

September 17, 2010 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, September 16, 2010, at 9:13 am.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

Mr. Wexner:

Good morning. I would like to convene the meeting of the Board of Trustees. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 9:00 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment and to discuss matters required to be kept confidential by State Statute.

Upon motion of Judge Marbley, seconded by Mr. Jurgensen, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, and G. Gilbert Cloyd.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees to order on Friday, September 17, 2010, at 9:03 am.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

Mr. Wexner:

Good morning, I would like to reconvene the meeting of the Board of Trustees. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on all cell phones be turned off at this time.

I just turned to Gordon and David, and I said it is such a pleasure to come to Board Meeting for the engagement, the work, and the collegial spirit. It is just quite special. We are welcoming today three Trustees to their first meeting, and I hope that they enjoy this experience as much as I do, and I think everyone does on the Board. Clark, we are very happy to have you on the Board, welcome to you.

Mr. Kellogg:

I am pleased to be here.

Mr. Wexner:

Good, when we play hoops against the faculty we will have a little bit of advantage now.

Mr. Kellogg:

I would warn you Mr. Chairman, I am a has-been, not a current basketball player.

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Mr. Wexner:

I will take that under advisement since none of us were never-evers, so you will raise the average. Representing graduate and professional students, I would like to welcome Brandon Mitchell. It is a pleasure to have you with us.

A recent addition, but attending his first meeting is Jeff Wadsworth, the chief executive officer of Battelle. Just a pleasure to have you on the Board and to have your insights into the University and to build the cooperation with Battelle, Jeff.

Dr. Wadsworth:

Thank you very much. It is great to be here.

Mr. Wexner:

Alex could you help us with the student recognition awards?

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STUDENT RECOGNITION AWARD

Ms. Swain:

This is especially exciting for me as this is the last Student Recognition Award I get to present before I hand this responsibility off to Brandon. I am excited to give it to a very deserving student and friend, Justin Rismiller, so let me tell you a bit about him.

Justin Rismiller is a fourth year student, double majoring in Agribusiness and Applied Economics from the College of Food, Agricultural, and Environmental Sciences (CFAES). He is from Versailles, Ohio and is a graduate of Versailles High School.

Justin serves as a co-chair of the CFAES Ambassadors where he leads the college's recruitment efforts by coordinating and giving tours to prospective students. He also serves as an Alpha Zeta Partners officer, where he is responsible for planning diversity retreats and speaker events, as well as organizing community service and other events to reconnect alumni with current members. This experience also included a six week study abroad program in Brazil. Justin was also recently named a member of the 2010 OSU Homecoming Court.

Justin was employed during the past academic year with the Ohio BioProducts Innovation Center (OBIC) where he researched product commercialization and potential profitability of new products. He also has interned the past two summers with Cargill, Inc. where he gained experience as a part of the merchandising and operations management teams. Following graduation in the spring, Justin is weighing his options between attending law school to one day work in ag-law or working full-time in the area of marketing or sales.

He is joined by his parents Gail and Jim, and Dr. Randall. Congratulations Justin.

Mr. Rismiller:

Thank you very much Alex, I really appreciate it. It is really nice to have a friendly face give me this recognition. I have been able to have the opportunity to meet Alex by being involved in the Homecoming Court, so thank you very much. I appreciate it.

Just a couple quick remarks and thank yous. I want to thank the University first and foremost. No other place on earth can I possibly imagine an institution with more opportunities than Ohio State presents. Whenever I talk to other fellow students that

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are just getting started at Ohio State the thing I keep on encouraging them to do is get involved in doing different things. Get involved in what your passion is. I think that is really important.

I want to thank my parents for coming today, for supporting me in all my endeavors, whether it is interning out of state or going to Brazil, it is those things that I really appreciate. Their support has been invaluable.

I also want to especially thank the College of Food, Agricultural, and Environmental Sciences. I really think they have put President Gee's commitment of putting students first to heart. They get their students engaged, and that is their number one priority. So I want to thank the college and Dr. Randall who is representing them today, I really appreciate them.

Finally I want to thank you for giving me this opportunity. It is a tremendous honor, and I know plenty of other students in the University and the college who deserve it more than I do. It is very humbling, and I just want to thank you very much.

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PRESIDENT'S REPORT

Mr. Wexner:

I think it is funny to ask Gordon if he is prepared because you think of it as a student going to your professor and asking them if they are prepared, so, will the President of the University please give us his report.

President Gee:

Thank you very much. First of all let me just welcome everyone here today, we have a variety of things that are going on including the beginning of school. I have said this to you individually and I have said this to you collectively: I want to acknowledge the good work of this Board. Indeed we had a wonderful story in the newspaper today about our Advancement Committee, Gil Cloyd, our leader has been very engaged in that obviously, Linda Kass has really lead that effort, so I want to congratulate you, it is a moment of celebration for us.

I want to welcome Dr. Wadsworth, thank you very much for joining us, you will learn all about this American business here. Dr. Wadsworth of course a distinguished material scientist, one of the things we need to recognize is that Jeff not only leads one of the most important, maybe the most important private research endeavor, but also he himself is a great scientist. He is a material scientist, an area of great strength of this institution, so we welcome you.

Clark we are delighted to have you here, we really are. We were doing a little speculating yesterday, we think that you are the first legitimate student athlete that we have had on our Board, and by that I mean we have had people who played sports, but someone who really has come to the institution, found their mark, both as a student and as an athlete, and I think that shows in many ways, and I say this to my faculty colleagues and others, the kind of positive constructive nature and relationship that we have between athletics and academics at this institution, very powerful, and Clark you represent that so very well. We are very proud of you and we are very proud to have you serve.

Brandon Mitchell finished in three years, Brandon you did. We needed your tuition for another year. Brandon, you know of course, was a star athlete on our football team, went on and played in the NFL. Brandon was most decidedly a student and

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has now come back to our law school and is doing very well indeed, so Brandon, I think that this University is going to be very well served by you.

Before we start, I want to acknowledge that yesterday we had a very serious incident occur in that a tornado touched down directly on our campus at Wooster. And what I want to acknowledge is the fact that our University team swung into action, Dr. Moser is there directing all of the recovery actions, our other regional campuses are fully engaged as is the University. We are still looking at the extent of the damage, most importantly though, there was no one hurt, other than one graduate student who did have a cut from flying glass, we are very blessed that no one was killed in what was monumental. We took a direct hit. I know Jack Fisher has been very engaged in making certain that we know exactly what is happening, but Jeff Kaplan, Jeff are you here, I think it is appropriate that we get a quick report on what has happened.

Mr. Kaplan:

Good morning. Thanks very much, I will just take a minute, I think Gordon captured just about everything at this point. Bobby Moser literally got into town from a trip at about the same time we were hearing of the tornado warnings here last night. A tornado did strike the Wooster campus. To the best of our knowledge, there were about 100 students actually living there. It did not come near their living quarters, thank goodness. The Agricultural Technical Institute (ATI) was spared, but it did take a direct path through the middle of the campus. There are seven major greenhouses that are completely destroyed, part of an auditorium; it is likely the damage will be millions of dollars. As I said, as soon as Bobby Moser got into town, he drove up there, talked to Jack Fisher. The President has been involved and Provost Alutto. Geoff Chatas dispatched his folks up there in terms of risk management, as well as our facilities and communications folks, and our security people. We have had a team on three conference calls and another call at 10:00 o'clock this morning. When Bobby called me this morning, as you might expect, he said "Jeff, the damage is even worse when you see it in the daylight, compared to what we thought it was last night. There are some immediate power issues; they do not have any power to the accommodations or the buildings. There are some research freezers that ideally need to be kept at -80 degrees, they are at -30 right now, which is about a minimum they can stand, and so we are trying to get gas for the generators and get them going, otherwise we will make arrangements to move the research that is in those freezers." But the most important thing is, as the President said, is no one was injured. We will continue to gather the data and provide it to you. We will know more after this 10 o'clock conference call, but it was a very, very significant hit, and in terms of the physical damage, as I said it will be very likely into the millions of dollars.

President Gee:

Any questions for Jeff. Jack do you want to add anything to that?

Mr. Fisher:

No, I think that covers it all. Dr. Moser's last sentence to me was, we have accounted for all people, there are no major injuries, and we are missing several of our police scooters.

President Gee:

Police scooters?

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Mr. Fisher:

The police station was hit and disappeared but who cares, people are fine.

President Gee:

That's the thing, when something like that takes a direct hit, and fortunately I think we all feel very blessed. Jeff, thank you. At 10 o'clock we will have another conference call and then I will put out a general note to the University community so that we understand what is happening.

I have prepared notes and I am going to keep it very short today. I want to recognize my faculty colleagues, our new faculty colleagues who are here to take the leadership. We have an extraordinary relationship between the University administration, between our faculty, without their support and help, the University would not have the tremendous momentum it has right now. Myroslava Mudrak, who is a professor of art history and chairs our Faculty Council, Dick Gunther, my good friend who is one of our most distinguished political scientists. Dick is the new chair of our Steering Committee. I will say that in 1990 I made a proposal that we move from quarters to semesters, I have discovered what a good political scientist he is, he single handedly stopped that damn movement, and then interestingly enough, when I came back, low and behold, who is the chair of Faculty Council, is Dick Gunther, and who was the biggest advocate for that movement. It shows that both he and I have matured, so that is good. Then the University will continue to have Jim Rathman, Jim is the vice chair of our Faculty Council, but I just want to acknowledge our faculty leadership for the great job they do and the personal pleasure I take in our friendship, so thank you all for being here, I appreciate it. Give them a round of applause, would you please.

And the equal relationship we have with our staff, Heather Link is here, Heather would you please stand, thank you very much. Heather is the new chair of our University Staff Advisory Committee which does a great job. They sponsored a wonderful pep-rally the other day, which was very, very well attended, and was great fun to see our staff taking the leadership role in terms of making certain that our mood elevator, we all know those, stands at the highest level. She manages one of our centers in the health sciences, so I really appreciate the good work of our staff and the leadership that we have, so Heather thank you, and let's give her a round of applause.

There is so much I could tell you about traveling the state and being engaged in a variety of interesting activities. This year during my state tour, of which I ended up being in close to 50 counties, and had a wonderful time. The one thing that we did this year is we celebrated our University Union and our Sloopy's, which is our ice cream parlor, so we had an ice cream parlors tour of the state. If you have never done that, you ought to do it. We have these wonderful iconic ice cream parlors all over the state. I remember showing up in Perrysburg, at Mr. Freezes, in which 350 people were out there, all cheering on the University. I only wish that each of you would have the privilege of traveling the state like I do. I think you would understand that Ohio is a special place, and the people that support this institution, many who have never been here, many who have never been on our campus, many who will never have an opportunity to have any relationship with the University, but who still love it and cherish it, that has been very special.

Our students have continued to do wonderful things over the summer. Probably the most notable thing is that we hold the world's land speed record, built by undergraduate students, think about that. At the Bonneville Salt Flats, our Buckeye Bullet II set the world's speed record, now that's quite remarkable. You know I told them when they built the solar house, we are now in the solar house competition again, only one of 20 universities from around the world which will be built on the

mall, I told them last year that if they won, that I would move in. So I have been thinking about this, I have been thinking that would be a wonderful thing, I could move into the solar house and I could drive the Buckeye Bullet to work. We could have some fun as a matter of fact.

We played the Thundering Herd, two weeks ago, in football, plus we will welcome a thundering herd, some 63,000 thousand students, close to 64,000 will come and join us, 6,700 freshman, the best prepared class in the history of the University. I want to say this, as we celebrate talent today, we have three areas of talent to celebrate. Our faculty, staff and our students, and I can say this without any hyperbole that this class that we have at this University this year, as undergraduates, as graduate and professional students, law school, medical school, veterinary school, our Ph.D. students and our undergraduates are the best prepared in the history. We have an extraordinary group of talented young people, and not so young some of them, on our campus and so we need to celebrate that.

The second thing I want to celebrate is the quality of our faculty hiring. Our number one goal is to recruit our faculty. I say that every day, that it is very important that the Provost and I have a list which is shared with us by our faculty colleagues, by the deans, and others that gives us a list of people who are vulnerable, people that we constantly are recruiting, provided we do that. We have had one of the best re-recruiting years, by that in a time in which the most talented people have an opportunity to move, we have maintained a level of competitive edge that I think is quite extraordinary, and I acknowledge that.

At the same time we have 175 new faculty joining us and the thing I take real pleasure about these new faculty is that increasingly they are reflecting the structure and function of the University and the fact that they are very cross functional, they are very transinstitutional. We are hiring people who can perform well in philosophy and physics and music and we are hiring folks who will really move us across the campus because the intellectual landscape of this institution is changing dramatically, and we have to have new and younger faculty who maintain that quality, and so we are grateful for that. They have come and joined with us, I have had a number of small dinners at my home for our new faculty and I must say that they will be a real pleasure to work with not only as colleagues but also in terms of the intellectual vibrancy they bring to the University.

Then finally, I want to recognize our staff and the great work that they do, and the continuing effort that they make. In addition I want to introduce two people today that I think will make an extraordinary difference at the University, before I do so though, I want to acknowledge Peter Weiler. Peter, where are you? Peter stop hiding in the back, stand up for a second, would you please. Peter Weiler has served as our Senior Vice President for Development and he is moving to the University of New Hampshire. As our Senior Vice President he has worked long and hard to position us to have enormous success, and Peter and his family, Peter comes from New England, he has taken these good Midwestern roots and is going to replant them in New Hampshire. Peter we just want to acknowledge the great work that you have done. Give him a round of applause would you please.

But losing a great one means that we have the opportunity to recruit a great one. Dr. Andrew Sorensen, most of you have met Dr. Sorensen, some of the people in the audience have not. Dr. Sorensen is one of the most distinguished leaders in academic life in this country. He was the dean of public health at the University of Massachusetts, head of the major AIDS projects in this country at Hopkins and is a world class epidemiologist. By the way the thing that he brings most importantly to his new assignment is the fact that he is an ordained minister. We need a lot of praying. We are going to look to you to do that. Then he went on as the Provost at Florida, the President of the University of Alabama, the President of the University of South Carolina, retired for a nanosecond and then because I joke about this, that we

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are brothers from different mothers, he has joined us now in three capacities, one is our Senior Vice President for Development, secondly as the Head of our University Foundation and the third is the Special Assistant to the President in charge of our advancement project. As you know we are very dedicated to now bringing our alumni communications and development programs more closely together and we had a wonderful presentation yesterday, Andy would you please stand and be recognized. Welcome to Ohio State!

Then finally is the newest member of our family, literally just freshly signed is Dr. Ron Sega. Dr. Sega is joining the University this month as our Vice President and Enterprise Executive for Energy and the Environment. As you know we believe and certainly with our work with Battelle and others that we have a really almost unique opportunity in terms of energy and the environment in terms of leadership, but we need to have the right leader, and we have hunted very long and hard for that. Dr. Sega's career, this is his resume, it is so heavy that I had to carry it in a special truck, but I have known Dr. Sega since 1985. I came to the University of Colorado; he was one of our most vibrant and young faculty members in engineering and got to know him almost immediately. He then applied to the astronaut core, was accepted, continued as an astronaut for a long and distinguished career in the astronaut core, came back to the University as it's Dean of Engineering, then went into administration as the Under Secretary of the Air Force and then the Director of the Defense Research and Engineering Office, which is the most important research office in this country today. He was head of the Defense Advanced Research Projects Agency (DARPA) which is the largest research organization in the world, and so Ron brings to us a very special characteristic in terms of his ability. Presently he serves as vice president for Energy, Environment and Applied Research at Colorado State University, one of the leading institutions in the country in terms of climate research, and he is the Woodward Professor of Systems Engineering. This is a unique situation in the fact that he will serve as our vice president and continue to serve as the vice president at Colorado State in the strong belief that partnerships with the future of this world and that the more talented people we can find who will partner with other institutions, Ron is the first of his kind and so ladies and gentlemen, Dr. Ron Sega. Would you please stand and be recognized.

Ron, Andy has had a chance to say something; would you like to say something? We would be happy to hear from you. Come on up here, say something.

Dr. Sega:

Just very briefly. Thank you for the confidence in me. I do believe that the areas of energy and the environment are of enormous importance. As President Gee mentioned, I was Director of Defense Research and Engineering, and so I had about a \$25 billion research budget. We increased three areas during that time, one in aerospace, one in knowledge and surveillance, and the other in energy and power. It was during that time, 2001 to 2005 the energy and power actually was increased more than any other percentage wise in the department of defense. So it is a trend that must be addressed, it is a big problem it needs to be done in partnerships. Ohio State is an outstanding place, I grew up here, went through the K-12 system here, took my first airplane ride out to Colorado to Air Force Academy, came back here for my masters degree, the second year of your Heisman (nodded to Archie Griffin), from the end zone seats in the stadium, and glad to be here and look forward to working with the faculty in the great state of Ohio. Thank you very much.

President Gee:

Thank you very much Ron. I might note that Ron also is a Major General in the Air Force Reserves, so we will salute you appropriately.

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Mr. Chairman, I could note a number of other things but we have a lot of business and we have much good news today, so thank you very much.

Dr. Cloyd:

I would like to come back to where you started, President Gee, because it hit me as the faculty were standing. All of us on the Board have various contacts with other institutions and people that participate in other institutions, and I think they get the same message that I do when I talk with them. When they talk about what is going on at Ohio State in a very difficult time, moving forward not entrenched, but actually making positive changes and the fact that it is being done in a very dynamic environment that does require those changes and their experience is, what I think is traditional in most places, that higher academic institutions tend to be very, very resistant to change, and there is a lot of parochialism that can exist. You know we are really very fortunate, and it is not only your leadership, which is certainly important, but what you have noted about our faculty and staff, that they do not entrench, but they have embraced where we want to go and have really become partners in this effort, and I know I am speaking for all of the Board members when I say, we really appreciate that kind of forward looking and very different attitude by our faculty and staff.

President Gee:

We are blessed with extraordinary partnerships, we really are. Thank you very much, I appreciate that.

Mr. Wexner:

Thank you. To follow up on that Gil, leadership is a lot about change and vision, and so I think that in President Gee and certainly in the faculty, I concur with that, and I think in the same spirit, public testimonial to the good work of the Board and the Board Committees working hard, but with vision and willing to change and rethink and push things. I was reflecting on our past academic year as a Board and looking to the year forward with great enthusiasm, because of the thinking and vision and willing to change that exists at the Board level, it is just quite extraordinary.

I begin that then by introducing you, to the Advancement report.

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COMMITTEE REPORTS

Dr. Cloyd:

Yesterday we had our first meeting of the newly formed Advancement Committee that we formed in our last meeting. I would like to note beyond some Trustees on this Committee we benefit from two Board Members from the Alumni Board, Michael Clark and Donald Schriver. From the Foundation Board, Jay Gerlach and Dave Kollat, and also Jack Kessler, so we really have a wonderful group of people to work on that Committee.

Now we previously discussed the importance of the new University Advancement model, this integrated, unified approach of alumni relations, development, marketing and communications and all of it presenting us with the opportunity to create a much greater level of engagement with key stakeholders of this University. At the meeting we reviewed some background and history that over the last almost two years, has led to this approach. The model of advancement at Ohio State, and I would like to say also besides reviewing the history, we reviewed some of the wonderful work that has been happening to actually bring the advancement model into operation. Just

one key fact thought from the background which I think presents the opportunity we have in engagement in a pretty striking way. Two-thirds of the alumni rate their educational experience at Ohio State as an eight to ten, on a one to ten scale, but yet today we still have less than a third rating their opportunities to stay as highly involved in that range. Now to me that translates to the opportunity we have with this wonderful diaspora to better engage that key group in the University. But they are not the only key group, and one of the things that the University has done in recent time, it has completed really its most comprehensive University-wide market research with a couple of leading firms, and it is the most comprehensive work they describe, that has been done in over a decade. This is really a priority to get us the information we need to better understand the key different audience segments that we need to engage in going forward. The plan is that we will, as we get this research, mold it to where we will actually have a segment base marketing approach with these key audience segments so that we can create the level of engagement we want. As comprehensive as this was, this was a first round of research and all of the key segments have not yet been fully defined, but it is going to include things, for example as students, faculty, staff, families of students, local state and national opinion leaders, donors, alumni and all Ohioans.

Now the objective of this and the follow-up research will be defined in a marketing relevant context, the key segments and for each segment, what is the most important to them to create the true engagement that we want and that they want. So this will really provide the basis for doing very effective consumer segment marketing or audience segment marketing.

Now with the research we have completed we are off to a good start. What I thought would be interesting, I will provide just a few key anecdotes if you will from the research to date. One of them looked at key Ohio opinion leaders, people who really influence things in the state and they were overwhelmingly positive and bullish about the University and its president. When we asked them, you know what are the things that we need to be doing better, interestingly enough, one of the things they said, we need to better commercialize our technology, but they also said, you need to better market yourself, and I think we agree with that.

Now we have over 140,000 donors to Ohio State each year, and about half of those donors are alumni. Here again though, I think we see an opportunity area. Just under 2% of the donors account for about 80% of the dollars that we collect each year. So we have a large loyalty base there right now, who with through better engagement, I think we can anticipate we will have even more philanthropic support. Now what these individuals told us is most important to them, and what they want is more detailed information on the use and the impact of their generous gifts. Now the Alumni overall are also a very key segment and we are very fortunate and we have talked about it a number of times, the passion and loyalty our alumni have, and I give our Alumni Association great credit that they have been able to, after people leave here, help maintain that same level of passion and support that people have for Ohio State. One of the key items that came from the research that got reported yesterday, high on all of the alum's list is that they want Ohio State to really remain a high value option to many students, in other words, really promoting the access to this University by providing high value.

Now as we continue this research it will give us the best data we can to understand our key segments, refine our marketing approach and set priorities. We also reviewed that there has been a lot of work underway to best organize internally for the new advancement model to be both more effective and more efficient. I really want to highlight and thank publically Linda Kass for the role she has played in this transition and the leadership she has continued to bring working with University leadership and I also really want to compliment the University leaders in the areas that are involved in the advancement model for the strong support, advocacy, and what they have done to enroll their folks. We have seven action teams that involve

about 75 staff that have identified important areas for focus and there is work underway right now to get us reorganized the way we want to be. These teams are really doing things that will accomplish stuff like, create more integrated teams, develop more unified and effective communication and marketing approaches, build a common database for sharing stakeholder information across the University, establish a University wide approach to capturing and sharing audience research and ensure the human resource systems contribute to the collaborative approach.

Finally there are sessions under way now to educate and enroll all of the staff across the University and the opportunities and approaches that will be taking in this new advancement model. Now we also reviewed the initial goals for success that are being adopted by the people leading the advancement model. I would like to say, other than the kind of development financial goals that we have reviewed previously and agreed to within the Board, everything else is still very nascent, it is very early stage, some of them do not yet have kind of quantitative targets and we will work on that guided by our research, but when we get done, I think importantly the goals will also include things related to awareness and engagement. So when we think it is really following the model overall, if we can create a greater sense of true engagement with these stakeholders, the dollars will follow, so it is a focus on creating that engagement not just to focus on gathering dollars. So I think this is a big opportunity for the University. I am really, really pleased and I know all the committee members were with the aggressive pace that is being followed, to move forward in the advancement model, and I am personally very confident it is going to lead to a much higher level, and better level of engagement with key stakeholders for their benefit as well as the benefit of Ohio State.

Finally we also reviewed and have recommended in the consent agenda the development report. Total fundraising for FY2010 was about \$287 million, we were a little bit below our target of \$300 million, but in a very difficult climate, but importantly we were a little bit ahead of last year, and so I really want to give credit to the development folks that they move forward in a very positive way, and I think delivered solid results in a very difficult climate. Key areas where, and if you think about the economic environment it makes sense, we had our challenging areas and surmises were in the areas of new pledges as well as in some of the kinds of grants we get from some of the NGO kinds of organizations that support research at the university. What I would highlight though is very important, President Gee's initiative, and I give President Gee credit for this, Students First, Students Now, to create \$100 million in new scholarship funds to help students in these times of needs. That campaign is ahead of schedule. We now have \$72 million raised, so we are at 72% of the goal in 60% of the elapsed time, so congratulations and thanks to everyone that has been involved in that campaign. Mr. Chairman, that concludes my report.

Mr. Wexner:

Any questions? Gil, I was just thinking, taken a bit by surprise. Would you like to comment on the guidelines for Trustees giving and if not I could accept the fact that you are not prepared to talk about it.

Dr. Cloyd:

I would be happy to. Yesterday our Board of Trustees took a step, which is as I can see from a lot of our public universities, a unique and a very positive step by a Board of Trustees. It recognizes that to meet our goals and do what we want to do at this University; we need to generate more private support for Ohio State. In our statement of expectations as Board members, we have always noted that Board members should support the University philanthropically, but the Board now has joined hands and agreed that we want to put some quantitative targets on what it means on personal contributions to the University and then also make a commitment to be active in the solicitation to get the donor process and capturing funds from

other donors. In a quantitative context we have developed guidelines for what each Board member agrees that they will provide each year and what I will call cash equivalence, so these are not future pledges, but what will be an equivalent of cash that they will provide to the University each year. That has a formula to it because it recognizes that there is different financial capability of different Board members, but every Board member has committed that they will give at least \$5,000 annually to the University and has made a commitment that any part of their total income above \$200,000, that they would provide 3% of that to the University up to a total minimum gift of \$25,000 annually. As Professor Frantz and I canvassed some other universities, we really did not find any other public university that we looked to where a Board has taken that kind of step, and also to close, the Board members have agreed that they will all be active, as they can, creating no conflicts of interest in the solicitation process for the University.

Mr. Wexner:

I think that is a great report. I think it is really important to the University, and it is a great step for the Trustees, that if we say advancement is not important, that we are more than consultants, but we are willing to lead and participate, I think it just anchors us to the issue. I think that pattern which hopefully cascades through the University goes to all the boards and advisory committees of the University that not only do we appreciate peoples' advice and consent and oversight that they provide to boards and other consulting groups as they are to different colleges and parts of the University, but they consider a financial responsibility. Very frankly I would not care if a group considered it and said their financial responsibility was a dollar a year, but I think you have to consider it and I think this is really a seat change in how alums, friends and advisors to the University think about their responsibility. I think when you have that financial commitment you are a much better Trustee or Board member, because you really have some intellectual and emotional skin in the game, but you have written a check.

Dr. Cloyd:

I should probably make one footnote comment here. When we talk Trustees, we always consider our student Trustees as members, and we pull them in collectively. We have said that Student Trustees do not have to follow these quantitative guidelines.

Mr. Wexner:

In that spirit, you are not off the hook yet. I am at least going to get you and Brandon for a buck, just to demonstrate the solidarity that we have.

Any other comments, questions. Gil, thank you very much.

Bob Schottenstein, do you want to give us the report of Audit and Compliance.

Mr. Schottenstein:

Mr. Chairman, thank you. The Audit and Compliance Committee met yesterday and before I get into the specific agenda, I thought I might just take a moment to update and summarize for the Board what has occurred from a process standpoint within our Committee that is a change in the way in which we go about monitoring the various compliance units of the University. It was a few years ago when the scope of the Audit Committee was expanded to include not just audit functions, but also a review and monitoring of various compliance functions. We began that as I said, just a few years ago and sort of learned by doing and I think we have made some very material improvements and the most significant of which occurred during the last year, when we developed a consistent protocol which regardless of the unit for

whose compliance we are reviewing, their presentation and the format of their presentation, the information that we ask them to provide us is the same, so that we are better able to gauge the work that they do, understand it in a context, and try to pay closest attention to what both they deem and the members of our committee deem to be the areas of greatest risk. So to be specific there is essentially four or five questions that every compliance unit must address in writing, on hopefully a piece of paper that does not exceed a page, although we allow them to amplify their comments at the meeting, but we ask that each unit address the same four or five questions; to briefly summarize the major compliance responsibilities and how they are organized, how they carry out those functions. We asked them to address major compliance issues in their area that have arisen at comparable institutions throughout the United States, other universities in the past, whether they be public or private, in the past two or three years, and what happened. How did those universities address those problems or issues and we use that again to help provide us with context. We asked them to set forth any specific compliance related problems that have occurred here at Ohio State since the last time when they presented to us, so we know what if anything has transpired. We asked them to tell us what the greatest area of risk is, what concerns them the most, and what steps have they taken or should we be taking in order to best mitigate those risks. So it is within that framework that we are trying to become a little bit more effective in the way in which we go about reviewing all of the various compliance units. They are all on a calendar, so each of these reports that periodically come before the Audit and Compliance Committee, whether it be athletics, student life, technology and so forth, they are all scheduled to come on a periodic basis over the course of two or three years.

Yesterday we had three compliance reviews. One was the Office of Student Life, presented by Dr. Adams-Gaston. It was an excellent report. Very good discussion, you could all see the information and the response to the questions in the Board book. We also had a compliance report from Kathy Starkoff, the chief information officer of the University, dealing primarily with technology. I just want to highlight one item that came out of Kathy Starkoff's report where she and I think the members of the Committee all agreed that the greatest potential risk we face in this area of technology and information is a catastrophic loss that might occur concerning the University Data Center. This was yesterday when we had the meeting and we talked about if a tornado, or something hit our Kinnear Road facility, what would that do to the University, and we do not have at the present time, and this is not meant to alarm anyone, but the fact is that we do not have at the present time a robust back-up center or centers that are geographically located in the right places. The good news is that plan is in the process of being aggressively implemented and we have tagged this issue and later in the year Kathy will come back with a very specific plan on back-up.

Finally we also had a compliance report on enrollment services from Mr. Evanovich and I think he is here. It was an excellent presentation and the members of the Committee were very satisfied as well that we are in very good shape.

That concludes my report Mr. Chairman.

Mr. Wexner:

Thank you. Any questions, comments about Audit?

Dr. Cloyd:

One comment I had. I had a chance to review the materials. I think the new approach you have taken is just tremendous. One of the things I liked about it was that it forces the units, the parts of the University to look externally into relevant areas, identify what is happening out there, and proactively identify what might be

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relevant risks here and what they would do about it, but that essential required external look and proactively is terrific, and I think we may find that kind of a mindset will apply in other areas beyond what you are covering in Audit and Compliance.

Mr. Schottenstein:

There is no question, and in so many of these areas, and I am by no means an expert, but take the Office of Student Life, the situation that tragically occurred at Virginia Tech, the situation that occurred at Iowa with the flooding and so forth. It is from these experiences that we learn and we test ourselves, and I appreciate those comments Gil.

Mr. Wexner:

I think just to add onto what Gil said, the notion of benchmarking I think is a bad word, if you see it as curiosity then benchmarking begins you on a path of being curious, I think in all functions and parts of the University, and I think consistent with what Gordon said, and what Gil was talking about in Advancement, there is an increased pattern of curiosity and openness to capture ideas so that we can keep our thinking as good as they can be.

Doug, do you want to talk about Physical Environment?

Mr. Borrer:

Thank you very much Mr. Chairman. We had our initial meeting of the Physical Environment Committee. This Committee is chaired by Ron Ratner who is unable to be here today. Ron as you all know was the chairman of our framework plan that we just completed and this is an extension of the framework plan.

The Committee's broad charge is to assist the University in the implementation of that framework plan. Everyone here today will be getting a hard copy of the plan along with a DVD, and that plan will be available to the general public online in the future. We started our meeting with Senior Vice President Jeff Kaplan reintroducing Terry Foegler as the new Associate Vice President for Physical Planning and Real Estate. Most of you remember Terry from his great work with Campus Partners and our new Gateway Project. Bringing Terry back into the fold is great for the University and we welcome him back. Mr. Kaplan then discussed the proposed role for the Committee. The current scope of work will include reviewing all proposed future construction projects through the framework lens to ensure we stay true to the comprehensive integrated intent of that plan. This includes all academic, medical center and student housing initiatives. We are also going to assist in prioritizing capital plans, currently the University is working to refine the capital planning process and they will report back to us on how we can best provide input. One of the most important things about this plan is that somebody has to make sure that it is seen through, so we are going to advocate and take the initial steps to advance the long-term ideas. Right now, as we know, we have limited financial resources, but we need to figure out how to keep this vision of the framework plan alive because we have to plan the steps to advance the unfunded big ideas that we have had. Items that remain a priority, but are unfunded as of now, include approximately 4,000 student housing beds for our sophomore students, which is in our President's plan, transforming the river corridor with the relocated Cannon Drive, traffic realignment including Kinnear Road, 315 intersection and the extension of Neil Avenue. The Committee will review issues related to the construction, maintenance and operation of facilities as well as the campus infrastructure and safety. We will work to understand the deferred maintenance need and we will review appropriate condition levels for University facilities. We will also review real property matters including asset dispositions.

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We then heard from our Chief Financial Officer Geoff Chatas. Geoff reminded us of the capital plan that we approved last February and reiterated that our capital funds are committed to our major projects, primarily ProjectONE, student housing and the infrastructure to support them. New proposals, any new proposals, including the ones that I mentioned earlier would require new sources or reallocations of those funds to proceed. The Committee advocated that any savings on construction should be thoughtfully reallocated if possible. We understand this is currently happening through the administrations integrated financial planning committee and expect them to report back to us on that.

We then heard from Associate Vice President Lynn Readey who shared positive updates on large construction projects and the Committee endorsed an increase in scope in the Sullivant Hall project. These items were also presented to the Finance Committee.

Finally we discussed our relationships with other committees, such as Finance and Student Affairs, and there is a real desire here for us to avoid duplication and to avoid inefficiencies as we advance our projects, so we have to work together with those two groups to make sure that our scopes do not overlap and that we actually can incorporate the ideas of this new Committee into the way the University and the Board works. Mr. Chairman that concludes my report.

Mr. Wexner:

Thank you. Questions, comments? A lot of good work has happened in the past year, and years continue forward. I appreciate it.

The most major project that we have undertaken in the history of this University is the expansion of the Medical Center, and so Alan if you would report on all of the affairs in medicine including that, I would appreciate it.

Mr. Brass:

Thank you Mr. Chairman and good morning everyone. Yesterday the Medical Affairs Committee did meet, we had a robust meeting. The agenda was very full, but to begin with I would like to call on Dr. Gabbe. One of the things that we have been very focused on is our strategic plan, and our recruitment plan, because that in fact drives what is taking place at the Medical Center, so Steve, would you be kind enough to update us on a few critical recruits right now please.

Dr. Gabbe:

Thank you Mr. Brass, and thanks for the opportunity to address the Board. I think members of the Board are aware that Dr. Chip Souba who has been our dean of the College of Medicine for four years has resigned and will take a new position as dean of the Dartmouth Medical School. Meeting with Provost Alutto, I am pleased to report that Dr. Catherine Lucey who has been our vice dean for education will serve as our Interim Dean and Provost Alutto and I will lead a search for the new dean of the College of Medicine going forward. We have had some very successful recruiting activities as Mr. Brass mentioned, recently Dr. Robert Higgins joined us, and Dr. Higgins will be the Head of the Division of Cardiac Surgery in Surgery. He will also lead the transplant center and lead our transplant signature program, and will be The John H. and Mildred C. Lumley Chair in Medicine. Dr. Higgins comes to us from Rush University where he led their cardiothoracic surgery program for seven years. His area of special interest is heart and lung transplantation and we successfully competed against several very well-known institutions, one in New Haven and another in Boston to bring Dr. Higgins here. He is going to make a real difference.

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We also have been successful in recruiting Dr. Rick White to come as our chair of radiology and the leader of our signature program in imaging. Rick was the chair of the Department of Radiology at the University of Florida's Jacksonville campus. He spent almost a decade leading the cardiac imaging programs at the Cleveland Clinic. So if you look at Dr. Higgins' expertise in heart transplantation, heart surgery, and Dr. White's leadership in cardiac imaging, this is going to be a great support to our heart signature program as well.

We have announced several appointments to chairs of internal candidates who are national leaders. Dr. Mark Landon in obstetrics and gynecology. Mark has been here at Ohio State since 1987, has been vice chair of that department since 1997, he is a national leader in diabetes, pregnancy and caesarian delivery. We have also appointed Dr. Philip Payne to chair our very important Department of Biomedical Informatics. That is one of our three research foundations for our signature programs. Phillip has been here since 2006, he is a leader in biomedical informatics in our Clinical and Translational Science award from the NIH, and we are one of about 40 academic medical centers to have that grant, which is an important part of our efforts and personalized medicine research. Dr. Dan Sedmak has a distinguished career here at Ohio State. He was just recognized by our alumni for his achievements. He is now our chair of pathology. Dan held that position before he left to be the Dean of the Georgetown University Medical School, and he has been back now and will be the Chair of Pathology at Ohio State. Phyllis Teater has been named our chief information officer, she works very closely with Kathy Starkoff, and they have a wonderful working relationship. Phyllis has been at Ohio State for almost 20 years, she received her undergraduate degree and her MBA from Ohio State, and she is leading the transition of our Medical Center to a fully electronic medical record. It is nearly complete in our outpatient clinics and will be complete in our inpatient hospitals in October of 2011, so we are very excited about that.

Just some good news I wanted to share with the Board, we learned this week that we have been named one of the thirty best hospitals in America by Beckers, which assesses hospitals based on, as they say innovations and patient care, quality and safety, and putting patients' needs first. So we join a distinguished group of institutions including the Mayo Clinic, Cleveland Clinic and Johns Hopkins, in the recent U.S. News and World Report rankings, we were again named one of the best hospitals in the country for the 18th consecutive year and of 16 specialties that are ranked, we were ranked highly in 11 of them. Remarkable increases in our rankings in our heart program, in our orthopedics program and in diabetes and endocrinology. Having 11 out of a possible 16 makes a very powerful statement, that if you have healthcare needs, Ohio State can provide them at the highest level regardless of the problem that you might have. We also were named by Consumer's Report, I did not know that they did these rankings, as one of the best heart surgery programs, 50 best in the country, and we were the only program in Ohio to receive that distinction. Then as I hope you might have seen in *The Columbus Dispatch* today, yesterday we were able to send home all of the McGee sextuplets. They are the first set of sextuplets born in Columbus and only the second in the state of Ohio, and they are doing very well. So lots of good news to report. Thank you Mr. Brass.

Mr. Brass:

Dr. Gabbe, the award that Dr. Caligiuri just received, would you mention that please.

Dr. Gabbe:

Thank you for reminding me. We have had two major research awards to our faculty. First Dr. Wolfgang Sadee, who is our chair of Pharmacology, received a grant in excess over \$9 million from the NIH to look at individuals' genetic composition and how they respond to medications to try to look at how we can make sure that people receive the safest medication and the appropriate dose. More than a \$9 million

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grant. Just this week Mike Caligiuri, who of course leads our cancer program and Comprehensive Cancer Center received a merit award, this was awarded to only four scientists by the National Cancer Institute, and it goes to people whose scientific accomplishments are so significant and over such time that the NCI will continue to fund them for years and years ahead. So this is a great honor for Mike Caligiuri. Thank you Alan.

Mr. Brass:

Thank you very much Dr. Gabbe.

To continue on, first of all I am going to give you some updates. The Medical Center is moving forward and expanding quite a bit. As it relates to ProjectONE, you will begin to see an awful lot of work out of the ground now. We have been underground, a lot of utility work is being done and those of you that have driven around the Medical Center know what kind of detours have taken place and I will talk about that in a second. Mass excavation will start in September of this year with a huge hole going in the ground. The foundation will start to be poured in December; the steel will start to be erected in April, so we will be seeing an awful lot of work in the next six to seven months as it relates to ProjectONE.

Happy to tell you we are \$4.5% under budget right now which is very good. I also wanted to make the Board aware of the fact that 76% of all the contracts have gone to Ohio base firms. It is important for us to really pay attention to that and 22% have gone to edge firms, which is also very important.

We have 1,180 beds online; we will have 1,180 beds online for the next four years. There is no more room for any more beds, so we have got to be as efficient as we can as we continue to increase the volumes, and all of the volumes are increasing. So we are going to have to become very efficient as to how we move patients in and then move patients out. Steve Gabbe mentioned something very important, we are ahead of the game, it is very important for healthcare reform that we become fully electronic. Our electronic medical records system, an imaging system, and digital systems will all be live by the end of next year. For a medical center of this size, that is a huge goal. A lot of smaller hospitals cannot even keep pace the way Ohio State is right now.

I want to mention something about where we are financially. We did complete the year, this is a major revenue and expense for our University, it is important that we pay attention to that. The operating margin for our system was 7.3%, we budgeted 6.8%, so we exceeded our operating margin. Our days cash on hand is now up to 63 days, I remind you again that each days cash on hand is worth \$4.5 million, we are in excess of \$250 million days cash on hand. You need to in fact make sure your days cash on hand, in an enterprise that has risks, which medicine does across this country, continues to go in the right direction. Our admissions blew through the budget, our ambulatories for the first time in history, over one million patients in our ambulatory clinics coming through. We were worried about our emergency room as it related to all the construction going on around the campus and the ambulances coming down 315 and so on. I am happy to tell you that we had 120,000 emergency room visits, up 5.3% from last year. Bottom line is revenue over expense, with all the hard work of our faculty and all of our administrators and our staff, generated the revenue over expense of \$127 million, up \$7 million from what our budget was. Financially the medical center is holding very well.

One of the most important things that will be coming for approval by the Medical Affairs Committee and the full Board is the entire Ohio State University Physician Integration plan. Basically what that is, is bringing 800 physicians onto the payroll system, inside the health services system of The Ohio State University. It is a mammoth undertaking for us to be in a position for healthcare reform, you in fact

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have to have care of coordination and you have to have full integration, because we are moving to a bundled reimbursement system. The work that Dr. Ellison has done, Chris Ellison has done and Kam Sigafoos over the last year and a half to get us to this position and many, many others has been enormous. When you think about practice plans, bringing them inside, you think about pensions, compensation, contracts and all the things that go with it, we are rounding third base by the time we meet again we will be home. This Board will be asked to approve, what I believe will be when we look back ten years from now, one of the most important things that has happened at the Medical Center as it relates to positioning us for the future. So that was presented, we went in depth with that, and I think as I said next meeting we will be asked to approve that.

The next thing, we are spending an awful lot of time on patient experiences. As we get ready for healthcare reform one of the things that is very important is that our patients have great quality and a great experience. Reimbursement will be tied to this, if patients have to be readmitted or have a bad experience, our revenues will be directly reflected with that bad experience. So we are working hard on satisfaction, we are working hard on quality and you will be hearing an awful lot more about that.

Last thing I want to mention is that there are for action today some bylaw changes within the Medical Center rules and regulations, most of those are housekeeping items, changes in departments as we in fact recruited new talent to the University and that completes my report Mr. Chairman.

Mr. Wexner:

Thank you Alan. Pause for questions, comments?

Mr. Schottenstein:

Just the last comment, or the last point that Alan made about patient satisfaction. The new project, ProjectONE is an enormous undertaking, potentially enormous distraction, and I think that Dr. Gabbe and the leadership of the Medical Center deserve particular credit and commendation frankly for bright lighting this issue and paying even closer attention to it at a time when what is really the most important thing we do, which is take care of people, might take a backseat to other things. I think they have set some very noble goals to be ranked among the top 10% of all major healthcare institutions in terms of patient satisfaction, and I thought the presentation at the meeting yesterday on that was encouraging and very appropriate.

Mr. Brass:

I concur with you totally on that.

Mr. Wexner:

Dr. Gabbe, Steve, thank you very much. I was thinking as I was listening to the report that any one of the things, whether it is the disruption to traffic to the emergency room, the highway changes, the construction, recruiting, an enormous amount of reasons for us to slip back in any area and you might be the world's greatest juggler, or magician. Really all the complexities of change and construction and the governmental changes that are happening, to just skate through things so well, it is not magic, so much appreciated. Thank you.

Judge Marbley, Monte, would you like to give us the Academic and Student Life report.

Judge Marbley:

Mr. Chairman, we undertook yesterday the work of what we all consider our most important stakeholder and that is our students. We first heard a presentation from Dolan Evanovich, who is the Vice President of Strategic Enrollment Planning. He briefed the Committee on the anticipated enrollment patterns for autumn quarter 2010 and discussed the next generation of enrollment planning at Ohio State, but first Mr. Chairman, and more importantly Mr. President, we are proud to advise that we have the most diverse and academically talented or gifted class in the history of the University. We had 26,000 applications for admission for this year, up from 21,000 last year and though the actual statistics will not be available until October, we expect to welcome some 6,600 new first quarter freshman on the Columbus campus. The average ACT score will be 27.7, up 2% from last year. The other academic markers will be up as well, as will the diversity of the class. The number of African-American students will be at approximately 18% higher from last year, while the number of Hispanic/Latino will likely climb by 19%. We anticipate that the number of international students in our freshman class will be 66% higher this year from last year, and President Gee I want you to know that your sojourn to all 88 counties apparently has borne fruit in as much as we have all 88 counties of our state represented in this entering class. Good job.

Now turning to the One University Enrollment Plan, Mr. Evanovich pointed out that this plan marks a first for Ohio State, while earlier enrollment planning focused primarily on new first quarter freshman on the Columbus campus, this plan is meant to enhance the entire student body and is designed to transform enrollment practices on all of our campuses.

The first goal focuses on quantity. The plan calls for an increase in enrollment across all ranks and on all campuses by at least 2,700 students from 2011 to 2015. This increase means that Ohio State student population across all campuses will be more than 66,000 by 2015. The second goal focuses on quality. The plan calls for an increase in the University's expectations of entering students. Key targets for the Columbus campus include an average ACT score of 29, a first year retention rate of 95% and a six year graduation rate of 80%. To reach these targets the University will implement additional recruitment strategies and increase merit and need base aid. The third and final goal focuses on diversity. The plan calls for enhancing the racial, ethnic, geographic and economic diversity of the Ohio State student body, such that by 2015 the diversity of our student population is appropriate to our land grant mission and to our national and international reputation. To meet this goal we will expand recruitment efforts and financial aid packages over the next five years. The cost of meeting this goal will be covered by revenues realized from the enhanced enrollments. The plan to expand Ohio State's student body supports the governor's and the Board of Regents goal of increasing the state's number of college graduates. Just as importantly the enrollment plans strategy ensure that this expansion will not come at the expense of quality or diversity. So before I move to the next phase of my report I want to thank personally, and on behalf of the Committee and Board, the hard work that was put in by Mr. Evanovich and his team. It was truly extraordinary, quite forward thinking, and I think will serve as a blueprint for public universities going forward who also seek to expand the mission of the land grant university.

The Committee next heard a resolution for revising the University's classified civil service rules, and that was presented by Vice President of Human Resources, Larry Lewellen. These rules and their revision primarily effect the classification and compensation rules. We recommend these changes be adopted and they are on our consent agenda. After endorsing a number of routine personnel actions, the Committee went into executive session. We closed our business, Mr. Chairman with the Committee's endorsement of the revocation of a doctor of philosophy degree of Dr. Elizabeth Nixon. This item is also on our consent agenda. Thank you very much.

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Mr. Wexner:

Thank you. Questions, comments for Monte? Gil.

Dr. Cloyd:

Yes Mr. Chairman. I would like to make one comment. It comes back to something you said at the start of the meeting about openness to change and requirement of change. I just echo Judge Marbley's comments about the work that the University team and staff and everyone that has been done around this enrollment plan, but here again it is another example where people were able to really get beyond deeply seeded paradigm based assumptions that said we could not expand the student population without sacrificing quality, without sacrificing diversity or at some huge financial hurt to the University, and they came out with a win across all fronts and it is terrific. As Judge Marbley said, as a land grant institution and with the need in this country we have to provide really high value education, Ohio State being able to increase its enrollment like this now I think is a very positive step, but it would not happen absent people within the University being willing to step beyond what some of their paradigms told them was true and find some new alternative ways, so it is a great example I think of that.

Mr. Wexner:

Thank you. It is the business of the business. I am glad we are doing better.

No other questions, comments. Return back to Bob, do you want to report on Finance.

Mr. Schottenstein:

Thanks Mr. Chairman. The Finance Committee met yesterday afternoon. We had a pretty extensive agenda, presented largely by Mr. Chatas and very clearly by Mr. Chatas I might add. The first item was the review of our fourth quarter results, simply for the purpose of updating the Board on what has happened since our last meeting. We reviewed all of the key metrics in terms of enrollment, the health system, as you heard from Mr. Brass just moments ago, the health system ended the 2010 fiscal year in very strong financial condition. Very important to the University's financial health given its significant role it plays in the University.

We talked about state revenue which remains an ongoing concern for all of the obvious reasons given the macroeconomic challenges that we are all living with. Overall in terms of reviewing the scorecard which has seventeen or twenty items on it there was widespread consensus that we end 2010 in very stable financial condition. In addition we reviewed the quarterly waiver report which is a fairly routine item that relates to projects for which we seek waivers from the RFP process. The 2011-2015 capital update, which had been reviewed before but was reviewed once again by Mr. Chatas. We also, and this will be on the consent agenda, we took action with respect to the 2011, the current fiscal year, current funds budget. At our June Board meeting, this Board set the tuition and fee levels for the University which significantly impact and guide much of what is in the current funds budget. That budget was unanimously approved by the Finance Committee and it will as I said be on our consent agenda momentarily.

We received a report similar to the one that was presented to the Physical Facilities Committee, a report from Lynn Readey concerning major construction projects, all of which we were very pleased to hear are on time and on budget. We also had Ms. Readey present to us and seek our consent which will also be on our consent agenda here momentarily, a specific authorization for us to increase architectural contract with respect to the proposed renovation and very exciting renovation by the

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way, if you have not seen the new elevation for Sullivant Hall, I would encourage everyone to see it. I think the grandeur of that building on High Street right next to our 15th Street entrance is going to be restored in very elegant fashion; at least I think it will be. We approved unanimously the request to increase the professional services contract for that.

That concludes my report unless any other members of the Committee have something they want to add.

Mr. Wexner:

Any questions, comments? Thank you. The Committee on Trusteeship, Alex.

Mr. Shumate:

Thank you Mr. Chairman. We have talked quite a bit this morning about the excellence that we are experiencing as a University when we look at our student body and the continuous improvement of our students, the excellence of our faculty, the excellence of programs like medicine and the charge and commitment of the Trusteeship Committee is to ensure that the Board is also looking at ourselves to make sure that we are performing at the highest levels and seeking to continuously improve our performance and our contributions to the University. In that spirit yesterday, two agenda items I would like to report on two agenda items. First was the review of the statement of expectations of the Board. We took a fresh look at this document that was adopted by the Board two years ago and I should report that this document has been selected by the Ohio Board of Regents to be a model for other universities in the state as they seek to articulate the policies and practices and principles that will guide them as they seek to govern the universities in the state of Ohio. Our review determined that there are no major changes that we should recommend at this time to the Board. We will continue to review the statement of expectations, but very pleased to report that each Board member has seriously taken to heart the standards of performance and each Board member is constantly seeking to adhere to these principles and I believe it is contributing to the success of the Board and success of the University as we seek to be the best university Board of Trustees in the Country. And I mean that sincerely and seriously. Secondly we looked at and reviewed our orientation program which is also a very important component of the Board adhering to the highest standards of governance. We believe that we should renew the practice of appointing mentors to our new Trustees, and as both you Mr. Chairman and the President pointed out we have three new Trustees and so we are recommending the continuation of the mentorship program. We are going to ask you, Mr. Chairman to serve as the mentor for Dr. Wadsworth; Brian Hicks to serve as the mentor for Brandon Mitchell; and Bob Schottenstein to serve as the mentor for Clark Kellogg. That concludes my report, I am happy to respond to any questions.

Mr. Wexner:

I accept.

Mr. Schottenstein:

I am looking forward to the two-on-two basketball games. Clark and I will take on all comers.

Mr. Kellogg:

Make sure it's half court Bob.

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Mr. Wexner:

Questions, comments?

One of the things that I was thinking about, and we might take time to discuss, or you might just want to reflect till the next meeting. As we move to a planning phase for the Board, that we begin thinking about the planning phase longer term for the committees. What are their calendars as we have gone to, and will increase hopefully this year our charter trustees to bring in talented alums and skills to the Board to think about that at a committee level because I think it engages people and increase the capacity and the work of the committees. So I know we have a number of alums and friends of the University that are interested *in Finance*, live in the east coast, you know getting them on the Finance Committee, or advising investments. I am sure Eddie George is a landscape architect, getting him on the Planning Committee, he is connected to the University, cares about the University, and I think that we can lever the Board and lever our work by looking outside of ourselves on some of these committees. I don't know if you want to respond to that or in agreement or disagreement or reflect till the next meeting, but I just like to get that thinking going at the committee level.

President Gee:

I would just like to reflect on the fact that I think that one of the things that we all agree with and certainly Dr. Sorensen would join with me as would our Provost and other Vice Presidents, in the fact that the more we can get lively minds to look at the problems in the University the better off we are. And also we think about the engagement of our alumni, we have 480,000 living alumni, the largest body in the world and an opportunity for them to become more engaged in the institution is a way for us to be better by any circumstance. We do have enormous talent and recognizing that talent through formal Board responsibility will be a terrific new addition.

Mr. Shumate:

In fact we talked about that at the Trusteeship Committee, and would encourage the Committee chairs to think about areas where they would like to supplement the expertise of the committees and we would ask that those recommendations come to the Trusteeship Committee so we can review those consistent with our standards, but we certainly encourage that and as you noted on the agenda today, three former Trustees will be serving on committees because again we are committed to having expertise and talent to supplement the activities of the Board.

Mr. Wexner:

Anyone else want to chip in or comment?

Mr. Jurgensen:

I think a thought that has occurred to me in terms of connecting a couple of dots and engagement of the faculty, financial efficiency and getting people to have close affiliation with the University to help work on the University's own problems. I think one of the things that would be interesting for us to do would be to have Geoff Chatas review every external consulting contract that the University has entered into and drop it through a screen as to whether or not the identical intellectual capital represented by the consultant is actually a resident in the faculty. You know have some of our own faculty help solve some of these problems. To me it is a win, win, win.

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President Gee:

I love to tell the story that shortly after becoming the president of Ohio State I was on an airplane flying to San Francisco. One of our faculty sitting next to me, I say what are you doing. He said I am going to Stanford, I said what are you doing, and he said I have been their chief consultant on a project for years and I thought oh my hell. Here he is out there doing that and we need his help here. We have enormous talent on our faculty. One of the things we have done, and this is evident particularly in our commercialization process, where we have now called upon the internal talent with Carol Whitacre, with Chris Poon, and now with a number of faculty to really move our commercialization project along. We have a great plan and we will have a great result.

Mr. Jurgensen:

One of the things, and maybe it is an old joke, but in order to qualify as an expert you have to be more than 25 miles from home.

President Gee:

We are such a big place we will count that.

Mr. Wexner:

It came to mind, I think there is a bridge on this to think about and maybe it goes out in alumni communications as an engagement model, but just personalizing it. Yesterday I was sitting in the meeting on Advancement and the discussion about alumni and names and, do we know where people are and I was really listening with great curiosity because as people were talking, we have names in medicine, we have names in businesses, we have names on advisory committees, we have names in the Alumni Association, we have pockets of names all over and one of the challenges in this unified effort is capturing all the names and kind of vetting them so it is one, if you would, master kind of list, which is a daunting thing to do. As I am listening to this, it all the sudden occurred to me that in our business we have about 70 million names in our database and we manage them pretty effectively in roughing and sloughing between credit and store experience and internet purchasing and catalog purchasing. So we can track behaviors across multiple brands and a significant number of those names internationally. We are really good at list management and I never would have seen that as a skill we have that could benefit the University because I would have not defined the University as ever being in that business. So it is really easy for me to round up the people that really know how to do this stuff in our enterprise and connect them with the University because it tracks behaviors and ages and genders and inferences of if you buy this you are likely to be interested in that. We are beginning to discuss doing that kind of cross marketing with a big company like Starbucks, globally their names, our names for us to use the resource that we have and it benefits our customers. I think that there are so many resources like that in research, in businesses and in industries in alumni that do things but they do not know that's what we do or faculty and that networking in a large complex organization is a remarkable thing. We are saying that at some level getting the engagement model on committees and boards and getting faculty engaged where we have needs as a University against the needs of the University. I think it is a big step into the future. It ties to what Gordon is saying and I know we subscribe to it, but different kinds of partnerships and virtual new kinds of relationships, so I just ask everybody to think about that at the Board, what things that you know about or people that you know that may be alums or interested or just any kind of relationship because I think we have such enormous leverage because of our numbers. And because of the skills of those numbers and it is tapping into it is important and hard.

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President Gee:

And we are in a community in the state that really appreciates the University so therefore there are a lot of willing hands out there if we ask. I am thinking about the 70 million names, of course I joked with you yesterday, we just want to have the 70 million names; we will solicit all of them, but anyway. You know we were at Big Lots the other day with the Columbus Partnership, interesting company, they have really some interesting focus on what they do in their business, and I am certain there are some connections there just in terms of partnerships that we could develop.

Mr. Wexner:

Big stuff. I will follow up with Alex, the Committee chairs, and with everyone on the Board just to make sure you are working on this because I think that curiosity and creativity of tapping into the resources and people that we all know, or things that we know but we do not connect them. We try to mind for that intellectual capital. Thank you.

Dr. Cloyd:

One thing too, because we talked a little bit about technology yesterday, and I think this could work internally to Mr. Jurgensen's comment, as well as externally. As we are able to get our interest areas, needs, problems, available in a net based type of system and have it accessible, that is what can really become a powerful way that we can interconnect with people because then you really open the door to serendipity. The internet capabilities allow you to get rid of all time and distance boundaries and to me that is going to be a part of this engagement model, is getting ourselves presented in a way, not only with some of the proactive push, but where people can find easily interest areas around Ohio State, or where they may be able to help and that is where the serendipity happens because someone knows something, someone has a capability that you never would have known they had, they did not know you had the problem, but I think that in the engagement model that has to be something that we think about as a way, again and it is talking to me about the power of the advancement model to move just beyond philanthropic dollars, it is also saying the intellectual capital and capability that exists outside of Ohio State, we are going to be able to engage that to the advancement of the University and I think to the people that will be doing it, to their benefit because they are going to feel good that they have been able to interact with the University in a substantive way and help. I think the same thing can apply internally if we get this going because I agree with Jerry, I think we got internal capabilities here at times that we just do not tap.

Mr. Wexner:

As you are saying that, funny enough I am thinking that might be work for the Advancement Committee. In a serious way, if I look down the Committee list and say I want to place it somewhere, it ties to your background, but also most closely perhaps to advancement, not making the decision.

Dr. Cloyd:

And we will consider it more because no matter where we take it, I really believe that kind of capability has got to be a part of what we are going to do in the advancement model so that again, besides what will be important targeted segment base marketing interaction to create engagement. We need to create the form that will allow a broader base and then I think it is tied to a part of that, helping the University.

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Mr. Wexner:

That's great, great discussion. Gets me going. Jack, would you like to report on Agricultural Affairs.

Mr. Fisher:

Yes Mr. Chairman. As I dress for this report, my fellow committee members, I am happy to report that we want to talk about food safety, collaboration, and some good public relations for your Advancement Committee, Dr. Cloyd. Our Committee went off to the College of Food, Agricultural, and Environmental Sciences, in particular Parker Food Science and Technology building on campus. We were hosted by Dr. Moser and Interim Chair, Dr. Mangino. Our first stop was at something we have been talking about for a number of years, and that's the Food Innovation Center. That was put in place about a year ago, you might recall. It is a five year funding commitment from both the Office of Academic Affairs and the Office of Research. The collaboration part there in addition to on campus, is food is one of Ohio's state wide targeted industries. So some collaboration there and to remind you this collaboration on campus involves 80 plus faculty and staff, 13 colleges and 23 departments, and so a lot of the Committee reports we have heard today what we are trying to do is taking place. It also reaches out to one of our farmers in southern Ohio, the Stokes Berry Farm, who is a breeder of raspberries, particularly trying to select varieties that can be a part of some of the clinical trials and work at the Food Innovation Center.

Our next stop was to visit with Dr. Steve Schwartz and talk about functional foods and in front of you, you have the soy tomato product, and in fact we are currently in a clinical trial here at the University in soy tomato product being used to prevent and potentially be part of the treatment for prostate cancer. This is the product, this is not for consumption, and this is an example of the product that is used in the clinical trial. This is an example of functional foods and what can take place and what is taking place and the collaboration here is an example of taking advantage of our potential: a medical center, a vet school and our College of Food, Agricultural and Environmental Sciences all being on one campus.

President Gee:

Before you go on, Jack, if I could just say one thing. You remember our retreat of nearly three years ago when we had J. F. Rischard here we really started thinking about the fact that the future of the University was to organize ourselves around ideas and then we identified seven to eight to nine ideas and one of the major ones was food and food production. Then we went into a strategic planning process and particularly funding process to identify some of those innovation centers. The Food Innovation Center is a result of that and so just remind the Board that really the work that we have been doing actually has net results and actually a product. I hope that everyone has a chance to read this because not only is it a powerful document, but really it puts us in a major international leadership role in terms of food and food production. By the way when I was in China, the Chinese are very focused on food safety and food production. They view Ohio State as the leading university in the world in terms of that effort and we visited there and we had a remarkable set of conversations. Again the translation of an idea we had three years ago to really a significant program of the University right now. I like that. I like that we see progress.

Mr. Fisher:

Thank you. Our next stop was with Professor Alvarez, and we went to the food lab, and there was a program going on in cooperation with Ohio State and the Snack Food Association, and in fact they had a class of about 20 to 25 industry people including seven folks from out of country, seven international folks participating, demonstrating new equipment in the snack food industry, food safety concepts and

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that's why we had the opportunity to wear our hair nets as we visited the building. Our next stop you have probably read and heard a lot of information about the salmonella outbreak from the state of Iowa. A recall of 550 million eggs, and right here at Ohio State we have cutting edge technology that is ready to be commercialized, utilizing ozone in the process to make whole shell eggs safe without cooking, which would be just a tremendous technology breakthrough both for food safety and for food companies utilizing eggs in all their recipes.

Next we did hear about President Gee's tour about the state of Ohio. I think it is important and Judge Marbley talked about this already, but here is a combination of outreach, because visiting businesses, parents, students, it's about student recruitment in all 88 counties, I think you did 44 this year and 44 last year. So here is a combination of things that our President is doing as an outreach part of One University and visiting all of our counties for development work, student recruitment and business collaboration, so we thank you for that President Gee.

Lastly one of opportunities is the difficulty we are having funding wise for Ohio State University extension and that also ties into our research dollar line item. I say it's an opportunity because we need to prioritize. I think you recommend at part of our meeting last night Mr. Chairman, do the main thing, that's what we have to do in extension. Utilize the dollars that we have available. We have had to cut about 100 positions over the last couple of years and anticipating future reductions possibly and funding in these areas, extension has restructured. They have nine regional areas now across the state. I want to remind the Board the seriousness of those staff reductions in that Extension faculty typically have a joint appointment, by that I mean, it has teaching, research and extension as all part of that appointment.

Lastly to show you how outreach works in helping Dr. Cloyd in his advancement here, most of you have probably enjoyed a Drumstick at one time or another and this is Dr. Moser's favorite story because the Parker Food Science Building is named after Tom Parker who made a very nice gift to the University for the naming rights and it comes about because of his interest in doing the Drumstick. He was doing ice cream in a cone but he had difficulty because in the packaging process the cone was becoming too soggy before it was properly packaged and sent off to market, so he reached out to the food science folks and asked for help and they came up, in actually a very short time period, of adding chocolate on the inside of the cone, which wanted to be part of the product and it runs down into the bottom of the cone and protects the cone from becoming soggy and that's how the Drumstick as we know it today was created and Mr. Parker did not pay for that research at the time but he did make a strong commitment later in appreciation for what he received at The Ohio State University. So a good example, Dr. Cloyd of what we can do on the development.

So we actually had the opportunity to go out on campus and visit a new facility and actually appreciate all the good things that are going on at Ohio State.

Mr. Wexner:

Any questions, comments? No orders for tomato juice or Drumsticks or anything on your menu this morning.

Dr. Frantz:

Eat a Drumstick, by the way we were allowed to do that, right Jack.

Mr. Fisher:

Yeah if you attend our meetings it is usually a good thing.

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Mr. Wexner:

Thank you. We have a consent agenda, and I am going to ask President Gee to present it to the Board.

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CONSENT AGENDA

President Gee:

Thank you very much Mr. Chairman. Today we have a total of 11 resolutions on the consent agenda; therefore we are seeking approval for the following:

RATIFICATION OF COMMITTEE APPOINTMENTS 2010-2011

Resolution No. 2011-01

Academic Affairs and Student Life Committee:

Algenon L. Marbley, Chair
Douglas G. Borrer, Vice Chair
Brian K. Hicks
Linda S. Kass
Janet B. Reid
Clark C. Kellogg
Brandon N. Mitchell
G. Gilbert Cloyd (Charter Trustee)
Robert M. Duncan
David G. Horn (Faculty Member)
Leslie H. Wexner (ex officio)

Advancement Committee:

G. Gilbert Cloyd, Chair (Charter Trustee)
Linda S. Kass, Vice Chair
Douglas G. Borrer
Brian K. Hicks
Clark C. Kellogg
Alexis L. Swain
John W. Kessler
Michael Clark (Alumni Assn Member)
Donald H. Schriver (Alumni Assn Member)
John B. Gerlach (Foundation Brd Member)
David T. Kollat (Foundation Brd Member)
Leslie H. Wexner (ex officio)

Agricultural Affairs Committee:

John C. Fisher, Chair
Robert Boggs, Vice Chair (ex officio)
William G. Jurgensen
Brandon N. Mitchell
Leslie H. Wexner (ex officio)

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
John C. Fisher, Vice Chair

Ronald A. Ratner
Algenon L. Marbley
William G. Jurgensen
James Bachmann
James Gilmour
Leslie H. Wexner (ex officio)

Committee on Trusteeship:

Alex Shumate, Chair
Janet B. Reid, Vice Chair
John C. Fisher
Linda S. Kass
Alexis L. Swain
G. Gilbert Cloyd (Charter Trustee)
Leslie H. Wexner (ex officio)

Finance Committee:

Robert H. Schottenstein, Chair
Alan W. Brass, Vice Chair
Alex Shumate
Walden W. O'Dell
John C. Fisher
Ronald A. Ratner
William G. Jurgensen
Jeffrey Wadsworth
Alexis L. Swain
Jo Ann Davidson
Leslie H. Wexner (ex officio)

Medical Affairs Committee:

Alan W. Brass, Chair
Jeffrey Wadsworth, Vice Chair
Brian K. Hicks
Robert H. Schottenstein
Algenon L. Marbley
Janet B. Reid
Leslie H. Wexner (ex officio)

Physical Environment Committee:

Ronald A. Ratner, Chair
Douglas G. Borrer, Vice Chair
Walden W. O'Dell

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William G. Jurgensen
Clark C. Kellogg

Brandon N. Mitchell
Leslie H. Wexner (ex officio)

AMENDMENTS TO THE CLASSIFIED CIVIL SERVICE RULES

Resolution No. 2011-02

Synopsis: Amendments to Chapters 3335-49, 3335-51, 3335-55, 3335-67, 3335-73, 3335-81, 3335-83, and 3335-89 of the Ohio Administrative Code governing the University's Classified Civil Service related to procedure for adoption, amendment or rescission of rules affecting persons in the classified civil service at the Ohio state university and opting out of provisions of the Ohio Revised Code; reclassifications, certification; classification program; probationary periods; leave policies; reduction in force; payroll and compensation; and definitions of terms are proposed.

WHEREAS in accordance with Section 124.14(F) of the Ohio Revised Code, the Board of Trustees shall carry out all matters of governance involving the officers and employees of the University, including employees in the Classified Civil Service; and

WHEREAS Resolution 2008-47, adopted by the Board of Trustees in November 2007 authorizes the Office of Human Resources, as the University's Appointing Authority relating to all matters of governance involving Classified Civil Service employees, in consultation with the Office of Legal Affairs, to make periodic recommendations to the Board regarding the enactment and revision of Classified Civil Service Rules; and

WHEREAS the most recent revision of the University's Classified Civil Service Rules was in February 2010, and the Office of Human Resources now has recommended a number of needed changes in these Rules with respect to reclassifications, certification; classification program; probationary periods; leave policies; reduction in force; and payroll and compensation of Classified Civil Service staff; and

WHEREAS these revisions in the Classified Civil Service Rules, as shown on the attached documents, will enable the University to streamline processes, enhance our efficiency and effectiveness, and provide more effective classification and compensation and general management of Classified Civil Service employees; and

WHEREAS the University has complied with Ohio Revised Code Section 111.15 in promulgating these amendments to the Classified Civil Service Rules, and the University additionally has provided reasonable notice to all affected University employees and interested groups and a period of time during which such employees or interested groups could submit comments about the proposed Classified Civil Service Rules:

NOW THEREFORE

BE IT RESOLVED that the Board of Trustees hereby adopts the attached amendments to the Classified Civil Service Rules, effective December 1, 2010.

(See Appendix II for background information, page 114.)

**AMENDMENTS TO THE BYLAWS AND THE RULES AND REGULATIONS OF THE
MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2011-03

Synopsis: The amendments to the *Bylaws and the Rules and Regulations of the Medical Staff of The Ohio State University Hospitals* are recommended for approval.

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WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS these amendments were approved by the University Hospitals Board on August 26, 2010, and the Medical Center Board on September 15, 2010:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments are hereby adopted, effective immediately.

(See Appendix III for background information, page 140.)

REGIONAL CAMPUS BOARD APPOINTMENTS

Resolution No. 2011-04

Synopsis: Approval of appointments to The Ohio State University Marion Regional Campus Board is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of ten members appointed by The Ohio State University Board of Trustees in consultation with the president of the university;" nine members shall be private citizens; and one member shall be a student; and

WHEREAS the following named persons has been nominated and selected for appointment to the OSU Marion Regional Campus Board for the term specified:

Marion Regional Campus Board Appointments

Melissa Lester (student) – effective July 1, 2010, through June 30, 2011
Yusuf Farah (student – Delaware Center) – effective July 1, 2010,
through June 30, 2011

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of the OSU Marion Regional Campus Board.

RATIFICATION OF HONORARY DEGREE

Resolution No. 2011-05

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of an honorary degree as listed below:

Michael B. Coleman

Doctor of Public Service

NOW THEREFORE

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BE IT RESOLVED, That the above honorary degree was awarded during summer commencement, August 29, 2010.

REVOCATION OF DEGREE

Resolution No. 2011-06

Synopsis: Revocation of a Doctor of Philosophy degree is proposed.

WHEREAS a panel of the committee on academic misconduct constituted according to rule 3335-5-48.7 of the Administrative Code request that the Board of Trustees effectuate the revocation of the Doctor of Philosophy degree of Elisabeth Ann Nixon; and

WHEREAS the request was concurred with by the Executive Vice President and Provost and by the Dean of the Graduate School; and

WHEREAS the request was further concurred with by the Academic Affairs and Student Life Committee; and

WHEREAS the appropriate bodies and administrative officers of the University have fully complied with applicable procedures and, in accordance with those procedures:

NOW THEREFORE:

BE IT RESOLVED, That the Doctor of Philosophy degree of Elisabeth Ann Nixon, granted on December 6, 2006, pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, is hereby revoked immediately.

PERSONNEL ACTIONS

Resolution No. 2011-07

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 18, 2010, meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons/Directors, Professional Improvement Leave, Professional Improvement Leave – Change in Dates, Professional Improvement Leave - Cancellations, Emeritus Titles, promotion, tenure and reappointments off cycle appointments and corrections be approved.

Appointments

Name: SANDRA J. ANDERSON
Title: Deputy General Counsel and Associate Vice President
Office: Legal Affairs
Term: August 16, 2010

Name: JAMES A. COWAN
Title: Professor (The M.S. Newman Professorship)
Department: Chemistry
Term: July 1, 2010, through June 30, 2015

Name: TERRY D. FOEGLER
Title: Associate Vice President for Physical Planning and Real Estate
Office: Administration and Planning
Term: September 13, 2010, through September 30, 2013

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Name: BRENDAN P. FOLEY
Title: Vice President for Financial Planning and Analysis
Office: Business and Finance
Term: October 1, 2010, through June 30, 2013

Name: DATTA V. GAITONDE
Title: Professor (John Glenn Chair for Technology and Space Exploration)
Ohio Research Scholar in Advanced Propulsion Systems Integration
Department: Aerospace Engineering
Term: September 7, 2010, through June 30, 2015

Name: ROBERT S.D. HIGGINS
Title: Director
Center: Comprehensive Transplant Center
Title: Professor, (The John H. and Mildred C. Lumley Chair in Medicine)
College: Medicine
Term: July 1, 2010, through June 30, 2015

Name: MARK B. LANDON
Title: Professor (Richard L. Meiling Chair of Obstetrics and Gynecology)
College: Medicine
Title: Chair, Department of Obstetrics and Gynecology
Term: July 1, 2010, through June 30, 2014

Name: WILLIAM L. MACDONALD
Title: Executive Dean, Regional Campuses
Office: Academic Affairs
Term: July 1, 2010, through June 30, 2014

Name: BRIAN E. ROE
Title: Professor (The Francis B. McCormick Professorship in Agricultural Marketing and Policy)
Department: Agricultural, Environmental, and Developmental Economics
Term: October 1, 2010, through September 30, 2015

Name: RADU V. SAVEANU
Title: Chief Executive Officer
Hospital: OSU Harding Hospital
Effective: July 1, 2010

Name: RONALD M. SEGA
Title: Vice President and Enterprise Executive for Energy and the Environments
Office: Research
Term: September 1, 2010, through August 31, 2013

Reappointments

Name: JOHN C. BYRD
Title: Professor (The D. Warren Brown Designated Professorship in Leukemia Research)
College: Medicine
Term: July 1, 2010, through June 30, 2014

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Name: MICHAEL A. CALIGIURI
Title: Professor (The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research)
Hospital: The Arthur G James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2010, through June 30, 2014

Name: J. LAYNE MOORE
Title: Associate Professor – Clinical (Richard J. and Martha D. Denman Professorship for Clinical Research in Epilepsy)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: SAMPATH PARTHASARATHY
Title: Professor (The Karl P. Klassen Chair of Thoracic Surgery)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Name: ELECTRA D. PASKETT
Title: Professor (The Marion N. Rowley Designated Chair in Cancer Research)
College/Hosp: Medicine/The Arthur G James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2010, through June 30, 2014

Name: SANJAY RAJAGOPALAN
Title: Professor (The John W. Wolfe Professorship in Cardiovascular Research)
Institute: Dorothy M. Davis Heart and Lung Research Institute
Term: July 1, 2010, through June 30, 2014

Name: LARRY S. SCHLESINGER
Title: Professor (The Samuel Saslaw Professorship in Infectious Diseases)
College: Medicine
Term: July 1, 2010, through June 30, 2014

Appointments/Reappointments of Chairpersons/Directors

ROBERT R. BAHNSON*, Chair, Department of Urology, effective July 1, 2010, through June 30, 2014.

LUIS G. CASIAN, Chair, Department of Mathematics, effective October 1, 2010, through August 30, 2014.

MARK P. FOSTER, Interim Chair, Department of Biochemistry, effective October 1, 2010, through September 30, 2011.

DAVID B.GREENBERGER*, Chair, Department of Management and Human Resources, effective October 1, 2010, through September 30, 2014.

TIMOTHY C. HAAB, Chair Department of Agricultural, Environmental and Development Economics, effective October 1, 2010, through June 30, 2014.

ANITA K. HOPPER*, Chair, Department of Molecular Genetics, effective October 1, 2010, through August 30, 2014.

ANITA K. HOPPER, Interim Chair, Department of Plant Cellular and Molecular Biology, effective October 1, 2010, through September 30, 2011.

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REBECCA M. KANTOR-MARTIN,* Director, School of Teaching and Learning, effective July 1, 2010, through June 30, 2014.

DEBORAH S. LARSEN,* Director, School of Allied Medical Professions, effective July 1, 2010, through June 30, 2014.

MICHAEL E. MANGINO, Interim Chair, Department of Food Science and Technology, effective July 1, 2010, through June 30, 2011.

CAROLYN J. MERRY,* Chair, Department of Civil and Environmental Engineering and Geodetic Science, effective July 1, 2010, through June 30, 2012.

RUSTIN M. MOORE,* Chair, Department of Veterinary Clinical Sciences, effective November 1, 2010, through June 30, 2014.

W. JERRY MYSIW,* Chair, Department of Physical Medicine and Rehabilitation, effective July 1, 2010, through June 30, 2011.

MICHAEL C. OSTROWSKI,* Chair, Department of Molecular and Cellular Biochemistry, effective July 1, 2010, through June 30, 2014.

PHILIP PAYNE, Chair, Department of Biomedical Informatics, effective August 1, 2010, through July 31, 2014.

WILLIAM M. RANDLE,* Chair, Department of Horticulture and Crop Science, effective July 1, 2010, through June 30, 2014.

RADU SAVEANU,* Chair, Department of Psychiatry, effective July 1, 2010, through December 31, 2010.

JULIANNE M. SEROVICH,* Chair, Department of Human Development and Family Science, effective July 1, 2010, through June 30, 2014.

NAWAL K. TENEJA,* Chair, Department of Aviation, effective July 1, 2010, through September 30, 2010.

JOE E. WHEATON, Interim Director, School of Physical Activity and Educational Services, effective July 1, 2010, through December 31, 2010.

RICHARD D. WHITE, Chair, Department of Radiology, effective July 1, 2010, through June 30, 2014.

*Reappointment

Leaves of Absence without Salary

AKOS SERESS, Professor, Department of Mathematics, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011, to fulfill an Australian Professional Fellowship by the Australian Research Council.

JOHN C. PERSONS, Associate Professor, Department of Finance, effective Autumn Quarter 2010, Winter, Spring and Summer 2011, for personal reasons.

ASHLEY E. SCHAFER, Associate Professor, Knowlton School of Architecture, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011, to be a visiting Associate Professor in the Department of Architecture at the Massachusetts Institute of Technology.

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INDIRA L. CHATTERJI, Assistant Professor, Department of Mathematics, effective Autumn Quarter 2010, for personal reasons.

Professional Improvement Leave

SARAH T. BOYSEN, Professor, Department of Psychology, effective Winter and Spring Quarter 2011.

Professional Improvement Leave – Change in Dates

DAVID B. MIN, Professor, Department of Food Science and Technology, from January 1, 2010, through August 31, 2010 to January 1, 2010, through June 30, 2010.

Professional Improvement Leave – Cancellations

JOHN C. PERSONS, Associate Professor, Department of Finance, effective Autumn Quarter 2010, Winter Quarter, Spring Quarter and Summer Quarter 2011.

ZUCAI SUO, Associate Professor, Department of Biochemistry, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011.

Emeritus Titles

ING-MING CHIU, Department of Internal Medicine with the title Professor Emeritus, effective October 1, 2010.

JOHN R. CURRENT, Department of Management Sciences with the title Professor Emeritus, effective September 1, 2010.

DENNIS A. GUENTHER, Department of Mechanical and Aerospace Engineering with the title Professor Emeritus, effective July 1, 2010.

TA-YUNG LING, Department of Physics with the title Professor Emeritus, effective September 1, 2010.

ALAN J. RANDALL, Department of Agricultural, Environmental, and Development Economics with the title Professor Emeritus, effective October 1, 2010.

DORU M. STEFANESCU, Department of Materials Science and Engineering with the title Research Professor Emeritus, effective September 1, 2010.

NAWAL K. TANEJA, Department of Aviation with the title Professor Emeritus, effective October 1, 2010.

MOHAN K. WALI, School of Environment and Natural Resources with the title Professor Emeritus, effective October 1, 2010.

JOSEPH H. HARITONIDIS, Department of Mechanical and Aerospace Engineering with the title Associate Professor Emeritus, effective August 1, 2010.

LINDA L. HARLOW, Department of French and Italian with the title Associate Professor Emeritus, effective August 1, 2010.

SCOTT D. JEWEL, Department of Pathology with the title Research Associate Professor Emeritus, effective July 1, 2010.

LYNN G. JOHNSON, School of Teaching and Learning, (Mansfield) with the title Associate Professor Emeritus, effective July 1, 2010.

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MELANIE S. KENNEDY, Department of Pathology with the title Clinical Associate Professor Emeritus, effective July 1, 2010.

LARRY G. STEWARD, Agricultural Technical Institute (Wooster) with the title Associate Professor Emeritus, effective September 1, 2010.

Promotions, Tenure, and Reappointments (off cycle)

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Satoskar, Abhay, Pathology, August 1, 2010

**COLLEGE OF MEDICINE
REGULAR CLINICAL**

REAPPOINTMENT

Grever, Gail, Internal Medicine, October 1, 2010
Mrozek, Ewa, Internal Medicine, October 1, 2008
Castellano, David, Ophthalmology, October 1, 2009
Erdman, Steven, Pediatrics, October 1, 2010
Campo, John, Psychiatry, October 1, 2010
Lofthouse, Nicholas, Psychiatry, October 1, 2009
Patel, Trupti, Psychiatry, October 1, 2009
Wells-Di Gregorio, Sharla, Psychiatry, October 1, 2009
Apke, Tonya, School of Allied Medical Professions, October 1, 2010
Harris, Laura, School of Allied Medical Professions, October 1, 2009
Kegelmeyer, Deborah, School of Allied Medical Professions, October 1, 2009
Teaford, Margaret, School of Allied Medical Professions, October 1, 2009
Varekojis, Sarah, School of Allied Medical Professions, October 1, 2010
Eck, Heather, Anesthesiology, October 1, 2010
Allen, Jamie, Anesthesiology, October 1, 2010
Kapoor, Ritu, Anesthesiology, October 1, 2010
Paquelet, Stephen, Anesthesiology, October 1, 2010
Smith, Thomas, Anesthesiology, October 1, 2010

**COLLEGE OF MEDICINE
REGULAR RESEARCH TRACK**

REAPPOINTMENT

Apseloff, Glen, Pharmacology, October 1, 2010

**MAX FISHER COLLEGE OF BUSINESS
REGULAR CLINICAL**

REAPPOINTMENT

Inks, Lawrence, Management and Human Resources, October 1, 2009
Dial, Jay, Management and Human Resources, October 1, 2011

Promotions, Tenure, and Reappointments (Corrections)

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Meyer, Julia, Physics, effective October 1, 2010 [*Resigned effective 6/30/2010*]

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COLLEGE OF LAW
[Correction of effective date]

PROMOTION TO PROFESSOR

Simmons, Ric, effective August 16, 2010
Tokaji, Daniel, effective August 16, 2010

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cohen, Amy, effective August 16, 2010
Wiersema, Annecoos, effective August 16, 2010 *[Resigned effective 7/31/2010]*

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Zhu, Michael, Neuroscience, effective October 1, 2010 *[Resigned effective 6/16/2010]*

COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kaboski, Joseph, Economics, effective October 1, 2010 *[Resigned effective 6/30/2010]*

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Birchard, Stephen, Veterinary Clinical Sciences, effective October 1, 2010 *[Retired effective 6/30/2010]*

RESOLUTIONS IN MEMORIAM

Resolution No. 2011-08

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Austin E. Showman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 6, 2010, of Austin E. Showman, Professor Emeritus in the Ohio State University Extension.

Mr. Showman was born in 1917 in Liberty Center, Ohio. He received his Bachelor of Arts degree in 1939 from Fenn College, and his Master of Arts degree in journalism from The Ohio State University in 1964.

Austin began his Extension career in Ohio in 1955 as the assistant agricultural editor. Six years later, he became an associate editor for Written Communications. He was named the agricultural editor in June of 1967, and held this position until his retirement in 1978.

During his Extension career he directed the activities of personnel assigned to the Office of Information and Educational Aids as well as the Public Information Office of the Ohio Agricultural Research and Development Center. He served as the faculty advisor of the Agricultural Student, a student magazine of the College of Agriculture and Home Economics. Mr. Showman developed a writing manual for county Extension

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agents and other leaders in agriculture. It was used also as text for a factual writing course in The Ohio State University's School of Journalism where he also taught and gave guest lectures. His extensive writing was published in many newspapers, journals, and magazines throughout Ohio as well as the United States. He continually worked with staff relating to publications, radio and television programs, news releases, and visual aids to have the best possible equipment and programming efforts possible for Extension. He served and gave leadership on many state and national committees.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Austin E. Showman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

George R. Wilson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 30, 2010, of George R. Wilson, Professor Emeritus in the Department of Animal Sciences.

Professor Wilson received his Bachelor of Science in Agriculture (1948), Master of Science (1956), and Doctor of Philosophy (1963) degrees from The Ohio State University, where he became a full professor in 1973. His research focused on the genetic variation in the maintenance requirement and the relationships among live animal and carcass measures in beef cattle.

He especially enjoyed teaching students and was an advisor to the Saddle and Sirloin and 4-H clubs. He received the Alfred J. Wright Award, the Saddle and Sirloin Club dedication award, and the Towers Faculty Award for outstanding contribution to student organizations. He also was an honorary member of the Ohio Junior Angus Association and the Buckeye Junior Polled Hereford Association.

Dr. Wilson served on the Board of Directors of the Ohio Angus Association, Buckeye Polled Hereford Association, Ohio Shorthorn Association, and the Ohio Purebred Beef Improvement Association. He was a leader in the Ohio beef cattle industry, serving as a superintendent of the beef cattle at the Ohio State Fair for over 20 years.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus George R. Wilson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2011-09

Synopsis: The University Development Report as of June 30, 2010, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

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WHEREAS this report includes the establishment of The Julius Skestos and Diana Skestos Chair in Urology, The Dale A. Seiberling Professorship in Food Engineering, and The Vernon L. Tharp Professorship in Food Animal Medicine; the establishment of twenty-eight (28) new named endowed funds; and the revision of ten (10) named endowed funds.

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation as of June 30, 2010, be approved.

(See Appendix IV for background information, page 142.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name and Description of Named Endowed Funds

From: The Lena Charles Bailey Breast Cancer Research Endowment Fund
To: The George Bailey and Lena Charles Bailey Breast Cancer Research Endowment Fund

From: Atlanta Alumni Scholars Fund
To: William P. Gue/Atlanta Alumni Club Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>	
The Julius Skestos and Diana Skestos Chair in Urology Established with gifts from George A. Skestos and OSU Urology, LLC and with support from the College of Medicine; used for an endowed chair position in the Department of Urology.	\$2,000,000.00
<u>Establishment of Named Endowed Professorships</u>	
The Dale A. Seiberling Professorship in Food Engineering Established with gifts from Dale A. Seiberling and Jean F. Seiberling of Fremont, Indiana; used to support a professor specializing in food engineering with preference given to dairy engineering. (grandfathered)	\$953,488.32
The Vernon L. Tharp Professorship in Food Animal Medicine Established with gifts given in memory of Dr. Vernon L Tharp from his wife Grace Tharp, family, and friends including Dr. Robert Dunton; used to support a professorship in food animal medicine within the Department of Veterinary Clinical Sciences. (grandfathered)	\$757,000.00
<u>Establishment of Named Endowed Funds</u>	
Joe R. Engle Chair Fund in the History of Christianity Established with an estate gift from Joe R. Engle; will be used following endowment to recruit and/or retain a distinguished scholar for a chair position in the Division of Arts and Humanities focused on the history of Christianity.	\$1,420,199.61

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The Captain Forrest R. Biard Undergraduate Research Scholarship Fund in Physics Established with an estate gift from Captain Forrest R. Biard; used to provide undergraduate research scholarships to students enrolled in the College of Arts and Sciences, Division of Natural and Mathematical Sciences, majoring in physics.	\$393,363.11
The R. Jack and Forest Lynn Biard Lecture Series in Astro-Particle Physics Fund Established with an estate gift from Captain Forrest R. Biard; used to support a lecture series, preferably for a world-class physicist or astrophysicist, in the Department of Physics.	\$371,598.56
The Dr. John R. and Margaret M. Thomas Family Athletic Scholarship Fund Established with gifts from Wanna Go Back, LLC; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete.	\$112,000.00
Ohio Union Art Endowment Fund Established with gifts from an anonymous donor; used to acquire and support artwork for the Ohio Union for the life of the building.	\$100,000.00
The Mary Jo Welker, MD and Lloyd M. Welker Endowment Fund Established with gifts from Dr. Mary Jo Welker and Mr. Lloyd M. Welker; used to support activities of the chairperson in the Department of Family Medicine.	\$70,000.00
The James R. and Melissa S. Allen Graduate Scholarship Fund Established with gifts from James R. Allen and Melissa A. Allen; used to provide scholarships to recruit and retain students enrolled in the graduate program of the Fisher College of Business.	\$60,000.00
The James R. and Melissa S. Allen Program of Excellence Fund Established with gifts from James R. Allen and Melissa A. Allen; used to support the greatest need of the Department of Athletics.	\$60,000.00
The Donald E. and Ann E. Fender Endowment Fund for Real Estate Education Established with gifts from Donald E. and Ann E. Fender; used to provide scholarships and ongoing program development in the Real Estate Center in the Fisher College of Business.	\$60,000.00
The Jerry F. Nichols Athletic Scholarship Fund Established with gifts from Jerry F. Nichols; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate accounting degree.	\$60,000.00
Robert A. and Kathryn L. Locke Scholarship Fund Established with gifts from Robert A. Locke; used to provide scholarships to students enrolled in the College of Nursing who are studying geriatric nursing.	\$55,000.00
The Judy and Neil Stemley Scholarship Fund Established with gifts from Brian J. Stemley to recognize his parents, Judy and Neil Stemley; used (after July 1, 2011) to equally support scholarships for students in Food Business Management or Food Sciences and Technology in the College of	\$50,856.81

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Food, Agricultural, and Environmental Sciences and students in Special Education in the School of Physical Activity and Educational Services.

Trella Hemmerly Romine/Howard W. Howser Endowed Scholarship Fund \$50,310.00

Established with gifts from Trella H. Romine; used to provide scholarships to incoming undergraduate students at The Ohio State University at Marion.

The Tom and Sue Benua Family Endowment Fund \$50,000.00

Established with gifts from Thomas R., Susan J., Brad, Tabitha, Greg, and Christen Benua; used to supplement the operating budget of the men's basketball program.

The Barbara Rose Bostic Endowed Scholarship Fund in Physical Therapy \$50,000.00

Established with gifts from Helen E. Duffy and friends in honor and memory of Barbara Rose Bostic; used to provide scholarships for graduate students enrolled in the Division of Physical Therapy in the School of Allied Medical Professions.

The John L. Glebe and Anna Skrzyński Glebe Family Endowment Fund \$50,000.00

Established with a gift made in memory of John L. Glebe and Anna Skrzyński from their loving children, David Curtis Glebe, Thomas J. Glebe, and Patricia Anne Glebe; used to support medical research on Alzheimer's Disease in the Department of Neurology.

The Michael S. Johnson Graduate Student Assistance Fund \$50,000.00

Established with gifts from Michael S. Johnson; used to provide support for graduate students in the School of Earth Sciences.

The Stephen D. and Anne O. Milligan Accounting Education Innovation Fund \$50,000.00

Established with gifts from Stephen D. Milligan and Anne O. Milligan; used to support projects/activities of undergraduate accounting students.

The Maurice "Mo" Mullet M.D. Fund for MD/MPH Student Scholarship in Medicine \$50,000.00

Established with gifts from Dr. Maurice E. Mullet; used to provide scholarships for medical students matriculating into the MD/MPH combined degree program in the College of Medicine.

The Occupational Therapy Alumni Scholarship Fund \$50,000.00

Established with gifts from alumni and friends of the Division of Occupational Therapy; used to provide scholarships for graduate students in the Division of Occupational.

The Bryan and Judith Roub Endowed Scholarship Fund \$50,000.00

Established with gifts from Bryan Roub and Judith Roub; used to provide undergraduate scholarships for students enrolled in the Fisher College of Business.

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The Donald and Patricia Meyer Fund for Research in Psychobiology \$30,018.00
Established with gifts from Professors Emeritus Donald Meyer and Dr. Patricia Meyer and colleagues, friends, and family; used to enhance the psychobiology program. (grandfathered)

Buckalew Family Scholarship Fund \$30,000.00
Established with gifts from B. Stevens Buckalew and Sharman Hasbrouck Buckalew; used to provide undergraduate scholarships to students in the College of Food, Agricultural, and Environmental Sciences. (grandfathered)

The Calabro Family Dean's Innovation Fund \$26,617.00
Established with gifts from Thomas and Joanne Calabro; used for emerging priorities in the Fisher College of Business. (grandfathered)

The Burton and Lois Rubens Parkinson's Disease Research Fund \$26,525.00
Established with gifts from Burton and Lois Rubens in honor of George Paulson, their physician and friend; used to support basic, clinical, genetic, and epidemiological research towards finding a cause, innovative treatments, and cure of Parkinson's disease. (grandfathered)

The Sneed Foundation Football Scholarship Fund \$26,500.00
Established with gifts from the Richard B. Sneed Foundation; used to supplement the grant-in-aid scholarship budget of the varsity football team. (grandfathered)

The Leigh E. Briggs Education Scholarship Fund \$26,213.87
Established with gifts from Leigh E. Briggs, family, and friends; used to provide scholarships to students enrolled in the College of Education and Human. (grandfathered)

The Public Mental Health Psychiatry Leadership Endowment Fund \$25,465.00
Established with lead gifts from Dr. David L. Cutler and additional gifts from alumni, faculty and staff, grateful patients, and friends of OSU Medical Center behavioral health programs; used to advance leadership, training, and advocacy activities in the Department of Psychiatry or in the OSU Harding Hospital. (grandfathered)

Change in Description of Named Endowed Funds

The Barton-Williams Medical Student Scholarship Fund

The Kalbouss Russian Culture Fund

The Leesa Hall and Donald M. Kurdziel Family Fund

The Samuel L. and Nancy L. Faulkner Ponn Land Grant Opportunity Scholarship Fund

The Stanley D. and John H. Ross Dodd Hall Endowment Fund

Change in Name and Description of Named Endowed Funds

From: The Hagop S. Mekhjian, M.D. Medical Ethics and Professionalism
Lectureship Fund

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To: The Hagop S. Mekhjian, M.D. Medical Ethics and Professionalism Fund

From: John D. Neesley Graduate Fellowships in Chemistry
To: John D. Neesley Graduate Fellowships in Chemistry Fund

From: The Ohio Pest Control Association Scholarship Fund
To: The Ohio Pest Management Association Scholarship Fund

Total \$7,165,155.28

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name and Description of Named Endowed Funds

The George Bailey and Lena Charles Bailey Breast Cancer Research Endowment Fund

The Lena Charles Bailey Breast Cancer Research Endowment Fund was established May 4, 2001, by the Board of Trustees of The Ohio State University with a gift from George Bailey of Columbus, Ohio. The name and description were revised September 17, 2010.

The annual distribution from this fund shall be used exclusively to support breast cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) at The Ohio State University. Allocation of distribution shall be made at the recommendation of the chief executive officer of The James and director of the Comprehensive Cancer Center (CCC) in consultation with the senior vice president for Health Sciences.

If the funding reaches the level of \$250,000, the distribution shall be used for a one-year or two-year post-doctoral fellowship in the College of Medicine to support research training and medical research in the field of breast cancer. Selection shall be made upon recommendation from the chief executive officer of The James and director of the CCC, dean of the College of Medicine, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer and director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor (or his representative) and as recommended by the chief executive officer of The James and director of the CCC in consultation with the senior vice president for Health Sciences.

William P. Gue/Atlanta Alumni Club Scholarship Fund

The Atlanta Alumni Scholars Fund was established November 7, 1997, by the Board of Trustees of The Ohio State University with gifts from members and friends of The Ohio

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State University Alumni Club of Atlanta. The name and description were revised September 17, 2010.

The annual distribution from this fund shall be used to provide academic merit scholarships to students graduating from Atlanta area high schools with preference for students qualified under the Alumni Scholars Program criteria, ranked, and recommended by the Atlanta Alumni Club. Scholarship recipients shall be selected by the director with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the Atlanta Alumni Club, should the club exist, and the director of Student Financial Aid.

Establishment of Named Endowed Chair

The Julius Skestos and Diana Skestos Chair in Urology

The Julius Skestos and Diana Skestos Chair in Urology was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George A. Skestos and OSU Urology, LLC., and with support from the College of Medicine.

The annual distribution from this fund shall be used for an endowed chair position in the Department of Urology in support of a nationally recognized urologist faculty member undertaking clinical, educational, and research activities in the field of urology. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department of Urology and approved by the dean of the College of Medicine and the senior vice president for Health Sciences. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment or reinvested in the endowment principal at the discretion of the chairperson of the Department of Urology or dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, and as recommended by the chairperson of the Department of Urology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Chair: \$2,000,000.00

Establishment of Named Endowed Professorships

The Dale A. Seiberling Professorship in Food Engineering

The Dale A. Seiberling Excellence in Dairy and Food Engineering Program Fund was established May 4, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dale A. Seiberling (B.S. Dairy Tech. 1950, M.S. Dairy Tech. 1951) and Jean F. Seiberling (B.S.Ed. 1949) of Fremont, Indiana. The name and description were revised on September 17, 2010.

The annual distribution from this fund shall be used to support a professorship specializing in food engineering with preference given to dairy engineering in the Department of Food Science and Technology in partnership with the Department of Food, Agricultural, and Biological Engineering, within the College of Food, Agricultural, and Environmental Sciences. The use of these funds may include, but is not limited to, salary support for the professor, graduate student support, research projects, and special programs that promote dairy and food engineering. Appointment to the professorship for each five-year term will be recommended by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, in consultation with the chairperson of the Department of Food Science and Technology and the chairperson of the Department of Food, Agricultural and Biological Engineering to the executive vice president and provost and submitted to the Board of Trustees for their approval. The professorship holder may be reappointed to another term following favorable assessment of his/her academic and research performance, and accomplishments.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Food Science and Technology and the chairperson of the Department of Food, Agricultural and Biological Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

September 17, 2010 meeting, Board of Trustees

Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be living, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Food Science and Technology and the chairperson of the Department of Food, Agricultural and Biological Engineering.

Amount Establishing Professorship: \$953,488.32

The Vernon L. Tharp Professorship in Food Animal Medicine

The Vernon L. Tharp Professorship Fund in Food Animal Medicine was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts given in memory of Dr. Vernon L. Tharp (D.V.M. 1940) from his wife Grace Tharp, family, and friends, including Dr. Robert Dunton (D.V.M. 1955). The required funding level has been reached and the professorship was established September 17, 2010.

The annual distribution from this fund will be used to support a professorship in food animal medicine within the College of Veterinary Medicine's Department of Veterinary Clinical Sciences. The holder of the professorship will be recommended by the dean of the College of Veterinary Medicine and appointed by the Board of Trustees of The Ohio State University.

If in the future the endowment principal should reach the funding level required for a chair position, the endowment will be revised for this purpose.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Grace Tharp and Dr. Dunton, should they be alive, and from the dean of the College of Veterinary Medicine.

Amount Establishing Professorship: \$757,000.00

Establishment of Named Endowed Funds

Joe R. Engle Chair Fund in the History of Christianity

The Joe R. Engle Chair Fund in the History of Christianity was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Joe R. Engle (B.I.E. 1943).

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Until the principal balance reaches \$1,500,000, the annual distribution from this fund shall be reinvested into the principal. After the principal balance reaches \$1,500,000, the annual distribution shall be used to recruit and/or retain a distinguished scholar for a chair position in the College of Arts and Humanities focused on the history of Christianity. Appointment of the recruited or retained candidate will be recommended by the chairperson in the Department of History in consultation with the executive dean of the College of Arts and Sciences to the executive vice president and provost and approved by the Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only

for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the College of Arts and Sciences in consultation with chairperson of the Department of History.

Amount Establishing Endowment: \$1,420,199.61

Amount Needed to Establish Chair: \$1,500,000.00 (grandfathered)

**The Captain Forrest R. Biard
Undergraduate Research Scholarship Fund in Physics**

The Captain Forrest R. Biard Undergraduate Research Scholarship Fund in Physics was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Captain Forrest R. Biard (M.S. 1953) of Dallas, Texas.

The annual distribution from this fund shall provide an undergraduate research scholarship(s) to a student(s) enrolled in the College of Arts and Sciences, Division of Natural and Mathematical Sciences, majoring in physics. Scholarship recipients shall be recommended by the chairperson of the Department of Physics and selected by the divisional dean of Natural and Mathematical Sciences in the College of Arts and Sciences in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the divisional dean of Natural and Mathematical Sciences in the College of Arts and Sciences.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the divisional dean of Natural and Mathematical Sciences in the College of Arts and Sciences.

Amount Establishing Endowment: \$392,751.58

The R. Jack and Forest Lynn Biard Lecture Series in Astro-Particle Physics Fund

The R. Jack and Forest Lynn Biard Lecture Series in Astro-Particle Physics Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Captain Forrest R. Biard (M.S. 1953) of Dallas, Texas, in memory of his parents.

The annual distribution from this fund shall be used to support a lecture series in the Department of Physics in the College of Arts and Sciences, Division of Natural and Mathematical Sciences. It is the donor's intention that the lecturer be a world-class physicist or astrophysicist. The series shall have a component for students and faculty, as well as the general public in an effort to increase the public's awareness of issues and current events in physics. The choice of presenter(s) is to be made by the chairperson of the Department of Physics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the divisional dean of Natural and Mathematical Sciences in the College of Arts and Sciences in consultation with the chairperson of the Department of Physics.

Amount Establishing Endowment: \$371,021.08

The Dr. John R. and Margaret M. Thomas Family Athletic Scholarship Fund

The Dr. John R. and Margaret M. Thomas Family Athletic Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Wanna Go Back, LLC of Fort Wayne, Indiana.

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The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree. Preference will be given first to a scholar athlete, second to a member of the baseball team, and third to someone pursuing a career in medicine. Scholarship recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Dr. John. (B.S. 1961, M.D. 1965) and Margaret (B.F.A. 1965) Thomas, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$112,000.00

Total Commitment: \$150,000.00

Ohio Union Art Endowment Fund

The Ohio Union Art Endowment Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor.

The annual distribution from this fund shall be used to acquire and support artwork for the Ohio Union for the life of the building as approved by the Union's director. Through changing times, leadership, and financial situations, this fund shall allow for the continuous acquisition of art, especially from Ohio artists, with special consideration given to Ohio State students, faculty, staff, and alumni. This fund may also be used to bring in collections on a rotating basis.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Ohio Union.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of

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Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the director of the Ohio Union.

Amount Establishing Endowment: \$100,000.00

The Mary Jo Welker, MD and Lloyd M. Welker Endowment Fund

The Mary Jo Welker, MD and Lloyd M. Welker Endowment Fund was established September 17, 2010 by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Mary Jo Welker (B.A. 1972, M.D. 1976) and Mr. Lloyd M. Welker (B.S.C.E. 1976).

The annual distribution from this fund shall be used to support activities of the chairperson of the Department of Family Medicine. While the donor holds the chairperson position, expenditures shall be approved by the dean of the College of Medicine.

If the chairperson position in the Department of Family Medicine ceases to exist, the annual distribution shall provide support for the Department of Family Medicine at the discretion of the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Medicine.

Amount Establishing Endowment: \$70,000.00

The James R. and Melissa S. Allen Graduate Scholarship Fund

The James R. and Melissa S. Allen Graduate Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James R. Allen (M.B.A. 1981) and Melissa A. Allen of Louisville, Kentucky.

The annual distribution from this fund shall be used for scholarships to recruit and retain student(s) who are enrolled in the graduate program of The Max M. Fisher College of Business. Recipients shall be selected by the director of the graduate program office in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$60,000.00

Total Commitment: \$100,000.00

The James R. and Melissa S. Allen Program of Excellence Fund

The James R. and Melissa S. Allen Program of Excellence Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James R. Allen (M.B.A. 1981) and Melissa A. Allen of Louisville, Kentucky.

The annual distribution from this fund shall be used to support the greatest need of the Department of Athletics as determined by the director of Athletics.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$60,000.00

Total Commitment: \$100,000.00

The Donald E. and Ann E. Fender Endowment Fund for Real Estate Education

The Donald E. and Ann E. Fender Endowment Fund for Real Estate Education was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Donald E. (B.S.Bus.Adm. 1960, M.B.A. 1963) and Ann E. (B.S. 1963) Fender.

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The annual distribution from this endowed fund shall be used at the discretion of the director of the Real Estate Center in The Max M. Fisher College of Business for scholarships and ongoing program development. Such uses will include curriculum development to enhance the number and types of real estate courses offered to both graduate and undergraduate students. Cross-campus collaboration with other colleges and departments, such as law, construction management, urban planning, etc. will enable students from a broad number of educational disciplines to work together to solve real world problems. Additionally, funds can be used to bring industry experts into the classroom to discuss relevant topics and expand students' professional networks as well as enable the Center to offer community outreach programs, in which leaders from academia and executives from business come together to discuss critical issues facing the industry. Scholarship recipients shall be selected by the dean of the Fisher College of Business in consultation with the director of the Center for Real Estate Education and Research with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business in consultation with the director of the Center for Real Estate Education and Research.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business in consultation with the director of the Center for Real Estate Education and Research.

Amount Establishing Endowment: \$60,000.00

The Jerry F. Nichols Athletic Scholarship Fund

The Jerry F. Nichols Athletic Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Jerry F. Nichols (B.S.Bus.Adm. 1965) of Naples, Florida.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete pursuing an undergraduate accounting degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid and, if needed, The Max M. Fisher College of Business. In the future, the donor may request that the endowment description be revised to include students not participating in athletics.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the director of Athletics.

Amount Establishing Endowment: \$60,000.00

Robert A. and Kathryn L. Locke Scholarship Fund

The Robert A. and Kathryn L. Locke Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert A. Locke.

The annual distribution from this fund shall be used to provide a scholarship(s) to student(s) enrolled in the College of Nursing who are studying geriatric nursing. Scholarship recipients shall be selected by the dean of the College of Nursing in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Nursing.

Amount Establishing Endowment: \$55,000.00

Total Commitment: \$100,000.00

The Judy and Neil Stemley Scholarship Fund

The Judy and Neil Stemley Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of the Ohio State University Foundation with gifts from Brian J. Stemley (B.S. Food Tech. 1990) to recognize his parents, Judy and Neil Stemley.

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The distribution shall be reinvested in the endowment principal until July 1, 2011. Thereafter, the annual distribution shall be divided equally between the College of Food, Agricultural, and Environmental Sciences and the College of Education and Human Ecology. The distribution shall equally support scholarships for undergraduate or graduate students majoring in food business management or food science and technology in the College of Food, Agricultural, and Environmental Sciences, and students majoring in special education in the School of Physical Activity and Educational Services. Recipients shall be selected by the scholarship selection committees of the two colleges in consultation with the University's Office of Student Financial Aid.

Successful candidates will have demonstrated leadership and the potential to make a positive impact in their field. Preference will be given to members of the Alpha Gamma Rho fraternity, Ansonia, Ohio, high school graduates, and St. Henry, Ohio, high school graduates.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Should the need for these funds cease to exist or diminish in either of these programs or departments, then 100% of the annual distribution shall be directed to the other department or program.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, the vice president for Agricultural Administration and executive dean for the College of Food, Agricultural, and Environmental Sciences, and the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$50,856.81

Trella Hemmerly Romine/Howard W. Howser Endowed Scholarship Fund

The Trella Hemmerly Romine/Howard W. Howser Endowed Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Trella H. Romine.

The annual distribution from this fund shall provide scholarships to incoming undergraduate students at The Ohio State University at Marion who have maintained a minimum 2.7 grade point average during their senior year of high school, with preference given to candidates majoring in or planning to major in sciences including biology, botany and geology. Scholarship recipients may apply to renew their scholarships provided they maintain a minimum 2.7 cumulative grade point average. Scholarships may follow awardees to any other Ohio State campus or program at the discretion of the Ohio State Marion admissions and financial aid staff. Scholarship

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recipients shall be selected by the Ohio State Marion admissions and financial aid staff in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director of Ohio State Marion.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean and director of Ohio State Marion.

Amount Establishing Endowment: \$50,310.00

The Tom and Sue Benua Family Endowment Fund

The Tom and Sue Benua Family Endowment Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Thomas R., Susan J., Brad, Tabitha, Greg, and Christen Benua Jr. of Naples, Florida.

The annual distribution shall be used to supplement the operating budget of the men's basketball program at The Ohio State University.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00

The Barbara Rose Bostic Endowed Scholarship Fund in Physical Therapy

The Barbara Rose Bostic Endowed Scholarship Fund in Physical Therapy was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Helen E. Duffy (B.S.Nurs. 1967) and friends in honor and memory of Barbara Rose Bostic (B.S.Phys.Ther. 1961).

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The annual distribution from this fund shall be used to support scholarships for second- and third-year graduate students enrolled in the Division of Physical Therapy in the School of Allied Medical Professions. Selection of the recipients shall be made based on academic merit with preference for candidates who exemplify dedication to excellence in patient care and advancing the practice of physical therapy who are seeking careers in adult acute care or adult rehabilitation. Scholarship recipients will be selected at the recommendation of the director of the Division of Physical Therapy and as approved by the director of the School of Allied Medical Professions in consultation with the University's Office of Student Financial Aid, the dean of the College of Medicine, and the College's Student Financial Services.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Allied Medical Professions in consultation with the director of the Division of Physical Therapy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and as recommended by the director of the School of Allied Medical Professions and the dean of the College of Medicine.

Amount Establishing Endowment: \$50,000.00

The John L. Glebe and Anna Skrzynski Glebe Family Endowment Fund

The John L. Glebe and Anna Skrzynski Glebe Family Endowment Fund was established on September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an initial donation made in the memories of John L. Glebe and Anna Skrzynski Glebe from their loving children, David Curtis Glebe (M.A. 1979, Ph.D. 1983), Thomas J. Glebe, and Patricia Anne Glebe.

Born in Pittsburgh, Pennsylvania, in 1921, Anna Skrzynski Glebe died of complications from Alzheimer's disease in 2009, in Philadelphia, Pennsylvania. During her long life, Anna touched many people with her own special gentleness, kindness, and generosity. She never had the desire to accumulate possessions but, instead, took pleasure in giving what little she had to others. In this way, Anna endowed and enriched her family and friends with a legacy of enduring value. Anna's husband, John L. "Jack" Glebe, was born in Pittsburgh, Pennsylvania, in 1923. The couple was married in 1947, and together raised their three children: David, Thomas, and Patricia. (Their first-born child, John Kenneth Glebe, died unexpectedly at birth, on December 28, 1950.) Jack died of heart disease in 1967, which he initially developed during World War II as a member of the United States Navy. Having enlisted at the age of 19, Jack was honorably discharged in late 1945, after serving with distinction on several United States naval vessels assigned to the South Pacific theatre, including the U.S.S. Massachusetts.

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Jack's steadfast devotion to Anna and his children, and all of the sacrifices that he made, both for his family and for his country, will always be remembered.

Although Jack and Anna never experienced financial prosperity, and in fact often struggled to make ends meet, their unwavering and unselfish love has made their children wealthy beyond material measure. It is therefore in honor of their parents, Jack and Anna, and with the same spirit of selflessness which they so gracefully taught, that their children proudly create and dedicate this perpetual research fund.

The annual distribution from this fund shall support medical research on Alzheimer's disease in the Department of Neurology to help eradicate the disease and/or improve treatments and patient outcomes. Support may be used for, but not limited to: research supplies, equipment, personnel, lab space; fellowship awards; cost of travel to, and fees for, educational conferences or other training opportunities and other activities required for high quality medical research. Allocation and approval of distribution shall be made by the chairperson of the Department of Neurology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Neurology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and as recommended by the chairperson of the Department of Neurology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,000.00

The Michael S. Johnson Graduate Student Assistance Fund

The Michael S. Johnson Graduate Student Assistance Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Michael S. Johnson.

The annual distribution from this fund shall provide support for graduate students in the School of Earth Sciences who are well-rounded and outstanding academically. Recipients shall be selected by the faculty of the School and approved by the School's director.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

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subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Earth Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, or his designee, and from the director of the School of Earth Sciences.

Amount Establishing Endowment: \$50,000.00

The Stephen D. and Anne O. Milligan Accounting Education Innovation Fund

The Stephen D. and Anne O. Milligan Accounting Education Innovation Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Stephen D. Milligan (B.S.Bus.Adm. 1985) and Anne O. Milligan of Los Gatos, California.

The annual distribution from this fund shall be used by the chairperson of the Department of Accounting and Management Information Systems at The Max M. Fisher College of Business to support projects/activities of an undergraduate accounting student(s). Preference will be given to students involved in international/technology oriented projects and activities.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business in consultation with the chairperson of the Department of Accounting and Management Information Systems.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the Fisher College of Business in consultation with the chairperson of the Department of Accounting and Management Information Systems.

Amount Establishing Endowment: \$50,000.00

September 17, 2010 meeting, Board of Trustees

The Maurice “Mo” Mullet M.D. Fund for MD/MPH Student Scholarship in Medicine

The Maurice “Mo” Mullet M.D. Fund for MD/MPH Student Scholarship in Medicine was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. Maurice E. Mullet (M.D. 1963) of Berlin, Ohio.

The annual distribution from this fund shall provide scholarships awarded annually to one or more medical students matriculating into the MD/MPH combined degree program in the College of Medicine. This scholarship should be awarded prior to the fall term in which the student matriculates into the MPH portion of the combined degree curriculum. The revenue should be distributed evenly over the three quarters of enrollment. Preference should be given to students interested in practicing medicine and community public health and to students from rural communities, including Holmes County.

The recipients of these annual scholarships shall be selected by the College of Medicine Scholarship Committee in collaboration with the faculty of the College of Public Health and in consultation with the University’s Office of Student Financial Aid. Selection shall be approved by the dean of the College of Medicine.

If funds are no longer needed for this purpose, the annual distribution will be used to fund a graduate scholarship in the College of Public Health for a student pursuing a master’s degree in Public Health who are experienced professionals. If funds are no longer needed for these purposes, the annual distribution will be used for scholarships for undergraduate students in varsity Olympic sports who are pre-med majors.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist in the College of Medicine, the College of Public Health or the College of Arts and Sciences, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation’s Board of Directors and the University’s Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor (should he be alive; otherwise from his daughter and his designee, Vonda Benson); and as recommended by the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,000.00

The Occupational Therapy Alumni Scholarship Fund

The Occupational Therapy Alumni Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from alumni and friends of the Occupational Therapy Division.

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The annual distribution of this fund shall be used to support scholarships for graduate students enrolled in the Division of Occupational Therapy in the School of Allied Medical Professions. The selection of the recipients of the Occupational Therapy Alumni Scholarship shall be made based on academic merit and financial need. It is the donors' intent that the scholarship may be renewed for Occupational Therapy students if they receive the Occupational Therapy Alumni Scholarship in their first year of study and maintain good academic standing. Scholarship recipients will be selected at the recommendation of the director of the Division of Occupational Therapy and as approved by the director of the School of Allied Medical Professions in consultation with the University's Office of Student Financial Aid, the dean of the College of Medicine, and the College's Student Financial Services.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Allied Medical Professions and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from representative of the donors and as recommended by the director of the School of Allied Medical Professions and the dean of the College of Medicine.

Amount Establishing Endowment: \$50,000.00

The Bryan and Judith Roub Endowed Scholarship Fund

The Bryan and Judith Roub Endowed Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Bryan Roub (B.S.Bus.Adm. 1966) and Judith Roub of Merritt Island, Florida.

The annual distribution from this fund shall provide undergraduate scholarships for students enrolled at The Max M. Fisher College of Business. First preference shall be extended to undergraduate students enrolled in the Fisher College of Business who are majoring in accounting who demonstrate financial need. Recipients shall be selected by the director of the Fisher College of Business Undergraduate Programs Office in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$50,000.00

The Donald and Patricia Meyer Fund for Research in Psychobiology

The Donald and Patricia Meyer Fund for Research in Psychobiology was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Professors Emeritus Donald Meyer and Dr. Patricia Meyer (M.A. 1958, Ph.D. 1960) and colleagues, friends, and family.

The annual distribution from this fund shall be used to enhance the psychobiology program by supporting seminar speakers, travel funds for professional conferences and other graduate student development to foster graduate student progress. Expenditures shall be as recommended by the coordinator of the psychobiology program and approved by to the chairperson of the Department of Psychology.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the recommendation of the chairperson of the Department of Psychology and approval of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chairperson of the Department of Psychology and the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$30,018.00 (grandfathered)

Buckalew Family Scholarship Fund

The Buckalew Family Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from B. Stevens Buckalew (M.S. 1977 Agricultural Economics) and Sharman Hasbrouck Buckalew from Knox County, Ohio.

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The annual distribution from this fund shall be used to provide an annual undergraduate scholarship to at least one student in the College of Food, Agricultural, and Environmental Sciences at The Ohio State University. Preference shall be given to students who are current or former members of Ohio 4-H and who are majoring in agribusiness and applied economics. If there are no eligible candidates who meet both criteria, secondary preference shall be given to candidates meeting at least one of the criteria. If there are no eligible candidates who meet either criteria, the scholarship may be awarded as a general College scholarship. The scholarship may be awarded to the same student in successive years provided the student continues to meet the scholarship's criteria, remains in good academic standing, and is progressing toward his/her degree. Recipients shall be selected by the College's scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, and in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$30,000.00 (grandfathered)

The Calabro Family Dean's Innovation Fund

The Calabro Family Dean's Innovation Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Thomas and Joanne Calabro.

The annual distribution from this fund shall be used to address the emerging priorities of The Max M. Fisher College of Business, including investing in quality faculty, cutting edge business research, and innovative academic programs. Expenditures from this fund shall be approved by the dean of the Fisher College of Business.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$26,617.00 (grandfathered)

The Burton and Lois Rubens Parkinson's Disease Research Fund

The Burton and Lois Rubens Parkinson's Disease Research Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Burton and Lois Rubens of Lima, Ohio, which were made in honor of George Paulson, M.D., their physician and friend.

The annual distribution from this fund shall be used to support research towards finding a cause, innovative treatments, and cure for Parkinson's disease, to include both basic and clinical research as well as genetic and epidemiological research. Distribution of the endowment proceeds will be determined annually by the director of the OSU Parkinson's Disease and Movement Disorder Center and/or the chairperson of the Department of Neurology in consultation with the dean of the College of Medicine. The distribution may support, but is not limited to, scientific supplies, equipment, salaries for research personnel and activities required for quality medical research.

If medical research and advancements have resulted in there no longer being a need for research on Parkinson's disease, as determined in the sole discretion of the Board of Trustees and the dean of the College of Medicine, then such distribution from the fund will be used by the said College of Medicine to support medical research, both basic and clinical, towards finding cures and innovative treatments for diseases afflicting mankind, with priority to be given to research focusing on diseases of a neurological order.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Department chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as described above and as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and as recommended by the chairperson of the Department of Neurology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$26,525.00 (grandfathered)

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The Sneed Foundation Football Scholarship Fund

The Sneed Foundation Football Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Richard B. Sneed Foundation from Circleville, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship budget of the varsity football team as approved by the director of Athletics.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available and from the director of Athletics.

Amount Establishing Endowment: \$26,500.00 (grandfathered)

The Leigh E. Briggs Education Scholarship Fund

The Leigh E. Briggs Education Scholarship Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Leigh E. Briggs (B.S.Ed. 1981), family, and friends.

Leigh came from a long line of educators in his immediate and extended family. Leigh's mother, Doris Briggs, taught second grade in the Dublin City Schools and his sister, Ann Briggs Brown (B.S. 1981 Education), taught elementary physical education in the Hilliard Public Schools. During his career in education, Leigh taught eighth grade English for the Hilliard Public Schools, Hilliard, Ohio, and was the high school band director for the Westfall Local Schools, Williamsport, Ohio. After a 10-year career in financial services with the Huntington National Bank, Columbus, Ohio, Leigh accepted a position in 2000 with The Ohio State University Foundation as a major gift development officer for the College of Food, Agricultural, and Environmental Sciences. In 2003, he transitioned to the Ohio State University Medical Center and College of Medicine in the same major gift capacity. Leigh continued to use his music education background, co-founding and co-directing the Capital Pride Band of Columbus.

The annual distribution from this fund shall be used to provide scholarships to students enrolled in the College of Education and Human Ecology who are preparing to become teachers at the elementary, secondary, or high school level. Scholarship recipients will be selected by the dean of the College of Education and Human Ecology in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$26,213.87 (grandfathered)

The Public Mental Health Psychiatry Leadership Endowment Fund

The Public Mental Health Psychiatry Leadership Endowment Fund was established September 17, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with lead gifts from Dr. David L. Cutler (B.S. 1962 Anatomy, M.D. 1967) of Portland, Oregon, and additional gifts from alumni, faculty and staff, grateful patients, and friends of OSU Medical Center behavioral health programs.

The annual distribution from this endowed fund shall be used to advance leadership, training, and advocacy activities in the Department of Psychiatry or in OSU Harding Hospital as allocated by the Department chairperson for projects related to public mental health systems.

The Department chairperson may redirect the endowment distribution to a professorship if the funding level reaches the required level in future years, in consultation with the dean of the College of Medicine. The annual distribution will provide for a professorship position supporting a nationally or internationally recognized faculty member in psychiatry who has distinguished career or training in public mental health or exhibits leadership qualities to advance behavior medicine in public mental health systems. The professorship holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department of Psychiatry and approved by the senior vice president for Health Sciences and the dean of the College of Medicine. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and as recommended by the chairperson of the

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Department of Psychiatry in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$25,465.00 (grandfathered)

Change in Description of Named Endowed Funds

The Barton-Williams Medical Student Scholarship Fund

The Barton-Williams Medical Student Scholarship Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mrs. Margaret Barton Williams and Dr. Thomas E. Williams, Jr., (M.S. 1963, M.D. 1963 *cum laude*, surgical residency training 1964-70) to honor Dr. Williams' career at The Ohio State University – current faculty member in the Department of Surgery, clinical instructor 1968-70, assistant then associate professor 1970-83, clinical associate professor in Division of Cardiothoracic Surgery 1983-present. The description was revised on September 17, 2010.

The annual distribution from this fund shall be used to provide one or more merit scholarships or awards to medical students pursuing extra-curricular fellowships or training in cardio-thoracic surgery or other surgical disciplines. The selection of the recipients shall be made at the recommendation of the chairperson of the Department of Surgery in consultation with the College of Medicine Scholarship Committee (including the associate dean of Student Affairs and the vice dean for Education), and the University's Office of Student Financial Aid; as approved by the dean of the College of Medicine and the senior vice president for Health Sciences.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and as recommended by the dean of the College of Medicine and the senior vice president for Health Sciences.

The Kalbous Russian Culture Fund

The Kalbous Russian Culture Fund was established May 7, 1999, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George Kalbous, a member of the faculty of the Department of Slavic and East European Languages and Literatures since 1973, and from faculty, friends, and former students of Professor Kalbous. The description was revised September 17, 2010.

The annual distribution from this fund shall be for used for outreach to Slavic cultures, especially in the State of Ohio, by supporting faculty and students to engage in

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activities including but not limited to: research, conferences, lectures, presentations, and seminars. Emphasis should be placed on new approaches and new subjects, accenting more cultural studies rather than the traditional language and literature department activities such as literary and linguistic research. Expenses may include but are not limited to: travel, materials, and financial compensation for time. The chairperson of the Department of Slavic and East European Languages and Literatures will establish a committee to assign the funds each year.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Slavic and East European Languages and Literatures and the executive dean of the College of Arts and Sciences, Division of Arts and Humanities.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from George Kalbouss, should he be alive, and the chairperson of the Department of Slavic and East European Languages and Literatures and the executive dean of the College of Arts and Sciences.

The Leesa Hall and Donald M. Kurdziel Family Fund

The Leesa Hall and Donald M. Kurdziel Family Fund was established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Donald M. Kurdziel (B.S.Bus.Adm. 1976, M.B.A. 1977) and Leesa Hall Kurdziel (B.S.Soc.Wel. 1978) of Hudson, Ohio. The description was revised September 17, 2010.

The annual distribution from this fund shall provide an undergraduate scholarship to a full time student at the University's Columbus campus. The scholarship is renewable for 12 quarters/eight semesters, or until completion of a bachelor's degree provided the recipient maintains a 2.8 or higher grade point average. This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donors' desire that a scholarship be awarded alternating between male and female students who have been accepted for admissions at the University who are orphans or wards of the state. The Office of Student Financial Aid will administer this scholarship fund.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the Office of Student Financial Aid.

John D. Neesley Graduate Fellowships in Chemistry Fund

The John D. Neesley Graduate Fellowships in Chemistry Fund was established November 4, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John D. Neesley (B.S. 1948). The description was revised September 17, 2010.

The annual distribution from this fund shall be used to support competitive fellowships for graduate students in the Department of Chemistry who are United States citizens enrolled in the Division of Natural and Mathematical Sciences. The competitive process will be determined by the chairperson of the Department of Chemistry or a designee.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at discretion of the chairperson of the Department of Chemistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the chairperson of the Department of Chemistry.

The Samuel L. and Nancy L. Faulkner Ponn Land Grant Opportunity Scholarship Fund

The Samuel L. and Nancy L. Faulkner Ponn Land Grant Opportunity Scholarship Fund was established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Samuel and Nancy Ponn of Palm Springs, California. The description was revised September 17, 2010.

This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy.

The annual distribution from this endowed fund shall be equally divided to support two land grant opportunity scholarships. For one scholarship, preference shall be given to candidates who are residents of Ashtabula County, Ohio. For the second scholarship, preference shall be given to candidates in the following order: residents of Murray City, Ohio; the Buchtel School District; or the Rocky River (Ohio) School District.

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The scholarship may be used towards the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses for three quarters/two semesters in the given academic year. Scholarships may be renewed for up to 12 quarters/eight semesters or until completion of a bachelor's degree, provided the recipient maintains a 3.0 or higher grade point average. The Office of Student Financial Aid will administer this scholarship fund.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of the Office of Student Financial Aid.

The Stanley D. and Joan H. Ross Dodd Hall Endowment Fund

The Stanley D. and Joan H. Ross Dodd Hall Endowment Fund was established December 3, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Stanley D. Ross (B.A. 1962) and Joan H. Ross, of Columbus, Ohio. The description was revised September 17, 2010.

This fund is created in appreciation of the care given to their son, Malcolm, who was a patient in 1993 while recovering from an auto racing accident.

The annual distribution from this fund shall be used to support programs and activities, as well as purchase equipment and supplies, for the patients, patient families, and staff of Dodd Hall. Allocation of distribution shall be approved by the Dodd Hall administrator in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the administrator or senior vice president.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the

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donors, should they be alive, and as recommended by the Dodd Hall administrator and the senior vice president for Health Sciences.

Change in Name and Description of Named Endowed Funds

The Hagop S. Mekhjian M.D. Medical Ethics and Professionalism Fund

The Hagop S. Mekhjian M.D. Medical Ethics and Professionalism Lectureship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. Hagop Mekhjian M.D. (medical director, OSU Health System since 1984) and Mrs. Mary Mekhjian of Columbus, Ohio, and gifts from multiple friends and colleagues made in Dr. Mekhjian's honor. The name and description were revised September 17, 2010.

The annual distribution from this fund shall be used to provide lectureship support for outstanding instruction, scholarship and professional development activities addressing medical ethics and medical professionalism for medical students, residents, and practicing physicians. The lectureship will focus on developing the knowledge base and skills to provide humane, compassionate care in today's complex social and medico-legal environment. Allocation of funds shall be recommended by the chief medical officer and approved by the senior vice president for Health Sciences.

The endowment shall be revised to The Hagop S. Mekhjian M.D. Professorship in Medical Ethics and Professionalism should the endowment principal level reach \$1 million, or The Hagop S. Mekhjian M.D. Chair should the principal level reach \$2 million, by July 31, 2012. After July 31, 2012, the endowment principal must reach the then current minimum funding level to be revised to a professorship or chair. Once revised, the annual distribution shall be used to support a nationally or internationally recognized physician faculty member in the College of Medicine who brings expertise and leadership in medical ethics and professionalism into academic medicine while providing exemplary teaching, patient care and scholarly activities at the OSU Medical Center.

The appointment shall be made by the Board of Trustees of The Ohio State University as recommended by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the chief medical officer of the OSU Medical Center. The activities of the professorship or chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief medical officer while a lectureship; and as a professorship or chair, by the dean and senior vice president in consultation with the chief medical officer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a

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representative of the donors, and from the chief medical officer of the OSU Medical Center and approved by the senior vice president for Health Sciences.

The Ohio Pest Management Association Scholarship Fund

The Ohio Pest Control Association Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members of the Ohio Pest Management Association (OPMA) in honor of past presidents, officers, and members, living and deceased. The name and description were revised September 17, 2010.

The annual distribution from this fund shall be used to provide one or more merit scholarships or fellowships to Ohio State students attending any campus who are members of the Ohio Pest Management Association, or spouses or children of members. First preference shall be given to students majoring in urban entomology or biology. If there are no eligible candidates, the scholarship may be awarded to a student(s) in any major. The Office of Student Financial will administer this scholarship fund in consultation with the Ohio Pest Management Association.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the OPMA, and from the director of the Office of Student Financial Aid.

AUTHORIZATION TO INCREASE PROFESSIONAL SERVICES CONTRACTS

Resolution No. 2011-10

APPROVAL TO INCREASE PROFESSIONAL SERVICES CONTRACTS SULLIVANT HALL AND BILLY IRELAND CARTOON LIBRARY & MUSEUM

Synopsis: Authorization to increase professional services contracts, as detailed in the attached materials, is requested.

WHEREAS the Policy for Board of Trustees Review and Approval of Facilities Improvement Projects, Planning Studies, and Real Estate Transactions specifies that projects over \$4,000,000 may not increase by more than 10% or \$1,000,000 without the approval of the Board of Trustees, and

WHEREAS the Sullivant Hall and Billy Ireland Cartoon Library & Museum, which received Board of Trustees approval to enter into professional services contracts in June of 2009 as a \$22.1M project, with professional services approximately \$2.7M, has now increased to \$24.4M, with professional services approximately \$3.0M, and

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WHEREAS in accordance with the attached materials, the University desires to increase professional services contracts for the following project:

	Prof Svc Amount	Total Project	
Sullivant Hall and Billy Ireland Cartoon Library & Museum	\$3.0M	\$24.4M	State Appropriations Development funds Department funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to increase professional services contracts for the project listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix V for background information, page 146.)

**APPROVAL OF FISCAL YEAR 2011 TOTAL UNIVERSITY
CURRENT FUNDS BUDGET**

Resolution No. 2011-11

Synopsis: Approval of the total University Current Funds Budget for FY 2011 is proposed.

WHEREAS the State budget for FY 2010 and 2011, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS fee increases for the Columbus and Regional Campuses for FY 2011 have been approved at previous meeting of the Board of Trustees; and

WHEREAS adjustments have been made updating revenue estimates and eliminating double counting of transfers among the various University units; and

WHEREAS the President now recommends approval of the Current Funds Budget for the total University for FY 2011:

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY 2011 be approved, with authorization for the President to make expenditures within the projected income.

(See Appendix VI for background information, page 148.)

Upon motion of Mr. Fisher, seconded by Mr. Brass, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley, Kass, Jurgensen, Wadsworth and Kellogg.

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Mr. Wexner:

Before we adjourn I thought for the new Trustees one of the things I try to do is go around the table just to see if anything came up, or if anybody would like to say anything before we adjourn. So I will start with Alex and end with Gordon, then we can adjourn.

Mr. Shumate:

Just thank all the Board members; I thought it was an excellent meeting in talking with Dr. Chait, who consults with us on governance. He really has talked about the improvement of our Board and the fact that we are one of the leading Board of Trustees in the country, and coming from Dr. Chait, who consults nationally and internationally that is quite a compliment.

Mr. Fisher:

We also talked about this in Trusteeship, but there are lots of opportunities for each of us and collectively in our committees to go out and about on campus to learn about all the great things at this University, and I just encourage us to think about doing that.

Mr. Brass:

My only comment would be and it is something Doug said, and it is very important for all of us to work so close together because there is so much going on in all of our Committees which is where most of the action takes place. For us to communicate across the Committees very effectively and to continue to thank our faculty for doing such a great job to give us the opportunities that we in fact are addressing. Faculty have done a great job here, it is just amazing what's going on.

Judge Marbley:

I would just like to compliment my fellow Board members on the thoughtfulness that I thought everyone exhibited in mingling through some very important governance and leadership issues. I thought that some of the comments that were made really reflected high level thinking about very complex problems, and I think we have made our Board that much better because of the thoughtfulness that we all exhibit.

Dr. Wadsworth:

I would reflect some similar comment. I am on many boards, I thought this last two and a half days addressed some very interesting fundamental questions, and that is the right time to be doing it, it is very appropriate. I thought it was a very rich discussion.

Dr. Cloyd:

In a similar vein we are really addressing I think what are really the core big things that we can help strategically, which this Board has said it wants to do. I have been really impressed with the open-mindedness of the Board members and the University leaders as we have been working with them over these last few days in really important areas, and I always tend to define open-mindedness as someone's open-minded if they really want to be influenced. It seems to me that the kinds of discussions we have had with people, there has been that kind of engagement, and it is great.

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Then just one more positive comment. I am really excited to see this advancement model moving forward because I think it is going to be a terrific initiative for this University and we are going to see all kinds of benefits form.

Mr. Mitchell:

I would just like to say how thankful and proud I am to be part of this Board and how informative the past two and a half days have been to me as far as making positive changes in the quality and efficiency of the University and the changes to it.

Ms. Swain:

I just want to make sure I got in that there are many student programs going on right now around philanthropy and student philanthropy and we are excited to work with Dr. Sorensen about developing a culture of giving among students and small ten dollar gifts can build up and build that culture, so those are going on. Undergrads are excited to get started next week with all of our events and I am excited for work on this Board and answering those big questions.

Mr. Kellogg:

A couple of points that I would like to make, one in terms of the Committee on Trusteeship and the orientation process, the onboarding of the new Trustees being able to get up to speed and that type of efficient, in some ways overwhelming manner, but nonetheless very, very productive and fruitful and I have enjoyed the opportunity to do that with Brandon. It has been a really rich experience from that stand point so I commend the Committee on Trusteeship for making that a part of what happens when a Board member is appointed because I think it is extremely valuable and helpful. And then I would echo Brandon's sentiments as well. I am extremely honored and privileged for the opportunity to serve this great University with all of you and look forward to the dynamic challenges and opportunities that are before us. And look forward to hopefully adding to our progress.

Mr. Jurgensen:

Les, I took the liberty of passing an article around to all the Trustees, you are probably wondering what this has to do with anything at Ohio State and the answer is that it is not directly related to Ohio State. This is an article about student lending, the student lending industry broadly defined, but really what it is about is the crisis that is building with respect to how student loans are being used by the for-profit university sector and the kind of growth rates that the for-profit and University of Phoenix and Ashlands that you see bombarding advertizing and other things. The point of all of this is a significant amount of that industry has been fueled by Title IV government loans. They are operating on profit margins that are eight, nine, ten times what goes on in the rest of the industry and the person that happens to be looking into this, and he is looking in it as an investment thesis admittedly, but his name is Steve Eisman and the reason Steve Eisman is significant in America is he is one of the four or five hedge fund managers that began to blow the whistle on the subprime mortgage market years before you know it really became something everyone was talking about and as we listen to political debates of late and what not that blame the collapse of the American economy on activities of Wall Street, those activities were largely involved with the mortgage market broadly defines subprime mortgages, specifically. Mr. Eisman's thesis the student loan crisis is that is being exploited in this industry will be every bit as big as the problem of subprime mortgages. So while it is not activities that Ohio State conducts in its student lending, I think there is some interesting food for thought in here for all of us as we look at the role that aid plays in the attainment of education in this country, and the amount of debt that is being piled up. One of the things I think that Steve is pointing out in here is that if the education you are getting is of true quality, you should have no problem

paying back the loans you took out to get it. But if the quality of the education is not, and he points out a couple of certificate programs in here that people borrowed a lot of money to get certified in certain fields only to find out that no one recognizes the certification and they will not hire you, that there is a lot of debt being taken on by young people where the quality of education is not high enough in order to give them the confidence that they are going to be able to pay these loans back. They are huge numbers, so I commend this to all of your reading and to your thought.

Mrs. Kass:

I just wanted to welcome, as everyone else, our new members of the Board, and thank all of the Board members and the leadership of our University and our Board. Welcome all the new faculty appointments to the University and to borrow a phrase Jerry you used earlier and one I like to use a lot about connecting the dots. I think we are doing a lot of connecting the dots in our work, aligning a lot of elements that are very important to the betterment of the University. I would start with enjoying Gil's enthusiasm for Advancement and the connecting of the dots of the alumni communications and marketing and the development functions. I think that the staff, our professionals here at the University have worked hard also to get us to where we are and the opportunities that we have with that. I think we are connecting the dots in terms of the Food Innovation Center, I think that is remarkable, the 13 colleges and what is going on. I think as you mentioned Doug, the connecting of our committees with one another to be efficient, I think that's a point. So we are connecting the dots in so many different levels and aligning what we do, I think it is very exciting and I am very honored to be part of it.

Mr. Schottenstein:

I echo his sentiments. I was appointed to the Board in 2005 and at that moment much like I suspect, Brandon, you, Clark and Jeff, it was at that time perhaps the great honor of my life and it continues to be, and I mean that with complete sincerity. But at the same time, when I look at how the Board was functioning then compared to how it is functioning now, there is only one word that I can think of, and that is transformative. I mean this Board has just in the most positive extraordinary way transformed itself. When you hear the committee reports, whether it be Jack's report or the new Advancement Committee, we are just getting the tip of the iceberg so to speak, the tremendous amount of work that goes on before the meetings, around the meetings, to bubble up the information, the extraordinary talent beginning with our President and the people you have assembled that we are so lucky to work with. You said when you were hired "this is Ohio State's time," and I am reminded of that a lot. The fact is, it is, but what are we doing about it, and if it was our time and we did not do anything about it, it would be one of the great opportunities ever squandered, but I think that we are really working hard to make certain that we take full advantage of the opportunity and are making tremendous progress in so many different areas. These meetings continue to get better and better and I feel just as honored today to be part of this Board as I did the day I was appointed and I feel fortunate to work with everyone in this room, and just want to thank you Mr. Chairman and you Gordon for all the leadership.

Mr. Hicks:

As I think about the last couple of days that we spent, the word balance comes to mind because I think we have done a very good job of balancing what our role is here over the last two and a half days and the last really several years. It is a balance between long term strategy and we have talked a lot over the last couple of days about what this place is going to look like in ten years or 20 years or 50 years down the road. We have talked about our very high aspirations, but we have balanced that with our current reality we are facing in terms of our state's budget. We have talked about how we want to have more self-determination. We reflect on our

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activities and our commercialization team that we are working very hard on. I just think we are a well-balanced Board right now in terms of our short-term and our long-term outlook.

The other thing I would reflect upon, is I know move in day is Sunday, I think it happens with military precision, and there is nothing greater than being on a college on a great fall day so I am looking for the energy that the students will provide next week.

Mr. O'Dell:

I would just like to welcome the new Board members and the great new faculty. I just feel really, really good about how great this University is doing in such a difficult time, and the difficult times ahead of us and the momentum and success we are having, I really feel great about it.

Mr. Borrer:

I would just like to thank all of our colleagues. We are doing really great work. It is very collaborative, it feels so positive and I come out of each meeting more inspired and I think each one gets better and better and I just cannot thank our leadership enough and the team of people here together. I think we are doing the right things.

President Gee:

You know I have had a number of things to say, but I will be very short. First of all I had a chance to recognize our faculty, our staff and our students and the great work they are doing, but I also want to recognize my colleagues in the senior administration who everyday make this institution the center of their life, and they need to be recognized and applauded. Last night Dick Chait said that the University that can execute, can win. We have a very high performance culture here and we can execute and that is what we are going to do. So I feel very confident about that. The other thing he said, if you remember this was the last thing, he said you cannot have a great university without a great Board, we have a great University and we have a great Board, so that is a great affirmation.

Mr. Wexner:

Thank you. I did not know what I was going to say, but maybe I am picking up on the comments of all the Trustees and maybe what Doug said spurred me. One of the great leaders of the University, and it is timely because of the season, but it also just as so is Jim Tressel. I always write about him, because I write memos to our board, the board of our business and to the leadership, and what I picked up from him is he has a very simple but a significant philosophy, and that's you have to get better. I was listening to his post-game show after the first football game and laughing with Abigail because we knew what he was going to say, and sure enough the guy said how did you do, you played against a team that was from the Atlantic Conference, and Tressel said we got to get better and continue to get better, and our competition is going to get better. He just always talks about getting better. So I wrote him a note Monday when I got to the office and told him that I listened to his post-game show and I sent a note out to the leadership of our business and said we have to get better, and I am inspired every time, and reminded every time I hear Tressel say that, we just got to get better. So I sent my note to him and he responded within a few hours and he said yeah we have to get better now and we have to get better in the long term and we just got to get better, it is just as simple as that. I appreciate the stacking of hands and the fact that as a Board, as an institution at every level, I think there is just progress of us getting better. Better at everything that we do, which is very different than winning, because it is more challenging because it means more than constant improvement, I think it is really an introspection of how to get better. I

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think we are getting better, it is demonstrated by the work that the University is doing and the partnerships that we have with the administration, with everyone that we connect to and amongst ourselves, and I think the challenge for all of us is to keep the pressure on us getting better. If we keep focused on getting better, perhaps we will. This meeting is adjourned, thank you.

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Thereupon the Board adjourned to meet Friday, October 29, 2010, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

APPENDIX I

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

August 29, 2010

(approved during the Board of Trustees meeting on June 18, 2010)

COMMENCEMENT ADDRESS

Michael B. Coleman

DOCTOR OF PUBLIC SERVICE

Michael B. Coleman is serving his third term as mayor of Columbus, Ohio. Since taking office in 2000, his focus has been to improve the quality of life for families in Columbus neighborhoods and to create jobs by continuing to improve Columbus' high quality of life.

The City of Columbus and The Ohio State University have joined forces on a number of projects over the last 11 years to improve safety and services in the University District—the city neighborhood closest to campus where thousands of students live. Those include the Moody/Hall Neighborhood Policing Center, 150 new streetlights, the Joint Patrol Project, in which an Ohio State University Police officer works in tandem with a Columbus Police officer to patrol the University District and campus, and university assistance in funding refuse collection in the University District.

Mr. Coleman has leveraged incentives to create and retain more than 65,000 jobs and bring more than \$4.5 billion in private investment to Columbus throughout his tenure. Businesses have access to an educated workforce including graduates from Ohio State and 17 other regional colleges and universities. Columbus is centrally located to national markets and a growing transportation, distribution, and logistics hub.

Columbus is the 16th largest city in the country. Under Mayor Coleman's leadership, the city has been recognized and ranked among the best in the nation. *RelocateAmerica* calls Columbus one of the 10 best large cities and one of the 10 most affordable metro areas. It was recognized as the nation's 8th best place to live by CNN and *Money* magazine, which also declared Columbus as the nation's safest big city. *Forbes Magazine* has recognized Columbus

as the top up-and-coming tech city and the top city in which to retire.

Columbus regularly makes top rankings as a hot destination for relocation of businesses and continues to earn top rankings for its stable housing market, affordability, and as a top city for African Americans, young professionals, and members of the GLBT community.

Mr. Coleman earned an undergraduate degree in political science from the University of Cincinnati in 1977 and a law degree from the University of Dayton in 1980. Prior to becoming mayor, he served as president of Columbus City Council from 1997 to 1999, and as council member from 1992 to 1999. He has been honored by numerous organizations, both locally and nationally, for his work on behalf of health care, the environment, economic development, after-school care, housing, and human rights.

RECIPIENTS OF HONORS

Charles Henry Plumb

DOCTOR OF PUBLIC SERVICE

Lord Charles Henry Plumb is a British public servant and lifelong advocate for farmers and agriculture. He is an active member of the House of Lords, the European Union Sub-Committee Internal Market, and a partner and founding member of the European Union government affairs law firm Alber & Geiger.

Lord Plumb boasts a successful career in European politics in both the National Farmers Union and the Conservative Party, which ultimately led to his term as president of the European Parliament—the highest legislative body in the EU—from 1987–1989. He is the only Briton to hold

this high post. During his 20-year tenure (1979–1999) in the European Parliament, he also served as Speaker for Agriculture and chair of the Committee for Agriculture and Rural Development. Additionally, he was president of the National Farmers Union, the International Federation of Agriculture Producers, and the Royal Agriculture Society of England, and chair of the International Policy Council on Agriculture, Food, and Trade.

Upon retirement from his long and distinguished political career, Lord Plumb founded the Henry Plumb Trust in 1999 to continue his advocacy for rural and farming

communities around the world. The Henry Plumb Trust aids and promotes agricultural projects worldwide, including educational scholarships and research awards for organizations and individuals working in the agriculture industry.

Lord Plumb is a decorated public servant. His many honors and awards include the Great Cross of Merit of the Federal Republic of Germany and the Gold Medal for Distinguished Services to Agriculture by the Royal Agriculture Society of England. He was knighted by Her Majesty The Queen in 1973.

John J. Chester Sr.

DISTINGUISHED SERVICE AWARD

Jack Chester is senior partner in the Columbus law firm of Chester, Willcox & Saxbe LLP. A nationally respected litigator, Mr. Chester joined the family practice in 1948 after receiving his undergraduate degree from Amherst College (1942) and his law degree from Yale University (1948). He was a member of the Ohio House of Representatives from 1953 to 1958 and served as special counsel to the President of the United States in 1974.

He has long been a dedicated advocate for The Ohio State University and, in particular, its Moritz College of Law. As an

active participant in the College of Law's National Council and the College of Arts and Sciences Advisory Committee, he has given invaluable advice and counsel to university leaders. As an adjunct professor, he has taught a popular class in pretrial litigation, now in its 10th year, in which he generously shares his substantial knowledge and experience concerning case and trial preparation.

Mr. Chester played a leading role in launching Moritz Law's Legislation Clinic as well as the college's Center for Interdisci-

plinary Law and Policy Studies. He helped to complete the college's Barrister Club project, and he has personally and through his firm supported a number of university-wide programs, including the College of Humanities, the Athletics Department, and WOSU.

He is the recipient of the Columbus Bar Association's Professionalism Award and the Ohio State Bar Foundation Honorary Life Fellowship Award, and he has been named a Fellow in the American College of Trial Lawyers.

Virginia I. Zirkle

DISTINGUISHED SERVICE AWARD

Virginia Zirkle is known in Ohio's Putnam County as an "Ohio State legend," a title that befits her six decades of service to her alma mater.

A 1945 graduate of Ohio State, Professor Zirkle worked briefly as a teacher before joining the Putnam County Ohio State Extension as a home economist in 1947, where she remained until her 1988 retirement. In 1978, she attained the rank of full professor, one of the first so named without having a doctoral degree. Fiercely

proud of Ohio State's land-grant mission, she encouraged countless first-generation college students to pursue higher education at Ohio State and its Lima campus. She played a leading role in establishing the Putnam County Educational Service Center, where students can enroll in Ohio State classes throughout the year before attending Ohio State Lima or the Columbus campus.

Professor Zirkle backed up her strong belief in the university with her generous support for student scholarships and the

new Nationwide and Ohio Farm Bureau 4-H Center on the Columbus campus. She was a member of the Putnam County Alumni Club since 1945, becoming its permanent secretary in 1975, and was an active committee member of the College of Home Economics and Human Ecology. Despite her retirement of more than 20 years, she remained an engaged volunteer for her university and her community until her death in January 2010.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Philosophy

Sungwoo Ahn, Columbus
B.S., M.S. (Hanyang
University)
M.S., M. Appl. Stat.
Mathematics
Dr. David Terman

Sunjoo Ahn, Memphis, TN
B.S.Pharm. (Chung-Ang
University)
M.S.Pharm. (Seoul National
University)
M.S.
Pharmacy
Dr. James Dalton

**Osagie Christopher
Aimiwu**, Worthington
B.S.Agr., M.S. (Cornell
University)
M.S.
Animal Sciences
Dr. Michael Lilburn

Ahmed Abad Al Durra, Al-
Ain, UAE
B.S.Elec.Cptr.Eng., M.S.
*Electrical and Computer
Engineering*
Dr. Steve Yurkovich

**Amanda Suzanne
Alexander**, Silver Lake, IN
B.S. (Indiana University
Bloomington)
M.A.
Art Education
Dr. James Sanders

Jessica K. Alexander,
Zanesville
B.A. (University of Chicago)
*Neuroscience Graduate
Studies Program*
Dr. Phillip Popovich

Dima Alghothani, Dublin
B.A., M.Ed.
Education
Dr. Alan Hirvela

Alice Amoako Ansah-Koi,
Ghana
B.A. (University of Ghana)
M.S.W. (Washington
University in Saint Louis)
Social Work
Dr. Bette Speziale

Michelle Asp, Columbus
B.A. (Concordia College at
Moorhead)
M.S.
Ohio State University Nutrition
Dr. Martha Belury

Roberto Jose Assef,
Santiago, Chile
Licenciado (Pontifical Catholic
University of Chile)
M.S.
Astronomy
Dr. Christopher Kochanek

Rajani Ayachitula, Lanham,
MD
B.S. (University of Maryland,
College Park)
M.S.
Physics
Dr. Gregory Lafyatis

Rachael Irene Ball, Columbus
B.A. (University of Oklahoma-
Norman)
M.A.
History
Dr. Geoffrey Parker

Sougata Bardhan, Kolkata,
India
B.S.Agr. (Govind Ballabh Pant
University of Agriculture
and Technology)
M.S.
Soil Science
Dr. Warren Dick

Phillip Deshawn Barnes,
Euclid
B.S.Elec.Eng., M.S.
Biomedical Engineering
Dr. Bradley Clymer

Sasha Beyer, Columbus
*Integrated Biomedical Science
Graduate Program*
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(APPENDIX II)

**The Ohio State University
Office of Human Resources**

**Summary of Proposed Revisions of
The Classified Civil Service Rules**

The Ohio State University Office of Human Resources has prepared proposed amendments, deletions, and additions to the rules that govern classified civil service (CCS) employment at the university. The CCS rules were last revised in total in 2001; with recruitment, selection, and appointment related rules revised in June 2009; reduction in force rules revised in October 2009; and performance management, removals, suspensions, and demotions revised in February 2010. Since 2001, various statutory changes have occurred that necessitate further revision of these rules.

Revisions

The language and content throughout the rules have been revised in the following manner:

- The language is clarified and made grammatically correct;
- The rules are updated to be consistent with university policies and practices;
- The rules are renumbered given rescinded and new rules; and
- The rules are updated to streamline processes, enhance our efficiency and effectiveness, and provide more effective classification and compensation and general management of Classified Civil Service employees.

Key changes include:

- Classified Civil Service titles will be maintained on the Office of Human Resources job title website rather than listed in the Classified Civil Service rules.
- Employees retain certification status for 12 months after leaving a classification.
- University policy will designate days eligible for holiday premium pay.
- The university may establish holiday compensation and holiday premium pay programs at its discretion.

Following is a summary that provides a brief explanation of all changes made to the rules, chapter by chapter.

Summary of Proposed Revisions of
The Classified Civil Service Rules
Chapters 49, 51, 55, 67, 73, 81, 83, and 89

Chapter 49: Procedure for adoption, amendment or rescission of rules affecting persons in the classified civil service at the Ohio state university and opting out of provisions of the Ohio Revised Code (Entire chapter updated)

No changes

- 3335-49-01 Procedure for adoption, amendment or rescission of rules affecting persons in the classified civil service at the Ohio state university.
- 3335-49-02 To the degree that new rules have been adopted, they supersede any statute covering the subject matter in accordance with HB187.

Revised

- 3335-49-03 The Ohio state university opts out of the following provisions of the Ohio Revised Code:

Adopted new rule

- 3335-49-04 The Ohio state university opts out of the following provisions of the Ohio Administrative Code:

Key revision

- 3335-49-03 The Ohio state university opts out of the following provisions of the Ohio Revised Code:
 - Section 124.14 of the Revised Code, job classification – pay ranges.

Key aspects of adopted rule

- 3335-49-04 The Ohio state university opts out of the following provisions of the Ohio Administrative Code:
 - Chapter 123: 1-3 of the Administrative Code, position audits and changes to classification plan; Chapter 123: 1-5 of the Administrative Code, classified and unclassified service classification; Section 123:1-7-04 of the Administrative Code, specifications; Chapter 123: 1-10 of the Administrative Code, automatic certification; Chapter 123: 1-25 of the Administrative Code, transfers, reinstatements, and seasonal promotions; Chapter 123: 1-27 of the Administrative Code, suggestion award system; Chapter 123: 1-28 of the Administrative Code, combined charitable campaign; Chapter 123: 1-35 of the Administrative Code, payroll; Chapter 123: 1-37 of the Administrative Code, pay supplements; Chapter 123: 1-43 of the Administrative Code, overtime and compensatory time; Chapter 123: 1-44 of the Administrative Code, holidays; Chapter 123: 1-47 of the Administrative Code, definitions.

Chapter 51: Reclassifications, Certification (Entire chapter updated)

Revised

- 3335-51-04 Retention of certified status.

Revised and/or rescinded and revised

- 3335-51-01 Position audits and reclassifications.
- 3335-51-03 Certified status.

No change

- 3335-51-02 Notification of employees.

3335-51-05 Determination of classifications with same or similar duties.

Key revisions

3335-51-01 Position audits and reclassifications.

- When an audit is conducted, employees will not be able to refuse the reclassification.
 - The Office of Human Resources will determine the classification within four weeks of receipt of the request.
 - Effective date of the reclassification is the first day of the pay period following the final decision.
 - Position audits will not be conducted on temporary positions, or for those employees serving probationary periods, on leaves of absence, on disability separation, or the subject of a reduction in force.
- 3335-51-03 Certified status.
- When there is no probationary period, certified status is obtained upon completion of 180 days with satisfactory performance.
- 3335-51-04 Retention of certified status.
- Certification is retained for 12 months after leaving a classification.
 - An employee with certified status may displace into a former classification held within the last 12 months.

Chapter 55: Classification Program (Entire chapter updated)

Revised

3335-55-01 Classification of positions.

3335-55-04 Specifications.

3335-55-05 Appropriateness of duties.

3335-55-06 Changes in the pay ranges or classification plan.

Rescinded and revised

3335-55-03 Classification plan.

Rescinded

3335-55-02 Parenthetical sub-titles.

3335-55-07 Phasing in of broadbanded classification plan.

3335-55-08 Broadbanded classification plan.

Key revisions

3335-55-01 Classification of positions.

- All CCS titles will be available on the Office of Human Resources job title website
- 3335-55-03 Classification plan.
- All CCS titles will be available on the Office of Human Resources job title website rather than in the CCS rules.
- 3335-55-04 Specifications.
- Contents of specifications are no longer listed in the rule.
 - Specifications will no longer be filed with the Secretary of State.
- 3335-55-06 Changes in the pay ranges or classification plan.
- New and revised classifications will no longer be filed with the Secretary of State.

Chapter 67: Probationary Period (One rule updated)

Revised

3335-67-02 Length of the probationary period.

- Time on paid leaves exceeding two weeks and on any unpaid leave are not credited as part of the probationary period.

Chapter 73: Leave Policies (Two rules updated)

Revised

3335-73-05 Involuntary disability separation.

3335-73-06 Voluntary disability separation.

- Employees on voluntary and involuntary disability separation can apply for reinstatement within two years from the date of separation.

Chapter 81: Reduction in Force. (Two rules updated)

Revised

3335-81-05 Displacement procedures.

Adopted

3335-81-12 Alternatives to layoff during a disaster.

Key aspects of adopted rule

3335-81-12 Alternatives to layoff during a disaster.

- If a disaster occurs as contemplated under the Disaster Leave Policy, and there is a lack of work or lack of funds due to the disaster, the university may find alternatives to layoff. Such alternatives may include providing compensation at a different rate of base pay, reducing an employee's work schedule, etc.

Chapter 83: Payroll and Compensation (Entire chapter updated)

Revised

3335-83-04 Temporary pay adjustment.

3335-83-05 Overtime compensation.

3335-83-07 Holiday compensation and premium pay (was Holiday compensation).

3335-89-01 Definition of terms.

Rescinded

3335-83-02 Recognition of exemplary performance.

3335-83-08 Holiday premium pay.

No changes

3335-83-01 Pay ranges and payroll.

3335-83-03 Call-back pay.

3335-83-06 Compensatory time.

Key revisions

3335-83-07 Holiday compensation and premium pay.

- The university may establish additional or alternative holiday compensation and premium pay programs.

Chapter 89: Definition of terms (Entire chapter updated)

Revised

3335-89-01 Definition of terms.

- Definitions are re-lettered due to additions and deletions.
- The following definitions are deleted: broadbanding, notice level, parenthetical sub-title.
- The following definitions are revised: displace or displacement.

Classified Civil Service (CCS)
And the Rules Changes Process
The Ohio State University

Classified Civil Service Staff at Ohio State

According to OHR's Employee Statistical Summary for autumn 2009, Ohio State had 40,744 employees; 5,455 were in the classified civil service. All CCS positions are listed on the Office of Human Resources Job Classifications web site at <http://hr.osu.edu/statistics/titledck/index.aspx>.

CCS employees who are certified in their positions (successfully completed probationary period) are entitled to certain job-related property rights. These property rights require that appropriate due process measures are in place, with an adequate appeals process, before an employee can be demoted, subjected to job abolishment or layoff, placed on leave for disciplinary purposes, suspended for a number of days, or discharged for appropriate cause.

Classified Civil Service Rules

CCS Rules provide the framework for classified civil service employment at Ohio State; further detail is provided through Office of Human Resources policies. Rules are subject to adoption by the Board of Trustees and become a part of the Ohio Administrative Code (section 3335).

CCS Rules can be found at <http://hr.osu.edu/Policy/CCS/index.aspx>

Human Resources Policies can be found at <http://hr.osu.edu/policy/>

CCS Rules Amendment Process

In December 2006, the Ohio General Assembly passed Substitute House Bill 187, an effort to reform Ohio's laws governing civil service employment. This Act gives our Board of Trustees the authority to amend provisions of CCS rules governing Ohio State employees. All CCS Rules are promulgated in accordance with section 111.15 of the Ohio Revised Code.

The Office of Human Resources (OHR) has a strong commitment to an inclusive and transparent rules change process. The amendment process for CCS rule changes takes at least 90 days to develop and refine; after the rules are finalized, university policies and practice documents must be updated to reflect the changes in the rules. The process OHR is following for these rules amendments is as follows:

1. Solicit input and advice from CCS staff through the CCS Modernization Advisory Group, and from all CCS staff through e-mail updates.
2. Solicit input and advice from the Human Resource Policy Committee, campus senior HR professionals, and content experts in the Office of Human Resources.
3. Draft rules with input and process goals in mind.
4. Solicit feedback and advice from CCS Modernization Advisory Group, Human Resource Policy Committee, and senior HR professionals.
5. Refine rules and review with Office of Legal Affairs.
6. Share rules with Communications Workers of America (required by contract 75 days in advance of public comment period).
7. Publish rules on OHR website for 30 days, soliciting feedback from CCS staff, managers of CCS staff, campus HR professionals, and the general campus community. Conduct four open forums during the 30 day period to review key changes and listen to feedback.

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8. Refine the proposed rules as appropriate, based on input received during the public comment period. Solicit additional feedback and advice from various populations as needed.
9. Review final rules with the Office of Legal Affairs.
10. Submit to the Board of Trustees for approval; after approval, the Board Office submits to the Legislative Services Commission of Ohio.
11. Update policies and practices as appropriate.
12. Implement rules, policies, and practice changes on the effective date.
13. Provide training and education on new rules, policies, and practices.

Goals in CCS Rules Amendment Process

Our goals in the CCS Rules Amendment Process are to:

- Support Ohio State's move to a **high performance culture**,
- Support Ohio State's **six strategic goals**, with special attention to goal of streamlining and efficiency,
- Ensure consistency with our **institutional values**, and
- **Streamline** CCS processes.

Planned Sequence in CCS Rules Amendment Process

FY09 – Recruitment, Selection and Appointments (effective date July 10, 2009)

FY10 – Layoff and Reduction in Force Processes (effective date January 1, 2010)

FY10 – Performance, Discipline and Disciplinary Processes (effective date April 1, 2010)

FY10/11 – Classification and Compensation Plans (effective date December 1, 2010)

FY11/12 – Leaves and final rules clean-up (target effective date to be determined)

Definitions and opt out provisions will be updated with each set of rules

Amendments to the *Classified Civil Service Rules*

3335-49-03 The Ohio state university opts out of the following provisions of the Ohio Revised Code:

- (A) Section 124.14 of the Revised Code, job classification – pay ranges.
- (A)(B) Section 124.22 of the Revised Code, educational and citizenship requirements for civil service examinations.
- (B)(C) Section 124.231 of the Revised Code, special examinations for legally blind or legally deaf persons.
- (C)(D) Section 124.25 of the Revised Code, formal application for examination.
- (D)(E) Section 124.26 of the Revised Code, eligibility lists – veteran's preference – provisional employees.
- (E)(F) Section 124.27 of the Revised Code, appointments from eligibility list-probation.
- (F)(G) Section 124.271 of the Revised Code, provisional employees.
- (G)(H) Section 124.31 of the Revised Code, promotions.
- (H)(I) Section 124.33 of the Revised Code, transfers – appeal – reimbursement of expenses. (B/T 10/29/2009, 2/5/2010)

3335-49-04 The Ohio state university opts out of the following provision of the Ohio Administrative Code:

- (A) Chapter 123: 1-3 of the Administrative Code, position audits and changes to classification plan
- (B) Chapter 123: 1-5 of the Administrative Code, classified and unclassified service classification
- (C) Section 123:1-7-04 of the Administrative Code, specifications
- (D) Chapter 123: 1-10 of the Administrative Code, automatic certification
- (E) Chapter 123: 1-25 of the Administrative Code, transfers, reinstatements, and seasonal promotions
- (F) Chapter 123: 1-27 of the Administrative Code, suggestion award system
- (G) Chapter 123: 1-28 of the Administrative Code, combined charitable campaign
- (H) Chapter 123: 1-35 of the Administrative Code, payroll
- (I) Chapter 123: 1-37 of the Administrative Code, pay supplements
- (J) Chapter 123: 1-43 of the Administrative Code, overtime and compensatory time
- (K) Chapter 123: 1-44 of the Administrative Code, holidays
- (L) Chapter 123: 1-47 of the Administrative Code, definitions

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3335-51-01 Position audits and reclassifications.

- (A) The university may initiate audits and reviews of positions and classifications.
- (B) An employee may request from the office of human resources a review for the purposes of determining whether a position is properly classified. An employee may request only one position review per twelve month period.
- (C) When an audit or review is conducted, the following sources for that investigation include, but are not limited to, any employee, an employee's authorized representative, or college/department officer. When the office of human resources finds that inequities or improper classifications of positions exist, appropriate remedial steps may be taken to provide a more equitable, just and proper classification. The affected employee(s) shall be given a written notice of the decision of the audit or review and:
 - (1) ~~Shall notify the office of human resources, in writing, of the employee's election with respect to accepting or rejecting a reclassification as a result of a job audit within ten days of receipt of the notice of the classification change. If such notification is not received by the office of human resources by the tenth day, the employee shall be deemed to have accepted the reclassification; or~~
 - (2) ~~May refuse the reclassified position, in which case the employee shall retain certification in that classification, and the office of human resources shall assign such employee to a position that has duties commensurate with the employee's classification. If the former position is no longer used by the university, such position shall be abolished in accordance with Chapter 3335-81 of the Administrative Code.~~
- (D) If a position is reclassified outside the original classification series as a result of an audit or review, the incumbent's probationary period is waived for the new classification.
- (E) Whenever a position reclassification determination is made, the office of human resources shall provide written notice to the ~~employees~~ employee. The effective date of such change shall be four weeks after receipt of the request in the office of human resources, or the date of conclusive determination, whichever is earlier ~~shall determine the classification within four weeks of receipt of the request. The effective date shall be the first day of the pay period following the conclusive determination.~~ An employee may appeal the decision to the state personnel board of review within thirty days of receipt of the decision.
- (F) Position audits will not be performed when deemed not appropriate by the office of human resources. Such circumstances may include but not be limited to when the incumbent is serving in a temporary appointment, a probationary period, on a leave of absence, receiving disability leave benefits, or the subject of a reduction in force.

3335-51-03 Certified status.

- (A) An employee appointed from an eligible list achieves obtains certified status in that the classification after serving the probationary period for that classification as stated in rule 3335-67-02 of the Administrative Code. When there is no probationary period, employees obtain certified status in the classification upon the completion of 180 days with satisfactory performance.

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~~(B) An employee provisionally appointed achieves certified status in that classification in accordance with the provisions of rule 3335-65-11 of the Administrative Code.~~

~~(C)(B) Certified status is not available to employees who serve at the discretion of the appointing authority.~~

3335-51-04 Retention of certified status.

(A) An employee with certified status who receives a classification change shall retain certified status in the new classification if:

- (1) The change is due to a change in the classification plan,
- (2) The change is to ~~the same or~~ a lower classification within the classification series, or
- ~~(3) The reclassification is to a classification, if any, determined by rule 3335-51-05 of the Administrative Code to be a classification with duties the same as or similar to those of the classification held by the employee immediately prior to the classification change, or~~
- ~~(4)~~(3) The employee is reclassified as a result of a job audit or review, in which case the employee shall have certified status in the new classification without serving a new probationary period.

(B) At the discretion of the university, an employee with certified status may:

- (1) Be re-employed or reinstated to the classification held at the time of separation within one year of separation from service; or
- (2) Displace into a former classification held within the past ~~five years~~ twelve months pursuant to Chapter 3335-81 of the Administrative Code; ~~or,~~
- ~~(3) Accept an unclassified appointment, at which time certified status expires.~~

~~(C) An employee who achieves certified status in a classification will retain it for twelve months after leaving the classification.~~

~~(D) An employee with certified status may accept an unclassified appointment at which time certified status expires.~~

3335-55-01 Classification of positions.

All positions in the classified service at the Ohio state university are placed in classifications in Chapter 3335-55 of the Administrative Code listed in the university classified civil service title group found on the office of human resources web site, except those exempted by law.

3335-55-02 Parentetical sub titles. RESCIND

~~When the university determines that the positions classified under any one classification include a greater variety of duties and skills than could be tested by a single uniform examination, the university may establish parentetical sub titles to indicate the specialized nature of positions within the general classification. Such parentetical titles shall describe the duties performed and shall not operate to alter the pay range assignment of any~~

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~~employee. The university shall not require any employee to submit to an additional examination due to an assignment of a parenthetical sub-title to that classification.~~

~~3335-55-03 Classification plan. RESCIND~~

- ~~(A) The university shall establish, modify, or repeal, by rule, a job classification plan for all positions, offices, and employment in the classified civil service.~~
- ~~(B) The university shall assign a classification title to each classification within the classification plan.~~
- ~~(C) The university shall assign each classification to a pay range established under Chapter 3335-83 of the Administrative Code.~~
- ~~(D) The university shall assign a numbering system for the classification process.~~
- ~~(E) The following are the classifications to which the university shall assign all positions within the classified service which have not yet been reclassified under the broadbanded classification plan in rule 3335-55-08 of the Administrative Code:~~

~~Position classifications at the Ohio state university~~

Pay range	Class	Title description
	10000	Account clerk series
24	10001	Account clerk 1
26	10002	Account clerk 2
27	10003	Account clerk 3
29	10004	Account clerk supervisor
	11000	Accounting series
27	11001	Accountant 1
29	11002	Accountant 2
31	11003	Accountant 3
	11110	Agricultural technician series
03	11111	Agricultural aide 1
04	11112	Agricultural aide 2
25	11113	Agricultural technician 1
26	11114	Agricultural technician 2
	12000	Air quality technician series
05	12001	Assistant air quality technician
07	12002	Air quality technician 1
08	12003	Air quality technician 2
	12100	Aircraft maintenance and operations series
06	12101	Aircraft attendant
09	12102	Aircraft mechanic 1
10	12103	Aircraft mechanic 2
	12110	Architectural series
29	12112	Architect associate
	12150	Animal aide/caretaker series
23	12151	Laboratory animal aide
23	12152	Animal caretaker

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25	12153	Animal caretaker supervisor
26	12154	Animal caretaker coordinator
	12160	Animal health technician series
27	12161	Animal health technician
27	12162	Laboratory animal health technician
28	12163	Senior animal health technician
	12200	Audio/visual technician series
24	12201	Audio/visual technician
26	12202	Audio/visual repair worker
27	12204	Audio/visual services supervisor 1
28	12205	Audio/visual services supervisor 2
	12240	Automotive trades series
05	12241	Assistant automotive mechanic
07	12242	Automotive mechanic 1
08	12243	Automotive mechanic 2
29	12244	Automotive mechanic 3
	13000	Boiler operations series
04	13001	Boiler maintenance worker
06	13003	Boiler operator 2
06	13004	Boiler repair worker
08	13005	Boiler engineer
	13220	Building maintenance series
04	13221	Maintenance repair worker 1
05	13222	Maintenance repair worker 2
06	13223	Maintenance inspector
06	13224	Traffic & parking maintenance worker
07	13225	Maintenance repair worker 3
08	13226	Building systems inspector
27	13227	Building maintenance supervisor
29	13228	Building maintenance superintendent 1
31	13229	Building maintenance superintendent 2
	13250	Building operations technician series
08	13251	Building operations technician 1
11	13252	Building operations technician 2
	13300	Business management series
28	13301	Business services officer 1
29	13302	Business services officer 2
	13310	Carpentry series
07	13312	Carpenter 1
08	13313	Carpenter 2
29	13314	Carpentry supervisor
	13330	Chemist series
28	13331	Chemist 1
29	13332	Chemist 2
31	13334	Chemical laboratory supervisor 1
	13400	Childcare series
22	13401	Early childhood teaching assistant 1
22	13402	Early intervention aide
23	13403	Early childhood teaching assistant 2

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	13500	Clerk residence and dining series
02	13501	Clerk 1 R & D
03	13502	Clerk 2 R & D
	14010	Collections series
27	14011	Financial collection specialist
	14110	Computer operator series
27	14111	Computer operator 1
27	14112	Computer operations & production technician 1
28	14113	Computer operator 2
28	14114	Computer operations & production technician 2
29	14116	Computer operations & production technician 3
29	14117	Computer operation supervisor 1
30	14119	Computer operations & production supervisor
30	14120	Computer operation supervisor 2
	14150	Construction technician series
08	14151	Construction technician 1
11	14152	Construction technician 2
12	14153	Construction technician 3
	14200	Cultural support series
24	14201	Library assistant
25	14202	Library media technical assistant 1
26	14203	Library media technical assistant 2
27	14204	Library associate 1
28	14205	Library associate 2
	14300	Data processing series
24	14302	Data processor 2
25	14303	Data processor 3
26	14304	Data processing supervisor 1
29	14306	Data systems coordinator 1
30	14307	Data systems coordinator 2
	14310	Data technician series
25	14312	Data technician 2
27	14313	Data technician supervisor
27	14314	Data control technician
	14320	Delivery worker series
04	14321	Delivery worker 1
05	14322	Delivery worker 2
	14330	Dental technology series
24	14331	Dental assistant 1
26	14332	Dental assistant 2
28	14333	Dental assistant 3
	14340	Dairy worker series
04	14341	Dairy worker 1
06	14342	Dairy worker 2

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	14400	Design and drafting series
27	14402	Drafting technician 2
	14410	Dietary series
02	14411	Nutrition aide
23	14413	Nutritionist specialist
	14420	Duplicating and printing series
25	14421	Printing machine operator 1
26	14423	Printing technician 1
26	14424	Printing machine operator 2
28	14426	Printing machine operator 3
29	14427	Printing supervisor 1
	14430	Electrician series
05	14431	Assistant electrician
07	14432	Electrician 1
08	14433	Electrician 2
12	14434	High voltage Electrician
	14440	Electronic technology series
27	14441	Electronic technician 1
28	14442	Electronic technician 2
29	14443	Electronic technician 3
	15000	Employment services series
29	15003	Payroll supervisor
30	15004	Payroll officer
	15200	Equipment maintenance series
28	15201	Equipment maintenance supervisor
30	15202	Equipment maintenance superintendent 1
	15220	Farm maintenance series
04	15221	Farm laborer 1
06	15222	Farm laborer 2
28	15223	Farm manager 1
29	15224	Farm manager 2
	15230	Facilities support services series
28	15231	Facilities support services specialist
	15310	Fiscal management series
29	15311	Budget officer 1
30	15312	Fiscal officer 1
32	15314	Fiscal officer 2
	15320	Food management series
01	15321	Food service worker
01	15322	Food service attendant
04	15323	Catering operations assistant
04	15324	Food service supervisor 1
26	15325	Food service supervisor 2
27	15326	Food service manager 1
29	15327	Food service manager 2
30	15328	Food service manager 3
	15330	Food preparation series
02	15331	Food preparation worker

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03	15332	Cook 1
05	15334	Cook 2
	15410	Grants coordinator series
27	15412	Student financial aid specialist
	15420	Graphic arts series
27	15421	Graphic artist
28	15422	Layout design artist
	15430	Grounds maintenance series
24	15431	Golf course worker 1
04	15432	Groundskeeper 1
05	15433	Groundskeeper 2
26	15434	Golf course worker 2
06	15435	Groundskeeper 3
08	15436	Groundskeeper supervisor
29	15437	Golf course supervisor
	15440	Housekeeping services series
02	15442	Custodial worker
04	15443	Custodial work supervisor
25	15444	Housekeeping manager 1
27	15445	Housekeeping manager 2
28	15446	Assistant superintendent of buildings
29	15447	Housekeeping manager 3
30	15448	Superintendent of buildings
	15500	Institutional security series
23	15501	Community service officer
26	15503	Security officer
28	15505	Security supervisor
	15520	Inventory control series
26	15521	Inventory control specialist 1
28	15522	Inventory control specialist 2
	15530	Laboratory animal technology series
24	15531	Laboratory animal technician 1
27	15532	Laboratory animal technician 2
28	15533	Laboratory animal technologist
	15540	Laboratory machinist series
28	15541	Laboratory machinist 1
29	15542	Laboratory machinist 2
	15550	Laboratory technology series
23	15551	Laboratory assistant
24	15552	Laboratory technician 1
25	15553	Laboratory technician 2
27	15554	Laboratory technologist
	16000	Laborer series
02	16001	Laborer
	16110	Locksmith series
05	16111	Assistant locksmith
07	16112	Locksmith 1
08	16113	Locksmith 2

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	16200	Maintenance machinist series
05	16201	Assistant maintenance machinist
07	16202	Maintenance machinist 1
08	16203	Maintenance machinist 2
	16210	Machinist series
05	16211	Assistant machinist
07	16212	Machinist 1
08	16213	Machinist 2
	16300	Mason series
05	16301	Assistant mason
07	16302	Mason
	16320	Medical technology series
26	16322	ECG technician
	16340	Microbiologist series
28	16341	Microbiologist 1
31	16344	Microbiology supervisor 1
	16350	Medical technology computer series
26	16351	ECG system operator
	16360	Mechanical technician series
07	16361	Mechanical technician 1
08	16362	Mechanical technician 2
11	16363	Mechanical technician 3
	16400	Miscellaneous clerical series
03	16401	Mail clerk/messenger
04	16402	Mail clerk
28	16403	Mail center supervisor
	16410	Miscellaneous maintenance series
05	16411	Exterminator
	16420	Miscellaneous trades series
07	16422	Insulation worker
08	16423	Interior surfaces installer
	16440	Mover series
04	16441	Mover 1
08	16443	Moving supervisor
	16460	Nurse series
29	16462	Licensed practical nurse-Pharm, CCS
	16500	Office machine operator Series
22	16501	Office machine operator 1
24	16503	Office machine operator 2
25	16505	Office machine operator 3
	16510	Painter series
07	16511	Painter 1
08	16512	Painter 2
	16520	Parking facility series

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03	16521	Parking facility attendant
	16530	Personnel series
26	16532	Personnel aide
28	16533	Personnel technician 1
28	16535	Personnel officer 1
30	16537	Personnel technician 2
30	16538	Personnel officer 2
	16560	Photographic series
28	16562	Photographer 2
	16600	Photographic laboratory series
25	16602	Photo-laboratory technician 1
26	16603	Photo-laboratory technician 2
28	16604	Photo-laboratory supervisor
	16610	Plant operations series
08	16612	Stationary engineer 1
29	16613	Plant maintenance engineer 1
09	16614	Stationary engineer 2
30	16615	Plant maintenance engineer 2
	16630	Plumber series
05	16631	Assistant plumber
07	16632	Plumber 1
08	16633	Plumber 2
	16640	Police series
50	16641	University law enforcement officer
32	16644	University law enforcement officer supervisor
	16660	Project engineer series
31	16661	Project engineer 1
32	16662	Project engineer 2
	17000	Project inspector series
28	17002	Project inspector 2
	17100	Public information and inquiry series
28	17103	Publication specialist 1
30	17104	Publication specialist 2
31	17107	Publications editor
	17200	Purchasing series
25	17201	Purchasing assistant 1
26	17202	Purchasing assistant 2
28	17204	Purchasing agent 1
30	17205	Purchasing agent 2
	17210	Radio dispatcher series
25	17211	Radio dispatcher 1
28	17212	Public safety dispatcher 1
27	17213	Radio dispatcher 2
29	17214	Public safety dispatcher 2
	17320	Sheet metal series
05	17321	Assistant sheet metal worker
07	17322	Sheet metal worker 1

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08	17323	Sheet metal worker-2
29	17324	Sheet metal supervisor
	17330	Sign shop series
30	17335	Sign shop superintendent
	17420	Steam fitter series
05	17421	Assistant steam fitter
07	17422	Steam fitter
	17430	Stores series
03	17431	Stores clerk
24	17432	Mechanical stores clerk
04	17433	Chemical stores clerk
05	17434	Storekeeper 1
06	17435	Chemical storekeeper 1
27	17436	Storekeeper 2
28	17437	Storekeeper 3
	17440	Surveyor series
30	17442	Surveyor 2
	17450	Systems technician series
07	17451	Systems technician 1
08	17452	Systems technician 2
12	17453	Systems technician 3
	17510	Therapy and institutional services series
24	17511	Hospital aide
04	17513	Patient transporter
04	17514	Patient services associate
25	17516	Therapy aide
05	17517	Perioperative technician
	17520	Treatment plant operations series
06	17521	Treatment plant aide
07	17522	Treatment plant operator
	17530	Traffic control series
26	17532	Traffic control officer
28	17533	Traffic control officer supervisor
	17560	Vehicle and equipment operator series
04	17561	Vehicle operator 1
05	17562	Equipment operator 1
06	17563	Equipment operator 2
07	17564	Equipment operator 3
08	17565	Vehicle operator 2
	17570	Welder series
07	17572	Welder 1
08	17573	Welder 2
	17590	X-ray technology series
25	17592	Radiology service associate
26	17593	X-ray technician 1
27	17594	X-ray technician 2
	18000	Zone maintenance technician series

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04	18001	Zone maintenance technician 1
07	18002	Zone maintenance technician 2
11	18003	Zone maintenance technician 3
	20000	Automation technician series
07	20001	Automation technician 1
09	20002	Automation technician 2
10	20003	Automation technician 3
	21000	Dietetic clerk series
03	21001	Dietetic clerk
	22000	Phlebotomist series
25	22002	Phlebotomist 1
26	22003	Phlebotomist 2
	22100	Anesthesia series
26	22101	Anesthesia technician 1
27	22102	Anesthesia technician 2
	22200	Sterile supply series
04	22201	Sterile supply technician 1
06	22202	Sterile supply technician 2
	23000	Unit clerical series
25	23001	Unit clerical associate
	23100	Hospital admitting series
26	23101	Admitting representative
27	23102	Patient admitting representative

3335-55-04 Specifications.

- (A) ~~The university shall prepare specifications for each classification in the classified service. Specifications shall include a listing of any parenthetical sub-titles, if any are established for the classifications. A copy of each specification shall be filed with the secretary of state. The qualifications listed in the specifications shall be followed in determining admittance to competitive or non-competitive examinations. Where parenthetical sub-titles have been established, such sub-titles shall be included in the announcement of examinations.~~
- (B) ~~Each classification title in rules 3335-55-03 and 3335-55-08 of the Administrative Code shall have a corresponding classification specification that sets forth the function statement and minimum qualifications. The function statement shall set forth the mandatory primary duties that must be satisfied at least fifty per cent of the time, unless otherwise stated in the function statement.~~
- (C) For the purpose of classifying positions and making job audit or review decisions only, wherever the word "supervises" appears in a classification specification, unless otherwise defined in the specification, "supervises" means that an employee assigns and reviews work, completes employee performance management procedures, rewards exemplary employee performance, recommends disciplinary action, and adjusts grievances, ~~and requires the use of independent judgment in exercising authority.~~

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3335-55-05 Appropriateness of duties.

Classifications Duties performed shall be appropriate to the based on function statement and duties performed in the specification. The appointing authority university can assign duties properly belonging to the employee's position and as may be required due to temporary characteristics of the work situation.

3335-55-06 Changes in the pay ranges or classification plan.

The university may reassign the pay ranges of classifications and add, modify, or delete classifications. New classifications created pursuant to this rule shall be assigned to one of the established pay ranges. All new or revised classifications must be filed with the secretary of state.

~~3335-55-07 Phasing in of broadbanded classification plan.~~ RESCIND

~~The university shall implement a broadbanded classification plan in phases. The classification plan stated in rule 3335-55-03 of the Administrative Code shall continue to govern those areas of the university where broadbanding has not become effective. Where the broadbanded classification plan is in effect, rule 3335-55-08 of the Administrative Code shall govern.~~

3335-55-08 Broadbanded classification plan. RESCIND

- (A) ~~The university shall establish, modify, or repeal, by rule, a job classification plan for all positions, offices, and employments in the classified civil service.~~
- (B) ~~The university shall assign a classification title to each classification within the classification plan.~~
- (C) ~~The university shall assign each classification to a pay range established under Chapter 3335-83 of the Administrative Code.~~
- (D) ~~The university shall assign a numbering system for the classification process.~~
- (E) ~~The following are the classifications to which the university shall assign positions within the classified service which have been reclassified under the broadbanded classification plan and are no longer subject to the classification plan in rule 3335-55-03 of the Administrative Code:~~

Position Classifications at
The Ohio State University

Pay Range	Class	Title-Description
A1	00010	Information Assistant Series
A2	00020	Information Associate Series
A2	00030	Marketing Staff Coordinator Series
A2	00035	Medical claim specialist series
A2	00040	Office Administrative Associate Series
A1	00050	Office Assistant Series
A2	00060	Office Associate Series
A1	00070	Office Production Assistant Series
A2	00080	Office Staff Coordinator Series
A1	00090	Sales Assistant Series
A2	00095	System specialist series

3335-67-02 Length of the probationary period.

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The probationary period for full time and part time classified civil service employees is one hundred seventy nine calendar days. Longer probationary periods, not to exceed one year, may be specified by the university. Time spent on paid leaves that exceed two weeks, and leaves of absence or layoff are not credited as part of the probationary period.

3335-73-05 Involuntary disability separation.

(A) through (D) no change.

- (E) An employee on disability separation shall be reinstated to the same or similar position within thirty days after a written application for reinstatement. Such application for reinstatement shall be filed within ~~three~~ two years from the date of separation and shall not be filed after the date of service eligibility retirement. A complete reinstatement application must include a certificate from a licensed practitioner designated by the university who has examined and verified that the employee is able to perform the essential functions of the job. The university shall pay for the examination. If the employee was granted disability retirement, a licensed practitioner designated by the public employee retirement board shall conduct the examination.

3335-73-06 Voluntary disability separation.

An employee who is unable to perform the essential job duties of the position due to a disabling illness, injury, or condition may request a voluntary disability separation. A voluntary disability separation occurs when an employee does not dispute the inability to perform the essential job duties of the position.

(A) through (C) no change.

- (D) An employee on disability separation shall be reinstated to the same or similar position within thirty days after a written application for reinstatement. Such application for reinstatement shall be filed within ~~three~~ two years from the date of separation. A complete reinstatement application must include a certificate from a licensed practitioner designated by the university who has examined and verified that the employee is able to perform the essential functions of the job. The university shall pay for the examination. If the employee was granted disability retirement, a licensed practitioner designated by the public employee retirement board shall conduct the examination.

3335-81-05 Displacement procedures.

- (A) An employee who was laid-off or whose position was abolished and elects to exercise displacement shall ~~not~~ be placed into a vacancy or displace the employee with the fewest retention points provided in all instances that the employee meets the qualifications of that position, can perform the required duties, and has met expectations in the last three annual performance reviews. Employees who have not met performance expectations in the last three annual performance reviews and who have been given specific steps for improvement, or who are on major corrective action do not have displacement rights. ~~Displacements will occur as follows:~~

(B) The process will occur as follows:

- (1) Within Placement into a vacancy within the employee's classification.

- (2) Within Placement into a vacancy within the next lower classification and each successively lower classification in the employee's classification series.
- (3) ~~Within a classification that has the same or similar duties as the classification from which the employee was laid off.~~
- (4)(3) Within Placement into a vacancy within the classification the employee held immediately prior to holding the classification from which the employee was laid off, provided:
 - (a) That the previous classification is of a lower or equivalent classification;
 - (b) The employee had achieved certified status in the former classification;
 - (c) The employee held the classification within the previous twelve months;
 - (e)(d) The employee can perform the minimum required functions of the position at the time of placement.
- (4) If no vacancy exists as described above, the employee will displace the individual with the fewest retention points in the classification from which they were laid off.
- (5) If no vacancies are available or and the employee is unable to displace due to having the fewest retention points in the classification series from which they were laid off or lack of qualifications, then the employee will be laid off.
- (B)(C) If, after exercising displacement, an employee is subject to further layoff action, displacement shall be in accordance with the current or most recent certified classification, at the discretion of the office of human resources.
- (C) ~~Employees who elect to exercise displacement shall displace only those employees with fewer retention points. If an employee exercises displacement rights, the office of human resources shall first determine if a vacancy exists. If a vacancy exists and the employee meets the qualifications of the position, can perform the required duties, and has met expectations in the last three annual performance reviews, the employee will be placed in the vacancy. If no vacancy exists, displacement will occur in accordance with rule 3335-81-05 of the Administrative Code.~~
- (D) and (E) no change.
- (F) If, as a result of layoff, placement or displacement, an employee is serving in a new position or classification, such employee shall be paid according to the target hiring range assigned to the new position or classification.

Balance unchanged.

3335-81-13 Alternatives to layoff during a disaster

If a disaster occurs as contemplated under the Disaster Leave Policy, and there is a lack of work or lack of funds due to the disaster, the university may, at its discretion, find alternatives to layoff. Such alternatives may include, but not be limited to,

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providing compensation at a different rate of base pay or reducing an employee's work schedule.

3335-83-02 Recognition of exemplary performance. RESCIND

~~A college/department may recognize exemplary employee performance. Employee rewards may include cash awards, additional leave, or other provisions as the university considers appropriate.~~

3335-83-04 Temporary pay adjustment.

- (A) An employee who is temporarily assigned to duties of a position with a higher pay range than the employee's assigned pay range is eligible for a temporary pay adjustment, which increases the employee's regular base rate of pay to the greater of:
- (1) the classification salary base rate of pay of the higher level position, or
 - (2) five per cent above the employee's regular base rate of pay.
- (B) This temporary pay adjustment shall be for a minimum of two weeks and a maximum of one hundred ~~eighty~~ seventy-nine days, except when made necessary by reason of sickness or disability of a regular employee, when the adjustment may continue for the length of sickness or disability.

3335-83-05 Overtime compensation.

When a non-exempt classified civil service employee is required by an authorized administrative authority to be in an active pay status more than forty hours in any calendar week, the employee shall be compensated for such time over forty hours at one and one-half times the base rate of pay. Such compensation for overtime work shall be paid no later than at the conclusion of the next succeeding pay period. ~~No overtime can be paid unless it has been approved by the authorized administrative authority.~~

3335-83-07 Holiday compensation.

- (A) Full-time classified civil service employees shall ~~be paid~~ receive holiday pay for holidays observed by the university and shall not be required to work on those holidays, unless failure to work on such holidays would impair department service.
- (B) If an employee's work schedule is other than Monday through Friday, the employee shall receive holiday pay for holidays observed on the employee's day off regardless of the day of the week on which the holidays are observed. A full-time employee shall receive eight hours of pay for each holiday regardless of the employee's work shift and work schedule. Part-time employees shall be paid holiday pay for that portion of any holiday for which they would normally have been scheduled to work.
- (C) A non-exempt classified civil service employee who is in active pay status for more than forty hours per week and who is required to work on a day designated by university policy as one eligible for holiday premium pay shall be entitled to holiday premium pay for such time worked:
- (1) At the employee's base pay in addition to one and one-half times the base rate of pay; or
 - (2) At the employee's base pay in addition to compensatory time off at time and one-half.

- (D) The university may establish holiday compensation and premium pay programs that supersede any other program defined in this section, at its discretion. When such programs are established, the university will provide notice to all affected employees.

~~3335-83-08 Holiday premium pay. RESCIND~~

~~A non-exempt classified civil service employee who is in active pay status for more than forty hours per week and who is required to work on a day observed as a holiday by the university shall be entitled to pay for such time worked:~~

- ~~(A) At the employee's base pay in addition to one and one-half times the base rate of pay; or~~
- ~~(B) At the employee's base pay in addition to compensatory time off at time and one-half.~~

3335-89-01 Definition of terms.

For the purposes of Chapters 3335-49 to 3335-89 of the Administrative Code, the following terms are defined as follows:

- (A) “Abolishment” - the elimination of a position due to lack of funds, lack of work, reasons of economy, or a reorganization for efficiency.
- (B) “Appointing authority” - the board of trustees for the university has delegated its authority regarding civil service employment matters to the vice president for human resources.
- (C) “Appointment” - the administrative process of placing a university employee on the payroll.
- (D) “Base rate of pay” - the actual salary or wage an employee receives for services rendered within the pay range of the classification.
- ~~(E) “Broadbanding” - one of the university's classification and compensation systems characterized by broader classifications, pay ranges, simplified classification administration, and market based compensation administration.~~
- ~~(F)~~(E) “Certified status” - a classified civil service status obtained for a specific classification upon satisfactory completion of the applicable probationary period or, when there is no probationary period, upon completion of 180 days in the specific classification with satisfactory performance.
- ~~(G)~~(F) “Classification” - common name for a group of positions sufficiently related with respect to duties, responsibilities, authority and qualifications so that the same descriptive classification title and same pay range may be used for each.
- ~~(H)~~(G) “Classification plan” - a system of classifications or series of jobs, with a specification and pay range assignment for each classification.
- ~~(I)~~(H) “Classified civil service” – all positions with a title under the Ohio state university's classified civil service title group, found on the office of human resources web site. Any position not included in this group is not classified civil service.
- ~~(J)~~(I) “Day” - unless otherwise specified, “day” means one calendar day.

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- (K)(J) "Demotion" - placement of an employee in a classification that has a lower pay range than that previously held.
- (L)(K) "Displace" or "displacement" - the exercise of the procedures outlined in Chapter 3335-81 of the Administrative Code ~~that results in the substitution of one employee by another employee with higher retention points who can perform the required duties, has met expectations in the last three annual performance reviews, and is not on major corrective action.~~
- (M)(L) "Emergency appointment" - an appointment to a position to meet an emergency situation, an exception from civil service rules, not to exceed a maximum of 179 days.
- (N)(M) "For cause" – a type of termination from employment for one or more of the following reasons: incompetency, inefficiency, dishonesty, use or being under the influence of alcohol or illegal drugs at work or inappropriate use of prescription drugs, immoral conduct, insubordination, discourteous treatment of the public, neglect of duty, violation of university rules or policies, any other failure of good behavior, any other acts of misfeasance, malfeasance, or nonfeasance in office, or conviction of a felony.
- (O)(N) "Full-time employment" - employment where the work schedule is normally forty hours per week.
- (P)(O) "Intermittent employment" - an appointment which serves at the discretion of the appointing authority and where the employee works irregular hours or days on an as-needed basis.
- (Q)(P) "Jurisdiction" - the limited location in which procedures for layoff, displacement, and reinstatement may be exercised. The Columbus campus, excluding the medical center; the medical center; each regional campus; and the agricultural technical institute and Ohio agricultural research and development center are each separate and distinct jurisdictions. Units located outside of Columbus in a county where a regional campus is located are part of that jurisdiction, otherwise, the jurisdiction is limited to that county only. Units located outside of Ohio are each their own jurisdiction.
- (R)(Q) "Lack of funds" – a current or projected deficiency of funding to maintain current, or to sustain projected, levels of staffing and operations. A lack of funds shall be presumed for a position assigned to an employee who works under a grant if it is reduced or withdrawn.
- (S)(R) "Lack of work" – current or projected decrease in workload that requires a reduction of current or projected staffing levels in the organization or its structure.
- (T)(S) "Leave of absence" – a temporary separation from active pay status with the employee generally retaining employment status and seniority.
- (U)(T) "Licensed practitioner" - a physician, psychiatrist, or psychologist who is licensed to perform medical or psychological examinations.
- (V)(U) "Major corrective action" – any corrective action at the third level notice or above or in accordance with collective bargaining agreements.
- (W)(V) "Medical center" – includes the James cancer hospital and Solove research institute, office of health sciences and college of medicine, OSU Harding hospital, OSU primary care network, OSU rehabilitation services at Dodd

hall, Ross heart hospital, shared services, specialty care network, university hospital and university hospital east.

- (X) "Notice level" – a step in the performance improvement process.
- (Y)(W) "Original appointment" - an individual's first classified civil service appointment with the university.
- (Z) ~~"Parenthetical sub-title" – a group of positions logically falling within a single classification, but distinguished from other positions within that classification by the performance of specific functions or duties requiring specialized skill, knowledge or training.~~
- (AA)(X) "Part-time employment" - employment where the work schedule is normally less than forty hours per week.
- (BB)(Y) "Pay range" - a division of a pay plan to which classifications are assigned.
- (CC)(Z) "Position" - a specific job requiring the performance of certain duties and responsibilities by an employee.
- (DD)(AA) "Pre-employment screening" – process of collecting information about individuals to assess job qualifications or fitness for duty. Specific examples include background checks, drug tests, and declaration of material assistance, among others.
- (EE)(BB) "Probationary period" - a period of time at the beginning of an original appointment, a promotion, or a lateral change from one classification to another that constitutes a trial or testing period for the employee, during which the employee may be terminated or returned to the former classification.
- (FF)(CC) "Promotion" - placement of an employee in a vacant position in a classification that has a higher pay range than that previously held.
- (GG)(DD) "Reassignment" - an involuntary temporary or permanent move of employment within the same or similar classification and/or work location within the same jurisdiction of the university.
- (HH)(EE) "Reclassification" - the act of changing the classification of an existing occupied position.
- (II)(FF) "Reduction in force" - a decrease in the number of positions at the university's initiative due to a lack of funds, lack of work, reasons of economy, or reorganization for efficiency.
- (JJ)(GG) "Regular employment" - employment which customarily requires the services of an employee on a regularly scheduled and continuing basis.
- (KK)(HH) "Reinstatement" - the act of returning a former employee to the same or similar position within the university classified civil service, following a period of not more than one year of separation.
- (LL)(II) "Reorganization for efficiency" – current or projected decrease in workload that requires a reduction of current or projected staffing levels in an organizational structure; change in the nature of the work or direction or purpose of the unit; or elimination of a unit.

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~~(MM)~~(JJ) "Seasonal employment" - regular employment where the service reoccurs for a specified period of time during a particular time of the year.

~~(NN)~~(KK) "Specification" - a composite of the duties and requirements of a classification.

~~(OO)~~(LL) "Target hiring range" – is established prior to posting a position based upon budgeted funds for the position, identified skills and/or experience, salaries paid within the college or vice president unit for similar positions, organizational scope and an assessment of the relevant competitive market. The target hiring range should normally have a spread of \$3,000 to \$8,000; the range may vary based on the circumstances at the time of posting.

~~(PP)~~(MM) "Temporary employment" - an appointment that serves at the discretion of the appointing authority and:

- (1) Is for a limited duration;
- (2) Is for a specific project;
- (3) Augments regular staff due to increased workloads or staff shortages; or
- (4) Replaces a regular employee during an absence due to illness, leave of absence or vacation.

~~(QQ)~~(NN) "Termination" - the involuntary ending of an employee's employment with the university.

~~(RR)~~(OO) "Transfer" - a voluntary move of employment as a result of an application for a different position.

(APPENDIX III)

**BYLAWS OF THE MEDICAL STAFF
THE OHIO STATE UNIVERSITY HOSPITALS**

3335-43-08 Organization of the medical staff.

(A) Each member of the attending medical, courtesy A and B medical, community affiliate medical, limited, and physician scholar medical staff shall be assigned to a clinical department and division, if applicable, upon the recommendation of the applicable chief of the clinical department.

(B) Names of clinical departments and divisions.

(1) through (3) no change.

(4) Internal medicine. The following divisions are designated:

Cardiovascular medicine
Dermatology
Endocrinology, ~~diabetes and~~ and metabolism
Gastroenterology, hepatology and nutrition
General internal medicine and geriatrics
~~Hematology and oncology~~
Hospital medicine
Human genetics
Infectious diseases
Medical oncology
Nephrology
Pulmonary, allergy, critical care and sleep medicine
Rheumatology - immunology

(5) and (6) no change.

(7) Obstetrics and gynecology. The following divisions are designated:

General obstetrics and gynecology
Maternal - fetal medicine
Female pelvic medicine and reconstructive surgery
Gynecologic oncology
~~Reproductive Endocrinology—~~ endocrinology and infertility
~~Urogynecology~~

(8) through (16) no change.

(17) Surgery. The following divisions are designated:

Cardiac surgery
General and gastrointestinal surgery
Pediatric surgery
Plastic surgery
Surgical oncology
~~Thoracic and cardiovascular surgery~~
Transplant
Trauma, critical care and burn
Vascular diseases and surgery

Balance unchanged.

**MEDICAL STAFF RULES AND REGULATIONS
THE OHIO STATE UNIVERSITY HOSPITALS**

84-14 Pharmacy and therapeutics committee.

The pharmacy and therapeutics and drug utilization committee shall be appointed in conformity with these bylaws and have representation from medical staff, nursing, pharmacy department, ~~college of pharmacy~~, and hospital administration. The majority of members shall be members of the medical staff. The committee shall meet at least quarterly and carry out the following duties:

(A) through (H) no change.

(I) Create sub-committees, as follows: pharmacy and therapeutic and drug utilization executive sub-committee; ~~policy and surveillance sub-committee~~; formulary sub-committee; antibiotic usage sub-committee; medical safety and policy sub-committee; and the therapeutic drug monitoring sub-committee.

Balance unchanged.

(APPENDIX IV)

 The Ohio State University Foundation
 FY 2010 Annual Goal Setting Report
Fundraising Progress - University Development
 as of June 30, 2010

	Fundraising Activity	Goal	% Achieved	7/1/2008 - 6/30/2009	% Change
Outright Gifts and Pledges					
Cash and Securities	\$78,505,440			\$77,328,733	1.52%
Real Estate	\$382,051			\$0	-55.73%
Gifts-in-Kind	\$4,864,784			\$61,474,247	-19.88%
Pledges	\$49,255,968			\$149,791,755	-11.20%
Total Outright Gifts and Pledges	\$133,008,243	\$164,720,258	80.75%		
Planned Gifts					
Revocable Planned Gifts	\$70,763,426			\$43,320,631	63.35%
Irrevocable Planned Gifts	\$437,479			\$1,404,048	-68.84%
Total Planned Gifts	\$71,200,905	\$59,865,820	118.93%	\$44,724,679	59.20%
Private Grants (OSP)	\$82,727,919	\$75,413,922	109.70%	\$91,973,239	-10.05%
Total Fundraising Activity	\$286,937,066	\$300,000,000	95.65%	\$286,489,673	0.16%
		Time Elapsed	100.00%		

The Ohio State University Foundation
 FY 2010 Annual Goal Setting Report
Fundraising Progress - Unit
 as of June 30, 2010



Unit	Outright Gifts and Pledges	Planned Gifts (OSP)	OSU Foundation Activity	Private Grants	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$5,751,633	\$12,528,874	\$18,280,508	\$14,829,640	\$33,110,148	\$28,118,000	117.75%
Athletics	\$35,860,187	\$2,675,402	\$38,535,589	\$0	\$38,535,589	\$41,094,000	93.77%
Business (Fisher College of)	\$4,905,964	\$2,175,145	\$7,081,108	\$0	\$7,081,108	\$12,333,833	57.41%
Cancer	\$22,124,594	\$3,953,907	\$26,077,501	\$8,173,284	\$34,250,795	\$28,430,080	120.47%
Dentistry (College of)	\$2,610,989	\$584,197	\$3,195,186	\$241,028	\$3,436,212	\$4,402,315	78.05%
Education and Human Ecology (College of)	\$1,126,670	\$1,251,256	\$2,377,926	\$599,592	\$2,977,518	\$8,085,978	36.82%
Engineering (College of)	\$9,449,503	\$10,602,750	\$19,052,253	\$23,669,676	\$42,721,929	\$35,928,213	118.91%
Food, Agriculture and Enviro Sciences (College of)	\$5,044,455	\$4,159,426	\$9,203,881	\$4,481,500	\$13,685,381	\$25,937,471	52.76%
Health	\$977,533	\$1,399,762	\$2,377,294	\$3,160,415	\$5,537,709	\$2,430,000	227.89%
John Glenn School of Public Affairs, The	\$293,574	\$308,000	\$601,574	\$208,960	\$810,534	\$775,000	104.59%
Keweenaw Institute for the Study of Race & Ethnicity	\$697,050	\$0	\$697,050	\$0	\$697,050	\$3,000,000	22.24%
Law (Michael E. Moritz College of)	\$1,462,438	\$2,602,000	\$4,064,438	\$0	\$4,064,438	\$9,737,697	46.52%
Medical Center	\$4,815,402	\$7,293,630	\$12,110,032	\$9,411,122	\$21,521,154	\$31,770,360	67.74%
Medicine (College of)	\$1,348,298	\$1,280,000	\$2,608,298	\$7,772,808	\$10,381,106	\$9,526,080	109.77%
Neurosciences	\$2,096,277	\$1,510,000	\$3,606,277	\$4,069,218	\$7,675,495	\$9,500,000	80.79%
Nursing (College of)	\$5,141,063	\$46,000	\$5,607,063	\$93,965	\$5,701,028	\$2,284,565	249.63%
Office of Academic Affairs	\$4,625,021	\$2,022,292	\$6,647,314	\$220,073	\$6,867,387	\$11,397,171	60.26%
Office of Student Life	\$2,934,990	\$500,000	\$3,434,990	\$0	\$3,434,990	\$1,884,038	182.32%
Ohio State University Alumni Association	\$1,361,612	\$761,500	\$2,123,112	\$0	\$2,123,112	\$414,000	512.83%
Otolaryngology (College of)	\$389,181	\$0	\$389,181	\$1,025,196	\$1,414,377	\$1,141,750	123.89%
OSU Lima	\$146,225	\$74,694	\$220,919	\$0	\$220,919	\$156,000	141.61%
OSU Mansfield	\$159,690	\$0	\$159,690	\$157,598	\$317,288	\$670,895	47.14%
OSU Marion	\$862,404	\$0	\$862,404	\$0	\$862,404	\$1,084,000	79.56%
OSU Newark	\$5,639,860	\$0	\$5,639,860	\$0	\$5,639,860	\$983,837	573.25%
Pharmacy (College of)	\$1,203,352	\$90,000	\$1,293,352	\$730,229	\$2,013,581	\$2,199,000	91.61%
Public Health (College of)	\$91,930	\$100,000	\$191,930	\$822,359	\$1,014,289	\$2,128,545	47.69%
Social Work (College of)	\$274,321	\$54,015	\$328,336	\$266,188	\$594,524	\$675,000	88.08%
University Libraries	\$2,365,290	\$1,351,905	\$3,717,197	\$0	\$3,717,197	\$2,455,000	151.41%
University-wide Fundraising	\$4,075,847	\$1,822,188	\$5,898,035	\$713,162	\$6,611,197	\$9,297,079	79.68%
Veterinary Medicine (College of)	\$1,701,599	\$11,463,374	\$13,164,973	\$2,076,898	\$15,241,871	\$9,309,092	163.73%
Wexner Center for the Arts	\$4,059,415	\$11,463,374	\$15,522,789	\$5,000	\$4,064,415	\$3,455,000	117.64%
WOSU Public Stations	\$5,059,863	\$521,598	\$5,581,461	\$0	\$5,581,461	\$4,397,000	126.42%
Total	\$133,008,243	\$71,200,905	\$204,209,147	\$82,727,919	\$286,937,066	\$300,000,000	95.65%

Time Elapsed 100.00%



The Ohio State University Foundation
 FY 2010 Cash Flow Report

Philanthropic Receipts - University Development

as of June 30, 2010

	7/1/2009 - 6/30/2010	7/1/2008 - 6/30/2009	% Change
Outright Gift Receipts			
Cash and Securities	\$78,505,440	\$77,096,442	1.83%
Real Estate	\$382,051	\$0	-55.73%
Gifts-in-Kind	\$4,864,784	\$10,988,774	-4.92%
Total Outright Gift Receipts	\$83,752,275	\$88,085,216	
Pledge Receipts			
Payments on Current Year Pledges	\$13,623,005	\$22,076,792	-38.29%
Payments on Prior Year Pledges	\$19,687,864	\$23,595,982	-16.56%
Total Pledge Receipts	\$33,310,869	\$45,672,774	-27.07%
Planned Gift Receipts			
Payments on Current Year Revocable Gifts	\$3,143,178	\$4,003,055	-21.48%
Payments on Prior Year Revocable Gifts	\$12,076,664	\$11,559,075	4.48%
Irrevocable Gift Receipts	\$427,479	\$404,048	5.80%
Total Planned Gift Receipts	\$15,657,322	\$16,966,177	-7.71%
Private Grants (OSP)	\$82,727,919	\$91,973,239	-10.05%
Total Fundraising Receipts	\$215,448,385	\$242,697,406	-11.23%



The Ohio State University Foundation
 Students First, Students Now Report
Campaign Progress
 January 1, 2009 through June 30, 2010

	Campaign Activity	Goal	% Achieved	vs. Time Elapsed
Outright Gifts and Pledges				
Cash and Securities	\$45,167,428			
Real Estate	\$0			
Gifts-in-Kind	\$130,750			
Pledges	\$16,697,031			
Total Outright Gifts and Pledges	\$61,995,209			
Planned Gifts				
Revocable Planned Gifts	\$9,811,505			
Irrevocable Planned Gifts	\$375,000			
Total Planned Gifts	\$10,186,505			
Private Grants (OSP)	\$0			
Total Campaign Activity	\$72,181,714	\$100,000,000	72.18%	12.18%
		Time Elapsed	60.00%	

Notes

Counting is done consistent with the Campaign Counting Guidelines
 Objectives remain undefined; best approximation using Project Fund Purpose has been used

(APPENDIX V)

Project Data Sheet for Board of Trustees Approval

Sullivant Hall and Billy Ireland Cartoon Library & Museum

OSU-091418

Project Location: Sullivant Hall

74,000ASF / 150,000 GSF

- **approval requested and amount**
design authorization increase \$3.0M
- **project budget**
construction w/ contingency \$19.2M
other costs (fees, moving) \$5.2M

total project budget \$24.4M
- **funding sources**
state appropriations; development funds;
department general funds
- **project schedule**
design/bidding 01/10 – 10/11
construction 10/11 – 08/13



- **Framework context**
 - planning for this project began before the Framework was conceived; during the Framework planning, Sullivant Hall was identified as a key building within the Arts District
 - project is consistent with general Framework principles of ensuring the academic mission drives the physical environment, matching building use to building typology, requiring projects to meet multiple goals, and improving wayfinding
 - project is also consistent with the vision for the Arts District, particularly in helping to make the district accessible to both campus and community
- **project scope**
 - renovate Sullivant Hall to create a new home for the Billy Ireland Cartoon Library & Museum, currently located in the Wexner Center; renovate space for the Department of Dance, Department of Art Education and the Music/Dance Library; upgrade for a 300 seat theater/lecture hall
 - improvements for the Department of Dance spaces will include dance studios, flexible teaching and office space; Department of Dance space in Pomerene will be relocated to the renovated Sullivant Hall
 - renovation work includes improving ADA access to the building; addressing building deferred maintenance; improvements to windows; roof replacement; tuck pointing of existing building exterior stone; upgrading lobby entries; mechanical and electrical upgrades; and a new building fire suppression system
 - this project will pursue LEED silver certification per the Green Build and Energy Policy
- **increase approval**
 - design authorization was granted in June 2009; design authorization will increase from \$2.7M to \$3.0M
 - the additional scope increased the total project budget from \$22.1M to \$24.4M
 - the project scope is increasing to address building circulation and wayfinding including the elimination of redundant circulation paths to maximize building efficiency; improve building security; regularize core building functions such as elevators, stairs and restrooms; and create a more open and transparent building entry at the north; additional scope also includes a raised roof over the center portion of the second floor to create an opportunity for additional performance space
 - additional scope proposal was reviewed and endorsed by Integrated Financial Planning

-
- **project team**
University project manager: Nikolina Sevis
A/E: Acock Associates Architects
major contractors: tbd

Core Campus Projects

- Sullivant Hall and Billy Ireland Cartoon Library & Museum



Office of Administration and Planning / Board of Trustees Meeting

September 17, 2010



September 17, 2010 meeting, Board of Trustees

(APPENDIX VI)

**The Ohio State University Board of Trustees
Finance Committee
September 16, 2010**

TOPIC:

FY 2011 Current Funds Budget

CONTEXT:

This is the final step in approval of the FY 2011 operating budget. This is based on the tuition and fee levels approved by the full Board in June.

SUMMARY:

Included are the following:

- A summary of the Current Funds Budget (Attachment 1)
- A description of what is included in the Current Funds Budget Document (now available on line at <http://rpia.ohio-state.edu/cfb>) (Attachment 2)
- FY 2011 Priorities (Attachment 3)
- What Happens Next (Attachment 4)

CONSIDERATIONS:

- Are the strategic drivers of the budget identified?
- Have the emerging issues for FY 2011 been presented?
- Is the calendar for the remainder of FY 2011 clear?
- Is there any additional information the Finance Committee would like to have?

REQUESTED OF THE FINANCE COMMITTEE:

Approval of the FY 2011 current funds budget.

FY 2011 Current Funds Budget Summary

- This budget provides for an overall spending level of \$4.7 billion for all campuses, all funds. This is an 8.6% increase over the FY 2010 budget.
- This budget provides for an overall increase of 8.7% in spending for Columbus Campus Current Funds. The largest increases will go to the colleges to support additional enrollments and for undergraduate student financial aid.
- Tuition increased per temporary law in the Biennial Budget Bill in Summer Quarter 2010 for State Fiscal Year 2010 and in Autumn Quarter 2010 for State Fiscal Year 2011.

- Major areas of programmatic emphasis include:

Targeted Investments in Excellence	\$ 8.5M
Semester Conversion	\$ 4.0M
Systems, including SIS and Identity Management	\$11.3M
Development Support	\$ 1.8M

- State SSI appropriations for the Columbus Campus will decrease \$1.9 million or 0.5% compared to the FY 2010 initial budgeted level. Compared to final FY 10 SSI revenue, the initial FY 11 SSI funding will decrease approximately 0.9%. This is due primarily to enrollment growth at other universities and the addition of an academic risk component to the distribution model. Total state support will increase by \$15 million or 2.9%, primarily due to expected increases in grants and contracts with the state of Ohio.
- State SSI appropriations for the Regional Campuses will decrease slightly in FY 2011. Line items will be reduced \$2.0 million or 5%.
- Preliminary projections show the University will be able to meet its academic goals for FY 2011 under the parameters established in the state biennial budget bill, if appropriations are released as planned.

**SUMMARY OF BUDGETED
RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY
(IN THOUSANDS)**

	2009-2010 Revised Budget	2010-2011 Budget	Dollar Change	Percent Change
RESOURCES				
Government Support				
State	576,685	590,309	13,625	2.4%
Federal	325,962	338,110	12,148	3.7%
Local	34,458	38,369	3,911	11.4%
Subtotal Government Support	937,105	966,788	29,684	3.2%
Student Fees				
Instructional, General & Tuition	719,425	774,527	55,103	7.7%
Other	39,585	58,417	18,832	47.6%
Subtotal Student Fees	759,010	832,944	73,935	9.7%
Other Resources				
Health System (1)	1,699,482	1,831,416	131,934	7.8%
Auxiliaries	306,819	336,017	29,198	9.5%
OSU - Physicians	272,569	322,241	49,672	18.2%
Departmental Sales & Services	83,821	89,999	6,178	7.4%
Private Grants & Contracts	338,148	369,366	31,218	9.2%
Other	62,397	66,572	4,175	6.7%
Subtotal Other Resources	2,763,236	3,015,611	252,375	9.1%
Total Resources	4,459,350	4,815,343	355,993	8.0%
EXPENDITURES				
Instructional & General	1,324,378	1,485,789	161,411	12.2%
Separately Budgeted Research	438,919	432,000	(6,919)	-1.6%
Public Service	145,161	141,821	(3,340)	-2.3%
Scholarships & Fellowships	219,042	237,202	18,160	8.3%
Auxiliaries	324,864	353,735	28,871	8.9%
Health System (1)	1,650,244	1,782,041	131,797	8.0%
OSU - Physicians	266,121	313,145	47,024	17.7%
Total Expenditures	4,368,729	4,745,733	377,004	8.6%

(1) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
 (IN THOUSANDS)

Attachment 1

	2009-10 Revised Budget	2010-2011			Total Budget	Percent Change
		General	Earnings	Restricted		
RESOURCES						
Government Support						
State Share of Instruction	417,732	414,585	0	0	414,585	-0.8%
Appropriations	88,058	278	0	85,017	85,295	-3.1%
Ohio Grants & Contracts	70,895	5,330	0	85,100	90,430	27.6%
Subtotal State Support	576,685	420,193	0	170,117	590,309	2.4%
Federal Grants & Contracts	325,962	48,005	0	290,105	338,110	3.7%
Local Grants & Contracts	34,458	13,169	0	25,200	38,369	11.4%
Subtotal Government	937,105	481,367	0	485,422	966,788	3.2%
Student Fees						
Instructional, General and Tuition	719,425	774,527	0	0	774,527	7.7%
Other	39,585	51,417	7,000	0	58,417	47.6%
Subtotal Student Fees	759,010	825,944	7,000	0	832,944	9.7%
Other Resources						
Health System (1)	1,699,482	0	1,831,416	0	1,831,416	7.8%
Auxiliary Sales & Services	306,819	0	336,017	0	336,017	9.5%
OSU - Physicians	272,569	0	322,241	0	322,241	18.2%
Departmental Sales & Services	83,821	795	89,204	0	89,999	7.4%
Private Grants & Contracts	338,148	17,666	0	351,700	369,366	9.2%
Endowment Income (2)	20,323	3,425	24	24,600	28,049	38.0%
Investment Income	14,496	11,045	2,002	0	13,047	-10.0%
Other	27,578	13,872	11,604	0	25,476	-7.6%
Subtotal Other	2,763,236	46,803	2,592,508	376,300	3,015,611	9.1%
Total Resources	4,459,350	1,354,114	2,599,508	861,722	4,815,343	8.0%
EXPENDITURES						
Instruction & General						
Instruction & Departmental Research	780,669	635,320	50,268	201,809	887,397	13.7%
Academic Support	170,507	165,023	10,028	12,559	187,611	10.0%
Student Services	93,666	87,369	13,863	3,085	104,317	11.4%
Institutional Support	154,737	119,869	10,060	47,138	177,067	14.4%
Plant, Operations & Maintenance	124,799	117,556	3,830	8,011	129,397	3.7%
Subtotal Instruction & General	1,324,378	1,125,138	88,049	272,602	1,485,789	12.2%
Separately Budgeted Research						
Public Service	438,919	55,984	10,198	365,818	432,000	-1.6%
Scholarships & Fellowships	145,161	24,564	13,992	103,265	141,821	-2.3%
Auxiliaries	219,042	141,617	548	95,037	237,202	8.3%
Health System (1)	324,864	6,145	327,590	20,000	353,735	8.9%
OSU - Physicians	1,650,244	0	1,777,041	5,000	1,782,041	8.0%
Other	266,121	0	313,145	0	313,145	17.7%
Total Expenditures	4,368,729	1,353,448	2,530,563	861,722	4,745,733	8.6%

(1) Health System budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
COLUMBUS CAMPUS BY FUND
(IN THOUSANDS)**

Attach

2009-10 Revised Budget	2010-2011			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support						
State Share of Instruction	390,408	388,474			388,474	-0.5%
Appropriations	53,216	278		50,175	50,453	-5.2%
Ohio Grants & Contracts	70,895	5,330		85,000	90,330	27.8%
Subtotal State Support	514,319	394,082	0	135,175	529,256	2.9%
Federal Grants & Contracts	297,320	48,005		255,000	303,005	1.9%
Local Grants & Contracts	34,258	13,169		25,000	38,169	11.4%
Subtotal Government	845,897	455,256	0	415,175	870,430	2.9%
Student Fees						
Instructional, General and Tuition	676,362	725,913			725,913	7.3%
Other	38,685	50,314	7,000		57,314	48.2%
Subtotal Student Fees	715,047	776,227	7,000	0	783,227	9.5%
Other Resources						
Health System (1)	1,699,482		1,831,416		1,831,416	7.8%
Auxiliary Sales & Services	305,310		332,898		332,898	9.0%
OSU - Physicians	272,569		322,241		322,241	18.2%
Departmental Sales & Services	81,000		87,000		87,000	7.4%
Private Grants & Contracts	336,323	17,666		350,000	367,666	9.3%
Endowment Income (2)	19,648	3,425		24,000	27,425	39.6%
Investment Income	13,660	10,604	2,000		12,604	-7.7%
Other	20,940	10,825	11,100		21,925	4.7%
Subtotal Other	2,748,932	42,520	2,586,655	374,000	3,003,175	9.2%
Total Resources	4,309,876	1,274,003	2,593,655	789,175	4,656,832	8.1%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	740,627	595,037	48,787	200,089	843,913	13.9%
Academic Support	160,326	155,975	9,928	11,959	177,863	10.9%
Student Services	83,966	77,597	13,863	2,990	94,450	12.5%
Institutional Support	140,221	109,135	10,059	41,858	161,052	14.9%
Plant, Operations & Maintenance	110,628	108,724	3,812	2,990	115,526	4.4%
Subtotal Instruction & General	1,235,768	1,046,469	86,449	259,886	1,392,804	12.7%
Separately Budgeted Research						
Public Service	391,529	55,984	7,198	318,818	382,100	-2.4%
Scholarships & Fellowships	141,888	24,468	12,905	101,655	139,028	-2.0%
Auxiliaries	209,582	140,937	548	83,716	225,201	7.5%
Health System (1)	324,786	6,145	327,505	20,000	353,650	8.9%
OSU - Physicians	1,850,244	0	1,777,041	5,000	1,782,041	8.0%
Other	268,121	0	313,145	0	313,145	17.7%
Total Expenditures	4,219,918	1,274,003	2,524,791	789,175	4,587,969	8.7%

(1) Health System budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

Summary of Information in CFB Document

(NOTE: This report can be accessed on line at <http://www.rpia.ohio-state.edu/cfb/>)

Budget Related Resolutions

Priorities

- Budget Context
- Academic Progress
- Financial Progress
- Budget Allocation Process
- FY 2011 Priorities

Revenue Summary

- Overview
- State Support
- Student Fees
- Sponsored Research
- Internal Overhead and Service Charges
- Assessments
- Other Income
- Gifted Endowment Distributions

Expenditure Summary

- Resource Allocation
- Changes by Category
- Changes by College and Academic Support Units

Regional Campuses

- Budget Context
- Revenues and Expenditures

Multi-Year Commitments

- Multi-Year Commitments
- Financial Goals
- Conclusions

Selected Definitions

Tables and Appendices

FY 2011 Budget Priorities

The FY 2011 Operating Budget advances the following priorities:

- ***Students First***

Funds Semester Conversion activities; Student Financial Aid in accordance with tuition, room and board increases and the increasing student profile; library acquisition funding and additional funding to support safety and security, including funding for the new Ohio Union security.

- ***Faculty Success/Re-cast Research Agenda***

Funds \$8.5 million (\$1 million in continuing funds, \$7.5 million in cash funding) for Targeted Investments in Excellence (Year V of a five year, \$50 million investment) and funds a 2.0% merit pool for salary increases.

- ***Commit to Our Communities:***

Strengthens the Offices of Outreach and Engagement and Commercialization.

- ***Financial Stability:***

Advances academic goals while maintaining sufficient flexibility to address continued economic uncertainty.

- ***One University:***

Aligns strategic objectives and strengthens enterprise-wide initiatives such as Sustainability, Physical Planning, Development, the Student Information System and IT Security.

What Happens Next?

October	Review of FY 2010 Audited Financials Financial Update
February	FY 2010 Budget v. Actual Mid-Year Financial Review Athletic Fees
April	FY 2012 Preliminary Budget Status Financial Benchmark Report
June	FY 2012 Budget Recommendations and Approval Approval of Tuition and Fees for FY 2012

Note: FY 2012 Budget Approval schedule is dependent upon the status of the State of Ohio SFY 12/SFY 13 budget bill.

September 17, 2010 meeting, Board of Trustees

October 29, 2010 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, October 28, 2010, at 8:34 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

Mr. Wexner:

Good morning. I would like to convene the meeting of the Board of Trustees. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 9:00 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding compensation and to discuss matters required to be kept confidential by State Statute.

Upon motion of Mr. Hicks, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, Chairman, Borrer, O'Dell, Shumate, Hicks, Brass, Ratner, Marbley, Kass, Jurgensen, Reid, and Wadsworth.

-0-

The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees to order on Friday, October 29, 2010, at 9:00 am. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

Mr. Wexner:

Good morning, I would like to reconvene the meeting of the Board of Trustees. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on all cell phones be turned off at this time, and ask that all members of the audience observe rules of decorum proper to conducting the business at hand.

-0-

STUDENT RECOGNITION AWARD

Mr. Mitchell:

Today we will be recognizing two graduate professional students.

The first is Rebekah Browning. She is in the College of Medicine. Rebekah is a dual degree MD/PhD student. She hails from Findlay, Ohio where she attended Findlay High School before going on to Davidson College and receiving a degree in English.

After receiving her bachelor's degree, Rebekah returned to Ohio and enrolled in the Premedical Post Baccalaureate Continuing Education Program at The Ohio State University to complete all of her premedical requirements. After completing this program, she was offered a job working as a research assistant for Dr. John Byrd, where she worked in the eight months preceding medical school.

October 29, 2010 meeting, Board of Trustees

After her second year of medical school, Rebekah was awarded the Howard Hughes Medical Institute Research Training Fellowship. This fellowship further cemented her goal to become a physician scientist and led to her application to the Medical Scientist Program. Rebekah's research interests include cancer biology and immunology. Her current research project involves regulation of the Interleukin-21 receptor in malignant B cells. Outside of her professional interests, Rebekah enjoys reading, baking, and cheering for her beloved Columbus Blue Jackets.

Our second student is Heather Link who is in the Fisher College of Business. Heather is a MBA candidate in the Working Professionals Program. She is originally from Fredrickstown, Ohio and attended Fredrickstown High School. She earned a bachelor's degree in Pharmaceutical Science with a minor in business from The Ohio State University. She also received a master's degree in Pharmaceutics from Ohio State.

Heather is a full-time university employee working as the Assistant Director in the Office of Research for the College of Medicine and Office of Health Sciences. She is also the chair of the University Staff Advisory Committee and holds positions in the University Senate, the Health Plan Oversight Committee, and was asked recently to serve on the Regional Campus Cluster Support Team to help promote staff concerns at the university level. Heather is also one of 24 staff selected for the Women's Place Staff Leadership Series.

In the community, Heather serves as a volunteer for Meals-on-Wheels on all major holidays. In the past, she has served as a mentor to local youth and presently serves as a Live Strong Army Leader for the Lance Armstrong Foundation to promote cancer awareness and to provide support to local hospitals. She also participates in many community fundraisers such as Pelotonia and running events to raise money for local charities.

After graduation Heather plans to work in an academic medical center to help foster the development of novel therapeutics for the treatment of disease and to move those discoveries from the lab to the patient in a more effective manner.

We will now have remarks from Rebekah and then Heather.

Ms. Browning:

Thank you very much. It is an honor to be here today. I have had a lot of great role models that have helped me get to where I am today, so I would like to thank a few of those key people; first and foremost my parents who have encouraged me in every endeavor and set a great example of what you can accomplish through strong morals and hard work. I would also like to thank my mentors, John Byrd and Raj Muthusamy, who have exemplified a strong dedication to science and to helping their students fulfill their potential but most importantly never losing sight of why we do what we do and the patients whose lives we hope to better through creating better treatments.

I would also like to thank the University and the Board of Trustees. I was born at The Ohio State University Medical Center, so I am a Buckeye from birth, but today I am a proud Buckeye by choice, and it has been a privilege to be a part of this University. Thank you.

Ms. Link:

Good morning everybody, thank you Mr. Mitchell for the very kind words. I know that all of your time is valuable so I will make my remarks very brief. First I would like to thank Dean Poon in the Fisher College of Business for nominating me for this recognition. The Fisher community is comprised of many outstanding students that

October 29, 2010 meeting, Board of Trustees

are equally, if not more deserving of this recognition than I, so I am very humbled that I was selected.

I would also like to thank President Gee and the rest of The Ohio State University. I am very fortunate to work here as a full time employee, not only is it a wonderful institution to work at, I am also very privileged to go to school here as well.

I also want to thank a few key people in my life as well. I dedicate this to my grandfather, he is the man who raised me and taught me that hard work and dedication can truly take you anywhere. I would also like to thank my four year old daughter who makes me want to be a better person every day of my life; and then also the amazing friends and family that I have that surround me and support me in everything that I do. If it was not for them, I truly would not have accomplished what I have in my life. Thank you.

Mr. Wexner:

Before I call on Gordon to make his report, I thought I would kind of make a report and tell a story that relates to the University. I started to tell the story to Chris Poon this morning, and I said stick around, you have to hear this.

We have been doing business in China actively since 1977 and made investments in that country. We have an office in Shanghai, employing 100 people, about 300 people in Hong Kong and because of our early entry into that market in that part of the world - Taiwan, Korea, Hong Kong, China - pretty fluent, at least in remembering their history and knowing what is going on. We are looking now at expanding our retail business there. So that is the background.

I made a business trip to Shanghai, China and Hong Kong and then onto Istanbul, Turkey, and I pulled my second son out of school for a week because he is in his second year of Chinese language as an eighth-grader, so it was very interesting for him to spend a week with his dad and speak the languages. He was able to collect Buddha's and other artifacts and go to antique stores. It was really a neat experience. As part of that experience we took a day to go to the World's Fair in Shanghai, and I was going because I wanted to see display techniques, LED graphics, what the countries of the world were doing to tell their story, because we would use these techniques in our business. Because of the urgency of our time, the American Consulate in Shanghai was contacted and asked if they could help us expedite, because we wanted to see as much as we could at the World's Fair, understanding how busy that place was. The day we were there, there were 700,000 visitors at the World's Fair in Shanghai, probably 98% of them were Chinese nationals who were on holiday visiting the World's Fair, so it was quite an experience for me, for the colleagues in the business store, designers, architects, and my son and I. We met a very attractive young lady at the hotel early in the morning, and she said she had been briefed on what I needed. She said she was working at the World's Fair on the American Exposition and had this whole thing wired and; we understand the purpose of your visit so these are the expositions I think you should see; these are the ones I have edited out; and we will try to get one through every hour, which sounds easy but under those circumstances with a mob of people and just getting around the enormous place, it is quite a substantial challenge. We were very well managed and she was very well spoken. We were chatting, and I said, "Joanna, which is her name, this was maybe an hour or two into the visit, your Chinese is just excellent". She said "I studied Chinese language for five years and I just love the culture, and I love the people, I speak Chinese," and I said, "Are you Asian or Asian American?" She said "No, actually I am a Philippine-American." I said "Interesting, where did you go to school?" She said, "Coincidentally I went to Ohio State." I said, "Oh, well so did I." She said, "Yeah I heard." I said "I assume you are a language major?" "No business major from the Fisher College of Business." I said "That is interesting, what brought you to Columbus?" "Well my grandparents, I lived

with them through part of high school and most of college." Then she told me which dorms and places that she lived when she was not living with her grandparents in Columbus, and time was going on and I said "It is kind of interesting you are from Columbus, you went to Ohio State, you went to Fisher, you speak Chinese fluently, any other languages?" "Well I also studied two years of Arabic." I said "That is really interesting, did you have to work your way through school?" She said "Yes I did, I worked at Easton in the Victoria's Secret store." This is not a story about me; this is a story about us. So literally half-way around the world about two weeks ago, I made an on the spot recruit and the World's Fair ends the last day of this month, and the next day Joanna is moving to Hong Kong to work in our Hong Kong office, and we are on-boarding her into our business. I thought what a marvelous story about the University and just the coincidences of all the people and their lives and how we do not know that we touch them.

So I talked to Gordon and said it would really be interesting, so this is a public challenge, I think we should find out from all of us on the Board and maybe every member of the faculty, kind of survey how and who we are connected within a country as vast as China. I would speculate, I told Gordon, I bet there are three to five hundred faculty that have unique relationships with different universities, businesses, and/or research institutions in China that we do not know about - my story kind of ends up in work, because I think it would be very interesting to see where we are connected, because we are connected with some research, textiles and have graduates of principal universities. A visitor that comes to Ohio State and Columbus Children's Hospital is a big Beijing University graduate medical student and works at Children's Hospital. He is a pediatric cardiologist but he is also on a very central committee of the government. He lives in Beijing, advising them on the establishment of private hospitals and privatizing medicine because they are in the process of a two tiered medical practice. I am citing at one end very practical things, meeting a guide who we hired, which is great because she will be spectacular, she knows the business, knows Columbus, and knows our ways, to us figuring out this network. I think the take away is that we have such a powerful international University, just because of its size, the networking is so complicated, so I am proposing to Gordon, we kind of probe this as an experiment just to see how our network works. Obviously there are connections to universities, to alums in China, to government, but I bet, where I would speculate we might be better connected than any university just by the sheer numbers of graduates that we have our language program in Chinese and the coincidences that are not aggregated. It would be interesting to me to kind of explore that, so that is my university report and that is what I did last month.

Okay Gordon, what did you do?

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PRESIDENT'S REPORT

President Gee:

Let me just play onto that. Last week we had our homecoming and the students chose as their homecoming theme, Not that it's a Buckeye Nation, which is what the fans always say, but it is a Buckeye World because of the international nature, the broad based international nature of this institution and as part of that we had two students who were there. This summer I went to China. I had been traveling the state and around the country and every place we went we had these welcome events for students coming to the University. We had large numbers of them in places like Los Angeles or St. Louis and obviously Toledo, Cincinnati, and Cleveland, etc. So we decided we would have a welcome reception for new students coming to the University from China. We decided to do one in Shanghai and one in Beijing. I guess my thought was there would be a couple of people and a telephone

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booth. I kind of thought that is the way it is, so I showed up at the Peninsula Hotel in Shanghai, I walk into this vast ballroom that is absolutely stacked with new students and their parents, they started off "Né hau?" then they started into the Buckeye Battle Cry. You would have thought we were in Cleveland or Cincinnati or somewhere else. The kind of enthusiasm, but the institutional enthusiasm was just unbelievable. To make your point we have a vast number of connective tissues out there that I do not think we fully realize; we are certainly working on that.

As you well know, a couple of things just to add, we have one of the largest, if not the largest population of Chinese nationals and Indian nationals on our campus; we speak 100 different languages; we have so many things that we can connect in that world. By the way I wish that I had met you at the World's Fair, I too could be working in Hong Kong. Although I have yet to work at the Victoria's Secret store in Easton, but it could happen if I do not get my stuff right.

I am going to be very brief today which is a threat as much as it is a promise. In these few short weeks the campus has been an exceptionally busy place. In addition to classes resuming, we have hosted several major events. Dr. Javaune Adams-Gaston and her team held a great Parent and Family Weekend. It was a wonderful weekend, the largest ever. We are really encouraging our parents and families to come onto campus. We had over 3,500 family members. Many of those students who invited their family actually seemed to enjoy having them here. It was quite amazing. They were kept busy with events and discussions from morning through the night. There were climbing-wall lessons, cha-cha lessons, and yoga sessions, there were also sessions on money management and career planning.

One of the things that I deeply appreciate, we asked a number of our very distinguished faculty members including our own Herb Asher, who works in my office, to come and talk to the parents about various issues. Herb obviously talked about Ohio politics and these classes were chalk-full, showing that parents are now intellectually connecting to the University, it is not just about their kids, but they are really enjoying coming back.

So it ended up one of those weekends where we offered everything, just as the parents were leaving, the President and Mrs. Obama arrived on the Oval. They were greeted by over 35,000 people, the largest crowd that the President has had since inauguration. I will say that our student government and the college democrats sponsored the event with excellent support from many areas of our campus, Student Life, University Communications and Public Safety among other departments. My thanks are to all involved for this was a very successful event and as you know, I was in Houston Texas, and I was giving a speech. I had four newspapers delivered to me; the *New York Times*, *USA Today*, *Houston Chronicle* and the *Dallas Daily News*, the Oval and The Ohio State University were on the front page of every one of those newspapers. It was quite a remarkable event. One can say that, should we be doing this, but I want to say that hosting national and international leaders is very much a part of our mission as a great public university, providing exposure to the broad range of ideas across the political spectrum is central to our academic mission. In doing so a university campus is the safety and the security of a great democracy and so I think that is yet further evidence of that.

There are a couple of Board-related matters that I wanted to single out for mention. The first is something that Judge Marbley will bring forward in a few minutes, and I do not want to steal his thunder, but I am very proud of this - that is the renaming of the Office of Minority Affairs and the appointment of Professor Valerie Lee as our Vice Provost. He will describe in more detail, but I want to say that the new name, the Office of Diversity and Inclusion more accurately reflects this University and its comprehensive approach to a number of issues. As Valerie and many of my colleagues are quick to remind all of us - people of color are not in fact the world's minorities. The University is very fortunate that Professor Lee, who was the Chair of

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the Department of English, one of our very distinguished faculty members, has agreed to remove the name interim from her title. She will now become the Vice Provost for Diversity and Inclusion and the Chief Diversity Officer, and so I thank her publicly for her leadership.

Another personnel matter of deep importance to me and to the University is the reappointment of our Provost, Dr. Alutto, as Executive Vice President and Provost. As you know, Joe Alutto came to this University at almost the same time that I came. In fact Joe was my first appointment; I tell the story that we were losing horribly in the Liberty Bowl to Air Force during a terrible storm, the only good thing was that I called up Joe Alutto at half-time and he accepted our job to become the new dean of our college. I think Chris Poon, who is here, would agree that she is stepping on the shoulders of a giant. He really did a remarkable job in moving our College of Business to the front ranks and now has done the same as our Provost. I have always said that Joe and I are polar opposites, and I mean that as the highest compliment, so we are fortunate to have, and no one is more fortunate than I am.

Just a couple of notes before I end, our computer science and engineering students have created an application for the iPhone called the "iShoe" developed as a senior capstone project, the application allows fans in Ohio Stadium to watch instant replays and track live statistics from their cell phones. If the art of entrepreneurship is spotting a need and developing a product to meet it then our students have clearly succeeded. They guessed right that Buckeye fans cannot get enough of the team even if they are sitting in the Horseshoe watching them.

I want by the way, to close my report on something that I think is both valuable and serious at this time in the nature of higher education. A few weeks ago, the College Board released its latest report called "Education Pays 2010." The primary message is this; the benefit of a degree is always great in terms of employment and earnings and has increased substantially. The gap is widening over the past several years. In today's competitive environment, young people with high school diplomas are more than two-and-a-half times more likely to be unemployed than those with college degrees. To give you an example, Ohio State graduates in the state of Ohio have about a 4% unemployment rate, the unemployment rate of those who have non-Ohio State degrees, and no college degree is about 15-20% - just think about that differential right now, and the average salary for bachelor degree holders is roughly two-and-a-half times more than those with high school diplomas. Now these are tangible benefits and they are real and true and indisputable. But the intangible benefits, and this is the thing that I think we need to talk about also, those with this great Ohio State education are people who live lives of possibility, they enrich their communities and they nurture creative spirit, and we cannot measure that. There is no way to measure that, but it is truly so unique and important.

For myself, I might say, because the chairman and I had an opportunity to talk a little bit about our early beginnings the other day, I note very often coming from a small town of 3,000 people that without education I would still be in a small town. I am a personification of the American dream and this University is clearly that. So I thank you, Mr. Chairman.

Mr. Wexner:

I appreciate that. I neglected to mention, going back, Joanna Porter is our recruit. You can find her at PorterJoanna@gmail.com, so if you want to tell her she was mentioned in the Board meeting, she might get a big kick out of that. I will report that when she is back in the country here, I will bring her to a meeting. She is just a delightful example of the University.

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We can shift to Committee reports and let me call first on Gil Cloyd, then Judge Marbley, Ron Ratner, Alan Brass, back to Judge Marbley, back to Alan Brass, back to Gil, and to Jerry. That is the batting order.

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COMMITTEE REPORTS

Dr. Cloyd:

Thank you, Mr. Chairman. I will lead off with a report on the Committee on Trusteeship which met on October 27. The Committee spent most of its time actually in Executive Session in discussion of a personnel matter, but we also discussed a couple of items. We have some revised documents we will hand out that we want to take action on at our next meeting, and really there are two proposals around important processes for the Board matter. The first is a process that formalizes the process we want to have for selection of our charter trustees. As all of you know we have the opportunity to have three charter trustees on the Board and what the Committee on Trusteeship has come forward with is a proposal for how we approach this in the future.

The second item that we discussed was a proposal for a process for the appointment of former trustees to Board committees. As we have discussed, we think that we have a great opportunity with our non-trustee members on Board committees to re-engage former trustees to help us and of course we are doing some of that already. What the Committee on Trusteeship has done is developed an approach which would then provide a common procedure for the appointment of former trustees as well as other individuals as non-trustee members of committees. As you will see, it involves a consultation of the chair of the committee with their own committee members prior to making an appointment. Also discussions between the chair of the Committee on Trusteeship and the chair of the Board take place before those appointments would be made. What we would like you to do, what I would ask you to do is read these, if any of you have any comments or questions if you could pass them on to Dr. Frantz, we would make any kind of final modifications, but at our next meeting when we have a consent agenda, our recommendation would be to approve these two proposals.

That concludes my report on the Committee on Trusteeship.

Mr. Wexner:

Gil, while you have the floor, do you want to talk about Advancement also.

Dr. Cloyd:

Okay, fine. Let me get my notes out, and I would be happy to do that.

The Committee on Advancement met yesterday. I reported last time that when we had our first Advancement Committee and met with the leadership that is coordinating our overall move to the advancement model, that the group had selected and the Committee strongly endorsed three overall goal areas for the advancement model: financial, engagement and awareness.

The financial goals we discussed in our last meeting were accepted. They are the same goals that we have talked about in other Board meetings, both in terms of the journey goal of where we would like to be by 2020, as well as what we think in terms of a more interim campaign type of goal. I think what is really important, and I think impressed everyone on the Advancement Committee, is in the past the financial goal would have been presented as this is a goal for the development organization within

Ohio State University and what is really clear is now it is a goal that has been embraced by all the constituencies that are forming the advancement model. The same thing is carrying through in the engagement and the awareness and I am personally, and I think I can speak for Linda, who has been a real leader in this; it is really impressive the way the University is coming together and embracing these goals in a collective fashion. So what we talked about in the committee meeting, we first of all discussed what the next steps are relative to the financial goals that we will be thinking about, the journey goal, and what we would have ultimately in a campaign goal.

Dr. Sorensen reviewed for us some charts relative to trends that we have had in total private support at the University and as we look out to 2020. What kinds of growth in total private support would we need to achieve our journey goal or our campaign goal? It is a rough approximation. In recent times the growth in total private support to the University has been about 3.5% annually. To really achieve the journey goal that we have set we are going to have to move closer to a 9% annual growth rate and to achieve our goal in 2016, which we would have around our campaign, we will have to be above 5% annual growth to achieve that.

So the organization across the advancement model is all looking at what we have to do, what are our opportunities, and we believe we have plenty, so that we can increase the annual growth rate in total private support.

They have identified four areas that they are calling the key drivers of where we will have our greatest opportunity to garner and increase total private support. One is a category we are calling top gifts. Top gifts would be gifts of \$5 million or greater to the University, and with the kind of model that we have put together we would have the ground for our overall campaign to think in terms of raising \$2.5 billion by June 2016, our model would have us have 48 such gifts of \$5 million or more.

A second major area is alumni giving. Here again it is a big opportunity area - we have a very loyal alumni; we get a lot of alumni support; but we have the opportunity to both expand the base and increase the amount of giving on an average donor basis within the alumni.

Third area is corporations and foundations, and in this regard we feel that the corporate giving is probably our biggest growth opportunity based on past history. And then finally top fundraising colleges and units. As we think about fundraising and the University, we have 31 units and all of them obviously are very important, and we need to have all of them fully engaged in our fundraising activity, but there is a select number of about a half dozen that are especially key because of the opportunities that they have to raise money.

So across the development and the unit organization right now there are a lot of meetings occurring as we are finalizing what would be the plans to leverage these key driver areas. Dr. Sorensen is meeting with the deans and the head of every unit. I think it is a very good approach, rather than just to have something come out to someone as a mandate, but to really get everyone engaged on what we need to do and have their strong support in the leadership. Our goal is really to have all of the final planning in place during the first quarter of 2011, including what we think we need to do from a resourcing standpoint to be able to deliver those results.

While we are doing that planning there is also other important work occurring concurrently as we think in terms of the investment model. We are really working now to find ways that we can better engage with our alumni. Mr. Griffin outlined activities that are underway, and he outlined a real nice approach of how you have to capture people's intention; you have to gain their trust; you have to really understand what their needs are and then be able to deliver what is important to them. What are those opportunities so that we can create the engagement and he expressed, and I

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think the Committee feels a high sense of confidence as we better engage, not only can we move beyond 125,000 members in the Alumni Association, we are actually going to get more, and donors from the Alumni Association that will give more.

We also will need to be finalizing our marketing themes that we want on a campaign, so Mr. Katzenmeyer outlined some of the activities that are ongoing in that regard. But our goal is to have a lot of this come together as I say, in the first quarter of 2011, so as we think of the financial goals aspect of what we want to do in advancement that we will be ready to move forward in the next steps, so really some excellent progress there. Again I just want to highlight, it just feels so good to see this as a collective goal now by the people that are in development as well as the people that are *in Marketing* and communications, and the people in alumni relations.

We then reviewed the proposed engagement goals during this meeting, and I will read those so that you will understand. They have three goals that they have selected for the engagement area. One, double the number of annual donors by 2016 and that would move from 120,000 to 240,000. Secondly, achieve by 2016 a very satisfied rating from 50% of alumni for providing opportunities to be or stay involved with the University. Currently today that number is 30%. Thirdly, demonstrate yearly increases in the number of volunteers actively serving Ohio State, and right now we are actually doing research to really understand what our baseline is in that regard.

The people that are working on the advancement model have a lot of activity underway right now to do this. There are seven action teams and two working groups that are working across a host of activities that will help us in this regard. I think I mentioned in our last meeting they are looking at our approaches to engagement as we want to do it, how do we not only become more effective but also become more efficient because we have been rather siloed in our communication techniques. So, for example, there is a group now that is working across the University, if you will, in an editorial fashion, just to understand what are all of the different communications that the University and the units provide and how can we better integrate those so we can get the common, important message points that will fit with the market research we want so that we can best engage people, and also we will get efficiencies out of that process. Work is continuing to understand in a marketing context our true segmentation, so again rather than just broad base noise, if you will, and that is probably more projective than it should be to people, really understand what is the communication that will really create the attachment that people want to meet their needs. They have identified 12 characteristics as we start to think about our segments in a demographic and psychographic context to define the different key groups within the University, so that work is ongoing, and we will really need to continue that to give us the data we need so that we can have the most effective marketing plans to create the kind of engagement that we want.

The Advancement Committee agreed with the overall three goals proposed by the team. We did ask them if they could provide some additional background information as they get it on the trend lines for each one of the goal areas, so we have a better feel for what has been happening in recent times and also we will review periodically the goals that we have established as we move forward, start to make progress, get additional learning. At this point I think the team feels the goals they have set are pretty stretching, but who knows, if we start to make some leaps forward we may even want to become more aggressive in the goals we have set in that area.

In the near term we would ask the team to come to us with what are the most important challenges as they are looking over the next six to nine months, and there were three of them that were identified that I will highlight. Identifying what we need to do around data integration and market segmentation research activity; this is both an effort to get organized in a way that we do it as a well-integrated approach to the University, as well as looking where we have all of the separate funds right now to

determine how can we get the funding we need to get the work done. What we really need to do is to get a one-integrated database that works across the University rather than all the segmentation that we have right now. I would also highlight that Mr. Wexner's organization has offered the services of some of their IT folks that can help us in this regard, and we appreciate that very much. So Dr. Sorensen believes that while there is some heavy lifting here to be done, he expressed confidence that they will be able to work their way through this challenge including the funding aspect.

The second thing is really getting to a single strategic plan as we think about what we want to do in a One University context across the University. The challenge here is to work across all the different units that have some differing activities, different things that they might want to achieve with their particular constituency and get it all wrapped up into something that is integrated. Again, I think there is a lot of optimism because of what has occurred around a One University context, setting strategic goals. There is a way to get all of this integrated in an effective way. The Committee felt very good about the approach that is being taken though, so rather than a top down mandate this is another one where the engagement of all of the units, having them understand what they would like to do would fit within the University; how can we commonly use resources where we have it, kind of break down the silos, but break down silos with everyone wanting to break them down because everyone is going to see what the greater benefit is as we pull together and the one University model against the advancement goals. Then finally really having to continue the work that is already underway with some of the HR teams that have been formed, what are the mechanisms that we are going to have to support and reward the change initiatives, the new collaborations, because we have had recognition and reward systems that have tended to be very unit oriented in the past, and now as we move to a more collective advancement model for the University, we are going to have to have the kind of recognition and reward systems that meet that. Again there is work underway with the team, so overall, really just excellent progress we felt in this area. At our next meeting we will probably do a deeper dive on the awareness type of activities.

I would like to then highlight that the Committee reviewed the development report and the Committee is recommending the approval of the development report on the consent agenda. Just a couple of highlights on this, in the first quarter, when we look at our new fundraising activity we had about \$69 million in new fund activity. Now if we look at the very aggressive yearly goal that we have set this year of \$325 million, that puts us a little bit behind because we are about 21.3% of the goal achieved in 25% of the time. I think it is still possible to make it up. I think what the real encouraging thing to look at is if we do the comparison to last year's first quarter, we are up 28.2% in this new fundraising activity so there are a lot of good things happening still in a very tough climate.

The second thing I would highlight is the tremendous positive response we have had to the Students First, Students Now campaign which of course is raising important scholastic aid to students. We have now raised \$80.9 million versus the goal of \$100 million that we have set for this fund and that gets us to 81% of the goal in 70% of the time - so just really great progress on that.

We then went into an Executive Session to consider personnel matters regarding appointments to the Advancement Committee, and that concludes my report, Mr. Chairman.

Mr. Wexner:

Thank you. Comments, questions, thinking? This is very important obviously to the University. Are you thinking or commenting, Bob?

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Mr. Schottenstein:

The only thing I would say is, I would echo what you said Mr. Chairman. I think the work that this Committee is doing is so significant. Ten years from now when we look back I would like to think that we will say, thank goodness we put this stake in the ground now. Putting aside everything in terms of where we have been, in terms of where we can go as a result of these ambitious goals which I think we will achieve maybe even faster. I think it is going to make an enormous difference in not just the amount of money we bring in but the commitment that our alums and just everyone has toward the greater good of the University. I love the report. It is a great report, Gil, and I know there are a lot of people working very hard. I see Archie sitting back there and so many others. It is really terrific.

Mr. Wexner:

Any other comments?

I was thinking as you were talking about this, and I did not hear the 48 number but it is kind of a nice one and if you divide it by three I think it is 16. Publicly I would like to challenge and maybe get the Trustees to think about if each one of us could not solicit one of those gifts; I do not think that is an unreasonable challenge to think about a business, a person, an alum, outside of yourself; and, I think that would provide wonderful leadership for the campaign, and I think anything that is important, I think the Board has to think about not only that it makes policy but that it provides leadership that is real action. Clearly by taxing ourselves and saying that we are going to give and support the University individually every year is a commitment, and I hope all the other Boards and committees of the University that are volunteers like ourselves follow that lead, some have already, about giving and getting and thinking about development but the notion we could talk about it now or offline - we will have another meeting soon, where we can talk about it privately. I do not think it is unreasonable to at least try and if you do not have the list of candidates, I know that Gordon and Andy do, so us making some house calls would be quite significant and then we could also maybe even broaden this out to other deans and friends and former trustees that they would take an individual responsibility to help us get going.

On a separate subject to think about, we have talked about, again privately, of the notion of the Board being responsible not only for individual fundraising but collectively. Is there something that we could do and whether we host people to a football game using the President's box as a fund raiser? One idea that I had, I think we could do and get support so that it is 100% for-profit is having, if you will, some kind of community wide event that could tie to the University. If you take an example like the Mershon Center, which is an important institution of the University, while I was traveling I read some books, one of them was Obama's Wars, and there was an interesting idea to get Bob Woodward and some of the principal participants in those decisions from the military, from the State Department, and maybe I could even ask my friend David Gergen to be the convener, and what an interesting program that would be to get four or five people together to talk about the book, their involvement and what a great thing that would be just to record for history. On the other hand I was watching TV late last night and saw Charlie Rose interview Ron Chernow who has written probably a best seller this week, *George Washington, a Life*. I know him and it would be interesting to connect that with the Department of History of the University and bring Chernow to Columbus again to some facility, and I bet we could sell out the house with him talking about his book. What I am really trying to model is a behavior where we are collectively involved in the things that we are doing. So we can advise medicine, but happily none of us are doctors, so we can leave that to Steve, but I think we really want to process this, what role do we have in leadership, not only thinking, but doing and influencing the result. I think there is a behavior model that is really important for us if we are going to lead ourselves and lead other Universities in this important function.

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Dr. Cloyd:

Mr. Wexner you know that is a great comment, this last one that you made, and very timely. We do want to have a Trustee sponsored major fundraiser event in 2011, and Dr. Sorensen and I just started conversations this last week on such an event, so I would really welcome if any of my colleagues on the Board here, if you have ideas, just as you expressed, if you will just fire me an email with them because I really hope over the next two to three months working with Dr. Sorensen we can put together a good idea of what would really be a major trustee sponsored fundraising event, and it is something that we would likely be able to do annually.

Mr. Wexner:

Great, we all have homework. Alan, I think you are reporting on two committees that kind of relate to each other, Medical Affairs and Finance, so I will move my agenda around a bit.

Mr. Brass:

Thank you, Mr. Chairman, and good morning everyone. I will start with the Medical Affairs Committee if that is okay, then I will move to Finance. At Medical Affairs, I actually want to back up one day, on Wednesday of this week the Medical Center had its board meeting and following the board meetings we had a retreat following that in which we brought in Mike Paragreen from Micderma Will and Emery. Bear in mind that we reorganized the Medical Center Hospital Boards and so on, so this was the second retreat to bring the new trustees up to speed with a number of things that are going on, including healthcare reform, governance responsibility, and fiduciary responsibility as part thereof and so on. That was a big success, well attended, and Jeff Wadsworth and Steve Gabbe and others did a wonderful job with that.

Over the past year and a half the Medical Affairs Committee has been very focused on ProjectONE for obvious reasons. We are at the point now, we are moving the agenda around a little bit in cooperation with the Medical Center Board as well, that the Medical Affairs Committee will start spending more and more time as it relates to the strategic plan of the Medical Center, the integration of the physician group into the Medical Center, the ambulatory long-range plan of the Medical Center, the Medical School curriculum changes which I will talk about in a few minutes, which we discussed yesterday, what is going on in medical research, what kind of program space that we need to be focusing in on, and at each of the meetings we are going to have one of the department chairs come in to start talking about each of the programs inside the medical system that way we become educated and we also learn a little bit more about some of the needs thereof.

Provost Alutto and Steve Gabbe have launched the search for the new dean of the School of Medicine. That is underway. I want you to be aware of that. I want you to be aware of a special award that is given out across this country called the Beacon Award. You do not hear about that too often. The Beacon Award is the highest award that is given for nursing for critical care. For our Medical Center, whether it is an academic oriented medical center or a large integration delivery system, to receive this award is a very prestigious honor, and we have just received that for the eighth floor, Rhodes Hall. The neat thing is that this is the second time we have received it. Our Ross Hall, fourth floor nursing group has also received it. The Beacon Award is recognized in healthcare medical centers as the highest nursing application, highest quality, and best integration of care practices. I am very proud of the fact that our University, our Medical Center has now received that award twice. Best place to work, fourth year in a row for the Ohio State University Medical Center. We just got that award again.

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Two things and I am going to ask Steve Gabbe to comment on them. Steve could you come on up to the mic for just a second. In front of you is a document which we are doing every year. One of the reasons I think we, and I mean we, are doing so well inside our Medical Center is we are staying focused on the points of the strategic plan. In front of you, you have a brochure - basically it shows where we are and where we are going. I would like Steve to make a couple of comments on that and then I am going to go to the next agenda item which is the curriculum within the schools, Steve, I am going to move things around a little bit. Would you make a couple of comments on us creating the future of medicine?

Dr. Gabbe:

Thanks so much, Mr. Brass. Gail Marsh, who is our chief strategy officer, is here and as you look at the cover you see at the very top our mission to create the future of medicine and to improve people's lives. This is a very important document for us. It tells us where we have been and where we are going. On page three you can see the One University, One Medical Center mission described with a nice picture of President Gee and our key result areas. So these are the six areas that we focus on in terms of metrics to determine how we are achieving our strategic goals. The next section on page four describes our focus on P4 Medicine, medicines that are predictive, preventive, personalized and participatory, which clearly distinguishes us from the other academic medical centers in the country. We follow that with our focus as you noted on research and then on patient care and the growth of our patient care activities in terms of volume and patient satisfaction. You can see Dr. Lucey's picture on page 10 where we talk about our educational objectives and our rise in *U.S. News* ranking; Pete Geier on page 12, very importantly on page 13 it explains how we develop our strategic planning process. In the middle of the brochure on page 14, you can see our strategy map, and we have shared this with Provost Alutto and Matt O'Rourke and the team that has developed a strategic plan for the University to be sure that we are all aligned in our strategic goals, and you can see as you fold that out the key result areas and then the targeted initiatives to meet those. Then in the darker green colors are the ones we think are most important for us to reach our aspirations, which is to be a top 20 academic Medical Center.

You see the University's goals there and our strategic portfolio and a diagram in the upper right corner. This one strategy map really tells the whole story for you in a very concise and clear way. Our strategic plan has the six components listed on the next page, and you can see on page 16 the description of our signature programs, with Mike Caligiuri's photo there as well, then moving to page 18, our people plan, and Chris Ellison who leads our OSUP practice group. You can see that over the last decade, we have added 7,000 jobs at the Medical Center, from 9,000 to nearly 16,000. As you know ProjectONE will bring another 6,000 permanent jobs to the Medical Center and 4,000 to our community. Phyllis Teater is shown on the next page. She leads our informatics, information group and our technology plan, which focuses on our electronic medical record. Then on page 22, our marketing plan and financial plan are demonstrated, and then finally the facilities plan on page 24, with ProjectONE shown, and then we talk about our future and you can see Gail's picture on page 27, and the members of the Medical Center Board are listed on page 28, with some of the initiatives we have taken to improve people's lives on the next to last page, and the back page. So, this I hope you will find to be a helpful document in keeping check on us and making sure that we are following our strategic plan. It is how we make our decisions, it is why we make our decisions and we believe it will get us to where we want to be in the future.

Mr. Brass:

Thank you, Dr. Gabbe. We are working on the 2011-2012 plan right now. We are trying to make sure it is fully integrated with the University's Strategic Plan.

Everything in the plan is measurable so that we in fact can track it and see how we are doing quarter by quarter, and I do believe that as part of our success as to where the Medical Center and Medical School is at this point.

Yesterday at the Medical Affairs Committee, we spent quite a bit of time on what was called the curriculum re-design of our medical school. This review started in 2006 and is scheduled for implementation in 2012. As you might imagine those of us who have been around healthcare a long time, the Flexner Report was done in 1910 and the 130 medical schools that are out there have been using that as its guideline as it relates to its curriculums. There has been tweaking along the way, but this is a major tweak, 100 years later. Carnegie Report basically came in and re-reviewed where we are with Medical School and Medical School applications right now, and Dr. Catherine Lucey, our Interim Dean of the School of Medicine, who is here, has done a magnificent job. This is a work in process right now and Dr. Gabbe do you want to say a few words about this. This is such a major undertaking with so much involvement.

Dr. Gabbe:

Sure, and as I said yesterday, I would link this to ProjectONE, which it is as big of an undertaking because it involves hundreds and hundreds of students, and virtually all of our faculty and our nurses and our other team members. As I said yesterday, this will be I believe when it's done, the hallmark curriculum for medical schools in this country. People will refer to The Ohio State Medical School curriculum and they will follow our lead. You might say, of course, you are saying that after all he is here, and he is a Buckeye. But I say that from a very objective point of view because I served on and chaired the committee for six years that accredits medical schools. So I probably reviewed every medical school curriculum over that time, and I visited enough places as a site visitor to see what they are doing, and I congratulate Dr. Lucey and Dan Klincho for their leadership in this. What makes this curriculum so distinct is that it focuses on how medicine is going to be practiced in the future. And it focuses on something that very few other places can do; interdisciplinary teamwork and working as teams. Very few other academic medical centers have what our University has, which is seven health sciences schools, so we can teach our students in medicine how to work with nursing and pharmacy and optometry, and dentistry and as Catherine pointed out yesterday in the anatomy lab in the future. We will have medical students teach dental students and dental students teach medical students. The critical issues of this new curriculum are the focus on patient care, medical knowledge, practice based learning, interpersonal communication, systems based learning, what happens across the whole system of healthcare, because as you know with healthcare reform that is critically important, and then personal and professional development, emphasizing to the students that they are going to be life-long learners, that they will have to continue to interpret the medical research and literature for their patients. The students are going to be engaged in clinical activity from the first day and they are going to be engaged in a longitudinal experience in a set practice where they will come to know the physicians and the nurses and the patients and the patients will come to know them, very unique. They will not learn biochemistry and the physiology and then anatomy, but rather its systems based learning, so they will focus on the cardiac system, and learn all of those basic sciences and how they apply to clinical care around the heart, around the nervous system so they will integrate the information. This is how we have to learn it to practice most effectively. The curriculum is flexible, it gives people an opportunity to stop and learn more in depth into research. It gives them the opportunity to be engaged in six longitudinal projects, including leadership, understanding the health system, health informatics, gives them some time to prepare for the very critically important USMLE licensure exams, gives them time in the third and fourth years to delve more deeply into areas where they think they would like to practice before they have to make a lifelong decision; I want to be a surgeon, or a pediatrician, and then apply for residency training. The evaluation is

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competency based. Before the student is allowed to progress further in their curriculum they have to demonstrate and be observed to have mastery of the important competencies. It is just a terrific curriculum, so we are very proud of it, ongoing.

Mr. Brass:

To add a new curriculum is obviously that we will be doing parallel tracks for a couple of years, and I have also mentioned to Dr. Lucey as late as this morning, on a pilot program like this, I expect that we will probably be making changes as we go and as we learn, but this is a major change, it is a good change, and I think it is one that is going to position our medical school very well for the future. Thank you very much, Dr. Gabbe.

I would like to turn attention very quickly to where we are financially at the Medical Center. First of all ProjectONE, I am glad to tell you is on target, on time, under budget, and everything is holding well, and we have not had to dip into our contingencies. As it relates to our finances, the operating margin for the Medical Center is at 7.6, budget was 6.8, our EBIDA margin is 12.1 versus 11.5, days cash on hand has grown to 61 versus 56 in our budget. I could go into a lot of other metrics, I am not going to. The Medical Center is holding well. We had a hiccup on admissions this month, mostly in the Ross Heart Hospital, there are a couple of reasons for that, but it has rebounded totally this month that we are in right now. So I think overall the Medical Center financially is doing fine. Things are getting tougher out there, they are not getting easier, and as regulations start being developed for healthcare reform we have to constantly monitor, especially on the Medicare side a little bit.

There are two action items coming out of the Medical Affairs Committee, one is to take the Division of Plastic Surgery to departmental status. Plastic surgery was formed in 1947 at our University, some of you may remember the name Dr. Zollinger, he was here when in fact that was started. In 1962, it went to division status, and the recommendation now that it has met all the criteria is to take it to departmental status in 2010. That would make the 19th department in the Medical School, plus six basic science departments in the Medical School.

The second item was for bylaw changes that are on the consent agenda today, Mr. Chairman. Those are again fine tuning as we in fact have implemented the new bylaws. The two major things are basically to add the general counsel of the University and the chief financial officer of the University, as ex officio members of the Medical Center Board, and the other was the Medical Director of the James to become an ex officio member of the James Board. So there are other little tweaks there but those are the two major things.

I would be happy to try to answer any questions.

Mr. Wexner:

We can pause for a second for questions about the Medical Center and ProjectONE.

Mr. Brass:

I had the privilege of substituting for Bob Schottenstein yesterday, and we started off with a report from Geoff Chatas, which I will try very quickly to summarize. What we did was take a three year review of the finances of our University, and I picked out three or four things that I thought might be helpful for the Board to understand in a larger context. Over the last three years, 2008, 2009, the revenue for our University was pretty flat, and in 2010, it grew by 4%. At the same time the healthcare revenues grew 9% and 7% the last couple of years, so it is moving in the right

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direction as we continue the expansion of our Medical Center. The University's revenue has grown 4% over this last year as well. So that is the first thing I wanted to highlight.

The second thing is part of that revenue growth is really on two fronts as it relates to our University. One was on tuition, and that is predominately driven by the fact that the number of students has gone up from about 58,000 to approximately 61,000, and the second is in fact the federal stimulus money coming in, which amounted to about \$60 million during that period of time. Now, good news, bad news, the bad news is we all know as Trustees right now that we do not expect the state monies to go up, in fact we are monitoring and we know that the stimulus money is going to go away. So there are our challenges when we put the next couple of year's budget together.

The next item we took a look at was the investment income over the last three years, and we all know what happened to the economy back in '08 and '09. We were part of that as well where we lost money in our investment portfolio, but in 2010 we are up \$325 million, so the curve is swinging the other way. Over the last five years, when you look at it in aggregate, our portfolio is up \$400 million that is the summary mark.

As it relates to our debt over the last three years, as you know back in September and October we issued approximately \$650 million of additional debt and \$150 million of additional debt. The \$650 million was at a weighted average of 3.19 and the \$150 million was at a .22, which is really nice. This would make at least our chairman's day; Michigan issued debt yesterday, \$219 million, and a half percent higher than our debt. The headlines across was, "OSU Beat Michigan."

A couple of other items that we dealt with at Finance Committee are that we took a look at entering into some additional professional services and some construction contracts. You will see those on the consent agenda. Ron I did not know if you were doing those in detail? Professional service and construction - we had one for a high voltage switch, we have two major switches coming in. This was the reconstruction of one of those high voltage switches. Hopkins Hall, basically to add a chiller, Mason Hall renovation, to add a large conference room and a coffee shop, and to our outdoor sports complexes we add some additional renovation of our tennis courts, our baseball field and Jesse Owens Turf. In addition to that, on the consent agenda we had a piece of property at 4475 – 85 North High that we are selling. It was a gift to us; the sale price would be \$540,000. We are buying a small piece of property at 1347 in Wooster, it is one acre, the price is \$165,000, part of a program we have going there. We are recommending the granting of an easement at Dodridge Street for the bridge, and then the last item on the consent agenda is a program that was approved for a specialized master of finance degree in the College of Business and we approve the tuition to be set at \$49,000 for this one year program, and \$49,005 if you are out of state. Do not ask me a question on that one. We did do the market evaluation and that is where it is at.

Mr. Chair that will conclude my report on Finance.

Mr. Wexner:

Comments, questions, thinking. I would like to call the gentleman to your left, Judge Marbley for his committee reports.

Judge Marbley:

I presided first over Audit and Compliance yesterday as a substitute for Chairman Schottenstein. We heard from three different groups on the compliance requirements impact on each of the respected areas of operation. First, Lynn Readey started with

a presentation on the compliance efforts for Facilities Operation and Development. Many of the compliance requirements that her office must deal with are due to a significant number of state requirements, restrictions and reviews on design and construction contracts so she has been intimately involved with ProjectONE and the other various construction projects you see around campus. It was these types of legal hurdles, Mr. Chairman, that we start to avoid through the construction reform legislation in which our ProjectONE was selected as a pilot project for the construction manager at risk. The committee noted that on a number of levels it has been critical, and we have to take great efforts to document properly the time and cost savings that this construction reform legislation will have on ProjectONE so that we can continue to build the case for further relief from state requirements on future construction projects. What we are hoping is that the benefits that we get from construction reform and the context of ProjectONE will be applied university wide.

Human Resources (HR) presented next, there were a number of different areas in which they presented regarding compliance responsibilities. Larry Lewellen was unable to join us, as you recall he is out with Achilles heel surgery, but the HR presentation focused primarily on two areas. The first was discussions on the new eVerify process. For those of you who are in business, you all probably are involved either with an electronic check or an employment that relates to the I-9 form with the Department of Homeland Security and Social Security Administration database records which requires us to compile it. Through this process we are able to determine employees who are not authorized to work for the University and after those employees are identified, we are obligated to remove them from our payroll. Immigrations and customs enforcement will then get involved in the event that we have any persons who are not properly here and who are not properly registered to work with us. Our failure to comply with the eVerify requirements can result in a suspension of, or complete loss of certain federal contracts.

The second priority area that we dealt with was with the federal healthcare reform legislation that was passed earlier. Although most of the requirements of the legislation have not gone into effect yet, the University has assembled project teams not only to make sense of the new requirements but also to understand fully their impact on existing requirements such as COBRA. The most significant item impacting the University so far with the healthcare reform is changing the age limit of dependent children eligible for coverage from 23 to 26, and the additional cost that comes from picking up those additional dependents on the employee health plan.

The last compliance report came from Scott Lissner who serves as the University's Americans with Disability Act (ADA) Coordinator. Scott noted that the most significant compliance development for his office stem from federal regulatory changes just issued last month. Making sense of those changes is critical as non-compliance can mean costly redesign, retrofitting or litigation, which of course can lead to considerable negative public relations as well. The two largest areas of concern for ADA compliance are facilities and technology. Scott has been working closely with Lynn Readey and others on the changes and the new standards for design and the technology front; he has been working with the CIO's office on how to improve access to our websites and use technological tools in and out of our classrooms.

Finally, our General Counsel Chris Culley presented an update on the University's Affiliated Entities. He walked us through the annual reporting process and his office's findings and also provided the committee with a useful guide on the purpose, activity, university investment and board representation for each university affiliate. He then provided a brief status report on a number of affiliates including continued integration of our physician practice plans into the University, progress on the activities of our three newest affiliates as well as possible changes to governance, structure, or sun setting of a few of the additional affiliates.

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Mr. Chairman that concludes my Audit and Compliance report.

Mr. Wexner:

Thank you, any questions, and comments? Anything else, Monte?

Judge Marbley:

That is all on Audit and Compliance.

Mr. Wexner:

I wanted to go back to Academic Affairs.

Judge Marbley:

At our meeting we heard an update on enrollment patterns for autumn quarter, 2010, and while I will not go into all of them, you have them in your books. I will highlight certain significant facts. You will recall at our last meeting we talked about what the preliminary totals were. The enrollment of the University broke 64,000 which is a record high. The Columbus campus total was also at a record high breaking 56,000 for the first time. More than 2,300 students transferred to Ohio State from other institutions, still that is another record. The academic preparation of our freshmen is also at an all-time high with both ACT and SAT scores at record levels. We have a record number of Hispanic and Latino students, reflecting an overall improvement in the diversity of the student body, racially, geographically and internationally. We had a 7.6% increase among African-American freshmen, and we have record high enrollments of both domestic out of state students and international students.

The committee then heard from Vice Provost Valerie Lee who discussed what the University is doing to enhance student diversity. Before I go into Dr. Lee's presentation, I will digress and indicate that as we discussed briefly at our last meeting and as a matter that we will vote on today, but Dr. Lee has accepted, subject to our approval, the post of Vice Provost of Diversity and Inclusion and she will be, as President Gee pointed out our chief diversity officer, and she now heads the Office of Diversity and Inclusion, which really speaks to a far more expansive role than the Office of Minority Affairs (OMA). I will note for you that in early October we had a meeting with the various student minority groups to discuss Dr. Lee's appointment and to discuss the name change of OMA. It was a resounding success, President Gee, Dr. Javaune Adams-Gaston and I met with the leaders of the various minority groups on campus. I will tell you, I know that most of you are involved at some level with our students, but they are truly a very intelligent and thoughtful group of students, to the extent that they will speak our future, which we have much to be optimistic. We have an outstanding collection of students who came well prepared to the meeting to ask probing questions, they challenged us in the most appropriate ways, and at the end of the meeting, they embraced the changes that, as you recall, have been recommended by Dr. David Thomas from the Harvard Business School that sort of formed the impetus for the change, and so we are well on our way in that respect.

Dr. Lee indicated however that the process of enhancing student diversity begins with recruiting the best and brightest underrepresented students through such programs as tools for high school groups, selected high ability students and parents in a holistic application review process. In addition several targeted scholarship programs help promote diversity and multiculturalism. Once these students are at Ohio State we do our best to take good care of them, translated we make sure they transition into the new culture that we offer and that we retain the students and not only enable them to survive but to flourish. Dr. Lee talked about a number of particularly successful diversity initiatives, among them are many academic

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advancement services, the highly regarded Young Scholars Program and Bell Resource Center and the Summer Research Opportunities Program. To increase further student diversity, she cited four items of concern. First we must improve the climate that is an ongoing issue; second we must increase funding for scholarships and recruitment activities; third we must expand our early intervention and outreach programs and Dr. Cloyd certainly identified and spoke quite eloquently on the need for early intervention and outreach; and fourth we must encourage great faculty and academic unit investment.

We next heard from Vice Provost Michael Boehm who presented a resolution for changing the appointment process for regional campus board members. The resolution was adopted in amended form, and you are going to get a copy of the resolution in a moment, but it was adopted in amended form and it provides that the procedure for appointing and removing members and operating procedures of the regional campus boards be included in the policies within the Office of Academic Affairs. So it vests those powers in the provost's office and was unanimously adopted by our Committee.

The Committee then endorsed an expression of appreciation to the Ohio Staters. The designation of classroom and laboratory space at Ohio State Mansfield as the Corna Kokosing Engineering Laboratory, the renaming of the Office of Minority Affairs, as the Office of Diversity and Inclusion and of course the naming of Dr. Valerie Lee as chief diversity officer and vice provost for diversity and inclusion, the establishment of clinical track faculty in the School of Communications, the establishment of an education specialist degree program in the School of Teaching and Learning, the establishment of a masters degree program in plant health management, the establishment of the Department of Plastic Surgery, the renaming of the Department of Women's Studies as the Department of Women's, Gender and Sexuality Studies and an amendment to the rule of the university faculty. Also we met in executive session to discuss the revocation of a master's degree *in Social Work* due to improprieties, and we voted in public session to endorse that revocation.

Mr. Chairman that concluded our business.

Mr. Wexner:

You had busy meetings, Monte.

Judge Marbley:

We were quite busy doing the business of the University.

Mr. Wexner:

Thank you. Questions, comments?

Dr. Cloyd:

Yes, Mr. Chairman, I would like to make one comment regarding the recommendation around the regional campuses. I think this is going to be a much more effective and efficient approach, but what I would like to publicly acknowledge is really the fine work that the provost and many others have led in a strategic context, a lot of what we have talked about is really the role of the regional campuses and I think the position we have going forward now to where they become another important cluster within this University and really defining the important role they have in our overall educational mission for students in Ohio has really enabled all of this, but it is really some fine work, and I think we have spent a lot of time as a board thinking about strategic aspects of the University. This is a good example, I think, of when you really get focused strategically on what is important and why, it

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just points to the direction of the right kinds of activities that should be taken. I know that a lot of hard work and I know beyond the provost there were a lot of other people that were involved in this, but it is just terrific.

Ms. Swain:

In the Committee's discussion about the new Office of Diversity and Inclusion, or maybe Dr. Reid in your working group, was the discussion of the working with the Office of the Multicultural Center within Student Life discussed - how the two are working together, the different focus of the two different groups.

Judge Marbley:

Yes, and that may be an appropriate question for Dr. Adams-Gaston to address because, we really have a jewel in her. I have had an opportunity to see her operate under pressure, and I do not know that there is anybody on President Gee's staff who does it better. There are many who do it as well. Dr. J.

Dr. Adams-Gaston:

There are multiple things that when we think about diversity and inclusion come to mind, especially as related to our students. One of the primary areas of focus of the Office of Diversity and Inclusion will be on the academic strategies for ensuring that students have an opportunity to be successful. That will be joined by the programmatic focus of the Multicultural Center to ensure that students have proper programming that support their ability to be here at the University and to be successful. So Dr. Lee and I have talked and we will be continuing to work together very closely but as in a number of areas where you have the curricular component and the academic support of the curricular component, perhaps in a college or the deans working on that initiative. We also have the larger function for the University of working on the programmatic components for all students in student life.

Mr. Wexner:

Agricultural Affairs, Mr. Jurgensen.

Mr. Jurgensen:

I had the opportunity to fill in for Jack Fisher yesterday. We received a report from Dr. Bobby Moser and Dr. Steven Slack, principally by them, but a number of other people from the University team addressed this issue as well. As you may recall during our September meeting we had a tornado hit the Wooster campus of OARDC and ATI, and yesterday's meeting was really to hear what has happened since the tornado. Most importantly and quite remarkably all of our folks at Wooster literally had a two minute advance warning before this tornado hit, which is not a lot of time obviously and it requires that when people hear sirens they actually react to the sirens and interestingly they did, but most people do not. Thank goodness they did because the most important thing about this is that we had no loss of life or significant physical injury. It was reported to us that this was the largest physical damage the University has ever undergone, but in spite of that the campus was closed less than a week, great effort led by our Department of Public Safety. Classes were on the verge of beginning so we were able to avoid a lot of disruption due to the efforts by the team up there.

We are working through right now a whole myriad of insurance issues and so at this point we were not given a set of hard figures as to what this is going to amount to. It will be in the tens of millions of dollars to be sure. I think the property aspects of the claim will be relatively straightforward, but the business interruption aspect of the claim is going to be pretty complicated. I have a suspicion that we will give a lot of

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departments including the legal department an opportunity to get involved in this one. The response team was really aided in this regard because the University was in possession of both a disaster recovery plan as well as a business continuity pre-planning. I know many around the table have gone through these sorts of exercises in your own enterprises and nobody likes to do it, nobody ever thinks they will ever need it, but when these things happen, when you have them, they work. In this case I think we have a lot of evidence that our plan worked very, very well. It is a great example of teamwork across the University from facilities to insurance to public safety as well as the leadership at OARDC.

We have undergone significant damages to 26 greenhouses that are up there, and this was pointed out to us, these are not typical commercial greenhouses because of the underlying nature and the kind of research that is going on there. They are more complicated, that also will undoubtedly cause us some challenges in the claims process because when you have something special or unique, it is pretty difficult on the average claims adjustor to be able to stay up to speed on that. So a lot of conversation will go on.

I think also importantly the Secrest Arboretum up there lost over 1,500 trees. Buildings are a heck of a lot easier to replace than mature forests and so that is going to be a loss not only to the University but also to the community in Wooster because the arboretum was really an asset that the broader community in that area really has come to enjoy over the years. The impact this will have on our research will be substantial depending on the program you are talking about. We were told that some programs will be delayed for months, but others will be delayed for years, so in the process of taking out a number of the greenhouses we lost a lot of very important research material that cannot be replaced, it has to be redeveloped but that is going to take a lot of time.

With every disaster like this, if there is a silver lining, I suppose, and one instance of a silver lining in this case will be that OARDC and ATI will have an opportunity to re-plan the Wooster campus, and if there were things that physical facilities were preventing us to be able to do, we have an opportunity now to re-plan that campus as we re-build it for the future, and that should serve us well as we go forward.

Les, that is my report.

Mr. Wexner;

Thank you. Glad that things went so well. Any questions, comments?

Mr. Mitchell:

I have one comment. We were told in this meeting that things went so well because the University owned both components, OARDC and ATI. At some of our other regional campuses that is not the case, we may be in partnership with someone, so that is something we may want to look at in the future if another emergency situation happens in another one of our regional campuses - who takes the lead on that emergency situation or how that plan is in place, I think that is really important.

We are fortunate that this is at Wooster and it was all Ohio State, so that is something to look at going forward.

President Gee:

Brandon, terrific point, because most of our other campuses as you know are shared facilities with some of our colleagues around the state. Saying that, we do have an emergency and disaster plan process, in my assumption, Jeff Kaplan, you know Jeff

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I assume it does take into account the multiple uses of those campuses when we think about what we are doing. Am I right about that?

Mr. Kaplan:

It is a great question. Great comment something that we are working on, something that needs resolve.

President Gee:

I think just to underscore what Mr. Jurgensen said, Dr. Moser has said on multiple occasions the fact that the response was so vigorous and so immediate, because of the fact that we were one University and we really did act like one that day. There was no daylight in that issue, and I think Bobby, you would probably reemphasize that again.

Mr. Wexner:

Ron, do you want to talk about our Environment and Physical Facilities.

Mr. Ratner:

We had the second meeting of the Physical Environment Committee. It is a new Committee so we did go through the items which Alan already mentioned that are going to be on the consent agenda. By the way, one of the things we do need to do is to figure out what items come to which Committee and how we process them so we do not duplicate or take a chance at actually missing some things. We also probably need to spend a little time thinking about what items need to come back to the Board for full approval. Some of it I think is because real estate by definition is something the purchasers say are of real asset by the laws of the state. We need to actually take board action on, but sometimes they are pretty small scale items that come back to the committees or the Board.

We spent most of our time in the meeting trying to get an overview of exactly how the University is organized in regard to the physical environment, the physical campus. It is a very complex organization; almost all of it is now headed up by Jeff Kaplan, who I think does a tremendous job. We wanted to get an understanding of the different structures that we have at the University. The responsibility of the physical environment lies in a number of different areas and many of those areas have been reorganized over the last two to three years. So staff did provide an overview of the organization, the responsibilities and how we are really collaborating. They also gave us again a quick sense of how large the physical campus is. We heard a little bit today about some of the regional campuses, which obviously add tremendously to that size, but in total we have 16,000 acres of land, over 800 buildings, and here just in Columbus we have 1,700 acres, 454 buildings, and those have a current replacement value of about \$9.5 billion. The infrastructure, while we do not have an exact number on it because it literally is in many cases varied, but using normal rule of thumb, about 25% of real estate value, we probably have in excess of \$2 billion of infrastructure on this campus. So the physical plan is huge and complex, serves many different needs ranging from housing and student services through sophisticated research buildings, obviously through the whole Medical Center. We have developed a very different approach in recent time, in effect we have everything organized under administration and planning which Jeff Kaplan heads and several leaders in that group also have dual reporting to their respective business units to the Medical Center, to Athletics, etc. We have really developed I think a very effective metrics management approach. It is relatively new for these areas but it seems to be working very well. There is tremendous cooperation; we see a number of activities on campus where in years past we would have had responsive silos and where we are not working together. This is part of the

One University thing, and I think it is working. Obviously we have also centralized certain things, utilities and project delivery are really central, other things, space planning, maintenance, and custodial services seem to reside more in their specific areas. Obviously this presents some challenges, in the matrix organization of that type is not easy to execute. It is one that I think is appropriate to the University, but I think we have to spend a lot of time, and I think we will spend some time in the Committee, trying to be sure that in fact we have a coherent organization that we have taken particular advantage of some of the scale that we have as a University to try to get more efficient, deliver better services and deliver them for a better cost.

We also spent a lot of time discussing the framework principles. As everybody remembers we adopted the framework plan last spring, and now the real job is to execute it, and that framework set out principles and strategies, I think very well-articulated, but the difficulty is that many of them are going to be executed over a long period of time, not just years but literally decades. So one of the things we will be doing, one of the challenges for this new committee and one of the challenges for staff is to set up a series of methods to metrics for how to measure our progress; specifically things like the extension of Cannon Drive, the recreation of the river's edge as both an environmental and a recreational benefit, the view of traffic planning on campus, the adjacencies dealing with 315 and traffic adjacencies, major rebuilding of the campus itself, the civic infrastructure, so many of those items that were really principles in that plan, and the strategies to execute them will have to occur over many years. To that extent, by the way, we do have a new senior staff appointment, Terry Foegler, who actually was one of the people who briefed us significantly yesterday, who is the associate vice president for physical planning and real estate, a tremendous addition, returning back to the University. Terry, I think, really gets it, and he outlined a really long term robust capital programming process – a period of economic constraint. We are going to have a more difficult time to achieve some of these things, but we need to remember that we do a lot on this campus just in the normal course of business. Dealing with our physical needs, these you have heard referenced over the last couple of years consistently to these new chillers that we are doing. Well every time we do a new chiller we tear up a road, every time we tear up a road we have an opportunity to put that back together in a way that really advances a lot of different University agendas. So we are working very diligently on that. And again, trying to also understand that in that plan we called for a change in the way we do business, part of it is the matrix organization I mentioned, but the real goal there is an organizational, it is so we can really have an agile decision making process that understands the drive for One University, so we are really looking at things in a concentrated manner that understands its complexity.

We then spent some time discussing housing plans, although not as much as I would like to. We are going to spend almost the entire session during the next Board meeting really having a detailed review from staff, and with I hope a lot of interaction with the Committee on the major housing alternatives that we are looking at. The direction to move sophomores back on campus and the ability to achieve that I think is possibly within our grasps, but it is a very complex activity. It will have a huge effect on campus, tremendous need to coordinate with students and with the staff that deals with student life on campus because these are issues that will hopefully not just change student life, but materially improve it.

There is about a \$230 million total project costs around this place. In the meantime, the south high rise project and the new hall complex are proceeding very well. I am very excited with the progress we have made, where we are not benefiting from the construction process reforms here, we are going through all hoops that we have ever had to go through, but I think we are doing this in a very focused manner, and I am very positive about the fact that we will meet both budget and schedule. These are huge projects, and again we will have a very significant impact really rebuilding almost in full the south residence area.

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We have been reviewing a lot of the plans with students and among other things they seem to be very excited about the fact that a major portion of the new south high rise project is going to benefit from a geothermal system. We are in the process of drilling 400 geothermal wells, hundreds of feet deep each, but it will be a tremendous benefit, long term for the University as we start to try to control energy use and be a good environmental steward.

Obviously there are lots of other long term issues. I mentioned just a few of them; another major issue that relates directly to housing is going to be how we impact the neighborhoods. Obviously those relationships are critical to us, defining again areas east of high, how we are going to interact with the area east of high, High Street itself, the western lands, some of the areas north and south of the campus, and those again will all be issues that we are going to try to make sure we maintain our focus on, that were identified in the framework plan.

We spent a little time yesterday, I was kind of excited to see that we are making progress on one of my little pet agenda items, we evidently are making progress on changing the way we sort of present the campus - the whole issue of way finding. We looked at some construction awareness maps, being able to go online and see where major construction projects are changing campus, where you have temporary rerouting of traffic, that is real time online and available. And we looked at a beta version of a pedestrian way finding application that literally lets you plug in where you are, where you want to go. This is particularly significant for some of the accessibility issues on campus, both meeting not just the letter but the intent of some of the ADA laws. It can literally tell someone not only is this the way you get to building X, but this is the door at building X that in fact is handicapped accessible. I think it is a tremendous tool, and it just gives you a sense, my appetite was just whetted by how we can make the campus easier to navigate, not just by the way for the infrequent visitor, we are told by our student trustee that it is not just for infrequent visitors, and it is not just freshmen. It penetrates all the way into sophomore and junior years. Students come back to campus, find they have a class in a new building and they have not a clue as to how to get there. That reassured me because I spend, not a lot of time on campus, but a certain amount of time on campus, and I am forever lost. So maybe this way finding thing is just my personal effort. It may be less expensive to give me a guide every time I come on campus, but I do think it is very important, and I think it will really have some palpable improvements in the way we look at how the campus is presented.

So that was a lot of the work we did yesterday. I am excited with what is on our agenda and particularly with the staff that we got to work with. Again it seems at Board meetings we are always complimenting the University staff, I am very impressed with the group of people we have with their ability to understand the issues and to help us really move forward in these areas. That is my report Mr. Chairman.

Mr. Jurgensen:

Ron I think one of the things that you mentioned we need to really think about and go back to is this issue of ProjectONE and the construction effort and the cost differential because clearly we need to end up in a position where it is not just ProjectONE where we can use single primes, but on everything. It is really hard to prove a negative, so it is really hard to demonstrate what we would have spent, because you did not go that way and so maybe we should really take a hard look at the housing construction project even though it is an apple to an orange compared to the Medical Center, where a different methodology is being deployed and try to find concrete examples of comparison between the two, rather than continue to sort of go around and use a 15% rule of thumb cost differential because at the end of the day I think we are going to have to come back and really document that this is real.

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Mr. Ratner:

We discussed that in both the Audit and Compliance Committee as well as in our Committee, and it clearly is a huge challenge Jerry. I respect the fact that we were able to get at least some legislative relief when we got at least the ability to do ProjectONE under a new guise. It is complex not only because it is the road not taken, how do you ever know what it would have been like had it gone a different way, but it also is the fact that the changes came in very, very late on ProjectONE. I think we had already committed the expenditure of close to \$200 million before we made these changes, and in effect we rewrote what were already agreements to take advantage of this. I think it will still benefit us, and I think we will be able to identify some specific ways that it did. Maybe we should not even try to put a specific, we saved 12.4%, we need to be able to talk about the areas in which we had significant savings, and in which we were able to expedite the process. I think your point of maybe making comparison to how other things progress might be very well taken. It might be that we look at Steeb Hall more than the housing, particularly because it is a science building, it might have more parallels in terms of construction methods and types, and particularly some of the complexity of the systems. One of the reasons that construction reform is critical is that it helps I think to have a single general contractor when you are also integrating very, very complex systems within a building.

Mr. Jurgensen:

In that regard too, the cost imbedded in the speed of decision making with one prime general contractor, every day there are a dozen decisions that have to be made in a project of this complexity. When you have multiple contractors and different people trying to figure out who's contract that was in and who did or did not do what they were supposed to do and all of that, it is inescapable that decision making is going to get slowed down. So again, just keeping track of that and paying attention and trying to find examples to compare and contrast, it will be a body of evidence that ultimately will need with the legislature, it will not be a single dollar figure.

Mr. Ratner:

Perhaps what we should do, it might be interesting to take some time at the next Committee meeting and actually ask for staff to come back and let us know exactly how we are tracking, and I don't know, it might be both between Medical Affairs and Physical Environment to sort of take a look at exactly how we are trying to track the benefit of this construction process reform.

Judge Marbley:

I want to note that one of the things that we talked about in the Audit and Compliance Committee is how we are tracking certain data, and Lynn Readey's office is compiling some of that, and I think Jay Kasey's office is also working on that.

Mr. Ratner:

It is a complex issue, and I think it might be interesting. I think to Jerry's point, it is a critical issue as we move forward, so it might be interesting for us to get a little more knowledgeable about how it is getting done.

Judge Marbley:

I think if I am not mistaken, and Lynn can correct me if I am wrong, she is here today, they are doing interim reporting on some of the data that is being maintained on the pilot project, at least with respect to ProjectONE, is that right?

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Ms. Readey:

Tracking is going on, both our internal data collection, working with various other entities to track and to find other projects to compare other past work and to take care of what we are doing now. I certainly agree it is a very complex undertaking.

Mr. Schottenstein:

I have another question, moving in another direction. The master planning process, which I think most of us agree, was one of the more significant things we have done, and I appreciate your comments Ron about just giving us a brief update on what has been going on. The need to be disciplined going forward and to continue to pay respect to all the heavy lifting that was done and the guiding principles that were articulated in that plan is really key. I guess the question I would have is, to what extent will Sasaki, who helped lead that process along with a lot of folks sitting in this room right now, particularly including yourself, but to what extent will Sasaki continue to remain involved as we go forward with so many of these big issues. You mentioned a number of them, Cannon Drive, 315 and so forth.

Mr. Ratner:

I am going to turn that one back to Jeff who I think has a good answer for you.

Mr. Kaplan:

That is a good question. Sasaki will continue to be involved. They have a proposal before us now in terms of technically the continuation, but they and Jerry McCue are both continuing to work with us, and in fact, on the south high rise project they were selected separately as consultants so they are here, in fact Ricardo is here today. So we think they will be important. Now that we have Terry onboard and we have a plan, we do not feel we need to have them intensively as we had them before, but we do as I think you are suggesting, they really know this as well as anyone, and they work with us on the tools that you have all seen, and we do feel it is a significant benefit to keep them involved. Good question and we are continuing to use them.

President Gee:

They have a significant stake in this. This is the single largest project of this kind ever undertaken as a planning project in this country by a university. The thing that is interesting to me, and this color commentary, is the fact that they came in as consultants, I think they left as believers, and they are very devoted to this project, and I like that. I like the fact that they have become very much a part of our team.

Mr. Ratner:

That is just what I was going to say Gordon. They are very committed. Ricardo is very personally committed, but they are very, very committed to the University. They also obviously believe in the quality of the work that they did but as they really got to know the University well, I think they got more and more excited about the opportunities presented here. Bobby we are trying to create a long-term relationship, if you will, as a standby consulting relationship. As we look at things specifically, that we can use them as bench strength. As good as the staff we have are, there are times when we look at major projects, when we look for instance, if in fact we go forward with a major housing project, and we are going to rework if you will the north campus housing, that project itself, the relationship to High Street, whether at some point where they are actually involved in that specific project. I think helping those in terms of the oversight, how that works, how it fits into the rest of the campus, making sure that we do not miss those principles in the plan is critical, and I think that is what we are looking at from them is an extended relationship where we can have them

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available to us, have them available to staff so that there is somebody there to in effect take that idea back.

Mr. Schottenstein:

That is what I was hoping to hear. Having them is sort of another voice at the table, an aesthetic policeman if you will, compliance officer on the plan they helped guide, I think is just critical.

Mr. Ratner:

The other thing that I would look to them to, remember one of the benefits of working with these firms of that kind of quality, and the reach that they have, is they will also be bringing us back best practices. Speaking of Ricardo, recently he is seeing things being done on other campuses and in other areas and immediately saying, wait a minute, there is an application to Ohio State here, so one of the other benefits of maintaining that relationship is that the plan is not in fact a frozen item. It is a living document, it is one that is going to take a lot of revision, a lot of change, and built into the plan is the ability to adapt and one of the good things about maintaining that relationship is that also gives us in effect a team that works around the country looking at some of the best things that are happening. I am always convinced that we do not need to necessarily reinvent the wheel every time out that really understanding what best practices is elsewhere is critical. That is another aspect of this long term engagement with them.

Mr. Brass:

When we were going through the process of the master facility plan, so much software and programmatic work has been done, that we had such a great computer base, has anything happened with that as it relates to ownership and so on?

Mr. Ratner:

I have seen specific reports that I know are generated right out of it, Jeff can speak to it, but my sense, and I think Lynn said the same thing yesterday that Terry did, they are relying on those tools in the day to day work, and that is really one of the things they are there for.

Mr. Kaplan:

That is correct, it is used every day and in fact some of the material we presented to the Physical Environment Committee yesterday was based on being able to use and manipulate information through those tools, and we will continue to extend it. As Terry said to the Committee yesterday, we really do not have a handle on our infrastructure; that will be added to the database. In terms of ownership, our legal counsel is still talking to Sasaki. They have the first ownership, but there were discussions early on about what would happen if that were used with other universities and that is ongoing.

Mr. Wexner:

Thank you, anything else. Any other comments about other committees, questions, things to be done?

I would like to comment that I am appreciative of the citizens in the state of Ohio, and the legislature should be appreciative of the work that the Board does. Clearly the committee work, and so much is done in the committees, is important and what we do, our appointments are an honorarium, they are an honor, but they are really a responsibility. Just listening, I know the work of the committees and I know all of you

and just seeing the product of the work is just quite impressive. It speaks to the responsibility of the Board. What I was thinking about listening to the reports, and we can use the physical planning one as an example. I think as a matter of policy we kind of think that we want to bring best practices and world class talent to us, so we are not inventing every wheel. We can debate that as a subject but I think there is a consensus that I am feeling, that we want to look outside ourselves to figure things out, and we do not have to invent everything. Having said that, just the scope and scale that Gordon talked about, how big the University is, and we are unique maybe in the world at a planning process of this scale with this amount of talent and this amount of input from the Board reflection from faculty outsiders, the IT system for organization of ability, and what I wanted to plant with all of us is wonderful, and I think we could take this through every committee or almost everything we do. These are wonderful academic opportunities. The notion of getting together agriculture because of the landscape, business school because of the business of the business that goes into this physical planning, the real estate aspect, school of architecture, landscape architecture, engineering, law, just this one bit of work probably touches so many academic fields, yet alone sociology and others because we are thinking about all these things, and I just give everyone some homework and say, okay if we have a world-class practice, not only do we have something that we can sell, but something that we can really teach from, and it is here. That should attract faculty, it should attract students and it should benefit us because we are really creating something. I might say the same about the example of medicine - we are inventing a new curriculum. What does that mean academically to us, and maybe cross-functionally across colleges as instruction in other schools or other fields. I think we are actually creating knowledge and an asset and an intellectual property by the work that we are part of.

We can talk about that, think about it, if you want now, or we can just think about it. I think there is thinking going on. Gordon is writing something, but I will interrupt him to read the consent agenda.

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CONSENT AGENDA

President Gee:

Thank you Mr. Chairman, today we have a total of 20 resolutions on the consent agenda with changes in item number two as proposed by Judge Marbley in his report, therefore we are seeking approval for the following:

AMENDMENTS TO THE *MEDICAL CENTER BOARD BYLAWS*

Resolution No. 2011-12

Synopsis: The amendments to the *Medical Center Board Bylaws* are recommended for approval.

WHEREAS the Medical Center Board has gained one year of experience in its operation and governance; and

WHEREAS the Medical Center Board desires to enhance its efficiency and effectiveness and pursuant to bylaw 3335-103-01 of the *Medical Center Board Bylaws* is authorized to recommend to the Board of Trustees the adoption of the attached amendments; and

WHEREAS these amendments were approved by the Medical Center Board on October 27, 2010:

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NOW THEREFORE

BE IT RESOLVED, That the attached amendments are hereby adopted, effective immediately.

(See Appendix VII for background information, page 229.)

**AMENDED - REGIONAL CAMPUS BOARDS:
AMENDMENT AND RESCISSION OF RELATED BYLAWS**

Resolution No. 2011-13

Synopsis: Change to the appointment process for regional campus boards is requested such that appointments will be made by the provost instead of by the Board of Trustees. Existing by-laws relating to regional campus boards should be rescinded.

WHEREAS The Ohio State University Board of Trustees has established regional campus boards for the university's regional campuses located in Lima, Mansfield, Marion, and Newark ("the regional campus boards"); and

WHEREAS the regional campus deans/directors are appointed by the provost; and

WHEREAS the regional campus boards serve important roles in advising and assisting the deans/directors of the regional campuses; and

WHEREAS members of the regional campus boards will now be appointed by the provost in consultation with the dean/director of each regional campus, instead of by the Board of Trustees in consultation with the president; and

WHEREAS with this change in the appointing process, it is no longer necessary for the Bylaws of the Ohio State University Board of Trustees to include references to the appointment, powers, duties and other details relating to the regional campus boards; and

NOW THEREFORE

BE IT RESOLVED, That the following Bylaws be rescinded in their entirety: 3335-1-03(W); 3335-113-01 through 3335-113-07 (relating to the Newark board); 3335-115-01 through 3335-115-07 (relating to the Mansfield board); 3335-117-01 through 3335-117-07 (relating to the Lima Board); and 3335-119-01 through 3335-119-07 (relating to the Marion board); and

BE IT FURTHER RESOLVED, That the procedure for appointing and removing members and operating procedures of the regional campus boards be included in policies within the Office of Academic Affairs.

(See Appendix VIII for background information, page 238.)

**EXPRESSION OF APPRECIATION
TO OHIO STATERS, INC.**

Resolution No. 2011-14

WHEREAS the student/faculty service organization Ohio Staters, Inc. at The Ohio State University will be commemorating 75 years of campus changing projects and student leadership with celebrations in November of 2010; and

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WHEREAS Ohio Staters, Inc. was founded at The Ohio State University in 1933 and incorporated in 1935 by Edward S. "Beanie" Drake (Ohio Union Director), Charles W. Ebersold (student), John B. Fullen (Alumni Association Secretary), Howard L. Hamilton (Junior Dean, College of Arts & Sciences), James C.B. Handley (student), Fred J. Milligan (Assistant Dean of Men), William F. North (student), Leo Gordon Staley (Director of Intramural Sports), and Oscar L. Thomas (Ticket Director/Business Manager, Athletic Department);

WHEREAS Ohio Staters, Inc. is a unique organization of "Thinkers, Believers and Doers in and about The Ohio State University," comprised of 36 students and 14 faculty and staff, and is one of the oldest student organizations at the institution; and

WHEREAS Ohio Staters, Inc. has a record of extraordinary impact upon the University, and its many service projects, funding in part by the sale of seat cushions at home football games since 1958, the creation of the University's official crest, Brutus Buckeye, Buckeye Grove, the Block "O" student cheer organization, the Edward S. Beanie Drake Student Leader Endowment and Scholarships, Distinguished Lecture Series, the University Museum at University Hall, Buck-i-Robics, Graduate School and Career Days, the 1950's Rally Wagon, Rose Bowl and Michigan game trips for students, the annual mental health event "Best Day of Your Life," "Becoming a Nut" freshman education program, the off-campus housing guide "Gimme Shelter," sponsorship of top campus entertainment in the 1960's and 1970's, campus beautification projects, sponsorship of the Ohio Wheelchair Games, sponsorship of the Ohio State Sportsmanship Council, and creation of the annual "Light Up the Lake" light display in December, just to name a few;

WHEREAS, in 1985 in honor of its 50 years at The Ohio State University and with the approval of the Board of Trustees, Ohio Staters, Inc. and its alumni built the Outdoor Performance Center and stage at the Browning Amphitheater in the Mirror Lake Hollow; and

WHEREAS in celebration of its 75 years at The Ohio State University, Ohio Staters, Inc. and its alumni committed to raising \$600,000 towards the construction of the new Ohio Union and the naming of two rooms, the Ohio Staters, Inc. Traditions Room and the Ohio Staters, Inc. Founders Room, to establishing an endowment in honor of Ohio Staters, Inc.'s longstanding commitment to student leadership and service at The Ohio State University;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University offers its congratulations and sincere gratitude to Ohio Staters, Inc. and its many alumni as it celebrates its 75th year of leadership and service to the University.

NAMING OF CLASSROOM AND LABORATORY SPACE

Resolution No. 2011-15

Synopsis: Authorization to name dedicated space at The Ohio State University at Mansfield in Ovalwood Hall for an extension of OSU's engineering program.

WHEREAS The Ohio State University at Mansfield and The College of Engineering have executed a Memorandum of Understanding to bring a cohort of first-year engineering students to the OSU Mansfield campus; and

WHEREAS Corna Kokosing Construction Company has generously contributed its services, expertise and materials to complete a renovation of space dedicated in Ovalwood Hall for this new engineering classroom, lab and office; and

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WHEREAS the Mansfield Board would like to recognize this gift by naming this dedicated space, Ovalwood Hall Rooms 458 and 460, as Corna Kokosing Engineering Laboratory; and

WHEREAS the naming of the new classroom and laboratory space for an engineering program is a tribute to its generosity and commitment to education, to OSU Mansfield, to the community, and to the engineering profession:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Ovalwood Hall rooms 458 and 460 be named the Corna Kokosing Engineering Laboratory.

RENAMING OF THE OFFICE OF MINORITY AFFAIRS

Resolution No. 2011-16

Synopsis: The renaming of the Office of Minority Affairs as the Office of Diversity and Inclusion is proposed.

WHEREAS the Office of Minority Affairs was created in 1970 to provide leadership for The Ohio State University in supporting the success of minority students, faculty, and staff; and

WHEREAS the Office of Minority Affairs has been highly successful in fostering a welcoming climate and serving in an advocacy role for minority individuals, both at The Ohio State University and in the larger community, and in promoting the recruitment, retention, and timely graduation of undergraduate, graduate, and professional students; and

WHEREAS the Office of Minority Affairs has grown since its inception to celebrate diversity that, over time, has come to include not only race and ethnicity but also socioeconomic condition, gender, disability, sexual orientation, religion, nationality, and other expressions of difference; and

WHEREAS The Ohio State University is committed to becoming the nation's premier public university in preparing students to live, work, and lead in a diverse and global community; and

WHEREAS to accomplish its goal of becoming that national model, The Ohio State University must have a strategic and visionary office that embraces and promotes a comprehensive understanding of diversity, while supporting the university's diverse populations with signature programs; and

WHEREAS the purview and potential of the Office of Minority Affairs is no longer captured by its being identified as an office of "minority affairs"; and

WHEREAS that purview and potential would be more appropriately reflected in a name that suggests the office's many diversity and inclusion activities:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (A)(2) of rule 3335-1-05 of the Administrative Code, the Board of Trustees approves the renaming of the Office of Minority Affairs to the Office of Diversity and Inclusion, effective immediately.

**ESTABLISHMENT OF CLINICAL TRACK FACULTY IN THE
SCHOOL OF COMMUNICATION, COLLEGE OF ARTS AND SCIENCES**

Resolution No. 2011-17

Synopsis: Approval of the establishment of clinical track faculty in the School of Communication, College of Arts and Sciences.

WHEREAS the School wants to attract the most highly qualified individuals to teach clinical and practicum courses and allow for the expansion of academic programs to include a practical skill-oriented component, specifically highly qualified practitioners of multimedia journalism to ensure that students receive an outstanding experience in the journalism major, specifically the capstone courses, and will be well prepared for the job market; and

WHEREAS other programs in communication or journalism at peer institutions use clinical faculty with significant real world experience to teach professional courses; and

WHEREAS the then-College of Social and Behavioral Sciences received University Senate and Board of Trustees' approval to offer clinical faculty tracks in 2008; this is an amendment to the proposal to establish a clinical practitioner faculty track, and the Council on Academic Affairs has ensured the proposal will be adhered to, notably the rationale, and the activities and responsibilities of clinical track faculty; and

WHEREAS the proposal has the support of the faculty in the School of Communication, and the administration of the College of Arts and Sciences; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on October 7, 2010:

NOW THEREFORE

BE IT RESOLVED, That the establishment of Clinical Track Faculty in the School of Communication, College of Arts and Sciences be effective immediately.

**ESTABLISHMENT OF AN EDUCATION SPECIALIST (ED.S.)
DEGREE PROGRAM IN THE SCHOOL OF TEACHING AND LEARNING**

Resolution No. 2011-18

Synopsis: Approval of the establishment of an Education Specialist (Ed.S.) degree program in the School of Teaching and Learning is proposed.

WHEREAS there are many teachers with an M.Ed or M.A. degree who would like to continue their professional development but have few options available to them to support their professional work in a coherent and systemic manner; and

WHEREAS the School of Teaching and Learning has refocused its Ph.D. as a research degree oriented toward preparing graduates for university faculty positions; and

WHEREAS the College of Education and Human Ecology has a long history of producing educational leaders at the school levels, and this degree program can help address that issue; and

WHEREAS this degree will be a professional, terminal degree that will lie between the Master's and Ph.D. degree programs; and

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WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on October 7, 2010:

NOW THEREFORE

BE IT RESOLVED, That the establishment of an Education Specialist (Ed.S.) degree program in Teaching and Learning is hereby approved, effective upon the approval by the Ohio Board of Regents.

**ESTABLISHMENT OF A MASTER'S DEGREE PROGRAM
IN PLANT HEALTH MANAGEMENT**

Resolution No. 2011-19

Synopsis: Approval of the establishment of a master's degree program in Plant Health Management is proposed.

WHEREAS the Department of Plant Pathology and the Department of Entomology propose to develop a tagged, professional degree program and provide an applied graduate degree for practicing professionals and others – including, extension educators, technical specialists with state and federal agencies, agriculture business industry; and governmental and non-governmental organizations involved in agriculture in developing countries; and

WHEREAS it will be a separate degree program that students will select for its theory-to-practice nature; a non-thesis degree that will be in addition to the Plan B non-thesis option currently available to students pursuing the Master of Science in the Plant Pathology or Entomology graduate programs; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on October 7, 2010:

NOW THEREFORE

BE IT RESOLVED, That the establishment of a Master's Degree Program in Plant Health Management is hereby approved, effective upon the approval by the Ohio Board of Regents.

ESTABLISHMENT OF THE DEPARTMENT OF PLASTIC SURGERY

Resolution No. 2011-20

Synopsis: Approval to change the Division of Plastic Surgery to the Department of Plastic Surgery in the College of Medicine is approved.

WHEREAS plastic surgery currently is a division within the department of surgery, but increasingly plastic surgery has become distinct from general surgery, encompassing a separate body of knowledge, and has an independent training program; and

WHEREAS there is a trend nationally for the creation of separate departments of plastic surgery, and within the College of Medicine there recently has been a trend to create separate departments for surgical specialties; and

WHEREAS this department would lead the institutional effort in plastic surgery training, patient care and research, and department status will help recruit faculty; and

October 29, 2010 meeting, Board of Trustees

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on October 7, 2010:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Department of Plastic Surgery in the College of Medicine is hereby approved, effective immediately.

**DEPARTMENT NAME CHANGE FROM THE DEPARTMENT OF
WOMEN'S STUDIES, TO THE DEPARTMENT OF WOMEN'S,
GENDER AND SEXUALITY STUDIES**

Resolution No. 2011-21

Synopsis: Approval to change the department name of Women's Studies to the Department of Women's, Gender and Sexuality Studies is proposed.

WHEREAS women's studies, as a field, has increasingly recognized that the study of gender and sexuality are central to research on women and girls, and feminist scholars insist that studies of gender and sexuality should not be conducted solely on women but have important lessons to offer for understanding social relations of difference more broadly; and

WHEREAS the University's Department of Women's Studies focuses not only on the feminist methodology foundational to the discipline but also the broader applications of this lens applied to different genders and sexuality, to understand the social relationships within our society today; and

WHEREAS in recent years, many programs and departments that began as Women's Studies have changed their name in recognition of the expanded intellectual breadth of the scholarship and teaching that they now perform; and

WHEREAS the proposal has the support of the faculty in the Department of Women's Studies and of the administration of the College of Arts and Sciences; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on October 7, 2010:

NOW THEREFORE

BE IT RESOLVED, That the proposal to change the name of the Department of Women's Studies, to the Department of Women's, Gender and Sexuality Studies is hereby approved, effective immediately.

AMENDMENT TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2011-22

Synopsis: Approval of the following amendment to the *Rules of the University Faculty* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

October 29, 2010 meeting, Board of Trustees

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on October 7, 2010:

NOW THEREFORE

BE IT RESOLVED, That the below amendment to the *Rules of the University Faculty* be adopted as recommended by the University Senate, effective Summer 2012.

3335-5-18 Meetings.

The ~~department or school~~ faculty in each tenure initiating unit shall meet upon the call of the chair, or director, or dean or as prescribed in the unit's pattern of administration, but not less frequently than once each ~~quarter, or semester,~~ during the academic year.

REVOCATION OF DEGREE

Resolution No. 2011-23

Synopsis: Revocation of a Master's in Social Work degree is proposed.

WHEREAS a panel of the committee on academic misconduct constituted according to rule 3335-5-48.7 of the Administrative Code requested that the Board of Trustees effectuate the revocation of the Master's in Social Work degree of Janette Beall; and

WHEREAS the request was concurred with by the Executive Vice President and Provost and by the Dean of the Graduate School; and

WHEREAS the request was further concurred with by the Academic Affairs and Student Life Committee of the Board of Trustees; and

WHEREAS the appropriate bodies and administrative officers of the University have fully complied with applicable procedures and, in accordance with those procedures, have requested that the Board of Trustees effectuate the revocation of the Master's in Social Work degree of Janette Beall:

NOW THEREFORE

BE IT RESOLVED, That the Master's in Social Work degree of Janette Beall, granted December 13, 2009 pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, is hereby revoked effective immediately.

HONORARY DEGREE

Resolution No. 2011-24

Synopsis: The awarding of an honorary degree is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of an honorary degree as listed below:

Carter G. Phillips Doctor of Public Service

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 2011-25

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 17, 2010, meeting of the Board, including the following Appointments, Reappointments, Appointment/Reappointment of Chairpersons, Leave of Absence without Salary, Professional Improvement Leave, Emeritus Titles, Promotion, Tenure, and Reappointment, and offcycle appointments be approved.

Appointments

Name: BRAD J. BUSHMAN
Title: Professor (Margaret Hall and Robert Randall Rinehart Chair)
Division/School: Social and Behavioral Sciences/Arts and Sciences
Term: October 1, 2010 through September 30, 2015

Name: MELINDA D. CHURCH
Title: Special Assistant to the President for Operations and Strategic Communications
Office: President
Effective: October 1, 2010

Name: JENNIFER K. CROCKER
Title: Professor (Ohio Eminent Scholar in Social Psychology)
Department: Psychology
Effective: October 1, 2010

Name: W. JAMES HARPER
Title: Professor (The J.T. "Stubby" Parker Chair in Dairy Foods)
College: Food, Agricultural, and Environmental Sciences
Term: October 1, 2010, through September 30, 2011

Name: LONNIE J. KING
Title: Executive Dean of the Health Sciences
Term: September 17, 2010, through August 31, 2014

Name: JEFFREY LAKRITZ
Title: Professor (The Vernon L. Tharp Professorship in Food Animal Medicine)
College: Veterinary Medicine
Term: July 1, 2010, through June 30, 2015

Name: VALERIE B. LEE
Title: Vice Provost
Office: Academic Affairs
Title: Chief Diversity Officer
Office: President
Effective: November 1, 2010

Name: CATHERINE R. LUCEY
Title: Interim Dean
College: Medicine
Title: Interim Vice President
Office: Health Sciences
Term: October 1, 2010, through September 30, 2011

October 29, 2010 meeting, Board of Trustees

Name: STEVEN J. SCHWARTZ
Title: Professor (Carl E. Haas Chair in Food Industries)
College: Food, Agricultural, and Environmental Sciences
Term: October 1, 2010, through September 30, 2015

Name: DANIEL D. SEDMAK
Title: Professor (The Donald A. Senhauser, M.D., Chair in Pathology)
College: Medicine
Title: Chair
Department: Pathology
Term: September 1, 2010, through August 31, 2014

Name: WILLIAM J. SHKURTI
Title: Counselor to the President for State Budget Policy
Office: President
Term: October 1, 2010, through September 30, 2012

Name: ANDREW A. SORENSEN
Title: Senior Vice President for the Office of Development/ President,
The Ohio State University Foundation
Office: Development
Title: Special Assistant to the President
Office: President
Term: October 1, 2010, through September 30, 2015

Name: GIFFORD WEARY
Title: Divisional Dean, Social and Behavioral Sciences
College: Arts and Sciences
Term: July 1, 2010, through June 30, 2013

Name: RONALD J. WISNESKI
Title: Associate Professor – Clinical (The Dr. Benjamin R. and Helen
Slack Wiltberger Memorial Chair in Orthopaedic Surgery)
College: Medicine
Term: August 16, 2010, through August 15, 2013

Name: KATHERINE WOLFORD
Title: Associate Vice President for Advancement
Office: Development
Effective: October 11, 2010

Reappointments

Name: JOSEPH A. ALUTTO
Title: Executive Vice President and Provost
Office: Academic Affairs
Term: July 1, 2011, through June 30, 2016

Name: GREGORY N. WASHINGTON
Title: Interim Dean
College: Engineering
Term: October 1, 2010, through September 30, 2011

Appointments/Reappointments of Chairpersons/Directors

MEYER J. BENZAKEIN, Interim Chair, Department of Aviation, effective October 1, 2010, through December 31, 2010.

October 29, 2010 meeting, Board of Trustees

J. RICHARD DIETRICH*, Chair, Department of Accounting and Management Information Systems, effective October 1, 2010, through September 30, 2014.

*reappointment

Leave of Absence Without Salary

NAN LI, Assistant Professor, Department of Economics, effective Winter, Spring and Summer Quarters 2011, to be a visiting scholar at the International Monetary Fund Institute, Washington D.C.

Professional Improvement Leave

AMY I. NATHANSON, School of Communication, effective Winter Quarter and Spring Quarter 2012.

Emeritus

EVELYN B. FREEMAN, School of Teaching and Learning, with the title Professor Emeritus, effective January 1, 2011.

CLAUDIO GONZALEZ, Department of Agricultural, Environmental, and Development Economics, with the title Professor Emeritus, effective November 1, 2010.

NICHOLAS A. VOTOLATO, Department of Psychiatry, with the title Clinical Assistant Professor Emeritus, effective October 1, 2010.

SUSAN S. SHOCKEY, Ohio State University Extension, with the title Associate Professor Emeritus, effective November 1, 2010.

Promotion, Tenure, and Reappointment (off cycle)

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Healy, Paul, Economics, October 1, 2010

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2011-26

Synopsis: The University Development Report as of September 30, 2010, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Food, Agricultural, and Biological Engineering Endowed Professorship; the establishment of twenty-seven (27) new named endowed funds; and the revision of one (1) named endowed fund.

NOW THEREFORE

October 29, 2010 meeting, Board of Trustees

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation as of September 30, 2010, be approved.

(See Appendix IX for background information, page 256.)

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The Patrick B. Mullen Fund for Folklore Studies (Used to support the learning, research, and professionalization of folklore graduate students)	\$52,853.00
Japanese Studies Fund (Used to support academic activities of graduate and undergraduate students and faculty whose primary field of study is Japanese language)	\$50,030.00
THE OHIO STATE UNIVERSITY FOUNDATION	
<u>Establishment of Named Endowed Professorship</u>	
The Food, Agricultural, and Biological Engineering Endowed Professorship (Established with gifts from an anonymous donor, the funding level has been reached and the professorship is being established October 29, 2010. (grandfathered)	\$801,443.44
<u>Establishment of Named Endowed Funds</u>	
The Michael D. Bloch and Janis B. Bloch Endowment Fund in Urology (Established with gifts from Michael D. Bloch, Janis B. Bloch; and OSU Urology LLC; used to provide unrestricted support to the Department of Urology)	\$200,000.00
The Robert C. Walter Memorial Endowment Fund (Established with gifts in memory of Robert C. Walter from his son and daughter-in-law Robert D. and Margaret W. Walter, The Walter Family Foundation, and OSU Urology LLC; used to provide unrestricted support to Department of Urology)	\$200,000.00
William J. Buschman Scholarship Fund in Earth Sciences (Established with an estate gift from William Buschman, Jr.; used to provide scholarship support in the School of Earth Sciences)	\$113,132.64
The David F. and Kathryn B. Beard Scholarship Endowment Fund Established with estate gifts from David F. and Kathryn B. Beard; used to provide merit scholarships in the College of Food, Agricultural, and Environmental Sciences)	\$90,260.98
The Dental Alumni Society Scholarship Fund (Established with gifts from the College of Dentistry's Dental Alumni Society, alumni, and friends of the College of Dentistry; used to provide scholarship funds for students in the College of Dentistry)	\$86,544.00

October 29, 2010 meeting, Board of Trustees

The Willie D. Chapman and Harvey A. Chapman Scholarship Fund (Established with an estate gift from Harvey A. Chapman; used to provide Honors scholarships to students enrolled in courses of study in the physical sciences such as courses taught in the Colleges of Engineering, Biological Sciences, Medicine, Dentistry, Veterinary Medicine, Agriculture, and Mathematical and Physical Sciences)	\$82,305.26
The W.G. 'Spud' Elliott DDS Endowed Fund (Established with gifts from his family; used to provide a scholarship to a fourth year student excelling in Oral and Maxillofacial Surgery)	\$65,875.75
Gloria Fuller Walker Athletic Scholarship Fund for Football (Established with an estate gift from Gloria Fuller Walker; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team)	\$62,634.41
Nicholas G. Howe Memorial Fund (Established with gifts from family and friends; used to support travel costs for graduate students working on medieval or early modern research topics)	\$51,598.00
The Cecil and Dorothy Smith Endowed Scholarship Fund (Established with an estate gift from Cecil and Dorothy Smith, their niece Donna Chalk, their nephew James Decker, and family and friends; used to support one or more scholarships) to students who are entering the College of Food, Agricultural, and Environmental Sciences)	\$50,940.00
The Ervine C. and Bonnie J. Babbert Excellence in Urology Fund (Established with initial gifts from Ervine D. Babbert, Bonnie J. Babbert, and others including support from OSU Urology LLC; used to provide unrestricted support to the Department of Urology)	\$50,225.00
The Nancy Allietta Marzella and J. Nick Marzella Scholarship Fund (Established with gifts from Mrs. Nancy Allietta Marzella and Dr. J. Nick Marzella; used to provide a scholarship an entering freshman who is a graduate of Shadyside High School in Shadyside)	\$50,200.00
The Paul W. Brown Excellence in Teaching Award (Established with gifts from Susan Ellen Brown; used to provide tow awards for teaching excellence – one for a faculty member in the Department of English and one for a faculty member in the Department of History)	\$50,060.36
Judith H. Ahlbeck Double Reed Instrument Scholarship Fund Established with a gift from Judith H. Ahlbeck; used to provide a need-based scholarship for an undergraduate student enrolled in the School of Music majoring in a double reed instrument.	\$50,000.00

October 29, 2010 meeting, Board of Trustees

The Cattarin Family Undergraduate Scholarship Fund (Established with a gift from Thomas E. Cattarin; used to provide a scholarship/s to an undergraduate student/s who graduated from St. Marys High School)	\$50,000.00
The Ella Rose Llaneza and Eva Maria Llaneza Memorial Scholarship Fund (Established with gifts from Juan and Erin Llaneza, family, and friends in memory of Ella Rose Llaneza (Juan and Erin's daughter) and Eva Maria Llaneza (Juan's sister); used to provide need-based scholarships)	\$50,000.00
The Wangler Family Undergraduate Merit Scholarship Fund (Established with a gift from Randall G. Wangler and Linda L. Wangler; used to provide merit-based scholarship to undergraduate students who are graduates of Central Catholic High School in Toledo, Ohio) (grandfathered)	\$42,124.57
The John Cook Golf Scholarship Endowment Fund (Established with a gift from the John Cook Family Foundation; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete) (grandfathered)	\$33,100.00
The Judith and Dennis Guenther Endowed Fund (Established with an insurance gift from Dr. Dennis Guenther; used at the discretion of the dean of the College of Engineering) (grandfathered)	\$29,329.11
The Larry and Linda Waller Endowment Fund for Lung Cancer Research (Established with gifts from Larry Waller and Linda Waller; used to support lung cancer research) (grandfathered)	\$28,900.00
Daniel A. Busch Petroleum Graduate Student Assistance Fund (Established with an estate gift from Dr. Daniel Busch; used to provide assistance to graduate students studying Petroleum related geology) (grandfathered)	\$27,336.49
The Habash/Luczkowski World War II Fund in History (Established with gifts from Jean marie Luczkowski and Stephen John Habash; used to provide scholarships to undergraduate and/or graduate students with diverse backgrounds enrolled in the College of Arts and Sciences to experience a study abroad experience with emphasis on study of World War II History) (grandfathered)	\$25,340.17
The Tom Reardon Chemical Engineering Scholarship Fund (Established with gifts from Tom Reardon; used to provide scholarship support to students enrolled in the College of Engineering majoring in Chemical Engineering) (grandfathered)	\$25,000.00
The Donald H. and Jane E. Schriver Make a Difference 4-H Endowment Fund (Established with gifts from Donald H. and Jane E. Schriver; used to provide program support for Ohio 4-H Youth Development) (grandfathered)	\$25,000.00

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The Christopher G. and Suzanne M. Widing Business Scholarship Fund (Established with gifts from Christopher G. Widing and Suzanne M. Widing; used to provide a scholarship/s for an undergraduate student/s enrolled at The Max M. Fisher College of Business with first preference for an out-of-state student/s majoring in Finance) (grandfathered)	\$25,000.00
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Change in Name and Description of Named Endowed Fund

From:	Wexner Center Education Endowment Fund
To:	The Lawrence and Jean Mervis Education Endowment Fund for the Wexner Center for the Arts

Total	\$2,469,233.18
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THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Patrick B. Mullen Fund for Folklore Studies

The Patrick B. Mullen Fund for Folklore Studies was established October 29, 2010, by the Board of Trustees of The Ohio State University with gifts from friends, family and colleagues.

The annual distribution from this fund shall be used to support the learning, research, and professionalization of folklore graduate students (and graduate-undergraduate collaborations) at the discretion of the director of the Center for Folklore Studies with approval from the executive dean of the College of Arts and Sciences. Expenditures may include, but are not limited to, financial aid, student assistantships, student research and conference attendance expenses, special events for graduate students, and student-organized activities such as the Folklore Students Association Conference. If the annual distribution is used for scholarships, the director of the Center for Folklore shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences in consultation with the director of the Center for Folklore Studies.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from Patrick B. Mullen, should he be alive, and the executive dean of the College of Arts and Sciences in consultation with the director of the Center for Folklore Studies.

Amount Establishing Endowment: \$52,853.00

October 29, 2010 meeting, Board of Trustees

Japanese Studies Fund

The Japanese Studies Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University with gifts from friends of the Department of East Asian Languages and Literatures.

The annual distribution from this fund shall be used to support academic activities of graduate and undergraduate students and faculty whose primary field of study is Japanese language. Activities may include, but not limited to, research travel, study abroad, academic conferences, special lectures, and special research projects. Expenses shall be recommended by the chair of the Department of East Asian Languages and Literatures and approved by the executive dean of the College of Arts and Sciences in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences in consultation with the chair of the Department of East Asian Languages and Literatures.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$50,030.00

Establishment of Named Endowed Professorship

The Food, Agricultural, and Biological Engineering Endowed Professorship

The Food, Agricultural, and Biological Engineering Professorship Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor. The name and description were revised on October 29, 2010.

The annual distribution from this fund shall be used to support a distinguished professor in the Department of Food, Agricultural and Biological Engineering. It is the donor's intent through this professorship to strengthen the department in its land-grant mission to meet the needs of agriculture and agriculture-related businesses in the State of Ohio. It is the donor's preference that the professorship be used for recruitment of a new faculty member; however, it may be used for retention of an existing faculty member. The professorship holder should be accomplished in teaching, research and public service with preference given to expertise in advanced mechanical systems and focused on commercialization of emerging opportunities primarily for the benefit of Ohio agriculture. The use of these funds may include, but is not limited to, salary support for the professor, graduate student support, and research projects. Appointment to the professorship for each 5 year term will be recommended by the vice president for agricultural administration and executive dean for Food, Agricultural, and

October 29, 2010 meeting, Board of Trustees

Environmental Sciences, in consultation with the chair of Food, Agricultural and Biological Engineering, to the Executive Vice President and Provost and submitted to the Board of Trustees for its approval. The professorship holder may be reappointed to another term following favorable assessment of his/her academic and research performance, and accomplishments.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in the next fiscal year and only for the purposes of the endowment. Funds held in the distribution account in excess of two fiscal years may be reinvested in the endowment principal, or continue to be held in the distribution account to be used only for the purposes of the endowment at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chair of Food, Agricultural and Biological Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he or she be living, and the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chair of Food, Agricultural and Biological Engineering.

Amount Establishing Endowment: \$801,443.44 (grandfathered)

Establishment of Named Endowed Funds

The Michael D. Bloch and Janis B. Bloch Endowment Fund in Urology

The Michael D. Bloch and Janis B. Bloch Endowment Fund in Urology was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made from Michael D. Bloch (BSBA 1961) and Janis B. Bloch of Columbus, Ohio; and from OSU Urology LLC.

The annual distribution from this fund shall be used for unrestricted support to the Department of Urology for ongoing needs, program enhancement, foster innovation, or to strengthen initiatives such as, but not limited to, research, medical education/training, faculty development/recruitment, patient outreach, etc. Approval of distribution shall be made by the chairman of the Department of Urology in consultation with the dean of the College of Medicine and senior vice president for Health Sciences.

The endowment shall be revised to an endowed professorship or chair should the funding level reach \$1 million or \$2 million, respectively, by December 31, 2013; or subsequently, if funding reaches levels required in future years. The annual distribution shall be used to support a faculty member in the Department of Urology.

The appointment shall be made by the Board of Trustees of The Ohio State University as recommended by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the chairman of the Department of Urology. The activities of professorship or chair holder shall be reviewed no less than every four

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years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the department chairman.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both representatives of the donors and as recommended by the chairman of the Department of Urology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$200,000.00

The Robert C. Walter Memorial Endowment Fund

The Robert C. Walter Memorial Endowment Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in memory of Robert C. Walter, and in honor of his triumphant handling of adversity including the loss of vision, from his son and daughter-in-law, Robert D. and Margaret M. Walter of Dublin, Ohio; The Walter Family Foundation; and OSU Urology LLC.

The annual distribution from this fund shall be used for unrestricted support to the Department of Urology for ongoing needs, program enhancement, foster innovation, or strengthen initiatives such as, but not limited to, research, medical education/training, faculty development/recruitment, patient outreach, etc. Allocation and approval of distribution shall be made by the chairman of the Department of Urology in consultation with the dean of the College of Medicine and senior vice president for Health Sciences.

The endowment shall be revised to a professorship or chair should the endowment principal level reach \$1 million or \$2 million, respectively, by December 31, 2014. After December 31, 2014, the endowment principal must reach the then current minimum funding level to be revised to a professorship or chair. The annual distribution shall be used to support a faculty member in the Department of Urology. The appointment shall be made by the Board of Trustees of The Ohio State University as recommended by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the chairman of the Department of Urology. The activities of professorship or chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the department chairman.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from representatives of the donors and as recommended by the chairman of the Department of Urology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$200,000.00

William J. Buschman Scholarship Fund in Earth Sciences

The William J. Buschman Scholarship Fund in Earth Sciences was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from William J. Buschman, Jr. (B.S. 1948).

The annual distribution from this fund shall be used to provide scholarship support in the School of Earth Sciences as recommended by the School's director and approved by the executive dean of the College of Arts and Sciences in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences in consultation with the director of the School of Earth Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the College of Arts and Sciences in consultation with the director of the School of Earth Sciences.

Amount Establishing Endowment: \$113,132.64

The David F. and Kathryn B. Beard Scholarship Endowment Fund

The David F. and Kathryn B. Beard Scholarship Endowment Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University

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Foundation, with estate gifts from David F. (BS 1936 & PhD 1940 Agronomy) and Kathryn B. Beard.

The annual distribution from this fund shall be used for merit scholarships in the College of Food, Agricultural, and Environmental Sciences. Qualified students must maintain at least a 3.5 cumulative grade point average or its equivalent during their last three (3) years in high school, or in the College of Food, Agricultural, and Environmental Sciences. Scholarship recipients shall be selected by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean of the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for agricultural administration and executive dean of the College of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$ \$90,260.98

The Dental Alumni Society Scholarship Fund

The Dental Alumni Society Endowed Scholarship Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The College of Dentistry's Dental Alumni Society, alumni, and friends of the College of Dentistry at The Ohio State University.

The annual distribution from this fund shall be used to provide scholarship funds for students in the College of Dentistry. It is the desire of the donors that scholarship recipients demonstrate strong leadership skills through participation in student government and/or organized dental student organizations. Scholarship recipients shall be selected by the dean of the College of Dentistry, the Office of Student Financial Aid, the College of Dentistry's Scholarship Committee and the faculty representative to the Dental Alumni Society's Board of Governors.

The maximum award to any single student shall be limited to the value of in-state tuition for one academic grading period. If the annual distribution exceeds this amount, it is the donors' preference that funds are awarded to multiple students. Scholarships are not renewable on an annual basis but past recipients will be eligible for consideration in subsequent years.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors if one is available and the dean of the College of Dentistry.

Amount Establishing Endowment: \$86,544.00

The Willie D. Chapman and Harvey A. Chapman Scholarship Fund

The Willie D. Chapman and Harvey A. Chapman Scholarship Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Harvey A. Chapman of Columbus, Ohio.

The annual distribution from this fund shall be used to provide one or more honors scholarships to students enrolled in courses of study in the physical sciences, such as those courses taught in the Colleges of Engineering, Biological Sciences, Medicine, Dentistry, Veterinary Medicine, Agriculture and Mathematical and Physical Sciences. Scholarship recipients shall be selected by the director of the Honors program in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Honors program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Honors program.

Amount Establishing Endowment: \$82,305.26

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The W.G. 'Spud' Elliott DDS Endowed Fund

The W.G. 'Spud' Elliott DDS Endowed Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from his family.

Until the principal of the fund reaches \$250,000, the annual distribution from this endowed fund shall be used to provide a scholarship to a fourth year student excelling in Oral and Maxillofacial Surgery based on their performance as a third year student. Recipients shall be selected by the dean of the College of Dentistry in consultation with the Division of Oral and Maxillofacial Surgery and the University's Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

After the principal reaches \$250,000, the annual distribution from this fund shall continue to support the above purpose as well as provide support for the faculty of the Division of Oral Surgery.

If the principal increases to more than \$500,000, the annual distribution from this fund shall be divided equally between the two above purposes.

If the principal increases to a sufficient amount (in accordance with the standards set by The Ohio State University's Board of Trustees, which are subject to change over time), the annual distribution from this fund shall support first a full tuition scholarship (equal in value to the cost of tuition for a 4th year dental student) known as The W. G. "Spud" Elliott DDS '48 Endowed Scholarship in Dentistry and second a professorship known as The W. G. "Spud" Elliott DDS '48 Professorship in Oral and Maxillofacial Surgery.

If the principal increases to a sufficient amount (as defined above) to continue supporting a full tuition scholarship (as defined above) and upgrade the professorship to a chair position, the chair shall be established and shall be known as The W. G. "Spud" Elliott DDS '48 Chair in Oral and Maxillofacial Surgery.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and the dean of the College of Dentistry.

Amount Establishing Endowment: \$65,875.75

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Gloria Fuller Walker Athletic Scholarship Fund for Football

The Gloria Fuller Walker Athletic Scholarship Fund for Football was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Gloria Fuller Walker.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team and is pursuing an undergraduate degree at The Ohio State University. Scholarship recipients shall be selected by the director of the Department of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Department of Athletics.

Amount Establishing Endowment: \$62,630.41

Nicholas G. Howe Memorial Fund

The Nicholas G. Howe Memorial Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family and friends.

The annual distribution from this fund shall be used to support travel costs for graduate students working on medieval or early modern research topics. First preference will be given to students traveling to appropriate research repositories. Second preference will be given to students traveling to conferences/seminars. The director of the Center for Medieval and Renaissance Studies, in consultation with a committee of faculty affiliates of the Center, is responsible for adjudicating all applications for funding. Expenditures shall be approved by the executive dean of the College of Arts and Sciences in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the College of Arts and Sciences in consultation with the director of the Center for Medieval and Renaissance Studies.

Amount Establishing Endowment: \$51,598.00

The Cecil and Dorothy Smith Endowed Scholarship Fund

The Cecil and Dorothy Smith Endowed Scholarship Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Cecil (B.S. Agr. 1966) and Dorothy Smith of Orient, Ohio, gifts from their niece, Donna Chalk (B.S. Home Economics 1989) of Grove City, Ohio, and their nephew, James Decker of Lewis Center, Ohio, and gifts made in Mr. Smith's memory from family and friends.

One half of the annual distribution from this endowed fund shall be used to support one or more scholarships for first year students who have been admitted to the College of Food, Agricultural, and Environmental Sciences. Eligible students must be graduates of public secondary schools serving the residents of Pleasant Township in Franklin County, Ohio, or the specific area bounded by Pleasant Township in 1995. On October 29, 2010, these high schools were Grove City High School and Central Crossing High School. Scholarship recipients shall be selected by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee in consultation with the University's Office of Student Financial Aid.

One half of the annual distribution from this endowed fund shall be used to support one or more scholarships to students who are entering the College of Food, Agricultural, and Environmental Sciences as freshmen. First preference shall be given to students who are majoring in *Animal Sciences* from Jackson County, Ohio. Second preference shall be given to students who are majoring in Crop Science from Jackson County, Ohio. If there are no eligible students from Jackson County, then students majoring in *Animal Sciences* or Crop Science from the regional counties of Vinton, Gallia, Lawrence, Scioto, Pike, and Meigs may be considered. Candidates should have demonstrated involvement with FFA and/or 4-H. With all other qualities being equal and unless prohibited by federal or state law, the scholarship shall be awarded with preference to, but not limited to, US citizens or residents. Scholarship recipients shall be selected by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean of the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contributions as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from donors, Donna Chalk and James Decker, should they be living and only as it relates to their gifts which established the second half of the scholarship's distribution criteria, and the vice president for agricultural administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

Amount Establishing the Endowment: \$50,940.00

The Ervin C. and Bonnie J. Babbert Excellence in Urology Fund

The Ervin C. and Bonnie J. Babbert Excellence in Urology Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with initial gifts from Ervin C. and Bonnie J. Babbert of Hebron, Ohio and others, including support from OSU Urology, LLC.

The annual distribution from this fund shall provide unrestricted support to the Department of Urology for ongoing needs, enhancement of departmental programs or to foster innovation and strengthen special initiatives. Support may be used for, but not limited to: research, medical education/training, faculty development and recruitment, patient outreach or education programs, etc. Allocation and approval of distribution shall be made by the chairman of the Department in consultation with the dean of the College of Medicine and senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and as recommended by the chairman of the Department of Urology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,225.00

The Nancy Allietta Marzella and J. Nick Marzella Scholarship Fund

The Nancy Allietta Marzella and J. Nick Marzella Scholarship Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mrs. Nancy Allietta Marzella (M.A. Education 1978) and Dr. J. Nick Marzella (Ph.D. Philopshy 1975) of Columbus, Ohio.

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The annual distribution from this fund shall be used to provide a scholarship for an entering freshman who is a graduate of Shadyside High School, in Shadyside, Ohio. Recipient shall have demonstrated participation in extracurricular activities while at Shadyside High School such as, but not limited to, athletic teams, musical organizations and service clubs. The scholarship is renewable up to twelve quarters (or until degree is completed, whichever comes first) as long as the student maintains a 2.5 cumulative Grade Point Average. If Shadyside High School is ever consolidated then the recipient may be from the consolidated high school but they must be a resident of the city of Shadyside, Ohio. The scholarship fund shall be administered by and recipients selected by the Office of Student Financial Aid in consultation with the scholarship committee for the Shadyside High School Alumni Association.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the Donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both the Donors, should they be alive, and the vice provost and dean for the Office of Enrollment Services and Undergraduate Education.

Amount Establishing Endowment: \$50,200.00

The Paul W. Brown Excellence in Teaching Award

The Paul W. Brown Excellence in Teaching Award was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Susan Ellen Brown (B.A. 1968, J.D. 1971) in memory of her father, Ohio Supreme Court Justice Paul W. Brown (B.A. 1937, J.D. 1939).

The annual distribution from this fund shall provide two awards for teaching excellence; one for a faculty member in the Department of English and one for a faculty member in the Department of History. Recipients shall be selected by the executive dean of the College of Arts and Sciences in consultation with the respective chairs of the departments.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be

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designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$50,060.36

Judith H. Ahlbeck Double Reed Instrument Scholarship Fund

The Judith H. Ahlbeck Double Reed Instrument Scholarship Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Judith H. Ahlbeck.

The annual distribution from this fund shall provide a need based scholarship for an undergraduate student enrolled in the School of Music majoring in a double reed instrument. To qualify, candidates must be deemed to have outstanding potential as a woodwind musician. The scholarship is renewable for up to four years as long as the recipient maintains a minimum B average in the major or a minimum C average overall. Scholarship recipients shall be selected by the director of the School of Music in consultation with the wind faculty shall be responsible for selecting scholarship recipients with approval from the executive dean of the College of Arts and Sciences and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences in consultation with the director of the School of Music.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and the executive dean of the College of Arts and Sciences in consultation with the director of the School of Music.

Amount Establishing Endowment: \$50,000.00

The Cattarin Family Undergraduate Scholarship Fund

The Cattarin Family Undergraduate Scholarship Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Thomas E. Cattarin.

The annual distribution from this fund shall be used to provide a scholarship(s) to undergraduate student(s) attending The Ohio State University who are graduates of St.

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Marys Memorial High School, St. Marys, Ohio. The selection will be based on financial need and merit or a combination of both. The selection criteria for candidates will adjust with the admission standards of The Ohio State University main campus.

This scholarship is a renewable scholarship for a maximum of four academic years with a minimum cumulative grade point average (GPA) of 2.8 after the first year. If a recipient's cumulative GPA falls below 2.8, they may be reinstated upon attaining the minimum cumulative grade point of 2.8.

The recipient may attend a regional campus for the first 2 years of their scholarship. They must transfer to the main campus for the final 2 academic years in order to maintain this scholarship.

The Office of Student Financial Aid will administer this scholarship fund. St. Mary's Memorial High School will provide a selection committee to assist in the annual awarding of this scholarship.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

The Ella Rose Llanaez and Eva Maria Llanaez Memorial Scholarship Fund

The Ella Rose Llanaez and Eva Maria Llanaez Memorial Scholarship Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Juan (B.S. 1987 Eng.) and Erin Llanaez, family, and friends in memory of Ella Rose Llanaez, Juan and Erin's daughter, and Eva Maria Llanaez, Juan's sister.

The infant daughter of Juan and Erin Llanaez, Ella Rose was stillborn in December 2008 following a complicated pregnancy. Although Ella's time on earth was far too brief, this endowment reassures her parents, family, and their friends that Ella's life and spirit will always be kept alive and that she will continue to enrich the community.

Eva Maria, the sister of Juan Llanaez, died as a result of injuries received in an automobile accident in March 1998. Eva had a heart for people and demonstrated kindness towards those who were less visible in society. She humbled the proud and

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encouraged the weak with her fighting and tender spirit. Thru this scholarship, Eva's passion for humanity will forever guide and enhance humankind.

The annual distribution from this fund shall be used to provide need-based scholarships for one or more worthy undergraduate students at the main campus who are preparing for and intend to enter the K-12 teaching profession with preference for, but not limited to, Hispanic women. The fund will be administered by the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The scholarship shall be used for expenses such as the cost of tuition, room & board, books & supplies, and miscellaneous educational expenses. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the Juan and/or Erin Llanaeza, should they be alive, and the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

The Wangler Family Undergraduate Merit Scholarship Fund

The Wangler Family Undergraduate Merit Scholarship Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Randall G. Wangler and Linda L. Wangler.

The annual distribution from this endowed fund shall be used to provide merit-based scholarships to undergraduate students attending The Ohio State University who are graduates from Central Catholic High School in Toledo, Ohio who graduated in the top 10% of their high school class.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The Office of Student Financial Aid will administer this scholarship fund. Scholarships are renewable for one year as long as recipients maintain a minimum grade point average of 3.0.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$42,124.57 (grandfathered)

The John Cook Golf Scholarship Endowment Fund (contd)

The John Cook Scholarship Endowment Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the John Cook Family Foundation.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's golf team and is pursuing an undergraduate degree at The Ohio State University. Scholarship recipients shall be selected by the director of the Department of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Department of Athletics.

Amount Establishing Endowment: \$33,100.00 (grandfathered)

The Judith and Dennis Guenther Endowed Fund

The Judith and Dennis Guenther Endowed Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an insurance gift from Dr. Dennis Guenther (M.S. 1971, Ph.D. 1974).

Dennis Guenther and his wife Judith Guenther, both The Ohio State University graduates, are passionate about providing support to students at Ohio State. Judith graduated with a Bachelors of Science from the College of Nursing in 1970. Dennis

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graduated from the College of Engineering with a Master of Science in Mechanical Engineering in 1971 and a Ph.D. in Mechanical Engineering in 1974. Dr. Guenther is well known in the Mechanical Engineering field in addition to being a highly regarded professor and researcher at The Ohio State University.

Until the principal balance of this fund reaches \$50,000, the annual distribution shall be used at the discretion of the dean of the College of Engineering. After the principal balance reaches \$50,000 the name of the fund shall be changed to "The Judith and Dennis Guenther Endowed Scholarship Fund" and the annual distribution shall provide scholarship support for students enrolled in the College of Engineering who are majoring in Mechanical Engineering. Candidates shall be recommended by the chair of the Department of Mechanical Engineering and selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, Dennis and/or Judith Guenther should they be alive, and the dean of the College of Engineering.

Amount Establishing Endowment: \$29,329.11 (grandfathered)

The Larry and Linda Waller Endowment Fund for Lung Cancer Research

The Larry and Linda Waller Endowment Fund for Lung Cancer Research was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Larry Waller (BSBA 1967) and Linda Waller of Grove City, Ohio, in honor of their children.

The annual distribution from this fund shall support lung cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Allocation of distribution shall be made at the recommendation of the chief executive officer of The James and the director of the Comprehensive Cancer Center (CCC) in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both the donors, should they be alive, and as recommended by the chief executive officer of The James and the director of CCC in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$28,900.00 (grandfathered)

Daniel A. Busch Petroleum Graduate Student Assistance Fund

The Daniel A. Busch Petroleum Graduate Student Assistance Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Dr. Daniel Busch (M.A. 1936, Ph.D. 1939).

The annual distribution from this fund shall used to provide assistance to graduate students studying Petroleum related geology as recommended by the director of the School of Earth Sciences and approved by the executive dean of the College of Arts and Sciences.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences in consultation with the director of the School of Earth Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the College of Arts and Sciences in consultation with the director of the School of Earth Sciences.

Amount Establishing Endowment: \$27,336.49 (grandfathered)

The Habash/Luczkowski World War II Fund in History

The Habash/Luczkowski World War II Fund in History was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jean Marie Luczkowski (J.D. 1978) and Stephen John Habash (B.A. 1974, J.D. 1978).

The annual distribution from this fund shall provide scholarship support to undergraduate and/or graduate students with diverse backgrounds enrolled in the

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College of Arts and Sciences to experience a study abroad experience with emphasis on the study of World War II History. The chair of the History Department in consultation with the executive dean of the College of Arts and Sciences shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$25,340.17 (grandfathered)

The Tom and Gail Reardon Chemical Engineering Scholarship Fund

The Tom and Gail Reardon Chemical Engineering Scholarship Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Tom Reardon (B.S. 1988 Chemical Engineering) and Gail Reardon, a friend of the Department of Chemical and Biomolecular Engineering.

Tom and Gail Reardon created this scholarship fund to assist students who are struggling with grades because they are supporting their education through employment. As a Chemical Engineering student, Tom Reardon worked extensively to support his education and the consequential time demands impacted his grades. It is the wish of the donors that students, who are struggling with grades and supporting their education through employment, receive financial assistance through this fund so they can reduce the time spent on their employment and improve their grades. If a student receives assistance through this fund as a junior and their grades improve, then the intent of this fund is being fulfilled, and therefore it is the wish of the donors that the student should be renewed for assistance as a senior.

The annual distribution from this fund shall provide scholarship support to undergraduate students enrolled in the College of Engineering majoring in Chemical Engineering who are ranked juniors or seniors, who are supporting their education through part-time employment and who have grade point averages below the mean for Chemical Engineering majors with preference given to candidates who graduated from high schools in the State of Ohio. The dean of the College of Engineering and the chairperson of the Department of Chemical and Biomolecular Engineering or his/her designee shall be responsible for selecting the "Tom and Gail Reardon Scholars" and coordinating the scholarships with the University's Office of Student Financial Aid. Scholarships may be renewed if the recipient's grade point average increases.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Per the Donors' request, recipients shall be given the option to correspond with the Donors. The Chairperson of Chemical Engineering will provide each Scholar with the Donors' mailing address.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the dean of the College of Engineering.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Donald H. and Jane E. Schriver Make a Difference 4-H Endowment Fund

The Donald H. and Jane E. Schriver Make a Difference 4-H Endowment Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Donald H. (BS 1969 Agricultural Economics) and Jane E. Schriver (BS 1972 Human Nutrition).

The annual distribution from this fund will be used to provide program support for Ohio 4-H Youth Development. Expenditures shall be approved by the assistant director for OSU Extension – 4-H Youth Development.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director for OSU Extension – 4-H Youth Development.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the vice president for agricultural administration, and

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executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director for OSU Extension – 4-H Youth Development.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Christopher G. and Suzanne M. Widing Business Scholarship Fund

The Christopher G. and Suzanne M. Widing Business Scholarship Fund was established October 29, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Christopher G. Widing (B.S.Bus.Adm. 1970, M.B.A. 1979) and Suzanne M. Widing (B.S.Pharm. 1970) of Columbus, Ohio.

The annual distribution from this fund shall be used to support scholarships for undergraduate students enrolled at The Max M. Fisher College of Business with first preference for out-of-state students majoring *in Finance*. Recipients will be selected by the director of the undergraduate programs office at the Fisher College of Business in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Name and Description of Named Endowed Fund

The Lawrence and Jean Mervis Education Endowment Fund for the Wexner Center for the Arts

The Wexner Center Education Endowment Fund was established February 7, 2003, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from an anonymous donor. The name and description were revised on October 29, 2010.

Subject to the approval of the Board of Trustees of the University, the donor may rename the Endowment during her lifetime through an instrument in writing delivered to the University, or at her death through a provision in her Last Will and Testament as certified to the University by her executor.

The annual distribution from this fund shall be used exclusively to support the Wexner Center's education programs fostering an environment of inquiry, discovery, and

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learning for audiences of all ages, interests, and backgrounds with preferences given to programs for teachers and schools and programs for children and families. Expenditures shall be approved by the Wexner Center's director and director of the Wexner Center's education programs.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Wexner Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the Wexner Center's director and director of the Wexner Center's education programs.

AUTHORIZATION TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS

Resolution No. 2011-27

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES CONTRACTS

HIGH VOLTAGE SWITCH AND CABLE REPLACEMENT PHASE 2
HOPKINS HALL MECHANICAL SYSTEM IMPROVEMENTS
MASON HALL – FIRST AND SECOND FLOOR RENOVATION
OUTDOOR SPORTS COMPLEX RENOVATION

APPROVAL TO ENTER INTO/INCREASE CONSTRUCTION CONTRACTS

HOPKINS HALL MECHANICAL SYSTEM IMPROVEMENTS
MASON HALL – FIRST AND SECOND FLOOR RENOVATION
OUTDOOR SPORTS COMPLEX RENOVATION

Synopsis: Authorization to enter into/increase professional services contracts and enter into construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase professional services contracts for the following projects:

	Prof Svc Amount	Total Project	
High Voltage Switch and Cable Replacement Phase 2	\$2.0M	\$13.4M	University Bond Proceeds
Hopkins Hall Mechanical Improvements	\$0.7M	\$6.7M	State Systems Appropriations

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Mason Hall – First and Second Floor Renovation	\$0.8M	\$6.8M	Department Funds
Outdoor Sports Complex Renovation	\$0.4M	\$4.4M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase construction contracts for the following projects:

	Constr. Amount	Total Project	
Hopkins Hall Mechanical Systems Improvements	\$6.0M	\$6.7M	State Appropriations
Mason Hall – First and Second Floor Renovation	\$6.0M	\$6.8M	Department Funds
Outdoor Sports Complex Renovation	\$4.0M	\$4.4M	Auxiliary Funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to enter into/increase professional services contracts and enter into/increase construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix X for background information, page 260.)

SALE OF REAL PROPERTY

Resolution No. 2011-28

4475 & 4485 N. HIGH STREET COLUMBUS, OHIO

Synopsis: Authorization for the sale of all parcels of land commonly known as 4475 and 4485 N. High Street, Columbus, Ohio is requested.

WHEREAS the State of Ohio for the benefit of The Ohio State University owns real estate known as 4475 and 4485 N. High Street, Columbus, Ohio and further described as Lots 12, 13, 14 and 15 in the Rosemary Addition to the City of Columbus; and

WHEREAS the real estate is a gift from the estate of Migg Caulkins Urban, which the University intends to sell to benefit the Knowlton School of Architecture, the designated beneficiary of the gift; and

WHEREAS the appraised value of this property is \$550,000.00; and

WHEREAS the proposed purchaser of the property, Dr. Scott Bertolo, has offered a purchase price of \$540,000.00; and

WHEREAS Dr. Bertolo intends to maintain the buildings on the property in accordance with community interest in preservation of said buildings; and

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WHEREAS the appropriate offices of the University have determined that the real estate is not necessary to support the mission of the University and this sale is in the best interest of The Ohio State University; and

WHEREAS this approval is required before obtaining legislation by the Ohio General Assembly to authorize the transfer and sale of the property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to take any action required to affect the sale of The Ohio State University's right, title and interest in the improved real property located at 4475 and 4485 N. High Street in accordance with the laws of the State of Ohio, upon such terms and conditions as are deemed to be in the best interest of The Ohio State University, with the net proceeds of the sale being paid to The Ohio State University to benefit the Knowlton School of Architecture.

(See Appendix XI for background information, page 266.)

PURCHASE OF REAL PROPERTY

Resolution No. 2011-29

1340 SECREST ROAD, WOOSTER
WAYNE COUNTY, OHIO

Synopsis: Authorization is requested to purchase the improved real property located at 1340 Secrest Road, Wooster, Ohio.

WHEREAS the property is expected to appraise at a value within ten percent of the negotiated purchase price, and the owners, John A. Briggs, Sr. and Vickie S. Briggs, have entered into a real estate purchase contract to sell the property to the University for \$165,000.00; and

WHEREAS this property is located across Secrest Road from OARDC acreage and is adjacent to other properties owned by the University, and the appropriate University offices have determined that the purchase of this property would be in the best interest of the University; and

WHEREAS the OARDC will provide all funds necessary for acquisition, use, and any improvements to the property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to take any action to affect the purchase of the improved real property at 1340 Secrest Road, Wooster, Ohio in the name of the State of Ohio for the use and benefit of The Ohio State University, if the appraised value of the property is within ten percent of the purchase price and upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XII for background information, page 267.)

EASEMENT

Resolution No. 2011-30

**RIGHT OF WAY TO FRANKLIN COUNTY, OHIO
ALONG DODRIDGE STREET AT THE DODRIDGE STREET
BRIDGE IN COLUMBUS, OH**

Synopsis: Authorization is requested to grant Franklin County, Ohio easements and right of way pursuant to Ohio Revised Code Section 3345.18 adjacent to the existing right of way along Dodridge Street at the Dodridge Street Bridge.

WHEREAS the County has requested this grant of right of way along Dodridge Street at the Dodridge Street Bridge. The right of way will be a grant of temporary easements in four parcels totaling 0.136 acres along the north side of Dodridge Street and easements in perpetuity in two parcels totaling 0.059 acres. The easements will be granted under the statutory authority of the University pursuant ORC Section 3345.18. The grant shall be temporary for areas needed in construction and in perpetuity consistent with the existing right of way along Dodridge Street for the completed bridge. The consideration for the temporary easements will be \$1,906.00 and consideration for the easements in perpetuity will be \$3,851.00; and

WHEREAS the purpose of the right of way is to allow the County to reconstruct the Dodridge Street Bridge. The appropriate University offices have determined that the grant of this right of way is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to take any action required to affect the grant of easements and right of way along Dodridge Street in Columbus, Ohio, upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the University.

(See Appendix XIII for background information, page 269.)

**TUITION RATE FOR THE SPECIALIZED MASTER IN BUSINESS
FINANCE PROGRAM FOR FY 2012**

Resolution No. 2011-31

Synopsis: Approval requested for the tuition rate of the Specialized Master in Business (SMB) Finance Program for FY 2012. The program will begin Autumn 2011. Approval of the fee is requested at this time so that marketing of the program and the advertisement of the rate can begin in November 2010.

WHEREAS the Board of Trustees of the Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS consultations have taken place within the University to determine the appropriate tuition rate and non-resident surcharge for the SMB Finance Program as described in the accompanying text and tables, which have been reviewed and recommended:

NOW THEREFORE

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BE IT RESOLVED, That the SMB Finance Program tuition rate of \$49,000 (\$47,596 in tuition plus \$1,404 in fees) and a non-resident surcharge rate of \$5 per quarter will be effective Autumn Quarter 2011.

(See Appendix XIV for background information, page 270.)

Upon motion of Mr. Fisher, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote cast by Trustees Wexner, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, and Reid.

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Mr. Wexner:

Before we adjourn, I would like to go around the table so if anyone has anything they would like to think about; in fact we could even go around twice if one thought deserves another, so we will see how much chipping in there is. Let's start with you, Alex.

Ms. Swain:

Thanks Dr. J. for answering that question. At first I thought it is really important for the two offices to have clear and distinct missions that sometimes are blurry, but then as I thought about it more maybe it is okay if they are blurry. I wanted to also congratulate Ohio Staters, I do not know if there are any Staters in the room, so you can relay back to them; a great group of students love the university, great friends, and so congratulations to them. I thought in the past day a little bit more about students giving and then my meeting with Dr. Sorensen we talked about our generation and of our need to achieve and to be recognized and things like that, so the wheels are turning more about how we can recognize students for giving and we need to get on that right away. Also something that I think is important, but was kind of hidden in the personnel actions, we are very lucky to reappoint for I think five more years, the provost, so we are happy to have you here. He is just an amazing leader and thinker and doer, so we are lucky to have him.

Dr. Reid:

I am particularly excited about two things. One is Dr. Lee's appointment, and when I think about what success is in diversity and inclusion, it means that our graduates will be successful anywhere in the world in which they choose to contribute. So I think because of Dr. Lee's upcoming work, we will have many more Joanna Porters around the world.

Second is the curriculum change for the Medical School, and certainly when I think about ProjectONE, this is really a ProjectTWO of that kind of magnitude because we will produce physicians who not only are bright and good technically, but also will have the proper character to be able to deal with a whole patient not just their physiology. So I am very excited about that.

Judge Marbley:

As much as anything, the thing that energizes me about this series of meetings is that we have focused more on the mission of the University, the academic mission of the University than at any point. I will cite three things for it. First the Medical School curriculum, I think that what has been done under Dr. Gabbe's leadership with Dr. Lucey is nothing short of amazing. If you look back from in the past ten years or so, we have gone from 44th in the country to 27th. My data may be off a little bit, but it is in the book, it has been within the last score certainly. Secondly, if you look at the

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statistics on our new class, we have broken records with respect to the preparedness of these students with respect to their overall acuity, and so we have much to be excited about. Then third we have our chief academic officer, Dr. Alutto re-upping for another five years, and I have had the opportunity to work with him now in connection with the Academic Affairs and Student Life Committee, and I just cannot imagine that there is anyone in America who does it better. Whether by design or by coincidence, we have recommitted to our primary goal which is to educate our students and as Dr. Reid pointed out, not just locally, but internationally, and I think that the work that we have done during this cycle has been nothing short of extraordinary. It really speaks to a lot of work by a lot of people who have seen to it that we have gotten to this point. I would like to commend the Board obviously for the work that we have done, but more importantly to people like Joe Alutto, Steve Gabbe and Dolan Evanovich for bringing together great students who will do great things.

Mr. Brass:

My thoughts over the last three days start with the Medical Center Board meeting on Wednesday. I was talking about it last night over dinner. I look back on my five years that I have been on this Board and in order to accomplish all the things that we are doing right now, and I just listen to all the Committee reports like our Chairman did, whether it is the facilities or what we are doing with compliance right now or the Medical Center, whatever it might be, and that does not get done unless there is great teamwork; teamwork at the Board level, teamwork at the executive level and teamwork at the student level and faculty level. These things do not just happen, they happen by trust and they happen by hard work and they happen in believing in what we are trying to get accomplished here. When it works it works and when it doesn't work it doesn't work. I have always lived by a little saying that says the smallest good deed is better than the grandest good intention. I will tell you, we are doing a lot of good deeds. We are really doing a lot of good deeds, and I am proud to be a part of this.

Mr. Fisher:

I would like to piggy-back on your teamwork and the team, Alan. I would encourage all of you to vote and to think about the opportunity each of us have on November 3rd in building relationships with the federal government, the state government and our local government, and how many ways they are part of our team and what we need to do in the future here. So a lot of opportunity here in the next week.

Mr. Mitchell:

First thing I would like to say is kudos to Vern Baisden in the Department of Public Safety. There are some pictures in the books of what happened in Wooster, and I had not had a chance to go up there, but just seeing those pictures and talking about how that night when it was still dark, how we were able to have the generators running for some of the research that was not lost. Just a lot of the things that we were able to do with that community up there was nothing short of amazing to me and how quickly and how capable we were of responding that fast to the disaster that obviously was unexpected. Secondly, yesterday we saw the financial plan going forward, and I think we are positioned in a really good place, and I think Geoff Chatas has done a really good job of keeping the students in mind and just preparing in these dire times for what is going forward, and I am just appreciative of those things.

Dr. Cloyd:

This really comes home to me these last few days, what has been most on top of my mind is what this University is about when we talk about education for citizenship

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and the absolute key need for an institution like this that can provide the highest quality, highest value education for a very broad segment of the citizenry, and we are achieving that, but you see all of the hard work that goes behind it that is reflected amongst the University, whether it is some of the programmatic activity, the pioneering activities on how do you have outreach and help students to the physical planning of the University, creating the kind of environment that we have here. To just step back and say the goal is something everyone can immediately applaud, and we are doing it, but just the massive amount of really hard work that needs to be integrated to accomplish it. I think we are making great progress on that regard, but it was just personally kind of humbling to me to back up and just think about across the broad front, what is required for us to provide that education for citizenry and I am really happy to be a part of people who can help achieve that.

Mrs. Kass:

I was struck by our recognized student, the first recognized student's comment earlier when she said she was a Buckeye by birth, but now she is a Buckeye by choice. Clearly all that we are doing, I tied back, Les, to what you said about leadership and your leadership and Gordon's leadership and Provost Alutto's leadership. Now we have Valerie Lee's leadership with diversity and Dr. Gabbe, you know this document, I am really impressed with the comprehensiveness and clarity of that document and all that is going on there. The Committee reports and the leadership that is going on and the modeling, I think you used the word, Les, modeling. I would like to take that back then to Advancement and the kind of leadership with Andy Sorensen, Archie Griffin, Tom Katzenmeyer, and the modeling they are doing together to build what is now becoming Advancement and the team they are working with. It is just leading and modeling and I see that very much and am very proud to be part of it here.

Mr. Ratner:

I have actually had an interesting week personally, because I ended up spending two days in Boston because I happen to be on the Board at Brandeis University where I went to school and then two days here. So I have learned that you have to have some very broad parts of your anatomy to sit through a lot of Board meetings. It has been interesting, and one of the fascinating things for me is that I am arguably on the Boards of both the smallest and the largest research universities in America. Brandeis is a school that has total enrollment, both undergraduate and graduate of about 7,500 students. That is slightly smaller than our School of Engineering, yet it maintains a very focused, very specific mission, and I think does a marvelous job. But I am always struck when I come to Ohio State, not just the scale, and I think we need to be very careful to not get confused by being the biggest is necessarily being the best, but I think we are in many ways the best. What is remarkable about this campus in so many ways is that we do not get lost in the size, students do not get lost in the size, as I speak the individual students who are here, and they feel that this University has reached out to them personally and individually. As you talk to the faculty and the staff, they know their place, they are excited, and they are excited to be a part of the overall mission. This sense of preparing students as Gil was saying, for the world, we know what they need to deal with. That ability to take this huge enterprise and break it down and make it meaningful to each individual who is here, faculty, staff, students, is really a remarkable achievement and one that because, everybody here is, I think, embedded in this institution, I do not think we necessarily take into full account. I am very proud of what we do at Brandeis, I think it is a remarkable place, and I have always said that we have some curses because we are so small, but we have a benefit because we are so small. What is remarkable about Ohio State is that we are so big and so small, and I think that is a real achievement and one that was really brought home to me this week, and I think one that we should be very proud of. And one of the multiple reasons that again, as

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sort of a converted Buckeye, I am very proud of my association with the University, so that is my comment.

Mr. Schottenstein:

Good comments. A couple of things – one, I just want to sort of add on to what Ron said a few minutes ago about way finding on campus. I do not know about the rest of you, but I do not walk the campus enough, and recently I did. Not the whole campus, but from one building to another and I did not get lost, but it is beautiful. I think the campus looks, and I say this Jeff looking at you because I know how much time and effort has been put into it, I think in the last year or so building signage has changed and a number of things have, I think the campus looks the best it has ever looked. I think all of us need to get out and walk it often.

The other comment I want to make has to do with Gil's report earlier on advancement. I guess I am going to use a football analogy because we are right in the middle of football season and I think most of us are fans, and one thing we are interested in is being number one. I think that should be our goal with advancement. Just as we would not be satisfied if we came in fifth every year, or even second, we should feel the same way about advancement. And when we next look at this in four to five years, our goal is that Ohio State should be number one in the country in fundraising and in alumni relations and alumni participation and alumni satisfaction and all the different ways horizontally and vertically we are going to measure it. And if we do, and if we are, the opportunities we have will be endless, but there should be no question, and I think that is what your report was all about Gil that should be our clear, unequivocal and absolutely relentless goal.

Mr. Hicks:

I thought we have had a series of very good meetings this week. I think we spent a lot of time, and rightfully so spent a lot of time on bricks and mortar discussions in the last several months. I thought what jumped out at me in the meetings this week, is we spent time not only on bricks and mortar and finances, but really on people. I thought the presentation we had from Dr. Lucey on the Medical Center curriculum was just outstanding, and I think what is being done there is really remarkable, and it is the first time I had had an opportunity to really hear about it, and I commend Dr. Gabbe and Dr. Lucey for doing that. The other thing, just piggybacking on what Bobby just said, is on the Advancement Committee. I leaned over to him as you were giving your report and whispered in his ear and I said we had the conversation about the goals in the Committee meeting, and I think the goals are ambitious and they are aggressive right now, but if we get this right, and I have very full confidence that we are going to get this right, I think we are going to have just expedient growth in the amount of people that are engaged in the activities we want them to be engaged with, whether that is volunteering activity or that is giving activities, because I think that we have done extraordinarily well to date because people do love this place. They care about this place greatly and there is a deep, deep infinity whether you were born here or you chose the place, but I think if we can husband our resources and target them the way they are going to be done, I just think we are going to have expedient growth in the quality of engagement we have for a long, long time, and I think we will be number one. I appreciate the leadership that is being shown on that front.

Mr. O'Dell:

I am just very impressed with the tremendous positive momentum that this University has. And then I think about the troubling times ahead in the economy and the state budget and things like that, and I just feel a great deal of confidence that with President Gee's leadership and the leadership that you have put in place that we will

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do extremely well in those challenging times, and I am just proud to be part of this great University.

President Gee:

Well I have had an opportunity to say a couple of things. I was just thinking about the fact that our friend, our colleague, our observer, our nudge, Dick Chait is not with us today. I was thinking of sending him a note, and what my note will say is the fact that he would have been very proud of the set of meetings that we had. He gave us a charge; we gave ourselves a charge that we would turn ourselves into a very high performance institution at the Board level and at the level of leadership and administration. In subsequent discussions that I had with him, I asked him, is there a difference between high performance and high functioning, and he said you will know when you have crossed that line. I said last night to a number of members of the Board that I think we have moved from high performance, which we will always maintain to high functioning, which means that we actually work well together. We actually appreciate each other; we have great colleagues; we have friends and we have a single goal and a unified approach; and I think that is very important. This is a moment of real reflection for me.

Mr. Wexner:

Thank you, Gordon. I want to remind everybody of the next opportunity to feel so terrific at is 2:00 pm on Wednesday, December 1. I wish I could say something philosophical, but the philosopher I would refer to is Jim Tressel, and I will just end the meeting with that. We have to continue to get better. We have to master the fundamentals and be really fluent and practiced and better at the fundamentals. My observation is, and hopefully Jim Tressel would observe that as Gordon did or Dr. Chait, I think collectively we are getting better at the fundamentals, and we are executing them better and better and the result is that we are better and better.

Thank you.

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Thereupon the Board adjourned to meet Wednesday, December 1, 2010 at the Ohio Union.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

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(APPENDIX VII)

IMPACT STATEMENT
THE OHIO STATE UNIVERSITY MEDICAL CENTER BOARD
BYLAWS

PROPOSED AMENDMENTS OF THE MEDICAL CENTER BOARD BYLAWS FOR
APPROVAL BY MEDICAL CENTER BOARD ON OCTOBER 27, 2010 AND
MEDICAL AFFAIRS COMMITTEE ON OCTOBER 28, 2010

The proposed amendments to the Medical Center Board Bylaws originally approved by the Ohio State University Board of Trustees on April 3, 2009 include the following changes:

- A. Updates the bylaws to reflect the operations and experience of the Medical Center Board during its first year of governance.
- B. Makes administrative changes, e.g., addition of the University General Counsel and Chief Financial Officer as ex-officio members, addition of Assistant Secretary to the Board
- C. Makes substantive change, e.g., clarifies the role and scope of responsibility of the Professional Affairs Committee and medical staffs.

OHIO STATE UNIVERSITY MEDICAL CENTER BOARD BYLAWS

Chapter 3335-93

Establishment of the Ohio state university medical center board

3335-93-01 University medical center board.

(A) and (B) no change.

(C) In addition, the following University officials shall be ex-officio non-voting members of the medical center board:

- (1) the vice president for health services;
- (2) the dean of the college of medicine;
- (3) the chief financial officer of the medical center;
- (4) the chief medical officer of the medical center;
- (5) the chief nursing executive of the medical center;
- (6) the chief executive officer of the James cancer hospital;
- (7) the director of medical affairs of the James cancer hospital;
- (8) the chair of the medical affairs committee of the board of trustees; ~~and~~
- (9) the chair of the Ohio state university physicians board; ~~;~~
- (10) the chief financial officer of the Ohio state university; and
- (11) the general counsel of the Ohio state university.

Balance unchanged.

3335-93-02 Powers and duties.

The Ohio state university board of trustees retains its ultimate authority over, and responsibility for, the Ohio state university medical center, including but not limited to determination of policy for its fiscal health, its personnel policies, and the definition of the medical center's mission. Within that context, the board of trustees hereby delegates to the medical center board the authority and responsibility set forth herein, consistent with Ohio law. In accordance with that authority and responsibility, the university medical center board will be responsible for, subject to the authority and periodic review of the university board of trustees, the following:

(A) through (E) no change.

(F) Approval of medical and dental staff appointments, clinical privileges, and disciplinary actions upon the recommendation of the appropriate officials, medical staff, and medical staff administrative committee of either the University Hospitals or the Arthur G. James cancer hospital and Richard J. Solove research institute ("James cancer hospital").

Balance unchanged.

3335-93-04 Meetings and notice.

(A) no change.

(B) Special meetings. Special meetings may be called at the direction of the chair, the president of the university, ~~or~~ the chair of the board of trustees, ~~and~~ or shall be called by the chair at the request of three members of the board, provided that notice of any special meeting shall be given to all board members not less than five days prior to the meeting. The notice shall state the time, place, and purpose of the meeting.

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Balance unchanged.

OFFICERS OF THE BOARD

3335-95-01 Officers.

The officers of the medical center board shall consist of a chair, vice chair, secretary, assistant secretary and such other officers as the board may deem advisable. The chair and vice chair, who shall be selected from among the public members of the board, shall be appointed annually by the Ohio state university board of trustees upon recommendation of the president. The associate general counsel of the Ohio state university medical center shall serve as secretary of the board. No officer other than the secretary and the assistant secretary may serve more than two successive terms.

3335-95-02 Chair.

The chair of the board shall appoint all committee members and the assistant secretary; shall preside at all meetings of the board; and shall be responsible for approving the agenda for board meetings. The chair shall have such other duties and authority as may be prescribed elsewhere in these bylaws or from time to time by the medical center board.

3335-95-04 Secretary.

The secretary shall be responsible for producing and maintaining minutes of board meetings, and being the custodian of and responsible for the official books and records of the medical center board. In addition, the secretary shall perform such other duties as from time to time may be assigned to him or her by the board or by the chair. The assistant secretary of the board shall be responsible for the management of all operational and administrative functions for the office of the medical center board. In the absence of the secretary, or if a vacancy in the secretary position exists, the assistant secretary shall perform the duties of the secretary of the board.

COMMITTEES

3335-97-02 Professional affairs committee.

(A) Responsibilities. The professional affairs committee shall be responsible for the following specific duties:

- (1) through (5) no change.
- (6) ~~Such other responsibilities as assigned by the chair of the medical center board.~~ Approving membership and granting appropriate clinical privileges for the expedited credentialing of such practitioners that are eligible by satisfying minimum approved criteria as determined by the medical center board and are recommended for membership and clinical privileges by the university hospitals medical staff administrative committee and the James cancer hospital medical staff administrative committee.
- (7) Reviewing and approving reinstatement of clinical privileges for a practitioner after a leave of absence from clinical practice.
- (8) Conducting peer review activities and recommending professional review actions to the medical center board.
- (9) Such other responsibilities as assigned by the chair of the medical center board.

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- (B) Composition. The committee shall consist of seven members: three board members, appointed annually by the chair of the medical center board, one of whom shall be appointed as chair of the committee; the chief medical officer of the ~~health system~~ medical center; the director of medical affairs of the James cancer hospital; the chief of the medical staff of the university hospitals; and the chief of the medical staff of the James cancer hospital. With respect to items coming before the committee as detailed in paragraph (A) of this rule, the chief medical officer of the ~~health system~~ medical center and chief of the medical staff of university hospitals shall vote only with respect to those items involving the ~~health system~~ university hospitals, and the director of medical affairs of the James cancer hospital and chief of the medical staff of the James cancer hospital shall vote only with respect to those items involving the James cancer hospital.

Balance unchanged.

MEDICAL STAFF

3335-101-01 General.

The medical center board shall hold the medical staff organization of ~~the university health system~~ hospitals and the medical staff organization of the James cancer hospital accountable to the medical center board for establishing and maintaining standards of medical care for their respective facilities. As provided in rule 3335-101-04 of the Administrative Code, revisions to medical staff bylaws are subject to review and approval by the medical center board before they are submitted to the Ohio state university board of trustees for adoption.

3335-101-03 Medical staff organization.

The organization of the medical staffs of the university ~~health system and of the James cancer hospital~~ medical center shall to discharge those duties and responsibilities assigned to them by the medical center board and is subject to the approval and authorization of the medical center board. Those duties and responsibilities include the following purposes:

- (A) To monitor the quality of medical care and make recommendations to the medical center board to ensure that all patients – admitted to or treated at any of the facilities, departments, or services of ~~the health system~~ university hospitals or the James cancer hospital – receive high quality medical care.
- (B) To recommend, through the appropriate medical staff administrative committee, to the professional affairs committee of the medical center board the appointment or reappointment of an applicant to the medical staff of ~~the health system~~ university hospitals or the James cancer hospital, the clinical privileges such applicant shall enjoy in the facilities of or associated with ~~the health system~~ university hospitals or the James cancer hospital, and appropriate professional review action that may be necessary in connection with any member of the medical staff.
- (C) To represent the medical staffs of ~~the health system~~ university hospitals and the James cancer hospital and to provide the means whereby issues concerning the medical staffs and ~~the health system~~ university hospitals and the James cancer hospital are discussed within the medical staff organization and among representatives of the medical staff, the medical center board, and the medical center administration.
- (D) To establish and enforce medical staff bylaws and establish specific rules and regulations governing actions of members of the medical staffs.

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3335-101-04 Medical staff bylaws.

The medical staff organization shall recommend to the professional affairs committee and the medical center board, through the board of the appropriate hospital as defined in chapter 3335-104 of the Administrative Code, amendments to medical staff bylaws, rules, and regulations that set forth the medical staff organization and the governance process for maintaining such bylaws, rules, and regulations to accomplish the purposes set forth in rule 3335-101-03 of the Administrative Code. When such medical staff bylaws, rules, and regulations are adopted by the medical center board and the Ohio state university board of trustees, they shall become effective and be part of the medical staff bylaws, rules, and regulations of the medical center and the hospital and other facilities to which they apply. The medical staff organizations shall also be responsible for reviewing these bylaws, rules, and regulations periodically and recommending appropriate revisions to the professional affairs committee and medical center board, through the board of the appropriate hospital as defined in chapter 3335-104 of the Administrative Code.

3335-101-05 Appointment to the medical staff and assignment of clinical privileges.

Upon recommendation of the medical staff of the ~~health system~~ university hospitals or the James cancer hospital and in accordance with the medical staff bylaws, the medical center board may appoint physicians, dentists, psychologists, and podiatrists meeting the qualifications prescribed in the medical staff bylaws, to membership on the medical staff of the ~~health system~~ university hospitals and or the James cancer hospital and shall grant clinical privileges to such persons. Appointment to the medical staff carries with it full responsibility for the treatment of patients of the university medical center subject to such limitations as may be imposed by the medical center board or the medical staff bylaws, rules, and regulations of the medical staff. Appointment and reappointment to the medical staff shall be for a period not to exceed 24 months two years and shall be renewable in accordance with the reappointment procedure set forth in the medical staff bylaws. The chief medical officer of the medical center and director of medical affairs for the James cancer hospital, acting as members of and on behalf of the medical center board, are delegated the responsibility by the medical center board to grant approval of temporary clinical privileges. The granting of temporary privileges shall be limited to situations which fulfill an important patient care need, and shall not be granted for a period of more than ninety days.

3335-101-06 Medical staff administrative committees.

- (A) Purpose. The medical staff administrative committee for the university hospitals medical staff and the medical staff administrative committee for the James cancer hospital each shall establish and maintain means of accountability to the medical center board, in accordance with their respective medical staff bylaws. Each medical staff administrative committee shall concern itself primarily with the quality of medical care within the facilities of, or associated with, the university medical center. ~~It~~ Each medical staff administrative committee shall receive and act upon all medical staff committee reports and make recommendations regarding medical staff status and clinical privileges to the medical center board, through the board's professional affairs committee. Other specific duties of the medical staff administrative committee are identified in the medical staff bylaws.
- (B) Composition. ~~The composition of the~~ medical staff administrative committee of the university hospitals medical staff shall be composed of the chief of the medical staff, the chief of the medical staff elect, the chiefs of clinical departments, three at-large members elected by the medical staff, the medical director, and the chief executive officer of university hospitals. ~~The medical director~~ determined in accordance with the university hospitals medical staff bylaws and the chief medical officer of the medical center shall serve as chair of the medical staff administrative committee. ~~The composition of the~~ medical staff administrative

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committee of the James cancer hospital medical staff shall be composed of the chief of the medical staff; chief of the medical staff-elect; section chiefs of medical oncology, radiation oncology, surgical oncology; chiefs of James cancer hospital services; chairs of anesthesiology, dentistry, family medicine, internal medicine, ob/gyn, ophthalmology, otolaryngology, physical medicine, pathology, psychiatry, radiology, surgery; James cancer hospital chief executive officer, James cancer hospital director of administration; James cancer hospital director of medical affairs; James cancer hospital associate director for clinical affairs; and James cancer hospital associate director for professional education. The following shall be ex-officio members of the medical staff administrative committee: James cancer hospital administrator of nursing, members of the comprehensive cancer center executive committee, associate vice president for health sciences, and university hospitals medical director. The determined in accordance with the James cancer hospital medical staff bylaws and the James cancer hospital director of medical affairs chief of the medical staff shall serve as chair of the James cancer hospital medical staff administrative committee.

Balance unchanged.

3335-101-07 Hospitals clinical departments.

(A) and (B) no change.

(C) The senior vice president of health sciences shall recommend a candidate for the appointment of the chief medical officer of the medical center to the medical center board and the Ohio state university board of trustees. The Ohio state university board of trustees shall appoint the chief medical officer of the medical center. The chief medical officer of the medical center shall report to the vice president for health services, the senior vice president for health sciences and to the medical center board. In matters relating to medical care in the university hospitals, members of the clinical departments of the university hospitals are accountable to the clinical chiefs, and medical directors who are accountable to the chief medical officer of the medical center.

(C)(D) The chief medical officer is the senior medical officer for the medical center with the responsibility and authority for all health and medical care delivered at the medical center. The chief medical officer is responsible for overall quality improvement and clinical leadership throughout the medical center, physician alignment, patient safety and medical staff development. The chief medical officer is a key member of the senior management team and is expected to participate in all strategic, operational and policy decisions as a senior corporate officer of the medical center. The chief medical officer is accountable for developing and managing systems and forums that foster the transfer of knowledge, information and process improvement methodologies to administrative and clinical leadership and staff. The chief medical officer has the authority and responsibility of the organization of clinical services to optimize high quality care.

(E) The senior vice president for health sciences shall appoint a medical director for each of the university hospitals, university hospitals east, Harding hospital, and Ross heart hospital. The medical director of each hospital shall report to the chief executive officer or executive director of the respective hospital, to the chief medical officer of the health system ~~medical center~~, and to the medical center board. In matters relating to medical care in the hospitals, members of the clinical departments of the hospitals are accountable to the clinical chiefs, who are accountable to the medical director ~~directors~~.

(D)(E) The senior vice president for health sciences shall appoint a director of medical affairs for the James cancer hospital ~~who shall be the chief medical officer of the James cancer hospital~~. The director of medical affairs shall report to the

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chief executive officer of the James cancer hospital, the James cancer hospital board and to the medical center board. In matters relating to medical care in the James cancer hospital, members of the clinical departments of the hospitals are accountable to the clinical chiefs, who are accountable to the director of medical affairs.

(E)(G) ~~The medical directors and the director of medical affairs~~ chief medical officer of the medical center, the director of medical affairs of the James cancer hospital and the medical directors of each hospital shall each be a physician and shall maintain an appointment as an attending staff member of his or her respective medical staff. ~~The chief medical officer of the medical center,~~ medical directors of each hospital and director of medical affairs shall have authority as conferred by the senior vice president for health sciences and the medical center board; including the responsibility for clinical research and education programs and services, supervision of patient and clinical activity; and responsibility for the clinical organization of his or her respective hospital. ~~The medical directors~~ chief medical officer of the medical center and director of medical affairs shall direct and supervise the medical staff quality assurance, utilization review, and credentialing activity. ~~The medical directors~~ chief medical officer of the medical center, medical directors of each hospital and director of medical affairs shall establish priorities, jointly with the chief executive officer or executive director of his or her respective hospital, for capital medical equipment, clinical space, and the establishment of new clinical programs, or the revision of existing clinical programs.

AMENDMENTS TO BOARD BYLAWS

3335-103-01 Amendments to board bylaws.

These bylaws may be amended or replaced in whole or in part only by the Ohio state university board of trustees, upon the recommendation of the medical center board and the president of the university.

MEDICAL CENTER HOSPITAL BOARDS

3335-104-01 Establishment of medical center hospital boards.

From time to time, the Ohio state university board of trustees may establish one or more boards dedicated to the unique mission of each hospital as a component of the university medical center. Each hospital board shall be composed of from nine to 15 public members who shall be appointed, and are subject to removal, by the Ohio state university board of trustees in consultation with the president of the university and the senior vice president for health sciences. The term of office for each public member of a hospital board, other than an ex-officio member, shall be three years. The president of the university or his or her designee, the senior vice president for health sciences, chief medical officer of the medical center and the vice president for health services shall be ex officio voting members of each such hospital board. The director of medical affairs of the James cancer hospital shall be an ex officio voting member of the James cancer hospital board. The chief executive officer or executive director, medical director, and chief of the medical staff of each of the hospitals shall be ex-officio non-voting members of that hospital board. At the discretion of the Ohio state university board of trustees, any public member may serve three consecutive terms.

Balance unchanged.

3335-104-05 Officers.

The officers of a medical center hospital board shall consist of a chair, vice chair, secretary, and such other officers as the board may deem advisable. The chair and vice chair shall be elected from among the voting public members of the board. No

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officer may serve more than two successive one-year terms. The chair of the board shall appoint all committee members; shall preside at all meetings of the board; and shall be responsible for approving the agenda for board meetings. During the absence of the chair or the chair's inability to act, the vice chair shall perform the duties and exercise the powers of the chair. The secretary shall be the chief executive officer or executive director, as appropriate, of the hospital and may serve indefinitely.

3335-104-06 University hospitals board.

- (A) There is hereby created the University hospitals board, as a medical center hospital board responsible to the university medical center board. The university hospitals board shall:
 - (1) Review, recommend, approve and monitor strategic initiatives for university hospitals.
 - (2) through (4) no change.
- (B) The senior vice president for health sciences and the chief executive officer of university hospital shall solicit nominations for university hospitals board membership from the board and from the community at large.
- (C) In addition to the positions specified in rule 3335-104-01 of the Administrative Code, the chair of the board of Ohio state university physicians shall be an ex officio non-voting member of the university hospitals board.
- (D) The chief executive officer of university hospitals shall have such authority as may be conferred by the senior vice president for health sciences, the vice president for health services, and the university hospitals board and the medical center board. The chief executive officer shall be responsible for the operation and all administrative activities of university hospitals. The chief executive officer shall coordinate and prioritize matters of capital medical equipment, clinical space, and clinical programs with the ~~medical director~~ chief medical officer of the medical center and medical directors.

3335-104-07 James cancer hospital board.

- (A) There is hereby created the James cancer hospital board, as a medical center hospital board responsible to the university medical center board. The James cancer hospital board shall:
 - (1) Review, recommend, approve and monitor strategic initiatives for the James cancer hospital.
 - (2) through (4) no change.
- (B) The senior vice president for health sciences and the chief executive officer of the James cancer hospital shall solicit nominations for the James cancer hospital board membership from the board and from the community at large.
- (C) The chief executive officer of the James cancer hospital shall have such authority as may be conferred by the president of the Ohio state university, the senior vice president for health sciences, the James cancer hospital board and the medical center board. The chief executive officer shall be responsible for the operation and all administrative activities of the James cancer hospital.

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3335-104-08 OSU Harding hospital board.

- (A) There is hereby created the OSU Harding hospital board, as a medical center hospital board responsible to the university medical center board. The OSU Harding hospital board shall:
- (1) Review, recommend, approve and monitor strategic initiatives for behavioral health services.
 - (2) through (4) no change.
- (B) The senior vice president for health sciences and the executive director for OSU Harding hospital shall solicit nominations for the OSU Harding hospital board from the board and from the community at large, including soliciting nominations for four members of the board from the Harding center for ~~medical and behavioral health~~ Heritage foundation.

3335-104-09 University hospitals east board.

- (A) There is hereby created the university hospitals east board, as a medical center hospital board responsible to the university medical center board. The university hospitals east board shall:
- (1) Review, recommend, approve and monitor strategic initiatives for university hospitals east.
 - (2) through (4) no change.
- (B) The senior vice president for health sciences and the executive director for university hospitals east shall solicit nominations for the university hospitals east board from the board and from the community at large.
- (C) In addition to the positions specified in rule 3335-104-01 of the Administrative Code, the chief of orthopaedics shall be an ex officio non-voting member of the university hospitals east board.

3335-104-10 Ross heart hospital board.

- (A) *There is hereby created the Ross heart hospital board, as a medical center hospital board responsible to the university medical center board. The Ross heart hospital board shall:*
- (1) Review, recommend, approve and monitor strategic initiatives for cardiovascular services.
 - (2) through (4) no change.
- (B) The senior vice president for health sciences and the executive director for Ross heart hospital shall solicit nominations for the Ross heart hospital board from the board and from the community at large.
- (C) In addition to the positions specified in rule 3335-104-01 of the Administrative Code, the Director of the Ohio state university heart center shall be an ex officio non-voting member of the Ross heart hospital board.

(APPENDIX VIII)

Amendments to the *Bylaws of the Board of Trustees*

3335-1-03 Administration of the university.

(A) Through (V) no change.

~~(W) Regional campuses boards.~~

~~(1) The Lima, Mansfield, Marion, and Newark boards shall advise and assist the dean/directors in the administration of their respective regional campuses. Subject to the authority and periodic review of the university board of trustees, each regional board shall:~~

~~(a) Develop support for the regional campus in their service area;~~

~~(b) Advise the dean/directors concerning local educational needs, and perceptions of university programs;~~

~~(c) Serve as an advocate for the needs of the regional campus in local and state government agencies, and in the legislature;~~

~~(d) Participate in the strategic planning process for the regional campus;~~

~~(e) Review and provide a recommendation with respect to current funds and capital budgets prior to their submission to the university board of trustees by the president; and~~

~~(f) Coordinate with the board of the appropriate technical college in all areas of common interest.~~

~~(2) Each regional campus board shall be composed of ten members appointed by the Ohio state university board of trustees in consultation with the president of the university: nine members shall be private citizens who have an interest in and knowledge of higher education and who reside within the area served by the institution; and one member shall be a student who is currently enrolled at the applicable regional campus and shall have no voting power on the board, shall not be considered as a member of the board in determining whether a quorum is present, and shall not be entitled to attend executive sessions.~~

~~The executive vice president and provost or the provost's designee, in cooperation with the appropriate dean/director, shall serve as the liaison between the regional boards and the various colleges and departments of the university, and may attend all meetings of the boards. The applicable chair of the faculty assembly shall serve as a resource person for the appropriate regional board and, in order to serve that function, may attend all public meetings of the appropriate regional board.~~

Amendments to the *Bylaws of the Board of Trustees - Newark*

3335-113-01 Composition and administration of the board.

- (A) ~~The Ohio state university board of trustees ("the university board") hereby establishes a body to be known as the Ohio state university - Newark board of trustees ("the Newark board").~~
- ~~(1) The Newark board shall be composed of ten members appointed by the university board in consultation with the president of the university.~~
 - ~~(2) Nine members shall be private citizens who reside within the area served by the institution. One member of the Newark board shall be a student who is currently enrolled and in good standing at the Newark campus. The student member shall have no voting power on the board.~~
 - ~~(3) Citizen members shall be appointed for terms of three years. Terms will be staggered so that three terms end each year. In case a vacancy develops, the university board may appoint a citizen member to fill the remaining part of the unexpired term. No citizen member shall serve more than three terms, consecutive or otherwise. (In determining eligibility for reappointment, an initial appointment of two years, or more, shall be construed as a term.)~~
 - ~~(4) The student member shall serve a term of one year, and is eligible for reappointment as long as he or she remains a student in good standing at the Newark campus.~~
 - ~~(5) Terms of the appointed members shall begin on July first.~~
 - ~~(6) Members of the Newark board shall serve without compensation but may be reimbursed for expenses incurred in the performance of their duties. Members of the Newark board shall be provided immunities or indemnification against any claims or liabilities which may arise from the performance of their duties to the full extent permitted by law.~~
 - ~~(7) The dean/director of the Newark campus shall assist the chair of the Newark board in establishing board agendas and priorities and shall provide such staff services and other assistance as the board may require. The dean/director may attend all meetings of the board.~~
 - ~~(8) The provost or the provost's designee, in cooperation with the dean/director, shall serve as the liaison between the Newark board and the various colleges and departments of the university, and may attend all meetings of the Newark board.~~
 - ~~(9) The chair of the Newark campus faculty assembly shall serve as a resource person for the Newark board and, in order to serve that function, may attend all public meetings of the Newark board.~~

3335-113-02 Nominations.

~~The objective of regional campus board member selection is to continually ensure a strong, independent group of dedicated members with a diverse background,~~

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representing a range of professions, experiences, and geographical regions that the campus serves.

- (A) ~~All members of the Newark board will be appointed by the Ohio state university board of trustees, in consultation with the president of the university, Newark board, and the campus dean/director.~~
- (B) ~~The following criteria shall guide the Newark board in its nominations of community members:~~
 - (1) ~~Resides in the primary service area of the campus and is well acquainted with the region;~~
 - (2) ~~Has a strong interest in the Newark campus and in the Ohio state university;~~
 - (3) ~~Has a record of community service;~~
 - (4) ~~Consideration should be given to nominating individuals from diverse parts of the service district with diverse professional expertise and perspectives; and~~
 - (5) ~~Employees of the university, employees of the central Ohio technical college, and members of the board of the central Ohio technical college are ineligible to serve as citizen members.~~
- (C) ~~The student member should be a student in good standing, with an active interest in improving the campus, and who is willing to inform him or herself about the needs, interests, and concerns of other students. However, in the capacity as a board member, the role is as that of any other board member— to balance the needs and issues of all constituencies in their deliberations— not to represent a single constituency.~~
- (D) ~~Nominations will be communicated to the university board through the president no later than April twentieth of each year so that the university board may make appointments at its May meeting.~~

3335-113-03 Vacancies and removal.

- (A) ~~Vacancies shall be filled by the university board of trustees in the same manner and subject to the same qualifications as appointments for full terms.~~
- (B) ~~Members of the Newark board serve at the pleasure of the university board of trustees.~~

3335-113-04 Powers and duties.

~~The Newark board shall serve in an advisory capacity in oversight of the Newark campus. Subject to the authority and periodic review of the university board, the Newark board shall:~~

- (A) ~~Ensure maintenance of key relationships with external constituencies:~~
 - (1) ~~Develop support for the Newark regional campus in its service area;~~
 - (2) ~~Advise the dean/director concerning Newark's local service area educational needs and the perception of university programs;~~

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- (3) ~~Be knowledgeable about the Ohio state university, in general, and, in particular, at its interface with the Newark campus;~~
 - (4) ~~Serve as a knowledgeable and effective advocate with the state legislature and state and local agencies for the Newark campus and for the Ohio state university, in general, when appropriate; and~~
 - (5) ~~Ensure effective coordination with the board of the central Ohio technical college in all areas of common interest.~~
- (B) ~~Ensure proper direction for the Newark campus, e.g., through input and review, where appropriate, of the strategic plan, master plan, student affairs plan, safety and security plans, etc., and to ensure performance and progress monitoring. The Newark board shall have no jurisdiction with respect to faculty. The hiring, evaluation, promotion, tenure status, duties and responsibilities, and compensation of faculty shall be conducted in accordance with established university rules.~~
- (C) ~~To ensure that the university board of trustees meets its governance obligations under Ohio law, the Newark board will advise the dean and director on matters relating to annual budgets, capital projects, and tuition and fees proposals.~~
- (1) ~~The appointment of the dean/director will be approved by the university board of trustees in accordance with rule 3335-3-291 of the Administrative Code.~~
 - (2) ~~The university board of trustees will continue to hold the Ohio state university president responsible for the conduct of academic programs and for ensuring that the regional campus is operated in a manner consistent with university policy and procedures, as well as state and federal law.~~

~~3335-113-05 Meetings.~~

- (A) ~~Regular meetings of the Newark board shall be held on such schedule as may be established by the board, at times which shall be set and publicly announced.~~
- (B) ~~Special meetings may be called at the direction of the chair, or shall be called by the chair at the request of three members of the Newark board, provided that notice to all board members shall be given not less than five days prior to the meeting and publicly announced.~~
- (C) ~~Except as otherwise specified in these bylaws, all meetings of the Newark board and its committees shall be conducted in accordance with the latest revision of "Robert's Rules of Order."~~
- (D) ~~Meetings of the Newark board shall be open to the public, except for executive sessions called for reasons permissible under Ohio law.~~
- (E) ~~A majority of the current membership of the Newark board shall be necessary for a quorum.~~
- (F) ~~Conflict of interest. No trustee shall participate in deliberations on a university contract, action or transaction when the trustee has a financial or personal or fiduciary interest in any person or entity affected by such contract, action or transaction. The trustee having the prohibited interest shall make full disclosure thereof and shall abstain from any deliberations on any such matter. Trustees shall file with the board office on or about August~~

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~~first of each year, on a form prepared by the secretary of the board, a full disclosure of any financial or fiduciary interest the trustee, a member of the trustee's family, or any business associate of the trustee may have in any service provider who may be qualified to do business with the university.~~

~~(G) Motions may be passed by a majority of the voting members present.~~

~~3335-113-06 Officers.~~

- ~~(A) The executive committee shall consist of the chair, vice chair, and a recording secretary of the board. These officers shall be elected annually, by July first, by the Newark board. No officer may serve more than two consecutive, one-year terms in the same office.~~
- ~~(B) The chair shall preside at all meetings of the board, shall appoint members of any committees created by the board, shall serve as an ex-officio member of all standing and special committees, and shall approve the agenda for all board meetings.~~
- ~~(C) The vice chair shall perform the duties and exercise the powers of the chair during the absence of the chair or in the event of the chair's inability to act.~~
- ~~(D) The recording secretary shall be responsible for ensuring minutes of board meetings are produced and maintained; for ensuring trustee members are kept informed about board activities and campus issues; for ensuring correspondence of the board is properly conducted; and for forwarding board minutes to the Ohio state board office in a timely fashion.~~

~~3335-113-07 Committees.~~

~~The Newark board shall establish an academic affairs and student life committee, a finance committee, a campus facilities and planning committee, and an external relations committee. Committees work on behalf of the board. As a result, any action or recommendation of a committee should have full board approval.~~

- ~~(A) The academic affairs and student life committee shall consist of three Newark board members, appointed annually by the chair of the board. It will monitor all services provided to students to ensure they are in line with established priorities and strategies and consistent with Ohio state university guidelines in general. This committee shall be responsible for advising the Newark board on student life matters.~~
- ~~(B) The finance committee shall consist of three board members appointed annually by the chair of the board. The finance committee shall be responsible for advising the Newark board on campus financial matters.~~
- ~~(C) The campus facilities and planning committee shall consist of three Newark board members, appointed annually by the chair of the board. This committee will monitor progress on the campus master plan to ensure it is in line with established priorities and planned strategies. This committee shall be responsible for advising the Newark board on campus planning and capital projects.~~
- ~~(D) The external relations committee shall consist of three Newark board members, appointed annually by the chair of the board. This committee will serve as the main link between the university and the community and will be most actively engaged coordinating the board's duties as outlined in rule~~

~~3335-113-04 of the Administrative Code: developing support for the Newark regional campus in this service area, serving as knowledgeable and effective advocates with the state legislature and state and local agencies for the Newark campus, and for the university in general when appropriate, bringing the concerns of the community to the university.~~

- (E) ~~The Newark board may, by majority vote, establish ad hoc committees for particular defined purposes and particular defined durations.~~

Amendments to the *Bylaws of the Board of Trustees - Mansfield*

~~3335-115-01 Composition and administration of the board.~~

- (A) ~~The Ohio state university board of trustees ("the university board") hereby establishes a body to be known as the Ohio state university - Mansfield board of trustees ("the Mansfield board").~~
- ~~(1) The Mansfield board shall be composed of ten members appointed by the university board in consultation with the president of the university.~~
 - ~~(2) Nine members shall be private citizens who reside within the area served by the institution. One member of the Mansfield board shall be a student who is currently enrolled and in good standing at the Mansfield campus. The student member shall have no voting power on the board.~~
 - ~~(3) Citizen members shall be appointed for terms of three years. Terms will be staggered so that three terms end each year. In case a vacancy develops, the university board may appoint a citizen member to fill the remaining part of the unexpired term. No citizen member shall serve more than three terms, consecutive or otherwise. (In determining eligibility for reappointment, an initial appointment of two years, or more, shall be construed as a term.)~~
 - ~~(4) The student member shall serve a term of one year, and is eligible for reappointment as long as he or she remains a student in good standing at the Mansfield campus.~~
 - ~~(5) Terms of the appointed members shall begin on July first.~~
 - ~~(6) Members of the Mansfield board shall serve without compensation but may be reimbursed for expenses incurred in the performance of their duties. Members of the Mansfield board shall be provided immunities or indemnification against any claims or liabilities which may arise from the performance of their duties to the full extent permitted by law.~~
 - ~~(7) The dean/director of the Mansfield campus shall assist the chair of the Mansfield board in establishing board agendas and priorities and shall provide such staff services and other assistance as the board may require. The dean/director may attend all meetings of the board.~~
 - ~~(8) The provost or the provost's designee, in cooperation with the dean/director, shall serve as the liaison between the Mansfield board and the various colleges and departments of the university, and may attend all meetings of the Mansfield board.~~

- (9) ~~The chair of the Mansfield campus faculty assembly shall serve as a resource person for the Mansfield board and, in order to serve that function, may attend all public meetings of the Mansfield board.~~

~~3335-115-02 Nominations.~~

~~The objective of regional campus board member selection is to continually ensure a strong, independent group of dedicated members with a diverse background, representing a range of professions, experiences, and geographical regions that the campus serves.~~

- (A) ~~All members of the Mansfield board will be appointed by the Ohio state university board of trustees, in consultation with the president of the university, Mansfield board, and the campus dean/director.~~
- (B) ~~The following criteria shall guide the Mansfield board in its nominations of community members:~~
 - (1) ~~Resides in the primary service area of the campus and is well acquainted with the region;~~
 - (2) ~~Has a strong interest in the Mansfield campus and in the Ohio state university;~~
 - (3) ~~Has a record of community service;~~
 - (4) ~~Consideration should be given to nominating individuals from diverse parts of the service district with diverse professional expertise and perspectives; and~~
 - (5) ~~Employees of the university, employees of the north central state college, and members of the board of the north central state college are ineligible to serve as citizen members.~~
- (C) ~~The student member should be a student in good standing, with an active interest in improving the campus, and who is willing to inform him or herself about the needs, interests, and concerns of other students. However, in the capacity as a board member, the role is as that of any other board member— to balance the needs and issues of all constituencies in their deliberations— not to represent a single constituency.~~
- (D) ~~Nominations will be communicated to the university board through the president no later than April twentieth of each year so that the university board may make appointments at its May meeting.~~

~~3335-115-03 Vacancies and removal.~~

- (A) ~~Vacancies shall be filled by the university board of trustees in the same manner and subject to the same qualifications as appointments for full terms.~~
- (B) ~~Members of the Mansfield board serve at the pleasure of the university board of trustees.~~

~~3335-115-04 Powers and duties.~~

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The Mansfield board shall serve in an advisory capacity in oversight of the Mansfield campus. Subject to the authority and periodic review of the university board, the Mansfield board shall:

- (A) Ensure maintenance of key relationships with external constituencies:
 - (1) Develop support for the Mansfield regional campus in its service area;
 - (2) Advise the dean/director concerning Mansfield's local service area educational needs and the perception of university programs;
 - (3) Be knowledgeable about the Ohio state university, in general, and, in particular, at its interface with the Mansfield campus;
 - (4) Serve as a knowledgeable and effective advocate with the state legislature and state and local agencies for the Mansfield campus and for the Ohio state university, in general, when appropriate; and
 - (5) Ensure effective coordination with the board of the north central state college in all areas of common interest.
- (B) Ensure proper direction for the Mansfield campus, e.g., through input and review, where appropriate, of the strategic plan, master plan, student affairs plan, safety and security plans, etc., and to ensure performance and progress monitoring. The Mansfield board shall have no jurisdiction with respect to faculty. The hiring, evaluation, promotion, tenure status, duties and responsibilities, and compensation of faculty shall be conducted in accordance with established university rules.
- (C) To ensure that the university board of trustees meets its governance obligations under Ohio law, the Mansfield board will advise the dean and director on matters relating to annual budgets, capital projects, and tuition and fees proposals.
 - (1) The appointment of the dean/director will be approved by the university board of trustees in accordance with rule 3335-3-291 of the Administrative Code.
 - (2) The university board of trustees will continue to hold the Ohio state university president responsible for the conduct of academic programs and for ensuring that the regional campus is operated in a manner consistent with university policy and procedures, as well as state and federal law.

3335-115-05 Meetings.

- (A) Regular meetings of the Mansfield board shall be held on such schedule as may be established by the board, at times which shall be set and publicly announced.
- (B) Special meetings may be called at the direction of the chair, or shall be called by the chair at the request of three members of the Mansfield board, provided that notice to all board members shall be given not less than five days prior to the meeting and publicly announced.
- (C) Except as otherwise specified in these bylaws, all meetings of the Mansfield board and its committees shall be conducted in accordance with the latest revision of "Robert's Rules of Order."

- ~~(D) Meetings of the Mansfield board shall be open to the public, except for executive sessions called for reasons permissible under Ohio law.~~
- ~~(E) A majority of the current membership of the Mansfield board shall be necessary for a quorum.~~
- ~~(F) Conflict of interest. No trustee shall participate in deliberations on a university contract, action or transaction when the trustee has a financial or personal or fiduciary interest in any person or entity affected by such contract, action or transaction. The trustee having the prohibited interest shall make full disclosure thereof and shall abstain from any deliberations on any such matter. Trustees shall file with the board office on or about August first of each year, on a form prepared by the secretary of the board, a full disclosure of any financial or fiduciary interest the trustee, a member of the trustee's family, or any business associate of the trustee may have in any service provider who may be qualified to do business with the university.~~
- ~~(G) Motions may be passed by a majority of the voting members present.~~

~~3335-115-06 Officers.~~

- ~~(A) The executive committee shall consist of the chair, vice chair, and a recording secretary of the board. These officers shall be elected annually, by July first, by the Mansfield board. No officer may serve more than two consecutive, one-year terms in the same office.~~
- ~~(B) The chair shall preside at all meetings of the board, shall appoint members of any committees created by the board, shall serve as an ex-officio member of all standing and special committees, and shall approve the agenda for all board meetings.~~
- ~~(C) The vice chair shall perform the duties and exercise the powers of the chair during the absence of the chair or in the event of the chair's inability to act.~~
- ~~(D) The recording secretary shall be responsible for ensuring minutes of board meetings are produced and maintained; for ensuring trustee members are kept informed about board activities and campus issues; for ensuring correspondence of the board is properly conducted; and for forwarding board minutes to the Ohio state board office in a timely fashion.~~

~~3335-115-07 Committees.~~

~~The Mansfield board shall establish an academic affairs and student life committee, a finance committee, a campus facilities and planning committee, and an external relations committee. Committees work on behalf of the board. As a result, any action or recommendation of a committee should have full board approval.~~

- ~~(A) ——— The academic affairs and student life committee shall consist of three Mansfield board members, appointed annually by the chair of the board. It will monitor all services provided to students to ensure they are in line with established priorities and strategies and consistent with Ohio state university guidelines in general. This committee shall be responsible for advising the Mansfield board on student life matters.~~

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- (B) ~~The finance committee shall consist of three board members appointed annually by the chair of the board. The finance committee shall be responsible for advising the Mansfield board on campus financial matters.~~
- (C) ~~The campus facilities and planning committee shall consist of three Mansfield board members, appointed annually by the chair of the board. This committee will monitor progress on the campus master plan to ensure it is in line with established priorities and planned strategies. This committee shall be responsible for advising the Mansfield board on campus planning and capital projects.~~
- (D) ~~The external relations committee shall consist of three Mansfield board members, appointed annually by the chair of the board. This committee will serve as the main link between the university and the community and will be most actively engaged coordinating the board's duties as outlined in rule 3335-115-04 of the Administrative Code: developing support for the Mansfield regional campus in this service area, serving as knowledgeable and effective advocates with the state legislature and state and local agencies for the Mansfield campus, and for the university in general when appropriate, bringing the concerns of the community to the university.~~
- (E) ~~The Mansfield board may, by majority vote, establish ad hoc committees for particular defined purposes and particular defined durations.~~

Amendments to the *Bylaws of the Board of Trustees - Lima*

3335-117-01-Composition and administration of the board.

- (A) ~~The Ohio state university board of trustees ("the university board") hereby establishes a body to be known as the Ohio state university - Lima board of trustees ("the Lima board").~~
 - (1) ~~The Lima board shall be composed of ten members appointed by the university board in consultation with the president of the university.~~
 - (2) ~~Nine members shall be private citizens who reside within the area served by the institution. One member of the Lima board shall be a student who is currently enrolled and in good standing at the Lima campus. The student member shall have no voting power on the board.~~
 - (3) ~~Citizen members shall be appointed for terms of three years. Terms will be staggered so that three terms end each year. In case a vacancy develops, the university board may appoint a citizen member to fill the remaining part of the unexpired term. No citizen member shall serve more than three terms, consecutive or otherwise. (In determining eligibility for reappointment, an initial appointment of two years, or more, shall be construed as a term.)~~
 - (4) ~~The student member shall serve a term of one year, and is eligible for reappointment as long as he or she remains a student in good standing at the Lima campus.~~
 - (5) ~~Terms of the appointed members shall begin on July first.~~
 - (6) ~~Members of the Lima board shall serve without compensation but may be reimbursed for expenses incurred in the performance of their~~

duties. Members of the Lima board shall be provided immunities or indemnification against any claims or liabilities which may arise from the performance of their duties to the full extent permitted by law.

- (7) The dean/director of the Lima campus shall assist the chair of the Lima board in establishing board agendas and priorities and shall provide such staff services and other assistance as the board may require. The dean/director may attend all meetings of the board.
- (8) The provost or the provost's designee, in cooperation with the dean/director, shall serve as the liaison between the Lima board and the various colleges and departments of the university, and may attend all meetings of the Lima board.
- (9) The chair of the Lima campus faculty assembly shall serve as a resource person for the Lima board and, in order to serve that function, may attend all public meetings of the Lima board.

3335-117-02 Nominations.

The objective of regional campus board member selection is to continually ensure a strong, independent group of dedicated members with a diverse background, representing a range of professions, experiences, and geographical regions that the campus serves.

- (A) All members of the Lima board will be appointed by the Ohio state university board of trustees, in consultation with the president of the university, Lima board, and the campus dean/director.
- (B) The following criteria shall guide the Lima board in its nominations of community members:
 - (1) Resides in the primary service area of the campus and is well acquainted with the region;
 - (2) Has a strong interest in the Lima campus and in the Ohio state university;
 - (3) Has a record of community service;
 - (4) Consideration should be given to nominating individuals from diverse parts of the service district with diverse professional expertise and perspectives; and
 - (5) Employees of the university, employees of the James A. Rhodes state college, and members of the board of the James A. Rhodes state college are ineligible to serve as citizen members.
- (C) The student member should be a student in good standing, with an active interest in improving the campus, and who is willing to inform him or herself about the needs, interests, and concerns of other students. However, in the capacity as a board member, the role is as that of any other board member — to balance the needs and issues of all constituencies in their deliberations — not to represent a single constituency.
- (D) Nominations will be communicated to the university board through the president no later than April twentieth of each year so that the university board may make appointments at its May meeting.

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~~3335-117-03 Vacancies and removal.~~

- ~~(A) Vacancies shall be filled by the university board of trustees in the same manner and subject to the same qualifications as appointments for full terms.~~
- ~~(B) Members of the Lima board serve at the pleasure of the university board of trustees.~~

~~3335-117-04 Powers and duties.~~

~~The Lima board shall serve in an advisory capacity in oversight of the Lima campus. Subject to the authority and periodic review of the university board, the Lima board shall:~~

- ~~(A) Ensure maintenance of key relationships with external constituencies:
 - ~~(1) Develop support for the Lima regional campus in its service area;~~
 - ~~(2) Advise the dean/director concerning Lima's local service area educational needs and the perception of university programs;~~
 - ~~(3) Be knowledgeable about the Ohio state university, in general, and, in particular, at its interface with the Lima campus;~~
 - ~~(4) Serve as a knowledgeable and effective advocate with the state legislature and state and local agencies for the Lima campus and for the Ohio state university, in general, when appropriate; and~~
 - ~~(5) Ensure effective coordination with the board of the James A. Rhodes state college in all areas of common interest.~~~~
- ~~(B) Ensure proper direction for the Lima campus, e.g., through input and review, where appropriate, of the strategic plan, master plan, student affairs plan, safety and security plans, etc., and to ensure performance and progress monitoring. The Lima board shall have no jurisdiction with respect to faculty. The hiring, evaluation, promotion, tenure status, duties and responsibilities, and compensation of faculty shall be conducted in accordance with established university rules.~~
- ~~(C) To ensure that the university board of trustees meets its governance obligations under Ohio law, the Lima board will advise the dean and director on matters relating to annual budgets, capital projects, and tuition and fees proposals.
 - ~~(1) The appointment of the dean/director will be approved by the university board of trustees in accordance with rule 3335-3-291 of the Administrative Code.~~
 - ~~(2) The university board of trustees will continue to hold the Ohio state university president responsible for the conduct of academic programs and for ensuring that the regional campus is operated in a manner consistent with university policy and procedures, as well as state and federal law.~~~~

~~3335-117-05 Meetings.~~

- ~~(A) Regular meetings of the Lima board shall be held on such schedule as may be established by the board, at times which shall be set and publicly announced.~~

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- (B) ~~Special meetings may be called at the direction of the chair, or shall be called by the chair at the request of three members of the Lima board, provided that notice to all board members shall be given not less than five days prior to the meeting and publicly announced.~~
- (C) ~~Except as otherwise specified in these bylaws, all meetings of the Lima board and its committees shall be conducted in accordance with the latest revision of "Robert's Rules of Order."~~
- (D) ~~Meetings of the Lima board shall be open to the public, except for executive sessions called for reasons permissible under Ohio law.~~
- (E) ~~A majority of the current membership of the Lima board shall be necessary for a quorum.~~
- (F) ~~Conflict of interest.—No trustee shall participate in deliberations on a university contract, action or transaction when the trustee has a financial or personal or fiduciary interest in any person or entity affected by such contract, action or transaction. The trustee having the prohibited interest shall make full disclosure thereof and shall abstain from any deliberations on any such matter. Trustees shall file with the board office on or about August first of each year, on a form prepared by the secretary of the board, a full disclosure of any financial or fiduciary interest the trustee, a member of the trustee's family, or any business associate of the trustee may have in any service provider who may be qualified to do business with the university.~~
- (G) ~~Motions may be passed by a majority of the voting members present.~~

3335-117-06 Officers.

- (A) ~~The executive committee shall consist of the chair, vice chair, and a recording secretary of the board. These officers shall be elected annually, by July first, by the Lima board. No officer may serve more than two consecutive, one-year terms in the same office.~~
- (B) ~~The chair shall preside at all meetings of the board, shall appoint members of any committees created by the board, shall serve as an ex-officio member of all standing and special committees, and shall approve the agenda for all board meetings.~~
- (C) ~~The vice chair shall perform the duties and exercise the powers of the chair during the absence of the chair or in the event of the chair's inability to act.~~
- (D) ~~The recording secretary shall be responsible for ensuring minutes of board meetings are produced and maintained; for ensuring trustee members are kept informed about board activities and campus issues; for ensuring correspondence of the board is properly conducted; and for forwarding board minutes to the Ohio state board office in a timely fashion.~~

3335-117-07 Committees.

~~The Lima board shall establish an academic affairs and student life committee, a finance committee, a campus facilities and planning committee, and an external relations committee. Committees work on behalf of the board. As a result, any action or recommendation of a committee should have full board approval.~~

- (A) ~~The academic affairs and student life committee shall consist of three Lima board members, appointed annually by the chair of the board. It~~

~~will monitor all services provided to students to ensure they are in line with established priorities and strategies and consistent with Ohio state university guidelines in general. This committee shall be responsible for advising the Lima board on student life matters.~~

- ~~(B) The finance committee shall consist of three board members appointed annually by the chair of the board. The finance committee shall be responsible for advising the Lima board on campus financial matters.~~
- ~~(C) The campus facilities and planning committee shall consist of three Lima board members, appointed annually by the chair of the board. This committee will monitor progress on the campus master plan to ensure it is in line with established priorities and planned strategies. This committee shall be responsible for advising the Lima board on campus planning and capital projects.~~
- ~~(D) The external relations committee shall consist of three Lima board members, appointed annually by the chair of the board. This committee will serve as the main link between the university and the community and will be most actively engaged coordinating the board's duties as outlined in rule 3335-117-04 of the Administrative Code: developing support for the Lima regional campus in this service area, serving as knowledgeable and effective advocates with the state legislature and state and local agencies for the Lima campus, and for the university in general when appropriate, bringing the concerns of the community to the university.~~
- ~~(E) The Lima board may, by majority vote, establish ad hoc committees for particular defined purposes and particular defined durations.~~

Amendments to the *Bylaws of the Board of Trustees - Marion*

3335-119-04 Composition and administration of the board.

- ~~(A) The Ohio state university board of trustees ("the university board") hereby establishes a body to be known as the Ohio state university - Marion board of trustees ("the Marion board").
 - ~~(1) The Marion board shall be composed of ten members appointed by the university board in consultation with the president of the university.~~
 - ~~(2) Nine members shall be private citizens who reside within the area served by the institution. One member of the Marion board shall be a student who is currently enrolled and in good standing at the Marion campus. The student member shall have no voting power on the board.~~
 - ~~(3) Citizen members shall be appointed for terms of three years. Terms will be staggered so that three terms end each year. In case a vacancy develops, the university board may appoint a citizen member to fill the remaining part of the unexpired term. No citizen member shall serve more than three terms, consecutive or otherwise. (In determining eligibility for reappointment, an initial appointment of two years, or more, shall be construed as a term.)~~~~

- (4) ~~The student member shall serve a term of one year, and is eligible for reappointment as long as he or she remains a student in good standing at the Marion campus.~~
- (5) ~~Terms of the appointed members shall begin on July first.~~
- (6) ~~Members of the Marion board shall serve without compensation but may be reimbursed for expenses incurred in the performance of their duties. Members of the Marion board shall be provided immunities or indemnification against any claims or liabilities which may arise from the performance of their duties to the full extent permitted by law.~~
- (7) ~~The dean/director of the Marion campus shall assist the chair of the Marion board in establishing board agendas and priorities and shall provide such staff services and other assistance as the board may require. The dean/director may attend all meetings of the board.~~
- (8) ~~The provost or the provost's designee, in cooperation with the dean/director, shall serve as the liaison between the Marion board and the various colleges and departments of the university, and may attend all meetings of the Marion board.~~
- (9) ~~The chair of the Marion campus faculty assembly shall serve as a resource person for the Marion board and, in order to serve that function, may attend all public meetings of the Marion board.~~

3335-119-02 Nominations.

~~The objective of regional campus board member selection is to continually ensure a strong, independent group of dedicated members with a diverse background, representing a range of professions, experiences, and geographical regions that the campus serves.~~

- (A) ~~All members of the Marion board will be appointed by the Ohio state university board of trustees, in consultation with the president of the university, Marion board, and the campus dean/director.~~
- (B) ~~The following criteria shall guide the Marion board in its nominations of community members:~~
 - (1) ~~Resides in the primary service area of the campus and is well acquainted with the region;~~
 - (2) ~~Has a strong interest in the Marion campus and in the Ohio state university;~~
 - (3) ~~Has a record of community service;~~
 - (4) ~~Consideration should be given to nominating individuals from diverse parts of the service district with diverse professional expertise and perspectives; and~~
 - (5) ~~Employees of the university, employees of the Marion technical college, and members of the board of the Marion technical college are ineligible to serve as citizen members.~~
- (C) ~~The student member should be a student in good standing, with an active interest in improving the campus, and who is willing to inform him or herself~~

October 29, 2010 meeting, Board of Trustees

~~about the needs, interests, and concerns of other students. However, in the capacity as a board member, the role is as that of any other board member— to balance the needs and issues of all constituencies in their deliberations— not to represent a single constituency.~~

- ~~(D) Nominations will be communicated to the university board through the president no later than April twentieth of each year so that the university board may make appointments at its May meeting.~~

~~3335-119-03 Vacancies and removal.~~

- ~~(A) Vacancies shall be filled by the university board of trustees in the same manner and subject to the same qualifications as appointments for full terms.~~
- ~~(B) Members of the Marion board serve at the pleasure of the university board of trustees.~~

~~3335-119-04 Powers and duties.~~

~~The Marion board shall serve in an advisory capacity in oversight of the Marion campus. Subject to the authority and periodic review of the university board, the Marion board shall:~~

- ~~(A) Ensure maintenance of key relationships with external constituencies:~~
- ~~(1) Develop support for the Marion regional campus in its service area;~~
 - ~~(2) Advise the dean/director concerning Marion's local service area educational needs and the perception of university programs;~~
 - ~~(3) Be knowledgeable about the Ohio state university, in general, and, in particular, at its interface with the Marion campus;~~
 - ~~(4) Serve as a knowledgeable and effective advocate with the state legislature and state and local agencies for the Marion campus and for the Ohio state university, in general, when appropriate; and~~
 - ~~(5) Ensure effective coordination with the board of the Marion technical college in all areas of common interest.~~
- ~~(B) Ensure proper direction for the Marion campus, e.g., through input and review, where appropriate, of the strategic plan, master plan, student affairs plan, safety and security plans, etc., and to ensure performance and progress monitoring. The Marion board shall have no jurisdiction with respect to faculty. The hiring, evaluation, promotion, tenure status, duties and responsibilities, and compensation of faculty shall be conducted in accordance with established university rules.~~
- ~~(C) To ensure that the university board of trustees meets its governance obligations under Ohio law, the Marion board will advise the dean and director on matters relating to annual budgets, capital projects, and tuition and fees proposals.~~
- ~~(1) The appointment of the dean/director will be approved by the university board of trustees in accordance with rule 3335-3-291 of the Administrative Code.~~

October 29, 2010 meeting, Board of Trustees

- (2) ~~The university board of trustees will continue to hold the Ohio state university president responsible for the conduct of academic programs and for ensuring that the regional campus is operated in a manner consistent with university policy and procedures, as well as state and federal law.~~

3335-119-05 Meetings.

- (A) ~~Regular meetings of the Marion board shall be held on such schedule as may be established by the board, at times which shall be set and publicly announced.~~
- (B) ~~Special meetings may be called at the direction of the chair, or shall be called by the chair at the request of three members of the Marion board, provided that notice to all board members shall be given not less than five days prior to the meeting and publicly announced.~~
- (C) ~~Except as otherwise specified in these bylaws, all meetings of the Marion board and its committees shall be conducted in accordance with the latest revision of "Robert's Rules of Order."~~
- (D) ~~Meetings of the Marion board shall be open to the public, except for executive sessions called for reasons permissible under Ohio law.~~
- (E) ~~A majority of the current membership of the Marion board shall be necessary for a quorum.~~
- (F) ~~Conflict of interest. No trustee shall participate in deliberations on a university contract, action or transaction when the trustee has a financial or personal or fiduciary interest in any person or entity affected by such contract, action or transaction. The trustee having the prohibited interest shall make full disclosure thereof and shall abstain from any deliberations on any such matter. Trustees shall file with the board office on or about August first of each year, on a form prepared by the secretary of the board, a full disclosure of any financial or fiduciary interest the trustee, a member of the trustee's family, or any business associate of the trustee may have in any service provider who may be qualified to do business with the university.~~
- (G) ~~Motions may be passed by a majority of the voting members present.~~

3335-119-06 Officers.

- (A) ~~The executive committee shall consist of the chair, vice chair, and a recording secretary of the board. These officers shall be elected annually, by July first, by the Marion board. No officer may serve more than two consecutive, one-year terms in the same office.~~
- (B) ~~The chair shall preside at all meetings of the board, shall appoint members of any committees created by the board, shall serve as an ex-officio member of all standing and special committees, and shall approve the agenda for all board meetings.~~
- (C) ~~The vice chair shall perform the duties and exercise the powers of the chair during the absence of the chair or in the event of the chair's inability to act.~~
- (D) ~~The recording secretary shall be responsible for ensuring minutes of board meetings are produced and maintained; for ensuring trustee members are kept informed about board activities and campus issues; for ensuring correspondence of the board is properly conducted; and for forwarding board minutes to the Ohio state board office in a timely fashion.~~

3335-119-07 Committees.

~~The Marion board shall establish an academic affairs and student life committee, a finance committee, a campus facilities and planning committee, and an external relations committee. Committees work on behalf of the board. As a result, any action or recommendation of a committee should have full board approval.~~

- (A) ~~The academic affairs and student life committee shall consist of three Marion board members, appointed annually by the chair of the board. It will monitor all services provided to students to ensure they are in line with established priorities and strategies and consistent with Ohio state university guidelines in general. This committee shall be responsible for advising the Marion board on student life matters.~~
- (B) ~~The finance committee shall consist of three board members appointed annually by the chair of the board. The finance committee shall be responsible for advising the Marion board on campus financial matters.~~
- (C) ~~The campus facilities and planning committee shall consist of three Marion board members, appointed annually by the chair of the board. This committee will monitor progress on the campus master plan to ensure it is in line with established priorities and planned strategies. This committee shall be responsible for advising the Marion board on campus planning and capital projects.~~
- (D) ~~The external relations committee shall consist of three Marion board members, appointed annually by the chair of the board. This committee will serve as the main link between the university and the community and will be most actively engaged coordinating the board's duties as outlined in rule 3335-119-04 of the Administrative Code: developing support for the Marion regional campus in this service area, serving as knowledgeable and effective advocates with the state legislature and state and local agencies for the Marion campus, and for the university in general when appropriate, bringing the concerns of the community to the university.~~
- (E) ~~The Marion board may, by majority vote, establish ad hoc committees for particular defined purposes and particular defined durations.~~

(APPENDIX IX)

OHIO STATE UNIVERSITY
 The Ohio State University Foundation
 FY 2011 Fundraising Activity Report
New Fundraising Activity Progress - University Development
 as of September 30, 2010

	Fundraising Activity	Goal	% Achieved	7/1/2009 - 9/30/2009	% Change
Outright Gifts and Pledges					
Cash and Securities	\$17,528,251			\$13,253,986	32.25%
Real Estate	\$0			\$0	
Gifts-in-Kind	\$697,916			\$411,155	69.75%
Pledges	\$9,383,808			\$9,628,730	-2.54%
Total Outright Gifts and Pledges	\$27,609,975	\$168,519,531	16.38%	\$23,293,872	18.53%
Planned Gifts					
Revocable Planned Gifts	\$13,865,757			\$10,491,577	32.16%
Irrevocable Planned Gifts	\$1,507,056			\$65,000	2218.55%
Total Planned Gifts	\$15,372,812	\$81,376,333	18.89%	\$10,556,577	45.62%
Private Grants (OSP)	\$26,082,451	\$75,104,136	34.73%	\$20,028,400	30.23%
Total Fundraising Activity	\$69,065,239	\$325,000,000	21.25%	\$53,878,849	28.19%
		Time Elapsed	25.00%		



The Ohio State University Foundation
 FY 2011 Fundraising Activity Report
New Fundraising Activity Progress - Unit
 as of September 30, 2010

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$1,879,497	\$505,922	\$2,385,418	\$2,780,308	\$5,165,726	\$31,521,000	16.39%
Athletics	\$5,089,998	\$800,000	\$5,889,998	\$0	\$5,889,998	\$33,009,677	17.84%
Business (Fisher College of)	\$710,118	\$7,233,904	\$7,944,021	\$20,000	\$7,964,021	\$10,021,032	79.47%
Cancer	\$9,236,560	\$943,000	\$10,179,560	\$2,562,258	\$12,741,818	\$34,748,000	36.67%
Chemistry (College of)	\$192,498	\$1,452,000	\$1,644,498	\$23,844	\$1,668,342	\$6,000,000	20.85%
Education and Human Ecology (College of)	\$2,058,678	\$52,000	\$2,110,678	\$546,411	\$2,657,089	\$6,000,000	44.28%
Engineering (College of)	\$1,779,558	\$16,667	\$1,796,225	\$8,826,415	\$10,622,640	\$43,691,425	24.31%
Food, Agriculture and Enviro Sciences (College of)	\$1,037,325	\$379,667	\$1,416,992	\$1,308,436	\$2,725,428	\$13,122,827	20.77%
Heart	\$332,104	\$0	\$332,104	\$967,509	\$1,299,613	\$6,338,000	20.51%
John Glenn School of Public Affairs, The	\$20,515	\$0	\$20,515	\$14,090	\$34,605	\$739,486	4.68%
Kirwan Institute for the Study of Race & Ethnicity	\$50,370	\$0	\$50,370	\$0	\$50,370	\$1,337,700	3.77%
Law (Michael E. Moritz College of)	\$460,001	\$0	\$460,001	\$0	\$460,001	\$5,039,882	9.13%
Medical Center	\$1,151,349	\$313,002	\$1,464,351	\$3,595,872	\$5,060,223	\$14,549,000	34.78%
Medicine (College of)	\$337,928	\$49,094	\$387,023	\$2,360,910	\$2,747,933	\$15,037,000	18.27%
Neurosciences	\$171,900	\$0	\$171,900	\$1,674,021	\$1,845,921	\$10,643,000	17.34%
Nursing (College of)	\$59,291	\$0	\$59,291	\$135,876	\$195,167	\$808,077	24.15%
Office of Academic Affairs	\$913,106	\$1,511,989	\$2,425,095	\$100,000	\$2,525,095	\$9,678,644	26.09%
Office of Student Life	\$84,405	\$1,000,000	\$1,084,405	\$0	\$1,084,405	\$2,329,899	46.54%
Ohio State University Alumni Association	\$27,432	\$0	\$27,432	\$0	\$27,432	\$851,002	3.22%
Optomety (College of)	\$70,960	\$0	\$70,960	\$108,248	\$179,208	\$1,279,432	14.01%
OSU Lima	\$66,178	\$0	\$66,178	\$0	\$66,178	\$1,230,437	5.38%
OSU Mansfield	\$11,410	\$0	\$11,410	\$0	\$11,410	\$606,640	1.88%
OSU Marion	\$165,925	\$116,000	\$281,925	\$0	\$281,925	\$1,085,360	25.98%
OSU Newark	\$16,514	\$0	\$16,514	\$2,000	\$18,514	\$3,515,652	0.53%
Pharmacy (College of)	\$77,402	\$0	\$77,402	\$141,267	\$218,669	\$2,213,553	9.88%
Public Health (College of)	\$21,357	\$0	\$21,357	\$78,260	\$99,617	\$1,584,947	6.29%
Social Work (College of)	\$34,617	\$20,000	\$54,617	\$0	\$54,617	\$502,894	10.86%
University Libraries	\$113,613	\$0	\$113,613	\$0	\$113,613	\$1,700,000	6.68%
University-wide Fundraising	\$425,008	\$364,568	\$789,576	\$543,264	\$1,332,839	\$41,309,617	3.23%
Veterinary Medicine (College of)	\$214,877	\$615,001	\$829,878	\$293,462	\$1,123,340	\$11,000,000	10.21%
Weener Center for the Arts	\$323,272	\$0	\$323,272	\$0	\$323,272	\$3,725,127	8.68%
WOSU Public Stations	\$476,410	\$0	\$476,410	\$0	\$476,410	\$1,780,690	6.12%
Total	\$27,609,975	\$15,372,812	\$42,982,788	\$26,082,451	\$69,065,239	\$325,000,000	21.25%

Time Elapsed 25.00%

Notes
 OSU Newark fundraising activity does not include funds raised to support COIC.



The Ohio State University Foundation
 FY 2011 Philanthropic Receipts Report
Philanthropic Receipts - University Development
 as of September 30, 2010

	7/1/2010 - 9/30/2010	7/1/2009 - 9/30/2009	% Change
Outright Gift Receipts			
Cash and Securities	\$17,528,216	\$13,253,988	32.25%
Real Estate	\$0	\$0	
Gifts-in-Kind	\$697,916	\$411,155	69.75%
Total Outright Gift Receipts	\$18,226,132	\$13,665,143	33.38%
Pledge Receipts			
Payments on Current Year Pledges	\$1,982,397	\$675,736	193.37%
Payments on Prior Year Pledges	\$3,276,505	\$4,636,977	-29.34%
Total Pledge Receipts	\$5,258,902	\$5,312,713	-1.01%
Planned Gift Receipts			
Payments on Current Year Revocable Gifts	\$425,998	\$543,208	-21.58%
Payments on Prior Year Revocable Gifts	\$2,603,907	\$5,465,844	-52.36%
Irrevocable Gift Receipts	\$1,265,989	\$65,000	1847.68%
Total Planned Gift Receipts	\$4,536,960	\$6,074,052	-25.31%
Private Grants (OSP)	\$26,082,451	\$20,028,400	30.23%
Total Fundraising Receipts	\$54,104,446	\$45,080,308	20.02%



The Ohio State University Foundation
 Students First, Students Now Report
Campaign Progress
 January 1, 2009 through September 30, 2010

	Campaign Activity	Goal	% Achieved	vs. Time Elapsed
Outright Gifts and Pledges				
Cash and Securities	\$48,580,098			
Real Estate	\$92,051			
Gifts-in-Kind	\$132,950			
Pledges	\$19,220,708			
Total Outright Gifts and Pledges	\$68,025,807			
Planned Gifts				
Revocable Planned Gifts	\$11,103,756			
Irrevocable Planned Gifts	\$1,725,989			
Total Planned Gifts	\$12,829,745			
Private Grants (OSP)	\$0			
Total Campaign Activity	\$80,855,552	\$100,000,000	80.86%	10.86%
		Time Elapsed	70.00%	

(APPENDIX X)

Project Data Sheet for Board of Trustees Approval
High Voltage Switch and Cable Replacement Phase 2

OSU-081255

Project Location: N/A

N/A ASF / N/A GSF

• approval requested and amount	
professional services	\$2.0M
• project budget	
construction w/ contingency	\$11.4M
other costs (fees, equipment)	\$2.0M
total project budget	\$13.4M
• funding sources	
university bond proceeds	
• project schedule	
design/bidding	02/11 – 07/11
construction	07/11 – 12/12



- **Framework context**
 - this project is consistent with the Framework principle to improve campus infrastructure
- **project scope**
 - existing equipment has reached its life expectancy (some over 30 years); switches are failing causing unplanned extended building outages and emergency repair costs
 - replace existing primary switches with outdoor pad-mounted SF6 switches
 - replace high voltage electrical cables
 - cable upgrades will provide for future growth in demand in the north campus area and upgrade the efficiency and safety of the electric distribution system throughout campus
- **project status and update**
 - continues work that began in phase 1; phase 1 addressed 120 buildings with a total project cost of \$13.6M; phase 2 will address over 50 buildings on west and midwest campus, central campus (including the Fisher College of Business complex and the Stadium), and south campus residence halls
 - along with phase 1, addresses approximately \$20.4M in deferred maintenance

• project team	
University project manager:	Tom Carmody
AE:	tbd
major contractors:	tbd

Project Data Sheet for Board of Trustees Approval

Hopkins Hall Mechanical System Improvements

OSU-071589

Project Location: Hopkins Hall

67,705 ASF / 108554 GSF

• **approval requested and amount**

	Original	Increase	Rev. Total
prof services	\$0.5M	\$0.2M	\$0.7M
construction	\$5.2M	\$0.8M	\$6.0M
total project	\$5.7M	\$1.0M	\$6.7M



• **project budget**

construction w/ contingency	\$6.0M
other costs (fees, commissioning)	\$0.7M
total project budget	\$6.7M

• **funding sources**

state appropriations (basic renovations)

• **project schedule**

design/bidding	06/10 – 05/11
construction	05/11 – 03/12

• **Framework context**

- o this project is in alignment with the Framework plan by improving building infrastructure and allowing for the reuse of existing space

• **project scope**

- o this request is to combine a chiller project in Hopkins Hall with this project, resulting in an increase to the Hopkins Hall Mechanical System Improvements project
- o the combined project will install a permanent chiller for primary conditioning of the building; this will provide chilled water for HVAC in advance of the East Regional Chilled Water Plant, which is projected to service Hopkins Hall in 2018, at the earliest
- o the project will also replace the mechanical systems including HVAC and controls, radiant piping, fire alarm

• **project status and update**

- o the original plan was to incorporate a new chiller or tie in to the East Regional Chilled Water Plant at the conclusion of the mechanical system improvements project, a timeline for both projects of approximately 6 years; this allowed time to complete the mechanical system improvements and know the final determination of buildings included in the first phase of the East Regional Chilled Water Plant
- o the Chemical and Biomolecular Engineering and Chemistry (CBEC) project requires the use of Hopkins as interim space due to the demolition of buildings
- o the use of Hopkins due to CBEC and the determination that Hopkins would not be served by the Chilled Water plant until 2018, has accelerated the timeline for the improvements from six years to two years
- o combining the projects allows the mechanical system improvements to occur along with the chiller installation
- o the Hopkins Hall Mechanical System Improvements project received professional services and construction approval in October 2009 at a total project cost of \$5.7M
- o the professional services for the combined projects results in an increase to the Hopkins Hall Mechanical System Improvements from \$0.5M to \$0.7M and the total project cost for the combined projects will be \$6.7M (an increase of 15%)

• **project team**

University project manager:	Charlie Conner
A/E:	Prater Engineering Associates
major contractors:	tbd

Project Data Sheet for Board of Trustees Approval

Mason Hall – First and Second Floor Renovation

OSU-100217

Project Location: Mason Hall

37,115 ASF / 68,027 GSF

• **approval requested and amount**

	Original	Increase	Rev. Total
prof services	\$0.5M	\$0.3M	\$0.8M
construction	\$5.5M	\$0.5M	\$6.0M
total project	\$6.0M	\$0.8M	\$6.8M



• **project budget**

construction w/ contingency	\$5.8M
other costs (fees, equipment)	\$1.0M
total project budget	\$6.8M

• **funding sources**

Fisher College of Business general funds

• **project schedule**

design/bidding	04/10 – 02/11
construction	02/11 – 08/11

• **Framework context**

- this project is in alignment with the Framework plan by improving existing space and improving student learning spaces

• **project scope**

- renovate approximately 25,000 ASF on the first and second floors and a portion of the third floor of Mason Hall, the business resources building
- the project will renovate the Student Resource Center on the first floor to create several large conference rooms and meeting rooms; break out study rooms; and large reading rooms
- second floor renovations include office and conference rooms for college departments and a tiered classroom
- third floor renovations include study and research areas
- project scope has expanded to include the renovation of a fourth floor classroom and to create a coffee/café area on the first floor

• **project status and update**

- professional services and construction approval were granted in October 2009 with a total project cost of \$6.0M
- the café had originally been identified as potential scope but funding had not been included in the original project budget
- the additional project scope resulted in an increase to the amount required for professional services authorization from \$0.5M to \$0.8M; and an increase to the total project cost from \$6.0M to \$6.8M (13%)
- the additional scope will be funded by the Fisher College of Business

• **project team**

University project manager:	Kristin Poidemann
A/E:	Kallmann McKinnell & Woods Architects
major contractors:	tbd

Project Data Sheet for Board of Trustees Approval

Outdoor Sports Complex Renovation

OSU-110195

*Project Location: Bill Davis Baseball Stadium
Stickney Tennis Center
Jesse Owens Memorial Stadium*

6,479 ASF / 31,810 GSF
N/A ASF / N/A GSF
8,141 ASF / 27,987 GSF

- **approval requested and amount**

professional services	\$0.4M
<u>construction</u>	<u>\$4.0M</u>
total project authorization	\$4.4M

- **project budget**

construction w/ contingency	\$4.0M
<u>other costs (fees)</u>	<u>\$0.4M</u>
total project budget	\$4.4M

- **funding sources**
auxiliary funds - Athletics

- **project schedule**

design/bidding	11/10 – 04/11
construction	04/11 – 09/11

- **Framework context**
 - this project is consistent with the vision for an Athletics village

- **project scope**
 - renovate the field at Bill Davis Baseball Stadium; renovate the outdoor courts at the Stickney Tennis Center; replace the natural grass field at Jesse Owens Memorial Stadium
 - the baseball field will be replaced with a synthetic turf infield; the bull pen area field will be replaced and a new drainage system will be installed
 - the tennis courts and fencing will be replaced; a new building for ticket sales and restrooms will be constructed; the project will also include a scoreboard and parking lot
 - the infield at Jesse Owens Memorial Stadium will receive a new natural turf surface

- **project status and update**
 - project construction will occur during the summer of 2011 as it is the off-season for these sports; the critical delivery date is September 29, 2011



- **project team**

University project manager:	Chris Henderson
A/E:	tbd
major contractors:	tbd

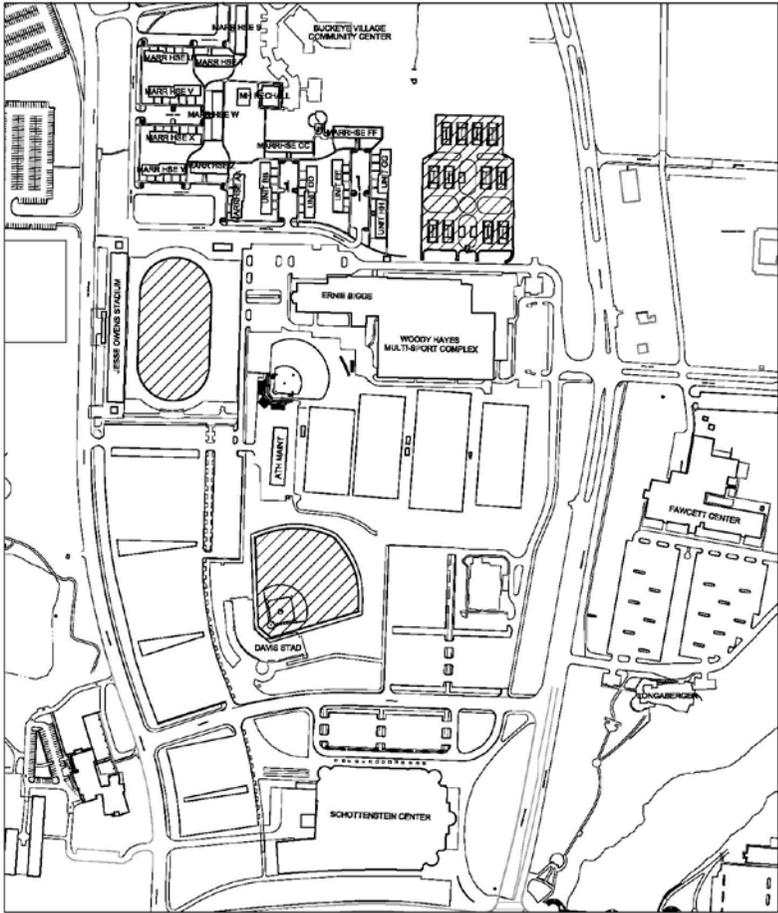
Core Campus Projects

- High Voltage Switch and Cable Replacement Phase 2
- Hopkins Hall Mechanical System Improvement
- Mason Hall - First and Second Floor Renovation

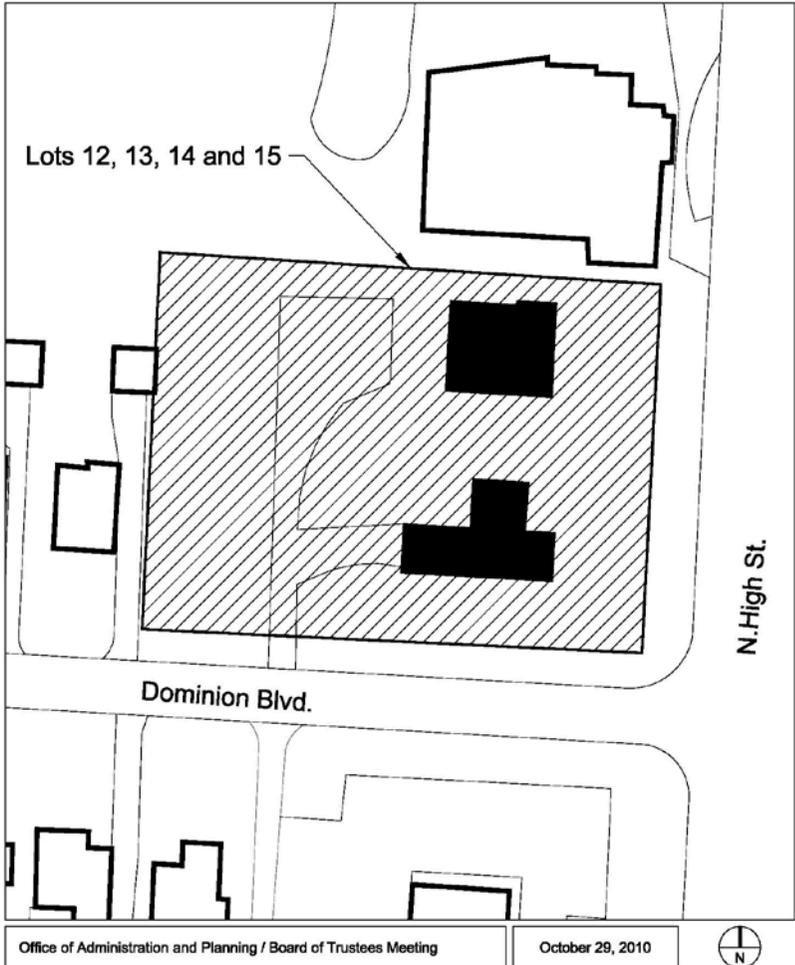


Midwest Campus Projects

- Outdoor Sports Complex Renovation



Sale of Real Estate 4475 & 4485 N.High Street



October 29, 2010 meeting, Board of Trustees

(APPENDIX XII)

PURCHASE OF REAL PROPERTY

1340 SECREST ROAD, WOOSTER
WAYNE COUNTY, OHIO

LOCATION AND DESCRIPTION

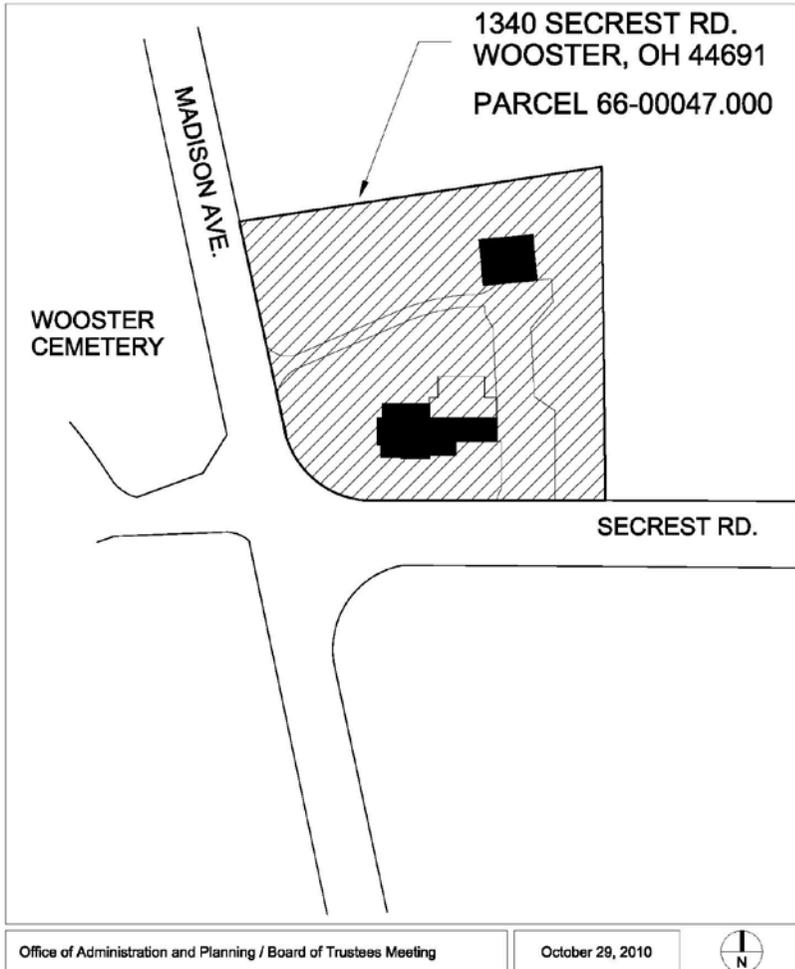
The University has been presented the opportunity to purchase improved real estate located at 1340 Secrest Road, Wooster, Ohio. The property, owned by John A. Briggs, Sr. and Vickie S. Briggs, is directly adjacent to the OARDC Campus and a main entrance road to OARDC's BioHio Research Park and Secrest Arboretum.

The subject property contains approximately 0.8895 acres, improved with a single family residence. The property is being appraised by a MAI appraiser Robert Kendall and it is expected that the appraised value of the property will be within ten percent of the purchase price. The negotiated purchase price for the property is \$165,000.00.

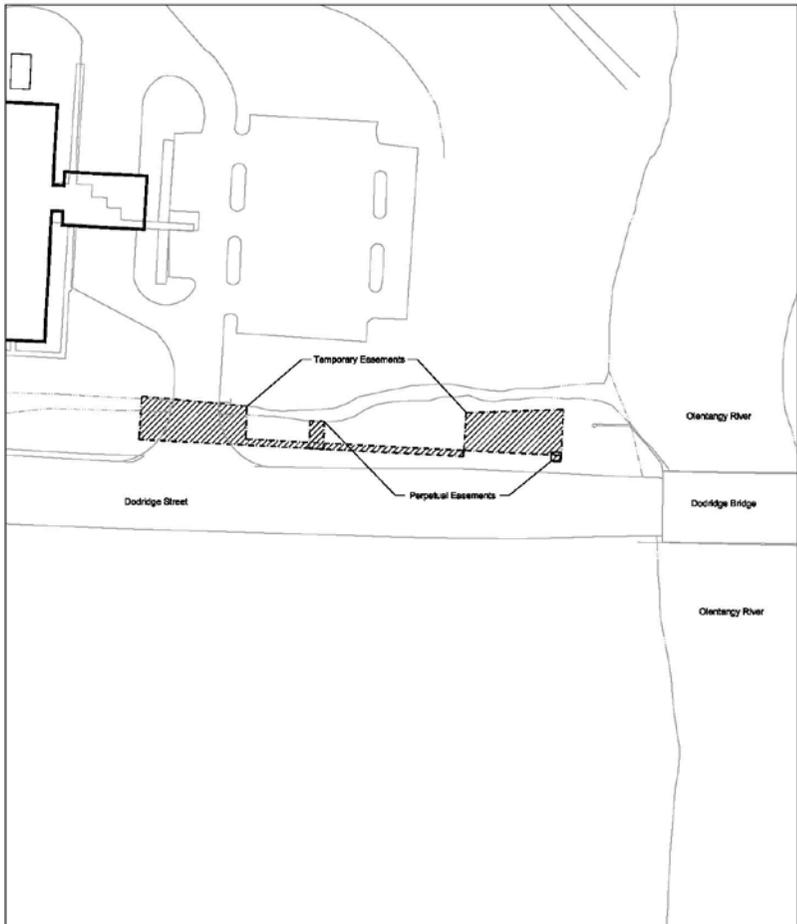
USE OF THE PROPERTY

In the near term, the residence would be operated as graduate student housing while a thorough assessment of University needs can be completed. The land will be used to develop an entrance to OARDC's BioHio Research Park and Secrest Arboretum. The cost for acquisition of the property, maintenance and repairs, and any improvements necessary will be provided by the OARDC.

Purchase of Real Estate at 1340 Secrest Road, Wooster, Ohio



Franklin County Right of Way Dodridge Street Bridge



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(APPENDIX XIV)

Fisher College of Business Request for Pre-Approval of Fee Rate for SMB Finance Program for FY 2012

The Fisher College of Business (FCOB) is about to launch its new SMB Finance Program in the fall of 2011. FCOB has developed the curriculum, and has also built a new website which is ready to go live. Admissions will be on a rolling basis, and the college plans to accept applications starting November 2010.

For this purpose, FCOB needs to advertise the tuition rate for the program. To establish a tuition rate, the college conducted benchmarking of tuition rates against nine "general focus" one-year masters in Finance programs (Boston College, UIUC, Indiana University, London Business School, MIT, Purdue, University of Rochester, Vanderbilt University and Washington University). A summary can be found below:

Benchmark Tuition Rates for 2010-2011										
Institution	Class Size	Avg. Age	Avg. GMAT	Avg. GPA	International Students	Instructional Fees	Instructional Fees @ 9 mo.	University Fees	Tuition Including Fees	Tuition Incl. Fees @ 9 mo.
Boston College	35	27	659	3.40	29.0%	38,100	38,100		36,100	38,100
Illinois	129	27	663	3.30		41,475	41,475	4,473	45,948	45,948
Indiana University	30	32	614	3.24	13.0%	31,950	31,950	1,200	33,150	33,150
London Business School	122	29	700		89.0%	50,388	50,388		50,388	50,388
MIT		25	725	3.60	45.0%	72,000	59,500	272	72,272	59,772
Purdue	22	25	683	3.51	73.0%	36,000	36,001		36,000	36,001
University of Rochester	78	24	668	3.42		61,662	47,322	2,000	63,662	49,322
Vanderbilt University	35	23	705	3.42	17.0%	42,834	42,834	1,636	44,470	44,470
Washington University	48	23	729	3.57		44,055	44,055	100	44,155	44,155
Average	62	26	683	3.43	44.3%	46,496	43,514	1,614	47,572	44,590

The average masters of finance student in the benchmark programs pay \$47,572 this year. Assuming a 3% tuition increase next year, the 2011-2012 average tuition for a Masters in Finance Program will be \$48,999. However, note that two programs, MIT and University of Rochester, include a summer term so adjusted 9-month tuition rates are provided here for comparability. The average for 9-month programs is \$44,590.

The Fisher College is hereby seeking pre-approval to charge a tuition rate for the SMB Finance Program of \$49,000 (\$47,596 instructional tuition plus \$1,404 in fees) for resident and \$49,015 for non-resident (resident fees plus \$15 non-resident surcharge) for 2011-2012. See table that follows.

Fee Structure – FY 2012 Estimate					
SMB-Finance	SU11	AU11	WI12	SP12	Total Fee
Instructional Fee	0	15,865	15,865	15,866	47,596
General Fee	0	125	125	125	375
Non-resident Surcharge	0	5	5	5	15
COTA Fee	0	9	9	9	27
Learning-Technology Fee	0	174	174	174	522
Student-Activity Fee	0	25	25	25	75
Recreation Fee	0	84	84	84	252
Student Union Facility Fee	0	51	51	51	153
Total	\$0	\$16,333	\$16,333	\$16,333	\$49,015

Note: Total program fee is \$49,000 for residents; non-residents pay an additional \$5.00 per quarter or \$15.00 total

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FCOB believes that a tuition rate of \$49,000 for the one-year program will signal its faculty strength (The OSU Finance Department ranks 8th in the world, based on publications in top journals)*, with a discount compared to its ultimate target level of around \$60,000 (currently charged by MIT for 9 months) to reflect the fact that it is starting a new program.

*The University of Arizona tracks publications in the four top finance journals (Journal of Finance, Journal of Financial Economics, Review of Financial Studies, and Journal of Financial and Quantitative Analysis) and Ohio State ranks 8 based on publications 1990-2009. See, wpcarey.asu.edu/fin-rankings/results.cfm. By comparison MIT ranks 10, London Business School ranks 15, University of Illinois at UC ranks 17, and Boston College ranks 18. None of the other benchmark schools are in the top 20.

FCOB strongly believes that the market can bear a \$49,000 tuition rate. The University of Illinois charges \$45,948 this year and attracts 129 students to Urbana-Champaign, and University of Rochester charges \$49,322 and attracts 79 students. In terms of academic reputation, the OSU Finance Department at the Fisher College of Business ranks significantly higher than either of these universities and at par with London Business School and MIT.

The college is requesting pre-approval in order to start advertising the fee at a \$49,000 price for one year (three quarters).

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December 1, 2010 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Wednesday, December 1, 2010, at 2:05 pm. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

Mr. Wexner:

Good morning. I would like to convene the meeting of the Board of Trustees. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene today at 2:45 pm.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding compensation.

Upon motion of Mr. Borrer, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, Borrer, O'Dell, Shumate, Hicks, Schottenstein, Ratner, Marbley, Kass, Jurgensen, Wadsworth and Kellogg.

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The Chairman, Mr. Wexner, reconvened the meeting of the Board of Trustees to order on Wednesday, December 1, 2010, at 3:09 pm. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

Mr. Wexner:

If everybody would silence their cell phones or other devices that might disrupt the meeting so we can begin. Matt would you update us on where we are with the strategic planning process please.

Mr. O'Rourke:

Thank you Mr. Chairman. So what we are going to talk about today is something that to date so far, when we have addressed the Board about strategic planning, we have talked mostly about the high level University objectives and today what we would like to do is give you an update on what we have been doing at the college and the support unit level. Hopefully everyone has the presentation. If you turn to page one, this is a chart that actually pre-dates my position here at the University, and it is something that McKinsey put together when they were working with the Board. It basically shows the state of the strategic planning that goes on throughout the University, so there has been perhaps a notion that strategic planning really did not begin until the past year, which is not true. There has been an enormous amount of planning going on at the University, but it has happened in some cases in a fairly siloed manner. Each college has their own strategic plan and that process has been in place for several years.

Dr. Frantz:

Matt, it is the second thing in the handout that is in front of you.

Mr. O'Rourke:

The support units are just a little bit behind the colleges in terms of their strategic planning process, but again there is a fairly robust planning process across the units of the University. As well, the Board should be very familiar with the framework, the master physical plan, and that is also well developed. There has been a unified academic roadmap as well in the University, and there is a robust budgeting process too. What we are attempting to do in the office of strategic planning is to make sure all of these things are unified and what we will talk about for the majority of this presentation is the unification of the college strategic plans and the support unit plans.

So if you turn to the next page, it really shows a high level view of how we have been approaching this problem. This chart may make it seem like it is a cereal process but it is really quite an iterative process. It all starts with the University leadership where we develop our high level big picture goals and we started actually with the six University goals that we are all very well familiar with. From that we distilled several objectives under each goal that talks about the specific achievement that we wanted to attain within each goal. From that flows our strategic guidelines that we would provide to the colleges and the support units. Now from the colleges and the support units, that is where their individual plans roll up under those goals and the strategic guidelines that are provided to them by the University. From those strategies that are really owned at the college and support unit level, from those flow the initiatives that are measurable, actionable, the things you can put work plans against. At each level in that process we have dashboards, or I should say we conceive of dashboards and we are still putting them together, that allow us to measure and track the strategic process from objectives through initiatives. Any questions?

So if you turn to page three, this is a high level view of the process to date. This is a bit more holistic. My appointment at the University started in January, so I have been here almost a full year, but the process actually started quite a bit, as I alluded to before, quite a bit before I got here. As I said the colleges and the support units have been planning for years in most cases, but the University leadership really started to come together on this back in the fall to formalize this process. So when I came back in January, the process of the goals of course were established, and the objectives were established as well and what we worked on was ratifying those objectives and creating the strategies among the University leadership, specifically with the Senior Management Council and with the Council of Deans. It was about the April timeframe where the colleges and support units all had to submit their individual plans so my office was inundated with over 30 plans, almost 1,000 pages worth of materials to actually try to integrate and make sense in the context of the six goals and the objectives set by the University leadership. That was a process that occurred from about the spring through the end of the summer where all of the leadership from the Office of Academic Affairs got together and reviewed each individual plan from the colleges in detail during three half day sessions. We will repeat that process with the support unit plans because we are trying to inform the support unit planning process with the information that comes from the colleges.

In parallel to that, about the summertime we started to look at the six goals and the University objectives, and we began to realize that they needed to be refined somewhat and we needed to add just a bit more focus. That is a process that is ongoing. We hope to have that wrapped up by the spring time so that we can re-inform the college plans and they can update them, per these new refined and focused goals.

Finally, once we have just a bit more clarity I think we will be ready to engage with details both the financial planning process and the framework. It is really central to the strategic planning process that the financial plan through Geoff Chatas' office and the framework through Jeff Kaplan's office are completely coordinated. That

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really has begun already, we have started initial meetings there, but that will continue to be ongoing throughout this process.

Page four is a bit of an eye-chart. Think of it more of reference. I do not want to go through the whole thing, but know that on this list, you can see we have had many meetings both large and small. I personally have met with each individual dean at least once, in many cases two or three times. I have met with each of the vice presidents as well to work with their teams to develop their plans. We continue to meet on a regular basis to discuss both high level topics, such as the overarching University goals and objectives, and specific tactics at the college and support unit level. This is active and ongoing and it is also quite an iterative process because as we learn new things at the college level, they feed up to what we talk about in the president and the provost's office, and likewise that information feeds down and informs their individual plans as well.

Just to give you an idea of the magnitude of what we deal with, what we are dealing with in our office of two and a half people. I do not think the graduate student would like it that I call them a half of a person, but two and a half full time employees. We have now about 900 pages, like I said 370 separate strategies and 685 initiatives that we are trying to codify into strategic themes and we are trying to identify the resources that are needed to carry these things out so that we can ensure that the resources, not only that the resources are available, but we can inform the high level planning process as well.

This is really just a fun chart on page six, but what we have done is taken all 31 or 32 plans, all 900 pages, and we have chopped them up and did a whole lot of magic. I am not sure how the graduate student did this, and we put them in a database. So now we can search the database, we can look for specific terms, we have already helped several offices throughout campus to search specific terms so that they can inform their staff on what they are doing. We are able to analyze all the plans in a way that we would not be able to if they were stuck in word or pdf documents. This particular chart shows the frequency, the size of the font is basically the frequency of the occurrence of the term throughout all of the plans together, so you can see the major themes that are popping up. To make it into something that is a bit more concrete, we have actually done quite a bit of analysis and we have come up with 19 strategic themes that we see across the University and those are on page 7. I will not list them all, I will let you read them, but they should look familiar, and they align quite nicely with the six goals that we are all familiar with.

Any questions before I talk about where we are going from here. In conclusion there are four primary tasks that we are tackling now. We are refining the University's vision and mission statements, and that is really the charge of the University leadership, the president and the provost and it is ratified by you, the Board. We are sharpening the University goals and objectives again, honed by the University leadership but ratified by you. Then we are going to take that information and inform the colleges and the support units and they will update and realign their plans to that. We are hoping to have that information ready for them in the springtime. Finally we are going to make sure, and this is really ongoing, we are going to make sure that as this information becomes available, it is going to be fed directly to the financial planning group and those that are in charge of the framework as well.

I open it up to you for questions.

(See Appendix XV for background information, page 294.)

Mr. Wexner:

Matt, I know it is an intricate process in planning, and we have talked about it in the Board, but I am wondering how far away, I am assuming there is some distance

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away, but how far are you in time from saying this is the template of how we plan, so that the plans aggregate in the same format across the disparate part of the University.

Mr. O'Rourke:

I think the short answer is, we have the template, but it takes a while to syndicate it. We are trying to syndicate it first through the leadership and through the Board and then we will present it and syndicate it with the faculty. That said we have some of the deans looking at this stuff in conjunction while we review it with you as well. If you are asking me to put a date on it, I will say February. It should be ready by the February Board meeting.

Mr. Wexner:

I think it might be useful then to send the template to the Board before the meeting so people can look at it and then we can have something to talk about.

Mr. O'Rourke:

Absolutely.

Mr. Jurgensen:

Matt, first, what I am about to say goes through the filter of sort of corporate America, not academic America. It is really back on page five and it is the notion of 370 strategies. An important part of this work, the most important part is the part that deals with execution, and a big part of execution deals with communication, and in order for this to be really effective there has to be some way, it seems to me of crystallizing this down into a manageable set of things that can actually get done. So 370, my first impression suggests there is a nomenclature problem, in other words what people are calling strategies are not maybe what I would call strategies, or Jay Barney would call strategy.

Mr. O'Rourke:

You have hit the nail on the head. You are exactly right. So there is a real confusion I have found, and it is not just here at the University, it is anybody that does not do strategy all the time. There is a big confusion between an initiative and a strategy. They will say anything we are doing that is important must be a strategy because it is important. Where I am trying to help those who are less familiar with strategy and strategic planning in general to think about the five big things they want to accomplish and the strategy is simply the approach they are going to take to get there. So there in really lies the problem that we are dealing with. So even that page where I have 19 strategies where I am trying to distill, it is still too many, but it is going to require some tough calls by the deans and by university leadership to whittle those down into five or six that are manageable.

Mr. Jurgensen:

Again, with the overarching idea of One University, which suggests one University in a world of scarce resources, suggests some intelligent process for resource allocation which will be impossible to do across that many ideas.

Mr. O'Rourke:

I agree. This is a question we could talk all day about, but it really is about, I think first, the University leadership, meaning the president and the provost, and then here with the Board. Having a very tight focused message that the colleges can focus

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accordingly with because it is difficult for them to focus if we are not providing a similar focus from the top. I am not saying it has not been focused today, but I am saying that when I have the same discussion, bring up the same points you just did, they say tell me where to refine it. And that is really what we are focusing on as University leadership right now.

Mr. Wexner:

Any other questions, comments? Thank you. Dr. Whitacre would you like to report on research to us. Thank you.

Dr. Whitacre:

We have a slide presentation coming up. [VIDEO CLIP]

I am delighted to provide you with an update on research at Ohio State. The presentation I am going to give you is an abbreviated version of the first inaugural State of Research Address that I gave, actually in this building, on November 3, as part of our kick-off of the celebration of research month. This address really lays out the case for the value of Ohio State, to the state of Ohio. So this is a message I think, that today particularly we need to deliver quite frequently. The topics I am going to cover today very briefly include interdisciplinary research, federally funded research, third frontier success, international research, student research initiatives and I will give a lead-off on commercialization.

Ohio State is arguably the most comprehensive research university in the country. More than 5,000 faculty, staff, and student researchers representing fourteen colleges in a myriad of academic disciplines are working together to bring a multidisciplinary perspective to solving the problems that effect Ohio, the nation, and the world.

Our researchers are finding ways to personalize medical treatments, to create a better quality of life. They are using computer simulations to discover the origin of the universes first super-massive black holes that formed 13 billion years ago. The groundbreaking computer graphics technology developed by Charles Csuri known worldwide as the father of computer art and also a member of the 1942 national championship team, is being applied to flight simulators, computer aided design, scientific visualization, magnetic resonance imaging and special effects for the film industry. These activities capitalize on the strengths of our faculty whose efforts take us to new heights of innovation every day.

This year, 2010, has been a tremendous year for Ohio State research. We have made great strides in both our externally funded and institutionally funded research. We are now beginning to see the accomplishments of two very visible institutionally funded programs, the Targeted Investments in Excellence (TIE) and the Centers for Innovation. In 2006 the University invested significant resources in selected areas of scholarship. Areas in which Ohio State had the potential to become preeminent in the world as measured by impact and reputation. Ten programs were chosen to share \$110 million over five years. I will highlight the accomplishments of two of the Targeted Investments in Excellence.

Public health preparedness was identified as one area where Ohio State had the potential to become an international leader. Recent threats of disease pandemics, bioterrorism, food-borne illnesses and natural disasters like the tornado that hit Wooster, underscore the importance of public health preparedness. The public health preparedness TIE led by Larry Schlesinger of internal medicine is translating scientific discoveries into clinical applications, detecting the presence of emerging infectious diseases, preventing human infection from zoonotic, or animal to human

transmission of microorganisms, addressing food safety issues and training professionals in public health preparedness.

The climate, water, and carbon (CWC) Targeted Investment in Excellence has united researchers across several disciplines to address critical issues such as climate change, the availability of freshwater worldwide and the impact of fuel combustion on water resources and the earth's atmosphere. CWC scientists led by Doug Alsdorf from earth sciences are making future predictions on three key questions that have formed the nucleus of the climate water and carbon initiative. Are we, man, causing an abrupt climate change today? How much water is available, and how does it vary in space and time? What strategies can be implemented to offset the impact of fossil fuel combustion on the earth's ecosystem, and how do these effect climate change and water resources? The TIEs are now entering their fifth and final year of funding and all have developed plans for future long-term viability.

The University invested a further \$16.7 million in the Centers for Innovation and innovation groups in 2009. These programs aim to spur further innovation and advance problem based research aimed at tackling issues of global importance including poverty, hunger, health and disease, access to energy, art and culture.

The international poverty solutions collaborative represent a team of more than 60 faculty members from 13 colleges. This initiative was led by Howard Goldstein from education and human ecology and Jay Barney from business. They are working to develop and evaluate comprehensive, culturally sensitive solutions that allow individuals, families and communities to thrive. This program focuses on health and wellbeing, physical environments, developing business and economic opportunities and finally families, schools and communities. The Food Innovation Center, the second of our centers for innovation is led by Ken Lee from food science and technology. This program involves more than 80 faculty members from 12 colleges. Currently 40% of the world's current food supply is wasted due to challenges in economics, safety, health, nutrition, security, technology and food policy. This center is attacking the food crisis by designing foods for health, insuring food safety, advancing biomedical nutrition in disease prevention and promotion, and guiding global food strategy and policy decisions.

Turning now externally, Ohio Centers of Excellence is strengthening the University System of Ohio by developing distinctive missions for each Ohio university. This program was established by the Ohio Board of Regents and Chancellor Eric Fingerhut. The Centers of Excellence represent nationally recognized areas for their academic programs and world class research which draw talent and investments into the state. Ohio State's designated centers include climate, energy and the environment, health and wellbeing, human behavior and bioinformatics, transportation for tomorrow's economy, materials, manufacturing technologies and nanotechnology, and food production supply and safety. Dr. Ronald Sega, a former astronaut and undersecretary of the U.S. Air Force, leads the Center in Climate Energy and the Environment. Dr. Sega joined Ohio State in September 2010 as the vice president and enterprise executive for energy and the environment. His key leadership position is being shared with Colorado State University, another land grant institution. Between the two institutions Dr. Sega will lead more than 500 researchers as they work to identify national initiatives and collaborative economic development opportunities. Dr. Sega is leading Ohio State's Institute for Energy and the Environment, which was founded in 2007.

Ohio State's research accomplishments require a significant investment of resources. OSU researchers have shown great success in garnering new grant awards. In 2010, new grant and contract awards to Ohio State topped \$5 billion for the first time in Ohio State's history, reaching \$501.4 billion. Some of this increase can be attributed to funding from the American Recovery and Reinvestment Act (ARRA), funding that was intended to create new jobs and spur economic activity. At

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Ohio State, ARRA investments are being used to address important problems such as conquering disease and improving health, reversing the effects of climate change, creating new nanotechnological materials and exploring alternative energy. ARRA funding from NIH will allow Rebecca Jackson, from internal medicine, to improve the ability to predict osteoarthritis, the most common form of arthritis and a major cause of morbidity and limitation of physical activity in people over age 45. Dr. Jackson's work will provide valuable insights into disease mechanisms and help identify novel targets for prevention and treatment of osteoarthritis.

ARRA funding through the U.S. Department of Education's Investing in Innovation Program will allow the college of education and human ecology to scale up its well established Reading Recovery Program. This is a program that just celebrated its 25th anniversary. OSU was the first university in the country to adopt Reading Recovery, a program developed in New Zealand in the 1970's. Reading Recovery is a highly effective short-term intervention that provides one-on-one tutoring for first grade students having difficulty learning to read and write. Ohio State along with its 14 partner institutions will train more than 3,000 new teachers and impact 1,500 schools across 40 states. Jerry D'Agostino from the school of educational policy and leadership leads this effort.

ARRA funding to Ohio State now exceeded \$157 million from seven different federal agencies. The largest number of awards has come from the National Institutes of Health. The value of these investments goes beyond their immediate impact creating jobs and economic activity. The discoveries coming from these projects will serve as a cornerstone for the technology-oriented economy of Ohio and the nation.

Ohio State is proud to be a partner in Ohio's Third Frontier Program, an unprecedented economic initiative created in 2002. Ohio State has more than 60 Third Frontier Projects with awards totaling more than \$227 million. These projects have enhanced existing ties with Ohio universities, fostered new technologies across the state, created state of the art facilities and laboratories, strengthened university industry collaborations, and facilitated commercial product development. This map shows the distribution of our Third Frontier industry partners just within the state of Ohio.

The Wright Center of Innovation in Biomedical Imaging was established in 2003 and is the leader in biomedical and health care-related imaging technology and services for both human and veterinary applications. Directed by Dr. Michael Knopp, from radiology, this Wright Center deploys an array of imaging technologies, including an ultra-high field magnetic resonance imaging system and new powerful PET systems to help physicians better understand disease processes and treatment.

To harness the power of the state's abundant biomass and provide alternatives to conventional energy, Ohio Agricultural Research and Development Center (OARDC) established a bio-engineering research facility at its Wooster campus. Energy savings of as much as \$3.5 billion annually could be realized if Ohio food processors begin to use agricultural and food processing waste in an electrical generation system. Floyd Schanbacher from animal sciences leads this project.

The Third Frontier is making it possible to attract eminent researchers in targeted high-tech research sectors to Ohio universities through the Ohio Research Scholars Program. We have now recruited three high-profile research scholars to Ohio State in the areas of carbon sequestration, bio-based emergent materials, or alternatives to rubber, and propulsion, propulsion systems integration.

In May 2010, Ohio voters approved a bond issue for an additional \$700 million over four years, extending the Ohio Third Frontier Program through 2015. Ohio State looks forward to extending partnerships with Ohio industries, universities, and laboratories to fuel Ohio's emergence as a major contender in the 21st century.

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Our researchers have a long history of international collaborations. The Center for Automotive Research (CAR) was recently named as a partner in a consortium under the Department of Energy's U.S. – China Clean Energy Research Center to advance technologies for clean energy vehicles. Led by the University of Michigan, the center will facilitate joint research and development on clean energy by teams of scientists and engineers from the U.S. and China.

With funding from the U.S. Agency for International Development we are partnering with Virginia Tech to strengthen food security in Africa and improve productivity, availability and marketing of key staple commodities and cash crops including rice, maize, plantains, and tomatoes. Mark Erbaugh, director of the International Programs in Agriculture in the College of Food, Agricultural and Environmental Sciences is working to boost economic development in Uganda.

Ohio State's research excellence is a product of both new initiatives and long-established centers. For the past year we have celebrated scientific discoveries as part of the 50th anniversary of the Byrd Polar Research Center, whose research teams include some of Ohio State's most honored researchers, like Drs. Lonnie Thompson, Ellen Mosley-Thompson, David Bromwich, CK Shum and Jason Box. Ohio State is at the forefront of climate research. This past year scientists from around the world convened in Columbus to discuss topics such as sea ice thickness changes in the Arctic and Antarctic and tidewater glacier dynamics. Byrd Polar co-sponsored the Wexner Center's Director's Dialogue on Art and Social Change which featured a panel of artists and scientists working together to find innovative ways of sharing information about climate change with the public.

We must certainly recognize the extraordinary achievements of our student researchers. Research plays an integral role in everything that we do – including teaching, outreach, engagement and preparation of the next generation of scholars. The importance of research in the educational programs of undergraduates is nowhere near evident as the annual Denman Undergraduate Research Forum. Created in 1996, the Denman provides students with an opportunity to showcase their research and scholarly work before a group of faculty and corporate judges. [VIDEO CLIP]

Another student research project is the Buckeye Bullet 2.5, a lithium ion powered vehicle. This car was built by a team of Ohio State engineering students and they chased down yet another international record – 307.7 mph. The vehicle eclipsed the previous 245 mph world land speed record for battery electric vehicles set in 1999.

More than 60 Ohio State students from 20 different majors designed and built a solar powered home in 2009 as part of the Solar Decathlon, an event held every other year in Washington, D.C. on the National Mall. Sponsored by the U.S. Department of Energy, the event challenges 20 collegiate teams to design, build and operate solar powered houses that are cost-effective and energy-efficient. Ohio State's house placed in the top ten worldwide in the competition. In September 2010 the solar house was dedicated at the Columbus Zoo, and I am happy to say Ohio State has been selected to participate in the 2011 Solar Decathlon.

Finally, I would like to talk about how researchers share their discoveries. The traditional route is through publications in the scholarly literature where findings are shared and discussed with the academic community. But increasingly researchers have been encouraged to more aggressively move new discoveries and new technologies into commercializable products that can benefit society. As Ohio State seeks to expand its role in commercialization of research, and you are going to hear about that next from Chris Poon, we thought it was important that we create an environment that facilitates and rewards research creativity and entrepreneurship. In the spirit of this goal, two new university-wide awards were established to honor Ohio State's Innovator and Early Career Innovator of the Year. Each award

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recognizes an Ohio State researcher who is actively working to promote commercialization of university intellectual property. These awards were announced at the research address on November 3.

Dr. Subha Raman, associate professor of internal medicine and medical director of cardiac magnetic resonance imaging was named the 2010 Early Career Innovator of the Year. Dr. Raman leveraged her background in electrical engineering and her expertise in cardiac imaging to build an extraordinarily exciting and impactful commercialization portfolio. She and her co-inventors have formed a university technology start-up company called EXCMR, Ltd. to commercialize a new treadmill that is partnered with cardiac imaging.

The 2010 Innovator of the Year is Dr. Ching-Shih Chen, professor in medicinal chemistry and pharmacognosy in the college of pharmacy. Dr. Chen exemplifies the "bench to bedside" goal of translational science in his approach to the development of a new class of cancer therapeutic agents. He licensed two new anti-cancer drugs to Arno Therapeutics, obtained investigational new drug approval by the FDA for both agents and has initiated clinical trials at the James Cancer Hospital for both new drugs.

I would like to invite you to visit our website to actually read more about the accomplishments of these innovators of the year, and to see the research address in its entirety. I appreciate the opportunity to provide you with a snapshot of the truly amazing work that actually takes place at the University each and every day. Thank you.

(See Appendix XVI for background information, page 303.)

Mr. Wexner:

Thank you, any questions, comments? Thank you very much.

Dean of the Fisher College of Business, Christine Poon, you are next up Christine.

Ms. Poon:

Good afternoon Mr. Chairman, President Gee, members of the Board of Trustees; I have been asked to provide an overview of some of the work we have been doing in the area of technology commercialization. This is really the mechanism that Dr. Whitacre just referred to, how do we take our most promising technology and move it out into the marketplace so that we can advance society and make a difference to the planet and to the world.

So let me begin by talking about the three goals that we set up for ourselves in beginning this project. We felt that to take on a leadership role in economic development in this region that what we needed to do first and foremost is leverage this University's extraordinary comprehensiveness. We have just heard from Dr. Whitacre how this University ranks in the top ten in terms of research, being able to attract research dollars, both corporate and federal and state, yet we can do so much more in moving that technology out into the marketplace. We thought that in doing this we could advance our reputation as a partner in economic development in the region, in the nation, and in the world and finally we thought that success here would create an enduring additional source of income for the University.

So our technology in terms of moving out into the marketplace can take two distinct paths, the first is pretty straight forward. A corporate sponsor can come, find the technology and do a straight forward license. In that case those ongoing concerns usually have the capital, both human and financial to move that technology along. The second path that this depicts is, and I apologize, a very oversimplified version of

how the other path might work. This path is the licensing of the technology to a start-up entity. In this path the invention phase is really what Dr. Whitacre just talked about. This is the creation of the idea, the technology, the idea for a new drug, the idea for a new surgical device, and what our job is in the University is to then in this path push that out into the marketplace as a newly formed startup company. We are very fortunate in this state to be able to move those companies into the incubator phase which is made possible by the state's Third Frontier initiatives. As the company moves along it will need to attract ever larger and larger amounts of capital. Again we are very fortunate in this state to have the nation's number two, Tech Angels Fund of the Ohio Tech Angels. So often times they in conjunction with the Third Frontier offer that next set of financing and then finally in the later stages, venture capital and eventually a fully formed company. We do believe that over the next few years we will need to pay attention in terms of being able to attract more venture funding into this region, but for now I think we have the early parts of the ability to nurture these startup companies. We have a great network to help that move along.

The general framework that we are talking about here is to source the deal flow, source technologies and to first focus on the areas where we would project that 80% to 90% of technologies exist. Those are in the schools that are part of the health sciences area, engineering and advanced materials and of course our food and agricultural areas. The idea then is to prioritize, to find those ideas that are most likely to attract either corporate sponsors or external capital. The University has allocated resources in what we call a proof of concept center that will allow us to invest against our highest priorities, those ideas that are the most likely to attract either corporate sponsors or external capital and then finally we think being able to move the A and B ideas out into either start up entities or into corporate entities is really the framework that we are talking about.

The office of commercialization that we have proposed to set up is composed of these areas. First a scouting function, we need to be much more proactive in terms of sending scouts out into the colleges to find and identify the most promising technology. I just mentioned the proof of concepts center, this is not a bricks and mortar center, this is actually a financing center that allows us to invest in our most promising technology. The center for entrepreneurship already exists within Fisher, and this is the entity that engages students, investors and the business community around our best ideas. We have an industry liaison office which today reports to the office of research, and their major role today is to help navigate corporate sponsors within the University. We think that over time there is a proactive role that this industry liaison office can play, which is to actually go out and find the corporate sponsors for the technology and make that marriage happen. We of course have the traditional technology transfer office which we see as an office which will execute intellectual property and execute the contracts and negotiate deal terms, and finally we intend to set up resources in development which will build an endowment to allow our proof of concepts center to exist independently for generations forward.

I would say that with the activity that is ongoing today, without a lot of external resources, we have been able to produce just these companies in the last couple of years. These companies are companies that have been formed based on the technology that has come from OSU, and these companies themselves in the last few years have been able to attract another \$5 to \$6 million of external capital. So I think it tells you that these are the ingredients of good innovation, good technology, we have the early amounts of capital to allow these companies to form and start and we of course have the students, the business community and the inventors working together to make this possible.

Of course we think about what will we measure our success, these are some of the key and early metrics that we have set forth for ourselves. First of all how many patents, invention disclosures will we ramp up to? How many licenses can we

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execute, either to startup companies or to corporate entities? What will be the commercialization revenues that we will be able to attract? How many startup companies will we be able to create? What is the follow on capital that those companies can attract, and then finally how many jobs can we create?

With that I will close and say that in the end, we believe that our University has not only the ability, but the responsibility to move this technology into the marketplace, and by doing that advance society and literally change the world.

Thank you, I would like to take any questions at this time.

(See Appendix XVII for background information, page 318.)

Mr. Schottenstein:

I have a question. I appreciate the report Chris. A year or so ago when the idea of advancing this initiative was first discussed at the Board level, I think it was Dr. Cloyd who referenced the fact that Wisconsin, I think he used that example, the University of Wisconsin was one of the national leaders, and I realized that this is a long process once you get started. My question is really related to the framework that we have now put in place, and to what extent, and I am just going to use Wisconsin as an illustration, I do not know what they do or how they do it, but to what extent does our framework compare to them? How do we benchmark against that type of practice? I would just be interested in the similarities and/or the differences.

Ms. Poon:

Carol and I have been able to personally visit a lot of universities; myself in a past life, have visited Wisconsin, but in the last year have visited many universities to understand what they are doing. I would say that our framework has the elements of the very best of all of the universities we have looked at. There is no university that duplicates what we have just discussed. I think that is good. I think that in many ways we had a blank slate to build something and we have taken that advantage to do so. I think we are far behind many of our peer institutions and so we have taken the view that now is the time to be innovative, courageous and different and so that is what we have presented here.

Mr. Wexner:

I cannot help but ask. We know we are behind, how long does it take for us to get traction?

Ms. Poon:

You know we have set some goals for ourselves over the next five years and then ten years. So we have a ten-year plan. Our hope, and I will say that some of my Trustees have said that this is absolutely not aggressive enough, but our hope is that in ten years we can be where our peers are today, where the best of our peers are today. Of course my Trustees remind me that in ten years they may be much further along and we will still be behind, so I take that on as a great challenge.

Mr. Wexner:

I wonder who that Trustee might be that you are looking at.

Ms. Poon:

Actually I think all of the Trustees were. That was a great challenge to us.

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Mr. Wexner:

Any other questions, comments? Thank you very much.

Next, report a bit of business, the President's evaluation, and the Board under the leadership of Alex Shumate has taken a great deal of time and deliberation to do thorough work, and Alex do you want to lead us through this?

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PRESIDENT'S EVALUATION

Resolution No. 2011-32

Mr. Shumate:

Thank you. I am pleased to present this presidential evaluation and compensation report on behalf of our committee and the Board. Mr. Chairman and members of the Board, given the significant challenges facing our nation and the state, we are in greater need than ever before of strong, compassionate and intelligent leaders to help us navigate through these difficult times. At Ohio State we are very fortunate to have as our leader someone who fully understands these challenges and these issues and is willing to roll up his sleeves to help solve them.

Such leadership is even more important given the role The Ohio State University plays in the economy and culture of the state of Ohio. President Gee fully understands that the fates of Ohio and Ohio State are intertwined. As President Gee spent his summer traveling around the state, as he often does, meeting with and listening to fellow Buckeyes, he was reminded of just how important Ohio's flagship university is to the success of the state. In a sense, all Ohioans are Ohio State Buckeyes. They are invested in this University and the University is invested in them. As has often been stated, Ohio State is the single largest economic development engine in our state. From the number of people we directly or indirectly employ, the number of students we have responsibility for training and educating each year, and the contributions of our faculty in helping to solve the problems of Ohio, our nation and our world, it is difficult to overstate the importance of Ohio State's success to the success of the state.

In President Gee, we have a transformational leader who understands where we have been, where we are, and where we still need to go. He realizes that the University and the state will need a new partnership so that both can continue to grow. But that growth can only happen if the right leadership is in place. We as a Board of Trustees are confident that we already have the exact leader in place that Ohio State needs to realize its true potential. This Board understands that there is no better one suited than President Gee to partner with the governor and the legislature to position the University and the state for success for many years to come.

The Board fully recognizes the importance of strong leadership in determining the success of the University. We are committed to having a compensation program and philosophy that recognizes our unique complex challenges that come with leading the largest land-grant university in the nation. It is vital to our success that we appropriately value the experience and loyalty of our leader and also recognize and reward demonstrated performance.

To ensure that we as a Board are appropriately measuring President Gee's contributions to the University's successes, you Chairman Wexner asked the Board to conduct President Gee's annual review from the period of autumn 2009 through the summer of 2010, in the context of six strategic imperatives that we identified to guide the university from excellence to eminence. Those imperatives are:

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1. Forge one Ohio State University
2. Put students first
3. Focus on faculty success
4. Recast our research agenda
5. Commit to our communities
6. Simplify University systems and structures

Further, based on those imperatives, President Gee and the Board developed the fiscal year 2010 strategic roadmap, which identifies specific goals and lists tangible and measurable strategies and actions needed to attain those goals. The following reviews President Gee's achievements against each of these six goals.

One University

The President's first goal is to create One university where everyone is driven by a shared common vision, trans-institutional in execution, and aligned by a strategic planning process and one integrated master plan. The President was responsible for reshaping the University's Advancement efforts, in which we better aligned the efforts of our communications, alumni relations and development to speak and act with one voice. Similarly, he led our efforts to better integrate the missions and activities of our regional campuses with the strategic goals of the entire University. President Gee continues to engage the Board in the design and implementation of a new strategic planning process. We have also completed the One University Framework which will allow us to make strategic decisions on how to maximize our physical environment and furtherance of our other University goals.

Students First

Second, the President made it a priority to develop and execute strategies to put "Students First" and move Ohio State rapidly into the academic front ranks of American public universities; promote full diversity; and facilitate university-system wide strategies for positive student outcomes and higher education access for all qualified Ohio citizens.

The students entering our University this fall are the brightest in the University's history. Our first year retention rate continues to surpass that of our benchmark institutions. We approve new degrees and specializations in 23 areas and new undergraduate minors in 18 additional areas. Our rankings continue to improve with 32 graduate and professional programs ranked in the top 25 nationally and Ohio State is ranked among the top public universities in the nation overall. He has continued to lead our efforts in transitioning from the quarter system to semesters and our focus on increasing the quality and the diversity of our student body.

Faculty and Staff Talent and Culture

The President has also focused on assembling a diverse and talented leadership team who recruit, support and retain a world class faculty and staff and are dedicated to transforming to a high-performance culture driven by our institutional principles and high standards of ethics and compliance. President Gee has continued to lead the University's culture transformation efforts in which we are attempting to transform the value system that serves as the core infrastructure guiding all decision making and interactions among members of our academic community. He has surrounded himself with a strong high-functioning leadership team and a collection of faculty who are national and international leaders in their respective fields.

Research Prominence

President Gee continues to support and encourage innovative, ground-breaking, within discipline and across-discipline research that enhances the University's reputation and contributes to Ohio and the nation at large.

Our overall funding for research increased last year and we secured more than \$150 million in research funding through the federal stimulus package; and President Gee established the new interdisciplinary Research Center of Excellence in Transportation for Tomorrow's Economy. We are pleased with his progress on the increased commercialization of university research with the creation of the new Commercialization Center, housed in the Fisher College of Business. He has continued to strengthen our ties with our friends and neighbors at Battelle on cooperative research pursuits and through our new Medicine Institute, we are well positioned to be the international leader in research on personalized medicine.

Outreach and Collaboration

Under the President's leadership we continue to develop public and public-private partnerships focused on economic development for our communities, the University and the state of Ohio, and on developing ventures that establish our international leadership.

In the last year, President Gee helped open the University's China Gateway office in Shanghai, expanding our reach on a global scale. Back at home, through our Campus Partners affiliate, we have leveraged a small initial investment to secure millions of dollars to help address housing, workforce development, education and safety in the adjacent Weiland Park neighborhood. He led efforts to secure passage for the renewed funding of the State's Third Frontier initiative and worked with the Governor and General Assembly on pilot construction reform in which ProjectONE was selected as one of three test projects. Our capital projects, including the medical center expansion, new Eye and Ear Institute, student union and student housing have helped create jobs and fuel growth in a tight economy.

Operating and Financial Soundness and Simplicity

Finally, the President understands the importance of moving the University to a more robust financial position with new levels of productivity and return-on-investment using simple and non-bureaucratic systems, while maintaining a high level of financial responsibility.

Our operating margins, including those of the Medical Center, and other important financial metrics continue to stay within or better than target ranges; the University has streamlined several key University processes and functions, resulting in \$93 million in estimated cost savings and efficiencies; and we received a bond rating of AA1 in fiscal year 2010.

Although it was a difficult fund-raising environment given the turbulent economic times in which we find ourselves, President Gee redoubled his efforts in meeting with key alumni and friends of the University and secured 33 gifts of \$1 million or more; we made great progress on our \$100 million fund-raising goal for the Students First Students Now Campaign; and we held our second very successful Pelotonia event, in which we brought in even more riders and more dollars. Our long-term investment pool finished the year with a rate of return significantly higher than our benchmark institutions and Ohio State was one of those three recognized as the "Best Large Non-Profit of the Year" by *Foundation and Endowment Money Magazine*.

Trustee Comments

Beyond the tangible measures listed about, comments about President Gee's performance gathered from individual Board members were unanimously positive. As one of my colleagues put it, "I would have to squint hard to find a flaw" with Gordon.

Members were consistently impressed with the President's "brilliant," "inspiring," "charismatic," and "visionary" leadership. They remarked that he has led a complete transformation on how the University acts and plans and has helped us as a Board engages with the University in a more meaningful way. Gordon has systematically placed strategically vital matters before the Board and has been open to our questions, suggestions, counsel and advice.

Board members spoke to his interesting blend of celebrity and leadership and attributed a large part of his success to his ability to cultivate positive, meaningful relationships with students, faculty, and staff, as well as the community. The Board has also been pleased with his ability to recruit an outstanding leadership team that complements him so well. Members of the Board noted his ability to recruit and how his energy and effort kept this place infused with great enthusiasm. He was described as "spectacular," and a "force of nature." On a number of occasions we reminded ourselves that "we are lucky to have him here as our President."

When pressed to identify areas for improvement for President Gee, Board members had trouble finding any. Instead, we tended to focus on our concern for his personal well-being. The constant demands on his time and the pressure he puts on himself to maintain such high levels of success can surely be overwhelming at times. Therefore, it is critical that the President take regular opportunities to recharge and that we as a Board properly support him, both as president and a person so as to ensure his continued success.

This list of accomplishments barely scratches the surface of all the activities and initiatives President Gee has led over the past year. His level of achievement is simply breathtaking and we are continually impressed with his energy and talent. With so much activity taking place at a university such as ours, this process has reminded us of the dangers of the President having too many expectations placed on him on too many fronts. He needs to be allowed and encouraged to personally focus his time and energy on a smaller number of core priorities. Although we are confident he will continue to succeed in any number of areas, it is important for us to make sure that he has the time and tools he needs to be able to focus on those four or five areas that have the greatest impact on moving the University forward and on which we will partner with him most intensively.

Recommendation for Salary Increase

Based on the results of this evaluation process, it is abundantly clear that the President's performance over the past year merits an increase in salary. As the faculty and staff of the University recently received an aggregate salary increase of 2 percent, we recommend that the same 2 percent be decided for the president, which would amount to an increase of \$16,042.50 over his current salary of \$802,125.

Recommended Bonus

The bonus arrangement established for the President upon his return to the University provides for a 35% bonus for achieving target-level performance; up to 40% maximum bonus for exceeding target performance; and up to an additional 10% for achievement of important multi-year goals.

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It is clear, based on President Gee's achievements against the University's strategic objectives, that he merits a maximum bonus for exceeding target performance. He has led this University to a new echelon of achievement and he continues to do everything asked of him and more. Without a doubt, we would unanimously choose him again as our President.

Therefore, we recommend a performance bonus of 37%, which would amount to \$296,798. As this Board has made a commitment to do, President Gee's bonus will not be paid by Ohio taxpayers or student tuition dollars, but rather through the Academic Excellence Fund that was created for this purpose and is funded by private giving.

We acknowledge that these are tough economic times, but it is the strong consensus of the Board that he has guided us admirably and should be rewarded accordingly.

In conclusion, last fall President Gee was recognized by *Time Magazine* as one of the best college presidents in the country. Although the recognition was welcome, we do not need a magazine to tell us what we already know. The students, faculty, staff and this Board are very grateful to have the best university president in this country leading our University. Many people are unaware that the President has been recruited by other universities, none of which he has initiated or entertained, but this Board is completely committed to retaining him for his full term to ensure that Ohio State continues to progress from excellence to eminence.

Mr. Chairman, I am pleased to bring this recommendation forward for the Board's consideration and I invite discussion.

Mr. Wexner:

Thank you. Are you making that a formal motion?

Ms. Swain:

Mr. Chairman I would like to agree with what Mr. Shumate said. In time of uncertainty President Gee's leadership and experience have provided the University with needed certainty. Through recruitment of top students, faculty, staff and administrators, as well as surpassing development goals, leadership is highly valued by the OSU community and admired by peers around the world. I think President Gee's forward thinking, vision and execution have exceeded our goals and expectations allowing us to leapfrog our peer institutions and he deserves to be rewarded. He is truly the best at what he does, and I agree, we are lucky to have him here.

Mr. Shumate:

Thank you very much Alex. Any other comments, discussion?

The committee put a lot of effort into this and you might talk about the interview process, or any of you might want to comment about the process that we went through.

Mr. Hicks:

I was going to say before you get to that. First of all I want to commend Alex, and I wanted to commend the process because I think the process was very fair, very transparent, very comprehensive and very inclusive. Everybody I think around the table had an opportunity to interact one-on-one, going through the objective criteria that we set out a year or so ago, and so I think the process was very, very good.

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I also wanted to echo what Alex said and really commend as Alex said on your performance. I think it has been exceeding our goals that we set out a year ago, and I think we are very fortunate to have you. I also think it is very important to maybe underscore what Mr. Shumate said, I mean we are in tough times, the state, the country are in tough times, and what we are talking about here is a recognition of really outstanding performance, but it is also a recognition that this University and this institution is really a solution to many of the tough problems we are facing. Whether it is some of the research and some of the commercialization we heard about today in turning our economy around both locally in the state and in the country, whether it is the creation of 5,000 construction jobs at the medical center or something like 6,000 permanent jobs at the medical center and another 4,000 jobs, we are the solution to a lot of the challenges that face our state. We are not going to be able to provide those solutions without really strong leadership and I think we have that. So I guess in closing I think that the recommendation that we have is really outstanding, I think we are fortunate to have President Gee leading us, trying to provide those solutions, and I think it is important to recognize and reward him as appropriately. I also think it is appropriate though to say that we are counting on you a lot and we are counting on everyone here a lot to be really, really creative and coming to the table in the best ways possible to help advance the institution, advance the community and the state. I think we are fortunate to have you because I know you are going to do that.

Mr. Shumate:

In addition to reviewing the six strategic imperatives looking at the fiscal year strategic roadmap for 2010, working with Dr. Chait, individual conversations and discussions were held with each and every Board member, so we did follow a very thorough and complete process as we were directed.

Judge Marbley:

Yes, I want to echo the sentiments of Alex and Brian, but I think the one thing that is also very important that we understand is that our comments that Alex read did not arise in a vacuum, they were not a result of hear-say. It was not like Board members talk to other Board members and we decided that we should say these things about Gordon. We are a very engaged Board, this is a very active Board, we are all on various committees, and we are working diligently to accomplish the objectives and the strategic goals that we have set for ourselves, but it has been as a result of Gordon's leadership and he is engaged with each one of us on these committees and our strategic initiatives and the like, so it is important that the public understands that when we make these comments, when we evaluate our President, it is based on our personal experiences in addition to our ability to observe the leadership that he has brought to the University. So we have had the opportunity to firsthand witness what he is doing and our evaluation is based on firsthand experiences. So, Alex when you wrote those eloquent words, you did not just make it up, no reflection on Alex, but you know many of us offered those comments ourselves based on our experience and our work with President Gee over the course of the year. So I wanted to make it clear that we have all worked with him, we know how diligently he undertakes these tasks, how hard he works and our sentiments are heart felt but are battle cries as well.

Mr. Wexner:

Thank you Monte, any other further discussion?

Upon motion of Mr. Shumate, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Trustees Wexner, Borror, O'Dell, Shumate, Hicks, Schottenstein, Ratner, Marbley, Kass, Jurgensen, Wadsworth, and Kellogg.

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Mr. Wexner:

I just want to say one thing Gordon. In difficult times it is really when the going gets tough that the tough get going and I clearly remember how the world was in October of 2008 and how it was in October of 2009, and clearly we have traction and the University is moving. I think this is a very special moment for the Board and hopefully it is one of those moments you can kind of freeze in your mind and remember to get the public recognition and such positive feedback and approval from the Board. It should make you feel good and I think it makes all of us feel proud.

President Gee:

May I comment?

First of all I would just say that one of my friends on the Board just passed me a note and said my father would be proud and my mother would actually believe all of this, so I would note that.

You know I actually had thought a little bit about what I wanted to say, but all of this is rather overwhelming in some ways because I know it comes as Judge Marbley said, that it comes from the heart, not from the head. Because I consider each of the people in this room my friend, I think that we have moved from working for each other to working with each other which is an extraordinary kind of leadership moment in my own mind at least. So I really appreciate the Board's affirmation, I truly do. We know as Brian just said that these are times of enormous challenge in this state and this nation. We just heard it yesterday, but we also heard, as we heard from the chairman of the Federal Reserve System, from the chairman of IBM, and the president of Ford, that the future of this nation is going to be determined right on this campus. That this campus and like-minded institutions are the driving force for the economic future of this nation, and so I think in some ways that is something we all understand. I think the full force of that and therefore the responsibility we have is something that we really not only manage but to take up as our calling.

I also think that you should know that I feel very valued by this institution. We have a world class faculty and they value me and I value them very much. I think, as you know, very often that university presidents and faculty do not always have the most cordial relationship, but the faculty here has been enormously supportive of me as has the staff. We have a wonderful staff, a warm and a caring and a personally affirming staff. Our students, as you know, are really the most enthusiastic, the most spirited, the brightest, and the most interesting people and I adore them, I really do. The privilege that I have is spending time with them because they really do give me great hope. They should give all of us great hope, they are optimistic, they really do view the future as one in which that they will succeed and that optimism is something that is really compelling. So I want to recognize that.

Finally my colleagues who are here, the senior administration of the University, our deans and others, they have worked through a very difficult time and will continue to do so, but we are doing so in ways in which we do not think about what our challenges are, we look at them as what the opportunities coming from the challenges are. In terms of reinvention and reformation and reestablishment, I think this University has a unique opportunity to lead in ways that very few institutions can and do.

We heard also today I think from Carol and certainly from Chris the unique nature of the institution in terms of its leadership role. I made the statement when I came; it was just sort of out of the moment when I said that this is an excellent institution which will move to eminence. I now believe my own rhetoric and I see my own rhetoric and in word and in deed I think that we are quickly becoming not only

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eminent but quickly taking on a significant leadership role, so we should acknowledge that.

Finally to all of you, I mean to the Board, what can I say? I think that we have been through refining and working with each other. I think we have had incredibly strong leadership, first with Dr. Cloyd who is not here today and with Mr. Wexner and with all of you, and we have forged a partnership which is quite unique in my own situation having been parts of a lot of institutions with a lot of boards, I can truly say and I would say this privately and I would say this in any kind of a setting that this is the best with which I have worked.

Now, let me just say, I think I want to be very clear about this. You have given me a significant performance compensation, I will do as I have in the past and most cheerfully donate that back to the University. I have established a scholarship fund which means a great deal to me. I now have two wonderful scholars on campus, one who is now one of the best horn players that we have, trumpet players, and I have a dance student also, I will have three next year, I will have four the next year. The importance of what you are doing for me allows me to grow my commitment to the University and also to do some other deeds, I call them random acts of kindness. I do not like to do things for which I am recognized, but I do not think any university president should be in the position I am to be blessed with the opportunities that I have and going out and asking other people to support the institution without me supporting it myself, and this gives me the opportunity to do so. So thanks for giving me the opportunity to support the institution and I will do so most cheerfully and most gratefully. It is a great day for me.

Mr. Wexner:

We should have a thirty second pause before the next segment of the meeting.

It is a moment of appreciation, it just is, for the institution, for your leadership, for the situation we are fortunate to be in. Having that pause I regretfully have to ask you to present the consent agenda.

President Gee:

Fortunately because otherwise I would not be able to do it. As you can tell this is an emotional moment for me too.

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CONSENT AGENDA

President Gee:

Today we have one resolution on the consent agenda therefore we are seeking the approval of the following:

DEGREES AND CERTIFICATES

Resolution No. 2011-33

Synopsis: Approval of Degrees and Certificates for autumn quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

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NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 12, 2010, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XVIII for background information, page 322.)

Upon motion of Mr. Schottenstein, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote cast by Trustees Wexner, Borrer, O'Dell, Shumate, Hicks, Schottenstein, Ratner, Marbley, Kass, Jurgensen, Wadsworth and Kellogg.

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Mr. Wexner:

A lot of good news today and as we begin the holiday season I wish everyone a very happy holiday and a healthy and happy new year, and look forward to all the work we have yet to do and the opportunity to get better. Thank you we will be adjourned.

Thereupon the Board adjourned to meet on February 11, 2011, at Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary



Strategic Planning Update

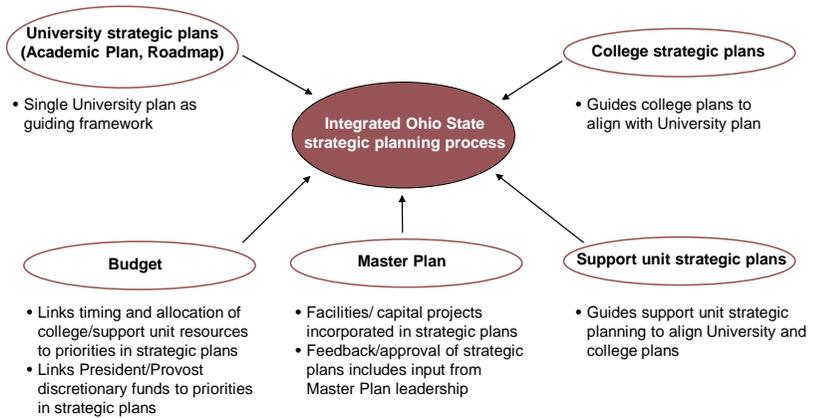
College and Support Unit Planning Effort

Office of Academic Affairs

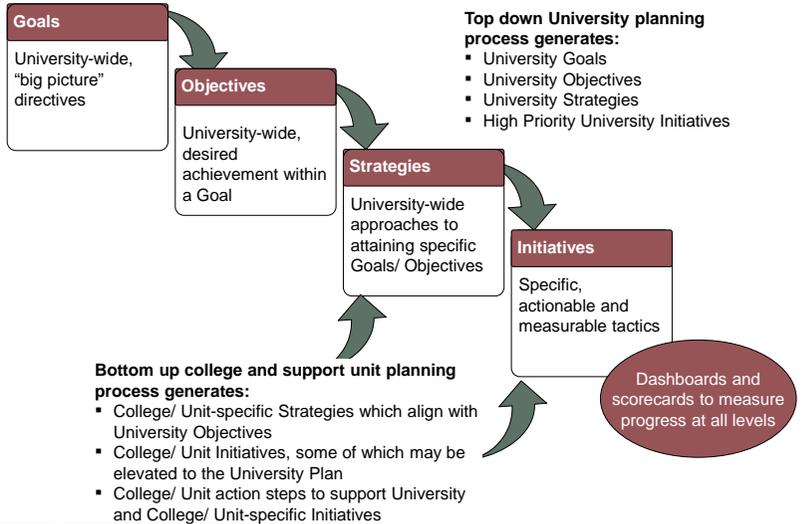


December 1, 2010

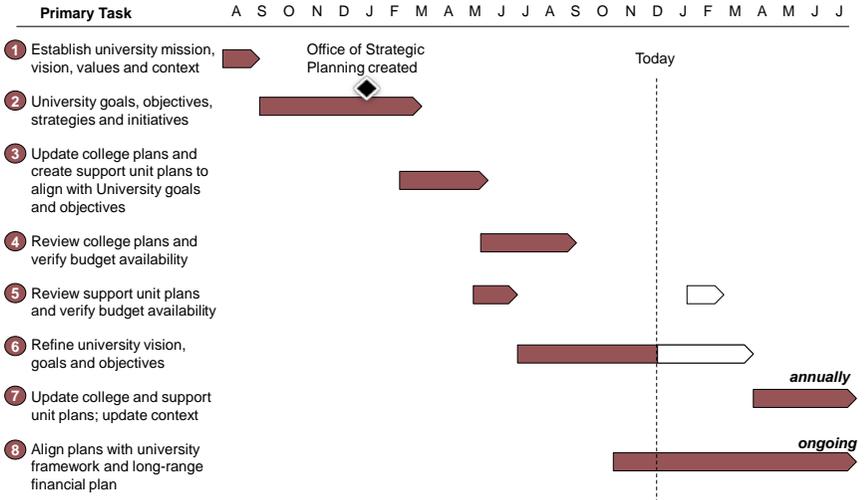
The Ohio State strategic planning process incorporates five distinct planning processes into one integrated process



The outcome of the process is a single University strategic plan with aligned college and support unit plans



The current strategic planning effort Ohio State has been underway for more that a year, and is built on past planning



Strategic planning efforts to date have involved the coordinated efforts of hundreds of people across the university

Activities to Date

University Administration

- President and Provost
 - Overall goal and objective development
 - Frequent meetings to guide process and provide input
- Senior Management Council
 - 2 retreats to ratify and refine objectives, strategies and initiatives
- University Strategy Steering Committee
 - Frequent meetings to develop concepts as needed for academic and board retreats
- Office of Academic Affairs Leadership
 - 3 retreats to review all academic unit strategic plans

Colleges and Support Units

- Council of Deans with support unit leaders
 - 2 retreats to ratify and refine objectives and strategies
 - Monthly updates on strategic planning progress
- Deans and Support Unit VPs
 - Development of strategic plans, aligned with university goals and objectives, in each college and support unit

Office of Strategic Planning

- More than 60 individual meetings with deans and support unit leaders and their teams to develop strategic plans
- Consolidation of all strategic plans into a unified database to facilitate communication
- Prepare materials for and lead all board, SMC and council of deans strategic planning retreats and other meetings
- Ongoing development of Strategic Planning Website, including strategic plans, trend tracker and performance management tools (first look spring 2011)
- Facilitate discussion with University leaders and board members to refine university vision, mission, goals and objectives



30 plans submitted from across the university represent a daunting task of alignment and coordination

Academic Units

College of Arts and Sciences

Health Sciences Colleges

- Dentistry
- Medicine
- Nursing
- Optometry
- Pharmacy
- Public Health
- Veterinary Medicine

Professional Colleges

- Fisher College of Business
- Education and Human Ecology
- Engineering
- Food, Agriculture, and Environmental Sciences
- Moritz College of Law
- Social Work
- Glenn School of Public Affairs

- 514 pages
- 213 strategies
- 410 initiatives

Support Units

- Undergraduate Education
- Graduate Education
- University Communications
- Legal Affairs
- Office of Research
- Enrollment Services
- Student Life
- Administration and Planning

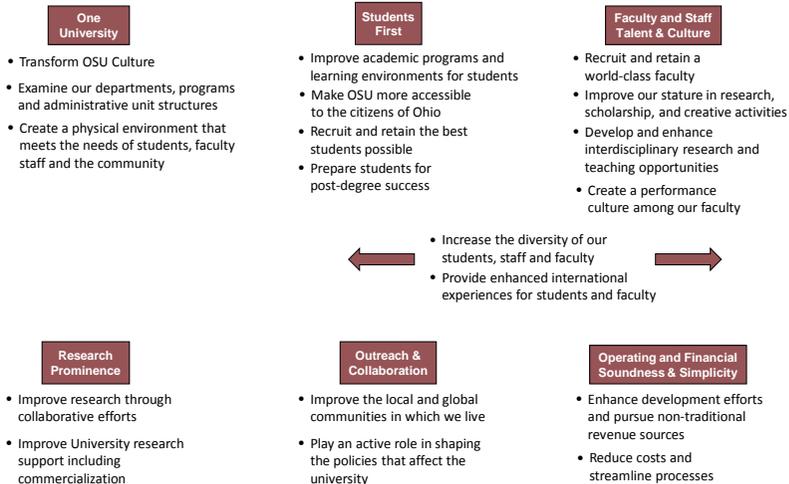
- Athletics
- Business and Finance
- Office of Minority Affairs
- Office of the CIO
- International Affairs
- Human Resources
- Outreach and Engagement
- University Libraries

- 349 pages
- 156 strategies
- 275 initiatives

With almost 900 pages of plans, 370 separate strategies, implemented through 685 initiatives, alignment and collaboration are imperative



19 strategic themes have emerged from the academic unit plans, and the support unit align to sustain them



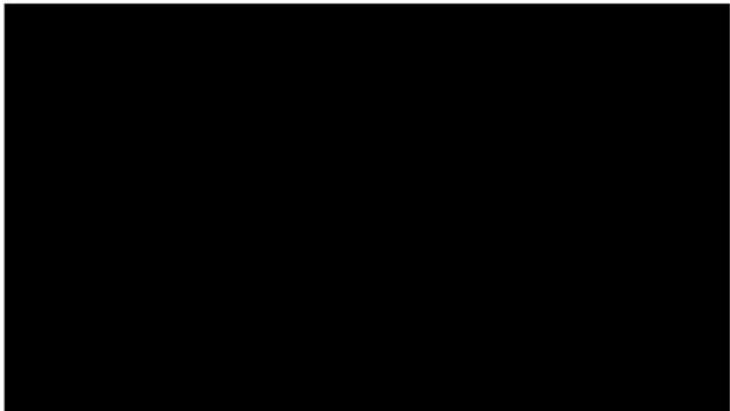
What's Next?

- Refine the university vision and mission statements
(university leadership, ratified by board of trustees)
- Sharpen university goals and objectives
(university leadership, ratified by board of trustees)
- Update college and support unit plans
- Align academic strategy with framework and long-range financial plan *(ongoing)*





Ohio State is Working for Ohio



Outline of Topics



- Interdisciplinary research
- Federally funded research
- Third Frontier success
- International research
- Student research initiatives
- Commercialization



The State of Research at The Ohio State University

Office of Research 3

The Ohio State University

More than **5000 researchers**

14 colleges

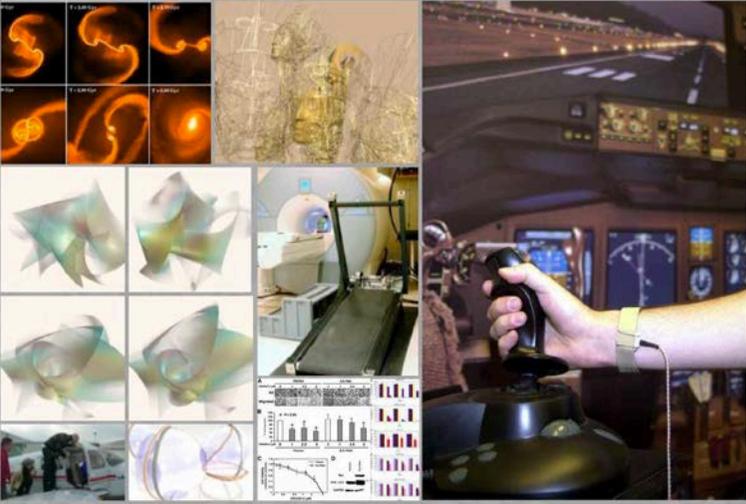
64,000+ students across all campuses

Astounding discoveries every day, solving global human problems



The State of Research at The Ohio State University

Office of Research 4



THE OHIO STATE UNIVERSITY

The State of Research at The Ohio State University

Office of Research

Faculty Awards and Honors

10 members of
National Academy
of Sciences

11 members of
National Academy
of Engineering

6 Institute of
Medicine members

14 American Academy
of Arts and Sciences
members

160 fellows of the American
Association for the
Advancement of Science

Numerous Sloan, Guggenheim,
and Fulbright Scholars



Targeted Investments in Excellence (TIE)



Public Health Preparedness



The State of Research at The Ohio State University
Office of Research

Targeted Investments in Excellence (TIE)



Climate, Water, and Carbon



The State of Research at the Ohio State University
Office of Research

Centers for Innovation



The State of Research at The Ohio State University

Office of Research 9

Centers for Innovation

International Poverty Solutions Collaborative

- Health and well-being
- Designing physical environments
- Developing business and economic opportunities
- Families, schools, and communities

The Ohio State University

The State of Research at The Ohio State University

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Centers for Innovation



Food Innovation Center

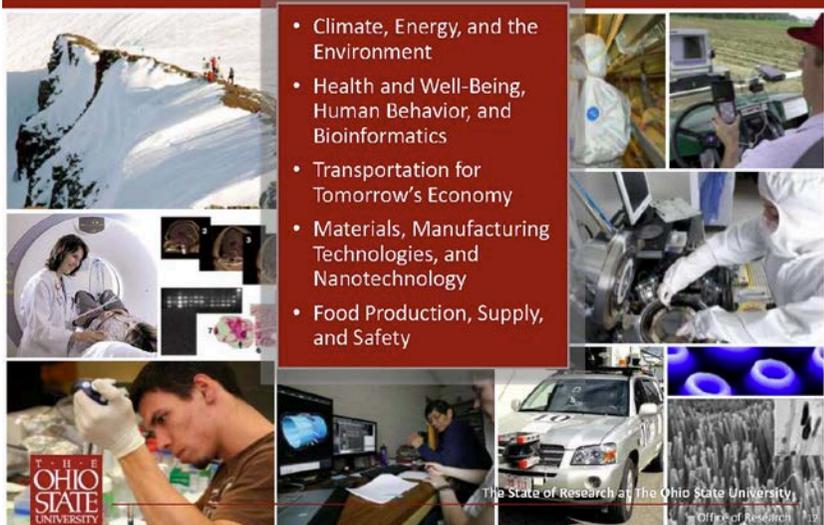
- Designing foods for health
- Food safety
- Biomedical nutrition/ disease prevention
- Global food strategy and policy

THE OHIO STATE UNIVERSITY

The State of Research at The Ohio State University

Office of Research 11

University System of Ohio Centers of Excellence



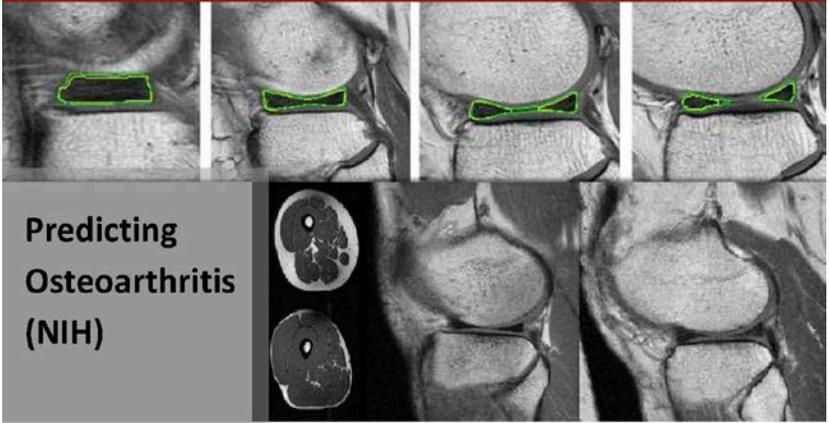
- Climate, Energy, and the Environment
- Health and Well-Being, Human Behavior, and Bioinformatics
- Transportation for Tomorrow's Economy
- Materials, Manufacturing Technologies, and Nanotechnology
- Food Production, Supply, and Safety

THE OHIO STATE UNIVERSITY

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ARRA Investments at Ohio State



The State of Research at The Ohio State University

Office of Research 13

College of Education and Human Ecology



American Recovery and Reinvestment Act (ARRA)

ARRA Awards to Ohio State (Totals as of 10/20/10)

Sponsor	Number of Awards	Award Amount
National Institutes of Health	172	\$80,696,424
National Science Foundation	48	\$16,899,591
Department of Energy	10	\$13,195,503
Department of Defense	1	\$255,601
Department of Education	3	\$46,155,416
Department of Justice	3	\$156,508
U.S. Department of Agriculture	2	\$133,034
Total	239	\$157,491,807



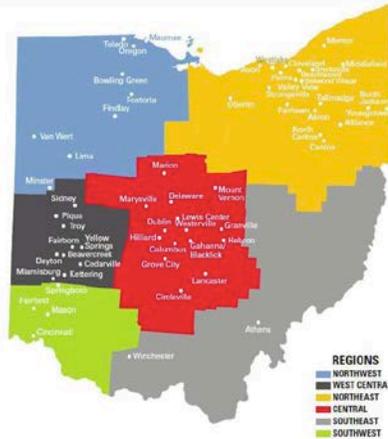
Third Frontier Program



- 60+ Ohio State projects
- Facilities and laboratories
- Industry-university collaborations
- Product development



Ohio State's Third Frontier Industry Partners



The State of Research at The Ohio State University

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Third Frontier Program

- Wright Center in Biomedical Imaging
- Biomass (OARDC)
- Center for Automotive Research (CAR)
- Ohio Research Scholars Program



The State of Research at The Ohio State University

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Ohio Research Scholars

David R. Cole

- Ohio Research Scholar in Subsurface Extraction and Carbon Sequestration Sciences

Katrina Cornish

- Endowed Chair in Bio-based Emergent Materials

Datta Gaitonde

- Ohio Research Scholar in Advanced Propulsion Systems Integration and the John Glenn Chair for Technology and Space Exploration



The State of Research at The Ohio State University

Office of Research 19

Internationalizing Ohio State Research



The State of Research at The Ohio State University

Office of Research 20

Denman Undergraduate Research Forum



The State of Research at The Ohio State University
Office of Research

Student Research



Buckeye Bullet



The State of Research at The Ohio State University
Office of Research 24

Student Research



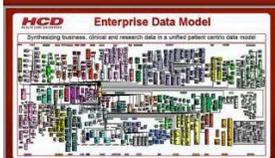
Solar Decathlon



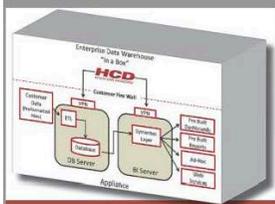
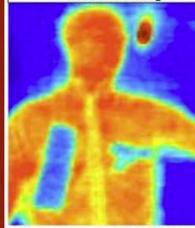
The State of Research at The Ohio State University

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Technology Commercialization



T-rays reveal hidden threats beneath clothing



The State of Research at The Ohio State University

Office of Research 26

Innovator of the Year Award

- New university award
- Recognition of researchers actively working to promote commercialization of university intellectual property
- Foster a climate that encourages entrepreneurial activity

The winners are...



The State of Research at The Ohio State University

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2010 Early Career Innovator of the Year



The State of Research at The Ohio State University

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2010 Innovator of the Year Award



The State of Research at The Ohio State University

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OFFICE OF RESEARCH

Caroline Whitacre
Vice President for Research
Office of Research

The Ohio State University
208 Bricker Hall
190 North Oval Mall
Columbus, OH 43210

Phone: (614) 292-1582
Fax: (614) 292-6602
Email: whitacre.3@osu.edu

View the entire "State of Research" address at: <http://research.osu.edu/2010/11/the-state-of-research-at-the-ohio-state-university/>





Technology Commercialization at OSU

Prepared by:
Christine A. Poon
Dean, Fisher College of Business and
John W. Berry Sr. Chair in Business

**Board of Trustees Meeting
December 1, 2010**

Leadership in Economic Development

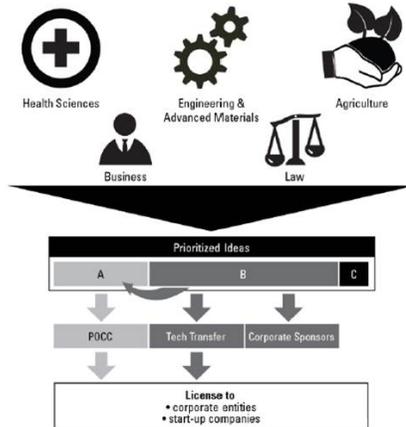
- Leverage our university's distinct comprehensiveness
- Advance The Ohio State University's reputation as a partner in the economic development in the region, nation and the world
- Establish additional and enduring source of income for the university

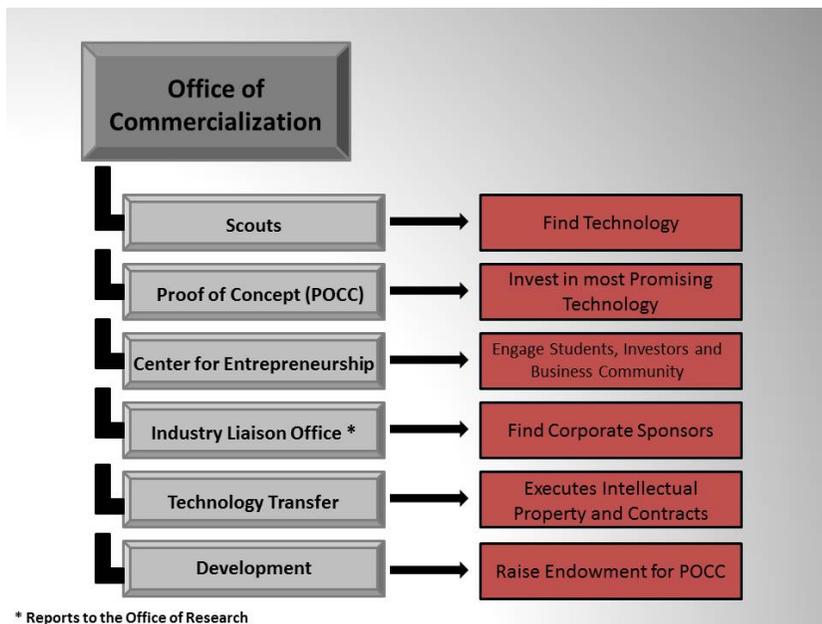


Office of Technology Commercialization



Commercialization Framework





Students, Inventors and the Entrepreneurial Community



Confidential: Do not disclose without permission.



Key Metrics

Number of Invention Disclosures
Number of Licenses
Commercialization Revenues
Number of Start Up Companies
Follow on Capital
Number of Jobs Created

Purpose

The Ohio State University
Technology Commercialization

Advance Society
And
Change the World

APPENDIX XVIII
Degrees Conferred at
THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION
December 12, 2010

COMMENCEMENT ADDRESS

David L. Tomasko

David L. Tomasko, professor in the William G. Lowrie Department of Chemical and Biomolecular Engineering, is associate dean for undergraduate education and student services in The Ohio State University College of Engineering.

As associate dean, he helps oversee the college's curriculum, recruitment, career services, academic advising, scholarships, financial aid, and honors programs. Prior to this appointment, he served from 2006 to 2008 as director of the university's Honors Collegium program and as deputy director of Ohio State's NSF-sponsored Center for Affordable Nanoengineering of Polymeric Biomedical Devices from 2006 to 2009. He joined Ohio State in 1993 after earning his PhD in chemical engineering from the University of Illinois in 1992.

Through the Honors Collegium, he worked to create an environment for some of Ohio State's most exceptional students. He is also active in community outreach

through the Ohio House of Science and Engineering that connects Ohio State students to area schools and teachers. He currently serves as part of the Collegium Faculty Community, whose members are recruited for their reputation as both distinguished researchers and excellent undergraduate student advisors.

Highly regarded by both his faculty colleagues and students, Professor Tomasko has earned numerous research and teaching awards, and he holds a patent for polymer nanocomposite foams. His research interests are varied and range from studying the impact of delivery methods in undergraduate engineering education and engineering outreach to K-12 students to promoting the use of environmentally benign solvents in chemical and materials processing.

As an outstanding teacher and mentor, he continues to create opportunities for undergraduate students in his research lab. He tirelessly counsels students, especially

minority and at-risk students, to help them find their way in the academic community and in engineering.

He has been recognized for his excellence in teaching and education by multiple departmental, college, and university awards including the university's most prestigious teaching award, the Alumni Award for Distinguished Teaching. As a recipient of that award, Professor Tomasko is part of the Academy of Teaching, which helps promote teaching excellence throughout Ohio State.

Other recognitions include the College of Engineering Faculty Diversity Excellence Award, the Exemplary Service Award in the Minority Engineering Program, the Ralph L. Boyer Award for Teaching Innovation, the Lumley Engineering Research Award (three times), the Charles E. MacQuigg Award for Outstanding Teaching (two times), and the Lumley Award for Interdisciplinary Research.

RECIPIENTS OF HONORS

J. Tinsley Oden

DOCTOR OF ENGINEERING

John Tinsley Oden is an associate vice president for research and director of the Institute for Computational Engineering (ICES) at The University of Texas at Austin. He holds the Cockrell Family Regents Chair in Engineering and the Peter O'Donnell Jr. Centennial Chair in Computer Systems.

He was founding director of the ICES, created in 2003 as an expansion of the Texas Institute for Computational and Applied Mathematics, which he also directed for more than a decade. The institute supports broad interdisciplinary research and academic programs in computational engineering and sciences, involving four colleges and 17 academic departments within the university.

After receiving his PhD in engineering mechanics in 1962 from Oklahoma State University, Professor Oden held positions at

the University of Alabama in Huntsville before joining the University of Texas at Austin as the Carol and Henry Groppe Professor of Engineering in 1979. He has worked extensively on the mathematical theory and implementation of numerical methods applied to problems in solid and fluid mechanics and nonlinear continuum mechanics. He is the author or editor of more than 500 scientific works, including 53 books, and has graduated 34 MS students and 42 PhD students. The Institute for Scientific Information lists him as one of the most highly cited researchers in the world from 1981 to 1999 in refereed, peer-reviewed journals.

He is a member of the U.S. National Academy of Engineering, the National Academies of Engineering of Mexico and Brazil, and the American Academy of Arts

and Sciences. He is an editor of *Computer Methods in Applied Mechanics and Engineering* and serves on the editorial boards of 28 scientific journals, as well as numerous organizational, scientific, and advisory committees for international conferences and symposia.

His many honors for his research accomplishments include the title of Chevalier dans l'ordre des Palmes Academiques from the French government, the Worcester Reed Warner Medal, Melvin R. Lohmann Medal, Theodore von Karman Medal, John von Neumann Medal, Newton-Gauss Medal, Stephen P. Timoshenko Medal, and the O.C. Zienkiewicz Medal. He is an honorary member of the American Society of Mechanical Engineers and a Fellow of seven international scientific/technical societies.

Carl J. Schramm

DOCTOR OF BUSINESS

Carl J. Schramm is recognized internationally as a leading authority on entrepreneurial innovation and economic growth. He is president and CEO of the Ewing Marion Kauffman Foundation, an organization dedicated to creating new firms that grow the economy and expand human welfare. Kauffman is the leading private U.S. funder of economic research related to growth and innovation.

His insight regarding the role of new high-growth firms in fueling economic expansion has been coined "Schramm's Law." He played a prominent role in the 2009 White House jobs summit and has served on two U.S. Department of Commerce innovation committees during

the administrations of both George W. Bush and Barack Obama. He also serves on the Prime Minister of Singapore's Research, Innovation, and Enterprise Council. He is credited with opening a new field of economic inquiry—expeditionary economics—which focuses on rebuilding economies in post-conflict nations.

Before joining the Kauffman Foundation, Dr. Schramm served as a professor of health finance and policy at The Johns Hopkins University, led the nation's premier health care industry association, founded several companies that manage health care finance and information technologies, served as executive vice president of Fortis, and established his own merchant banking firm.

Dr. Schramm is a prolific writer whose commentary often runs in such publications as *The Wall Street Journal* and *The Financial Times*. His two books, *Good Capitalism, Bad Capitalism* (with Robert Litan and William Baumol, now published in nine languages) and *The Entrepreneurial Imperative*, are considered international classics in their field for their insights into economic growth.

Dr. Schramm is a member of the Council on Foreign Relations and a Batten Fellow in the Darden Graduate School of Business at the University of Virginia. He earned degrees in economics and law.

RECIPIENTS OF HONORS

John O. Riedl

DISTINGUISHED SERVICE AWARD

John O. Riedl is dean and director emeritus of The Ohio State University at Mansfield, having served in that position from 1987 to his retirement in 2003.

After earning his PhD in mathematics from the University of Notre Dame, he joined the Ohio State mathematics faculty in 1966. He was named associate dean of the College of Mathematical and Physical Sciences in 1974 and later served as acting dean for two years. During his tenure in the college, he became a leader in developing and teaching both an honors program in the mathematics as well as courses for teachers of mathematics.

In 1986 he was named special assistant to the provost to investigate issues that were troubling the Mansfield Campus.

He drafted a mission statement and pattern of administration for the regional campus and was appointed its dean and director the following year. Under his leadership, the Mansfield Campus achieved a stable budget and completed a successful capital campaign, enabling the creation of new endowed scholarships, a faculty development endowment, a business program, and a new learning center. A new building on the Mansfield campus was named after him in 2006.

As the campus' top administrator, he led the completion of a campus master plan, established new academic majors, partnered with the MedCentral College of Nursing in establishing a baccalaureate program, and developed an exchange of

services agreement with 22 local schools, among numerous other achievements.

Professor Riedl continued teaching throughout his administrative career, concentrating on mathematics for teachers and using technology to enhance calculus teaching. He served on numerous university-wide committees, as coordinating dean for Ohio State's regional campuses from 1988 to 2003, and as president of the Ohio Association of Regional Campuses from 1993 to 1994.

Following his retirement, he has remained actively involved with The Ohio State University Richland County Alumni Club and with an organization promoting college access, and he continues to teach mathematics at the Mansfield Campus.

William D. Wells

DISTINGUISHED SERVICE AWARD

William D. Wells is president and CEO of Davis & Son, Inc., a Westerville-based company that develops, builds, and maintains family houses and commercial properties. As a member of The Ohio State University Foundation Board and the Ross Heart Hospital Board, and as nephew of Dorothy M. Davis and steward of the Davis family legacy of wide-ranging support for the university, he is a strong and valued advocate for Ohio State.

Through his work with the Ross Heart Hospital Board, Mr. Wells has been a determined supporter of Ohio State's Heart and Vascular Center, helping to strengthen

heart health research through the Dorothy M. Davis Heart and Lung Research Institute. In addition, he is a longtime supporter of the Stefanie Spielman Fund for Breast Cancer Research and of Stefanie's Champions, serving with his wife, Jackie, as the first honorary co-chairs of the now 10-year-old cancer patient support event.

A love of athletics, especially baseball, inspired Mr. Wells and the Davis Foundation to play a leading role in building the university's Bill Davis Stadium, one of the premier collegiate baseball facilities in the nation. Mr. and Mrs. Wells have also endowed two baseball scholarships for Ohio State student athletes and have funded the

use of charter airplanes for the baseball program, allowing the athletes more study time and lessening the chance of missed classes. The family's support extends to the Fisher College of Business, where the Davis Chair in the college's Center for Entrepreneurship supports university-wide collaboration and involvement among students and faculty.

Mr. Wells' community service includes membership on the boards of the Capital Area Humane Society, the Franklin Park Conservatory, where he was board president in 2007; and the National Football Foundation's College Hall of Fame (Ernie Godfrey Chapter), where he served as board president from 2008 to 2010.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Mary Margaret Smith,
Russellville, KY
B.Mus. (Western Kentucky
University)
M.Mus.
Music
Dr. James Pyne

Hye-Kyung Yoon, Columbus
B.Mus., M.Mus. (Dankook
University)
M.Mus. (Indiana University
Bloomington)
Music
Dr. Caroline Hong

Doctor of Philosophy

Steven Guy Avery,
Calabasas, CA
B.S. (Harvey Mudd College)
Physics
Dr. Samir Mathur

Caroline A. Baker, Knoxville,
TN
B.A., M.S. (University of
Tennessee- Knoxville)
Education
Dr. James Moore

Priya Balasubramanian,
Chennai, India
B.Tech. (Anna University)
Chemical Engineering
Dr. Jeffrey Chalmers

Mary I. Ball, Ashland
B.A. (Heidelberg College)
Master's (School for
International Training
Graduate Institute)
M.A. (Kent State University)
Education
Dr. Charles Hancock

Verona Barnes, Spanish
Town, Jamaica
Certificate (Mico University
College)
Diploma (Edna Manley
College)
Master's (Maryland Institute
College of Art)
Art Education
Dr. Vesta Daniel

Barbara Lynn-Rice Barta,
Columbus
M.S.
Education
Dr. Anita Hoy

**William George Batchelder
IV**, Philadelphia, PA
M.A. (University of Saint
Andrews)
M.A.
History
Dr. Barbara Hanawalt

Michelle Battista, Branchville,
NJ
B.S. (College of Saint
Elizabeth)
Ohio State University Nutrition
Dr. Robert Murray

Aaron Alan Baumann,
Centerville
B.S.
Entomology
Dr. Thomas Wilson

Melinda Cooksey Bekos,
Medina
B.A., M.S.
Interdisciplinary Programs
Dr. John Bruno

Candace Berrett, Layton, UT
B.S. (Brigham Young
University)
M.S.
Statistics
Dr. Catherine Calder

Daniel Justin Blake,
Canberra, Australia
B.A. (Bilkent University)
M.A.
Political Science
Dr. Alexander Thompson

Sheila M. Bock, Palos Verdes
Estates, CA
B.A. (University of California,
Berkeley)
M.A.
English
Dr. Dorothy Noyes

Kevin M. Bosse, Cincinnati
B.S. (Xavier University)
*Molecular, Cellular, and
Developmental Biology*
Dr. Paul Henion

Jessica Brown, Wapakoneta
B.S.Chem. (Wright State
University)
*Ohio State Biochemistry
Program*
Dr. Zucali Suo

Stacy Lynette Caldwell,
Westerville
B.A., M.A.
Education
Dr. Laurice Joseph

Ruifeng Cao, Jinan, China
B.Med., M.Med.Sci. (Fourth
Military Medical University)
*Neuroscience Graduate
Studies Program*
Dr. Karl Obrietan

Jeremy Leonard Caron,
Columbus
B.Appl.Sci., Bachelor's
(University of Windsor)
Welding Engineering
Dr. John Lippold

Allen L. Carpenter, Columbus
B.S.Bus.Adm.
*Neuroscience Graduate
Studies Program*
Dr. Ronald Xu

John Stuart Carpenter,
McLean, VA
B.S.Mat.Sci.&Eng. (Virginia
Polytechnic Institute and State
University)
M.S.
*Materials Science and
Engineering*
Dr. Peter Anderson

Daniel J. Carper, Mount Joy,
PA
B.S. (Millersville University of
Pennsylvania)
Chemistry
Dr. Robert Coleman

Guo Chen, Columbus
B.S.Chem.Eng., M.S.
(Zhejiang University)
M.S.
Chemical Engineering
Dr. Andre Palmer

Wen-Yi Chen, Taipei, Taiwan,
ROC
B.S. (National Taiwan
University)
*Molecular, Cellular, and
Developmental Biology*
Dr. Venkat Gopalan

Yu Chen, Suzhou, China
B.S.Elec.Eng., M.S. (China
Agricultural University)
*Food, Agricultural and
Biological Engineering*
Dr. H. Erdal Ozkan

December 1, 2010 meeting, Board of Trustees

I-Ming Cho, Taoyuan, Taiwan,
ROC
Bachelor's, Master's (National
Taiwan University)
Molecular Genetics
Dr. Venkat Gopalan

Andrew N. Choi, Ames, IA
B.A. (Princeton University)
Philosophy
Dr. Timothy Schroeder

Jonathan E. Clark,
Englewood
B.S. (Butler University)
Chemistry
Dr. Susan Olesik

Eric Rogan Cochran,
Louisville, KY
B.A., M.S. (University of
Louisville)
Physics
Dr. Klaus Honscheid

Valdir Ribeiro Correa,
Espinosa, Brazil
Licenciatura (Rural Federal
University)
Master's (University of Brasilia)
Horticulture and Crop Science
Dr. Richard Pratt

Thomas John Cremer,
Westerville
B.S.Pharm.Sci., B.S.
(University of Toledo)
*Molecular, Cellular, and
Developmental Biology*
Dr. Susheela Tridandapani

Stephanie Cush, Uhrichsville
B.A. (Miami University Oxford)
*Integrated Biomedical Science
Graduate Program*
Dr. Emilio Flano

David Ronald Daughton,
Pylesville, MD
B.S., M.S. (University of
Delaware)
Physics
Dr. Jay Gupta

Lei Ding, Maanshan, China
B.S.Cptr.Sci.&Eng. (Zhejiang
University)
M.S.
*Computer Science and
Engineering*
Dr. Mikhail Belkin
Dr. Alper Yilmaz

Yue Ding, Hefei, China
B.S. (University of Science and
Technology of China)
Chemistry
Dr. Craig Forsyth

Andrew W. Dougherty,
Columbus
B.S. (Hobart and William Smith
Colleges)
M.S.
Physics
Dr. Bruce Patton

Lisa Duty, Reynoldsburg
B.A. (Capital University)
M.A.
Education
Dr. Merry Merryfield
Dr. Dorota Grejner-Brzezinska

Sawsan Youssef Elateek,
Wooster
B.S.Agr., M.S.Agr. (Ain Shams
University)
Plant Pathology
Dr. Sally Miller

Jennifer L. Esswein,
Columbus
B.A.
Education
Dr. Jerome D'Agostino

Waruna Sri Fernando,
Columbus
B.S.Physics (University of
Colombo)
Physics
Dr. Kock Gan

John Wendell Foltz IV,
Haslett, MI
B.S.Mat.Sci.&Eng., M.S.
(Michigan State University)
*Materials Science and
Engineering*
Dr. Hamish Fraser

Steven Fondow, Antigo, WI
B.A., M.A. (University of
Wisconsin-Madison)
Spanish and Portuguese
Dr. Dieter Wanner

Daniel B. Freedman,
 Mooresville, NC
B.A. (University of Minnesota,
Twin Cities)
M.S.W.
Social Work
Dr. Rudolph Alexander

Lina Fu, Shangrao, China
B.S.Elec.Eng. (Zhejiang
University)
M.S.
*Electrical and Computer
Engineering*
Dr. Ümit Özgüner

Brenda Singleton Gerhardt,
Columbus
B.S.Ed.
M.A. (Eastern Michigan
University)
Education
Dr. James Moore

Chad Edward Groer,
Economy, PA
B.S.Pharm.Sci.
*Integrated Biomedical Science
Graduate Program*
Dr. Wolfgang Sadee

Jeffrey Bryan Grubbs,
Rochester, NY
B.A. (Indiana-Purdue
University)
M.A. (Miami University Oxford)
Art Education
Dr. Sydney Walker

Magdalena Gruszczynska,
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Melbourne, FL
B.A.
Communication

Yi-fang Liu, Columbus
B.A. (Tunghai University)
M.A. (National Chengchi
University)
Economics

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Columbus
B.A. (Boston University)
Psychology

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Education

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California, Santa Cruz)
Linguistics

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Grandview
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Education

Dimitry Mezhvinsky,
Cincinnati
B.A. (Miami University Oxford)
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Benjamin Douglas Miller,
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Education

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Arlington
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J.D. (Harvard University)
History

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*East Asian Languages and
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CA
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Education

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Education

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City and Regional Planning

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City
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M.A.
Art

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Philip Joseph Renner, Beach
City
Alexis Leigh Sakas, Mentor
Benjamin Alan Schuplin, North
Royalton
Patrick Simard, Marbella,
Spain
Lauren Elizabeth Spencley,
Columbus
Brian Jeffrey Wick, Avon Lake
Casey E. Wright, Catlettsburg,
KY
Eric Eugene York, Columbus
Magna Cum Laude

**Agricultural Technical
Institute- Wooster**

**Associate in Applied
Science**

Bradley Daniel Abnet, Berne,
IN
Magna Cum Laude
Jenny Lou Barnett, Ashland
Magna Cum Laude
Richard Michael Bolden,
Wakeman
David Russell Cable, Hebron
Kristen Ann Davies, Wooster
Amanda Elaine Greene, Elyria
Adam Joseph Greger,
Gahanna
Amanda Lee Heere, Dublin
Daniel Ray Hoyt, Middletown
Jessica Lynne Irwin, Canton
Benjamin Steven Martin,
Shreve
Deborah Lottie Riedel, Elyria
Cum Laude
Mackenzie David Stone,
Burton
Brooke Ellen Wesner, Ashland
Shawn Micheal Winner,
Yorkshire

Associate of Science

David M. Bowers, Wooster
Nina Jane' Geiling, Utica
Aaron Alan Hall, Delaware
Kiersten Lynn Heckel,
Roseville
Alexander B. Johnson, West
Manchester
Summa Cum Laude
Meghan D. McHenry,
Middletown
Elizabeth Ann Shade, St. Paris
Brett Lee Sheets, Richwood
Cum Laude

**Certificate in
Commercial Turf
Equipment**

Matthew Thomas Nichols,
Elida

**Michael E. Moritz
College of Law**

Dean: Alan C. Michaels

Juris Doctor

Andrew Kristopher Brennan,
Noblesville, IN
B.S. (Indiana University
Bloomington)

Bradley Lewis Cromes,
Bellefontaine
B.A. (Hiram College)
M.A.

Ryan Robert Gregg, Dayton
B.A.

Eunice Suejin Lee, North
Barrington, IL
B.A. (Northwestern University)

Ryan Walter McCuskey, St.
Albans, WV
B.A. (Marshall University)

Jaclyn Hayley Schottenstein,
Bexley
B.A. (University of
Pennsylvania)

Jessica Marshall Verhotz,
Hudson
B.S. (Miami University Oxford)

Gregory Lavern Williams, Jr.,
Canton
B.A. (University of Akron)

David M. Wilson, Chillicothe
B.S. (Ohio University)

The College of Law is on a
semester system. Graduates
receive their hoods during an
earlier ceremony and their
diplomas directly from the college.
Many graduates have relocated
prior to the University's
commencement.

College of Medicine

Interim Dean: Catherine R.
Lucey

Doctor of Medicine

Theodore Sean Chang,
Walnut, CA
B.S. (University of California,
San Diego)

**School of Allied
Medical Professions**

**Bachelor of Science in
Allied Health
Professions**

Jessica N. James, Canton
Cheryl L. Pulsinelli, Columbus

College of Nursing

Dean: Elizabeth R. Lenz

**Bachelor of Science in
Nursing**

Stephanie Lynn Bammann,
Mansfield
Kayla Marie Bates, Zanesville
Cum Laude
Patricia Eleanor Blevins, Lima
Cum Laude
Megan Michelle Britton,
Beallsville
Melissa Jo Burkholder, Shelby
Lindsey Nicole Engle,
Beavercreek
Magna Cum Laude
with Distinction in Nursing
Shelley Lynn Hawkins, Beech
Bottom, WV
Hodan Abdi Jama, Muqdisho,
Somalia
Cum Laude
Stacey Marie Lambert, Utica
Cynthia Sue Long, Mount
Vernon
Vicki Lynn Patterson, Butler
Bobbi Jo Peterson, Grove City
Michelle Joy Sanker, Westlake
Amanda Lee Schmerge,
Botkins
William Teddy Smith,
Columbus
Renee Eve Solomon, Canton
Andrea Dawn Thompson,
Westerville
Jill Rebekah Volkerding,
Columbus
Lisa Ann Ware, New Albany

December 1, 2010 meeting, Board of Trustees

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Jennifer Burig Heyman,
Wheeling, WV
B.S.Pharm. (West Virginia
University)
Cum Laude

Cristina Scharrer, North
Royalton
B.S.Pharm.
Cum Laude

Kathryn J. Westlake,
Lakewood
B.S.Pharm. (Ohio Northern
University)
M.A. (Case Western Reserve
University)
Magna Cum Laude

Bachelor of Science in Pharmaceutical Sciences

Ashley Nicole Bowden, Port
Huron, MI
Cum Laude

Venkata Lakshmi
Dharbhamalla, Powell

Troy Edward McKinley,
Reynoldsburg

Samuel Adam Myers, Toledo

Himali Patel, Ahmedabad,
Gujarat, India

Margesh Piyushbhai Patel,
Dublin

Cum Laude

Laci Marie Phillips,
Pickerington

College of Social Work

Dean: Thomas K. Gregoire

Bachelor of Science in Social Work

Jacqueline Elizabeth Parris,
Columbus
Magna Cum Laude

December 1, 2010 meeting, Board of Trustees

February 11, 2011 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Wednesday, February 9, 2011, at 5:13 pm.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

Mr. Wexner:

Before we take the roll call to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 8:00 am, at this same location.

I hereby move that the Board recess into Executive Session to discuss matters required to be kept confidential by State Statute.

Upon motion of Mr. O'Dell, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, Borrer, Shumate, Fisher, Schottenstein, Brass, Marbley, Kass, Jurgensen, Reid and Wadsworth.

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The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, February 10, 2011, at 8:05 am.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, Clark C. Kellogg, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

Mr. Wexner:

Good morning. I would like to reconvene the meeting of the Board of Trustees. The full Board will reconvene tomorrow morning at 10:00 am at Longaberger Alumni House.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding appointments and to discuss matters required to be kept confidential by State Statute.

Upon motion of Mrs. Kass, seconded by Mr. Schottenstein, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, Borrer, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley, Kass, Jurgensen, Reid, Wadsworth and Kellogg.

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The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, February 11, 2011, at 10:05 am.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, Clark C. Kellogg, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

February 11, 2011 meeting, Board of Trustees

Mr. Wexner:

Good morning. I would like to reconvene the meeting of the Board of Trustees.

Where is my friend Brandon. You are up Brandon.

STUDENT RECOGNITION AWARDS

Mr. Mitchell:

Mr. Chairman we have two outstanding students for our Student Recognition Awards today. The first is Danielle Gadowski, she is a colleague of mine at the Moritz College of Law. Danielle is a third-year law student and she attended Westland High School in Galloway, Ohio where she was the valedictorian of her class. Danielle went on to attend Denison University where she graduated summa cum laude with a degree in communications and minors in political science and history.

After graduating from Denison, Danielle received the Frank and Carol Ray Scholarship to attend the Moritz College of Law. This scholarship is designated for someone who intends to start their career in public service. Since arriving on the Ohio State campus Danielle has remained on the same path of excellence. Academically, she is ranked seventh in a class of 245. She is a managing editor on the *Ohio State Law Journal*. She has been hired by two faculty members as their research assistant.

While accomplishing several academic achievements, Danielle has also engaged in a high level of public service and leadership. Within the law school, she served as President of Advocates for Children; as Defense Counsel for the College's Honor Counsel; she is a Managing Editor for the Pro Bono Research group; and a member of the Public Interest Law Foundation and the Women's Society. Outside of the college, she has worked for the Kirwan Institute for the Study of Race and Ethnicity assisting school districts with integration plans, worked as a law clerk for the Legal Aid Societies of Columbus and Cincinnati and volunteered for the Westside Free Store Ministries.

After graduation Danielle plans to work in juvenile defense, do guardian ad litem work with kids in foster care or special education advocacy.

We also have Joseph Esch who is in the College of Veterinary Medicine. Joseph received his baccalaureate degree from the University of Illinois with a major in animal science. He is currently a third-year veterinary medical student.

In addition to his outstanding academic record Joe has been quite active in student organizations having served as the Junior Delegate representing the OSU Student Chapter of the American Veterinary Medical Association at the national level. From this role he represented the College of Veterinary Medicine at the annual symposia and has moved into an influential leadership position as president of the national Student Chapter of the American Veterinary Medical Association organization. He has been sought out by the parent organization, the American Veterinary Medical Association (AVMA), to provide input from a student perspective in their bi-monthly journal, *The Journal of the American Veterinary Medical Association*. He is also a member of the Veterinary Business Management Association, Theriogenology Club, and the veterinary fraternity Omega Tau Sigma (OTS).

He has been the recipient of the prestigious national American Kennel Club Student Award for two years in a row for his interest and work with purebred collies. He has also been the recipient of The Selma and Edward Levy Endowed Scholarship Fund,

February 11, 2011 meeting, Board of Trustees

Harry E. Goldstein Scholarship, and the A. Hartman scholarship. He has been an active participant in college admissions and open house serving as a student ambassador and doing an outstanding job at informing the public and recruiting new talent to the profession.

Joseph currently works at Banfield, the Pet Hospital, as a pet nurse. He is also a student ambassador for the American Kennel Club and travels nationwide giving lectures to other veterinary students.

Joseph's plans after graduation are to become an associate veterinarian at a progressive small animal veterinary hospital where he can practice high quality medicine and hopes to eventually own a veterinary hospital. He plans on being involved in his local veterinary medical association as well as the American Veterinary Medical Association through volunteer positions, encouraging veterinary students to pursue their careers in shaping the future of veterinary medicine.

Ms. Gadomski:

Hello, I am Danielle Gadomski, and I want to thank you all so much for this award. I have to hope that my best work is still to come, but I truly appreciate this recognition because it demonstrates OSU's commitment to public service.

I first noticed this commitment to public service about three years ago when I was home sick from work with what must have been a pretty bad fever, because I answered the phone, it woke me up, and someone on the other side of the phone said that Frank and Carol Ray wanted to offer me a full tuition scholarship to OSU because of my commitment to public service. I listened to what they had to say and I promptly said okay and went back to sleep. I must have sounded extremely ungrateful at the time, and it was not until later that I even remembered the phone call had happened. I was sitting at dinner and I said to my roommate, I think someone called and offered to pay for my law school today. She kind of took a look at me in my disheveled state and said, why. She thought I had been dreaming, and I thought I had been dreaming for a while too until I came to OSU and I found out that there is a real commitment to public service here and that OSU values and invests in students who are committed to serving their community. Frank and Carol Ray are just a wonderful example of that. They have not only given me a wonderful gift to pursue my passions, but they have also been an active part of my law school career and encouraged me to continue serving the community.

I have also had several professors, Katherine Federle and Art Greenbaum, who have been the best mentors and cheerleaders that I could have asked for. Really I need to thank my parents, Michael and Kathleen Gadomski, who are here with me today. They first taught me what the value of family and stability and constant love can mean to the development of a child. Their generous spirit and dedication to serving others has really inspired me to advocate for all children to have the opportunities that my family gave me, and I would not be where I am without them.

Thank you again, all of you, for your commitment to OSU and for OSU's commitment to public service. I hope that my work can be a part of that legacy and that I will always represent OSU well.

Mr. Esch:

Good morning Board of Trustees, it is an honor to be here today. First I want to thank my fiancée and my family for their continued support and also the College of Veterinary Medicine. I really appreciate the support given to me by Dean King and the rest of the administration from the college, including Dean Sander, Dr. Harkey, and Melissa Webber, who are here today. I also want to thank Dr. Burkhard, who is my faculty advisor, for her continued support of all my endeavors both with AVMA

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and SAPPA. The continued support you have all given to the College of Veterinary Medicine has allowed students like me to continue to grow and move forward in our endeavors.

As I look forward to the future of not only veterinary medicine here at The Ohio State University, but veterinary medicine across the country, I know that we are truly a preeminent institution. Your continued support has allowed that to happen and has allowed us to truly have a one of a kind University. Thank you very much for your support.

PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, thank you. First of all, Danielle and Joseph, thank you very much for being with us. I must say Brandon that the students that we see are just extraordinary. Each time that Alex and you bring these students forward it is really quite a treat for us. And, to hear them articulate their own values and the values that have made their lives as well as the value they bring the University, I deeply appreciate that.

In that regard, as I begin my report today I want to mention the news out of our Newark campus which involves, of course, our students. As you know we did have a fire there and thankfully no one was harmed, but we do appreciate the great work of the folks there and the great work of the people here in Columbus to make certain that all of those matters are being attended to. This again is our One University strategy, taking care of our own and making certain that it is taking place. I am grateful for the quick and generous responses of all of the members of our University community and the community at Newark which was very helpful also.

It has been a while since we have all been together. Since my last report the November elections occurred, and as we know brought an electoral sea change, as well as new opportunities, in my view, for Ohio State.

Two days after Governor Kasich's inauguration I traveled with him and Mark Kvanme, who is his new director of JobsOhio, and others to Detroit. Together we met with leaders in the auto industry and made our case for investment in Ohio. As you remember, Ohio is the largest producer of cars in this country. We sometimes forget that. I was honored to do so and I just want to be very clear on the record that I stand ready to continue to partner with the governor and his team in moving Ohio forward.

I have also taken the show on the road. I believe this University is the front door through which Ohio will lead the world economically, educationally, socially, and in so many other ways. Last week I returned from making the case for the state of Ohio, and Ohio State, in several parts of China, and in Jeddah, Saudi Arabia. In Jeddah, I met with leaders of the King Abdul-Aziz University. I serve on its international advisory board, along with the chairman of Nissan, the vice chairman of Hitachi, a number of business leaders worldwide and the presidents of the universities of Helsinki, Copenhagen, Tokyo and Vienna, among others.

I was asked to be the American representative on this institutional board. The King Abdul-Aziz University is the largest and most distinguished university in that country. It was a fascinating experience and also allows me to strengthen ties with students, parents and alumni there.

February 11, 2011 meeting, Board of Trustees

In China, Dr. Sorensen, Dr. Brustein, and I met with hundreds of alumni, university leaders, high school students and their parents, business leaders and government officials. I love to tell the stories about the fact that you go into a ballroom in Shanghai and as easily as in Toledo or in Cleveland or in any of the places that support us; it is indeed a Buckeye world because of the kind of enthusiasm there. The first question I was asked by the way is whether or not we are going to beat Michigan next year. It happens everywhere.

They gave us a warm welcome and they did so not just because they are kind, but because they are fully aware of our University and the enormous reach and impact we have in all parts of the world, certainly these are our partners.

Building on that base we made fast progress on forging new academic and business partnerships, and while I operate on the general rule of "What happens in Wuhan, stays in Wuhan," I will tell you that at the formal dinners in our honor, Dr. Brustein and Dr. Sorensen ate more than their share. They ate my share also, for which I am very grateful, but they behaved as if they had not seen food for a week. But truly we were all grateful recipients of exceptional hospitality. Everywhere we went we met with people eager to partner.

One related item regarding China will come before the Board on our consent agenda today. Having established the University's China Gateway office last summer, we seek now to extend its capabilities by making it a Wholly Foreign Owned Enterprise. This is what you are going to hear today. Doing so, in that country, provides us now the legal framework to offer revenue generating programs in such areas as executive education, food safety and supply chain management - areas of which we are truly distinguished and with which they want to have our partnership. The country's needs and our own expertise are now coming together. So even as we have been reaching out to the world we also have been very busy bringing leaders to campus. In November the Fisher College of Business was host to a remarkable panel including the Federal Reserve Chairman, Ben Bernanke, the chairman of IBM, and Ford, and Ohio state alumni Curtis Moody and Jeni Britton Bauer. It was a remarkable gathering by the way. The students were there, they were dressed, and their message by the way was a simple one. In our innovation economy, higher education and creativity are paramount. When asked at the end of the session about advice for graduating students, Jeni, who is the creator of Jeni's Splendid Ice Cream recalled the advice her grandmother gave to her, and it is this, "if you cannot find a job, make a job." I love that concept, and Jeni clearly has done that.

I do want to note a couple of leadership changes. Professor Steve Gavazzi from our Department of Human Development and Family Science has been appointed the new dean and director of the University's Mansfield campus. Dr. Gavazzi, who has been with Ohio State since 1991, is an expert in how families influence the well-being of children and adolescents. His clinical work as a therapist has no doubt been helpful to him in navigating the higher education landscape. Mansfield is welcoming him with open arms, they are going to have a reception for him I think next Wednesday and I look forward to attending that campus honor and welcoming him.

Another transition of note is that of Larry Lewellen. I think we all know that Larry is a superb member of our University family and after incredible services as the University's vice president for Human Resources, Larry is joining the Medical Center as vice president of Care Coordination and Health Promotion. In that capacity by the way he will continue to manage Ohio State's health plan which he has done very effectively. He will also expand his work with our highly successful wellness program and focus on issues of quality care and cost-reduction. Larry begins that new position on March 1st and so we are now seeking to fill very big shoes. Larry has not only been a great partner but a great friend of mine, and I deeply appreciate his work.

February 11, 2011 meeting, Board of Trustees

On an entirely different note, before I close, I just have to mention this, our extraordinarily wonderful and top-ranked men's basketball team, they have played at such a high level and as you know they are simply a joy to watch. They are a team in the fullest sense of the word and I will not underscore that. I think one of the reasons that they are very successful, they have tremendous talent, but they operate as a team and so they really combine in powerful mass. To Thad Matta, a great coach and his student athletes, congratulations and thank you and please beat Wisconsin tomorrow. If you don't, I scratch off what I just said. We are with you all the way until you lose. No, we are not going to say that.

Finally I want to end my report with an email I received from a young alumnus named Abhishek Varma. He is working on his MBA at the University of Dayton but his heart still belongs to Ohio State. I received this wonderful email and Abhishek writes: "As a passionate Buckeye, I am working on taglines for a class and I came up with one that I thought I would pass along to you." His tagline is this: "Talent does grow on trees: they are called Buckeyes." That is great.

So add Abhishek and some 505,000 other alumni around the world engaged and thinking on our behalf, and we present a real force of nature. That Mr. Chairman is my report.

COMMITTEE REPORTS

Mr. Wexner:

Thank you very much.

Clearly the Board has been working hard and I think I am speaking for the Board. I think we are just getting better and better and continue to have the opportunity as a whole University to get better. That is about all one can ask for. I appreciate the leadership of the administration and the leadership of the Board. The work largely gets done in the committees of the Board and everyone should know how hard working they are and thoughtful in their work.

Let me begin the Committee reports by asking Alan Brass to report from Medical Affairs.

Mr. Brass:

Thank you, Mr. Chairman. Is Dr. Gabbe here?

Steve, come on up to the microphone, would you? I am going to ask Dr. Gabbe to just highlight a couple very important good news items that we heard yesterday in Medical Affairs. Steve, if you would cover the diabetic issue, I think that is a breakthrough one.

Dr. Gabbe:

Thank you for the opportunity; I appreciate this, to give you some exciting news. As Mr. Brass pointed out there was coverage in the press in the past week or so about Ohio State's first islet transplant. This has been nearly a decade long process of study, research, clinical trials until this islet transplant was done. These are the islets that are isolated from the pancreas of a donor. It takes about nine hours to do that and then they are placed in the liver, through an intravenous catheter in the liver of an individual with type one diabetes, in this case it was a young woman who is one of our employees at Ohio State. These are done in very complicated cases of diabetes and this is a cure for diabetes - understanding that the patient does need to

take immune suppression medications. The patient is doing very well and we are following her closely. Kwame Osei, who heads our diabetes group, Amer Rajab, who leads the transplantation program in this area deserve great credit. This is a cure for diabetes, but as I say, it is limited to the most complicated cases. I received many, many, emails from parents of children with diabetes, one of whom has a son who is a student athlete here at Ohio State telling us how much this inspires them to know that Ohio State is now among a group of less than a dozen institutions that are able to do this work, and how this creates new opportunities for patients with diabetes. Of course having lived with type-one diabetes myself for over 40 years, this to me is just a miracle. So we should all be very proud of the good work that has been done and we look forward to expanding this program.

You may have seen the announcement of the Best Doctors in Columbus. This is a national peer reviewed database and so this was published recently and they described the best doctors in Columbus. There were about 560 of them, 87% are at The Ohio State University Medical Center. I doubt there is another metro area in the country that can say 90% of the best doctors in our community are at one medical center, and in this case they are at the OSU Medical Center. It is pretty remarkable. We were recently joined by Peter Mohler who is now directing our Davis Heart and Lung Research Institute. President Gee might remember he was a faculty member with us at Vanderbilt and he is one of the country's leading investigators in translational research in heart disease, so we are really thrilled that he has come to join us.

We received news this past week that our emergency department was ranked fourth in the country by the University Hospitals Consortium in how effectively and efficiently it manages its patients in terms of when they arrive, how quickly they are seen, how quickly they are treated, and how quickly they are either discharged or admitted to the hospital. So great credit there to Mark Moseley, Doug Rund, and Tammy Moore, who is the head nurse in the E.D.

In closing, I wanted to update the Board on our search for the next dean of the College of Medicine. Provost Alutto and I are leading that effort. The search firm working with the search committee, chaired by Dr. Brueggemeier from the College of Pharmacy, identified over 50 candidates, they have narrowed that list to ten. Those individuals are being interviewed and three or four will be invited to campus within the next few weeks, and we hope to have the new dean of the College of Medicine named by July 1. So I appreciate the opportunity, and again thank you, Mr. Brass, for your leadership with the Medical Affairs Committee.

Mr. Brass:

Thank you, Dr. Gabbe, very much. Yesterday at the Medical Affairs Committee we had a robust agenda. Every once in a while you have to step back and think through what is happening, and at our Medical Center, we in fact have some very large items all coming together at about the same time which will begin to transform the Medical Center for the next decade or two. The first one I want to mention to you, it is a very large project, it is taking us from a manual system to a fully electronic system throughout everything we do: physicians, outpatients, inpatients, ambulatory, admitting, registration, and so on. The switch gets thrown in October, it is a huge switch, to be honest with you, it makes me a little nervous, but we are running parallel paths in everything else we are doing, checks after checks after checks, but we will be one of the few academic medical centers that will be fully electronic. The medical records, the pharmacy, the barcoding, everything there will go electronic. So, we will keep you posted on that. The staff has been working hard on that. There are 119 locations that will be impacted by this in October and we will bring up online a full patient portal where any patient that enters our system can get into our system, ask questions as it relates to their problem, whatever that may be, and get information back out, and get information as it relates to their own record. I think this

is a big deal. It is a real big deal, and we had a full presentation yesterday and I am happy to tell you that it is looking very good.

The next item we did was the medical center expansion scorecard and the bottom line on this is on time, on budget. The operating margin is 6.4%, up from 5.3%. The days cash on hand dropped four days to 56 days. It is supposed to be at 60 days, and the reason for that was we did not get the payment as it relates from the state until a couple of days after we closed the books, so we are right back up on days cash on hand where we are supposed to be. I have said before, this is something we watch very carefully because in order for us to make sure our medical center is in good financial state, we want to get that up to 100 days, so we are working hard and diligently at that.

The next item we talked about was the Medical Center Expansion Project, formally ProjectONE. We are now referring to it as the Medical Center Expansion Project. I am happy to tell you that as you know it is a \$1 billion project. We have released \$571 million to date, we have spent \$407 million through committed contracts to date, and we have \$164 million available at this point for additional contracts. Item number 22 is on the consent agenda, but we have decided to table it until the next meeting, and the reason is that we are going to fine-tune how much more cash we need to add to that so that in fact at the next Board meeting we will bring back a resolution for approval of monies for the next six months. I anticipate that to be about another \$160 million. We have \$40 million of circuit breakers. It is important for the Board to know that. We have not had to activate any of them. I am happy to tell you our contingency has grown from \$80 million to now \$90 million, and we have not had to touch that. I think the project is in good stead right now.

The next item is very, very exciting and that is Ohio State has received the largest grant in its history, it's a \$100 million grant to expand our cancer center program. It was awarded to one academic center in this country that happens to be The Ohio State University. Dr. Schuller headed up our team of 40 individuals to get this award to us. At the next Board meeting, Mr. Chairman, we will be bringing forward a recommendation to move forward with that project. I will be working very closely with my colleague, Ron, on facilities as it relates to the placement of another building. We will make this part of the Medical Center Expansion project which will take the project from \$1 billion to \$1.1 billion, and we will make sure that in fact we have the details worked out so that we can approve that at the appropriate point. This grant, just so you know, we are up against the best cancer centers in the country. It is now coming to our location here. So Dr. Gabbe, I do not know if Dave Schuller is with us, he was with us all day yesterday, but please extend to Dave Schuller and the other forwarding colleagues, our congratulations. I also want to recognize Jeff. What we did with this grant is we sent it over to Battelle for a peer review and to pull it apart and help us put it back together just to make sure that we had it structured correctly, and they were very helpful to us as a partner. So, Jeff, would you extend our thanks to your colleagues. Jeff, you were very much a part of our success.

The next item presented was the Medical Center Development Strategic plan. We finally have one that is going forward. As part of the major university plan, that I am sure Dr. Cloyd is going to talk about, we anticipate being between 30% and 40% of that entire plan as part of the fund development program. Very specifically, we have challenges related to raising money for the Medical Center Expansion Project of \$75 million, \$56 million which in fact is to be raised by the end of this calendar year. We stand at \$34 million today; we have \$22 million to go. We have \$12 million of assets out on the streets, so we have our hands full to bring that \$22 million home by the end of this calendar year. The plan has been approved. Abigail Wexner, Jay Gerlach, and Cheryl Kreuger were sort of an outside advisory team as we develop this plan along with a lot of internal people, so I think we finally have a plan that lines up with our strategic plan at the Medical Center, it's aligned with the campaign at the University and I think we are off and running.

The next item, I mentioned this once before. This is called the entire Physician Integration Program where we will very soon be approving, at the next meeting, bringing the faculty of our Medical Center into Health Services of our University so the Faculty Practice Plan will be formed legally, it will be under the health services under Dr. Gabbe, and the beauty of this is with integration. We will now have all of our physicians, we will have all our hospitals and we have our medical school all under the same umbrella as it relates to programming, research, education and allocation of resources. This will be a big deal especially as it relates to the quality of care that we are going to be doing, our ability to recruit and retain and our ability to seek additional research funding. There are 680 physicians that will in fact begin to move July 1. January 1 all new physicians are signing contracts under this new protocol. So the process is started already, 680 physicians will start July 1, and I think we should anticipate that it is probably going to take a little time to get all of those worked out. These are big decisions for our faculty to move from their existing structure to this new structure. Dr. Chris Ellison has done a yeoman job bringing this together, including working with our friends in benefits, our friends at the state as it relates to the retirement program that they are currently under, and the structure of the contracts that are in fact suitable to faculty and suitable to our University. At the next meeting we anticipate a third resolution, Mr. Chairman, which will accomplish this task.

The two items that are on the consent agenda today, as consent agenda number three and consent agenda item number four. Number three is additional fine-tuning of our Bylaws. We are working through each of our hospitals to make sure our Bylaws are consistent. Remember we put up a new medical center just about a year and half ago, and now we are going back through making sure our terminology is correct and our officers and titles and all of those processes are correct. This Bylaw also puts an expedited credential and capability in play, so in between meetings of the Medical Center, if we need to bring additional staff on there is a process to expedite the credentialing process.

Consent agenda item number four is ratification of appointments for our chairs of our respective hospitals that are ready to be brought forward to our Board for approval.

Mr. Chair, unless there are some questions, that completes nine agenda items from the Medical Affairs Committee.

President Gee:

Could I just comment on one thing, because I just whispered to our chair that the integration of our physician practice plans, we cannot underscore how critical this is to the fast-forward movement of the University and its Medical Center. This has been something that has been 40 years in the making; in fact one of my predecessors lost his job over suggesting this. We had these conversations 20 years ago. Much has changed, but I really think that what has really happened is that there is extreme confidence in the leadership of the Medical Center and in Dr. Ellison's ability to be able to make this happen. It is a matter of making that leap as a matter of trust, and I just want to acknowledge Steve and Chris. I don't know if Chris is here or not, but clearly Dr. Ellison has done a magnificent job, but I think Dr. Gabbe really deserves a great deal of credit on this. In the end, this is so critical to our ability to integrate this magnificent University into one institution. I really cannot underscore that enough, so I am very proud of this moment.

Mr. Brass:

I could not concur more, Mr. President, and I would just say to you, under Dr. Gabbe's leadership, when it works it works, and it is working. It is just working.

Mr. Wexner:

Any other questions or comments? Could I ask everyone just to stand up for a second? Take your right hand and your left hand and put them together.

Thank you. It is kind of symbolic, but I think it is important for the whole university family, clearly the Trustees, me, and Gordon, to really celebrate excellence and progress. The notion of a 40-year achievement in the practice plan, the surgery that was done, and a winner takes all competition by the Medical Center for \$100 million. We probably would have been elated years ago if we said we were entering the competition, and we came in fourth or third, but we have M.D. Anderson, Massachusetts General and Cleveland Clinic, great researchers, great students, great faculty, 90% of the best doctors in central Ohio at the University. It is really worth a standing ovation, probably for a longer duration, and I think also it sets a marker of what is excellence and what is possible in all parts of the University. This is a stunning success and a superb example of how better we can be in every single aspect of the University. Obviously basketball and football and all sports set a marker that we do not like to be number three or number two, and in the Medical Center I think it is an appropriate recognition and an appropriate challenge to all parts of the University of what is possible when you have dreams and you work your dreams. Steve, congratulations to you, Gordon, and everyone in the Medical Center; really well done!

You are sitting there modestly; do you want to say something? I do not want to put you on the spot.

Dr. Gabbe:

It is such a privilege to be here at this time with the leadership we have at the University, with our One University motto to take advantage of these opportunities and we take these responsibilities very seriously. We hope to continue on this trajectory and bring you continued good news.

Mr. Wexner:

I thought we were just skating past something that was so historic, and you really have to pause and say, what happened. And the report was about nine championships and three super bowls all announced in one thing. It is just stunning, really stunning. A long time in the making, and hopefully begets success, I mean you have momentum which is a wonderful thing.

Bob, do you have an equally stimulating Audit and Compliance report.

Mr. Schottenstein:

Thank you for that introduction. If I could, I would.

I just want to echo what you said. Some of my report, both in regard to the Audit Committee meeting and also the Finance Committee meeting, we considered matters relating to the Medical Center and I will address those when they come up but really phenomenal progress and end results.

As far as the Audit and Compliance Committee goes we met yesterday. We dealt with three items; two of them appear on the consent agenda. The first of which was the acceptance of the Deloitte and Touche audit report for the fiscal year ending June 30, 2010. I am happy to report we received a clean report. We did have discussion about a number of items on the report and there was comment and reaction as appropriate by Mr. Chatas. I will note for the benefit of the members of the Board that this marks the end of Deloitte and Touche's contract. I believe it was

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a five year contract that they had with the University. By law, that needs to be re-bid and re-upped every so often, I think it is every five years. We are in the process of working to secure new independent accountants at this time and by the next meeting I suspect that will be in place. I think I would be remiss if I did not acknowledge the very strong professional work provided by Deloitte at least as long as I have been involved with the Audit Committee. We did receive a clean report as I said, and that will be on the consent agenda.

In addition, also on the consent agenda, we approved the formation of a new entity as part of the China Gateway project that President Gee referred to during his remarks earlier. The formation of this entity and the work that it will do has been previously approved and endorsed by the Academic Affairs and Student Life Committee. It came before the Audit Committee for two reasons. One to technically approve the formation of the entity and also because, as I think everyone here knows, the Audit and Compliance Committee oversees the work of all affiliates and this will become a new affiliate. So the approval of this entity will be on the consent agenda.

Finally, because there will be a new affiliate form in connection with the Physicians Practice Group, that Mr. Brass was discussing just moments ago, since that affiliate will be created in the next coming weeks, and that will be coming before the Board at the next meeting. We received an update from Dr. Ellison and Dr. Gabbe concerning the reasons for the creation of the entity, the benefits to be derived, which Mr. Brass just discussed, and how it will operate within the structure of the health system.

That concludes my report.

Mr. Wexner:

Any comments or questions? Thank you. Gil, Advancement.

Dr. Cloyd:

Thank you, Mr. Chairman. The Advancement Committee met yesterday. We had three agenda items, two of which are on the consent agenda. We also introduced another new non-trustee member to the Committee. Mr. Phil Duncan, who is the Global Design Officer of Procter and Gamble has agreed to come on the Committee and attended his first Committee meeting yesterday. He obviously will bring a wealth of personal and extended capability to help us as we move forward with the advancement model here at the University.

The advancement team, the team that has been working across the groups that comprise our advancement model, had previously shared with the Committee the goals for their work that were accepted in the financial and the engagement area and at this meeting they reviewed their proposed goals for awareness. The goals that they proposed are really based upon a fairly broad spectrum of research that they have conducted both with a number of external and internal groups, and are really designed to create a stronger awareness of Ohio State with key advocates. So we really think in terms of creating the right awareness, then getting it to the right level of engagement, and that will translate then to better philanthropic private support return for the University. So I think the team has done a nice job of tying this together.

The first thing that they propose in terms of the creation of awareness is to expand the number of national leaders who award high marks to Ohio State. You can think of these people as prominent business leaders, people that are in the media, so as we think around the country who are people that are real thought leaders and can provide an understanding of what Ohio State is. The goal that they have selected, and these are to be achieved by 2016, are to move from today where 39% of these

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key national leaders are aware of Ohio State to 50% and even maybe more importantly for those that give us a very favorable rating move from 24% today to 40% in that point in time.

The second goal area is really to triple the number of advocates and ambassadors that we have who are really equipped and motivated to reinforce the key accomplishments of the University. Today, and this is largely looking at our alumni now, and if we look at it today, we have about 10% who feel that they are really properly equipped and motivated to be able to advocate for the University, and we want to more than triple that to 35%.

The final awareness goal deals with Ohioans who are obviously a very important stakeholder group to this University, and we want to double the number of Ohioans who feel a strong connection to the University. We are at 22% today in our surveys, who feel they have a strong bond, and we want to take that to 44%.

So we had some good discussion on the goals. The Committee agreed with these goals that have been set forth, and we agreed with them with the understanding that as we did with the engagement goals that these are new areas for us. We strongly agree in principle that we are focusing on the right thing. The research and activities are going to continue, and as we get more learning we may want to tweak and modify these goals somewhat, but we felt very, very good on what the team proposed.

Dr. Sorensen presented our Development Report, and it was approved by the Committee and is on the consent agenda. We are really making very good progress this year and there are two things I want to highlight. Before Dr. Sorensen arrived on the scene we had established a goal of new fundraising we wanted to have this year of \$325 million, which is much, much higher than we had last year, which was probably very appropriate with someone of his stature and capability. I am happy to report that through the first half of the year we have brought in \$149 million, so we are at 49% of the goal, with half the time gone, and I think that is really very good, and importantly this is 20% ahead of where we were a year ago. Really some, I think, great progress in what continues to be a really difficult economic environment externally.

The other item that I want to highlight in the development report relates to Students First, Students Now. Through the end of the year we have raised \$96 million of the \$100 million goal that was set for Students First, Students Now, and that has us at 96% of the goal and only 80% of the time. So let me say more to come, and we expect continued good news there.

I would also just step back and let the Board know kind of where we stand in the overall planning that we have had around the campaign and what to expect. Recall we stepped back some time ago to really prepare ourselves for what we wanted to have in the future, to really increase annual total private support coming to the University. At that time President Gee helped shape a new kind of paradigm for us when he said; you know we cannot think in terms of campaigns anymore, this is a journey. So with that more expansive thought we went out and did some benchmarking. We wanted to look at the best of the best in the publics, not only to see where we rank and what they receive versus what we receive but also to gain learning, and I want to compliment Dr. Sorensen and his organization. I think they have done a wonderful job in that regard, so it was really worth the step-back. So certainly we will come forward with a development campaign goal in 2016, but more importantly we want to set ourselves on a track to where in the next ten years we can really become the top public university in total annual private support, which we think is very important to the mission of this University, and we are in the final stages of tweaking all of our strategies on that. I am getting a little ahead of perhaps where some people would be, but I am very confident that we are going to wind up with a

strategy that we feel is stretching but fully sufficient, stretching but robust. I expect that by the April session we will be able to talk in more detail about our plans going forward, but I just want the Board to know, first of all I really compliment Dr. Sorensen and the people in the development organization for the fine work they have done. I think moving toward the more stretching vision of where we ultimately want to be, to be the top public, is going to allow us to proceed in a more aggressive fashion, and is something that is doable that I think is going to really benefit this University.

I just want to highlight in that regard, and the final comment on the development aspect, I really appreciated the role modeling that this entire Board has been doing in terms of the guidelines that they have adopted, the way the Board is stepping up in a very different manner that was done in the past to help philanthropically both in terms of personal giving, but also in terms of giving, and as we talk this week, I have appreciated that Mr. Schottenstein has asked us to step up and be a real leader in terms of contributions for the big July 12 event with the Royal Shakespeare Company in New York City, and I think it is another example of how this Board is role modeling and I deeply appreciate it and thank everyone for what is required in this day in age.

The final item that we had, which is also on the consent agenda, entailed reviewing the progress of the advancement model over the last year. This was not a \$100 million grant, Mr. Chairman, but the progress that has been made by the three organizations, Dr. Sorensen, Mr. Katzenmeyer and Mr. Griffin is just phenomenal. Because universities tend to be known for having very strong silos, being excessively bureaucratic, I am not saying that characterizes Ohio State, but if you ask most people, that is what they would think about universities. When you say in a 12 month period of time, can you transform the University in terms of how it thinks toward an advancement model, most people would say that is pretty hard to do. The Advancement Transition Team has really accomplished that. I am going to ask our Vice Chairman, Linda Kass, who really has been a remarkable leader from the Board standpoint, leading the transition team to just present some of the highlights of what this team has accomplished in this last year, and then you will see in our consent agenda that we do have a resolution which really endorses the work that has been done and to me what is very important is the Board recognizing now that we are no longer in transition teams, committee stage, we have now reached the point to where we have an advancement model truly embedded in this University and the President can just go forward and take the kinds of actions we need. I know there is still more work to be done, we do now have an advancement model at Ohio State, which we will just further refine and improve going forward. Let me close my part of the report with just a deep personal thanks to you, Linda. Your leadership has just been outstanding here and you deserve a lot of the credit for this accomplishment.

Mrs. Kass:

Thank you, Dr. Cloyd. As you mentioned at our committee meeting we did have a report that gave us the year in review and as we celebrate today the end of the successful transition year of progress and developing this core infrastructure necessary to really achieve an integrated advancement model at The Ohio State University, I would like to go through that year real briefly with you. Re-cap some history and share some key milestones in this noteworthy campus wide effort. The advancement graphic, you may have seen it before on the screen, captures the complex concept that was derived from President Gee's One University model of harnessing the functions of alumni relations, marketing and communications and development across the entire University to more deeply engage broader audiences. So advancement is really a horizontal and a vertical integration that has its beginnings in 2008 when our president appointed a task force to examine the potential for greater organizational alignment around relationships with alumni and

friends of Ohio State - in essence, to enable the University to develop a modern, sophisticated advancement strategy. As you know from September 2008 through December 2009, two different task forces conducted research and made recommendations on how best to align all applicable units of Ohio State and OSU Alumni Association so that a comprehensive alumni engagement and relationship model could be developed and implemented. As part of the taskforce effort numerous universities were researched, 16 in-depth, so we could learn from their models. Site visits were made at Stanford University and the University of Washington. Key findings from all of these university advancement programs were incorporated in ten advancement principles that have guided the University's work. Following the final task force report in December 2009, you may recall that OSU Alumni Association unanimously passed a resolution in support of alumni alignment with the University. In January 2010, this Board unanimously supported that alignment at our meeting exactly one year ago. The agreement was formalized through a vote of the Alumni Association membership in April, 2010.

So last February President Gee asked me to chair the University Advancement Steering Committee made up of David Frantz, Archie Griffin, Tom Katzenmeyer, and then Peter Weiler and now Dr. Andy Sorensen, to guide deliberations toward a possible operational transition to this new advancement model. We met monthly. Brian Hastings from Development, Ginny Trethewey from the Alumni Association and Melinda Swan from Marketing were assigned to serve as co-chairs of what became a 20 member implementation team to launch this initiative. This core team included individuals from Academic Affairs, Athletics, Business and Finance, Enrollment Services, Human Resources, the Office of the CIO, the Medical Center and Student Life. This core group operated in somewhat of a volunteering manner across the University, building a foundation that yet had no roof as it was said yesterday. The implementation team went from the big picture to focusing on four concrete areas drawn from the original ten advancement principles I mentioned earlier. These four focal areas addressed were culture, engagement continuum, a unified and efficient core infrastructure and messaging. Drilling down from these four areas, the implementation team mobilized an additional 70 of their advancement colleagues into action teams and work groups across the University to build alliances and collaborations and shared goals where siloed functions have traditionally existed. They created opportunities for colleagues to get to know each other and challenged them to think in different ways and work in different teams. They established quarterly meetings for chief advancement officers and semi-annual gatherings of all advancement staff. To promote greater interaction and dialogue across departmental lines and traditional specific areas or silos, they utilized a social media tool called Yammer and to bring transparency they launched an advancement website and created an advancement newsletter. As Dr. Cloyd characterized their work in our Advancement Committee yesterday, they were molding wet clay. This was a process that evolved but was approached with remarkable spirit and determination. These working groups conducted regular meetings and operated with tight turn around deadlines.

Let me share some key milestones the transition advancement team implemented just over the last 12 months. They have built a growing University wide culture around an advancement model with new teams naturally developing and working together across the University. They set specific goals for this work, as Dr. Cloyd referred, grouped as financial engagement and awareness having past the goals at this last meeting, all have been approved by the Board Advancement Committee.

Staff surveys have been conducted and comprehensive market research studies using data to guide decisions and massaging, programs and approaches that are more relevant, more impactful, powerful and that create increased engagement and awareness. Preliminary planning is under way for example for an alumni career network and enhanced regional outreach. Out of the comprehensive market research, four themes resonated with all audiences tested, Ohio State's research

proress, its educational value, access in diversity and economic impact. Another example is at your seats right now of how data is informing messaging and it is focused on two of those themes, education value and economic impact as it includes the fact that Ohio State graduates ranked 12th, and this is at your seat here, nationwide in a *Wall Street Journal* survey of top 25 recruiter picks. Specific milestone expectations of engagement are being mapped from pre-enrollment at OSU to post-retirement. The team is recommending a new more inclusive Alumni Association membership model and that discussion will begin with the Alumni Association board next week. They have built a unified core infrastructure of data, people and resources that had not existed, key steps have been taken to align human resource and financial systems to be more consistent and efficient and in the last 60 days the Alumni Association and University Development have announced their joint decision to bring their systems together in the new black bowed system planned to go live this summer. That decision grew out of the work of the common information source advancement action team, a great example of how these action teams have worked together to tackle complex problems. An integrated strategic plan for advancement and a leadership structure will be presented to the Board Advancement Committee at its April meeting.

In closing, I would like to say that Andy, Archie, and Tom, at the senior administrative level, and Brian, Melinda, and Ginny, as the hands on managing co-chairs of the implementation team, have modeled a collaborative partnership. The remarkable progress and spirit around this advancement journey flowed naturally from their leadership. All those involved worked under tight deadlines, setting goals and moving forward with speed and enthusiasm. The teamwork and leadership, connected vision and hard work displayed by the leaders, the implementation team, the working groups and action teams break any notion, as Dr. Cloyd said, about bureaucracy or inflexibility at a place the size of this University. We celebrate their work today and know that their discovery is ongoing. Thank you, Mr. Chairman, thank you, Dr. Cloyd.

Mr. Wexner:

Questions or comments?

Mr. Kellogg:

I would like to make a comment. As someone who served recently on the Alumni Association Board, to see this type of progress made, and to get to this point after it was something that we grappled with all of the time, is quite fulfilling and exciting. To see what was talked about in yesterday's meeting and to see the fruition of all of that work and struggle and wrestling come to this place, obviously there is much more work to be done and more to be accomplished on this journey, but to see it get to this point is really, really gratifying and satisfying for someone who just came off of the Alumni Association Board. I would offer my commendation to everybody. It is extremely exciting to see that and know what the potential and an opportunity is as we go forward.

President Gee:

You know I was thinking about this. We celebrated today the 40 or 50 year point of progress that we made with the integration of our physicians plan and effort, this is 137 years. Our Alumni Association has been an independent entity of this University and existed in support of the University, but it has been totally independent for 137 years, so one cannot say that we came to this lightly, nor did we come to it easily, but nonetheless. I will make a note about this, we have had two great agents of change and help, Clark was on the board when we really made this proposal and so having him here and having him be part of this conversation is both affirming and helpful. Jack Fisher and I spent a lot of time talking about this because Jack was on

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the Board at some time so he really gave insight. Archie Griffin, the president of our Alumni Association and senior vice president, has been just really terrific, Ginny Trethewey, Tom Katzenmeyer, Peter before, and obviously Andy, with his strong arm and strong ability, has made an enormous difference. Dr. Cloyd, as we well know, takes no prisoners and for that we are very grateful, and Linda is a tenacious warrior, really so. A year ago, taking on this task was a little bit like hand to hand combat, potentially, but instead it turned out to be roses and love and petals, and so we are grateful to you for your leadership really.

Ms. Swain:

It has been exciting being a member of the Committee and seeing this team formed, and now we have the ambitious goals formed. I am curious, Dr. Cloyd, what do you see as the main focus of the Committee going forward and the direction it is going to take or goals it has now that the goals have been set.

Dr. Cloyd:

That is a good question Alex. I think they are probably going to really cover two general areas; one will be input because there are folks on the Board that can help. A lot of what we have got to do now, as we think about awareness and engagement is a marketing activity. It is going to be a, if you will, segmented marketing activity, something that is new to the University to approach in this way. So if I think over the next 12 to 18 months, a lot of what the Committee will be trying to do is, individually or where they can outreach, be helpful to the advancement groups within the University that will be fully developing these segmented marketing campaigns, best vehicles, best ways for us to create an awareness and a true sense of engagement with the stakeholder community that we want.

The second broad area that the Advancement Committee will be paying a lot of attention to, and I think also taking an active role in, is we do anticipate later this year we will be moving forward in a much more comprehensive and externally directed way around a development campaign, whether we think in terms of our journey goal or where we want to be in 2016. Over the next 18 months there is going to be a tremendous amount of work there. So I think those two areas, and then obviously wherever we can be helpful as they continue to have to do some things internally within the University, if the community can be helpful in breaking some barriers or helping, we will. The surprising thing to me to date is they have really brought no significant barriers. The people that have been involved here are just marvelously entrepreneurial in figuring out ways that they can do things, they share resources, how do they put things together, and I just support what Linda said, I mean kudos to the leaders of the three organizations involved, and kudos to all the people that have been working the subject.

Mr. Wexner:

From my view this is one of the major strategic pillars of change and activity for the University, and we began as a Board thinking about this, I think four or five years ago, most recently the Board knows this, I am really speaking to the public. I hope there are reporters listening. Harvard reorganized itself after 316 or 317 years and they came to the amazing conclusion that alumni relations and advancement and development were a board responsibility. It was just not something that happened on the periphery. Most recently the credit rating agencies have adopted the standards of inquiry about board activities of publics and privates, and I think very fairly saying, does the Board take responsibility for advancement, which re-casts alumni relations and communications and marketing and development, and puts it in a more modern term. So I think we have been insightful, I think if we are successful in financial terms, this advancement model should produce in the near term about 10% of our budget and then go beyond because I think it is just the modern smart way for

universities to think. It begins with alumni, at least the way I think about it, you begin with alumni, but before people are alums, they are students who develop feelings and affection, hopefully positive ones for their Alma matter, and hopefully those positive feelings also go to their family and their friends and their neighbors, wherever they are now around the world. It also goes to faculty and their friends and their family and how they feel about the University that their careers are attached to, and then it spreads out to supporters and benefactors, business, government, so that we have a consistent message of influence, and we can measure it in the strength of our reputation, but we can also measure it in terms of financial results. The advancement and development model, at least in our collective minds, has something to do with the federal government on merit, giving us \$100 million. We have to remember to tell people it happened because that is also part of the advancement and communications model that we are successful. We would not forget to tell the world, and we do not forget to tell the world when we win national championships, and when we win national championships in government grants and in faculty and in student achievement we have to tell the world. I think this whole recasting and thinking about communication and alumni relations and development, it is one thing, and it has to be handled very smartly into the future. We are making great progress. I come back to the beginning, we began thinking and working on this four or five years ago, ahead of Harvard and ahead of the credit rating agencies, and I think we are really getting some traction but this is a strategic imperative for the success of the University.

Mr. Schottenstein:

I would like to make a comment on that, and I said this yesterday, and I know I am repeating myself to this group, but I want to. I really applaud what we have done in terms of the reorganization and creation of this Advancement Committee, a lot of which has been about the how. I think it is hard to get to the "what" if you do not have the how right, and I think that we have the how right. To answer your question Alex, if I could try, this is like football to me. No one in this room would accept the second place finish in football, and if everyone in this room is unwilling to accept a second place finish in development, alumni giving, alumni support, and Board support; we will win. We have to have that mindset. We can have the greatest structure in the world, but if we do not have that mindset, we will not get to where we need to be. We can cry about state support, we can cry about the economy, and we can whine about whatever we want that we have no control over or at least little control over. We control this issue, or at least we have a lot more control over this issue than almost any other external issue that impacts our source of revenue and our ability to succeed.

If Ohio State decides that it wants to lead the country, not just in certain areas, but in this, we will. The tone at the top is going to determine our success. I am very excited about it. I know I sound a little like a zealot but I think we have to be zealots. There is no time to sit back and say next year, and I just think it is great the work you are doing, Gil and Linda, and all others involved, and the Board I think is really ready to stack hands, and I think this is going to take all 470,000. No one can beat us if we do it, so we have got to do it.

Mr. Wexner:

Bob, that is well said, and it is a cultural shift not only for our Board and for what we do, but it also drives down to the various boards of the University. I started championing this at the arts center board about a year ago. This is a development communications relation with the outside world as a function of the trustees of the arts center. It is not a staff function, it is not a committee function, it is the work we all have to do, and yes there is a committee, but we all share in the responsibility. It is a small victory but the arts center got a \$780 thousand grant from the Mellon Foundation. This is the first time the Mellon Foundation has ever given an

interdisciplinary art institution a grant, and I am convinced in my own mind that it would not have happened if it did not become an issue that people are saying, how are we doing, where can we find new sources of supporters. Now the Mellon Foundation are not alums of the University, but they have obviously now become supporters and allied with what we are doing, unprecedented support from an institution that has no nexus of any connection to the University, except they respect the work that the University does in its arts center. I think as we drive this down through the business school and every college and every supportive board of the University, we are just going to unlock an enormous amount of energy, but it begins around this table in this room. Clearly if it is not our priority and we do not see the power and the influence we have to make these things a priority than it does not drive down to all the supporting boards across the University where there is incredible resource and power. We are at the beginning of the beginning, but clearly the objective is to be number one. I would be happy if Washington and Oregon and other schools and other institutions were coming here to find out why and how we are so good at what we do. That is just great progress.

If I can move along, Ron, can I ask you to talk about the exciting physical environment we have and the improvements.

Mr. Ratner:

As usual one of the wonderful things at these Board meetings is always being able to take the credit for everything that everybody else does. While I know that the Board leadership is significant, the depth of leadership we have across the University and in various staff and administrators as well as faculty areas is extraordinary.

We did get a report yesterday at the Physical Environment Committee from Lynn Readey who reported on the annual construction report. It is really daunting when you think about the amount of work that goes on, on our campus. Over the year there were actually 1,266 individual projects that were underway in terms of effecting our physical environment. We ended up with about \$244 million of expenditures. That has been very consistent over the last four or five years; it has been at about that \$250 million range. It is a staggering amount of money that we spend, basically year in and year out. Obviously it would be affected by major projects as the Medical Center Expansion really begins to show itself in terms of those numbers, they will go up a bit over the next couple of years, but that is a huge amount of money, significant expenditures, and a broad range of projects. About 77% of those projects and about 7.5% of the cost were under \$.5 million. A staggering amount of projects affect virtually every element of the University, most of them by the way by count are reconstruction projects, getting into our facilities and really rebuilding them and maintaining them. We now obviously have underway 423 projects at \$1.8 billion, and obviously that is effective of the Medical Center Expansion coming through there.

We celebrated some great openings during the year - Lane garage and the SAS, the Ohio Union, significant new facilities. Then we have a bunch of stuff underway. Clearly the Medical Center Expansion is the major beast in there, and Alan has already reported on that. We also have the south residential district and it is critical that we understand that this is now not a series of individuals projects, we are really thinking about districts, about the entire campus, about how one project in effect impacts on another, but this includes both the expansion and additional units in the south residences high-rises themselves, as well as a remodeling and rebuilding of almost 2,000 units there. Then the Hall Complex and the remodeling of Kennedy Commons, I will talk more about that in terms of the framework because that project fits very well into the whole re-thought campus plan that we now call the framework. Then a project that nobody is going to get really excited about, the 17th Avenue district plan which is basically the rebuilding of the underground roads and underground utilities. As mentioned this morning in the Committee meetings, as well

as yesterday, we have something like nine miles of underground tunnels that provide all of our underground utilities. Again what is critical is that not only are we doing this project that we need to do, it is just sort of a background project that has to happen. We are doing integrated civic infrastructure so as we rebuild the road structure, and we rebuild the utility structure of the campus, we are also taking a look and thinking about the way that appears at the surface level. So if we look at that entire district of campus, the ladder streets that really form the core of our academic campus here, that area will now have a completely revitalized appearance. We have across that district now a consistent landscape initiative. We have created consistent landscape standards so that as we are looking at that you will begin to really understand that this is one Ohio State, not just underground if you will, and not just in terms of the way we organize throughout our University but in the way we appear both to ourselves and to others. That led right from that extraordinary report, and I think as a Board a real thank you to the entire group of extraordinary staff members who make up FOD and really get all this accomplished.

We then went into a report on the framework plan, an update of where we are at with the framework plan which we as a Board adopted last year, and Terry Foegler, who is new to the University, has really done a remarkable job. Sometimes when people come back they actually bring additional strength and depth to the University. We have leadership that shows us how that is done and Terry is following in those footsteps, and Molly Ranz, who is just extraordinary and really understands the nature, particularly of our residential facilities. And we got a report on the update of the framework plan, that whole academic core north, the chemical and engineering and chemistry building. As we are siting that building we are not just looking at the individual building, we are looking at a district, we are looking at how it effects other buildings, we are looking at how it really helps to reestablish the public and civic infrastructure, it is critical that we do that. Terry reported on a whole series of new initiatives. We are looking seriously at way finding, we will have more to tell you about that at the April meeting, again that integrated landscape plan. We are really taking a hard look again at our parking and transportation systems. We have a lot to do on that but we are beginning to make real progress there. Then we are developing an integrated capital planning model, so not only are you looking at the physical development in these individual buildings, but we are looking at how all the capital planning needs to be looked at, not just as an individual annual budget process, but as an integrated planning model. That will become very important as the Board proceeds with the strategic plan so that we can then really support that strategic plan and understand that every time we think about an area of the campus, an area of activity, we need to think about the physical facility supportive and the integrated financial planning for that.

Obviously we are doing a major restudy of two of the other residential districts. I mentioned that we are underway on the south residential district which I think will be transformative. It is going to be exciting -that construction by the way also includes an initiative in geothermal. Half of the energy for the new and remodeled residence halls will come from geothermal sources. To date we have drilled 80 of I think 460 wells. We brought up a lot of water. I was hopeful we would find oil; we have not done that yet. I don't think we really will but there is always hope. It is in fact oil of a different sort literally. Into the future, 50% of the energy will be coming from effective geothermal source for which we will pay nothing. That is a tremendous advantage for us and it is a way forward I think in terms of thinking about sustainability on campus. We are also then looking at how we transform both the river and the north residential districts, and we have begun a very significant study there with the support of virtually the entire residence life group here, to understand what student life needs to be, again trying to make sure that we find a way to execute President Gee's vision of having freshman and sophomores all living on campus and where should they be living, and how should they be living, and what kind of facilities, again so we can come back, integrate that with the financial plan, integrate that with the academic plan, how do we rethink living and learning environments, all that is being

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brought together in an integrated fashion. Teams from across the campus are working and thinking about how that should happen.

The last comment is I think we have made some very real progress recently. Nothing that we can report formally to the Board, but I think we will be doing that shortly, and we have possibly identified some sources of funding that would help us advance the Cannon Drive reconstruction. If we can get that done and we can get that done in a shorter timeframe, we can open up land that would allow us to develop 3,500,000 square feet of additional space, improve our traffic planning significantly both in the Medical Center and throughout the campus, and again with Terry's help we have begun to see some light at the end of the tunnel, if you will in terms of some of the funding we are going to need for that. I hope that we can come back very quickly and report that we have made real progress there because that is going to be a significant part of our work going forward.

As an active meeting, I think it is a very significant agenda of items. Much of this is going to be continuing work in progress but I am very excited with where we are at and the degree to which the framework plan is really informing what we are doing, and I think that the physical changes in every area of the campus are now being formed by a thoughtful one and deliberative process. That is my report and I do think we have a couple of items on the consent agenda, but they are pretty self-evident.

Mr. Wexner:

I forgot the number, your report was so full, but the total cap backs, if you would, this year or projects underway was?

Mr. Ratner:

We are underway on \$1.8 billion and during this year we completed, or we spent \$243 million. Just so you know this University spends a lot of money, and we are now doing it in a very intelligent and focused way.

Mr. Wexner:

I think that the notion of what goes into repairs and maintenance and new buildings, looking forward on average, you are probably looking at the magnitude of \$500 million a year at minimum and the notion of this being a Board responsibility, and you are talking about \$5 billion in a decade. That is significant in the sense of place and issues of environment, transportation and the environment for students, for faculty, for visitors. This is a significant change also in the University where the facilities were looked at in a more strategic way, and bringing in more talented people, and it becoming an issue for the whole Board not just a construction report based project by project.

Mr. Ratner:

One of the other things, the whole notion of One University, which was President Gee's dream and statement, if you look at that you look at the way we are doing things now. It is not that this was not done well before, but now we are doing it in a much broader sense of understanding of what we are as One University. Just as an example, in the south residence project, we really have what would be three separate projects, each of them with their own budget. But then we started looking at the overall south residence district so now we have combined all of the budgets for landscape and public improvements and you will see a very significant difference in that area. Again working with our traffic and parking folks, we would have to eliminate a parking lot, which now would become open space, and it would help to link those buildings together and make a great additional campus outdoor space that would be able to be a focus of energy there. Again, every series of separate

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activities that are now being looked at in an integrated way so that you bring all that energy together, with the money that we probably would have spent any way, we are now going to have a much, much better result, and I think Les, that is the kind of thing that we are now beginning to see, and we are seeing the impact of it, and it is a very significant change in the way we think about ourselves.

Mr. Wexner:

It is intangible, I think probably everybody, whether it is driving to work or in your neighborhood, you see a piece of the road that gets dug up and it is the sewer department, then they put the road back and then three weeks later you see them digging up the road and it is the wiring department or the electrical department and then the highway department comes in and recuts the curbs then somebody comes along and does the landscaping, and you think why did they not just get together and make it one project. Why are they digging the same damn holes three times? When Ron talks about looking at what goes underground and what goes over-ground, and integrating it into a master plan at the University, it comes out in a few quick sentences, but that is big stuff to deal with and have the overview and the control of all of these projects, and then the insight to bundle them, which has to make things better financially, environmentally better in terms of less disruption. So this is again a very important thing for us to have ahold of.

Ron, thank you. Judge Marbley.

Judge Marbley:

Mr. Chairman, we began the Academic Affairs and Student Life Committee, which met today, with validating data on our sustained trajectory from excellence to eminence. We have 29,000 applications for 6,700 spots. That says a lot about how we are perceived by students nationwide and internationally. It is up 10% from last year, the quality of the student body has remained constant and has continued to improve as you recall for the last five years, each class has been better than its preceding class in terms of its ACT, SAT and GPAs, and we are also up in terms of our diversity profile as well. We are doing a lot of things right here at the University.

We also discussed and began with the endorsement of a resolution authorizing the Office of Human Resources to make a separation incentive and phased retirement program available to colleges and vice presidential units. Vice President Larry Lewellen explained this program of voluntary separation incentives and how it was intended for use on a limited time basis to provide flexibility in three areas: administrative streamlining, the exit timing of retirement-eligible faculty and staff, and third, reducing costs or redirecting resources to promote efficiencies or meet programmatic goals. The program applies to regular tenured faculty and staff and includes such options as cash lump-sum payments and phased retirement for those tenured faculty and staff who meet the eligibility requirements.

The committee then heard from Vice President Javaune Adams-Gaston, (Dr. J.), who explained how her office helps engage students for success both at Ohio State and post-graduation. The path to success includes what Dr. J called transformational student experiences including internships which are identified as the most important career-related experiences, and participating in student organizations. The data demonstrated that students who participate in student organization have 10% higher grade point averages (GPA), and their GPAs hover around 3.4 and the average GPA on campus is 3.1 and 50% of our students are involved in some type of student organization. The path to success is also based on a positive climate of diversity. 65% of Ohio State students believe the University provides an overall positive climate for diversity and 80% of minority students feel that they belong to The Ohio State University community. Enhanced learning environments likewise promote students' success according to Dr. J.'s report. Thanks to the programs of our

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University residences, 57% of students develop better study skills and 72% understand that their level of wellness affects their personal and social success. Dr. Adams-Gaston pointed out that 80% of our students use the recreational sports facilities including 70 acres of outdoor recreation opportunities and six major Columbus campus facilities.

Next we heard from Dr. William Brustein who briefed the Committee on Ohio State's ongoing globalization initiatives. Our plan for globalizing the University is founded in two overarching international strategies: global gateways and the internationalization of the student experience.

Our global gateways will enable Ohio State to build upon faculty research partnerships, scout locations from study abroad and recruit international students. We also believe that it will establish the executive training programs, network with alumni, and partner with Ohio based companies. The China gateway in Shanghai is now well established and poised to launch a number of revenue generating programs. The next gateways are likely to be located in Mumbai and Sao Paulo.

Globalization is also taking place as student experiences further internationalize. We will now have a program which will enable our first and second year students to spend a month abroad. It will have 50 students who will participate in the first wave of programs and then we hope to increase that over time. The difference being that we already have programs which allow junior and seniors to study abroad for a semester, but we are going to now have something I believe that they call May-mester. May-mester, the students will get to spend the month of May, and that might inform them as freshman or sophomores as to what they may want to consider majoring in as upper level students and what they may want to take advantage of in terms of study abroad in their junior or senior year.

The international content of many courses is being expanded and new courses on global issues are also being developed in connection with our global initiatives. Student opportunities for education abroad are being widened and a global option certificate program which would provide global enrichment within the major is under consideration and review. The primary goal of all of these initiatives is to ensure that when our students graduate from The Ohio State University, they leave us as globally competent citizens.

We next endorsed amendments to the Rules of the University Faculty, the merger of the Department of Plant Cellular and Molecular Biology and the Department of Molecular Genetics to become the Department of Molecular Genetics. The establishment of a Master's of Mathematical Sciences degree program, the establishment of the Department of Microbial Infection and Immunity. The naming of the Marci and Bill Ingram Comprehensive Center of Autism Spectrum Disorders, the naming of the Center for Mathematics and Science Education Policy, the renaming of the Jones Graduate Tower, and the naming of internal spaces.

After also endorsing a number of routine personnel actions, the committee went into executive session. Mr. Chairman that concludes my report.

Mr. Wexner:

Thank you, Monte. Any questions? Bob.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Finance Committee met this morning. We had a number of items on the agenda beginning with the mid-year financial report, which consisted of a presentation by Mr. Chatas and happy to report that in most areas our financial performance is trending in the right direction - good progress with

enrollment. The Medical Center, as Mr. Brass alluded to earlier, very strong performance through the first six months. When it comes to state support I think that the word that Mr. Chatas appropriately used was uncertainty. This is a time of uncertainty, not just with regard to matters pertaining to the 2012 budget but also the final payment for fiscal year 2011. We continue to obviously watch that and work with the state.

Our investments performed remarkably well. In fact it is worthy to note that we won. We had the highest return of any endowment of our size in the United States. Certainly, Mr. Jonathan Hook and others deserve great credit for the progress and work that we have made in managing the endowment and other cash reserves. There is an Investment Advisory Committee, led by Marty Murrer, who serves on the Foundation Board and is one of our esteemed alums who lives in New York City. That Investment Advisory Committee meets quarterly and they have done really good work. I do want to mention, before I go into the next item on the agenda, that one of the things that our Committee has begun to look at is how we can best function in terms of the quality of our agenda, the quality of the reports that we review, and we have set out to sort of repurpose the way in which we operate. Between now and the next Board meeting we hope to finalize that work. I want to acknowledge particularly the work of Mr. Jurgensen, who along with Mr. Chatas, has been very helpful in, I think, providing focus to the kind of financial reports and tools that we want to look at on a regular basis to not just know where we stand but what lies ahead.

Other items that we considered on the agenda today, we received an update on construction projects from Lynn Readey. You have already heard what that report was about from Ron Ratner through the Physical Environment Committee. We had the annual report from Mr. Chatas concerning waivers on competitive bidding, and then there were several items which will appear on the consent agenda. First was the authorization to enter into design and construction contracts which is item number 21 on the consent agenda. Like the Medical Affairs Committee, we voted to table the release of any further funds for the Medical Center Expansion for the reasons that were discussed earlier. We had a very interesting and good discussion concerning the separation incentive which Judge Marbley just discussed a few moments ago, over the next three or four years, I think that 45% or some very significant percentage of our faculty and staff will reach retirement. In the name of streamlining and restructuring and cost savings, a plan has been proposed where by separation incentives will be made available to the various colleges and units. That plan has been endorsed by Academic Affairs, certainly the Provost is recommending its passage as well as the Chief Financial Officer of the University and the Finance Committee approved it as well and that also appears on the consent agenda. Finally, we approved the ratification of certain amendments to the University's retirement plan which is item 25 on the consent agenda. That concludes my report.

CONSENT AGENDA

President Gee:

Today we have a total of 25 resolutions on the consent agenda. We will be taking a separate vote on items number 11 and 17. We will table item 22 as requested by Mr. Brass, and approve the change to item 21, therefore we are seeking the approval for the following:

RATIFICATION OF COMMITTEE APPOINTMENTS 2010- 2011

Resolution No. 2011-34

BE IT RESOLVED, That the ratification of Committee appointments for 2010-11 are as follows:

Academic Affairs and Student Life Committee

Algenon L. Marbley, Chair
Douglas G. Borrer, Vice Chair
Brian K. Hicks
Linda S. Kass
Janet B. Reid
Clark C. Kellogg
Brandon N. Mitchell
G. Gilbert Cloyd (Charter Trustee)
Robert M. Duncan
David G. Horn (Faculty Member)
Leslie H. Wexner (ex officio)

Advancement Committee

G. Gilbert Cloyd, Chair (Charter Trustee)
Linda S. Kass, Vice Chair
Douglas G. Borrer
Brian K. Hicks
Clark C. Kellogg
Alexis L. Swain
John W. Kessler
PHIL DUNCAN
Michael Clark (Alumni Assn Member)
Donald H. Schriver (Alumni Assn Member)
John B. Gerlach (Foundation Brd Member)
David T. Kollat (Foundation Brd Member)
Leslie H. Wexner (ex officio)

Agricultural Affairs Committee:

John C. Fisher, Chair
~~Robert Boggs, Vice Chair (ex officio)~~
William G. Jurgensen, Vice Chair
Brandon N. Mitchell
JAMES J. ZEHRINGER (ex officio)
Leslie H. Wexner (ex officio)

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
John C. Fisher, Vice Chair
Ronald A. Ratner

Algenon L. Marbley
William G. Jurgensen
James Bachmann
James Gilmour
Leslie H. Wexner (ex officio)

Committee on Trusteeship:

Alex Shumate, Chair
Janet B. Reid, Vice Chair
John C. Fisher
Linda S. Kass
Alexis L. Swain
G. Gilbert Cloyd (Charter Trustee)
Leslie H. Wexner (ex officio)

Finance Committee:

Robert H. Schottenstein, Chair
Alan W. Brass, Vice Chair
Alex Shumate
Walden W. O'Dell
John C. Fisher
Ronald A. Ratner
William G. Jurgensen
Jeffrey Wadsworth
Alexis L. Swain
Jo Ann Davidson
Leslie H. Wexner (ex officio)

Medical Affairs Committee:

Alan W. Brass, Chair
Jeffrey Wadsworth, Vice Chair
Brian K. Hicks
Robert H. Schottenstein
Algenon L. Marbley
Janet B. Reid
Leslie H. Wexner (ex officio)

Physical Environment Committee:

Ronald A. Ratner, Chair
Douglas G. Borrer, Vice Chair
Walden W. O'Dell
William G. Jurgensen
Clark C. Kellogg
Brandon N. Mitchell
Leslie H. Wexner (ex officio)

DISTINGUISHED SERVICE AWARDS

Resolution No. 2011-35

Synopsis: Approval of the University's Distinguished Service Awards is proposed.

WHEREAS the Committee on Distinguished Service Awards nominated and recommended the following list of names for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipient:

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- Marci S. and E.W. "Bill" Ingram III
- William J. Lhota
- Tamala "Tami" Longaberger
- Randall B. Ripley
- Barbara R. Snyder
- Elizabeth J. Watters
- Joel M. Weaver

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

**AMENDMENTS TO THE BYLAWS AND THE RULES AND REGULATIONS OF THE
MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2011-36

Synopsis: The amendments to the Bylaws of the Medical Staff and *Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS the Professional Affairs Committee, pursuant to Bylaw 3335-97-02 of The Ohio State University Medical Center Board, is authorized to recommend to the Medical Center Board the adoption of the amendments to the Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute were approved by the Medical Center Board on December 16, 2010:

NOW THEREFORE

BE IT RESOLVED, That the attached Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are hereby adopted effective immediately.

(See Appendix XIX for background information, page 455.)

RATIFICATION OF APPOINTMENTS TO THE MEDICAL CENTER BOARDS

Resolution No. 2011-37

Synopsis: Ratification of appointments to the Medical Center boards is proposed.

WHEREAS in June 2009, the Board of Trustees authorized the president of the University to take actions necessary and appropriate to appoint members to the Medical Center Board, the University Hospital Board, the University Hospital East

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Board, the OSU Harding Hospital Board, the James Cancer Hospital Board, and the Ross Heart Hospital Board; and

WHEREAS all members of these boards shall be appointed in accordance with Medical Center Board Bylaws 3335-93-01 and 3335-104-01, and in consultation with the president of the University; and

WHEREAS the chair and vice chair of the medical center boards shall be a public member appointed annually by the Board of Trustees upon recommendation of the University president:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the following appointments, as designated by board and terms of appointment, made by the president pursuant to the resolution adopted by this Board in June 2009:

Medical Center Board

Barbara Kunz – effective February 1, 2011 through June 30, 2012

Ross Heart Hospital Board

Charles Webb – effective February 1, 2011 through June 30, 2013

Medical Center Board

Barbara Kunz, Chair – effective February 1, 2011 through June 30, 2011

University Hospital Board

David Lauer, Chair – effective July 1, 2010 through June 30, 2011
Nancy Petro, Vice Chair – effective July 1, 2010 through June 30, 2011

James Cancer Hospital Board

Robert Massie, Chair - July 1, 2010 through June 30, 2011

University Hospital East Board

George Skestos, Chair - July 1, 2010 through June 30, 2011
Frederick Ransier, Vice Chair - July 1, 2010 through June 30, 2011

OSU Harding Hospital Board

Yvette McGee Brown, Chair - July 1, 2010 through June 30, 2011

Ross Heart Hospital Board

John Gerlach, Chair - July 1, 2010 through June 30, 2011

SEPARATION INCENTIVE AND PHASED RETIREMENT PROGRAM

Resolution No. 2011-38

Synopsis: Authorization for the Office of Human Resources, with the advice of the Office of Legal Affairs, to develop a flexible program of voluntary separation incentives including phased retirement for colleges and vice presidential units to use on an as-needed basis for regular tenured faculty and staff. This program is intended to be used on a time-limited basis, and only for departments or units where actual needs exist to gain efficiency or meet programmatic goals. It is not intended to be used broadly or on a continuing basis.

WHEREAS pursuant to Section 3335.09 of the Revised Code, the Board of Trustees of The Ohio State University is vested with authority to fix the compensation for employees of The Ohio State University; and

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WHEREAS pursuant to Section 124.14 of the Revised Code, the Board of Trustees of The Ohio State University is vested with authority to carry out all matters of governance involving the officers and employees of The Ohio State University; and

WHEREAS the University desires to have more flexible programs to make positive changes in administrative streamlining; manage the exit timing of retirement-eligible faculty and staff; and meet the needs of individual colleges and vice presidential units to reduce costs or redirect faculty lines and resources to promote programmatic goals; and

WHEREAS the University anticipates that such workforce factors shall differentially effect various colleges and vice presidential units wherein these various colleges and vice presidential units will need different separation incentive programs based on their need; and

WHEREAS a flexible program of voluntary separation incentives including phased retirement will result in a more efficient operation of the University and preserve the positive culture of commitment and engagement:

NOW THEREFORE

BE IT RESOLVED, That the Office of Human Resources, with the advice of the Office of Legal Affairs, shall make available a flexible program of voluntary separation incentives, including phased retirement, for colleges and vice presidential units to use on an as-needed basis for regular faculty and staff; and

BE IT FURTHER RESOLVED, The separation incentives and phased retirement options shall be implemented as described in attachment A, effective immediately.

(See Appendix XX for background information, page 471.)

**CHINA GATEWAY PROJECT: FORMATION
OF A WHOLLY FOREIGN OWNED ENTERPRISE IN CHINA**

Resolution No. 2011-39

Synopsis: To expand the activities of the Ohio State University China Gateway, the formation of a new Chinese entity known as a Wholly Foreign Owned Enterprise is proposed.

WHEREAS the primary purpose of the Ohio State University China Gateway is to further the reach of Ohio State as a global university; and

WHEREAS the China Gateway project has generated an enthusiastic response from Ohio State alumni in China and facilitated new agreements for programs between Ohio State units and Chinese institutions; and

WHEREAS the China Gateway LLC (LLC) is an Ohio limited liability company of which Ohio State is the sole member exercising complete control over its operation; and

WHEREAS the LLC was formed as a necessary legal prerequisite to meet Ohio State's institutional goal of establishing a physical presence in China by June of 2010; and

WHEREAS the LLC has established a Foreign Representative Office (FRO) in Shanghai, China, as a legal prerequisite for the leasing of office space, opening of financial accounts, and hiring of staff; and

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WHEREAS Chinese law does not permit a FRO to engage in revenue-generating activities, which require the creation of a Wholly Foreign Owned Enterprise (WFOE); and

WHEREAS the OSU China Gateway project is ready to commence revenue-generating activities that will assist the Gateway in becoming self-sustaining:

NOW THEREFORE

BE IT RESOLVED, That a Wholly Foreign Owned Enterprise be formed in China.

(See Appendix XXI for background information, page 473.)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2011-40

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on January 13, 2011:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XXII for background information, page 475.)

MERGER OF THE DEPARTMENT OF PLANT CELLULAR AND MOLECULAR BIOLOGY AND THE DEPARTMENT OF MOLECULAR GENETICS TO BECOME THE DEPARTMENT OF MOLECULAR GENETICS

Resolution No. 2011-41

Synopsis: Approval to merge the Department of Plant Cellular and Molecular Biology and the Department of Molecular Genetics to become the Department of Molecular Genetics is proposed.

WHEREAS the research, teaching, and service programs of the two departments are complementary and the new department will bring together nearly all of the eukaryotic model system geneticists at the University under a single administrative and educational unit; and

WHEREAS the new department will be of higher visibility and have a significantly higher impact, both locally and nationally, than either of the individual departments; and

WHEREAS there will be no significant changes in the graduate or undergraduate programs or curricula as a result of the merger. Such changes will be included in the semester curriculum proposal from the merged departments; and

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WHEREAS the proposal has the unanimous approval from the faculty of the affected units; an overwhelmingly positive vote at the college level; and is supported by the Executive Dean of the College of Arts and Sciences; and

WHEREAS the proposal adheres to the guidelines for the alteration or abolition of units, and was approved by the Council on Academic Affairs, and the University Senate at its meeting on January 13, 2011:

NOW THEREFORE

BE IT RESOLVED, That the merger of the Department of Plant Cellular and Molecular Biology and the Department of Molecular Genetics to become the Department of Molecular Genetics is hereby approved, effective immediately.

ESTABLISHMENT OF A MASTER'S IN MATHEMATICAL SCIENCES (MMS) DEGREE PROGRAM

Resolution No. 2011-42

Synopsis: Approval of the establishment of a master's in Mathematical Sciences (MMS) Degree Program is proposed.

WHEREAS the purpose of this new degree program is to build on the increasing importance of interdisciplinary fields, especially those combining quantitative skills with other sectors of the natural and social sciences to better prepare students for stem careers; and

WHEREAS the Department of Mathematics is strongly committed to the new program, one that initially will have two specializations – Mathematical Biosciences, and Mathematics for Mathematics Educators – with others under consideration for possible future development; and

WHEREAS students will be exposed to rigorous elements of a post-graduate degree including interdisciplinary coursework, a practical research project or internship with one or more mentors, and the completion of a thesis based on that research experience; and

WHEREAS the program will train an expanding corps of mathematics postgraduates in areas of importance to the Ohio and national workforce; and

WHEREAS the proposal was reviewed by the Council on Academic Affairs, and approved by the University Senate at its meeting on January 13, 2011:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Master's in Mathematical Sciences (MMS) degree program is hereby approved, effective upon the approval by the Ohio Board of Regents.

ESTABLISHMENT OF THE DEPARTMENT OF MICROBIAL INFECTION AND IMMUNITY

Resolution No. 2011-43

Synopsis: Approval of the establishment of the Department of Microbial Infection and Immunity is proposed.

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WHEREAS The establishment of this department, within the School of Biomedical Science, College of Medicine, will increase the University's ability to recruit top academic scientists with established research grant funding; provide more training opportunities for students, residents and fellows; raise the Medical Center's national rankings; and bring international prestige to the University; and

WHEREAS similar units have been established at institutions within Ohio, within the Committee on Institutional Cooperation (CIC); and across the nation; and

WHEREAS the proposal has support from other academic units within and outside the College of Medicine; and

WHEREAS the proposal has the support of the faculty in the Department of Internal Medicine, Division of Infectious Diseases, and the College of Medicine; and

WHEREAS the proposal adheres to the guidelines for department status; was reviewed by the Council on Academic Affairs, and approved by the University Senate at its meeting on January 13, 2011:

NOW THEREFORE

BE IT RESOLVED, That the establishment of the Department of Microbial Infection and Immunity is hereby approved, effective immediately.

**NAMING OF THE CENTER FOR MATHEMATICS AND SCIENCE EDUCATION
POLICY AT THE JOHN GLENN SCHOOL OF PUBLIC AFFAIRS: BATTLELLE
CENTER FOR MATHEMATICS AND SCIENCE EDUCATION POLICY**

Resolution No. 2011-44

Synopsis: The naming of the Center for Mathematics and Science Education Policy in the John Glenn School of Public Affairs.

WHEREAS the John Glenn School of Public Affairs prepares students for careers in the public and non-profit sectors as well as continuing education programs offers management and leadership training for public sector and nonprofit employees; and

WHEREAS the Center for Mathematics and Science Education Policy supports Ohio's education leaders and policymakers, strengthening their capacity to deliver high-quality, high-impact education for all students and to make Ohio a national leader in effective science, technology, engineering and mathematics (STEM) education; and

WHEREAS the Battelle Memorial Institute has provided significant contributions to the John Glenn School of Public Affairs for the operations of the Center for Mathematics and Science Education Policy:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned center in the John Glenn School of Public Affairs be named the Battelle Center for Mathematics and Science Education Policy.

RE-NAMING OF THE JONES GRADUATE TOWER

Resolution No. 2011-45

Synopsis: The building located at 101 Curl Drive was originally named the Jones Tower in 1962 in honor of Lawrence Jones who at that time was the Acting and Associate Dean of the College of Engineering and the Secretary of the University Faculty & Faculty Council. In 1966 the building became the residence hall for graduate students and was re-named the Jones Graduate Tower.

WHEREAS the building is no longer used exclusively for graduate student housing:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned building be re-named Jones Tower effective immediately.

NAMING OF INTERNAL SPACES

Resolution No. 2011-46

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the Office of Development, it has been proposed that the donors to these internal spaces be recognized for their generosity:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as follows:

Page Hall, 1810 College Road

Annie Glenn Conference Room, Room 350B

Parks Hall, 500 W. 12th Avenue

Robert and Stephany Ruffolo Lecture Hall, Room 103

Knowlton Hall, 275 West Woodruff Avenue

Alpha Rho Chi Fraternity Classroom, Room 177

William Oxley Thompson Memorial Library, 1858 Neil Avenue Mall

Thomas C. Minnich Family Education Librarian's Office, Room 222C

Mortar Board Centennial Suite, Rooms 202 and 204

Floradelle Atwater Pfahl Study Room, Room 105A

Ohio Union, 1739 North High Street

Potter Plaza, South Courtyard Plaza

Postle Hall, 305 West 12th Avenue

Midmark Emergency Care Clinic, formally known as the Dentistry Emergency Clinic

Drinko Hall, 55 West 12th Avenue

Robert E. Boyd, Jr. and Janet P. Boyd Conference Suite, Room 220A

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Riedl Hall, 1760 University Drive, Mansfield
The Boyd and Anne Epperson Grand Atrium

WOSU Digital Media Center, 333 West Broad Street, COSI
American Electric Power Foundation Suite, Mezzanine Level Conference Room
Grange Insurance Edit Suite

JamesCare Comprehensive Breast Center, 739 West Third Avenue
Jean Clare and Friedrich Bohm CT Suite, CT Scan Suite

E.F. Wildermuth Optometric Research Clinic, Fry Hall, 338 West 10th Avenue
Optometric Educators, Inc., Room 649
Haag-Streit Rooms, Rooms 444, 446, 450, 452
Leo G. Raney Carney Lane, Room 550
Bausch & Lomb Room, Room 547
Jason J. Nichols Room, Room 543
Sandra W. Anderson, O.D. and Paul R. Anderson Room, Room 544

Les Wexner Football Complex at Woody Hayes Athletic Center, 535 Irving Schottenstein Drive
The Esser Family Football Equipment Room, Room 175B
Team Meeting Room 1, Room 163
Theatre Room
Internal Operations/Compliance Office, Room 184
The Howard Solomon Strength and Conditioning Coach's Office, Room 185A
The Michael J. and Laura S. Telich McDonald's Break Room, Room 190
The Watson-Tressel Coaches Locker Room
The Linda and Jim Wiggins Receivers Coach's Office, Room 152
The Robert F. Wolfe and Edgar T. Wolfe Foundation Medical/Athletic Training Center, Room 181
The Ohio State Media Bay
The Bucknuts Media Conference Room, Room 176

Peter and Clara Scott Laboratory, 201 West 19th Avenue
Kinzel Reception Area, N250
The Robert C. Rodek 1950 Conference Room, Room N350

Davis Foundation Interfaith Prayer and Reflection Room at the Ohio Union, 1739 North High Street, was named on February 5, 2010. The purpose of this room has changed and the naming has been removed. The University will provide The John R. & Margarite Davis Foundation with a naming opportunity in the future.

HONORARY DEGREES

Resolution No. 2011-47

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Zdenek P. Bazant	Doctor of Engineering
Lino Tagliapietra	Doctor of Fine Arts

NOW THEREFORE

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BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

**DEGREES AND CERTIFICATES
WINTER QUARTER COMMENCEMENT**

Resolution No. 2011-48

Synopsis: Approval of Degrees and Certificates for winter quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 20, 2011, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XXVII for background information, page 529.)

RESOLUTIONS IN MEMORIAM

Resolution No. 2011-49

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Charles B. Hicks

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 21, 2010, of Charles B. Hicks, Professor Emeritus in the Department of Management Sciences in The Max M. Fisher College of Business.

Charles Hicks was born in Kalamazoo, Michigan, in December 1916. He received his bachelor's degree from Western Michigan University in 1938, a master's degree from Columbia University in 1942, and his Ph.D. degree from the University of Michigan in 1950. His education was put on hold for a three-year term of service with the U.S. Army in Europe during World War II.

Dr. Hicks was a member of The Ohio State University faculty from 1949-79. He served as chair of the management sciences faculty in what is now the Fisher College of Business. Prior to coming to Ohio State he was an assistant professor of economics and accounting at Western Michigan University and during summer quarters often taught courses at other universities including the Universities of Arkansas, Maine, Michigan, Southern California, Montana State, Western Michigan, and Vermont.

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He authored and co-authored books on office management and held various committee appointments with such professional organizations as the American Business Writing Association, the Administrative Management Society, and the Academy of Management. He held memberships in the honorary societies of Delta Pi Epsilon, Phi Delta Kappa, Sigma Tau Chi, Pi Omega Pi, Beta Gamma Sigma, and Alpha Kappa Psi.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Charles B. Hicks its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William P. Smith

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 2, 2010, of William P. Smith, Associate Professor Emeritus in the Ohio State University Extension.

Mr. Smith was born in 1923 in Lowell, Ohio. He received his Bachelor of Science in Agriculture degree (cum laude) in 1947 and his Master of Science degree in agricultural economics and rural sociology in 1968, both from The Ohio State University.

Bill began his Extension career in Ohio in September 1947 as the associate county extension agent in Scioto County. In June of 1948 he became the county agricultural agent in Gallia County. He became the area extension agent for farm management at the Jackson Center in 1966, a position he held until his retirement from OSU in January 1979.

During his Extension career he provided excellent programs for farmers and citizens in southern Ohio. He had a major leadership role in organizing the Southern Ohio Tax Workshops for farm tax consultants which became an annual event. Bill gave primary leadership to the organization and development of the Gallia County Junior Fair and was known as the "Father of the Gallia County Fair." He had a weekly newspaper column and regular radio program.

Professor Smith was recognized throughout the state and nation for his outstanding contributions. One such honor he received was the Distinguished Service Award from the National Association of County Agricultural Agents.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus William P. Smith its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Clyde H. Kearns

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 19, 2010, of Clyde H. Kearns, Professor Emeritus in the Department of Civil and Environmental Engineering and Geodetic Science.

Professor Kearns received his Bachelor of Chemical Engineering degree in 1942 from The Ohio State University, and soon thereafter entered the U.S. Army Corps of Engineers as a second lieutenant in the U.S. Army Corps of Engineers. He served during World War II from 1942-46 with service in the United States, India, and China.

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He returned to Ohio State and, while working as an instructor, earned a Master of Science degree in chemical engineering in 1950. Professor Kearns served as assistant professor from 1950-59 in engineering drawing at OSU, where he also held an assistant professor appointment in chemical engineering (1957-59).

He spent four years in industry with Union Carbide Corporation at Oak Ridge, Tennessee, and Tonawanda, New York, working with nuclear reactors, radioactive isotopes, and cryogenics, and with CVI Corporation in Hilliard, Ohio, working in cryogenics and helium refrigeration.

Professor Kearns returned to Ohio State in 1963 as an associate professor of engineering drawing. He, along with a group of faculty members from several departments, developed and taught the initial course in computer programming in the College of Engineering.

In 1967 the Department of Engineering Drawing's name was changed to Engineering Graphics. Professor Kearns was appointed associate professor in the Department of Computer and Information Science in 1969. Later that year he was promoted to full professor in both departments. He served as chairperson of the Department of Engineering Graphics from 1973-77. In January 1981 he retired from full-time teaching and taught engineering graphics courses on a part-time basis until 2006 in the Department of Civil and Environmental Engineering and Geodetic Science.

Professor Kearns was the circulation manager/treasurer for the *Engineering Design Graphics Journal* from 1972-77. He then served as vice chair (1977-78) and as chair (1978-79) of the Engineering Design Graphics Division. He resumed his association with the *Engineering Design Graphics Journal* in 1984 and continued that until 2006. He received the Distinguished Service Award in 1990 from the Engineering Design Graphics Division of the American Association of Engineering Education.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Clyde H. Kearns its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard J. Solove

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 28, 2010, of Richard J. Solove: alumnus, benefactor and dear friend of the University.

Mr. Solove's support to the University and its cancer program provides an exemplary and enduring legacy that will enable the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute to continue its leadership in the global fight against cancer in its many forms.

Mr. Solove's name has long been associated with Ohio State and central Ohio. In 1948, he earned a degree in pharmacy at the University, and he later owned three Columbus drugstores before devoting himself fully to real estate development in 1962. It was his relationship with Dr. Arthur G. James, an OSU surgical oncologist who treated Mr. Solove's father for cancer in the 1950s that drew him closer to the OSU cancer program. In 1999 the University acknowledged Mr. Solove's years of support for cancer research by renaming the hospital the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.

Mr. Solove once said that he had never given much thought to a legacy, but he added he would much rather be remembered for contributing to the eradication of cancer than

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for anything else. Despite the acclaim he received in his lifetime for his many contributions to Ohio State University as well as many other organizations, he remained humble whenever he was asked about his charitable contributions, which culminated in his donation to The James of proceeds from the 2007 auction of his beloved collection of 13 vintage Rolls-Royce automobiles.

Mr. Solove said that he was “not interested in being the richest man in the cemetery. To see the rewards of your efforts in life, that is the true virtue.” He indeed saw many rewards of his efforts against cancer. His lasting gift to humanity is that future generations will see even more.

On behalf of the University community, the Board of Trustees expresses to the members of the family of Richard J. Solove its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

ADOPTION AND APPROVAL OF AN INSTITUTIONAL ADVANCEMENT MODEL

Resolution No. 2011-50

Synopsis: The Board of Trustees, having established an Advancement Committee in June 2010, now recognizes the University's progress in developing the core infrastructure necessary to achieve a more integrated, successful advancement model.

WHEREAS leadership of University Communications, University Development, and the Alumni Association have forged a stronger partnership that will advance The Ohio State University; and

WHEREAS the University assembled a group of twenty innovative thinkers and experts—the Advancement Implementation Team—to launch this initiative; and

WHEREAS more than seventy additional professionals from across the University have been engaged in initiatives that are leading to more integrated and efficient financial, human resource, and technology services as well as more effective research, messaging, fundraising, and engagement platforms; and

WHEREAS leaders of the Advancement Implementation Team crafted financial, engagement, and awareness goals for the Board's consideration; and

WHEREAS the University is now well positioned to begin to encourage and foster the engagement of students, alumni, and other key audiences to provide multiple opportunities for engagement and support for the mission of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees gratefully acknowledges and expresses its appreciation for the dedication, hard work, and thoughtful recommendations of the Advancement Implementation Team and all others associated with their work; and

BE IT FURTHER RESOLVED, That this Board hereby approves and endorses the advancement goals presented for their consideration; and

BE IT FURTHER RESOLVED, That this Board hereby authorizes and directs the President to take all actions required to support the successful implementation of an advancement model at the University and the accomplishment of all related goals.

(See Appendix XXIII for background information, page 480.)

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2011-51

Synopsis: The University Development Report as of December 31, 2010, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Marion N. Rowley Chair in Human Cancer Genetics Research; the Robert J. Watkins/Procter & Gamble Professorship, the D. Warren Brown Designated Chair in Leukemia Research, The John B. and Jane T. McCoy Chair in Cancer Research, and The William H. and Laceryjette V. Casto Professorship in Interpersonal Education in Honor of Henry and Ruth Leuchter and Van Bogard and Geraldine Dunn; the establishment of thirty-five (35) new named endowed funds; and the revision of eleven (11) named endowed fund.

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation as of December 31, 2010, be approved.

(See Appendix XXIV for background information, page 481.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>	
The Marion N. Rowley Chair in Human Cancer Genetics Research (Established with gifts in memory of Marion N. Rowley; used to support a distinguished scholar in human cancer genetics research) (grandfathered)	\$1,500,000.00
<u>Establishment of Named Endowed Professorship</u>	
Robert J. Watkins/Procter & Gamble Professorship (Established with gifts from College of Law Alumni employed by Procter & Gamble; used to support the salary and research of a professor in the Moritz College of Law) (grandfathered)	\$750,000.00
<u>Establishment of Named Designated Chair</u>	
D. Warren Brown Designated Chair in Leukemia Research (Established with a five-year commitment from The Warren Brown Family Foundation; used to support leukemia research conducted by a designated chair holder) (\$80,000 per year for 5 years)	\$173,494.05

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Establishment of Named Endowed Funds

Stoner Scholarship Fund for OD/MPH Students (Established with estate gifts from Dr. Cyrus Stoner; used to provide renewable graduate scholarships to students enrolled in the OD/MPH program)	\$250,000.00
The Charles and Barbara Webb Family Endowment Fund (Established with gifts from Charles R. and Barbara A. Webb and funds from the Medical Center in their recognition; used to support the OSU Heart and Vascular Center)	\$200,000.00
The Gloria Fuller Walker Scholarship Fund in Dentistry (Established with estate gifts from Gloria Walker; used to provide scholarships to students enrolled in the College of Dentistry's Division of Dental Hygiene)	\$50,000.00
The William E. Goos Memorial 4-H Scholarship Fund [Established with gifts from his wife Kathryn Isler (Goos) Veder, family, and friends; used to provide scholarships to students who are from the following Ohio counties in this order of preference: Butler, Preble, Hamilton, and Darke, and who are members of 4-H] (grandfathered)	\$31,290.00

Change in Name and Description of Named Endowed Funds

From:	The Mary E. and John W. Alford Cancer Research Endowment Fund
To:	The Mary E. and John W. Alford Research Chair Fund in Head and Neck Cancer
From:	Donald E. McGinnis Concert Band Scholarship Fund
To:	The Donald E. and Ruth L. McGinnis Concert Band Scholarship Fund
From:	The National City Bank Scholarship Endowment Fund
To:	The PNC Scholarship Endowment Fund

Establishment of Named Endowed Chair

The John B. and Jane T. McCoy Chair in Cancer Research (Established with gifts from John B. McCoy and Jane T. McCoy; used for a chair position supporting cancer research with a preference for lymphoma research) (grandfathered)	\$1,620,476.41
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Establishment of Named Endowed Professorship

The William H. and Laceryjette V. Casto Professorship in Interprofessional Education in Honor of Henry and Ruth Leuchter and Van Bogard and Geraldine Dunn (Established with gifts from William H. and aceryjette V. Casto and their families, and additional gifts from the Interprofessional Commission of Ohio; used to support the work of a distinguished professor in the College of Education and Human Ecology) (grandfathered)	\$502,170.96
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Establishment of Named Endowed Funds

The Saul and Sonia Schottenstein Chair Fund in Israel Studies (Established with gifts from the estate of Saul Schottenstein via his trustee Susan Schottenstein Diamond; used to search for candidates for the chair position in Israel studies)	\$1,000,000.00
Dr. Willys E. and Sandina Lord Scholarship Fund (Established with estate gifts from Dr. Willys Lord and Sandina Lord; used to provide scholarship support to students enrolled in the College of Veterinary Medicine)	\$389,599.28
The Carter Phillips and Sue Henry Professorship Fund in Political Science (Established with gifts from Carter G. Phillips; used to provide support for a professorship position in the Department of Political Science)	\$250,185.74
The Sarah Evans Mattox Faculty Research Fund (Established with an estate gift from Sarah Evans Mattox; used to support a competitive faculty member in the research involving the impact of media on public opinion and society)	\$206,023.03
The Schnipke Family Endowment Fund for Alzheimer's Disease Research (Established with gifts in memory of Pauline Schnipke from her children and The Schnipke Family LLC; used to support medical research on Alzheimer's disease in the Division of Cognitive Neurology in the Department of Neurology)	\$158,000.00
The Stanley D. and Joan H. Ross Breast Cancer Lecture Endowment Fund (Established with gifts from Stanley D. Ross and Joan H. Ross; used to provide educational opportunities on breast cancer for a variety of community audiences as well as medical professionals)	\$100,000.00
The Brennan Athletic Scholarship Fund (Established with gifts from Leo W. and Beverly G. Brennan; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete)	\$98,500.00
The Tarrier Family Endowment Fund for Acute Leukemia Research (Established with gifts from Tim A. Tarrier and Elizabeth Tarrier; used to support cancer research on acute leukemias)	\$80,000.00
The Nicholas John Sanders Memorial Scholarship Fund (Established with gifts from Daniel and Patricia Sanders in memory of their son; used to recruit students to the Master of Accounting program or for scholarships for students already enrolled in the program)	\$75,250.00
Thomas J. Burns Accounting Honors Endowment Fund (Established with estate gifts from Thomas J. Burns and additional donors including former students and colleagues; used to support the Accounting Honors Program and Accounting Honors students in the Fisher College of Business)	\$66,057.29

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Edward J. Troyan Endowment Fund (Established with estate gifts from Edward J. Troyan; used to provide tuition scholarship or grants, or to enhance the quality of education offered by the College of Education and Human Ecology)	\$65,000.00
The Harriet H. and Howard B. Cary Welding Engineering Fund (Established with estate gifts from Harrier H. and Howard B. Cary; used to enhance welding engineering education and research in the College of Engineering)	\$61,068.23
The Dan and Cathy Kraft Family Athletic Scholarship Fund (Established with gifts from Daniel D. and Cathy J. Kraft; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's varsity football team)	\$60,000.00
The William D. Apple 1941 Scholarship Fund in Civil and Environmental Engineering (Established with gifts from Mrs. William Apple; used to support a scholarship for an undergraduate student enrolled in the College of Engineering majoring in civil and environmental Engineering)	\$59,500.00
The Janet Kay Wilson Endowed Scholarship Fund in Medical Technology (Established with gifts from the estate of Janet Kay Wilson and from Kathi Wilson in honor and memory of Janet Kay Wilson; used to support scholarships for undergraduate students enrolled in the Division of Medical Technology in the School of Allied Medical Professions)	\$59,094.21
The Pfeifer Family Softball Scholarship Fund (Established with gifts from The Pfeifer Family Foundation; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the softball team)	\$56,250.00
Optometric Educators Scholarship Fund (Established with gifts from Optometric Educators, Inc.; used to provide a scholarship to a professional student in the College of Optometry)	\$51,365.00
The Patricia DiNunzio Ovarian Cancer Endowment Fund (Established with a gift from Patricia A. DiNunzio; used to support medical research, education/training, and other programs for prevention, treatment, and cure of ovarian cancer disease in the Division of Gynecologic Oncology in the Department of Obstetrics and Gynecology)	\$50,000.00
The Darwin P. Geringer Memorial Endowed Scholarship Fund [Established with gifts from The Benjamin P. Forbes Company; used to support scholarships to be awarded annually to undergraduate (sophomore or above) or graduate students majoring in Food Science and Nutrition]	\$50,000.00
The Ann Lowenstein Gottlieb Scholarship Fund (Established with gifts from Lynne Blumenstock in memory of her mother; used for scholarships for undergraduate students in the Fisher College of Business)	\$50,000.00

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The Hongor Oulanoff Memorial Lecture in Classical and/or Contemporary Russian Literature Fund (Established with gifts from Constance Alexa Oulanoff in memory of Hongor Oulanoff; used to provide a yearly lecture by a distinguished scholar of Russian literature)	\$50,000.00
The Thomas Family Football Fund (Established with gifts from Dr. Donald W. and Margo E. Thomas; used for the football program's academic support services and resources)	\$50,000.00
The Philip M. Ewing Innovation Fund (Established with an estate gift from Philip M. Ewing; used to support activities of the faculty, students, and staff of the Fisher College of Business) (unrestricted)	\$35,000.00
Virginia Eldridge Harmon and David Harmon Scholarship Fund (Established with gifts from David and Virginia Harmon; used to provide a scholarship to an incoming undergraduate student intending to major in the arts and sciences who represents the first generation of his/her family to attend college) (grandfathered)	\$32,081.43
The Robert J. and Yvonne E. Gustafson Scholarship Fund (Established with gifts from Yvonne E. and Robert J. Gustafson; used for scholarships for undergraduate engineering students in the Department of Food, Agricultural, and Biological Engineering in the College of Food, Agricultural, and Environmental Sciences) (grandfathered)	\$28,900.00
The Rubin Family Scholarship Fund (Established with gifts from family and friends in memory of Mrs. Elsa Alexander Rubin; used to provide scholarships for graduates of East Liverpool High School in Ohio) (grandfathered)	\$27,731.00
The Mousa Scholarship Fund (Established with gifts from Bruce E. and Sara Ann Mousa; used to provide awards for students enrolled in the College of Education and Human Ecology) (grandfathered)	\$26,000.00
The Pursch Family Memorial Fund (Established with gifts from William C. Pursch and Lenore Wilson Pursch in loving memory of their daughters Wendy L. Pursch Stolfo and Heidi A. Pursch Yarberry; used to provide support of undergraduate students in the College of Food, Agricultural, and Environmental Sciences who are majoring in horticulture and participating in study abroad programs) (grandfathered)	\$25,660.00
T. L. Jones Scholarship Fund (Established with gifts from Dr. Susan Jones Sears; used to provide scholarships to graduate students enrolled in the Counselor Education Program in the College of Education and Human Ecology) (grandfathered)	\$25,200.00
Schieber Pharmacy Scholarship Fund (Established with gifts from Larry and Kim Schieber; used to support a scholarship in the College of Pharmacy) (grandfathered)	\$25,000.00

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The Charles R. Verbanic Endowment Fund in Dentistry \$25,000.00
(Established with gifts from Dr. Charles R. Verbanic; used to
purchase equipment for the College of Dentistry) (grandfathered)

Change in Name of Named Endowed Funds

From: Allan Markowitz Graduate Award Fund in Observation Astronomy
To: Allan Markowitz Graduate Award Fund in Observational Astronomy

From: Carol Z. and Lawrence C. Mitchell Engineering Scholarship Fund
To: Lawrence C. Mitchell Engineering Scholarship Fund

Change in Description of Named Endowed Funds

The Ruann F. Ernst and William C. Riffle Endowed Scholarship Fund

The John and Cindy Feltz Scholarship Fund

The Gordon and Mary Flax Scholarship Fund

Charles W. and Gwyenna L. Lifer 4-H Scholarship Fund

Change in Name and Description of Named Endowed Funds

From: The Nancy L. Fisher Football Athletic Scholarship Fund
To: The Nancy L. and James L. Fisher Football Athletics Scholarship Fund

From: The National City Bank Dean's Innovation Fund
To: The PNC Dean's Innovation Fund

Total \$8,413,896.63

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

The Marion N. Rowley Chair in Human Cancer Genetics Research

The Marion N. Rowley Chair Fund in Human Cancer Genetics Research was established December 2, 2005, by the Board of Trustees of The Ohio State University with gifts from The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute in memory of Marion N. Rowley of Glendale, California. The funding level has been reached and the chair was established February 11, 2011.

The annual distribution from this fund shall be used for a chair supporting a distinguished scholar in human cancer genetics research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, the senior vice president for Health Sciences, and the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

Amount Establishing Chair: \$1,500,000.00 (grandfathered)

Establishment of Named Endowed Professorship

Robert J. Watkins/Procter & Gamble Professorship

The Procter & Gamble Faculty Excellence Award was established November 7, 1997, by the Board of Trustees of The Ohio State University with gifts from Ohio State Law Alumni employed by Procter & Gamble. The name was changed to The Robert J. Watkins/Procter & Gamble Professorship Fund and the description revised July 12, 2002. The funding level has been reached and the professorship was established February 11, 2011.

The annual distribution from this fund shall be used to support the salary and research of a professor in The Michael E. Moritz College of Law. Candidates shall be recommended by the dean of the Moritz College of Law and appointed by the University's Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donor, should one be available, and from the dean of the Moritz College of Law.

Amount Establishing Professorship: \$750,000.00 (grandfathered)

Establishment of Named Designated Chair

D. Warren Brown Designated Chair in Leukemia Research

The D. Warren Brown Designated Professorship in Leukemia Research was established April 6, 2001, by the Board of Trustees of The Ohio State University with

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annual gifts from The Warren Brown Family Foundation in memory of Warren Brown of Marion, Ohio. With additional gifts from The Warren Brown Family Foundation the funding level has been reached and the designated chair was established February 11, 2011.

The intent of this fund is to provide salary and support leukemia research conducted by a designated chair holder. Appointment of a nationally or internationally recognized physician faculty member/scholar as chair holder shall be approved by the Board of Trustees of The Ohio State University as recommended by the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. The chair holder will utilize this title on all published articles, letters, posters, and professional papers. The activities of the chair holder shall be reviewed no less than every four years to determine compliance with the intent with the intent of the donor as well as the academic and research standards of the University.

This designated chair position shall cease to exist when annual funding from the donor ends.

Amount Establishing Fund: \$173,494.05
Total Commitment: \$80,000.00 per year for 5 years

Establishment of Named Endowed Funds

Stoner Scholarship Fund for OD/MPH Students

The Stoner Scholarship Fund for OD/MPH Students was established February 11, 2011, by the Board of Trustees of The Ohio State University with an estate gift from Dr. Cyrus Stoner (B.S. 1924).

Ninety percent (90%) of the annual distribution from this fund shall provide renewable graduate scholarships to students enrolled in the OD/MPH program - a program in which a student takes one year of public health classes then the standard four years of optometry classes, earning both degrees at the end. The fund is intended to support one student at each level of the program and shall be phased in over a five-year period. Each recipient shall receive one-fifth of the annual distribution. The first year one new first-year recipient shall be selected. The second year, the recipient selected the previous year shall be eligible to renew his/her scholarship and a new first-year recipient shall be selected. Each year thereafter a new first-year recipient shall be selected. Scholarship recipients shall be selected by the dean of the College of Optometry in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The remaining ten percent (10%) of the annual distribution, as well as any other unused distribution, shall be reinvested to the endowment principal.

The dean of the College of Optometry will review the endowment every five years to decide the efficacy and proper use of this fund.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Optometry.

Amount Establishing Endowment: \$250,000.00

The Charles and Barbara Webb Family Endowment Fund

The Charles and Barbara Webb Family Endowment Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University with gifts from Charles R. and Barbara A. Webb of Naples, Florida, and with funds transferred from the Medical Center.

The annual distribution from this fund shall support the OSU Heart and Vascular Center for various needs including research, resident awards, medical student scholarships, and other priorities in the specialties related to heart disease. Allocation of distribution shall be made at the recommendation of the director of the OSU Heart and Vascular Center in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a reasonable fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors or their representative, and as recommended by the director of the OSU Heart and Vascular Center in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$200,000.00

The Gloria Fuller Walker Scholarship Fund in Dentistry

The Gloria Fuller Walker Scholarship Fund in Dentistry was established February 11, 2011, by the Board of Trustees of The Ohio State University with estate gifts from Gloria Walker.

The annual distribution from this fund shall be used to provide scholarship support to students enrolled in The Ohio State University College of Dentistry (formerly School of Dentistry) in the Division of Dental Hygiene who demonstrate financial need. Scholarship recipients shall be selected by the chair of the Division of Dental Hygiene in consultation with the dean of the College of Dentistry, the College's scholarship committee, and the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry in consultation with the chair of the Division of Dental Hygiene.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Dentistry in consultation with the chair of the Division of Dental Hygiene.

Amount Establishing Endowment: \$50,000.00

The William E. Goos Memorial 4-H Scholarship Fund

The William E. Goos Memorial 4-H Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University with gifts given in his memory from his wife Kathryn Isler (Goos) Veder, family, and friends. Mr. Goos graduated from the University in 1982 with a Bachelor of Science in Agriculture (Animal Sciences).

The annual distribution from this fund shall be used to provide scholarships to one or more students from, in order of preference, Butler, Preble, Hamilton, or Darke counties in Ohio who are members of 4-H and who will be attending The Ohio State University's main campus, a regional campus, or the University's Agricultural Technical Institute as freshmen. The scholarship may be awarded to the same students in successive years, not to exceed two years, provided the students remain in good academic standing and are progressing towards their degrees. In the event that there are no qualified students from the preferred counties, applicants from other Ohio counties who meet the other criteria may be considered for the scholarship. In the event that there are no qualified students who are members of 4-H or if the Ohio 4-H programs should cease to exist, students who are members of FFA and who meet the other criteria and are planning to enroll in the College of Food, Agricultural, and Environmental Sciences may be considered for the scholarship.

Recipients shall be selected by the OSU Extension-4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the assistant director of OSU Extension 4-H Youth Development in consultation with the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, should she be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension 4-H Youth Development.

Amount Establishing Endowment: \$31,290.00 (grandfathered)

Change in Name and Description of Named Endowed Funds

The Mary E. and John W. Alford Research Chair Fund in Head and Neck Cancer

The Mary E. Alford Cancer Research Endowment Fund was established on September 7, 1990, by the Board of Trustees of The Ohio State University with a gift from John W. Alford of Newark, Ohio. Additional gifts were given by the John and Mary Alford Foundation of Worthington, Ohio; by the Ronald Alford family of Westerville, Ohio; and by the Barbara and Michael (B.S.Bus.Adm. 1978) Cantlin family of Newark, Ohio. The name was changed to The Mary E. and John W. Alford Cancer Research Endowment Fund and the description was revised March 3, 2000. The name and description were revised February 11, 2011.

Until the endowment reaches \$2,000,000, the annual distribution from this fund shall be used to support cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) and the Comprehensive Cancer Center (CCC). Upon reaching \$2,000,000, the annual distribution will be used for a chair position at The James to support a nationally or internationally recognized faculty member or physician in the field of head and neck cancer research. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James and director of the CCC, the senior vice president for Health Sciences, and the dean of the College of Medicine. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer and director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be

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designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, should one be available, and as recommended by the chief executive officer of The James and director of the CCC, the senior vice president for Health Sciences, and the dean of the College of Medicine.

The Donald E. and Ruth L. McGinnis Concert Band Scholarship Fund

The Donald E. McGinnis Concert Band Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts from friends of Donald E. McGinnis. The description was revised September 5, 1997. The name and description were revised February 11, 2011.

Seventy-five percent (75%) of the annual distribution from this fund shall be used to provide a scholarship award to a junior member of the Ohio State University Concert Band who has demonstrated outstanding musicianship and leadership in keeping with the standards set by Donald E. McGinnis during his distinguished tenure as director of the Concert Band. The scholarship is to be awarded annually and is not renewable. Recipients shall be selected by the director of the School of Music in consultation with the instrumental music faculty and the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The remaining twenty-five percent (25%) of the annual distribution shall be returned to the principal. If there is no candidate for the award in any given year, all earnings shall be returned to the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from Donald E. and Ruth L. McGinnis, should they be alive, and from the executive dean of the College of Arts and Sciences in consultation with the director of the School of Music.

The PNC Scholarship Endowment Fund

The BancOhio National Bank Scholarship Endowment Fund was established November 2, 1990, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from BancOhio National Bank Corporation. BancOhio subsequently was acquired by National City Bank; the fund's name was changed to The National City Bank Scholarship Endowment Fund and the description was revised July 9, 1993. National City Bank was acquired by PNC on December 31, 2008. The fund name and description were revised February 11, 2011.

The annual distribution from this fund shall be used to provide scholarships in meaningful amounts for full-time students with substantial academic promise enrolled in The Max M. Fisher College of Business, and scholarship recipients shall be known as "PNC Scholars." To be eligible, students must have a minimum grade point average of 2.75 and demonstrate a need for financial assistance. It is the donor's wish that recipients be selected from among graduates of high schools located within those counties of Ohio in which the donor, or any successor donor, conducts retail-banking

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activities. It is the donor's further preference that special consideration is given in the selection process to members of racial minority groups and that the recipients are not receiving scholarships/support from other corporations. The University shall, however, have sole authority to award these scholarships subject only to the approval of the dean of the Fisher College of Business in cooperation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donor, should one be available, and from the dean of the Fisher College of Business.

Establishment of Named Endowed Chair

The John B. and Jane T. McCoy Chair in Cancer Research

The John B. and Jane T. McCoy Chair Fund in Cancer Research was established November 7, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from John B. McCoy (D.B.A. honorary 1993) and Jane T. McCoy of Columbus, Ohio. The funding level has been reached and the chair was established February 11, 2011.

The annual distribution shall be used for a chair position supporting cancer research with a preference for lymphoma research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University.

The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and director of the Comprehensive Cancer Center and by the senior vice president for Health Sciences and the dean in the College of Medicine. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and as recommended by the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and director of the Comprehensive Cancer Center, the senior vice president for Health Sciences, and the dean of the College of Medicine.

Amount Establishing Chair \$1,620,476.41 (grandfathered)

Establishment of Named Endowed Professorship

**The William H. and Laceryjette V. Casto Professorship
in Interprofessional Education in Honor of Henry and Ruth Leuchter
and Van Bogard and Geraldine Dunn**

The William H. and Laceryjette V. Casto Professorship in Interprofessional Education Fund was established on June 7, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William H. and Laceryjette V. Casto and their families. Additional gifts were received from the Interprofessional Commission of Ohio. The funding level has been reached and the professorship was established February 11, 2011.

The annual distribution from this fund shall be used to support and enhance the work of a distinguished professor in interprofessional education in the College of Education and Human Ecology, in partnership with the Interprofessional Commission of Ohio. Appointees shall be recommended to the executive vice president and provost by the College's dean and approved by the University's Board of Trustees. The activities of the holder of the professorship position shall be reviewed no less than every five years by the dean of the College of Education and Human Ecology to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Education and Human Ecology.

Amount Establishing Professorship: \$502,170.96 (grandfathered)

Establishment of Named Endowed Funds

The Saul and Sonia Schottenstein Chair Fund in Israel Studies

The Saul and Sonia Schottenstein Chair Fund in Israel Studies was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Saul Schottenstein via his trustee, Susan Schottenstein Diamond.

The intent of this fund is to provide a chair position dedicated to Israel studies in the College of Arts and Sciences.

Until the principal of the fund reaches \$2,000,000, the annual distribution shall be used to search for candidates for the chair position. If a candidate is identified before the principal of the fund reaches \$2,000,000, the annual distribution shall be directed to The Saul and Sonia Schottenstein

Designated Chair Fund in Israel Studies and the College of Arts and Sciences shall supplement the fund in order to appoint a chair holder to the position. After the principal balance of the fund reaches \$2,000,000, the annual distribution shall be used to support an endowed chair position in Israel studies. Per the request of the donor's representative, to qualify candidates must meet the following criteria:

- Demonstrate ability and commitment to teach and be a community, faculty, and student resource for Israel studies.
- Be sufficiently fluent in Hebrew and be knowledgeable about contemporary Israeli society and culture. He/She must understand, acknowledge and respect the importance of promoting scholarship about the modern State of Israel as a member of the global community and a central part of the Jewish life and the homeland of the Jewish people.
- Possess expertise that may include, but is not limited to: history, philosophy, political science, music, English, near eastern languages and cultures, Germanic languages and literatures, classics, art, economics, comparative studies, or the sciences.
- Must be able and willing to teach courses on the history of modern Zionism and Israel using texts and approaches generally accepted in the field including at least one lecture course relating to an aspect of modern Zionism and Israel must be offered annually through a joint course listing with the Melton Center for Jewish Studies. Must also be able and willing to provide scholarly mentoring to students in studying and learning about modern Israel.
- Demonstrate ability and commitment to discover, research, and provide information to students who wish to have internships related to Israel and the area of Israel studies, collaborating with programs such as an internship program stationed at the Israel-American Chamber of Commerce.
- Must agree to use the official name of the Chair in all printed and electronic materials regarding the Chair including letterheads, envelopes, business cards, brochures, websites, and other publications and promotional materials.

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- Must agree to be affiliated with the Melton Center for Jewish Studies at the University as a resource and contributing member.

The University agrees to honor this request to the extent allowable by federal or state law or University policy. The University reserves the right to modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy at any time in the future.

A member of the Susan and Jon Diamond family or a family designee, preferably a noted Israel studies scholar, shall serve as a member of the search committee to help identify candidates. The search committee shall be appointed by the executive dean of the College of Arts and Sciences. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the search committee and approved by the executive dean of the College of Arts and Sciences. The term of the chair holder will be determined at the time of appointment and performance in the position will be reviewed annually. Reappointment to the Chair is contingent on positive performance evaluations.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Susan Schottenstein Diamond, should she be alive, and from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$1,000,000.00

Total Commitment: \$2,000,000.00

Dr. Willys E. and Sandina Lord Scholarship Fund

The Dr. Willys E. and Sandina Lord Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Dr. Willys Lord (D.V.M. 1937) and Sandina Lord.

The annual distribution from this fund shall be split into thirds and used to provide scholarships for three (3) students enrolled in the College of Veterinary Medicine. Scholarship recipients shall be referred to as "Lord Scholars." The dean of the College of Veterinary Medicine shall select scholarship recipients in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the

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endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$389,599.28

The Carter Phillips and Sue Henry Professorship Fund in Political Science

The Carter Phillips and Sue Henry Professorship Fund in Political Science was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Carter G. Phillips (B.A. 1973).

Until the fund's principal balance reaches \$1,000,000, the annual distribution shall be reinvested in the endowment principal. After the principal balance reaches \$1,000,000, the annual distribution shall provide support for a professorship position in the College of Arts and Sciences, Division of Social and Behavioral Sciences, Department of Political Science. Appointees to The Carter Phillips and Sue Henry Professorship in Political Science shall be recommended to the executive vice president and provost by the College's executive dean and approved by the University's Board of Trustees. The activities of the holder of the professorship position shall be reviewed no less than every five years by the executive dean of the College of Arts and Sciences to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$250,185.74

Total Commitment: \$1,000,000.00

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The Sarah Evans Mattox Faculty Research Fund

The Sarah Evans Mattox Faculty Research Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Sarah Evans Mattox (B.A. 1964).

The annual distribution from this fund shall be used to support a competitive faculty member in the research involving the impact of media on public opinion and society, such as advertising, public affairs journalism, strategic communication, and communication technology. Expenditures shall be approved by the executive dean of the College of Arts and Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$206,023.03

The Schnipke Family Endowment Fund for Alzheimer's Disease Research

The Schnipke Family Endowment Fund for Alzheimer's Disease Research was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in memory of Pauline Schnipke from her children and from The Schnipke Family, LLC of Ottoville, Ohio.

This endowment recognizes the work of Douglas Scharre, M.D. of the Division of Cognitive Neurology at the OSU Medical Center, especially the outstanding care and treatment he provided for Pauline.

The annual distribution from this fund shall be used to support medical research of Alzheimer's disease in the Division of Cognitive Neurology in the Department of Neurology at The Ohio State University Medical Center as approved by the division director in consultation with the chairperson of the Department of Neurology, the dean of the College of Medicine, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director or chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and as recommended by the chairperson of the Department of Neurology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$158,000.00

The Stanley D. and Joan H. Ross Breast Cancer Lecture Endowment Fund

The Stanley D. and Joan H. Ross Breast Cancer Lecture Endowment Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Stanley D. Ross (B.A. 1962) and Joan H. Ross of Columbus, Ohio.

This endowment recognizes the work of William B. Farrar, M.D. at the OSU Medical Center, created by donors in appreciation of Dr. Farrar's extraordinary dedication to caring for his patients, two of whom are family members, as well as to honor his career as an outstanding medical educator.

The annual distribution from this fund shall be used to provide educational opportunities on breast cancer for a variety of community audiences as well as medical professionals, on topics such as (but not limited to): breast health, risk factors, prevention, early detection and screening, cancer survivorship issues, and referral services to related health care services and cost reduction resources.

The Stanley and Joan Ross Family Lecture Series will be presented to the community-at-large and to OSU Medical Center patient population. The Stanley and Joan Ross Family Grand Rounds (or Continuing Education Program) will be provided for physicians and clinicians as professional educational opportunities. The annual distribution of the funds and the scheduling of the educational opportunities will be directed and approved by the chief of the Division of Surgical Oncology, in consultation on the fund allocation with the chairperson of the Department of Surgery, the dean of the College of Medicine, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief or chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a

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representative of the donors and as recommended by the chairperson of the Department of Surgery in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$100,000.00

The Brennan Athletic Scholarship Fund

The Brennan Athletic Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Leo W. (B.S. 1972) and Beverly G. (B.S. 1972) Brennan of Atlanta, Georgia.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$98,500.00

Total Commitment: \$150,000.00

The Tarrier Family Endowment Fund for Acute Leukemia Research

The Tarrier Family Endowment Fund for Acute Leukemia Research was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Tim A. Tarrier and Elizabeth Tarrier of Columbus, Ohio.

The annual distribution from this fund shall support cancer research on acute leukemia at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) and the Comprehensive Cancer Center (CCC), to include but not limited to: supplies, equipment, research personnel, lab space, fellow research awards, research training opportunities, and other activities required for high quality medical research. Allocation of the distribution from this endowed fund shall be approved by the chief executive officer of The James and director of the CCC in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

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subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James and director of the CCC in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both the donors, should they be alive, and as recommended by the chief executive officer of The James and director of the CCC in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$80,000.00
Total Commitment: \$100,000.00

The Nicholas John Sanders Memorial Scholarship Fund

The Nicholas John Sanders Memorial Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Daniel and Patricia Sanders in memory of their son, Nick Sanders.

This fund is established in memory of Nick Sanders who passed away at age 25 from a pulmonary embolism. He was a graduate of Gahanna Lincoln High School where he lettered in football and basketball. A 2004 graduate of Dartmouth College, Nicholas went on to earn a Master of Accounting degree from The Ohio State University in 2006. He completed his CPA designation requirements and worked as an accountant at Crowe Chizek and Co.

The annual distribution from this fund shall be used to recruit students to the Master of Accounting ("MAcc") program or for scholarships for students already enrolled in the MAcc program at The Max M. Fisher College of Business. Preference shall be given to students entering or enrolled in the program who do not have an undergraduate degree or undergraduate major in accounting. Recipients shall be selected by the chairperson of the Department of Accounting and Management Information Systems in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$75,250.00

Thomas J. Burns Accounting Honors Endowment Fund

The Thomas J. Burns Accounting Honors Endowment Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of Thomas J. Burns and additional donors, including former students and colleagues of Thomas J. Burns.

The annual distribution from this fund shall be used to support the Accounting Honors Program and Accounting Honors students in The Max M. Fisher College of Business. The administrator of the fund shall be the chairperson of the Department of Accounting and Management Information Systems. The administrator shall inform Professor Emeritus Daniel L. Jensen, trustee of the Thomas J. Burns estate, and Karl Frey, former student and donor to the fund, about expenditures from the fund.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chairperson of the Department of Accounting and Management Information Systems.

Amount Establishing Endowment: \$66,057.29

Edward J. Troyan Endowment Fund

The Edward J. Troyan Endowment Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Edward J. Troyan (B.S. 1941).

The annual distribution from this fund shall be used to provide tuition scholarships or grants, or to enhance the quality of education offered by the College of Education and Human Ecology (formerly known as the Department of Education). Scholarship recipients shall be selected by the College's dean in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$65,000.00

The Harriet H. and Howard B. Cary Welding Engineering Fund

The Harriet H. and Howard B. Cary Welding Engineering Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Harriet H. and Howard B. (B.I.E. 1942) Cary.

The annual distribution from this fund shall be used to enhance welding engineering education and research in the College of Engineering. Uses may include undergraduate scholarships, faculty research, and the purchase and service of teaching and research equipment to support the Welding Engineering program in the Department of Materials Science and Engineering. The program director of Welding Engineering will be responsible for distributing this support.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Materials Science and Engineering and the program director of Welding Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Engineering in consultation with the chairperson of the Department of Materials Science and Engineering and the program director of Welding Engineering.

Amount Establishing Endowment: \$61,068.23

The Dan and Cathy Kraft Family Athletic Scholarship Fund

The Dan and Cathy Kraft Family Athletic Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with

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guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Daniel D. Kraft Family, LLC of Lancaster, Pennsylvania.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's varsity football team. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and from the director of Athletics.

Amount Establishing Endowment: \$60,000.00

Total Commitment: \$150,000.00

**The William D. Apple 1941 Scholarship Fund
in Civil and Environmental Engineering**

The William D. Apple 1941 Scholarship Fund in Civil and Environmental Engineering was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mrs. William Apple.

The annual distribution from this fund shall be used to support a scholarship for an undergraduate student enrolled in the College of Engineering majoring in civil and environmental Engineering who demonstrates academic merit and financial need. Recipients shall be recommended by the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science and approved by the dean of the College of Engineering in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the College of Engineering in consultation with the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

Amount Establishing Endowment: \$59,500.00

The Janet Kay Wilson Endowed Scholarship Fund in Medical Technology

The Janet Kay Wilson Endowed Scholarship Fund in Medical Technology was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with estate gifts from Janet Kay Wilson and from Kathi Wilson in honor and memory of Janet Kay Wilson (B.S. Medical Technology, 1968).

The annual distribution from this fund shall be used to support scholarships for undergraduate students enrolled in the Division of Medical Technology in the School of Allied Medical Professions. Selection of the recipients shall be made based on financial need and academic merit. Scholarship recipients will be selected at the recommendation of the director of the Division of Medical Technology and as approved by the director of the School of Allied Medical Professions in consultation with the University's Office of Student Financial Aid, the dean of the College of Medicine, and the College's Student Financial Services.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Allied Medical Professions and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Kathi Wilson, if possible, and as recommended by the director of the School of Allied Medical Professions and the dean of the College of Medicine.

Amount Establishing Endowment: \$59,094.21

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The Pfeifer Family Softball Scholarship Fund

The Pfeifer Family Softball Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Pfeifer Family Foundation, of Tucson, Arizona.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who pursuing a degree at The Ohio State University and is a member of the softball team. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the director of Athletics.

Amount Establishing Endowment: \$56,250.00

Total Commitment: \$150,000.00

Optometric Educators Scholarship Fund

The Optometric Educators Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Optometric Educators Inc.

The annual distribution from this fund shall provide a scholarship to a professional student in the College of Optometry for the best qualified applicant. The College's Admissions Committee will select scholarship recipients at its discretion and coordinate these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the dean of the College of Optometry.

Amount Establishing Endowment: \$51,365.00

The Patricia DiNunzio Ovarian Cancer Endowment Fund

The Patricia DiNunzio Ovarian Cancer Endowment Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Patricia A. DiNunzio (B.A. 1983) of Westerville, Ohio.

The endowment recognizes the work of Larry Copeland, M.D. of the Division of Gynecologic Oncology at the OSU Medical Center, especially the outstanding care and treatment he provided for Patricia.

The annual distribution from this fund shall support medical research, education/training, and other programs for prevention, treatment and cure of ovarian cancer disease in the Division of Gynecologic Oncology in the Department of Obstetrics and Gynecology. Allocation of distribution shall be made at the recommendation of the division director in consultation with the chairperson of the Department of Obstetrics and Gynecology, the dean of the College of Medicine, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director or chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor (or her designee) and as recommended by the chairperson of the Department of Obstetrics and Gynecology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,000.00

The Darwin P. Geringer Memorial Endowed Scholarship Fund

The Darwin P. Geringer Memorial Endowed Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from The Benjamin P. Forbes Company of Broadview Heights, Ohio.

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The annual distribution from the endowed fund shall be used to support at least one scholarship to be awarded annually to an undergraduate or graduate student majoring in *Food Science and Nutrition*. Qualified applicants will be of at least sophomore standing and will have demonstrated academic achievement. Previous recipients of the scholarship shall be eligible to receive the scholarship again in subsequent years. Scholarship recipients shall be selected by the Department of Food Science and Technology's scholarship selection committee in accordance with guidelines and procedures established by the dean of the College of Food, Agricultural, and Environment Sciences or his/her designee and in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs, or reinvested in the endowment principal at the discretion of the dean.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should it exist, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

The Ann Lowenstein Gottlieb Scholarship Fund

The Ann Lowenstein Gottlieb Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Ann and Jules Gottlieb Foundation on behalf of Lawrence Gottlieb, Lisa Senter, Lynne Blumenstock, and Jon Gottlieb in memory of their mother, Ann Lowenstein Gottlieb (B.S.Bus.Adm. 1948).

Mrs. Gottlieb was a 1948 graduate of The Ohio State University. Together with her husband, she founded ABCO Refrigeration Supply Corp. in 1949 and today their family continues to operate the multi-state air conditioning and refrigeration wholesale distribution company. Philanthropic and socially concerned, Mrs. Gottlieb served on several non-profit and community boards. With her husband, she was instrumental in the creation of the Ann and Jules Gottlieb Women's Comprehensive Health Center of Long Island Jewish Hospital Medical Center in 1996, which was one of the first centers in the New York City area dedicated to the multi-faceted medical treatment of women, and also founded the Ann and Jules Gottlieb Family Violence Center at the Samuel Field Y in Queens, New York.

The annual distribution from this fund shall be used to award scholarships for students who are enrolled in the undergraduate program at The Max M. Fisher College of Business who have at least a 3.0 grade point average with preference given to students demonstrating financial need. Recipients shall be selected by the director of

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the College's undergraduate program office in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and from the dean of Fisher College of Business.

Amount Establishing Endowment: \$50,000.00

**The Hongor Oulanoff Memorial Lecture in Classical and/or
Contemporary Russian Literature Fund**

The Hongor Oulanoff Memorial Lecture in Classical and/or Contemporary Russian Literature Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Constance Alexa Oulanoff in memory of Hongor Oulanoff, professor of Russian at The Ohio State University, 1963-1991.

The purpose of this fund is to promote a better understanding and appreciation of classical and contemporary Russian literature. The annual distribution from this fund shall provide an annual lecture by a distinguished scholar of Russian literature to be selected by the chairperson of the Department of Slavic and East European Languages and Literatures in consultation with the donor or her designee and approved by the executive dean of the College of Arts and Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, or her designee, and from the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of Slavic and East European Languages and Literatures.

February 11, 2011 meeting, Board of Trustees

Amount Establishing Endowment: \$50,000.00

The Thomas Family Football Fund

The Thomas Family Football Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Donald W. Thomas (B.S. 1960, M.S. 1961) and Margo E. Thomas from Galena, Ohio.

The annual distribution from this fund shall be used for the football program's academic support services and resources as recommended by the head football coach or his designee from the football program staff and a member of the Student-Athlete Support Services Office staff.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the director of Athletics.

Amount Establishing Endowment: \$50,000.00

The Philip M. Ewing Innovation Fund

The Philip M. Ewing Innovation Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Philip M. Ewing (B.S.Bus.Adm. 1943).

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the College's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of Fisher College of Business.

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Amount Establishing Endowment: \$35,000.00 (unrestricted)

Virginia Eldridge Harmon and David Harmon Scholarship Fund

The Virginia Eldridge Harmon and David Harmon Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David (B.A. and B.S. 1973, M.A. 1979) and Virginia (B.S. 1979) Harmon.

The annual distribution from this fund shall provide a scholarship to an incoming undergraduate student intending to major in the arts and sciences who represents the first generation of his/her family to attend college. The scholarship is renewable for up to four years as long as the recipient maintains a 3.0 grade point average. Scholarship recipients shall be selected by the executive dean of the College of Arts and Sciences in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$32,081.43 (grandfathered)

The Robert J. and Yvonne E. Gustafson Scholarship Fund

The Robert J. and Yvonne E. Gustafson Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Yvonne E. (Ph.D. Education 1993) and Robert J. Gustafson of Worthington, Ohio.

The annual distribution from this endowed fund shall be used to support one or more scholarships for undergraduate engineering students in the Department of Food, Agricultural, and Biological Engineering in the College of Food, Agricultural, and Environmental Sciences. Recipients shall be selected by the Department of Food, Agricultural, and Biological Engineering scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, or his/her designee, in consultation with the University's Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total University endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration, and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$28,900.00 (grandfathered)

The Rubin Family Scholarship Fund

The Rubin Family Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Herschel Alan Rubin (B.S. 1937 Applied Optics) and the late Mrs. Elsa Alexander Rubin (B.S. 1938 Education) of East Liverpool, Ohio; Mrs. Elsa Rubin Efran (B.A. 1963 Journalism) and Dr. Jay Steven Efran (Ph.D. 1963 Psychology) of Philadelphia, Pennsylvania; and Mr. Leon Martin Rubin (B.A. 1977 Journalism, M.A. 1987 Journalism) and Mrs. Susan Davis Rubin of Dahlonega, Georgia. Contributions also have been made by family and friends in memory of Mrs. Elsa Alexander Rubin.

The annual distribution from this fund shall be used to provide one or more scholarships to graduates of East Liverpool High School in Ohio. If no students qualify then it is the donors' preference is to support graduates of other high schools in Columbiana County, Ohio. It is the donors' desire that there be no more than four scholarships awarded at the minimum of \$500 each during a given academic year. It is the donors' preference that the scholarships are divided equally among the recipients annually. The annual distribution may be used to provide scholarships towards the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses. It is the donors' desire that there be no stipulation to financial need.

The scholarship shall be distributed equally over three quarters of the academic school year. The scholarship is renewable up to twelve quarters or eight semesters, or until completion of a baccalaureate degree, whichever comes first.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal. This scholarship fund will be administered by the Office of Student Financial Aid.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$27,731.00 (grandfathered)

The Mousa Scholarship Fund

The Mousa Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Bruce E. (M.A. 1978, Ph.D. 1991) and Sara Ann Mousa.

The annual distribution shall provide one or more awards for students enrolled in the College of Education and Human Ecology. First preference will be given to students who demonstrate the criteria of an educational change agent. Factors to meet these criteria will be determined in consultation with the proposed Ed.D. program. Awards will be used to fund the time, work, and presentations necessary for the students to help publicize the proposed program at The Ohio State University. Additionally, this award will provide students with the means to be a conduit between research and impacting change within the school systems. Second preference will be to provide scholarship funding to students who have been accepted into the proposed Ed.D. program to help offset the cost to further their leadership training. Third preference will be for doctoral students studying education administration. Recipients will be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$26,000 (grandfathered)

The Pursch Family Memorial Fund

The Pursch Family Memorial Fund formerly known as The Pursch Family Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William C. Pursch (Ph.D.1982 Education) and Lenore Wilson Pursch of Springfield, Ohio, in loving memory of their daughters, Wendy L. Pursch Stolfo and Heidi A. Pursch Yarberry (B.S. 1999 Horticulture).

The annual distribution from this fund shall be used to provide support for undergraduate students in the College of Food, Agricultural, and Environmental Sciences who are majoring in horticulture and who are participating in study abroad programs. Preference shall be given to those students studying in England. The annual distribution may also be used to support other student experiences that contribute to their professional development in horticulture.

Undergraduate students who are selected to receive support from this fund must be in good academic standing and progressing toward their degrees. Recipients shall be selected by the Department of Horticulture and Crop Science's scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, and in consultation with the University's Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested into the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Horticulture and Crop Science.

Amount Establishing Endowment: \$25,660.00 (grandfathered)

T. L. Jones Scholarship Fund

The T. L. Jones Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Susan Jones Sears (B.S.Ed. 1963, Ph.D. Education 1972) of New Albany, Ohio.

The annual distribution from this fund shall be used to provide a scholarship(s) to a graduate student(s) enrolled in the Counselor Education Program in the College of Education and Human Ecology. Recipients shall be recommended by the College's scholarship committee and approved by the dean in coordination with the University's Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$25,200.00 (grandfathered)

Schieber Pharmacy Scholarship Fund

The Schieber Pharmacy Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Larry (B.S. 1981) and Kim Schieber.

The annual distribution from this fund shall be used shall be used to support a scholarship in the College of Pharmacy with preference given to candidates from Pickaway County, Ohio. Scholarship recipients will be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the College of Pharmacy.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

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The Charles R. Verbanic Endowment Fund in Dentistry

The Charles R. Verbanic Endowment Fund in Dentistry was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Charles R. Verbanic (B.A. 1973, D.D.S. 1976).

The annual distribution from this fund shall be used to purchase equipment for the College of Dentistry as approved by the dean of the College.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Dentistry.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Name of Named Endowed Funds

Allan Markowitz Graduate Award Fund in Observational Astronomy

The Allan Markowitz Graduate Award Fund in Observation Astronomy was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Allan Markowitz (M.S. 1966, Ph.D. 1969). The name was corrected February 11, 2011.

The annual distribution from this fund shall be used to supplement existing assistantships or fellowships in the Department of Astronomy. The award will be given to a graduate student who is conducting research or developing a research agenda in areas of observational astronomy. Award recipients shall be selected by the chairperson of the Department of Astronomy.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the

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original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the Division of Natural and Mathematical Sciences in the College of Arts and Sciences.

Lawrence C. Mitchell Engineering Scholarship Fund

The Carol Z. and Lawrence C. Mitchell Engineering Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lawrence C. Mitchell (M.S. Industrial Engineering 1964) of Valley City, Ohio, in honor of his wife, Carol Z. Mitchell. The name was revised February 11, 2011.

The annual distribution from this fund shall provide need-based scholarships for students majoring in engineering from Medina or Lorain Counties of Ohio who are taking or have taken the freshmen honors engineering courses or the equivalent. Recipients shall be selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and from the dean of the College of Engineering.

Change in Description of Named Endowed Funds

The Ruann F. Ernst and William C. Riffle Endowed Scholarship Fund

The Ruann F. Ernst and William C. Riffle Endowed Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Ruann F. Ernst (B.S.Ed. 1968 – *summa cum laude*, M.A. 1969, Ph.D. 1977) and Mr. William C. Riffle of Scottsdale, Arizona. The description was revised February 11, 2011.

The annual distribution from this fund shall be used to provide merit, financial need-based scholarship support to undergraduate technology students who are United States citizens, with a first preference for engineering majors. The recipients will be pursuing a course of study in translational science, technology commercialization, or new venture creation, and entrepreneurship. The recipients will also be expected to participate in the technology commercialization program within the Center for Entrepreneurship. Scholarship recipients shall be selected by the academic director of the Center for Entrepreneurship in consultation with the Office of Student Financial Aid

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and the deans of The Max M. Fisher College of Business and the College of Engineering. The Ernst and Riffle Scholarship is renewable as determined by student interest and at the discretion of the academic director of the Center for Entrepreneurship.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the deans of the Fisher College of Business and the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the academic director of the Center for Entrepreneurship in consultation with the Office of Student Financial Aid and the deans of the Fisher College of Business and the College of Engineering.

The John and Cindy Feltz Scholarship Fund

The John and Cindy Feltz Scholarship Fund was established on May 3, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John Feltz (B.E.E. 1961, M.B.A 1979) and Cindy Feltz (B.S.Ed. 1961) of Fairborn, Ohio. The description was revised February 11, 2011.

The annual distribution from this fund shall be used to provide scholarships to incoming freshmen from Greene County, Ohio. Scholarship candidates will be reviewed and recommended by the Greene County Alumni Club as long as the Club continues to exist. Scholarship recipients shall be selected by the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid in consultation with the Greene County Alumni Club as long as the Club continues to exist.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors if feasible, and from the director of the Office of Student Financial Aid.

The Gordon and Mary Flax Scholarship Fund

The Gordon and Mary Flax Scholarship Fund was established May 7, 1999, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Gordon and Mary Flax of South Charleston, Ohio. The gift was made in honor of their lifetime of involvement in agriculture and home economics, and for the continued education of Clark County residents in these fields. The description was revised February 11, 2011.

The annual distribution shall be used equally to support scholarships in the College of Food, Agricultural, and Environmental Sciences including the School of Environment and Natural Resources, and in the College of Education and Human Ecology. Each college may award one or more scholarships. Eligible students must be from Clark County, Ohio, and of at least sophomore standing with a cumulative grade point average of at least 2.5. The scholarships may be awarded to the same students in successive years, not to exceed 3 years, provided the students remain in good academic standing, are progressing towards their degrees, and continue to meet the scholarship's criteria. In the event that there are no qualified students of at least sophomore standing, freshmen who meet all other criteria may be considered for the scholarship.

Scholarship recipients shall be selected by the scholarship selection committee in each college in accordance with guidelines approved by the respective dean, and in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, and the dean of the College of Education and Human Ecology.

Charles W. and Gwyenna L. Lifer 4-H Scholarship Fund

The Charles W. and Gwyenna L. Lifer 4-H Scholarship Fund was established May 7, 1999, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Charles W. and Gwyenna L. Lifer. The description was revised February 11, 2011.

The annual distribution from this fund shall be used to support at least one scholarship for an incoming freshman enrolled in the College of Food, Agricultural, and Environmental Sciences at The Ohio State University main campus, ATI, or any of its regional campuses. Qualified candidates must be current or former 4-H members who are involved in leadership activities. Preference is given to students from Richland, Knox, or Monroe Counties in Ohio. In the event that there are no qualified incoming freshmen, students of sophomore, junior, or senior standing who meet all other criteria may be considered for the scholarship.

Recipients shall be selected by the OSU Extension 4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, and in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for 4-H Youth Development.

Change in Name and Description of Named Endowed Funds

The Nancy L. and James L. Fisher Football Athletics Scholarship Fund

The Nancy L. Fisher Football Athletic Scholarship Fund was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation, with original gifts from James L. Fisher of Akron, Ohio in memory of his wife Nancy. Additional gifts were given from James' sister, Cheryl S. Fisher, of Wadsworth, Ohio, in James' memory. The name and description were revised February 11, 2011.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity football team and is pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Cheryl S. Fisher, should she be alive, and from the director of Athletics.

The PNC Dean's Innovation Fund

The National City Bank Dean's Innovation Fund was established April 5, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the National City Bank. National City Bank was acquired by PNC December 31, 2008. The name and description were revised February 11, 2011.

The annual distribution from this fund shall be used to support new initiatives in The Max M. Fisher College of Business by faculty and students as determined by the dean. Initiatives could include technology innovation and instruction, executive education projects, and M.B.A. fellowships with a potential internship with PNC. Fellowships shall be awarded in cooperation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the dean of the Fisher College of Business.

**AMENDED
AUTHORIZATION TO ENTER INTO PROFESSIONAL
SERVICES CONTRACTS AND CONSTRUCTION CONTRACTS**

Resolution No. 2011-52

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS
BOILER REPLACEMENT
SELECTED TUNNEL REPLACEMENT PROJECTS**

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
CAMPUS ELECTRIC CAPACITY, PHASE 2 (NEW SUBSTATION)
HOSPITAL KITCHENS RENOVATION**

Synopsis: Authorization to enter into professional services contracts and enter into construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into professional services contracts for the following projects:

	Prof Svc Amount	Total Project	
Boiler Replacement	\$2.6M	\$15.2M	University Bond Proceeds
Selected Tunnel Replacement Projects	\$1.5M	\$10.4M	University Bond Proceeds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction contracts for the following projects:

	Constr. Amount	Total Project	
Campus Electric Capacity, Phase 2 (New Substation)	\$50.0M	\$57.6M	University Bond Proceeds
Hospital Kitchens Renovation	\$9.3M	\$12.1M	Auxiliary Funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to enter into professional services contracts and enter into construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXV for background information, page 486.)

SUPPORT OF AN APPLICATION TO THE DEPARTMENT OF DEVELOPMENT

Resolution No. 2011-53

Synopsis: The Ohio State University Board of Trustees is interested in supporting the University's application to the Department of Development for the Brownfield Revolving Loan Fund to support the Hopkins and Hayes Halls Renovations.

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WHEREAS the State of Ohio, through the Department of Development, provides financial assistance to local governments for the purpose of addressing local needs; and

WHEREAS The Ohio State University intends to use support from the Brownfield Revolving Loan Fund Program to complete eligible activities, including but not limited to asbestos remediation in the historic Hayes Hall as part of the Hopkins and Hayes Halls Renovations redevelopment project; and

WHEREAS Hopkins and Hayes Halls Renovations is an approximately 0.64 acre property located principally at 108 North Oval Mall, Columbus, Ohio 43210 identified as Permanent Parcel Number 010-067007-00 and located within the boundary of the City of Columbus, Ohio; and

WHEREAS The Ohio State University intends to remediate the property, which formerly operated as the Department of Art History for redevelopment into Department of Industrial, Interior, and Visual Communication Design; and

WHEREAS The Ohio State University Board of Trustees is committed to working with The Ohio State University to pursue the remediation and redevelopment of the property; and

WHEREAS the Brownfield Revolving Loan Fund grant is vital to making the completion of the \$1.2M Hopkins and Hayes Halls Renovations redevelopment project economically feasible.

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees approves and authorizes The Ohio State University to pursue use of the \$141,000 Brownfield Revolving Loan Fund grant for work at the Hopkins and Hayes Halls Renovations, and the Department of Development is encouraged to fund this innovative and worthwhile project.

ACCEPTANCE OF THE REPORT OF AUDIT FOR 2009-2010

Resolution No. 2011-54

Synopsis: The report of the audit of the financial statements for The Ohio State University for 2009-2010 conducted by Deloitte & Touche is recommended for acceptance.

WHEREAS with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Deloitte & Touche in 2006 for an annual audit of the University for fiscal years 2005-2006 through 2009-10; and

WHEREAS the Deloitte & Touche audit of the University for 2009-2010, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, and certain constructive service comments have been discussed with the Audit Committee; and appropriate procedures and responses are being developed as a result of these comments:

NOW THEREFORE

BE IT RESOLVED, That the report of the Deloitte & Touche audit for The Ohio State University for 2009-2010, including the report on the audit of the University's financial

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statements and the summary of constructive service comments to management, be accepted.

RATIFICATION AND APPROVAL OF THE AMENDMENT AND RESTATEMENT OF THE OHIO STATE UNIVERSITY SUPPLEMENTAL QUALIFIED RETIREMENT PLAN, RENAMED THE RETIREMENT CONTINUATION PLAN

Resolution No. 2011-55

Synopsis: Ratification and approval of the amendment and restatement of The Ohio State University Supplemental Qualified Retirement Plan, renamed the Retirement Continuation Plan ("Plan") is proposed.

WHEREAS the Board of Trustees originally adopted the Plan effective July 1, 2001; and

WHEREAS the University has the authority to amend the Plan from time to time; and

WHEREAS the University is required to amend the Plan to comply with the Internal Revenue Code (the "Code") and other applicable laws, regulations, and administrative authority and desires to amend the Plan to make certain administrative changes; and

WHEREAS the University desires to obtain a favorable determination letter from the Internal Revenue Service ("IRS") that the Plan continues to meet the qualification requirements of the Section 401(a) et seq. of the Internal Revenue Code; and

WHEREAS the Board of Trustees has reviewed and considered the actions of the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President and Chief Financial Officer for Business and Finance to fully amend and restate the Plan, effective as of January 1, 2011, in substantially the form attached as Exhibit A and incorporated herein by reference, and to submit the Plan to the IRS; and

WHEREAS the Board of Trustees has determined that the actions of the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President for Business and Finance and Chief Financial Officer to amend and restate and execute the Plan on behalf of the University and to submit the Plan to the IRS prior to the date of this Resolution were proper and in the best interests of the University:

NOW THEREFORE

BE IT RESOLVED, That the amended and restated Plan, in substantially the form attached as Exhibit A be, and hereby is, approved, ratified and adopted effective as of January 1, 2011; and

BE IT FURTHER RESOLVED, That, the adoption and implementation of the Plan and any actions relating thereto by the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President for Business and Finance and Chief Financial Officer that have been taken or made prior to the date of this Resolution are hereby ratified, affirmed and approved; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer is hereby authorized to execute any other instruments, documents or conveyances necessary to effectuate the amendment and restatement of the Plan and the submission of the Plan to the IRS.

(See Appendix XXVI for background information, page 492.)

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Upon motion of Mr. Shumate, seconded by Mr. Brass, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Borror, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Reid, Wadsworth, and Kellogg.

**NAMING OF THE MARCI AND BILL INGRAM COMPREHENSIVE CENTER FOR
AUTISM SPECTRUM DISORDERS AT THE OHIO STATE UNIVERSITY MEDICAL
CENTER AND NATIONWIDE CHILDREN'S HOSPITAL**

Resolution No. 2011-56

Synopsis: The naming of a virtual autism center that will recognize gifted physicians, medical researchers, social scientists, legal scholars, and educators at The Ohio State University Medical Center and at Nationwide Children's Hospital who are working together to solve the puzzle of autism.

WHEREAS U.S. Centers for Disease Control reports staggering increases in cases of autism spectrum disorders (ASD); and

WHEREAS Columbus, Ohio is the home of two leading institutions in the field of autism research: The Ohio State University Medical Center and Nationwide Children's Hospital; and

WHEREAS combining the efforts of these two institutions would allow scientists and faculty to attack a comprehensive range of issues, from initial diagnosis through adulthood; and

WHEREAS Marci and Bill Ingram have provided contributions to the Marci and Bill Ingram Research Fund for Autism Spectrum Disorders:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned autism center, a collaborative effort between The Ohio State University Medical Center and Nationwide Children's Hospital be established and named the Marci and Bill Ingram Comprehensive Center for Autism Spectrum Disorders.

PERSONNEL ACTIONS

Resolution No. 2011-57

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the October 29, 2010, meeting of the Board, including the following Appointments, Appointments/Reappointments of Chairpersons/Director, Leave of Absence without Salary, Professional Improvement Leave, Professional Improvement Leave – Cancellations, Professional Improvement Leave – Change in Dates, Emeritus Titles and Emeritus Titles – change in Department, be approved.

Appointments

Name: DOUGLAS A. BERMAN
Title: Professor (Robert J. Watkins/Procter & Gamble Professorship)
College: Law
Effective: February 11, 2011, through January 31, 2016

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Name: JOHN C. BYRD
Title: Professor (D. Warren Brown Designated Chair in Leukemia Research)
College: Medicine
Term: February 1, 2011, through June 30, 2015

Name: DAVID R. COLE
Title: Ohio Research Scholar Professor
College: Arts and Sciences
Effective: September 22, 2010

Name: ALEXANDER R. FISCHER
Title: Senior Advisor on Economic Development
Office: President
Effective: October 15, 2010

Name: STEPHEN M. GAVAZZI
Title: Dean and Director
Regional Campus: The Ohio State University – Mansfield
Term: January 1, 2011, through June 30, 2016

Name: MARTHA GULATI
Title: Clinical Associate Professor (The Sarah Ross Soter Endowed Chair in Women's Cardiovascular Health at OSU Heart Center)
College: Medicine
Term: November 22, 2010, through October 31, 2015

Name: GUIDO MARCUCCI
Title: Professor (The John B. and Jane T. McCoy Chair in Cancer Research)
Center/Hospital/Institute: Comprehensive Cancer Center/The Arthur G. Institute: James Cancer Hospital and Richard J. Solove Research Institute
Term: December 1, 2010, through November 30, 2015

Name: LINDA C. MARTIN
Title: Professor (The Sanford G. Price and Isabelle P. Barbee Chair in Teaching, Advising, and Learning)
College: Food, Agricultural, and Environmental Sciences
Term: January 1, 2011, through December 31, 2015

Name: PETER J. MOHLER
Title: Director
Institute: Dorothy M. Davis Heart and Lung Research Institute
Effective: January 1, 2011, through December 31, 2014

Name: ELECTRA D. PASKETT
Title: Professor (The Marion N. Rowley Chair in Human Cancer Genetics Research)
College: Medicine
Term: February 1, 2011, through June 30, 2015

Name: PHYLLIS K. TEATER
Title: Chief Information Officer and Senior Associate Vice President
Center: Medical Center
Effective: September 1, 2010

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Appointments/Reappointments of Chairpersons/Director

MEYER J. BENZAKEIN*, Interim Chair, Department of Aviation, effective January 1, 2011, through March 31, 2011.

JOHN V. CAMPO, Interim Chair, Department of Psychiatry, effective January 1, 2011, through December 31, 2011.

JONATHAN J. FOX, Interim Chair, Department of Consumer Sciences, effective July 1, 2010, through June 30, 2011.

ROBERT A. FOX*, Chair, Department of Speech and Hearing Science, effective July 1, 2011, through June 30, 2015.

JOSEPH S. HOGAN, Interim Chair, Department of Animal Sciences, effective January 1, 2011, through September 30, 2011.

JAMES E. KINDER, Chair, Department of Human Nutrition, effective January 1, 2011, through June 30, 2015.

JAMES E. KINDER, Interim Director, School of Physical Activity and Educational Services, effective January 1, 2011.

ROBERT LEE*, Chair, Department of Electrical and Computer Engineering, effective January 1, 2011, through August 31, 2014.

*reappointment

Leave of Absence Without Salary

BHAVIK R. BAKSHI, Professor, Lowrie Department of Chemical and Biomolecular Engineering, effective Autumn Quarter 2010 and Winter Quarter 2011.

MARTHA E. CHAMALLAS, Professor, Moritz College of Law, effective Autumn Quarter 2010, Winter Quarter, Spring Quarter and Summer Quarter 2012.

DAVID LEE, Professor, Department of Computer Science and Engineering, effective November 15, 2010 through November 14, 2011.

PETER M. SHANE, Professor, Moritz College of Law, effective Autumn Quarter 2011, Winter Quarter, Spring Quarter and Summer Quarter 2012.

HAKAN FERHATOSMANOGLU, Associate Professor, Department of Computer Science and Engineering, effective January 2, 2011, through June 30, 2011.

HEATHER WEBB, Associate Professor, Department of French and Italian, effective January 3, 2011, through March 17, 2011.

Professional Improvement Leave

AMANDA D. RODEWALD, Professor, School of Environment and Natural Resources, effective Autumn Quarter 2011 and Winter Quarter 2012.

MAGDA A. EL-SHERBINI, Associate Professor, University Libraries, effective Winter Quarter and Spring Quarter 2011.

PAUL G. RODEWALD, Associate Professor, School of Environment and Natural Resources, effective Autumn Quarter 2011 and Winter Quarter 2012.

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SANDRA J. TANENBAUM, Associate Professor, College of Public Health, effective Autumn Quarter 2011 and Winter Quarter 2012.

Professional Improvement Leave – Cancellations

MARTHA A. BELURY, Professor, Department of Human Nutrition, change effective Winter Quarter and Spring Quarter 2011.

PATRICIA L. SCHARER, Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 2011.

ZHENCHAO QIAN, Professor, Department of Sociology, effective Winter Quarter and Spring Quarter 2011.

CRAIG M. VOLDEN, Professor, Department of Political Sciences, effective Winter Quarter and Spring Quarter 2011.

JOE E. WHEATON, Associate Professor, School of Physical Activity and Educational Services, effective Autumn Quarter 2010 and Winter Quarter 2011.

Professional Improvement Leave – Change in Dates

WALTER C. RUCKER, Associate Professor, Department of African American and African Studies, change effective dates from Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011 to Autumn Quarter 2010 and Winter Quarter 2011.

Emeritus Titles

KAREN A. BELL, Department of Dance with the title Professor Emeritus, effective January 1, 2011.

LUCY S. CASWELL, University Libraries with the title Professor Emeritus, effective January 1, 2011.

RAIMUND E. GOERLER, University Libraries with the title Professor Emeritus, effective January 1, 2011.

BARBARA D. GROSECLOSE, Department of History of Art with the title Professor Emeritus, effective July 1, 2011.

MARSHA J. HAMILTON, University Libraries with title Professor Emeritus, effective January 1, 2011.

FRANCIS A. IRELE, Department of African American and African Studies with the title Professor Emeritus, effective February 1, 2011.

DAVID L. JOHNSON, School of Environment and Natural Resources with the title Professor Emeritus, effective January 1, 2011.

JUDITH S. MAYNE, Department of French and Italian with the title Professor Emeritus, effective July 1, 2011.

KATHERINE MEYER, Department of Sociology with the title Professor Emeritus, effective February 1, 2011.

CHARLES H. DRUMMOND, Department of Materials Science and Engineering, with the title Associate Professor Emeritus, effective January 1, 2011.

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A. HARDING GANZ, Department of History (Newark), with the title Associate Professor Emeritus, effective July 1, 2011.

ROBERT G. LUNDQUIST, Department of Mining Engineering with the title Associate Professor Emeritus, effective January 1, 2011.

JILL E. NOLAN, Ohio State University Extension with the title Associate Professor Emeritus, effective January 1, 2011.

STEPHEN J. SUMMERHILL, Department of Spanish and Portuguese with the title Associate Professor Emeritus, effective July 1, 2011.

JULIE A. DALZELL, Ohio State University Extension with the title Assistant Professor Emeritus, effective January 1, 2011.

HARRY L. GRABER, Department of Internal Medicine with the title Clinical Assistant Professor Emeritus, effective February 1, 2011.

WILLIAM T. GRUNKEMEYER, Ohio State University Extension with the title Assistant Professor Emeritus, effective May 1, 2011.

MICHAEL E. MILLER, Ohio State University Extension with the title Assistant Professor Emeritus, effective February 1, 2011.

PENELOPE A. PEARSON, University Libraries with the title Assistant Professor Emeritus, effective January 1, 2011.

THOMAS B. TURNER, Department of Animal Sciences with the title Assistant Professor Emeritus, effective February 1, 2011.

Emeritus Title – Change in Department

NICHOLAS A. VOTOLATO, change Department from Pharmacy to Department of Psychiatry, with the title Clinical Assistant Professor Emeritus, effective October 1, 2010.

Upon motion of Judge Marbley, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolutions with fourteen affirmative votes, cast by Trustees, Borror, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Reid, Wadsworth and Kellogg, and one abstention cast by Trustee Wexner.

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Mr. Wexner:

Before we adjourn I would like to take a few minutes, if we could, to go around the room. So I will start with Brandon. Any good welfare observations or comments, or you could say nothing.

Mr. Mitchell:

I would like to applaud Lynn Readey and Molly Ranz. As we all know there was a fire at one of the dorms in Newark and it was reported to the Physical Environment Committee yesterday that there were 44 students displaced and that they were all in hotels and allowed to go back into their dorms and get their personal belongings and personal items including their swimsuits. It seems that they are enjoying themselves at the hotel that we have them staying in. It has an indoor swimming pool, so they are having a good time there. They should be allowed back in that dorm on Sunday,

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so they will not miss too much class, or be displaced for too long. I think that is a very exciting thing and luckily no one was hurt and everyone was safe.

Dr. Cloyd:

The thing that I walk away with again, I have to say is, it is wonderful that at this University in a time of where at many of the universities, particularly public universities, they see themselves in some kind of a deep hole, disaster, all about them and what kind of reactive measures can they take, that we really have a situation at this University where we can look at our current realities objectively and indeed there are some challenges, but be focused on really planning to do things that will continue to have this University advance to the eminence position we take. It is just a wonderful situation, and I think the meetings were very good in that regard.

Dr. Wadsworth:

I guess I would just echo that. The strategic planning yesterday, I think, reflected a lot of work in the past and is paying off as we anticipate how to deal with the next period of time. I thought something that could have been quite negative is something that is quite positive in terms of how we are planning and preparing for the future.

Dr. Reid:

I am particularly excited about three things. One is the med complex, great. It is just fantastic. Second, a new initiative that is beginning that Dr. J. is heading up that takes students who are very different from each other and putting them together to learn about each other over a period of time. I think that is fantastic. Third, certainly what we are doing to give students the ability to be global citizens, yet still love the state of Ohio. Very excited about that.

Judge Marbley:

Mr. Chairman, three observations. First, no one put better the results of our strategic plan than Dr. Whitacre. Dr. Whitacre leaned over to me and said you know this was really a mind expanding experience. She is our vice president of research, she is a scientist, and she is not given to hyperbole, so I think that she really summed it up quite well. That I thought, from my advantage point, that might have been one of the best meetings, if not the best meeting we have had in four years, because we thought about some really difficult issues and the talents around this table were all brought to bay about how we are going to solve some of the problems that we confront as a University. How we take those problems and turn them into opportunities, I agree with Dr. Whitacre, that was a mind expanding experience.

I also thought that what happened at the Medical Center was transformative not just because we were not even a dark horse to get the grant. It was going to go to some school in Connecticut as it started out, but we got it in any ways, but what it points to, I think the takeaway from that is the significance of our collaborative efforts. Our public, private partnerships, the assistance that was remnant by Battelle, what we were able to do with Dr. Wadsworth's assistance, I think probably distinguished us and helped us to get it. So that was some leadership that Gordon brought to us when he kept pushing us toward private collaboration.

Third, and finally, I thought that Dr. Chait's insights yesterday - we will look back on and find transformative as he has given us a new way to think about how we evolve from excellence to eminence, and how we widen the gap that he talked about, and how we can deliver a high quality product and a great education to our students and the metrics that we need to use that are counterintuitive in terms of doing it. So I think that we take away a lot, and we have a lot yet to do, but we understand how we go about doing it. That is important.

Mr. Schottenstein:

I spoke earlier about what I think I am most excited about. It was not the Audit Committee; it was Development, and the work we are doing in Advancement. I do want to say one thing because I know this is going to embarrass him, but Dr. Schuller was not in the room earlier when we, at your very appropriate command Les, got up and applauded the work of the Medical Center. I said this yesterday at the Medical Affairs meeting, relative to this \$100 million grant there is just something so fitting. Dr. Schuller was not only a historic leader for the James for many years, and of course still provides extraordinary leadership for the entire Medical Center, but was like a founding father frankly. I know he had 40 people working with him and the great work that Battelle did to help support the grant application was a team effort, but someone had to lead it. He led it. It is the biggest grant in the history of the University and, Dave is in here right now, so Dr. Schuller, thank you.

Mr. Fisher:

I thought we had a lot of opportunity to celebrate a lot of good things at this meeting. I think there is great potential for a lot of change for us to engage in and participate in. In the next 60 days before our April meeting and particularly as we go forward in this country, both with the budgeting emphasis at the national, state and local units of government, all those impact us in many ways, so we have a lot of opportunity here in the next several months to make a lot more positive change.

Mr. Shumate:

My comments, Mr. Chairman, would be that as I was sitting here, listening to our Committee reports, being really impressed with the substance and quality of the work that is going on in our committees, and appreciate the leadership of our committee chairs as well as the work of the committees, because as a person who is not able to serve on all the committees, it is nice to feel fully informed of the activities and to, quite frankly, be proud of the work that our committees and work groups are engaged in. The second comment would be that as I listen to Judge Marbley's report on the Academic Affairs and Student Life Committee; just to recognize the balance that we have in our student body, when you look at the quality in terms of the tests scores, but also in terms of the diversity of our student body in our incoming classes, equally to hear about the great work going on inside the classroom because of the intelligence and the high quality students we have from an academic standpoint, but the outside of the classroom experiences that the University is offering to our students whether it is rec center opportunities, the social and civic engagement of our students as well as the international experience - so just very impressed with the focus on students and the balance that we are seeing in our student body.

Mr. Borrer:

Of course I echo what my colleagues have said. I just continue to reflect on the issues that we discuss with the administration and among ourselves at the Board, are causing great substantive discussion and intellectual thought, and I think the results that are being produced and the things that are happening here are significantly better and significantly improved and are causing real meaningful change in this University, and it makes me proud.

Mr. O'Dell:

I would like to support what has already been said, but I just marvel at the momentum and the success this University is having. I know it is because of the great leadership we have in place throughout the University. I feel very confident that leadership will steer us through the difficult times ahead and that we will continue to win and excel.

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Mr. Hicks:

It has been a great meeting. One of our best, we seem to say that every time we meet, they get better and better because I think they do get better and better. I think we have seen both this group and our committees and certainly the leadership working at a very high level and I think that Mr. Fisher is right, there is a lot of really big challenges ahead of us, but the opportunities are enormous. The great thing about this meeting from Wednesday to Thursday to today is that we are not waiting for somebody else to dictate what we do, we are taking advantage of the opportunities. I think we are being proactive, and I think we are being very creative, and I think every day that goes by, and every month that goes by, we are raising our game further and further up to meet the level - so just congratulations to the leadership of the University.

Mr. Ratner:

I think it has all been said. I will admit that every time I leave one of these Board meetings I am both totally energized and totally exhausted. It seems to be something that happens every time I touch Ohio State in any way. It seems to have that effect on me. It is exciting, and it is exciting to both look at what we have done and then to see the way we have opened our way to the future. There are not a lot of institutions that can say that at this point in their history and the country's history that can really be as aggressively positive about really much, much better times to come, at the same time be looking back at a record of such achievements. That is a remarkable position to be in, and it is no doubt due to the leadership that President Gee has given and throughout the entire institution. Remarkable group of people, all the way down through our students.

The other comment I wanted to make, it came up yesterday, and we had some discussion about this; it is remarkable the contribution the student trustees make here. I think we should all be very grateful for that. You represent your fellow students so well and then you bring students forth at these meetings that, I always get sort of a chill. The hair goes up on the back of my neck when these kids talk about what Ohio State has meant to them. Small ways Board members can, in some way, contribute to, that is really the most rewarding part of this job. Thank you.

Mrs. Kass:

At this point in the circle there is not a whole lot more to add. I would definitely agree with Ron's comment about the kind of energizing effect of our meetings together as well as about this point in time where we are all pretty exhausted, but I think the integration of what we do seems to be the most compelling thought I had at this moment. We just seem to holistically bring together our thinking and our actions and the kind of modeling that is going on. I think the advancement success over the last 12 months, I guess I want to particularly reiterate that I am just really proud of the work that has been done and the people who were involved and the leadership they showed, and how that was modeled throughout the University. I just think it is pretty amazing, and it just shows what kind of place we have here.

Mr. Jurgensen:

I think what strikes me, and it is a continuum, not just this meeting we went through, but it is when you link all the meetings of the last year or two together, is that there are two things that we are working on very hard, that we are working on a concert, and I just want to underscore the importance of that. One is planning, and planning in many forms, but I have strategic planning foremost in my mind, simultaneously with the work on culture. The reason that they are so closely aligned and need to continue to be aligned is all of us in this country, and really to a large extent, the world, the system of education we have is not working. It is not producing what we

need for it to produce as a system. As I continue to think about this, initially I would have thought that the majority of change that is required in this system to enable it to deliver what it should was not in the higher education element of the system. That higher education was closer to doing its job and the problems were more in secondary and primary, but I think as events are unfolding as we just think about the kinds of conversations that we are having about change that is taking place at Ohio State, it is becoming more evident that the majority of change, more change will occur in higher education that is going to take place, that is taking place in secondary/primary/pre-K, those notes in the system. Now the challenge of that is, if you ask people where resistance to change is the highest in the system, as a generalization, it would be in higher education. The thinking and the patterns, the patterns of behavior are most entrenched in higher education. That part of the system that events and requirements create the need to change the most is that part of the system where the resistance is the highest. That is why the linking of the cultural change is absolutely essential if any of the work on advancement, strategy, physical environment, all of that is going to be successful. It will only be successful to the extent that we are able to continue our work on altering the culture of the institution.

None of what I said is not on our radar screen, it is, but I think it is just something we are going to have to remain diligent about and we are.

Mr. Kellogg:

Two quick thoughts, one just to reiterate something that Jerry said yesterday. He talked about us needing to make sure, and he just did it again, to not under estimate the time, the energy, the effort that is required to make this foundational, continuing culture change. That really is at the core. It also ties into defining who we are and who we are going to be. Those things are tied together.

The other thing, Les, you said it earlier. It is a wonderful thing to have the opportunity to get better and to be making progress in that endeavor.

Finally, bullet words that resonate with me based on this being actually my first time to be involved in some of the committee meetings; blessed, challenged, energized, thankful.

Ms. Swain:

Two things that have stuck in my mind, first I keep reflecting on why students pick Ohio State, and I am going to continue to reflect on that through April. Our enrollment is up, our quality of students are up thanks to admissions and our enrollment strategy, then that flows into the second thing that stuck with me is making sure that we realized the consequences of our actions in terms of where we invest and divest and how that effects that balanced student that Mr. Shumate talked about. Making sure we still focus on building a quality, holistic student experience and we have talked about study abroad a lot today which is awesome. In the advancement meeting I asked what kind of student experiences make really engaged young alumni, and Melinda Swan said, "We have seen marks on students who participate in study abroad tend to be much more engaged as alumni," indicators like that. I think focusing on building that into our priorities, affordability and funding for it is definitely important, but also students need the ability to integrate that into their curriculum. It is hard to just take a quarter away and still try to graduate on time. We obviously are in a revolutionary time in our curriculums across all colleges with the switch to semesters, so this is something that definitely can be fit in. So as we focus on this wheel of engagement and how we bring in students and they become great alumni and they tell their stories and they support the University and that wheel starts turning, I am excited to be a part of pushing the wheel down the hill.

Mr. Wexner:

I think what strikes me, and I have the benefit of hearing what you have all said and thought about, and I think this is important if only to me. Gil said it, we are not the victims. You think about boards and groups and very often institutionally we all think individually and institutionally, we are the victims and in this case, we do not feel like we are the victims, not at the student level, hopefully not at any level of connection to the University and that is where we are taking the initiative and we are creating our own future. We are not the victims of the past, or of any group and that is a very healthy state of mind when you are not in a victim mode. You take responsibility for the present and the future and we can collectively be optimistic. I think the appreciation of the progress that we have, and Clark I am glad that resonated with you, is that any of us individually can ask for is the opportunity for today to be better than yesterday or the future to be better than the past. If in fact it is better and we have the opportunity yet to make it better, that is a pretty high state to be in, in terms of optimism.

The last thing, we spent a lot of time, and I am sure we will spend a lot of time trying to define what the land grant of the future is. What should the land grant mission be, and I was listening, I think pretty attentively to the meeting. I say if you can synthesize all the things that were reported and talked about, I think it begins to describe the land grant of the future. Whether it is national awards, international students, the planning, taking control of our destiny, thinking about our financial structure and intellectual structures in new and creative smart ways. I think rather than worrying about how you wordsmith it, I think we are doing, I really think we are, that is pretty good, so I am appreciative of that. So I will not worry about the wordsmithing of the land grant, we will just do it and be it.

President Gee:

I am going to be very short. First of all I really want to say, I know this is a public meeting, but I think all of you know what a privilege it is for me personally to work with you and the friendship that we share and we do have. We have wonderful friendships, and we share among each other, and I think that is important, the tone of the top. It is the fact that we do not always agree, we certainly do have times in which we move in different directions, but ultimately as we think about One University we also have to think about one Board, and I think clearly that is the case on so many different boards. There are so many different divisions that can fracture an institution and we just do not have that and I am really privileged by that. The colleagues that I work with are superb. We have a high expectation and a high level of competence in this University that is a real privilege to see and a real privilege to benefit from.

I do want to acknowledge today, you know we talk about a number of the changes that we have made, which are really transformative. The reconfiguration of the College of the Arts and Sciences, it has taken many institutions years to even talk about, and yet we did that. The move from quarters to semesters, the kind of trans institutional efforts that we are making, that does not happen without great partnerships. I really want to acknowledge our faculty, in particularly the faculty leadership that we have. I think Joe and Steve would agree with this, we have just had superb leadership from our faculty, who has in many ways prodded us to move even faster. We need to acknowledge that. This is an institution, it is not looking in the rear view mirror, and much of its leadership on the side of the faculty is so importantly engaged in that forward thinking mode. Obviously our students, our students are the most generous in terms of their enthusiasm and in terms of their advocacy for Ohio State. We could not be more privileged, wonderful staff. We are in about as strong of position as any institution can be. To lead, to be the new America university, to be the institution that does have people beat their path to our door and

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that is what we want to have. Columbus, Ohio has a wonderful airport, come and see us.

Thank you.

Mr. Wexner:

We are adjourned. Amen.

Thereupon the Board adjourned to meet Friday, April 8, 2011 at Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

(APPENDIX XIX)

IMPACT STATEMENT

THE ARTHUR G. JAMES CANCER HOSPITAL
AND RICHARD J. SOLOVE RESEARCH INSTITUTE
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS

AMENDMENTS APPROVED BY:
JAMES CANCER HOSPITAL MEDICAL STAFF ADMINISTRATIVE COMMITTEE –
JUNE 11, 2010
JAMES CANCER HOSPITAL MEDICAL STAFF - JUNE 30, 2010
PROFESSIONAL AFFAIRS COMMITTEE OF THE OHIO STATE UNIVERSITY
MEDICAL CENTER BOARD – NOVEMBER 18, 2010
THE OHIO STATE UNIVERSITY MEDICAL CENTER BOARD – DECEMBER 16, 2010

I. MEDICAL STAFF BYLAWS

- A. Updated and revised in order to align with new governance structure and approved revisions to Medical Center Board Bylaws.
- B. Corrections throughout of titles of officers.
- C. Updated and revised to reflect Joint Commission standards and University policies.
- D. Updated and revised administrative responsibilities of officers.

II. MEDICAL STAFF RULES AND REGULATIONS

- A. Minor administrative corrections.
- B. Corrections throughout of titles of officers.
- C. Updated and revised in order to align with new governance structure and approved revisions to Medical Center Board Bylaws.

**BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

3335-111-01 Medical staff name.

The board of trustees of the Ohio state university, by official action, established "the Arthur G. James cancer hospital and Richard J. Solove research institute (CHRI)." Hereinafter, the abbreviation "CHRI" shall mean the Arthur G. James cancer hospital and Richard J. Solove research institute; the term "medical staff" shall refer to the medical staff of the cancer hospital and research institute. "The medical staff of the Arthur G. James cancer hospital and Richard J. Solove research institute" shall be the name of the hospital's medical staff organization. In accordance with rules 3335-109-01 to 3335-109-20 and 3335-104-07 of the Administrative Code, the CHRI-board Ohio state medical center board (herein called "medical center board") has delegated to the medical staff of the CHRI the responsibility to prepare and recommend adoption of these bylaws.

3335-111-02 Purpose.

The purpose of the medical staff of the CHRI shall be:

- (A) To maintain exemplary standards of medical care for all patients admitted to at the CHRI, consistent with a teaching environment, realizing that the continuous To assure continuity of care and treatment of for the individual patient is the responsibility of the member of the attending, associate attending, clinical attending, or community associate staff to whose care the patient is admitted or transferred throughout the course of his or her illness, and to assure ongoing support and care for cancer survivors. To commit to being responsive to the needs of all CHRI patients and to communicate compassionately and effectively concerning matters of patient care.
- (B) To support education and encourage research programs; research, with an emphasis on the prevention and treatment of cancer; to actively encourage patients to participate in clinical trials and other research, and to foster research programs to enhance and advance the educational and patient care programs elevate and advance the educational standards of our professions, including, but not limited to, pre and post medical or osteopathic students, nursing students, students of the allied medical professions, and students of other health professional colleges; and provide research programs to enhance and advance the educational and patient care programs.
- (C) To support educational programs for health care and other professionals, patients and families, and the community, with an emphasis on cancer-related education; to elevate and advance the educational standards of our professions, including pre and post medical or osteopathic students, nursing students, students of the allied medical professions, and students of other health professional colleges.
- (C)(D) To provide a means whereby to identify and review medical problems may be reviewed; assure adherence to regulatory and accreditation standards; review and revise policies and procedures discussed; and to provide a means for establishing and maintaining standards of professional, medical and educational performance, organization, evaluation and discipline within the medical staff, and harmonious cooperation and understanding among the units comprising the CHRI.

~~(D)~~(E) To provide research, educational education, and service programs to benefit the mental, physical, and environmental health of the citizens of the state of Ohio ~~and beyond; the region, the nation, and the world and to dedicate themselves to be responsive to the needs of their patients and to communicate effectively concerning matters of patient care; encourage facilitate~~ dissemination of medical knowledge to health professionals and the public, ~~and conduct research for the prevention and treatment of cancer.~~

3335-111-04 Membership.

(A) Qualifications.

(1) Membership on the medical staff of the CHRI is a privilege extended to allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, and the board of trustees of the Ohio state university. Membership on the medical staff is available on an equal opportunity basis without regard to race, color, creed, religion, sexual orientation, national origin, ~~sex~~ gender, age, handicap, genetic information, or Vietnam-era military or veteran status. Doctors of medicine, osteopathic medicine, dentistry, and practitioners of psychology and podiatry in faculty and administrative positions who desire medical staff membership shall be subject to the same policies and procedures as all other applicants for the medical staff.

(2) through (9) no change.

(B) Application for membership.

Initial application for all categories of medical staff membership shall be made by the applicant to the clinical department chief or designee on forms prescribed by the medical staff administrative committee, stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the qualifications are fulfilled as outlined in paragraph (A) of this rule. See paragraph (E)(1) of rule 3335-111-07 of the Administrative Code for exceptions to signature requirements. The application shall include written statements by the applicant that commit the applicant to abide by the bylaws, rules and regulations of the medical staff, the CHRI ~~hospital~~ medical center board, and the board of trustees of the Ohio state university. The applicant shall produce a government issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant for medical staff membership shall agree that membership requires participation in and cooperation with the peer review processes of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in these review processes as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) and (D) no change.

(E) Procedure for appointment.

(1) No change.

(a) If the applicant should be appointed to a category of the CHRI medical staff, the applicant agrees to be governed by the bylaws, rules and regulations of the medical staff, the ~~CHRI~~ medical center board, and the board of the trustees of the Ohio state university.

(b) through (d) no change.

(e) The applicant releases from any liability:

(i) All representatives of the CHRI for acts performed in connections with evaluating the applicant's credentials or releasing information to other institutions for the purpose of evaluating the applicant's credentials in compliance with these bylaws performed in good faith and without malice; and

(ii) All third parties who provide information, including otherwise privileged and confidential information, to members of the medical staff, the CHRI staff, the ~~CHRI~~ medical center board members, and members of the Ohio state university board of trustees concerning the applicant's credentials performed in good faith and without malice.

(f) through (h) no change.

(2) The purpose of the health assessment shall be to ensure that the applicant or appointee to the CHRI medical staff is able to fully perform and discharge the clinical, educational, administrative and research responsibilities which the applicant or appointee would or is permitted to exercise by reason of medical staff appointment. At the time of the initial request for a health assessment, and at any time an appointee refuses to participate as needed in a health assessment, including, but not limited to, a drug or alcohol screening, the clinical department chief, division or department directors, or the director of medical affairs may impose a summary suspension per paragraph (D) of rule 3335-111-05 of the Administrative Code. Upon request of the medical staff administrative committee or ~~CHRI~~ the medical center board, the applicant or appointee will document their physical/mental status with sufficient adequacy to demonstrate that any patient treated by the applicant or appointee will receive efficient and quality care at a professionally recognized level of quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as an appointee to the medical staff.

(3) Through (7) no change.

(8) Completed applications shall be acted upon as follows:

(a) and (b) no change.

(c) By the professional affairs committee of the ~~CHRI~~ medical center board;

- (d) By the CHRI medical center board within one hundred twenty days after receipt of a completed application and the report and recommendation of the medical staff administrative committee; and
 - (e) By the CHRI medical center board, or a subcommittee of the medical center board if eligible for expedited credentials—are granted credentialing, within one hundred twenty days after receipt of a completed application and the report and recommendation of the medical staff administrative committee.
- (9) through (11) no change.
- (12) The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the director of medical affairs, along with the recommendation of the director of medical affairs, to the professional affairs committee of the CHRI medical center board, and thereafter to the CHRI medical center board. When the CHRI medical center board has acted, the chair of the medical center board shall instruct the director of medical affairs to transmit the final decision to the clinical department chief, the applicant, and the respective section chief.
- (13) no change.
- (14) The director of medical affairs, who may make a separate recommendation to the ~~CHRI~~medical center board, shall directly communicate the final recommendation of the medical staff administrative committee to the CHRI medical center board. When the CHRI medical center board has acted, the director of medical affairs will transmit the final decision to the clinical department chief, the applicant, the respective section chief, and the Ohio state university board of trustees.
- (F) Procedure for reappointment.
- (1) through (3) no change.
 - (4) The applicant for reappointment shall be required to submit any reasonable evidence of current ability to perform the clinical privileges requested. The clinical department chief shall review and evaluate the reappointment application and the supporting documentation. The clinical department chief shall evaluate all matters relevant to recommendation, including: the applicant's professional competence; clinical judgment; clinical or technical skills; ethical conduct; participation in medical staff affairs, if applicable; compliance with the bylaws, rules and regulations of the medical staff, the CHRI medical center board, and the board of trustees of the Ohio state university; cooperation with the CHRI hospitals personnel and the use of the CHRI hospital's facilities for patients; relations with other physicians other health professionals or other staff; maintenance of a professional attitude toward patients; and the responsibility to the CHRI and the public.
- (5) through (8) unchanged.
- (9) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as

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an original application for appointment to the medical staff and shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application. The recommendation of the medical staff administrative committee regarding reappointment shall be communicated by the director of medical affairs, along with the recommendation of the director of medical affairs, to the professional affairs committee of the CHR| medical center board, and thereafter to the CHR| medical center board. When the CHR| medical center board has acted, the chair of the medical center board shall instruct the director of medical affairs to transmit the final decision to the clinical department chief, the applicant, and the section chief.

Balance unchanged.

3335-111-05 Peer review and corrective action.

(A) Informal peer review.

No change.

(B) Formal peer review.

(1) Formal peer review may be requested in more serious situations or where informal review has not resolved an issue or whenever the activities or professional conduct of a member of the medical staff of the CHR|:

(a) and (b) no change.

(c) Violates the bylaws, rules and regulations of the medical staff, the CHR| medical center board, or the board of trustees of the Ohio state university;

(d) and (e) no change.

(2) Formal peer review may be initiated by the clinical department chief, the section chief, the director of medical affairs, any member of the medical staff, the director chief executive officer of the CHR|, the dean of the college of medicine, any member of the CHR| medical center board, or the vice president for health services. All requests for formal peer review shall be in writing, shall be submitted to the director of medical affairs, and shall be supported by reference to the specific activities or conduct which constitute grounds for the requested action.

Balance unchanged.

3335-111-06 Hearing and appellate review procedure.

(A) No change.

(B) Request for hearing.

(1) No change.

(2) The failure of a medical staff member to request a hearing to which the member is entitled by these bylaws within the time and in the manner

herein provided, shall be deemed a waiver of the member's right to any review by the medical staff administrative committee to which the member might otherwise been entitled. The chief executive officer shall then implement the decision and that action shall become and remain effective against the medical staff member in the same manner as a final decision of the ~~CHR~~ medical center board as provided for in paragraph (E) of this rule. The chief executive officer shall promptly inform the affected medical staff member that the proposed decision, which had entitled the medical staff member to a hearing, has now become final.

(C) No change.

(D) Conduct of hearing.

(1) Through (9) no change.

(10) Within fourteen days after the conclusion of the taking of all evidence and of all hearings, the medical staff administrative committee shall make a written report of its findings and its recommendation and shall forward the same together with the hearings record and all other documentation to the chairperson of the ~~CHR~~ medical center board. Notice of that decision shall be sent certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records by the director

(11) The decision and record of the medical staff administrative committee shall be transmitted to the professional affairs committee of the ~~CHR~~ medical center board, which shall, subject to the affected member's right to appeal and implementation of paragraph (E) of this rule, consider the matter at its next scheduled meeting, or at a special meeting to be held no less than thirty days following receipt of the transmittal. The professional affairs committee of the medical center board may accept, reject, or modify the decision of the medical staff administrative committee.

(12) The recommendation of the professional affairs committee of the medical center board shall be promptly considered by the ~~CHR~~ medical center board at its next scheduled meeting. The ~~CHR~~ medical center board may accept, reject, or modify the recommendation of the professional affairs committee of the medical center board.

(13) A copy of the ~~CHR~~ medical center board decision shall be sent by certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records.

(E) Appeal process.

(1) Within thirty days after receipt of a notice by an affected medical staff member of the action of the medical staff administrative committee the staff member may, by written notice to the chairperson of the ~~CHR~~ medical center board, request an appeal. Such appeal shall only be held on the record before the medical staff administrative committee.

(2) no change.

(3) The appeal shall be conducted by the professional affairs committee of the ~~CHR~~ medical center board.

- (4) The affected medical staff member shall have access to the reports and records, including transcripts, if any, of the medical staff administrative committee and all other material, favorable or unfavorable, that have been considered by that committee. The member shall then submit a written factual statement specifying those factual and procedural matters with which the member disagrees, and the reasons for such disagreement. This written statement may cover any matters raised at any step in the procedure to which the appeal is related, and legal counsel may assist in its preparation. Such written statement shall be submitted to the professional affairs committee of the medical center board no later than seven days following the date of the affected member's notice of appeal.
- (5) New or additional matters not raised during the hearing procedure or in the medical staff administrative committee hearings shall only be introduced on appeal at the sole discretion of the professional affairs committee of the medical center board.
- (6) Within fourteen days following submission of the written statement by the affected medical staff member, the professional affairs committee shall recommend to the CHRI medical center board that the adverse decision be affirmed, modified or rejected, or to refer the matter back to the medical staff administrative committee for further review and recommendation. Such referral to the medical staff administrative committee may include a request for further investigation.
- (7) Any final decision by the CHRI medical center board shall be communicated by the chief executive officer by certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records. The chief executive officer shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the chief medical officer of OSU health system, the vice president for health services, the director of medical affairs, chief of staff, the section chief, clinical department chief and the academic department chairperson and the person(s) who initiated the request for formal peer review. The chief executive officer shall take immediate steps to implement the final decision.

3335-111-07 Categories of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical attending, community associate attending, and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration and demonstration of recent active clinical practice during the last two years, but are otherwise subject to the provisions of these bylaws.

(A) Honorary staff.

The honorary staff will be composed of those individuals who are recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature in an oncology field of interest. The honorary staff designation is awarded by the CHRI medical center board on the recommendation of the chief executive officer of the CHRI, senior vice president for health sciences, section chief, or the credentials committee after

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approval by the medical staff administrative committee. This is a lifetime appointment. Honorary staff are not entitled to patient care privileges.

(B) through (G) no changes.

(H) Clinical privileges.

(1) Delineation of clinical privileges:

(a) Every person practicing at the CHRI by virtue of medical staff membership, faculty appointment, contract or under authority granted in these bylaws shall, in connection with such practice, be entitled to exercise only those clinical privileges specifically applied for and granted to the staff member or other licensed allied health professional by the ~~CHRI~~ medical center board after recommendation from the medical staff administrative committee.

(b) Through (g) no change.

(2) Temporary and special privileges:

(a) Temporary privileges may be extended to a doctor of medicine, osteopathic medicine, dental surgery, psychologist, podiatry or to a licensed allied health professional upon completion of an application prescribed by the medical staff administrative committee, upon recommendation of the chief of the clinical department, and approval by the director of medical affairs. The director of medical affairs, acting as a member and on behalf of the ~~CHRI~~ medical center board, has been delegated responsibility by the ~~CHRI~~ medical center board to grant approval of temporary privileges. The temporary privileges granted shall be consistent with the applicant's training and experience and with clinical department guidelines. Prior to granting temporary privileges, primary source verification of licensure and current competence shall be required. Temporary privileges shall be limited to situations which fulfill an important patient care need and shall not be granted for a period of more than ninety days.

(b) through (e) no change.

(3) Expedited privileges:

If the ~~CHRI~~ medical center board is not scheduled to convene in a timeframe that permits the timely consideration of the recommendation of a complete application by the medical staff administrative committee, eligible applicants may be granted expedited privileges by the professional affairs committee or a subcommittee of the medical center board consisting of ~~at least two members~~ two voting members of the ~~CHRI~~ medical center board, the director of medical affairs and the chief of staff pursuant to ~~hospital/~~ the medical staff policy and the ~~CHRI~~ hospital medical center board resolution.

(4) Through (7) unchanged.

(8) Licensed allied health professionals:

(a) Through (h) no change.

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- (i) By applying for clinical privileges as a licensed allied health professional, the applicant agrees to the following terms and conditions:
- (i) The applicant has read the bylaws and rules and regulations of the medical staff of the CHRI and agrees to abide by all applicable terms of such bylaws and any applicable rules and regulations, including any subsequent amendments thereto, and any applicable CHRI policies that the CHRI may from time to time put into effect;
- (ii) The applicant releases from liability all individuals and organizations who provide information to the CHRI regarding the applicant and all members of the medical staff, the CHRI staff and the CHRI medical center board and the Ohio state university board of trustees for all acts in connection with investigating and evaluating the applicant;
- (iii) The applicant shall not deceive a patient as to the identity of any practitioner providing treatment or service in the CHRI;

Balance unchanged.

3335-111-08 Organization of the CHRI medical staff.

(A) The chief executive officer.

(1) Method of appointment:

The chief executive officer shall be appointed by the board of trustees of the Ohio state university upon recommendation of the president, senior vice president for health sciences, and the vice president for health services following consultation with the CHRI medical center board in accordance with university bylaws, rules and regulations. The chief executive officer shall be a member of the attending medical staff of the CHRI.

(2) No change.

(B) The director of medical affairs.

(1) no change.

(2) Responsibilities:

The director of medical affairs shall be responsible to the chief executive officer, the medical director of the Ohio state university health system, and the CHRI medical center board for the quality of patient care provided in the CHRI. The director of medical affairs shall assist the chief executive officer in the administration of medical affairs including quality assurance and credentialing.

Balance unchanged.

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3335-111-09 Elected officers of the medical staff of the CHRI.

(A) And (B) no change.

(C) Delegates at-large.

There shall be two delegates at-large that are members of the medical staff. Each delegate at large shall be a member of the medical staff administrative committee and shall serve on those committees of the CHRI medical center board as appointed by the chairperson of the CHRI medical center board.

Balance unchanged.

3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

(A) and (B) no change.

(C) Medical staff administrative committee:

(1) Composition:

(a) no change.

(b) Ex-officio non-voting membership includes: the CHRI ~~chief operating officer~~ executive director, the CHRI associate director for professional education, the CHRI chief nursing officer, the medical director of university hospital and/or the chief medical officer of the medical center, the dean of the Ohio state university college of medicine, the senior vice president for health sciences and the administrative director for medical staff affairs.

(c) and (d) no change.

(2) Duties:

(a) Through (d) no change.

(e) To fulfill the medical staff's accountability to the CHRI medical center board for medical care rendered to patients in the CHRI, and for professional conduct and activities of the medical staff, including recommendations concerning;

Balance unchanged.

3335-111-12 Amendments.

These medical staff bylaws may be amended after notice is given at one meeting of the medical staff administrative committee. Such notice shall be laid on the table until the next meeting and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written or electronic ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded to ~~the CHRI professional affairs committee, the James cancer hospital board~~

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in successive order to the following: the professional affairs committee of the medical center board if it meets prior to the next scheduled medical center board meeting, the medical center board and the Ohio state university board of trustees. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Neither the medical staff, CHRI professional affairs committee, the James cancer hospital the medical center board nor the board of trustees may unilaterally amend the these medical staff bylaws. The medical staff bylaws, rules and regulations, hospital policies and the medical center board bylaws shall not conflict.

**MEDICAL STAFF RULES AND REGULATIONS
THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

03 ATTENDING ASSIGNMENT.

(A) and (B) no change.

(C) In the case of a medical or psychiatric emergency involving a patient, visitor or CHRI staff member in an inpatient or outpatient setting, any individual who is a member of the ~~Medical Staff~~ medical staff or who has been delineated privileges is permitted to do everything possible to save the life or prevent serious harm regardless of the individual's staff status or clinical privileges.

05 ORDER WRITING PRIVILEGES.

(A) Definition of "~~Patient Orders~~ patient orders".

(1) and (2) no change.

(A) through (G) no change.

(H) "Transfer of clinical service" means transfer of full patient responsibility from one attending physician, dentist, psychologist or podiatrist to another; the patient may remain on the same unit or a change in patient care area may also occur. Admission of a patient from an emergency service to the hospital as an inpatient involves "transfer of clinical service."

For the purposes of order writing, two essentials of "transfer of clinical service" are necessary:

(1) The initial transfer order must indicate the release of responsibility and control of the patient, pending acceptance by the receiving service. The order may read--"transfer (or admit) to Dr _____, Head head and Neck Service neck service."

(2) Transfer of service may be completed only by the receiving service writing an order to the effect--"accept in transfer (or admission) to Dr _____, Head head and Neck Service neck service."

Orders effective before the transfer must be renewed or rewritten upon transfer by signature of a responsible medical practitioner, a limited staff member, or other licensed healthcare professionals with appropriate clinical privileges. The new or renewed orders may be written before or at the time of transfer, and may become effective immediately. It is the responsibility of the receiving nurse to establish the availability of new or renewed orders. If new orders are unavailable, then the nurse may continue previous orders and immediately notify the responsible medical practitioner, a limited staff member, or other licensed healthcare professionals with appropriate clinical privileges

(I) and (J) no change.

(K) Do not resuscitate orders.

The order for do not resuscitate indicating that the patient should not undergo cardiopulmonary resuscitation may be written only by the attending physician or his

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delegate. Verbal orders for do not resuscitate will not be accepted under any circumstances. The order for do not resuscitate may be rescinded only by the attending physician or delegate and an order must be written to annul said order. Please refer to hospital policy 03-24 ~~Do Not Resuscitate Orders~~ do not resuscitate orders for further details.

(L) Restraint and seclusion orders.

Restraint and seclusion orders require careful evaluation and monitoring. Please refer to hospital policy 03-30 ~~Restraint~~ restraint and ~~Seclusion~~ seclusion for further details.

11 COMMITTEES.

In addition to the medical staff committees, the medical staff shall participate in the following hospital and monitoring functions: infection control, clinical quality management, safety, and disaster planning and in other leadership council for clinical quality, safety and service advisor policy groups.

Operating Room Committee

(A) The operating room committee shall have representation from all clinical departments utilizing the operating room. Representation will include: medical director of the CHRI operating room, the section or division chief, or their designee, of: surgery, gynecologic oncology, urology, otolaryngology, radiation oncology, thoracic surgery, surgical oncology, neurological surgery, orthopedic surgery, anesthesia, and plastic surgery; epidemiology/infection control, the medical director of perioperative services for the Ohio state university health system, the CHRI medical director of quality, the director of perioperative services of the CHRI operating room, the manager of perioperative services, the director of admitting, the operating room coordinator, and the CHRI director of operations. The committee chair will be a CHRI surgeon selected by the nominating committee and shall serve a two-year term beginning on the first of July. The committee shall meet monthly and carry out the following duties:

(1) through (3) no change.

(4) Maintain written records of actions taken, and results of those actions, and make these available to each committee member, the vice president of health services, the director of medical affairs, and the ~~chief operating officer-~~ executive director of the CHRI.

(B) no change.

Pharmacy and Therapeutics/Drug Utilization Evaluation Committee (P & T Committee)

The P & T committee shall be appointed in conformity with the medical staff bylaws and have representation from medical staff, nursing, pharmacy department, college of pharmacy, and the hospital administration. The majority of members shall be members of the medical staff. The committee shall meet at least quarterly and carry out the following duties:

(A) through (K) no change.

Transfusion and Isoimmunization Committee

(A) and (B) no change.

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Infection Control Committee

No change.

Leadership Council for Clinical Quality, Safety and Service

The ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service shall consist of members appointed pursuant to the university hospital's medical staff bylaws, and shall include the senior vice president for health sciences as an ex officio member without a vote, and the director of medical affairs and chief of staff as voting members. The medical director of university hospitals shall be the chairperson of the ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service. The ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service shall authorize policy groups to be formed to accomplish necessary hospital and medical staff functions on behalf of the CHRI and university hospitals.

CHRI representatives on the ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service shall be appointed as provided in the CHRI bylaws.

(A) No change.

(B) Clinical quality and patient safety committee.

(1) no change.

(2) Duties

(a) through (h) no change.

(i) Report and coordinate with the ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service all quality improvement initiatives.

(C) Clinical resource utilization policy group

(1) no change.

(2) Duties

(a) through (c) no change.

(d) Report and recommend to the ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service changes in clinical practice patterns in compliance with applicable governmental regulations and accreditation requirements when the opportunity exists to improve the resource management.

(D) Evidence-based practice policy group

(1) no change.

(2) Duties

(a) no change.

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- (b) To report regularly to the ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service for approval of all new and periodically reviewed evidence-based medicine resources for use within the CHRI.
- (c) Oversee the development, approval and periodic review of the clinical elements of computerized ordersets and clinical rules to be used within the information system of the CHRI. Computerized ordersets and clinical rules related to specific practice guidelines should be forwarded to the ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service for approval. All other computerized value enhancement for approval. All other computerized ordersets and clinical rules should be forwarded to the ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service for information.
- (d) To initiate and support research projects when appropriate in support of the objectives of the ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service.
- (e) no change.
- (f) Regularly report a summary of all actions to the ~~Leadership Council~~ leadership council for ~~Clinical Quality~~ clinical quality, ~~Safety~~ safety and ~~Service~~ service.

12 MECHANISM FOR CHANGING RULES AND REGULATIONS.

- (A) And (B) no change.
- (C) Before approval the ~~Director~~ director of ~~Medical Affairs~~ medical affairs or ~~Chief~~ chief of ~~Staff~~ staff shall circulate the proposed change to all medical staff, allowing adequate time for comment.
- (D) and (E) no change.
- (F) Amendments so accepted shall become effective when approved by the ~~CHRI~~ medical center board.

Balance unchanged.

13 ADOPTION OF THE RULES AND REGULATIONS.

These rules and regulations shall be adopted by the ~~Medical Staff Administrative Committee~~ medical staff administrative committee and forwarded for approval to the ~~CHRI Board~~ in successive order to the following: the professional affairs committee of the medical center board if it meets prior to the next scheduled medical center board meeting, the medical center board and The Ohio State University Board of Trustees.

14 SANCTIONS

Each member of the medical staff shall abide by policies approved by the ~~Medical Staff Administrative Committee~~ medical staff administrative committee of the CHRI. Failure to abide may result in suspension of some or all hospital privileges.

(APPENDIX XX)

**ATTACHMENT A
SEPARATION INCENTIVE AND PHASED RETIREMENT PROGRAM**

BACKGROUND

A number of workforce factors are expected to be of increased presence at The Ohio State University in the near term:

- The process of potential University structural changes—e.g., administrative streamlining and service centers;
- The potential need for specific colleges to make changes in available talent to achieve programmatic goals;
- The significant proportion of retirement-eligible faculty and staff; 39% of regular faculty (tenure, clinical, research) are eligible to retire within five years. For staff (regular staff only, does not include Temp or Term staff), 26% are currently eligible or will become eligible within 5 years; and
- The need to enable budget savings to be achieved where required

Given the variety of differences between individual colleges and vice presidential units, local solutions should be sought to the above workforce planning factors rather than seeking university-wide solutions. These solutions should consider the unique budget and talent needs of each college or unit and must support the retention of key faculty and staff and preservation of a positive culture of commitment and engagement.

RECOMMENDATION

In anticipation of these factors, the Office of Human Resources and the Office of Legal Affairs will develop a flexible program of voluntary separation incentives including phased retirement, with these key considerations:

- A program of separation incentives will be made available to colleges and vice presidential units for use on an as-needed basis with the support of the Office of Human Resources and The Office of Legal Affairs; this program is only available to meet defined and targeted needs on a time-limited basis, and will not be available broadly or on a continuing basis.
- The Office of Human Resources, and/or the Office of Academic Affairs with colleges, will work with colleges and vice presidential units that need assistance with workforce planning (aligning talent resources with strategic priorities).
- Under this program, a specific plan may be developed to incent appropriate groups of staff or faculty to separate, based on some combination of position, department or tenure length; participation will be voluntary.
- The plan design will consider the unique budget needs of the college or vice presidential unit through a cost/benefit analysis.
- Individuals could be deemed ineligible within an eligible group, due to the mission-critical nature of their work. The college or vice presidential unit, the Office of Human Resources, and the Office of Legal Affairs must agree on eligibility criteria and communication materials
- The separation of individuals deemed mission-critical could be delayed for up to six months,
- All college plans must also be approved by the Office of Academic Affairs.
- The outcomes gained from the process will be documented.

OUTLINE OF PROGRAM PARAMERS

Separation Incentives

Eligibility	Incentive Options	Approval Criteria
<ul style="list-style-type: none"> - Regular faculty and staff - Eligibility criteria proposed by the college/unit and approved by the Office of Human Resources and the Office of Legal Affairs - Determine what funding sources will be eligible for the program (e.g. grants; county, state and federal funding sources, etc.) 	<p>Cash lump-sum payment of up to 12 months of salary, up to a maximum payment cap (the initial cap will be \$75,000 and will be reviewed periodically); payment will occur within 60 days of separation.</p> <p>Additional incentive options, same or similar to the ones below, may be proposed for inclusion by the college/unit:</p> <ul style="list-style-type: none"> - Cash lump sum to sponsor continued health coverage - Dependent tuition coverage for a defined period 	<ul style="list-style-type: none"> - Efficiency must be demonstrated. - A process will be arranged for confidential receipt and handling of applications. - Responsible workforce planning principles and complexity of job functions must be considered. - Eligibility criteria must be approved as legally acceptable and sound human resource and business practice.

Faculty and Staff - Phased Retirement (One-Two Years)

Eligibility	Incentive Options	Approval Criteria
<ul style="list-style-type: none"> - Regular faculty and/or staff - Eligible to retire by the end of the phased period; plus other eligibility criteria proposed by the college/unit and approved by the Office of Human Resources and the Office of Legal Affairs 	<p>Phasing Option: Phased over one or two years:</p> <ul style="list-style-type: none"> - Work 75% for one year and paid 100% with full benefits. In the second year, work 50% and paid 75% with full benefits. <p>or</p> <ul style="list-style-type: none"> - 25% reduction in work and paid at original FTE; full benefits subsidy only occurs at 50% FTE (reduced level) or greater. <p>Additional incentive options, same or similar to the ones below, may be proposed for inclusion by the college/unit:</p> <ul style="list-style-type: none"> - Cash lump sum to sponsor continued health coverage - Dependent tuition coverage for a defined period 	<ul style="list-style-type: none"> - Efficiency must be demonstrated. - Eligibility criteria must be approved as legally acceptable and sound human resource and business practice. - Responsible workforce planning principles and complexity of job functions must be considered. - An extended period of service is needed for transfer of knowledge or to perform complex/unique functions.

All separation and phased retirement agreements are intended to be enforceable and enforced at time of separation, including tenured faculty agreements.

**OSU China Gateway Project
Formation of Wholly Foreign Owned Enterprise (“WFOE”) In China**

Background And Overview

The Ohio State University (“OSU”) China Gateway project is entering into its next phase, which will require creation of a new legal entity in China. The OSU China Gateway LLC is an Ohio limited liability company (the “LLC”). OSU is the sole member of the LLC and has complete control over its operation. The LLC was formed as a necessary legal prerequisite to meet OSU’s institutional goal of establishing a physical presence in China by June of 2010. The LLC, in turn, has established a Foreign Representative Office (“FRO”)¹ in Shanghai, China. The establishment of the FRO was also a necessary legal prerequisite for the leasing of office space, opening of financial accounts, and hiring of staff. The project as a whole is referred to as the “China Gateway.”

In order to expand to the activities of the China Gateway to include executive education or similar types of training programs, it will be necessary to form a new Chinese entity known as a Wholly Foreign Owned Enterprise (“WFOE”). This next step was anticipated and briefly addressed in previous materials presented to the Board of Trustees during the approval process for the FRO. Chinese law requires the creation of the WFOE to permit development of the revenue generating activities that will assist the Gateway in becoming self-sustaining over the next several years. The WFOE will be wholly-owned by the LLC, and the FRO will be phased out after approval of the WFOE by the Chinese government.

Budget

The Office of the Provost is providing funding for the activities of the China Gateway project. An initial 6-month start-up budget of \$241k was approved to cover expenses through the end of FY2010. The Office of the Provost has further agreed to fund the China Gateway operation for the next 12 years with \$600k allocated for FY2011, with the budget decreasing by \$50k in subsequent years until exhaustion. The Office of International Affairs will supplement this allocation with approximately \$175k during the first three years of operation and the remainder of funds will be derived through revenue-generating programs offered at the China Gateway site.

Purpose

The primary purpose of the China Gateway is to further the establishment of OSU as a global university. To this end, the Gateway is engaged in the following activities:

- Alumni and student liaison.
- Facilitation of collaborations between OSU and Chinese institutions or organizations.
- Facilitation of OSU faculty teaching and research collaborations.
- Development of specialized executive education or training programs consistent with Chinese law.
- Relationship building within the local business community and in particular, Ohio Department of Development (ODOD) business and government contacts.
- Donor contact with interested alumni, friends, and corporations in China.

¹ The full legal name of the FRO is: “OSU China Gateway LLC (Shanghai) Representative Office.”

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The China Gateway project has already generated a highly enthusiastic response from OSU alumni in China and facilitated new agreements for programs between OSU units and Chinese institutions.

Legal Structure

OSU is the sole member of the LLC. This arrangement provides the Senior Vice-President for Business & Finance at OSU with the authority to appoint or remove officers, approve resolutions on behalf of the LLC, and make any necessary changes to the structure or operation of the LLC.

The LLC currently has two officers. These officers are: (1) the OSU Vice Provost for Global Strategies in the Office of Academic Affairs (President); and (2) the Program Manager for International Programs Liaison in the OSU Office of International Affairs (Secretary)\Treasurer). Thus, all officers of the LLC are OSU employees. Structural changes in the LLC will be made to provide for a three member Board of Directors and for separate Treasurer and Secretary positions.

The LLC filed for permission from the Chinese State Administration for Industry and Commerce ("SAIC") to create the FRO, which is one of the permissible vehicles for foreign entities to legally conduct operations in China. The SAIC approved the formation of the FRO. The FRO in Shanghai has a "Chief Representative" appointed by the Vice-Provost for Global Strategies (President of the LLC) and approved pursuant to Chinese law by the SAIC. The Chief Representative is the actual manager of the China Gateway operations on the ground in China. Pursuant to the requirements of Chinese law, she is employed by the FRO through one of three Chinese employment agencies approved by the Chinese government for this purpose.

The FRO is not legally permitted to engage in revenue generating activities under Chinese law. Therefore, to aid in our long-term goal of offering executive education or other types of training programs in China, formation of a new legal entity is necessary. This entity is the Wholly Foreign Owned Enterprise or "WFOE." The WFOE will be wholly-owned by the LLC, thereby enabling the LLC to control appointments and actions of the WFOE. The current Chief Representative of the FRO will be the new manager of the WFOE, and the FRO will be phased out after establishment of the WFOE.

The minimum initial required investment for the WFOE under Chinese law is approximately \$150,000, which will be paid out of the budgeted amounts described above. This investment may be used by the WFOE as operating capital. In addition, OSU has engaged Benesch, Attorneys at Law as outside legal counsel to assist in the formation of the WFOE. The legal cost for the formation of the WFOE will be approximately \$74,000, payable in 12 monthly installments to outside counsel. This representation will include the preparation of all materials (Articles of Association, Business License, Tax Documents, etc.) and negotiation with the applicable governmental authorities involved in the WFOE application process. Outside counsel will also assist in deregistering the existing Foreign Representative Office.

(APPENDIX XXII)

Amendments to the Rules of the University Faculty

3335-1-05 University organization.

- (A) University organization.
- (1) and (2) no change.
- (B) Basic educational organization of the university. The basic organization of the educational units of the university shall be departments, divisions, schools, academic centers, colleges, regional campuses, the graduate school, the federation of the colleges of the arts and sciences, and the agricultural technical institute.
- (C) through (E) no change.
- (F) Colleges and graduate school; establishment. For educational administration the university shall be organized into a graduate school and ~~eighteen~~ fourteen colleges. ~~The following five colleges shall comprise the federation of the colleges of the arts and sciences: the college of the arts, the college of biological sciences, the college of humanities, the college of mathematical and physical sciences, and the college of social and behavioral sciences. The other thirteen~~ fourteen colleges are: the college of arts and sciences, the college of food, agricultural, and environmental sciences, the Max M. Fisher college of business, the college of dentistry, the college of education and human ecology, the college of engineering, the Michael E. Moritz college of law, the college of medicine, the college of nursing, the college of optometry, the college of pharmacy, the college of public health, the college of social work, and the college of veterinary medicine.
- (G) no change.
- (H) Colleges and graduate school; administration.
- (1) There shall be a dean of each college and of the graduate school and an executive dean of the college of arts and sciences who shall be a member of its faculty and the administrative head of the college or of the school. The major responsibility of each dean and the executive dean shall be that of providing active leadership in the promotion, direction and support of educational and research activities of the university, in the maintenance of a high level of morale among the faculty, and in the encouragement of the spirit of learning among the students. Further detailed duties of the deans of the colleges and of the graduate school, and the executive dean of the college of arts and sciences shall be fixed by rules and regulations promulgated by the board of trustees.
- (2) ~~There shall be an executive dean and vice provost of the colleges of the arts and sciences who is the administrative head of the colleges of the arts, biological sciences, humanities, mathematical and physical sciences, and social sciences. The major responsibilities of the executive dean and vice provost are to select, in consultation with the provost, the search committees for the college and divisional deans and advise the provost on the appointment of these deans; work with the provost on annual evaluations of the college deans; coordinate and manage central services, report to the provost on behalf of the college deans; advise the provost regarding base budgets and rebasing allocations and, following review by the provost, manage these funds for the colleges; allocate common funds~~

~~among the arts and sciences; and review budget management in the colleges. The executive dean and vice provost also administers curriculum approved by the faculty and is responsible for honors and scholars programs and for interdisciplinary centers and programs involving multiple colleges. As requested, the executive dean and vice provost will advise the provost on promotion and tenure recommendations and service as a member of the council of deans. Further detailed duties of the executive dean and vice provost shall be fixed by rules and regulations promulgated by the board of trustees.~~

- (3) Each college, and the graduate school, ~~and the colleges of the arts and sciences~~ shall have a secretary and may have such other administrative officers as are necessary to carry out the program of the college or of the school. These persons shall have such duties as are assigned to them by the dean of the college, or of the graduate school, or by the executive dean of the colleges college of the arts and sciences.

Balance unchanged.

3335-3-22 Council of deans.

- (A) The executive vice president and provost, the deans of the colleges, the executive dean of the colleges college of the arts and sciences, the senior vice president for business and finance and chief financial officer, the senior vice president for research, the dean of the graduate school, the deans and directors of the regional campuses, the vice provost for enrollment services and dean for undergraduate education, and the director of libraries shall comprise the council of deans of the university. The executive vice president and provost shall be chair of the council.
- (B) The council of deans shall meet on the call of the chair. The council of deans shall serve as an advisory council to the president.

3335-3-26 Establishment of colleges and graduate school.

For educational administration the university shall be organized into a graduate school and ~~eighteen~~ fourteen colleges, as established in paragraph (F) of rule 3335-1-05 of the Administrative Code.

3335-3-28 Organization of the colleges college of the arts and sciences.

- (A) ~~The colleges of the arts and sciences shall consist of: the five colleges so designated by paragraph (F) of rule 3335-1-05 of the Administrative Code and the faculty of the arts and sciences as created by rules 3335-5-26 to 3335-5-28 of the Administrative Code.~~
- (B) ~~Student personnel services and student records for the colleges of the arts and sciences shall be administered by the colleges of the arts and sciences.~~

For administrative purposes the college of arts and sciences shall be organized into the division of arts and humanities, the division of natural and mathematical sciences, and the division of social and behavioral sciences; each led by a divisional dean, who is appointed by the executive dean of the college of arts and sciences.

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3335-3-29 Deans of the colleges.

- (A) There shall be a dean of each college and an executive dean of the college of arts and sciences who shall be a member of its faculty and the administrative head of the college. Each dean and the executive dean shall be appointed and reappointed by the board of trustees upon nomination of the president. Before making this nomination or recommendation for reappointment, the president shall confer with members of the faculty of the college for which the dean or executive dean is to be appointed and shall give substantial weight to faculty recommendations in reaching a decision. The president shall also consider the recommendations of the chairs of the departments and the directors of the schools in that college.
- (B) The major responsibility of the dean of each college and the executive dean of the college of arts and sciences shall be that of providing active leadership in the promotion, direction and support of educational and research activities of the university, in the maintenance of a high level of morale among the faculty, and in the encouragement of the spirit of learning among the students. In addition the dean or the executive dean shall have general administrative responsibility for the program of the college, subject to the approval of the president and the board of trustees. These administrative responsibilities shall include the duty:
- (1) Through (3) no change.
 - (4) After consultation with the chairs of the departments and the directors of the schools within the college to make recommendations to the executive vice president and provost concerning the college budget, the appointments to and promotions within the staff and the membership of the college faculty. ~~All recommendations by the deans of the colleges of the health sciences will be made to the senior vice president for health sciences who will accomplish the appropriate coordination and make recommendations to the executive vice president and provost.~~
- (C) The dean and executive dean of the college of arts and sciences is hereby given authority requisite to carrying out the responsibilities of his or her position. The dean and the executive dean may delegate any of his or her responsibility and authority to another member of the faculty of the college. The dean and executive dean shall be a voting member of the faculty of each department.
- (D) The usual method of communication between the dean and executive dean of the college of arts and sciences and the president or the board of trustees shall be through the appropriate staff member, then to the president and through the president to the board of trustees.

3335-6-03 Probationary service, and duration of appointments for tenure-track faculty.

- (A) through (C) no change.
- (D) Exclusion of time from probationary periods.
- (1) An untenured regular tenure-track faculty member will have time excluded from the probationary period in increments of one year to reflect the caregiving responsibilities associated with the birth of a child or adoption of a child under age six. Department chairs or school directors will inform the office of academic affairs within one year of the birth of a child or the adoption of a child under age six of a probationary faculty member unless the exclusion of time is prohibited by paragraph (D)(3) of this rule. The

probationary faculty member may choose to decline the one-year exclusion of time from the probationary period granted for the birth or adoption of a child under six years of age by so informing her/his TIU head, dean, and the office of academic affairs in writing before ~~August~~ April 1 of the new mandatory review year following granting of the declination. The exclusion of time granted under this provision in no way limits the award of promotion and tenure prior to the mandatory review year (see paragraph (D)(2) of this rule). The maximum amount of time that can be excluded from the probationary period per birth event or adoption of children under age six is one year.

- (2) A probationary tenure-track faculty member may apply to exclude time from the probationary period in increments of one year because of personal illness, care of a seriously ill or injured person, an unpaid leave of absence, or factors beyond the faculty member's control that hinder the performance of the usual range of duties associated with being a successful university faculty member, i.e., teaching, scholarship, or service. Requests to exclude time from the probationary period made under the terms of this paragraph must be submitted to the chair of the tenure initiating unit. Requests shall be reviewed by the tenure initiating unit promotion and tenure committee which shall advise the tenure initiating unit chair regarding their appropriateness. Such requests require approval by the tenure initiating unit chair, dean, and executive vice president and provost. A request to exclude time from the probationary period for any of these reasons must be made prior to ~~October~~ April 1 of the year in which the mandatory review for tenure must occur. The extent to which the event leading to the request was beyond the faculty member's control, the extent to which it interfered with the faculty member's ability to be productive, and the faculty member's accomplishments up to the time of the request will be considered in the review of the request.

Balance unchanged.

3335-9-33 Standards for honors at graduation.

- (A) and (B) no change.
- (C) Standards for graduation "with research distinction in [special subject(s)]," "with honors research distinction in []," and "with honors in []" shall be as adopted by the council on academic affairs. Eligibility for these honors shall be based on a minimum of ninety credit hours of course enrollment at this university. The marks for all Ohio state coursework considered toward the degree will be included in calculating a student's eligibility for such honors. Credits in courses graded "S/U" and credits earned in repeatable coursework will be considered as counting toward the ninety credit hours. Credits in courses graded "PA/NP" and credits earned in coursework repeated in rule 3335-8-28 of the Administrative Code will not be considered as counting toward the ninety credit hours.
- (D) Beyond these minimal requirements the enrollment units may establish.

3335-17-01 Administration members.

The twenty-six members from the administration shall consist of the university president, the executive vice president and provost, the senior vice president for business and finance, the ~~senior~~ vice president for research, the vice president for student life, ~~the eighteen deans of the colleges~~, the executive dean of the college of

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arts and sciences, the deans of the other thirteen colleges, the executive dean of for the regional campuses, the dean of the graduate school, the dean for undergraduate education, and the director of libraries, and the three divisional deans of the college of arts and sciences.

3335-19-10 Attendance.

Members of the senate shall attempt to avoid conflicts between their academic schedule and the meetings of the senate and related committees. In the event of unavoidable conflict, it is expected the members will choose that resolution most favorable to their academic obligations. All members are expected to arrange for attendance by an alternate member at those senate meetings the member is unable to attend.

A committee member who misses all committee meetings in a quarter may be removed by the committee chair and replaced, as appropriate, by an appointment made by the executive committee of faculty council, student leadership, the office of the president, or other relevant appointing body. Any mitigating circumstances should be reported to the committee chair and the chair should keep and report attendance records to the university senate office and the senate constituencies.

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(APPENDIX XXIII)

Advancement Goals

To be achieved by 2016

Advancement Financial Goals

(Approved by BOT Advancement Committee 9/16)

- Become America's #1 public university in total private support.*
 - (*Ranked 11th based on 2007-2009 results*)
- Raise \$2.5 billion from a comprehensive fundraising campaign.

Advancement Engagement Goals

(Approved by BOT Advancement Committee 10/28)

- Double the number of annual donors.
 - (*From 120,000 to 240,000*)
- Earn a very satisfied rating from 50% of alumni for providing opportunities to be or stay involved with the University.
 - (*Currently 30%*)
- Demonstrate yearly increases in the number of volunteers actively serving Ohio State.
 - (*Baseline to come*)

Advancement Awareness Goals

(To be considered by the BOT Advancement Committee 2/10)

- Expand the number of national leaders who award high marks to Ohio State.
 - (*From 39% to 50% in awareness and from 24% to 40% in very favorable ratings*)
- More than triple the number of advocates and ambassadors who are equipped and motivated to reinforce key university accomplishments and attributes.
 - (*From an estimated less than 10% to 35%*)
- Double the number of Ohioans who feel a strong connection to the University.
 - (*From 22% to 44% who report a very strong bond*)

* This goal is set for completion in 2020.

(APPENDIX XXIV)



 The Ohio State University Foundation
 FY 2011 Fundraising Activity Report
New Fundraising Activity Progress - University Development
 as of December 31, 2010

	Fundraising Activity	Goal	% Achieved	7/1/2009 - 12/31/2009	% Change
Outright Gifts and Pledges					
Cash and Securities	\$49,736,769			\$40,149,102	23.88%
Real Estate	\$297,000			\$382,051	-22.26%
Gifts-in-Kind	\$4,588,630			\$2,887,157	58.93%
Pledges	\$31,928,391			\$21,820,254	46.32%
Total Outright Gifts and Pledges	\$86,550,791	\$168,519,531	51.36%	\$65,238,564	32.67%
Planned Gifts					
Revocable Planned Gifts	\$20,852,048			\$26,571,581	-21.53%
Irrevocable Planned Gifts	\$3,056,873			\$128,479	2279.28%
Total Planned Gifts	\$23,908,921	\$81,376,333	29.38%	\$26,700,060	-10.45%
Private Grants (OSP)	\$48,358,711	\$75,104,136	64.39%	\$40,901,589	18.23%
Total Fundraising Activity	\$158,818,422	\$325,000,000	48.87%	\$132,840,213	19.56%
		Time Elapsed	50.00%		

The Ohio State University Foundation
 FY 2011 Fundraising Activity Report
New Fundraising Activity Progress - Unit
 as of December 31, 2010



Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$5,291,679	\$785,943	\$6,077,623	\$6,357,998	\$12,435,621	\$31,521,000	39.45%
Athletics	\$14,382,805	\$1,140,000	\$15,522,805	\$0	\$15,522,805	\$33,009,677	47.03%
Business (Fisher College of)	\$2,418,214	\$7,243,904	\$9,662,117	\$24,200	\$9,686,317	\$10,021,032	96.63%
Cancer	\$16,277,133	\$3,398,180	\$19,675,313	\$4,677,563	\$24,352,876	\$34,748,000	70.08%
Dentistry (College of)	\$1,435,625	\$1,470,750	\$2,906,375	\$147,077	\$3,053,452	\$8,000,000	38.17%
Education and Human Ecology (College of)	\$9,517,618	\$232,001	\$9,749,619	\$593,303	\$10,342,922	\$6,000,000	172.38%
Engineering (College of)	\$9,312,711	\$216,667	\$9,529,378	\$13,859,913	\$23,389,291	\$43,691,425	53.53%
Food, Agriculture and Enviro Sciences (College of)	\$4,528,788	\$519,667	\$5,048,455	\$2,488,537	\$7,536,992	\$13,122,627	57.43%
Heart	\$625,666	\$0	\$625,666	\$1,454,108	\$2,079,774	\$6,338,000	32.81%
John Glenn School of Public Affairs, The	\$132,912	\$30,000	\$162,912	\$90,016	\$252,928	\$739,486	34.20%
Kinman Institute for the Study of Race & Ethnicity	\$100,370	\$0	\$100,370	\$0	\$100,370	\$1,337,700	7.50%
Law/Michael E. Moritz College of)	\$1,827,818	\$250,000	\$2,077,818	\$0	\$2,077,818	\$5,039,882	41.23%
Medical Center	\$4,022,544	\$13,002	\$4,035,546	\$6,782,177	\$10,817,723	\$14,549,000	74.35%
Medicine (College of)	\$1,211,182	\$363,608	\$1,574,791	\$5,474,695	\$6,989,486	\$15,037,000	46.48%
Neurosciences	\$842,873	\$9,588	\$852,461	\$3,100,191	\$3,952,652	\$10,643,000	37.14%
Nursing (College of)	\$343,163	\$30,000	\$373,163	\$140,076	\$513,239	\$808,077	63.51%
Office of Academic Affairs	\$2,802,873	\$2,514,959	\$5,317,861	\$212,359	\$5,530,220	\$9,678,644	57.14%
Office of Student Life	\$513,619	\$1,000,000	\$1,513,619	\$0	\$1,513,619	\$2,329,899	64.97%
Ohio State University Alumni Association	\$767,991	\$0	\$767,991	\$0	\$767,991	\$851,002	89.25%
Opiobanthy (College of)	\$165,448	\$0	\$165,448	\$363,535	\$528,983	\$1,279,132	41.35%
OSU Lima	\$156,214	\$960,649	\$1,116,863	\$0	\$1,116,863	\$1,230,437	90.77%
OSU Mansfield	\$198,059	\$0	\$198,059	\$115,625	\$313,684	\$606,640	51.71%
OSU Marion	\$402,397	\$116,000	\$518,397	\$10,500	\$528,897	\$1,085,360	48.73%
OSU Newark	\$58,211	\$0	\$58,211	\$2,000	\$60,211	\$3,515,652	1.71%
Pharmacy (College of)	\$264,561	\$200,041	\$464,602	\$205,487	\$670,089	\$2,213,553	30.27%
Public Health (College of)	\$157,246	\$0	\$157,246	\$555,405	\$712,651	\$1,584,947	44.96%
Social Work (College of)	\$80,331	\$78,690	\$159,020	\$40,000	\$199,020	\$502,894	39.57%
University Libraries	\$499,376	\$5,000	\$504,376	\$0	\$504,376	\$1,700,000	29.67%
University-wide Fundraising	\$1,159,673	\$2,123,324	\$3,282,997	\$1,220,062	\$4,503,059	\$41,309,617	10.90%
Veterinary Medicine (College of)	\$1,549,609	\$1,195,001	\$2,744,610	\$363,884	\$3,108,494	\$11,000,000	28.26%
Wexner Center for the Arts	\$3,164,809	\$0	\$3,164,809	\$140,000	\$3,304,809	\$3,725,127	88.75%
WOSU Public Stations	\$2,339,273	\$11,917	\$2,351,190	\$0	\$2,351,190	\$7,780,690	30.22%
Total	\$86,550,791	\$23,908,921	\$110,459,711	\$48,368,711	\$168,818,422	\$325,000,000	48.87%

Time Elapsed 50.00%

Notes
 OSU Newark fundraising activity does not include funds raised to support COTC.



The Ohio State University Foundation
 FY 2011 Philanthropic Receipts Report
Philanthropic Receipts - University Development
 as of December 31, 2010

	7/1/2010 - 12/31/2010	7/1/2009 - 12/31/2009	% Change
Outright Gift Receipts			
Cash and Securities	\$49,739,022	\$40,149,104	23.89%
Real Estate	\$297,000	\$382,051	-22.26%
Gifts-in-Kind	\$4,588,630	\$2,887,157	58.93%
Total Outright Gift Receipts	\$54,624,652	\$43,418,311	25.81%
Pledge Receipts			
Payments on Current Year Pledges	\$13,093,559	\$4,656,776	181.17%
Payments on Prior Year Pledges	\$10,756,356	\$13,336,517	-19.35%
Total Pledge Receipts	\$23,849,915	\$17,993,293	32.55%
Planned Gift Receipts			
Payments on Current Year Revocable Gifts	\$4,182,977	\$977,214	328.05%
Payments on Prior Year Revocable Gifts	\$3,309,870	\$9,989,652	-66.87%
Irrevocable Gift Receipts	\$1,855,157	\$128,479	1343.94%
Total Planned Gift Receipts	\$10,549,720	\$11,095,346	-4.92%
Private Grants (OSP)	\$48,358,711	\$40,901,589	18.23%
Total Fundraising Receipts	\$137,382,998	\$113,408,538	21.14%



The Ohio State University Foundation
ProjectOne Report

ProjectOne Progress

July 1, 2001 through December 31, 2010



**Last Month
(7/1/2001 -
11/30/2010)**

**%
Achieved**

Goal

ProjectOne Activity

Outright Gifts and Pledges

Cash and Securities	\$2,008,306		\$1,818,789
Real Estate	\$0		\$0
Gifts-in-Kind	\$0		\$0
Pledges	\$14,399,617		\$14,409,617
Event and Annual Fund Activity	\$5,518,933		\$5,324,259
Total Outright Gifts and Pledges	\$21,926,855		\$21,552,664

Event and Annual Fund Projections (by June 30, 2015)

Herbert J. Block Memorial Tournament	\$1,000,000		\$1,000,000
Celebration for Life / The James Fund for Life	\$4,750,000		\$4,875,093
Pelotonia Fund for Cancer Research	\$5,000,000		\$5,000,000
Up on the Roof	\$2,000,000		\$2,000,000
Total Event and Annual Fund Projections	\$12,750,000		\$12,875,093

Planned Gifts

Not Applicable

Private Grants (OSP)

Not Applicable

Total ProjectOne Activity

\$34,676,855

46.24%

\$75,000,000

\$34,427,757



The Ohio State University Foundation
Students First, Students Now Report

Campaign Progress

January 1, 2009 through December 31, 2010

	Campaign Activity	Working Goal	% Achieved	vs. Time Elapsed
Outright Gifts and Pledges				
Cash and Securities	\$59,663,540			
Real Estate	\$92,051			
Gifts-in-Kind	\$133,998			
Pledges	\$21,696,543			
Total Outright Gifts and Pledges	\$81,586,131			
Planned Gifts				
Revocable Planned Gifts	\$12,356,855			
Irrevocable Planned Gifts	\$2,081,696			
Total Planned Gifts	\$14,438,552			
Private Grants (OSP)	\$0			
Total Campaign Activity	\$96,024,682	\$100,000,000	96.02%	16.02%
		Time Elapsed	80.00%	

Project Data Sheet for Board of Trustees Approval

Boiler Replacement

OSU-080267

Project Location: McCracken Power Plant

27,573 ASF / 109,182 GSF

- **approval requested and amount**

professional services	\$2.6M
-----------------------	--------
- **project budget**

construction w/ contingency	\$12.6M
<u>other costs (fees, equipment)</u>	<u>\$2.6M</u>
total project budget	\$15.2M



- **funding sources**
 - university bond proceeds
- **project schedule**

design/bidding	07/11 – 04/13
construction	04/13 – 04/14
- **Framework context**
 - this project is consistent with the Framework principles to improve existing campus infrastructure and provide for future growth
- **project scope**
 - replace the decommissioned boiler #8 in order to supply increases in campus steam demand anticipated by the OSU Medical Center expansion and the Chemical and Biomolecular Engineering and Chemistry Building; this is also expected to support potential expansion of sophomore student housing
 - the replacement boiler is also expected to meet imminent steam requirements of current projects
- **project status and update**
 - pre-design stage will evaluate boiler configurations adaptable to heat recovery in a combined cycle application and whether cogeneration and combined heat and power system should be pursued in the future at the Columbus campus

- **project team**

University project manager:	Tom Carmody
A/E:	tbd
major contractors:	tbd

Project Data Sheet for Board of Trustees Approval

Selected Tunnel Replacement Projects

OSU-081049

Project Location: N/A

N/A ASF / N/A GSF

- **approval requested and amount**

professional services	\$1.5M
-----------------------	--------

- **project budget**

construction w/ contingency	\$8.9M
<u>other costs (fees, equipment)</u>	<u>\$1.5M</u>
total project budget	\$10.4M

- **funding sources**

university bond proceeds

- **project schedule**

design/bidding	07/11 – 06/12
construction	06/12 – 10/16



- **Framework context**
 - o this project is consistent with the Framework principles to improve existing campus infrastructure and provide for future growth

- **project scope**
 - o upgrade and extend the life of deteriorated utility tunnel sections across campus
 - o areas included will be College Road between Page Hall and Hagerty Hall; the intersection of College Road and 18th Avenue; beneath the west end of 18th Avenue at the intersection of Magruder; beneath 19th Avenue immediately south of Haskett Hall; beneath Neil Avenue from south of 12th Avenue to north of South Oval Drive; beneath the entrance to the Vivian Hall parking lot

- **project status and update**
 - o construction phasing will be determined during design and will be based on a review of the tunnel assessments and priorities identified in the 2006 Infrastructure Master Plan

-
- **project team**

University project manager:	Al Slazzone
A/E:	tbd
major contractors:	tbd

Project Data Sheet for Board of Trustees Approval

Campus Electric Capacity, Phase 2 (New Substation)

OSU-081042

Project Location: N/A

N/A ASF / N/A GSF

- **approval requested and amount**
 - construction contracts \$50.0M

- **project budget**
 - construction w/ contingency \$50.0M
 - other costs (fees, equipment) \$7.6M
 - total project budget \$57.6M

- **funding sources**
 - university bond proceeds

- **project schedule**
 - AEP construction 06/10 – 06/11
 - design/bidding 02/10 – 07/11
 - construction 07/11 – 12/12



- **Framework context**
 - this project is consistent with the Framework principles to improve existing campus infrastructure and provide for future growth

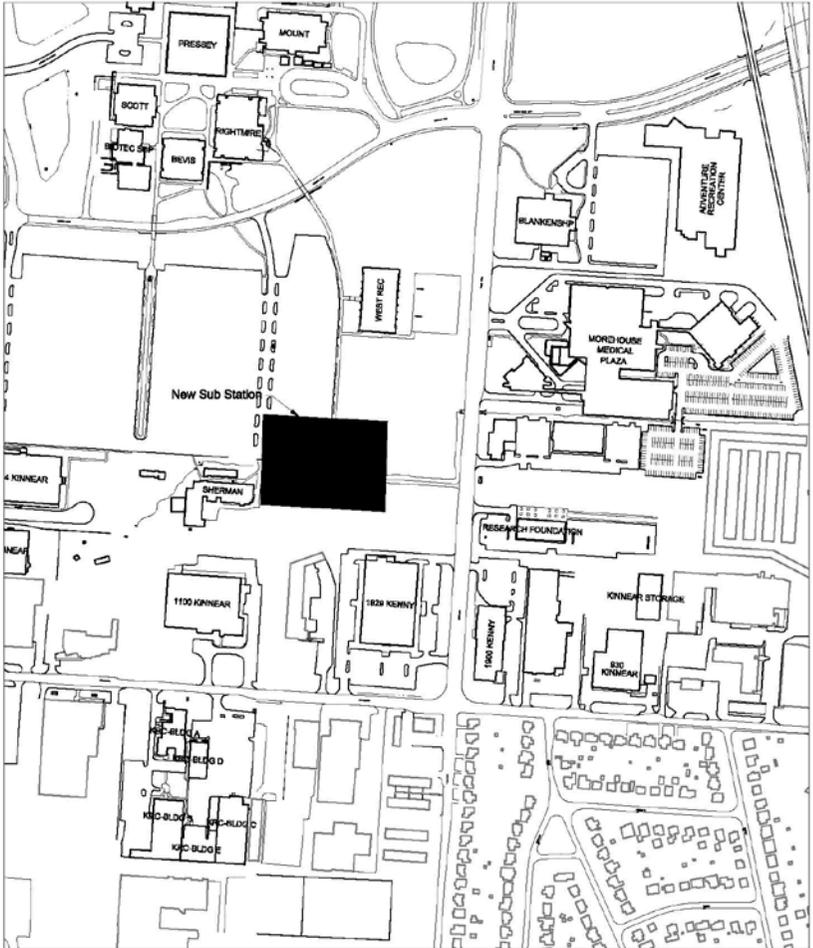
- **project scope**
 - this project will construct a new electrical substation to meet current and future campus electrical demands; the substation will be built to support mid-range needs but designed such that campus growth, expansion of on-campus generation and backup power systems can be supported over the next 50 years
 - the new substation will be the primary source of power to buildings west of the Olentangy River
 - the new substation will also provide redundancy to the existing substation to improve electrical reliability in support of business continuity and risk management planning
 - campus electrical demand will exceed the capacity of the current substation within the next five to eight years due to the expansion of the Medical Center, growing laboratory and research activities and the Student Life housing plan to increase conditioned student housing
 - energy conservation will off-set a portion of the growth but will not eliminate the need for a new substation

- **project update**
 - design is nearly complete and the project is preparing for bidding in order to begin construction as soon as AEP has completed their project
 - AEP construction to install a new power feed to the substation will complete in a couple of months; once they are complete OSU will begin construction on the substation

-
- **project team**
 - University project manager: Tom Carmody
 - A/E: Patrick Engineering Inc.
 - major contractors: tbd

West Campus Projects

- Campus Electric Capacity, Phase 2 (New Substation)



Project Data Sheet for Board of Trustees Approval

Hospital Kitchens Renovation

OSU-091575

Project Location: *Rhodes Hall – University Hospital
James Cancer Hosp & Solove Research Inst
Ross Heart Hospital*

234,178 ASF / 480,976 GSF
116,384 ASF / 265,423 GSF
106,654 ASF / 287,575 GSF

- **approval requested and amount**
 - construction contracts \$9.3M

- **project budget**
 - construction w/ contingency \$9.3M
 - other costs (fees, equipment) \$2.8M
 - total project budget \$12.1M



- **funding sources**
 - auxiliary funds

- **project schedule**
 - design/bidding – phases 1-3 04/10 – 05/11
 - design/bidding – phases 4-7 04/10 – 08/11
 - construction – phases 1-3 05/11 – 03/12
 - construction – phases 4-7 08/11 – 04/13

- **Framework context**
 - this project is consistent with the Framework principles by renovating existing facilities for more efficient and effective use

- **project scope**
 - this project will renovate the existing patient and café food kitchen serving University Hospitals in Rhodes Hall, the James Cancer Hospital and the Ross Heart Hospital
 - renovations will take place over several phases and several years
 - phases 1 thru 3 will renovate the Chilled Production Kitchen in Rhodes; Hospital Center #1 in Rhodes; and Hospital Center #2 in the James
 - phases 4 thru 7 will renovate Hospital Center #3 and #4 in Rhodes; expand the dishroom in Rhodes; renovate Seasons Café server/service area in Rhodes

- **project update**
 - design is nearly complete on the first phases and the project is preparing to bid
 - project is proceeding on time with all phases complete by mid-2013

-
- **project team**
 - University project manager: Corie Feldmann
 - A/E: FRCH Design Worldwide Cincinnati
 - major contractors: tbd

RATIFICATION AND APPROVAL OF THE AMENDMENT AND RESTATEMENT OF THE OHIO STATE UNIVERSITY SUPPLEMENTAL QUALIFIED RETIREMENT PLAN, RENAMED THE RETIREMENT CONTINUATION PLAN

Background on the Plan:

The University's Supplemental Qualified Retirement Plan was originally adopted effective July 1, 2001 and was renamed the Retirement Continuation Plan (the "RCP") effective January 1, 2002. The RCP is maintained for faculty and staff members whose retirement contributions to the state retirement system are limited under IRS rules and whose compensation, as determined by the University, exceeds those IRS limits.

The RCP is a "tax-qualified" retirement plan – i.e., participants do not pay taxes on their account balances (including earnings) until those balances are distributed. In order to remain taxqualified, the RCP must meet certain requirements under the Internal Revenue Code. The RCP must be restated to incorporate IRS rules and guidance issued since the last restatement. As such, the University was required to update the RCP and submit it to the IRS for a letter of determination by January 30, 2011.

Summary of Changes Required by the IRS:

During the past few years, the IRS and Treasury Department have issued guidance under the Pension Protection Act of 2006 (PPA); the Heroes Earnings Assistance and Relief Tax Act of 2008 (HEART); and the Worker, Retiree, and Employer Recovery Act of 2008 (WRERA). The IRS requires that tax-qualified plans seeking a determination letter incorporate this guidance. This Section describes the key pieces of guidance that have been incorporated into the RCP.

1. Compensation and Differential Wages (Section 1.07 of the RCP). HEART requires differential wages to be treated as taxable wages and as compensation for certain plan purposes. As background on differential wages, when reservists are called to active duty in the military, they often receive less compensation from their military salaries than they do from their civilian salaries. Some employers voluntarily choose to make up this difference by making payments called "differential wage" payments. Historically, military differential pay has not qualified as wages for purposes of withholding income taxes and employment taxes. HEART provides that differential wage payments made after December 31, 2008, should be treated as wages for federal tax withholding purposes. HEART also requires differential wage payments to be included in the definition of compensation for purposes of Internal Revenue Code Section 415, which sets limits on the amount of contributions that can be made to a tax-qualified retirement plan each year. HEART does not require employers to pay differential wages. Instead, if an employer pays differential wages, it must treat those wages as compensation for plan purposes. Section 1.07 of the RCP was revised to do that.

2. Survivor Benefits (Section 7.02 of the RCP). HEART requires all tax-qualified plans to treat a participant who dies on or after January 1, 2007 while performing qualified military service as being reemployed on the day before death. Consequently, the participant's survivors are entitled to receive any additional benefits that they would have received under the plan if such participant returned and terminated employment on account of his or her death (such as accelerated vesting). Survivors are not entitled to additional benefit accruals relating to the period of qualified military service.

3. Rollovers (Section 7.04(b) of the RCP). PPA and WRERA liberalized the rules governing rollover distributions. First, distributions may be rolled over from a pre-tax account in the RCP to a Roth IRA. Second, if an RCP participant's beneficiary is not the participant's spouse, that nonspouse beneficiary must be allowed to elect a rollover distribution.

February 11, 2011 meeting, Board of Trustees

Purpose of the Resolution:

The resolution ratifies and approves the amendment and restatement of the RCP, effective as of January 1, 2011, and its submission to the IRS. The resolution also ratifies the action of the Senior Vice President for Business and Finance and Chief Financial Officer in signing the amended and restated RCP.

**THE OHIO STATE UNIVERSITY
RETIREMENT CONTINUATION PLAN**

PLAN DOCUMENT

Amended and Restated Effective as of January 1, 2011

**The Ohio State University
Retirement Continuation Plan**

The Employer hereby amends and restated the Plan. The Plan originally was effective July 1, 2001. The Plan was amended effective January 1, 2002, to incorporate guidance issued under Section 401(a)(9) of the Code and other changes. The Plan was subsequently amended in July 2006 to incorporate changes requested by the Internal Revenue Service in the determination letter application process. The Employer adopts this amended and restated Plan document, effective January 1, 2011, to include these past amendments and provisions required under the Pension Protection Act of 2006, the Heroes Earnings Assistance and Relief Tax Act of 2008, and the Worker, Retiree, and Employer Recovery Act of 2008, and other applicable laws, regulations and administrative authority.

The purpose of the Plan is to provide additional retirement benefits to employees not available under the State Teachers Retirement System of Ohio ("STRS"), the Ohio Public Employees Retirement System ("OPERS"), or The Ohio State University Alternative Retirement Plan ("ARP").

Article I – Definitions

The following words or phrases whenever used in this Plan shall have the following meanings unless the context clearly demands otherwise:

Section 1.01 — Account

Shall mean the sum of all the Participant's individual sub-accounts, including earnings and losses thereon.

Section 1.02 — Annuity Contract(s)

Shall mean any type of annuity contract(s) issued by a Funding Company(ies) to effect the purposes of the Plan.

Section 1.03 — Appropriate Request

Shall mean a request by a Participant in the form and manner provided by the Plan Administrator that is appropriate for the intended purpose. If the Plan Administrator and the Plan's recordkeeper so agree, an Appropriate Request may be executed over the telephone or internet. To constitute an Appropriate Request, such request must be completed correctly and if required to be in writing, duly executed and delivered to the Plan Administrator or its designated representative.

Section 1.04 — Beneficiary

Shall mean the Beneficiary or Beneficiaries entitled to any benefits under a Participant's Account upon the death of a Participant.

Section 1.05 — Board

Shall mean the Board of Trustees of the Employer.

Section 1.06 — Code

Shall mean the Internal Revenue Code of 1986, as amended from time to time.

Section 1.07 — Compensation

Shall mean the compensation paid to an Employee by the Employer for a Plan Year, as reported on Internal Revenue Form W-2, Box 1 or such successor box which describes "wage, tips, other compensation", plus any amount which is contributed by the Employer pursuant to a salary reduction agreement and which is not includable in the gross income of the Employee under Sections 125, 132(f), 402(a)(8), 403(b), 414(h)(2) and 457(b) of the Code. Notwithstanding the above, the following shall be excluded from Compensation:

- (a) Reimbursements, expense allowances and taxable fringe benefits;
- (b) Section 911 of the Code earned income;
- (c) Moving expenses;
- (d) Non-qualified stock options taxable at time of grant or exercise;
- (e) Vesting in Section 83 of the Code property;
- (f) Disqualifying dispositions of qualified stock options;
- (g) Imputed income, including taxable group term life insurance;
- (h) Receipt of deferred compensation;
- (i) Bonuses paid under long-term compensation plans which are subject to vesting; and
- (j) Payments made for accrued but unused sick leave or vacation leave.

In determining the amount or allocation of any contribution that is based on Compensation, only Compensation paid to a Participant for services rendered to the Employer while employed as an Employee of the Employer shall be taken into account. Further, notwithstanding anything to the contrary herein, severance amounts paid after severance from employment shall be excluded from Compensation. For purposes of this Section 1.07, "severance amounts" are any amounts paid after severance from employment, except a payment of regular compensation for services during the Employee's regular working hours, or compensation for services outside the Employee's regular working hours (such as overtime or shift differential), commissions, bonuses, or other similar payments provided such payment would have been made prior to a severance from employment if the Employee had continued in employment with the Employer, provided such amounts are paid by the later of two and one-half (2½) months after, or the end of the year that includes the date of, the Employee's severance from employment with the Employer (as defined in applicable guidance).

For purposes of this Section 1.07, an Employee has a "severance from employment" when the Employee ceases to be an employee of the Employer maintaining the Plan, and an Employee does not have a "severance from employment" if, in connection with a change of employment, the individual's new employer maintains such Plan with respect to the individual. The determination of whether an Employee ceases to be an employee of the Employer maintaining the Plan is based on all of the relevant facts and circumstances.

For purposes of applying the limitation in Article V, Compensation under this Section 1.07 also shall include the following exceptions:

- (i) Compensation shall be based on the amount actually paid or made available to the Participant (or, if earlier, includible in the gross income of the Participant) during the Limitation Year, regardless of the date of participation; and
- (ii) Compensation shall not include amounts paid as compensation to a non-resident alien, as defined in Section 7701(b)(1)(B) of the Code, who is not a Participant in the Plan to the extent the compensation is excludable from gross income and is not effectively connected with the conduct of a trade or business within the United States.

This Plan shall not consider a Participant's Compensation for any Plan Year in excess of the limitation under Section 401(a)(17) of the Code.

Effective January 1, 2009, an individual receiving a differential wage payment, as defined by Section 3401(h)(2) of the Code, shall be treated as an Employee of the Employer making the payment (rather than an Employee who has incurred a severance from employment); and the differential wage payment shall be treated as compensation for Plan purposes, including Section

415 of the Code and any other Code section that references the definition of compensation under Section 415 of the Code.

If all Employees of the Employer performing service in the uniformed services described in Section 3401(h)(2)(A) of the Code are entitled to receive differential wage payments (as defined in Section 3401(h)(2) of the Code) on reasonably equivalent terms and, if eligible to participate in a retirement plan maintained by the Employer, to make contributions based on the payments on reasonably equivalent terms (taking into account Sections 410(b)(3), (4), and (5) of the Code), then the Plan shall not be treated as failing to meet the requirements of any provision described in Section 414(u)(1)(C) of the Code by reason of any contribution or benefit which is based on the differential wage payment.

Section 1.08 — Custodial Account

Shall mean the group or individual account or accounts established for each Participant by the Employer pursuant to a written contract between the Employer and a Funding Company, in a manner consistent with Section 401(f) of the Code.

Section 1.09 — Date of Employment

Shall mean the first date on which an Employee performs services as an Employee for the Employer.

Section 1.10 — Disability

Shall mean a physical or mental condition of a Participant which would qualify him for benefits under his Employer's long-term disability plan.

Section 1.11 — Employee

Shall mean any person who is receiving compensation for personal services rendered in the employment of the Employer.

Section 1.12 — Employer

Shall mean The Ohio State University.

Section 1.13 — Employer Contributions

Shall mean contributions made in accordance with Section 3.03.

Section 1.14 — Funding Company(ies)

Shall mean the entity designated by the Employer to provide funding options under the plan.

Section 1.15 — Hour of Service

Shall mean each hour for which an Employee is paid or entitled to payment for the performance of duties for the Employer.

Section 1.16 — Limitation Year

Shall mean the Plan Year.

Section 1.17 — Married Participant

Shall mean a Participant who is lawfully married on the date Plan benefits are payable.

Section 1.18 — Normal Retirement Date

Shall mean the first day of the calendar month coincident with or next following the Participant's 65th birthday.

Section 1.19 — One-Year Period of Severance

Shall mean a twelve (12) consecutive month period beginning on a Severance From Service Date and ending on the first anniversary of such date, provided the Employee does not perform services as an Employee for the Employer during such period.

Section 1.20 — Participant

Shall mean any Employee who becomes a Participant pursuant to Article II and continues to be entitled to any benefits under the Plan.

Section 1.21 — Period of Service

A Period of Service shall commence on an Employee's Date of Employment or Reemployment Commencement Date, whichever is applicable, and end on his Severance From Service Date. All Periods of Service shall be aggregated on a uniform and consistent basis.

Notwithstanding the preceding paragraph of this section, if an Employee severs from service by reason of a quit, discharge, or retirement during an absence from service of twelve (12) months or less, and if such Employee then performs services as an Employee within twelve (12) months of the date on which the Employee was first absent from service, then such Period of Severance shall be taken into account for purposes of vesting.

Section 1.22 — Period of Severance

The period of time commencing on an Employee's Severance From Service Date and ending on the date on which the Employee again performs an Hour of Service for the Employer.

Section 1.23 — Pick-Up Contributions

Shall mean contributions made in accordance with Section 3.02. These contributions are intended to be contributions described in Section 414(h)(2) of the Code. Therefore, although designated as Employee contributions, such Employee contributions are being paid by the Employer in lieu of contributions by the Employee.

Section 1.24 — Plan

Shall mean The Ohio State University Retirement Continuation Plan, as amended from time to time. For purposes of the Code, this Plan shall be considered and administered as a "profit sharing plan" that is administered as a "discretionary plan".

Section 1.25 — Plan Administrator

Shall mean the Employer. The Employer may, in its sole discretion, delegate any of the duties of the Plan Administrator to a third party or parties selected by the Employer.

Section 1.26 — Plan Year

Shall mean the twelve (12) month period commencing January 1, except that the first Plan Year shall be a short Plan Year commencing on July 1, 2001, and ending on December 31, 2001.

Section 1.27 — Reemployment Commencement Date

Shall mean the first day following a One-Year Period of Severance in which an Employee performs services for the Employer.

Section 1.28 — Severance From Service Date

Shall mean the earlier of:

- (a) The date on which an Employee quits, retires, is discharged, or dies; or
- (b) (1) The first anniversary of the first day of a period in which an Employee remains absent from service (with or without pay) with the Employer for any reason other than quitting, retirement, discharge or death, such as vacation, holiday, sickness, disability, leave of absence or lay-off; or
- (2) The second anniversary of the first day of a period in which an Employee remains absent from service (with or without pay) with the Employer by reason of pregnancy, the birth of the Employee's child, the placement of a child with the Employee in connection with the

adoption of such child by such Employee, or the need to care for such Employee's child during the period immediately following such child's birth or placement.

For a Participant who is absent from service on account of pregnancy, the birth of the Employee's child, child placement or child care, the period between the first anniversary of the first day of the absence and the second anniversary of the first day of the absence is neither a Period of Service nor a Period of Severance.

Section 1.29 — Valuation Date

Shall mean the last day of each Plan Year and any other day determined by the Plan Administrator.

Section 1.30 — Year of Service for Vesting

An Employee shall be credited with a "Year of Service for Vesting" upon the earlier of: (a) the first anniversary of the twelve (12) consecutive month period beginning on the date the Employee first performs an Hour of Service after the Employee has attained the age of eighteen (18) (employment commencement date) and each anniversary thereof; or (b) the completion of the Employee's first full contract year, if less, after the Employee has attained the age of eighteen (18).

Article II – Eligibility and Enrollment

Section 2.01 — Eligibility for Pick-Up Contributions

Eligibility to have a Pick-Up Contribution, if any, is limited to those Employees selected by the Plan Administrator and listed in Appendix A.

Notwithstanding the above paragraph, in order to have Pick-Up Contributions made on a Participant's behalf, the Participant must file an Appropriate Request with the Plan Administrator within sixty (60) days after the time he is initially eligible for Pick-Up Contributions. The Appropriate Request must be in the form of a one-time irrevocable election. If the Participant fails

to file an Appropriate Request in a timely manner, the Participant will be treated as having forever waived the right to have Pick-Up Contributions made on his behalf. The Plan Administrator may, at its discretion, add Employees to, or delete Employees from, Appendix A. Eligibility for Pick-Up Contributions shall begin after all of the mandatory employee contributions to the ARP, OPERS, or STRS are made each year.

Section 2.02 — Eligibility for Employer Contributions

Eligibility for an allocation of the Employer Contribution, if any, is limited to those Employees selected by the Plan Administrator and listed in Appendix A. The Plan Administrator may, at its discretion, add Employees to, or delete Employees from, Appendix A. Eligibility for an Employer Contribution and the amount of the Employer Contribution may vary from year to year and from Participant to Participant and the fact that an Employee receives such contribution one year does not mean that he is entitled to such contribution in any future year.

Article III – Contributions and Allocations

Section 3.01 — Types of Contributions

Contributions to the Plan shall consist solely of the following:

- (a) Pick-Up Contributions; and
- (b) Employer Contributions.

Section 3.02 — Pick-Up Contributions

Each Employee, within sixty (60) days after becoming eligible to receive an allocation of Pick-Up Contributions, must file a one-time irrevocable election in the form of an Appropriate Request with the Plan Administrator which shall direct that the Employer withhold a specific percentage of Compensation from the Employee's paycheck. The Participant's election of such percentage of Compensation shall be subject to the approval of the Employer.

Pick-Up Contributions shall be allocated to the Pick-Up Contribution sub-account of each Participant's Account in an amount equal to the amount withheld by the Employer from the Participant's Compensation for the purpose of contributing such amount to this Plan.

Section 3.03 — Employer Contributions

The Employer may make an Employer Contribution to the Plan at the Employer's discretion. The Employer has discretion as to the amount of the contribution. The Employer shall designate the Plan Year for which each Employer Contribution is made and shall make such Employer Contribution not later than the time prescribed by Section 404 of the Code or any successor statute or guidance.

The Employer Contribution, if any, shall be allocated to the Employer Contribution sub-account of each Participant's Account. With respect to each Plan Year, the Employer shall list the Employer Contributions, if any, made to each Participant for such Plan Year in the attached Appendix A.

Section 3.04 — Prohibition Against Assets Returning to Employer

The assets of the Plan shall never inure to the benefit of the Employer. Notwithstanding the prior sentence, Plan assets may revert to the Employer in the following situations:

- (a) In the case of an Employer Contribution or Pick-Up Contribution which in the sole opinion of the Plan Administrator is made by virtue of a mistake of fact, the contribution may be returned to the Employer within one (1) year after the payment of the contribution;
- (b) If an Employer Contribution is conditioned upon initial qualification of the Plan under Section 401(a) of the Code, or any successor provision thereto, and if the Plan does not so qualify, then any contributions made to the Plan may be returned to the Employer within one (1)

year after the date of denial of qualification of the Plan but only if such application is filed by the end of the applicable remedial amendment period under Section 401(b) of the Code.

Article IV – Participant Accounts

Section 4.01 — Annuity Contract(s) and Custodial Account(s)

Plan assets shall be held in Annuity Contract(s) or Custodial Account(s). The administration of the Annuity Contract(s) and Custodial Account(s) shall be subject to an agreement between the Employer and the Funding Company(ies) that satisfies the requirement of Section 401(f) of the Code. Annuity Contracts and Custodial Accounts shall conform to all provisions of the Plan.

Section 4.02 — Separate Accounts

The Funding Company shall maintain a separate Account for each Participant, which Account shall reflect the Participant's interest in the Annuity Contract(s) or Custodial Account(s), as applicable. Within each Participant's Account, sub-accounts shall be established to reflect the contributions made by the Employer under Article III.

Section 4.03 — Valuation of Separate Accounts

As of each Valuation Date, the Funding Company(ies) shall adjust the Accounts to reflect contributions, earnings, gains, losses, withdrawals and distributions.

Section 4.04 — Assumption of Risk by Participant

Each Participant (or his Beneficiary) assumes the risk in connection with any decrease in value of his Account, and such Account shall be the sole source of payments to be made to each Participant (or his Beneficiary) under the Plan.

Section 4.05 — Election of Investment Fund

Each Participant shall have the exclusive authority to direct the investment of his Account among the investment funds designated by the Employer. Such directions shall be made in accordance with procedures adopted by the Plan Administrator. If a Participant fails to designate an investment fund, all contributions allocable to his Account shall be placed in the investment fund selected by the Plan Administrator until Participant direction is received. A Participant shall be permitted to change his investment directions in accordance with procedures adopted by the Plan Administrator.

Article V – Limitations on Contributions

Section 5.01 — Annual Addition Limitation

(a) Notwithstanding any provisions of the Plan, the Annual Additions which a Participant is entitled to under the Plan, shall not, in any Limitation Year, exceed the applicable limitations of Section 415 of the Code. Such Section is hereby incorporated by reference.

(b) If the Annual Addition allocable under this Plan (but for this Section) would exceed the limitations of Section 415(c) of the Code, the excess Annual Addition under this Plan shall be allocated pursuant to Treasury Regulation Section 1.415-6(b)(6)(iii). Notwithstanding the foregoing, (i) for purposes of this Plan, “Annual Additions” shall be determined in accordance with the aggregation rules under Section 415(f) of the Code and (ii) effective for Limitation Years beginning on or after July 1, 2007, in correcting an amount that exceeds the limitations of Section 415(c) of the Code, the Employer may use a correction method as set forth under the Employee Plans Compliance Resolution System, or any successor thereto, but may not use any other correction method.

(c) For purposes of this Section, "Annual Addition" shall mean:

(1) Employer contributions

(2) Employee contributions

(3) Forfeitures

(4) Amounts allocated to individual medical accounts as described in Sections 415(l)(1) of the Code which is part of a defined benefit plan maintained by the Employer; and

(5) Amounts derived from contributions paid or accrued, which are attributable to post-retirement medical benefits allocated to the separate account of a key employee under Section 419A(d)(2) of the Code in a welfare benefit plan maintained by the Employer.

Restorative payments allocated to a Participant's Account, which include payments made to restore losses to the Plan resulting from actions (or a failure to act) by a fiduciary for which there is a reasonable risk of liability under applicable federal or state law, where similarly situated Participants are similarly treated do not give rise to an "Annual Addition" for any Limitation Year.

Article VI – Vesting

Section 6.01 — Pick-Up Contributions

A Participant shall at all times have a one hundred percent (100%) non-forfeitable interest in the value of his Account attributable to Pick-Up Contributions.

Section 6.02 — Employer Contributions

A Participant shall have a one hundred percent (100%) non-forfeitable interest in the value of his Account attributable to Employer Contributions after he is credited with one Year of Service for Vesting. In addition, if a Participant dies or becomes Disabled, or upon attaining his Normal Retirement Date, he shall have a one hundred percent (100%) non-forfeitable interest in his Account attributable to Employer Contributions.

Section 6.03 — Forfeitures

If a Participant's employment terminates and he receives a distribution of his vested Account, any nonvested portion of his Account shall be forfeited, and the amount forfeited shall be applied towards the Employer Contribution or to pay Plan expenses in the current Plan Year.

Article VII – Distributions

Section 7.01 — Time of Distribution

Distribution of a Participant's vested Account may begin as soon as administratively possible after the date the Participant terminates employment, retires on or after his Normal Retirement Date, dies, or becomes Disabled.

Section 7.02 — Methods of Distribution

A Participant or Beneficiary may elect that his benefit be paid in the form of a lump sum or an annuity, subject to the terms of the applicable Annuity Contract(s) and Custodial Account(s) issued by the Funding Company.

Section 7.03 — Distributions After Death

If the distribution of a Participant's interest has begun in the form of an annuity and the Participant dies before his entire interest has been distributed to him, the remaining portion of such interest shall be distributed as provided in the Annuity Contract or Custodial Account.

If a Participant dies before he has begun to receive any distributions from his Account, his death benefit shall be distributed to his Beneficiary in the form of a lump sum no later than December 31 of the calendar year following the calendar year in which the Participant died, or, if the Beneficiary so elects, in the form of an annuity available from the annuity provider selected by the Plan Administrator, with the first payment being made no later than December 31 of the

calendar year following the calendar year in which the Participant died. If the Beneficiary fails to make any election, he will be treated as if he elected a lump sum distribution.

In the case of a death or Disability occurring on or after January 1, 2007, if a Participant dies while performing qualified military service (as defined in Section 414(u) of the Code), the survivors of the Participant are entitled to any additional benefits (other than benefit accruals relating to the period of qualified military service) provided under the Plan as if the Participant had resumed and then terminated employment on account of death.

Section 7.04 — Direct Rollovers of Eligible Distributions

(a) Notwithstanding any provision of the Plan to the contrary that would otherwise limit a Distributee's election under this Section, a Distributee may elect, at the time and in the manner prescribed by the Plan Administrator, to have any portion of an Eligible Rollover Distribution paid directly to an Eligible Retirement Plan specified by the Distributee in a Direct Rollover.

(b) For purposes of this Section, the following definitions apply:

(1) **Eligible Rollover Distribution** — An Eligible Rollover Distribution is any distribution of all or any portion of the balance to the credit of the Distributee, except that an Eligible Rollover Distribution does not include: any distribution that is one of a series of substantially equal periodic payment (not less frequently than annually) made for the life (or life expectancy) of the Distributee or the joint lives (or joint life expectancies) of the Distributee and the Distributee's Designated Beneficiary, or for a specified period of ten (10) years or more; any distribution to the extent such distribution is required under Section 401(a)(9) of the Code; the portion of any distribution that is not includable in gross income (determined without regard to the exclusion for net unrealized appreciation with respect to Employer securities); and any hardship distribution described in Section 457(d)(1)(A)(iii) of the Code made after December 31, 1998.

(2) **Eligible Retirement Plan** – An Eligible Retirement Plan is an individual retirement account described in Section 408(a) of the Code, an individual retirement annuity described in Section 408(b) of the Code, an annuity plan described in Section 403(a) of the Code, a qualified trust described in Section 401(a) of the Code, an annuity contract described in Section 403(b) of the Code, and an eligible plan under Section 457(b) of the Code which is maintained by a state, political subdivision of a state or any agency or instrumentality of a state or political subdivision of a state and which agrees to separately account for amounts transferred into such plan from this Plan, that accepts the Distributee's Eligible Rollover Distribution. An Eligible Retirement Plan shall also apply in the case of a distribution to a surviving spouse, or to a spouse or former spouse who is an alternate payee under a Qualified Domestic Relations Order, as defined in Section 414(p) of the Code.

For distributions made after December 31, 2007, a Participant or Beneficiary may elect to roll over directly an Eligible Rollover Distribution to a Roth IRA described in Section 408A(b) of the Code.

(3) **Distributee** — A Distributee includes an Employee or former Employee. In addition, the Employee's or former Employee's surviving spouse and the Employee's or former Employee's spouse or former spouse who is the alternate payee under a Qualified Domestic Relations Order, as defined in Section 414(p) of the Code, are Distributees with regard to the interest of the spouse or former spouse.

(4) **Direct Rollover** — A Direct Rollover is a payment by the Plan to the Eligible Retirement Plan specified by the Distributee.

(5) **Non-spouse Beneficiary Rollover**— For distributions after December 31, 2009, a non-spouse Beneficiary who is a "designated beneficiary" under Section 401(a)(9)(E) of the

Code and the Treasury Regulations thereunder, may, by a Direct Rollover, roll over all or any portion of his or her distribution to an individual retirement account or annuity described in Section 408(a) or 408(b) of the Code ("IRA") that is established on behalf of the Beneficiary and that will be treated as an inherited IRA pursuant to Section 402(c)(11) of the Code.

In order to be able to roll over the distribution, the distribution must otherwise satisfy the definition of an Eligible Rollover Distribution. A non-spouse Beneficiary may not roll over an amount which is a required minimum distribution ineligible for rollover, as determined under applicable Treasury Regulations and other Internal Revenue Service guidance, including Q&A 17 and 18 of Notice 2007-7, 2007-5 Internal Revenue Bulletin 395. If a Participant dies before his or her required beginning date, then the non-spouse Designated Beneficiary may deposit into such IRA all or any portion of the distribution that is deemed to be an Eligible Rollover Distribution. In determining the portion of such distribution that is considered to be a required minimum distribution that must be made from the IRA, the Beneficiary may elect to use either the 5-year rule or the life expectancy rule, pursuant to Treasury Regulation Section 1.401(a)(9)-3, Q&A-4(c).

Although a non-spouse Beneficiary may roll over directly a distribution as provided above, the distribution is not subject to the direct rollover requirements of Section 401(a)(31) of the Code, the notice requirements of Section 402(f) of the Code, or the mandatory withholding requirements of Section 3405(e) of the Code. If a non-spouse Beneficiary receives a distribution from the Plan, the distribution is not eligible for a "60-day" rollover.

If the Participant's named Beneficiary is a trust, the Plan may make a Direct Rollover to an IRA on behalf of the trust, provided the trust satisfies the requirements to be a Designated Beneficiary within the meaning of Section 401(a)(9)(E) of the Code.

Section 7.05 — Acceptance of Transfers or Rollovers

No transfers or rollovers (direct or otherwise) shall be permitted to this Plan from another plan or annuity.

Section 7.06 — Alternate Payees Under Qualified Domestic Relations Orders

Notwithstanding anything in the Plan to the contrary, if a Domestic Relations Order directs the Plan to make a distribution prior to the Participant's earliest retirement age as defined in Section 414(p)(4) of the Code to an alternate payee and if the Domestic Relations Order satisfies Section 414(p)(11) of the Code, the Plan shall comply with such Order. Effective April 6, 2007, a domestic relations order that otherwise satisfies the requirements of a Qualified Domestic Relations Order will not fail to be a Qualified Domestic Relations Order: (a) solely because the Order is issued after, or revises, another domestic relations order or Qualified Domestic Relations Order; or (b) solely because of the time at which the order is issued, including issuance after the annuity starting date or after the Participant's death. Such a domestic relations order is subject to the same requirements and protections that apply to Qualified Domestic Relations Orders.

Article VIII – Minimum Distribution Requirements

Section 8.01 — General Rules

- (a) **Effective Date.** The provisions of this Article will apply for purposes of determining required minimum distributions for calendar years beginning with the 2003 calendar year.
- (b) **Precedence.** The requirement of this Article will take precedence over any inconsistent provisions of the Plan.
- (c) **Requirements of Treasury Regulations Incorporated.** All distributions required under this Article will be determined and made in accordance with the Treasury Regulations under Section 401(a)(9) of the Code.

Section 8.02 — Time and Manner of Distribution

(a) Required Beginning Date. The Participant's entire interest will be distributed, or begin to be distributed, to the Participant no later than the Participant's required beginning date.

(b) Death of Participant Before Distributions Begin. If the Participant dies before distributions begin, the Participant's entire interest will be distributed, or begin to be distributed, no later than as follows:

(1) If the Participant's surviving spouse is the Participant's sole Designated Beneficiary, then, distributions to the surviving spouse will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died, or by December 31 of the calendar year in which the Participant would have attained age 70½, if later.

(2) If the Participant's surviving spouse is not the Participant's sole Designated Beneficiary, then distribution to the Designated Beneficiary will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died.

(3) If there is no Designated Beneficiary as of September 30 of the year following the year of the Participant's death, the Participant's entire interest will be distributed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.

(4) If the Participant's surviving spouse is the Participant's sole Designated Beneficiary and the surviving spouse dies after the Participant but before distributions to the surviving spouse begin, this Section 8.02(b), other than Section 8.02(b)(1), will apply as if the surviving spouse were the Participant.

For purposes of this Section 8.02(b) and Section 8.04, unless Section 8.02(b)(4) applies, distributions are considered to begin on the Participant's required beginning date. If Section 8.02(b)(4) applies, distributions are considered to begin on the date distributions are required to

begin to the surviving spouse under Section 8.02(b)(1). If distributions under an annuity purchased from an insurance company irrevocably commence to the Participant before the Participant's required beginning date (or to the Participant's surviving spouse before the date distributions are required to begin to the surviving spouse under Section 8.02(b)(1)), the date distributions are considered to begin is the date distributions actually commence.

(c) Forms of Distribution. Unless the Participant's interest is distributed in the form of an annuity purchased from an insurance company or in a single sum on or before the required beginning date, as of the first distribution calendar year distributions will be made in accordance with Sections 8.03 and 8.04 of this Article. If the Participant's interest is distributed in the form of an annuity purchased from an insurance company, distributions thereunder will be made in accordance with the requirements of Section 401(a)(9) of the Code and the Treasury Regulations.

Section 8.03 — Required Minimum Distributions During Participant's Lifetime

(a) Amount of Required Minimum Distribution For Each Distribution Calendar Year. During the Participant's lifetime, the minimum amount that will be distributed for each distribution calendar year is the lesser of:

(1) The quotient obtained by dividing the Participant's Account Balance by the distribution period in the Uniform Lifetime Table set forth in Treasury Regulation Section 1.401(a)(9)-9, using the Participant's age as of the Participant's birthday in the distribution calendar year; or

(2) If the Participant's sole Designated Beneficiary for the distribution calendar year is the Participant's spouse, the quotient obtained by dividing the Participant's Account Balance by the number in the Joint and Last Survivor Table set forth in Treasury Regulation Section

1.401(a)(9)-9, using the Participant's and spouse's attained ages as of the Participant's and spouse's birthdays in the distribution calendar year.

(b) Lifetime Required Minimum Distributions Continue Through Year of Participant's Death. Required minimum distributions will be determined under this Section 8.03 beginning with the first distribution calendar year and up to and including the distribution calendar year that includes the Participant's date of death.

Section 8.04 — Required Minimum Distributions After Participant's Death

(a) Death On or After Date Distributions Begin.

(1) Participant Survived by Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is a Designated Beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account Balance by the longer of the remaining life expectancy of the Participant or the remaining life expectancy of the Participant's Designated Beneficiary, determined as follows:

(A) The Participant's remaining life expectancy is calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.

(B) If the Participant's surviving spouse is the Participant's sole Designated Beneficiary, the remaining life expectancy of the surviving spouse is calculated for each distribution calendar year after the year of the Participant's death using the surviving spouse's age as of the spouse's birthday in that year. For distribution calendar years after the year of the surviving spouse's death, the remaining life expectancy of the surviving spouse is calculated using the age of the surviving spouse as of the spouse's birthday in the calendar year of the spouse's death, reduced by one for each subsequent calendar year.

(C) If the Participant's surviving spouse is not the Participant's sole Designated Beneficiary, the Designated Beneficiary's remaining life expectancy is calculated using the age of the Beneficiary in the year following the year of the Participant's death, reduced by one for each subsequent year.

(2) No Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is no Designated Beneficiary as of September 30 of the year after the year of the Participant's death, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account Balance by the Participant's remaining life expectancy calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.

(b) Death Before Date Distributions Begin.

(1) Participant Survived by Designated Beneficiary. If the Participant dies before the date distributions begin and there is a Designated Beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account Balance by the remaining life expectancy of the Participant's Designated Beneficiary, determined as provided in Section 8.04(a).

(2) No Designated Beneficiary. If the Participant dies before the date distributions begin and there is no Designated Beneficiary as of September 30 of the year following the year of the Participant's death, distribution of the Participant's entire interest will be completed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.

(3) Death of Surviving Spouse Before Distributions to Surviving Spouse Are Required to Begin. If the Participant dies before the date distributions begin, the Participant's surviving spouse is the Participant's sole Designated Beneficiary, and the surviving spouse dies

before distributions are required to begin to the surviving spouse under Section 8.02(b)(1), this Section 8.04(b) will apply as if the surviving spouse were the Participant.

Section 8.05 — Definitions

(a) **Designated Beneficiary.** The individual who is designated as the Beneficiary under Section 1.04 of the Plan and is the Designated Beneficiary under Section 401(a)(9) of the Internal Revenue Code and Treasury Regulation Section 1.401(a)(9)-1, Q&A-4.

(b) **Distribution calendar year.** A calendar year for which a minimum distribution is required. For distributions beginning before the Participant's death, the first distribution calendar year is the calendar year immediately preceding the calendar year which contains the Participant's required beginning date. For distributions beginning after the Participant's death, the first distribution calendar year is the calendar year in which distributions are required to begin under Section 8.02(b). The required minimum distribution for the Participant's first distribution calendar year will be made on or before the Participant's required beginning date. The required minimum distribution for other distribution calendar years, including the required minimum distribution for the distribution calendar year in which the Participant's required beginning date occurs, will be made on or before December 31 of that distribution calendar year.

(c) **Life expectancy.** Life expectancy as computed by use of the Single Life Table in Treasury Regulation Section 1.401(a)(9)-9.

(d) **Participant's Account Balance.** The Account Balance as of the last Valuation Date in the calendar year immediately preceding the distribution calendar year (valuation calendar year) increased by the amount of any contributions made and allocated or forfeitures allocated to the Account Balance as of dates in the valuation calendar year after the Valuation Date and decreased by distributions made in the valuation calendar year after the Valuation Date.

(e) Required beginning date. The required beginning date is April 1 of the calendar year following the calendar year in which the Participant attains age 70½ or retires, whichever is later.

Section 8.06 — 2009 Required Minimum Distributions

Notwithstanding any other provision of Article VIII, a Participant or Beneficiary who would have been required to receive required minimum distributions for 2009 but for the enactment of Section 401(a)(9)(H) of the Code (“2009 RMDs”), and who would have satisfied that requirement by receiving distributions that are (1) equal to the 2009 RMDs or (2) one or more payments in a series of substantially equal distributions (that include the 2009 RMDs) made at least annually and expected to last for the life (or life expectancy) of the Participant, the joint lives (or joint life expectancy) of the Participant and the Participant’s Designated Beneficiary, or for a period of at least ten (10) years (“Extended 2009 RMDs”), will be given the opportunity to elect to stop receiving such distributions. If he does not elect to stop distributions, he will receive such distributions for 2009. Notwithstanding any other provision of this Plan, and solely for purposes of applying the Direct Rollover provisions of the Plan, a Direct Rollover will be offered only for distributions that would be eligible rollover distributions without regard to Section 401(a)(9)(H) of the Code.

Article IX – In-Service Withdrawals

Section 9.01 — Emergency Withdrawals

In the event that the Plan Administrator, upon written request of a Participant, determines, in its sole discretion, that the Participant has suffered an unforeseeable financial emergency, the Employer shall pay to the Participant from the vested Account an amount necessary to meet the emergency, after deduction of any and all taxes as may be required. For purposes of this Plan, an unforeseeable financial emergency is an unexpected need for cash arising from an illness,

casualty, loss, sudden financial reversal, or other such unforeseeable occurrence. Cash needs arising from foreseeable events, such as the purchase of a house or education expenses for children, shall not be considered to be the result of an unforeseeable financial emergency. Distributions for an emergency shall be made from the Participant's sub-accounts pro-rata. However, no distribution shall be made from contributions, and earnings attributable to such contributions, that have been credited to the Plan less than two (2) years. It is intended that the Plan Administrator's determination as to whether a Participant has suffered an "unforeseeable financial emergency" shall be made consistent with Section 457(d)(1)(A)(iii) of the Code.

Article X – Beneficiaries

Section 10.01— Designation of Beneficiary

Each Participant may designate a Beneficiary to receive benefits under the Plan upon the Participant's death by filing with the Employer written notice identifying the Beneficiary. The spouse of a Married Participant shall automatically be his Beneficiary unless the Participant designates another Beneficiary pursuant to Section 10.02. The estate of a single Participant shall automatically be his Beneficiary unless the single Participant has designated a Beneficiary. A Participant may revoke or change such Beneficiary designation by written notice filed with the Employer without the consent of the Beneficiary. However, a Married Participant shall only change his Beneficiary designation in accordance with Section 10.02.

If there is any doubt as to the right of any Beneficiary to receive any amount, the Employer may retain such amount until the rights to the amount are determined, or it may pay such amount into any court of appropriate jurisdiction, in either of which events neither the Employer nor the Funding Company(ies) shall be liable for any interest on such amount, or shall be under any

liability to any person in respect of such amount. In the event that such amount is retained by the Employer, the entire amount shall be invested in an investment selected by the Plan Administrator.

Section 10.02 — Change in Designation: Married Participant

In the case of a Married Participant, any designation of a Beneficiary or any revocation or change in a Beneficiary which has the effect of designating a person as Beneficiary who is not such Married Participant's spouse will not be valid unless the spouse consents in writing to such designation, revocation, or change.

The terms of such consent must acknowledge the effect of the consent and the consent must be witnessed by a notary public or Plan representative. The designation of a non-spouse Beneficiary must specify whether the spouse consents to a designation of a Beneficiary that can be changed without further consent on the part of the spouse or the spouse is only consenting to a designation of a specific Beneficiary that cannot be changed without the spouse's consent. A consent that permits designations by the Participant without any requirements of further consent by the spouse must acknowledge that the spouse has the right to limit consent to a specific Beneficiary and the spouse voluntarily relinquishes said right. The provisions of this section shall not be applicable if the Employer is satisfied that the required consent cannot be obtained because the Participant does not have a spouse, because the spouse cannot be located, or because of such other circumstances as the Secretary of the Treasury may prescribe by regulations.

Any consent by a spouse, or the establishment that the consent of a spouse cannot be obtained, shall only be effective with respect to such spouse.

Article XI – Amendment and Termination

Section 11.01 — Amendment of Plan

The Board shall have the right to amend this Plan in any and all respects at any time and from time to time; provided, however: (a) no amendment shall increase the duties or liabilities of the Funding Company(ies) without their written consent; (b) that no amendment shall deprive any Participant of any of the accrued vested benefits to which he is entitled under this Plan; and (c) that no amendment shall provide for the use of funds or assets held by the Plan other than for the benefit of Participants and their Beneficiaries and, subject to Section 3.04, no funds held by the Plan shall ever revert to or be used or enjoyed by the Employer prior to the satisfaction of all liabilities hereunder to its Participants and their Beneficiaries.

Section 11.02 — Termination of Plan

The Employer reserves the right to terminate the Plan at any time. In the event of termination of the Plan or a partial termination of the Plan or a complete discontinuance of contributions, the Accounts of affected Participants shall become one hundred percent (100%) vested and shall not thereafter be subject to forfeiture.

Article XII – Administration of the Plan

Section 12.01 — Authority

The Employer shall be the Plan Administrator. The Employer shall maintain, or cause to be maintained, records on the employment and compensation history of each Participant in sufficient detail to permit an accurate determination of any benefits to which the Participant may be entitled under the Plan. The Plan Administrator and any delegates shall direct their duties with respect to the Plan (a) solely in the interest of the Plan's Participants and Beneficiaries and (b) for the

exclusive purpose of providing benefits to the Plan's Participants and Beneficiaries and defraying reasonable expenses of administering the Plan.

Section 12.02 — Payment of Plan Expenses

The Employer may determine that certain expenses will be borne by Participants.

Section 12.03 — Plan Administrator's Right to Administer and Interpret the Plan

The Plan Administrator shall have the absolute power, authority and discretion to administer and interpret the Plan and to adopt such rules and regulations as in the opinion of the Plan Administrator are necessary or advisable to implement, administer, and interpret the Plan, or to transact its business. Such rules and regulations as are adopted by the Plan Administrator shall be binding upon any persons having an interest in or under the Plan.

Section 12.04 — Claims Procedure

A claim for benefits under the Plan must be made to the Plan Administrator in writing. The Plan Administrator shall provide adequate notice in writing to any Participant or Beneficiary whose claim for benefits under the Plan has been denied, setting forth the specific reasons for such denial, written in a manner calculated to be understood by the Participant or Beneficiary. If a claim is denied, in whole or in part, the Plan Administrator shall send the claimant a notice of denial explaining the reasons for denial of the claim. A claimant whose claim has been denied, or his authorized representative, may request a review of the denial, but such a request must be in writing, and must be submitted to the Plan Administrator within sixty (60) days after the claimant's receipt of the notice of denial. The review of a claim which has been denied shall be made by the Plan Administrator within ninety (90) days of the receipt of the request for review, unless the Plan Administrator determines that special circumstances require additional time, in which case a decision shall be rendered not later than one hundred twenty (120) days after receipt of the request

for review. The decision on the review shall be in writing and shall include specific reasons for the decision, written in a manner calculated to be understood by the claimant, and specific reference to the pertinent Plan provisions on which the decision is based. The Plan Administrator shall have the absolute authority, power and discretion to adjudicate claims.

Article XIII – Miscellaneous Provisions

Section 13.01 — Employees' Plan

This Plan is created for the exclusive benefit of the Employees of the Employer and shall be interpreted in a manner consistent with its being an Employees' plan as defined in Section 401(a) of the Code. Subject to Section 3.04, no funds contributed to this Plan nor any assets of this Plan shall ever revert to or be used or enjoyed by the Employer, nor shall any such funds or assets ever be used other than for the exclusive benefit of Employees of the Employer and their Beneficiaries and defraying reasonable Plan expenses.

Section 13.02 — Additional Limitations on Liability

Neither the Employer, its Employees, trustees, and officers, nor the Plan Administrator in any way guarantees this Plan against loss or depreciation, nor do they guarantee the payment of any benefit which may become due hereunder to any present or former Participant or Beneficiary.

Section 13.03 — General Undertaking of All Parties

All parties to this Plan and all persons claiming any interest whatsoever hereunder agree to perform any and all acts and execute any and all documents and papers which may be necessary or desirable for the carrying out of this Plan or any of its provisions.

Section 13.04 — Agreement to Bind Heirs, Etc.

This Plan shall be binding upon the heirs, executors, administrators, successors and assigns, as such terms shall apply, of any and all parties hereto present and future.

Section 13.05 — Invalidity of Certain Provisions

If any provision of this Plan shall be held invalid or unenforceable, such invalidity or unenforceability shall not affect any other provision hereof and this Plan shall be construed and enforced as if such provision had not been included.

Section 13.06 — Right to Employment

Nothing contained in the Plan or any modification hereof, or the creation of any fund or account for the payment of any benefit, shall be construed to give any Employee, Participant or Beneficiary any right to employment or continued employment with the Employer which he would not have had, had the Plan not been created.

Section 13.07 — Incapacity

In the event that any Participant is unable to care for his affairs because of illness or accident, any payment due may be paid to the Participant's spouse, parent, brother, sister or other person deemed by the Plan Administrator to have incurred expenses for the care of such Participant, unless a duly qualified guardian or other legal representative has been appointed.

Section 13.08 — Governing Law

The Plan shall be construed, administered and enforced in accordance with the laws of the State of Ohio other than such laws as are specifically preempted by federal law.

Section 13.09 — Tax Qualification

This Plan has been adopted, based upon the condition precedent that it be approved and qualified by the Internal Revenue Service as meeting the requirements of the Code and the Treasury Regulations issued thereunder with respect to qualified retirement plans. Notwithstanding any other provision in this Plan, if the Commissioner of the Internal Revenue Service or his delegate determines that the Plan, or the Plan as it may be amended by the Employer in an effort to receive

such approval, does not qualify under the applicable provisions of the Code, the Employer will make such changes required to so qualify the Plan.

Section 13.10 — Number of Counterparts

This Plan may be executed in any number of counterparts, each of which when duly executed by the Employer shall be deemed to be an original, but all of which shall together constitute but one instrument, which may be evidenced by any counterpart.

Section 13.11 — Masculine, Feminine, Singular and Plural

The masculine shall include the feminine and the singular shall include the plural and the plural the singular wherever the person or entity or context shall plainly so require.

Section 13.12 — Withholding Taxes

The Plan Administrator may make any appropriate arrangements to deduct from all amounts paid under the Plan any taxes required to be withheld by any government or government agency. Each Participant and/or Beneficiary shall bear all taxes on amounts paid under the Plan to the extent that no taxes are withheld, irrespective of whether withholding is required.

Section 13.13 — Prevention of Escheat

If the Funding Company(ies) is unable to make payment to any Participant or other person to whom a payment is due under the Plan because it cannot ascertain the identity or whereabouts of such Participant or other person after reasonable efforts have been made to identify or locate such person (including a notice of the payment so due mailed to the last known address of such Participant or other person as shown on the records of the Employer), such payment and all subsequent payments otherwise due to such Participant or other person shall be treated as forfeited three (3) years after the date such payment first became due; provided, however, that such payment

and any subsequent payments shall be reinstated retroactively no later than sixty (60) days after the date on which the Participant or person is identified or located.

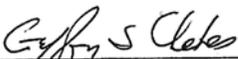
Section 13.14 — Uniformed Service Employment and Reemployment Rights Act of 1994

Notwithstanding any provision of this Plan to the contrary, service credits and contributions with respect to qualified military service will be provided in accordance with Section 414(u) of the Code.

IN WITNESS WHEREOF, the Employer has caused the Plan to be executed as of the date written below.

THE OHIO STATE UNIVERSITY

By:



Geoffrey S. Chatas
Senior Vice President for Business and Finance and CFO

Date



**Appendix A
Plan Year 2011**

Pick-Up Contributions: The following Employees made employee contributions subject to pick-up under Section 414(h)(2) of the Code to the Plan for the Plan Year beginning on January 1, 2011.

<u>Name</u>	<u>Percent</u> *
1.	
2.	
3.	
4.	

Employer Contributions: The following Employees received Employer Contributions for the Plan Year beginning on January 1, 2011, in the amount stated below:

<u>Name</u>	<u>Amount</u> *
1.	
2.	
3.	
4.	

*In no event will the contributions made herein be in excess of the applicable limit under Section 415(c) of the Code.

APPENDIX XXVII
Degrees Conferred at
THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION
March 20, 2011

COMMENCEMENT ADDRESS

Donna A. James

Donna James is managing director of Lardon & Associates LLC, the advisory services firm she founded in 2006. She is a trusted resource and advisor for senior business leaders and small businesses on issues related to governance, new business development, strategy, financial and risk management, and leadership development. A national business leader with executive experience at the highest corporate levels, she also serves on the board of directors for Coca-Cola Enterprises, CNO Financial, Limited Brands, and Time Warner Cable.

Previously, Ms. James was president of Nationwide Strategic Investments—a division of Nationwide Mutual Insurance Company. In this role, she was responsible for developing and executing growth strategies for five U.S. and global financial subsidiaries and affiliates. She also spearheaded a new business innovation team and a venture capital fund to

discover, analyze, and commercialize opportunities in financial services. Prior to joining Nationwide, Ms. James was an accounting professional with PricewaterhouseCoopers. She holds a BS in accounting from North Carolina Agricultural and Technical State University, two honorary doctorates, and designation as a CPA (non-practicing).

Ms. James has served in many leadership and advisory roles at The Ohio State University. She served on the Wexner Center for the Arts board of trustees and was co-chair of the National Council of Ohio State Women, an organization to promote networking and mentoring among university alumnae. She has been a featured speaker in the MBA for Working Professionals Program, and served as panelist for Fisher College's Women's Leadership Summit.

In Columbus, Ms. James founded and chairs the board of the Center for Healthy

Families, a nonprofit organization focused on transforming the lives of pregnant and parenting teens and their children. She also serves as a board trustee for Ohio Health and as executive director of the African American Leadership Academy.

Ms. James received the 2010 Lettie Pate Whitehead Evans Award from the Board of Directors Network, the national Beta Gamma Sigma Business Achievement Award, and the YWCA Women of Achievement Award. She is a member of the Junior Achievement Business Hall of Fame and the National Historically Black College and Universities Hall of Fame.

Black Enterprise Magazine named her one of the top 75 in Corporate America in 2005.

In 2010, Ms. James was named by President Obama as chair of the National Women's Business Council, a nonpartisan advisory group to the president, Congress, and the Small Business Administration.

RECIPIENTS OF HONORS

Solomon H. Snyder

DOCTOR OF SCIENCE

Solomon H. Snyder, MD, is a world-renowned neuroscientist and distinguished service professor of neuroscience, pharmacology, and psychiatry at Johns Hopkins University. He was a founding member of the Department of Neuroscience at Johns Hopkins in 1980 and served as head of the department from 1980 to 2006, when it was renamed the Solomon H. Snyder Department of Neuroscience.

A 1962 graduate of Georgetown Medical School, Dr. Snyder trained as a research associate at the National Institutes of Health from 1963 to 1965, and was a resident in psychiatry at the Johns Hopkins University School of Medicine from 1965 to 1968. He joined the faculty there in 1966 as an assistant professor of pharma-

cology and, in 1970, was granted full professorship.

Dr. Snyder is a pioneering figure in the field of neuropsychopharmacology. His key discoveries have contributed in innumerable ways to the advancement of scientists' understanding of the neurobiology of brain disorders and their treatments. Of the many discoveries originating from his laboratory, two of the most notable are the characterization of opiate receptors—leading to a greater understanding of pain perception and its treatment—and the role of nitric oxide in neurotransmission. His lifelong efforts have had a major impact on the understanding of molecular mechanisms of drug action, and on drug discovery in the pharmaceutical industry for the treatment

of Alzheimer's and Parkinson's diseases, stroke, and schizophrenia.

Dr. Snyder is the author or coauthor of more than 1,000 journal articles. He has written six research books and serves on major scientific editorial boards. In 2005, Dr. Snyder was awarded the nation's highest scientific honor, the National Medal of Science. Numerous other recognitions include the Albert Lasker Award, the Albany Medical Prize, the Bower Award of the Franklin Institute, and the Gerard Prize of the Society for Neuroscience. He is a member of the U.S. National Academy of Sciences and a fellow of both the American Academy of Arts and Sciences and the American Philosophical Society.

Ellen J. Tressel

DISTINGUISHED SERVICE AWARD

Ellen J. Tressel has defined her role as an ambassador for The Ohio State University in ways both exceptional and enduring. Shortly after accompanying her husband, head football coach Jim Tressel, to the university in 2001, she began to fill compelling needs at Ohio State and in the community through service and stewardship.

Ms. Tressel's belief that a world-class library is at the heart of a learning community was manifested in her leadership during the extremely successful campaign for renovation of Thompson Library at Ohio State. Serving as co-chair with her husband, she worked tirelessly to secure resources for the magnificent structure that now stands at the head of the Oval. In addition, the Tressels have been generous in their personal support of Thompson Library.

Ms. Tressel has been an equally enthusiastic volunteer in an effort to raise funds and awareness for the James Cancer Center and Solove Research Institute, serving as honorary co-chair for the Power to Change Lives Campaign that helped raise more than \$104 million to support cancer research and expansion programs. Her philanthropic efforts also include ProjectONE, a \$1 billion expansion project for The Ohio State University Medical Center. A frequent speaker to community groups, she donates her honoraria to the Tressel Family Fund for Cancer Research and Prevention.

Ms. Tressel's community involvement is far reaching and includes service on the boards of directors for The James Foundation, Mount Carmel College of Nursing, Nationwide Children's Hospital Center for

Child and Family Advocacy, West Ohio United Methodist Conference, and Buckeye Boosters. She and her family also remain engaged in the Youngstown area, most recently providing funding for the Watson and Tressel Training Site at Youngstown State University.

Ms. Tressel is an alumna of Youngstown State University, where she earned a degree in business education in 1975, and a graduate of the Security Industries Association program at the Wharton School of Finance. Her financial career began at her family business, The Youngstown Welding and Engineering Company. She later joined brokerage firm Butler Wick and Co., where she held the post of vice president of trading before relocating to Columbus.

The Graduate School

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Broadview Heights
Mitchell Nelson Presar,
Wapakoneta
Steven Douglas Rudy,
Westerville
Christopher Radu Saveanu,
Columbus
Jonathan David Tubb, Tampa,
FL
Antonio Miguel Ubach, Sidney
Anshul Hiralal Vishwakarma,
Atlanta, GA
William Hewlett Winkelmann,
Cincinnati
Shawn Xiang Zhang, Hilliard

Bachelor of Science in Electrical and Computer Engineering

Austin Dewitt Burfield, Vincent
Daniel Mark Callahan,
Columbus
Scott Chao, Taipei, Taiwan,
ROC
Summa Cum Laude
Daniel David Coleman,
Cincinnati
Ramiro J. Duarte, Columbus
Anas A. Faitori, Columbus
Kevin P. Gessler, Westerville
Bethany Ann Halasz,
Streetsboro
William Montgomery Hare,
Toledo
Brian Curtis Hatt, Medina
Cory Thomas Jeffers,
Lancaster
Alexander David Lybarger,
New Albany
Magna Cum Laude
Matthew Bryant Madjar,
Strongsville
Alexander J. Matthews, Bryan
Cum Laude
Jonathan Robert Messmore,
Beavercreek
Raghav Nijhara, New Delhi,
India
Zhaoxun Pan, Changsha,
China
Christopher Edward Perry,
Hamilton
Anthony T. Phung, Columbus
Jorge Enrique Ramos, Bogotá,
Colombia
Nathen John Roberts,
Painesville
Christopher Joseph Roth, Tipp
City
Johnathan Scott Saige,
Painesville
Cum Laude
Tsun King Sam, Kuala
Lumpur, Malaysia
Daniel Brice Wiley, Massillon

Bachelor of Science in Engineering Physics

Eric Thomas Amerine, Vienna
James Michael Heyeck,
Westerville
Cum Laude
Thomas H. Riley, Toledo
Anthony M. Versino, Deerfield,
IL

Bachelor of Science in Food, Agricultural, and Biological Engineering

Benjamin James Eilerman,
North Star
Cum Laude
Andrew Robert Kissel, Powell

Bachelor of Science in Geomatics Engineering

Benjamin James Messer,
Beaver Dam, WI

Bachelor of Science in Industrial and Systems Engineering

Jordan R. Aronhalt, Zanesville
Mitchell Jacob Axelrod,
Orange
Erik Christopher Bobbitt,
Hilliard
Magna Cum Laude
Jason Brown, Glenford
John Charles Burnette,
Beavercreek
Bradley Lynn Calland, Findlay
Adam C. Cole, Suffield
Jacqueline Marie Conn,
Strongsville
Steven Gregory Dreier,
Cincinnati
Mark Koop Fairbanks,
Cincinnati
Ryan L. France, Canton
Jonathan Adam Fulton,
Marietta
Brittany N. Gardner, Lewis
Center
Jason Robert Gardner,
Greensburg, PA
Cum Laude
Jeremy James Hicks, Huron
Michael David Icardi, Bolivar
Ryan David Kashubara,
Boardman
Margaret Ellen Lautar,
Kettering
Kaitlyn Marie Lozier, Chagrin
Falls
Cum Laude
Stephen M. Marks, Akron
Magna Cum Laude
with Honors in Engineering
Andrew Scott Martin, Jefferson
Cum Laude
Brian C. McDaniel, Columbus
Heather Christine Miner,
Mason
Irene Palacio, Medellín,
Colombia
Brent Michael Pepple,
Versailles

February 11, 2011 meeting, Board of Trustees

Nathan Kent Schellhause,
Milford
Sean Stephen Sirianni,
Pittsburgh, PA
Ashley Blake Stearns, Solon
Cum Laude
Eric Arthur Stone, Youngstown
Mark Andrew Tapocsi, Howard

Bachelor of Science in Materials Science and Engineering

Lauren Michelle Neufarth,
Liberty Township
Sean Smith, Kent

Bachelor of Science in Mechanical Engineering

Gregory Stephen Bates,
Seville
Melissa Bilby, Toledo
Cory Raymond Burdett,
Alliance
David James Cagle,
Beavercreek
*with Honors in Engineering
with Distinction in Mechanical
Engineering*
Justin J. Cudak, Mentor
Magna Cum Laude
Trevor Alan Dahl, Canal
Winchester
Cum Laude
Gregory James Davis,
Cincinnati
Lauren Ashley Deerhake,
Kingwood, TX
David Andrew Dressler,
Copley
Ben T. Dunson, Pickerington
Chukwuemeka Olayemi Ene,
Enugu, Nigeria
Joshua Lee Every, Newark
Kevin William Flaute,
Riverside
Alexander Kyle Flores,
Olmsted Falls
Justin K. Ford, Palmyra
Magna Cum Laude
Matthew Robert Forry, Morral
Trevor R. Frazier, Frankfort
Brian Justin Freeman, Powell
Christopher John Gelin,
Cleveland
Thomas Joseph Gildea,
Wilmington, DE
Cum Laude
Brent W. Haag, Mansfield

Matthew M. K. Hansen,
Vermilion
*Magna Cum Laude
with Honors in Engineering
with Distinction in Mechanical
Engineering*
Sean Thomas Herlihy, Upper
Arlington
Steven Charles Hernandez,
Twinsburg
Chi Hung Ho, Columbus
Joseph Michael Knight,
Urbana
David R. Kruger, Sylvania
Justin M. Larkin, Westerville
Joseph Michael Long,
Middletown
Kyle C. Lutton, Columbus
Derek Jeffrey Meline, Mason
Greg Earon Newman,
Worthington
Cum Laude
Kevin M. Nyers, Newark
David Oh, Seoul, Korea
Kevin Lee Parker, North
Royalton
Scott David Sarvetnick,
Sayreville, NJ
Matthew J. Schroeder, Miller
City
James Inch Scott, Hamilton
Brian Douglas Smith,
Centerville
Magna Cum Laude
Robert L. Smith, Canton
Dan Allen Sokolow, Avon Lake
Karl Adam Steinhauser,
Circleville
Erick Michael Thomas,
Indianapolis, IN
Joseph Paul Uphaus,
Cincinnati
Mark Timothy Weden,
Loveland

Bachelor of Science in Welding Engineering

Boris Shneyder, Mayfield
Heights
Steven Michael Swartzel,
Sabina

Austin E. Knowlton School of Architecture

Bachelor of Science in Architecture

Robert Avery Brooks,
Alexandria

Brennan Brumfield, Hamilton
Township
Graciela S. Chandra,
Bandung, Indonesia
*Cum Laude
with Honors in Architecture*
Jae-Hui Jeong, Busan, Korea
Cum Laude
Jeffrey Parker Jilek, Gahanna
Sheldon S. Kittle, Nelsonville
Frank Craig Kliesrath,
McDonough, GA
Kurt R. Lamm, Troy
Cum Laude
Lauren Ellise Miller,
Westerville
Victoria Jo Proehl,
Wheelersburg
Sarah Ahmed Salih, Sudan
Robert Kyle Scott, Lynchburg
Cum Laude
Sameer Sharif, Cincinnati
Joseph Nathaniel Stainbrook,
Maumee
Ricky L. Williams, Clayton
Megan Elizabeth Young,
Liberty, IN
Yiwen Zhang, Beijing, China
*Magna Cum Laude
with Honors in Architecture*

Bachelor of Science in Landscape Architecture

Matthew Edward McCune,
Westerville
Jennifer Elizabeth Obee,
Toledo
Cum Laude

College of Food, Agricultural, and Environmental Sciences

Dean: Bobby D. Moser

Bachelor of Science in Agriculture

Lindsey Smith Aubel,
Columbus
Leanna Marie Auck, Tiro
Robert Leon Bauma, Jr.,
Bordentown, NJ
Cum Laude
Kevin Michael Beery, Hilliard
Peter R. Berlekamp, Sidney
James Michael Blankenship,
Waverly
Benjamin Mark Bohrer,
Hillsboro

February 11, 2011 meeting, Board of Trustees

Alex Patrick Borges,
Wapakoneta
Brian Arthur Braumiller, Waldo
Kyle Robert Brockman,
Coldwater
Brian Walter Brott-Turpie,
Lewis Center
Michael Jacob Brown, Weston
Eric M. Buck, Tipp City
Jason Bush, Hilliard
Matthew David Clarke,
Gallipolis
Katherine Nicole Crist,
Circleville
Cum Laude
Katelyn J. Croft, Coshocton
Kenny Cruz, New York, NY
Cory Allen Dawson, Canton
Cum Laude
Brennan Nathaniel Dickinson,
Strongsville
Alyssa Elizabeth Dole,
Columbus
Arly Marie Drake, Mount
Sterling
Cum Laude
Thomas McConnell Elder IV,
Warren
Seneca Morris Fox, Columbus
Gregory James Gehret, Maria
Stein
Cum Laude
Scott Clark Hamman, Mount
Sterling
Jason Michael Hartschuh,
Bloomville
Mark Edwin Heffernan,
Columbus
Bradley Alan Heinlen, Nevada
Kelly Rose Henderson,
Huntsburg
Jonathan Michael Henning,
Englewood
Justine Leigh Hergert,
Columbus
Michael Joshua Hetherington,
Alliance
Scott Daniel Hoffmann,
Columbus
Joshua Richard Holloway,
Sidney
Tera Tiffany Jurrens,
Marysville
Scott A. Kahler, Clyde
Tyler Michael Keckley,
Murfreesboro, TN
Jacob Karl Kirchner, Dayton
James Andrew Klamfoth,
Canal Winchester
Tim D. Klunk, Columbus
Aishlin Elizabeth Lee, Batavia
Cum Laude
Andrew Henry Lefeld, St.
Henry
Magna Cum Laude
with Honors Research Distinction in
Animal Sciences
David C. Leidheiser,
Columbus

Bradley Joseph Liebrecht,
Delphos
John T. Lindsey, Somerset
Magna Cum Laude
Jaaron Michael Lombardi,
Alliance
Steven Anthony Lutmer,
Lebanon
Charles Richard Maag, Ottawa
Jared William McLaughlin,
Granville
Cum Laude
David Ray Metzger, Roseville
Ashley Renee Meyer,
Rockbridge
Kendra Lee Miller, Circleville
Lindsay Nicole Moody,
Columbus
Roshan Spencer Morgan,
Gahanna
William Donald Morris,
Lancaster
Rachel Ann Myers, Sabina
Corey Thomas Pangborn,
Westerville
Ryan James Parillo,
Boardman
Jimmie Peacher III, Trotwood
Stephen Daniel Piedel, West
Mansfield
Brandon Matthew Pitrone,
South Euclid
Magna Cum Laude
Zachary Blake Profit,
Columbus
Kyle James Purvis, Caledonia
Jamie P. Rader, Leipsic
Miles D. Rush, Austin, TX
Tyler Robert Schindel, Troy
Nathan Charles Schulze,
Sidney
Cum Laude
Timothy Paul Smith, Marion
Amanda Marie Stalford, Logan
Cum Laude
with Honors Research Distinction in
Animal Sciences
Teddi M. Stupak, Shadyside
Magna Cum Laude
Andrew Donald Swisshelm,
Xenia
Christina M. Swope, Delaware
Jonathon Eric Tackett,
Columbus
Magna Cum Laude
Theron C. Van Putten, Dublin
Shane M. Vermillion,
Delaware
Matthew K. Wauben, Elida
Jennifer Lynn White, Yellow
Springs
Andrew John Wilhelm, Custar
Cum Laude
Aaron Joseph Williams,
Columbus
Gina Nicole Yaple, Circleville
Sean Michael Yates, Hilliard
Annette Witherspoon Yost,
Marysville

Bachelor of Science in Construction Systems Management

Brian Richard Gallagher,
Mentor
Andrew Joseph Holtzapfel,
New Albany
Justin Kyle Malcom,
Laytonsville, MD
Todd Kenneth Meyer,
Hamilton
Nicholas John Salamon,
Mentor
Nicholas Anthony Sheehan,
Findlay
Jeremiah Branham Webb,
Wilmington

Bachelor of Science in Food Science

Jia Wei Yeap, Columbus
Cum Laude

Bachelor of Science in Nutrition

Cassandra Lachelle
Dickerson, Kalamazoo, MI

School of Environment and Natural Resources

Bachelor of Science in Environment and Natural Resources

Sarah Katherine Adams, West
Jefferson
Jared P. Allen, Navarre
Cum Laude
Michelle Rene Brown,
Cuyahoga Falls
John Michael Butler, Duxbury,
MA
Benjamin Alexander
Dieffenbacher, Ashtabula
Scott Thomas Erlenwein,
Pickerington
Ryan Todd Fielden,
Waynesville
Clarence David Fullard,
Columbus
Cum Laude
Erika Anne Gage, Columbus
Michael William Green, North
Ridgeville

February 11, 2011 meeting, Board of Trustees

Michael Patrick Hall, Dayton
Cum Laude

*with Distinction in Forestry,
Fisheries, and Wildlife*

Matt I. Layton, Columbus

Sara Marie McCarthy, Dublin
Cum Laude

*with Distinction in Environmental
Science*

Kurtis W. Meyer, Worthington
Cum Laude

*with Distinction in Environmental
Policy and Management*

Mark Anthony Miller II, Felicity

Jarred Timothy Molesky,
Collins

Frederick Ralph Neumann,
North Ridgeville

Lee Charles Orahood,
Andover

Brittanie D. Parsons, Nashport
Magna Cum Laude

Matthew P. Peterson,
Waynesville

Andrew James Pochedly,
Hiram

Emily Margaret Reiter,
Sylvania

William Alexander Roberts,
Grove City

Michael A. Rosselet,
Columbus

Miles Lee Spenrath,
Twinsburg

Courtney Lauren Streithorst,
Fairfield

Grant Thomas Zeto, Findlay

Michael Gregory Schaefer,
Chagrin Falls

Trey Michael Serafin, Kent

Andrea Marie Wright,
Marshallville

Associate of Science

Andrew William Baltes, Jr.,
North Jackson

Sara Noelle Gribble, Massillon

Tanner Matthew Nelson,
Coshocton

Lee Charles Orahood,
Andover

Erin P. Richardson,
Streetsboro

Magna Cum Laude

Matthew Thomas Spisak,
Perry

Ashley Lynn Lucas,
Wapakoneta

Cum Laude

Kaitlin Elizabeth Masciello,
Commack, NY

Keri Leigh Myers, Marengo
Cum Laude

Ashley Marie Reinhart,
Arcadia

Magna Cum Laude

Melissa Sagle, Whitehall
Cum Laude

Nora Jeanette Shannon, St.
Louis, MO

Heather Robin Stone,
Richmond, IN

Molly Ilana Zwelling,
Columbus

Cum Laude

College of Nursing

Dean: Elizabeth R. Lenz

Bachelor of Science in Nursing

Mary Lynn Antjas, Marion
Cum Laude

Andrea Jo Beardsley, Marion

Samuel G. Hanna, Columbus

Kelly Ann Hopkins, Ashville

Christina Elaine King,

Spencerville

Jennifer Maristella Knueven,
Leipsic

Jina Leigh Michel, Kalida

Julie Anne Nutter, Lewis

Center

Miquisha Shareece Revis,

Columbus

Agricultural Technical Institute - Wooster

Associate in Applied Science

Chelsea Marie Adeler, Elmore

Joseph Michael Berens, Jr.,
Massillon

Olivia Joy Berner, Xenia

Beverly J. Cox, Barberton

Scott Michael Evans, Madison

Robert Thomas Herr,
Brookville

Mark Bennett Horak, Copley

Derrick Kristian Hubner,
Baltimore

Brent R. Kasper, Millfield

Luke Anthony Kromer,
Sandusky

Matthew Ryan Laser,
Loudonville

Rachel Ann Rowe, Brookville

Magna Cum Laude

Amy Elaine Ryan, Medina

Magna Cum Laude

College of Medicine

Interim Dean: Catherine Lucey

Doctor of Medicine

Julie Ann Sladek, Columbus

B.S. (University of California,
Los Angeles)

School of Allied Medical Professions

Bachelor of Science in Allied Health Professions

Jennifer Lorien Ali, Hilliard

Gregory Jacob Benko, Mentor

Kristin Ann Bernstein, Canton

Summa Cum Laude

with Honors in Allied Medicine

Erica Michelle Brown, North
East, PA

Elise DiFranco, Jackson

Indika Damith Ekanayake,
Cincinnati

Summa Cum Laude

Laurel Christa Geist,
Boxborough, MA

Cum Laude

Jordan Mitchell Keel, Toledo

Cum Laude

Cassandra Marie King,
Huntsville

Julie Lynn Knox, Nashville, TN

Summa Cum Laude

College of Pharmacy

Dean: Robert W.

Brueggemeier

Doctor of Pharmacy

Jong Hwan Bae, Columbus

Julie R. Edmonds, Columbus

B.S.Pharm.

Cum Laude

John Kenneth Greathouse,

Jackson

B.S.Pharm.

Cum Laude

February 11, 2011 meeting, Board of Trustees

Jennifer Lynn Winters, Canton
B.S.Pharm.
Magna Cum Laude

**Bachelor of Science in
Pharmaceutical
Sciences**

Serena Jane Auyeung,
Cincinnati
Jonathan Michael Bosold, St.
Clairsville
Magna Cum Laude
*with Honors in Pharmaceutical
Sciences*
Caitlin Elizabeth Coffin,
Columbus
Magna Cum Laude
*with Honors in Pharmaceutical
Sciences*
Daniel Anthony Rieck,
Lyndhurst
Cum Laude
Janet Yingjing Wu, Basking
Ridge, NJ
*with Honors in Pharmaceutical
Sciences*
Amanda Rae Zeek, Dublin
Cum Laude

**College of Social
Work**

Dean: Thomas K. Gregoire

**Bachelor of Science in
Social Work**

Ryan M. Cowdrey, Mount
Vernon
Caitlin Elizabeth Diorio,
Youngstown
Amanda Dunlap, Granville
Brooke Elnora Elliott,
Columbus
Kacey Lanise Grace,
Columbus
Cum Laude
Amber Nicole Holton,
Delaware
Sahar A. Shalash,
Reynoldsburg
Brianna Lynn Sorensen,
Geneva, IL
Cum Laude
Rachael Elizabeth Wilson,
Grafton

February 11, 2011 meeting, Board of Trustees

April 8, 2011 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, April 7, 2011, at 9:10 am.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, Clark C. Kellogg, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

Mr. Wexner:

Good morning. I would like to convene the meeting of the Board of Trustees. The full Board will reconvene tomorrow morning at 9:00 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding employment, compensation and discipline and to discuss matters required to be kept confidential by State Statute.

Upon motion of Judge Marbley, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, Borrer, O'Dell, Shumate, Hicks, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Reid, Wadsworth and Kellogg.

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The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, April 8, 2011, at 9:15 am.

Present: Leslie H. Wexner, Chairman, Douglas G. Borrer, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, G. Gilbert Cloyd, Alexis L. Swain and Brandon N. Mitchell.

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Mr. Wexner:

Try to keep our cell phones turned off. We are very concerned about electronic interference. The minutes of the February Board meeting have been distributed to all members of the Board. If there are no additions or corrections I would ask that the minutes be approved as distributed.

Where is my friend, Brandon? Would you handle the Student Recognition Awards? Thank you.

-0-

STUDENT RECOGNITION AWARDS

Mr. Mitchell:

Our first recipient is Samantha Boch from the College of Nursing.

Samantha is a first-generation college student from Bremen, Ohio. In the four years that she has been at Ohio State she has taken advantage of a multitude of opportunities to travel, serve, learn, and connect with people.

As a dual degree student *in Nursing* and women's, gender and sexuality studies, her career interest include serving the health care needs of disadvantaged women and

April 8, 2011 meeting, Board of Trustees

girls in underserved areas as a women's health nurse practitioner. Through five Buck-I-Serve trips, she has worked with non-profits in New York City and Nepal; Habitat for Humanity in Mississippi and Florida; and flood victims in Iowa.

Through her participation in honors and scholars programs, she facilitates "Girls' Circles" in Columbus for inner-city middle school children to promote self-esteem and teamwork. The OSU honors community has benefited from her involvement on the Honors Advisory Board, the Romophos Sophomore Honorary, Health Science Scholars Leadership Council, Sigma Theta Tau International Nursing Society and SPHINX Senior Class Honorary. Samantha's honors thesis in the College of Nursing is "Faculty and Nursing Students' Knowledge, Attitudes and Behaviors about Lesbian, Gay, Bisexual, and Transgender People."

Since coming to Ohio State, Samantha has been a resident in the Alumnae Scholarship Housing Program in which she shares in all planning, management, and decision-making. This past year, she was selected as their attendee for Ohio State's Homecoming Court. Samantha is a Buck-I-Serve student director and serves as a student nurse associate at the Ohio State University Medical Center.

After graduation, Samantha plans to become a travel nurse for a few years and then to eventually become a Women's Health Nurse Practitioner that works with the underprivileged population and advocates for social change.

Our second award recipient is James Riley Cruttenden, and he is from the College of Arts and Humanities.

Riley is a Columbus native, he graduated from Upper Arlington High School.

Riley is an art student in sculpture planning to graduate this spring with a Bachelor of Fine Arts with honors. He has served on the Curriculum and Honors Committees for the Arts and the Dean's Student Advisory Group for two years. He is a two-time winner of the Fergus Memorial Scholarship. He has been a curator for Fabrication Notion, which is a lecture and demonstration series and a co-founder of the Denny Hall Humanities Art Gallery.

Riley is particularly recognized for his willingness to help, his enthusiasm for his school work, his ability to foster good communication between student and administrative perspectives, and his overall personality led Dean Shanda to simply state "Riley Cruttenden is truly a joy to know and work with."

Riley is pursuing a studio-based research project for his honors degree, and curated *Tisket TASKet*, an event with artist Oliver Herring. After graduation, he is participating in a month-long, architectural study abroad program led by Professor Jacqueline Gargus. After that program he plans on seeking professional internships in contemporary art museums around the nation and continuing his studio-art practice before applying to graduate programs in sculpture.

Ms. Boch:

Thank you. I would first like to thank the Board for recognizing me for this award today, but I would also like to extend thanks to Dean Lenz and Dr. Linda Bernhard who came from the College of Nursing today to support me. I would also like to thank my Aunt Peggy, my dad and my twin brother who are also here today. I have been very fortunate and lucky to have the support that I do throughout college and throughout my life, and I am very fortunate to be here. Thank you.

April 8, 2011 meeting, Board of Trustees

Mr. Cruttenden:

I would also like to thank the Board and Sebastian Knowles who is here to support me as well as my mother Linda, and our great family friend Lori Smith. I wanted to share something that I probably should not with the members of the Board. That is the fact that I did not want to come to Ohio State. It was no fault of your own. I grew up three miles west of this building in Upper Arlington, and I really wanted to spread my wings. I wanted to get a taste of something different, someplace new. I ended up coming here, and it was the best decision of my life. I have had incredible opportunities, amazing professors, and just met the most wonderful friends that anyone could ask for, and they are friends that are going to stay with me for life.

So thank you so much for making sure that there are incredible doors waiting for me to open when I got here. I think that the rewards and the returns on investments as well as the arts and culture activities are much harder to quantify as they are harder to see, but they are so important. Please make sure that those doors continue to be waiting for other students when they get here. Thank you very much.

Mr. Kellogg:

What led you, as opposed to spreading your wings and going elsewhere, was that somebody or something, or a combination of factors?

Mr. Cruttenden:

To be honest, I was actually going to go to Rutgers University; I enrolled in classes and I was signing my loan agreements, and I had this moment of terror. I had never signed my name loaning out \$16,000 for one year, and I knew that would not even cover all the expenses, so I applied to Ohio State just to be sure. It started with that and it turned out to be so much more.

Mr. Wexner:

Clark, I think your question about what brings a student here, and James' response, reminds us all of the fundamentals and the mission of a land grant and how important it is. For that same value proposition and maybe coincidence of location, I would not have gone here. It always resounds in a positive way with me when you see those patterns repeating and the quality of education that is attainable, and I can attest that it is possible, that Ohio State will make a positive influence on your life. Congratulations.

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PRESIDENT'S REPORT

President Gee:

Thank you very much. First of all congratulations to our students and Brandon, thank you very much, we really appreciate that.

Well there is much to report since we met several months ago. A few days after our last Board meeting we announced the transformative gift of \$100 million from Les and Abigail Wexner and the Limited Brands Foundation. Now that is a staggering amount of money, I want you to know, and I have already spent it. I want you to know that it is an unprecedented investment in the University, and one of the nice things about this investment is the fact that it is generating a lot of other investment in the institution of which Dr. Sorensen will tell you about. I am going to return to the impact of that gift a little bit later.

April 8, 2011 meeting, Board of Trustees

This is always the time in which we celebrate the great work of our Trustees, present and those who have accomplished a great deal on behalf of the University. Our outgoing Trustees have contributed in numerous ways. Doug Borrer, my friend who sits right next to me, who always wears Ohio State. The thing I love about Doug is that not only does he have great ties, but he has the most incredible Ohio State socks. I do not know where you get those Doug, or if you knit those, but we all know that Doug has been a tenacious supporter of this University in so many different ways, but today what we want to celebrate is the fact that Doug has been the most outspoken advocate for students that we could possibly imagine. Doug, your good work is evidence by the students that are here today and by those 65,000 who are out there generously grateful for what you have done.

Speaking of our students, of course Alex Swain, who by any measure is an average student, but not an average student, she is the most remarkable human being that you could possibly imagine, represents herself, her family, but the enthusiasm that she has for this University, and maturity for which she has engaged on this Board is something that I think we all take great pride in, so Alex, you will be leaving the Board, but you will not be leaving our hearts and our minds, as well not Doug. So would you please give both of these people a great round of applause?

And well deserved indeed, as we all know, I also want to congratulate Mr. Wexner on his reappointment to the Board by Governor Kasich. We all continue to look forward to working with him and his strong, strong leadership.

Another remarkable milestone is the sending off of 2,120 new alumni with a powerful commencement address by Donna James. The crowd, one of my favorite moments always, is the crowd of families and friends in the Schott, and this year they seemed especially large and especially happy so that made the day very special.

Among the graduates was Jantel Lavender, the first and only four-time Big Ten Player of the Year, and I can tell you from personal experience, she is a very strong woman. She came across the stage, lifted me up in the air, and I nearly was not able to finish the commencement ceremony. What a fabulous person. The reason I am making this point is that, as Clark well knows, our winter commencement coincides with the national tournament, and there is this wonderful picture that is on the national stage. Our four senior players on our basketball team, right before they played in their game in Cleveland, they had a wonderful shot of them which went out on the national media, all with their caps on, ready to play basketball, but all of them graduated and did a wonderful job that day. I think that is very special. I, of course, want to congratulate both of our teams and our coaches for the great work that they did on behalf of the University.

During the past several weeks I have been traveling around the state and across the country, preaching, as I say, the gospel of Ohio State. I visited alumni and families and friends in Arizona, Colorado, Florida, Washington D.C., New York City, and Boston. Closer to home I continue to travel the state, starting my county tours; I was in Mansfield and Lima to see both of our campuses there.

The University spirit obviously is found in great supply from the residence halls at our smaller campuses literally to the halls of Congress. On our Columbus campus we celebrated the first birthday of our Student Union and in typical style for our Student Union there was a giant group hug around the exterior of the building with balloons and cupcakes for all. It was very special.

On the academic and administrative side we have made two substantial new appointments. The first is that of David Williams, who will join us this month as the new dean of the College of Engineering. Dr. Williams served as president of the University of Alabama at Huntsville. He also has an extremely strong record of

April 8, 2011 meeting, Board of Trustees

teaching and research and has developed numerous long-standing public-private partnerships.

I also, at this time, acknowledge the outstanding work of Greg Washington who served so capably as our interim dean and moved the College forward in many important ways.

At a press conference, with Governor Kasich, at our Medical Center a couple of weeks ago, we simultaneously celebrated the innovation of our faculty and announced the University's new Vice President for Technology Commercialization, Brian Cummings, who led the University of Utah to the top spot in the nation in terms of technology commercialization. He will join us on June 1.

At that press conference, Governor Kasich also emphasized the need for our public universities to be less encumbered by state regulation. The entrepreneur university, as we are now calling them, and he made a very strong case, of which we are now making that case with our colleagues in the legislature, and they are receiving that message very clearly and enthusiastically I might also note.

I want to note also that the governor's proposal released last month does reduce our funding by a relatively modest amount. That is good news, particularly when compared with other states around the country. As we take a look out there, there is no doubt that bipartisan and continued strong support for education in the state is in great abundance, and we are very grateful for that.

Now as I wind down, I will admit here, among friends, that also during the past few weeks I hosted a group of students at the Lady Gaga concert. It was one of those experiences that is quite difficult to describe. I am not certain if you have ever been to one of these concerts but being lectured to on morality and self-expression by a 24 year old woman in a see-through dress is surely memorable. I will just leave it at that.

Finally, in closing, I would like to return to my opening comments about the truly remarkable gift from the Wexners. It has already, as I said, inspired many of our alumni and friends around the world. Many have supplied their own responses on our website to the chairman's prompt of "But for Ohio State. . ." that has become a battle cry for us. We now have thousands of interesting stories. What we have done, Les, is we have collected some of the most moving of them and combined them with photographs from the announcement event with students. It is my great pleasure Les, on behalf of our alumni and friends of this University, all who cherish your leadership, and the Ohioans and others from around the world who will benefit from this magnificent gift, a small leather bound copy of just a few of the letters and a few of the members of that day for you and your family. Please accept this with our gratitude. That is my report. Thank you.

Mr. Wexner:

I think we can move forward now with our Committee reports and I would like to ask Gil Cloyd to report for Agricultural Affairs.

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COMMITTEE REPORTS

Dr. Cloyd:

Thank you, Mr. Chairman. The Agricultural Affairs Committee met on Thursday. Participating in our meeting was our new director of the Ohio Department of Agriculture, Jim Zehringer. We are very happy to have his participation. On the

agenda, the first thing we did was have an update on the recovery from the tornado on the Wooster campus and really there has been marvelous progress there. One of the things that became very evident as it was reviewed was the wonderful cooperation in the local public fire safety personnel, as well as The Ohio State University personnel, and through the recovery people kept coming back to the theme of the strength of One University. Our facilities group has just done a great job - the insurance group. A lot of work is being done so that there has been really excellent progress in recovery of the campus. The other thing that was emphasized and is going to be a learning opportunity for further detail is really the disaster plan that was in place, and it was noted that often times when we, and this is a big collective we, when we are involved in our really busy work and our important work, and we have to go through various drills, disaster drills, or things like that, how it can seem like a nuisance, but they had done that and just how critical that was to the very positive and rapid recovery that occurred up there in Wooster in talking about having the command center with all the key local groups in place within two hours after the tornado impact on the campus - so it is some good learning for us and really the importance of having these disaster plans and the right kinds of drills and moving forward.

Overall, in terms of full recovery, the costs are still not fully identified. It looks like the facilities themselves, it will be about \$20 million in damage on the facilities and the estimate right now would be a \$30 million overall cost when we include clean-up and other things that are engaged there. Progress is, I would say, positive at this point as we look to the insurance interactions as well as to the other granting agencies. I think that we are fairly positive right now in terms of what would be the impact in the financial context from this. Obviously we are going to have some lost research time which is difficult, and one of the things that again the University has done a nice job has been helping the faculty and a lot of the graduate students as they deal with a lot of uncertainty right now about their future research programs. But in response to, you know, just a horrible tragedy with the tornado that hit up there, there has been a really excellent response. Fortunately, I think you know that is where we are putting the P3, the containment facility for animal and plant bio hazardous material. That building was missed, and we asked the question though, what if it was fully operational since it has bio hazardous materials? What if it got hit by a tornado? It was gratifying to know that the thing that has been actually constructed to withstand that kind of a tornado, and even if it would have taken a direct hit, there would have been no problem with any release of any pathogenic agents that you would not want coming out of the facility.

We then had a review by Dean Lonnie King of the Health Science cluster and opportunities of the University and the interaction with the Agricultural Department. We have a relative unique situation here, and we are only one of four campuses in the nation that has the cluster of the Health Science Colleges that we have here at Ohio State, with an Agricultural and Environmental Science College. When we reviewed some of the various kinds of major pressing problems facing the world, the opportunity for trans-college interaction in research on important societal problems is really key. Just a couple of facts: we have a lot of joint work going on with the food safety and the food security area. I was dumbfounded to the fact that there are fifty-five million cases of food borne illness in the United States each year, and obviously when we think about what happens in a global context, the whole subject of food safety and how do you ensure food safety is a major item in front of us and the collaboration is good.

In another area, just figuring out how are we going to feed the world's population. We are between six and seven billion today. Best estimates say that by 2050 we are going to be above nine billion people on the planet and key to being able to feed people and maintain the health of people is going to be something that can really benefit from research, not only from the food agricultural area but also as it works with the health care institutes. As you know, Dr. King is basically an epidemiologist

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extraordinaire and he talked about the issues you face today when you have the interactions of almost seven billion people with 30 billion animals, and he noted that in recent times of new diseases that we have had 70% of them have emerged from animals into man. So again, the opportunity for collaborative research to address important societal needs exists here.

And then, he talked some about the opportunity we are seeing as we move forward in the genomic research areas, in the health science area, and a focus to personalize medicine; how we can actually help personalize nutritional approaches for people so that they can benefit in a health context and a lot of that is being done now in the cancer research area but moving beyond even as we think about tomatoes rich in lycopene, you know, so that you can benefit of not having prostate cancer but across a whole broad front of getting a better understanding of the genomic and the metabolic issues that different people face; how can you tailor nutrition to maintain health; it's another rich area for research opportunities.

We then talked a little bit about the budget impacts, and both in our extension service and our agricultural research, they will see decreases in this next year and 10% have been flat after that. Dean Moser said that you know these things are going to be painful, but at this point in time I believe they feel they have got the programs in place, the plans in place, that they will be able to address that aspect.

We then concluded with a very interesting update on our Food Innovations Center from Dr. Lee, and he talked about the second green revolution and of course this in part deals with how we are going to feed all these people that I mentioned a moment ago. This kind of population increase, and clearly the innovation in the food area, has been a key that has allowed the world to grow as it has to date and still feed a lot of people. An interesting figure that the director offered us was that if we looked at what agriculture research has done here in the United States over the last couple of decades, we have moved from a situation where at one point in time the food budget of the household was 20 percent of the household expenditures. It is now ten percent of the household expenditures, and it was an interesting way to think about the positive impact of nutritional innovation that I had not thought about previously.

Again, in the Food Innovation Center, we are leveraging the breadth of the intellectual capital at Ohio State. There are 80 faculty and 12 colleges involved. Right at this point in time, a little over \$16 million in research investment in that area, and I will not really go through all of the programs that Dr. Lee gave us a headline on, but I was very encouraged that coming back to the kinds of problems that Dean King had outlined there is research directed in all of those areas. I was also very happy to see how we are not only helping society here; we are really helping in the economic recovery here in Ohio. We mentioned two pieces of research coming out of the Food Innovation Center. One is a novel approach on how we can really prevent salmonella transmission in eggs, and it is a secret manufacturing process that the university is getting patented technology, and Dr. Lee could not tell us exactly what it was yet so I am going to be very anxious to see what it is when it comes out in the future. But the point is, by still within a years' time frame, we can think of this in a commercializeable context, but it will be not only again the dual thing we like to see of helping society, because it is a way to help address the food borne illnesses that come from salmonella contamination in eggs, as well as stimulating economic development in Ohio with the new businesses that will be created and this new way to actually, it is probably a wrong term, but I will say pasteurize the eggs so that the salmonella is not there. And the other invention that has come out of Ohio State is from a heart health standpoint, how can you enhance the soy ingestion. Now when I lived in Asia, soy is everywhere, you know, but the American is never just totally taken to soy as some other cultures have. But we have developed a way that we can have enhanced soy addition in good tasting bread that is Ohio State technology and now this is now on the market and again creating commercial opportunities not only in terms of returns that the University can have but

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also importantly jobs creation here in Ohio. Now I have promised this to Blake Thompson, but if you would like a slice of this maybe Blake will give you some after the meeting. And that concludes my report.

President Gee:

First of all, thanks for that report. I think that there are a couple things that I have to say, one is the fact that we are very fortunate to have Dr. King here who, I think, is just a remarkable leader. He is the world's expert, I have to say this, and I think that some of the board knows this, something called, I'm probably murdering the name, zoonotic, which is the transference of disease from animals to humans and as you can imagine that is an issue of immense importance and the fact that he is here doing this great work.

The second thing, you talk about the green revolution, Ohio State is not late to this game. As you know, this is one of our areas of significant opportunity in terms of food and food production. We think we can lead the world in that regard, but we were really early on that regard. The green revolution, which they speak of in India and which India finally has been able to feed itself, and Dr. Moser is here, but much of it was propelled by Ohio State work, and in fact, one of our great silent heroes here on this campus is a guy by the name of Rattan Lal. He received the Swaminathan Award just two years ago, one of the two most important food prizes in the world because of the fact that he was one of the leaders in the green revolution, came from the Punjabi, was educated at the Punjabi Agricultural University which is really a university that Ohio State helped to establish and is one of the leading agricultural research centers in the world now and then came to Ohio State and remained with us but was always very concerned about the world, about India, which now has 1.2 billion, growing to 2 billion people by about 2025. So think about the impact of the University.

The third thing I have to say, you know, when I travel, I always remember my first term here when I would go and see food processing plants. The Ohio State tomato, which we developed here, is one of the reasons we have one of the largest set of food processing plants in the world, in this Heinz, all the ketchup, it is all due to us. I think it's important for us to emphasize and celebrate that in today's world, and I really appreciate your point and your conversation about that, Gil.

Mr. Wexner:

Questions, comments?

Gil, you know, I think for all of us, the notion of economic development and application of science tech transfers is very much on our minds, and obviously I think about it, and you and I talk about it, and Gordon and I talk about it, and I am just listening to it and something just occurred to me and it is kind of an epiphany, but I am trying to stimulate more thinking. We have a significant relationship in Africa with a small country, Burkina Faso, and we are very interested in growing cotton, we are very interested in improving their education, and one of the things we are very interested in, and we have made some contribution in terms of fresh water and safe water, clean water, and our business doesn't know much about how to dig a water well, or whether they are good ones or bad ones, but we have relationships very high with the prime minister, and we are investing in people from our enterprise. I think the significance in telling the stories, it never occurred to me that all of these things connect to Ohio State, whether it is water, food, technology, growing cotton, spinning cotton, and other things that we do, and what I am trying to do is use myself as kind of the example. I think all of us touch things that touch the University, and I think it's just sometimes we forget, at least I have, and it never occurred to me to make the connection until I was listening to you about the research and the development, and we can talk offline, but I hope that stimulates other people to

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things and people they know, business that connect to the University, applications of research, and students. It never occurred to me to ask myself if we have students here from that country. Just practical things.

President Gee:

We certainly do. We have students from 150 countries here.

Dr. Cloyd:

Your comment is well made, Mr. Chairman. As Ohio State has a global impact and a positive societal impact globally, I think it is very fair to say the impact we are going to have in helping to feed and provide proper nutrition to the people of the world is going to be one of the most significant things that this University will continue to do. Because, I mean, to be to start this is a personal thing, it's kind of a statistical thing if someone says "oh yea, we are somewhere north of six billion in population today and by 2050, you know, we are going to be ten billion or more", and you kind of sit there and think about it, and it is a number, but then when you really start to internalize that, what does it mean? How are all these people going to be fed? Where's their water going to come from? How are we going to keep proper nutrition for people in the world? These are things that, within the lifetime of a lot of people in this room, is going to be a very, very significant issue that needs to be faced, and I am very glad that we have Dean Moser and all of the health science college units here really thinking about and doing the kinds of work that is going to address that otherwise catastrophic problem that the world is going to face.

President Gee:

And that's an area in which, as we talked about strategically, that we want to find discriminating areas, distortions if you will, in which we can lead. This is an area, in which we, in many ways, do lead the world, and it is accelerating, and it is a significant problem. Just so they continue a way to make diet Dr. Pepper, I am fine about that. Ok good, thank you.

Dr. Cloyd:

Plano, Texas is in good hands.

Mr. Wexner:

Any other questions, comments? Alex, do you want to report on the Committee of Trusteeship, please?

Mr. Shumate:

Thank you, Mr. Chairman. We have one action item that I would like to propose. As you know, the Committee on Trusteeship is charged with recommending officers for election to the full Board. Normally we would be making these recommendations at this particular meeting; however, our Committee is recommending that the process for the election of officers, which will be conducted in its normal fashion, be moved to the next meeting of the Board of Trustees, and I would like to make that in the form of a motion.

Mr. Wexner:

Thank you. The motion has been made. Discussion? Questions? Comment?

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Dr. Frantz:

Yay or nay vote. We do not need to do roll call. So all in favor? Opposed? Motion carries Mr. Chairman.

Mr. Wexner:

Yes, good. Bob Schottenstein, Audit and Compliance Committee Report.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday at 12:30 pm, and we had one item for action, that item appears as item 17 on the consent agenda. It is a matter that also came up and will be discussed, I suspect, by Mr. Brass at the Medical Affairs Committee. It is a resolution for the approval of the Faculty Group Practice which is a number of years in the making. The matter had been presented to our Committee a number of times as well as to the Medical Affairs Committee, and the purpose of its presentation yesterday was to take final vote, and the Audit and Compliance Committee unanimously recommended that the Faculty Group Practice be set up and other than that, I have no other items to report today.

Mr. Wexner:

Any questions? Comments? Bob, thank you. We will go back to Gil again for the Advancement Committee.

Dr. Cloyd:

Chairman, the Advancement Committee met yesterday and received several important updates and discussed two items that are on our consent agenda. First, Dr. Sorenson led a review of our advancement strategy update. The Committee had previously agreed to the goals for our advancement model in the broad areas of financial awareness and engagement and these eight overall goals or objectives, in which we have previously reported to the Board, are all interrelated and well aligned with the University's overall strategy. So the advancement team then has developed 11 strategic approaches or initiatives to deliver against these eight objectives, and I am going to outline the 11: 1) increase the value share with our leadership gifts, 2) expand major gifts' capacity, 3) integrate the corporate foundation in research relations, 4) build a pipeline of planned gifts, 5) cultivate a strong annual giving culture, 6) transform the alumni membership and services model, 7) establish an office of volunteer relations, 8) align outreach efforts in top regional markets outside of Ohio, 9) implement an effective marketing campaign, 10) craft a personal approach to all Ohioans, and 11) shape a disciplined messaging process.

Now the team that has been working the advancement model overall has developed metrics for each of these strategic initiatives, and there was a good discussion on the approach the advancement team has developed, and the committee supported these strategic initiatives as the right ones. We agreed we are going to dedicate most of our June meeting to coming back and doing a deeper dive on the overall marketing approach that we are going to have, because besides being listed as a specific strategy, I think you can understand it covers an awful lot of what we want to achieve in the advancement area. And, the advancement model now is allowing us to do this for the first time in a really integrated way across all of the various ways that we reach the stake holders of Ohio State.

The Committee then reviewed a proposal for the University to proceed with plans for a comprehensive fundraising campaign. Now since January 1, 2009, Ohio State has been in a planning phase for a comprehensive fundraising campaign. The working goal for this campaign is \$2.5 billion and the timeline is January 1, 2009 through

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June 30, 2016. Now during the planning phase, the University has completed a number of very important activities and to name a few of these: 1) recruitment of a volunteer leadership and campaign steering committee, 2) approved counting guidelines, 3) tested a preliminary university case statement, 4) completed a comprehensive stewardship project, which I really have to thank President Gee for expending vast amounts of his time in really important interactions with stake holders of Ohio State locally and outside of the state, 5) started leadership gift conversations, 6) we conducted a feasibility study, 7) conducted an extensive benchmarking for goal setting and learning, and 8) established key indicators for a public launch. Now all of the University fundraising units have developed their campaign working goals, and the University has developed a comprehensive strategic and resourcing plan to deliver the campaign. This was all assessed as being positive both from a sufficiency and a robustness standpoint.

Now with the recommendation of the campaign steering committee on February 7, 2011, and the Foundation Board of Directors on March 4, 2011, we have received the recommendation for the University to transition from the planning phase to the quiet phase of the campaign and the Advancement Committee is recommending that to the full Board today for approval as a part of our consent agenda.

I would say that the key will be then as we move from the planning phase to the quiet phase with this. We will hope to raise, before we get to the public phase, 40% to 50% of our total working goal, and we are projecting that this would occur by fall 2012. So if we enter, now move from the planning to the quiet phase, we would anticipate that the work would be done that we want before the public phase by 2012. I really would like to thank Dr. Sorenson, his entire staff for really some tremendous work that has been done to develop this strategic approach, and I would really like to give special thanks to Brian Hastings. He has just been an outstanding collaborator and leader to work with on this over the last 18 months or so, but I think it is an excellent plan.

The Committee then reviewed the University development report as it was presented by Dr. Sorenson, and as of February 28, of this year, total fundraising activity for this year is \$296 million. Now this includes the very generous gift from you, Chairman Wexner, Abigail, and the Limited Brands, and let me offer my personal thank you in a public realm for this extraordinary gift. But when we exclude this very, very special gift, we also are making very positive progress in our development efforts, and when we look at total fundraising activity, excluding this marvelous gift, we are 21% ahead of where we were a year ago at this time and in an environment which is obviously still a challenging environment out there. I am especially pleased to report the Students' First Students Now campaign has surpassed its \$100 million goal with three months ahead of schedule which is just terrific. We have now raised \$107 million so this is terrific. Overall, really exceptional progress on the development front and the committee is recommending approval of the development report which is also included in our consent agenda.

We then had initial briefings on a couple of very interesting areas. The first being in the social media utilization at OSU, and I think I can speak for all Committee members, this was a real eye opener for us. We found that Ohio State University today is second only to Harvard in how they measure at universities the use of social media. I think that is great. I was astounded by it, and maybe I should not have been, but it was kind of nice, and I think that I even felt better about, and unfortunately Professor Chait is not here today, we are closing on Harvard, so you know we are going to pass those guys not too far in the future I am sure. It is obviously a very important vehicle, when we think about our advancement model to communicate with and engage with students. It was very encouraging to learn that we are engaging the students now, here at Ohio State, not only in what do they want to have in social media here at Ohio State but actually in the design of what we are doing. This is going to culminate in one aspect, on July first, where we are going to

be launching "OSU Mobile", and this is going to be the first of its kind of a university mobile phone application that we'll be able to have. So at one site, students and others that pick up this mobile application are literally going to access the University - everything from where is this particular building, and show me a map of how I can walk to get there, to what restaurants are there, to understanding about course work, and it was interesting as they took the students feedback. One of the main things they wanted in this phone application was understanding of academics. So students will be able to find out what are schedules for various classes; they have their own personal one. They will even, through this phone app, be able to find out what kind of grades they get in their course. It is going to be a one stop shop, mobile phone application that really will give people access to Ohio State University. It is going to be a marvelous tool for students and also, when we think of even their life after Ohio State, another way to maintain a strong connection on what is going on at Ohio State and very consistent with what we want to do on an advancement model and particularly as we start thinking about target segmentation to key stake holders and what's the best way to interact with them and keep them engaged.

The final item, Mr. Griffin provided a report on plans for "Year of the Alumni" at Ohio State, and this initiative had its genesis in the Alumni Association as they looked on how to celebrate the 100th anniversary of the Alumni Advisory Council. So rather than just one time celebratory event, they are creating a year of activities with the alumni of Ohio State in a variety of different formats that will engage the alumni in this celebrating, and this will be everything from internet based interactions and videos, interviews with key buckeyes like Mr. Kellogg that our alumni will be able to have, to regional activities that will be held to foster Ohio State University, the ties to the University, and so I really felt very, very positive, and there was only time for Archie to give us the first look at this but it was really terrific to see this kind of activity, and again I think it speaks to the different kind of thinking that is coming into the advancement model - thinking of not only how do I have an event that celebrates something, but how do I use a very important event like this to create an ongoing engagement with our alumni over the full year. So it was really terrific. That concludes my report, Mr. Chairman.

President Gee:

I am sorry, this is so fascinating to me, but just a couple of things, kind of "oh wow" things. One is the fact that Ohio State has the leading program on social media for journalists in the country. In fact, we have the only one, and it really started with a program we have had for a long time, the Kiplinger Program. The Kiplinger family has, for years, brought in, they used to bring in journalists for a year, to spend a year on our campus doing a variety of different things, then it got down to six months because of the change in the nature of journalism, and now we have a one week program. I just hosted them. We had six hundred applications from the best journalists, literally in the world, and we had 24; they only select 24. We had people from Columbia and South America, the *Jerusalem Post*, the *Los Angeles Times*, the *Financial Times of London*, the *New York Times*, the *Washington Post*, all of the leading journalists are here, and they spend a week on our campus. First of all it is a great way to talk about our campus but secondly, it really shows the power of the social media because these institutions are really recognizing what is happening, and Deborah Jasper leads this program and is literally the kind of mother of all this stuff, and we are grateful to have her. She showed one thing though that was fascinating to me. Yale University spent hundreds of thousands of dollars two years ago to put out a video about the University, and they got 8,000 hits. A student at Yale, in his dorm room, put together a video that accomplished the same thing, and it was fun; there was a dance, and people were singing, which got 800,000 hits. The point is the fact that the people that we are impacting think differently about the world than the people that are putting together these videos and that's where we have to move. Social media has become a phenomenon that is beyond us, but we have to capture it.

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Mr. Schottenstein:

I do really commend Gil, and Linda, the Vice Chair of Advancement, and everyone involved. After sitting here and listening to their report, you could just turn the clock back, and I think that everyone realizes this, but if you just turn the clock back 24 months, we might have wanted to do every single thing that you just discussed, but we did not have the process or the architecture, if you will, to do it, and we did not have the alignment between marketing and the alumni association and fundraising and development; we did not have gift counting guidelines; we had not done the benchmarking that you all spearheaded that was really well done; we did not have any kind of a strategic direction; and we did not have the One University command that Gordon gave to us, and I think that the momentum, the positive momentum that we have now first of all, it could not have come at a better time for all of the financial reasons and budgetary reasons that we know about, but it's really going to give us, I think, amazing, just have a lot of up-side, and I am really, deeply appreciative, and I think it is just great for Ohio State.

Dr. Cloyd:

Thanks Bob. You know, and one other element build I would add in there that I think that is key, the Ohio State University faculty and staff broke the traditional paradigm of siloism and insularity at a university. The people that have been involved in this - it is just totally amazing. They have not moved forward reluctantly to an advancement model, they have embraced it, and they have brought their energy and their passion and all of us, in our various lives, have spent times and things like organizational and cultural change and know how difficult that can be. It is an overstatement to the hard work they are doing, but they have made it easy here. Our faculty and staff at Ohio State and the way that the students have jumped in now, it is amazing. It totally breaks the stereotype of how universities are supposed to act, and it is always inspirational to me to see it. It is just terrific.

Mr. Wexner:

I concur, Bob. There are a lot of paradigm shifts and things to celebrate in the university - momentum successes - good to be reminded. Ron, do you want to talk about our Physical Environment Committee.

Mr. Ratner:

We had discussion about renewal and deferred maintenance. Terry Foegler did a great job of giving us a report and part of the problem here is always getting your arms around really what Ohio State is. We talk about all the things we are doing, and you like to think about "Wow, how are we going to house all of these things?" This place is really huge. We have done this before and some people might not have heard it. Just on the Columbus campus alone we have got 30 million square feet of buildings. In total, by the way, the University controls 17,000 acres of land. On the campus here we have 460 buildings in that 30 million gross square feet. These are staggering kinds of numbers. The replacement cost of the current assets that we have on our campus, just the vertical assets, the out of the ground assets if you will, is about \$10 billion. So here is a sense of the kind of physical facilities that we have, and as many of you know, when we did the framework study last year we also came up with a really excellent tool, a condition assessment tool, to assess what the physical condition of our buildings are. We are using that model now, and it is interesting to see, you know, it has been about a year that we have been able to use it. We are actively using it. We use it to track both the condition of the facilities and the use of the facilities. We are now going through, by the way, a second round of assessments, because we now assess every building on our campus every three years, and it is not just sort of a generic up against a notion of how long the system will last and the idea that there is a 25 year life for a given element of a building. We

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are actually going in 64 different systems in every building, specifically assessing their condition, the need for replacement and putting all that back together in a tool which we can interact with, to get our arms around the overall deferral and maintenance cost.

We have spent some time also understanding what the definitions are and I do not want to get into all that detail, but there is an idea that the referral and deferred maintenance, the total liability, by the way, would be to bring the entire campus up to a "like new" condition. One of the things we are going to have to determine as a Board is we are going to have to set a target, particularly as we start to integrate this with the financial planning model and the strategic planning model. What condition do we want to see our campus in? Do we want to get it to 80%? That is a growth that some institutions use of the in effect "like new" condition and we start to look at the cost, particularly as you break them down by different areas of the campus: residential life, athletics, different areas of the campus as to what both the total percentage of the facilities of that area had and the total deferred maintenance, if you will, the renewal cost. It is not only deferred maintenance but it's the normal renewal that comes up as you go through the life of a building. We found out, and it did not surprise me very much in one sense but really shocked me in another, that the actual, the academic and the academic supports basis: classrooms, labs, office space, the library, have the highest percentage of our overall liability. Just to give you a sense of this, it's about 50% of the physical space on campus, but it represents about 85% of the renewal deferred maintenance liability. This is an area that we are really going to have to concentrate in and the other thing about this area is it is an area in which we have to spend a lot of time looking, not only at the physical condition but the functional obsolescence. It is not a question only of what kind of condition the buildings are in, in terms of just the wear and tear on them, but are these buildings still the kind of buildings we need? Is the space the kind of space we need? Is it the right kind of office space; particularly is it the right kind of lab spaces? Gil was mentioning a lot of the stuff that we are doing throughout the university. A lot of those activities need a very specific kind of space. Do we have the right space?

We also need to start to think particularly as we go, and this was one of the outcomes of the entire report, was that we are really going to need to find a model, particularly a capital model that will allow us to do some of the expenditures we need to do, as well as then really an integrated planning model so that when we look at the strategic plan and we make decisions, for instance, if we are going to have a higher percentage of students in stem education, in science technology, engineering, math, that has specific facilities implication both in terms of our existing facilities and then while we have committed to this no net new academic space. We know we are going to need different academic space so those are the kind of challenges that we have begun to have a sense that we really have our arms around the issue. We did, I guess some of us were a little surprised, we have heard before that the state's percentage of the Ohio State budget has been dropping every year and it has in the capital areas as well. Whereas in our overall budget, I believe state support is what about 13% or so of our total budget. If you looked at the historic project funding over the last ten to fifteen years, the state has actually represented about 50% of the capital replacement budget, of the capital budget on campus. That has changed a little bit in the last year, year and a half, because we did a significant amount on debt funding for the medical center and for some other student housing and other needs, but even with that we have to really recognize that that state funding has been trending down. It has been the same in absolute dollars but it has trended down in terms of real dollars because of the impact of inflation, but as that is going to continue to decline we are going to need to identify new sources of capital funding. It is going to be a significant challenge and again that means we to have to be very focused, understand the facilities, understand their condition, understand again how we use the facilities. We are going to need to get more creative, you know, do we need the amount of office space we have? Does everybody need individual office space? We need to look at some of the private sector models because clearly in the

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private world and in the corporate world, if you're offices happen to be in New York and you are having to pay \$80 or a \$100 per square foot for rent, it focuses the mind real quickly on how much office space you really need and yet we have that same issue here. How do we begin to look at what we really need? What is the appropriate use of our facilities? So that is another thing that we need to begin to focus on and again a lot of this is going to come out of the integrated financial and strategic planning model.

So that was an interesting report. There are a lot of next steps. One of the critical next steps is we need to get an understanding of our underground structure. We have a terrific assessment tool. I think we know the condition and where we need to spend money in terms of our vertical buildings and stuff about ground, but we have clearly got a significant amount on buried investment, and we do not have a good condition assessment on that. We are working on it. We will have that and be able to report on that pretty quickly. There are some other updates on some of the initiatives that we undertook on the framework process. We are beginning, as you know, to start on the infrastructure in the academic core, beginning in the underground infrastructure. The underground infrastructure, the pipes and tunnels under the ground, but also the improvements above that so that the area of 17th and Woodruff Avenues are the ones we are working on but as that area gets to have a lot of underground improvements, we are also doing the landscaping improvements and that area is going to become much friendlier from a pedestrian point of view.

A good thing to report is that we did get an agreement from the city of Columbus to fund the design of the first phase of relocating Cannon Drive. That opens up a significant amount of additional ground. I think about a million and a half dollars if I recall.

President Gee:

The overall package would be about \$35 million but I really feel very good. Our discussions with the mayor, I think we all realize, and by the way it opens up space on our campus, a lot of it entrepreneurial space for about 3.2 million square feet.

Mr. Ratner:

It does two things, it opens up, what is exciting about this is, you know, it is a complete win. We put the road where it should be. We really can address a much better open space relationship to the river, to the river corridor. The road gets where it should be and at the same time we deal with some flood plain issues and then open up this other area of about 3 million square feet of potential building but, you know, over what would obviously be a many year horizon.

President Gee:

You know, and it allows us the opportunity to be a better neighbor with our colleagues at Battelle too which is what we are anxious about.

Mr. Ratner:

And again, the city just came right in on this. I think the mayor understood clearly what the benefits were and the city's responsibility. They really need to be an active partner so that is just a terrific program. That folds right into the fact, by the way, that the city is working very aggressively, and we are working very closely with the city on the program to remove the 5th Avenue dam. Again it would be one of those elements that would really help us start to transform the Olentangy River corridor. I complement our staff because every time they show drawings of this they draw the river in a bright blue color, and every time I look on Google Maps and I look at the condition of the river, it is very rarely bright blue, but it will get there. Part of this is as

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you remove the dam you start to get some of the natural landscape reoccurring and the water flow reoccurring and you can begin to get a much better condition for the river, and it will become, in effect, a much better neighbor for us.

We are making real progress on some of the way-finding strategies. We have a great consultant on board. We are integrating that with the Medical Center and some of the initiatives that Gil mentioned, you know, it's not just having the right signage, it is also having that signage in effect, all available to you on a smart phone. How do you get around a campus and consistency? It is amazing when you log the different ways we actually name and number and identify buildings, offices, spaces in those buildings. It is a kaleidoscope. So we are going to get some consistency in that and I think, a much better, much more exciting program.

The other thing I wanted to report on is - I think many of you know that we went out to the streets, so to speak, to request expressions of interest from the campus. The Campus Partners actually did that, for some potential development projects, both at 15th and High and at South of campus Gateway, and we got such a strong response both local and national that we actually delayed a response date in order to give some people who had yet to hear about the process time to really come back to us. And again, I think we did a really great job there because instead of going out with our ideas of what could happen, we went to the market and said "ok" to people who know the business and are going to either know or learn something about our campus. What do you think should happen here? What can happen? So we are going to go through what I think will be a very interesting process on that.

We then had a report on construction projects. As you know, in addition to the Medical Center expansion which I think Alan will cover, we are settling some other ambitious projects on campus. The South High Rise, by the way, would rank us the third largest project in Ohio State's history, right behind the Medical Center obviously and then rebuilding the "shoe" a number of years ago. That is going very well. Some minor problems with some unexpected sub-surface conditions when we are drilling the geothermal wells, and we are going to have to deal with that, but that will fit in the normal process. It is creating a bit of a blip, but I don't think it will affect the ultimate ability to get these done on time and within our original budget. We then reported on both Kunz Hall and the OARDC facility that we are building. This animal and plant research facility which again I think is extremely well done and will be a real asset to Wooster and then the hall complex and other residential complex that is really in the South area. They are all on time. They are all on budget. Staff did a great job. By the way, they have a really very excellent presentation format so as Trustees we can look at it, understand it, and have everything in a very condensed, coherent kind of way.

We do have two items on the consent agenda. A construction project authorization for Sullivan Hall and a routine easement near the Newark campus. Just a little personal parenthetical comment: I have managed to go through this entire Board meeting paperless. I think, as a result of getting everything on my iPad, I have probably saved at least two trees. Because if you look at the Board books that we are asked to carry around, you'll find that they are very cumbersome. And I would actually urge that we start to look at that. Staff did a great job of making that material available. You think about the amount of stuff we get and the amount we throw away for a typical Board meeting, not just here, but in all of our lives. It has actually been very helpful. I also wanted to mention that because, for those of you who think I am looking at my iPad during the meeting that I am, you know, visiting other cites or going off to email, that it really is my Board information. With that, I conclude my comments.

Mr. Wexner:

Questions? Comments? Gil.

Dr. Cloyd:

Yes, Mr. Ratner. You know I cannot tell you how personally happy I am to see this comprehensive approach to the subject of deferred maintenance and renewal costs. This has been something that I think has troubled a lot of us for a long period of time and not only to understand what the magnitude of the cost was the University had as we thought about our financial plans, but as you articulated very well, what should have our priorities and if we do something what should we do. What should it be? To hear the kind of comprehensive approach that we are taking to this, I think is terrific. It leaves me though with two questions. Do you feel now that within the University, in a One University context, and it is particularly about setting the priorities and what should we do in facilities that were organized now and internally to reach efficient decision making on that aspect, because obviously there has been a lot of siloism in this area in the past, and then secondly, do you have any timing on when you think that the plan will come back in some form of a, this is what we think we should be doing.

Mr. Ratner:

I do not know that I can really answer the first one. I think we are making progress. Again we are in much better shape than we were, but it is an example, this question of who assigns space. Some space should be assigned within the local unit. It is clearly very specific to that local unit and yet a comment was made during our meeting yesterday that the gentleman that is responsible for assigning academic space on campus said that about 54% of the academic space is actually controlled centrally and the rest is controlled by locality, by department, and that he was running off to a meeting with two deans to talk about the assignment of classroom space, and I kind of thought for a moment, wow deans at this University ought to have something better to do, very honestly, then spend their time assigning classroom space. Yet we are clearly in much better shape, we know what it is. Even if it is still within the actual control of some of the separate units, it is identified centrally, we are looking at it centrally, and it is very cooperative. Again these different departments, even though some of them still desire to retain the actual control over that space, they are very cooperative of this process of understanding what it is, where it is, and how we use it, and how it can be cross-assigned. We are making real progress there. I think we are going to have to come to some tough decisions. The University is going to come to difficult decisions about exactly where you put the control of that space.

The other thing that I would like to do, if you get to a point where we also have a better ability to actually look at the cost of space and have some better costing model, because right now we use a lot of averaging costs, so for instance we do not have everything properly metered. Historic buildings are hard to meter because the nature of their systems. We do not know exactly what we spend room by room, space by space on energy costs so that we do not necessarily, for instance, have the ability in some of our research grants to completely recover the funds that we should be recovering, because we cannot charge properly, because we do not have the right metering systems. Again, some of that gets back to controls, some of it gets back to just getting ahead of the game, some of that modeling of costs would help us when it comes to this business of assignment. We are better than we were, we are not completely there. As far as the end result of this, I think if we were not currently doing the strategic plan, that has also a significant financial plan imbedded in it, I do not know if I could give you any good answer for that. I am hopeful that a coincident with the completion of the strategic plan and the financial plan will then have an integrated capital planning model that will take this work that we have done and relate it back to the priorities of the University and then to a capital strategy. That is going to be the really complex part of this. How do you find the funds; where do you allocate them; how do you bleep over them? It is not a one- year problem; it is not a

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budget problem; it is a financial planning problem, because it is a 10 or 15 year horizon.

The last comment I would make about that, and it is something that came up in my mind yesterday, and it is something that I am concerned with, is that we built a lot of new facilities on our campus over the last 10 to 15 years. I was shocked at how much of the campus really is new within that time period. As you know you go through sort of a honeymoon phase, the first year or so of a new building, you spend a lot of money on it, getting it to really come on stream and then there is probably about 10 to 15 years in which you really do not have to spend a whole lot, but at that point then have significant renewal needs coming up. So if you look at the bubble of new construction that we have gone through, and I do not expect on having as much new construction on campus over the immediate future, but in the 10-year period where you will have a much bigger renewal need that is going to relate to all those buildings that will begin to age. Both keeping ahead of that on the buildings, making sure that we are not getting into a deficit, but then just recognizing as we look along toward financial planning, and you go out into multi-year planning that is going to be a very big burden, because the numbers we are looking at are a ten-year model of renewal need but there is just going to be a big burden that sits out there. We will get there. It is really part of this integrated planning. It is why I am so excited that we have both the physical tool and then the ability to get the financial model.

Mr. Wexner:

Ron, a follow in. Do you think you have enough resources to do the work when you describe it in terms of \$10 billion of buildings and 33 million more feet coming? It sits there quietly. It does not squeak when you talk about deferred maintenance and utilization. You have provided great leadership, and we have put resources in but are we at a place where you really need more?

Mr. Ratner:

My sense is that we do not need more in terms of our resources. We need to use outside resources very aggressively on this because as we are going through, for instance, an extensive investigation of the underground, the infrastructure I mentioned before, you really do not want to add your people to do that. I think we are doing a much better job being a good client, if you will, getting the right people to do the right kind of analysis and study for us. There is a bubble of work that will come through the University. I think at the leadership level we are well staffed for that; we have made some very good appointments in that area in the last year or so, and I think that is working very well. Jeff provides great leadership overall, Terry, and a number of people in that area. Lynn is terrific, so there are some excellent people in that area. My sense, Les, is that when we actually determine what we are going to do, and we might end up finding out that we have some very specific areas that we are going to add people, if we in fact get to a more aggressive program, I think we can relate more to the implementation phase rather than the analysis phase.

Mr. Wexner:

Thank you. Any other questions, comments? Very good, thank you. Monte.

Judge Marbley:

Mr. Chairman, the Academic Affairs and Student Life Committee met yesterday. During that meeting the Vice President for Student Life, Dr. Javaune Adams-Gaston, began by discussing a new initiative that will bring an integrated approach to student career services at Ohio State. Currently, career services for OSU students are delivered for the most part through student's college of enrollment. By centralizing those functions, we will give all students access to high quality career services.

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The On-PACE, and PACE is an acronym for Personalized Actionable Career Experiences, and it was fashioned by a student. That plan will provide for multi-year career development programs as well as the unified web presence for Ohio State career services. The plan specifically aims to increase access to internships and international experiences. Indeed, 90% of our students say that the internship was the most important aspect of their undergraduate experience and 67% of those students were offered positions from internships. Internships play a critical role in placement. The program also calls for enhanced interaction between students and faculty who can guide career building endeavors, and it envisions additional partnerships with business and industry as well as government and non-private sectors. One way to bring our alumni and our students closer together is for our alumni to hire our students in internship positions, and so I think that will be the next phase of On-PACE.

We then heard from Dr. Ron Sega, who as you recall, is OSU's new Vice President and Enterprise Executive for Energy and Environment, speaking of green, Mr. President. Ohio State and Colorado State University (CSU) are sharing Dr. Sega's talents as he works to explore energy and environmental related research in economic development opportunities for both our institutions. Green commercialization, we like to think of it.

At Ohio State Dr. Sega is also leading our sustainability initiatives, which he says must be smart, efficient, practical, comprehensive, and responsible. He plans for enhanced sustainability efforts at our institution and those include the integration of five functions: 1) energy and environmental research, 2) academics and students, 3) campus operations, 4) energy and environmental policy, and 5) our land-grant mission and outreach. I will add parenthetically that what he is doing here and what CSU represents are parallel endeavors. Nuanced however, given whatever our strengths might be, these would be the strengths of CSU. The One University approach to sustainability will allow OSU to make energy and environmental sustainability a consideration in all that we do.

One of the other things that we discussed was this will be part of our joint commercialization enterprise, so it is not existent outside of the commercialization efforts that will be spearheaded in large part by Dr. Cummings. Dr. Sega highlighted two initial key aspects of OSU's being a leader in sustainability, and one is a plan to develop the Ohio State campus as a test bed for real-world research for industry, academics and operations – all working as a team; and two, the unique Ohio State, Colorado State partnership, which would be a national model for collaboration.

The Committee next endorsed several resolutions, the most visible, which is a joint resolution with Columbus State Community College, establishing the Preferred Pathway Program. Mr. President, you discussed that, it was in the *Dispatch*, I believe it was Wednesday's *Dispatch* front page above the fold, and just briefly I know that you have all reviewed it, but Columbus State students who have earned an associate of arts or associate of science degree will be guaranteed admission to OSU, of course consistent with the University policy. That raised some questions within the Committee, just practical questions as to whether that influx of students will in any way impact on the ability of our students from regional campuses also to matriculate at OSU, and it will not.

Our Committee also endorsed amendments to the Classified Civil Service Rules, the naming of the Lima Community Heritage Art Gallery as the Farmer Family Art Gallery, the naming of the media room in the Woody Hayes Athletics Facility at the Les Wexner Football Complex as the Jeffrey Greiner Family Media Room, the re-naming of Park and Stradley Halls as Park-Stradley Hall, and the re-designation of appointing authority and delegation of authority for the administration of classified Civil Service staff and collective bargaining. Finally, the Committee endorsed the name of the clubhouse at Buckeye Field as the Phyllis Bailey Clubhouse. Because I

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am someone who grew up and came of age in the '70s, I mistakably said at the meeting yesterday, the Philip Bailey Clubhouse, and most of you know Philip Bailey as lead singer for Earth Wind and Fire.

The meeting concluded with the Committee's endorsement of a number of routine personnel actions. Mr. Chairman that concludes my report.

President Gee:

Mr. Chairman, can I just make one note; I see that Ron Sega is back there. Dr. Sega and I spent several days in Washington, we made a determination that once we really have this collaboration solidly put together between ourselves and Colorado State, let me just remind you this is the first vice president of its kind in the country. Colorado State has a unique program in climatology, one of the best in the world. They are the people who predict tsunamis and hurricanes and so forth, and of course our own programs are of significant value. We spent two days in Washington, in the turmoil of Washington visiting with both of our congressional delegations, the Ohio and the Colorado delegation, seeking their joint cooperation in terms of working closely with this in terms of funding but also in terms of collaboration on a variety of levels. I think that it would not be overzealous in stating that we were very well received, the presence of Colorado State and I, and Dr. Sega, along with Stacy Rastauskas, who represents us in Washington. It was really a significant moment, they were all surprised to see two people from two different parts of the world, and we now think about this as a project from the Appalachia to the Rockies. It is really going to be something that is a signature effort on our part, and I am very grateful for the work that is going into this.

Mr. Wexner:

Any other questions, comments? What is going on in Medicine, Alan?

Mr. Brass:

Thank you, Mr. Chairman. The Medical Affairs Committee did have its meeting, as did the other Committees. First of all let me also compliment Ron. Medical Affairs Committee is working awful close with our environment because as we are expanding the medical campus, the environmental issues in fact are right there with us. I also would like to compliment you for the work done, Ron.

There are a number of things; actually we have five items on the consent agenda today, so I am going to move through the report fairly quickly because it is a lengthy one. I first want to start with a couple announcements that I think the Board and the audience would appreciate. One of the signs of a great medical center happens once a year. That is the national match for your residents, the best of the best coming to your medical school and medical facilities and for the first time in the history, and this is a process that is an interesting process, the school gets a vote, and the students get to vote, and you try to match them up to see if we get the best ones, and the best ones also want us. For the first time in our medical school history, we have had 100% matches on first round. That is really neat, and what is stimulated by that is that a lot of those will move on to fellowships and MD/PhD programs and hopefully stays within our University. So I think Dr. Gabbe is to be congratulated and everyone else that is involved in that.

I want you to be aware of the fact that we called the expansion project, ProjectONE, when we were starting this project a couple of years ago. We brought Kaufman Hall in here to do the first test of our forecast of all the numbers and programs. Since then we have had Deloitte in two additional times, we now have Deloitte in for a third time to test it again as we are getting ready for the 2011-2012 budget, as we are trying to put together the strategic plan for the medical system. We are having

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Deloitte test the numbers again to make sure that everything is in the proper order based on our forecast. Remember the plan has circuit breakers up and down so if we in fact see something going on we can tweak the program as we are going through. So far, everything is holding fine, but I want you to be aware that Deloitte is in for the third time and actually our fourth review within a couple of years.

One of the big things that is about to happen at the medical system in October is we go fully automated. That is an easy statement and something that if you are close to facilities and delivery systems and clinical systems, that is a deep breath when that switch gets flipped, because we are talking about millions of patients, millions of records. Of course we will do parallel paths, but I want the Board to be aware this is a lot of work that has been done by the staff, and it is going to in fact put our medical center on the map as one of the few that will be fully automated, and I mean fully.

Next thing I would like to just mention to you that I think you will find of interest. The three key indicators we watch from a financial standpoint; \$2 billion of the \$5 billion budget at the University, and we have got to keep track of our numbers, our operating margin right now as we are closing out this year in a few more months is running at 6.3% up from a budget of 5.4 %, so we are holding well on our operating margin as it relates to days cash on hand, we are at 58 days; we want to be in the 60's by the time we close; it is looking very promising that is where we will end up being. It was not very many years ago we were in single digits, so it is coming along and each day's cash on hand is about \$4 million for our enterprise.

The debt to service coverage, which is very important as it relates to how financially are we able to carry our debt, we are running at 6.1 with a budget of 5.7, so we are really doing pretty well right now. I do want to give a yellow light. The yellow light is we are going into a very difficult state budget. We all know that, but as it relates to the health care system, with the federal government having problems and they're a match program for Medicaid, with the state budget having problems with its Medicaid program, Medicaid is going to be an issue we are going to have to watch this next year very carefully. In addition, we have the prison contract which is a very large contract for our health system, and we are going to want to watch that, and we are in negotiations with them right now which is state driven and reimbursements for physicians and is also one that we are going to have to watch which comes through the state as it relates to Medicaid, to Chip's program, and a few others. So we want to watch our budgetary process very carefully against the forecast. Now I am going to talk more about that in a second.

As it relates to our expansion program, good news, everything is on budget, everything is on time. We have the biggest bathtub in the world sitting out there. It is about to be filled with a lot of concrete here very soon, so it is going very, very well. On the consent agenda is authorization for \$111.3 million of additional authorization for funding. We have already authorized \$571 million towards this project. So this would be an additional \$111.3 million that we will hopefully be approving today. As it relates to our contingency budget, since this is such a large project, I want the Board to be aware of this; we started with a little over \$80 million of contingency. Through value engineering and so on, we moved it up to almost \$100 million of contingency. We were able to reduce the amount of money by line item and today we are standing in excess of \$90 million of contingency left. The biggest issue we did was we approved that bathtub around the whole medical complex expansion program. So the medical center expansion project is doing very, very well. I also want to report out that we have had no accidents or any safety issues on a project of this size and with that kind of traffic pattern with two huge cranes up already and others coming that is something we are tracking very carefully.

The next thing we discussed at the Medical Affairs Committee, and I want to encourage us to have a presentation here when we can fit it in, is the radiation oncology program. We heard it at the Medical Affairs Committee. This is a

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remarkable program that has come from a lot of issues and a lot of problems to something that is almost best in class. And that is one of the reasons that we were so successful in getting this one of a kind grant of \$100 million, and there are a lot of lessons to be learned mostly through its leader. We have a wonderful, wonderful person, Dr. Chakravarti, and I would like to have him present at this Board as to how he has improved the program to the point that it is today, and I think it would make us very proud; it did the Medical Affairs Committee. My colleagues might want to add something to that a little bit later. Two-thirds of our cancer patients get radiation oncology. Now the statistic that is not good is that in a very, very good program, you retain about 95% of your patients for radiation oncology back at your home cite. Ours is running shy of 30%. A lot of opportunity for growth, a lot of opportunity for continuity of care and I think we will be seeing facilities and the right physicians. He has replaced 75% of the faculty that were here, and he is nine for nine on recruiting super-stars at this time. They are coming in from Yale, Hopkins, Michigan, and so on. Bobby?

Mr. Schottenstein:

The other thing is Dr. Chakravarti, who gave just a spectacular presentation to the Medical Affairs Committee, his eyes are on the prize so to speak. When it came to benchmarking, he only wanted to benchmark against the absolute best in class, and I thought that the plan he put in place was a winning plan, and he is executing on it.

Mr. Brass:

And Dr. Steve Gabbe, and Dr. Caligiuri, I know Steve is here, and Dr. Caligiuri are responsible for bringing him here, and since then, he in fact is just done a remarkable job, a tremendous job.

Well that leads us to the next consent agenda item which is to authorize an addition to the medical expansion project, which is now a \$1 billion, to become a \$1.1 billion operation, construction project. So Ron, your numbers have to be changed already. But we did go through that, and I would like to show you just two quick slides as to where it is going and why it is going. This is your new medical center with the green space and Cramblett and everything removed from it which is part of the project right now. This is what it is going to look like. If you will notice the parking garage on the left, one of the options was to take that out of there and put a wing in there. By doing that, that would cost us an additional \$25 million just to replace the parking garage and we would have used \$25 million of the \$100 million just on that replacement facility. The decision was not to do that. We came up with a better decision through Steve Gabbe and the program team and our architects and Friedl Bohm and others and can I have the next slide please? The new program will basically add, instead of building, it will take our new project up another floor. Now these are not typical floors, these are eighteen feet each floor. So you will see our new medical center building is now 20 stories. It is 273 feet tall from ground and is the 20th highest medical facility in the world now. It is a very large building. We did get clearance from FAA and everybody else that we needed to for helicopters and so on, but you will see radiation is actually going on floor number two. The first floor is the ground floor. The first floor is where you see diagnostic imaging, the next one up is radiation and that is where we will be housing this and from a clinical operation standpoint, this in fact gives us the greatest program as it relates to moving patients, in-patient and out-patient. About 20% of our radiation oncology is coming from in-patient; 80% is coming from out-patient. So on the consent agenda today is a proposal to add the \$100 million to the medical expansion project and to move forward with that.

The staff did test one item, we did authorize them to begin planning of this early, and we already submitted the bill to the federal government, and the good news is we have already been paid. So the turn-around was very quick, and it is probably really

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good in light of maybe a shutdown at midnight tonight so our accounts receivable is zero right now with that. Ok, thank you very much; can we turn the lights back on?

The next item on the consent agenda is something that Bobby Schottenstein has already mentioned, and that is the Faculty Practice Plan. We have a lot of heroes around here. Dr. Chris Ellison is one of those heroes. This man has put enormous time into bringing together a Faculty Practice Plan that will become inside the health sciences system upon our approval today. This program has been in the works for a couple of years. It involves 807 physicians. It is going to go active as soon as we approve it today with the first sign-ups being all of our directors and leaders coming into the practice plan and into employment contracts followed by all of the specialists and all of the other physicians that will sign-up one-by-one under an employment contract coming into our enterprise. So what we are actually doing is creating the faculty group practice in the health sciences, that is what the resolution reads, and I am happy to tell you just recently, Dr. Chris Ellison was voted in by the medical staff to become the first president of that group and I think the Board, also in its minutes, I would so like to add this to show our appreciation to Dr. Chris Ellison for a job well done. He has really carried that ball on this one. A lot of legal work involved, a lot of Steve Gabbe's time and others, but Chris has been our focal point, and he has brought this one home. Now, why is it important? Just this week, the Healthcare Reform Law, which is 8,000 pages, has been signed. This week, the Federal Register will have 66,000 pages of regulations related to that 8,000 page law. Those institutions that have their medical system and hospitals and their manage care programs under one arm will be in such great position as relates to the new payment bundle plan. Had we not been in the position we are, it would have been to our detriment as it relates to the future of this medical system and to our University, so I very much appreciate the job that Dr. Gabbe and Dr. Ellison have done. Mr. Chairman, the last two items are amendments to bylaws both at the University Hospital and to the James Cancer Hospital. They involve things like updating a joint commission on accreditation committee works and so on. That would complete my report unless some of my colleagues want to add anything from Medical Affairs.

Dr. Wadsworth:

This radiation oncology presentation was very interesting and fascinating in a number of different dimensions. One of the dimensions that was of interest to me is that it really was a department that needed to change and be upgraded. I think in general it is interesting to ask the question: how long does that typically take to establish a reputation? You can lose it overnight, but to develop a department with world class people and have them associated with the university is about a five to ten-year cycle, and it is just worth, I think, us keeping that in mind as we plan for the future and this gentleman, Dr. Chakravarti, he has probably done it as fast as you can and will probably be at the low end of the five to ten but that is realistic, and he agreed to that assessment, you know, by the time that you recruit and change people out and start to publish and win money and get new facilities, but it was a tremendous demonstration on how to make a change in such a positive way. I think we were all stimulated by the presentation.

Mr. Brass:

And we asked him why he came, just like we asked our student, and he said because of Dr. Gabbe and because of Dr. Michael Caligiuri. It shows you, great people recruit great people; great institutions get matches on residencies. Everything grows on itself. Dr. Gabbe, any comments you want to make?

Dr. Gabbe:

I appreciate this report, Alan.

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President Gee:

I was just going to note that we cannot underscore this enough. This puts us into the front end of medical centers in this country where we actually have an integrated faculty. It makes us very, very powerful. One of my predecessors, I have noted this, proposed that and lost his job, so I entered into this with some trepidation, but none the less it has really been proven and Dr. Ellison has done a fabulous job, no doubt about it, but all of this is a vote of confidence in Steve Gabbe and all of his leadership, because they would not have gone that direction without that strong, strong belief in his leadership because he is the one who integrates.

Mr. Brass:

Mr. Chairman that completes my report.

Mr. Wexner:

Thank you. Questions, comments?

Dr. Cloyd:

I would like to come back to I think it was the first item in your report. When we push this button and go to the electronic records system, without asking you to enumerate the data testing that has been done, what level of confidence should we have that we will not have a big "oh no" when we push that button?

Mr. Brass:

I have asked that same question. Should I sleep that night or not? The answer is - we are going to run parallel tracks so the whole system will be manually operating as well as electronically. I think we can sleep at night. We will have glitches. It is a huge, huge conversion, but the fact that we are going to maintain everything manually on parallel tracks, Gil, I think is the right decision, and I think we should sleep at night pretty well.

President Gee:

I tell you, the one that is going to be the moment of either celebration or I will be pumping gas in Vernal, Utah, is when we move from quarters to semesters, that first moment. You can imagine that. That will be a moment for all of us.

Mr. Wexner:

Questions, comments? Alan, thank you very much. Finance Committee, Bob?

Mr. Schottenstein:

Thank you, Mr. Chairman. Let me first mention, I should have mentioned this before when I talked about the Audit and Compliance Committee meeting, that we received, since our last board meeting, formal approval from the state auditor to engage PWC, Price Waterhouse Coopers, as the external auditor for the University. By law we were required to replace Deloitte after Deloitte having served in that capacity for a number of years and the contract with PWC who will now be both auditing, not just the university, but they will also be doing a separate standalone audit for the very first time, given its size and its scope and its importance, the medical center. The contract with PWC will run through, I think, 2015, and I just wanted to bring everybody up to date on that.

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As far as the Finance Committee meeting goes, many of the items that we dealt with have already been discussed, and I am going to enumerate them very quickly, but before I do, the primary purpose of the meeting was to receive a report from Mr. Chatas on our financial condition through the first six months of this year, and in some respects, also through the first eight months with some additional information that he had along with an update on where things stand in the light of the state budget and the possible constraints and challenges that it will post for Ohio State. In a word, our financial condition is good. In most areas, we are trending in the right direction, but what I would like to do is ask Geoff if he would not mind just presenting a summary of the key items in terms of our condition and also issues relevant to the state of Ohio.

Mr. Chatas:

Thank you, Mr. Schottenstein. I briefed more fully the Committee yesterday, but we had strong financial results for the first six months of the fiscal year. Revenues across the University were up 6%. They were up 7% at the University itself and 6% at the medical center year over year. That total is approximately \$130 million of incremental revenue over the same period last year. At the same time, expense growth was well below that 6%, so the net margin growth was quite strong across both the University and the health system.

I also reported on the performance of the endowment. The endowment had strong results for the six months with net investment income up \$233 million, a very strong result, and that represents through February, through the end of February, an increase of 14.2% of the endowment and if you look at the total result of the prior fiscal year, we were able to report that we had an endowment performance of over 15% and that put us number four of all endowments across the United States that were between a billion and five billion, so that is 62 endowments, and we were number four, so Jonathan Hook and his team had an excellent result.

Finally, I reported on the cash flows that resulted in strong cash flow performance and if you combine that with the \$880 million of debt financing, we have quite a strong equity position. So today, we have substantial cash and short term investments on the balance sheet as we go into the next budget year.

That was the financial report highlights. I also reported on the current proposed budget at the state, so I will give you just a brief overview. Many of you may have already heard some of this, but the highlights are: first of all, before the budget came out the new chancellor, Chancellor Petro, announced that it is the state's intention that based on strong revenue performance, the state will be making our 12th month payment this year, so although that is certainly not in the bag, if that is paid in June, that will be a check for \$25 million that we will receive that was not planned for in the current budget cycle. In terms of the next biennium, the governor's current proposed budget, the brief highlights as it relates to Ohio State, the proposal is a 15% cut in our state support, state share of instruction, that's about \$64 million. That represents the federal stimulus money that will not be repeating. On top of that, the state anticipates- if you look across the board at all of our line items that is a 9% decrease in our line items, which is about \$8 million. So those reductions together, it's about 14%, which represents about \$72 million as we go into the planning process. We certainly were looking at broader ranges than that, so in that sense we think we will be well able to weather that kind of decrease. The piece that is not yet finalized is the impact of the state budget on the health system. There are two components there: the prison contract and the Medicaid rates, so we will continue to engage with the state and monitor that and have a better assessment at the June board meeting of how that will all flow through the budget.

In terms of the impact on the University, the key things that will be coming back to the Board and will offset some of that decline will be looking at; first of all, tuition

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increases. Currently the Governor has proposed a 3.5% cap on tuition increases. The president of the IUC asked that be raised to 8%, so we will be reviewing the final number and making recommendations to the Board as to actions to take on tuition, hopefully in June. We will also, at that meeting, look at housing and dining rates and other fees and, as I did mention to Alex and the other student leaders that we have met with, that we intend to have a very strict cap on those fees and that the general cap will be \$50. We will look at other individual differential fees as we look at the competitive landscape, but we will be mindful of trying to keep the impact on our students as limited as we can as we go into the budget process. We will also look at the overall enrollment plan for next year as well as other issues such as salary and benefits. The intent would be to report back the full impact of this budget in June as it unfolds, but that is where we stand today. Thank you.

Mr. Schottenstein:

If I may, Mr. Chairman, just conclude the report, unless there are any questions for Geoff. The only other items, and I will be very brief, we received an update on quarterly waivers; the policy that we have as a University is that on contracts in excess of \$250 thousand, there are circumstances on which competitive bidding can be waived and when that is done, the CFO of the university is required to report that to the Finance Committee and that report was given. We received an update on the construction projects run, and Alan has discussed those in detail in terms of the big hospital project as well as the various projects that Ron discussed in terms of being on time and on budget.

We then dealt with a number of items that are on the consent agenda, and I think all of them, except for two, have already been reported on; the authorization to enter into a \$300 thousand construction contract which is a very small part of the Sullivan Hall renovation as item 18 on the consent agenda, the authorization to allow another \$111 million to be released to help pay for the new hospital project, as well as the authorization to incorporate the radiation oncology floor within the medical center expansion to increase the size of that project is on the consent agenda, and then two additional items that have not yet been mentioned today in the interest of streamlining and cost savings; we approved what is item 20 on the consent agenda which revises certain rules and policies of the university relating to vendor relationships and vendor purchasing, basically giving a little more authority to the chief financial officer to engage in activities that will benefit streamlining and cost savings. Finally, we approved the increase of golf course membership dues, not the daily rates, but the golf course membership dues at the Scarlet and Gray course, item 22 on the consent agenda. That concludes my report.

Mr. Wexner:

Questions, comments to Bob? You got off easy, Bob.

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CONSENT AGENDA.

President Gee:

Yes, thank you Mr. Chairman. Today we have a total of 22 resolutions on the consent agenda. We will be taking a separate vote on item 21; therefore we are seeking approval for the following:

AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS OF THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS

Resolution No. 2011-59

April 8, 2011 meeting, Board of Trustees

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Professional Affairs Committee on February 18, 2011:

NOW THEREFORE

BE IT RESOLVED, That the attached *Bylaws and Rules and Regulation of the Medical Staff* of the Ohio State University Hospitals are hereby adopted, effective immediately.

(See Appendix XXVIII for background information, page 641.)

**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS OF THE
MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2011-60

Synopsis: The amendments to the *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute were approved by the Professional Affairs Committee on February 18, 2011:

NOW THEREFORE

BE IT RESOLVED, That the attached *Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are hereby adopted effective immediately.

(See Appendix XXIX for background information, page 704.)

HONORARY DEGREE

Resolution No. 2011-61

Synopsis: The awarding of an honorary degree is recommended for approval.

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

John A. Boehner Doctor of Public Service

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

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**DEGREES AND CERTIFICATES
SPRING QUARTER COMMENCEMENT**

Resolution No. 2011-62

Synopsis: Approval of Degrees and Certificates for spring quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 12, 2011, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XXXVII for background information, page 812.)

**A JOINT RESOLUTION OF THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
AND THE COLUMBUS STATE COMMUNITY COLLEGE BOARD OF TRUSTEES
ESTABLISHING THE PREFERRED PATHWAY PROGRAM**

Resolution No. 2011-63

Synopsis: The introduction of a new collaborative initiative between The Ohio State University and Columbus State Community College (CSCC) indicates their commitment to a regional strategy for higher education designed to expand access, increase student attainment, and meet the economic advancement goals of Ohio. The Preferred Pathway Program will facilitate improved transitions and a guaranteed path to an Ohio State University baccalaureate degree for qualified students transferring from Columbus State.

WHEREAS the future growth and prosperity of the state of Ohio depend on increasing educational attainment within the state and closing the educational gap between Ohio and competing states and nations; and

WHEREAS the state of Ohio has set a goal of increasing the number of baccalaureate degrees; and

WHEREAS "From Excellence to Eminence: The One University Enrollment Plan" calls for Ohio State to increase its transfer student population; and

WHEREAS Columbus State Community College is an open access institution, providing opportunities to diverse learners and committed to assisting all students from all backgrounds who seek to pursue postsecondary education; and

WHEREAS Ohio State and Columbus State have a long-standing history of mutually beneficial collaborations; and

WHEREAS these institutions are committed to addressing regional workforce needs; and

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WHEREAS these institutions believe their partnership can be expanded to address those needs in a more strategic and sustainable fashion; and

WHEREAS the partners recognize the resource constraints faced by the state of Ohio, and are committed to thoughtful stewardship of public funds, and seek to maximize the use of regional assets already in place and to ensure that future investments increase access without duplicating resources; and

WHEREAS the partners are committed to advancing the University System of Ohio principles of access, quality, affordability and efficiency, and economic leadership:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University and Columbus State Community College establish a Preferred Pathway Program that will guarantee access to an Ohio State baccalaureate degree for qualified students transferring from Columbus State; and

BE IT FURTHER RESOLVED, That the Preferred Pathway Program will be based upon the design principles that follow:

Section 1. Guaranteed Admission. Columbus State Community College students who have earned an Associate of Arts or Associate of Science degree will be guaranteed admission to The Ohio State University, consistent with university policy.

Section 2. Curricular Alignment. Columbus State faculty will work with Ohio State faculty to bring appropriate lower-division degree coursework into the Columbus State curriculum, such that CSCC associate degrees provide appropriate preparation for an expanded number of Ohio State baccalaureate degree programs.

Section 3. Shared Advising. The partners will collaborate in joint advising opportunities. Ohio State and CSCC advisors will collaborate to provide advising to students prior to matriculation, train advising staff, and interface with faculty.

Section 4. Student Services. Ohio State will provide an enhanced orientation program for Columbus State students, develop First Year Experience programs for those students, and extend appropriate Student Life and acclimation programs to them.

Section 5. Data Sharing. The partners will engage in active, detailed data sharing. The ability to track success at the level of the individual student will enable the institutions to improve the quality of processes and student learning in a systematic manner and ensure public accountability.

Section 6. Stewardship. The partners are committed to using the public resources entrusted to them in order to provide the finest in educational opportunities. Through the Preferred Pathway Program, the institutions will work to ensure the seamless transition of Columbus State students into the Ohio State experience and to then foster the success of those students. Connecting the two institutions through this program eliminates uncertainties for central Ohio students and families, promotes the higher educational goals of the state, increases Ohio's pool of skilled workers, and boosts its economic development and diversification.

**AMENDMENTS TO THE CLASSIFIED CIVIL SERVICE RULES
OF THE OHIO STATE UNIVERSITY**

Resolution No. 2011-64

April 8, 2011 meeting, Board of Trustees

Synopsis: Amendments to Chapters 3335-49, 3335-51, 3335-55, 3335-57, 3335-59, 3335-65, 3335-67, 3335-73, 3335-79, 3335-81, 3335-83, and 3335-89 of the Ohio Administrative Code governing the University's Classified Civil Service related to procedure for adoption, amendment or rescission of rules affecting persons in the classified civil service at The Ohio State University and opting out of provisions of the Ohio Revised Code and Ohio Administrative Code; reclassifications, certification; classification program; applications; examinations; appointments; probationary periods; leave policies; performance management, removals, or demotions; sick leave; reduction in force; payroll and compensation; and definitions of terms are proposed.

WHEREAS in accordance with Section 124.14(F) of the Ohio Revised Code, the Board of Trustees shall carry out all matters of governance involving the officers and employees of the University, including employees in the Classified Civil Service; and

WHEREAS Resolution 2008-47, adopted by the Board of Trustees in November 2007 authorizes the Office of Human Resources, as the University's Appointing Authority relating to all matters of governance involving Classified Civil Service employees, in consultation with the Office of Legal Affairs, to make periodic recommendations to the Board regarding the enactment and revision of Classified Civil Service Rules; and

WHEREAS the most recent revision of the University's Classified Civil Service Rules was in September 2010, and the Office of Human Resources now has recommended a number of further needed revisions in the Rules with respect to procedure for adoption, amendment or rescission of rules affecting persons in the classified civil service at The Ohio State University and opting out of provisions of the Ohio Revised Code and Ohio Administrative Code; reclassifications, certification; classification program; applications; examinations; appointments; probationary periods; leave policies; performance management, removals, or demotions; sick leave; reduction in force; payroll and compensation; and definitions of terms for Classified Civil Service staff; and

WHEREAS these revisions in the Classified Civil Service Rules, as shown on the attached documents, will enable the University to streamline processes, enhance our efficiency and effectiveness, and provide more effective leaves policies and general management of Classified Civil Service employees; and

WHEREAS the University has complied with Ohio Revised Code Section 111.15 in promulgating these revisions to the Classified Civil Service Rules, and the University additionally has provided reasonable notice to all affected University employees and interested groups and a period of time during which such employees or interested groups could submit comments about the proposed Classified Civil Service Rules:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the revisions to the Classified Civil Service Rules as set forth in the attached amendments to the Classified Civil Service Rules, effective June 1, 2011.

(See Appendix XXX for background information, page 764.)

NAMING OF THE CLUBHOUSE

Resolution No. 2011-65

Located in Softball Stadium,
On The Ohio State University's Main Campus:
The Phyllis Bailey Clubhouse

April 8, 2011 meeting, Board of Trustees

Synopsis: The naming of the clubhouse at Buckeye Field, located at 2410 Fred Taylor Drive on the main campus of The Ohio State University.

WHEREAS this facility, originally opened in 1988, underwent a major renovation and was re-dedicated in 2009; and

WHEREAS the renovated facility nearly doubled the field's capacity; and

WHEREAS the renovated facility includes indoor and outdoor batting cages, a three-plate bullpen, a 650-square foot press box, player clubhouse and locker room, new dugouts, coaches and umpires dressing room and concession areas; and

WHEREAS Phyllis Bailey has provided significant contributions to the renovation of Buckeye Field:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Clubhouse at Buckeye Field be named The Phyllis Bailey Clubhouse.

NAMING OF THE LIMA COMMUNITY HERITAGE ART GALLERY

Resolution No. 2011-66

Located in Reed Hall,
At The Ohio State University Lima Campus:
Farmer Family Art Gallery

Synopsis: The naming of the Lima Community Heritage Art Gallery, located in Room 160 Reed Hall, 4240 Campus Drive on the OSU Lima Campus; the arts center of the campus.

WHEREAS the Reed Hall is the arts center of the Lima campus where the majority of plays, choral concerts, art shows, and performing arts and lecture series events are held; and

WHEREAS Martha Farmer has provided significant contributions to The Ohio State University Lima campus for over twenty years; and

WHEREAS Martha Farmer has provided contributions to the Lima Community Heritage Art Gallery for construction, remodeling and ongoing support:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Lima Community Heritage Art Gallery in Reed Hall at The Ohio State University Lima campus be named the Farmer Family Art Gallery.

NAMING OF THE MEDIA ROOM

Resolution No. 2011-67

Located in Woody Hayes Athletic Center,
At the Les Wexner Football Complex,
On The Ohio State University's Main Campus:

April 8, 2011 meeting, Board of Trustees

Jeffrey Greiner Family Media Room

Synopsis: The naming of the media room in the Woody Hayes Athletic Center at the Les Wexner Football Complex located at 535 Irving Schottenstein Drive.

WHEREAS this state-of-the-art facility, originally dedicated in 1987 in memory of the late Woody Hayes, has been redesigned to improve the teaching environment and solidify the Buckeyes' football practice facility as one of the nation's best; and

WHEREAS the renovated Woody Hayes Athletic Center at the Les Wexner Football Complex will advance Ohio State's athletic reputation and help attract and retain the best prospective student-athletes; and

WHEREAS Jeffrey Greiner has provided significant contributions to the renovation of the Woody Hayes Athletic Center at the Les Wexner Football Complex:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Media Room in the Woody Hayes Athletic Center at the Les Wexner Football Complex be named the Jeffrey Greiner Family Media Room.

RE-NAMING OF PARK HALL AND STRADLEY HALL

Resolution No. 2011-68

Synopsis: Park and Stradley residence halls located at 110 and 138 West 11th Avenue are being renovated.

WHEREAS as part of the renovation, the two buildings will be adjoined by an eleven story connector; the first floor of the connector will serve as an entry way and a front desk for the new building; and

WHEREAS once adjoined, the two buildings will be considered one building with only one address, 120 West 11th Avenue; and

WHEREAS the original buildings were constructed in 1958 and named in honor of Joseph Park, Dean of Men, and Bland Stradley, Vice President of Student Affairs; and

WHEREAS the two residence halls are becoming one; and

WHEREAS the University wishes to continue to honor Joseph Park and Bland Stradley:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned new residence hall be named Park-Stradley Hall.

**RE-DESIGNATION OF APPOINTING AUTHORITY
AND DELEGATION OF AUTHORITY FOR THE ADMINISTRATION OF
CLASSIFIED CIVIL SERVICE STAFF AND COLLECTIVE BARGAINING**

Resolution No. 2011-69

April 8, 2011 meeting, Board of Trustees

Synopsis: Proposal to amend the designation of the Associate Vice President for Human Resources as the University's Appointing Authority for all personnel issues related to the University's classified civil service staff and law enforcement officers and/or peace officers to the Vice President for Human Resources.

WHEREAS Resolution 2008-69, adopted by the Board of Trustees in December 2007 designates the Associate Vice President for Human Resources as the University's Appointing Authority for classified civil service staff and collective bargaining; and

WHEREAS the title of Associate Vice President for Human Resources has been changed to Vice President for Human Resources; and

WHEREAS in accordance with Section 124.14(F) of the Ohio Revised Code, the Board of Trustees shall carry out all matters of governance involving the officers and employees of the University, including employees in the Classified Civil Service; and

WHEREAS the Board of Trustees desires to make clear its delegation of authority to the Vice President for Human Resources of all rights, powers, and authority as the University's Appointing Authority, to include any and all authority required for the administration of our classified civil service staff and collective bargaining;

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the President, and pursuant to Chapter 3335 of the Ohio Revised Code, the Board of Trustees hereby designates and appoints the Vice President for Human Resources as the University's Appointing Authority for all classified civil service staff in accordance with Chapter 124 of the Ohio Revised Code and all University law enforcement officers and/or peace officers in accordance with Chapters 109 and 3345 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby delegates and assigns to the University's Appointing Authority full authorization, pursuant to Chapter 4117 of the Ohio Revised Code, to negotiate, ratify, fund and otherwise administer any and all collective bargaining agreements on behalf of the University; and

BE IT FURTHER RESOLVED, That the Vice President for Human Resources shall report to the Board of Trustees from time to time, as the Vice President deems appropriate or as the Board requests, on actions taken pursuant to this resolution, effective immediately.

PERSONNEL ACTIONS

Resolution No. 2011-70

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 11, 2011, meeting of the Board, including the following Appointments, Reappointment, Appointments/Reappointment of Chairpersons, Leave of Absence without Salary, Professional Improvement Leave, Professional Improvement Leave – Cancellations, Professional Improvement Leave – Continuation, and Emeritus Titles, be approved.

Appointments

Name: WILLIAM T. ABRAHAM
Title: Professor (Chair of Excellence in Cardiovascular Medicine)
College: Medicine
Term: April 1, 2011, through June 30, 2015

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Name: DAVID MCCOMB
Title: Professor and Ohio Research Scholar
College: Engineering
Effective: September 21, 2011

Name: R. LAWRENCE MOSS
Title: Professor (The E. Thomas Boles Jr. M.D. Chair in Pediatric Surgery)
Hospital/College: Nationwide Children's Hospital/OSU College of Medicine
Term: April 8, 2011, through June 30, 2015

Name: KIMBERLY C. SHUMATE
Title: Interim Vice President
Office: Human Resources
Effective: March 1, 2011

Name: PATRICK S. VACCARO
Title: Clinical Professor (The Luther M. Keith Professorship in Surgery)
College: Medicine
Term: March 4, 2011, through June 30, 2015

Name: DAVID B. WILLIAMS
Title: Dean
College: Engineering
Term: April 18, 2011, through March 31, 2016

Reappointment

Name: MARTHA BELURY
Title: Professor (The Carol S. Kennedy Professor in Human Nutrition)
College: Education and Human Ecology
Term: October 1, 2010, through September 30, 2015

Appointments/Reappointment of Chairpersons

RICHARD H. LINTON, Chair, Department of Food, Science and Technology, effective August 15, 2011, through June 30, 2015.

MICHAEL J. MILLER, Interim Chair, Department of Plastic Surgery, effective February 1, 2011, through August 1, 2011.

WILLIAM J.A. SAVILLE*, Chair, Department of Veterinary Preventive Medicine, effective June 1, 2011, through June 30, 2015.

SCOTT A. SHEARER, Chair, Department of Food, Agricultural, and Biological Engineering, effective July 1, 2011, through June 30, 2015.

*reappointment

Leaves of Absence Without Salary

MOHAMMED I. EL-NAGGAR, Professor, Department of Electrical and Computer Engineering, effective Spring Quarter and Autumn Quarter 2011 and Winter Quarter 2012, to head the Semiconductor Research Center at Khalifa University of Science, Technology and Research (KUSTAR), United Arab Emirates.

CHIU-YEN KAO, Associate Professor, Department of Mathematics, effective Autumn Quarter 2011, Winter and Spring Quarter 2012, to accept a visiting Associate Professor of Mathematics position at Claremont McKenna College, Los Angeles, California.

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LUCAS C. COFFMAN, Assistant Professor, Department of Economics, effective October 1, 2011 to February 29, 2012, to be a visiting Professor of Economics through the Coca-Cola World Fund Faculty Fellowship with the Yale School of Management, New Haven, Connecticut.

Professional Improvement Leaves

JULIA F. ANDREWS, Professor, Department of History of Art, effective Winter Quarter and Spring Quarter 2012.

LOREN E. BABCOCK, Professor, School of Earth Sciences, effective Autumn Quarter 2011 and Winter Quarter 2012.

STEPHEN E. BECHTEL, Professor, Department of Mechanical and Aerospace Engineering, effective Autumn Quarter 2011 and Winter Quarter 2012.

BARBARA BECKER-CANTARINO, Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 2011 and Winter Quarter 2012.

CHRISTOPHER R. BROWNING, Professor, Department of Sociology, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

RUTH COLKER, Professor, Moritz College of Law, effective Fall Semester 2011.

PETER W. CULICOVER, Professor, Department of Linguistics, effective Autumn Quarter 2011 and Winter Quarter 2012.

EDWARD J. D'ARMS, Professor, Department of Philosophy, effective Autumn Quarter 2011 and Winter Quarter 2012.

MARK D. FULLERTON, Professor, Department of History of Art, effective Winter Quarter and Spring Quarter 2012.

ALAN GALLAY, Professor, Department of History, effective Winter Quarter and Spring Quarter 2012.

HARVEY J. GRAFF, Professor, Department of English, effective Autumn Quarter 2011 and Winter Quarter 2012.

L. CAMILLE HEBERT, Professor, Moritz College of Law, effective Winter Semester 2012.

DAVID J. HERMAN, Professor, Department of English, effective Winter Quarter and Spring Quarter 2012.

W.S. WINSTON HO, Professor, Lowrie Department of Chemical and Biomolecular Engineering, effective Winter Quarter and Spring Quarter 2012.

THOMAS P. KASULIS, Professor, Department of Comparative Studies, effective Autumn Quarter 2011 and Winter Quarter 2012.

TEN-HWANG LAI, Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2011 and Winter Quarter 2012.

STANLEY K. LAUGHLIN, Jr. Professor, Moritz College of Law, effective Winter Quarter 2012

RONGXING LI, Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Autumn Quarter 2011 and Winter Quarter 2012.

April 8, 2011 meeting, Board of Trustees

JOHN C. LIPPOLD, Professor, Department of Materials Science and Engineering, effective Winter Quarter and Spring Quarter 2012.

JEFFREY K. MCKEE, Professor, Department of Anthropology, effective Autumn Quarter 2011 and Spring Quarter 2012.

JACK L. NASAR, Professor, Knowlton School of Architecture, effective Winter Quarter and Spring Quarter 2012.

DALE A. OESTERLE, Professor, Moritz College of Law, effective Fall Semester 2011.

NOEL G. PARKER, Professor, Department of History, Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

JOHN B. QUIGLEY, Professor, Moritz College of Law, effective Winter Semester 2012.

RANDALL L. SCHWELLER, Professor, Department of Political Science, effective Autumn Quarter 2011 and Winter Quarter 2012.

ALLISON A. SNOW, Professor, Department of Evolution, Ecology and Organismal Biology, effective Autumn Quarter 2011 and Winter Quarter 2012.

DOUGLAS D. SOUTHGATE, Professor, Department of Agricultural, Environmental and Development Economics, effective Autumn Quarter 2011 and Winter Quarter 2012.

RICHARD H. STECKEL, Professor, Department of Economics, Winter Quarter and Spring Quarter 2012.

DANIEL P. TOKAJI, Professor, Moritz College of Law, Fall Semester 2011.

MICHAEL W. VASEY, Professor, Department of Psychology, effective Autumn Quarter 2011 and Winter Quarter 2012.

DANIEL D. VERDIER, Professor, Department of Political Science, effective Autumn Quarter 2011 and Winter Quarter 2012.

JOHN L. VOLAKIS, Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2011 and Winter Quarter 2012.

BARBARA R. ALEVRIADOU, Associate Professor, Department of Biomedical Engineering, effective Autumn Quarter 2011 and Winter Quarter 2012.

PAULA M. BAKER, Associate Professor, Department of History, effective Winter Quarter and Spring Quarter 2012.

MICHAEL K. BRUCE, Associate Professor, Department of Dance, effective Winter Quarter and Spring Quarter 2012.

CARMEL E. BUCKLEY, Associate Professor, Department of Art, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

DANIEL E. COLLINS, Associate Professor, Department of Slavic and East European Languages and Literatures, effective Autumn Quarter 2011 and Winter Quarter 2012.

ALICE L. CONKLIN, Associate Professor, Department of History, Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

MARK E. CONROY, Associate Professor, Department of English, effective Autumn Quarter 2011 and Winter Quarter 2012.

April 8, 2011 meeting, Board of Trustees

EDWARD M. CRENSHAW, Associate Professor, Department of Sociology, effective Autumn Quarter 2011 and Spring Quarter 2012.

MARCELO J. DAPINO, Associate Professor, Department of Mechanical and Aerospace Engineering, effective Autumn Quarter 2011 and Winter Quarter 2012.

ROBERT L. DERR, Associate Professor, Department of Art, effective Winter Quarter and Spring Quarter 2012.

SCOTT L. DEWITT, Associate Professor, Department of English, effective Autumn Quarter 2011 and Winter Quarter 2012.

THERESA J. EARLY, Associate Professor, College of Social Work, effective Autumn Quarter 2011 and Winter Quarter 2012.

DANIEL FRANK, Associate Professor, Department of Near Eastern Languages and Cultures, effective Autumn Quarter 2011 and Winter Quarter 2012.

JOHN A.R. GRINSTEAD, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 2011 and Winter Quarter 2012.

REBECCA L.C. HAIDT, Associate Professor, Department of Spanish and Portuguese, effective Winter Quarter and Spring Quarter 2012.

ETHAN E.H. KNAPP, Associate Professor, Department of English, effective Autumn Quarter 2011 and Winter Quarter 2012.

KWAKU L. KORANG, Associate Professor, Department of African American and African Studies, effective Autumn Quarter 2011 and Winter Quarter 2012.

BECKY K. MANSFIELD, Associate Professor, Department of Geography, effective Winter Quarter and Spring Quarter 2012.

DARLA K. MUNROE, Associate Professor, Department of Geography, effective Winter Quarter and Spring Quarter 2012.

IRFAN NOORUDDIN, Associate Professor, Department of Political Science, effective Autumn Quarter 2011 and Winter Quarter 2012.

MARIA PALAZZI, Associate Professor, Department of Industrial, Interior, and Visual Communication Design, effective Winter Quarter and Spring Quarter 2012.

LISA RAIZ, Associate Professor, College of Social Work, effective Autumn Quarter 2011 and Winter Quarter 2012.

LIANA C. SAYER, Associate Professor, Department of Sociology, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

MAURICE E. STEVENS, Associate Professor, Department of Comparative Studies, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

ADENA V. TANENBAUM, Associate Professor, Department of Near Eastern Languages and Cultures, effective Winter Quarter and Spring Quarter 2012.

RICHARD E. TORRANCE, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

April 8, 2011 meeting, Board of Trustees

REBECCA A. WANZO, Associate Professor, Department of Women's, Gender and Sexuality Studies, effective Autumn Quarter 2011 and Winter Quarter 2012.

KEITH L. WARREN, Associate Professor, College of Social Work, effective Autumn Quarter 2011 and Winter Quarter 2012.

KENNETH T. WILLIAMS, Associate Professor, School of Music, effective Winter Quarter and Spring Quarter 2012.

NORAH ZUNIGA-SHAW, Associate Professor, Department of Dance, effective Autumn Quarter 2011 and Winter Quarter 2012.

Professional Improvement Leaves - Cancellation

JOHN C. HUNTINGTON, Professor, Department of History of Art, effective Winter Quarter and Spring Quarter 2011.

Professional Improvement Leaves - Continuation

JOHN C. PERSONS, Associate Professor, Department of Finance, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

Emeritus Titles

THOMAS L. BEAN, Department of Food, Agricultural, and Biological Engineering, with the title Professor Emeritus, effective July 1, 2011.

NANCY E. BETZ, Department of Psychology, with the title Professor Emeritus, effective July 1, 2011.

DENNIS J. CHEW, Department of Veterinary Clinical Sciences, with the title Professor Emeritus, effective July 1, 2011.

THOMAS B. GREGORY, Department of Mathematics (Mansfield), with the title Professor Emeritus, effective July 1, 2011.

SUSAN M. HARTMANN, Department of History, with the title Professor Emeritus, effective July 1, 2011.

ELIZABETH G. MENAGHAN, Department of Sociology, with the title Professor Emeritus, effective April 1, 2011.

ARDINE K. NELSON, Department of Art, with the title Professor Emeritus, effective July 1, 2011.

FREDERICK B. RUYMANN, Department of Pediatrics, with the title Professor Emeritus, effective April 1, 2011.

ROBERT G. SHERDING, Department of Veterinary Clinical Sciences, with the title Professor Emeritus, effective May 1, 2011.

DOUGLAS A. WOLFE, Department of Statistics, with the title Professor Emeritus, effective July 1, 2011.

WALTER C. BUCHSIEB, College of Dentistry - Orthodontics, with the title Clinical Associate Professor Emeritus, effective April 1, 2011

RICHARD W. BURRY, Department of Neuroscience, with the title Associate Professor Emeritus, effective April 1, 2011.

April 8, 2011 meeting, Board of Trustees

CHERYL H. DEVORE, College of Dentistry, with the title Associate Professor Emeritus, effective April 1, 2011.

BENEDICTA G. ENRILE, Department of Pediatrics, with the title Clinical Associate Professor Emeritus, effective August 1, 2011.

SHEILA J. MARION, Department of Dance, with the title Associate Professor Emeritus, effective July 1, 2011.

RAPHAEL T. GEORGE, Department of Consumer Sciences, with the title Associate Professor Emeritus, effective April 1, 2011.

TERENCE M. ODLIN, Department of English, with the title Associate Professor Emeritus, effective July 1, 2011.

ROBERT J. RAGOSIN, Department of Radiology, with the title Clinical Associate Professor Emeritus, effective April 1, 2011.

RESOLUTION IN MEMORIAM

Resolution No. 2011-71

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Robert S. Dorsey

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 11, 2011, of Robert S. Dorsey, of West Chester, Ohio, former member of the Board of Trustees.

Robert Dorsey was born in Lafayette, Louisiana. He received his B.S. in Mechanical Engineering degree from The Ohio State University in 1949. He was a member of The Ohio State University football team and lettered in 1947 and 1948. He was inducted into Tau Beta Pi, the engineering honor society, and Pi Tau Sigma, the international mechanical engineering honor society. Mr. Dorsey was also a member of the Kappa Alpha Psi fraternity, and in 1987 he was inducted into SPHINX as an honorary member.

He volunteered for the U.S. Army Reserves and was drafted into the segregated U.S. Army. Mr. Dorsey served in the 92nd Infantry Division and worked as a water purification specialist for a combat engineering battalion. He was honorably discharged in March of 1946.

Mr. Dorsey worked for General Electric (GE) for 38 years. He helped develop the engines used in airplanes such as the B-1, B-2, F-14, F-16, and F-18. He also participated in the joint venture between GE and a French company, SNECMA, which created the CFM56 engines used in many commercial jets. After leaving GE in 1987, Dorsey worked with Belcan, a consulting firm, analyzing problems associated with military engines.

In 1970, Robert Dorsey was appointed by the late Governor James A. Rhodes as a member of The Ohio State University Board of Trustees to fill the remainder of the term vacated by Frederick E. Jones; he served from 1970-72. Mr. Dorsey served on the

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OSU Athletic Council from June 1974 to May 1983; the Ohio State University Alumni Association (OSUAA) Board of Directors from 1983-1988; as President of the OSUAA Board from 1985-1987; and as Past President of the OSUAA Board from 1988-1993. He also served on the Alumni Advisory Council from July 1981 to May 1983. He was the recipient of the University's Distinguished Service Award in 1975. He was very active in fund raising for the OSU Development Fund. He served on the Development Fund Board from 1971-1972; the OSU Foundation Board from 1985-1990; the Campaign for Alumni House Committee and the Campaign Committee.

On behalf of the University community, the Board of Trustees expresses to the family of Robert S. Dorsey its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

**APPROVAL TO PROCEED WITH PLANS FOR A
COMPRHENSIVE FUNDRAISING CAMPAIGN**

Resolution No. 2011-72

Synopsis: Authorization to proceed with plans for a comprehensive fundraising campaign which includes transition from the planning phase to the quiet phase.

WHEREAS the Campaign Steering Committee of The Ohio State University Foundation has been meeting regularly since November 2008; and

WHEREAS the University has been in the Planning Phase for a comprehensive fundraising campaign since January 1, 2009; and

WHEREAS under the guidance of the Campaign Steering Committee, the University has initiated recruitment of volunteer leadership, approved campaign counting guidelines, tested a preliminary University case statement, completed a comprehensive stewardship project, started leadership gift conversations, established key indicators for public launch, and conducted a feasibility study; and

WHEREAS the Campaign Steering Committee recommended on February 7, 2011, that the University transition from the Campaign Planning Phase to the Quiet Phase; and

WHEREAS the Executive Committee of The Ohio State University Foundation Board, acting on behalf of the full Board of Directors on March 4, 2011, unanimously supported the recommendation of the Campaign Steering Committee:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees acknowledges and expresses its appreciation for the leadership and service of the Campaign Steering Committee and The Ohio State University Foundation Board; and

BE IT FURTHER RESOLVED, That this Board hereby approves proceeding with plans for a comprehensive fundraising campaign with a working goal of \$2.5 billion and a timeline of January 1, 2009, through June 30, 2016; and

BE IT FURTHER RESOLVED, That this Board hereby authorizes the plan for a comprehensive fundraising campaign and directs the president, provost, deans, and directors of other fundraising units to finalize recruitment of membership for campaign committees and to assess support for and finalize their Campaign fundraising goals by summer 2012.

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(See Appendix XXXI for background information, page 791.)

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2011-73

Synopsis: The University Development Report as of February 28, 2011, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The E. Thomas Boles Jr. M.D. Chair in Pediatric Surgery and the Chair of Excellence in Cardiovascular Medicine, the revision of The Marion N. Rowley Chair in Cancer Research, the establishment of sixteen (16) named endowed funds, and the revision of one (1) named endowed fund.

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Foundation as of February 28, 2011, be approved.

(See Appendix XXXII for background information, page 801.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total
Gifts

Establishment of Named Endowed Chair

The E. Thomas Boles Jr. M.D. Chair in Pediatric Surgery (Established with gifts from Dr. E. Thomas Boles, Jr.; used to support a chair position in the Division of Pediatric Surgery) (grandfathered)	\$1,999,533.30
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Change in Name and Description of Named Endowed Chair

From: The Marion N. Rowley Chair in Human Cancer Genetics Research
To: The Marion N. Rowley Chair in Cancer Research

Establishment of Named Endowed Fund

Karen A. Holbrook 4-H Teen Leadership Endowment Fund (Established with gifts from 4-H friends of Dr. Karen A. Holbrook; used to support teen leadership development programs and activities within the Ohio 4-H Youth Development program) (grandfathered)	\$25,400.00
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Change in Description of Named Endowed Fund

Dorothy R., Thomas A., and John E. Hamrick Memorial Scholarship Fund for Pickaway County

April 8, 2011 meeting, Board of Trustees

Establishment of Named Endowed Chair

Chair of Excellence in Cardiovascular Medicine (Established with gifts from community leaders and other advocates of the heart program; used to provide a chair position the Division of Cardiovascular Medicine) (grandfathered)	\$1,529,011.41
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Establishment of Named Endowed Funds

The James F. and Patricia C. Dietz Engineering Scholarships Fund (Established with a gift from James F. and Patricia C. Dietz; used to provide scholarships to students in the College of Engineering)	\$408,166.85
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The Yardley Family Endowed Scholarship Fund in Dental Hygiene (Established with gifts from Lou Ann Moritz Ransom to honor her sisters Jeanne Yardley Bogen and Mary Yardley Giannola; used to provide scholarship support for students pursuing a degree in dental hygiene)	\$214,667.00
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The Robert H. Zerbst MBA Scholarship Fund (Established with gifts from Dr. Robert H. Zerbst; used to provide scholarship support to M.B.A. students in the Fisher College of Business)	\$64,000.00
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The Dr. Charles W. Miller Family Endowed Scholarship Fund (Established with gifts from Dr. Ross W. Miller, Dr. Diane Sharkey Miller, Mrs. Elizabeth Anatra, and Dr. Ellen Hartz in memory of Dr. Charles W. Miller and Mrs. Bernece C. Miller; used to provide scholarships in the College of Veterinary Medicine)	\$55,000.00
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The Arbogast Endowed Dental Scholarship Fund (Established with gifts from Dr. Marion V. Arbogast; used to provide scholarships for second-year dental students)	\$53,456.45
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Shi-Chuan and Shwu-Ching Lee Engineering Scholarship Fund (Established with gifts from Dr. Shi-Chuan "Sam" Lee; used to provide scholarships to undergraduate students majoring in electrical and computer engineering)	\$50,788.95
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Herve Romain Scholarship Fund (Established with gifts from Suzanne Levy, David Firestone, and friends; used to provide scholarships to students in the School of Music)	\$50,139.00
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Russell G. and Melissa Warner Bow Fund (Established with gifts from Russell and Melissa Bow; used to fund an annual community book reading)	\$50,000.00
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William W. Fallon and Ralph S. Fallon Endowment Fund in Civil Engineering (Established with gifts from William W. Fallon; used to support emerging priorities in the Department of Civil and Environmental Engineering and Geodetic Science)	\$50,000.00
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The Timothy and Karen Stokey Family Scholarship Fund (Established with gifts from Karen Stokey; used to provide scholarships for undergraduate students)	\$50,000.00
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The Richard Clarke Arnold Memorial Fund for Parkinson's Disease Research (Established with gifts from Su Au Arnold; used to support basic, clinical, and translational research related to Parkinson's Disease) (grandfathered)	\$27,000.00
Wilbur Blount Memorial Fund (Established with gifts from family and friends; used to support programs for African Americans or other underrepresented groups) (grandfathered)	\$25,155.00
Ohio 4-H Shooting Sports Endowment Fund (Established with gifts from friends of the Ohio 4-H Shooting Sports Program; used to support Ohio 4-H Shooting Sports) (grandfathered)	\$25,100.13
Ohio Expositions Commission Chair's Scholarship Endowment Fund (Established with gifts from the Ohio Expositions Commission; used to provide scholarships to Junior Fair exhibitors at the Ohio State Fair who are majoring in <i>Animal Sciences</i> at OSU) (grandfathered)	\$25,000.00
Ohio Expositions Commissioner's Scholarship Endowment Fund (Established with gifts from the Ohio Expositions Commission; used to provide scholarships to Junior Fair exhibitors at the Ohio State Fair who are majoring in <i>Animal Sciences</i> at OSU) (grandfathered)	<u>\$25,000.00</u>
Total	\$4,727,418.09

Establishment of Named Endowed Chair

The E. Thomas Boles Jr. M.D. Chair in Pediatric Surgery

The College of Medicine Surgery Chair Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with gifts from Dr. E. Thomas Boles, Jr., of Columbus, Ohio. The funding level has been reached, and the chair was established April 8, 2011.

Dr. Boles served as a full-time faculty member of the College of Medicine at The Ohio State University from 1954 to 1991. He was chief of the Department of Pediatric Surgery at the Columbus Children's Hospital from 1969 to 1991 and chief of the Division of Pediatric Surgery in the Department of Surgery at Ohio State from 1971 to 1991. Upon retirement, he became an emeritus faculty member.

The annual distribution from this fund shall support a chair in the Division of Pediatric Surgery in the Department of Surgery to be held by a nationally or internationally recognized physician faculty member who is the director of the Division and/or surgeon-in-chief of Pediatric Surgery at Nationwide Children's Hospital. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department of Surgery in consultation with the dean of the College of Medicine, the senior vice president for Health Sciences, and the chief executive officer of Nationwide Children's Hospital. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice and a recommendation from the chairperson of the Department of Surgery in consultation with the dean of the College of Medicine, the senior vice president for Health Sciences and the chief executive officer of Nationwide Children's Hospital.

Amount Establishing Chair: \$1,999,533.30 (grandfathered)

Change in Name and Description of Named Endowed Chair

The Marion N. Rowley Chair in Cancer Research

The Marion N. Rowley Chair Fund in Human Cancer Genetics Research was established December 2, 2005, by the Board of Trustees of The Ohio State University with gifts from The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute in memory of Marion N. Rowley of Glendale, California. The funding level was reached and the chair was established February 11, 2011. The name and description were revised April 8, 2011.

The annual distribution from this fund shall provide for salary support of a chair position in the field of cancer research at The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute (The James). The position shall be held by a nationally eminent faculty member as recommended by the chief executive officer (CEO) of The James and director of the Comprehensive Cancer Center (CCC) in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences. The activities of the chair holder shall be reviewed not less than every four years by the dean and senior vice president to determine compliance with the intended focus as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the CEO of The James and director of the CCC in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

The related research activities of the chair holder shall also be supported and include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research in the field of cancer.

If funds for The Marion N. Rowley Chair in Cancer Research are no longer needed in the area of cancer research, they shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the senior vice president for Health Sciences and the dean of the College of Medicine.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the CEO of The James and director of the CCC in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine.

Establishment of Named Endowed Fund

Karen A. Holbrook 4-H Teen Leadership Endowment Fund

The Karen A. Holbrook 4-H Teen Leadership Endowment Fund was established April 8, 2011, in accordance with the guidelines approved by the Board of Trustees of The Ohio State University, with gifts from 4-H friends of Dr. Karen A. Holbrook in recognition of her service to Ohio 4-H Youth Development.

The annual distribution from this fund will be used to support teen leadership development programs and activities within the Ohio 4-H Youth Development program. This support may include but is not limited to: training for teen leaders or volunteers working with teens; research and program development in the area of teen leadership; and support for teens attending leadership training/development opportunities nationally, statewide, regionally or locally. Expenditures shall be approved by the assistant director of OSU Extension for 4-H Youth Development.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for 4-H Youth Development.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for 4-H Youth Development.

Amount Establishing Endowment: \$25,400.00 (grandfathered)

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Change in Description of Named Endowed Fund

**Dorothy R., Thomas A., and John E. Hamrick
Memorial Scholarship Fund for Pickaway County**

The Thomas A. and John E. Hamrick Memorial Scholarship Fund for Pickaway County was established December 5, 1986, by the Board of Trustees of The Ohio State University with gifts from George H. Hamrick (B.S. 1951, M.S. 1959, chair of the Pickaway County Office for Ohio State University Extension 1957-1984) and his wife Dorothy R. Hamrick (B.S.Ed. 1947) in memory of their sons. The description was revised July 9, 1993, and the name and description were revised October 4, 2002. Per George Hamrick's request, the name and description were revised May 4, 2007, to honor the memory of his wife who passed away in 2006. The description was revised again April 8, 2011.

The annual distribution from this fund shall be used to support one or more scholarships for undergraduate or graduate students enrolled in any degree program on the Columbus campus in the College of Food, Agricultural, and Environmental Sciences. Criteria for selection shall include outstanding scholastic achievement and leadership potential demonstrated through extracurricular activities. First preference is for students with financial need who are from Pickaway County, Ohio. Second preference is for student from Gallia or Ross County, Ohio. Scholarship recipients shall be selected by the College's scholarship selection committee in accordance with guidelines approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, and in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from George Hamrick, if possible, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Establishment of Named Endowed Chair

Chair of Excellence in Cardiovascular Medicine

The Chair of Excellence in Cardiovascular Medicine Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from community leaders and other advocates of the heart program at The

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Ohio State University Medical Center. The description was revised September 18, 2009. The funding level has been reached and the chair was established April 8, 2011.

The annual distribution from this fund shall provide a chair position supporting a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine to foster innovation and excellence in the field. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as approved by the senior vice president for Health Sciences and by the dean of the College of Medicine, in consultation with the director of the OSU Heart Center and the director of the Division of Cardiovascular Medicine (unless either director is a candidate). The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. If in the future the field of cardiovascular medicine ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, if possible, and from the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Chair: \$1,529,011.41 (grandfathered)

Establishment of Named Endowed Funds

The James F. and Patricia C. Dietz Engineering Scholarships Fund

The James F. and Patricia C. Dietz Engineering Scholarships Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. (B.Ch.E. 1969, M.S. 1970) and Patricia C. Dietz.

The annual distribution from this fund shall provide three or more half tuition scholarships to be known as the James F. and Patricia C. Dietz Chemical Engineering Scholarships. The award criteria in order of priority will be: undergraduate students of sophomore standing or higher majoring in chemical and biomolecular engineering at The Ohio State University. First consideration will be given to students from Botkins High School (or its successor) in Shelby County, Ohio. If multiple students are eligible from Botkins High School (or its successor), the preference will be given to those with demonstrated financial need. If no Botkins High School (or its successor) students are available, consideration will be given to students from Shelby County, Ohio. If multiple students are eligible from Shelby County, Ohio, then preference will be given to those with demonstrated financial need. If no Botkins High School (or its successor) or Shelby County students are available, consideration will be given to students with demonstrated financial need.

Scholarship awards will be renewable for students who remain in good academic standing (not on academic probation or maintaining full-time status) not to exceed three years total.

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The donors' intention is to fund at least one sophomore student, one junior student, and one senior student each year whenever possible.

The annual distribution from this fund shall also provide one scholarship each year equivalent to 12.5% of Ohio State's tuition to be known as the James F. and Patricia C. Dietz Engineering Scholarship. The award criteria in order of priority will be: an incoming first year undergraduate student from Botkins High School (or its successor) in Shelby County, Ohio, who plans to major in engineering. First preference will be given to students entering The Ohio State University main (Columbus) campus or an OSU regional campus. If no students from Botkins High School (or its successor) in Shelby County, Ohio, plan to enroll in engineering at The Ohio State University, then the scholarship may be awarded to a Botkins High School (or its successor) student who plans to enroll in engineering at another university.

The College of Engineering will develop brochures regarding application for this scholarship and distribute these brochures to Botkins High School (or its successor) in Shelby County, Ohio. Based on the applications received, a list of prospective scholarship candidates will be shared with the donors and the final selection will be made by the chairperson of the William G. Lowrie Department of Chemical and Biomolecular Engineering with assistance from the College of Engineering Scholarship Committee and in consultation with the University's Office of Student Financial Aid.

Any remaining annual distribution shall be used to fund one or more general engineering scholarships for students enrolled in the Ohio State College of Engineering with demonstrated financial need.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Engineering.

Amount Establishing Endowment: \$408,166.85

The Yardley Family Endowed Scholarship Fund in Dental Hygiene

The Yardley Family Endowed Scholarship Fund in Dental Hygiene was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Lou Ann Moritz Ransom (Cert.Grad.Dent.Hyg. 1958) of Columbus, Ohio, to honor her sisters', Jeanne Yardley Bogen and Mary Yardley Giannola, accomplishments in dental hygiene, as well as her own accomplishments in the field.

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The annual distribution from this endowed fund shall provide scholarship support to a student who demonstrates financial need and is pursuing a degree in dental hygiene. It is the desire of the donor that the fund provide full in-state tuition, books, fees, and equipment, along with licensure and examination costs. The scholarship is renewable as long as the recipient maintains a cumulative grade point average of 3.0. It is the donor's preference that the Yardley Scholarship is awarded as early in the student's educational experience as possible.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarship recipients shall be selected by the chair of the Division of Dental Hygiene in consultation with the dean of the College of Dentistry, the College's scholarship committee, and the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry in consultation with the chair of the Division of Dental Hygiene.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the College of Dentistry in consultation with the chair of the Division of Dental Hygiene.

Amount Establishing Endowment: \$214,667.00
Total Commitment: \$322,000.00

The Robert H. Zerbst MBA Scholarship Fund

The Robert H. Zerbst MBA Scholarship Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Robert H. Zerbst (M.B.A. 1973, Ph.D. 1974).

The annual distribution from this fund shall be used to provide scholarship support to M.B.A. students enrolled at The Max M. Fisher College of Business. Selection of the recipients shall be made by the director of the Graduate Programs Office in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$64,000.00

Total Commitment: \$100,000.00

The Dr. Charles W. Miller Family Endowed Scholarship Fund

The Dr. Charles W. Miller Family Endowed Scholarship Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with initial gifts from Dr. Ross W. Miller (B.S.Agr. 1978, M.S. 1980, D.V.M. 1984) and Dr. Diane Sharkey Miller (M.S. 1980, Ph.D. 1982) and additional support from Mrs. Elizabeth Anatra (B.S. 1974, M.S. 1976) and Dr. Ellen Hartz (D.V.M. 2008) in memory of their parents and grandparents, Dr. Charles W. Miller (D.V.M. 1943) and Mrs. Bernece C. Miller.

Dr. Charles Miller conducted a general practice in Crestline, Ohio, for 36 years and was active in organized veterinary medicine. He held numerous positions in local and state associations including past president of the Ohio Veterinary Medical Association, member of the Ohio Veterinary Medical Board, and Distinguished Alumnus of the College of Veterinary Medicine.

The annual distribution from this endowed fund shall be used to provide one (1) scholarship for a third- or fourth-year student enrolled in the College of Veterinary Medicine who intends to practice food animal medicine. If no candidates met these criteria, then a student interested in equine medicine and surgery may be awarded the scholarship. Scholarship recipients shall be selected by the dean of the College of Veterinary Medicine in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$55,000.00

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The Arbogast Endowed Dental Scholarship Fund

The Arbogast Endowed Dental Scholarship Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Marion V. Arbogast (D.D.S. 1960).

The annual distribution from this fund shall be used to provide need-based scholarships for second-year dental students who are natives of Ohio, have a minimum grade point average (GPA) of 2.0, and demonstrate superior clinical ability in their first year. The scholarships will be renewable until graduation, provided the student maintains a minimum 2.0 GPA. Scholarship recipients shall be selected by the dean of the College of Dentistry in consultation with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the College of Dentistry.

Amount Establishing Endowment: \$53,456.45

Shi-Chuan and Shwu-Ching Lee Engineering Scholarship Fund

The Shi-Chuan and Shwu-Ching Lee Engineering Scholarship Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Shi-Chuan "Sam" Lee (M.S. 1972, Ph.D. 1974).

The annual distribution from the endowed fund shall provide one or more scholarships to undergraduate students majoring in electrical and computer engineering. First consideration shall be given to outstanding candidates who are residents of Taiwan. If there are no candidates from Taiwan, consideration will be given to students majoring in electrical and computer engineering with demonstrated financial need. Selection will be made by the chairperson of the Department of Electrical and Computer Engineering with assistance from the College of Engineering Scholarship Committee and in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Electrical and Computer Engineering.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the College of Engineering in consultation with the chairperson of the Department of Electrical and Computer Engineering.

Amount Establishing Endowment: \$50,788.95

Herve Romain Scholarship Fund

The Herve Romain (B.A. 1997) Scholarship Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Suzanne Levy (B.A. 1996), David Firestone (B.S.Bus.Adm. 1992), and friends.

The annual distribution from this fund shall provide one annual scholarship to a student with a minimum 3.0 grade point average (GPA) who is enrolled in the School of Music and has selected music industry as a major or minor. Scholarship recipients shall be selected by the executive dean of the College of Arts and Sciences as recommended by the director of the School of Music in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Suzanne Levy or David Firestone, if possible, and from the executive dean of the College of Arts and Sciences in consultation with the director of the School of Music.

Amount Establishing Endowment: \$50,139.00

Russell G. and Melissa Warner Bow Fund

The Russell G. and Melissa Warner Bow Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Russell and Melissa Bow.

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The annual distribution from this fund shall be used to fund an annual community book reading as approved by the dean/director of the OSU Newark campus. The selection of the book will correspond with a common reading for students. Members of the campus community and the community at large will be invited to participate.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean/director of the OSU Newark campus.

Amount Establishing Endowment: \$50,000.00

William W. Fallon and Ralph S. Fallon Endowment Fund in Civil Engineering

The William W. Fallon (B.C.E. 1952, M.S. 1952) and Ralph S. Fallon (B.C.E. 1921) Endowment Fund in Civil Engineering was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William W. Fallon.

The annual distribution shall support emerging priorities in the Department of Civil and Environmental Engineering and Geodetic Science which are directly related to enhancing the experience of students majoring in civil engineering. The annual distribution may not be used for scholarships, recruitment, or faculty/staff support. Expenditures shall be recommended by the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science and approved by dean of the College of Engineering.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the College of Engineering in consultation with the

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chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$100,000.00

The Timothy and Karen Stokey Family Scholarship Fund

The Timothy and Karen Stokey Family Scholarship Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Karen Stokey.

The annual distribution from this fund shall be used to provide scholarships for first-year undergraduate students enrolled at the Columbus campus who are graduates from Dover High School in Dover, Ohio, and who have a grade point average (GPA) of 3.5 or higher. The fund shall be used to provide scholarships in increments of \$1,000 annually. The scholarship shall be distributed equally over three quarters of the academic school year and may be used for the cost of tuition, room and board, and books and supplies. This scholarship is renewable up to one year provided the student maintains a 2.8 GPA. The fund will be administered annually by the Office of Student Financial Aid in consultation with the scholarship committee of The Ohio State University Alumni Club of Tuscarawas County.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the Office of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

The Richard Clarke Arnold Memorial Fund for Parkinson's Disease Research

The Richard Clarke Arnold Memorial Fund for Parkinson's Disease Research was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Su Au Arnold (B.A. 1969), who retired after 35 years of service to the University and resides in Columbus, Ohio.

The annual distribution from this fund shall be used to support basic, clinical, and translational research related to Parkinson's disease including but not limited to the cost of supplies, equipment, salaries, education, and travel. Annual distribution may also be used to support the growth of the Parkinson's Center and maintain the level of excellence of care for Parkinson's patients. Expenditures shall be approved by the

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chairperson of the Department of Neurology, the senior vice president for Health Sciences, and the dean of the College of Medicine.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the chairperson of the Department of Neurology, the senior vice president for Health Sciences, and the dean of the College of Medicine.

Amount Establishing Endowment: \$27,000.00 (grandfathered)

Wilbur Blount Memorial Fund

The Wilbur Blount (B.S. 1951, M.D. 1959) Memorial Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family and friends.

The intent of this fund is to support educational diversity at the University, consistent with the University's mission and admissions policy.

The annual distribution from this fund shall be used by the vice president for Student Life to support programs for students in furtherance of the diversity mission with particular attention to, but not limited to, programs for African Americans or other underrepresented groups. The University may modify any criteria found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Student Life.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, if possible, and from the vice president for Student Life.

Amount Establishing Endowment: \$25,155.00 (grandfathered)

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Ohio 4-H Shooting Sports Endowment Fund

The Ohio 4-H Shooting Sports Endowment Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of the Ohio 4-H Shooting Sports Program.

The annual distribution from this fund shall be used to support Ohio 4-H Shooting Sports. This support may include, but is not limited to, educational workshops and training for volunteers, educational camps and workshops for youth, and awards and recognition opportunities for youth and volunteers. Expenditures shall be recommended by the Extension professional responsible for Ohio 4-H Shooting Sports and approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension – 4-H Youth Development.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director for OSU Extension – 4-H Youth Development.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, if possible, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director for OSU Extension – 4-H Youth Development.

Amount of Endowment: \$25,100.13 (grandfathered)

Ohio Expositions Commission Chair's Scholarship Endowment Fund

The Ohio Expositions Commission Chair's Scholarship Endowment Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Ohio Expositions Commission.

The annual distribution from this fund shall be used to provide at least one (1) scholarship to a Junior Fair exhibitor at the Ohio State Fair. Recipients must be entering The Ohio State University Columbus campus, ATI or any of its regional campuses and majoring *in Animal Sciences*. In the event that there are no qualified students majoring *in Animal Sciences*, applicants enrolled in the College of Food, Agricultural, and Environmental Sciences who meet the other criteria may be considered for the scholarship.

Candidates shall be nominated by the Ohio State Fair Scholarship Committee and selected by the College's scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and

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executive dean for Food, Agricultural, and Environmental Sciences, and in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion may be used to support an area of need within OSU Extension-4-H Youth Development or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the state 4-H leader.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Ohio Expositions Commissioner's Scholarship Endowment Fund

The Ohio Expositions Commissioner's Scholarship Endowment Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Ohio Expositions Commission.

The annual distribution from this fund shall be used to provide at least one (1) scholarship to a Junior Fair exhibitor at the Ohio State Fair. Recipients must be entering The Ohio State University Columbus campus, ATI or any of its regional campuses and majoring *in Animal Sciences*. In the event that there are no qualified students majoring *in Animal Sciences*, applicants enrolled in the College of Food, Agricultural, and Environmental Sciences who meet the other criteria may be considered for the scholarship.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Candidates shall be nominated by the Ohio State Fair Scholarship Committee and selected by the College's scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences, and in consultation with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion may be used to support an area of need within OSU Extension-4-H Youth Development or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the state 4-H leader.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

**AUTHORIZATION FOR CURE ADDITION TO THE MEDICAL CENTER
EXPANSION PROJECT UTILIZING HRSA GRANT**

Resolution No. 2011-74

Synopsis: Authorization of the revised Medical Center Expansion to include CURE expansion of capacity.

WHEREAS on September 18, 2009 the Board of Trustees adopted the resolution "Authorization for ProjectONE", approving the revised Medical Center Expansion Project; and

WHEREAS the Medical Center Facility Master Plan – Clinical Expansion includes CURE, the cancer hospital component of the Medical Center Expansion; and

WHEREAS CURE includes construction of expanded radiation oncology services; and

WHEREAS on December 29, 2010, the federal Health Resources and Services Administration (HRSA) awarded approximately \$100M in grant funding to The Ohio State University to be expended as part of CURE for an expanded cancer ambulatory program for radiation oncology services; and

WHEREAS the Medical Center Expansion Project plans provide for CURE to include the following expanded space, to be accomplished by a corresponding increase in the total authorized project budget:

Cancer Ambulatory Program, Radiation Oncology Services \$100M

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the expanded cancer ambulatory program radiation oncology services as part of the authorized revised Medical Center Expansion Project, as detailed in this resolution. All other provisions of the September 18, 2009 Board of Trustees resolution "Authorization for ProjectONE" remain unchanged.

FACULTY GROUP PRACTICE

Resolution No. 2011-75

Synopsis: Approval of the creation of the Faculty Group Practice in the University Office of Health Sciences is proposed.

WHEREAS effective December 15, 2002, the University's Board of Trustees established "The Ohio State University College of Medicine [and Public-Health] Medical Practice Plan for the College Central Practice Group" (the "Practice Plan") for the purpose of advancing the goals of The Ohio State University College of Medicine ("COM") to provide education, research and service in medical disciplines through patient care services, and

WHEREAS the Senior Vice President for Health Sciences, under authority delegated to him by the University Board of Trustees, approved Ohio State University Physicians, Inc. (OSUP) as the College Central Practice Group, and

WHEREAS the OSU Medical Center is committed to shaping the future of medicine by creating, disseminating and applying new knowledge, and by personalizing health care to meet the needs of each individual; and

WHEREAS The University and OSUP desire to utilize an Integrated Model for the delivery of teaching, research and patient care services by the faculty of the COM using the medical facilities of OSUP and the Health System to (i) benefit the COM and its faculty, the Health System and the patients of the COM's faculty and (ii) improve the national ranking of the University as an academic medical center, and

WHEREAS it is essential for full integration under an Integrated Model that OSUP-employed physicians be employed solely by the University, and together with the physicians in the University's Specialty Care Network, practice within a newly constituted Faculty Group Practice; and

WHEREAS the Senior Vice President for Health Sciences, the Dean of the College of Medicine and the leadership of the College of Medicine have recommended the establishment of a Faculty Group Practice organization within the Office of Health Sciences for the purpose of employing the physician faculty of the University while still maintaining OSUP as the College Central Practice Group to administer the patient care practice of all its members including collection of fees, payment of all members' patient care costs and expenses, departmental academic enrichment and teaching and research fund payments as well as distribute all Practice Income to the Faculty Group Practice organization:

NOW THEREFORE

BE IT RESOLVED, That there is hereby created within the Office of Health Sciences the Faculty Group Practice which will employ the physician faculty of The Ohio State University College of Medicine in accordance with established University procedures; and

BE IT FURTHER RESOLVED, That all OSU Medical Center department chairs and medical center physician leaders with system-wide appointments shall become employed either by the Faculty Group Practice or the Specialty Care Network on or before July 1, 2011; and

BE IT FURTHER RESOLVED, that the Senior Vice President for Health Sciences and the Dean of the College of Medicine are hereby delegated the authority to take appropriate actions to employ all physician faculty either by the Faculty Group Practice or the Specialty Care Network in accordance with established University procedures.

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AUTHORIZATION TO ENTER INTO CONSTRUCTION CONTRACTS

Resolution No. 2011-76

Sullivant Hall and Billy Ireland Cartoon Library & Museum

Synopsis: Authorization to enter into construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into construction contracts for swing space for the following project:

	Constr. Approval	Total Project	
Sullivant Hall and Billy Ireland Cartoon Library & Museum	\$0.3M	\$24.4M	State appropriations Department funds Development funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President be authorized to enter into construction contracts for the project listed above in accordance with established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXXIII for background information, page 806.)

AUTHORIZATION FOR RELEASE OF FUNDS

Resolution No. 2011-77

Synopsis: Release of funds for the Medical Center Expansion Project is recommended.

WHEREAS in September 2009 the Board of Trustees authorized the Medical Center Expansion (ProjectONE) at a cost not to exceed \$1 billion and authorized the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, to enter into design, construction, construction management, and other contracts as necessary for the project in accordance with the established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

WHEREAS the project is expected to be funded by \$925 million from University bond proceeds and \$75 million from development funds for a total authorized project amount not to exceed \$1 billion; and

WHEREAS the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President in consultation with the Senior Vice President for Health Sciences shall only spend such funds as are released by the Board; and

WHEREAS the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, shall report to the Board on the progress of the project every six

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months or more frequently as appropriate or as requested by the Board and, as a part of such reports, shall request release of such funds as needed; and

WHEREAS the following funds for construction commitments are requested for release:

Commitments to be made thru June 2011:

Cancer & Critical Care Tower	\$42.15M
Infrastructure & Roadways	\$16.29M
Spirit of Women Park	\$5.20M
Rhodes, Doan, James, Cramblett Mechanical Electrical Plumbing	\$19.98M
Demolition & Decommissioning	\$2.99M
<u>Support & Project Contributions</u>	<u>\$24.75M</u>
	\$111.35M

NOW THEREFORE

BE IT RESOLVED, That a total amount of \$111.35 million is hereby released for construction and related services as requested.

REVISIONS TO THE POLICY ON PURCHASING AND COMPETITIVE BIDDING

Resolution No. 2011-78

Synopsis: Authorization for the adoption of the revised policy on purchasing and competitive bidding is requested.

WHEREAS it is the policy of The Ohio State University to solicit competitive bids or proposals in making University purchases in all cases wherein the best interest of the University will be served by such competition; and

WHEREAS the University's policy on purchasing and competitive bidding has been established by the Board of Trustees through Resolutions 84-61, 85-29, 86-41, 87-38, 87-39, 88-55, 92-78, 95-17, 2002-97 and 2008-70 and there is a need to revise and update the University's policy on purchasing:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby revises the policy on purchasing, as follows, effective immediately:

1. Under the direction of the Senior Vice President for Business and Finance, the Director of Purchasing shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the University.

Except as provided below, all equipment, materials, supplies, and services shall be purchased through solicitation of competitive bids or proposals except where such equipment, materials, supplies, or services are purchased pursuant to Sections 4115.31 to 4115.35 and 5147.07 of the Revised Code, or where the amount of such purchase of equipment, materials, and/or supplies is less than \$25,000 or where the purchase of services, or any combination of services, equipment, materials, and supplies, is less than \$50,000. The above threshold amounts notwithstanding, the University may require competitive bidding for purchases below these threshold amounts if it determines that such bidding is in the best interest of the University. Contracts shall be awarded to the lowest responsible and responsive bidder. In accordance with policies and procedures established by the Office of Business and Finance, the University may accept or reject any or all bids or proposals in whole or by item. For any contract authorized by the University's policy on purchasing, the

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University is authorized to make multiple awards as provided for in the University's request for bids or proposals.

The President and/or Senior Vice President for Business and Finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that an emergency or a sufficient economic reason exists, or that the equipment, materials, supplies, or services can be purchased only from a single supplier (sole source).

The President and/or Senior Vice President for Business and Finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that the services to be purchased are technical and specialized consulting services that are temporary in nature and there are sufficient economic reasons to support such a waiver and where such terms and conditions are in the best interest of the University. The exercise of this authority shall be subject to the oversight authority of the Senior Vice President for Business and Finance.

The President and/or Senior Vice President for Business and Finance, upon recommendation of the appropriate University office responsible for University collections and with any necessary budgeting approval, is authorized on behalf of the University, on a continuing basis, to purchase (including through the commissioning of such work or objects), without competitive bidding, objects of fine or decorative art or other objects to be collected for and on behalf of the University, from funds authorized for such purposes, upon such terms and conditions as are deemed to be in the best interest of the University, but not to exceed \$1 million per art work or collection based on an appraisal(s) acceptable to the University. This provision rescinds Resolution 84-61.

The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through any non-profit or governmental agencies or consortia (including but not limited to the Inter University Council Purchasing Group) whose contracts meet the competitive bidding requirements as determined by the University, upon such terms and conditions as are in the best interest of the University.

The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to enter into agreements, without competitive bidding, for entertainment acts, performers, and artists, and their selected, required, or contractually mandated promoters or associated vendors, as scheduled by various University departments, upon such terms and conditions as are in the best interest of the University.

Resolution 87-38 is hereby reconfirmed and the President and/or Senior Vice President for Business and Finance, in consultation with the Vice President for Research, is authorized on behalf of the University, on a continuing basis, to negotiate and to enter into, without competitive bidding, agreements, including purchase agreements, as are necessary or desirable to acquire, finance, install, equip, maintain, operate, and update current generation and subsequent new generation supercomputing equipment developed by or for use with Cray Research, Inc. supercomputing equipment.

In accordance with Section 5513.01(B) of the Revised Code, the President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, through Ohio Department of Transportation agreements, machinery, materials, supplies or other articles upon such terms and conditions that are in the best interest of the University.

The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive

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bidding, books, periodicals, and other related items for the University Libraries' collections.

In compliance with Section 125.081 of the Revised Code and any applicable court decisions, the University shall set aside a number of purchases each year for bidding by certified minority businesses only. The bidding procedures for such contracts shall be the same as for all other contracts except that: 1) only minority business enterprises certified by the State of Ohio Equal Employment Opportunity Coordinator shall be qualified to submit bids; and 2) the cost of products and services may not exceed the estimated market price by more than approximately 10%. If bids are rejected because of this cost consideration, the purchase shall be offered again for bid by all interested vendors in accordance with standard bidding procedures.

Resolution 95-17 is hereby reconfirmed, and notwithstanding any other provision of this policy on purchasing, the Vice President of Health Services shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the Hospitals of the University and their related facilities, in accordance with this University Purchasing Policy. The exercise of this authority by the Vice President of Health Services shall be subject to the oversight authority of the Senior Vice President for Business and Finance who shall review the application of this delegation of authority every three years.

Resolutions 87-39 and 88-55 are hereby reconfirmed, and the President and/or Senior Vice President for Business and Finance is authorized, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through the University Hospital Consortium, Inc., and the Hospital Helicopter Consortium of Central Ohio, whose contracts meet the competitive bidding requirements as determined by the University, and upon such terms and conditions as are in the best interest of the University.

The President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements, to purchase services for blood and organ products for transplantation, without competitive bidding, upon such terms and conditions as are in the best interest of the University. This provision rescinds Resolution 86-41.

The President and/or the Senior Vice President for Business and Finance is authorized on behalf of the University to employ reverse-auctioning procurement methods for the purchase of goods and services, in accordance with the competitive bidding requirements as determined by the University.

Resolution 2002-97 is hereby reconfirmed, and the President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through participation in state of Ohio term schedules in which the vendor guarantees that the State will receive the lowest price as offered to the federal government and in which the vendor agrees to accept all of the State's terms and conditions.

The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, the renewal of licenses and maintenance agreements for existing software applications, upon such terms and conditions as are in the best interest of the University.

The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis and without competitive bidding, to negotiate and enter into real estate lease agreements in accordance with existing University procedures, upon such terms and conditions as are in the best interest of the University.

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The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, municipally based and other single-source supplies of utility services, upon such terms and conditions as are in the best interest of the University.

The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding and in support of the mission of WOSU Public Media, products and services available solely through the Public Broadcast Service, National Public Radio and the National Program Service (including but not limited to programming fees and promotional products), upon such terms and conditions as are in the best interest of the University.

The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, necessary services for authorized student exchange programs with other institutions of higher education, upon such terms and conditions as are in the best interest of the University.

The President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements to purchase physician services in support of the University Health System, without competitive bidding, upon such terms and conditions are in the best interest of the University.

Notwithstanding any other provision of this policy to the contrary, any contract or purchase, whether competitively bid or not, for goods or services which contract or purchase is in excess of \$1 million must have the prior written approval of the Senior Vice President for Business and Finance or his or her designee within the Office of Business and Finance.

Notwithstanding any other provision of this policy to the contrary, any contract or purchase for goods or services for which competitive bidding is waived, and which contract or purchase is in excess of \$500,000 must have the prior written approval of the Senior Vice President for Business and Finance or his or her designee within the Office of Business and Finance.

Only the President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements with various financial institutions and advisors relating to financial consulting services, banking, brokerage, leasing, asset financing and related financial services without competitive bidding, upon such terms and conditions in the best interest of the University.

All contracts or purchases for goods or services for which contract or purchase is in excess of \$250,000 for which competitive bidding is waived, shall be reported to the Board on a quarterly basis.

A report of all contracts or purchases for goods or services for which competitive bidding is waived shall be provided to the Board of Trustees Office on an annual basis

This policy applies to all funds administered by The Ohio State University and applies to the purchases of all products and services that are not conditions of existing contracts that have been previously negotiated and competitively bid. Also, this policy applies only to purchases of products and services acquired from outside of The Ohio State University and its affiliates.

(See Appendix XXXIV for background information, page 808.)

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AUTHORIZATION FOR INCREASE IN GOLF COURSE MEMBERSHIP DUES

Resolution No. 2011-79

Synopsis: Approval of golf course membership dues and daily green fees for the calendar 2011 year golf season FY2012 at the recommended levels is requested.

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends golf course membership dues; and

WHEREAS the Athletic Council has approved increases for golf course membership dues and daily green fees shown on the attached table; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate University administration:

NOW THEREFORE

BE IT RESOLVED, That the recommended increases for golf course membership dues and daily green fees for calendar year 2011 golf season FY2012, be approved.

(See Appendix XXXV for background information, page 809.)

Upon motion of Mr. Brass, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, Borror, O'Dell, Hicks, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth, and Kellogg.

EASEMENT – RIGHT OF WAY

Resolution No. 2011-80

LICKING COUNTY, OHIO
COUNTRY CLUB DRIVE, NEWARK, OH

Synopsis: Authorization is requested to grant the Ohio Department of Transportation a transfer of land for a right of way, adjacent to the existing right of way, along Country Club Drive at the Newark Regional Campus.

WHEREAS the Department of Transportation has requested this grant of right of way along Country Club Drive at the Newark Regional Campus. The right of way will be a grant of temporary easements in four parcels totaling 0.138 acres along the east side of Country Club Drive and transfers in perpetuity of two parcels totaling 2.009 acres. The grant shall be temporary for areas needed in construction and in perpetuity consistent with the existing right of way along Country Club Drive. The transfer is proposed without consideration to the University as the street improvements will improve traffic flow in front of the Newark campus, increase safety and visibility, and improve access to the Newark campus for students and the general public; and

WHEREAS the purpose of the right of way is to allow the Department of Transportation to widen Country Club Drive and add a turn lane to improve traffic flow and better serve the Newark Regional Campus. The appropriate University offices have determined that the grant of this right of way is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President shall be authorized to take any action required to affect the grant of easements and right of way along Country Club

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Drive, Newark, Ohio, upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the University.

(See Appendix XXXVI for background information, page 811.)

Upon motion of Mr. Borrer, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolutions, cast by Trustees, Wexner, Borrer, O'Dell, Hicks, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth and Kellogg.

Dr. Frantz:

We need a motion and a second. Motion carries, Mr. Chairman.

Upon motion of Mr. Borrer, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolution with eleven affirmative votes, cast by Trustees, Borrer, O'Dell, Hicks, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth and Kellogg, and one abstention cast by Trustee Wexner.

Mr. Wexner:

This just about completes the agenda. I thought, before we conclude, maybe we can go around the table and see if there are any other comments. We have had a very productive day and a half and a productive month, so we will give every trustee an opportunity to comment. We will begin with you, Brandon.

Mr. Mitchell:

I will start my comments on a sentimental note. I want to thank Alex. Since this is her last meeting as my big sister, I would like to thank her for everything she did in helping nourish me and get me up to date in being a Trustee and teaching me what it meant to actually be a student trustee and how to listen and introducing me to everyone who I would need to talk to and just guiding me along. It is going to be tough to look to my left in our office and not see her there to throw things at or play games with, so I just want her to know that she will be missed.

One more thing, Alex and I had a bet about who could get the first "here! here!" from Andy Sorenson, and I just got one. Just between us two.

Mr. Kellogg:

That is just between you and Alex though, because there have been a few "here, here's" earlier.

Dr. Cloyd:

Don't you hate to follow Brandon? Let me add, first of all, my thanks to Alex and Doug for the great service and collegueship on the Board. It has been a true pleasure. We are going to miss both of you. The only other comment I have is, again, I am ecstatic at the progress I see us making and the advancement model, the opportunities it is opening for the University, and I think we are already starting to see great progress on the development front, and I am just very, very optimistic.

Dr. Wadsworth:

I could say the same thing about Alex and Doug. Thank you for your service. We have had a very positive meeting. I see so many strong things advancing. I am very impressed.

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Judge Marbley:

I want to thank Alex, and I want to thank Doug. Doug has really kept us focused on what is really important because after all is said and done, we are here for the students and I do not know that anyone has reminded us of that as well as Doug has during his time on the Board and he set a high bar for those of us who are on the Academic Affairs and Student Life Committee, and I think that you deserve a great deal of praise for having done that so we never forget why we are here. So, thank you very much.

Mr. Brass:

Well I am not to be the one that leaves Alex or Doug out, that is for sure, but thank you very much for a job well done, just a job well done. It has been fun, and I will tell you, we will miss you. Do not forget, I get one pair of socks after you wash them. It was a great, great meeting. Thank you.

Mr. Hicks:

A very good meeting, a lot of momentum, a lot of interesting dialogue. I have been very impressed in the reports that we have heard in terms of the personnel that we are recruiting, whether it is Bryan Cummings or our new dean of engineering or the folks that Dr. Gabbe has recruited. What is remarkable is how one or two individuals can really make a difference, and I think we saw that in radiation oncology.

I would also say to Alex and Doug, it has been a pleasure serving with you. We had an opportunity to get together with some of their family last night and you guys have both done a wonderful job on the board, and it was wonderful to see your families and have them share with you, and share with us, a celebration of your time here. Thank you very much.

Mr. Kellogg:

I would like to say a couple things. One, obviously I am a relatively new trustee, and I have not had the chance to be around Doug and Alex as many of you have but nonetheless, in the short time, it is not so much what the dash says between the association, it is how you live that dash, and I have been tremendously inspired by Doug, his passion and his enthusiasm, his caring for the University, and Alex has been fantastic to get a chance to know so, I too, would like to commend you on your service and I am going to miss you even though it has been short.

I also would like to say, you know, when James and Sam, I mean one of the highlights for me in the couple of board meetings that I have been to is the recognition of the students, and I go back to Judge Marbley's point, that it does give you a sense of recalling and reminding you of why we are here and to hear their stories and backgrounds just a little bit is always inspiring.

I would just like to commend the various committee chairs. The reports, the level of work that has been done, the momentum, I mean I come of a really personal high in my professional life from the three or four weeks of March Madness, which is fantastic for somebody who loves basketball, but when you sit in here, and you get a chance to see the breadth and quality and the importance and the significance of the work that is going on here, it takes you to a whole other level of appreciation for the people that are making it happen because at the end of the day that is what it is about: the quality of the people and their purpose and their caring and their passion and their professionalism, and that is all on five star display here. I just want to commend all our committees and the staff and faculty that are all part of what is transpiring here and the leadership of our President. It is very, very inspiring. Extremely inspiring from my perspective.

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Mr. Jurgensen:

Alex and Doug, all the best. You have done a wonderful job, and I know we will continue to see you around so that is good. Clark, you did a great job, and I know all of us were hoping we would have the chance to see you labor on that final game, that was going to be neat. I think the thing I am struck by, and I feel that some of the people in the audience feel the same way, when you listen to all of these reports, even though we go through the committees and everything, and it is really almost overwhelming, is that for many of us that come to the Board via a corporate or business background, whenever you have a background with academia, there always used to be a very large gap in practice, between what goes on in corporate America, generally speaking, and what goes on in academia, relating to the management of the business. I mean the administrative end of it, not the mission of it but whether it is managing physical assets or financial planning, financial analysis, strategic planning, investment management, all of these functions that are away from what we do in teaching and research really, but enable what we do in teaching and research. The practice of managing all of those things, the professionalism, the approaches, the processes, the reporting, and all of that, there used to be an enormous gap between, I think what many of us would observe happens in our companies versus what happens in academia. That gap is significantly closing here and there are many things that Ohio State does today. In terms of the management, a lot of these things that are every bit as good and maybe in some instances better than what happens in corporate America. Now, what makes that even more significant to me as I have thought about it is that a lot of businesses are bigger than the University in terms of revenues or assets, but as I look around the table and contemplate the businesses that we all came from, in many senses, none of our businesses are more complex. As a matter of fact, the University is significantly more; the business I came from is pretty simple. We insure cars, houses, and to some extent, commercial activities and businesses. It is a big business but is pretty straight forward. It is pretty simple. It pales in comparison to the complexity of Ohio State and so, when you think about this gap shrinking in business practice, it is pretty amazing.

I am always astounded, no matter what it is we are talking about or whatever it is that is raised or brought up in the meeting, how President Gee can immediately recall to mind a statistic or an aspect about that as it related to Ohio State. It is astounding and it just reinforces, again, what a big, enormous, impactful place this is.

Mrs. Kass:

Well my two sentiments have been stated already, but I will repeat them for everyone. One is what Judge Marbley said about students, and you know it is wonderful to have a role model in a student and I think Alex, you have taught us all a lot, and I think that it brings us back to what we are here for and also the promise of the future. These are the students that we have here and I feel very good about where we are going when we have students like Alex and Brandon. Doug, I have really enjoyed getting to know and thank you for your focus on students and for what we all are here for. We are going to miss you both, but I know we are going to see you both.

Clark, what you said was really on my mind in terms of all the chairs of all the committees and what has been said and how everyone has really shown such immense leadership, and it is just an honor to be among everyone.

I particularly wanted to thank Gil, today, just because of, I think your leadership on the Campaign Steering Committee as we are going ahead in the campaign, you have really lead us very well, and we are very, very fortunate for that.

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I guess I just want to say that all of this that we have talked about has been emanating from all these strategies and things we are trying to wrap our arms around are really coming from this wonderful template that you, President Gee, have set for us in One University as we are integrating everything that we have talked about here. That kind of has really stayed in my mind today. Thank you.

Mr. Ratner:

First, like everybody else, obviously both of the two trustees that are leaving have made enormous contributions, not just to the University, and I just speak very personally, just getting to know them. One of the privileges on this Board actually is getting to know a group of really wonderful people and getting to work with them, and I have said this before, I think the student trustees here have been extraordinary. Every time one of them leaves the Board, I say "how are we ever going to replace that student trustee?", and I turn around and it seems to happen that we have a source of extraordinary young people who have just added immensely, and it may seem to me, because I don't lose their persona as students, they clearly are students, and yet they do not try to pretend. Alex, the benefits that you have brought and the talent that you brought, to be able to be both a student, and clearly in that role, and yet to display incredible maturity and wisdom, you know, that is very hard. A lot of people would candidly, you know, it would be very false and pretentious about that, and there is nothing at all about what you have done with that. You deal one on one with people who have 30 or 40 years more experience in life and in roles similar to this and you both, not only do you hold your own, you often end up leading the conversation.

And then there is Doug, who is just always able to, usually at the end of the meeting, he will ask a very quiet question and you realize you just got skewered completely. Doug, I will certainly miss that. You keep all of us honest in a very quiet and a very deliberate way.

The comment I wanted to make, in a more general sense, is that when I first came on the Board, I think it has been three years or so, I think President Gee was giving a presentation of the sort of "One University" concept of some of the changes he wanted to see happen in this place, and I remember sitting there saying "wow, that's an extraordinary vision", but I was appointed the remaining term of another trustee who resigned so I only have eight years and I said "I will never see any of this come to fruition in these eight years. You cannot move an institution of this size; you cannot make change in an institution of this scale", and it is not so much whether it is academia or corporate world, it is just scale and size and what was remarkable as I sat and listened to the presentations and from each of the committee chairs, is how much change really has occurred, how significantly we are altering the landscape of the University; how we are moving it in the direction that President Gee set forth, and it is really a tribute to the people who have done the work, not really to the trustees. We sit here and we take credit for work that extraordinary staff and faculty and administrators have done, but it is that ability to really change a very large institution, whether it is the oncology program or whether it is advancement. You go around the room and you think about how many places we are really affecting significant change, redirecting the University, refocusing its energies. That is just extraordinary, and it has this entrepreneurial spirit around here that we can make things happen and make them happen quickly and effectively that is just shocking, because I have never been around an institution of this scale that had anything like that agility. That is a real compliment and I think, Gordon, it is mostly the kind of leadership that you have set at the top and then the extraordinary people that you have been able to gather around you. It is just fun to be a part of that.

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Mr. Schottenstein:

Well said and I just echo what everyone has said. First, I want to just make clear that I think that we are making unbelievable progress and to quote you, Mr. Chairman, and others, we are getting better and this is a very, I think, exciting time for the University, and I think we are fortunate to be in the position that we are in. Archie just walked out, and as he was walking out I was listening to what everybody said. I think it was in the early '70s that Woody Hayes wrote this book called "You Win with People" and I remember when the book came out, I was too young and not bright enough to figure out the title. I thought why didn't he title it 'You Win if you Score More Points', I mean, duh. Obviously he meant something else, and we have talked about a number of people and I just want to say, too, Alex, thank you so much. I do not think we can ever lose sight of how important the voice of the students are and how much it matters what you and now Brandon, and those who have come before you and those that will follow have done for the benefit of this Board as student trustees. I echo what everyone has said, and Doug, there has been no powerful voice since I have been on this Board for the students than you. On a personal level, Doug, and I go back a few years, to say the least our fathers were very close friends, and Doug, and his entire family, I have a lot of affection for, and I am going to personally miss you on this Board. We are fierce competitors, at least for many years we were, but we have always remained good friends. I wish you only the best and I know we will see you often, and we will miss your socks.

The only other thing that I would like to add, I would like to reinforce the comments I made about advancement and the great work that so many have done, and also just in terms in the committees that I serve on, particularly Audit and Compliance and Finance, I do want to single out the extraordinary work of Geoff Chatas as our new chief financial officer. There are just so many great people sitting out there who I think are doing such great work for us; Dr. Gabbe, Dr. Sorenson, Jeff Kaplan, I am leaving people out, but just in terms of how closely that our committee works with Geoff and how he is helping us become a smarter, higher performing committee in terms of financial reporting, financial analysis, financial strategy, and it could not have come at a better time, and I just want to note that and that is one of the reasons that we are getting better.

Mr. O'Dell:

I just want to say that it is a great honor to serve on this wonderful Board and this great University. It is an amazing experience and certainly, I want to thank Alex for her two years of service and Doug for his nine. For the last two years, with Alex, and for the last eight years that I have been on this Board, it has been an absolute pleasure and joy. You have made great contributions - just a wonderful, wonderful opportunity.

A side point, I was lucky enough to go to Newark for the NCAA tournament and after the game, the cheerleaders, band, and all of the fans who had gone up there hung out in the lobby of the team hotel, and I was there for that. At about two o'clock in the morning, the team finally came back in, because it was a late game. You would have been very, very proud of your band, your cheerleaders, your team, your coaches, and all of the fans. It was a touching, sad moment with great cheering. I am very proud of all of the people involved in that and this University is in a great place. We have got great momentum, great leadership, Les, congratulations on your reappointment and thank you for that amazing gift and thank you for this opportunity.

Ms. Swain:

First, I want to let you all know how much I appreciate last night and the opportunity to, just pour my heart out there a little bit and to publicly thank my parents. Few opportunities like that to show my appreciation for everything that they do, but once

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again, like last night, I am going to revert to a little humor to keep my emotions in check. So one of my hobbies, stress relievers, is getting in my car and singing very loud. I don't care if anyone pulls up next to me and sees me. Ironically, this morning, the song on the way over was a 1998 hit from the New Radicals, "You Get What You Give" and I love that that came up and as much as I have tried to put as much as I can into this opportunity, it has given back tenfold, and I have just appreciated that so much. I just want to thank you all, so many people out there for being friends, mentors, and role models. This is an awesome team, I think, and it has been just awesome to be a part of and OSU is doing so many amazing things, and it has truly been an honor to be a part of this team.

Mr. Borrer:

Well, thank you everyone. First of all, for your great comments, and it truly has been an honor to be a part of this group. Everyone has reflected upon breadth and the depth here at Ohio State and when I was appointed, I came in and realized that there were a lot of places that you could spend your energy and your time, and I realized that I was not going to be the whiz in medicine that Alan is or have a particularly deep background in accounting and finance, and I was, as I said last night, a graduate of the College of Arts and Sciences, and I was a history major and believe in the liberal arts education, and when I asked for and was appointed to the Academic and Student Affairs Committee, I immediately started to get engaged and spend time with the University, so much so that I was rewarded with the Committee chairmanship my second year on the Board of Academic and Student Affairs and held that position for four more years. I reflect back, as Ron said, you do not get to see the change but the amount of change and things that were initiated in that time are things that you would go back and think about. First, there was a debate, largely in the administration about whether or not to rebuild the Ohio Union and how big it should be, and I think our Committee was very instrumental in making sure the Ohio Union was built as a showpiece that it is today and move forward. We also instituted the first new housing construction project since the '70s with the William Hall complex that was built on South campus, and we started to institute the renovation of the south, well I guess I want to say remodeling of our south residence towers, which was frankly going nowhere until President Gee got here, which is now a wonderful new complex, but we gave back to the students in that way. From an academic standpoint, we all get to focus on all the things that we think are big from a business standpoint, so when we go to build a hospital, it is getting a budget and putting it together and getting it approved and all of the processes that you need to do that. You have no idea how easy that is compared to getting the curriculum changed to reduce the number of hours that students must have to be from 192 to graduate to 181. That was one of the most personally challenging moments to go meeting after meeting with academies, and they are all wonderful, but my goodness it was very, very revealing. Not to mention then the switch from quarters to semesters, that was also initiated. It has not been completed yet. It started at the same time as the hour reduction but that only took four years. The quarters took eight. So, you can see that there is just a number of things that go on, from a student standpoint, that I think have a huge impact, and I am very, very proud to be involved in.

I have watched this Board evolve, watched the leadership change, watch the leadership grow. It is significantly better and the University itself is in a great position, going forward. President Gee, as I said, you are, I believe, the best university president in the free world, and it has been an honor serving with you and serving with each and every one of you on this Board. It has been a pleasure and I consider you all friends. Thank you very much, and I will continue to be a part of Ohio State when I can. Thank you.

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President Gee:

Well, absolutely, Doug and Alex, I have expressed over the last 24 hours, my personal appreciation and deep affection for both of you, so I would just second that again.

There are so many things I could say. I would just like to reflect on the fact that I am grateful for the people for whom I work; the faculty, the staff, and the students. These have been extraordinarily challenging times, and I think that the senior leadership of this University will agree that our students, our faculty, our staff have been the margin of excellence. They have really worked very, very hard to make the kinds of changes and to work in a collaborative way to do what we are doing. There are a lot of institutions in this country in which there is such a strong division between aspirations and expectations in terms of the various groups you represent. I think that we should all recognize that.

The second thing is that all of our loving alumni, 507,000 now, we had 505,000 until two weeks ago, and many of whom write and tell me how to run the University. I am grateful for them; I really am for their enthusiasm. I am also grateful for the people for whom I work which are all of you, and I have always told you that I am fully cognizant of the fact that I work for you, and it is a privilege.

I think, Mr. Chairman, what I would like to note on today; we have had a series of meetings in which we have fully vetted and vented in terms of some of the issues that we are confronting, but I think we have done so within the lines of good governments, and I think that this is a tribute to you, and I think it is a tribute to everyone on this Board. I think that we are as well governed in terms of the way that we govern ourselves as any institution I see. When you go through good times, good governments prevail; it is easy. When you go through challenging times and good governments prevail, it is a remarkable tribute to the people around this table, and I really appreciate them.

Mr. Wexner:

To Alex and Doug, I think it is not retirement, and it is not graduation; it is commencement. I hope you think about today in those terms. It begins a different and hopefully more significant relationship with the University. I was thinking when we were talking about the improvements in radiology, and Dr. Chakravarti would not be here if he did not have the support of Dr. Gabbe, and Dr. Gabbe would not be here if not for President Gee, and President Gee probably would not be here but for Dr. Cloyd, and the Board picking President Gee, and I think that what really struck me was the subject of leadership, and leadership is like the wind, you can't describe it sometimes, but you sure as hell feel it. When there is no wind, its calm, and you know it and when there is a strong wind you feel it, and I think we are very blessed to have that leadership. I think that leadership also comes from the Board. What the University should appreciate, we should appreciate collectively amongst ourselves is that, I think, we are not observers and critics but we are really engaged and participating in the University and my reflection in just listening to the committee reports and how many hours go into those meetings and things outside of the meetings, that engagement and participation of all the leaders is a significant positive differential, the time and energy that is put in and the quality of the work that comes out and the collaboration amongst ourselves with the administration.

The last thought is that it is tough some times because there is diversity of opinion, and I think that diversity of perspective is a very healthy thing as long as it is channeled through commonality of purpose, and I sense that there is a common purpose across the University, the Board, the administration, faculty, and students. Hopefully it is felt the same. We are in this together in working to make the University better and better. A lot of energy comes out of this year, these days, and I hope that

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we all feel that energy. It is difficult to get momentum and when you have it, you feel it. It is like the wind; maybe you can't measure it in human energy, but you sure as hell know when you have it, and it is a fragile and wonderful thing. I am very appreciative and thank everyone. I think if there is no further business we can stand adjourned. Thank you.

Thereupon the Board adjourned to meet Friday, June 24, 2011 at William Oxley Thompson Library, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

(APPENDIX XXVIII)

IMPACT STATEMENT

**UNIVERSITY HOSPITALS
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS**

Amendments Approved By:

University Hospitals Medical Staff Administrative Committee – January 12, 2011
University Hospitals Medical Staff – February 16, 2011
Professional Affairs Committee of The Ohio State University Medical Center Board –
February 18, 2011

II. MEDICAL STAFF BYLAWS

- A. Updates and revisions to align bylaws with verbatim language of Joint Commission standards and CMS rules.
- B. Substantial updates and revisions to comply with new Joint Commission Medical Staff standards.
- C. Revisions to clarify medical staff appointments and re-appointments.
- D. Revisions to clarify focused professional practice evaluation and ongoing professional practice evaluation.
- E. Revisions to clarify when clinical privileges can lapse versus be suspended or terminated.
- F. Various updates, revisions and minor administrative corrections to align and reflect the recently revised Medical Center Board Bylaws and duties of the Professional Affairs Committee.
- G. Insertion of specific releases for sharing of quality and medical staff information within the Medical Center as well as with third party payors, regulating agencies, accreditation bodies and other health care entities.
- H. Updates and revisions to peer review bylaws in order to reflect current process and laws.
- I. Updates and revisions to leave of absence bylaws in order to reflect current process.
- J. Revisions to temporary and special clinical privileges to align with Joint Commission standards and reflect current process.
- K. Updates and revisions to further define roles and responsibilities of medical staff officers and department chairs.
- L. Updates and revisions to further define roles and responsibilities of medical staff committees and reflect current practices.
- M. Various minor administrative corrections throughout.

II. MEDICAL STAFF RULES AND REGULATIONS

- D. Updates and revisions to align with language of the Joint Commission standards and CMS rules.
- E. Updates and revisions in order to reflect changes for medical record entries and orders due to implementation of electronic systems.
- F. Updates and revisions to further define roles and responsibilities of medical staff, medical staff committees and reflect current practices.
- G. Various other minor administrative corrections.

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Amendments to the *Bylaws of the Medical Staff*
of The Ohio State University Hospitals

3335-43-02 Purpose.

The purpose of the self-governing, democratically organized medical staff, which is accountable to the Ohio state medical center board for the quality of care provided to the patients of the Ohio state university hospitals, shall be:

Balance unchanged.

3335-43-03 Patients.

(A) and (B) no change.

(C) All patients admitted to the Ohio state university hospitals should cooperate and be an integral part of the teaching program of the college of medicine. Should a patient, or on the behalf of the patient, the patient's ~~next-of-kin, or guardian,~~ representative, refuse to participate or cooperate in the teaching program of the Ohio state university hospitals or the college of medicine, the medical staff member responsible for the care and treatment of the patient will encourage participation in the Ohio state university's teaching programs, but will simultaneously inform patients, or when appropriate, the patient's representative, of their right to refuse participation. Students, including pre- and post-M.D., but not limited thereto, shall be under the direction and control of the members of the medical staff to whom the patient is assigned upon admission to the Ohio state university hospitals or transfer within the Ohio state university hospitals' services. The Ohio state university hospitals respect the patient's right to participate in decisions about his or her care, treatment and services, and further respects the patient's right to refuse care treatment and services, in accordance with law and regulation.

3335-43-04 Membership.

(A) Qualifications.

(1) no change.

(2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the medical center board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care

provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All applicants for membership and members of the medical staff must provide basic health information to fully demonstrate that the applicant or member has, and maintains, the ability to perform requested clinical privileges. The chief medical officer of the medical center, medical directors, the department chairperson, the credentialing committee of the Ohio state university medical center board, or the Ohio state university medical center board may initiate and request a physical or mental health evaluation of an applicant or member. Such request shall be in writing to the applicant. All members of the medical staff comply with medical staff and the Ohio state university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the Ohio state university hospitals which adversely impact overall patient care or which adversely impact the ability of the Ohio state university hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff ~~will~~ shall agree to comply with bylaws, rules and regulations, and policies and procedures adopted by the medical staff administrative committee and the medical center board, including but not limited to policies on professionalism, disruptive behavior, annual education and training, conflict of interest, HIPPA compliance, and access and communication guidelines. Medical staff members ~~much~~ must also comply with the university integrity program requirements including but not limited to billing, self referral, ethical conduct and annual education.

- (3) Exclusion of any medical staff member or licensed health care professional from participation in any federal or state government program or suspension from participation, in whole or part, in any federal or state government reimbursement program, shall result in immediate ~~termination~~ lapse of membership on the medical staff of the Ohio state university hospitals and the immediate ~~termination~~ lapse of clinical privileges at the Ohio state university hospitals as of the effective date of the exclusion or suspension. If the medical staff member's or licensed health care professional's participation in these programs is fully reinstated, the affected medical staff member or licensed health care professional shall be eligible to apply for membership and clinical privileges at that time. It shall be the duty of all medical staff members and licensed health care professionals to promptly inform the ~~medical director~~ chief medical officer of any action taken, or the initiation of any process which could lead to such action taken by any of these programs.
- (4) An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in his or her primary area of practice at the Ohio state university hospitals. This Board certification must be approved by at least one of the American board of medical specialties, or other applicable certifying boards, including certifying boards if applicable for doctors of osteopathy, podiatry, psychology, and dentistry. All applicants must be and remain certified within the specific areas for which they have requested clinical privileges. Applicants who are not board certified at the time of application but who have completed their residency or fellowship training within the last five years will be eligible for medical staff appointment. However, in order to remain eligible, those applicants must achieve board certification in their primary area of practice within five years from the date of completion of

their residency or fellowship training. Applicants must maintain board certification and, to the extent required by the applicable specialty/subspecialty board, satisfy recertification requirements. Recertification will be assessed at reappointment. Failure to meet or maintain board certification shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals. Waiver of this threshold eligibility criteria is as follows:

- (a) A request for a waiver will only be considered if the applicant provides information sufficient to satisfy his or her burden of demonstrating that his or her qualification are equivalent to or exceed the criterion in question and that there are exceptional circumstances that warrant a waiver. The clinical department chief must endorse the request for waiver in writing to the credentialing committee.
- (b) and (c) no change.
- (d) The Ohio state medical center board's determination regarding whether to grant a waiver is final. A determination not to grant a waiver is not a "denial" of appointment or clinical privileges and does not give to a right to a hearing. ~~the~~ The prospective applicant who requested the waiver in a particular case is not intended to set a precedent for any other applicant. A determination to grant a waiver does not mean that an appointment will be granted. Waivers of threshold eligibility criteria will not be granted routinely. No applicant is entitled to a waiver or to a hearing if a waiver is not granted.
- (5) All applicants must demonstrate recent clinical activity in their primary area of practice during ~~at least~~ the last two of the last four years to satisfy minimum threshold criteria for privileges within their clinical departments.
- (6) and (7) no change.
- (B) Application for membership.

Initial application for medical staff membership for all categories of the medical staff shall be made by the applicant to the chief of the clinical department on forms prescribed by the medical staff administrative committee stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the applicant meets the qualifications outlined in paragraph (A) of this rule. The application shall include written statements of the applicant to abide by the bylaws, rules and regulations and policies and procedures of the medical staff, the medical center board, and the board of trustees of the Ohio state university. The applicant shall produce a government-issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant shall agree that membership on the medical staff requires participation in the peer review process of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in this review process as long as the peer review was taken in the reasonable belief that it was in furtherment of quality health care based upon a reasonable review and appropriate procedural due process. In addition for community affiliate medical

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staff in order to optimize the clinical organization resource utilization and planning of the Ohio state university hospitals, the chief of the clinical department may require that the community affiliate medical staff member identify categories of diagnosis, extent of anticipated patient activity, and service areas to be utilized and may prepare a statement of participation for the applicant, which shall be made a part of the application for appointment. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

- (C) Terms of appointment. Initial appointment to the medical staff shall be for a period not to exceed twenty-four months. During the first six months of the initial initial appointment, except for medical staff appointment appointments to the physician scholar medical or limited staff categories, without clinical privileges, appointees shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment all applicants shall be subject to focused professional practice evaluation (FPPE) in order to evaluate the privilege-specific competence of the practitioner who does not have documented evidence of competently performing the requested privilege at the organization continuous review and reconsideration pursuant to these bylaws. Full appointment FPPE requires the evaluation by of the chief of the clinical department with oversight by the credentials committee and the medical staff administrative committee. If, after Following the six-month FPPE period, the chief of the clinical department may: 1. does not recommend the provisional initial appointee to transition to ongoing professional practice evaluation (OPPE), which is described later in these bylaws for full appointment, the chief of the clinical department may recommend to the medical staff administrative committee to: 4.2. extend the provisional FPPE period, which is not considered an adverse action, for an additional six months not to exceed a total of twelve months for purposes of further monitoring and evaluation; or 2.3. terminate the provisional initial appointee's medical staff membership and clinical privileges. In the event that the medical staff administrative committee recommends that an adverse action be taken against a an initial provisional appointee, the provisional initial appointee shall be entitled to the provisions of due process as outlined in these bylaws.

(D) no change.

(E) Procedure for appointment.

- (1) The written and signed application for membership on the medical staff shall be presented to the applicable chief of the clinical department. The applicant shall include in the application a signed statement indicating the following:
- (a) through (f)
- (g) The applicant further agrees to disclose to the ~~medical director~~ chief medical officer of the Ohio state university hospitals the initiation of any process which could lead to such loss or restriction of the applicant's professional licensure, board certification, DEA registration, membership in any professional organization or medical staff membership or privileges at any other hospital or health care facility.
- (h) The applicant agrees that acceptance of membership on the medical staff of the Ohio state university hospitals authorizes the Ohio state university hospitals to conduct any appropriate health assessment including but not limited to drug or alcohol screens on a practitioner at any time during the normal pursuit of medical

staff duties, based upon reasonable cause as determined by the chief of the practitioner's clinical department or the ~~medical director~~ chief medical officer of the Ohio state university hospitals or their authorized designees.

- (2) The purpose of the health assessment shall be to ensure that the member of the medical staff is able to fully perform and discharge the clinical, educational, administrative and research responsibilities which the member is permitted to exercise by reason of medical staff membership. At ~~if~~ at the time of the initial request for a health assessment, and at any time a medical staff member refuses to participate as needed in a health assessment, including but not limited to a drug or alcohol screening, ~~the chief of the clinical department or the medical director may impose a summary suspension per paragraph (D) of rule 3335-43-05 of the Administrative Code~~ this shall result in automatic lapse of membership, privileges, and prerogatives until remedied by compliance with the requested health assessment. Upon request of the medical staff administrative committee or medical center board, the applicant will ~~document~~ provide documentation the applicant's physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive care of a generally professionally recognized level of quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff.
- (3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the application is signed by the applicant and the information is verified. A completed application must contain:
 - (a) Peer recommendation from at least three individuals knowledgeable with "first-hand" knowledge about the applicant's clinical and professional skills.
 - (b) through (l) no change.
- (4) The chief of the applicable clinical department shall be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant by making inquiry of the primary source of such information and shall within thirty days of receipt of the complete application, submit a report of those findings along with a recommendation on membership and clinical privileges to the ~~medical director~~ chief medical officer of the Ohio state university hospitals.
- (5) ~~The medical director~~ chief medical officer shall receive all initial signed and verified applications from the chief of the clinical department and shall make an initial determination as to whether the application is complete. The credentials committee, the medical staff administrative committee, the professional affairs committee, and the medical center board have the right to render an application incomplete, and therefore not able to be processed, if the need arises for additional or clarifying information.

The ~~medical director~~ chief medical officer shall forward all complete applications to the credentials committee. The applicant shall have the burden of producing information for an adequate evaluation of applicant's qualifications for membership and for the clinical privileges requested. If the applicant fails to complete the prescribed forms or fails

to provide the information requested within sixty days of receipt of the signed application, processing of the application shall cease and the application shall be deemed to have been voluntarily withdrawn which action is not subject to hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code.

If the chief of the applicable clinical department does not submit a report and recommendation on a timely basis, the completed application shall be forwarded to the ~~medical director~~ chief medical officer for presentation to the credentials committee on the same basis as other applicants.

- (6) Completed applications shall be acted upon as follows:
- (a) By the credentials committee within thirty days after receipt of a completed application from the ~~medical director~~ chief medical officer.
 - (b) By the medical staff administrative committee within thirty days after receipt of a completed application and the report and recommendation of the credentials committee.
 - (c) no change.

All applications shall be acted upon by the Ohio state medical center board within one hundred twenty days of receipt of a completed application. These time periods are deemed guidelines only and do not create any right to have an application processed within these precise periods. These periods may be stayed or altered pending receipt and verification of further information requested from the applicant, or if the application is deemed incomplete at any time. If the procedural rights specified in rule 3335-43-06 of the Administrative Code are activated, the time requirements provided therein govern the continued processing of the application.

- (7) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the chief of the clinical department's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, professional conduct, qualifications and ethical standing of the applicant and shall determine, through information contained in personal references and from other sources available to the credentials committee, including an appraisal from the chief of the clinical department in which clinical privileges are sought, whether the applicant has established and meets all of the necessary qualifications for the category of medical staff membership and clinical privileges requested.

The credentials committee shall, within thirty days from receipt of a complete application, make a recommendation to the ~~medical director~~ chief medical officer that the application be accepted, rejected, or modified. The ~~medical director~~ chief medical officer shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the ~~medical director~~ chief medical officer may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session. The recommendation of the medical staff administrative committee regarding an appointment decision shall

be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the ~~medical director~~ chief medical officer, along with the recommendation of the ~~medical director~~ chief medical officer to the professional affairs committee of the medical center board, and thereafter to the medical center board. When the Ohio state medical center board has acted, the chairperson of the board shall instruct the ~~medical director~~ chief medical officer to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division.

- (8) At any time the medical staff administrative committee first recommends non-appointment of an initial applicant for medical staff membership or recommends denial of any clinical privileges requested by the applicant, the medical staff administrative committee shall require the ~~medical director~~ chief medical officer to notify the applicant by certified return receipt mail that the applicant may request an evidentiary hearing as provided in paragraph (D) of rule 3335-43-06 of the Administrative Code. The applicant shall be notified of the requirement to request a hearing as provided by paragraph (B) of rule 3335-43-06 of the Administrative Code. If a hearing is properly requested, the applicant shall be subject to the rights and responsibilities of rule 3335-43-06 of the Administrative Code. If an applicant fails to properly request a hearing, the medical staff administrative committee shall accept, reject, or modify the application for appointment to membership and clinical privileges.

The final recommendation of the medical staff administrative committee shall be directly communicated to the medical center board by the ~~medical director~~ chief medical officer, who shall make a separate recommendation to the medical center board.

When the Ohio state medical center board has acted, the chairperson of the board shall instruct the ~~medical director~~ chief medical officer to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division. The chairperson of the board shall also notify the dean of the college of medicine and the chief executive officer of the Ohio state university hospitals of the decision of the board.

(F) Procedure for reappointment.

- (1) At least ninety days prior to the end of the medical staff member's appointment period, the chief of the clinical department shall provide each medical staff member with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee. The reappointment application shall include all information necessary to update and evaluate the qualifications of the medical staff member. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing appointment period. The chief of the clinical department's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the ~~medical director~~ chief medical officer at least forty-five days prior to the end of the medical staff member's appointment period. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Reappointment to the medical staff shall be done on a

regular basis for a period not to exceed twenty-four months. Only completed applications for reappointment shall be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, the reappointment form is signed by the applicant, and the information is verified, and no need for additional or clarifying information is identified. A completed reappointment application form must contain:

- ~~(a)~~ Peer recommendation from an individual(s) knowledgeable about the applicant's clinical and professional skills when sufficient information concerning the applicant is not available within the clinical department.
 - ~~(b)~~(a) Evidence of required immunizations if applicable since last appointment.
 - ~~(c)~~(b) Evidence of current professional medical malpractice liability insurance required for the exercise of clinical privileges.
 - ~~(d)~~(c) Verification of primary source documentation of:
 - (i) through (v)
 - ~~(e)~~(d) Information from the national practitioner data bank.
 - ~~(f)~~(e) Verification that the applicant has not been excluded from any federally funded health care program.
 - ~~(g)~~(f) Specific requests for any changes in clinical privileges sought at reappointment with supporting documentation as required by credentialing guidelines.
 - ~~(h)~~(g) Specific requests for any changes in medical staff category.
 - ~~(i)~~(h) A summary of the member's clinical activity during the previous appointment period.
 - ~~(j)~~(i) Patterns of care as demonstrated through quality assurance records.
 - ~~(k)~~(j) Verification of completion of annual educational requirement as set forth in the university integrity and HIPAA programs.
 - ~~(l)~~(k) Complete disclosure by medical staff members of claims, suits, and settlements, if any.
 - ~~(m)~~(l) Continuing medical education and applicable continuing professional education activities. Documentation of category one CME that at least in part relates to the individual medical staff member's specialty or sub-specialty area and are consistent with the licensing requirements of the applicable Ohio state licensing board shall be required.
- (2) no change.
- (3) The ~~medical director~~ chief medical officer shall forward the reappointment forms and the recommendations of the chief of the clinical department to the credentials committee. The credentials committee shall review the request for reappointment in the same

manner, and with the same authority as an original application for medical staff membership. The credentials committee shall review all aspects of the reappointment application including source verification of the member's quality assurance record for continuing membership qualifications and for clinical privileges. The credentials committee shall review each member's performance-based profile to ensure that the same level of quality of care is delivered by all medical staff members with similar delineated clinical privileges across all clinical departments and across all categories of medical staff membership.

The credentials committee shall forward its recommendations to the ~~medical director~~ chief medical officer at least thirty days prior to the end of the period of appointment. The ~~medical director~~ chief medical officer shall transmit the completed reappointment application and the recommendation of the credentials committee to the medical staff administrative committee.

Failure of the member to submit a reappointment application shall be deemed a voluntary resignation from the medical staff and shall result in automatic expiration of membership and all clinical privileges at the end of the medical staff member's current appointment period, which action shall not be subject to a hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code. A request for reappointment subsequently received from a member who has been automatically expired shall be processed as a new appointment.

Failure of the chief of the clinical department to act timely on an application for reappointment shall be the same as provided in paragraph (E)(5) of this rule.

- (4) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The medical staff administrative committee shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The recommendation of the medical staff administrative committee regarding reappointment of a member shall be communicated by the ~~chief medical director~~ chief medical officer, along with the recommendation of the ~~chief medical director~~ chief medical officer, to the professional affairs committee of the medical center board, and thereafter to the medical center board. When the Ohio state medical center board has acted, the chairperson of the board shall instruct the ~~chief medical director~~ chief medical officer to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division.
- (5) When the decision of the medical staff administrative committee results in a decision of non-reappointment or reduction, suspension or revocation of clinical privileges, the medical staff administrative committee shall instruct the ~~chief medical director~~ chief medical officer to give written notice to the affected member of the decision, the stated reason for the decision, and the member's right to a hearing pursuant to paragraphs (A) and (B) of rule 3335-43-06 of the Administrative Code. This notification and an opportunity to exhaust the appeal process shall occur prior to an adverse decision unless the provisions outlined in paragraph (D) of rule 3335-43-05 of the Administrative Code apply. The notice by the ~~chief medical director~~ chief medical officer shall be sent certified return receipt mail to the affected member's last known address as determined by the Ohio state university records.

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(6) and (7) no change.

(G) Resumption of clinical activities following leave of absence.

(1) ~~A member of the medical staff who takes a leave of absence for medical reasons has the duty to disclose to his or her chief of clinical department and the medical director any medical leave of absence that may potentially impact his or her ability to discharge his or her clinical and teaching responsibilities. Upon return from a leave of absence for medical reasons the medical staff member must demonstrate his or her ability to exercise his or her clinical privileges upon return to clinical activity. The credentials committee, the medical director, the chief of the clinical service or the medical staff administrative committee shall have the authority to require any documentation, including advice and consultation from the committee for licensed independent practitioner health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff member is seeking privileges shall request a leave of absence in writing for good cause shown such as medical reasons, educational and research reasons or military service to the chief of clinical service and the chief medical officer. Such leave of absence shall be granted at the discretion of the chief of the clinical service and the chief medical officer provided, however, such leave shall not extend beyond the term of the member's current appointment. A member of the medical staff who is experiencing health problems that may impair his or her ability to care for patients has the duty to disclose such impairment to his or her chief of clinical department and the chief medical officer and the member shall be placed on immediate medical leave of absence until such time the member can demonstrate to the satisfaction of the chief medical officer that the impairment has been sufficiently resolved and can request for reinstatement of clinical activities. During any leave of absence, the member shall not exercise his or her clinical privileges, and medical staff responsibilities and prerogatives shall be inactive.~~

(2) The member must submit a written request for the reinstatement of clinical privileges to the chief of the clinical service. The chief of the clinical service shall forward his recommendation to the credentialing committee which, after review and consideration of all relevant information, shall forward its recommendation to the medical staff administrative committee and professional affairs committee of the medical center board. The credentials committee, the chief medical officer, the chief of the clinical service or the medical staff administrative committee shall have the authority to require any documentation, including advice and consultation from the member's treating physician or the committee for licensed independent practitioner health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff is seeking privileges. Upon return from a leave of absence for medical reasons the medical staff member must demonstrate his or her ability to exercise his or her clinical privileges upon return to clinical activity.

(2)(3) All members of the medical staff who take a leave of absence for medical or non-medical reasons must be in good standing on the medical staff upon resumption of clinical activities. ~~The No member shall be granted leave of absence in excess of his or her current appointment and the~~ usual procedures for appointment and reappointment, including deadlines for submission of application as set forth in this rule, will apply irrespective of the nature of the leave.

Absence extending beyond his or her current term or failure to request reinstatement of clinical privileges shall be deemed a voluntary resignation from the medical staff, and in such event, the member shall not be entitled to a hearing or appeal.

3335-43-05 Peer review and corrective action.

(A) Informal peer review.

All medical staff members agree to cooperate in informal peer review activities that are solely intended to improve the quality of medical care provided to patients at the Ohio state university hospitals. Information indicating a need for informal review, including patient complaints, disagreements, questions of clinical competence, inappropriate conduct and variations in clinical practice identified by the clinical departments or divisions and medical staff committees shall be referred to the chair of the practitioner evaluation committee. The practitioner evaluation committee chair or his or her designee will consult with the affected medical staff member and obtain information or opinions from knowledgeable persons within the medical center as well as external peer review consultants pursuant to criteria outlined in these bylaws. Following the assessment by the practitioner evaluation committee chair or his or her designee, the practitioner evaluation committee may make recommendations for educational actions of additional training, sharing of comparative data or monitoring or provide other forms of guidance to the medical staff member to assist him or her in improving the quality of patient care. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. At the conclusion of the evaluation, the practitioner evaluation committee chair or his or her designee submits a report to the applicable clinical department chief, who shall consult and the chief medical director officer. The chief of the clinical department and the chief medical director shall evaluate the matter to determine the appropriate course of action. They may, as they deem necessary, consult with the affected medical staff member or obtain information or opinions from knowledgeable persons within the medical center as well as outside consultants. At the conclusion of their evaluation, the chief of the clinical department and the medical director shall make an initial written determination on whether:

- (1) The matter warrants no further action;
- (2) Informal resolution under this paragraph is appropriate. The chief of the clinical department and the chief medical officer shall determine whether to include documentation of the informal resolution in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response which shall also be placed in the file. Informal review under this paragraph is not a procedural prerequisite to the initiation of formal peer review under paragraph (B) of this rule; or
- (3) Formal peer review under paragraph (B) of this rule is warranted.

In cases where the chief of the clinical department and chief medical director officer cannot agree on the need for formal peer review, the matter shall be submitted for formal peer review and determined as set forth in paragraph (B) of this rule.

~~If the chief of the clinical department and the medical director determine that informal resolution is appropriate, they may consult with the~~

~~medical staff member, make recommendations for educational actions of additional training, sharing of comparative data or monitoring, issue informal letters of warning or provide other forms of guidance to the medical staff member to assist him or her in improving the quality of patient care. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. The chief of the clinical department and the medical director shall determine whether it is appropriate to include documentation of such actions in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response which shall also be placed in the file. Informal review under this paragraph is not a procedural prerequisite to the initiation of formal peer review under paragraph (B) of this rule.~~

(B) Formal peer review.

- (1) Formal peer review may be initiated when a member of the medical staff of the Ohio state university hospitals:

(a) through (f) no change.

Formal peer review may be initiated by a chief of a clinical department, the ~~chief~~ medical director ~~officer~~, any member of the medical staff, the chief executive officer of the Ohio state university hospitals, the dean of the college of medicine, any member of the board of the Ohio state university hospitals, or the vice president for health services. All requests for formal peer review shall be in writing, shall be submitted to the medical director, and shall specifically state the conduct or activities which constitute grounds for the requested action.

- (2) The ~~chief~~ medical director ~~officer~~ shall promptly deliver a written copy of the request for formal peer review to the affected member of the medical staff, in a confidential manner. The ~~chief~~ medical director ~~officer~~ shall then conduct a preliminary review to verify the facts related to the request for formal peer review, and within thirty days, make a written determination. If the ~~chief~~ medical director ~~officer~~ decides that no further action is warranted, the ~~chief~~ medical director ~~officer~~ shall notify the person(s) who filed the request for formal peer review and the member accused, in writing, that no further action will be taken.
- (3) Whenever the ~~chief~~ medical director ~~officer~~ determines that formal peer review is warranted, he or she shall refer the request for formal peer review to the formal peer review committee. The affected member of the medical staff shall be notified of the referral to the formal peer review committee, and be informed that these medical staff bylaws shall govern all further proceedings.
- (4) The senior vice president for health sciences or designee shall exercise any or all duties or responsibilities assigned to the ~~chief~~ medical director ~~officer~~ under these rules for implementing corrective action and appellate procedure if:
- (a) The ~~chief~~ medical director ~~officer~~ is the medical staff member charged;
- (b) The ~~chief~~ medical director ~~officer~~ has a financial interest or a relationship with any person that may have an improper effect

on the exercise of his or her judgment in the matter, or may be perceived to have such an effect.

(5) no change.

(6) Upon receipt of the written report and recommendation from the formal peer review committee, the chief of the clinical department shall, within seven days, make his or her own written recommendation for corrective action and forward that recommendation along with the findings and recommendations of the formal peer review committee to the chief medical director officer.

(7) The chief medical director officer shall have ten days to decide whether to accept, reject or modify the recommendation of the chief of the clinical department. If the chief medical director officer decides the grounds are not substantiated, the chief medical director officer will notify the formal peer review committee, the chief of the clinical department, the person(s) who filed the complaint and the affected medical staff member, in writing, that no further action will be taken.

If the chief medical director officer finds the grounds for the requested corrective action are substantiated, the chief medical director officer shall promptly notify the affected medical staff member of that decision and the corrective action that will be taken. This notice shall advise the affected medical staff member of his or her right to request a hearing before the medical staff administrative committee pursuant to rule 3335-43-06 of the Administrative Code and shall also include a statement that failure to request a hearing in the timeframe prescribed in this rule shall constitute a waiver of rights to a hearing and to an appeal on the matter and the affected medical staff member shall also be given a copy of the rule 3335-43-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative hearing and appeal process shall occur prior to the imposition of the proposed corrective action unless the emergency provisions outlined in paragraph (D) of this rule apply. This written notice by the chief medical director officer shall be sent certified return receipt mail to the affected medical staff member's last known address as determined by university records.

(8) If the affected member of the medical staff does not make a written request for a hearing to the chief medical director officer within thirty-one days after receipt of the adverse decision, he or she shall be deemed to have waived the right to any review by the medical staff administrative committee to which the staff member might otherwise have been entitled on the matter.

(9) no change.

(C) Composition of formal peer review committee.

(1) and (2) no change.

(3) An outside external peer review consultant may serve as a member of the formal peer review committee whenever:

(a) A determination is made by the chief of the clinical department and the chief medical director officer that the clinical expertise needed to conduct the review is not available on the medical staff;

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- (b) The objectivity of the review may be compromised; or
- (c) Whenever the chief medical director officer determines that an outside review is otherwise advisable.

If an outside reviewer is recommended, the chief of the clinical department shall make a written recommendation to the chief medical director officer for selection of an outside reviewer. The chief medical director officer shall make the final selection of an outside reviewer.

(D) Summary suspension.

- (1) Notwithstanding the provisions of this rule, a member of the medical staff shall have all or any portion of his or her clinical privileges suspended or appointment terminated by the chief medical director officer or the chief of the member's clinical department whenever such action must be taken immediately ~~in the best interest of patient care~~ when there is imminent danger to patients or to the patient care operations. Such summary suspension shall become effective immediately upon imposition and the medical staff member shall be subsequently notified in writing of the suspension by the chief medical director officer. Such notice shall be issued by certified return mail to the affected medical staff member's last known address as determined by university records.
- (2) A medical staff member whose privileges have been summarily suspended or whose appointment has been terminated shall be entitled to a hearing and appeal of the suspension pursuant to rule 3335-43-06 of the Administrative Code. If the affected member of the medical staff does not make a written request for a hearing to the chief medical director officer within thirty-one days after receipt of the adverse decision, it shall be deemed a waiver of the right to any review by the medical staff administrative committee to which the staff member might otherwise have been entitled on the matter. If a timely, written request for a hearing is made, the procedures of rule 3335-43-06 of the Administrative Code shall apply.
- (3) Immediately upon the imposition of a summary suspension, the chief medical director officer or the appropriate chief of a clinical department shall have the authority to provide for alternative medical coverage for the patients of the suspended medical staff member who remain in the Ohio state university hospitals at the time of suspension. The wishes of the patient shall be considered in the selection of such alternative medical coverage. While a summary suspension is in effect, the member of the medical staff is ineligible for reappointment to the medical staff. Medical staff and hospital administrative duties and prerogatives are suspended during the summary suspension.

(E) Automatic suspension.

- (1) Notwithstanding the provisions of this rule, a temporary ~~suspension in the form of withdrawal~~ lapse of a medical staff member's admitting privileges, effective until medical records are completed, may be imposed automatically by the chief medical director officer after a warning, in writing, of delinquency for failure to complete medical records as defined by the rules and regulations of the medical staff. The chief medical director officer shall notify the chief executive officer of the Ohio state university hospitals of the action taken.

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(2) through (9) no change.

(F) Reporting responsibility.

When a decision on corrective action is taken which constitutes a "formal disciplinary action" as may be defined in Ohio state law, or as may be required to be reported pursuant to federal law, including the health care quality improvement act, the chief medical director officer shall ensure that a report of said action is made in order to maintain compliance with applicable state or federal law or regulations. The chief medical director officer shall ensure that such reports are amended as may be required to reflect subsequent actions taken under the hearing and appeal rights afforded in these bylaws.

When applicable, any recommendations or actions that are the result of a review or hearing and appeal shall be monitored by the chief medical director officer on an ongoing basis through the Ohio state university hospitals' quality management activities.

3335-43-06 Hearing and appeal process.

(A) Right to hearing and to an appeal.

(1) and (2) no change.

(B) Request for hearing.

(1) The request for a hearing shall be submitted in writing by the affected medical staff member to the chief medical director officer within thirty-one days of notification by the chief medical director officer of the intended action. The chief medical director officer shall forward the request to the medical staff administrative committee along with instructions to convene a hearing.

(2) The failure of a medical staff member to request a hearing, to which the member is entitled by these bylaws within the time and in the manner herein provided, shall be deemed a waiver of the right to any review by the medical staff administrative committee. The chief medical director officer shall then implement the decision and that action shall become and remain effective against the medical staff member in the same manner as a final decision of the Ohio state medical center board as provided for in paragraph (F) of rule 3335-43-05 of the Administrative Code. The chief medical director officer shall promptly inform the affected medical staff member that the proposed decision, which had entitled the medical staff member to a hearing, has now become final.

(C) Notice of hearing.

(1) After receipt of a timely request for hearing by the chief medical director officer from a medical staff member entitled to such hearing, the medical staff administrative committee shall be notified of the request for hearing by the chief medical director officer and shall at the next scheduled meeting take the following action:

(a) Instruct the chief medical director officer and chief of staff to jointly appoint within seven days a hearing committee, consisting of five members of the medical staff who are not members of the medical staff administrative committee, are not direct competitors, do not have a conflict of interest, and who

have not previously participated in the formal peer review of the matter under consideration.

- (b) Instruct the hearing committee to schedule and arrange for a hearing which ~~hearing, or initial hearing, should more than one hearing be required,~~ shall be conducted not less than thirty days nor more than sixty days from the date of the receipt of the request for hearing by the chief medical director officer; provided, however, that a hearing for a medical staff member who is under suspension, which is then in effect, shall be held as soon as arrangements may be reasonably made.

(2) no change.

(D) Conduct of hearing.

- (1) The hearing committee shall select a chairperson from the committee to preside over the hearing. The chairperson may require a representative for the individual and for the medical staff administrative committee (or the medical center board) to participate in a pre-hearing conference. At the pre-hearing conference, the chairperson shall resolve all procedural questions, including any objections to exhibits or witnesses, the role of legal counsel, and determine the time to be allotted to each witness's testimony and cross-examination. The hearing committee shall have benefit of Ohio state university legal counsel. The hearing committee may grant continuances, recesses, and the chairperson may excuse a member of the hearing committee from attendance temporarily for good cause, provided that there shall be at no time less than four members of the hearing committee present unless the affected staff member waives this requirement.

All members of the hearing committee must be present to deliberate and vote. No member may vote by proxy. The person who has taken action from which the affected staff member has requested the hearing shall not participate in the deliberation or voting of the hearing committee. The hearing shall be a de novo hearing, although evidence of the prior recommendations and decisions may be presented.

(2) through (8) no change.

- (9) The medical staff administrative committee shall submit a written report, including its recommendation to the chairperson of the medical center board within fourteen days of the final vote by the medical staff administrative committee. An adverse action which must be reported to the state medical board or the federal government, including the national practitioner data bank, shall entitle an affected medical staff member to the procedures of this rule. The affected member of the medical staff shall be notified of the decision of the medical staff administrative committee by the chief medical director officer.

(10) no change.

- (11) The recommendation of the professional affairs committee shall be promptly considered by the medical center board, at its next scheduled meeting. ~~The medical center board, or the executive committee of the university hospitals board,~~ may accept, reject, or modify the recommendation of the professional affairs committee. The medical center board may remand the matter back to the medical staff administrative committee for further action as directed.

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(12) no change.

(E) Appeal process.

(1) through (6) no change.

(7) Any final decision by the medical center board shall be communicated by the ~~chief medical director~~ officer and by certified return receipt mail to the affected medical staff member at that member's last known address as determined by university records. The ~~chief medical director~~ officer shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the chief executive officer of the Ohio state university hospitals and the vice president for health services, chief of staff, the chief of the clinical department, and the person(s) who initiated the request for formal peer review. The ~~chief medical director~~ officer shall take immediate steps to implement the final decision.

3335-43-07 Categories of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into six categories: physician scholar medical staff; attending medical staff; courtesy A medical staff; courtesy B medical staff; community affiliate medical staff; and limited staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration and demonstration of recent active clinical practice during the last two years, but are otherwise subject to the provisions of these bylaws.

(A) Physician scholar medical staff.

(1) Qualifications: The physician scholar medical staff shall be composed of those faculty members of the colleges of medicine and dentistry who are recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature. This medical staff category includes but is not limited to emeritus faculty members. Nominations may be made to the ~~medical director~~ chair of the credentialing committee who shall present the candidate to the medical staff administrative committee for approval.

(2) no change.

(B) no change

(C) Courtesy A medical staff.

(1) no change.

(2) Prerogatives:

The courtesy A medical staff may:

(a) Exercise such clinical privileges as are granted pursuant to these bylaws.

(b) Admit, consistent with their clinical privileges, patients who complement the clinical teaching program. ~~At times when inpatient beds at the Ohio state university hospitals or other resources are in short supply, patient admissions of courtesy A~~

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~~medical staff shall be subordinate to those of attending medical staff.~~

(c) no change.

(3) no change.

(D) Courtesy B medical staff.

(1) Qualifications: The courtesy B medical staff shall consist of those faculty members of the colleges of medicine and dentistry who do not qualify for attending medical staff appointment. This category is comprised of referring physicians who desire to be associated with the Ohio state university hospitals to refer and follow patients. Courtesy B medical staff members shall not possess clinical privileges, shall not be eligible to vote on medical staff policies, rules and regulations, or bylaws, and shall not be eligible to hold office.

(2) and (3) no change.

(E) Limited staff.

Limited staff are not considered full members of the medical staff, do not have delineated clinical privileges and do not have the right to vote in general medical staff elections. Except where expressly stated, members of the limited staff are bound by the terms of these bylaws, the rules and regulations of the medical staff, and the limited staff agreement.

(1) Qualifications:

(a) through (c) no change.

(2) Responsibilities:

Each member of the limited staff shall:

(a) Through (f) no change.

(3) No change.

(4) Temporary appointments.

(a) Limited staff members who are Ohio state university faculty may be granted an early commencement or an extension of appointment upon the recommendation of the chief of the clinical department, with prior concurrence of the ~~medical director~~ associate dean for graduate medical education, when it is necessary for the limited staff member to begin his or her training program prior to or extend his or her training program beyond a regular appointment period. These appointments shall not exceed sixty days.

(b) no change.

(5) No change.

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(F) Community affiliate medical staff.

This is a closed medical staff category that was created as a onetime grandfathering category for medical staff members of the Ohio state university hospitals east prior to July 1, 2007.

- (1) Qualifications: Community affiliate medical staff shall consist of those doctors of medicine, osteopathic medicine, dentists and practitioners of podiatry or psychology who:
 - (a) Do not qualify for an attending medical staff appointment; and
 - (b) ~~Are either current members of the Ohio state university hospitals east medical staff or~~ community affiliate members seeking reappointment; and
 - (c) Satisfy the requirements and qualifications set forth in rule 3335-43-04 of the Administrative Code and are already appointed to the community affiliate medical staff pursuant to these bylaws.

A community affiliate medical staff member shall meet and maintain the same standards for quality patient care applicable to all members of the medical staff. Community affiliate medical staff members shall be subject to these bylaws and the rules and regulations of the medical staff except as provided in this paragraph. The community affiliate medical staff member shall not be required to obtain appointment to the faculty of the Ohio state university. The community affiliate medical staff member shall not be subject to the requirement for board certification within the community affiliate medical staff member's respective area of practice if that requirement was waived when he or she became a member of the Ohio state university east medical staff. Teaching and research accomplishments shall not be required in determining the qualifications of applicants to this category of the medical staff.

To optimize the clinical organization, resource utilization, and planning of the hospitals, the chief of the clinical department may require that the applicant for community affiliate medical staff membership to identify categories of diagnosis, extent of anticipated patient activity, and service areas to be utilized and may prepare a statement of participation for the applicant which will be made a part of the application for appointment.

(2) Prerogatives:

A community affiliate medical staff member may:

- (a) Admit patients consistent with the limitations of bed and service allocations established by the medical director and approved by the medical staff administrative committee, and the medical center board. ~~At times when inpatient beds or other resources are in short supply, patient admissions of community affiliate medical staff shall be subordinate to those of attending medical staff.~~ If, in the judgment of the medical director, a balanced teaching program is jeopardized, following consultation with the chief of the clinical department, and with the concurrence of a majority of the medical staff administrative committee, the medical director may restrict admissions of members of the

community affiliate medical staff. Patients admitted under the care of the community affiliate medical staff will not be required to participate in the educational mission of the Ohio state university hospitals. Ordinarily, no coverage by the limited medical staff will be afforded, with the exception of emergency medical services.

(b) and (c) no change.

(3) Responsibilities:

Each member of the community affiliate medical staff shall:

(a) and (b) no change.

(c) Not be eligible to vote on medical staff policies, rules and regulations, or bylaws or to hold office. ~~The community affiliate medical staff member may vote for and be eligible to hold the position on the medical staff administrative committee reserved for the representative of the courtesy A and community affiliate medical staff as set forth in paragraph (D) of rule 3335-43-09 and paragraph (C) of rule 3335-43-10 of the Administrative Code.~~ Members of the community affiliate medical staff may serve on non-elected medical staff committees as provided by these bylaws.

(d) no change.

(G) Clinical privileges.

(1) Delineation of clinical privileges:

(a) Every person practicing at the Ohio state university hospitals by virtue of medical staff membership, faculty appointment, contract or under authority granted in these bylaws shall, in connection with such practice, be entitled to exercise only those clinical privileges specifically applied for and granted to the staff member or other licensed health care professional by the Ohio state medical center board after recommendation from the medical staff administrative committee.

Each clinical department shall develop specific clinical criteria and standards for the evaluation of clinical privileges with emphasis on invasive or therapeutic procedures or treatment which present significant risk to the patient or for which specific professional training or experience is required. Such criteria and standards are subject to the approval of the medical staff administrative committee and the medical center board.

(b) no change.

(c) The chief of the clinical department shall review each applicant's request for clinical privileges and shall make a recommendation regarding clinical privileges to the chief medical director officer. Requests for clinical privileges shall be evaluated based upon the applicant's education, training, experience, demonstrated competence, references, and other relevant information, including the direct observation and review of records of the applicant's performance by the clinical department in which the

clinical privileges are exercised. Whenever possible the review should be of primary source information. The applicant shall have the burden of establishing the applicant's qualifications and competency in clinical privileges requested and shall have the burden of production of adequate information for the proper evaluation of qualifications.

(d) no change.

(e) Medical staff members who are granted new or initial privileges are subject to FPPE, which is a six-month period of focused monitoring and evaluation of practitioners'

(f) Upon resignation, termination or expiration of the medical staff member's faculty appointment or employment with the university for any reason, such medical staff appointment and clinical privileges of the medical staff member shall automatically expire.

(g) Medical staff members authorize the Ohio state university hospitals and clinics to share credentialing, quality and peer review information pertaining to the medical staff member's clinical competence and/or professional conduct. Such information may be shared at initial appointment and/or reappointment and at any time during the medical staff member's medical staff appointment to the medical staff of the Ohio state university hospitals.

(h) Medical staff members authorize the Ohio state university hospitals to release information, in good faith and without malice, to managed care organizations, regulating agencies, accreditation bodies and other health care entities for the purpose of evaluating the medical staff member's qualifications pursuant to a request for appointment, clinical privileges, participation or other credentialing or quality matters.

(2) Temporary privileges:

(a) Temporary privileges may be extended to a doctor of medicine, osteopathic medicine, dental surgery, psychologist, podiatry or to a licensed health care professional upon completion of an application prescribed by the medical staff administrative committee, upon recommendation of the chief of the clinical department, and approval by the chief medical director officer. The chief medical director officer, acting as a member and on behalf of the medical center board, has been delegated responsibility by the medical center board to grant approval of temporary privileges. The temporary privileges granted shall be consistent with the applicant's training and experience and with clinical department guidelines. Prior to granting temporary privileges, primary source verification of licensure and current competence shall be required. Temporary privileges shall be limited to situations which fulfill an important patient-care need, and shall ~~not~~ be granted for a period of ~~more than ninety~~ not to exceed one hundred twenty (120) days.

(b) Temporary privileges may be extended to visiting medical faculty or for special activity as provided by the Ohio state medical or dental board.

- (c) Temporary privileges granted for locum tenens may be exercised for a maximum of ninety (90) days, consecutive or not, any time during the twenty-four (24) month period following the date they are granted.
- (d) Practitioners granted temporary privileges will be restricted to the specific delineations for which the temporary privileges are granted. The practitioner will be under the supervision of the chair of the clinical department while exercising any temporary privileges granted.
- (e) Special privileges. Upon receipt of a written request for specific temporary privileges and the approval of the clinical department chief and the chief medical officer, an appropriately licensed practitioner of documented competence, who is not an applicant for medical staff membership may be granted special privileges for the care of one or more specific patients. Such privileges shall be exercised in accordance with the conditions specified in these bylaws.
- (f) Practitioners exercising temporary privileges shall abide by these medical staff bylaws, rules and regulations, and hospital and medical staff policies.
- (g) The temporary and special privileges must be in conformity with accrediting bodies' standards and the rules and regulations of the professional boards of Ohio.

(3) Expedited privileges.

If the medical center board is not scheduled to convene in a timeframe that permits the timely consideration of the recommendation of a complete application by the medical staff administrative committee, applicants may be granted expedited privileges by ~~a subcommittee~~ the professional affairs committee of the medical center board consisting of two voting members of the board, the medical director and the chief of staff pursuant to medical staff policy and the medical center board resolution. Certain restrictions apply to the appointment and granting of clinical privileges via the expedited process. These include but are not limited to: an involuntary termination of medical staff membership at another hospital, involuntary termination of medical staff membership at another hospital, involuntary limitation, or reduction, denial or loss of clinical privileges, a history of professional liability actions resulting in a final judgement against the applicant or a challenge by a state licensing board.

(4) Podiatric privileges:

(a) through (d) no change.

(5) Psychology privileges.

(a) through (c) no change.

(6) Dental privileges.

(a) through (c) no change.

(7) Oral and maxillofacial surgical privileges.

All patients admitted to the Ohio state university hospitals for oral and maxillofacial surgical care shall receive the same medical appraisal as all other hospitalized patients. Qualified oral and maxillofacial surgeons shall admit patients, shall be responsible for the plan of care for the patients, shall perform the medical history and physical examination, if they have such privileges, in order to assess the medical, surgical, and anesthetic risks of the proposed operative and other procedure(s), and shall be responsible for the medical care that may be required at the time of admission or that may arise during hospitalization.

- (8) Other licensed health care professionals.
- (a) Clinical privileges may be exercised by licensed health care professionals who are duly licensed in the state of Ohio, and who are either:
 - (i) Members of the faculty of the Ohio state university, or
 - (ii) Employees of the Ohio state university whose employment involves the exercise of clinical privileges, or
 - (iii) Employees or members of the medical staff.
 - (b) A licensed health care professional as used herein, shall not be eligible for medical staff membership but shall be eligible to exercise those clinical privileges granted pursuant to these bylaws and in accordance with applicable Ohio state law. If granted such privileges under this rule and in accordance with applicable Ohio state law, other licensed health care professionals may perform all or part of the medical history and physical examination of a patient. Licensed health care professionals with privileges are subject o FPPO and OPPE.
 - (c) Licensed health care professionals shall apply and re-apply for clinical privileges on forms prescribed by the medical staff administrative committee and shall be processed in the same manner as provided in rule 3335-43-04 of the Administrative Code subject to the provisions of paragraph (G)(8) of this rule.
 - (d) Licensed health care professionals are not members of the medical staff, shall have no authority to admit or co-admit patients to the Ohio state university hospitals, and shall not be eligible to hold office, to vote on medical staff affairs, or to serve on standing committees of the medical staff unless specifically authorized by the medical staff administrative committee.
 - (e) Each licensed health care professional shall be individually assigned to a clinical department and shall be sponsored by one or more members of the medical staff. The licensed health care professional's clinical privileges are contingent upon the sponsoring medical staff member's privileges. In the event that the sponsoring medical staff member loses privileges or resigns, the licensed health care professionals whom he or she has sponsored shall be placed on administrative hold until another sponsoring medical staff member is assigned. The new sponsoring medical staff member must be assigned in less than thirty days.

- (f) Licensed health care professionals must comply with all limitations and restrictions imposed by their respective licenses, certifications, or legal credentials as required by Ohio law, and may only exercise those clinical privileges granted in accordance with provisions relating to their respective professions.
- (g) Only applicants who can document the following shall be qualified for clinical privileges as a licensed health care professional:
 - (i) Current license, certification, or other legal credential required by Ohio law.
 - (ii) Certificate of authority, standard care agreement, or utilization plan.
 - (iii) Education, training, professional background and experience, and professional competence.
 - (iv) Patient care quality indicators definition for initial appointment. This data will be in a format determined by the licensed health care professional subcommittee and the quality management department.
 - (v) Adherence to the ethics of the profession for which an individual holds a license, certification, or other legal credential required by Ohio law.
 - (vi) Evidence of required immunization.
 - (vii) Evidence of good personal and professional reputation as established by peer recommendations.
 - (viii) Satisfactory physical and mental health to perform requested clinical privileges.
 - (xi) Ability to work with members of the medical staff and the Ohio state university hospitals employees.
- (h) The applicant shall have the burden to produce documentation with sufficient adequacy to assure the medical staff and the Ohio state university hospitals that any patient cared for by the licensed health care professional seeking clinical privileges shall be given quality care, and that the efficient operation of the Ohio state university hospitals will not be disrupted by the applicant's care of patients in the Ohio state university hospitals.
- (i) By applying for clinical privileges as a licensed health care professional, the applicant agrees to the following terms and conditions:
 - (i) The applicant has read the bylaws and rules and regulations of the medical staff of the Ohio state university hospitals and agrees to abide by all applicable terms of such bylaws and any applicable rules and regulations, including any subsequent amendments thereto, and any applicable Ohio state university

hospitals policies that the Ohio state university hospitals may from time to time put into effect.

- (ii) The applicant releases from liability all individuals and organizations who provide information to the Ohio state university hospitals regarding the applicant and all members of the medical staff, the Ohio state university hospitals staff, the Ohio state medical center board and the Ohio state university board of trustees for all acts in connection with investigating and evaluating the applicant.
 - (iii) The applicant shall not deceive a patient as to the identity of any practitioner providing treatment or service in the Ohio state university hospitals.
 - (iv) The applicant shall not make any statement or take any action that might cause a patient to believe that the licensed health care professional is a member of the medical staff.
 - (v) The applicant shall not perform any patient care in the Ohio state university hospitals that is not permitted under the applicant's license, certification, or other legal credential required under Ohio law.
 - (vi) The applicant shall obtain and continue to maintain professional liability insurance in such amounts required by the medical staff.
- (j) Licensed health care professionals shall be subject to quality review and corrective action as outlined in this paragraph for violation of these bylaws, their certificate of authority, standard of care agreement, utilization plan, or the provisions of their licensure, including professional ethics. ~~Corrective action Review~~ may be requested by any member of the medical staff, a chief of the clinical department, or by the ~~medical director~~ chief quality officer or his or her designee. All requests shall be in writing and shall be submitted to the ~~medical director~~ chief quality officer. The ~~medical director~~ chief quality officer shall appoint a three-person committee to review and make recommendations concerning appropriate ~~corrective~~ action. The committee shall consist of at least one licensed health care professional and one medical staff member. The committee shall make a written recommendation to the ~~medical director~~ chief quality officer, who may accept, reject, or modify the recommendation. The chief quality officer forwards his or her recommendation to the chief medical officer for final determination.
- (k) Appeal process.
- (i) A licensed health care professional may submit a notice of appeal to the chairperson of the ~~Ohio state medical center board~~ professional affairs committee within fourteen days of receipt of written notice of any adverse corrective action pursuant to ~~paragraph (E)(8)(j) of this rule~~ these bylaws.

- (ii) If an appeal is not so requested within the fourteen-day period, the licensed health care professional shall be deemed to have waived the right to appeal and to have conclusively accepted the decision of the chief medical director officer.
- (iii) The appellate review shall be conducted ~~on the record by the professional affairs committee of the Ohio state medical center board~~ the chief of staff, the chair of the licensed health care professionals subcommittee and one medical staff member from the same discipline as the licensed health care professional under review. The licensed health care professional under review shall have the opportunity to present any additional information deemed relevant to the review and appeal of the decision.
- (iv) The affected licensed health care professional shall have access to the reports and records, including transcripts, if any, of the hearing committee and of the medical staff administrative committee and all other material, favorable or unfavorable, that has been considered by the ~~medical director~~ chief quality officer. The licensed health care professional shall submit a written statement indicating those factual and procedural matters with which the member disagrees, specifying the reasons for such disagreement. This written statement may cover any matters raised at any step in the procedure to which the appeal is related, and legal counsel may assist in its preparation. Such written statement shall be submitted to the ~~professional affairs~~ review committee no later than seven days following the date of the licensed health care professional's notice of appeal.
- (v) New or additional matters shall only be considered on appeal at the sole discretion of the professional affairs committee.
- (vi) Within thirty days following submission of the written statement by the licensed health care professional, ~~the professional affairs committee~~ the chief of staff shall make a final recommendation to the chair of the professional affairs committee of the medical center board. The professional affairs committee of the medical center board shall determine whether the adverse decision will stand or be modified and shall recommend to the Ohio state medical center board executive committee that the adverse decision be affirmed, modified or rejected, or to refer the matter back to the medical director review committee for further review and recommendation. Such referral to the ~~medical director review committee~~ review committee may include a request for further investigation.
- (vii) Any final decision by the medical center board shall be communicated by the ~~medical director~~ chief quality officer and by certified return receipt mail to the last known address of the licensed health care professional as determined by university records. The ~~medical~~

~~director~~ chief quality officer shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the chief executive officer of the Ohio state university hospitals and the vice president for health services and the chief of the applicable clinical department or departments. The ~~medical director~~ chief medical officer shall take immediate steps to implement the final decision.

~~(f) A medical staff member may employ or utilize the services of a non-licensed health care professional, professional assistant in the administration of patient care if this assistant has a defined job description, has received credentials review and approval by the appropriate hospital reviewing body, and is operating within existing standards, policies, and procedures of the Ohio state university hospitals. The medical staff member shall be responsible for all patient care activities performed on the medical staff member's behalf.~~

(9) Emergency privileges.

In case of an emergency, any member of the medical staff to the degree permitted by the member's license and regardless of department or medical staff status shall be permitted to do everything possible to save the life of a patient using every facility of the Ohio state university hospitals necessary, including the calling for any consultation necessary or desirable. After the emergency situation resolves, the patient shall be assigned to an appropriate member of the medical staff. For the purposes of this paragraph, an "emergency" is defined as a condition which would result in serious permanent harm to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.

(10) Disaster privileges.

Disaster privileges may be granted in order to provide voluntary services during a local, state, or national disaster in accordance with hospital/medical staff policy and only when the following two conditions are present: the emergency management plan has been activated and the hospital is unable to meet immediate patient needs. Such privileges may be granted by the chief medical director officer or his or her designee to fully licensed, qualified individuals who at the time of the disaster are not members of the medical staff. These privileges will be limited in scope and will terminate once the disaster situation subsides or at the discretion of the chief medical director officer.

(11) Telemedicine.

Telemedicine involves the use of electronic communication or other communication technologies to provide or support clinical care at a distance. Diagnosis and treatment of a patient may now be performed via telemedicine link.

(a) A member of the medical staff who wants to render care via telemedicine must so indicate on his or her application for clinical privileges.

(b) ~~Generally, a~~ A member of the medical staff ~~will be entitled to~~ may request to exercise via telemedicine the same clinical

privileges via telemedicine for which he or she has already been granted privileges. The credentials committee, the chief of the clinical service, the chief medical director officer, or the medical staff administrative committee, and the medical center board shall have the prerogative of requiring documentation or making a determination of the appropriateness for the exercise of a particular specialty/sub-specialty via telemedicine.

3335-43-08 Organization of the medical staff.

- (A) Each member of the attending medical, courtesy A and B medical, community affiliate medical, limited, and physician scholar medical staff shall be assigned to a clinical department and division, if applicable, upon the recommendation of the applicable chief of the clinical department.
- (B) Names of clinical departments and divisions.
- (1) Anesthesiology
 - (2) Emergency medicine
 - (3) Family medicine
Sports medicine
 - (4) Internal medicine. The following divisions are designated:
Cardiovascular medicine
Dermatology
Endocrinology, diabetes and metabolism
Gastroenterology, hepatology and nutrition
General internal medicine and geriatrics
Hematology
Hospital medicine
Human genetics
Infectious diseases
Medical oncology
Nephrology
Pulmonary, allergy, critical care and sleep medicine
Rheumatology - immunology
 - (5) Neurological surgery
 - (6) Neurology
Cognitive neurology
Electrodiagnostics
Epilepsy
General neurology
Multiple sclerosis and neuroimmunology
Neuromuscular disease
Neurooncology
Sleep
Stroke
 - (7) Obstetrics and gynecology. The following divisions are designated:
General obstetrics and gynecology

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Maternal - fetal medicine
Female pelvic medicine and reconstructive surgery
Gynecologic oncology
Reproductive endocrinology and infertility

(8) Ophthalmology

(9) Orthopaedics

Podiatry
Sports medicine

(10) Otorhinolaryngology

(11) Pathology. The following divisions are designated:

Anatomic pathology
Clinical pathology

(12) Pediatrics. The following divisions are designated:

Ambulatory pediatrics
Adolescent medicine
Allergy
Biochemical disorders
Cardiology
Clinical genetics
Dermatology
Endocrinology/metabolism
Gastroenterology
General pediatrics
Handicapped child
Hematology/oncology
Infectious diseases
Neonatology
Nephrology
Neurology
Nutrition
Pediatric education/research and evaluation
Pharmacology/toxicology
Psychology
Pulmonary

(13) Physical medicine and rehabilitation. The following division is designated:

Pediatric physical medicine and rehabilitation
Rehabilitation psychology

(14) Plastic surgery

(15) Psychiatry. The following divisions are designated:

General psychiatry
Child psychiatry
Geriatric psychiatry
Health psychology

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~~(15)~~(16) Radiation oncology.

Pediatric radiation oncology

~~(16)~~(17) Radiology. The following divisions are designated:

Diagnostic radiology
Nuclear medicine

~~(17)~~(18) Surgery. The following divisions are designated:

Cardiac surgery
General and gastrointestinal surgery
Pediatric surgery
~~Plastic surgery~~
Surgical oncology
Thoracic and cardiovascular surgery
Transplant
Trauma, critical care and burn
Vascular diseases and surgery

~~(18)~~(19) Urology.

~~(19)~~(20) Dentistry. The following divisions are designated:

General dentistry
Oral and maxillofacial surgery

(C) The directors of the divisions in the Ohio state university hospitals shall be appointed by the chiefs of the clinical departments in the Ohio state university hospitals in which the divisions are included. Clinical divisions may be added or deleted upon the recommendation of the chief of the clinical department with the concurrence of a majority of the medical staff administrative committee.

(D) Qualifications and responsibilities of the chief of the clinical department.

The academic department chairperson shall ordinarily serve also as the chief of the clinical department. Each chief of the clinical department shall be qualified by education and experience appropriate to the discharge of the responsibilities of the position. Each chief of the clinical department must be board certified by an appropriate specialty board or must establish comparable competence. The chief of the clinical department must be a medical staff member at the Ohio state university hospitals. Such qualifications shall be judged by the respective dean of the college of medicine or dentistry. Qualifications for chief of the clinical department generally shall include: recognized clinical competence, sound judgment and well-developed administrative skills.

(1) Procedure for appointment and reappointment of the chief of the clinical department.

Appointment or reappointment of chief of the clinical department shall be made by the dean of the respective college of medicine or dentistry in consultation with elected representatives of the medical staff and the chief medical director officer.

- (2) Term of appointment of the chief of the clinical department.

The term of appointment of the chief of the clinical department shall be concurrent with the chief's academic appointment but shall be no longer than four years. Prior to the end of said four-year term, a review shall be conducted by the dean of the college of medicine and such review shall serve as the basis for the recommendation for reappointment pursuant to paragraph (D)(1) of this rule.

- (3) Duties of the chief of the clinical department.

Each chief of the clinical department shall is responsible for the following:

~~(a) Be accountable for all clinical professional and administrative activities within the clinical department.~~

~~(b) Maintain continuing review of the professional performance of all medical staff members and other licensed health care professionals with clinical privileges within the clinical department. Determine the qualifications and competence of all personnel who are not independent practitioners who provide patient care within the clinical department. Provide for the orientation and continuing education of all persons in the clinical department.~~

~~(c) Conduct a periodic review, at least every four years, of the clinical performance of each clinical division director.~~

~~(d) Make recommendations to the credentials committee regarding the criteria for membership on the medical staff and for the delineation of clinical privileges in the clinical department and continuously review, at least biennially, the clinical privilege delineation form for adjustments to services.~~

~~(e) Review the clinical performance including the physical and mental health of all medical staff members and other licensed health care professionals of the clinical department in accordance with these bylaws and make recommendations for appointment and reappointment to the medical staff and for clinical privileges for each medical staff member of the clinical department.~~

~~(f) Be responsible for the enforcement within the clinical department of these bylaws, rules and regulations of the Ohio state university hospitals.~~

~~(g) Be responsible for the maintenance of quality control programs and assure that the quality and the appropriateness of patient care within the clinical department is continually monitored and evaluated according to the clinical department's and the Ohio state university hospitals' quality criteria.~~

~~(h) Make recommendations, at least annually, to the medical director on the space and resource needs of the~~

~~clinical department, including off-site space and resources needed for patient care which is not currently available.~~

- ~~(a) Clinically related activities of the department;~~
- ~~(b) Administratively related activities of the department, unless otherwise provided by the hospital;~~
- ~~(c) Continuing surveillance of the professional performance of all practitioners in the department who have delineated clinical privileges;~~
- ~~(d) Recommending to the medical staff the criteria for clinical privileges that are relevant to the care provided in the department;~~
- ~~(e) Recommending clinical privileges for each practitioner of the department based on relevant training and experience, current appraised competence, health status that does not present a risk to patients, and evidence of satisfactory performance with existing privileges;~~
- ~~(f) Assessing and recommending to the relevant hospital authority off-site sources for needed patient care, treatment, and services not provided by the department or the hospital;~~
- ~~(g) The integration of the department or service into the primary functions of the hospital, developing services that complement the medical center's mission and plan for clinical program development.~~
- ~~(h) The coordination and integration of interdepartment and intradepartmental services;~~
- ~~(i) The development and implementation of policies and procedures that guide and support the provision of care, treatment, and services. This includes the development, implementation, enforcement and updating of departmental policies and procedures that are consistent with the hospital's mission. The clinical department chief shall make such policies and procedures available to the medical staff;~~
- ~~(j) The recommendations for a sufficient number of qualified and competent persons to provide care, treatment, and services;~~
- ~~(k) The determination of the qualifications and competence of department or service personnel who are not licensed independent practitioners and who provide patient care, treatment, and services;~~
- ~~(l) The continuous assessment and improvement of the quality of care, treatment, and services;~~
- ~~(m) The maintenance of quality control programs, as appropriate;~~

- (n) The orientation and continuing education of all persons in the department or service;
- (o) Recommending space and other resources needed by the department or service; and
- (i) ~~(p)~~ Hold monthly clinical department meetings or insure that monthly clinical division meetings are held. In clinical departments with monthly clinical division meetings, the chief of the clinical department must hold clinical department meetings at least quarterly. And ensure open lines of communication are maintained in the clinical department. The agenda for the meetings shall include, but not be limited to, a discussion of the clinical activities of the department and communication of the decisions of the medical staff administrative committee. Minutes of departmental meetings, including a record of attendance, shall be electronically available and/or distributed to all medical staff members in the clinical department, and such minutes shall be kept in the clinical department and the medical director's office.
- (j) ~~Develop and implement policies that guide and support the provision of department services and make recommendations on the proper number of qualified and competent persons needed to provide care within the service needs of the clinical department.~~
- (k) ~~Provide for the integration of the clinical department and its services into the primary functions of the Ohio state university hospitals and coordinate interdepartmental and intradepartmental services.~~

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) Chief of staff.

The chief of staff shall:

- (1) Serve on those committees of the Ohio state medical center board as appointed by the chairperson of that board.
- (2) Serve as vice chairperson of the medical staff administrative committee.
- (3) Provide for communication between the medical staff and the Ohio state medical center board in matters of quality of care, education, and research.
- (4) Serve as liaison between the Ohio state university hospitals administration, medical administration, and the medical staff in all matters of mutual concern within the Ohio state university hospitals. In consultation with the medical director, directors and the chief medical officer, seek to ensure that the medical staff is represented and participates as appropriate in any Ohio state university hospitals deliberation which affects the discharge of medical staff responsibilities.
- (5) Call, preside, and be responsible for the agenda of all general medical staff meetings.

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- (6) Make medical staff committee appointments jointly with the medical director directors and chief of staff-elect in consultation with the chief executive officer of the Ohio state university hospitals and with the approval of the medical center board, with the exception of the members of the medical staff administrative committee and nominating committee.
 - (7) ~~Fill any vacancy which occurs in the position of courtesy or community affiliate medical staff representative to the medical staff administrative committee.~~
 - ~~(8)~~(7) Be spokesperson for the medical staff in its external professional and public relations.
 - ~~(9)~~(8) Be representative to the council of the academy of medicine of the city of Columbus and Franklin county, or select a representative to serve on the council.
 - (9) Serve as chairperson of the nominating committee of the medical staff.
 - (10) Hold regular meetings of the elected medical staff officers, representatives from medical staff committees, the chief executive officer, the chief nursing officer and medical directors.
- (B) Chief of staff-elect.
- The chief of staff-elect shall:
- (1) Serve on those committees of the Ohio state medical center board as appointed by the chairperson of the medical center board.
 - ~~(2) Serve as chairperson of the nominating committee of the medical staff.~~
 - ~~(3) Carry out all the duties of the chief of staff when the chief of staff is unable to do so.~~
 - ~~(4)~~(3) Keep records of all meetings of the medical staff and oversee Oversee the inclusion of changes in the bylaws, rules and regulations of the medical staff.
- (C) Representatives of the medical staff elected at-large.
- (4) There shall be three medical staff representatives elected at-large. Each representative shall be a member of the medical staff administrative committee and shall serve on those committees of the Ohio state medical center board as appointed by the chairperson of the medical center board.
 - ~~(2) Each representative shall have responsibility for a group of medical staff committees, as defined in the rules and regulations.~~
- ~~(D) Representative of the courtesy A or community affiliate medical staff.~~
- ~~(1) There shall be a member of the courtesy A or community affiliate medical staff, elected solely by courtesy A and community affiliate medical staff members, who shall serve on the medical staff administrative committee as provided by paragraph (C) of rule 3335-43-10 of the Administrative Code.~~

- ~~(2) The courtesy A or community affiliate medical staff member representative shall be selected from written or electronic nominations made by members of the courtesy A and community affiliate medical staff. Nominees shall be submitted in writing or electronically to all members of the courtesy A and community affiliate medical staff for voting no later than March first of the election year.~~
- ~~(3) The representative so elected will serve a two-year term beginning July first, and the representative may serve for a total of three successive terms if so elected. Upon completion of three successive terms, a representative may not serve again without a period of two years out of office.~~
- ~~(4) Any vacancy shall be filled from among the membership of the courtesy A and community affiliate medical staff by the chief of staff. The member so appointed shall serve until the next scheduled election, unless removed by a majority vote upon written ballot of the courtesy A medical staff. Grounds for removal shall be the same as referenced in paragraph (F)(6) of this rule.~~
- ~~(5) No other provisions of this rule shall apply to the courtesy A medical staff representative. Members of the courtesy A and the community affiliate medical staff shall not be eligible to vote for or hold other elected office in the medical staff organization.~~

~~(E)(D)~~ Qualifications of officers.

- (1) Officers must be members of the attending staff at the time of their nomination and election and must remain members in good standing during the term of their office. Failure to maintain such status shall immediately create a vacancy in the office involved.
- (2) The medical director, associate medical directors, assistant medical directors and chiefs of the clinical departments shall not be eligible to serve as chief of staff or chief of staff-elect unless they are replaced in their Ohio state university hospitals administrative role during the period of their term of office.

~~(F)(E)~~ Election of officers.

- (1) All officers (other than at-large officers) shall be elected by a majority of those voting by written or electronic ballot of the attending staff.
- (2) The nominating committee shall be composed of five members. The chief of staff and the chief of staff-elect shall serve on the committee and shall select ~~three~~ four other members for the committee. The chief of staff-elect shall be its chairperson.
- (3) Nominations for officers shall be accepted from any member of the medical staff and shall be submitted either electronically or in writing to the nominating committee.
- (4) The committee's nominees shall be submitted to all voting members of the attending staff no later than March first of the election year.
- (5) Candidates for the office of chief of staff-elect shall be listed and each attending staff member shall be entitled to cast one vote. Candidates for the at-large positions shall be voted upon as a group. Each voting member of the attending staff shall be entitled to vote for three at-large

candidates. The three candidates with the highest number of votes shall be elected. A majority of the votes shall not be necessary.

- (6) ~~Grounds for removal of an elected medical staff officer shall be malfeasance, misfeasance, or nonfeasance in office as documented by written charges submitted to the chief of staff, or to the medical director if charges are filed against the chief of staff. An officer may be removed from the elected position by a majority vote upon written or electronic ballot of the attending staff following a regularly scheduled meeting or a meeting scheduled for that purpose. Automatic removal shall be for failure to meet those responsibilities assigned within these bylaws, failure to comply with medical staff rules and regulations, policies and procedures of the medical staff, for conduct or statements that damage the reputation of the Ohio state medical center, its goals and missions, or programs, or an automatic termination or suspension of clinical privileges that lasts more than thirty days.~~

~~(G)~~(F) Term of office.

- (1) The chief of staff and chief of staff-elect shall each serve two years in office beginning on July first. The chief of staff-elect shall be elected in the odd numbered years. A former chief of staff may not succeed the immediately preceding chief of staff-elect.
- (2) The at-large representatives shall each serve two years, beginning July first. The at-large representatives may succeed themselves for three successive terms (six years total), if so elected. Upon completion of the three successive terms, the representative may not serve again without a period of two years out of office as an at-large representative. The representative may be elected chief of staff-elect at any time.

~~(H)~~(G) Vacancies in office.

- (1) A vacancy in the office of chief of staff shall be filled by the chief of staff-elect. If the unexpired term is one year or less, the new chief of staff shall serve out the remaining term in office and shall then serve as chief of staff for the term for which elected. If the unexpired term is more than one year, the new chief of staff shall serve out the remaining term only.
- (2) Vacancies in the office of chief of staff-elect shall be filled by a special election held within sixty days of the vacancy by the nominating and election process set forth in paragraph (F) of this rule. The new chief of staff-elect shall become chief of staff at the end of the term of the incumbent.
- (3) Vacancies in the at-large representatives and courtesy A and the community affiliate medical staff positions shall be filled by appointment by the chief of staff.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) Chief medical officer.

The chief medical officer is the senior medical officer for the medical center with the responsibility and authority for all health and medical care delivered at the medical center. The chief medical officer is responsible for overall quality improvement and clinical leadership throughout the medical center, physician

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alignment, patient safety and medical staff development. The appointment, scope of authority, and responsibilities of the chief medical officer shall be as outlined in the Ohio state medical board bylaws.

(B) Chief quality officer.

The chief quality and patient safety officer of the Ohio state university medical center is referred to herein these bylaws as the chief quality officer. The chief quality officer reports to the chief medical officer and works collaboratively with clinical leadership of the medical center, including the director of medical affairs for the James cancer hospital, nursing leadership and hospital administration. The chief quality officer provides leadership in the development and measurement of the medical center's approach to quality, patient safety and reduction of adverse events. The chief quality officer communicates and implements strategic, operational and programmatic plans and policies to promote a culture where patient safety is an important priority for medical and hospital staff.

Medical director directors.

The medical director shall be a physician and shall be a member of the attending medical staff at the Ohio state university hospitals. The medical directors of the hospitals of the Ohio state university report to the chief executive officer or the executive director of the respective hospital and chief medical officer. Each medical director will collaborate with the chief quality officer, the chief medical officer and the clinical department chiefs to develop, execute and monitor the quality and safety programs of the hospital. The appointment, scope of authority, and responsibilities of the medical ~~director~~ directors for the Ohio state university hospitals shall be as further outlined in the Ohio state medical center board bylaws.

(B) Medical staff committees.

(1) Appointments:

Appointments to all medical staff committees except the medical staff administrative committee, nominating committee and all health system committees, shall be made jointly by the chief of staff, chief of staff-elect, and the medical ~~director~~ directors with medical staff administrative committee ratification. Representatives from the Ohio state university hospitals to health system committees shall be appointed jointly by the chief medical officer of the health system and the medical director. Unless otherwise provided by these bylaws, all appointments to medical staff committees shall be for one year and may be renewed. The chief of staff, chief medical officer, medical director, and the chief executive officer of the Ohio state university hospitals may serve on any medical staff committee as an ex-officio member without vote.

(2) Meetings:

Each medical staff committee shall meet at the call of its chairperson and at least quarterly. Committees shall maintain records of proceedings and minutes of meetings and shall forward all recommendations and actions taken to the chief medical director officer who shall promptly communicate them to the medical staff administrative committee. The chairperson shall control the committee agenda, attendance of staff and guests, and conduct of the proceedings. A simple majority of appointed voting members shall constitute a quorum.

(3) Peer review committees:

The medical staff as a whole and each committee provided for by these medical staff bylaws is hereby designated as a peer review committee in accordance with the laws of the state of Ohio. The medical staff through its committees shall be responsible for evaluating, maintaining and/or monitoring the quality and utilization of patient care services provided by the Ohio state university hospitals.

(C) Medical staff administrative committee:

(1) Composition.

(a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, ~~one medical courtesy A or the community affiliate medical staff representative~~ chief medical director officer, the medical director, and the chief executive officer of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the OSU health system subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly basis. The chief medical director officer shall be the chairperson and the chief of staff shall be vice-chairperson.

(b) Any member of the committee who anticipates absence from a meeting of the committee may appoint as a temporary substitute another member of the same category of the medical staff to represent him or her at the meeting. The temporary substitute shall have all the rights of the absent member. The chief executive officer of the Ohio state university hospitals may invite any member of the chief executive officer's staff to represent him or her at a meeting or to attend any meeting.

(c) All members of the committee shall attend, either in person or by proxy, a minimum of two-thirds of all committee meetings.

(2) Duties.

(a) To represent and to act on behalf of the medical staff, subject to such limitations as may be imposed by these bylaws, by the bylaws of the Ohio state medical center board, the bylaws or rules of the board of trustees of the Ohio state university.

(b) To have primary authority for activities related to self-governance of the medical staff.

(c) To receive and act upon committee reports.

~~(e)~~(d) To delegate appropriate staff business to committees while retaining the right of executive responsibility and authority over all medical staff committees. This shall include but is not limited to review of and action upon medical staff appointments and reappointments whenever timely action is necessary.

~~(d)~~(e) To approve and implement policies of the medical staff.

- ~~(e)~~(f) To provide a liaison between the medical staff, medical director, chief executive officer, and the medical center board.
- ~~(f)~~(g) To recommend action to the medical ~~director~~ directors and chief executive officer of the Ohio state university hospitals on matters of medico-administrative nature.
- ~~(g)~~(h) To fulfill the medical staff's accountability to the medical center board and the board of trustees of the Ohio state university for medical care rendered to patients in the Ohio state university hospitals, and for the professional conduct and activities of the medical staff, including recommendations concerning:
 - (i) Medical staff structure;
 - (ii) The mechanism to review credentials and to delineate clinical privileges;
 - (iii) The mechanism by which medical staff membership may be terminated;
 - (iv) Participation in the Ohio state university hospitals' performance improvement activities; and
 - (v) Corrective action and hearing procedures applicable to medical staff members and other licensed health care professionals granted clinical privileges.
- ~~(h)~~(i) To ensure the medical staff is kept abreast of the accreditation process and informed of the accreditation status of the Ohio state university hospitals.
- ~~(i)~~(j)(i) To review and act on medical staff appointments, reappoint-ments, and requests for delineation of clinical privileges. Whenever there is doubt of an applicant's ability to perform the privileges requested, the medical staff administrative committee shall have the authority to request an evaluation of the applicant's clinical activities relevant to requested privileges.
- ~~(j)~~(k) To report to the medical staff all actions affecting the medical staff.
- ~~(k)~~(l) To inform the medical staff of all changes in committees, and the elimination of such committees as circumstances shall require.
- ~~(l)~~(m) To appoint create committees (for which membership is subsequently appointed pursuant to section 3335-43-09 of these bylaws) to meet the needs of the medical staff and comply with the requirements of accrediting agencies.
- ~~(m)~~(n) To establish and maintain rules and regulations governing the medical staff.
- ~~(n)~~(o) To perform other functions as are appropriate.

- (3) Meetings. The committee shall meet monthly and shall keep detailed minutes which shall be distributed to each committee member and to the medical center board through the professional affairs committee.
 - (4) Voting. At a properly constituted meeting, voting shall be by a simple majority of members present except in the case of termination or non-reappointment of medical staff membership or permanent suspension of clinical privileges, wherein a two-thirds vote of members present shall be required.
- (D) Credentialing committee of the hospitals of the Ohio state university ~~health system~~:

(1) Composition:

The credentialing responsibilities of medical staff are delegated to the credentialing committee of the hospitals of the Ohio state university ~~health system~~, the composition of which shall include representation from the medical staff of each health system hospital.

The credentialing committee of the hospitals of the Ohio state university ~~health system~~ shall be appointed by the chief medical officer of the health system. The chief of staff and director of medical affairs or medical director of each health system hospital shall make recommendations to the chief medical officer for representation on the credentialing committee of the hospitals of the Ohio state university ~~health system~~.

The credentialing committee of the hospitals of the Ohio state university ~~health system~~ shall meet at the call of its chair, who shall be appointed by the chief medical officer of the health system.

(2) Duties:

- (a) To review all applications for medical staff and licensed health care professional appointment and reappointment, as well as all requests for delineation, renewal, or amendment of clinical privileges in the manner provided in these medical staff bylaws, including applicable time limits. During its evaluation, the credentialing committee of the hospitals of the Ohio state university ~~health system~~ will take into consideration the appropriateness of the setting where the requested privileges are to be conducted;
- (b) To review biennially all applications for reappointment or renewal of clinical privileges;
- (c) To review all requests for changes in medical staff membership;
- (d) To assure, through the chairperson of the committee, that all records of formal peer review activity taken by the committee, including committee minutes, are maintained in the strictest of confidence in accordance with the laws of the state of Ohio. The committee may conduct investigations and interview applicants as needed to discharge its duties. The committee may refer issues and receive issues as appropriate from other medical staff committees;

- (e) To make recommendations to the medical staff administrative committee through the chief medical director officer regarding appointment applications and initial requests for clinical privileges. Such recommendations shall include the name, status, department (division), medical school and year of graduation, residency and fellowships, medical-related employment since graduation, board certification and recertification, licensure status as well as all other relevant information concerning the applicant's current competence, experience, qualifications, and ability to perform the clinical privileges requested;
 - (f) To recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session;
 - (g) The committee, after review and investigation, may make recommendations to the chief medical director officer, chief of staff or the chief of a clinical department, regarding the restriction or limitation of a member's clinical privileges for noncompliance or any other matter related to its responsibilities;
 - (h) To review all grants of special or temporary privileges; and
 - (i) To review requests made for clinical privileges by other licensed health care professionals as set forth in these bylaws.
 - (j) To recommend eligibility criteria for the granting of medical staff membership and privileges.
 - (k) To develop, recommend, and consistently implement policy and procedures for all credentialing and privileging activities.
 - (l) To review, and where appropriate take action on, reports that are referred to it from other medical staff committees and medical staff members.
 - (m) To perform such other functions as requested by the medical staff administrative committee, the professional affairs committee or medical center board.
- (3) Licensed health care professionals subcommittee.
- (a) Composition:

This subcommittee shall consist of licensed health care professionals who have been appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code and shall also include the director of nursing who shall serve as chair of the subcommittee. The subcommittee shall include a certified nurse midwife, a certified registered nurse anesthetist, a certified nurse practitioner, a clinical nurse specialist, and other appropriate licensed health care professionals.
 - (b) Duties:
 - (i) To review, within thirty days of receipt, all completed applications as may be referred by the credentialing

committee of the hospitals of the Ohio state university health system.

- (ii) To review and investigate the character, qualifications and professional competence of the applicant.
- (iii) To review the applicant's patient care quality indicator definitions on initial granting of clinical privileges and the performance based profile at the time of renewal.
- (iv) To verify the accuracy of the information contained in the application.
- (v) To request a personal interview with the applicant if deemed appropriate.
- (vi) To forward, following review of the application, a written recommendation for clinical privileges to the credentialing committee of the hospitals of the Ohio state university health system for review at its next regularly scheduled meeting.
- (vii) To develop relevant policies and procedures regarding the scope of service and scope of practice to be granted to each licensed health care professional specialty. These policies and procedures shall be ratified by the credentialing committee and medical staff administrative committee, and be approved by the medical center board.

(E) Committee for licensed independent practitioner health.

(1) Composition:

The committee shall consist of medical staff members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code.

(2) Duties:

- (a) To consider issues of licensed independent practitioner health or impairment whenever a self referral or referral is requested by an affected member or another member or committee of the medical staff, the Ohio state university hospitals staff, or any other individual.
- (b) To educate the medical staff and the Ohio state university hospitals staff about illness and impairment recognition issues, including at-risk criteria, specific to licensed independent practitioners. At a minimum there will be an educational presentation made at each medical staff meeting as required by paragraph (A) of rule 3335-43-11 of the Administrative Code.
- (c) To provide appropriate counsel, referral and monitoring until the rehabilitation or ~~disciplinary process~~ is complete and periodically thereafter, if required, to enable the medical staff member to obtain appropriate diagnosis and treatment, and to provide appropriate standards of care.

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- (d) To consult regularly with the chief of staff, chief medical officer and medical director of the Ohio state university hospitals.
 - (e) To advise credentials or other appropriate medical staff committees on the credibility of any complaint, allegation or concern, including those affecting the quality and safety of patient care.
 - (f) To assure, through the chairperson of the committee, that all proceedings and records, including the identity of the person referring the case, are handled and maintained in the strictest confidence in accordance with the laws of the state of Ohio.
 - (g) To initiate appropriate actions when a licensed practitioner fails to complete the required rehabilitation program.
- (F) Bylaws Medical staff bylaws committee.
- (1) Composition:

The committee shall consist of those members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code. The chairperson shall always be the chief of staff-elect.
 - (2) Duties:
 - (a) To review and recommend amendments, as appropriate, to these medical staff bylaws to the medical staff administrative committee at least every two years.
 - (b) To receive from members of the medical staff or the medical staff administrative committee any suggestions that may necessitate amendment of these bylaws.
- (G) Infection control committee.
- (1) Composition:

The medical staff members of the committee shall consist of those members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code. The committee shall also include representatives of nursing, environmental services, and hospital administration as may be invited from time to time by the chief of staff. The chairperson shall be a physician member of the medical staff with experience or training in infectious diseases.
 - (2) Duties:
 - (a) To oversee surveillance and institute any recommendations necessary for the investigation, prevention, containment of nosocomial and clinical infectious diseases of both patients and staff at all facilities owned, operated, or controlled by the Ohio state university hospitals and subject to JCAHO standards.
 - (b) To take necessary action through the chairperson of the committee, and the Ohio state university hospitals' epidemiologist, in consultation with the medical director of the Ohio state university hospitals, to prevent and control emerging spread or outbreaks of infections; isolate communicable and

infectious patients as indicated; and obtain all necessary cultures in emergent situations when the responsible medical staff member is unavailable.

(H) Ethics committee.

(1) Composition:

The committee shall consist of members of the medical staff, nursing, hospital administration, and other persons who by reason of training, vocation, or interest may make a contribution. Members shall be appointed as provided in these bylaws. The chairperson shall be a medical staff member who is a clinically active physician.

(2) Duties:

- (a) To make recommendations for the review and development of guidelines or policies regarding ethical issues.
- (b) To provide ethical guidelines and information in response to requests from members of the medical staff, patients, patient's family or other representative, and staff members of the Ohio state university hospitals.
- (c) To provide a support mechanism for primary decision makers at the Ohio state university hospitals.
- (d) To provide educational resources on ethics to all health care providers at the Ohio state university hospitals.
- (e) To provide and enhance interaction between hospitals administration and staff, departmental ethics committees, pastoral care services, and members of the medical staff.

(J) Practitioner evaluation committee.

(1) Composition.

This multi-disciplinary peer review committee is composed of clinically-active practitioners. If additional expertise is needed, the practitioner evaluation committee may request the assistance from any medical staff member or recommend to the chief medical officer an external review.

(2) Duties:

- (a) To meet and keep minutes, which describes issues, opportunities to improve patient care, recommendations and actions to the chief quality officer and chief of the clinical department, responsible parties, and expected completion dates. The minutes are maintained in the quality and operations improvement office.
- (b) To ensure that ongoing and systematic monitoring, evaluation, and process improvement is performed in each clinical department.
- (c) To develop and utilize objective criteria in practitioner peer review activities.

- (d) To ensure that the medical staff peer review process is effective.
- (e) To maintain confidentiality of its proceedings. These issues are not to be handled outside of PEC by any individual, clinical department, division, or committee.

~~(H)~~(J) Leadership council for clinical quality, safety and service.

(1) Composition:

The leadership council shall consist of members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include the senior vice president for health sciences, and the dean of the college of medicine and the chairperson of the professional affairs committee of the medical center board as ex-officio members without a vote. The chief medical director officer shall be the chairperson of the leadership council.

(2) Duties:

- (a) To design and implement systems and initiatives to enhance clinical care and outcomes throughout the integrated health care delivery system.
- (b) To serve as the oversight council for the clinical quality management and patient safety plan.
- (c) To establish goals and priorities for clinical quality, safety and service on an annual basis.

(3) Clinical quality and patient safety committee.

(a) Composition:

The members of this group shall be appointed pursuant to these bylaws and shall include medical staff members from various clinical departments and support services, and shall include the director of the clinical quality management policy group, and representatives of nursing and hospitals administration. The chairperson of the policy group shall be a physician member of the medical staff.

(b) Duties:

- (i) To coordinate the quality management related activities of the clinical departments, the medical information management department, utilization review, infection control, pharmacy and therapeutics and drug utilization committee, transfusion and isoimmunization, and other medical staff and the Ohio state university hospitals committees.
- (ii) To implement clinical improvement programs to achieve the goals of the Ohio state university hospitals quality management plan, as well as assure optimal compliance with accreditation standards and governmental regulations concerning performance improvement.

- (iii) To review, analyze, and evaluate on a continuing basis the performance of the medical staff and other health care providers; and advise the clinical department clinical quality sub-committees in defining, monitoring, and evaluating quality indicators of patient care and services.
 - (iv) To serve as liaison between the Ohio state university and the Ohio peer review organizations through the chairperson of the policy group and the director of clinical quality.
 - (v) To make recommendations to the medical staff administrative committee on the establishment of and the adherence to standards of care designed to improve the quality of patient care delivered in the Ohio state university hospitals.
 - (vi) To hear and determine issues concerning the quality of patient care rendered by members of the medical staff and the Ohio state university hospitals staff and make appropriate recommendations and evaluate action plans when appropriate to the medical director, the chief of a clinical department, or the Ohio state university hospitals administration.
 - (vii) To appoint ad-hoc interdisciplinary teams to address the Ohio state university hospitals-wide quality management plan.
 - (viii) To annually review and revise as necessary the Ohio state university hospitals-wide clinical quality management plan.
 - (ix) To report and coordinate with the leadership council for clinical quality, safety and service of all quality improvement initiatives.
- (4) Clinical resource utilization policy group.
- (a) Composition:

The members shall be appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code and shall include medical staff members from various clinical departments and support services the directors of clinical quality and case management, and representatives of nursing and hospitals administration. The chairperson of the policy group shall be a physician member of the medical staff.
 - (b) Duties:
 - (i) To promote the most efficient and effective use of the hospitals of the Ohio state university health system facilities and services by participating in the review process and continued stay reviews on all hospitalized patients.
 - (ii) To formulate and maintain a written resource management review plan for the hospitals of the Ohio

state university health system consistent with applicable governmental regulations and accreditation requirements.

- (iii) To conduct resource management studies by clinical department or divisions, or by disease entity as requested or in response to variation from benchmark data would indicate.
- (iv) To report and recommend to the leadership council for clinical quality, safety and service changes in clinical practice patterns in compliance with applicable governmental regulations and accreditation requirements, and when the opportunity exists to improve the resource management.
- (v) To oversee evaluation and cost effective utilization of clinical technology.
- (vi) To oversee the activities of the utilization management committee of the hospitals of the Ohio state university health system. This oversight will include the annual review and approval of the utilization management plan.

(3) Evidence-based practice policy group.

- (a) Composition: The members shall be appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include medical staff members from various clinical departments and support services, representatives of nursing, pharmacy, information systems, hospitals administration, and the chair of the clinical quality and management policy group. The chairperson of the policy group shall be a physician member of the medical staff.
- (b) Duties:
 - (i) To oversee the planning, development, approval, implementation and periodic review of evidence-based medicine resources (i.e., clinical practice guidelines, quick reference guides, clinical pathways, and clinical algorithms) for use within the Ohio state university hospitals and its affiliated institutions. Planning should be based on the prioritization criteria approved by the leadership council for clinical quality, safety and service and review should focus on incorporating recent medical practice, literature or developments. Annual review should be done in cooperation with members of the medical staff with specialized knowledge in the field of medicine related to the guideline.
 - (ii) To report and recommend to the leadership council for clinical quality, safety and service specific process and outcomes measures for each evidence-based medicine resource.
 - (iii) To oversee ongoing education of medical staff (including specifically limited staff) and other appropriate Ohio state university hospitals staff regarding the fundamental

concepts and value of evidence-based practice and outcomes measurement and its relation to quality improvement.

- (iv) To initiate and support research projects when appropriate in support of the objectives of the leadership council for clinical quality, safety and service.
- (v) To oversee the development, approval and periodic review of the clinical elements of computerized ordersets and clinical rules to be used within the information system of the Ohio state university hospitals and its affiliated institutions. Computerized ordersets and clinical rules related to specific practice guideline should be forwarded to the leadership council for clinical quality, safety and service for approval. All other computerized ordersets and clinical rules should be forwarded to the leadership council for clinical quality, safety and service for information.
- vi To regularly report a summary of all actions to the leadership council for clinical quality, safety and service. (B/T 4/7/2000, B/T 10/5/2001, B/T 6/7/2002, B/T 5/30/2003, B/T 6/4/2004, B/T 5/6/2005, B/T 11/4/2005, B/T 2/2/2007, 2/1/2008, 9/19/2008, 9/18/2009, 10/29/2009)

~~3335-43-13 Amendments.~~

~~The bylaws committee shall review the bylaws and rules and regulations as need arises but not less than every two years. This committee shall recommend changes to the medical staff administrative committee.~~

~~These bylaws may be amended after notice is given at a meeting of the medical staff administrative committee, and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded in successive order to the following: the Ohio state medical center board and the board of trustees of the Ohio state university. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Significant changes to these bylaws shall be reported in writing to the medical staff and other individuals who have clinical privileges. Neither the medical staff, nor the Ohio state medical center board may unilaterally amend these medical staff bylaws. The medical staff bylaws, rules and regulations, and policies and the medical center board bylaws shall not conflict.~~

3335-43-13 Amendments and adoption.

(A) Medical staff responsibility.

The medical staff bylaws committee shall have the initial responsibility to formulate, review at least biennially, and recommend to the professional affairs committee of the medical center board any medical staff bylaws, rules, regulations, policies, procedures, and amendments as needed. Amendments

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to the bylaws shall be effective when approved by the university board of trustees. Amendments to the rules and regulations shall be effective when approved by the medical center board.

Such responsibility shall be exercised in good faith, in a timely manner and in accordance with applicable laws and regulatory standards. This applies as well to the review, adoption, and amendment of the related rules, policies, and protocols developed to implement the various sections of these bylaws.

The organized medical staff shall also have the ability to propose amendments to the medical staff bylaws, rules and regulations, and policies and procedures and propose them directly to the professional affairs committee of the medical center board.

If the voting members of the organized medical staff propose to adopt amendments to the bylaws, rules and regulations or policies, they must first communicate the proposal to the medical staff administrative committee. When the medical staff administrative committee proposes to adopt amendments to the bylaws, rules and regulations or policies, it communicates the proposal to the organized medical staff.

Conflict between the organized medical staff and the medical staff administrative committee will be managed by allowing communication directly from the medical staff to the professional affairs committee of the medical center board on issues including, but not limited to amendments to the bylaws and the adoption of new rules and regulations or policies. Medical staff members may communicate with the professional affairs committee of the medical center board by submitting their communication in writing to the chief of staff, who shall then communicate on their behalf to the professional affairs committee of the medical center board at its next regularly scheduled meeting for final determination.

In cases of urgent need to update the medical staff bylaws or rules and regulations in order to comply with law, statute, federal regulation, or accreditation standard, the medical staff administrative committee and the professional affairs committee of the medical center board may provisionally approve an urgent amendment without prior notification to the medical staff. The medical staff shall be immediately notified by the medical staff administrative committee. The medical staff shall have the opportunity for review of and vote on the provisional amendment. If the medical staff votes in favor of the provisional amendment, it shall stand. If there is conflict over the provisional amendment, process for resolving conflict between the organized medical staff and the medical staff administrative committee shall be implemented.

(B) Methods of adoption and amendment to these bylaws.

Proposed amendments to these bylaws may be originated by the medical staff bylaws committee, medical staff administrative committee or by a petition signed by twenty-five percent (25%) of attending medical staff members.

Each attending medical staff member will be eligible to vote on the proposed amendment via printed or secure electronic ballot in a manner determined by the medical staff administrative committee. All attending medical staff members shall receive at least thirty (30) days advance notice of the changes to be adopted:

- (a) The medical staff receives a simple majority of the votes cast by those members eligible to vote.

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(b) Amendments so adopted shall be effective when approved by the university board of trustees.

(C) Methods of adoption and amendment to medical staff rules, regulations and policies.

The medical staff may adopt additional rules, regulations and policies as necessary to carry out its functions and meet its responsibilities under these bylaws.

Proposed amendments to the rules, regulations and policies may be originated by the medical staff bylaws committee or the medical staff administrative committee.

The medical staff administrative committee shall vote on the proposed language changes at a regular meeting, or at a special meeting called for such purpose. Following an affirmative vote by the medical staff administrative committee, rules and regulations may be adopted, amended or repealed, in whole or in part and such changes shall be effective when approved by the organized medical staff, and the medical center board. Policies and procedures will become effective upon approval of the medical staff administrative committee.

In addition to the process described above, the organized medical staff itself may recommend directly to the professional affairs committee of the medical center board an amendment to any rule, regulation, or policy by submitting a petition signed by twenty-five percent (25%) of the members of the attending medical staff category. Upon presentation of such petition, the adoption process outlined above will be followed.

(D) The medical staff administrative committee may adopt such amendments to these bylaws, rules, regulations, and policies that are, in the committee's judgment, administrative, technical or legal modifications or clarifications. Such modifications may include reorganization or renumbering, punctuation, spelling, or other errors of grammar or expression. Such amendments need not be approved by the entire medical center board but must be approved by the vice president of health services. Neither the organized medical staff nor the medical center board may unilaterally amend the medical staff bylaws or rules and regulations.

The medical staff bylaws, rules and regulations, medical center board bylaws, and relevant policies shall not conflict. The medical staff bylaws committee shall assure that there is no conflict.

3335-43-14 Adoption:

(A) ~~These bylaws shall be adopted by the medical staff administrative committee and forwarded for approval in the same fashion as provided in rule 3335-43-12 of the Administrative Code.~~

(B) ~~Upon adoption of these bylaws by the Ohio state medical center board, these bylaws shall replace any previous bylaws, rules and regulations of the medical staff of the Ohio state university hospitals.~~

(C) ~~From time to time certain administrative policies and procedures associated with processes described in these bylaws for corrective action, fair hearing and appeal, credentialing, privileging and appointment shall supplement the bylaws at the recommendation of the appropriate committee and the medical staff administrative committee and be forwarded to the Ohio state medical center board for ratification. (B/T 10/29/2009, 5/14/2010)~~

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~~3335-43-15 Rules of construction.~~

~~(A) — "Shall" as used herein is to be construed as mandatory.~~

~~(B) — These bylaws should be construed to be gender neutral.~~

3335-43-14 Rules of construction.

(A) — "Shall" as used herein is to be construed as mandatory.

(B) — These bylaws should be construed to be gender neutral.

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*Amendments to the Rules and Regulations of the Medical Staff
of The Ohio State University Hospitals*

84-04 Consultations.

(A) Consultation requirements.

When a patient care problem is identified that requires intervention during the hospital stay that is outside the attending or courtesy medical staff member's area of training and experience, it is the responsibility of the attending or courtesy medical staff member or his or her designee, who is appropriately credentialed by the hospital, to obtain consultation by the appropriate specialist. The consultation may be ordered by the responsible medical practitioner, a member of the limited staff, or another licensed healthcare professional with appropriate clinical privileges as designated in these rules and regulations. If a consultation is ordered prior to ten a.m., the consult shall occur on the same business day. If a consultation is ordered after ten a.m., the consult shall occur within twenty-four hours. Irrespective of consultations each patient is continuously assessed and reassessed and his or her plan for care is modified as necessary.

(B) Responsibility to monitor consultations.

It is the duty of the medical staff through its clinical departmental chiefs and the medical staff administrative committee to assure that members of the staff comply in the matter of requesting consultations as needed.

(C) Consultation contents.

A satisfactory consultation shall include examination of the patient, examination of the medical record, and a written opinion signed by the consultant that is made a part of such record. If operative procedures are involved, the consultation note, except in an emergency, shall be recorded prior to the operation. (B/T 9/6/2002, B/T 11/4/2005, B/T 6/6/2008, 9/18/2009)

84-05 Privileges for giving orders.

(A) Definition of "patient orders."

A patient order(s) is a prescription for care or treatment of patients. An order can be given verbally, electronically or in writing to qualified personnel identified by category in paragraph (C) of this rule, and shall be authenticated by the licensed medical practitioner. Patient orders may be given initially, renewed, discontinued or cancelled. Throughout these rules and regulations, the word "written" and its grammatical derivatives, as used to describe a non-verbal order, refer to both written and electronically entered orders.

(B) Electronic ordering.

Electronic orders are equivalent and have the same force as written orders. Electronic orders have been expressly structured to mirror these rules and regulations and all policy guidelines adopted by the medical staff and hospital administration.

(C) Responsible medical practitioner.

The licensed physician, dentist, podiatrist, or psychologist (under medical doctor supervision) member of the medical staff responsible for the care and

treatment of the patient is responsible for all orders for the patient. Attending, courtesy, and honorary medical staff may designate members of the limited staff, or other licensed healthcare professional with appropriate clinical privileges to write or electronically enter orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write or electronically enter orders, but in all cases these orders shall be signed by the physician, dentist, podiatrist, psychologist, or designated limited staff member who has the right of practice of medicine, dentistry, psychology, or podiatry, and who is responsible for that patient's care. All non-verbal orders must be authenticated by the medical practitioner prior to the execution of the order(s) by the hospital or outpatient nursing staff or other professional groups.

~~Patient orders written or electronically entered by "off-service" limited staff or consultant staff must be authenticated by the responsible practitioner or the practitioner's designee, who is appropriately credentialed by the hospital. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management; e.g. the intensive care unit or recovery room.~~

(D) Telephone and verbal orders.

Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, member of the limited staff, or other licensed healthcare professional with appropriate clinical privileges only to health care providers who have been approved in writing by title or category by the medical director, ~~the executive director of the hospitals,~~ and each chief of the clinical service where they shall exercise clinical privileges, and only where said health care provider is exercising ~~clinical privileges~~ responsibilities which have been approved and delineated by job description for employees of the hospitals, or by the customary medical staff credentialing process when the provider is not an employee of the hospitals. Lists of the approved titles or categories of providers shall be maintained by the chief medical director officer. Verbal orders should be utilized infrequently. The individual giving the verbal or telephone order must verify the complete order by having the person receiving the information record and the complete order by having the person receiving the information record and "read back" the complete order to assure the quality and safety of patient care. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. The order is to be recorded and authenticated by the approved health care provider to whom it is given as "verbal order by," or "V. O. or T. O. by," recording the licensed healthcare practitioner's name and the time of the order. All telephone and verbal orders for D.E.A. schedule II controlled substances, patient seclusion, or patient restraint must be authenticated within ~~one day~~ twenty-four hours by the a licensed physician, dentist, podiatrist, psychologist, limited staff member, or other licensed healthcare professional with appropriate clinical privileges. All other verbal and telephone orders must be authenticated within forty-eight (48) hours by a licensed physician, dentist, podiatrist, psychologist, limited staff member, or other licensed healthcare professional with appropriate privileges.

(E) Standing orders.

Standing orders for emergency uses are approved only for the coronary care unit and the allergy clinic.

(F) Preprinted orders.

Preprinted order forms for patients must be reviewed, dated, timed and signed by a responsible medical practitioner, a limited staff member, or other licensed healthcare professional with appropriate privileges before becoming effective.

(G) Investigational drug orders.

Evidence of informed patient consent must be available to a nurse or pharmacist before an investigational agent is ordered and administered. Investigational drugs may be ordered only upon authorization of the principal or co-investigator or other delegated physician, dentist, psychologist, or podiatrist named in FDA forms 1572 or 1573. Registered nurses or pharmacists who are knowledgeable about the investigational agents may administer the drugs to patients.

(H) Change of nursing service.

"Change of nursing service" means official and physical movement (transfer) of a patient from any permanent care unit to another with or without change in attending physician, dentist, psychologist, or podiatrist or clinical service. Orders effective before transfer must be reviewed, renewed, rewritten or reentered upon transfer by the responsible medical practitioner. The new or renewed orders may be written or electronically entered before or when the patient arrives on the receiving unit and may become effective immediately.

In each case of "change of nursing service," it is the responsibility of the receiving nurse to establish the availability of renewed or new written or electronically entered orders. Prior orders shall remain in effect until new orders are available. This should be done within eight hours of transfer.

(I) Transfer of clinical service.

Transfer of clinical service means transfer of full patient responsibility from one attending physician, dentist, psychologist, or podiatrist to another; the patient may remain on the same unit or a "change of nursing service" may also occur. Admission of a patient from an emergency service to the hospital as an inpatient involves "transfer of clinical service."

For the purposes of writing or electronically entering orders, two essentials of "transfer of clinical service" are necessary:

- (1) The initial transfer order must indicate the release of responsibility and control of the patient, pending acceptance by the receiving service. The order may read -- "transfer (or admit) to Dr., thoracic surgery service."
- (2) Transfer of service may be completed only by the receiving service writing or electronically entering an order to the effect -- "accept in transfer (or admission) to Dr., cardiology service."

Orders effective before the transfer must be renewed, rewritten or reentered upon transfer by the responsible medical practitioner, a limited staff member, or other licensed healthcare professional with appropriate privileges. The new or renewed orders may be written or electronically entered before or at the time of transfer, and may become effective immediately. It is the responsibility of the receiving nurse to establish the availability of new or renewed orders. If new orders are unavailable, then the nurse may continue previous orders and immediately notify the responsible medical practitioner.

(J) Patient orders and the "covering" medical practitioner.

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"Coverage" of patient responsibilities for another physician, dentist, psychologist, or podiatrist for a brief period of time does not constitute or require "transfer of clinical service" unless so desired and agreed upon by the physician, dentist, psychologist, or podiatrist and patient.

(K) Hospital discharge/readmission orders.

Hospital discharge from standard inpatient units or day care units to outpatient status requires appropriate discharge orders. Readmission to any inpatient unit requires new, rewritten/reentered or renewed orders by the responsible medical practitioner, a limited staff member, or other licensed healthcare professional with appropriate privileges.

(L) Orders in emergency vehicles.

These rules and regulations apply to university hospital's owned and/or manned emergency care and retrieval vehicles.

(M) Do not resuscitate order.

Do not resuscitate orders must be written or electronically entered in strict compliance with the comprehensive policy guidelines published by the medical staff administrative committee and hospital administration. See hospital procedure manual section 03-24.

(N) Hospital admission/observation orders.

Hospital admission/observation requires appropriate admission/observation orders. Admission to any inpatient unit or placing a patient in observation status requires new, rewritten/reentered or renewed orders by the responsible medical practitioner or limited staff member.

84-12 Medical records.

(A) Each member of the medical staff shall conform to the medical information management department policies, including the following:

(1) Chart contents

The attending medical staff member shall be responsible for the preparation of a complete medical record of each patient. The medical record may contain information collected and maintained in electronic, paper or microfilm form. This record shall include the following:

- (a) Identification and related data.
- (b) Statement of present complaint.
- (c) History of present illness.
- (d) Previous personal history.
- (e) Family history.
- (f) Physical examination.
- (g) Special reports, as those from:

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- (i) The clinical laboratory, including examination of tissues and autopsy findings, when applicable.
- (ii) The x-ray department.
- (iii) Consultants, as verified by the attending medical staff member's signature.
- (h) Provisional diagnosis.
- (i) Medical and surgical treatments.
- (j) Progress notes.
- (k) Discharge disposition, condition of patient at discharge, and instructions given at that time.
- (l) Summary and final diagnosis as verified by the attending medical staff member's signature.
- (m) Documentation of informed consent.
- (n) Pre-sedation or pre-anesthesia assessment and plans of care for patients receiving anesthesia.
- (o) The legal status of patients receiving mental health services.
- (p) Emergency care provided to the patient prior to arrival, if any.
- (q) Evidence of known advance directives.
- (r) All reassessments and any revisions of the treatment plan.
- (s) Any and all orders related to the patient's care.
- (t) Every medication dispensed to an inpatient at discharge.
- (u) Every dose of medication administered and any adverse drug reaction.
- (v) Any referrals and communications made to external or internal providers and to community agencies.
- (w) Postoperative documentation records, including the patient's vital signs and level of consciousness; medications, including IV fluids, blood and blood components; any unusual events or postoperative complications; and management of such events.
- (x) Postoperative documentation of the patient's discharge from the post-sedation or post-anesthesia care area by the responsible licensed independent practitioner or according to discharge criteria.
- (y) An intra-operative anesthesia record.
- (z) A post-anesthesia follow-up report written within forty-eight hours after surgery.

Signed and dated reports of nuclear medicine interpretations, consultations, and procedures.

(2) Deadlines and sanctions.

- (a) A procedure note shall be entered in the record by the responsible attending medical staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, immediately upon completion of an invasive procedure. Procedure notes must be written for any surgical or medical procedures, irrespective of their repetitive nature, which involve material risk to the patient. Notes for procedures completed in the operating rooms must be finalized in ~~OR web~~ the operating room information system by the attending surgeon. For any formal operative procedures, a note shall include preoperative and postoperative diagnoses, procedure(s) performed and description of each procedure, surgeon(s), resident(s), anesthesiologist(s), surgical service, type of anesthesia (general or local), complications, ~~invasive lines either added or deleted~~, estimated blood loss, any pertinent information not included on the O.R./anesthesia record, preliminary surgical findings, and specimens removed and disposition of each specimen. Where a formal operative report is appropriate, the report must be ~~dictated~~ completed immediately following the procedure. The ~~transcribed~~ operative/procedure report must be signed by the attending medical staff member. Any operative/procedure report not ~~dictated~~ completed or any procedure note for procedures completed in the operating rooms not completed in ~~OR web~~ the operating room information system by ten a.m. the day following the procedure shall be deemed delinquent and the attending medical staff member responsible shall lose operating/procedure room and medical staff privileges the following day. The operating rooms and procedure rooms will not cancel cases scheduled before the suspension occurred. Effective with the suspension, the attending medical staff member will lose all privileges to schedule elective and add-on cases. The attending medical staff member will only be allowed to schedule emergency cases until all delinquent operative/procedure reports are completed. All emergency cases scheduled by suspended medical staff members are subject to the review of the medical director and will be reported to the suspended medical staff members' chief of the clinical department and the medical director by the operating room staff. Affected medical staff members shall receive telephone calls from the medical information management department indicating the delinquent operative/procedure reports.
- (b) Progress notes must provide a pertinent chronological report of the patient's course in the hospital and reflect any change in condition, or results of treatment. In the event that the patient's condition has not changed, and no diagnostic studies have been done, a progress note must be completed by the attending medical staff member ~~or his or her designated member of the~~ limited medical staff or practitioner with appropriate privileges at least once every ~~three~~ days.

Each medical student ~~or other licensed health care professional~~ progress note in the medical records ~~must~~ should be signed or

counter-signed by a member of the attending, courtesy, or limited staff.

- (c) Birth certificates must be signed by the medical staff member who delivers the baby within one week of completion of the certificate. Fetal death certificates and death certificates must be signed and the cause of death must be recorded by the medical staff member with a permanent Ohio license within 24 hours of death.
- (d) Outpatient visit notes and letters to referring physicians, when appropriate, shall be dictated completed within three days of the patient's visit.
- (e) ~~Reports in the electronic signature system~~ All entries not previously defined must be signed within ~~five (5)~~ ten business days of availability completion.
- (f) Queries by clinical documentation specialists requesting clarification of a patient's diagnoses and procedures will be resolved within five business days of confirmed notification of request.
- (g) Office visit encounters shall be closed within one week of the patient's visit.

(3) Discharges

- (a) Patients shall be discharged only on written or electronically entered order of the responsible medical staff member, limited staff member, or other licensed healthcare professional with appropriate clinical privileges. At the time of ordering the patient's discharge or at the time of the medical staff member's next visit to the hospital (if the attending medical staff member has authorized a member of the limited staff to sign the order of discharge), the attending medical staff member shall see that the record is complete. The attending medical staff member or his or her designee, who is appropriately credentialed by the hospital, is responsible for verifying the principal diagnosis, secondary diagnoses principal procedure, and other significant invasive procedures in the medical record by the time of discharge. If a principal diagnosis cannot be determined in the absence of outstanding test results, the attending medical staff member or his or her designee, who is appropriately credentialed by the hospital, must record a "provisional" principal diagnosis by the time of discharge.
- (b) The discharge summary for each patient must be completed by the responsible attending medical staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, before the patient's discharge or transfer to a non-OSU health system facility. All other discharge summaries must be completed by the responsible attending medical staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, within three days of discharge. An electronic Electronic discharge instruction form instructions will suffice for the discharge summary if it they contains the following: hospital course including reason for hospitalization and significant findings upon admission; principal

and secondary diagnoses; relevant diagnostic test results; procedures performed and care, treatment and services provided to the patient; condition on discharge; medication list and medication instruction; the plan for follow-up tests and studies where results are still pending at discharge; coordination and planning for follow-up testing and physician appointments; plans for follow-up communication, and instructions.

(c) A dictated complete summary is required on all patients who expire, regardless of length of stay.

~~(d) A handwritten short stay summary may be substituted for a discharge summary for newborn stays.~~

~~(e)(d) Any discharge summary, abbreviated discharge summary, short stay summary or electronic discharge instruction forms must be signed by the responsible attending medical staff member.~~

~~(f)(e) All medical records must be completed by the attending medical staff member or, when applicable, by the attending medical staff member's designee, who is appropriately credentialed by the hospital, within twenty-one (21) days of discharge of the patient. Attending medical staff members shall be notified prior to suspension for all incomplete records. After notification, attending medical staff members shall have their admitting and operative scheduling privileges suspended until all records are completed. A list of delinquent incomplete records, by attending medical staff members, shall be prepared and distributed by the medical information management department once each week. If an attempt is made by the attending medical staff member, or the attending medical staff member's designee, who is appropriately credentialed by the hospital, when applicable, to complete the record, and the record is not available, the record shall not be counted against the attending medical staff member.~~

~~(g)(f) Records which are incomplete, more than twenty-one (21) days after discharge or the patient's visit are defined as delinquent.~~

(4) Confidentiality.

Access to medical records is limited to use in the treatment of patients, research, and teaching. All medical staff members are required to maintain the confidentiality of medical records. Improper use or disclosure of patient information is subject to disciplinary action.

(5) Ownership.

Medical records of hospital-sponsored care including pathological examinations, slides, radiological films, photographic records, cardiographic records, laboratory reports, statistical evaluations, etc. are the property of the hospital and shall not be removed from the hospital's jurisdiction and safekeeping except in accordance with a court order, subpoena, or statute.

(6) Records storage and security.

Hospital records, pathological examinations, slides, radiologic images, etc., shall be maintained by the hospital. Microfilms, paper, electronic

tape recordings, magnetic media, optical disks, and such other acceptable storage techniques shall be used to permanently maintain patient records. In the case of readmission of the patient, all previous records or copies thereof shall be available for the use of the attending medical staff member or other health care providers.

- (7) Informed consent documentation.
 - (a) Where informed consent is required for a special procedure (such as surgical operation), documentation that such consent has been obtained must be made in the hospital record prior to the initiation of the procedure. Such documentation shall be in compliance with the hospital's policy and procedure manual section 03-27.
 - (b) In the case of limb amputation, a limb disposition form, in duplicate, must be signed prior to the operation.
- (8) Sterilization consent.

Prior to the performance of an operative procedure for the expressed purpose of sterilization of a (male or female) patient, the attending medical staff member shall be responsible for the completion of the legal forms provided by the hospital and signed by the patient. Patients who are enrolled in the Medicaid program must have their forms signed at least 30 days prior to the procedure. Informed consent must also be obtained from one of the parents or the guardian of an unmarried minor.
- (9) Criteria changes.

The medical information management department shall define the criteria for record completion subject to the approval of the medical staff.
- (10) Entries and authentication.
 - (a) Entries in the medical record can only be made by staff recommended by the medical information management department subject to the approval of the medical staff.
 - (b) All entries must be legible and complete and must be authenticated, timed and dated promptly by the person, identified by name and discipline, who is responsible for ordering, providing, or evaluating the service furnished.
 - (c) The electronic signature of medical record documents requires a signing password. At the time the password is issued, the individual is required to sign a statement that she/he will be the only person using the password. This statement will be maintained in the department responsible for the electronic signature system.
 - (d) Signature stamps may not be used in the medical record.

~~84-16 Mechanism for changing rules and regulations.~~

- ~~(A) These rules and regulations may be amended upon recommendation of the medical staff administrative committee.~~

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- ~~(B) — Proposals for amendment to the rules and regulations may be made by any member of the attending staff. Such proposals shall be referred to the medical staff bylaws committee for review. Notice shall then be given at any meeting of the medical staff administrative committee. Two-thirds vote of the members present shall be required for adoption.~~
- ~~(C) — Before approval the medical director or chief of staff shall circulate the proposed change to all medical staff, allowing adequate time for comment.~~
- ~~(D) — Amendments so accepted shall become effective when approved by the Ohio state medical center board.~~
- ~~(E) — These rules and regulations shall not conflict with the rules and regulations of the board of trustees of the Ohio state university.~~

84-16 Standards of practice.

- (A) Surgical schedules shall be reviewed by the attending surgeon prior to the day of surgery. Attending surgeons must notify the operating room prior to the first scheduled case that they are physically present in the hospital and immediately available to participate in the case. Attending surgeons may accomplish this by being physically present in the operating room or by calling the operating room to notify the staff of such immediate availability. The operating room must be informed of the attending surgeon's availability prior to anesthetizing the patient. The only exception is in an emergency situation, where waiting might compromise the patient's safety.
- (B) All medical staff members must abide by the quality and safety protocols that may be defined by the medical staff administrative committee and the medical center board.
- (C) Inpatients must be seen daily by an attending physician with no exceptions to provide the opportunity of answering patient and family questions.

84-17 Adoption of the rules and regulations.

~~These rules and regulations shall be adopted by the medical staff administrative committee and forwarded for approval in the same fashion as provided in Section 84-16.~~

84-17 Mechanism for changing rules and regulations.

- (A) These rules and regulations may be amended pursuant to the medical staff bylaws section 3335-43-13.
- (B) Amendments so accepted shall become effective when approved by the Ohio state medical center board.
- (C) Each member of the medical staff and those having delineated clinical privileges shall have access to an electronic copy of the rules and regulations upon finalization of the approved amendment changes.

84-18 Sanctions.

~~Each member of the medical staff shall abide by policies approved by the medical staff administrative committee and by the Ohio state university hospitals. Failure to abide may result in suspension of some or all hospital privileges.~~

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84-18 Adoption of the rules and regulations.

These rules and regulations shall be adopted by the medical staff administrative committee and forwarded for approval in the same fashion as provided in Section 84-16.

84-19 Sanctions.

Each member of the medical staff shall abide by policies approved by the medical staff administrative committee and by the Ohio state university hospitals. Failure to abide may result in suspension of some or all hospital privileges.

(APPENDIX XXIX)

IMPACT STATEMENT

THE ARTHUR G. JAMES CANCER HOSPITAL
AND RICHARD J. SOLOVE RESEARCH INSTITUTE
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS

Amendments Approved By:

James Cancer Hospital Medical Staff Administrative Committee – February 11, 2011
James Cancer Hospital Medical Staff – February 24, 2011
Professional Affairs Committee of The Ohio State University Medical Center Board –
February 18, 2011

III. MEDICAL STAFF BYLAWS

- A. Updates and revisions to align bylaws with verbatim language of Joint Commission standards and CMS rules.
- B. Substantial updates and revisions to comply with new Joint Commission Medical Staff standards.
- C. Revisions to clarify medical staff appointments and re-appointments.
- D. Revisions to clarify focused professional practice evaluation and ongoing professional practice evaluation.
- E. Revisions to clarify when clinical privileges can lapse versus be suspended or terminated.
- F. Various updates, revisions and minor administrative corrections to align and reflect the recently revised Medical Center Board Bylaws and duties of the Professional Affairs Committee.
- G. Insertion of specific releases for sharing of quality and medical staff information within the Medical Center as well as with third party payors, regulating agencies, accreditation bodies and other health care entities.
- H. Updates and revisions to peer review bylaws in order to reflect current process and laws.
- I. Updates and revisions to leave of absence bylaws in order to reflect current process.
- J. Revisions to temporary and special clinical privileges to align with Joint Commission standards and reflect current process.
- K. Updates and revisions to further define roles and responsibilities of medical staff officers and department chairs.
- L. Updates and revisions to further define roles and responsibilities of medical staff committees and reflect current practices.
- M. Various minor administrative corrections throughout.

II. MEDICAL STAFF RULES AND REGULATIONS

- H. Updates and revisions to align with language of the Joint Commission standards and CMS rules.
- I. Updates and revisions in order to reflect changes for medical record entries and orders due to implementation of electronic systems.
- J. Updates and revisions to further define roles and responsibilities of medical staff, medical staff committees and reflect current practices.
- K. Various other minor administrative corrections.

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BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE

3335-111-02 Purpose.

The purpose of the self-governing, democratically organized medical staff, which is accountable to the Ohio state medical center board for the quality of care provided to the patients of the CHRI shall be:

- (A) To maintain exemplary standards of medical care for all patients at the CHRI. To assure continuity of care and treatment for the individual patient throughout the course of his or her illness, and to assure ongoing support and care for cancer survivors. To commit to being responsive to the needs of all CHRI patients and to communicate compassionately and effectively concerning matters of patient care.
- (B) To support and encourage research, with an emphasis on the prevention and treatment of cancer; to actively encourage patients to participate in clinical trials and other research, and to foster research programs to enhance and advance the educational and patient care programs.
- (C) To support educational programs for health care and other professionals, patients and families, and the community, with an emphasis on cancer-related education; to elevate and advance the educational standards of our professions, including pre and post medical or osteopathic students, nursing students, students of the allied medical professions, and students of other health professional colleges.
- (D) To provide a means to identify and review medical problems, assure adherence to regulatory and accreditation standards, review and revise policies and procedures; and to provide a means for establishing and maintaining standards of professional, medical and educational performance, evaluation and discipline within the medical staff, and harmonious cooperation and understanding among the units comprising the CHRI.
- (E) To provide research, education, and service programs to benefit the mental, physical, and environmental health of the citizens of the state of Ohio, the region, the nation, and the world and to facilitate dissemination of medical knowledge to health professionals and the public.

3335-111-03 Patients.

- (A) The continuous care and treatment of individual patients is the medical responsibility of the member of the attending, associate attending, clinical attending or community associate attending medical staff to whose care the patient is treated at or transferred to the CHRI, and to an allied health professional being granted clinical privileges under these bylaws.
- (B) There shall be only one category or classification of patients in the CHRI, and those patients are the patients of the medical staff under whose care they are treated. Patients treated at the CHRI who, prior to treatment, have not requested or selected a member of the medical staff to attend them shall be assigned for their care and treatment to a member of the medical staff for their care and treatment.
- (C) All patients treated at the CHRI should cooperate in, and, whenever applicable, participate in an approved cancer related protocol and knowingly participate in

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the teaching program of the college of medicine. Should a patient, or on the behalf of the patient, the patient's representative, refuse to participate or cooperate in the teaching program of the CHRI or the college of medicine, the medical staff member responsible for the care and treatment of the patient will encourage participation in the Ohio state university's teaching programs, but will simultaneously inform patients, or when appropriate, the patient's representative, of their right to refuse participation.

- (D) Students, including pre and post medical or osteopathic, but not limited thereto, shall be under the direction and control of the members of the medical staff to whom the patient is assigned for treatment within the CHRI. The CHRI respects the patient's right to participate in decisions about his or her care, treatment and services, and further respects the patient's right to refuse care, treatment and services, in accordance with law and regulation.

3335-111-04 Membership.

- (A) Qualifications.

- (1) Membership on the medical staff of the CHRI is a privilege extended to allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, and the board of trustees of the Ohio state university. Membership on the medical staff is available on an equal opportunity basis without regard to race, color, creed, religion, sexual orientation, national origin, gender, age, handicap, genetic information or military or veteran status. Doctors of medicine, osteopathic medicine, dentistry, and practitioners of psychology and podiatry in faculty and administrative positions who desire medical staff membership shall be subject to the same policies and procedures as all other applicants for the medical staff.
- (2) All members of the medical staff of the CHRI, except community associate attending staff, shall be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the respective state licensing board. Only those allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research goals and ability to work with others with sufficient adequacy to assure the medical center board and the board of trustees of the Ohio state university that any patient treated by them at the CHRI will be given high quality medical care provided at CHRI, shall be qualified for eligibility for membership on the medical staff of the CHRI. Except for community associate staff, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes. Loss of such appointment shall result in immediate termination of membership on the CHRI medical staff and immediate termination of clinical privileges as of the effective date of the Ohio state university hospitals appointment termination. This consequence does not apply to an individual's suspension for

completion of medical records. If the medical staff member regains an appointment to the Ohio state university hospitals medical staff, the affected medical staff member shall be eligible to apply for CHRI medical staff membership at that time.

All applicants for membership and members of the medical staff must provide basic health information to fully demonstrate that the applicant or member has, and maintains, the ability to perform requested clinical privileges. The director of medical affairs of the CHRI, the department chairperson, the credentialing committee, the medical staff administrative committee, the professional affairs committee of the Ohio state university medical center, or the Ohio state university medical center board may initiate and request a physical or mental health evaluation of an applicant or member. Such request shall be in writing to the applicant.

- (3) All members of the medical staff will comply with medical staff and the CHRI policies regarding employee and medical staff health and safety, provision of uncompensated care, and will comply with appropriate administrative directives and policies which, if not followed, could adversely impact overall patient care or may adversely impact the ability of the CHRI employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff ~~will~~ shall agree to comply with bylaws, rules and regulations, and policies and procedures adopted by the medical staff administrative committee and the medical center board, including but not limited to policies on professionalism, disruptive behavior, annual education and training, conflict of interest, HIPPA compliance and access and communication guidelines. Medical staff members must also comply with the university integrity program requirements including but not limited to billing, self referral, ethical conduct and annual education.
- (4) Exclusion of any medical staff member or allied health professional from participation in any federal or state government program or suspension from participation, in whole or in part, in any federal or state government reimbursement program, shall result in immediate ~~termination lapse~~ of membership on the medical staff of the CHRI and the immediate ~~termination lapse~~ of clinical privileges at the CHRI as of the effective date of the exclusion or suspension. If the medical staff member's or allied health professional's participation in these programs is fully reinstated, the affected medical staff member or allied health professional shall be eligible to apply for membership and clinical privileges at that time. It shall be the duty of all medical staff members and allied health professionals to promptly inform the director of medical affairs of any action taken, or the initiation of any process, which could lead to such action taken by any of these programs.
- (5) Board certification.

An applicant for membership shall at the time of appointment or reappointment, be board certified in his or her specialty. This Board certification must be approved by the American board of medical specialties, or other applicable certifying boards for doctors of osteopathy, podiatry, psychology, and dentistry. All applicants must be certified within the specific areas for which they have requested clinical privileges. Applicants who are not board certified at the time of application but who have completed their residency or fellowship training within the last five years will be eligible for medical staff appointment. However, in order to remain eligible, those applicants

must achieve board certification in their primary area of practice within five years from the date of completion of their residency or fellowship training. Applicants must maintain board certification and, to the extent required by the applicable specialty/subspecialty board, satisfy recertification requirement. Recertification will be assessed at reappointment. Failure to meet or maintain board certification shall result in termination of membership on the medical staff of the CHRI. Waiver of these eligibility criteria is as follows:

- (a) A request for a waiver will only be considered if the applicant provides information sufficient to satisfy his or her burden to demonstrate that his or her qualifications are equivalent to or exceed the criterion in question and that there are exceptional circumstances that warrant a waiver. The clinical department chief must endorse the request for waiver in writing to the credentialing committee.
 - (b) The credentialing committee may consider supporting documentation submitted by the prospective applicant, any relevant information from third parties, input from the relevant clinical department chiefs, and the best interests of the hospital and the communities it serves. The credentialing committee will forward its recommendation, including the basis for such, to the medical staff administrative committee.
 - (c) The medical staff administrative committee will review the recommendation of the credentialing committee and make a recommendation to the medical center board regarding whether to grant or deny the request for a waiver and the basis for its recommendation.
 - (d) The medical center board determination regarding whether to grant a waiver is final. A determination not to grant a waiver is not a denial of appointment or clinical privileges and does not give rise to a right to a hearing. ~~the~~ The prospective applicant who requested the waiver is not entitled to a hearing. A determination to grant a waiver in a particular case is not intended to set a precedent for any other applicant. A determination to grant a waiver does not mean that an appointment will be granted. Waivers of threshold eligibility criteria will not be granted routinely. No applicant is entitled to a waiver or to a hearing if a waiver is not granted.
- (6) All applicants must demonstrate recent clinical activity in their primary area of practice during the last two years to satisfy minimum threshold criteria for privileges within their clinical departments.
- (6)(7) Applicants for ~~community oncology attending or community associate attending~~ medical staff ~~categories~~ category, practicing in a CHRI unit at another hospital, must have and maintain clinical privileges and active medical staff membership at that hospital.
- (7)(8) Resignation, termination or non-reappointment to the faculty of the Ohio state university shall result in immediate termination of membership on the medical staff of the CHRI for attending, associate attending and clinical attending staff members.
- (8)(9) Any staff member whose membership has been terminated pursuant to paragraphs (A)(4), (A)(5) or (A)(7) of this rule shall not be entitled to

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request a hearing and appeal in accordance with rule 3335-111-06 of the Administrative Code. Any allied health professional whose clinical privileges have been terminated pursuant to paragraph (A)(4) of this rule may not request an appeal in accordance with paragraph (F)(6)(i) of rule 3335-111-07 of the Administrative Code.

~~(9)~~(10) No applicant shall be entitled to medical staff membership and or clinical privileges merely by the virtue of fulfilling the above qualifications or holding a previous appointment to the medical staff.

(B) Application for membership.

Initial application for all categories of medical staff membership shall be made by the applicant to the clinical department chief or designee on forms prescribed by the medical staff administrative committee, stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. All applications for appointment must specify the clinical privileges requested. Applications may be made only if the qualifications are fulfilled as outlined in paragraph (A) of this rule. See paragraph (E)(1) of rule 3335-111-07 of the Administrative Code for exceptions to signature requirements. The application shall include written statements by the applicant that commit the applicant to abide by the bylaws, rules and regulations and policies and procedures of the medical staff, the medical center board, and the board of trustees of the Ohio state university. The applicant shall produce a government issued photo identification to verify his/her identity pursuant to hospital/medical staff policy. The applicant for medical staff membership shall agree that membership requires participation in and cooperation with the peer review processes of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in these review processes as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon. A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) Terms of appointment.

Initial appointment to the medical staff, except for the honorary category, shall be for a period not to exceed twenty-four months. An appointment or grant of privileges for a period of less than twenty-four months shall not be deemed an adverse action. ~~Initial~~ During the first six month of the initial appointment, ~~except appointment to the honorary medical staff category~~ medical staff appointments without clinical privileges, appointees shall be provisional for six months regardless of the date of the appointment. ~~During the period of the provisional appointment, all applicants shall be subject to continuous review and reconsideration~~ focused professional practice evaluation (FPPE) in order to evaluate the privilege-specific competence of the practitioner who does not have documented evidence of competently performing the requested privilege at the organization pursuant to these bylaws. ~~Full appointment FPPE requires the evaluation of~~ by the clinical department chief with a ~~positive recommendation oversight by the credentials committee and the medical staff administrative committee.~~ In the case of community associate attendings, receipt of the positive evaluation provided by the clinical department chief in the primary hospital in which they hold privileges is required. The provisional appointee identifies the primary hospital. ~~If, after the initial~~ Following the six month FPPE period, the clinical department chief may: 1. ~~does not recommend the provisional~~ initial appointee for full appointment, medical staff membership

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~~and clinical privileges may be terminated. The clinical department chief may recommend that the initial provisional period may be extended up to an to transition to ongoing professional practice evaluation (OPPE), which is described later in these bylaws to the medical staff administrative committee: 2. Extend the FPPE period, which is not considered an adverse action, for an additional six months not to exceed a total of twelve months for purposes of further monitoring and evaluation; or 3. Such extension of the provisional period is not considered an adverse action. terminate the initial appointee's medical staff membership and clinical privileges. In the event that the medical staff administrative committee recommends that an adverse action is be taken against a provisional an initial appointee, the provisional initial appointee shall be entitled to the provisions of due process as outlined in these bylaws.~~

(D) Professional ethics.

The code of ethics as adopted, or as may be amended, by the American medical association, the American dental association, the American osteopathic association, the American psychological association, the American college of surgeons, or the American podiatric medical association shall usually govern the professional ethical conduct of the respective members of the medical staff.

(E) Procedure for appointment.

- (1) The completed and signed application for membership of all categories of the medical staff as defined in rule 3335-111-07 of the Administrative Code, shall be presented to the clinical department chief or designee. The applicant shall include in the application a signed statement indicating the following:
 - (a) If the applicant should be appointed to a category of the CHRI medical staff, the applicant agrees to be governed by the bylaws, rules and regulations of the medical staff, the medical center board, and the board of the trustees of the Ohio state university.
 - (b) The applicant consents to be interviewed in regard to the application.
 - (c) The applicant authorizes the CHRI to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on the applicant's competence, character and ethical qualifications.
 - (d) The applicant consents to the CHRI's inspection of all records and documents that may be material to the evaluation of the applicant's professional qualifications and competence to carry out the clinical and educational privileges which the applicant is seeking as well as the applicant's professional and ethical qualifications for medical staff membership.
 - (e) The applicant releases from any liability:
 - (i) All representatives of the CHRI for acts performed in connections with evaluating the applicant's credentials or releasing information to other institutions for the purpose of evaluating the applicant's credentials in compliance with these bylaws performed in good faith and without malice; and

- (ii) All third parties who provide information, including otherwise privileged and confidential information, to members of the medical staff, the CHRI staff, the medical center board members, and members of the Ohio state university board of trustees concerning the applicant's credentials performed in good faith and without malice.
 - (f) The applicant has an affirmative duty to disclose any prior termination, voluntary or involuntary, current loss, restriction, denial, or the voluntary or involuntary relinquishment of any of the following: professional licensure, board certification, DEA registration, membership in any professional organization or medical staff membership or privileges at any other hospital or health care facility.
 - (g) The applicant further agrees to disclose to the director of medical affairs of the CHRI the initiation of any process which could lead to such loss or restriction of the applicant's professional licensure, board certification, DEA registration, membership in any professional organization or medical staff membership or privileges at any other hospital or health care facility.
 - (h) The applicant agrees that acceptance of an appointment to any category of the CHRI medical staff authorizes the CHRI to conduct any appropriate health assessment including, but not limited to, drug or alcohol screens on a practitioner before granting of privileges and at any time during the normal pursuit of medical staff duties, based upon reasonable cause as determined by the chief of the practitioner's clinical department or the director of medical affairs of the CHRI or their authorized designees.
- (2) The purpose of the health assessment shall be to ensure that the applicant or appointee to the CHRI medical staff is able to fully perform and discharge the clinical, educational, administrative and research responsibilities which the applicant or appointee would or is permitted to exercise by reason of medical staff appointment. At ~~lf,~~ at the time of the initial request for a health assessment, and at any time an appointee refuses to participate as needed in a health assessment, including, but not limited to, a drug or alcohol screening, ~~the clinical department chief, division or department directors, or the director of medical affairs may impose a summary suspension per paragraph (D) of rule 3335-111-05 of the Administrative Code~~ this shall result in automatic lapse of membership, privileges, and prerogatives until remedied by compliance with the requested health assessment. Upon request of the medical staff administrative committee or the medical center board, the applicant or appointee will provide document documentation of their physical/mental status with sufficient adequacy to demonstrate that any patient treated by the applicant or appointee will receive efficient and quality care at a professionally recognized level of quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as an appointee to the medical staff.
- (3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the applicant signs the application and the information is verified. A completed application must contain:

- (a) Peer recommendations from an individual(s) knowledgeable at least three individuals with first hand knowledge about the applicant's current clinical and professional skills within the last year;
 - (b) Evidence of required immunizations;
 - (c) Evidence of current professional medical malpractice liability coverage required for the exercise of clinical privileges;
 - (d) Satisfaction of ECFMG requirements, if applicable;
 - (e) Verification by primary source documentation of:
 - (i) Current and previous state licensure, and
 - (ii) Faculty appointment, when applicable.
 - (f) DEA registrations, when required for the exercise of requested clinical privileges;
 - (g) Graduation from an accredited professional school, when applicable;
 - (h) Successful completion or record of post professional graduate medical education;
 - (i) Board certification or active candidacy for board certification;
 - (j) Information from the national practitioner data bank and other JCAHO approved sources;
 - (k) Verification that the applicant has not been excluded from any federally funded health care program; and
 - (l) Complete disclosure by the applicant of all past and current claims, suits, verdicts, and settlements, if any.
 - (m) Completion of criminal history check by the Ohio state university medical center security department.
 - (n) Completion of the Ohio state university medical center drug testing.
 - (o) Verification of completion of HIPAA education program.
 - (p) Demonstration of recent active clinical practice during the last two years required for exercise of clinical privileges.
- (4) The clinical department chief shall be responsible for investigating and verifying the character, qualifications and professional standing of the applicants by making inquiry of the primary source of such information and shall within thirty days of receipt of the completed application, submit a report of those findings along with a recommendation on medical staff membership and clinical privileges to the applicant's respective CHRI section chief. Licensed allied health professional applicants will have their clinical department chief's report submitted to the subcommittee of the credentials committee charged with review of applications for associates to the medical staff.

- (5) The section chiefs shall receive all initial signed and verified applications from the appropriate clinical department chief and shall make a recommendation to the director of medical affairs on each application. The director of medical affairs shall make an initial determination as to whether the application is complete. The credentials committee, the medical staff administrative committee, the professional affairs committee, and the medical center board have the right to render an application incomplete, and therefore not able to be processed, if the need arises for additional or clarifying information. The director of medical affairs shall forward all completed applications to the credentials committee.
- (6) The applicants shall have the burden of producing information for an adequate evaluation of his/her qualifications for membership and for the clinical privileges requested. If the applicant fails to complete the prescribed forms or fails to provide the information requested within sixty days of receipt of the signed application, processing of the application shall cease and the application shall be deemed to have been voluntarily withdrawn, action which is not subject to hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code.
- (7) If the clinical department chief does not submit a report and recommendation on a timely basis, the completed application shall be forwarded to the director of medical affairs for presentation to the credentials committee on the same basis as other applicants.
- (8) Completed applications shall be acted upon as follows:
 - (a) By the credentials committee within thirty days after receipt of a completed application from the director of medical affairs;
 - (b) By the medical staff administrative committee within thirty days after receipt of a completed application and the report of the recommendation of the credentials committee;
 - (c) By the professional affairs committee of the medical center board;
 - (d) By the medical center board within one hundred twenty days after receipt of a completed application and the report and recommendation of the medical staff administrative committee; and
 - (e) By the medical center board, or a subcommittee of the medical center board if eligible for expedited credentialing, within one hundred twenty days after receipt of a completed application and the report and recommendation of the medical staff administrative committee.
- (9) These time periods are deemed guidelines only and do not create any right to have an application processed within these precise periods. These periods may be stayed or altered pending receipt and verification of further information requested from the applicant, or if the application is deemed incomplete at any time. If the procedural rights specified in rule 3335-111-06 of the Administrative Code are activated, the time requirements provided therein govern the continued processing of the application.

- (10) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the clinical department chief's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, professional conduct qualifications, and ethical standing of the applicant and shall determine, through information contained in the personal references and from other sources available, whether the applicant established and met all of the necessary qualifications for the category of the medical staff and clinical privileges requested.
- (11) The credentials committee shall, within thirty days from receipt of a completed application, make a recommendation to the director of medical affairs that the application be accepted, rejected or modified. The director of medical affairs shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the director of medical affairs may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session.
- (12) The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the director of medical affairs, along with the recommendation of the director of medical affairs, to the professional affairs committee of the medical center board, and thereafter to the medical center board. When the medical center board has acted, the chair of the medical center board shall instruct the director of medical affairs to transmit the final decision to the clinical department chief, the applicant, and the respective section chief.
- (13) At any time, the medical staff administrative committee first recommends non-appointment of an initial applicant for any category of the medical staff or recommends denial of any clinical privileges requested by the applicant, the medical staff administrative committee shall require the director of medical affairs to notify the applicant by certified return receipt mail that applicant may request an evidentiary hearing as provided in paragraph (D) of rule 3335-111-06 of the Administrative Code. The applicant shall be notified of the requirement to request a hearing as provided by paragraph (B) of rule 3335-111-06 of the Administrative Code. If a hearing is properly requested, the applicant shall be subject to the rights and responsibilities of rule 3335-111-06 of the Administrative Code. If an applicant fails to properly request a hearing, the medical staff administrative committee shall accept, reject, or modify the application for appointment to membership and clinical privileges.
- (14) The director of medical affairs, who may make a separate recommendation to the medical center board, shall directly communicate the final recommendation of the medical staff administrative committee to the medical center board. When the medical center board has acted, the director of medical affairs will transmit the final decision to the clinical department chief, the applicant, the respective section chief, and the Ohio state university board of trustees.

(F) Procedure for reappointment.

- (1) Reappointment for all categories of the medical staff shall be for a period not to exceed twenty-four months. An appointment or grant of privileges for a period of less than twenty-four months shall not be deemed an adverse action. At least ninety days prior to the end of the medical staff member's or licensed allied health professional's appointment period, the clinical department chief shall provide each individual with an application for reappointment to the medical staff on forms prescribed by the medical staff administrative committee.
- (2) The reappointment application shall include all information necessary to update and evaluate the qualification of the applicant. The clinical department chief shall review the information available on each applicant for reappointment and shall make recommendations regarding reappointment to the medical staff and for granting of privileges for the ensuing appointment period. The clinical department chief's recommendation shall be transmitted in writing along with the signed and completed reappointment forms to the appropriate section chief at least forty-five days prior to the end of the individual's appointment. The terms of paragraphs (A), (B), (C), (D), (E)(1), and (E)(2) of this rule shall apply to all applicants for reappointment. Only completed applications for reappointment shall be considered by the credentials committee.
- (3) An application for reappointment is complete when all the information requested ~~has been submitted and/or verified~~ on the reappointment application is provided, the reappointment form is signed by the applicant, and the information is verified, and no need for additional or clarifying information is identified. A completed reappointment application must contain:
 - ~~(a)~~ Peer recommendation from an individual(s) knowledgeable about the applicant's clinical and professional skills when sufficient information concerning the applicant is not available within the clinical department;
 - ~~(b)~~(a) Evidence of current professional medical malpractice liability insurance required for the exercise of clinical privileges;
 - ~~(c)~~(b) Verification by primary source documentation of state licensure;
 - ~~(d)~~(c) DEA registration when required for clinical privileges as requested;
 - ~~(e)~~(d) Successful completion or record of any additional post graduate medical or professional education not submitted since initial or last appointment;
 - ~~(f)~~(e) Board certification, recertification, or continued active candidacy for certification;
 - ~~(g)~~(f) Information from the national practitioner data bank;
 - ~~(h)~~(g) Verification that the applicant has not been excluded from any federally funded health care program;
 - ~~(i)~~(h) Specific requests for any changes in clinical privileges sought at reappointment with supporting documentation as required by credentialing guidelines;

- ~~(j)~~(i) Specific requests for any changes in medical staff category;
 - ~~(k)~~(i) A summary of the member's clinical activity during the previous appointment period;
 - ~~(l)~~(k) Verification of completion of any annual education requirements as set forth in the university integrity and HIPAA programs;
 - ~~(m)~~(l) Complete disclosure by individuals of claims, suits, verdicts and settlements, if any since last appointment; and
 - ~~(n)~~(m) Continuing medical education and applicable continuing professional education activities: documentation of category one CME that, at least in part, relates to the individual medical staff member's specialty or subspecialty area and is consistent with the licensing requirements of the applicable Ohio state licensing board shall be required.
 - ~~(o)~~(n) Attending physicians only: submit information summarizing clinical research activities with each application.
- (4) The applicant for reappointment shall be required to submit any reasonable evidence of current ability to perform the clinical privileges requested. The clinical department chief shall review and evaluate the reappointment application and the supporting documentation. The clinical department chief shall evaluate all matters relevant to recommendation, including: the applicant's professional competence; clinical judgment; clinical or technical skills; ethical conduct; participation in medical staff affairs, if applicable; compliance with the bylaws, rules and regulations of the medical staff, the medical center board, and the board of trustees of the Ohio state university; cooperation with the CHRI hospitals personnel and the use of the CHRI hospital's facilities for patients; relations with other physicians other health professionals or other staff; maintenance of a professional attitude toward patients; and the responsibility to the CHRI and the public.
- (5) The clinical department chief shall submit a report of those findings along with a recommendation on reappointment to the applicant's respective CHRI section chief. Licensed allied health professional applicants will have their clinical department chief's report submitted to the subcommittee of the credentials committee charged with review of application for associates to the medical staff. The section chief shall review the reappointment application and forward to the director of medical affairs with a recommendation for reappointment. The director of medical affairs shall forward the reappointment forms and the recommendations of the clinical department chief and section chief to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority, as an original application for medical staff membership. The credentials committee shall review all aspects of the reappointment application including source verification of the member's quality assurance record for continuing membership qualifications and for continuing clinical privileges. The credentials committee shall review each member's performance-based profile to ensure that all medical staff members deliver the same level of quality of care with similar delineated clinical privileges across all clinical departments and across all categories of medical staff membership.

- (6) The credentials committee shall forward its recommendations to the director of medical affairs at least thirty days prior to the end of the period of appointment for the individual. The director of medical affairs shall transmit the completed reappointment application and recommendation of the credentials committee to the medical staff administrative committee.
- (7) Failure of the member to submit a reappointment application shall be deemed a voluntary resignation from the medical staff and shall result in automatic termination of membership and all clinical privileges at the end of the medical staff member's current appointment period, action which shall not be subject to a hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code. A request for reappointment subsequently received from a member who has been automatically terminated shall be processed as a new appointment.
- (8) Failure of the clinical department chief to act in a timely manner on an application for reappointment shall be the same as provided in paragraph (E)(7) of this rule.
- (9) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as an original application for appointment to the medical staff and shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application. The recommendation of the medical staff administrative committee regarding reappointment shall be communicated by the director of medical affairs, along with the recommendation of the director of medical affairs, to the professional affairs committee of the medical center board, and thereafter to the medical center board. When the medical center board has acted, the chair of the medical center board shall instruct the director of medical affairs to transmit the final decision to the clinical department chief, the applicant, and the section chief.
- (10) When the decision of the medical staff administrative committee results in a decision of non-reappointment or reduction, suspension, or revocation of clinical privileges, the medical staff administrative committee shall instruct the director of medical affairs to give written notice to the affected member of the decision, the stated reason for the decision, and the member's right to a hearing pursuant to rule 3335-111-06 of the Administrative Code. This notification and an opportunity to exhaust the appeal process shall occur prior to an adverse decision unless the provisions outlined in paragraph (C) of rule 3335-111-06 of the Administrative Code apply. The notice by the director of medical affairs shall be sent certified return receipt mail to the affected member's last known address as determined by the Ohio state university records.
- (11) If the affected member of the medical staff does not make a written request for a hearing to the director of medical affairs within thirty-one days after receipt of the adverse decision, it shall be deemed a waiver of the right to any hearing or appeal as provided in rule 3335-111-06 of the Administrative Code to which the staff member might otherwise have been entitled on the matter. If a timely, written request for hearing is made, the procedures set forth in rule 3335-111-06 of the Administrative Code shall apply.

(G) Resumption of clinical activities following a leave of absence:

- (1) A member shall request a leave of absence in writing for good cause shown such as medical reasons, educational and research reasons or military service to the chief of clinical service and the director of medical affairs. Such leave of absence shall be granted at the discretion of the chief of the clinical service and the director of medical affairs provided, however, such leave shall not extend beyond the term of the member's current appointment. A member of the medical staff who is experiencing health problems that may impair his or her ability to care for patients has the duty to disclose such impairment to his or her chief of clinical department and the director of medical affairs and the member shall be placed on immediate medical leave of absence until such time the member can demonstrate to the satisfaction of the director of medical affairs that the impairment has been sufficiently resolved and can request for reinstatement of clinical activities. During any leave of absence, the member shall not exercise his or her clinical privileges, and medical staff responsibilities and prerogatives shall be inactive.
- (2) The member must submit a written request for the reinstatement of clinical privileges to the chief of the clinical service. The chief of the clinical service shall forward his recommendation to the credentialing committee which, after review and consideration of all relevant information, shall forward its recommendation to the medical staff administrative committee and the professional affairs committee of the medical center board. The credentials committee, the director of medical affairs, the chief of the clinical service or the medical staff administrative committee shall have the authority to require any documentation, including advice and consultation from the member's treating physician or the committee for licensed independent practitioner health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff is seeking privileges. Upon return from a leave of absence for medical reasons the medical staff member must demonstrate his or her ability to exercise his or her clinical privileges upon return to clinical activity.
- (3) All members of the medical staff who take a leave of absence for medical or non-medical reasons must be in good standing on the medical staff upon resumption of clinical activities. No member shall be granted leave of absence in excess of his or her current appointment and the usual procedure for appointment and reappointment, including deadlines for submission of application as set forth in this rule will apply irrespective of the nature of the leave. Absence extending beyond his or her current term of failure to request reinstatement of clinical privileges shall be deemed a voluntary resignation from the medical staff, and in such event, the member shall not be entitled to a hearing or appeal.

3335-111-05 Peer review and corrective action.

(A) Informal peer review.

All medical staff members agree to cooperate in informal peer review activities that are solely intended to improve the quality of medical care provided to patients at the CHRI ~~and by the individual medical staff member~~. Such activities may include the handling and information indicating a need for

~~informal review, of complaints, including patient complaints, disagreements, questions of clinical competence, or inappropriate conduct and variation variations in clinical practice identified by the clinical sections or divisions and medical staff committees shall be referred to the chair of the practitioner evaluation committee. The practitioner evaluation committee chair, or his or her designee, will consult with the affected medical staff member and obtain information or opinions from knowledgeable persons within the medical center as well as external peer review consultants, pursuant to criteria outlined in these bylaws. Following the assessment by the practitioner evaluation committee chair or his or her designee, the practitioner evaluation committee may make recommendations for educational actions of additional training, sharing of comparative data or monitoring or provide other forms of guidance to the medical staff member to assist him or her in improving the quality of patient care. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. At the conclusion of the evaluation, the practitioner evaluation committee chair or his or her designee submits a report to. The resulting information from such activities shall be furnished to the applicable clinical department chief and if applicable academic department chair and section chief and the director of medical affairs. Upon review by the section chief, and with concurrence of the director of medical affairs, the review activity may result in consultation with the medical staff member, recommendations for educational actions or additional training, sharing of comparative data, monitoring, informal letters of reprimand or warning or other methods of guidance to the medical staff member to assist them in improving the quality of patient care outside of the mechanism for formal review in paragraph (B) of this rule. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. In each case under review, The clinical department chief and the director of medical affairs shall evaluate the matter to determine the appropriate course of action. They shall make an initial written determination shall be made by the section chief and the director of medical affairs on whether:~~

- (1) ~~The complaint matter warrants no further action;~~
- (2) ~~Informal review resolution under this paragraph is warranted; or appropriate. The clinical department chief and the director of medical affairs shall determine whether to include documentation of the informal resolution in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response which shall also be placed in the file. Informal review under this paragraph is not a procedural prerequisite to the initiation of formal peer review under paragraph (B) of this rule; or~~
- (3) ~~Formal peer review under paragraph (B) of this rule is warranted. In cases where the section clinical department chief and director of medical affairs cannot agree, the matter shall be submitted and determined as set forth in paragraph (B) of this rule. The section chief and the director of medical affairs shall determine whether it is appropriate to include documentation of such actions in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response, which shall also be placed in the member's file.~~

(B) Formal peer review.

- (1) Formal peer review may be requested in more serious situations or where informal review has not resolved an issue or whenever the activities or professional conduct of a member of the medical staff of the CHRI:
 - (a) Violates the standards or aims of the medical staff or standards of professional conduct;
 - (b) Is considered to be disruptive to the operation of the CHRI;
 - (c) Violates the bylaws, rules and regulations of the medical staff, the medical center board, or the board of trustees of the Ohio state university;
 - (d) Violates state or federal law; or
 - (e) Is detrimental to patient safety or to the delivery of patient care within the CHRI.
- (2) Formal peer review may be initiated by the clinical department chief, the section chief, the director of medical affairs, any member of the medical staff, the chief executive officer of the CHRI, the dean of the college of medicine, any member of the medical center board, or the vice president for health services. All requests for formal peer review shall be in writing, shall be submitted to the director of medical affairs, and shall be supported by reference to the specific activities or conduct which constitute grounds for the requested action.
- (3) The director of medical affairs shall promptly notify the affected member of the medical staff, in a confidential manner, that a request for formal peer review has been made, and inform the member of the specific activities or conduct which constitute grounds for the requested action. The director of medical affairs shall verify the facts related to the request for formal peer review, and within thirty days, make a written determination. If the director of medical affairs decides that no further action is warranted, the director of medical affairs shall notify the person(s) who filed the request for formal peer review and the member accused, in writing, that no further action would be taken.
- (4) Whenever the director of medical affairs determines that formal peer review is warranted and that a reduction, suspension or revocation of clinical privileges could result, the director of medical affairs shall refer the request for formal peer review to the formal peer review committee. The affected member of the medical staff shall be notified of the referral to the formal peer review committee, and be informed that these medical staff bylaws shall govern all further proceedings. The senior vice president for health sciences or designee shall exercise any or all duties or responsibilities assigned to the director of medical affairs under these rules for implementing corrective action and appellate procedure only if:
 - (a) The director of medical affairs is the medical staff member charged;
 - (b) The director of medical affairs is responsible for having the charges brought against another medical staff member; or

- (c) There is an obvious conflict of interest.
- (5) The formal peer review committee shall investigate every request and shall report in writing within thirty days its findings and recommendations for action to the appropriate clinical department chief and notice given to the section chief. In making its recommendation the formal peer review committee may consider as appropriate, relevant literature and clinical practice guidelines, all the opinions and views expressed throughout the review process, and any information or explanations provided by the member under review. Prior to making its report, the medical staff member against whom the action has been requested shall be afforded an opportunity for an interview with the formal peer review committee. At such interview, the medical staff member shall be informed of the specific activities alleged to constitute grounds for formal peer review, and shall be afforded the opportunity to discuss, explain or refute the allegations against the medical staff member. The medical staff member may furnish written or oral information to the formal peer review committee at this time. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.
- (6) Upon receipt of the written report from the formal peer review committee, the appropriate clinical department chief shall, within seven days, make his or her own written determination and forward that determination along with the findings and recommendations of the formal peer review committee to the director of medical affairs, or if required by paragraph (B)(3) of this rule, to the senior vice president for health sciences or designee.
- (7) Following receipt of the recommendation from the clinical department chief and the report from the formal peer review committee, the director of medical affairs, or the senior vice president for health sciences or designee, shall have ten days to approve or to modify the determination of the clinical department chief. Following receipt of the report of the clinical department chief, the director of medical affairs or senior vice president for health sciences or designee shall decide whether the grounds for the requested corrective action are such as should result in a reduction, suspension or revocation of clinical privileges. If the director of medical affairs, or senior vice president for health sciences or designee, decides the grounds are not substantiated, the director of medical affairs will notify the formal peer review committee; clinical department chief and if applicable, the academic department chairperson; section chief; person(s) who filed the complaint and the affected medical staff member, in writing, that no further action will be taken.

In the event the director of medical affairs or senior vice president for health sciences or designee finds the grounds for the requested corrective action are substantiated, the director of medical affairs shall promptly notify the affected medical staff member of that decision and of the affected medical staff member's right to request a hearing before the medical staff administrative committee pursuant to rule 3335-111-06 of the Administrative Code. The written notice shall also include a statement that the medical staff member's failure to request a hearing in the timeframe prescribed in rule 3335-111-06 of the Administrative Code shall constitute a waiver of rights to a hearing and to an appeal on the matter; a statement that the affected medical staff member shall have the procedural rights found in rule 3335-111-06 of the

Administrative Code; and a copy of the rule 3335-111-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative hearing and appeal process shall occur prior to the imposition of the proposed corrective action unless the emergency provisions outlined in paragraph (D) of this rule apply. This written notice by the director of medical affairs shall be sent certified return receipt mail to the affected medical staff member's last known address as determined by university records.

- (8) If the affected member of the medical staff does not make a written request for a hearing to the director of medical affairs within thirty-one days after receipt of the adverse decision, it shall be deemed a waiver of the right to any review by the medical staff administrative committee to which the staff member might otherwise have been entitled on the matter.
- (9) If a timely, written request for hearing is made, the procedures set forth in rule 3335-111-06 of the Administrative Code shall apply.

(C) Composition of the formal peer review committee.

- (1) When the determination that formal peer review is warranted is made, the clinical department chief shall select three members of the medical staff to serve on a formal peer review committee.
- (2) Whenever the questions raised concern the clinical competence of the member under review, the clinical department chief shall select members of the medical staff to serve on the formal peer review committee who shall have similar levels of training and qualifications as the member who is subject to formal peer review.
- (3) An outside review consultant may serve as a member of the formal peer review whenever:
 - (a) A determination is made by the clinical department chief and the director of medical affairs that the clinical expertise needed to conduct the review is not available on the medical staff;
 - (b) The objectivity of the review may be compromised due to economic considerations; or
 - (c) Whenever the director of medical affairs determines that an outside review is otherwise advisable.

If an outside reviewer is recommended, the clinical department chief shall make a written recommendation to the director of medical affairs for selection of an outside reviewer. The director of medical affairs shall make the final selection of an outside reviewer.

(D) Summary suspension.

- (1) Notwithstanding the provisions of this rule, a member of the medical staff shall have all or any portion of clinical privileges immediately suspended or appointment terminated by the chief executive officer or section chief, whenever such action must be taken in the best interest of patient care when there is imminent danger to patients or to the patient care operations. Such summary suspension shall become effective immediately upon imposition and the chief executive officer will

subsequently notify the medical staff member in writing of the suspension. Such notice shall be by certified return receipt mail to the affected medical staff member's last known address as determined by university records.

- (2) A medical staff member whose privileges have been summarily suspended or whose appointment has been terminated shall be entitled to appeal the suspension pursuant to rule 3335-111-06 of the Administrative Code. If the affected member of the medical staff does not make a written request for a hearing to the chief executive officer within thirty-one days after receipt of the adverse decision, it shall be deemed a waiver of the affected member's right to any review by the medical staff administrative committee of which the member might otherwise be entitled. If a timely, written request for a hearing is made, the procedures set forth in rule 3335-111-06 of the Administrative Code shall apply.
- (3) Immediately upon the imposition of a summary suspension, the chief executive officer in consultation with the appropriate section chief, shall have the authority to provide for alternative medical coverage for the patients of the suspended medical staff member who remain in the hospital at the time of suspension. The wishes of the patient shall be considered in the selection of such alternative medical coverage. While a summary suspension is in effect, the member of the medical staff is ineligible for reappointment to the medical staff. Medical staff and hospital administrative duties and prerogatives are suspended during the summary suspension.

(E) Automatic suspension.

- (1) Notwithstanding the provisions of this rule, a temporary ~~suspension in the form of withdrawal lapse~~ of a medical staff member's admitting privileges, effective until medical records are completed, may be imposed automatically by the chief executive officer after a warning, in writing, of delinquency for failure to complete medical records as defined by the rules and regulations of the medical staff.
- (2) Action by the state boards of licensure revoking or suspending a medical staff member's licensure or placing the member on probation shall automatically impose the same restrictions to that member's CHRI medical staff privileges.
- (3) Failure to maintain the minimum required type and amount of professional liability insurance with an approved insurer, shall result in immediate and automatic suspension of a medical staff member's appointment and privileges until such time as proof of appropriate insurance coverage is furnished. In the event such proof is not provided within ten days of such suspension, the medical staff member shall be deemed to have voluntarily terminated his or her appointment and privileges.
- (4) Upon exclusion, debarment, or other prohibition from participation in any state or federal health care reimbursement program, or a federal procurement or non-procurement program, the medical staff member's appointment and privileges shall be immediately and automatically suspended until such time as the exclusion, debarment, or prohibition is lifted.

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- (5) If a medical staff member pleads guilty to or is found guilty of a felony which involves violence or abuse upon a person, conversion, embezzlement, or misappropriation of property; fraud, bribery, evidence tampering, or perjury; or a drug offense, the medical staff member's appointment and privileges shall be immediately and automatically terminated.
- (6) Whenever a medical staff member's drug enforcement administration (DEA) or other controlled substances number is revoked, he or she shall be immediately and automatically divested of his or her right to prescribe medications covered by the number.
- (7) When a medical staff member's DEA or other controlled substances number is suspended or restricted in any manner, his or her right to prescribe medications covered by the number is similarly automatically suspended or restricted during the term of the suspension or restriction.
- (8) No medical staff member shall be entitled to the procedural rights set forth in rule 3335-111-06 of the Administrative Code as a result of an automatic suspension or termination. As soon as practicable after the imposition of an automatic suspension, the medical staff administrative committee shall convene to determine if further corrective action is necessary. Any further action with respect to an automatic suspension must be taken in accordance with this rule. (B/T 9/1/93, B/T 5/2/97, B/T 9/1/99, B/T 10/1/99, B/T 12/3/99, B/T 4/5/2002, B/T 9/6/2002, B/T 2/6/2004, B/T 11/4/2005, B/T 2/6/2009, B/T 9/18/09, 10/29/2011)

3335-111-06 Hearing and appellate review procedure.

- (A) Right to hearing before the medical staff administrative committee and to appellate review.
 - (1) When a member of the medical staff has exhausted remedies under paragraph (F) of rule 3335-111-04 of the Administrative Code on reappointments; or under rule 3335-111-05 of the Administrative Code for corrective action; or who has been summarily suspended under paragraph (D) of rule 3335-111-05 of the Administrative Code receives notice of a proposed action by the chief executive officer or the director of medical affairs that will adversely affect reappointment as a member of the medical staff or the exercise of clinical privileges, the staff member shall be entitled to an adjudicatory hearing.
 - (2) All hearings and appellate reviews shall be in accordance with the procedural safeguards set forth in this rule to assure that the affected medical staff member is accorded all rights to which the member is entitled.
- (B) Request for hearing.
 - (1) The request for a hearing shall be submitted in writing by the affected medical staff member to the chief executive officer within ~~thirty~~ ^{thirty-one} days of notifications by the chief executive officer of the intended action. The chief executive officer shall forward the request to the medical staff administrative committee along with instructions to convene a hearing.
 - (2) The failure of a medical staff member to request a hearing to which the member is entitled by these bylaws within the time and in the manner herein provided, shall be deemed a waiver of the member's right to any review by the medical staff administrative committee to which the

member might otherwise been entitled. The chief executive officer shall then implement the decision and that action shall become and remain effective against the medical staff member in the same manner as a final decision of the medical center board as provided for in paragraph (E) of this rule. The chief executive officer shall promptly inform the affected medical staff member that the proposed decision, which had entitled the medical staff member to a hearing, has now become final.

(C) Notice of hearing.

- (1) After receipt of a timely request for hearing by the chief executive officer from a medical staff member entitled to such hearing, the medical staff administrative committee shall be notified of the request for hearing by the chief executive officer, and shall at the next scheduled meeting take the following action:
 - (a) Instruct the director of medical affairs and chief of staff to jointly appoint within seven days a hearing committee, consisting of three to five members of the medical staff who are not members of the medical staff administrative committee, are not direct competitors, do not have a conflict of interest, and who have not previously participated in the peer review of the matter under consideration.
 - (b) Instruct the hearing committee to schedule and arrange for a hearing ~~or hearings~~ which ~~initial hearing or meeting~~ hearing shall be conducted not less than thirty nor more than sixty days from the date of the receipt of the request for a hearing by the chief executive officer. However, an initial hearing or meeting for a medical staff member who is under summary suspension, which is then in effect, shall be held as soon as arrangements may be reasonably made.
- (2) The medical staff member shall be given at least ten days prior notice of the scheduled hearing, provided that the medical staff member may waive this notice in writing. Notice shall be by certified return receipt mail to the staff member at the staff member's last known address as reflected by university records. The notice of hearing shall state in concise language the acts or omissions with which the medical staff member is charged; a list of representative charts or documents being used; names of potential witnesses to be called; and any other reason or evidence that may be considered by the hearing committee during the hearing.

(D) Conduct of hearing.

- (1) The hearing committee shall select a chairperson from the committee ~~membership~~ to preside over the hearing. The chairperson may require a representative for the individual and for the medical staff administrative committee (or the medical center board) to participate in a pre-hearing conference. At the pre-hearing conference, the chairperson shall resolve all procedural questions, including any objections to exhibits or witnesses, the role of legal counsel, and determine the time to be allotted to each witness's testimony and cross-examination. The hearing committee shall have benefit of Ohio state university legal counsel. The hearing committee may grant continuances, recesses, and the chairperson may excuse a member of the hearing committee from attendance temporarily for good cause, provided that there shall be at no time less than two members of the

hearing committee present unless the affected staff member waives this requirement.

All members of the hearing committee must be present to deliberate and vote. No member may vote by proxy. The person who has taken the action from which the affected staff member has requested the hearing shall not participate in the deliberation or voting of the hearing committee. The hearing shall be a de novo hearing, although evidence of the prior recommendations and decisions may be presented.

- (2) An accurate record of the hearing shall be kept. The record shall be done by the use of a professional stenographer. This record shall be available to the affected member of the medical staff upon request at the affected member's expense.
- (3) The personal presence of the medical staff member for whom the hearing has been scheduled shall be required. A medical staff member who fails without good cause to appear and proceed at such hearing shall be deemed to have waived the right to appear and to have a hearing before the medical staff administrative committee in the same manner as provided in paragraph (B) of this rule, and to have accepted the adverse recommendation or decision involved and the same shall therein become and remain in effect as provided in paragraph (B) of this rule. The hearing committee may, at its own discretion, proceed with the hearing without the medical staff member and impose a sanction.
- (4) Postponements of hearings beyond the time set forth in this chapter shall be made only with the approval of the medical staff administrative committee. Granting of such postponement shall be only for good cause shown.
- (5) The hearing need not be conducted strictly according to the rules of law related to the examination of witnesses or presentation of evidence. Any relevant matters upon which responsible persons customarily rely in the conduct of serious affairs shall be considered, regardless of the existence of any common law or statutory rule which might make evidence inadmissible over objection in civil or criminal action. The member of the medical staff for whom the hearing is being held shall, prior to, or during the hearing, be entitled to submit memoranda concerning any issues of procedure or of fact and such memoranda shall become a part of the hearing record.
- (6) The affected medical staff member shall have the following rights: to be represented by an attorney at law and to call and examine witnesses; to introduce evidence; to cross-examine any witnesses on any matter relevant to the issue of the hearing; and to challenge any witness and to rebut any evidence. If the medical staff member does not testify in his/her own behalf, the member may be called and examined as if under cross-examination.
- (7) The hearing committee shall request the person who has taken the action from which the affected medical staff member has requested the hearing to present evidence to the hearing committee in support of the adverse recommendation. The hearing committee may proceed to hear evidence and testimony from either party in whatever order the hearing committee deems appropriate. The hearing committee may call its own witnesses, may recall any party's witnesses, and may question witnesses as it deems appropriate. All parties shall be responsible to secure the attendance of their own witnesses. All witnesses and

evidence received by the hearing committee shall be open to challenge and cross-examination by the parties. Witnesses shall not be placed under oath. At the close of the evidence the hearing committee may request each party to make summary statements, either oral or written.

- (8) The hearing committee may, without special notice, recess the hearing and reconvene the same for the convenience of the participants or for the purpose of obtaining new or additional evidence or consultation. The hearing committee shall make its best effort to expeditiously determine the issues presented. The hearing committee may limit its proceedings when sufficient material has been received. The parties may be required to provide evidence in oral or written form. Upon conclusion of the presentation of evidence the hearing shall be closed. The hearing committee may there upon, at a time convenient to itself, conduct its deliberations outside the presence of the medical staff member for whom the hearing was convened.
- (9) Within sixty days after its appointment, unless otherwise extended by the medical staff administrative committee, the hearing committee shall forward its written report and recommendation together with the transcript of the hearing and all other documentation presented by the parties to the medical staff administrative committee. The affected member shall be notified of the recommendation of the hearing committee including a statement of the basis for the recommendation. The medical staff administrative committee shall accept, reject, or modify the recommendation of the hearing committee. The medical staff administrative committee may conduct further hearings as it deems necessary or may remand the matter back to the hearing committee for further action as directed. The medical staff administrative committee may impose a greater or lesser sanction than that recommended by the hearing committee.
- (10) Within fourteen days after the conclusion of the taking of all evidence and of all hearings, the medical staff administrative committee shall make a written report of its findings and its recommendation and shall forward the same together with the hearings record and all other documentation to the chairperson of the medical center board. Notice of that decision shall be sent certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records by the director
- (11) The decision and record of the medical staff administrative committee shall be transmitted to the professional affairs committee of the medical center board, which shall, subject to the affected member's right to appeal and implementation of paragraph (E) of this rule, consider the matter at its next scheduled meeting, or at a special meeting to be held no less than thirty days following receipt of the transmittal. The professional affairs committee of the medical center board may accept, reject, or modify the decision of the medical staff administrative committee.
- (12) The recommendation of the professional affairs committee of the medical center board shall be promptly considered by the medical center board at its next scheduled meeting. The medical center board may accept, reject, or modify the recommendation of the professional affairs committee of the medical center board.

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- (13) A copy of the medical center board decision shall be sent by certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records.
- (E) Appeal process.
- (1) Within thirty days after receipt of a notice by an affected medical staff member of the action of the medical staff administrative committee the staff member may, by written notice to the chairperson of the medical center board, request an appeal. Such appeal shall only be held on the record before the medical staff administrative committee.
 - (2) If an appeal is not requested within the thirty-day period, the affected medical staff member shall be deemed to have waived the right to an appeal, and to have accepted such adverse decision.
 - (3) The appeal shall be conducted by the professional affairs committee of the medical center board.
 - (4) The affected medical staff member shall have access to the reports and records, including transcripts, if any, of the medical staff administrative committee and all other material, favorable or unfavorable, that have been considered by that committee. The member shall then submit a written factual statement specifying those factual and procedural matters with which the member disagrees, and the reasons for such disagreement. This written statement may cover any matters raised at any step in the procedure to which the appeal is related, and legal counsel may assist in its preparation. Such written statement shall be submitted to the professional affairs committee of the medical center board no later than seven days following the date of the affected member's notice of appeal.
 - (5) New or additional matters not raised during the hearing procedure or in the medical staff administrative committee hearings shall only be introduced on appeal at the sole discretion of the professional affairs committee of the medical center board.
 - (6) Within fourteen days following submission of the written statement by the affected medical staff member, the professional affairs committee shall recommend to the medical center board that the adverse decision be affirmed, modified or rejected, or to refer the matter back to the medical staff administrative committee for further review and recommendation. Such referral to the medical staff administrative committee may include a request for further investigation.
 - (7) Any final decision by the medical center board shall be communicated by the chief executive officer by certified return receipt mail to the affected medical staff member at the member's last known address as determined by university records. The chief executive officer shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the chief medical officer of OSU ~~health system~~ medical center, the vice president for health services, the director of medical affairs, chief of staff, the section chief, clinical department chief and the academic department chairperson and the person(s) who initiated the request for formal peer review. The chief executive officer shall take immediate steps to implement the final decision.

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3335-111-07 Categories of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical attending, community associate attending, and limited designations. All medical staff members with admitting privileges may admit patients in accordance with state law and criteria for standards of care established by the medical staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration and demonstration of recent active clinical practice during the last two years, but are otherwise subject to the provisions of these bylaws.

(A) Honorary staff.

The honorary staff will be composed of those individuals who are recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature in an oncology field of interest. The honorary staff designation is awarded by the medical center board on the recommendation of the chief executive officer of the CHRI, senior vice president for health sciences, section chief, or the credentials committee after approval by the medical staff administrative committee. This is a lifetime appointment. Honorary staff are not entitled to patient care privileges.

(B) Attending medical staff.

(1) Qualifications:

The attending staff shall consist of those regular faculty members of the colleges of medicine and dentistry who are licensed in the state of Ohio, whose practice is at least seventy-five percent oncology and with a proven career commitment to oncology as demonstrated by the majority of the following:

Training,
Current board certification (as specified in rule 3335-111-04(A)(5) of the Administrative Code),
Publications,
Grant funding,
Other funding and experience (as deemed appropriate by the chief executive officer and the section chief);

and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code.

(2) Prerogatives:

Attending staff members may:

(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the CHRI. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the chief executive officer, the clinical department chief and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the attending staff member to a hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code.

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- (b) Be free to exercise such clinical privileges as are granted pursuant to these bylaws.
- (c) Vote on all matters presented at general and special meetings of the medical staff and committees of which he or she is a member unless otherwise provided by resolution of the medical staff, clinical department or committee and approved by the medical staff administrative committee.
- (d) Hold office in the medical staff organization, clinical departments and committees of which they are a member, unless otherwise provided by resolution of the medical staff, clinical department or committee and approved by the medical staff administrative committee.

(3) Responsibilities:

An attending staff member shall:

- (a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.
- (b) Retain responsibility within the member's area of professional competence for the continuous care and supervision of each patient in the CHRI for whom he or she is providing care, or arrange a suitable alternative for such care and supervision.
- (c) Actively participate in such quality evaluation and monitoring activities as required by the medical staff, and discharge such staff functions as may be required from time to time.
- (d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at medical staff meetings and meetings of those committees of which they are a member.
- (e) Supervise members of the limited staff in the provision of patient care in accordance with accreditation standards and policies and procedures of approved clinical training programs. It is the responsibility of the attending physician to authorize each member of the limited staff to perform only those services that the limited staff member is competent to perform under supervision.
- (f) Supervise other licensed allied health professionals as necessary in accordance with accreditation standards and state law. It is the responsibility of the attending physician to authorize each licensed allied health professional to perform only those services which the licensed allied health professional is privileged to perform.

(C) Associate attending staff.

(1) Qualifications:

The associate attending staff shall consist of those regular faculty members of the colleges of medicine and dentistry who do not qualify for attending staff appointment.

(2) Prerogatives:

The associate attending staff may:

- (a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the chief executive officer, the clinical department chief and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the associate attending staff member to a hearing or appeal pursuant to rule 3335-111-06 of the Administrative Code.
- (b) Be free to exercise such clinical privileges as are granted pursuant to the bylaws.
- (c) Vote on all matters presented at general and special meetings of the medical staff and committees of which he or she is a member unless otherwise provided by resolution of the staff, clinical department or committee and approved by the medical staff administrative committee.
- (d) The associate attending staff member may not vote on amendments to the bylaws.

(3) Responsibilities:

Associate attending staff members shall:

- (a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.
- (b) Retain responsibility within the member's care area of professional competence for the continuous care and supervision of each patient in the CHRI for whom the member is providing care, or arrange a suitable alternative for such care and supervision including the supervision of interns, residents and fellows assigned to their service.
- (c) Actively participate in such quality evaluation and monitoring activities as required by the staff and discharge such staff functions as may be required from time to time.
- (d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at medical staff meetings and meetings of those committees of which they are a member.

(D) Clinical attending staff.

(1) Qualifications:

The clinical attending staff shall consist of those clinical faculty members of the colleges of medicine and dentistry who have training, expertise, and experience in oncology, as determined by the chief executive officer in consultation with the section chief and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code.

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(2) Prerogatives:

The clinical attending staff may:

- (a) Admit patients which complement the research and clinical teaching program. At times when hospital beds or other resources are in short supply, patient admissions of clinical staff shall be subordinate to those of attending or associate attending staff.
- (b) Be free to exercise such clinical privileges as are granted pursuant to these bylaws.
- (c) Attend meetings as non-voting members of the medical staff and any medical staff or hospital education programs. The clinical attending staff may not hold elected office in the medical staff organization.

(3) Responsibilities:

- (a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.
- (b) Retain responsibility within the member's area of professional competence for the continuous care and supervision of each patient in the CHRI for whom the member is providing care, or arrange a suitable alternative for such care and supervision including the supervision of interns, residents and fellows assigned to their service.
- (c) Actively participate in such quality evaluation and monitoring activities as required by the staff and discharge such staff functions as may be required from time to time.
- (d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at medical staff meetings and meetings of those committees of which they are a member.
- (e) Supervise members of the limited staff in the provision of patient care in accordance with accreditation standards and policies and procedures of approved clinical training programs. It is the responsibility of the attending physician to authorize each member of the limited staff to perform only those services which the limited staff member is competent to perform under supervision.
- (f) Supervise other licensed allied health professionals as necessary in accordance with accreditation standards and state law. It is the responsibility of the attending physician to authorize each licensed allied health professional to perform only those services which the licensed allied health professional is privileged to perform.

(E) Community associate attending staff.

(1) Qualifications:

The community associate attending staff shall consist of those applicants who do not have faculty appointments in any of the academic

units of the Ohio state university and who are licensed in the state of Ohio and who satisfy the requirements and qualifications for membership set forth in rule 3335-111-04 of the Administrative Code. All applications for appointment and reappointment to the community associate attending staff shall be made to the chief executive officer for initial evaluation. The chief executive officer shall consult with the clinical department chief and the chairperson of the appropriate academic department and when appropriate may refer each application for completion of the appointment procedure in accordance with pertinent requirements of paragraph (E) or (F) of rule 3335-111-04 of the Administrative Code. The approval of the clinical department chief and the academic department chairperson or section chief shall not be required.

(2) Prerogatives:

The community associate attending staff members may:

- (a) Provide consulting services to James patients.
- (b) Admit patients when the primary diagnosis is cancer or cancer-related.
- (c) Be free to exercise such clinical privileges as are granted pursuant to these bylaws.
- (d) Attend all meetings of the medical staff as non-voting members and attend any and all medical staff or hospital education programs. The community associate attending staff member may not hold elected office in the medical staff organization except to serve as a non-voting, ex-officio member of medical staff committees if appointed pursuant to these rules.

(3) Responsibilities:

The community associate attending staff members shall:

- (a) Meet the basic responsibilities set forth in rules 3335-111-02 and 3335-111-03 of the Administrative Code.
- (b) Retain responsibility within their care area of professional competence for the continuous care and supervision of each patient for whom the member is providing care, or arrange a suitable alternative for such care and supervision.
- (c) Actively participate in such quality evaluation and monitoring activities as required by the staff and discharge such staff functions as may be required from time to time.
- (d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at staff meetings and meetings of those committees of which they are a member.
- (e) Supervise members of the limited staff in the provision of patient care in accordance with accreditation standards and policies and procedures of approved clinical training programs.

(F) Limited staff.

Limited staff are not considered members of the medical staff, do not have delineated clinical privileges, and do not have the right to vote in general medical staff elections. Except where expressly stated, limited staff are bound by the terms of these bylaws, rules and regulations of the medical staff and the limited staff agreement.

(1) Qualifications:

The limited staff shall consist of allopathic and osteopathic physicians, dentists and practitioners of podiatry or psychology who are accepted in good standing by a program director into a postdoctoral graduate medical education program and appointed to the limited staff in accordance with these bylaws. The limited staff shall maintain compliance with the requirements of state law, including regulations adopted by the Ohio state medical board, or the limited staff member's respective licensing board.

Members of the limited staff shall possess a valid training certificate or an unrestricted Ohio license from the applicable state board based on eligibility criteria defined by that state board. All members of the limited staff shall be required to successfully obtain an Ohio training certificate prior to beginning training within a program.

(2) Responsibilities:

The limited staff shall:

- (a) Be responsible to respond to all questions and complete all forms as may be required by the credentials committee.
- (b) Participate fully in the teaching programs, conferences, and seminars of the clinical department in which he or she is appointed in accordance with accreditation standards and policies and procedures of the graduate medical education committee and approved clinical training programs.
- (c) Participate in the care of all patients assigned to the limited staff member under the appropriate supervision of a designated member of the attending medical staff in accordance with accreditation standards and policies and procedures of the clinical training programs. The clinical activities of the limited staff shall be determined by the program director appropriate for the level of education and training. Limited staff shall be permitted to perform only those services that they are authorized to perform by the member of the attending medical staff based on the competence of the limited staff to perform such services. The limited staff may admit or discharge patients only when acting on behalf of the attending, associate attending, clinical attending or community associate attending medical staff. The limited staff member shall follow all rules and regulations of the service to which he or she is assigned, as well as the general rules of the CHRI pertaining to limited staff.
- (d) Serve as full members of the various medical staff committees in accordance with established committee composition as described in these bylaws and/or rules and regulations of the medical staff. The limited staff member shall not be eligible to

vote or hold elected office in the medical staff organization, but may vote on committees to which the limited staff member is assigned.

- (e) Be expected to make regular satisfactory professional progress including anticipated certification by the respective specialty or subspecialty program of post-doctoral training in which the limited staff member is enrolled. Evaluation of professional growth and appropriate humanistic qualities shall be made on a regular schedule by the clinical department chief, program director, teaching faculty or evaluation committee in accordance with accreditation standards and policies and procedures of the approved training programs.
- (f) Appeal by a member of the limited staff of probation, lack of reappointment, suspension or termination for failure to meet expectations for professional growth or failure to display appropriate humanistic qualities or failure to successfully complete any other competency as required by the accreditation standards of an approved training program will be conducted and limited in accordance with written guidelines established by the respective academic department or training program and approved by the director of medical affairs and the Ohio state ~~university health system's~~ university's graduate medical education committee as delineated in the limited staff agreement. Alleged misconduct by a member of the limited staff, for reasons other than failure to meet expectations of professional growth as outlined above, shall be handled in accordance with rules 3335-111-05 and 3335-111-06 of the Administrative Code.

(3) Failure to meet reasonable expectations:

Failure to meet reasonable expectations may result in sanctions including but not limited to probation, lack of reappointment, suspension or termination. Termination of limited staff member status shall result in automatic termination of the limited staff member's residency or fellowship appointment pursuant to these bylaws.

(4) Temporary appointments:

- (a) Limited staff members who are Ohio state university faculty may be granted an early commencement or an extension of appointment upon the recommendation of the chief of the clinical department, with prior concurrence of the ~~medical director of the health system~~ associate dean for graduate medical education, when it is necessary for the limited staff member to begin his or her training program prior to or extend his or her training program beyond a regular appointment period. The appointment shall not exceed sixty days.
- (b) Temporary appointments may be granted upon the recommendation of the chief of the clinical department, with prior concurrence of the ~~medical director of the health system~~ associate dean for graduate medical education, for limited staff members who are not Ohio state university faculty but who, pursuant to education affiliate agreements approved by the university, need to satisfy approved graduate medical education clinical rotation requirements. These appointments shall not

exceed a total of one hundred twenty days in any given post-graduate year. In such cases, the mandatory requirement for a faculty appointment may be waived. All other requirements for limited staff member appointment must be satisfied.

(5) Supervision:

Limited staff members shall be under the supervision of an attending, associate attending, clinical attending or community associate attending medical staff member. Limited staff members shall have no privileges as such but shall be able to care for patients under the supervision and responsibility of their attending, associate attending, clinical attending or community associate attending medical staff member. The care they extend will be governed by these bylaws and the general rules and regulations of each clinical department. The practice of care shall be limited by the scope of privileges of their attending, associate attending, clinical attending or community associate attending medical staff member. Any concerns or problems that arise in the limited staff member's performance should be directed to the attending, associate attending, clinical attending or community associate attending medical staff member or the director of the training program.

(a) Limited staff members may write orders for the care of patients under the supervision of the attending, associate attending, clinical attending or community associate attending medical staff member.

(b) All records of limited staff member cases must document involvement of the attending, associate attending, clinical attending or community associate attending medical staff member in the supervision of the patient's care to include co-signature of the history and physical, operative report, and discharge summary.

(G) Associates to the medical staff.

(1) Qualifications:

Licensed health care professionals are those professionals who possess a license, certificate or other legal credential required by Ohio law to provide direct patient care in a hospital setting, but who are not acting as licensed independent practitioners.

(2) Due process:

Licensed health care professionals are subject to corrective action for violation of these rules, their certificate of authority, standard care agreement, utilization plan or the provisions of their licensure, including professional ethics. Corrective action may be requested by any member of the medical staff, the clinical department chief, the chairperson of an academic department, the section chief or the director of medical affairs. All requests shall be in writing and be submitted to the director of medical affairs.

The director of medical affairs shall appoint a three-person committee to review the situation and recommend appropriate corrective action, including termination or suspension of clinical privileges. The committee shall consist of at least one licensed health care professional licensed in the same field as the individual being reviewed, if available,

and one medical staff member. The committee shall make a written recommendation to the director of medical affairs, who may accept, reject or modify the recommendation. The decision of the director of medical affairs shall be final.

(H) Clinical privileges.

(1) Delineation of clinical privileges:

- (a) Every person practicing at the CHRI by virtue of medical staff membership, faculty appointment, contract or under authority granted in these bylaws shall, in connection with such practice, be entitled to exercise only those clinical privileges specifically applied for and granted to the staff member or other licensed allied health professional by the medical center board after recommendation from the medical staff administrative committee.
- (b) Each clinical department and CHRI section shall develop specific clinical criteria and standards for the evaluation of privileges with emphasis on invasive or therapeutic procedures or treatment which represent significant risk to the patient or for which specific professional training or experience is required. Such criteria and standards are subject to the approval of the medical staff administrative committee and the medical center board.
- (c) Requests for the exercise and delineation of clinical privileges must be made as part of each application for appointment or reappointment to the medical staff on the forms prescribed by the medical staff administrative committee. Every person in an administrative position who desires clinical privileges shall be subject to the same procedure as all other applicants. Requests for clinical privileges must be submitted to the chief of the clinical department in which the clinical privileges will be exercised. Clinical privileges requested other than during appointment or reappointment to the medical staff shall be submitted to the chief of the clinical department and such request must include documentation of relevant training or experience supportive of the request.
- (d) The chief of the clinical department shall review each applicant's request for clinical privileges and shall make a recommendation regarding clinical privileges to the director of medical affairs. Requests for clinical privileges shall be evaluated based upon the applicant's education, training, experience, demonstrated competence, references, and other relevant information including the direct observation and review of records of the applicant's performance by the clinical department in which the clinical privileges are exercised. Whenever possible, the review should be of primary source information. The applicant shall have the burden of establishing qualifications and competence in the clinical privileges requested and shall have the burden of production of adequate information for the proper evaluation of qualifications.
- (e) The applicant's request for clinical privileges and the recommendation of the clinical department chief shall be forwarded to the credentials committee and shall be processed

in the same manner as applications for appointment and reappointment pursuant to rule 3335-111-04 of the Administrative Code.

- ~~(f) A leave of absence from clinical privileges for voluntary or involuntary medical reasons, for greater than thirty days, must be requested by each medical staff member in writing and be referred to the director of medical affairs office, whenever the medical reason for the leave relates to the medical staff member's possession of the necessary health status to exercise the clinical privileges granted to him or her, or to fulfill the essential functions of his or her appointment to the medical staff, with or without reasonable accommodation. The director of medical affairs may notify the committee for licensed independent practitioner health. This section does not mean that members of the medical staff may not have a duty to self report absences of less than thirty days to the section chief when the absence is based upon the ability to exercise and fulfill essential functions of his or her clinical privileges or medical staff appointment.~~
- ~~(g) After a leave for medical reasons of greater than thirty days, a written request for reinstatement must be reviewed and approved by the director of medical affairs in consultation with the committee for licensed independent practitioner health, if necessary. Upon return from a leave of absence for medical reasons, the medical staff member must demonstrate his/her ability to exercise his/her clinical privileges upon return to clinical activity. The credentials committee, the director of medical affairs, the section chief or the medical staff administrative committee shall have the authority to require any documentation, including advice and consultation from the committee on physician health that might have a bearing on the medical staff member's ability to carry out the clinical and educational responsibilities for which the medical staff member is seeking privileges. The committee for licensed independent practitioner health will have the responsibility to consider and recommend reasonable accommodations that will enable the medical staff member to practice in a safe and acceptable manner. Any accommodation must be arranged and implemented prior to the exercise of clinical privileges.~~
- (f) Medical staff members who are granted new or initial privileges are subject to FPPE, which is a six-month period of focused monitoring and evaluation of practitioners' professional performance. Following FPPE medical staff members with clinical privileges are subject to ongoing professional practice evaluation (OPPE), which information is factored into the decision to maintain existing privileges, to revise existing privileges, or to revoke an existing privilege prior to or at the time of renewal. FPPR and OPPE are fully detailed in medical staff policies that were approved by the medical staff administrative committee and the medical center board.
- (g) Medical staff members authorize the CHRI and clinics to share amongst themselves credentialing, quality and peer review information pertaining to the medical staff member's clinical competence and/or professional conduct. Such information may be shared at initial appointment and/or reappointment and at

any time during the medical staff member's medical staff appointment to the medical staff of the CHRI.

- (2) Temporary and special privileges:
- (a) Temporary privileges may be extended to a doctor of medicine, osteopathic medicine, dental surgery, psychologist, podiatry or to a licensed allied health professional upon completion of an application prescribed by the medical staff administrative committee, upon recommendation of the chief of the clinical department, and approval by the director of medical affairs. The director of medical affairs, acting as a member and on behalf of the medical center board, has been delegated responsibility by the medical center board to grant approval of temporary privileges. The temporary privileges granted shall be consistent with the applicant's training and experience and with clinical department guidelines. Prior to granting temporary privileges, primary source verification of licensure and current competence shall be required. Temporary privileges shall be limited to situations which fulfill an important patient care need and shall not be granted for a period of ~~more than ninety~~ not to exceed one hundred twenty days.
 - (b) Temporary privileges may be extended to visiting medical faculty or for special activity as provided by the Ohio state medical or dental boards.
 - (c) Temporary privileges granted for locum tenures may be exercised for a maximum of one hundred twenty days, consecutive or not, any time during the twenty-four month period following the date they are granted
 - (d) Practitioners granted temporary privileges will be restricted to the specific delineations for which the temporary privileges are granted. The practitioner will be under the supervision of the chair of the clinical department while exercising any temporary privileges granted.
 - (e) Practitioners exercising temporary privileges shall abide by these medical staff bylaws, rules and regulations, and hospital and medical staff policies.
 - (e)(f) Special privileges -- upon receipt of a written request for specific temporary clinical privileges and the approval of the clinical department chief, the chairperson of the academic department and the director of medical affairs, an appropriately licensed practitioner of documented competence, who is not an applicant for medical staff membership, may be granted special clinical privileges for the care of one or more specific patients. Such privileges shall be exercised in accordance with the conditions specified in rule 3335-111-04 of the Administrative Code.
 - (d) ~~A physician may employ or utilize the services of a non-licensed professional assistant in the administration of patient care if this assistant has a defined job description, has received credentials review and approval by the appropriate CHRI reviewing body, and is operating within existing CHRI standards, policies, and procedures. The physician will be responsible for all patient care activities performed on his or her behalf.~~

~~(e)(g)~~ The temporary and special privileges must also be in conformity with ~~the joint commission on accreditation of health care organizations'~~ accrediting bodies' standards and the rules and regulations of professional boards of Ohio.

(3) Expedited privileges:

If the medical center board is not scheduled to convene in a timeframe that permits the timely consideration of the recommendation of a complete application by the medical staff administrative committee, eligible applicants may be granted expedited privileges by the professional affairs committee or a subcommittee of the medical center board ~~consisting of two voting members of the medical center board, the director of medical affairs and the chief of staff pursuant to the medical staff policy and the medical center board resolution.~~ Certain restrictions apply to the appointment and granting of clinical privileges via the expedited process. These include but are not limited to: an involuntary termination of medical staff membership at another hospital, involuntary limitation, or reduction, denial or loss of clinical privileges, a history of professional liability actions resulting in a final judgment against the applicant, or a challenge by a state licensing board.

(4) Podiatric privileges:

(a) Practitioners of podiatry may admit patients to the CHRI if such patients are being admitted solely to receive care that a podiatrist may provide without medical assistance, pursuant to the scope of the professional license of the podiatrist. Practitioners of podiatry must, in all other circumstances co-admit patients with a member of the medical staff who is a doctor of medicine or osteopathic medicine. A member of the medical staff who is a doctor of medicine or osteopathy shall:

- (i) Be responsible for any medical problems that the patient has while an inpatient of the CHRI; and
- (ii) Shall confirm the findings, conclusions and assessment of risk prior to high-risk diagnosis or therapeutic interventions defined by the medical staff.

(b) Practitioners of podiatry shall be responsible for the podiatric care of the patient including the podiatric history and physical examination and all appropriate elements of the patient's record.

(c) The podiatrist shall be responsible to the chief of the department of orthopaedics.

(5) Psychology privileges:

(a) Psychologists shall be granted clinical privileges based upon their training, experience and demonstrated competence and judgment consistent with their license to practice. Psychologists shall not prescribe drugs, or perform surgical procedures, or in any other way practice outside the area of their approved clinical privileges or expertise unless otherwise authorized by law.

(b) Psychologists may not admit patients to the CHRI, but may diagnose and treat a patient's psychological illness as part of the patient's comprehensive care while hospitalized. All patients

admitted for psychological care shall receive the same medical appraisal as all other hospitalized patients. A member of the medical staff who is a doctor of medicine or osteopathic medicine shall admit the patient and shall be responsible for the history and physical and any medical care that may be required during the hospitalization, and shall determine the appropriateness of any psychological therapy based on the total health status of the patient. Psychologists may provide consultation within their area of expertise on the care of patients within the CHRI. In ambulatory settings, psychologists shall diagnose and treat their patient's psychological illness. Psychologists shall ensure that their patients receive referral for appropriate medical care.

- (c) Psychologists shall be responsible to the chief of the clinical department in which they are appointed.

(6) Dental privileges:

- (a) Practitioners of dentistry, who have not been granted clinical privileges as oral and maxillofacial surgeons, may admit patients to the CHRI if such patients are being admitted solely to receive care which a dentist may provide without medical assistance, pursuant to the scope of the professional license of the dentist. Practitioners of dentistry must, in all other circumstances, co-admit patients with a member of the medical staff who is a doctor of medicine or osteopathic medicine.
- (b) A member of the medical staff who is a doctor of medicine or osteopathy:
 - (i) Shall be responsible for any medical problems that the patient has while an inpatient of the CHRI; and
 - (ii) Shall confirm the findings, conclusions and assessment of risk prior to high-risk diagnoses or therapeutic interventions defined by the medical staff.
- (c) Practitioners of dentistry shall be responsible for the dental care of the patient including the dental history and physical examination and all appropriate elements of the patient's record.

(7) Oral and maxillofacial surgical privileges:

All patients admitted to the CHRI for oral and maxillofacial surgical care shall receive the same medical appraisal as all other hospitalized patients. Qualified oral and maxillofacial surgeons shall admit patients, shall be responsible for the plan of care for the patients, shall perform the medical history and physical examination, if they have such privileges, in order to assess the medical, surgical, and anesthetic risks of the proposed operative and other procedure(s), and shall be responsible for the medical care that may be required at the time of admission or that may arise during hospitalization.

(8) Licensed allied health professionals:

- (a) Clinical privileges may be exercised by licensed allied health professionals who are duly licensed in the state of Ohio and who are either:

- (i) Members of the faculty of the Ohio state university, or
 - (ii) Employees of the Ohio state university whose employment involves the exercise of clinical privileges, or
 - (iii) Employees of members of the medical staff.
- (b) A licensed allied health professional as used herein, shall not be eligible for medical staff membership but shall be eligible to exercise those clinical privileges granted pursuant to these bylaws and in accordance with applicable Ohio state law. If granted such privileges under this rule and in accordance with applicable Ohio state law, other licensed allied health professionals may perform all or part of the medical history and physical examination of the patient. Licensed health care professionals with privileges are subject to FPPE and OPPE.
- (c) Licensed allied health professionals shall apply and re-apply for clinical privileges on forms prescribed by the medical staff administrative committee and shall be processed in the same manner as provided in rule 3335-111-04 of the Administrative Code.
- (d) Licensed allied health professionals are not members of the medical staff, shall have no authority to admit or co-admit patients to the CHRl, and shall not be eligible to hold office, to vote on medical staff affairs, or to serve on standing committees of the medical staff unless specifically authorized by the medical staff administrative committee.
- (e) Each licensed allied health professional shall be individually assigned to a clinical department and shall be sponsored by one or more members of the medical staff. The licensed health care professional's clinical privileges are contingent upon the sponsoring medical staff member's privileges. In the event that the sponsoring medical staff member loses privileges or resigns, the licensed health care professionals whom he or she has sponsored shall be placed on administrative hold until another sponsoring medical staff member is assigned. The new sponsoring medical staff member must be assigned I less than thirty days.
- (f) Licensed allied health professionals must comply with all limitations and restrictions imposed by their respective licenses, certifications, or legal credentials as required by Ohio law, and may only exercise those clinical privileges granted in accordance with provisions relating to their respective professions.
- (g) Only applicants who can document the following shall be qualified for clinical privileges as a licensed allied health professional:
- (i) Current license, certification, or other legal credential required by Ohio law;
 - (ii) Certificate of authority, standard care agreement, or utilization plan;

- (iii) Education, training, professional background and experience, and professional competence;
 - (iv) Patient care quality indicators definition for initial appointment. This data will be in a format determined by the licensed allied health professional subcommittee and the quality management department of the Ohio state university medical center;
 - (v) Adherence to the ethics of the profession for which an individual holds a license, certification, or other legal credential required by Ohio law;
 - (vi) Evidence of required immunization;
 - (vii) Evidence of good personal and professional reputation as established by peer recommendations;
 - (viii) Satisfactory physical and mental health to perform requested clinical privileges; and
 - (ix) Ability to work with members of the medical staff and the CHRI employees.
- (h) The applicant shall have the burden to produce documentation with sufficient adequacy to assure the medical staff and the CHRI that any patient cared for by the licensed allied health professional seeking clinical privileges shall be given quality care, and that the efficient operation of the CHRI will not be disrupted by the applicant's care of patients in the CHRI.
- (i) By applying for clinical privileges as a licensed allied health professional, the applicant agrees to the following terms and conditions:
- (i) The applicant has read the bylaws and rules and regulations of the medical staff of the CHRI and agrees to abide by all applicable terms of such bylaws and any applicable rules and regulations, including any subsequent amendments thereto, and any applicable CHRI policies that the CHRI may from time to time put into effect;
 - (ii) The applicant releases from liability all individuals and organizations who provide information to the CHRI regarding the applicant and all members of the medical staff, the CHRI staff and the medical center board and the Ohio state university board of trustees for all acts in connection with investigating and evaluating the applicant;
 - (iii) The applicant shall not deceive a patient as to the identity of any practitioner providing treatment or service in the CHRI;
 - (iv) The applicant shall not make any statement or take any action that might cause a patient to believe that the licensed allied health professional is a member of the medical staff; and

- (v) The applicant shall obtain and continue to maintain professional liability insurance in such amounts required by the medical staff.

- (j) A medical staff member may employ or utilize the services of a non-licensed allied health professional, professional assistant in the administration of patient care if this assistant has a defined job description, has received credentials review and approval by the appropriate hospital reviewing body and is operating within existing standards, policies and procedures of the CHRI. The medical staff member shall be responsible for all patient care activities performed on the medical staff member's behalf. Licensed allied health care professionals shall be subject to quality review and corrective action as outlined in this paragraph for violation of these bylaws, their certificate of authority, standard of care agreement, utilization plan, or the provisions of their licensure, including professional ethics. Review may be requested by any member of the medical staff, a chief of the clinical department, or by the medical director of quality or the chief quality officer. All requests shall be in writing and shall be submitted to the chief quality officer. The chief quality officer, unless delegated to the medical director of quality, shall appoint a three-person committee to review and make recommendations concerning appropriate action. The committee shall consist of at least one licensed allied health care professional and one medical staff member. The committee shall make a written recommendation to the chief quality officer, unless delegated to the medical director of quality, who may accept, reject, or modify the recommendation. The chief quality officer, unless delegated to the medical director of quality forwards his or her recommendation to the director of medical affairs for final determination.

- (k) Appeal process.
 - (i) A licensed health care professional may submit a notice of appeal to the chairperson of the professional affairs committee within fourteen days of receipt of written notice of any adverse corrective action pursuant to these bylaws.

 - (ii) If an appeal is not so requested within the fourteen-day period, the licensed allied health care professional shall be deemed to have waived the right to appeal and to have conclusively accepted the decision of the director of medical affairs.

 - (iii) The appellate review shall be conducted by the chief of staff, the chair of the licensed health care professionals subcommittee and one medical staff member from the same discipline as the licensed allied health care professional under review. The licensed allied health care professional under review shall have the opportunity to present any additional information deemed relevant to the review and appeal of the decision.

 - (iv) The affected licensed allied health care professional shall have access to the reports and records, including

transcripts, if any, of the hearing committee and of the medical staff administrative committee and all other material, favorable or unfavorable, that has been considered by the chief quality officer. The licensed allied health care professional shall submit a written statement indicating those factual and procedural matters with which the member disagrees, specifying the reasons for such disagreement. This written statement may cover any matters raised at any step in the procedure to which the appeal is related, and legal counsel may assist in its preparation. Such written statement shall be submitted to the review committee no later than seven days following the date of the licensed allied health care professional's notice of appeal.

(v) New or additional matters shall only be considered on appeal at the sole discretion of the professional affairs committee.

(vi) Within thirty days following submission of the written statement by the licensed allied health care professional, the chief of staff shall make a final recommendation to the chair of the professional affairs committee of the medical center board. The professional affairs committee of the medical center board shall determine whether the adverse decision will stand or be modified and shall recommend to the Ohio state medical center board that the adverse decision be affirmed, modified or rejected, or to refer the matter back to the review committee for further review and recommendation. Such referral to the review committee may include a request for further investigation.

(vii) Any final decision by the medical center board shall be communicated by the chief quality officer and by certified return receipt mail to the last known address of the licensed allied health care professional as determined by the university records. The chief quality officer shall also notify in writing the senior vice president for health sciences, the dean of the college of medicine, the chief executive officer of the CHRI and the vice president for health services and the chief of the applicable clinical department or departments. The chief quality officer, unless delegated to the medical director of quality, shall take immediate steps to implement the final decision.

(9) Emergency privileges:

In the case of an emergency, any member of the medical staff to the degree permitted by the member's license and regardless of department or medical staff status shall be permitted to do everything possible to save the life of a patient using every facility of the CHRI necessary, including the calling for any consultation necessary or desirable. After the emergency situation resolves, the patient shall be assigned to an appropriate member of the medical staff. For the purposes of this paragraph, an "emergency" is defined as a condition that would result in serious permanent harm to a patient or in which the life of a patient is in immediate danger and any delay in administering treatment would add to that danger.

(10) Disaster privileges:

Disaster privileges may be granted in order to provide voluntary services during a local, state or national disaster in accordance with hospital/medical staff policy and only when the following two conditions are present: the emergency management plan has been activated and the hospital is unable to meet immediate patient needs. Such privileges may be granted by the director of medical affairs or his or her designee to fully licensed, qualified individuals who at the time of the disaster are not members of the medical staff. These privileges will be limited in scope and will terminate once the disaster situation subsides or at the discretion of the director of medical affairs temporary privileges are granted thereafter.

(11) Telemedicine:

Telemedicine involves the use of electronic communication or other communication technologies to provide or support clinical care at a distance. Diagnosis and treatment of a patient may now be performed via telemedicine link.

(a) A member of the medical staff who wishes to utilize electronic technologies (telemedicine) to render care must so indicate on the application for clinical privileges form.

(b) A member of the medical staff may request to exercise via telemedicine the same clinical privileges he or she has already been granted. The credentials committee, the chief of the clinical service, the director of medical affairs or the medical staff administrative committee, and the medical center board shall have the prerogative of requiring documentation or making a determination of the appropriateness of the exercise of a particular specialty/subspecialty via telemedicine.

3335-111-08 Organization of the CHRI medical staff.

(A) The chief executive officer.

(1) Method of appointment:

The chief executive officer shall be appointed by the board of trustees of the Ohio state university upon recommendation of the president, senior vice president for health sciences, and the vice president for health services following consultation with the medical center board in accordance with university bylaws, rules and regulations. The chief executive officer shall be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

The chief executive officer shall be responsible for the conduct of teaching, research, and CHRI service activities of the facility, including continuing compliance with all appropriate quality assurance standards, ethical codes, or other monitoring or regulatory requirements. The chief executive officer shall be a member of all committees of the CHRI.

(B) The director of medical affairs.

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(1) Method of appointment:

The director of medical affairs shall be appointed by the senior vice president for health sciences upon recommendation by the chief executive officer. The director of medical affairs shall be the chief medical officer of the CHRI and shall be a member of the attending medical staff of the CHRI.

(2) Responsibilities:

The director of medical affairs shall be responsible to the chief executive officer, the ~~medical director of the Ohio state university health system~~ senior vice president of the medical center, the CHRI hospital board, and the medical center board for the quality of patient care provided in the CHRI. The director of medical affairs shall assist the chief executive officer in the administration of medical affairs including quality assurance and credentialing.

(C) The chief medical officer.

The chief medical officer is the senior medical officer for the medical center with the responsibility and authority for all health and medical care delivered at the medical center. The chief medical officer is responsible for overall quality improvement and clinical leadership throughout the medical center, physician alignment, patient safety and medical staff development. The appointment, scope of authority, and responsibilities of the chief medical officer shall be as outlined in the Ohio state medical center board bylaws.

(D) The chief quality officer.

The chief quality and patient safety officer of the Ohio state university medical center is referred to herein these bylaws as the chief quality officer. The chief quality officer reports to the chief medical officer and works collaboratively with clinical leadership of the medical center, including director of medical affairs for the CHRI, nursing leadership and hospital administration. The chief quality officer provides leadership in the development and measurement of the medical center's approach to quality, patient safety and reduction of adverse events. The chief quality officer communicates and implements strategic, operational and programmatic plans and policies to promote a culture where patient safety is an important priority for medical and hospital staff.

(C)(E) The sections.

Each member of the attending, associate attending, clinical, limited, and honorary staff shall be assigned to a CHRI section by the chief executive officer upon the recommendation of the appropriate academic department chairperson and the credentials committee.

There are four clinical sections: medical oncology, surgical oncology, radiation oncology and pathology. Appointment to a specific section is based on the clinical specialty of the applicant for medical staff membership. Each section is headed by a section chief who has the responsibility to oversee all research and clinical activities conducted by members of the section. Specifically, the section chief shall be responsible for the following: the development and implementation of policies and procedures that guide and support the provision of service; recommendations re: staffing needs and clinical privileges for all members appointed to the section; the orientation and continuing surveillance of the professional performance of all section members; recommendation for

space and other resources needed. The section chief is appointed by the chief executive officer.

~~(D)~~(E) Clinical department chief.

- (1) Qualifications and responsibilities of the chief of the clinical department. The academic department chair shall ordinarily serve also as the chief of the clinical department. Each clinical department chief shall be qualified by education and experience appropriate to the discharge of the responsibilities of the position. Each clinical department chief must be board certified by an appropriate specialty board or must establish comparable competence. The chief of the clinical department must be a medical staff member at the Ohio state university hospitals. Such qualifications shall be judged by the respective dean of the colleges of medicine or dentistry. Qualifications for chief of the clinical department generally shall include recognized clinical competence, sound judgment and well-developed administrative skills.
- (2) Procedure for appointment. Appointment or reappointment of chief of the clinical department shall be made by the dean of the respective colleges of medicine or dentistry in consultation with elected representatives of the medical staff and the ~~medical director~~ chief medical officer of the Ohio state university ~~health system~~ medical center.
- (3) Term of appointment of the chief of the clinical department. The term of the appointment of the chief of the clinical department shall be concurrent with the chief's academic appointment but shall be no longer than four years. Prior to the end of said four-year term, a review shall be conducted by the dean of the college of medicine and such review shall serve as the basis for the recommendation for reappointment pursuant to paragraph (D)(2) of this rule.
- (4) Duties of the chief of the clinical department:

Each clinical department chief shall is responsible for the following:

- ~~(a) Be accountable for all clinical professional and administrative activities within the clinical department.~~
- ~~(b) Maintain continuing review of the professional performance of all medical staff members and other licensed allied health professionals with clinical privileges within the clinical department. Determine the qualifications and competence of all personnel who are not independent practitioners who provide patient care within the clinical department. Provide for the orientation and continuing education of all persons in the clinical department.~~
- ~~(c) Conduct a periodic review, at least every four years, of the clinical performance of each clinical division director.~~
- ~~(d) Make recommendations to the credentials committee regarding the criteria for membership on the medical staff and for the delineation of clinical privileges in the clinical department and continuously review at least biennially, the clinical privilege delineation form for adjustments to services.~~

- ~~(e) — Review the clinical performance including the physical and mental health of all medical staff members and other licensed allied health professionals of the clinical department in accordance with these bylaws and make recommendations for appointment and reappointment to the medical staff and for clinical privileges for each medical staff member of the clinical department.~~
- ~~(f) — Be responsible for the enforcement within the clinical department of these bylaws, rules and regulations of the CHRI.~~
- ~~(g) — Be responsible for the maintenance of quality control programs and assure that the quality and the appropriateness of patient care within the clinical department is continually monitored and evaluated according to the clinical department's and the CHRI's quality criteria.~~
- (a) Clinically related activities of the department;
- (b) Administratively related activities of the department, unless otherwise provided by the hospital;
- (c) Continuing surveillance of the professional performance of all practitioners in the department who have delineated clinical privileges;
- (d) Recommending to the medical staff the criteria for clinical privileges that are relevant to the care provided in the department;
- (e) Recommending clinical privileges for each practitioner of the department based on relevant training and experience, current appraised competence, health status that does not present a risk to patients, and evidence of satisfactory performance with existing privileges;
- (f) Assessing and recommending to the relevant hospital authority off-site sources for needed patient care, treatment, and services not provided by the department or the hospital;
- (g) The integration of the department or service into the primary functions of the hospital, developing services that complement the medical center's mission and plan for clinical program development;
- (h) The coordination and integration of interdepartmental and intradepartmental services;
- (i) The development and implementation of policies and procedures that guide and support the provision of care, treatment, and services. This includes the development, implementation, enforcement and updating of departmental policies and procedures that are consistent with the hospital's mission. The clinical department chief shall make such policies and procedures available to the medical staff;
- (j) The recommendations for a sufficient number of qualified and competent persons to provide care, treatment, and services;

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- (k) The determination of the qualifications and competence of department or service personnel who are not licensed independent practitioners and who provide patient care, treatment, and services;
- (l) The continuous assessment and improvement of the quality of care, treatment, and services;
- (m) The maintenance of quality control programs, as appropriate;
- (n) The orientation and continuing education of all persons in the department or service;
- (o) Recommending space and other resources needed by the department or service; and
- (h)(p) Hold monthly regular clinical department meetings and ensure open lines of communication are maintained in the clinical department. The agenda for the meetings shall include, but not be limited to, a discussion of the clinical activities of the department and communication of the decisions of the medical staff administrative committee. Minutes of the departmental meetings, including a record of attendance, shall be kept in the clinical department and the medical director of the Ohio state university health system's office.
- (i) ~~Develop and implement policies that guide and support the provision of department services and make recommendations on the proper number of qualified and competent persons needed to provide care within the service needs of the clinical department.~~
- (j) ~~Provide for the integration of the clinical department and its services into the primary functions of the CHRI and coordinate interdepartmental and intradepartmental services.~~

3335-111-09 Elected officers of the medical staff of the CHRI.

(A) Chief of staff.

The chief of staff shall:

- (1) Serve on those committees of the Ohio state medical center board as appointed by the chairperson of the medical center board.
- (2) Be a chairperson of the medical staff administrative committee and serve as liaison between university administration, CHRI administration, and the medical staff in all matters of mutual concern within the CHRI.
- (2)(3) Call, preside, and be responsible for the agenda of all general staff meetings.
- (3)(4) Make medical staff committee appointments jointly with the director of medical affairs and chief of staff-elect for approval by the CHRI medical staff administrative committee.
- (4)(5) Be a spokesperson for the medical staff in its external professional and public relations.

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~~(5)~~(6) Be representative to the council of the academy of medicine of Columbus and Franklin county, or select a representative to serve on the council.

(7) Serve as chairperson of the nominating committee of the medical staff.

(B) Chief of staff-elect.

The chief of staff-elect shall:

- (1) ~~Serve as chairperson of the nominating committee of the medical staff. Serve on those committees of the Ohio state medical center board as appointed by the chairperson of the medical center board.~~
- (2) Serve as the chairperson of the bylaws committee of the CHRI.
- (3) Carry out all the duties of the chief of staff when the chief of staff is unable to do so.
- (4) ~~Keep records of all meetings of the medical staff and oversee~~ Oversee the inclusion of changes in the bylaws, rules and regulations of the medical staff.

(C) Delegates at-large.

There shall be two delegates at-large that are members of the medical staff. Each delegate at large shall be a member of the medical staff administrative committee and shall serve on those committees of the medical center board as appointed by the chairperson of the medical center board.

(D) Qualifications of officers.

- (1) Officers must be members of the attending or associate attending staff at the time of their nomination and election and must remain members in good standing during their term of office. Failure to maintain such status shall immediately create a vacancy in the office involved.
- (2) The chief executive officer and director of medical affairs are not eligible to serve as chief of staff or chief of staff-elect unless they are replaced in their CHRI administrative role during the period of their term of office.

(E) Election of officers.

- (1) All officers (other than at-large officers) will be elected by a majority of those voting by written or electronic ballot after the April meeting of the medical staff. If one candidate does not achieve a majority vote, there will be an election on a second ballot between the two receiving the greatest number of votes.
- (2) The nominating committee will be composed of five members. The chief of staff and the chief of staff-elect will serve on the committee and the chief of staff-elect will be its chairperson. The chief of staff-elect will appoint the three other members of the committee.
- (3) Nominations for officers will be accepted from the floor at the March meeting.

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- (4) The committee's nominees will be submitted by electronic or written ballot to all voting members of the medical staff no later than April.
 - (5) Candidates for the office of chief of staff-elect will be listed and each attending or associate attending staff member may vote for one. Candidates for the at-large positions will be voted upon as a group. Each voting member of the medical staff may vote for two at-large candidates. The two candidates with the highest number of votes will be elected. A majority of the votes is not necessary.
 - (6) ~~Grounds for removal shall be malfeasance, misfeasance, or nonfeasance in office, as documented by written charges submitted to the chief of staff or to the director of medical affairs if charges are filed against the chief of staff, or if the officer is unwilling or unable to perform the duties as assigned. An officer may be removed from the elected position by a majority vote upon written or electronic ballot of the attending and associate attending staff following a regularly scheduled semi-annual meeting or a meeting scheduled for that purpose. Automatic removal shall be for failure to meet those responsibilities assigned within these bylaws, failure to comply with medical staff rules and regulations, policies and procedures of the medical staff, for conduct or statements that damage the reputation of the CHRI, its goals and missions, or programs, or an automatic termination or suspension of clinical privileges that lasts more than thirty days.~~
- (F) Term of office.
- (1) The chief of staff and chief of staff-elect will each serve two years in office beginning on the first of July. The chief of staff-elect will be elected in the odd years. The chief of staff may not be elected chief of staff-elect within one year of the end of the chief of staff's term in office.
 - (2) The at-large representatives shall serve two years, beginning on the first of July. The delegate at large may succeed themselves for three successive terms (six years, total), if so elected. They may not serve again without a period of two years out of office as a delegate at large. The delegate at large may be elected chief of staff-elect at any time if they are members of the attending staff.
- (G) Vacancies in office.
- (1) Vacancies in the office of chief of staff during the chief's term will be automatically succeeded and performed by the chief of staff-elect. When the unexpired term is one year or less, the new chief of staff will continue in office until the completion of the expected term in that office. When the unexpired term is more than one year, the new chief of staff will serve out the remaining term only.
 - (2) Vacancies in the office of chief of staff-elect shall be filled by a special election held within sixty days of establishing the vacancy by the nominating and election process set forth in paragraph (F) of this rule. The nominating committee will make nominations and a special meeting of the voting members of the medical staff will be called to add nominations and elect the replacement. The new chief of staff-elect will become chief of staff at the end of the term of the incumbent.
 - (3) Vacancies in the at-large representatives' positions will be filled by appointment by the chief of staff.

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3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

- (A) Appointments: Appointments to all medical staff committees except the medical staff administrative committee (MSAC) and the nominating committee will be made jointly by the chief of staff, chief of staff-elect, and the director of medical affairs with medical staff administrative committee ratification. Unless otherwise provided by the bylaws, all appointments to medical staff committees are for one year and may be renewed. Up to two additional member(s) may be appointed to the MSAC at the recommendation of the chief executive officer of the CHRI, subject to the approval of the medical staff administrative committee and subject to review and renewal on a yearly basis. The chairperson shall control the committee agenda, attendance of staff and guests and conduct the proceedings. A simple majority of appointed voting members shall constitute a quorum. All committee members appointed or elected to serve on a medical staff committee are expected to participate fully in the activities of those committees. The chief of staff, director of medical affairs and the chief executive officer of the CHRI may serve on any medical staff committee as an ex-officio member without vote.
- (B) The medical staff as a whole and each committee provided for by these medical staff bylaws is hereby designated as a peer review committee in accordance with the laws of the state of Ohio. The medical staff through its committees shall be responsible for evaluating, maintaining and monitoring the quality and utilization of patient care services provided by CHRI.
- (C) Medical staff administrative committee:
- (1) Composition:
- (a) Voting membership includes: chief of staff (chairperson), chief of staff-elect, immediate past chief of staff, section chiefs of medical oncology, radiation oncology, surgical oncology and pathology; division chiefs of hematology, gynecologic oncology, ~~plastic surgery~~, otolaryngology, surgical oncology, thoracic surgery and urology; clinical department chiefs of anesthesia, plastic surgery and radiology; CHRI medical director of quality, CHRI chief executive officer, CHRI director of medical affairs, medical director of palliative medicine, two delegates at-large, chief executive officer medical staff appointments (up to two), CCC director for clinical research, and CCC director for cancer control. If a division or section head is a member by leadership position, he or she will also fulfill the role of division or section chief appointment.
- (b) Ex-officio non-voting membership includes: the CHRI executive director, the CHRI associate director for professional education, the CHRI chief nursing officer, the medical director of university hospital and/or the chief medical officer of the medical center, the dean of the Ohio state university college of medicine, the senior vice president for health sciences and the administrative associate director for medical staff affairs.
- (c) Any member of the committee who anticipates absence from a meeting of the committee may appoint a temporary substitute as a representative at the meeting. The temporary substitute will have all the rights of the absent member. The chief executive officer may invite any member of staff as the chief executive

officer's representative at a meeting or to attend any meeting with the chief executive officer.

- (d) All members of the committee shall attend, either in person or by proxy, a minimum of two-thirds of all committee meetings.

(2) Duties:

- (a) To represent and to act on behalf of the medical staff, subject to such limitations as may be imposed by this chapter, and the bylaws or rules of the Ohio state university.

(b) To have primary authority for activities related to self-governance of the medical staff.

- ~~(b)~~(c) To receive and act upon commission and committee reports. To delegate appropriate staff business to committees while retaining the right of executive responsibility and authority over all medical staff committees. This shall include but is not limited to review of and action upon medical staff appointments and reappointments whenever timely action is necessary.

- ~~(e)~~(d) To approve and implement policies of the medical staff.

- ~~(d)~~(e) To recommend action to the chief executive officer on matters of medico-administrative nature.

- ~~(e)~~(f) To fulfill the medical staff's accountability to the medical center board for medical care rendered to patients in the CHRI, and for professional conduct and activities of the medical staff, including recommendations concerning;

- (i) Medical staff structure;
- (ii) The mechanism to review credentials and to delineate clinical privileges;
- (iii) The mechanism by which medical staff membership may be terminated or suspended;
- (iv) Participation in the CHRI's performance improvement, quality and patient safety activities; and
- (v) Corrective action and hearing procedures applicable to medical staff members and other licensed allied health professionals granted clinical privileges.

- ~~(f)~~(g) To ensure the medical staff is kept abreast of the accreditation process and informed of the accreditation status of the CHRI.

- ~~(g)~~(h) To review and act on medical staff appointments and reappointments.

- ~~(h)~~(i) To report to the medical staff all actions affecting the medical staff.

- ~~(i)~~(j) To inform the medical staff of all changes in committees, and the creation or elimination of such committees as circumstances shall require.

~~(j)~~(k) To appoint create committees (for which membership is subsequently appointed pursuant to section 3335-111-10 of these bylaws) to meet the needs of the medical staff and comply with the requirements of accrediting agencies.

~~(k)~~(l) To establish and maintain rules and regulations governing the medical staff.

~~(l)~~(m) To oversee functions related to performance improvement of professional services provided by individuals with clinical privileges.

~~(m)~~(n) To perform other functions as are appropriate.

(3) Meetings:

The committee shall meet monthly and keep detailed minutes, which shall be distributed to each committee member before or at the next meeting of the committee.

(4) Voting:

At a properly constituted meeting, voting shall be by a simple majority of members present except in the case of termination or non-reappointment of medical staff membership or permanent suspension of clinical privileges, wherein two-thirds of members present shall be required.

(D) Credentialing committee of the hospitals of the Ohio state university ~~health system~~:

(1) Composition:

The credentialing responsibilities of the medical staff are delegated to the credentialing committee of the hospitals of the Ohio state university ~~health system~~, the composition of which shall include representation from the medical staff of each ~~health system~~ hospital.

The chief medical officer of the ~~health system~~ medical center shall appoint the credentialing committee of the hospitals of the Ohio state university ~~health system~~. The chief of staff and director of medical affairs or medical director of each ~~health system~~ hospital shall make recommendation to the chief medical officer for representation on the credentialing committee of the hospitals of the Ohio state university ~~health system~~.

The credentialing committee of the hospitals of the Ohio state university ~~health system~~ shall meet at the call of its chair, whom shall be appointed by the chief medical officer of the ~~health system~~ medical center.

(2) Duties:

(a) To review all applications for medical staff and licensed allied health professional appointment and reappointment, as well as all requests for delineation, renewal, or amendment of clinical privileges in the manner provided in these medical staff bylaws, including applicable time limits. During its evaluation, the credentialing committee of the hospitals of the Ohio state university ~~health system~~ will take into consideration the

appropriateness of the setting where the requested privileges are to be conducted;

- (b) To review biennially all applications for reappointment or renewal of clinical privileges;
- (c) To review all requests for changes in medical staff membership;
- (d) To assure, through the chairperson of the committee, that all records of peer review activity taken by the committee, including committee minutes, are maintained in the strictest of confidence in accordance with the laws of the state of Ohio. The committee may conduct investigations and interview applicants as needed to discharge its duties. The committee may refer issues and receive issues as appropriate from other medical staff committees;
- (e) To make recommendations to the medical staff administrative committee through the director of medical affairs regarding appointment applications and initial requests for clinical privileges. Such recommendations shall include the name, status, department (division/section), medical school and year of graduation, residency and fellowships, medical-related employment since graduation, board certification and recertification, licensure status as well as all other relevant information concerning the applicant's current competence, experience, qualifications, and ability to perform the clinical privileges requested;
- (f) To recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session;
- (g) The committee, after review and investigation, may make recommendations to the director of medical affairs, chief of staff, or the chief of a clinical department, regarding the restriction or limitation of any medical staff member's clinical privileges, noncompliance with the credentialing process, or any other matter related to its responsibilities;
- ~~(h) To review all grants of special or temporary privileges; and~~
- ~~(h)~~ (h) To review requests made for clinical privileges by other licensed allied health professionals as set forth in this chapter.
- ~~(i) To recommend eligibility criteria for the granting of medical staff membership and privileges.~~
- ~~(j) To develop, recommend, and consistently implement policy and procedures for all credentialing and privileging activities.~~
- ~~(k) To review, and where appropriate take action on, reports that are referred to it from other medical staff committees and medical staff members.~~
- ~~(l) To perform such other functions as requested by the medical staff administrative committee, professional affairs committee or medical center board~~

(3) Licensed allied health professionals subcommittee:

(a) This subcommittee shall consist of licensed allied health professionals who have been appointed in accordance with paragraph (A)(3) of rule 3335-111-09 of the Administrative Code and shall also include the director of nursing who shall serve as chair of the subcommittee. The subcommittee shall include a certified nurse midwife, a certified registered nurse anesthetist, a certified nurse practitioner, a clinical nurse specialist, and other appropriate licensed allied health professionals.

(b) Duties:

(i) To review, within thirty days of receipt, all completed applications as may be referred by the credentialing committee of the hospitals of the Ohio state university ~~health system~~;

(ii) To review and investigate the character, qualifications and professional competence of the applicant;

(iii) To review the applicant's patient care quality indicator definitions on initial granting of clinical privileges and the performance based profile at the time of renewal;

(iv) To verify the accuracy of the information contained in the application; and

(v) To forward, following review of the application, a written recommendation for clinical privileges to the credentialing committee of the hospitals of the Ohio state university ~~health system~~ for review at its next regularly scheduled meeting.

(vi) To develop relevant policies and procedures regarding the scope of service and scope of practice to be granted to each licensed allied health care professional specialty. These policies and medical staff administrative committee and be approved by the medical center board.

(E) Bylaws Medical staff bylaws committee:

(1) Composition.

The committee shall be composed of at least four members of the attending or associate attending staff pursuant to paragraph (A)(3) of rule 3335-111-09 of the Administrative Code. The chairperson shall always be the chief of staff-elect.

(2) Duties.

To review and recommend amendments to the medical staff administrative committee as necessary to maintain bylaws that reflect the structure and functions of the medical staff but not less than every two years. This committee will recommend changes to the medical staff administrative committee.

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(F) Committee for licensed independent practitioner health.

(1) Composition:

The committee shall consist of seven medical staff members appointed in accordance with paragraph (A)(3) of rule 3335-111-09 of the Administrative Code.

(2) Duties:

- (a) To consider issues of licensed independent practitioner health or impairment whenever a self-referral or referral is requested by an affected member or another member or committee of the medical staff, CHRI hospital staff, or any other individual.
- (b) To provide appropriate counsel, referral, and monitoring until the rehabilitation or disciplinary process is complete and periodically thereafter, if required, to enable the medical staff member to obtain appropriate diagnosis and treatment, and to provide appropriate standards of care.
- (c) To consult regularly with the chief of staff and director of medical affairs of the CHRI.
- (d) To advise credentials and/or other appropriate medical staff committees on the credibility of a complaint, allegation or concern, including those affecting the quality and safety of patient care.
- (e) It will be the responsibility of the chairperson of the committee to assure that all proceedings and records, including the identify of the person referring the case, are handled and maintained in the strictest of confidence in accordance with the laws of the state of Ohio.
- (f) To educate CHRI hospital and the medical staff about illness and impairment recognition issues, including at risk criteria specific to licensed independent practitioners.

(G) Cancer subcommittee:

(1) Composition:

Required to be included as members of the cancer subcommittee are physician representatives from surgery, medical oncology, diagnostic radiology, radiation oncology, palliative medicine and pathology, the cancer liaison physician and nonphysician representatives from the cancer registry, administration, nursing, social services, and quality assurance. Other disciplines should be included as appropriate for the institution.

(2) Duties:

- (a) Develop and evaluate the annual goals and objectives for the clinical, educational, and programmatic activities related to cancer.
- (b) Promote a coordinated, multidisciplinary approach to patient management.

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- (c) Ensure that educational and consultative cancer conferences cover all major site and related issues.
 - (d) Ensure that an active supportive care system is in place for patients, families, and staff.
 - (e) Monitor quality management and improvement through completion of quality management studies that focus on quality, access to care, and outcomes.
 - (f) Promote clinical research.
 - (g) Supervise the cancer registry and ensure accurate and timely abstracting, staging, and follow-up reporting.
 - (h) Perform quality control of registry data.
 - (i) Encourage data usage and regular reporting.
 - (j) Ensure content of the annual report meets requirements.
 - (k) Publishes the annual report by November first of the following year.
 - (l) Upholds medical ethical standards.
- (3) Meetings:
- (a) The subcommittee shall meet at a minimum quarterly as a policy-advisory and administrative body with documentation of activities and specialties in attendance.
 - (b) Any member anticipating an absence from the meeting should designate a representative to attend in their place.
- (H) Ethics committee.
- (1) Composition.

The committee is a joint committee and shall consist of members of the medical staff, nursing, hospital administration, and other persons representing both the CHRI and UH who, by reason of training, vocation, or interest, may make a contribution. Appointments will be made as provided by in this chapter. The chairperson shall be a physician who is a clinically active member of the medical staff of UH or the CHRI.
 - (2) Duties
 - (a) To make recommendations for the review and development of guidelines or policies regarding ethical issues.
 - (b) To provide ethical guidelines and information in response to requests from members of the medical staff, patients, patient's family or other representative, and staff members of the CHRI.
 - (c) To provide a support mechanism for primary decision makers at the CHRI.

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- (d) To provide educational resources on ethics to all health care providers at the CHRI.
- (e) To provide and enhance interaction between CHRI administration and staff, departmental ethics committees, pastoral care services, and members of the medical staff.

(l) Practitioner evaluation committee.

(1) Composition.

This multi-disciplinary peer review committee is composed of clinically-active practitioners. If additional expertise is needed, the practitioner evaluation committee may request the assistance from any medical staff member or recommend to the director of medical affairs an external review.

(2) Duties:

- (a) To meet regularly and keep minutes, which describe issues, opportunities to improve patient care, recommendations and actions to the chief quality officer, unless delegated to the medical director of quality and the chair of the clinical department, responsible parties, and expected completion dates. The minutes are maintained in the quality and patient safety office.
- (b) To ensure that ongoing and systematic monitoring, evaluation and process improvement is performed in each clinical department.
- (c) To develop and utilize objective criteria in practitioner peer review activities.
- (d) To ensure that the medical staff peer review process is effective.
- (e) To maintain confidentiality of its proceedings. These issues are not to be handled outside of the practitioner evaluation committee by any individual, clinical department, division, or committee.

3335-111-12 Amendments.

These medical staff bylaws may be amended after notice is given at one meeting of the medical staff administrative committee. Such notice shall be laid on the table until the next meeting and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written or electronic ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded in successive order to the following: the professional affairs committee of the medical center board if it meets prior to the next scheduled medical center board meeting, the medical center board and the Ohio state university board of trustees. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. Neither the medical staff, the medical center board nor the board of trustees may unilaterally amend these medical

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staff bylaws. The medical staff bylaws, rules and regulations, hospital policies and the medical center board bylaws shall not conflict.

3335-111-12 Amendments and adoption.

(A) Medical staff responsibility.

The medical staff bylaws committee shall have the initial responsibility to formulate, review at least biennially, and recommend to the professional affairs committee of the medical center board any medical staff bylaws, rules, regulations, policies, procedures, and amendments as needed. Amendments to the bylaws shall be effective when approved by the university board of trustees. Amendments to the rules and regulations shall be effective when approved by the medical center board.

Such responsibility shall be exercised in good faith, in a timely manner and in accordance with applicable laws and regulatory standards. This applies as well to the review, adoption, and amendment of the related rules, policies, and protocols developed to implement the various sections of these bylaws.

The organized medical staff shall also have the ability to propose amendments to the medical staff bylaws, rules and regulations and policies and procedures and propose them directly to the professional affairs committee of the medical center board.

If the voting members of the organized medical staff propose to adopt amendments to the bylaws, rules and regulations or policies, they must first communicate the proposal to the medical staff administrative committee. When the medical staff administrative committee proposes to adopt amendments to the bylaws, rules and regulations or policies, it communicates the proposal to the organized medical staff.

Conflict between the organized medical staff and the medical staff administrative committee will be managed by allowing communication directly from the medical staff to the professional affairs committee of the medical center board on issues including, but not limited to: amendments to the bylaws and the adoption of new rules and regulations or policies. Medical staff members may communicate with the professional affairs committee of the medical center board by submitting their communication in writing to the chief of staff, who shall then communicate on their behalf to the professional affairs committee of the medical center board at its next regularly scheduled meeting for final determination.

In cases of urgent need to update the medical staff bylaws or rules and regulations in order to comply with law, statute, federal regulation, or accreditation standard, the medical staff administrative committee and the professional affairs committee of the medical center board may provisionally approve an urgent amendment without prior notification to the medical staff. The medical staff shall be immediately notified by the medical staff administrative committee. The medical staff shall have the opportunity for review of and vote on the provisional amendment. If the medical staff votes in favor of the provisional amendment it shall stand. If there is conflict over the provisional amendment, process for resolving conflict between the organized medical staff and the medical staff administrative committee shall be implemented.

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(B) Methods of adoption and amendment to these bylaws.

Proposed amendments to these bylaws may be originated by the medical staff bylaws committee, medical staff administrative committee or by a petition signed by twenty-five percent (25%) of attending medical staff members.

Each attending medical staff member will be eligible to vote on the proposed amendment via printed or secure electronic ballot in a manner determined by the medical staff administrative committee. All attending medical staff members shall receive at least thirty (30) days advance notice of the changes to be adopted:

- (a) The medical staff receives a simple majority of the votes cast by those members eligible to vote.
- (b) Amendments so adopted shall be effective when approved by the university board of trustees.

(C) Methods of adoption and amendment to medical staff rules, regulations and policies.

The medical staff may adopt additional rules, regulations and policies as necessary to carry out its functions and meet its responsibilities under these bylaws.

Proposed amendments to the rules, regulations and policies may be originated by the medical staff bylaws committee or the medical staff administrative committee.

The medical staff administrative committee shall vote on the proposed language changes at a regular meeting, or at a special meeting called for such purpose. Following an affirmative vote by the medical staff administrative committee, rules and regulations may be adopted, amended or repealed, in whole or in part and such changes shall be effective when approved by the organized medical staff, and the medical center board. Policies and procedures will become effective upon approval of the medical staff administrative committee.

In addition to the process described above, the organized medical staff itself may recommend directly to the professional affairs committee of the medical center board an amendment to any rules, regulation, or policy by submitting a petition signed by twenty-five percent (25%) of the members of the attending medical staff category. Upon presentation of such petition, the adoption process outlined above will be followed.

(D) The medical staff administrative committee may adopt such amendments to these bylaws, rules, regulations, and policies that are, in the committee's judgment, administrative, technical or legal modifications or clarifications. Such modifications may include reorganization or renumbering, punctuation, spelling, or other errors of grammar or expression. Such amendments need not be approved by the entire medical center board but must be approved by the vice president of health services. Neither the organized medical staff nor the medical center board may unilaterally amend the medical staff bylaws or rules and regulations.

The medical staff bylaws, rules and regulations, medical center board bylaws, and relevant policies shall not conflict. The medical staff bylaws committee shall assure that there is no conflict.

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~~3335-111-13 Adoption.~~

- ~~(A) — These bylaws shall be adopted by the medical staff administrative committee and forwarded for approval in the same fashion as provided in rule 3335-111-11 of the Administrative Code.~~
- ~~(B) — The bylaws shall replace any previous bylaws, rules and regulations of the medical staff of the CHRI.~~

~~3335-111-14 Meetings and dues.~~

- ~~(A) — Meetings.~~

~~The medical staff of the CHRI shall conduct scheduled meetings semi-annually. Notice of the meetings will be sent to all medical staff at least two weeks prior to the meeting. Attendance is encouraged, but shall not be a requirement of continuing staff privileges. A special meeting may be called at the option of the medical staff administrative committee.~~

- ~~(B) — Dues.~~

~~The medical staff, by two-thirds vote of those in attendance at the fall semi-annual meeting, may establish dues. Payment of dues is a requirement for all staff membership except honorary, clinical, and limited staff.~~

3335-111-13 Meetings and dues.

- (A) — Meetings.

The medical staff of the CHRI shall conduct scheduled meetings semi-annually. Notice of the meetings will be sent to all medical staff at least two weeks prior to the meeting. Attendance is encouraged, but shall not be a requirement for continued medical staff membership and clinical privileges. A special meeting may be called at the option of the medical staff administrative committee.

- (B) — Dues.

The medical staff, by two-thirds vote of those in attendance at a regularly scheduled meeting, may establish dues. Payment of dues is a requirement for continued medical staff membership except honorary, clinical, and limited staff.

~~3335-111-15 Rules of construction.~~

- ~~(A) — "Shall" as used herein is to be construed as mandatory.~~
- ~~(B) — These bylaws should be construed to be gender neutral.~~

3335-111-14 Rules of construction.

- (A) — "Shall" as used herein is to be construed as mandatory.
- (B) — These bylaws should be construed to be gender neutral.

(APPENDIX XXX)

**The Ohio State University
Office of Human Resources**

**Summary of Proposed Revisions of
The Classified Civil Service Rules**

The Ohio State University Office of Human Resources has prepared proposed amendments, deletions, and additions to the rules that govern classified civil service (CCS) employment at the university. The CCS rules were last revised in total in 2001; with recruitment, selection, and appointment related rules revised in June 2009; reduction in force rules revised in October 2009; performance management, removals, and demotions revised in February 2010; and classification and compensation related rules revised in September 2010. Since 2001, various statutory changes have occurred that necessitate further revision of these rules.

Revisions

The language and content throughout the rules have been revised in the following manner:

- The language is clarified, made consistent and grammatically correct;
- The rules are updated to be consistent with university policies and practices;
- The rules are renumbered given rescinded and new rules; and
- The rules are updated to streamline processes, enhance our efficiency and effectiveness, and provide more effective leaves policies and general management of Classified Civil Service employees.

Key changes include:

- An employee may be placed on disability separation after exhausting approved family and medical leave and prior to exhausting sick leave.
- The university may establish sick leave payout programs in addition to those specified in the current rules.
- Clarified and strengthened the role that performance will play in the reduction-in-force and resulting displacement processes.
- Changed "jurisdiction" to college/VP unit, to be defined in university policy rather than the rules; displacement and reinstatement restricted to within the employee's jurisdiction.

Classified Civil Service Rules

3335-49-01 Procedure for adoption, amendment or rescission of rules affecting persons in the classified civil service at the Ohio state university.

- (A) ~~Section Pursuant to section 124.14 of the Ohio Revised Code, job classification — pay ranges the university follows these procedures for the adoption, amendment, or rescission of rules affecting persons in the classified civil service.~~
- (B) The adoption, amendment, or rescission of any rule affecting employees in the classified civil service at the Ohio state university shall comply with the provisions of section 111.15 of the Revised Code.
- (C) The proposed new, amended, or rescinded rules shall be presented to the Ohio state university board of trustees for approval.
- (D) After the Ohio state university board of trustees has approved the proposed rules, and at least ten days prior to the effective date, all rule(s) in their final form shall be filed electronically with both the secretary of state and the legislative service commission.
- (E) The office of human resources shall make a reasonable effort to notify employees who may be affected by the adoption, amendment or rescission of any rule. The office of human resources shall make available the full text of the rule or rules as adopted or amended to any person upon request.

~~3335-49-03 The Ohio state university opts out of the following provisions of the Ohio Revised Code:~~

- ~~(A) Section 124.22 of the Revised Code, educational and citizenship requirements for civil service examinations.~~
- ~~(B) Section 124.231 of the Revised Code, special examinations for legally blind or legally deaf persons.~~
- ~~(C) Section 124.25 of the Revised Code, formal application for examination.~~
- ~~(D) Section 124.26 of the Revised Code, eligibility lists — veteran's preference — provisional employees.~~
- ~~(E) Section 124.27 of the Revised Code, appointments from eligibility list probation.~~
- ~~(F) Section 124.271 of the Revised Code, provisional employees.~~
- ~~(G) Section 124.31 of the Revised Code, promotions.~~
- ~~(H) Section 124.33 of the Revised Code, transfers — appeal — reimbursement of expenses.~~

3335-49-03 The Ohio state university opts out of the following provisions of the Ohio Revised Code:

- (A) Section 124.18 of the Revised Code, standard work week – compensatory time – overtime pay – holidays.

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- (B) Section 124.181 of the Revised Code, pay supplements – shift differentials.
- (C) Section 124.22 of the Revised Code, educational and citizenship requirements for civil service examinations.
- (D) Section 124.23 of the Revised Code, examinations.
- (E) Section 124.231 of the Revised Code, special examinations for legally blind or legally deaf persons.
- (F) Section 124.25 of the Revised Code, formal application for examination.
- (G) Section 124.26 of the Revised Code, eligibility lists – veteran's preference – provisional employees.
- (H) Section 124.27 of the Revised Code, appointments from eligibility list- lists – probation.
- (I) Section 124.271 of the Revised Code, provisional employees.
- (J) Section 124.30 of the Revised Code, emergency, external interim, temporary, or intermittent appointments – scientific, managerial, professional, or educational qualifications.
- (K) Section 124.31 of the Revised Code, promotions.
- (L) Section 124.32 of the Revised Code, transfers – reinstatements.
- (M) Section 124.321 of the Revised Code, reduction in work force – layoffs – job abolishment.
- (N) Section 124.322 of the Revised Code, layoff procedures.
- (O) Section 124.323 of the Revised Code, layoff order.
- (P) Section 124.324 of the Revised Code, layoff displacement rights.
- (Q) Section 124.325 of the Revised Code, retention points for continuous service and efficiency.
- (R) Section 124.326 of the Revised Code, layoff jurisdictions.
- (S) Section 124.327 of the Revised Code, layoff lists – reinstatement – reemployment.
- (T) Section 124.328 of the Revised Code, layoff, displacement appeals.
- (U) Section 124.34 of the Revised Code, reduction in pay or position – suspension – removal.
- (V) Section 124.381 of the Revised Code, occupational injury leave program.
- (W) Section 124.385 of the Revised Code, disability leave benefits.

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~~3335-49-04 The Ohio state university opts out of the following provision of the Ohio Administrative Code:~~

- ~~(A) Chapter 123: 1-3 of the Administrative Code, position audits and changes to classification plan~~
- ~~(B) Chapter 123: 1-5 of the Administrative Code, classified and unclassified service classification~~
- ~~(C) Section 123:1-7-04 of the Administrative Code, specifications~~
- ~~(D) Chapter 123: 1-10 of the Administrative Code, automatic certification~~
- ~~(E) Chapter 123: 1-25 of the Administrative Code, transfers, reinstatements, and seasonal promotions~~
- ~~(F) Chapter 123: 1-27 of the Administrative Code, suggestion award system~~
- ~~(G) Chapter 123: 1-28 of the Administrative Code, combined charitable campaign~~
- ~~(H) Chapter 123: 1-35 of the Administrative Code, payroll~~
- ~~(I) Chapter 123: 1-37 of the Administrative Code, pay supplements~~
- ~~(J) Chapter 123: 1-43 of the Administrative Code, overtime and compensatory time~~
- ~~(K) Chapter 123: 1-44 of the Administrative Code, holidays~~
- ~~(L) Chapter 123: 1-47 of the Administrative Code, definitions~~

3335-49-04 The Ohio state university opts out of the following provisions of the Ohio Administrative Code:

- (A) Chapter 123: 1-3 of the Administrative Code, position audits and changes to classification plan
- (B) Section 123:1-7 of the Administrative Code, classification
- (C) Section 123:1-9 of the Administrative Code, examinations
- (D) Chapter 123: 1-10 of the Administrative Code, automatic certification
- (E) Chapter 123:1-11 of the Administrative Code, applications for examination
- (F) Chapter 123:1-15 of the Administrative Code, eligibility lists
- (G) Chapter 123:1-17 of the Administrative Code, vacancies and appointments
- (H) Chapter 123:1-19 of the Administrative Code, probation
- (I) Chapter 123:1-21 of the Administrative Code, exceptional appointments
- (J) Chapter 123:1-23 of the Administrative Code, promotions
- (K) Chapter 123: 1-25 of the Administrative Code, transfers, reinstatements, and seasonal positions
- (L) Chapter 123: 1-27 of the Administrative Code, suggestion award system

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- (M) Chapter 123: 1-28 of the Administrative Code, combined charitable campaign
- (N) Chapter 123: 1-29 of the Administrative Code, performance evaluation system
- (O) Chapter 123:1-30-01, 02, 03, and 04 of the Administrative Code, disability separations - reinstatement
- (P) Chapter 123:1-31 of the Administrative Code, removals, reductions, or suspensions
- (Q) Chapter 123:1-32 of the Administrative Code, sick and personal leave
- (R) Chapter 123:1-34 of the Administrative Code, leave
- (S) Chapter 123: 1-35 of the Administrative Code, payroll
- (T) Chapter 123: 1-37 of the Administrative Code, pay supplements
- (U) Chapter 123:1-41 of the Administrative Code, layoffs
- (V) Chapter 123: 1-43 of the Administrative Code, overtime and compensatory time
- (W) Chapter 123: 1-44 of the Administrative Code, holidays
- (X) Chapter 123: 1-47 of the Administrative Code, definitions

3335-51-01 Position audits and reclassifications.

- (A) The university may initiate audits and ~~reviews~~ of positions and classifications.
- (B) An employee may request from the office of human resources a ~~review~~ position audit for the purposes of determining whether a position is properly classified. An employee may request only one position ~~review~~ audit per twelve month period.
- (C) When an audit ~~or review~~ is conducted, the following sources for that investigation include, but are not limited to, documentation, any employee, an employee's authorized representative, or college/department officer. When the office of human resources finds that inequities or improper classifications of positions exist, appropriate remedial steps may be taken to provide a more equitable, just, and proper classification. The affected employee(s) shall be given a written notice of the decision of the audit ~~or review~~.
- (D) If a position is reclassified outside the original classification as a result of an audit ~~—or review~~, the incumbent's probationary period is waived for the new classification.
- (E) Whenever a position reclassification determination is made, the office of human resources shall provide written notice to the ~~employee affected~~ employee(s). The office of human resources shall determine the classification within four weeks of receipt of the request. The effective date shall be the first day of the pay period following the conclusive determination. An employee may appeal the decision to the state personnel board of review within thirty days of receipt of the decision.
- (F) Position audits ~~will~~ shall not be performed when deemed ~~not appropriate~~ inappropriate by the office of human resources. ~~Such~~ At the discretion of the office of human resources, such circumstances may include but not be limited to when the incumbent is serving in a temporary appointment, a probationary period, on a ~~leave-of-absence~~, receiving disability benefits, or the subject of a reduction in force.

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3335-51-02 Notification of employees.

- (A) Whenever the classification title of a position changes, other than by process of promotion or demotion, or whenever the university establishes or deletes classifications and such actions result in the reclassification of incumbent classified employees, notification shall be made in writing to any individual affected by the change.
- (B) Any classified employee may appeal the reclassification to the state personnel board of review within thirty days after receipt of the notification of reclassification or notice of results of a position audit ~~or review~~.

3335-51-03 Certified status.

- (A) An employee obtains certified status in the classification ~~after serving upon successful completion of~~ the probationary period for that classification as stated in rule 3335-67-02 of the Administrative Code. When there is no probationary period, employees obtain certified status in the classification upon the completion of ~~180~~ one hundred eighty days with satisfactory performance.
- (B) Certified status is not available to employees who serve at the discretion of the appointing authority.

3335-51-04 Retention of certified status.

- (A) An employee with certified status who receives a classification change shall retain certified status in the new classification if:
 - (1) The change is due to a change in the classification plan;
 - (2) The change is to a lower classification within the classification series; or
 - (3) The employee is reclassified as a result of a job audit ~~or review~~, in which case the employee shall have certified status in the new classification without serving a new probationary period.
- (B) At the discretion of the university, an employee with certified status may:
 - (1) Be ~~re-employed~~ reemployed or reinstated to the classification held at the time of separation within ~~one-year~~ twelve months of separation from service; or
 - (2) Displace into a former classification held within the past twelve months pursuant to Chapter 3335-81 of the Administrative Code.
- (C) An employee who achieves certified status in a classification ~~will~~ shall retain it for twelve months after leaving the classification.
- (D) An employee with certified status who returns from disability separation to the classification held at the time of separation is reinstated with certified status.
- ~~(D)~~(E) An employee with certified status may accept an unclassified appointment at which time certified status expires.

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3335-55-03 Classification plan.

- (A) The university shall establish, modify, or repeal a job classification plan for all positions, offices, and employment in the classified civil service.
- (B) The university shall assign a classification title to each classification within the classification plan.
- (C) The university shall assign each classification to a pay range established under Chapter 3335-83 of the Administrative Code.
- (D) The university shall assign a numbering system for the classification process.

3335-55-04 Specifications.

- (A) The university shall prepare specifications for each classification in the classified service.
- (B) Each classification title shall have a corresponding classification specification that sets forth the function statement and minimum qualifications. The function statement shall set forth the primary duties that must be satisfied at least fifty per cent of the time. Position-specific minimum qualifications may be identified in the position description.
- (C) For the purpose of classifying positions and making job audit ~~or review~~ decisions only, wherever the word "supervises" appears in a classification specification, unless otherwise defined in the specification, "supervises" means that an employee assigns and reviews work, completes employee performance management procedures, rewards exemplary employee performance, recommends disciplinary action including termination, and adjusts addresses grievances.

3335-55-05 Appropriateness of duties.

Duties performed shall be appropriate based on the function statement and duties in the specification and the position description. The university can assign duties to the employee's position as may be required due to temporary characteristics of the work situation.

3335-57-01 Job Announcements.

- (A) Notice of all vacant or created GCS regular classified civil service positions is posted on the jobs web sites maintained by the office of human resources and the medical center. The vice president for human resources may waive the requirement to post positions at his or her discretion.
- (B) Minimum requirements qualifications for all positions must be specified in the posting.
- ~~(B)~~(C) The university may use external print and electronic advertisements to reach the broadest and most diverse pool of applicants.

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3335-57-03 Selection of candidates is based upon a determination of merit and fitness.

- (A) The university is committed to recruiting and selecting candidates based on a determination of merit and fitness relative to the position.
- (B) Determination of merit and fitness may include an evaluation of factors including but not limited to experience, competencies, knowledge, skills, abilities, education, training, and physical or psychological fitness. Evaluation of applicants may be written, oral, physical, demonstration of skill, or an evaluation of training and experiences. Applicant evaluation must be designed to fairly test the relative capacity of the applicants to perform the duties of the position. Candidate evaluation may include structured interviews; assessment centers; work simulations; examinations of knowledge, skills, and abilities; and any other acceptable evaluation method.
- (C) Reasonable accommodations for applicants with disabilities may be set prior to the evaluation as determined by the university on a case by case basis. Applicants with disabilities who may require some accommodation in the selection process are responsible for notifying the university prior to the date of selection activity.

3335-57-04 Character and fitness of applicant.

- (A) All statements submitted by applicants relating to character and fitness are subject to investigation by the university. Satisfactory information produced to the university that the applicant has committed acts which demonstrate character traits which would be detrimental to the successful performance of the employment sought, including but not limited to: the applicant's dismissal termination for cause from any previous employment, a conviction of a crime, an established pattern of poor work habits and performance with previous employers; may be sufficient to exclude the applicant from consideration. The university ~~will~~ shall notify the applicant and provide the applicant with an opportunity to respond. This rule does not preclude the university from taking appropriate disciplinary action after appointment.
- (B) ~~Any An~~ employee terminated ~~for cause~~ from university employment is may be ineligible for ~~re-employment~~ reemployment with the university. ~~The office human resources may waive this provision at its discretion.~~

3335-59-01 Examination administration.

- (A) The office of human resources or its designee administers examinations for ~~original appointment~~ classifications in the classified service at ~~such~~ places as the university deems advisable.
- (B) Applicants with disabilities who may require accommodations to take an examination are responsible for notifying the office of human resources prior to the date of examination. Reasonable accommodations for applicants with disabilities may be set prior to the examination as determined by the university.
- (C) The university may cancel or postpone a scheduled examination at its discretion. Reasonable efforts ~~will~~ shall be made to notify applicants of such cancellation or postponement.

Balance unchanged.

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3335-59-02 ~~Pre-employment~~ Preemployment medical and psychological examinations.

- (A) When a position requires a medical and/or psychological examination in relation to the essential functions of the position, it will be included in the vacancy notice. Such exams occur after the conditional offer of employment and before employment has started. The offer of employment is contingent upon passing the examination.
- (B) Applicants may be required to furnish medical information from a licensed practitioner who has sufficient medical knowledge as to the applicant's condition as it relates to the essential functions of the position. Such information may not be required until after the conditional offer of employment. The university reserves the right to designate the examining licensed practitioner. The university shall pay for required examinations.
- (C) Medical and psychological reports shall be maintained as confidential records to the extent allowable pursuant to section 149.43 of the Revised Code and Chapter 1347 of the Revised Code.

3335-65-01 Time limit for selection.

The office of human resources shall cancel the position vacancy notice if a college/~~department~~ or unit fails to select a qualified applicant within six months of the posting of the vacancy. The office of human resources may waive this provision at its discretion.

3335-65-02 Reinstatement after resignation.

A classified civil service employee who resigns, having served the required probationary period may, with the consent of the office of human resources, be reinstated upon request of the college/~~department~~ or unit to the same classification ~~or similar position~~ in the college/~~department~~ or unit, at any time within ~~one year~~ twelve months from the date of resignation. This provision does not apply to employees who resign in lieu of termination or who have been notified they are ineligible for rehire.

3335-65-03 Temporary employment.

- (A) Temporary employment in a classified title is an appointment that serves at the discretion of the appointing authority, is not eligible for certification, and:
 - (1) Is for a limited duration;
 - (2) Is for a specific project;
 - (3) Augments regular staff due to increased work loads or staff shortages;
or
 - (4) Replaces a regular employee during an absence due to illness, unpaid leave of absence or vacation.
- (B) Neither accepting nor declining temporary employment shall affect the ability of an applicant to be considered for a regular appointment, nor shall acceptance confer the ability to remain in the position as a regular employee, be promoted, transferred, or reinstated. ~~The period of temporary service shall not be credited as part of the probationary period when a subsequent appointment to a regular position is made in the same classification at the university.~~

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- (C) Periods of temporary service shall not be credited as part of the probationary period when a subsequent appointment to a regular position is made in the same classification at the university.
- (D) Temporary appointments shall have a maximum duration of ~~179 days~~ twelve months except when a longer duration is made necessary by reason of sickness or disability of a regular employee, or any other circumstance approved by the office of human resources. Temporary employees replacing sick or disabled regular employees may continue in that position for the length of sickness or disability and do not obtain rights to a regular appointment.
- ~~(D)~~(E) Successive temporary appointments to the same position shall not occur.

3335-65-04 Seasonal employment.

- (A) Seasonal employment is a regular appointment ~~where~~ when the service is for a specified period of time during a particular time of the year, and recurs in each successive calendar year. Persons appointed to seasonal positions who are temporarily separated from the service during the inactive season shall return to the same position each ensuing year unless the employee is disqualified for any reason or not assigned to work for a period of ~~one year~~ twelve months due to lack of work or refusal of work by the employee.

Balance unchanged.

3335-65-05 Intermittent employment.

- (A) Intermittent employment is an appointment ~~where~~ when the employee works irregular hours or days on an as-needed basis. ~~A classified intermittent employee serves at the discretion of the appointing authority.~~
- (B) An intermittent employee serves at the discretion of the appointing authority and is not eligible for certification.
- (C) Neither accepting nor declining intermittent employment affects the ability of an applicant to be considered for a regular appointment, nor shall acceptance confer the ability to be promoted, transferred, or reinstated.

3335-65-06 Emergency Appointments appointments.

In case of an emergency, an appointment process may bypass Chapters 3335-49 to 3335-89 of the Administrative Code. Emergency appointments shall not exceed a maximum of ~~179 days~~ twelve months, serve at the discretion of the appointing authority, and are not eligible for certification.

3335-65-07 Reassignment of position and/or work location.

- (A) The university may temporarily or permanently reassign an employee ~~from~~ within the same ~~or similar~~ classification ~~within the same jurisdiction of the university.~~ Reassignment cannot result in an assignment to a lower pay range.
- (B) The university may temporarily or permanently reassign an employee's work location, task, or shift to another within the same ~~or similar~~ classification ~~and jurisdiction of the university.~~ No employee has any vested claim to performance of particular tasks within a particular job classification.

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- (C) The university ~~will~~ shall provide reasonable notice of the reassignment prior to the effective date of the change, except ~~where~~ when an emergency renders advance notice impractical.

3335-67-01 Nature of the probationary period.

- (A) Employees serve a probationary period following:
- (1) An original classified appointment;
 - (2) A promotion to another classified appointment; or
 - (3) A lateral change from one classification to another outside of the classification series.
- (B) Employees that serve at the discretion of the appointing authority (e.g. emergency, intermittent, temporary) do not serve a probationary period and are not eligible for certification.
- (C) Employees whose titles are changed through the reclassification process do not serve a new probationary period.
- ~~(C)~~(D) An employee shall be provided with coaching and feedback during the probationary period.
- ~~(D)~~(E) An employee shall be provided with a performance review prior to the end of the probationary period, ~~unless~~. An employee who is terminated before the end of the probationary period of the original appointment is not required to receive a performance review.
- ~~(E)~~(F) If an employee's job performance does not meet the expectations of the position following an original appointment, lateral change outside of the employee's classification series, or promotion, then:
- (1) Following an original appointment, an employee may be terminated at any time during the probationary period; or
 - (2) Following a promotion or a lateral change outside of the employee's classification series, an employee may be returned to the former classification at any time during the probationary period.
- ~~(F)~~(G) When an employee is terminated or returned to the former classification during the probationary period, the university shall send a written notice to the employee. This termination or return to the former classification is not subject to appeal.
- ~~(G)~~ ~~Any employee terminated from employment during a probationary period, except when terminated for cause, may be eligible for rehire at the discretion of the office of human resources.~~
- (H) An employee terminated from employment during a probationary period, ~~except when terminated for cause~~, is not eligible to reapply for the same or higher classification for a period of one year twelve months from the termination date unless an exception is granted at the discretion of the office of human resources.

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- (l) ~~Any An~~ employee terminated for cause from university employment is may be permanently ineligible for re-employment reemployment with the university.

3335-67-02 Length of the probationary period.

- (A) The probationary period for full time and part time ~~classified civil service~~ employees is one hundred ~~seventy nine calendar~~ eighty days. Longer probationary periods, not to exceed ~~one year~~ twelve months, may be specified by the university.
- (B) The probationary period is completed at midnight of the one hundred eightieth day. For longer probationary periods, probation is completed at midnight of the last day of the probationary period.
- (C) Time spent on paid leaves that exceed two weeks, ~~and leaves of absence~~ unpaid leave, or layoff are not credited as part of the probationary period.

3335-73-01 Unpaid leaves of absence.

- (A) The university may grant a unpaid leave of absence ~~without pay~~ to a classified civil service employee. Such leave may be for personal or medical reasons for up to a maximum duration of six months and may not be extended.
- (B) A An unpaid medical leave ~~due to medical reasons~~ must comply with the following provisions:
- (1) Medical reasons may include, but not be limited to, the employee's own injury, illness, other medical condition, or when an employee becomes incapacitated to the extent that the employee is unable to perform the essential duties of the position.
 - (2) The employee must state a date by which the employee will return to work. If no date of return can be stated by the employee or if the need for leave continues beyond ~~six months~~ approved family and medical leave, the university may place the employee on disability separation pursuant to this chapter.
 - (3) Appropriate medical documentation must be submitted from a licensed practitioner when applying for the unpaid leave of absence.
- (C) Upon completion of such unpaid leave of absence, the employee shall return to the same or similar position of employment. If the unpaid leave was for medical reasons, appropriate medical documentation from a licensed practitioner may be required to verify that the employee has been released to return to work. The employee may return to active pay status prior to the originally scheduled expiration of the unpaid leave, if the earlier return is agreed to by both employee and university.
- (D) Failure to return to service within three working days of the completion or valid cancellation of a an unpaid leave of absence without explanation to the appointing authority is cause for termination of employment. An employee who fails to return to service from a an unpaid leave of absence and is subsequently terminated or voluntarily resigns from the service is deemed to have a termination date corresponding to the starting date of the unpaid leave of absence.

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- (E) If it is determined that the unpaid leave of ~~absence~~ is not being used for the purpose for which it was granted, the university may cancel the unpaid leave and direct the employee to return to work by giving written notice by regular mail to the employee. The employee ~~may~~shall be subject to disciplinary action up to and including termination for any misuse of the unpaid ~~leave of absence~~.

3335-73-02 Military leave.

- (A) An employee who enlists or is commissioned in the United States armed forces or who is a member of the Ohio national guard, Ohio military reserve, the Ohio naval militia, or is in the reserves for any branch of the United States armed forces, may request a military leave of ~~absence~~. Such military leave of ~~absence~~ may be requested for the performance of duty on a voluntary or involuntary basis and includes active duty, active duty for training, initial active duty for training, inactive duty training, full-time national guard duty or an examination to determine the fitness to perform any such duty. An employee may be absent from university employment pursuant to this rule for a cumulative amount of time not to exceed five years unless special orders are issued by the president of the United States or the United States department of defense.
- (B) An employee who requests a military leave of ~~absence~~ must provide reasonable advance written notice of such active military service to the university. Such advance notice is not required ~~where~~ when it is precluded by military necessity or the giving of such notice is otherwise impossible or unreasonable.
- (C) and (D) no change.
- (E) Following a military leave of ~~absence~~, an employee eligible for reemployment shall return, within thirty days of the request of reemployment, to the same or similar position regardless of the employee's civil service status ~~or the existence of an eligible list~~.
- (F) An employee shall be reemployed with all rights and benefits generally available to employees in a comparable unpaid leave of ~~absence without pay~~, including the following:
- (1) All sick and ~~leave~~, vacation leave, ~~and personal leave~~ that had been accumulated at the time of entering service;
 - (2) through (5) no change.
- (G) This rule does not apply to any employee who, by re-enlisting or extending active duty beyond the commission, displays an intent to remain on extended active duty in the armed services of the United States.
- (H) A reemployed individual shall not be terminated, except for cause or other legitimate nondiscriminatory reasons:
- (1) Within ~~one year~~ twelve months after the date of reemployment, if the employee had been employed by the university for more than one hundred eighty days prior to the date of reemployment; or
 - (2) Within one hundred eighty days after the date of such reemployment, if the employee had been employed by the university for more than thirty days but less than one hundred eighty-one days prior to the date of reemployment.

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- (I) Discrimination or retaliation with regard to any aspect of employment against an individual for voluntary or involuntary membership in uniformed service is prohibited.
- (J) Family and medical leave as it applies to members of the military and their family members is provided for in university human resources policy.

3335-73-03 Court leave.

- (A) The university shall grant court leave without loss of pay to any employee who:
 - (1) Is summoned for jury duty;
 - (2) Is subpoenaed to appear before any court, commission, board or other legally constituted body authorized by law to compel the attendance of witnesses, where when the employee is not a party to the action; or
 - (3) Is the appellant in any action before the state personnel board of review and is in active pay status at the time of a scheduled hearing.
- (B) Any employee who is appearing before a court or other legally constituted body in a matter in which the employee is a party may be granted vacation time or unpaid leave of absence without pay. Such instances would include, but not be limited to: criminal or civil cases, traffic court, divorce proceedings, custody, or appearing as directed as parent or guardian of juveniles.

3335-73-05 Involuntary disability separation.

- (A) If the university believes that an employee can no longer perform the essential job duties of the position, then the university may ~~request~~ require that the employee submit to a medical, ~~and/or~~ psychological, ~~and/or~~ functional capacity examination performed by a licensed practitioner designated by the university, and paid for by the university, prior to an involuntary disability separation unless: the employee is hospitalized at the time such action is to be taken.
 - (1) ~~The employee is hospitalized at the time such action is to be taken, or~~
 - (2) ~~The employee has exhausted accumulated sick leave and medical leave of absence.~~

In lieu of requiring an examination, the university may ~~utilize~~ evidence use medical documentation submitted by the employee's licensed practitioner.

(B) through (D) no change.

- (E) An employee on disability separation shall be reinstated to the same or similar position within ~~thirty days~~ a reasonable period of time after a written application for reinstatement. Such application for reinstatement shall be filed within two years from the date of separation and shall not be filed after the date of ~~service eligibility retirement~~ the employee is eligible to retire based upon service. A complete reinstatement application must include a certificate from a licensed practitioner designated by the university who has examined and verified that the employee is able to perform the essential functions of the job. The university shall pay for the examination. If the employee was granted disability retirement, a licensed practitioner designated by the public employee retirement board shall conduct the examination.

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3335-73-06 Voluntary disability separation.

An employee who is unable to perform the essential job duties of the position due to a disabling illness, injury, or condition may request a voluntary disability separation. A voluntary disability separation occurs when an employee does not dispute the inability to perform the essential job duties of the position.

(A) The university may grant an employee's request for voluntary disability separation based upon previously submitted medical documentation or may require the employee to submit to an additional medical, ~~and/or~~ psychological, and/or functional capacity examination. If the ~~medical~~ documentation supports the employee's request, the university shall grant the employee's request for voluntary disability separation. If the medical examination does not support the employee's request, the university shall not approve the employee's request for voluntary disability separation.

(B) and (C) no change.

(D) An employee on disability separation shall be reinstated to the same or similar position within ~~thirty days~~ a reasonable period of time after a written application for reinstatement. Such application for reinstatement shall be filed within two years from the date of separation. A complete reinstatement application must include a certificate from a licensed practitioner designated by the university who has examined and verified that the employee is able to perform the essential functions of the job. The university shall pay for the examination. If the employee was granted disability retirement, a licensed practitioner designated by the public employee retirement board shall conduct the examination.

3335-73-07 Administrative leave.

The university may, ~~in its discretion,~~ place an employee on administrative leave with pay at its discretion. Such leave is to be used in circumstances ~~where~~ when the health or safety of any employee or of any person or property entrusted to the employee's care could be adversely affected or during an administrative investigation as determined by the office of human resources. Compensation for administrative leave shall be equal to the employee's base rate of pay. The length of such leave is solely at the discretion of the university.

3335-75-01 Performance management and review.

(A) Performance management is an ongoing process between the employee and supervisor that includes setting expectations and goals, coaching, feedback, training and development, and performance review.

(B) Employees shall have a written performance review on an annual basis. An employee shall be provided with a performance review prior to the end of the probationary period, ~~unless~~. An employee who is terminated before the end of the probationary period of the original appointment is not required to receive a performance review. The performance review is a summary of the employee's performance for the review period, and may serve as a step in the performance improvement process.

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3335-75-02 General procedure for addressing deficient performance and terminations.

(A) no changed.

(B) The performance improvement process may be initiated for, but not limited to the following reasons: incompetency, inefficiency, dishonesty, use or being under the influence of alcohol or illegal drugs at work or inappropriate use of prescription drugs, immoral conduct, insubordination, discourteous treatment of the public, neglect of duty, a violation of university rules or policy, failure to return from a leave of absence, other failure of good behavior, misfeasance in office, malfeasance in office, nonfeasance in office, other unsatisfactory job performance, conviction of a felony, or by voluntary written agreement by an employee; this is not an exhaustive list.

(C) and (D) no change.

(E) The following conditions apply to any employee who is convicted of a felony:

(1) no change.

(2) A person convicted of a felony immediately forfeits the person's status as a classified employee at the university on and after the date of conviction for the felony. The university, upon the person's request, may investigate the circumstances of the felony and may, at its discretion, allow the person to apply or re-apply reapply for university employment.

(3) Any person terminated for a conviction of a felony is entitled to a cash payment for any accrued but unused vacation leave.

(F) An employee terminated from university employment may be ineligible for reemployment with the university.

3335-79-01 Crediting of sick leave.

Sick leave credit accrues at the rate of 4.6 hours for each eighty hours of service in an active pay status, including paid vacation, overtime, and sick leave, but not during a an unpaid leave of absence, or layoff. Part-time, seasonal and temporary employees accrue sick leave at the same rate.

3335-79-02 Retention of sick leave.

An employee who transfers from another Ohio public agency to the university or who has prior service with an Ohio public agency shall upon employment with the university be credited with all sick leave not used or converted to a cash benefit, provided that such ~~re-employment~~ reemployment takes place within ten years of the date of which the employee was last employed in public service.

~~3335-79-03 Expiration of sick leave.~~

~~If illness or disability continues past the time covered by earned sick leave, then the employee may be either granted a leave of absence in accordance with rule 3335-73-01 of the Administrative Code, or placed on a disability separation in accordance with rule 3335-73-04 of the Administrative Code. If a leave of absence is granted and illness or disability continues past expiration of the leave, a disability separation may then be granted.~~

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3335-79-03 Expiration of sick leave.

An employee may be either granted unpaid leave in accordance with rule 3335-73-01 of the Administrative Code, or placed on a disability separation in accordance with rule 3335-73-04 of the Administrative Code prior to the expiration of earned sick leave.

3335-79-05 Uses of sick leave.

- (A) Sick leave shall be granted to an employee upon approval of the appropriate administrative official and for the following reasons:
- (1) and (2) no change.
 - (3) Medical, psychological, dental, or optical examination or treatment of employee or a member of the employee's immediate family;
 - (4) no change.
 - (5) ~~Disability due to pregnancy~~ Pregnancy and/or childbirth and ~~other related conditions related thereto.~~
- (B) ~~Definition of "immediate family" for For the purpose of this chapter: spouse, domestic partner, mother, father, sister, brother, daughter, son, grandparent, grandchild, mother-in-law, father-in-law, sister-in-law, brother-in-law, daughter-in-law, son-in-law, grandparent-in-law, grandchild-in-law, or corresponding relatives of the employee's partner, other persons for whom the employee is legally responsible, and anyone who stood in loco parentis to the employee as a child, "immediate family" is defined by university human resources policy.~~
- (C) An employee who becomes eligible for workers' compensation payment for loss of time may choose to use sick leave before such payments are made. An employee who wishes not to use sick leave to cover such loss of time must request an unpaid leave of absence in accordance with rule 3335-73-01 of the ~~Administrative Code.~~

3335-79-06 Evidence Documentation required for use of sick leave.

If medical attention is required, a certificate from a licensed practitioner stating the nature of the illness may be required for the use of sick leave. Falsification of sick leave documentation is grounds for disciplinary action up to and including dismissal termination.

3335-79-07 Notification by employee.

When an employee is unable to report to work, the employee shall notify the ~~immediate supervisor or other designated person~~ designated by the university within the time frame established by the ~~college/department~~ university, unless emergency conditions make such notification impossible. The requirement for subsequent notification will be governed by the nature of the circumstances and the requirements established by the ~~college/department~~ university.

3335-79-08 Employee medical or psychological examination.

- (A) The university may require an employee to take a medical ~~and/or~~ psychological, and/or functional capacity examination, conducted by a licensed practitioner selected by the university, to determine the physical and/or mental

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capability to perform the essential duties of the employee's position. The university may supply the examining practitioner with facts relating to the employee's difficulty or inability to perform the essential functions of the job and may supply additional information including but not limited to physical and mental requirements of the employee's position, duty statements, job classification specifications, and position descriptions. The university shall pay for the examination.

- (B) An employee's refusal to submit to an examination, the unexcused failure to appear for an examination, or the refusal to release the results of an examination amounts to insubordination, and may subject the employee to discipline disciplinary action up to and including termination.
- (C) If found unable to perform the essential duties of the position, the employee may be placed on sick leave, ~~medical~~ unpaid leave or disability separation.
- (D) Medical and psychological reports shall be maintained as confidential records to the extent allowable pursuant to section 149.43 of the Revised Code and Chapter 1347- of the Revised Code.

3335-79-09 Sick leave compliance.

Employees failing to comply with sick leave rules set forth in Chapter 3335-79 of the Administrative Code shall not be paid for such absences. Application for sick leave with the intent to defraud ~~will~~ shall result in ~~dismissal~~ termination and refund to the university of salary or wages paid during such sick leave.

3335-79-10 Retirement payout of sick leave.

- (A) Upon retirement from active university service after ten or more years of combined service with the university, state of Ohio, or any of its political sub-divisions, an employee may choose to be paid for one-fourth of the accrued unused sick leave credit up to a maximum payment of two hundred forty hours. This payment shall be based upon the employee's rate of pay at the time of retirement. Upon accepting such payment, all sick leave credit accrued up to that time ~~will~~ shall be eliminated.
- (B) Payout of sick leave ~~will~~ shall be made only once to any employee. ~~That is, an An~~ An employee who returns to Ohio or university service after retiring and receiving a sick leave payout may accrue and use sick leave as before, but may not subsequently convert the unused sick leave into another payout.
- (C) no change.

3335-79-11 Payout of sick leave upon death.

- (A) If an employee dies while actively employed by the university, and had ten or more years of ~~state of Ohio or any of its political sub-divisions~~ and/or university service, payment for one fourth of the accrued unused sick leave up to a maximum payment of two hundred forty hours shall ~~be paid in accordance with the procedure outlined in paragraph (B) of this rule~~ made. This payment shall be based upon the employee's rate of pay at the time of death.
- (B) Payment ~~will~~ shall be made in accordance with testamentary letters or letters of administration submitted to the office of human resources. In the event such

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documents do not exist, the university may make payment in accordance with section 2113.04 of the Revised Code.

3335-79-12 Payout of sick leave in other situations.

The vice president of human resources may establish or approve sick leave payout programs in addition to any other programs defined in this section, at his or her discretion.

3335-81-01 Reduction in work force.

Should a reduction in the work force become necessary due to lack of funds, lack of work, reasons of economy, or reorganization for efficiency; the office of human resources shall lay off employees and/or abolish positions. Reductions of an appointment to .75 full time equivalent or greater shall not be considered a reduction in force. The office of human resources shall determine in which classification or classifications layoffs shall occur and the number of employees to be laid off within each classification. Before abolishments are implemented, a statement of rationale and supporting documentation shall be reviewed, and approved, and on file with the office of human resources.

3335-81-02 Reasons of economy or lack of work.

(A) The university shall determine:

- (1) no change.
- (2) Whether a lack of work exists or is projected ~~that results~~ to result in excessive current or projected staffing levels.

In the event that the university determines such a lack of funds or lack of work exists, the office of human resources shall be notified of such shortages, of the ~~college/department~~ college or unit in which such shortage exists or is projected, and of the amount of current or projected funds or work lacking.

Balance unchanged.

3335-81-03 Abolishment of positions.

(A) The office of human resources, in response to documentation from the appropriate college or unit, shall approve what positions will be abolished using the following criteria:

- (1) Positions will be selected based on the needs of the department; and
- (2) Employees will be selected first based on certification status, and then by a ~~combination~~ review of the following elements: skills and abilities applicable to the department's needs, documented performance, and length of OSU employment. Employees who are in ~~an initial~~ a probationary period for an original appointment and not certified in any CCS classified civil service title ~~will~~ shall be automatically laid off.
- (3) ~~If a unit abolishes more than one position within the same classification, the employee shall have the opportunity to discuss the rationale for the reduction of the employee's position with the supervisor and the human resource representative.~~

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(B) If a unit abolishes more than one position within the same classification, the employee shall have the opportunity to discuss the rationale for the reduction of the employee's position with the supervisor and the human resource representative.

(C) no change.

(C)(D) Employees may be laid off as a result of the abolishment of a position or positions, provided that the office of human resources shall, in such layoff, follow the procedures applicable to the layoff of employees as set forth in this chapter.

3335-81-04 Order of layoff.

The order of any layoff shall be determined first by certification status, then by a combination review of the following elements: skills and abilities applicable to the department's needs, documented performance, and length of OSU employment.

3335-81-05 Displacement procedures.

(A) ~~An employee who was laid off or whose position was abolished and elects to exercise displacement shall be placed into a vacancy or displace the employee with the fewest retention points in accordance with the process outlined in (B) of this rule~~ provided in all instances that the employee meets the qualifications of that the position, can perform the required duties, and has met expectations in the last three two annual performance reviews. Employees who have not met performance expectations in the last three two annual performance reviews and who have been given specific steps expectations for improvement, ~~or who are on major corrective action or who cannot perform the required functions of the position into which they would be placed~~ do not have displacement rights.

(B) The process will occur as follows:

(1) and (2) no change.

(3) Placement into a vacancy within the classification the employee held immediately prior to holding the classification from which the employee was laid off, provided all of the following are true:

(a) That the previous classification is of a lower or equivalent classification;

(b) The employee had achieved certified status in the former classification; and

(c) The employee held the classification within the previous twelve months;

~~(d) The employee can perform the minimum required functions of the position at the time of placement.~~

(4) ~~If no vacancy exists as described above, the employee will displace the individual with the fewest retention points in the classification from which they were laid off. If a vacancy exists as described above, but the employee does not meet the minimum qualifications, has not met performance expectations, or cannot perform the required functions of~~

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the vacancy, as determined by the office of human resources, the employee will be laid off.

(5) ~~If no vacancies are available and the employee is unable to displace due to having the fewest retention points in the classification from which they were laid off or lack of qualifications, then the employee will be laid off. If no vacancy exists as described above, the employee will displace the individual with the fewest retention points in the classification from which they were laid off. The placement will be made only if the employee meets the qualifications of the position and can perform the required duties. If the employee does not meet both of these requirements, the employee will be laid off.~~

(6) If the employee is unable to displace due to having the fewest retention points in the classification from which they were laid off, then the employee will be laid off.

(C) and (D) no change.

(E) No employee shall displace another employee ~~whose~~ or fill a vacancy if the position requires special minimum qualifications, as established by a position description, classification specifications, or by bona fide occupation qualifications, unless the employee ~~desiring to displace another employee~~ possesses the requisite minimum qualifications for the position and can perform the required duties.

(F) no change.

(G) If an employee declines placement into a vacant position for any reason, their displacement and reinstatement rights cease immediately; this provision may be waived at the discretion of the office of human resources.

(H) If for any reason an employee declines to exercise their displacement rights into a position to which they are entitled, their displacement and reinstatement rights cease immediately.

3335-81-06 Retention points.

(A) through (C) no change.

(D) "Continuous service" is that service unbroken by a resignation or termination from the university. Continuous service for the purposes of retention points includes:

(1) When an employee is reinstated after a resignation or termination to the same position within twelve months, full credit for continuous service ~~will~~ shall be given for the periods of actual employment;

(2) An authorized unpaid leave ~~of absence~~ does not constitute a break in service, and continuous service retention points shall continue to accumulate during the term of a an unpaid leave ~~of absence~~ provided the employee returns to the university following the leave;

(3) When a laid off employee is reinstated or ~~re-employed~~ reemployed within ~~one year~~ twelve months from the date of layoff, the employee shall accrue continuous service retention points during the time spent on layoff and continuous service shall remain unbroken; and

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(4) no change.

- (E) Service as a ~~student-employee~~ student employee, graduate associate or temporary employee shall not be credited as service for purposes of determining continuous service retention points.

3335-81-07 Jurisdiction.

(A) no change.

(B) Layoff jurisdictions at the Ohio state university are as follows:

(1) ~~Columbus campus, excluding the medical center – each college and unit as defined by university human resources policy are separate jurisdictions;~~

(2) and (3) no change.

(4) ~~OSARDC and ATI~~ Ohio agricultural research and development center and agricultural technical institute;

(5) through (9) no change.

- (C) The layoff jurisdictions described in ~~paragraph~~ (B) of this rule do not apply to employees who are laid off for a temporary period of up to one hundred and ten consecutive days.

3335-81-08 Notice of layoff and displacement.

- (A) The university shall give advance written notice of layoff or displacement to each employee subject to such layoff or displacement. Such written notification shall be issued by the office of human resources and hand delivered to the employee by the employee's supervisor and the unit's human resource representative or human resource designee at work or mailed by certified mail to the last address on file with the ~~college/department~~ college or unit. If the notification is hand delivered, it shall be given at least fourteen calendar days before layoff and the day of hand delivery shall be the first day of the fourteen-day period. If the notification is mailed, it shall be mailed at least seventeen calendar days before layoff and the day of mailing shall be the first day of the seventeen-day period.

(B) Each notice of layoff or displacement shall contain the following information as applicable to the individual situation:

(1) The reason for layoff or displacement;

(2) The effective date of layoff or displacement as follows:

(a) If the employee chooses displacement and a vacancy exists, the effective date is within a reasonable period of time to allow for a move to the position, not to exceed thirty days;

(b) If the employee chooses displacement and no vacancy exists, the effective date of the displacement or layoff ~~will~~ shall not exceed ~~sixty~~ thirty days;

(3) through (6) no change.

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- (7) Any additional information with respect to the limits of the applicable layoff jurisdiction of the employee as specified by rule 3335-81-07 of the Administrative Code and university human resources policy;
- (8) A copy of the displacement and/or reinstatement procedures and/or office of human resources web site address with this information.;
- (9) no change.

3335-81-09 Reinstatement.

- (A) Certified employees who are laid off from the university can exercise their reinstatement rights within their jurisdiction by written notification to the office of human resources if a position is posted in the classification from which they were laid off. Employees applying for reinstatement must possess the requisite minimum qualifications and must be able to perform the required duties of the position. ~~If more than one~~ or more employee ~~employees~~ employee indicates indicate reinstatement interest in a position, the employing unit shall consider skills and abilities applicable to the employing unit's needs and documented performance.
- (B) An employee may exercise reinstatement rights for twelve months beginning from the layoff effective date. During this twelve month period, jurisdictional units may not hire or promote into any classification for which a laid off employee has indicated an interest in reinstatement; this does not apply to reclassifications. Reinstatement is contingent upon successful ~~pre-employment~~ preemployment screening.
- (C) no change.
- (D) An affected employee's reinstatement rights ~~will~~ shall cease immediately upon the earliest of:
 - (1) and (2) no change.
 - (3) Refusing a reinstatement position; ~~or~~
 - (4) At the end of twelve months following the layoff effective date.;
 - or
 - (5) After the date the employee is eligible to retire based upon service.
- (E) In the event that the university offers a severance benefit, and the employee accepts the benefit, reinstatement rights ~~will~~ shall cease.
- (F) Unsuccessful completion of any ~~pre-employment~~ preemployment screening for a specific reinstatement position will result in denial for the position. An additional reinstatement opportunity may be granted at the discretion of the office of human resources.

Balance unchanged.

3335-81-11 Holiday, overtime and vacation payment.

Payment for earned but unused vacation, any holiday pay due, and any overtime and/or compensatory time will be issued in accordance with university human resources policies. However, when a specific return to work date has been established and upon request from the employee, vacation and compensatory time due will not be paid unless required by law.

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In instances of job abolishment where when no return to work is anticipated, all vacation, holiday pay and overtime must be paid out at the time of the layoff.

3335-81-12 Layoff during leave.

- (A) Employees on ~~vacation~~ or any type of leave of ~~absence~~ may be laid off or displaced as any other employee and retain their ability to be reinstated.
- (B) An employee who is laid off during a leave of ~~absence~~ will have their reinstatement time limit postponed until the regular return date from the leave, not to exceed eighteen months from the original layoff effective date.

3335-81-13 Alternatives to layoff during a disaster.

If a disaster occurs as contemplated under ~~the Disaster Leave Policy~~ university human resources policy, and there is a lack of work or lack of funds due to the disaster, the university may, at its discretion, find alternatives to layoff. Such alternatives may include but not be limited to, providing compensation at a different rate of base pay or reducing an employee's work schedule.

3335-83-02 Pay supplements and shift differentials.

The university may establish policies governing all types of compensation, including and not limited to pay supplements, shift differentials, and merit pay increases.

3335-83-04 Temporary pay adjustment.

- (A) An employee who is temporarily assigned to duties of a position with a higher pay range than the employee's assigned pay range is eligible for a temporary pay adjustment, which increases the employee's regular base rate of pay to the greater of:
 - (1) ~~the~~ The classification salary base rate of pay of the higher level position; or
 - (2) ~~five~~ Five per cent above the employee's regular base rate of pay.
- (B) This temporary pay adjustment shall be for a minimum of two weeks and a maximum of one hundred ~~seventy-nine~~ eighty days, except when made necessary by reason of sickness or disability of a regular employee, when the adjustment may continue for the length of sickness or disability.

3335-83-06 Compensatory time.

An employee may elect to take compensatory time off in lieu of overtime pay for any overtime worked. Such compensatory time shall be granted by the administrative authority on a time and one-half basis and at a time mutually convenient to the employee and the university within one hundred eighty days after the overtime is worked. After the expiration of the one hundred eighty day period, or upon transfer to a different ~~college/department~~ college or unit, the compensatory time shall be paid out at the employee's base rate of pay.

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3335-83-07 Holiday compensation.

- (A) ~~Full-time classified~~ Classified civil service employees shall receive holiday pay for holidays observed by the university and shall not be required to work on those holidays, unless failure to work on such holidays would impair department service.
- (B) ~~If an employee's work schedule is other than Monday through Friday, the employee shall receive holiday pay for holidays observed on the employee's day off regardless of the day of the week on which the holidays are observed. A full-time employee shall receive eight hours of pay for each holiday regardless of the employee's work shift and work schedule. Part-time employees shall be paid holiday pay for that portion of any holiday for which they would normally have been scheduled to work in accordance with university human resources policy.~~
- (C) A non-exempt classified civil service employee who is in active pay status for more than forty hours per week and who is required to work on a day designated by university human resources policy as one eligible for holiday premium pay shall be entitled to holiday premium pay for such time worked:
- (1) and (2) no change.
- (D) The university may establish holiday compensation and premium pay programs that supersede any other program defined in this section, at its discretion. When such programs are established, the university ~~will~~ shall provide notice to all affected employees.

3335-89-01 Definition of terms.

For the purposes of Chapters 3335-49 to 3335-89 of the Administrative Code, the following terms are defined as follows:

- (A) through (D) no change.
- (E) "Certified status" - a classified civil service status obtained for a specific classification upon satisfactory completion of the applicable probationary period or, when there is no probationary period, upon completion of ~~40~~ one hundred eighty days in the specific classification with satisfactory performance.
- (F) through (K) no change.
- (L) "Emergency appointment" - an appointment to a position to meet an emergency situation, an exception from civil service rules, not to exceed a maximum of 479 days twelve months.
- (M) no change.
- (N) "Full-time employment" - employment ~~where~~ when the work schedule is normally forty hours per week.
- (O) "Intermittent employment" - an appointment which serves at the discretion of the appointing authority, is not eligible to obtain certification, and ~~where~~ when the employee works irregular hours or days on an as-needed basis.
- (P) "Jurisdiction" - the limited location in which procedures for layoff, displacement, and reinstatement may be exercised. The Columbus campus, ~~excluding the medical center~~ each college and unit as defined by university human resources policy; the medical center; each regional campus; and the

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agricultural technical institute and Ohio agricultural research and development center are each separate and distinct jurisdictions. Units located outside of Columbus in a county where a regional campus is located are part of that jurisdiction, otherwise, the jurisdiction is limited to that county only. Units located outside of Ohio are each their own jurisdiction.

(Q) and (R) no change.

~~(S)~~ "Leave of absence" - a temporary separation from active pay status with the employee generally retaining employment status and seniority.

~~(T)~~(S) "Licensed practitioner" - a physician, psychiatrist, or psychologist who is licensed to perform medical or psychological examinations.

~~(U)~~ "Major corrective action" - any corrective action at the third level notice or above or in accordance with collective bargaining agreements.

~~(V)~~(T) "Medical center" - includes the James cancer hospital and Solove research institute, office of health sciences and college of medicine, OSU Harding hospital, OSU primary care network, OSU rehabilitation services at Dodd hall, Ross heart hospital, shared services, specialty care network, university hospital and university hospital east.

~~(W)~~(U) "Original appointment" - an individual's first classified civil service appointment with the university.

~~(X)~~(V) "Part-time employment" - employment where when the work schedule is normally less than forty hours per week.

~~(Y)~~(W) "Pay range" - a division of a pay plan to which classifications are assigned.

~~(Z)~~(X) "Position" - a specific job requiring the performance of certain duties and responsibilities by an employee.

~~(AA)~~(Y) "Pre-employment Preemployment screening" - process of collecting information about individuals to assess job qualifications or fitness for duty. Specific examples include background checks, drug tests, and declaration of material assistance, among others.

~~(BB)~~(Z) "Probationary period" - a period of time at the beginning of an original appointment, a promotion, or a lateral change from one classification to another that constitutes a trial or testing period for the employee, during which the employee may be terminated or returned to the former classification.

~~(CC)~~(AA) "Promotion" - placement of an employee in a vacant position in a classification that has a higher pay range than that previously held.

~~(DD)~~(BB) "Reassignment" - an involuntary temporary or permanent move of employment within the same or similar classification and/or work location within the same jurisdiction of the university.

~~(EE)~~(CC) "Reclassification" - the act of changing the classification of an existing occupied position.

~~(FF)~~(DD) "Reduction in force" - a decrease in the number of positions at the university's initiative due to a lack of funds, lack of work, reasons of economy, or reorganization for efficiency.

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~~(GG)~~(EE) "Regular employment" - employment which customarily requires the services of an employee on a regularly scheduled and continuing basis.

~~(HH)~~(FF) "Reinstatement" - the act of returning a former employee to the same or similar position within the university classified civil service, following a period of not more than one year of separation; or not more than two years in cases of disability separation.

~~(II)~~(GG) "Reorganization for efficiency" – current or projected decrease in workload that requires a reduction of current or projected staffing levels in an organizational structure; change in the nature of the work or direction or purpose of the unit; or elimination of a unit.

~~(JJ)~~(HH) "Seasonal employment" - regular employment ~~where~~ when the service reoccurs for a specified period of time during a particular time of the year.

~~(KK)~~(II) "Specification" - a composite of the duties and requirements of a classification.

~~(LL)~~(JJ) "Target hiring range" – is established prior to posting a position based upon budgeted funds for the position, identified skills and/or experience, salaries paid within the college or ~~vice-president~~ unit for similar positions, organizational scope and an assessment of the relevant competitive market. The target hiring range should normally have a spread of \$3,000 to \$8,000; the range may vary based on the circumstances at the time of posting.

~~(MM)~~(KK) "Temporary employment" - an appointment that serves at the discretion of the appointing authority, is not eligible for certification, and:

- (1) Is for a limited duration;
- (2) Is for a specific project;
- (3) Augments regular staff due to increased work loads or staff shortages; or
- (4) Replaces a regular employee during an absence due to illness, leave of absence or vacation.

~~(NN)~~(LL) "Termination" - the involuntary ending of an employee's employment with the university.

~~(OO)~~(MM) "Transfer" - a voluntary move of employment as a result of an application for a different position.

(NN) "Unpaid leave" – a temporary separation from active pay status with the employee generally retaining employment status and seniority.

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(APPENDIX XXXI)

**THE OHIO STATE UNIVERSITY
CAMPAIGN STRATEGIC PLAN**

The Ohio State University

Board of Trustees

April 7-8, 2011



THE OHIO STATE UNIVERSITY FOUNDATION



CAMPAIGN STRATEGIC PLAN

April 2011

Executive Summary

Since January 1, 2009, Ohio State has been in the Planning Phase for a comprehensive fundraising campaign. The working goal for the campaign is \$2.5 billion, and the timeline is January 1, 2009, through June 30, 2016.

Ohio State has successfully executed the following key components of the Planning Phase:

- Initiated recruitment of volunteer leadership, including a Campaign Steering Committee (see Appendix A).
- Approved counting guidelines.
- Tested the preliminary university case statement.
- Completed a comprehensive stewardship project
- Started leadership gift conversations.
- Established key indicators for public launch.
- Conducted a feasibility study.

Additionally, all colleges and other fundraising units have developed campaign plans and working goals, and a campaign strategic plan has been developed, which includes identification of the key drivers of a successful campaign, as well as a campaign resourcing plan for consideration.

With the recommendation of the Campaign Steering Committee on February 7, 2011, and the Foundation Board of Directors on March 4, 2011, Ohio State should now transition from the Planning Phase to the Quiet Phase.

Key characteristics and elements of the campaign Quiet Phase:

- The overall working goal will remain \$2.5 billion.
- Colleges and units will finalize recruitment of membership for 30 campaign committees.
- All University colleges and departments shall be authorized to assess support for and finalize their fundraising goals by summer 2012.
- University-wide, trans-institutional objectives will be defined and corresponding fundraising plans will be developed and integrated into college/unit campaign plans.
- Ohio State will begin to talk more openly about the campaign and celebrate lead gifts publicly
- Leadership gift solicitations will be a primary focus.
- The overall goal and all college/unit goals will be finalized prior to kickoff of the Public Phase which is projected for fall 2012.

The launch of the Public Phase of the campaign would occur once 40-50% of the working goal has been raised.

Introduction

University Development worked with the Campaign Steering Committee and the University Board of Trustees in 2010 to establish a set of Advancement Financial Goals. The two financial goals are:

1. To become America's #1 public university in Total Private Support by 2020.
2. To raise \$2.5 billion from a comprehensive fundraising campaign concluding in 2016.

To be successful with both the campaign and the 2020 goal to be the top public university in total private support, Ohio State must improve in securing 7-, 8-, and 9-figure leadership gifts. Compared with other top public universities, Ohio State receives about \$50 million less each year on the top 12 gifts that other universities report annually. This gap in top gifts is the biggest difference between Ohio State and the top 10 public universities in terms of fundraising.

Ohio State's private research grants component of its annual total private support trails that of other top public universities, and Ohio State also lags in total giving from foundations. Ohio State should challenge its traditional thinking to strengthen partnerships with the Offices of Sponsored Programs and Research in supporting our faculty and driving greater success with gifts and grants from corporations and foundations.

In addition to improving its top/principal gifts effort and developing new strategies and partnerships to leverage more and larger corporate and foundation gifts and grants, Ohio State must focus on expanding its major gifts capacity in the designated key unit drivers, building a pipeline of planned gifts, and cultivating a strong annual giving culture.

To be successful with both the 2020 and 2016 fundraising objectives, Ohio State should strategically focus on increasing value share from its donors at all levels. Later, more time, effort, and resources can be attributed to acquiring additional volume share.

While Ohio State should not stop trying to innovate its fundraising program, fundraising is at its core based on relationships and is best conducted 1:1 with current and prospective donors. Ohio State must optimize the productivity of its existing principal and major gifts staff, but it also must add additional capacity by assigning more staff to the frontlines to make contact with, engage, and personally solicit alumni and friends.

By optimizing performance of existing staff, adding additional major gifts capacity, and growing the pipeline of support through planned giving and annual giving, Ohio State can successfully complete a \$2.5 billion fundraising campaign in 2016 while also ascending from #11 to #1 among the top public universities in annual total private support by 2020.

Current Environment

From FY2007-2009, Ohio State averaged \$233 million in annual total private support, ranking 11th among the top public fundraising universities.

A very small percentage of the annual donors contribute the bulk of the money each year. On average, less than 2% of annual donors at Ohio State give \$10,000 or more annually, but that accounts for about 80% of all giving. Conversely, nearly 90% of the donors give less than \$1,000 annually, but that sums up to just 6% of the funds received.

Prior to the recent \$100 million commitment from Les Wexner and the Limited Brands Foundation, Ohio State's largest historical gift commitments were \$30 million from an individual, \$10 million from a corporation, and \$12.5 million from a foundation. While Ohio State has not benefited regularly from the high-8- and 9-figure "mega gifts" announced at many peer universities, it did invest in a Principal Gifts program in recent years to better focus the attention of University leadership on the best prospects. In FY2010, Ohio State had its most successful year in 7-figure commitments (pledges or planned gifts), with 33 new commitments of \$1 million or more, including nine commitments of \$5 million or greater.

A team of 107 frontline fundraisers conduct about 12,000 personal visits each year. With an alumni population of 450,000, more than 140,000 annual donors in FY2010, and a database containing more than 1 million records, it is imperative that Ohio State identify and focus its resources on those alumni and friends with the greatest ability to provide philanthropic support.

Recent database analysis suggests that Ohio State has greater capacity in its alumni and non-alumni populations. In addition to traditional audiences of alumni, corporations, and foundations, we also have greater potential in new, or just recently tapped, markets like parents and friends, including grateful patients and clients.

Currently, Ohio State has 2,900 volunteers serving on 200 boards and committees across all campuses, and efforts are currently underway to on-board 30 new volunteer campaign committees. Each year, about 54% of University volunteers make annual gifts. The Foundation Board of Directors, University Board of Trustees, and all the campaign committees have adopted philanthropic guidelines for members, and now all 200 volunteer groups at Ohio State are being encouraged to consider the subject of philanthropic guidelines. This is a critical step strengthening the philanthropic culture at the University.

In February 2010, Ohio State and its hither to independent Alumni Association formalized and strengthened their relationship through an alignment agreement. Over the last year, a solid foundation has been established upon which a new University Advancement model and approach is being implemented. This new Advancement model and approach will ensure greater efficiency and effectiveness in alumni relations, communications and marketing, and development.

Key Drivers

In fall 2010, the Campaign Steering Committee reviewed and agreed upon the key drivers required to deliver the campaign goal.

Key Unit Drivers

Includes all gifts from alumni, non-alumni, corporations and foundations to the following six units:

1. Arts and Sciences
2. Athletics
3. Business (Fisher College)
4. Engineering
5. Food, Agricultural, and Environmental Sciences
6. Medical Center

Key Donor Types

Includes gifts to all units on campus from the following three sources:

1. Corporations
2. Foundations
3. Alumni

Other Key Drivers

Includes gifts from alumni, non-alumni, corporations, and foundations to all units on campus:

1. Planned Giving
2. Top Gifts

Additionally, the Campaign Steering Committee assessed the sufficiency of these key drivers to realize both the \$2.5 billion campaign goal and the longer-term 2020 objective of becoming the #1 public university in total private support. Assuming annual growth of 9% in the key drivers, Ohio State would:

- Deliver a projected campaign total of about \$2.78 billion by June 30, 2016
- Deliver a projected \$602 million in annual total private support by 2020

Ohio State will annually review its relative position among top public universities in annual total private support in order to understand and monitor progress. Every three years, Ohio State will review progress more closely to evaluate the effectiveness of current strategies and to make appropriate adjustments as necessary.

Campaign Strategies

STRATEGY 1 – Increase Value Share with Leadership Gifts

Campaign Strategy:

Secure the necessary 7-, 8-, and 9-figure leadership gifts to achieve campaign goals while growing the prospect pool at these levels to provide a solid foundation for continued growth in the post-campaign period.

Metrics:

- Secure 48 commitments ranging from \$5-\$100 million for a campaign gift total of \$650 million (26% of the \$2.5 billion goal); and 193 gift commitments of \$1-\$5 million for a campaign gift total of \$355 million (17% of the \$2.5 billion goal).
- Increase the number of \$5 million+ prospects from 107 to 200, and the number of \$1-\$5 million prospects from 299 to 600, providing a solid foundation for positive growth in the post-campaign period.

STRATEGY 2 – Expand Major Gifts Capacity

Campaign Strategy:

Secure the necessary 6-figure major gifts to achieve campaign goals while elevating the focus of major gift officers across campus and growing the major gifts pipeline by expanding the number of major gift prospects under management.

Metrics:

- Secure 1,281 commitments ranging from \$100k-\$999k for a campaign gift total of \$351 million.
- Increase the number of prospects rated \$100k-\$999k from 2,002 to 5,123.
- Expand the number of major gift prospects under management in the key unit drivers from 3,421 to 7,100.

STRATEGY 3 – Integrate Corporate, Foundation, and Research Relations

Campaign Strategy:

Work with University partners (Office of Research, Office of Sponsored Programs, Business and Finance) to challenge traditional approaches to and models for corporate and foundation relations, engaging faculty more fully in the fundraising process to better capitalize on foundation and research-related opportunities, as well as optimizing the value of all affinity and business relationships.

Metrics:

- Secure total campaign commitments of \$5 million or greater from 10 corporate/foundation funders.
- Secure 43 private research grants of \$1-\$5 million for a campaign total of \$70 million.

STRATEGY 4: Build a Pipeline of Planned Gifts

Campaign Strategy:

Refocus the Planned Giving team to be more proactive with donors and prospects by implementing a “new legacy gifts” initiative, hosting small group educational events, strategically engaging financial planners and legal advisors, and conducting in-house training for all development professionals.

Metrics:

- Secure TBD number of new legacy commitments during the Campaign. (While not all of these will qualify to be “counted” toward the \$2.5 billion goal, the “new legacy gifts” initiative will serve as a complementary strategy to help identify new prospects.)
- Host 42 educational events by the end of the campaign.
- Conduct 12 training sessions annually for internal staff.

STRATEGY 5 – Cultivate a Strong Annual Giving Culture

Campaign Strategy:

Build a strong annual giving culture and brand that cultivates donor loyalty and leadership annual giving.

Metrics:

- Deliver annual increases in the number of donor households giving at all leadership annual giving levels after they are re-calibrated.
- Establish baseline and multi-year targets for Ohio State Fund giving.

NOTE: Beyond the Advancement Financial Goals, one corresponding Engagement Goal is to increase the number of annual donors to 240,000 by the end of the campaign. A corresponding strategy and resourcing plan for that is being developed as part of the integrated strategic plan for University Advancement. Hence, the annual giving strategy here is focused on leadership annual giving.

Campaign Resourcing Plan

One of the key elements of the Planning Phase, and a key indicator identified for transition into the Quiet Phase, was for the University to approve a campaign budget.

A draft campaign budget has been developed for consideration by University leadership that seeks:

- \$7.81 million in continuing funds which includes personnel and operating expenses for 91 FTE
- \$1.46 million in one-time funds for campaign kickoff and celebration events and donor recognition

However, there are two major uncertainties in the current environment that preclude the University from approving a campaign budget at this time:

1. A projected shortfall of \$8 billion in the State of Ohio budget for the next biennium that may very likely require some reductions in funding for higher education.
2. As the University continues to transition into the University Advancement model, it is still unknown exactly what type of efficiencies can be gained. It is possible that some of the required investments for the campaign can be accommodated through a reallocation of staff both within University Development, and across the entire Advancement platform.

Even though the full campaign budget has not been approved, there is enough momentum and progress for the University to proceed into the campaign Quiet Phase.

Conclusion

In a very challenging economic environment, Ohio State has completed all key elements of the campaign Planning Phase work, and has already started to make progress on many components of the Quiet Phase activities.

With the recommendation of the Campaign Steering Committee and the Foundation Board of Directors, Ohio State should now proceed in moving into the Campaign Quiet Phase.

APPENDIX A: CAMPAIGN STEERING COMMITTEE ROSTER

G. Gilbert Cloyd, Chair

Austin, Texas

Peter A. Cohen <i>New York, New York</i>	Corbett Price <i>New York, New York</i>
Robert C. Hummel <i>Fort Collins, Colorado</i>	Patricia A. Robinson <i>Troy, Ohio</i>
Linda Kass <i>Columbus, Ohio</i>	Robert Schottenstein <i>Columbus, Ohio</i>
Jack Kessler <i>New Albany, Ohio</i>	Abigail K. Wexner <i>New Albany, Ohio</i>
James D. Klingbeil <i>San Francisco, California</i>	Leslie H. Wexner <i>New Albany, Ohio</i>
William G. Lowrie <i>Sheldon, South Carolina</i>	Robert L. Wright <i>Columbus, Georgia</i>
John E. Lucks Jr. <i>Columbus, Ohio</i>	

Joseph A. Alutto

Executive Vice President and Provost

E. Gordon Gee

President

John B. Gerlach Jr.

Chair, The Ohio State University Foundation Board

Steven G. Gabbe, M.D.

Senior Vice President for Health Sciences

Chief Executive Officer

The Ohio State University Medical Center

Andrew A. Sorensen

Senior Vice President, University Development and

Special Assistant to the President for Advancement

President, The Ohio State University Foundation

(APPENDIX XXXII)



 The Ohio State University Foundation
 FY 2011 Fundraising Activity Report
New Fundraising Activity Progress - University Development
 as of February 28, 2011

	Fundraising Activity	Goal	%	7/1/2009 - 2/28/2010	% Change
Outright Gifts and Pledges					
Cash and Securities	\$62,178,838			\$51,052,350	21.79%
Real Estate	\$297,000			\$382,051	-22.26%
Gifts-in-Kind	\$3,385,741			\$3,897,192	-13.12%
Pledges	\$133,760,190			\$25,676,338	420.95%
Total Outright Gifts and Pledges	\$199,621,768	\$168,519,531	118.46%	\$81,007,930	146.42%
Planned Gifts					
Revocable Planned Gifts	\$28,749,440			\$35,029,664	-17.93%
Irrevocable Planned Gifts	\$3,867,948			\$188,479	1952.19%
Total Planned Gifts	\$32,617,388	\$81,376,333	40.08%	\$35,218,143	-7.38%
Private Grants (OSP)	\$63,990,072	\$75,104,136	85.20%	\$52,209,285	22.56%
Total Fundraising Activity	\$296,229,228	\$325,000,000	91.15%	\$168,435,358	75.87%
		Time Elapsed			
			66.67%		



 The Ohio State University Foundation
 FY 2011 Fundraising Activity Report
New Fundraising Activity Progress - Unit
 as of February 28, 2011

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (College of the)	\$5,912,474	\$1,035,944	\$6,948,418	\$7,834,468	\$14,782,882	\$31,521,000	46.90%
Athletics	\$20,012,043	\$1,646,486	\$21,658,529	\$0	\$21,658,529	\$33,009,677	65.61%
Business (Fisher College of)	\$2,822,705	\$7,243,905	\$10,066,610	\$24,200	\$10,090,810	\$10,021,032	100.70%
Cancer	\$18,801,914	\$3,848,472	\$22,650,386	\$6,083,039	\$28,733,425	\$34,748,000	82.69%
Dentistry (College of)	\$1,660,080	\$3,332,842	\$4,992,922	\$4,921,971	\$9,914,893	\$6,000,000	65.45%
Education and Human Ecology (College of)	\$9,624,337	\$251,651	\$9,875,988	\$856,225	\$10,732,213	\$6,000,000	178.87%
Engineering (College of)	\$10,267,672	\$733,318	\$11,000,990	\$17,530,717	\$28,531,707	\$43,691,425	65.30%
Food, Agriculture and Enviro Sciences (College of)	\$4,028,532	\$724,667	\$4,753,198	\$5,339,371	\$10,092,569	\$13,122,827	76.91%
Health	\$1,260,121	\$0	\$1,260,121	\$1,888,126	\$3,148,247	\$6,338,000	52.83%
John Glenn School of Public Affairs, The	\$176,211	\$30,000	\$206,211	\$90,016	\$296,227	\$739,488	40.06%
Kirwan Institute for the Study of Race & Ethnicity	\$1,171,370	\$0	\$1,171,370	\$0	\$1,171,370	\$1,337,700	87.68%
Law (Michael E. Moritz College of)	\$1,875,572	\$600,000	\$2,475,572	\$0	\$2,475,572	\$5,039,882	53.09%
Medical Center	\$3,937,703	\$368,788	\$4,306,501	\$8,687,041	\$12,993,542	\$14,549,000	89.31%
Medicine (College of)	\$1,295,820	\$363,608	\$1,659,429	\$6,175,918	\$7,835,347	\$15,037,000	52.11%
Neurosciences	\$1,096,833	\$59,588	\$1,156,421	\$4,233,315	\$5,389,736	\$10,643,000	50.64%
Nursing (College of)	\$349,029	\$30,000	\$379,029	\$165,076	\$544,105	\$608,077	67.33%
Office of Academic Affairs	\$3,441,072	\$5,342,486	\$8,783,558	\$212,359	\$8,995,917	\$9,678,644	92.95%
Office of Student Life	\$541,454	\$1,000,000	\$1,541,454	\$0	\$1,541,454	\$2,329,899	66.16%
Ohio State University Alumni Association	\$777,480	\$0	\$777,480	\$0	\$777,480	\$851,000	91.36%
Optometry (College of)	\$186,598	\$0	\$186,598	\$629,333	\$815,931	\$1,279,432	63.77%
OSU Lima	\$295,497	\$960,649	\$1,256,146	\$0	\$1,256,146	\$1,230,437	102.09%
OSU Mansfield	\$274,843	\$0	\$274,843	\$115,625	\$390,468	\$606,640	64.37%
OSU Marion	\$537,407	\$116,000	\$653,407	\$10,500	\$663,907	\$1,085,360	61.17%
OSU Newark	\$508,427	\$1,000,000	\$1,508,427	\$2,000	\$1,510,427	\$3,515,652	42.96%
Pharmacy (College of)	\$378,595	\$202,041	\$580,636	\$292,762	\$873,398	\$2,133,553	39.46%
Public Health (College of)	\$0	\$0	\$320,856	\$610,405	\$931,261	\$1,584,947	58.76%
Social Work (College of)	\$98,629	\$78,690	\$177,318	\$40,000	\$217,318	\$502,804	43.21%
University Libraries	\$660,885	\$5,000	\$665,885	\$0	\$665,885	\$1,700,000	38.58%
University-wide Fundraising	\$89,199,832	\$2,123,324	\$91,323,156	\$1,971,912	\$93,295,068	\$41,309,617	226.06%
Veterinary Medicine (College of)	\$1,078,328	\$1,195,001	\$2,273,329	\$711,688	\$3,085,017	\$11,000,000	32.95%
Weinert Center for the Arts	\$3,485,369	\$0	\$3,485,369	\$140,000	\$3,625,369	\$3,725,121	96.92%
WOSU Public Stations	\$2,944,075	\$124,917	\$3,068,992	\$0	\$3,068,992	\$7,780,890	39.44%
Total	\$199,621,768	\$32,617,388	\$232,239,156	\$63,990,072	\$296,229,228	\$326,000,000	91.16%

Time Elapsed 66.67%

Notes
OSU Newark fundraising activity does not include funds raised to support COIC.



The Ohio State University Foundation
 FY 2011 Cash Flow Report

Philanthropic Receipts - University Development

as of February 28, 2011

	7/1/2010 - 2/28/2011	7/1/2009 - 2/28/2010	% Change
Outright Gift Receipts			
Cash and Securities	\$62,181,086	\$51,052,271	21.80%
Real Estate	\$297,000	\$382,051	-22.26%
Gifts-in-Kind	\$3,385,741	\$3,897,192	-13.12%
Total Outright Gift Receipts	\$65,863,826	\$55,331,514	19.03%
Pledge Receipts			
Payments on Current Year Pledges	\$15,494,590	\$7,694,290	101.38%
Payments on Prior Year Pledges	\$14,910,457	\$14,667,512	1.66%
Total Pledge Receipts	\$30,405,048	\$22,361,802	35.97%
Planned Gift Receipts			
Payments on Current Year Revocable Gifts	\$4,345,258	\$2,120,803	104.89%
Payments on Prior Year Revocable Gifts	\$4,756,028	\$10,581,575	-55.05%
Irrevocable Gift Receipts	\$2,666,232	\$188,479	1314.60%
Total Planned Gift Receipts	\$12,969,234	\$12,890,858	0.61%
Private Grants (OSP)	\$63,990,072	\$52,209,285	22.56%
Total Fundraising Receipts	\$173,228,180	\$142,793,458	21.31%



The Ohio State University Foundation
 Medical Center Expansion Report
Medical Center Expansion Progress
 July 1, 2001 through February 28, 2011

	Medical Center Expansion Activity	Goal	% Achieved	Last Month (7/1/2001 - 1/31/2011)
Outright Gifts and Pledges				
Cash and Securities	\$2,223,732			\$2,029,418
Real Estate	\$0			\$0
Gifts-in-Kind	\$0			\$0
Pledges	\$14,749,617			\$14,499,617
Event and Annual Fund Activity	\$5,579,007			\$5,562,902
Total Outright Gifts and Pledges	\$22,552,355			\$22,091,936
Event and Annual Fund Projections (by June 30, 2015)				
Herbert J. Block Memorial Tournament	\$1,000,000			\$1,000,000
Celebration for Life / The James Fund for Life	\$4,750,000			\$4,750,000
Pelotonia Fund for Cancer Research	\$5,000,000			\$5,000,000
Up on the Roof	\$2,000,000			\$2,000,000
Total Event and Annual Fund Projections	\$12,750,000			\$12,750,000
Planned Gifts	Not Applicable			Not Applicable
Private Grants (OSP)	Not Applicable			Not Applicable
Total Medical Center Expansion Activity	\$35,302,355	\$75,000,000	47.07%	\$34,841,936

Notes



The Ohio State University Foundation
 Students First, Students Now Report
Campaign Progress
 January 1, 2009 through February 28, 2011

	Campaign Activity	Working Goal	% Achieved	vs. Time Elapsed
Outright Gifts and Pledges				
Cash and Securities	\$66,862,265			
Real Estate	\$92,051			
Gifts-in-Kind	\$133,998			
Pledges	\$22,724,249			
Total Outright Gifts and Pledges	<u>\$89,812,562</u>			
Planned Gifts				
Revocable Planned Gifts	\$14,854,550			
Irrevocable Planned Gifts	\$2,223,679			
Total Planned Gifts	<u>\$17,078,229</u>			
Private Grants (OSP)	\$0			
	<u>Total Campaign Activity</u>	<u>\$106,890,792</u>	106.89%	20.22%
		Time Elapsed	86.67%	

Notes

Counting is done consistent with the Campaign Counting Guidelines
 Totals include \$2.04 million in commitments made prior to January 1, 2009
 Objectives remain undefined; best approximation using Project Fund Purpose has been used

(APPENDIX XXXIII)

Project Data Sheet for Board of Trustees Approval

Sullivant Hall and Billy Ireland Cartoon Library & Museum

OSU-091418

Project Location: Sullivant Hall

74,000ASF / 150,000 GSF

- **approval requested and amount**
construction (swing space) \$0.3M
- **project budget**
construction w/ contingency \$19.2M
other costs (fees, moving) \$5.2M
total project budget \$24.4M
- **funding sources**
state appropriations (\$5.8M); development funds (\$13.5M); Arts & Sci general funds (\$4.8M); Libraries general funds (\$0.3M)
- **project schedule**
design/bidding 01/10 – 02/12
swing space construction 06/11 – 08/11
construction 02/12 – 08/13



- **Framework context**
 - planning for this project began before the Framework was conceived; during the Framework planning, Sullivant Hall was identified as a key building within the Arts District
 - project is consistent with general Framework principles of ensuring the academic mission drives the physical environment, matching building use to building typology, requiring projects to meet multiple goals, and improving wayfinding
 - project is also consistent with the vision for the Arts District, particularly in helping to make the district accessible to both campus and community
- **project scope**
 - renovate Sullivant Hall to create a new home for the Billy Ireland Cartoon Library & Museum, currently located in the Wexner Center; renovate space for the Department of Dance, Department of Art Education and the Music/Dance Library; upgrade for a 300 seat theater/lecture hall
 - improvements for the Department of Dance spaces will include dance studios, flexible teaching and office space; Department of Dance space in Pomerene will be relocated to the renovated Sullivant Hall
 - renovation work includes improving ADA access to the building; addressing building deferred maintenance; improvements to windows; roof replacement; tuck pointing of existing building exterior stone; upgrading lobby entries; mechanical and electrical upgrades; and a new building fire suppression system
 - this project will pursue LEED silver standards per the Green Build and Energy Policy
- **project update**
 - approval is requested to enter into construction contracts in order to begin the swing space work for the Department of Dance and the relocation of the Music and Dance Library to the Science and Engineering Library

-
- **project team**
University project manager: Nikolina Sevis
A/E: Acocok Associates Architects
major contractors: tbd

April 8, 2011 meeting, Board of Trustees

(APPENDIX XXXIV)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE COMMITTEE**

April 7, 2011

TOPIC:

Amendments to the University Purchasing and Competitive Bidding Policy

CONTEXT:

As part of the continued commitment to identify streamlining and cost savings opportunities, a review was completed of the University's Purchasing and Competitive Bidding policy. Based on that review, the University is recommending changes to the current policy. These changes will improve the University's ability to ensure operational and financial soundness, allow for simplicity and transparency in process, and provide the appropriate oversight.

SUMMARY:

Summary of proposed changes:

1. Title and wording changes/clarifications (items #1, #17).
2. Authorization for the President and/or Senior Vice President for Business and Finance, or his or her designee, to approve a waiver from competitive bidding, when appropriate, for technical and specialized consulting services that are temporary in nature and when there is sufficient economic reasons to support such a request (item #4).
3. Authority extended to Senior Vice President of Business and Finance's designee (items #23, #24).
4. Authorization for the President and/or Senior Vice President for Business and Finance on behalf of the University to negotiate and enter into agreements with various financial institutions and advisors relating to financial consulting services, banking, brokerage, leasing, asset financing and related financial services without competitive bidding, upon such terms and conditions in the best interest of the University (item #24).
5. Additional language added clarifying that policy applies to the purchases of all products and services that are not conditions of existing contracts that have been previously negotiated and competitively bid and to purchases of products and services acquired from outside of The Ohio State University and its affiliates (item #26).

REQUESTED OF FINANCE COMMITTEE:

Recommend acceptance of amendments to the policy as detailed in the attached.

April 8, 2011 meeting, Board of Trustees

(APPENDIX XXXV)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE COMMITTEE**

April 7, 2011

TOPICS: Golf Course Membership and Daily Green Fees

CONTEXT:

The Ohio State University's Department of Athletics is fully self-supporting and does not receive state or University funding, student tuition, or student activity fees. A golf course membership dues increase is necessary to meet increased costs and remain financially stable for FY2012. These proposed rates have been reviewed and approved by the Athletic Council.

RECOMMENDATION:

- * For 2011 Golf Course Membership Dues and Green Fees (FY2012) – a 4.0% increase is proposed for faculty/staff membership dues and membership dues for Alumni/Affiliates. Members' children, 13 and over, will also increase 2.6%. OSU student memberships and dues for children of members under 13 will increase by 2.6%. Daily green fees for all groups remain unchanged. The food and beverage minimum is unchanged at \$20 per month for six months of the year. A annual tournament fee of \$40 per member is proposed to fund membership tournament events during the year. (See Attachment 1).

CONSIDERATIONS:

Golf Course Fees:

- * Alumni/Affiliate and Faculty/Staff membership fees would increase 4% for 2011, but the new dues would continue to be less than 50% of the average 2010 membership for similar public courses in this area. Daily green fees would be unchanged for the fifth consecutive year.

REQUESTED OF FINANCE COMMITTEE:

Recommend approval by the Board of Trustees

**The Ohio State University Golf Club
Proposed Golf Course Dues Fees for FY 2012**

APPROVED BY ATHLETIC COUNCIL

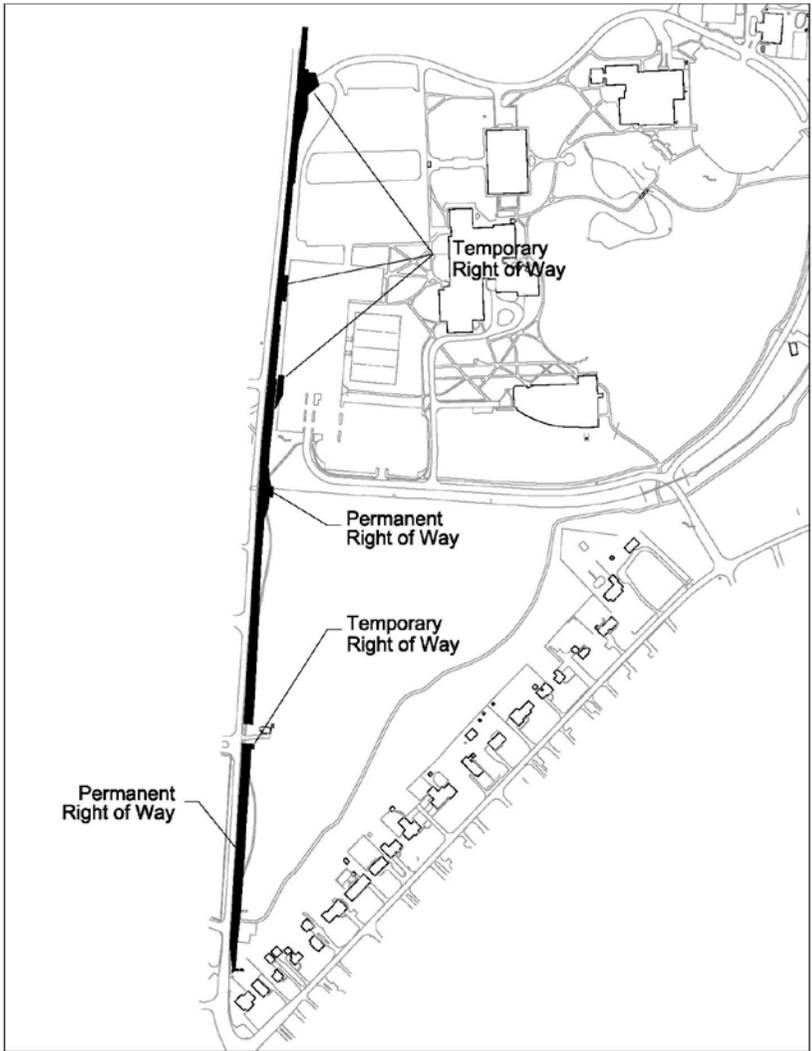
ATTACHMENT 1

Annual Membership Dues <small>(Calendar Golf Season)</small>	FY '08		FY '09		FY '10		FY '11		FY '12	
	Previous 2007		Previous 2008		Previous 2009		Previous 2010		Proposed 2011	
Students	\$550		\$550	0.0%	\$560	1.8%	\$575	2.7%	\$560	2.6%
Faculty/Staff	\$1,640		\$1,760	7.3%	\$1,860	5.7%	\$1,916	3.0%	\$1,983	4.0%
Initiation Fee-New Members Only	\$800		\$800		\$800		\$800		\$800	
Alumni/Affiliates	\$2,065		\$2,200	6.5%	\$2,325	5.7%	\$2,395	3.0%	\$2,491	4.0%
Initiation Fee-New Members Only	\$1,000		\$1,000		\$1,000		\$1,000		\$1,000	
Children under 13 of Member	\$800		\$275	-65.6%	\$280	1.8%	\$288	2.7%	\$295	2.6%
Children 13 and older of Member	\$800		\$800	0.0%	\$800	0.0%	\$824	3.0%	\$846	2.6%

Daily Fees	FY '08		FY '09		FY '10		FY '11		FY '12	
	Previous		Current		Proposed		Proposed		Proposed	
Students - Gray	\$18		\$18	0.0%	\$18	0.0%	\$18	0.0%	\$18	0.0%
Students - Scarlet	\$30		\$30	0.0%	\$30	0.0%	\$30	0.0%	\$30	0.0%
Faculty/Staff - Gray	\$32		\$32	0.0%	\$32	0.0%	\$32	0.0%	\$32	0.0%
Faculty/Staff - Scarlet	\$56		\$56	0.0%	\$56	0.0%	\$56	0.0%	\$56	0.0%
Alumni/Affiliates/Guests - Gray	\$40		\$40	0.0%	\$40	0.0%	\$40	0.0%	\$40	0.0%
Alumni/Affiliates/Guests - Scarlet	\$70		\$70	0.0%	\$70	0.0%	\$70	0.0%	\$70	0.0%
Others										
Food & Beverage Minimum*				\$60		\$120				\$120
Tournaments Fees				\$0		\$30				\$40

*Proposed \$20 per month April-September

Newark Campus - Country Club Dr. Right of Way



Office of Administration and Planning / Board of Trustees Meeting

April 8, 2011



April 8, 2011 meeting, Board of Trustees

APPENDIX XXXVII
Degrees Conferred at
THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION
June 12, 2011

COMMENCEMENT ADDRESS

John A. Boehner

DOCTOR OF PUBLIC SERVICE

John A. Boehner is the 53rd Speaker of the United States House of Representatives. When he took the gavel as the chamber's presiding officer, Speaker Boehner became the first Ohioan to lead the House since 1931. His rise to the Speaker's Office in January 2011 capped a long rise that began in the private sector and in grass roots community service.

The second oldest of 12 brothers and sisters, Speaker Boehner has lived in southwest Ohio his entire life. He grew up mopping floors at his family's business, Andy's Café, and worked to pay his way through Xavier University, becoming the first member of his family to earn a college degree. He went on to run a successful small business in the plastics and packaging industry, where he created jobs, met a

payroll, and saw firsthand how government policies impact the American private sector.

Now second in line of succession to the presidency after the vice president, Speaker Boehner's public service began when he was elected to his neighborhood homeowners association. Following successful candidacies for township board of trustees and the Ohio General Assembly, in 1990 Mr. Boehner won the seat in the United States Congress that he continues to hold. As a junior member in the 435-member House of Representatives, Mr. Boehner first gained national attention for his leadership on the federal budget and reforms of House practices.

In 1994, Mr. Boehner helped his party win its first majority in the House in four decades. He continued his pursuit of a

balanced budget, and was the author of the Freedom to Farm Act. During the next decade, Mr. Boehner took on major leadership roles, including House Republican Conference Chairman and chair of the House Committee on Education and the Workforce, where he successfully worked for enactment of a number of major bipartisan reform laws.

On November 17, 2010, his 61st birthday, Mr. Boehner was elected by his colleagues to serve as the Speaker-designate; he was sworn in as Speaker of the House on January 5, 2011. Leading in a time when federal governance is split between both major parties, Speaker Boehner has won praise for his ability to maintain the priorities of his party while also working collaboratively across the political spectrum with dignity and civility.

RECIPIENTS OF HONORS

J. Lyle Bootman

DOCTOR OF SCIENCE

J. Lyle Bootman is a professor of pharmacy, medicine, and public health at the University of Arizona and has served as dean of the university's College of Pharmacy since 1987. He is considered one of the foremost experts in pharmacoeconomics, an analytical approach to assessing the costs and effectiveness of drug therapy for health care systems and society. His research in this area led to the creation of the University of Arizona Center for Health Outcomes and Pharmacoeconomic (HOPE) Research and the nonprofit Healthcare Transformation Institute, of which he is founding director.

As a pioneer of pharmacoeconomics, Dr. Bootman has conducted seminal research leading to a greater understanding of health care systems and how to improve

patient health care value, patient outcomes, and services. His studies in the mid-1990s on drug-related morbidity and mortality heavily influenced long-term changes in the field of pharmacy that reduced medication-related errors and increased the quality of care. Dr. Bootman has authored more than 285 research articles, books, and monographs, including the first textbook on the topic, *Principles of Pharmacoeconomics*. He also served as co-chair of an Institute of Medicine committee that produced a highly influential report on "Preventing Medication Errors."

Dr. Bootman is considered to be one of the 50 most influential pharmacists in the United States by *American Druggist*. His list of awards spans more than 25 years,

including the George Archambault Award, the highest honor given by the American Society of Consultant Pharmacists; the Latiolais Honor Medal, the highest honor in managed health care by the Pharmaceutical Care Management Association; and the Joseph P. Remington Honor Medal, the highest honor given by the profession of pharmacy to recognize distinguished service and lifetime contributions.

After earning a bachelor of pharmacy degree from the University of Arizona, Dr. Bootman completed a clinical pharmacy residency at the National Institutes of Health. He holds master's and doctoral degrees from the University of Minnesota, where he was honored with the alumni Outstanding Achievement Award.

Carter G. Phillips

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Carter G. Phillips is the managing partner of the Washington, D.C., office of Sidley Austin LLP. Renowned as a powerful advocate on behalf of his clients, Mr. Phillips is among the most dynamic and successful Supreme Court litigators in U.S. history. He has argued 71 cases before the Supreme Court, which is the most of any lawyer currently in private practice.

Before joining Sidley Austin, Mr. Phillips clerked for Judge Robert A. Sprecher on the United States Court of Appeals for the Seventh Circuit and for Chief Justice Warren E. Burger of the United States Supreme Court. Beginning in 1981, he served for three years as assistant to the Solicitor General for the United States. In 1984, he joined Sidley Austin, becoming

partner in 1986 and managing partner in 1995.

Mr. Phillips is the recipient of numerous honors, including being named one of the 45 top lawyers under 45 by *The American Lawyer*, one of the 100 most influential lawyers in America by the *National Law Journal* in 2006, "Best Lawyer in the Specialty of Appellate Law" in *The Best Lawyers in America*, 2007–2011, and the #1 rated lawyer in Washington, D.C., by *Super Lawyers Magazine* for each of the past three years. Numerous other recognitions include the Lewis F. Powell Award for Business Advocacy in 2007 from the U.S. Chamber of Commerce. He has been listed among *Legal Times*' "Champions, Visionaries, and Pioneers" in Washington's legal community.

Mr. Phillips has been a great friend and supporter of his alma mater, The Ohio State University. As a guest lecturer in the Moritz College of Law, he has offered students a window into appellate practice before the Supreme Court. Mr. Phillips also regularly hosts Ohio State students and faculty in Washington to discuss their research and career plans.

He is a member of the American Law Institute and the American Academy of Appellate Lawyers, and is a Fellow in the American College of Trial Lawyers.

Mr. Phillips earned his bachelor's degree from Ohio State in 1973. He received his MA from Northwestern University in 1975, and his JD from Northwestern University School of Law in 1977.

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Barbara R. Snyder

DISTINGUISHED SERVICE AWARD

Barbara Snyder is president of Case Western Reserve University. She has served Ohio institutions of higher education for nearly 30 years, and is revered as both a legal scholar and academic leader. As president of Case Western Reserve since 2007, Ms. Snyder has guided the university to important milestones in its fiscal management, set new fund-raising records, and completed the university's first strategic plan in more than a decade.

Prior to leading Case Western Reserve, Ms. Snyder had a long and distinguished career at her alma mater, The Ohio State University. She joined the faculty of the Moritz College of Law in 1988 as an associate professor, was promoted to professor in 1990, and secured a named professorship in 2000. That same year, she was appointed associate dean for Academic

Affairs at Moritz Law, and took on a university-wide administration post in 2001. As a member of Ohio State's senior leadership team, she was then called upon to serve as vice provost for Academic Policy and Human Resources, interim vice president for University Relations, and, ultimately, executive vice president and provost.

In her four years as executive vice president and provost, Ms. Snyder dedicated herself to raising Ohio State's academic stature and to bettering the quality of life for members of its community. Her most celebrated efforts included leadership of the Targeted Investments in Excellence initiative, which featured an unprecedented commitment to funding interdisciplinary partnerships. She also championed improved employment benefits, including paid

parental leave for graduate students, staff, and faculty.

For her unwavering commitment to Ohio State, Ms. Snyder received the College of Law Outstanding Professor Award, the Council of Graduate Students Distinguished Service Award, the University Distinguished Affirmative Action Award, and the Mary Ann Williams Women's Leadership Award.

Prior to joining Ohio State, Ms. Snyder served as a faculty member at Case Western Reserve University and worked at a law firm in Chicago, Illinois. She earned her bachelor's degree in sociology from Ohio State and her juris doctorate from the University of Chicago Law School, where she served as executive editor of the *University of Chicago Law Review*.

Joel M. Weaver II

DISTINGUISHED SERVICE AWARD

Joel Weaver is emeritus professor in The Ohio State University College of Dentistry.

The Akron native earned his bachelor of science degree from the Ohio Northern University College of Pharmacy in 1968 and his dental degree from The Ohio State University in 1972. After completing a four-year National Institute of Dental Research-sponsored residency in anesthesiology, including a PhD in pharmacology, he joined the university's faculty in 1976 as assistant professor. He maintained a dual appointment in the College of Dentistry and in the Department of Anesthesiology in the College of Medicine. He practiced as a dentist-anesthesiologist in the dental clinic and in the hospital operating rooms for more than 30 years before his retirement in 2007.

During his distinguished career at Ohio State, Dr. Weaver founded the first master's degree residency in anesthesiology for dentists in the United States and became one of the preeminent leaders in the field of dental anesthesiology. While leading the way in changing practices to benefit patients, Dr. Weaver taught a generation of students who have gone on to practice dentistry in Ohio and worldwide. He was the first recipient of the Department of Anesthesiology's senior resident teaching award in 1987, and in 2006 he received the College of Dentistry's highest honor, the Postle Teaching Award.

Dr. Weaver is the national media spokesperson of the American Dental Association on the subject of anesthesia. He is past president of the three major organizations in his field: the American

Society of Dentist Anesthesiologists, the American Dental Board of Anesthesiology, and the American Dental Society of Anesthesiology. He has published more than 180 peer-reviewed articles, abstracts, book chapters, monographs, and editorials, and since 1996 has been the editor of the peer-reviewed scientific journal *Anesthesia Progress*.

Dr. Weaver received the Monheim Award from the American Society of Dentist Anesthesiologists, the Heidbrink Award from the American Dental Society of Anesthesiology, and the Horace Wells Award from the International Federation of Dental Anesthesiology Societies. In retirement, he continues to teach and provide anesthesia services in the operating rooms at the OSU Medical Center.

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Timothy George Kromer,
Dublin
Benjamin Walsh Krueger,
West Salem
Amanda C. Krupa, Strongsville
Magna Cum Laude
with Honors in Business
Administration
Haley Marie Kruse, New
Knoxville
Magna Cum Laude
Matthew Alan Kruza, Medina
Summa Cum Laude
Katlyn Dolores Kugler,
Columbus
Nicole Marlene Kuhlman,
Beavercreek
Cum Laude
Daniel James Kujawa, Toledo
Michael Joshua Kundla,
Columbus
Kaitlyn Marie Kurella, Heath
Paul Robert Kuzio, Marion
Cum Laude
Anna Xuezheng Kwok,
Jackson
Summa Cum Laude
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Columbus
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Cincinnati
Derek Scott Lancaster,
Vandalia
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Shannon Danielle Lang,
Massillon
Danielle Nicole Langenkamp,
Maria Stein
Cum Laude
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Royalton
Matthew Leslie Larson,
Westlake
Aron Lau, Dublin
Joelynn K. Laux, Berkey
Christopher LaVoie, Richfield
Cum Laude
Evan Michael Lawson, Troy
Christina S. Lee, Hudson
Magna Cum Laude
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Cum Laude
Sang Jun Lee, Nam Yang Ju,
Kyunggi, Korea
Shari Elizabeth Lee,
Pittsburgh, PA
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Medina
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Bik Wun Leung, Hong Kong
Brian David Lewis, Hudson
Nicholas R. Lewis, Powell
Magna Cum Laude
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Chenge Li, Urumqi, XinJiang,
China
Shu Li, Xin Xiang, China
Sijia Li, Deyang, Sichuan,
China
Cum Laude
Sinan Li, Changsha, Hunan,
China
Magna Cum Laude
Xiaodan Li, Shanghai, China
Magna Cum Laude
Xiaoxi Li, Beijing, China
Magna Cum Laude
Xuan Li, Overland Park, KS
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Xinyu Liang, Suzhou, China
Magna Cum Laude
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Maineville
Cum Laude
Haibo Lin, Ningbo, China
Magna Cum Laude
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Summa Cum Laude
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Moscow, Russia
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Janee Lee Luhrsens, Wheaton,
IL
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Santa Margarita, CA
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Prospect
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Kyle Joseph Markmann,
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Patrick James Maxwell, Avon
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Toledo
Meghan Marie McAuley,
Chardon
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Ventura, CA
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Albans, WV
Madeline Lee McCarty,
Lebanon
Kaitlyn Janik McClear, Avon
Kevin Michael McComb,
Lebanon
Mattie Jane McCord,
Thornville
Samuel Alexander McCoy,
Upper Arlington
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Columbus
Brett Jerome McFarland,
Houston, TX
Hailey Dyan McFarland,
Westerville
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Dublin
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Cum Laude
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Robert Joseph McHale,
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Youngstown
Cum Laude
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Bremen
Magna Cum Laude
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Reynoldsburg
Eric Joseph Meyer, Hilliard
Cum Laude
Caitlin Lane Meyers,
Kalamazoo, MI
Goran Micevski, Pickerington

Cory Alan Michaud, Wren
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Albany
Magna Cum Laude
with Honors in Accounting
Samuel Jacob Michel,
Cincinnati
Magna Cum Laude
Scott David Middlestead,
Pickerington
Thomas Christopher Mikes,
Canfield
Magna Cum Laude
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Finance
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Jordan Reid Moore, Marysville
Lindsay Marie Moore,
Westerville
Mindy Sue Moore, Sidney
Cum Laude
Ryan Gregory Moore,
Westerville
Marc David Moreland,
Granville
Cum Laude
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Steubenville
Bradley Jay Morris, Winter
Springs, FL
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Minster
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Village
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Circleville
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Hills, CA
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Canton
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Brunswick
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Kazakhstan
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Cum Laude
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David Jason Neumann, Akron
Cum Laude
Xiaofan Nie, Suzhou, China
Magna Cum Laude
Lee Norman Niedenthal,
Medina
Summa Cum Laude
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Hao Ning, Beijing, China
Cum Laude
Cole Kenneth Norden,
Defiance
Benjamin Tyler Norris, Powell
Magna Cum Laude
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Lauren Kathleen O'Brien,
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Zachary Donald O'Diam,
Farmersville
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Jackson
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Gahanna
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Ghana

Brielle Kristina Owens,
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Kylie Renee Pachol, Warren

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Elliot James Palmer,
Westerville
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Michael Paul Palmer,
Loveland

Viswas G. Palur, Dayton

Shane V. Pamphilis, Martins
Ferry

Puja Jayesh Pandya, Brook
Park

Anand Sanjiv Patel,
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Chintal Pravin Patel,
Strongsville

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Tejashkumar Ramesh Patel,
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Sheffield

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Cum Laude

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with Honors in Accounting

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Brecksville
Cum Laude

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Massillon

Jeremy D. Peyton, Mansfield
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Alyssa Lynn Pfund, Buffalo,
NY
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with Honors in Accounting

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South Euclid
Cum Laude

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Cum Laude

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Whitehouse

Chris John Pirkl, Dublin

Michelle Diane Pisaneschi,
Worthington
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Summa Cum Laude

Britney R. Plennert, Centerville

Abigail Ann Podratz, Carrollton
Cum Laude

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Richmond Heights

Christopher D. Powell,
Mansfield

Kelsi Cathleen Prijatel,
Concord

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Magna Cum Laude

Grant Thomas Proegler,
Rochester, NY
Cum Laude

Robert Carle Pugh, Jr., Marion
Summa Cum Laude

Tanmay Sanjiv Puri, Mumbai,
India
Summa Cum Laude

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Cleveland

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with Honors in Accounting

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Columbus
Cum Laude

Colleen M. Quinn, Strongsville
Cum Laude

Tanya Quraishi, Peebles

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Cincinnati

Zachary Tate Rader, Gahanna

Pamela Joy Radford, New
Albany

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Paurav Kumar Raghuvanshi,
Kent
Magna Cum Laude

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Henry

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Cincinnati

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Marysville

Paul Thomas Raterman,
Cincinnati
Magna Cum Laude

Dhruv Jagdish Rathod, Hilliard

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Sean C. Reidy, Columbus

Yuning Ren, Dalian, China
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Salinas, CA
Cum Laude
with Honors in Accounting

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Richwood
Cum Laude

Jordann Lee Reynolds, Carroll
Summa Cum Laude

Hyeonggeun Rha, Seoul,
Korea

Seth Daniel Rhodes, Solon

Alexander Curtis Richards,
Westlake

John Jared Richards, Russell
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with Honors in Business
Administration

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Wadsworth

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Sandusky

Cory Robert Richardson,
Mason

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Wapakoneta

Katherine Diane Ritter,
Cincinnati

Angel Antonio Rivas,
Cleveland

Sean Patrick Roach, Chagrin
Falls
Cum Laude

Kendra Marie Robbins,
Coldwater

David Owen Robinson,
Dennison

Kristen Marie Rodak,
Cleveland
Cum Laude

Inchul Roh, Seoul, Korea
Magna Cum Laude

Bradley James Rollins,
Perrysburg
Cum Laude

Alek McMaken Rollyson,
Brookville
Cum Laude

Serguei Alexandrovich
Romanovski, Abakan, Russia

Marcus J. Romeo, Poland

Joseph Anthony Rosati,
Cincinnati

Elliot Seth Rosenbaum,
Beachwood
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April 8, 2011 meeting, Board of Trustees

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Eric Daniel Rosenstein, Solon

Michael Alan Royer, Galena

Maura Karen Ruane, Westlake
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Elyse Michelle Rule, Dublin

Raffaele Antonio Ruta, Huron
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Bayan Sabouri, Bexley

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Matthew James Sarosy, Perry

Chase Andrew Saunders, Sunbury

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Bavleen Sawhney, New Delhi, India

Jaideep Sawhney, Lucknow, India

Dana Marie Schauer, Wooster
Summa Cum Laude

Lindsay Nicole Scheer, Celina

Lauren Michelle Scheuermann, Springboro

Kimberly Marie Schmah, Fairfield
Magna Cum Laude
with Honors in Business Administration

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Magna Cum Laude

Michael Harry Schmidt, Perrysburg

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Jessica Elizabeth Schwartz, Cincinnati
Cum Laude

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Magna Cum Laude

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Anna Marie Secor, Huber Heights
Cum Laude

Stephen Matthew Sedlak, Parma
Cum Laude

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Garrett Thomas Senney, Centerville
Summa Cum Laude

Christina Irene Serva, Brunswick
Summa Cum Laude
with Honors in Accounting

Raffi Stephan Setrakian, Shaker Heights

Aneri N. Shah, North Olmsted
Cum Laude

Ankit M. Shah, Strongsville
Cum Laude
with Honors in Business Administration

Dhruv Atul Shah, Toledo

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with Honors Research Distinction in Finance

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Yu Shi, Beijing, China

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Cum Laude

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Cum Laude

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Cum Laude

Casey McGowan Siegert, Pittsburgh, PA

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Isabel Simon, Richfield

Jack Ross Sims, Maumee

Adam Nathan Singh, Strongsville

Aditi Singh, Chandigarh, India
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Kathryn J. Slawinski, Willoughby Hills

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Cum Laude

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with Honors in Business Administration

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Cum Laude

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Joseph Thomas Streb, Columbus

Evan Walker Strong, Columbus
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April 8, 2011 meeting, Board of Trustees

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with Honors in Business Administration

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Collin Russell Turner,
Cincinnati
Cum Laude

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Westerville

Grace Laura Tuttle, Carmel, IN
Cum Laude

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Lyndhurst
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Marblehead

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Braceville
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Kalida
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Cum Laude

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Naren Theja Vellanki,
Hyderabad, India

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Mansfield

Rimar Montero Villasenor,
Dublin

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Richfield
Cum Laude

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Georgetown
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Kane Goodman Volsky,
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Walawender, Orchard Park, NY
Cum Laude

Qiumeng Wan, Beijing, China
Cum Laude

Ning Wang, Hudson
Magna Cum Laude
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Youyou Wang, Shanghai, China

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Bryan Michael Webster,
Canton
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Cum Laude
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Brian Allen Wernke, Loveland

Teryn Kay Wessel, Wadsworth
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Kettering

Aaron Jeffrey Wetherell,
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Alexandra O'Brien Wetzel,
Elyria

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Tallmadge

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Cum Laude

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Ravenna

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CoryAllen Vincent Wilcox,
Belpre
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with Honors in Business Administration

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Nicole Juline Williams, West Chester
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Brent Daniel Wilson, Canton
Summa Cum Laude

Michael Thomas Wilson,
Toledo
Magna Cum Laude

Benjamin Lee Winters,
Kettering

Michael Mensah Wireko, West Chester

Jesse Abraham Wohl, Findlay

Andrew Jeffrey Wolff, Toledo
Magna Cum Laude

Sergio Wu, Columbus

April 8, 2011 meeting, Board of Trustees

Liang Jie Xiao, Hudson
Summa Cum Laude
with Honors in Accounting
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Cum Laude
Wenxi Xu, Beijing, China
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Huntsville
Yuange Yang, Mason
Diana Wan-Ting Yen, Hoffman
Estates, IL
Cum Laude
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Blanchester
Cum Laude
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Wadsworth
Hyengseog Yoon, Seoul,
Korea
Cum Laude
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Township
Li Yu, Beijing, China
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Sarah Megan Zeledon,
Worthington
Cum Laude
Mengying Zhang, Beijing,
China
Xiaoxiao Zhang, Nanjing,
China
Magna Cum Laude
with Honors in Business
Administration
Lang Zhao, Dalian, China
Xin Zheng, Changsha, China
Cum Laude
with Honors in Accounting
Xie Zhuang, Shanghai, China
Summa Cum Laude
with Honors in Accounting
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Angelo John Zimbardi, Green
Cum Laude
Zachary Thomas Zimmer,
Bellbrook
Andrew Michael Zimmerman,
Wooster
Cum Laude
Blake Austin Hill Zimmers,
Cincinnati
Cum Laude
Daniel James Zirger, Tiffin
Jordan Michael Zornes,
Pickerington
Cum Laude
Jeremy Alan Zucker, South
Euclid

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B.S. (University of Pittsburgh)

Brittany B. Anderson, Dublin
B.S. (Truman State University)
Cum Laude

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Magna Cum Laude

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B.S. (Bowling Green State
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Blake S. Barney, Rexburg, ID
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University-Idaho)

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Snohomish, WA
B.S. (Brigham Young
University-Idaho)

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Clara, UT
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Bloomfield
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B.A.Jour. (Ohio University)

Amelia Jane Brown, Columbus
B.S.

Ann Whitlow Brown, Granbury,
TX
B.A. (Harvard University)

Jakob Adam Brown,
Southlake, TX
B.A. (University of Texas at
Austin)

Scott Gregory Brown,
Columbus
Bachelor's (Berklee College of
Music)

Sara Jane Brummel,
Warrenville, IL
B.A. (College of William and
Mary)
Magna Cum Laude

Charlotte Putnam Buck,
Columbus
B.A. (Brown University)

Kacy R. Bullard, West Chester
B.S.Bus.Adm.

Nolen Andrew Bunker, Ontario
B.A.
Cum Laude

Christopher Brandon Burch,
Cincinnati
B.A. (Xavier University)

Kathryn Virginia Bush, Yellow
Springs
B.A. (Denison University)
Cum Laude

Thomas Russell Butchko,
Cleveland
B.A. (University of Cincinnati)

Scott Richard Campbell,
Wheeling, WV
B.S. (West Virginia University)

Sheena DeAnn Carter,
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B.A. (Wheaton College)

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B.S. (Northern Illinois
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Kate Emily Christobek, Lewis
Center
B.A., B.A.Jour., M.A.

Joseph Clark III, Youngstown
B.A.

Brett Anders Colbert,
Columbus
B.A.

Catherine Michele Coleman,
Cleveland
B.S. (Ohio University)

Aaron Earl Cornell, Barberton
B.A. (University of Southern
California)
Cum Laude

Ryan James Coyle,
Springboro
B.A. (Georgetown University)

Darren Andrew Crook,
Jumping Branch, WV
B.A. (West Virginia University)
Magna Cum Laude

Noura Karen Dabdoub,
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April 8, 2011 meeting, Board of Trustees

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Ann Elizabeth Tuddenham, Cincinnati B.A. (Wake Forest University)	Craig Martin Witherell, Toledo B.A.	Zara Iftikhar Mufti, Abbottabad, Pakistan B.A., J.D. (University College Islamabad)
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Miguel Adrian Villalobos, Cincinnati B.A.	Yu Xia, Shanghai, China Bachelor's (East China University of Political Science and Law)	Katrin Thordis Thorsteinsson, Reykjavik, Iceland LL.B. (Reykjavik University)

April 8, 2011 meeting, Board of Trustees

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Pakistan
B.A., LL.B. (University of
Peshawar)

Lingfei Xu, Guangzhou,
Guangdong, China
LL.B. (Central South
University)
LL.M. (Sun Yat-sen University)

Master in the Study of Law

Victor Fanberg, Dublin
B.A. (University of California,
San Diego)
M.Div. (Bethel Theological
Seminary)
M.S. (University of Idaho)

The College of Law is on a semester
system. Graduates receive their hoods
during an earlier ceremony and their
diplomas directly from the college. Many
graduates have relocated prior to the
University's commencement.

College of Medicine

Interim Dean: Catherine R.
Lucey

Doctor of Medicine

Sarwat Bushra Ahmad,
Columbus
B.A., B.S. (University of
Michigan, Ann Arbor)
Magna Cum Laude

Namrata Ahuja, Richmond
Heights
B.S.

Alicia Marie Alcamo,
Columbus
B.S. (Elizabethtown College)
Magna Cum Laude

Paul David Anderson, Naples,
FL
B.S. (University of Florida)

Ana-Tereza Galvao Andrade,
Brockton, MA
B.S. (University of
Massachusetts Dartmouth)

Jeffrey Clay Aucoin, Galloway
B.S. (Brigham Young
University)
Cum Laude

Kimberly Lynn Backscheider
Stettler, Galloway
B.A. (Emory University)

Melissa Rae Bailey, Jefferson
Hills, PA
B.S. (Pennsylvania State
University)
Cum Laude

Hillary Jayne Bashaw,
Columbus
B.A. (University of Virginia)

Kyle R. Bauer, Xenia
B.A. (The Ohio State
University)

David Justin Beckstead,
Columbus
B.S. (Brigham Young
University)

Rachel Susan Bensman,
Cincinnati
B.S. (Xavier University)
Cum Laude

Alok B. Bhatt, Worthington
B.S.
Cum Laude

Elaine Michele Binkley,
Columbus
B.S. (Denison University)
Magna Cum Laude

Gregory Steven Bobulsky,
Olmsted Township
B.S. (Miami University Oxford)

Matthew Barry Bolin,
Columbus
B.S. (University of Michigan,
Ann Arbor)

Nicholas Andrew Boston,
Dayton
B.A.

Miranda Marguerite Broadney,
Columbus
B.S. (University of Central
Arkansas)
M.Pub.Hlth.
Cum Laude

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Worthington
B.A.

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Somerset, NJ
B.S. (Cornell University)

Allison Christine Burke,
Fishers, IN
B.A. (Oberlin College)

Jonathan E. Campbell, Canton
B.S.
Cum Laude

Ryan Jacob Carr, Columbus
B.S. (University of Pittsburgh)

Matthew Cunniff Carraro,
Columbus
B.S. (University of Wisconsin-
Madison)

Matthew John Cavo,
Columbus
B.S. (University of Notre
Dame)
Cum Laude

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B.S., Ph.D.

Yu-Ting Chen, Dublin
B.S.

Andrew Chow, Worthington
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Cum Laude

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M.S. (University of Cincinnati)
Ph.D.

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Bethany Chapin Corliss da
Rocha, Natick, MA
B.S. (Worcester Polytechnic
Institute)

Tirza Mary Costello, Athens
B.A. (Grinnell College)
Magna Cum Laude

Cheryl Ann Czapla, Highland,
IN
B.S. (Indiana University
Bloomington)

Abby Rebecca Davids,
Columbus
B.A.
Magna Cum Laude

April 8, 2011 meeting, Board of Trustees

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Magna Cum Laude

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Jiayi Ding, Canton
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Douglas, Columbus
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Cum Laude

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Canfield
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Cum Laude

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Magna Cum Laude

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Cum Laude

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Magna Cum Laude

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Magna Cum Laude

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Columbus
B.S. (Wilmington College)
Magna Cum Laude

Jarrett Abraham Heard,
Columbus
B.A. (Wake Forest University)

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Cincinnati
B.S. (Xavier University)

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B.A. (Miami University Oxford)
M.S.
Magna Cum Laude

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Los Angeles)

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B.A. (University of Notre
Dame)
Cum Laude

Melissa Ann House, Okeana
B.S.
Cum Laude

Candace Marie Hrelec,
Campbell
B.S.
Cum Laude

Brittany Belcastro Hubbell,
Kettering
B.A. (Taylor University)
Magna Cum Laude

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Daralee Rae Hughes,
Columbus
B.S. (University of Notre
Dame)
Cum Laude

Jennifer Louise Hunnicutt,
Columbus
B.S., M.S. (University of
California, San Diego)
Cum Laude

Ijeoma Nkoliika Ibezue,
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Craig Anthony Imm, Columbus
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Cum Laude

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*with Distinction in Pharmaceutical
Sciences*

Sonia Jayant Patankar, St.
Marys, PA

Robert Michael Pienkos,
Chicago, IL

Emily Allison Prince, Marietta
Cum Laude

Rory Eli Puckett, Malinta

Stephen Senthana Rasiah,
Dublin

Cum Laude

*with Honors in Pharmaceutical
Sciences*

Jordan Elizabeth Richards,
Columbus

Cum Laude

Kevin George Ricks, Canfield

Jacqueline Anne Roesch,
Cincinnati

Cum Laude

Katherine Elizabeth Rooney,
Loveland

Summa Cum Laude

*with Distinction and Honors in
Pharmaceutical Sciences*

Shawn Raymond Rutledge,
Sherrodsville

Katheryn Marie Schaffer,
Marietta

Magna Cum Laude

*with Honors in Pharmaceutical
Sciences*

Amanda Marie Schwind,
Chardon

Summa Cum Laude

Lucas Daniel Serdar,
Perrysburg

Cum Laude

Brittany D. Sessler, Upper
Sandusky

Derek Aaron Singrey, Orwell
Cum Laude

Sara Lynn Sklenka,
Strongsville

Laryssa Renee Smith,
Norwalk

Chelsea Leann Specht, Dover

Dana Elizabeth Strehle,
Beavercreek

Jillian Marie Stryk, Richmond,
TX

Jena Rebecca Suran, Concord

Magna Cum Laude

Alexander Pendleton Swick,
Canfield

Jonathan D. Terry, Catawba

Jennifer Nicole Theodore,
Lima

Cum Laude

Tasha Tkach, South Park, PA
Cum Laude

Anna Channah Treskunova,
Gahanna

Katherine Frank Troha,
Hudsonville, MI

Valerie Marissa Vollman,
Cincinnati

Jennifer Katherine Ward,
Worthington

Cum Laude

Morgan Nicole Weber,
Reedsville

Emily Lynn Weddle, Columbus
Cum Laude

Laura Katherine Woskobnick,
Powell

Rebecca Pei-Yun Young,
Upper Arlington

Cum Laude

College of Social Work

Dean: Thomas K. Gregoire

Bachelor of Science in Social Work

Joe Ann Alexander, Hamilton

Afton Racine Avalos,
Wauseon

Magna Cum Laude

Alyson Marie Bachman,
Westerville

Cum Laude

Kelsey Rae Baker,
Reynoldsburg

Katie Bell, Columbus

David Andrew Bergen,
Cleveland

Stacey Paige Bernsen,
Memphis, TN

Cum Laude

*with Research Distinction in Social
Work*

Unique M. Blackman,
Cincinnati

Nicole Charmain Blamer,
Fredericktown

Ashley Elizabeth Blind, Powell

Laura A. Boller, Columbus
Magna Cum Laude

Renae Lynn Cameron,
Cleveland

Amanda Marie Clayton,
Canfield

Athena Lynn Crider, Mansfield
Cum Laude

Lynnette Moneé Cummings,
Columbus

Jennifer Irene Daniel,
Gahanna

Summa Cum Laude

Leslie Ann Detty, Columbus

Meagan Doan, Lexington

Kara Marie Dyer, Columbus

Courtney Ann Fisher,
Columbus

Lauren N. Fruchter, Holland,
PA

Alicia Diann Graham, Huber
Heights

Magna Cum Laude

Rachel Marie Guillen, Fostoria
Cum Laude

Ladan Abdulahi Haji,
Westerville

Tiffany Renee Hart, Amelia

John Taylor Heinemann, San
Diego, CA

Sarah Elizabeth Henry,
Delaware

Sarah Michelle Holmes,
Westerville

Amy Jo Howdyshell, Delaware

Tiffany Phylicia T. Jones,
Canal Winchester

Amanda Erin Kirsch, Mansfield

Nicole Marie Klimas, Westlake
Summa Cum Laude

*with Research Distinction in Social
Work*

Colleen Diane Kofron,
Westerville

Deanna Marie Kuehn, Medina
Magna Cum Laude

*with Research Distinction in Social
Work*

Alphonso Laudat, Columbus

Nicole R. Lawson, Grove City
Cum Laude

Nicole Erin Davis Lendon,
Delaware

Magna Cum Laude

Daniel Vincent Lewis, Grove
City

Sophia Lyn Lucarelli, Toledo
Summa Cum Laude

Sherrill M. Luketic,
Leavittsburg

Treacy Ann Madden,
Warrenville, IL

Cum Laude

Kathryn A. Magnusson,
Granville

Erica Marie Mazzei, Sylvania
Magna Cum Laude

Amanda Kristine Merz,
Strongsville

Nicole Marie Metzger,
Spencerville

Jennifer Lynn Musto,
Columbus

April 8, 2011 meeting, Board of Trustees

Stephanie R. Neal, Orrville
Summa Cum Laude
with Research Distinction in Social Work

Abigail Lucille Niekamp, Fort Recovery

Megan O'Neill Nuss, Gahanna
Magna Cum Laude

Christina Ann Olsson, Lockbourne

Joanna Donn Orozco, Columbus

Stephanie Lynn Pecoraro, Columbus
Cum Laude

Karissa LeEster Nicole Peoples, Greensboro, NC
Cum Laude

Alexis Michele Potter, Dublin
Cum Laude

Kylee Mae Ransbottom, DeGraff

Cory M. Raypole, Fort Wayne, IN

Chinyere Richardson, Columbus

Jessica Lynn Rinehart, Lexington

Ryland W. Ritchie, Shadyside

Courtney Lauren Savel, Carleton, MI
Summa Cum Laude

Heather Kay Schwamberger, Millbury

Adrienne Lee Seemann, Massillon
Magna Cum Laude

Adam Christopher Sgriccia, Dublin

Amy Elizabeth Shain, Pataskala
Magna Cum Laude

Linsey Marie Shay, Columbus

Ashley Lauren Shepard, Troy

Brittney Ruth Smith, Lorain

Mallory Ann Smith, Westerville
Magna Cum Laude

Laura Lynn Soliday, Baltimore

Sarah Speakman, Carroll

Chastity C. Speaks, Statesville, NC

Jonathan David Stottlemeyer, Defiance

Kenneth Frank Tagliarina, Garfield Heights
Summa Cum Laude

Alexa Kay Taylor, Toledo
Magna Cum Laude
with Research Distinction in Social Work

Janet Lee Taylor, Columbus

Irene Elvira Testerman, Hopkinsville, KY

Brittney Alesha Tubbs, Gahanna

Brittany M. Valentine, Lorain

Elsie Maribel Vega, San Juan, TX
Cum Laude

Ruth Anne Walther, Worthington

Devin Armon Washington, Columbus

Erin Rachelle Waxman, Cleveland

Laura Bernice Wengert, Johnstown

Hannah Michelle White, Toledo

Sherrell Melissa Whitmire, Columbus

Brooklyn Dior Wilkinson, Potomac, MD

Domonique Marie Williams, Youngstown

Joanna Wojnar, Pickerington

Ashley Lynn Wright, New London

Kaleigh Ann Ziegler, Stow

College of Veterinary Medicine

Dean: Lonnie J. King

Doctor of Veterinary Medicine

Leslie Ann Abernathy, Mercer, PA
B.S. (University of Findlay)

Nancy Colleen Adams, Cincinnati
B.A. (Miami University Oxford)
Magna Cum Laude

Sally Lauren Adams, Chagrin Falls
B.S.Agr.

Brian Joseph Allarding, Loudonville
B.A. (Malone University)

Jessica Suzanne Arth, Fairview Park
B.S. (Cleveland State University)

Hayley Renee Ashbaugh, Fort Wayne, IN
B.A. (Indiana University Bloomington)
M.Pub.Hlth.

Rebecca Lynn Atwood, Strongsville
B.S.Agr.

Shawn Christopher Behan, Teaneck, NJ
B.S.

Carrie Anne Belles, Wilmington
B.S.Biol. (Wilmington College)

Lesia Donnan Bennett, Potrerillos, Chile
B.S. (Purdue University)

Kara Anne Berke, Cincinnati
B.S.Agr.

Jamie Annette Berning, Toledo
B.S.Agr.

Katherine Bosworth Borland, Murrysville, PA
B.A. (Smith College)
M.S. (University of California, Davis)

April Gray Brown, Chillicothe
B.A. (Miami University Oxford)

Jessica Leigh Brugler, Bellefontaine
B.S. (Muskingum University)

Amy Marie Bruney, Martins Ferry
Magna Cum Laude

Margaux Wheeler Buchanan, Bridgeport, CT
B.A. (Smith College)

Rebecca Marie Cervenec, Louisville
B.S.Agr.
Summa Cum Laude

Naomi Elizabeth Chiero, Pennington, MN
B.A. (Cedarville University)

Andrew Joseph Ciccolini, Hinckley
B.S.Biol. (John Carroll University)

Kelsy J. Cloutier, Palermo, ME
B.S. (University of Findlay)

Samantha Marie Coe, Newark

Michelle Avery Cook, Oxford
B.A. (Colby College)

Joshua Aaron Cope, Upper Sandusky
B.S.

Lindsey McCauley Cromes, Ravenna
B.A. (Hiram College)

April 8, 2011 meeting, Board of Trustees

Elizabeth A. Cunningham, Cincinnati B.S. (University of Dayton)	Bethany Gale Gibson, Ashville B.S.	Jessica Leigh Jones, Syracuse, NY B.S. (Hobart and William Smith Colleges)
Caitlin Hunt Daly, Delaware B.A. (Miami University Oxford)	Lara Elizabeth Gilligan, Cincinnati B.S.Agr. <i>Summa Cum Laude</i>	Jennifer Ingrid Kasten, Cincinnati B.A. (Georgetown University)
Lauren Ashley Danskin, Toledo B.A. (Kalamazoo College)	Andrea Dai Gordon, Wexford, PA B.S. (University of Pittsburgh)	Katherine Marie King, Cincinnati B.A. (Miami University Oxford) <i>Summa Cum Laude</i>
Julie Meridith Dawson, Galena B.S. (Berry College)	Amy Elizabeth Green, Demarest, NJ B.A. (Cornell University)	Jennifer Ann Kinney, Elida B.S. (Ohio Northern University)
Gabrielle Wedding DeHart, Wilmington B.S (Kent State University)	Caroline Suzanne Greenwalt, Cleveland Heights B.A. (Colby College)	Amy Elisabeth Kranch, Mansfield B.S.Agr., M.Pub.Hlth.
Phillip Ray Dilts, Fredericktown B.S. (Mount Vernon Nazarene University)	Tasha N. Harman, McClure B.S. (University of Findlay)	Philip Andrew Krawec, Cincinnati B.S.Agr.
Allison Rita Dotzel, Montoursville, PA B.S (Pennsylvania State University) <i>Magna Cum Laude</i>	Brian James Hartschuh, Bloomville B.S.Agr.	Cassandra Ann Jozefine LaCava, Brookfield, CT B.A. (Western Connecticut State University)
Kendall Christine Eshleman, Ravenna B.A. (Hiram College)	Holly Ann Hauser, Loveland B.S.Agr.	Elizabeth Ann Lamont, Amherst B.S. (University of Findlay)
Kristen Marie Ferguson, Hamilton B.S. (North Carolina State University)	Luke Allen Haver, Cridersville B.S.	Melissa Elizabeth Larsen, West Chester B.S. (University of Cincinnati)
Erin Elizabeth Ferrell, Tallmadge B.S.Agr.	Matthew N. Heitman, Houston B.S (University of Findlay)	Natalie Joan LaTorre, Vineland, NJ B.S. (University of Delaware)
Carolyn Gene Fetzek, Rudolph B.S.Nutrition	Sally Erin Henderson, North Stonington, CT B.S. (Keene State College) <i>Magna Cum Laude</i>	Connie Lawless, Fairlawn
Alexandra Christine Ford, Williamsburg, PA B.S. (Pennsylvania State University)	Michael Daniel Herrington, Sarasota, FL B.S. (Florida State University)	Michelle Renee Leathem, Huron B.S.Agr.
Heather Dawn Fortney, Brunswick B.S.	Shanna Lee Hickenbottom, Hope, NJ B.S. (Bethany College)	Rebekah Susan Lewis, Lexington, KY B.S. (Western Kentucky University)
Andrea Ellen Freshwater, Forest B.A (College of Wooster)	Sarah Christine Holland, Cincinnati B.S. (University of Virginia)	Kathleen J. Lindsey, Kentfield, CA B.A. (University of Pennsylvania) <i>Summa Cum Laude</i>
Rachel Jennifer Friedman, Owings Mills, MD B.S. (University of College Park)	Lauren Elise Holtvoigt, Brookville B.S.Agr.	Lynn Pruden Little, Richmond Heights B.S. (University of Vermont)
Caroline M. Garrett, New Market, MD B.S (Virgina Polytechic Institute and State University)	Samantha Lucy Hudgins, Burnsville, NC B.A. (Kenyon College)	Blake Edward Lloyd, Bainbridge B.S. (Wright State University)
	Daniel Jared Hughes, Westlake B.S. (Denison University)	
	Mark Everett Imhoff, Wooster B.S.Agr.	

April 8, 2011 meeting, Board of Trustees

Elizabeth Lee Lorenz, Cleveland B.S. (University of Findlay)	Christal Saeko Morita-Keating, Beavercreek B.S. (Wright State University)	Jacqueline Santoro, Winnebago, IL
James Norman Ross Lupton, Wilson, NC B.S. (North Carolina State University)	Danielle Kay Morrison, Silver Lake B.S.Biol. (West Virginia Wesleyan College)	Kelly Marie Saverino, Raritan, NJ B.S. (Rutgers University New Brunswick)
Brian John Lynch, Westerly, RI B.S. (University of Rhode Island) <i>Magna Cum Laude</i>	Andrew Dinh Nguyen, Fairfax Station, VA B.S. (George Mason University)	Amy Elizabeth Schkeeper, Madison, NJ B.S. (Rutgers University New Brunswick)
Sanam Sean Maniar, Old Bridge, NJ B.A. (Rutgers University Newark)	Amber Christine Norfolk, Feasterville, PA B.S. (University of Maryland, Baltimore)	Lauren Elaine Schumacher, Kettering B.S. (Wright State University)
Alicia Marie Marcum, Beallsville B.S. (University of Findlay)	Liza Nusinovich, Bethesda, MD B.S. (University of Maryland, College Park)	Thomas Eades Shaw, Hunting Valley B.A. (Case Western Reserve University)
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Lauren Elizabeth Mattei, Milford B.S.	Trent Curtis Printz, Arcanum B.S. (Wilmington College)	Danielle Nicole Smith, Northfield B.A. (Miami University Oxford) <i>Magna Cum Laude</i>
BrieAnne Renee Mauser, Sutton, WV B.S. (Marshall University)	Jennifer Kathleen Quammen, Melbourne, KY B.S. (Northern Kentucky University)	Michelle Margaret Smith, Allentown, PA B.S. (Pennsylvania State University)
Sarah Emily McCready, Cincinnati B.S.Agr.	Marie Sato Quicksall, Powell B.S.	Crystal L. Snare, Temperance, MI B.A. (University of Toledo)
Jenny Marie McKlveen, Stahlstown, PA B.S. (Saint Vincent College)	Kevin Thomas Rebrovich, Cincinnati B.S. (Miami University Oxford) <i>Summa Cum Laude</i>	Jennifer Song, El Dorado Hills, CA B.S. (Rutgers University-New Brunswick)
Molly Brooke McLeod, Dublin B.S.Agr.	Amanda Lorraine Rogers, Mount Vernon B.S.Agr.	Jon Thomas Souders, Copley B.S.Biol. (Malone University)
Lynn Jean Miller, Lakeline B.S.	Jacob Aaron Rubin, Highland Park, NJ <i>Summa Cum Laude</i>	Ronald Anthony Spatola, North Bend B.A. (New York University)
Jennifer S. Millette, Cincinnati B.S.	Adam Joseph Rudinsky, Bethel Park, PA B.S.	Emily Anne Stambaugh, Akron B.S.
Daniel Arthur Moehring, Broadview Heights B.S.Biol. (University of Dayton)	Shawn Thomas Ryan, Leetonia B.S.Agr.	Jennifer Leigh Summerfield, Cross Lanes, WV B.S. (Sweet Briar College) <i>Magna Cum Laude</i>
Nicole Shireen Moin, Westwood, MA B.A. (Connecticut College)	Ashlie Marie Saffire, Buffalo, NY B.S. (Miami University Oxford)	Marya Rose Teders, Hilliard B.A.
Christine Joy Moody, Akron B.S.		

April 8, 2011 meeting, Board of Trustees

Melissa Anne Tropf, Bay
Village
B.A. (Case Western Reserve
University)

Thomas John Zulantz,
Chardon
B.S. (Bowling Green State
University)

Kelly Marie Vaughan, Paris
B.S. (College of Charleston)
Magna Cum Laude

Miranda Diane Vieson, Amelia
B.S.Agr.

Jordan P. Vitt, Columbus
B.S.

Andrea L. Wade, Columbus
B.S.Biol. (Lourdes College)

Audrey Wysocki Wanstrath,
Avon
B.S. (Xavier University)
Magna Cum Laude

Shaun Richard Wellert, West
Salem
B.S. (Ohio Northern
University)

Jeremy Lee Welsh,
Newcomerstown
B.S.Biol. (Bowling Green State
University)
M.Pub.Hlth.

Jennifer Ann Wendt, Medina
B.S., M.Pub.Hlth.

Meagan Rose Williams,
Westerville
B.S.Agr.

Lindsay Rebecca Wilson,
Dayton, PA
B.S. (Indiana University of
Pennsylvania)

Courtney Anne Wittich, Solon
B.S. (University of Findlay)

Jillian Marie Yarnell, Shreve

June 24, 2011 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, June 23, 2011, at 8:33 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

Mr. Wexner:

Before we take the roll call to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 9:00 am.

I hereby move that the Board recess into Executive Session to discuss matters regarding employment and compensation and matters required to be kept confidential by Federal and State Statutes.

Upon motion of Mr. Shumate, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Reid, and Wadsworth.

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The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, June 24, 2011, at 9:01 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Janet B. Reid, Jeffrey Wadsworth, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

Mr. Wexner:

Hopefully we can conduct this meeting in an orderly fashion, so if people would turn off cell phones and other electronic devices we can then conduct this meeting efficiently and properly. The minutes of the April meeting of the Board were distributed to all members of the Board and if there are no additions or corrections, the minutes are approved as distributed.

Evann Heidersbach is our new undergraduate Student Trustee. Evann will be entering her junior year and is pursuing a double major in economics and public affairs. We look forward to working with you Evann. I hope the first few days have been interesting.

Ms. Heidersbach:

Absolutely.

President Gee:

Let me just comment that Evann also works in my office as a student assistant and it is awful to have someone you work for, working in your office. I can no longer let loose with the blue streak. I have to act with a little more decorum which is almost impossible.

June 24, 2011 meeting, Board of Trustees

Mr. Wexner:

Brandon, would you help us with the Student Recognition Awards please?

STUDENT RECOGNITION AWARDS

Mr. Mitchell:

We have two awardees today. Our first is Ryan Corte from the College of Optometry. Ryan is a fourth-year doctoral candidate from the College of Optometry, and he earned his bachelor's degree in nutritional science from Michigan State University.

Ryan has been very involved during his time at Ohio State. He is a member of Optometry Ambassadors, the American Academy of Optometry, the American Optometric Association, Epsilon Psi Epsilon Professional Optometric Fraternity, and the OSU Sports Vision Club. Ryan is the Optometry Lead Delegate with the Inter-Professional Council and was recently named president of the American Optometric Student Association (AOSA), a national organization representing over 6,000 health profession students enrolled in 22 schools and colleges of optometry throughout the U.S., Canada, and Puerto Rico.

Ryan was awarded the Ohio Optometric Foundation Scholarship in 2009 and 2010, and he is the 2011 Walman Optical Eyecare Professional Scholarship recipient.

Ryan has also spent a significant amount of time volunteering in the Ohio State community. He has volunteered with the OSU's "Love for Haiti" fundraiser, the "Rock the Block" community service project, has done vision screenings for Cincinnati and Wright State's athletic programs and participated in the Vision Care Fund 5K.

Upon graduation Ryan plans on working for a private practice with a long-term goal of becoming a practice partner or owner by the time he is 30.

Our second award recipient is Jacqueline Pennywitt, a recent graduate from the College of Education and Human Ecology. She is originally from Beavercreek, Ohio, where she attended Beavercreek High School.

Jackie is a University honors student and Morrill Scholar recipient. She is also one of only six participants in the USDA Multicultural Scholars Program.

While at Ohio State, Jackie has served as a research assistant in the Department of Chemistry and Department of Nutrition, an OSU Medical Center volunteer, a Nationwide Children's Hospital volunteer and the nutrition coordinator at the Schoenbaum Family Center.

Last summer Jackie worked on a nutrition research project at the Schoenbaum Family Center in Weinland Park to develop and pilot test a blended nutrition education and cooking program for parents and young children designed to help families establish regular meal time and improve overall diet quality. The results of this pilot test earned Jackie a third place finish in the health professionals-clinical category at the Denman Forum.

In the fall Jackie will be attending The Ohio State University College of Medicine where she has plans to become a pediatrician.

Welcome both of you.

Mr. Corte:

My name is Ryan Corte. I would first like to thank Mr. Mitchell, President Gee, and The Ohio State University Board of Trustees. In addition, I would like to thank my father, Gary Corte, Dr. Karla Zadnik, Kelly Holtem, and Dr. Mel Shipp. They all came here to support me today. I just want to tell you a quick story. Before coming to optometry school I remember sitting in my bedroom and applying. I applied to the Associations of Schools and Colleges of Optometry (ASCO) and on their website you can get pamphlets to every single optometry school in the United States, and at that time I was 19. I had recently received three new ones, and I pulled all the pamphlets all over my bed and I looked at them all - there was Puerto Rico, there was California, there were all these interesting awesome places. I remember sitting there, and I remember coming down to just two places, Illinois College of Optometry and The Ohio State University College of Optometry. I interviewed at both and I was accepted at both. I was just between a rock and a hard spot. I did not know which way to go. I literally made an excel spreadsheet of pros and cons of each place, and it came down to just saying a prayer to the Lord and sleeping on it. The next morning I woke up and I said to myself, I am going to be a Buckeye. I am going to Ohio State.

When I came here I knew I was going to be involved with excellent academic and clinical education, but what I did not really understand was the leadership that I was going to be surrounded with. For example, behind me we have Dean Mel Shipp who is not only the president elect for the American Public Health Association; he is also the past president of the Associations of Schools and Colleges of Optometry. He has been an outstanding influence on my life. In addition, Dr. Karla Zadnik, who is now the president of the American Academy of Optometry, has been outstanding. A number of individuals in the College of Optometry have been there for me. Another individual who is not here today, Dr. Gil Pierce, who is a past president of the Ohio Optometric Association encouraged me to run for the position as AOSA president. So all these individuals that I have surrounded myself with, I just had no idea what I was getting myself into with the leadership qualities that we have here at Ohio State, and I want to thank them truly, I really appreciate that. In addition, I want to thank Kelly for always having an open door policy and allowing us to come in, and last but certainly not least I want to thank my family. My mother and father have been very supportive, and my sisters have been outstanding. I love them very much. Thank you.

Ms. Pennywitt:

Hi, I am Jacqueline Pennywitt. I would like to start by thanking the Board of Trustees for inviting me and taking the time out of your meeting to present this award to me. I know how valuable your time is, and I really appreciate it. I would also like to thank Dr. Carolyn Gunther, my advisor, who is sitting back there. Three years ago when I was awarded the 4R's Multicultural Scholars Program, I was presented with her as my advisor, and then I knew I was getting a great advisor, but I did not know that I was also getting a great friend. Over the past three years she has really helped me to develop new ideas and to reach for new opportunities, and she has always found a way to make my dreams of getting new experiences into a reality. She is the reason I started all my work at Nationwide Children's Hospital, as well as my work at the Schoenbaum Family Center on the Simple Suppers Program. She is a great mentor and a great faculty member, and I am really glad that our college has her.

Last but not least I would like to thank my parents. I am very lucky to have their support. I have always had it no matter what endeavor I have pursued. When I was deciding where to apply to medical school I was worried to apply to Ohio State because I was not sure that my application was competitive enough in this caliber, but my parents saw something in me I did not see in myself, and they encouraged me to apply, and I am very glad to say that I will be attending The Ohio State University College of Medicine this fall. Thank you for being my parents and for

June 24, 2011 meeting, Board of Trustees

pushing me and believing in me when I did not believe in myself, and I am very lucky to have them. Thank you.

Mr. Wexner:

Provost Alutto, would you help us with the Distinguished University Professorship Awards, please?

DISTINGUISHED UNIVERSITY PROFESSOR AWARDS

Dr. Alutto:

Thank you, Mr. Chairman. I am pleased to recommend two absolutely stellar faculty members for the highest title conferred on a faculty member at The Ohio State University and that is Distinguished University Professor. To date the University has conferred this honor on only 45 other faculty members.

Would Ann Hamilton, Professor in the Department of Art, Division of Arts and Humanities, College of Arts and Sciences, please step forward.

Professor Hamilton is a world-renowned artist who has created provocative, complex site-specific installations, and Ohio State is fortunate to have one of her most recent installations as a highlight of the newly renovated Thompson Library. She is highly regarded as one of the preeminent artists of the contemporary generation and her work intersects with writers, architects, scientists, musicians, dancers, and critics – truly interdisciplinary in nature.

Among her many prestigious honors and awards, she has received a Heinz Award for Arts and Humanities, a Guggenheim Fellowship, a MacArthur Fellowship - often called the MacArthur Genius Award, and she was also inducted into the American Academy for the Arts and Sciences.

She earned a bachelor of fine arts in textile design at the University of Kansas and a master of fine arts in sculpture from the Yale University School of Art. In addition, she received five honorary degrees. I am delighted to recommend Professor Hamilton for the title of Distinguished University Professor. Please join me in congratulating Professor Hamilton.

Would Rattan Lal, Professor and Director of the Carbon Management and Sequestration Program, School of Environment and Natural Resources in the College of Food, Agricultural, and Environmental Sciences, please come forward.

Professor Lal is one of the world's leading experts on soil science, the storage of carbon in soils and plants and global food security. He frequently testifies before the United States Senate and consults with governments worldwide about public policy issues.

He is the lead author of the Intergovernmental Panel on Climate Change which in 2007 shared the Nobel Peace Prize with former Vice President Al Gore. In addition, among his other prestigious awards, he received the M.S. Swaminathan Award, named for the father of the Green Revolution in India for his leadership role in agricultural research. He also received the Borlaug Award, named after Nobel Peace Prize laureate and father of the Green Revolution – Dr. Norman E. Borlaug.

Professor Lal earned his undergraduate degree from Punjab Agricultural University in India, a master's degree from the Indian Agricultural Research Institute in New Delhi, and his doctorate from Ohio State. I am delighted to recommend Professor Lal

June 24, 2011 meeting, Board of Trustees

for the conferment of the title Distinguished University Professor. Please join me in congratulating this outstanding scholar.

Dr. Hamilton:

Thank you. I grew up across the other side of the corn fields, and I used to look across at the University and it was like Oz in the distance. It is a great day to be here and for the arts. Like all researchers, artists make their practice over a lifetime. Artists form from questions, it occurs as an act of attention by attending to where imagination wanders, one learns to see and to listen. It is a reciprocal process. This path from a momentary or fleeting register of a thought to the full body of an idea can be circuitous, a web of associative links and seemingly disconnected byways and accidents, a finding that through time may become uniquely woven together. When, for example, I first came to teach here at OSU, my attention was drawn to an article in a campus publication about the research of Dr. Rattan Lal, and I think perhaps it seeds some of my thoughts about art and agriculture at this moment. To tend the landscape of the objects of our attentions can become a revelatory discipline and following this ruse of one serendipitous attention takes trust, confidence, perseverance, luck and a supportive context to be recognized within. Mostly it takes time, and it was my grandmother, Lois Bennett, who explained to me as we sat together at brunch in the OSU Faculty Club, when I was no taller than the tops of the tables, that the University is a place which offers people time to think.

It is possible to be thoughtful and to be responsive, only if one has time, if time is made and if a culture exists to recognize that art is not a thing for itself, but is a social thing for us. Well it may be difficult for you to answer when asked, what is a University for, as I know you are asked with increased urgency, and maybe even harder for you to answer when challenged and what exactly is art for? I asked this question to my teenaged son Emmitt and he said "Nothing, art isn't good for anything." But when he noticed my eyes rolling back in my head, as I thought this is what you get from a kid whose parents are both artists, he quickly added, with emphatic certainty, "art just is." He simply assumes that art, like food on the table, will always be there. But this is not an assumption in which any of us can ever relax. Art, like food, is necessary and both require cultivation within a culture that remains suspicious of unproductive time and daydreaming in general. It is a challenge to articulate the importance of supporting an experience that is not easily named or measured, of supporting ideas or knowledge whose apparent use is not immediate. As my grandmother said, this is what a University provides, the time and place for thinking.

This morning you are honoring the multiple ways in which making shapes our world for art and agriculture are rooted together and not just today, they are each forms of making in and from the world. One of the things artists share with farmers is an understanding of the hand as a repository for knowledge. A hand is not only a tool, it is also a brain. Here within the public Land Grant University, we not only reflect upon culture, we actively produce and cultivate it. As an artist, it is apt that I share this honor with an agronomist because agriculture is culture, and it is culture we celebrate here together. This I believe is the embodiment of One University, and among my honors I am particularly proud to receive your recognition as a Distinguished University Professor here at Ohio State. Thank you.

Dr. Lal:

Mr. Chairman, President Gee, Provost Alutto, Dean Moser, first of all I would like to state how honored I feel sitting next to Professor Hamilton and receiving this award with her. The progress in global agriculture production during the last 50 years from 1960 to 2010 is among the world's greatest success stories. During that time production of food grains almost quadrupled, indeed the growth rate of food production surpassed that of the increase of the world population which more than

doubled from three billion in 1960 to seven billion in 2011. However, even greater challenges lie ahead, because to keep up with the projected population growth grain production must be at least doubled in the next 40 to 50 years. Can this be achieved? The answer is unequivocal, yes. However, a more appropriate question is, can this be achieved while also improving the environment and restoring the quality of soil and natural resources? Therefore, the mission of our program is three-fold: to develop, validate and adapt technological options; to restore and sustain soil quality; and increase agronomic production.

We are faced with six obstacles however: 1) diminishing arable land area, 2) decreasing availability of renewable freshwater supply for irrigation, 3) increasing risks of soil degradation, 4) increasing cost of energy and agrochemicals, 5) rising concentration of greenhouse gases in the atmosphere, and 6) rapidly changing an uncertain climate.

The principle greenhouse gas is carbon dioxide, which is being released by burning fossil fuels, tropical deforestation, land use conversion, plowing, and cement production. The side-effect of improved agriculture would be to capture some of this carbon dioxide in the soils and biota and help limit its increase. Some of the best soil management practices that also reduce carbon are conservation or no-till agriculture, integrated nutrient management, and precision farming, among several others. The overall sink capacity of improved agriculture is to reduce the concentration of carbon dioxide by as much as 50 parts per million by 2100.

The strategy is to enhance soil quality and increase soil resilience, produce more from less and become more efficient by decreasing losses of soil, carbon, nutrients and water. The goal is to work with nature rather than to conquer or replace it.

In my class I always teach a law, I call it the law of marginality. It states marginal soils cultivated with marginal technology produce marginal yields and support marginal standard of living. Furthermore, when people are poverty stricken, desperate and starving, they pass on their sufferings to the land. Thus, it is essential to make sustainable soil management and improved agriculture be not only an important engine of economic development but also be integral to any strategy that addresses issues of food insecurity, increases in energy demand, decline in environment quality, and increases in risk of global warming. Agriculture has to be a solution to those problems.

The approach that we discovered and developed through our research will not only address ways to enrich soil and provide more food grains for the world's expanding populations but will also improve the environment and mitigate climate change.

Mr. Chairman, in Sanskrit, "Vasudeva Kutambakam," is written: "The whole world is one family" and that family now consists of 7 billion people destined to be increased to 9.2 billion in the next few decades. Our program and Ohio State's commitment to a disseminating knowledge for developing a whole extended global family has helped us to take our research results to assist countries around the world from Iceland to India to Africa, Latin America and beyond.

I would like to take this opportunity to thank The Ohio State University, the Board of Trustees, President Gee, Provost Alutto, Dean Moser, for the privilege and honor of being a faculty member at The Ohio State University and for their thoughtfulness in recognizing the importance that world soils have in addressing global issues through the title conferred today. Our research and academic programs have always received very strong support from Dean Moser, Director Slack, Director Hendrick, Dr. Bigham, and Dr. Mullins, of the School of Environment and Natural Resources, (SENR). I would also like to thank almost 250 graduate students, post docs, research scientists, and visiting scholars from around the world for their outstanding contributions to our program. SENR also has world class and highly professional

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support staff, who have been a very strong factor in the success of our program. Finally I must say, Dr. Alutto that I would like to express my sincere thanks to Molly Davis. She has always provided us excellent support and organization. Thank you.

PRESIDENT'S REPORT

President Gee:

Before you leave let me just make two comments if I can. One is to our Trustees. You literally have been given the opportunity to hear from two of the brightest minds of our time that is a privilege that we all have. I know both of these folks very well. Ann Hamilton has made an extraordinary difference. She has influenced artistic endeavors around the world. She also has made significant contributions to our own home campus. Our latest installation in our new library is one of extraordinary scope, and I hope you will have a chance to see Ann's work there, but wherever she is, she is a person of enormous capacity, big ideas and has made a difference in the world that very few can claim. Ann, I am just very proud of you. Ann and I also share the same barber I might note.

Dr. Lal is one of the most humble men I have ever met. He comes from an extraordinarily humble background through the Punjab. I have had the honor to travel with him. I always remembered this one point when Dr. Lal received the Swaminathan Award in India, which is one of the most important prizes given in the world. I can remember the Minister of Agriculture standing up and giving this rather extraordinary biography of Dr. Lal, the difference he has made, and then he said this man has been instrumental in the saving of millions of lives - now think about that. I would love to say that I have saved one or two lives, but Dr. Lal is very special. In fact Dr. Lal and I are going to go to Iceland, because we have a very special program there. I hope we are going to have fun, but none the less it is wonderful to see you today, Rattan. Anyway, we are very privileged. As we think about the issues confronting the University and the challenges we have, we need to celebrate the fact that this is a place that has enormous intellectual capacity and some of the best people in the world, so I thank both of you, I really appreciate it.

Thanks to everyone and thanks to our students who have been recognized. As I begin, I want to note that this week the University is announcing recipients of the 2011 Gerlach and Reese awards for volunteer service and philanthropy. It comes as no surprise that two of our Board of Trustee members are being honored this year. Les and Abigail Wexner are receiving the Reese Medal, and Bobby Schottenstein and Jeri Block, along with Cindy and Larry Hilsheimer, are receiving the Gerlach Award. So congratulations. Our Trustees lead the way, and I appreciate that, I really do.

I want to acknowledge, I think as we all should, that this has been a turbulent spring. Without question we have had a series of challenges, but I want to use my report today to offer some perspective on the full context of this great University. I think perhaps I could quit right here because what you heard was the full context of the University just in those two students and in those two extraordinary minds that we just heard from.

A couple of weeks ago we graduated our largest class ever. The most powerful reminder of why we engage in the work we do. We were honored to have Speaker Boehner deliver the message to the graduates, and he did a wonderful job. The ceremony of course reaffirmed the University's role as the signal agent of change in advancing individual lives, knowledge and certainly in making a difference in all communities. That weekend I was also honored to take part in the Metro School's second graduation celebration. As you know Metro is a remarkably effective

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partnership with Battelle, Ohio State and public schools, and it has without a doubt proved that creative teaching combined with determined young people will exceed all of our expectations.

The best news, for the second year in a row, half of Metro's graduates are headed our way this fall. We take great pride in that. Many of them coming in, in fact, the valedictorian announced she was coming in as a senior because she had done so extraordinarily well. She is coming in with 120 credits. I told her we were going to miss her tuition for three years. They join an exceptionally well prepared and successful group of students who are now on campus. The best class in the history of this institution again and extraordinarily talented.

Just last week we learned the good news that our student EcoCAR team earned second place in the national competition to create a new kind of car that substantially reduces its environmental impact. The students would be the first to tell you that our faculty were so helpful in this and are the very best. As we have just seen from Professor Lal and Professor Hamilton, we have an extraordinary faculty. Our EcoCAR team's faculty advisor Shawn Midlam-Mohler received the National Science Foundation Outstanding Faculty Advisory Award for this competition, again yet another recognition.

So what it shows to me is that the faculty's commitment to larger purposes extends across this campus. The John Glenn School's work with the Ukraine has received a new \$3 million grant from the U.S. Agency on International Development to extend its programs that teach democratic process and legislative reform. The effort has been called a model program and the USAID recommends it as a template for other efforts to promote democracy around the globe. We are proud of that.

We also have great news in the aggregate for the University's research programs. Dr. Caroline Whitacre, who is not here today, let me know this week that during the year 2011, our research volume will be the highest ever and among the highest of any university in this country. We have gone over the \$800 million mark. As I hope you know, because I say it every chance I get, Ohio State also ranks second nationally in industry-sponsored research. We think that is important as a Land Grant university that we are making a difference in terms of creating jobs and opportunity. Dr. Whitacre has just published, and you have it in front of you, a new map that lists the University's industry partnerships. The grand total by the way is 762 companies right now with half of them located in the Midwest. I urge you to take a look at that map at some time.

In our academic Medical Center several faculty are leading the national associations in their fields. This is important. Our faculty is elected to leadership of their national association; you just heard it in Optometry. The latest to assume leadership responsibilities are Dr. Mitchell Henry, who was selected president of the American Society of Transplant Surgeons, and Dr. Jay Iams, who is president-elect of the American College of Gynecology.

On the arts front, the University's partnership with the Royal Shakespeare Company is alive and thriving with much to show for itself. Several members of the company by the way are with us this week. One of the things they are taking part in is six performances of Hamlet. Are you doing that, David, by the way?

Dr. Frantz:

I am attending.

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President Gee:

Oh, you are attending, okay. The productions, offered free of charge, are an abbreviated version geared toward young people and families. In three weeks the New York City Armory has been transformed and will be taken over by a sea of scarlet and gray for the company's gala performance of *Romeo and Juliet*, and we are all looking forward to that event. The Ohio State University takes over New York, it is about time!

June is typically a time of transition in academic life and that is true this year. I want to acknowledge the superb service of this year's faculty and staff leaders. Heather Link has been an excellent partner as chair of the University Staff Advisory Committee. We are fortunate to have her continue in that role for this year.

Myroslava Mudrak, I am not sure if Myroslava is here, but Myroslava is the outgoing chair of Faculty Council. Extraordinary leader, extraordinarily gifted teacher and scholar, she has done a great job for us, but we will continue to have the service of Jim Rathman in the coming year as he assumes the role of chair of Faculty Council.

Dick Gunther who has been one of the great University citizens is outgoing chair of Senate Steering Committee, and Chris Zacher has just retired from his post as Secretary of University Senate. A funny story is Chris Zacher and David Frantz started the same day at this University and have been great pals ever since. There is a wonderful story in our newspaper *On Campus* about that. Chris, as with David, has been a tremendous asset to this University. Tim Gerber who many of you know is an extraordinary University citizen has been selected as the new Senate Secretary, effective July 1.

So on behalf of this University, all of us, I want to thank these faculty leaders. We have an extraordinary partnership between the University leadership and our faculty leadership. It is one in which we are on the same side of the table and in which we move this institution forward. I am very grateful for that.

A few notes on senior leadership transitions. Jeff Kaplan has taken the reins as Senior Vice President for University Development. He is spearheading our advancement efforts as well, as you well know an extraordinarily important job done by an extraordinarily talented man. Jay Kasey has begun serving as Senior Vice President of Administration and Planning. As you know Jay comes from our Academic Medical Center and in his new role will maintain oversight for our life sciences expansion project. What this also means is that now we have one individual in charge of our whole expansive enterprise, showing again that indeed the mantra we have been using of One University is alive and well.

Brian Cummings, our new Vice President for Technology Commercialization, has officially joined us from the University of Utah, extraordinarily talented and is already on the road and making a real difference.

This is the first Board meeting for our new student member Evann Heidersbach. We have already welcomed you, Evann, but welcome again. We are honored to have you with us. Evann by the way is from Grafton, Ohio, and is an economics and public affairs major. I know Evann well. She has participated in almost every leadership opportunity provided by this University, that is what is so special about Ohio State, is that our students have opportunities far beyond what almost any other students in this country have.

As I end my comments, I want to acknowledge the exceptional work of my dear friend, and I say that with great pride, David Frantz, who retires at the end of this month, again. I might note that David has retired already once and he kept trying to retire on me. I shared last night, I talked him into staying when I came my first year,

and then Les talked him into staying the second year, and then the two of us talked him into the third year, and his wife, Joanne, revolted. As Secretary of the Board of Trustees, he has been, I would say, the most effective link between this Board and the University that one could possibly imagine. As a faculty member in English, distinguished as he is, Dr. Frantz has been an accomplished scholar and a forceful advocate on behalf of undergraduate education, always thinking about the students. As a member of my senior leadership team, he is embedded as one of our most trusted voices and advisor. As a friend, David has been simply incomparable. Emotionally so, I might say. We will miss him mightily, although he has agreed to stay on in some capacity to continue working with our Royal Shakespeare collaboration. David, I just want to thank you, I think we should all give him a round of applause.

And finally, we are deeply fortunate to have attracted another senior leader to us to assume the position of board secretary, Professor David Horn. David, please stand just so that everyone can recognize you. His appointment was announced last month. He joins the Board office from Comparative Studies. He has been a faculty member and leader here for more than 20 years, and he contributed a great deal to the Board as a faculty liaison. David, we welcome you, and we are honored to have you as part of our team.

Finally I will end my remarks by saying that I am looking forward to Monday. Monday is when I start my tour of the state. We are headed to at least 44 counties in all to visit family farms, factories, county fairs and ice cream parlors. Our theme this year, and you will like this, is "But for Ohio State. . .". We are doing this around the state a broad and inclusive invitation in typical Ohio State fashion, to all Ohioans to tell us what the University means to them and to their communities. They already are literally sending us most extraordinary notes, and I fully expect to return from this "But for Ohio State" tour with very powerful stories on behalf of this University. I am grateful for that opportunity. Mr. Chairman that concludes my remarks.

Mr. Wexner:

Thank you very much. I think we can begin with committee reports, and the first committee is the Committee on Trusteeship, Alex Shumate.

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COMMITTEE REPORTS

Mr. Shumate:

Thank you, Mr. Chairman. The Committee met on Wednesday morning. On our agenda we began with a discussion of the new Trustee orientation program. As you know, members of the Board, we have engaged in several important changes to the orientation program, really emphasizing a focus on our role as fiduciaries to the University as well as our role on governance and focus on strategic issues so that the orientation is focused on being not only orientated to the University but also to the Board of Trustees. We are very pleased that Evann has started her orientation and is actively engaged in meeting with members of the Board as well as the University officials. We are also pleased to announce that Linda Kass will be serving as the Trustee mentor to Evann which is also part of our steps toward improving our onboarding process for new Trustees. We welcome you and look forward to working with you as well as the next appointment to the Board by the Governor.

Consistent with that, Mr. Chairman, we are also as a Committee actively engaged in the transition, orientation, and onboarding process for our new Board Secretary, David Horn. We are very pleased that David has accepted the appointment. We will be working with David and also other members of the Board office very actively this

year, on behalf of the Board, to provide the necessary support and resource to the Board office. We will also be working with David in identifying and selecting our new associate board secretary because of the retirement of Ann Lawrence, so we look forward, David, to working with you and the members of the Board office. Let me say that we are very appreciative of the work of our Board office and applaud them for their outstanding efforts as a team.

With David Horn's appointment as board secretary, the faculty position vacancy has been created on the Academic Affairs and Student Life Committee. As a Board we believe that is a very important position on that Committee. We will be working with the Academic Affairs Committee Chair, Judge Marbley, in selecting the replacement for David, and hopefully we will have that appointment and selection in place by this fall.

Additionally we engaged in a discussion of the charter trustee position. As we all know Gil Cloyd has been truly an outstanding and exemplary Charter Trustee. We think it is important to work this year toward filling the two positions. As the Board members know, we are authorized to appoint up to three charter trustees on behalf of the Board. The Committee on Trusteeship will be taking the lead in reviewing and evaluating those that have been recommended for those positions. Again with an emphasis on focusing on the skillsets, as an example, healthcare has been an important experience and skillset that we would like to identify for one of the charter trustees that is appointed this year.

Also, Mr. Chairman, it is my pleasure on behalf of the Committee on Trusteeship to offer a motion. This morning we have been engaged in an extensive process of review and evaluation for our election of officers. I am very pleased to report that the Committee is unanimous and very strong in its recommendation of the nomination of you, Mr. Chair, to continue as Chair of the Board. In addition, I would like to place a nomination for Wally O'Dell and myself as vice chairs, consistent with our Bylaws and rules, and David Horn, for election as Secretary of the Board. Are there any other nominations from the floor? Having none, we will close the nominations, and Mr. Chairman, I would offer that as a motion.

ELECTION OF OFFICERS

Resolution No. 2011-81

Also, Mr. Chairman, it is my pleasure on behalf of the Committee on Trusteeship to offer a motion. This morning we have been engaged in an extensive process of review and evaluation for our election of officers. I am very pleased to report that the Committee is unanimous and very strong in its recommendation of the nomination of you, Mr. Chair, to continue as Chair of the Board. In addition, I would like to place a nomination recommending:

Leslie H. Wexner, Chair
Walden W. O'Dell, Vice Chair
Alex Shumate, Vice Chair
David Horn, Secretary

Are there any other nominations from the floor? Having none we will close the nominations, and Mr. Chairman, I would offer that as a motion.

All of those in favor of this slate of officers nominated to serve through the April 2012 Board Meeting, please raise your hand. Opposed?

Upon motion of Mr. Shumate, the Board of Trustees adopted the foregoing motion by a unanimous show of hands.

Mr. Wexner:

Thank you. Next on the agenda is the Audit and Compliance Committee chaired by Bob Schottenstein.

I would just like to make a few remarks. Obviously there has been a lot of attention paid over the last several months to our athletic programs, and a lot of comments, a lot of distraction, and a lot of interest by stakeholders. In my view, the University is successful and goes forward, most recently 10,000 graduates, most recently \$100 million grant to the cancer hospital from the federal government. In many ways we are serving the public better than we ever have in preparing people for purposed lives, not only the graduates, but improving the lives of the citizens of Ohio. We have not engaged in public comment and conversation on the subject of athletics, and as a Board we have decided and concentrated our full energy and attention on working with the administration to make sure we have the appropriate processes, reviews, and protocols in place not only in athletics but the whole University. We believe that at an appropriate point, which is today, Bob Schottenstein will update the Board on the process and progress of our working groups, and Bob has been working with the General Counsel, with Trustees, with outside experts, with the administration, and I think we have a very sound process of work. I am pleased, and I think the Board is pleased with the work to date and the way we have progressed that work in an orderly, focused and thorough manner. I am also confident that the work that has been done, and the work yet to be done, is going to continue to enhance the governance processes of the University so that across the University we can be first class worthy and a great institution. So I want to thank Bob, and I want to thank the working group and all the Board members that have worked so diligently to bring us to this point. Bob.

Mr. Schottenstein:

Thank you, Les. First of all the outset, I would be remiss if I did not state that we have had an excellent working group and working committee. I cannot thank all of the Trustees, some have been very actively involved, but the council and the advice of almost every single person around this table has been meaningful and has contributed to what I would agree with you, has been a good process thus far. I also wanted to take the time to acknowledge the senior administration of the University. Certainly President Gee, Provost Alutto, but in particular two people who have been very involved in helping us craft a process, and that would be General Counsel Culley, and Chief Financial Officer Geoff Chatas, and their level of support has been, to use your word Alex, exemplary. I think all should take note of that.

This is a process, and it is really only just beginning. We believe passionately that we need to be thorough and thoughtful and as Dr. Hamilton so eloquently stated just a few moments ago, use this as a time to think, and hopefully we will do that. Up until now, as you have said, we have not engaged in public discourse, although we began that yesterday during the open portion of the Audit and Compliance Committee meeting, but one of the reasons that we had chosen not to say anything is because frankly we were not ready. We take this very seriously, and we did not want to be premature in airing specifics that might be taken out of context or otherwise speculate on things before we had concluded our work. We are not done, but we are ready to say some things.

One is that we believe we have been deliberative, and we will continue to be, and we will continue to work collaboratively with the entire University. I also want to say since this really started from a problem in athletics, the level of cooperation that we have had thus far from our Athletic Director Gene Smith has been equally exemplary in all respects.

I would like to share a number of things at this time as it relates to the incident involving our football program. We have determined that the process and decision making has been fundamentally sound. We believe that the compliance structures within athletics are good; in fact they have been validated by third party assessment and evaluation in some respects as being best in class. Still, as we begin to look at things, we think there might be room for improvement, and in any event, we want to try and get better. Having said that we want to get better, I also want to provide some additional context. In each instance involving a transgression within our athletic department there is absolutely no question, and we emphasized this during the Audit and Compliance Committee meeting yesterday, and I want to emphasize it again because I think it is perhaps the single most important quality that is reflective of the attitude of Ohio State University and that is this: In each instance where there was a transgression, our University acted diligently, openly, honestly and transparently in not only revealing it but reviewing it and timely reporting it to the NCAA. At no time has this institution ever acted in an arrogant, indifferent, or any kind of quiet way, or non-transparent way with the NCAA. For that I think we can all be very proud. Candidly, unlike some institutions within the NCAA, Ohio State has never acted in any kind of concealing fashion.

There is no question that as you said, Mr. Chairman, a lot of attention has been brought to this, in fact as someone remarked, they have never seen an instance in which one university has received more national media attention than Ohio State. Quite honestly, I think that might be because a lot is expected of us, and if that is the case, I think we should embrace it and use this as an opportunity to take on a leadership role, and assuring that we have very high standards of compliance and that our protocols within our athletic department are as good as they can be, but to also take it one step forward and to use this as an opportunity to go well beyond athletics - because this is a big place and as you mentioned President Gee in your comments, there is so much more going on here, we are celebrating but also worth noting. As a result, we are going to use this as an opportunity to review all of the University compliance processes. We are determined to do all we can to assure that our programs and protocols are a model, and in order to achieve this, we think that, and I speak for the Committee when I say this, that it is necessary to perhaps look at compliance in a slightly different way, and that is to think of it as a matter of institutional integrity. In other words, stated another way, it is not about meeting minimum standards so that you can simply say we complied, we did what the code required, but rather trying where appropriate to strive for very high standards of integrity. That is what Ohio State is about.

It is for that reason that the Audit and Compliance Committee has recommended to this Board that we undertake this thorough assessment, in concert with the work of administration of our compliance programs University-wide, to ensure that we have maximum objectivity and that we do take a leadership role in this regard. We are committed to conducting this work in the same fashion as we have pursued it from the beginning. We will be thoughtful, hopefully reflective and smart, and we will act in a very careful fashion. We want to get this done quickly, but we want to get it done right. We will be benchmarking not just against other academic institutions, but we will also look at models and practices and compliance programs that exist across the private sector within our country, and also in other non-profit organizations, as we believe that is the best way for us to end up with effective policies and standards of integrity, also known as compliance.

Improving our compliance programs, I think is yet one ingredient of what you, President Gee, refer to as our quest to go from excellence to eminence, and we embrace that role, and we hope to have a more thorough and complete report for this Board during the next six to nine months.

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I have other matters to talk about that we dealt with at the Audit and Compliance Committee meeting, but at this point, I think I might pause and see if you, Mr. Chairman, or you, President Gee, would like to say anything.

President Gee:

First of all, thanks to you, Mr. Schottenstein, and to the entire working group for what has been a great partnership, extraordinary work, and as we noted, we immediately launched into this as an effort to make certain that we knew what we were doing, and why we were doing things, and as a matter of course this has been a very good beginning, and we have learned a great deal, and we have also learned a number of things as you just said. The University processes are sound. We are grateful for that. We have consistently and aggressively self-reported violations as soon as we became aware of them. In fact, our colleague at the Big Ten says that we are hyper reporting in many ways, and that is not bad, but none the less it is clearly an opportunity for us to continue to move along a very positive path. We have been transparent as we possibly can, that is very much in the DNA, not only in this institution but of public universities.

I just want to say to all of you who are outside of this boundary that the Board and I share a very common commitment, along with everyone responsible within this University, to ensure that our compliance is best in class, that is our goal that is what we are about. We will demonstrate that we will raise the bar higher; we will do what we have to, to make certain that we continue to set that standard high for ourselves and for others.

Of course part of the reason we do that is that there are hundreds and thousands of students, faculty and staff, alumni and friends who look to us to lead the way forward. They are proud of the heritage of this University, and they expect us to fulfill our public purposes as a great university and to fulfill our purposes as Ohio State, and we will do so. As you have heard, that is the Board's commitment, and I will tell you it is very much my commitment and that of the University administration. We appreciate your good work.

Mr. Wexner:

Bob, I would like to say something also that should, I think, be acknowledged publically. The decision of the Board not to make this issue of audit the specific issue and compliance the work of the whole Board, I think is a very important decision. Whether we see ourselves as the economic engine of Ohio, or serving 50,000 students, or planning for the future, the work of the Board is a substantial amount of work. This particular issue that surfaces around integrity is urgent, and it is important, but it is not the totality of the Board. I think the decision to engage some members of the Board, some members of the administration, and outsiders, to work diligently on this, was very important. I would like for you to recognize the Board members, the administration, and some people outside of the Board that were part of that working group, because I think it speaks to the integrity and the intensity of our thought.

Mr. Schottenstein:

I am happy to do it, and I am glad you brought that up. Certainly within the Board, Alex Shumate and Jerry Jurgensen, Brandon Mitchell, former Trustee Judge Robert Duncan, myself, along with Mr. Chatas and Mr. Culley formed the original working group and then the work of that group, as we began to make some progress over the last six to eight weeks, we collapsed that work into the Audit and Compliance Committee, asking former Trustee Judge Duncan to stay involved, and the members of the Audit and Compliance Committee as shown in the Board packages, certainly Vice Chair Jack Fisher, Ron Ratner, Judge Marbley, and I mentioned Jerry Jurgensen, and then our Non-Trustee members, Jim Bachmann and Jim Gilmour.

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We have really had, I think, a very terrific collaborative process working with the University.

Mr. Wexner:

I think the notion of the sincerity of the objectivity of the Board members, the staff, but I think it is highly unusual, this is not my field of expertise to have a federal judge and retired federal judge both on this kind of committee looking over and scrutinizing and being supportive, it is just marvelous. You have recruited a hell of a team so thank you.

Mr. Schottenstein:

I am going to try to stay undefeated.

We had other items on the agenda which is why yesterday's meeting was a packed house filled with TV cameras and members of the media, and we appreciate them being here because they got to hear some really terrific reports, in all seriousness. We did have our regular compliance report on research and our regular compliance report in the area of medicine. It is interesting, you noted earlier that our research is climbing; President Gee, approaching \$1 billion, roughly \$800 million and certainly we have a \$1 billion medical tower going up within a block or so of where we are sitting. The compliance processes in both the research and the medicine area trump by a lot the compliance issues involving athletics; they may not get near the attention. We have very robust processes there as well, but as I said, our review will also look at those just to make certain that they are where they need to be.

The reports that we got yesterday were excellent, both on medicine and research. Internal Auditor, Kevin Patton, provided his work plan which shows which units of the University will be internally audited over the next five years, allowing for the calling of auditable along the way in the event something else is needed. We authorized the establishment of a new University affiliate and introduced for the first time to the Board the partners from Price Waterhouse Coopers, who during the last six months were retained as the new external auditors for the University. That completes my report of the Audit and Compliance Committee.

Mr. Wexner:

Questions, comments?

Mr. Jurgensen:

You know, as we have worked our way through this, one of the things what I have been reminded of is, the primary difference between college athletics and professional athletics is that in college athletics our coaches have the enormous requirement to teach and coach our athletes in winning in the game of life not just in the game they are playing. As we go forward in this work, I believe what will be most important really lies not in the realm of procedures and policies and rules but really hunts back to the cultural work that we have begun. Because the cracks here were not really cracks of rules and procedures and policy, they were cracks in a value system, and I think that is what we have got to go back and really take a hard look at and ask all of ourselves, not just those of us in the University but in the state of Ohio and some extent the United States of America. What is it we really value? It is that prioritization of values that really drive all of our individual behaviors and our collective behaviors that lean to the kinds of things that we have worked our way through here. I think we have a lot to learn on the manual aspects of this, but I think we also have a lot to look at in sort of the soul searching of what is most important in the game of life.

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Mr. Wexner:

Gil, do you want to report on Advancement please?

Dr. Cloyd:

Thank you, Mr. Chairman. The Advancement Committee met yesterday. First of all, and it is on our consent agenda, Mr. Kaplan presented the Development Report for this year. We have results at this point through April 30, 2011; the final development activity for the fiscal year will not be available until July 15. At this point, total fundraising activity for the fiscal year is a little over \$344 million. We started the year with a \$325 million goal. So actually that means that we are at about 106% of the goal we established in 83% of the time, and that is terrific. However, when we look within that, we do have some very positive distortion, which is very good I want to say, which is really represented by the marvelous gift from the Wexners and The Limited, that \$100 million gift is reflected in there. So if you take that out, while we do not have the final results yet, I think what will happen is we will see absent that gift, we will come in somewhat lower than our \$325 million goal for the year. There is no reason to panic, or feel badly about that, but it just is a reinforcement that we have set very aggressive development goals which we intend to achieve. We are operating in, frankly a very difficult external environment right now for development activity, but we have a great story to tell and we are going to keep after it.

On a very positive note, the program that we established, the Students First, Students Now, to really create more financial aid capability for students, again at a time when the external environment is very difficult, has just had outstanding results. It has now achieved \$112 million in contributions that is 112% of goal in 93% of the time. So we are clearly going to overshoot on what some thought was a fairly aggressive goal when we established this new fund that we wanted to have so that we could increase financial student aid support. So as I said, this report is on the consent agenda, and the Committee has voted for its approval.

The Committee then began what will be a sequential review, which I think will be fairly in depth over the next nine to twelve months about the marketing approach that we are going to have in advancement, both in terms of what the goals we set for the overall advancement, goals which we have shared with the Board previously, and in addition to what we want to achieve in our development activities. As I outlined in a previous report, we are taking a much different approach to how we approach stakeholders of this University with the ultimate goal to create a much greater sense of engagement of the stakeholders of this University and a belief that as we have greater engagement, we are going to see great benefits from that diaspora, certainly in a development context, but also in an intellectual contribution context, because we have a lot of volunteers that help this University.

So what we reviewed yesterday in the group is working with heart research associates and public opinion strategies was a very first and incomplete cut of what they are doing in identifying the key segments that we will have as we think of the various stakeholders. This is a follow-up to some previous in-depth studies that our marketing and communications group did. In this case we have had another survey of 6,000 alumni, which data is coming in and also in addition to that, we are looking at a variety of other data sources to develop these demographic and psychographic profiles we want for the various clusters and that would include admissions data, alumni affairs data, and student data. I would say at the outset, we are already, I believe, seeing a lot of the power of the advancement model that we will have as we think about what our broad goals of Ohio State University, matching nicely with what our board goals of our alumni and the Alumni Association and the kind of association that alumni want to have with Ohio State. I would just say briefly, initially they have identified ten clusters that will be modified as we get more data. I expect it to be consolidated, but the goal will be over the next 90 days to be able to get the other

data inputted into this and actually then begin to better define the clusters we have with ultimately the goal that you will be able to do some predictive modeling against these clusters and understanding it for various outcomes, whether it is development potential, what are key areas of interest, the different stakeholder groups to create this sense of engagement with the University and be able to do that in a much more predictive fashion and then even going as far as what is the right vehicle of communication with them. So we are still in what I would define as some fairly early days. The Committee is going to have the next review of this in September to where we will have a better refinement of the clusters.

The other area that was reported on yesterday is an extension of work that we have been trying to understand what we have called development and now in advancement. Our priority geographic markets and we are trying to define the key areas in a geographic context, where we should focus our efforts so we can actually have the best return on the investment that we have to make in our outreach. Certainly Ohio is very important, we all know that already. 59% of our living alumni in the association are currently in Ohio and 68% of the current annual development gifts to Ohio State University come from Ohio residents. So it is very clear and as you readily understand there is a central Ohio focus to this but there are other important cities in Ohio. What we have done, looking at multiple variables, is define what areas outside of Ohio should become areas for priority attention. The two cities that come out in this cut as having the highest potential and priority for attention are New York City and Washington D.C. We build that in there, and then as we have resourcing available, the next two cities outside of Ohio that would reach the geographic priorities would be Chicago and Los Angeles. Now getting a good understanding of this and how we can leverage the marketing we have is important against one of the goals we have established in advancement, where we would like to go from a situation where we have 144,000 donors to Ohio State each year, and move that to 240,000 in five years. We are going to have to have activities, go outside the state of Ohio, and this assessment is going to help us understand where we should put our priority attention to try to achieve that.

The other thing that we will be reviewing in September is a plan that the advancement group has been putting together, which is a specific 90 day type of execution plan so that we can take a lot of the activities now that we have underway, and what are the key things we are going to accomplish, when, and besides the marketing and the geographic priorities that I have talked about, there is still, as you can imagine a lot of active work underway to say, how do we achieve the kinds of organizational structure processes so that we can really synergize with the three broad groups of the University that comprise the advancement organization.

The next thing the Committee reviewed, Mr. Griffin provided an update on Pelotonia, which is just a marvelous annual philanthropic event for the University. Mr. Kessler said yesterday, and I am absolutely sure he is right, it has already become the top annual fundraiser that this University has, and we will continue to do that, and who knows how high is high on what we will be able to do here. And, I think everyone knows it goes to a wonderful cause, to the great cancer research and service that this University provides, and all of the dollars go to that. Last year in Pelotonia we raised \$7.8 million. The goal this year is to raise \$10 million and have 5,000 riders. We have had a great response particularly by the two corporate sponsors, Limited Brands and Huntington, and they really deserve our special recognition and thanks. They are actually running ahead of pace from some very aggressive goals that those two corporations have established, and it is just really marvelous.

Mr. Griffin outlined that as captain of Team Buckeye, we got some challenges, but it is still early. He described that we have 391 riders right now in Team Buckeye, and we need 1,171. President Gee, Provost Alutto, all other key leaders around here, Archie is looking for your support. He expects to get it across the University because

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as he said yesterday, it is really going to be the strong endorsement and advocacy of the University leadership that will give us the level of riders that we need.

President Gee:

We should start wearing those cute little pants around every day - that could be ugly.

Dr. Cloyd:

Knowing Mr. Griffin's energy and tenacity, I have no doubt that we will have at least 1,171 riders on Team Buckeye. He is also using plans to really leverage to get the alumni support on this. So again, just a marvelous philanthropic activity, and I am just really excited about what it is doing now, and what its potential is in the future.

Just finally then, we had a brief update, I talked last time that we were developing our mobile phone application of OSU here for students, that will go online in July, at least one phase of it. We got a demonstration of it yesterday, and this is really going to be terrific, and it really starts to come with two aspects that are very important to us. One, we have talked on advancement, how do we create these networks, and interactions, and information, so it is going to be great for the students. It will get tied to things we are doing in the Alumni Association in apps, so it is going to provide, in my words, a platform for how we can start to think of really effective OSU interaction to create the level of engagement that we want. The other aspect that I think is very important is this is very student lead. The students are the ones that are really engaged in designing this. What is important to them, what did they want, what is going to meet their needs, and I think that is really key. One of the things it touches upon, as we have talked this week about, the kinds of things that create the, what I will call leadership experience, that we want students to have at Ohio State. This application is going to be absolutely in the sweet spot of really helping provide our students what they will see is just an absolutely outstanding University experience.

That concludes my report, Mr. Chairman.

Mr. Wexner:

Thank you very much, Gil. Any questions, comments?

I wrote a note to President Gee that development is kind of an abstract idea, but I think development is really about ideas and the notion of development happening around a bicycle race is really an absurd idea. I thought it was when I heard about it three years ago, if you just pause on that, we have a bicycle race, we have no tradition of bicycle racing really in central Ohio, and this is going to be the catalyst for fundraising, and if you assume it stays on its trajectory from being a very small idea to a community wide idea, state wide idea, I know we have riders coming in from New York, teams coming in from New York state and New York City this year, it will likely become a national event, and that funny idea, I would predict in a five year period, we will raise more than \$100 million. That is a significant amount of money, and if it does that, then it is an annuity into the future. I am just happy that we are making progress and really chumming for ideas because there are no bad ones, no small ones; it just takes sponsors and champions of these ideas to help support the University. They have such broad engagement models, whether they are students or bicycle riders, or maybe it is people who eat hamburgers, I do not know, but you can bring people together for things from Shakespeare to bicycle riding.

Mr. Schottenstein:

If I could, just a comment on that, I think that Pelotonia has already become one of the top five single day fundraisers in the United States in just three years. What I find really interesting, but also as sort of a lesson and an approach toward things, is

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following your comment, Les, we have been contacted by two of the most successful and biggest fundraising cancer hospitals in the United States who have watched and seen what we have done, and they want us to help them do it too. I make that point for two reasons, one it is a compliment, but getting past that, no matter how good you are doing, the relentless pursuit to get better and to look at other ideas from other places, and at least in the case of one of these institutions, I am not going to name which one it is, they raise a lot of money. It would be very easy for them to sit on their hands and say they are doing just fine, but they see this because they know that they need to do more and they need to do better, and that is what makes an institution really great.

I did not have any ideas about pogo sticks or anything else, but the fact is the notion of benchmarking, getting out from our own little village and seeing what is happening in other places that is what it is going to take.

President Gee:

I think, and Jeff you are here, but we are upwards of riders from 40 states now I believe. We were at 32 or 35 last year so it already is a national event and just increasing. I think this is an opportunity to significantly spread the name of Ohio State in that kind of a riding effort is really quite important. The idea of people getting on bikes and running around is just crazy to me if you want to know the truth.

Mr. Schottenstein:

Actually, what we have done could become a form of tech transfer, as I think about it, if other places do it too, as long as it does not take any money from our efforts, and we get a 20% interest.

President Gee:

The thing that has really struck me and it really struck me at the beginning of that race last year when I saw these people and the energy and so forth that it is not about a race. It is about cancer, it is about community. I want to emphasize again that it is about community. It is about building a real sense about community in which the University is a central focus, but it really has such a strong community feel, and I am riding down my own street and I see all these signs now on my street all over the place, and I am going to eat at one of my favorite restaurants and there are signs, I cannot escape the damn thing now. It is pervasive, but I love that because it is about something bigger than all of us, and it is also about community which is extraordinarily important.

Dr. Cloyd:

It causes me to really want to make a couple of other comments about Pelotonia. Some of you know that one of my active interests is around business models and studying various business models, and if you look at this business model of Pelotonia, it is really a marvelous one. First of all it is going to work for us because the James is so outstanding. The story that can be told of what is being done is so outstanding. If that were not the case, you would first of all not get a lot of people interested, but then the model is to get riders that have an interest and passion in that and they all become fundraisers. You reach a cohort that the University could never set out to say, what names do I have, who am I going to go contact, what am I going to do, so the model is wonderful that in this case we are going to create 5,000 and Mr. Griffin yesterday talked about virtual riders, how we can expand it even further, which is a great idea, but the model operates on the fact that you get these people that are very excited and then they do the development activity and feed it back into it, and it has a lot of these exciting sort of things. Whether it is somebody that wants to ride, setting a personal interest, I want to be able to ride the long one, it

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causes them to get on the bicycle, put on their funny pants, Gordon, and get themselves in better shape, or you have the opportunity as the chairman has said to get some competition between teams. The model for this is really wonderful.

Mrs. Kass:

I would like to also add, I think it is interesting; Pelotonia is somewhat illustrative of what advancement is. If you look at advancement having to do with fundraising, development, and it has to do with marketing and communications, and it has to do with alumni, but also our friends, it is engaging our alumni and friends, it is fundraising, and also everyone who is doing this communication out there. They are talking to people, they are raising dollars, but they are also telling people about the James, and that is going and multiplying out, and the message is multiplying out, and I think that is really pretty interesting.

Mr. Brass:

From a medical standpoint, I was just thinking, what better way to do health and wellness than this particular program. Even though it is going for a tertiary quaternary program, the health and wellness we are providing through a fundraising program like this, it is going to be infectious. It is already happening. People are getting in condition to ride. People are talking to their friends about getting in condition. They are riding now so they can make the short trip or the long trip, and it fits right into our theme of helping our communities throughout the state and throughout the country and throughout the world, whether we are helping other organizations or doing it ourselves for The Ohio State University. It has all the winning characteristics of a program. I love the fact that it is health and wellness based.

Mr. Wexner:

I will take this advantage because it is a public forum, but we had a busy day yesterday, and on the way to dinner at Gordon's house, I got a phone call in the car, and it was from one of the presidents of one of our divisions. When I get a phone call at six or seven at night from the president of one of the divisions, I am not happy the phone rang. However, it was one of the better phone calls I have ever had. We have an internal competition within the business, different parts of it, and so the president of this division called me primarily to tell me that she is going to kick my division's butt, so I was much relieved. Then she said that part of her division, Sharen Turney, is based in New York, and the New York associates of the company in support of Pelotonia are not only going to come here to ride, but they have organized a spinning class in New York with five supermodels, and they are selling the bikes in the spinning class to the highest bidders to train with the supermodels, and they are going to raise \$100 thousand. The notion of engagement and influence, there is going to be five of the most beautiful women in the world, I do not think any of them are from Ohio maybe none from the United States, that are going to be doing something for us, something for the James, and they will know about Ohio State and probably make the national news.

Mr. Schottenstein:

That is a fundraising idea. I noticed that David is now signed up.

Actually I will just say this too. I went on Pelotonia's website last night and it is a photo finish horse race right now. The three top fundraisers in order, separated by no more than about \$100, I do not mean to embarrass anybody, but they are all over \$55,000 a piece: Les Wexner is in 1st place, leading his wife by about \$50, both over \$55,000, followed in third place by one of their division presidents, Sharen Turney. The three top Pelotonia fundraisers. I saw that last night.

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Mr. Wexner:

Thank you.

Mr. Schottenstein:

Anyone can go on their site and see it; we just need to get the supermodels on the website though.

Mr. Wexner:

Your public disclosure of this is going to make life very miserable for me at home but thank you. Fun thing, good thing, getting better.

Speaking of better, our Physical Environment is getting better.

Mr. Ratner:

That is a tough one to follow. We had an interesting Physical Environment meeting yesterday, mostly taken up with reports, but again all of these reports really are part of a much larger picture. While sometimes, if you sit through some of these Committee meetings, you get a bunch of individual pieces, and you wonder where it does fit back to a whole. I think it is very important that we sit back and look at that whole. In the area of physical environment of the campus, I think we are really seeing the effects of the framework plan that the Board did, that the staff did, that we all gathered together as a community and came up with the idea of what we wanted to do to shape our campus, to shape its physical environment. In so doing, I think we had the ability to create the kind of great environment that can allow all these wonderful things to happen.

We started out with a report on sustainability, energy, and University utilities. Right off the get go we started out with what could be a dry subject and probably is to most folks, but Ross Parkman did a great job on reporting on our utility programs on campus. Again, one of the problems with Ohio State is the depth and breadth and size of what goes on. On the one hand we are talking about spending over \$60 million a year on utilities, and on the other hand we are talking about very small programs that deal with both changing individual behavior and coming up with small technology improvements to really deal with how we are using utilities. We are impacting utility utilization across the campus in large and small ways. Big issues that deal on particularly the supply side, I think we are buying utilities very smartly, very intelligently. In fact when I look at some programs to try and save utility utilization, I realize one of the problems always with that is that you do not come up with a very good set of economics because we are buying utilities at such a favorable rate, much more favorable I might add than most commercial enterprises are able to do. That is because of our scale, I think as well as the intelligence of our buying programs. It is not always easy to come up with ways to find cost effective improvements in utilization, but we have been able to do that. While we have done that, it is still significant to note that our actual cost of utilities overall has gone up. Our utilization of utilities on a square foot basis has actually increased, so that did surprise me a little bit. If you look at a 20 year trend, total utility utilization per square foot of our physical environment on campus has increased. A big part of that is due to the fact that we have added a lot more research and technology buildings, laboratory buildings. We have also air conditioned spaces that were not air conditioned, although we have done a lot to limit the actual utilization of utilities in our buildings, we have also changed the nature of the kinds of buildings we have. That just leads us to a much bigger challenge because we have got to get out there and get more aggressive, and I think we can, at figuring both the large and small ways to save utilities. Ross has done a great job in that area, and you see some of the big programs, the chiller program we have got going across campus, major

replacements of our core infrastructure in both steam and chilled water that could effect as much as a 30% savings in utility utilization just from the effectiveness of having a well done and revamped physical plant.

Ron Sega gave us a report on sustainability initiatives. Again this encompasses some of these utility things, but it is a much broader impact. It is looking overall across the campus at the kinds of things we can do. This is a new appointment; Ron has just recently joined the University within the last year. It is a great appointment; it is actually a joint appointment with Colorado State. He of course has come up as we want to do a catch phrase for that joint appointment, and you look at Colorado State and Ohio State, and he refers to them as the bookends of the Nation's heartland. Interesting by the way, we are in a very wet climate, this spring has been extremely wet, and Colorado State of course is a very dry climate. As you look at some of the things we do well here throughout the campus and not just by the way in the direct sustainability areas but in research and other program areas. We can add a lot to what Colorado State does, and conversely there are a lot of things going on out there that we can learn from and expand on here. I think that will be a very rich program for us and it has a lot of opportunity. Ron himself is focused obviously in a number of different areas, and they really inter relate, academics and student life and how that contributes both studying and making sustainability a part of our academic programs. Acknowledging where we have tremendous academic leadership in those areas and engaging our students, which of course is a major driving force with almost everything we do - energy and the environment overall on campus, campus operations, the mundane stuff of the way we operate the campus, but the bigger things. In a lot of ways, changing behavior in the way we operate and live on our campus, energy and the environment. Of course going all the way back to our land grant mission, who we are, what we are, dealing with the physical environment in a much broader way. There are exciting programs, I think we are going to be in a position where we can really understand both the leadership that we already have been seeing in sustainability and drive ourselves to some new opportunities.

We then had a report from Bernie Constantino, who is the campus architect, on what he referred to as the project delivery update. I think any of you who have tried to drive across campus or walk across campus hopefully have seen some of what we are doing. There is a major program now with improving roads and roadways and of course with that the underground utilities. More importantly for me at least, we are also significantly improving the landscape, the appearance of the campus, and things like the walkability and the usability of particularly the area that we are having the most impact, which is in the core academic area of campus. The ladder streets, 17th, 18th, part of Woodruff, and I am going to be really excited when everyone gets to see as it starts to be completed this fall, the impact we are going to have on just the way you walk around campus, and the way you experience campus. Again all of that relates back to that framework plan. These were programs we were looking at before we had the framework, but because of really informing ourselves by what the overall initiatives on campus were, we are integrating landscaping plans, we are looking at the impact as we plan new buildings in the academic core and the Chemical and Biomelecular Engineering and Chemistry Building (CBEC) is the major new building,. It is also planned along with a major north/south open space feature which will begin to link some of the academic core back to the oval in ways that I really think will have an impact on daily life on campus. I am thrilled to see how throughout the work we are doing, both large and small, the impact of thinking about things in the larger sense which we did with the framework is really coming through. As you all see, we are making great progress on the south high rises, again, a major change in residential life on campus, along with the Hall complex. Obviously we need to go back to the comments about the medical center, tremendous progress with that and I would really like to compliment the teams there, because to try to take apart and rebuild a medical center while you are still operating a medical center is a daunting task, and I think it has been really very well done, easy for me to say

because I do not have to live through it on a daily basis. I think Dr. Gabbe and others recognize how complex it really is but I think it has really been incredibly well done, and I know that Jay Kasey and a lot of other people have been instrumental in that. Then again, as you look at Herrick Drive, another example of really understanding, we had to get Herrick Drive done, we had to get the chiller done, not very romantic kinds of things, dealing with chiller plants, but then thinking about what that could do, how could it impact campus so we now have what will end up being a beautifully new landscaped feature of the campus which will both provide for access, traffic access, some of the things I know Alan has been so concerned with, and at the same time really create a visual benefit that is significant and that really would not have been looked at that had we not had the ability to look at it in an overall context.

We then had a quick update, of course we ran out of time at the end of the meeting, on one aspect of the framework plan, which is the whole way-finding. You have not seen much of it yet, there are some very exciting things, and this again is both large and small, how do you find your way around the campus. This is not by the way way-finding in any sort of metaphysical sense. I think all of us could probably use some help in finding our way through the world, but it is a very mundane part of way-finding. This is a big and complex campus, and we invite thousands and thousands of visitors to the campus. Even those of us who use our small part of the campus on a daily basis sometimes wander over to another part of the campus and find out that we are really strangers in a strange land that we do not know much about whatever new part of the campus we are investigating. So the way-finding, I think, will be very interesting. It is conventional stuff not only doing a better job of signage and marking our campus, but also getting again into the whole world of virtual way-finding. The ability to get mobile apps, the ability to find out from GPS where you are at, where there is a parking space, and use our transportation systems to get to where you are going and back to where you want to be. It is hard work, it is very detailed work, but I think it is being very well done. Again I am always impressed when I hear reports both from senior leadership on the campus as well as from some of the executives and staff who are working in the trenches, so to speak, on these programs. The depth and the quality of the staff that is doing this is always remarkable to me and I do not think as Trustees that we really thank the staff. Again we have opportunity to contact the senior administration, but every time I get a chance to roll up my sleeves and work with the people who really do the work of the University, Les' phrase, the work of the work, it is really very impressive. They are dedicated, they are hard-working, and in particularly a lot of these areas I am always amazed by the amount of energy and imagination they show. You see it in big ways in something like Pelotonia, but I see it in a lot of the small ways, and I think they are going to have a huge impact on our physical campus.

Most of my remarks are just really about a thank you to those folks who are doing the hard work, the hard lifting in those areas because I think you see it every day in the way this campus is changing and the way it is developing, but it is very real and very difficult work, and it is being very well executed on behalf of the whole University. That is my report, thank you.

Mr. Wexner:

Ron, thank you.

Dr. Cloyd:

One comment, Ron on your thought of the navigation system, it took me back to the mobile apps and what is going to be on this Buckeye iPhone application. One of the things the students have put on there that they are going to see a very high value is the map of Ohio State, where they are and what are the bus routes? It is the small things you do not think about, but again when you come to what really enhances the

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quality of the experience of students, this is a small thing, but it is a big thing in the life of a student.

Mr. Ratner:

I am sure by the time they are done there will be a lot of other things other than bus routes on that map.

Dr. Cloyd:

Absolutely, but the point I am trying to make there, and I am not debating that, is that is what the students say is very important, and that is what I think is important as they are building this application, what is going on it first is what the students are saying is important to us. It is one of the things that I like about it, it has not been some separate group that sat out there and decided this is what students really want, this is what they want to see, it is coming from the heart of the students and I think that is important.

President Gee:

That app is absolutely fabulous. It is totally student developed, I might just note this and the reason it should be is the fact that is in their DNA, the rest of us kind of look and think about this thing but it is really important. I just want to comment on Ron's point. I have always joked about the fact that you never want to be at a University in which there are no cranes. We have not exceeded our expectations. I think, and this is a wonderful problem to have, but we are now in the process of moving so many things around and doing so much work that sometimes we have to acknowledge the fact that the campus is really quite difficult to navigate right now. Folks are doing a wonderful job with that but none the less I worry a little about that, with the students and with others, many of you have been trying to come on to campus. I laugh about the fact that Jeff Wadsworth had invited me over to meet a couple of governors he was hosting a wonderful reception for and I arrived about 45 minutes late because I could not find my way over to Battelle, all the roadways were shut, and they were closed, and so the challenge of progress is also the challenge of acknowledging that we do have some significant disruptions that are going on right now. We are going to try and minimize those, but our folks are doing a wonderful job and I want to again underscore what Ron said, and that is the fact that the difference that our framework concept has made in terms of our ability to understand what we are doing comprehensively has been nothing short of a miracle. It really has made such an enormous difference, and we remind ourselves of how we change and construct and work the physical environment on this campus.

Mr. Mitchell:

I just want to weigh in with a student perspective. I understand that it is being designed by students; it is one of the most helpful things. We can talk about all the beautiful buildings we are creating on campus, and how our students are getting smarter and things like that, but the first thing they need to know is, how do I get to class. Even beyond that, with all the construction on campus, how do I get to class, and this way-finding project has been so amazing for me just to look at. I am very familiar with the campus, but when streets are closed off it gets pretty difficult, and it can show me that if I am walking from the law school over to Bricker or somewhere else, it shows me the ways, I cannot even walk on the sidewalk, so I just think it has been so amazing at the rudimentary level of how to get from one place to the next. It seems so simple, but with all the growth and everything, I just want to applaud them for being able to include the construction routes and things like that into it because it is really important for the initial stranger to the University.

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President Gee:

That is important too because it is updated momentarily. It is not as if they do it every week or a variety of other things, it is instantaneously. I think that is the beauty of it.

Mr. Wexner:

Anything else? Alan.

Mr. Brass:

Thank you, Mr. Chair. Is Steve Gabbe here? Steve come on up here a second, would you please?

The Medical Center continues to hum, that is probably the best thing I can say. There are a couple of neat things that have just happened between this meeting and our last meeting. Dr. Gabbe, would you be kind enough just to share a couple of those, and then I will take us into our full report.

Dr. Gabbe:

Thank you, Mr. Brass, and thank you for your outstanding leadership with the Medical Affairs Committee, and thanks to members of the Committee for their support. We learned about ten days ago that we had received one of the very coveted National Institutes of Health (NIH) training grants for our M.D. / Ph.D. or as they call it, the medical scientist training program. There are only a few dozen in the country and with the NIH budget being flat, for us to get funding meant that we had to take it away from another training program. This will fund six students for the seven or eight years that they are in training for the M.D. / Ph.D. degree. It will support their medical school tuition, their graduate stipend and research funding. I want to congratulate Larry Schlesinger who leads the program and Larry Kirschner, and who by the way was at a Pelotonia event last night in Bexley where there were about 40 people we were recruiting. I want to also recognize the late Allan Yates who worked toward this for many, many years, and I am sure he is very happy to see this happen.

Earlier this month we celebrated the generosity of a number of donors for a \$2 million gift to create the Hagop Mekhjian Chair in Medical Ethics and Professionalism, only a few medical schools in the country have a chair in medical ethics. I am not aware of any that have a chair in medical ethics and professionalism. This is great recognition for Dr. Mekhjian who is our chief medical officer. He has been with Ohio State for over 40 years and has led in this area nationally. The World Medical Association, in 1947 declared September 18, World Medical Ethics Day and going forward, September 18, at the Medical Center will be the Hagop Mekhjian Medical Ethics Day. We will have educational programs on September 18 to honor Dr. Mekhjian.

About three years ago we began a campaign to really focus on improving the patient care experience for our patients and their families. This past month we had the highest HCAHPS that is the inpatient, patient satisfaction scores we have ever had, 75.7% of our patients gave us nines and tens for their experience, the highest ranking you can get. That puts us .3% below the 90th percentile, which is our goal, and hopefully we will get that .3% and be there very, very soon.

This month we started a program supported by the Ohio Department of Health called a Telestroke Program. We have three community hospitals in rural settings, Coshocton, Barnsville and Cambridge where their physicians can contact our specialists in neurology, our specialists can examine through tele-medicine, look at the patient's imaging studies and make therapeutic decisions. The day the program

launched a patient from Coshocton had a stroke. They contacted Ohio State; there is a medication, an anticoagulant that can only be administered by a neurologist, which has to be given within three hours to prevent paralysis. Our neurologist saw the patient through tele-medicine, recommended the medication, it was given, and the patient was transported to Ohio State and has done extremely well. Of note, his father has been incapacitated by a stroke that he himself had. Since that program has launched, ten other rural hospitals have asked if they can join us in this network, so this is a very powerful use of new technology for the aid of our patients, and I just wanted to bring those issues to the attention of the Board. Thank you.

Mr. Brass:

Thank you, Dr. Gabbe. Yesterday we spent a lot of time on where we are with our finances and our long-range plan. With this project, this \$1.1 billion project, I would like to just highlight a couple of things for the Board and for the audience to make sure we are all on the same track. We are one month away from closing this academic fiscal year, and with healthcare reform having been passed and the regulations now being written every day, a new regulation is coming out, we have to constantly watch that as it relates to what is its impact on our long-range plan here. We are three years into our project from the standpoint of when we did our first feasibility study, and I am happy to tell you that we are exceeding our long-range plan as it relates to the financial integrity of where we are right now. My expectation is, along with that of our staff, that we will end this year with about 64 days cash in hand, our goal is to get to 100, we started at 30, so we are moving in the right direction. Our debt service coverage is going to probably be around a 6.8, and that is really very strong in light of the debt that we are bringing online right now, and that is an important variable. Our EBIDA is 11.9, as of May we have generated \$1.6 billion in revenue, our expenses are \$1.5 billion, and our gain from operation is \$121 million. That is where we are as of May, one month prior to close, so the bottom line is that we are in pretty good shape, as it relates to the financial integrity of our medical system inside our University.

We turned our attention to the budget for next year and lined it up against our long-range plan, and I am happy to tell you that our budget next year will match that long-range plan, that will be our baseline going into our fourth year of this program, if you will. Now what does that mean? When we launched and approved this largest project in the history of Ohio State, we set three parameters in place that we wanted to watch like a hawk. One was we wanted our EBIDA to be between 10 and 12.5. As we go into 2012 academics, it will be 12.3, that is what our budget is calling the high end of our target zone. Our day's cash on hand we wanted to continue building three to five days per year. Each day is worth \$4.5 million of cash. We will go to 68.8 or 69 days from the 64 where we are right now. Our debt service we want to stay at least at 4.0, and we will be close to 6 in 2012. Now remember, as we are pulling down our cash, and we are going to be requesting through the consent agenda additional monies today, we are in fact bringing debt expense online, so our debt service coverage has to in fact make sure that it can cover that without us putting our University as a whole in any kind of a compromise situation. Good news.

I want to bring to your attention that we will be adding a fourth scorecard variable, besides the EBIDA, the days cash on hand and the debt service, we are going to bring a new variable online, that is the net revenue for adjusted patient day. Now that is a variable that will take into account every bit of revenue coming in against every indicator of patient care that we do, includes outpatient, inpatient, diagnostics, emergency room, on campus and off campus. Why are we doing that, because healthcare reform basically comes into play more and more, our biggest vulnerability is our revenue side, it is not the expense side. We can adjust expenses quickly. It is the revenue vulnerability that we want to watch. This will give us a trend line that we can watch. Brian Hicks made a wonderful suggestion yesterday which we are going to do, and that is we are going to break it into two parts, one the James and one the

rest of the system, just because of the enormous revenue that comes through our James program, so we can track both of those.

As we go into 2012, we are right on target with our long range plan. Our variables are exceeding our long range plan target scorecards, we will have to watch it like a hawk as we continue to go forward over the next three to four years, but I want everyone to feel pretty good.

The Medical Center expansion project, quickly to give you an update, we are on time and on budget. Those are good words. The Guaranteed Maximum Price (GMP), which we have talked about, that this project and Turner Construction Program is basically locking down on, we have locked everything down, except for one item, and that is the Radiation Oncology Program. The reason for that is that we just got the award in January, we are still into the design portion of that unit as we go forward with the project, it is part of construction reform programming, that is why the project went from \$1 billion to \$1.1 billion, and we are about \$5 million over budget on the GMP as we sit here today. Our expectation is that will come down a little bit as we continue to fine-tune and negotiate the GMP price, but the bottom line is that we expect that GMP, all systems to be at budget, not over budget. So the project right now, without having to use contingency or activate circuit breakers is holding at the GMP price which is our original budget, good news.

Today on the consent agenda, Mr. Chairman, we have a request for \$201.8 million to carry the construction through December of this year. Basically that is made up of two big chunks, \$96 million, almost \$97 million will be for the Cancer and Critical Care Tower, and about \$67 to \$68 million will be used as it relates to the Radiation Oncology Program, those are the two big chunks going through. So far, assuming we approve the \$201 million, we will have approved \$684 million of this project, and we will have awarded contracts at \$598 million of that \$684 million. We are in good shape; the rest of those contracts will be activated to take us close to the \$684 by year end.

The last item I have coming out of the Medical Affairs Committee is there is a series of appointments to our five boards, including the chairs, that is consent agenda item number one, and you can see that in your documents today. All of this has been approved by the Hospital Boards, the Medical Center Board, the Medical Affairs Committee, and Bobby will also say the Fiscal Committee when we get to that. Mr. Chairman, unless there are questions, that concludes our report.

Dr. Cloyd:

Mr. Brass, as I looked at the materials for the Medical Affairs, it looked like for this year we would be down from projection on inpatient population and that the budget for next year shows an increase in inpatient population. Coming to your revenue comment, can you provide a little more perspective on why we are down currently and why that will not be a trend, that we will have an increase inpatient population next year.

Mr. Brass:

Excellent question, Gil. We are down 1.3% on admissions and observation days, that is where we are as of right now. I think we will continue that as we go through this last 30 days. I think two thoughts, one is observation days is a new phenomenon in the healthcare industry, and if in fact you admit a patient inappropriately based on the criteria, you will not get paid, so people are using observation days, where we actually do not admit to an inpatient unit, but keep them in an outpatient setting, but treat them like an inpatient quite a bit. Until we get our arms around what the methodology was that we should be using inside our organization, we have been using a lot of observation days versus admission days. We think we are fine-tuning

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that and that is going to help level that out a little bit. The second thing is the Emergency Department's (ED) volume which runs about 110 thousand visits a year is slightly down also, and I do believe that is a road condition issue, ambulances and so on, but we are looking at that very much. We expect to get that back up to where it needs to be. 40% of admissions come through that ED, so between those two factors I think we will see a little bit of growth in admissions and observation days next year.

Very good question, Gil. Thank you very much, Mr. Chairman.

President Gee:

Mr. Chairman, could I just make one observation here, and that is, as you know our large life sciences project, Medical Center Project, has allowed us to demonstrate the validity of construction reform in this state, it has done it exceptionally well. We are in the throes of a legislative session in which we hope that, thanks to the strong support of our governor and of the legislature, the speaker of the house, and the president of the senate, we will have permanent construction reform in the state which I will say categorically will make an enormous difference to the ability for us to move this University forward in a number of ways. I am just very grateful for their leadership and with high hopes that this will become law within the next week or so.

Mr. Brass:

I could not echo that better, because in fact it is a plus, plus for us. A plus at the University and a plus for patient care because it will help hold down costs as well.

President Gee:

Again I will say, though I think it is because of the quality of our team that has really taken construction reform to heart, we have performed brilliantly in setting the standards of how this can work, and thanks to the Board's support and leadership that we are in the position to make the case, the construction reform should be a permanent part of our new agenda in Ohio.

Mr. Wexner:

Move on to Academic Affairs, Judge Marbley.

Judge Marbley:

The Academic Affairs and Student Life Committee heard a focused discussion yesterday on learning outcomes assessment. The discussion was led by Vice President for Student Life Javaune Adams-Gaston and Vice Provost for Academic Programs Randy Smith. By learning outcomes assessment, we mean the collection and use of evidence about student learning in order to be accountable and to inform next steps to improve student learning. Ohio State has become more and more systematic about assessment, to give us the type of metrics that we need to inform our decisions going forward. This effort is important for two primary reasons: first, the increased national call for student learning accountability, and second, the need to assure that our students can be successful in a rapidly changing global environment.

Dr. Adams-Gaston first explained that we must take the holistic view of the student and student learning as a result of both curricular and co-curricular opportunities. She focused on the latter opportunities which among others include learning communities to build critical and analytical thinking skills. When these learning outcome assessments were analyzed, what we found was 77% of the students acquired, as a result of being in the learning communities, job or work related knowledge and skills; 91% use critical and analytical thinking tools; and 83% found

that they enhance their analysis of quantitative problems. Also included were student employment possibilities to prepare students to achieve their career aspirations. In that respect, 76% of the students surveyed acquired job or work related knowledge and skills; 70% during their student employment acquired an understanding of themselves; 75% said that working in student life has increased their ability to work as part of a team; and 65% said that working in student life has provided skills needed to find a job in the future. Finally the assessment turned to intergroup dialogues to expand student perspectives on global issues. When those students were surveyed, we defined some very interesting data; 65% of all students report an overall positive climate for diversity; 75% of our first year students indicated it has been fairly easy to get to know people of differing races and ethnicities; 80% of minority students feel as though they belong to the Ohio State community; 60% of all students believe that Ohio State has contributed to their understanding of other racial and ethnic backgrounds. This is really compelling data because as we all know from our day jobs, we are in a global environment and we are no longer local, we are no longer national, we are global and we are having to train our students to interface with others who may be different from them but who share a common goal around business, science, or the like.

One other thing that I will note about the student employment outcome studies that is related to the intergroup dialogue is that 70% of the respondents in the student life, student employment survey felt that their student employee experience expanded their interactions with people of diverse backgrounds. So the employment piece that we have here, Mr. Chairman and Mr. President, has been really important to the holistic student. I will note parenthetically that Dr. J. said that there is a relationship between student learning and student development that is essential to the creation of meaningful student success outcomes, and she added as a footnote, and as something that we have discussed and we will continue to discuss, that there are certain outcomes that we achieve as a result of students having the on-campus experience, and 75% of the students who lived in residence halls this past year said that living in the halls positively affected their interaction with people who are different than they are, 64% said that the halls contributed to their understanding of other cultures, and 63% say that because of their living arrangement they have meaningful conversations with others about diversity and related topics such as race, ethnicity, sexual orientation, religion and spirituality. Importantly when it comes to handling conflict, 72% said the halls have positively influenced their ability to respectfully disagree with others and 71% said that the halls have positively affected their appreciation of opinions that are different from their own. So that seems to go a long way in supporting what the University leadership has said about the significance of having the on-campus experience.

Vice Provost Smith then turned the committee's attention to the many academic paths that lead to degrees at a large complex institution such as Ohio State. He said that evidence, which varies from program to program, is increasingly collected to ensure that students are achieving what is intended in their curricular. As one example, students majoring in dance developed contract curricula following their foundation courses, these personalized curricular emphasize the integration of all the work in the major and use student performance, senior projects, and tracking of portfolio careers to evaluate the success of the program.

Another kind of assessment that takes place at the level of the course itself, as examples, Vice Provost Smith described learning outcomes assessment in English 110, which as you all know is a first year composition course that enrolls some 8,000 student and Statistics 135, which is an introductory data analysis course with 2,600 students, usually 100 sections. In the redesign of the stat course, completion rates improved dramatically when students were offered the opportunity to choose their learning delivery mode.

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Learning outcomes are assessed at the graduate and professional levels as well by looking at job placements as well as traditional degree milestones like dissertation defenses and licensure. Vice Provost Smith concluded by affirming that Ohio State will continue to refine approaches to evaluate student learning and to ensure student success.

As if that was not enough, Mr. Chairman, we then endorsed the naming of the CT Scan Suite in the JamesCare Comprehensive Breast Cancer Center as the Bohm Family Computed Tomography Scan Suite, the naming of the Mammography Waiting Room in the JamesCare Comprehensive Breast Center as the Anita and Michael Goldberg Rite Rug Mammography Waiting Area, and the naming of room 256 in the Technology Learning Complex at Newton Hall as the Dean Elizabeth R. Lenz Clinical Excellence Laboratory. We endorsed the change of the name of the Department of Ophthalmology to the Department of Ophthalmology and Visual Science, and we concluded with the endorsement of the amended personnel resolution.

Mr. Chairman that concludes my report. If there are any questions I would be happy to field them, those that I cannot answer Dr. J. certainly will.

Mr. Wexner:

I would hate to read one of your opinions, Judge.

Judge Marbley:

Most people do not.

Mr. Wexner:

Thank you very much. We can move on to the Finance Committee, Bob.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Finance Committee met yesterday afternoon, and we dealt with eight items that will appear on the consent agenda. What I would like to do, if it is okay with the rest of the Board, is to call on Mr. Chatas, who I am very happy to see is still here, in order to discuss the items that we dealt with.

Mr. Chatas:

Thank you, Mr. Schottenstein. We discussed the quarterly waiver report that we cover each quarter, no exceptional items there, and then I provided a financial report. In general, the financial results are quite strong for the nine months, ending March 31. Our revenues across the University were up over 8%, 2% on the academic side of the house, and 6% at the Medical Center, and so where you heard that discussion about inpatient concerns, the revenue growth year over year continues to be strong. In both sides of the house we are managing expenses quite solidly so that our operating margins continue to improve across the University, in terms of cash flow that resulted in a net improvement over the nine months of the year, compared to last year of about \$50 million. In terms of the endowment, the endowment has shown quite strong performance through the period ending April 30 of the year, we saw an improvement, and results were just over 18%, so in general quite strong financial improvement.

We then discussed, and the Board approved the eight items, so I will quickly go over those. First of all, because the state has not completed the budget, we have a need for an interim budget for the University because we cannot implement the fee and revenue increases until after the state completes its work, which we would expect

will be next week. The first item was the approval of an interim budget until our September meeting; the second item is an authorization for our new Treasurer, Mike Papadakis. He has joined the group, and you all will be approving his contract as a consent agenda item, and this is to allow him to act as the University Treasurer and to implement an authorization for him to engage in buying, selling, transferring and assigning securities and deposits and other activities consistent with the role of the treasurer. We then had a revision and description of the long-term operating fund, closure of the President's Strategic Investment Fund II and revision of investment of operating funds policy. This has allowed us to enable more prudent management of the University's long-term funds which are being managed in the endowment and the establishment of a new type of reserve fund to engage in investments across the academic part of the University with the unanimous consent of the President of the University, the Provost, and the Chief Financial Officer. We then recommended authorizing the release of funds for the Medical Center Project which Mr. Brass discussed, and then we had an authorization to enter into a professional services contract by Mr. Foegler. This is related to the development of the Cannon Drive extension and modification where we will be entering a design phase. We had two authorizations related to the retirement plans of the University, specifically to add fidelity as an option for our employees in the continuation plan.

Finally we had a lengthy discussion and approval of tuition, fees and charges recommendations for the full Board today. We will be asking the Board to approve, subject to the state budget, a 3.5% increase in tuition. This amounts to \$315 per student, and I would like to add two points here. First, that we will continue to increase financial aid available so that those students that require aid will receive a proportional increase in financial aid to offset that \$315, and second, in dollar terms, this will continue to allow us to be the second cheapest university in Ohio, second cheapest public university with selective admissions. This is very important as we continue to focus on having an exceptional value proposition for our students.

The other thing we decided to do as a management team is recommend that we not increase any other mandatory fees this year for our students, so we will not increase the general fee, the activity fee, recreation fee or Union fee. We propose to keep those all flat so that the net increase, part of that exceptional value proposition will be 3.3%, meaning it will be the lowest in the state of Ohio amongst public universities.

We also discussed other fees. We will have an increase in differential fees for graduate students, for out-of-state students. We have recommended a 5% increase. Thereafter extensive studies across the schools, and finally we discussed fee increases related to housing, where we are recommending a 5.7% increase for parking, which on average the increase will be about 5% for all classes of parking across the University. The Finance Committee has approved moving all of those to the full Board in the consent agenda.

Mr. Schottenstein:

I just want to add one thing, Mr. Chairman, if I could, for the benefit of the rest of the Board. The authorization to enter into a professional services contract, which is 13 or 14 on the consent agenda, relates to the expenditures of up to \$1.5 million relating to Cannon Drive, that is not Ohio State's money, the \$1.5 million, that is money coming from the city of Columbus, which we deeply appreciate and is part of a really collaborative process. The reason we are going to enter it into the contracts is we are going to be managing the disbursement of those funds in connection with the engineers and traffic consultants that are hired to help us figure out some of the relocation issues.

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President Gee:

If I could just say that we should acknowledge the strong support of our mayor and his team for efforts here at the University in terms of so many issues and this is just another one. The movement of Cannon Drive is a significant part of our framework project and now with this money we are going to be able to accelerate that even faster than we had anticipated.

Judge Marbley:

I just want to take this opportunity, sort of in my capacity of Chairman of the Academic Affairs and Student Life Committee, to commend the efforts of Mr. Chatas and his team for continuing to try to deliver the highest quality education at the most reasonable cost. It is one of the most laudable goals that we as a public land grant institution can pursue, and I want to commend Geoff for a great job toward that goal.

Mr. Chatas:

Thank you. I just have to add, it is in partnership with the Provost, and that it is really the combination of the two of us working together to make sure we can continue to deliver that value.

Mr. Schottenstein:

That concludes the report, thank you.

Mr. Wexner:

Last, but not least, Agricultural Affairs.

Mr. Fisher:

Thank you, Mr. Chairman. In the spirit of what we talk about in Agricultural Affairs, we started early this morning. All committee members were on time. We also started with a hot breakfast. We had sausage to keep in mind the older farmers, we had peanut butter to keep in mind our main consumers - moms, and we also followed Dr. Gabbe's direction, and we had fruit. We got off to a good start.

To capture the committee reports and the discussion this morning is a little bit difficult because I found myself engaged in the discussion and not taking good notes, but in that light it was a good Committee meeting. The results, I want to share with you are these; last academic year 92% of our students were placed within six months after graduation, that could be graduate school, professional schools, but a high majority with a job, and 80% of those students stayed in Ohio. In addition, our enrollment continues to grow very nicely particularly in natural resources and animal sciences areas to lead into a lot of food discussion, food security issues, but enrollment continues to grow very nicely.

We discussed the Cooperative Extension Service which has been the foundation of outreach for a Land Grant university. I want to remind you that the allocation of resources for Extension is fairly complex. It involves the federal government, state government, county government and because of everybody being challenged on the budget side, we now have another category that makes up about 20% of our budget. I am happy to report even with the complexity of these dollars coming in, we are in good shape budget wise including what we expect to be in the state budget with our two line items for Extension and OARDC. We did have some small cuts but in the scheme of things, we are very happy with those.

The results of that allocation of dollars are because of some major work by a lot of you and indeed President Gee. He is going out this week on his 44 county visit this summer, but that is a major impact on how we are treated in the state budget, them reaching out not only to our stakeholders but that is noted by our representatives and senators in terms of that.

We also have a great spokesperson, advocate and lobbyist in Dr. Moser. I can share with you that everyone in the Ohio General Assembly knows him, has an appreciation for what he does, and we are being rewarded in this budget because of the work that he does there.

We are restructuring and re-tooling, if you will, the Extension Service. More collaboration, the need to refocus on our key programs, and when you talk about extension, you are talking about the combination of teaching, research and outreach, and so how do we deliver that to Ohioans is part of our new effort. It is coming along very nicely, but it has taken a lot of staff time, the work of a lot of folks to get that done.

We then reviewed some of the situations with our facilities in the college, and indeed I think I realized this morning that we need to have more contact with your committee, Ron. I think I can inspire you; there are some good things about that. Did you hear about breakfast? But when we look at our laboratories for the students, the Waterman Farm, all of the facilities at Don Scott, I can share with you that my engagement here goes back to 1984, I was on a committee to study the impact of lengthening the runways at Don Scott. My home happens to be in that flight pattern off of Bethel Road as well, so I have another interest, but having said that, the same issues that we were talking about this morning is what was on the agenda in 1984. The good and the bad of that is this, we have not been able to upgrade our facilities on an ongoing basis like we need to. We were always trying to anticipate what is going to happen, and what do we need to prepare for. So we have maintained a lot of our facilities in an agricultural description, with bailing wire and duct tape, and now we have reached a point in time where we need to have a vision and think about what we do with those facilities. They are very much a part of our academic outreach, part of student life, part of the rural/urban interface of our University, so critically important for us, and so Ron, we will be working with your committee. Judge Marbley, it has a lot of ties to Academic Affairs and Student Life, and certainly finance, in terms of how do you plan for and pay for all of these needed improvements, so Bobby we will talk to you as well, indeed we will talk with the entire Board as it is very much a part of our University strategy.

We did a quick review of compliance in agriculture that includes 320,000 4-H members who are part of our extended student body, and 30,000 volunteers that work with those youngsters. We have a lot of research in the college, certainly managing a very complex fiscal arrangement, as I described starting out as part of that. Today, animal care, both from a research and from how we instruct and share those academic opportunities with our students has taken on a new role, and then lastly as you heard yesterday and part of the consent agenda, talking about our presence internationally, or reaching out to do President Gee's goal of being a Land Grant to the world. A lot there and we are prepared to participate in the overall effort that we go forward with in compliance.

Lastly, as we anticipate this budget coming forward, we will tie that together with our refurbishing of the Wooster campus, and at our September meeting we will report to the Board on how we did, relative to risk management. The cooperation of the entire University in working with the folks at Wooster, there are a lot of positive things to build off from the disaster that we had to deal with.

Dr. Cloyd:

I just want to make a comment about the Extension Service and a general thought, and it is to Dean Moser, we will be looking for some more interaction here. As we talk about wanting to be the economic engine of Ohio, I do not know a lot about sociology, but there is a background in another institution that I am aware of that has done some deep research that says that the most effective model that has been demonstrated in the United States to transfer knowledge to truly help in the application that leads to positive economic development is the agricultural extension services that the Land Grant institutions have done. The sociologists put this under the vernacular of diffusion theory which I do not claim to understand. I am glad in these tough economic times, we have been able to reestablish this because to me there is an issue that exists with a lot of people that think about how you can help the world today, to look at things like internet capability, fast time, which is all very good, but misses the point that you can only get with something like an extension service, where on one hand you have an extremely knowledgeable body, in this case understanding agriculture in a direct interface, in dialogue so that the conversation occurs in real time with the people who also have the problem in that area so that you get a full understanding of the idea and then can really bring the right kind of targeted directed help. I think as we are moving down a path to where we want to find ways that we can better leverage the tremendous technical capabilities of this University, helping the state in a broad economic development context, we need to find ways that we can really incorporate the learnings and practices I believe of our Ag Extension Service, because I think it will just make us a lot more effective.

President Gee:

Interestingly enough, that was almost my speech, thank you very much. I just want to add one other thing, and that is the fact that it is an interesting time for us. The foundations of the University obviously go back to agriculture and the mechanical arts, and engineering, as we think about the University, we think about it in a very modern way, and the fact that agriculture and the land grant principles can be our most modern concept. The issue of agriculture extension is so enormously important but at the same time we have to think about it in this modern context. I will just say this to the Board, we often think about farmers out there plowing the fields and doing a variety of other things. I was recently on one of our great farms John Deere tractor and all I had to do is push a button, and it plowed everything, and I just sat there and listened to music. It is amazing how modern agriculture is and in many ways how much more modern it is than many of the other things we are doing. It is that notion of tradition and modernity which I think is really one of the driving forces of the new University. I really applaud our own folks for rethinking that, and Jack has very much been a leader in that, and obviously Bobby has been learned this for 20 years. We look to agriculture for our roots, and we look to agriculture for our future in so many ways.

Mr. Wexner:

Would you like to take us through the consent agenda?

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CONSENT AGENDA

President Gee:

Yes, I would. Mr. Chairman, I am pleased to take us through the consent agenda. Today we have a total of 19 resolutions on the consent agenda, including the amended personnel items to which the Judge spoke. We will be taking a separate vote on item number one; therefore we are seeking the approval of the following:

June 24, 2011 meeting, Board of Trustees

NAMING OF CT SCAN SUITE

Resolution No. 2011-82

**In the JamesCare Comprehensive Breast Center,
the OSUCCC - James:
The Bohm Family Computed Tomography Scan Suite**

Synopsis: The naming of the CT Scan Suite in the JamesCare Comprehensive Breast Center, located at 739 West Third Avenue on the Gowdy Field Development campus, the only comprehensive breast center of its kind in the Midwest.

WHEREAS the JamesCare Comprehensive Breast Center is part of the Medical Center Expansion Project (ProjectONE) campaign; and

WHEREAS Jean Clare and Friedrich Bohm have provided contributions to the Medical Center Expansion Project for the expansion of Ohio State's Comprehensive Cancer Center – James Cancer Hospital and Solove Research Institute; and

WHEREAS Jean Clare and Friedrich Bohm have provided significant contributions to the OSUCCC – James and Pelotonia:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned CT Scan Suite in the JamesCare Comprehensive Breast Center be named The Bohm Family Computed Tomography Scan Suite.

**NAMING OF ROOM 256 IN THE TECHNOLOGY LEARNING COMPLEX AT
NEWTON HALL**

Resolution No. 2011-83

**In the Technology Learning Complex at Newton Hall,
the College of Nursing:
Dean Elizabeth R. Lenz Clinical Excellence Laboratory**

Synopsis: The naming of the Room 256 in the Technology Learning Complex (TLC) at Newton Hall, located at 1585 Neil Avenue on the Columbus campus, is a state-of-the-art facility that combines specialty laboratory features with virtual reality capability. Simulations in the TLC allow students to experience real-life, rapidly changing situations in the safety of a laboratory setting.

WHEREAS Newton Hall was dedicated for the College of Nursing to provide a space to advance nursing science and practice in order to improve the health of the people of Ohio and the global community; and

WHEREAS devoted friends of the College of Nursing, in honor of Dean Elizabeth R. Lenz's vision and leadership, have committed to provide contributions to the College of Nursing to the Technology Learning Complex Renovation Fund for support of the SIMULATION lab for students to apply knowledge in patient care:

NOW THEREFORE

June 24, 2011 meeting, Board of Trustees

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Room 256 of the Technology Learning Complex in Newton Hall be named the Dean Elizabeth R. Lenz Clinical Excellence Laboratory.

NAMING OF THE MAMMOGRAPHY WAITING ROOM

Resolution No. 2011-84

In the JamesCare Comprehensive Breast Center, the OSUCCC - James: The Anita and Michael Goldberg Rite Rug Mammography Waiting Area

Synopsis: The naming of the Mammography Waiting Room in the JamesCare Comprehensive Breast Center, located at 739 West Third Avenue on the Gowdy Field Development campus, is the only comprehensive breast center of its kind in the Midwest.

WHEREAS the JamesCare Comprehensive Breast Center is part of the Medical Center Expansion Project (ProjectONE) campaign; and

WHEREAS Anita and Michael Goldberg/Rite Rug have provided contributions to the Comprehensive Breast Health Center at the Dublin Innovation Park for the support of the Breast Center; and

WHEREAS Anita and Michael Goldberg/Rite Rug have provided significant contributions to the OSUCCC – James:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Mammography Waiting Room in the JamesCare Comprehensive Breast Center be named The Anita and Michael Goldberg Rite Rug Mammography Waiting Room.

DEGREES AND CERTIFICATES

Resolution No. 2011-85

Synopsis: Approval of Degrees and Certificates for summer quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 28, 2011, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

AMENDED PERSONNEL ACTIONS

Resolution No. 2011-86

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 8, 2011, meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons/Director, Leave of Absence Without Salary, Professional Improvement Leaves, Professional Improvement Leave – Change in Dates, Professional Improvement Leave – Cancellation, Professional Improvement Leave – Change in Type of Leave, Emeritus Titles, Emeritus Titles – Change in Dates, and promotion, tenure and reappointments, be approved.

Appointments

Name: CHRISTOPHER J. BAKER*
Title: Professor and Ohio Research Scholar in Integrated Sensor Systems
College: Engineering
Term: June 1, 2011, through May 31, 2016

Name: DAVID BRAKKE*
Title: Professor (The Joe R. Engle Designated Chair in the History of Christianity)
College: Arts and Sciences
Effective: September 1, 2012, through August 31, 2017

Name: KENNETH K. CHAN
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)
College: Pharmacy
Term: April 1, 2011, through March 31, 2014

Name: DAVID COHN
Title: Professor (The Gertrude Parker Heer Chair in Cancer Research)
Center/Institute: Comprehensive Cancer Center / The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2011, through June 30, 2014

Name: BRIAN A. CUMMINGS*
Title: Vice President, Technology Commercialization
Office: Business and Finance
Effective: June 1, 2011

Name: RAMESH GANJU
Title: Professor (Ernest Scott, M.D., Endowed Professorship in Pathology)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: TIMOTHY A. GERBER
Title: Secretary of the University Senate
Office: Academic Affairs
Term: July 1, 2011, through June 30, 2014

Name: ANN K. HAMILTON
Title: Distinguished University Professor
Department: Art
Effective: July 1, 2011

June 24, 2011 meeting, Board of Trustees

Name: DAVID G. HORN
Title: Secretary
Office: Board of Trustees
Effective: July 1, 2011

Name: AHMET KAHRAMAN
Title: Professor (The Howard D. Winbigler Designated Professorship)
College: Engineering
Term: July 1, 2011, through June 30, 2016

Name: JACK D. KASEY
Title: Senior Vice President
Office: Administration and Planning
Term: June 1, 2011, through May 31, 2014

Name: RATTAN LAL
Title: Distinguished University Professor
School: Environment and Natural Resources
Effective: July 1, 2011

Name: PATRICK M. LLOYD*
Title: Dean
College: Dentistry
Term: August 1, 2011, through August 12, 2016

Name: KATHLEEN MCCUTCHEON*
Title: Vice President and Chief Human Resources Officer
Office: Human Resources
Effective: June 27, 2011

Name: BERNADETTE MELNYK*
Title: Dean
College: Nursing
Term: September 15, 2011, through August 12, 2016

Name: GREGORY M. NESS*
Title: Clinical Professor (The D.P. Snyder Designated Professorship in Oral Surgery)
College: Dentistry
Term: July 1, 2011, through June 30, 2016

Name: MICHAEL PAPADAKIS*
Title: Vice President and Treasurer
Office: Business and Finance
Term: June 13, 2011, through June 30, 2014

Name: MOHAMMED SAMIMY
Title: Professor (The John B. Nordholt Professorship in Mechanical Engineering or Metallurgical Engineering)
College: Engineering
Term: July 1, 2011, through June 30, 2016

Name: JOHN F. SHERIDAN
Title: Professor (The George C. Paffenbarger – Alumni Chair in Dental Research)
College: Dentistry
Term: July 1, 2011, through June 30, 2016

*New personnel to the University

June 24, 2011 meeting, Board of Trustees

Reappointments

Name: MARVIN T. BATTE
Title: Professor (The Fred N. VanBuren Professorship in Farm Management)
College: Food, Agricultural, and Environmental Sciences
Term: July 1, 2011, through June 30, 2012

Name: PHILIP F. BINKLEY
Title: Professor (The James Hay and Ruth Jansson Wilson Professorship in Cardiology)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: JACK A. BOULANT
Title: Professor (Fred A. Hitchcock Professorship in Environmental Physiology)
College: Medicine
Term: July 1, 2010, through June 30, 2015

Name: PHILIP T.K. DANIEL
Title: Professor (The William Ray and Marie Adamson Flesher Professor of Educational Administration)
College: Education and Human Ecology
Term: July 1, 2011, through June 30, 2016

Name: GERALD S. FRANKEL
Title: Professor (The Det Norske Veritas (DNV) Designated Chair in Materials Science and Engineering)
College: Engineering
Term: July 1, 2011, through June 30, 2013

Name: MICHAEL R. GREVER
Title: Professor (The Charles Austin Doan Chair of Medicine)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: RICHARD T. HART
Title: Professor (The Edgar C. Hendrickson Designated Chair in Biomedical Engineering)
College: Engineering
Term: July 1, 2011, through June 30, 2016

Name: JAY D. IAMS
Title: Professor (The Frederick P. Zuspan Chair in Obstetrics and Gynecology)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: CARL V. LEIER
Title: Professor (The James W. Overstreet Chair in Cardiology)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: ELIZABETH R. LENZ
Title: Dean
College: Nursing
Term: July 1, 2011, through September 14, 2011

June 24, 2011 meeting, Board of Trustees

Name: ALAN D. LETSON
Title: Clinical Professor (William H. Havener, M.D. Chair in Ophthalmology)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: MARIO J. MIRANDA
Title: Professor (Andersons Professorship of Agricultural Risk Management)
College: Food, Agricultural, and Environmental Sciences
Term: July 1, 2011, through June 30, 2012

Name: EHUD MENDEL
Title: Professor (The Justine Skestos Chair in Minimally Invasive Neurological Spinal Surgery)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: CHIA-HSIANG MENQ
Title: Professor (The Ralph W. Kurtz Chair in Mechanical Engineering)
College: Engineering
Term: July 1, 2011, through June 30, 2016

Name: W. JERRY MYSIW
Title: Associate Professor (The Bert C. Wiley, M.D., Chair in Physical Medicine and Rehabilitation)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: PATRICK S. OSMER
Title: Vice Provost for Graduate Studies and Dean of the Graduate School
Office/School: Academic Affairs/Graduate School
Term: July 1, 2011, through June 30, 2016

Name: UMIT A. OZGUNER
Title: Professor (The Transportation Research Center, Inc. Chair in Intelligent Transportation Systems)
College: Engineering
Term: July 1, 2011, through June 30, 2014

Name: MICHAEL F. PARA
Title: Professor (Frank E. and Mary W. Pomerene Professorship in the Prevention and Treatment of Infectious Diseases)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: MARK PARTRIDGE
Title: Professor (The C. William Swank Chair in Rural and Urban Policy)
College: Food, Agricultural, and Environmental Sciences
Term: July 1, 2011, through June 30, 2012

Name: WILLIAM S. PEASE
Title: Professor (The Dr. Ernest W. Johnson Professorship)
College: Medicine
Term: July 1, 2011, through June 30, 2015

June 24, 2011 meeting, Board of Trustees

Name: ANN M. PENDLETON-JULLIAN
Title: Professor (The Walter H. Kidd Designated Professorship in the Knowlton School of Architecture)
College: Engineering
Term: July 1, 2011, through June 30, 2012

Name: JACK A. RALL
Title: Faculty Ombudsman
Office: Academic Affairs
Term: July 1, 2011, through June 30, 2012

Name: CYNTHIA J. ROBERTS
Title: Professor (The Martha G. and Milton Staub Chair for Research in Ophthalmology)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: THOMAS RYAN
Title: Professor (The John G. and Jeanne Bonnet McCoy Chair in The Ohio State University Heart Center)
College: Medicine
Term: July 1, 2011, through June 30, 2015

Name: IAN M. SHELDON
Title: Professor (Andersons Professorship of International Trade)
College: Food, Agricultural, and Environmental Sciences
Term: July 1, 2011, through June 30, 2012

Name: XIAODONG ZHANG
Title: Professor (Robert M. Critchfield Professorship in Engineering)
College: Engineering
Term: July 1, 2011, through June 30, 2016

Appointments/Reappointments of Chairpersons/Director

BENJAMIN ACOSTA-HUGHES, Chair, Department of Greek and Latin, effective July 1, 2011, through June 30, 2015.

MEYER J. BENZAKEIN**, Chair, Department of Aviation, effective April 1, 2011, through June 30, 2011.

MICHAEL B. CADWELL, Director, Knowlton School of Architecture, effective July 1, 2011, through June 30, 2012.

RICHARD K. HERRMANN, Chair, Department of Political Science, effective July 1, 2011, through June 30, 2015.

JULIA L. HIGLE**, Chair, Department of Integrated Systems Engineering, effective July 1, 2011, through June 30, 2012.

LAURENCE V. MADDEN**, Interim Chair, Department of Plant Pathology, effective July 1, 2011, through August 18, 2011.

MICHAEL E. MANGINO**, Interim Chair, Department of Food Science and Technology, effective July 1, 2011, through August 15, 2011.

TERRY L. NIBLACK, Chair, Department of Plant Pathology, effective August 16, 2011, through June 30, 2015.

June 24, 2011 meeting, Board of Trustees

LARRY S. SCHLESINGER, Chair, Department of Microbial Infection and Immunity, effective July 1, 2011, through June 30, 2015.

**reappointment

Leaves of Absence Without Salary

HASSAN Y. ALY, Professor, Department of Economics – Marion, effective June 1, 2011, through June 30, 2011, for personal reasons.

JOHN C. PERSONS, Associate Professor, Department of Finance, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012, for personal reasons.

AKOS SERESS, Professor, Department of Mathematics, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012, to complete an Australian Professorial Fellowship at the University of Western Australia.

FANGYANG ZHENG, Professor, Department of Mathematics, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012, to work at the Center for Mathematical Sciences, Zhejiang University, Hangzhou China.

Professional Improvement Leaves

LOREN E. BABCOCK, Professor, School of Earth Sciences, effective Autumn Quarter 2011 and Winter Quarter 2012.

ANNE L. BEATTY, Professor, Department of Accounting and Management Information Systems, effective Winter Quarter and Spring Quarter 2012.

JAMES W. COGDELL, Professor, Department of Mathematics, effective Winter Quarter 2012.

FRANK C. DE LUCIA, Professor, Department of Physics, effective Winter Quarter and Spring Quarter 2012.

TERRY L. GUSTAFSON, Professor, Department of Chemistry, effective Winter Quarter and Spring Quarter 2012.

SUZANNE B. HARING, Professor, Department of Human Development and Family Science, effective Autumn Quarter 2011 and Winter Quarter 2012.

PATRICIA A. LATHER, Professor, School of Educational Policy and Leadership, effective Winter Quarter and Spring Quarter 2012.

JEFFREY D. MCNEAL, Professor, Department of Mathematics, effective Autumn Quarter 2011.

MARIO J. MIRANDA, Professor, Department of Agricultural, Environmental, and Development Economics, effective Autumn Quarter 2011 and Winter Quarter 2012.

RATNASINGHAM SOORYAKUMAR, Professor, Department of Physics, effective Winter Quarter and Spring Quarter 2012.

GARY STEIGMAN, Professor, Department of Physics, effective Autumn Quarter 2011 and Winter Quarter 2012.

BRIAN L. WINER, Professor, Department of Physics, effective Winter Quarter and Spring Quarter 2012.

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IRINA ARTSIMOVITCH, Associate Professor, Department of Microbiology, effective Winter Quarter and Spring Quarter 2012.

TREVOR L. BROWN, Associate Professor, Glenn School of Public Affairs, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

RON EMOFF, Associate Professor, School of Music (Newark), effective Autumn Quarter 2011 and Winter Quarter 2012.

DIANA B. ERCHICK, Associate Professor, School of Teaching and Learning (Newark), effective Autumn Quarter, 2011 and Winter Quarter 2012.

PETER M. HENNEN, Associate Professor, Department of Sociology (Newark), effective Winter Quarter and Spring Quarter 2012.

ROBERT A. KLIPS, Associate Professor, Department of Evolution, Ecology, and Organismal Biology (Marion), effective Autumn Quarter 2011 and Winter Quarter 2012.

KENNETH D. KOENIG, Associate Professor, Department of Mathematics, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

ZUCAI SUO, Associate Professor, Department of Biochemistry, effective Autumn Quarter 2011 and Winter Quarter 2012.

Professional Improvement Leave – Change in dates

IRFAN NOORUDDIN, Associate Professor, Department of Political Science, change from Autumn Quarter 2011 and Winter Quarter 2012, to Winter Quarter and Spring Quarter 2012.

Professional Improvement Leave – Cancellation

RICHARD E. TORRANCE, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012.

Professional Improvement Leave – Change in Type of Leave

JOHN C. PERSONS, Associate Professor, Department of Finance, effective Autumn Quarter 2011, Winter Quarter and Spring Quarter 2012, change from Professional Improvement Leave to Leave of Absence Without Salary.

Emeritus Titles

MICHAEL BRAUNSTEIN, College of Law, with the title Professor Emeritus, effective July 1, 2011.

MICHAEL W. BROWNE, Department of Psychology, with the title Professor Emeritus, effective July 1, 2011.

HENRY R. BUSBY JR., Department of Mechanical and Aerospace Engineering, with the title Professor Emeritus, effective June 1, 2011.

LEANDRO CORDERO, Department of Pediatrics, with the title Professor Emeritus, effective July 1, 2011.

STEPHEN F. DALE, Department of History, with the title Professor Emeritus, effective July 1, 2011.

June 24, 2011 meeting, Board of Trustees

ANGELA M. DEAN, Department of Statistics, with the title Professor Emeritus, effective July 1, 2011.

CAROLE K. FINK, Department of History, with the title Professor Emeritus, effective July 1, 2011.

BELTON M. FLEISHER, Department of Economics, with the title Professor Emeritus, effective July 1, 2011.

GERALD S. GREENBERG, University Libraries, with the title Professor Emeritus, effective June 1, 2011.

GARY L. KINZEL, Department of Mechanical and Aerospace Engineering, with the title Professor Emeritus, effective July 1, 2011.

CHARLES A. KLEIN, Department of Electrical and Computer Engineering, with the title Professor Emeritus, effective July 1, 2011.

R. WILLIAM LIDDLE, Department of Political Science, with the title Professor Emeritus, effective July 1, 2011.

STEPHEN A. MCCAFFERTY, Department of Economics, with the title Professor Emeritus, effective July 1, 2011.

JEREDITH J. MERRIN, Department of English, with the title Professor Emeritus, effective July 1, 2011.

DAVID B. MIN, Department of Food Science and Technology, with the title Professor Emeritus, effective July 1, 2011.

DOUGLAS T. OWENS, School of Teaching and Learning, with the title Professor Emeritus, effective July 1, 2011.

KAREN R. PEELER, School of Music, with the title Professor Emeritus, effective July 1, 2011.

DWIGHT A. POWELL, Department of Pediatrics, with the title Professor Emeritus, effective July 1, 2011.

DAVID SCHMEIDLER, Department of Economics, with the title Professor Emeritus, effective July 1, 2011.

PAUL W. SCIULLI, Department of Anthropology, with the title Professor Emeritus, effective July 1, 2011.

KRISTEN SELLGREN, Department of Astronomy, with the title Professor Emeritus, effective October 1, 2011.

KAZIMIERZ M. SLOMCZYNSKI, Department of Sociology, with the title Professor Emeritus, effective October 1, 2011.

WALTER R. THRELFALL, Department of Veterinary Clinical Sciences, with the title Professor Emeritus, effective June 1, 2011.

HERBERT F. WEISBERG, Department of Political Science, with the title Professor Emeritus, effective July 1, 2011.

STEPHEN YURKOVICH, Department of Electrical and Computer Engineering, with the title Professor Emeritus, effective June 1, 2011.

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CHRISTIAN K. ZACHER, Department of English, with the title Professor Emeritus, effective July 1, 2011.

BENNETT D. BAACK, Department of Economics, with the title Associate Professor Emeritus, effective July 1, 2011.

JAMES E. CHRISTENSEN, School of Environment and Natural Resources, with the title Associate Professor Emeritus, effective July 1, 2011.

REBECCA J. CROPPER, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

TIMOTHY J. CURRY, Department of Sociology, with the title Associate Professor Emeritus, effective July 1, 2011.

MATTHEW E. DANGEL, Department of Ophthalmology, with the title Associate Professor Emeritus, effective July 1, 2011.

VICTORIA L. ELFRINK, College of Nursing, with the title Clinical Associate Professor Emeritus, effective June 1, 2011.

CHAD I. FRIEDMAN, Department of Obstetrics and Gynecology, with the title Clinical Associate Professor Emeritus, effective July 1, 2011.

DONALD G. KASTEN, Department of Electrical and Computer Engineering, with the title Associate Professor Emeritus, effective July 1, 2011.

DAVID A. MANGIONE, Ohio State University Extension, with the title Associate Professor Emeritus, effective July 1, 2011.

C. DENNIS MINAHEN, Department of French and Italian, with the title Associate Professor Emeritus, effective July 1, 2011.

EDWARD S. STERLING, College of Dentistry, with the title Associate Professor Emeritus, effective June 1, 2011.

KAMRAN BARIN, Department of Otolaryngology, with the title Assistant Professor Emeritus, effective July 1, 2011.

DANIEL L. FROBOSE, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

GREGORY P. GORDON, Agricultural Technical Institute, with the title Assistant Professor Emeritus, effective June 1, 2011.

WILLIAM T. GRUNKENMEYER, Ohio State University Extension, with the title Assistant Professor Emeritus, effective July 1, 2011.

KATHRYN C. PEPPLER, Ohio State University Extension, with the title Assistant Professor Emeritus, effective June 1, 2011.

MARISA B. WARRIX, Ohio State University Extension, with the title Assistant Professor Emeritus, effective June 1, 2011.

Emeritus Titles – Change in Date

THOMAS L. BEAN, Department of Food, Agricultural and Biological Engineering, with the title Professor Emeritus, effective date changed from July 1, 2011 to April 1, 2011.

June 24, 2011 meeting, Board of Trustees

Promotions, Tenure, and Reappointments

**COLLEGE OF THE ARTS AND SCIENCES
DIVISION OF ARTS AND HUMANITIES**

PROMOTION TO PROFESSOR

Costigan, Lucia, Spanish & Portuguese, effective October 1, 2011
Donoghue, Frank, English, effective October 1, 2011
Emoff, Ron, School of Music, Newark, effective October 1, 2011
Hammermeister, Kai, Germanic Languages and Literatures, effective October 1, 2011
Hesford, Wendy, English, effective October 1, 2011
Myers, Linda, African-American & African Studies, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Barchiesi, Franco, African-American & African Studies, effective October 1, 2011
Blake, Stanley, History, Lima, effective October 1, 2011
Brown, Stephanie, English, Newark, effective October 1, 2011
Callahan, Cynthia, English, Mansfield, effective October 1, 2011
Del Sarto, Ana, Spanish & Portuguese, effective October 1, 2011
Fahey, Joseph, Theatre, Mansfield, effective October 1, 2011
Farmer, Alan, English, effective October 1, 2011
Fosler-Lussier, Danielle, School of Music, effective October 1, 2011
Fox, Amanda, Theatre, effective October 1, 2011
Hawkins, Thomas, Greek & Latin, effective October 1, 2011
Heng, Derek, History, Marion, effective October 1, 2011
Hughes, Robert, English, Newark, effective October 1, 2011
Jani, Pranav, English, effective October 1, 2011
Keating, Christine, Women's Gender and Sexuality Studies, effective October 1, 2011
Kinney, Daryl, School of Music effective October 1, 2011
Lockett, Leslie, English, effective October 1, 2011
McCorkle Jr., Warren, English, Marion, effective October 1, 2011
Mitchell, Koritha, English, effective October 1, 2011
Parrott, Janet, Theatre, effective October 1, 2011
Ponce, Martin, English, effective October 1, 2011
White, Michael, Linguistics, effective October 1, 2011

DIVISION OF NATURAL AND MATHEMATICAL SCIENCES

PROMOTION TO PROFESSOR

Artsimovitch, Irina, Microbiology, effective October 1, 2011
Bao, Lei, Physics, effective October 1, 2011
Jeschonnek, Sabine, Physics, Lima, effective October 1, 2011
Marschall, Elizabeth, Evolution, Ecology and Organismal Biology, effective October 1, 2011
McEwan, Lee, Mathematics, Mansfield, effective October 1, 2011
Saltzman, Matthew, School of Earth Sciences, effective October 1, 2011
Shah, Nimish, Mathematics, effective July 1, 2011
Somers, David, Plant Cellular & Molecular Biology, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Best, Janet, Mathematics, effective October 1, 2011
Caibar, Mirel, Mathematics, Mansfield, effective October 1, 2011
Costin, Rodica, Mathematics, effective October 1, 2011
Fisk, Harold, Molecular Genetics, effective October 1, 2011
Hamel, Patrice, Plant Cellular & Molecular Biology, effective October 1, 2011
Hans, Christopher, Statistics, effective October 1, 2011
Heckler, Andrew, Physics, effective October 1, 2011
Herbert, John, Chemistry, effective October 1, 2011

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Hunter, John, Evolution, Ecology and Organismal Biology, Newark, effective October 1, 2011

Jaroniec, Christopher, Chemistry, effective October 1, 2011

Johnson, Jennifer, Astronomy, effective October 1, 2011

Maharry, John, Mathematics, Marion, effective October 1, 2011

Martini, Louis Paul, Astronomy, effective October 1, 2011

Panero, Wendy, School of Earth Sciences, effective October 1, 2011

Shi, Tao, Statistics, effective October 1, 2011

Thompson, Todd, Astronomy, effective October 1, 2011

Wu, Zhengrong, Biochemistry, effective October 1, 2011

Wu, Yiyang, Chemistry, effective October 1, 2011

Yau, Donald, Mathematics, Newark, effective October 1, 2011

DIVISION OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Bellair, Paul, Sociology, effective October 1, 2011

Cooksey, Elizabeth, Sociology, effective October 1, 2011

Guatelli-Steinberg, Debra, Anthropology, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Ahlqvist, Karl, Geography, effective October 1, 2011

Braumoeller, Bear, Political Science, effective October 1, 2011

Cook, Robert, Anthropology, Newark, effective October 1, 2011

Daddis, Christopher, Psychology, Marion, effective October 1, 2011

Edwards, Michael, Psychology, effective October 1, 2011

MacGilvray, Eric, Political Science, effective October 1, 2011

Roup, Christina, Speech & Hearing Science, effective October 1, 2011

Strunk, Daniel, Psychology, effective October 1, 2011

Wagner, Laura, Psychology, effective October 1, 2011

Wainwright, Joel, Geography, effective October 1, 2011

TENURE [AT THE CURRENT RANK OF ASSOCIATE PROFESSOR]

Decay, Michael, Psychology, effective October 1, 2011

COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

Clelland, Nancy, effective October 1, 2011

COLLEGE OF DENTISTRY REGULAR CLINICAL

REAPPOINTMENT

Bauchmoyer, Susan, effective October 1, 2012

Chien, Hua-Hong, effective October 1, 2012

Fischbach, Henry, effective October 1, 2012

Mendel, Deborah, effective October 1, 2012

Mohammad, Abdel, effective October 1, 2012

Moore, Wendy, effective October 1, 2012

Rashid, Robert, effective October 1, 2012

Soller, Hilary, effective October 1, 2012

COLLEGE OF EDUCATION AND HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Clark, Caroline, School of Teaching and Learning, effective October 1, 2011

D'Agostino, Jerome, School of Educational Policy and Leadership, effective October 1, 2011

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Edmiston, Brian, School of Teaching and Learning, effective October 1, 2011
O'Connell, Ann, School of Educational Policy and Leadership, effective
October 1, 2011
Wilkinson, Ian, School of Teaching and Learning, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Allen, Ann, School of Educational Policy and Leadership, effective October 1, 2011
Gallant, Dorinda, School of Educational Policy and Leadership, effective
October 1, 2011
Konrad, Moira, School of Physical Activity & Educational Services, effective
October 1, 2011
Loibl, Căezilia, Consumer Sciences, effective October 1, 2011
Malone, Helen, School of Physical Activity & Educational Services, effective
October 1, 2011
Scharff, Robert, Consumer Sciences, effective October 1, 2011

TENURE [AT THE CURRENT RANK OF ASSOCIATE PROFESSOR]

Bonomi, Amy, Human Development and Family Science, effective October 1, 2011
Miller, Carla, Human Nutrition, effective October 1, 2011

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Dapino, Marcelo, Mechanical and Aerospace Engineering, effective October 1, 2011
Evans-Cowley, Jennifer, Knowlton School of Architecture, effective October 1, 2011
Potter, Lee, Electrical and Computer Engineering, effective October 1, 2011
Teixeira, Fernando, Electrical and Computer Engineering, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Belkin, Mikhail, Computer Science and Engineering, effective October 1, 2011
Lenhart, John, Civil and Environmental Engineering and Geodetic Science, effective
October 1, 2011
Reano, Ronald, Electrical and Computer Engineering, effective October 1, 2011
Sun, Xiaodong, Mechanical and Aerospace Engineering, effective October 1, 2011
Wang, Yusu, Computer Science and Engineering, effective October 1, 2011
Winter, Jessica, Chemical and Biomolecular Engineering, effective October 1, 2011
Xu, Ronald, Biomedical Engineering, effective October 1, 2011

MAX M. FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Minton, Bernadette, Finance, effective October 1, 2011

**MAX M. FISHER COLLEGE OF BUSINESS
REGULAR CLINICAL**

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Inks Jr., Lawrence, Management and Human Resources, effective
June 1, 2011 and October 1, 2011

COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Balasubramaniam, V.M, Food Science and Technology, effective October 1, 2011
Boyles, Stephen, Animal Sciences, effective October 1, 2011
Koontz, Tomas, School of Environment & Natural Resources, effective October 1, 2011
Moeller, John, Animal Sciences, effective October 1, 2011
Whittington, Melena, Human and Community Resource Development,
effective October 1, 2011

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Zerby, Henry, Animal Sciences, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Arnold, John, ATI, effective October 1, 2011

Cochran, Graham, OSU Extension County Operations, effective October 1, 2011

Lyvers-Peffer, Pasha, Animal Sciences, effective October 1, 2011

Marrison, David, OSU Extension County Operations, effective October 1, 2011

Sam, Abdoul, Agricultural, Environmental and Development Economics,
effective October 1, 2011

Sundermeier, Alan, OSU Extension County Operations, effective October 1, 2011

Zimmer, Bruce, OSU Extension County Operations, effective October 1, 2011

**COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES
REGULAR RESEARCH**

PROMOTION TO RESEARCH PROFESSOR

Fluharty, Francis, Animal Sciences, October 1, 2011

COLLEGE OF LAW

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Rose, Gary Paul, effective August 16, 2011

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Leone, Gustavo, Molecular Virology, Immunology and Medical Genetics,
effective October 1, 2011

Miser, William, Family Medicine, effective October 1, 2011

Raman, Subha, Internal Medicine, effective October 1, 2011

Simonetti, Orlando, Internal Medicine, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Askwith, Candice, Neuroscience, effective October 1, 2011

Bekaii-Saab, Tanios, Internal Medicine, effective October 1, 2011

Chandler, Dawn, Pediatrics, effective October 1, 2011

Hall, Nathan, Radiology, effective October 1, 2011

McDougle, Leon, Family Medicine, effective October 1, 2011

McKenzie, Lara Beth, Pediatrics, effective October 1, 2011

Moffatt-Bruce, Susan, Surgery, effective October 1, 2011

Partida-Sanchez, Santiago, Pediatrics, effective October 1, 2011

Reynolds, Brady, Pediatrics, effective October 1, 2011

Toland, Amanda, Molecular Virology, Immunology and Medical Genetics,
effective October 1, 2011

Villamena, Frederick, Pharmacology, effective October 1, 2011

Wexler, Randell, Family Medicine, effective October 1, 2011

Yang, Jing, Pediatrics, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Sai-Sudhakar, Chittoor, Surgery, effective October 1, 2011

**COLLEGE OF MEDICINE
REGULAR CLINICAL**

PROMOTION TO PROFESSOR-CLINICAL

Crandall, Wallace, Pediatrics, effective October 1, 2011

de los Reyes, Emily, Pediatrics, effective October 1, 2011

Higgins, Gloria, Pediatrics, effective October 1, 2011

Mousa, Hayat, Pediatrics, effective October 1, 2011

June 24, 2011 meeting, Board of Trustees

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Galantowicz, Mark, Surgery, effective October 1, 2011 and October 1, 2012
Lynn, Deborah, Neurology, effective October 1, 2011 and October 1, 2012
Weiss, Raul, Internal Medicine, effective October 1, 2011 and October 1, 2012

REAPPOINTMENT

Agrawal, Punit, Neurology, effective October 1, 2012
Andritsos, Michael, Anesthesiology, effective October 1, 2012
Arbona, Fernando, Anesthesiology, effective October 1, 2011
Bannerman, Tammy, Pathology, effective October 1, 2012
Baughcum, Amy, Pediatrics, effective October 1, 2012
Benson, Betsey, Psychiatry, effective October 1, 2012
Berlan, Elise, Pediatrics, effective October 1, 2012
Bhatt, Nitin, Internal Medicine, effective October 1, 2012
Bodin, Steven, Pediatrics, effective October 1, 2012
Clutter, Jill, School of Allied Medical Professions, effective October 1, 2012
Cohen, Daniel, Pediatrics, effective October 1, 2012
Cook, Stephanie, Emergency Medicine, effective October 1, 2012
Dalton, Ryan, Anesthesiology, effective October 1, 2011
Daoud, Emile, Internal Medicine, effective October 1, 2012
Dimitrova, Galina, Anesthesiology, effective October 1, 2011
Evans, Cynthia, Obstetrics & Gynecology, effective October 1, 2012
Franco, Veronica, Internal Medicine, effective October 1, 2012
Freimer, Miriam, Neurology, effective October 1, 2012
Fugate, Lisa, Physical Medicine and Rehabilitation, effective October 1, 2012
Gafford, Ellin, Internal Medicine, effective October 1, 2012
Gandhi, Bela, Psychiatry, effective October 1, 2012
Groce, Jeffery, Internal Medicine, effective October 1, 2012
Gutmann, Rebecca, Anesthesiology, effective October 1, 2011
Hamilton III, Charles, Anesthesiology, effective October 1, 2011
Hanje, Adam, Internal Medicine, effective October 1, 2012
Harzman, Alan, Surgery, effective October 1, 2012
Henwood-Finley, Maria, Pediatrics, effective October 1, 2012
Hicks, William, Internal Medicine, effective October 1, 2012
Highley, James, Anesthesiology, effective October 1, 2011
Hummel, John, Internal Medicine, effective October 1, 2012
Iwenofu, Obiajulu, Pathology, effective October 1, 2012
Janicki, Todd, Internal Medicine, effective October 1, 2012
Kasick, David, Psychiatry, effective October 1, 2012
Kataki, Maria, Neurology, effective October 1, 2012
Khabiri, Babak, Anesthesiology, effective October 1, 2011
Kirkpatrick, Robert, Internal Medicine, effective October 1, 2012
Kman, Nicholas, Emergency Medicine, effective October 1, 2012
Knepel, Sheri, Emergency Medicine, effective October 1, 2012
Kothari, Deven, Anesthesiology, effective October 1, 2012
Kover, Alan, Anesthesiology, effective October 1, 2011
Kuntz, Kristin, Psychiatry, effective October 1, 2012
Larry, John, Internal Medicine, effective October 1, 2012
Lawson, Victoria, Neurology, effective October 1, 2012
Layman, Rachel, Internal Medicine, effective October 1, 2012
Levin, Douglas, Internal Medicine, effective October 1, 2012
Li, Lin, Anesthesiology, effective October 1, 2011
Lindsey, David, Surgery, effective October 1, 2012
Lloyd, Eric, Pediatrics, effective October 1, 2012
Logan, Kelsey, Internal Medicine, effective October 1, 2012
Lowery, Deborah, Anesthesiology, effective October 1, 2012
Lteif, Ghada, Psychiatry, effective October 1, 2012
Lumbley, Joshua, Anesthesiology, effective October 1, 2012
Maher, William, Internal Medicine, effective October 1, 2012

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Mani, Matharbootham, Anesthesiology, effective October 1, 2011
Massick, Susan, Internal Medicine, effective October 1, 2012
Mayerson, Joel, Orthopaedics, effective October 1, 2012
McCallister, Jennifer, Internal Medicine, effective October 1, 2012
McIlroy, Mary, Pediatrics, effective October 1, 2012
Mehta, Laxmi, Internal Medicine, effective October 1, 2012
Merryman, Scott, Family Medicine, effective October 1, 2012
Monk III, J Paul, Internal Medicine, effective October 1, 2012
Monson, Erik, Orthopaedics, effective October 1, 2012
Moore, Stephany, Internal Medicine, effective October 1, 2012
Moran, Kenneth, Anesthesiology, effective October 1, 2011
Needleman, Bradley, Surgery, effective October 1, 2012
Norton, John, Anesthesiology, effective October 1, 2011
Norton, Kavitha, Internal Medicine, effective October 1, 2012
Olshefski, Randal, Pediatrics, effective October 1, 2012
Orsinelli, David, Internal Medicine, effective October 1, 2012
Pakalnis, Ann, Pediatrics, effective October 1, 2012
Perez, William, Anesthesiology, effective October 1, 2011
Pfeil, Sheryl, Internal Medicine, effective October 1, 2012
Punati, Jaya, Pediatrics, effective October 1, 2012
Reber, Kristina, Pediatrics, effective October 1, 2012
Ristev, Sonia, Anesthesiology, effective October 1, 2012
Rogers, Barbara, Anesthesiology, effective October 1, 2011
Rogoski, John, Anesthesiology, effective October 1, 2011
Rohl, Jacqueline, Obstetrics & Gynecology, effective October 1, 2012
Rose, Jeffrey, Internal Medicine, effective October 1, 2012
Rowland, Daniel, Pediatrics, effective October 1, 2012
Satoskar, Anjali, Pathology, effective October 1, 2012
Sergakis, Georgianna, School of Allied Medical Professions, effective October 1, 2012
Severyn, Steven, Anesthesiology, effective October 1, 2011
Shana' ah, Arwa, Pathology, effective October 1, 2012
Singh, Neeraj, Internal Medicine, effective October 1, 2012
Slone, Hasel, Radiology, effective October 1, 2012
Smith Jr., Stephen, Otolaryngology, effective October 1, 2012
Souza, Sergio, Anesthesiology, effective October 1, 2011
Speas, Gaylynn, Anesthesiology, effective October 1, 2011
Suarez, Adrian, Pathology, effective October 1, 2012
Swain, Anshuman, Anesthesiology, effective October 1, 2012
Swan, Joseph, Anesthesiology, effective October 1, 2011
Szabo, Martha, Anesthesiology, effective October 1, 2012
Thackeray, Jonathan, Pediatrics, effective October 1, 2012
Traetow, Wayne, Anesthesiology, effective October 1, 2011
Trout, Wayne, Obstetrics & Gynecology, effective October 1, 2012
Turner, Katja, Anesthesiology, effective October 1, 2011
Virk, Subhdeep, Psychiatry, effective October 1, 2012
Walker, Jon, Internal Medicine, effective October 1, 2012
Werman, Howard, Emergency Medicine, effective October 1, 2012
Werner, Joseph, Anesthesiology, effective October 1, 2012
Westman, Judith, Internal Medicine, effective October 1, 2012
Yablok, David, Anesthesiology, effective October 1, 2011
Yee, Lisa, Surgery, effective October 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Bishop, Julie, Orthopaedics, effective October 1, 2011 and October 1, 2012
Cua, Clifford, Pediatrics, effective October 1, 2011 and October 1, 2012
Hasan, Ayesha, Internal Medicine, effective October 1, 2011 and October 1, 2012
Lozanski, Gerard, Pathology, effective October 1, 2011 and October 1, 2012
Prasad, Vinay, Pathology, effective October 1, 2011 and October 1, 2012
Thomas, Andrew, Internal Medicine, effective October 1, 2011 and October 1, 2012

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PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Agnese, Doreen, Surgery, effective October 1, 2011
Borchers Jr., James, Family Medicine, effective October 1, 2011
Erwin, Elizabeth, Pediatrics, effective October 1, 2011
Hunt, Garrett, Pediatrics, effective October 1, 2011
Klatt, Maryanna, School of Allied Medical Professions, effective October 1, 2011
Moseley, Mark, Emergency Medicine, effective October 1, 2011
Patel, Hiren, Pediatrics, effective October 1, 2011

**COLLEGE OF MEDICINE
REGULAR RESEARCH TRACK**

REAPPOINTMENT

Jacob, Naduparambil, Radiation Oncology, effective October 1, 2012
Johnson, Amy, Internal Medicine, effective October 1, 2012
Lucas, David, Internal Medicine, effective October 1, 2012
Piper, Melissa, Internal Medicine, effective October 1, 2012
Saji, Motoyasu, Internal Medicine, effective October 1, 2012

**COLLEGE OF NURSING
REGULAR CLINICAL**

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Bauldoff, Gerene, effective October 1, 2011 and October 1, 2012

COLLEGE OF OPTOMETRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Walline, Jeffrey, effective October 1, 2011

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Kvaratskhelia, Mamuka, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Carcache de Blanco, Esperanza, effective October 1, 2011
Li, Chenglong, effective October 1, 2011

**COLLEGE OF PHARMACY
REGULAR CLINICAL**

REAPPOINTMENT

Bennett, Marialice, effective October 1, 2012
Brackett, Carolyn, effective October 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Rodis, Jennifer, effective October 1, 2011

**COLLEGE OF PHARMACY
REGULAR RESEARCH**

REAPPOINTMENT

Lacombe, Veronique, effective October 1, 2012

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**COLLEGE OF PUBLIC HEALTH
REGULAR CLINICAL**

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Crawford, John, effective October 1, 2011

COLLEGE OF SOCIAL WORK

PROMOTION TO PROFESSOR

Anderson-Butcher, Dawn, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Dabelko-Schoeny, Holly, effective October 1, 2011

Davis, Tamara, effective October 1, 2011

UNIVERSITY LIBRARIES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Black, Elizabeth, effective October 1, 2011

Strader, Rockelle, effective October 1, 2011

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Bednarski, Richard, Veterinary Clinical Sciences, effective October 1, 2011

Gebreyes, Wondwossen, Veterinary Preventive Medicine, effective
October 1, 2011

Hillier, Andrew, Veterinary Clinical Sciences, effective October 1, 2011

Johnson, Susan, Veterinary Clinical Sciences, effective October 1, 2011

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Lee, Chang Won, Veterinary Preventive Medicine, effective October 1, 2011

Lord, Linda, Veterinary Preventive Medicine, effective October 1, 2011

**COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL**

PROMOTION TO PROFESSOR-CLINICAL

Metzler, Anne, Veterinary Clinical Sciences, effective October 1, 2011

REAPPOINTMENT

Cooper, Edward, Veterinary Clinical Sciences, effective October 1, 2012

Green, Eric, Veterinary Clinical Sciences, effective October 1, 2012

La Perle, Krista, Veterinary Biosciences, effective October 1, 2012

Niehaus, Andrew, Veterinary Clinical Sciences, effective October 1, 2012

Premanandan, Christopher, Veterinary Biosciences, effective October 1, 2012

RESOLUTIONS IN MEMORIAM

Resolution No. 2011-87

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

June 24, 2011 meeting, Board of Trustees

Betty J. Fonner

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 2, 2011, of Betty Jane Fonner, Associate Professor Emeritus in the Ohio State University Extension.

Miss Fonner was born in March 1917 in Middlebourne, West Virginia. She earned her Bachelor of Science degree in home economics 1939 from West Virginia University and a Master of Arts degree in community leadership education in 1956 from Columbia University.

Betty began her Extension career in Ohio in 1945 as the home demonstration agent in Washington County. Thirteen years later, she was promoted to the position of county extension agent - home economics. She worked in Washington County for her entire career and retired in 1979.

Professor Fonner's work with clothing, home management, and nutrition projects; workshops; and publications proved that she was a truly dedicated teacher for Extension clientele throughout the state. She wrote numerous guides and bulletins as needed for her teaching to supplement educational bulletins from the USDA and Extension. She was a member of and served on committees of several professional organizations. She received the Distinguished Service Award from the National Association of Extension Home Economists.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Betty J. Fonner its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

John W. Nelson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 12, 2011, of John W. Nelson, Professor Emeritus in the College of Pharmacy.

Professor Nelson held a Bachelor of Science degree from Purdue University and a Master of Science degree in pharmacology from the University of Georgia. In 1945 he received a Ph.D. degree in pharmacology from Purdue, the first to be awarded at the university. He worked for Eli Lilly for a brief time in 1939 before serving as an assistant professor at the University of Georgia from 1940-44. Upon completion of his doctorate he taught at Oregon State as an associate professor for two years.

Professor Nelson taught pharmacognosy when he joined The Ohio State University faculty in 1947, but soon he was head of the newly established pharmacology program in the College. The program and curriculum he developed became a model for five-year Bachelor of Science in Pharmacy degree programs across the country. From 1964-67, Professor Nelson served as the day-to-day head for the construction of the new pharmacy building, now known as Lloyd M. Parks Hall. Professor Nelson developed and taught the first campus-wide course on drug abuse, Pharmacy 200. He retired from Ohio State in 1977.

Among the many honors he received was recognition in World Who's Who of Science and the receipt of a Distinguished Service Award from Ohio State. He authored over 50 publications in pharmacology and related fields. Professor Nelson was one of the original inductees into the College's "Legends of Pharmacy" group. He mentored countless students, many of whom would return to OSU to teach.

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Professor Nelson is remembered as a leader in the development of the field of pharmacology in the College of Pharmacy and across the nation. During his time at Ohio State, he was active within the University and was known for taking on challenges. He was named Professor Emeritus in 1977.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus John W. Nelson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Wenrich Stuckey

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 5, 2011, of Wenrich "Bill" Stuckey, Associate Professor Emeritus in the Ohio State University Extension.

Mr. Stuckey was born in 1924 in Circleville, Ohio. He served in the U.S. Army from 1944-46 and after being wounded in combat was discharged home. He then earned his Bachelor of Science degree in Agriculture in 1949 and a Master of Science degree in 1957 in agricultural education, both from The Ohio State University.

After teaching vocational agriculture in local schools, Bill began his OSU Extension career in 1965 as the county extension agent - 4-H in Seneca County. Eight years later he became the county extension agent - agriculture in Seneca County. He held this position until he retired from the University in March 1983.

Professor Stuckey conducted educational programs for the citizens of Seneca County on subjects such as farm management, estate planning, tax management, and financial planning. He taught agronomic programs for corn and soybean producers and conducted tours to demonstrate the production, storage, and marketing of grain. Bill oversaw numerous garden clinics for suburban and urban citizens alike. His emphasis on food production and gardening programs were well received. He taught a number of workshops designed to provide pesticide applicators with information on applying pesticides more efficiently and safely, which helped them on their way to becoming certified applicators. Bill was always regarded as an excellent teacher. He was a member of and served on many committees of several professional organizations.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Wenrich "Bill" Stuckey its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2011-88

Synopsis: The University Development Report as of April 30, 2011, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

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WHEREAS this report includes the revision of The Klotz Chair in Cancer Research #1; the establishment of The Klotz Chair in Cancer Research #2, The Klotz Chair in Cancer Research #3, The Klotz Chair in Cancer Research #4, The John C. Elam/Vorys Sater Professorship, and The Hagop S. Mekhjian M.D. Chair in Medical Ethics and Professionalism; the establishment of thirty-three (33) named endowed funds; the revision of fourteen (14) named endowed funds; and the closure of two (2) named endowed funds.

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Foundation as of April 30, 2011, be approved.

(See Appendix XXXVIII for background information, page 1085.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Change in Name and Description of Named Endowed Chair</u>	
From: The Klotz Chair in Cancer Research To: The Klotz Chair in Cancer Research #1	
<u>Establishment of Named Endowed Chairs</u>	
The Klotz Chair in Cancer Research #2 (Established with gifts originally from the estate of Marion N. Rowley transferred from The Klotz Chair in Cancer Research; used to provide salary support for a chair position in the field of cancer research)	\$2,000,000.00
The Klotz Chair in Cancer Research #3 (Established with gifts originally from the estate of Marion N. Rowley transferred from The Klotz Chair in Cancer Research; used to provide salary support for a chair position in the field of cancer research)	\$2,000,000.00
The Klotz Chair in Cancer Research #4 (Established with gifts originally from the estate of Marion N. Rowley transferred from The Klotz Chair in Cancer Research; used to provide salary support for a chair position in the field of cancer research)	\$2,000,000.00
<u>Establishment of Named Endowed Professorship</u>	
The John C. Elam/Vorys Sater Professorship (Established with gifts from the family and friends of John C. Elam and the Ohio State Law alumni employed by Vorys Sater Seymour & Pease; used to support an endowed professorship position in the Moritz College of Law) (grandfathered)	\$750,000.00
<u>Establishment of Named Endowed Fund</u>	
The Mike Liu Graduate Student Scholarship Fund in Computer Science and Engineering	\$54,615.00

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(Established with gifts from the Department of Computer Science and Engineering alumni, colleagues, friends within the OSU and research community, and relatives; used to provide scholarship support to full-time graduate students in the College of Engineering)

Change in Description of Named Endowed Funds

OSU Extension Agriculture and Natural Resources Educators Professional Improvement Fund

OSU Mansfield Business Program Endowment Fund

OSU Mansfield Scholarship Endowment Fund

Change in Name and Description of Named Endowed Funds

From: Harry W. Ebert Scholarship in Welding Engineering
To: Harry W. and Hanni H. Ebert Scholarship Fund in Welding Engineering

From: The Rouda Scholarship for Graduate Education in Real Estate
To: The Harley E. Rouda Sr. and Marlese N. Rouda Fund for Graduate Education in Real Estate

From: The HER Realtors Fund in Real Estate
To: The Harley E. Rouda Sr. and Marlese N. Rouda Scholarship Fund

From: The Ohio State University Women's Club Scholarship Fund
To: The University Women's Club of Ohio State Scholarship Fund

From: Marjorie K. Fawcett Scholarship Fund
To: The University Women's Club of Ohio State Scholarship Fund Honoring Marjorie K. Fawcett

Closure of Named Endowed Funds

Grace Wolfe Kenson Lahm Student Loan Fund

Mansfield Campus Real Estate Education Fund

Establishment of Named Endowed Chair

The Hagop S. Mekhjian M.D. Chair in Medical Ethics and Professionalism \$2,006,143.68
(Established with gifts from Dr. Hagop Mekhjian M.D. and Mrs. Mary Mekhjian and multiple friends and colleagues; used to support a physician faculty member in the College of Medicine)

Establishment of Named Endowed Funds

The American Electric Power Foundation Chair Fund in Burn Care \$1,000,000.00
(Established with gifts from American Electric Power Foundation; to be used for a chair position supporting a physician faculty member in the Division of Critical Care, Trauma, and Burn in the Department of Surgery)

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The Frank S. and Berdine G. McWhinney Medical Research Endowment Fund (Established with gifts from Frank S. and Berdine G. McWhinney; used to support the College of Medicine in the areas of Alzheimer's disease, cancer, and cardiovascular research)	\$769,323.94
The Grace Wallace McConeghy and George McConeghy Jr. Scholarship Fund (Established with a gift from George McConeghy, Jr.; to be equally divided between the College of Nursing and the College of Engineering to provide scholarships to undergraduate students)	\$265,235.35
The Van Bloom Family MBA Scholarship Fund (Established with a gift from Col. "JC" Van Bloom; used to support a graduate students in the Fisher College of Business)	\$229,270.96
The Medical Class of 1973 (Four-Year Program) Scholarship Fund (Established with gifts from the medial alumni from the class of 1973; used to provide medical student scholarships)	\$79,688.10
Major Ray Mendoza Endowed Scholarship Fund II (Established with gifts from Alex Porter; used to provide scholarship support to a graduate enrolled at the Glenn School of Public Affairs)	\$68,246.86
The Stephen and Susan Kirschner Family Athletic Scholarship Fund (Established with a gift from Susan and Stephen Kirschner; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's basketball team)	\$67,743.40
The I.A. Casper and Dolly Casper Symposium Endowment Fund (Established with gifts from Sheldon Robert "Bob" Casper; used to support an annual symposium on campus to showcase junior faculty and their research on topics related to political science)	\$61,000.00
The Pamela J. Liebert Endowment Fund for Breast Cancer Research (Established with gifts from Pamela J. Liebert; used to support breast cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)	\$60,766.00
B. Chandrasekaran and Sandra Mamrak Graduate Student Scholarship Fund (Established with a gift from Dr. Balakrishnan Chandrasekaran and Dr. Sandra Mamrak; used to provide scholarship support to graduate students in the Department of Computer Science and Engineering)	\$59,875.00
The A. Peter Costanza Doctoral Programs in Music Endowment Fund (Established with gifts from Dr. A. Peter Costanza; used to provide awards to students enrolled in the School of Music)	\$52,100.00

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Karen A. Bell Dance Fund (Established with gifts from Karen A. Bell and Ben Maiden and their family and friends; used to support local, national, or international student projects, performances, presentations, and workshops that benefit populations who have little access to dance)	\$51,730.00
Elizabeth A. Salt Anthropology Travel Award Fund (Established with a gift from Elizabeth A. Salt; used to provide financial assistance for travel to support field work and research for a graduate student who is majoring in anthropology)	\$50,976.82
The Margaret "Betty" Patty and Walker B. Lowman Memorial Scholarship Fund (Established with gifts from Karen Lowman West; used to provide scholarships for undergraduate students)	\$50,563.23
The Paul S. Casamassimo Endowed Fund in Pediatric Dentistry (Established with gifts from friends, colleagues, and former residents of Dr. Paul S. Casamassimo; used at the discretion of the chair of the Division of Pediatric Dentistry in the College of Dentistry to address the most pressing needs of the Division)	\$50,299.88
The Bruno Family Scholarship Fund (Established with a distribution from the Bruno Family Fund at The Columbus Foundation per a request from John Bruno; used to provide scholarships to undergraduate students from Lorain County, Ohio)	\$50,000.00
The George and Shirley Caronis Fund to Keep the Victory Bell Ringing (Established with a gift from Shirley Caronis; used to provide for the maintenance and preservation of the Victory Bell at the Ohio Stadium)	\$50,000.00
Michael H. and Jo Ann Carpenter Scholarship Fund II (Established with gifts from Michael H. and Jo Ann Carpenter; used to provide a scholarship for a first-year student at the Moritz College of Law)	\$50,000.00
The Raymond and Laura Goodrich Undergraduate Scholarship Fund (Established with a gift from Dr. Raymond and Laura Goodrich; used to provide financial aid to undergraduate students majoring in chemistry or biochemistry who are involved in research)	\$50,000.00
The McMillen Scholarship Fund for Belmont County (Established with a gift from the estate of Sara McMillen; used to provide financial assistance for needy students from Belmont County, Ohio)	\$50,000.00
Sanda Scholarship Endowment Fund (Established with gifts from Joseph M. Sanda; used to provide scholarships for undergraduate students in industrial and systems engineering who are involved in athletics either through the Department of Athletics or Ohio State Recreational Sports)	\$50,000.00

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Shumate Family Endowment Fund at The Wexner Center for the Arts (Established with gifts from Alex and Renee Shumate; used to enable coordinated, strategic outreach efforts with particular attention to engaging African American professionals in the center's exhibitions, performances, film screenings, education programs, and community initiatives)	\$50,000.00
James W. and Sally A. Staker Endowed Scholarship Fund (Established with gifts from James W. and Sally A. Staker; used to provide scholarships for students enrolled in the College of Pharmacy)	\$50,000.00
The Alumni Club of Taiwan Scholarship Fund (Established with gifts from the OSU Alumni Club of Taiwan; used to provide scholarships for undergraduate and graduate international students)	\$50,000.00
The Raymond G. and Helen Mossbarger Vawter Family Fund (Established with a gift from Helen Mossbarger Vawter and Raymond G. Vawter; used to provide scholarships for students enrolled in the College of Education and Human Ecology)	\$50,000.00
The Stan Hardy Graduate Scholarship Fund (Established with gifts from the estate of Barbara M. Hardy; used to support graduate students in the Fisher College of Business) (grandfathered)	\$37,298.36
The Fred M.A. and Sandra Jones Wu Endowment Fund (Established with gifts from Sandra Jones Wu; used to support the work of the Chinese Studies Library) (grandfathered)	\$26,082.00
Tien H. Wu Endowment Fund (Established with gifts from friends, family, and colleagues in Dr. Wu's honor; used to promote excellence in civil engineering via lectures by eminent practitioners and academics in the profession) (grandfathered)	\$25,825.00
The Tom and Katie Koch Student Leader Scholarship Fund (Established with gifts from Dr. Thomas C. Koch and Mrs. Kathryn R. Koch; used to support scholarships for undergraduate students who are active members of the St. Thomas More Newman Center Student Group) (grandfathered)	\$25,750.00
The Steven M. Still Herbaceous Plant Garden Endowment Fund (Established with gifts from Dr. Steven M. Still and Carolyn Still and other friends of the Chadwick Arboretum and Learning Gardens; used to support the maintenance of the Steven M. Still Garden in the Chadwick Arboretum and Learning Gardens) (grandfathered)	\$25,730.00
Canter's Cave 4-H Camp Endowment Fund (Established with gifts from friends of Canter's Cave; used to support Canter's Cave 4-H Camp) (grandfathered)	\$25,129.43

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The Donna L. and Richard L. Bassett Agricultural Vice President's Excellence Fund \$25,000.00
(Established with gifts from Donna L. And Richard L. Bassett; used to support programs identified by the vice president and executive dean as current and critical priorities in the College of Food, Agricultural, and Environmental Sciences) (grandfathered)

Change in Name of Named Endowed Funds

From: The Jerome Lawrence and Robert E. Lee Theatre Research Institute Endowed Fund
To: The Jerome Lawrence Endowed Fund at The Jerome Lawrence and Robert E. Lee Theatre Research Institute

From: The STJ – EISi Athletic Scholarship Fund
To: The Schlonsky Family Athletic Scholarship Fund

Change in Description of Named Endowed Funds

The Lyle Aloysius John Gassmann Memorial Award Fund in Optometry

The Carolyn J. Merry Engineering Scholarship Fund

The Rausch-Spiers Family Scholarship Fund

The Richard C. Richley M.D. Medical Research Fund

Change in Name and Description of Named Endowed Fund

From: The Battelle Center for Mathematics and Science Education Policy Endowed Support Fund
To: The Battelle Center for Science and Technology Policy Endowed Fund

Total Gifts \$12,418,393.01

Change in Name and Description of Named Endowed Chair

The Klotz Chair in Cancer Research #1

The Klotz Chair in Cancer Research was established October 1, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (B.S.Bus.Adm. 1929) of Glendale, California; and in memory of her sister, Kathleen Wellenreiter Klotz (B.S.Bus.Adm. 1932) of Glendale, California. The name and description were revised June 24, 2011.

The annual distribution from this fund shall provide salary support for a chair position in the field of cancer research within the College of Medicine (College) and the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). The position shall be held by a nationally eminent physician faculty member who will hold *The Klotz Chair in Cancer Research #1* upon appointment made by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College, and the senior vice president for Health Sciences. The individual appointed to this position shall be known as *The Klotz Chair in Cancer Research*. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

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The research activities of the chair holder shall be supported, to include research personnel, equipment, supplies and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

If the distribution generated by The Klotz Chair in Cancer Research #1 is no longer needed in the area of cancer research, the distribution shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the dean of the College in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek recommendations and approval from the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College, and the senior vice president for Health Sciences.

Establishment of Named Endowed Chairs

The Klotz Chair in Cancer Research #2

The Klotz Chair in Cancer Research #2 was established June 24, 2011, by the Board of Trustees of The Ohio State University with a transfer from The Klotz Chair in Cancer Research #1. The original gifts were from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (B.S.Bus.Adm. 1929) of Glendale, California; and in memory of her sister, Kathleen Wellenreiter Klotz (B.S.Bus.Adm. 1932) of Glendale, California.

The annual distribution from this fund shall provide salary support for a chair position in the field of cancer research within the College of Medicine (College) and the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). The position shall be held by a nationally eminent physician faculty member who will hold *The Klotz Chair in Cancer Research #2* upon appointment made by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College, and the senior vice president for Health Sciences. The individual appointed to this position shall be known as *The Klotz Sisters Chair in Cancer Research*. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The research activities of the chair holder shall be supported, to include research personnel, equipment, supplies and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

If the distribution generated by The Klotz Chair in Cancer Research #2 is no longer needed in the area of cancer research, the distribution shall be used to fund research

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into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the dean of the College in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek recommendations and approval from the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College, and the senior vice president for Health Sciences.

Amount Establishing Chair: \$2,000,000.00

The Klotz Chair in Cancer Research #3

The Klotz Chair in Cancer Research #3 was established June 24, 2011, by the Board of Trustees of The Ohio State University with a transfer from The Klotz Chair in Cancer Research #1. The original gifts were from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (B.S.Bus.Adm. 1929) of Glendale, California; and in memory of her sister, Kathleen Wellenreiter Klotz (B.S.Bus.Adm. 1932) of Glendale, California.

The annual distribution from this fund shall provide salary support for a chair position in the field of cancer research within the College of Medicine (College) and the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). The position shall be held by a nationally eminent physician faculty member who will hold *The Klotz Chair in Cancer Research #3* upon appointment made by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College and the senior vice president for Health Sciences. The individual appointed to this position shall be known as *The Klotz Family Chair in Cancer Research*. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The research activities of the chair holder shall be supported, to include research personnel, equipment, supplies and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

If the distribution generated by The Klotz Chair in Cancer Research #3 is no longer needed in the area of cancer research, the distribution shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the dean of the College in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek recommendations and approval from the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College, and the senior vice president for Health Sciences.

Amount Establishing Chair: \$2,000,000.00

The Klotz Chair in Cancer Research #4

The Klotz Chair in Cancer Research #4 was established June 24, 2011, by the Board of Trustees of The Ohio State University with a transfer from The Klotz Chair in Cancer Research #1. The original gifts were from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (B.S.Bus.Adm. 1929) of Glendale, California; and in memory of her sister, Kathleen Wellenreiter Klotz (B.S.Bus.Adm. 1932) of Glendale, California.

The annual distribution from this fund shall provide salary support for a chair position in the field of cancer research within the College of Medicine (College) and the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). The position shall be held by a nationally eminent physician faculty member who will hold *The Klotz Chair in Cancer Research #4* upon appointment made by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College, and the senior vice president for Health Sciences. The individual appointed to this position shall be known as *The Kathleen Wellenreiter Klotz Chair in Cancer Research*. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The research activities of the chair holder shall be supported, to include research personnel, equipment, supplies and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

If the distribution generated by The Klotz Chair in Cancer Research #4 is no longer needed in the area of cancer research, the distribution shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the dean of the College in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek recommendations and approval from the chief executive officer of The James, the director of the

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Comprehensive Cancer Center, the dean of the College, and the senior vice president for Health Sciences.

Amount Establishing Chair: \$2,000,000.00

Establishment of Named Endowed Professorship

The John C. Elam/Vorys Sater Professorship

The John C. Elam/Vorys Sater Designated Professorship in Law was established December 6, 2002, by the Board of Trustees of The Ohio State University with gifts from the family and friends of John C. Elam and Ohio State Law alumni employed by Vorys Sater Seymour & Pease. With additional gift commitments, the designated professorship was changed to an endowed fund September 21, 2007. The required funding level has been reached and the professorship was established June 24, 2011.

The annual distribution from this fund shall provide an endowed professorship position in The Michael E. Moritz College of Law. Appointment to the professorship shall be recommended by the dean of the Moritz College of Law and the executive vice president and provost, and approved by the Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the Moritz College of Law.

Amount Establishing Professorship: \$750,000.00 (grandfathered)

Establishment of Named Endowed Fund

**The Mike Liu Graduate Student Scholarship Fund
in Computer Science and Engineering**

The Mike Liu Graduate Student Scholarship Fund in Computer Science and Engineering was established June 24, 2011, by the Board of Trustees of The Ohio State University, with gifts from the OSU Department of Computer Science and Engineering alumni, colleagues, friends within OSU and research community, and relatives.

The intent of this fund is to recognize, encourage and assist outstanding graduate students in Computer Science and Engineering at The Ohio State University who demonstrate promise in contributing much to society.

The annual distribution from this fund shall be used to provide scholarship support to full-time graduate students in the College of Engineering focused on computer science and engineering. To qualify, candidates must demonstrate academic merit and research achievements. Financial need will not be a consideration. The Department of Computer Science and Engineering's Awards Committee shall provide information on at least three nominees to the chair of the Department of Computer Science and Engineering for review; the chair shall select scholarship recipients in consultation with the University's Office of Student Financial Aid. Recipients will be named annually and may compete for renewed awards in following years.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Computer Science and Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, if possible, and the dean of the College of Engineering in consultation with the chairperson of the Department of Computer Science and Engineering.

Amount Establishing Endowment: \$54,615.00

Change in Description of Named Endowed Funds

**OSU Extension Agriculture and Natural Resources Educators
Professional Improvement Fund**

The OSU Extension Agriculture and Natural Resources Educators Professional Improvement Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University with residual funds from the 2006 Annual Meeting and Professional Improvement Conference of the National Association of County Agricultural Agents held in Cincinnati, Ohio. The description was revised June 24, 2011.

The annual distribution from this fund shall be used to assist OSU Extension Agriculture and Natural Resources Educators with their professional improvement, recognition, and other needs as deemed necessary to support their profession. Expenditures shall be approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for Agriculture and Natural Resources.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for Agriculture and Natural Resources.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for Agriculture and Natural Resources.

OSU Mansfield Business Program Endowment Fund

The OSU Mansfield Business Program Endowment Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with gifts from the Mansfield community. The Mansfield Campus Real Estate Education Fund is being closed, the principal transferred to the principal of the OSU Mansfield Business Program Endowment Fund, the distribution transferred to the OSU Mansfield Business Program Endowment Fund distribution fund, and the description was revised June 24, 2011.

The annual distribution from this fund shall be used to supplement the costs of the OSU-Mansfield business administration program to assure it meets the high standards of the University as approved by the dean and director of the Mansfield campus.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director of the Mansfield campus.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, if possible, and the dean and director of the Mansfield campus.

OSU Mansfield Scholarship Endowment Fund

The OSU Mansfield Scholarship Endowment Fund was established July 7, 1995, by the Board of Trustees of The Ohio State University with community gifts. The Grace Wolfe Kenson Lahm

Student Loan Fund is being closed, the principal transferred to the principal of the OSU Mansfield Scholarship Endowment Fund, the distribution transferred to the OSU Mansfield Scholarship Endowment Fund distribution fund, and the description was revised June 24, 2011.

The annual distribution shall be used to provide scholarships to students attending The Ohio State University at Mansfield. Students shall be selected to receive awards based on criteria developed by the Admissions and Scholarship Committee of The Ohio State University at Mansfield, in consultation with the University's Office of Student Financial Aid.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director The Ohio State University at Mansfield.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, if possible, and the dean and director The Ohio State University at Mansfield.

Change in Name and Description of Named Endowed Funds

Harry W. and Hanni H. Ebert Scholarship Fund in Welding Engineering

The Harry W. Ebert Scholarship in Welding Engineering was established April 5, 1985, by the Board of Trustees of The Ohio State University with gifts from Harry W. Ebert (B.W.E. 1948), his war bride wife Hanni, their family, friends, and associates. Harry and Hanni were happily married for over 62 years before Hanni passed away in 2009. The description was revised April 2, 1993. The name and description were revised June 24, 2011.

The annual distribution from this fund shall be used to support welding engineering students based on academic merit and financial need with preference given to undergraduates. The annual distribution from this fund shall be used to support engineering-related educational mission of the University, consistent with the University's mission and admissions policy. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, (1) immigrants and children of immigrants; (2) veterans of the U .S. Armed Forces with a minimum of two years of honorable service; (3) members or graduates of an advanced R.O.T.C. program; and (4) other deserving welding engineering students, who have been accepted for admissions at the University. Selection of each recipient shall be made by the chairperson of the Department of Materials Science and Engineering in consultation with the welding engineering faculty members in conjunction with the dean of the College of Engineering and in cooperation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Engineering.

The Harley E. Rouda Sr. and Marlese N. Rouda Fund for Graduate Education in Real Estate

The Rouda Scholarship for Graduate Education in Real Estate was established March 4, 1977, by the Board of Trustees of The Ohio State University, with gifts from the Harley E. Rouda and Company, Realtors, of Columbus, Ohio. The name and description were revised June 24, 2011.

The annual distribution from this fund shall be used by the director of the Center for Real Estate Education and Research in The Max M. Fisher College of Business for scholarships for students enrolled as master's degree candidates specializing in real estate or for doctoral candidates specializing in real estate education. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of the expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and the dean of the Fisher College of Business.

The Harley E. Rouda Sr. and Marlese N. Rouda Scholarship Fund

The HER Realtors Fund in Real Estate was established May 5, 2000, by the Board of Trustees of The Ohio State University, with gifts from Harley E. Rouda, Sr. (B.S.Bus.Adm. 1953) and Mrs. Marlese Neher Rouda (B.S.Bus.Adm. 1952). The name and description were revised June 24, 2011.

The annual distribution from this fund shall be used to provide undergraduate scholarships for students enrolled at The Max M. Fisher College of Business with preference given to students majoring in real estate. Recipients shall be selected by the director of the Fisher College of Business Undergraduate Programs Office in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

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subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of the expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from donors, if possible, and the dean of the Fisher College of Business.

The University Women's Club of Ohio State Scholarship Fund

The Ohio State University Women's Club Scholarship Fund was established July 20, 1979, by the Board of Trustees of The Ohio State University with gifts from the University Women's Club of Ohio State. The name and description were revised June 24, 2011.

The annual distribution from this fund shall provide scholarships based on academic achievement and financial need for undergraduate students who are attending the Columbus campus. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, female students. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the University Women's Club of Ohio State and the director of the Office of Student Financial Aid.

The University Women's Club of Ohio State Scholarship Fund Honoring Marjorie K. Fawcett

The Marjorie K. Fawcett Scholarship Fund was established March 5, 1971, by the Board of Trustees of The Ohio State University with gifts from the University Women's Club, in honor of Margaret K. Fawcett, wife of OSU President Novice Fawcett, in appreciation for her continuing inspiration and assistance to the University and the

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University Women's Club of Ohio State. The name and description were revised June 24, 2011.

The annual distribution from this fund shall provide scholarships based on academic achievement and financial need for undergraduate students attending the Columbus campus who are residents of Ohio and ranked as juniors or seniors. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, female students. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the University Women's Club of Ohio State and the director of the Office of Student Financial Aid.

Closure of Named Endowed Funds

Grace Wolfe Kenson Lahm Student Loan Fund

The Grace Wolfe Kenson Lahm Student Loan Fund was established March 2, 1984, by the Board of Trustees of The Ohio State University with a gift from Donald J. Lett (J.D. 1949) in honor of Mrs. Grace Wolfe Kenson Lahm. The fund's principal was transferred to the principal of the OSU Mansfield Scholarship Endowment Fund, the distribution was transferred to the OSU Mansfield Scholarship Endowment Fund distribution fund, and the fund is being closed June 24, 2011.

Mansfield Campus Real Estate Education Fund

The Mansfield Campus Real Estate Education Fund was established April 5, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Community Housing Resource Board, Inc., of Mansfield, Ohio. The fund's principal was transferred to the principal of the OSU Mansfield Business Program Endowment Fund, the distribution was transferred to the OSU Mansfield Business Program Endowment Fund distribution fund, and the fund is being closed June 24, 2011.

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Establishment of Named Endowed Chair

The Hagop S. Mekhjian M.D. Chair in Medical Ethics and Professionalism

The Hagop S. Mekhjian, M.D. Medical Ethics and Professionalism Lectureship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. Hagop Mekhjian M.D. (medical director, OSU Health System since 1984) and Mrs. Mary Mekhjian of Columbus, Ohio, and gifts from multiple friends and colleagues made in Dr. Mekhjian's honor. The name and description were revised September 17, 2010, to The Hagop S. Mekhjian M.D. Medical Ethics and Professionalism Fund. The required funding level for a chair position has been reached, and the chair was established June 24, 2011.

The annual distribution shall be used to support a nationally or internationally recognized physician faculty member in the College of Medicine who brings expertise and leadership in medical ethics and professionalism into academic medicine while providing exemplary teaching, patient care and scholarly activities at the OSU Medical Center.

The appointment shall be made by the Board of Trustees of The Ohio State University as recommended by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the chief medical officer of the OSU Medical Center. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and senior vice president in consultation with the chief medical officer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, and from the chief medical officer of the OSU Medical Center and approved by the senior vice president for Health Sciences.

Amount Establishing Chair: \$2,006,143.68

Establishment of Named Endowed Funds

The American Electric Power Foundation Chair Fund in Burn Care

The American Electric Power Foundation Chair Fund in Burn Care was established on June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from American Electric Power Foundation of Columbus, Ohio.

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Until the principal balance reaches \$2,000,000, the annual distribution from this fund shall be reinvested in the principal. After the principal balance reaches \$2,000,000, the annual distribution from this fund shall be used for a chair position supporting a nationally or internationally recognized physician faculty member in the Division of Critical Care, Trauma, and Burn in the Department of Surgery in the College of Medicine. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department of Surgery in consultation with the director of the Burn Center (unless a candidate) and approved by the senior vice president for Health Sciences and dean of the College of Medicine. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor and as recommended by the chairperson of the Department of Surgery and approved by the senior vice president for Health Sciences and the dean of the College of Medicine.

Amount Establishing Endowment: \$1,000,00.00

The Frank S. and Berdine G. McWhinney Medical Research Endowment Fund

The Frank S. and Berdine G. McWhinney Medical Research Endowment Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts designated for support of the College of Medicine from Frank S. (B.S.Ed. 1931) and Berdine G. (B.A. Fine Art 1931) McWhinney of Worthington, Ohio, through an estate gift from Frank McWhinney.

The annual distribution from this fund shall support the College of Medicine in the areas of Alzheimer's disease, cancer, and cardiovascular research as recommended by the dean of the College in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$769,323.94

The Grace Wallace McConeghy and George McConeghy Jr. Scholarship Fund

The Grace Wallace McConeghy and George McConeghy Jr. Scholarship Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from George McConeghy, Jr.

The annual distribution from the endowment shall be divided equally between the College of Nursing and the College of Engineering to provide scholarships to current undergraduate students in good standing who demonstrate financial need. The recipient of the scholarship *in Nursing* shall be selected by the dean of the College of Nursing or his/her designee. The recipient of the scholarship in Engineering shall be selected by the dean of the College of Engineering or his/her designee. Both scholarships shall be awarded in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Nursing and the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the College of Nursing and the dean of the College of Engineering.

Amount Establishing Endowment: \$265,235.35

The Van Bloom Family MBA Scholarship Fund

The Van Bloom Family MBA Scholarship Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Col. "JC" Van Bloom (B.S.Bus.Adm. 1959) formerly of Troy, Pennsylvania, and memorialized at Arlington National Cemetery. Col. Van Bloom honorably served his country as a fighter pilot in World War II and the Korean War.

The annual distribution from this fund shall be used to provide support to a graduate student(s) in The Max M. Fisher College of Business, with first preference given to

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students who have served in the United States Military. Preference should also be given to descendants of military personnel killed in the line of duty or to descendants of military personnel considered MIAs. Recipients shall be selected by the College's director of the Graduate Program Office in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Fisher College of Business Graduate Program Office in consultation with the College's dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the oldest descendant of the donor, if possible, and the College's director of the Graduate Program Office in consultation with the College's dean. .

Amount Establishing Endowment: \$229,270.96

The Medical Class of 1973 (Four-Year Program) Scholarship Fund

The Medical Class of 1973 (Four-Year Program) Scholarship Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the medical alumni from the class of 1973 (four-year program).

The annual distribution from this fund shall provide medical student scholarships based on financial need or academic merit and, until no such candidates exist, to first-generation students (first in their immediate family to graduate from a four-year college). Recipients shall be selected by the College of Medicine Scholarship Committee in consultation with the University's Office of Student Financial Aid and be approved by the dean of the College of Medicine.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and as recommended by the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$79,688.10

Major Ray Mendoza Endowed Scholarship Fund II

The Major Ray Mendoza Endowed Scholarship Fund II was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Alex Porter in memory of Major Ray Mendoza (B.A. 1995), a Buckeye and member of the U.S. Marine Corps, who was killed in the line of duty while serving in Iraq.

The annual distribution from this fund shall provide scholarship support for a graduate student enrolled at the John Glenn School of Public Affairs who has demonstrated leadership skills and abilities. Scholarship recipients shall be selected by the school's director in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of the Glenn School of Public Affairs.

Amount Establishing Endowment: \$68,246.86

The Stephen and Susan Kirschner Family Athletic Scholarship Fund

The Stephen and Susan Kirschner Family Athletic Scholarship Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Susan (B.S. 1976) and Stephen Kirschner from Columbus, Ohio.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's basketball

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team and is pursuing an undergraduate degree at The Ohio State University. Scholarship recipients shall be selected by the director of the Department of Athletics in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the director of the Department of Athletics.

Amount Establishing Endowment: \$67,743.40

The I.A. Casper and Dolly Casper Symposium Endowment Fund

The I.A. Casper and Dolly Casper Symposium Endowment Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Sheldon Robert "Bob" Casper (B.A. 1966) in honor of his parents.

The annual distribution from this fund shall support an annual symposium on campus to showcase junior faculty and their research on topics related to political science (topics may change to discuss various issues from negotiations and the psychology of politics to war time decisions and political strategies). This symposium will provide the faculty an opportunity to share their research with colleagues and students from across campus and illustrate the importance of research in the field to our graduate and undergraduate students. The symposium will include a moderated panel to highlight one of the topics and may encompass guest faculty members or faculty from our campus. The chairperson of the Department of Political Science shall administer this fund in consultation with the executive dean of the College of Arts and Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be

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designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of Political Science.

Amount Establishing Endowment: \$61,000.00

The Pamela J. Liebert Endowment Fund for Breast Cancer Research

The Pamela J. Liebert Endowment Fund for Breast Cancer Research was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Pamela J. Liebert of Columbus, Ohio.

The annual distribution from this fund shall be used to support breast cancer research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Funds may be used for personnel, supplies, equipment, publications, conferences and other activities required for quality research. Allocation of funds shall be recommended by the director of the Division of Surgical Oncology and approved by the CEO of The James and director of the Comprehensive Cancer Center (CCC) in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both the donor, if possible, and as recommended by the director of the Division of Surgical Oncology, by the CEO of The James and director of the CCC, in consultation with the dean of the College of Medicine, and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$60,766.00

B. Chandrasekaran and Sandra Mamrak Graduate Student Scholarship Fund

The B. Chandrasekaran and Sandra Mamrak Graduate Student Scholarship Fund was established June 24, 2011 by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Balakrishnan Chandrasekaran and Dr. Sandra Mamrak.

The annual distribution from this fund shall be used provide scholarship support for full-time graduate student(s) in the Department of Computer Science and Engineering based on academic merit and research achievements with no regard for financial need. Recipients shall be selected by the dean of the College of Engineering in consultation with the Department of Computer Science and Engineering and coordinated with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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If in the future the principal of this fund is sufficient to support a fellowship, the description will be revised to a fellowship fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the Department of Computer Science and Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management. It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean of the College of Engineering in consultation with the Department of Computer Science and Engineering.

Amount Establishing Endowment: \$59,875.00

The A. Peter Costanza Doctoral Programs in Music Endowment Fund

The A. Peter Costanza Doctoral Programs in Music Endowment Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. A. Peter Costanza.

The annual distribution from this fund shall provide two awards to students enrolled in the School of Music; one award to a Ph.D. student whose dissertation is considered most distinguished and one award to a Doctor of Musical Arts (D.M.A.) student whose D.M.A. document is considered most distinguished. Each award shall be equal to 35% of the fund's annual distribution. Qualified candidates must have successfully passed the final oral examination within 12 months prior to the deadlines for nominations. The remainder of the fund's distribution shall provide support for equipment, travel, materials and any other areas deemed appropriate for doctoral students in the School of Music to complete their research. To qualify, candidates' Ph.D. dissertation and/or D.M.A. document proposals must have been approved. All awardees shall be selected by the School of Music Graduate Committee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and director of the School of Music.

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Amount Establishing Endowment: \$52,100.00

Karen A. Bell Dance Fund

The Karen A. Bell Dance Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Karen A. Bell and Ben Maiden and their family and friends.

The annual distribution from this endowed fund shall be used to support local, national or international student projects, performances, presentations, and workshops that benefit populations who have little access to dance. The fund will invest in students who are utilizing dance to reach people who have been culturally, socially, politically, or economically disadvantaged to enrich, enliven, and enhance their lives through dance. Expenses may include travel, instructional materials, and other non-capital costs for projects that occur outside the University. The fund shall be administered by the chairperson of the Department of Dance.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of Dance.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Karen A. Bell and Ben Maiden, if possible, and the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of Dance.

Amount Establishing Endowment: \$51,730.00

Elizabeth A. Salt Anthropology Travel Award Fund

The Elizabeth A. Salt Anthropology Travel Award Fund be established June 24, 2011 by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Elizabeth A. Salt (M.A. 1975).

The annual distribution from this fund shall be used to provide financial assistance for travel to support field work and research for a graduate student who is majoring in anthropology. The chairperson of the Department of Anthropology shall be responsible for selecting awardees and informing the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of Anthropology

Amount Establishing Endowment: \$50,976.82

The Margaret "Betty" Patty and Walker B. Lowman Memorial Scholarship Fund

The Margaret "Betty" Patty and Walker B. Lowman Memorial Scholarship Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Karen Lowman West .

The annual distribution from this fund shall be used to provide scholarships for undergraduate students at The Ohio State University. Students must be residents of Ohio at the time the scholarship is given, and have a record of extra-curricular involvement while in either high school or college or both. The preference shall be to award students who are pursuing a degree in science, mathematics, political science or international studies. The fund will be administered annually by the Office of Student Financial Aid. Any unused annual distribution shall be reinvested to the endowment principal.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the Office of Student Financial Aid.

Amount Establishing Endowment: \$50,563.23

The Paul S. Casamassimo Endowed Fund in Pediatric Dentistry

The Paul S. Casamassimo Endowed Fund in Pediatric Dentistry was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from friends, colleagues, and former residents of Dr. Paul S. Casamassimo, long-time chair of Pediatric Dentistry at The Ohio State University and Nationwide Children's Hospital.

The fund was created to recognize Dr. Casamassimo's contributions to pediatric dentistry, celebrate a career dedicated to the education of young people and the oral health of children, and as thanks for the remarkable influence he had on the lives and careers of future practitioners.

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The annual distribution from this fund shall be used at the discretion of the chair of the Division of Pediatric Dentistry in the College of Dentistry to address the most pressing needs of the division including but not limited to: resident tuition, research support, faculty recruitment and awards, technology and any other priority that must be addressed for Ohio State and Nationwide Children's to continue as a national leader in pediatric dentistry.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Dr. Paul S. Casamassimo, if possible, and the dean of the College of Dentistry.

Amount Establishing Endowment: \$50,299.88

The Bruno Family Scholarship Fund

The Bruno Family Scholarship Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a distribution from the Bruno Family Fund at The Columbus Foundation per a request from John Bruno (B.S.Bus.Adm. 1980, J.D. 1983).

The annual distribution from this fund shall be used to provide two need-based scholarships to undergraduate students from Lorain County, Ohio. Preference shall be given to first generation college students who are not eligible to receive funding from the Federal Pell Grant Program. The scholarship is renewable up to 12 quarters/eight semesters as long as the student maintains financial need and good academic standing. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Office of Student Financial Aid.

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Amount Establishing Endowment: \$50,000.00

The George and Shirley Caronis Fund to Keep the Victory Bell Ringing

The George and Shirley Caronis Fund to Keep the Victory Bell Ringing was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation to honor George J. Caronis (B.A. 1955, M.A. 1960) with a gift from his wife, Shirley Caronis, (B.S. 1957) of Hilliard, Ohio.

The annual distribution from this fund shall be used to provide for the maintenance and preservation of the Victory Bell at the Ohio Stadium as recommended by the associate athletic director for Facility Operations and approved by the director of Athletics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the director of Athletics in consultation with the associate athletic director for Facility Operations.

Amount Establishing Endowment: \$50,000.00

Michael H. and Jo Ann Carpenter Scholarship Fund II

The Michael H. and Jo Ann Carpenter Scholarship Fund II was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Michael H. and Jo Ann Carpenter.

The annual distribution from this fund shall be used to provide a scholarship in an amount equal to at least 85% of in-state tuition and fees for an admitted first year student at The Michael E. Moritz College of Law. Should the endowment grow to afford a scholarship in excess of 85% of in-state tuition and fees, the scholarship will increase accordingly. To qualify, candidates must not otherwise be receiving a full-tuition scholarship and have superior academic credentials as demonstrated by an LSAT score that is among the highest scores of the entering class and a minimum GPA of 3.25. Scholarships may be renewed for the subsequent years of law school as long as the recipient maintains a minimum 3.0 GPA. The dean of the Moritz College of Law and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean of the Moritz College of Law.

Amount Establishing Endowment: \$50,000.00

The Raymond and Laura Goodrich Undergraduate Scholarship Fund

The Raymond and Laura Goodrich Undergraduate Scholarship Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Raymond (B.S. 1985) and Laura Goodrich.

The annual distribution from this fund shall provide financial aid to an undergraduate student(s) majoring in chemistry or biochemistry who is involved in research. Scholarship recipients shall be selected by the chairpersons of the Departments of Chemistry and Biochemistry and approved by the executive dean of the College of Arts and Sciences in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the executive dean of the College of Arts and Sciences in consultation with the chairpersons of the Departments of Chemistry and Biochemistry.

Amount Establishing Endowment: \$50,000.00

The McMillen Scholarship Fund for Belmont County

The McMillen Scholarship Fund for Belmont County was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Sara McMillen of Englewood Cliffs, New Jersey.

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The annual distribution from this fund shall be used to provide financial assistance for needy students from Belmont County, Ohio. The Office of Student Financial Aid shall administer this scholarship.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the Office of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

Sanda Scholarship Endowment Fund

The Sanda Scholarship Endowment Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph M. Sanda (B.S. 1980).

Joseph began his operations research career in the aerospace industry beginning with the optimization of war games and manufacturing operations, then eventually helping to start a new business unit doing \$1B systems integration solutions for the government. He went on to be the founder of a couple of software companies and participated in a successful software company IPO in 1991.

This fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. The annual distribution from this fund shall provide scholarship support for students who are pursuing an undergraduate degree in industrial and systems engineering, have expressed an interest in operations research or management systems, and are involved in athletics either through the Department of Athletics or Ohio State Recreational Sports. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, students who are citizens of the United States, who have been accepted for admissions at the University. Scholarship recipients shall be selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the College of Engineering and the director of the Department of Athletics.

Amount Establishing Endowment: \$50,000.00

Shumate Family Endowment Fund at The Wexner Center for the Arts

The Shumate Family Endowment Fund at The Wexner Center for the Arts was established June 24, 2011 by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Alex and Renee Shumate.

The intent of this fund is to support the Wexner Center's and the University's commitment to diversity by increasing the participation of African American professionals in the life of the Wexner Center.

The annual distribution from this fund shall enable coordinated, strategic outreach efforts with particular attention to engaging African American professionals in the center's exhibitions, performances, film screenings, education programs, and community initiatives. Expenditures shall be approved by the director of the Wexner Center and may include, but are not limited to, print and electronic outreach, on-site receptions for African American professionals, Wexner-hosted events off premises, waiving or subsidizing event rental fees for African American professional organizations, and actively cultivating "opinion leaders" to "spread the word" about Wexner Center events and programs.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Wexner Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the director of the Wexner Center.

Amount Establishing Endowment: \$50,000.00

James W. and Sally A. Staker Endowed Scholarship Fund

The James W. and Sally A. Staker Endowed Scholarship Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James W. (B.S. 1956) and Sally A. Staker.

The annual distribution from this fund shall provide scholarship support to students enrolled in the College of Pharmacy. Candidates from Scioto County, Ohio, shall be given first preference. If there are no candidates from Scioto County, Ohio, second preference shall be given to candidates from Adams, Pike, Jackson, or Lawrence Counties in Ohio. Scholarship recipients shall be selected by the dean of the College of Pharmacy in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean of the College of Pharmacy.

Amount Establishing Endowment: \$50,000.00

The Alumni Club of Taiwan Scholarship Fund

The Alumni Club of Taiwan Scholarship Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Alumni Club of Taiwan.

The annual distribution from this fund shall be used to provide scholarship(s) to undergraduate and graduate international (non-resident for tuition purposes) students attending the Columbus campus.

Preference shall be given to residents of Taiwan (as defined by laws of the country). The scholarship(s) is not renewable unless the OSU Alumni Club of Taiwan is notified. Scholarship recipients will be selected by the Office of Student Financial Aid in consultation with the Office of International Affairs.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the

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endowment principal at the discretion of the Office of Student Financial Aid, and the Office of International Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, the Office of Student Financial Aid, and the Office of International Affairs.

Amount Establishing Endowment: \$50,000.00

The Raymond G. and Helen Mossbarger Vawter Family Fund

The Raymond G. and Helen Mossbarger Vawter Family Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Helen Mossbarger Vawter (B.S. 1955) and Raymond G. Vawter made in honor of Helen's parents, Emerson and Odessa Mossbarger for their support and encouragement.

Upon graduation from Jackson High School in Jackson, Ohio, in 1951, Helen Mossbarger was encouraged by her parents, both teachers, to continue her education and attend college. As a resident in what has historically been an economically depressed area, she was one of a very small minority from her high school class that had the opportunity to do so. Helen capitalized on that opportunity and attributes much of her success throughout her lifetime to the experiences she had as a student at The Ohio State University.

The annual distribution from this fund shall provide need-based scholarship support for tuition, books, and room and board to a student(s) enrolled in the College of Education and Human Ecology who graduated from a high school located in Jackson County, Ohio. First preference shall be given to a student(s) who graduated from Jackson High School in Jackson, Ohio. Additional preference shall be given to a student(s) majoring in areas of study related to human ecology. The scholarship shall be split over three academic quarters each year and renewable for up to five academic years so long as the scholarship recipient(s) maintains a 2.5 grade point average on a 4.0 scale.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Scholarship recipients shall be selected by the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, or their son, Gary Vawter, and the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$50,000.00

The Stan Hardy Graduate Scholarship Fund

The Stan Hardy Graduate Scholarship Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Barbara M. Hardy (M.A. 1970).

The annual distribution from this fund shall provide support to a graduate student(s) in The Max M. Fisher College of Business. Recipients shall be selected by the director of the college's graduate programs in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business in consultation with the director of the Fisher College Graduate Programs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the Fisher College of Business in consultation with the director of the Fisher College Graduate Programs.

Amount Establishing Endowment: \$37,298.36 (grandfathered)

The Fred M.A. and Sandra Jones Wu Endowment Fund

The Fred M.A. and Sandra Jones Wu Endowment Fund for the OSU Library Chinese Collection was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Sandra Jones Wu (B.S. 1978, M.B.A. 1988, M.D. 1996).

The annual distribution from this fund shall be used to support the work of the Chinese Studies Library at The Ohio State University Libraries as recommended by the Chinese Studies librarian and approved by the director of the University Libraries.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal as recommended by the Chinese Studies librarian and approved by the director of the University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the director of the University Libraries in consultation with the Chinese Studies librarian.

Amount Establishing Endowment: \$26,082.00 (grandfathered)

Tien H. Wu Endowment Fund

The Tien H. Wu Endowment Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues in Dr. Wu's honor.

Dr. Tien H. Wu was a Professor at The Ohio State University from 1965 to his retirement in 1994. Professor Emeritus Wu taught undergraduate and graduate classes in geotechnical engineering. His research has included the topics of strength properties of soil and rock, glaciology in Alaska and Antarctica, stability of embankments and natural slopes, groundwater and seepage, soil-structure interaction of buried tubes, risk and reliability assessment for foundations and slopes, safety of dams, and soil reinforcement. Dr. Wu has over 90 technical publications resulting from his research, including a book he wrote on *Soil Mechanics*. Among his awards include the U.S. Antarctica Service Medal in 1967, the College of Engineering Research Award in 1988, the ASCE State-of-the Art Award in 1990, the Earnest Award from the ASCE Cleveland Section in 2000, and the Ralph B. Peck Award from the American Society of Civil Engineers Geo-Institute in 2008. Professor Wu was elected an ASCE Honorary Member in 2003.

The annual distribution from this fund shall promote excellence in civil engineering via lectures by eminent practitioners and academics in the profession. Expenditures shall be approved the dean of the College of Engineering in consultation with the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Engineering in consultation with the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

Amount Establishing Endowment: 25,825.00 (grandfathered)

The Tom and Katie Koch Student Leader Scholarship Fund

The Tom and Katie Koch Student Leader Scholarship Fund was established June 24, 2011, by the Board of Trustees in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Thomas C. Koch (B.S.Agr. and B.S. 2000) and Mrs. Kathryn R. Koch (B.S. 2001) of Mahomet, Illinois.

The annual distribution from this fund shall be used to support one or more need-based scholarships for undergraduate students. At the minimum, the annual distribution shall be used to support one active undergraduate student member of the St. Thomas More Newman Center Student Group at The Ohio State University with first preference to a member who holds a leadership role with the group or exemplifies leadership qualities.

The annual distribution may be used towards the cost of tuition, room and board, books, an educational stipend and miscellaneous educational expenses. The scholarship is renewable up to six quarters as long as the recipient(s) maintain financial need and meet the scholarship requirements. Five percent of the distribution, as well as any unused distribution, should be reinvested to the endowment principal annually. This scholarship fund will be administered by the Office of Student Financial Aid in collaboration with the director of the St. Thomas More Newman Center at The Ohio State University.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$25,750.00 (grandfathered)

The Steven M. Still Herbaceous Plant Garden Endowment Fund

The Steven M. Still Herbaceous Plant Garden Endowment Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the

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guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Steven M. Still and Carolyn Still and other friends of the Chadwick Arboretum and Learning Gardens in Dr. Still's honor.

The annual distribution from this fund shall be used to support the maintenance of the Steven M. Still Garden in the Chadwick Arboretum and Learning Gardens. Expenditures from this fund shall be approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee. In the event that Still Garden's needs are satisfied, funds may be used by the director of the Arboretum to enhance other herbaceous portions of the arboretum including, but not limited to, purchase of planting materials and tools, community outreach efforts, classroom activities, and special teaching applications.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Dr. and Mrs. Still, if possible, and the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,730.00 (grandfathered)

Canter's Cave 4-H Camp Endowment Fund

The Canter's Cave 4-H Camp Endowment Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Canter's Cave.

The annual distribution from this fund shall be used to support Canter's Cave 4-H Camp. This support may include, but is not limited to, improving camp facilities, administrative costs, and developing and implementing programming for 4-H youth at Canter's Cave 4-H Camp. Expenditures shall be recommended by the camp director of Canter's Cave 4-H Camp Inc. and approved by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension - 4-H Youth Development.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director for OSU Extension-4-H Youth Development.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director for OSU Extension-4-H Youth Development.

Amount Establishing Endowment: \$25,129.43 (grandfathered)

**The Donna L. and Richard L. Bassett
Agricultural Vice President's Excellence Fund**

The Donna L. and Richard L. Bassett Agricultural Vice President's Excellence Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Donna L. and Richard L. Bassett.

The annual distribution from this fund shall be used to support programs identified by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences as current and critical priorities in the College of Food, Agricultural, and Environmental Sciences. Uses of the fund shall include, but not be limited to support of: positive, creative work environment for students, faculty and staff, "outreach" to our external audiences, encouragement and promotion of student organizations, scholarships, professional development, College promotion and advancement, and other emerging college priorities. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Name of Named Endowed Funds

**The Jerome Lawrence Endowed Fund at
The Jerome Lawrence and Robert E. Lee Theatre Research Institute**

The Jerome Lawrence and Robert E. Lee Theatre Research Institute Endowed Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Jerome Lawrence (B.A. *cum laude* 1937). The name was revised June 24, 2011.

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The annual distribution from this fund shall be used at the discretion of the director and the curator of The Jerome Lawrence and Robert E. Lee Theatre Research Institute as approved by the director of University Libraries.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of University Libraries in consultation with the director and the curator of The Jerome Lawrence and Robert E. Lee Theatre Research Institute.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of University Libraries in consultation with the director and the curator of The Jerome Lawrence and Robert E. Lee Theatre Research Institute.

The Schlonsky Family Athletic Scholarship Fund

The STJ – EISi Athletic Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from South Stands, LLC of Columbus, Ohio. The name was revised June 24, 2011.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity men's tennis team and is pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the director of Athletics.

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Change in Description of Named Endowed Funds

The Lyle Aloysius John Gassmann Memorial Award Fund in Optometry

The Lyle Aloysius John Gassmann Memorial Award Fund in Optometry was established December 6, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family, friends, and classmates. The description was revised June 24, 2011.

All new gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, to the Lyle Aloysius John Gassmann Memorial Fund in Optometry with the right to invest and reinvest as needed.

During his fourth year of study at Ohio State's College of Optometry, Lyle waged a very courageous fight against non-Hodgkin's lymphoma. He passed away on December 4, 2001, following a successful bone marrow transplant. A very organized and well-prepared student, Lyle quickly became a leader in his class. His charisma, friendliness, and his service to others marked his experience at Ohio State. He was genuinely interested in other people and made friends quickly, probably because people wanted to be around his joyful spirit. Lyle's determination and his infectious enthusiasm for life will be remembered fondly, and sadly missed by all who knew him. The Gassmann family wished to honor his life through this endowment.

The annual distribution shall be awarded in its entirety to the graduating optometry student who best exemplifies Lyle's humanitarian characteristics. The individual student will be selected by the dean of the College of Optometry, a representative of the College's Student Affairs Office, a representative from the College of Optometry faculty, and a member of the University's Office of Student Financial Aid. The Gassmanns will receive, in print, annual updates on the financial performance of the fund and will be informed of who the selection committee has chosen as the recipient of the Lyle Aloysius John Gassmann Memorial Award Fund.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. Any changes to the criteria should be communicated to a representative of the Gassmann family. The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the Gassmann family, if possible, and the dean of the College of Optometry.

The Carolyn J. Merry Engineering Scholarship Fund

The Carolyn J. Merry Engineering Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert K. Redfield of Hilliard, Ohio, in honor of his spouse Carolyn Merry, professor and chairperson of the Department of Civil and Environmental Engineering and Geodetic Science. The description was revised June 24, 2011.

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Dr. Carolyn Merry started at The Ohio State University as an assistant professor in 1988, eventually being formally appointed Department chairperson by the OSU Board of Trustees effective July 1, 2005. She teaches classes in surveying, geographic information science, and remote sensing in the Department. She was a first generation student who went to college, and has a strong appreciation for the value of a college education. One area she has energetically supported throughout her tenure at The Ohio State University is to encourage females to pursue the field of civil engineering as a career.

The annual distribution from this fund shall be used to support civil or environmental engineering undergraduates and educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that these civil engineering scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students matriculating in the fields of civil or environmental engineering. Scholarships may be renewed and first preference shall be given to previous recipients. While Dr. Carolyn Merry is the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science, the Department's chairperson shall recommend scholarship recipients and the College's dean shall approve the selection in consultation with the Office of Student Financial Aid. When Dr. Carolyn Merry is no longer the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science, scholarship recipients shall be selected by the Department's chairperson in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering in consultation with the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the College of Engineering in consultation with the chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

The Rausch-Spiers Family Scholarship Fund

The Rausch-Spiers Family Scholarship Fund was established December 3, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Jack and Rita (B.S.Ed. 1967) Spiers. The description was revised June 24, 2011.

The annual distribution from this fund shall be used for need-based scholarships for undergraduate or graduate students. First priority should be given to graduates of high schools from Monroe County, Ohio. Second priority should be given to graduates of

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Pickerington City High Schools. Scholarship is renewable for up to four years (unless student is enrolled in a five-year program) as long as the recipient maintains a cumulative 2.8 GPA. Scholarship recipients will be selected by the director of the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both the donors, if possible, and the director of the Office of Student Financial Aid.

The Richard C. Richley M.D. Medical Research Fund

The Richard C. Richley M.D. Medical Research Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in honor of Dr. Manuel Tzagournis (B.S. 1956, M.D. *cum laude* 1960, M.S. 1967), former vice president of Health Sciences and dean of the College of Medicine, from Richard C. Richley, M.D. (B.S. 1966, M.D. 1970) of San Diego, California. The description was changed June 24, 2011.

The annual distribution from this fund shall support diabetes research at the OSU Medical Center. When possible in any given year, the distribution from this fund should be used to support researchers conducting diabetes research mainly in the Tzagournis Medical Research Facility or in a facility within the Medical Center's Research Corridor and other similar funds under the Manuel Tzagournis M.D. Medical Research Endowment Trust.

Allocation shall be made by the vice dean for Research (or if under Trust, selection through a grant application process) in consultation with the senior vice president for Health Sciences and dean of the College of Medicine. Under the Trust, researchers may apply for one-year funding grants, which are not limited to senior faculty, through the vice dean for Research, College of Medicine. The distribution or grants may be used for, but not limited to, supplies, equipment, salaries for research personnel and activities required for quality medical research.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice dean for Research in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor (or his designee) and as recommended by the vice dean for Research in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Change in Name and Description of Named Endowed Funds

The Battelle Center for Science and Technology Policy Endowed Fund

The Battelle Center for Mathematics and Science Education Policy Endowed Support Fund was established May 4, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Battelle Memorial Institute. The name and description were revised June 24, 2011.

The annual distribution from this fund shall be used to support activities associated with or related to the Battelle Center for Science and Technology Policy at the John Glenn School of Public Affairs. Expenditures shall be recommended by the director of the Glenn School of Public Affairs.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Glenn School of Public Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both the donor, and the director of the Glenn School of Public Affairs.

FISCAL YEAR 2012 TUITION, FEES AND CHARGES

Resolution No. 2011-89

Synopsis: Residential and non-residential instructional, general and other user fees for undergraduate, graduate and professional students at all campuses of The Ohio State University for the 2011–2012 academic year are proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students;
and

WHEREAS the State budget currently under consideration for Fiscal Year 2012 and Fiscal Year 2013 includes proposed tuition caps each year of the biennium (FY12 and FY13) of 3.5% for resident undergraduate tuition; and

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WHEREAS consultations have taken place within the University to determine the appropriate instructional and general fee increases for all campuses for Ohio State undergraduate, graduate and professional programs and the non-resident fee for the 2011-2012 academic year; and

WHEREAS Ohio State room and board charges, and other charges as described in the accompanying text and tables which have been reviewed and are also being recommended; and

WHEREAS the administration now presents instructional, general, non-resident and other fee recommendations for the Columbus, Lima, Mansfield, Marion and Newark campuses and for the Agricultural Technical Institute (ATI) at Wooster for the 2011-2012 academic year:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby confirms the recommendation of the administration and hereby approves tuition increases as follows:

- That tuition for undergraduates enrolled at the Columbus, regional and ATI campuses will increase 3.5% for the 2011-2012 academic year, effective Fall Quarter 2011, subject to any limitation that may be imposed by the final passage of the State of Ohio Fiscal Year 2012 and State Fiscal Year 2013 biennial budget currently under consideration;
- That instructional fees for graduate programs will increase 5% on the Columbus campus and approximately 5% on the regional and ATI campuses for the 2011-2012 academic year;
- That the non-resident surcharge for undergraduates and most graduate students, as recommended, on the Columbus, regional and ATI campuses will be increased by 5% for the 2011-2012 academic year; and

BE IT FURTHER RESOLVED, That the Room and Board fees increase approximately 5.7% and existing graduate and other fees will be increased and new fees implemented as outlined in the attached documents as presented to the Finance Committee of the Board of Trustees; and

BE IT FURTHER RESOLVED, That the University Health System charges increase 6.5%; and

BE IT FURTHER RESOLVED, That all of these increases described in the attached document shall be effective Fall Quarter of academic year 2011-2012, except where otherwise indicated, and charges for the Health System shall be effective July 1, 2011.

(See Appendix XXXIX for background information, page 1090.)

INTERIM BUDGET FOR FISCAL YEAR 2012

Resolution No. 2011-90

Synopsis: Authorization to make expenditures in FY 2012 is proposed.

WHEREAS the biennial budget for State Fiscal Year 2012 and State Fiscal Year 2013 is still under consideration in the Ohio General Assembly; and

WHEREAS the budget for FY 2012 continues to be developed; and

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WHEREAS the notification of the state subsidy funding level from the Board of Regents depends on passage of the State Fiscal Year 2012 and State Fiscal Year 2013 biennial budget; and

WHEREAS it is necessary to continue University operations prior to the time that the budget for Fiscal Year 2012 is finalized and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for Fiscal Year 2011, until such time that the Board of Trustees adopts the Current Funds Budget for FY 2012, no later than the September 2011 meeting of the Board.

(See Appendix XL for background information, page 1086.)

REVISION OF DESCRIPTION OF THE LONG-TERM OPERATING FUND, CLOSURE OF THE PRESIDENT'S STRATEGIC INVESTMENT FUND II, AND REVISION OF INVESTMENT OF OPERATING FUNDS POLICY

Resolution No. 2011-91

Synopsis: A revision of the description of the Long-Term Operating Fund, closure of the President's Strategic Investment Fund II, and the revision of the Operating Funds Policy, is presented for Board acceptance.

WHEREAS proposed revisions being made to the Long-Term Operating Fund include, 1) the treatment of any annual excess distribution and annual realized or unrealized appreciation of the Fund; 2) the amount of annual funds that would be available for expenditure from this Fund and 3) the process for expenditure approval from the fund; and

WHEREAS it is proposed that the President's Strategic Investment Fund II be closed due to these description revisions to the Long-Term Operating Fund; and

WHEREAS a revision is needed in the existing Operating Fund Policy since it references these two funds:

NOW THEREFORE

BE IT RESOLVED, That the recommended revisions to the Long-Term Operating Fund and the Operating Funds Policy, and closure of the President's Strategic Investment Fund II be approved effective immediately.

(See Appendix XLI for background information, page 1087.)

AUTHORIZATION FOR RELEASE OF FUNDS

Resolution No. 2011-92

Synopsis: Release of funds for the Medical Center Expansion Project is recommended.

WHEREAS in September 2009 the Board of Trustees authorized the Medical Center Expansion (ProjectONE) at a cost not to exceed \$1 billion and authorized the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, to enter into design, construction, construction management, and other contracts as

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necessary for the project in accordance with the established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

WHEREAS the project is expected to be funded by \$925 million from University bond proceeds and \$75 million from development funds for a total authorized project amount not to exceed \$1 billion; and

WHEREAS in April 2011 the Board of Trustees authorized the \$100M expanded cancer ambulatory program radiation oncology services as part of the authorized revised Medical Center Expansion Project; and

WHEREAS the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President in consultation with the Senior Vice President for Health Sciences shall only spend such funds as are released by the Board; and

WHEREAS the President and/or Senior Vice President for Administration and Planning and Special Assistant to the President, in consultation with the Senior Vice President for Health Sciences, shall report to the Board on the progress of the project every six months or more frequently as appropriate or as requested by the Board and, as a part of such reports, shall request release of such funds as needed; and

WHEREAS the following funds for construction commitments are requested for release:

Commitments to be made thru December 2011:

Cancer & Critical Care Tower	\$96.9M
Infrastructure & Roadways	\$15.3M
Spirit of Women Park	\$0.3M
Rhodes, Doan, James, Cramblett Mechanical	\$22.0M
Electrical Plumbing	
<u>Radiation Oncology</u>	<u>\$67.2M</u>
	\$201.8M

NOW THEREFORE

BE IT RESOLVED, That a total amount of \$201.8 million is hereby released for construction and related services as requested.

AUTHORIZATION TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

Resolution No. 2011-93

Cannon Drive Relocation Phase 1

Synopsis: Authorization to engage professional services for the first phase of the Cannon Drive Relocation is requested.

WHEREAS the relocation of Cannon Drive is a key component of the Framework which guides the development of The Ohio State University's Columbus campus and is an important part of a series of mutually-supportive, campus-wide strategies to improve connectivity, embrace and improve the environmental quality of the Olentangy Riverfront, create real estate value, and enhance access to the OSU Medical Center, the campus core and the western lands; and

WHEREAS the City of Columbus is committed to the restoration of the Olentangy River corridor through the Ohio State campus area and also recognizes the substantial potential for future economic development benefits to the City resulting from new

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development/expansion opportunities enabled by the relocated Cannon Drive, and has therefore set aside \$1.5 million in its current capital budget for the design of the first phase of the Cannon Drive relocation; and

WHEREAS the University will not enter into professional services agreements for the design of this project prior to executing a mutually-acceptable Design Reimbursement Agreement with the City of Columbus, which will provide for a reimbursement to the University of the costs of the project's professional services:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into agreements and professional services contracts for the Cannon Drive Relocation Phase 1 project in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

**AUTHORIZATION TO AMEND THE OHIO STATE UNIVERSITY
RETIREMENT CONTINUATION PLAN**

Resolution No. 2011-94

Synopsis: Approval to amend The Ohio State University Retirement Continuation Plan ("Plan"), is proposed.

WHEREAS the Board of Trustees originally adopted the Plan effective July 1, 2001; and

WHEREAS the Board of Trustees amended and restated the Plan effective as of January 1, 2011; and

WHEREAS under Section 11.01 of the Plan, the Board of Trustees has the authority to amend the Plan from time to time; and

WHEREAS the University desires to amend the Plan to comply with applicable laws, regulations, and administrative authority and to make certain administrative changes:

NOW THEREFORE

BE IT RESOLVED, That the amendment to the Plan, in substantially the form attached as Exhibit A and incorporated herein by reference, is hereby adopted effective as of July 1, 2011; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer is hereby authorized to execute the amendment and any other agreements, certificates, instruments, documents or conveyances necessary to effectuate or carry out the purpose and intent of this resolution.

(See Appendix XLII for background information, page 1090.)

**AUTHORIZATION TO AMEND AND RESTATE
THE OHIO STATE UNIVERSITY SUPPLEMENTAL 415(M)
RETIREMENT PLAN**

Resolution No. 2011-95

June 24, 2011 meeting, Board of Trustees

Synopsis: Approval of amendment and restatement of The Ohio State University Supplemental 415(m) Retirement Plan ("Plan") is proposed.

WHEREAS the Board of Trustees originally adopted the Plan, effective as of July 1, 2001; and

WHEREAS under Section 10.1 of the Plan, the University has the right to amend the Plan at any time by formal action of its Board of Trustees; and

WHEREAS the University desires to amend and restate the Plan to make certain changes:

NOW THEREFORE

BE IT RESOLVED, That an amendment and restatement of the Plan, in substantially the form attached hereto as Exhibit A and incorporated herein by reference, is hereby adopted effective as of July 1, 2011; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer is hereby authorized to execute the amended and restated Plan and any other agreements, certificates, instruments, documents or conveyances necessary to effectuate or carry out the purpose and intent of this resolution.

(See Appendix XLIII for background information, page 1132.)

ENVIRONMENTAL COVENANT OR EASEMENT

Resolution No. 2011-96

OHIO ENVIRONMENTAL PROTECTION AGENCY
PROTECTED WETLAND
MANSFIELD REGIONAL CAMPUS

Synopsis Authorization is requested to grant an environmental covenant or easement at the Mansfield Regional Campus to create a protected wetlands area on the Campus.

WHEREAS the Ohio Environmental Protection Agency and the Army Corps of Engineers required, as a condition for issuing permits, the creation of protected wetland areas as mitigation for the loss of wetlands resulting from the construction of Riedl Hall; and

WHEREAS the grant of the covenant or easement will permit the University to comply with the commitment made at the time of receiving construction permits to create protected wetlands. The appropriate University offices, including the Mansfield Regional Campus and Physical Planning and Real Estate have determined that the grant of this easement is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Administration and Planning be authorized to approve the appropriate documents and grant the environmental covenant or easement upon such terms and conditions as are in the best interest of the University.

(See Appendix XLIV for background information, page 1140.)

AUTHORIZATION FOR ESTABLISHMENT OF A NEW UNIVERSITY AFFILIATE

Resolution No. 2011-97

OSU TANZANIA GATEWAY, LLC.

Synopsis: Authorization to establish a new affiliate to enable the USAID funded "Innovative Agriculture Research Initiative" (hereinafter "iAGRI") in the country of Tanzania is recommended.

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University, ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board; and

WHEREAS the iAGRI finding from USAID was awarded to The Ohio State University in a Cooperative Agreement dated February 22, in the amount of Twenty Four Million Dollars (\$24,000,000); and

WHEREAS the iAGRI project objectives are to: 1) Establish a program of collaborative agriculture research with Sokoine University of Agriculture ("SUA") and Tanzanian National Agricultural Research System ("NARS"); 2) Provide advanced degree training in agriculture for 120 Tanzanian graduate students; 3) Strengthen the capacity of SUA to develop and implement instructional, internship, and outreach programs in agriculture; and 4) Promote cooperation between SUA, U.S. Universities, and global south universities; and

WHEREAS as a requirement of the iAGRI project Ohio State will establish a project management unit (PMU) in Tanzania that will be staffed by the project director, Ohio State Professor Dr. David Kraybill, who will be residing and working in Tanzania, for the duration of the iAGRI project; and

WHEREAS the driving factors behind the creation of this affiliated entity are the requirements of Tanzanian law:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the establishment of the affiliated entity OSU Tanzania Gateway, LLC, and authorizes and directs the President and/or Senior Vice President for Business and Finance, in consultation with other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT FURTHER RESOLVED, That in accordance with the Policy on Affiliated Entities, the Vice President for Agricultural Administration and the Dean of the College of Food, Agriculture and Environmental Sciences is hereby designated as the senior University official charged with oversight of this entity and that OSU Tanzania Gateway shall report periodically to the University and Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and OSU Tanzania Gateway shall be memorialized through a memorandum of agreement and that the entity shall operate in accordance with the Policy on Affiliated Entities, the memorandum of agreement, and the entity's approved business plan; and

BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of OSU

June 24, 2011 meeting, Board of Trustees

Tanzania Gateway, LLC, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix XLV for background information, page 1141.)

AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN AND TRANSFER SECURITIES; TO DEPOSIT OR WITHDRAW FUNDS FROM BANK ACCOUNTS; AND TO DESIGNATE DEPOSITORIES

Resolution No. 2011-98

Synopsis: Authorization for designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of The Ohio State University, to designate depositories, and to execute related agreements is proposed.

WHEREAS designated officials of the University buy, sell, assign, and transfer stocks, bonds, other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University, and

WHEREAS the University Treasurer serves as trustee for deferred gift vehicles;

NOW THEREFORE

BE IT RESOLVED, That the University Treasurer and/or the University Senior Vice President for Business and Finance or their designees be authorized to buy, sell, assign, and transfer any and all stocks, bonds, evidence of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That these officials be authorized to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to engage in and sign Agreements for bank, underwriting, brokerage, leasing, equipment financing, financial services; and

BE IT FURTHER RESOLVED, That these officials be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances, electronic fund transfers or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by the University for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft or other instrument made, drawn or endorsed by the University.

BE IT FURTHER RESOLVED, That the University Treasurer be authorized to serve as trustee for deferred gifts to The Ohio State University to include, but not limited to, Charitable Remainder Trusts, Charitable Lead Trusts, Gift Annuities and Pooled Income Funds.

**DEPARTMENT NAME CHANGE FROM DEPARTMENT OF OPHTHALMOLOGY TO
THE DEPARTMENT OF OPHTHALMOLOGY AND VISUAL SCIENCE**

Resolution No. 2011-99

WHEREAS the Department of Ophthalmology now includes research faculty and clinicians who are not ophthalmologists but who are vital to the functioning of the department and who have collaborations within the University, but outside the Department; the new name better describes the breadth of the Department; and

WHEREAS the name was suggested by, and endorsed unanimously, by the Department's faculty; and

WHEREAS the proposal has the support of the College of Medicine, academic departments within it and the College of Veterinary Medicine that perform vision research, and the College of Optometry; and the name is being used at many other universities; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on May 26, 2011;

NOW THEREFORE

BE IT RESOLVED, That the name of the Department of Ophthalmology be changed to the Department of Ophthalmology and Visual Science, effective immediately.

Upon motion of Mr. Schottenstein, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, and Wadsworth.

RATIFICATION OF APPOINTMENTS TO MEDICAL CENTER BOARDS

Resolution No. 2011-100

Synopsis: Ratification of appointments to Medical Center boards is proposed.

WHEREAS in June 2009, the Board of Trustees authorized the president of the University to take actions necessary and appropriate to appoint members to the Medical Center Board, the University Hospital Board, the University Hospital East Board, the OSU Harding Hospital Board, the James Cancer Hospital Board, and the Ross Heart Hospital Board; and

WHEREAS all members of these boards shall be appointed in accordance with Board of Trustees Bylaws 3335-93-01 and 3335-104-01, and in consultation with the president of the University; and

WHEREAS the chair and vice chair of the medical center boards shall be a public member appointed annually by the Board of Trustees upon recommendation of the University president;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the following appointments and reappointments, as designated by board and terms of appointment, made by the president pursuant to the resolution adopted by this Board in June 2009:

June 24, 2011 meeting, Board of Trustees

Medical Center Board

Elizabeth Kessler – effective 7/1/ 2011 through 6/30/2014
Barbara Kunz, Chair - effective 7/1/ 2011 through 6/30/2012
Corbett Price – effective 7/1/2011 through 6/30/2014

University Hospital Board

Todd Barnum – effective 7/1/ 2011 through 6/30/2014
Russell Gertmenian – effective 7/1/2011 through 6/30/2014
Ellen Hardymon – effective 7/1/2011 through 6/30/2013
David Lauer, Chair – effective 7/1/2011 through 6/30/2012
Nancy Petro, Vice Chair - effective 7/1/2011 through 6/30/2012
Nancy Petro – effective 7/1/2011 through 6/30/2014
George Skestos – effective 7/1/2011 through 6/30/2014

James Cancer Hospital Board

R. Guy Cole, Jr., Vice Chair – effective 7/1/2011 through 6/30/2012
Robert Massie, Chair – effective 7/1/2011 through 6/30/2012
Robert Massie – effective 7/1/2011 through 6/30/2014
Julie Swick – effective 7/1/2011 through 6/30/2014

University Hospital East Board

Karen Angelou – effective 7/1/2011 through 6/30/2014
Frederick Ransier, Vice Chair – effective 7/1/2011 through 6/30/2012
Frederick Ransier, III – effective 7/1/2011 through 6/30/2014
George Skestos, Chair – effective 7/1/2011 through 6/30/2012
George A. Skestos – effective 7/1/2011 through 6/30/2014

OSU Harding Hospital Board

Yvette McGee Brown, Chair – effective 7/1/2011 through 6/30/2012
Yvette McGee Brown – effective 7/1/2011 through 6/30/2014
Eddie Harrell, Jr. – effective 7/1/2011 through 6/30/2014
Charles Schneider, Vice Chair – effective 7/1/2011 through 6/30/2012

Ross Heart Hospital Board

Ari Deshe, Vice Chair – effective 7/1/2011 through 6/30/2012
John Gerlach, Chair – effective 7/1/2011 through 6/30/2012
John Gerlach, Jr. – effective 7/1/2011 through 6/30/2014
William Wells – effective 7/1/ 2011 through 6/30/2014

Upon motion of Mr. Hicks, seconded by Mr. Brass, the Board of Trustees adopted the foregoing resolutions with ten affirmative votes, cast by Trustees, O'Dell, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, and Wadsworth, and one abstention cast by Trustee Wexner.

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Mr. Wexner:

We have two items before we conclude the meeting, and the second is the written recognition of David Frantz. I know that I am speaking publically, but I am really speaking to the Board and so the public may listen.

The work of the University is difficult work, and I was thinking of the last months in particularly the last few days working on strategic plans and ideas and thinking and conflict, and it is hard work. Reflecting on it I have two thoughts. One is that we are faced with hard work, but that is good work and it is productive work, and the second relates to opportunity. We have the opportunity to make the University better and so much opportunity in so many ways. In listening to the committee reports as they

were beginning it struck me, sometimes people say when all is said and done more is said than done, and you look back at the achievements of the University over the last months and years and more is done than said. Gordon reminded me yesterday that we should thank the administration and the staff and Gordon, the Provost, the faculty, the students, the alums, and the friends of OSU that support this great University. I wanted to thank the Board for working with me, I am not easy to work with, and I also want to thank you for the opportunity to try to work better, me work better and harder so that we can develop more opportunity in the year ahead. I really see the work ahead as a personal opportunity for me and a collective opportunity for us.

I think this is an expression, maybe someone in the Ag community could correct me, but I think they say down in southern Ohio that opportunities are problems in overalls, that means you get to work them. I have a different opinion than Jerry Jurgensen. I do not think that we have a lot of soul searching to do, not at all. I think we have a lot of heart celebrating to do for the good that this University does, and the hard work of the Board, the faculty, and everybody that supports us, and most of all the students. This is complex hard work, the people, the students, and the hard work is preparing for the future.

I was thinking about our planning and strategy meetings, strategizing and thinking about the future is very difficult. It always has been and if people did not struggle with that future than rascals like me would not have come from this institution, and rascals like Brandon, and many of us in the room, and Gil Cloyd had gone on to futures because people were thinking about how to help Ohio's sons and daughters in a constructive way. And professors like Rattan Lal and Ann Hamilton, the breadth and depth of the diversity of interests and things that we touch is something really to celebrate. It is hard work, hard work for Dr. Lal and hard work for Dr. Hamilton and the celebration as a life was saved because of a connection that this University made with a small town. Lives are touched by the education of so many people and so many people that are connected to us, whether they are supermodels sitting in New York in spinning classes helping us raise funds for the James or the specific work that the James does. I prefer to think that we have to look at the world much more optimistically and focus on the magnitude of the good we do and recognize the opportunity to get better.

In that getting to get better, I think it came out of listening today, we are the economic engine of Ohio, and we need to be the economic engine of Ohio, but we are also the intellectual engine of Ohio. The intellectual engine, the academic engine of Ohio, we are the research powerhouse of Ohio, we are the health science leader and powerhouse of Ohio, and we are the powerhouse in Agriculture and Ag science and food safety of Ohio and perhaps the World. Everything we do from the arts to engineering to English to law to the breadth and the depth of the individual interests in this University, we should be proud of what we do. The size and the quality of this institution and what it does to prepare Ohio's sons and daughters for the future and to live in the present is something to be proud of and something to celebrate. So it is hard work, but it is hard work that creates opportunity for us all.

I really think in this season, academic season, I hate graduations, I hate valedictory conversations because they are farewells, and personally for me, and I know all of you on the Board, it is really a season of commencement, so we can look back at it as a year pretty well spent with much achievement and the opportunity to commencement work in the future. As the students rest over the summer, hopefully we will all rest and relax and come refreshed so we can commence the serious work of the future.

In that same spirit of hating valedictory kinds of things, there is a plaque that I read from without having last night, which celebrates the appreciation that we have for David Frantz. The notion of 42 years well spent and seriously spent in this institution

June 24, 2011 meeting, Board of Trustees

is something for us to celebrate David. To celebrate your distinguished performance not only as an undergraduate professor, professor of the year, arts and science honors faculty award, distinguished university professor, your writings, your teaching, and I guess the commencement part, I know you have finished a few segments of career, but now you are really beginning the important part, commencing on teaching Shakespeare to the sons and daughters of Ohio and there is no body better prepared in the United States let alone in Ohio than you. I congratulate you my friend, I celebrate you, I told you last night, I love ya.

Dr. Frantz:

I said too much last night, and I am not going to try and repeat any of that. To this group I want to say what a privilege and an honor it has been for these 42 plus years at Ohio State. I did say last night that teaching and being in the classroom and the students have always been at the center of it, but these last nine years of working with the Board has had its own incredible stimulation and has enabled me to be a part of something larger. I think that is one of the great things about being in a University, you get the individual relationships with students and with colleagues and they are great colleagues at this institution. Your own remarks here at the end today Les, I think captured the University so incredibly well, the two Distinguished University Professors, you could not ask for better examples of what this University is all about, so to be part of that is a privilege and an honor, and everyone in this room, my colleagues out there who have to put up with me every day, they have been friends, they are not just people we work with, but they are dear friends, so have you on this Board enabled me to have that too and that is a very high value for me at this incredible institution.

I will just say this, the word land grant has been mentioned several times and I told a group in the English Department when I interviewed for a job here 43 years ago, if someone would have asked me what a land grant institution was, I would have never gotten the job, because I had no idea what it was. It was a really good job offer at a university, but in the course of being here and understanding what that is, and what it means with respect to opportunity is one of the major things that I have been able to learn and be a part of. It is incredibly rewarding. Thank you for the opportunity to have been a part of this with all of you whom I so admire and care for because I know how hard all of you work for the betterment of this great institution. Thank you very much.

President Gee:

Mr. Chairman, could I just say two quick things. One is that David is retiring, he is not leaving, and we will continue to have his great service. Secondly, I was just so moved by what you said, I just want to say something. I think sometimes in the course of what we do, we lose sight of the nobility of the institution, and the nobility of the spirit that drives this place and the character of this institution. Our character stands tall. I just want to thank you on behalf of all of us who work here, of reminding us of that. I am very appreciative.

Mr. Wexner:

On that note, we are adjourned. Have a good summer.

EXPRESSION OF APPRECIATION

WHEREAS Ann T. Lawrence has worked continuously at The Ohio State University since February 10, 1975, and has held various positions in the University including Administrative Associate, and Chief of Staff and Executive Assistant to the Provost; and

June 24, 2011 meeting, Board of Trustees

WHEREAS she became Associate Secretary of the Board of Trustees under David O. Frantz, Secretary of the Board of Trustees and E. Gordon Gee, President; and

WHEREAS she has been highly esteemed and valued for her knowledge and expertise relating to all matters of University and Board governance, and has provided connection between the Board office and all other major offices in the University; and

WHEREAS she has provided the key linkage between the University and former trustees for matters both large and small with great efficiency and good will; and

WHEREAS Ms. Lawrence has helped mentor and advance the careers of fellow employees and provided sage counsel to her fellow employees, both in the Board office and at the University as a whole; and

WHEREAS she officially retired effective May 31, 2011, but continues to facilitate all operations of the Board office through a period of major transition; and

WHEREAS in the execution of her duties she has always set the highest standards of efficiency and integrity, and dedicated herself tirelessly to the ideals and goals of this University:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees, on behalf of the entire University, expresses its deepest appreciation to Ann T. Lawrence for having given tirelessly of her energy, knowledge, wisdom and insight. Her dedication, commitment, integrity and her loyalty to the University and the larger goals that it represents are models for all. The Board of Trustees congratulates Ann for her stellar career at The Ohio State University, gives heartfelt thanks to her for the gift of that career in service to the University, and looks forward to her continued connection with The Ohio State University in the years ahead.

EXPRESSION OF APPRECIATION

WHEREAS David O. Frantz has served faithfully and diligently as Secretary of the Board of Trustees since December 2002, a time frame during which seven distinguished citizens (James F. Patterson, Zuheir Sofia, Tami Longaberger, Daniel M. Slane, Robert M. Duncan, G. Gilbert Gloyd and Leslie H. Wexner) have chaired the Board; and

WHEREAS when David first accepted these duties, the board comprised nine members but has since reorganized to its current 18-member configuration, thereby doubling the amount of work required to keep members informed and organized; and

WHEREAS he twice chaired the University's Athletic Council (1990 and again in 2000), and has served on two presidential search committees and one head football coach search committee; and

WHEREAS David Frantz has been the recipient of honors such as Department of English Undergraduate Professor of the Year (2002), Arts and Sciences Honors Faculty Service Award (2000) and the Faculty Award for Distinguished University Service (1998); and

WHEREAS along with his distinguished career as a faculty member in the Department of English since 1968, David Frantz also has served both as Associate Dean and Interim Dean in the College of Humanities; and

June 24, 2011 meeting, Board of Trustees

WHEREAS David Frantz is a scholar of the Renaissance who has taught courses on Shakespeare, Writing Across the Curriculum, Renaissance Florence, and Literature and Sports, and is the unabashed author of *Festum Voluptatis: A Study of Renaissance Erotica*; and

WHEREAS David Frantz has passionately pursued, developed and nurtured The Ohio State University's partnership with the Royal Shakespeare Company; and

WHEREAS after 43 years as a respected member of the faculty at The Ohio State University, David will retire effective June 30:

NOW THEREFORE

BE IT RESOLVED The Ohio State University Board of Trustees, and the University in its entirety, are tremendously indebted to David Frantz for his dedicated, valiant and enduring service to the Board of Trustees, to The Ohio State University and the State of Ohio.

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Thereupon the Board adjourned to meet Friday, September 9, 2011, at The Ohio State University, Nationwide & Ohio Farm Bureau 4-H Center, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David O. Frantz
Secretary

(APPENDIX XXXVIII)



 The Ohio State University Foundation
 FY 2011 Fundraising Activity Report
New Fundraising Activity Progress - University Development
 as of April 30, 2011

	Fundraising Activity	Goal	% Achieved	7/1/2009 - 4/30/2010	% Change
Outright Gifts and Pledges					
Cash and Securities	\$80,227,850			\$59,493,700	34.85%
Real Estate	\$297,000			\$382,051	-22.26%
Gifts-in-Kind	\$3,596,667			\$4,132,306	-12.96%
Pledges	\$144,440,879			\$40,461,731	256.98%
Total Outright Gifts and Pledges	\$228,562,396	\$168,519,531	135.63%	\$104,469,787	118.78%
Planned Gifts					
Revocable Planned Gifts	\$33,185,916			\$50,934,264	-34.85%
Irrevocable Planned Gifts	\$4,743,724			\$720,776	558.14%
Total Planned Gifts	\$37,929,640	\$81,376,333	46.61%	\$51,655,039	-26.57%
Private Grants (OSP)	\$77,585,837	\$75,104,136	103.30%	\$64,277,454	20.70%
Total Fundraising Activity	\$344,077,873	\$325,000,000	105.87%	\$220,402,281	56.11%
		Time Elapsed	83.33%		

The Ohio State University Foundation
 FY 2011 Fundraising Activity Report
New Fundraising Activity Progress - Unit
 as of April 30, 2011



Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$6,501,512	\$1,035,944	\$7,537,456	\$9,034,561	\$16,572,017	\$31,521,000	52.57%
Athletics	\$31,732,967	\$2,108,986	\$33,841,953	\$0	\$33,841,953	\$33,009,677	102.52%
Business (Fisher College of)	\$3,568,939	\$7,352,228	\$10,921,166	\$24,200	\$10,945,366	\$10,021,032	109.22%
Cancer	\$22,864,850	\$3,848,472	\$26,713,322	\$7,411,551	\$33,924,873	\$34,748,000	97.65%
Dentistry (College of)	\$2,042,103	\$3,342,842	\$5,384,945	\$242,971	\$5,627,916	\$6,000,000	70.35%
Education and Human Ecology (College of)	\$10,657,232	\$267,650	\$10,924,882	\$2,036,013	\$12,960,895	\$6,000,000	216.01%
Engineering (College of)	\$11,017,395	\$4,760,385	\$15,777,781	\$21,579,493	\$37,357,274	\$43,691,425	85.50%
Food, Agriculture and Enviro Sciences (College of)	\$4,611,524	\$918,334	\$5,529,858	\$5,945,106	\$11,474,964	\$13,122,827	87.44%
Heart	\$1,659,066	\$0	\$1,659,066	\$2,806,445	\$4,465,511	\$6,338,000	70.46%
John Glenn School of Public Affairs, The	\$270,339	\$30,000	\$300,339	\$112,724	\$413,063	\$739,486	55.86%
Kirwan Institute for the Study of Race & Ethnicity	\$2,261,370	\$0	\$2,261,370	\$0	\$2,261,370	\$1,337,700	169.05%
Law (Michael E. Moritz College of)	\$2,136,338	\$800,000	\$2,936,338	\$0	\$2,936,338	\$5,039,882	58.26%
Medical Center	\$5,944,211	\$372,208	\$6,316,418	\$10,387,212	\$16,703,630	\$14,549,000	114.88%
Medicine (College of)	\$1,670,000	\$547,274	\$2,217,275	\$7,465,536	\$9,682,811	\$15,037,000	64.39%
Neurosciences	\$1,452,722	\$59,588	\$1,512,310	\$4,715,132	\$6,227,442	\$10,643,000	58.51%
Nursing (College of)	\$656,127	\$30,000	\$686,127	\$199,116	\$885,243	\$808,077	109.55%
Office of Academic Affairs	\$3,871,344	\$5,526,153	\$9,397,497	\$212,359	\$9,609,856	\$9,678,644	99.25%
Office of Student Life	\$583,121	\$1,000,000	\$1,583,121	\$0	\$1,583,121	\$2,328,899	67.95%
Ohio State University Alumni Association	\$995,632	\$0	\$995,632	\$0	\$995,632	\$851,002	117.00%
Optometry (College of)	\$266,164	\$0	\$266,164	\$646,718	\$912,882	\$1,279,432	71.35%
OSU Lima	\$313,725	\$1,045,425	\$1,359,150	\$0	\$1,359,150	\$1,230,437	110.46%
OSU Mansfield	\$301,246	\$50,000	\$351,246	\$115,625	\$466,871	\$606,640	76.96%
OSU Marion	\$675,941	\$116,000	\$791,941	\$10,500	\$802,441	\$1,085,360	73.93%
OSU Newark	\$569,552	\$1,000,000	\$1,569,552	\$8,850	\$1,578,402	\$3,515,652	44.90%
Pharmacy (College of)	\$497,521	\$202,041	\$699,562	\$369,117	\$1,068,679	\$2,213,563	47.83%
Public Health (College of)	\$496,327	\$0	\$496,327	\$717,727	\$1,214,054	\$1,584,947	76.60%
Social Work (College of)	\$110,387	\$78,690	\$189,076	\$40,000	\$229,076	\$502,894	45.55%
University Libraries	\$960,410	\$5,000	\$965,410	\$0	\$965,410	\$1,700,000	56.79%
University-wide Fundraising	\$100,351,831	\$2,112,500	\$102,464,331	\$2,386,070	\$104,850,401	\$41,309,617	253.82%
Veterinary Medicine (College of)	\$1,882,710	\$1,195,001	\$3,077,711	\$976,141	\$4,053,852	\$11,000,000	36.85%
Wexner Center for the Arts	\$3,638,700	\$0	\$3,638,700	\$142,670	\$3,781,370	\$3,725,127	101.51%
WOSU Public Stations	\$4,201,090	\$124,918	\$4,326,008	\$0	\$4,326,008	\$7,780,690	55.60%
Total	\$228,562,596	\$37,929,640	\$266,492,036	\$77,595,837	\$344,077,873	\$325,000,000	105.87%

Time Elapsed 83.33%

Notes
 OSU Newark fundraising activity does not include funds raised to support COIC.



The Ohio State University Foundation
 FY 2011 Philanthropic Receipts Report
Philanthropic Receipts - University Development
 as of April 30, 2011

	7/1/2010 - 4/30/2011	7/1/2009 - 4/30/2010	% Change
Outright Gift Receipts			
Cash and Securities	\$80,230,098	\$59,493,701	34.85%
Real Estate	\$297,000	\$382,051	-22.26%
Gifts-in-Kind	\$3,596,667	\$4,132,306	-12.96%
Total Outright Gift Receipts	\$84,123,765	\$64,008,058	31.43%
Pledge Receipts			
New Pledge Receipts	\$18,565,023	\$10,955,328	69.46%
Existing Pledge Receipts	\$16,770,368	\$17,254,284	-2.80%
Total Pledge Receipts	\$35,335,391	\$28,209,612	25.26%
Planned Gift Receipts			
New Revocable Gift Receipts	\$4,545,791	\$2,157,433	110.70%
Existing Revocable Gift Receipts	\$5,865,785	\$11,778,651	-50.20%
Irrevocable Gift Receipts	\$4,743,724	\$720,776	558.14%
Total Planned Gift Receipts	\$15,155,300	\$14,656,860	3.40%
Private Grants (OSP)	\$77,585,837	\$64,277,454	20.70%
Total Philanthropic Receipts	\$212,200,293	\$171,151,983	23.98%



The Ohio State University Foundation
 Medical Center Expansion Report
Medical Center Expansion Progress
 July 1, 2001 through April 30, 2011

	Medical Center Expansion Activity	Goal	% Achieved	Last Month (7/1/2001 - 3/31/2011)
Outright Gifts and Pledges				
Cash and Securities	\$2,216,541			\$2,235,519
Real Estate	\$0			\$0
Gifts-in-Kind	\$0			\$0
Pledges	\$15,931,168			\$15,850,928
Event and Annual Fund Activity	\$6,784,335			\$5,605,864
Total Outright Gifts and Pledges	\$24,932,043			\$23,692,310
Event and Annual Fund Projections (by June 30, 2015)				
Herbert J. Block Memorial Tournament	\$800,000			\$1,000,000
Celebration for Life / The James Fund for Life	\$4,000,000			\$4,750,000
Pelotonia Fund for Cancer Research	\$5,000,000			\$5,000,000
Up on the Roof	\$1,600,000			\$2,000,000
Total Event and Annual Fund Projections	\$11,400,000			\$12,750,000
Planned Gifts	Not Applicable			Not Applicable
Private Grants (OSP)	Not Applicable			Not Applicable
Total Medical Center Expansion Activity	\$36,332,043	\$75,000,000	48.44%	\$36,442,310

Notes



The Ohio State University Foundation
 Students First, Students Now Report
Campaign Progress
 January 1, 2009 through April 30, 2011

	Campaign Activity	Working Goal	% Achieved	vs. Time Elapsed
Outright Gifts and Pledges				
Cash and Securities	\$70,029,488			
Real Estate	\$92,051			
Gifts-in-Kind	\$133,998			
Pledges	\$23,845,649			
Total Outright Gifts and Pledges	<u>\$94,101,185</u>			
Planned Gifts				
Revocable Planned Gifts	\$14,908,800			
Irrevocable Planned Gifts	\$3,014,679			
Total Planned Gifts	<u>\$17,923,479</u>			
Private Grants (OSP)	\$0			
	<u>Total Campaign Activity</u>	<u>\$100,000,000</u>	112.02%	18.69%
		Time Elapsed	93.33%	

Notes

Counting is done consistent with the Campaign Counting Guidelines
 Totals include \$2.04 million in commitments made prior to January 1, 2009
 Objectives remain undefined; best approximation using Project Fund Purpose has been used

June 24, 2011 meeting, Board of Trustees

(APPENDIX XXXIX)

**The Ohio State University Board of Trustees
Finance Committee
June 23, 2011**

Topic:

Fiscal Year 2012 Budget – Tuition Increase (including instructional, general and activity fees)

Context:

This is a follow-up to the discussion at the April Board meeting. By establishing tuition and fees for Fiscal Year (“FY”) 2012 (Academic Year 2011-2012) now, our students and other stakeholders will have ample time to plan ahead. This approval would be subject to maximum tuition increases permitted with the passage of the State of Ohio Biennial Budget.

Summary:

- Resident undergraduate tuition is proposed to increase 3.5% for Academic Year 2011-2012. There will be no increase in mandatory fees. Therefore, the weighted average of cost increase for tuition and mandatory fees for undergraduate resident students will be 3.3% on the Columbus campus.
- Graduate tuition is proposed to increase 5.0%.
- The non-resident surcharge for undergraduate instructional fees is proposed to increase 5.0% and the non-resident surcharge for graduate instructional fees is proposed to increase 5.0% for most programs.
- Final approval of the FY 2012 Current Funds Budget will be discussed at the September Board meeting.

Requested of Finance Committee:

Approval of the attached resolution regarding Academic Year 2011-2012 tuition increases.

June 24, 2011 meeting, Board of Trustees

**The Ohio State University Board of Trustees
Finance Committee
June 23, 2011**

Approval of FY 2012 (Academic Year 2011–2012) Tuition Increases

- I. Background
- II. Tuition
 - a. Comparison to other universities
 - b. Recommendations
- III. What Happens Next
- IV. Summary and Conclusions

PLEASE NOTE: Fiscal Year 2012 begins July 1, 2011. In the tables that follow FY2012 tuition and fee increases begin in Autumn Quarter 2011.

I. Background

The administration considered a number of factors to arrive at the proposed FY 2012 tuition and mandatory fee recommendations. These included:

- A. The proposed State of Ohio Biennial Budget outlines a reduction of operating funding to the University in excess of \$60 million in FY 2012.
- B. The State of Ohio has yet to approve capital appropriations for higher education for fiscal years 2011- 2012 – which normally would have been approved in 2010. State capital appropriations for The Ohio State University have approximated \$80 million over the last several biennium periods (or approximately \$40 million per year). Current expectations are that state capital appropriations will be limited for fiscal years 2011 – 2012, adding an additional financial strain on the University.
- C. The desire to keep costs affordable for students of The Ohio State University. In the comparison to other selective public universities in Ohio shown in section II of this document, tuition at the The Ohio State University is expected to remain one of the lowest in the state.
- D. The recommended tuition and mandatory fee increases for Ohio State are expected to be below almost all of our peer universities as shown in section II.
- E. The desire to give our students sufficient notification regarding tuition and fees.
- F. The desire to have adequate financial resources to help ensure continued academic progress at The Ohio State University.

II. Tuition

- A. Comparisons to other Ohio selective admission public universities

The chart below outlines expected tuition costs and all mandatory fees for the other Ohio selective admission public universities for the Fall Quarter of FY 2012. All are expected to increase tuition and mandatory fees 3.5%. Because the administration's proposal is to increase Ohio State's tuition 3.5% but not increase other mandatory fees, the increase at Ohio State would be 3.3%. As shown below, the cost of Ohio State's tuition and mandatory fees, as proposed, are second lowest among Ohio's selective admission public universities – representing an exceptional value in Ohio.

**Annualized Undergraduate Resident Tuition and Mandatory Fees
and Percent Increase
Fall Quarter FY 2012 (1)**

	Cost	Expected % FY 12 Increase
Miami of Ohio	\$13,096	3.5%
University of Cincinnati	\$10,419	3.5%
Bowling Green (2)	\$9,995-\$10,044	3.0%-3.5%
Ohio University (2)	\$9,864-\$9,939	2.7%-3.5%
Ohio State University	\$9,735	3.3%
Kent State University	\$9,346	3.5%

Source: OSU Office of Resource Planning from individual campus websites and news sources.

- (1) Estimated figures: increases announced for Fall Quarter FY 2012 are preliminary and may change. Most figures are based on the maximum allowable increase (3.5%) as stated in the Governor's proposed budget.
- (2) Bowling Green and Ohio University have references two different tuition levels on their websites at this time.

B. Benchmark Comparison

The OSU tuition increase, as proposed, will be the second lowest increase in undergraduate tuition when compared to benchmark institutions and other Big Ten institutions. The average increase for the comparable universities shown below, excluding OSU, is 7.4%. See the following table:

**Comparable Universities
Annualized Tuition and Mandatory Fees For Resident Undergraduates
As of Fall Quarter FY 2012**

Institution	Annual Fees as of Fall Quarter FY2012 (1)	Annual % Increase from Fall Quarter FY 2011 to Fall Quarter FY 2012
Penn State University (2)	To Be Determined	To Be Determined
University of Illinois at Urbana-Champaign	\$14,414	6.7%
University of Minnesota-Twin Cities	\$12,813	5.0%
University of Michigan	Below \$12,677	Below 7.1%
Michigan State University	\$12,128	7.0%
University of California-Los Angeles	\$11,618	7.8%
Ohio State University - Columbus	\$9,735	3.3% (3)
University of Washington	\$9,484-\$9,658	11-13%
Indiana University - Bloomington	\$9,523	5.5%
University of Wisconsin – Madison	\$9,490	5.6%
Purdue University	\$9,478	4.5%
University of Arizona	\$9,285	12.7%
University of Maryland	\$8,668	3.0%
University of Iowa	\$7,765	4.7%
University of Florida	\$5,801	15.0%

Source: OSU Office of Resource Planning from individual campus websites, surveys, and news sources.

- (1) Estimated figures: some increases announced for Fall Quarter FY 2012 are preliminary and may change
- (2) Penn State has not yet announced Fall Quarter FY 2012 tuition increases
- (3) The 3.3% reflects a proposed 3.5% increase in tuition and no increase in other mandatory fees

C. Recommended tuition and fees effective Fall Quarter 2012 - Columbus

1. Tuition (including instructional, general and activity fees) is proposed to increase 3.5%, or \$315, for FY 2012, consistent with the Governor's FY 2012-2013 Biennial Budget for the State of Ohio. With no proposed increase to other mandatory fees, the total for annual tuition and all mandatory fees would be \$9,735, or an increase of 3.3%, as highlighted in the table below.
2. The other mandatory fees for which no increases are proposed include Recreational and Physical Activity Center (RPAC), Ohio Union and COTA fees.
3. The graduate tuition increase for residents is proposed to be 5.0%.
4. Non-resident undergraduate and graduate surcharge fees for the Columbus campus are recommended to increase 5.0% for a full-time student – except for grad programs for Law, Optometry, Veterinary and Labor & Human Resources where no increase is proposed to remain competitive with peers. For undergraduates this would be \$14,895. For graduates this would be \$16,725 as shown below.

Tuition Summary
Full-Time Undergraduate and Graduate, Columbus Campus
 (NOTE: These figures are per Academic Year)
Fall Quarter FY 2011 and Fall Quarter FY 2012

Rank	Component	Fall Quarter FY 2011	Fall Quarter FY 2012	\$ Change	% Change
Undergraduate	Instructional Fee	\$8,541	\$8,856	\$315	3.7%
	General Fee	\$378	\$378	\$0	0.0%
	Activity Fee	\$75	\$75	\$0	0.0%
	Subtotal: Capped Fees*	\$8,994	\$9,309	\$315	3.5%
	RPAC Fee	\$246	\$246	\$0	0.0%
	COTA Fee	\$27	\$27	\$0	0.0%
	Student Union Fee	\$153	\$153	\$0	0.0%
	Subtotal: Mandatory Fees	\$426	\$426	\$0	0.0%
	Resident Total	\$9,420	\$9,735	\$315	3.3%
	Non-Resident Surcharge	\$14,184	\$14,895	\$711	5.0%
	Non-Resident Total	\$23,604	\$24,630	\$1,026	4.3%
Graduate (Masters & PhD)	Resident Total	\$10,425	\$10,950	\$525	5.0%
	Non-Resident Surcharge	\$15,930	\$16,725	\$795	** 5.0%
	Non-Resident Total	\$26,355	\$27,675	\$1,320	5.0%

* Fees subject to the maximum allowable increase (3.5%) as stated in the Governor's budget.

** Increase to not apply to the Law, Optometry, Veterinary or Labor & Human Resource programs.

D. Recommended tuition and fees effective Fall Quarter 2012 - Regional campuses

1. Tuition is proposed to increase 3.5%, or \$225, for FY 2012, consistent with the Governor's FY 2012-2013 Biennial Budget for the State of Ohio. The annual tuition and mandatory fees is proposed to be \$6,903, or an increase of 3.4%, as highlighted in the table below.
2. No increases are proposed for the mandatory general fee.

3. The graduate tuition increase for residents is proposed to be approximately 5%.
4. Non-resident graduate and undergraduate surcharge fees for the regional campuses are recommended to increase 5.0% for a full-time student. For undergraduates this would be \$14,895. For graduates this would be \$16,725 as shown below.

Tuition Summary
Full-Time Undergraduate and Graduate, Regional Campuses and ATI
 (NOTE: These are per Academic Year)
Fall Quarter FY 2011 and Fall Quarter FY 2012

Regional Campus	Component	Fall Quarter FY 2011	Fall Quarter FY 2012	\$ Change	% Change
Undergraduate	Instructional Fee (1)	\$6,444	\$6,669	\$225	3.5%
	General Fee	\$234	\$234	\$0	0.0%
	Total	\$6,678	\$6,903	\$225	3.4%
	Non-Resident Surcharge	\$14,184	\$14,895	\$711	5.0%
Graduate (Masters & PhD)	Instructional Fee	\$10,365	\$10,890	\$525	5.1%
	Non-Resident Surcharge	\$15,930	\$16,725	\$795	5.0%

Regional Campus	Component	Fall Quarter FY 2011	Fall Quarter FY 2012	\$ Change	% Change
Undergraduate	Instructional Fee (1)	\$6,426	\$6,651	\$225	3.5%
	General Fee	\$234	\$234	\$0	0.0%
	Total	\$6,660	\$6,885	\$225	3.4%
	Non-Resident Surcharge	\$14,184	\$14,895	\$711	5.0%

[1] Instructional fee for regional campus lower division students is offset by a \$576 state tuition credit; instructional fee for ATI students is offset by a \$360 state tuition credit.

III. What Happens Next

- A. Approval of User Fees for FY 2012 is a separate action for this Board meeting
- B. Approval of an Interim Budget for FY 2012 is a separate action for this Board meeting
- C. Final approval of the FY 2012 Current Funds Budget will be discussed at the September Board meeting.

IV. Summary and Conclusions

- A. Other Ohio selective 4-year institutions have announced resident undergraduate increases of 3.5%, as proposed in the FY 2012-2013 Biennial Budget. Ohio State will remain a good value relative to these other Ohio institutions.
- B. Other comparable peer universities have announced resident undergraduate fees ranging from 3.0% to 15.0%. The proposed increase at Ohio State is the second lowest of this peer group.
- C. The FY 2012-FY 2013 State of Ohio Biennial Budget is currently in the Senate and will move to Conference Committee sometime in June, leaving a certain amount of current uncertainty for the FY 2012 budget and beyond.
- D. More detail will be presented in September.

June 24, 2011 meeting, Board of Trustees

(APPENDIX XL)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE COMMITTEE**

June 23, 2011

TOPIC: FY 2012 Interim Budget Resolution

CONTEXT:

The interim budget resolution will authorize the university to make expenditures consistent with the level of resources approved for Fiscal Year 2011, pending the adoption of the budget for FY 2012 at the September Board of Trustees meeting.

The finalization of the FY 2012 budget is pending passage of the State of Ohio Biennial Budget for State Fiscal Years 2012-2013 and final notification of the state subsidy funding level from the Board of Regents.

RECOMMENDATIONS:

Approval of the interim operating budget resolution for FY 2012.

REQUESTED OF FINANCE COMMITTEE:

Approval of the attached resolution.



Long-Term Operating Fund

The Long Term Component Endowment Fund was established September 22, 2004, by the Board of Trustees of The Ohio State University with a transfer from University operating funds. The name and description were revised June 6, 2008 and the description was further revised June 24, 2011.

In order to increase the support available to the University from the Long-Term Investment Pool, the annual distribution and realized or unrealized appreciation, and principal if necessary, shall be used to first fund the University's investment income account. This amount would be the equivalent of the income earned if this fund had remained invested as part of the Short-Term and Intermediate Pool. Then funds up to 5% of the sum of the excess distribution and the June 30 market value can be used at the discretion of the unanimous approval of the president, the provost and the chief financial officer and senior vice president for Business and Finance.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees in consultation with the chief financial officer and senior vice president for Business and Finance.

Fund Number: 624442

June 24, 2011 meeting, Board of Trustees



President's Strategic Investment Fund II

The President's Strategic Investment Endowment Fund was established September 22, 2004, by the Board of Trustees of The Ohio State University with distribution and realized/unrealized appreciation from the Long Term Component Endowment Fund. The description was revised April 4, 2008. The name and description were further revised June 6, 2008. The fund was closed June 24, 2011.

Fund Number: 625100

OBJECTIVE

The recommendations presented here are designed to support the following objectives:

- Preservation of principal and purchasing power, including meeting or exceeding state requirements.
- Maximize return of a valuable asset without jeopardizing safety of public funds.
- Alignment with university academic and financial goals.

POLICY

Applies to: All university personnel responsible the management of the Operating Fund.

Issued: 6/5/2008

Edited: 11/2008

Revised 6/23/2011

I. Short -Term Operating Fund – the Short and Intermediate-Term Pools should be invested primarily in lower risk, more liquid instruments such as government securities and maintain a balance equivalent to at least 60 days operating cash. Once this threshold is reached, the senior vice president for business and finance will have the authority to approve investment of up to 60% of the operating funds, net of construction bond funds, in the Long-Term Investment Pool.

II. Long-Term Pool – once the amount of the Short-Term Pool is determined, excess operating funds may be transferred to the Long-Term Investment Pool, where they will be invested along with gifted endowment funds. In no case may the Long-Term Pool exceed 60% of the total operating funds, net of construction bond funds.

III. Long-Term Operating Fund - In order to increase the support available to the University from the Long-Term Investment Pool, the annual distribution and realized or unrealized appreciation, and principal if necessary, shall be used to first fund the University's investment income account. This amount would be the equivalent of the income earned if this fund had remained invested as part of the Short and Intermediate-Term Pools. Then funds up to 5% of the sum of the excess distribution and the June 30 market value can be used at the discretion of the unanimous approval of the president, the provost and the chief financial officer and senior vice president for Business and Finance.

(APPENDIX XLII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE COMMITTEE**

**AUTHORIZATION TO AMEND THE OHIO STATE UNIVERSITY RETIREMENT
CONTINUATION PLAN**

Background on the Plan:

The University's Retirement Continuation Plan (the "RCP") was originally adopted effective July 1, 2001 and was amended and restated effective as of January 1, 2011. The RCP is maintained for faculty and staff members whose retirement contributions to the state retirement system are limited under IRS rules and whose compensation, as determined by the University, exceeds those IRS limits. The RCP is a "tax-qualified" retirement plan – i.e., participants do not pay taxes on their account balances (including earnings) until those balances are distributed.

Summary of Changes:

The amendment to the RCP is being proposed primarily to: (1) clarify the terms and conditions of the participation by OSUP physicians who choose to integrate with the University; and (2) to facilitate the addition of an additional provider under the RCP, effective July 1, 2011. Specifically, the amendment:

- Amends the definition of "compensation" under the RCP to be consistent with the definitions used under the state retirement plans (Ohio Public Employees Retirement System, State Teachers Retirement System of Ohio and the Alternative Retirement Plan).
- Clarifies that OSUP physicians who integrate with the University will be eligible to participate in the RCP as of their integration date(s).
- Provides for changes that are intended to meet the requirements under the Internal Revenue Code for the RCP to be treated as a retirement system for the OSUP physicians.
- Clarifies that intra-plan exchanges between providers are permissible.
- Clarifies the methods of distribution (e.g., lump sum or annuity) available to participants.

Purpose of the Resolution:

The resolution approves the amendment to the RCP, effective as of July 1, 2011. The resolution also authorizes the Senior Vice President for Business and Finance and Chief Financial Officer to sign the amendment to the RCP and any other documents needed to carry out the resolution.

**FIRST AMENDMENT TO
THE AMENDED AND RESTATED OHIO STATE UNIVERSITY
RETIREMENT CONTINUATION PLAN**

WHEREAS, The Ohio State University (the “Employer”) maintains The Ohio State University Retirement Continuation Plan, as amended and restated effective as of January 1, 2011 (the “Plan”);

WHEREAS, pursuant to Section 11.01 of the Plan, the Board has the right to amend the Plan; and

WHEREAS, the Employer desires to amend the Plan as described herein.

NOW, THEREFORE, effective as of July 1, 2011 (the “Effective Date”), the Employer hereby amends the Plan as follows:

1. The first paragraph of Section 1.07 of the Plan is hereby deleted in its entirety and replaced with the following:

Section 1.07 – Compensation

Shall have the same meaning as the applicable one of the following:

(a) If the Employee is a member of OPERS or is a participant in the ARP and would be subject to Chapter 145 of the Ohio Revised Code, as amended (“ORC”), had the Employee not made an election pursuant to Section 3305.05 or 3305.051 of the ORC, “Compensation” shall mean “earnable salary” as defined in division (R) of Section 145.01 of the ORC; or

(b) If the Employee is a member of STRS or is a participant in the ARP and would be subject to Chapter 3307 of the ORC had the Employee not made an election pursuant to Section 3305.05 or 3305.051 of the ORC, “Compensation” shall mean “compensation” as defined in division (L) of Section 3307.01 of the ORC. For purposes of this Section 1.07(b), “Compensation” shall be determined without regard to STRS Rule 3307-10-01.

2. Section 1.14 of the Plan is hereby deleted in its entirety and replaced with the following:

Section 1.14 – Funding Company(ies)

Shall mean any entity designated by the Employer to provide funding options under the Plan.

3. The last sentence of Section 2.01 of the Plan is hereby deleted in its entirety.

4. The second and third sentences in Section 2.02 of the Plan are hereby deleted in their entirety and replaced with the following:

Except for Employees who are OSUP Physicians (as defined below), the Plan Administrator may, at its discretion, add Employees to, or delete Employees from, Appendix A. Each Employee who is an OSUP Physician shall participate in the Plan, effective as of the OSUP Physician’s implementation date (as defined in Section (A)(4) of STRS Rule 3307-10-01), and shall receive Employer Contributions each year until his employment with the Employer terminates. Eligibility for an Employer Contribution and the amount of the Employer Contribution may vary from year to year and from Participant to Participant and the fact that an Employee (other than an OSUP Physician) receives such contribution one year does not mean that he is entitled to such

June 24, 2011 meeting, Board of Trustees

contribution in any future year. For purposes of this Plan, "OSUP Physician" means a physician who has an implementation date as defined in Section (A)(4) of STRS Rule 3307-10-01 and is subject to Section B(3) of STRS Rule 3307-10-01.

5. The following paragraph shall be added to Section 3.03 of the Plan:

Notwithstanding anything in this Plan to the contrary, in no event shall the amount contributed under this Plan (when aggregated with amounts contributed to STRS, OPERS and the ARP) for an Employee who is an OSUP Physician (as defined below) be less than the amount necessary to qualify the Plan as a state retirement system with respect to such OSUP Physician pursuant to Section 3121(b)(7) of the Code and the Treasury Regulations promulgated thereunder. For purposes of this Plan, "OSUP Physician" means a physician who is subject to Section B(3) of STRS Rule 3307-10-01.

6. The following Section 4.06 is hereby added to the Plan:

Section 4.06 – Exchanges within the Plan

A Participant shall be permitted to change the investment of his Account among the Funding Companies that are eligible to receive contributions under the Plan in accordance with the rules established by the Employer.

7. The second sentence of Section 6.02 of the Plan is hereby deleted in its entirety and replaced with the following:

In addition, if a Participant is an OSUP Physician who normally works twenty (20) hours or less per week or if a Participant dies, becomes Disabled or attains his Normal Retirement Date, he shall have a one hundred percent (100%) non-forfeitable interest in his Account attributable to Employer Contributions.

8. Section 7.02 of the Plan is hereby deleted in its entirety and replaced with the following:

Section 7.02 – Methods of Distribution

A Participant or Beneficiary may elect that his benefit be paid in the form of a lump sum and/or an annuity, to the extent permitted by, and subject to the terms of, the applicable Annuity Contract(s) and Custodial Account(s) issued by the Funding Companies.

9. The word "for" is hereby added between the words "Plans" and "less" in the penultimate sentence of Section 9.01.

10. Capitalized terms not otherwise defined herein shall have the meanings ascribed to them in the Plan.

11. All other terms and conditions of the Plan shall remain in full force and effect.

IN WITNESS WHEREOF, the Employer has executed this First Amendment effective as of the Effective Date.

June 24, 2011 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY

By: _____
Geoffrey S. Chatas
Senior Vice President for Business and Finance and CFO

Date

June 24, 2011 meeting, Board of Trustees

**THE OHIO STATE UNIVERSITY
RETIREMENT CONTINUATION PLAN**

PLAN DOCUMENT

Amended and Restated Effective as of January 1, 2011

00093515-5

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**The Ohio State University
Retirement Continuation Plan**

The Employer hereby amends and restated the Plan. The Plan originally was effective July 1, 2001. The Plan was amended effective January 1, 2002, to incorporate guidance issued under Section 401(a)(9) of the Code and other changes. The Plan was subsequently amended in July 2006 to incorporate changes requested by the Internal Revenue Service in the determination letter application process. The Employer adopts this amended and restated Plan document, effective January 1, 2011, to include these past amendments and provisions required under the Pension Protection Act of 2006, the Heroes Earnings Assistance and Relief Tax Act of 2008, and the Worker, Retiree, and Employer Recovery Act of 2008, and other applicable laws, regulations and administrative authority.

The purpose of the Plan is to provide additional retirement benefits to employees not available under the State Teachers Retirement System of Ohio ("STRS"), the Ohio Public Employees Retirement System ("OPERS"), or The Ohio State University Alternative Retirement Plan ("ARP").

Article I – Definitions

The following words or phrases whenever used in this Plan shall have the following meanings unless the context clearly demands otherwise:

Section 1.01 — Account

Shall mean the sum of all the Participant's individual sub-accounts, including earnings and losses thereon.

Section 1.02 — Annuity Contract(s)

Shall mean any type of annuity contract(s) issued by a Funding Company(ies) to effect the purposes of the Plan.

Section 1.03 — Appropriate Request

Shall mean a request by a Participant in the form and manner provided by the Plan Administrator that is appropriate for the intended purpose. If the Plan Administrator and the Plan's recordkeeper so agree, an Appropriate Request may be executed over the telephone or internet. To constitute an Appropriate Request, such request must be completed correctly and if required to be in writing, duly executed and delivered to the Plan Administrator or its designated representative.

Section 1.04 — Beneficiary

Shall mean the Beneficiary or Beneficiaries entitled to any benefits under a Participant's Account upon the death of a Participant.

Section 1.05 — Board

Shall mean the Board of Trustees of the Employer.

Section 1.06 — Code

Shall mean the Internal Revenue Code of 1986, as amended from time to time.

Section 1.07 — Compensation

Shall mean the compensation paid to an Employee by the Employer for a Plan Year, as reported on Internal Revenue Form W-2, Box 1 or such successor box which describes "wage, tips, other compensation", plus any amount which is contributed by the Employer pursuant to a salary reduction agreement and which is not includable in the gross income of the Employee under Sections 125, 132(f), 402(a)(8), 403(b), 414(h)(2) and 457(b) of the Code. Notwithstanding the above, the following shall be excluded from Compensation:

- (a) Reimbursements, expense allowances and taxable fringe benefits;
- (b) Section 911 of the Code earned income;
- (c) Moving expenses;
- (d) Non-qualified stock options taxable at time of grant or exercise;
- (e) Vesting in Section 83 of the Code property;
- (f) Disqualifying dispositions of qualified stock options;
- (g) Imputed income, including taxable group term life insurance;
- (h) Receipt of deferred compensation;
- (i) Bonuses paid under long-term compensation plans which are subject to vesting; and
- (j) Payments made for accrued but unused sick leave or vacation leave.

In determining the amount or allocation of any contribution that is based on Compensation, only Compensation paid to a Participant for services rendered to the Employer while employed as an Employee of the Employer shall be taken into account. Further, notwithstanding anything to the contrary herein, severance amounts paid after severance from employment shall be excluded from Compensation. For purposes of this Section 1.07, "severance amounts" are any amounts paid after severance from employment, except a payment of regular compensation for services during the Employee's regular working hours, or compensation for services outside the Employee's regular working hours (such as overtime or shift differential), commissions, bonuses, or other similar payments provided such payment would have been made prior to a severance from employment if the Employee had continued in employment with the Employer, provided such amounts are paid by the later of two and one-half (2½) months after, or the end of the year that includes the date of, the Employee's severance from employment with the Employer (as defined in applicable guidance).

For purposes of this Section 1.07, an Employee has a “severance from employment” when the Employee ceases to be an employee of the Employer maintaining the Plan, and an Employee does not have a “severance from employment” if, in connection with a change of employment, the individual’s new employer maintains such Plan with respect to the individual. The determination of whether an Employee ceases to be an employee of the Employer maintaining the Plan is based on all of the relevant facts and circumstances.

For purposes of applying the limitation in Article V, Compensation under this Section 1.07 also shall include the following exceptions:

- (i) Compensation shall be based on the amount actually paid or made available to the Participant (or, if earlier, includible in the gross income of the Participant) during the Limitation Year, regardless of the date of participation; and
- (ii) Compensation shall not include amounts paid as compensation to a non-resident alien, as defined in Section 7701(b)(1)(B) of the Code, who is not a Participant in the Plan to the extent the compensation is excludable from gross income and is not effectively connected with the conduct of a trade or business within the United States.

This Plan shall not consider a Participant’s Compensation for any Plan Year in excess of the limitation under Section 401(a)(17) of the Code.

Effective January 1, 2009, an individual receiving a differential wage payment, as defined by Section 3401(h)(2) of the Code, shall be treated as an Employee of the Employer making the payment (rather than an Employee who has incurred a severance from employment); and the differential wage payment shall be treated as compensation for Plan purposes, including Section

415 of the Code and any other Code section that references the definition of compensation under Section 415 of the Code.

If all Employees of the Employer performing service in the uniformed services described in Section 3401(h)(2)(A) of the Code are entitled to receive differential wage payments (as defined in Section 3401(h)(2) of the Code) on reasonably equivalent terms and, if eligible to participate in a retirement plan maintained by the Employer, to make contributions based on the payments on reasonably equivalent terms (taking into account Sections 410(b)(3), (4), and (5) of the Code), then the Plan shall not be treated as failing to meet the requirements of any provision described in Section 414(u)(1)(C) of the Code by reason of any contribution or benefit which is based on the differential wage payment.

Section 1.08 — Custodial Account

Shall mean the group or individual account or accounts established for each Participant by the Employer pursuant to a written contract between the Employer and a Funding Company, in a manner consistent with Section 401(f) of the Code.

Section 1.09 — Date of Employment

Shall mean the first date on which an Employee performs services as an Employee for the Employer.

Section 1.10 — Disability

Shall mean a physical or mental condition of a Participant which would qualify him for benefits under his Employer's long-term disability plan.

Section 1.11 — Employee

Shall mean any person who is receiving compensation for personal services rendered in the employment of the Employer.

Section 1.12 — Employer

Shall mean The Ohio State University.

Section 1.13 — Employer Contributions

Shall mean contributions made in accordance with Section 3.03.

Section 1.14 — Funding Company(ies)

Shall mean the entity designated by the Employer to provide funding options under the plan.

Section 1.15 — Hour of Service

Shall mean each hour for which an Employee is paid or entitled to payment for the performance of duties for the Employer.

Section 1.16 — Limitation Year

Shall mean the Plan Year.

Section 1.17 — Married Participant

Shall mean a Participant who is lawfully married on the date Plan benefits are payable.

Section 1.18 — Normal Retirement Date

Shall mean the first day of the calendar month coincident with or next following the Participant's 65th birthday.

Section 1.19 — One-Year Period of Severance

Shall mean a twelve (12) consecutive month period beginning on a Severance From Service Date and ending on the first anniversary of such date, provided the Employee does not perform services as an Employee for the Employer during such period.

Section 1.20 — Participant

Shall mean any Employee who becomes a Participant pursuant to Article II and continues to be entitled to any benefits under the Plan.

Section 1.21 — Period of Service

A Period of Service shall commence on an Employee's Date of Employment or Reemployment Commencement Date, whichever is applicable, and end on his Severance From Service Date. All Periods of Service shall be aggregated on a uniform and consistent basis.

Notwithstanding the preceding paragraph of this section, if an Employee severs from service by reason of a quit, discharge, or retirement during an absence from service of twelve (12) months or less, and if such Employee then performs services as an Employee within twelve (12) months of the date on which the Employee was first absent from service, then such Period of Severance shall be taken into account for purposes of vesting.

Section 1.22 — Period of Severance

The period of time commencing on an Employee's Severance From Service Date and ending on the date on which the Employee again performs an Hour of Service for the Employer.

Section 1.23 — Pick-Up Contributions

Shall mean contributions made in accordance with Section 3.02. These contributions are intended to be contributions described in Section 414(h)(2) of the Code. Therefore, although designated as Employee contributions, such Employee contributions are being paid by the Employer in lieu of contributions by the Employee.

Section 1.24 — Plan

Shall mean The Ohio State University Retirement Continuation Plan, as amended from time to time. For purposes of the Code, this Plan shall be considered and administered as a "profit sharing plan" that is administered as a "discretionary plan".

Section 1.25 — Plan Administrator

Shall mean the Employer. The Employer may, in its sole discretion, delegate any of the duties of the Plan Administrator to a third party or parties selected by the Employer.

Section 1.26 — Plan Year

Shall mean the twelve (12) month period commencing January 1, except that the first Plan Year shall be a short Plan Year commencing on July 1, 2001, and ending on December 31, 2001.

Section 1.27 — Reemployment Commencement Date

Shall mean the first day following a One-Year Period of Severance in which an Employee performs services for the Employer.

Section 1.28 — Severance From Service Date

Shall mean the earlier of:

- (a) The date on which an Employee quits, retires, is discharged, or dies; or
- (b) (1) The first anniversary of the first day of a period in which an Employee remains absent from service (with or without pay) with the Employer for any reason other than quitting, retirement, discharge or death, such as vacation, holiday, sickness, disability, leave of absence or lay-off; or
- (2) The second anniversary of the first day of a period in which an Employee remains absent from service (with or without pay) with the Employer by reason of pregnancy, the birth of the Employee's child, the placement of a child with the Employee in connection with the

adoption of such child by such Employee, or the need to care for such Employee's child during the period immediately following such child's birth or placement.

For a Participant who is absent from service on account of pregnancy, the birth of the Employee's child, child placement or child care, the period between the first anniversary of the first day of the absence and the second anniversary of the first day of the absence is neither a Period of Service nor a Period of Severance.

Section 1.29 — Valuation Date

Shall mean the last day of each Plan Year and any other day determined by the Plan Administrator.

Section 1.30 — Year of Service for Vesting

An Employee shall be credited with a "Year of Service for Vesting" upon the earlier of:

(a) the first anniversary of the twelve (12) consecutive month period beginning on the date the Employee first performs an Hour of Service after the Employee has attained the age of eighteen (18) (employment commencement date) and each anniversary thereof; or (b) the completion of the Employee's first full contract year, if less, after the Employee has attained the age of eighteen (18).

Article II – Eligibility and Enrollment

Section 2.01 — Eligibility for Pick-Up Contributions

Eligibility to have a Pick-Up Contribution, if any, is limited to those Employees selected by the Plan Administrator and listed in Appendix A.

Notwithstanding the above paragraph, in order to have Pick-Up Contributions made on a Participant's behalf, the Participant must file an Appropriate Request with the Plan Administrator within sixty (60) days after the time he is initially eligible for Pick-Up Contributions. The Appropriate Request must be in the form of a one-time irrevocable election. If the Participant fails

to file an Appropriate Request in a timely manner, the Participant will be treated as having forever waived the right to have Pick-Up Contributions made on his behalf. The Plan Administrator may, at its discretion, add Employees to, or delete Employees from, Appendix A. Eligibility for Pick-Up Contributions shall begin after all of the mandatory employee contributions to the ARP, OPERS, or STRS are made each year.

Section 2.02 — Eligibility for Employer Contributions

Eligibility for an allocation of the Employer Contribution, if any, is limited to those Employees selected by the Plan Administrator and listed in Appendix A. The Plan Administrator may, at its discretion, add Employees to, or delete Employees from, Appendix A. Eligibility for an Employer Contribution and the amount of the Employer Contribution may vary from year to year and from Participant to Participant and the fact that an Employee receives such contribution one year does not mean that he is entitled to such contribution in any future year.

Article III – Contributions and Allocations

Section 3.01 — Types of Contributions

Contributions to the Plan shall consist solely of the following:

- (a) Pick-Up Contributions; and
- (b) Employer Contributions.

Section 3.02 — Pick-Up Contributions

Each Employee, within sixty (60) days after becoming eligible to receive an allocation of Pick-Up Contributions, must file a one-time irrevocable election in the form of an Appropriate Request with the Plan Administrator which shall direct that the Employer withhold a specific percentage of Compensation from the Employee's paycheck. The Participant's election of such percentage of Compensation shall be subject to the approval of the Employer.

Pick-Up Contributions shall be allocated to the Pick-Up Contribution sub-account of each Participant's Account in an amount equal to the amount withheld by the Employer from the Participant's Compensation for the purpose of contributing such amount to this Plan.

Section 3.03 — Employer Contributions

The Employer may make an Employer Contribution to the Plan at the Employer's discretion. The Employer has discretion as to the amount of the contribution. The Employer shall designate the Plan Year for which each Employer Contribution is made and shall make such Employer Contribution not later than the time prescribed by Section 404 of the Code or any successor statute or guidance.

The Employer Contribution, if any, shall be allocated to the Employer Contribution sub-account of each Participant's Account. With respect to each Plan Year, the Employer shall list the Employer Contributions, if any, made to each Participant for such Plan Year in the attached Appendix A.

Section 3.04 — Prohibition Against Assets Returning to Employer

The assets of the Plan shall never inure to the benefit of the Employer. Notwithstanding the prior sentence, Plan assets may revert to the Employer in the following situations:

- (a) In the case of an Employer Contribution or Pick-Up Contribution which in the sole opinion of the Plan Administrator is made by virtue of a mistake of fact, the contribution may be returned to the Employer within one (1) year after the payment of the contribution;
- (b) If an Employer Contribution is conditioned upon initial qualification of the Plan under Section 401(a) of the Code, or any successor provision thereto, and if the Plan does not so qualify, then any contributions made to the Plan may be returned to the Employer within one (1)

year after the date of denial of qualification of the Plan but only if such application is filed by the end of the applicable remedial amendment period under Section 401(b) of the Code.

Article IV – Participant Accounts

Section 4.01 — Annuity Contract(s) and Custodial Account(s)

Plan assets shall be held in Annuity Contract(s) or Custodial Account(s). The administration of the Annuity Contract(s) and Custodial Account(s) shall be subject to an agreement between the Employer and the Funding Company(ies) that satisfies the requirement of Section 401(f) of the Code. Annuity Contracts and Custodial Accounts shall conform to all provisions of the Plan.

Section 4.02 — Separate Accounts

The Funding Company shall maintain a separate Account for each Participant, which Account shall reflect the Participant's interest in the Annuity Contract(s) or Custodial Account(s), as applicable. Within each Participant's Account, sub-accounts shall be established to reflect the contributions made by the Employer under Article III.

Section 4.03 — Valuation of Separate Accounts

As of each Valuation Date, the Funding Company(ies) shall adjust the Accounts to reflect contributions, earnings, gains, losses, withdrawals and distributions.

Section 4.04 — Assumption of Risk by Participant

Each Participant (or his Beneficiary) assumes the risk in connection with any decrease in value of his Account, and such Account shall be the sole source of payments to be made to each Participant (or his Beneficiary) under the Plan.

Section 4.05 — Election of Investment Fund

Each Participant shall have the exclusive authority to direct the investment of his Account among the investment funds designated by the Employer. Such directions shall be made in accordance with procedures adopted by the Plan Administrator. If a Participant fails to designate an investment fund, all contributions allocable to his Account shall be placed in the investment fund selected by the Plan Administrator until Participant direction is received. A Participant shall be permitted to change his investment directions in accordance with procedures adopted by the Plan Administrator.

Article V – Limitations on Contributions

Section 5.01 — Annual Addition Limitation

(a) Notwithstanding any provisions of the Plan, the Annual Additions which a Participant is entitled to under the Plan, shall not, in any Limitation Year, exceed the applicable limitations of Section 415 of the Code. Such Section is hereby incorporated by reference.

(b) If the Annual Addition allocable under this Plan (but for this Section) would exceed the limitations of Section 415(c) of the Code, the excess Annual Addition under this Plan shall be allocated pursuant to Treasury Regulation Section 1.415-6(b)(6)(iii). Notwithstanding the foregoing, (i) for purposes of this Plan, “Annual Additions” shall be determined in accordance with the aggregation rules under Section 415(f) of the Code and (ii) effective for Limitation Years beginning on or after July 1, 2007, in correcting an amount that exceeds the limitations of Section 415(c) of the Code, the Employer may use a correction method as set forth under the Employee Plans Compliance Resolution System, or any successor thereto, but may not use any other correction method.

(c) For purposes of this Section, "Annual Addition" shall mean:

- (1) Employer contributions
- (2) Employee contributions
- (3) Forfeitures
- (4) Amounts allocated to individual medical accounts as described in Sections 415(l)(1) of the Code which is part of a defined benefit plan maintained by the Employer; and
- (5) Amounts derived from contributions paid or accrued, which are attributable to post-retirement medical benefits allocated to the separate account of a key employee under Section 419A(d)(2) of the Code in a welfare benefit plan maintained by the Employer.

Restorative payments allocated to a Participant's Account, which include payments made to restore losses to the Plan resulting from actions (or a failure to act) by a fiduciary for which there is a reasonable risk of liability under applicable federal or state law, where similarly situated Participants are similarly treated do not give rise to an "Annual Addition" for any Limitation Year.

Article VI – Vesting

Section 6.01 — Pick-Up Contributions

A Participant shall at all times have a one hundred percent (100%) non-forfeitable interest in the value of his Account attributable to Pick-Up Contributions.

Section 6.02 — Employer Contributions

A Participant shall have a one hundred percent (100%) non-forfeitable interest in the value of his Account attributable to Employer Contributions after he is credited with one Year of Service for Vesting. In addition, if a Participant dies or becomes Disabled, or upon attaining his Normal Retirement Date, he shall have a one hundred percent (100%) non-forfeitable interest in his Account attributable to Employer Contributions.

Section 6.03 — Forfeitures

If a Participant's employment terminates and he receives a distribution of his vested Account, any nonvested portion of his Account shall be forfeited, and the amount forfeited shall be applied towards the Employer Contribution or to pay Plan expenses in the current Plan Year.

Article VII – Distributions

Section 7.01 — Time of Distribution

Distribution of a Participant's vested Account may begin as soon as administratively possible after the date the Participant terminates employment, retires on or after his Normal Retirement Date, dies, or becomes Disabled.

Section 7.02 — Methods of Distribution

A Participant or Beneficiary may elect that his benefit be paid in the form of a lump sum or an annuity, subject to the terms of the applicable Annuity Contract(s) and Custodial Account(s) issued by the Funding Company.

Section 7.03 — Distributions After Death

If the distribution of a Participant's interest has begun in the form of an annuity and the Participant dies before his entire interest has been distributed to him, the remaining portion of such interest shall be distributed as provided in the Annuity Contract or Custodial Account.

If a Participant dies before he has begun to receive any distributions from his Account, his death benefit shall be distributed to his Beneficiary in the form of a lump sum no later than December 31 of the calendar year following the calendar year in which the Participant died, or, if the Beneficiary so elects, in the form of an annuity available from the annuity provider selected by the Plan Administrator, with the first payment being made no later than December 31 of the

calendar year following the calendar year in which the Participant died. If the Beneficiary fails to make any election, he will be treated as if he elected a lump sum distribution.

In the case of a death or Disability occurring on or after January 1, 2007, if a Participant dies while performing qualified military service (as defined in Section 414(u) of the Code), the survivors of the Participant are entitled to any additional benefits (other than benefit accruals relating to the period of qualified military service) provided under the Plan as if the Participant had resumed and then terminated employment on account of death.

Section 7.04 — Direct Rollovers of Eligible Distributions

(a) Notwithstanding any provision of the Plan to the contrary that would otherwise limit a Distributee's election under this Section, a Distributee may elect, at the time and in the manner prescribed by the Plan Administrator, to have any portion of an Eligible Rollover Distribution paid directly to an Eligible Retirement Plan specified by the Distributee in a Direct Rollover.

(b) For purposes of this Section, the following definitions apply:

(1) **Eligible Rollover Distribution** — An Eligible Rollover Distribution is any distribution of all or any portion of the balance to the credit of the Distributee, except that an Eligible Rollover Distribution does not include: any distribution that is one of a series of substantially equal periodic payment (not less frequently than annually) made for the life (or life expectancy) of the Distributee or the joint lives (or joint life expectancies) of the Distributee and the Distributee's Designated Beneficiary, or for a specified period of ten (10) years or more; any distribution to the extent such distribution is required under Section 401(a)(9) of the Code; the portion of any distribution that is not includable in gross income (determined without regard to the exclusion for net unrealized appreciation with respect to Employer securities); and any hardship distribution described in Section 457(d)(1)(A)(iii) of the Code made after December 31, 1998.

(2) **Eligible Retirement Plan** – An Eligible Retirement Plan is an individual retirement account described in Section 408(a) of the Code, an individual retirement annuity described in Section 408(b) of the Code, an annuity plan described in Section 403(a) of the Code, a qualified trust described in Section 401(a) of the Code, an annuity contract described in Section 403(b) of the Code, and an eligible plan under Section 457(b) of the Code which is maintained by a state, political subdivision of a state or any agency or instrumentality of a state or political subdivision of a state and which agrees to separately account for amounts transferred into such plan from this Plan, that accepts the Distributee's Eligible Rollover Distribution. An Eligible Retirement Plan shall also apply in the case of a distribution to a surviving spouse, or to a spouse or former spouse who is an alternate payee under a Qualified Domestic Relations Order, as defined in Section 414(p) of the Code.

For distributions made after December 31, 2007, a Participant or Beneficiary may elect to roll over directly an Eligible Rollover Distribution to a Roth IRA described in Section 408A(b) of the Code.

(3) **Distributee** — A Distributee includes an Employee or former Employee. In addition, the Employee's or former Employee's surviving spouse and the Employee's or former Employee's spouse or former spouse who is the alternate payee under a Qualified Domestic Relations Order, as defined in Section 414(p) of the Code, are Distributees with regard to the interest of the spouse or former spouse.

(4) **Direct Rollover** — A Direct Rollover is a payment by the Plan to the Eligible Retirement Plan specified by the Distributee.

(5) **Non-spouse Beneficiary Rollover**— For distributions after December 31, 2009, a non-spouse Beneficiary who is a "designated beneficiary" under Section 401(a)(9)(E) of the

Code and the Treasury Regulations thereunder, may, by a Direct Rollover, roll over all or any portion of his or her distribution to an individual retirement account or annuity described in Section 408(a) or 408(b) of the Code ("IRA") that is established on behalf of the Beneficiary and that will be treated as an inherited IRA pursuant to Section 402(c)(11) of the Code.

In order to be able to roll over the distribution, the distribution must otherwise satisfy the definition of an Eligible Rollover Distribution. A non-spouse Beneficiary may not roll over an amount which is a required minimum distribution ineligible for rollover, as determined under applicable Treasury Regulations and other Internal Revenue Service guidance, including Q&A 17 and 18 of Notice 2007-7, 2007-5 Internal Revenue Bulletin 395. If a Participant dies before his or her required beginning date, then the non-spouse Designated Beneficiary may deposit into such IRA all or any portion of the distribution that is deemed to be an Eligible Rollover Distribution. In determining the portion of such distribution that is considered to be a required minimum distribution that must be made from the IRA, the Beneficiary may elect to use either the 5-year rule or the life expectancy rule, pursuant to Treasury Regulation Section 1.401(a)(9)-3, Q&A-4(c).

Although a non-spouse Beneficiary may roll over directly a distribution as provided above, the distribution is not subject to the direct rollover requirements of Section 401(a)(31) of the Code, the notice requirements of Section 402(f) of the Code, or the mandatory withholding requirements of Section 3405(c) of the Code. If a non-spouse Beneficiary receives a distribution from the Plan, the distribution is not eligible for a "60-day" rollover.

If the Participant's named Beneficiary is a trust, the Plan may make a Direct Rollover to an IRA on behalf of the trust, provided the trust satisfies the requirements to be a Designated Beneficiary within the meaning of Section 401(a)(9)(E) of the Code.

Section 7.05 — Acceptance of Transfers or Rollovers

No transfers or rollovers (direct or otherwise) shall be permitted to this Plan from another plan or annuity.

Section 7.06 — Alternate Payees Under Qualified Domestic Relations Orders

Notwithstanding anything in the Plan to the contrary, if a Domestic Relations Order directs the Plan to make a distribution prior to the Participant's earliest retirement age as defined in Section 414(p)(4) of the Code to an alternate payee and if the Domestic Relations Order satisfies Section 414(p)(11) of the Code, the Plan shall comply with such Order. Effective April 6, 2007, a domestic relations order that otherwise satisfies the requirements of a Qualified Domestic Relations Order will not fail to be a Qualified Domestic Relations Order: (a) solely because the Order is issued after, or revises, another domestic relations order or Qualified Domestic Relations Order; or (b) solely because of the time at which the order is issued, including issuance after the annuity starting date or after the Participant's death. Such a domestic relations order is subject to the same requirements and protections that apply to Qualified Domestic Relations Orders.

Article VIII – Minimum Distribution Requirements

Section 8.01 — General Rules

- (a) **Effective Date.** The provisions of this Article will apply for purposes of determining required minimum distributions for calendar years beginning with the 2003 calendar year.
- (b) **Precedence.** The requirement of this Article will take precedence over any inconsistent provisions of the Plan.
- (c) **Requirements of Treasury Regulations Incorporated.** All distributions required under this Article will be determined and made in accordance with the Treasury Regulations under Section 401(a)(9) of the Code.

Section 8.02 — Time and Manner of Distribution

(a) Required Beginning Date. The Participant's entire interest will be distributed, or begin to be distributed, to the Participant no later than the Participant's required beginning date.

(b) Death of Participant Before Distributions Begin. If the Participant dies before distributions begin, the Participant's entire interest will be distributed, or begin to be distributed, no later than as follows:

(1) If the Participant's surviving spouse is the Participant's sole Designated Beneficiary, then, distributions to the surviving spouse will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died, or by December 31 of the calendar year in which the Participant would have attained age 70½, if later.

(2) If the Participant's surviving spouse is not the Participant's sole Designated Beneficiary, then distribution to the Designated Beneficiary will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died.

(3) If there is no Designated Beneficiary as of September 30 of the year following the year of the Participant's death, the Participant's entire interest will be distributed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.

(4) If the Participant's surviving spouse is the Participant's sole Designated Beneficiary and the surviving spouse dies after the Participant but before distributions to the surviving spouse begin, this Section 8.02(b), other than Section 8.02(b)(1), will apply as if the surviving spouse were the Participant.

For purposes of this Section 8.02(b) and Section 8.04, unless Section 8.02(b)(4) applies, distributions are considered to begin on the Participant's required beginning date. If Section 8.02(b)(4) applies, distributions are considered to begin on the date distributions are required to

begin to the surviving spouse under Section 8.02(b)(1). If distributions under an annuity purchased from an insurance company irrevocably commence to the Participant before the Participant's required beginning date (or to the Participant's surviving spouse before the date distributions are required to begin to the surviving spouse under Section 8.02(b)(1)), the date distributions are considered to begin is the date distributions actually commence.

(c) **Forms of Distribution.** Unless the Participant's interest is distributed in the form of an annuity purchased from an insurance company or in a single sum on or before the required beginning date, as of the first distribution calendar year distributions will be made in accordance with Sections 8.03 and 8.04 of this Article. If the Participant's interest is distributed in the form of an annuity purchased from an insurance company, distributions thereunder will be made in accordance with the requirements of Section 401(a)(9) of the Code and the Treasury Regulations.

Section 8.03 — Required Minimum Distributions During Participant's Lifetime

(a) **Amount of Required Minimum Distribution For Each Distribution Calendar Year.** During the Participant's lifetime, the minimum amount that will be distributed for each distribution calendar year is the lesser of:

(1) The quotient obtained by dividing the Participant's Account Balance by the distribution period in the Uniform Lifetime Table set forth in Treasury Regulation Section 1.401(a)(9)-9, using the Participant's age as of the Participant's birthday in the distribution calendar year; or

(2) If the Participant's sole Designated Beneficiary for the distribution calendar year is the Participant's spouse, the quotient obtained by dividing the Participant's Account Balance by the number in the Joint and Last Survivor Table set forth in Treasury Regulation Section

1.401(a)(9)-9, using the Participant's and spouse's attained ages as of the Participant's and spouse's birthdays in the distribution calendar year.

(b) Lifetime Required Minimum Distributions Continue Through Year of Participant's Death. Required minimum distributions will be determined under this Section 8.03 beginning with the first distribution calendar year and up to and including the distribution calendar year that includes the Participant's date of death.

Section 8.04 — Required Minimum Distributions After Participant's Death

(a) Death On or After Date Distributions Begin.

(1) Participant Survived by Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is a Designated Beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account Balance by the longer of the remaining life expectancy of the Participant or the remaining life expectancy of the Participant's Designated Beneficiary, determined as follows:

(A) The Participant's remaining life expectancy is calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.

(B) If the Participant's surviving spouse is the Participant's sole Designated Beneficiary, the remaining life expectancy of the surviving spouse is calculated for each distribution calendar year after the year of the Participant's death using the surviving spouse's age as of the spouse's birthday in that year. For distribution calendar years after the year of the surviving spouse's death, the remaining life expectancy of the surviving spouse is calculated using the age of the surviving spouse as of the spouse's birthday in the calendar year of the spouse's death, reduced by one for each subsequent calendar year.

(C) If the Participant's surviving spouse is not the Participant's sole Designated Beneficiary, the Designated Beneficiary's remaining life expectancy is calculated using the age of the Beneficiary in the year following the year of the Participant's death, reduced by one for each subsequent year.

(2) No Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is no Designated Beneficiary as of September 30 of the year after the year of the Participant's death, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account Balance by the Participant's remaining life expectancy calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.

(b) Death Before Date Distributions Begin.

(1) Participant Survived by Designated Beneficiary. If the Participant dies before the date distributions begin and there is a Designated Beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account Balance by the remaining life expectancy of the Participant's Designated Beneficiary, determined as provided in Section 8.04(a).

(2) No Designated Beneficiary. If the Participant dies before the date distributions begin and there is no Designated Beneficiary as of September 30 of the year following the year of the Participant's death, distribution of the Participant's entire interest will be completed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.

(3) Death of Surviving Spouse Before Distributions to Surviving Spouse Are Required to Begin. If the Participant dies before the date distributions begin, the Participant's surviving spouse is the Participant's sole Designated Beneficiary, and the surviving spouse dies

before distributions are required to begin to the surviving spouse under Section 8.02(b)(1), this Section 8.04(b) will apply as if the surviving spouse were the Participant.

Section 8.05 — Definitions

(a) **Designated Beneficiary.** The individual who is designated as the Beneficiary under Section 1.04 of the Plan and is the Designated Beneficiary under Section 401(a)(9) of the Internal Revenue Code and Treasury Regulation Section 1.401(a)(9)-1, Q&A-4.

(b) **Distribution calendar year.** A calendar year for which a minimum distribution is required. For distributions beginning before the Participant's death, the first distribution calendar year is the calendar year immediately preceding the calendar year which contains the Participant's required beginning date. For distributions beginning after the Participant's death, the first distribution calendar year is the calendar year in which distributions are required to begin under Section 8.02(b). The required minimum distribution for the Participant's first distribution calendar year will be made on or before the Participant's required beginning date. The required minimum distribution for other distribution calendar years, including the required minimum distribution for the distribution calendar year in which the Participant's required beginning date occurs, will be made on or before December 31 of that distribution calendar year.

(c) **Life expectancy.** Life expectancy as computed by use of the Single Life Table in Treasury Regulation Section 1.401(a)(9)-9.

(d) **Participant's Account Balance.** The Account Balance as of the last Valuation Date in the calendar year immediately preceding the distribution calendar year (valuation calendar year) increased by the amount of any contributions made and allocated or forfeitures allocated to the Account Balance as of dates in the valuation calendar year after the Valuation Date and decreased by distributions made in the valuation calendar year after the Valuation Date.

(e) Required beginning date. The required beginning date is April 1 of the calendar year following the calendar year in which the Participant attains age 70½ or retires, whichever is later.

Section 8.06 — 2009 Required Minimum Distributions

Notwithstanding any other provision of Article VIII, a Participant or Beneficiary who would have been required to receive required minimum distributions for 2009 but for the enactment of Section 401(a)(9)(H) of the Code (“2009 RMDs”), and who would have satisfied that requirement by receiving distributions that are (1) equal to the 2009 RMDs or (2) one or more payments in a series of substantially equal distributions (that include the 2009 RMDs) made at least annually and expected to last for the life (or life expectancy) of the Participant, the joint lives (or joint life expectancy) of the Participant and the Participant’s Designated Beneficiary, or for a period of at least ten (10) years (“Extended 2009 RMDs”), will be given the opportunity to elect to stop receiving such distributions. If he does not elect to stop distributions, he will receive such distributions for 2009. Notwithstanding any other provision of this Plan, and solely for purposes of applying the Direct Rollover provisions of the Plan, a Direct Rollover will be offered only for distributions that would be eligible rollover distributions without regard to Section 401(a)(9)(H) of the Code.

Article IX – In-Service Withdrawals

Section 9.01 — Emergency Withdrawals

In the event that the Plan Administrator, upon written request of a Participant, determines, in its sole discretion, that the Participant has suffered an unforeseeable financial emergency, the Employer shall pay to the Participant from the vested Account an amount necessary to meet the emergency, after deduction of any and all taxes as may be required. For purposes of this Plan, an unforeseeable financial emergency is an unexpected need for cash arising from an illness,

casualty, loss, sudden financial reversal, or other such unforeseeable occurrence. Cash needs arising from foreseeable events, such as the purchase of a house or education expenses for children, shall not be considered to be the result of an unforeseeable financial emergency. Distributions for an emergency shall be made from the Participant's sub-accounts pro-rata. However, no distribution shall be made from contributions, and earnings attributable to such contributions, that have been credited to the Plan less than two (2) years. It is intended that the Plan Administrator's determination as to whether a Participant has suffered an "unforeseeable financial emergency" shall be made consistent with Section 457(d)(1)(A)(iii) of the Code.

Article X – Beneficiaries

Section 10.01— Designation of Beneficiary

Each Participant may designate a Beneficiary to receive benefits under the Plan upon the Participant's death by filing with the Employer written notice identifying the Beneficiary. The spouse of a Married Participant shall automatically be his Beneficiary unless the Participant designates another Beneficiary pursuant to Section 10.02. The estate of a single Participant shall automatically be his Beneficiary unless the single Participant has designated a Beneficiary. A Participant may revoke or change such Beneficiary designation by written notice filed with the Employer without the consent of the Beneficiary. However, a Married Participant shall only change his Beneficiary designation in accordance with Section 10.02.

If there is any doubt as to the right of any Beneficiary to receive any amount, the Employer may retain such amount until the rights to the amount are determined, or it may pay such amount into any court of appropriate jurisdiction, in either of which events neither the Employer nor the Funding Company(ies) shall be liable for any interest on such amount, or shall be under any

liability to any person in respect of such amount. In the event that such amount is retained by the Employer, the entire amount shall be invested in an investment selected by the Plan Administrator.

Section 10.02 — Change in Designation: Married Participant

In the case of a Married Participant, any designation of a Beneficiary or any revocation or change in a Beneficiary which has the effect of designating a person as Beneficiary who is not such Married Participant's spouse will not be valid unless the spouse consents in writing to such designation, revocation, or change.

The terms of such consent must acknowledge the effect of the consent and the consent must be witnessed by a notary public or Plan representative. The designation of a non-spouse Beneficiary must specify whether the spouse consents to a designation of a Beneficiary that can be changed without further consent on the part of the spouse or the spouse is only consenting to a designation of a specific Beneficiary that cannot be changed without the spouse's consent. A consent that permits designations by the Participant without any requirements of further consent by the spouse must acknowledge that the spouse has the right to limit consent to a specific Beneficiary and the spouse voluntarily relinquishes said right. The provisions of this section shall not be applicable if the Employer is satisfied that the required consent cannot be obtained because the Participant does not have a spouse, because the spouse cannot be located, or because of such other circumstances as the Secretary of the Treasury may prescribe by regulations.

Any consent by a spouse, or the establishment that the consent of a spouse cannot be obtained, shall only be effective with respect to such spouse.

Article XI – Amendment and Termination

Section 11.01 — Amendment of Plan

The Board shall have the right to amend this Plan in any and all respects at any time and from time to time; provided, however: (a) no amendment shall increase the duties or liabilities of the Funding Company(ies) without their written consent; (b) that no amendment shall deprive any Participant of any of the accrued vested benefits to which he is entitled under this Plan; and (c) that no amendment shall provide for the use of funds or assets held by the Plan other than for the benefit of Participants and their Beneficiaries and, subject to Section 3.04, no funds held by the Plan shall ever revert to or be used or enjoyed by the Employer prior to the satisfaction of all liabilities hereunder to its Participants and their Beneficiaries.

Section 11.02 — Termination of Plan

The Employer reserves the right to terminate the Plan at any time. In the event of termination of the Plan or a partial termination of the Plan or a complete discontinuance of contributions, the Accounts of affected Participants shall become one hundred percent (100%) vested and shall not thereafter be subject to forfeiture.

Article XII – Administration of the Plan

Section 12.01 — Authority

The Employer shall be the Plan Administrator. The Employer shall maintain, or cause to be maintained, records on the employment and compensation history of each Participant in sufficient detail to permit an accurate determination of any benefits to which the Participant may be entitled under the Plan. The Plan Administrator and any delegates shall direct their duties with respect to the Plan (a) solely in the interest of the Plan's Participants and Beneficiaries and (b) for the

exclusive purpose of providing benefits to the Plan's Participants and Beneficiaries and defraying reasonable expenses of administering the Plan.

Section 12.02 — Payment of Plan Expenses

The Employer may determine that certain expenses will be borne by Participants.

Section 12.03 — Plan Administrator's Right to Administer and Interpret the Plan

The Plan Administrator shall have the absolute power, authority and discretion to administer and interpret the Plan and to adopt such rules and regulations as in the opinion of the Plan Administrator are necessary or advisable to implement, administer, and interpret the Plan, or to transact its business. Such rules and regulations as are adopted by the Plan Administrator shall be binding upon any persons having an interest in or under the Plan.

Section 12.04 — Claims Procedure

A claim for benefits under the Plan must be made to the Plan Administrator in writing. The Plan Administrator shall provide adequate notice in writing to any Participant or Beneficiary whose claim for benefits under the Plan has been denied, setting forth the specific reasons for such denial, written in a manner calculated to be understood by the Participant or Beneficiary. If a claim is denied, in whole or in part, the Plan Administrator shall send the claimant a notice of denial explaining the reasons for denial of the claim. A claimant whose claim has been denied, or his authorized representative, may request a review of the denial, but such a request must be in writing, and must be submitted to the Plan Administrator within sixty (60) days after the claimant's receipt of the notice of denial. The review of a claim which has been denied shall be made by the Plan Administrator within ninety (90) days of the receipt of the request for review, unless the Plan Administrator determines that special circumstances require additional time, in which case a decision shall be rendered not later than one hundred twenty (120) days after receipt of the request

for review. The decision on the review shall be in writing and shall include specific reasons for the decision, written in a manner calculated to be understood by the claimant, and specific reference to the pertinent Plan provisions on which the decision is based. The Plan Administrator shall have the absolute authority, power and discretion to adjudicate claims.

Article XIII – Miscellaneous Provisions

Section 13.01 — Employees' Plan

This Plan is created for the exclusive benefit of the Employees of the Employer and shall be interpreted in a manner consistent with its being an Employees' plan as defined in Section 401(a) of the Code. Subject to Section 3.04, no funds contributed to this Plan nor any assets of this Plan shall ever revert to or be used or enjoyed by the Employer, nor shall any such funds or assets ever be used other than for the exclusive benefit of Employees of the Employer and their Beneficiaries and defraying reasonable Plan expenses.

Section 13.02 — Additional Limitations on Liability

Neither the Employer, its Employees, trustees, and officers, nor the Plan Administrator in any way guarantees this Plan against loss or depreciation, nor do they guarantee the payment of any benefit which may become due hereunder to any present or former Participant or Beneficiary.

Section 13.03 — General Undertaking of All Parties

All parties to this Plan and all persons claiming any interest whatsoever hereunder agree to perform any and all acts and execute any and all documents and papers which may be necessary or desirable for the carrying out of this Plan or any of its provisions.

Section 13.04 — Agreement to Bind Heirs, Etc.

This Plan shall be binding upon the heirs, executors, administrators, successors and assigns, as such terms shall apply, of any and all parties hereto present and future.

Section 13.05 — Invalidity of Certain Provisions

If any provision of this Plan shall be held invalid or unenforceable, such invalidity or unenforceability shall not affect any other provision hereof and this Plan shall be construed and enforced as if such provision had not been included.

Section 13.06 — Right to Employment

Nothing contained in the Plan or any modification hereof, or the creation of any fund or account for the payment of any benefit, shall be construed to give any Employee, Participant or Beneficiary any right to employment or continued employment with the Employer which he would not have had, had the Plan not been created.

Section 13.07 — Incapacity

In the event that any Participant is unable to care for his affairs because of illness or accident, any payment due may be paid to the Participant's spouse, parent, brother, sister or other person deemed by the Plan Administrator to have incurred expenses for the care of such Participant, unless a duly qualified guardian or other legal representative has been appointed.

Section 13.08 — Governing Law

The Plan shall be construed, administered and enforced in accordance with the laws of the State of Ohio other than such laws as are specifically preempted by federal law.

Section 13.09 — Tax Qualification

This Plan has been adopted, based upon the condition precedent that it be approved and qualified by the Internal Revenue Service as meeting the requirements of the Code and the Treasury Regulations issued thereunder with respect to qualified retirement plans. Notwithstanding any other provision in this Plan, if the Commissioner of the Internal Revenue Service or his delegate determines that the Plan, or the Plan as it may be amended by the Employer in an effort to receive

such approval, does not qualify under the applicable provisions of the Code, the Employer will make such changes required to so qualify the Plan.

Section 13.10 — Number of Counterparts

This Plan may be executed in any number of counterparts, each of which when duly executed by the Employer shall be deemed to be an original, but all of which shall together constitute but one instrument, which may be evidenced by any counterpart.

Section 13.11 — Masculine, Feminine, Singular and Plural

The masculine shall include the feminine and the singular shall include the plural and the plural the singular wherever the person or entity or context shall plainly so require.

Section 13.12 — Withholding Taxes

The Plan Administrator may make any appropriate arrangements to deduct from all amounts paid under the Plan any taxes required to be withheld by any government or government agency. Each Participant and/or Beneficiary shall bear all taxes on amounts paid under the Plan to the extent that no taxes are withheld, irrespective of whether withholding is required.

Section 13.13 — Prevention of Escheat

If the Funding Company(ies) is unable to make payment to any Participant or other person to whom a payment is due under the Plan because it cannot ascertain the identity or whereabouts of such Participant or other person after reasonable efforts have been made to identify or locate such person (including a notice of the payment so due mailed to the last known address of such Participant or other person as shown on the records of the Employer), such payment and all subsequent payments otherwise due to such Participant or other person shall be treated as forfeited three (3) years after the date such payment first became due; provided, however, that such payment

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and any subsequent payments shall be reinstated retroactively no later than sixty (60) days after the date on which the Participant or person is identified or located.

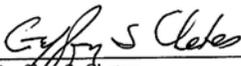
Section 13.14 — Uniformed Service Employment and Reemployment Rights Act of 1994

Notwithstanding any provision of this Plan to the contrary, service credits and contributions with respect to qualified military service will be provided in accordance with Section 414(u) of the Code.

IN WITNESS WHEREOF, the Employer has caused the Plan to be executed as of the date written below.

THE OHIO STATE UNIVERSITY

By:



Geoffrey S. Chatas

Senior Vice President for Business and Finance and CFO

Date



**Appendix A
Plan Year 2011**

Pick-Up Contributions: The following Employees made employee contributions subject to pick-up under Section 414(h)(2) of the Code to the Plan for the Plan Year beginning on January 1, 2011.

<u>Name</u>	<u>Percent</u> *
1.	
2.	
3.	
4.	

Employer Contributions: The following Employees received Employer Contributions for the Plan Year beginning on January 1, 2011, in the amount stated below:

<u>Name</u>	<u>Amount</u> *
1.	
2.	
3.	
4.	

*In no event will the contributions made herein be in excess of the applicable limit under Section 415(c) of the Code.

**Approval of the Amendment and Restatement of
The Ohio State University Supplemental 415(m) Retirement Plan**

Summary

Background on the Plan:

The University's Supplemental 415(m) Retirement Plan (the "415(m) Plan") was originally adopted effective as of July 1, 2001. The 415(m) Plan is a "qualified governmental excess benefit arrangement" under Section 415(m) of the Internal Revenue Code. The 415(m) Plan provides additional retirement contributions to employees in excess of limitations otherwise imposed by the Internal Revenue Code on the University's Retirement Continuation Plan and the ARP.

Summary of Changes:

The 415(m) Plan is being amended and restated primarily to: (1) facilitate the addition of an additional provider under the 415(m) Plan, effective July 1, 2011; and (2) clarify the administration of the 415(m) Plan. Specifically, the amendment and restatement:

- Clarifies that, if a participant does not make a valid election under the 415(m) Plan, the participant's account will be distributed in a lump sum upon his severance from service with the University.
- Clarifies when contributions to the 415(m) Plan begin and when they are calculated.
- Removes the requirement that contributions cease when a participant receives a distribution from the 415(m) Plan. Under certain circumstances, it will be appropriate for contributions to be made to the 415(m) Plan on behalf of an employee who has been rehired by the University.
- Reinforces that, as an unfunded plan, investments under the 415(m) Plan are to be used for measurement purposes only. In addition, the amendment and restatement clarifies that the investments offered under the 415(m) Plan will be the same as the investments available under the RCP.
- Clarifies the University's ability to delegate administrative duties under the 415(m) Plan.

Purpose of the Resolution:

The resolution would approve the amendment and restatement of the 415(m) Plan, effective as of July 1, 2011. The resolution also would authorize the Senior Vice President for Business and Finance and Chief Financial Officer to sign the amended and restated 415(m) Plan and any other documents needed to carry out the resolution.

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**The Ohio State University
Supplemental 415(m) Retirement Plan
(Effective as of July 1, 2001 and amended and restated
effective as of July 1, 2011)**

INTRODUCTION

WHEREAS, The Ohio State University ("Ohio State") is a governmental organization;

WHEREAS, IRC Section 415(m) authorizes a governmental organization to establish a qualified excess benefit plan as provided by IRC Section 415(m), and this 415(m) Plan was established effective as of July 1, 2001;

WHEREAS, the purpose of this 415(m) Plan is to provide participants in the Retirement Programs that portion of a participant's benefits that would otherwise be payable under the terms of the Retirement Programs except for the limitations on benefits imposed by IRC Section 415;

WHEREAS, this 415(m) Plan is intended to comply with IRC Section 415(m); and

WHEREAS, Ohio State desires to amend this 415(m) Plan effective as of July 1, 2011.

NOW, THEREFORE, Ohio State hereby amends and restates this 415(m) Plan as set forth in this document effective as of July 1, 2011.

GENERAL PROVISIONS

Except as noted herein, this 415(m) Plan shall operate in accordance with the Retirement Programs and the policies and procedures adopted hereunder.

ARTICLE I

DEFINITIONS

Where the following words and phrases appear in the 415(m) Plan, they shall have the meanings specified below unless a different meaning is clearly required by the context. Capitalized terms used but not defined in this 415(m) Plan shall have the meanings given to them in the applicable Retirement Program.

1.1 **ARP.** The term "ARP" shall mean The Ohio State University Alternative Retirement Plan, as amended from time to time.

1.2 **Beneficiary.** The term "Beneficiary" shall mean any person designated by a Participant or otherwise entitled to receive benefits that may become payable hereunder after the death of such Participant.

1.3 **Benefit Commencement Date.** The term "Benefit Commencement Date" shall mean the date of commencement of benefits under the 415(m) Plan, as elected by the Participant pursuant to Section 5.4; provided, however, that the Benefit Commencement Date cannot be earlier than the Participant's attainment of the Severance from Service Date. If the Participant has not made a valid election as to his Benefit Commencement Date, the Participant's Benefit Commencement Date shall be the date of the Participant's attainment of the Severance from Service Date. In no event shall a Participant's Benefit Commencement Date be the date of the Participant's unforeseeable financial emergency withdrawal.

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1.4 **Compensation.** The term "Compensation" shall mean an individual's compensation as defined in Section 2.6 of the ARP when applicable and Section 1.07 of the RCP when applicable.

1.5 **IRC.** The term "IRC" shall mean the Internal Revenue Code of 1986, as amended from time to time, subsequent to the date that this Plan is executed.

1.6 **ORC.** The term "ORC" shall mean the Ohio Revised Code, as amended from time to time.

1.7 **Participant.** The term "Participant" shall have the meaning set forth in Section 2.2 of this 415(m) Plan.

1.8 **Plan or 415(m) Plan.** The term "Plan" or "the or this 415(m) Plan" shall mean The Ohio State University Supplemental 415(m) Retirement Plan, as amended from time to time. The terms "Plan" and "the or this 415(m) Plan" may be used interchangeably herein.

1.9 **Plan Administrator.** The term "Plan Administrator" shall mean The Ohio State University.

1.10 **Plan Year.** The term "Plan Year" shall have the meaning given to it in the applicable Retirement Program.

1.11 **Retirement Programs.** The term "Retirement Programs" shall mean, collectively, the ARP and the RCP.

1.12 **RCP.** The term "RCP" shall mean The Ohio State University Retirement Continuation Plan, as amended from time to time.

1.13 **Severance from Service Date.** The term "Severance from Service Date" shall mean the date on which the Participant quits, retires, is discharged or dies.

ARTICLE II

PARTICIPATION

2.1 **Eligible Class.** All employees of Ohio State shall be eligible to participate in the 415(m) Plan if they are participants in a Retirement Program and the net amount determined in Section 3.2 and 3.3 of the 415(m) Plan will exceed zero as of the last day of the applicable Plan Year.

2.2 **Participation.** An employee shall be a "Participant" under the 415(m) Plan if (a) the employee is in the Eligible Class described in Section 2.1 above and (b) the employee is designated as a "Participant" by Ohio State.

ARTICLE III

CONTRIBUTIONS

3.1 **Commencement of Contributions.** Notwithstanding anything herein to the contrary, contributions made to this 415(m) Plan shall only commence when the contributions to the Retirement Programs under Sections 3.2 and 3.3 hereunder, in the aggregate, exceed the contribution limits described in IRC Section 415(c).

3.2 **Employer Contributions.** Employer contributions to the 415(m) Plan shall be determined by subtracting the amount determined under subparagraph (b) from the amount determined under subparagraph (a) herein:

(a) The employer contributions determined for the applicable Plan Year under Section 4.2 of the ARP and Section 3.03 of the RCP, in each case disregarding any limitations on employer contributions that would be applicable under the Retirement Program to limit annual additions to the amount defined in IRC Section 415(c).

(b) The employer contribution under Section 4.2 of the ARP and Section 3.03 of the RCP actually made for the applicable Plan Year.

(c) For each Plan Year, contributions shall be determined under this 415(m) Plan for the period beginning with the first payroll that occurs on or after the date upon which the Participant's annual additions to the Retirement Programs are limited by IRC Section 415(c).

3.3 **Employee Pick-Up Contributions.** Employee pick-up contributions to the 415(m) Plan shall be determined by subtracting the amount determined under subparagraph (b) from the amount determined under subparagraph (a) herein:

(a) The employee pick-up contributions determined for the applicable Plan Year under Section 4.1 of the ARP and Section 3.02 of the RCP, in each case disregarding any limitations on employee pick-up contributions that would be applicable under the Retirement Programs to limit annual additions to the amount defined in IRC Section 415(c).

(b) The employee pick-up contributions under Section 4.1 of the ARP and Section 3.02 of the RCP actually made for the applicable Plan Year.

(c) For each Plan Year, contributions shall be determined under this 415(m) Plan for the period beginning with the first payroll that occurs on or after the date upon which the Participant's annual additions to the Retirement Programs are limited by IRC Section 415(c).

ARTICLE IV

INVESTMENTS

4.1 Amounts credited under the Plan may be invested as a Participant elects among the investment options provided under the RCP. Notwithstanding any other provision of this Plan that may be interpreted to the contrary, such investments are to be used for measurement purposes only, and the Participant's election of any investment option and the calculation of additional amounts and the crediting or debiting of such amounts on behalf of a Participant shall not be considered or construed in any manner as an actual investment in any such investment option. Ohio State retains the sole discretion to decide (a) whether to invest the amounts deferred, and (b) if such amounts are invested, the actual investment funds. In the event that Ohio State decides to invest funds in any or all of the investments elected by a Participant, the Participant shall have no rights in or to such investments themselves.

- 4.2 Ohio State, its employees, trustees, and officers shall have no responsibility or liability for any investments, investment directions, or investment results of the Participant or Participant's agent or representative for such investments.

ARTICLE V

PAYMENT OF BENEFITS

5.1 **Benefit Amounts.** The benefits payable to or on behalf of a Participant under this Plan shall be equal to the Participant's vested account balance (which shall be the sum of all vested employer and employee pick-up contributions made under this Plan for the Participant, reduced by plan expenses properly chargeable to the Participant) increased or decreased as appropriate by the Participant's investment factor.

A Participant's investment factor shall be equal to the return that would have been realized on the Participant's account balance had that balance been invested as described in Section 4.1 of this Plan.

5.2 **Commencement of Benefits.** Except for unforeseeable financial emergency withdrawals as set forth below under Section 5.3, payment of benefits to a Participant will begin on the Participant's Benefit Commencement Date. Except for unforeseeable financial emergency withdrawals, withdrawals from the 415(m) Plan prior to the Benefit Commencement Date are not permitted under any circumstances.

5.3 **Unforeseeable Financial Emergency Withdrawals.** In the event that the Plan Administrator, upon written request of a Participant, determines, in its sole discretion, that the Participant has suffered an unforeseeable financial emergency, Ohio State shall pay to the Participant from the Participant's account balance an amount necessary to meet the emergency, after deduction of any and all taxes as may be required. For purposes of this Plan, an unforeseeable financial emergency is an unexpected need for cash arising from an illness, casualty, loss, sudden financial reversal, or other such unforeseeable occurrence. Cash needs arising from foreseeable events, such as the purchase of a house or education expenses for children, shall not be considered to be the result of an unforeseeable financial emergency. Distributions for an emergency shall be made from the Participant's sub-accounts under the Plan on a pro-rata basis. However, no distribution shall be made from contributions and earnings attributable to such contributions, that have been credited to the Plan for less than two years. It is intended that the Plan Administrator's determination as to whether a Participant has suffered an "unforeseeable financial emergency" shall be made consistent with IRC Section 457(d)(1)(A)(iii).

5.4 **Election of Benefit Payment Form and Commencement of Distribution.** Each Participant shall, prior to the date benefits begin to accrue hereunder, make an affirmative written election on a form to be provided by the Plan Administrator as to the form and commencement of distribution applicable to benefits under the 415(m) Plan. However, the affirmative written election may be changed thereafter as to form and/or commencement of distribution, but must be made at least two years in advance of any benefit commencement of distributions chosen under the changed election form. In the event that no such election is made prior to the date benefits begin to accrue hereunder, distributions from this Plan shall be payable in a lump sum on the Participant's Benefit Commencement Date.

5.5 **Beneficiary Designation.** Upon commencing participation, each Participant shall designate a Beneficiary on forms furnished by the Plan Administrator or its delegate. Such forms shall be maintained in files held by the Plan Administrator or its delegate. From time to time, the Participant may change his Beneficiary by written notice on forms furnished by the Plan Administrator or its delegate given to the

Plan Administrator or its delegate. Upon such change, the rights of all previously designated Beneficiaries to receive any benefits under this Plan shall cease.

Further, to the extent there is no beneficiary designation under the 415(m) Plan at the date of death of the Participant, or if the Beneficiary designated has died prior to the death of the Participant, or if the Participant has revoked a prior designation in writing filed with the Plan Administrator without having filed a new designation, then any death benefits which would have been payable to the Beneficiary hereunder shall be payable to the Participant's spouse, if living; if not living, equally to the Participant's children; or if none survive, then to the Participant's estate.

5.6 **Vesting Provisions.** For purposes of determining vested status in this Plan, years of participation as calculated under the RCP shall constitute years of participation in the 415(m) Plan. Therefore, employer contributions and employee pick-up contributions under the 415(m) Plan shall be vested to the same extent (as measured by the vesting percentage) as are the employer contributions and employee pick-up contributions in the RCP.

5.7 **Non-Alienation Provisions.** A Participant's right to benefit payments under the Plan are not subject in any manner to anticipation, alienation, sale, transfer, assignment, pledge, encumbrance, attachment or garnishment by creditors of the Participant or the Participant's Beneficiary.

ARTICLE VI

LOANS

6.1 No loans shall be permitted under this 415(m) Plan.

ARTICLE VII

TRANSFERS OR ROLLOVERS

7.1 No transfers or rollovers shall be permitted to this 415(m) Plan from another plan or from this 415(m) Plan to another plan.

ARTICLE VIII

UNFUNDED STATUS

8.1 Participants and their Beneficiaries will have no right or property interest in any assets held to support the liabilities created hereunder. Participants have the status of general unsecured creditors of Ohio State, and this Plan constitutes a mere promise by Ohio State to make benefit payments in the future. Any and all payments made to or on behalf of a Participant pursuant to the 415(m) shall be made from the general assets of Ohio State. Any and all annuity contracts or mutual funds purchased to support the liabilities hereunder shall be registered in the name of Ohio State and held as a general asset on its books of account.

ARTICLE IX

PLAN ADMINISTRATION

9.1 **Powers and Duties.** The Plan Administrator shall administer the 415(m) Plan. It shall have the authority to interpret, construe, and implement the 415(m) Plan, to adopt and review rules and regulations relating to the 415(m) Plan and to make all other determinations relating to the administration of the 415(m) Plan. Any decision or interpretation of any provision of the 415(m) adopted by the Plan Administrator shall be final and conclusive. The Plan Administrator may delegate any

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of the responsibilities to an appropriate employee or department, provided that no such delegate may take action with respect to matters exclusively affecting his or her own benefits under the Plan.

9.2 **Consultants.** The Plan Administrator may employ such counsel, accountants, actuaries and other agents as it shall deem advisable. Ohio State shall pay the compensation of such counsel, accountants, actuaries and other agents and any other expenses incurred by the Plan Administrator in the administration of the 415(m) Plan not already built into all products purchased to offset the liabilities created by this 415(m) Plan.

ARTICLE X

AMENDMENT AND TERMINATION

10.1 **Amendment.** Ohio State reserves the right to amend or to modify the 415(m) Plan at any time by formal action of its Board of Trustees or its delegate, including the right to amend or to modify the 415(m) Plan retroactively, as long as the amendment or modification does not reduce a Participant's benefits that accrued under this Plan prior to the earlier of the date on which such amendment is authorized or executed.

10.2 **Termination.** Ohio State reserves the right to terminate the Plan at any time by formal action of its Board of Trustees, as long as the termination does not reduce a Participant's benefits that accrued under the Plan prior to the date of such termination. If Ohio State elects to terminate the Plan, payment of all accrued benefits shall be made pursuant to the applicable provisions of Article V.

ARTICLE XI

GENERAL PROVISIONS

11.1 **Governing Law.** Except to the extent superseded by federal law, the laws of the State of Ohio shall be controlling in all matters relating to this Plan, including the construction and performance hereof, notwithstanding principles of conflicts of laws.

11.2 **Captions.** The captions of Articles and Sections of this Plan are for convenience of reference only and shall not control or affect the meaning or construction of any of its provisions.

11.3 **Facility of Payment.** Any amounts payable hereunder to any person who is under legal disability or who, in the judgment of the Plan Administrator, is unable to manage his financial affairs properly may be paid to the legal representative of such person or may be applied for the benefit of such person in any manner that the Plan Administrator may select, and any such payment shall be deemed to be payment for such person's account.

11.4 **Withholding.** To the extent required by the laws in effect at the time payments are made hereunder, Ohio State shall withhold from such payments, any taxes required to be withheld for federal, state or local government purposes.

11.5 **Administrative Expenses.** Except as provided in the products used to underwrite liabilities hereunder, all other expenses relating to the Plan and its administration shall be borne by Ohio State.

11.6 **Severability.** Any provision of this Plan prohibited by the law of any jurisdiction, shall, as to such jurisdiction, be ineffective to the extent of such prohibition without invalidating the remaining provisions hereof.

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11.7 **Liability.** Except as otherwise expressly provided herein, no member of the Board of Trustees of Ohio State, no delegate of the Plan Administrator, and no officer, employee or agent of Ohio State (specifically including, but not limited to an employee of Ohio State acting at the direction of the Plan Administrator) shall have any liability to any person, firm or corporation based on or arising out of the Plan except in the case of gross negligence or fraud.

11.8 **Binding Effect.** This Plan shall be binding upon and shall inure to the benefit of Ohio State, its successors and assigns and each Participant and his heirs, executors, administrators and legal representatives.

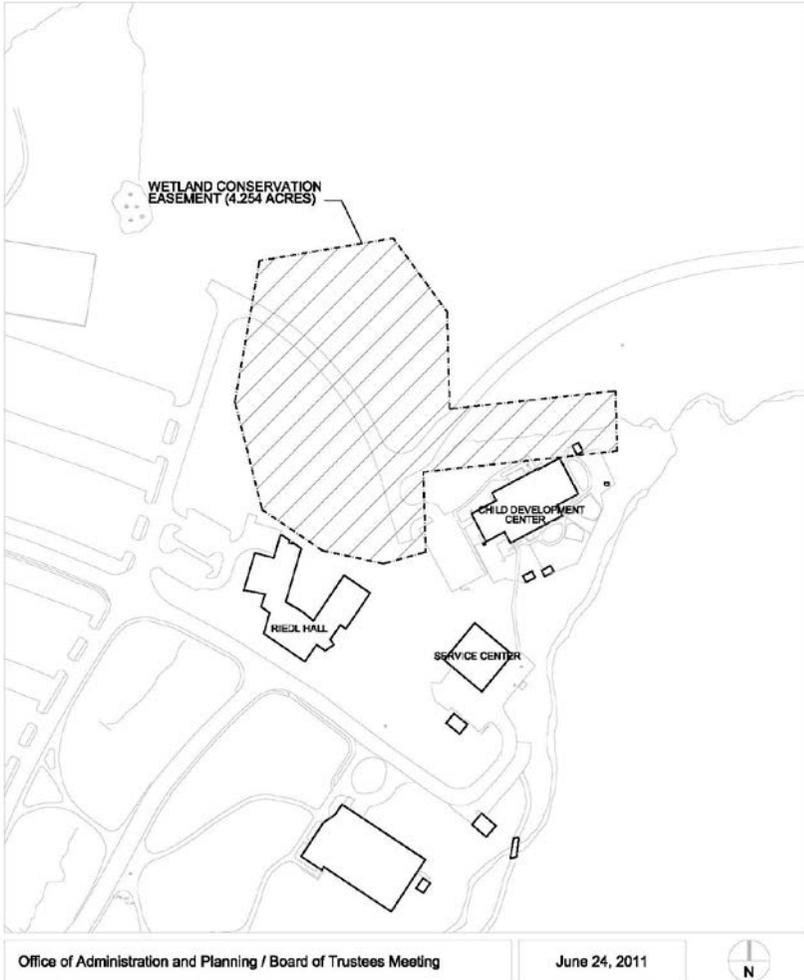
11.9 **Construction.** Any words herein used in the masculine shall be read and construed in the feminine where they would so apply. Words in the singular shall be read and construed as though used in the plural in all cases where they would so apply.

IN WITNESS WHEREOF, Ohio State has caused this 415(m) Plan to be executed effective as of July 1, 2011.

THE OHIO STATE UNIVERSITY

By: _____ Date: _____
Geoffrey S. Chatas
Senior Vice President for Business & Finance and Chief Financial Officer

Mansfield Campus - Wetland Conservation Easement



(APPENDIX XLV)

PROPOSED AFFILIATE: OSU TANZANIA GATEWAY, LLC (AN OHIO LIMITED LIABILITY COMPANY AND A WHOLLY OWNED SUBSIDIARY OF OSU GLOBAL GATEWAYS, LLC)

Submitted:

Dr. J. Mark Erbaugh, Director, International Programs in Agriculture, College of Food, Agricultural and Environmental Sciences

Dr. David Kraybill, iAGRI, Project Director and OSU Professor, Agricultural, Environmental, and Development Economics

(a) **Purpose, Goals and Objectives:** Creation and operation of the affiliate is mandated by Tanzanian law. The sole goal of the proposed affiliated entity is to serve as a conduit to channel project funds for the implementation of the USAID-funded "Collaborative Research and Capacity Building of Sokoine University of Agriculture and the National Agricultural Research System project. This project has now been re-titled as the Innovative Agriculture Research Initiative (iAGRI - Tanzania Project).

(b) **Background:** The iAGRI - Tanzania Project, was awarded to The Ohio State University in a Cooperative Agreement signed on February 22, 2011. The amount of the award was for \$24,000,000. One portion of the awarded funding will be expended directly by OSU's project management unit (PMU) in Tanzania. The Project Director, OSU Professor, Dr. David Kraybill will be residing and working in Tanzania, and will be the administrator of the PMU.

To manage funds locally, OSU's project management unit in Tanzania needs a local bank account. Only legally registered entities can open bank accounts under Tanzanian law. Following advice of a prominent American attorney in Dar es Salaam engaged by the University, and in a manner similar to the procedures used by Harvard University, Florida International University, and other American universities operating projects in Tanzania, it is being proposed that the project be legally registered in Tanzania through the creation of a non-profit Ohio company limited by guarantee, which will subsequently register in Tanzania.

Project Description

Goal/Objectives: The Innovative Agricultural Research Initiative (iAGRI) Program is proposed to strengthen the training and collaborative research capacities of Sokoine University of Agriculture (SUA) and the Tanzanian National Agricultural Research System (NARS). The goal is to improve food security and agricultural productivity in Tanzania. The purpose is aligned with the themes and related road map of the USAID *Feed the Future (FtF) Initiative* and the Government of Tanzania (GoT) *Comprehensive Africa Agricultural Development Programme Compact and Agricultural Sector Development Programme (ASDP)*. The program objectives are to: 1) Establish a program of collaborative agriculture research with SUA and NARS; 2) Provide advanced degree training in agriculture for 120 Tanzanian graduate students; 3) Strengthen the capacity of SUA to develop and implement instructional, internship, and outreach programs in agriculture; and 4) Promote cooperation between SUA, U.S. Universities, and global south universities.

Approach: iAGRI will draw from successful development approaches used to support agricultural and nutrition-related research, extension and education, building on participant institutions' experience with the U.S. land grant model. The program will take advantage of lessons learned from recent approaches that reduce training and technical assistance costs, increase program relevance to meet development needs, and engage stakeholders, including the private sector, NGOs and civil society

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representatives. The program will be Africa-driven and responsive to GoT and donor priorities. Table 1 presents a LOGIC model of iAGRI.

Main Activities:

i. Needs Assessment: The first major activity of iAGRI will be to jointly assess the needs for institutional capacity strengthening, long-term training and collaborative research within SUA, the NARS, and extension services. Assessment team members will come from SUA, NARS, extension, the Ministry of Agriculture, Food Security and Cooperatives (MOAFSC), and the OSUC universities.

ii. Collaborative Research: Institutional collaboration during iAGRI is fostered through the following elements:

- A research priority-setting workshop following the needs assessment
- Project Advisory Board
- Trainees supervised by paired advisors from SUA U.S./global south universities
- Thematic Working Groups/Stakeholder Working Groups
- Collaborative Research Grants Programs with external grant reviewers

iii. Long-Term Graduate Degree Training: The goal of iAGRI's long-term training component is to boost the research, teaching, and outreach performance of SUA and the research performance of NARS. Degree training needs and priorities will be identified during the needs assessment. Training needs that address cross-cutting development themes will be identified and used to set training priorities.

iv. Tripartite SUA—U.S. University—Global South University Cooperation: To bring a diversity of perspectives, the project will enlist a number of universities in Africa, Asia, and Latin America to host long-term degree trainees and visiting researchers from Tanzania. OSUC faculty members will assist in supervising the research projects of trainees and will participate in curriculum development, teaching of short courses and workshops, and other capacity-building activities in Tanzania.

Partnership Arrangement: The Ohio State University Consortium (OSUC) is a consortium of five core U.S. land grant universities, including The Ohio State University (OSU) as the lead institution, Michigan State University (MSU), University of Florida (UF), Virginia Tech (VT), and Tuskegee University (TU). Together, the OSUC partners have many years of experience in human and institutional capacity development in agriculture in Africa, including a history of collaboration with SUA and NARS institutions in Tanzania. Other U.S. land-grant institutions as well as South institutions, such as Punjab Agricultural University (India) and EARTH University (Costa Rica), will be engaged as appropriate to provide quality, relevant training and technical assistance inputs.

PROGRAM MANAGEMENT

Management Approach: Project Management is structured to address key capacity building objectives and to collaborate with Tanzanian stakeholders (SUA, NARS, NGOs, and agribusiness) and with USAID/Tanzania.

The Management Entity (ME). The Office of International Programs in Agriculture (IPA) will serve as the ME, overseeing all aspects of project implementation, performance and reporting. The IPA is an administrative unit attached to the office of the Vice President for Agricultural Administration and Dean of the College of Food, Agricultural and Environmental Sciences (CFAES) at The Ohio State University (OSU). Since 1955, this office has managed international agricultural research, training and extension projects around the world including continuous project engagement with SUA for the last 10 years. The core ME team includes the Director of IPA, who serves as the Administrative PI for the university, the Project Manager, a Training Coordinator and

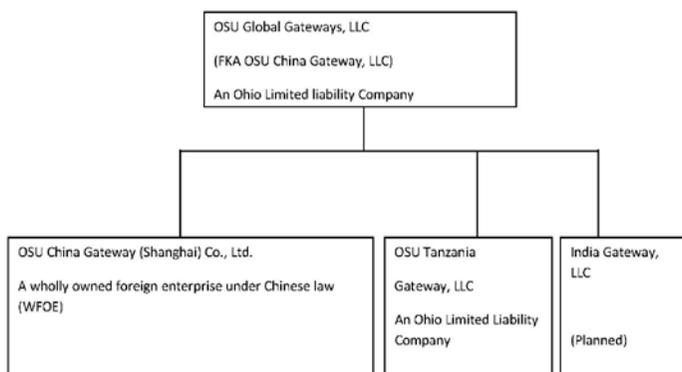
Financial Manager. As the iAGRI Project ME, IPA/OSU will be responsible for overall management of the Cooperative Agreement including financial reporting and oversight in collaboration with OSU Office of Sponsored Programs, issuance and management of sub-awards, preparation of annual budgets for USAID AOTR approval, and preparing and submitting semi-annual and annual reports and work plans. The ME will also serve as the communications hub between OSUC partners and the PMU.

Project Management Unit (PMU). The PMU will be an integrated unit located in Tanzania consisting of OSUC technical assistance personnel, local counterparts and office managers. The in-country Project Director (PD) is the point of contact for the OSU/ME and the USAID AOTR within the PMU. The project PD is Professor David Kraybill, Department of Agricultural, Environmental and Development Economics (AEDE), OSU. He will be posted on long-term assignment in Tanzania for a projected three years. He will have the responsibility and authority to manage the collaborative research and training program and budget and to represent the ME in any forum in Tanzania. Other proposed long-term personnel from partner USA universities are envisioned and will be appointed as the project ensues. To ensure co-management of the PMU, two local professionals will be recruited for senior staff positions from SUA and/or NARS and either seconded to or hired by the project. In addition, a Budget/Finance Officer and an Administrative Assistant will be hired locally,

Subcontracts: The budgets provide funding in the ME and PMU lines for post-award subcontracts. Subcontracts for office space, personnel and degree training activities at SUA will be funded through a subcontract from the ME. Student tuition and stipends and faculty advising will be funded through a subcontract with SUA or direct payment by the ME through the PMU. Subcontracts with **OSUC partners** have been prepared for Year 1 activities, long-term personnel, and M&E support. Funding allocations after Year 1 to OSUC partners for technical assistance related to Collaborative Research Grants (CRG) will be tied to work plans targeting priorities developed collaboratively with Tanzanian stakeholders. Funds for CRGs are in the ME budget. Funds for training on the OSUC partner campuses will be administered by the OSU-ME and are in the ME budget.

(b) Proposed organization. The creation of an Ohio limited liability company that will register to conduct business in Tanzania (OSU Tanzania Gateway, LLC). The company will be a wholly owned subsidiary of OSU Global Gateways, LLC, an Ohio limited liability company. The Ohio State University is the sole owner/member of OSU Global Gateways, LLC.

The Ohio State University Global Gateway Corporate Structure



Board of Directors For All Gateway Affiliates

- Joseph A. Alutto, Executive VP and Provost

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- Geoffrey S. Chatas, Senior VP for Business & Finance and CFO
- Christopher M. Culley, Senior VP for Global Strategies
- William I. Brustein, Vice Provost for Global Strategies and International Affairs

Offices

- As required to meet legal, operational and fiscal requirements

(c) 5 year projected budget: The budget below is as appears in the Cooperative Agreement.

Line Item	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Personnel	465,430	1,216,274	1,303,684	917,498	837,403	4,740,289
Fringe Benefits	111,980	186,660	201,348	165,264	175,018	840,270
Travel	139,814	349,694	600,048	538,474	215,253	1,843,283
Equipment	175,000	0	15,914	0	0	190,914
Supplies	44,894	7,725	7,957	8,195	8,442	77,213
Contractual	1,150,291	829,188	853,245	864,786	260,451	3,957,961
Other	252,280	1,513,195	1,703,403	1,342,676	1,040,891	5,852,445
Other Tuition Fees	26,000	783,913	971,397	618,351	464,818	2,864,479
Total Direct Charges	2,365,689	4,886,649	5,656,996	4,455,244	3,002,276	20,366,854
Indirect Charges MTDC 26%	323,631	876,479	1,023,015	794,735	615,287	3,633,146
Total USAID Budget	2,689,320	5,763,128	6,680,011	5,249,979	3,617,563	24,000,000
OSU Cost Share	57,589	97,733	102,965	108,486	114,312	481,085
TOTALS	2,746,909	5,860,861	6,782,976	5,358,465	3,731,875	24,481,085

(d) Risk Assessment. The sole purpose for creation of the affiliated entity is to enable the expenditure of awarded grant funds in the country of Tanzania. No obligations will be incurred by the company absent award of the grant funding from USAID. The existence of the company will coincide with term of the grant and the obligations undertaken therein. Grant funds will be transferred to the Tanzanian bank account of the company only in support of grant expenditures approved through the University Office of Sponsored Programs ("OSP"). Dr.'s Erbaugh and Kraybill are working with FAES fiscal, OSP and the Office of the Controller to establish appropriate financial controls.

September 9, 2011 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND FIFTY-NINTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 7-9, 2011

The Board of Trustees met Friday, September 9, 2011, at Nationwide & Ohio Farm
Bureau 4-H Center, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

September 9, 2011 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Wednesday, September 7, 2011 at 2:00 pm.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Timothy P. Smucker, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

Good afternoon, I would like to convene the meeting of the Board of Trustees. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 8:30 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding compensation; matters required to be kept confidential by Federal and State Statutes; and to consult with legal counsel regarding pending or imminent litigation.

Upon motion of Mr. Wexner, seconded by Mr. Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, and Smucker.

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, September 8, 2011, at 8:36 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Timothy P. Smucker, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

Mr. Wexner:

I would like to reconvene the meeting of the Board of Trustees. Before we take the roll call to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 9:00 am.

I hereby move that the Board recess into Executive Session to consider matters required to be kept confidential by Federal and State Statutes.

Upon motion of Mr. Wexner, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth, and Smucker.

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, September 9, 2011, at 8:34 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

September 9, 2011 meeting, Board of Trustees

Mr. Wexner:

I would like to reconvene the meeting of the Board of Trustees. I hereby move that the Board recess into Executive Session to consider matters required to be kept confidential by Federal and State Statutes.

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, September 9, 2011, at 9:40 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

Mr. Wexner:

Good Morning. I am going to reconvene the meeting of the Board. I would like to ask the Secretary to note attendance. No roll call is necessary.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Wexner:

So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on cell phones and other communication devices be turned off, and I ask that members of the audience observe the rules of decorum proper to the conducting of this business and our normal practices.

The June minutes of the Board of Trustees meeting were distributed to all members of the Board. If there are no additions or corrections, the minutes are approved as distributed.

Evann, would you like to present the student recognition awards? I think this is a first for you. Do well.

STUDENT RECOGNITION AWARDS

Ms. Heidersbach:

I will do my best. Thank you, Mr. Chairman. Well, I would like to bring up Brigid Long and Jeffrey Thompson, if they could take a seat at the table.

I will begin by introducing Brigid Long. Brigid is a student in the Doctor of Pharmacy program and is an exceptional leader in the college. She earned a B.S. degree in chemistry at John Carroll University in 2006 and will receive her PharmD degree from Ohio State in June 2012. Her professional pharmacy experiences as a student have included pharmacy internships at Target Pharmacy, CVS Pharmacy, and Nationwide Children's Hospital in Columbus. During the 2010-2011 academic year, Brigid served as president for Ohio State's chapter of the American Pharmacist Association Academy of Student Pharmacists (ASP). Under her leadership, the chapter maintained the many proud ASP traditions in the college and established meaningful new initiatives as well. Examples from the 2010-2011 year include: an excellent mid-year regional meeting for

September 9, 2011 meeting, Board of Trustees

region five, and a new and improved chili cook-off to raise funds for the James Cancer Hospital and Research Institute, as well as an establishment of a partnership with the Academy of Pharmacy of central Ohio to deliver prescription drug abuse prevention presentations. Brigid deserves much credit for the outstanding work being done in the ASP chapter, for her organizational and networking skills are among her strongest characteristics. Through her work and a variety of professional organizations and other college activities, such as serving as a student ambassador, she has truly exhibited a gift for working with others, organizing important functions, making her colleagues feel invested in their common work, and just getting things done. Upon graduation in 2012, Brigid hopes to enter a pharmacy residency program in pharmacy administration. This two-year residency program will further develop her leadership and organization skills, as well as enhance her clinical pharmacy knowledge. Her career goals include working in pharmacy administration in a health care setting, such as a hospital, or an industrial setting, such as a pharmaceutical company. Thank you, Brigid, for being here today.

And now, I would like to present Jeff Thompson who comes to us from the College of Natural and Mathematical Sciences. Jeff is currently a third year student who plans to graduate in spring 2013 with an honors research distinction in geological sciences and with minors in Spanish and evolutionary studies. He has been on the dean's list for four of the six regular academic quarters of his enrollment at Ohio State and is a member of Sigma Gamma Epsilon, the national earth sciences honorary society. His star power in both academics and research has earned him numerous awards, including the Marcus J. and Lottie C. Lieberman Scholarship in Geological Sciences, which is presented to an outstanding undergraduate major who has achieved academically in the School of Earth Sciences. Jeff has also won second place in the mathematical and physical sciences division of the 2011 Denman Research Forum for his poster presentation. By the spring of his sophomore year, Jeff had presented his research not only at two Ohio State undergraduate research forums, but also at the joint North Central and North Eastern Sectional Geological Society of America meeting in March 2011. Jeff will present further aspects of this work at the annual national meeting of the Geological Society of America in October 2011. This autumn quarter, which is his junior year, he will finalize plans for his senior thesis.

Dr. William I. Ausich, Jeff's research advisor, had this to say about him: "Jeff has been a leader and friend to his peers in geological sciences. He is always willing to help out when there is a prospective student visiting and thus he serves as a great ambassador for our academic program. However, where Jeff clearly stands head and shoulders above his peers is as a researcher. He is exceptionally bright, works hard, interacts very easily with others, is innovative, and is a self-starter. He is thriving in our undergraduate program and he will continue to thrive when he begins his graduate study and during his future professional career." Thank you for being her today, Jeff.

I would like to invite both of you to say a few words. Brigid, if you would like to go first?

Ms. Long:

Sure. Thank you so much, Evann. That was wonderful, those things you said about me. I really appreciate it. First of all, good morning everyone. My name is Brigid Long. It is a pleasure to be here with you today. I am deeply humbled to have been selected as a Board of Trustees Student Recognition Award Recipient. Evann suggested sharing a favorite story or experience at Ohio State. So many wonderful memories came flooding to my mind that it was difficult to choose just one. Before beginning pharmacy school in the fall of 2008, I did not consider myself a Buckeye. I had friends that loved Ohio State. They loved the campus, the atmosphere, the faculty, the staff, everything about it. I did not understand that passion until I went to my first football game. Somewhere between Brutus doing backflips, singing Carmen Ohio arm and arm with my friends, and a sweet Buckeye football win, I happily realized I had become a Buckeye.

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I would not be here today if it weren't for very many special people in my life. First, I would like to thank President Gee and the Board for selecting me for this award and providing me with the opportunity to thank you publicly. Second, Dean Bob Brueggemeier, thank you so much for nominating me for this award. You are a wonderful mentor, very generous, and a sincere and genuine friend. I am very blessed to have your example in my life.

Next, I would like to thank a few of those who have impacted me most in the College of Pharmacy, including Jerry Cable, Jim McAuley, and Maryalice Bennett. With their encouragement and belief in my abilities, I took advantage of many opportunities that I otherwise may not have.

Finally, I do not have enough ways to express my appreciation to my parents. They always encouraged me to follow my dreams and provided me with everything that I needed and will need to reach my goals. Receiving this award is a true honor and something I will cherish for the rest of my life. I now proudly share my Ohio State background with those I meet and am thankful to all for the opportunities provided to me here. I leave you with a quote that somewhat encompasses my feelings about Ohio State. "From the outside looking in, you can never understand it. From the inside looking out, you can explain it." Thank you.

Mr. Thompson:

Hello. My name is Jeffrey Thompson. Thanks very much for letting me come here today. First, I would like to, for a second time, thank the Board of Trustees and I would also like to thank the School of Earth Sciences for really giving me the many great opportunities that I have had since I have been here at Ohio State. I would also like to thank the dean of the College of the Arts and Sciences, Joe Steinmetz, and the divisional dean, Peter March, for nominating me with the help of the School of Earth Sciences. I very much appreciate being here; it is a great opportunity. Seeing as I am here for my research, I would also like to thank my research advisor, Bill Ausich, for not only being an incredible mentor and friend, but also for instilling in me a passion for crinoids, which is my area of research and that is something that he has more passion for than anyone on the planet, so I think that it is only natural that it rubbed off on me.

I always wanted to study paleontology ever since I was a kid, but it wasn't until I came to Ohio State that I was really able to do anything with that passion. Since I have been here, I really have been able to focus it and do something awesome with it, so I am very, very happy about that.

I would also like to thank my major advisor, Anne Carey, who is able to be here with me today, for being very supportive and a very great role model and for helping push me in the right ways and I think that is incredible because when you come here as a freshman, you don't know where you are going. The first day I was here, I had an email from her to come and meet with her and it was very helpful. She helps all of the undergraduates in the department and by no means just myself.

Finally, I would like to thank my parents, not only for being awesome parents, but because they are always very supportive of me and they always seem to express interest in what I am doing and I am very, very thankful for that. Especially my mom, I would like to thank because she spent her spring break sitting in a hotel room to support me in a Geological Society of America meeting in Pittsburgh so I could present my research there. I am very appreciative of that.

Thanks again for the opportunity to be here and for the award. It means a lot to me, so thank you.

September 9, 2011 meeting, Board of Trustees

Mr. Wexner

I think I neglected a courtesy and I was rude to two people. Evann, both you and Tim Smucker are freshmen to the Board. Although you were introduced in June, you are in the same class as Tim and clearly, Tim, we welcome you and we hope you have a good freshman year on campus. As we have begun to work with you and Evann as a Board, we are complemented by and pleased with both of you for your help, your encouragement, and your participation, so we hope you have a good academic year and a good career on the Board of the University.

Mr. Smucker:

Thank you very much. I am pleased and honored and privileged to be here.

Mr. Wexner:

Don't mess up because the president is in charge of disciple for the freshmen class. You got that Evann? Okay. Mr. President.

PRESIDENT'S REPORT

President Gee:

Thank you very much and let me just add my welcome. Evann and I have been pals for quite a while and it is interesting. Evann happens to be a student colleague in our office and so I feel like I am under the scrutiny of the Board 24-7 right now as a matter of fact. Tim and I have known each other for a long time and, of course, coming from that great town of Orville, Ohio and having built one of the great businesses in this country and to have you help us build our world, we are very grateful Tim, so welcome.

Mr. Chairman, at our meeting in June, I ended my report by noting that on the following Monday I was heading out on the first of my summer state tours. It was quite a ride, I can assure you: 2,799 miles, 47 counties, 75 stops, and countless bags of Twizzlers and boxes of Wheat Thins. We made our way through county fairs, farms, wineries, and businesses small and large. I tied on an apron and baked something, I am not quite certain what, in a Kitchen Aid kitchen in Greenville, Ohio. We saw the world's largest pan at the American Pan Factory in Urbana. I am not sure if you know that we have a pan factory in Ohio, the only one in this country. I discovered what heaven must smell like at a family owned Orlando bakery in Cleveland. Five generations, I might just add, of the Orlandos. I can't remember but I think there might be 33 Orlandos working in the bakery business right now. It is quite a remarkable place. Brutus and I drove a tractor together and let the record reflect that we were not cited for any moving violations. Brutus and I also did some dancing with Mother Cecilia and the other Sisters who care for the elderly at the Little Sisters of the Poor nursing facility in Oregon, Ohio. That was part of my penance as you might recall. This year I tweeted about the tours and posted photos on Facebook as a way to bring others on the journey with me. On the Trustees' chairs is a summary of the print and broadcast media coverage of the state tour. It is impressive but there is something those media clips cannot convey and so I asked Tracy Stuck and our team of talented students who planned and attended a number of our tours, we have a tour bus with about 20 or 30 students who go along and do these pop up tail-gates, a wonderful event, and Luc Nutter, who is one of my favorite students at this University, to put together a video that I would like to share with you so we are going to take a look at this video right now.

[Video Presentation]

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Well I must say that the marvels of Ohio are just remarkable and the marvels of our people, 11 million of them who really love this University and who, I must say a remarkable thing, I wish that everyone had this experience that I have. I think it is such an affirming experience all the time. I want to say how grateful I am to our students who travelled with me and brought such great energy to the state tours and to Sue Jones. Sue is the architect, driver, and camp counselor for all of my tours. These visits both inform our work on the campus and fuel, I think, all of our passion in the roles of the University in the lives of all Ohioans.

There were, of course, several other single events this summer. Last month's Pelotonia was the most successful yet with nearly 5,000 riders and thousands upon thousands of volunteers and supporters. As of yesterday, we are at nearly \$10 million raised this year alone and every bit of that money supports the work of our Comprehensive Cancer Center. I want to say how grateful I am to our trustees, alumni, faculty, students, staff, and families, all who were involved. Team Buckeye, the University's team, was well over a thousand riders strong this year, which makes a powerful statement about Ohio State believing in investing in itself.

In July, the New York performance of *Romeo and Juliet* by the Royal Shakespeare Company (RSC) left us spellbound as many of us know. The gala performance expressly for the Ohio State extended family was memorable not only for its innovation and its emotion; it was a tangible, moving testament to the role of the arts in contemporary life, the power of partnerships, and the undeniable virtue of well-calculated risk. It is critical to remember that the reach of our partnership with the RSC extends well beyond our campus. Already some 3,000 central Ohio school children have directly benefited from enriched teaching, Stand Up for Shakespeare as we call it, and much more is to come, Mr. Chairman. Next to me is the mastermind behind the RSC partnership. I would like to present you with a memory book, which we have created, and I hope many of you get a chance to see this, Mr. Chairman, thank you very much. Congratulate him for his good work, would you please? And in all the Trustees' places is a compilation of materials about the gala and the strong press attention it received.

Our faculty, staff, and students are winning their own headlines as always. A few highlights: a group of our engineering faculty is making strides in developing new materials that can be sewn into clothing to serve as radio antennas. They are commercializing their work and one of the first uses will be to improve communications for American soldiers. Also in the College of Engineering, Associate Dean Mary Juhas has been selected to join the Ohio Women's Hall of Fame. Dr. Juhas also chairs the President's and Provost's Council on Women.

Our food safety programs are making notable strides, the most recent being the inclusion in a multi-institution grant to study virus-related, and food-borne illnesses.

I would also like to note that last month The Princeton Review named Ohio State to its best value list. We have long known that, of course, and I sing it from the roof-tops, but it is always better in my view when other people say nice things about us.

I do want to mention one substantial coup for us and for the Board of Trustees. A remarkable historian, Kevin Boyle, who is in the audience today, has accepted an appointment as a faculty member on the Academic Affairs and Student Life Committee. I will just say this, for those of you who do not know, Dr. Boyle is among this nation's pre-eminent modern historians. He has been courted by every major institution in this country; I know that because I tried to court him to come to Vanderbilt. He remains here at Ohio State because he so firmly believes in our unique mission. Professor Boyle's scholarly work brings great pride to the institution. His National Book Award work is one of the great books. If you have not read it, you ought to read it, *Arc of Justice: a Saga of Race, Civil Rights and Murder in the Jazz Age* and notable in many respects, one of which is that this summer, and I love this, it was selected as the feature title for the Great Read Program by the state of Michigan. The apocalypse is nigh, Kevin, I want you to

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know that. Kevin, would you please stand and be recognized? And welcome. We are delighted to have you here.

Finally, Mr. Chairman, at the risk of embarrassing you, I will very publicly wish you a happy birthday. One measure of this man is his exceptional devotion to his University. Yesterday was his birthday and he spent all of it, including dinner, working with the Board. Saying that, I will conclude my report.

Mr. Wexner:

Thank you. In self-defense, I will say, have to say, that I made a quick exit from the board dinner last night to have my really birthday dinner and cake with my family, so they ate a late dinner and I got to spend part of the day with them.

I wanted to remark on something that Gordon mentioned and that's the Pelotonia. Three years ago, it was just an idea; and it supports the University, particularly the James Hospital. But this year, kind of an interesting milestone, I think it links to the future, there were 5,000 riders, but there were 35,000 to 50,000 donors because individuals solicit family, friends and neighbors to raise the money to sponsor the ridership. And, in addition to 5,000 riders, there were at least 5,000 volunteers and virtual riders. That is a pretty broad base of support. The interesting thing about this, and I think it relates to other development activities in the University, Pelotonia projects that with increases in outreach across the state to more alumni associations in different communities that it will raise about \$12 million this year. That is what they think they will get to before the campaign ends. Probably greater than \$15 million next year, and they project over the total five year period ahead of us, that it will be \$100 million dollars raised for the James for research. It is gifts of all kinds: car washes, bake sales, contributions of \$5 and \$10 to support individual riders and virtual riders, and probably this year close to 50,000 new names of people who are potential loyal and supporters of the University so this is a very active and robust program, which had riders not only from all over central Ohio, but all over Ohio and literally from all over the world. People who were riding were contributing on a global basis and it is a marvelous example of the outreach and the potential we have to reach people and connect them to the University not only financially but as loyal, supporters and Buckeye boosters. It is just a remarkable success, out of nowhere. Three years ago zero. Aggregate funds raised five years in the future will be at least \$100 million. This is really a model program that should be supported by alumni association members all over the state, all over the country. And it is an easy and wonderful way to connect to the University.

President Gee:

I also think that the importance of it is that it has become a signature community event. People way beyond any affiliation with the University or even perhaps interest in the University other than interest in health care and cancer, such that it has become a wonderful community building event which brings many people, riders from 40 states now come to Columbus to be a part of that.

Mr. Wexner:

I am glad they give the University the chance and the Pelotonia event an extra commercial. Next, I would like to ask Geoff Chatas to give us the financial review for the year. Geoff, thank you.

[2011 Financial Review. PowerPoint Presentation]

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Mr. Chatas:

Thank you, Mr. Chairman. Just a brief overview. We had an outstanding year at Ohio State last year, across all fronts, and I will quickly walk through each of the areas of the University. In general as a summary, tuition and fee revenue increased, while state support was flat. Grants and contracts and research dollars increased. Auxiliary revenues increased. Cash gifts to the University increased, and we have a significant return on our endowment, exceeding 15% last year.

If we look first at tuition and fees, you can see that the tuition and fees for the year increased by over \$85 million from the year before. This was a result of higher than expected enrollment, a slight change in the student mix to more out-of-state students, and some increase in fees as well. In terms of state support, as I mentioned, the state support was flat year over year.

Grants and contracts were up \$30 million, the significant portion of that coming from increased federal grants and contracts. And our auxiliary revenues across the University were up 9%, over \$19 million, about \$12 million of that was related to the fact that we had an extra football game last year, but you can see that all of our areas: athletics, housing, food service, parking, and all others had increases year over year and exceeded budget.

The Medical Center had an increase in actuals between 2010 and 2011 in revenues. That was about \$100 million in revenues led by the James Cancer Hospital with an increase of \$70 million. There was a slight decrease in revenues compared to budget: about 2% as a result of decreased admissions to hospitals, although some of that was offset by increased ambulatory care over the course of the year.

As I mentioned, cash receipts for development were up, and the significant increase was in current cash gifts and including the Pelotonia, which is that large red box to the right, up \$15 million year over year.

And then investment income in the endowment you can see, as I mentioned, a 15.5% return across the endowment so that the net investment income for the University exceeded \$350 million. And importantly, the endowment has now reached levels of balance that were equivalent to what they were prior to the market reductions of 2008-2009.

If I turn to a financial snapshot on the expenditure side, operating margins for both the University and the Medical Center improved during the fiscal year. The University operating expenses increased 4%, but that was below the 6% increase of revenues, and you can see that the lion's share of that increase year over year was actually in people in terms of compensation and benefits. We had a 2% salary increase over the year and a 5% increase in benefit costs. The University's operating margin without the Medical Center grew from 2010 to 2011 by about \$35 million, the incremental cash that will show up on the balance sheet. The Medical Center operating margins, although as I mentioned the revenues were less than budget, the actual operating margins exceeded the budget and this is due to excellent expense management by the team over at the hospitals, \$410 million or 7% improvement in margin higher than budget.

If I turn to the balance sheet quickly, cash and investments improved. As I mentioned, the endowment improved. We did add \$620 million of debt. This is predominantly to fund the new student housing in the south corridor and to fund the Medical Center expansion. The net result is that our net assets increased over the period. Looking at cash and investments, you can see that we went from just about \$3 billion to over \$4 billion in cash and short term investments. A portion of that is clearly the bond offerings, but also part of that is long term benefit in the endowment as well as the excellent operating results, which led to more cash over the year. Our debt did increase, reflecting the new issuance for the Medical Center, but we did pay off about \$60 million in debt over the year as well.

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In terms of capital expenditures, capital expenditures at the University, excluding the Medical Center, were actually down year over year, although there was a significant increase, as you all would expect, in the health system, reflecting the significant spending on the new hospital building. This trend will continue over the next few years.

Finally, as a financial summary, we actually improved that number. The net assets improved by \$500 million, so a half of a billion dollar improvement. Our operating revenues improved by \$130 million. Our operating expenses were up \$100 million, but that means that the net margin was up \$30 million. And, as I mentioned, at the Medical Center, the margin and cash balances improved. Overall, an outstanding year from a financial point of view, and we continue to be in excellent shape financially. Thank you.

(See Appendix II for background information, page 113.)

Mr. Wexner:

Questions, comments?

Thank you, Geoff. I think we then can move to committee reports. Let's begin with Agricultural Affairs; Jack Fisher.

COMMITTEE REPORTS

Mr. Fisher:

Thank you, Mr. Chairman and first of all, I would like to welcome the Board and all of our guests here to the Ohio Farm Bureau Nationwide 4-H Center. I hope that during the last couple of days and today you can participate in this building as it is a working laboratory in terms of how we learn about energy efficiency, recycled carpet and the like, so that has been used in this building and certainly has been part of our model in working with Ron and his team and the campus footprint and looking at some of the things we can do on campus.

We started our committee meeting with recognition of Dr. Bobby Moser, our dean, who has announced his intentions to transition into retirement here in the next couple of years. We wanted to reflect on what he has done over the last twenty years in his leadership and how we network and actually carry out our outreach of this University. We had a representative, Paul, from the Ohio House of Representatives, the chair of the Agricultural Committee there, our director of agriculture, Director Jim Zehringer, and we talked about the collaboration and the outreach as it pertains to Ohio agriculture, agri-business, and indeed all we do for citizens of Ohio in terms of food, energy, fiber and fuel.

From that, we talked about how we can work together in the future in terms of our new outreach opportunities as we look at our centers that we talked about this morning and as we enhance our efforts relative to economic development, job creation, and how collaboration with our extension educators in partnership with agri-business can sustain and create jobs focusing primarily on food, bioscience, energy and health areas. As we work forward here in transitioning, first and foremost, on behalf of the Board, I ask Dean Moser to stand up. There will be several of these recognitions over the upcoming years, but certainly, we have all been the beneficiaries of his leadership for a long time.

President Gee:

Can I just say something? Dr. Moser was one of my first appointments in 1991, and I must say that we are going to have a lot of chances to talk about Bobby. There have been few, if any, people who have been more transformative in terms of both his own

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leadership and what he has done. Remember, it was a very traditional College of Agriculture, very traditional, when he inherited it. Think about it today, Food, Agricultural, and Environmental Sciences focusing on collaboration across the states in so many ways. Having moved from just production into food safety and all the other areas and the environmental side of it is just remarkable. The only difference between Bobby and me is the fact that Bobby was smart enough to stay in one place and he has done so very well and very effectively.

Mr. Fisher:

Thank you, President Gee. In addition, we would welcome you to the Farm Science Review, which will be held here September 20, 21, and 22 just west of town here in London, Ohio. You will have the latest exhibits relative to all the machinery, equipment, seed, everything that we do in the industry of agriculture, agri-business. And you certainly are all welcome.

From that, we move to a review of what happened with our tornado up at the Wooster campus, just nearly a year ago this coming week, and the first thing I want to focus on, you know, we talk about continuity planning, risk management, and the need to have that and the importance of having that across campus. I want to share with the Board that the plan was in place and it worked exceptionally well, from all the folks here on campus and all of our faculty and staff up at OARDC working together relative to public safety, executing a plan, the importance of external and internal communication, both on campus and at the community there. Everybody's response was immediate and also ongoing and so I am happy to report what we prepare for in disaster planning and assistance worked very well. We actually reviewed the insurance package and what can we learn from that. We were covered extensively there so that was part of the plan that worked very well. We are also looking at how we can learn from this last year there and enhance our current comprehensive risk management plans on a campus-wide basis.

A couple of numbers: there were 79 structures, 24 greenhouses, the loss of 1600 trees and 36 vehicles. Total damage to date is in excess of \$28 million from the tornado at OARDC.

Lastly, we are now engaged in planning for replacement space. A lot of the repairs have been done. We are looking at how we replace the ag-engineering and some of the green houses up there, so here is an area we would work with planning and your committee, Ron, going forward for the campus there at OARDC.

The big note here is a big thank you to several of you in the audience who participated in helping everybody get through a very difficult disaster and things went very well.

Lastly, we heard from Dr. Ron Sega, who again is an example of great collaboration, in this case, between Ohio State and Colorado State as we look at our opportunities for sustainability with the full definition of sustainability being energy efficiency, how we do more things in an environmentally friendly way and how we incorporate both that research and thinking and using the entire campus and all of our disciplines to learn together and to provide new leadership for all of society. I would highlight that we do have a program going on that all of you participated in last Saturday, that is zero waste from the stadium. The first exercise did have some glitches; we do have some work to do, but what a great way to emphasize recycling and sustainability in a visible way for the campus. We were proud of that project and encourage all of you to participate in the future weeks. Thank you, Mr. Chairman.

Mr. Wexner:

Thank you. Questions, comments for Jack? If not, let's move to Committee on Trusteeship. Alex?

Mr. Shumate:

Thank you, Mr. Chairman. On behalf of our committee we have two action items to ask for Board approval. The first is number one on the consent agenda. There has already been a reference to the appointment of Kevin Boyle to the Academic Affairs and Student Life Committee. This is the official resolution to consummate that. The Committee on Trusteeship worked with the chair of Academic Affairs and Student Life following a process for the selection of a faculty member to become a member of that committee. By way of review, we consult with faculty leadership and receive recommendations from faculty leadership on possible appointments to our committee. We then receive the written background, their resumes and other relevant documents on each faculty member that is recommended for an appointment to the Academic Affairs and Student Life Committee, and then we conduct individual interviews with each of those candidates. We interviewed three candidates this year.

I would just like to read a paragraph from the letter that was sent to Professor Boyle regarding his selection. That paragraph reads as follows: "The interview committee agreed that all of the faculty candidates with whom we met were exceptional in every regard. Your selection, Dr. Boyle, is a mark of the high esteem in which you are held by your colleagues in the University and the positive impression you made on our committee. The time spent in conversation with you and your fellow faculty members was, for all of us, a valuable reminder of the first rate work being done in teaching, research, and service at this institution." Mr. Chairman, I would like to positively recommend approval per the consent agenda of Kevin G. Boyle, Distinguished Professor of History, for appointment to the Academic Affairs and Student Life Committee for a two-year period.

Mr. Wexner:

Questions, comments? Thank you.

Mr. Shumate:

Secondly, this is a separate resolution. With the appointment of new trustees, with the retirement of other trustees, the Trusteeship Committee, as part of our charter, reviewed the committee appointments for 2011 and 2012. All of the trustees have at your places, the recommendations for appointments to those committees. We consulted with our chair regarding these appointments. There is an annotated copy of the committee rosters that highlights the changes that we are recommending and, again, on the behalf of the Trusteeship Committee, I would like to propose a motion for approval.

Mr. Wexner:

Second?

Mr. Horn:

That will be voted on after the consent agenda.

Mr. Wexner:

Very good. Thank you.

Mr. Shumate:

That is all that we have to report, Mr. Chairman.

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Mr. Wexner:

Thank you, Alex. Any questions, comments, input, or feedback for Alex? Okay Alex, you got off lightly. Bob, we will see if you do as well with Audit and Compliance.

Mr. Schottenstein

Thank you, Mr. Chairman. First thing I want to do is recognize and thank the members of the Audit and Compliance Committee for all their hard work over the past couple of months. Since our June meeting, our committee has met three times, including yesterday. We met on July 22, August 30 and, as I said, yesterday. The members of the committee have, I think, just provided a great service to the University.

During the course of those three meetings, the committee heard regular compliance updates from a number of business units within the University, including Business Continuity; Student Life; Facilities, Operations and Development; and the compliance update from the Office of the Chief Information Officer. In each case, the reports were well received and the committee was satisfied by the compliance work being done by those units. The majority of our time, which I would just like to take a minute to talk about if I could, as I think the members of this Board know well, during the past three meetings has been in connection with the undertaking of the University wide compliance review. I thought I would take just a few moments to update the Board on exactly where we are. I think we have made significant progress and that is largely due to the stewardship provided by both Mr. Chatas and Mr. Culley, who have been charged with playing quarterback, if you will, managing and reporting this oversight in a comprehensive review process, reporting directly to the Audit and Compliance Committee. Chris and Geoff have worked very hard. They have put together a working group, and they have kept us on task and on time. We are very fortunate for that.

The first step in the process was to set out to hire an independent consultant or, as it turned out, consultants, who possess subject matter expertise in the area of compliance. The idea was that this independent consultant would effectively serve as the project manager, managed by Chris and Geoff, but all along reporting directly to the Audit and Compliance Committee. The consultants have been selected. At the close of my report, if it is okay with the chair, what I would like Mr. Chatas to do is just to take a moment to share with the members of the Board and those who are here with us today, what we believe to be the very unique qualifications and expertise of the consultants we have selected. They are a company called Protiviti and the New York law firm, Dewey & LeBoeuf, who will work hand-in-hand in providing us with the oversight and review that we seek.

In terms of where we are in the process, before we take a minute to talk about their specific qualifications, the first step, which has already started, which is being undertaken by a working group that Mr. Chatas and Mr. Culley are managing, was to do a comprehensive inventory, a very complete inventory, of everything we do and how we do it in the area of compliance, including our current practices; the organizational structure associated with each; the qualifications of the individuals who manage the various compliance units; all of the internal audit reports that have been submitted to date; and the practices, the policies, and the procedures that go with it. The first thing that we wanted to make certain we did, and this was also something that was critically important to our independent consultants, was to understand what we do and how we do it today. The consultants are going to take that information and they are going to not only assess it and analyze it, but, more importantly, they are going to use it in connection with the very intense benchmarking, whereby they will look at and review compliance systems at, not just universities public and private across this country, but also select financial institutions, select for-profit corporations and research institutions. There are a lot of unique and interesting practices out there and it is clear to us, and it has been affirmed by the consultants, that it is important that we widen the scope of the benchmarking and look well beyond, as we always intended, look well beyond just

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institutions of higher education. The goal is for that benchmarking analysis and review to be complete in the October-November timeframe. We think we can achieve that as we talked about it at yesterday's Audit Committee. The goal is to get it done right, not quickly, but we do think we can get it done sometime, hopefully, before Thanksgiving.

In connection with that benchmarking review, the consultants will present various possible options for redesign, if you will, of our practices taking into account reporting lines, the independence of the individuals involved, maximization of conflict avoidance, oversight, training and ongoing education for those that are charged with this responsibility.

The ultimate target date for completion to come back to this Board with a new, revised recommended structure is in the January timeframe. And I think we are, at least so far, on track with that.

What I would like to do is to ask Geoff, if he wouldn't mind, to take a few moments to just share with the members of the Board and those that are here the qualifications of Protiviti and Dewey & LeBoeuf.

Mr. Chatas:

Thank you, Mr. Schottenstein. We interviewed seven firms for the assignment, and our initial goal was to hire one firm, but it became quite clear when we looked at the task at hand, which is looking at the organization of compliance, the process of compliance, and then the legal process around compliance, that we needed two areas of expertise. When we looked at those seven firms, these two really provided the most outstanding experience in those areas. Protiviti has actually worked in higher education extensively. It has higher education practice and they have actually been working in helping us in our financial aid compliance at Ohio State, and they are really the experts in that process compliance. Dewey, similarly, has had significant experience in the legal process of compliance, and when we looked at the experience they both had in the areas of health care, the student financial aid side, of research, and then of athletics, these two firms had the partners who had the experience in those areas quite strongly. It was our recommendation, which was accepted by the committee, to engage the two of them to carry out this work.

Mr. Schottenstein:

Thank you. Unless there are any questions, that concludes my report.

Mr. Wexner:

I have a question. In retaining these firms, is there any engagement with the Board, interviewing Trustees to see their concerns, opinions, or how they think about this area because you have Trustees that have had significant compliance experience because of their professional business career lives.

Mr. Schottenstein:

That is a great point, Mr. Chairman. First of all, the consultants are going to report directly to the Audit and Compliance Committee and intensely engage with us and that started yesterday. Various members of the Audit and Compliance Committee fit that bill, but the fact is, I do not know who they are going to be interviewing and who they are going to be talking to. I know it is a wide array of people, but we will make certain that we put that to the consultants; that is a good suggestion. I think they would do it anyway, but we will make certain that they do.

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Mr. Wexner:

If not, I would encourage individual Trustees to contact Bobby and volunteer for that because you have different interests and experiences, and I think our input as they begin their work would be helpful.

Mr. Schottenstein:

From this being taken out of context, from the very outset, I think the first conversation I had with President Gee about this as we got started, and I think a conversation I had with you as well, Mr. Chairman, we talked about how there are really two elements of compliance and this came up in our discussions yesterday. One is the architecture of the compliance system, and that is really important. But no matter how good that design is, the other piece of it is the intangible, which I think we have very strong commitments to integrity here that it is that intangible, known as tone at the top. And if the tone at the top matches the architecture in a good way, as we talked about at our meeting yesterday, I think that we will absolutely, and I believe it does and I believe it will when we are done, that we will end up with a system that is truly a model. One of the things that was pointed out in our meeting yesterday, and if other members of the committee want to comment on this I would encourage them to, was that both Protiviti and Dewey & LeBoeuf were not just interested in the engagement, but commented on the fact that, to their knowledge, no institution, and they were not making this statement as if it were something to be proud of, but it is just a fact that Ohio State is ahead of the curve here. No institution has engaged in this kind of a deep dive thorough assessment in this area, and as we have talked about before, what happened in athletics was regrettable, but it did present us with an opportunity to get better. I think that, as a Board, I think that the members of the committee feel, and I hope that the other trustees feel, that we are not going to waste this crisis, if you will, and use it as an opportunity to get better.

Mr. Fisher:

Mr. Chairman, Chairman Schottenstein has, in our work in the last several months, reached out to several trustees and other disciplines for their expertise in doing our work, so part of what you are talking about here, I think we have started that within the committee.

Mr. Wexner:

Comments, additions? Very important work, Bob, thank you for what you and the Committee are doing. I think we can move on to Advancement, Gil?

Dr. Cloud:

The Advancement Committee met yesterday. We were privileged and pleased to have Chairman Joe Damore and the Alumni Association Board join us for our committee meeting yesterday. Obviously, when we talk about goal areas of awareness and engagement, financial in our advancement model, these dedicated individuals that serve on our Alumni Board certainly capture that engagement element in a very strong way.

Mr. Kaplan then provided a report on development activities for the last fiscal year. Positive results there. Last year, our totals were \$407 million that was 125% of our goal of \$325 million.

The Students First, Students Now philanthropic effort was also a great success. We set a goal to raise a \$100 million for that for scholarships, and we finished that work raising \$116 million.

Importantly, the University set a record last year for \$1 million plus gifts. We received 40 of those. Obviously, when we think of development, all support is needed and welcomed,

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but when you start thinking about where the major activities occur, and particularly, as we think about a campaign that we are going through in our model, we are no different than other universities, and in our own case, 46% roughly of the total amount we want to raise in a development campaign is going to have to come from \$1 million plus gifts. We are no different than any other institution in that regard, so I am really heartened in what is still a very difficult economic environment out there that the University set a record with that number of million dollar plus gifts this last year.

Mr. Katzenmeyer then provided an update to the Committee on our advancement model in four areas. I think the Board members can appreciate when, in an organizational structure, you see an approach that provides great opportunities as you can integrate across different groups. But, of course, it takes a lot of hard work to get that work done.

The first area that we had a discussion about related to a group called the Advancement Task Force, which Andy Gurd is leading. The process they have right now, they are engaged in a series of one-on-one interviews with all the other deans and unit leaders in the University who are going to be involved in the advancement model with a primary emphasis to make sure everyone has a common understanding and sees a common vision of the opportunity we have in the advancement model that that is well understood by all the units, but also to really begin identifying more specific opportunities we have to integrate to become more effective and efficient. And also, importantly, identify important questions that come up in a major change like this.

A lot of that work is being done. The timeframe planning on that is to have all of those interviews completed and a report prepared by October, which will give us good direction on particularly some of the structural and operational change opportunities we have.

We then talked about the advancement database system. When Mrs. Kass led the work as we got into the transition activities, one of the huge, big opportunities we saw to leap forward, but also one of the potential big barriers we had to achieve integration, was if we could not get to a common database system for all the key stakeholders. The new system that has now been worked on over the last couple of years is going live this week. They call it TAS, and I kind of like it because they have gotten rid of a lot of legacy systems so when you say The Advancement System, it just has a ring to it that I like, that this is the one that should be used. Even right now, we should be able to manage University relationships as it is related to donors, alumni, friends, employees, corporations. We are going to have over a 1 million alumni and friends in the database system as it exists right now. It includes over \$6 million gift-related transactions to the University. It will be accessed now by 500 plus Ohio State employees with appropriate privacy and confidentiality things in place, but employees that are engaged in the various elements of the advancement model, so we think of marketing and communications, the Alumni Association, the development office, so that we can have a common system that all of those groups will have common access to that will really enhance the effectiveness and efficiency.

It took two hard years of work to get this in place, and in the coming year in 2012, the next key units that will get totally incorporated in there will be some additional working alumni associations, the Wexner Center memberships. And we will also begin to have the capability to have all life event registration and alumni and development activities coordinated on this one system. It is going to be just a huge enhancer of effectiveness and efficiency.

Secondly, one of the other major things we want to do is to get a single point coordination of development and alumni events here at the University. The committee was advised yesterday that Becki Crowell will assume leadership of a new organizational events office that we are going to have here at the University.

Another major opportunity area then to address is all of the communications that we provide from this University. We have had an integrated editorial work group taking a

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look at this, and if you think there are four major print and e-publications at the University, the Ohio State Alumni Magazine, Connect, Ohio State Impact, and OSU OnCampus. The University is actually spending \$2 million annually in just these various activities to get this material out. The goal is to ultimately get to where we are thinking of One University, of an explicit mission and objective for each one of our communication vehicles, develop them that we have common kinds of messaging, which does not prevent tailoring, but unifies what the University message is going out through these vehicles, and then also ensures that as we look at the work that is done to these vehicles, and with key stakeholders, that it is done in the most effective and efficient way. The team has developed, after a thorough assessment, a list of three major recommendations. I am not going to go into those today because it has just been done. They have been handed to Mr. Katzenmeyer, Mr. Kaplan and Mr. Griffin, and they are going to be working through the details of how we can be most effective and efficient with our major communication publication activities. They anticipate by early 2012 that they will be ready to determine what actions they will take, based upon those recommendations.

Finally, the Team Buckeye captain, Mr. Griffin, led a report of Pelotonia coming back to the point that the chairman raised at the start. This is just an outstanding activity, as I mentioned in our last board meeting, it is now, from what it started just a couple of years ago, the largest annual fundraiser for The Ohio State University. It has gotten there in two years. As was mentioned, we will actually run through October, but already in hand is over \$9.4 million. Team Buckeye has done over \$1.6 million of that. It is great results, and as one of our committee members said yesterday, Mr. Kessler, which I thought was the final punctuation point, "This is all cash." So it is just some terrific work and, Mr. Chairman, as you alluded to, how high is high? None of us know, but it is just a great opportunity, and it is a great event. That concludes my report.

Mr. Wexner:

Thank you very much. Comments, questions? Thank you very much, Gil. Physical Environment, Ron Ratner.

Mr. Ratner:

Good morning. I guess after three days of this board stuff, it is getting a little foggy. I asked for a raise yesterday, and I was told I could get a 50% increase in my base, which is kind of nice. In any case, we started our meeting yesterday with a report, actually basically the same report that was given to Agricultural Affairs on the recovery at the Wooster campus. And the conclusion I came to, obviously, was that we, and when I say we here, the One University model really worked. Everybody pitched in, everybody got a lot of work done. I think we have done a great job of recovering. When you drive the OARDC campus, you realize the loss of, whatever it was, 1600 trees. We had one of the great arboretums in the world, and I think that is going to be very hard to recover from. We can rebuild the buildings pretty quickly and, fortunately, there was no loss of life, but the ability to recreate some of the magic of that facility is going to be a long time coming. We are well on our way of doing that, and I think the important thing is that the very important research that goes on there is really back in full swing. We have temporary greenhouses already in place. Obviously, there are a lot of lessons to be learned, but in this case again, as it seems to be at our board meetings, there are a lot of thank yous to be given. Both the team in Wooster and the team here led by Lynn Readey and the group in Facilities Operations and Development (FOD) really did just extraordinary work, and I would be very complimentary towards that and aware of the constant challenge. All of those plans that we make, unfortunately you occasionally need them and in an institution as large as we are, recovery plans are at some point going to have to be put into effect.

We then had a short report on the status of construction reform in the state. It is actually a significant event that happened this summer and buried in House Bill 153, which is the

budget bill, was basically the elimination of the whole multi-prime contracting condition that we have been struggling with for 137 years. It probably was very appropriate 137 years ago. It was probably very inappropriate 100 years ago. It has taken us awhile to enter the modern period. There is some rule-making that has to happen, but hopefully, that will be done by the end of the year. And when that is done, these new provisions will be fully in effect, and we will be basically free to contract, as every other state, as virtually every company, every contract that I know of that construction across the country has done, through one of a number of methods from construction manager at risk to design-build to a standard general contract. Hopefully, these new rules will be in effect for two or three of the contracts that I will refer to later, but it is a major change and a very significant one for us. It will help us to be significantly more cost effective and particularly more effective in terms of just the delivery process. I forget the number, how many construction projects do we actually enter into in a year?

While we talk about the big ones here at the Board, a lot of what happens here at the University are smaller contracts: \$50,000, \$75,000, \$200,000. We are constantly doing work on our facilities. Every single contract was subject to, except for the very tiniest ones, the most cumbersome set of rules that really got in the way and affected the management. So that is a significant change and one that really was, we really worked hard to try to get it done last year, we were unsuccessful, but it was done this year in the budget bill.

We then had some project status updates. Because we do so much on campus, I basically asked that the updates really be on an exceptions basis. The only two I will refer to are two places where we are not necessarily having a red light, but a yellow light, if you will, on our project reporting basis.

One of those is the south high-rise. In general, the construction of the south high-rise is well under way, and everything is basically going on time and on budget. There is one very specific issue where we had a problem with drilling the geothermal wells. It was due to an unexpected sub-soil condition. One of the curses of going in the ground is that soil bearings are just tests and you find that they are not necessarily ever completely accurate. We found conditions underground that we did not anticipate. We had to change the drilling method, and in order to do that, we also had to change the contractor because the original contractor was not capable of, and did not have the equipment to do, the method that we now need to use. That means that we are going to be about a year late in completing the geothermal wells, but I am told that we have a recovery plan that will allow us to make sure that the building opens on time and on schedule. There will be some longer disruption, if you will, of the south oval which none of us anticipated, that none of us wanted to have, but we will live through that and get that back in shape. When we are done with this facility, we will not only have a state-of-the-art physical facility in terms of what it offers to our students, but also in terms of the issues with sustainability; we will have really a landmark facility in the utilization of geothermal heating and cooling.

The other minor problem is part of the infrastructure planning with campus electricity. Our electric grid upgrade included the need to bring a power line across the river and that was being done in contract with AEP, but the AEP schedule with their project has fallen behind, so we found an alternative method of being able to do that, and again, that is part of what is needed to service the Medical Center, but we will have that well in hand. Although it will be delayed from its original schedule, it will be fully complete in time to service the Medical Center as it is completed.

We then went into some construction contract approvals. All of these are on the consent agenda. Two of them relate to infrastructure projects: the water treatment facility that supports the power plant and the extension of the steam system, of the repair and replacement of a lot of the steam lines that underlie the campus.

One comment that I wanted to make about this is that we have a large-scale infrastructure plan in place. It is a multi-year plan. You are constantly hearing referrals here to individual approvals, whether it is water treatment, steam system, electric upgrade, chiller plants themselves, but we are now working off of a single infrastructure plan. We have a staggering amount of underground infrastructure. We really are a small city. We run a small city, and I think we have very capable people, but we have done a terrific job of also bringing in outside help to really create a long-term plan, if you will, for what goes on underground on our campus. You will consistently hear references to it. I will admit that after a while, I begin to be out of my depth again on chillers and steam pipes and stuff, but fortunately we have people that do know and understand it.

The other two are very exciting projects that we are being asked to approve the ability to enter into construction contracts. One of them is the Sullivant Hall reconstruction. It is a wonderful building. It is a project we have been studying for years. I think I have been on the board for three-and-a-half years, and I think it was a hope at that time that we would get it done, and we are now ready to really start the process. It is very complex to redo Sullivant Hall because it is an existing building with a lot of historic character to it, and we are also putting into that building, we are relocating the Billy Ireland Cartoon Museum as well as really massively rebuilding, if you will, a lot of our arts facilities. The dance program will be moving in there along with a number of arts-related activities. It will give us a lot of flexible space. We have an auditorium, which can also function as a small theater as well as a classroom for space. It is a very well-conceived reconstruction. It will be an exciting building. It is at a very important juncture on our campus, and it also supports the framework concept of really beginning to get our cultural facilities, our cultural activities out towards High Street where they can really be outreached to the community. I am excited with the plans. I think it is going to be a marvelous project, and it looks to be a project that is going to be extremely well-executed.

And then, of course, the other building is the CBEC Building. I will try to say this, the Chemical Bimolecular Engineering and Chemistry Building. You now know why it is called the CBEC Building because any time anybody tries to say its full name, you sort of stumble on the words. Again, we have heard about this project before. This is the building where we were able to get two departments: Chemical and Bimolecular Engineering and Chemistry to share a building, to share facilities. In doing that, we are able to utilize our pledge in the framework plan that we have no net new academic space, although this is significant rebuilding of academic space. We are tearing down, by the way, four smaller existing buildings that were outdated and way past their useful life. We also recreated a significant part of the academic core of campus. An appropriate building, appropriately sited, and again, a direct result in that sense of the framework plan, and then I think the building itself has been very, very well designed. I think it is going to be an exciting facility. Again, lots of initiatives buried within there. Probably LEED silver status is what we are aiming for in this building, as well as a building that will function very well for both of those departments and for the general academic community.

So those are the four contract approvals on the consent agenda. And then there is one other item that we are going to move forward for the Board's consideration, which again is the fruit of a multi-year effort at the University through so many different components of the University, led, of course, by President Gee's strong commitment to really re-thinking the college experience on this campus. I think it is interesting because the first mention I saw of this, or the first draft, it is referred to as North Campus Housing. It is now the North Campus District Transformation. We all learned yesterday in our committee meeting that we do not describe the North Campus Housing as a housing project. It is really a student experience project and I do not mean to be the least bit cynical about that. This is really true. This is really an effort to transform the way students live on campus, the way they interact with each other, with faculty, with staff, and the way they really experience their first two years of life at Ohio State. It is a very challenging project, and what we are asking for approval to do is to initiate the design process. It is a \$4 million budget to do that. We have a series of steps that we have to

take. We have to complete really what I refer to as the programming phase, making sure that we have the right components and we have thought them all through correctly. And then, of course, there is the planning. While you normally have some planning component in an architectural project, because this is an entire district that includes multiple buildings and a significant amount of land as well as a set of relationships to adjacencies that are both challenging and exciting as well as very complex, the first activity is really more of a planning activity than an architectural activity. And then we will be directly moving into architectural design so we can get, fairly quickly we hope, to a set of architectural schematics, planning schematics, that will let us confirm the costs and make sure that we can come back, and we will go through a series of reviews with this both within a working team, within the University administration as well as with the Board, because this is one that we want to get right. It is a major project. It will end up being, probably next to the Medical Center expansion, the largest single facility project that we have ever undertaken on campus and it is truly transformative. I am truly excited. Everybody has done a lot of work on this, but there is a lot of work to come, so I am very excited that we are actually moving that on to the agenda today. And I do not think that any Board member should think that they are not going to be called on; you will be. You will be asked to work and participate on this because this needs full participation. I know we will get it from students and staff at the University, and I think that we can, as a Board, pledge that we will also be very helpful for this effort. So that basically concludes my report. All good things!

Mr. Wexner:

Thank you. Questions, comments? You got off very easy. Okay Alan Brass, Medical Affairs. Complex; not so easy.

Mr. Brass:

Thank you, Mr. Chairman. Medical Affairs did meet yesterday and we had a very, very lively meeting. We went over a number of critical things, and I will try to summarize those quickly in light of our time.

First of all, three very important appointments are happening at the Medical Center right now. The first was that Charlie Lockwood, as our new dean of our Medical School, started September 1. He came to us from Yale, an Obstetrics and Gynecology chief by practice, very involved, very well-funded by the National Institutes of Health, member of the Institute of Medicine, and carries all of the credentials that we really are very proud of as our new dean.

The second appointment, just to make sure everyone is aware of it, is Marty Taylor. Marty is coming to us from Duke, where he heads up both the adult and pediatric cardiovascular program. He is going to be joining our chief, Tom Ryan, and is going to become the executive director of our Ross Heart Hospital. That appointment will be effective October 1.

The last one is Amanda Lucas, coming to us from Nationwide Children's Hospital. She actually was working for both our University Hospital and for the Children's Hospital and will become our first executive director of Harding Hospital. She started September 6. So we had three very important appointments.

I should mention that both Joe Alutto and Steve Gabbe headed up the search for Charlie Lockwood, and I think they did a wonderful job. I think we have a great team, great team.

The next item I want to make sure that we are very much aware of is the faculty practice plan conversion. Time is marching on. We are doing this physician by physician to make sure that they are comfortable moving into the new structure. We are being very successful with that right now, and we expect to have that conversion project done by

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July of 2012. I think we are about 50% done with the conversion now. We expect to be 100% done as of July.

The U.S. News and World Rankings just came out, and for the 19th year in a row, our Medical Center has been named one of the top medical centers in the country again and 11 of our 16 programs, our 16 departments, have now achieved national ranking. U.S. News also named our Medical Center the best medical center and hospital in Columbus, and that just came out as well.

In the paper today, if you have not had the chance to see the paper, it reported, "six living kidney donors: six recipients, OSU's Medical Center pulls off complicated chain transplant from one act of love." It is very rare to do a series of transplants in an orderly fashion. Twelve individuals involved and all of them have gone well. All will be going home this weekend. It is amazing how quickly we get them in and out. Over 100 staff members were involved in this transplant over a two day process to achieve this. Dr. Higgins, who is our new transplant chief, is doing a remarkable job as we build that program.

Something not so exciting, but really important, July 1, Medicare goes under health care reform to the beginning of a new reimbursement program. That is not really exciting to those of you who are not in health care, but let me tell you, Medicare is the largest insurer in the United States of America. They are going to pay for a performance program. Seventy percent of reimbursement will be based on clinical outcome. Thirty percent will be based on patient satisfaction. In the past, you did "X", you got paid for "X". Tomorrow, if in fact you do not do it well and the patient does not like what you did, you probably are not going to get paid for it. Therefore, we have got to move the bar up. Now, we are ready for this, but this is a major, major change for this country. Health care reform is starting to be implemented. It is going to be phased in. It is not going to happen overnight, but the transition is very important. I want you to be aware of that and I will be bringing more information back to you. This links directly to the next item that is important, and that is October 15, we go to a fully electronic system at our Medical Center. Now why is that important? Not only is it important from the standpoint of tracking all of our patient records in a very, very efficient manner, but it also allows us to get the database to make sure our clinical outcomes and our performance outcomes are really managed correctly. That is going to be October 15. There are 14,000 people going through certification on this at this point in time. Between now and the 15th of October, 14,000 people will be trained on this new system.

Our score card, as Mr. Chatas has already said, the Medical Center had a very good year, a very good year. Our admissions were soft. That is the one area we are watching. The entire country's admissions are down. Our regional admissions are down. Our Medical Center admissions are down, but the executive staff and the physicians and staff at the Medical Center have also controlled their cost very effectively, which allowed a greater distribution as it relates to revenue over expenses even above budget. So, when you take a look at our three big indicators that we watch as part of our long-range plan, and the reason we are watching these so carefully is because we, in fact, are carrying a very large debt service as it relates to this new expansion project, our EBIDA is 12.4% above budget from where we had it budgeted. Our day's cash on hand is at 66 days. We have also beat budget and our debt service at 7.2 %, and that is a really strong debt service. For those of you who watch construction, especially when, in fact, we are now paying down the building, so far we have paid out about \$275 million toward that.

I want you to be aware of the fact that the next meeting or the meeting after that, we will be taking a look at the long-range plan for the Medical Center versus our actuals just to make sure everything is in line as relates to the macroeconomics of the system, which brings me to the project itself.

The project is on time. The project is on budget. Now, when you start to take a look at the project itself, a lot of steel is being delivered every night and then being erected every

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day. We have our Sports Medicine program, we heard about yesterday, actually down in the hole, working with the construction workers on exercising and stretching and all those things, so as to, in fact, keep the number of safety issues down to a minimum. So far, we have only had three, which are minor sprains, and that is remarkable.

The Women's Park out front of the Medical Center, the Women's Park with the new Mirror Lake that is going in there is progressing well. If you have not had a chance to drive around that, you will be surprised at the progress. Eighty-six percent of all of the contracts let out so far have gone out to Ohio firms. That is a very strong number. At this point in time, we have activated no circuit breakers. Everything is running just like we had hoped it would. We have \$668 million of construction under contract. By the end of the year, we expect to have \$885 million under contract. And, so far, as I have said, we have paid out \$275 million toward those contracts.

The next thing I wanted to mention to you is a new program that Dr. Mazzaferri presented to our Medical Affairs Committee on patient satisfaction and how we, in fact, are going to increase, although we are very strong already, how we, in fact, are going to improve every patient encounter coming into our Medical Center. Dr. Mazzaferri is an invasive cardiologist. He is heading up a group of 50 people that are working through the Medical Center as it relates to taking this patient focused program right down to when you come in the door to the point you go out the door, and I think it is going to, in fact, have tremendous benefits to us.

The last thing that I would just mention, and I am going to show you a little video up on the screen here, is that we do have two appointments, Mr. Chair, it is on the consent agenda for two board members coming on, one on to our University Hospital Board and one to our James Cancer Hospital Board. So, see if they can run the video right now. It is on channel 6, and if you haven't seen it:

[Video Clip]

Just a point of interest I think you might find this interesting. As you know, originally it was a \$1 billion project. We added \$100 million to it thanks to a grant that we received for radiation oncology and so on. On the third floor of this Medical Center will be going seven radiation oncology units. Each one of those units, when fully installed, will weigh 300 tons and that is the size, construction, beams and weight that we have to carry in a building like this. Twenty-one stories tall, but the project is going very, very well. And Jay Kasey and Mike Rutherford, I don't know if they are back there, both of them are, Mike is watching the numbers like a hawk and Jay Kasey, our construction guy that is down there every day, is just doing a magnificent job, so job well done folks. That concludes my report.

Mr. Wexner:

Thank you. Onward and upward, I guess in a lot of ways. Any comments, questions? Gil.

Dr. Cloyd:

Alan, on the change in the Medicare payment system, obviously it means we have to deliver good results and we have to satisfy the patients. Do we anticipate any change in our case load? And I guess what is running through my mind is, would this new payment system cause other physicians and institutions outside of our physician practice network to opt out of Medicare and, therefore, patients have to find care elsewhere, so do we anticipate any impact on our annual patient population?

Mr. Brass:

That is a very good question, Gil. I think at this point, everybody is scrambling to make sure that they are falling in line with the new rules and regulations and the practices, so at this point we are not anticipating that. But, let me go the other direction. If, in fact, you do not provide the proper care, and you, in fact, have to get readmitted, you are not going to get paid for that readmission and, therefore, what you have to watch is you could have a decline as it relates to the amount of payments even though the volume might go up. So, we have to be very careful. This is a double-edged sword as it relates to, will we get volume in from other physicians. Do not anticipate it right now, other than our own internal growth of our programs and signature systems we are developing, but we have to be very careful on the revenue cycle of this system if we do not perform correctly.

[Dr. Gabbe speaks from the audience, Inaudible]

Mr. Brass:

And Gil, the other point that I would make is that Medicare will not be by themselves. All other insurers will fall right in line with this. They are going to use this pay for performance methodology once it gets traction, and we will see this with all of them, in my opinion, right now. The fact that we are geared up right now, and the fact that our quality indexes are looking pretty good, I am feeling pretty comfortable right now, but it is something that you just constantly have to improve. Bobby?

Mr. Schottenstein:

I just want to make a comment. Yesterday's Medical Affairs Committee's meeting was just a terrific meeting as they have been. And there has been, and continues to be, tremendous focus on the financial performance of the Medical Center, and we have made enormous progress with day's cash on hand operating margin. Some of us, like me, are starting to learn a little bit about the health care business and all of that is super, super important. The point I want to emphasize, and I think Alan knows how I feel about this because we have talked about it too many times probably, but this notion and attention and emphasis, not for the first time, but really being re-emphasized, on patient satisfaction, and it is not just a feel good item. First of all, this notion of reimbursement for outcomes and satisfaction, most of us do not get paid when we leave our own businesses until people are happy and satisfied with outcomes, so I feel like there is certain rightness to that new standard. Hopefully, it will be implemented properly by Medicare.

Above and beyond all that, it has been my experience in my entire career in at least our industry, that those businesses that do the best job at taking care of their customers often times make the most money and have the best leadership. When we looked at the list yesterday, and Ohio State's results are very good by the way, we do not need to feel bad about where we are, but we are not the best, we are in the top 20 group, but we are not in the top ten yet. You look at the hospitals that are in the top ten, they are some of the most respected and best reputation institutions that are in this country. There is an amazing correlation between patient satisfaction and reputation. Mr. Chair, you have talked often about the main thing and, Dr. Gabbe, I thought, and Dr. Mazzaferri that is overseeing this, they are very passionate about making the main thing patient satisfaction, and so doing it is going to tell us about our leadership, about morale. You cannot get high patient satisfaction scores if people do not feel well led, if they do not enjoy coming to work, if they do not feel there is a purpose for what they do. And, of course, we are not going to have people out and about the community raving about how great we are as they are right now. I do not want this to be construed as "we have problems," but my whole point is that I think that the tremendous emphasis that we are now paying to this, even more so than before, is really significant, and I just applaud the

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effort and support Dr. Gabbe and all of the leadership for really rallying around this as a main cause.

Mr. Brass:

I totally agree with you, Bobby.

Dr. Reid:

I think Bobby made my point. The other thing I wanted to do was to share that there is a direct link between patient satisfaction and health outcomes, and this is not a patient as being happy, that folks smile at them. This means understanding discharge orders, being able to follow through with follow-up appointments, and so forth. And the committee that you referred to is definitely right on that. It is just excellent work.

Mr. Wexner:

Alan, I am curious that how we link patient safety with patient satisfaction from a reimbursement point of view. I would guess the government really cares about patient safety.

Mr. Brass:

I will ask Steve to add to this, but whether it is medication error, falls in the bedroom, or whatever, your program has to be a very robust program, and you have got to, in fact, make sure that the patient feels very good about reporting and that the staff is very, very responsive to it and that appropriate action is taken immediately.

You know that it is amazing that the number of law suits can be dramatically reduced if, in fact, you have good communication and good responsiveness. That goes back to Bobby's point about just good quality patient care, and I think we have got our act together right now inside our Medical Center. Our number of falls and our number of medication errors are coming down every time we get a report, which is good news. Steve, do you want to add anything to that?

[Dr. Gabbe speaks from the audience, Inaudible]

Mr. Brass:

I go back to our electronic system, also, because we can track this now back to the unit, back to the nurse, and back to the physician, so we can really start to quantify where our strengths are and where our weaknesses are. We are not going to get paid for it unless, if we don't provide the right outcomes, we, in fact, will not be reimbursed.

Mr. Wexner:

Clearly, what I didn't understand was that the patient's safety is part of the outcome performance measures that we would obviously be aware of and work on, but it really does connect to our reimbursements from the government.

Mr. Brass:

Absolutely.

Mr. Wexner:

Good. Thank you. Any other questions, comments? Judge Marbley, I hope that all of your clients are happy and satisfied customers in your professional life.

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Judge Marbley:

Both in my professional world and in my life, I am a Trustee of The Ohio State University because, as you know, you save, I think this is the last committee report, you save the best for last, because the students are indeed our clients.

The September 8 meeting of Academic Affairs and Student Life began with the progress report of the College of Arts and Sciences, which was formed in 2008, as many of you recall, when our five arts and sciences units were consolidated into one college. Executive Dean and Vice Provost of Arts and Sciences, Joe Steinmetz, began with an overview of this large college, which has almost 1,200 faculty, some 30,000 undergraduate majors, and more than 2,500 graduate students. The college offers 100 majors and 103 minors, along with 47 doctoral programs and 40 master's programs. To put it in context, Mr. Chairman, our College of Arts and Sciences is larger than many colleges.

In fiscal year 2011, the College of Arts and Sciences had nearly \$80 million in external grants and contracts and \$60.5 million in grants and contract expenditures, and I think that with our commercialization initiative, it bears mentioning that there will be a great deal of commercialization activity within arts and sciences because we house biological science and chemistry. We can expect to see a great deal of commercialization activity in that particular college.

A number of new academic programs, and several new majors and minors, will further broaden the opportunities for arts and sciences students. The college has extensive programs for outreach and engagement including: the Arts Initiative, the African American and African Studies Community Extension Center, and the Wonders of Our World STEM: Science, Technology, Engineering, and Math program.

As part of the college's restructuring, a new budgeting method, a centralized faculty hiring process, and new interdisciplinary research efforts have been developed. So instead of each unit ordering its pens from a different vendor, all of that has been centralized at considerable savings to the University. Strategic department mergers have been implemented and savings have been realized from streamlining these operations, including \$3 million in savings from centralizing offices themselves.

Dean Joe Steinmetz should be commended for his work in looking at the balance sheet side of this undertaking. Dean Steinmetz also reported that the college will continue to work on culture change, enhanced communication, unified operations and policies, fostering greater faculty and staff participation in the life of the college, and further developing the advancement model. I think that we can look at this, if you want to look at it in a laboratory context, this is really the first frontier of the One University model, because it is our largest single college. What they have done there is taken substantial steps in realizing our president's One University paradigm, and it has become a reality. I don't know if Dean Steinmetz is here today but we certainly thanked him on behalf of the Board during the meeting, and he should be commended for his outstanding work over the past couple of years.

We next heard an update on the conversion to semesters by Vice Provost Randy Smith, who together with Professor and Faculty Fellow Steve Fink, have led the conversion effort. Vice Provost Smith reminded the Committee that the University Senate approved the move to semesters in 2009 and, since then, the process has been overseen by a coordinating committee, working through eight sub-committees as well as college and unit-level contacts. Ohio's other institutions of higher learning including, University of Cincinnati, Ohio University, and Wright State, and several community colleges, are also moving to semesters, and Ohio State is collaborating with those other institutions to share with them the best practices.

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Progress on the academic aspect of the calendar conversion includes the development of the weekly calendar; course numbering for semesters, many of our courses had to be renumbered- templates for course and program submission; planning for the May session; and approval for the undergraduate, graduate, and professional programs and courses for the semester calendar. The calendar conversion also requires a considerable academic support system, especially in the areas of advising, student life, IT, space, core business processes and communications. Randy also gave background for the new committee members that brought everyone up to speed. We are on target to have our conversion fully in place in time.

The Committee then endorsed a number of amendments to the Rules of the University Faculty, the naming of the Admission Research Corporation Conference Room in the Electro Science Laboratory in the College of Engineering, the naming of the Janis and Michael Bloch Rooftop, the Janice and Michael Bloch Suite, the Janis and Michael Bloch Cafe and the Janis and Michael Bloch Terrace on the 14th floor of the new James Cancer Hospital. You are aware, of course, of the tremendous support that the Blochs have given to the James, and this is in recognition of that, and this is part of our consent agenda. The naming of the Abercrombie & Fitch Women's Center in the James Care Comprehensive Breast Center, and the naming of the Rohr Café in Mason Hall on the campus of the Max M. Fisher College of Business.

The meeting then concluded, Mr. Chairman, with the Committee's endorsement of a number of routine personnel actions.

Mr. Wexner:

Thank you very much, your Honor. Gil.

Dr. Cloyd:

Yes, Mr. Chairman. I would like to add one postscript to Judge Marbley's excellent report on the semester conversion. It once again shows just how fortunate we are at this University to have such a great faculty that can marshal together around a big challenge, because most of us want to go into deep somnolence to think about what is involved in a semester conversion process, because there is a lot of detailed hard work. But, as was reported yesterday, accepting all of that fine hard work and things that would be required just to get it done on time, our faculty has really come together and very proactively addressed how we enhance the educational experience, how we enhance the course work that students are going to have. Rather than treating it as a difficult, complex job that needs to get done on time, it has been seized as an opportunity to further improve our educational programs and provide a better outcome for our students. Once again, it was another example of how fortunate we are to have such outstanding, supportive faculty here at Ohio State.

Mr. Wexner:

Well said. Thank you. Any other questions, comments? Well, my wife has told me about the importance of federal judges, Monte, so whatever you say is always the most important. It may not always be the last word, but in this case the last word goes to Finance and Bob Schottenstein.

Mr. Schottenstein:

If it would please the court, and even if it does not, what I would like to do, Mr. Chairman, is ask Mr. Chatas to make this report.

Mr. Chatas:

I will make this brief. We had two presentations yesterday. I discussed the 2010-2015 capital update. You may all recall that that is a \$2 billion capital spend that this Board approved in March of 2010. We are about 33% of the way through that spend and, predominantly, we are on budget and on time. So when you look at the whole \$2 billion, I can say that that gets a very clear green light at this point.

We then had Jonathan Hook give us a review of the endowment and returns for the year. The fiscal year returns for 2011 were 15.5%. This compared to our benchmark of other like endowments of 13.7%, so significantly above that endowment.

We also discussed the work of our Investment Working Group which meets four times a year now to provide oversight to the endowment. We are currently undertaking a review of the underlying investments of the endowment to make sure that we are within our risk tolerance ranges. We did that about six months ago and our risk adjusted returns are well ahead of our benchmark. In other words, we have lower risk investments at higher returns, so the team is doing an outstanding job.

After that, we had seven items for the consent agenda, two of which have already been discussed for the group. The others I will briefly walk through.

The first is the fiscal year 2012 budget. This is the final budget for 2012 fiscal year. This includes projected revenues increasing 4.9% to \$5 billion, that we will lose \$65.3 million in state support this year, which will be partially offset by a 3.5% tuition increase, which was approved by this Board in June. Other mandatory fees and most other fees for our students were held flat year over year. This was an attempt to make sure that we could keep the cost affordable for our students, so the total overall increase was not 3.5%, it was actually 3.3% for most of our undergraduate students. We have a salary merit pool increase for the year of 2%, and we will be funding in excess of \$10 million of various academic initiatives this year, including the semester conversion project.

The second was an authorization to enter into the construction contracts, which were discussed earlier in Physical Environment Committee. I will just add that the total of all those contracts is \$353.6 million, but all of that is part of the \$2 billion already approved last year.

The next was an authorization for a long-term lease and concession with respect to the University parking systems. We had a robust discussion about this yesterday and, at this point, we are asking for permission to go out and seek requests for qualifications and to solicit proposals to give us an indication of the amount of consideration we might be able to raise, and the terms under which we may be able to raise that money, and we will obviously come back and have a discussion about that as we go forward.

Next was an appointment to the Self-Insurance Board. As you all are aware, the University self-insures in a number of areas, and our university treasurer is one of the board members, so we are asking you to appoint our new university treasurer, Mike Papadakis, to that board.

The next is an authorization for the issuance of an additional general receipt bonds. We are asking for approval to issue up to \$0.5 billion. This is all, again, part of the 2010 to 2015 capital plan. We had indicated that we were not planning to issue that debt until next year or the year after, but as many of you are aware; there is a fairly serious dislocation in the markets right now, which is proving to be very favorable to high-credit, quality institutions like Ohio State with our double A1 rating. And we are looking at what is called a century bond, which is a quasi-permanent form of capital that allows us to borrow money for 100 years, interest only, for that 100 years with a repayment of that money at the end of the century. We will be reporting back, but this is the authorization that would allow us to proceed with that issuance.

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The next item was a sale of real property. You all may recall that this Board approved the purchase of an FM station for WOSU Classical Music and, at that time a year ago, we told you that we would sell the AM station to predominantly cover the cost of that acquisition. I am pleased to report that we have actually negotiated a deal to sell that AM station for \$2 million, which predominantly covers the cost of that FM station and, with that sale, we will be selling 39 acres of land in Grove City, where we have six AM transmitters as well as the WOSU AM frequency. That is being asked for approval today as well.

The last item here is the approval to enter into the professional services contract, which we discussed for housing.

Mr. Wexner:

Thanks Geoff. Any questions, comments? Geoff, thank you. If there are no other questions or comments for the committee reports, we can move to the Consent Agenda. I ask President Gee to present it, please.

CONSENT AGENDA

President Gee:

As to the century bonds, I just want to announce to the Board, I intend on being around when they are paid off.

Today, we have a total of 16 resolutions on the Consent Agenda. We will be taking a separate vote on item #3, and a separate vote on the additional resolutions brought forward by the committees; therefore, we are seeking approval for the following:

FACULTY APPOINTMENT TO THE ACADEMIC AFFAIRS AND STUDENT LIFE COMMITTEE

Resolution No. 2012-01

Synopsis: Appointment of a faculty member to the Academic Affairs and Student Life Committee is proposed.

WHEREAS the Committee on Trusteeship in consultation with the Chair of the Academic Affairs and Student Life Committee established a process for selection of a faculty member of the Academic Affairs and Student Life Committee; and

WHEREAS the Committee on Trusteeship shall bring forward a recommendation to the full Board of Trustees; and

WHEREAS David G. Horn, the first faculty member who was appointed to this Committee, has resigned effective July 1, 2011 to accept the position of Secretary of the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That Kevin G. Boyle, Distinguished Professor of History, be appointed as the faculty member to the Academic Affairs and Student Life Committee for a two-year appointment, effective immediately.

APPOINTMENT TO THE SELF-INSURANCE BOARD

Resolution No. 2012-02

September 9, 2011 meeting, Board of Trustees

Synopsis: Appointment of a member to the Self-Insurance Board is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS all members of the Self-Insurance Board shall be appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS Tom Johnson was reappointed to the Self-Insurance Board in May 2010 with a term that expires April 30, 2012; and

WHEREAS Tom Johnson has resigned from this appointment effective August 1, 2011.

NOW THEREFORE

BE IT RESOLVED, That the following individual be appointed as a member of the Self-Insurance Board effective August 15, 2011 for the term specified below:

Michael Papadakis, Vice President for Financial Services, University Treasurer,
unexpired portion of the term ending April 30, 2012 (appointment)

BE IT FURTHER RESOLVED, That this appointment entitles the member to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2012-03

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on May 26, 2011:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix III for background information, page 123.)

NAMING OF THE CONFERENCE ROOM 132

Resolution No. 2012-04

In the ElectroScience Laboratory the College of Engineering:
Mission Research Corporation Conference Room

September 9, 2011 meeting, Board of Trustees

Synopsis: Authorization to name Conference Room 132 in the ElectroScience Laboratory (ESL) located at 1330 Kinnear Rd. on the Columbus campus, is requested.

WHEREAS the ElectroScience Laboratory is home to one of the largest radio frequency research laboratories in the world, which is 40,580 square feet of research and collaboration space for students, faculty and staff; and

WHEREAS Dr. Errol English, Dr. William Kent, Dr. Thomas Kornbau and Dr. Robert Puskar have provided contributions to the ElectroScience Laboratory for construction of the new building as well as guidance in the creation of a historical display to honor ESL alumni:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Conference Room 132 in the ElectroScience Laboratory be named the Mission Research Corporation Conference Room.

NAMING OF THE EXECUTIVE DINING SUITE, CAFÉ AND ROOFTOP TERRACE

Resolution No. 2012-05

In the Medical Center Expansion of the new James Cancer Hospital:
The Janis and Michael Bloch Rooftop

Synopsis: Authorization to name the executive dining suite, café and rooftop terrace on the 14th floor in the new James Cancer Hospital, on The Ohio State University Medical Center campus, is requested.

WHEREAS the new James Cancer Hospital is one of only 40 institutions designated by the National Cancer Institute as a comprehensive cancer center and recently received the highest possible peer rating of "Exceptional" by the NCI; and

WHEREAS Janis and Michael Bloch have provided contributions to the Medical Center Expansion for bricks and mortar of the new James Cancer Hospital as well as significant contributions to the Ohio State University Comprehensive Cancer Center-Arthur G. James Cancer Hospital and Richard J. Solove Research Institute to the Herbert J. Block Family Cancer Research Endowment Fund to support cancer research; and

WHEREAS Mr. and Mrs. Bloch have made a significant commitment binding their estates' executors, administrators, heirs, other successors and assignees; designating support to the Medical Center Expansion and the new James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned executive dining suite, café and rooftop terrace in the new James Cancer Hospital be named the Janis and Michael Bloch Rooftop, The Janis and Michael Bloch Suite, The Janis and Michael Bloch Café and The Janis and Michael Bloch Terrace.

NAMING OF THE WOMEN'S CENTER

Resolution No. 2012-06

In the JamesCare Comprehensive Breast Center, the OSUCCC, James
Abercrombie & Fitch Women's Center

September 9, 2011 meeting, Board of Trustees

Synopsis: Authorization to name the Women's Center in the JamesCare Comprehensive Breast Center, located at 739 West Third Avenue on the Gowdy Field Development campus, is proposed.

WHEREAS the JamesCare Comprehensive Breast Center is part of the new James Cancer Hospital, Medical Center Expansion campaign; and

WHEREAS Abercrombie & Fitch have provided contributions to the Abercrombie & Fitch Women's Oncology Center Endowment Fund for support of research and programmatic expansion and treatment of women's malignancies in cancer; and

WHEREAS Abercrombie & Fitch have provided significant contributions to the OSUCCC, James:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Women's Center in the JamesCare Comprehensive Breast Center be named The Abercrombie & Fitch Women's Center.

NAMING OF THE CAFÉ IN MASON HALL

Resolution No. 2012-07

In the Max M. Fisher College of Business
Rohr Café in Mason Hall

Synopsis: The naming of the Café located in 120 Mason Hall at 250 West Woodruff Avenue on the campus of the Max M. Fisher College of Business will enhance the energy of the newly renovated building.

WHEREAS Mason Hall opened in 1999 and was designed to be a resource center for students and faculty, and as such, held the business library collection. When the newly renovated Thompson Library opened in 2009 the business collection was moved to its new home. Continuing a focus on students, the Max M. Fisher College of Business began plans to renovate the building early in 2011. The newly renovated Mason Hall is intended to be a hub of student activities designed around action-learning and fueled by the addition of a Café; and

WHEREAS James and Sharon Rohr have provided contributions to The James and Sharon Rohr Innovation Fund to be used by the College's dean to support the activities of the faculty, students and staff in accordance with the strategic plans of the College:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Café in Mason Hall be named the Rohr Café in Mason Hall.

RATIFICATION OF HONORARY DEGREE

Resolution No. 2012-08

Synopsis: The awarding of an honorary degree is recommended for approval.

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WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

David O. Frantz

Doctor of Humanities

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree was awarded during summer commencement, August 28, 2011.

PERSONNEL ACTIONS

Resolution No. 2012-09

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 24, 2011, meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons/Director, Leaves of Absence Without Salary, Emeritus Titles, be approved.

Appointments

Name: SHARON L. DAVIES
Title: Professor (The John C. Elam/Vorys Sater Professorship)
College: Moritz College of Law
Term: September 1, 2011, through August 31, 2016

Name: KRISTINE G. DEVINE*
Title: Vice President for Operations
Office: Business and Finance
Term: August 1, 2011, through June 30, 2014

Name: KATHERINE L. ECKSTRAND*
Title: Associate Secretary
Office: Board of Trustees
Effective: September 6, 2011

Name: THOMAS J. ELLIS
Title: Associate Professor (Orthopedics Designated Chair of Excellence)
College: Medicine
Term: September 1, 2011, through June 30, 2015

Name: E. CHRISTOPHER ELLISON
Title: Chief Executive Officer for Faculty Group Practice
Senior Associate Vice President
Office: Health Sciences
Term: July 1, 2011, through June 30, 2016

Name: EDWARD B. FOLEY
Title: Professor (The Isadore and Ida Topper Professorship in Law)
College: Moritz College of Law
Term: September 1, 2011, through August 31, 2016

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Name: CHARLES J. LOCKWOOD*
Title: Dean
College: Medicine
Title: Vice President
Office: Health Sciences
Effective: September 1, 2011, through August 31, 2016

Name: DANIEL P. TOKAJI
Title: Professor (The Robert M. Duncan/Jones Day Designated Professorship in Law)
College: Moritz College of Law
Term: September 1, 2011, through August 31, 2016

*New personnel to the University

Reappointments

Name: W.C. BENTON, JR.
Title: Professor (The Edwin D. Dodd Professorship in Management)
College: Fisher College of Business
Term: October 1, 2011, through September 30, 2016

Name: W. JAMES HARPER
Title: Professor (The J.T. "Stubby" Parker Chair in Dairy Foods)
College: Food, Agricultural, and Environmental Sciences
Term: October 1, 2011, through September 30, 2012

Name: SAMSON T. JACOB
Title: Professor (The William C. and Joan E. Davis Cancer Research Professorship)
Center/Hospital: Comprehensive Cancer Center, The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2011, through June 30, 2015

Appointments/Reappointments of Chairpersons/Directors

MARK G. ANGELOS, Interim Chair, Department of Emergency Medicine, effective July 1, 2011, through June 30, 2012.

MEYER J. BENZAKEIN, Interim Chair, Department of Aviation, effective July 1, 2011, through December 31, 2011.

RICHARD L. BLATTI, Director, School of Music, effective July 1, 2011, through August 31, 2014.

MICHAEL T. BRADY**, Chair, Department of Pediatrics, effective July 1, 2011, through June 30, 2015.

ENNIO A. CHIOCCA**, Chair, Department of Neurological Surgery, effective July 1, 2011, through June 30, 2015.

RICHARD DAVIS**, Chair, Department of Near Eastern Languages and Cultures, effective October 1, 2011, through August 31, 2015.

DANIEL GRAY, Chair, Department of Theatre, effective July 1, 2011, through August 31, 2015.

LAURENCE V. MADDEN, Interim Chair, Department of Plant Pathology, effective July 1, 2011, through September 30, 2011.

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MICHAEL J. MANGINO, Interim Chair, Department of Food Science and Technology, effective July 1, 2011, through September 30, 2011.

KENNETH E. MARTIN, Interim Chair, Department of Human and Community Resource Development, effective July 1, 2011, through June 30, 2012.

THOMAS F. MAUGER**, Chair, Department of Ophthalmology, effective July 1, 2011, through June 30, 2015.

WALTER J. MYSIW**, Interim Chair, Department of Physical Medicine and Rehabilitation, effective July 1, 2011, through June 30, 2012.

SUSAN V. OLESIK, Chair, Department of Chemistry, effective October 1, 2011, through August 31, 2015.

SUSAN V. PETRY**, Chair, Department of Dance, effective October 1, 2011, through August 31, 2015.

STEVEN A. SLACK**, Director, Ohio Agricultural Research and Development Center (OARDC), effective July 1, 2011, through June 30, 2015.

DEBORAH L. SMITH-SHANK, Interim Chair, Department of Art Education, effective July 1, 2011, through June 30, 2012.

DIANZHI SUI, Chair, Department of Geography, effective July 1, 2011, through June 30, 2015.

MARY J. WELKER**, Chair, Department of Family Medicine, effective July 1, 2011, through June 30, 2015.

JENNIFER WILLGING, Interim Chair, Department of French and Italian, effective July 1, 2011, through June 30, 2012.

CHARLES R. WISE**, Director, John Glenn School of Public Affairs, effective July 1, 2011, through June 30, 2013.

**reappointment

Leaves of Absence Without Salary

BHAVIK R. BAKSHI, Professor, Department of Chemical and Biomolecular Engineering, effective Autumn Quarter 2011 and Winter Quarter 2012, to work at TERI University, India.

MATTHEW S. BRYINGTON, Assistant Professor, College of Dentistry, effective October 1, 2011 through October 1, 2012, to participate in the ITI Scholars Fellowship at Malmo, Sweden.

Leaves of Absence Without Salary, Continuation

ASHLEY E. SCHAFER, Associate Professor, Knowlton School of Architecture, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011, to include Autumn Quarter 2011, continue position as visiting Associate Professor in the Department of Architecture at the Massachusetts Institute of Technology.

NAN LI, Assistant Professor, Department of Economics, effective Winter Quarter, Spring Quarter and Summer Quarter 2011, to include Autumn Quarter 2011, continue position as visiting scholar at the International Monetary Fund Institute, Washington D.C.

Professional Improvement Leaves

LOREN E. BABCOCK, Professor, School of Earth Sciences, effective Autumn Quarter 2011 and Winter Quarter 2012.

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ANNE L. BEATTY, Professor, Department of Accounting and Management Information Systems, effective Winter Quarter and Spring Quarter 2012.

Emeritus Titles

CAROLE A. ANDERSON, College of Nursing, with the title Professor Emeritus, effective August 1, 2011.

LEONARD L. BAIRD, School of Educational Policy and Leadership, with the title Professor Emeritus, effective October 1, 2011.

MARVIN T. BATTE, Department of Agricultural, Environmental, and Development Economics with the title Professor Emeritus, effective September 1, 2011.

MANSEL G. BLACKFORD, Department of History, with the title Professor Emeritus, effective January 1, 2012.

ROBERT A. BUERKI, College of Pharmacy, with the title Professor Emeritus, effective July 1, 2011.

JOHN T. DEMEL, Department of Civil and Environmental Engineering and Geodetic Science, with the title Professor Emeritus, effective July 1, 2011.

GIDEON A. FRAENKEL, Department of Chemistry, with the title Professor Emeritus, effective September 1, 2011.

RONALD L. JACOBS, School of Physical Activity and Educational Services, with the title Professor Emeritus, effective September 1, 2011.

J. DAVID LATSHAW, Department of Animal Sciences, with the title Professor Emeritus, effective July 1, 2011.

NANCYANNE N. O'HANLON, University Libraries, with the title Professor Emeritus, effective July 1, 2011.

RUTH D. PETERSON, Department of Sociology, with the title Professor Emeritus, effective September 1, 2011.

BORIS G. PITTEL, Department of Mathematics, with the title Professor Emeritus, effective July 1, 2011.

MARCUS H. SANDVER, Department of Management and Human Resources, with the title Professor Emeritus, effective September 1, 2011.

DAVID G. STROUD, Department of Physics, with the title Professor Emeritus, effective July 1, 2011.

PATRICIA L. STUHR, Department of Art Education, with the title Professor Emeritus, effective August 1, 2011.

T. DAVIS SYDNOR, School of Environment and Natural Resources, with the title Professor Emeritus, effective September 1, 2011.

BRUCE A. BIAGI, Department of Physiology and Cell Biology, with the title Associate Professor Emeritus, effective July 1, 2011.

R. MICHAEL CASTO, School of Physical Activity and Educational Services, with the title Associate Professor Emeritus, effective October 1, 2011.

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LOIS A. CLARK, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

JOHN B. CONGLOSE, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

ADA B. DEMB, School of Educational Policy and Leadership, with the title Associate Professor Emeritus, effective January 1, 2012.

JEAN-PIERRE L. DUJARDIN, Department of Physiology and Cell Biology, with the title Associate Professor Emeritus, effective July 1, 2011.

BETH D. GAYDOS, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

DORIS I. HERRINGSHAW, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

ANTHONY D. HILL, Department of Theatre, with the title Associate Professor Emeritus, effective July 1, 2011.

NANCY K. RECKER, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

STANLEY G. VERMILYEA, College of Dentistry, with the title Associate Professor Emeritus, effective January 1, 2012.

SUSAN L. ZAVOTKA, Department of Consumer Sciences, with the title Associate Professor Emeritus, effective July 1, 2011.

NANCY J. HUDSON, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

PAMELA L. LEONG, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

CHRISTINE F. OLINSKY, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

JAMES C. SKEELES, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

SHARON K. STROUSE, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

JAMES M. ELDER, Ohio State University Extension, with the title Instructor Emeritus, effective September 1, 2011.

RESOLUTIONS IN MEMORIAM

Resolution No. 2012-10

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

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Dewey A. Adams

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 15, 2011, of Dewey A. Adams, Professor Emeritus in the Department of Human and Community Resource Development in the College of Food, Agricultural, and Environmental Sciences.

Professor Adams was born April 29, 1931, a native of Fuquay Springs (now Fuquay-Varina), North Carolina. He attended North Carolina State University, attaining both his bachelor and master degrees from that institution. He earned his doctor of philosophy degree from the University of Florida.

Dr. Adams began his agricultural teaching (vocational technical education) career in Wentworth, North Carolina, at Rockingham Community College as dean of adult and community services. Later he taught math and science and served as a high school principal. For a time, he worked as a supervisor for the North Carolina Department of Education.

His university career spanned 30 years. Professor Adams taught at North Carolina State; Virginia Tech; and Ohio State, where he was awarded emeritus status in September of 1993. He returned to North Carolina State to teach for four more years before retiring in 1997.

Professor Adams was active in his church, serving as a deacon, a Sunday school teacher, and song leader. He loved to farm and to raise honey bees, and was a member of the Halifax County (Virginia) Beekeepers Association.

In September of 2010, Dr. Adams donated his large collection of dissertations and books, products of the many dissertation committees on which he served during his career, to the College of Education and Human Services at Longwood University in Farmville, Virginia.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Dewey A. Adams its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Frank W. Hale, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 27, 2011, of Frank W. Hale, Jr., Vice Provost Emeritus in the Office of Diversity and Inclusion and Professor Emeritus in the School of Communication.

Best remembered as a lifelong advocate for civil rights and for diversity in higher education, Dr. Hale initiated several programs at The Ohio State University that provided unprecedented opportunities for underserved students to pursue undergraduate and graduate degrees.

Dr. Hale joined Ohio State as chairman of the Fellowship Committee and associate dean of the Graduate School in 1971. He was the first African American to hold a deanship in the Graduate School. He was critical in developing the Graduate and Professional Schools Visitation Days program, which served as a national model for programs broadening access to education. As a direct result of this program, nearly \$15 million in graduate fellowship awards were granted to nearly 1,200 students during his tenure, earning OSU the distinction of the nation's leading institution in awarding doctoral degrees to minority students.

Similarly, nearly 500 undergraduate students were awarded scholarships under the Minority Scholars Program (later named the Morrill Scholars), a program he established

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during his 10 years as vice provost for the Office of Minority Affairs. He later served as a Distinguished University Representative and Consultant for the Office of the President, and established the President and Provost's Diversity Lecture and Cultural Series, a program to bring eminent scholars and artists to campus.

Dr. Hale received a Bachelor of Arts in Communication and a Master's in Political Science from the University of Nebraska-Lincoln, and later earned a doctorate in communication and political science from The Ohio State University. He was awarded a post doctorate fellowship in English literature from the University of London. Before joining Ohio State, he served as a professor at Central State University and Kenyon College. He also served as president of Oakwood College.

Dr. Hale received numerous awards over his lifetime, including being inducted into the Ohio Civil Rights Hall of Fame in 2010. He held honorary degrees from six universities, lectured at more than 300 colleges and universities, and authored and edited more than 60 articles and books. At The Ohio State University, the Black Cultural Center was named in his honor, as was the building in which it resides, Hale Hall.

On behalf of the University community, the Board of Trustees expresses to the family of Vice Provost and Professor Emeritus Frank W. Hale, Jr., its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

George H. Hamrick

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 14, 2011, of George H. Hamrick, Professor Emeritus in the Ohio State University Extension.

Mr. Hamrick was born in 1924 in Gallipolis, Ohio. He attended Rio Grande College and then transferred to The Ohio State University, where he earned both his Bachelor of Science in Agriculture degree in 1951 and his Master of Science degree in agricultural education in 1959.

George began his OSU Extension career in 1955 as an associate county extension agent for Pickaway County, Ohio. Just a few years later he became the head county agricultural extension agent for Pickaway, and continued to hold this position until his retirement from Ohio State in 1984 with the title of Professor Emeritus.

Mr. Hamrick's performance as the county agent for agriculture in Pickaway County was outstanding in every respect. He had the ability to plan, organize, and teach effective educational programs that could improve farm income and family living for all farmers, and was widely respected by co-workers, agricultural industry leaders, and other community members who came into contact with him.

George had a unique knack for motivating leaders to improve the economic environment of Pickaway County. His excellent performance as a public speaker was recognized throughout the state. He was an outstanding representative for The Ohio State University.

Professor Hamrick received the Distinguished Service Award from the National Association of County Agricultural Agents in 1969. In 1974, he received the National Career Guidance Award from this same organization. He provided strong leadership for many Extension committees within OSU and in his local community.

Mr. Hamrick enjoyed officiating high school football, basketball, baseball, softball, and volleyball games, and was elected to the Ohio High School Officials Hall of Fame in 1995. He also officiated college football and basketball. He belonged to many community

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organizations, and volunteered for the American Red Cross, Big Brothers/Big Sisters, the American Cancer Society, and Berger Hospital.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus George H. Hamrick its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Lowell E. Hedges

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 2, 2011, of Lowell E. Hedges, Associate Professor Emeritus in the Department of Human and Community Resource Development in the College of Food, Agricultural, and Environmental Sciences.

Professor Hedges was a graduate of Pleasant High School in Marion, Ohio, and went on to earn a Bachelor of Science in Agriculture degree from The Ohio State University. After completing his bachelor's degree, he enlisted in the U.S. Navy and served his country. He received his Master of Science degree in agricultural education at Ohio State as well.

Dr. Hedges taught vocational agriculture at both Green Camp and Elgin High Schools (Ohio) for 10 years following his military service. From 1966-1968, Lowell and his family lived in India where he was an agricultural consultant for the Agency of International Development. He helped establish a secondary program for vocational agriculture and started a Future Farmers of India youth organization, similar to the National FFA Organization in the United States.

After returning to the United States, Lowell served as the curriculum coordinator for Elgin Schools while attending OSU to earn his Ph.D. After receiving his doctoral degree, Professor Hedges became the superintendent of Elgin Schools and later returned to the classroom as a vocational agriculture teacher.

In 1979 he joined the agricultural education department at Ohio State, first as an assistant professor, then as an associate professor. Although he officially retired in 1991, he continued to travel throughout Ohio assisting first-year agricultural science instructors with their teaching and curriculum and program development. He also spent time in Uganda, Turkey, and China as a consultant for OSU to assist those countries in developing and improving their teaching curriculums.

Professor Hedges was author of seven books and other book chapters, and published articles in peer reviewed journals such as the *Journal of Agricultural Education* and the *Journal of Vocational Education Research*. His work was focused always on critical thinking and problem solving in classrooms.

Professor Hedges served in many leadership roles throughout his career including president of the Ohio Vocational Agriculture Teacher's Association. His masterful teaching and his love for his students earned him the Rodney F. Plimpton Outstanding Teacher Award, the Diamond Anniversary Faculty Award, the Citation for Outstanding Service as a Teacher of Vocational Agriculture in Ohio, Outstanding Teacher of the Year, and Vocational Teacher of the Year. In 1994 he received national recognition when he earned the American Vocational Association's Educator of the Year award.

He was a member of Green Camp United Methodist Church his entire life, The Ohio State University Alumni Association, and the Green Camp and Pleasant Senior Citizen's Clubs. Lowell was extensively involved with Gideon's International and local prison ministries. He was a talented artist, craftsman, poet, and writer and had many editorials published in *The Marion Star* over the years.

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On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Lowell E. Hedges its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2012-11

Synopsis: The University Development Report as of June 30, 2011, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Orthopedics Designated Chair in Excellence and The Martha W. Farmer Endowed Professorship in Theatre; the renewal of the Robert M. Duncan/Jones Day Designated Professorship in Law; the establishment of seventeen (17) named endowed funds; and the revision of four (4) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Foundation as of June 30, 2011, be approved.

(See Appendix IV for background information, page 127.)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Designated Chair</u>	
Orthopedics Designated Chair of Excellence (Established with support from the Department of Orthopedics; used to provide a chair position for a nationally eminent physician faculty member in orthopedics)	\$85,000.00 (per yr for 4 yrs)
<u>Renewal of Named Designated Professorship</u>	
The Robert M. Duncan/Jones Day Designated Professorship in Law	\$42,500.00 (per yr for 5 yrs)
<u>Change in Description of Named Endowed Fund</u>	
Transportation Research Fund (Honda)	
<u>Change in Name and Description of Named Endowed Fund</u>	
From: The Thomas E. Leontis Endowment in Modern Greek	
To: The Thomas E. and Anna P. Leontis Memorial Endowment Fund in Modern Greek Studies	

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Establishment of Named Endowed Professorship

The Martha W. Farmer Endowed Professorship in Theatre \$1,084,775.96
(Established with gifts from the estate of Martha Farmer; used to support a professorship position in the Department of Theatre at OSU-Lima)

Establishment of Named Endowed Funds

The Susan Birchfield Scholarship Fund \$184,123.00
(Established with gifts from the estate of Dan Amstutz; used to provide scholarships for talented undergraduate or graduate students in the College of Education and Human Ecology)

The Dr. H. Douglas and Jeanette Fortney Endowed Research Fund \$100,000.00
(Established with a gift from Dr. H. Douglas Fortney and Jeanette Fortney; used to support the research activities of residents and faculty in the College of Dentistry)

Harold S. and Leah Kyser Goldstein Memorial Lymphoma Research Fund \$100,000.00
(Established with gifts from the estate of Leah Goldstein in memory of her husband Harold ; used for medical research seeking a cure for lymphoma)

Harold S. and Leah Kyser Goldstein Memorial Mathematics Scholarship Fund \$100,000.00
(Established with gifts from the estate of Leah Goldstein in memory of her husband Harold; used to provide annual scholarships to undergraduate students majoring in mathematics)

The Emil J. Ferrara Distinguished Lecturer Fund \$74,168.56
(Established with gifts from the estate of Emil J. Ferrara; used to support a guest lecturer in the College of Pharmacy)

The Christopher D. and Dawn M. Noll Family Endowed Scholarship Fund \$62,500.00
(Established with gifts from Christopher Noll and Dawn Noll; used to provide scholarships for first-year undergraduate students with first preference for students who attended Midview High School in Grafton, Ohio, or Ottawa Glandorf High School in Ottawa, Ohio)

The DRT Manufacturing Company Athletic Scholarship Fund \$60,000.00
(Established with gifts from DRT Manufacturing Company; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete pursuing an undergraduate degree with preference given to a member of the football team)

The Jessica L. Frizzi Memorial Scholarship Fund \$53,000.00
(Established with gifts from David and Jody Frizzi; used to provide scholarships for first-year undergraduate students attending the Columbus campus with first preference for graduates of Bellaire High School in Belmont County, Ohio)

Greyhound Health and Wellness Program Endowment Fund \$52,500.00
(Established with a gift from Barbara Heisey; used for program support in the College of Veterinary Medicine)

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The J. Michael and Jana K. Milligan Family Endowed Scholarship Fund (Established with a gift from Michael Milligan and Jana Milligan; used to provide scholarships for undergraduate students with significant unmet financial need who are majoring in architecture)	\$50,405.76
Weinland Park Nutrition Education Fund (Established with gifts from Christina L. Cenname; used to support nutrition education, primarily the relationship between food choices and behavior)	\$50,010.00
Baker & Hostetler LLP Endowment Fund for Professional Development (Established with gifts from Baker & Hostetler LLP; used to support the Mentoring and More @ Moritz program)	\$50,000.00
Flowers for the Living Endowment Fund (Established with gifts from an anonymous donor; used to provide fresh flowers for the reading room in the Billy Ireland Cartoon Library and Museum and to support the costs of staff appreciation/enhancement events)	\$50,000.00
Elizabeth Mehling Endowed Scholarship Fund (Established with gifts from Elizabeth Mehling; used to provide need-based scholarships to incoming freshmen attending the main campus that did not qualify for merit-based aid, but graduated high school with a GPA of 2.7, 3.2)	\$50,000.00
Dr. Richard and Dorene Miller Endowed Scholarship Fund (Established with gifts from Richard and Dorene Miller; used to provide scholarships for graduate students in the Educational Administration and Higher Education program in the School of Educational Policy and Leadership)	\$50,000.00
The Jacob Moses MD Lectureship Fund in Ophthalmology (Established with a gift from James L. Moses; used to support a lectureship presented by the Department of Ophthalmology to medical professionals, researchers, and clinicians on advancement in the specialty)	\$50,000.00
The Ohio State University Alumni Club of the San Francisco Bay Area Scholarship Endowment Fund (Established with gifts from the OSU Alumni Club of the San Francisco Bay Area; used to provide scholarships for students from the San Francisco Bay area) (grandfathered)	<u>\$25,100.00</u>
<u>Change in Description of Named Endowed Fund</u>	
The Sungkyu Christopher Lee, M.D. Family Scholarship Fund	
<u>Change in Name and Description of Named Endowed Fund</u>	
From: The Irene Cavas Rousos Cancer Research Endowment Fund To: The Irene Cavas Rousos Research Endowment Fund	
Total	\$2,374,083.28

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Establishment of Named Designated Chair

Orthopedics Designated Chair of Excellence

The Orthopedics Designated Chair of Excellence was established September 9, 2011, by the Board of Trustees of The Ohio State University with support from the Department of Orthopedics to promote academic and research excellence in the field of orthopedics.

This fund shall provide salary and benefits support for a chair position to be held by a nationally eminent physician faculty member in the Department of Orthopedics. If funding level permits, research support shall be provided as well.

The chair holder shall be appointed for a four-year term by the Board of Trustees of The Ohio State University as approved by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the chairperson of the Department of Orthopedics. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the designated chair as well as the academic and research standards of the University.

Ongoing support for this designated chair position shall be reviewed by the chairperson of the Department of Orthopedics and by the dean at the end of each four-year commitment period or upon an appointment vacancy. Upon approval, the designated chair may be renewed (requiring Board action) for an additional term of one to four years.

Upon renewal, the chair holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment, and approval by the chairperson and dean.

This designated chair position shall cease to exist when annual funding ends.

Amount Establishing Designated Chair: \$85,000.00 minimum per year for 4 years

Renewal of Named Designated Professorship

The Robert M. Duncan/Jones Day Designated Professorship in Law

The Robert M. Duncan/Jones Day Designated Professorship in Law at The Michael E. Moritz College of Law was established March 5, 2003, by the Board of Trustees of The Ohio State University. It was created as a result of the gifts made by Moritz College of Law alumni employed by Jones Day. The funding source was renewed and the designated professorship was re-established September 9, 2011.

A sum of \$42,500 per year will be spent over a five-year period which will provide salary and research support of a professorship position at the Moritz College of Law. Appointment to the professorship shall be recommended by the dean of the Moritz College of Law and the executive vice president and provost, and approved by the Board of Trustees.

The designated professorship may be renewed at the prevailing amount and term at the time of renewal.

Amount Establishing Designated Professorship: \$42,500.00 minimum per year for 5 years

Change in Description of Named Endowed Fund

Transportation Research Fund (Honda)

The Transportation Research Fund (Honda) was established June 3, 1988, by the Board of Trustees of The Ohio State University. As a part of Substitute Senate Bill No. 321 enacted by the 117th General Assembly and approved by the Governor on January 21,

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1998, an appropriation of \$6 million had been paid to the endowment portfolio of The Ohio State University to be used pursuant to section 3335.45 of the Revised Code. This appropriation was provided through proceeds from the sale of the Transportation Research Center of Ohio by the State of Ohio to Honda of America Manufacturing, Inc., and in accordance with the sales agreement reached between the State of Ohio and Honda. As a part of the Amended Substitute House Bill No. 153 enacted by the 129th General Assembly and approved by the Governor on June 30, 2011, section 3335.45 of the Revised Code was repealed and therefore the description was revised September 9, 2011.

The annual distribution from this fund shall support and encourage research in automotive, vehicular, and related forms of transportation, and for the development of improved highway facilities for vehicular traffic. The activities to be funded are to be determined in accordance with procedures established by the dean of the College of Engineering of The Ohio State University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the State of Ohio that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the State of Ohio in consultation with the dean of the College of Engineering.

Change in Name and Description of Named Endowed Fund

The Thomas E. and Anna P. Leontis Memorial Endowment Fund in Modern Greek Studies

The Thomas E. Leontis Lecture in Modern Greek Studies was established May 8, 1987, by the Board of Trustees of The Ohio State University with gifts from Thomas E. Leontis of Columbus, Ohio. Anna P. Leontis made additional gifts to expand the endowment's purposes. The name and description were revised November 3, 1995, to The Thomas E. Leontis Endowment in Modern Greek. The name and description were revised again September 9, 2011.

The annual distribution from this fund shall be used to support a lectureship in modern Greek studies, as well as regular conference activities. The purpose of the endowment fund is twofold: first it is to serve as a catalyst in the modern Greek program at the University in generating a keener awareness of the importance of Greek history and culture, especially since 1204; and their contribution to solidifying the bonds between Greece and the United States; and secondly, the endowment fund will bring annually to the Ohio State campus a distinguished speaker of national and/or international reputation who will contribute to the cultural growth of the University and community bodies by offering new ideas and historical and cultural interpretations of important past and current situations. The selection of the lecturer will be made by a committee chaired by the senior staff member of The Ohio State University Modern Greek Program and including (a) the second staff member of the program, and (b) an individual selected by the committee chair either

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from the University faculty involved with the program or from the Greek Orthodox community.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Modern Greek Program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the director of the Modern Greek Program.

Establishment of Named Endowed Professorship

The Martha W. Farmer Endowed Professorship in Theatre

The Martha W. Farmer Endowed Professorship in Theatre was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Martha W. Farmer.

The annual distribution from this fund shall be to support a professorship position in the Department of Theatre at The Ohio State University at Lima. The holder of the professorship will be recommended by Lima's dean and appointed by the Board of Trustees of The Ohio State University. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of The Ohio State University at Lima.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of The Ohio State University at Lima.

Amount Establishing Professorship: \$1,084,775.96

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Establishment of Named Endowed Funds

The Susan Birchfield Scholarship Fund

The Susan Birchfield Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Dan Amstutz (B.S.Bus.Adm. 1954).

The annual distribution from this fund shall be used to provide scholarships for one or more talented undergraduate or graduate students in the College of Education and Human Ecology. Scholarship recipients shall be selected by the college's dean in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$184,123.00

The Dr. H. Douglas and Jeanette Fortney Endowed Research Fund

The Dr. H. Douglas and Jeanette Fortney Endowed Research Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Harrison Douglas Fortney (D.D.S. 1967) and Mrs. Jeanette Lois Fortney of San Diego, California.

The annual distribution from this fund shall be used to support the research activities of residents and faculty within the College of Dentistry with preference given to research that is focused on bone biology and grafting. Funding will be awarded annually by the chair of the Division of Oral and Maxillofacial Surgery, Anesthesiology, and Oral Pathology in consultation with the associate dean for Research for the College of Dentistry.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Dentistry.

Amount Establishing Endowment: \$100,000.00

Harold S. and Leah Kyser Goldstein Memorial Lymphoma Research Fund

The Harold S. and Leah Kyser Goldstein Memorial Lymphoma Research Fund be established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of Leah Kyser Goldstein (B.S.Ed. 1926) of Philadelphia, Pennsylvania, in memory and honor of her beloved husband Harold S. Goldstein.

The annual distribution from this fund shall support medical research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) and the Comprehensive Cancer Center (CCC), to find a cure for the type of cancer generally referred to as lymphoma.

Allocation of distribution shall be made at the recommendation of the chief executive officer of The James and the director of the CCC in consultation with the senior vice president for Health Sciences.

Support may be used for but not limited to research supplies, equipment, personnel, lab space; fellowship awards; cost of travel to, and fees for, educational conferences or other training opportunities and other activities required for high quality medical research.

It is the donor's desire that the annual distribution not be accumulated in the distribution fund; all expendable distribution must be used by The James and CCC for its intended purpose in the fiscal year received.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chief executive officer of The James and the director of the CCC in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$100,000.00

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Harold S. and Leah Kyser Goldstein Memorial Mathematics Scholarship Fund

The Harold S. and Leah Kyser Goldstein Memorial Mathematics Scholarship Fund be established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of Leah Kyser Goldstein (B.S.Ed. 1926) of Philadelphia, Pennsylvania in memory and honor of her beloved husband, Harold S. Goldstein.

The annual distribution from the fund shall provide annual scholarships to undergraduate students majoring in mathematics. Scholarship recipients shall be selected by the chairperson of the Department of Mathematics in consultation with the Office of Student Financial Aid. It is the donor's desire that the scholarships be awarded with particular attention to but not limited to female students.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

It is the donor's desire that the annual distribution not be accumulated in the distribution fund; all expendable distribution must be used by the Department of Mathematics for its intended purpose in the fiscal year received.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$100,000.00

The Emil J. Ferrara Distinguished Lecturer Fund

The Emil J. Ferrara Distinguished Lecturer Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Emil J. Ferrara (B.S.Pharm. 1952).

The annual distribution from this fund shall support a guest lecturer in the College of Pharmacy to speak on topics related to pharmacy and pharmaceutical sciences research. Expenditures shall be approved by the college's dean and may include, but are not limited to, honorarium, travel expenses, and lodging.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Pharmacy.

Amount Establishing Endowment: \$74,168.56

The Christopher D. and Dawn M. Noll Family Endowed Scholarship Fund

The Christopher D. and Dawn M. Noll Family Endowed Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Christopher David Noll (B.S.Bus.Adm. 2001) and Dawn Marie Noll (B.A. 2000) of Chicago, Illinois.

The annual distribution from this fund shall be used to provide need-based scholarships for undergraduate students who attended Midview High School in Grafton, Ohio, or Ottawa Glandorf High School in Ottawa, Ohio. If no students meet the preceding criteria, students who graduated from Putnam County or Lorain County, Ohio, high schools may be considered. Recipients shall be selected by the Office of Student Financial Aid. Scholarships are renewable for four years as long as recipients maintain a minimum 3.0 cumulative grade point average on a 4.0 scale. It is the donors' intention to support one student at each class rank.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$62,500.00

The DRT Manufacturing Company Athletic Scholarship Fund

The DRT Manufacturing Company Athletic Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from DRT Manufacturing Company of Dayton, Ohio.

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The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree. First preference will be given to a member of the football team. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Gary L. VanGundy, if possible, and from the director of Athletics.

Amount Establishing Endowment: \$60,000.00

The Jessica L. Frizzi Memorial Scholarship Fund

The Jessica L. Frizzi Memorial Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David and Jody Frizzi of Columbus, Ohio.

Jessica Frizzi was a 2002 graduate of Bellaire High School, Belmont County, Ohio. Jessica discovered at an early age that she wanted to help the development of young people and as a result pursued a degree in psychology. She graduated from The Ohio State University with a B.A. in psychology in December 2006. After graduation Jessica worked with troubled teens in Fort Pierce, Florida, as an employee of Drug Abuse and Treatment Associates (DATA). The teens she counseled were plagued with drug and alcohol dependencies. Jessica died as a result of an automobile accident caused by a negligent truck driver in March of 2008 in Lakeland, Florida.

This endowment is established in Jessica's name to assist others with their education. This endowment seeks to keep alive Jessica's spirit and the virtues she held close to her heart. The recipient of this scholarship should be inspired by her life and, through this inspiration, should contribute to those less fortunate than themselves. As Jessica extended her hand in friendship to others, let others now continue to reach out and touch as they continue with Jessica's unfinished work.

The annual distribution from this fund shall provide one need-based scholarship for an entering first-year undergraduate student attending the Columbus campus. First preference is to support graduates of Bellaire High School in Belmont County, Ohio. If there are no eligible candidates then the scholarship may support any graduate of a high school in Belmont County, Ohio. The scholarship shall be renewable for up to 12 quarters/eight semesters or until completion of a baccalaureate degree, whichever comes first, as long

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as the recipient maintains full-time enrollment and financial need. The Office of Student Financial Aid shall administer this scholarship fund.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$53,000.00

Greyhound Health and Wellness Program Endowment Fund

The Greyhound Health and Wellness Program Endowment Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an initial gift from Mrs. Barbara Heisey from Lebanon, Pennsylvania, in memory of her greyhounds.

The annual distribution of this fund shall be used for program support including but not limited to equipment, research, outreach activities, travel, and staff and faculty hiring as approved by the dean of the College of Veterinary Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$52,500.00

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The J. Michael and Jana K. Milligan Family Endowed Scholarship Fund

The J. Michael and Jana K. Milligan Family Endowed Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James Michael Milligan (B.S. in Architecture 1978) and Jana Kable Milligan (B.S.Bus.Adm. 1979) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide scholarships for undergraduate students with a significant, unmet financial need who are majoring in architecture and have completed a minimum of one year in the architecture program. It is the preference of the donors that scholarship recipients indicate through the application process that they are working to pay a portion of their educational expenses, have actual field construction experience demonstrated by either hands-on work experience or excellence in a technical architecture course, exhibit good character, and/or are from rural areas in Ohio. Scholarship recipients shall be selected by the director of the Austin E. Knowlton School of Architecture in consultation with the Office of Student Financial Aid. Scholarships are renewable for a maximum of two years as long as recipients maintain a 3.0 grade point average.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the director of the Knowlton School of Architecture.

Amount Establishing Endowment: \$50,405.76

Weinland Park Nutrition Education Fund

The Weinland Park Nutrition Education Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Christina L. Cennane (B.S.H.E. 1964).

The annual distribution from this fund shall be used by the director of the Early Childhood Development Center in Weinland Park to support nutrition education. The primary focus will be on the relationship between food choices and behavior. Expenditures shall be approved by the dean of the College of Education and Human Ecology.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$50,010.00

Baker & Hostetler LLP Endowment Fund for Professional Development

The Baker & Hostetler LLP Endowment Fund for Professional Development was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Baker & Hostetler LLP.

The annual distribution from this fund shall be used to support the Mentoring and More @ Moritz program at The Michael E. Moritz College of Law.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the dean of the Moritz College of Law.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$500,000.00

Flowers for the Living Endowment Fund

The Flowers for the Living Endowment Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from an anonymous donor.

The annual distribution from this fund shall provide fresh flowers for the reading room in the Billy Ireland Cartoon Library and Museum on a regular basis and support the costs of cartoon library staff appreciation and enhancement events as recommended by the curator and approved by the director of University Libraries.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of University Libraries.

Amount Establishing Endowment: \$50,000.00

Elizabeth Mehling Endowed Scholarship Fund

The Elizabeth Mehling Endowed Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Elizabeth Mehling (B.S.Bus.Adm. 1996).

The annual distribution from this fund shall provide a need-based scholarship to an incoming freshman attending the main campus in Columbus. Candidates do not need to qualify for merit-based aid, but must exhibit potential for success by graduating high school with a grade point average (GPA) between 2.7 and 3.2. The scholarship is renewable for up to four years as long as the recipient maintains their GPA eligibility. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

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Dr. Richard and Dorene Miller Endowed Scholarship Fund

The Dr. Richard and Dorene Miller Endowed Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Richard (M.A. 1962, Ph.D. 1971) and Dorene (M.A. 1968) Miller.

The annual distribution from this fund shall provide scholarship support for graduate students admitted to the Educational Administration and Higher Education Program in the School of Educational Policy and Leadership. Recipients shall be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$50,000.00

The Jacob Moses MD Lectureship Fund in Ophthalmology

The Jacob Moses MD Lectureship Fund in Ophthalmology was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in memory of Jacob Moses M.D. from his son James L. Moses M.D. of Canal Winchester, Ohio. The late Dr. Jacob Moses joined the faculty of the Department of Ophthalmology in 1946, holding various positions from instructor to clinical professor.

Dr. Jacob Moses was a practicing ophthalmologist from 1945 to 2002, almost until his death on October 15, 2003. During his tenure as faculty in Ophthalmology, he contributed substantially to the clinical growth of the department during its early years. He was instrumental in educating and training innumerable medical students and residents, including those undertaking clinical rotations at Mount Carmel Hospital where he held numerous administrative positions and was director of its ophthalmology program. His education and training took place at Washington Jefferson College (B.S. Biology 1936), Western Reserve Medical School (M.D. 1940) and the Cleveland Clinic (residency and fellowship 1941 to 1945). Dr. Jacob Moses was a devoted husband and father to his wife of 63 years, Florence E. Moses, and their six children. He was an avid biologist, an accomplished clarinetist, and devoted to athletic programs, including OSU's football program.

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Annual distribution from this fund shall support the *Jacob Moses MD Lectureship* to be presented by the Department of Ophthalmology to medical professionals, researchers, and clinicians on advancements in the specialty. The distribution shall cover costs such as but not limited to supplies, publicity, conference space, travel, lodging, and honoraria for guest speakers. The *Jacob Moses MD Lectureship* shall be held periodically with its schedule based on funding levels and as determined by the department chairperson. Allocation of distribution shall be approved by the chairperson of the Department of Ophthalmology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor (or his designee) and as recommended by the chairperson of the Department of Ophthalmology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,000.00

**The Ohio State University Alumni Club of the
San Francisco Bay Area Scholarship Endowment Fund**

The Ohio State University Alumni Club of the San Francisco Bay Area Scholarship Endowment Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Alumni Club of the San Francisco Bay Area.

The annual distribution from this fund shall provide scholarships for students from the San Francisco Bay (California) area. Scholarship recipients will be selected by the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making

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this alternate designation, the Boards shall seek advice from a representative of the donors, if possible, and from the director of Student Financial Aid.

Amount Establishing Endowment: \$25,100.00 (grandfathered)

Change in Description of Named Endowed Fund

The Sungkyu Christopher Lee, M.D. Family Scholarship Fund

The Sungkyu Christopher Lee, M.D. Family Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sungkyu Christopher Lee, Mrs. Geraldine Lee, and Mr. Bryan Christopher Lee of Columbus, Ohio. The description was revised February 6, 2009. The description was revised again September 9, 2011.

It is the donors' intent to support educational diversity at the University, consistent with the University's mission and admissions policy. The annual distribution from this fund shall be used to provide scholarships, with a preference for two scholarships to be awarded annually to cover educational expenses for students enrolled in the College of Medicine who have achieved scholastic excellence and who have financial need. To qualify, candidates must be full-time medical school students and, when possible, in their second year of the program. It is the donors' desire that the scholarship be awarded in furtherance of the diversity mission with particular attention to, but not limited to, students of Asian descent.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The scholarship will be administered by the College of Medicine in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Medicine in consultation with the director of the Office of Student Financial Aid.

Change in Name and Description of Named Endowed Fund

The Irene Cavas Rousos Research Endowment Fund

The Irene Cavas Rousos Cancer Research Endowment Fund at the Comprehensive Cancer Center (CCC), The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) was established March 4, 2005, by Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Irene Cavas Rousos

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(B.S. in Occupational Therapy 1958) of Toledo, Ohio, and Naples, Florida. The name and description were revised September 9, 2011.

Ninety percent (90%) of the annual distribution shall be used to support cancer research, with preference given to research in the field of pharmacogenomics at the CCC, The James as approved by the chief executive officer of The James, the director of the CCC, the senior vice president for Health Sciences, and the dean of the College of Medicine.

In any given year that this portion of the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James, the director of the CCC, the senior vice president for Health Sciences, and the dean of the College of Medicine.

Ten percent (10%) of the annual distribution shall be directed to the Feline Research Fund in the College of Veterinary Medicine.

In any given year that this portion of the endowment distribution is not fully used for its intended purpose, the unused portion should be held fund to be used in subsequent years and only for the purposes of the fund, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the chief executive officer of The James, the director of the CCC, the senior vice president for Health Sciences, the dean of the College of Medicine, and the dean of the College of Veterinary Medicine.

**APPROVAL OF FISCAL YEAR 2012
TOTAL UNIVERSITY CURRENT FUNDS BUDGET**

Resolution No. 2012-12

Synopsis: Approval of the total University Current Funds Budget for FY 2012 is proposed.

WHEREAS The State budget for FY 2012 and 2013, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS Tuition and Fee increases for the Columbus and Regional Campuses for FY 2012 have been approved at previous meetings of the Board of Trustees; and

WHEREAS The President now recommends approval of the Current Funds Budget for the total University for FY 2012:

NOW THEREFORE

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BE IT RESOLVED, That the University's Current Funds Budget for FY 2012, as described in the accompanying FY 2012 Current Funds Budget Book, be approved, with authorization for the President to make expenditures within the projected income.

(See Appendix V for background information, page 129.)

AUTHORIZATION ENTER INTO AND/OR INCREASE CONSTRUCTION CONTRACTS
Resolution No. 2012-13

CENTRAL POWER PLANT WATER TREATMENT
CHEMICAL AND BIOMOLECULAR ENGINEERING AND CHEMISTRY BUILDING
STEAM AND CONDENSATE DISTRIBUTION SYSTEM UPGRADES PHASE 2
SULLIVANT HALL AND BILLY IRELAND CARTOON LIBRARY & MUSEUM

Synopsis: Authorization to enter into and/or increase construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into and/or increase construction contracts for the following projects:

	Constr. Amount	Total Project	
Central Power Plant Water Treatment	\$12.1M	\$14.7M	University bond proceeds
Chemical and Biomolecular Engineering and Chemistry Building	\$98.4M	\$126.0M	State appropriations Development funds Local department funds
Steam and Condensate Distribution System Upgrades Phase 2	\$16.7M	\$18.7M	University bond proceeds
Sullivant Hall and Billy Ireland Cartoon Library & Museum	\$20.2M	\$25.9M	Development funds State appropriations Local department funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to enter into and/or increase construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix VI for background information, page 133.)

**AUTHORIZATION FOR A LONG-TERM LEASE AND CONCESSION
WITH RESPECT TO THE UNIVERSITY'S PARKING SYSTEM**
Resolution No. 2012-14

Synopsis: Authorization for the long-term lease and concession of The Ohio State University's parking system, including authorization to execute documents required to complete such a transaction is proposed.

WHEREAS the Board of Trustees (the "Board") of The Ohio State University (the "University") is presented with the opportunity to enter into a lease and concession of the University's parking system; and

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WHEREAS the lease and concession of the University's parking system is important in meeting the objectives and requirements previously set forth by the Board and the President:

NOW THEREFORE

BE IT RESOLVED, The Board has determined that it is in the best interests of the University to proceed with the lease and concession (the "Transaction") of some or all of the parking assets owned or controlled by the University (the "Parking Assets") through a Long-Term Lease and Concession Agreement (the "Agreement"), including the issuance of a request for qualifications and proceeding with a bidding process relating thereto, the authorization of the transactions contemplated herein, and the authorization of the negotiation, execution and delivery of the Agreement and other documents relating thereto; and

BE IT FURTHER RESOLVED, The Board has determined that, in connection with the Transaction, it may be desirable for the University to pay, prepay, repay, refund, refinance, purchase, redeem or otherwise defease all or a portion of any outstanding bonds and/or other debt obligations of the University that are secured by any of the Parking Assets (collectively, the "Defeasance"); and

BE IT FURTHER RESOLVED, That the Board hereby authorizes the issuance of a request for qualifications in connection with the Transaction and proceeding with the bidding process developed relating thereto wherein the bid of the highest responsive bidder will be selected, subject to the terms, conditions and limitations prescribed in these resolutions; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes the University to enter into the Agreement to effectuate the Transaction (i) with an aggregate amount payable to the University upon execution of the Agreement of at least \$375,000,000 (the "Proceeds") and (ii) containing the additional terms described on *Exhibit A* attached hereto; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes and directs the President and/or the Chief Financial Officer (the "Authorized Officers"), or either of them, upon consultation with the Chair of the Finance Committee of this Board, the Senior Vice President for Legal Affairs and General Counsel, any outside counsel or advisors retained for this purpose and such other members of the senior leadership of the University that the Authorized Officers deem necessary, advisable or appropriate, subject to the terms, conditions and limitations prescribed in these resolutions (1) to select as concessionaire and tenant under the Agreement the bidder with the highest qualified bid from the bidding process established by the Authorized Officers to the extent such bid is otherwise acceptable to the Authorized Officer(s) after meeting, among other things, the criteria set forth on *Exhibit A* attached hereto, and (2) negotiate, execute, acknowledge and deliver the Agreement, containing such additional terms as the Authorized Officer(s) shall approve and deem necessary, advisable or appropriate, such Authorized Officer's execution thereof to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes and directs the Authorized Officers, or either of them, upon consultation with the Chair of the Finance Committee of this Board, the Senior Vice President for Legal Affairs and General Counsel, any outside counsel or advisors retained for this purpose and such other members of the senior leadership of the University that the Authorized Officers deem necessary, advisable or appropriate, subject to the terms, conditions and limitations prescribed herein, to negotiate, execute, acknowledge and deliver one or more agreements, instruments, certificates or other documents in connection with the Debt Defeasance, as such Authorized Officer(s) shall approve and deem necessary, advisable or appropriate, such Authorized Officer's execution thereof to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

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BE IT FURTHER RESOLVED, That the Board hereby authorizes and directs the Authorized Officers, or either of them, to cause (i) the Proceeds to be used to fund any costs and expenses associated with the Transaction and the Debt Defeasance and (ii) the remainder, if any, to be paid into the University's General Fund; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes and directs the Authorized Officers, or either of them, upon consultation with the Chair of the Finance Committee of this Board, the Senior Vice President for Legal Affairs and General Counsel, any outside counsel or advisors retained for this purpose and such other members of the senior leadership of the University that the Authorized Officers deem necessary, advisable or appropriate, subject to the terms, limitations and conditions prescribed in this resolution, to negotiate, execute, acknowledge and deliver any additional agreements, instruments, certificates and other documents in connection with these resolutions, and to take or cause to be taken any other actions, as such Authorized Officer(s) shall approve and deem necessary, advisable or appropriate, such Authorized Officer's execution, acknowledgement, delivery or taking of such action to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

BE IT FURTHER RESOLVED, That the Chief Financial Officer shall report to the Board's Finance Committee on a regular basis all actions taken pursuant to this resolution; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED That this resolution shall take effect and be in force immediately upon their adoption.

(See Appendix VII for background information, page 137.)

AUTHORIZATION FOR THE ISSUANCE OF ADDITIONAL GENERAL RECEIPTS BONDS

Resolution No. 2012-15

Synopsis: Providing for the authorization, issuance and sale of General Receipts Bonds in an aggregate principal amount not to exceed \$500,000,000, for the purposes of financing the costs of certain University capital improvement projects and paying costs and expenses associated with the issuance of such debt.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio, created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue its obligations to pay the costs of certain "facilities," as defined in the Act, and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of its obligations all or a specified part of its "available receipts," as defined in the Act (the "General Receipts") in priority to all other expenses, claims or payments; (c) to covenant to make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations (as defined in the Amended and Restated Trust Indenture described below), establish and maintain the required reserves and meet other requirements herein

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provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution"), amended and restated the Original Indenture, as supplemented, in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Trustee; and

WHEREAS the Amended and Restated Trust Indenture provides that Obligations may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution (as defined therein) adopted by the Board and secured pursuant to the terms of a Supplemental Indenture (as defined therein) with respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the University has from time to time authorized the issuance of the Obligations listed on Schedule 1 attached hereto and made a part hereof pursuant to the Series 1985 A Bond Resolution, the Original Indenture, the 1999 General Bond Resolution, the Amended and Restated Trust Indenture, various supplements to the Original Indenture and the Amended and Restated Trust Indenture and various Series Resolutions; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Bonds, Series 2011 A (the "Series 2011 A Bonds"), in one or more series, for the purposes of financing the costs of University Facilities and paying costs and expenses associated with the issuance of the Series 2011 A Bonds, and desires to make provisions for the issuance of the Series 2011 A Bonds and the payment of Debt Service Charges thereon and the securing thereof by this resolution and the supplement to the Amended and Restated Trust Indenture as provided by this resolution:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby authorize the issuance of the Series 2011 A Bonds in an aggregate amount not to exceed \$500,000,000 for the purposes as set forth in the recitals to this resolution; and

BE IT FURTHER RESOLVED, That any debt authorized by this resolution shall not be issued after June 30, 2012; and

BE IT FURTHER RESOLVED, That the principal amount of debt of the University previously authorized to be issued pursuant to the resolution of this Board adopted on June 18, 2010 (the "Series 2010 Resolution"), to wit, \$1.6 billion, shall be deemed reduced by the sum of the principal amount of the debt previously issued thereunder, being \$893,120,000 plus the actual principal amount of the Series 2011 A Bonds issued such that the sum of the principal amount of such Obligations previously issued pursuant to the Series 2010 Resolution and the principal amount of the Series 2011 A Bonds shall not exceed the maximum principal amount issued pursuant to the Series 2010 Resolution; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes the President and Senior Vice President for Business and Finance, or either of them, upon consultation with the Chair of the Fiscal Affairs Committee of this Board and upon consultation with the Senior Vice President for Legal Affairs and General Counsel and any outside counsel

retained for this purpose, to determine (a) the time or times that any of the Series 2011 A Bonds shall be issued as provided in this resolution, (b) the principal amount, subject to the limitations prescribed herein, and type of debt to be issued from time to time, (c) the rate or rates of interest to be borne by such Series 2011 A Bonds; provided, however, that in no event shall the interest rate on any series of Series 2011 A Bonds exceed eight percent (8.00%) per annum, (d) whether any interest rates shall be fixed or variable, and (e) the maturity or maturities of any of the Series 2011 A Bonds; provided, however, the maximum maturity of any Series 2011 A Bonds shall be determined by the University's Chief Financial Officer and be consistent with terms as may be required by law, any or all of which terms may be set forth in one or more Certificates of Award executed and delivered by the President and Senior Vice President for Business, or either of them, in connection with the issuance and sale of the Series 2011 A Bonds; and

BE IT FURTHER RESOLVED, That the President and Senior Vice President for Business and Finance, or either of them, is authorized to negotiate and execute, on behalf of the University and this Board, such supplement or supplements to the Amended and Restated Trust Indenture, any bond purchase contract, any interest rate management or hedging contract, credit support or enhancement contract and any other agreement, receipt, certificate or document (collectively the "Transaction Documents") as the President and Senior Vice President for Business and Finance, or either of them, shall deem necessary or appropriate to carry out this resolution and to provide for the most beneficial commercial terms reasonably available to the University in substantially the form of similar Transaction Documents previously executed by the University in connection with the issuance of other Obligations of the University and not materially adverse to the University, with the execution by the President and Senior Vice President for Business and Finance, or either of them, of any such Transaction Documents constituting the conclusive determination of such officer that the terms of such Transaction Document are not materially adverse to the University; and

BE IT FURTHER RESOLVED, That the Series 2011 A Bonds shall be designated and known as "The Ohio State University General Receipts Bonds, Series 2011 A" and shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, this Resolution, the Amended and Restated Trust Indenture and a supplement to the Amended and Restated Trust Indenture and shall be issued for the purposes of financing a portion of the costs of University Facilities (as defined in the Indenture) identified by the President and/or Senior Vice President for Business and Finance, or either of them, upon consultation with the Chair of the Fiscal Affairs Committee of this Board and upon consultation with the Senior Vice President for Legal Affairs and General Counsel and any outside counsel retained for this purpose(the "Series 2011 A Project"); and

BE IT FURTHER RESOLVED, That as provided in the Indenture, there is hereby pledged to the security of the Series 2011 A Bonds and for the payment of the Debt Service Charges on the Series 2011 A Bonds, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.11 of the Original Indenture), and (ii) the monies contained in the Special Funds. Anything else to the contrary in the Indenture or this Resolution notwithstanding, the Series 2011 A Bonds shall not have access to, any claim upon or be secured by the Bond Reserve Fund or the Note Program Fund; and

BE IT FURTHER RESOLVED, That the pledge of General Receipts in the immediately preceding paragraph shall be on a parity with expenses, claims and payments relating to other Parity Obligations, as defined in the Indenture, and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University. Furthermore, the pledge contained herein and the Amended and Restated Trust Indenture is not in derogation of the pledge contained in the Original Indenture, any supplement thereto, any Series Resolution adopted pursuant to the Original Resolution or any Bond proceedings with respect to any Obligations currently outstanding, it being the

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intention of the University that all such Obligations outstanding upon the execution and delivery of the Series 2011 A Bonds shall be Parity Obligations within the meaning of the Amended and Restated Trust Indenture, equally and ratably secured by the pledge of General Receipts of the University herein and therein contained; and

BE IT FURTHER RESOLVED, That for the further security of the Series 2011 A Bonds, and any other Obligations, the University hereby covenants with the bondholders and the Trustee that so long as any Series 2011 A Bonds or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other monies lawfully available therefor, to pay all costs and expenses required to be paid under the Bond proceedings, and (iii) together with other monies lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance shall report to the Board's Fiscal Affairs Committee on a regular basis all actions taken pursuant to this resolution; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

(See Appendix VIII for background information, page 138.)

Upon motion of Mr. Shumate, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, and Smucker.

RATIFICATION OF APPOINTMENTS TO MEDICAL CENTER BOARDS

Resolution No. 2012-16

Synopsis: Ratification of appointments to Medical Center boards is proposed.

WHEREAS in June 2009, the Board of Trustees authorized the president of the University to take actions necessary and appropriate to appoint members to the Medical Center Board, the University Hospital Board, the University Hospital East Board, the OSU Harding Hospital Board, the James Cancer Hospital Board, and the Ross Heart Hospital Board; and

WHEREAS all members of these boards shall be appointed in accordance with Board of Trustees Bylaws 3335-93-01 and 3335-104-01, and in consultation with the president of the University; and

WHEREAS the chair and vice chair of the medical center boards shall be a public member appointed annually by the Board of Trustees upon recommendation of the University president:

NOW THEREFORE

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BE IT RESOLVED, That the Board of Trustees hereby ratifies the following appointments and reappointments, as designated by board and terms of appointment, made by the president pursuant to the resolution adopted by this Board in June 2009:

University Hospital Board

Rick L. Richards, effective July 1, 2011 through June 30, 2013

James Cancer Hospital Board

Sharen Turney, effective July 1, 2011 through June 30, 2014

Upon motion of Mr. Brass, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolutions with fourteen affirmative votes, cast by Trustees, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, and Smucker, and one abstention cast by Trustee Wexner.

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES COMMITTEE
APPOINTMENTS 2011- 2012**

Resolution No. 2012-17

BE IT RESOLVED, That the Committee appointments for 2011-12 are as follows:

**Academic Affairs and Student Life
Committee:**

Algenon L. Marbley, Chair
~~Douglas G. Borrer, Vice Chair~~
Brian K. Hicks **VICE CHAIR**
Linda S. Kass
Janet B. Reid
Clark C. Kellogg
TIMOTHY P. SMUCKER
EVANN K. HEIDERSBACH
~~Brandon N. Mitchell~~
G. Gilbert Cloyd (Charter Trustee)
Robert M. Duncan
~~David G. Horn (Faculty Member)~~
Leslie H. Wexner (ex officio)

Advancement Committee

G. Gilbert Cloyd, Chair (Charter
Trustee)
Linda S. Kass, Vice Chair
~~Douglas G. Borrer~~
Brian K. Hicks
Clark C. Kellogg
~~Alexis L. Swain~~
EVANN K. HEIDERSBACH
John W. Kessler
Phil Duncan
Michael Clark (Alumni Assn Member)
Donald H. Schriver (Alumni Assn
Member)

Advancement Committee (contd)

John B. Gerlach (Foundation Brd
Member)
David T. Kollat (Foundation Brd
Member)

Leslie H. Wexner (ex officio)

Agricultural Affairs Committee:

John C. Fisher, Chair
William G. Jurgensen, Vice Chair
~~Brandon N. Mitchell~~
TIMOTHY P. SMUCKER
EVANN K. HEIDERSBACH
James J. Zehringer (ex officio)
Leslie H. Wexner (ex officio)

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
John C. Fisher, Vice Chair
Ronald A. Ratner
Algenon L. Marbley
William G. Jurgensen
BRANDON N. MITCHELL
~~James Bachmann~~
James Gilmour
Leslie H. Wexner (ex officio)

Committee on Trusteeship:

Alex Shumate, Chair
Janet B. Reid, Vice Chair
John C. Fisher
Linda S. Kass
BRANDON N. MITCHELL
~~Alexis L. Swain~~
G. Gilbert Cloyd (Charter Trustee)
Leslie H. Wexner (ex officio)

Finance Committee:

Jeffrey Wadsworth, **CHAIR**
Alan W. Brass, Vice Chair
Alex Shumate

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Walden W. O'Dell
John C. Fisher
Robert H. Schottenstein
Ronald A. Ratner
William G. Jurgensen
~~Alexis L. Swain~~
BRANDON N. MITCHELL
Jo Ann Davidson
Leslie H. Wexner (ex officio)

Medical Affairs Committee:

Alan W. Brass, Chair
Jeffrey Wadsworth, Vice Chair
Brian K. Hicks

Robert H. Schottenstein
Algenon L. Marbley
Janet B. Reid
Leslie H. Wexner (ex officio)

Physical Environment Committee:

Ronald A. Ratner, Chair
~~Douglas G. Berror, Vice Chair~~
William G. Jurgensen, **VICE CHAIR**
Walden W. O'Dell
Clark C. Kellogg
~~Brandon N. Mitchell~~
EVANN K. HEIDERSBACH
Leslie H. Wexner

SALE OF REAL PROPERTY

Resolution No. 2012-18

2350 Red Rock Blvd., Columbus, OH

Synopsis: Authorization is requested to enter into the sale of certain real estate located at 2350 Red Rock Blvd., Columbus, OH, including the WOSU AM 820 antenna facilities located thereon, as part of the sale of the frequency and transmission assets of WOSU AM 820.

WHEREAS the WOSU Stations previously initiated a plan to move all its radio assets to FM frequencies to better serve its listeners and create a streamlined financial model; and

WHEREAS this plan included the sale of the frequency and transmission assets of WOSU AM 820; and

WHEREAS it has been determined to be in the best interests of the University to sell certain real estate, consisting of approximately 39 acres at 2350 Red Rock Blvd. controlled by WOSU AM 820 and containing its night transmission tower configuration; and

WHEREAS the sale price for all of the WOSU AM assets, including the real estate, is two million dollars:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to take any action required to affect the sale of WOSU real estate assets upon such terms and conditions as are in the best interest of the University.

(See Appendix IX for background information, page 139.)

AUTHORIZATION TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

Resolution No. 2012-19

NORTH RESIDENTIAL DISTRICT TRANSFORMATION

Synopsis: Authorization to engage professional services for the North Residential District Transformation.

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WHEREAS the benefits of on-campus living include enhanced: learning experiences, academic performance, retention, personal development, graduation, and engagement with the University; and

WHEREAS additional residence life facilities are needed to enable a two-year residential experience for students; and

WHEREAS the improvement of on-campus residential districts is a key component of the Framework Plan which guides the development of The Ohio State University's Columbus campus; and

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into professional services contracts for the following projects:

	Prof Svc Amount	Total Project	
North Residential District Transformation	\$4.0M	\$335.0M	University bond proceeds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into agreements and professional services contracts for the North Residential District Transformation project in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix X for background information, page 140.)

Upon motion of Mr. Schottenstein, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, and Smucker.

Mr. Wexner:

Before we adjourn the meeting, what I would like to do is, typically, we do go around the room, and I would start with Brian Hicks. And if anyone has any comments they would like to make, I will give everybody the chance to speak.

Mr. Hicks:

Thank you. I thought it was a very good meeting. We certainly had a lot on the plate for three days. We probably had about three weeks of work to put into three days. We never seem to have enough time, and I think that is something that we need to address, because we have some very significant weighty issues that we are dealing with. But, overall, I think we are making progress, and we are making progress on the right things, in the right way, at the right time. We have come through a turbulent time period, but the sun is shining outside right now, and I think the sun is shining on us right now.

Mr. Schottenstein:

Well said. I have already talked enough, I think. I would just like to say that sitting here, listening to the other committee reports, not necessarily my own, it is very striking to me how substantive and significant the work of the committees is in terms of quality of issues, the depth of the discussion surrounding those issues. I have been on the board

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since 2005, and there were periods where you could not say that. You clearly could say it now, and we have been able to say it now for some period of time. Anyway, it is just very impressive to me, and I just feel privileged to be part of the group, and I think we are focusing on really important things that are allowing us to make real progress in the right areas.

Mr. Ratner:

As I said earlier, very often I am spending some time in the board meeting thanking people for a huge amount of energy and effort. It is always remarkable to me, at so many levels, how many people contribute. But I did want to specifically thank my colleague, Bobby here, who is just doing extraordinary work, taking on the task he has in terms of dealing so directly with the compliance issues that we have been dealing with. It is showing real leadership and really steady leadership. Bobby, we all owe you a debt of gratitude, because I think the Board has reported itself very well over the last four or five months through some very troubled times, and your leadership there has been just extraordinary. Obviously, Les is the Chair, and a lot of credit is due to your leadership, but Bobby is really the unsung hero. He has gotten flack, but I think he has really done just a yeoman's service, not only to the University, but I think to the Board itself, so I would just like to thank you, Bobby. You have done an extraordinary job.

Mrs. Kass:

I just wanted to say that this institution is highly complex and comprehensive, and we all take our work extremely seriously. We have very high standards, and I think that sometimes we don't think about how far we have come and how much progress we are making. I just wanted to point that out and also, particularly, the report we had from the Academic Affairs and Student Life Committee yesterday that Judge Marbley detailed so well. The transformation of the College of the Arts and Sciences and the semester conversion are just representative of the kind of collaboration and thoughtfulness and extraordinary work among so many people at this University. It is really a model for everything we need to do and are doing, so I commend everyone in that effort.

Mr. Jurgensen:

I think what strikes me, and this is a bit repetitious, but it is a big and complicated place, and we do not always get to where we want to go in exactly a straight line, but I think we get to the right place almost all the time. I think that over all of the stuff that we discussed over the last three days, there certainly are some big, complicated issues in that as well. But I think that if everyone keeps doing what they have been doing, which is basically speaking from their heart, telling each other what they think, we will get it done.

Mr. Kellogg:

I would just echo Linda's comments because of the meeting we had in Academic Affairs and Student Life, just to hear Dr. Steinmetz talk about that whole process of integration of the Arts and Sciences College really is instructive, I think, for us as a Board as we move forward as One University. I just think that work, and obviously the semester conversion as well because it speaks to all of the elements that are necessary to continue to make all the progress that we want to, even if it is incremental; it is the right kind of process.

Dr. Cloyd:

Yes, I think that for me the last three days have again really brought home what a tremendous challenge we face here at Ohio State to deliver, against the mission we have set for ourselves, when we describe being a pre-eminent public university, and we think of our land grant mission and what that means to provide the highest quality, highest value education for our students to do the kinds of research at scale that can

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truly impact the important problems that our society faces. At a service aspect, as we recast ourselves, as we build on the service we provide, to really look to be this economic engine of growth for the state of Ohio, I think we can do it. It is a wonderful opportunity. It is a big challenge, but these last three days have been a reminder to me that it is really tough work. It takes a lot of deep thinking. It is going to require some very tough, strategic choices that we are going to have to make. I am also confident that we need to get there. Building on the comment that Jerry just made, I think for everyone on the Board and for all of the University leadership, we are going to have an ongoing challenge, not to be overly guided by any pre-formed biases we have, but to be entirely open-minded, and really be able to leverage the tremendous intellectual diversity that exists in this Board and in University leadership. I think that we will get to the right place, and I just think that part of the challenge, as I walk away from these three days, is that we have got to stay constantly vigilant that we are exercising the opportunity we have with all of the different intellectual experiences and capabilities that we have on the Board and in the University leadership.

Ms. Heidersbach:

Well, along with Mr. Smucker, I am a “newbie” to the Board, but the past two meetings I have attended have really been eye-opening, and it has really exposed the breadth of University. I have lived in Ohio my whole life, so I have been aware of the role that the University plays in Ohio, but not to the extent to which I have been exposed, and it is remarkable. A few weeks ago, I had the opportunity to go on the Roads Scholars Tour, which is through the Office of Outreach and Engagement, and that was another opportunity that I had, and I got to experience the role that the University plays not only in Columbus, but to all parts of the state. To be a small part in the massive decisions that the Board is making that not only impact the University, but the entire state is very humbling to me. So I am just thankful to be here.

Mr. Mitchell:

As a student, we go through a different process to get here, to get on the board, and I remember going through that process thinking, “I really want to make a change.” Going through all of the interview processes and different meetings, I really felt like my purpose for wanting this opportunity so badly was to effect change. When I listened last night to President Obama’s speech about how glum things are currently in the world, and think back to the meetings we have had over the past couple of days, the momentum of the Board and the University in the face of adversity and in the face of some of the financial times, is astounding to me. The way we have been able to move forward in some of these adverse times has really been amazing and makes me really appreciative to be a part of it. That is really a testament to President Gee and his team and how well they have positioned the University. I think it is an opportunity we need to seize and push this University forward as we continue.

Mr. Smucker:

First of all, I am very grateful to be a freshman member along with Evann. I can believe that she is one of my best colleagues to start out with, so thank you, Evann. I am very honored and privileged to be here and do not discount the magnitude of the issues we have before us, but I take great comfort in the caliber and depth of the people in this organization, of this institution, and am humbled by the amount of people that this institution touches throughout the world and the concept we all have, that no matter what we do, each of us makes a significant difference. The undertaking that this institution is, in so many ways, addressing is going to be a cultural shift going forward. I think that, Les, as you said yesterday, that is a huge undertaking, but there is a huge comfort in the caliber and depth of the people, so thank you for the privilege to be part of this group.

Dr. Wadsworth:

Let's see. I think we are trying to do two very difficult things. We are trying to become the best public university in the country, and we are trying to do it in one of the most difficult external environments there have been. That requires innovation in the solutions that we propose and we hear from the University team. We had a lot of innovative solutions, I believe, in the last several days, and innovation and innovative solutions are, by definition, difficult-the easy stuff has been done,; and they are often controversial. And that is why, for the last three days, we have had long, difficult and exhausting debates. I think we all feel the effort that has gone in. It is not easy stuff, and it will not be easy, but there is a lot of innovation coming to us that we are reviewing, that we are hearing about, that we debate. The passion of the people both proposing and debating the ideas is very evident, and that is what is needed to be successful going forward. I think we are starting to see some very novel approaches to solving some very complex problems, so I am very optimistic about that.

Dr. Reid:

As we go around at this point, many of the things I feel strongly about have been said, but just as the institution is undergoing a strategic planning process, the outcomes of all of the effort and energy needs to be measured. And, I believe, for us as a Board, the measure is in what we saw as the two students here were talking about what they have learned and how they have grown through their experience here at Ohio State. As a scientist, all you need is two data points to begin drawing a line, calculating the slope, and predicting the system. We have had many more than two data points in terms of these students so, I would say, as I think about our slope and our system and being able to predict future outcomes, I think we are on an excellent trajectory. I think that has to do with the students and everybody else that is involved all the way to what our contributions are.

Judge Marbley:

Mr. President, I think that these past three days have been, perhaps, three of the most important days that I have spent on this Board. True, some of the work that we have done may not have been as important as some of the other work we have done in the past four or five years, but what it refocuses us on is the work of this University. Over the past few months, we have been defined by others in how we have been reacting to what others have said about us, and we have worked hard to maintain the integrity of our brand, and that is work that we had to do, and that was important work that was spearheaded by our president and his team, and by Bobby and Alex. I know, Bobby, that your board has been happy to see some of the other headlines in the paper about student housing and the like and, Alex, your partners have been equally pleased to see that there have been some other matters to which the Board has to attend, so that they can have your leadership back at M/I and back at Squire, but you all have been extraordinary in the time commitment and the guidance you have given this Board and this University. I agree whole-heartedly with Ron. What this really tells us is that we really are a great University, and we are much more than our constituent parts; we are the sum of those constituent parts. And when we sit down and tackle issues, such as how do we make the first two years' experience transformative, how do we retain students, how do we build a world class medical center in the context of this great state land grant university, that is what we do, and that is what we have done, and I see this as our first step in us taking our brand back and saying this is who we are as The Ohio State University. We are a University that will tackle the issues of putting freshmen and sophomores on campus. We are the University that will be on records, and we will find a cure for cancer, and that is the important work of the University. I always leave energized, because this Board does a wonderful job of addressing a lot of those issues with the tremendous intellectual capital in this room and around this table.

Mr. Brass:

I remember comments 40 years ago in the business school where I heard that the needs of organizations like this are just abundant, but the resources are very finite. As we go through and as we recruit better and better people, which we are doing thanks to our president, those needs are going to, in fact, increase from each of their departments and colleges and so on. It is going to be up to us to work with our management staff, our executive staff and our faculty to figure out just how, in fact, we put those two together. I am impressed more than ever with the kind of work we are getting from all of our managers and all of our faculty. I can speak for the Medical Center in detail. The number of ideas that are coming out are really neat and they are abundant, and trying to match those resources to those ideas becomes harder and harder. I think that our job is to, in fact, continue to support them the best we can. Our job is to thank them for doing a good job. Our job is to help the president make sure that we have the right people and provide the resources to get those right people, and I think we are doing a better job of that. We are trying to identify creative ways in which to match the needs of our organization, our University, and the needs of our students in a very collaborative way. I am impressed that we, in fact, are putting some very quality time into that right now. I think that is really important as we move forward with strategic imperatives that we all think are coming at us.

When I think of our University right now, and I think of the students and our faculty and our leadership, I hope that they feel the same way that I do about them, and that is that we, in fact, are getting better, we are putting the quality time in, and we are trying to listen better and better as it relates to some of those imperatives as they, in fact, bring them forward.

Joe Alutto today spent a lot of time on that strategic plan with the faculty throughout the entire organization, and the quantity of work that went into that was enormous. And the discussion we had, as it relates to how do we come up with the resources to try to meet some of those needs, is critical. I think that is our job right now, to see how we can help the University move forward in a very effective way, in a very efficient way, and I am proud of the team moving it forward.

Mr. Fisher:

Three points I would share. First, President Gee brought to us the concept of One University, one of his goals, and a goal that we have all adopted and, I think, that I have seen us move forward very aggressively towards that goal. There is a lot to do yet, but we are making good progress, and I thought it was part of all of our deliberations this week, some tough issues to engage in, but we kept our key goals in front of us during those deliberations, and I think that is excellent.

I would also like to compliment the president and our provost and David and your team, your communication efforts to all of us, the chair, Mr. Wexner, also in his role throughout the last several months here. It is important to have timely communication pieces and that has been done. I appreciate that very much, and I am appreciative of our seamless transition for all of the support we get from the Trustee's Office. We have gone through some change there and we will, I guess, not be seeing Ann back there in the future, but we certainly appreciate all the hours that each of you commit to helping us do our job, so to all of you ladies, and our change here with David, I thank you.

Mr. Shumate:

I certainly agree with all of the comments that have been stated by our fellow trustees and want to again emphasize the fact that we talk quite a bit about the financial resources that we need as a University to accomplish our goals. But I think that the last three days have shown us that we have the human resources that are necessary to truly move from excellence to eminence, which is our ambitious goal and aspiration.

September 9, 2011 meeting, Board of Trustees

Just to echo what Jack said, because we were talking about the board staff, when you have these kind of meetings and planning and logistics, and the execution that goes on behind the scenes so we can have the type of meeting that we have had over these last several days, it is really important to acknowledge the Board Office and the strength of that Office, the support that you provide. We welcome our new Associate Secretary of the Board to the team, as well as thank Ann and Korenia, Suzanne, and Theresa and you, David, for all that you do to make us look good, quite frankly.

I also want to echo the sentiment that we are fortunate to have Gordon as our president and leader. It requires excellent, relentless leadership in these times, and you have been a very strong leader, and our chairman certainly has continued to encourage us to look at the strategic issues and the important issues. It is that leadership that is also key to make sure that the human resource is properly focused.

Mr. O'Dell:

I certainly support the comments that have already been made but, Gordon, I would like to thank you specifically for your great leadership. The progress we have made since your triumphant return to The Ohio State University, I am very confident in our future with your leadership, and I am very impressed with the team you put together. I am just thinking about last night, the new Dean of Engineering, the Dean of Dentistry, the new Dean of Nursing and, of course, the new Medical Dean, the staff that you have brought to bear with the other great staff that is already here, has just been spectacular.

Dr. Horn:

On behalf of the Board Office, I would like to thank you all for those kind words, and we are all learning here and benefiting from your wise counsel and really hope we can help keep the momentum going and make your board meetings as effective as possible as we go forward.

President Gee:

Let me just start there for a second and just say that I want to thank David. David has been drinking from a fire hose. Replacing an iconic figure like David Frantz, but his name is David, and he has picked up that very greatly, and our new Board team is just doing a wonderful job, so give everyone a thank you.

I want to say something to the Board and that is, in fact, that this is a very talented Board. You think about the talent that has been displayed, people doing extraordinary things on behalf of the University because, in fact, they had the talent to do it, and the fact that we have that partnership. I could go around and name every one of you. Brian, Bobby, obviously the work that Ron is now doing helping us in our framework process, Bobby and Alex and their work in our tumultuous times, Gil Cloyd, who is my partner in so many things, Alex Shumate just here in terms of a lot of the things that we are doing. I could go around and every one of you is making an enormous contribution, enormously talented.

The most important thing, I think, that I want to say is that this is a very serious Board doing serious business, and I want to underscore that again, a serious Board doing serious business. There are a lot of boards that are frivolous in their business, and I just don't think that that has been our case. Quite the contrary, that is the reason we over-extend our time, Brian, that is the reason we sometimes don't quite meet our obligations in terms of where we are, but it is because of the fact that we are engaging in very serious business.

I also did not have my chance to have my private time. I want to say to the Board that I appreciate your support. I also appreciate the constructive feedback that I have received; it is very helpful to me. One celebrates one's triumphs and one also learns from one's

opportunities. And, certainly, I appreciate the grandeur with which we all operate. I think, if I wanted to note one thing, and that is the fact that I traveled the state this summer, and I am struck by the power and importance of this University to every single person in this state and the role that this University plays and the role that this University should play. Probably few times in history has the University been given the opportunity to take an enormously important leadership role for so many people in such a tumultuous time, so the seriousness of what we are doing not only impacts our students, our faculty and our staff, but has an incredible impact on 11 million Ohioans and their future and, I think, accepting that is a great charge and a great responsibility.

Finally, I noted on our financial chart up there that, you will note, we had all greens except we had one that said "flat," and that was with our support from the state. I have said this to you before, and I will say this again, with the 3,600 colleges and universities in this country, we have had exceptional support in tumultuous times, bipartisan in nature from our Governor and from our Legislature, and the fact that we can report that we have sustained ourselves with their support through this time should not be lost on any of this. I want to be public in acknowledging that.

Mr. Wexner:

Thank you. I was thinking about our freshmen members. I have been on the Board a long time, since about 1870, and I am approaching my senior year in more than one way. It is obvious to me that the University has enormous challenges and enormous opportunity, and has had challenges and accomplishments, and will continue to do so, getting better at scale. And the aspiration of getting substantially better is hard work. If getting better was easy, everybody would be getting better individually and collectively as organizations, but getting better is very hard work.

I thank everybody on the Board and administration for their hard work, and I hope there are reporters in the room, because they are always worried about what we do. One of the things I wish they would write about is that in the last three days, probably in the aggregate, we have put in about 30 hours of work. That is without travel time and dinner time, just being together and trying to work out issues. And between meetings, there are committee meetings and mind time and thoughts and communications between ourselves, and the work that we do should be appreciated. Certainly, it is by me, and we have a high level of engagement. The challenge of getting bigger and better, and I said it at the last meeting, that we are the economic engine of Ohio, we are the Medical Center of Ohio, we are the intellectual center of Ohio, we are probably the agricultural leader of Ohio, perhaps the world. Every part of the University has a major leadership role in the state and in the nation and in the world and just listening to the conversations today, one other thing struck me, and maybe it helps me to describe the complexity of what we do, I think maybe we are the heart of Ohio, the emotional heart and maybe we are the head and the nervous system of the state, because we connect so many things. And when you think of us as perhaps the heart, the head, and the nervous system of a state as large and as complex as ours in turbulent times, getting ahead helps me dimension how tedious, if you would, and difficult the work is.

The last thing I would like to leave everybody to think about and they go together; I think it is the compensation that we get which I think we get paid for working on purposeful things, giving purpose to our own lives; giving purpose to the institution; purpose and the benefits to the students, the faculty and everybody who benefits from the University. It is a tremendous thing to contribute to that purpose, whether it is curing cancer, plow-less farming, or all the things that we do. I think the thought that I want to connect to that purpose, which is maybe our payment, the psychic reward that we get, is to think about leadership and the leadership that Gordon provides and the administration. But to think about the collective leadership of the Board, and probably from Brandon's athletic career and Clark's, they would understand maybe in a more tangible way about teamwork and collective leadership. Clearly, in listening to all the committee reports and responses and questions and listening to each other's thinking and observations over these three days,

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you sense that there is tremendous commitment from individuals, us as individuals of the administration and everybody that is connected to the work that we have done in terms of individual leadership, contribution, challenges, ideas and thinking. I think that the real power is the team coming together as the Board, and I think what I will have you ponder is that we are a leadership team. It is a joyful feeling knowing you are part of a team that is leading and trying to get better. That collective leadership takes effort. It is not easy to get great athletes to play together and play nicely, and it is not easy for people to care and all care from different perspectives about the University getting better and winning, and I think the success of the University is in some ways connected to the success of the Board, and the success of the Board is us as a leadership team. I think that is something we should think about because I think that the notion of the focus that we have to have on areas of significance, recognizing that there are so many areas that are significant and important, each life that we touch, whether it is in the hospital or the classroom, is significant. And yet, that complexity against what are the real issues, what are the main things we can do to help the University and help the administration get ahead. Maybe the homework assignment from this meeting to the next is to think about our collective team leadership. Thank you. We are adjourned.

Thereupon the Board adjourned to meet Friday, November 4, 2011, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David G. Horn
Secretary

(APPENDIX I)

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

August 28, 2011

(approved by the Board of Trustees at the June 24, 2011 meeting)

COMMENCEMENT ADDRESS

David O. Frantz

DOCTOR OF HUMANITIES

David O. Frantz is a peerless leader in both academics and administration at Ohio State. He recently celebrated 43 years of teaching in the Department of English, where he has built a noted career as a Renaissance expert.

Dr. Frantz has earned universal respect from those who have governed the university, both for his remarkable skills as a facilitator and his incomparable institutional knowledge. He was the first faculty member to serve as secretary of the Board of Trustees, a position he held from 2002 until his retirement from the board in June 2011. In this role, Dr. Frantz coordinated the work of the board and served as a liaison to university leadership. During his tenure, the board saw an increase in membership from nine to 18, as its role accelerated.

Dr. Frantz also has held various leadership positions in the College of Humanities throughout his tenure at Ohio State, including associate dean and acting dean, as well as vice chair of the Department of English. He served as the academic liaison with the Department of Athletics from 2000-2002.

A highly revered educator at Ohio State, Dr. Frantz has received numerous awards and honors. In 2002, he was named the Department of English Undergraduate Professor of the Year. In addition, he has received the Arts and Sciences Honors Faculty Service Award, the Alumni Award for Distinguished Teaching, and the Faculty Award for Distinguished University Service. He is the author of *Petrom Voluptaria: A*

Study of Renaissance Erotica, as well as numerous scholarly articles. Next spring, he will be teaching a Shakespeare course at Ohio State.

Dr. Frantz has been a champion of the university's celebrated partnership with the Royal Shakespeare Company. His commitment and enthusiasm were essential in the development of the unprecedented program, for which he will continue to provide leadership going forward.

Dr. Frantz graduated *cum laude*, Phi Beta Kappa, from Princeton University in 1964. He earned his master's degree from the University of Michigan in 1965, and his PhD from the University of Pennsylvania in 1968.

RECIPIENTS OF HONORS

Lino Tagliapietra

DOCTOR OF FINE ARTS

Lino Tagliapietra is one of the world's preeminent glass artists, renowned for the grace and beauty of his work and for pushing past traditional creative boundaries of glassmaking. Scholars credit Mr. Tagliapietra with having revolutionized the field by dint of the example of his pieces, his willingness to collaborate, and through generously sharing his vision as a mentor to generations of new artists.

Born on the Italian island of Murano—known for centuries as a center of glassmaking—Mr. Tagliapietra began his apprenticeship at the age of eleven. At 21 he had earned the status of maestro, and began his career in glass studios-executing the designs of others. After establishing the independence to design and execute his own vision, Mr. Tagliapietra launched a new phase in his storied career as the creator of personally driven works of art.

His pieces are collected avidly around the globe and are highly prized by major museums, including the Columbus Museum of Art.

By fusing traditional European techniques with an unsurpassed willingness to experiment, Mr. Tagliapietra has had tremendous influence over the modern art of glassblowing and been the driving force behind contemporary artists' use of glass for creative expression. Mr. Tagliapietra's passion for his art extends in his relationship with other artists. Having tutored new artists for many years, Mr. Tagliapietra has seen his students go on to claim many of the highest honors in the field.

While his work reaches the heights of technical sophistication, it is backed not merely for artistic precision but for the emotion it conveys. In fact, the Corning Museum of Glass has cited Mr. Tagliapietra

for being "one of the few glassmakers who can successfully transmit his own sensitivity and intellect into an inanimate object."

Among numerous citations in his country and overseas, Mr. Tagliapietra has received lifetime achievement awards from the Glass Art Society and the Museum of Arts and Design, and the President's Distinguished Artist Award from the University of the Arts. He has been recognized as a Master Teacher/Master Artist by the Hite Art Institute at the University of Louisville and as *Honors Distinguished Professor* by Centre College. He is also the recipient of a Distinguished Educator Award from the James Barwick Alliance at the Smithsonian. Among numerous accredited affiliations, he is a Foreign Honorary Member of the American Academy of Arts and Sciences and a fellow of the Corning Museum of Glass.

William J. Lhota

DISTINGUISHED SERVICE AWARD

William J. Lhota is the president and chief executive officer of the Central Ohio Transit Authority (COTA).

In 2004, after a long career at American Electric Power in which he rose to become a division president and oversee power transmission and distribution in 11 states, Mr. Lhota accepted the reins of COTA. Taking over an agency in transition, Mr. Lhota transformed COTA into a thriving and well-respected public transportation provider. Hailed by *The Columbus Dispatch* for his shrewd leadership, Mr. Lhota strengthened operations from top to bottom while overseeing 17 million passenger trips per year.

In his capacity as COTA's chief, Mr. Lhota has reached out to Ohio State faculty

and staff to help mark "Rosa Parks Day," a national tribute to the civil rights pioneer. He has worked to maintain an ongoing relationship between Ohio State and COTA by contributing to research projects on transportation in the Department of Civil and Environmental Engineering and Geodetic Science. In addition, he has collaborated with Ohio State's Transportation and Parking Services to identify solutions to mass transit problems.

Mr. Lhota, who earned a bachelor's degree in civil engineering from Ohio State and holds a master's in management from MIT, has repeatedly and generously given his time, talents, and ideas to benefit the university community and its programs.

As an active member of the College of Engineering's Strategy Council, Mr. Lhota has helped guide numerous college

initiatives and has most recently served on the search committee to select the dean of engineering. As a member and chair of The Ohio State University Alumni Association board of directors, Mr. Lhota played a central role in strengthening the relationship between Ohio State and its former students. Tapped by President Gee to co-chair a task force to realign and modernize university advancement efforts, Mr. Lhota helped reinforce an unbreakable tie between the university's and Alumni Association's larger mission and daily work.

A recipient of The Ohio State University Distinguished Alumni Award, Mr. Lhota also has been inducted by Junior Achievement into the Central Ohio Business Hall of Fame in recognition for his service and leadership.

Tamala Longaberger

DISTINGUISHED SERVICE AWARD

Tamala Longaberger is an internationally renowned businesswoman and advocate, a dedicated philanthropist, and a celebrated community leader. She serves as chief executive officer and chair of the board of The Longaberger Company, the Ohio-based maker of handcrafted baskets and other products.

She is an active and engaged participant in statewide affairs, as well as initiatives across the globe. Currently, she serves as a member of the Columbus Partnership, a group of chief executives who work with public leaders to strengthen Ohio, as well as chair of the Arab Women's Leadership Institute.

Ms. Longaberger has a long history of service on several boards and councils. Her past roles include serving as chair of the National Women's Business Council, a 2004

member of the U.S. delegation to the United States Commission on Human Rights in Geneva, Switzerland, and chair of the U.S. Executive Committee for the 2002 Helsinki Women Leaders Summit. She was named to the Ohio Women's Hall of Fame in 1995.

A passionate philanthropist, Ms. Longaberger has been an integral partner with the American Cancer Society for the Horizon of Hope® campaign, a national breast cancer fundraising and awareness initiative, which has raised over \$15 million for research and education.

Additionally, she leads her family foundation, which has made donations of \$11 million in the past decade to nonprofit organizations nationwide with a special emphasis on the rural communities of southeast Ohio.

Ms. Longaberger is an enthusiastic

supporter of her alma mater, Ohio State, where she served as a member of the Board of Trustees from 1996-2005, including as chair from 2004-2005. She and her family are ardent champions of the university, namely through their support of the Longaberger Alumni House. Ms. Longaberger's legacy at Ohio State includes serving as vice chair of The Ohio State University Alumni Association, co-chair of a task force to realign and modernize university advancement efforts, director of the University Foundation, and on the board for both the Wexner Center Foundation and what is now the John Glenn School of Public Affairs.

Ms. Longaberger's book, *Waving Dreams: The Joy of Work, The Love of Life*, was published in 2010 by John Wiley & Sons.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Laura Michele Portune

Cordell, Kettering
B.A. (University of Notre
Dame)

M.Mus.
Music
Dr. John Rice

Kristilyn Woods, Houston,

TX
B.Mus. (University of Houston)
M.Mus. (Arizona State
University)

Music
Dr. Karen Pierson

Doctor of Philosophy

Besma Abbaoui, Columbus

B.S.Honors (Miami University
Oxford)
*Integrated Biomedical Science
Graduate Program*
Dr. Steven Clinton

Tin Lian Abt, Siegen,

Germany
Engineer (University of
Stuttgart)

M.S.
*Geodetic Science and
Surveying*
Dr. Christopher Jekeli

James A. Adduci, Glen Ellyn,

IL
B.S. (Illinois Institute of
Technology)
Mathematics
Dr. Boris Mityagin

Yigit Akin, Izmir, Turkey

B.S. (Middle East Technical
University)
M.A. (Bogazici University)
History
Dr. Carter Findley

Brian Gregory Alberding,

Decatur, IN
B.S. (University of Evansville)
Chemistry
Dr. Malcolm Chisholm

Gerald R. Allen, Columbus
B.A. (State University of New
York College at Potsdam)
M.S.
Geological Sciences
Dr. Franklin Schwartz

Maria Mikhailova Alley,

Ukhta, Russia
B.S. (Komi State Pedagogical
Institute)
M.A.
*Slavic and East European
Languages and Literatures*
Dr. Daniel Collins

Shadi S. Alshannaq,

Houston, TX
B.S. (Yarmouk University)
M.S.
*Electrical and Computer
Engineering*
Dr. Roberto Rojas-Teran

Benjamin Christopher

Anderson, Sylvania
B.S.Bus.Adm. (Ohio Northern
University)
M.S. (London School of
Economics and Political
Science)
*Agricultural, Environmental
and Development
Economics*
Dr. Ian Sheldon

David Wesley Atlee, King of

Prussia, PA
B.S. (Pennsylvania State
University)
Astronomy
Dr. Louis Martini

Christopher Ryan Barnhill,

Oakdale, CA
B.S. (University of Tennessee-
Knoxville)
M.B.A. (East Tennessee State
University)
Education
Dr. Brian Turner

Steven Thomas Barry,

Hamilton, NJ
B.S. (United States Military
Academy)
M.A.
History
Dr. Allan Millettn

Ayten Bayram, Columbus

B.S. (Middle East Technical
University)
M.A. (North Carolina State
University)
M.A.
Political Science
Dr. Richard Herrmann

Quintin Hayes Beazer,

Sunset, UT
B.A. (Utah State University)
M.A.
Political Science
Dr. Irfan Nooruddin

Jeremy M. Beck,

Brodheadsville, PA
B.S. (York College
Pennsylvania)
Chemistry
Dr. Christopher Hadad

Tammy Anne Birk, Cleveland

B.A. (Miami University Oxford)
M.LiberalStds., M.A.
English
Dr. Marlene Longenecker

Andrew Paul Bonifas, Kalida

B.S.Mat.Sci.&Eng.
*Materials Science and
Engineering*
Dr. Gerald Frankel

Sleiman Bou Sleiman,

Columbus
B.Engr. (American University
of Beirut)
M.S. (Royal Institute of
Technology, Stockholm)
*Electrical and Computer
Engineering*
Dr. Mohammed El-Naggar

Michelle Nichole Brooks,

Norcross, GA
B.S. (University of Georgia)
Microbiology
Dr. Larry Schlesinger

John Reed Bruzzese, Dover

B.S.Aero.&Astro.Eng., M.S.
Mechanical Engineering
Dr. Igor Adamovich

Jenny Brynjarsdottir,

Reykjavik, Iceland
B.S., M.S. (University of
Iceland)
M.S.
Statistics
Dr. L. Berliner

Jeffrey Budziak, Brecksville

B.A.Honors (University of
Dayton)
M.A.
Political Science
Dr. Lawrence Baum

Commencement Convocation, August 28, 2011

Jason A. Bush, Columbus
B.A. (University of California,
Los Angeles)
M.A. (California State
University, Northridge)
Theatre
Dr. Lesley Ferris

Antonio Cabrera, Lima, Peru
B.S. Biology (Universidad
Nacional Agraria La Molina)
Horticulture and Crop Science
Dr. Esther Vanderknaap

Marcella Louise Card,
Urbandale, IA
B.A., B.S. (University of Iowa)
Environmental Science
Dr. Yu-Ping Chin

Eric Kevin Carter, Raleigh,
NC
B.F.A. (Auburn University
Main Campus)
M.A. (Texas Tech University)
Philosophy
Dr. Stewart Shapiro

**Supraanee
Chaiwatpongsakorn**,
Nakhonpathom, Thailand
B.Pharm. (Silpakorn
University)
*Comparative and Veterinary
Medicine*
Dr. Mark Peebles

Mathieu François Chellat,
Lyon, France
M.S. (École supérieure de
chimie électronique de
Lyon)
Chemistry
Dr. James Stambuli

Guangyan Chen, Huainan,
China
B.A. (Anhui Normal University)
M.A. (Nanjing University)
*East Asian Languages and
Literatures*
Dr. Galal Walker

Yung-Yu Chen, Taipei,
Taiwan, ROC
B.S., M.S. (National Taiwan
University)
Mechanical Engineering
Dr. Sheng-Tao Yu

Jiye Cheng, Columbus
B.S. (Shanghai Jiao Tong
University)
M.Appl.Stats
Plant Pathology
Dr. Terrence Graham

Razvan Cristian Chirla,
Columbus
Diploma (University of
Bucharest)
Physics
Dr. Louis DiMauro

Rachel Ellen Clark, Mount
Vernon
B.A., M.A.
English
Dr. Anthony Dutton

Tiffani Clyburn, Odenton, MD
B.A. (Winston-Salem State
University)
M.A.
English
Dr. Valerie Lee

Kristin Collins, Steubenville
B.A. (University of New
Hampshire)
M.A. (Florida State University)
M.A.
History
Dr. Nicholas Breyfogle

Kathryn Bridget Comer, Red
Bank, NJ
B.A.Honors (Eckerd College)
M.Philos. (Trinity College)
M.A. (University of Colorado at
Boulder)
English
Dr. Evonne Halasek

Angela Wynne Corona,
Columbus
B.S. (State University of New
York at Binghamton)
*Neuroscience Graduate
Studies Program*
Dr. Jonathan Godbout

Camille P. Cushman,
Columbus
B.S., M.A.Educ. (Virginia
Polytechnic Institute and
State University)
Education
Dr. Brian Edmiston
Dr. Patricia Enciso

Zifei Dai, Hubei, China
B.S.FoodTech. (Huazhong
Agricultural University)
M.S. (Vlerick Leuven Gent
Management School)
*Food, Agricultural and
Biological Engineering*
Dr. Gonul Kaletunc

Somasree Dasgupta,
Kolkata, India
B.S.Honors (University of
Calcutta)
M.S. (Indian Statistical
Institute)
M.A.
Economics
Dr. Paul Evans

Michael Alan Davis,
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B.A. (Kent State University)
M.S.
Atmospheric Sciences
Dr. Jialin Lin

Nagini Devarakonda,
Hyderabad, India
B.Engr. (Osmania University)
M.S. (University of
Tennessee-Knoxville)
*Aeronautical and Astronautical
Engineering*
Dr. Rama Yedavalli

Justin Dials, Willard
Bachelor's, Master's (Ohio
University)
Education
Dr. Steven Devor

Dustin James Donnelly,
Medina
B.S. (University of Akron)
*Integrated Biomedical Science
Graduate Program*
Dr. Denis Guttridge

Ashim Dutta, Ichapur, India
B.Engr. (Jadavpur University)
M.S. (Florida Institute of
Technology)
Mechanical Engineering
Dr. Igor Adamovich

Jason David Eastman,
Omaha, NE
B.A. (Boston University)
M.S.
Astronomy
Dr. Bernard Gaudi

Katherine Cranston Epstein,
Washington, DC
B.A. (Yale University)
M.Philos. (University of
Cambridge)
History
Dr. Geoffrey Parker

Cristan Ann Farmer,
Ottumwa, IA
B.S.Honors (Iowa State
University)
M.A.
Psychology
Dr. Michael Aman

Commencement Convocation, August 28, 2011

Tara L. Felix, Wooster
B.S. (Pennsylvania State University)
M.S. (University of Florida)
Animal Sciences
Dr. Steven Loerch

Benjamin Widdicomb Fields, Columbus
B.A. (Miami University Oxford)
M.Educ., M.A.
Psychology
Dr. Mary Fristad

Sara Nicole Fischer, Taylor
B.S. (University of Michigan-Dearborn)
Integrated Biomedical Science Graduate Program
Dr. Clay Marsh

Kate Fishley, Dover
B.A. (Walsh University)
M.Educ.
Education
Dr. Moira Konrad

Courtney Virginia Fleming, Westerville
Bachelor's (Otterbein College)
M.A.
Education
Dr. Sheila Morgan

Matthew Kintz Fleshman, Grove City
B.S.Nutrition
Ohio State University Nutrition
Dr. Earl Harrison

Christina Elaine Marie Forties, Rochester, NY
B.S. (Nazareth College of Rochester)
M.S.
Chemistry
Dr. Jonathan Parquette

Robert Alan Forties, Rochester, NY
B.A. (University of Rochester)
Physics
Dr. Ralf Bundschuh

Matthew Jay Garver, Hamilton
Bachelor's (Lee College)
M.S. (Central Washington University)
Education
Dr. Steven Devor

Erika Lynne Graftsky, Columbus
B.S.H.E.
M.S. (University of Kentucky)
Human Ecology
Dr. Julianne Serovich

Erin Reyne Graham, Spokane, WA
B.A. (Boston University)
Political Science
Dr. Alexander Thompson

Mara Judson Gross, Columbus
B.A. (Wesleyan University)
M.A.
Art Education
Dr. James Sanders

Yang Guo, Fuzhou, China
B.Engr. (Zhejiang University)
M.S.
Materials Science and Engineering
Dr. Gerald Frankel

Yi Guo, Xi'an, China
B.Engr., M.S. (Xi'an Jiaotong University)
Mechanical Engineering
Dr. Robert Parker

Yichao Guo, Auburn Hills, MI
Bachelor's, Master's (Shanghai Jiao Tong University)
Master's (State University of New York at Stony Brook)
Mechanical Engineering
Dr. Robert Parker
Dr. Daniel Mendelsohn

Jonathan Clarence Hall, Columbia, MD
B.S. (Morehouse College)
Evolution, Ecology, and Organismal Biology
Dr. Ian Hamilton

Nanase Harada, Tsukuba, Japan
B.S. (Muskingum University)
Physics
Dr. Eric Herbst

Dana Michelle Harley, Cincinnati
B.A.Honors (Wilberforce University)
M.S.W. (University of Cincinnati)
Social Work
Dr. Rudolph Alexander

Karen Lynn Harpster, Philadelphia, PA
Bachelor's (Montgomery County Community College)
Bachelor's (La Salle University)
M.Occ.Ther.
Allied Medical Professions
Dr. Alison Lane

Ting-fang He, Taichung, Taiwan, ROC
B.S. (National Tsing Hua University)
M.S.
Ohio State Biochemistry Program
Dr. Dongping Zhong

Erik David Heidemann, Boise, ID
B.A., M.P.A. (Boise State University)
M.A.
Political Science
Dr. Paul Beck

Jonathan Jaye Helmus, Reynoldsburg
B.S. (Michigan Technological University)
Chemical Physics
Dr. Christopher Jaroniec

Brandon Jarrod Henderson, Clayton
B.S.
Pharmacy
Dr. Dennis McKay
Dr. Lane Wallace

Michael Ray Herman, Dublin
B.S.Physics (Purdue University)
Physics
Dr. Peter Hammel

Charlotte Elizabeth Hinkle, Tucson, AZ
B.S. (University of Virginia)
M.S.
Chemistry
Dr. Anne McCoy

Jay D. Hmielowski, Palm Harbor, FL
B.A. (University of Massachusetts Amherst)
M.A. (Washington State University)
Communication
Dr. Robert Holbert

Marcus Christopher Holmes, New York, NY
B.A. (University of Virginia)
M.A. (Georgetown University)
Political Science
Dr. Alexander Wendt

Gregory J. Hoplamazian, West Chester, PA
B.A. (Pennsylvania State University)
M.A.
Communication
Dr. Osei Appiah

Commencement Convocation, August 28, 2011

Gregory Louis Hostetler,

Columbus
B.S. (University of
Washington)
M.S. (Cornell University)
Food Science and Technology
Dr. Steven Schwartz

Ching-Suei Hsu, Taoyuan,

Taiwan, ROC
B.S. (National Central
University, Taiwan)
M.S. (National Tsing Hua
University)
M.S.
Chemical Engineering
Dr. Shang-Tian Yang

Ya-Ting Hsu, Taichung,
Taiwan, ROC

B.S. (National Yang Ming
University)
M.A.
Education
Dr. Janet Buckworth

Wing San Hui, Hong Kong,
China

B.S.Honors , Ph.M. (Chinese
University of Hong Kong)
M.Appl.Stats
Mathematics
Dr. Fangyang Zheng

Tsun Hui Hung, Kaohsiung,
Taiwan, ROC

B.A. (Chinese Culture
University)
M.Mus. (Ohio University)
Music
Dr. Udo Will

Sanja Ilic, Wooster

Diploma (University of
Belgrade)
M.S. (University of Guelph)
Food Science and Technology
Dr. Jeffrey LeJeune

Jonathan William Ivy,

Montville, NJ
B.S., M.A. (Pennsylvania State
University)
Education
Dr. Nancy Neef

Leif D. Jacobson, Puyallup,
WA

B.S. (Central Washington
University)
Chemistry
Dr. John Herbert

Haixia Ji, Jiangyin, China

B.S. (Nanjing University)
M.S., M.Appl.Stats
Mathematics
Dr. Martin Feinberg

James Steven Jolliff,

Marysville
B.S. (Wilmington College)
M.S.
Animal Sciences
Dr. Donald Mahan

Sean Michael Judge,

Kingston, NH
B.S. (United States Air Force
Academy)
Master's (Air University)
History
Dr. John Guilmartin

Daekyoung Kang, Jin-hae,
Korea

B.S. (Korea University)
Physics
Dr. Eric Braaten

Yun Seok Kang, Seoul, Korea

B.S., M.Philos. (Kookmin
University)
Mechanical Engineering
Dr. John Bolte

Matthias Stefan Katzfuss,

Winterhausen, Germany
Diploma (Polytechnic
University – Munich)
M.S.
Statistics
Dr. Noel Cressie

Michael Mukembo Kidoido,

Kampala, Uganda
B.S., M.S. (Makerere
University)
M.S.
*Agricultural, Environmental
and Development
Economics*
Dr. David Kraybill

Bongsu Kim, Andong, Korea

B.S. (Korea University)
M.S. (University of Cincinnati)
M.S.
Biomedical Engineering
Dr. Yi Zhao

Nicole R. Kinzeler, Dayton

B.A. (Wittenberg University)
M.A.
Psychology
Dr. Susan Travers

Ian Robert Kleckner,

Pittsford, NY
B.S. Physics (University of
Rochester)
M.S.
Biophysics
Dr. Mark Foster

Vandana Kumari, India

B.Pharm. (Uttar Pradesh
Technical University)
M.Tech. (Indian Institute of
Technology Bombay)
Pharmacy
Dr. Chenglong Li

Brian Cameron Lacki,

Sinking Spring, PA
B.S.Honors (Pennsylvania
State University)
Astronomy
Dr. Todd Thompson

Jun Seok Lee, Daegu, Korea

B.Engr. (Kyungpook National
University)
M.S. (University of Rochester)
*Electrical and Computer
Engineering*
Dr. Roberto Rojas-Teran

Chih-Lin Li, Columbus

B.A. (National Chengchi
University)
M.S.
Public Health
Dr. Bo Lu

Tanping Li, Tianshui, China

B.S., M.S. (Lanzhou
University)
Ph.D. (Nanjing University)
Biophysics
Dr. Dongping Zhong

Xinhui Li, Shenzhen, China

B.Engr., M.S. (South China
University of Technology)
Food Science and Technology
Dr. Hua Wang

Jong Ha Lim, Seoul, Korea

B.B.A., M.B.A. (Seoul National
University)
Business Administration
Dr. Michael Weisbach

Yong Chae Lim, Ansan,

Korea
B.S.Weld.Eng., M.S.
*Industrial and Systems
Engineering*
Dr. Dave Farson

Ganming Liu, Ganzhou,

China
B.Engr. (Lanzhou University)
M.S. (Zhongshan University)
Environmental Science
Dr. Franklin Schwartz

Commencement Convocation, August 28, 2011

Jamie Lee Lynch, Seattle,
WA
B.S. (Western Washington
University)
M.A.
Sociology
Dr. Douglas Downey

Srilakshmi Makkena, Guntur
District, India
B.S., M.S. (Andhra Pradesh
Agricultural University)
*Plant Cellular and Molecular
Biology*
Dr. Rebecca Lamb

Kathleen L. Manukyan,
Pittsburgh, PA
B.A. (Northwestern University)
M.A.
*Slavic and East European
Languages and Literatures*
Dr. Irene Delic

Jason Wayne Marion,
Batavia
B.S., M.S. (Morehead State
University)
M.S.
Public Health
Dr. Timothy Buckley
Dr. Jiyoung Lee

Bradley J. Martin, Cornwall,
NY
B.S. (Colorado State
University)
*Neuroscience Graduate
Studies Program*
Dr. Howard Gu

Ilana Maymind, Columbus
Diploma (Riga Technical
University)
B.A., M.P.A. (West Virginia
University)
Comparative Studies
Dr. Thomas Kasulis

Jennifer Kay McCleese,
Winchester, KY
B.S.Agr. (University of
Kentucky)
D.V.M. (Oklahoma State
University)
*Comparative and Veterinary
Medicine*
Dr. Cheryl London

Anne Elizabeth McDaniel,
Mansfield
B.A., M.A.
Sociology
Dr. Claudia Buchmann

Robert A. McDougal, Trappe,
MD
B.S. (University of Maryland,
Baltimore County)
M.S.
Mathematics
Dr. David Terman

Anthony A. Meder, Columbus
B.Bus.Adm. (University of
Michigan – Flint)
M.Acc. (Oakland University)
*Accounting and Management
Information Systems*
Dr. Annette Beatty

Mohammad Saif Mehkari,
Karachi, Pakistan
B.A. (Ohio Wesleyan
University)
M.A.
Economics
Dr. William Dupor

Payal Mehta, New Delhi, India
B.S.Chem. (University of
Delhi)
M.S. (Indian Institute of
Technology, Delhi)
*Ohio State Biochemistry
Program*
Dr. Susheela Tridandapani

James Nicholson Meindl,
Dallas, TX
B.A. (Lewis and Clark College)
M.A. (Pennsylvania State
University)
Education
Dr. Nancy Neef

Benjamin M. Morrow, Athens
B.S.Mat.Sci.&Eng., M.S.
*Materials Science and
Engineering*
Dr. Michael Mills

**Bethany Lynn Mundy-
Bosse**, Knoxville, TN
B.A. (Indiana University
Bloomington)
*Integrated Biomedical Science
Graduate Program*
Dr. William Carson

Daniel S. Munther, Mansfield
B.S., M.S.
Mathematics
Dr. Yuan Lou

Swati B. Naphade, Pune,
India
B.S.Chem., M.S. (University of
Pune)
*Molecular, Cellular, and
Developmental Biology*
Dr. Jeffrey Kuret

Pooya Nazeran, Columbus
B.S. (University of Maryland,
College Park)
Economics
Dr. Pok-Sang Lam

Brenita Ruth Nicholas,
Springfield
B.S.S.W. (Olivet Nazarene
University)
M.S.W.
Social Work
Dr. Theresa Early

William James Nieberding,
Columbus
B.A.Journal.
M.A. (Purdue University)
Art Education
Dr. Sydney Walker

Richard Neil Nist, Dublin
B.A. (Capital University)
M.S.
Microbiology
Dr. Charles Daniels

Esther M. Ortiz-Castillo, San
Marcos, CA
B.A. (University of Puerto Rico
at Bayamon)
M.A.
Education
Dr. Samuel Hodge

Philip Eric Otienoburu,
Nairobi, Kenya
B.S. (Jomo Kenyatta
University of Agriculture
and Technology)
Entomology
Dr. Woodbridge Foster

Hakan Ozaltun, Columbus
B.S., Master's (Istanbul
Technical University)
M.S. (Texas A&M University)
Mechanical Engineering
Dr. Mo-How Shen

Yucheng Pang, Tianjin, China
B.S. (Peking University)
Chemistry
Dr. Craig Forsyth

Julie Suzanne Parson, Fort
Wayne, IN
B.A. (Indiana-Purdue
University)
M.A.
French and Italian
Dr. Judith Mayne

Commencement Convocation, August 28, 2011

Ryan Michael Paul, Hubbard
B.Engr., M.S.Mech.Eng.
(Youngstown State
University)
M.S.
*Materials Science and
Engineering*
Dr. John Morral

Lindsey Patricia Peterson,
Oil City, PA
B.A., M.A.
Sociology
Dr. J. Jenkins

Anne MacRae Price, St.
Augustine, FL
B.A.Honors (Florida State
University)
M.A.
Sociology
Dr. Katherine Meyer

**Halle Ann Schoener
Randles**, Zanesville
B.A. (Muskingum University)
M.A. (Ohio University)
M.A.
Education
Dr. Bryan Warnick

Sivaguru Ravisankar,
Chennai, India
B.S. (University of Madras)
M.S. (Indian Institute of
Technology, Madras)
Mathematics
Dr. Jeffery McNeal

Carly Rose Reed, Bolivar
B.A. (Malone University)
Chemistry
Dr. Malcolm Chisholm

**Noah Martin Wiersma
Reynolds**, Springfield, IL
B.S.Biology (University of
Illinois at Springfield)
M.S. (University of Illinois at
Urbana-Champaign)
Microbiology
Dr. Michael Ibba

Kathryn L. Richdale,
Columbus
B.S. (University of Notre
Dame)
O.D., M.S.
Vision Science
Dr. Karla Zadnik

Stephen Edward Rieth,
Shelton, CT
B.S. (Rochester Institute of
Technology)
Chemistry
Dr. Jovica Badjic

Maurisa Flynn Riley, Malden,
MA
B.A. (Tufts University)
Molecular Genetics
Dr. Susan Cole

Eric Ronald Ritchey, Green
B.A., O.D., M.S.
Vision Science
Dr. Andrew Fischer

Joseph C. Roberts,
Nashville, TN
B.S.Honors (Eckerd College)
M.A.
Psychology
Dr. Kentaro Fujita

**Alexander Rodriguez-
Palacios**, Wooster
D.V.M. (National University of
Colombia)
M.S., Doctorate (University of
Guelph)
*Veterinary Preventive
Medicine*
Dr. Jeffrey LeJeune

Karen Louise Royce, Dublin
B.S. (Purdue University)
M.A.
Anthropology
Dr. William Dancey

Sukhinder Kaur Sandhu,
Punjab, India
B.S.Agr. (Punjab Agricultural
University)
M.S.
*Molecular, Cellular, and
Developmental Biology*
Dr. Carlo Croce

Karthik Sankaranarayanan,
Pune, India
B.Engr. (University of Pune)
M.S.
*Computer Science and
Engineering*
Dr. James Davis

Melissa Schillo, Broadview
Heights
B.S.Mat.Sci.&Eng., M.S.
*Materials Science and
Engineering*
Dr. Hendrik Verweij

**Katharine Johanna
Schlesinger**, Wellesley,
MA
B.A. (Swarthmore College)
M.S.
Astronomy
Dr. Jennifer Johnson

Senny T. Schnell, Ventura,
CA
B.A. (University of California,
Los Angeles)
M.A. (California State
University, Northridge)
Education
Dr. Diane Sainato

Priyank Gupta Shah, Rolsyn,
NY
B.A. (State University of New
York at Buffalo)
M.A.
Sociology
Dr. Douglas Downey

Shanen Michelle Sherrer,
Canal Winchester
B.S. (Miami University Oxford)
*Ohio State Biochemistry
Program*
Dr. Zucai Suo

Hiroshi Shima, Yokohama,
Japan
B.A. (Yokohama City
University)
M.A.
Education
Dr. Marcia Farr

Vimal Simha, Bangalore,
India
Master's (University of
Glasgow)
Astronomy
Dr. David Weinberg

Suresh Singh, India
B.Tech. (Govind Ballabh Pant
University of Agriculture
and Technology)
M.S. (Indian Institute of
Technology, Kanpur)
M.B.A. (Asian Institute of
Technology)
Business Administration
Dr. Oded Shenkar

Aniruddha Sinha, Kolkata,
India
B.Mech.Eng. (Jadavpur
University)
Mechanical Engineering
Dr. Mohammad Samimy
Dr. Andrea Serrani

Alan Jay Smith, Worthington
B.S. (Brigham Young
University)
*Integrated Biomedical Science
Graduate Program*
Dr. Amy Lovett-Racke

Commencement Convocation, August 28, 2011

Edward Earl Smith,
Columbus
B.S. (Dickinson College)
M.S.
Physics
Dr. Evan Sugarbaker

Gregory Owen Smith, Dayton
B.A.Honors (Vanderbilt
University)
M.A.
English
Dr. Sebastian Knowles

Patrick Douglas Smith,
Nederland, TX
B.S. (Texas A&M University)
M.S.
Physics
Dr. Richard Hughes

Mark Allen Soderstrom,
Rockford, MI
B.A., M.A. (Central Michigan
University)
History
Dr. Nicholas Breyfogle

Keum Su Song, Seoul, Korea
B.Eng. (Dongguk University)
M.S.
*Electrical and Computer
Engineering*
Dr. Roberto Rojas-Teran

Michael Sonksen, Fort
Wayne, IN
B.S. (Indiana-Purdue
University)
M.S.
Statistics
Dr. Mario Peruggia

Michael Gene Sovic,
Blacklick
B.S. (Marshall University)
*Evolution, Ecology, and
Organismal Biology*
Dr. Paul Fuerst

Colleen Kelleher Spees,
Columbus
B.S.Alld.Hlth.Prof.
M.Educ. (Vanderbilt
University)
*Health and Rehabilitation
Sciences Program*
Dr. Steven Clinton
Dr. Kay Wolf

Mithuna Srinivasan,
Bangalore, India
B.S.Comm. (Bangalore
University)
M.S. (Anna University)
M.A.
Economics
Dr. Bruce Weinberg

Michele Anita Stokes,
Vincent
B.S.Educ., M.S.
*Health and Rehabilitation
Sciences Program*
Dr. Margaret Teaford
Dr. Jane Case-Smith

Christopher Michael Stone,
Odoorn, Netherlands
Doctoraal (Wageningen
University)
Entomology
Dr. Woodbridge Foster

**Anjel Nicolette Stough-
Hunter,** Indian Head, PA
B.S.Nurs. (Cedarville
University)
M.S. (University College
London, University of
London)
Rural Sociology
Dr. Joseph Donnermeyer

Thomas James Styslinger,
Cary, NC
B.S. (North Carolina State
University)
Chemistry
Dr. Peng Wang

Inwon Suh, Seoul, Korea
B.Eng. (Korea University)
M.S.
*Electrical and Computer
Engineering*
Dr. Patrick Roblin

Georgia Triantafillou,
Columbus
B.S. (Kent State University)
M.Pub.Hlth.
*Integrated Biomedical Science
Graduate Program*
Dr. John Byrd

Pinak Jayant Tulpule,
Columbus
B.S. (University of Pune)
M.S. (West Virginia University)
*Electrical and Computer
Engineering*
Dr. Steve Yurkovich

Hans F. Utter, Worthington
B.A. (University of Iowa)
M.A.
Music
Dr. Margarita Ophee-Mazo

Charles Vannette, Columbus
B.A. (University of Arizona)
M.A.
*Germanic Languages and
Literatures*
Dr. Bernhard Fischer

Troy J. Vogel, Paulding
B.S.Chem.Eng., M.S.
Chemical Engineering
Dr. James Rathman

Dieter Gerard von Deak,
Litchfield
B.S.Chem.Eng., M.S.
Chemical Engineering
Dr. Umit Ozkan

Shubham Vyas, Columbus
B.S. (Government Post-
Graduate College, Guru
Ghasidas University)
M.S. (Indian Institute of
Technology, Bombay)
Chemistry
Dr. Christopher Hadad

Samatha Wahome, Columbus
B.S. (Central State University)
M.Educ. (Wright State
University)
Education
Dr. Barbara Seidl

Yingdi Wang, Pixian, China
B.S.Bus.Adm.
M.S. (University of Illinois at
Urbana-Champaign)
Business Administration
Dr. Michael Weisbach

Kyoko K. Wardwell,
Marysville
B.Educ. (Tokyo Gakugei
University)
M.A. (Ball State University)
Education
Dr. Janet Buckworth

Jason William Warren,
Kensington, CT
B.S. (United States Military
Academy)
M.A.
History
Dr. John Guilmartin

Linda Ceva Watson,
Columbus
B.S.Honors (University of
Florida)
M.S.
Astronomy
Dr. Louis Martini

Xuejin Wen, Heji, China
B.S., Master's (Zhejiang
University)
*Electrical and Computer
Engineering*
Dr. Wu Lu

Commencement Convocation, August 28, 2011

Meredith Amy Whittaker, Toledo
B.S.Educ., M.Educ.
Education
Dr. Patricia Enciso

Jessica Lynn Williams, Saint Charles, MO
B.S. (Lindenwood College)
M.S. (Purdue University)
Integrated Biomedical Science Graduate Program
Dr. Caroline Whitacre

Pei-Fang Wu, Taipei, Taiwan, ROC
B.Educ. (National Taipei Teachers College)
M.A.Educ. (University of Bristol)
Education
Dr. Joe Wheaton

LinLin Xiao, Yuan'an City, China
B.S. (Huazhong Agricultural University)
M.S. (Nanjing Agricultural University)
Food Science and Technology
Dr. Hua Wang

Hui Xiong, Richmond, KY
B.S.Mech.Eng. (China Textile University)
M.S.Mech.Eng. (University of Kentucky)
Industrial and Systems Engineering
Dr. Theodore Allen

Dan Xu, Beijing, China
B.S. (Capital Normal University)
Integrated Biomedical Science Graduate Program
Dr. Christopher Walker

Guoqing Xu, Shanghai, China
B.Eng., M.S. (East China Normal University)
M.S.
Computer Science and Engineering
Dr. Atanas Rountev

Zekiye Yahsi, Tufanbeyli, Adana, Turkey
B.S. (Gazi University)
M.S. (Texas A&M University-Commerce)
Education
Dr. Douglas Macbeth

Misato Yamaguchi, Yokohama, Japan
B.A. (Saint Mary's University, Texas)
M.A. (American University, Washington)
Education
Dr. Merry Merryfield

Chieh-Kai Yang, Miaoli, Taiwan, ROC
B.S., M.S. (National Tsing Hua University)
Electrical and Computer Engineering
Dr. Patrick Roblin

Lifeng Yang, Guangdong, China
B.A. (South China Normal University)
M.A. (University of Illinois at Urbana-Champaign)
Business Administration
Dr. Hanumantha Unnava

Matthew Kyle Yates, Schererville, IN
B.A.Honors (Indiana University, Bloomington)
M.A.
History
Dr. Peter Hahn

Matthew B. Yde, Columbus
B.A.Honors (DePaul University)
M.A. (Northwestern University)
Theatre
Dr. Lesley Ferris

Wei-Ting Yen, Taipei, Taiwan, ROC
B.S., M.S. (National Cheng Kung University)
M.S. (University of Michigan, Ann Arbor)
Industrial and Systems Engineering
Dr. Carolyn Sommerich

Liang Yuan, Columbus
B.Engr. (Xinjiang University)
Master's (Huazhong University of Science and Technology)
M.S.
Electrical and Computer Engineering
Dr. Yuan Zheng

Lizhi Zhang, Wuhan, China
Bachelor's, Master's (Wuhan University)
M.Appl.Stats.
Mathematics
Dr. Ovidiu Costin

Yunyan Zhang, Columbus
B.A., M.A. (Nankai University)
M.A. (University of Toledo)
M.B.A.
Accounting and Management Information Systems
Dr. Annette Beatty

Jing Zhao, Xi'an, China
B.Engr. (Tsinghua University)
M.S.
Electrical and Computer Engineering
Dr. John Volakis

Doctor of Audiology

Courtney L. Abel, Cincinnati
B.A.
Speech and Hearing Science

Doctor of Nursing Practice

Karen Lea Mascolo, Stow
B.S.Nurs., M.S. (University of Akron)
Nursing

Doctor of Physical Therapy

Kyle Jordan Amrine, Columbus
B.S. (Central Michigan University)
Allied Medical Professions

Kristen Marie Braemer, Pickerington
B.S. (Bowling Green State University)
Allied Medical Professions

Erica Theresa Bruggeman, St. Marys
B.S.Educ.
Allied Medical Professions

Kathryn Elyse Dixon, Elyria
B.S. (Elon College)
Allied Medical Professions

Katherine Rose Egbert, Millbury
B.S. (University of Toledo)
Allied Medical Professions

Selena Eskinazi-Budge, Beachwood
B.A. (Baldwin-Wallace College)
Allied Medical Professions

Commencement Convocation, August 28, 2011

Jeanne Marie Farahay,
Brecksville
B.S.Educ.
Allied Medical Professions

Laura Bills Fisher, Cincinnati
B.S.
Allied Medical Professions

Jessica Marie Freimark,
Lexington
B.S.Biol.Sci. (Ohio University)
Allied Medical Professions

Allison Michelle Grear,
Dublin
B.S.Phys.Ther. (University of
Dayton)
Allied Medical Professions

Amanda Jennifer Haddad,
Parma
B.A. (Ohio Wesleyan
University)
Allied Medical Professions

Jeff David Hegreness,
Mentor
B.S. (Cleveland State
University)
Allied Medical Professions

Erin Lindsey Isler, Columbus
B.S. (Indiana University
Bloomington)
Allied Medical Professions

Katie Eileen Kellner,
Highland Heights
B.S.Ald.Hlth.Prof.
Allied Medical Professions

Cassandra L. Kujanek,
Pickerington
B.S.Bus.Adm.
Allied Medical Professions

Nicholas O. Kynyk, Hinkley
B.S. (Miami University Oxford)
Allied Medical Professions

Meredith McGuire Lane,
Cincinnati
B.S.Honors (Indiana
University, Bloomington)
Allied Medical Professions

Jessica Marie Lewis,
Chillicothe
B.S.
Allied Medical Professions

Mark Robert Lower,
Columbus
B.A. (Ohio University)
Allied Medical Professions

Joseph Michael Marulli III,
North Canton
B.A.
Allied Medical Professions

Megan M. McGarry, Poland
B.S.Ald.Hlth.Prof.
Allied Medical Professions

Alexandra Laurel Miller,
Millersburg
Bachelor's (Ohio Northern
University)
Allied Medical Professions

Allison Beth Miller, Poland
B.Appl.Sci. (Youngstown State
University)
Allied Medical Professions

Sarah Elizabeth Miller,
Dublin
B.A., M.A. (Clark University)
Allied Medical Professions

Whitney Danielle Miller,
Englewood, CA
B.S.H.E.
Allied Medical Professions

Kelly Renee Mueller, Mentor
B.S. (Heidelberg College)
Allied Medical Professions

Jessica Ann Nelson,
Columbus
B.S. (Elmhurst College)
Allied Medical Professions

Chelsea Eve Ostrander,
Hilliard
B.S.
Allied Medical Professions

Timothy Mark Pace,
Brunswick
Bachelor's (University of
Toledo)
Allied Medical Professions

Jessica Marie Ramsey,
Columbus
B.S.
Allied Medical Professions

Matthew Brian Sellers,
Springfield
B.S. (Capital University)
Allied Medical Professions

Shannon Marie Simpson,
Cincinnati
B.S.Ald.Hlth.Prof. (University
of Dayton)
Allied Medical Professions

James Michael Skoczen, Jr.,
Northfield
B.S. (Miami University Oxford)
Allied Medical Professions

Charles Lamont Starr,
Columbus
B.A. (Indiana University
Bloomington)
Allied Medical Professions

Preston Dale Stoller,
Oakwood
B.S.Ald.Hlth.Prof.
Allied Medical Professions

Christopher Szulc, Sandusky
B.S.Educ.
Allied Medical Professions

Louise Majalap Thoma,
Alliance
B.S. (University of Mount
Union)
Allied Medical Professions

Nicole Renee Vance, Tipp
City
B.S.Educ.
Allied Medical Professions

Specialist in Education

Esther Yee Wen Luk, Hudson
B.A. (Miami University Oxford)
M.A.
Education

Master of Accounting

Shumin Fan, Guilin, China
B.Bus.Adm. (City University of
Hong Kong)
*Accounting and Management
Information Systems*

Tyler Gilbert, Lakewood, CO
B.S.Bus.Adm. (Colorado State
University)
*Accounting and Management
Information Systems*

Ryun J. Hasenauer,
Shortsville, NY
B.S. (State University of New
York at Geneseo)
*Accounting and Management
Information Systems*

Jing He, Hengyang, Hunan,
China
B.S. (Nanjing University of
Science and Technology)
*Accounting and Management
Information Systems*

Commencement Convocation, August 28, 2011

Tao Huang, Chengdu, China
B.A. (Muskingum University)
*Accounting and Management
Information Systems*

Dandan Ma, Kunming, China
B.Bus.Adm. (Sichuan
University)
*Accounting and Management
Information Systems*

Kelsey Varick Palmer, Elm
Grove, WI
B.S.Honors (Marquette
University)
*Accounting and Management
Information Systems*

Cong Yin, Xichang, China
B.S.Comm. (University of
Nebraska at Omaha)
*Accounting and Management
Information Systems*

**Master of Applied
Statistics**

Tianyao Huo, Columbus
B.S., M.S. (Nanjing University)
M.S.
Statistics

Brandon Michael Turner,
Long Lane, MO
B.S. (Missouri State
University)
M.A.
Statistics

Master of Arts

Faouzie Abdul-Hamid
Alchahal, Beirut, Lebanon
B.A.
*African-American and African
Studies*

Jonathan James Anderegg,
Sweet Home, OR
B.S. (Bob Jones University)
Communication

Jolynne S. Anderson,
Reynoldsburg
B.S.Educ.
Education

Marygrace McDowell
Anderson, Jamestown, NY
B.F.A., B.ArtEduc. (Kutztown
University of Pennsylvania)
Art Education

Michelle Adrienne Aubrecht,
Delaware
B.A. (College of Wooster)
Art Education

Thomas J. Ballinger,
Mansfield
B.A. (Kent State University)
B.A. (North Central State
College)
Geography

Jennifer L. Barkimer,
Columbus Grove
B.A.
Speech and Hearing Science

Amelia Ann Baum, Phoenix,
AZ
B.A. (Washington University in
Saint Louis)
*East Asian Languages and
Literatures*

Jamie Lynn Bennett,
Cambridge
B.S. (Ohio University)
Speech and Hearing Science

Kathryn Benski, Scotch
Plains, NJ
B.A. (University of Delaware)
Communication

Kelly Janice Biddle,
Gahanna
B.F.A. (Ohio Northern
University)
Art Education

Christen Anne Black,
Granville
B.F.A. (Ohio University)
Art Education

Christopher John Blados,
Blacklick
B.A. (Muskingum University)
M.Educ. (George Mason
University)
Education

Anthony J. Bradfield, Genoa
B.A., B.S. (University of
Toledo)
Economics

Charles Travis Bunner,
Indianapolis, IN
B.A., B.S. (Purdue University)
Political Science

Todd Steven Burger, Bexley
B.S. (Ohio Northern
University)
Education

Jessica J. Carnevale, New
York, NY
B.A. (Boston University)
Psychology

Betsy Renee Carpenter,
Columbus
B.S. (Bowling Green State
University)
Education

Kristen Joy Carter,
Bellingham, WA
B.S. (Grove City College)
Communication

Melinda Ann Carter,
Pickerington
B.S.Educ. (Otterbein College)
Education

Amanda A. Cattey, Shelby
B.S.Educ. (Otterbein College)
Education

Blair Kathleen Cerny, Bexley
B.S.Educ. (Ohio University)
M.A. (National University)
Education

Leslie Ann B. Chambers,
Maumee
B.A. (University of Toledo)
English

Samara Hava Chodosh,
Columbus
B.S.Educ. (Miami University
Oxford)
Education

Stacey June Churchill,
Seattle, WA
B.F.A. (University of Nevada,
Las Vegas)
Art Education

Tonya Lynn Clarkson-
McCain, Murfreesboro, TN
B.F.A. (Middle Tennessee
State University)
Art Education

Deanna Sue Clendenen,
Mason
B.A.
Speech and Hearing Science

Tammy Renee Clifton,
Waverly
B.F.A., B.S.Comm. (Ohio
University)
Art Education

Erik Cohen, Los Angeles, CA
B.A. (Indiana University
Bloomington)
Education

Commencement Convocation, August 28, 2011

- Audra B. Comes**, Medina
B.A. (Denison University)
Speech and Hearing Science
- Beverly Ann Cornell**, Sumter, SC
B.S. (Kutztown University of Pennsylvania)
Art Education
- Sarah Christine Cortell**, Parma
B.A. (Boston University)
Arts Policy and Administration
- Adam J. Cramer**, Delaware
B.S.Educ. (Ohio Dominican University)
Education
- Nyron Nisheen Crawford**, Columbus
B.A.Honors (Howard University)
Political Science
- Colby Caitlin Cummerow**, Toledo
B.A.
Speech and Hearing Science
- Jennifer Ann Czocher**, Sagamore Hills
B.S., M.S.
Education
- Jonathan Dominic D'Angelo**, Ann Arbor, MI
B.A. (Lake Forest College)
M.Educ. (University of Michigan, Ann Arbor)
Communication
- Majid Dadgar**, Tehran, Iran
B.A. (University of Tehran)
Industrial, Interior and Visual Communication Design
- Anita Frances Diblasi**, Columbus
B.S.S.W.
Speech and Hearing Science
- Gracious Diiro**, Columbus
Economics
- Rita Marie Ditsch**, Macedonia
B.ArtEduc.
Art Education
- Erica Dittoe**, Hilliard
B.S. (Miami University Oxford)
Education
- Jason Scott Drake**, Stafford, VA
B.A. (College of William and Mary)
History
- Cory T. Driver**, Valparaiso, IN
B.A., B.S. (Purdue University)
Near Eastern Languages and Cultures
- Kelly Richard Eager**, Columbus
B.A.
African-American and African Studies
- Sara Patrice Elizondo**, Sylvania
B.A., B.ArtEduc.
Art Education
- Kathleen Maura Farrin**, Bexley
B.A.Honors (University of Southern California)
Economics
- Rodney D. Fields, Jr.**, Medina
B.S. (Bowling Green State University)
Education
- Lauren Nicole Flanagan**, Columbus
Bachelor's (Miami University Oxford)
Education
- Robert Eric Flint**, Nashport
B.A. (Mount Vernon Nazarene University)
Education
- Ann Elizabeth Foley**, Marion
B.A. (Cedarville University)
Speech and Hearing Science
- Dannielle Gaines**, Cleveland
B.A. (Chatham College)
Education
- Patricia K. Gauthier**, Sulphur Springs, TX
B.A.
Speech and Hearing Science
- Teresa Charleen Gellenbeck**, Dublin
B.S.Bus.Adm.
Education
- Kelly Ann George**, Columbus
B.A.
Geography
- Patricia Jean Gindraw**, Copley
B.A. (College of Wooster)
Art Education
- Lauren Regal Glauberman**, Akron
B.A. (University of Colorado at Boulder)
Education
- Matthew Keith Gnagey**, Harrisonburg, VA
B.S. (Eastern Mennonite College)
Economics
- Jennifer E. Graham**, Lima
B.S.
Speech and Hearing Science
- Jean Guerrettaz**, Cincinnati
B.A. (Indiana University Bloomington)
Psychology
- Taryn Olivia Haas**, Prospect
B.S. (West Virginia State University)
Education
- Qian Hao**, Shenyang, China
B.S. (Central South University)
Geography
- Stephanie Lee Harris**, Fairborn
B.S. (Fitchburg State College)
Education
- Beth A. Heaton**, Mansfield
B.S.Educ. (Ashland University)
Education
- Jeffrey Jackson Holliday**, Columbus
B.S.Bus.Adm.
Linguistics
- Ivan D. Hovermale**, Salt Lick, KY
B.A. (University of Kentucky)
Linguistics
- Shiyin Huo**, Harbin, China
Bachelor's (Tsinghua University)
Economics
- Philip Deblaey Jackson**, Kalamazoo, MI
B.A. (Calvin College)
Political Science

Commencement Convocation, August 28, 2011

Kelsey Leigh Jakupcin,
Dublin
B.S. (Bowling Green State
University)
Speech and Hearing Science

Cara Elizabeth Jared,
Westerville
B.S.Educ., B.A. (University of
Dayton)
Education

Elizabeth Susan Jax,
Columbus
B.S.Educ. (Ohio University)
Education

Crystal Dawn Jennings,
Bucyrus
B.S.H.E.
Education

Daeyoung Jeong,
Kyungbook, Korea
B.A., B.S., M.A. (Yonsei
University)
Economics

Catherine Murphy Johnson,
Florence, SC
B.F.A. (Ringling College of Art
and Design)
Art Education

Carlos Juan Juarez, Chicago,
IL
B.Mus.Ed. (VanderCook
College of Music)
Music

Aaron James Kaat, Delaware
B.A. (Wheaton College)
Psychology

Mary Anne Kennedy Kane,
Dublin
B.A. (Mary Washington
College)
Speech and Hearing Science

Erin Ashley Kellogg,
Marlborough, MA
B.A.Honors (University of
Southern California)
Psychology

Elizabeth Kengeter,
Frenchtown, NJ
B.A. (Bucknell University)
Art Education

Elizabeth Jean Kerr,
Granville
B.A. (College of Wooster)
History

Sei Jin Kim, Seoul, Korea
B.A. (Hanyang University)
Economics

Jamie Elaine Kirkpatrick,
Bexley
B.A.
Education

Rachel Klippenstein, Roberts
Creek, BC
B.A.Honors (University of
British Columbia)
Linguistics

Jay Kenneth Knox, Gahanna
B.A. (Wittenberg University)
Geography

Austin Christopher Kocher,
Columbus
B.A.
Geography

David Alderman Kozy,
Columbus
B.S. (Bowling Green State
University)
Education

Josie Krinke, Leipsic
B.A. (University of Toledo)
Speech and Hearing Science

Jaehwan Lee, Daegu, Korea
B.A.Honors, M.A. (Seoul
National University)
Philosophy

Jingchao Li, Sichuan, China
Bachelor's (Shanghai Jiao
Tong University)
M.A. (University of British
Columbia)
Economics

Yiting Li, Wenzhou, China
Bachelor's (Zhejiang
University)
Economics

Ryan Lisko, Culver City, CA
B.A. (California State
University, Long Beach)
Art Education

Jessica Marie Lynn,
Maineville
B.S.Educ. (Kansas State
University of Agriculture
and Applied Science)
Education

Chao Ma, Xi'an, China
Bachelor's (University of
Science and Technology of
China)
Economics

Katlin Brooke Maher,
Gallipolis
B.A.
Speech and Hearing Science

Jessica Lei Mamais,
Worthington
B.S. (DePaul University)
M.Educ.
Education

Uttara Shashikant Manohar,
Pune, India
B.S. (University of Pune)
M.A. (Amity University)
Communication

**Dominic Christopher
Marchionda,** Youngstown
B.A. (John Carroll University)
*Public Policy and
Management*

Elizabeth P. Marvel,
Columbus
B.A. (Northwestern University)
History

Lauren Ashley Mattioli,
Columbus
B.S. (Northern Michigan
University)
Political Science

Elizabeth Ann McCullough,
Columbus
B.A.Honors (Brown University)
Linguistics

Benjamin David McWhorter,
Lexington, KY
B.A. (University of Louisville)
Music

Jessica Marie Miller, Hilliard
B.S. (Miami University)
Speech and Hearing Science

James Michael Morin, Ely,
NV
Bachelor's (Brigham Young
University- Idaho)
Certificate (National Taiwan
University)
*East Asian Languages and
Literatures*

Amanda Suzanne Morton,
Edgewater, FL
B.A. (University of South
Florida)
History

Bethany Lynnette Mueller,
Mansfield
B.S. (State University of New
York College at Cortland)
Education

Commencement Convocation, August 28, 2011

- Mudra Mukherjee**, Kolkata, India
B.S. (Presidency University, Kolkata)
Economics
- Elena Kestutis Myers**, Aurora, CO
Diploma (Kalinin State University)
Slavic and East European Languages and Literatures
- Lindsey Prowell Myers**, Columbus
B.S., M.B.A. (York College Pennsylvania)
Sociology
- Trisha Marie Myers**, Lewis Center
B.A. (University of Cincinnati)
Near Eastern Languages and Cultures
- Eric T. Neuberger**, Overland Park, KS
B.A. (Cornell University) *East Asian Languages and Literatures*
- Kendea Nicole Oliver**, Phoenix, AZ
B.S.Honors (University of Arizona)
Psychology
- Gianna Pandolfi de Rinaldis**, San Juan, PR
B.Educ. (University of Puerto Rico)
M.Educ. (Universidad del Turabo)
Theatre
- Ketal Patel**, Worthington
B.ArtEduc.
Art Education
- Erin Noel Patterson**, Mesa, AZ
B.S. (Arizona State University)
Speech and Hearing Science
- Daniel O’Ryan Payne**, Columbus
B.A.
Education
- Julie Lynn Payne**, Worthington
B.S.Educ. (Miami University Oxford)
Education
- Kristin Elizabeth Picker**, Columbus
B.A., B.S.Educ. (Ohio University)
Education
- Tricia Michelle Piening**, Cincinnati
B.S. (University of Kentucky)
Speech and Hearing Science
- Lois Powell**, Cleveland
B.S. (Kent State University)
Speech and Hearing Science
- Penny Marie Priess**, Bellville
B.S.Educ.
Education
- Julie Marie Rais**, Cincinnati
B.S. (Miami University Oxford)
Art Education
- Alexander Takenobu Ratte**, Honolulu, HI
B.A. (Williams College)
East Asian Languages and Literatures
- Megan Suzanne Reynolds**, Marion
B.A.
Speech and Hearing Science
- Janet J. Rha**, New York, NY
B.A. (New York University)
Psychology
- Cara M. Ricci**, Columbus
B.A.
Speech and Hearing Science
- Matthew David Rocklage**, Sioux Falls, SD
B.A. (Saint Olaf College)
Psychology
- Tonilyn Rogers**, Rochester, NY
B.A. (Baldwin-Wallace College)
Education
- Randall Stace Romero Aguilar**, Cartago, Costa Rica
Bachiller, Licenciatura (Universidad de Costa Rica)
Master’s (University of London)
Economics
- Rebecca Kathryn Ross**, Blairsville, GA
B.S. (North Georgia College)
Art Education
- Aleta Kay Rowe**, Galion
B.S.Educ. (Ashland University)
Education
- Paige Saunders**, Hamburg, NY
B.A. (State University of New York at Geneseo)
Communication
- Emily Renee Scarborough**, Nevada, MO
B.A. (University of Missouri-Columbia)
Geography
- Sarah Lynn Schadek**, Columbus
B.A. (University of Michigan, Ann Arbor)
Speech and Hearing Science
- Patrick Daniel Schaecher**, Columbus, NE
B.S.Educ. (University of Nebraska at Omaha)
Education
- Jenna Michelle Schultz**, Granville
B.S. (Miami University)
Speech and Hearing Science
- Crystal Seeley**, Delaware
B.S. (Ohio Dominican University)
Education
- Arjun Sengupta**, Calcutta, India
B.A. (University of Delhi)
M.S. (Indian Statistical Institute)
Economics
- Laura Rose Shader**, Warren
B.A.
Speech and Hearing Science
- Kathleen Renee Shingledecker**, Westerville
B.A.
Education
- Michael Emery Siegel**, Pittsburgh, PA
B.Bus.Adm. (Emory University)
Education
- David A. Simpson**, Mount Gilead
B.A. (National Labor College)
Public Policy and Management

Commencement Convocation, August 28, 2011

John Skeans, Huntington,
WV
B.A. (Marshall University)
Greek and Latin

Melissa Katherine Skeels,
Sylvania
B.F.A. (Ohio University)
Art Education

Megan Smith, Columbus
B.S.Educ. (Ohio Dominican
University)
Education

Francesca Spedalieri,
Pollicoro, Italy
B.A. (University of Florida)
Theatre

Elizabeth Anne Spotts,
Trevorton, PA
B.A. (La Grange College)
Education

Joseph Michael Staudt,
Sidney
B.S.
Economics

Rachel Lea Steele,
Pickerington
B.Mus.Ed.
Music

Matthew L. Stein, Orient
B.S. (Pennsylvania State
University)
M.A. (Ohio University)
Education

Paul Edgar Stillman, Ithaca,
NY
B.A. (Cornell University)
Psychology

Heidi A. Stoll, Westerville
B.S. (Ohio Dominican
University)
M.Educ. (Marygrove College)
Education

Julie Ann Stoppel,
Charlevoix, MI
B.A. (Michigan State
University)
Art Education

Lulei Su, Shaoyang, China
Bachelor's, Master's (Beijing
Normal University)
*East Asian Languages and
Literatures*

Miguel Andres Thompson,
Waynesville
B.S.Educ. (Miami University
Oxford)
Education

Enrique Fernando Traveria,
Jacksonville, FL
B.A. (University of Florida)
Economics

Jessica Rodrigue Trick,
Beavercreek
B.A.
Speech and Hearing Science

Heather Lynn Turner,
Columbus
B.S.Educ. (Miami University
Oxford)
Education

Kerem Tuzcuoglu, Istanbul,
Turkey
B.S. (Bogazici University)
Economics

Michele Lynn U'Sellis,
Louisville, KY
B.A. (Spalding University)
Art Education

Miranda Star Walker,
Columbus
B.A.
Speech and Hearing Science

Whitney Olivia Walther,
North Canton
B.A.
Communication

Jodie L. Washek, Pataskala
B.S.Educ., M.Educ.
Education

Thomas Keith Wert, Jr.,
Pataskala
B.S. (Pennsylvania State
University)
*Public Policy and
Management*

Carron Yvonne White,
Sanford, FL
B.A. (Princeton University)
*Near Eastern Languages and
Cultures*

Kristi Marie Wilcox,
Nashville, TN
B.A. (University of Alabama)
J.D.
Arts Policy and Administration

Brice T. Williams, Cleveland
Heights
B.A.
*African-American and African
Studies*

Kelly Sue Wilson, Midland,
MI
B.S., M.A. (Central Michigan
University)
Art Education

Cory Elizabeth Wiseman,
Columbus
B.S.Educ. (Miami University
Oxford)
Education

Denyse Gail Woods,
Columbus
B.A., M.Educ.
Education

Xue Wu, Beijing, China
Bachelor's (Beijing
International Studies
University)
M.A., M.S. (Bowling Green
State University)
Economics

Matthew Martin Wynter,
Columbus
B.A. (University of North
Carolina at Chapel Hill)
M.A. (George Mason
University)
Business Administration

Xingbai Xu, Guangdong,
China
B.S. (Tsinghua University)
Master's (Peking University)
Economics

Jacqueline J. Yahn,
Pataskala
B.A. (West Liberty University)
Education

Kanako Yao, Yokohama,
Japan
B.A. (Showa Womens
University)
M.A. (The University of
Findlay)
*East Asian Languages and
Literatures*

Yongfei Yi, Beijing, China
B.A. (China Foreign Affairs
University)
East Asian Studies

Gary King-Yee Yim,
Markham, ON
B.Mus. (Queen's University)
Music

Commencement Convocation, August 28, 2011

Dong Yeol Yoon, Seoul,
Korea
B.A. (Sungkyunkwan
University)
M.B.A. (Helsinki School of
Economics)
Education

Yeochang Yoon, Columbus
B.A. (Yonsei University)
Economics

Minchul Yum, Seoul, Korea
Bachelor's, Master's (Sogang
University)
Economics

Joliana Perez Zelaya,
Sunrise, FL
B.A. (Florida Atlantic
University)
Speech and Hearing Science

Zhini Zeng, Shanghai, China
B.A. (Shanghai International
Studies University)
*East Asian Languages and
Literatures*

Yawen Zheng, Qingdao,
China
B.A. (Qingdao University)
*East Asian Languages and
Literatures*

**Master of Business
Administration**

Joseph Bradley Albrecht,
Columbus
B.S. (Miami University Oxford)
Business Administration

Christopher Stanley Arko,
Wickliffe
B.S.Chem. (John Carroll
University)
Business Administration

Bernard Katsuglo Baah,
Accra, Ghana
B.S. (University of Vermont)
M.S. (Stanford University)
Business Administration

Kyle Edward Bersnak, Dublin
B.S.Bus.Adm.
Business Administration

Michael Stevan Bowen,
Ashtabula
B.A.
Business Administration

Cynthia J. Carter, Portsmouth
B.S.Bus.Adm.
Business Administration

Jonathan David Conlon,
Cincinnati
B.S.Bus.Adm.
Business Administration

Jamie Leigh Falcon, Solon
B.S.Bus.Adm.
Business Administration

**Laura Nicole Fortman-
Jones**, Westerville
B.A.
Business Administration

Dia Ganguly, Columbus
B.A. (Barnard College)
M.A. (Tufts University)
Business Administration

Jason Howard Gilbert,
Westerville
B.S.Nurs.
Business Administration

Jackie Ryan Gleason, Hilliard
B.S.Bus.Adm.
Business Administration

Benjamin Lee Goates, Salt
Lake City, UT
B.S. (University of Utah)
Business Administration

Prabhat Gupta, Delhi, India
B.Engr. (Maharshi Dayanand
University)
Business Administration

Michele Hare, Dalton
B.S. (Kent State University)
Business Administration

Jennifer Catherine Kelley,
Gahanna
B.A. (Ohio Wesleyan
University)
Business Administration

Caitlin Pape Kilkka, West
Bloomfield, MI
B.S. (Case Western Reserve
University)
Business Administration

David Vincent Larson, Peters
Township, PA
Mech.Engr. (Virginia
Polytechnic Institute and
State University)
Business Administration

Andrew Derek Loscko,
Columbus
B.S.Bus.Adm.
Business Administration

Mike Albert McCann, Mason
B.A.
Business Administration

Stephen James Meechan,
Columbus
B.S.Bus.Adm., B.S.
Business Administration

Travis Eugene Miller,
Warsaw
B.S.Bus.Adm.
Business Administration

Caleb Glen Muller, Kansas
City, MO
B.A.Journal. , B.S.Bus.Adm.
(University of Missouri-
Columbia)
Business Administration

Adam Thomas Myhal,
Canfield
B.S.Bus.Adm. (Youngstown
State University)
Business Administration

Phillip Henry Needham,
Columbus
B.S. (Franklin University)
Business Administration

Adam John Parsons,
Marysville
B.S.Bus.Adm.
Business Administration

Robert A. Phillips, Bryan
B.A. (Miami University Oxford)
Business Administration

**Mohammed Abdul Javvad
Qasimi**, Hilliard
M.S. (Northern Illinois
University)
Business Administration

Jay Patrick Reidy,
Wadsworth
B.S.Mech.Eng. (University of
Akron)
Business Administration

Marc Adam Richcreek,
Conesville
B.S.Bus.Adm.
Business Administration

Christopher Ryan Sloey,
New Albany
B.S.Bus.Adm.
Business Administration

Commencement Convocation, August 28, 2011

Derek William Smith, Galena
B.S.Bus.Adm.
Business Administration

Jason Mark Stegall,
Columbus
Business Administration

Jerod Ashley Tilton, Galena
B.S.Bus.Adm.
Business Administration

Richard Delane Wade,
Columbus
B.A.
Business Administration

**Master of Business
Logistics Engineering**

Yi Sui, Dalian, China
B.S. (Dalian Maritime
University)
*Business Logistics
Engineering*

Master of Education

David Ayodele Alabi, Powell
B.A.
Master's (Southern Illinois
University Carbondale)
Education

Raja A. Ali, Dublin
B.S.
Education

Tamara Lee Beilke, Lake
Village, IN
B.S. (Saint Louis University)
M.S.
Education

David Matthew Bowers,
Mount Vernon
B.S.
Education

Joshua Alan Brown,
Wapakoneta
B.S.
Education

Patrick Ryan Cole, Stow
B.S.
Education

Joseph Lawrence DePalma,
St. Clairsville
B.A.
Education

Amy Lynn Donovan,
Gahanna
B.A.
Education

Peter Andreas Enderlin,
Short Hills, NJ
B.S. (Dickinson College)
M.S.
Education

Beverly Ann Goudy,
Lexington
B.A. (University of Michigan,
Ann Arbor)
B.S. (Ashland University)
Education

Alexander Carl Grady,
Glenmont
B.S.
Education

Kathryn D. Hanigan,
Broadview Heights
B.S.
Education

Evan Robert Hartman,
Columbus
B.S. (College of William and
Mary)
Education

Stacey Danielle Hauser,
Harrison
B.A.
Education

Michael Joseph Hayes,
Painesville
B.S.
Education

Andrew David Helmlinger,
Lewis Center
B.S.
Education

William Scott Housel,
Westerville
B.A. (Otterbein College)
M.A. (Methodist Theological
School in Ohio)
Education

O'Dasha Tanesa Johnson,
Cleveland Heights
B.S. (Xavier University)
Education

Amy Elizabeth Kaufman,
Cincinnati
B.S.
Education

Emily Burke Markovitz,
Columbus
B.A. (Grinnell College)
M.S. (University of Michigan,
Ann Arbor)
Education

Jacob Michael Mayer,
Strongsville
B.S.
Education

Thomas Anthony Metzger,
Akron
B.S.
Education

Christine Michelle Mills,
Delaware
B.S.CivilEng.
Education

Corey Morrison, Shaker
Heights
B.S.
Education

Zack Clark Patterson,
Zanesville
B.S.
Education

Katherine Anne Pietras,
Westerville
B.S.Educ. (Miami University
Oxford)
Education

Julie N. Pinney, Russell
B.S.Pharm.Sci.
Education

Gretchen Lueck Poorbaugh,
Lewis Center
B.S. (Purdue University)
M.B.A.
Education

Vanessa Leigh Rubin,
Worthington
B.A.
B.F.A. (Harrington College of
Design)
Education

Julianne A. Runco,
Steubenville
B.S.
Education

**Monique Frances
Sabaturski**, Westerville
B.S.H.E.
Education

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Ashton Marie Shetler,
Orrville
B.S.
Education

Jan E. Spaulding,
Wheelerburg
B.A.
Education

Jeremy Robert Stuhlfauth,
Columbus
B.S. (Denison University)
Education

Maria Vianello, Columbus
B.F.A., B.S.
Education

Mary Carol Vonck, Mount
Vernon
B.S.
Education

Erica Corinne Walker,
Sunbury
B.S.
Education

Anesia Marie Wells, Prospect
B.S.
Education

Emily Jacqueline Wilson,
Waterville
B.A.
Education

Julianne D. Wolf, Hamilton
B.A.
Education

Master of Fine Arts

Susana Alvarez, Corpus
Christi, TX
B.F.A. (Texas A&M University
–Corpus Christi)
Art

Joelle Atallah, Nabay,
Lebanon
B.A.Honors (American
University of Science and
Technology)
*Industrial, Interior and Visual
Communication Design*

Anne Winthrop Bardaglio,
Rockland, ME
B.A. (Goucher College)
English

**Elizabeth Marie Acox
Benzenberg,**
Wheelerburg
B.S.Design
*Industrial, Interior and Visual
Communication Design*

Nicholas Allan Bontrager,
Pearland, TX
B.F.A. (University of Houston)
Art

Undine Hazel Brod,
Columbus
B.A. (University of
Washington)
Art

Virginia Kathryn Colwell,
Columbus
B.F.A. (Virginia
Commonwealth University)
Art

Florence Gouvrit Montano,
Mexico City, Mexico
Licenciado (Escuela Nacional
de Pintura, Escultura y
Grabado - La Esmeralda)
Art

**George Thomas Gregory,
Jr.,** Columbus
B.F.A. (Virginia
Commonwealth University)
Art

Matthew James Hazard,
Columbus
B.A.
Theatre

Emi Inoue, Columbus
B.F.A. (California State
University, Long Beach)
Art

Taurean Addair Jones,
Princeton, WV
B.F.A. (West Virginia
University)
*Industrial, Interior and Visual
Communication Design*

Yoshinaga Kawamura,
Ishioka, Japan
B.A. (Komazawa University)
B.F.A. (Alfred University)
M.A. (University of Art and
Design)
Art

Mara Pegeen Penrose,
Columbus
B.F.A.
Dance

Philmore Peterson V, Dallas,
TX
B.F.A. (The University of the
Arts (in Philadelphia))
Art

Tara Rachel Polansky,
Columbus
B.A. (City University of New
York, Hunter College)
Art

Miriam R. Simon, La Paz,
Bolivia
B.S. (Purdue University)
*Industrial, Interior and Visual
Communication Design*

Claire Vaye Watkins,
Pahrump, NV
B.A. (University of Nevada -
Reno)
English

Stephanie Brooke West,
Nashville, TN
B.F.A. (Watkins College of Art,
Design and Film)
Art

Lauren Ann Whearty,
Havertown, PA
B.F.A. (Temple University)
Art

Master of Labor and Human Resources

Gokce Kut, Ankara, Turkey
Bachelor's (Middle East
Technical University)
Labor and Human Resources

Master of Music

Jesse Steven Darden,
Columbus
B.Mus. (University of North
Carolina)
Music

Whitney Renae Dodds,
Bellefontaine
B.A. (Otterbein College)
Music

John David Nevergall,
Columbus
B.A. (Valparaiso University)
Music

Master of Public Administration

Rajeev N. Ravisankar, Dublin
B.A.

Diploma (University of
Madras)
*Public Policy and
Management*

Master of Public Health

Laura M. Aumiller, Columbus
B.S.Nurs.
Public Health

Virginia Ann Black,
Columbus
B.S.Nurs. (Ohio Wesleyan
University)
Public Health

Jeffrey Michael Caterino,
Lewis Center
B.A. (Dartmouth College)
M.D. (Pennsylvania State
University)
Public Health

Sophia Rose Dailey,
Columbus
B.S. (Bowling Green State
University)
Public Health

Mary Joyce Fleming,
Delaware
Diploma (Grant Hospital
School of Nursing)
B.S.Nurs. (Capital University)
Public Health

Meaghan Nicole Glowacki,
Brook Park
B.S.
Public Health

James Michael Joseph,
Pataskala
B.S.Nurs. (Kent State
University)
Public Health

**Hannah Leora Hocker
Lange**, Perrysburg
B.A., B.S.
Public Health

Kelsey Logan, Columbus
B.S. (Samford University)
M.D. (University of Alabama)
Public Health

Kathryn Beth Lowe, Waverly
B.S. (Wilmington College)
Public Health

Misti Renee Parsley,
Columbus
B.S. (Kent State University)
Public Health

Patrick Kevin Reville,
Cleveland Heights
B.S.
Public Health

Jia Sun, Columbus
B.S. (University of Michigan,
Ann Arbor)
Public Health

Ashley N. Thompson,
Cleveland Heights
B.A. (Bowling Green State
University)
Public Health

Daniel Jose Torrent, Miami,
FL
B.S. (University of Florida)
M.D.
Public Health

Gabriella Emese Vari,
Columbus
B.A. (Ohio Wesleyan
University)
Public Health

Master of Science

Mahmoud H. Abdel-Rasoul,
Columbus
B.S., M.Pub.Hlth.
Public Health

Fatih Akyol, Corum, Turkey
B.S. (University of Gazi Antep)
*Electrical and Computer
Engineering*

Enas Mohamed Alakhras,
Dublin
D.D.S. (Suez Canal
University)
Dentistry

Brad Robert Bergefurd,
Wilmington
B.S.Agr.
*Agricultural and Extension
Education*

Erin Marie Bertino, Hilliard
B.S. (Kent State University)
M.D. (Northeastern Ohio
Universities Colleges of
Medicine and Pharmacy)
Medical Science

Katherine Suzanne Betts,
Granville
B.S.Agr.
Animal Sciences

Julie Ann Bing, Canton
B.S. (Ohio Northern
University)
Mechanical Engineering

Jessica Lynne Blank,
Columbus
B.S. (University of Kentucky)
Nursing

Andrew R. Blankemeier,
Newark
B.S. (Wright State University)
*Materials Science and
Engineering*

Katherine E. Boesche,
Dekalb, IL
B.S. (University of Illinois at
Urbana- Champaign)
Animal Sciences

Jenna M. Branski, Green
Springs
B.S.H.E.
Allied Medical Professions

Nadia Byrnes, Doylestown,
PA
B.S. (University of Rochester)
Food Science and Technology

Siwei Cao, Ji'an, China
B.S. (Northern Jiaotong
University, Beijing)
M.S. (Miami University Oxford)
*Materials Science and
Engineering*

Patricia Casal, Shaker
Heights
B.S. (Miami University Oxford)
Biomedical Engineering

Erin B. Cashion, Lewistown,
PA
B.S.Honors (New Mexico
State University)
*Environment and Natural
Resources*

Varadharajan Chandran,
Chennai, India
Bachelor's (Anna University)
*Computer Science and
Engineering*

Commencement Convocation, August 28, 2011

Abir Chatterjee, Kolkata,
India
Bachelor's (West Bengal
University of Technology)
Master's (University of
Roorkee)
*Electrical and Computer
Engineering*

Linchao Chen, Columbus
B.S. (Shanghai University)
Statistics

Yu-Jen Chen, Columbus
B.S. (National Central
University, Taiwan)
Civil Engineering

Arun Chockalingam,
Chennai, India
Bachelor's (Anna University)
*Computer Science and
Engineering*

Carey M. Collins, Shannon,
NC
B.S. (University of North
Carolina)
D.D.S. (Meharry Medical
College)
Dentistry

Kevin Alan Craig, Madison
B.S. (Ohio Northern
University)
Chemistry

Kevin Patrick Crawford,
Alliance
B.S.Elec.&Cptr.Eng.
*Electrical and Computer
Engineering*

Terra Ann Dalton, Mason
B.A. (Ohio Wesleyan
University)
B.S.
Geological Sciences

Nishanth Dandapanthula,
Hyderabad, India
Bachelor's (Vellore Institute of
Technology)
*Computer Science and
Engineering*

Subrahmanyam Darbha,
Vishakhapatnam, India
B.S., M.S. (Acharya N. G.
Ranga Agricultural
University)
Public Health

Edward William Davidian,
Chapel Hill, NC
B.S., B.A. (East Carolina
University)
D.D.S. (University of North
Carolina at Chapel Hill)
Dentistry

Bridget Rose Davidson,
Chicago, IL
B.A. (Vanderbilt University)
Nursing

Casey Benjamin Davis,
Columbus
B.S., M.A. (University of North
Carolina)
Statistics

Huntington Lee Davis,
Westerville
B.S. (Colorado State
University)
Microbiology

Jonathan Michael Davis,
Dublin
B.S.Mech.Eng.
Mechanical Engineering

Roberta Lee Davis, Powell
B.S.H.E.
Allied Medical Professions

Brian Douglas Dean, West
Chester
B.S.Mech.Eng.
Mechanical Engineering

Joselyn Del Pilar, Columbus
B.S. (University of Puerto
Rico)
Chemistry

Isha Sanjay Deshpande,
Mumbai, India
B.Tech. (University of Pune)
*Computer Science and
Engineering*

Sarah E. Devries, Columbus
B.S.
Nursing

Christopher L. Dicken,
Lexington, KY
B.S.CivilEng.
Civil Engineering

Christina Dipiero, Powell
B.S. (Grand Valley State
University)
M.B.A. (Columbia Southern
University)
Nursing

Piyush Prashant Dondeti,
Chennai, India
B.Engr. (Anna University)
Mechanical Engineering

Gregory A. Dottavio,
Massillon
B.S.Elec.&Cptr.Eng.
*Electrical and Computer
Engineering*

Jillane Holly Downs,
Gahanna
B.S. (Messiah College)
M.S. (Michigan State
University)
Nursing

Jennifer Lee Drerup,
Jennings
B.S. (Ohio University)
Physics

Derek Joseph Endres,
Loveland
B.S.Mech.Eng.
Mechanical Engineering

Steven Michael Engelhaupt,
Dublin
B.S.Mech.Eng.
Mechanical Engineering

Barbaros Selnur Erdal,
Columbus
D.D.S. (Ege University)
M.S.
*Electrical and Computer
Engineering*

Nathaniel E. Farley, Citrus
Heights, CA
B.S. (Brigham Young
University)
D.D.S.
Dentistry

Ryan Michael Farmer,
Columbus
B.S. (Allegheny College)
Microbiology

Ryan K. Feather, Eglon, WV
B.S. (West Virginia University
Institute of Technology)
*Computer Science and
Engineering*

Jesse Everett Filbrun,
Whitehouse
B.S. (Bowling Green State
University)
*Evolution, Ecology, and
Organismal Biology*

Commencement Convocation, August 28, 2011

Jill R. Gerke, Columbia, MO
B.S.Honors, B.S. (University of
Arizona)
Astronomy

Marla Susan Gilreath,
Mechanicsburg, PA
B.S. (University of Delaware)
Biochemistry

Richard Edwin Glosup,
Burleson, TX
B.S. (University of Texas at
Austin)
Nuclear Engineering

Elizabeth Sutton Gosnell,
Columbia, SC
B.S. (University of South
Carolina)
D.D.S. (Medical University of
South Carolina)
Dentistry

Kara Diane Govoni, Mount
Vernon
B.S. (Eastern Nazarene
College)
Nursing

Marc Timothy Groom,
Columbus
B.S.Mech.Eng.
Mechanical Engineering

Kimberly Coile Grosh,
Columbus
B.S.H.E.
Human Ecology

Sarah Marie Gudz, Mount
Vernon
B.A. (Ohio Wesleyan
University)
Nursing

Dante R. Guerra, Columbus
B.S.Mech.Eng., M.S.
*Industrial and Systems
Engineering*

Jesse Mateo Guerra,
Columbus
B.S.CivilEng. (New Mexico
State University)
M.S. (University of Illinois at
Urbana-Champaign)
*Industrial and Systems
Engineering*

Onur Gungor, Ankara, Turkey
B.S. (Middle East Technical
University)
*Electrical and Computer
Engineering*

Casey B. Hahn, Cincinnati
B.S.Mech.Eng.
Mechanical Engineering

Christine Tender Harrington,
Gahanna
B.S.Educ., D.D.S.
Dentistry

Srinivas Vijaykumar Hegde,
Thane, India
B.Engr. (University of Mumbai)
*Computer Science and
Engineering*

Melissa C. Herman, Wooster
B.S.Env.&Nat.Res.
*Environment and Natural
Resources*

Shannon Christine Hilton,
Columbus
B.S.Nurs. (University of
Maine)
B.S. (University of Cincinnati)
Nursing

Hsiang-Ting Ho, Taipei,
Taiwan, ROC
B.S. (National Chiao Tung
University)
Biophysics

Steven James Holfinger,
Brecksville
B.S. (Miami University Oxford)
Biomedical Engineering

Rebecca Marie Howard,
Midland, MI
B.S.Aero.&Astro.Eng.
*Aeronautical and Astronautical
Engineering*

Yating Hsu, Taipei, Taiwan,
ROC
B.S. (National Taiwan
University)
*Computer Science and
Engineering*

Eri Ichikawa, San Diego, CA
B.S. (University of California-
Davis)
*Agricultural, Environmental
and Development
Economics*

Pauline Sanjaya Ie, Jakarta,
Indonesia
B.S. (University of Illinois at
Urbana-Champaign)
Food Science and Technology

Courtney Ann Jatana,
Chesapeake, VA
B.S. (Virginia Polytechnic
Institute and State
University)
D.D.S. (Virginia
Commonwealth University)
Dentistry

Bradley Army Kabert, South
Euclid
B.S. (Kettering University)
*Materials Science and
Engineering*

Sumanth Kashyap, Chennai,
India
B.S. (National Institutes of
Technology, India)
Mechanical Engineering

Vinod Khare, Indore, India
B.Tech. (Indian Institute of
Technology, Kanpur)
Civil Engineering

Hussam Jihad Khasawneh,
Columbus
B.S. (University of Jordan)
Mechanical Engineering

Letitia E. Kotila, Grove City
B.A.
Human Ecology

Clara H. Kwon, Dublin
B.S. (Case Western Reserve
University)
Allied Medical Professions

Chung Hyun Lee, Columbus
B.S. (Inha University)
*Electrical and Computer
Engineering*

Nicholas D. Leque, Massillon
B.S.Mech.Eng.
Mechanical Engineering

Jing Li, Jinhua, China
B.Engr. (Beijing Information
Science and Technology
University)
*Computer Science and
Engineering*

Xuan Li, Baoquanling, China
B.Engr., Mech.Engr. (Harbin
Institute of Technology)
Civil Engineering

Jared V. Liette, Coldwater
B.S.Mech.Eng.
Mechanical Engineering

Commencement Convocation, August 28, 2011

Shu-Hong Lin, Taipei,
Taiwan, ROC
Bachelor's (National Taiwan
University)
Veterinary Biosciences

Tera Michelle Lindquist,
Hood River, OR
B.S. (Oregon State University)
M.S. (University of Kentucky)
Pathology

Susan Scantland Littleton,
Cincinnati
B.A.Honors (Earlham College)
Diploma (The Christ Hospital/
University of Cincinnati)
Nursing

Jie-Yu Liu, Taipei, Taiwan,
ROC
B.S. (National Yang Ming
University)
*Comparative and Veterinary
Medicine*

Leroy Louis Long, Dayton
B.Engr. (Wright State
University)
Mechanical Engineering

Fangfei Lou, Hangzhou,
China
Bachelor's (Zhejiang
University)
Food Science and Technology

Seyed Akbar Mansouri,
Columbus
B.S. (Azad University)
*Electrical and Computer
Engineering*

Kumala Marthina, Medan,
Indonesia
B.S.FoodSci.
Food Science and Technology

Joshua John McDonough,
Columbus
B.S. (Rose-Hulman Institute of
Technology)
Mechanical Engineering

Jillian Faith Meadows,
Fayetteville, WV
B.S. (West Virginia University)
Vision Science

Vilobh Mahadeo Meshram,
Columbus
B.Tech. (University of Pune)
*Computer Science and
Engineering*

Tricia Lynn Meyer, Cincinnati
B.S.Chem. (Wright State
University)
Chemistry

Margaret E. Middleton,
Sidney
B.A.
Human Ecology

Timothy Normand Miller,
Columbus
B.S. (University of South
Florida)
*Computer Science and
Engineering*

Matthew Britt Milliren,
Chesterland
B.S. (Cleveland State
University)
Mechanical Engineering

Sheryl Deneise Mims,
Montgomery, AL
B.S. (Oakwood College)
Human Ecology

Evan Hite Moore, Akron
B.S.
Biochemistry

Niriha Sagar Mudumba,
Hyderabad, India
B.Engr. (Osmania University)
*Electrical and Computer
Engineering*

Katherine Elizabeth Mueller,
Florissant, MO
B.S. (Southeast Missouri State
University)
Allied Medical Professions

Nakul Pramod Mundhada,
Amravati, India
B.S. (University of Mumbai)
Postgrad.Dipl. (South Indian
Education Society College
of Management Studies)
*Agricultural, Environmental
and Development
Economics*

Sinduja Muralidharan,
Chennai, India
Bachelor's (Anna University)
*Computer Science and
Engineering*

Sukhdeep Singh Nagra,
Yuba City, CA
Bachelor's (Manipal
University)
Civil Engineering

Stephanie Nicole NeCamp,
Loveland
B.S.Mech.Eng. (University of
Kentucky)
*Aeronautical and Astronautical
Engineering*

Bradley Dwight Okeson,
Novelty
B.S.Mech.Eng.
Mechanical Engineering

Ugur Olgun, Ankara, Turkey
B.S. (Bilkent University)
*Electrical and Computer
Engineering*

Kimberly Ann Orleans,
Richardson, TX
B.Bus.Adm. (University of
Texas at Austin)
Food Science and Technology

Erika Kathleen Osborn,
Canal Winchester
Nursing

Amir Mohieldin Osman,
Columbus
B.S. (University of Khartoum)
*Geodetic Science and
Surveying*

Giulia M. Pagano, Cincinnati
B.A. (Case Western Reserve
University)
D.D.S. (University of
Kentucky)
Dentistry

Sadie Taylor Palmisano,
Upper Arlington
B.A. (Xavier University)
Public Health

Esther Elizabeth Parisian,
Bowling Green
B.A.
Rural Sociology

Mitchell William Parsons,
Cedarville
B.S.Mech.Eng.
Mechanical Engineering

Harshad Narayan Pathak,
Pune, India
Bachelor's (University of
Mumbai)
Chemical Engineering

Sharada Krishna Patil,
Mumbai, India
Bachelor's (National Institutes
of Technology, India)
*Computer Science and
Engineering*

Commencement Convocation, August 28, 2011

Jessica A. Pempek, St.
Clairsville
B.S.Agr.
Animal Sciences

Donald Sukma Permana,
Columbus
B.S. (University of Indonesia)
Geological Sciences

Christian Matthew Petrie,
Toledo
B.S.Mech.Eng.
Nuclear Engineering

Mahadevi Pillai Perumal,
Chennai, India
B.Engr. (Anna University)
*Electrical and Computer
Engineering*

Daniel Russell Powell,
Rochester, WA
B.S., O.D. (Pacific University)
Vision Science

Phillip Edward Prueter,
Alliance
B.S. (University of Akron)
Mechanical Engineering

Ramsundar Radhakrishnan,
Coimbatore, India
B.S. (Anna University)
*Electrical and Computer
Engineering*

Aarthi Raveendran, Tamil
Nadu, India
B.Engr. (Anna University)
*Computer Science and
Engineering*

Deepak Ravindran,
Columbus
B.Engr. (Anna University)
Mechanical Engineering

Lynn Marie Reichert, Maria
Stein
B.S. Alld.Hlth.Prof.
Allied Medical Professions

David Charles Riegel, Jr.,
Milford
B.S. (University of Kentucky)
*Agricultural, Environmental
and Development
Economics*

Maathangi Sankar, Chennai,
India
B.S. (Indian Institute of
Technology, Madras)
Mechanical Engineering

**Lindsay Marie
Sanzenbacher**, Toledo
B.A., B.S. (University of
Toledo)
Chemical Physics

Eric J. Schacht, Canal
Winchester
B.S.Elec.&Cptr.Eng.
*Electrical and Computer
Engineering*

Ryan Joshua Schmidt,
Springbrook, WI
B.S. (University of Minnesota
Duluth)
Physics

Nilay R. Shah, Jamnagan,
India
Bachelor's (Saurashtra
University)
Medical Science

Stephanie Short, Akron
B.S.Biology (University of
Akron)
Horticulture and Crop Science

David L. Slager, Holland, MI
B.S.Biology (Calvin College)
*Environment and Natural
Resources*

Nathan Paul Stohs, Logan
B.S. (Carnegie Mellon
University)
*Computer Science and
Engineering*

Xiaojie Su, Beijing, China
B.S. (Beijing University of
Technology)
*Computer Science and
Engineering*

Enhua Tan, Jiujiang, China
B.Engr. (University of Science
and Technology of China)
Master's (Chinese Academy of
Sciences)
*Computer Science and
Engineering*

Sarah M. A. M. Taqi, Kuwait
B.Engr. (Kuwait University)
*Electrical and Computer
Engineering*

Emily Rose Tarazi, Columbus
B.A.
Nursing

Richelle Marie Teeling, Canal
Fulton
B.S. (Kent State University)
Physics

Aaron Paul Thaler, Vandalia
B.S.Mech.Eng.
Mechanical Engineering

Angela Marie Thatcher,
Cortland
B.S.Agr.
Rural Sociology

Jennifer Lee Thieme,
Grandville, MI
B.S. (Carroll College)
*Environment and Natural
Resources*

Patrick Hutton Thompson,
Georgetown, Guyana
B.S.CivilEng. (Ciudad
Universitaria Jose Antonio
Echeverria)
Civil Engineering

Sravya Tirukkovalur,
Hyderabad, India
B.Tech. (Jawaharlal Nehru
Technological University)
*Computer Science and
Engineering*

Caitlin Maureen Toohy,
Canton
B.A., B.S.Mat.Sci.&Eng.
*Materials Science and
Engineering*

Rachel Ann Tumin,
Columbus
B.S. (University of Virginia)
Public Health

Jorge Villares, Reynoldsburg
B.S. (University of Cincinnati)
Mechanical Engineering

Pasco Muindi Wambua, Athi-
River, Kenya
B.S. (Moi University)
Chemistry

Chiu Ni Wang, West Bengal,
India
Bachelor's (West Bengal
University of Technology)
*Computer Science and
Engineering*

Guang Chao Wang,
Shanghai, China
B.S.Mech.Eng. (Shanghai
University)
Mechanical Engineering

Ting Wang, Yangquan, China
B.S. (South China University
of Technology)
Food Science and Technology

Commencement Convocation, August 28, 2011

Katherine Blonski Warner,
North Royalton
B.S. Ind. & Sys. Eng., B.A.
*Industrial and Systems
Engineering*

Joshua James Webb,
Tallmadge
B.S. Aero. & Astro. Eng.
*Aeronautical and Astronautical
Engineering*

Kevin T. Weitzel, Westlake
B.A. (Miami University Oxford)
D.D.S. (Case Western
Reserve University)
Dentistry

Douglas Evan Wertepny,
Columbus
B.S. (University of Dayton)
Physics

Rachel Ann Wildman,
Cridersville
B.Mus., B.A. (University of
Southern California)
Nursing

Jonathan Andrew Will, Paris
B.S. Weld. Eng.
Welding Engineering

Karen Lynn Willard, Newport,
VT
B.A. (University of Vermont)
*Environment and Natural
Resources*

Michelle Lynn Wilson, Port
Clinton
B.S. (Wright State University)
Mechanical Engineering

Shirley Yunita Witarsa,
Semarang, Indonesia
B.S. (Iowa State University)
Food Science and Technology

Sage M. Wolfe, Athens
B.S. Mech. Eng.
Mechanical Engineering

Zhiguang Xu, Shantou, China
B.S. (Sun Yat-sen University,
Guangzhou)
Statistics

Chun-Ju Yang, Taiwan, ROC
B.S. (Chang Gung College of
Medicine and Technology)
*Electrical and Computer
Engineering*

Hyo Jin Yang, Seoul, Korea
B.A., M.S. (University of
Seoul)
*Geodetic Science and
Surveying*

Jiangyong Yin, Rushan,
China
B.S. (Fudan University)
Statistics

Dean Zhang, Dayton
B.A. (Zhengzhou University)
*Computer Science and
Engineering*

Jiayi Zhang, Chongqing,
China
B.S. (Tsinghua University)
Mechanical Engineering

Wenbin Zhang, Guangzhou,
China
B. Engr., M.S. (Zhejiang
University)
*Computer Science and
Engineering*

Yulei Zhang, Changchun,
China
B.S. (Nankai University)
Statistics

Jiedan Zhu, Guangzhou,
China
B. Engr. (South China
University of Technology)
*Computer Science and
Engineering*

Teodora Zujovic, Belgrade,
Serbia
B.S. (University of Belgrade)
Chemistry

Master of Social Work

Rachel Elizabeth Adkins,
Milford Center
B.S.S.W. (Capital University)
Social Work

Ambur Leeann Banner,
Urbancrest
B.S.S.W. (Capital University)
Social Work

Claudia Kay Bigler, Marion
B.S.S.W. (Capital University)
Social Work

Sarah E. DeAnna, Ashtabula
B.A.
Social Work

Nicole Davis Dunbar,
Westerville
B.A. (Otterbein College)
Social Work

Laura Kathleen Kelley,
Cheshire
B.A. (Ohio University)
Social Work

Cheri Mikol, Washington
Court House
B. Educ. (York University)
Social Work

Patience J.E. Moss, Findlay
B.S.S.W. (University of
Findlay)
Social Work

College of Arts and Sciences

Executive Dean: Joseph E. Steinmetz

Mark W. Shanda, Divisional Dean, Arts and Humanities

Peter March, Divisional Dean, Natural and Mathematical Sciences

Gifford Weary, Divisional Dean, Social and Behavioral Sciences

Bachelor of Arts

Bailey Justine Abbott, Morrow

Jason Craig Abell, Findlay

Alex Parker Adams, Sidney

Kevin Andrew Adams, Bucyrus

Stephen James Ahman, Lima

Trevor Paul Amos, Gahanna

Sophia Colette Antoun, Columbus

Magna Cum Laude

Nesreen Moustafa

Aouthmany, Sylvania

Melissa Christin Arena, Brunswick

Cum Laude

Shayna Ramara Atwater,

Garfield Heights

Benjamin Michael Ayers, Westerville

Alicia Michelle Baker, Waterloo, Belgium

Cum Laude

with Honors in the Arts and Sciences

Jennifer Anna Baker, Ashland

Lauren Nicole Baker, Dublin

George Allen Ballou, Memphis, TN

Danielle Elaine Barnett, Bay Village

Kyle Patrick Bartko, Garfield Heights

Alexander E. Bartlow, Westerville

Brett Alexandra Basinger, Aurora

Arielle Bruria Bavarsky, Perrineville, NJ

Brenda Lee Beach, Rawson
Ryan Fitzgerald Beach, Columbus

Casey Bellman, Columbus

John Also Bennett, Columbus

Shane Bergoch, Mentor

Lucy Jeanne Bernhart,

Toronto

Cara Berninger, Columbus

Cieara Elizabeth Berringer, Fairfield, CA

Rachael Lillian Berry, Chagrin Falls

Keegan Michelle Billick, Reisterstown, MD

Wayne Woodrow Bishop, Cambridge

Scott J. Boone, Columbus

Breanna Fayre Boster, New Albany

Kyle Jennings Boucher, Pickerington

Emily Michelle Bougher, West Liberty

Zachary Scott Bradley, Twinsburg

Julian J. Brainard-Reichwein, Fredericktown

Cum Laude

Joseph William Brammer, Cincinnati

Magna Cum Laude with Honors in the Arts and Sciences

Genna Margaret Brand, Virginia Beach, VA

William Everett Brantingham, Taipei, Taiwan, ROC

Daniel Joseph Brewer, Marion
Cum Laude

Michelle Lorraine Britt, Dublin

Charles Barrett Bronder, Columbus

Alexander Scott Brown, Columbus

Ashley Marie Brown, Strongsville

Emily Jane Brown, West Chester

Bryan Matthew Brush, Dublin

Alexander Justin Bucci,

Zanesville

Tiffany A. Buch, Clintonville

Jordan Christopher Burger,

Milford

Kylie Alyse Busch, Kenton

Damien Joseph Bythrow,

Sarasota, FL

John Rutherford Call, Mentor

Johnathan Albert Carnevale,

Powell

Kaitlin Elizabeth Carney,

Gambier

Robert James Casper,

Cleveland

Marisa O. Catalino, Columbus

Amanda Leigh Centafanti,

Youngstown

Joseph Anthony Cervi,

Columbus

Tiffany Michelle Chandler,

Jackson

Jie Chen, Columbus

Katherine Elizabeth Cherup,

Mount Vernon

A'doo L. Chia-Kur, Mansfield

Pablo Chignolli, Lima, Peru

Min Choi, Seoul, Korea

Tammy S. Christy, Lancaster

Gina Marie Cipparrone, Lancaster

Austin Buell Clark, Granville

Benjamin Thomas Clark,

Ashland

Jennifer Lynn Clay, Mason

Cum Laude

Benjamin James Claymier, Delaware

Arryn K. Cole, Columbus

Anne E. K. Coleman,

Westerville

Ethan Andrew Coleman,

Lancaster

John David Coleman,

Columbus

Brandyn Joshua Collins,

Palmdale, CA

Mark Steven Combs, Jr.,

Riverside

Michael Paul Connor, Perry

Colleen Nicole Conway,

Bellbrook

Alexis Jennifer Cooksey,

Newark

Michele Leona Cooper,

Columbus

Stephanie Lynn Cooper,

Dayton

Magna Cum Laude

Megan Elizabeth Costic,

Lyons

Zachary Alan Couch,

Springboro

Danielle Renee Cox,

Lancaster

Samantha Adel Coyle,

Sylvania

Laura J. Crabtree,

Waynesfield

Gregory Ronald Craig,

Vandalia

with Honors in the Arts and Sciences

Alissa Danielle Crane,

Westerville

Wesley John Cross, Upper

Arlington

Elmo Stacy Curry III,

Columbus

Evva Georgette Curtis,

Bellefontaine

Ryan Francis Dalton,

Cincinnati

Vincent Michael D'Amico,

Lakewood

Alex Richard Daniels,

Thornville

Bill Wilson Dantowitz,

Brookline, MA

Theodore Michael Daroski,

Dublin

Cassandra Dawn Davala, New

Concord

Derek Geoffrey Davis, Lewis

Center

Commencement Convocation, August 28, 2011

Jeffery Allen Davis, Maineville
Cum Laude

Orel De La Mota, Santo Domingo, DR

Danielle Christine Decot, Marysville

Rachel Lindsay Dehner, Canal Winchester

Max Thompson Delaplane, Logan

Christopher Brian DeLong, Columbus

Amy Nicole Delozier, Columbus

Andrew Nicholas DiCesare, Oak Harbor

Tirzah Grace DiGennaro, Columbus

Clarissa Meghan DiGiannantoni, Columbus

Diana Katherine DiMare, Mayfield

Jennifer Grey Dodrill, Upper Arlington

Rylee Jolene Doherty, Perrysville

Matthew Alfred Dollens, Worthington

Ryan Michael Donohue, Columbus

Eric Courtland Douglas, Aurora

Miranda Ashley Dowell, Johnstown

Katie Marie Dune, Marion

Andrew Mitchell Duthie, West Chester
Cum Laude
with Honors in the Arts and Sciences

Michael Edward Eastman, Menomonee Falls, WI

Geneva Jordan Echols, Darrtown

Daniel M. Eisner, Reynoldsburg

Jonathon Carl Elgin, Shelby

Aaron Kyle Evans, Hilliard

David A. Evinsky, McDonald

Randi D. Fadle, Marysville

Fowzia Abas Farah, Columbus

Brittany Marie Farwick, Columbus

Ryan Neal Fenton, Wheelersburg

Meg Amelia Ferrillo, Bexley

Jonathon Todd Field, Thornville
Cum Laude

Lauren Elizabeth Finck, Gahanna

Patrick Ryan Finical, Clinton
Summa Cum Laude

Bradley Joseph Fisch, Milford

Michael Joseph Flood, Westlake

Natalie Lyn Flores, Cleveland

Jennifer Gibson Folsom, Worthington

Chana Renee Foster, Columbus

Garth Alvin Fox, Hudson

Stefanie Marie French, Reynoldsburg

Sarah Hastings Fries, Christiansburg
Cum Laude
with Honors in the Arts and Sciences

Samuel Chadwick Gabriel, Columbus

Kya Kathlyn Gagni, Marion

April Loraine Gaither, Thomas

Melissa Marie Gallagher, Heath
Cum Laude

Melissa Sue Gallant, Upper Sandusky
Magna Cum Laude

Maricela Galvan, Wauchula, FL

Emily Ann Gardiner, Fredericktown

Christina Alesia Garrett, Columbus

Kelly Marie Garrett, Columbus

Tyler Colby Gaston, Pickerington

Jessica Leanne Gibson, Columbus

Janay Monique Gilbert, Valdosta, GA

Jacob Enoch Gillam, Bellville

Eric Dwayne Goggins, Columbus

Ashley A. Good, Lima

Brittany Ann Goodchild, West Hills, CA

Matthew James Gottke, Hilliard

Abigail Esther Gottsleben, Chicago, IL

Robert Anthony Gould, Jamestown

Eric Andrew Graber, Toledo

Julia Michelle Graber, Eastlake

Tyler Ray Greathouse, Cambridge

Tabitha Leighann Green, Galloway

Daniel Sheldon Gunsberg, Chicago, IL

Jessica Rae Haberek, Reynoldsburg

Meredith Kay Hackathorn, Monroeville

Phillip George Haddad, Marion

Ampson Paul Hagan, Silver Spring, MD

DeShay M. Hagans, Dayton

Allison Marie Haidet, Canton

Jesse Jo Haines, Martinsburg

Amanda Kelly Hamlin, Hudson

Shawna Marie Hammond, Reynoldsburg

Westley Hancock, Reynoldsburg

Benjamin Joshua Hanley, Westerville

Jessica Christine Hardin, Cleveland

Florence Lim Hardjono, Powell
Summa Cum Laude
with Honors Research Distinction in Speech and Hearing Science

Nicholas Ryan Hart, Lima

Mohamed Abdiqadir Hashi, Garbohaarey, Somalia

Hodo Hussein Hassan, Philadelphia, PA

Windy Louise Hawkins, Cleveland

Sarah Noel Heck, Huron

Katie Lauren Hellman, Cincinnati

Sarah Nichole Helton, Harrod
Cum Laude

Maureen Elizabeth Henry, Granville

Orala Farah Hershi, Columbus

Marc Steven Hider, Stow

Pamela Delores Hill, Columbus

Sara Elisabeth Hinds, Toledo

Rebecca Anne Hintze, Miamisburg

Matthew Ross Hnytko, Middleburg Heights

Jessica Rae Horne, Columbus

Jaslyn Karissa Hopkins, Youngstown

Nichole M. Hoyt, Columbus

Eric Michael Hueve, Glandorf

Terry K. Huett, Hudson

Stephen C. Humphries, Dublin

Rabia Hussain, Karachi, Pakistan

Linh M. Huynh, Columbus

Sarah Hwang, Lewis Center

Seenae Hwang, Korea

Homyo L. Hyland, Miami, FL

Leigha M. Iadonisi, Norton, MA

Daniel Paul Jahns, Toledo

Kamila Maria Jaroniec, Stow
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in English

Michael Christopher Jaskot, W. Trenton, NJ

Shalonda Tierra Jenkins, Chicago, IL

Rachael Elizabeth John, Upper Arlington

Jason Talbott Johns, Columbus

Alexander Taylor Johnson, Cincinnati

Megan Suzanne Johnson, Chagrin Falls

Commencement Convocation, August 28, 2011

Brandon Joseph Jones,
Delaware

Hannah Elizabeth Jones,
Columbus

Lamar Jones, Cincinnati

Amy Lynn Joseph,
Washington Court House

Lindsay Ann Kelly, Painesville

Sunghun Kim, Korea

Bethany Lee King, Canton

Daniel Paul Kirsh, Columbus

Stephanie Elizabeth Kline,
Hilliard

Kathryn Marie Kochan,
Cincinnati
Cum Laude

Lauren Mary Koenig, Novelty

Neal Andrew Koerner, Upper
Arlington

Michael Gregory Konkel,
Kettering

Jordan Scott Koski, Brook
Park

Chelsea Rose Kuznik, Upper
Arlington
Cum Laude

Kaitlyn Mae Marie Labrozzi,
Erie, PA
Cum Laude

Logan Mitchell Lawrence,
Upper Sandusky

Tyler Lee Layton,
Waynesboro, PA

George Lea, Columbus
Cum Laude

Seung Joo Lee, Seoul, Korea

Nicholas Lee Leonard,
Pataskala

Kyle Andrew Lepi, Dresden

Elizabeth LeeAnn Lesch,
Marion

Christopher Michael Lester,
Reynoldsburg

Brian L. Letman, University
Heights

Tikita Kenyon Lewis,
Columbus

Zachary Ward Lewis,
Reynoldsburg

Aaron Timothy Lindstrom,
Wellington
Magna Cum Laude

Christopher Charles Linert,
East Palestine

Melissa Renee Litteral, Hilliard

Jaclyn Elizabeth Little,
Columbus

Shu Liu, China

Kimberly Nicole Livingston,
Columbus

Zachary Adam Livingston,
West Milford, NJ

Andrew Joseph Luden,
Westerville

Oleksandr Lukovych,
Cleveland

Shawn Patrick Lutz, Hilliard

Sara Caitlin Lynch, Lakewood

Michael Edward Madsen,
Aurora

Ashley Louise Magrum, Lima

Iman Rabeh Mahmoud, New
Orleans, LA
Magna Cum Laude

James Andrew Strong Malley,
Tampa, FL

Daniel Louis Mann, Albion, MI

Ryan Joseph Marchese,
Dublin

Azia Charlese Mason, Canal
Winchester

William David Mason, Seven
Hills

Aaron Jeffrey Mauk, New
Albany

Megan Lorene Maxwell,
Coshocton

Sean Brian Maxwell, Aurora

Adam Benjamin Mayhew,
Liverpool, NY

Patrick Bowman Mazza,
Cincinnati

Leah Marie McCallister,
Worthington

Joshua Allen McCarty,
Ashland

Mason Scott McClew,
Columbus
Magna Cum Laude

Amanda Mae McCloud,
Columbus

Stefan Christopher
McCormick, Powell
Cum Laude

Kathleen Laura McDaniel,
Newark

Tyler Maxwell McDonald,
Dublin

Kendra McKellop, Zanesfield
Cum Laude

James Kelly McKnight,
Cincinnati

Jillian Diana McLaughlin,
Lexington

Katlin Elizabeth McNally,
Delaware

Blake Edwin McNamara,
Loveland
Cum Laude

Christopher Glenn Meek,
Mentor
*Magna Cum Laude
with Honors in the Arts and
Sciences*

Tyler Richard Meek, Marietta

Michelle Kathryn Mendel,
Delaware

McKenna Elise Meyer,
Cincinnati

Bret Allan Meyers, Sylvania

Aaron Scott Miele, Windsor,
CT

Falencia Deshay Miller,
Decatur, GA

Taylor Asher Miller,
Huntington, WV

Lindsay Danielle Milliron,
Toledo

Stephanie Marie Minic,
Blacklick
Cum Laude

Andrew Taylor Mitchell,
Roanoke, VA

Oliver Jordan Mitchell,
Columbus

Alexander Mills Mohar, Galena

Aisha Jameel Mohiuddin,
Marysville

Max Nicholas Molchan,
Fairborn

Ryan Daniel Monge,
Pickerington

Philip Joseph Moore,
Columbus

Peter G. Morales, Franklin
Lakes, NJ

Jared Michael Morris,
Columbiana

Jonathan Zachary Morris,
Cincinnati
Cum Laude

Benjamin Michael Morrison,
Groveport

Justin Andrew Moyer, Tipp
City

Kazuma Mukawa, Japan

Brian Dean Munk, Dublin
Cum Laude

Stephen Michael Navarre,
Columbus

Eric R. Naylor, Cardington

Nicholas Tyler Nevius,
Springfield

Maria Theresa Noah,
Bremerton, WA

Erica Ashley Noble, Bridgton,
ME

Kevin Layne O'Banion, Troy

Bray W. Offenbecher,
Bellefontaine

Ji Hoon Oh, Seoul, Korea
Summa Cum Laude

Tiffany Michelline Oliver,
Cleveland

Kevin John Olsen, Sylvania

Tyler Wayne Olson, Plain City
Cum Laude

Zachary Bendon Olson, West
Jefferson

Aava K. Patel, Dublin

Kristen Leigh Patton,
Marysville

Amber Kathryn Paul, Kenton
Cum Laude

Laura Elizabeth Pearce,
Cincinnati
*Cum Laude
with Honors in the Arts and
Sciences*

Kathryn Claire Pearson,
Finneytown
Cum Laude

Amber Lynn Perry, Dunkirk,
NY

Commencement Convocation, August 28, 2011

Kyle Steven Peterson,
Wichita, KS
Brendan John Petro, Canton
Matthew Vincent Piechocki,
Pickerington
Ashley Nicole Pinkerman,
Grove City
Sarah Louise Plaskett, Lima
Kalpana Potaraju, Dublin
Andrew Robert Prater,
Columbus
Robert L. Puckett III, London
Laura Frances Pugh, Penfield,
NY
Griffin Scott Ralston, Los
Angeles, CA
Ashley Nicole Raschella, New
Albany
Christopher M. Rea, Richwood
Ashley Nicole Reese,
Springboro
David Reyes, Jr., Cleveland
Donald L. Rhine, Greenwich
Eric Alan Richards, Columbus
David Michael Ricks,
Indianapolis, IN
Jessica Ann Riley, Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences
Karla M. Rincon, Immokalee,
FL
Hannah Louise Risner, Aurora
Jason Lee Roberts, Dayton
Jenna Renee Robinson,
Canton
Valen Alyse Rolfes, Cincinnati
Darrin Lee Ronken, Lima
Michael Joseph Rourke,
Columbus
Magna Cum Laude
Todd Harrison Rudasill,
Chester Spgs., PA
LaMar Jerrell Ruffin,
Reynoldsburg
Krysta Nicole Ruley, Lima
Matt C. Rundo, Chagrin Falls
Alexandra E. Russo,
Strongsville
Yekaterina I. Ryabtseva,
Madison
Magna Cum Laude
with Honors in the Arts and
Sciences
Brooke Jennifer Ryan, Findlay
James Barry Ryan, Gahanna
Matthew Glenn Saccurato,
Chappaqua, NY
Sarah Joanne Santana,
Brunswick
Samuel Austin Scales,
Louisville, KY
Patrick D. Schafer, Hilliard
Corey Todd Scheiber,
Lexington
Elyse Marissa Schenker,
Cincinnati
Brent Ryan Scherf, Oak
Harbor
Bret Michael Schueneman,
Columbus
Alysia M. Schuette, Napoleon
Ambrose Anthony Schulte,
Cincinnati
Summa Cum Laude
Sarah Elizabeth Schwarz,
Omaha, NE
Bryan Andrew Serif, Dublin
Jason Stanley Sestrich,
Delaware
John Joseph Shaffer, Bryan
Luke Richard Shahnian,
Shaker Heights
Amanda Geneva Sheets,
Newark
Joshua Robert Sherman,
Kinsman
Kyle Wade Shinaberry,
Marengo
Melissa Ann Sillanpaa, Perry
Franklin Delano Simon III,
Wadsworth
Wesley Douglas Sistrunk,
Toledo
Cum Laude
Jessica Christine Slone,
Cincinnati
Jamila Sharifa Smith,
Pickerington
Katie Marie Smith, North
Royalton
Kristin Nicole Smith, Akron
Nicole Marie Smith, Canton
Trevor P. Smith, Westerville
Zachary Charles Smith, Carey
Austin Ray Snoke, Lima
Santipab Somboon, Bangkok,
Thailand
Maria Rached Soufi, Dublin
Summa Cum Laude
Shannon Mary Steele, Mason
Peter Colin Steffes, Hilliard
Brittani Michelle Sutton,
Cincinnati
Andrew Swope, Cincinnati
Cum Laude
David Tang, Elizabeth, NJ
Molly Rose Tarpey, Columbus
Eric Steven Taylor,
Donnellsville
Magna Cum Laude
Guy Angelo Templeton II,
Akron
Daniel Thomas James Terry,
Etna
Chelsea Elizabeth Thomas,
West Chester
John Paul Thompson,
Kettering
Mercedez Lee Thompson,
Lorain
Magna Cum Laude
Oliver Eli Thompson,
Centerville
Marjorie Jane Tindor, Rapid
City, SD
Joshua Tyler Tisonyai,
Zanesville
Jordan Thomas Tkach,
Norwalk
Summa Cum Laude
Ricky Mase Tobin, Marysville
Magna Cum Laude
Roberto Emmanuel Toro,
Bronx, NY
Mary Quan Trinh, Columbus
Alina Tsirlina, Columbus
Nekolle LeShay Turner,
Phoenix, AZ
Ryan Beck Turner, Dayton
Nesha Arif Usmani,
Strongsville
Cum Laude
Lori A. Vanzant, Washington
Court House
Michael Robert Vasila,
Columbus
Crystal Marie Vera, Rio
Grande City, TX
Cum Laude
Michael Eugene Wagner,
Fredericktown
Steven Kennedy Waites,
Toledo
Cum Laude
Bailee Renee Walker,
Cleveland Heights
Elizabeth Anne Walker,
Medina
Stephen Charles Walter,
Wapakoneta
Summa Cum Laude
Jake Michael Wehner,
Cleveland
Harrington Weihl, Marietta
Cum Laude
Hallie Marie Weilemann,
Chagrin Falls
Justin Tyler Weimer, Gahanna
Kyler Jay West, Burlington, IA
John Robert White, Crestline
Kelli Renee White,
Pickerington
Erica Yvonne Whitmore,
Columbus
Erin Kylie Wick, Columbus
Magna Cum Laude
Anna Wilkinson, Medina
Abby Rae Williams, Pataskala
Kyra Javonne Williams,
Columbus
Ashley Lynn Wills, Dayton
Brent Daniel Wilson, Bellbrook
Christopher John Wilson,
Cincinnati
Ryan Lance Wilson, New
Lebanon
William Nicolas Wilson,
Zanesville
Corinne Laine Winkler,
Centerville
Cory James Wolf, Brunswick
DebralyN Isis Elizabeth
Woodberry-Shaw, Toledo
Cum Laude

Commencement Convocation, August 28, 2011

Josalyn Marie Woodruff,
Norwalk
Darrett Kim Woon, Fremont,
CA
Laura Danielle Word, Marion
Stefany S. Wynn, Dayton
Bethany L. Yacapraro, Dalton
Joseph M. Yake, Marion
Samantha Lynne Young,
Bellville
Patrick John Zamaria,
Brecksville
Mengchan Zhang, Hefei,
China
Katherine McCloud Ziegler,
Westerville
Amanda Stephanie Zimnoch,
Mentor
Emiley Erin Zinz, Youngstown
Cum Laude
Benjamin Ryan Zoldan,
Chesterland

Bachelor of Arts in Journalism

Corynne Lianna Kathleen
Armstrong, Spangdahlem,
Germany
Cum Laude
Sara Ashley Bradley, Madison
Casey Patrick Hansman,
Cincinnati
James Heber Oldham,
Columbus
Brooke Jennifer Ryan, Findlay
Kevin Thomas Sanchez,
Burbank, CA
Corey Allen Shaffer,
Reedsville
Raad S. Shubaily, Powell
Erik B. Yost, Laurel Springs,
NJ

Bachelor of Art Education

Patrick Michael Callicotte,
Dublin
Cum Laude
Adam Lee Routson, Findlay

Bachelor of Fine Arts

Whitney Marie Brewer, Canton
Neal Robert Egan, Toledo
Neil Thomas Hoyng, Celina
Cum Laude
Shahid Khan, Columbus
Amber Mason, Columbus
Meghan Rose Ritchey, Dublin
Gerardo H. Sanchez, Archbold
Zachary Austin Schaffter,
Springboro
Cum Laude

Bachelor of Music

Brandon James Christie, West
Chester
Cum Laude

Bachelor of Music Education

Julia Marie DeMaio,
Hendersonville, NC

Bachelor of Science in Design

Shannon Marie Lieberman,
Cincinnati
Cum Laude
Tyler David Rink, Columbus
Magna Cum Laude
Nicholas Joseph Vallo,
Greenville

Bachelor of Science

Veronica Lynn Andrews,
Pickerington
Joseph Anthony Bako,
Boardman
Damon Thomas Barr,
Blanchester
Bradley Edward Bennett,
Loveland, CO
Sarah Ann Blausier, Tipp City
Alexandra Markley Boron,
Strongsville
Jennifer Lynn Bosse, Loveland
Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Molecular Genetics*
Michelle Ranees Bowles,
Lewistown
Christopher Steven Brainerd,
Painesville
Theodore Louis Bross, North
Bend
Cum Laude
*with Honors in the Arts and
Sciences*
Scott Thomas Brown, Dover
Mallory Lynn Buckosh, Elyria
Magna Cum Laude
Angela I. Cochran, Bucyrus
Grace Wickstrom Conley,
Rochester, NY
William Wesley Cruikshank,
Houston
Cum Laude
Travis Edward Dunlap,
Newark
Matthew Jordan Ebelhar,
Cincinnati

Justin Matthew Eldridge,
Suffield
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Stephanie A. Enarusai,
Burlington, NJ
Lindsi Nicole Enoch,
Westerville
Tory Kendall Falde, Crestline
Magna Cum Laude
Theresa L. Fife, Cenetrburg
Adam James Fulkert, Powell
William Henry Gort, Buffalo,
NY
Magna Cum Laude
Ian Fitzroy Francis Green,
Tampa, FL
Cum Laude
*with Honors in the Arts and
Sciences*
Rebecca Anne Greive, Copley
David Alan Handler,
Beavercreek
Ryan Matthew Hawkins,
Reminderville
Chad S. Hermiller, Ottawa
Cum Laude
Ryan Patrick Hill, Dublin
Nicholas Brubeck Hiltbrand,
Upper Arlington
Homyo L. Hyland, Miami, FL
Zachary Forest Ickes, Fostoria
Rachael JoAnn Ivins,
Cincinnati
Chenali Michelle Jayadeva,
Columbus
Courtney Jo Jenkins,
Chillicothe
David Thomas Johnson,
Cincinnati
Ricky Kalia, Cincinnati
Lindsay Gaile Kennard,
Coshocton
Robert Kennedy, Plainview,
NY
Jeffrey W. Klenke, Springfield
Julie Muir Kowach, Sheffield
Village
Olivia Danielle Lane,
Youngstown
Craig Emerson Laparo,
Gahanna
John Frederick Leitzinger,
Middletown
Terra Danielle Lemaster,
Mansfield
Cum Laude
*with Honors in the Arts and
Sciences*
Benjamin Wayne Lewis,
Columbus
Weilshi Li, Shandong, China
Chelsea Linn Lonsway, Tiffin
Tonya Marie Lowery, Dayton
Zachary D. Macht, Cincinnati
Magna Cum Laude
Caroline Noor Majeed, St.
Petersburg, FL

Commencement Convocation, August 28, 2011

Adam Richard Mang, Niles
David Lee Mason, Mentor
Summa Cum Laude
Candace Monique McCoy,
Cleveland
Ashley Jeanette McLain,
Milford
Barbara Sue Mehne,
Cincinnati
Saamil Shishir Modi,
Pickerington
Charlie H. Nguyen, Dayton
Robert Thomas Nichols,
Washington, PA
Aneeta Alysha Noorani,
Centerville
Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Psychology
Zainab Oyejoke Oyelami,
Harlem, NY
Michael L. Peters, New Albany
Deborah Ann Petro,
Miamiisburg
Cum Laude
Alan Xuan Pham, Mentor
Michael Wilson Pinnegar,
Columbus
Haby Poulo Randall,
Columbus
Jamison George Repasky,
New Springfield
Michael Francis Rieser,
Centerville
William Andrew Riter, Mayfield
Village
Corrie Meredith Robbins,
Galena
Michael Warren Roberts,
Columbus
Cum Laude
Jenna Renee Robinson,
Canton
Clayton Lea Rogers,
Brunswick
Cum Laude
Gordon Christopher
Romanchik, Honeoye Falls,
NY
Courtney R. Ross, Dayton
Gregory Aristotle Roussos,
Mason
Rajeev Sachdeva, Centerville
with Research Distinction
Meghann Abreeze Sauder,
Lucas
Zachary George Schroeder,
Glandorf
Joseph Albrecht Sharpe,
Conneaut
Jirayna Milagro-Arriolita
Singleton, Delaware
Cum Laude
Muzammil Omar Soorma,
Chillicothe
Matthew Alan Stieg,
Pickerington

Brett Allen Swank, Hilliard
Nowa Thiam, Potomac, MD
Taylor Coulter Tillingier,
Beavercreek
Neel Sunil Vaidya, Mansfield
Cum Laude
with Honors in the Arts and
Sciences
Sarah Ann Wehrle, Lawrence,
KS
Summa Cum Laude
Jason Todd Werrell,
Kingwood, TX
Cassandra Nicole Wilkosz,
Hinckley
Yifan Yang, Wuhan, China

Associate of Arts

Tyler Lee Alford, Monroeville
Lindsay M. Allard, Powell
Jennifer Leigh Altemus,
Crestline
Cum Laude
Brittany Michelle Bailey,
Shelby
Jennifer Anna Baker, Ashland
Marissa Michelle Baker, Mount
Gilead
Summa Cum Laude
Stephanie Marie Beck, Galion
Magna Cum Laude
Caitlin T. Bentley, Heath
Holly Christine Birch, Bellville
Katharine Nadean Black,
Ottawa
Cum Laude
Dallas Ray Blackburn, Jr.,
Willard
Talia Blue Blankenship,
Prospect
Douglas M. Bolles, Marion
Kelsey B. Bradley, Heath
Alexander Scott Brandyberry,
Mansfield
James Joseph Brown, Marion
Monika Racquel Burns, Dublin
Kelsey I. Burris, New Albany
Morgan Leigh Candel, Marion
Puja Chandra, Dublin
Tamarack M. Cochran, Shelby
Tyler Scott Cook, Mansfield
Eric Joseph Crnkovich,
Columbus
Emily Marie Durthaler,
Pickerington
Logan Storm Elliott, West
Mansfield
Christopher Charles Fike,
Akron
Kristen Annette Fitterer,
Reynoldsburg
John Ernest Friemoth,
Delphos
Jacob Scott Furr, Plymouth
Leslie Marie Hackney,
Cuyahoga Falls
Kristen Marie Hall, Heath

Paula Faye Harrison, Newark
Katherine Rose Hawthorne,
Lima
Brian Lee Henry, Newark
Chad S. Hermiller, Ottawa
Cum Laude
David L. Howard, Marion
Intesar S. Ismail, Columbus
Benjamin D. Jeremy,
Mansfield
Katie A. Johnson, Thornville
Sahid Kamara, Columbus
Philip Michael Kehn, Glenford
Sherry Michelle King, Newark
Mark Thomas Linton, Newark
Ashley Marie Lydy, Willard
Heather N. Mawer, Marion
Cum Laude
Nicole Marie McAlpine, Heath
Zach Daniel McKibben, Sidney
Amie Christine Nutter, Newark
Ashlee D. Parker, Wooster
Justin M. Parks, Gahanna
Eddie Albert Pfeifer, Bucyrus
Shelby Lynn Pierce, Galion
Elizabeth Ann Pohlman,
Delphos
Cum Laude
Jamie C. Riggs, Dola
Charles Thomas Riley,
Uniontown
Sean Russell Ross, Delaware
Djuana L. Sayers, Pataskala
Blake Scott Selover, Elida
Shelly Sims, Mansfield
Bradley L. Smith, Mansfield
Nicholas Andrew Stevens,
Mansfield
Cum Laude
Tyler Edward Strelecky,
Newark
Robert Jed Swackhammer,
Grove City
Jenneca Anna Rebecca
Vaughn, Newark
Ashley Nicole Vellucci,
Mansfield
Kristina Diane Wade,
Mansfield
Cum Laude
Matthew J. Wagner, Old
Washington
Nicole Paige Walker,
Mansfield
Crocker T. Wallace, Russells
Point
Jennifer P. Whitley, Marysville
Kathleen Anne Williams,
Brunswick
Cum Laude
Kristin Elizabeth Gonterman
Wolf, West Mansfield
Summa Cum Laude
Kacey Adam Wright, Warsaw
Samantha Lynne Young,
Bellville
Kellie Jo Zeisler, Galion

**The Max M. Fisher
College of Business**

Dean: Christine A. Poon

**Bachelor of Science in
Business Administration**

Sharif Ibrahim Abdalla,
Mogadishu, Somalia
Lauren Marie Acton, Cincinnati
*with Honors in Business
Administration*
Lindsay Michelle Adkins,
Mount Sterling
William Scott Angel, Palos
Verdes, CA
Katherine Nicole Anslay,
Westerville
Farah Bastaki, Adan, Kuwait
Nadia J. Bennoui, New Albany
Zachary Donald Billy, Canfield
Erik Paul Blount,
Fredericktown
Brian Donald Brand, Sylvania
Stacy Marie Bricker, Grove
City
Suzanne Marie Bureau,
Perrysburg
Cum Laude
Siyuan Lanny Cai, Lexington,
KY
Yijiao Cao, Nanchang, China
Michael Thomas Cappetta,
Cleveland
Frank Rocco Capuano,
Newark
Ryan Matthew Carroll,
Westerville
William Roth Carter, Cincinnati
Blake Evan Chastain,
Cincinnati
Peng Chen, Shenzhen, China
Xi Chen, Tian Jin, China
Yixiong Chen, Beijing, China
Cum Laude
Voon Ying Chong, Selangor,
Petaling Jaya, Malaysia
Magna Cum Laude
Ashley M. Clapper,
Kensington
Cum Laude
Emily Marie Clarke, McKinney,
TX
Cum Laude
Carrie J. Clippinger, Thornville
Monica Kay Clyde, Tiltonsville
Jamison Kevin Collier, Canal
Winchester
Miquel Renee Condon,
Columbus
Shaozhen Cui, Weifang, China
Cum Laude

Daniel Ryan Cunningham,
Akron
Summa Cum Laude
*with Honors in Business
Administration*
Maria Elizabeth Dicke,
Perrysburg
David Scott Dixon, Dublin
Magna Cum Laude
with Honors in Accounting
Jaiho Dong, Seoul, Korea
Kyler Joseph Dorsey,
Strongsville
Jessica Lee Downing,
Huntsville
Drew Allyn Edmiston, South
Charleston
Summa Cum Laude
*with Honors in Business
Administration*
Brooke Elizabeth Edwards,
Pataskala
Caitlin Eliot Einzig,
Youngstown
Tucker Summer Emerson,
Cape Elizabeth, ME
Kristin Nicole Flickinger,
Westerville
Michael George Fligiel, North
Royalton
Brian Douglas Foley, Fremont,
IN
Caitlin Margaret Folkwein,
New Albany
Magna Cum Laude
Benjamin Monroe Foor, Powell
Adam Marshall Friend, Norton
Kristy M. Fries, Painesville
Neil Syfu Fry, Skokie, IL
James Sean Gallagher, Solon
Sunit Ghosh, Singapore,
Singapore
Sarah Ashley Green, Marion
Robert Travis Grizzle,
Reynoldsburg
Hang Gu, Baoquanling, China
Magna Cum Laude
Tarik Khaled Hamed, Hilliard
Ammara Hashmi, Youngstown
Elizabeth Ann Hatch,
Columbus
Jerod Shayne Hickey, West
Alexandria
Cum Laude
Stephen Michael Hitch,
Independence
Cum Laude
Chul Ki Hong, Seoul, Korea
Kyle Frederick Hoppel,
Miamisburg
Emily Jean Horne, Dublin
Magna Cum Laude
Matthew Greg Hornstein,
Orange Village
Summa Cum Laude
Hui Huang, Nanjing, China
Magna Cum Laude
Molly M. Hughes, Cincinnati
Kristin Michelle Humphrey,
Pittsford, NY

Kyle Christopher Hyla,
Broadview Heights
Isabelle Patricia Illustre,
Elmhurst, IL
Janie Katherine Jeffcoat,
Fairfield
Ronald John Jewsikow,
Hilliard
Adam Russell Johnson, Dublin
Ashlea Anne Joslin, Conneaut
Ignatius T. Judokusumo,
Jakarta, Indonesia
Magna Cum Laude
Joon Soo Kang, Seoul, Korea
Magna Cum Laude
Chang Soo Kim, Busan, Korea
Jeong Hye Kim, Seoul, Korea
Joon Sung Kim, Seoul, Korea
Juntae Kim, Seoul, Korea
Mark Thomas Kimball, New
Richmond
David F. Knox, Powell
Stanley E. Konrick III,
Naperville, IL
Seung Wook Koo, Seoul,
Korea
Summa Cum Laude
Lindsey Ayn Kovich,
Centerville
Matthew Robert Kozel,
Johnstown
Brittany Marie Kremer,
Coldwater
Brian Michael Kress,
Centerville
Cum Laude
*with Honors in Business
Administration*
Lindsay Elizabeth Kronk,
Chardon
Michael Patrick Kubinski,
Strongsville
Julie Ann Kundraich,
Willoughby Hills
Litesh M. Lalchandani, Pune,
Maharashtra, India
Magna Cum Laude
Jazmine J. Lavender, Euclid
Ja Youn Lee, Seoul, Korea
Jae Man Lee, Seoul, Korea
Nicholas James Lemoine,
Sylvania
Cum Laude
Kaitlin Lemon, Toledo
Magna Cum Laude
Miles Alejandro Leonard,
Worthington
Ryan Eric Levin, Charlotte, NC
Min Li, Beijing, China
Xueling Li, Baraga, MI
Zongguang Li, Shanghai,
China
Summa Cum Laude
Kendra Leigh Liggett, Payne
Cum Laude
Jing Long, Fuzhou, China
Lifei Luo, Guangzhou, China
Cum Laude
Joshua David Lutz, Salem

Commencement Convocation, August 28, 2011

Sean Alexander Macdonald,
Baltimore, MD
Sarah Joan Masseria, Novelty
Jay William McAllister,
Fostoria
Jie Meng, Zhonshan, China
David Javier Michalsky,
Madrid, Spain
Mandy Ruth Miles, Cincinnati
Hyung-Jun Moon, Seoul,
Korea
Scott Martin Mullen, Cincinnati
Brian Charles Munch,
Westlake
Sergio Munoz, Hilliard
Tanner Keefe Murphy,
Columbus
Magna Cum Laude
Gil Hyun Nam, Seoul, Korea
Joshua Aaron Novello,
Highland Heights
Changbin Park, Seoul, Korea
Arpit Jay Patel, Columbus
Michael Patrick Rankin,
Westlake
Cum Laude
Evan Irf Ransome, Marysville
George Foti Raptis, Warren
Seung Jin Rhee, Seoul, Korea
Magna Cum Laude
Hong Jae Rho, Seoul, Korea
Shawn J. Richmond, Jackson,
MI
Anna Therese Rihtar, Mantua
Amanda L. Rowlett, Willard
Chern Yuik Saw, Penang,
Malaysia
Tealla Marie Scrofano,
Amherst
Magna Cum Laude
Stefanie Laura Sellenraad,
Columbus
David Aaron Sells, Maumee
Francis George Sennello,
Columbus
Matthew Taylor Sewell,
Defiance
Qin Shen, Nanjing, China
Cum Laude
Kenneth Raymond Shick,
Powell
Kwon Sik Shin, Seoul, Korea
Tyler John Shumaker, San
Diego, CA
Scott Adam Singerman, Solon
Caitlin Marie Skinder, Pepper
Pike
Anthony Michael Smith,
Columbus
Ryan Ellis Smith, Toledo
Jordan Leigh Smithberger,
Pickerington
Magna Cum Laude
Nicole Rose Sprauer, Liberty
Township
Summa Cum Laude
Traci Anne Stearns, Mansfield
Shawna Renee Stetler,
Columbus

John Michael Streitenberger,
Westerville
Joseph Susa, Delmont, PA
Nathan Charles Tarr,
Worthington
Mbiybeh Simon Tata,
Bamenda, Cameroon
Andrew Ryan Thaler, Dayton
Stanley The, Jambi, Indonesia
Grant Justin Tieman, Hilliard
Cum Laude
Julia Tikhonova, Jerusalem,
Israel
Brett Aaron Turson, Plymouth
Lauren Brazil Urbanski,
Fairfield
Erik Jonathan Vossler,
Broadview Heights
Cum Laude
Xiaoli Wang, Columbiana
Brian Patrick Weber,
Cincinnati
Jordan M. Weisman, Toledo
Andrew Wheeler, Columbus
Sabrina Terese Whitney, Falls
Church, VA
Robert M. Wiltshire, Bradford
Kristin Ashley Winters,
Sylvania
Evan John Wood, Dublin
Lindsey Julia Wood, Mansfield
Oscar Haofei Wu, Sugar Land,
TX
Cum Laude
with Honors in Business
Administration
Yu Jia Xiao, Columbus
Summa Cum Laude
Siyu Xing, DaLian, China
Magna Cum Laude
Chongshan Ye, Nanjing,
China
Cum Laude
Zhen Zeng, Shanghai, China
Magna Cum Laude
Huangyidun Zhang, Tianjin,
China
Magna Cum Laude
with Honors in Accounting

College of Dentistry

Dean: Patrick M. Lloyd

Doctor of Dental Surgery

Samantha L. Domiczek, St.
Clair, MI
B.S. (Michigan State
University)
Anahita Tajbakhsh,
Streetsboro

Bachelor of Science in Dental Hygiene

Elizabeth Jane Host, Mentor

College of Education and Human Ecology

Dean: Cheryl L. Achterberg

Bachelor of Science in Human Ecology

Ammar Yassin Alwattar,
Dublin
Ainun Hersa Amparita,
Columbus
Shiran Bendor, Bexley
Cum Laude
Kaitlyn Frances Bibens,
Powell
Natasha Blackburn,
Mississauga, ON
Savannah R. Brock, Grove
City
Daryl DiHu Buckner, West
Carrollton
Bethany Rebecca Burley,
Worthington
John Huston Byers, Milford
Center
Catherine Carroll, Columbus
John Joseph Cesare, Parma
Gabriel Brendon Collins,
Hartville
Ashley Lauren Crow, Lima
Terry Otis Dancy, Cleveland
Josh Diamond, Bal Harbour,
FL
Christy Nicole Edwards,
Gahanna
Brittney Nicole Erjavec,
Willowick
Cum Laude
Sarah Ann Feast, Centerburg
Stacy Anne Fenn, Loveland
Mary Rebecca Fenske, Dublin
Joseph William Fickert,
Columbus
Courtney Marie Fillingner,
Springboro
Kristin Nicole Flickinger,
Westerville
Gene Tang Foo, Gaithersburg,
MD
John Thomas Fruth, Tiffin
Ryan Michael Giere,
Columbus
Morgan L. Glassburn,
Prospect
Ryan M. Grau, Columbus
Adam Michael Hall, Marietta
Cortney Lea Holman, New
Albany

Commencement Convocation, August 28, 2011

Rahmo Jama, Columbus
Amber Lynn Kane, Columbus
Tacy Elizabeth Kirk, St. Clairsville
Sonya Arietta Kostoglou, Columbus
Jessica Lynn Kusan, Westerville
Cum Laude
Nikolas Alexander Ladon, Columbus
In-hong Lim, Clarinda, Australia
Amy Christine Mendoza, Kendall Park, NJ
Danielle Nichole Miranda, Columbus
Molly Ann Morris, Columbus
Erin Kathleen Morrison, Columbus
Brian Jacob Munas, Dayton
Ryan Robel D'Wyon O'Neal, Columbus
Amina Hamza Omar, Columbus
Shannon Owen, Grove City
Dashonda Paspianodya, Reynoldsburg
Magna Cum Laude
Samuel Andrew Payler, Elyria
Christopher Joseph Peterka, Hillside, IL
Sujata Ponappa, Pickerington
Summa Cum Laude
Kailan A. Prouty, Chandlersville
Courtney Nicole Puckett, Orient
Carlos Marque Richardson, Cincinnati
Elizabeth A. Rickenbaugh, Parma
Ann Katherine Riede, Aurora
Casey Lauren Rinella, Sunbury
Brittany Roellig, Great Falls, VA
Cum Laude
Rosemary Faye Russo, Northfield
Paige Elizabeth Samek, Elyria
Dillon O'Malley Sheehy, Exton, PA
Shane Alexander Sims, East Amherst, NY
Brooke Nicole Spaulding, Gahanna
Lindsey Rose Stacy, Columbus
Cum Laude
Allison Marie Stelzer, Delaware
Susej G. Sullivan, Columbus
Amanda L. Swartz, Perrysburg
Kanean Matthew Sweargin, Laura
Amanda Leanne Szymanski, Dublin

Jeanette Elizabeth Tanner, Roseville
Cheryl Anne Tasse, Westlake
Michael Lee Towns, Columbus
Natalie Marie Tsocaris, Dayton
Karyn Suzanne Tucker, Sunbury
Annie Louise Van Atta, Lima
Jeanene Marie Vawter, Grove City
Samantha Lynne Vernak, Mentor
Tatiana L. Wilkinson, Cleveland
Ashley Lynn Wills, Columbus

Bachelor of Science in Hospitality Management

Alexandria Danielle Allison, Columbus
Matthew James Beggin, Lima
Andrea Lynne Coverdill, Sunbury
Cum Laude
Elanie L. Fantroy, Reynoldsburg
Daniel Kenneth Goepfert, Rocky River
Michael Glenn Green, Redlands, CA
Nicholas James Hill, Chandlersville
Robin E. Hosfeld, Cincinnati
Amanda Jean Kellogg, Slippery Rock, PA
David Andrew Kleshinski, Gahanna
Cum Laude
Philip Ray Klopfenstein, Haviland
Heather Nicole Lapine, Centerville
Jennifer Marie Leyko, Boardman
Cum Laude
George M. McCarthy, Dayton
Theresa Marie Neary, Columbus
Cum Laude
Kameryn Elene Nickel, Canton
Mohit Raj Nigam, Sewickley, PA
Bradley William Pock, Milan
Laura Marie Potts, Marion
Adam Reighley, Wellington
Randy Scott Richards, Amherst
Anna Marie Sanders, Troy
Cinnamon Marie Shaffer-Wolf, Middle Bass
Zachary McGraw Steele, Sugar Grove, IL
Maneenuch Tanyatanaboon, Samutprakarn, Thailand
Magna Cum Laude

Nathan Michael Wise, Columbus

Bachelor of Science in Nutrition

Chelsea Lee Anderson, Massillon
Cum Laude
with Honors Research Distinction in Nutrition
Bankesha P. Bashale, Delaware
Lyndsie Rae Bobb, Hamden
Cum Laude
Brittany G. Nelson, Galion

School of Physical Activity and Educational Services

Bachelor of Science in Education

Chris Bruce Bednar, Arlington, TX
Abigail Marie Bird, Tucson, AZ
Magna Cum Laude
Jarred Michael Bowman, Cincinnati
Cum Laude
Russell Alan Bradhurst, Circleville
Christopher M. Bubenchik, Columbus
Ryan Anthony Codner, Macedonia
Magna Cum Laude
Adam Jared Dahmer, Worthington
James Drakeford, Dayton
Katie Elizabeth Dull, Solon
Andrew Joseph Eckstein, Columbus
Joshua Allen Grieser, Archbold
Deandra Nicole Hillman, Defiance
Christopher Michael Hrdlicka, Bedford
Christopher James Judd, Madison
Cum Laude
Robert Wayne Kappes, Sugar Land, TX
Troy Lee Kloeppel, Fort Jennings
Jacquelyn M. Lewis, Mount Gilead
Magna Cum Laude
Drew A. McIntyre, Canton
Brandon James Moorers, Columbus

Dennis Michael Mosny,
Washington Court House
Cum Laude
Todd Michael Ogle, Chardon
David Nicholas Shaffer, Akron
Magna Cum Laude
Emily Nicole Shump, Batavia,
IL
Cum Laude
Matthew Allen Taylor, Dayton
Joseph Michael Tremmel,
Swanton
Lindsay M. Wolff, Avon Lake

School of Teaching and Learning

Bachelor of Science in Education

Kimberly Fay Albright, Marion
Katie Lynne Baker, Marion
Cum Laude
Monika Racquel Burns, Dublin
Shaynna Charlene Butcher,
Richwood
Jarisah Ailene Carl, Raymond
Magna Cum Laude
Corey Thomas Chandler,
Willard
Morgan Rachelle Crist,
Zanesville
Cara Elizabeth Cunningham,
Reynoldsburg
Lindsay Allison Fitzsimmons,
Powell
Kaitrina Lee Foltz, Marion
Julienne Frasure, Pataskala
Alysia Marie Freewalt, St.
Marys
Magna Cum Laude
Hollie Nicole Greashaber,
Marion
Rebecca Sue Mason, Marion
Cum Laude
Emilee Caitlyn Morgan, Heath
Raymond Earl Partlow III,
Gahanna
Cum Laude
Ashlee Marie Powell,
Columbus
Misty Dawn Rager, Morral
Jocelyn Deann Ute, Prospect
Sara Nichole Valentine,
Reynoldsburg
Shelby Elizabeth Walton,
Upper Sandusky
Joshua Sherman Welsh,
Heath
Tammy Sue Wetzel, Mount
Gilead
April Kay Whittington, Galion
Daniel Scott Wilcox, Raymond

College of Engineering

Dean: David B. Williams

Bachelor of Science in Biomedical Engineering

Suzanne Mae Tabbaa,
Westlake
Cum Laude
*with Honors Research Distinction in
Biomedical Engineering*

Bachelor of Science in Chemical Engineering

Sultan Obaid Aldhaheeri, Abu
Dhabi, UAE
Musa Haroon Alharoon,
Khobar, Saudi Arabia
Cum Laude
Michael Allen Birkmeyer,
Cumming, GA
Mark David Borysiak, Sylvania
Magna Cum Laude
Chris Bowles, Fort Loramie
Magna Cum Laude
Jeanne Hill Durell, Columbus
Christina Marie Elias,
Bellbrook
Robert John Enouen,
Cincinnati
Magna Cum Laude
Vincent Stephen Frascello,
North Canton
Summa Cum Laude
Dale Brian Freier, Lancaster,
NY
Justin Lee Hayhow, Cincinnati
Charles Henry Kiessling III,
West Liberty
Thomas James Mascolino,
North Canton
Mark Andrew McGown,
Wadsworth
Cum Laude
Bradley Christopher Moore,
Dublin
Summa Cum Laude
William Levi Murch,
Finneytown
Summa Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Chemical Engineering*
Jennifer Lynne Murphy,
Cleveland
Allison Marie Payne,
Pickerington
Cum Laude
Alexander M. Sarmiento,
Chardon
Cum Laude
Haytham Mohamed Shoieb,
Columbus

Hyun Tae Sohn, Seoul, Korea
Cum Laude
*with Honors Research Distinction
in Chemical Engineering*
Jonathan C. Su, Cincinnati
Magna Cum Laude
Kibrome Weldehawariat
Teklemichael, Columbus
Laurin Katherine Turowski,
Mansfield
Magna Cum Laude
Christopher Adam Wielgus,
Broadview Heights
with Honors in Engineering
Kevin Michael Wilkens,
Perrysburg
Zhi Yun Zheng, Shanghai,
China
Cum Laude
with Honors in Engineering
Yusu Zhu, Suzhou, China

Bachelor of Science in Computer Science and Engineering

Adam A. Allen, Marysville
Eric C. Brown, Bryan
Tyler James Divelbiss,
Fredericktown
Reid Nixon Gifford, Zanesville
John Frederick Hayford,
Columbus
Kwang Yeon Kim, Seoul,
Korea
Gregory Young-Jin Loesch,
Mansfield
Cum Laude
Hao Lu, Shenzhen, China
Cum Laude
Scott Lawrence McAlpine,
Heath
Eric James Perry, Mentor
Summa Cum Laude
Kenneth Robert Thompson,
Columbus
Aaron J. Wangugi, Columbus
Zacariah McHenry Webber,
Galion
Henry Hao Zhang, Kent

Bachelor of Science in Electrical and Computer Engineering

Brian Christopher Beer, South
Euclid
Tomoya Ide, Bucyrus
Tsuyoshi Kondo, Osaka,
Japan
Greg Martinjak, Cincinnati
Dana Michael Rich,
Glastonbury, CT
Marc Andrew Zehnder,
Vandalia

Commencement Convocation, August 28, 2011

**Bachelor of Science in
Engineering Physics**

Peter Aaron Ray, Bexley
Jason Lee Retz, Englewood

**Bachelor of Science in
Food, Agricultural, and
Biological Engineering**

Ryan C. Stokes, Trotwood

**Bachelor of Science in
Industrial and Systems
Engineering**

Michael Andrew Olson, Allison
Park, PA

**Bachelor of Science in
Materials Science and
Engineering**

Chris Neranjan, Powell

**Bachelor of Science in
Mechanical Engineering**

Benjamin Jacob Gerding,
Ottawa
Cum Laude
Benjamin D. MacBeth,
Worthington
Kyle Roche McGreevy,
Cincinnati
Ben Johnston Thornton,
Columbus
Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

**Austin E. Knowlton
School of
Architecture**

**Bachelor of Science in
Architecture**

Elliott Pears, Perth, Western
Australia
Yu-Chun Tang, Cleveland

**Bachelor of Science in
City and Regional
Planning**

Leslie Marie Brorein, Hilliard
Kent Wesley Miller, Dublin
Cum Laude
Jennifer Estelle Williams,
Columbus

**College of Food,
Agricultural, and
Environmental
Sciences**

Dean: Bobby D. Moser

**Bachelor of Science in
Agriculture**

Alicia Michelle Baker,
Waterloo, Belgium
Cum Laude
Jarred Ambrose Black, Canal
Winchester
Raymond Dale Broeske,
Bellville
Kraig T. Buchert, Mason
Heather Dawn Dean,
Springfield
Gregory Thomas Derringer,
Tipp City
Edgar A. Dominguez, Jr.,
Columbus
Ryan Paul Drennan,
Worthington
Mark Allan Easton,
Canonsburgh, PA
Joseph Henry Emberger,
Columbus
Theresa L. Fife, Centerburg
Jennifer Lynn Fitsko,
Rochester, PA
Melissa Ann Hanson,
Gahanna
Sean Ryan Johnson, Louisville
Cynthia Jane Landefeld,
Wellington, KY
Nicholas Carl Maietta,
Canfield
Kevin Lee Maust, Brunswick
Michelle Eden Myers, New
Albany
Jeremiah G. Pelfrey, Upper
Sandusky
Stephanie Lynne Pollen,
Columbus
Cum Laude
Asa E. Radcliff, Circleville
Benjamin Alexander
Richardson, Hamilton
Zach Aaron Rosenbloom,
Worthington

Kay Cee Smith, Mount Gilead
Tracey L. Tamayo, Columbus
Adam Scott Testerman,
Milford
Austin Jon Tolley, Canton
Andrew Richard Van Hala,
Mansfield
Andy C. Vance, Columbus
Cum Laude
Danielle Nicole Ventola,
Columbus
Matthew Donald Warren,
Marietta
Victoria Marcelle Williams,
Cleveland
Caitlin Mae Wingfield, Urbana

**Bachelor of Science in
Construction Systems
Management**

Sean R. Coogan, Galloway
Elizabeth Patricia Hoying,
Saint Henry
Kevin Andrew Long, Blue Ash
Carl Brandt Quinn, Circleville
Cum Laude
Michael Joseph Ryan,
Waynesville
Elizabeth M. Vaughan,
Columbus

**Bachelor of Science in
Food Science**

Sara A. Hughes, Westerville
Anna Grace Morton,
Zanesville
Kelsey Ann Smith, Bowling
Green

**School of
Environment and
Natural Resources**

**Bachelor of Science in
Environment and Natural
Resources**

Paul Joseph Anderson,
Vancouver, WA
Veronica Lynn Andrews,
Pickerington
Stephanie Lynn Armstrong,
Poland
Cum Laude
Nicholas Michael D'Eramo,
Dublin
Ronald Lee Dreyfus III, Grove
City

Commencement Convocation, August 28, 2011

Joseph Michael Forrest,
Centerville
Tyler G. Holthaus, Cincinnati
Teresa Marie Huey, Columbus
with Research Distinction
Ashley Nicole Johnston, Upper
Arlington
Katie Lynne Simon, Wakeman

Agricultural Technical Institute - Wooster

Associate in Applied Science

Courtney Marie Crawford,
Canton
Kelsey Marie Gahler, Elmore
William Joel Hause, Columbus
Cody Jay Heilman, Spencer
Eric Steven Hessler, Parma
Kelsey Laura Hylton,
Randolph
Kyle Matthew Johnson,
DeGraff
Thomas John Krumwiede,
Wakeman
Abigail R. Meier, Marengo
Cum Laude
Erika Faye Murray, Mount
Gilead
Joshua B. Nagel, Attica
Kalynn R. Ramsey, Richmond
Jennifer Marie Schrock,
Sterling
Stephanie Lynn Sczpanki,
Wooster
Johnathan David Sterna,
Amherst
Austin Jon Tolley, Canton
Quinton B. Turner, Huber
Heights
Brian Richard Wilson,
Holmesville
Nicholas Michael Wolf, South
Euclid

Associate of Science

Courtney Marie Crawford,
Canton
Leanna Rae Jackson,
Brookville
Fred Jackson Kungl,
Uniontown
Katie Adaline Ladrach, West
Salem
Andrew Patrick Phillips, Lorain
Magna Cum Laude
Jennifer Marie Schrock,
Sterling

Michael E. Moritz College of Law

Dean: Alan C. Michaels

Juris Doctor

Tami S. Hagberg, Kalispell,
MT
B.S.Bus.Adm.

The College of Law is on a semester system. Graduates receive their hoods during an earlier ceremony and their diplomas directly from the college. Many graduates have relocated prior to the University's commencement.

College of Medicine

Interim Dean: Catherine R.
Lukey

School of Allied Medical Professions

Bachelor of Science in Allied Health Professions

Mahad Sulub Alinoor,
Columbus
William Jeffery Barton, Lima
Kenneth K. Hollar, Lima
Zachery John Norton, Lima
Cum Laude
Leslie Linda Papp, Dublin

College of Nursing

Dean: Elizabeth R. Lenz

Bachelor of Science in Nursing

Edward Allen Collier II,
Pensacola, FL
Ivory Tanu Dawson, Columbus
Nicole Lee DeTray,
Westerville
Clara Estelle Freer, Mansfield
Joshua Adam Froehlich, Lima
Laurie Anne Latz, Grove City
LaTasha Gail Parks,
Columbus

Jennifer Lynn Presley-Wade,
Powell
Nanette L. Snyder, Howard

College of Pharmacy

Dean: Robert W.
Brueggemeier

Bachelor of Science in Pharmaceutical Sciences

Megan Kathleen Chaney,
Galloway
Richard Dustin Hartman,
Columbus
Magna Cum Laude
Komal Kumar Patel, Lima
Angela Marie White, Cincinnati

College of Social Work

Dean: Thomas K. Gregoire

Bachelor of Science in Social Work

Andrew Robert Dancho,
Pickerington
Ralph Orlo Fogle, Mount
Vernon
Holly M. Graham, Delaware
CheVonda Monique Hicks,
Reynoldsburg
Arthur Philip Sisler, Delaware
Cum Laude

College of Veterinary Medicine

Dean: Lonnie J. King

Doctor of Veterinary Medicine

Shawna Tracy Abrams, Mount
Vernon
B.S.Agr.



Financial Update

September 2011



Financial Update

FY 2011 Financial Summary





Financial Snapshot Revenue

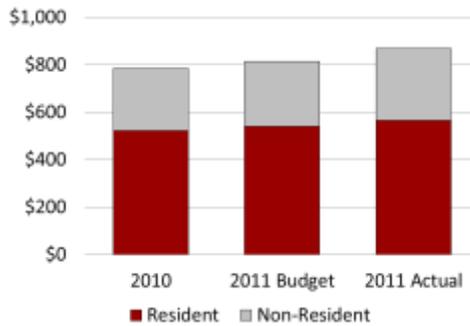
Tuition and Fees	↑
State Support	FLAT
Grants and Contracts	↑
Auxiliary Revenue	↑
Gifts	↑
Investment Income	↑

1



Tuition and Fees

(Dollars in Millions)



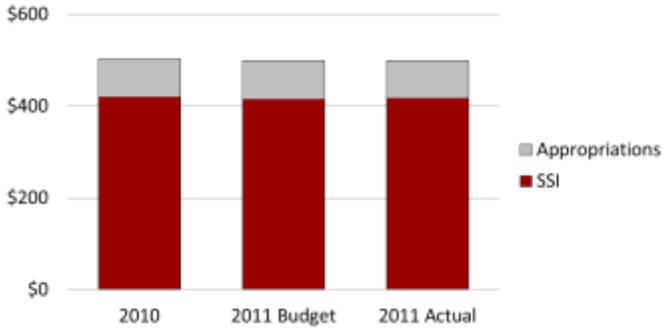
Tuition and Fee Income Increased \$85M over 2010
Higher than expected enrollment increases account increase over budget

1



State Support

(Dollars In Millions)

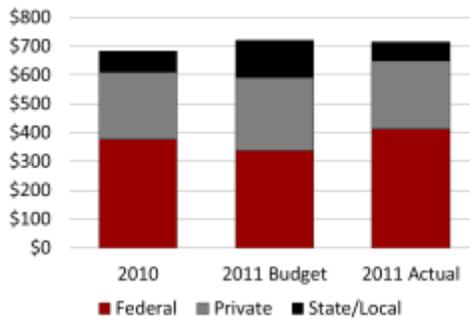


State Support remained stable for FY10 and FY11 due to \$60M in state ARRA funds that will not be available in FY12



Grants and Contracts

(Dollars In Millions)

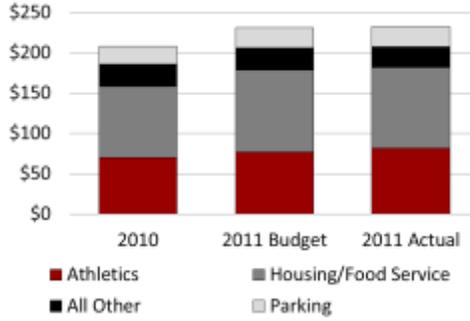


Up \$30 million, due to higher Federal grants and contracts (ARRA)



Auxiliary Revenue

(Dollars In Millions)

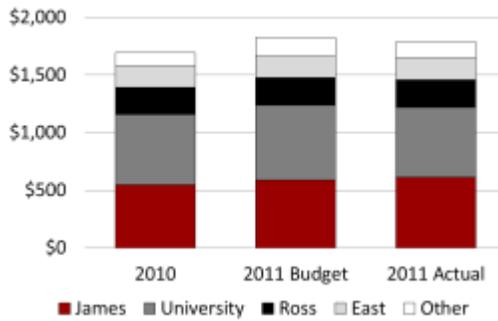


Campus Auxiliaries increased \$19 million, or 9%, driven by Athletics



Medical Center Net Revenue

(Dollars In Millions)

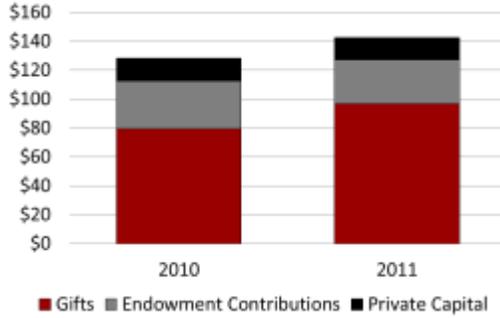


\$100M increase led by The James increase of \$70M
Total Net revenue 2% (\$37M) below budget



Advancement Cash Receipts

(Dollars in Millions)

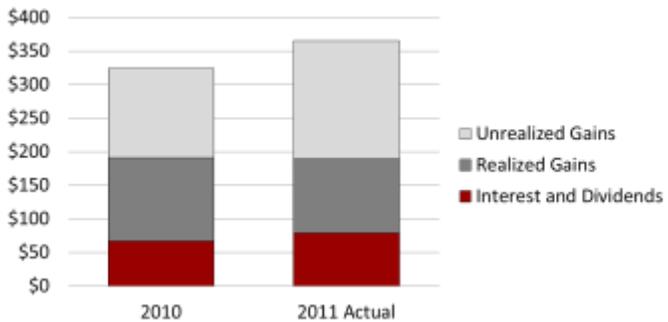


Up \$15M, or 11%, due to higher current use gifts



Investment Income

(Dollars in Millions)



Increases are result of continued improvement in market returns



Financial Snapshot Expenditures

University Operating Margin



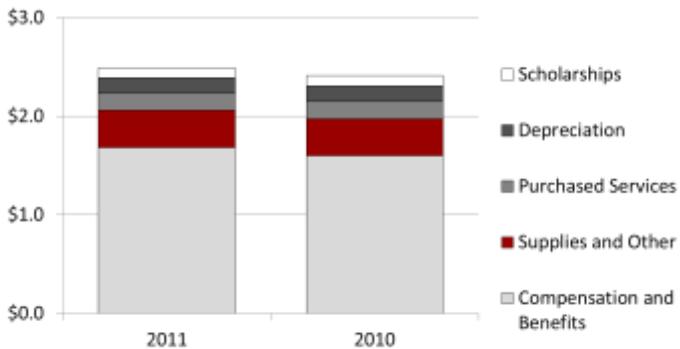
Medical Center Operating Margin



1



University Operating Expenses



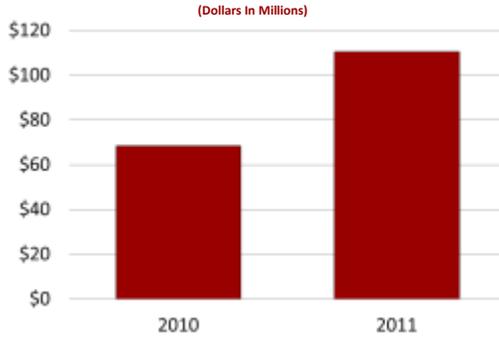
(Dollars in Billions)

Operating expense increase of 4% was below revenue increase of 6%

1



University Operating Margin Excluding Medical Center



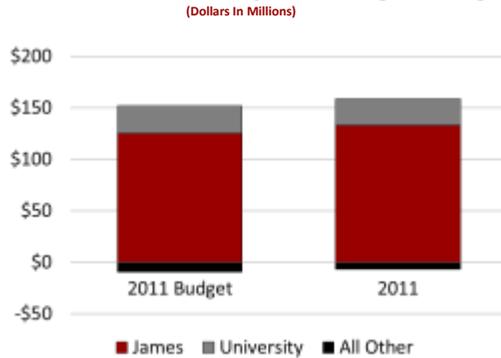
The difference in University operating revenues and expenses grew by \$35 million

* Excludes depreciation

1



Medical Center Operating Margin



Revenues less than budgeted were offset by expenditure reductions
Margin increased \$10 million, or 7%, higher than budget, led by The James

1



Financial Snapshot Assets and Liabilities

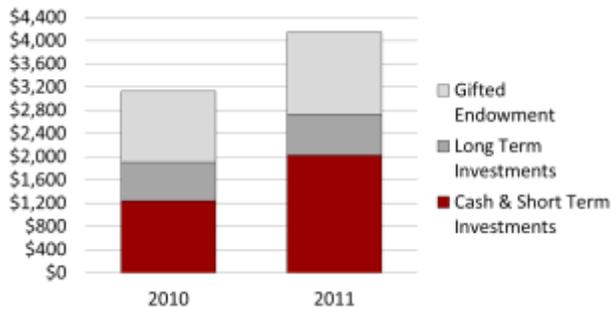
Cash and Investments	↑
Endowment	↑
Debt	+ \$620M
<hr/>	
Net Assets	↑

1



Cash and Investments

(Dollars in Millions)



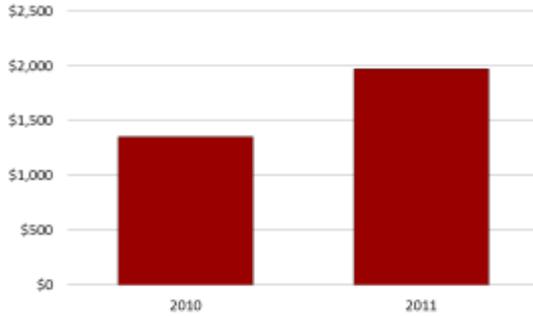
Cash and Short Term Investments helped by bond offerings.
Long term benefited from investment returns.

1



Debt

(Dollars in Millions)



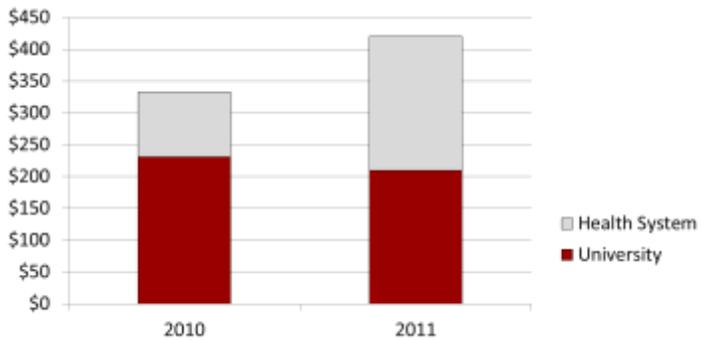
2011 reflects new issuances, primarily for Housing and Medical Center Expansion

1



Capital Expenditures

(Dollars in Millions)



University capital expenditure declines offset by Medical Center increases

1



FY 2011 Financial Summary



- **Net Assets** **+\$500 M**
- **Operating Revenues** **+\$130 M**
- **Operating Expense** **+\$100 M**
- **Medical Center margins and cash balances increased**

1



Discussion

1

(APPENDIX III)

Amendments to the *Rules of the University Faculty*

3335-5-04 Hearing procedures for complaints against regular tenure-track, regular clinical, regular research, and auxiliary faculty members.

(A) Definitions and construction.

(1) through (10) no changes.

(11) Allegations of gross or ~~serious~~ incompetence shall be judged by a faculty member's serious failure to meet his or her obligations ~~with respect to teaching, service, and research~~ as a faculty member.

(12) Allegations of grave misconduct shall be judged on the basis of acts or omissions which seriously impair a ~~faculty member's~~ the effectiveness in ~~meeting teaching, research, and service of a faculty member to meet his or her~~ obligations as a faculty member.

(13) and (14) no changes.

(B) Initial proceedings.

(1) and (2) no changes.

(3) A complaint shall state facts to support an allegation that a faculty member has failed to meet his or her ~~teaching, service, or research~~ obligations as a faculty member, has committed acts or omissions which otherwise impair his or her effectiveness in meeting these obligations, has committed financial fraud or has otherwise violated university rules.

Balance unchanged.

3335-5-48.2 Council on libraries and information technology.

(A) Membership.

The council on libraries and information technology shall consist of ~~thirteen~~ fourteen members.

(1) Seven regular tenure-track faculty.

(2) Three students.

(a) One graduate student.

(b) One professional student.

(c) One undergraduate student.

(3) Three administrators (or their designees).

(a) The dean of the graduate school.

(b) The director of libraries.

September 9, 2011 meeting, Board of Trustees

(c) The chief information officer.

(4) One staff member, appointed by the University Staff Advisory Council.

(B) Duties and responsibilities.

- (1) In collaboration with the director of libraries and the chief information officer, to formulate policies governing the educational and research activities and services of libraries and information technology.
- (2) Assist the director of libraries and the chief information officer in the interpretation of library and information technology services to the university community.
- (3) Assist in the presentation of major library and information technology needs to the university administration.
- (4) Advise the executive vice president and provost on the appointment of the director of libraries or the chief information officer.

(C) Organization.

- (1) The chair shall be elected from among the voting members of the council.
- (2) Reports by this council to the president, other than those made through the senate, shall be made through the executive vice president and provost.
- (3) As a standing committee of the senate, this council is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

3335-5-48.10 Faculty hearing committee.

(A) Membership.

The faculty hearing committee shall consist of twenty-four tenured members of the regular faculty selected by the faculty council. Each elected person shall serve a four-year term as a regular member followed by a one-year term as an alternate member.

(B) Duties and responsibilities.

- (1) Conduct hearings on appeals by respondents charged under rule 3335-5-04 of the Administrative Code following the procedures of paragraph (H) of this rule.
- (2) Conduct hearings on complaints of alleged improper evaluation based upon reasons or considerations that infringe a constitutional right of the complainant following procedures of paragraph (C)(4) of rule 3335-5-05 of the Administrative Code.
- (3) Conduct hearings on allegations of improper evaluation based upon inadequate consideration of the pertinent facts by the individual(s) making the decision following procedures of paragraph (C)(5) of rule 3335-5-05 of the Administrative Code.
- (4) Conduct hearings on an appeal of a tenured faculty member because of termination of appointment during financial exigency following procedures of paragraph (B) of rule 3335-5-02.3 of the Administrative Code.

(C) Organization.

- (1) The chair shall select three members of the committee to sit on each hearing panel. If disqualifications or case loading should require their service, alternates may be assigned to hearing panels.
- (2) ~~A member shall be replaced on a hearing panel if there is~~ The chair of the hearing committee shall rule on any objection by any party to the proceedings that a member of the panel should be replaced because of a relationship to one of the parties, or a prior or current involvement with the facts or issues, or personal bias which may introduce prejudice.
- (3) A panel member or alternate may recuse himself or herself for any of the reasons stated in rule 3334-5-48.10(C)(2).
- ~~(3)~~(4) A hearing panel shall select a person, who need not be a member of the faculty hearing committee, to serve as presiding officer. The presiding officer shall direct the proceedings, rule on matters involving the introduction of evidence, and advise the panel members on such issues of law and procedures as they may deem necessary. The presiding officer, if not a member of the committee, shall not participate in substantive deliberations with the panel nor vote on decisions by the panel.
- ~~(4)~~(5) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

3335-5-48.17 Committee for evaluation of central administrators.

(A) Membership.

The committee for evaluation of central administrators shall consist of eight members.

- (1) Six tenured faculty members appointed in the spring by the president from a slate nominated by the executive committee of faculty council.
 - (a) The term of service is three years. Members shall not be reappointed to a second term until they have been off the committee for at least two years, except that a member may be reappointed immediately if that person was appointed to fill a vacant position with a remaining term of less than two years.
 - (b) A chair will be elected ~~yearly~~ each spring from among the faculty members serving on the committee.
- (2) Two administrators, appointed by and serving at the pleasure of the president. The term of service is three years.

(B) Duties and responsibilities.

- (1) During ~~autumn~~ spring quarter, the executive committee of faculty council, on behalf of the steering committee, shall meet with the president and provost to identify two central administrators for review. All senior central administrators, such as vice provosts, ~~senior vice provosts, vice presidents, and senior vice presidents~~ and members of the president's council, are eligible to be reviewed.

September 9, 2011 meeting, Board of Trustees

- (2) The review panels shall be responsible for evaluating the effectiveness of the central administrator and the office in carrying out the responsibilities of the office. The review may will begin ~~immediately after the review panel is appointed~~ but no later than the start of autumn quarter of the following academic year, and finish no later than the end of December.
- (3) The review panel will, after its review and evaluation, present a written report to the president and provost. The review panel will also send a copy of the written report to the person being reviewed and will inform the steering committee that the review process has been completed.

Balance unchanged.

3335-6-04 Promotion and tenure review procedures for tenure-track faculty.

(A) General considerations.

(1) and (2) no changes.

- (3) The review for tenure during the final year of a probationary period is mandatory and must take place.

A faculty member may ask to be considered for nonmandatory promotion and tenure review or for promotion review at any time; however, the tenure initiating unit promotion and tenure committee may decline to put forth a faculty member for formal nonmandatory promotion and tenure review or promotion review if the candidate's accomplishments are judged not to warrant such review. The promotion and tenure committee may not deny a tenured faculty member a formal review for promotion more than ~~three consecutive years~~ one year.

Balance unchanged.

(APPENDIX IV)


 The Ohio State University Foundation
 FY 2011 Fundraising Activity Report
New Fundraising Activity Progress - University Development
 as of June 30, 2011

	Fundraising Activity	Goal	% Achieved	7/1/2009 - 6/30/2010	% Change
Outright Gifts and Pledges					
Cash and Securities	\$95,645,923			\$78,505,440	21.83%
Real Estate	\$397,000			\$392,061	-22.20%
Gifts-in-Kind	\$8,091,409			\$4,864,784	38.48%
Pledges	\$165,078,152			\$49,265,966	218.00%
Total Outright Gifts and Pledges	\$259,213,485	\$188,519,531	155.82%	\$133,039,243	94.89%
Planned Gifts					
Revocable Planned Gifts	\$43,671,856			\$65,763,426	-33.50%
Irrevocable Planned Gifts	\$4,739,441			\$437,479	983.35%
Total Planned Gifts	\$48,411,297	\$81,378,333	59.49%	\$68,209,905	-28.87%
Private Grants (OSP)	\$99,998,928	\$75,104,136	133.15%	\$62,727,919	30.88%
Total Fundraising Activity	\$407,623,710	\$325,000,000	125.42%	\$263,977,068	44.58%
		Time Elapsed	100.00%		


 The Ohio State University Foundation
 FY 2011 Fundraising Activity Report
New Fundraising Activity Progress - Unit
 as of June 30, 2011

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$7,398,446	\$1,207,312	\$5,218,758	\$10,464,924	\$19,184,642	\$31,527,000	60.86%
Arts/Arts	\$38,622,404	\$2,117,906	\$40,600,391	\$0	\$40,600,391	\$33,559,677	123.07%
Business (College of)	\$4,009,518	\$7,618,727	\$11,624,943	\$24,200	\$11,649,143	\$10,021,002	116.23%
Current	\$29,197,894	\$3,644,472	\$33,046,370	\$9,670,854	\$41,717,224	\$34,746,000	120.06%
DeVos (College of)	\$2,368,563	\$3,692,642	\$5,961,396	\$0	\$5,961,396	\$6,000,000	78.35%
Education and Human Ecology (College of)	\$10,439,490	\$265,650	\$11,228,140	\$2,198,207	\$13,426,347	\$6,000,000	223.72%
Engineering (College of)	\$11,617,164	\$7,487,380	\$19,104,649	\$29,626,188	\$48,730,737	\$43,891,400	111.03%
Food, Agriculture, and Environmental Sciences (College of)	\$5,319,605	\$3,791,400	\$9,111,205	\$6,889,574	\$15,990,780	\$13,122,627	120.41%
Health	\$1,718,814	\$0	\$1,718,814	\$1,629,434	\$3,348,248	\$6,138,000	87.53%
John Glenn School of Public Affairs - The	\$388,234	\$30,000	\$318,234	\$174,724	\$492,958	\$735,488	67.07%
Marshall Institute for the Study of Race & Ethnicity	\$5,353,815	\$0	\$5,353,815	\$0	\$5,353,815	\$1,335,000	178.59%
Law (Michael E. DeBor) College of	\$3,009,892	\$1,479,000	\$4,488,892	\$0	\$4,488,892	\$5,039,662	78.44%
Medical Center	\$7,718,599	\$672,208	\$8,390,807	\$13,477,306	\$21,868,113	\$14,448,000	149.88%
Medical (College of)	\$1,787,714	\$54,274	\$1,842,000	\$15,672,341	\$17,514,341	\$15,037,000	92.78%
Neuroscience	\$3,803,445	\$469,884	\$4,273,329	\$9,762,345	\$14,035,674	\$10,843,000	94.20%
Nursing (College of)	\$664,518	\$30,000	\$714,518	\$199,116	\$913,634	\$866,077	113.09%
Office of Academic Affairs	\$4,974,980	\$5,176,150	\$10,151,133	\$201,659	\$10,432,792	\$5,678,644	107.79%
Office of Student Life	\$597,693	\$1,000,000	\$1,597,693	\$8,710	\$1,606,403	\$2,325,699	68.62%
Ohio State University Alumni Association	\$1,761,121	\$80,000	\$1,211,121	\$0	\$1,211,121	\$585,000	142.32%
Openhouse (College of)	\$451,071	\$0	\$451,071	\$673,534	\$1,124,605	\$1,279,432	87.90%
OSU Links	\$409,691	\$861,648	\$1,768,600	\$0	\$1,768,600	\$1,330,437	143.67%
OSU Mason	\$323,758	\$80,000	\$373,758	\$118,628	\$492,386	\$606,640	80.67%
OSU Newark	\$739,333	\$116,000	\$855,333	\$10,500	\$865,833	\$1,045,380	79.77%
OSU Newark (College of)	\$792,661	\$1,000,000	\$1,792,661	\$8,850	\$1,801,511	\$3,915,652	51.28%
Pharmacy (College of)	\$792,509	\$202,041	\$994,551	\$967,597	\$1,962,148	\$2,213,553	71.48%
Public Health (College of)	\$605,371	\$0	\$605,371	\$936,586	\$1,541,957	\$1,584,947	99.02%
Rouse Mark (College of)	\$140,781	\$78,695	\$219,477	\$46,026	\$265,503	\$500,884	51.60%
University Libraries	\$1,054,965	\$67,501	\$1,122,466	\$0	\$1,122,466	\$1,700,000	66.02%
University-wide Fundraising	\$101,869,242	\$3,412,800	\$104,881,742	\$3,310,823	\$107,992,565	\$41,359,617	261.42%
Veterinary Medicine (College of)	\$2,236,697	\$2,195,001	\$4,431,698	\$1,024,679	\$5,456,377	\$11,000,000	49.67%
Wesleyan Center for the Arts	\$4,738,462	\$0	\$4,738,462	\$142,678	\$4,881,140	\$3,725,127	131.03%
WOSU Public Stations	\$7,838,304	\$127,917	\$8,066,221	\$0	\$8,066,221	\$7,780,890	103.67%
Total	\$259,213,485	\$48,411,297	\$367,624,782	\$99,998,928	\$407,623,710	\$325,000,000	125.42%
		Time Elapsed	100.00%				

Notes

OSU Newark fundraising activity does not include funds raised to support COPE.



The Ohio State University Foundation
FY 2011 Cash Flow Report

Philanthropic Receipts - University Development

as of June 30, 2011

	7/1/2010 - 6/30/2011	7/1/2009 - 6/30/2010	% Change
Outright Gift Receipts			
Cash and Securities	\$95,649,072	\$78,505,440	21.84%
Real Estate	\$297,000	\$382,051	-22.26%
Gifts-in-Kind	\$6,591,409	\$4,864,784	35.49%
Total Outright Gift Receipts	\$102,537,482	\$83,752,275	22.43%
Pledge Receipts			
Payments on Current Year Pledges	\$22,029,314	\$13,623,005	61.71%
Payments on Prior Year Pledges	\$18,762,849	\$19,687,864	-4.70%
Total Pledge Receipts	\$40,792,163	\$33,310,869	22.46%
Planned Gift Receipts			
Payments on Current Year Revocable Gifts	\$4,667,232	\$3,143,178	48.49%
Payments on Prior Year Revocable Gifts	\$6,509,798	\$12,076,664	-45.10%
Irrevocable Gift Receipts	\$2,676,232	\$427,479	526.05%
Total Planned Gift Receipts	\$15,916,471	\$15,657,322	1.86%
Private Grants (OSP)	\$99,998,928	\$82,727,919	20.88%
Total Fundraising Receipts	\$259,245,044	\$215,448,385	20.33%



The Ohio State University Foundation
Students First, Students Now Report

Campaign Progress

January 1, 2009 through June 30, 2011

	Campaign Activity	Working Goal	% Achieved	vs. Time Elapsed
Outright Gifts and Pledges				
Cash and Securities	\$72,749,538			
Real Estate	\$92,051			
Gifts-in-Kind	\$133,898			
Pledges	\$25,216,137			
Total Outright Gifts and Pledges	\$98,191,724			
Planned Gifts				
Revocable Planned Gifts	\$14,940,625			
Irrevocable Planned Gifts	\$3,014,679			
Total Planned Gifts	\$17,955,305			
Private Grants (OSP)	\$0			
Total Campaign Activity	\$116,147,028	\$100,000,000	116.15%	16.15%
		Time Elapsed	100.00%	

Notes

Counting is done consistent with the Campaign Counting Guidelines

Totals include \$2.04 million in commitments made prior to January 1, 2009

Objectives remain undefined; best approximation using Project Fund Purpose has been used

September 9, 2011 meeting, Board of Trustees

(APPENDIX V)

**The Ohio State University Board of Trustees
Finance Committee
September 8, 2011**

TOPIC:

FY 2012 Current Funds Budget

CONTEXT:

This is the final step in approval of the FY 2012 operating budget. This is based on the tuition and fee levels approved by the full Board in June.

SUMMARY:

Included are the following:

- A summary of the Current Funds Budget (Attachment 1)
- A description of what is included in the Current Funds Budget Document (available on line at <http://rpia.ohio-state.edu/cfb>) (Attachment 2)
- FY 2012 Priorities (Attachment 3)
- FY 2012 Current Funds Budget document (Separate document)

REQUESTED OF THE FISCAL AFFAIRS COMMITTEE:

Approval of the FY 2012 Current Funds Budget

**FY 2012 Current Funds Budget
Summary**

- This budget provides for an overall spending level of \$4.9 billion for all campuses, all funds. This is a 4.8% increase over the FY 2011 budget, including a 7.8% increase for the Health System and a 2.5% increase for Instruction and General costs.
- This budget provides for an overall increase of 2.6% in spending for Columbus Campus General Funds. As part of this, undergraduate student financial aid increased \$12 million, or 12%, to support the increase in tuition and housing and the implementation of the Enrollment Plan.
- Undergraduate resident instructional and general fees increased by 3.5% per temporary law in the Biennial Budget Bill in Autumn Quarter 2011 for State Fiscal Year 2012. When considering instructional, general and other mandatory fees, undergraduate and resident costs will increase 3.3% in Fiscal Year 2012. Non-resident surcharge and graduate fees increased by 5%.
- Areas of programmatic emphasis include:

Enrollment Plan	\$ 1.1 million
Semester Conversion	\$ 4.0 million
Systems	\$ 5.0 million
Research Support	\$ 1.0 million
Development Support	\$ 0.8 million
Sustainability	\$ 1.5 million
- State Share of Instruction (**SSI**) appropriations for the Columbus Campus will decrease \$61.2 million, or 15.7%, in Fiscal Year 2012 compared to the Fiscal Year 2011 SSI revenue. This is due the loss of federal stimulus funding that was appropriated in FY 2010 and FY 2011 as part of the SSI. The budget as passed did not fill the gap caused by this loss. Total state operating support will decrease 14.9%, primarily due to the decline in SSI mentioned above, as well as decreases in appropriation line items and grants and contracts.
- SSI appropriations for the Regional Campuses will decrease \$4.1 million, or 15.7%, as well for FY 2012, due to the loss of the federal stimulus funding.
- Preliminary projections show the University will be able to meet its academic goals for FY 2012 under the parameters established in the state biennial budget bill, if appropriations are released as planned.

Summary of Information in CFB Document

(NOTE: This report can be accessed on line at <http://www.rpia.ohio-state.edu/cfb/>)

Budget Related Resolutions

I. Setting Budget Priorities

- Budget Context
- Academic Progress
- Financial Progress
- Budget Allocation Process
- FY 2012 Priorities
- Higher Education in the State of Ohio and the Ohio State University

II. FY 2012 Revenue Summary

- Overview
- State Support
- Student Fees
- Sponsored Research
- University Overhead
- Other Income
- Columbus Campus General Funds Budget Summary
- State Capital Appropriations
- Gifted Endowment Distributions

III. FY 2012 Expenditure Summary

- Resource Allocation
- Changes by Category
- Changes by College and Academic Support Units

IV. The Regional Campus Cluster

- Budget Context
- Revenues and Expenditures

V. Multi-Year Commitments and Financial Goals

- Multi-Year Commitments
 - Continuing General Funds
 - One-Time General Funds
 - Capital Investments
- Financial Goals
- Conclusions

Selected Definitions

Tables and Appendices

FY 2012 Budget Priorities

The FY 2012 Operating Budget advances the following priorities:

- **One University:**

Aligns strategic objectives and strengthens enterprise-wide initiatives such as Sustainability, development activities and enrollment strategies campus-wide. Also provides for the joining of Alumni, Development and Communication functions and the joining of the University and Medical Center facility organizations

- **Students First**

Funds Semester Conversion activities and funds Student Financial Aid in accordance with tuition, room and board increases and implementation of the Enrollment Plan; and provides for additional library acquisition funding.

- **Faculty and Staff Success**

Funds a 2.0% merit pool for salary increases. In addition, the University will remain focused on moving many elements of the Staff Talent Plan forward.

- **Research**

Much work has begun on the development of research pipelines and partnerships. In addition, the new office for Technology Commercialization has been established to further encourage and leverage the University's research contributions.

- **Commit to Our Communities:**

Provides funding for Seed Grants for the Office of Outreach and Engagement to strengthen the partnership with Columbus City Schools. The University is also moving forward with the international gateways, like the one which has opened in China.

- **Financial Stability:**

Allows for central funding to be targeted to colleges where necessary to address the impact of the loss of state subsidy revenue and continues to support the streamlining and simplification processes already underway.

Project Data Sheet for Board of Trustees Approval

Central Power Plant Water Treatment

OSU-080268

Project Location: McCracken Power Plant

29,764 ASF / 107,910 GSF

- **approval requested and amount**
 construction \$12.1M

- **project budget**
 construction w/ contingency \$12.1M
 other costs (fees, moving) \$2.6M
 total project budget \$14.7M

- **funding sources**
 university bond proceeds

- **project schedule**
 design/bidding 12/06 – 01/12
 construction 01/12 – 12/13



- **Framework context**
 - project is consistent with general Framework principles of investing in campus infrastructure, addressing deferred maintenance and meeting business continuity requirements

- **project scope**
 - replace and upgrade the existing water treatment system, providing increased hydraulic capacity and improved boiler feed water quality
 - the project will provide boiler make-up water and return condensate collection for gas-fired boilers
 - it will provide treatment of municipal water, returned condensate contaminated with iron from corroded piping will be filtered to remove particulate iron, the permeate from the treatment units and the filtered condensate will be combined and polished to remove residual divalent ions and the resulting water is used to feed the boilers

- **project update**
 - approval is requested to enter into construction contracts

• project team	
University project manager:	Kevin Koesters
A/E:	Fishbeck, Thompson, Carr & Huber, Inc
major contractors:	td

Project Data Sheet for Board of Trustees Approval

Chemical and Biomolecular Engineering and Chemistry Building

OSU-090581

Project Location: Chemical and Biomolecular Engineering and Chemistry Bldg

235,000 GSF

• approval requested and amount	
construction	\$98.4M
• project budget	
construction w/ contingency	\$98.4M
other costs (fees, moving, equip, art)	\$27.6M
total project budget	\$126.0M
• funding sources	
state appropriations (\$85.9M); development funds-Eng (\$21.4M); development Arts & Sci (\$11M); general funds-Arts & Sci (\$2.7M); general funds-OAA (\$25M)	
• project schedule	
design/bidding	06/10 – 05/12
construction	06/12 – 01/15



- **Framework context**
 - project is consistent with general Framework principles by creating an environment that supports teaching and learning, creating an accessible campus with enhanced connections, and providing flexibility in program and design
- **project scope**
 - project will construct a functional and collaborative facility for the Chemical and Biomolecular Engineering department in the College of Engineering and the Chemistry department in the College of Arts & Sciences
 - the new building will include research laboratories, faculty offices, seminar rooms, a lecture hall, and teaching laboratories; the building will also include a nuclear magnetic resonance facility
 - the new facility will be located on the south side of Woodruff Avenue, the present location of Boyd Lab, Johnston Lab, the Aviation Building and Haskett Hall; these facilities are being demolished as part of a separate, enabling project
 - project is striving for LEED silver certification
- **project update**
 - approval is requested to enter into construction contracts

• project team	
University project manager:	Faye Bodyke
A/E:	Burt Hill/Peck, Clark Peck
CM:	Gibson Building Co.
major contractors:	td

Project Data Sheet for Board of Trustees Approval

Steam and Condensate Distribution System Upgrades Phase 2

OSU-081060

Project Location: N/A

N/A ASF / N/A GSF

- **approval requested and amount**
 construction \$16.7M
 increase of project budget

	Orig	Rev
project budget		
construction w/ contingency	\$14.8	\$16.7M
other costs (fees, moving)	\$2.0	\$2.0M
total project budget	\$16.8	\$18.7M



- **funding sources**
 university bond proceeds

- **project schedule**
 design 01/11 – 02/12
 bidding – bid package 1 10/11 – 11/11
 bidding – bid package 2 03/12 – 05/12
 construction – bid package 1 11/11 – 04/12
 construction – bid package 2 05/12 – 04/13

- **Framework context**
 - project is consistent with general Framework principles of investing in campus infrastructure and ensuring reliable service

- **project scope**
 - provide upgrades to deteriorated steam distribution lines; increase capacity; and allow for campus expansion
 - replaced steam lines in this phase will support the Midwest campus area
 - new piping will replace failing direct buried piping and will be installed in tunnel sections; the project may include replacing steam vaults
 - these upgrades will improve energy consumption and reduce water use in support of campus sustainability goals

- **project update**
 - the steam lines will be replaced in stages – McCracken to Ohio Stadium; Ohio Stadium to South Campus Central Chilled Water Plant
 - approval is requested to enter into construction contracts
 - approval is also requested to increase the total project cost from \$16.8M to \$18.7M due to a budget shortfall to complete the project scope; additional funding will come from funds remaining on the High Voltage Switch and Cable (phase 1) project

• project team	
University project manager	Kevin Hoesters
A/E	RMP Engineering
major contractors	ibid

Project Data Sheet for Board of Trustees Approval

Sullivant Hall and Billy Ireland Cartoon Library & Museum

OSU-091418

Project Location: Sullivant Hall

74,000ASF/ 150,000 GSF

- **approval requested and amount**
 construction \$20.2M
 increase of project budget

project budget	Orig	Rev
construction w/ contingency	\$19.2M	\$20.2M
other costs (fees, moving)	\$5.2M	\$5.7M
total project budget	\$24.4M	\$25.9M



- **funding sources**
 state appropriations (\$6.5M)
 development funds (\$13.5M)
 Arts & Sci general funds (\$5.5M)
 Libraries general funds (\$0.4M)

- **project schedule**
 design/bidding 01/10 – 02/12
 swing space construction 06/11 – 08/11
 construction 02/12 – 08/13

• **Framework context**

- o planning for this project began before the Framework was conceived; during the Framework planning, Sullivant Hall was identified as a key building within the Arts District
- o project is consistent with general Framework principles of ensuring the academic mission drives the physical environment, matching building use to building typology, requiring projects to meet multiple goals, and improving wayfinding
- o project is also consistent with the vision for the Arts District, particularly in helping to make the district accessible to both campus and community

• **project scope**

- o renovate Sullivant Hall to create a newhome for the Billy Ireland Cartoon Library & Museum, currently located in the Wexner Center; renovate space for the Department of Dance, Department of Art Education and the Music/Dance Library; upgrade for a 300 seat theater/lecture hall
- o improvements for the Department of Dance spaces will include dance studios, flexible teaching and office space; Department of Dance space in Pomerene will be relocated to the renovated Sullivant Hall
- o renovation work includes improving ADA access to the building; addressing building deferred maintenance; improvements to windows; roof replacement; tuck pointing of existing building exterior stone; upgrading lobby entries; mechanical and electrical upgrades; and a new building fire suppression system
- o this project will pursue LEED silver certification per the Green Build and Energy Policy
- o additional scope includes the renovation of the auditorium on the first floor; the renovation of the south wing on the ground floor and first floor (formerly the Music and Dance Library which was relocated to the Science and Engineering Library), and other adjustments to the scope consistent with the Framework principles about prioritizing adaptive reuse and renovation, creating no net new academic space

• **project update**

- o approval is requested to enter into construction contracts for the main project
- o approval is also requested to increase the total project cost from \$24.4M to \$25.9; the increase is due to the additional and modified scope noted above

project team	
University project manager:	Nikolina Sevis
A/E:	Acock Associates Architects
major contractors:	tbd

(APPENDIX VII)

Exhibit A

General Terms for Long-Term Concession and Lease Agreement

<u>Topic</u>	<u>Resolution</u>
1. Parking System:	All or any portion of the parking spaces, meters and related or ancillary parking assets owned or operated by the University.
2. Consideration Paid the University:	At least \$375,000,000.
3. Term of Agreement:	Not to exceed 50 years, including any renewals
4. Parking Rates:	The concessionaire shall not be permitted to raise parking rates more than 7.5% per annum during the first 10 years of the Term of the Agreement, and after such 10-year period, the concessionaire shall not be permitted to raise parking rates more than the greater of (i) the amount of the annual increase in the CPI during the applicable years, or (ii) 4% per annum.. Initial parking rates and requirements may be established by the University for various classes of users of the Parking System such as students, faculty, visitors and administrators.
5. Relocation Rights:	The University shall have the right to relocate a portion of the Parking System to another area of campus to maintain certain flexibility to accommodate growth and other changes on campus. The specific terms of such relocation rights shall be those that the Authorized Officers approve and deem necessary, advisable or appropriate.

(APPENDIX VIII)

Schedule 1

GENERAL RECEIPTS BONDS

Series Designation	Resolution Date	Amount Issued	Amount Outstanding 6/30/2011
Series 1997 Bonds	December 5, 1997	\$79,540,000	\$17,160,000
Series 1999 A Bonds	November 5, 1999	83,585,000	-0-
Series 1999 B Bonds	November 5, 1999	108,000,000	11,800,000
Series 2001 Bonds	November 2, 2001	76,950,000	56,540,000
Series 2002 A Bonds	November 2, 2001	150,515,000	12,780,000
Series 2003 A Bonds	February 7, 2003	53,000,000	-0-
Series 2003 B Bonds	July 11, 2003	239,780,000	36,435,000
Series 2003 C Bonds	July 11, 2003	121,295,000	53,230,000
Series 2005 A Bonds	July 8, 2005	279,050,000	198,255,000
Series 2005 B Bonds	July 8, 2005	129,990,000	78,735,000
Series 2008 A Bonds	July 11, 2008	217,595,000	199,105,000
Series 2008 B Bonds	July 11, 2008	127,770,000	102,235,000
Series 2010 A Bonds	October 29, 2009	241,170,000	239,090,000
Series 2010 B Bonds	October 29, 2009	121,000,000	-0-
Series 2010 C Bonds	June 18, 2010	654,785,000	654,785,000
Series 2010 D Bonds	June 18, 2010	83,335,000	88,335,000
Series 2010 E Bonds	June 18, 2010	150,000,000	150,000,000

COMMERCIAL PAPER NOTES

Series Designation	Resolution Date	Amount Authorized	Amount Outstanding
Series A Commercial Paper Notes	July 10, 1998	\$120,000,000	-0-
Series B Commercial Paper Notes	June 4, 1999	158,700,000	-0-
Series C Commercial Paper Notes	December 1, 2000	116,000,000	-0-
Series D Commercial Paper Notes	November 2, 2001	175,000,000	-0-
Series E Commercial Paper Notes	May 30, 2003	430,000,000	-0-
Series F Commercial Paper Notes	December 3, 2004	348,500,000	-0-
Series G Commercial Paper Notes	November 2, 2005	107,000,000	-0-
Series H Commercial Paper Notes	April 9, 2007	107,000,000	-0-
Series I Commercial Paper Notes	December 4, 2008	227,000,000	-0-
Series J Commercial Paper Notes	March 1, 2010	227,000,000	-0-

September 9, 2011 meeting, Board of Trustees

(APPENDIX IX)

SALE OF REAL PROPERTY

2350 RED ROCK BLVD., COLUMBUS, OH

Background

The WOSU Stations previously set out on a plan to move all its radio assets to FM frequencies to better serve its listeners and create a streamlined financial model. A necessary part of that plan was the sale of the frequency and transmission assets of WOSU AM 820. An Asset Purchase Agreement is in place for \$2.0 million. During the sales process, it has been determined that it is in the best interest of the University to sell certain related real estate assets, being the night transmission Tower configuration site at Red Rock, as part of the Asset Purchase Agreement.

Location and Description

The WOSU AM 820 real estate to be sold is an approximately 39 acre site located at 2350 Red Rock Blvd., Columbus, OH, which includes six antennas and support facilities.

(APPENDIX X)

Project Data Sheet for Board of Trustees Approval

North Residential District Transformation

OSU-110672

Project Location: TBD

TBD ASF / TBD GSF

- **approval requested and amount**

professional services	\$4.0M
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- **project budget**

construction w/ contingency	\$287.8M
other costs (fees, equipment)	\$67.2M
total project budget	\$335.0M

- **funding sources**

university bond proceeds supported by housing fees

- **potential project schedule**

design/bidding	10/11 – 10/12
construction – phase 1	11/12 – 04/14
construction – phase 2	03/14 – 04/15
construction – phase 3	11/14 – 04/16



- **Framework context**
 - this project is consistent with the principles of the Framework plan, including improving existing on-campus residential districts and investing in infrastructure
 - the project will follow Framework recommendations including the creation of north/south and east/west pedestrian connections to the campus and creating green space courtyards in the residential district

- **project scope**
 - the project will recreate our north residential community through the addition of 3,200 beds of new student housing, creating a new, vibrant neighborhood of nearly 8,000 student residents
 - the project makes possible the implementation of a two-year residential requirement to foster greater academic success, greater connection and engagement with the university community and a greater appreciation for diversity
 - the project's planning effort must successfully design and integrate the new residential, support and public spaces in a manner that both advances our academic mission and student life objectives, while creating a place that will serve as one of the major defining locations of our campus for years to come
 - two new dining halls are proposed as well as indoor and outdoor recreation amenities with a new recreation facility replacing the existing Jesse Owens North
 - the project also includes numerous infrastructure improvements, the creation of a distinctive public realm, and the careful integration into the adjacent campus and off campus communities

- **project update**
 - approval is requested to enter into professional services contracts

-
- **project team**

University project manager:	Megan Kadel-Edwards
A/E:	tbd
major contractors:	tbd

November 4, 2011 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, November 3, 2011 at 4:14 pm.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, G. Gilbert Cloyd, and Brandon N. Mitchell.

Good afternoon, I would like to convene the meeting of the Board of Trustees. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 8:30 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding compensation, and matters required to be kept confidential by Federal and State Statutes.

Upon motion of Mr. Wexner, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, and Kellogg.

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, November 4, 2011, at 8:30 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

Mr. Wexner:

I would like to reconvene the meeting of the Board of Trustees. Before we take the roll call to go into Executive Session, I want to announce that the full Board will reconvene at 1:00 pm today.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding compensation, and matters required to be kept confidential by Federal and State Statutes.

Upon motion of Mr. Wexner, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley, Kass, Reid, Jurgensen, Wadsworth, and Kellogg.

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, November 4, 2011, at 1:09 pm.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

November 4, 2011 meeting, Board of Trustees

Mr. Wexner:

So that we are able to conduct the business of our meeting in an orderly fashion, if you would please shut off the ringers on cell phones or iPads or whatever might make noise, it would be helpful and that will enable us to have the meeting with the proper decorum and conduct the business at hand.

The minutes of the September meeting of the Board of Trustees were distributed and circulated. Are there any additions or corrections or can the minutes be approved as distributed? Thank you.

One item that I would like to change on the agenda today, if you would note it please, is that we had planned to give the President's evaluation, and the committee that is working on that has asked for a little bit more time. Due to the mountain of work that Gordon does, which is both extensive and exceptional, they are asking for a little bit more patience from us and, hopefully, will come back at the next meeting. Thank you, Gordon, also for your patience.

Let us begin with Evann. Do you want to talk about the students that are here so we can recognize them please?

STUDENT RECOGNITION AWARDS

Ms. Heidersbach:

I would like to invite Emily Panzari and Guillermo Bervejillo up to the table please. I will begin with some information about the students and why they are being honored today.

Emily Panzari is a second year master's student who has demonstrated leadership and advocacy and has made significant contributions to serving the underserved members of our society. Emily was instrumental in recruiting students for the emerging social work advocacy leaders: a student group that was created by the National Association of Social Workers, Ohio Chapter that is actively involved in leadership at the capital. Emily was also part of a small group of College of Social Work students that created the Student Café: Conversations for Change. This event, held at the Riffe Center, brought together state legislators, agency leaders, and students to engage in meaningful and civil conversations regarding implications of the state budget on services for those in need. Acting as team leader, Emily organized the student research on the impact of funding cuts to the Ohio Departments of Health, Aging, Developmental Disabilities, Mental Health, and Job and Family Services. The work of the Student Café Group was provided to all state legislators to inform budget decisions. This activity also earned Emily and the other social work leaders an invitation to the White House where they participated in a briefing on student leadership with President Obama.

Emily comes from a background of challenge and perseverance. She graduated from high school while living in a homeless shelter and has remained an advocate for the needs of low income students. Emily's letter to the editor in support of the Pell Income Grant for low income students was recently published in the *Columbus Dispatch*. Emily has been successful in the classroom and in her field internship. She carries a 3.89 GPA and is involved in multiple student organizations and activities on campus in addition to her leadership activities that brought her to the White House.

During her internship, Emily assisted in the design of a curriculum to teach child abuse recognition and prevention to early care professionals. The state of Ohio has recognized this new "keeping children safe" curriculum as an approved state course in this topic area. Her field instructor writes that this never would have been possible without Emily's vision and diligence.

November 4, 2011 meeting, Board of Trustees

Upon graduation, Emily plans to work in child welfare in Columbus and eventually wants to provide services to families in Ohio's Appalachian area before pursuing Doctoral degrees and research relevant to children and families. Congratulations Emily.

Now I am going to talk about Guillermo Bervejillo. He is from the College of Social and Behavioral Sciences and we actually share a major of economics. Guillermo is a fourth-year economics major with minors in mathematics and international studies. A native of Uruguay, Guillermo immigrated here with his parents, and his search for greater professional and academic opportunities ultimately brought him to Ohio State in 2008. Guillermo became interested in the promotion of economic growth and social improvement in developing countries, which led him to choose the undergraduate career in economics.

Guillermo's service, scholarship, and awards represent an extremely high level of dedication, perseverance, and promise. He has received the Morrill Excellence Scholarship, the Federal Pell Grant, a grant from the OSU Freshman Foundation Program, and the National Buckeye Scholarship to The Ohio State University.

He currently tutors at the Economics Learning Center, providing free drop-in tutoring for students in introductory economics classes, for which he was selected through a highly competitive process. Guillermo is also working on his honors thesis entitled, "The Impact of Group Lending Strategies in Microfinance: Evidence from Rural Bangladesh." This past summer, Guillermo held an internship with the Ministry of Development in Montevideo, Uruguay, in their microfinance evaluation office. Finally with a current GPA of 3.89, his accomplishments in the classroom demonstrate his dedication to learning and to excellence.

Aside from his curricular achievements, Guillermo is an active and contributing force in on-campus involvement, especially for Latino students. He is co-president of Strength, Unity, and Respect (SUR), an organization committed to the advancement of the academic success of Latino students at Ohio State in the form of a bi-weekly support group. SUR provides the men with the opportunity to come together to discuss the social, cultural, and personal events affecting their community. Guillermo is also a member of the Latino Student Association and is the UNIDAD event planner in the multi-cultural center.

Although unsure of his plans after graduation, Guillermo is exploring the option of pursuing a Ph.D. in economics and will probably specialize in development or political economy. Congratulations Guillermo.

Emily and Guillermo if you would like to say a few words.

Ms. Panzari:

Thank you so much. I would like to especially thank Dean Gregoire and Lisa Durham for all of their support in my advocacy efforts. It has been truly a transformational experience in the College of Social Work. I would also like to thank Sue Bobson, who was my field instructor at Action for Children and my boyfriend Toby. Thank you OSU!

Mr. Bervejillo:

Thank you ladies and gentlemen. I would like to thank my family and friends as well. Meredith, who is sitting has been critical to my academic career. I was told to share a story or memory of my time here at the University so I would like to go ahead and share something that I have learned here if I have the time.

I chose my career here, my undergraduate major somewhat naively thinking that through economics I would be able to understand the world. I think that most people have that their first fall that they think that they can explain the world through one science. The

main reason I chose economics was to understand the world, but also the poverty and the inequality, all these problems that we see. As I learned, went to class, and had all of these theories and models, it was really exciting and I really enjoyed my time there. But I realized that these problems themselves mystify my teachers, things that they cannot explain. What it comes down to is this idea that what the goal is in economics is economic efficiency, so it leaves behind those problems. This was mystifying for me in my turn. I considered many options, but I thought of the founding fathers of this country and the people in Tahrir Square and people all over the world, and I realized that economic efficiency is not necessarily what they are fighting for. It is actually freedom, democracy, and all these different things. I came to realize, economists are really smart people. The reason that economists have not solved these problems is not because they are not smart, but rather maybe because it is this obsession with economic efficiency and growth and all of these things. I think that is kind of my conclusion. Something that I have learned is that perhaps the answer is not necessarily economics, which is so vital to our society, such a huge part of our societal structure, perhaps it is something else and something else we should look for and something that people in Tahrir Square, the Arab Spring and here in this country are fighting for. I would ask you all to join me in lending an ear to what those people are saying. Thank you.

Mr. Wexner:

Thank you very much. President Gee, tell us what is going on.

PRESIDENT'S REPORT

President Gee:

Thank you very much. I am privileged to be with all of you today. Let me just say, I want to extend a welcome to our newest Board member, Corbett Price. As you know, Corbett is a national leader in health care management and consulting. Corbett has been deeply engaged in our academic medical center and the Fisher College of Business. He has provided key support to establish the University's Kirwin Institute of the Study of Race and Ethnicity and he is now our second charter trustee, joining Dr. Gil Clloyd serving in that capacity. So Corbett, welcome. We will eventually let you come up here by the way.

Before we move on, I want to comment on two other trustees that were honored last week by the University's Foundation. Les and Abigail Wexner received the Reese Medal in recognition of exceptional service in private philanthropy. As we noted in the event, Les' unprecedented record of giving began in 1962 as a fresh alumnus with five dollars. Where is it? It was a pledge and we are going to collect it today as a matter of fact. I say this very seriously, we all know how committed Les and Abigail are and how that commitment has deepened over time. No one is more grateful of that fact than I, so I just wanted to say that, Mr. Chairman, to you personally.

At the same time, the Gerlach Award was presented to Bobby Schottenstein and his great wife, Jeri. They were honored as outstanding volunteers in the University's fundraising effort for which we all know to be true. Bobby, congratulations to you and Jeri. It was a special night, it really was.

Also receiving the Gerlach award were Larry and Cindy Hilsheimer. We know the Hilsheimers, who are a dynamic duo and who have accomplished so much for this University and for the community, so I congratulate them.

Well, true to fall's typical form, these past several weeks have been always exceptionally full. Last week, I was proud to announce the naming of the University's comprehensive breast center in honor of Stefanie Spielman. She was an inspiration, as we all know, to countless patients and families across the country, and she was a very personal hero to

November 4, 2011 meeting, Board of Trustees

me. Many of you know that my first wife, Elizabeth, died of breast cancer in 1991 and Stefanie's advocacy while she was so ill, I think, served as a beacon of hope to everyone. So by her life's example, she taught all of us the meaning of grace, dignity, strength and perseverance. In this great facility, her legacy will endure.

The campus has played host to several other notable events and people this fall. Among the speakers on the campus were the chairman of the National Endowment for the Humanities and the chairman of the National Endowment for the Arts. Ken Burns, who spent some time with us, discussed his new documentary on the era of prohibition. Bob McDonald, the president and C.E.O. of Procter and Gamble, spent the day talking with faculty and students and discussing areas of potential new partnership. It was a wonderful day with Bob on campus.

Several prominent leaders in business and industry were at our Fisher College of Business last month with the National Middle Market Summit. At the summit, GE Capital announced a five-year, \$10 million partnership with the Fisher College, which includes a center housed at Fisher, which will explore the middle market economy, engage students, and provide training and networking opportunities.

Last month was also our annual parent and family weekend and the campus was full of students and their families. It is a joyful occasion and one that just continues to grow and grow. Dozens of our faculty delivered very short presentations and Mark Sullivan, who is the director of the United States Secret Service and the father of a freshman, gave the parent lecture. I will tell you that he sent me a plaque just recently naming me an honorary junior member of the Secret Service. That was actually his idea of a joke and the honorific does not entitle me to conduct any surveillance or to hide behind bushes or anything. I am just saying that to the students so they will know that.

A couple of weeks after parents and families left, we were happily swarmed by alumni. Archie Griffin, who reported on this yesterday, just came in as a matter of fact. Archie, right on time, the trumpets blared and Archie came in and his team put on a wonderful homecoming and alumni awards dinner, all of which were extremely well attended.

On the academic side, our Medical Center completed a very successful conversion to its new electronic record system a couple of weeks ago called "The Big Bang." More than two million patient records were converted. Doing so is important to patient care so Dr. Gabbe and his team have done a great job and are also saving the University a lot of money so congratulations to him and his team.

Our faculty members leading the semester conversion process are doing a great job. Think about it... three years, Normandy Invasion; we are coming. Randy Smith and Steve Fink will have my lasting gratitude for the great work they do on this project. Randy was with us in Academic Affairs yesterday, as Judge Marbley noted, this is a wonderful job. They have coordinated efforts across 14 colleges, roughly 100 departments and schools, and our extended campuses. To my mind, the most important feature of this, though, is that it is not about conversion; it is about the fact that our faculty and our provost, through his leadership, have taken the opportunity to really convert this to an opportunity to talk about learning and teaching in new and creative ways. We will move from a 1980s curriculum to one of the foremost, thoughtful, twenty-first century curriculums in this country and that refreshing perspective and effort will directly benefit our students in very critical ways.

My congratulations go out to Geoff Chatas on the highly successful issuance of century bonds several days ago. We, by the way, were the first public institution to do so and we did it at just the right time, locking in the lowest interest rates ever on this type of bond. This is one pillar, and the board knows this very well, in our strategy to fund the academic core of teaching and learning and to fuel future areas of excellence.

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The University continues to extend its global engagements in better preparing our students for the world in which they will graduate. Since its opening a year and a half ago, our China gateway office in Shanghai has accomplished much and clearly has proven that this concept works. We are attracting substantially larger numbers of students from China and we are sending more and more students to study abroad. We are extending our reach with alumni throughout the region. Further, and more importantly, we are creating new opportunities for business and industry for Ohio businesses. This success has led us to plan the opening of our second gateway office that will be in Mumbai next March. We look forward to that opportunity to extend our reach even further.

Since my last report, I have been on the road visiting our Newark campus and the Rotary club there. I recently spoke at the joint gathering of the Cincinnati Commonwealth and Commercial clubs and early this week, I was in Washington, DC chairing a new commission on the future of higher education. The commission, which is a consortium of all the leading higher education groups in this country, is tackling the very important issues of student access, retention, and progress through degree, which will be the defining points of the twenty-first century. We are doing so with leaders of all the higher education groups represented at the table from community colleges to private institutions to the land grant research universities. Our work, by the way, which is highly unusual for any kind of commission, will be finished this next summer and my intent is to provide new thinking and address the issues in a comprehensive and successful way.

One amusing antidote, as I conclude my report. This past weekend was Halloween, of course, and the students were in great spirits as we all know. They are always in great spirits. Several tweeted and emailed me asking to borrow bow-ties and glasses. I did not do that. I discovered why when I received an invitation to a "Dress like Gee" party hosted by students in Taylor Tower. As a trick or a treat, I am not sure which, I showed up on a Sunday evening and the experience was like walking into a fun house filled with mirrors. I thought I was having an identity crisis on the first order but I will be wise to their ways next year.

Finally Mr. Chairman, let me just say this to all those that love this University and in particular this board, I just want to say in conclusion that as I enter my fifth year, I am a month into it, in leading this great University, I am even more engaged with the institution and more optimistic about its path and its future than I was on my first day, which was in this room in October 2007. Thank you, Mr. Chairman.

COMMITTEE REPORTS

Mr. Wexner:

Comments, questions to the President? Let us shift to committee reports and we will begin with the Committee on Trusteeship: Alex Shumate.

Mr. Shumate:

Thank you, Mr. Chairman. I would like to highlight two items that are on our consent agenda: items one and two on behalf of the Committee on Trusteeship. Under tab one is the resolution for the appointment of a Charter Trustee. Our president has already introduced Corbett Price to us but I would like to add a little bit of further context to this appointment.

This position was established by the Board in 2009 and it was established on the firm belief that we could strengthen the governance capacity of the Board by adding individuals like Mr. Price who bring to the Board business, professional, public service,

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and civic backgrounds that are truly the type of attributes that add to the kind of quality around this Board table.

There were a number of guidelines that were established by the Board and those included that the following attributes would be those that we would consider in this appointment. That they would be an Ohio State alumnus or friend of the University; also a person who was successful in his or her chosen field or profession; have state, national, and international prominence; have the ability to advocate for higher education; and possess expertise in areas deemed critical to the university as well as a willingness and ability to offer counsel to the board, the president, and the senior leadership of the University. On behalf of the Committee on Trusteeship, I would like to offer the following resolution: Whereas Corbett A. Price of New York City is an accomplished alumnus of The Ohio State University, and has, by a record of extraordinary service to the University on the Medical Center Board, the Foundation Board, the Dean's Advisory Council of the Fisher College of Business; by a career of significant accomplishment as the founder, chair, and CEO of Kurron Capital Health Risk Management, and by his expertise in areas critical to the mission of this University and to the work of the Board of Trustees, I would like to offer this resolution for acceptance and positive vote by the board as a part of consent agenda. Mr. Price, would you stand up and receive our congratulations?

Secondly, Mr. Chairman is a resolution that revises the committee appointments for the academic year 2011-2012. There is an annotated copy of the new committee assignments under tab two. We offer those as well for consideration and adoption by the Board and also, Mr. Chairman, the Committee on Trusteeship continues to look at our committee structure to ensure that our committees and our work groups are properly aligned with the strategic imperatives, initiatives and priorities of the University and we continue to look forward to providing progress in that area as well. That completes my report.

Mr. Wexner:

Thank you, Alex. Questions, comments? Congratulations Corbett. We are going to have a chair for you and work piled up.

Bob Schottenstein, Audit and Compliance.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday at 10:30 and there were a number of items on the agenda. I am going to talk about two of them and then ask, if he would, Mr. Chatas to take the others.

First and very briefly, one of the items that will appear on our consent agenda, President Gee referred to it in his comments, has to do with the formal authorization of the second gateway operation for the University. The first being in China and this one being in Mumbai, India, and the committee approved that and that will be on the consent agenda.

The other item I would like to talk about for just a moment has to do with what has become the lion's share of our committee's work, which is the University wide compliance review. As everyone here knows, this inward look at all of our compliance processes within the University really began as a result of the issues that had arisen within our Athletic Department and, I think to the credit of this board and this institution, we viewed those issues as an opportunity for us to take a look at how we do things and strive to get better.

To help us with that effort, we retained the services of outside consultants: Protiviti and the law firm Dewey and LeBoeuf, who are managing this compliance review on our behalf, reporting to the Audit and Compliance Committee. The work of the consultants consists of three phases. The first phase, which is essentially complete, and we received

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a report on that yesterday. The three phases are: First, the comprehensive review and inventory of all compliance efforts within the University. Obviously, we have a compliance department within athletics, within medicine, within research, and so forth. There are approximately twelve distinct areas that our consultants have looked at to understand the organizational structure that exists within those compliance areas, the people responsible for the work, who they report to, what their qualifications are, what kind of protocols exist within each one of these areas in terms of manuals and guidelines and so forth. The first phase, which is designed to give us a comprehensive understanding of how we currently do things, is complete and was a very extensive effort and a lot of hard work has gone into it.

We are now about to embark on the second phase, which is the very critical benchmarking phase, where the consultants will look, not just throughout higher education and how other institutions run their various compliance departments, but also look to private industry and other organizations in the nonprofit world. It is expected that that phase will be complete sometime around year end.

Following that, we will spend the next several months just after the first of the year dealing with recommendations for possible restructuring and improvement. I think I speak for all members of the Audit and Compliance Committee in stating that this is a robust process. It is one that I think is very serious and very important, not because we have serious issues, but because this is in many respects the underbelly of the University in terms of how we function and I think that it is something that we all embrace in an enthusiastic way. The consultants were very open in pointing out that they have had a very high level of cooperation throughout the University, all units, whether it be medicine, research, athletics, and so forth in terms of their willingness to share information, as we would expect and view this as an opportunity to refine and improve our systems where it is appropriate.

With that, I would like to call on Mr. Chatas to discuss the other items we reviewed at our meeting.

Mr. Chatas:

Thank you, Mr. Schottenstein. We covered two other items. The first I reported on: Senate Bill 6. To remind you all, the State of Ohio requires each public university annually to report certain financial metrics which the state then uses to monitor the fiscal health of the public universities. The ratios are weighted and a composite score is determined. That score is between zero and five and any institution with a score 1.75 or lower is subject to a fiscal watch by the State of Ohio. I am pleased to report that our score was a 4.2 on that five-point scale and that is the same score that we had the prior year representing a strong fiscal performance.

The final item at the Audit Committee, we had a visit with our external auditor, Rick Stover, from Price Waterhouse Cooper, and he reported to the Audit Committee on the status of the audit of the fiscal year 2011 financials. Again, I am pleased to report that we received a clean audit for the University with no material weaknesses and no significant control issues. Finally, he reported on our inaugural audit of the health system where we audited the health system statement of net assets. This was the first step of audit for the full audit of the health system for next year and, again, we received a clean audit for the health system with no material weaknesses and no significant control issues emphasizing the strength of the financial controls of the institution. This concludes our report.

Mr. Wexner:

Questions, comments? Thank you very much, Geoff. Advancement Committee, Gil.

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Dr. Cloyd:

Thank you, Mr. Chairman. The Advancement Committee covered several agenda items. We first of all received a series of reports from Mr. Katzenmeyer and Mr. Griffin on a number of key advancement activities that occurred in recent times. I will highlight just a few of them.

First of all, as President Gee noted, we had this combined approach with GE Capital for the National Middle Market Summit that we had here on campus and it was in its own regard a huge success. Two things I really want to highlight from that: Number one is the very generous \$10 million, five year gift that we received from GE Capital, which will really allow for the creation of this National Center for the Middle Market. I think that is wonderful and it is clearly the kind of thing that we will be wanting to see even more of in the future of Ohio State as we talk about being the economic growth engine for this state because this is all going to be directed to how we can create more successful enterprises in the part of the market which has the largest job population. Around it, Ohio State, and with good work from our people, just received outstanding positive media attention. I think the two things I will highlight were to have CNBC on campus doing their day here. From an Ohio State aspect, there were over 70 minutes of time on CNBC that day directly tied to what was going on here at Ohio State. And total media impressions were over 306 million that the University received after that Summit so the nature of the work itself is wonderful and the gift is wonderful. It is directed right at one of the key things we want to do at the University, and I think we leveraged it really well in creating positive attention for the University.

We also mentioned that with a growing use of social media as a source of core communication, we have engaged for a year Mindset Digital, who will on campus provide in-depth training to 150 staff on social media use and for another 500 members of Ohio State University, and this includes deans and others, an abbreviated training course with the intent to take a lot of folks who do not really understand social media and get them to where they can utilize it because, as we all recognize, that is really a growing way that the world wants to communicate today.

Mr. Griffin outlined some Pelotonia results. We talked about this last time so I will not talk in detail. Three things I want to highlight: that event again raised over \$10 million for the James as I mentioned in our last session. This is now the largest annual fundraiser for Ohio State University, going from nothing a few years ago to now being our largest annual fundraiser, and positive outlook in the future is great. I would also like to highlight since Archie was the Team Buckeye leader that they turned in \$1.8 million to the Pelotonia and, relative to the Advancement team that participated in that Pelotonia, raised \$94 thousand so really some terrific work there.

Archie then outlined a number of things that have been going on in the Alumni Association, a lot of exciting things. I will not go into all of them but as you all know this has been a year that we have highlighted our alumni activities. Two things of importance as we think about the advancement model, they use the Alumni Founder's Day as an opportunity to engage alumni associations around the county in a civic project. Not including the ones that are here in Columbus, Ohio, we ended up with 30 of our distributed alumni association members involved in this. When we think again of advancement, it is just a tremendous opportunity because we are engaging our alumni in something that we want to do, doing an important civic project in their community, so it is the opportunity not only to create a better and stronger engagement with those alumni, but also in terms of advancing Ohio State University, creating positive awareness of Ohio State.

The final thing that I mentioned that Archie provided is that they had their Alumni Leaders' Conference. This is a continuing pattern of what the Alumni Association has been doing to even more fully engage the number of alumni associations that we have around the country. As you know, we want to triple our number of advocates and

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ambassadors around the nation and our regional alumni affairs organizations are going to be very key to being able to do that so this is another way that we, working here from the campus, can better engage those alumni organizations.

We then heard a report from Mr. Gurd on a task force that had been developed in Advancement as we are working to go to the next levels in our advancement model. This task force was established to assess and make recommendations on how the University could take advancement to that next level. There have been ten members on the task force representing a number of different academic and administrative areas and it has been really starting to get a focus on how we successfully integrate the different elements that comprise the advancement model, fundraising, alumni relations, and communications. But now, the task force is starting to look at it more specifically at the unit and college level, so that its goal has been to develop recommendations which would support how we can move forward effectively, and not only become more effective, but also have a more efficient use of resources. Over a three-month timeframe, the task force members met and had in-depth conversations with 30 deans and vice presidents who provided their feedback on the perceptions, understanding, and concerns about the advancement model. The members sought to get input on some of the services which we have individually within units, some of which are shared, and to understand what the colleges and the units feel would be very important to them as they look to the kind of services that can be provided in the advancement model.

The conclusion of that is that three units have agreed to be early adopters and we are going to treat those as learning labs: Arts and Sciences; the College of Food, Agricultural, and Environmental Sciences; and the Athletics Department. It is a nice distribution of diversity, of type of unit within the University overall, and as I said, the goal is to really use these as learning labs so that we can understand what are some of the core activities that are really essential to doing the advancement model well and identify where we have potential barriers. It is also an opportunity to do some experimentation around what seems to work best. I really publicly want to acknowledge the work of this team. It is some excellent work and it is going to be very helpful to us going forward.

We then had a review, an update I should say, on the team that is being put together and chartered by the Advancement Committee called the Advancement Framework Planning Team. The intent of this team is to accelerate our progress and build on all the work that has been done, but really accelerate our progress to get to the best strategy and a fully operational model. The goal that we have set is to complete the work of this team between now and next July.

I would just like to read off the membership for the Board so you will understand who is on the team. I will be chairing this team. Linda Kass, who is our Vice Chair of Advancement, will also be on this team. We will have Provost Alutto, Melinda Church, Jeff Kaplan, Senior Vice President for Advancement, and Kathleen McCutcheon, our Chief Human Resources Officer, on the team from the University. Kate Wolford, the Associate Vice President of Advancement, will be on the team and the project leader. Other external people that will be helping us on this team are Phil Duncan, the Global Design Officer of P & G, who also is a member of the Advancement Committee, Chris Ito, who is a member of the Alumni Association Board, and Sharen Turney who is the President and CEO of Victoria's Secret.

We think that we have put together a good team that can help us. We plan to engage a firm with expertise in marketing and communications to help us in that regard. We had previously distributed an RFP. We have been in the process now of evaluating responses and interviews with teams and we anticipate in the near future that we will select the firm that we want to have help us in this regard. Our goal is really to have the first team meeting up and running in early December.

Finally, we had a report on development activities. To date, we have raised a little over \$65 million versus our \$356 million goal for the year, which I acknowledge is a bit of a

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stretch based on past experience. We are a little over 18% toward our goal in 25% of the time, so we are a little behind at this point, but again, I think we are feeling overall positive about where things are headed.

Also, I would like to mention that we did talk about, as we are moving forward in the campaign, the case statement work, things that we need to get ready as we are still in our quiet phase. We are moving along nicely and we are anticipating, by the end of this year, that we will have all of the materials that we need in hand so that we will be able to start contacting people and having discussions as we particularly seek leadership level gifts.

On the consent agenda, we have three items that the committee is recommending for approval. One: the Foundation Board report. Two: what has already been mentioned by the president, the Stefanie Spielman Comprehensive Breast Center. And then thirdly, some real property in Powell, Ohio. The only thing that I would acknowledge on that is that we are recommending that while we will take on that property, there will be a three-year time before the sale, but the University already has a plan on how that will be effectively used during that three-year period. That concludes my report.

Mr. Wexner:

Thanks Gil. Any questions, comments? Bob.

Mr. Schottenstein:

I will just make a brief comment that is sort of a benchmarking note that I wanted to share with everybody. Gil talked about Pelotonia and what an unbelievable success it has become in such a short period of time. Just by way of history, this is our third year and Gil talked about the \$10 million goal. I actually think it will be quite a bit more than that and that achievement will be met just in year three. Last year, the achievement was \$7.5 million. Year one, it was \$4 plus million, so in three years, close to \$25 million net. The reason I am bringing it up, in our first year we netted over \$4.5 million. A friend of mine who happens to be on the Board of the University of Miami at Coral Gables, a fellow home builder who is chairing their first "Pelotonia", they don't call it that, but it is patterned identically to ours, in Miami tomorrow was bragging to me, shortly after Miami beat us on the football field, about what a great event they are going to have this year with the Miami Dolphins and the corporate community and Miami being behind this event. I asked him how much they were going to raise in year one and he said, "It is just a home run for the University; we are going to raise \$535 thousand," which is a great amount for them, for a first year fundraiser, but in fifty years they will catch us. I just think it speaks volumes, not just about Tom Lennox and those that have organized and put together the event, but the generous corporate support that we have had that we have acknowledged before but it is just the heart and soul of Ohio State and what has been accomplished in such a short period of time.

Mr. Wexner:

Thank you. Jerry, are you going to report for Ron in Physical Environment?

Mr. Jurgensen:

Thank you, Mr. Chairman. Ron Ratner had a commitment that he had to get to and could not stay for this part of the Board meeting. We had five items on our agenda this time. The first of which was to get a report on the North Residential District Transformation. As everyone knows, this is part of a comprehensive strategy of Gordon's to improve the student experience here at Ohio State. This particular aspect of that strategy involves property, or more specifically housing. We got a little update of what is going on with respect to that, at least the north residential district part of that. The newest thing to have taken place relative to where you all are in understanding would be that we have gone

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through a process of selecting an architect to help lead the planning for that part of the campus. There was an RFP that was put out and a number of firms responded to it. There were some site visits to different projects that these architects held up as examples of the kind of work that they could do. All of that then enabled us to make a decision and we selected one. We will be going into the next phase of that planning, which not only involves planning with respect to the real estate, but also more work done on the whole second year experience and what that is going to involve from a programmatic point of view, not just from a property point of view, which the Committee thinks is essential in making the decision to go forward with the financial commitment, which will be required to carry out the housing part.

The second topic was capital planning and, again, this is an area of financial management that continues to improve throughout the University in terms of not only the process being approved, but also the outcome of the projects that are underneath it. This is another example in the University where the notion of One University is clearly coming into play. We have really grown out of a system which was largely college or unit based into an approach for capital allocation that gets informed by the overall strategic planning of the University, the academic plan of the University, as well as the master plan. So it is much more integrated and clearly demonstrates that the issues of capital planning are being examined from multiple vantage points, which I think will lead to significantly better decisions.

The third item was some framework updates, just on some different projects, some of which are continuations or add-ons to things that we have already approved or talked about and, in one case, is something new. The add-ons are in the consent agenda.

There were three items for us in the consent agenda. One has been pulled off. All the work necessary to talk about this one, which is the indoor golf facility at Scarlet, has not been completed so we will take that one up at a later date. Of the two we did go forward with to talk about and approve, the first deals with the Ag Engineering building at Wooster, which is part of OARDC. This is one of the buildings that was severely damaged in the hurricane last September. That item will be on the agenda to go forward with the construction of a new building.

The second is the South Campus central chiller plants, a \$77 million total project. This is the one that we actually had an opportunity to drive by on the bus as we were going over to tour the hospital building, so we have that one on the agenda as well.

Our next item was the sale of real estate. We not only acquire real estate and build real estate; sometimes we actually even sell real estate. We had an opportunity to talk about the sale of land that the University got by way of a gift a while ago up in Dublin, so that is in the consent agenda as well. It is 17 acres located in Dublin, Ohio.

We too, as Advancement did, talked about the acceptance of some real property which is the thing that Gil referred to. That was our work.

Mr. Wexner:

Thank you. Questions, comments? Then let's move to Medical Affairs, Alan.

Mr. Brass:

Thank you very much, Mr. Chairman. We also had five items on the agenda for the Medical Affairs Committee. The first, Jerry just eluded to; we started off Thursday morning with the tour and I know that many of you were able to join us on the bus. The steel is going up, the concrete is being poured, the water is being pumped, and it gave us a perspective of how big that building really is. Picture our Ohio State Stadium and the length of the building is one-and-a-half football fields long, and the height will be one

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football field high when we are all done. It is going to be a magnificent, magnificent health care center when we are finished with it.

The team seems to be doing wonderfully. We are on time, we are on budget, and those are always good words. Our safety record is looking very, very good and those of you that were able to join us on the bus, I think had a chance to see the size of this enterprise that is going up. The University Board and the management took a big risk as it related to approving a capital project of this size, and it is good that all the numbers and everything are holding just perfect.

The second thing I would like to do is that we have some good news items. Dr. Gabbe has joined us at the microphone and the good news items Steve delivers. If there is bad news, I promised I would carry the load on that, so Steve.

Dr. Gabbe:

Thank you, Mr. Brass. I am really pleased to represent our Medical Center team and bring you some exciting news. I first want to thank Judge Marbley for his willingness to represent the Board on our exciting near east side improvement project or PACT, Partners Achieving Community Transformation. He will be working with Fred Ransier, who chairs that committee, with Don Tyler Lee, the University's representative on site, and with Elizabeth Sealy, who is the Executive Director of University Hospital East.

We had some wonderful news just two weeks ago that Carlo Croce, one of our most distinguished scientists and chair of our Department of Molecular Virology, Immunology, and Molecular Genetics, has been named to the Institute of Medicine. Carlo will be the eighth member of the University to be named to that honor. In 2008, we had two Institute of Medicine representatives; we now have eight. The addition of Dean Lockwood was our seventh, and now Carlo is our eighth. Our aspirational peer institutions would have about 15 so that is our goal, not only so that we have that number, but so that our most outstanding physicians, nurses, and scientists have a chance to interact at that level with national and world leaders in medicine. I will keep you updated on that progress.

We received some exciting news that Gail Marsh, who is our Chief Strategy Officer for the Medical Center, will be named a YWCA Woman of Achievement. It is a great honor and we are very proud of Gail for being recognized.

We had some wonderful news from the University Health System Consortium just a few weeks ago. This is a group that assesses the quality and safety of patient care across the academic medical centers in the United States. They review over 100 academic medical centers and their 250 affiliated medical centers, and we were named to the top ten list; the only hospital in Ohio named to that elite group. What is really important about the UHC distinction is that they look at the really important outcomes. For example, our mortality rate for all hospitals, all academic medical centers, was the eleventh best of the observed of mortality rates in the country. Our effectiveness, that is the number of patients who come back to us after discharge, in readmissions, we were ninth. In equity, which means that when you come to our hospital, regardless of your socioeconomic status, your race or your gender, you will have equal and excellent outcomes, we were tied for the best in the country there. In efficiency, that is that we take great care of our patients and they are in the hospital for a relatively short length of stay, we were in the top ten for that also, so we are really proud of being in that elite group.

I want to thank President Gee and Dr. Cloyd for recognizing the change in the name of the James Care Comprehensive Breast Center to the Stefanie Spielman Comprehensive Breast Center. That was a very moving event for all of us and we are really pleased to recognize Stefanie and Chris and the family in that way.

I hope many of you saw the story in the *Dispatch* about the unique transplant that occurred at the Medical Center. In fact, in September, we set a record. We had 41 organ

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transplants. Great credit goes to Bob Higgins who leads that program, Mitch Henry and their team. The unusual transplant was a father and son, who now have both received kidney/pancreas transplants. They both have type I diabetes. The son had his transplant four years ago and the father went ahead and had his transplant just recently, so we are very pleased to serve patients that need transplants in that way.

Health Grades is an independent organization that also assesses health care outcomes. They review over forty million records from the Center for Medicare and Medicaid Services and they recently announced that we were one of their distinguished hospitals for clinical excellence. That included not only our overall hospital care, but our emergency medicine, critical care, neuro-sciences, pulmonary care, and stroke care, and when you look at the best doctors in Columbus, we have 90% of them; so it is not surprising that we would have that award from Health Grades.

Finally, I wanted to bring the Board up-to-date on President Gee's mention of the conversion of our electronic medical record system. This has been a five-year journey. We have been working with Epic, which is the dominant electronic medical record company in the country. We started in 2006, brought on the out-patient clinics individually in 2008, but then went to the conversion of our in-patient record in what President Gee described as the "Big Bang," or the "Go Live." It all happened at the stroke of midnight on Saturday, October 15, and it was very exciting to follow the progress. Our old system went down at 12:01, and the new system was up within minutes. Every hour that went by, more and more patients were then converted from the paper record to electronic. At that time, we had 935 in-patients who were converted throughout the course of the day.

This is a great stress test for any medical center culture and, overall, we performed incredibly well. I would like to thank Phyllis Teater who was our chief information officer. Phyllis is here. Phyllis, thank you so much for all that you did. I think that we should give Phyllis a round of applause and Milisa Rizer, Dr. Rizer, who led our medical teams. It was the hospital leaders, the nurses, the doctors, the technicians, and anyone who takes care of patients that had to be trained to use this record, that was 14,000 people who were trained over a two-month period of time. In this conversion, we had to convert over two million patients to this new system, over nine million reports, over 34 million results and over 91,000 patient appointments that were in our system. We did it on the weekend so that, come Monday, we would be ready for the new patients that were coming to our clinic or patients admitted for elective surgery. It went beautifully, and that is not just our opinion. Epic had one hundred of their folks here and their senior consultant, Lisa Ross, said that this was their smoothest conversion, the biggest conversion that they had ever seen, and she said that she hoped that we could help them with others. I don't know if we would want to go through it again, but if we can help, we will.

What was really key was the organization to have SWAT teams that could descend on areas that needed help. That was true in Radiology and the ORs, 650 red-coated super users who were throughout the entire Medical Center, remember that is six hospitals with their command centers. We had 80 to 100 people taking in problems and solving them, and we had command centers at every hospital. We had a patient experience team going out to see if there were problems for the patients because care was delayed a bit that day. And we even had respite centers for the health care teams to go into where they could get a massage, get some snacks, take a deep breath then go back to work.

There were some problems around printing, around the ORs, and Radiology, as I may have mentioned, but overall it went very well and we are already hearing from the doctors, the nurses and the patients that now there is more time to spend with what they need to do, which is patient care, because they have to spend less time on the medical record. In fact, we are already realizing a savings of over \$70,000 a month in dictation because the doctors no longer have to dictate and wait for the transcription, etc.

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We were concerned, and Mr. Price expressed at our Medical Center Board that we needed to be concerned, about our billings and collections because that system was converted. But we were up and going within ten days and we have already collected revenue through the new Epic system, so Corbett, that looks like it is going to work out pretty well. It was a great challenge, but I think we can all be proud of how the Medical Center came through that.

Mr. Brass:

Thank you very much, Steve. Just a couple of other quick items to cover the rest of the agenda. I do want to emphasize something: this conversion was the largest conversion in the country going to an electronic medical record system, and the importance of that will be known next year when we are, in fact, reimbursed again on quality and on service. By going to electronic medical records, we can track quality better than we have ever been able to track it right down to physician-specific and patient care outcomes and the patient service indexing. If we do not perform on that, we do not get reimbursed. If you readmit within thirty days, for the same diagnosis, you do not get paid. We are moving into a whole new paradigm as it relates to medical center financial reimbursement, patient care quality, and service. I think that we are in a very, very good position, and I will add one more thing in just a few seconds here.

I want you to be aware that on the scorecard, everything is looking good. We are up 2.8% on revenue gain this year, which is good. We are holding our own very nicely and all our key indicators are okay. Our soft spot continues to be admissions. Throughout the whole community it is. Throughout this whole nation it is, but we are also managing out expenses very, very well and the team is doing a good job on that.

I want you to be aware again that we have updated our long-range financial plan. Remember that we have had four or five of these now. We have updated again, and we are going to be taking some very proactive action now over the next couple of years to drop another \$50 million to the bottom line and take it to the expense base line to see if we can make the Medical Center even more efficient than it is right now. That will allow the University to continue its long-range strategic plan.

I want you to be aware that Cramblett Hall will be coming down in July. I want you to be aware that the research buildings are under construction. Those shelled-in floors will be coming live in 2012. Jerry mentioned the chiller plant is on its way up and it is a very large one. I think that 85% of all of the contracts on this very large project went to Ohio firms so far and our EDGE number is 21%, so we are holding very, very well overall there.

We do have two action items for today: items number three and number four. The first one is a pediatric faculty plan, the PAA as it is known down at Nationwide Children's Hospital, because of the fact that the faculty at Nationwide Children's Hospital is faculty from Ohio State University. We need to approve their practice plan as a part of the integration of our practice plan to make sure that we are fully synchronized between our two plans. It remains independent. They are the only practice plan that is off campus and that is why we have to do it this way. There is, on the consent agenda today, an action item to basically recognize that and to approve that.

The second item is an expression of appreciation. I have said that there were two big things that we needed to accomplish in order to get ready for health care reform. One was to get the MR up, and the second one was to bring the group practice inside the Medical Center structure. Dr. Chris Ellison, for two years plus and his entire team, has been working so diligently to get that practice plan inside our Medical Center. The Medical Affairs Committee approved, and I hope our Board will approve through the consent agenda, an expression of appreciation to Dr. Chris Ellison and the team for just a yeoman's job of bringing all of our faculty, approximately 600 of our faculty and 300

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plus pediatric faculty, into the Medical Center program and under our One University mantle. That is also in there and with that, Mr. Chairman, I will end my report.

Mr. Wexner:

Thank you. Any questions, comments? Gil.

Dr. Cloyd:

Mr. Brass, the lower admissions than what we have projected, are we at a point now where we can say that that is a real trend? Is it just something that we are at some interval where we are going to see lower admissions than what we expected or, as we start to look out over one to three years, do we need to revise our estimates on the admissions that we thought we would have in the Medical Center?

Mr. Brass:

Gil, that is an excellent question. We spent some time at the Medical Affairs Committee on that very question. Steve and Pete Geier and Mike Rutherford, the Chief Financial Officer, are going through an analysis right now to see if we have a new norm. My own feeling is that we are going to have a new norm in this country because, number one, the economic situation is not returning, so elective admissions are down. As long as the economics do not get better, a lot of electives, especially in plastics and ophthalmology and other areas like that, will continue to be weak. The second part of this is with the new reimbursement, I think there is a lot more pressure as it relates to making sure that the admissions are correctly done and making sure that the person needs to be admitted on an in-patient basis versus an out-patient basis of care. My best guess is that we are moving toward a new norm in this country but I will wait for the final, final results, Gil. Excellent question. I think that is going to have to be taken into account as it relates to the new budget for the next year here a little bit, and that is why I think the long-range plan, and really taking a look at our expense base and our revenue base and making us even more efficient, is going to be so critical. That is our one thing we have to watch.

Other members of the Committee, might have other thoughts, Bobby or somebody, anybody?

Mr. Schottenstein:

It is just population issues in greater central Ohio.

Mr. Brass:

That is true too.

Judge Marbley:

I think one of the other points to make is that we are moving more toward preventive care modeling. As we trend toward that we are going to see lower admissions too.

The board of the largest hospital system in Ohio, same trends. Ohio, I would say, is a little bit worse than some other states, you know, because of what is going on in the economy here, but it is a national trend.

Mr. Brass:

Steve, did you want to add anything else to that?

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Dr. Gabbe:

I think the points you made are right on target. I would say, however, that our capacity caring for cancer patients is limited now because of our bed capacity. I believe, if Mike Caligiuri were here, he would agree that going forward with the new opportunities that we will have, we will see our cancer volumes raise.

Mr. Brass:

I think the other statement is also true, and that is that our equity, our efficiency of care that we are providing is definitely going up. There is no doubt about it. Each patient is using more resources. The admissions might be coming down, but the equity levels are going up. Just take the transplants as a good example, a record number of transplants. That is one of our areas that we have really recruited to and we are seeing the results thereof.

Mr. Schottenstein:

When admissions are down, the reduction in revenue going through the health system was not down near as much. It was a much less significant drop. Revenues per admission were actually higher than they have been.

Mr. Brass:

Mr. Chair, that completes the report.

Mr. Wexner:

Thank you. No other questions? Judge Marbley: Academic Affairs.

Judge Marbley:

Thank you, Mr. Chairman. The November 3 meeting of the Academic Affairs and Student Life Committee began with an update on progress toward the goals of the University's strategic enrollment plan. Vice President for Strategic Enrollment Planning, Mr. Dolan Evanovich, who is with us today, reminded us that we as a Board had approved the enrollment plan last year, 2010. This five-year plan contains specific steps to enhance student quantity, quality, and diversity. In our inaugural year, total University enrollment increased by 0.5% over last year. At the Columbus campus, undergraduate enrollment increased by 2%. Our number of new freshman was up by almost 5.5% at 6,904. Among the new freshman, we welcomed a larger number of non-Ohio residents than last year when non-Ohio residents comprised 22% of our freshman class. The number of minority students was up by nearly 12%.

In fact, 18% of that class was first generation; something that President Gee will be able to remind us of at graduation this year. Most importantly, however, for the tenth consecutive year, the academic standing of this class surpasses the academic standing of the preceding class. Within the student body as a whole, minority student numbers increased by almost 7% reaching an all-time high of 18%, and this considered the Michigan case level so that was quite significant.

Mr. Evanovich advised us that our first-year retention rate held steady in 2011 at 93%, which places us among our peer institutions. The four-year graduation rate climbed by almost 6% to 59% and the six-year graduation rate has reached nearly 80%. Looking ahead, targets for 2012 include freshman enrollment of approximately 7,000 with ACTs averaging not less than 28.2. We want our first-year retention rate to increase to 93.5%, the four-year graduation rate to increase to 60%, and the six-year graduation rate to increase to 81%.

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We also talked about targets as far out as 2015. I would like to congratulate Dr. J and Dolan for truly outstanding work in this economy because all of our numbers and all of the key metrics with respect to our interim students are on the rise, and he is the chief architect of a fine and outstanding interim class. Mr. President and Mr. Chairman, through your leadership, the University and the administration and the Board have done a great job with strategies. We have done a great job with bricks and mortar, and we have done a great job, Mr. Chairman, with largess, but all of that would mean nothing if we do not have the outstanding students to take advantage of the opportunities that your collective work has provided.

We next heard from Dr. William Brustein, the Vice Provost for Global Strategies and International Affairs, who discussed plans for opening Ohio State's second global gateway office in Mumbai targeted for March 2012. Dr. Brustein outlined the core functions and achievements of the existing China gateway office in Shanghai, which opened in February 2010. He then explained how we hope to build upon this global foundation by extending the University's presence to India to capitalize on existing relationships. The core mission of the India gateway office would be to promote Ohio State in India, as well as to create opportunities for University stakeholders' collaboration with India's academic, government and business institutions.

Dr. Brustein discussed how the office will be funded, as well as the types of programs and services that it will offer to Ohio State students, faculty, alumni, and business partners. I will note parenthetically, Mr. Chairman, that the office in which the India gateway will be housed is prime real estate in Mumbai and is being provided to us by an Ohio State alum, a gentleman who graduated from Ohio State in the fifties.

We then heard from Vice Provost W. Randy Smith, who provided the Committee with reports on a couple things, first, on program reviews. Dr. Smith informed us that Ohio State has adapted the Northwestern University model for review of programs. That model calls for academic departments to partner with their colleagues and the Office of Academic Affairs in conducting a data-informed, analytic self-review. This review identifies issues and proposes strategies to address those issues and enhance academic qualities. The self-review is followed by a visit and report from an external team of peers and further consultation between the department, the college, and Academic Affairs.

Academic program reviews take place on a six-year cycle and include periodic progress updates between reviews. Ten to fifteen departments are reviewed annually. Program reviews often link to leadership changes, alteration of research direction or emphasis, and new academic program approaches. Reviews also help to integrate new faculty into the life of the unit and, in light of the commercialization initiative that we are institutionally undertaking, it is even more important now, as I think our Provost would agree.

Progress towards the goals and initiatives that emerge from the review become an integral component in planning and communications between the department, college, and Academic Affairs. Vice Provost Smith opined that to have maximum strategic effect. Program reviews will be aligned with University level strategic planning and because of this success, the program review format is being modified for use in other types of reviews.

Next, Vice Provost Smith briefed the Committee on Ohio State's academic centers and institutes, which are defined, established, and reviewed pursuant to the rules of the University faculty and guidelines from the Office of Academic Affairs. We presently have some 70 formally approved academic centers and institutes. The Vice Provost explained that the term "center" is widely used throughout the University to apply to a number of entities, including clinical group start-up initiatives and business centers.

Going forward, we will be monitoring the implementation of the new guidelines for the establishment of centers. A routine progress of center review at University and college

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levels will be implemented and broad university initiatives and their relationship to centers will be better defined.

We then endorsed the following: the naming of spaces in the Les Wexner Football Complex at the Woody Hayes Athletic Center; specifically, the Player's Private Entrance will be named the Buckeye Private Entrance and one of the football practice fields and the Super Bowl Wall will be named the Harold Schumaker Family Football Field and The Super Bowl Wall.

We also endorsed the re-naming of the Farmer Family Art Gallery at Ohio State Lima as the Farmer Family Gallery. The re-naming of the John A. Prior Health Sciences Library to Prior Hall and the naming of the Comprehensive Breast Center as the Stefanie Spielman Comprehensive Breast Center. The meeting then concluded, Mr. Chairman, with our endorsement of a number of routine personnel actions.

Mr. Wexner:

Thank you, Monte. Any questions, comments? Thank you. Jeff, Finance.

Dr. Wadsworth:

Thank you, Mr. Chairman. Geoff Chatas presented three topics for discussion and then we had seven items for the consent agenda, some of which have already been discussed.

The first of the three topics was the quarterly financial update for the three months ending on September 30. It was a pretty positive report. Revenue was up about 8%. There were a few operating expenses that had increased. We learned about what those were and we are going to be monitoring them. No surprise to anyone, there were significant investment losses, but that is because of the markets and everyone in the room suffered from that, mostly because of what is going on in Europe and Greece continuing on this week. Maybe the cloud on the horizon is the research funding prospects because of the uncertainty of the fiscal year 12 and 13 budgets, something that is a national effect as well as we move into those somewhat uncertain times. Research funding right now remains very strong and we are expected to meet the financial budgets at the present time.

The second item that was presented was the annual scorecard of financial performance for the fiscal year which ended, of course, June 30. As compared to targets that were previously established, as I understand it back in 2008, there are eleven financial targets that are focused in six main areas. I will just comment on them quickly: liquidity, operating margin, debt, Senate Bill Six ratio, credit rating, and health system. The good news is that all eleven financial goals were above target so that score sheet was a nice row of green lights and we are pleased to see that.

The third item for discussion presented by Mr. Chatas was an annual reporting of the net deficit reports to the committee. This is a report that reflects deficits within a college or academic support unit and describes the operational plan to reduce or resolve that deficit. The good news here is that there was a \$44 million cumulative deficit in the prior year that has been worked down to \$27 million and there are plans in place for all of those 38 units that have a piece of that. We will hear about that on an annual basis.

There were then seven items for the consent agenda. I will talk briefly about the first four since they have not been mentioned.

Three of them were presented by Ms. McCutcheon and relate to amendments to three of The Ohio State University's various retirement plans. I will just read those plans for you since they may affect people in the room: the Ohio Public Higher Education Institutions' Alternative Retirement Plan, the University's Alternative Retirement Plan,

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and the Supplemental Qualified Retirement Plan. All of these were subject to amendments to comply with applicable laws, regulations, and so on, and those were approved.

The fourth resolution was presented to re-appoint four current members of the University's Self-Insurance Board. As you may be aware, the University self-insures in a number of areas and four members of that group were up for re-appointment. Mr. Reed Fraley, Mr. Dimon McFerson, Dr. Hagop Mekhjian, and Dr. Gary Katz, and they were all approved.

The final three we mentioned before were the Ag Building, the Chiller Plant, and the selling of land and the gifting of land, which is mentioned a couple of times. Some of these get pretty good scrutiny and that concludes the report of the Finance Committee.

Mr. Wexner:

Thank you. Any questions, comments?

Dr. Cloyd:

Jeff, relative to the units operating at a deficit, other than where there would be a strategic plan at an early investment stage, do we have any units left now that are operating at a deficit where we would not have a plan that would have that resolved within the next year?

Dr. Wadsworth:

I think I can say that we have a plan for all units. Geoff, are they all within a year or are some beyond a year?

Mr. Chatas:

We have a plan but they will not all be through in a year.

Dr. Wadsworth:

So they will not all be resolved within one year but there is a plan for each of the 38 items within that total of \$27 million.

Dr. Cloyd:

Okay, thank you.

Mr. Wexner:

Any other questions, comments? Last, but not least, Agricultural Affairs, Jack.

Mr. Fisher:

Thank you, Mr. Chairman. The early risers, aka the Ag Affairs Committee, met before breakfast this morning. I arrived early and, not surprisingly, Dean Moser and the Director of Agriculture were already there, but also in place were the Student Trustee and our banker, so we started early.

Our vision today, we are looking at both the challenge and the opportunity as we go forward with a search for the replacement of Dean Moser, and we will be working with President Gee in that activity here in the next several months.

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In the oversight area, similar to what Academic Affairs looked at, we looked at trends in the College and student enrollment is up. We have over 30 thriving student organizations. We now have 21 study abroad programs. Scholarship money continues to increase with 72% of incoming students receiving some scholarship aid, and what we are always happy to report on, our placement still exceeds 90% of our graduates employed within six months of receiving their degrees. We are also very happy that 82% of those folks take their first job in Ohio. I think part of that is that we should recognize Dean Moser and his staff have a very strong working relationship with job fairs and over 120 companies frequently come to campus to meet with our students.

We also talked about curriculum review as we convert from quarters to semesters. It was a great opportunity in terms of making those changes in the course work to look at and review all of our majors and minors, and that has been part of this change. In addition, it was not just internally within the College, but it was incorporated with all academic units across campus. I think that is an important trend that we are striving for.

Lastly, we looked at all of our assets within the College and would remind the Board that we have a presence, both physically and in outreach, in all 88 counties of 16 sites. Five of those would be here on the main campus, but 16 sites across the state, and the importance of remembering that these are our laboratories and our research pilots that are part of our teaching resource and outreach within the College.

And lastly, as I mentioned, we did a final, maybe not the final, but a close to final review on the damage at OARDC. Total dollar amount now is just a little over \$30 million, but replacement and all the changes that were needed are pretty much in place and the Ag-Engineering Building and the green houses that were on several of the agendas for this Board meeting are part of that.

Mr. Wexner:

Thank you very much. Any questions, comments? How early is that meeting?

President Gee:

It started very early: 7:20.

Mr. Fisher:

It was early by my clock. I was just checking.

President Gee:

I would just like to applaud Jack and the Committee for the fact that they have been great partners as we think about the transition of the College of Food, Agricultural, and Environmental Sciences. You know, losing Bobby Moser from that leadership role, not from the University, I keep telling him that he is just transitioning, he is a singularly significant loss because of the leadership Bobby has provided for 21 years, think about that, and done so very effectively. We all have our shoulder to the wheel, but thank you for your support and leadership and to the Committee.

CONSENT AGENDA

President Gee:

The consent agenda, good, let's see if I can get people to consent to something once. Today we have a total of 22 resolutions on the consent agenda; therefore, we are seeking approval for the following:

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APPOINTMENT OF CHARTER TRUSTEE

Resolution No. 2012-20

WHEREAS the Board of Trustees established the position of Charter Trustee at its meeting on February 6, 2009, acknowledging that the establishment of such a position had the potential of further strengthening the governance capacity of the Board, noting that

WHEREAS The Ohio State University is one of the premier public land-grant institutions in the country and, in execution of its mission, embraces education on a state, national, and global scale; and

WHEREAS the complex and multi-faceted nature of the University, in its mission, its character, its constituencies, and its financing calls for extraordinary leadership at the highest levels; and

WHEREAS the governance of the University would be well served by Charter Trustees whose attributes include but are not limited to diverse cultural, geographic, business, professional, public service and civic backgrounds; and

WHEREAS the Board added a number of guidelines, including the following:

Charter Trustees shall be non-Ohio residents and shall be chosen on the basis of the following attributes: Ohio State alumna/alumnus or friend of the University; success in his or her chosen field or profession; state, national, or international prominence; ability to advocate for higher education; expertise in areas deemed critical to the University; and willingness and ability to offer counsel; and

WHEREAS Corbett A. Price of New York, New York, is an accomplished alumnus of The Ohio State University, and has, by a record of extraordinary service to the University on the Medical Center Board, the Foundation Board, and the Dean's Advisory Council of The Fisher College of Business; by a career of significant accomplishment at Kurron Capital, Kurron & Company, HCA, and Health Risk Management; and by his expertise in areas critical to the mission of the University and to the work of the Board of Trustees proven to be an exemplary embodiment of all of those qualities deemed most desirable in a Charter Trustee;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University, hereby proposes the appointment of Corbett A. Price as a Charter Trustee of The Ohio State University to serve a three-year term commencing November 5, 2011.

THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES RATIFICATION OF COMMITTEE APPOINTMENTS 2011- 2012

Resolution No. 2012-21

BE IT RESOLVED, That the Committee appointments for 2011-12 are as follows:

**Academic Affairs and Student Life
Committee:**

Algenon L. Marbley, Chair
Brian K. Hicks, Vice Chair
Linda S. Kass
Janet B. Reid
Clark C. Kellogg
Evann K. Heidersbach
G. Gilbert Cloyd (Charter Trustee)

Robert M. Duncan
Kevin G. Boyle (Faculty Member)
Leslie H. Wexner (ex officio)

Advancement Committee
G. Gilbert Cloyd, Chair (Charter Trustee)
Linda S. Kass, Vice Chair
Brian K. Hicks

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Clark C. Kellogg
TIMOTHY P. SMUCKER
Evann K. Heidersbach
CORBETT A. PRICE
John W. Kessler
Phil Duncan
Michael Clark (Alumni Assn Member)
Donald H. Schriver (Alumni Assn Member)
John B. Gerlach (Foundation Brd Member)
David T. Kollat (Foundation Brd Member)
Leslie H. Wexner (ex officio)

Agricultural Affairs Committee:

John C. Fisher, Chair
William G. Jurgensen, Vice Chair
Timothy P. Smucker
Evann K. Heidersbach
James J. Zehringer (ex officio)
Leslie H. Wexner (ex officio)

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
John C. Fisher, Vice Chair
Ronald A. Ratner
Algenon L. Marbley
William G. Jurgensen
Brandon N. Mitchell
James Gilmour
Leslie H. Wexner (ex officio)

Committee on Trusteeship:

Alex Shumate, Chair
Janet B. Reid, Vice Chair
John C. Fisher

Linda S. Kass
Brandon N. Mitchell
G. Gilbert Cloyd (Charter Trustee)
Leslie H. Wexner (ex officio)

Finance Committee:

Jeffrey Wadsworth, Chair
Alan W. Brass, Vice Chair
Alex Shumate
Walden W. O'Dell
John C. Fisher
Robert H. Schottenstein
Ronald A. Ratner
William G. Jurgensen
Brandon N. Mitchell
CORBETT A. PRICE
Jo Ann Davidson
Leslie H. Wexner (ex officio)

Medical Affairs Committee:

Alan W. Brass, Chair
Jeffrey Wadsworth, Vice Chair
Brian K. Hicks
Robert H. Schottenstein
Algenon L. Marbley
Janet B. Reid
CORBETT A. PRICE
Leslie H. Wexner (ex officio)

Physical Environment Committee:

Ronald A. Ratner, Chair
William G. Jurgensen, Vice Chair
Walden W. O'Dell
Clark C. Kellogg
Evann K. Heidersbach
Leslie H. Wexner (ex officio)

APPROVAL OF PEDIATRIC FACULTY PRACTICE PLAN

Resolution No. 2012-22

Synopsis: Approval of recognition of faculty practice plan owned by Nationwide Children's Hospital is proposed.

WHEREAS effective April 8, 2011, The University's Board of Trustees established the Faculty Group Practice within the Office of Health Sciences for the purpose of employing the physician faculty while still maintaining Ohio State University Physicians, Inc. as the College Central Practice Group to administer the patient care practice of all its members including collection of fees, payment of all members' patient care costs and expenses, departmental academic enrichment and teaching and research fund payments as well as distribute all Practice Income to the Faculty Group Practice organization; and

WHEREAS some Ohio State University faculty members practice at Nationwide Children's Hospital ("Children's"); and

WHEREAS the faculty who practice at Children's are also required to practice through an approved faculty practice plan:

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NOW THEREFORE

BE IT RESOLVED, That Children's shall serve as a practice site for the faculty of the Department of Pediatrics of the College of Medicine who provide services to children, and be available as a training site for the University's other educational programs; and

BE IT FURTHER RESOLVED, That Pediatric Academic Association, Inc., shall be approved as the faculty practice plan for the Department of Pediatrics within the College of Medicine.

EXPRESSION OF APPRECIATION

Resolution No. 2012-23

Synopsis: Resolution of appreciation for the tireless efforts of the physician leadership to support and create the Faculty Group Practice which employs the physician faculty of The Ohio State University College of Medicine.

WHEREAS the Ohio State University Board of Trustees first established "The Ohio State University College of Medicine [and Public-Health] Medical Practice Plan for the College Central Practice Group (the "Practice Plan") effective December 15, 2002 for the purpose of advancing the goals of The Ohio State University College of Medicine ("COM") to provide education, research and service in medical disciplines through patient care services; and

WHEREAS the University Trustees determined it to be essential to full integration under an Integrated Model that OSU Physicians, Inc. ("OSUP") employed physicians be employed solely by the University, and together with the physicians in the University's Specialty Care Network, practice within a newly constituted Faculty Group Practice; and

WHEREAS the University Trustees, effective April 8, 2011, authorized the creation of the Faculty Group Practice organization within the Office of Health Sciences for the purpose of employing the physician faculty of the University while still maintaining OSUP as the College Central Practice Group to administer the patient care practice of all its members including collection of fees, payment of all members' patient care costs and expenses, departmental academic enrichment and teaching and research fund payments as well as distribute all Practice Income to the Faculty Group Practice organization; and

WHEREAS the Senior Vice President for Health Sciences, the Dean of the College of Medicine and the leadership of the College of Medicine working together with the leadership of OSUP have worked diligently toward the successful clinical integration of the physician faculty beginning July 1, 2011:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees and its Medical Affairs Committee on behalf of the entire University, expresses its deepest appreciation to OSUP's leaders and administrators under the extraordinary leadership of E. Christopher Ellison, M.D., for having given tirelessly of their energy, talent, knowledge and insight to the initial and ongoing clinical integration of the physician faculty; and

BE IT RESOLVED, That The Board of Trustees and its Medical Affairs Committee, recognizes the contributions and dedication of each of these outstanding physicians and administrators individually and collectively, to both the provision of predictive, preventive, personalized and participatory medicine to our patients and to the University and The Ohio State University Medical Center and looks forward to their continued service with The Ohio State University, The Ohio State University Medical Center and their patients in the years ahead.

NAMING OF THE PLAYERS' PRIVATE ENTRANCE

Resolution No. 2012-24

**In the Les Wexner Football Complex
At the Woody Hayes Athletic Center in
the Department of Athletics:
Buckeye Private Entrance**

Synopsis: The naming of space in the Les Wexner Football Complex at the Woody Hayes Athletic Center, located at 535 Irving Schottenstein Drive.

WHEREAS this state-of-the-art facility, originally dedicated in 1987 in memory of the late Woody Hayes, has been redesigned to improve the teaching environment and solidify the Buckeyes' football practice facility as one of the nation's best; and

WHEREAS the renovated Les Wexner Football Complex at the Woody Hayes Athletic Center will advance Ohio State's athletic program and help attract and retain the best prospective student-athletes; and

WHEREAS Kenneth E. Carpenter has made significant contributions towards the Woody Hayes Athletic Center in the names of Keith and Brenda Carpenter and Kenneth and Robin Carpenter:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the Player's Private Entrance be named the Buckeye Private Entrance.

NAMING OF A FOOTBALL PRACTICE FIELD AND THE SUPER BOWL WALL

Resolution No. 2012-25

**In the Les Wexner Football Complex
At the Woody Hayes Athletic Center in
the Department of Athletics:
The Harold Schumaker Family Football Field
The Super Bowl Wall**

Synopsis: The naming of spaces in the Les Wexner Football Complex at the Woody Hayes Athletic Center, located at 535 Irving Schottenstein Drive.

WHEREAS this state-of-the-art facility, originally dedicated in 1987 in memory of the late Woody Hayes, has been redesigned to improve the teaching environment and solidify the Buckeyes' football practice facility as one of the nation's best; and

WHEREAS the renovated Les Wexner Football Complex at the Woody Hayes Athletic Center will advance Ohio State's athletic program and help attract and retain the best prospective student-athletes; and

WHEREAS Tina and Byron Trott have committed to provide significant contributions to the Department of Athletics through the Trott Family Foundation:

NOW THEREFORE

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BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the practice football field and Super Bowl Wall in the Les Wexner Football Complex at the Woody Hayes Athletic Center be named The Harold Schumaker Family Football Field, and The Super Bowl Wall.

**RE-NAMING OF FARMER FAMILY ART GALLERY
TO THE FARMER FAMILY GALLERY**

Resolution No. 2012-26

Synopsis: The space located in Reed Hall on the Lima campus was named the Famer Family Art Gallery on April 2, 2011, in recognition of Martha Farmer, who provided significant contributions to the Lima campus for over twenty years.

WHEREAS the Martha Farmer family wishes to provide more flexibility for the gallery to include a variety of forms of art; and

WHEREAS the family feels the new name would provide this flexibility:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned space be re-named the Farmer Family Gallery.

**RE-NAMING OF THE JOHN A. PRIOR HEALTH SCIENCES
LIBRARY TO PRIOR HALL**

Resolution No. 2012-27

Synopsis: The building located at 376 West 10th Avenue on the Columbus campus was named The John A. Prior Health Sciences Library on June 2, 1988, in recognition of John A. Prior, faculty member and former dean of the College of Medicine.

WHEREAS the building is no longer used exclusively for a health sciences library; and

WHEREAS the building currently houses departments from other colleges as well as centers and offices:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned building be re-named Prior Hall.

DEGREES AND CERTIFICATES

Resolution No. 2012-28

Synopsis: Approval of Degrees and Certificates for autumn quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

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WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 11, 2011, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XVIII for background information, page 284.)

HONORARY DEGREES

Resolution No. 2012-29

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Donald E. Kagan	Doctor of Humane Letters
Douglas S. Massey	Doctor of Social Science
Keith L. Moore	Doctor of Science
Peter Nowell	Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 2012-30

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 9, 2011, meeting of the Board, including the following Appointments, Reappointments, Appointments of Chairpersons/Director, Professional Improvement Leaves, Professional Improvement Leave, Change in Dates, Professional Improvement Leaves, Cancellation, Emeritus Titles, be approved.

Appointments

Name: HERBERT B. ASHER
Title: Senior Vice President
Office: Government Affairs
Term: October 1, 2011, through September 30, 2014

Name: CHRISTOPHER M. FAIRMAN
Title: Professor (The Moritz College of Law Alumni Society Designated Professorship in Law)
College: Moritz College of Law
Term: December 1, 2011, through November 30, 2016

November 4, 2011 meeting, Board of Trustees

Name: PETER E. LARSEN
Title: Professor (The Dr. Larry J. Peterson Endowed Professorship in Oral and Maxillofacial Surgery)
College: Dentistry
Term: October 1, 2011, through September 31, 2015

Reappointments

Name: CASEY W. HOY
Title: Professor (W. K. Kellogg Foundation-endowed chair in ecological management)
College: College of Food, Agricultural, and Environmental Sciences
Term: July 1, 2011, through June 30, 2016

Name: BOBBY D. MOSER
Title: Executive Dean
College: Professional Colleges
Term: October 1, 2011, through June 30, 2012

Name: KEITH L. SMITH
Title: Professor (The George R. and Genevieve B. Gist Endowed Chair in Ohio State University Extension)
Unit: Ohio State University Extension
Term: July 1, 2011, through June 30, 2016

Appointments of Chairpersons/Director

CAROLINE T. CLARK, Interim Director, School of Teaching and Learning, effective October 1, 2011, through August 31, 2012.

JOSEPH S. HOGAN, Interim Chair, Department of Animal Sciences, effective October 1, 2011, through September 30, 2012.

PAUL J. NINI, Chair, Department of Design, effective October 1, 2011, through July 31, 2013.

R. MARK SULC, Interim Chair, Department of Horticulture and Crop Science, effective September 1, 2011, through June 30, 2012.

Professional Improvement Leaves

GUO-LIANG WANG, Professor, Department of Plant Pathology, effective Autumn Quarter 2011 and Winter Quarter 2012.

CLAY H. SNELLER, Associate Professor, Department of Horticulture and Crop Science (Wooster), effective February 20, 2012, through June 8, 2012.

Professional Improvement Leave, Change in dates

MAURICE E. STEVENS, Associate Professor, Department of Comparative Studies, change from Autumn Quarter 2011, Winter Quarter and Spring Quarters 2012, to Winter Quarter and Spring Quarters 2012.

Professional Improvement Leave, Cancellation

GARY STEIGMAN, Professor, Department of Physics, effective Autumn Quarter 2011 and Winter Quarter 2012.

November 4, 2011 meeting, Board of Trustees

KWAKU L. KORANG, Associate Professor, Department of African American and African Studies, effective Autumn Quarter 2011 and Winter Quarter 2012.

EMERITUS TITLES

GARY A. ANDERSON, Agricultural Technical Institute, Administration, with the title Professor Emeritus, effective November 1, 2011.

LAWRENCE L. GABEL, Department of Family Medicine, with the title Professor Emeritus, effective November 1, 2011.

RICHARD P. GUNTHER, Department of Political Science, with the title Professor Emeritus, effective January 1, 2012.

ROBERT L. HAMLIN, Department of Veterinary Biosciences, with the title Professor Emeritus, effective November 1, 2011.

ERIC HERBST, Department of Physics, with the title Professor Emeritus, effective November 1, 2011.

MARIA C. JULIA, College of Social Work, with the title Professor Emeritus, effective November 1, 2011.

STEPHEN A. KOFF, Department of Urology, with the title Professor Emeritus, effective January 1, 2012.

GREGORY W. GOOD, College of Optometry, with the title Professor, Clinical, effective January 1, 2012.

ROGER F. BENDER, Ohio State University Extension, with the title Associate Professor Emeritus, effective November 1, 2011.

TRISHA LEE DAVIS, University Libraries, with the title Associate Professor Emeritus, effective November 1, 2011.

LINDA S. HOUSTON, Agricultural Technical Institute, Administration, with the title Associate Professor Emeritus, effective November 1, 2011.

PHILIP R. KROLL, Agricultural Technical Institute, Administration, with the title Associate Professor Emeritus, effective November 1, 2011.

RANDALL C. REEDER, Department of Food, Agricultural and Biological Engineering, with the title Associate Professor Emeritus, effective November 1, 2011.

GARY W. WILSON, Ohio State University Extension, with the title Associate Professor Emeritus, effective November 1, 2011.

ALAN L. WOODS, Department of Theatre, with the title Associate Professor Emeritus, effective November 1, 2011.

HOWARD J. SIEGRIST, Ohio State University Extension, with the title Assistant Professor Emeritus, effective November 1, 2011.

RESOLUTIONS IN MEMORIAM

Resolution No. 2012-31

Synopsis: Approval of Resolutions in Memoriam is proposed.

November 4, 2011 meeting, Board of Trustees

BE IT RESOLVED, That the Board of Trustees adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

William D. Ploughe

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 9, 2011, of William D. Ploughe, Associate Professor Emeritus in the Department of Physics.

Professor Ploughe held a Bachelor of Science in Education degree and a Master of Science degree in physics from Indiana University. He earned his Ph.D. degree in physics at Purdue University in 1961. Professor Ploughe was hired as an assistant professor in 1962, and was a professor of physics for 30 years, all at Ohio State, retiring in 1992 as Associate Professor Emeritus in the Department of Physics.

Professor Ploughe's research interest for many years was nuclear physics. In the 1980s, he developed video analysis techniques for capturing motion, giving invited talks and workshops on the subject until long after he retired. He spent two years on leave at the U.S. Atomic Energy Commission (1966-68). For many years, Dr. Ploughe was coordinator of a conceptual physics course for nonscientists.

From 1991 until the mid-2000s, he co-taught an intensive summer course for teachers with Professor Alan Van Heuvelen. Ploughe was a dedicated teacher and researcher who expected and received excellent work from his students. Numerous students earned Ph.D. degrees under his supervision. Professor Ploughe was gifted with the ability to bring difficult topics to a level that his students could understand.

He was a member of the American Physical Society, the American Association of Physics Teachers (AAPT), the Southern Ohio Section of the American Association of Physics Teachers, and the Ohio Academy of Science. He served in numerous capacities for the AAPT including as president of the Southern Ohio Section and co-chair of the local host committee for the national summer meeting with Professor Gordon Aubrecht. Dr. Ploughe was awarded the Distinguished Service Citation of the American Association of Physics Teachers in 2002.

A lifelong Boy Scout, he served in many capacities for that organization throughout his life. He was Cub Master of Pack 333, and served as the institutional representative of Troops 65 and 365 for Worthington United Methodist Church. In 1983, Ploughe was presented the Silver Beaver award by the former Boy Scout Central Ohio Council. For a number of years he was the Canoe Clinic coordinator for the Council, which included teaching summer workshops on canoeing for the Simon Kenton Council of the Boy Scouts. Dr. Ploughe was an active member of Worthington United Methodist Church and a long-term member of the Worthington Optimist Club, where he served as secretary-treasurer for some years.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus William D. Ploughe its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William M. Shaw

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 28, 2011, of William M. Shaw, Assistant Professor Emeritus in the Ohio State University Extension.

November 4, 2011 meeting, Board of Trustees

Professor Shaw was born in 1921, in Sarahsville, Ohio. He enlisted in the U.S. Army Air Corps in 1942 and was assigned as the flight engineer and top turret gunner on the crew of a B-17 bomber. He was awarded the Distinguished Flying Cross and the Air Medal with Oak Leaf Cluster during his service.

He earned a Bachelor of Science in Agriculture degree in 1953 and a Master of Science degree in 1971 in rural sociology, both from The Ohio State University.

His OSU Extension career began in April 1953 when he was appointed associate county extension agent in Belmont County. In 1957, he became the county extension agent, agriculture in Monroe County and in 1963 became an area extension agent, community resource development. He remained in this position until his retirement in August 1980.

Mr. Shaw helped organize and conduct land use educational meetings in nearly every county in Ohio and the report from these meetings was shared with over 1,100 landowners. Bill developed the first Manpower Development and Training Act School for Heavy Equipment Operators in Ohio. This training was recognized statewide and over 200 men were given training which enabled them to obtain employment.

He was instrumental in developing and conducting an industrial development workshop for community leaders in southeastern Ohio that taught community leaders how to assist existing industry and how to attract new industry to their community. He planned and conducted tax structure workshops in 12 Ohio counties. He helped groups and individuals develop a farm vacation industry in southeastern Ohio, using his considerable talents to motivate local leaders to improve the economic environment of their counties. Bill was a member of the Ohio Cooperative Extension Agents Association and provided leadership to many Extension committees within Ohio State and in his local community.

Bill was a 32nd degree Mason, an Aladdin Shriner and a member of Ruritan National, Rotary International, and Kiwanis International. After retirement, Professor Shaw moved back to the family farm and opened it for friends every year for deer hunting. He had an avid interest in collecting knives and watches and in communicating with friends on shortwave radio. He also maintained woodland trails on his farm for all his children, grandchildren, and great-grandchildren to explore. He continued to maintain those trails up until the time of his death.

On behalf of the University community, the Board of Trustees expresses to the family of Assistant Professor Emeritus William M. Shaw its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Donald G. Young, Sr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 13, 2011, of Donald G. Young, Sr., Assistant Professor Emeritus in the Ohio State University Extension.

Professor Young was born in 1923 and graduated from Marietta (Ohio) High School. He served in the U.S. Army during WWII as a lieutenant in the Field Artillery/Engineering Corps.

He earned a Bachelor of Science in Agriculture in 1950 and a Master of Science in agricultural education in 1965, both from The Ohio State University.

His OSU Extension career began in June 1955 when he was appointed associate county extension agent in Pike County. In 1956 he became the associate county extension agent in Athens County, and in 1957 moved to Hocking County as the county agriculture agent. He remained there until his retirement in July 1975.

November 4, 2011 meeting, Board of Trustees

Mr. Young's work with agriculture and community and natural resource development programs helped many Ohioans during his Extension career. In addition to working with the agricultural community, he worked with the 4-H youth educational programs and served this aspect of Extension in both teaching and community recruitment.

Don served on the Hocking Technical College Board of Trustees and the Logan City School Board. He was a member of Maple Grove United Methodist Church and belonged to the American Legion and the Kiwanis Club.

On behalf of the University community, the Board of Trustees expresses to the family of Assistant Professor Emeritus Donald G. Young, Sr. its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY FOUNDATION REPORT

Resolution No. 2012-32

Synopsis: The University Foundation Report as of September 30, 2011, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Larry J. Peterson Endowed Professorship in Oral and Maxillofacial Surgery and The Moritz College of Law Alumni Society Designated Professorship in Law; the establishment of eleven (11) named endowed funds; and the revision of seven (7) named endowed funds; and the closure of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Foundation as of September 30, 2011, be approved.

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total Gifts

Establishment of Named Endowed Professorship

The Dr. Larry J. Peterson Endowed Professorship in Oral and Maxillofacial Surgery (Established with gifts from alumni, faculty, and friends in honor of Dr. Peterson; used to provide salary and program support for a distinguished faculty member in the Section of Oral and Maxillofacial Surgery in the College of Dentistry) (grandfathered)	\$766,212.00
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Establishment of Named Designated Professorship

The Moritz College of Law Alumni Society Designated Professorship in Law (Established with gifts from the Moritz College of Law Alumni Society; used to support a designated professorship in the College)	\$42,500.00 (per yr for 5 years)
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November 4, 2011 meeting, Board of Trustees

Establishment of Named Endowed Fund

The Utzinger Memorial Garden Fund \$25,895.00
(Established with gifts from the Utzinger Family, Farm Science Review Alumni Association, friends, garden enthusiasts, and businesses associated with the Farm Science Review in memory of Dr. James Utzinger; used to maintain and improve the Utzinger Memorial Garden at the Molly Caren Agricultural Center) (grandfathered)

Change in Description of Named Endowed Funds

The Andersons Agricultural Research Fund

The Boys and Girls Clubs of Columbus Scholarship Fund

The Fuller Conservation Endowment Fund

Change in Name and Description of Named Endowed Funds

From: Alumnae Scholarship House (ASH) Fiftieth Anniversary Scholarship Fund
To: The Alumnae Scholarship House (ASH) Anniversary Scholarship Fund

From: The Association of American Editorial Cartoonists (AAEC)/John Locher Memorial Award Fund
To: The Association of American Editorial Cartoonists (AAEC)/John Locher Memorial Fund

Establishment of Named Endowed Funds

The Marjorie Fawcett Scholarship Fund \$150,000.00
(Established with a gift from Jane Fawcett Hoover; used to provide scholarships for first-year undergraduate students from Akron, Ohio)

The Novice Fawcett Scholarship Fund \$150,000.00
(Established with a gift from Jane Fawcett Hoover; used to provide scholarships for first-year undergraduate students from Gambier, Ohio)

Advanced Studies in Gerontology Nursing Fund \$125,000.00
(Established with gifts from the Columbus Alzheimer's Treatment and Research Institute; used to support scholarships for graduate students in nursing at OSU who demonstrate an interest in working in gerontology)

The Dr. William R. Williams Endowed Fund for the Improvement of Teacher Education \$103,837.20
(Established with gifts from the estate of Dr. William R. Williams; used at the discretion of the dean of the College of Education and Human Ecology to improve teacher education through research and/or facility improvement)

The John W. Villacres Scholarship Fund to Honor SGM Robert Smith and Georgia Ann Smith \$101,287.63
(Established with gifts from John W. Villacres, planned gifts from the estate of Sergeant Major Robert Smith, and gifts from other friends and family members in honor of SGM Robert Smith; used to provide scholarships to students enrolled in the Army ROTC program at OSU)

November 4, 2011 meeting, Board of Trustees

The Charles and Barbara Webb Family Scholarship Fund (Established with gifts from Charles R. and Barbara Webb; used to provide a scholarship to undergraduate students entering the Fisher College of Business)	\$71,231.51
The Robert J. Freedy MD and Lucy R. Freedy MD Endowed Cardiovascular Education Fund (Established with gifts from Dr. Lucy R. Freedy in memory of her husband Dr. Robert J. Freedy; used to support education of house staff, residents, fellows, and/or medical students in Cardiovascular Medicine)	\$50,000.00
Dr. Walter G. Venzke Endowed Scholarship Fund (Established with gifts in his memory from Dr. Venzke's former students; used to provide scholarships for students in the College of Veterinary Medicine) (grandfathered)	\$29,975.31
Peter W. Spike Dairy Judging Endowment Fund (Established with gifts from colleagues and friends of Dr. Spike; used to support the collegiate dairy judging program in the Department of Animal Sciences) (grandfathered)	\$25,054.92
The John F. Schuller Scholarship Fund (Established with gifts from Dr. William O. Schuller; used to provide scholarships to students enrolled in the College of Optometry) (grandfathered)	\$25,000.00

Change in Name of Named Endowed Funds

From: Optometric Educators Scholarship Fund
To: Dr. Gregory W. Good Scholarship Fund

From: The Tina and Byron Trott Endowed Scholarship Fund
To: The Schumaker Trott Athletic Scholarship Fund

Closure of Named Endowed Funds

Will Eisner Endowment Fund for the Cartoon Research Library

The Shirley and Harold Schumaker Endowed Scholarship Fund

Total \$1,665,993.57

Establishment of Named Endowed Professorship

**The Dr. Larry J. Peterson Endowed Professorship
in Oral and Maxillofacial Surgery**

The Dr. Larry J. Peterson Endowed Professorship Fund in Oral and Maxillofacial Surgery was established March 5, 2004, by the Board of Trustees of The Ohio State University with gifts from alumni, faculty, and friends in honor of Dr. Larry J. Peterson. The funding level was reached and the professorship was established November 4, 2011.

The annual distribution from this fund shall be used to provide salary and program support to a distinguished faculty member in the Section of Oral and Maxillofacial Surgery in the College of Dentistry. Appointment to the professorship shall be recommended to the executive vice president and provost by the dean of the College of Dentistry in consultation with the Section head. The Board of Trustees shall approve the appointment.

November 4, 2011 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry in consultation with the head of the Section of Oral and Maxillofacial Surgery.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, if possible, and from the dean of the College of Dentistry, who will in turn consult with the head of the Section of Oral and Maxillofacial Surgery.

Amount Establishing Professorship: \$766,212.00 (grandfathered)

Establishment of Named Designated Professorship

The Moritz College of Law Alumni Society Designated Professorship in Law

The Moritz College of Law Alumni Society Designated Professorship in Law at the Moritz College of Law was established November 4, 2011, by the Board of Trustees of The Ohio State University with gifts from The Moritz College of Law Alumni Society.

Appointment to the professorship for each five-year term will be recommended by the dean of The Michael E. Moritz College of Law to the executive vice president and provost and the Board of Trustees for their approval. The fund is renewable pending additional funding at the end of the five-year commitment. The designated professorship holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment.

Amount Establishing Professorship: \$42,500.00 per year for 5 years

Establishment of Named Endowed Fund

The Utzinger Memorial Garden Fund

The Utzinger Memorial Garden Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University with gifts from the Utzinger Family, Farm Science Review Alumni Association, friends, garden enthusiasts, and businesses associated with the Farm Science Review in memory of Dr. James (Jim) Utzinger, former faculty member in the Department of Horticulture and Crop Science.

The annual distribution from this fund shall be used to maintain and improve the Utzinger Memorial Garden at the Molly Caren Agricultural Center. Expenditures shall be recommended by the manager of the Farm Science Review and approved by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment

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principal at the discretion of the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,895.00 (grandfathered)

Change in Description of Named Endowed Funds

The Andersons Agricultural Research Fund

The Andersons Agricultural Research Fund was established December 29, 1965, by the Board of Trustees of The Ohio State University with gifts from The Andersons, a family partnership in Maumee, Ohio, now incorporated as a publicly-traded company, and the Anderson Foundation of Toledo, Ohio. The description was revised November 4, 2011.

The Andersons, Inc. was founded in 1947 in Maumee, Ohio, by Margaret and Harold Anderson and their children. Its original premise was to assist regional farmers in bringing their grain to market. It has grown to be a diversified company with interests in the grain, ethanol, and plant nutrient sectors of U.S. agriculture, as well as in railcar leasing and repair, turf products production, and general merchandise retailing. The company has operations in 15 U.S. states and Puerto Rico, plus rail equipment leasing interests in Canada and Mexico.

The annual distribution from this fund shall be used to support projects, programs, and activities that underpin a strong ag-bioscience industrial sector with the goal of benefiting society, promoting economic development, and encouraging public-private partnerships. Agbioscience encompasses production, distribution and handling, processing, material flow, storage, processes, products, co-products, and other uses while balancing environmental and social considerations. In addition, it recognizes the essential role that science plays in agriculture-based value chains.

Primary use of this fund shall include but not be limited to competitive research grants, educational programs, and awards in recognition of the accomplishments of individuals and groups who have excelled in the agbioscience arena. Preference shall be given to projects, programs, and activities that originate in and benefit the Midwestern United States. Secondly, no more than 15% of the annual distribution may be used for administrative and operational expenses in order to meet the goals of the fund. Such expenses may be associated with the selection of grant recipients and with the selection of award recipients.

Recipients of competitively-awarded research grants and of professional recognition awards shall be selected by committees, established for said purposes, in accordance with guidelines established by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences, and the director of the Ohio Agricultural Research and Development Center (OARDC) in consultation with the donors.

November 4, 2011 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the director of the OARDC.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contributions as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, if possible, and from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the director of the OARDC.

The Boys' and Girls' Clubs of Columbus Scholarship Fund

The Boys' Clubs of Columbus Scholarship Fund was established May 15, 1958, by the Board of Trustees of The Ohio State University with gifts from the Boys' Clubs of Columbus. The name and description were revised September 6, 1991. The description was further revised November 4, 2011.

The annual distribution from this fund shall be used for undergraduate scholarships for students attending the Columbus campus or any of the satellite campuses. Eligible candidates must be members of the Boys' and Girls' Clubs, including students who attended the Salesian Boys' and Girls' Clubs of Columbus, provided they can provide proof of membership. Scholarships are renewable provided the recipients perform five hours of community service per quarter (or semester) at a Boys' and Girls' Club.

Selection of the award recipients shall be made by the Scholarship Committee of The Boys' and Girls' Clubs of Columbus in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Office of Student Financial Aid in consultation with the donor.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making

November 4, 2011 meeting, Board of Trustees

this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the director of the Office of Student Financial Aid.

The Fuller Conservation Endowment Fund

The Fuller Conservation Endowment Fund was established April 5, 1991, by the Board of Trustees of The Ohio State University with gifts from J. Osborn Fuller, Professor Emeritus, Geological Sciences. The description was revised November 4, 2011.

The annual distribution shall be used to support research by the School of Earth Sciences directed toward hydrological and/or surficial geological restoration of a landscape after human disturbance, with preference for but not limited to, research conducted at the site southeast of Zanesville, Ohio, known as "The Wilds" (legal name being the "International Center for the Preservation of Wild Animals"). Expenditures from this fund shall be recommended by the director of the School of Earth Sciences and approved by the executive dean of the College of Arts and Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the executive dean of the College of Arts and Sciences in consultation with the director of the School of Earth Sciences.

Change in Name and Description of Named Endowed Funds

The Alumnae Scholarship House (ASH) Anniversary Scholarship Fund

The Alumnae Scholarship House (ASH) Fiftieth Anniversary Scholarship Fund was established March 3, 1995, by the Board of Trustees of The Ohio State University with gifts from the Scholarship House Alumnae. The name and description were revised November 4, 2011.

The annual distribution from this fund shall be used to provide scholarships to students in the ASH Program. In the event the ASH Program ceases to exist, the scholarships shall be given to candidates with a grade point average similar to that required by the ASH Program who demonstrate high character and financial need. It is the donors' desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students who have been accepted for admission at the University. Scholarships shall be awarded in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

November 4, 2011 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the ASH Program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, if possible, and from the director of the ASH Program and the Office of Student Financial Aid.

**The Association of American Editorial Cartoonists
(AAEC)/John Locher Memorial Fund**

The Association of American Editorial Cartoonists (AAEC)/John Locher Memorial Award Fund was established June 2, 1995, by the Board of Trustees of The Ohio State University with gifts from family and friends of John Locher and members of the AAEC. The description was revised February 6, 2009. The name and description were revised November 4, 2011.

The annual distribution from this fund shall primarily provide an annual award to encourage student editorial cartoonists. Award recipients shall be selected by the AAEC board through a judging committee. Remaining funds from the annual distribution may be used by the Billy Ireland Cartoon Library and Museum to support and promote editorial cartooning. All expenditures from the fund shall be credited to the AAEC/John Locher Memorial Fund.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University Libraries in consultation with the curator of the Billy Ireland Cartoon Library and Museum.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the director of the University Libraries in consultation with the curator of the Billy Ireland Cartoon Library and Museum.

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Establishment of Named Endowed Funds

The Marjorie Fawcett Scholarship Fund

The Marjorie Fawcett Scholarship Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Jane Fawcett Hoover.

The annual distribution from this fund shall provide one non-renewable, need-based scholarship for a first-year undergraduate student who has been admitted to the Columbus campus. To qualify, candidates must be residents of Akron, Ohio. Preference shall be given to candidates who have qualified for a student loan. It is the donor's desire that the scholarship be awarded with particular attention to, but not limited to, a female student. The scholarship shall be used for expenses such as the cost of tuition, room and board, books and supplies, and/or miscellaneous expenses. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the vice provost for Undergraduate Studies and dean of Undergraduate Education.

Amount Establishing Endowment: \$150,000.00

The Novice Fawcett Scholarship Fund

The Novice Fawcett Scholarship Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Jane Fawcett Hoover.

The annual distribution from this fund shall provide one non-renewable, need-based scholarship for a first-year undergraduate student who has been admitted to the Columbus campus. To qualify, candidates must be residents of Gambier, Ohio. If there are no candidates from Gambier, Ohio, residents from the following Ohio towns shall be considered: Mount Vernon, Utica, Danville, Centerburg, or Fredericktown. Preference shall be given to candidates who have qualified for a student loan. The scholarship shall be used for expenses such as the cost of tuition, room and board, books and supplies, and/or miscellaneous expenses. Scholarship recipients shall be selected by the Office of Student Financial Aid.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the vice provost for Undergraduate Studies and dean of Undergraduate Education.

Amount Establishing Endowment: \$150,000.00

Advanced Studies in Gerontology Nursing Fund

The Advanced Studies in Gerontology Nursing Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Columbus Alzheimer's Treatment and Research Institute.

The annual distribution from this fund shall support scholarships for full-time graduate students enrolled in the College of Nursing who demonstrate academic merit, financial need, and an interest in working in the area of gerontology with aging and/or adult populations. Recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the dean of the College of Nursing.

Amount Establishing Endowment: \$125,000.00

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**The Dr. William R. Williams Endowed Fund
for the Improvement of Teacher Education**

The William R. Williams Endowed Fund for the Improvement of Teacher Education was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Dr. William R. Williams (Ph.D. 1970).

After earning his Ph.D. in education at The Ohio State University, Dr. Williams served as a member of the faculty in teacher education, focused on the student teaching experience, at The University of Georgia and The Citadel.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Education and Human Ecology to improve teacher education through research and/or facility improvement.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$103,837.20

**The John W. Villacres Scholarship Fund
to Honor SGM Robert and Georgia Ann Smith**

The John W. Villacres Scholarship Fund to Honor SGM Robert and Georgia Ann Smith was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John W. Villacres (B.S. in Aviation 1987), planned gifts from the estate of Sergeant Major Robert Smith, and gifts from other friends and family members in honor of SGM Robert Smith.

The annual distribution from this fund shall be used to provide scholarships each year to students enrolled in the Army ROTC program at The Ohio State University. The fund will be administered annually by the Office of Student Financial Aid and the professor of Military Science and the cadre from the Office of Military Science. Any unused annual distribution shall be reinvested to the endowment principal.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the Offices of Military Science and Student Financial Aid.

Amount Establishing Endowment: \$101,287.63

The Charles and Barbara Webb Family Scholarship Fund

The Charles and Barbara Webb Family Scholarship Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Charles R. and Barbara Webb of Powell, Ohio, and Naples, Florida.

The annual distribution from this fund shall provide a scholarship to an undergraduate student entering The Max M. Fisher College of Business. Scholarship recipients shall be selected by the College's director of the Undergraduate Program in consultation with the University's Office of Student Financial Aid. The student may receive other sources of financial support but this scholarship will be the only donor-named scholarship awarded from the Fisher College of Business. The scholarship is renewable as long as the recipient is enrolled in the Fisher College of Business.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors or their representatives and as recommended by the dean of the Fisher College of Business.

Amount Establishing Endowment: \$71,231.51

The Robert J. Freedy MD and Lucy R. Freedy MD Endowed Cardiovascular Education Fund

The Robert J. Freedy MD and Lucy R. Freedy MD Endowed Cardiovascular Education Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift made in memory of Dr. Robert J. Freedy (M.D. 1960) from his wife, Dr. Lucy R. Freedy, of Columbus, Ohio.

At OSU, Dr. Lucy Freedy completed internship training in internal medicine (1957-59), residency training in diagnostic radiology (1979-82), and a fellowship in nuclear medicine (1982-83). She then began a faculty career in the Department of Radiology in 1983. She became Associate Professor-Clinical Emeritus in 2005.

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The annual distribution from this fund shall support education of house staff, residents, fellows and/or medical students in the Division of Cardiovascular Medicine in The Richard M. Ross Heart Hospital and in the OSU Heart and Vascular Center including but not limited to lectureships and other education programs. Allocation of distribution shall be made by the director of the Division of Cardiovascular Medicine in consultation with the director of the OSU Heart and Vascular Center and the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Division of Cardiovascular Medicine in consultation with the director of the OSU Heart and Vascular Center and the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and as recommended by the director of the Division of Cardiovascular Medicine in consultation with the director of the OSU Heart and Vascular Center and the dean of the College of Medicine.

Amount Establishing Endowment: \$50,000.00

Dr. Walter G. Venzke Endowed Scholarship Fund

The Dr. Walter G. Venzke Endowed Scholarship Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts in his memory from his former students.

The annual distribution from this fund shall provide scholarship support for students enrolled in the College of Veterinary Medicine. Scholarship recipients shall be selected by the College's dean in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$29,975.31 (grandfathered)

Peter W. Spike Dairy Judging Endowment Fund

The Peter W. Spike Dairy Judging Endowment Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from colleagues and friends of Dr. Peter W. Spike, Associate Professor Emeritus in the Department of Animal Sciences, to honor his career at The Ohio State University.

The annual distribution from this fund shall be used to support the collegiate dairy judging program in the Department of Animal Sciences in the College of Food, Agricultural, and Environmental Sciences. Funds also may be used to support the Ohio 4-H Dairy Program. Expenditures shall be approved by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Animal Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences, in consultation with the chairperson of the Department of Animal Sciences.

Amount Establishing Endowment: \$25,054.92 (grandfathered)

The John F. Schuller Scholarship Fund

The John F. Schuller Scholarship Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. William O. Schuller (B.S. in Optometry 1965) in honor of his brother who suffers from a visual impairment.

The annual distribution from this fund shall provide scholarships to students enrolled in the College of Optometry who demonstrate leadership, clinical skills, and academic merit. Scholarship recipients shall be selected by the College's dean or his/her designee in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Optometry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the College of Optometry.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Name of Named Endowed Funds

Dr. Gregory W. Good Scholarship Fund

The Optometric Educators Scholarship Fund was established February 11, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Optometric Educators Inc. The name was revised November 4, 2011.

The annual distribution from this fund shall provide a scholarship to a professional student in the College of Optometry for the best qualified applicant. The College's Admissions Committee will select scholarship recipients at its discretion and coordinate these scholarships with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, should one be available, and from the dean of the College of Optometry.

The Schumaker Trott Athletic Scholarship Fund

The Tina and Byron Trott Endowed Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from

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Tina S. Trott (B.S., 1984) and Byron D. Trott, of Glencoe, Illinois. The name was revised November 4, 2011.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete pursuing an undergraduate degree at The Ohio State University. Preference will be given to a student-athlete with a cumulative grade point average (GPA) of 3.00 or higher. The recipient shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of Athletics.

Closure of Named Endowed Funds

Will Eisner Endowment Fund for the Cartoon Research Library

The Will Eisner Endowment Fund for the Cartoon Research Library was established March 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts in memory of Will Eisner from his wife Ann Eisner, family, and friends. The fund was closed November 4, 2011.

The Shirley and Harold Schumaker Endowed Scholarship Fund

The Shirley and Harold Schumaker Endowed Scholarship Fund was established February 2, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Tina S. Trott (B.S. 1984) and Byron D. Trott, of Glencoe, Illinois. The fund was closed November 4, 2011.

NAMING OF THE COMPREHENSIVE BREAST CENTER

Resolution No. 2012-33

At the Ohio State Comprehensive Cancer Center,
James Cancer Hospital and Solove Research Institute:
Stefanie Spielman Comprehensive Breast Center

Synopsis: The naming of the Comprehensive Breast Center located at 1555 Olentangy River Road at the Ohio State University Comprehensive Cancer Center, James Cancer Hospital and Solove Research Institute on The Ohio State University campus; that offers the most comprehensive scope of breast services in the Midwest under one roof.

WHEREAS the comprehensive breast center facility is a world-class facility that offers comprehensive breast cancer care and other breast health services in one convenient location; and

WHEREAS Stephanie Spielman was an amazing woman who worked tirelessly to further the advancement of breast cancer research and increase the reputation of both The Ohio

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State University and Ohio State University Comprehensive Cancer Center, James Cancer Hospital and Solove Research Institute while battling her own personal battle with breast cancer; and

WHEREAS Stefanie and her husband, Chris Spielman, have raised significant contributions for the Ohio State Comprehensive Cancer Center, James Cancer Hospital and Solove Research Institute to further their fundraising efforts:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Comprehensive Breast Center located at 1555 Olentangy River Road be named the Stefanie Spielman Comprehensive Breast Center.

**AUTHORIZATION FOR ESTABLISHMENT OF A NEW UNIVERSITY AFFILIATE
OSU INDIA GATEWAY, LTD.**

Resolution No. 2012-34

Synopsis: Authorization to establish a new affiliate to facilitate The Ohio State University's activities and operations in India is recommended.

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University (hereinafter "Ohio State" and/or "University"), ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board; and

WHEREAS the President and the Provost have recommended that a new affiliate, OSU India Gateway, Ltd., a subsidiary of OSU Global Gateways, LLC, as more fully described in the accompanying materials, be established in furtherance of Ohio State's commitment to become a global university and to provide the institutional basis to create new partnerships, develop innovative ideas, and make lasting connections in India to the benefit of students, faculty, and alumni of Ohio State and its Indian partners; and

WHEREAS the creation of this Affiliated Entity in support of our planned academic, advancement, and outreach activities is necessary to ensure compliance with Indian law:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the establishment of the affiliated entity OSU India Gateway, Ltd. (hereinafter "India Gateway"), and authorizes and directs the President and/or Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT FURTHER RESOLVED, That in accordance with the Policy on Affiliated Entities, the Executive Vice President and Provost is hereby designated as the senior University official charged with oversight of this entity and that OSU India Gateway shall report periodically to the University and Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and OSU India Gateway shall be memorialized through a memorandum of agreement and that the entity shall operate in accordance with the Policy on Affiliated Entities, the memorandum of agreement, and the entity's approved business plan; and

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BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of OSU India Gateway, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix XI for background information, page 201.)

APPROVAL TO AMEND AND RESTATE THE OHIO PUBLIC HIGHER EDUCATION INSTITUTIONS' ALTERNATIVE RETIREMENT PLAN

Resolution No. 2012-35

Synopsis: Authorization to amend and restate the Ohio Public Higher Education Institutions' Alternative Retirement Plan (the "Volume Submitter Plan"), and authorization for adopting future changes to the Volume Submitter Plan is proposed.

WHEREAS the University is the volume submitter sponsor of the Volume Submitter Plan; and

WHEREAS the University has the authority to amend and restate the Volume Submitter Plan on behalf of all adopting employers; and

WHEREAS the University, as the volume submitter sponsor, desires to amend the Volume Submitter Plan to comply with the Internal Revenue Code and other applicable laws, regulations and administrative authority and to make certain administrative changes; and

WHEREAS the University desires to submit the amended and restated Volume Submitter Plan to the Internal Revenue Service ("IRS") for an advisory letter on the acceptability of the Volume Submitter Plan:

NOW THEREFORE

BE IT RESOLVED, That an amendment and restatement of the Volume Submitter Plan, in substantially the form of the report entitled Ohio Public Higher Education Institutions' Alternative Retirement Plan, be and hereby is adopted; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, is hereby authorized and empowered to make any necessary changes to the amendment and restatement of the Volume Submitter Plan as may be required to ensure compliance with applicable laws and regulations, currently in effect or as hereinafter amended, without further ratification or action by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, is authorized to perform such acts as deemed necessary and advisable to effectuate or carry out the purpose and intent of this resolution and to submit the Volume Submitter Plan to the IRS, including making any changes to the Volume Submitter Plan as may be required to ensure compliance with applicable laws and regulations, without further ratification or action by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer is hereby authorized to execute any other instruments, documents or conveyances necessary to effectuate the amendment and restatement of

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the Volume Submitter Plan and the submission of the Volume Submitter Plan to the IRS by no later than January 31, 2012.

(See Appendix XII for background information, page 215.)

**APPROVAL TO AMEND THE OHIO STATE UNIVERSITY
ALTERNATIVE RETIREMENT PLAN**

Resolution No. 2012-36

Synopsis: Authorization to amend the University's Alternative Retirement Plan (the "Plan") regarding compliance with the requirements of the Pension Protection Act of 2006 ("PPA"), the Heroes Earnings Assistance and Relief Tax Act of 2008 ("HEART"), the Worker, Retiree, and Employer Recovery Act of 2008 ("WRERA") and other applicable laws, regulations and administrative authority, and authorization for adopting future amendments to the Plan is proposed.

WHEREAS the Board of Trustees originally adopted the Plan, effective February 5, 1999; and

WHEREAS the University amended and restated the Plan, effective as of January 1, 2002; and

WHEREAS the University has the ability to amend the Plan from time to time; and

WHEREAS the University desires to amend the Plan to comply with PPA, HEART, WRERA and other applicable laws, regulations and administrative authority; and

WHEREAS further amendments to the provisions of the Ohio Revised Code and the Internal Revenue Code affecting the Plan may require technical, non-discretionary amendments to the Plan document or other ancillary documents for the Plan in the future; and

WHEREAS the University now desires to formally adopt a more efficient procedure for addressing technical amendments to the Plan which may become necessary in the future.

NOW THEREFORE

BE IT RESOLVED, That the amendment to the Plan, in substantially the form of the report entitled Amendment to The Ohio State University Alternative Retirement Plan, be and hereby is adopted effective as stated therein; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer is hereby authorized to execute the amendment to the Plan and any other agreements, certificates, instruments, documents, or conveyances necessary to effectuate the amendment to the Plan; and

BE IT FURTHER RESOLVED, That if, in the future, further amendments to the Plan (or to any other ancillary documents for the Plan) of a technical or non-discretionary nature become necessary to either: (1) secure or maintain compliance with federal tax laws; or (2) conform to amendments of the governing provisions of the Ohio Revised Code, then the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, is hereby authorized to take such actions and execute such documents as are necessary to effectuate such amendments and ancillary documents, without further review or resolution by the Board of Trustees; and

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BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer in carrying out this resolution, in consultation with the Office of Human Resources and the Office of Legal Affairs, is hereby authorized and empowered to make any necessary changes to the amendment to the Plan as may be required to ensure compliance with the applicable and effective provisions of PPA, HEART and WRERA, and any related rules and regulations, currently in effect or as hereinafter amended, and to take such further action as may be necessary or available to implement this resolution without further ratification or action by the Board of Trustees.

(See Appendix XIII for background information, page 262.)

**APPROVAL OF THE AMENDMENT OF THE OHIO STATE UNIVERSITY
SUPPLEMENTAL QUALIFIED RETIREMENT PLAN, RENAMED
THE RETIREMENT CONTINUATION PLAN**

Resolution No. 2012-37

Synopsis: Approval of the amendment of The Ohio State University Supplemental Qualified Retirement Plan, renamed The Ohio State University Retirement Continuation Plan ("Plan"), as amended and restated effective as of January 1, 2011, and authorization for adopting future amendments to the Plan is proposed.

WHEREAS the Board of Trustees originally adopted the Plan effective July 1, 2001; and

WHEREAS the Board of Trustees amended and restated the Plan effective as of January 1, 2011, and subsequently amended the Plan effective as of July 1, 2011; and

WHEREAS under Section 11.01 of the Plan, the Board of Trustees has the authority to amend the Plan from time to time; and

WHEREAS the University desires to amend the Plan to comply with applicable laws, regulations, and administrative authority and to make certain administrative changes:

NOW THEREFORE

BE IT RESOLVED, That the amendment to the Plan, in substantially the form of the report entitled Second Amendment to the Amended and Restated Ohio State University Retirement Continuation Plan, be and hereby is adopted effective as of January 1, 2012; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer is hereby authorized to execute the amendment to the Plan and any other agreements, certificates, instruments, documents, or conveyances necessary to effectuate or carry out the purpose and intent of this resolution; and

BE IT FURTHER RESOLVED, That if, in the future, further amendments to the Plan (or to any other ancillary documents for the Plan) of a technical or non-discretionary nature become necessary to secure or maintain compliance with federal tax laws, then the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, is hereby authorized to take such actions and execute such documents as are necessary to effectuate such amendments and ancillary documents, without further review or resolution by the Board of Trustees.

(See Appendix XIV for background information, page 270.)

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REAPPOINTMENTS TO THE SELF-INSURANCE BOARD

Resolution No. 2012-38

Synopsis: Reappointment of members to the Self-Insurance Board is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS members R. Reed Fraley, Dimon R. McFerson, Hagop Mekhjian, M.D. and Gary Katz, M.D. have served continuously since their original appointments; and

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as members of the Self-Insurance Board effective May 1, 2011, for the terms specified below:

- R. Reed Fraley, term ending April 30, 2013 (reappointment)
- Dimon R. McFerson, term ending April 30, 2013 (reappointment)
- Hagop Mekhjian, M.D., term ending April 30, 2013 (reappointment)
- Gary Katz, M.D., term ending April 30, 2013 (reappointment)

BE IT FURTHER RESOLVED, That the appointment of each member entitles the members to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS AND TO INCREASE CONSTRUCTION CONTRACTS

Resolution No. 2012-39

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS
OARDC, AG ENGINEERING BUILDING REPLACEMENT

APPROVAL TO ENTER INTO/INCREASE CONSTRUCTION CONTRACTS
SOUTH CAMPUS CENTRAL CHILLER PLANT

Synopsis: Authorization to enter into professional services and construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into professional services contracts for the following projects:

	Prof Svcs. Amount	Total Project	
OARDC, Ag Engineering Building Replacement	\$2.3M	\$13.8M	General Funds/ Insurance

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase construction contracts for the following projects:

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	Constr. Amount	Total Project	
South Campus Central Chiller Plant	\$60.8M	\$77.3M	University bond proceeds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to enter into professional services contracts and to enter into/increase construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XV for background information, page 277.)

SALE OF REAL ESTATE

Resolution No. 2012-40

VACANT LAND, 17.7 ACRES
EITERMAN ROAD, DUBLIN, OHIO

Synopsis: Authorization is requested to sell vacant land owned by The Ohio State University and titled in the name of The Ohio State University Board of Trustees, consisting of approximately 17.7 acres located on the south side of Eiterman Road, Dublin, Ohio to the City of Dublin.

WHEREAS this real property has been declared excess to Ohio State's immediate and long term needs and the real property is considered a disposable asset; and

WHEREAS Ohio State has received a proposal from the City of Dublin to enter into a purchase agreement to acquire the property from Ohio State with a purchase price of \$100,500 per acre, which price is within 10% of the two (2) appraisals of the property which were obtained by Ohio State; and

WHEREAS the appropriate Ohio State offices have determined that the sale of this real property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized , subject to terms of this resolution, to negotiate, execute, acknowledge and deliver any agreements, instruments, certificates and other documents to sell and convey the real property consisting of approximately 17.7 acres of vacant land, located on Eiterman Road, Dublin, Ohio, to the City of Dublin, or its acceptable assigns, upon such additional terms and conditions deemed to be in the best interest of Ohio State.

(See Appendix XVI for background information, page 281.)

ACCEPTANCE OF THE GIFT OF REAL PROPERTY

Resolution No. 2012-41

2.5 ACRES OF IMPROVED LAND
POWELL, OHIO

November 4, 2011 meeting, Board of Trustees

Synopsis: Acceptance of the gift of 2.5 acres of improved real property in Powell, Ohio is proposed.

WHEREAS Steven S. and Barbara B. Fishman are the owner of approximately 2.5 acres of improved property located in Powell, Ohio and desire to make a gift of property to The Ohio State University; and

WHEREAS this property has been appraised at values of \$850,000 and \$880,000 and the appropriate University offices have determined that acceptance of this gift is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That this property be accepted as a gift to The Ohio State University from Steven S. and Barbara B. Fishman, and that the President and/or Senior Vice President for Business and Finance be authorized to acquire title to this property in the name of the Board of Trustees of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XVII for background information, page 283.)

Upon motion of Judge Marbley, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley, Kass, Reid, Jurgensen, Wadsworth, and Kellogg.

Mr. Wexner:

I thought before we adjourn, we could go around the table, maybe start ladies first at the end with you, Evann. Any comments, feedback?

Ms. Heidersbach:

I was thinking about this last night, just kind of reflecting on the day, going through the committee meetings, and thinking about what I heard the reports say and I related it to a class that I was in for my public affairs major. There is this theory in public policy that there are these streams. There is a political stream, a policy stream, and a problem stream or something like that; all of these streams at one point converge and that is where the policy window opens and that is the ideal opportunity to make change, and I think that is kind of where we are right now. Our streams are converging and we are at that window. I think that we are really taking advantage of that and it is just exciting to hear everything that is going on.

Dr. Cloyd:

Hard act to follow. Well stated. I think we have been engaged in extraordinarily intensive planning over the last twelve to eighteen months while still moving some things forward and I think we are now very well prepared to really explosively accelerate our progress towards the goals we want and it is just going to be very, very exciting.

Mr. Kellogg:

I would just echo Evann's comments, just the positive momentum, convergence, tremendous meetings, and we are headed in a great direction.

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Mr. Jurgensen:

It was a great couple of days. It has been a great couple of days the last number of meetings. Each time we had a significant pile of accomplishment and I appreciate the idea of gaining traction, particularly on the planning front. We are gaining traction on a lot of fronts, but I think Trustees are going to walk away from this meeting probably feeling better about where that is than they have before.

In the spirit of what would make it even more effective, I think, would be just reminding ourselves that in strategy, the simplest place to get agreement is at the highest altitude and as you go from up here down to the ground where execution lives, then the discipline of the thinking, the discipline of the analysis, the discipline of the language we use will need to become more exact and more refined. Some of the words that we toss around at the idea level of strategy are appropriate at that altitude, but they will not be as appropriate when you are down at the ground level of execution, world class, unsurpassed, those kinds of words because they certainly cannot be measured easily. I think this next part of the process will be very telling as we go from the altitude of good ideas down to the sea level of execution.

Mrs. Kass:

I thought it was a wonderful two days. I think we are getting focused. I think that we are working together and rowing together and I think that speaks well of the future. I thought it was particularly exciting to see the Medical Center in progress with our hard hats. I think that everyone is doing some excellent work and I feel energized.

Mr. Schottenstein:

I agree with everything that has been said and it has been said really well. Great two days. I feel like the meetings are all very, very inspiring and meaningful and. Mr. Chairman, you remind us constantly about how important and serious our work is. It truly is and there are so many things that are special. If I can just single one out: the event this past week of putting Stefanie Spielman's name on the Comprehensive Breast Center was one of the more emotional events that I have attended in the last number of years at Ohio State and it is just a great time to be involved at this University with all that we have, not just behind us, but in front of us.

Mr. Hicks:

I had an opportunity to attend that event and I have to say, Mr. Schottenstein did a fabulous job representing us so thank you for doing that at that event. It was very nice to do and it was really an honor to be a part of that.

I would echo Jerry's comments. I feel like I am walking away from this meeting with a better foundation on strategy than maybe I have in eighteen months. Maybe that is because I have been dense and I have not understood it in eighteen months and I had an epiphany today, but maybe the convergence of everything we have been talking about, Evann, did finally come together in a way that at least I could understand. I think the challenge that we are going to have to wrestle with over the next couple weeks and couple months is how we organize ourselves to really take advantage of that convergence and really build on that strategic foundation. I think it has been an exciting year, some good and some bad, and I think it will be an exciting year coming up. How we organize ourselves to take advantage of the foundation, I think, is going to be very important. Very good set of meetings, Mr. Chairman.

Mr. Mitchell:

One of the best things you can do to be successful is give yourself a chance and I feel like after these two days, I realize that we have our chance now. I think that is in part

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thanks to the things the administration has done and a lot of the hard work we have done over the last several Board meetings, but we have that chance now. I think going forward it is about capitalizing, as Evann said, capitalizing on the opportunity to be successful. I think the University is headed to a great place.

Dr. Wadsworth:

Good. I think sometimes when you deal with very complex topics, there is almost inevitably a period that feels chaotic before we all settle in and it is another way of saying what you did, Evann. I think all of us felt the last two days that we reached a different point of convergence. Execution is the next step and I think that leads to a lot of excitement at the prospect of seeing the next tangible things take place to move the University, this great University, forward.

Dr. Reid:

Jerry talked about being up at this level versus being down at the ground, and I just want to say that for me, all of these Board meetings are exciting. But when you see the ground is when you see the two students, like we saw today. For someone to come from a homeless shelter to Ohio State and do what she has done academically and then be dedicated through Action for Children to give back to others, then all of the strategic planning and the budgets and the buildings and the fundraising and all of this stuff, I mean it is all good, but ultimately that is the product. I am just so proud of those students and others like them who have come before us.

Judge Marbley:

Ditto what you just said, Dr. Reid. I would only add that, as an eternal optimist, I am even more optimistic because once we are down on the ground, I feel confident that we will do very well because we have the best college president in the country and a great administration to execute. We have done our job as a Board, I believe, by developing, with the aid of the administration, strategy and then we can continue to add resources and turn it over to them, but I think that we are in the right space now.

Mr. Brass:

My comments will be very short. Les, you had mentioned before that one of the most important things a board does is choose its leader. We got the right leader. We really got the right leader. The second thing you do is to make sure you have a good strategic plan and a good strategic focus, and it is our turn, so that is my comment.

Mr. Fisher:

I thought about this Board meeting and I was reminded of a statement that I received from my predecessor at the Farm Bureau who told me that a board meeting is like a plane crash: if you walk away, it is a good one. I do not think that statement would serve this meeting well. I think we can strut away from this meeting. I think the input and the content and the discussion and what we achieved, I am not walking away; I feel really good about it.

I also welcome Corbett. I had not met him until this week. I had heard a lot about him because several of you have served with him in various capacities, but I am certainly excited as I got to meet him this week about my expectations for his contributions to our work. Corbett, welcome.

Mr. O'Dell:

I really feel the University is in a great place and headed in a great direction because of our tremendous leadership from our president and our chair and the whole team. I also

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wanted to welcome Corbett to the Board. It is a great Board. It is a great opportunity to serve. I was very, very impressed with our tour of the Medical Center. That is going to be a tremendous asset for the country, the state, and the University. Thank you.

Mr. Shumate:

I would also like to echo the same sentiments that have been expressed about our focus on strategy and a sense of really, not only getting traction, but moving forward in very positive ways. I was reminded that we were in this room four years ago when we welcomed our president back and it was the first time I heard the phrase of moving from excellence to eminence. I really believe that because of your leadership, you have helped us on that journey and I look forward to continuing to work with you and everybody on the Board as we really move forward in outstanding ways.

President Gee:

Gosh, I get to speak, which is highly unusual. Well first of all, I have just been reflecting also. I think, as you know, I had the privilege at looking at this through the other end of the telescope. I think about that in the sense that I know that my colleagues that are here work very, very hard and we think very diligently about what we are doing. But I was saying to the Board, and I will say this to everyone, that sometimes we are so intent on what we are doing that we tend to speak in shorthand and a variety of other things. I think what has happened is the fact that, due to the diligence of the Board and due to the hard work of our senior leaders, that we have found common language.

Evann, to your point, I think that there are these streams that come together and I think that what we have done is we have found common language. A university is only as good as its board and, therefore, we are a world class university. You do a wonderful job and, as I said earlier in my private session with you, you are very serious people doing serious work at a serious time with a great opportunity. I am grateful to be a part of it. I really am.

Mr. Wexner:

Corbett, I skipped over you but you are welcome if you want to sing for your supper. We always like to go around the table if you would like to add anything, you are welcome to do so.

Mr. Price:

Thank you very much. As I said earlier, I am humbled and honored to be able to come back to the University or continue my activities at the University. If not for Ohio State, I would not be where I am today and I look forward to providing the same opportunities for other young people that Ohio State has provided for me. I look forward to serving with each of you and I would like to do my part in furthering the advancement of the University, so thank you very much.

Mr. Wexner:

Thank you. I think again, we are the economic engine of Ohio. I think we are the medical and health heart of Ohio. We are the academic and intellectual center of Ohio, and I think there is also a part that maybe connects purpose and soul. It has reminded us when we have students come before us that remind us of the purpose of the University, but that heart and soul of the University also reaches to institutional memory. I think the institution recognizing Stefanie Spielman for her contributions and their family's contribution to the University, that very public recognition of a friendship from our alma mater; it is very firm.

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I think the complexity, and I say this as one of us, the complexity that comes before the Board because of the vastness of the complexity of the University is in trying to make semblance out of all of these streams and get them into a river. I think that is a very good metaphor, but it is difficult to blend all the things and for us to get the scope on all the parts and the variables, it struck me in just listening to two things today. I think this really speaks to the greatness of the University. At one end, aspiring the Compliance and Audit Committee to understand what the best practices are for the University from public and private companies, bringing those people together so we can improve in many ways, not only obvious areas of compliance, but compliance that goes among research and intellectual integrity and the health and safety of students and faculty on the campus. There are so many things that we have to be concerned about that we are complying and providing absolutely the best.

At the other end, I think it is worth thinking about that we got \$500 million from complete strangers at the lowest possible interest rate for 100 years. I think that says something about the reputation of the University. Not any in the country and probably the world could have done that and those are total strangers that, if you would, are contributing to the long-term achievement of the University and I just ponder that. That is pretty damn good. I do not know if it is quite as good as beating Michigan, but it is right up there.

We are getting better. It is hard work to get better, but we are getting better and I appreciate the help, the partnership, and the progress that we are making. We are adjourned. Thank you.

Thereupon the Board adjourned to meet Friday, February 10, 2012, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David G. Horn
Secretary

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(APPENDIX XI)

**The Ohio State University
India Gateway Initial Plan**

**Dr. William Brustein
Vice Provost for Global Strategies and International Affairs**

**Chris Carey
Director of Global Gateways**

Executive Summary

With The Ohio State University's strategic commitment to become a top global university, one of the internationalization goals includes establishing a physical presence for Ohio State in strategic locations. This endeavor, known as the Global Gateway program, will further enhance the internationalization of the university's teaching, research, and service missions. These Gateway offices are physical sites in the business districts of key regions. Ohio State opened its first Gateway office in Shanghai, China in February 2010 and this document will outline the plan for the next Global Gateway opening in Mumbai, India with a target date of April 2012.

The OSU India Gateway will provide opportunities for our alumni to network and organize events, a portal for OSU study abroad programs, and a base for OSU faculty conducting research in India. In addition, the India Gateway will provide a site for recruitment of high quality Indian students, a classroom facility to allow for academic programming and professional education and training programs for executive, mid-level, and low-level employees of Ohio-based and Indian businesses. Furthermore, the Gateway office will provide a platform for the establishment of dual and joint degree programs with top-flight Indian universities, a location for networking and collaboration with Ohio-based business, and a site for the cultivation of future development opportunities within India for OSU.

By having this institutional presence in India, Ohio State opens the door to creating new partnerships, developing innovative ideas, and making lasting connections that benefit all stakeholders to include the students, faculty, and alumni of Ohio State. The India Global Gateway also benefits friends of the university, surrounding communities and the state of Ohio by demonstrating Ohio State's engagement in the global marketplace and its commitment to being an active participant in knowledge-based centers of the world.

The India Gateway will initially be funded through direct support from various constituencies at The Ohio State University to include separate colleges and departmental units. These contributions will total \$200,000 per year for the first three years of operation. The India Gateway will work to offer programs and services through a corporate partner membership program as well as providing executive training courses to entities in India to supplement this funding with the aim to be fully self-supporting at the culmination of year 5. The chart below depicts the estimated revenue, expenses, and net income for the OSU India Gateway through the end of FY2016.

Business Plan

The Ohio State University is committed to becoming a preeminent global university – one which prepares its students and faculty to actively participate in knowledge-based collaborations around the world. As the world becomes increasingly interconnected, Ohio State has embraced the value of integrating international dimensions across our campuses, pursuing international partnerships, and preparing our students to excel in the global marketplace. The Global Gateways provide an opportunity to enhance Ohio State's teaching, research and engagement mission and incorporate international dimensions within every facet of the institution. The Gateways will be multifaceted offices, located in areas of the world that capitalize on the strengths of Ohio State's connections across the globe through faculty teaching and research, university partnerships, international students, study abroad programs, alumni and Ohio-based businesses. We think of the Global Gateway offices as embassies for the University in strategic locations around the globe.

The Ohio State University has established its first overseas physical presence as part of a larger plan to expand into strategic regions of the world which map well with OSU's academic strengths and interests. Ohio State opened its first Global Gateway in the business district of Shanghai, China and plans are to open further Gateway offices in Phase I in India and Brazil. After successful implementation of a business model in these Gateway regions and the Global Gateway office has gained relevant experience, Phase II will follow with Gateway office openings in Turkey, sub-Saharan Africa and Europe. Ohio State hopes to open the Global Gateway in Mumbai, India in 2012.

The office will provide support to OSU students, faculty, staff, and alumni from all Colleges and departmental units and will work to create opportunities for increased collaboration in India. Specific functions of the OSU India Gateway will include:

- Build upon connections deriving from faculty research partnerships and facilitate research cooperation
- Scout opportunities for study abroad locations
- Recruit international students
- Establish executive training programs
- Advance higher education in other countries
- Network with alumni and reconnect them to the university
- Identify and cultivate prospects and donors
- Partner with Ohio-based companies and multinationals with strong ties to Ohio State to provide internships and consultancies involving Ohio State students and faculty

The OSU India Gateway will be located in the central business district of Mumbai. With the offer of free office space for the first five years of operation, we are in a great position to capitalize on OSU's core strengths in the local Indian market at a relatively low cost. The office will be a small office for one OSU India Gateway Director, approximately 15m². For the first two years of operation, our office will be solely staffed by this director with the potential for hiring an additional staff member in Year 3 for administrative functions. This Gateway Director will not be an employee of The Ohio State University, but will be contracted through a local firm in India. Ideally, we are searching for an individual that holds a graduate degree from Ohio State that understands the culture in India and that will be independently able to obtain a permanent work authorization visa. This Director will report

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directly to the OSU Global Gateways Director based on the OSU main campus in Columbus.

Before commencing operations, OSU must apply for and receive the appropriate business license in order to conduct business in India. The commercial license we will apply for is known as a Private Limited Company (PLC) and the application process takes approximately four months from submission of all materials to issuance. Having established a Limited Liability Company (LLC) to apply for a commercial license in China, we have already undergone much of the work in terms of structuring the operation in the state of Ohio. As this LLC is an affiliated entity of The Ohio State University, the university will not be the owner of the PLC, but our LLC, the OSU Global Gateways LLC, will maintain authority for the operation.

The OSU India Gateway and the Global Gateway program is not a for-profit enterprise. Although operating as a University Affiliated Entity with overseas subsidiaries with a commercial business license equivalent to a U.S. LLC, the core mission of the Global Gateways will be academic in nature. These offices operate to provide value to the core academic mission of Ohio State but have a secondary goal of offering a platform of programs and services to raise revenue to be self-sustaining in the future. This is a crucial aspect of the Global Gateways to continue to support the University on a global level, as funding will decrease over time.

Business Plan Outline

This plan will describe the customers the Global Gateways, in particular the India Gateway, will serve. We will then provide detailed descriptions of the various programs and services to be offered to each segment and highlight expected revenues. Not all customer bases will produce monetary revenue toward the goal of self-sustainability for the India Gateway office because of the multiple University objectives it serves. A number of the programs and services offered would provide intangible benefits to various constituencies of the University in which added values are difficult to quantify. The next section will highlight the various sources of funding to commence operations of the OSU India Gateway.

We will then outline our expected operating costs and how the initial investment will be supplemented with earned revenues to cover these costs in the future. The revenue streams are based on general available information and our best estimate. Additional resources including "time on the ground in India" are warranted to identify and make sense of the vagaries within each revenue stream and expense allocation. We believe a business model can be developed to incrementally generate external revenue streams sufficient to augment and replace revenue streams from within the University. As the needs of the educational and business market continue to evolve, we are confident that the India Gateway will create financial, reputational, and educational values for OSU and serve the interests of our partners and stakeholders in the State of Ohio and ultimately the international communities with distinction.

Business Model

India Gateway Office Programs and Activities

The India Gateway will lead, administer, and conduct a variety of programs and services for our various customers. We have three main customers to consider.

1. OSU Students, Faculty, Staff, and Alumni.
2. Ohio Businesses
3. Indian Partners and Clients

Programs and Services for OSU Students, Faculty, Staff, and Alumni

With the mission of the Global Gateway offices to serve as an embassy for The Ohio State University in strategic regions around the globe, our primary goal is to support OSU students, faculty, staff, and alumni. The activities the India Gateway will undertake in support of this group will not provide direct revenue to the Global Gateways. However, these activities will provide intangible benefits through the creation of opportunities to increase collaboration with Indian institutions, bring more international students to the OSU campus, and provide an increased number of opportunities for our students and faculty to experience India. Furthermore, the India Gateway will provide resources and a networking platform for current and future alumni to broaden their engagement with Ohio State.

1. Students

A primary role of the India Gateway will be to scout future study abroad locations for Ohio State students. As a rising economic superpower and technology leader with the world's largest democracy and soon to be the world's most populous nation, India offers a variety of experiential learning opportunities for our students. The India Gateway will work to create relationships with institutions and universities to develop further opportunities for study abroad programs.

Furthermore, forecasts of the global outlook for professional talent show that American graduates will increasingly be relied upon to interface with groups of co-workers located across the globe. Graduates who are able to apply technical skills in multicultural environments that often require travel and interaction with unfamiliar people and cultures will be in heavy demand. Accordingly, the locations and study abroad opportunities identified by the India Gateway will allow accomplished student leaders from Ohio State the advantageous opportunity to enter the global talent pool with a leg up on their peers from comparable institutions, showing future employers they have the versatility to apply their technical skills in the challenging contexts only an emerging economy can provide.

In addition, the India Gateway will continually scout the local region for international internship opportunities for OSU students. Our students gaining practical work experience in an international setting will further the internationalization agenda for Ohio State to truly become a preeminent global university. We aim to match at least ten OSU students in the first year and grow the number by 30% per year in the next five years with Indian institutions and corporations.

These initiatives will not generate revenue for the India Gateway office, but will be an intangible benefit and a value-added activity for Ohio State.

2. Faculty and Staff

Another key customer segment for the OSU India Gateway will be OSU Faculty. We aim to create broader collaboration with key organizations in India that are of strategic importance to our University. We will work to create institutional partnerships with Indian academic entities to strengthen our position in the region and provide opportunities for our faculty to strengthen their research. We aim to sign at least two meaningful Memorandums of Agreement or Understanding (MOU/MOA) with these institutions per year and the India Gateway will be instrumental in scouting these opportunities and presenting them to our faculty and colleges.

The India Gateway will serve as a hub of international student recruitment by combining its physical presence in India and consequent proximity to Indian students with strategies refined through collaboration with the appropriate OSU staff in Columbus. By conducting outreach to the coaching institutes and tutoring services that sway students' final decisions about where to attend college and graduate school, and re-connecting with alumni who desire to serve as ambassadors of the University in India, the Gateway will build the relationships that have been shown to affect the educational decisions of international

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students and their families. The India Gateway will also serve as the first point of contact between international students and the University, ensuring higher responsiveness and personalized attention to the needs of curious international students and their families toward the critical decision of where to attend college.

With emphasis placed on student recruitment at the undergraduate level in India, we aim to grow this enrollment at OSU by 10% per year over the first five years. With approximately 150 current undergraduate students and assuming this growth rate of 10% at out-of-state tuition rates, the intangible benefits to the University are:

Year	Enrollment	# Increase	Tuition Rate	Net Increase
FY2012	150	-	\$23,000	-
FY2013	165	16	\$23,000	\$368,000
FY2014	182	17	\$23,000	\$391,000
FY2015	200	18	\$23,000	\$414,000
FY2016	220	20	\$23,000	\$460,000

This net increase alone would not be considered revenue for the India Gateway as these funds would remain within the individual Colleges and in Central Administration at OSU. Additionally, there are other factors to consider including revenues not taken in for students at in-state tuition rates and desired growth rates of undergraduate students in total and for international students. However, despite those considerations, it is clear from the figures in the table that the India Gateway would be providing value to Ohio State.

3. Alumni

With its physical presence in Mumbai, the India Gateway will serve the University's advancement goals by significantly increasing alumni engagement and accelerating the University's ability to achieve its development goals. By engaging OSU alumni in India through networking events, the creation of an alumni contact infrastructure such as a directory website, and an India-specific alumni association, the India Gateway will activate networks of alumni throughout the country, allowing them to engage with one another, as well as the University. By building both the technological as well as personal, relationship-based infrastructure to engage with Indian alumni, the India Gateway will strive to serve the interests of all alumni. Younger alumni will be able to meet more experienced alumni, and experienced alumni will be able to participate in activities that will serve their desire to socialize or give back, whether by serving as interviewers for potential students, or as alumni mentors. Alumni interaction with the university, no matter the stage of life of the alumni, will be a rewarding experience that will only add value to alumni and deepen the University's relationship with its alumni in India.

By deepening the University's relationship with alumni, increasing outreach to alumni who are unaware of the University's commitment to their country, and collaborating with University Development to improve international donor cultivation, the India Gateway will be able to help identify major gift donor prospects and provide Development with the information needed to optimize its international fundraising campaign. In the short term, the India Gateway will be able to use its alumni relationships, networks, and activities to generate positive awareness of the University's commitment to India and its alumni in India that will motivate potential major donors to more easily re-connect with the University. Since engaged alumni are helpful, giving alumni, by making visible the University's commitment to Indian alumni, the physical presence of the India Gateway in the financial district of Mumbai will directly increase the rate of contributions made by Indian alumni throughout India during the annual international fundraising campaign by an order of magnitude of four. Additionally, the processes implemented with the assistance of Development will ensure that promising prospects are funneled into the appropriate cultivation and stewardship process, accelerating the time to a major gift donation from an Indian alumnus.

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These engagement and advancement programs and associated processes will not generate significant revenue, but there is potential that alumni engagement could lead to gifts in direct support of OSU Global Gateway operations. However, these endeavors will directly contribute to gifts and fundraising from alumni in India. Additionally, increased alumni outreach and engagement will unearth unanticipated opportunities for the University by closing the ocean-wide gulf between this land-grant institution and its India alumni.

Programs and Services for Ohio Corporate Partners

With the growing presence of Ohio businesses' goods and services in the world marketplace, our region plays a vital role in the future of US economic and GDP growth. With the state's geographic location and access to markets through a highly integrated rail, road, and inland waterway transportation infrastructure, significant investment has been made by businesses, both foreign and domestic, in the Central Ohio region. As one of the major research-focused universities in the region, Ohio State has a great opportunity to further contribute to the foreign direct investment into our region as well as assist in the global competitiveness of the businesses that find their home in the Columbus area. Ohio State possesses a wide range of resources attractive to our local businesses and creating a strong partnership is a win-win situation for all parties involved.

International Corporate Partnership Program (ICPP)

The OSU Global Gateway Program will create partnerships with international corporations to increase collaboration on a global level. The office will target corporations with current ties to the University and its programs as well as a number of additional Ohio-based businesses. The future goal will include recruiting and maintaining relationships with foreign corporations with operations in Gateway regions. The Global Gateway Office will work closely with these select corporations to understand their unique needs based on their industry, size, strategic goals, requirements on talents, etc.

Companies will become OSU Gateway corporate partners by contributing both intellectual and financial resources to Gateway operations. Partners will receive a package of services based on their contribution level and we will derive platinum, gold, and silver membership criteria. Membership in the program will be on an annual basis based on the following schedule:

Level	Membership Fee
Platinum	\$50,000
Gold	\$25,000
Silver	\$10,000

These relationships will benefit not only the corporation, but will provide value to the University through the involvement of its faculty, student body, and various other support organizations. Corporate Partners have the option to receive a mix of the following four services, and we will provide an a-la-carte menu to fulfill their needs.

1. Workforce Training and Education Services

OSU will provide customizable programs to our corporate partners to meet their education and training needs. We have the ability to provide education at the OSU campus or in the central Ohio region. We will also maintain the flexibility to conduct executive training sessions globally where our faculty can travel to overseas operations including, China, India, Brazil, etc. to conduct the training for our corporate partners. This service will be provided in the overall corporate partnership fee structure, but a negotiated fee structure will apply for overseas travel. We are their global education partner and we will attempt to partner with in-country institutions to adapt the curriculum to the local culture and business environment. The core focus of the executive training will be business operations and leadership, as well as industry specific topics listed with examples in our Executive Education Catalog. Custom programs can also be created for our corporate partners.

2. Career Services

The OSU Global Gateway Program will create a platform of services that will benefit our corporate partners by providing talent to their workforce. With the number of international students currently enrolled at OSU, we are in the unique position to provide our corporate partners with a number of resources to meet their growing needs for international staffing. The Global Gateway office will work with individual Career Services offices at the various colleges of the University to appropriately match students with our corporate partners. We will accomplish this through four sub-programs:

- a. Internships – As our corporate partners expand their operations globally, they are consistently looking for talent that not only knows how to function in their home environment, but can operate on an international level. These custom-designed programs can take a number of forms. Our office will work with the various colleges to identify and match students, both graduate and under-graduate, to corporate partner needs. Internships can be conducted at local operations here in the US, or at our corporate partners' overseas locations. Our individual Gateway offices in China, India, Brazil, etc. will support student international internships with providing advice and support on overseas logistics to include accommodation, travel, etc.
- b. Job Vacancy Recruiting – We will work with our corporate partners to fill open positions in their global operations. With our wealth of 5,000+ international students and a growing number of internationally-minded US students, we maintain a vast pool of resources from which our corporate partners can draw. In addition, OSU currently has thousands of alumni overseas that are continually searching for employment opportunities. We will collect position vacancies and circulate within our network as well as actively recruit talented students and alumni. The Global Gateway office will also launch a web-based job vacancy board where our students and alumni can access current requirements from corporate partners.
- c. Career Fairs – The Global Gateway Program will conduct one career fair per year where only our corporate partners will attend. This provides our corporate partners exclusivity in recruiting from our internationally-minded student body. We will pool resources with the various college career services offices to attract the best students at the University that have lived and worked overseas or those with a strong passion to do so. We also have relationships with organizations on campus such as the Chinese Students and Scholars Society (CSSS) that can help us reach international students with interest in opportunities working for global MNCs and our corporate partners. These types of organizations also have chapters internationally where we can create further opportunities for matching the right candidates with our corporate partners.
- d. Specialized Dual Degree Programs – We will partner with other international universities to create dual degree programs so that graduates will attain region specific expertise and professional practices. Potential Corporate Partners have expressed great interest in this idea.

3. Research Services

When our corporate partners have specific needs in terms of researching a topic of their interest, we will find the corporation the proper research partner within the university system to explore the specific problem or research need. If OSU has current research being conducted that is looking for corporate sponsorship and/or participation, we will refer these opportunities to our corporate partners. We will facilitate the search and create the right match with the hope that a future research collaboration can be reached, with perhaps the potential for the establishment of a research center funded through grant money.

4. Consultation Services

The OSU Global Gateway Program will offer consulting services to our corporate partners. When specific strategic or operational problems arise at our corporate partner operations, they will have access to a team of 2-3 students to help derive an innovative solution. This program will be geared towards graduate level students and the team will be led by a faculty mentor that works with our corporate partner to define the scope of the problem, the timeline, milestones, and deliverables. The culmination of the project will provide our corporate partner with a tailored solution and set of recommendations as well as a detailed report of the analysis and findings. At the onset of this program, these will be based in the OSU summer-term. This service will be a win-win situation for our students and corporate partners. It will provide OSU students with real-world experience and will create significant value for corporate partners by providing solutions at a small fraction of the cost of hiring a consulting firm.

Furthermore, our office maintains the ability to provide translation services to our corporate partners. Whether it is a simple document, a prospectus, or a request for an individual to assist in a business meeting, we will match the partner's need with the resources we possess at the University.

Revenue and Goals

With the various membership levels for the ICPP and our current progress to date in developing the appropriate relationships, we anticipate the following schedule for recruiting corporations and the revenue this program will create.

Corporation	Level	FY2012	FY2013	FY2014	FY2015	FY2016
A	Gold	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
B	Silver → Gold	\$10,000	\$25,000	\$25,000	\$25,000	\$25,000
C	Silver	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
D	Platinum		\$50,000	\$50,000	\$50,000	\$50,000
E	Gold		\$25,000	\$25,000	\$25,000	\$25,000
F	Silver		\$10,000	\$10,000	\$10,000	\$10,000
G	Silver		\$10,000	\$10,000	\$10,000	\$10,000
H	Platinum			\$50,000	\$50,000	\$50,000
I	Gold			\$25,000	\$25,000	\$25,000
J	Silver			\$10,000	\$10,000	\$10,000
K	Silver			\$10,000	\$10,000	\$10,000
L	Platinum				\$50,000	\$50,000
M	Gold				\$25,000	\$25,000
N	Gold				\$25,000	\$25,000
O	Silver				\$10,000	\$10,000
P	Platinum					\$50,000
Q	Gold					\$25,000
R	Gold					\$25,000
S	Silver					\$10,000
Total		\$45,000	\$155,000	\$250,000	\$360,000	\$470,000

These figures represent the best estimate for future revenue based upon the interactions we've had with potential corporate partners. However, the ICPP is a program that supports the entire OSU Global Gateway program. These revenues will be split amongst all current and future Gateway offices to include China, India, Brazil, Turkey, etc. The OSU China Gateway will receive half of the revenues from the ICPP prior to commencement of operations in India. As we retain a conservative strategy and do not anticipate another Gateway opening in Brazil until FY2015, we will attribute 50% of the earnings up until 2015

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towards the India Gateway and 33% in FY2015 and FY2016. These figures are available in the pro-forma on page 15.

Programs and Services for Indian Partners and Clients

Executive Education

Similar to the Global Gateway model in China, custom Executive Education programs will be executed in conjunction with various academic units on campus. The India Global Gateway will conduct marketing and business development activities in the region to highlight OSU expertise in a variety of fields and will work with OSU Colleges to develop programs and services. College units will focus on curriculum and delivery while the Gateway office will provide logistical support and facilitation in-country and on the OSU main campus. In addition, we have forged an excellent working relationship with the Fisher College of Business Executive Education Office in structuring the programs and creating the agreements and contracts necessary for execution. This office will continue to support the Global Gateway efforts in negotiating with potential clients and assisting in the delivery of our platform of executive education programs.

Specific programs will be conducted primarily through the professional schools at The Ohio State University. We will work closely with the Colleges of Food Safety, Agriculture, and Environmental Sciences, Engineering, Business, and the various constituencies within the Health Sciences. We will conduct market surveys upon entry to India and work with these Colleges to develop opportunities and market them in region. For scouting the opportunities, marketing, and providing logistical support, the Global Gateway office will be compensated at 20% of the net income for the program. In FY2012, with our late entry into the region, we will not expect to raise any revenue through these programs. However, we anticipate that in subsequent years we will have the ability and resources to assist in the creation of two programs per year. We have based our revenue figures in the pro-forma on page 15 on potential programs that will be launched in China through our Gateway office in Shanghai in FY2012 and beyond. However, it is clear that China and India are different markets and that success in one is not indicative of success in the other. We have used these programs simply as a general benchmark for our revenue projection.

Business Plan Funding Model and Financial Projections

This business model for the OSU India Gateway first illustrates the sources of funding for the initiative based on seed money provided within the OSU as well as gifts. The model then depicts the programs and services that will be offered to bring in direct revenue to cover operating costs. We then list our detailed anticipated budget for the first five years of operation. The last section of the pro-forma lists the totals in each category and our estimated net balance. This model simply covers the tangible monetary benefits that the OSU India Gateway will see as a result of its efforts. Intangible benefits where constituencies within OSU gain value, both direct and indirect, have not been factored into this plan. In addition, we have been very conservative in only adding our concrete plans for revenue generation and have failed to include potential future contributions from OSU entities as well as gifts from corporations and alumni.

Sources of Funding

With an initial investment from various constituencies at The Ohio State University including separate Colleges and Departmental Units totaling \$200,000 per year for the first three years of operation, the India Gateway operating costs during this initial period will be covered.

<u>OSU College or Departmental Unit</u>	<u>Funding</u>
-----------------------------------------	----------------

College of Business	\$25,000
College of Engineering	\$25,000
College of Food, Agriculture and Environmental Sciences	\$25,000
College of Medicine	\$25,000
Graduate School	\$25,000
Office of Research	\$25,000
Office of Strategic Enrollment Planning	\$25,000
Office of University Development	\$25,000
Total	\$200,000

These figures represent the promised amount during the three-year exploratory period. Through demonstrated success in adding value through a physical presence in India, these donors to the India Gateway have indicated that subsequent funding beyond the initial three years would certainly be possible. We will conduct a mutual review of activities undertaken after year 2 to determine if further funding would provide even greater value. For the purposes of this business model, we have not assumed that OSU colleges and departmental units would provide subsequent funding after Year 3.

In addition, the local chapter of the American Association of Physicians of Indian Origin (AAP) will be hosting their annual charity gala event and they have pledged that all proceeds will be gifted to the India Gateway. We anticipate this sum will amount to approximately \$50,000.

The last concrete source of funding derives from a development gift from an OSU alum. A 1958 graduate from the OSU College of Business has offered to provide office space and utilities free of charge for a period of five years from the opening of the India Gateway. Despite attempts to estimate the value of this contribution towards the India Gateway, we have been unable to ascertain a sound estimate. However, we have determined that real estate prices within the Colaba District of Mumbai are comparable to those in mid-town Manhattan.

Having this seed money to commence operations, the Global Gateway in India will look to supplement operating costs throughout the first three years through the creation of revenue-generating programs. With the proposed platform of programs and services to be offered through Gateway initiatives, we aim to achieve a level of 70% self-sustainability by Year 4 of this endeavor. We are confident that through our efforts to serve The Ohio State University and our various customer bases, this percentage will rise even further in subsequent years.

Budget

We have outlined our anticipated operating budget for the first five years of operation in the pro-forma on page 15. As we do not anticipate commencing operations prior to April 2012, figures have been adjusted accordingly for the first year. As a more concrete timeline is established, we will adjust the budget to more accurately reflect the realities of FY2012 expenditures.

Results

Based on the initial funding sources, our planned operations and revenue sources, as well as the operating expenses for the India Gateway, the above table provides a snapshot of the anticipated net income for the OSU India Gateway. This figure depicts that by Year 4 of the venture, the OSU India Gateway will be 70% self-sustaining and 87% by Year 5. As this projection indicates, the OSU India Gateway will be running on a deficit in Year 4 but will still maintain the ability to operate based on the cash carry-forward balances from previous years. It is important to note that these conservative estimates discount potential development gifts as well as future contributions by internal OSU stakeholders. By including performance-based incentives for OSU constituencies, the OSU India Gateway will continue to receive funding from these internal OSU entities. For example, the Office

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of Strategic Enrollment Management has asked that the India Gateway assume a number of the responsibilities for undergraduate recruitment in India. By meeting the goals of 10% growth in enrollment numbers, this office would continue to support the initiative with \$25,000 per year. We will hold these discussions with all stakeholders during the two-year review period to negotiate future contributions.

With the projected revenues and the intangible benefits for The Ohio State University provided by having a physical presence in India, we believe this provides compelling data to proceed with establishing the OSU India Gateway.

Criteria and Metrics for Success

The Global Gateways provide an opportunity to enhance Ohio State's teaching, research and engagement mission and incorporate international dimensions within every facet of the institution. We are attempting to provide added value and Return on Investment to the academic and departmental units of OSU. Based on this mission, the Global Gateway Initiatives program has derived six key criteria and metrics for future success in India.

1. **Criteria:** Scout opportunities for study abroad locations and international internships
Metric: Number of internships created in India with multinational corporations that are members of the Global Gateway International Corporate Partnership Program (ICPP)
Goal: Create 10 international internship opportunities for OSU students by the end of FY2013 and 3 institutional partnerships for study abroad programming
2. **Criteria:** Recruit international students
Metric: Percentage of additional international undergraduate students from India recruited to OSU
Goal: Increase undergraduate student recruitment in India by 10% by the end of FY2013
3. **Criteria:** Create academic institutional partnerships and collaborations with Indian entities to strengthen South Asia Area Studies initiatives
Metric: Increase in number of international agreements with partner institutions in India
Goal: Establish two new MOU's and/or MOA's with Indian institutions by the end of FY2013
4. **Criteria:** Establish executive training programs
Metric: Number of Executive Education programs launched in India Gateway regions or on OSU main campus where Global Gateway personnel facilitated the connection to the academic department or participated in the planning and logistics of the program offering
Goal: Assist in the creation of 2 Executive Education programs with Indian entities by FY2013
5. **Criteria:** Network with alumni and reconnect them to the university and identify and cultivate prospects and donors
Metric: Increase in number of active alumni in the OSU Alumni Database

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Goal: Increase overall percentage of active alumni in India by 25% by the end of FY2013

- Criteria:** Partner with Ohio-based companies and multinationals with strong ties to Ohio State to provide internships and consultancies involving Ohio State students and faculty

Metric: Number of corporations that are paying members of the Global Gateway ICPP

Goal: Maintain 7 paying members by the end of FY2013

OSU India Gateway Business Model Pro-Forma

OSU India Gateway Business Model					
	FY2012 - Projected	FY2013 - Projected	FY2014 - Projected	FY2015 - Projected	FY2016 - Projected
Funding Sources					
College of Business	25,000	25,000	25,000		
College of Engineering	25,000	25,000	25,000		
College of Food, Agriculture, and Environmental Sciences	25,000	25,000	25,000		
College of Medicine	25,000	25,000	25,000		
Graduate Scholl	25,000	25,000	25,000		
Office of Research	25,000	25,000	25,000		
Office of Strategic Enrollment Planning	25,000	25,000	25,000		
Office of University Development	25,000	25,000	25,000		
AAPF-CO	50,000	0	0		
Total Funding Sources	250,000	200,000	200,000	0	0
Revenue-Generating Programs and Services					
International Corporate Partnership Program					
Company A	12,500	12,500	12,500	8,333	8,333
Company B	5,000	12,500	12,500	8,333	8,333
Company C	5,000	5,000	5,000	3,333	3,333
Company D		25,000	25,000	16,667	16,667
Company E		12,500	12,500	8,333	8,333
Company F		5,000	5,000	3,333	3,333
Company G		5,000	5,000	3,333	3,333
Company H			25,000	16,667	16,667
Company I			12,500	8,333	8,333
Company J			5,000	3,333	3,333
Company K			5,000	3,333	3,333
Company L				16,667	16,667
Company M				8,333	8,333
Company N				8,333	8,333
Company O				3,333	3,333
Company P					16,667
Company Q					8,333
Company R					3,333
Company S					3,333
Total Revenue from Corporate Partnership Program	22,500	77,500	125,000	119,997	156,663
Executive Education Programs					
Program 1 - CFAES		5,000	10,000	10,000	10,000
Program 2 - College of Nursing		10,000	10,000	10,000	10,000
Program 3 - FCDB			10,000	10,000	10,000
Program 4 - Glenn School of Public Affairs			5,000	5,000	5,000
Program 5 - College of Medicine				15,000	15,000
Program 6 - FCDB				10,000	25,000
Total Revenue from Executive Education Programs	0	15,000	35,000	60,000	75,000
Total Revenues	22,500	92,500	160,000	179,997	231,663

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Expense Category					
Personnel					
In India					
India Gateway Director	25,000	52,500	55,000	57,500	60,000
Support Staff			20,000	21,000	22,000
Total Personnel	25,000	52,500	75,000	78,500	82,000
Benefits					
In India					
India Gateway Director	5,000	10,500	11,000	11,500	12,000
Support Staff			4,000	4,250	4,500
Total Benefits	5,000	10,500	15,000	15,750	16,500
Purchased Services					
Legal	45,000	12,000	12,000	6,000	6,000
Accounting	8,000	8,000	8,000	9,000	9,000
Employment Services	4,000	4,000	4,000	4,000	4,000
Business Consulting and Interns	6,000	6,000	9,000	9,000	9,000
Marketing and Promotions	18,000	18,000	18,000	18,000	18,000
Bank Fees	1,000	1,000	1,000	1,000	1,000
India Taxes	6,000	6,000	6,000	6,000	6,000
Total Purchased Services	88,000	55,000	58,000	53,000	53,000
Travel (between US & India and within India)					
Vice Provost	15,000	15,000	15,000	15,000	15,000
Director of Global Gateways	8,000	8,000	8,000	8,000	8,000
India Gateway Director	8,000	12,000	12,000	12,000	12,000
Faculty Travel Grants	25,000	25,000	25,000	25,000	25,000
Total Travel	56,000	60,000	60,000	60,000	60,000
Office Space					
Office Lease (Gift Agreement with OSU Alum Lachhi Tanna)	0	0	0	0	0
Additional conferencing and event space	6,000	9,000	9,000	9,000	9,000
Total Space	6,000	9,000	9,000	9,000	9,000
Supplies & Services					
Telecommunications (internet, phone)	2,400	2,400	3,600	3,600	3,600
Office Supplies	600	600	800	800	800
Postage	300	300	350	350	350
Copies	300	300	300	300	300
Printing	600	600	600	600	600
Computer Software	275	100	275	275	100
Business Meals & Entertainment (Alumni & Donor Relations)	2,500	2,500	2,500	2,500	2,500
Contingency	10,000	10,000	10,000	10,000	10,000
Total Supplies & Services	16,975	16,800	18,425	18,425	18,250
Equipment					
Computers	1,500	0	1,500	0	1,500
Equipment Rental for Events	1,500	1,500	1,500	1,500	1,500
Total Equipment	3,000	1,500	3,000	1,500	3,000
Direct Program Costs					
Costs Associated with Revenue-Generating Programs	10,000	12,500	15,000	20,000	25,000
Total Direct Program Costs	10,000	12,500	15,000	20,000	25,000
Total Expenses	209,975	217,800	253,425	256,175	266,750
Total Funding Sources	250,000	200,000	200,000	0	0
Total Revenue	22,500	92,500	160,000	179,997	231,663
Total Expenses	209,975	217,800	253,425	256,175	266,750
Net Income	62,525	74,700	106,575	-76,178	-35,087
Operating Balance	62,525	137,225	243,800	167,622	132,535

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(APPENDIX XII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE COMMITTEE**

November 3, 2011

TOPIC:

Approval of the Amended and Restated Ohio Public Higher Education Institutions' Alternative Retirement Plan

BACKGROUND ON THE PLAN:

The Ohio Public Education Institutions' Alternative Retirement Plan is classified by the Internal Revenue Service ("IRS") as a "pre-approved" plan, specifically a volume submitter plan (the "Volume Submitter Plan"). The University is the volume submitter sponsor of the Plan for each of the Ohio institutions of higher education. Those institutions each adopt an Alternative Retirement Plan on a substantially similar basis to the pre-approved Volume Submitter Plan.

As the volume submitter sponsor, the University is responsible for amending the Volume Submitter Plan to comply with IRS rules for tax-qualified plans and, if applicable, submitting those amendments to the IRS for approval. Any amendments to the Volume Submitter Plan are then sent to each participating institution for adoption.

SUMMARY OF CHANGES:

The Volume Submitter Plan is being restated to incorporate IRS rules and guidance issued since its last restatement, including the Pension Protection Act of 2006 ("PPA"), the Heroes Earnings Assistance and Relief Tax Act of 2008 ("HEART"), the Worker, Retiree, and Employer Recovery Act of 2008 ("WRERA") and the 2010 Cumulative List of Changes (as set forth in IRS Notice 2010-90), and to make certain administrative changes.

The amendment and restatement of the Volume Submitter Plan has been approved by the Office of Legal Affairs, the Office of Human Resources and outside counsel.

PURPOSE OF THE RESOLUTION:

The resolution would approve the amendment and restatement of the Volume Submitter Plan and its submission to the IRS by no later than January 31, 2012 (i.e., the IRS deadline for submission).

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**OHIO PUBLIC HIGHER EDUCATION INSTITUTIONS'
ALTERNATIVE RETIREMENT PLAN**

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ARTICLE I. OPTIONS

Section 1.1. Exclusive Benefit

This Plan has been executed for the exclusive benefit of the Participants hereunder and their Beneficiaries. This Plan shall be interpreted in a manner consistent with this intent and with the intention of the Employer that this Plan satisfy the pertinent provisions of IRC Section 401(a). Additionally, this Plan shall satisfy the pertinent provisions identified on Appendix A, attached hereto and incorporated herein. Under no circumstances shall funds ever revert to or be used or enjoyed by the Employer, except as provided in Section 9.4.

Section 1.2. No Rights of Employment Granted

The establishment of this Plan shall not be considered as giving any employee the right to be retained in the service of the Employer.

Section 1.3. Compensation for Purposes of Section 5.3

Option 1

_____ "Compensation" for purposes of Section 5.3 of the Plan shall mean wages as defined in IRC Section 3401(a) of the Code (for purposes of income tax withholding at the source) but determined without regard to any rules that limit the remuneration included in wages based on the nature or location of the employment or the services performed (such as the exception for agricultural labor in IRC Section 3401(a)(2)).

Option 2

_____ "Compensation" for purposes of Section 5.3 of the Plan shall mean wages as defined in IRC Section 3401(a) and all other payments of compensation to an employee by the Employer (in the course of the Employer's trade or business) for which the Employer is required to furnish the employee a written statement under IRC Sections 6041(d), 6051(a)(3) and 6052. Compensation shall be determined without regard to any rules under IRC Section 3401(a) that limit the remuneration included in wages based on the nature or location of the employment or the services performed (such as the exception for agricultural labor in IRC Section 3401(a)(2)).

Option 3

_____ "Compensation" for purposes of Section 5.3 of the Plan shall mean IRC Section 415 safe-harbor compensation, including wages, salaries, differential wage payments under IRC Section 3401(h), and fees for professional services and other amounts received (without regard to whether or not an amount is paid in cash) for personal services actually rendered in the course of employment with the Employer maintaining the Plan to the extent that the amounts are includible in gross income (including, but not limited to, commissions paid to salespersons, compensation for services on the basis of a percentage of profits, commissions on insurance premiums, tips, bonuses, fringe benefits, and reimbursements or other expense allowances under a nonaccountable plan (as described in Section 1.62-2(c) of the Treasury Regulations), and excluding the following:

- (i) Employer contributions (other than elective contributions described in IRC Section 402(c)(3), 408(k)(6), 408(p)(2)(A)(i), or 457(b)) to a plan of deferred compensation (including a simplified employee pension described in IRC Section 408(k) or a simple retirement account described in IRC Section 408(p), and whether or not qualified) to the extent such contributions are not includible in the employee's gross income for the taxable year in which contributed, and any distributions (whether or not includible in gross income when distributed) from a plan of deferred compensation (whether or not qualified), other than, if the Employer so elects, amounts received during the year by an employee pursuant to a nonqualified unfunded deferred compensation plan to the extent includible in gross income;
- (ii) Amounts realized from the exercise of a nonstatutory stock option (that is, an option other than a statutory stock option as defined in Section 1.421-1(b) of the Treasury Regulations), or when restricted stock (or property) held by the employee either becomes freely transferable or is no longer subject to a substantial risk of forfeiture;
- (iii) Amounts realized from the sale, exchange or other disposition of stock acquired under a statutory stock option;
- (iv) Other amounts that receive special tax benefits, such as premiums for group-term life insurance (but only to the extent that the premiums are not includible in the gross income of the employee and are not salary reduction amounts that are described in IRC Section 125);
- (v) Other items of remuneration that are similar to any of the items listed in (i) through (iv).

Section 1.4. Effective Date

Option 1

_____ If this is a new Plan, then this Plan may not be effective any earlier than the first day of the Plan Year in which the Plan is adopted.

Option 2

_____ This amendment and restatement shall be effective _____.

Section 1.5. Employer

The "Employer" shall mean _____. To adopt this Plan, Employer must be: (i) a state university or an institution of higher education, in each case, as defined in ORC Section 3345.11; (ii) the Northeast Ohio Medical University, formerly known as the Northeastern Ohio Universities College of Medicine; or (iii) a university branch, technical college, state community college, community college or a municipal university which is an entity established or operating under ORC Chapter 3345, 3349, 3354, 3355, 3357 or 3358.

Section 1.6. Full-time Employee

Option 1

____ "Full-time Employee" shall mean an employee with an appointments of ____ percent (____%) or greater (with a full-time percentage defined as a minimum of ____ hours worked, or appointments of ____ days or ____ months duration).

Option 2

____ "Full-time Employee" shall mean an employee with an appointments of ____ percent (____%) or greater.

Option 3

____ "Full-time Employee" shall mean _____.

Section 1.7. Plan Name

The "Plan Name" is _____.

Section 1.8. Plan Year

A "Plan Year" shall mean the 12-consecutive month period beginning _____ and ending _____.

Section 1.9. Provider

Option 1

____ "Provider" shall mean the companies listed below selected to provide the Annuity Contract pursuant to Section 5.1 and in conformance with ORC Section 3305.03.

_____	_____
_____	_____
_____	_____
_____	_____

Option 2

____ "Provider" shall mean, with respect to an individual Participant, the company selected by the Participant to provide the Participant's Annuity Contract pursuant to Section 5.1 and in conformance with ORC Section 3305.03. Participants may choose among those companies designated by the Ohio Department of Insurance that have entered into a provider agreement with

the Employer. A Provider's responsibilities under the Plan, as to any Participant, shall be limited to the Accounts of those Participants investing in Annuity Contracts offered by the respective Provider.

Section 1.10. Year of Service for Vesting

Note: Only one option of Options 1 through 3 may be chosen.

Option 1

_____ An employee shall be credited with a "Year of Service for Vesting" for each Plan Year during which the employee remains continuously employed by the Employer and which begins after the employee has attained the age of 18.

Option 2

_____ An employee shall be credited with a "Year of Service for Vesting" on the first anniversary of the 12 consecutive month period beginning on the date the employee first performs an Hour of Service after the employee has attained the age of 18 (employment commencement date), and each anniversary thereof.

Option 3

_____ Not applicable, Participants vest immediately.

Option 4 (may be combined with Option 2)

_____ Administrative Employees with nine-month contracts and Academic Employees shall be credited with a "Year of Service for Vesting" upon the earlier of: (a) the first anniversary of the 12 consecutive month period beginning on the date the employee first performs an Hour of Service after the employee has attained the age of 18 (employment commencement date) and each anniversary thereof; or (b) the completion of each nine-month academic year or nine-month contract.

Section 1.11. Employer Contributions

Employer contributions shall be made at a rate equal to the percentage of Compensation of each Participant that the Employer would otherwise contribute on behalf of such Participant (had the Participant not made an election as described in ORC Section 3305.05 or 3305.051, as applicable, to participate in the Plan) to the respective plan described in ORC Chapter 145, 3307 or 3309, less the mitigating rate percentage contributed by the Employer to such plan pursuant to ORC Section 3305.06(D).

Section 1.12. Loans to Participants

_____ The Plan shall not permit loans.

_____ Plan loan provisions are set forth in Section 5.5. The minimum loan amount shall be set forth in the Annuity Contract.

_____ No loan to any borrower can be made to the extent that such loan when added to the outstanding balance of all other loans to the borrower would exceed the lesser of (a) \$50,000 reduced by the excess (if any), of the highest outstanding balance of loans during the one (1) year period ending on the day before the loan is made over the outstanding balance of loans from the Plan on the date the loan is made, or (b) one-half (1/2) of the present value of the nonforfeitable accrued benefit of the borrower or, (c) _____ (if checked) the total accrued benefit up to \$10,000.

Section 1.13. Spousal Consent

In the event of the death of a married Participant, the surviving spouse must be the sole Beneficiary unless the surviving spouse has consented in writing to a different election, has acknowledged the effect of such election, and the consent and acknowledgement are witnessed by a duly authorized Provider representative or notary public. Spousal consent shall not be necessary if it is established to the satisfaction of the Provider that there is no spouse, the spouse cannot reasonably be located, or for such other reasons as the Treasury Regulations may prescribe. If the spouse of a Participant is located or if a Participant remarries, it shall be the duty of the Participant to bring that fact to the attention of the Provider. If the Participant so notifies the Provider, the Provider shall then, if applicable, proceed to make available to such spouse the spousal consent procedures described in this Section.

Section 1.14. Employer Account Vesting on Termination

Option 1

_____ A Participant's Employer Account shall be 100% vested at all times.

If a Participant's employment is terminated prior to attaining Normal Retirement Age except due to the Participant's death or Disability, the vested portion of his or her Employer Account shall be determined in accordance with the following Option 2, 3, or 4.

Option 2

_____ 5 year cliff

<u>Total Service for Vesting</u>	<u>Vested Percentage of Employer Account</u>
Less than 5 years	0%
5 years or more	100%

Option 3

<u>Total Service for Vesting</u>	<u>Vested Percentage of Employer Account</u>
Less than 3 years	0%
3 years	20%
4 years	40%
5 years	60%
6 years	80%
7 years or more	100%

Option 4

____ (other)

<u>Total Service for Vesting</u>	<u>Vested Percentage of Employer Account</u>
Less than ____ years	0%
____ years	____%
____ years or more	100%

Section 1.15. Method of Distribution of Accounts

A Participant shall elect to receive a distribution of his or her vested Account in any of the following forms (check all that apply):

____ An annuity as permitted by the Annuity Contract:

____ with a default option of a
Joint and Survivor Annuity or
Pre-Retirement Survivor Annuity as provided in Section 7.3, or

____ without a default option of a
Joint and Survivor Annuity or
Pre-Retirement Survivor Annuity.

____ a jump-sum distribution,

____ an installment distribution to the extent permitted under the Annuity Contract (subject to the limitations of Section 7.2).

ARTICLE II. DEFINITIONS

Section 2.1. Academic Employee

"Academic Employee" shall mean any Full-time Employee who is a member of the faculty of the Employer and is not receiving any benefit, allowance or other payment from the Public Employees Retirement System (as codified under ORC Chapter 145), the State Teachers Retirement System (as codified under ORC Chapter 3307), or the School Employees Retirement System (as codified under ORC Chapter 3309). In all cases of doubt, the Employer's Board of Trustees shall make a final determination as to whether an employee is an Academic Employee.

Section 2.2. Account

"Account" shall mean the amount credited to the Employer Account, the Participant Account and, if applicable, the Rollover Account (as defined in Section 4.5) of a Participant or Beneficiary.

Section 2.3. Administrative Employee

"Administrative Employee" shall mean any Full-time Employee who is a member of the administrative staff of the Employer serving in a position in the unclassified civil service (as described below), serving in a position comparable to a position in the unclassified civil service, or serving in a position in the classified civil service, or in any other position as a Full-time Employee, and is not receiving any benefit, allowance or other payment from the Public Employees Retirement System (as codified under ORC Chapter 145), the State Teachers Retirement System (as codified under ORC Chapter 3307), or the School Employees Retirement System (as codified under ORC Chapter 3309). In all cases of doubt, the Employer's Board of Trustees shall make a final determination as to whether an employee is an Administrative Employee. For purposes of this Section 2.3, the unclassified civil service is described in ORC Section 124.11 or, if ORC Section 124.11 does not apply, then those employees serving in a position comparable to the unclassified civil service.

Section 2.4. Annuity Contract

"Annuity Contract" shall mean any annuity contract or custodial account that satisfies the provisions of IRC Section 401(f), and that is offered by the Provider.

The terms of any Annuity Contract purchased and distributed by the Plan to a Participant or spouse shall comply with the requirements of this Plan.

Section 2.5. Beneficiary

A "Beneficiary" shall mean any person, estate or trust who by operation of law, or under the terms of the Plan, or otherwise, is entitled to receive the Account of a Participant under the Plan. A "designated Beneficiary" shall mean any individual designated or determined in accordance with Section 5.4, excluding any person who becomes a beneficiary by virtue of the laws of inheritance or intestate succession.

Section 2.6. Compensation for Purposes Other Than Section 5.3

"Compensation" for purposes other than Section 5.3 of the Plan shall mean:

(a) If the Participant would be subject to the Public Employees Retirement System had the Participant not made an election pursuant to ORC Section 3305.05 or 3305.051 to participate in this Plan, all salary, wages, and other earnings paid to the Participant. The salary, wages, and other earnings shall be determined prior to determination of the amount required to be contributed by the Participant under Section 4.1 and without regard to whether any of the salary, wages, or other earnings are treated as deferred income for federal income tax purposes.

(1) Compensation includes the following:

(i) Payments made by the Employer in lieu of salary, wages, or other earnings for sick leave, personal leave, or vacation used by the Participant;

(ii) Payments made by the Employer for sick leave, personal leave, and vacation leave accrued, but not used if the payment is made during the year in which the leave is accrued, except that payments made pursuant to ORC Section 124.383 or ORC Section 124.386 are not Compensation;

(iii) Allowances paid by the Employer for full maintenance, consisting of housing, laundry, and meals, as certified to the public employees retirement board by the Employer or the head of the department that employs the Participant;

(iv) Fees and commissions paid under ORC Section 507.09;

(v) Payments that are made under a disability leave program sponsored by the Employer and for which the Employer is required by ORC Section 145.296 to make periodic Employer and employee contributions; and

(vi) Amounts included pursuant to Divisions (K)(3) and (Y) of ORC Section 145.01.

(2) Compensation does not include any of the following:

(i) Fees and commissions, other than those paid under ORC Section 507.09, paid as sole compensation for personal services and fees and commissions for special services over and above services for which the Participant receives a salary;

(ii) Amounts paid by the Employer to provide life insurance, sickness, accident, endowment, health, medical, hospital, dental, or surgical coverage, or other insurance for the Participant or the Participant's family, or amounts paid by the Employer to the Participant in lieu of providing the insurance;

(iii) Incidental benefits, including lodging, food, laundry, parking, or services furnished by the Employer, or use of the Employer's property or equipment, or amounts paid by the Employer to the Participant in lieu of providing the incidental benefits.

(iv) Reimbursement for job-related expenses authorized by the Employer, including moving and travel expenses and expenses related to professional development;

(v) Payments for accrued, but unused sick leave, personal leave, or vacation that are made at any time other than the year in which the sick leave, personal leave, or vacation was accrued;

(vi) Payments made to or on behalf of the Participant that are in excess of the annual compensation that may be taken into account by the Plan under IRC Section 401(a)(17);

(vii) (A) Effective as of January 1, 2002 through January 31, 2002 and effective as of October 1, 2002, payments made to the Participant under Division (B), (C) or (E) of ORC Section 5923.05, Section 4 of Substitute Senate Bill No. 3 of the 119th Ohio General Assembly, Section 3 of Amended Substitute Senate Bill No. 164 of the 124th Ohio General Assembly, or Amended Substitute House Bill No. 405 of the 124th Ohio General Assembly; and (B) effective as of February 1, 2002 through September 30, 2002, payments made to the Participant under Division (B) or (D) of ORC Section 5923.05 or Section 4 of Substitute Senate Bill No. 3 of the 119th Ohio General Assembly; and

(viii) Anything of value received by the Participant that is based on or attributable to retirement or an agreement to retire.

(b) If the Participant would be subject to the State Teachers Retirement System had the Participant not made an election pursuant to ORC Section 3305.05 or 3305.051 to participate in this Plan, all salary, wages, and other earnings paid to the Participant by reason of the Participant's employment, including compensation paid pursuant to a supplemental contract. The salary, wages, and other earnings shall be determined prior to determination of the amount required to be contributed by the Participant under Section 4.1 and without regard to whether any of the salary, wages, or other earnings are treated as deferred income for federal income tax purposes.

(1) Compensation does not include any of the following:

(i) Payments for accrued but unused sick leave or personal leave, including payments made under a plan established pursuant to ORC Section 124.39 or any other similar plan established by the Employer;

(ii) Payments made for accrued but unused vacation leave, including payments made pursuant to ORC Section 124.13 or a similar plan established by the Employer;

(iii) Payments made for vacation pay covering concurrent periods for which other salary, compensation, or benefits under ORC Chapter 3307 are paid;

(iv) Amounts paid by the Employer to provide life insurance, sickness, accident, endowment, health, medical, hospital, dental, or surgical coverage, or other insurance for the Participant, or the Participant's family, or amounts paid by the Employer to the Participant in lieu of providing the insurance;

(v) Incidental benefits, including lodging, food, laundry, parking, or services furnished by the Employer, use of the Employer's property or equipment, and reimbursement for job-related expenses authorized by the Employer, including moving and travel expenses and expenses related to professional development;

(vi) Payments made by the Employer in exchange for a Participant's waiver of a right to receive any payment, amount, or benefit described in Division (L)(2) of ORC Section 3307.01;

(vii) Payments by the Employer for services not actually rendered;

(viii) Any amount paid by the Employer as a retroactive increase in salary, wages, or other earnings that meets the requirements of ORC Section 3307.01(L)(2)(h)(i), (ii), (iii), or (iv);

(ix) Payments made to or on behalf of the Participant that are in excess of the annual compensation that may be taken into account by the Plan under IRC Section 401(a)(17);

(x) Payments made to the Participant under Division (B), (C) or (E) of ORC Section 5923.05, Section 4 of Substitute Senate Bill No. 3 of the 119th Ohio General Assembly, Section 3 of Amended Substitute Bill No. 164 of the 124th Ohio General Assembly or Amended Substitute House Bill No. 405 of the 124th Ohio General Assembly; and

(xi) Anything of value received by the Participant that is based on or attributable to retirement or an agreement to retire.

(c) If the Participant would be subject to the School Employees Retirement System had the Participant not made an election pursuant to Section 3305.05 or 3305.051 to participate in this Plan, all salary, wages, and other earnings paid to a Participant by reason of employment. The salary, wages, and other earnings shall be determined prior to determination of the amount required to be contributed by the Participant under Section 4.1 and without regard to whether any of the salary, wages, or other earnings are treated as deferred income for federal income tax purposes.

- (1) Compensation does not include any of the following:
- (i) Payments for accrued but unused sick leave or personal leave, including payments made under a Plan established pursuant to ORC Section 124.39 or any other similar plan established by the Employer;
 - (ii) Payments made for accrued but unused vacation leave, including payments made pursuant to ORC Section 124.13 or a similar plan established by the Employer;
 - (iii) Payments made for vacation pay covering concurrent periods for which other salary or compensation is also paid;
 - (iv) Amounts paid by the Employer to provide life insurance, sickness, accident, endowment, health, medical, hospital, dental, or surgical coverage, or other insurance for the Participant or the Participant's family, or amounts paid by the Employer to the Participant in lieu of providing the insurance;
 - (v) Incidental benefits, including lodging, food laundry, parking, or services furnished by the Employer, use of the Employer's property or equipment, and reimbursement for job-related expenses authorized by the Employer, including moving and travel expenses and expenses related to professional development;
 - (vi) Payments made to or on behalf of the Participant that are in excess of the annual compensation that may be taken into account by the Plan under IRC Section 401(a)(17);
 - (vii) Payments made to the Participant while on leave for military duty under Division (B), (C) or (E) of ORC Section 5923.05, Section 4 of Substitute Senate Bill No. 3 of the 119th Ohio General Assembly, Section 3 of Amended Substitute Senate Bill No. 164 of the 124th Ohio General Assembly, or Amended Substitute House Bill No. 405 of the 124th Ohio General Assembly; and
 - (viii) Anything of value received by the Participant that is based on or attributable to retirement or an agreement to retire.

Notwithstanding the foregoing, Compensation shall not be reduced by the amount of exclusions that are not currently includable in the Participant's gross income by reason of the application of IRC Sections 125, 132(f), 402(e)(3), 403(b), 414(h)(2) and 457.

An employee who has satisfied the eligibility requirements for Employer Contributions and Nonelective Contributions during a Plan Year shall be entitled to such contributions only with respect to Compensation earned on or after the date he becomes a Participant.

The annual Compensation of each Participant taken into account in determining allocations shall not exceed \$200,000, as adjusted for cost-of-living increases in accordance with IRC Section 401(a)(17)(B). Annual Compensation means Compensation during the Plan Year or such other consecutive 12-month period over which compensation is otherwise determined under the Plan (the determination period). The cost-of-living adjustment in effect for a calendar year applies to annual Compensation for the determination period that begins with or within such calendar year. If Compensation for any prior determination period is taken into account in determining a Participant's allocations for the current Plan Year, the Compensation for such prior determination period is subject to the applicable annual Compensation limit in effect for that prior period.

If a determination period consists of fewer than 12 months, the annual compensation limit is an amount equal to the otherwise applicable annual compensation limit multiplied by a fraction, the numerator of which is the number of months in the short determination period, and the denominator of which is 12.

Section 2.7. Disabled or Disability

"Disabled or Disability" shall mean the inability to engage in any substantial gainful activity by reason of any medically determinable physical or mental impairment that can be expected to result in death or to be of long continued and indefinite duration, provided that such Disability occurs while the Participant is an Eligible Employee of the Employer. A Participant shall be considered Disabled only if the permanence and degree of such impairment is supported by medical evidence. Such determinations shall be made by each Provider.

Section 2.8. Eligible Employee

"Eligible Employee" shall mean any Full-time Employee, unless such person had an opportunity to make an election as an Academic Employee or an Administrative Employee to participate in an alternative retirement plan sponsored by the Employer. Notwithstanding the foregoing, "Eligible Employee" automatically shall include (1) any employee who participated in an alternative retirement plan in the employee's last employment position with the Employer (and who has not incurred a One Year Break in Service) and who transfers, or is transferred, to an employment position with the Employer for which an alternative retirement plan is not available from that Employer or (2) any employee whose employment with the Employer terminates while the employee is participating in an alternative retirement plan (as described in ORC Chapter 3305) and the employee recommences employment with the Employer before the employee has had a One Year Break in Service regardless of the employee's employment position with the Employer upon the employee's return or (3) any Full-time Employee whose previous employment with the Employer terminated before the employee had completed one hundred twenty (120) days of service with the Employer and such Employee had not, or had not been deemed to have, elected to participate in the Public Employees Retirement System, School Employees Retirement System or State Teachers Retirement System (collectively, "State Retirement System") as applicable, within such Employee's previous employment with the Employer.

Section 2.9. Employer Account

The "Employer Account" shall mean the separate account maintained for each Participant to which all Employer Contributions (including Forfeitures, if applicable) shall be allocated.

Section 2.10. Forfeiture

"Forfeiture" shall mean the amount of the non-vested portion of a Participant's Employer Account following a Participant's termination of employment with the Employer.

Section 2.11. Hour of Service

"Hour of Service" shall mean each hour for which an employee is paid or entitled to payment for the performance of duties for the Employer.

For purposes of determining an employee's initial or continued eligibility to participate in the Plan or the nonforfeitable interest in the Participant's account balance derived from Employer Contributions, an employee will receive credit for the aggregate of all time period(s) commencing with the employee's first day of employment or reemployment and ending on the date a One Year Break in Service begins. The first day of employment or reemployment is the first day the employee performs an Hour of Service.

Section 2.12. IRC

"IRC" shall mean the Internal Revenue Code of 1986, as amended.

Section 2.13. Joint and Survivor Annuity

A "Joint and Survivor Annuity" shall mean an immediate annuity for the life of the Participant with a survivor annuity for the life of the Participant's Beneficiary which is not less than 50% and not more than 100% of the amount of the annuity which is payable during the joint lives of the Participant and the Participant's Beneficiary and which is the actuarial equivalent of the Participant's vested Account. The percentage of the survivor annuity under the Plan shall be elected by the Participant subject to the annuity options available under the Annuity Contract.

Section 2.14. Leave of Absence

A "Leave of Absence" shall mean that period during which the Participant is absent without Compensation and for which the Employer, in its sole discretion has determined the Participant to be on a "Leave of Absence" instead of having terminated his or her employment. However, such discretion of the Employer shall be exercised in a nondiscriminatory manner. In all events, a Leave of Absence by reason of service in the armed forces of the United States shall end no later than the time at which a Participant's reemployment rights as a member of the armed forces cease to be protected by law, except that if the Participant resumes employment with the Employer prior thereto, the Leave of Absence shall end on such date of resumption of employment. The date that the Leave of Absence ends shall be deemed the Termination Date if the Participant does not resume

employment with the Employer. In determining a Year of Service for Vesting, all such Leaves of Absence shall be considered to be periods of continuous employment with the Employer.

Section 2.15. Limitation Year

The "Limitation Year" for purposes of IRC Section 415 shall mean the Plan Year.

Section 2.16. Nonelective Contributions

"Nonelective Contributions" shall mean those contributions made by the Participant pursuant to Section 4.1.

Section 2.17. Normal Retirement Age

The "Normal Retirement Age" shall mean the time at which the Participant attains 65 years of age.

Section 2.18. One Year Break in Service

A "One Year Break in Service" or "Break in Service" shall mean a Period of Severance of at least 365 consecutive days.

Section 2.19. Participant

A "Participant" shall mean every employee or former employee who has met the applicable participation requirements of Article III.

Section 2.20. Participant Account

The "Participant Account" shall mean the account to which all Nonelective and Voluntary Contributions by the Participant shall be allocated, if applicable. Separate accounts within the Participant Account will be maintained for the Nonelective Contributions and the Voluntary Contributions of each Participant.

Section 2.21. Period of Severance

A "Period of Severance" shall mean a continuous period of time during which the employee is not employed by the Employer. Such period begins on the date the employee retires, resigns or is discharged. In the case of an individual who is absent from work for maternity or paternity reasons, the 12-consecutive month period ending on the first anniversary of the first date of such absence shall not constitute a Break in Service. For purposes of this paragraph, an absence from work for maternity or paternity reasons means an absence: (1) by reason of the pregnancy of the individual, (2) by reason of the birth of a child of the individual, (3) by reason of the placement of a child with the individual in connection with the adoption of such child by such individual, or (4) for purposes of caring for such child for a period beginning immediately following such birth or placement.

Section 2.22. Plan

"Plan" shall mean this Plan. For purposes of the IRC, this Plan shall be considered and administered as a "profit-sharing plan."

Section 2.23. Pre-Retirement Survivor Annuity

A "Pre-Retirement Survivor Annuity" shall mean a survivor annuity for the life of the surviving Beneficiary of the Participant which is the actuarial equivalent of the Participant's vested Account.

Section 2.24. Retirement

"Retirement" shall mean the termination of employment of a Participant who has attained at least the Normal Retirement Age. The Participant may work beyond Normal Retirement Age, in which case Employer Contributions, Nonelective Contributions, and Voluntary Contributions shall continue to be allocated to the Participant's Account.

Section 2.25. ORC

"ORC" shall mean the Ohio Revised Code, as amended.

Section 2.26. Rollover Contribution

"Rollover Contribution" means those amounts transferred to this Plan as are described in Sections 4.5 and 7.9.

Section 2.27. Termination Date

The "Termination Date" shall mean the date on which the earliest of the following events occurs: (a) a Participant's Retirement, (b) a Participant's termination of employment as a result of Disability, (c) a Participant's death, or (d) a Participant's termination of employment for any other reason.

Section 2.28. Total Service for Vesting

"Total Service for Vesting" shall mean the sum of each separate Year of Service for Vesting credited to the Participant. In the case of a Participant who has a One Year Break in Service, all Years of Service for Vesting after such Break in Service will be disregarded for the purpose of vesting the Employer Account that accrued before such breaks, and all pre-break service will be disregarded for the purposes of vesting the Employer Account that accrues after such breaks.

Section 2.29. Voluntary Contribution

"Voluntary Contribution" shall mean those contributions made by a Participant pursuant to Section 4.3.

ARTICLE III. ELIGIBILITY TO PARTICIPATE

Section 3.1. Initial Entry

All Eligible Employees as of the date the Board of Trustees of the Employer establishes the Plan (the "Establishment Date") shall have a period of 120 days from such date in which to elect to participate in the Plan. An Eligible Employee shall have a period of 120 days from the date upon which the employee first is credited with an Hour of Service in which to elect to participate in the Plan. Such election shall be effective on the Eligible Employee's employment commencement date and shall be irrevocable when made for Eligible Employees commencing employment on or after April 1, 2001. Eligible Employees failing to elect participation in the Plan may not subsequently elect participation unless they have had a One Year Break in Service and are reemployed as Eligible Employees. For existing employees who became Eligible Employees due to a change in position, references in this Section to employment commencement date and to the date upon which the employee is first credited with an Hour of Service shall mean the date upon which the employee became an Eligible Employee.

Section 3.2. Continued Eligibility to Participate

A Participant will continue to participate in the Plan as long as the Participant remains an employee of the Employer.

Section 3.3. Resumption of Participation

In the event a Participant is re-employed prior to incurring a One-Year Break in Service, such employee will participate in the Plan immediately upon becoming an Eligible Employee of the Employer.

Section 3.4. Eligibility Determinations and Employer Powers

The Employer shall have full power (a) to interpret and construe this Plan in a manner consistent with its terms and provisions and with IRC Section 401 and other applicable qualified plan provisions of the IRC, and to establish rules and procedures conforming to those provisions; (b) to determine all questions of eligibility and of the status and rights of Participants; (c) to determine the amounts to be contributed to each Participant's Account; and (d) to employ such agents, attorneys, actuaries, accountants, auditors, investment counsel, and clerical assistants as it may deem necessary. In all such cases the Employer's determination shall be final and conclusive upon all persons. It is recognized that unusual circumstances may occur and questions may arise that are not specifically covered by any provision of this Plan, and the Employer shall have the right to resolve all such questions.

Notwithstanding the above, the Employer's power and responsibility under this Plan shall not extend to, nor have any control over, those responsibilities and duties of the Provider.

ARTICLE IV. CONTRIBUTIONS

Section 4.1. Nonelective Contributions

An Eligible Employee who becomes a Participant under this Plan in accordance with the provisions of Article III shall be deemed to have authorized the Employer to deduct from such Participant's Compensation, prior to its payment, a certain percentage of such Participant's Compensation, as a Nonelective Contribution to the Plan. Such contributions shall be credited to the Participant Account.

The Nonelective Contribution percentage shall equal the percentage of the Participant's Compensation which, but for the election to participate in this Plan, would have otherwise been contributed to the State Retirement System that applies to the Participant's position; provided that the Nonelective Contribution percentage shall not be less than three percent.

The amount of the Nonelective Contribution shall be picked up by the Participant's Employer as provided for in IRC Section 414(h)(2). The Employer may choose to apply for approval from the National Office of the Internal Revenue Service concerning the applicability of IRC Section 414(h)(2). The Participant shall not have the option to receive this picked up contribution directly and such contributions shall be paid by the Employer directly to the respective Provider selected by the Participant.

Section 4.2. Employer Contributions

Employer Contributions shall be made as set forth in Section 1.10. Such contributions shall be credited to the Employer Account.

Notwithstanding Section 4.1 and the preceding paragraph of this Section 4.2, in no event shall the amount contributed under Sections 4.1 and 4.2 be less than the amount necessary to qualify the Plan as a state retirement system pursuant to IRC Section 3121(b)(7) and the Treasury Regulations adopted thereunder.

Each Participant will share in Employer Contributions for the period beginning on the date the Participant commences participation under the Plan and ending on the date on which such Participant severs employment with the Employer or is no longer a member of an Eligible Employee.

Section 4.3. Voluntary Contributions

Effective April 1, 2001, except as required by Ohio law, voluntary non-deductible employee contributions to the Plan shall no longer be permitted. Voluntary non-deductible employee contributions made prior to April 1, 2001 shall be held and administered in accordance with the terms of the Plan.

Section 4.4. Corrective Distributions

If the limits under IRC Section 415 are exceeded for any taxable year, and such excess is a result of a reasonable error in estimating a Participant's annual Compensation or from such other facts and circumstances that are permitted under any regulation or other ruling of the U.S. Department of the Treasury, then the Account of the Participant will be adjusted by the amount of the Employer Contributions for the next Limitation Year in accordance with Section 5.3(a)(4).

Section 4.5. Rollover Contributions

(a) Any Participant may make a Rollover Contribution to this Plan; provided, however, that the plan from which the funds are to be transferred must permit the transfer to be made, and provided, further, the Provider is reasonably satisfied that such transfer will not jeopardize the tax exempt status of this Plan or create adverse tax consequences for the Employer. Rollover Contributions shall be made by delivery of such amount to the respective Provider. All Rollover Contributions must be in cash or property satisfactory to the Provider, whose decision in this regard shall be final.

(b) If the Provider accepts such transfer of funds, it shall allocate them to the appropriate Participant Account of the transferring Participant, or to a separate or segregated Account established for such purpose ("Rollover Account"). If the funds are allocated to a Rollover Account, they shall be invested separately, and any appreciation, depreciation, gain, or loss with respect to the Rollover Account, and any related expenses, shall be allocated to such Rollover Account. For all other purposes such funds shall be treated as if they had been allocated to the Participant's Account.

(c) Rollover Contributions shall not be considered to be Participant contributions for the purpose of calculating the limitations under Section 5.3.

(d) Any amount that is credited to a Participant's Account pursuant to a Rollover Contribution or transfer under Section 4.6 of this Plan shall be one hundred percent (100%) vested and nonforfeitable at all times. In all other respects, the portion of a Participant's Account attributable to such a Rollover Contribution or transfer shall be subject to the terms of this Plan.

Section 4.6. Transfers from a Plan of the Employer

Any Participant who has participated in a plan under IRC Section 401(a) or 403(a) attributable to such Participant's current employment with the Employer may elect to transfer all or a portion of the amount accumulated under such other plan to this Plan provided such transfer may be effected in a manner consistent with the terms of such other plan(s) as well as the terms of this Plan. Such transfer shall only be permitted if such transfer qualifies as a tax-free transfer under generally accepted interpretations of the IRC. The portion of a Participant's Account attributable to such a transfer shall be subject to the terms of this Plan as if the contributions from which the transferred amount are derived were made under this Plan.

ARTICLE V. ADMINISTRATION OF ACCOUNTS

Section 5.1. Investments

The amounts allocated to a Participant's Account shall be invested in Annuity Contracts for Participants provided by the respective Provider. The terms and conditions of such Annuity Contracts shall be considered part of, and shall be construed as having been incorporated into the Plan. Participants will invest their Accounts based upon the investment options available under the Annuity Contracts and may make their investment selections pursuant to the terms and conditions contained in the respective Annuity Contracts. If any provision of an Annuity Contract conflicts with the Plan, the terms of the Plan shall control.

Section 5.2. Intra-Plan Transfers

Subject to the Provider's rules for transfers and the ORC, a Participant may specify that a part or all of such Participant's Account may be transferred among different investment options offered under such Annuity Contract or may be transferred to the Annuity Contract of another authorized Provider. Transfers between Providers are subject to the ORC and each Provider's rules for such transfers.

If a Participant makes an election to change to a new Provider, a Participant may specify that a part or all of such Participant's Account be transferred to the new Provider. Provided however, a Provider is not required to immediately transfer any part of the Participant's Account invested at the Participant's election in a fixed annuity account if the contract under which the investment was made permits the Provider to make such a transfer over a period of time not exceeding ten years and the contract was filed with and approved by the Ohio Department of Insurance, as described in ORC Section 3911.011.

Section 5.3. Limitations on Allocations to each Participant

(a)

(1) If a Participant does not participate in, and has never participated in, another qualified plan maintained by the Employer or a welfare benefit fund, as defined in IRC Section 419(e) maintained by the Employer, or an individual medical benefit account, as defined in IRC Section 415(l)(2), maintained by the Employer, which provides an annual addition as defined in Paragraph (c)(1) of this Section 5.3, the amount of annual additions which may be credited to the Participant's account for any Limitation Year will not exceed the lesser of the maximum permissible amount or any other limitations contained in this Plan. If the Employer Contribution that would otherwise be contributed or allocated to the Account of the Participant would cause the annual additions for the Limitation Year to exceed the maximum permissible amount, the amount contributed or allocated will be reduced so that the annual additions for the Limitation Year will equal the maximum permissible amount, and such reduction shall be contributed, if possible, in a future Limitation Year.

(2) Prior to determining the Participant's actual Compensation for the Limitation Year, the Employer may determine the maximum permissible amount for a Participant on the basis of a reasonable estimation of the Participant's Compensation for the Limitation Year, uniformly determined for all Participants similarly situated.

(3) As soon as administratively feasible after the end of the Limitation Year, the maximum permissible amount for the Limitation Year will be determined on the basis of the Participant's actual Compensation for the Limitation Year.

(4) If, pursuant to Paragraph (a)(3) of this Section 5.3 or as a result of an allocation of Forfeitures, there is an excess amount, the excess will be disposed of as follows:

(i) Any Voluntary Contributions (plus attributable earnings), to the extent they would reduce the excess amount, will be returned to the Participant.

(ii) If after the application of Subparagraph (i) an excess amount still exists, and the Participant is covered by the Plan at the end of the Limitation Year, the excess amount in the Participant's Account will be used to reduce Employer Contributions (including any allocation of Forfeitures) for such Participant in the next Limitation Year, and each succeeding Limitation Year if necessary.

(iii) If after the application of Subparagraph (i) an excess amount still exists, and the Participant is not covered by the Plan at the end of a Limitation Year, the excess amount will be held unallocated in a suspense account. The suspense account will be applied to reduce Employer Contributions for all remaining Participants in the next Limitation Year, and each succeeding Limitation Year if necessary.

(iv) If a suspense account is in existence at any time during a Limitation Year pursuant to this Section, it will be administered in accordance with the Provider's investment policies. If a suspense account is in existence at any time during a particular Limitation Year, all amounts in the suspense account must be allocated and reallocated to Accounts of Participants before any Employer or Participant contributions may be made to the Plan for that Limitation Year. Excess amounts may not be distributed to Participants or former Participants.

(b)

(1) This Subsection (b) applies if, in addition to this Plan, the Participant is covered under another qualified defined contribution plan maintained by the Employer, a welfare benefit fund, as defined in IRC Section 419(e) maintained by the Employer, or an individual medical benefit account, as defined in IRC Section 415(1)(2), maintained by the Employer, which provides an annual addition as defined in Paragraph (c)(1) of this Section 5.3, during any Limitation Year. The annual additions which may be credited to the Account of a Participant under the other plans, individual medical benefit accounts and

welfare benefit funds for the same Limitation Year will not exceed the maximum permissible amount reduced by the annual additions credited to the Account of a Participant under this Plan for such Limitation Year. If the annual additions with respect to the Participant under this Plan are equal to or greater than the maximum permissible amount, no amount will be contributed or allocated to the account(s) of the Participant under such other defined contribution plans, individual medical benefit accounts and welfare benefit funds for the Limitation Year.

(2) Prior to determining the Participant's actual Compensation for the Limitation Year, the Employer may determine the maximum permissible amount for a Participant in the manner described in Paragraph (a)(2).

(3) As soon as administratively feasible after the end of the Limitation Year, the maximum permissible amount for the Limitation Year will be determined on the basis of the Participant's actual Compensation for the Limitation Year.

(4) If, pursuant to Paragraph (b)(3) or as a result of the allocation of Forfeitures, a Participant's annual additions under this Plan and such other plans would result in an excess amount for a Limitation Year, the excess amount will be deemed to consist of the annual additions last allocated, except that annual additions attributable to a welfare fund or individual medical benefit account will be deemed to have been allocated first regardless of the actual allocation date.

(5) If an excess amount was allocated to a Participant on an allocation date of this Plan which coincides with an allocation date of another plan, the excess amount attributed to this Plan will be the product of:

(i) The total excess amount allocated as of such date, times

(ii) The ratio of (a) the annual additions allocated to the Participant for the Limitation Year as of such date under this Plan to (b) the total annual additions allocated to the Participant for the Limitation Year as of such date under this and all other qualified defined contribution plans.

(6) Any excess amount attributed to this Plan will be disposed in the manner described in Paragraph (a)(4) of this Section 5.3.

(c) For purposes of this Section 5.3, the following words and terms shall have the meanings indicated:

(1) "Annual additions." Annual additions means the sum of the following credited to the Account of a Participant for the Limitation Year:

(i) Employer Contributions;

(ii) Participant contributions (Nonelective and Voluntary Contributions);

(iii) Forfeitures;

(iv) amounts allocated to an individual medical benefit account, as defined in IRC Section 415(1)(2), which is part of a pension or annuity plan maintained by the Employer are treated as annual additions to a defined contribution plan. Also, amounts derived from contributions paid or accrued which are attributable to post-retirement medical benefits, allocated to the separate account of a key employee, as defined in IRC Section 419A(d)(3), under a welfare benefit fund, as defined in IRC Section 419(e), maintained by the Employer are treated as annual additions to a defined contribution plan; and

(v) allocations under a simplified employee pension.

For this purpose, any excess amount applied under Paragraphs (a)(4) or (b)(6) of this Section 5.3 in the Limitation Year to reduce Employer Contributions will be considered annual additions for such Limitation Year.

(2) "Compensation." Compensation has the meaning selected in Section 1.3 of this Plan.

For purposes of applying the limitations described in Section 5.3 of this Plan:

(i) Compensation paid or made available during such Limitation Year shall include any elective deferral (as defined in IRC Section 402(g)(3)), and any amount which is contributed or deferred by the Employer at the election of the employee and which is not includable in the gross income of the employee by reason of IRC Section 125 or 457.

(ii) For Limitation Years beginning on and after January 1, 2001, Compensation paid or made available during such Limitation Years shall include elective amounts that are not includable in gross income of the employee by reason of IRC Section 132(f)(4).

(3) "Maximum permissible amount." For Limitation Years beginning on or after January 1, 2002, maximum permissible amount means the lesser of (a) 100 percent of the Participant's Compensation, within the meaning of IRC Section 415(c)(3), for the Limitation Year, or (b) \$40,000 as adjusted for increases in the cost-of-living under IRC Section 415(d).

(d) Adjustments to Compensation: Effective for Limitation Years beginning on or after July 1, 2007, Compensation for purposes of this Section 5.3:

(1) shall be based on the amount actually paid or made available to the Participant (or, if earlier, includable in the gross income of the Participant) during the Limitation Year; and

(2) shall include amounts paid by the later of two and one-half (2½) months after the Participant's severance from employment (as defined below) with the Employer or the end of the Limitation Year that includes the date of the Participant's severance from employment with the Employer, if:

(A) the payment is for unused accrued bona fide sick, vacation, or other leave (but only if the Participant would have been able to use the leave if employment had continued); or

(B) the payment is received by the Participant pursuant to a nonqualified unfunded deferred compensation plan, but only if the payment would have been paid to the Participant at the same time if the Participant had continued in employment with the Employer and only to the extent that the payment is includible in the Participant's gross income; or

(C) the payment is regular compensation for services during the Participant's regular working hours, or compensation for services outside the Participant's regular working hours (such as overtime or shift differential), commissions, bonuses, or other similar payments, and, absent a severance from employment, the payments would have been paid to the Participant while the Participant continued in employment with the Employer.

(3) may include amounts earned during the Limitation Year but not paid during that Limitation Year solely because of the timing of pay periods and pay dates, provided

(A) such amounts are paid during the first few weeks of the next Limitation Year;

(B) such amounts are included on a uniform and consistent basis with respect to all similarly situated Participants; and

(C) no such amounts are included in more than one Limitation Year.

(4) shall not include amounts paid as compensation to a non-resident alien, as defined in IRC Section 7701(b), who is not a Participant in the Plan to the extent the compensation is excludable from gross income and is not effectively connected with the conduct of a trade or business within the United States

In addition, for Limitation Years beginning on or after July 1, 2007, Compensation for purposes of this Section shall not reflect compensation for a year greater than the limit under IRC Section 401(a)(17) that applies to that year.

Anything herein to the contrary notwithstanding, in correcting an "excess 415 amount" in a Limitation Year beginning on or after July 1, 2007, the Employer may use any appropriate correction under the Employee Plans Compliance Resolution System, or any successor thereto.

An Eligible Employee has a "severance from employment" when the Eligible Employee ceases to be an employee of the Employer maintaining the Plan, and an Eligible Employee does not have a "severance from employment" if, in connection with a change of employment, the individual's new employer maintains such Plan with respect to the individual. The determination of whether an Eligible Employee ceases to be an employee of the Employer maintaining the Plan is based on all of the relevant facts and circumstances.

Section 5.4. Designation of Beneficiary

Each Participant may, pursuant to the forms provided by the Provider, designate from time to time in writing one or more Beneficiaries, who will receive the Participant's vested Account balance in the event of the Participant's death. Designation of one or more Beneficiaries shall become effective upon receipt of the fully completed forms by the Provider and shall supersede all prior designations made by the Participant. If the Participant dies without having made a Beneficiary designation, the Provider shall distribute such benefits in the order provided in the Annuity Contract.

Spousal rights to benefits are set forth in Section 1.12.

Section 5.5. Loans to Participants

If the Plan permits loans under Section 1.11, the following shall apply:

- (a) Loans shall be made available to all Participants on a reasonably equivalent basis.
- (b) Loans shall not be made available to highly compensated employees in an amount greater than the amount made available to other Eligible Employees.
- (c) Loans must be adequately secured and bear a reasonable interest rate.
- (d) The repayment of the loan shall be made with payments that provide for a substantially level amortization of principal and interest over the term of the loan. Such payments shall be required to be made not less frequently than quarterly.
- (e) In the event of default, foreclosure on the note and attachment of security will not occur until a distributable event occurs in the Plan.
- (f) If the spousal consent option in Section 1.12 applies, a Participant must obtain the consent of his or her spouse, if any, to use the Account as security for the loan. Spousal consent shall be obtained no earlier than the beginning of the 90-day period that ends on the date on which the loan is to be so secured. The consent must be in writing, must acknowledge the effect of the loan, and must be witnessed by the Provider or notary public. Such consent shall thereafter be binding with respect to the consenting spouse or any subsequent spouse with respect to that loan. A new consent shall be required if the Account is used for renegotiation, extension, renewal, or other revision of the loan.

(g) Loan repayments may be suspended under this Plan as permitted under IRC Section 414(u)(4).

(h) The foregoing provisions shall be the standard loan provisions of the Plan. However, different loan terms may be permitted provided that the final determination shall be made by the Provider on a uniform and nondiscriminatory basis. Accordingly, the provisions of this Section 5.5 may be supplemented and/or replaced by more specific or different written provisions adopted by the Provider as part of the Plan's loan policy.

ARTICLE VI. VESTING

Section 6.1. Participant Account and Rollover Account 100 Percent Vested

Participant Accounts and Rollover Accounts shall be 100% vested at all times.

Section 6.2. Employer Account Vesting on Death, Retirement, or Disability

If a Participant's employment is terminated due to his or her death, due to his or her Disability, or on or after the Participant's attaining Normal Retirement Age, 100% of the Participant's Employer Account shall vest in the Participant (or in his or her Beneficiary, as the case may be) and shall be distributed in accordance with the provisions of Article VII.

Section 6.3. Employer Account Vesting on Termination

Except as provided in Section 6.2, a Participant's Employer Account shall be vested in accordance with Section 1.13. Upon a One Year Break in Service, forfeited Employer Accounts shall be used to reduce future Employer Contributions.

ARTICLE VII. DISTRIBUTION OF BENEFITS

Section 7.1. Method of Distribution of Accounts

(a) A Participant may elect to receive distribution of his or her vested Account in one of the forms selected by the Employer in Section 1.15. If the Participant fails to make an election, and the Employer has not elected the Joint and Survivor Annuity Option in Section 1.15, the Participant's vested account shall be distributed by the Provider in the form of a lump sum. Notwithstanding the preceding, if a Participant terminates service, the entire amount of such vested Account shall be either distributed to the Participant by the Provider or rolled over by the Participant within the time specified in Section 7.2. The Provider shall be responsible for distributing a Participant's Account and for making such distributions pursuant to the provisions of the Plan.

(b) If the spousal consent option in Section 1.12 applies, the Participant and the Participant's spouse (or where either the Participant or the spouse has died, the survivor) must consent to any distribution of such vested Account. The consent of the Participant and the Participant's spouse shall be obtained by the Provider in writing within the 90-day

period ending on the annuity starting date. The annuity starting date is the first day of the first period for which an amount is paid as an annuity or any other form.

Notwithstanding the foregoing, only the Participant need consent to the commencement of a distribution in the form of a Joint and Survivor Annuity. Neither the consent of the Participant nor the Participant's spouse shall be required to the extent that a distribution is required to satisfy IRC Section 401(a)(9) or IRC Section 415. In addition, upon termination of this Plan, if the Plan does not offer an annuity option (purchased from a commercial provider) and if neither the Employer nor any affiliated employer maintains another defined contribution plan (other than an employee stock ownership plan as defined in IRC Section 4975(e)(7)), the Participant's vested Account will, without the Participant's consent, be distributed to the Participant.

(c) If distributions are made in installments, the amount of the installment to be distributed each year must be at least an amount equal to the quotient obtained by dividing the Participant's entire interest by the life expectancy of the Participant or the joint and last survivor expectancy of the Participant and his designated Beneficiary. Life expectancy and joint and last survivor expectancy are computed by the use of the return multiples contained in Treasury Regulations Section 1.72-9, Table V and VI or, in the case of payments under a contract issued by an insurance company, by use of the life expectancy tables of the insurance company. For purposes of this computation, a Participant's life expectancy may be recalculated no more frequently than annually, but the life expectancy of a nonspouse Beneficiary may not be recalculated.

Section 7.2. Time of Distribution

7.2.1 Subject to Section 7.3, Joint and Survivor Annuity or Pre-Retirement Survivor Annuity, the requirements of this Section 7.2 shall apply to any distribution of a Participant's vested Account and will take precedence over any inconsistent provisions of this Plan. All distributions required under this Section 7.2 shall be determined and made in accordance with the Treasury Regulations under IRC Section 401(a)(9), including the minimum distribution incidental benefit requirement. Distributions may commence as soon as administratively feasible following a Participant's Termination Date or Disability.

7.2.2 General Rules

(a) **Effective Date.** The provisions of this Section 7.2 will apply for purposes of determining required minimum distributions for calendar years beginning with the 2003 calendar year.

(b) **Precedence.** The requirements of this Section 7.2 will take precedence over any inconsistent provisions of the Plan.

(c) **Requirements of Treasury Regulations Incorporated.** All distributions required under this Section 7.2 will be determined and made in accordance with the Treasury Regulations under IRC Section 401(a)(9) and the minimum distribution incidental benefit requirement of IRC Section 401(a)(9)(G).

(d) TEFRA Section 242(b)(2) Elections. Notwithstanding the other provisions of this Section 7.2, distributions may be made under a designation made before January 1, 1984, in accordance with Section 242(b)(2) of the Tax Equity and Fiscal Responsibility Act (TEFRA) and the provisions of the Plan that relate to Section 242(b)(2) of TEFRA.

7.2.3 Time and Manner of Distribution

(a) Required beginning date. The Participant's entire interest will be distributed, or begin to be distributed, to the Participant no later than the Participant's required beginning date (as defined in Section 7.2.6 below).

(b) Death of Participant Before Distributions Begin. If the Participant dies before distributions begin, the Participant's entire interest will be distributed, or begin to be distributed, no later than as follows:

(1) If the Participant's surviving spouse is the Participant's sole designated Beneficiary, then, distributions to the surviving spouse will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died, or by December 31 of the calendar year in which the Participant would have attained age 70-1/2, if later.

(2) If the Participant's surviving spouse is not the Participant's sole designated Beneficiary, then, distributions to the designated Beneficiary will begin by December 31 of the calendar year immediately following the calendar year in which the Participant died.

(3) If there is no designated Beneficiary as of September 30 of the year following the year of the Participant's death, the Participant's entire interest will be distributed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.

(4) If the Participant's surviving spouse is the Participant's sole designated Beneficiary and the surviving spouse dies after the Participant but before distributions to the surviving spouse begin, this subsection (b) (other than subsection (b)(1)), will apply as if the surviving spouse were the Participant.

For purposes of this subsection (b) and Section 7.2, unless Section 7.2.3(b)(4) applies, distributions are considered to begin on the Participant's required beginning date. If Section 7.2.3(b)(4) applies, distributions are considered to begin on the date distributions are required to begin to the surviving spouse under subsection (b)(1). If distributions under an annuity purchased from an insurance company irrevocably commence to the Participant before the Participant's required beginning date (or to the Participant's surviving spouse before the date distributions are required to begin to the surviving spouse under Section 7.2.3(b)(1), the date distributions are considered to begin is the date distributions actually commence.

(c) **Form of Distribution.** Unless the Participant's interest is distributed in the form of an annuity purchased from an insurance company or in a single sum on or before the required beginning date, as of the first distribution calendar year distributions will be made in accordance with Sections 7.2.4 and 7.2.5. If the Participant's interest is distributed in the form of an annuity purchased from an insurance company, distributions thereunder will be made in accordance with the requirements of IRC Section 401(a)(9) and the Treasury Regulations.

7.2.4 Required Minimum Distributions During Participant's Lifetime

(a) **Amount of Required Minimum Distribution for Each Distribution Calendar Year.** During the Participant's lifetime, the minimum amount that will be distributed for each distribution calendar year is the lesser of:

(1) the quotient obtained by dividing the Participant's Account balance by the distribution period in the Uniform Lifetime Table set forth in Section 1.401(a)(9)-9, Q&A-2 of the Treasury Regulations, using the Participant's age as of the Participant's birthday in the distribution calendar year; or

(2) if the Participant's sole designated Beneficiary for the distribution calendar year is the Participant's spouse, the quotient obtained by dividing the Participant's Account balance by the number in the Joint and Last Survivor Table set forth in Section 1.401(a)(9)-9, Q&A-3 of the Treasury Regulations, using the Participant's and spouse's attained ages as of the Participant's and spouse's birthdays in the distribution calendar year.

(b) **Lifetime Required Minimum Distributions Continue Through Year of Participant's Death.** Required minimum distributions will be determined under this Section 7.2.4 beginning with the first distribution calendar year and up to and including the distribution calendar year that includes the Participant's date of death.

7.2.5 Required Minimum Distributions After Participant's Death

(a) **Death On or After Date Distributions Begin.**

(1) **Participant Survived by Designated Beneficiary.** If the Participant dies on or after the date distributions begin and there is a designated Beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account balance by the longer of the remaining life expectancy of the Participant or the remaining life expectancy of the Participant's designated Beneficiary, determined as follows:

(i) The Participant's remaining life expectancy is calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.

(ii) If the Participant's surviving spouse is the Participant's sole designated Beneficiary, the remaining life expectancy of the surviving spouse is calculated for each distribution calendar year after the year of the Participant's death using the surviving spouse's age as of the spouse's birthday in that year. For distribution calendar years after the year of the surviving spouse's death, the remaining life expectancy of the surviving spouse is calculated using the age of the surviving spouse as of the spouse's birthday in the calendar year of the spouse's death, reduced by one for each subsequent calendar year.

(iii) If the Participant's surviving spouse is not the Participant's sole designated Beneficiary, the designated Beneficiary's remaining life expectancy is calculated using the age of the Beneficiary in the year following the year of the Participant's death, reduced by one for each subsequent year.

(2) No Designated Beneficiary. If the Participant dies on or after the date distributions begin and there is no designated Beneficiary as of September 30 of the year after the year of the Participant's death, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account balance by the Participant's remaining life expectancy calculated using the age of the Participant in the year of death, reduced by one for each subsequent year.

(b) Death Before Date Distributions Begin.

(1) Participant Survived by Designated Beneficiary. If the Participant dies before the date distributions begin and there is a designated Beneficiary, the minimum amount that will be distributed for each distribution calendar year after the year of the Participant's death is the quotient obtained by dividing the Participant's Account balance by the remaining life expectancy of the Participant's designated Beneficiary, determined as provided in Section 7.2.5(a) above.

(2) No Designated Beneficiary. If the Participant dies before the date distributions begin and there is no designated Beneficiary as of September 30 of the year following the year of the Participant's death, distributions of the Participant's entire interest will be completed by December 31 of the calendar year containing the fifth anniversary of the Participant's death.

(3) Death of Surviving Spouse Before Distributions to Surviving Spouse Are Required to Begin. If the Participant dies before the date distributions begin, the Participant's surviving spouse is the Participant's sole designated Beneficiary, and the surviving spouse dies before distributions are required to begin to the surviving spouse under Section 7.2.3(b)(1), this Section 7.2.5(b) will apply as if the surviving spouse were the Participant.

7.2.6 Definitions

(a) **Designated Beneficiary.** The individual who is designated as the beneficiary under Section 5.4 of the Plan and is the designated Beneficiary under IRC Section 401(a)(9) and Section 1.401(a)(9)-4 of the Treasury Regulations.

(b) **Distribution calendar year.** A calendar year for which a minimum distribution is required. For distributions beginning before the Participant's death, the first distribution calendar year is the calendar year immediately preceding the calendar year which contains the Participant's required beginning date. For distributions beginning after the Participant's death, the first distribution calendar year is the calendar year in which distributions are required to begin under Section 7.2.3(b)(1). The required minimum distribution for the Participant's first distribution calendar year will be made on or before the Participant's required beginning date.

The required minimum distribution for other distribution calendar years, including the required minimum distribution for the distribution calendar year in which the Participant's required beginning date occurs, will be made on or before December 31 of that distribution calendar year.

(c) **Life expectancy.** Life expectancy as computed by use of the Single Life Table in Section 1.401(a)(9)-9, Q&A-I of the Treasury Regulations.

(d) **Participant's Account balance.** The Account balance as of the last Valuation Date in the calendar year immediately preceding the distribution calendar year (valuation calendar year) increased by the amount of any contributions made and allocated or Forfeitures allocated to the Account balance as of dates in the valuation calendar year after the Valuation Date and decreased by distributions made in the valuation calendar year after the Valuation Date. The Account balance for the valuation calendar year includes any amounts rolled over or transferred to the Plan either in the valuation calendar year or in the distribution calendar year if distributed or transferred in the valuation calendar year.

(e) **Required beginning date.** The required beginning date is April 1 of the calendar year following the later of the calendar year in which the Participant attains age 70½ or the calendar year in which the Participant retires.

(f) **Valuation Date.** The last day of each Plan Year and any other day determined by the Employer.

7.2.7 Waiver of Required Minimum Distribution

Notwithstanding this Section 7.2 of the Plan, a Participant or Beneficiary who would have been required to receive required minimum distributions for 2009 but for the enactment of IRC Section 401(a)(9)(H) ("2009 RMDs"), and who would have satisfied that requirement by receiving distributions that are (1) equal to the 2009 RMDs, or (2) one or more payments in a series of substantially equal distributions (that include the 2009 RMDs) made at least annually and expected to last for the life (or life expectancy) of the

the Participant's right to make and the effect of an election to waive the Joint and Survivor Annuity form of benefit; (iii) the rights of a Participant's spouse; and (iv) the right to make, and the effect of, a revocation of a previous election to waive the Joint and Survivor Annuity.

(2) For any distribution notice issued in Plan Years beginning after December 31, 2006, any reference to the 90-day maximum notice prior to distribution in applying the notice requirements of IRC 402(f) (the rollover notice), IRC Section 411(a)(11) (Participant's consent to distribution), and IRC Section 417 (notice under the joint and survivor annuity rules) shall become 180 days.

For any distribution notice issued in Plan Years beginning after December 31, 2006, the description of a Participant's right, if any, to defer receipt of a distribution also will describe the consequences of failing to defer receipt of the distribution. For notices issued before the 90th day after the issuance of Treasury Regulations (unless further Internal Revenue Service guidance otherwise requires), the notice will include a description indicating the investment options available under the Plan (including fees) that will be available if the Participant defers distribution.

(3) In the case of a Pre-Retirement Survivor Annuity as described in Subsection 7.3(c), the Provider shall provide each Participant within the applicable period for such Participant a written explanation of the Pre-Retirement Survivor Annuity in such terms and in such manner as would be comparable to the explanation provided for meeting the requirements of Paragraph (e)(l) applicable to a Joint and Survivor Annuity.

The applicable period for a Participant is a reasonable period ending after the individual becomes a Participant.

(f) Effective with respect to Plan Years beginning after December 31, 2007, a Participant who elects to waive the qualified Joint and Survivor Annuity form of benefit, if offered under the Plan in Section 1.15, is entitled to elect the "qualified optional survivor annuity" at any time during the applicable election period. Furthermore, the written explanation of the Joint and Survivor Annuity shall explain the terms and conditions of the "qualified optional survivor annuity."

For purposes of this Section 7.3(f), the term "qualified optional survivor annuity" means an annuity:

- (i) For the life of the Participant with a survivor annuity for the life of the spouse which is equal to the "applicable percentage" of the amount of the annuity which is payable during the joint lives of the Participant and the spouse, and
- (ii) Which is the actuarial equivalent of a single annuity for the life of the Participant.

Such term also includes any annuity in a form having the effect of an annuity described in the preceding sentence.

For purposes of this Section 7.3(f), the “applicable percentage” is based on the survivor annuity percentage (i.e., the percentage which the survivor annuity under the Plan’s qualified Joint and Survivor Annuity bears to the annuity payable during the joint lives of the Participant and the spouse). If the survivor annuity percentage is less than 75 percent, then the “applicable percentage” is 75 percent; otherwise, the “applicable percentage” is 50 percent.

Section 7.4. Distribution After Death of Participant

(a) In the event of the death of a Participant after distribution of the Participant’s vested Account has begun, but prior to completion of such payments, the full amount of such unpaid Vested Account shall continue to be paid in the form of the previously established installments except that the Beneficiary may request that the remaining account be paid in a lump sum.

In the event of the death of the Participant prior to the start of any payment of his or her Account, distributions shall be made in the form and at the time or times selected by the Beneficiary pursuant to Sections 7.1 and 7.2, as applicable.

(b) For distributions after December 31, 2009, a non-spouse Beneficiary who is a “designated beneficiary” under IRC Section 401(a)(9)(E) and the Treasury Regulations thereunder, by a direct trustee-to-trustee transfer (“direct rollover”), may roll over all or any portion of his or her distribution to an individual retirement account the Beneficiary establishes for purposes of receiving the distribution. In order to be able to roll over the distribution, the distribution otherwise must satisfy the definition of an eligible rollover distribution.

Although a non-spouse Beneficiary may roll over directly a distribution as provided in this Section 7.4(b), any distribution made prior to January 1, 2010 is not subject to the direct rollover requirements of IRC Section 401(a)(31) (including IRC Section 401(a)(31)(B)), the notice requirements of IRC Section 402(f) or the mandatory withholding requirements of IRC Section 3405(c). If a non-spouse Beneficiary receives a distribution from the Plan, the distribution is not eligible for a “60-day” rollover.

If the Participant’s named Beneficiary is a trust, the Plan may make a direct rollover to an individual retirement account on behalf of the trust, provided the trust satisfies the requirements to be a designated beneficiary within the meaning of IRC Section 401(a)(9)(E).

A non-spouse Beneficiary may not roll over an amount which is a required minimum distribution, as determined under applicable Treasury Regulations and other Internal Revenue Service guidance. If the Participant dies before his or her required beginning date and the non-spouse Beneficiary rolls over to an individual retirement account the maximum amount eligible for rollover, the Beneficiary may elect to use either the 5-year rule or the

life expectancy rule, pursuant to Treasury Regulation Section 1.401(a)(9)-3, Q&A-4(c), in determining the required minimum distributions from the individual retirement account that receives the non-spouse Beneficiary's distribution.

Section 7.5. Distribution After Death of Beneficiary

In the event of the death of a Beneficiary (or a contingent Beneficiary, if applicable) prior to the completion of payment of benefits due the Beneficiary from the Plan, the full amount of such unpaid vested Account shall at once vest in and become the property of the estate of said Beneficiary.

Section 7.6. Transfers from Plan

The Participant may direct the Provider to transfer part or all of the Participant's vested Account to a retirement plan, as described in IRC Section 401(a) or Section 403(a).

Section 7.7. Inability to Locate Participant or Beneficiary

If the Provider cannot locate the Participant or Beneficiary to whom the vested Account is to be distributed, and reasonable efforts have been made to find such a person, including the sending of notification by certified or registered mail to his or her last known address, the Participant's vested Account may be forfeited, subject to state law, and used to reduce Employer Contributions; provided that, if the Participant is subsequently located, such Forfeiture shall be restored and the restoration shall be made first out of Forfeitures, if any, and then by additional Employer Contributions.

Section 7.8. Qualified Domestic Relations Orders

Notwithstanding any other provisions of Article VII, any Account of a Participant may be apportioned between the Participant and an alternate payee, either through separate Accounts or by providing the alternate payee a percentage of the Account of the Participant. The Provider may direct distributions to an alternate payee pursuant to a qualified domestic relations order in accordance with IRC Section 414(p)(1) as modified by IRC Section 414(p)(11) prior to the date on which the Participant attains the earliest retirement age, provided that the Provider has properly notified the affected Participant and each alternate payee of the order and has determined that the order is a qualified domestic relations order as defined in IRC Section 414(p)(1), as modified by IRC Section 414(p)(11) ("Qualified Domestic Relations Order"). The alternate payee shall be paid his or her separate Account or his or her percentage of the Account of the Participant, computed as of the Limitation Year, or if the Plan is valued on a daily basis, as provided in the order, in a lump-sum payment notwithstanding the value of such lump-sum payment unless the domestic relations order specifies a different manner of payment permitted by the Plan; and the alternate payee shall not be required to consent to such lump-sum payment. The Provider shall adopt reasonable procedures to determine the qualified status of domestic relations orders and to administer the distributions thereunder and shall comply with the provisions of the ORC pertinent to Qualified Domestic Relations Orders.

Effective April 6, 2007, a domestic relations order that otherwise satisfies the requirements for a Qualified Domestic Relations Order will not fail to be a Qualified Domestic Relations Order: (i) solely because the order is issued after, or revises, another domestic relations order or Qualified Domestic Relations Order; or (ii) solely because of the time at which the order is issued, including issuance after the annuity starting date or after the Participant's death. A domestic relations order described in this paragraph is subject to the same requirements and protections that apply to Qualified Domestic Relations Orders.

Section 7.9. Direct Rollover

Notwithstanding any other provision of the Plan, the Provider shall advise any distributee entitled to receive an eligible rollover distribution, at the same time as the notice required to be given pursuant to the IRC (or such other time as is permitted by law) of his or her right to elect a direct rollover to an eligible retirement plan, pursuant to the provisions of this Section 7.9. To elect a direct rollover the distributee must request in writing to the Provider that all or a specified portion of the eligible rollover distribution be transferred directly to one or more eligible retirement plans. If more than one direct rollover distribution will be made, the notice specified in the first sentence of this Section 7.9 must state that the distributee's initial election to make or not to make a direct rollover will remain in effect unless he gives the Provider written instructions, on the forms provided by the Provider, to change the election, in which case the new election will remain in effect until changed.

The distributee shall not be entitled to elect a direct rollover pursuant to this Section unless he or she has obtained a waiver of any applicable Joint and Survivor Annuity, as required pursuant to Section 7.3.

For purposes of this Section 7.9, the following definitions shall apply:

(a) A "direct rollover" is a payment by the Plan to the eligible retirement plan specified by the distributee.

(b) A "distributee" includes an employee or former employee. In addition, the employee's or former employee's surviving spouse and the employee's (or former employee's) spouse or former spouse who is the alternate payee under a Qualified Domestic Relations Order are distributees with regard to the interest of the spouse or former spouse.

(c) An "eligible retirement plan" is an eligible plan under IRC Section 457(b) which is maintained by a state, political subdivision of a state, or any agency or instrumentality of a state or political subdivision of a state and which agrees to separately account for amounts transferred into such plan from this Plan, an individual retirement account described in IRC Section 408(a), an individual retirement annuity described in IRC Section 408(b), an annuity plan described in IRC Section 403(a), an annuity contract described in IRC Section 403(b), or a qualified plan described in IRC Section 401(a), that accepts the distributee's eligible rollover distribution. The definition of eligible retirement plan shall also apply in the case of a distribution to a surviving spouse, or to a spouse or former spouse who is the alternate payee under a qualified domestic relation order, as defined in IRC Section 414(p).

For distributions made after December 31, 2007, a Participant or Beneficiary may elect to a direct rollover of an eligible rollover distribution to a Roth IRA as described in IRC Section 408A(b).

(d) An "eligible rollover distribution" is any distribution from this Plan after December 31, 2001 of all or any portion of the balance to the credit of the distributee, except for distributions (or portions thereof) which are -

(1) One of a series of substantially equal periodic payments (not less frequently than annually) made over the life of the employee (or the joint lives of the Participant and the Participant's designated Beneficiary), the life expectancy of the Participant (or the joint life and last survivor expectancy of the Participant and the Participant's designated Beneficiary), or for a specified period of ten years or more;

(2) Required under IRC Section 401(a)(9) (relating to the minimum distribution requirements);

(3) Not includable in gross income (determined without regard to the exclusion for net unrealized appreciation in employer securities described in IRC Section 402(e)(4)); or

(4) Any hardship distributions described in IRC Section 401(k)(2)(B)(i)(IV) and Treasury Regulation Section 1.401(k)-1(d)(3).

A portion of a distribution shall not fail to be an eligible rollover distribution merely because the portion consists of after-tax employee contributions which are not includable in gross income. However, such portion may be transferred only to an individual retirement account or annuity described in IRC Section 408(a) or (b), or to a qualified defined contribution plan described in IRC Section 401(a) or 403(a) that agrees to separately account for amounts so transferred, including separately accounting for the portion of such distribution which is includable in gross income and the portion of such distribution which is not so includable.

In addition to, and subject to, the foregoing terms and conditions (with the exception of those provisions regarding the acceptance of rollover contributions from conduit individual retirement accounts), effective January 1, 2002, the Plan will accept Participant rollover contributions and/or direct rollovers of distributions made after December 31, 2001, from the types of plans specified below, subject to the Provider's ability to account separately for such amounts.

Direct Rollovers:

The Plan will accept a direct rollover of an eligible rollover distribution from:

a qualified plan described in IRC Section 401(a) or 403(a).

an annuity contract described in IRC Section 403(b).

an eligible plan under IRC Section 457(b) which is maintained by a state, political subdivision of a state, or any agency or instrumentality of a state or political subdivision of a state.

Participant Rollover Contributions from Other Plans:

The Plan will accept a Participant contribution of an Eligible Rollover Distribution from:

a qualified plan described in IRC Section 401(a) or 403(a).

an annuity contract described in IRC Section 403(b).

an eligible plan under IRC Section 457(b) which is maintained by a state, political subdivision of a state, or any agency or instrumentality of a state or political subdivision of a state.

Participant Rollover Contributions from IRAs:

The Plan will accept a Participant rollover contribution of the portion of a distribution from an individual retirement account or annuity described in IRC Section 408(a) or 408(b) that is eligible to be rolled over and would otherwise be includible in gross income.

Notwithstanding any of the foregoing, the Plan will not accept any portion of a rollover contribution or a direct rollover that includes after-tax employee contributions.

The amount transferred to the Plan must be transferred within sixty (60) days of the date such individual received the eligible rollover distribution, provided, however, that for distributions made after December 31, 2001, the Secretary of the Treasury may waive the 60-day rollover period if the failure to waive such requirement would be against equity or good conscience, including cases of casualty, disaster, or other events beyond the reasonable control of the individual as provided under IRC Sections 402(c)(3) and 408(d)(3).

Section 7.10. Withholding Orders

(a) Withholding Orders Upon Theft in Office or Sex Offenses

In accordance with ORC Section 3305.09, any payment that is to be made to the Participant or his or her Beneficiary(ies) under this Plan shall be subject to any withholding order issued pursuant to ORC Section 2907.15 or division (C)(2)(b) of ORC Section 2921.41. The Provider of the Annuity Contract shall comply with that withholding order in making the payment.

Upon notice pursuant to ORC Section 2907.15 or division (D) of ORC Section 2921.41 that a Participant is charged with a violation of ORC Section 2907.02, 2907.03, 2907.04, 2907.05 or 2921.41, no payment shall be made to the Participant or his or her Beneficiary(ies) under this Plan prior to whichever of the following is applicable:

(1) If the Participant is convicted of or pleads guilty to the charge and no motion for a withholding order for purposes of restitution has been filed under ORC Section 2907.15 or division (C)(2)(b)(i) of ORC Section 2921.41, thirty (30) days after the date on which final disposition of the charge is made;

(2) If the Participant is convicted of or pleads guilty to the charge and a motion for a withholding order for purposes of restitution has been filed under ORC Section 2907.15 or division (C)(2)(b)(i) of ORC Section 2921.41, the date on which the court decides the motion;

(3) If the charge is dismissed or the Participant is found not guilty of the charge or not guilty of the charge by reason of insanity, the date on which final disposition of the charge is made.

(b) **Withholding Orders for Support**

Any payment that is to be made to the Participant or his or her Beneficiary(ies) under this Plan shall, to the extent required by Ohio law, be subject to any withholding order for spousal or child support issued pursuant to the provisions of the ORC. Payments made on and after April 1, 2001 shall, to the extent required by law, also be subject to ORC Sections 3111.23 and 3115.32.

(c) **Provider Responsibility**

The Provider shall be solely responsible for compliance with any withholding orders issued under Paragraphs (a) or (b) above.

ARTICLE VIII. AMENDMENT AND TERMINATION

Section 8.1. Rights to Suspend or Terminate Plan

It is the present intention of the Employer to maintain this Plan throughout its existence. Nevertheless, the Employer reserves the right, at any time, to the extent permitted by the ORC, to discontinue or terminate the Plan, to terminate the Employer's liability to make further contributions to this Plan, and/or to suspend contributions for a fixed or indeterminate period of time. In any event, the liability of the Employer to make contributions to this Plan shall automatically terminate upon its legal dissolution or termination, upon its adjudication as a bankrupt, upon the making of a general assignment for the benefit of creditors, or upon its merger or consolidation with any other entity. If there is more than one Provider selected in Section 1.7, the Employer's liability to make contributions as to any Provider shall terminate upon the Provider ceasing to be a designated provider.

Section 8.2. Successor Organizations

In the event of the termination of the liability of the Employer to make further contributions to this Plan, the Employer's liability may be assumed by any other organization which employs a substantial number of the Participants of this Plan. Such assumption of liability shall be expressed

greater than the benefit he would have been entitled to receive immediately before the merger, consolidation, or transfer (if this Plan had terminated).

ARTICLE IX. MISCELLANEOUS

Section 9.1. Laws of Ohio to Apply

This Plan shall be construed according to the laws of Ohio, to the extent Federal laws do not control.

Section 9.2. Uniform Service Employment and Reemployment Rights Act of 1994

Notwithstanding any provision of this Plan to the contrary, contributions, benefits and service credit with respect to qualified military service will be provided in accordance with IRC Section 414(u).

In the case of a death occurring on or after January 1, 2007, if a Participant dies while performing qualified military service (as defined in IRC Section 414(u)), the Participant's Beneficiary is entitled to any additional benefits (other than benefit accruals relating to the period of qualified military service) provided under the Plan as if the Participant had resumed employment and then terminated employment on account of death. Moreover, the Plan will credit the Participant's qualified military service as service for vesting purposes, as though the Participant had resumed employment under the Uniformed Services Employment and Reemployment Rights Act of 1994 ("USERRA") immediately prior to the Participant's death.

If the Employer elects, then for benefit accrual purposes, the Plan shall treat a Participant who dies or becomes Disabled on or after January 1, 2007 while performing qualified military service with respect to the Employer as if the Participant had resumed employment in accordance with the Participant's reemployment rights under USERRA, on the day preceding death or Disability (as the case may be) and terminated employment on the actual date of death or Disability.

If the Employer elects, the Plan will determine the amount of employee contributions and the amount of elective deferrals (if applicable) of a Participant treated as reemployed for purposes of applying IRC Section 414(u)(8)(C) on the basis of the Participant's average actual employee contributions or elective deferrals for the lesser of: (i) the 12-month period of service with the Employer immediately prior to qualified military service; or (ii) the actual length of continuous service with the Employer.

If the Employer elects, for years beginning after December 31, 2008: (i) a Participant receiving a differential wage payment as defined by IRC Section 3401(h)(2), shall be treated as an employee of the Employer making the payment, (ii) the differential wage payment shall be treated as compensation for purposes of IRC Section 415(c)(3) and Treasury Regulation Section 1.415(c)-2 (e.g., for purposes of IRC Section 415), and (iii) the Plan shall not be treated as failing to meet the requirements of any provisions described in IRC Section 414(u)(1)(C) (or corresponding Plan provisions), by reason of any contribution or benefit which is based on the differential wage

payment. Differential wage payments, if applicable, (as described herein) will also be considered compensation for all Plan purposes.

Section 9.3. Participant Cannot Transfer or Assign Benefits

Except as provided in Section 7.10, none of the benefits, payments, proceeds, claims, or rights of any Participant hereunder shall be subject to any claim of any creditor of the Participant, nor shall any Participant have any right to transfer, assign, encumber, or otherwise alienate, any of the benefits or proceeds which he or she may expect to receive, contingently or otherwise under this Plan.

Notwithstanding any restrictions on the time of distribution which would otherwise apply under this Plan, distributions with respect to a Qualified Domestic Relations Order may be made at any time required by the Order.

Section 9.4. Reversion of Contributions Under Certain Circumstances

In the event that the Commissioner of Internal Revenue determines that the Plan is not initially qualified under the IRC, any contribution made incident to that initial qualification must be returned to the Employer within one year after the date the initial qualification is denied, but only if the application for the qualification is made by the time prescribed by law for filing the Employer's return for the taxable year in which the Plan is adopted, or such later date as the Secretary of the Treasury may prescribe.

If a contribution is made by an Employer by a mistake of fact, the contribution may be returned to the Employer within one year after the payment of the contribution.

Notwithstanding the above, earnings attributable to amounts described in paragraphs one and two of this Section 9.4 shall not be returned to the Employer; losses attributable to such amounts shall reduce the amount returned.

Section 9.5. Filing Tax Returns and Reports

The Provider shall prepare, or cause to have prepared, all tax returns, reports, and related documents, except as otherwise specifically provided in this Plan.

Section 9.6. No Discrimination

Neither the Employer nor any Provider shall take any action that would result in benefiting one Participant or group of Participants at the expense of another, or discriminating between Participants similarly situated, or applying different rules to substantially similar sets of facts.

Section 9.7. Number and Gender

When appropriate the singular as used in this Plan shall include the plural and vice versa; and the masculine shall include the feminine.

Section 9.8. Records and Information

Each Provider shall keep a complete record of all its proceedings and all data necessary for the determination of Account balances.

Section 9.9. Information to Participants

Each Provider shall maintain separate Accounts for the Participants. It shall give each Participant, at least once every year, information as to the balance of his Employer Account and Participant Account, if applicable.

Section 9.10. Powers

The Employer shall have the power to determine all questions that may arise hereunder as to the eligibility of employees to participate in the Plan and as to the vesting of Participants. The Employer shall the power to interpret and construe the Plan. Any such actions shall be final and conclusive upon all persons.

[Continued on next page.]

November 4, 2011 meeting, Board of Trustees

IN WITNESS WHEREOF, the Employer has caused the Plan to be executed as of the date written below.

EMPLOYER

By: _____

Its: _____

Date: _____

COLUMBUS/1604486v.2

(R0-10-09-4)

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November 4, 2011 meeting, Board of Trustees

(APPENDIX XIII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE COMMITTEE**

November 3, 2011

TOPIC: Approval of the Amendment of The Ohio State University Alternative Retirement Plan

BACKGROUND ON THE PLAN:

The University's Alternative Retirement Plan (the "Plan") is an alternative to participating in OPERS (for staff) or STRS (for faculty). The Plan is a "tax-qualified" retirement plan – i.e., participants do not pay taxes on their account balances (including earnings) until those balances are distributed. To remain tax-qualified, the Plan must meet certain requirements under the Internal Revenue Code. As such, the Plan must be amended to comply with the Pension Protection Act of 2006 ("PPA"), the Heroes Earnings Assistance and Relief Tax Act of 2008 ("HEART"), the Worker, Retiree, and Employer Recovery Act of 2008 ("WRERA") and other applicable laws and regulations.

SUMMARY OF CHANGES:

The provisions of PPA, HEART and WRERA resulted in required amendments to the Plan, as summarized below.

- Nonspouse beneficiaries are permitted, effective January 1, 2010, to make direct rollovers into an IRA that is treated as an inherited IRA.
- Participants may elect a qualified optional survivor annuity if they waive the qualified joint and survivor type of benefit.
- The rollover notice period, the participant's consent to distribution notice period, and the notice period under the joint and survivor annuity rules will be increased from the 90 to 180 days.
- A court order does not fail to be a Qualified Domestic Relations Order (QDRO) merely because of the time it was issued, or because it modified a prior court order or QDRO.
- If a participant dies while performing qualified military service, the Plan must provide that the deceased participant's beneficiaries are entitled to any survivor benefits that are contingent upon termination of employment on account of death.
- If a participant dies or becomes disabled while performing qualified military service, the Plan may provide that the period of qualified military service will be counted for purposes of benefit accruals or contributions and vesting.
- If the University pays military differential wage payments to participants, the Plan must include such payments in the definition of compensation used for Internal Revenue Code requirements, but not necessarily for plan allocation purposes.
- For the 2009 plan year, participants and beneficiaries were permitted to elect between receiving and not receiving required minimum distributions at age 70-1/2.

In addition, the different definitions of compensation in the Plan are being amended to comply with applicable law and to ensure consistency in administration with the University's Retirement Continuation Plan.

November 4, 2011 meeting, Board of Trustees

The amendments have been approved by the Office of Legal Affairs, the Office of Human Resources and outside counsel.

PURPOSE OF THE RESOLUTION:

The resolution would:

- Approve the amendment of the Plan;
- Authorize the Senior Vice President for Business and Finance and Chief Financial Officer to sign the amendment and any other documents needed to carry out the resolution; and
- Delegate authority to adopt and effectuate certain technical amendments that arise due to IRS required non-discretionary revisions to plans or revisions required by the Ohio Revised Code ("ORC") to the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, without further review or resolutions by the Board.

**Amendment to
The Ohio State University Alternative Retirement Plan**

WHEREAS, The Ohio State University (the "Employer") maintains The Ohio State University Alternative Retirement Plan, as amended and restated on February 4, 2010 and effective as of January 1, 2002 (the "Plan"); and

WHEREAS, pursuant to the authority of Section 8.3 of the Plan, the Employer desires to amend the Plan as described herein with respect to: the Pension Protection Act of 2006; the Heroes Earnings Assistance and Relief Tax Act of 2008; the Worker, Retiree, and Employer Recovery Act of 2008; and other applicable laws, regulations and administrative authority.

NOW, THEREFORE, effective as stated herein, the Employer hereby amends the Plan as follows:

Part I: Amendments with respect to the Pension Protection Act of 2006:

1. Section 7.3(e)(1) of the Plan shall be amended, effective as stated herein, by the addition of the following paragraphs to its end:

"For any distribution notice issued in Plan Years beginning after December 31, 2006, any reference to the 90-day maximum notice prior to distribution in applying the notice requirements of IRC Section 402(f) (the rollover notice), IRC Section 411(a)(11) (Participant's consent to distribution), and IRC Section 417 (notice under the joint and survivor annuity rules) shall become 180 days.

For any distribution notice issued in Plan Years beginning after December 31, 2006, the description of a Participant's right, if any, to defer receipt of a distribution also will describe the consequences of failing to defer receipt of the distribution. For notices issued before the 90th day after the issuance of Treasury Regulations (unless further Internal Revenue Service guidance otherwise requires), the notice will include a description indicating the investment options available under the Plan (including fees) that will be available if the Participant defers distribution."

2. Section 7.3(f) shall be added to the Plan, effective for Plan Years beginning after December 31, 2007, as follows:

"(f) Effective with respect to Plan Years beginning after December 31, 2007, a Participant who elects to waive the qualified Joint and Survivor Annuity form of benefit, if offered under the Plan in Section 1.15, is entitled to elect the "qualified optional survivor annuity" at any time during the applicable election period. Furthermore, the written explanation of the qualified Joint and Survivor Annuity shall explain the terms and conditions of the "qualified optional survivor annuity."

For purposes of this Section 7.3(f), the term "qualified optional survivor annuity" means an annuity:

- (i) For the life of the Participant with a survivor annuity for the life of the spouse which is equal to the "applicable percentage" of the amount of the annuity which is payable during the joint lives of the Participant and the spouse, and
- (ii) Which is the actuarial equivalent of a single annuity for the life of the Participant.

Such term also includes any annuity in a form having the effect of an annuity described in the preceding sentence.

For purposes of this Section 7.3(f), the "applicable percentage" is based on the survivor annuity percentage (i.e., the percentage which the survivor annuity under the Plan's qualified Joint and Survivor Annuity bears to the annuity payable during the joint lives of the Participant and the spouse). If the survivor annuity percentage is less than 75 percent, then the "applicable percentage" is 75 percent; otherwise, the "applicable percentage" is 50 percent."

3. Section 7.4 of the Plan shall be amended by the addition of subsection (b), effective for distributions made after December 31, 2009, as follows:

"(b) For distributions after December 31, 2009, a non-spouse Beneficiary who is a "designated beneficiary" under IRC Section 401(a)(9)(E) and the Treasury Regulations thereunder, by a direct trustee-to-trustee transfer ("direct rollover"), may roll over all or any portion of his or her distribution to an individual retirement account the Beneficiary establishes for purposes of receiving the distribution. In order to be able to roll over the distribution, the distribution otherwise must satisfy the definition of an eligible rollover distribution.

Although a non-spouse Beneficiary may roll over directly a distribution as provided in this Section 7.4(b), any distribution made prior to January 1, 2010 is not subject to the direct rollover requirements of IRC Section 401(a)(31) (including IRC Section 401(a)(31)(B), the notice requirements of IRC Section 402(f) or the mandatory withholding requirements of IRC Section 3405(c)). If a non-spouse Beneficiary receives a distribution from the Plan, the distribution is not eligible for a "60-day" rollover.

If the Participant's named Beneficiary is a trust, the Plan may make a direct rollover to an individual retirement account on behalf of the trust, provided the trust satisfies the requirements to be a designated Beneficiary within the meaning of IRC Section 401(a)(9)(E).

A non-spouse Beneficiary may not roll over an amount which is a required minimum distribution, as determined under applicable Treasury Regulations and other Internal Revenue Service guidance. If the Participant dies before his or her required beginning date and the non-spouse Beneficiary rolls over to an individual retirement account the maximum amount eligible for rollover, the Beneficiary may elect to use either the 5-year rule or the life expectancy rule, pursuant to Treasury Regulation Section 1.401(a)(9)-3, Q&A-4(c), in determining the required minimum distributions from the individual retirement account that receives the non-spouse Beneficiary's distribution."

4. The Plan shall be amended, effective April 6, 2007, by the addition of the following paragraph to the end of Section 7.8:

"Effective April 6, 2007, a domestic relations order that otherwise satisfies the requirements for a qualified domestic relations order will not fail to be a qualified domestic relations order: (i) solely because the order is issued after, or revises, another domestic relations order or qualified domestic relations order; or (ii) solely because of the time at which the order is issued, including issuance after the annuity starting date or after the Participant's death. A domestic relations order described in this paragraph is subject to the same requirements and protections that apply to qualified domestic relations orders."

5. The Plan shall be amended, effective for distributions made after December 31, 2007, by the addition of the following paragraph to the end of Section 7.9(c):

"For distributions made after December 31, 2007, a Participant or Beneficiary may elect a direct rollover of an eligible rollover distribution to a Roth IRA described in IRC Section 408A(b)."

Part II: Amendments with respect to the Heroes Earnings Assistance and Relief Tax Act of 2008:

1. The Plan shall be amended, effective as stated herein, by the addition of the following paragraph to the end of Section 9.2:

"In the case of a death occurring on or after January 1, 2007, if a Participant dies while performing qualified military service (as defined in IRC Section 414(u)), the Participant's Beneficiary is entitled to any additional benefits (other than benefit accruals relating to the period of qualified military service) provided under the Plan as if the Participant had resumed employment and then terminated employment on account of death. Moreover, the Plan will credit the Participant's qualified military service as service for vesting purposes, as though the Participant had resumed employment under the Uniformed Service Employment and Reemployment Rights Act of 1994 ("USERRA") immediately prior to the Participant's death.

If the Employer elects, then for benefit accrual purposes, the Plan shall treat a Participant who dies or becomes Disabled on or after January 1, 2007 while performing qualified military service with respect to the Employer as if the Participant had resumed employment in accordance with the Participant's reemployment rights under USERRA, on the day preceding death or Disability (as the case may be) and terminated employment on the actual date of death or Disability.

If the Employer elects, the Plan will determine the amount of employee contributions and the amount of elective deferrals (if applicable) of a Participant treated as reemployed for purposes of applying IRC Section 414(u)(8)(C) on the basis of the Participant's average actual employee contributions or elective deferrals for the lesser of: (i) the 12-month period of service with the Employer immediately prior to qualified military service; or (ii) the actual length of continuous service with the Employer.

If the Employer elects, for years beginning after December 31, 2008: (i) a Participant receiving a differential wage payment as defined by IRC Section 3401(h)(2), shall be treated as an employee of the Employer making the payment, (ii) the differential wage payment shall be treated as compensation for purposes of IRC Section 415(c)(3) and Treasury Regulation Section 1.415(c)-2 (e.g., for purposes of IRC Section 415), and (iii) the Plan shall not be treated as failing to meet the requirements of any provisions described in IRC Section 414(u)(1)(C) (or corresponding Plan provisions), by reason of any contribution or benefit which is based on the differential wage payment. Differential wage payments, if applicable, (as described herein) will also be considered compensation for all Plan purposes."

Part III: Amendments with respect to the Worker, Retiree, and Employer Recovery Act of 2008:

1. Section 10.7 shall be added, effective as stated herein, to the Plan as follows:

"**10.7 Waiver of Required Minimum Distributions.**

Notwithstanding Article X of the Plan, a Participant or Beneficiary who would have been required to receive required minimum distributions for 2009 but for the enactment of IRC Section 401(a)(9)(H) ("2009 RMDs"), and who would have satisfied that requirement by receiving distributions that are (1) equal to the 2009 RMDs, or (2) one or more payments in a series of substantially equal distributions (that include the 2009 RMDs) made at least annually and expected to last for the life (or life expectancy) of the Participant, the joint lives (or joint life expectancy) of the Participant and the Participant's designated Beneficiary, or for a period of at least ten (10) years ("Extended 2009 RMDs"), will receive those distributions for 2009 unless the Participant or Beneficiary chooses not to

receive such distributions. Participants and Beneficiaries described in the preceding sentence will be given the opportunity to elect to stop receiving the distributions described in the preceding sentence."

Part IV: Other Amendments:

1. The Plan shall be amended, effective as of January 1, 2012, by the addition of the following subsection (v) to the end of Section 5.3(c)(1):

"(v) allocations under a simplified employee pension."

2. The first two paragraphs following Section 2.6(c)(viii) shall be deleted in their entirety and replaced with the following, effective as of January 1, 2012:

"Notwithstanding the foregoing, Compensation shall not be reduced by the amount of exclusions that are not currently includable in the Participant's gross income by reason of the application of IRC Sections 125, 132(f), 402(e)(3), 403(b), 414(h)(2) and 457.

An employee who has satisfied the eligibility requirements for Employer Contributions and Nonelective Contributions during a Plan Year shall be entitled to such contributions only with respect to Compensation earned on or after the date he becomes a Participant."

3. The Plan shall be amended, effective as of January 1, 2012, by the addition of the following provision to the end of Section 5.3:

"For purposes of applying the limitations described in Section 5.3 of the Plan, Compensation shall not include amounts paid as compensation to a non-resident alien, as defined in IRC Section 7701(b), who is not a Participant in the Plan to the extent the compensation is excludable from gross income and is not effectively connected with the conduct of a trade or business within the United States."

4. Item 6 of Appendix A shall be deleted in its entirety and replaced with the following Item 6, effective as of January 1, 2012:

"6) For Sections 2.6(a), 2.6(b) and 2.6(c), an election is made pursuant to ORC Section 3305.05 or 3305.051."

Part V: The remainder of the Plan remains unchanged.

November 4, 2011 meeting, Board of Trustees

IN WITNESS WHEREOF, the Employer hereby adopts this Amendment to the Plan,
this ____ day of _____, 2011.

THE OHIO STATE UNIVERSITY

By: _____
Geoffrey S. Chatas
Senior Vice President for Business and Finance and CFO

November 4, 2011 meeting, Board of Trustees

(APPENDIX XIV)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE COMMITTEE**

November 3, 2011

TOPIC: Approval of the Amendment to The Ohio State University Retirement Continuation Plan

BACKGROUND ON THE PLAN:

The Retirement Continuation Plan (the "RCP") was amended and restated effective as of January 1, 2011, and subsequently amended effective as of July 1, 2011. The RCP is maintained for faculty and staff members whose retirement contributions to the state retirement system are limited under IRS rules and whose compensation, as determined by the University, exceeds those IRS limits. The RCP is a "tax-qualified" retirement plan – i.e., participants do not pay taxes on their account balances (including earnings) until those balances are distributed.

SUMMARY OF CHANGES:

The RCP is being amended to add installment distributions to its permitted methods of distribution (currently only lump sum payments and annuities are permitted). In addition, the definitions of compensation in the RCP are being amended to comply with applicable law and to ensure consistency in administration with the University's Alternative Retirement Plan.

The amendments have been approved by the Office of Legal Affairs, the Office of Human Resources and outside counsel.

PURPOSE OF THE RESOLUTION:

The resolution would:

- Approve the amendment to the RCP, effective as of January 1, 2012;
- Authorize the Senior Vice President for Business and Finance and Chief Financial Officer to sign the amendment and any other documents needed to carry out the resolution; and
- Delegate authority to adopt and effectuate certain technical amendments that arise due to IRS required non-discretionary revisions to plans to the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, without further review or resolutions by the Board.

**SECOND AMENDMENT TO
THE AMENDED AND RESTATED OHIO STATE UNIVERSITY
RETIREMENT CONTINUATION PLAN**

WHEREAS, The Ohio State University (the "Employer") maintains The Ohio State University Retirement Continuation Plan, as amended and restated effective as of January 1, 2011 and amended further effective as of July 1, 2011 (the "Plan");

WHEREAS, pursuant to Section 11.01 of the Plan, the Board has the right to amend the Plan; and

WHEREAS, the Employer desires to amend the Plan as described herein.

NOW, THEREFORE, effective as of January 1, 2012, the Employer hereby amends the Plan as follows:

1. Section 1.07 of the Plan is hereby deleted in its entirety and replaced with the following Section 1.07A:

Section 1.07A – Compensation for Purposes Other than Section 1.18 or Article V

Shall have the same meaning as the applicable one of the following:

(a) If the Employee is a member of OPERS or is a participant in the ARP and would be subject to Chapter 145 of the Ohio Revised Code, as amended ("ORC"), had the Employee not made an election pursuant to Section 3305.05 or 3305.051 of the ORC, "Compensation" shall mean "earnable salary" as defined in division (R) of Section 145.01 of the ORC; or

(b) If the Employee is a member of STRS or is a participant in the ARP and would be subject to Chapter 3307 of the ORC had the Employee not made an election pursuant to Section 3305.05 or 3305.051 of the ORC, "Compensation" shall mean "compensation" as defined in division (L) of Section 3307.01 of the ORC. For purposes of this Section 1.07A(b), "Compensation" shall be determined without regard to STRS Rule 3307-10-01.

Notwithstanding the foregoing, Compensation shall not be reduced by the amount of exclusions that are not currently includable in the Participant's gross income by reason of the application of IRC Sections 125, 132(f), 402(e)(3), 403(b), 414(h)(2) and 457.

In determining the amount or allocation of any contribution that is based on Compensation, only Compensation paid to a Participant for services rendered to the Employer while employed as an Employee of the Employer shall be taken into account.

This Plan shall not consider a Participant's Compensation for any Plan Year in excess of the limitation under Section 401(a)(17) of the Code.

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Effective January 1, 2009, an individual receiving a differential wage payment, as defined by Section 3401(h)(2) of the Code, shall be treated as an Employee of the Employer making the payment (rather than an Employee who has incurred a severance from employment); and the differential wage payment shall be treated as compensation for Plan purposes, including Section 415 of the Code and any other Code section that references the definition of compensation under Section 415 of the Code.

If all Employees of the Employer performing service in the uniformed services described in Section 3401(h)(2)(A) of the Code are entitled to receive differential wage payments (as defined in Section 3401(h)(2) of the Code) on reasonably equivalent terms and, if eligible to participate in a retirement plan maintained by the Employer, to make contributions based on the payments on reasonably equivalent terms (taking into account Sections 410(b)(3), (4), and (5) of the Code), then the Plan shall not be treated as failing to meet the requirements of any provision described in Section 414(u)(1)(C) of the Code by reason of any contribution or benefit which is based on the differential wage payment.

2. The following new Section 1.07B is added to the Plan:

Section 1.07B – Compensation for Purposes of Section 1.18 and Article V

Shall mean wages as defined in Section 3401(a) of the Code and all other payments of compensation to an Employee by the Employer (in the course of the Employer's trade or business) for which the Employer is required to furnish the Employee a written statement under Sections 6041(d), 6051(a)(3), and 6052 of the Code. Compensation must be determined without regard to any rules under Section 3401(a) that limit the remuneration included in wages based on the nature or location of the employment or the services performed (such as the exception for agricultural labor in Section 3401(a)(2)).

For purposes of applying the limitations described in Section 1.18 and Article V of this Plan:

- (a) Compensation paid or made available during a Limitation Year shall include any elective deferral (as defined in Section 402(g)(3) of the Code), and any amount which is contributed or deferred by the Employer at the election of the Employee and which is not includible in the gross income of the Employee by reason of Section 125 or 457 of the Code.
- (b) For Limitation Years beginning on or after January 1, 2001, Compensation paid or made available during such Limitation Years shall include elective amounts that are not includible in gross income of the Employee by reason of Section 132(f)(4) of the Code.

Effective for Limitation Years beginning on or after July 1, 2007, Compensation for purposes of this Section 1.07B:

(1) shall be based on the amount actually paid or made available to the Participant (or, if earlier, includible in the gross income of the Participant) during the Limitation Year; and

(2) shall include amounts paid by the later of two and one-half (2½) months after the Participant's severance from employment (as defined below) with the Employer or the end of the Limitation Year that includes the date of the Participant's severance from employment (as defined below) with the Employer, if:

(A) the payment is for unused accrued bona fide sick, vacation, or other leave (but only if the Participant would have been able to use the leave if employment had continued); or

(B) the payment is received by the Participant pursuant to a nonqualified unfunded deferred compensation plan, but only if the payment would have been paid to the Participant at the same time if the Participant had continued in employment with the Employer and only to the extent that the payment is includible in the Participant's gross income; or

(C) the payment is regular compensation for services during the Participant's regular working hours, or compensation for services outside the Participant's regular working hours (such as overtime or shift differential), commissions, bonuses, or other similar payments, and, absent a severance from employment, the payments would have been paid to the Participant while the Participant continued in employment with the Employer.

(3) may include amounts earned during the Limitation Year but not paid during that Limitation Year solely because of the timing of pay periods and pay dates, provided

(A) such amounts are paid during the first few weeks of the next Limitation Year;

(B) such amounts are included on a uniform and consistent basis with respect to all similarly situated Participants; and

(C) no such amounts are included in more than one Limitation Year.

(4) shall not include amounts paid as compensation to a non-resident alien, as defined in Section 7701(b) of the Code, who is not a Participant in the Plan to the extent the compensation is excludable from gross income and is not effectively connected with the conduct of a trade or business within the United States

In addition, for Limitation Years beginning on or after July 1, 2007, Compensation for purposes of this Section 1.07B shall not reflect compensation for a year greater than the limit under Section 401(a)(17) of the Code that applies to that year.

For purposes of this Section 1.07B, an Employee has a "severance from employment" when the Employee ceases to be an employee of the Employer maintaining the Plan, and an Eligible Employee does not have a "severance from employment" if, in connection with a change of employment, the individual's new employer maintains such Plan with respect to the individual. The determination of whether an Employee ceases to be an employee of the Employer maintaining the Plan is based on all of the relevant facts and circumstances.

3. New Section 1.18 is added to the Plan as follows (and all subsequent sections in Article I are renumbered):

Section 1.18 – Maximum Permissible Amount

Shall mean the Annual Addition that may be contributed or allocated to a Participant's Account under the Plan for any Limitation Year which shall not exceed the lesser of:

- (a) \$40,000, as adjusted for increases in the cost-of-living under Section 415(d) of the Code, or
 - (b) 100 percent of the Participant's Compensation, within the meaning of Section 415(c)(3) of the Code, for the Limitation Year.
4. Section 5.01(a) of the Plan is hereby deleted in its entirety and replaced with the following:
- (a) Notwithstanding any provisions of the Plan to the contrary, the Annual Additions which a Participant is entitled to under the Plan shall not, in any Limitation Year, exceed the Maximum Permissible Amount.
5. Section 5.01(c)(3) of the Plan is hereby deleted in its entirety and replaced with the following:
- (c) For purposes of this Section, "Annual Addition" shall mean:
 - (1) Employer contributions;
 - (2) Employee contributions;
 - (3) Forfeitures;
 - (4) Amounts allocated to an individual medical account, as described in Section 415(l)(1) of the Code, which is part of a defined benefit plan maintained by the Employer;
 - (5) Amounts derived from contributions paid or accrued, which are attributable to post-retirement medical benefits allocated to the separate account of a key

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- employee under Section 419A(d)(2) of the Code in a welfare benefit plan maintained by the Employer; and
- (6) allocations under a simplified employee pension.

Restorative payments allocated to a Participant's Account, which include payments made to restore losses to the Plan resulting from actions (or a failure to act) by a fiduciary for which there is a reasonable risk of liability under applicable federal or state law, where similarly situated Participants are similarly treated do not give rise to an "Annual Addition" for any Limitation Year.

6. Section 7.02 of the Plan is hereby deleted in its entirety and replaced with the following:

Section 7.02 – Methods of Distribution

A Participant or Beneficiary may elect that his benefit be paid in the form of a lump sum, an installment distribution or an annuity, subject to the terms of the applicable Annuity Contract(s) and Custodial Account(s) issued by the Funding Company.

7. Section 7.03 is hereby deleted in its entirety and replaced with the following:

Section 7.03 – Distributions After Death

If the distribution of a Participant's interest has begun in the form of an installment distribution or an annuity and the Participant dies before his entire interest has been distributed to him, the remaining portion of such interest shall be distributed as provided in the Annuity Contract or Custodial Account.

If a Participant dies before he has begun to receive any distributions from his Account, his death benefit shall be distributed to his Beneficiary in the form of a lump sum no later than December 31 of the calendar year following the calendar year in which the Participant died, or, if the Beneficiary so elects, in the form of an installment distribution or an annuity, with the first payment being made no later than December 31 of the calendar year following the calendar year in which the Participant died. Any such installment distribution or annuity shall be subject to the terms and conditions of this Plan. If the Beneficiary fails to make any election, he will be treated as if he elected a lump sum distribution.

In the case of a death or Disability occurring on or after January 1, 2007, if a Participant dies while performing qualified military service (as defined in Section 414(u) of the Code), the survivors of the Participant are entitled to any additional benefits (other than benefit accruals relating to the period of qualified military service) provided under the Plan as if the Participant had resumed and then terminated employment on account of death.

8. Capitalized terms not otherwise defined herein shall have the meanings ascribed to them in the Plan.

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9. All other terms and conditions of the Plan shall remain in full force and effect.

IN WITNESS WHEREOF, the Employer has executed this Second Amendment.

THE OHIO STATE UNIVERSITY

By: _____
Geoffrey S. Chatas
Senior Vice President for Business and Finance and CFO

Date

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(APPENDIX XV)

Project Data Sheet for Board of Trustees Approval

OARDC – Ag Engineering Building Replacement

OSU-120210

Project Location: Agricultural Engineering Building

44,181 GSF

approval requested and amount	
professional services	\$2.3M
project budget	
construction w/contingency	\$11.5M
other costs (fees, equip, etc.)	\$2.3M
total project budget	\$13.8M



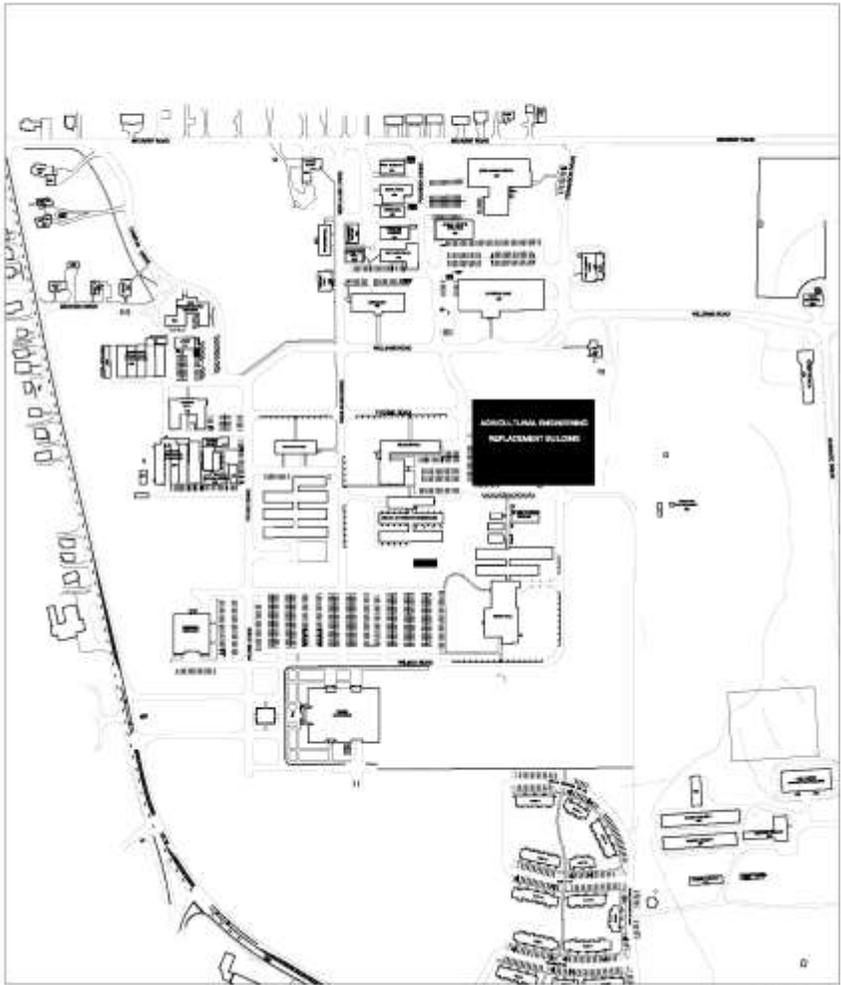
- funding sources**
 - general funds/insurance
- project schedule**

design	03/12 – 09/13
construction	09/13 – 12/14
- project scope**
 - construct a replacement for the facility that was heavily damaged by the September 2010 tornado
 - replacement facility will include offices, administrative support area and labs
 - existing facility will be demolished as part of this project
 - project schedule assumes a multi-prime project delivery; if an alternative method is available the schedule can be shortened
 - replacement of this facility supports the campus priority of providing modern research laboratory space
- approval requested**
 - approval is requested to enter into professional services contracts

project team	
University project manager:	Marjory Trishman
AE/Design architect:	tbd
major contractors:	tbd

Wooster Campus

- Agricultural Engineering Replacement Building



Office of Administration and Planning / Board of Trustees Meeting

November 4, 2011



Project Data Sheet for Board of Trustees Approval

South Campus Central Chilled Water Plant

OSU-090344

Project Location: Chiller Plant, South Campus Central

55,500 GSF

• approval requested and amount			
construction increase			\$60.8M
• project budget		orig	rev
construction w/contingency	\$55.5M	\$60.8M	\$60.8M
other costs (fees, equip, etc.)	\$17.0M	\$18.5M	\$18.5M
total project budget	\$72.5M	\$77.3M	\$77.3M



- funding sources
- bond proceeds

• project schedule		
design	08/09 – 04/11	
construction	12/10 – 11/12	
chilled water supply begins		05/12
full occupancy		01/13

- Framework context
 - planning for this project began as the Framework plan was being developed
 - project will be consistent with general Framework principles of ensuring the academic mission drives the physical environment, investing in infrastructure, and meeting multiple goals
- project scope
 - construct a chilled water plant to support the projects and facilities on south campus, including those that are part of the Medical Center Expansion
 - facility will have a total chilled water capacity of 17,500 tons and the ability to expand to an additional 12,500 tons
 - this project is an Ohio Construction Reform pilot design-assist project
- approval requested
 - approval is requested to increase the total project cost from \$72.5M to \$77.3M, an increase of 6.6%
 - the increase is due to adding a 7th chiller to the project to support the Radiation/Oncology facility, the Cancer and Critical Care Tower, and other facilities in the Medical Center Expansion Project
 - additional costs are also due to an increase in the generator building size from two generators to three generators
 - the additional costs will be covered with bonds allocated for campus infrastructure which is consistent with and finalizes previous cost sharing agreements with the Medical Center Expansion Project

• project team		
University project manager:	Al Stazzone	
A/E/design architect:	Champlin Architecture/Roas Barney	
construction manager:	The Whiting Turner Contracting Company	
major contractors:	Kirk Williams Company Inc (general)	\$15.5M
	Electrical Specialists, Inc (electric)	\$15.0M

November 4, 2011 meeting, Board of Trustees

(APPENDIX XVI)

SALE OF REAL ESTATE

VACANT LAND, 17.7 ACRES
EITERMAN ROAD, DUBLIN, OHIO

BACKGROUND

In 1978, The Ohio State University acquired property on Eiterman Road, Dublin, Ohio, containing approximately 17.7 acres from the Carol S. Kennedy Trust and the City National Bank and Trust Company, Successor Trustee. The property was gifted to Ohio State without a specific benefactor being designated. Land uses and development in the immediate area consists of office properties, single family residential properties, multi-family properties, retail properties, industrial properties, and institutional uses. The property has appreciated in value due to its Dublin location and commercial building growth that has taken place in the immediate area.

There are no current plans for the University to use the property for its own purposes. In the interim the tillable acreage portion of the property is being rented for farming use. Appropriate University offices have determined that it's in the University's best interest to sell the property.

The two most recent appraisals of the property were completed in July, 2009 and January, 2010. The average value of the vacant land indicated by the two appraisals is \$111,000 per acre. The highest and best of the property, as stated in the appraisals, is for non-speculative commercial development.

Ohio State has the opportunity to sell the property to the City of Dublin and to close the transaction before the end of this year. The City of Dublin has offered to purchase the property for \$100,500 per acre, subject to their due diligence inspections and obtaining any necessary approvals of the purchase by the appropriate offices. The purchase price is within 10% of the appraised value and in light of current economic conditions the price is considered to be at fair market value.

Authorization is requested to finalize negotiations with the City of Dublin, to enter into a purchase agreement with terms and conditions acceptable to the University, and to complete a sale of the property to the City of Dublin in the best interests of the University. The proceeds from the sale of the property will be deposited in the General Funds account for use by the University.



November 4, 2011 meeting, Board of Trustees

(APPENDIX XVII)

ACCEPTANCE OF THE GIFT OF REAL PROPERTY

456 PARTRIDGE BEND
POWELL, OHIO

LOCATION AND DESCRIPTION

The property consists of approximately 2.5 acres of improved real property located at 456 Partridge Bend, Powell, Ohio. The Property contains a custom built frame, single-family residence of approximately 4,764 square feet. Title to the property is held in the name of Steven S. and Barbara B. Fishman. The Donors have requested the University hold the property for three years.

APPRAISAL

Two appraisals conducted in September 2011 by R.A Myers and Associates, Inc. and Porter and Peck Appraisers valued the property at \$880,000 and \$850,000, respectively. The owners are donating the property to the University and funding the costs of the survey and title insurance policy. All costs associated with operating and maintaining the property will be funded by the Athletic Department.

USE OF THE PROPERTY

Title to the property will be taken in the name of the Board of Trustees of The Ohio State University. The property will be used as transitional housing for faculty and staff until the property is sold in approximately three years.

(APPENDIX XVIII)

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

December 11, 2011

COMMENCEMENT ADDRESS

Cheryl L. Krueger

Cheryl Krueger is a business leader whose entrepreneurial success is matched by her tremendous commitment to community. She was the founder, president, and chief executive officer of Cheryl & Co., a multimillion-dollar gourmet food and gift corporation, which she sold in 2005. She served as president from 1981 through 2009.

She recently founded KRUEGER+CO. Consulting, Inc., and serves as its chief executive officer. Its primary focus is to help companies develop creative marketing and sales strategies as well as evaluate product development pipelines, operations, logistics, and financial performance.

Ms. Krueger is a graduate of Bowling Green State University, where she earned a bachelor's degree in 1974. After college, she worked at Limited Brands, learning the

retail business. In 1981, she and her college roommate opened the very first Cheryl's Cookies in Columbus, offering six kinds of cookies. The company broadened its offerings to include gourmet food and gifts, and became Cheryl & Co. That company grew to include retail stores, an Internet business, a catalog business, and a business gift division. In 1999, Ms. Krueger was recognized as the top female entrepreneur in the nation by *Working Woman* magazine.

Ms. Krueger has served on the Bob Evans Farms board of directors since 1993 and is chair of its nominating and corporate governance committee. She served on the board of directors of the Federal Reserve Board for District 4 and chaired its operations committee.

Much of Ms. Krueger's volunteer efforts revolve around personal outreach and

education. She is past president of the foundation board of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, where in 2009 she received the Champion Award in recognition of her dedication and outstanding contributions. She also serves on The Ohio State University Foundation Board.

Ms. Krueger is a member of the World Presidents Organization (WPO), an organization comprised of leading corporate executives, and she is an eight-year member of the board of trustees for The Columbus Academy, where she serves as chair of the private college preparatory school's capital campaign. She is also an honorary board member of the Seal of Ohio Girl Scout Council.

RECIPIENTS OF HONORS

Zdeněk P. Bažant

DOCTOR OF ENGINEERING

Dr. Zdeněk P. Bažant is the Walter P. Murphy Professor of Civil Engineering and Materials Science and the McCormick Institute Professor at Northwestern University. He was the university's founding director of the Center for Geomaterials from 1981 to 1987. A world leader in solid mechanics research, Dr. Bažant is most widely known for his discovery of the size-effect law, which determines the effects of the size of a quasi-brittle structure on its strength and modes of failure, important, e.g., for concrete, rocks, tough ceramics, fiber composites, and bone. He also has made substantial advances in structural stability, fracture mechanics, structural safety, durability, and moisture effects in concrete structures, and the micro- and nano-mechanics of structural damage and deformation.

The true measure of a successful engineering scientist is the extent to which his findings are applied to real engineering design problems. Dr. Bažant's groundbreaking discoveries have found wide application in structural analysis of large concrete structures. His work has been used in industry and government laboratories, in various commercial software for predicting structural failure; in checking the safety of composites in Boeing and Airbus aircrafts; in assessing automobile crashworthiness; in designing concrete nuclear containments, bridges, and tall buildings; in testing the pavement soundness by the Texas Department of Highways; and in terrorist attack simulations by the U.S. Army Corps of Engineers.

Dr. Bažant's prolific work has resulted in more than 17,000 citations. He has published six books, edited 17 books, and

presented 78 distinguished lectures. For his contributions to materials science, Dr. Bažant has received numerous honors and awards, including the Timoshenko, Nadai, and Warner Medals of the American Society for Mechanical Engineers; the von Karman, Newmark, and Biot Medals of the American Society of Civil Engineers; and the Prager Medal of the Society of Engineering Science. He is a member of the National Academy of Sciences, National Academy of Engineering, American Academy of Arts & Sciences; and the Italian, Austrian, Czech, and Spanish national academies.

Dr. Bažant was born and educated in Prague. He received his civil engineering degree from the Czech Technical University in 1960 and his PhD in engineering mechanics from the Czechoslovak Academy of Sciences Prague in 1963.

Edgar W. Ingram III and Martha S. Ingram

DISTINGUISHED SERVICE AWARD

Edgar W. (Bill) and Martha S. (Marc) Ingram have worked to improve and enrich lives throughout central Ohio and beyond for many years. The Ingrams' extraordinary philanthropy, leadership, and record of volunteerism engagement are legendary in Ohio, and are particularly evident on the campus of The Ohio State University. Their support for Ohio State, through the Ingram-White Castle Foundation, has greatly benefited Ohio State's Comprehensive Cancer Center, Wexner Center for the Arts, WUSIL, and the Clubad House, and has provided numerous scholarships for students. The Ingrams' remarkable generosity is most apparent in their substantial support for the remodeling of the William Osley Thompson Library, as well as the creation of the Chlois G. Ingram Spirit of Women Park at the Medical Center.

Bothered by Mr. and Mrs. Ingram's leadership, the Ingram family has become the public face for the needs of countless children affected by autism spectrum disorders. In 2008, Mrs. Ingram chaired the inaugural Columbus Autism Speaks Walk, held at Ohio State's Jerome Schottenstein Center, and she has remained in a leadership role for this event. The annual walk has raised a combined total of nearly \$5 million for the advancement of autism research. In January 2011, Mr. and Mrs. Ingram announced a gift to Ohio State and Nationwide Children's Hospital to establish the Ingram Comprehensive Center for Autism Spectrum Disorders in support of collaborative autism research.

Mr. Ingram is president and chief executive officer of White Castle System, Inc., and a trustee and president of the Ingram-White Castle Foundation. He is the

third generation of his family to assume leadership of the business his grandfather founded in 1921. He previously served as a member, and later chair, of the governing committee of the Columbus Foundation and currently serves on the boards of directors for The Ohio State University Foundation, the James Foundation, and Bob Evans Farms, Inc. He earned his bachelor's degree in business administration at Bowling Green State University in 1972.

For the past two decades, Mrs. Ingram has served on a variety of boards to support the arts, health care, and the Columbus community, including Nationwide Children's Hospital, Grant Riverside Hospital, the Center of Science and Industry, and Columbus BalletMet. She earned her bachelor's degree in human relations from Ohio Wesleyan University in 1974.

The Graduate School

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Doctor of Musical Arts

Rina Shimizu Grow, Tokyo, Japan

B.A. (University of Arkansas)

M.Mus. (Ohio University)

Music

Dr. Caroline Hong

David P. Morneau, Maspeth, NY

B.Mus. (Cornerstone University)

Master's (Western Michigan University)

Music

Dr. Marc Ainger

Doctor of Philosophy

Kuldeep Agarwal, Columbus

Bachelor's (Indian Institute of Technology Kharagpur)

M.S., M.Appl.Stats

Industrial and Systems

Engineering

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Angela J. Allen, Columbus

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Public Health

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Ravindra Bandara

Amunugama, Colombo, Sri Lanka

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B.S. (Lewis University)

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M.A.

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Patricia Andueza, Burgos, Spain

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(University of Deusto)

Master's (Universidad Antonio de Nebrija)

M.A.

Spanish and Portuguese

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Nathan L. Arbuckle,

Muskogee, OK

B.S. (Oklahoma State

University)

M.A.

Psychology

Dr. William Cunningham

Haluk Ay, Ankara, Turkey

B.S. (Sabanci University)

M.S.

Mechanical Engineering

Dr. Anthony Luscher,

Dr. Carolyn Sommerich

Gabor Barsai, Columbus

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M.S.

Geodetic Science and

Surveying

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Lopamudra Sanjay Basu

Kaul, Pune, India

B.S. (University of Pune)

M.S.

Animal Sciences

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Michael A. Beam, Columbus

B.S. (Ohio University)

M.A.

Communication

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Dawn M. Blevins,

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B.A. (New Mexico State University)

M.A.

Education

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Nicolas Bock, Bogotá,

Colombia

B.S., Engineer (University of the Andes)

M.S.

Physics

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Center

B.A., M.A.

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Dr. Cynthia Colen

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B.S.Cptr.Sc.&Eng.

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M.A.

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Graduate Program
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B.A. (Miami University Oxford)
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Education
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M.S.
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Dustin Wade Miller, Powell

B.S.Educ., M.A.
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Mechanical Engineering
Dr. Sandip Mazumder

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M.A.
Education
Dr. Robert Lawson

Robert Warren Murawski,

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B.Elec.Eng., Master's
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Sai Kiran Mylavaram,

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M.S.
Nuclear Engineering
Dr. Xiaodong Sun

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University)
M.A. (Adelphi University)
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Program*
Dr. Charles Brooks

**Bartholomew J. Naughton
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B.S.
*Neuroscience Graduate
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Dr. Howard Gu

Vladimir Mikhailovich

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M.S.
Physics
Dr. Richard Freeman

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Électronique de Lyon)
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Dr. Brian Winer

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Dr. David Stroud

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Dr. Angela Brintlinger

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M.S.
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Dr. Wendy Panero

Commencement Convocation, December 11, 2011

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M.Appl.Stats, M.C.R.P.
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Dr. Hazel Morrow-Jones

Weijia Ren, Findlay
B.A. (Sichuan International Studies University)
M.S. (University of Kentucky)
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M.Educ.
Education
Dr. George Newell,
Dr. Valerie Kinloch

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B.A. (Eastern Connecticut State University)
M.A.
History
Dr. John Guilmartin

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B.S.Elec.Eng. (Ohio University)
M.S.
Electrical and Computer Engineering
Dr. Ronald Reano

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M.S. (Ohio University)
Computer Science and Engineering
Dr. Yusu Wang

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Diploma (University of Belgrade)
M.S., M.Appl.Stats
Mathematics
Dr. Peter March

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D.V.M., M.S. (Cairo University)
Veterinary Preventive Medicine
Dr. Yehia Saif

Maria Mercedes Sanchez, Columbus
B.S.Bus.Adm.
M.B.A. (Capital University)
Education
Dr. Joshua Hawley

Sanket Sarkar, Murshidabad, India
B.Tech. (Indian Institute of Technology Kharagpur)
M.S.
Materials Science and Engineering
Dr. Yunzhi Wang

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Dr. Mohit Randeria

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M.A. (State University of New York at Buffalo)
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Dr. Anne Dorrance

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Dr. Craig Forsyth

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Food Science and Technology
Dr. Hua Wang

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Dr. John Cardina

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Dr. James Cogdell

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Sociology
Dr. Douglas Downey

Lu Zhang, Beijing, China
B.S. (Fudan University)
M.S. (Peking Union Medical
College)
Food Science and Technology
Dr. Hua Wang

Yipin Zhou, Shanghai, China
B.S., M.S. (East China
University of Science and
Technology)
Chemical Engineering
Dr. Andre Palmer

Lili Zhuang, Columbus
B.S. (Shanghai University of
Finance and Economics)
M.S.
Statistics
Dr. Noel Cressie

Specialist in Education

**Nichole Marie Witchey-
Putnam**, Shelby
B.S.
M.Educ. (Bowling Green State
University)
Education

Master of Accounting

Suhui Liu, Shenyang, China
B.Bus.Adm. (Hong Kong
Polytechnic University)
*Accounting and Management
Information Systems*

Kristofer D. Payne,
Westerville
B.S.Bus.Adm. (Bowling Green
State University)
*Accounting and Management
Information Systems*

Jonathan Michael Young,
Dublin
*Accounting and Management
Information Systems*

Master of Applied Statistics

Han Yin, Xuzhou, China
B.S.Biol.Sci. (Nanjing Normal
University)
M.S. (University of Science
and Technology of China)
Statistics

Master of Arts

Jesús Acosta-Hughes,
Columbus
B.S. (Eastern Michigan
University)
Spanish and Portuguese

Katherine Kelly Armfelt,
London
B.A. (Wittenberg University)
Education

Commencement Convocation, December 11, 2011

- Amber Elaine Baumgartner**, Columbus
B.F.A. (University of Cincinnati)
Art Education
- Elizabeth Anne Bennett**, Carmel, IN
B.S. (Miami University)
Speech-Language Pathology
- Angela Moria Carlberg**, Sioux Falls, SD
B.F.A. (Elon College)
Political Science
- Paul Andrew Carruth**, Laguna Niguel, CA
B.S. (Brigham Young University)
Sociology
- Hui-Fen Chen**, Columbus
B.Educ. (National Chengchi University)
Education
- Cristina Aurora Connolly**, Newburyport, MA
B.A. (Middlebury College)
Economics
- Wesley D. Cray**, Middleburg, PA
B.A. (Indiana University of Pennsylvania)
Philosophy
- Brian King Dabbs**, Toledo
B.A. (Lawrence University)
Education
- Jessica Lynn Day**, Elizabeth, PA
Bachelor's (Chestnut Hill College)
Education
- Paul Armstrong DeBell**, The Plains, VA
B.A. (College of William and Mary)
Political Science
- Justin Louis Debrosse**, Piqua
B.A.
Education
- Jessica Ann Defenderfer**, Columbus
B.A. (Elizabethtown College)
M.A. (George Washington University)
Political Science
- Ankur Vijay Desai**, Kansas City, KS
B.F.A. (Kansas City Art Institute)
History of Art
- Rui Ding**, Beijing, China
B.A. (Beijing Normal University)
Education
- Caroline Susan Dorfman**, Columbus
B.A. (University of Pennsylvania)
Psychology
- Christin Nicole Doyle**, Cincinnati
B.A. (University of Cincinnati)
Public Policy and Management
- Jessica Dozer**, McConnelsville
B.A. (Denison University)
Education
- Farrah Anne Edwards**, Cincinnati
B.A.
Education
- Sean Pierre Escoffery**, West Palm Beach, FL
B.A. (University of Florida)
Political Science
- Nicholas Andrew Felts**, Indianapolis, IN
B.A. (Indiana University Bloomington)
Political Science
- Michael Gregory Gett**, Poland
B.S. (Miami University Oxford)
Education
- Elizabeth Ann Ginther**, Bettendorf, IA
B.A. (DePauw University)
Education
- Neha Niranjani Godiwala**, Charlotte, NC
B.S. (University of North Carolina at Chapel Hill)
Psychology
- Jess Goode**, Columbus
B.S. (Ohio University)
Political Science
- David Putnam Hadley**, Yardley, PA
B.A. (Gettysburg College)
History
- Robert D. Hampton**, Columbus
B.S.Bus.Adm.
Public Policy and Management
- Mary Emily Hansen**, Collierville, TN
B.S. (Samford University)
Music
- David John Harchar**, Chardon
B.A. (Bowling Green State University)
Education
- Matthew Perry Hitt**, Denver, CO
Bachelor's (Colorado State University)
Political Science
- Ross Matthew Hoffman**, Solon
B.S.
Economics
- Dixie Doreen Hu**, Columbus
B.S. (University of Texas at El Paso)
Psychology
- Melinda A. Huntley**, Sandusky
B.S.Ald.Hlth.Prof.
Public Policy and Management
- Jennifer Marie Hutras**, Hilliard
B.S.H.E.
Education
- Philip Allen Jones**, Columbus
Public Policy and Management
- Seth Joshu Josephson**, Columbus
B.A.
Comparative Studies
- Christopher Bryce Keenan**, Orchard Park, NY
B.A. (State University of New York at Buffalo)
Sociology
- Steven Edward Kuilder**, Seven Hills
B.S.Educ.
Education
- Sophie Lazarus**, Hillsdale, NJ
B.A. (University of Delaware)
Psychology

Commencement Convocation, December 11, 2011

Wei-yu Lin, New Taipei City,
Taiwan, ROC
B.A., M.A. (National Taiwan
University)
Economics

Kiersten Elizabeth Long,
Columbus
B.A. (Otterbein College)
Art Education

Linda Jayne Markels,
Columbus
B.A., M.A.
Spanish and Portuguese

Yalidy Mercedes Matos,
Columbus
B.A. (Connecticut College)
Political Science

**Kimberly Jolene
McClanahan**, Carroll
B.S.Educ. (Ohio University)
Education

Jennifer Michelle McCool,
Wamego, KS
B.A. (Drew University)
Arts Policy and Administration

**Katherine Elizabeth
McKinney**, Columbus
B.S. (Wright State University)
Education

**Ryan Patrick Francis
McMahon**, Columbus
B.A. (Carleton University)
History

Vittorio Emanuele Merola,
Lund, Sweden
B.A. (University of Texas at
Austin)
M.A. (University of Wisconsin-
Madison)
Political Science

Charles Andrew Milligan,
Upper Arlington
B.S. (Ohio University)
M.S. (University of Dayton)
Education

John Spencer Morris,
Camden, NJ
B.A.
Psychology

Diane Elaine Nance,
Columbus
B.F.A.
History of Art

Kathrynne L. Nunn,
Worthington
B.ArtEduc.
Art Education

Kathryn Mary Nute, Virginia
Beach, VA
B.A. (University of Virginia)
*East Asian Languages and
Literatures*

Denise Nyema Obinna, San
Fernando, Trinidad and
Tobago
B.A. (Claflin College)
Sociology

Adam F. Osth, Laguna Hills,
CA
B.A. (University of California,
Santa Cruz)
Psychology

John Perry, Barrington, RI
B.A. (University of Delaware)
History

Andrew Thomas Peterson,
Meadville, PA
B.S. (Allegheny College)
Education

Bryan Michael Pickens,
Dunbar, WV
B.A.Honors, M.A. (West
Virginia University)
French and Italian

Kevin Whitman Potter,
Columbus
B.A. (Grinnell College)
Psychology

Kathleen Elisabeth Powers,
Tempe, AZ
B.S. (Arizona State University)
Political Science

Alexander Charles Rayner,
Columbus
B.A.
Education

Jessica Nicole Rea, Galloway
B.A. (New York University)
Psychology

Meghan Anne Rector,
Dansville, MI
B.S. (Alma College)
M.S.
Education

Karen Q. Rossi, Westlake
B.S.Nurs. (University of
Cincinnati)
*Public Policy and
Management*

Maria Mercedes Sanchez,
Columbus
B.S.Bus.Adm.
M.B.A. (Capital University)
Education

Henry Allen Sanders III,
Galion
B.S. (Ohio University)
Education

Lori Anne Schleeter, Fort
Jennings
B.S.Educ.
Education

Ashley Dawn Sheets,
Cardington
B.A.
Education

Scott Stephen Sika,
Strongsville
B.S.Educ.
Education

Teresa Ann Sikora, Martins
Ferry
B.S.Nurs. (Ohio University)
M.S. (Capital University)
Education

Kimberly A. Smith, Columbus
B.S.Educ. (Bowling Green
State University)
Education

Jason Gregory Sopiak,
Columbus
B.A. (University of Pittsburgh)
Education

Anna M. Stephenson,
Columbus
B.S.Educ.
Education

Christopher Paul Stewart,
Caldwell
B.A.
*Near Eastern Languages and
Cultures*

Xiaohui Tian, Gaotang, China
B.A. (China Agricultural
University)
Economics

Michele Lee Walton,
Columbus
B.S.Educ.
Education

Scott Thomas Ward, St. Clair
Shores, MI
B.A. (Wayne State University)
History

Mia Christina Woodard,
Columbus
B.S.Bus.Adm.
*Public Policy and
Management*

Commencement Convocation, December 11, 2011

Mollie-Marie Workman,
Columbus
B.A.
Geography

Yifan Wu, Tieling, China
Bachelor's (Dalian University
of Foreign Languages)
Education

Jin Yan, Chengdu, China
Bachelor's (Sichuan Normal
University)
Education

Feng Zhou, Jiangsu, China
Bachelor's (Renmin University
of China)
Economics

**Master of Business
Administration**

Benjamin Michael Babeaux,
Columbus
B.S.Bus.Adm.
Business Administration

Jennifer Lynne Bale, Lewis
Center
B.S. (Ohio University)
Business Administration

**James Christopher
Cameron**, Eaton
B.S.Comm. (Ohio University)
Business Administration

Ryan James Carlson, Dayton
B.S.Bus.Adm. (University of
Dayton)
Business Administration

Jason Armando Dominguez,
Dublin
B.A.
Business Administration

Michael Francis Ducey,
Westerville
B.S. (University of Missouri -
Saint Louis)
M.S. (University of Chicago)
Business Administration

Joshua Joseph Ebrahimiyan,
Columbus
B.A., M.P.A.
Business Administration

Ryan Douglas Hill, Columbus
B.S. (Xavier University)
J.D.
Business Administration

David Michael Ike, Sidney
B.S. (Defiance College)
Business Administration

Carl Andrew Ireton III,
Columbus
B.Bus.Adm. (University of
Notre Dame)
B.A. (Capital University)
Business Administration

Lauren Kay Irwin, Columbus
B.S. (Ohio University)
Business Administration

Heather Ann Link,
Fredericktown
B.S.Pharm.Sci., M.S.
Business Administration

Sarah Ann Mathis, Columbus
B.S.Bus.Adm.
Business Administration

Lyle Joseph Mohler, Delphos
B.S.Bus.Adm. (Bowling Green
State University)
Business Administration

Elaine Marie Moneyhon,
Lewis Center
B.A.
Business Administration

Michael Paul Monjot, Avon
Lake
B.S.Nurs.
Business Administration

Kim Nguyen, Hilliard
B.S.Chem.Eng., M.S.
Business Administration

Thais Ordine Doles,
Campinas, Brazil
B.Bus.Adm. (Ohio University)
Business Administration

Christopher James Pierce,
Columbus
B.Engr. (Ohio University)
Business Administration

Chris Santagate, Columbus
B.A. (Kenyon College)
Business Administration

Emily C. Schnittger, West
Chester
B.S.Ind.Des.
Business Administration

Jeffrey Weston Sleasman,
Cleveland
B.A. (Miami University Oxford)
Business Administration

Jonathan Paul Smith, Dublin
B.A. (Ohio Wesleyan
University)
Business Administration

Neal Andrew Sorgen,
Columbus
B.S.Bus.Adm.
Business Administration

Lee Marcus Spector, Buffalo
Grove, IL
B.S.Bus.Adm.
Business Administration

Shawn Patrick Stermer,
Chemung, NY
B.S. (Friends University)
M.S. (Indiana State University)
Business Administration

Shazia Sultana, Dublin
B.Com. (University of the
Punjab)
M.B.A. (University of Karachi)
Business Administration

Wolfgang E. Teran,
Columbus
B.Bus.Adm. (Florida
International University)
M.C.R.P.
Business Administration

Hendy Limadi Tohan,
Jakarta, Indonesia
B.S.Agr.
Business Administration

Jaclyn Marie Trolio, Lewis
Center
B.S.Bus.Adm. (Youngstown
State University)
Business Administration

Rahul Verma, Powell
B.S.
Business Administration

Erica Lynn Waite, Columbus
B.A., B.S.
M.S. (Case Western Reserve
University)
Business Administration

Timothy David Williamson,
Columbus
B.Bus.Adm. (University of
Florida)
Business Administration

Todd David Yaross,
Columbus
B.A.
J.D. (Northwestern University)
Business Administration

Michael David Young, Dover
B.S. (Ohio University)
Business Administration

**Master of Business
Logistics Engineering**

Xuting Chen, Yunnan, China
Bachelor's (Shanghai Maritime
University)
*Business Logistics
Engineering*

Duncan R. Dewet,
Johannesburg, South Africa
B.S.Bus.Adm.
*Business Logistics
Engineering*

Xiaowei Gao, Shanghai,
China
B.A. (University of Shanghai
for Science and
Technology)
*Business Logistics
Engineering*

Wen-Yi Hsu, HsinChu,
Taiwan, ROC
B.A. (Michigan State
University)
*Business Logistics
Engineering*

Boran Hu, Qigihar, China
Bachelor's (Beijing Jiaotong
University)
*Business Logistics
Engineering*

Hao Hu, Shanghai, China
B.Engr. (Shanghai Maritime
University)
*Business Logistics
Engineering*

Shuyi Huang, Hangzhou,
China
Bachelor's (Shanghai Maritime
University)
*Business Logistics
Engineering*

Lei Liu, Haining, China
Bachelor's (Renmin University
of China)
*Business Logistics
Engineering*

Yunyao Liu, Fushun, China
Bachelor's (Beijing Normal
University)
*Business Logistics
Engineering*

Xiaohe Pang, Jinan, China
Bachelor's (Qingdao
University)
*Business Logistics
Engineering*

Yang Sun, Wuhan, China
Bachelor's (Huazhong
University of Science and
Technology)
*Business Logistics
Engineering*

Yue Sun, Tangshan, China
Bachelor's (Jilin University)
*Business Logistics
Engineering*

Naixun Tan, Danyang, China
B.S.Bus.Adm. (Guangdong
University of Foreign
Studies)
*Business Logistics
Engineering*

Linlin Wang, Bayquan, China
B.A. (Dongbei University of
Finance and Economics)
*Business Logistics
Engineering*

Xi Wang, Tianjin, China
Bachelor's (Jiangxi University
of Finance and Economics)
*Business Logistics
Engineering*

Haojie Xu, Shanghai, China
B.S. (Shanghai Jiao Tong
University)
M.S. (Illinois Institute of
Technology)
*Business Logistics
Engineering*

Yi Yao, Xian, China
Bachelor's (Southwestern
University of Finance and
Economics)
*Business Logistics
Engineering*

Xudong Yu, Beijing, China
Bachelor's (Beijing Jiaotong
University)
*Business Logistics
Engineering*

Wen Zhang, Beijing, China
B.Engr. (Beijing University of
Technology)
*Business Logistics
Engineering*

Fangzhou Zhou, Wuhan,
China
Bachelor's (Huazhong
University of Science and
Technology)
*Business Logistics
Engineering*

**Master of Business
Operational Excellence**

Alireza Amini, Dublin
B.S.Elec.Eng.,
M.Bus.Log.Eng.
*Business Operational
Excellence*

Richard Patrick Cameron,
Rockport, IN
B.A. (University of Southern
Indiana)
*Business Operational
Excellence*

David Vasant Chand, Akron
B.S.Biomed.Eng., M.S. (Johns
Hopkins University)
M.D. (Harvard University)
*Business Operational
Excellence*

James Edward Davis,
Westerville
B.Bus.Adm. (Mount Vernon
Nazarene University)
M.S. (Central Michigan
University)
*Business Operational
Excellence*

Lisa Anne Demko,
Hoinesport, NJ
B.S. (Douglass College)
M.S. (Rutgers University-New
Brunswick)
*Business Operational
Excellence*

David Lee Dimmett,
Evansville, IN
B.A., M.S. (Indiana University
Bloomington)
M.A.T. (Oakland City College)
*Business Operational
Excellence*

Allen Stuart Frydenberg,
Meriden, CT
B.S. (Western Connecticut
State University)
*Business Operational
Excellence*

W. Keith Gildee, New
Lexington
B.S.Bus.Adm. (Franklin
University)
*Business Operational
Excellence*

Lindsay M. Heil, Galloway
B.S.Alld.Hlth.Prof.
*Business Operational
Excellence*

Commencement Convocation, December 11, 2011

Jack D. Kasey, Evansville
B.A. (Wabash College)
M.H.A. (Washington University
in Saint Louis)
*Business Operational
Excellence*

Todd Lee Kunze, Bay Village
B.S.Mech.Eng. (University of
Kentucky)
B.S. (Centre College)
*Business Operational
Excellence*

Jeffrey Monroe Lewis, Dublin
B.S.Nurs. (University of
Toledo)
*Business Operational
Excellence*

Joshua Lee Lumbley, Austin,
TX
B.S. (Tulane University of
Louisiana)
M.D. (Baylor College of
Medicine)
*Business Operational
Excellence*

Stacy Lynn Mauser,
Evansville, IN
B.S. (Indiana State University)
*Business Operational
Excellence*

Michael Lee Mentzel,
Evansville, IN
B.A. (Purdue University)
*Business Operational
Excellence*

Susan D. Moffatt-Bruce,
Columbus
B.S. (McGill University)
M.D. (Dalhousie University)
Ph.D. (University of
Cambridge)
*Business Operational
Excellence*

Jin Lu Polivka, Fletcher, NC
B.S. (Pennsylvania State
University)
*Business Operational
Excellence*

Michael Louis Raisor,
Evansville, IN
B.S. (Indiana State University)
M.S. (Indiana University
Southeast)
*Business Operational
Excellence*

Nathan Joel Rife, Waukesha,
WI
B.S.Civ.Eng. (Michigan
Technological University)
*Business Operational
Excellence*

Brian Scott Robertson,
Lewis Center
B.S.Bus.Adm. (Brigham
Young University)
M.B.A. (Case Western
Reserve University)
*Business Operational
Excellence*

Joseph Thomas Rogers,
Dublin
B.S. (Cornell University)
*Business Operational
Excellence*

Marvin Dale Scott, Jr., Tipp
City
B.S. (Miami University Oxford)
*Business Operational
Excellence*

David Brent Smith,
Evansville, IN
Bachelor's , M.Educ.
(University of Evansville)
Ed.S. (Indiana State
University)
Ph.D. (Oakland City College)
*Business Operational
Excellence*

Janet S. Susi, Pickerington
B.S.Nurs. (Capital University)
*Business Operational
Excellence*

Jason Swartz, West Jefferson
B.A.
*Business Operational
Excellence*

Willis Mark Thompson II,
Lafayette, IN
B.S.Bus.Adm. (University of
Evansville)
*Business Operational
Excellence*

Kim Koch Toussant,
Columbus
B.A., M.A.
*Business Operational
Excellence*

Roy Patrick Tuley,
Evansville, IN
B.S. (University of Southern
Indiana)
*Business Operational
Excellence*

Carl David Underwood,
Evansville, IN
M.A.T., Ed.D. (Oakland City
College)
B.S. (University of Evansville)
*Business Operational
Excellence*

Sheryl Jean Valentine,
Medina
B.A., M.B.A., B.S.Nurs. (Walsh
University)
*Business Operational
Excellence*

Luis Eduardo Vives,
Richmond Hill, ON
B.S. (Universidad del Norte)
Certificate (University of
Toronto)
*Business Operational
Excellence*

**Christopher Michael
Weisbrod**, Canton
B.A. (University of Toledo)
M.B.A. (Ashland University)
*Business Operational
Excellence*

Michael J. Wilps, Wadsworth
B.S.Mech.Eng. (University of
Pittsburgh)
*Business Operational
Excellence*

Heather Marie Wilson,
Evansville, IN
B.A. (University of Southern
Indiana)
*Business Operational
Excellence*

**Jason Matthew
Woebkenberg**, Evansville,
IN
B.S.Educ. (Indiana University
Bloomington)
M.Educ. (Indiana State
University)
*Business Operational
Excellence*

Master of City and Regional Planning

Omar Andrew Jamil Akkari,
Westerville
B.S.Land.Arch.
City and Regional Planning

Michael Gary Anderson,
Columbus
B.S. (Middle Tennessee State
University)
City and Regional Planning

Augustine Boamah,

Columbus
B.S. (Kwame Nkrumah
University of Science and
Technology)
City and Regional Planning

Jillian Elizabeth Bolino,

Warren
B.S. (Ohio University)
City and Regional Planning

Christin Nicole Doyle,

Cincinnati
B.A. (University of Cincinnati)
City and Regional Planning

Daniel Aaron Eisenberg,

Cleveland
B.A. (Trinity University)
City and Regional Planning

Christopher William Flynn,

Lancaster
B.A.
City and Regional Planning

Dongkwan Lee, Seoul, Korea

B.S.Pub.Adm. (University of
Seoul)
M.C.P. (Seoul National
University)
City and Regional Planning

Dominic Christopher

Marchionda, Youngstown
B.A. (John Carroll University)
M.A.
City and Regional Planning

Victoria Chaney Morckel,

Warren
B.S.Educ. (Youngstown State
University)
City and Regional Planning

Emily R. Moser, Columbus

B.A. (Hillsdale College)
City and Regional Planning

Mi Namgung, Columbus

Bachelor's (Chung-Ang
University)
Master's (Cleveland State
University)
City and Regional Planning

Gregory Michael Overberg,

Cincinnati
B.S.
City and Regional Planning

Andrew Jason Shepler,

Gahanna
B.A. (University of Missouri-
Columbia)
City and Regional Planning

Master of Education

Amy Marysia Allan, Delaware

B.A.
Education

Robin Lynn Bechtle, Powell

B.S.Educ.
Education

Mari Katherine Bennett,

Marion
B.S.Educ.
Education

Angie N. Campbell, Galion

B.S.Educ.
Education

Daniel Mark Cichon,

Chesterville
B.S.Educ.
Education

Jane Katherine Cody, Powell

B.S.H.E.
Education

Megan Kristine Cox, Radnor

B.S.Educ.
Education

Laura R. Daum, Marysville

B.A.
Education

Erin Morgan Emmons,

Marion
B.S.H.E.
Education

Katelin R. Flinchbaugh,

Marion
B.S.Educ.
Education

Ambrosia Mary Gamble,

Marion
B.S.Educ.
Education

Charles K. Gherman, Marion

B.S.Educ.
Education

Jennifer Graham, Waldo

B.S.Educ.
Education

Lori Marie Green, Marysville

B.S.Educ.
Education

Amy Marie Haffelt, Gallipolis

B.S. (Miami University Oxford)
Education

Gary Michael Haldeman,

Bucyrus
B.S.Educ.
Education

Travis John Issler, Waldo

B.S.Bus.Adm.
Education

Lauren Colby Knief, Powell

B.S.Educ.
Education

Roxanne Martin, Marion

B.S.Educ.
Education

Maggie Laine Miller, Marion

B.S.Educ.
Education

Bryce R. Moore, Marion

B.S.Educ.
Education

Monique Renee Owens,

Columbus
B.S. (Central State University)
Education

Casey Scott Roshon,

Delaware
B.S.Educ.
Education

Alicia G. Schmutz, Marysville

B.S.H.E.
Education

Alllyssa Paula Schultz,

Ostrander
B.S.Educ.
Education

Jill Elizabeth Shore, Marion

B.S.Educ.
Education

Kelly Renee Stuckey,

Delaware
B.A. (University of Cincinnati)
Education

Andrew D. Thomson, Upper

Sandusky
B.S.Educ.
Education

Christopher P. Turos,

Kilbourne
B.S.Educ.
Education

Brenda Lynn Wesley,

Frazeysburg
B.S.Educ.
Education

Jeremy Michael Woerlein,
Broadway
B.S.Educ.
Education

Master of Environment and Natural Resources

Gina Marie Hnytka, Brook
Park
B.S.Bus.Adm., M.A.
*Environment and Natural
Resources*

Jennifer Christine Murphy,
Columbus
B.A.
*Environment and Natural
Resources*

Danae Marie Wolfe,
Barberton
B.A. (Hiram College)
*Environment and Natural
Resources*

Bei Zhou, Nanchang, China
Bachelor's (Nanjing University
of Science and Technology)
*Environment and Natural
Resources*

Master of Fine Arts

Jessie Blackmer, Columbus
B.F.A. (Massachusetts
College of Art and Design)
Art

Susana Elvira Del Rio
Kuroiwa, Lima, Peru
Certificate (Italian Institute of
Culture, Lima)
Licenciado (Pontifical Catholic
University of Peru)
Certificate (School of Digital
Art)
*Industrial, Interior and Visual
Communication Design*

Melanie Dreser, Moorain,
Germany
Bachelor's (University of
Applied Sciences)
*Industrial, Interior and Visual
Communication Design*

Aaron Michael Ganci,
Columbus
B.A. (Eastern Illinois
University)
*Industrial, Interior and Visual
Communication Design*

Robert Paul Lewis,
Damariscotta, ME
B.F.A. (Rochester Institute of
Technology)
B.F.A. (New England College)
Art

Alessandra Cerqueira
Mattos, Rio de Janeiro,
Brazil
B.S. (University of Rio de
Janeiro)
M.B.A. (Fundação Getúlio
Vargas)
*Industrial, Interior and Visual
Communication Design*

Master of Health Administration

Jordan Boone Muhlestein,
Bountiful, UT
B.A. (Brigham Young
University)
J.D.
*Health Services Management
and Policy*

Master of Labor and Human Resources

Lindsey Kay Burns, Fostoria
B.A. (Ashland University)
Labor and Human Resources

Steven Ernest Ferro,
Roanoke, VA
B.A. (Ohio University)
Labor and Human Resources

Marguerite Joan Flood,
Stanford, CT
B.A. (Ohio Wesleyan
University)
Labor and Human Resources

Master of Music

Jonathan Michael Jurgens,
Gahanna
B.Mus. (Otterbein College)
Music

Qian Liu, Changchun, China
B.Mus. (Capital University)
Music

Master of Occupational Therapy

Melissa Anne Abernathy,
Middletown
B.S.Alld.Hlth.Prof.
Allied Medical Professions

Katherine Elizabeth Amicon,
Columbus
B.A.
Allied Medical Professions

Carissa Leigh Batchelder,
Powell
B.S. (Evangel College)
Allied Medical Professions

Abigail Blaker, West Chester,
PA
B.A. (University of Pittsburgh)
Allied Medical Professions

Rachel Allison Bradshaw,
Gahanna
B.A.
Allied Medical Professions

Emily Kathleen Brandt,
Copley
B.S.Alld.Hlth.Prof.
Allied Medical Professions

Maria M. Brown, LaRue
B.Bus.Adm. (Mount Vernon
Nazarene University)
Allied Medical Professions

Emma N. Browne,
Portsmouth
B.S.Alld.Hlth.Prof.
Allied Medical Professions

Lindsay Jordan Daniels,
Avon Lake
B.S. (Kent State University)
Allied Medical Professions

Laura Jean Dinan,
Worthington
Bachelor's (University of
Dayton)
Allied Medical Professions

Caitlin A. Doman, Hudson
B.S.Alld.Hlth.Prof.
Allied Medical Professions

Jennifer A. Doucher,
Columbus
B.S.H.E.
Allied Medical Professions

Jamie E. Gallagher,
Cleveland
B.S.Alld.Hlth.Prof.
Allied Medical Professions

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Kathryn P. Gauron, East
Liverpool
B.S.H.E.
Allied Medical Professions

Elizabeth Cathleen Gaydos,
Akron
Allied Medical Professions

Olivia Celeste Hazen,
Westerville
B.S.Alld.Hlth.Prof.
Allied Medical Professions

Alicia Cary Hotle, Lake Villa,
IL
B.S.H.E.
Allied Medical Professions

Robin Renee Johnson,
Blacklick
B.S.Alld.Hlth.Prof.
Allied Medical Professions

Denah Marie Julian, Hubbard
B.S.Alld.Hlth.Prof.
Allied Medical Professions

Katherine Elizabeth Leiter,
Westerville
B.Educ. (Otterbein College)
Allied Medical Professions

Kayla Marie Lewellen,
Zanesville
B.S. (Wheeling Jesuit
University)
Allied Medical Professions

Adam Robert Loechler,
Gahanna
B.S.Alld.Hlth.Prof.
Allied Medical Professions

**Cassandra Winters
Logsdon**, Columbus
B.A.
Allied Medical Professions

Carrie Marie McClain, St.
Louis, MO
B.S. (Maryville University of
Saint Louis)
Allied Medical Professions

Tiffany Marie Miller,
Worthington
B.A. (Ohio University)
Allied Medical Professions

Melissa Kay Morrison,
Fowler
B.S. (University of Mount
Union)
Allied Medical Professions

Courtney Cathleen Roth,
Copley
B.S. (University of Akron)
Allied Medical Professions

Alexi Rae Sawayda, Chagrin
Falls
B.S. (University of Mount
Union)
Allied Medical Professions

Carrie Lynn Schlea, Elmore
B.S.Alld.Hlth.Prof.
Allied Medical Professions

Kevin Andrew Stahr,
Columbus
B.A. (Otterbein College)
Allied Medical Professions

Kelly Jane Tanner, Columbus
B.A. (University of Notre
Dame)
Allied Medical Professions

Marla Kay Wannemacher,
Ottoville
B.S.Alld.Hlth.Prof.
Allied Medical Professions

Master of Public Administration

Bei Zhou, Nanchang, China
Bachelor's (Nanjing University
of Science and Technology)
*Public Policy and
Management*

Master of Public Health

Michael David Adolph,
Dublin
B.S.
M.D. (University of Cincinnati)
M.B.A. (Ashland University)
Public Health

Maya N. Al Hajj, Westerville
B.S.
M.D. (Northeast Ohio Medical
University)
Public Health

Ola Ali, Dublin
B.Med.&B.Surg. (Mansoura
University)
Master's (Al-Azhar University)
Public Health

Gregory Adam Ballash,
Brook Park
B.S. (Baldwin-Wallace
College)
Public Health

Margaret Bornhorst, Ellicott
City, MD
B.S. (Philadelphia College of
Textiles and Science)
Public Health

Helen C. Byrd, Columbus
B.S. (Brown University)
Ph.D. (Purdue University)
Public Health

James R. Carter, Columbus
B.S.Bus.Adm. (Franklin
University)
Public Health

Jennifer Lynn Dotson,
Pickerington
B.S. (Morehead State
University)
M.D. (University of Louisville)
Public Health

Lenora Mae Evans,
Columbus
B.S.Bio. (Otterbein College)
Public Health

Taryn Leigh Gehlert,
Columbus
B.S.Bus.Adm.
Public Health

Whitney Ryan Gore,
Greensboro, NC
B.S. (North Carolina
Agricultural and Technical
State University)
Public Health

Erin Kathleen Granger,
Logansport, IN
B.S. (Purdue University)
Public Health

Gina Marie Groom,
Columbus
B.A.
Public Health

Maggie Rose Guinta, Medina
B.S.Alld.Hlth.Prof.
Public Health

Carolyn Huber Howison,
Hamden
B.A., M.Educ. (University of
Virginia)
Ph.D.
Public Health

Mary Megan Jaeger, Medina
B.S.Alld.Hlth.Prof.
Public Health

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Christina Sunyoung Kim, Westlake
B.A.
Public Health

Caitlin Rose Lacey, Penn Yan, NY
B.A. (College of Notre Dame of Maryland)
Public Health

Abigail Dickens Loechler, Gahanna
B.S. (Stephen F. Austin State University)
Public Health

Anthony G. Lucas, South Park, PA
B.S.Bus.Adm. (Duquesne University)
Public Health

Alexis Jacqueline Marino, Columbus
B.A. (Kenyon College)
Public Health

Kristine May Vida Nacion, Cleveland
B.A. (Case Western Reserve University)
Public Health

Jeanette O'Quin, Williamsport
D.V.M., B.S.Env.&Nat.Res.
Public Health

Shonda Elizabeth Vink, Hilliard
B.S.Alld.Hlth.Prof.
Public Health

Master of Science

Fernanda Martins De Abreu, Jaguariuna, Brazil
B.S. (Universidade Estadual Paulista)
Animal Sciences

Aaron M. Adair, Bay City, MI
B.S. (Michigan State University)
Physics

Kitty Agarwal, Kolkata, India
B.S.Honors (Saint Xavier's College)
M.S. (University of Calcutta)
Chemistry

Rohit Aggarwal, Ranchi, India
B.Tech. (Indian Institute of Technology Kanpur)
Electrical and Computer Engineering

Kevin Michael Ahlgren, Morsa, MN
B.Civ.Eng. (University of Minnesota, Twin Cities)
Geodetic Science and Surveying

Khan Shakil Uddin Ahmed, Dhaka, Bangladesh
B.S.Cptr.Sc.&Eng. (Bangladesh University of Engineering and Technology)
Computer Science and Engineering

Shiwen Ai, Yuzhon, Henan
Bachelor's (Zhejiang University)
Mechanical Engineering

Omar Andrew Jamil Akkari, Westerville
B.S.Land.Arch.
Environmental Science

Andrea Marie Albert, Bristol, CT
B.S. (Rice University)
Physics

Zoya Ali, Lucknow, Uttar Pradesh, India
Computer Science and Engineering

Alwyn Aliwarga, Jakarta, Indonesia
B.S.Ind.&Sys.Eng.
Industrial and Systems Engineering

Raed Ali M. Almhadi, Jeddah, Saudi Arabia
B.S. (King Abdul Aziz University)
Electrical and Computer Engineering

Merrie Ann Varughese, Kerala, India
Bachelor's (Vellore Institute of Technology)
Environmental Science

Rachel Michelle Baldauff, Crawfordsville, IN
B.S. (Rose-Hulman Institute of Technology)
Chemistry

Abhijit Bansal, Ghaziabad, India
B.Tech. (National Institutes of Technology)
Electrical and Computer Engineering

David J. Barna, Akron
B.S.Mech.Eng.
Mechanical Engineering

Adarsh Arvind Bavani Shankar, Dingigul, India
B.Engr. (Anna University)
Mechanical Engineering

Andrew Steven Bittlemann, Columbus
B.S. (Case Western Reserve University)
Civil Engineering

Whitney Savannah Bowen, Pickerington
B.S.Agr.
Animal Sciences

Emily Ann Burbacher, Perrysburg
B.S. (University of Toledo)
Evolution, Ecology, and Organismal Biology

Adam C. Burley, Trenton
B.S.Chem.Eng.
Chemical Engineering

Oleksiy Busaryev, Odessa, Ukraine
Diploma (Odessa National Polytechnic University)
Computer Science and Engineering

Erin Elizabeth Caricofe, Woodbridge, VA
B.A. (College of William and Mary)
Rural Sociology

Santino Carnevale, Cranston, RI
B.A. (Boston University)
Materials Science and Engineering

Thomas Castillo, Weslaco, TX
B.S. (Texas A&M University)
Mechanical Engineering

Chun Sik Chae, Seoul, Korea
B.Engr. (Chung-Ang University)
M.S. (Kwangju Institute of Science and Technology)
Electrical and Computer Engineering

Commencement Convocation, December 11, 2011

Stephen C. Chen, Chungli,
Taiwan, ROC
B.S. (National Taiwan
University)
*Electrical and Computer
Engineering*

Ting Chen, Wuxi, China
B.Engr. (Tongji University)
Mechanical Engineering

Leandro Henrique Cruppe,
Jundiaí, Brazil
Animal Sciences

Shanon Marie Davis, West
Des Moines, IA
B.S. (University of Northern
Iowa)
Mechanical Engineering

Shu Ding, Hangzhou, China
Bachelor's (Sun Yat-sen
University)
B.Engr. (Zhongshan
University)
Chemistry

Sarah Donley, Northport, AL
B.S. (Bowling Green State
University)
Animal Sciences

Stylios Dosopoulos,
Kozani, Greece
Diploma (Democritus
University of Thrace)
*Electrical and Computer
Engineering*

Brock A. Droll, Decatur, IL
D.D.S. (Southern Illinois
University Carbondale)
Dentistry

Terri Lynn Easter, Columbus
B.S.Elec.Eng. (Gannon
University)
M.Educ.
Geological Sciences

Christopher M. Eastman,
Cleveland
B.S. (Xavier University)
*Environment and Natural
Resources*

Spencer J. Elmore, Layton,
UT
D.D.S.
Dentistry

Ryan Vincent Everett,
Canfield
B.S.Mech.Eng.
Mechanical Engineering

Haid Fadel, Zawia, Libya
B.Med. (Seventh of April
University)
Vision Science

Collin Reed Ferguson,
Columbus
B.S. (United States Military
Academy)
*Industrial and Systems
Engineering; Mechanical
Engineering*

Erica Lauren Fisher, Mason
B.S.FoodSci.
Food Science and Technology

Anup K. Gampa, Dayton
B.S.Ind.&Sys.Eng.
*Agricultural, Environmental
and Development
Economics*

Jose Luis Gonzalez Mendez,
Coatzacoalcos, Mexico
B.S., M.S. (Instituto
Tecnológico y de Estudios
Superiores de Monterrey)
Mechanical Engineering

Paige N. Gott, Nova
B.S.Agr.
Animal Sciences

Harish Govindarajan,
Chennai, India
B.S. (Vellore Institute of
Technology)
*Materials Science and
Engineering*

Erin Leigh Gross, Salem
B.S., D.D.S., Ph.D.
Dentistry

Nicole Denise Guzman,
Columbus
Bachelor's (Universidad de las
Américas Puebla)
Bachelor's (Instituto
Tecnológico y de
Estudios Superiores de
Occidente)
Chemical Engineering

Mark Anthony Haverick,
Belleville, NJ
B.S. (Montclair State
University)
Chemistry

Jared Blake Hawkins, Toledo
B.S. (University of Toledo)
Geological Sciences

Yaser Hamdy Helal,
Ludington, MI
B.A. (Ohio Wesleyan
University)
Physics

Alicia Kathleen Hess,
Hedgesville, WV
B.Bus.Adm. (Marshall
University)
*Agricultural, Environmental
and Development
Economics*

Kevin Hinkle, Marengo
B.S.Chem.Eng. (University of
Dayton)
Chemical Engineering

Justin Andrew Holewinski,
Columbus
B.S.Cptr.Sc.&Eng.
*Computer Science and
Engineering*

Jennifer A. Holt, Columbus
B.S.
Physics

Clifford Jason Hoschouer,
Springville, UT
B.S.Aero.&Astro.Eng.
*Industrial and Systems
Engineering*

Marci Lynn Howdysshell,
Columbus
B.A. (Albion College)
Physics

Xudong Hu, Mudanjiang,
China
B.S.Civ.Eng. (Northern
Jiaotong University, Beijing)
Civil Engineering

Chien-Chen Huang, Taipei,
Taiwan, ROC
B.Bus.Adm., M.S. (National
Cheng Kung University)
*Industrial and Systems
Engineering*

Sihang Huang, Shantou,
China
B.S. (Guangdong University of
Technology)
*Electrical and Computer
Engineering*

Shiyin Huo, Harbin, China
Bachelor's (Tsinghua
University)
M.A.
*Computer Science and
Engineering*

Commencement Convocation, December 11, 2011

Steve Thomas Jamison,
Vandalia
B.S.Mech.Eng.
Mechanical Engineering

Adam Kenneth Janke,
Monticello, IN
B.S. (Purdue University)
*Environment and Natural
Resources*

Wei Jiang, Tianmen, China
B.S. (Nankai University)
*Computer Science and
Engineering*

Kimberly Johnson,
Chesterland
B.S.Alld.Hlth.Prof.
Allied Medical Professions

Susan Eileen Johnson,
Toledo
B.S. (University of Wisconsin-
Madison)
Nursing

Sarah Elizabeth Johnston,
Toronto
B.S. (University of Akron)
Anatomy

Tushar Shiriram Kabre,
Mumbai, India
B.S., M.S. (Ramnarain Ruia
College)
Chemistry

Evan J. Katz, South Euclid
B.S.Elec.Eng. (Ohio
University)
*Electrical and Computer
Engineering*

Amrit Singh Khalsa, Dublin
B.S.Elec.Eng.
*Electrical and Computer
Engineering*

James Paul Kirch, Columbus
B.S.Civ.Eng.
Civil Engineering

Scott David Kottman,
Columbus
Food Science and Technology

Elyssa Belding Krivicich,
Geneva, NY
B.A. (College of Wooster)
Geological Sciences

Jenna Perry Kuhls,
Rolesville, NC
B.S. (North Carolina State
University)
Allied Medical Professions

Nicholas Allen Kullman,
Bexley
B.S.Weld.Eng.
Welding Engineering

Ashutosh Kumar, Purnea,
India
Bachelor's (Indian Institute of
Technology Roorkee)
*Materials Science and
Engineering*

Kishore Kumaraswamy Sai,
Bangalore, India
Bachelor's (Visveswaraiiah
Technological University)
*Electrical and Computer
Engineering*

Andrew Joseph Landgraf,
Columbus
B.S.
Statistics

Maureen Connell Langlois,
Toledo
B.A. (Washington University in
Saint Louis)
Environmental Science

Kangche Lee, Taipei, Taiwan,
ROC
B.S. (National Chengchi
University)
*Computer Science and
Engineering*

Jing Li, Hefei, China
Bachelor's (Hefei University of
Technology)
Master's (University of Science
and Technology of China)
*Computer Science and
Engineering*

Likai Li, Jintan, China
B.S. (University of Science
and Technology of China)
*Industrial and Systems
Engineering*

Chung-Han Lin, Yonghe City,
Taiwan, ROC
B.S., M.S. (Chang Gung
University)
*Electrical and Computer
Engineering*

Brandon J. Little, Felicity
B.S.Env.&Nat.Res.
Environmental Science

Chang Liu, Beijing, China
B.S. (Beihang University)
M.S.
*Computer Science and
Engineering*

Kewei Lu, Luoyang, Henan,
China
B.Engr. (Wuhan University of
Technology)
*Computer Science and
Engineering*

Kashyap Maduri, Hyderabad,
India
Bachelor's (Birla Institute of
Technology and Science)
Civil Engineering

Jill Gillespie Mangum,
Columbus
B.S. (Brigham Young
University)
Anatomy

**Bharath Muralidhara
Maravekere**, Bangalore,
India
Bachelor's (Visveswaraiiah
Technological University)
*Electrical and Computer
Engineering*

Kyle D. Maurer, Lima
B.S.Civ.Eng. (Ohio Northern
University)
Civil Engineering

Jonathan Robert Mazal,
Columbus
B.A., B.S.Alld.Hlth.Prof.
Allied Medical Professions

Amanda R. Meddles, Milford
Center
B.S.Agr.
*Agricultural, Environmental
and Development
Economics*

Sarah Shawkyy Mikhail, Lewis
Center
B.Dent.Surg. (Alexandria
University)
Dentistry

Amanda K. Miller, Mansfield
B.S.Nurs. (University of
Toledo)
Nursing

Nathaniel D. Miller,
Washington Court House
B.S.Agr.
Horticulture and Crop Science

Mark Robert Milliren,
Chesterland
B.S.Mech.Eng. (Mercyhurst
College)
Mechanical Engineering

Commencement Convocation, December 11, 2011

Nicholas Gaetano Minutillo,
Thorofare, NJ
Bachelor's (Saint Joseph's
University)
Physics

Alvin Isaac Morgan, West
Chester
B.S.Elec.&Cptr.Eng.
*Electrical and Computer
Engineering*

Hana H. B. Muftah, Al Badia,
Libya
Bachelor's (Omar Almkhtar
University)
*Veterinary Preventive
Medicine*

Ajay Ashok Mulay,
Ahmednagar, India
B.Engr. (University of Pune)
*Computer Science and
Engineering*

Andrew R. Muntz, Huron
B.S.Agr.
Horticulture and Crop Science

Ashish Nagavaram,
Hyderabad, India
B.S. (Jawaharlal Nehru
Technological University)
*Computer Science and
Engineering*

Kartik Natarajan, Delhi, India
Bachelor's (SASTRA
University)
*Computer Science and
Engineering*

Andrew Michael Nicol,
Bexley
B.A.Honors (College of
Wooster)
Mathematics

Tanya Marie Nocera, Butler,
PA
B.S. (Allegheny College)
Biomedical Engineering

Raghuram Onti Srinivasan,
Bangalore, India
B.Tech. (National Institutes of
Technology)
*Computer Science and
Engineering*

Lucia Consuelo Orantes,
Guatemala City, Guatemala
B.S.Agr.Eng. (Escuela
Agrícola
Panamericana el Zamorano)
Entomology

Lindsey Beth Osting, Dublin
B.S.Nurs. (Otterbein College)
Nursing

Ross Phillip Owen, Newark
B.S. (Miami University Oxford)
Mechanical Engineering

Claire Paisley-Jones,
Wooster
B.A.Honors (College of
Wooster)
Environmental Science

Alycia Marie Palmer, Galion
B.S. (Heidelberg College)
Chemistry

James Park, Columbus
B.S. (Konkuk University)
*Electrical and Computer
Engineering*

Kenneth Bruce Patton,
Columbus
B.A. (Swarthmore College)
Physics

Marilia Pena, San Antonio,
PR
B.S. (University of Puerto
Rico)
Food Science and Technology

Cheng Peng, Wuhan, China
B.A. (Wuhan University)
Human Ecology

Di Peng, Shanghai, China
B.S.Aero.&Astro.Eng.
(Beihang University)
*Aeronautical and Astronautical
Engineering*

Adam K. Pilz, Uniontown
B.S. (University of Akron)
*Agricultural, Environmental
and Development
Economics*

Ruogu Qin, Tianjin, China
B.Mech.Eng. (Shanghai Jiao
Tong University)
*Biomedical Engineering;
Statistics*

Pravin Krishna Ramesh,
Madurai, India
B.S. (Regional Engineering
College - Bharathidasan
University)
Mechanical Engineering

**Carla Patricia Ramirez
Garcia**, Columbus
B.Bus.Adm. (Marshall
University)
*Agricultural, Environmental
and Development
Economics*

Amy Jennifer Raplinger,
Green Bay, WI
B.S. (University of Wisconsin -
Eau Claire)
Physics

Rebecca Ross Reesman,
Chelsea, MI
B.S. (Carnegie Mellon
University)
Physics

Dale A. Rhoda, Worthington
B.S. (Northeastern University)
Master's (Duke University)
M.S., M.Appl.Stats
Public Health

Cara J. Riley, Columbus
B.A. (Georgetown University)
D.D.S. (Harvard University)
Dentistry

**Loren Jackeline Rivera
Vega**, San Pedro Sula,
Honduras
B.S. (Escuela Agrícola
Panamericana el
Zamorano)
Entomology

Michael Kenneth Rupp,
Columbus
B.S. (Purdue University)
*Electrical and Computer
Engineering*

Jai Samuel Salzwedel,
Seattle, WA
B.A. (Willamette University)
Physics

Vignesh Santhanagopalan,
Chennai, India
B.Tech. (Anna University)
*Computer Science and
Engineering*

Jeremiah Santos, Westerville
B.S.Elec.&Cptr.Eng.
*Electrical and Computer
Engineering*

Jeremiah P. Schley,
Proctorville
B.S.Eng.Phys.
Biomedical Engineering

Commencement Convocation, December 11, 2011

Jameson L. Scott, Sikeston,
MO
B.S.
Geological Sciences

Siavash Sefidbakht, Hilliard
B.S. (Shiraz University)
M.S. (Sharif University of
Technology)
Mechanical Engineering

Timothy Alan Sheldon,
Uniontown
B.S.Civ.Eng.
Civil Engineering

Dekel Shlomo, Rehovot,
Israel
B.S. (Ben-Gurion University of
the Negev)
Civil Engineering

Agung Prasetyo Siantar,
Surabaya, Indonesia
B.S.Bus.Adm.
*Agricultural, Environmental
and Development
Economics*

Matthew Dane Sievert,
Midlothian, VA
B.S., M.S. (Virginia
Commonwealth University)
Physics

Sarah Kelly Silverman,
Columbus
B.S. (University of Texas at
Austin)
Human Ecology

Marek Simon, Roznava,
Slovakia
B.S.Physics (University of
Tulsa)
Physics

Shweta Singh, Varanasi,
India
B.Tech. (Banaras Hindu
University)
M.Appl.Stats
Chemical Engineering

Geoffrey Nathan Smith,
Mystic, CT
B.S. (University of
Connecticut)
Physics

Justin Paul Smith, Nashotah,
WI
B.S. (United States Air Force
Academy)
*Agricultural, Environmental
and Development
Economics*

Anna Elizabeth Smothers,
Lexington, KY
B.S., D.D.S. (University of
Kentucky)
Dentistry

Michael Phillip Snyder,
Bellevue
B.S.Aero.&Astro.Eng.
*Aeronautical and Astronautical
Engineering*

Ronald A. Spatola, North
Bend
B.A. (New York University)
D.V.M.
Veterinary Biosciences

William D. Stanley,
Greensboro, NC
B.A., D.D.S. (University of
North Carolina at Chapel
Hill)
Dentistry

Matthew Brian Stephanson,
Columbus
B.S.Elec.&Cptr.Eng.
*Electrical and Computer
Engineering*

Courtney Lynne Strauss,
Lodi
B.S.
Allied Medical Professions

Chenxin Su, Columbus
M.S. (Nanjing University of
Aeronautics and
Astronautics)
*Electrical and Computer
Engineering*

Weiguang Sui, Beijing, China
Bachelor's (Renmin University
of China)
*Geodetic Science and
Surveying*

Alexander Gage Suttmitter,
Johnson City, TN
B.S. (East Tennessee State
University)
*Computer Science and
Engineering*

**Robert James Anthony
Swift**, Oxford, UK
B.S. (Trinity College)
Geological Sciences

Urszula Bozena Szafruga,
Pullman, WA
B.S. (Washington State
University)
Physics

Dharneesh Talasu,
Kasibugga, India
B.Engr. (West Bengal
University of Technology)
*Computer Science and
Engineering*

Sharda Thakral, Lombard, IL
B.S. (University of Illinois at
Chicago)
Pathology

Goksel Tirpanci, Tekirdag,
Turkey
B.S. (Middle East Technical
University)
Food Science and Technology

**Ghassan Ab Ahmed
Tranesh**, Zawia, Libya
B.Med. (Seventh of April
University)
Pathology

Po-Hua Tseng, Kaohsiung,
Taiwan, ROC
B.S. (National Sun Yat-sen
University)
B.S. (Sun Yat-sen University)
M.S. (National Cheng Kung
University)
*Industrial and Systems
Engineering*

Sibel Uzun, Trabzon, Turkey
Engineer, Master's (Black Sea
Technical University)
*Geodetic Science and
Surveying*

Sanjay Vohra, Columbus
B.S. (Panjab University)
M.S. (University of Texas at
Austin)
Mechanical Engineering

Leonithas Ioannis Volakis,
Ann Arbor, MI
B.S.Mech.Eng. (University of
Michigan, Ann Arbor)
Biomedical Engineering

Timothy P. Wagner,
Massillon
B.S.Mech.Eng.
Mechanical Engineering

Bryan Wang, Columbus
B.Bus.Adm. (National Taiwan
University)
M.A.
*Industrial and Systems
Engineering*

Commencement Convocation, December 11, 2011

Feng Wang, Nanjing, China
Bachelor's (Nanjing University
of Science and Technology)
*Electrical and Computer
Engineering*

Huimin Wang, Dezhou,
Shandong, China
B.Engr., Master's (Harbin
Institute of Technology)
Welding Engineering

Min Wang, Huhhot, China
Bachelor's (China University of
Geosciences)
Civil Engineering

Christopher Stuart Wolfe,
Crystal Lake, IL
B.S. (Southern Illinois
University Carbondale)
Physics

Robert T. Woodruff,
Cincinnati
B.A. (University of
Pennsylvania)
M.S.
Statistics

Lijie Xu, Huludao, China
B.Engr. (Central South
University)
M.S. (Shenyang Institute of
Automation)
*Computer Science and
Engineering*

Xiaofei Xu, Qiqihar, China
Bachelor's (Tsinghua
University)
Civil Engineering

Jingjing Yan, Columbus
B.S. (Shanghai University of
Finance and Economics)
Statistics

Daiyi Yang, Shantou,
Guangdong, China
Bachelor's (Beihang
University)
*Computer Science and
Engineering*

Jing Yang, Beijing, China
B.S. (Fudan University)
*Materials Science and
Engineering*

Xi Yang, Beijing, China
B.Engr. (Beihang University)
Master's (École centrale de
Lyon)
*Electrical and Computer
Engineering*

**Vivek Sriram Yenamandra
Guruvenkata**,
Secunderabad, India
B.Engr. (Birla Institute of
Technology and Science)
*Electrical and Computer
Engineering*

Steve Jay Yoder, Galloway
B.S.Mech.Eng.
Mechanical Engineering

Kelly Young, Findlay
B.S.Civ.Eng.
Civil Engineering

Fang Yu, Changchun, China
B.S. (State University of New
York at Albany)
*Computer Science and
Engineering*

Andrew Paul Zane,
Wilmington
B.S. (Wright State University)
Chemistry

Alexandra Rose Zelaski,
Middle Heights
B.A. (Swarthmore College)
Nuclear Engineering

Zhichun Zhang, Luoyang,
China
B.S. (Shanghai Jiao Tong
University)
*Electrical and Computer
Engineering*

Huijin Zhao, Sichuan, China
Bachelor's (Nankai University)
Public Health

Peng Zhao, Kaifeng, China
B.S. (University of Science
and Technology of China)
Physics

Kunpeng Zhu, Gaomi, China
Bachelor's (Yanshan
University)
Civil Engineering

Brian Michael Zimmerman,
Columbus
B.A.
*Agricultural, Environmental
and Development
Economics*

Jonathan Douglas Zizka,
Coraopolis, PA
B.S. (University of Arizona)
Physics

Sarah Lynn Zwickle,
Goldendale, WA
B.F.A. (University of San
Francisco)
*Environment and Natural
Resources*

Master of Social Work

James L. Alexander,
Chicago, IL
B.S.Soc.Work (Capital
University)
Social Work

Heidi Kay Garcia,
Spencerville
B.A. (Bluffton University)
Social Work

David Lee Woolf, Lima
B.A. (Bluffton University)
Social Work

College of Arts and Sciences

Executive Dean: Joseph E. Steinmetz

Mark W. Shanda, Divisional Dean, Arts and Humanities

Peter March, Divisional Dean, Natural and Mathematical Sciences

Gifford Weary, Divisional Dean, Social and Behavioral Sciences

Bachelor of Arts

Farhia Abdirahman Abdi,
Springfield, VA
Bryan Patrick Acker, Westlake
Matthew Bailey Adair,
Columbus
Summa Cum Laude
Rachel Adamescu, Mansfield
Sofya L. Afanasyeva,
Columbus
Nicole Ann Ajdinovich, Mentor
Nusrat Tahmina Akbar, Hilliard
Thomas Edward Albany,
Phoenixville, PA
Daniel Anthony Albers, Tipp
City
William Naylor Albers,
Columbus
Hawa Omar Ali, Blacklick
Chris Scott Almenar, Akron
Abdulaziz Almousa, Qatif,
Saudi Arabia
Aqeel Abdulrahman Alrajhi,
Riyadh, Saudi Arabia
Magna Cum Laude
Danielle JoAnn Alt, Columbus
Ashley Marie Anderson,
Columbus
Meghan E. Armbruster,
Bucyrus
Wayne Anthony Ashmeade II,
Columbus
Patrick James Ashmun,
Olmsted Falls
Dante Maurice Averiett,
Canton
Kiyoon Bae, Daejeon, Korea
Brad Scott Baker, Columbus
Nathan Tyler Baker,
Hendersonville, TN
Corey Joseph Balogh,
Westerville
Justin William Barry,
Zanesville
Karissa Ann Basey,
Westerville
David James Batcheck,
Worthington

Taylor Glenn Beale,
Bellefontaine
Magna Cum Laude
David Brendan Beckel, Marion
Brandy Marie Bedinghaus,
Cincinnati
David Joseph Beeson, Salem
Seth M. Belton, Botkins
David Michael Bender, Lewis
Center
Cassandra Grace Benfield,
Elida
Ruta Seltene Berhanemeskel,
Reynoldsburg
Lauren Michele Berk,
Vermilion
Cum Laude
Asha S. Bhatnager,
Pickerington
William Matthew Bible,
Columbus
Samuel W. Binenfeld,
Columbus
Selena Ann Black, Lewisville
Lauren Jean Blackwell,
Monroe, NY
Zachary Ryan Bland,
Pickerington
Keyra Elaine Blanton, Shelby
Erin Lynn Blesse, Fairview
Park
Christopher Bock-Bacalao,
Columbus
Benjamin Dennis Bodie,
Wilson, NY
Alexander Thomas Boehnke,
Springboro
Michael Paul Bogue,
Chandler, AZ
Samantha H. Boles,
Perrysburg
Michelle Mara Bolzenius,
Hilliard
Magna Cum Laude
Andrew David Boone, Canton
Courtland Clifton Boren,
Corpus Christi, TX
Jared P. Borg, Lisbon
Amanda Courtney Bouffard,
Fairlawn
Cum Laude
Kahina Bourai, Algeria
Leslie Anne Bowling, Loveland
Emily Lynn Box, Byesville
Cum Laude
Jamie Marie Braden,
Reynoldsburg
Rebecca Anne Bradley,
Westerville
Lynn Allison Breeding Black,
Powell
Michael Alan Brewster,
Orlando, FL
Alexandra Emily Brinkman,
Galion

Ka'Nea Kenyetta Brooks,
Ypsilanti, MI
Magna Cum Laude
with Research Distinction in
Sociology
Stephanie Danielle Brooks,
Orient
Dax Michael Brown, Urbana
Emily Marie Brown, Marysville
Grace Anne Marie Brown,
Bellefontaine
Jontunika Denyce Brown, New
Albany
Kristian Katherine Brown,
Pataskala
Christopher Thomas Bruin,
Lima
Zachary Matthew Brust,
Columbus
Douglas Alan Bryan, Jr.,
Mount Gilead
Tyler Lloyd Bryant, Grove City
Samantha Marie Buckholtz,
Mayfield
Alana Kristine Bukowski,
Whitehall
Kayla Marie Burke, Suffield
Samantha Nichole Burton,
Hamilton
Benjamin James Buszek,
Lebanon
Magna Cum Laude
Ryan Christopher Butler,
Cleveland
Cum Laude
Justin Warren Caltrider,
Marysville
Jonathan Z. Cameron,
Cleveland
Erin Alyssa Campbell, Lima
Patrick Conner Campbell,
Berwyn, PA
Scott Stephen Caniglia,
Hilliard
Timothy Michael Cappell,
Pickerington
Zachariah C. Carper,
Columbus
Brian J. Carroll, Columbus
Matthew Charles Castle,
Mount Vernon
Aaron Todd Casto, Columbus
Kelsey Elizabeth Cavanaugh,
Chillicothe
Summa Cum Laude
Tyler Jordan Chambers, Lima
Sheri Lynn Chatfield, Martel
Michael Chinn, Pickerington
Cum Laude
David Patrick Chirdon,
Lakewood
Selby Scott Chisholm,
Worthington
Eric Michael Chorpenning,
Columbus
AdriAnne L. Clark, Columbus
Ashley Ann Clark, Coshocton
Molly Elizabeth Clarke, Hilliard
Lisa Jo Clemens, Columbus

Commencement Convocation, December 11, 2011

Zane Timothy Clouse, Marion
 Devin M. Coates, Columbus
 Michael Lawrence Colina,
 Cincinnati
Magna Cum Laude
with Honors in the Arts and
Sciences
 Kristin Ellen Collins, Columbus
 Blake Patrick Colopy,
 Johnstown
 Mesa Corrine Confer,
 Beavercreek
Magna Cum Laude
with Honors in the Arts and
Sciences
 Kathleen Jane Connelly,
 Cleveland Heights
 Reese Atwood Conner, Solon
Magna Cum Laude
with Honors in the Arts and
Sciences
 Lyndsay Michelle Cook
 Brecksville
 Ronald Lewis Cooper, London
 Peter Louis Coratola, Jr.,
 Dublin
 Elizabeth Christine Cornelius,
 Utica
 Samuel Elder Costello, Round
 Hill, VA
 Cassandra Elaine Cotterman,
 Grandview Heights
 Rachel Ruby Coyle, Toledo
Cum Laude
with Honors in the Arts and
Sciences
 Evan Andrew Crawford,
 Columbus
 Cecilia Grace Cuellar, Lewis
 Center
Cum Laude
 Monica Elise D'Andrea,
 Westerville
 Lukas John Daniel, Hilliard
 Brad Kenneth D'Antonio,
 Columbus
 Hannah Bradley Davidson,
 Columbus
Magna Cum Laude
 Jasmine Rae Davis, Columbus
 Kasondra Marie Davis,
 Youngstown
 Tyler Sheldon Davis,
 Columbus
Cum Laude
 William Davis, Chicago, IL
 Melissa Jo Day, Marietta
 Myles Robert Deacon,
 Waverly
Cum Laude
 Lauren Marie Decker,
 Rochester, NY
Cum Laude
with Honors in the Arts and
Sciences
 Jacob Ryan Decot, Marysville
 Dru Chene Delaforet,
 Worthington
 Leah Sue Delaney, Lithopolis
Magna Cum Laude

Medjine Desrosiers, Columbus
 Elizabeth Marie Devol,
 Columbus
 Kaeli Dial, Glenmont
 Mohamed Abdulahi Diini,
 Columbus
 Nicholas Anthony Dilillo,
 Madison
 Brandon Gene Dodson,
 Pomeroy
 Anita Louise Douville,
 Lexington
 Brandon Joseph Dow,
 Madison
 Joshua Wade Driesbach,
 Circleville
 Julie Kay Dulaney, Columbus
Magna Cum Laude
 Marcey Marie Dunbar,
 Gahanna
 Suzannah Mae Dunbar,
 Amiens, France
 Whitney Abel Dunn, Shelby
 Megan Elizabeth Eddleblute,
 Vincent
 Brandon David Edwards,
 Pittsburgh, PA
Cum Laude
 Ryan Christian Edwards, Lima
 Samantha Shawnta Edwards,
 Cleveland
 Edmund Sekyi Eghan,
 Columbus
 Melanie Ann Eichenlaub,
 Delaware
 Samuel Jackson Eley,
 Worthington
Cum Laude
 Dena Mohamed Elgeziri,
 Columbus
 Omar Elkhatib, Columbus
 Alexandra Jaye Ellerbrock,
 Lima
 Thomas Joseph Ellis, Newark
 Brittany Renee Engelhardt,
 Pickerington
 Niko Arif Eren, Lorain
 Kaytlin Marie Error, Dublin
Magna Cum Laude
 Rachel Erin Espino, Columbus
 Ravien Evans, Columbus
 Tonya Marie Evans, Marion
 Donnie Ray Evege, Dayton
 Steven Daniel Fabrizio, Utica
 Gabrielle Acier Falconer,
 Canton
Magna Cum Laude
 Charles Stephen Falor,
 Monterey, CA
 Tori Laine Farmer, Zanesville
 Gideon Moran Feit, Carlsbad,
 CA
 John Charles Ferrell,
 Columbus
 Hannah Jo Fleming, Mount
 Vernon
Magna Cum Laude
 Taylor Ryan Fleury, Dublin

Derick Adam Florian,
 Gibsonia, PA
 Andrew Keith Fogel,
 Chillicothe
 Grant Lucas Forsythe, Urbana
 William Patrick Fouse,
 Lancaster
Magna Cum Laude
 Deborah Lynn Foward,
 Columbus
 Michael Joseph Frabott,
 Dublin
 Daniel Ervin Fraley, Alger
 Evelyn Franklin, Shelby
 Nicole Roschelle Freeman,
 Columbus
 Olivia Lauren Friel, Chillicothe
 Anne Marie Frizzell, Bucyrus
 Winston Daniel Fry, Martins
 Ferry
 Matthew Joseph Frye, Mount
 Vernon
 Kathleen Marie Fuhrman,
 Painesville
Magna Cum Laude
 Chelsie Alexandra Garland,
 Powell
 Matthew Robert Garrett,
 Columbus
 Sarah Renee Garrett, Dublin
 Jacqueline Michelle Gellick,
 Medina
Magna Cum Laude
with Honors in the Arts and
Sciences
 Catherine Marie George,
 Cleveland
 Lindsay Allison Gerano,
 Granville
 Michaela Joyce Gergel,
 Cuyahoga Falls
Summa Cum Laude
 Hilary Jane Gerlach, Upper
 Arlington
 Marshal Douglas Getz, Orrville
 James Merritt Gianfagna,
 Westlake
Magna Cum Laude
 Craig Michael Gibson, Tiffin
 Alan Louis Gill, Scranton, PA
 Shawn Patrick Gillette,
 Steubenville
 Claire Louise Gilsdorf, Marion
 Orié Givens IV, Columbus
 Elizabeth Ashley Gloyd,
 Stoutsville
 Chloe Jean Goodhart,
 Cincinnati
 Amanda Marie Goodwin,
 Columbus
Magna Cum Laude
 Amelia Talbott Gordon,
 Fairfax, VA
Cum Laude
 Justin Richard Gorski, Canal
 Winchester
 Anatoliy Goykhman, Tashkent,
 Uzbekistan
Magna Cum Laude

Commencement Convocation, December 11, 2011

Stephanie Alexis Grabor,
Marysville
Khari E. Grant, Columbus
Magna Cum Laude
Cassandra Denise Griffiths,
Sheffield Lake
Cum Laude
Brock M. Grimsley, Canton
Amanda Grunenwald, Hilliard
James Edward Gualtieri, Jr.,
Newark
Summa Cum Laude
with Distinction in Theatre
Stephanie Lynn Gulker,
Hilliard
Cum Laude
Tania N. Haider, Dubai, UAE
Evonne Janel Hairston,
Columbus
Jessica Mary Hall, Lisbon
Jared Scott Halley, Dublin
Cum Laude
Shawn Thomas Halsey,
Gahanna
Garrett David Harmon, Toledo
Christopher Andrew
Hartmann, Toledo
Parker Raine Havens,
Columbus
Cum Laude
Anna Claire Hayes, Columbus
Kaitlin M. Hayes, Parma
Heights
Robert D. Hazelwood,
Columbus
Jillian Elizabeth Hebert,
Amherst, NH
Kerry Leigh Heitman,
Westerville
Cum Laude
Brandon Mitchell Helton,
Phoenix, AZ
Lee Ann Henkin, Lanham, MD
Whitney Alison Henley,
Columbus
Carmen Marie Hensley,
Beavercreek
Morgan Elaine Hensley,
Sparks, MD
Tyler James Hentsch,
Akron/Canton
Daniel PC Herron, Warren
Lisa Marie Hickman, Sweeny,
TX
Randolph Charles Hildebrandt,
Bellbrook
Brandon James Hildreth,
Sunbury
Joshua Keith Hill, Marysville
Tasiona L. Hill, Cleveland
Shalisa Monique Hills, Dayton
Allan Derek Hinkle-Moore II,
Columbus
Todd Warren Hirtzinger,
Springfield
Michael Raymond Hodge,
Hilliard
David Cassidy Hoffman,
Fairfield
Yee Shwen Hoh, Kuala
Lumpur, Malaysia
Zachary Nathaniel Holcombe,
Newark
Janeesa Leigh Hollingshead,
Wellston
LayShonda Shamekia
Holman, Akron
Claire Elizabeth Holzheimer,
Euclid
Cum Laude
D'Aria Canissa Hookfin, New
Orleans, LA
Isaac Christopher Hookom,
Milford
Britney Trenae Howell,
Ashtabula
Robert Mitchell Howell,
Columbus
Ryan David Hoyng, Coldwater
Cameron Christina Hubbs,
Omaha, NE
April A. Huffman, Greenwich
Cum Laude
Sheridan Aleen Hug,
Cleveland
Christopher Michael
Humphrey, Hilliard
Lindsay Rae Huntsman,
Graysville
Summa Cum Laude
Sarah Rachel Hurwitz,
Reynoldsburg
Abigail Antoinette Iannaggi,
Brook Park
Danielle Nicole Imlay,
Columbus
Akira Roshi Inuzuka, Elk
Grove, CA
Sara Ito, Fukuoka, Japan
Summa Cum Laude
Guy L. Jacks III, Columbus
Nimo Shukri Jama, Columbus
Christian Renato Jaramillo-
Villada, Santiago de Cali,
Colombia
Tara Ashley Jenkins, Dover
Min Sik Jo, Korea
Luke David Johnson, Toledo
Jonte Lamar Jones, Atlanta,
GA
Robert Anthony Jones,
Columbus
Cum Laude
with Research Distinction in
Comparative Studies
Steven Andrew Jones,
Circleville
Laura Elizabeth Karl, Upper
Arlington
Gabrielle Rose Karney,
Amherst
Melissa Reid Kass, Dublin
Leah Marie Kean, Columbus
James Arthur Keaney,
Worthington
Kristina M. Keck, Piqua
Dana Lani Keester, Makawao,
HI
Summa Cum Laude
Jordan Steven Kegler,
Columbus
Emily Ann Kerr, Loveland
Cum Laude
with Honors in the Arts and
Sciences
Kevin Hensleigh Kester, West
Chester
Cum Laude
Henna S. Khan, Columbus
Saehee Kim, San Diego
Caitlyn Elizabeth Kinkead,
Columbus
Brian Patrick Kissell,
Columbus Grove
Torri Lynae Kitzler, Carey
Magna Cum Laude
Rebekah Marie Knapke,
Columbus
Magna Cum Laude
Stephanie Nicole Knowlton,
Ashland
Gi Hyuck Kong, Seoul, Korea
Kathryn Michelle Kowalczyk,
Sterling Heights, MI
Melanie Jean Krepczynski,
Dublin
Magna Cum Laude
Caleb Michael Krites,
Wapakoneta
DiePreye A. Krukrubo, Port
Harcourt, River State,
Nigeria
Alexander Thomas Kuhn,
Chillicothe
Kellie Marie Kunkler,
Marysville
Cum Laude
Liliana Landauer, Chicago, IL
Stephen Bryce Lane,
Cincinnati
Mark Edward Lang, Columbus
Jeffrey Joseph Laumann,
Dayton
Victor Anthony Layne II,
Columbus
Hyun Jong Lee, Daegu, Korea
Yer Lee, Westerville
Sarah L. Legg, Caldwell
with Honors in the Arts and
Sciences
Navpreet Singh Lekhi,
Portland, ME
Anne Marie Leone, Rocky
River
Cum Laude
with Honors in the Arts and
Sciences
Brock A. Leonti, Norton
Bernie Poyu Y. Lin, Dublin
Joanna Weh-Mey Lin,
Cincinnati
Kyle David Lincicome, Powell
Summa Cum Laude
with Honors in the Arts and
Sciences

Commencement Convocation, December 11, 2011

Matthew Henry Lindauer, Columbus <i>Cum Laude</i>	Adam Jacob McKibben, Lebanon <i>Magna Cum Laude</i>	Lindsay Shannon O'Dell, Newark <i>Magna Cum Laude</i>
Joshua D. Linger, Hebron	Joshua Clinton McNett, Lima	Maleah Lynn O'Neal, Dublin
Michael Scott Lippert, Worthington	Matthew Richard McPheron, Spencerville	Martin Joseph Oravec, Jr., Boardman
Justin David Little, Mount Sterling	Zachary Winslow McRae, San Francisco, CA	Rachel Ann Orndorff, Hilliard
Tessa Lynn Little, West Jefferson	Edgardo Rafael Medina Colón, Arecibo, PR	Katlyn Ann O'Ryan, Lancaster
Ryan Alen Loar, Newark	Joel Andrew Medors, Johnstown	Joshua Wallace Owen, Grove City
Philip A. Lucas, Columbus <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Carly Ann Meier, Toledo	Nathaniel Steven Park, Cincinnati
Kurt Anthony Lukas, Strongsville	Bethlehem Abay Mengstu, St. Louis, MO	<i>Cum Laude</i> Kaylyn Joy Parker, East Palestine
Stephen John Lux, Milan	Benjamin Joseph Messina, Wallingford, CT	<i>Cum Laude</i> Jenna Marie Parnell, Lexington
Curtis James Maag, Ottawa	Chris Edward Micu, Westerville	Jeffrey J. Payne, Dayton
Laura Marie MacInnis, Copley <i>Summa Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Andrew Francis Mierzwaki, sylvania <i>Cum Laude</i>	<i>Cum Laude</i> Renata Victoria Penafiel, Centerville
Travis Lawrence Mackowiak, Granville	Daniel Jerome Mignerey, Centerville	Derek David Pentenborg, Minneapolis, MN
Jamie Lee Macroy, Marion	Justin Alexander Miller, Columbus	Jenna Maureen Peper, Napoleon
Courtney Nichole Maierhofer, Canton <i>Cum Laude</i>	Karri Ann Miller, Kalida	Elizabeth Grace Perez, Columbus
Joseph Anthony Malagisi, Dublin	Alexandria Anna Louise Mock, Zanesville	Sarah Elizabeth Perrill, Ashville
Michael Andrew Maley, Huber Heights	Andrew L. Molloy, Washington Court House	<i>Magna Cum Laude</i> Gabriel Kaesy Peterson, Rocky River
Michael Chris Manos, Grosse Pointe <i>Magna Cum Laude</i>	Arielle Jasmine Montague, Baltimore, MD <i>Magna Cum Laude</i>	<i>Cum Laude</i> Sean Giorgio Pfendler, Worthington
Samantha Ann Manning, Pickerington <i>Magna Cum Laude</i>	Mark Allen Moore, Canton	Huong Pham, Minneapolis, MN
Kevin James Marcum, Columbus	Seleena Elaine Moore, Dover, DE	Nina Maria Piergallini, Smithfield
John Anthony Markus, Cincinnati <i>Cum Laude</i>	Thomas Alexander Mote, Englewood	Daneé Jamese Pinckney, sylvania
Shannon Marie Masterson, Toledo	Kyle R. Muehlfeld, Sidney	Bridget Austin Pitkin, Delaware
Nathaniel Scott Mauger, Columbus <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	James H. Mueller, Green <i>Cum Laude</i>	Kristine Sue Pitt, Pickerington
<i>with Honors Research Distinction in Geography</i>	Katherine Marguerite Mullin, Grafton	Tiffany Lynette Plummer, Gahanna
Ryan James Mayer, Columbus	Ryana Renee Munford, Akron	Jonathan Ian Poling, Columbus
Anna Caroline McCann, Zanesville	Clay Dennis Myers, Columbus Grove	Nicholas Remy Polzin, Thornville
Kelly Lynn McCleese, Grove City	Rachel Nicole Needham, Dickson, TN	Rachael Anna Pompey, Logan <i>Magna Cum Laude</i>
Morgan Spencer McCrea, New Philadelphia <i>Cum Laude</i>	Jody Lin Needles, Fredericktown	Daniel Patrick Porembski, Columbus <i>with Honors in the Arts and Sciences</i>
Skylar Daniel McEntire, Marion	Robert Anthony Neutzling, Columbus	Fauzia Prawiranata, Jakarta, Indonesia
Janice Marie McFarland, Marietta	Shannon Lee Newsome, Columbus	Megan E. Presley, Steubenville
Sean Michael McIntyre, Columbus <i>Cum Laude</i>	Madison Alexandra NicholasBell, Dayton <i>Magna Cum Laude</i>	<i>with Honors in the Arts and Sciences</i> Natalie Rachel Pretzman, Columbus
Derek Scott McKenney, Cincinnati	Thomas Patrick Noble, Centerville	<i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
	Amanda Lee Nottingham, Celina	Emily Liu Fang Price, Lebanon
	Christopher James Obenour, Marion	
	Nicholas James O'Connor, Humble, TX <i>Cum Laude</i>	

Commencement Convocation, December 11, 2011

Megan Louise Price, Anaheim,
CA
Travis Michael Pritchard,
Chillicothe
Cum Laude
Adam Patrick Pumphrey, West
Chester
Yiming Qu, Laixi, China
Christopher James Queener,
Grove City
William Kenneth Ragland II,
Columbus
Hans Andrew Raidel,
Kilbourne
Meghna Madhukar Rao,
Twinsburg
Cum Laude
Derek Alexander Ray,
Columbus
Cum Laude
with Distinction in Art
Joel S. Raymond, Gahanna
Ruqayya Rehmattullah,
Conneaut
Kyle Robert Reiff, Marion
Brandon Richard Reinker,
Ashtabula
Courtney E. Marie Reuter,
Gallipolis
Celeste Angela Revelas,
Norwalk
Cum Laude
Ian M. Reville, Cleveland
Heights
Craig A. Rice, Newark
Valerie Leigh Ann Richards,
Middletown
George Spencer Ridgway,
West Liberty
Matthew Alexander Riffle,
Greenville
Manique Rin, Cleveland
Jamie Michael Rivera, Lorain
Samantha Lynn Roberts,
Albany, NY
Sarah Elizabeth Robertson,
Mount Gilead
Denise Robledo, Houston, TX
Justin T. Rogols, Wellston
Tony Lee Rose, Fredericktown
Margaret M. Ross, Fiskdale,
MA
Kelly Rae Rousculp,
Worthington
Magna Cum Laude
Travis Ruddy, Dayton
Kevin Arthur Ruppert, Franklin
Magna Cum Laude
Evan Gregory Russell, Dublin
Joshua Allen Sacher, Dayton
Alison Joy Sagara,
Kalamazoo, MI
Cum Laude
*with Honors Research Distinction in
English*
David Robert Salisbury,
Fairview Park
Daniel Joseph Sanor,
Massillon
Rachel Lynn Schade, Marion
Summa Cum Laude
Lindsey Mae Scheel, Grove
City
Chad Michael Schell, Medina
Anthony Joseph Schera, Jr.,
Reading, PA
Taylor Nicole Schmaltz,
Oregon
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Jessica Kathleen Schmelzer,
Columbus
Ben Edward Schmidt, Carroll
Mark Robert Schonauer,
Mansfield
Cum Laude
Allyson Beth Schott, Akron
Magna Cum Laude
Avery Ann Schumacher,
Brecksville
Summa Cum Laude
Maegan Marie Scott,
Columbus
Curtis S. Senn, Attica
Anna Marissa Serafin, New
Albany
Fatuma Ahmed Shariff,
Somalia
Vladimir Sharkov, St.
Petersburg, Russia
Kayla Eileen Sherman,
Botkins
Maile Laurie Shield, Columbus
Magna Cum Laude
Amanda Rae Shifflett, Lewis
Center
Kevin Robert Shimizu, San
Juan Capistrano, CA
Alia Shubaily, Columbus
Jennifer Lynn Siegenthal,
Galion
Carly Samantha Simms,
Orange
Cum Laude
Jeffrey Ryan Skinner,
Springfield
Andrew Michael Smith, Solon
Angela Marie Smith, Mount
Vernon
Brad Beleana Smith, Grand
Bahama
Cameron Michael Smith,
Sylvania
Joshua Paul Smith, Tiffin
Ty Josef Smith, West Unity
Zachary Charles Smith, Carey
Matthew Jon Solomon, Elida
Nathaniel Robert Spehr,
Columbus
Christopher Dale Spencer,
Mansfield
Cum Laude
Cameron Ryan Spinks,
Newark
Bailey Ann Sprouse, Toledo
Robert Wellington Stahr,
Columbus
Gerald Louis Staley III,
Columbus
Sean Patrick Stazen, Warren
Alexander Stepanovich, Berea
Tessa Marie Sterling,
Frazeyburg
Victor Stephen Stevning,
Hamilton
Hank Harrison Stocker,
Gnadenhutzen
Amber LaNiece Stokes,
Gahanna
Andrew Joe Stover,
Worthington
Annemarie Elizabeth Stupi,
Jeromesville
Theodore James Subleski,
Toledo
Minglu Sun, California
Stephen Ray Suntala, Rocky
River
Blake Swineford, Ashland
Binh Gia Ta, Columbus
Daniel Joseph Talik, Powell
Natalie Fay Taylor, Gahanna
Magna Cum Laude
Trey Jason Taylor, Van Wert
Marta Tewolde, Columbus
Jacob Daniel Tharp,
Cambridge
Desiree Thomas, Mansfield
Natalie Jean Thomas,
Lexington
Matthew James Thompson,
Jr., Reynoldsburg
Jennifer Marie Thorn,
Columbus
Keisha Marie Tibbs,
Twinsburg
Kathryn Victoria Tippett,
Westerville
Nadia Torabi, Granville
Mashiho Dan Torrance, Dublin
Joshua Adam Traenkle,
Pickerington
Brendan Kenney Trenner,
Stow
George Winston Urban, Stow
Cum Laude
Danielle Lucille Vance,
Glenford
Thomas Christopher Vance,
Granville
Evan Tyler Vanderheof, White
Plains, NY
Nathan Lee Varrone,
Pickerington
Kellie Rae Vaughn, Dublin
Cum Laude
Mark Siegel Vetter, Cincinnati
James Vitale, San Diego, CA
Aleksandar Vukadin,
Columbus
Cum Laude
Dominique Antoinette Walls,
Mechanicsburg
Cum Laude

Commencement Convocation, December 11, 2011

Xiaoyu Wang, Beijing, China
Magna Cum Laude
Casey Wesley Washer,
Columbus
Laci Rebecca Anne Watkins,
Anchorage, AK
Jacob Krebs Wearsch, Avon
Joshua Dean Webb,
Cardington
Brett Charles Weisman,
Cleveland
Kyle Esten Weiss, Columbus
Natalie Renee Wells, Ashland
Rachel Mae Wells, Columbus
Colleen Elizabeth Welsch,
Youngstown
Cum Laude
Sean Patrick Welsh, Sylvania
Derek David Whipkey, Canton
Jamieson Stewart Whitehead,
Granville
Caitlin Marie Whiting, Marietta
Ryan Mitchell Wike, Niles
Brett Steven Williams, Mount
Vernon
Brian Aaron Williams, New
Albany
Magna Cum Laude
Joshua James Williams,
Marion
Tiffany Michelle Williams,
Cincinnati
Rachel Lee Willison,
Zanesville
Megan McSherry Wise, Milford
Kimberly Collene Wooldridge,
Lewis Center
Magna Cum Laude
Matthew Paul Wyse,
Woodville
Amanda Rae Yaskowitz,
Brecksville
Melanie Opal Yoder,
Bellefontaine
Norita Dawn Yoder,
Martinsburg
Summa Cum Laude
with Research Distinction in History
Sarita Deanna Zaffini,
Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Political Science
Jordan A. Zaluski, Canfield
Alexander Charles Zavala,
Perrysburg
Lee Zeak, Columbus
Dominic David Zingarelli,
Westerville

Bachelor of Arts in Journalism

Benjamin Michael Axelrod,
Dublin
Lawrence H. Bauman, Hebron

Robert Brennan Gartrell,
Fairfax, VA
Adam Robert Hawkins,
Perrysburg
Danielle Regan Hyams,
Cleveland
Kaitlyn Colleen Lyle, Huron
Erin Nicole Myers, Sunbury
Nicholas Adam Pavlik,
Columbus
Judy Megan Samson,
Cleveland
Jessica Elizabeth Shambaugh,
Springfield
Wesley Ryan Wyant,
Pickerington

Bachelor of Fine Arts

Tessa Rae Anton, Fort Lee,
NJ
with Distinction in Dance
Alexander O. Appell, Powell
Rachel Claire Berent,
Beavercreek
Magna Cum Laude
Matthew T. Bird, Columbus
Magna Cum Laude
Jacob Donald Brewer,
Columbus
Claud DelGado, Queens, NY
Henna S. Khan, Columbus
Amanda Beni Kleiman, Los
Angeles, CA
Marie Claire Langlois,
Baltimore, MD
Magna Cum Laude
Kyrie Regina Maholic,
McCullough, PA
Charles Benjamin Manofsky,
Columbus
Nwaka Alice Okoye,
Columbus
Jacquelin Jean Peters, North
Lawrence
Jennifer Marie Picknell,
Gahanna
Samantha Marie Ricciardi,
Lorain
Cum Laude
with Distinction in Art
Nicholas Valencia Sanchez,
Tanauan, Philippines
Crystal L. Tam, Napoleon
Christopher Michael Zajd,
Westerville

Bachelor of Music

Jeffrey Alan Bass, St. Louis,
MO
Kristen Maria Mancini,
Cincinnati
Magna Cum Laude
Rachael Ann Yokers, Hamilton
Cum Laude

Bachelor of Music Education

Stephanie Renae Hookway,
Canton
Cum Laude
Rachael Ann Yokers, Hamilton
Cum Laude

Bachelor of Science in Design

Mallory Lynn Litvinovitch,
Germantown, MD
Heather Anne Porter, Galion
Magna Cum Laude
Rehab D. Shehna, Aleppo,
Syria

Bachelor of Science

Francis Kenneth Abban, Cape
Coast
Ameer Abdelhadi Abusharkh,
Columbus
George McKinley Adams,
Raleigh, NC
Omar Muhammed Alkhatib,
Columbus
Jenna Marie Amerine, Vienna
Heather Lynnette Anderson,
St. Marys
Kurt Aricanli, Euclid
Kaivon Derek Assani, Anna
Juan Carlo o Avalon, Olmsted
Township
David Logan Backus, Dublin
Magna Cum Laude
Matthew Soltan Balkanloo,
Hudson
Magna Cum Laude
James Peter Bidingar,
Columbus
Robert Christopher Bohman,
Cincinnati
Andrew Bonavis Bonnell,
Cincinnati
Michael Stephen Bruss,
Toledo
Tyler Lloyd Bryant, Grove City
Anne Clark Carruthers,
Worthington
with Honors in the Arts and
Sciences
Siyi Chen, Daqing, China
Cum Laude
Derek Richard Chrisman,
Columbus
Clint Michael Christman,
Worthington
Cum Laude
Vincent Bernard Conley,
Columbus
Michael Thomas Cress, Dublin
with Honors in the Arts and
Sciences

Commencement Convocation, December 11, 2011

Matthew Lee Crites, Archbold
Michael Ryan Dibert,
Columbus
Christina Fahn Donisi, Milford
Michael Paul Doran, New
Albany
Rachel Anne Edwards, Mount
Pleasant
Joseph John Eickholt,
Columbus
Ali Elhag Elhadi, Sudan
Jamie Lynn Ellis, Westerville
Eric Ryan Evans, Pickerington
Mark Jerauld Ferrito,
Columbus
Katherine Elizabeth Fisher,
Springboro
Joshua Ray Flood, Newark
Joellen Nicole Flucke,
Pataskala
Patrick Steven Gellenbeck,
Loveland
Cum Laude
Joseph Ellsworth Griffith,
Columbus
Magna Cum Laude
Li Guan, Tianjin, China
Kevin Michael Gullickson,
Centerville
Rabee Mohammed Hamed,
Ramallah
Nathan Hassel, Grove City
Amy Louise Hiller, Twinsburg
Carl Allan Hinderer,
Strongsville
Sarah Ann Huber, Lancaster
Cum Laude
Keun-Haeng Huh, Seoul,
Korea
Gang Yong Hwang, West
Chester
Sun Yong Hwang, Busan City,
Korea
YouKyung Hwangbo, Busan,
Korea
Ivan Dante Ingram, Silver
Spring, MD
Tina Marie Jacobs, Glenford
Eric Andrew Johnson,
Columbus
Daniel J. Juskiw, Hinckley
Borys V. Kaminsky,
Cleveland
Karan Kirit Kampani, Mumbai,
India
Kyle Joseph Kavali, Hartville
Karen Alyssa Keller, Delaware
Thomas Joseph Kelly,
Westlake
Aaron Joseph Kerr, Zanesville
Ki-Heul Kim, Korea
Brande Tenice King,
Youngstown
Matthew Tyler Lampson,
Hilliard
Nicholas Michael Lister,
Hilliard
Perry Ira Livingston, Jericho,
NY
Nathan Andrew Lovell,
Bellbrook
Briana Nicole Lynem,
Cincinnati
Kristine Ashley Mason, Canal
Winchester
Cum Laude
Michael John Mastroberti,
Euclid
Nicholas David Mata, Mentor
Cum Laude
*with Honors in the Arts and
Sciences*
Stephanie Marie Mateja,
Zanesville
Robb Michael Maylor,
Massillon
Paul McDowell, Tipp City
Alex Melikian, Tbilisi, Georgia
Ashley LeAnn Miley, Galion
Victoire Emma Louise Moore,
Franklin
Blake Charles Newman,
London
Nathan Eric Newman,
Columbus
Hai P. Nguyen, Marysville
Quentin Alexander Nickerson,
Hilliard
Kelly Rita O'Brien, Lewis
Center
Cum Laude
Emmalee Kathleen O'Donnell,
Sunbury
Cum Laude
Jacob Clayton Parks,
Centerville
Cum Laude
*with Honors in the Arts and
Sciences*
Emily Liu Fang Price, Lebanon
Michael Andrew Reed, Canton
Jared Marques Richardson,
Atlanta, GA
Aaron L. Rietschlin, Upper
Sandusky
Jennifer Yvonne Rinehart,
Bellbrook
Allyson Jane Ryan, Danville
Cum Laude
Ryan Christopher
Schoeneman, Mount Gilead
Cum Laude
*with Honors in the Arts and
Sciences*
Julianne Amanda Schwert,
Bay Village
Matthew Robert Siegel,
Plainsboro
Erica Monique Sipe, Waterloo
Brian David Six, Akron
Helen Christine Smith, Grove
City
Brooke Alic Sowards, Morrow
Amanda Dawn Staley,
Huntington, WV
Erik Christian Stanley, Bethel
Park, PA
Gregg James Stoffel, Andover
Ryan Paul Sweeney,
Springboro
Ashley Nicole Sykes, Fairfield
Cum Laude
Didier Vangell Tangou
Tchuite, Douala, Cameroon
Yu Tong, Beijing, China
Matthew Phillip Urchek,
Massillon
Cum Laude
Tyler Nace Vanaman,
Coshocton
Andrea Kirsten Wagner
Widney, Lithopolis
Leah Marie Ward, Massillon
Cum Laude
Allison Lynee Williams, Troy
Lauren Elizabeth Willis,
Wickliffe
Janelle Desiree Wood, Findlay
Cum Laude
Kaiyu Wu, Shanghai, China
YongHui Wu, Chongqing,
China
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Ge Yu, China
Magna Cum Laude
Buyi Zhang, Longwood, FL
Cum Laude

Associate of Arts

Jacob Ty Adams, Ada
Destine C. Allen, Columbus
McKenzie Sarah Amstutz,
Perrysville
Bradley Edward Annett,
Hebron
Alexander James Baldwin,
Powell
Karan Barry, Columbus
Nicholas Donald Baumer,
Anna
Cum Laude
Jennifer Lee Beljan, Ashland
Heather Renee Black, New
Bloomington
Kaitlyn Suzanne Boyer,
Ashland
Samantha Marie Brady,
Columbus
Alexandria Fay Brewer, Mount
Gilead
Shelly D. Brown, Lexington
Daniel Patrick Burns,
Columbus
Luke Hursten Henry Burton,
Johnstown
Kevin Russell Carnell, Canton
Jody Catherine Chandler,
Ashland
Megan Marie Cira,
Rushsylvania

Commencement Convocation, December 11, 2011

Rodney Keith Cochran,
Mansfield
Emily Anne Cockley,
Mansfield
Magna Cum Laude
Clara Marie Coffey, Marion
Nicholas Joseph Conti,
Westerville
Thomas Aloysius Curran III,
Westerville
Heather Leann Danna,
Newark
Tyler Garrett Dawson, Galion
Aaron Merle Dickson, New
Lexington
Jonathan T. Dillon, Mansfield
Jennifer Lynn Eagle, Newark
Matthew Allen Eibon, Amherst
Dorothy Ann Ettel, Mansfield
Maria Chantel Farmer, Heath
Todd Wayne Farmer,
Mansfield
Chris Ryan Feador,
Strongsville
Tessa Kathryn Feick, St.
Louisville
Cum Laude
Jared Charles Fillinger, Marion
Meggin Ora Flath,
Pleasantville
David Nicholas Ford, Newark
Debra Lynn Frazier, Marion
Ryan James Freisthler, Sidney
Christopher Allen Garnow,
Marion
Austin Izus Gearheart,
Plymouth
Amanda L. Gehrisch, Galion
Grant Louis Gorham, Lewis
Center
BreAyne Elizabeth Groom,
Newark
Andrea Maria Gruber,
Lexington
Madison L. Hamm, Granville
Brandon Rodger Harlow,
Millersport
Neil A. Hefner, Lima
Jennifer Danielle Hess,
Newark
Carlos Antonio Hickman,
Marion
Justin Edward Higgins, Galion
Cum Laude
Courtney Amber Hower,
Ashland
Magna Cum Laude
Robert Anthony Humphrey,
Springfield
Laura Nicolle Hurst,
Westerville
Cum Laude
James Wade Jameson, Shiloh
Tara Anne Jenner, Marion
Cum Laude
Hayden Shaudys Kimes,
Hilliard
Daniel Benjamin Klepser,
Gahanna
Hanah Blyss Kocher, Bucyrus
Ethan Michael Kolp,
Jeromesville
Joseph Mark LaFevre, Howard
Rebecca Ann Lennartz,
Coldwater
Catherine C. Lipsey, Thornville
Nicole C. Lowery, Wharton
Jenny Lee Mariotti, Delaware
Ashley Marie Mastenbrook,
Gahanna
Caleb Maynard, Lexington
Cum Laude
Wade Edward McDonald,
Wapakoneta
Donald Paul Miller, Zanesville
Zuleiqa Hussein Mohamed,
Blacklick
Benjamin Francis Momme,
Westerville
Chelsey Dawn Mullins,
Caledonia
Brian David Newell, Gahanna
Ashanté R. O'Dell, Mansfield
Aberna Oppong, Columbus
Kirk Douglas Pennington,
Columbus
Hayla Storm Piddock,
Mansfield
Paige Marie Poffenbaugh,
Galion
Summa Cum Laude
Ashley Michelle Pritchard,
Coshocton
Jordan Marie Purcell,
Loudonville
Magna Cum Laude
Lauren Alexis Rachel,
Massillon
Adam Michael Rector,
Dresden
Travis Lee Reichert, Celina
Kaitlin Nicolle Roberts, Van
Wert
Kelsi Leigh Roberts, Raymond
Janna Lynette Ross,
Westerville
Ashley Renee Runyon,
Worthington
James Thomas Ryan, Dublin
Kimberlyn Ann Schott, West
Lafayette
Jennifer Rae See, Pataskala
Cum Laude
Emily Amiah Sexton,
Caledonia
Summa Cum Laude
Nicole R. Shepherd,
Fredricktown
Cody M. Sigrist, Marysville
Magna Cum Laude
Chelsey M. Slusser,
Perrysville
Daniel John Smith, Mansfield
Gwendolyn J. Smith, Newark
Katie Linn Smith, Bucyrus
Rachel Juanita Sommers,
Fredericktown
Magna Cum Laude
Adam B. Spofford, Marion
Leslie Marie Stahl, Creston
Elizabeth Anne Staicer,
Lexington
Brittany Ann Staugh, Sunbury
Brent W. Staugler, Celina
Joseph Ryan Stoll, Galena
Magna Cum Laude
Kyle Thomas Strauch,
Crestline
Natalie Jean Thomas,
Lexington
Amy Marie Tittle, Lexington
Jacinda Nicole Tolliver,
Newark
Mark Anthony Tomsic,
Columbus
Jacob Elwood Toy, Pataskala
Timothy Freeman Ursich,
Centerburg
Magna Cum Laude
Danielle Lucille Vance,
Glenford
Dazman Na'Shay Vaughn,
Dayton
Lauren Marie Walsh, Shelby
Shelley Diane Ward, Newark
Summa Cum Laude
Shawn Sigourney Wick,
Newark
Mitchell Braden Wilcox,
Zanesville
Alicia Louise Williams, Bellville
Magna Cum Laude
Kaleigh Churrie Wilson,
Perrysville
Amanda Christine Winck,
Lexington
Tabitha Lyn Winner, Harrod
Sara Ann Wood, Butler
Cum Laude
Billijo Lynn Wyatt, Cardington
Kenneth S. Yeater, Shauck
Michelle A. Young, Blacklick
Brandi Paige Zwelling, New
Albany

The Max M. Fisher College of Business

Dean: Christine A. Poon

Bachelor of Science in Business Administration

Zufan T. Abate, Columbus
John Kenneth Adams,
Stoutsville
Cum Laude
Amy Nicole Adducchio,
Beavercreek

Commencement Convocation, December 11, 2011

Aimee Antoinette C. Agliam,
Seven Hills

Dhruvkant Madhukant
Agrawal, Mumbai, India

Jihan Majidi Akra, Findlay

Hawa Omar Ali, Blacklick

Jordan Hali Anderson,
Worthington
Summa Cum Laude

Eric David Antonides, West
Milton

Jin Bao, Ningbo, China
Cum Laude

Ling Bao, Shanghai, China

Sondra Richelle Beaschler,
Fremont

Jacob Thomas Bennett,
London
Cum Laude

Samuel Schweikhart
Bergman, Bexley
Cum Laude

Lauren Michele Berk,
Vermilion
Cum Laude

Lisa Jeanne Bettes, Mentor

Kenneth William Bickle,
Granville
Cum Laude

Nikolaus Dean Bigham,
Columbus

Thomas J. Bingham,
Westerville

Bryce Patrick Borchers,
Ashley

Monroe Andrew Bradley,
Pickerington

Sean M. Brink, Mason

Phiphung Nuhoang Bui,
Columbus
Cum Laude

Jennifer Lynn Butt,
Reynoldsburg

Yang Cao, Canton, China

Anthony Joseph Catanzaro,
Springfield

Mingue Chai, Bucheon, Korea
Cum Laude

Chih-Wei Chen, Taipei,
Taiwan, ROC

Hsiao-Yi Chen, New Taipei,
Taiwan, ROC
Cum Laude

Yu-Shan Chen, Taipei,
Taiwan, ROC
Magna Cum Laude

Wing Choi Cheng, Hong Kong,
China

Adriane Janae Coldman,
Missouri City, TX
Cum Laude

Robert J. Concitis, Columbus
Cum Laude

Johnny Joseph Corroto,
Boardman
Magna Cum Laude

Jamie Dalzell, Hamilton

Hanna Justina Davis, Hilliard

Ryan Casey Dennis,
Zanesville

Grace Jeanne Diffenbacher,
Lakewood

Li Ding, Lanzhou, China

Brianne Noelle Doak,
Selinsgrove, PA

Collin Wade Dolder, Powell

Dresden Dawson Dorazewski,
Lakewood

Suzannah Mae Dunbar,
Amiens, France

Brandon David Edwards,
Pittsburgh, PA
Cum Laude

Sunserayer Wythinna
Edwards, Cleveland

Todd Ross Edwards, Rowlett,
TX

Samer Alaeddine El Shafei,
Naperville, IL

Khalid Elwanni, Youngstown
Cum Laude

Evan Ross Epps, Detroit, MI

Sin Yin Er, Johor Bahru,
Johor, Malaysia
Cum Laude

Joseph W. Evans IV,
Chesapeake, VA

Ashley Nicole Ewing, Lima

Bradley Michael Fallert,
Pickerington

Natalie Farell, Toledo

David Daniel Feller, Canton

Aaron James Frank, Powell

Spencer Wayne Furness,
Dublin

Rusty J. Furno, Columbus

Nicholas Andrew Galiardi,
Blacklick

Neil Sanjay Gandhi, Columbus

Tamerat Tadesse Gebeyehou,
Columbus

Gregory Denis Gerard, Warren

Marshal Douglas Getz, Orrville

Allison Ann Gillogly, Grove
City
Cum Laude

Robert Benjamin Golden,
Westerville

Elizabeth Dee Gordley, North
Charleston, SC

Shelby Lynn Gordon, Maumee

Jacob Reeves Graves, Dublin

Sarah D. Greenberg, Toledo

Scott J. Gregory, New London

Matthew Gregory Groseclose,
New Albany

Jiayu Gu, Shenyang, Liaoning,
China
Cum Laude

Tanbo Guo, Qin Huangdao,
China
Cum Laude

Don-Joon Ha, Seoul, Korea
Cum Laude

Agha Ali Haider, Cincinnati

Lei Han, Shanghai, China
Cum Laude

Erik Daniel Hartrich, Buffalo,
NY

Josh Daniel Hasting, New
Carlisle

Jaskirat Singh Hayer, Powell

Joshua Stuart Heber,
Pataskala

Neil Ravi Hegde, Toledo
Cum Laude

Leigh Leslie Hicks, Cincinnati

Swade Anthony Holsinger,
Piqua

Trenton Boeckmann Horter,
Cincinnati

Juan Felipe Hurtado, Upper
Arlington

Gene Bruce Hymes,
Columbus

Vanessa Akemi Ishikawa,
Ponta Grossa, Paraná,
Brazil

Saad M. Islam, Dublin

Barrie Anthony Jackson,
Columbus

Seth Joseph Janitzki, Huron

Dustin Alex Javitch, Cleveland

Larry J. Jenner, Marion

Soo Ji Jeon, Seoul, Korea

Hui Jiang, Shanghai, China
Magna Cum Laude
with Honors in Accounting

Weijie Jing, Shanghai, China

Wonhyup Jo, Seoul, Korea
Cum Laude

Ashley Blair Johnson,
Middlefield

Naomi Nicole Johnson, South
Euclid
Magna Cum Laude

Jacob Matthew Jordan,
Zanesville

Jared Mark Karoly,
Strongsville

Brittany Michelle Keegan,
Castalia

Cameron Joel Keller, Mount
Vernon

Emily Ann Kerr, Loveland
Cum Laude

Hyun Min Kim, Hong Kong,
China

Jae Hong Kim, Gwang Ju,
Korea

Jin-Suk Kim, Kwacheon,
Korea

Seon Woo Kim, Seoul, Korea

Bethany Lee King, Canton

Amber Marie Klingensmith,
Wilmington

Elizabeth Anne Koenig,
Medina

Shepard Marsh Kowalski,
Sandusky

Ryan Joseph Kramer, West
Union

Zachary Andrew Kramer,
Holland

Erin Nicole Krouse, Columbus

Commencement Convocation, December 11, 2011

Julie Ann Kunk, Coldwater
Magna Cum Laude
Trimon Erik Arthur Lamson,
Columbus
Magna Cum Laude
Scott Jamison Lathrop,
Columbus
Ji Sun Lee, Seoul, Korea
Sihyeong Lee, Yong-In, Korea
Yoon Haeng Lee, Seoul,
Korea
Cum Laude
Evan M. Leskovec,
Youngstown
Shuang Li, Shijiazhuang,
China
Beibei Lin, Fuzhou, China
Nicole Marie Lindberg,
Marietta
Dean Joseph Lisowski,
Fairview Park
Magna Cum Laude
Yixin Liu, Xi'an, China
Magna Cum Laude
Jacob Nathaniel Longazel,
Grove City
David Zak Luksenburg,
Beachwood
Michael Travis Marando,
Cortland
Magna Cum Laude
Rahil Maredia, Mumbai, India
Aleksandr Fedorovich Matyuk,
Galloway
Antonio Clemente Mazza,
Highland Park, IL
Megan Caley McClung, Tiffin
Cum Laude
with Honors in Business
Administration
John Paul McCullough,
Newark
Matthew William McDonough,
Summit, NJ
Colin James McMahon,
Hamilton
Cum Laude
with Honors in Business
Administration
Lindsay Erin McMaster, Dublin
Alexa Riley Merritt, Lebanon
Magna Cum Laude
with Honors in Business
Administration
William James Metcalfe,
Mansfield
Luke Aaron Might, Gahanna
Brian Christopher Miller,
Milford
Katherine Elizabeth Miller,
Marion
Cum Laude
Ashley Allen Molitor,
Columbus
Cum Laude
Blase Robert Monahan,
Columbus
Cum Laude
Brian Thomas Moriarty,
Napoleon

Jared Lee Myers, Van Wert
Younghoon Na, Ik-San, Chon-
buk, Korea
Jon David Neel, Westlake
Sok Ian Ng, Macau, China
Cum Laude
Phuong Thanh Nguyen, Grove
City
Thanh Thi Thanh Nguyen, Ho
Chi Minh City, Vietnam
Christine Maris Nugent, Powell
Summa Cum Laude
Thomas Daniel O'Neill,
Malverne, NY
Adora Elizabeth Okafor,
Columbus
Robert Michael Oleksa,
Canfield
Bryan Manuel Ortuno,
Columbia, SC
Christopher Michael Ottobre,
Strongsville
Summa Cum Laude
with Honors in Business
Administration
Esra Betul Ozturk, Lewis
Center
Uparjit Pahouja, Powell
Xiaoyu Pan, Qingdao, China
Summa Cum Laude
Se Won Park, Seoul, Korea
Cum Laude
Soon Young Park, Busan,
Korea
Woo Jin Park, Seoul, Korea
Harish R. Patel, London, UK
Magna Cum Laude
Alex Patrick Philbin, Parma
Heights
Timothy Jackson Poorman,
Akron
Summa Cum Laude
Carrie Ann Prickel, Cincinnati
Leah Kathleen Pryka,
Perrysburg
David Ryan Rader,
Pickerington
Aliaksandr Sergeevich
Ramaniuk, Brunswick
Cum Laude
Benjamin Isaac Ramnyt,
Fairlawn
Zachary Joseph Raymond,
Reynoldsburg
Kathryn Elizabeth Reagan,
Sylvania
Magna Cum Laude
Daniel Lee Ream, Granville
Lauren Marie Reese, Newark
Oliver James Reichert,
Johnstown
Samuel Ralph Reynolds,
Parma
Kyle Michael Rish, Brecksville
Frederick Emanuel Roach,
Avon
Christopher William Roark,
Centerville

Nils Erik Root, Mansfield
with Honors in Business
Administration
Danielle N. Roque, Marion
Jordan Michael Rowsey,
Ashland
Leigh Elizabeth Sansone,
Mason
Kyle David Schaffernocker,
Canton
Kathryn Nichole Schlanger,
Dublin
Robert F. Schreck, Amhurst,
NY
Cum Laude
Alicia J. Seitz, West Chester
Jiayuan Shao, Shanghai,
China
Magna Cum Laude
with Honors in Business
Administration
Paige Anne Shepard,
Cleveland
Tatyana R. Shishlo, Galloway
Sarah Beth Sindel,
Reynoldsburg
Dustyn Phillip Smith, Hilliard
Cum Laude
Chad Raymond Snyder,
Sycamore
Cum Laude
Heather Nicole Stearns,
Columbus
Jeffery Alan Steed, Jr.,
Zanesville
Sabah Sufi, Fountain Valley,
CA
Cum Laude
Seung Won Suh, Paegu,
Korea
Sean Patrick Sullivan, Poland
Junho Sung, Seoul, Korea
Mbiybeh Simon Tata,
Bamenda, Cameroon
Kevin Andrew Terry,
Westerville
Kaitlin Elizabeth Thomas,
Sagamore Hills
Magna Cum Laude
Krista Marie Topalsky, Pepper
Pike
Cathy ThyThy Tran,
Willoughby Hills
Rachel Lee Tuller, Blacklick
Matthew Thomas Tuttle,
Columbus
Haleigh Anne Ufholz, Akron
Cum Laude
John Alton Underwood-Tripp,
Columbus
Cum Laude
Aaron Michael Untch,
Pickerington
Tyler Charles Uphaus,
Wauseon
Madison Nicole Vogelsong,
Ironton
Kaidi Wang, Nanjing, China
Summa Cum Laude

Commencement Convocation, December 11, 2011

Xiaomeng Wang, Binzhou,
China

Cum Laude

Anna Elizabeth Watson,
Centerville

Chad Michael Weaver,
Sylvania

David Matthew Weber,
Fairfield

Cum Laude

Margaret Alison Weekley,
Wyoming

Bradley Richard Wetzel,
Dublin

Mark Steven White, Jr., Lorain

Kyle Evert Wood, Westerville

YongHui Wu, Chongqing,
China

Magna Cum Laude

Wenting Xu, Dalian, China

Summa Cum Laude

Yi Xu, Qingdao, China

Cum Laude

Jaehoon Yoo, Houston, TX
Cum Laude

Jonathan Michael Young,
Dublin

Cum Laude

Kurtis M. Young, Medina
Kate Emily Zajc, Mentor

Aiting Zhang, Ji Lin, China

Summa Cum Laude

Hangyu Zhang, Hang Zhou,
China

Mingliang Zhang, Changsha,
China

Cum Laude

Qing Zhao, Wuhan, China

Cum Laude

Matthew David Zielke,
Northville, MI

Cum Laude

Bob M. Zuber, Independence

College of Dentistry

Dean: Patrick M. Lloyd

Doctor of Dental Surgery

Coleman Moy Bryant, Dublin
B.S.

John Charles Gallagher,
Dayton
B.S.

Gail Lauren Henry, Ashland
B.A. (Miami University Oxford)

Jacqueline D. Kozy, Toledo
B.S. (University of Kentucky)

Patrick J. McKinley, Canal
Winchester
B.S. Nutrition

Bartholomew M. Paxton,
Columbus

B.S. (Brigham Young
University)

Bachelor of Science in Dental Hygiene

Stephanie Susan
Lautzenheiser, Toledo

Stephanie Nester, Edon

Elizabeth Anne Tipton,
Defiance

College of Education and Human Ecology

Dean: Cheryl L. Achterberg

Bachelor of Science in Human Ecology

Erin Rachael Abramson,
Omaha, NE

Shahanara Ahmed, Dublin

Kreg David Albers, Fort
Loramie

Ciara Monica Alexander,
Columbus

Emelia Ama Ampomah,
Columbus

Brittany Nicole Bailey,
Columbus

Mindy Elizabeth Bayko,
Westerville

Justin Neal Belza, Columbus

Robert Joseph Benden,
Fairview Park

Kenneth Blake Bernard,
Sarnia, ON

Kyle Andrew Bianco,
Columbus

Deborah Diane Boratko,
Delphos

Trisha Ann Bores, Hilliard

Peter Boyd, Cambridge-
Narrows, NB

Paris Ivy Broecker, Grove City

Magna Cum Laude

Jacob David Byczkowski,
Cincinnati

Lindsey Joy Cameron, Grove
City

Reuben Michael Chapman,
Gates Mills

Cum Laude

Matthew Philip Cohan, Dublin

Kristen Renee Cox, Columbus

Jennifer Lauren Crossmon,
Westerville

Nicholas Dale Davidson,
Trumbull, CT

Joshua Allen Davis, Columbus

William Anthony Delmonte,
Columbus

Emily Elizabeth Dunn,
Columbus

Michele F. Ehmann, Orient

Natalie Christine Enders,
Milford

Corinne Adelle Esmont, North
Canton

Caroline Blair Farrar, Dublin
Cum Laude

Nicole Marie Finelli, Galena

Lauren E. Fithian, Poland

Kandra N. Flavell, Columbus

Megan Mae Founds, Norwich

Georgana Arline Fox, Hudson

Vivian Lynn Frasier, Dayton

Whitney Lynn Gardner,
Cambridge

Alaina Catherine Gawlak,
Crystal Lake, IL

Rachel L. George, Laurelville

Summa Cum Laude

Ashley Lauren Gerard,
Worthington

Chelsea J. Gerth, Columbus

Alonee R. Gray, Columbus

Kimberly Ann Green, Gahanna

Magna Cum Laude

Whitney Nicole Hall, Norwalk

Magna Cum Laude

Amber Marie Hill, Medina

Julia Hunter, Columbus

Magna Cum Laude

Erin Elizabeth Imwalle, Hilliard
Cum Laude

Anita W. Jackson, Columbus

Caitlin Elizabeth Jackson,
Gahanna

Abigail West Jones,
Strongsville

Cum Laude

Christopher M. Kenney,
Nashua, NH

Jayson Brandon King,
Columbus

Jessica L. King, Reynoldsburg

Kyle King, Galloway

Katrina Louise Knight,
Gahanna

Paul Thomas Lawson,
Greenville

Stephen Michael Ludwig,
Dublin

Alisha C. Lynch, Vincent

Kristyn Nicole Malanowski,
Wakeman

Cum Laude

Tonya M. Maniaci, Hilliard

Kaitlin Nicole Marshall,
Marysville

Abigail M. Mauch, Brunswick
Magna Cum Laude

Jeffrey Michael McClain,
Columbus

Monica Lynn Menser, Van
Wert

Amanda Marie Mershon,
Columbus

Commencement Convocation, December 11, 2011

Thomas Duncan Miller,
Newark
Sarah Elizabeth Moody, Lima
Dominic Joseph Musto, Powell
Sandy Sue Nelson, Blaine,
MN
Rebecca Elizabeth Nystrom,
Columbus
Daniel Robert O'Brien,
Cincinnati
Cum Laude
Kaitlin Michelle O'Hara, Utica
Magna Cum Laude
Chioma Ngozi Ogwuegbu,
Cleveland
Amarachi Grace Okam,
Columbus
Preston Adam Oliver, Hilliard
Brianne Alyse Palay, Orange
Cum Laude
Charleigh Michele Paukovich,
Warren
Max Eugene Phlipot, Minster
Amanda Sommers Racher,
Columbus
Ryan Marcus Ransom, Dublin
Michael Lee Rapol, Columbus
Cum Laude
Tashia Larae Reed, Columbus
Sean Thomas Regan,
Libertyville, IL
Jennifer Marie Rice, Columbus
Daniel Scott Richards, Dublin
Karen Lyn Rickrich, Newark
Amanda Renee Ritter,
Gahanna
Mars Stephen Robinson,
Dublin
Nickeisha Yarral Robinson,
Cleveland
David Harold Roebke,
Columbus Grove
Natalie Nicole Rusch,
Westerville
Jacquelyn Rachel Ruth,
Reynoldsburg
Mihaila M. Ruzic, Dublin
Jessica Rae Sands, Zanesville
Michelle M. Schechter,
Circleville
Kara Lauren Schlote, North
Royalton
Magna Cum Laude
Bhavin Paras Shah, Mumbai,
India
Deborah Young-Hee Shim,
Walnut Creek, CA
Lauren Dean Skeens,
Glenford
Robert Ryan Slingluff, Canal
Winchester
Samantha A. Smallman, Canal
Winchester
Jalesa Monique Smith,
Gahanna
Mindy Leigh Sommer,
Vermilion

Megan Nicole Speck,
Columbus
Ellen Christine Speicher,
Dublin
Jennifer Marie Stephens,
Delaware
Kelsey Ann Stoker, Plain City
Stephanie Elizabeth Stout,
Fremont
Ryan J. Stueve, Minster
Deidra Anne Thomas,
Cincinnati
Hannah Rachel Thompson,
Alexandria
Rebeca Helen Thompson,
Hilliard
Isaac Randall Turner II,
Westerville
Taylor Jon Versluis, Powell
Sydney Lynn Walton, Powell
Shontell Joie' Warren,
Missouri City, TX
Jessica Marie Weizer, Norton
Stephanie D. Wenzler,
Springboro
Chester Wigal III,
Reynoldsburg
Summa Cum Laude
Kelsy Christine Wiggins,
Sunbury
Jennifer Anne Wilson, Newark
Nathalie Nicole Wooden,
Delaware
Evan Christopher Young,
Bexley
Jessica Aufderheide Zaidain,
Dayton

Bachelor of Science in Hospitality Management

Karan Arora, Columbus
Magna Cum Laude
Jordan Michael Desender,
Coshocton
Cristina N. Farmer,
Broomfield, CO
Elizabeth Ann Hollenbeck,
Lawrenceburg, IN
Sang Mi Hong, Columbus
Marshall Evan Jividen, Grove
City
George Martin Lanicca,
Columbus
Danielle Lee Levulis, Gahanna
Neill Lewis, Loveland
Magna Cum Laude
Mitchell Lee Lyons, Columbus
Devin Patrick Miller,
Wheelersburg
Sok Ian Ng, Macau, China
Cum Laude
Patrick Martin Ryan,
Westerville
Kelsey A. Smith, San Gabriel,
CA
Cum Laude

Scott Richard Spear,
Cincinnati
Ian Michael Ulrich, Toledo
January Marie Welch,
Chillicothe
Amber Christine Young,
Powell

Bachelor of Science in Nutrition

Maria L. Avalon, Olmsted
Township
Amanda Rachel Biagini,
Hilliard
Mario Gagliardi, Painesville
Brooke Elizabeth Johnson,
Lakewood
Magna Cum Laude

Bachelor of Science in Education

Torrie Lynn Ayers, Kenton
Jessica Lynne Beutler, Ottawa
Summa Cum Laude
Courtney Erin Beyer,
Westerville
Andrew James Borham,
Westerville
Jason S. Bowers, Dublin
Demetrius Chad Bryant, Canal
Winchester
Nicholas Anthony Burke,
Lorain
Brittany Ann Carpenter,
Centerburg
Astrid Renee Castaneda, La
Crescenta, CA
Todd Eugene Clayborn,
Columbus
Paul Bennett Cummings,
Cridersville
Matthew Aaron DiMarco,
Rochester, NY
Christina DiMauro, Powell
Cum Laude
Robert Lawrence Doenges,
Saint Marys
Lisa Beth Dutton, Marion
Frederick Carl Fegley, Convoy
Michael David Fitzgibbons,
Akron
Arick Michael Forrest,
Columbus
Deanna Lynn Fox, Ashley
Emily Claire French, Hilliard
Ellen Irene Graham, Upper
Sandusky
Nathan G. Hansen, Granville
Cum Laude
Cody Michael Hecker, Marion
Amanda Brittany Henderson,
West Carrollton
Cum Laude

Thomas James Hosa,
Youngstown
Cum Laude
Julie Ann Hoskins, Westerville
Hayley Marie Hummell,
Johnstown
Kyle Kennedy Hunter,
Pickerington
Cum Laude
Derek S. Johns, Worthington
Benjamin Kerry Kern, Findlay
Kristen Kelly Kerr, Mount
Vernon
Brittany Anne Kimmet, New
Riegel
Ian R. Klein, Westerville
Samantha Jo Krieg, Elida
Summa Cum Laude
Margaret R. Magabe, Howard
Kevin Thomas Marksteiner,
Seaford, NY
Nicholas Brian Masci,
Anderson
Cum Laude
Samuel Frank Molnar, West
Chester
Robert John Moyer, Eaton
Nicole S. Pannell, Cleveland
Ashlee D. Parker, Wooster
Jigneshkumar Bhanubhai
Patel, Columbus
Kent Andrew Paulini, Salem
Jacklynn Eileen Price, Waverly
Jessica Lynn Ramsey,
Centerburg
Cum Laude
Elizabeth Noreen Reedy,
Seville
Cherie J. Renaud, Louisville,
KY
Cum Laude
Michelle Denise Rodden,
Newark
Brittney Nicole Sabatini,
Galena
Brittney Nicole Smith, Lorain
Kelsie Megan Soneson, North
Olmsted
Gina Elise Stefanik, North
Royalton
Summa Cum Laude
Julie Lynn Stokey, Defiance
Jason Edwin Stone, Columbus
Travis S. Taylor, Lima
Paul Andrew Thompson,
Columbus
Robert Daniel Thompson,
Columbus
Morgan Noel Tingler, Newark
Michael Caleb Tipton, Bidwell
Summa Cum Laude
Elizabeth Christine Tompkins,
New Albany
Lisa M. Tucker, Lima
Bryce Bertrand Woodson,
Virginia Beach, VA
Jason Eric Zeidman, Mansfield
Kinsey Mae Zeisler, Galion

College of Engineering

Dean: David B. Williams

Bachelor of Science in Biomedical Engineering

Samantha Joan Bernert,
Gahanna
Cum Laude

Bachelor of Science in Chemical Engineering

Yazeed Mohammed
Almotowa, Riyadh, Saudi
Arabia
Abdulaziz Almousa, Qatif,
Saudi Arabia
Aqeel Abdulrahman Alrajhi,
Riyadh, Saudi Arabia
Magna Cum Laude
Brandon Chanthaly Clinger,
London
Anthony Paul Garber,
Loveland
Sean Francis Hawkins,
Medina
Magna Cum Laude
Rebecca Leigh Heyse, Valley
City
Cum Laude
Bryan Christopher
Hobocienski, Dublin
Magna Cum Laude
James Patrick Hynes, Hartford
Aleese O'Dell Lewis, Newark
Matt Michael McKinney,
Galena
Matthew Edward Murray,
Elmira, NY
Joshua Robert Post, Toledo
Barric Allen Reed, Minerva
Brian Scott Saunders, Oregon
Henrick Daniel Sawczak,
Cleveland
Robert Francis Wiest, New
Knoxville
Cum Laude
Brian Paul Wohlfarth, Canton

Bachelor of Science in Civil Engineering

Kyle Lamar Baker, Bellevue
Michael Louis Brookfield,
Columbus
Farhan Tanveer Butt,
Columbus
Nicholas Ryan Foster,
Gahanna

Charles Brian Grabner,
Pickerington
Cum Laude
Grant Emerson Heffelfinger,
Columbus
Zachary Leonard Hribar, Lima
Eric John Hutchison,
Hummelstown, PA
Christopher Kevin Larison,
Cincinnati
Hunter Wade Lemley, New
Matamoros
Mary Jane Pozdydaev, Fairview
Park
Kyle David Purdue, Utica, MI
Mary Kathleen Reft, Aliquippa,
PA
Zachary Lee Stolarsky, Solon
Matthew A. Wispe, Cincinnati
Patrick Edward Becker Yuska,
Jacksonville, IL

Bachelor of Science in Computer Science and Engineering

Taran Singh Brar, Ashland
Neil Edward Davis, Grove City
Brandon Charles Estle,
Hillsboro
Christopher Patrick Fahey,
Bexley
Cum Laude
Brent William Farwig, Findlay
Benjamin James Gilbert,
Hudson
Cum Laude
with Honors in Engineering
Aaron Forest Grant, Columbus
Jacob Miles Householder,
Swanton
Michael Keith Jewitt, Suffield
Magna Cum Laude
with Honors in Engineering
Eric Paul Kerr, Powell
Seth David Mielke, Paulding
Daniel Clinton Nye,
Middletown
Ryan Thomas Powers,
Beavercreek
Jonathan Michael Silliman,
Defiance
Magna Cum Laude
Andrew G. Sliwinski,
Westerville
Magna Cum Laude
Katherine Elysse Tornwall,
Logan
Summa Cum Laude
Daniel Pace Wilson,
Springfield

**Bachelor of Science in
Electrical and Computer
Engineering**

Sanyam Bajaj, New Delhi,
India
Cum Laude
Bajee Bobba, Columbus
Hin Tat Cheung, Sheung Shui,
Hong Kong
Brad Kenneth D'Antonio,
Columbus
Sean Charles Ewing, Wooster
Christopher Michael Fenner,
Willoughby Hills
Gregory A. Gerber, Westerville
Magna Cum Laude
Junhyung Gim, Gunsan,
Korea
Cum Laude
Adam Joseph Graneto,
Pepper Pike
Katurah M. Hansen, Columbus
Farhan Ahmad Khan,
Columbus
Cum Laude
Anthony John Kinsley, Canton
Adam Kader Laroussi, North
Tonawanda, NY
Cum Laude
Matthew Charles Laser,
Mansfield
Bradley Robert Leffler, Dublin
Magna Cum Laude
Yiteng Lou, Shiyao, China
Justin T. Mathews, Cardington
Thomas Logan Peters,
Cincinnati
Magna Cum Laude
Nathan I. Rodriguez, Leipsic
Mrunal B. Shah, Baroda, India
Grant Duffield Shardelow,
Cincinnati
Larry Michael Sheridan, Jr.,
Columbus
Cum Laude
Jennifer Ann Smith,
Waynesville
Magna Cum Laude
George Reda Wahba, Dublin
Barry Whittington, Galloway
Cum Laude
Jaime Alfonso Yamaguchi
Torres, Monterrey, Mexico
Cibil Reji Zachariah, Lewis
Center
Daniel Joseph Zeleznikar,
Rocky River
Cum Laude
with Honors in Engineering

**Bachelor of Science in
Engineering Physics**

Michael Dreiss, West
Jefferson
Magna Cum Laude

**Bachelor of Science in
Food, Agricultural, and
Biological Engineering**

Carol Allison Brown, Avon
Gregory James Buchholz, Bay
Village
Austin Edward Herman,
Liberty Township
Natasha Ranjit Pereira, Dubai,
UAE
Kenta Yamamoto, Osaka,
Japan

**Bachelor of Science in
Industrial and Systems
Engineering**

Michael D. Cook, Westlake
Mark David Fanous, Parma
Summa Cum Laude
Elizabeth Noel Gegas,
Worthington
Cum Laude
Sriya Parthasarathy, Dayton
Shannon Heineman Smith,
Toledo

**Bachelor of Science in
Materials Science and
Engineering**

Tyler Hostetler, Plain City
Keith Johnson, Painesville
Sarah Noel Parsons, London
Kevin J. Ramsey, Champion
Aaron T. Washburn, Amherst

**Bachelor of Science in
Mechanical Engineering**

Rohit Mathew Abraham,
Bangalore, India
David Logan Backus, Dublin
Magna Cum Laude
with Honors in Engineering
Matthew Phillip Barr, Solon
Cum Laude
Brian Andrew Biller, Fairfield
Daniel Patrick Brandel,
Maineville
with Honors in Engineering
Andrew Robert Bressler,
Cincinnati
Ryan Douglas Brown,
Beavercreek
Summa Cum Laude
with Honors in Engineering
Justin Wesley Cartwright,
Newark
Summa Cum Laude
Yan Chen, Zheng Zhou, China
Stephen John Collins, Keller,
TX

Terrance J. Eakin, Fremont
Matthew Vogt Ellsworth,
Cincinnati
Robert E. Ewing, Winona
Bradley James Faber,
Brookfield
Daniel John Ford, Lewis
Center
Jason Brian Founds, Norwich
Kristen Elizabeth Frooman,
Cincinnati
with Honors in Engineering
Andrew Michael Garcia,
Westlake
Cum Laude
Derek Drew Gibson,
Columbus
Ronald Gene Glover, Jr.,
Mason
Mitchell Scott Grieshop,
Coldwater
Kelsey Roush Grubaugh,
Columbus
Kevin Michael Haimes, Solon
Michael James Handschuh,
North Olmsted
Cum Laude
Bradley David Heberling,
Trenton
Matthew David Holmgren,
Springboro
Joshua Travis Horton, Franklin
Furnace
Magna Cum Laude
Zachary Edward Hrabak,
Strongsville
Christian Hubbs, Delaware
Imran Hyder, Dhakka,
Bangladesh
Matthew J. Johanson,
Columbus
Brian Steven Johnson,
Gahanna
Christopher Stephen Jones,
Silver Lake
Christopher David Kahle,
Kalida
Magna Cum Laude
Matthew Alan Kiser, Fremont
Cum Laude
David Wayne Knepper,
Massillon
Brenton Richard Krombach,
Dublin
Adnan Shoeb Kurawadwala,
Mumbai, India
Ji Hyun Lee, Seoul, Korea
Andrew Kim McGowan,
Loveland
Ian Samuel McKinney,
Lebanon
Gregory Noel Mellum,
Bellefontaine
Magna Cum Laude
Kyle Ian Merial, Bellbrook

Commencement Convocation, December 11, 2011

Adam Lucas Millat, Dayton
Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

Patrick A. Norris, Jr., Upper
Sandusky

Victor Ian Avery Norwich,
Columbus

Nifoghale Daniel Ovuworie,
Westerville

Jon M. Ranly, Saint Henry

Matthew Stanley Rowan,
Bryan

Magna Cum Laude
with Honors Research Distinction in
Mechanical Engineering

Kurt Michael Sardiga, North
Royalton

Magna Cum Laude
with Honors in Engineering

Michael Richard Silla, Chagrin
Falls

Amanda Nicole Strube, Liberty
Township

Summa Cum Laude

Ron Jackdean Taulbee, West
Chester

Summa Cum Laude
with Honors Research Distinction in
Mechanical Engineering

Jonathan W. Tinker,
Springfield

Shaun M. Ward, Marietta

Adam Bradley Wietholter,
Bluffton

Jay Matthew Woeste, Saint
Henry

Magna Cum Laude

**Bachelor of Science in
Welding Engineering**

Matthew Allan Gilloon,
Steubenville

Spencer William Schweinfurth,
Huber Heights

**Austin E. Knowlton
School of
Architecture**

**Bachelor of Science in
Architecture**

Daniel J. Brieck, Cleveland

Jose Luis Segura, Jr.,
Immokalee, FL

**Bachelor of Science in
City and Regional
Planning**

Kyle Robert Begley, Waterville
Michael Joseph Beirne, Rocky
River

Tyler Randall Grzegorzczuk,
Midland, MI
Summa Cum Laude

Dwight Leandar Holley, Jr.,
Columbus

Vincent Michael Rapp,
Westerville

Rastko Ruzic, Paris, France

**Bachelor of Science in
Landscape Architecture**

George Gerald Helly,
Enniscrone, Ireland

**College of Food,
Agricultural, and
Environmental
Sciences**

Dean: Bobby D. Moser

**Bachelor of Science in
Agriculture**

Laura Katherine Angelo,
Westerville

Samuel Michael Bednarski,
Hudson

Mary Elizabeth Benton,
Columbus

Kyle Arthur Benzle, Hilliard
Cum Laude

Daniel J. Brieck, Columbus
Matthew R. Brown, Defiance

Ron Grayson Burns, Milford
Center

Stephanie Nicole Cook,
Shelby

Paul Daniel Duellman,
Pickerington

Sabrina Ann Eick, Carrollton
Nicholas Allan Frey,
Reynoldsburg

Timothy S. Frey, Marysville
Magna Cum Laude

Andrew Douglas Goehler,
Bryan

Cum Laude

Zachary Todd Grauer, Shiloh
Rose Marie Grimes,
Mechanicsburg

Cum Laude

Cory Robert Hughes, Prospect
Grant P. Junker, Findlay

Kriston Lee Kacir, Columbus
Jennifer Abby Kafer, Bucyrus
Daniel Craig Knapke,
Rockford

Briedeann Marie Krueger,
Columbus

Matthew Vincent Lanum,
Sunbury

Kaleb C. Lloyd, Defiance
Carson Anthony Makoski,
Chesterland

Philip David Maul, New
Washington

Kristine Ann McCullough,
Lewis Center

Heather Nicole McGlosson,
Hamilton

Brandon Charles Miller, Xenia
Perry James Mullins,
Sandusky

Kelsey Leigh Ozuk, Sylvania
Cum Laude

Eric Stephen Radachi, Toledo
Matthew Bryant Ricker,
Marysville

Christopher D. Roe, Columbus
Nicole A. Schneider, Shawnee
Hills

Matthew T. Shepherd,
Peachtree City, GA

Rachael Leigh Shepherd,
West Chester

Matthew Thomas Sherman,
Ashville

Kathleen Elizabeth Shircliff,
Atwater

Magna Cum Laude
with Honors Research Distinction in
Animal Sciences

Mark Ryan Slaughter,
Chillicothe

Jessica Renea Smith,
Marysville

Joseph B. Smith, Wilmington
Ryan Michael Smith, Mayfield
Heights

Matthew Thomas Stump, Elida
Eric Michael Tipton,
Pickerington

Halie A. Townsend, Maumee
Emily Rose Van Echo, Hilliard
Magna Cum Laude

Natalie Anne Virell, Springfield
Justin Allen Walker, Bedford

Elizabeth Marie Walters,
Medina

Bradley Allen Weaver, Nevada
Magna Cum Laude

Megan Ingram Welsh,
Columbus

Cum Laude
with Honors Research Distinction in
Construction Systems
Management

Kevin Tyler Wenig, Larue
Bryn Taylor Wilson, Powell
Cum Laude

Elizabeth Justine Winkle,
Washington Court House

Kiara Daymar Zachary,
Canton
Kelley A. Zumberger, Fort
Loramie

Bachelor of Science in Construction Systems Management

Colt Michael Ashcraft, Saint
Henry
Anthony Bentum, Canal
Winchester
Cum Laude
Christopher Harry Doss, Lewis
Center
Aaron Fredrick Fritsche,
Thornville
Jacob Alan Kaufman, Ottawa
Jacob Andrew Kersh, Ottawa
Kyle A. Myers, Arcanum
Khashayar Mohammad Sharif,
Columbus
Sunggoo Son, Seoul, Korea
Cum Laude
Matthew John Stanko, Parma
Benjamin Daniel Traetow,
Columbus
Jordan Matthew Traylinek,
Jacobsburg
Magna Cum Laude
Benjamin Maximiliano
Villarreal, Sandusky
Wesley Teal Wiseman, New
Lexington
Douglas Lee Wright, Upper
Arlington
Robert A. Wyeth, Jr.,
Columbus

Bachelor of Science in Food Science

Elise Kathryn Blankenship,
Westlake
Magna Cum Laude
*with Honors Research Distinction in
Food Science and Nutrition*
Caitlin Marie Davis, Columbus
Cum Laude
Marianne A. Gessler,
Westerville
Amy Danielle Giriunas,
Litchfield
Nancy Clark Corcoran Kanis,
Centerville
Gregory T. Sigurdson, Lima

School of Environment and Natural Resources

Bachelor of Science in Environment and Natural Resources

Marthe Anne Amende, Newark
Lindsey Ellen Boaz, Bellville
Jordan Evan Boyd, Columbus
Ryan Curtis Butcher, Antwerp
Jasmine Nicole Hooks,
Columbus
Russell Lee Hunt, Canfield
Ryan Christopher Inks, Grove
City
Nicole Renee Jackson,
Cleveland
Katelynn Jane Jeandervin,
Dover
Summa Cum Laude
Shawen C. Jenkins, Gahanna
Michelle Colleen Kay, Dublin
Josh Kubitzka, Pinetop-
Lakeside, AZ
Katy Ann McCabe,
Miamisburg
Jessica Middleton, Hilliard
Michael Anthony Pedley,
Mentor
Chad Welling, Millbury
Tiffany Michelle Williams,
Cincinnati
Katherine Aileen Yakubowski,
Akron
Cum Laude

Agricultural Technical Institute – Wooster

Associate in Applied Science

Jessica Elizabeth Bender,
Copley
Cum Laude
Julianne Elizabeth Boies,
Bellevue
Kathryn Elizabeth Burkhardt,
Magnolia
Samuel Jay Butler, Richfield
Christopher Michael Coffey,
Grove City
Grant Stephen Conwell,
Ashland
Jackson D. Edwards,
Massillon
Michelle Ann Funk,
Jeromesville
Beau Alan Hartman,
Zanesville
Keri Marie Hull, Medina

Elizabeth Sarah Loar, Sunbury
Dustin Jay Miller, Apple Creek
Aaron Michael Nelson, Malta
Joanna Jean Rauch, Little
Hocking
Jonathon David Schmiesing,
Minster
April Elaine Schoenling, Eaton
Grant R. Ungerer, Ashland
Kenneth D. Welzien, South
Salem, NY
Kyle Gene Wolf, Jeromesville
Chad Michael Young, Shelby

Associate of Science

Taylor Ann Clay, Somerville
Cum Laude
Nikohl Paige Houser, West
Chester
Bryan Michael Melcher,
Bowling Green
Scott Jeffery Miller, North
Canton
Joshua Craig Ray, Langsville

Certificate in Hydraulic Service and Repair

Russell Lee Stull, Wooster

Michael E. Moritz College of Law

Dean: Alan C. Michaels

Juris Doctor

Ratnesh Bhattacharya,
Columbus
B.A.
Brittany Michelle Gurgle,
Columbus
B.A. (University of Virginia)
Sarah Townsend Rives Horn,
Fort Hood, TX
B.S. (Southern Methodist
University)
M.Acc.
Philip Allen Jones, Columbus
James Melville Kobacker,
Columbus
B.A.(University of Denver)
Andrew Frank Polesovsky,
Maumee
B.A.

Commencement Convocation, December 11, 2011

Caryn V. Ragin, Columbus
B.A. (Washington State
University)

Chris Santagate, Columbus
B.A. (Kenyon College)

David Jacob Stokley, Bay
Village
B.A. (Wittenberg University)

Charles Perry Stowman,
Columbus
B.S. (North Dakota State
University)

Joshua Andrew Thompson,
North Bend
B.A., B.A. Journal.

Nicholas Richard Torres,
Columbus
B.A. (Brigham Young
University)

Yosara Benigna Trujillo,
Columbus

Master of Laws

Charles Munyonga
Rutonesha, Columbus
B.A.
M.B.A. (Franklin University)

The College of Law is on a semester system. Graduates receive their hoods during an earlier ceremony and their diplomas directly from the college. Many graduates have relocated prior to the University's commencement.

College of Medicine

Dean: Charles J. Lockwood

Doctor of Medicine

Ryan Lee Butke, Dublin
B.A. (Wake Forest University)

School of Allied Medical Professions

Bachelor of Science in Allied Health Professions

Lindsay Kay Belanger, Toledo
Cum Laude
Jared Michael Caprella, Lima
Chelsey Rena Fitzcharles,
Edgerton
Mike Mourad Mansour,
Westlake
Stephanie Lyn Roberts,
Columbus
Summa Cum Laude
Dawn Marie Shaulis, Niles

College of Nursing

Dean: Bernadette M. Melnyk

Bachelor of Science in Nursing

Zekia Kedir Beshir, Columbus
Magna Cum Laude
Susan Kay Brown, Grove City
Kawsu Conteh, Columbus
Kayla Marie Croy, Ottawa
Rebecca Christine Demos,
Vermilion
Deonna Rene Fanroy,
Columbus
Micah Janel Groce, Columbus
Nne Edith Ihemere, Galloway
Natalie Ann Landsberg,
Kenton
Cum Laude
Rachida Latif, Columbus
Kristina Maria Layton, Newark
Bebongchu Nkemasong,
Cameroon, West Africa
Tiffany Owens, Columbus
Shayna Michelle Parlette,
Lima
Jennifer Brie Peterson, Marion
Tara Danielle Polster,
Beachwood
Tiffany Renee Schneider,
Wapakoneta
Paula Ann Strebig,
Bellevue
Susan Marie Timmerman,
Columbus

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Dennis Everet Callihan,
Columbus
B.S.Pharm. (Ohio Northern
University)
M.S. (Case Western Reserve
University)

Keisha Anne Stephenson,
Georgetown, Grand
Cayman
Grad.Pharm. (University of
Technology, Jamaica)

Bachelor of Science in Pharmaceutical Sciences

Desta T. Abay, Columbus
Amanda Chhay, Columbus
Sun Jin Kim, Incheon, Korea
Andrew Thomas Litmer,
Beavercreek
Cum Laude
Fatma A. M. Ali Netfa,
Benghazi, Libya
Oliver Miya Omuka, Thika,
Kenya
Gina Marie Panno, Stow
Katarina Visnjic, Pale, Bosnia
& Herzegovina

College of Social Work

Dean: Thomas K. Gregoire

Bachelor of Science in Social Work

Lauren Dominique Lucas,
Urbana

November 4, 2011 meeting, Board of Trustees

December 9, 2011 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SIXTY-FIRST
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 9, 2011

The Board of Trustees met Friday, December 9, 2011, at The Ohio Union, Columbus, Ohio, pursuant to adjournment.

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December 9, 2011 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, December 9, 2011 at 1:07 pm.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Timothy P. Smucker, Corbett A. Price, Brandon N. Mitchell, and Evann K. Heidersbach.

Mr. Wexner:

Good afternoon, I would like to convene the meeting of the Board of Trustees. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene today at approximately 3:30 pm.

I hereby move that the Board recess into Executive Session to consider personnel matters related to the appointment and compensation of a public employee; matters required to be kept confidential by Federal and State Statutes; and consultation with legal counsel regarding pending or imminent litigation.

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, December 9, 2011 at 3:18 pm.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Timothy P. Smucker, Corbett A. Price, Brandon N. Mitchell and Evann K. Heidersbach.

Mr. Wexner:

So that we are able to conduct the business of our meeting in an orderly fashion, if you would please shut off the ringers on cell phones or iPads or whatever might make noise, it would be helpful and that will enable us to have the meeting with the proper decorum and conduct the business at hand.

PRESIDENT'S REPORT

President Gee:

Thank you. We have nothing but good news as a matter of fact, and I do intend on having my remarks remain very short.

As you know, finals week is over, actually it is over just about right now, and the campus has become a very quiet place as it always does over the holidays. But let me remind you that Sunday is commencement and we will be alive again with 2,332 new Ohio State graduates and tens of thousands of their proud parents, families, and friends. As I calculate that now, that makes it about 520,000 living alumni. If you think about that, that is an extraordinary number of people all the way around the world. As always, I look forward to shaking their hands and taking photos with them and having a great time.

I want to note just a couple of additional things. The first is that Ohio State has yet again led the nation. This is a very important issue that we led the nation again this year in the number of faculty elected as Fellows of the American Association for the Advancement of Science, one of the two most important organizations in this country. Twenty of our faculty has just been elected to that prestigious group. We have a most remarkable track record as well for the past decade. The University has ranked first or second each year

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in the number of scholars chosen for this award. They cross a broad range of disciplines from chemistry to astronomy to history to economics to physics, linguistics, mechanical engineering, neuroscience and endocrinology among other fields. One more fact on this topic is that I mentioned Ohio State ranked first with twenty faculty members. Rounding out the top three were Vanderbilt University with fourteen and the University of Michigan with thirteen. All of that testifies, of course, to Ohio State's immensely powerful force, so I am very proud of those faculty members just selected.

The other topic I want to comment on is Athletics, and I will do so in a much larger context. Earlier this week it was announced that sixty-six Ohio State student athletes have been named to the Academic All-Big Ten Conference Team; the most of any university in the Big Ten, I will note. We congratulate those students who come from virtually every intercollegiate sports area of the University. Last week our men's basketball team against Duke had thousands of us up late, as you all know, long past our bed times, and it was well worth it. Our team played, by the way, like champions and the final note is that Coach Matta, on his subsequent game, crossed his three hundredth career win as a head coach; very young but very able.

As the world knows, the University has hired a new football coach. Ohio State alumnus Urban Meyer has joined our staff and we welcome him home. In the days following the announcement, Governor Kasich was asked about it and the video clip of his remarks was sent around campus. The governor said glowing things about Coach Meyer and about Coach Fickell. Governor Kasich also said this about the University, and I quote, "It has a great football and great basketball team, but do-not-mistake, Ohio State is building world class academic programs and is very exciting." Now he is absolutely right, of course, but I want to just note this publicly that we are deeply fortunate to have a governor that recognizes the excellence of our academic programs and their incalculable value, and I hope that each and every one of us will tell him how much we appreciate that comment.

Before I conclude my remarks, I want to publicly thank and congratulate Luke Fickell, who has demonstrated great passion and true leadership. I am pleased that he will continue to be part of our coaching staff. Coach Fickell and his team are focused on one goal: beating the University of Florida in the Gator Bowl. I am counting down the days to January second, and I am looking forward to seeing an enormous crowd of folks at that game in Jacksonville. With that, Mr. Chairman, I will close by saying this is a season to be especially mindful of our blessings. I think we all are, and I am particularly mindful of the opportunities that you give me each and every day to lead Ohio State, and I am grateful for them.

Mr. Wexner:

Thank you. Me too! After those comments it seems a little awkward to shift to Audit and Compliance, but maybe you can relate them to the healthy state of our union.

COMMITTEE REPORTS

Mr. Fisher:

Thank you, Mr. Chairman. The Audit and Compliance Committee did meet recently here along with some guest Trustees who attended our meeting. Number one on the agenda is item six on the consent agenda. The committee, after further dialogue with PricewaterhouseCoopers, did move to accept and file the audit for 2010-11. I think you have a copy of that at your place. We also had an update from Protiviti relative to our ongoing work on reviewing compliance and a program of compliance for the future. Everything there is on time and you will have a very full report at the February Board meeting.

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Mr. Wexner:

Questions? I talked with Bob Schottenstein about the progress that our advisors are making and it is pretty exciting stuff. I think they are pleasantly pleased with the things we are doing and the opportunity to be hopefully best in the world and set new standards. I do not know if you want to amplify.

Mr. Fisher:

Plus, Mr. Chairman, I would again report that they are continually impressed with both the cooperation and input with all personnel across campus relative to the various entities and all the compliance components that we have to deal with and are very, very pleased with the cooperation and engagement. We are looking forward to a good report in February.

CONSENT AGENDA

ESTABLISHMENT OF A BACHELOR OF SCIENCE IN PUBLIC HEALTH DEGREE PROGRAM

Resolution No. 2012-42

Synopsis: Approval of the establishment of a Bachelor of Science in Public Health degree program is proposed.

WHEREAS Universities across the country have developed or are developing undergraduate degree programs in public health, in part in response to an emerging need and demand for highly educated and trained public health professionals; and

WHEREAS this will be the first undergraduate degree offered by the College of Public Health that aligns with broad University directions in interdisciplinary cooperation and internationalization of the curricula; and aligns with directions recommended by the Association of Schools of Public Health; and

WHEREAS the degree program has well-defined educational goals and objectives for both its public health core components, as well as for its two specializations, Public Health Sociology and Environmental Public Health; and a well-developed plan for implementation and oversight; and

WHEREAS the proposal was developed with and has the strong endorsement of the College of Arts and Sciences; and

WHEREAS the proposal was reviewed by the Council on Academic Affairs, and approved by the University Senate at its meeting on November 17, 2011:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Bachelor of Science in Public Health degree program is hereby approved, effective upon the approval by the Ohio Board of Regents.

DEPARTMENT NAME CHANGE FROM DEPARTMENT OF HUMAN AND COMMUNITY RESOURCE DEVELOPMENT TO THE DEPARTMENT OF AGRICULTURAL COMMUNICATION, EDUCATION, AND LEADERSHIP

Resolution No. 2012-43

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Synopsis: Approval to change the department name of Human and Community Resource Development to the Department of Agricultural Communication, Education, and Leadership is proposed.

WHEREAS the Department of Human and Community Resource Development has existed since 1917 and offered curricula in agricultural education, or agricultural and extension education; since 1984 has offered an undergraduate major in agricultural communication; and in 2010 developed an interdisciplinary minor in leadership studies; and

WHEREAS in 2008-09 the Dean of the College of Food, Agricultural, and Environmental Sciences began a review of the Department, and the faculty in Rural Sociology moved to the School of Environment and Natural Resources, and a select committee was established to determine how the remainder of the Department should be configured; and

WHEREAS after a review of names at peer institutions, the proposed name was chosen and a strategic plan for the Department was developed with academic programs aligned with the new name for semester conversion; and

WHEREAS use of the term "leadership" in the Department name does not preclude other academic units from using it for current or future unit or program names; and

WHEREAS the proposal has the support of the Department faculty, and of the College of Food, Agricultural, and Environmental Sciences; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on November 17, 2011:

NOW THEREFORE

BE IT RESOLVED, That the name of the Department of Human and Community Resource Development be changed to the Department of Agricultural Communication, Education, and Leadership, is hereby approved effective immediately.

DEPARTMENT NAME CHANGE FROM DEPARTMENT OF CIVIL AND ENVIRONMENTAL ENGINEERING AND GEODETIC SCIENCE TO THE DEPARTMENT OF CIVIL, ENVIRONMENTAL AND GEODETIC ENGINEERING

Resolution No. 2012-44

Synopsis: Approval to change the department name of Civil and Environmental Engineering and Geodetic Science to the Department of Civil, Environmental and Geodetic Engineering is proposed.

WHEREAS the Department of Civil and Environmental Engineering and Geodetic Science had administered two distinct programs, Civil Engineering and Geodetic Science, since 1994, but in 2004 half of the faculty in Geodetic Science transferred to the School of Earth Sciences; and

WHEREAS in 2009, a Memorandum of Understanding was approved that moved the administration of the Geodetic Science and Surveying Graduate Program to the School of Earth Sciences, and then in 2010, a specialization in Geoinformation and Geodetic Engineering was developed for the Civil Engineering graduate program, and these programs align with the focus areas of the faculty in the two academic units; and

WHEREAS no changes are requested for the degree programs administered by the Department; and

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WHEREAS the proposal has the support of the Department faculty, the College of Engineering, and the School of Earth Sciences; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on November 17, 2011:

NOW THEREFORE

BE IT RESOLVED, That the name of the Department of Civil and Environmental Engineering and Geodetic Science be changed to the Department of Civil, Environmental and Geodetic Engineering, is hereby approved effective immediately.

SCHOOL NAME CHANGE FROM SCHOOL OF ALLIED MEDICAL PROFESSIONS TO THE SCHOOL OF HEALTH AND REHABILITATION SCIENCES; AND TO CHANGE THE DEGREE PROGRAM NAMES TO BACHELOR OF SCIENCE IN HEALTH AND REHABILITATION SCIENCES, AND MASTER OF SCIENCE IN HEALTH AND REHABILITATION SCIENCES

Resolution No. 2012-45

Synopsis: Approval to change the school name of Allied Medical Professions to the School of Health and Rehabilitation Sciences, and to change the program names to Bachelor of Science in Health and Rehabilitation Sciences, and Master of Science in Health and Rehabilitation Science is proposed.

WHEREAS the School of Allied Medical Professions was established in 1966 with its current name, to provide baccalaureate degrees in allied medical professions and reflect its administrative location within the College of Medicine; but the School has expanded its undergraduate programs to include some that do not lead directly to a "profession" and has implemented M.S. and Ph.D. programs for which the term "sciences" better describe program content and outcomes; and

WHEREAS a review of national trends reveal that many benchmark institutions have adopted this new title, and the School can become more competitive with this name; and

WHEREAS the School requests that the names of its Bachelor of Science and Master of Science degree names be changed to align with this title, and the Graduate School has supported the latter; and

WHEREAS use of the term "health" in the School title does not preclude other academic units from using it for current or future unit or program names; and

WHEREAS the proposal has the support of the School faculty and the College of Medicine, and there were no formal objections to the proposal from any other college; and

WHEREAS the proposal was approved by the Council on Academic Affairs, and the University Senate at its meeting on November 17, 2011:

NOW THEREFORE

BE IT RESOLVED, That the name change from the School of Allied Medical Professions to the School of Health and Rehabilitation Sciences; and to change the degree program names to Bachelor of Science in Health and Rehabilitation Sciences and Master of Science in Health and Rehabilitation Sciences, is hereby approved effective immediately.

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ACCEPTANCE OF THE REPORT OF AUDIT FOR 2010-2011

Resolution No. 2012-46

Synopsis: The report of the audit of the financial statements for The Ohio State University for 2010-2011 conducted by PricewaterhouseCoopers LLP is recommended for acceptance.

WHEREAS with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with PricewaterhouseCoopers LLP in 2011 for an annual audit of the University for fiscal years 2010-2011 through 2014-2015; and

WHEREAS the PricewaterhouseCoopers LLP audit of the University for 2010-2011, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, and certain constructive service comments have been discussed with the Audit Committee; and appropriate procedures and responses are being developed as a result of these comments:

NOW THEREFORE

BE IT RESOLVED, That the report of the PricewaterhouseCoopers LLP audit for The Ohio State University for 2010-2011, including the report on the audit of the University's financial statements and the summary of constructive service comments to management, be accepted.

PRESIDENT'S EVALUATION

Resolution No. 2012-47

Dr. Reid:

First of all, there is a formal written evaluation which will become part of the minutes. It is an extensive evaluation and I will spare the Board from reading every word of it, but I will summarize the key points.

Each year, of course, the President's performance is evaluated and that is typical of most colleges and universities. What is not typical, but is more of a best practice, is to include input from the Board as well as individuals who work closely with the President, so that is what Ohio State decided to do and actually did.

The process of the evaluation actually began with President Gee submitting a report of his own achievements according to the six objectives that he had, and then we had our University consultant, Dr. Richard Chait from Harvard, put together a series of questions that would be asked among the Board members as well as individuals who work closely with the President. There were seven University executives outside the Board of Trustees who were queried about his performance. With that, Dr. Chait put together a preliminary report. We brought that to President Gee and certainly discussed the implications of that with his full feedback. Then it was discussed with the Board one more time and now today is the finalization of that process, so that is what this report will actually represent.

What I would like to do is just touch on a few of the things that were the most salient points from his review. I would like to start with just the overall evaluation of President Gee. It was quite positive and the evaluations ranged from strong to very strong with regards to performance. The breadth and complexity in demands of the President's job were recognized as were the many of his noteworthy accomplishments. Those included recruiting top talent, providing exceptional educational opportunities for students,

increasing the level of research, constant advocacy for the University, and solidified relationships with the State.

There are certain aspects of the President's performance that the raters believed left some room for improvement. Those were related to strategic planning, enhancing the President's leadership team and making them more functional as a team, enhanced communications both internally and externally, and the NCAA violations in the football program. With regard to the later, in particular, this diminished the focus on the University's many outstanding programs and contributions. However, setting that aside, the University's overall performance in other respects has been excellent under President Gee's leadership.

So just some of the accomplishments, I would like to read as well as some of the areas for improvement. Again, he was deemed a visionary, a big picture person, one who is willing to take big bets, an unbelievable talent, a strong intellect with charisma and vision. That led to accomplishments among those six items that he focused upon including forging One University, putting students first, focus on faculty success, recasting the research agenda, committing to communities, and simplifying University systems and structures.

Under One University he developed a One University master framework which was excellent in terms of guiding the University toward thinking holistically about strategic and financial items. He created a new University advancement model which has resulted in the strategic, University-wide integration and coordination of alumni relations, communications and marketing. With regard to students first, he has continued to oversee the transition to semesters, he has laid groundwork for a new housing plan, there are new enrollment records for academic quality, and also there is a great partnership with Columbus State Community College which has been established.

Regarding faculty and talent and culture, there are notable accomplishments here as well. He has brought on a number of important hires including new deans in engineering, medicine, nursing, and dentistry. He has also recruited Brian Cummings to greatly accelerate the University's technology and commercialization efforts. He has forged a partnership with Colorado State University, which will lead to strengthening of the Institute for Energy and Environment and also has brought on other leading minds in neurology, oncology, history, and English. Research prominence has certainly increased with his leadership of the technology commercialization office functions which now operates as cradle to grave.

In terms of outreach and collaboration, many things are notable, including strong partnerships with the new governor as I mentioned and, as usual, he has travelled to, in this case, over half of the eighty-eight counties in Ohio. Pelotonia, as we know, is another success and then, in terms of operating and financial soundness and simplicity, many notable accomplishments were there, including securing the largest philanthropic gift in University history, which was a \$100 million pledge from our Board Chairman and his wife, Abigail. In addition to that, the Medical Center, which was a one billion dollar investment on the University's end, has been kept on track and on time and on budget.

Those are just a summary of the many, many accomplishments of President Gee over this last year. In addition, like any performance review, in addition to citing the accomplishments, there is also constructive feedback. The constructive feedback for President Gee falls in four areas. First is strategic planning. To that end, there was a need to get a strategic plan that allowed the University to align itself around a limited number of strategic imperatives and that took a little bit longer than had been anticipated. The second area is in the President's senior leadership team to get these talented, individual leaders to function as a highly performing team, not just as individuals. Third, is in the area of internal and external communications to increase transparency and consistency in communication with leadership, and also with the University's external communications to key parties. Then last, or fourth, is the NCAA matter with the football

team. All Board members and other reviewers certainly addressed the recent experiences with the NCAA. During that crisis, the President did exhibit leadership by fully cooperating with every aspect of the investigation, utilizing self-imposed sanctions, and creating a lasting process of greater oversight accountability. On the over hand, there was no question that mistakes were made by the President, the Athletic Director, and others. As a result of these issues, the University suffered reputational damage and shaking confidence among key stakeholders in the public. The issue also distorted the image and reputation of the University and diminished focus on its many outstanding programs.

The process moving forward has already started and that includes a focus on six key areas that President Gee brought to the Board and that includes resource generation including revenue production as well as expense reduction, the implementation of a new advancement plan, developing and implementing a plan for an enhanced undergraduate student experience, developing and approving and effectuating a University talent strategy, developing academic initiatives that are aligned with three discovery areas, and fully achieving the Medical Center's long-range plan. Those have already been put into place and measures around those are already occurring.

Now, I would like to talk about compensation. In determining the appropriate compensation for the President for the present year, it is important to weigh both his performance from the past year along with other important considerations, including the President's current ranking with respect to the market for other top university presidents, the current economic condition of the University, the state of Ohio in education, and the compensation increases recently allocated to University faculty and staff. Furthermore, the Board utilizes expertise of an outside compensation professional to conduct a comprehensive, reasonableness assessment of all aspects of President Gee's compensation.

The faculty and staff of the University recently received an aggregate salary increase of 2%. We recommend that President Gee receive a similar salary increase of 2%, which would amount to \$16,363 over his current salary of \$818,167.

President Gee's compensation also includes performance-based aspects so the performance-based compensation arrangement established with the President upon his return to the University in 2007 provides for a 35% payment for achieving target level performance, up to a 40% maximum for exceeding target performance, and up to an additional 10% for achievement of important multiyear goals. The President and this Board share a high set of expectations for performance. We recommend that President Gee receive performance-based compensation amounting to \$143,179, which represents a payment equivalent to 17.5% of his base salary. Consistent with this Board's prior commitment, President Gee's bonus will not be paid by Ohio tax payers or student tuition dollars, but rather through the academic excellence fund that was created to assist with the retention and recruitment of the highest caliber academic and administrative leaders and is funded by private giving.

Overall, in conclusion, Ohio State University is an outstanding institution because of President Gee's leadership. He is truly a visionary leader who adeptly handles the breadth, complexity, and demands of the job; however, this challenge is not his alone to face. We, as a Board, will continue to partner with President Gee and his leadership team to address the most significant challenges and strategic opportunities that this University faces. I am pleased to bring these recommendations forward for the Board's consideration and I invite your discussion. When we have reached a decision, a motion will be required for approval for the President's compensation actions.

Would any colleagues on the Compensation and Talent Development Working Group like to add any additional comments? Mr. Chairman, I ask for a motion to accept the report and recommendations of the working group.

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(See Appendix XIX for background information, page 339.)

Mr. Wexner:

Is there any discussion about the motion? Does anyone want to comment? I appreciate the thoroughness of it and your work, and I think the Board together shares the good and the bad, which as it happens, I think it was a very good year. We got substantially better and got substantially better through Gordon's leadership, and I think the breadth of the evaluation being balanced, in terms of being open and transparent, recognizing the issues that the University confronted, I think is very important because I think we have to model that behavior amongst ourselves and clearly for the whole University and the public to which we are responsible, so I appreciate the thoroughness and the dignity of the report.

Dr. Reid:

Thank you, Mr. Chair. I would also like to say on going forward, President Gee is already taking measures around those comments and pulling his team together and other things, so we are on a good track.

Mr. Wexner:

Any other comments, questions? Alan.

Mr. Brass:

I would just like to thank Janet for a wonderful job chairing the Compensation and Talent Working Group. We have many meetings, but with her expertise and her background, she has done a wonderful job this year. I would like to echo something and that is that the success we have is due to the partnership between President Gee and the executive staff and this Board and that needs to just be repeated over and over again because it is a great partnership and we thank you.

Upon motion of Mr. Wexner, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing motion by a unanimous show of hands.

Mr. Wexner:

What I would like to do is go around the room, we always have good luck starting at that end, and we had a brief meeting today, but this is the end of the calendar year, and I think it was a very good year. I think we got better. The University got better. A lot of things got better.

Ms. Heidersbach:

Like I said last meeting, I think it is the point of convergence, I made the allusion what I learned in class where everything is just sort of coming together, and I think that is reflected again in this meeting, just coming together of leadership, coming together of talent. I think the Board and President Gee and the leaders of the University are doing a really good job of moving the University forward.

Mr. Price:

Given that this is my first meeting as a new Charter Trustee, I am very pleased to be here. I am very appreciative of the orientation that I am still undergoing, and I would like to thank those individuals for their time and effort in trying to get me up to speed. I look forward to serving as we move forward here. I think it is a very challenging period for the

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University. Under President Gee's leadership, I think we have some really great things that we can continue to achieve going forward here. In closing, I would like to wish everyone happy holidays and I look forward to seeing you in a new year.

Mr. Smucker:

I just would like to add to what has been said. When you go through a review like this, it crystallizes the amount of accomplishments that have been made, and I think that this is a time where we really rejoice in that. Certainly, we all have troubles and problems to work on, but clearly, what we have identified here in this process is clarity around excellence and eminence that this organization has and I think we can never take that for granted.

Again, I would like to compliment this Board and particularly President Gee for his leadership and the team that you have put together will carry us forward many, many years. Thank you.

Dr. Wadsworth:

It is about a year for me being a Trustee. It has been a wonderful year. I have made a lot of new friends and great partnerships. I think the University has made significant advances this year. It truly has. We have also generated and are generating significant financial assets for the future. I think that is really important because it is a complicated, tough world out there and we need to be able to invest in the future, and we are creating the opportunity under President Gee's leadership to do that.

Dr. Reid:

I would like to just take a minute to commend President Gee. Leaders are always called so, but you never really see what they are made of until there is a crisis, and we certainly went through a crisis this last year. With that being said, we had so many great accomplishments and I want to thank you for your leadership in regard to that and also the senior team that works around you, compliments to them.

Judge Marbley:

I would like to echo what has been said. This was a year not without both tumult and travail and what I would say is, but for your leadership and that of your senior team, we would not continue to thrive as we did. Because during all of this troubled time, what seems to have been lost in the public discussion, is that we once again got in a top class. This class that came in eclipsed the class that preceded it and that has happened for the tenth year in a row. At the end of the day, we are a great academic institution, rife with talent, and it is a shame that that was not the public focus.

I want to commend you, President Gee, on your leadership, because it is easy to lead in times of prosperity. That is the easy part. It is far more difficult to lead in troubled times, and you did that. I want to also add one note about our Athletic Director who was instrumental in bringing in Urban Meyer and getting this cleared up. Because what he did was led us through these troubled times. We did have some problems, and he led us through those problems, and he led us through those problems while dealing with some really tough, personal issues such as the death of his mother and that is something that also needs to be commented upon and he needs to be complimented for his leadership.

There was a real study in leadership, and I think you and your team did a wonderful job all year. Thank you.

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Mr. Fisher:

Well, Gordon, I would like to say it is a joy to work with you, and I am glad you are our president. As I look back, I heard the media kind of characterize, I think either today or yesterday, that this was one year of a lot of events. I think this Board has dealt with the good, and we want to make that better; and we have dealt with the bad, and we are going to make that better. I feel good about the work of the Board in that regard.

Mr. O'Dell:

I would like to say that it has been a very challenging year. I think we have made great progress. It was a challenging year at the University, for higher education nationwide, for the state and for the country, but we have made a lot of progress. President Gee, with your leadership and your team's leadership, we have seen our way through this difficult year, and I look forward to 2012 with a great deal of enthusiasm and confidence.

Mr. Mitchell:

This year we still found a way to move forward, and I think that is just a testament to you, President Gee, and to your leadership team. As always, it is easy to get caught up in the smaller things, but I think, as a University, when you look one year, last year, to this year on the same date, we have moved forward in great ways and we are poised to do so in the future as well.

Mr. Jurgensen

Yesterday I had an opportunity by happenstance to have a meeting with Gordon on another matter and to sort of repeat something that he and I talked about yesterday, which is appropriate, I think, at this time of the year, which is a very reflective time. The point is that the conduct of our personal lives and the conduct of our life in institutions is never linear. Nobody gets to great in a straight line. Most of you know that a lot of my pastime is devoted to the game of golf, and Bobby Jones probably said it best. He said "I never learned a thing from a match I won." That is what I think about this year. So what is important is what we learned from all the things that did not go the way we had hoped they would go. I think it is too early to say much about that, but one thing for sure is certainly that all of us are sensitized to the things that did not go the way we hoped. Sometimes you get do-overs in life and sometimes you do not, and you have to live with the things you say and the decisions you make. We are going to do that. I think actually there is a silver lining in all of this. I think there is a silver lining in the football situation. I think there is a silver lining in the way we handled it, and I think we can become great.

Mrs. Kass:

I would just like to say difficult times help us get stronger and better and reflection is good, as we all know. We have been doing a lot of that. I think this time of year is a time for gratefulness, and I know I am grateful for all that we have here at Ohio State. I am grateful for our President, our Chairman and the Board and the way we operate. I am grateful for that and all the wonderful people that we have at this institution. We have great opportunities and I look very forward to continuing our work as the new year begins.

Mr. Brass:

All of us believe very strongly in family. Our Ohio State University family just happens to be a very large one, and I think we feel the same. It is a very complex organization. It has got a lot of tentacles out all over the place. It is one of the most difficult things to manage, and when you have a crisis or you have a downturn or you have complexity, you find out what our leaders all about, and our students and our faculty and our mission

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are much better off because of the leader that we have. I also would like to wish everyone a happy holiday.

Mr. Hicks:

Well, it has been a very interesting year as I think everybody has reflected upon, but for one issue that obviously occupied a lot of our time and attention and the attention of other folks. When you look at our academic standing, when you look at the success in our Medical Center, when you look at the new advancement model, when you look at the unbelievably generous gift of you and Ms. Wexner, Mr. Chairman, this has been an absolutely remarkable year and a positive year but for one exception possibly. I do think this is a time where we kind of take stock of our blessings and we are all blessed, I think, to serve on this Board. It is truly an honor to do so. I think that the State of Ohio is blessed to have an institution like The Ohio State University here. But for Ohio State, the State of Ohio will not be greater in the future. Personally I am blessed to have Gordon Gee as my friend. Gordon Gee is the leader of the institution I am so proud to be an alumni of, so thank you, Mr. Chairman.

Mr. Shumate:

There is not really anything special that I could add. I just would make the statement that I continue to be truly impressed with our faculty, our students, and our staff. It is really an honor to be part of the Ohio State family.

Dr. Horn:

I have only been at this table for about six months, but I cannot help but be impressed by the passion and energy and seriousness with which everyone at this table takes their work for this University. I have also been at the University for about twenty-one years. Gordon and I came at the same time. For whatever reason, he did not want to be President all twenty-one years, so he has come and gone, but the other thing that has really been impressive is how far this University has come in that time, whether you look at the students that come in, the faculty that we have, the curriculum programs, the research agenda we have, the national and international reputation that we have, you have got to be impressed by the distance that we have covered and excited about the distance that we still have ahead of us.

President Gee:

Thank you very much. First of all, let me thank Janet personally as well as professionally. I think I am very blessed to have Janet as my friend and also as a leader of this effort. We decided that what we were going to try to do is we are going to try to hold ourselves at a very high standard as an institution, and it really has to start with you holding yourselves to a higher standard and, Mr. Chairman, that is where I congratulate you. I think your leadership has been absolutely superb, beyond superb. I think that you have held our feet to the fire, sometimes painfully so, and I say that with great affection. The Board has held itself to a very high standard so; therefore, we have nothing but to hold ourselves to a very high standard. Janet, through this review process, which I hope will not take so long next time only because of the fact that we had to do it the first time around to get it really right, I just thank you and I thank members of the working group because they all did a wonderful job and gave me tremendous feedback for which I am better.

The second thing, Mr. Chairman, that I will note is the fact that someone wrote something for me the other day and noted that I have been university president for nearly half of my life and that kind of struck me. That made me feel young and old at the same time. That made me feel really energetic and at the same time challenged. But I can say this very honestly that probably in those thirty-two years, I have never had a year that has been more empowering and more humbling and I think that that is an important issue.

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From the perspective of the University, if we look at it in a bifurcated way, this University is on a trajectory that very few institutions are on. I can say that unequivocally just by the numbers, the quality of our faculty, the quality of our staff, the quality of what we are doing, the kind of tremendous support we are seeing privately, the \$100 million gift that we competed against everyone in the world for for our cancer center, the activity that is going on around the world on behalf of Ohio State, the fact that we have leaped ourselves into the front ranks in terms of international and globalization efforts. I could go on and on, and the fact that we have attracted some of the most talented people in the country if not in the world to come and join us both as faculty and as leaders, and the administrative team, the folks that work with me every day, all are superb, more than superb, they are really quite remarkable.

On the other side, the humbling fact is the fact that the University is bigger than an individual. It is bigger than any one individual, and when that comes home to rest with you when you are in my position, it is very painful. In my own instance, we made tremendous mistakes. We stumbled out of the blocks on this NCAA thing about as badly as you can, and I particularly stumbled out of the blocks. I am not proud of that. We made some initial mistakes. What I am proud of, though, is instead of panicking, we went to the drawing board. We have a Chairman that said, "I don't pick football coaches. You fix the problem." We had members of our Board who rallied around and said "we are going to get this thing right, and we are going to join together and get this thing right." The net result is the fact that we stumbled at the beginning and we ended in a most remarkably magnificent way. The NCAA has yet to render its end result, but I feel very confident that we have done everything that we possibly can. We strengthened ourselves. We strengthened our ability to make decisions. We have worked more closely together. We have found ways to turn adversity into opportunity. I think that is a character of greatness on the part of the institution.

I stand before you today thankful for the support that I receive from each and every one of you, the friendship that I share, and with real humility for the opportunity that you continue to give me.

Mr. Wexner:

Thank you. I appreciate our friendship. Gordon and I have been together for twenty-one or twenty-two years and I look at my calendar for precision, so we are old and long and good friends.

In listening to everyone's comments, I was thinking that in families, sometimes something bad happens in families or teams crumble. That is just how life is. My dad must be smiling because he always used to say, "well, you can get bitter or you can get better," and I think, collectively, we got better in virtually every part of the University, the student experience, the quality of academics, faculty, thinking, and planning. We all do learn by our errors, and I am trying to get better at this. My kids say that I must be very tough because they remind me that I am not easy as a dad, but I am trying to get better. I know that we are trying to get better. I know that we have gotten better, and we have momentum. So I look at the 2011 year for the University, and it was a "W" clearly. I look forward to 2012 with optimism and excitement, knowing that we have momentum and it is just great. Happy New Year, and just a happy and healthy holiday. Thank you.

Thereupon the Board adjourned to meet Friday, February 10, 2012, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David G. Horn
Secretary

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(APPENDIX XIX)

**The Ohio State University
Presidential Evaluation and Compensation
Report to the Board of Trustees**

Board Meeting of December 9, 2011

Dr. Janet Reid, Chair, Board Compensation and Talent Development Working Group

INTRODUCTION

Each year, the Board of Trustees conducts an annual review of the University President's performance over the previous year. Within the last decade, this has become an accepted part of governance oversight for many universities and is advocated by the Association of Governing Boards of Universities and Colleges (AGB). An AGB survey (2008) shows that 90% of the queried institutions conduct an annual assessment of presidential performance¹. While the practice of presidential assessment is prevalent, a comprehensive assessment, defined as one that takes into account the input of the Board of Directors and staff or other stakeholders is more rare². For the Presidential review covering the academic year of autumn, 2010 through summer, 2011, Ohio State expanded the body of reviewers to include Trustees and a cross section of leaders who work closely with the President.

Although an annual evaluation may be retrospective in nature, it is fundamentally a prospective tool. That is why this evaluation of the President's past year performance also includes discussion of what will be necessary for achieving the University's mission and vision over the next few years. The President and the Board are fully aligned in identifying and achieving the most significant imperatives guiding this University for the coming years.

PROCESS

The Board fully recognizes the importance of strong leadership in determining the success of the University. It is vital to our success that we appropriately value the experience and expertise of our University leadership.

With this in mind, the process that was utilized in the assessment of the President is described below:

First, President Gee submitted his report of achievements, including a scorecard of priority items, based on the strategic goals and milestones established last year for fiscal year 2011, namely July 2010, June 2011.

Then, the Compensation and Talent Development Working Group engaged the University's Board consultant, Dr. Richard Chait from Harvard University, to interview 18 trustees and 7 University executives who work closely with the President regarding the President's performance over the past year. These interviews had three purposes. The first was to assess President Gee's performance during the past year and to provide feedback to him. The second was to give the President guidance regarding the University's strategic goals and associated measures for the coming year and those immediately following. The third was to enable the Board to be an even more valuable partner to the President and his senior leadership team.

I, as Chair of the Compensation and Talent Development Working Group, together with other members of the Working Group, met with Dr. Gee on a number of occasions to discuss the common themes that emerged through the course of these interviews. The Board then met collectively to discuss the content of the evaluation and the President's compensation based upon his performance from the past year.

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OVERALL SUMMARY OF THE PRESIDENT'S EVALUATION

President Gee's overall performance evaluation was quite positive with summary evaluations that ranged from strong to very strong. The breadth, complexity and demands of the President's job were recognized, as were his very many noteworthy accomplishments. Examples included:

- The recruitment of top talent;
- Providing exceptional educational opportunities for students;
- Increasing the level of research and teaching output;
- Constant advocacy for the University; and
- Solidified relations with the State.

There were certain aspects of the President's performance where we believed there was room for improvement. Those related to strategic planning, enhancement of the President's leadership team, enhanced communications (internally and externally), and NCAA violations and the football program.

The NCAA matter, in particular, diminished the focus upon the University's many outstanding programs and contributions. However, the University's overall performance in other respects has been excellent under Dr. Gee's leadership.

EVALUATION DETAILS

I. OVERALL FEEDBACK AND KEY ACCOMPLISHMENTS

Overall, the Board's evaluation of President Gee was quite positive with assessments that ranged from strong to very strong. He was described as "visionary," a person with an unusual capacity to see the "big picture" and "take big bets." Several Trustees and senior leaders commended the President's "unbelievable talent," "strong intellect," "charisma," and "vision."

He was cited as the University's greatest cheerleader and strongest supporter, and he is recognized as having built very strong relationships with faculty, students, alumni and friends of the University.

Details of additional accomplishments are cited in the "Excellence to Eminence" Priorities and Accomplishments section below.

II. "EXCELLENCE TO EMINENCE" PRIORITIES AND KEY ACCOMPLISHMENTS

Over the past year there have been a number of meaningful achievements and significant progress made toward fulfilling the President's six strategic priorities that have guided the University from "Excellence to Eminence" since President Gee's return to the University. These priorities are:

1. Forge One Ohio State University
2. Put Students First
3. Focus on Faculty Success
4. Recast Our Research Agenda
5. Commit to Our Communities
6. Simplify University Systems and Structures

I would like to briefly highlight a sampling of President Gee's most significant achievements over the past year in each of these areas.

One University

The President focused upon creating One University where everyone is driven and aligned by a shared, trans-institutional common vision.

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Notable Accomplishments:

- The One University Master Plan Framework has guided the University toward thinking holistically about strategic, financial, and physical planning issues, ensuring that the academic mission drives all activities in an integrated fashion.
- The new University advancement model has resulted in the strategic, University-wide integration and coordination of alumni relations, communications, marketing, and development functions. This will better foster positive relations and opportunities for engagement with all of the University's key stakeholders. Aspirational goals will be better aligned with available resources, laying the groundwork for a comprehensive plan designed to move Ohio State forward.

Students First

The President made it a priority to put "Students First."

Notable Accomplishments:

- He has continued to oversee the smooth transition from quarters to semesters that facilitate greater opportunities for students.
- He has laid the groundwork for a new housing plan that will foster greater student experiences and learning outcomes.
- New enrollment records for academic quality and size have been achieved. Additionally, there has been an increased emphasis on the recruitment of international students.
- He executed a new partnership with Columbus State Community College, creating the Preferred Pathway Program, which will guarantee access to an Ohio State degree for qualified students transferring from Columbus State.
- He led the restructuring and renaming of the Office of Minority Affairs to the Office of Diversity and Inclusion, paving the way for Ohio State to step to the forefront of national and international conversations about and actions toward increasing diversity and inclusion.

Faculty and Staff Talent and Culture

The President has focused on assembling a talented leadership team who recruit, support, and retain a world-class faculty and staff who are national leaders in their fields. The Board and others cited this accomplishment, in particular, as being one that directly enhances the quality of an Ohio State education and results in major contributions to multiple fields of research.

Notable Accomplishments:

- In the past year, he brought on board a number of important hires, including new deans in the Colleges of Engineering, Medicine, Nursing, and Dentistry.
- The President successfully recruited Brian Cummings to greatly accelerate the University's Technology Commercialization efforts.
- In a unique partnership with Colorado State University, Dr. Gee hired Dr. Ronald Sega to lead the Institute for Energy and the Environment and the President and Provost's Council on Sustainability.

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- We have attracted some of the leading minds in this country in fields such as neurology, oncology, history, and English.
- The President also remains committed to the University's culture transformation efforts.

Research Prominence

President Gee continues to support and encourage innovative and groundbreaking research opportunities that contribute to the greater good for the State of Ohio, the United States and the world.

Notable Accomplishments:

- The President reconfigured the Technology Commercialization office functions to create a "cradle to grave" management system for University faculty's research innovations and inventions.
- Now, through the partnership with Colorado State, there is a commitment to support mutually beneficial agricultural and energy research across the United States.
- Research productivity has improved significantly over the previous year.
- The President helped facilitate a new partnership with the Procter and Gamble Company, working to advance individual projects under the umbrella of a statewide collaboration agreement with the University System of Ohio and P&G.
- Dr. Gee helped lead the realignment of departments, programs and resources around three overarching research discovery themes as the focus areas that will be guiding the University's selective research investments in the years ahead.

Outreach and Collaboration

Under the President's leadership, the University continues to develop partnerships focused on local, state and international communities.

Notable Accomplishments:

- The President fostered a strong partnership with the new Governor and other key State government leaders. He successfully led the advocacy effort on construction reform, resulting in landmark change in the way public sector construction projects will be delivered in the future.
- President Gee, once again, traveled to over half of Ohio's 88 counties to demonstrate to lawmakers and other Ohioans how, in so many ways, the University is indispensable to Ohio's future. The Board particularly appreciated his tireless advocacy.
- Pelotonia continues to grow as a signature event within the Central Ohio community, generating over \$13 million dollars for cancer research this year alone.
- The University continues to expand and further develop the International Gateways model, expanding operations in China and creating a new Gateway Office in Mumbai, India.

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- Ohio State continues to reap substantial benefits from the existing partnerships with Battelle, The Royal Shakespeare Company, and others.

Operating and Financial Soundness and Simplicity

The President understands the importance of moving the university to a more robust financial position with new sources of revenue and streamlining University operations to function more efficiently and effectively.

Notable Accomplishments:

- President Gee helped secure the largest philanthropic gift in University history, a \$100 million pledge from our Board Chairman, Leslie Wexner and his wife, Abigail Wexner.
- He has kept the almost \$1bn Medical Center Expansion Project on time and on budget.
- He also helped to secure an additional \$100 million grant from the federal government to fund the radiation oncology addition to the Medical Center Expansion Project.
- In the past year, the University issued approximately \$800 million in “Build America” bonds to help fund the Medical Center Expansion, at the lowest interest rate ever achieved at Ohio State and which will result in over \$130 million in savings over the life of the facilities.
- The number of University donors now number more than 20,000 over the previous year, resulting in new records for total new fundraising activity, total private support, and total number of annual donors.
- Recently, the University issued \$500 million in “Century Bonds,” becoming the first public University to take advantage of the market in such an innovative way.
- Ohio State is beginning to realize substantial savings as a result of the President’s focus on internal deregulation, cost-containment, and cost reductions. The University’s streamlining efforts are being validated by external reviewers. In reaffirming the University’s AA1 credit rating with a Stable Outlook in anticipation of the Century Board issuance, Moody’s Rating Service noted in their report:

“The University’s relatively new financial management team has substantial diversified experience outside of higher education and brings a commitment to planning and emphasis on use of metrics to increase productivity and cost efficiency. These efforts are already starting to yield results. Operating efficiencies driven by a more centralized control of cost centers are being implemented.”

III. CONSTRUCTIVE FEEDBACK

The interviews also resulted in constructive feedback to the President in four key areas: 1. strategic planning; 2. forming his senior leaders into an even more effective team; 3. strengthening internal and external communication; and 4. the NCAA and the OSU football program.

1. Strategic Planning

As to strategic planning, the process must provide the Board with a clear and concise view of the President’s paramount priorities. In order for the University to function most

effectively, the President and the Board must be unambiguously aligned around a limited number of strategic imperatives. And to that end, the President will focus upon attaining that alignment with the creation of an overarching strategic plan from which will flow his and the Board's key priorities over the next few years. Further, the Board anticipates that it and the President will shift more focus to the attainment of measurable results as outlined in the strategic plan.

2. Enhancing the President's Senior Leadership Team

Board members mentioned that President Gee has been entrusted with identifying the right people to partner with him in achieving the University's goals. The expectation is that the President will recruit, retain and develop top talent. It is also expected that these talented individual leaders will also function as a highly effective team under the direct leadership of Dr. Gee. Board members mentioned that the success of the institution overall is greatly dependent upon how effective Dr. Gee's success in this area. Therefore, his overall performance assessment will continue to include measures of his team leadership.

3. Internal and External Communications

Board members encouraged the President to continue to strengthen open and transparent communication and promote collaborative decision-making with his senior leadership team. The enormity and complexity of leading this University cannot be understated. Trustees felt strongly that President Gee cannot and should not do it alone. He must be able to rely on his most trusted advisors to handle the day-to-day implementation of his objectives.

In addition, the Board members believe that the Board itself is an important resource to help the Administration achieve those objectives, and more regular and holistic information sharing and updates to the full Board would help ensure that its members are better able to do so. Additionally, the Board must ensure that we continue to be thoughtful and purposeful in communicating with all of our stakeholders, and have asked the President to consider ways to enhance that effort.

Separately, but importantly, the University, must be consistently focused on sending the right internal and external messages in the appropriate way to drive the Institution forward. Suggestions were made that in developing a more strategic and deliberative communications plan, the President might consider enhancing communications leadership and associated infrastructure, and engaging additional expertise as needed.

4. The NCAA Matter and the Football Team

All Board members and the other reviewers addressed the recent experiences with the NCAA and the football program. During that crisis, the President exhibited leadership by:

- Fully cooperating with every aspect of the NCAA investigation;
- Utilizing self-imposed sanctions that were independent of NCAA sanctions; and,
- Creating a lasting process of greater oversight and accountability.

On the other hand, there was no question that mistakes were made by the President, the Athletic Director, and others. As a result of these issues, the University suffered reputational damage and shaken confidence among key stakeholders and the public. The issue also distorted the image and reputation of the University and diminished focus upon its many outstanding programs and contributions and increased focus upon football and its issues.

IV. PROCESS MOVING FORWARD

After much dialogue between the President, the Board and other leaders, the goals for the next one to three years will align with the President's original imperatives, which he set upon his return to Ohio State in 2007, and which were the basis for the current evaluation. Yet, they differ in that they are evolved so as to address critical needs going forward. By clearly identifying these imperatives, the President and the Board will be able to use their time for maximum effect on the University's behalf.

As agreed to by Dr. Gee and the Board of Trustees, the areas in which we will focus most intently for the coming years are:

- Resource Generation (including revenue production and expense reduction)
- Implementation of the Advancement Plan that was previously set forth by the President and approved by this Board
- Developing and implementing a plan for an enhanced undergraduate student experience
- Developing, approving and effectuating a University talent strategy that addresses the recruitment of new talent as well as the development and retention of current talent and of teams
- Developing academic initiatives aligned with the 3 discovery areas (energy + environment, health & wellness, food & food security)
- Fully achieving the Medical Center's long range plan

These imperatives are ambitious undertakings. Many details are still being developed. Success will require maximum dedication and effort at all levels of the University. The Board firmly believes that President Gee is the right leader to achieve these imperatives and take Ohio State where it should go.

COMPENSATION

In determining the appropriate compensation for the President for the present year, it is important to weigh the President's performance from the past year along with other important considerations, including the President's current ranking with respect to the market for other top university presidents; the current economic condition of the University, the state of Ohio, and higher education; and the compensation increases recently allocated to University faculty and staff. Furthermore, the Board utilizes the expertise of an outside compensation professional to conduct a comprehensive reasonableness assessment of all aspects of Dr. Gee's compensation. The faculty and staff of the University recently received an aggregate salary increase of 2 percent. We recommend that President Gee receive a similar salary increase of 2 percent, which would amount to an increase of \$16,363 over his current salary of \$818,167.

PERFORMANCE-BASED COMPENSATION

The performance-based compensation arrangement established for the President upon his return to the University in 2007 provides for a 35% payment for achieving target-level performance; up to 40% maximum for exceeding target performance; and up to an additional 10% for achievement of important multi-year goals.

The President and this Board share a high set of expectations for performance. We recommend that President Gee receive performance-based compensation amounting to \$143,179, which represents a payment equivalent to 17.5% percent of his base salary. Consistent with this Board's prior commitment, President Gee's bonus will not be paid by

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Ohio taxpayers or student tuition dollars, but rather through the Academic Excellence Fund that was created to assist with the retention and recruitment of the highest caliber academic and administrative leaders and is funded by private giving.

CONCLUSION

Overall, The Ohio State University is an outstanding institution because of Dr. Gee's leadership. He is a truly visionary leader who adeptly handles the breadth, complexity and demands of the job. However, this challenge is not his alone to face. We, as a Board, will continue to partner with President Gee and his leadership team to address the most significant challenges and strategic opportunities that this University faces.

I am pleased to bring these recommendations forward for the Board's consideration and I invite your discussion. When we have reached a decision, a motion will be required for our approval of the President's compensation actions.

Would any of my colleagues on the Compensation and Talent Development Working Group like to add any comments?

Mr. Chairman, I ask for a motion to accept the report and recommendations of the Working Group.

1. Association of Governing Boards of Universities and Colleges, "Higher Education Governance Survey" (Washington, D.C., 2008)
2. Schwartz, Merrill P. Assessing the Performance of Academic Presidents, Ph.D. Dissertation. University of Maryland, College Park 1998

February 10, 2012 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, February 9, 2012 at 8:41 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Timothy P. Smucker, G. Gilbert Cloyd, Corbett A. Price, Brandon N. Mitchell and Evann K. Heidersbach.

Good morning, I would like to convene the meeting of the Board of Trustees. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 9:00 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding appointment, employment and compensation of public officials, to consult with legal counsel regarding pending or imminent litigation, and to consider matters required to be kept confidential by Federal and State Statutes.

Upon motion of Mr. Wexner, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, and Smucker.

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, February 10, 2012, at 9:00 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Timothy P. Smucker, G. Gilbert Cloyd, Corbett A. Price, Brandon N. Mitchell and Evann K. Heidersbach.

Good morning. I would like to reconvene the meeting of the Board of Trustees. Before we take the roll call to go into Executive Session, I want to announce that the full Board will reconvene at 10:00 am today.

I hereby move that the Board recess into Executive Session to consider matters required to be kept confidential by Federal and State Statutes.

Upon motion of Mr. Wexner, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Marbley, Kass, Jurgensen, Wadsworth, and Smucker.

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, February 10, 2012, at 10:05 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Timothy P. Smucker, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

Mr. Wexner:

I want to call the meeting to order and convene the Trustee meeting. David, do you want to note the attendance of the Board?

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Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Wexner:

Good, thank you. I would like to remind everybody to please turn off their electronic devices, cell phones, and other things so they do not disrupt the meeting. We have a full agenda today, so if we can control the disturbances, it will be appreciated. The minutes of the November and December meetings have been distributed. I would assume there are no additions or corrections and the minutes can be approved as distributed. I hear no objections. Evann, do you want to begin with the Student Recognition Awards please? Thank you.

STUDENT RECOGNITION AWARDS

Ms. Heidersbach:

Thank you, Mr. Chairman. If I could, I would like to call Drew and Graham up to the table, please. A little known fact, I just found this out; they were actually roommates in their freshman and sophomore years, and they just found out that they were both getting this award today, so that is kind of fun.

Let me first introduce Drew Enigk from the College of Food, Agricultural, and Environmental Sciences. Drew is a senior majoring in Animal Sciences from Cincinnati, Ohio. He is active as an honors student in the College of Food, Agricultural, and Environmental Sciences (CFAES) and serves as their ambassador as well as a member of the Animal Sciences Community Alliance. Drew is a member of Sphinx Honorary and treasurer for Phi Kappa Phi Honor Society. Drew has completed three research projects during his undergraduate career, including his honors thesis, which is a cross-sectional investigation of non-kin affiliation in Bonobos. He has participated in three University study abroad programs to Australia, Costa Rica and Mexico and is a member of the Office of International Affairs Study Abroad Student Advisory Committee. In November of 2011 he traveled to Brazil as part of the Brazil Research Exchange Program to present on Comparative Behavior of Grevy's Zebras and Somali Wild Asses. Drew was also selected as a recipient of the Wolfe Scholarship to study abroad.

He is an exceptional student, outstanding role model and extraordinary leader and has contributed in many meaningful ways to his Department, the College, and the University. Upon graduation Drew plans to continue his studies of animal behavior by pursuing his PhD in biological anthropology as a graduate student beginning this fall. His graduate program will provide him with the opportunity to conduct field research on wild primates in Africa or South America for his dissertation.

Joining Drew today is Mariette Benage, the Student Success Coordinator in the Department of Animal Sciences. Thank you for being here, Drew.

Next we have Graham Welling. Graham is a senior in the honors program, double majoring in City and Regional Planning and Russian. He is an outstanding student who has thrived academically, as well as an active citizen and emerging leader and has embraced OSU as a gateway to the world.

He is deeply interested in international development in Russia and has pursued deep studies in the Russian language during his time at OSU. In the spring of 2010 he participated in a quarter-long language immersion program through OSU in Russia. Graham then arranged for an internship with the Institute of Urban Economics in Russia in the summer of 2011. Graham was responsible for investigating legal regulation of

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development, smart growth, and the formulation of master plans in Perm, Russia. Through his internship he was able to write a journal article, in Russian, about the development plan for the city, which has been submitted for publication in a Russian law journal.

Graham has been active in service and extracurricular activities at OSU as well. He is the Vice President of the Russian Club. He was selected as the Center for Slavic and Eastern European Studies 2011-12 Fellowship. Graham participates in the ESL conversation partners program. He serves on the Committee of 88 and is involved in TerrAqua, which is a student group involved in water-quality and conservation projects. In addition to his academic and service activities, he works for the Campus Area Bus Service as a bus driver.

Graham is on track to graduate Magna Cum Laude this spring and hopes to have a career with a company or NGO involved in planning and development in Russia or Eastern Europe. Joining Graham today are his parents Douglas and Victoria Welling. Thank you for being here. Please join me in congratulating both of these exceptional students. Graham and Drew, if you have anything to say, please share with the group here.

Mr. Enigk:

First of all I would like to thank the College of Food, Agricultural, and Environmental Sciences for nominating me and also the Board for selecting me for this award. When I started my undergraduate career my plan was to make a difference and make my mark at Ohio State, but I never pictured myself being in front of the Board of Trustees my senior year, so this is just an amazing opportunity.

My accomplishments would not have been possible without my amazing mentors, Dr. Guatelli-Steinberg and Mariette. I first met Mariette through my freshman year survey class, and she has been wonderful. She connected me with my first research mentor and encouraged me to apply for the Saint Louis Zoo internship. Also, I would not be the current Sergeant-at-Arms of the Sphinx Senior Class Honorary had it not been for her stellar letter of recommendation.

I met Dr. Guatelli-Steinberg my junior year after beginning to pursue a minor in physical anthropology. I thank her for all of the time that she has allowed me to come to her office and discuss the endless fascinating aspects of primatology. I thank her also for motivating me to become a primatologist. I cannot thank you enough for all of the outstanding letters of recommendation that you have provided me with for the Marshall Scholarship, the National Science Foundation of Graduate Research Fellowship, and graduate schools.

I would also like to extend my gratitude to Chairman Wexner, President Gee, and Dean Moser, and all of the other leaders, faculty, staff, and benefactors of Ohio State who work tirelessly to make this such an amazing institution. I am truly honored to have been selected for this esteemed award and tremendously proud to have attended The Ohio State University. As I move on to graduate school and the future that lies beyond, I will undoubtedly draw upon the confidence that has been instilled in my time here at Ohio State and uphold the tradition of excellence that this fabulous institution promotes. Thank you.

Mr. Welling:

Good morning everyone. I would like to say that I am pleased and honored to be here and to represent the College of Engineering and the Knowlton School of Architecture. I would like to express my gratitude to all the faculty and staff at the Knowlton School of Architecture and, of course, in my other major, Russian, for selecting me for this prestigious honor. Again, I would like to thank President Gee and all of the members of

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the Board for their great leadership and continuing to make this University the great place that it is.

When I first started here, I started in Environmental Science, actually in Drew's college and, in coincidence of coincidences, we were freshman and sophomore year roommates, and he remains a good friend of mine to this day. In my studies of Russian, I found that Russians call Moscow, a city of eleven to twenty million, no one seems to know exactly how many, a large village because no matter how many people there are, you always seem to run in to people you know at all occasions. I think that Ohio State also exemplifies that giant village experience as well. For how big this University is, for how many directions you can go in any one day, for how many clubs, sports, activities, all the places you can be, you always seem to run in to the same people, the great people, all the time and that, I think, is what makes this University great.

Again, I am pleased to be here and I would like to thank all of the faculty and staff. Thank you.

PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, thank you very much, and to the students, congratulations to you and to the family and friends. With 65,000 outstanding students, to pick and choose among them is very difficult, but what great representatives you are, and we are thankful for that.

I will start by saying in my report to the Board that the two months since our last meeting, we have had a lull for the holidays, but I can assure you that as you can tell from the energy and all the things that are happening including all the cranes and other things going on here and all of our construction that we are now back to our proper roar. So I am going to be very brief today because we have a long agenda. In many ways, the past several weeks have had a common theme of partnerships a word that I love and one that I want to underscore with higher education, our communities, businesses, supporters, and elected officials.

Early last month we celebrated the launch of PACT, Partners Achieving Community Transformation, which has been created to reinvigorate the city's near East side neighborhood, where our University Hospital East is located. PACT, for those of you who do not know, is a collaboration among Ohio State, the City of Columbus, the Columbus Housing Authority, and the near East side residents, and it demonstrates the living mission of the University's founding purpose to enrich lives and improve communities, that is our land grant heritage.

Our economic development work in that area and in the neighborhood adjacent to our campus, received a tremendous boost last week, when we announced our groundbreaking new \$125 million partnership with Huntington National Bank. Moreover, Huntington is also investing in our students, our faculty, and our staff. Through this partnership, the bank has provided \$25 million to us that we are using for things such as scholarships, classroom improvements, new instructional technologies, and career services for students and alumni. This is the most comprehensive arrangement of its kind in the country, and I am deeply grateful to Steve Steinour, Huntington's visionary leader, and to Geoff Chatas, our Senior Vice President and Chief Financial Officer, for their work to forge this partnership. It is a great partnership and is something that we can all celebrate today.

That collaboration is the most recent tactic in our comprehensive strategy to ensure that Ohio State's excellence, and the boundless opportunities it provides to young people, is

not just sustained, but also deepened and accelerated. I first began talking about our financial strategies in my October address to the faculty, and I have been hitting the road to evangelize about them during the past couple of months. It is, I believe, the fulcrum, the center, of the University's ability to fulfill its role as a great public university, as a leading public university, in the 21st century. The other critical piece of the equation is, to be sure, access and attainment. And here again, partnerships play an essential role. Last month, I was honored to co-host a forum with the College Board at the Ohio Statehouse that focused on those issues.

Through new partnerships with Columbus State Community College and community college partners around the state and beyond, we are making promising headway. We are also addressing the issue nationally, and it should be, because of the conversations that are taking place as you well know in this environment. There is a commission that has been created on the future of higher education, and I am honored to be chairing that commission. The commission is a novel one for one important reason: it includes presidents of every type of college and university, two-year colleges, small private ones, and comprehensive public universities. Our work is just beginning, but together we intend to lead a broad-sweeping national discussion about the role of higher education in America's future.

Increasingly, much of my time is spent working in concert with our state's elected leaders, through such things as the JobsOhio Board and, recently, working with other higher education leaders in the state on a collaborative proposal for capital projects at our institutions. I will say that I am honored that some of those efforts were highlighted by Governor Kasich in his State of the State address this past Tuesday.

Despite the cold, and it is cold in the winter in Columbus, winter quarter is one of my favorite times at the University because it is when I have the opportunity to celebrate the accomplishments of our faculty award-winners. As a university president, this is my one bit of acceptable cloak-and-dagger, bursting in on faculty while they teach or during a department meeting. We all know special teachers are so important to recognize because they change the course of our lives. If we are fortunate, we have had several of them. In my own instance, I had a fourth-grade teacher who enchanted me. I can remember my first taste of Greek mythology. And then I can remember undergraduate and graduate advisors who really set my own life's course. At Ohio State, I know we are fortunate to have scores of these special teachers.

I will say that this has also been the season for birthday celebrations. My Chairman surprised me last week by leading hundreds of attendees at the annual Tech Columbus awards program in a chorus of "Happy Birthday" in my honor. Of course, I was up leading it myself as you can imagine, but earlier in the day, the students surprised me with some cupcakes and some dancing. And, tonight, of course, we join in celebrating the 200th anniversary of our great city. I am looking forward to turning the attention toward something other than my own age, I can assure you.

As I close, I want to say that I am particularly looking forward to another milestone celebration. On February 20th, Ohio State will lead the 50th anniversary commemoration of John Glenn's historic orbiting of the Earth aboard Friendship Seven. Those of us of a certain age recall that day and how perilous an endeavor it was. I will always remember what they said when he took off in that Roman candle, "God speed John Glenn." It really resonates with me, even today, and as we know, safe return was anything but guaranteed.

John Glenn was then, and is today, the very best of what this state and this nation has to offer, a man of determination, bravery, and profound dedication to public service. He walks our campus every day. All of us are eagerly looking forward to celebrating Senator Glenn, his wife, Annie, his great life partner, and their shared leadership and engagement at Ohio State.

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With that, Mr. Chairman, I conclude my report. Much good news to report today.

Mr. Wexner:

Thank you.

As you were talking about John Glenn, we should all be proud that not only did John have a heroic career in the Marine Corps, obviously flying in space and being a distinguished United States Senator, but when John retired from the Senate he and I had become acquainted he began a conversation saying that he wanted to put his archives someplace.

The Smithsonian, Harvard, and Princeton had asked him for his archives because of the great things that he had done. He had started, when he was in college, collecting and saving all kinds of maps and letters and notes and I said, "That's really interesting, John, where are you going to place your archives?" He said, "I don't know. I don't want to impose, but do you think there is a chance I could keep them at Ohio State? It is so important to me." He didn't go to Ohio State, but he connected the state with Ohio State. I remember calling Gordon and I said, "I just had the most extraordinary conversation."

The legitimacy of John's connection to us should be known. He does walk the campus, but he really wanted to walk the campus and wants to be part of the University.

I told a story yesterday that I want to tell again. I told the Board that I was invited to speak at the Tech Columbus dinner and I knew that Gordon was going to introduce me. I also knew that it happened to be his birthday. In the introduction, I got everybody to stand about 1,000 people and sing "happy birthday" to Gordon. I had another plan in mind that I wanted to share with this group, and it is something else I wanted to talk about.

Recently, recent is how you judge time, Ohio State recruited a great coach, a really great coach, and that coach has a proven record of successes and is a coach that was admired. The coach also came back to Ohio from being, if you will, in the wilderness, and that coach came back to really change the game up the game, and promised to make changes in the way the game is played here. That coach focuses on talent, assistant coaches and players. The primary focus of the coach was to recruit and obtain the best assistant coaches that knew how to play the game, but also knew how to recruit talent, and he clearly has done that.

When that coach came back I was not part of the recruiting process one of the things that attracted him to us was the specialness of the University and the great students that are produced in Ohio. The population of students that come largely from public education is just a great place to recruit talent. Being part of this institution and being the beneficiary of one of those daughters or, in this case, a son of Ohio, to benefit from this institution was quite meaningful to me. The punch line of course is, as I can imagine what you are thinking, is that I was describing Gordon Gee.

I would just take this moment as Gordon and I are appreciating John Glenn and the University, to appreciate Gordon on an anniversary of his birthday, so happy birthday again.

Changing chapters, Bob Schottenstein, working with the University administration, has spent a significant amount of time as chairman of the Audit and Compliance Committee and, most recently, doing a thorough review of University-wide audit and compliance issues. Bob, I would like you to talk about that please.

UNIVERSITY-WIDE COMPLIANCE REPORT

Mr. Schottenstein:

Thank you very much, Mr. Chairman. Just following on what you said, I think all the members know, and for the benefit of those who are with us today, during the past eight months the Audit and Compliance Committee has met virtually monthly focusing on a comprehensive University-wide assessment of all compliance functions.

I think everyone here knows that undertaking was prompted by problems that first occurred in our athletic department a little over a year ago. At the time it was the view of both this Board and the Audit and Compliance Committee and supported wholeheartedly by the entire University, including our President, the administration, and the athletic department that we should use that incident as an opportunity to take a hard look inward at our processes, which we felt were good but we wanted to look at them to see if we could make them better.

With that in mind, and with a goal of trying to create a compliance practice and a compliance system that was very strong, very robust, that contained checks and balances and maximum opportunities for independent review, we undertook to hire outside consultants who are here with us today the law firm of Dewey & LeBoeuf and the consulting firm, Protiviti. Those outside consultants were supported superbly by an internal working group co-chaired by our CFO, Geoff Chatas, as well as our General Counsel, Chris Culley, and I cannot underscore enough the quality of the work performed by that internal working group, the hundreds and hundreds of hours that they spent working with the consultants to help get us to today.

The work that was done included a thorough review of our current practices how we currently manage compliance across all systems and all areas of the University, including understanding the organizational structure, who was involved in compliance, who reports to whom, and how those reporting lines moved through the system, as well as a very in-depth benchmarking of how other universities, financial institutions and health care facilities managed compliance.

We knew this was going to be a multi-phase process. The analogy that we have used at the committee level, which I think is helpful and I will share it today, is that it is a little bit like building a house. First you have to dream, plan, and design, and then, once you get the architecture done, you start construction, and at some point, you move in and live in it.

The process that culminates today is the end of a dreaming, planning, and design function. So we are here today to, in effect, prove the architecture of a new compliance model for Ohio State. Let me make really clear that we are still at the beginning, and if this architecture is approved today, we will then undertake, over the next 12 or so months, construction. There may be a little remodeling and a few change orders along the way, but I think we have a very strong design. I know the committee feels that way, and that we have moved to a place where we believe we will have as robust and as sound a compliance process that exists within higher education. That is a place where we think Ohio State should be.

I also want to underscore, and this was a comment that President Gee made to me this is real change, and it is going to require real change within the institution. This is not about creating another bureaucracy. This is substantive and it is procedural with the highlight of it being a move to a much more centralized compliance process. With that introduction, what I would like to do is call on either Mr. Chatas or Mr. Culley to introduce our consultants from Dewey & LeBoeuf and Protiviti who are going to provide the Board with the highlights of their final report.

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Mr. Pajakowski:

Hello. I am Jim Pajakowski, Executive Vice President with Protiviti. I will give you an overview of the project and our findings and recommendations.

At the top of this chart is a quote that we took and extracted from the June 24 Board meeting. What it did was set you on a course to hire us, Protiviti, as well as Dewey & LeBoeuf, to engage in a project to help you look at the compliance process here, University-wide, and make recommendations for its improvement.

In doing that, we followed some guiding principles. Those guiding principles were as follows. First of all, we were told that you aspire not just to get to average but to get to leading practice you wanted to form a model from this experience that could be looked upon as a practice that others would aspire to across the country. Secondly, we were told to look outside of higher education for examples of how you could improve, or for benchmarks of how you might improve the compliance process but to do so in a way that does not lose sight of the fact that this is a university. Universities have unique cultures.

Recently in *Economist* magazine, there was an article on the changing role of higher education. In it was a quote attributed to Clark Kerr from the University of California that I thought was interesting and sums up the culture of universities in a somewhat humorous way. It goes like this; "It is sometimes thought the modern university is a series of individual faculty entrepreneurs held together by a common grievance of parking." The point is we wanted to make sure we shaped recommendations that were specific to this university and would work here.

And finally, you wanted us to provide recommendations that would lead to a compliance function that had greater independence and more authority to do its role. We followed a methodology and Mr. Schottenstein went over it. I will point out a couple additional things.

We identify 12 areas that we called Categories of Requirements. Those range from functions and departments, such as the Medical Center, Research, and Athletics to compliance areas such as environmental safety, technology and the American Disabilities Act. There were 12 of these areas, and we looked at each of them. We looked at many documents; we talked to a lot of people; and we conducted many group sessions to vet our observations, insights, and preliminary recommendations.

We also did extensive benchmarking both within the University and around the country, probably most intensely within the Big 10, but we also went outside and looked at health care as an industry and financial services as an industry.

We came up with eight recommendations. I will make a few overarching comments. I am not going to go into all of the detail with limited time, but I will walk you through these. First of all, you need to look at these eight recommendations not as individual actions but as a unit that needs to be done comprehensively to cause the effect that you want to cause.

The first two establish a new organizational structure within Ohio State University. The first is appointing someone in a Vice President position to head up a new department, which we have suggested be called the Office of University Compliance and Integrity. At the committee level, there is still some debate as to the proper title, but I think everybody agrees on the structure.

This is a chart of the way compliance works today, so this is how lines report up and where responsibility for compliance exists, and we want to move to that. I am not going to get into the details, but I am going to make a couple points. Going to this should increase the amount of transparency, the degree of communication, greater streamlined

efforts and, ultimately, create a more powerful and efficient compliance process. That is the intent.

The other six recommendations address the major functions of a compliance effort from risk assessment, establishing a code of conduct and communicating expectations, putting policy in place, managing change in the organization and addressing the impact that change has on the compliance function, putting in effective training programs, and ultimately, monitoring and investigating.

We have recommendations for each one of these to improve the maturity level to align with this new structure and to make each of them more effective than they are today. I will note that we did not find anything to be particularly ineffective today. You actually have a pretty good process in place but this takes it to an even better level.

Finally, there is a lot of change here, so with this we also have two additional recommendations as you go about this process, which we think will take about a year or so to put in place. One is that you put a project management structure in place to deal with the number of moving parts and the number of activities that are going to take place and be necessary, and that you put in a communication plan. Everybody is going to be impacted by this at some level some very little and some quite a bit and that needs to be taken into account. The communication plan needs to explain this change in ways that people understand. I think it needs to communicate the value, the benefit, and the impact. I do not think there is anybody here or associated with the University, there may be resistance to this, I know there will as it is just natural who will argue with this if they understand that this is about protecting the good name and reputation of this school and that benefits everybody that is going to be impacted by it.

That pretty much wraps up our comments. I would like to leave you with one analogy, which is a little different than the house analogy this is a car analogy. At Protiviti, a lot of work that we do is around risk management and compliance functions and we ask the question why do you think they put brakes on a car? The common answer is to slow it down. We do not think that way. We believe that brakes exist on a car to allow it to go faster. I think you need to keep that in mind as these recommendations are put in place because this is intended to be a braking system for the University, not to slow it down. This is an institution that is growing. This is an institution that wants to lead. This is an institution that wants to move fast, but they ought to do it safely and they ought to do it in a way that protects the University. That is what this system will do for you. Thank you.

Mr. Schottenstein:

Thank you very much. Let me just say a couple things and then ask if there are any questions.

First, the report, which is very detailed, was approved unanimously by the Audit and Compliance Committee yesterday. I want to underscore a couple of things. One, we are now at the beginning of this construction or implementation phase. The first part of that will be the hiring of this new chief compliance officer, which is expected to occur sometime in the next 60 days.

The other thing I want to underscore and this is a very significant change from where we were to where we are headed is that the new Office of Compliance will report directly to the Audit and Compliance Committee with dual reporting for administrative and other functional purposes to the Chief Financial Officer and the Office of the General Counsel, which is an integral part of the recommendation.

The last thing that I would like to say and then if there are any other members of the committee that would like to comment, obviously they should is that the point was made, and it became very clear to us in this process, which I'm not sure we understood it fully

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before we started what compliance really means. It is very hard; it is the guardian of our reputation; and I think we feel this is a really positive step forward.

I do not know if any other members of our Committee want to comment, but I also want to say that this is in the form of a motion to approve this report, so I will make that motion.

Mr. Wexner:

This is a significant issue for us and a primary responsibility of the Board, so I would really encourage discussion and consideration.

Dr. Cloyd:

A question on the code of conduct that would be developed seems to be of extraordinary importance. Everybody will understand how we want to operate and what is allowable and what is not going to be allowable. Could you describe a little bit of the process of how that is going to be developed and the timeframe to get the development of the code of conduct?

Mr. Schottenstein:

I will take a crack at it and then I will let our friends also comment. First of all today, Gil, I think there exists four, five or six codes at the Medical Center. There is a Student Code of Conduct. This Board has its Statement of Expectations. It is not that no code of conduct exists, but that there are a lot of them, so part of the process will be to integrate, consolidate, and make certain that what they say in terms of comportment and behavior is what we want them to say.

In terms of the timing on that and how that rolls out over the next year and the process for that, it is my expectation that once we get this person hired that person will form a compliance committee that will begin to craft the specifics on all eight of the buckets of recommendations including that code. I do not know if you want to comment further.

Mr. Pajakowski:

I think that is absolutely right. I think there are lots of pieces but nothing that holds them all together. And there are parts of the institution that are not covered through existing codes, so it is a matter of doing the research to pull all of that forward. I think it is going to be important to bring on the chief compliance and integrity officer to lead that effort, to pull together as we recommended, the compliance and integrity committee which will be a broad representation of the University and use that function to vet it. I think there is going to be a lot of change management that goes along with this because this is probably the one that you are going to want to communicate and involve and engage many parts of the University in developing so people will accept and engage with it.

Dr. Cloyd:

I fully agree with that. Part of the reason I am making the comment is, I like the process and I like the consolidation, but it seems to me that this is going to be the beacon or the compass as we move into the change management that is going to bring clarity to all of the people associated with the University and covered by it, and this is what we are about.

Otherwise, as I think you said at the start Bobby, compliance as people can see it is sometimes a little bit ambiguous. What does it really mean? While I think that the document for code of conduct should have the appropriate broad input and should be as clear as we can make it, it should not get lost in word knit-picking so it drags on for long periods of time, because I think it is going to be critically important to effective change management.

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Mr. Shumate:

I have one question. It might be premature, but have you thought about the qualities, characteristics and experiences for candidates for this new position and how might we go about the selection process?

Mr. Schottenstein:

Yes. I do not know where Mr. Chatas is he is hiding in the back, but the short answer is yes. In the course of some of the work and the benchmarking that we have done, we have begun to craft the kind of qualities and characteristics we are looking for. This is a position that does not exist in a lot of our peer institutions, but it is a position that has begun to emerge now within some of the financial sectors and health care institutions we benchmarked against. It is likely the candidate would come from someplace like that. I do not know if you want to add anything Geoff.

Mr. Chatas:

We will work with a headhunter and the Human Resources department.

Mr. Brass:

Bobby, I commend the work of the committee. It was fantastic, and I am glad we looked at it from a University-wide standpoint because that is the appropriate thing to do. Just a point of clarification, I think I know the answer to this, but we will end up with an office of compliance. Could you describe a little bit about the office of audit as to how these are going to work together, the audit function itself?

Mr. Schottenstein:

You mean the internal audit function?

Mr. Brass:

Yes.

Mr. Schottenstein:

Yes, they are separate. Internal audit will continue to report directly to the Audit Committee with University functional and administrative reporting, but I think from an operational standpoint, internal audit is sort of a left arm to this compliance function. It is intended to be, and you might want to comment on that as well some of the detail that is behind this report, the other side of the coin on some of the checks and monitoring.

Mr. Pajakowski:

If you look at the second recommendation, the University compliance and integrity committee is a committee constructed with a number of different constituents including, or led by, the chief compliance and integrity officer. But it also involves the compliance heads of each of the major areas and departments of the University. In addition to that, internal audit will be a member of that group as well as legal and faculty representation. That will be one intersection point.

The second point that I would say is that internal audit's role, effectively, is insuring auditing at a level that reports if the compliance function within this University is operating effectively. That is part of their charter, so that is another way that they will interact. That does not excuse compliance from also making sure they have procedures to monitor and insure that compliance processes are operating effectively. And, as was mentioned, both will report independently and to the Audit and Compliance committee.

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Mr. Brass:

Thank you very much. Because they do overlap in some areas, I wanted to see exactly where the continuity of thought would come from and I think you have explained it well. Thank you.

Mr. Wexner:

Before we get to voting on the acceptance of the report, I want to address the issue of audit and compliance and the implications of that on the reputation of the University for the newer members of the Board. We have recognized that for a long time and the question is, how do we discharge our responsibilities as Trustees representing the stakeholders to the University, representing the State, to make sure that things are at the highest possible standard? Thinking about it and re-thinking about it, which the Audit and Compliance Committee has done in this review, is to make sure the standards of audit and compliance are uniform and we can audit across not just in the silos of the University, so that we have certainty as Trustees, and so that the public and students and every constituent holder knows that we are serious about making sure the standards, behavior, audit, integrity, and every aspect of this is at the highest standard and then pulled together so we can communicate and understand all pieces of this.

I think, Bob, your description of the architecture is that this is there and now we have to build it, which is important to the Trustees. We have a sense of the architecture and what I would ask you to do is think about the calendar of the design development as to construction. What pace are we on, so that perhaps at the next meeting, everybody can know where we are in time whether it is recruiting people or implementing critical stages? So we are holding, if you would, you and our feet to the fire, so we are marching through this.

President Gee:

Mr. Chairman, one thing before we move, because this is a discussion that we had the other day, which I wanted to underscore again and is important for the Board to understand. We are not creating a new oversight infrastructure. What we are really creating is a new structure, one which is meant to make us much more progressive, but is not meant to make us auditors auditing auditors. It is very easy in creating these kinds of systems to create another layer; and in many ways, I think that is antithetical to what we are trying to do. So I really appreciate, and we did have that discussion, the fact that recognizing the values and cultures of this institution, the fact that we are trying to become very swift that this is a swift moment for us. It is not yet another compliance issue; it is a new way to think about what we are doing.

Mr. Wexner:

Is everybody comfortable? Any more comments, questions, suggestions?

Well the motion has been made and seconded. David, do you want to call the roll?

Dr. Horn:

I would be happy to.

Upon motion of Mr. Schottenstein, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth, and Smucker.

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Mr. Wexner:

Let me now call on Alex Shumate. Alex, do you want to report on Trusteeship please?

COMMITTEE REPORTS

Mr. Shumate:

Thank you, Mr. Chairman. The Trusteeship Committee has been very actively engaged over the past several months with carrying out one of our principal responsibilities, which is to lead the process to recommend to this Board the officers that will serve the University. To that end, we have been conducting meetings and engaging in an in depth process, which has been a challenge in many ways particularly, Mr. Chairman, when we look at the leadership that you have provided over the past three years, it has truly been world-class leadership. Our goal is to continue that momentum and continue the Board's focus on governance.

We started with a process and an approach that we thought it was important to take a look initially at the critical issues that are facing the University and then look at desired characteristics and qualities that we thought were important to assist and lead the Board in helping the University deal effectively with those issues. I would like to take a couple moments to review that because I think it is important to give you an indication as to why we are making the recommendation that we are.

This morning when we looked at the challenges that we face as a University, we identified them as: (1) implementing the academic strategic plan; (2) developing and implementing plans to enhance the undergraduate experience; (3) prioritizing the capital expenditures; (4) identifying new resources, sources of revenue rather, including commercialization; (5) streamlining and reducing expenses with savings to be redirected to academic priorities; (6) developing and implementing the advancement framework plan focusing on development communications as well as alumni relations; (7) achieving the Medical Center long-range plan; (8) developing and implementing a talent development plan including continuity and succession planning; and (9) exploring opportunities for new relationships with the state.

We then spent some time looking at desired characteristics in our next chairperson: collaborative and inclusive, encourages open, candid, and productive dialogue among all Board members, a consensus builder, a person who is objective and decisive and also, very importantly, one who could keep the Board focused on the important strategic issues facing the University, an individual who puts the Board and University before themselves, an effective communicator, a person that advances good governance practices, a person who is a tireless advocate for the University willing to invest the time necessary for Board duties and also an individual who is engaged with the broader University community.

As a result of our process, our committee is unanimous, and we strongly recommend Robert H. Schottenstein to serve as the next chair of our Board of Trustees. That would be a two year term according to our Bylaws. In addition, Mr. Chairman, we would like to place a nomination for Brian K. Hicks and John "Jack" Fisher to serve as vice chairs of the Board and David G. Horn as secretary of the Board, and I would so move.

Mr. Wexner:

Thank you. The motion has been made. Is there any discussion, further nominations?

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Judge Marbley:

I would second that.

Mr. Wexner:

Well, in hearing then, we can close the nominations. I am instructed to ask a show of hands, but can I say it is by acclamation? Would that be good enough?

Upon motion of Mr. Shumate, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by acclamation of Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth, and Smucker.

Mr. Ratner:

I am sitting here next to Bobby, and as you were reading the list of qualifications, I saw him getting more and more nervous, but I think he really will accomplish everything that your qualifications indicate that he will need to do.

Mr. Shumate

Absolutely. As we have talked about and as Dr. Chait has advised us, one of the principle responsibilities of a Board Chair is to facilitate the work of the Board and, again, we have great confidence, Bobby, in your ability. I don't know if you want to make any comments.

Mr. Schottenstein:

Thank you. I am a little nervous, but I really appreciate everything you said Alex and I thank the committee and every one of my fellow Trustees, Gordon, and your administration. This is a very special time for Ohio State. I think we have got momentum. We have got a very strong sense of optimism and I think a lot of clarity about where we are headed, and it is a good place. We have made a lot of progress.

Gordon, you say all the time that you cannot have a great university without a great board and I think, by the way, the opposite is true: a board can't be great without great leadership. The comments that Les restated at the beginning of this meeting about you are very heartfelt by the people of this room and many others, and we are very fortunate this time.

I also think that one of the things that has struck me since I have been on this Board is first of all how great the University is. There is no better evidence than the student reports that we see at every single meeting and that is where the real winning occurs in the classroom every day. There are boards that have great people on them that are not effective boards and this is a Board that is very effective. I think that one of the big reasons, and I want to mention first you, Gil, your chairmanship, which I was very privileged to witness, I think really created very strong qualities of governance. You brought us together, which we needed. We were not as effective. We knew we had a lot of work, but we were not sure how to go about doing it, and your style and your approach was very special and continues to be in the role that you play. I learned a great deal from watching the way you managed and ran this Board, and I think it was a great thing for the University.

The last, not quite yet three years, Les, you made a comment earlier this morning in reference to something else, and I always love the way you put things. You said, "This is a landmark day." It had nothing to do with me. It was about something else we were discussing in Executive Session regarding our strategy, our goals and our aspirations for the University, and you said, "This is a landmark day." We have had a lot of landmark days in the last three years. If I can quote you, "but for" Les Wexner, and I mean that from the bottom of my heart. Your leadership has been transformative. There has got to

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be a better word than that. It has been unforgettable, and therein lies the great challenge for all of us to continue.

The stage is set and we are very lucky to be here at this time, so I just want to thank you for so many things.

President Gee:

Mr. Chairman, I really want to speak on behalf of the University. It is great to have a person assume a role who loves the institution so much, and I think that we all agree that Bobby loves it.

We have all been privileged, Bob, to work with you over the last three or four years, and certainly it has been my privilege. I knew your father well, who was one of my favorite people in the whole world. I knew your uncle well, and I was telling this story the other night, he was the first man who greeted me, Mel Schottenstein. I had moved in and caused disruption in the neighborhood. I was sneaking in in the middle of the night and this big massive guy comes and lands on my doorstep and would not let me alone until he made certain that I was comfortable. Your family has had an enormous impact on this community and certainly on me personally.

I think that the thing, though, that we recognize as an administration is that you stand on the shoulder of giants. Gil Cloyd, who we are privileged to have as our continuing national Trustee, really did set a standard of excellence. I think that we all subscribe to and the word for Les is not transformative, it is just remarkable. What we have accomplished together, all of us, over the last three years is something that today was kind of a culminating moment in that we realize that this is a University in which we do not have trustees and faculty and students in strife, but rather we have us in unity, and I think that is highly unusual in today's environment. I feel very privileged to be here with you and, more importantly, I want you to know that you have the full support of our 65,000 students, our 48,000 faculty and staff, and our 520,000 living alumni, and we look forward to having you visit every one of them.

This is a privileged day for us, too.

Mr. Wexner:

And Gordon is going to give all of us and them your phone number and email address, so that we can communicate openly and clearly.

Well, congratulations. We continue to get better and, Bob, with your leadership, we will get better. Thank you all. Bob, thank you for taking the responsibilities.

I am going to move forward with the committee reports, and I will start off with Gil Cloyd.

Dr. Cloyd:

Thank you, Mr. Chairman. The Advancement Committee met yesterday. The first item on the agenda, we had the wonderful opportunity to welcome Nancy Kramer as a new non-Trustee member of the Advancement Committee. I think most of you here know Nancy. She is Chairman and Chief Culture Officer of Resource Interactive. Certainly the marketing and cultural leadership skills that Nancy has are going to serve us very well, particularly with our major activity moving forward in creating and then putting in place the new advancement model for the University.

We then had a report on the development activities for the first six months of the year through December 31. Total activity is \$177.4 million, and that is measured against what has been set as a very stretching goal of \$355.7 million for the year. We are really in very good shape. We are almost 50% of where we want to be in the amount of lapsed

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time. As compared to where we have been sometimes in the past, this is good news. For example, if we look at our receipts, this year we are at 50% of achieved receipts. When we look at total receipts, we are 29% above where we were last year.

Overall, while in the economic environment we are in, we are cautiously optimistic as we are going forward. I think everyone felt that it is right to have a sense of optimism in this troubled environment that Ohio State is doing very, very well in the development area.

Brian Hastings provided some other background information from some recent surveys from our benchmark universities, and it shows Ohio State is doing extraordinarily well as compared to those universities. We look at number of donors and dollars that we are bringing in at this point in time.

We also talked a little bit about key activities. As you all know, we are in the quiet phase of our campaign planning right now so the majority of the development staff time is being spent in doing the planning for our potential top gifts, and there you can think about seven figure plus types of gifts, developing that potential list, looking to how we could best approach those people and hopefully gain their support at a seven plus figure for the University.

With the work of the Advancement Framework Planning Team, which I will talk about in a moment, right now everything looks to be on track for a fall move to a public phase of the campaign that will most likely occur in October. People are looking at exact timings. It is going to be the election time of the year this year, and we want to make sure we can have a good kick off of the public phase campaign.

The thing I feel very good about is the level of planning, where we stand in terms of numbers of donors and the increases we are seeing in dollars coming in that would really well position the campaign. As you all know, our target has been that we want to be at the 50% range of the total campaign when we go public the \$2.5 billion goal that we have set for that.

The Development report is on the consent agenda and the Committee has recommended it for your approval.

I would next like to transition to the work of the Advancement Framework Planning Team. As you know, we kicked off this activity in December. We have engaged Edelman in Chicago to help us in this framework planning effort. Following our first meeting in December, we have been meeting monthly as a full team as well as have had numerous other interactions amongst the team with Edelman and also, importantly, within the University. We had personnel from Edelman yesterday present to provide their perspective on the status of where we are.

There are two things that I want to highlight for the Board. As we have gotten into more detail in thinking about advancement, we have understood that it is going to be important that we get even more granular or crisp in how we are defining advancement so people will really understand what it is that we want to achieve and that we begin to establish some of the guiding principles. Some of this may change as we finish the work, but I wanted to provide you with where the team has defined where we are today around those first two points.

First of all, we have defined advancement. The definition we used is that advancement is a University-wide initiative to increase the eminence of The Ohio State University through efforts to build awareness, engagement, and giving among critical stakeholder groups including students, faculty, alumni, Ohioans, corporate partners, and national leaders.

Secondly, we have three guiding principles. The first one, I think, is very important as we have gotten into the discussion. Ohio State strives for its constituents to be a

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meaningful part of the life and the success of the institution. When you think about that type of paradigm, what we are saying is that we are really going to take on the responsibility that we have a lot of stakeholders out there who love this University and want to be more engaged. Part of our responsibility is to identify the ways that we can create the awareness they want, help them identify where they can participate at the University and something that moves well beyond just the fundraising activities but allows them to be actively engaged in the University.

Second, advancement enables us to deepen our connections with all of our audiences to engage, inform, and inspire them and to jointly leverage our resources to accelerate Ohio State's eminence. Third, advancement streamlines and organizes us to provide powerful and engaging experiences, information and support for our constituencies, and unites us to act as One University as we pursue our visionary and transformative goals.

I could not be more complimentary about the work that the Edelman Group has provided as we are moving forward as a team to establish our Advancement Model. Our work is organized along two groups of work. First, is establishing the Ohio State brand positioning. The second group of work involves establishing the most efficient and effective organizational design. All of this work is moving forward in parallel.

For each group of work there is a Discovery Phase where background information is collected and assessed; then a Development Phase where Ohio State specific branding and organizational design elements are developed; and a third Strategize Phase where the branding and organizational design work is integrated into one proposed Advancement Strategy. We are well along in the Discovery Phase and will move to the Development Phase in March. We remain on schedule to have a final recommended approach to consider in July.

At the Committee meeting we revisited the goals for Advancement that the Board approved last year. There are eight goals divided into three general areas: 1) awareness, 2) engagement, and 3) financial. We have a lot of additional learning since these goals were established, and we recognized at the time that we were very early in our thinking about Awareness and Engagement. We had a good discussion with a lot of input from Committee members. Before finalizing a scorecard for Advancement, we identified additional work to be done by the Advancement Framework Planning Team, and the goals will be discussed again in our April meeting. We are very close to finalizing the financial goals and one Engagement goal, but expect some significant change in goal structure for awareness and some of the engagement goals. I expect we will recommend final financial advancement goals to the Board in April, but we may have further work to do for awareness and engagement at that time.

Mr. Wexner:

Any questions or comments? Thanks Gil. Ron, Physical Environment.

Mr. Ratner:

[Due to a recording malfunction, several minutes of this presentation were inaudible.]

...We clearly believe that we need a sort of timeframe for our planning, so we are really going to a context where we have a long-term, 15-year look to make sure that we are within the larger issues and that we are on board with these larger issues. We are breaking that down to a very specific five-year plan and then to an annual plan that will, of course, be reviewed and recalibrated on an annual basis.

We were only given the beginnings of this yesterday. The full report on this will be made in June. Again, one of the things that we are going to do is align the capital planning update to our fiscal year rather than where it had been at the first meeting of the calendar year, which made it uncoordinated with the actual financial planning and the fiscal year

planning. In June we will get a full report on that but I believe that all the tools are there. We know where we are at and what we need to do and, therefore, we can look at the amount of money we spend, which is very significant. We have well over \$1.4 billion under way on campus currently just to give you an idea of context. It is a major effort and we have to make sure that we are not only achieving all of the smaller projects but that all the larger projects help us move forward towards the larger goals.

We then had a report on some of the specific initiatives that came out of the framework plan. One of them, which I find very significant, is the progress we have made on way-finding. Those of us who weren't that familiar with the campus I have now begun to become familiar with it, but I still frequently get lost I do not think there is anyone in this room who has not had the experience of getting lost on our campus, and we are trying to make a difference in that way. We have had four major directions, which we are currently very active with. One is to help re-define the regional context. In this regard we have had very good cooperation with ODOT, with the city, which are the scales with which we are looking at the region. We are looking at approaches to the University from both highways and major arteries and then within the campus itself at the larger scale of way-finding.

We are spending a lot of time focusing on the visitors' experience, particularly something very mundane, which is parking. How do you get to a parking garage, how do you find your way within it and how do you get out of it and find your way to where you want to be on campus? We are looking at lots of things from a very active sort of GPS and technology upgrades to making sure that as we go through some capital planning programs in which we are updating a number of our parking facilities that we integrate way-finding within that so it is not negative where can't you park but where can you park and how you get from here to there.

A lot of focus has been on the Medical Center as part of the overall capital budgets and the building that we are doing there. Each of those buildings has specifically targeted within it and the major Medical Center expansion has targeted within it obviously a series of way-finding initiatives, but we want to make sure those are coordinated with the context of how you find your way around the overall campus how you find your way to, though, and around the Medical Center so we are really doing the right job of integrating that and what we need to do from a University-wide perspective.

The last area is one that we have really begun to focus on, which is the arts district. We have a very significant arts district. We are making significant new investments in it. It is also interesting to hear from the

Dean how important those arts initiatives have become within the University's own sense of our educational initiatives. We need to make sure, particularly because this is a place where we intersect with the greater Columbus community and hopefully with the broader community across Ohio people come to the campus in order to participate in these extraordinary arts programs that we are sure that people are greeted and welcomed, know where they are and feel that they are very much welcomed and a part of the Ohio State campus.

I think we have very strong initiatives in those areas and we will report further on them. In fact, we will not need a report on them. You will see them in place. We then had a quick capital project update over the last calendar year. We have completed \$110 million of projects. They were completed on time and on budget, which is an extraordinary achievement, particularly because they were done under the earlier contracting approach, which has now been changed so we were handicapped in a way that we will not be going forward.

We had a report on the progress of the Hale and South residential high-rises. They are on target for fall opening; however, we have had, as many people here know, a glitch in terms of the geo-thermal systems that we are putting in. Anybody who has looked at

parts of the Oval and wondered why there is still this sort of strange looking field of pipes that come up from portions of the Oval and from portions of what had been the Hale lot that is the geo-thermal wells. We have previously reported that we have had a problem with that. There was an underestimation based on simply not knowing exactly what was going on underground, which is not a-typical with construction, but as we got into the underground construction, got into drilling these wells, we found that we needed to change the drilling methodology that caused a complete reload with the contractor and the approach, so we are significantly behind in terms of time. However, we are on the schedule that was reset last year. The wells in the Hale lot will be completed in, I believe April, which will be able to service the initial opening of the facilities this fall. It will be almost through the spring of next year that we will be able to complete the other wells. Just to give you a sense, there are 450 geo-thermal wells that are each over 500 feet deep, so it is not a minor task.

We also spent a very short time talking about the river restoration. As you know, it supports a framework principle of expanding and refocusing our relationship to the river, particularly to create very active, open space along the river's edge. We are moving quite rapidly on Cannon Drive relocation, but the city itself is proceeding with the restoration and the Fifth Avenue dam removal. We will begin to see some real benefits and some new and, I think, very exciting open space along the river.

I might add, if you have seen the drawings that have been published, it shows this nice, bright, blue river. I don't believe that unless there is something new that is coming out of some of our research programs that we will be able to get that river quite like that, but it will be a significant restoration of what I think will be an exciting component of campus.

The last two items are that we had a report on the North Residential District planning that we are doing. We will have a full report to the Board in April. We have made some very significant progress. We have confirmed a lot of what we thought. We have begun to recognize that we can accomplish the program in a way that I think will be very exciting and will create an extraordinary new and refreshed district on campus. The other good news is that we believe we will be able to not use all of the land that we originally thought we would have to use, so there is some land that will be made available for other future University uses in context of the framework plan, and that we will be able to accomplish the full 6,200 beds, I believe is the number, in a way that will create the appropriate open space, recreational space, dining space, and a lot of the academic facilities we need to integrate in the student experience.

The last item is we had a report on the athletic facilities area where, I think with some leadership from Geoff Chatas and the Athletic Director; we realized that we are spending a lot of money. We wanted to look at this in a coherent way. The total cost of athletic facilities improvements over the next few years will be close to \$40 million. It includes some very specific programs, which have already been brought through for approval, the indoor golf facility and basketball practice facilities, but it includes a series of other initiatives, new video board at the stadium, new lighting, new sound systems, and a whole series of maintenance and renewal items.

We decided to look at that in an overall context, but a lot of that is already gift funded. We decided we needed to take a better look at that, understand it within an entire context of the athletic department and what is being done. I think we have done that. We have our arms around the entire scope of what is happening and we will be coming forward with a more specific financial plan that relates to these improvements, I believe, in the June meeting.

That is the meeting we had. I think we made great progress in a number of different areas and, again, the staff is just doing an extraordinary job of accomplishing these things. I am particularly excited that Jay Kasey has really done a remarkable job of stepping into his new role and, I think, it has been seamless with the Medical Center. He

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has not dropped any of his applications there, but he has picked up a whole series of new applications and is providing terrific leadership and partnership.

Mr. Wexner:

Thank you. Gil?

Dr. Cloyd:

Two comments and a question, Mr. Ratner. First of all, on the way-finding project, I think that is absolutely terrific. I was not at your meeting, but I had a chance to look at the materials and I think it is extraordinarily important for the engagement we want to create with Ohio State. When I think of getting around this campus, I reflect back to when I lived in Japan. I had a friend tell me one time, "You know if you never got off the wrong train station in Japan, you never rode a train." I think if anyone says, "I have never been frustrated or lost on the Ohio State campus," they have never tried to travel around the Ohio State campus. I think today I would describe it to the outsider as intimidating. We need to make it inviting, which I think is really a big deal from my perspective so I am really glad to see that project going forward.

The second thing was I had a chance to look at the materials of the new capital planning project and, again, I think that is another breakthrough. I really compliment you and your Committee and the University staff that has done it. This is going to bring such a better way to look at our total capital plans and understand what we are doing, and I just think it is going to make all of our work more effective and easier, so thank you for doing that.

I did raise one question, because we have some of these creative tools, particularly on space utilization, have we looked at if there is any way that we can protect that at all and make a commercial opportunity out of the software and the planning that we have put together on that. It seems like an outstanding tool that a lot of people would love.

Mr. Ratner:

We have raised that issue before. I do not know if Jay or anybody else could help with that, but I do not really know for sure, Gil, and it is certainly something that we should look at. I thought it was an excellent tool when it was presented to us, and yesterday I asked specifically if it is really being utilized. Does it work in terms of a dynamic tool, because many of these things are easy in presentation and just don't actually work in terms of being something that can meet the daily needs of the University. They are telling me that it absolutely is -you are right that it could work for both large constituents of any sort by the way, whether private or public.

Dr. Cloyd:

It seems like it would be so outstanding if we could put some property around that and license it; I think it could be a big deal.

Mr. Ratner:

We should certainly look into that. I think we did have a discussion about that originally.

President Gee:

We are having a discussion about that. I am not quite certain where that is, but remember our friend Sasaki and we had that discussion when they developed that with us, and we have a strong proprietary right to it. It is the best of its kind, so whoever is back there, please make it happen. Thank you, Jay.

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Mr. Kasey:

We will examine the opportunity to control and market this planning tool.

President Gee:

I think the question was how we have the Ohio State concept commercialized in the way that we are actually getting money from other institutions. They need to give us some.

Dr. Cloyd:

I would suggest we get Mr. Cummings engaged in this conversation.

Mr. Ratner:

That is perfect. I was just going to say that it will be one of our first successful commercialization efforts out of our new program, so I think we should certainly look at that. I am very impressed with how robust it is and how effective it has been, particularly in actual utilization over the last year or year-and-a-half.

Mr. Wexner:

So this is a joint venture between Physical Environment and Development? Are you guys hooked up? Medical Affairs. Alan?

Mr. Brass:

Thank you, Mr. Chair. Over the last three days, we have spent a lot of time on the Medical Center. The Medical Center Board of Trustees met Wednesday morning and, of course, we spent a number of hours on the Medical Center in the Medical Affairs Committee.

I would like to start by asking Steve Gabbe to comment on a couple of announcements that I think the Board would find very interesting. We had a presentation in Medical Affairs; we are not going to go into great depth, but on our MD/PhD program, I have asked Steve just to give the highlights of it because it is one of those programs that will allow our University to really move forward as it relates to the Medical Center so, Steve, with that then I will come back and finish up with a few other items.

Dr. Gabbe:

Thank you so much, Alan. Thank you for this opportunity. I wanted to bring to the Board's attention a few exciting developments that have been happening across the University at the Medical Center. We were very pleased that we could join President Gee. He mentioned before how he surprises our distinguished faculty educators, and we were able to join President Gee when he surprised Dr. Michael Grever, the chair of our Department of Internal Medicine when he was named a University Distinguished Scholar. Mike has a remarkable career in Oncology and Experimental Therapeutics. I think when his family walked in along with President Gee, he realized something very special was going to happen that morning.

President Gee mentioned that PACT, Partners Achieving Community Transformation, had a wonderful kick off at East High School. That program is chaired by Fred Ransier, and I want to recognize Dawn Tyler Lee and Elizabeth Seely and Jerry Friedman who are working very hard to help us transform the east side community. As you know, we have committed \$10 million to that effort to improve jobs and the economy in the community, to improve the neighborhoods, health and wellness of its citizens, education and housing. The very day after the PACT program was launched, we learned that the Columbus Metropolitan Housing Agency had received a \$300,000 US Housing and

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Urban Development Choice Neighborhoods Planning Grant that will be used to help our work in working with the community to plan that neighborhood.

If you have been by the Ross Heart Hospital in the evening, you will see that it is lit in red. This is to celebrate the red dress or Women's Health Month and Dr. Martha Gulati, who is the Sara Ross Soter Chair of Women's Cardiovascular Health, is going to be honored on February 15 with a major award from the American Heart Association. She is joining our Surgeon General and receiving that award, so it is a great honor.

We reported to the Medical Affairs Committee something we are very proud of and that is our efforts to improve patient satisfaction across our six hospitals and across our entire Medical Center. Our goal has been to reach the 90th percentile in patient satisfaction in the survey that is used around the country, and in the month of December we reached that goal.

It is great work by our nurses, physicians, and everyone on our team. The scores do fluctuate. We hope that we will stay at that 90th or go even higher, but that is something we have been working on for the past four years, so it is great to be there.

Alan mentioned the MSTP or MD/PhD program. We heard yesterday from Larry Schlesinger who, like Dr. Grever, was a Distinguished University Scholar; he received that award last year. Larry is the Chair of our new Department of Microbiology and Microbial Infection and Immunity. He also leads a University-wide program on Microbial Interface Biology. Ohio State, like most of the medical schools in the United States, has had an MD/PhD program for about 30 years. We train about four or five students each year. These are the students that are going to make the biggest difference in medical research in the future. They spend four years in medical school, and four years in the research laboratory. Generally, they will do two years of medical school, four years of research getting their PhD, and then return for the final two years of medical school.

Most of the programs in the country are self-funded, but this year we joined a very elite group of 45 medical schools in receiving funding for our program from the NIH. The only way you get on that list is to bump somebody off of it. It is not easy, but thanks to Larry and his team's efforts, we did. This will allow us to train an additional six MD/PhD students each year and will approach the average for the nation which is 82 students across eight years.

If you are wondering what our aspirational peers have, they have about twice that number. These students are very special people. They come from the top universities. They have incredible research experience before they even enter medical school and, as I said, they will make a great difference. They also make a great difference in helping us to retain and recruit the best research faculty. They are always looking to have these young folks in their laboratories.

We have already seen a benefit from receiving this NIH grant. Our applications for the MSTP or MD/PhD program this year are up 20 percent. We have 140 applicants for ten positions.

Now, Larry also reported to us a new program they started. Some are undergraduate courses in creating excellence in science study. This is a program to bring in college students from across the country that have completed two years of college and who are committed to a career in science to give them an intense experience in research here at Ohio State. This is a real pipeline for future MSTP or MD/PhD students. We are focusing in this program on bringing in disadvantaged and underrepresented students so we can help diversify the ranks of the MD/PhDs.

Finally, I wanted the Board to be aware of another important activity at the Medical Center. We have had great successes over the past five years. We thank the Board of Trustees and the University leadership as we journey toward being one of the top

academic medical centers and national cancer institute comprehensive cancer centers in the country, but we know that health care is entering a turbulent time and already is in a turbulent time. This will change the way we care for our patients and the way we are reimbursed for that care. It will emphasize value, as it should, quality, safety and patient satisfaction. It will emphasize ambulatory care, so we have examined our long-range financial plan with a group of consultants, Kaufman Hall, twice, and now we are working with Deloitte so we can fully understand the stressors, the risks and the strategies we face going forward so we can continue to meet those metrics that are so important to us: days cash on hand, EBIDA, and debt service while continuing our model of an academic medical center that excels in research, patient care, and education. We will keep the Board apprised of those discussions.

Mr. Wexner:

Thank you.

Mr. Brass:

Thank you, Steve, very much. I will just say that with our MD/PhD program moving into NIH that puts us on a national platform, which is absolutely fantastic and very hard to do. We are now there, and these young men and women that are going through this program with an eight-year commitment for their schooling, funding becomes an issue. NIH will help with that, but for their four years of medical school, they still have to carry their tuition and room and board themselves, so that is something that we need to be looking at as far as scholarships because it will allow us to become one of the top academic medical systems in the country.

I want to share with you just a couple of other items. In October and November of this past year, I mentioned to you that we implemented and went fully online throughout the entire health care system. One of the issues that you have when you go fully online and change your entire billing systems as well as your electronic medical record systems is you have an AR blip. It is almost a given. If you look at the financials, you will notice that our days' cash on hand dipped about four or five days. The way to interpret this is that we had about \$200 million in accounts receivable over five days when we first flipped the switch. I am happy to tell you that within 60 to 70 days, it went from \$200 million to \$87 million, and our norm is \$75 million, which is what we normally carry on the AR. Those days' cash on hand should bounce right back. We know exactly what happened, and I will tell you our electronic system has been a total success on conversion, which is really important.

As it relates to our Medical Center expansion scorecard, the best thing I can tell you on that is it is on time and on budget. We are doing great on a \$1.1 billion construction program right now. A couple things to highlight that might be of interest to you are that we will top out the building in May of this year. We have had a wonderful winter. Steel was going up quickly so we will be topping out that building if everything stays on schedule, as it is right now, in May of 2012. That will put us at the 50 percent mark of completion of this project.

We will be awarding three additional guaranteed max pricings through Turner and, upon those three GMPs being signed, 85 percent of our project is covered under guaranteed max pricing. When you get to that point and you are still on time and on budget and everything is rolling, you start to breathe a little easier; it just makes life a little better. We are doing very, very well.

85% of all of our GMPs will be awarded here very soon. The two that are remaining is the one that goes with the radiation oncology unit, which was the \$100 million grant that came to our University, which we added on to the project. The other one is the interior program that will be awarded a GMP. The last thing left to be awarded, which we are doing internally, will be the furniture, equipment, computers and telephones.

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Bottom line: our contingency is holding; our GMPs are looking good; the project is going very, very well. Today on the consent agenda you will see a request for \$64.6 million, which will carry us to July with this project. Hopefully we will approve that.

The last item that I want to mention just so we do not get surprised is health care reform. I keep trying to make sure the Board is up to speed with this. There is another big hairpin turn coming on the reimbursement for the health system in this country. Right now, everybody understands, I hope, that we will be reimbursed on quality and satisfaction. You get readmits, you lose money, and you do not get paid. Starting in about 2014, the ambulatory side kicks in and patient satisfaction in an ambulatory setting starts to be monitored. The same thing goes for quality and satisfaction again.

In an organization as large as ours, where we are dealing with a couple million patients a year, this is a big deal. We are implementing a program now that will start with the employees of our University, which is going to be called the 48 hour policy. You need to see a primary care doctor, 48 hours you are in; a sub-specialist, 48 hours you are in; and soon thereafter diagnostics, 48 hours you are in. If we don't do this right, and if we don't get the model in right and if we don't implement the methodology correctly, we will find ourselves not looking very good as it relates to the national platform and we will not be reimbursed, so we are a couple of years ahead of the curve. You may start hearing about this, but it is going to be the 48 hour policy at the Medical Center so I want you to be aware of that. More importantly, I want you to be aware that there is another wave coming at us as it relates to change in reimbursement at our Medical Center, so we have got to get ready for it.

With that, Mr. Chairman, I would be happy to answer some questions and that completes my report. Thank you very much.

Mr. Wexner:

This is a shy group today.

Mr. O'Dell:

I have a question about the 48 hour program. How does that work with doctor's vacations? Is it just a substitute doctor?

Mr. Brass:

Steve, I want you to come back up, because I think I know the answer to this, but I would rather you be accountable for it.

Dr. Gabbe:

Well, thank you. The policy is that if you need to see a provider, you will be seen in 48 hours. Ideally, you will see the physician that you have asked to see. If he or she is unable to see you, another physician will. You may see a nurse practitioner but you will be seen for your problem within 48 hours. Every department has developed their plan to meet this and, on Wednesday morning our medical staff leadership voted this into our bylaws. This is how we will carry out our business.

This is a very important change and I am so glad that Alan described it in improving access to our care. After all, 90 % of the best doctors in Columbus work at Ohio State, so we ought to be sure that our employees can see them.

President Gee:

I must say, Mr. Chairman, I thought it was a 48 minute rule. Whenever I follow up, I get right in.

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Dr. Gabbe:

I am surprised it took that long for you.

Mr. Schottenstein:

Just a quick comment, I know that the hour is getting late. The presentation at Medical Affairs by Dr. Schlesinger about the joint MD/PhD program was probably one of the most inspirational and remarkable programs that we have heard about in a long time. He has breathed life into this with a passion that was very compelling at the presentation and the students that are participating in this, you hear about the best and the brightest which is an overused term, but they are close to our best and brightest. They are warriors and they make an eight year commitment to Ohio State. They do so much for us both for recruiting and retaining faculty and providing an underbelly for research, but they also do so much by what they become thereafter and what they give back to the University and Ohio. At some point, because it was so inspiring for us, perhaps we should have that group or Dr. Schlesinger come to the entire Board with the opportunity to hear firsthand about that work. It is really impressive.

Mr. Brass:

I think that is a great idea, Bobby. One of the things that I took away from that, and I know Dr. Gabbe and Dr. Lockwood really believe this, is that by having a program like this, it helps us recruit the best doctors out there because they want to know if you are an NIH MD/PhD program, if you have those resources, and if you are approved. I think this is a win-win, that's why I said that it puts us on the national platform, so thank you for the comments, Bobby.

Mr. Wexner:

Thank you. Judge Marley.

Judge Marbley:

Mr. Chair, on February 9, Academic Affairs and Student Life met and began with an update on campus safety, which was led by Vice President for Student Life, Dr. Javaune Adams-Gaston and Senior Vice President for Administration and Planning, Jay Kasey. This arose because in the areas adjacent to campus where students are to live, last October witnessed an increase in crime such as burglary, assault, and armed robbery. Columbus and Ohio State public safety professionals say that there is an uptick in crime every fall. Although the number of crime notices issued in November was higher, the overall notices issued last year were consistent with the averages of the past five years.

Nonetheless, we took steps to enhance the safety in the University District including the following: President Gee appointed a multidisciplinary task force to suggest improvement. Secondly, with encouragement from Ohio State, the city of Columbus has increased patrols in the off-campus area in collaboration between OSU public safety and the Columbus Department of Public Safety. Police divisions are being explored as those discussions are ongoing, and we are looking at ways to beef up security and improve collaboration and response time.

Two additional vehicles have been purchased to allow the Student Safety Service to transport more students, and the University switched to a new crime notification system that significantly increased the number of students, faculty, and staff who receive alerts. A Buckeye Block Watch program has been created and lighting in off-campus neighborhoods is being improved. Though it is not possible to draw a direct cause and effect conclusion, we can say that since these changes were implemented, crime has declined with assaults, burglaries, and armed robberies all substantially down in December. That trend line from January has continued.

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Our committee requested data to disaggregate the number of Ohio State students directly affected by these crimes from the population at large. We didn't have the exact number of students who might have been affected in the numbers we received yesterday so that information is being gathered for us.

The second very important issue that we addressed yesterday was a briefing on the proposal for students to live on campus for their first two years at Ohio State. We call it the On-Campus Experience. As you know, it is not a housing issue; it is an on-campus experience issue. Whenever I am done, if Ron wants to comment on it, he is free to because he is spearheading a portion of that.

But we know from all of the data that first year retention, graduation rates, and a sense of engagement in the University are all enhanced when students live on campus. This is one of the initiatives that President Gee brought to us. For example, at Ohio State students who live in residence halls for two years have a substantially higher second year retention rate, 92%, than those students who move out of the halls after one year, 80.4%. The overall graduation rate for the University is 79.7%, close to 80%. When you just look at students who have lived in the residence halls for two years, however, that graduation rate becomes 88.2%. We know the students who live on campus have a higher graduation rate than students who never live on campus, 81% to 65%. The national survey of student engagement in 2010 shows that more than 50% of our students never interact with faculty members outside the classroom, nearly 30% only sometimes work with faculty on activities other than coursework, to only 17% of our students are engaging with faculty members on a regular basis outside the classroom. 36% of the students who have lived on campus report engaging with faculty on a regular basis, so over one-third.

Describing what she called a transformational residential experience, Dr. J. said that a two-year residency will be guided by the following principles: access or academic engagement with the University, community that is a variety of learning environments on campus, and self-awareness or co-curricular discovery and development.

During a student's first year, the instances across these defining parameters would be on discovery in the University. In their second year, the instances would be on the student's discovering their future. During their second year, she said, experiential stipends would be proposed to enhance the student experience through internships and assistance-ships as well as service learning, study abroad, and leadership opportunities. This would increase student-faculty engagement by providing a structure for faculty to work with students directly where they live in the University residential communities. If I may digress for a moment, one of the things that we have considered and one of the centerpieces of the on-campus experience is that faculty would be an integral part of that experience. Some would live there, but many would have activities centered in the residence halls, so you would increase the student-faculty contact and enhance the out of classroom learning experience.

We then had a report from Dr. Janet Reid, who provided a brief overview of a report on diversity at Ohio State. The report is simply a preliminary assessment by consultants Martin Davidson of the University of Virginia, Darden School of Business, and Dr. Alan Richter, who is out of New York and specializes in international diversity. We retained these consultants to study the University's diversity profile. Phase one of this assessment covers students, faculty, staff, community, suppliers, and research. The consultants found that, when measured against global best practices in diversity and inclusion, Ohio State has done considerable work. Aspirations for diversity and inclusion are consistently high, though as with everything else, there is room for improvement. For example, while there are pockets of great leadership with regard to diversity and inclusion, there is not consistent leadership in this regard throughout the University.

The consultants found that we need to improve performance in diversity and inclusion education and training, recruitment, development, and advancement and customer

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service. With the diagnostic phase now completed, the consultants will begin to generate strategies for enhancing the University's diversity and inclusion footprint.

Then and finally, Mr. Chair, the Committee endorsed the following: the naming of the Lawrence and Isabel Barnett Center for Integrated Arts and Enterprise, the Barnett Theater and the Barnett Conference Room in Sullivant Hall, the naming of the Mary H. and J. Churchill Hodges Non-Invasive Imaging Center in the Ross Heart Hospital, the naming of the Keith B. Key Center for Student Leadership and Service in the Ohio Union, the naming of the Ralph Regula Plant and Animal Agrosecurity and Research Facility at Ohio Agricultural Research and Development Center Campus in Wooster, and the naming of the Fred Yenkin Clinical Exam Room in the Richard Ross Heart Hospital.

Then we endorsed a number of routine personnel matters and went into executive session.

Mr. Wexner:

Thank you. Questions, comments?

Mr. Ratner:

Just one quick comment. Judge referred to the work that's been done on trying to put real definition around the student experience, the two-year experience. I have heard that report from Dr. J, and I am very enthusiastic about the kind of progress that has been made.

On the physical facility side, we are charged with trying to create great physical facilities, but I have often said that great architecture really requires a great client. If, as a client, you don't articulate what your real goals and aspirations are, what kind of experience you want, what uses you want it to have, the architectural team, and I think we have an excellent team, but that team really wouldn't stand a chance.

In fact, that work has really progressed to a great degree. I think when we get the full report to the Board and we all get to hear it and get to see what it is, both the Board and the community at large will begin to really understand the concepts that are driving our idea. It is really President Gee's vision of creating a two-year experience that is really transformative. As that has been fleshed out, it has really begun to inform the work that we are doing on the physical side.

Again, this is a place where I think we have really got One University working well, and we have an integrated kind of planning model that is going back and forth between the ability to create a transformative experience in terms of the actual experience of the students and then the physical facilities that really accommodate that so I think we have made great progress and when we get this to the point when we are really able to fully flesh out to the entire Board and the community, I think everyone will be very thrilled with what we have been able to accomplish.

Mr. Wexner:

Thank you.

Judge Marbley:

I will also say that it has energized the faculty because it is a unique experience. As we noticed with the Medical Center, it just is one of those types of programs that I think will aid in our recruitment of top faculty and researchers.

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Dr. Cloyd:

Judge Marbley talked when we reviewed this in the Committee yesterday. We spent a fair amount of time when Dr. J was outlining the power of creating more interactions between faculty and students. We have great students and great faculty, but the power of changing lives is so key that if we can facilitate that interaction that would be ideal. I couldn't help but think that when the two students we recognized this morning were describing their experiences, would those have happened had they not had these wonderful faculty engagements? The answer is no, so it just seems that this is a tremendous opportunity for us to help our students in the development of their lives.

Mr. Wexner:

Thank you. Jeff?

Dr. Wadsworth:

Okay, the Finance Committee. It is late, and we had a very full agenda, Mr. Chairman. I am going to try to do it quickly.

Five items were presented for discussion, and there are eleven in the consent agenda. We did review, of course, the full financial update with Mr. Chatas. The sixth month period ended on December 31. In summary, the revenue for the University was up over the second quarter of the previous year by about 6% or \$126 million, which was somewhat offset by a decline in state support of about \$32 million.

Research funding remained strong, but we are monitoring it very closely because there are great uncertainties in the federal budget and in the state budget, so we will be following that carefully.

Operating expenses increased by about \$100 million largely due to the fairly moderate salary increases and some early retirement incentives.

Our investment portfolio unfortunately showed a loss. We never like to see red ink; however, if we look at the benchmarks that the University uses, although we had a 4%, and these are unrealized losses, the benchmark loss was 11%, so this actually represents a silver lining in the performance of the portfolio. Both Mr. Chatas and Mr. Hook presented a deeper dive into the various components so we understood the various pieces within that.

Mr. Chatas also described a proposed change to the debt policy that is going to be worked over a period of time and will be brought back to this committee in April. We heard from Ms. Ready on construction projects. All that reported on time, budget and scope, so that was very positive. Then we moved to the eleven items on the consent agenda. I am going to give you one sentence on each.

The first had to do with the establishment of a \$100 fee for distance learning. We looked at the various elements of that and felt that that was a fair assessment. We also heard from Ms. Ready on a proposed change to the policy on purchasing and competitive bidding to reflect changes from the approved state construction form. This sets the levels of which you have to go after competitive bids and so on.

The next three resolutions were presented by Ms. McCutcheon and relate to the amendments to the University's 457B plan. These are mostly compliance and administrative changes and consolidation of various elements into the 457 plan and to make the plan comply with IRS regulations. The sixth resolution was mentioned already and that had to do with professional services contracts for various construction contracts that we have heard about on chilled water, agricultural engineering and also a basketball practice facility.

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The seventh, eighth and ninth resolutions were presented by Mr. Foegler. They represent, respectively, the selling, the purchasing and the leasing of three pieces of property. We looked at the independent appraisals and believe the University is doing all the appropriate financial benchmarking, and those are good to go.

The tenth resolution represents the \$64.6 million that my colleague, Alan, presented earlier, which is for the Medical Center expansion. Finally, the eleventh is the resolution to ratify the interim approval of the design phase of the indoor golf facility. This was something that was approved by the chair of the Finance Committee during the previous interim.

We did hit two more things, so that is the consent agenda. We have heard about the first one, which is a three year capital plan for athletics. I will not go back into that, but we did discuss the University creation of an athletic parking and pricing committee, which comprises nine members including our new chair, Mr. Schottenstein. This committee will engage a consultant and meet to look vigorously at the football and basketball ticketing pricing options by using appropriate benchmarks in the top 20 programs. They will review the budget and five to ten year forecasts for the Department of Athletics to propose recommendations to the full Board in the fall of this year for implementation of ticket prices in 2013.

That concludes my report, Mr. Chairman.

Mr. Wexner:

Thank you, Jeff.

Mr. Schottenstein:

I have a comment just to follow up on what Jeff said. The committee is going to look at not just ticket prices, but all sources of revenue in a comprehensive way that come in to our Athletic Department, be they from our contracts with Nike, Coca-Cola or IMG, to look at the entire scope of the Athletic Department budget to see ways to creatively enhance and build up revenues.

Mr. Wexner:

Any other questions, comments? Mr. Fisher.

Mr. Fisher:

Thank you, Mr. Chairman. In the spirit of recognizing rural America, the Agricultural Affairs Committee met at 7:30 this morning; and indeed, there is a lack of competition for that time slot as well, but I would like to keep in front of the Board our opportunity as a University and a society that food, energy, environment particularly on water quality, health, and wellness are major issues in a world that just reached seven billion people and is quickly growing on a path to nine billion plus people. I would encourage future participation from the Board in Agricultural Affairs and just say that we are about food, fiber, fuel, flowers, and fun.

We welcomed this morning Dr. Tony Forshey, who is the interim director at the Ohio Department of Agriculture. We also announced to the Committee President Gee and Provost Alutto's announcement of the research committee chaired by Dean David Williams in Engineering for Bobby Moser's replacement.

The overall structure of our meeting was to talk about the reinvention and reformulating of cooperative extension service driven both by technology and new ways to distribute information and also because of finances and budgeting. Under this new arrangement, which is pretty much in place now, we talked specifically about three subject areas this

morning. First, the Sub-Surface Energy Research Center, a collaboration of several disciplines here on campus, which is easier for me to understand that this is all about oil, gas and shale development in eastern Ohio. We talked about food processors. The number that we have in the state of Ohio exceeds 1,000 and this presents an opportunity for this to be a part of our economic develop and job creation by maintaining these institutes and adding new ones.

Lastly, we talked about water quality, specifically agricultural nutrients, and the fact that we have issues to deal with relative to phosphorous and nitrogen as it impacts, you have probably heard about, algae blooms and St. Mary's, Lake Erie, and all of our Great Lakes. How do we deal with these issues, produce food and sustain clean water?

Lastly, we heard an update from the Ohio Agricultural Research and Development Center. You heard Judge Marbley talk about the PARR facility naming, and certainly we want to publicly recognize the contribution of Congressman Regula in helping us with all aspects of that facility, but particularly with the funding and his role as a Congressman in that district.

The greenhouses that were taken down by the tornado where the temporary greenhouses are up, we now have the plans in place to go ahead with the permanent replacement of the greenhouses. Overall, damage now from the tornado is at \$28.8 million of which \$17 million was in structural repairs. We should complete this summer a lot of the roof repairs and things that we are waiting for better weather to do, so things should be back to normal at the Ohio Agricultural Research and Development Center by the early fall.

Finally, we had a check presentation from Brent Porteus of Porteus Farms in Coshocton, Ohio, in memory of his wife, Debbie, who we lost to breast cancer. This was an effort in, as it was characterized, cultivating the cure, and it is a combination of the Porteus Farms reaching out to leadership in Ohio agriculture to work on cancer research.

Finally, I would like to ask Jerry, if he will, he very well summarized our work about extension and outreach this morning in the committee, and rather than for me to paraphrase it, I just ask Jerry to repeat that here if he would.

Mr. Jurgensen:

Thanks, Jack. The point that I made was both our Chairman and our President came up with the idea of branding our University as the engine for economic development in the state of Ohio, and to the extent that is true, then it seems to be that the railroad that that engine should run on is extension. The challenge is the classic challenge of perception versus reality. The perception is that extension exists solely for the farmers in the state of Ohio, and the reality is that there is not a single issue, challenge or opportunity that confronts any one of Ohio's 88 counties or any single citizen in those 88 counties that is not informed by this University. Not a single issue, not a single opportunity.

The shale presentation was interesting. We have the oil and gas industry investing billions of dollars in the state of Ohio to extract this energy source. They would not have put the first nickel in if it were not for the help and involvement of Ohio State. Our scientists, our extension people, working with the landowners, working on leases, working on the environmental issues and concerns that derive from this activity, none of it happened without Ohio State. We are the only institution in the state of Ohio that has an on the ground, existing human-based information network that covers 100% of the state. Our challenge is to make sure that we are delivering 100% of the intellectual cargo of this University and not just the fruits of a single college. I think it even goes, President Gee, to where it is housed because where it is housed historically made a lot of sense but the unintended consequence of where it is housed is that it perpetuates misperception of what it is and it is way more than that.

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President Gee:

I was just going to say that, first of all, that it is currently because of New Castle, Pennsylvania. Not only do we understand that, but I really appreciate your articulation of it. I also think that the opportunity that we have right now is to really make the case for the reinvention of the land grant mission based upon its traditions but based upon its new history, and that is precisely what we are doing. I love the articulation that we just heard from Jerry.

Mr. Wexner:

Thank you very much. Before we call the consent agenda, it is a reminder to all of us and I give my appreciation for the work that the committees do and what the whole Board does, and so much more has been done by the Board in committees. There are long meetings between the normally scheduled Board meetings, engagement with non-Trustees on most of these committees to get input and collaboration with the administration, faculty and staff; we have a very robust schedule and a lot of hours.

I was thinking this morning why I was so tired; it was because yesterday, we started at 8:30 and we ended at 8:30, so it was one of those 12 hour days. This morning Agriculture started at 7:30, so the hours are being put in. I think it is a good thing for us to take inventory in the work that we are doing. Not only is there scope in terms of across committees and across members of the Board, but the amount of energy and knowledge that is shared, how many things come together here, is quite remarkable. I think we should just pause a second to reflect on the work that is done and how good the work is that is in support of the University, the President, and, of course, the consent agenda.

President Gee:

Before I move to the consent agenda, Mr. Chairman, in our discussions yesterday, we realized that we had an opportunity, so it is my pleasure to offer for consideration a resolution regarding expansion of our student Trustees' full engagement in the Board's activities. Our General Assembly, as we speak, is considering two pieces of legislation to allow student Trustees full voting and other privileges at our public universities.

As you know, I have consistently supported this legislation given the experience we have had at this institution with our student Trustees. Brandon Mitchell and Evann Heidersbach, our current Trustees, exemplify the best of today's young people, and I just want to acknowledge that. They are deeply thoughtful, they are forward thinking, and they are clearly committed to this institution. They bring to the Board's discussions, the essential perspective of the very people whom we seek to serve, and they are not alone in possessing these qualities.

To a person, our student Trustees have been insightful, responsible, and engaged, so it is really important to recognize that. It is my honor to count them as my colleagues, and it is my hope that the Board will offer its favorable consideration on this resolution distributed for its consideration today. It will need a formal motion and a second.

Mr. Wexner:

This is by acclamation unanimous, I think.

Dr. Horn:

It is a roll call.

Upon motion of Mr. O'Dell, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate,

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Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, and Smucker.

President Gee:

This will be deeply appreciated by our students and by students and parents around the state.

**ACCEPTANCE OF REPORT ON COMPLIANCE ASSESSMENT
AND ADOPTION OF RECOMMENDATIONS**

Resolution No. 2012-48

Synopsis: Acceptance of Report on Compliance Assessment Results and Adoption of the Recommendations presented by Protiviti and Dewey & LeBoeuf.

WHEREAS the Audit and Compliance Committee of the Board of Trustees has been working diligently for the past eight months on a university-wide assessment of our compliance function; and

WHEREAS the University has undertaken this assessment with the assistance of two outside expert firms we engaged specifically for this purpose, Dewey & LeBoeuf and Protiviti, as well as an outstanding internal working group co-chaired by Geoffrey Chatas, Senior Vice President for Business and Finance and Chief Financial Officer, and Christopher Culley, Senior Vice President and General Counsel; and

WHEREAS the University's goal is to ensure that our compliance programs and protocols represent a model for compliance among institutions of higher education; and

WHEREAS the work that has been completed to date has included a thorough review of the university's current practices, its organizational structure, and benchmarking against both universities and financial/for profit institutions; and

WHEREAS the recommendations for a new structure are significant and represent real change that the University believes will significantly enhance existing compliance efforts and establish a more robust compliance process; and

WHEREAS the report will provide a framework for the future implementation of the compliance restructuring; and

WHEREAS the Audit and Compliance Committee will continue to oversee the implementation of the report's recommendations:

NOW THEREFORE

BE IT RESOLVED, that the Report on Compliance Assessment and Recommendations prepared by Protiviti and Dewey & LeBoeuf be accepted and that the proposed recommendations contained in that report be adopted as a framework for commencing the University's new compliance program.

(See Appendix XX for background information, page 453.)

Upon motion of Mr. Schottenstein, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth, and Smucker.

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ELECTION OF OFFICERS

Resolution No. 2012-49

Robert H. Schottenstein, Chair
Brian K. Hicks, Vice Chair
John C. Fisher, Vice Chair
David Horn, Secretary

Upon motion of Mr. Shumate, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by acclamation of Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth, and Smucker.

SUPPORT FOR STATE LEGISLATION REGARDING VOTING AND PARTICIPATION PRIVILEGES FOR STUDENT TRUSTEES

Resolution No. 2012-50

Synopsis: Support for state legislation regarding voting and participation privileges for student trustees.

WHEREAS the Ohio State University understands that the Ohio General Assembly has legislation before it that would grant student members of public university boards of trustees full voting and other participation privileges currently afforded to other trustees; and

WHEREAS the Ohio State University student trustee experience has been that its student trustees have consistently served the people of Ohio exceptionally well through their hard work, thorough preparation, and full engagement in the business of the board; and

WHEREAS Ohio State University's student trustees have consistently represented the best interests of the people of Ohio and the entire university community:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees wishes to express its support for state legislation which would provide student trustees full voting and participation privileges afforded to other University trustees.

Upon motion of Mr. O'Dell, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, and Smucker.

CONSENT AGENDA

President Gee:

Today we have a total of 23 resolutions on the consent agenda. I would like to note that you have received an amended resolution for item 10, and resolution 14 has been removed, so we are seeking approval for the following:

THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES RATIFICATION OF COMMITTEE APPOINTMENTS 2011 - 2012

Resolution No. 2012-51

BE IT RESOLVED, That the Committee appointments for 2011-12 are as follows:

**Academic Affairs and Student Life
Committee:**

Algenon L. Marbley, Chair
Brian K. Hicks, Vice Chair
Linda S. Kass
Janet B. Reid
Clark C. Kellogg
Evann K. Heidersbach
G. Gilbert Cloyd (Charter Trustee)
Robert M. Duncan
Kevin G. Boyle (Faculty Member)
Leslie H. Wexner (ex officio)

Advancement Committee

G. Gilbert Cloyd, Chair (Charter Trustee)
Linda S. Kass, Vice Chair
Brian K. Hicks
Clark C. Kellogg
Timothy P. Smucker
Evann K. Heidersbach
Corbett A. Price (Charter Trustee)
John W. Kessler
Philip J. Duncan
NANCY J. KRAMER
Michael Clark (Alumni Assoc Mbr)
Donald H. Schriver (Alumni Assn Member)
John B. Gerlach (Foundation Brd)
David T. Kollat (Foundation Brd)
Leslie H. Wexner (ex officio)

Agricultural Affairs Committee:

John C. Fisher, Chair
William G. Jurgensen, Vice Chair
Timothy P. Smucker
Evann K. Heidersbach
James J. Zehring (ex officio)
Leslie H. Wexner (ex officio)

Audit and Compliance Committee:

Robert H. Schottenstein, Chair
John C. Fisher, Vice Chair
Ronald A. Ratner
Algenon L. Marbley
William G. Jurgensen

Brandon N. Mitchell
James Gilmour
LAWRENCE A. HILSHEIMER
Leslie H. Wexner (ex officio)

Committee on Trusteeship:

Alex Shumate, Chair
Janet B. Reid, Vice Chair
John C. Fisher
Linda S. Kass
Brandon N. Mitchell
G. Gilbert Cloyd (Charter Trustee)
Leslie H. Wexner (ex officio)

Finance Committee:

Jeffrey Wadsworth, Chair
Alan W. Brass, Vice Chair
Alex Shumate
Walden W. O'Dell
John C. Fisher
Robert H. Schottenstein
Ronald A. Ratner
William G. Jurgensen
Brandon N. Mitchell
Corbett A. Price (Charter Trustee)
Jo Ann Davidson
Leslie H. Wexner (ex officio)

Medical Affairs Committee:

Alan W. Brass, Chair
Jeffrey Wadsworth, Vice Chair
Brian K. Hicks
Robert H. Schottenstein
Algenon L. Marbley
Janet B. Reid
Corbett A. Price (Charter Trustee)
Leslie H. Wexner (ex officio)

Physical Environment Committee:

Ronald A. Ratner, Chair
William G. Jurgensen, Vice Chair
Walden W. O'Dell
Clark C. Kellogg
Evann K. Heidersbach
Leslie H. Wexner (ex officio)

DISTINGUISHED SERVICE AWARDS

Resolution No. 2012-52

Synopsis: Approval of the University's 2012 Distinguished Service Awards is proposed.

WHEREAS the President's Council, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended the following for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipient:

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- Ann "Tanny" B. Crane
- John "Jack" W. Kessler
- Keith D. Monda
- Trella Hemmerly Romine
- Stephen A. Sterrett
- James R. Tootle
- Alec Wightman

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, that the 2012 Distinguished Service Awards be approved for awarding as designated above.

HONORARY DEGREES

Resolution No. 2012-53

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Donald Harris	Doctor of Music
Ray Jackendoff	Doctor of Humane Letters
Tobin J. Marks	Doctor of Science
Thomas Pollard	Doctor of Science
Reiner Rummel	Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

DEGREES AND CERTIFICATES

Resolution No. 2012-54

Synopsis: Approval of Degrees and Certificates for winter quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 18, 2012, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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(See Appendix XXXI for background information, page 502.)

**NAMING OF THE CENTER FOR INTEGRATED ARTS AND ENTERPRISE, THE
THEATRE, AND THE CONFERENCE ROOM**

Resolution No. 2012-55

**In Sullivant Hall, the College of Arts and Sciences:
“Lawrence and Isabel Barnett Center for Integrated Arts and Enterprise”
“Barnett Theatre”
“Barnett Conference Room”**

Synopsis: The naming of the “Lawrence and Isabel Barnett Center for Integrated Arts and Enterprise,” “Barnett Theatre,” and “Barnett Conference Room” in Sullivant Hall, located at 1813 North High Street on the OSU Columbus campus, will be the new front door to the new University Arts District.

WHEREAS the generosity of Isabel and Lawrence Barnett has made a lasting impact on the arts at The Ohio State University by providing educational opportunities to outstanding students, unique annual events for distinguished visiting lecturers, and a biannual symposium on topics related to public and non-profit sector policies and practices; and

WHEREAS the Lawrence and Isabel Barnett Charitable Foundation has provided significant contributions to the College of Arts and Sciences for The Lawrence and Isabel Barnett Fellowship Fund and The Lawrence and Isabel Barnett Distinguished Visiting Professor Fund in Arts Policy and Administration; and

WHEREAS the Lawrence and Isabel Barnett Charitable Foundation has provided contributions to the College of Arts and Sciences for Sullivant Hall renovations designated to reopen in fall 2013; and

WHEREAS the renovated Sullivant Hall is the future home of the Department of Dance, the Department of Art Education, and the Advanced Computing Center for Arts and Design; and

WHEREAS a new center for integrated arts and enterprise will be located in the renovated Sullivant Hall upon the Hall’s opening:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Center, Theatre and Conference Room in Sullivant Hall be temporarily named the “Lawrence and Isabel Barnett Center for Integrated Arts and Enterprise,” “Barnett Theatre,” and “Barnett Conference Room” during the Hall’s renovation and officially be named upon the Hall’s reopening scheduled for the fall of 2013.

NAMING OF THE NON-INVASIVE IMAGING CENTER

Resolution No. 2012-56

**In the Richard M. Ross Heart Hospital, the Medical Center:
The Mary H. and J. Churchill Hodges Non-Invasive Imaging Center**

Synopsis: The naming of the Non-Invasive Imaging Center in the Richard M. Ross Heart Hospital, located at 452 West 10th Avenue, Columbus, Ohio 43210 on the Medical Center campus is requested. The Richard M. Ross Heart Hospital was recognized in the 2011

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survey by *U.S. News and World Report* as a leader in cardiology and heart surgery, ranking 24th out of nearly 500 hospitals around the country.

WHEREAS the Richard M. Ross Heart Hospital is a state-of-the-art facility for heart and vascular procedures; and

WHEREAS Mary and Churchill Hodges have provided contributions to the Ross Heart Hospital to the Mary H. and J. Churchill Hodges Prevention Program Fund for a clinical prevention program in cardiovascular disease and cancer prevention; and

WHEREAS Mary and Churchill Hodges have also provided significant contributions to the Medical Center:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Non-Invasive Imaging Center in the Richard M. Ross Heart Hospital be named The Mary H. and J. Churchill Hodges Non-Invasive Imaging Center.

NAMING OF THE CENTER FOR STUDENT LEADERSHIP AND SERVICE SUITE

Resolution No. 2012-57

In the Ohio Union:

The Keith B. Key Center for Student Leadership and Service

Synopsis: The naming of the Center for Student Leadership and Service Suite in the Ohio Union, located at 1739 N. High Street on the Columbus campus is requested. The Ohio Union is a premier facility that meets the changing needs of the college student by serving as a timeless center of activity, community dialogue, and learning.

WHEREAS the Center for Student Leadership and Service offers programs, resources, and services for individual students and student groups to connect with leadership and service initiatives, engage with student organizations, advance their learning, and create lasting memories in one convenient location; and

WHEREAS Keith B. Key has committed to provide significant contributions to the Ohio Union to establish a new program dedicated to Social Entrepreneurship within the Center for Student Leadership and Service:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Center for Student Leadership and Service in the Ohio Union be named The Keith B. Key Center for Student Leadership and Service.

**NAMING OF THE PLANT AND ANIMAL AGROSECURITY
RESEARCH (PAAR) FACILITY**

Resolution No. 2012-58

**At the OARDC Campus in Wooster, Ohio:
Ralph Regula Plant and Animal Agrosecurity Research Facility**

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Synopsis: The naming of the Plant and Animal Agrosecurity Research (PAAR) Facility, located at 1345 Ferguson Road on the OARDC Campus in Wooster, Ohio, allows researchers at Ohio State University's Ohio Agricultural Research and Development Center to study microscopic organisms that present serious health risks to plants and food-producing animals and that could also cause undue economic hardship to Ohio and the nation.

WHEREAS the Plant and Animal Agrosecurity Research (PAAR) Facility is the only facility in Ohio and one of only two nationally with capacity for both plant and animal research at the BSL-3 and BSL-3 Ag safety levels; and

WHEREAS Ralph Regula was instrumental in acquiring federal funding for the design, engineering, and construction of the Plant and Animal Agrosecurity Research (PAAR) Facility; and

WHEREAS he represented the 16th District of Ohio in the United States Congress for 36 years, making him the longest-serving Congressman with unbroken service in Ohio history with 18 consecutive terms; and

WHEREAS Representative Regula is a champion of the State of Ohio, especially the 16th District of which Wayne County and Wooster are a part:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Plant and Animal Agrosecurity Research (PAAR) Facility on the OARDC Campus in Wooster, Ohio, is to be named the Ralph Regula Plant and Animal Agrosecurity Research Facility.

NAMING OF THE CLINICAL EXAM ROOM

Resolution No. 2012-59

In the Richard M. Ross Heart Hospital, the Medical Center: The Fred Yenkin Clinical Exam Room

Synopsis: The naming of the Clinical Exam Room in the Richard M. Ross Heart Hospital, located at 452 West 10th Avenue, Columbus, Ohio 43210 on the Medical Center campus is requested. The Richard M. Ross Heart Hospital was recognized in the 2011 survey by *U.S. News and World Report* as a leader in cardiology and heart surgery, ranking 24th out of nearly 500 hospitals around the country.

WHEREAS the Richard M. Ross Heart Hospital is a state-of-the-art facility for heart and vascular procedures; and

WHEREAS Merom and Judith Brachman and Cynthia Levinson have provided contributions to the Ross Heart Hospital General Building Fund for construction of the Ross Heart Hospital to include planning, design, and construction plant fund; and

WHEREAS Merom and Judith Brachman have also provided significant contributions to the Medical Center:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Clinical Exam Room in the Ambulatory Care Center in the Richard M. Ross Heart Hospital be named The Fred Yenkin Clinical Exam Room.

AMENDED PERSONNEL ACTIONS

Resolution No. 2012-60

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 4, 2011, meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons/Directors, Professional Improvement Leave, Professional Improvement Leave, Change in Dates, Professional Improvement Leave, Cancellation, Emeritus Titles, and Promotion, Tenure, and Reappointment, offcycle appointment be approved.

Appointments

Name: MELINDA D. CHURCH
Title: Vice President of Communication and Special Assistant to the President
Office: President
Effective: December 1, 2011

Name: MICHAEL A. CUNNINGHAM
Title: Acting Dean and Director
Office: The Ohio State University, Lima
Effective: November 15, 2011

Name: JEFF M.S. KAPLAN
Title: Senior Vice President for Advancement and SpecialAssistant to the President
Office: President
Effective: September 1, 2011

Reappointments

Name: BOBBY D. MOSER
Title: Vice President
Office: Agricultural Administration
Title: Dean
Office: College of Food, Agricultural, and Environmental Sciences
Effective: July 1, 2011

Name: PETER T. WARD
Title: Professor (The Richard M. Ross Chair in Management)
College: Fisher College of Business
Term: November 1, 2011 through October 31, 2016

Appointments/Reappointments of Chairpersons/Directors

ERIC M. ANDERMAN, Director, School of Educational Policy and Leadership, effective January 1, 2012, through June 30, 2016.

MICHAEL B. CADWELL, Director, Knowlton School of Architecture, effective July 1, 2012, through May 31, 2016.

STUART L. COOPER**, Chair, Lowrie Department of Chemical and Biomolecular Engineering, effective July 1, 2012, through May 31, 2016.

RONALD S. KENSINGER, Chair, Department of Animal Sciences, effective January 1, 2012, through June 30, 2015.

CAROLYN J. MERRY**, Chair, Department of Civil and Environmental Engineering and Geodetic Science, effective July 1, 2012, through May 31, 2013.

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AHMET SELAMET, Chair, Department of Mechanical and Aerospace Engineering, effective July 1, 2012, through May 31, 2016.

PHILIP J. SMITH, Interim Chair, Department of Integrated Systems Engineering, effective December 1, 2011, through August 31, 2013.

SETH B. YOUNG, Interim Chair, Department of Aviation, effective January 1, 2012, through June 30, 2012.

**reappointment

Professional Improvement Leave

DOUGLAS DOOHAN, Professor, Department of Horticulture and Crop Science (Wooster), effective Winter Quarter and Spring Quarter 2012.

Professional Improvement Leave, Change in Dates

JOHN C. LIPPOLD, Professor, Department of Materials Science and Engineering, from Winter Quarter and Spring Quarter 2012, to Spring Semester 2013.

Professional Improvement Leave, Cancellation

JULIA F. ANDREWS, Professor, Department of History of Art, effective Winter Quarter and Spring Quarter 2012.

Emeritus Titles

MAUREEN AHERN, Professor, Department of Spanish and Portuguese, effective July 1, 2012.

MARILYN J. BLACKWELL, Professor, Department of Germanic Languages and Literatures, effective April 1, 2012.

PACKIANATHAN CHELLADURAI, Professor, School of Physical Activity and Educational Services, effective June 1, 2012.

DONNA A. CANIANO, Professor, Department of Surgery, effective December 1, 2011.

DONALD H. DEAN, Professor, Department of Biochemistry, effective July 1, 2012.

BRENDA L. DERVIN, Professor, School of Communication, effective April 1, 2012.

WOODBIDGE A. FOSTER, Professor, Department of Evolution, Ecology, and Organismal Biology, effective January 1, 2012.

SALVADOR GARCIA, Professor, Department of Spanish and Portuguese, effective July 1, 2012.

REBECCA M. KANTOR-MARTIN, Professor, School of Teaching and Learning, effective January 1, 2012.

LYDIA C. MEDEIROS, Professor, Department of Human Nutrition, effective January 1, 2012.

NEIL G. JACOBS, Professor, Department of Germanic Languages and Literatures, effective April 1, 2012.

RICHARD C. PRATT, Professor, Department of Horticulture and Crop Science, effective February 1, 2012.

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FRANKLIN H. PROANO, Professor, Department of Comparative Studies (Marion), effective September 1, 2012.

CLAIRE C. ROBERTSON, Professor, Department of History, effective July 1, 2012.

DOUGLAS A. RUND, Professor, Department of Emergency Medicine, effective February 1, 2012.

RICHARD A. BRADLEY, Associate Professor, Department of Evolution, Ecology, and Organismal Biology (Marion), effective October 1, 2012.

ALEXIS C. COLLIER, Associate Professor, Department of Psychology, effective January 1, 2012.

CHARLES W. GOOD, Associate Professor, Department of Evolution, Ecology, and Organismal Biology, effective December 1, 2011.

GEORGE H. HINKLE, Associate Professor, College of Pharmacy, effective January 1, 2012.

NICOLETTE N. MCNEELY, Associate Professor, University Extension, effective February 1, 2012.

GOLDEN JACKSON-MERGLER, Associate Professor, Department of Consumer Sciences, effective February 1, 2012.

WILLIAM L. SMEAD, Associate Professor, Department of Surgery, effective February 1, 2012.

PHILIP L. SMITH, Associate Professor, School of Educational Policy and Leadership, effective February 1, 2012.

BARBARA S. THOMSON, Associate Professor, School of Teaching and Learning, effective February 1, 2012.

STANLEY G. VERMILYEA, Associate Professor, College of Dentistry, effective February 1, 2012.

PHEORIS WEST, Associate Professor, Department of Art, effective January 1, 2012.

SHARON A. WEST, Associate Professor, School of Communication, effective October 1, 2012.

Promotion, Tenure, and Reappointment (off cycle)

COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Erbaugh, Mark, Extension, November 1, 2011

RESOLUTIONS IN MEMORIAM

Resolution No. 2012-61

Synopsis: Approval of Resolutions in Memoriam is proposed.

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BE IT RESOLVED, That the Board of Trustees adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

H. Joyce Coures

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 21, 2011, of H. Joyce Coures, Assistant Professor Emeritus in the Ohio State University Extension.

Ms. Coures was born December 4, 1936, in Waverly, Ohio. She received her Bachelor of Science in Home Economics degree in 1959 from The Ohio State University, and an M.E. degree in home economics education from Miami University in 1977.

Professor Coures began her Extension career in Ohio in July 1978 as the county extension agent, home economics in Preble County. In 1993, she became the county extension agent, home economics in Butler County. She was awarded emeritus status upon her retirement on January 31, 1999.

Ms. Coures' work with clothing, home management, nutrition projects, and workshops demonstrated that she was a truly dedicated teacher for Extension clientele. She was a member of and served on many committees of several professional organizations. Joyce was a piano teacher and an artist (painter), and she loved to garden and travel.

On behalf of the University community, the Board of Trustees expresses to the family of Assistant Professor Emeritus H. Joyce Coures its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Walter Fredric Hink

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 23, 2011, of W. Fredric Hink, Professor Emeritus in the Department of Entomology.

Professor Hink received his Ph.D. degree at The Ohio State University and, after spending several years in industry, he returned to his alma mater as an assistant professor of Entomology and quickly ascended the ranks to professor.

Professor Hink taught courses both in general entomology for lower level students, as well as a course in his specialty of insect pathology for graduate students. He entered the department at a time when the sub-discipline of insect pathology was just beginning and, together with his own Ph.D. mentor, Professor John Briggs, and Professor Gordon Stairs, helped to form a unique center of excellence for insect pathology at Ohio State. Many of the students trained in this area went on to major research and teaching positions throughout the United States and elsewhere.

The work he performed during his Ph.D. studies was foundational in that it was the first demonstration showing that insects could generate an immune response. Insect immunity differs from immunity in humans but, prior to his work, it was assumed that insects did not have this capacity. An impressive body of important work on insect immune responses followed Professor Hink's discovery, culminating in the awarding of the 2011 Nobel Prize in Physiology and Medicine to Jules Hoffmann from France for his elucidation of the molecules in the immune pathway of insects, a pathway that provided a template for immune studies of humans.

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In addition to his cutting-edge work on insect immune responses, Professor Hink pioneered techniques for culturing insect cells *in vitro*. Several currently used insect cell lines and culture media bear his name. This technology was particularly important for new biomedical breakthroughs, including the large-scale industrial production of interferon and other medicines of importance to human health.

Professor Hink was well known within the department for his competence and ability to manage important assignments. Many of the strategic plans and major departmental documents prepared during his tenure reflected his guidance. He served many years as chair of the Graduate Committee for the Department of Entomology. His was known for his fairness, high standards, and smooth-running meetings. Clearly, Professor Hink was one of the stars in the Department of Entomology.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus W. Fredric Hink its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Louis Malspeis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 24, 2011, of Louis Malspeis, Professor Emeritus in the College of Pharmacy.

Professor Malspeis received a B.S. in Pharmacy degree from Rutgers University in 1949 and a Ph.D. degree in chemistry from the University of California in 1953. His academic career began in 1953 as an assistant professor in the College of Pharmacy at Columbia University in New York City, and he became a professor at Columbia in 1962. Professor Malspeis joined the faculty of the College of Pharmacy at The Ohio State University in 1965, teaching and expanding his research in pharmaceutical chemistry. He taught courses in pharmaceutical chemistry and analysis, chemistry and kinetics in pharmaceutical systems, physical pharmacy, drug metabolism, and radioisotope tracer techniques in pharmaceutical research.

The major research focus of Professor Malspeis was the development of therapeutic agents for the treatment of cancer, and his research focused on preclinical pharmacology studies on new anticancer agents. He was instrumental in the development of several anticancer drugs, including merbarone, anthracycline antibiotics, azacytidine, fludarabine phosphate, 2'-deoxycoformycin, flavone acetic acid, and flavopiridol. Professor Malspeis was involved in the establishment of the OSU Comprehensive Cancer Center and provided major leadership in experimental therapeutics during the early development of the cancer center. Upon his retirement in 1990, he was named Professor Emeritus.

In 1990, Professor Emeritus Malspeis joined the Division of Cancer Treatment, National Cancer Institute, Bethesda, Maryland, as the chief of the Laboratory of Pharmaceutical Chemistry. His laboratory performed preclinical pharmacokinetic and pharmacology studies on new anticancer agents developed at NCI. Professor Emeritus Malspeis retired from NCI in 1995.

Among many honors received, Professor Malspeis was elected as a Fellow of the American Association of Pharmaceutical Scientists. He authored over 75 publications in pharmaceutical chemistry, cancer research, and related fields. He mentored many students and postdoctoral researchers, and many would develop their own cancer research programs. Professor Malspeis is remembered as a leader in the development of the field of pharmaceutical chemistry and cancer research in the College of Pharmacy, the University, and across the nation.

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On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Louis Malpeis its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Wilbur A. Rapp

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 14, 2011, of Wilbur A. Rapp, Professor Emeritus in the Department of Finance in The Max M. Fisher College of Business.

Professor Rapp was born in Ironton, Ohio, on September 24, 1933. After serving in the United States Army during the Korean War he received his bachelor's degree from Ohio University in 1960, an M.B.A. degree from the University of Virginia's Darden School of Business in 1962, and his Ph.D. degree from Northwestern University's Kellogg School of Management in 1966.

Dr. Rapp was a member of The Ohio State University faculty for 25 years, retiring in 1988. He served as a consultant for numerous savings and loans throughout the United States and served on the board of directors for several of them. He developed an asset and liability management program that was used on the national level and was sponsored by the U.S. Savings and Loan League for 25 years. These activities reflected his scholarly interest in the areas of financial management of savings and loans and commercial banks.

Highly regarded for his contributions in the classroom, Professor Rapp was recognized for outstanding teaching by the Undergraduate Student Forum in 1975. He was recognized by students as a rigorous and demanding teacher who tested their decision-making and analytical skills in the classroom. One former student noted in a letter to Dr. Rapp that "the training in organization of our time and energy, in establishing priorities, in communication, and in cooperation with and responsibility to fellow workers" was "by far the most beneficial asset of my college education."

In addition to serving students through direct classroom instruction, Professor Rapp developed several case studies to be used as a basis for discussion in various undergraduate classes as well as in executive development (now Executive Education) programs.

Faculty colleagues elected Dr. Rapp to the Graduate Council where he served on the curriculum committee.

He offered executive and personnel development training programs and taught asset and liability management programs in the federal home loan bank system for 15 years, including programs designed specifically for the Federal Home Loan Banks of Boston, Atlanta, Pittsburgh, Cincinnati, Chicago, San Francisco, and Seattle.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Wilbur A. Rapp its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Marcus H. Sandver

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 18, 2011, of Marcus H. Sandver, Professor Emeritus in the Department of Management and Human Resources in The Max M. Fisher College of Business.

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Professor Sandver was born in Bethesda, Maryland, on August 13, 1949. He grew up in Silverton, Oregon, and earned his B.A. degree in economics from Pacific Lutheran University in 1970, his M.A. degree in labor relations from the University of Colorado in 1973, and his Ph.D. degree in labor relations from the University of Wisconsin in 1976.

Dr. Sandver became a member of The Ohio State University faculty as an assistant professor in 1976 and served for 35 years before retiring in June of 2011. He received tenure in 1982 and was promoted to full professor in 1991.

His primary areas of research interest included collective bargaining, mediation, and compensation issues. Professor Sandver authored his first book, *Labor Relations: Process and Outcomes*, in 1987. He made numerous presentations at academic conferences, and received two Fulbright Professorships to present at Istanbul University and Marmara University. During his career he was actively involved in over 90 state and regional arbitrations and fact-findings.

Marc provided significant service to the University. Although too extensive for a complete listing, his contributions included membership on the University Senate in various capacities from 1994-2007, participation in University-wide orientation sessions, service to no fewer than five Graduate School committees, and appointment to several University-level committees related to benefits, salaries, and employment disputes. In 1991 he began a three-year term as Ph.D. program chair in the Fisher College of Business and served as acting chair of the Department of Management and Human Resources in 1988.

Professor Sandver had planned to return to the classroom as an Emeritus Professor and was scheduled to teach a course in human resources negotiations during autumn quarter of 2011.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Marcus H. Sandver its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

UNIVERSITY FOUNDATION REPORT

Resolution No. 2012-62

Synopsis: The University Foundation Report as of December 31, 2011, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Vig/Williams Endowed Chair in Orthodontics and The Chief Justice Thomas J. Moyer Professorship for the Administration of Justice and Rule of Law; the establishment of forty-six (46) named endowed funds; and the revision of five (5) named endowed funds; and the closure of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Foundation as of December 31, 2011, be approved.

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(See Appendix XXI for background information, page 455.)

UNIVERSITY FOUNDATION REPORT

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>	
The Century Bond Repayment Endowment Fund (Established with a portion of gain on a Treasury (Not gift money) rate lock transaction; used to help cover the interest payments on the \$500,000,000 century bonds until paid and the bonds defeased)	\$10,000,000.00
The Sneed Family Alumni Association Scholarship Endowment Fund (Established with gifts from Thomas and Phyllis Sneed; used to provide scholarships to currently enrolled students at any of OSU's campuses not receiving freshman recruiting)	\$50,000.00
4-H Equine Endowment Fund (Established with gifts from Schneider Saddlery Company, Inc. and friends of the 4-H Equine program; used to equally support the Ohio 4-H Horse Achievement Award and 4-H Equine programs) (grandfathered)	\$40,575.00
OSU Wyandot County Alumni Scholarship Endowment Fund (Established with gifts from alumni and friends; used to provide scholarship support for students from Wyandot County, Ohio) (grandfathered)	\$30,545.00
William A. Henson Endowed Mathematics Student Travel Fund (Established with gifts from William A. Henson; used to support students in the Department of Mathematics so they may participate in academic and professional events beyond the OSU campus) (grandfathered)	\$25,200.00
Paul P. and Annabelle W. Mechling Scholarship Fund (Established with gifts from Paul P. Mechling and Annabelle W. Mechling; used to equally to provide scholarships for students studying agriculture education in the College of Food, Agricultural, and Environmental Sciences and human ecology education in the College of Education and Human Ecology) (grandfathered)	\$25,119.95
OSU Alumni Club of Philadelphia, Pennsylvania Endowment Fund (Established with gifts from alumni and friends; used for scholarships for students from Philadelphia, Pennsylvania) (grandfathered)	\$25,000.00
<u>Change in Name and Description of Named Endowed Fund</u>	
From: OSU Medical Center Autism Endowment Fund in Neurology	
To: The OSU Medical Center Autism Endowment Fund at Nisonger Center	
<u>Establishment of Named Endowed Chair</u>	
Vig/Williams Endowed Chair in Orthodontics (Established with gifts from alumni and friends to honor Dr. Katherine Vig and Dr. Benjamin Williams; used to provide salary and program support to a distinguished faculty member in the Section of Orthodontics in the College of Dentistry) (grandfathered)	\$1,519,906.51

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Establishment of Named Endowed Professorship

The Chief Justice Thomas J. Moyer Professorship for the Administration of Justice and Rule of Law (Established with memorial gifts from friends, family, and colleagues; used to support a professorship position at the Moritz College of Law)	\$1,002,000.00
The Keith and Linda Monda International Experience Scholarships Fund (Established with gifts from Keith D. and Linda L. Monda; used to provide scholarships for students in the College of Arts and Sciences to participate in study-abroad programs)	\$1,010,781.25
The Stanley D. and Joan H. Ross Chair Fund in Neuromodulation (Established with gifts from Stanley D. and Joan H. Ross; used for a chair position supporting a physician faculty member in the field of brain neuromodulation in the Department of Neurological Surgery)	\$1,000,000.00
The Ann W. La Fontaine and John Garfield Williams Distinguished Scholars Endowment Fund (Established with gifts from the estate of Ann W. La Fontaine; used to provide merit-based scholarships)	\$500,000.00
The Wandell Family Football Defensive Coordinator Endowment Fund (Established with a gift from Deborah and Keith Wandell; to supplement costs of funding defensive coordinator positions for the football program)	\$392,105.48
The Lloyd L. Mambourg Agriculture Student Support Endowment Fund (Established with funding from a charitable remainder trust created by Lorayne G. Mambourg; used to support scholarships for students attending the College of Food, Agricultural, and Environmental Sciences)	\$266,833.00
The Hugh B. and Marie Carr Williams Distinguished Scholars Endowment Fund (Established with gifts from the estate of Ann W. La Fontaine; used to provide merit-based scholarships)	\$200,000.00
The Sally Lee Huston Endowed Scholarship Fund in the College of Veterinary Medicine (Established with an estate gift from Sally Lee Huston; to provide scholarship support for outstanding students in the College of Veterinary Medicine from Clinton County, Ohio)	\$161,073.05

Establishment of Named Endowed Funds

The Ruth C. Bailey Endowed Award Fund for Naturalized American Students (Established with a gift from Mr. Vincenzo Ferranti; used to further the mission of the Office of Diversity and Inclusion by providing scholarships to students who are foreign born, naturalized American citizens)	\$100,000.00
The Mary Beth Fontana Wise M.D. Faculty Development and Medical Education Fund (Established with gifts from Dr. Mary Beth Fontana Wise; used for the Master Teacher program in the College of Medicine)	\$100,000.00

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Ronald E. Myers, DDS, Diplomate, American Board of Prosthodontics, Scholarship Fund (Established with an estate gift from Dr. Ronald E. Myers and Ms. Kathleen Ann Kiefer; used to provide scholarships for students pursuing a D.D.S. degree)	\$75,000.00
The Albert M. Wiggins, Jr. Dean's Discretionary Fund (Established with a charitable gift annuity from Albert M. Wiggins, Jr.; used by the dean of the College of Business)	\$75,000.00
The Al Wiggins Men's Swimming Scholarship Fund (Established with a charitable gift annuity from Albert M. Wiggins, Jr.; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's swimming team)	\$75,000.00
Lois Kemp Shinkle Memorial Scholarship Fund in History (Established with an estate gift from Lois Kemp Shinkle; used to support students and programs with a focus on education within the Department of History)	\$62,493.22
The Telich Family Scholarship Fund (Established with a gift from MJPT II and Associates, Ltd.; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the football team)	\$60,000.00
The Betty Finke Bonnell, R.N. Scholarship Fund (Established with a gift from Susan Jane Bonnell in honor of her mother, Betty; used to provide financial aid to a student who is a member of The Ohio State University Marching Band)	\$53,671.14
The Elizabeth Heller Fox Fund for Study Abroad (Established with gifts from The Fox Foundation in honor of Elizabeth Heller Fox; used to provide study abroad support for undergraduate students in the College of Food, Agricultural, and Environmental Sciences)	\$51,171.78
The Robert L. and Phyllis J. Iles Award Fund for the Graduate Study of Myth (Established with a gift from Sarah Iles Johnston; used for one award each spring quarter for a graduate student to support the student's research on myth)	\$50,200.00
The Paul A. and Barbara D. Fodor Endowed Engineering Scholarship Fund (Established with gifts from Barbara D. Fodor in memory of her husband Paul A. Fodor; used for undergraduate scholarships for engineering majors)	\$50,077.50
The Harold R. Adams Scholarship Fund (Established with gifts from Kevin Adams in memory of his father, Harold R. Adams; used to provide scholarships to freshmen in the College of Food, Agricultural, and Environmental Sciences)	\$50,000.00
Dr. Bruce W. Dunnington Engineering Scholarship Endowment Fund (Established with a gift from Adele Foley in honor of Dr. Bruce W. Dunnington; used to provide scholarships to students in the College of Engineering)	\$50,000.00

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The Nell Ann Frump Memorial Scholarship Fund (Established with a gift from Timothy A. Frump; used for scholarships for undergraduate students who are graduates of Leesburg Fairfield High School)	\$50,000.00
The Richard C. Castor and Eva N. Castor Gross Scholarship Fund (Established with a gift from Eva Castor Gross; used to provide scholarships to undergraduate students with preference given to graduates of Nelsonville York High School)	\$50,000.00
The Tim and Jo Ellen Hayes Scholarship Endowment Fund (Established with a gift from Timothy and Jo Ellen Hayes; used to provide scholarships for students in the College of Veterinary Medicine)	\$50,000.00
The Gladys Mason Scholarship Fund (Established with an estate gift from Gladys Mason; used to provide scholarships for students in the College of Education and Human Ecology)	\$50,000.00
The Tomski Family Athletic Scholarship Fund (Established with a gift from TH Manufacturing; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the women's gymnastics team)	\$50,000.00
The Albert M. Wiggins, Jr. Longaberger Building Fund (Established with a charitable gift annuity from Albert M. Wiggins, Jr.; used for maintenance and capital improvements for the Longaberger Alumni House)	\$50,000.00
The Al Wiggins Discretionary Fund for Men's Swimming (Established with a charitable gift annuity from Albert M. Wiggins, Jr.; used at the discretion of the coach of the men's swimming team)	\$50,000.00
The Rudolph Family Fund (Established with a gift from Fred J. Rudolph; used to equally supplement "The John H. Dunlap, Jr. Fund for Education, Outreach, and Development at Stone Laboratory" and the "Sheila and Gene Smith Northwest Ohio Athletic Scholarship Fund") (grandfathered)	\$42,500.74
Eileen Grice Consumer Sciences Teacher Education Scholarship Fund (Established with gifts in memory of Eileen Grice from numerous donors; used to provide scholarship support to students preparing for careers in family and consumer sciences secondary teaching) (grandfathered)	\$35,776.12
Hervida 4-H Camp Endowment Fund (Established with gifts from friends of Hervida 4-H Camp; used to support Hervida 4-H Camp) (grandfathered)	\$28,720.63
Wayne K. Hoy and Anita Woolfolk Hoy Scholarship Fund (Established with gifts from Dr. Wayne K. Hoy and Dr. Anita Woolfolk Hoy; used to provide scholarships for students in the College of Education and Human Ecology) (grandfathered)	\$27,124.63

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The Robert G. Gottesman Excellence in Viticulture and Enology Endowment Fund (Established with gifts made from members of the Ohio Wine and Grape Association; used to support faculty and students within the viticulture and enology program) (grandfathered)	\$26,785.67
The Michael L. Scott Fund for Technology Education (Established with gifts made in memory of Dr. Michael L. Scott from numerous donors; used to purchase equipment for the Technology Education Program in the College of Education and Human Ecology) (grandfathered)	\$26,474.11
The Mike and Jill Eversole Nolan and Family Study Abroad Fund (Established with a gift from Mike and Jill Eversole Nolan; used for scholarships for undergraduate students enrolled in an approved study abroad program in the College of Food, Agricultural, and Environmental Sciences) (grandfathered)	\$26,080.00
Buckeye Leadership Workshop Endowment Fund (Established with gifts from friends of Buckeye Leadership Workshop, Inc.; used to provide awards for OSU Extension staff and faculty, Ohio 4-H members and volunteers, and/or OSU Extension volunteers to attend the Buckeye Leadership Workshop) (grandfathered)	\$25,617.38
Food, Agricultural and Biological Engineering (FABE) Departmental Student Organizations Development Fund (Established with gifts from Thomas L. Bean, FABE Student Organizations, alumni, and friends of the department; used to enrich experiences for students participating in student clubs and organizations within the Department of FABE) (grandfathered)	\$25,450.00
Ohio State Fair Hall of Fame Junior Fair Board Scholarship Endowment Fund (Established with gifts from Ohio State Fair Hall of Fame recipients and friends; used to provide scholarship awards to members of the Ohio State Fair Junior Fair Board) (grandfathered)	\$25,085.00
Norman Levine Memorial Endowment Fund (Established with anonymous gifts from a grateful student of Professor Levine; used at the discretion of the director of the University Libraries) (unrestricted)	\$25,000.00
The Kanaan Beckwith Sievers Fund (Established with gifts from Samira Beckwith; used to provide support split between three specific areas to be used at the discretion of each area's top administrator) (unrestricted)	<u>\$25,000.00</u>

Change in Name of Named Endowed Fund

From: Kathleen Retzler Memorial 4-H Endowment Fund for Clermont County
To: Clermont County 4-H Endowment Fund in Memory of Kathleen Retzler

Change in Name and Description of Named Endowed Funds

From: Hrusovsky Family / GroundWork Group Internship Fund
To: Hrusovsky Family Internship Fund

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From: Donald D. Mayhew Memorial Fellowship Endowment Fund
To: Donald D. Mayhew Memorial Scholarship Fund

From: Photography Endowment Fund
To: Arthur and Geraldine Nelson Photography Endowment Fund

Total Gifts \$7,791,367.16

Establishment of Named Endowed Funds

The Century Bond Repayment Endowment Fund

The Century Bond Repayment Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University with a transfer from a portion of the proceeds from a gain on a Treasury rate lock transaction.

Until the earlier of 1) when market value and realized distribution combined reach \$500,000,000, or 2) June 1, 2111 has been reached, the annual distribution from this endowed fund shall be reinvested in the endowment principal.

If the combined market value and realized distribution reaches \$500,000,000 before June 1, 2111, then \$500,000,000 shall be withdrawn from this fund and placed in an operating fund account (segregated for the purpose of paying off the \$500,000,000 principal of the General Receipts Bonds Series 2011 A due on June 1, 2111). The annual distribution from the remainder of this fund, and principal if needed, shall then be used to help cover the interest payments on the \$500,000,000 century bonds. Once all century bond payments, both interest and principal, have been made or the bonds defeased, this endowment fund will dissolve and the remainder will be used at the discretion of the chief financial officer and senior vice president for Business and Finance in consultation with the president.

If the fund does not reach \$500,000,000 by June 1, 2111, the fund will terminate and all available market value and distribution will be used to pay the \$500,000,000 principal. Additional University funds will be used to cover the difference.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use shall be designated by the University's Board of Trustees in consultation with the chief financial officer and senior vice president for Business and Finance in consultation with the president.

Amount Establishing Endowment: \$10,000,000.00 (not gift money)

The Sneed Family Alumni Association Scholarship Endowment Fund

The Sneed Family Alumni Association Scholarship Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University, with gifts from Thomas (B.S. 1981) and Phyllis (Ph.D. 1985) Sneed of Houston, Texas.

The annual distribution from this fund shall provide undergraduate scholarships to currently enrolled students at any of The Ohio State University campuses not receiving freshman recruiting scholarships (i.e. Maximus and Morrill Programs), with preference given based on academic performance and financial need. The scholarship may be renewed based upon continued superior academic performance and financial need. One or more of the scholarships shall be used to support educational diversity at the University with particular attention to, but not limited to, African Americans or other underrepresented groups.

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Scholarships will be awarded by the Alumni Association in consultation with Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, if possible, and from the director of the Alumni Association and the director of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

4-H Equine Endowment Fund

The 4-H Equine Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University, with gifts from Schneider Saddlery Company, Inc. and friends of the 4-H Equine program.

One half of the annual distribution from this fund shall be used to support the Ohio 4-H Horse Achievement Award sponsored by Schneider Saddlery Company, Inc. If this award ceases to exist, this portion of the annual distribution may be used for other 4-H Equine programming needs.

The remaining half of the annual distribution shall be used to support 4-H Equine programs including, but not limited to, education and programs for 4-H youth, 4-H volunteer training, and awards and recognition for 4-H members. Expenditures from this fund must be approved by the assistant director of OSU Extension for 4-H Youth Development or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for 4-H Youth Development.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for 4-H Youth Development.

Amount Establishing Endowment: \$40,575.00 (grandfathered)

OSU Wyandot County Alumni Scholarship Endowment Fund

The OSU Wyandot County Alumni Scholarship Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University, with gifts from alumni and friends.

The annual distribution from this fund shall provide scholarship support for students from Wyandot County, Ohio. Scholarship recipients shall be selected by the director of the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, if possible, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$30,545.00 (grandfathered)

William A. Henson Endowed Mathematics Student Travel Fund

The William A. Henson Endowed Mathematics Student Travel Fund be established February 10, 2012, by the Board of Trustees of The Ohio State University, with gifts from William A. Henson (B.S. 1978).

The annual distribution from this fund shall be used to enable undergraduate and/or graduate students in the Department of Mathematics in the College of Arts and Sciences to participate in academic and professional events beyond The Ohio State University campus at the discretion of the chairperson with approval from the executive dean of the College of Arts and Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, if possible, and from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$25,200.00 (grandfathered)

Paul P. and Annabelle W. Mechling Scholarship Fund

The Paul P. and Annabelle W. Mechling Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University, with gifts from Paul P. Mechling (B.S. 1942 Agriculture Education, M.S. 1954 Agriculture Education) and Annabelle W. Mechling (B.S. 1942 Home Economics).

The annual distribution from this fund shall be used to equally support scholarships in agriculture education in the College of Food, Agricultural, and Environmental Sciences and human ecology education in the College of Education and Human Ecology at The Ohio State University main campus or regional campuses including the Agricultural Technical Institute. Qualified candidates must be from Champaigne, Darke, Fairfield, Hocking, Muskingum or Perry Counties in Ohio and have a minimum 2.75 GPA during year of application. Preference shall be given to students who are current or former members of Ohio 4-H or Ohio FFA. In the event there are no qualified students from the counties specified the scholarship may be awarded to a student from anywhere in Ohio.

Recipients shall be selected by the scholarship selection committee in each college in accordance with the guidelines approved by the respective dean, and in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, if possible, and the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences, and the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$25,119.95 (grandfathered)

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OSU Alumni Club of Philadelphia, Pennsylvania Endowment Fund

The OSU Alumni Club of Philadelphia, Pennsylvania Endowment Fund be established February 10, 2012, by the Board of Trustees of The Ohio State University, with gifts from alumni and friends.

The annual distribution from this fund shall provide merit-based scholarships for students from Philadelphia, Pennsylvania. Scholarship recipients shall be selected by the director of the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, if possible, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Name and Description of Named Endowed Fund

The OSU Medical Center Autism Endowment Fund at Nisonger Center

The OSU Medical Center Autism Endowment Fund in Neurology was established September 22, 2006, by the Board of Trustees of The Ohio State University, in honor of David Beversdorf M.D. with support from Stephen Strasser, Ph.D. (retired associate professor of Health Services Management and Policy) of Dublin, Ohio. The name and description were revised February 10, 2012.

The annual distribution from this fund shall support research and professional education and training programs on the diagnosis, treatment, and cure of autism and/or related conditions or diseases. Income allocation shall be made at the recommendation of the director of Nisonger Center in consultation with the senior vice president for Health Sciences. Support may be provided for, but is not limited to: lectures by visiting faculty; supplies or equipment; conference, travel or publishing costs for research or educational purposes; implementation of new instructional technology or teaching models; or for fellowships or scholarships.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Nisonger Center.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor (or their representative) and as recommended by the director of Nisonger Center in consultation with the senior vice president for Health Sciences.

Establishment of Named Endowed Chair

Vig/Williams Endowed Chair in Orthodontics

The College of Dentistry Endowed Chair Fund in Orthodontics was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends to honor Dr. Katherine Vig and Dr. Benjamin Williams, two former chairs of the Section of Orthodontics. The name was revised April 4, 2008. The funding level was reached and the chair was established February 10, 2012.

The annual distribution shall be used to provide salary and program support to a distinguished faculty member in the Section of Orthodontics in the College of Dentistry. The holder of this position will be recommended to the executive vice president and provost by the dean of the College of Dentistry in consultation with the chair of the Section of Orthodontics and approved by the Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry and the chair of the Section of Orthodontics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Dentistry and the chair of the Section of Orthodontics.

Amount Establishing Chair: \$1,519,906.51 (grandfathered)

Establishment of Named Endowed Professorship

The Chief Justice Thomas J. Moyer Professorship for the Administration of Justice and Rule of Law

The Chief Justice Thomas J. Moyer Professorship for the Administration of Justice and Rule of Law was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of

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The Ohio State University Foundation, with memorial gifts from friends, family, and colleagues to honor and continue Chief Justice Moyer's legacy of integrity and professionalism, deepening the impact of these qualities on the lives of countless students and on the law itself.

The annual distribution shall support a professorship position at The Michael E. Moritz College of Law. The holder of this position will be recommended by the dean of the Moritz College of Law to the executive vice president and provost and to the Board of Trustees for their approval.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the Moritz College of Law.

Amount Establishing Professorship: \$1,002,000.00

Establishment of Named Endowed Funds

The Keith and Linda Monda International Experience Scholarships Fund

The Keith and Linda Monda International Experience Scholarships Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Keith D. (B.S. 1968, M.A. 1971) and Linda L. Monda.

The annual distribution from this fund shall be used to provide need-based scholarships for students enrolled in the College of Arts and Sciences to participate in study-abroad programs. Expenses may include, but are not limited to travel, housing, program fees, and other costs associated with living and studying in a foreign country. A committee of faculty appointed by the executive dean of the College of Arts and Sciences shall select the scholarship recipients. The Office of Student Programs in the College of Arts and Sciences shall administer the program in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$1,010,781.25

Total Commitment: \$5,000,000.00

The Stanley D. and Joan H. Ross Chair Fund in Neuromodulation

The Stanley D. and Joan H. Ross Chair Fund in Neuromodulation was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Stanley D. Ross (B.A. English 1962) and Joan "Jodi" H. Ross of Columbus, Ohio.

Until the principal balance reaches \$2,000,000, the annual distribution from this fund shall be held in the distribution fund. After the principal balance reaches \$2,000,000, the annual distribution from this fund shall be used for a chair position supporting a nationally or internationally recognized physician faculty member in the field of brain neuromodulation in the Department of Neurological Surgery, with a preference for the holder to be the director of the Center for Neuromodulation.

The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department of Neurological Surgery and approved by the senior vice president for Health Sciences and the dean of the College of Medicine. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director or chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, and as recommended by the chairperson of the Department of Neurological Surgery in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$1,000,000.00

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**The Ann W. La Fontaine and John Garfield Williams
Distinguished Scholars Endowment Fund**

The Ann W. La Fontaine and John Garfield Williams Distinguished Scholars Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Ann W. La Fontaine (B.S. 1937) of Stuart, Florida, honoring her brother, John Garfield Williams (B.S. 1946) of Oak Harbor, Ohio.

The annual distribution from this fund shall provide one or more merit scholarships for Ann W. La Fontaine and John Garfield Williams Distinguished Scholars. Recipients shall be National Merit Scholars and selected based upon the criteria for Distinguished Scholars. This fund shall be administered by the University Honors Center in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University Honors Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the University Honors Center.

Amount Establishing Endowment: \$500,000.00

The Wandell Family Football Defensive Coordinator Endowment Fund

The Wandell Family Football Defensive Coordinator Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Deborah and Keith Wandell from Mequon, Wisconsin.

The annual distribution from this fund shall supplement the cost of funding defensive coordinator positions for the football program at The Ohio State University, as approved by the director of the Department of Athletics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the director of the Department of Athletics.

Amount Establishing Endowment: \$392,105.48

The Lloyd L. Mambourg Agriculture Student Support Endowment Fund

The Lloyd L. Mambourg (B.S. 1954) Agriculture Student Support Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with funding from a charitable remainder trust created by Lorayne G. Mambourg to honor her husband, with an initial gift of her ancestral land in Granger Township, County of Medina, State of Ohio, settled by her family shortly after Ohio became a state of the United States.

The annual distribution from this fund shall be used to support scholarships for worthy students attending the College of Food, Agricultural, and Environmental Sciences (the College) based on financial need, leadership skills, and academic promise. The recipients of the scholarships should be those "best and brightest" students who are experiencing financial difficulties. Recipients shall be informed about the grantor and her husband, Lloyd L. Mambourg, who was an alumnus of the College. Scholarship recipients shall be selected by the College's scholarship selection committee in accordance with guidelines approved by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences or his/her designee, and in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Additionally, the funds may be used for an "excellence program" to provide state-of-the-art equipment for the College and to provide for distinguished visitors and speakers, to be known as the Mambourg Lectures Program when used for this purpose. The funds also may be used for "leadership development" to enable various outside-the-classroom student enrichment events and activities, and to augment the executive dean's emergency funds for student financial emergencies.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$266,833.00

The Hugh B. and Marie Carr Williams Distinguished Scholars Endowment Fund

The Hugh B. and Marie Carr Williams Distinguished Scholars Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Ann W. La Fontaine (B.S. 1937) of Stuart, Florida, in memory of her parents.

The annual distribution from this fund shall provide one or more merit scholarships for Hugh B. and Marie Carr Williams Distinguished Scholars. Recipients shall be National Merit Scholars and selected based upon the criteria for Distinguished Scholars. This fund shall be administered by the University Honors Center in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University Honors Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the University Honors Center.

Amount Establishing Endowment: \$200,000.00

The Sally Lee Huston Endowed Scholarship Fund in the College of Veterinary Medicine

The Sally Lee Huston Endowed Scholarship Fund in the College of Veterinary Medicine was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Sally Lee Huston.

The annual distribution from this fund shall provide scholarship support for one or two outstanding student(s) in the College of Veterinary Medicine from Clinton County, Ohio. Recipients will be selected by the dean of the College of Veterinary Medicine in

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consultation with the University's Office of Student Financial Aid and the associate dean for Student Affairs

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$161,073.05

The Ruth C. Bailey Endowed Award Fund for Naturalized American Students

The Ruth C. Bailey Endowed Award Fund for Naturalized American Students was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mr. Vincenzo Ferranti (B.A. 1970, M.B.A. 1972).

Mr. Ferranti is a naturalized American citizen who was born in Italy. He attended The Ohio State University on the G.I. bill and was profoundly touched by the dedication and assistance provided to him by Miss Ruth C. Bailey, an Ohio State University staff member from 1937-1974. She was the first to step in to handle the thousands of soldiers who flocked to the campus after WW II. As the war ended, more students from foreign countries expressed an interest in attending Ohio State. Various projects were started to bring these students to the University to study. Miss Bailey had the job of getting them situated, and started spending more and more time with them as they grew in number. This award will carry on her caring tradition by supporting a multicultural student population and celebrating excellence in multicultural interaction and understanding provided by Ohio State faculty and staff.

The annual distribution from this fund shall be used to further the mission of the Office of Diversity and Inclusion. First priority is to provide scholarships to students with demonstrated financial need who are foreign born, naturalized American citizens. The scholarship may support up to three students annually. Expenditures may include general tuition costs, room and board, and/or participation in study abroad programs. Students who wish to study Italian culture will be given special priority.

The Office of Diversity and Inclusion shall be responsible for reviewing scholarship applications to ensure they meet the above criteria and selecting the scholarship recipients. Scholarships shall be awarded in consultation with the Office of International Affairs and the Office of Student Financial Aid. Prior to awarding the scholarships, the Office of Diversity and Inclusion shall share information about the selected recipients with the donor and answer questions about the selection process.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. If an alternate designation is needed, the Foundation shall seek advice from the donor or his designee, and the vice provost for Diversity and Inclusion.

Second priority is to provide awards to faculty and staff of The Ohio State University who in the previous year have demonstrated a significant contribution toward multicultural interaction and understanding. To qualify, candidates must be nominated by the Office of Diversity and Inclusion.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the vice provost for Diversity and Inclusion.

Amount Establishing Endowment: \$100,000.00

**The Mary Beth Fontana Wise M.D. Faculty
Development and Medical Education Fund**

The Mary Beth Fontana Wise M.D. Faculty Development and Medical Education Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Mary Beth Fontana Wise of Columbus, Ohio.

At OSU, Dr. Mary Beth Fontana Wise earned two degrees (B.A. Arts and Sciences 1963, M.D. 1966) and completed medical residency and cardiology fellowship training from 1967-1971. Dr. Fontana Wise joined the faculty of the Department of Internal Medicine in 1970, becoming an assistant professor in 1971 and an associate professor in 1976. In 2004, she was appointed as Associate Professor Emeritus of Internal Medicine.

During her tenure in the College of Medicine, Dr. Fontana Wise received numerous honors and recognitions as a clinician and educator, devoting much of her career to innovative medical education and public service. From 1972 with her early involvement with the Independent Study Program, later with Integrated Pathway Med I and Med II programs, and through the present, her leadership and teaching efforts have greatly strengthened curriculum, teaching effectiveness, problem-based learning, medical student experiences, CME activities, and recertification courses.

She received the College's Distinguished Educator Award (1999), Alumni Achievement Award (2002), Professor of the Year (2005), Faculty Teaching Award (2011), and the Department of Internal Medicine's Earl N. Metz Distinguished Physician Award of Internal Medicine (2004) and Charles F. Wooley MD Transmission of Excellence Teaching Award (2000). Additionally, medical students have chosen her 20 times as Outstanding Teacher from 1986-2011. Since 2009, she has held The Harry C. and Mary Elizabeth Powelson Professorship in Medicine appointment.

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The annual distribution from this fund shall be used for the Master Teacher program of the College of Medicine as an award to current or retired/emeriti faculty of the College recognized through the Courage To Teach (CTT) program as exemplary teachers in the development of excellent, professional, and humanistic clinical physicians. The award shall be known as *The Mary Beth Fontana Wise MD Master Teacher Award*.

Candidates for the award must be designated as Master Teacher. The goals, responsibilities, qualifications and selection process of Master Teacher are defined by CTT faculty and the Center of Education and Scholarship (CES) under the Faculty Advancement Mentoring and Engagement (FAME) umbrella. Appointment as a Master Teacher as well as the selection of Master Teacher award recipients will be made by the dean of the College of Medicine on recommendation by CTT and CES. Should the CTT and CES cease to exist, the Master Teacher program and this respective award will be continued by a committee, of faculty educators dedicated to the principles established by CTT, who shall be appointed by the dean of the College of Medicine.

Distribution of funds will occur at the time of Master Teacher designation and will go directly to the faculty member, not their department, unless the designee wishes to use the funds to obtain release time for teaching from their department. Award funding to a Master Teacher may be renewed if criteria for faculty development and employment of active education strategies are fulfilled according to guidelines established by CTT and CES.

Distribution will not be used for faculty or administrative salaries or benefits and will be allocated by the vice dean for Education in the College of Medicine in consultation with the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean or vice dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and as recommended by the vice dean for Education in the College of Medicine in consultation with the dean of the College of Medicine.

Amount Establishing Endowment: \$100,000.00

**Ronald E. Myers, DDS, Diplomate,
American Board of Prosthodontics, Scholarship Fund**

The Ronald E. Myers, DDS, Diplomate, American Board of Prosthodontics, Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Dr. Ronald E. Myers (B.A. 1973, D.D.S. 1979) and Ms. Kathleen Ann Kiefer (B.S. 1974, M.S. 1979) of Brooksville, Florida.

The annual distribution from this fund shall provide scholarships for students pursuing a D.D.S. degree within the College of Dentistry. Scholarship recipients shall be selected by the dean of the College of Dentistry in consultation with the Office of Student Financial Aid.

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It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, students who are veterans of the United States Armed Services who have been honorably discharged from their service obligations. If multiple students enrolled in the College of Dentistry meet these criteria, the student who demonstrates the highest degree of academic merit shall be awarded the scholarship. Scholarships shall be renewable for a maximum of three (3) years.

If no candidates exist, or if the annual distribution of the fund exceeds the tuition liabilities of all qualified students, the annual distribution should be awarded to a student or students with unmet tuition responsibilities who demonstrate a financial need and have the highest degree of academic merit.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Dentistry.

Amount Establishing Endowment: \$75,000.00

The Albert M. Wiggins, Jr. Dean's Discretionary Fund

The Albert M. Wiggins, Jr. Dean's Discretionary Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a charitable gift annuity from Albert M. Wiggins, Jr. (B.S. 1957) of Ligonier, Pennsylvania.

The annual distribution from this fund shall be used by the dean of The Max M. Fisher College of Business to support such activities of the faculty, students, and staff as he or she shall determine to be in accordance with the strategic plans of the College.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the Fisher College of Business.

Amount Establishing Endowment: \$75,000.00

The Al Wiggins Men's Swimming Scholarship Fund

The Al Wiggins Men's Swimming Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a charitable gift annuity from Albert M. Wiggins, Jr. (B.S. 1957) of Ligonier, Pennsylvania.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree and is a member of the men's varsity swimming team. Scholarship recipients shall be selected by the director of the Department of Athletics in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics in consultation with the coach of the men's swimming team.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Department of Athletics in consultation with the coach of the men's swimming team.

Amount Establishing Endowment: \$75,000.00

Lois Kemp Shinkle Memorial Scholarship Fund in History

The Lois Kemp Shinkle Memorial Scholarship Fund in History was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Lois Kemp Shinkle (B.S. 1943).

The annual distribution from this fund shall provide support to students and programs with a focus on education within the Department of History as recommended by the Department's chairperson and approved by the executive dean of the College of Arts and

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Sciences. Scholarship recipients shall be selected in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of History.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of History.

Amount Establishing Endowment: \$62,493.22

The Telich Family Scholarship Fund

The Telich Family Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from MJPT II and Associates, Ltd.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the football team and is pursuing an undergraduate degree at The Ohio State University. Recipients shall be selected by the director of the Department of Athletics in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the director of the Department of Athletics.

Amount Establishing Endowment: \$60,000.00
Total Commitment: \$150,000.00

The Betty Finke Bonnell, R.N. Scholarship Fund

The Betty Finke Bonnell, R.N. Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Susan Jane Bonnell (B.A. 1970) in honor of her mother, Betty (Cert. 1937).

The annual distribution from this fund shall provide financial aid to a student who is a member of The Ohio State University Marching Band. Recipients shall be selected by the director of the Marching Band in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Marching Band.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the director of the Marching Band.

Amount Establishing Endowment: \$53,671.14

The Elizabeth Heller Fox Fund for Study Abroad

The Elizabeth Heller Fox Fund for Study Abroad was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Fox Foundation in honor of Elizabeth Heller Fox (B.S. 2011 Landscape Horticulture), daughter of Elizabeth (B.A. 1986 Political Science) and Robert Fox.

The annual distribution from the fund shall be used to provide study abroad scholarship support for undergraduate students in the College of Food, Agricultural, and Environmental Sciences who are participating in study abroad programs. Preference shall be given to

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those students majoring in Sustainable Plant Systems with Horticulture or Landscape Design specializations. Recipients shall be selected by the College's scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences, and in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

As sufficient funds are available, it is the donor's preference to have scholarship awards equivalent to 100% of the cost of the study abroad program including airfare. This preference shall not preclude the College from making awards of lesser amounts based on the number and needs of qualified candidates.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should it exist, and from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

Amount Establishing the Endowment: \$51,171.78

The Robert L. and Phyllis J. Iles Award for the Graduate Study of Myth

The Robert L. and Phyllis J. Iles Award for the Graduate Study of Myth in the Center for the Study of Religion was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sarah Iles Johnston.

The annual distribution from this fund shall be used for one award of up to \$2,000 each spring quarter to a graduate student in the Division of Arts and Humanities in support of that student's research on myth. The award shall be supplemented by \$1,000 from the Division of the Arts and Humanities and supplemented by up to \$1,000 from the student's home department for a possible total of up to \$4,000. Studies of the myths of any culture from any period of human history are eligible for consideration. A myth is a story that is sacred to and shared by a group of people who find important meanings in it, as it is conveyed through narrative, art or ritual. Eligible projects include, but are not limited to: the relationships between myths and religious practices, the uses of myth in literary and artistic productions, and the reuse of one culture's myths by other cultures. Possible approaches include, but are not limited to, the anthropological, the literary, the historical, and the folkloric, as well as creative approaches that aim to re-present a myth as part of a new artistic product.

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Candidates will be selected based on merit, although some preference will be given to proposals that cite specific need of funding for travel or for other expenses related to research or to performance or production of artistic projects. Preference will be given to candidates whose projects are part of a doctoral dissertation (with exceptions granted for students in departments that offer only the master's degree). Recipients shall be selected by the executive dean of the College of Arts and Sciences, the director of the Center for the Study of Religion, the director for the Center of Folklore Studies, and a member of the Department of Greek and Latin as appointed by the chairperson in consultation with the Office of Student Financial Aid and Sarah Iles Johnston or their appointee. If the Center for the Study of Religion ceases to exist as an independent entity at The Ohio State University, then the endowment will be placed in the Department of Greek and Latin and the selection process will remain in place.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$50,200.00

The Paul A. and Barbara D. Fodor Endowed Engineering Scholarship Fund

The Paul A. and Barbara D. Fodor Endowed Engineering Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Barbara D. Fodor in memory of her husband Paul A. Fodor (B.S. Chemical Engineering 1940).

The annual distribution from this fund shall provide a scholarship to an undergraduate student in good academic standing, with a minimum grade point average of 2.5, who is majoring in engineering and demonstrates financial need. This scholarship shall be renewable for a maximum of eight semesters as long as the recipient continues to fulfill all selection criteria. Recipients shall be selected by the dean of the College of Engineering in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the College of Engineering.

Amount Establishing Endowment: \$50,077.50

The Harold R. Adams Scholarship Fund

The Harold R. Adams Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Kevin Adams (B.S. 1983 Animal Science, M.S. 1986 Agricultural Economics) of Covington, Louisiana, in memory of his father, Harold R. Adams (B.S. 1951 Animal Science).

The annual distribution shall be used to support one or more scholarships in the College of Food, Agricultural, and Environmental Sciences excluding the School of Environment and Natural Resources. Eligible students must be entering freshmen on the Columbus, Ohio, campus and graduates of one of the following Highland County, Ohio, high schools, Fairfield, Hillsboro, White Oak, Greenfield, and Lynchburg Clay, with at least a 2.5 cumulative grade point average, and with demonstrated leadership in co-curricular activities. Preference shall be given to students with financial need. The scholarship may be awarded to the same students in successive years, not to exceed two years, provided the students remain in good academic standing, progress towards their degrees, and continue to meet the scholarship's criteria including at least a 2.5 cumulative grade point average.

Scholarship recipients shall be selected by the College's scholarship selection committee in accordance with guidelines approved by the vice president for Agricultural Administration and the executive dean of Food, Agricultural, and Environmental Sciences, and in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and

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from the vice president for Agricultural Administration and the executive dean of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

Dr. Bruce W. Dunnington Engineering Scholarship Endowment Fund

The Dr. Bruce W. Dunnington Engineering Scholarship Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Adele Foley in honor of Dr. Bruce W. Dunnington (B.S. 1948, M.S. 1949, Ph.D. 1951).

Bruce was born in Lore City, Ohio, on November 26, 1924. His mother died when he was 14 having suffered for 10 years with Tuberculosis. During that period Bruce was shifted back and forth from his maternal and paternal grandmothers. At 17 he went to work in the steel mills and at 18 enlisted in the U.S. Army in 1942. Because he was very intelligent, the army sent him to school for meteorology. After the war he enrolled at Ohio State.

Dr. Bruce Dunnington was the founder and president of Glennel Corporation, now well-known as Wendt USA; Dunnington Division. Bruce was known worldwide as an expert on diamond abrasives, dressing products, and diamond finishing processes. Early in his distinguished career he worked at DuPont as a senior research supervisor for the Atomic Energy Division. Later he was involved in diamond development activities, was co-inventor of the process for synthesizing diamond, and was instrumental in commercializing this valuable new product. He also held a position at Battelle Institute where he was active in the development of nuclear fuels and other advanced materials.

The annual distribution from this fund shall be used to provide scholarship support to students enrolled in the College of Engineering who are first generation college students demonstrating financial need. Scholarship recipients shall be selected by the College's scholarship committee in consultation with the University's Office of Student Financial Aid. The scholarships are renewable as long as recipients maintain a minimum 3.0 grade point average.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the College of Engineering.

Amount Establishing Endowment: \$50,000.00

The Nell Ann Frump Memorial Scholarship Fund

The Nell Ann Frump Memorial Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Timothy A. Frump (B.S. 1987) of Taylorville, Illinois.

The annual distribution from this fund shall provide one or more non-renewable scholarships to undergraduate students with demonstrated financial need who are graduates of Leesburg Fairfield High School. First preference will be given to entering freshmen who are enrolled at the Columbus campus. Second preference will be given to entering freshmen who are enrolled at any OSU campus. Third preference will be given to current undergraduate student(s) who are enrolled at the Columbus campus. Fourth preference will be given to current undergraduate student(s) who are enrolled at any OSU campus. If there are no eligible candidates from the preferred high school or if the preferred high school ceases to exist, consideration may be given to residents of Highland County, Ohio. Scholarship recipients shall be selected by the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

The Richard C. Castor and Eva N. Castor Gross Scholarship Fund

The Richard C. Castor and Eva N. Castor Gross Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Eva Castor Gross of Dayton, Ohio.

The annual distribution from this fund shall provide one or more renewable merit-based scholarships to undergraduate students with preference given to graduates of Nelsonville York High School in Nelsonville, Ohio. If there are no eligible candidates from the preferred high school or if the preferred high school no longer exists, consideration may be given to residents of Athens County, Ohio. Scholarships are renewable for up to 12 quarters (or 8 semesters) as long as the recipient(s) maintains a cumulative 3.0 grade point average. Scholarships may be used for tuition, room and board, books, and supplies. Scholarship recipients will be selected by the Office of Student Financial Aid.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of the Office of Student Financial Aid.

Amount Establish Endowment: \$50,000.00

The Tim and Jo Ellen Hayes Scholarship Endowment Fund

The Tim and Jo Ellen Hayes Scholarship Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Timothy (B.S. 1973, D.V.M. 1974) and Jo Ellen (B.S. 1971, M.S. 1972, J.D. 1993) Hayes from Cambridge, Ohio.

The annual distribution from this fund shall provide one scholarship for a student enrolled in The Ohio State University, College of Veterinary Medicine who is in good academic standing with preference given to students from Guernsey, Noble, or Muskingum counties of Ohio. Scholarship recipients shall be selected by the dean of the College of Veterinary Medicine in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$50,000.00

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The Gladys Mason Scholarship Fund

The Gladys Mason Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Gladys Mason (B.S. 1929).

The annual distribution from this fund shall provide scholarships for students enrolled in the College of Education and Human Ecology, Department of Human Nutrition or dietetic programs. Scholarship recipients shall be recommended by the Department's chairperson and selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$50,000.00

The Tomski Family Athletic Scholarship Fund

The Tomski Family Athletic Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from TH Manufacturing of New Paris, Ohio.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the women's gymnastics team and is pursuing an undergraduate degree at The Ohio State University. Scholarship recipients shall be selected by the director of the Department of Athletics in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent

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years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the director of the Department of Athletics.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$150,000.00

The Albert M. Wiggins, Jr. Longaberger Building Fund

The Albert M. Wiggins, Jr. Longaberger Building Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a charitable gift annuity from Albert M. Wiggins, Jr. (B.S. 1957) of Ligonier, Pennsylvania.

The annual distribution from this fund shall be used for maintenance and capital improvements for the Longaberger Alumni House as determined by the responsible University officials in consultation with the president/CEO of The Ohio State University Alumni Association.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the president/CEO of the Alumni Association.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the president/CEO of the Alumni Association.

Amount Establishing Endowment: \$50,000.00

The Al Wiggins Discretionary Fund for Men's Swimming

The Al Wiggins Discretionary Fund for Men's Swimming was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a charitable gift annuity from Albert M. Wiggins, Jr. (B.S. 1957) of Ligonier, Pennsylvania.

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The annual distribution from this fund shall be used at the discretion of the coach of the men's swimming team for such uses and purposes as he or she shall determine from time to time and approved by the director of the Department of Athletics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics in consultation with the coach of the men's swimming team.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Department of Athletics in consultation with the coach of the men's swimming team.

Amount Establishing Endowment: \$50,000.00

The Rudolph Family Fund

The Rudolph Family Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Fred J. Rudolph (B.S. 1985), of Walbridge, Ohio.

The annual distribution from this fund shall supplement two funds at The Ohio State University. Fifty percent of the annual distribution will go to "The John H. Dunlap, Jr. Fund for Education, Outreach, and Development at Stone Laboratory" (241860) and fifty percent of the annual distribution will go to the "Sheila and Gene Smith Northwest Ohio Athletic Scholarship Fund" (266720).

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agriculture Administration and executive dean of Food, Agricultural, and Environmental Sciences, and director of the Department of Athletics and the.

Amount Establishing Endowment: \$42,500.74 (grandfathered)

Eileen Grice Consumer Sciences Teacher Education Scholarship Fund

The Eileen Grice Consumer Sciences Teacher Education Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State

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University Foundation, with gifts in memory of Eileen Grice (B.S. 1939, M.A. 1944) from numerous donors.

The annual distribution from this fund shall provide scholarship support to students preparing for careers in family and consumer sciences secondary teaching. Scholarship recipients shall be selected by the dean of the College of Education and Human Ecology in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology

Amount Establishing Endowment: \$35,776.12 (grandfathered)

Hervida 4-H Camp Endowment Fund

The Hervida 4-H Camp Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Hervida 4-H Camp.

The annual distribution from this fund shall be used to support Hervida 4-H Camp. This support may include, but is not limited to, improving camp facilities, administrative costs, and developing and implementing programming for 4-H youth at Hervida 4-H Camp. Expenditures shall be recommended by the Camp Hervida camp manager and approved by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the OSU Extension professional in charge of the Washington County 4-H program.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration, and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the Extension professional in charge of the Washington County 4-H program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contributions as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration, and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the Extension professional in charge of the Washington County 4-H program.

Amount Establishing Endowment: \$28,720.63 (grandfathered)

Wayne K. Hoy and Anita Woolfolk Hoy Scholarship Fund

The Wayne K. Hoy and Anita Woolfolk Hoy Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Wayne K. Hoy and Dr. Anita Woolfolk Hoy.

The annual distribution from this fund shall provide need-and merit-based scholarships for students enrolled in the College of Education and Human Ecology who are majoring in educational psychology during even-numbered years, and K-12 Education Administration during odd-numbered years. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$27,124.63 (grandfathered)

The Robert G. Gottesman Excellence in Viticulture and Enology Endowment Fund

The Robert G. Gottesman Excellence in Viticulture and Enology Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made from members of the Ohio Wine and Grape Association.

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The annual distribution from this fund shall be used to support faculty and students within the viticulture and enology program, including research, teaching, and outreach. Expenditures from the fund shall be made at the discretion of the chairperson of the Department of Horticulture and Crop Science.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences, and the chairperson of the Department of Horticulture and Crop Science.

Amount Establishing Endowment: \$26,785.67 (grandfathered)

The Michael L. Scott Fund for Technology Education

The Michael L. Scott Fund for Technology Education was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in memory of Dr. Michael L. Scott (B.S. 1973, M.A. 1975, Ph.D. 1979) from numerous donors.

The annual distribution from this fund shall be used to purchase equipment for the Technology Education Program in the College of Education and Human Ecology as approved by the College's dean.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$26,474.11 (grandfathered)

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The Mike and Jill Eversole Nolan and Family Study Abroad Fund

The Mike and Jill Eversole Nolan and Family Study Abroad Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mike (B.S. 1974, M.S. 1997, Ph.D. 2008) and Jill Eversole (B.S. 1974, Ph.D. 1997) Nolan of Wakeman, Ohio.

The annual distribution from this fund shall be used to support one scholarship for an undergraduate student currently enrolled in an approved study abroad program in the College of Food, Agricultural, and Environmental Sciences. The scholarship may be used for, but is not limited to, tuition, books, airfare, and other associated programmatic expenses. Eligible students must be enrolled at the University's Columbus campus, be in good academic standing, and be progressing toward their degrees. The scholarship may not be renewed. Recipients shall be selected by the College's scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences or his/her designee, and in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In the event there is excess distribution after awarding the scholarship, the College may make awards of lesser amounts to additional students following the same criteria.

In any given year that the endowment distribution is not fully expended, the unused portion may be reinvested in the endowment principal or held in the distribution account to be used in subsequent years and only for the purposes of the endowment at the direction of the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$26,080.00 (grandfathered)

Buckeye Leadership Workshop Endowment Fund

The Buckeye Leadership Workshop Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Buckeye Leadership Workshop, Inc.

The annual distribution from this fund shall be used to provide awards for OSU Extension staff and faculty, Ohio 4-H members and volunteers, and/or OSU Extension volunteers to attend the Buckeye Leadership Workshop. Recipients shall be recommended by the

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Buckeye Leadership Workshop Scholarship Selection Committee and approved by the assistant director of OSU Extension for 4-H Youth Development. Guidelines for application and selection, and expenditures shall be approved by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for 4-H Youth Development.

If Buckeye Leadership Workshop, Inc. should cease to exist, the annual distribution shall be used for activities that contribute to professional development in the area of leadership for OSU Extension staff and faculty, Ohio 4-H members and volunteers, and/or OSU Extension volunteers. Expenditures shall be approved by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for 4-H Youth Development.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension for 4-H Youth Development.

Amount Establishing Endowment: \$25,617.38 (grandfathered)

Food, Agricultural and Biological Engineering Departmental Student Organizations Development Fund

The Food, Agricultural and Biological Engineering (FABE) Departmental Student Organizations Development Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Thomas L. Bean, FABE Student Organizations, alumni, and friends of the Department.

The annual distribution from this fund shall be used to enrich experiences for students participating in student clubs and organizations within the Department of FABE by enhancing their activities and community service. Expenditures may include, but are not limited to, participation in state/regional/national events, field trips, invited lecturers, and awards for contests and competitions. The annual distribution may also be used to supplement existing funds for refreshments, program promotion, travel costs, honoraria, awards, and other related costs. The chairperson of the Department of FABE shall approve all expenditures from this fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of any expenditure from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Thomas L. Bean, if possible, and the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,450.00 (grandfathered)

Ohio State Fair Hall of Fame Junior Fair Board Scholarship Endowment Fund

The Ohio State Fair Hall of Fame Junior Fair Board Scholarship Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ohio State Fair Hall of Fame recipients and friends.

The annual distribution from this fund shall be used to provide a minimum of two (2) scholarship awards to members of the Ohio State Fair Junior Fair Board. Recipients must be entering The Ohio State University main campus, ATI or any of its regional campuses. Candidates shall be nominated by a committee of supervisors for the Ohio State Fair Junior Fair Board, and recipients will be selected by the OSU Extension 4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences, and in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion will be made available to support an area of need within OSU Extension-4-H Youth Development as determined by the State 4-H Leader or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration, and executive dean of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the assistant director, OSU Extension- 4-H Youth Development.

Amount of Endowment: \$25,085.00 (grandfathered)

Norman Levine Memorial Endowment Fund

The Norman Levine Memorial Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with anonymous gifts from a grateful student of Professor Levine.

The annual distribution from this fund shall be used at the discretion of the director of the University Libraries.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of the University Libraries.

Amount Establishing Endowment: \$25,000.00 (unrestricted)

The Kanaan Beckwith Sievers Fund

The Kanaan Beckwith Sievers Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Samira Beckwith (B.A. 1974, M.A. 1977).

The annual distribution from this fund shall provide unrestricted support split between three areas to be used at the discretion of each area's top administrator: 25% to the Alumni Association, 25% to the College of Social Work, and 50% to the Office of the President.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the president/CEO of the Alumni Association, the dean of the College of Social Work or the University President as appropriate.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the president/CEO of the Alumni Association, the dean of the College of Social Work, and the University President.

Amount Establishing Endowment: \$25,000.00 (unrestricted)

Total Commitment: \$100,000.00

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Change in Name of Named Endowed Fund

Clermont County 4-H Endowment Fund in Memory of Kathleen Retzler

The Kathleen Retzler Memorial 4-H Endowment Fund for Clermont County was established September 18, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Kathleen Retzler 4-H Memorial Scholarship Fund. The name was revised February 10, 2012.

The annual distribution will provide awards in equal amounts, with a minimum of \$500 each, for the Clermont County Junior Fair King and Queen as elected by the Junior Fair Board through an application and interview process. If the annual earnings do not allow for two \$500 awards, then two awards in equal amounts will be made to the Junior Fair King and Queen. Any remaining funds each year will be used to provide program funding for the 4-H youth and volunteers of the Clermont County 4-H Youth Development Program. The OSU Extension professional in charge of the Clermont County 4-H Program, in consultation with the Clermont County 4-H Committee, shall approve all expenditures from this fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension, 4-H Youth Development.

Change in Name and Description of Named Endowed Funds

Hrusovsky Family Internship Fund

The Hrusovsky Family Excellence Award Fund at The Max M. Fisher College of Business was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John J. Hrusovsky II (B.S.Bus.Adm. 1986). The name and description were revised February 5, 2010, to the Hrusovsky Family / GroundWork Group Internship Fund. The name and description were revised again February 10, 2012.

The annual distribution from this fund will support Fisher College of Business students seeking internships in information technology. The award may be distributed anytime during the calendar year. Placements will be coordinated through the Center for Entrepreneurship in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the

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criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the Fisher College of Business.

Donald D. Mayhew Memorial Scholarship Fund

The Donald D. Mayhew Memorial Fellowship Endowment Fund was established February 5, 1999, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Helen E. Mayhew of Lima, Ohio. The gifts were made in memory of her son. The name and description were revised February 10, 2012.

At least fifty percent (50%) of the annual distribution shall be used to support undergraduate scholarships and internships in the College of Food, Agricultural, and Environmental Sciences. Eligible students must have demonstrated interest in ornamental plants and public gardens, be pursuing a College major, or be pursuing a horticulture and crop science minor if pursuing a major outside the College. Recipients of the Mayhew Scholarship also will be expected to fulfill a paid internship equivalent in monetary value to their scholarship awards within the Chadwick Arboretum and Learning Gardens during their current scholarship year.

The remainder of the annual distribution shall be used to provide scholarships to support undergraduate co-curricular activities which shall include, but not be limited to, awards for at least four (4) full-time summer interns in the Arboretum, independent undergraduate research projects, study abroad scholarships, and scholarships to attend professional conferences. Only current recipients of the Mayhew Scholarship will be eligible to apply for additional support from this fund for their co-curricular activities.

The scholarships are renewable, not to exceed four (4) years, provided the students remain in good academic standing, are progressing towards their degrees, and continue to meet the scholarship's criteria. Quality of performance associated with their Arboretum internships also will be considered.

Scholarship recipients shall be selected by the Department of Horticulture and Crop Science scholarship selection committee in accordance with guidelines approved by the vice president for Agricultural Administration and executive dean of the College, and in consultation with the director of the Arboretum and the University's Office of Student Financial Aid. Scholarships for co-curricular activities shall be awarded by the chairperson of the Department of Horticulture and Crop Science and the director of the Arboretum or their designees in accordance with guidelines approved by the vice president for Agricultural Administration and executive dean of the College of Food, Agricultural, and Environmental Sciences.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Horticulture and Crop Science.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Horticulture and Crop Science.

Arthur and Geraldine Nelson Photography Endowment Fund

The Photography Endowment Fund was established June 7, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor. Upon her retirement from the University, Ardine Nelson disclosed her identity and renamed the fund in memory of her parents. The name and description were revised February 10, 2012.

The annual distribution from this fund shall be used to support the needs of the photography area within the Department of Art in the College of Arts and Sciences, with benefit to photography students. Expenditures shall be approved by the photography area coordinator in consultation with the chairperson of the Department of Art.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chairperson of the Department of Art.

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**APPROVAL FOR THE ESTABLISHMENT OF A FEE FOR
THE DISTANCE EDUCATION PROGRAM**

Resolution No. 2012-63

Synopsis: Approval is requested for the establishment of a \$100 distance education administration fee and an additional \$5 non-resident distance education fee per term for Distance Education Students. The fee funding will be used to operate the distance education program at the University and the non-resident fee will be applied toward the instructional costs of the program. These fees are to be effective starting Summer 2012.

WHEREAS the Board of Trustees of the Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS consultations have taken place within the University to determine the appropriate administration fee and non-resident distance education fee for the Distance Education Program, as described in the accompanying narrative; and

WHEREAS the administration now presents the distance education fee for Summer 2012; and

WHEREAS the administration also presents the non-resident distance education fee of \$5 beginning Summer 2012:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby confirms the recommendation of the administration and approves the Distance Education Fee to be established at the rate of \$100 per term; and,

BE IT FURTHER RESOLVED, That the Board of Trustees hereby confirms the recommendation of the administration and approves the non-resident distance education fee to be established at the rate of \$5 per term; and

BE IT FURTHER RESOLVED, That these fees become effective Summer 2012.

(See Appendix XXII for background information, page 457.)

REVISIONS TO THE POLICY ON PURCHASING AND COMPETITIVE BIDDING

Resolution No. 2012-64

Synopsis: Authorization for the adoption of the revised policy on purchasing and competitive bidding is requested.

WHEREAS it is the policy of The Ohio State University to solicit competitive bids or proposals in making University purchases in all cases wherein the best interest of the University will be served by such competition; and

WHEREAS the University's policy on purchasing and competitive bidding has been established by the Board of Trustees through Resolutions 84-61, 85-29, 86-41, 87-38, 87-39, 88-55, 92-78, 95-17, 2002-97, 2008-70 and 2011-78 and there is a need to revise and update the University's policy on purchasing to reflect changes enacted in Ohio's Construction Reform Law, Am. Sub. H.B. 153 of the 129th General Assembly:

NOW THEREFORE

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BE IT RESOLVED, That the Board of Trustees hereby revises the policy on purchasing, as follows, effective immediately:

1. Under the direction of the Senior Vice President for Business and Finance, the Director of Purchasing shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the University.
2. Unless otherwise provided, all equipment, materials, supplies, and services shall be purchased through solicitation of competitive bids or proposals except in the following instances:
 - A. Where such equipment, materials, supplies, or services are purchased pursuant to Sections 4115.31 to 4115.35 and 5147.07 of the Revised Code; or
 - B. Where the amount of such purchase of equipment, materials, and/or supplies is less than \$25,000; or
 - C. Where the purchase of services, or any combination of services, equipment, materials, and supplies, is less than \$50,000; or
 - D. Where the purchase is less than \$200,000 and is for the construction, addition, alteration, structural or other improvements of a University building or structure.

The above threshold amounts notwithstanding, the University may require competitive bidding for purchases below these threshold amounts if it determines that such bidding is in the best interest of the University. Contracts shall be awarded to the lowest responsible and responsive bidder. In accordance with policies and procedures established by the Office of Business and Finance, the University may accept or reject any or all bids or proposals in whole or by item. For any contract authorized by the University's policy on purchasing, the University is authorized to make multiple awards as provided for in the University's request for bids or proposals

3. The President and/or Senior Vice President for Business and Finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that an emergency or a sufficient economic reason exists, or that the equipment, materials, supplies, or services can be purchased only from a single supplier ("sole source").
4. The President and/or Senior Vice President for Business and Finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that the services to be purchased are technical and specialized consulting services that are temporary in nature and there are sufficient economic reasons to support such a waiver and where such terms and conditions as are in the best interest of the University. The exercise of this authority shall be subject to the oversight authority of the Senior Vice President for Business and Finance
5. The President and/or Senior Vice President for Business and Finance, upon recommendation of the appropriate University office responsible for University collections and with any necessary budgeting approval, is authorized on behalf of the University, on a continuing basis, to purchase (including through the commissioning of such work or objects), without competitive bidding, objects of fine or decorative art or other objects to be collected for and on behalf of the University, from funds authorized for such purposes, upon such terms and conditions as are deemed to be in the best interest of the University, but not to exceed \$1 million per art work or collection based on an appraisal (or appraisals) acceptable to the University. This provision rescinds Resolution 84-61.
6. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through any non-profit or governmental agencies or consortia (including but not limited to the Inter University Council Purchasing Group) whose contracts meet the competitive bidding

requirements as determined by the University, upon such terms and conditions as are in the best interest of the University.

7. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to enter into agreements, without competitive bidding, for entertainment acts, performers, and artists, and their selected, required, or contractually mandated promoters or associated vendors, as scheduled by various University departments, upon such terms and conditions as are in the best interest of the University.
8. Resolution 87-38 is hereby reconfirmed and the President and/or Senior Vice President for Business and Finance, in consultation with the Vice President for Research, is authorized on behalf of the University, on a continuing basis, to negotiate and to enter into, without competitive bidding, agreements, including purchase agreements, as are necessary or desirable to acquire, finance, install, equip, maintain, operate, and update current generation and subsequent new generation supercomputing equipment developed by or for use with Cray Research, Inc. supercomputing equipment.
9. In accordance with Section 5513.01(B) of the Revised Code, the President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, through Ohio Department of Transportation agreements, machinery, materials, supplies or other articles upon such terms and conditions that are in the best interest of the University.
10. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, books, periodicals, and other related items for the University Libraries' collections.
11. In compliance with Section 125.081 of the Revised Code and any applicable court decisions, the University shall set aside a number of purchases each year for bidding by certified minority businesses only. The bidding procedures for such contracts shall be the same as for all other contracts except that: 1) only minority business enterprises certified by the State of Ohio Equal Employment Opportunity Coordinator shall be qualified to submit bids; and 2) the cost of products and services may not exceed the estimated market price by more than approximately 10%. If bids are rejected because of this cost consideration, the purchase shall be offered again for bid by all interested vendors in accordance with standard bidding procedures.
12. Resolution 95-17 is hereby reconfirmed, and notwithstanding any other provision of this policy on purchasing, the Vice President of Health Services shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the Hospitals of the University and their related facilities, in accordance with this University Purchasing Policy. The exercise of this authority by the Vice President of Health Services shall be subject to the oversight authority of the Senior Vice President for Business and Finance who shall review the application of this delegation of authority every three years.
13. Resolutions 87-39 and 88-55 are hereby reconfirmed, and the President and/or Senior Vice President for Business and Finance is authorized, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through the University Hospital Consortium, Inc., and the Hospital Helicopter Consortium of Central Ohio, whose contracts meet the competitive bidding requirements as determined by the University, and upon such terms and conditions as are in the best interest of the University.

14. The President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements, to purchase services for blood and organ products for transplantation, without competitive bidding, upon such terms and conditions as are in the best interest of the University. This provision rescinds Resolution 86-41.
15. The President and/or the Senior Vice President for Business and Finance is authorized on behalf of the University to employ reverse-auctioning procurement methods for the purchase of goods and services, in accordance with the competitive bidding requirements as determined by the University.
16. Resolution 2002-97 is hereby reconfirmed, and the President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through participation in State of Ohio term schedules in which the vendor guarantees that the State will receive the lowest price as offered to the federal government and in which the vendor agrees to accept all of the State's terms and conditions.
17. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, the renewal of licenses and maintenance agreements for existing mission critical enterprise-wide software applications, upon such terms and conditions as are in the best interest of the University.
18. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis and without competitive bidding, to negotiate and enter into real estate lease agreements in accordance with existing University procedures, upon such terms and conditions as are in the best interest of the University.
19. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, municipally based and other single-source supplies of utility services, upon such terms and conditions as are in the best interest of the University.
20. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding and in support of the mission of WOSU Public Media, products and services available solely through the Public Broadcast Service, National Public Radio and the National Program Service (including but not limited to programming fees and promotional products), upon such terms and conditions as are in the best interest of the University.
21. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, necessary services for authorized student exchange programs with other institutions of higher education, upon such terms and conditions as are in the best interest of the University.
22. The President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements to purchase physician services in support of the University Health System, without competitive bidding, upon such terms and conditions are in the best interest of the University.
23. Notwithstanding any other provision of this policy to the contrary, any contract or purchase, whether competitively bid or not, for goods or services which contract or purchase is in excess of \$1 million must have the prior written approval of the Senior

Vice President for Business and Finance or his or her designee within the Office of Business and Finance.

Notwithstanding any other provision of this policy to the contrary, any contract or purchase for goods or services for which competitive bidding is waived, and which contract or purchase is in excess of \$500,000 must have the prior written approval of the Senior Vice President for Business and Finance or his or her designee within the Office of Business and Finance.

24. Only the President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements, to engage in and sign agreements with various financial institutions and advisors relating to financial consulting services, banking, brokerage, leasing, asset financing and related financial services without competitive bidding, upon such terms and conditions are in the best interest of the University.
25. All contracts or purchases for goods or services for which contract or purchase is in excess of \$250,000 for which competitive bidding is waived, shall be reported to the Board on a quarterly basis.

A report of all contracts or purchases for goods or services for which competitive bidding is waived shall be provided to the Board of Trustees Office on an annual basis.

This policy applies to all funds administered by The Ohio State University and applies to the purchases of all products and services that are not conditions of existing contracts that have been previously negotiated and competitively bid. Also this Policy applies only to purchases of products and services acquired from outside The Ohio State University and its affiliates.

RATIFICATION AND APPROVAL OF AMENDMENTS TO THE OHIO STATE UNIVERSITY DEFERRED COMPENSATION PLANS

Resolution No. 2012-65

Synopsis: Ratification and approval of the amendment of The Ohio State University ING Financial Advisers Deferred Compensation Plan, The Ohio State University Deferred Compensation Plan funded by TIAA-CREF, The Ohio State University Lincoln National Deferred Compensation Plan and The Ohio State University VALIC Deferred Compensation Plan (collectively, the "Deferred Compensation Plans") is proposed.

WHEREAS certain amendments were required to be made to the Deferred Compensation Plans by December 31, 2011 to comply with the requirements of the Pension Protection Act of 2006 ("PPA"), the Heroes Earnings Assistance and Relief Tax Act of 2008 ("HEART") and the Worker, Retiree, and Employer Recovery Act of 2008 ("WRERA"); and

WHEREAS the University has the authority to amend the Deferred Compensation Plans from time to time; and

WHEREAS the University is amending, restating and consolidating the Deferred Compensation Plans into one plan document named The Ohio State University Amended and Restated 457(B) Deferred Compensation Plan; and

WHEREAS the restatement incorporates changes necessary to maintain compliance with Section 457(b) of the Internal Revenue Code and related guidance; adds the ability for active participants to make withdrawals due to unforeseeable emergencies; and removes the ability for active participants to make certain catch-up contributions to the plan; and

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WHEREAS the Board of Trustees has reviewed and considered the actions of the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President for Business and Finance and Chief Financial Officer to amend the Deferred Compensation Plans to comply with PPA, HEART and WRERA, as set forth in the amendment attached as Exhibit A and incorporated herein by reference; and

WHEREAS the Board of Trustees has determined that the actions of the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President for Business and Finance and Chief Financial Officer to amend the Deferred Compensation Plans and execute the amendment prior to the date of this Resolution were proper and in the best interests of the University:

NOW THEREFORE

BE IT RESOLVED, That the amendment of the Deferred Compensation Plans, in the form attached hereto as Exhibit A, be and hereby is approved, ratified and adopted effective as stated therein; and

BE IT FURTHER RESOLVED, That the adoption and implementation of the amendment and any actions relating thereto by the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President for Business and Finance and Chief Financial Officer that have been taken or made prior to the date of this Resolution are hereby ratified, affirmed and approved.

(See Appendix XXIII for background information, page 460.)

**APPROVAL OF AMENDMENT AND RESTATEMENT OF
THE OHIO STATE UNIVERSITY DEFERRED COMPENSATION PLANS**

Resolution No. 2012-66

Synopsis: The University maintains The Ohio State University ING Financial Advisers Deferred Compensation Plan, The Ohio State University Deferred Compensation Plan funded by TIAA-CREF, The Ohio State University Lincoln National Deferred Compensation Plan and The Ohio State University VALIC Deferred Compensation Plan (collectively, the "Deferred Compensation Plans"). Approval of the amendment, restatement and consolidation of the Deferred Compensation Plans into The Ohio State University Amended and Restated 457(b) Deferred Compensation Plan (the "457(b) Plan") and authorization for adopting future amendments to the 457(b) Plan are proposed.

WHEREAS the University maintains the Deferred Compensation Plans; and

WHEREAS the University has the authority to amend the Deferred Compensation Plans from time to time; and

WHEREAS the University desires to amend, restate and consolidate the Deferred Compensation Plans into the 457(b) Plan to comply with applicable laws, regulations and administrative authority and to make certain administrative changes:

NOW THEREFORE

BE IT RESOLVED, That the amendment, restatement and consolidation of the Deferred Compensation Plans into the 457(b) Plan, in substantially the form attached hereto as Exhibit A, be, and hereby is, adopted effective as of January 1, 2012; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer is hereby authorized to execute the 457(b) Plan and any other agreements, certificates, instruments, documents, or conveyances necessary to effectuate

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the amendment, restatement and consolidation of the Deferred Compensation Plans into the 457(b) Plan; and

BE IT FURTHER RESOLVED, That if, in the future, further amendments to the 457(b) Plan (or to any other ancillary documents for the 457(b) Plan) of a technical or non-discretionary nature become necessary to either: (1) secure or maintain compliance with federal tax laws; or (2) conform to amendments of the governing provisions of the Ohio Revised Code, then the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, is hereby authorized to take such actions and execute such documents as are necessary to effectuate such amendments and ancillary documents, without further review or resolution by the Board of Trustees.

(See Appendix XXIV for background information, page 465.)

**RATIFICATION AND APPROVAL OF AMENDMENT RELATING TO THE OHIO
PUBLIC EDUCATION INSTITUTIONS' ALTERNATIVE RETIREMENT PLAN**

Resolution No. 2012-67

Synopsis: Ratification and approval of amendment to certain individual alternative retirement plans (collectively, the "Individual Plans") made on behalf of adopting employers for compliance with the requirements of the Pension Protection Act of 2006 ("PPA"), the Heroes Earnings Assistance and Relief Tax Act of 2008 ("HEART"), and the Worker, Retiree, and Employer Recovery Act of 2008 ("WRERA") is proposed.

WHEREAS the IRS required that certain amendments be made to all individual alternative retirement plans by December 31, 2011 in order to comply with the Pension Protection Act of 2006 ("PPA"), the Heroes Earnings Assistance and Relief Tax Act of 2008 ("HEART"), and the Worker, Retiree, and Employer Recovery Act of 2008 ("WRERA"); and

WHEREAS the University adopted those amendments for its individual Alternative Retirement Plan at its November 4, 2011, meeting of the Board of Trustees; and WHEREAS as the Volume Submitter Plan sponsor, the University also exercised its authority to adopt those amendments on behalf of other individual alternative retirement plans that previously had not adopted them. The amendment on behalf of those other individual alternative retirement plans was approved by the Office of Legal Affairs, the Office of Human Resources and outside counsel, and was executed by the Senior Vice President for Business and Finance and Chief Financial Officer on December 15, 2011; and

WHEREAS the Board of Trustees has reviewed and considered the actions of the Office of Legal Affairs, the Office of Human Resources and the Chief Financial Officer and Senior Vice President for Business and Finance to amend certain Individual Plans, as set forth in the amendment attached as Exhibit A and incorporated herein by reference; and

WHEREAS the Board of Trustees has determined that the actions of the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President for Business and Finance and Chief Financial Officer to amend those Individual Plans and execute the amendment on behalf of the applicable adopting employers prior to the date of this Resolution were proper and in the best interests of the University and such adopting employers:

NOW THEREFORE

BE IT RESOLVED, That the amendment, in the form attached hereto as Exhibit A, be and hereby is approved, ratified and adopted effective as of the date specified therein; and

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BE IT FURTHER RESOLVED, That the adoption and implementation of the amendment and any actions relating thereto by the Office of Legal Affairs, the Office of Human Resources and the Senior Vice President for Business and Finance and Chief Financial Officer that have been taken or made prior to the date of this Resolution are hereby ratified, affirmed and approved.

(See Appendix XXV for background information, page 482.)

AUTHORIZATION TO ENTER INTO PROFESSIONAL SERVICES CONTRACT AND TO ENTER INTO AND/OR INCREASE CONSTRUCTION CONTRACTS

Resolution No. 2012-68

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS
OARDC, REPLACE AGRONOMY AND FORESTRY GREENHOUSES

APPROVAL TO ENTER INTO/INCREASE CONSTRUCTION CONTRACTS
EAST REGIONAL CHILLED WATER PLANT
OARDC, REPLACE AGRONOMY AND FORESTRY GREENHOUSES
SCHOTTENSTEIN CENTER, BASKETBALL PRACTICE FACILITY
SELECTED TUNNEL REPLACEMENT PROJECTS

Synopsis: Authorization to enter into professional services and to enter into and/or increase construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into professional services contract for the following projects:

	Prof Svcs. Amount	Total Project	
OARDC, Replace Agronomy and Forestry Greenhouses	\$0.8M	\$4.1M	Insurance funds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into and/or increase construction contracts for the following projects:

	Constr. Amount	Total Project	
East Regional Chilled Water Plant	\$34.7M	\$43.0M	University bond proceeds
OARDC, Replace Agronomy and Forestry Greenhouses	\$3.3M	\$4.1M	Insurance funds
Schottenstein Center, Basketball Practice Facility	\$10.9M	\$13.8M	Auxiliary funds Development funds
Selected Tunnel Replacement Projects	\$4.9M	\$6.4M	University bond proceeds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to enter into a professional services contract and to enter into and/or increase construction contracts for the projects listed above in accordance with

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established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXVI for background information, page 488.)

SALE OF REAL ESTATE

Resolution No. 2012-69

VACANT LAND, 0.69 ACRES
APPLE CREEK, OHIO

Synopsis: Authorization is requested to sell vacant land owned by the University containing approximately 0.69 acres located on Grange Street, Apple Creek, Ohio, to an adjacent property owner.

WHEREAS in 2001, the University and ATI, Wooster Campus, acquired approximately 1725 acres of land and buildings from the Ohio Department of Mental Retardation and Developmental Disabilities in Wayne County, near Apple Creek, Ohio (Resolution 2001-14); and

WHEREAS the property is being used to support various programs being offered by ATI but some of the land containing wooded areas is not being used by OSU/ATI and can be considered excess to the mission of ATI; and

WHEREAS Jason and Ronda Shultzman have offered to purchase land from Ohio State adjacent to their property located at 150 Grange Street, Apple Creek, Ohio 44606, to remedy an encroachment issue; and

WHEREAS the vacant land to be purchased has been appraised indicating a market value of \$13,800; and

WHEREAS the Shultzmans have agreed to pay \$13,800 for the property plus the costs of the appraisal and survey of the property, and closing costs for a total of \$15,900; and

WHEREAS the appropriate Ohio State offices have determined that the property is excess to any immediate or long-term needs of the University and the sale of this real estate is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration & Planning be authorized to take any action required to effect the sale of vacant land containing approximately 0.69 acres on Grange Street, Apple Creek, Ohio upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XXVII for background information, page 495.)

PURCHASE OF REAL ESTATE

Resolution No. 2012-70

TWO CITY ALLEYS IN THE SOUTH CAMPUS DISTRICT
COLUMBUS, OHIO 43201

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Synopsis: Authorization is requested to purchase property from the City of Columbus described as the East/West alley immediately south of West 11th Avenue between Hunter and Highland Avenues and the North/South alley between Hunter and Highland Avenues.

WHEREAS at the request of the University, the City of Columbus has offered to vacate and sell the above described alleys for \$24,900, subject to approval of the sale by the Columbus City Council and subject to retention of a general utility easement for public utilities currently located in the alley, and an appraisal of this property that supports the purchase price that is being offered by the City to sell the property to the University; and

WHEREAS the purchase of this property supports the University's approved Framework Plan, will provide land required for construction projects in the South Campus District; and

WHEREAS the property is located within the University's South Campus Acquisition Area; and

WHEREAS the appropriate University offices have determined that the purchase of this property would be in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to take any action required to effect the purchase of the East/West alley, immediately south of West 11th Avenue and the North/South alley between Hunter and Highland Avenues from the City of Columbus, and to acquire title to this property upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XXVIII for background information, page 497.)

SUBLEASE

Resolution No. 2012-71

**BETWEEN SCITECH AND THE OHIO STATE UNIVERSITY
CENTER FOR ELECTRON MICROSCOPY ANALYSIS (CEMAS)
COLUMBUS, OHIO**

Synopsis: Authorization is requested for entering into a 10-year sublease of approximately 22,000 square feet with SciTech, a not-for-profit corporation, for the development of Material Science Laboratories, the College of Engineering, at 1305 Kinnear Road, located in Columbus, Ohio.

WHEREAS the Board of Trustees of The Ohio State University and the State of Ohio is presented with the opportunity to enter into a 10-year sublease of real property in Columbus, Ohio with SciTech, a not-for-profit corporation; and

WHEREAS the Center for Electron Microscopy Analysis (CEMAS) project will provide additional space for purposes deemed critical to the College of Engineering, Material Science mission; and

WHEREAS The Ohio State University, College of Engineering will pay rent / operating expenses in the amount of \$5.1M and Tenant Improvements in the amount of \$5.0M and will reimburse Business and Finance for the extension of a Line of Credit and will also use current cash on hand in the College of Engineering; and

WHEREAS the sublease of this facility is in the best interest of the University:

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NOW THEREFORE

BE IT RESOLVED, That the President and/or the Chief Financial Officer and Senior Vice President for Business and Finance be authorized to take any action required to effect the execution of a 10-year sublease with SciTech at such terms determined to be in the best interest of the State of Ohio and the University.

(See Appendix XXIX for background information, page 499.)

AUTHORIZATION FOR RELEASE OF FUNDS

Resolution No. 2012-72

Synopsis: Release of funds for the Medical Center Expansion Project is recommended.

WHEREAS in September 2009 the Board of Trustees authorized the Medical Center Expansion (ProjectONE) at a cost not to exceed \$1 billion and authorized the President and/or Senior Vice President for Administration and Planning, in consultation with the Senior Vice President for Health Sciences, to enter into design, construction, construction management, and other contracts as necessary for the project in accordance with the established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

WHEREAS the project is expected to be funded by \$925 million from University bond proceeds and \$75 million from development funds for a total authorized project amount not to exceed \$1 billion; and

WHEREAS in April 2011 the Board of Trustees authorized the acceptance of a federal Health Resources and Services Administration (HRSA) \$100M grant to be expended for an expanded cancer ambulatory program for radiation oncology services and authorized such program as part of the Medical Center Expansion Project; and

WHEREAS the President and/or Senior Vice President for Administration and Planning in consultation with the Senior Vice President for Health Sciences, shall only spend such funds as are released by the Board; and

WHEREAS the President and/or Senior Vice President for Administration and Planning, in consultation with the Senior Vice President for Health Sciences, shall report to the Board on the progress of the project every six months or more frequently as appropriate or as requested by the Board and, as a part of such reports, shall request release of such funds as needed; and

WHEREAS the following funds for construction commitments are requested for release:

Commitments to be made through June 2012:

Cancer & Critical Care Tower	\$34.9M
Infrastructure & Roadways	\$22.6M
<u>Rhodes, Doan, James, Cramblett Mechanical Electrical Plumbing</u>	<u>\$ 7.1M</u>
	\$64.6M

NOW THEREFORE

BE IT RESOLVED, That a total amount of \$64.6 million is hereby released for construction and related services as requested.

**REPORT OF INTERIM APPROVAL
APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**

Resolution No. 2012-73

INDOOR GOLF FACILITY

The Indoor Golf facility was presented for interim approval to the Chair of the Fiscal Affairs Committee during the period between the December and the February meetings of the Board of Trustees, in order to begin the design process and coincide with the implementation dates for construction reform. Utilizing the design-build method will allow completion of the facility for use during the fall/winter of 2013.

Professional Services Contracts

	Prof Amount	Svc Total Project	
Indoor Golf Facility	\$0.5M	\$6.1M	Development funds

Through the submission of this report, the interim approval for this project is being presented for your ratification.

(See Appendix XXX for background information, page 501.)

Upon motion of Mr. Brass, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth and Smucker.

COMMITTEE OF THE WHOLE

Dr. Cloyd:

Mr. Chairman, may I ask that we move to a Committee of the Whole to take under consideration a new item of business proposed by the administration involving the naming of the Medical Center with the understanding that a vote of the Committee will constitute a vote by the full body?

Mr. Wexner:

Yes.

Upon motion of Dr. Cloyd, seconded by Mr. Shumate, the Board of Trustees adopted the motion by acclamation of Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth and Smucker.

Dr. Cloyd:

Thank you, Mr. Chairman. Could I ask that you recuse yourself from the consideration of the matter as I call on President Gee to make his presentation?

President Gee:

Thank you. So it is my great pleasure to introduce for the Board's consideration a proposal for the honorific naming of our academic Medical Center to commemorate the incalculable leadership and legacy of Leslie Wexner at The Ohio State University.

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I will not read the resolution because I think everyone has a copy, but I do want to take this opportunity in fact I insisted on taking this opportunity to make a few remarks.

The Chairman's colleagues on the Board know that he is a man whose determination and abilities abound in equal measure a person of enormous talents that he has used to touch and improve countless lives at this University, in our community, and certainly across the country and around the world. Through his decades of leadership, service and strategic guidance, he has quite simply transformed Ohio State.

Think of the remarkable contemporary arts center named in honor of his father. The groundbreaking partnership forged with the Royal Shakespeare Company, the efforts he has led to honor friends and mentors in business, law and global trade and his personal involvement with and mentorship of current students.

But the area in which he and his wife, Abigail, who I am pleased to say is in the audience today, have made their most indelible mark is surely our Medical Center. Abigail, of course, serves on its Board, and their family is firmly intertwined with signature programs such as Pelotonia and the James Fund for Life that raise substantial funds to advance the Medical Center's work. Here, Les' passion, purpose, and unyielding vision take a laser focus, and the result is the same bold aspirations that characterize his own remarkable life story.

As we all know, a year ago nearly to this very day we celebrated the largest gift in the University's history; \$100 million from the Wexner's and the Limited Brands Foundation. That gift is, by any measure, a transformative one. But today we celebrate the innumerable ways in which Les Wexner's leadership and engagement have forever changed the University.

One of the greatest pleasures of my career has been the opportunity to work closely with Les for now over 20 years, my friend. He has taught me a great deal about creating the future, inspiring others, and always, always reaching beyond the known. That is what we celebrate with today's proposed honorific naming of the Wexner Medical Center, where "reaching beyond what is known" will forevermore be the ethos shared with the man whose name it bears.

Finally, on a personal level, I will say that this day ranks among the high points of my life's work in higher education. I am proud to be part of this moment. With that, I respectfully submit this resolution to the Board.

Dr. Cloyd:

Thank you, President Gee. May I have a motion to adopt this resolution, which would be the honorific naming of our academic Medical Center? In the future it would be known as the Wexner Medical Center at The Ohio State University.

Mr. Brass:

I would be honored to so move.

Dr. Wadsworth:

I second the motion.

Dr. Cloyd:

The naming of our academic Medical Center is a major event, or as our Chairman would often say about things like this, "This is really a big deal." It represents a very significant recognition. Our naming guidelines for honorific namings require us to only honor individuals who have made outstanding service to the University or outstanding service

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to our community. Les and Abigail Wexner have consistently provided extraordinary leadership both to our great University and the Ohio community.

It is so appropriate to name our academic Medical Center for Les and his family for their great service and all the passion, energy and leadership they bring to enhance the quality of peoples' lives. It is also a great honor for our academic Medical Center to now have the name Wexner Medical Center associated with it.

Any other comments from any other Board members?

Mr. Schottenstein:

I just have a couple things that I want to say. This is a very special day for the University as special as perhaps any other and we are very lucky to have both Les and Abigail with us today.

Gordon, you mentioned my dad earlier, and my dad passed away in 2004 on February 11, which would be tomorrow. He adored Les for all the right reasons, and I think the feeling was mutual. I remember once asking my dad, "Why do you like him so much?" And he said that he has a great heart, and my dad was a man of few words. He said, "He has a great heart and he is a leader." I said, "What makes him a leader?" And he said, "He leads." I guess leaders lead and Abigail is no different.

No one cares more for this University or works harder on behalf of this University than you. I don't know how you do it 24/7, 365 days of every year, so this is a very special moment and a very appropriate moment. We have heard about how great our Medical Center is doing and today it got better. I just think this is a great day, and I am so pleased to be a part of it.

Dr. Cloyd:

Thank you, Bob. Yes. Alan?

Mr. Brass:

You know, since I came on this Board, I have been associated with our Medical Center, and I think it was probably within 24 hours that Les and I were talking about the Medical Center. It has come a long way. It is on a climb that I think we all can be very proud of.

I think probably the most important thing in having your name associated with it is your love for the students, the residents, the fellows, and the thousands of people that are going to come through that Medical Center to be trained and be charged with healing. I just can't think of a better name for someone who has dedicated his life to trying to make things better. It has got the right name. It has got the right name.

Dr. Cloyd:

Thank you, Alan. Thank you for your comments.

Mr. Shumate:

If I might add, I have had the privilege of serving on the Board for two terms with Les as our Chair. His first term was in the 90s, and again I think as you pointed out, Gil, this is based on a lifetime of commitment and dedication to Ohio State University based upon outstanding leadership. One of the things that I have often said is that I don't know a person that has greater vision than Les Wexner.

He is truly a visionary leader. But I think that over the years, what I have appreciated so much is his passion to turn that vision into reality. Our University is better, certainly our

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Medical Center is better when we think about not just the building project but the quality of what is going on as evidenced by the report that Dr. Gabbe gave to us today. So it is more than appropriate for what Les has done for helping all of us better understand the importance of the University as well as the academic Medical Center to our city, our state and, in fact, the world.

Dr. Cloyd:

Judge Marbley?

Judge Marbley:

I am going to try not to repeat everything that has already been said, but as I look around the Board, I am one of the few people that have had the distinct pleasure of serving both with Les and with Abigail. I have served a number of years with Abigail as the Chair of the Nationwide Children's Hospital. It was under Abigail's leadership that she brought in that transformative gift that Jerry and his company were responsible for.

What I will say about them is that they are people of uncommon compassion and simply prelapsarian integrity. It has been an honor to live in this community where you all have been so dedicated to the well-being of the children of this community as well as the adults and, of course, your commitment to this University is unparalleled. But what others will also know is that your commitment to the world is consistent with your commitment to this University, so we now have a world class Medical Center thanks to you and Abigail. I think that the vision and the compassion that you bring to this, and that you will continue to bring to this, will be a bellwether for all of us and will be a beacon of hope for many. So I congratulate you on this day and I am honored to have the opportunity to serve with you both.

Mr. Wexner:

Thank you.

Dr. Cloyd:

Thank you all for those comments, very well intended. I would like to call the question and ask the Secretary to please call the roll.

HONORIFIC NAMING OF THE OHIO STATE UNIVERSITY MEDICAL CENTER

Resolution No. 2012-74

IN THE OHIO STATE UNIVERSITY MEDICAL CENTER WHEREVER THE CURRENT MEDICAL CENTER NAME IS PRESENTED: "WEXNER MEDICAL CENTER AT THE OHIO STATE UNIVERSITY"

Synopsis: The honorific naming of the "Wexner Medical Center at the Ohio State University" located at 410 W. 10th Ave. on the OSU Columbus Campus, is respectfully recommended in recognition of Mr. and Mrs. Wexner, as well as their family and companies, to acknowledge and celebrate the history of transformational contributions to the University as well as to local, state, national and international communities.

WHEREAS Abigail and Leslie Wexner, their family, associated corporate and foundation interests and related business partners have had an enormous impact on our University and our community, and they continue to provide outstanding, dedicated service to both. The results of their loyalty and devotion of time continue to make a positive and dramatic impact. And their work here is not yet complete;

WHEREAS the University values and recognizes the significant interest in community health care that both Abigail and Les demonstrate at Ohio State and elsewhere; and

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WHEREAS while articulating the entire story of the University's relationship with the Wexners would fill volumes, some examples of Abigail and Les Wexner's unwavering service and commitment to The Ohio State University that reinforce the case for this honorific naming include:

- Holding leadership positions on seven different governing boards over the past 20+ years, and have personally dedicated thousands of hours helping to gather support for university programs;
- Raising more than \$60 million for the Wexner Center Foundation;
- Being the major funder of the Wexner Center for the Arts, named to honor his father;
- Les has more than 15 years of service to the Board of Trustees, including two years as Chair;
- Being the leaders in establishing Royal Shakespeare Company Partnership;
- Hosting the biennial Go Bucks Beat Blue! rally from 2004-2008, raising \$968,000 in family gifts & proceeds;
- Helping lead efforts to honor friends/mentors/professors by establishing
 - Pfahl Hall (Dr. John K. Pfahl), Fisher COB Building Complex Fund
 - Fisher Prize (Fisher Council on Global Trade & Technology) honoring Max Fisher in 1998
 - Cullman MBA Fellowship (Dr. W. Arthur Cullman)
 - John C. Elam/Vorys Sater Professorship in Law; and

WHEREAS Abigail and Leslie Wexner, their family, associated corporate and foundation interests and related business partners continue to be leaders in the advocacy for Health and Wellness and Medical Research. Some examples of which include:

- Limited Brands Foundation is a major funding partner (\$2.5 million through 2014) for Pelotonia to support cancer research at The James Cancer Center of The Ohio State University.
- The entire Wexner family participates in Pelotonia: with Les and Abigail ranking among the top Pelotonia 2011 fundraisers, Hannah, David, Harry, and Sarah having ridden in the event all three years.
- The initiation of the James Fund for Life, now in its 11th year, which the Wexners continue to chair.

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of Rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Ohio State University Medical Center be honorifically named the "Wexner Medical Center at The Ohio State University." Further, in accordance with the University's naming guidelines, the Board of Trustees waives any condition that Les or Abigail Wexner cease service to the University prior to this honorific naming.

Upon motion of Mr. Brass, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Trustees O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth and Smucker.

Mr. Wexner:

Thank you. I woke up this morning at around 4:00 a.m. anticipating this day, and I thought about different things to say and reflections of clear and incredible appreciation.

Just simply, I appreciate being associated with the University and all of you. But for Ohio State, I would not have been able to go to college, and I know that but also for the friends

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and the provocations of faculty. I went through the school, and I didn't know that I was getting an education. I just kind of went through. I have to admit, I decided to go to college because it was a good thing to do. Once I started, I couldn't wait to get out. I remember sitting in that stadium on a warm June day thinking that I am done, and they are going to give me a diploma and I am through.

Even speculating that I might never wonder around the campus again, I tend not to go back, I have never had any particular desire to go back and visit my high school or visit a house I lived in or neighborhood, that is just not how I am, but something did happen, which was probably instigated most by Jack Kessler who is here. Jack and I have been friends since college. Neither one of us could afford the store that he worked in, so he got free cleaning and I got to look at nice clothes. Jack influenced me to get engaged with the University and to think about spending some time here, which I have done, and it has been quite remarkable, the connection.

I think the thank you is for those people that created the institution before I set foot in it and for those people that have governed it since. I often think about that day in June of graduation and people standing around. Some were laughing and some crying when singing *Carmen Ohio*, and I was speculating, because some of them seemed very intent about it, but I was kind of a spectator. They talked about how firm thy friendship and the years will roll, and I thought those were kind of silly words. But the years do roll and time does change, hopefully for the better, and clearly the friendship of the University in the broadest sense since those first days when a 17 year old came on campus, it has been the core of the things I care about and the core of influence. It extends not only through me, but to Abigail and to the children.

In the same spirit, I do affirm my friendship and do appreciate the friendship of all of you and the University. Thank you.

President Gee:

I will take executive privilege and dismiss us.

Thereupon the Board adjourned to meet Friday, April 6, 2012, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David G. Horn
Secretary

February 10, 2012 meeting, Board of Trustees



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Compliance Assessment Results and Recommendations

Presented to the Board of Trustees

February 10, 2012

DEWEY & LeBOEUF



Consolidated Recommendations

Office of University Compliance and Integrity	The University should establish an enterprise-wide Office of University Compliance and Integrity, led by a newly-created position of Chief Compliance and Integrity Officer
University Compliance and Integrity Committee	The University should establish a University Compliance and Integrity Committee to be chaired by the Chief Compliance and Integrity Officer
Compliance and Integrity Risk Assessment	The University should develop an enterprise-wide compliance and integrity risk assessment methodology as a part of its ongoing initiative to establish an enterprise risk management program
Code of Conduct	The scope and intended audience of the existing Code of Ethics should be expanded to serve as a comprehensive, University-wide Code of Conduct
Policy-Making Process	OSU should revise and streamline the existing policy-making process by modifying the "University Policy Process" and harmonizing the University's procedure framework
Change Management	Significant new University initiatives, or significant changes to existing processes, should be subject to appropriate review by University Compliance and Integrity Committee
Training	The University should establish a consistent methodology to identify the compliance training needs of faculty, administrators, employees, and other stakeholders, and provide appropriate tools designed to ensure that necessary training has been effectively delivered
Monitoring and Investigations	Office of University Compliance and Integrity should be charged with ensuring that key integrity and compliance risks to the University are subject to consistent and comprehensive monitoring

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Background, Objectives, and Scope

Report of the Audit and Compliance Committee – June 24, 2011 Meeting of the Board of Trustees:

"We are determined to do all we can to **assure that our programs and protocols are a model**, and in order to achieve this, we think that, and I speak for the Committee when I say this, that it is necessary to perhaps look at compliance in a slightly different way, and that is to think of it as **a matter of institutional integrity.**"

Our Guiding Principles

- Aspire to the Committee's goal of having the University's compliance function as a model among higher education institutions
- Recognize the unique culture of higher education institutions and embrace concepts of shared governance
- Provide improved independence and authority for the University's compliance function, ensuring that the root causes of compliance issues are effectively and timely addressed

Scope and Methodology

- Conducted a current state assessment of the University's compliance efforts across 12 Categories of Requirements ("CoRs")
- Benchmarked the University's compliance program against leading higher education and private industry peers and aspirational targets
- Developed and validated proposed future state operating model and supporting recommendations with process owners and University leadership

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Implementation Strategy Considerations

Recommendation

The University should establish a communications strategy and Project Management Office (PMO) to direct the announcement and socialization, as well as the detailed design and execution, of the recommended Compliance and Integrity Program enhancements.

Communications Strategy

- Effectively managing the communication of the University's compliance and integrity strategy will be key to be setting an appropriate foundation for cultural changes, as well as maximizing the value of contributions from current compliance leaders and minimizing the risk of attrition in key roles.

PMO Function

- With the magnitude of implementation steps necessary, and the expected timeline, establishing a PMO structure is recommended to manage tasks and coordinate with the various internal and external process owners and stakeholders.
- Key responsibilities would include establishing and managing ongoing project steering committee, overseeing project activities at both a holistic level and detailed level, creating a status tracking and reporting mechanism to highlight key milestones, deliverables, responsible parties, project risks and project status, and evaluating change enablement needs, given potential cultural challenges.

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The Ohio State University Foundation
 FY 2012 Philanthropic Receipts Report
Philanthropic Receipts
 7/1/2011 through 12/31/2011

	7/1/2011 through 12/31/2011	7/1/2010 through 12/31/2010	% Change
Outright Gift Receipts			
Cash and Securities	\$61,019,197	\$49,474,423	23.33%
Gifts-in-Kind	\$6,060,965	\$2,912,436	108.11%
Real Estate	\$0	\$297,000	-100.00%
Outright Gift Receipts	\$67,080,162	\$52,683,859	27.33%
Pledge Receipts	\$47,063,933	\$23,854,048	97.25%
Planned Gift Receipts			
Revocable Planned Gifts	\$5,797,015	\$7,532,929	-23.04%
Irrevocable Planned Gifts	\$5,096,007	\$3,190,884	59.71%
Planned Gift Receipts	\$10,893,022	\$10,723,813	1.58%
Private Grant (OSP) Receipts	\$51,095,772	\$48,814,981	4.87%
Philanthropic Receipts Total	\$176,122,889	\$136,076,700	29.43%

February 10, 2012 meeting, Board of Trustees

(APPENDIX XXII)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE COMMITTEE**

February 9, 2012

TOPICS:

Semester Fee Conversion
Establishment of a Distance Education Fee

CONTEXT:

The purpose of this report is to outline the semester fee conversion process for discussion and to recommend approval of a distance education fee effective Summer Term 2012.

SUMMARY:

The conversion of the FY 2012 quarter fee structure to a semester fee structure was completed with the pledge (the "Pledge") to our Students as the guiding principle: full-time tuition (general and instructional fees) for an academic year under semesters (2 semesters) will not cost more than tuition for that same year would have cost under quarters (3 quarters).

A review of the current structure of the distance education program was completed and it was determined that there was a need for a revision of the fee structure. A summary of this issue and the resolution for a distance education fee is attached.

CONSIDERATIONS:

- Was the pledge to the students maintained in the conversion of fees?
- Is the need for revision of the distance education fee structure explained and the need for the new fee justified?

REQUESTED OF THE FINANCE COMMITTEE:

Semester fee conversion - discussion item.
Distance education fee – review of background material and request for approval of proposed fee.

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE COMMITTEE**

February 9, 2012

A. Semester Fee Conversion

With the beginning of the semester structure for the University starting Summer 2012, it was necessary to review and convert the student paid fee structure from quarters to semesters. This review included instructional and general fees, mandatory fees, the non-resident surcharge, program/tech/lab fees and course fees. Per our Pledge to the Students, full-time tuition (general and instructional fees) for an academic year under semesters will not cost more than tuition for that same year would have cost under quarters. The cost of tuition and fees will not be affected by the shift to semesters. On the semester calendar, however, students will have two tuition/fee payments per year instead of three.

Most fees were converted based on this methodology of three quarters of costs equals two semesters of costs. Therefore for most fees, the semester fee rates are 1.5 the quarter fee rate. For example, under the quarter system for FY 2012, a full-time resident undergraduate student is charged \$3,109 per quarter or \$9,309 for the academic year for instructional and general fees. Under the semester structure, the student would be charged \$4,654.40 per semester or \$9,309 for the academic year at the current FY 2012 fee rates.

While this methodology was applicable to most of the student fees, it was not universally applicable to all course fees. As part of the conversion process, the entire course and academic program structure was reviewed and changed. Therefore, it was necessary to cross-walk the current course structure and related fees to the new course structure, then convert fees accordingly. This analysis was a joint project of the Registrar's Office, the Office of Financial Planning and Analysis and all colleges with course fees. Again the overriding philosophy was to keep the fees cost neutral to students. It should also be noted that because of the transition from quarters to semesters, the summer 2012 instructional period will be shorter than a typical summer under semesters. Some fees, e.g. the Ohio Union Fee and Recreation Fee were more appropriately considered as "time based" and not directly tied to academic enrollment. Therefore, a different transitional rate was utilized for those fees. Again, this method should be cost neutral to students.

All current fees have now been converted for implementation Summer Term 2012.

Any increase in fees for Fiscal Year 2013 will be brought forward for Board of Trustees' review and approval at the April 2012 meeting. This will include any increases in tuition, non-resident surcharge, room and board, mandatory fees, program/tech/course fees, etc. Any increases that will be brought to the Board of Trustees at that time will not be due to semester conversion activities. In bringing any increases to the Board of Trustees, the University will be cognizant of the impact the tuition payment cycle change will have on the cash flow for students and their parents.

B. Distance Education Fee Structure

Distance education has long been a focus of various University committees. The most recent formal report, released in 2010, was a joint report of the eLearning Strategy Committee and the eLearning Strategy Implementation Committee. The Strategy Committee, primarily comprised of faculty members and chaired by CIO Kathy Starkoff, was tasked with recommending strategic goals for eLearning at Ohio State.

One of the first recommendations of the Strategy Implementation Committee was to “review tuition models for Distance Learning programs and recommend alternatives, if appropriate.” Two issues were identified to be addressed simultaneously in determining an appropriate tuition model for distance education: the inconsistent use of distance education coding within the Student Information System (SIS) and the use of the third party contract model by colleges for tuition and fees associated with existing distance education courses.

To address these issues, the committees devised a framework for coding course sections that would be implemented and monitored on a continuing basis by the Office of the University Registrar. Distance education courses are defined as courses with no scheduled in-classroom or on-site activities and would be uniquely coded in the SIS system. Courses with some scheduled in-classroom or on-site activities would be considered hybrid courses and also coded uniquely. All other courses would continue to be considered as traditional/regular in SIS.

The following outlines the proposal for the fee structure for distance education courses as defined above:

If for a given term a student is enrolled in courses which are **ALL** defined as distance courses, the following fee structure is recommended:

- The standard residential instructional, general, and program fees associated with each particular program will be assessed. All course specific fees will also be assessed.
- All on-site fees, including, but not limited to the COTA, recreational, Ohio Union, student activities, and technology/lab fees will be waived.
- A distance education administration fee of \$100 per student per term will be assessed. The revenue from this fee will fund distance education student support and oversight from the Office of the University Registrar.
- If a student is enrolled as a non-resident, a non-resident distance fee of \$5 will be assessed.

Note that if a student is enrolled in **ANY** class coded as a hybrid or regular course, all standard university fees would apply.

In order to implement this fee structure beginning Summer 2012 as recommended by the eLearning Committee, a proposed resolution is attached for approval by the Board of Trustees.

(APPENDIX XXIII)

**RATIFICATION AND APPROVAL OF AMENDMENTS TO
THE OHIO STATE UNIVERSITY DEFERRED COMPENSATION PLANS
SUMMARY**

Background on the Deferred Compensation Plans:

The University maintains four plans that are eligible deferred compensation plans under Section 457(b) of the Internal Revenue Code: The Ohio State University ING Financial Advisers Deferred Compensation Plan; The Ohio State University Deferred Compensation Plan funded by TIAA-CREF; The Ohio State University Lincoln National Deferred Compensation Plan; and The Ohio State University VALIC Deferred Compensation Plan (collectively, the "Deferred Compensation Plans"). The terms of these plans are substantially the same; only the providers differ.

The Deferred Compensation Plans are voluntary plans designed to assist faculty and staff in supplementing their retirement savings. Each plan allows employees to contribute a portion of their compensation to the plan and exclude the contribution from taxable income for federal and state tax purposes. The plans are subject to rules described in Section 457(b) of the Internal Revenue Code.

Ratification and approval of the amendment of the Deferred Compensation Plans:

The IRS required that certain amendments to the Deferred Compensation Plans be made by December 31, 2011 to comply with the Pension Protection Act of 2006 ("PPA"), the Heroes Earnings Assistance and Relief Tax Act of 2008 ("HEART"), and the Worker, Retiree, and Employer Recovery Act of 2008 ("WRERA"). That amendment was approved by the Office of Legal Affairs, the Office of Human Resources and outside counsel, and was executed by the Senior Vice President for Business and Finance and Chief Financial Officer on December 29, 2011.

Purpose of the Resolution. The resolution ratifies and approves the amendment to the Deferred Compensation Plans and ratifies the action of the Senior Vice President for Business and Finance and Chief Financial Officer in signing the amendment.

Approval of the amendment, restatement and consolidation of the Deferred Compensation Plans into one plan document named The Ohio State University Amended and Restated 457(b) Deferred Compensation Plan:

To streamline administration, the University is amending, restating and consolidating the Deferred Compensation Plans into one plan document named The Ohio State University Amended and Restated 457(b) Deferred Compensation Plan (the "457(b) Plan"). In addition, the restatement: (a) incorporates changes necessary to maintain compliance with Section 457(b) of the Internal Revenue Code and related guidance; (b) adds the ability for active participants to make withdrawals due to unforeseeable emergencies; and (c) removes the ability for active participants to make certain catch-up contributions to the plan. The amendment and restatement has been approved by the Office of Legal Affairs, the Office of Human Resources and outside counsel. *Purpose of the Resolution.* The resolution:

- Approves the amendment, restatement and consolidation of the Deferred Compensation Plans as set forth in the 457(b) Plan, effective as of January 1, 2012;
- Authorizes the Senior Vice President for Business and Finance and Chief Financial Officer to sign the 457(b) Plan and any other documents needed to carry out the resolution; and

February 10, 2012 meeting, Board of Trustees

- Delegates authority to adopt and effectuate certain technical or non-discretionary amendments that are necessary to comply with federal tax laws or the Ohio Revised Code to the Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with the Office of Human Resources and the Office of Legal Affairs, without further review or resolutions by the Board.

**AMENDMENT TO
THE OHIO STATE UNIVERSITY DEFERRED COMPENSATION PLANS**

WHEREAS, The Ohio State University (the "Employer") maintains The Ohio State University ING Financial Advisers Deferred Compensation Plan, The Ohio State University Deferred Compensation Plan funded by TIAA-CREF, The Ohio State University Lincoln National Deferred Compensation Plan and The Ohio State University VALIC Deferred Compensation Plan (collectively, the "Plans"); and

WHEREAS, the Employer desires to amend the Plans as described herein with respect to: the Pension Protection Act of 2006; the Heroes Earnings Assistance and Relief Tax Act of 2008; and the Worker, Retiree, and Employer Recovery Act of 2008.

NOW, THEREFORE, effective as stated herein, the Employer hereby amends the Plans as follows:

Part I: Amendments with respect to the Pension Protection Act of 2006:

1. The Plans shall be amended by the addition of the following Section, effective for distributions made after December 31, 2009:

"For distributions after December 31, 2009, a non-spouse Beneficiary who is a "designated beneficiary" under IRC Section 401(a)(9)(E) and the Treasury Regulations thereunder, by a direct trustee-to-trustee transfer ("direct rollover"), may roll over all or any portion of his or her distribution to an individual retirement account the Beneficiary establishes for purposes of receiving the distribution. In order to be able to roll over the distribution, the distribution otherwise must satisfy the definition of an eligible rollover distribution.

Although a non-spouse Beneficiary may roll over directly a distribution as provided in this Section, any distribution made prior to January 1, 2010 is not subject to the direct rollover requirements of IRC Section 401(a)(31) (including IRC Section 401(a)(31)(B), the notice requirements of IRC Section 402(f) or the mandatory withholding requirements of IRC Section 3405(c)). If a non-spouse Beneficiary receives a distribution from the Plan, the distribution is not eligible for a "60-day" rollover.

If the Participant's named Beneficiary is a trust, the Plan may make a direct rollover to an individual retirement account on behalf of the trust, provided the trust satisfies the requirements to be a designated Beneficiary within the meaning of IRC Section 401(a)(9)(E).

A non-spouse Beneficiary may not roll over an amount which is a required minimum distribution, as determined under applicable Treasury Regulations and other Internal Revenue Service guidance. If the Participant dies before his or her required beginning date and the non-spouse Beneficiary rolls over to an individual retirement account the maximum amount eligible for rollover, the Beneficiary may elect to use either the 5-year rule or the life expectancy rule, pursuant to Treasury Regulation Section 1.401(a)(9)-3, Q&A-4(c), in determining the required

minimum distributions from the individual retirement account that receives the non-spouse Beneficiary's distribution."

2. The Plans shall be amended, effective April 6, 2007, by the addition of the following paragraph:

"Effective April 6, 2007, a domestic relations order that otherwise satisfies the requirements for a qualified domestic relations order will not fail to be a qualified domestic relations order: (i) solely because the order is issued after, or revises, another domestic relations order or qualified domestic relations order; or (ii) solely because of the time at which the order is issued, including issuance after the annuity starting date or after the Participant's death. A domestic relations order described in this paragraph is subject to the same requirements and protections that apply to qualified domestic relations orders."

3. The Plans shall be amended, effective for distributions made after December 31, 2007, by the addition of the following paragraph:

"For distributions made after December 31, 2007, a Participant or Beneficiary may elect a direct rollover of an eligible rollover distribution to a Roth IRA described in IRC Section 408A(b)."

Part II: Amendments with respect to the Heroes Earnings Assistance and Relief Tax Act of 2008:

1. The Plans shall be amended, effective as stated herein, by the addition of the following paragraphs:

"In the case of a death occurring on or after January 1, 2007, if a Participant dies while performing qualified military service (as defined in IRC Section 414(u)), the Participant's Beneficiary is entitled to any additional benefits (other than benefit accruals relating to the period of qualified military service) provided under the Plan as if the Participant had resumed employment and then terminated employment on account of death. Moreover, the Plan will credit the Participant's qualified military service as service for vesting purposes, as though the Participant had resumed employment under the Uniformed Service Employment and Reemployment Rights Act of 1994 ("USERRA") immediately prior to the Participant's death.

For years beginning after December 31, 2008: (i) a Participant receiving a differential wage payment as defined by IRC Section 3401(h)(2), shall be treated as an employee of the Employer making the payment, (ii) the differential wage payment shall be treated as compensation for purposes of IRC Section 415(c)(3) and Treasury Regulation Section 1.415(c)-2 (e.g., for purposes of IRC Section 415), and (iii) the Plan shall not be treated as failing to meet the requirements of any provisions described in IRC Section 414(u)(1)(C) (or corresponding Plan provisions), by reason of any contribution or benefit which is based on the differential wage payment. Differential wage payments, if applicable, (as described herein) will also be considered compensation for all Plan purposes."

Part III: Amendments with respect to the Worker, Retiree, and Employer Recovery Act of 2008:

1. The following Section shall be added, effective as stated herein, to the Plans as follows:

"Waiver of Required Minimum Distributions.

Notwithstanding Article X of the Plan, a Participant or Beneficiary who would have been required to receive required minimum distributions for 2009 but for the enactment of IRC Section 401(a)(9)(H) ("2009 RMDs"), and who would have satisfied that requirement by receiving distributions that are (1) equal to the 2009 RMDs, or (2) one or more payments in a series of substantially equal distributions (that include the 2009 RMDs) made at least annually and expected to last for the life (or life expectancy) of the Participant, the joint lives (or joint life expectancy) of the Participant and the Participant's designated Beneficiary, or for a period of at least ten (10) years ("Extended 2009 RMDs"), will receive those distributions for 2009 unless the Participant or Beneficiary chooses not to receive such distributions. Participants and Beneficiaries described in the preceding sentence will be given the opportunity to elect to stop receiving the distributions described in the preceding sentence."

Part IV: The remainder of the Plans shall remain unchanged.

THE OHIO STATE UNIVERSITY

By:



Geoffrey S. Chetas

Senior Vice President for Business and Finance and CFO

12/24/11

Date

(APPENDIX XXIV)

**The Ohio State University
Amended and Restated 457(b) Deferred Compensation Plan**

The Employer previously established The Ohio State University ING Financial Advisors Deferred Compensation Plan, The Ohio State University Deferred Compensation Plan funded by TIAA-CREF, The Ohio State University Lincoln National Deferred Compensation Plan and The Ohio State University VALIC Deferred Compensation Plan. The Employer hereby amends, restates and consolidates those plans as set forth in this Plan, effective as of January 1, 2012.

The Plan is established pursuant to Ohio Revised Code Section 148.04(F) and is intended to comply with Internal Revenue Code Section 457. The Plan is effective as to each Eligible Employee upon the date he or she becomes an Active Participant by executing a Participation Agreement with the Employer.

I. Definitions

- 1.01 **Account** shall mean the Account or Accounts maintained by a Provider reflecting the interest of a Participant under the Plan.
- 1.02 **Active Participant** shall mean an Eligible Employee who has entered into a Participation Agreement with the Employer and has not terminated the deferral of compensation under the Participation Agreement.
- 1.03 **Age 50 Catch-up Contribution** shall mean the catch-up contribution for workers who are or who will attain age 50 during a Plan Year, as allowed under Internal Revenue Code Section 414(v).
- 1.04 **Beneficiary** shall mean the person or entity designated by a Participant in accordance with Article VI of the Plan to receive the Participant's Plan benefits in the event of the Participant's death.
- 1.05 **Benefit Commencement Date** shall mean that date upon which payment of benefits begins.
- 1.06 **Benefit Payment Option** shall mean the method by which benefits are paid to the Participant or, if applicable, to the Beneficiary, as described in Section 5.07 of this Plan.
- 1.07 **Compensation** shall have the same meaning as the applicable one of the following:
- (a) If the Participant is a member of the Ohio Public Employees Retirement System or is a participant in The Ohio State University Alternative Retirement Plan, as amended from time to time (the "Alternative Retirement Plan") and would be subject to Ohio Revised Code Chapter 145 had the Participant not made an election pursuant to Ohio Revised Code Section 3305.05 or 3305.051, "Compensation" shall mean "earnable salary" as defined in division (R) of Ohio Revised Code Section 145.01; or
 - (b) If the Participant is a member of the State Teachers Retirement System of Ohio ("STRS") or is a participant in the Alternative Retirement Plan and would be subject to Ohio Revised Code Chapter 3307 had the Participant not made an election pursuant to Ohio Revised Code Section 3305.05 or 3305.051, "Compensation" shall mean "compensation" as defined

in division (L) of Ohio Revised Code Section 3307.01. For purposes of this Section 1.07(b), "Compensation" shall be determined without regard to STRS Rule 3307-10-01.

Notwithstanding the foregoing, Compensation shall not be reduced by the amount of exclusions that are not currently includable in the Participant's gross income by reason of the application of Internal Revenue Code Sections 125, 132(f), 402(e)(3), 403(b), 414(h)(2) and 457.

In determining the amount or allocation of any contribution that is based on Compensation, only Compensation paid to a Participant for services rendered to the Employer while employed as an employee of the Employer shall be taken into account. Compensation shall include amounts received following Severance from Employment only if the amounts are "Post-Severance Compensation." Post-Severance Compensation includes the amounts described in (a) and (b) below, paid after a Participant's Severance from Employment, but only to the extent such amounts are paid by the later of 2½ months after Severance from Employment or the end of the calendar year that includes the date of such Severance from Employment.

- (a) Regular pay after Severance from Employment if: (i) the payment is regular compensation for services during the Participant's regular working hours, or compensation for services outside the Participant's regular working hours (such as overtime or shift differential), commissions, bonuses, or other similar payments; and (ii) the payment would have been paid to the Participant prior to a Severance from Employment if the Participant had continued in employment with the Employer.
- (b) Leave cashouts if those amounts would have been included in Compensation if they were paid prior to the Participant's Severance from Employment, and the amounts are payable for unused accrued bona fide sick leave, vacation, or other leave, but only if the Participant would have been able to use the leave if employment had continued.

Effective January 1, 2009, an individual receiving a differential wage payment, as defined by Internal Revenue Code Section 3401(h)(2), shall be treated as an employee of the Employer making the payment (rather than an employee who has incurred a Severance from Employment); and the differential wage payment shall be treated as compensation for Plan purposes, including Internal Revenue Code Section 415 and any other Internal Revenue Code section that references the definition of compensation under Internal Revenue Code Section 415.

If all employees of the Employer performing service in the uniformed services described in Internal Revenue Code Section 3401(h)(2)(A) are entitled to receive differential wage payments (as defined in Internal Revenue Code Section 3401(h)(2)) on reasonably equivalent terms and, if eligible to participate in a retirement plan maintained by the Employer, to make contributions based on the payments on reasonably equivalent terms (taking into account Internal Revenue Code Sections 410(b)(3), (4), and (5)), then the Plan shall not be treated as failing to meet the requirements of any provision described in Internal Revenue Code Section 414(u)(1)(C) by reason of any contribution or benefit which is based on the differential wage payment.

- 1.08 **Deferral** shall mean the amount of Compensation that a Participant agrees to contribute to an Account. Such amounts are not subject to federal and state income taxes until received as benefit payments.

- 1.09 **Eligible Employee** shall mean all individuals who perform services for the Employer and who are eligible to participate under Ohio Revised Code Section 148.01(A)(1). Further, individuals who do not perform services for the Employer may not defer compensation under the Plan.
- 1.10 **Employer** shall mean The Ohio State University.
- 1.11 **Inactive Participant** shall mean any former Active Participant who is not currently having compensation deferred.
- 1.12 **Includible Compensation** shall mean wages as defined in Internal Revenue Code Section 3401(a) and all other payments of compensation to a Participant by the Employer (in the course of the Employer's trade or business) for which the Employer is required to furnish the Participant a written statement under Internal Revenue Code Sections 6041(d), 6051(a)(3), and 6052. Compensation must be determined without regard to any rules under Internal Revenue Code Section 3401(a) that limit the remuneration included in wages based on the nature or location of the employment or the services performed (such as the exception for agricultural labor in Internal Revenue Code Section 3401(a)(2)). Includible Compensation shall include any amount excludable from gross income under this Plan or any other plan organized in accordance with Internal Revenue Code Section 457, or any amount excludable from gross income under Internal Revenue Code Sections 105(d), 125, 401(k), 403(b), 408(k), 501(c)(18), and 911, or any other amounts excludable from gross income for federal income tax purposes. Includible Compensation for purposes of this Section 1.12 shall not include amounts paid as compensation to a non-resident alien, as defined in Internal Revenue Code Section 7701(b), who is not a Participant in the Plan to the extent the compensation is excludable from gross income and is not effectively connected with the conduct of a trade or business within the United States.

Effective January 1, 2009, for Participants on active duty in the uniformed services for a period of more than 30 days, Includible Compensation shall include any differential wage payments, as defined by Internal Revenue Code Section 3401(h)(2), to the extent such payments are made by the Employer. Such differential wage payments shall be treated as compensation for all Plan purposes, including Internal Revenue Code Section 415 and any other Internal Revenue Code section that references the definition of compensation under Internal Revenue Code Section 415. A Participant receiving such differential wage payment shall be treated as an employee of the Employer making the payment. If all employees of the Employer performing service in the uniformed services described in Internal Revenue Code Section 3401(h)(2)(A) are entitled to receive differential wage payments on reasonably equivalent terms and, if eligible to participate in a retirement plan maintained by the Employer, to make contributions based on the payments on reasonably equivalent terms (taking into account Internal Revenue Code Sections 410(b)(3), (4), and (5)), then the Plan shall not be treated as failing to meet the requirements of any provision described in Internal Revenue Code Section 414(u)(1)(C) by reason of any contribution or benefit that is based on the differential wage payment.

Notwithstanding anything herein to the contrary, Includible Compensation shall include amounts received following Severance from Employment only if the amounts are "Post-Severance Compensation." Post-Severance Compensation includes the amounts described in (a) and (b) below, paid after a Participant's Severance from Employment, but only to the extent such amounts are paid by the later of 2½ months after Severance from Employment or the end of the calendar year that includes the date of such Severance from Employment.

- (a) Regular pay after Severance from Employment if: (i) the payment is regular compensation for services during the Participant's regular working hours, or compensation for services outside the Participant's regular working hours (such as overtime or shift differential), commissions, bonuses, or other similar payments; and (ii) the payment would have been paid to the Participant prior to a Severance from Employment if the Participant had continued in employment with the Employer.
 - (b) Leave cashouts if those amounts would have been included in Includible Compensation if they were paid prior to the Participant's Severance from Employment, and the amounts are payable for unused accrued bona fide sick leave, vacation, or other leave, but only if the Participant would have been able to use the leave if employment had continued.
- 1.13 **Internal Revenue Code** shall mean the Internal Revenue Code of 1986, as amended, and any regulations or guidance promulgated thereunder.
- 1.14 **Investment Option** shall mean the annuity contracts, custodial accounts, or any one or more of the various financial products offered as investments under the Plan by a Provider.
- 1.15 **Normal Retirement Age** shall mean age 65 or that age selected by the Participant, which shall be no earlier than age 65 and no later than age 70½. In the case of a Participant who incurs a Severance from Employment prior to attainment of his or her Normal Retirement Age, Normal Retirement Age shall mean age 65, unless a later age (but not later than age 70½) is specified in an election made pursuant to Section 5.02 of this Plan.
- 1.16 **Ohio Revised Code** shall mean the Ohio Revised Code, as amended.
- 1.17 **Participant** shall include any Active Participant or Inactive Participant.
- 1.18 **Participation Agreement** shall mean an agreement entered into between an Eligible Employee and the Employer pursuant to which an Eligible Employee agrees to the terms and conditions of this Plan and becomes an Active Participant.
- 1.19 **Plan** shall mean The Ohio State University Amended and Restated 457(b) Deferred Compensation Plan, as amended from time to time.
- 1.20 **Plan Administrator** shall mean the person, committee or entity selected by the Employer to administer the Plan or, if none, the Employer.
- 1.21 **Plan Year** shall mean the calendar year in which the Plan becomes effective and each succeeding calendar year during the existence of the Plan.
- 1.22 **Provider** shall mean any organization providing Investment Options offered by the Plan.
- 1.23 **QDRO** shall mean a "qualified domestic relations order" as defined in Internal Revenue Code Section 414(p).
- 1.24 **Severance from Employment** shall mean the termination of the Participant's employment with the Employer for any reason. A Participant does not have a "Severance from Employment" if, in connection with a change of employment, the Participant's new employer maintains the Plan with respect to the Participant.

II. Eligibility and Participation

- 2.01 **Eligibility.** Each Eligible Employee shall be permitted to participate under this Plan.
- 2.02 **Commencement of Participation.** An Eligible Employee shall elect to participate and become an Active Participant by entering into a Participation Agreement with the Employer and opening an account with a Provider. The Participation Agreement shall specify:
- (a) The amount of the Active Participant's Compensation that the Employer and the Active Participant agree to defer, subject to the limitations of Section 3.02 of this Plan;
 - (b) The date as of which reduction and deferral of Compensation pursuant to the Participation Agreement shall begin, which date shall be as early as administratively practicable but not earlier than the first day of the first calendar month following the execution of the Participation Agreement; provided, however, that a new employee may defer Compensation payable in the calendar month during which the Participant first becomes an employee if a Participation Agreement providing for the deferral is entered into on or before the first day on which the Participant performs services for the Employer; and
 - (c) The Provider selected by the Participant.

The Eligible Employee also shall provide such other information to the Plan Administrator or Provider, as appropriate, that is necessary to administer the Plan, including, without limitation, whether the Eligible Employee is or has been a participant in any other eligible deferred compensation plan under Internal Revenue Code Section 457(b) during the applicable plan year.

III. Deferral of Compensation

- 3.01 **Elective Deferrals.** An Eligible Employee may elect to defer Compensation in accordance with the applicable Participation Agreement and the terms of this Plan.
- 3.02 **Maximum and Minimum Deferrals.**
- (a) **Primary Maximum Limitation.** Except as provided in subsection 3.02(b), the maximum amount that may be deferred by an Active Participant in the Plan in any Plan Year shall not exceed the lesser of (i) the dollar amount provided under Internal Revenue Code Section 457(e)(15) (as may be indexed annually) or (ii) 100% of the Active Participant's Includible Compensation.
 - (b) **Age 50 Catch-up Contribution.** In addition to the deferral provided in subsection (a), an Active Participant who has attained age 50 or older during a Plan Year may elect the catch-up provision under Internal Revenue Code Section 414(v) and commence making such Age 50 Catch-up Contributions to his or her Account via a Participation Agreement. Such contributions are in addition to the basic annual deferrals described in Treasury Regulation Section 1.457-4(c)(1) (and described in subsection (a) above).
 - (c) **Coordination with Other Plans.** If an Active Participant participates in more than one Internal Revenue Code Section 457(b) Plan, the

maximum deferral under all such plans shall not exceed the primary limit described in subsection (a) above, subject to modification by the catch-up limitations in subsection (b) above.

- (d) **Minimum Deferrals.** The minimum deferral amount per pay period shall be: (i) bi-weekly pay \$7.00 and (ii) monthly pay \$15.00, or such other amounts determined by the Plan Administrator.
- (e) **Maximum Annual Contributions.** In the event that a Participant's deferrals exceed the maximum deferral contributions, the Plan Administrator shall direct the Provider as to the proper correction method permissible under applicable law, including calculation of any earnings or losses and the proper tax reporting with respect to such distributions. Such correction method shall include distribution of any excess deferrals to the Active Participant with allocable net income, as soon as administratively practicable after the Plan Administrator determines that there is an excess deferral and the amount of the excess deferral.

3.03 **Amendments of Participation Agreements.**

- (a) The election of a Participant to participate under the Plan is irrevocable as to all amounts actually deferred under the Participation Agreement. The Participant may, by amendment of the Participation Agreement or by any manner as the Plan Administrator may prescribe, do any of the following: (i) change the Investment Option allocation of amounts to be deferred in the future; (ii) terminate the election to be an Active Participant; or (iii) change the amount of Compensation to be deferred.
- (b) An amendment or termination shall be effective as early as administratively practicable, but not earlier than the first day of the following calendar month.

IV. Maintenance of Accounts

4.01 **Maintenance of Accounts.** The amounts allocated to the Participants' Accounts shall be invested in an Investment Option provided by the Provider. The terms and conditions of any such annuity contract or other Investment Option agreement shall be considered part of, and shall be construed as having been incorporated into the Plan. Participants will invest their Accounts based upon the Investment Options available and may make their investment selections pursuant to the terms and conditions contained in the annuity contract or other Investment Option agreement. If any provision of the annuity contract or other Investment Option agreement conflicts with the Plan, the terms of the Plan shall control. All Investment Options offered under this Plan must be offered by persons, companies, or entities authorized and duly licensed by the State of Ohio and appropriate federal agencies regulating such investments to do business in the State of Ohio. The Employer shall not be responsible for any decrease in value of a Participant's Account resulting from capital or market changes or any other changes occurring in the Investment Option or the Participant's Account. The Plan Administrator may from time to time assess reasonable service charges against all or any portion of the deferred amounts or Accounts to defray costs associated with the implementation and administration of the Plan.

4.02 **Crediting of Accounts.** Each Active Participant's Account shall be credited with amounts authorized for deferral and received by the Provider.

- 4.03 **Reports.** A report of the total amount credited to a Participant's Account, in such form as the Plan Administrator determines, shall be furnished to the Participant by the Provider not more than 60 days after the end of each calendar quarter. All reports to a Participant shall be based on the net fair market value of the equity investment options and book value of any guaranteed option as of the date of the report, to the extent such values are available.
- 4.04 **Assets for Exclusive Benefit of Participants and Beneficiaries.** All amounts of Compensation deferred under this Plan, all property and rights that may be purchased with such amounts, and all income attributable to such amounts, property, or rights shall be held in a custodial account or annuity contract described in Code Section 401(f) for the exclusive benefit of Participants and their Beneficiaries. All such amounts shall not be subject to the claims of the Employer's general creditors.
- 4.05 **Exchanges within the Plan.** A Participant (or Beneficiary, if the Participant has died) shall be permitted to change the investment of his or her Account among Investment Options and Providers that are eligible to receive contributions under the Plan in accordance with rules established by the Employer.
- 4.06 **Transfers to and from the Plan.**
- (a) The Plan will accept plan to plan transfers from other Internal Revenue Code Section 457 plans sponsored by an employer that satisfies the definition in Internal Revenue Code Section 457(e)(1)(A) upon receipt of proper written request and actual transfer of funds.
 - (b) The Plan will execute plan to plan transfers to other Internal Revenue Code Section 457 plans maintained by the Employer, upon proper written request by a Participant and will execute plan to plan transfers to other Internal Revenue Code Section 457 plans sponsored by an employer that satisfies the definition of Internal Revenue Code Section 457(e)(1)(A) upon proper written request by a Participant who has terminated employment with the Employer. Such transfer of an Account may be completed at fair market value providing benefit payments have not begun.
 - (c) Before effectuating plan to plan transfers, the Provider may require documentation from the other plan as it deems necessary to effectuate the transfer in accordance with the applicable provisions of the Internal Revenue Code.
- 4.07 **Rollovers.**
- (a) Any Participant who has had a severance from employment with any employer with which the Participant maintained an account under an eligible retirement plan (as defined in Internal Revenue Code Section 402(c)(8)(B)) may, upon proper written request, rollover the account value from that plan to an Account in this Plan. Any such amounts rolled into the Plan will be separately accounted for and may be subject to the same tax treatment as applicable in the original plan. Amounts rolled into the Plan will be allocated to Investment Options and will otherwise be subject to the same rules applicable to other inactive Accounts.
 - (b) A Participant who has had a Severance from Employment or the Beneficiary of a deceased Participant (or a Participant's spouse or former spouse who is an alternate payee under a QDRO) who is entitled to an eligible rollover distribution (as defined in Internal

Revenue Code Section 402(c)(4)) may elect to have any portion of an eligible rollover distribution (as defined in Internal Revenue Code Section 402(c)(4)) from the Plan paid directly to an eligible retirement plan (as defined in Internal Revenue Code Section 402(c)(8)(B)) specified by the Participant or Beneficiary in a direct rollover. Requests for amounts to be rolled out of the Plan must satisfy the requirements of the Provider as to the eligibility of the receiving plan and acknowledgment of the plan's provision to accept such rollover. For distributions made after December 31, 2007, a Participant or Beneficiary may elect a direct rollover of an eligible rollover distribution (as defined in Internal Revenue Code Section 402(c)(4)) to a Roth IRA as described in Internal Revenue Code Section 408A(b).

- (c) For distributions after December 31, 2009, a non-spouse Beneficiary who is a "designated beneficiary" under Internal Revenue Code Section 401(a)(9)(E) and the Treasury Regulations thereunder may, by a direct trustee-to-trustee transfer ("direct rollover"), roll over all or a portion of his or her distribution to an individual retirement account ("IRA") that is established on behalf of the Beneficiary and that will be treated as an inherited IRA (within the meaning of Internal Revenue Code Section 408(d)(3)(C)).

In order to be able to roll over the distribution, the distribution must otherwise satisfy the definition of an eligible rollover distribution (as defined in Internal Revenue Code Section 402(c)(4)). Although a non-spouse Beneficiary may roll over directly a distribution as provided above, any distribution made prior to January 1, 2010 is not subject to the direct rollover requirements of Internal Revenue Code Section 401(a)(31), the notice requirements of Internal Revenue Code Section 402(f), or the mandatory withholding requirements of Internal Revenue Code Section 3405(c). If a non-spouse Beneficiary receives a distribution from the Plan, the distribution is not eligible for a "60-day" rollover.

A non-spouse Beneficiary may not roll over an amount that is a required minimum distribution ineligible for rollover, as determined under applicable Treasury Regulations and other Internal Revenue Service guidance. If a Participant dies before his or her required beginning date, then the non-spouse designated Beneficiary may deposit into such IRA all or any portion of the distribution that is deemed to be an eligible rollover distribution (as defined in Internal Revenue Code Section 402(c)(4)). In determining the portion of such distribution that is considered to be a required minimum distribution that must be made from the IRA, the Beneficiary may elect to use either the 5-year rule or the life expectancy rule, pursuant to Treasury Regulation Section 1.401(a)(9)-3, Q&A-4(c).

If the Participant's named Beneficiary is a trust, the Plan may make a direct rollover to an IRA on behalf of the trust, provided the trust satisfies the requirements to be a designated Beneficiary within the meaning of Internal Revenue Code Section 401(a)(9)(E).

- 4.08 **Service Credit Purchase.** A Participant may use all or a portion of his or her Account balance as a direct trustee-to-trustee transfer to a defined benefit governmental plan that permits the purchase of permissive service credit or the repayment of service credits. The Participant must use forms provided by the Provider and the defined benefit governmental plan that document the exact amount of transfer required.

- 4.09 **Current and Former Providers.** All current and former Providers and the Plan Administrator shall exchange information as may be necessary to coordinate information to satisfy the requirements of Internal Revenue Code Section 457(b) and other requirements of applicable law.

V. Distribution of Benefits

- 5.01 **General Requirements.** All distributions are subject to the requirements of Internal Revenue Code Sections 457(d) and 401(a)(9) and the Treasury Regulations thereunder. The Plan Administrator will annually determine if the Participant's or Beneficiary's annual distributions meet the minimum distribution requirement of Internal Revenue Code Section 401(a)(9) and adjust the amount if necessary to comply with those provisions. Initial benefit payment elections and subsequent changes will be effective only if made on forms provided or in the manner prescribed by the Provider and received by the date determined by the Provider. Benefits in the form of an annuity may not be changed once payments have begun. No Benefit Payment Option shall be available that is not provided for in Section 5.07 of this Plan. Benefit payments are taxable income to Participants and Beneficiaries in the year of distribution and are subject to the required income tax withholdings.
- 5.02 **Participant Election of a Benefit Commencement Date and Option.** Upon Severance from Employment, a Participant may elect a date to begin to receive benefit payments from the Plan. Benefit payments may begin after the Provider's receipt of the Employer's verification of Severance from Employment, the final deferral amount, and the election form for the Benefit Payment Option. Benefit payments must begin no later than April 1 of the year following the latter of (a) the year in which the Participant attains age 70½ or (b) the year in which the Participant has a Severance from Employment. A Participant may elect a Benefit Payment Option as permitted in Section 5.07 of this Plan or change a Benefit Payment Option previously elected if permitted by the Investment Option.
- 5.03 **Beneficiary Election of a Benefit Commencement Date and Option.** If a Participant dies before the Participant's Account has been exhausted, then any benefit payable shall be paid to the designated Beneficiary. The Beneficiary shall have the right to elect the time and method of benefit payments, subject to the limitations set forth by this Plan and the Participant's elected Investment Option. The following will determine the Beneficiary's election requirements:
- (1) If a Participant dies on or after the required minimum distribution date, payments shall continue to be paid to the Beneficiary at least as rapidly as under the method of distribution in effect at the time of the Participant's death.
 - (2) If a Participant dies before the required minimum distribution date, payments to a Beneficiary may begin after the Provider's receipt of the notice of the Participant's death, the death certificate, the final deferral amount, and the election form for the Benefit Payment Option. The Beneficiary must follow the following applicable requirement:
 - (a) If the Beneficiary is the Participant's surviving spouse, distribution of the Account may be delayed until the later of (1) December 31 of the calendar year in which the Participant would have attained age 70½ or (2) December 31 of the calendar year immediately following the calendar year in which the Participant dies. The entire Account must then be paid over a period not extending beyond the life expectancy of the spousal Beneficiary; or

- (b) If the Beneficiary is a person other than the Participant's spouse, distribution of the Account must begin on or before December 31 of the calendar year following the Participant's death, and the entire Account must be paid over a period not extending beyond the life expectancy of the Beneficiary; or
 - (c) If the Beneficiary is not a person, such as a trust or an estate, the entire Account value must be distributed by the end of the calendar year that contains the fifth anniversary of the Participant's death.
 - (3) If the Beneficiary dies after the Participant but before the full Account value is distributed, any remaining Account value will be paid to the Beneficiary's estate in a lump sum payment.
 - (4) Whenever distribution is made to a minor, then the Plan Administrator may direct that such distribution be paid to the legal guardian, or if none, to a parent of such Beneficiary or a responsible adult with whom the Beneficiary maintains his or her residence, or to the custodian for such Beneficiary under the Uniform Gift Transfers to Minors Act, if such is permitted by the laws of the state in which the Beneficiary resides. Such a payment to the legal guardian, custodian, or parent of a minor Beneficiary shall fully discharge the Provider, the Plan Administrator, the Employer, and the Plan from further liability on account thereof.
- 5.04 **Default Benefit Commencement Date and Option for Participant.** If a Participant does not elect a Benefit Commencement Date in the manner provided for in Section 5.02 of this Plan, benefit payments to the Participant shall begin by December 31 of the calendar year the Participant attains age 70½. Benefits shall be paid for the maximum number of years allowed by the required minimum distribution tables of the Internal Revenue Code.
- 5.05 **Default Benefit Commencement Date and Option for Beneficiary.** If a spousal Beneficiary of a Participant who dies before the required minimum distribution date does not elect a Benefit Commencement Date, benefit payments to the spousal Beneficiary shall begin by the later of December 31 of the calendar year in which the Participant would have attained age 70½ or December 31 of the calendar year immediately following the calendar year in which the Participant dies. If a non-spousal Beneficiary does not elect a Benefit Commencement Date, benefit payments to the non-spousal Beneficiary shall begin not later than December 31 of the calendar year immediately following the calendar year in which the Participant dies. Benefits shall be paid for the maximum number of years allowed by the required minimum distribution tables of the Internal Revenue Code.
- 5.06 **Acceleration.** If upon a Participant's Severance from Employment and the Provider's receipt of the last deferral amount, the Participant's Account value (without regard to amounts attributable to rollover contributions) is less than \$1,000.00 (or such other dollar limit imposed under the Internal Revenue Code), the Provider will accelerate the payment of benefits otherwise due in the future and pay to such Participant (or Beneficiary, if the Participant has died) the full Account value in a lump sum less the required income tax withholding unless the Participant (or Beneficiary) timely elects to rollover the Account.
- 5.07 **Benefit Payment Options.** The following Benefit Payment Options are available under the Plan. Definitions of each are provided on the Benefit

Payment Option election form. Benefit payments will be pro-rated among all Investment Options held.

Options:

1. Life Income with Payment Certain Purchased Annuity
2. Joint and Last Survivor Income Purchased Annuity (Participant and Spouse)
3. Designated Period Purchased Annuity
4. Payments for a Fixed Dollar Amount
5. Systematic Withdrawals for a Fixed Time Period
6. Partial Lump Sum and remainder paid as item 1, 2, 3, 4, or 5 above
7. Lump Sum Payment

- 5.08 **2009 Required Minimum Distributions.** Notwithstanding any other provision of Article V, a Participant or Beneficiary who would have been required to receive required minimum distributions for 2009 but for the enactment of Internal Revenue Code Section 401(a)(9)(H) ("2009 RMDs"), and who would have satisfied that requirement by receiving distributions that are (1) equal to the 2009 RMDs or (2) one or more payments in a series of substantially equal distributions (that include the 2009 RMDs) made at least annually and expected to last for the life (or life expectancy) of the Participant, the joint lives (or joint life expectancy) of the Participant and the Participant's designated Beneficiary, or for a period of at least 10 years ("Extended 2009 RMDs"), will receive those distributions for 2009 unless the Participant or Beneficiary chooses not to receive such distributions. Participants and Beneficiaries described in the preceding sentence will be given the opportunity to elect to stop receiving the distributions described in the preceding sentence.

Notwithstanding any other provision of this Plan, and solely for purposes of applying the direct rollover provisions of the Plan, a direct rollover will be offered only for distributions that would be eligible rollover distributions (as defined in Internal Revenue Code Section 402(c)(4)) without regard to Internal Revenue Code Section 401(a)(9)(H).

- 5.09 **Unforeseeable Emergency.** If a Participant has an unforeseeable emergency before Severance from Employment, the Participant may elect to receive a lump sum distribution equal to the amount requested or, if less, the maximum amount determined by the Plan Administrator to be permitted to be distributed under this Section. An "unforeseeable emergency" shall mean a severe financial hardship of the Participant or the Participant's Beneficiary resulting from:

- (a) an illness or accident of the Participant or Beneficiary, the Participant or Beneficiary's spouse, or the Participant or Beneficiary's dependent (as defined in Internal Revenue Code Section 152, determined without regard to Internal Revenue Code Sections 152(b)(1), (b)(2), and (d)(1)(B));
- (b) loss of the Participant or Beneficiary's property due to casualty (including the need to rebuild a home following damage to a home not otherwise covered by homeowner's insurance, such as damage that is the result of a natural disaster); or
- (c) other similar extraordinary and unforeseeable circumstances arising as a result of events beyond the control of the Participant or Beneficiary.

For example, the imminent foreclosure or eviction from the Participant or Beneficiary's primary residence may constitute an unforeseeable emergency. In

addition, the need to pay for medical expenses, including non-refundable deductibles, as well as for the cost of prescription drug medication, may constitute an unforeseeable emergency. Finally, the need to pay for the funeral expenses of a spouse or a dependent (as defined in Internal Revenue Code Section 152, without regard to Internal Revenue Code Sections 152(b)(1), (b)(2), and (d)(1)(B)) of a Participant or Beneficiary may also constitute an unforeseeable emergency. Except as otherwise specifically provided in this Section, the purchase of a home and the payment of college tuition are not unforeseeable emergencies.

A distribution on account of unforeseeable emergency may not be made to the extent such emergency is or may be relieved through reimbursement or compensation from insurance or otherwise; by liquidation of the Participant's assets, to the extent the liquidation of such assets would not itself cause severe financial hardship; or by cessation of Deferrals under the Plan.

Distributions because of an unforeseeable emergency may not exceed the amount reasonably necessary to satisfy the emergency need (which may include any amounts necessary to pay any federal, state, or local income taxes or penalties reasonably anticipated to result from the distribution).

VI. Beneficiaries

- 6.01 **Designation of Beneficiaries.** Upon commencing participation in the Plan, each Participant shall designate a Beneficiary on a form furnished by the applicable Provider. Such forms shall be maintained in files held by the Provider. From time to time, the Participant may change the Beneficiary designation by written notice on forms furnished by and returned to the Provider. Upon such change, the rights of all previously designated Beneficiaries to receive any benefits under the Plan shall cease. To the extent that there is no Beneficiary designation under the Plan at the date of death of the Participant, the Beneficiary or Beneficiaries designated have died prior to the death of the Participant or the Participant has revoked a prior designation in writing filed with the Provider without having filed a new designation, then any benefits which would have been payable to the Beneficiary hereunder shall be payable to the Participant's surviving spouse or, if there is not a surviving spouse, to the Participant's estate.
- 6.02 **Election of Trust as Beneficiary.** If a trust is named as a Beneficiary, satisfactory evidence must be furnished to the applicable Provider that the trust is the only Beneficiary qualified to receive payment, or payment will be made as though no primary Beneficiary had been named, to the contingent Beneficiary if named, or to the estate of the Participant. The Plan will be fully discharged of liability for any action taken by the trustee and for all amounts paid to, or at the direction of, the trustee and will have no obligation as to the use of the amounts. In all dealings with the trust the Plan will be fully protected against the claims of every other person. The Plan will not be charged with notice of a change of trust as Beneficiary unless written evidence of the change is made on a signed and dated change of Beneficiary form provided by the Provider and shall be effective on the date filed with and accepted by the Plan.

VII. Domestic Relations Orders

- 7.01 **Recognition of Approved Domestic Relations Orders.** The Plan recognizes and gives effect to QDROs that have been approved by the Plan in accordance with Plan procedures and, pursuant to state law, create or recognize the existence of the right of an alternate payee to receive all or a portion of any

deferred compensation of a Participant in accordance with the criteria set forth below.

- 7.02 **Domestic Relations Order Information.** The Plan Administrator shall comply with the provisions of a domestic relations order ("DRO") that the Provider determines to constitute a QDRO. Effective April 6, 2007, a DRO that otherwise satisfies the requirements for a QDRO will not fail to be a QDRO (i) solely because the order is issued after, or revises, another DRO or QDRO, or (ii) solely because of the time at which the order is issued, including issuance after the annuity starting date or after the Participant's death.

VIII. Leave of Absence and Military Service

- 8.01 **Leave of Absence.** An Active Participant on an approved leave of absence with or without compensation may continue to participate in the Plan subject to all the terms and conditions of the Plan; provided further, compensation may be deferred for such Participant if such compensation continues while the Participant is on an approved leave of absence.
- 8.02 **Military Service.** This Plan will be administered in accordance with Internal Revenue Code Section 414(u) for Active Participants who return to work after absences from employment due to military service. This includes make-up contributions that were not made during the Active Participant's period of military service. Contributions made up will be subject to the annual contribution limitations for the year in which they relate, rather than the year they are made.

In the case of a death occurring on or after January 1, 2007, if a Participant dies while performing qualified military service (as defined in Internal Revenue Code Section 414(u)), the Participant's Beneficiary is entitled to any additional benefits (other than benefit accruals relating to the period of qualified military service) provided under the Plan as if the Participant had resumed employment and then terminated employment on account of death. Moreover, the Plan will credit the Participant's qualified military service as service for vesting purposes, as though the Participant had resumed employment under the Uniformed Service Employment and Reemployment Rights Act of 1994 (USERRA) immediately prior to the Participant's death.

IX. Pre-1979 Accounts

- 9.01 **Pre-1979 Accounts.** Any amounts held by the Employer as a result of deferrals made by a Participant prior to January 1, 1979 shall be held under this Plan from and after the latest of (a) the original effective date of the Plan; (b) the date on which the Participant elects to have this Plan apply to such amount; or (c) the date on which such Participant exercises any right or power available under this Plan but not under the Plan agreement pursuant to which such deferral was made. All such persons who were Participants in any prior plan, who exercise any such right or privilege and who have not yet received a distribution of the amounts to which they are entitled under such prior plan shall be deemed to be Participants under this Plan for all purposes.

X. Administration of the Plan

- 10.01 **Amendment or Termination.**
- (a) The Employer may at any time alter, amend, or terminate this Plan with or without the consent of any Participant. No Plan amendment

shall divest any Participant of any portion of the balance then held in an Account subject to the provisions of Section 4.01 of this Plan.

- (b) If the Plan is frozen, the Employer shall continue to be responsible for the supervision and payment of benefits in accordance with Article V hereof.
 - (c) Upon the full termination of the Plan, the Employer shall direct the distribution of the assets to Participants in a manner that is consistent with and satisfies the provisions of Article V as soon as administratively practicable after termination of the Plan.
- 10.02 **Distribution on Taxability.** In the event the Internal Revenue Service ever determines that the Plan has been finally ruled as an ineligible plan, the deferred amounts shall be distributed to the Participant upon written request.
- 10.03 **Questions of Fact.** The Plan Administrator is authorized to decide or to resolve any questions of fact regarding a Participant or an Account necessary to decide the Participant's rights under this Plan. Any person may appeal a final determination by filing a written statement detailing the cause for grievance with the Plan Administrator. The Plan Administrator shall review each appeal and notify the appellant if a hearing will be held. The decision of the Plan Administrator shall be final and shall not be subject to further appeal. The Plan Administrator shall notify the appellant in writing of its decision.
- 10.04 **Construction of Plan.** The Plan Administrator is authorized to construe the Plan and to resolve by its decision any ambiguity in the Plan; provided, that all such decisions are applied thereafter uniformly to all other Participants until the Plan is subsequently amended or unless the facts and circumstances applicable to another Participant are different.
- 10.05 **Suspension of Payments in Event of Dispute.** The Plan Administrator or its agents, if in doubt concerning the correctness of their action in making a payment of a benefit, may suspend the continuation of any such payments until satisfied as to the correctness of the amount of payment or the payee, or allow the filing in any court of competent jurisdiction of a suit in such form as the Plan Administrator deems appropriate, including an interpleader action, for a legal determination of the benefits to be paid and/or the payee. The Plan Administrator shall comply with the final orders of the court in any such suit, subject to any appellate review, and the Participant and any Beneficiaries consent to be similarly bound thereby.
- 10.06 **Delegation by Employer.** The Employer may delegate its powers, duties, and responsibilities under this Plan to any agent or administrator, including any public or private agency or company. Such agent or administrator shall thereupon, and subject to the terms of any agreement with the Employer, be deemed to be, and have all of the powers, duties, and responsibilities of, the Employer under this Plan for purposes of administering the Plan.
- 10.07 **Review of Employer Actions.** Any decision, determination, or other action, or non-action, of the Employer shall be final and binding on all persons having or claiming any interest under the Plan, and may be reviewed only for arbitrary and capricious abuse of the wide discretion granted to the Employer by the Plan.
- 10.08 **Account Corrections.** Each Participant is responsible for checking the accuracy of his or her quarterly statement. If an incorrect investment, exchange, or transfer is made, the Participant must notify the Provider within 180 days of the closing date of the statement that reported the incorrect transaction. Incorrect investments, exchanges, and transfers will not be adjusted if the

request is not received by the Provider within 180 days of the closing date of the statement.

XI. Miscellaneous

- 11.01 **No Contract of Employment.** This Plan and any Participation Agreement between the Employer and the Participant shall not be construed as a contract of employment, as an amendment to an existing employment contract of the Participant, if in fact one exists, or as affording to the Participant any right to, or representation or guarantee regarding, continued employment.
- 11.02 **Tax Effects.** Neither the Employer, the Plan Administrator, the State of Ohio or any agency thereof, nor any firm, person, or corporation, represents or guarantees that any particular federal, state, or local tax consequences will occur as a result of any Participant's initial or continued participation in this Plan. Each Participant shall consult with his or her own advisors regarding the tax consequences of participation in this Plan.
- 11.03 **Governing Law.** The laws of the State of Ohio shall apply in determining the construction and validity of the Plan and all rights and obligations under it.
- 11.04 **Non-Alienation.** Except as otherwise required by law, the rights of any Participant or Beneficiary (including any Compensation deferred or benefits paid) under this Plan shall not be subject to the rights of creditors of the Participant or Beneficiary, and shall be exempt from execution, attachment, garnishment, prior assignment, transfer by operation of law in the event of the bankruptcy or insolvency, or any other judicial relief or order for creditors or other third persons. No Participant or Beneficiary shall have any right to commute, sell, assign, encumber, hypothecate, transfer, or otherwise convey the right to receive any payments hereunder, which payments and the right thereto are expressly declared to be non-assignable and nontransferable, and any such attempted assignment or transfer shall not be recognized by the Employer. Except as required by law, the right to exercise any power of any Participant or Beneficiary shall be personal and shall not be exercisable by any trustee in bankruptcy, court of law, or other person or entity seeking to act in the name of or by the right of the Participant or Beneficiary except as follows:
- A guardian of a Participant who is incapacitated by reason of illness or age, the designee of a Participant's lawfully executed power of attorney where the Participant is incapacitated by reason of illness or age, or the guardian of a Beneficiary who has not reached their majority. The Participant agrees that in the event of the Participant's bankruptcy (including petitions filed under 11 U.S.C. Chapter 13) or insolvency, application will be timely made to secure exemption for all funds maintained in the Participant's Account.
- 11.05 **Entire Agreement; Successors.** This Plan, including the Participation Agreement and any subsequently adopted amendments, shall constitute the entire agreement or contract between the Employer and the Participant regarding the Plan. No oral statement regarding the Plan may be relied upon by the Participant. This Plan and any amendment shall be binding on the parties hereto and their respective heirs, administrators, trustees, successors, and assigns, and on all designated Beneficiaries of the Participant. If any provision of this Plan is found by a court of law to be invalid, the remaining provisions shall survive and continue to be of full force and effect.
- 11.06 **Intent of Plan.** This Plan is intended to be a Plan as described in Internal Revenue Code Section 457. This Plan shall be construed in accordance with

February 10, 2012 meeting, Board of Trustees

such intent, and no provision hereof that is inconsistent with Internal Revenue Code Section 457 shall be valid.

- 11.07 **Participant Acknowledgments.** The Participant specifically understands and acknowledges that the Participant's Account will be charged with any investment loss or other loss arising from the use of the Participant's Investment Options and that such loss will reduce the benefits payable to the Participant under this Plan. The Participant also understands and acknowledges that the choice of Investment Options may have collateral effect, such as limiting the time and manner of payment of benefits.
- 11.08 **Remedies; Standard of Care.** To the extent permitted by law, the Participant specifically agrees not to seek recovery against the Employer, the Plan Administrator, or any other person for any loss sustained by the Participant as a result of negligence or any other misconduct other than fraud or wrongful taking.

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February 10, 2012 meeting, Board of Trustees

IN WITNESS THEREOF, the Employer has duly executed this Plan this ____ day of _____, 2012.

EMPLOYER

The Ohio State University

By:

Geoffrey S. Chatas

Its:

Senior Vice President for Business & Finance and Chief Financial Officer

**RATIFICATION AND APPROVAL OF AMENDMENT RELATING TO THE OHIO
PUBLIC EDUCATION INSTITUTIONS' ALTERNATIVE RETIREMENT PLAN**

SUMMARY

Background:

The Ohio Public Education Institutions' Alternative Retirement Plan is classified by the Internal Revenue Service ("IRS") as a "pre-approved" plan, specifically a volume submitter plan (the "Volume Submitter Plan"). The University is the sponsor of the Volume Submitter Plan for each of the Ohio institutions of higher education. Those institutions each adopt an individual alternative retirement plan from the pre-approved Volume Submitter Plan.

As the Volume Submitter Plan sponsor, the University has the authority to amend the individual alternative retirement plans on behalf of the adopting employers.

The IRS required that certain amendments be made to all individual alternative retirement plans by December 31, 2011 in order to comply with the Pension Protection Act of 2006 ("PPA"), the Heroes Earnings Assistance and Relief Tax Act of 2008 ("HEART"), and the Worker, Retiree, and Employer Recovery Act of 2008 ("WRERA").

- The University adopted those amendments for its individual Alternative Retirement Plan at its November 4, 2011 meeting of the Board of Trustees.
- However, as the Volume Submitter Plan sponsor, the University also exercised its authority to adopt those amendments on behalf of other individual alternative retirement plans that previously had not adopted them. The amendment on behalf of those other individual alternative retirement plans was approved by the Office of Legal Affairs, the Office of Human Resources and outside counsel, and was executed by the Senior Vice President for Business and Finance and Chief Financial Officer on December 15, 2011.

Purpose of the Resolution:

The resolution ratifies and approves the amendment of certain individual alternative retirement plans and ratifies the action of the Senior Vice President for Business and Finance and Chief Financial Officer in signing the amendment.

**Amendment to the
Ohio Public Education Institutions'
Alternative Retirement Plan**

WHEREAS, The Ohio State University ("OSU") is the volume submitter lead plan sponsor of the Ohio Public Education Institutions' Alternative Retirement Plan (the "Lead Plan"); and

WHEREAS, the Lead Plan provides that the Lead Plan sponsor may amend the individual alternative retirement plans (collectively, the "Plans") on behalf of all adopting employers; and

WHEREAS, the Pension Protection Act of 2006 (the "PPA"); the Heroes Earnings Assistance and Relief Tax Act of 2008 ("HEART"); and the Worker, Retiree, and Employer Recovery Act of 2008 ("WRERA") require certain amendments to be made to the Plans (the "PPA, HEART, and WRERA Amendments").

WHEREAS, OSU previously adopted the PPA, HEART, and WRERA Amendments; however, OSU as Lead Plan sponsor desires to exercise its authority to adopt the PPA, HEART, and WRERA Amendments on behalf of those Plans that previously have not adopted an amendment to comply with the PPA, HEART, and WRERA.

NOW, THEREFORE, effective as stated herein, OSU adopts the PPA, HEART, and WRERA Amendments on behalf of those Plans that previously have not adopted an amendment to comply with the PPA, HEART, and WRERA as follows:

Part I: Amendments with respect to the Pension Protection Act of 2006:

1. Section 7.3(e)(1) of the Plan shall be amended, effective as stated herein, by the addition of the following paragraphs to its end:

"For any distribution notice issued in Plan Years beginning after December 31, 2006, any reference to the 90-day maximum notice prior to distribution in applying the notice requirements of IRC Section 402(f) (the rollover notice), IRC Section 411(a)(11) (Participant's consent to distribution), and IRC Section 417 (notice under the joint and survivor annuity rules) shall become 180 days.

For any distribution notice issued in Plan Years beginning after December 31, 2006, the description of a Participant's right, if any, to defer receipt of a distribution also will describe the consequences of failing to defer receipt of the distribution. For notices issued before the 90th day after the issuance of Treasury Regulations (unless further Internal Revenue Service guidance otherwise requires), the notice will include a description indicating the investment options available under the Plan (including fees) that will be available if the Participant defers distribution."

2. Section 7.3(f) shall be added to the Plan, effective for Plan Years beginning after December 31, 2007, as follows:

"(f) Effective with respect to Plan Years beginning after December 31, 2007, a Participant who elects to waive the qualified Joint and Survivor Annuity form of benefit, if offered under the Plan in Section 1.15, is entitled to elect the "qualified optional survivor annuity" at any time during the applicable election period. Furthermore, the written explanation of the qualified Joint and Survivor Annuity shall explain the terms and conditions of the "qualified optional survivor annuity."

For purposes of this Section 7.3(f), the term "qualified optional survivor annuity" means an annuity:

- (i) For the life of the Participant with a survivor annuity for the life of the spouse which is equal to the "applicable percentage" of the amount of the annuity which is payable during the joint lives of the Participant and the spouse, and
- (ii) Which is the actuarial equivalent of a single annuity for the life of the Participant.

Such term also includes any annuity in a form having the effect of an annuity described in the preceding sentence.

For purposes of this Section 7.3(f), the "applicable percentage" is based on the survivor annuity percentage (i.e., the percentage which the survivor annuity under the Plan's qualified Joint and Survivor Annuity bears to the annuity payable during the joint lives of the Participant and the spouse). If the survivor annuity percentage is less than 75 percent, then the "applicable percentage" is 75 percent; otherwise, the "applicable percentage" is 50 percent."

3. Section 7.4 of the Plan shall be amended by the addition of subsection (b), effective for distributions made after December 31, 2009, as follows:

"(b) For distributions after December 31, 2009, a non-spouse Beneficiary who is a "designated beneficiary" under IRC Section 401(a)(9)(E) and the Treasury Regulations thereunder, by a direct trustee-to-trustee transfer ("direct rollover"), may roll over all or any portion of his or her distribution to an individual retirement account the Beneficiary establishes for purposes of receiving the distribution. In order to be able to roll over the distribution, the distribution otherwise must satisfy the definition of an eligible rollover distribution.

Although a non-spouse Beneficiary may roll over directly a distribution as provided in this Section 7.4(b), any distribution made prior to January 1, 2010 is not subject to the direct rollover requirements of IRC Section 401(a)(31) (including IRC Section 401(a)(31)(B), the notice requirements of IRC Section

402(f) or the mandatory withholding requirements of IRC Section 3405(c)). If a non-spouse Beneficiary receives a distribution from the Plan, the distribution is not eligible for a "60-day" rollover.

If the Participant's named Beneficiary is a trust, the Plan may make a direct rollover to an individual retirement account on behalf of the trust, provided the trust satisfies the requirements to be a designated Beneficiary within the meaning of IRC Section 401(a)(9)(E).

A non-spouse Beneficiary may not roll over an amount which is a required minimum distribution, as determined under applicable Treasury Regulations and other Internal Revenue Service guidance. If the Participant dies before his or her required beginning date and the non-spouse Beneficiary rolls over to an individual retirement account the maximum amount eligible for rollover, the Beneficiary may elect to use either the 5-year rule or the life expectancy rule, pursuant to Treasury Regulation Section 1.401(a)(9)-3, Q&A-4(c), in determining the required minimum distributions from the individual retirement account that receives the non-spouse Beneficiary's distribution."

4. The Plan shall be amended, effective April 6, 2007, by the addition of the following paragraph to the end of Section 7.8:

"Effective April 6, 2007, a domestic relations order that otherwise satisfies the requirements for a qualified domestic relations order will not fail to be a qualified domestic relations order: (i) solely because the order is issued after, or revises, another domestic relations order or qualified domestic relations order; or (ii) solely because of the time at which the order is issued, including issuance after the annuity starting date or after the Participant's death. A domestic relations order described in this paragraph is subject to the same requirements and protections that apply to qualified domestic relations orders."

5. The Plan shall be amended, effective for distributions made after December 31, 2007, by the addition of the following paragraph to the end of Section 7.9(c):

"For distributions made after December 31, 2007, a Participant or Beneficiary may elect a direct rollover of an eligible rollover distribution to a Roth IRA described in IRC Section 408A(b)."

Part II: Amendments with respect to the Heroes Earnings Assistance and Relief Tax Act of 2008:

1. The Plan shall be amended, effective as stated herein, by the addition of the following paragraph to the end of Section 9.2:

"In the case of a death occurring on or after January 1, 2007, if a Participant dies while performing qualified military service (as defined in IRC Section 414(u)),

the Participant's Beneficiary is entitled to any additional benefits (other than benefit accruals relating to the period of qualified military service) provided under the Plan as if the Participant had resumed employment and then terminated employment on account of death. Moreover, the Plan will credit the Participant's qualified military service as service for vesting purposes, as though the Participant had resumed employment under the Uniformed Service Employment and Reemployment Rights Act of 1994 ("USERRA") immediately prior to the Participant's death.

If the Employer elects, then for benefit accrual purposes, the Plan shall treat a Participant who dies or becomes Disabled on or after January 1, 2007 while performing qualified military service with respect to the Employer as if the Participant had resumed employment in accordance with the Participant's reemployment rights under USERRA, on the day preceding death or Disability (as the case may be) and terminated employment on the actual date of death or Disability.

If the Employer elects, the Plan will determine the amount of employee contributions and the amount of elective deferrals (if applicable) of a Participant treated as reemployed for purposes of applying IRC Section 414(u)(8)(C) on the basis of the Participant's average actual employee contributions or elective deferrals for the lesser of: (i) the 12-month period of service with the Employer immediately prior to qualified military service; or (ii) the actual length of continuous service with the Employer.

If the Employer elects, for years beginning after December 31, 2008: (i) a Participant receiving a differential wage payment as defined by IRC Section 3401(h)(2), shall be treated as an employee of the Employer making the payment, (ii) the differential wage payment shall be treated as compensation for purposes of IRC Section 415(c)(3) and Treasury Regulation Section 1.415(c)-2 (e.g., for purposes of IRC Section 415), and (iii) the Plan shall not be treated as failing to meet the requirements of any provisions described in IRC Section 414(u)(1)(C) (or corresponding Plan provisions), by reason of any contribution or benefit which is based on the differential wage payment. Differential wage payments, if applicable, (as described herein) will also be considered compensation for all Plan purposes."

Part III: Amendments with respect to the Worker, Retiree, and Employer Recovery Act of 2008:

1. Section 10.7 shall be added, effective as stated herein, to the Plan as follows:

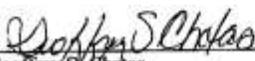
"10.7 Waiver of Required Minimum Distributions.

Notwithstanding Article X of the Plan, a Participant or Beneficiary who would have been required to receive required minimum distributions for

2009 but for the enactment of IRC Section 401(a)(9)(H) ("2009 RMDs"), and who would have satisfied that requirement by receiving distributions that are (1) equal to the 2009 RMDs, or (2) one or more payments in a series of substantially equal distributions (that include the 2009 RMDs) made at least annually and expected to last for the life (or life expectancy) of the Participant, the joint lives (or joint life expectancy) of the Participant and the Participant's designated Beneficiary, or for a period of at least ten (10) years ("Extended 2009 RMDs"), will receive those distributions for 2009 unless the Participant or Beneficiary chooses not to receive such distributions. Participants and Beneficiaries described in the preceding sentence will be given the opportunity to elect to stop receiving the distributions described in the preceding sentence."

Part IV: The remainder of the Plan remains unchanged.

THE OHIO STATE UNIVERSITY

By: 
Geoffrey S. Chotas
Senior Vice President for Business and Finance and CFO

12/15/11
Date

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(APPENDIX XXVI)

Project Data Sheet for Board of Trustees Approval

OARDC – Replace Agronomy and Forestry Greenhouses

OSU-120212

Project Location: Agronomy Field Greenhouse

16,340 GSF

• approval requested and amount	
professional services	\$0.8M
construction	\$3.3M
• project budget	
construction w/contingency	\$3.3M
other costs (fees, equip, etc.)	\$0.8M
total project budget	\$4.1M



- **funding sources**
 - insurance settlement funds
- **project schedule**

design	06/12 – 04/13
construction	05/13 – 10/13
- **project scope**
 - o construct replacement greenhouses at Williams Hall that were heavily damaged by the September 2010 tornado
 - o the project will also construct a headhouse
 - o existing greenhouses have already been demolished
 - o replacement of this facility supports the campus priority of providing modern research facilities
- **approval requested**
 - o approval is requested to enter into professional services contracts and construction contracts
 - o this project will be delivered as a design/build with a criteria architect/engineer and a design/build firm

• project team	
University project manager:	Rick Van Deusen
AE/design architect:	tbd
major contractors:	tbd

Project Data Sheet for Board of Trustees Approval

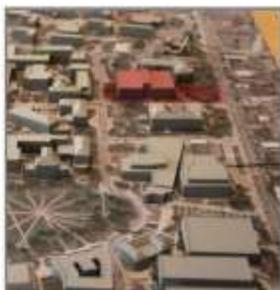
East Regional Chilled Water Plant

5062-PF07357

Project Location: East Regional Chilled Water Plant

N/A ASF / N/A GSF

• approval requested and amount	
construction	\$34.7M
• project budget	
construction w/ contingency	\$34.7M
other costs (fees, equipment)	\$9.3M
total project budget	\$43.0M
• funding sources	
university bond proceeds	
• project schedule	
design/bidding	12/10 – 05/12
construction	05/12 – 06/14



- **Framework context**
 - this project is consistent with the Framework principles to improve existing campus infrastructure and provide for future growth
- **project scope**
 - develop and construct a regional chilled water plant to connect buildings in the Academic Core North area that are not currently served by the McCracken Chiller Plant
 - the plant will provide reliable year-round chilled water and will conserve energy compared to providing individual building chillers
 - the first phase will connect the new Chemical and Biomolecular Engineering and Chemistry Building; future phases will connect to other buildings in the Academic Core North
 - this project will use the CM at Risk delivery method
- **project status and update**
 - approval is requested to enter into construction contracts
 - approval to enter into professional services contracts was received 2/2010

• project team	
University project manager:	Tom Ekegren
A/E:	GBBN Architects, Inc.
CM:	Ruselli Construction
major contractors:	tbd

Core Campus Projects

- East Regional Chilled Water Plant
- Selected Tunnel Replacements



Office of Administration and Planning / Board of Trustees Meeting

February 10, 2012



Project Data Sheet for Board of Trustees Approval

Schottenstein Center – Basketball Practice Facility

OSU-080363

Project Location: Schottenstein Center

40,000 GSF

- **approval requested and amount**

construction	\$10.8M
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- **project budget**

construction w/contingency	\$10.8M
other costs (fees, equip, etc.)	\$2.8M
total project budget	\$13.8M

- **funding sources**

auxiliary funds (\$2.0M); development funds (\$11.8M)

- **project schedule**

design/bidding	12/11 – 03/12
construction – phase 1	04/12 – 08/12
construction – phase 2	08/12 – 08/13



- **project scope**
 - construct an addition to the Schottenstein Center for a basketball practice facility, strength and training facilities, and coaches' offices
 - renovate the men's and ladies' basketball locker rooms and training room
 - addition will be constructed on the west side of the Schottenstein Center

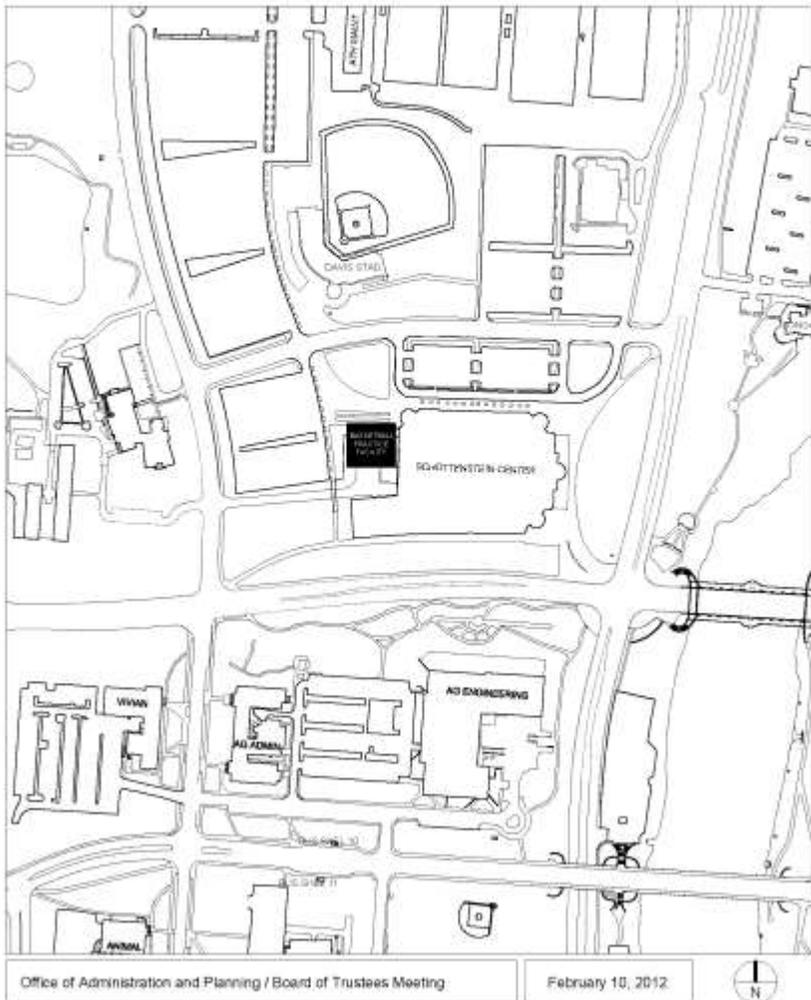
- **approval requested**
 - approval is requested to enter into construction contracts
 - approval for professional services was received 12/2007; design was completed through construction documents and the project placed on hold to finalize scope and funding requirements
 - the first phase of construction, the renovation of existing facilities will begin 4/2012 using a single prime contractor; construction of the addition will use CM at Risk

-
- **project team**

University project manager:	Gary Collier
AE/design architect:	Moody Nolan
major contractors:	ttb

Mid-West Campus Projects

- Schottenstein Center - Basketball Practice Facility



Project Data Sheet for Board of Trustees Approval

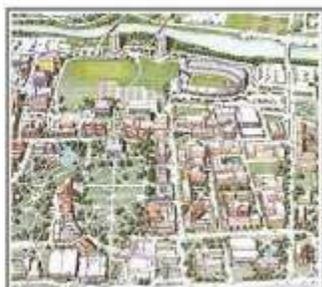
Selected Tunnel Replacement Projects

OSL-081049

Project Location: N/A

N/A ASF / N/A GSF

approval requested and amount	
construction	\$4.9M
project budget	
construction w/ contingency	\$4.9M
other costs (fees, equipment)	\$1.5M
total project budget	\$6.4M
funding sources	
university bond proceeds	
project schedule	
design/bidding	07/11 – 05/12
construction	06/12 – 10/13



- **Framework context**
 - o this project is consistent with the Framework principles to improve existing campus infrastructure and provide for future growth
- **project scope**
 - o upgrade and extend the life of deteriorated utility tunnel sections across campus
 - o areas included will be the north Neil Avenue tunnel, which runs from just north of 17th Avenue to Ives Drive; and possibly the tunnel under 18th Avenue from college Road to Neil Avenue
 - o at this time alternative delivery methods are being considered
- **project status and update**
 - o the first phase of construction will begin by summer; the project will be constructed in two phases with all phases complete during the fall of 2013

project team	
University project manager:	Kevin Koesters
AE:	DLZ Ohio, Inc.
major contractors:	td

February 10, 2012 meeting, Board of Trustees

(APPENDIX XXVII)

SALE OF REAL ESTATE

VACANT LAND, 0.69 ACRES
APPLE CREEK, OHIO

In 2001, the University and ATI, Wooster Campus, acquired approximately 1725 acres of land and buildings from the Ohio Department of Mental Retardation and Developmental Disabilities in Wayne County, near Apple Creek, Ohio. The property is being used to support various programs being offered by ATI but some of the land containing wooded areas is not being used by OSU/ATI and can be considered excess to the mission of ATI. One such unused parcel located in the Village of Apple Creek contains 7.226 acres.

In 2010 Jason and Ronda Shultzman, husband and wife, purchased Lot 79 in Apple Creek, adjacent to the 7.226 acre parcel. After acquiring their property they later found out that part of their garage, porch, deck, and driveway was on contiguous University-owned land. They have requested to purchase some of the 7.226 acre parcel, containing approximately 0.69 acres, from the University to remedy the encroachment problem and to preserve their improvements that were purchased.

A review of this request by OSU Physical Planning and Real Estate and ATI officials indicates that the land could be sold to the Shultzmans since there are no plans for OSU/ATI or the University to use the property. The property to be sold was appraised recently indicating a value of \$13,800. The Shultzmans have agreed to pay the appraised value as purchase price, and the costs of the appraisal, a survey, and preparation of a legal description of the property for a total of \$15,900.

Appropriate University offices have determined that the site represents a disposable land asset and it's in the University's best interest to sell the property.

Authorization is requested to finalize negotiations with the Shultzmans, to enter into a purchase agreement with terms and conditions acceptable to the University, and to complete a sale of the property in the best interest of the University. The proceeds from the sale of the property will be deposited in ATI General Funds account for use by the ATI.

(APPENDIX XXVIII)

PURCHASE OF REAL ESTATE
TWO CITY ALLEYS IN THE SOUTH CAMPUS DISTRICT
COLUMBUS, OHIO 43201

Location and Description

In support of the approved Columbus Campus Framework Plan and the South Campus District Plan, the University requested the City of Columbus to consider vacating and selling the East/West alley immediately south of West 11th Avenue between Hunter and Highland Avenues and the North/South alley between Hunter and Highland Avenues to provide for the University's use of the property. After review, the City approved the request to vacate the alleys and the sale of this public right-of-way to the University subject to approval by Columbus City Council, an ordinance being approved by the Mayor of Columbus, and subject to the retention of a general utility easement for those utilities that are currently located within the alley. The granting of this utility easement does not impact the immediate use of the properties, and relocation of any utilities at a later date will be considered for inclusion in any future University construction project utilizing the land. The property is in the South Campus Acquisition Area and is contiguous to other properties owned by the University.

The subject East/West alley property contains approximately 4,500 SF and the North/South alley contains approximately 1,520 SF. The City has offered to deed the property to the University for \$24,900. The purchase price compares favorably with the price of other alleys that have been purchased by the University. An appraisal of the property is underway to verify if the indicated value of the property supports the purchase price that has been offered by the City.

Use of the Property

It is the intention of the University to acquire the property and use it for interim circulation and parking needs and to hold the land for future use as needed for construction projects that will be completed in the South Campus District. Transportation and Parking budgeted funds will be used to purchase this property.



February 10, 2012 meeting, Board of Trustees

(APPENDIX XXIX)

SUBLEASE

BETWEEN SCITECH AND THE OHIO STATE UNIVERSITY
CENTER FOR ELECTRON MICROSCOPY ANALYSIS (CEMAS)
COLUMBUS, OHIO

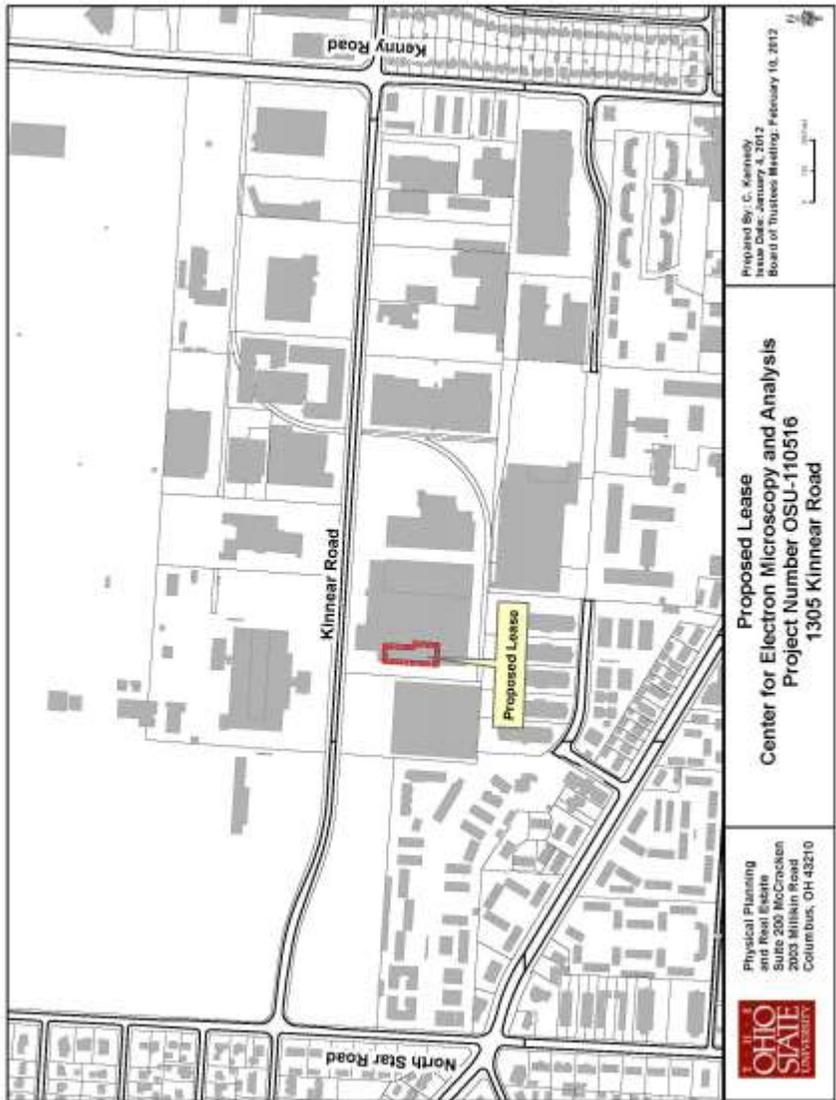
Background

Description of Proposed Project

The Ohio State University--College of Engineering has hired world-renown researcher, David McComb, as Professor and Ohio Research Scholar, to perform characterization of materials on behalf of the University. To support his research in electron microscopy, SciTech, a not for profit corporation, has offered to sublease approximately 22,000 square feet of vacant space to be built-out as laboratory space and offices at 1305 Kinnear Road, Columbus, Ohio.

Terms of Lease

The lease terms have not been completely negotiated between the parties. Approximately 22,000 square feet to be leased for a term of 10 years with potential renewal options has been proposed. The Tenant Improvements will be approximately \$5.0 M, paid from a Line of Credit of \$3.4M obtained from Business and Finance with the balance of \$1.6M paid from cash on hand in the College of Engineering. The Line of Credit will be repaid by the College of Engineering within 5 years. The rent and operating expenses to be paid by the College of Engineering over the 10 year term would be approximately \$5.1 M and would be paid by Engineering and Office of Research funds.



Project Data Sheet for Board of Trustees Approval

Indoor Golf Facility

OSU-110106

Project Location: Indoor Golf Facility

20,800 GSF

- **approval requested and amount**
 professional services \$0.5M
- **project budget**
 construction w/contingency \$5.6M
 other costs (fees, equip, etc.) \$0.5M
 total project budget \$6.1M
- **funding sources**
 development funds
- **project schedule**
 design/bidding 03/12 – 07/12
 construction 08/12 – 01/13



- **project scope**
 - o construct an indoor golf practice facility of approximately 19,250 sf at the OSU Golf Course
 - o the indoor golf practice facility will include coaches and support offices, men's and women's locker rooms and golf cart storage
 - o construct hitting bays of approximately 1,550 sf on the western portion of the existing driving range
 - o the project site has been approved by the Integrated Physical Planning Liaison Group (IPPLG)
- **interim approval requested**
 - o interim approval to enter into professional services contracts was requested and approved by the Chair of the Board of Trustees Finance committee on December 9, 2011
 - o interim approval was requested in order to begin the design process and coincide with the implementation dates for Ohio construction reform; utilizing the design-build method will allow completion of the facility for use during the fall/winter of 2013

- **project team**
 University project manager: Gary Collier
 AE/design architect: tbd
 major contractors: tbd

(APPENDIX XXXI)

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

March 18, 2012

COMMENCEMENT ADDRESS

Richard K. Herrmann

Richard K. Herrmann is professor and chair of the Department of Political Science at The Ohio State University. From 2002 to 2011 he served as the director of the Merston Center for International Security Studies, which fosters interdisciplinary faculty and student research on national security in a global context. He joined the faculty in 1981 and is known widely for his exceptional scholarship in the field of international relations, as well as for his leadership of the department and his tremendous talents as an educator.

Professor Herrmann has written on topics ranging from U.S. and Russian relations during the Cold War, to the politics of the Middle East, to U.S. relations with Iran. Recently, he has published articles on the relationship between national and ethnic identities and inter-group relations, and the role ideology plays in shaping decisions. He also has written extensively on

improving the analysis conducted both by academia and the intelligence community. His work pays special attention to overcoming predictable biases in perception and likely mistakes made in calculations.

Professor Herrmann has written or edited three books, and his articles have appeared in the field's leading journals, including *International Security*, *International Organization*, *World Politics*, *American Journal of Political Science*, and *American Political Science Review*. He spent five years, 1991–1996, as the co-editor of *International Studies Quarterly*, the flagship journal of the International Studies Association.

During his tenure at Ohio State, Professor Herrmann has been awarded many prestigious awards and fellowships. He served on the policy planning staff of the U.S. Department of State as a Council

on Foreign Relations International Fellow. He received the award for research on Soviet-American relations and conflicts in the Middle East from the Harriman Institute at Columbia University, and he was awarded the Fellowship in International Security from the Ford Foundation. He has received numerous grants from the National Science Foundation, U.S. Institute of Peace, U.S. Information Agency, and Carnegie Corporation.

In 2009, Professor Herrmann won the Arts and Sciences Student Council Outstanding Teaching Award for his courses on international relations and foreign policy, demonstrating his dedication to education in the classroom in addition to his prolific research and scholarship. He received a BA from Miami University in Ohio and a PhD in political science from the University of Pittsburgh.

RECIPIENTS OF HONORS

Keith L. Moore

DOCTOR OF SCIENCE

Keith L. Moore is professor emeritus in the division of anatomy, Department of Surgery, in the Faculty of Medicine at the University of Toronto. Prior to his retirement in 1991, he was chair of anatomy and associate dean of basic medical sciences. He is a distinguished researcher, whose work has had a major impact on the field of anatomy and on the advancement of medicine.

Professor Moore is responsible for research that formed the basis of many techniques currently used worldwide for the screening and diagnosis of human genetic conditions. His early research centered on the causes of birth defects and the detection of chromosomal abnormalities in persons with Down Syndrome, Klinefelter Syndrome, and Turner Syndrome. He was the first person to observe that patients with Klinefelter Syndrome have an extra X chromosome.

Professor Moore served in the Royal Canadian Navy during World War II as a paramedic. It was this experience that stimulated his interest in the medical sciences.

Since then, he has published 60 scientific papers based on his research and teaching, mainly in the field of genetics and embryology. He has authored 13 textbooks, some of which are the most widely used resources in the field of human anatomy. His first book, *The Developing Human*, now in the 9th edition, was published in 1973 and soon became the book of choice for the study of embryology.

During his celebrated 60 years of teaching, he has been closely involved with educational innovations and curricular design. He has given lectures all over the world to faculties and students on a range of topics related to anatomy and genetics. At the University of Toronto, Professor Moore

held many administrative positions, represented the Faculty of Medicine in the senate of the university, and served on several university committees.

In 1984, Professor Moore was the recipient of the I.C.B. Grant Award, the highest honor given by the Canadian Association of Anatomists. He became an honored member of the American Association of Clinical Anatomists in 1994 for his scholarship and service. In 2007 he was recipient of the Henry Gray/Elsevier Distinguished Educator Award, and in 2008 he became a fellow of the American Association of Anatomists, an honor designed to recognize distinguished members who have demonstrated excellence in science, specifically their overall contributions to the anatomical sciences. He received a BA and MS in anatomy and a PhD in microscopic anatomy, from the University of Western Ontario.

Randall B. Ripley

DISTINGUISHED SERVICE AWARD

Randall B. Ripley is a professor emeritus in the Department of Political Science at The Ohio State University. Prior to his retirement in 2005, he was dean of Social and Behavioral Sciences from 1992 to 2004, as well as chair of the Department of Political Science from 1969 to 1991. He has served in a wide variety of educational and administrative roles at the university and has done much to elevate the stature of Ohio State in the areas of political science, public policy, and international and graduate studies. His legacy on campus continues to thrive.

Before arriving at Ohio State, Professor Ripley served for four years on the staff of the Brookings Institution in Washington, D.C. Prior to Brookings, he served as a staff member in the U.S. House of Representatives.

Professor Ripley's research, writing, and teaching have focused on many different aspects of American and Canadian politics. He has published extensively on congressional behavior, bureaucratic behavior, the creation and implementation of domestic and foreign national public policy, and the influence of American labor unions on elections. He has authored, coauthored, or edited nearly 20 books and dozens of articles in his field, and he has presented his work to a wide range of institutions, including the American Political Science Association, the American Association for the Advancement of Science, the National Commission for Employment Policy, and the Ohio Association of Political Scientists and Economists.

Throughout his tenure as professor, chair, and dean, Professor Ripley distinguished himself as an accomplished

administrator, a caring mentor to students and faculty, and a beloved and respected professor. As chair of the Graduate School Review Committee in the mid-1990s, he helped propose recommendations that have since improved the Graduate School in important new ways. As chair of numerous search committees, he helped recruit talented faculty members to Ohio State. Professor Ripley also was instrumental in facilitating the relationship between Ohio State and John and Annie Glenn that ultimately led to the creation of the John Glenn School of Public Affairs. He is known widely as one of the university's most accomplished administrators, working tirelessly to lead the Department of Political Science and Social and Behavioral Sciences to world-class status. He earned his BA at DePauw University and his PhD in political science at Harvard University.

Elizabeth J. Watters

DISTINGUISHED SERVICE AWARD

Elizabeth J. Watters is a magistrate with the Franklin County Court of Common Pleas, currently assigned to Judges Charles A. Schneider and Michael J. Holbrook. Prior to becoming a magistrate, she practiced law in New York City and Columbus, and represented clients in all aspects of civil litigation and employment law. Most notably, Ms. Watters is past president of the Columbus Bar Association and served as outside counsel for the State of Ohio's case against the tobacco industry, resulting in a \$10 billion settlement for the state.

As a dedicated alumna of Ohio State, Ms. Watters has selflessly given hundreds of hours of her time, expertise, and personal resources to advance the university. She is a member of the President's Club Advisory Board, working with colleagues and alumni across all colleges and units to support

students and advance Ohio State's mission.

Ms. Watters received a BA in sociology and a JD from the Moritz College of Law at The Ohio State University. For almost 20 years, she has served on the Moritz National Council, an alumni advisory group that offers advice on plans and programs, recognizes the accomplishments of graduates, and assists the college with its fundraising efforts. She has served as president of the Moritz Law Alumni Society and is a consistent presence around the law school. She has established three funds benefiting law students, alumni, and the Moritz Law Library, including the Elizabeth J. Watters Endowment Fund for Alumni Relations and Development to support the college's outreach and engagement efforts with a focus on fostering relationships with recent graduates.

Ms. Watters' support for the university

extends well beyond the college of law. She supports activities and programs ranging from WOSU to athletics to study abroad experiences. Most recently, she volunteered and served as a philanthropic leader for the Ohio Staters, Inc.'s 75th Anniversary gift to the Ohio Union and the Sphinx Senior Honorary 100th Anniversary. Having belonged to both organizations as a student at Ohio State, she has helped to secure the future of Ohio Staters, Inc., and Sphinx by raising funds, directing alumni activities, and providing incomparable leadership. Ms. Watters continues to be a beloved mentor to many students and alumni of Ohio State, and received the Fuller Award from The Ohio State University Alumni Association for her service to students. She is regarded as someone who raised the bar for those who wish to make a difference for the university.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Ching-Yi Chen, Changhua
City, Taiwan, ROC
Certificate (National Taiwan
Academy of Arts)
B.Mus., M.Mus.
Music
Dr. John Rice

Doctor of Philosophy

Rebecca Allen, Columbus,
GA
B.S. (Columbus State
University)
*Integrated Biomedical Science
Graduate Program*
Dr. John Sheridan

Satyajit Sanjeev Ambike,
Columbus
B.Engr. (University of Pune)
M.S.
Mechanical Engineering
Dr. Gary Kinzel

Thavamathi Annamalai,
Chennai, India
D.V.M.(Prof.) (Tamil Nadu
Veterinary and Animal
Sciences University)
Master's (Indian Veterinary
Research Institute)
Animal Sciences
Dr. Ramesh Selvaraj

Bryan Alan Anthony, Solon
B.S. (University of Dayton)
*Integrated Biomedical Science
Graduate Program*
Dr. Gregg Hadley

Christian D. Austin, Bay
Shore, NY
B.Engr., B.S.Mat.Sc.Eng.
(State University of New
York at Stony Brook)
M.S.
*Electrical and Computer
Engineering*
Dr. Randolph Moses

Isabel E. Averill, Columbus
B.S. (University of Akron)
M.S.
Mathematics
Dr. Yuan Lou

Mark Bahar, Columbus
Bachelor's, M.S. (Istanbul
University)
Pharmacy
Dr. Alan Kinghorn

**Denitza Svetasloavova
Bantchevska**, Sofia,
Bulgaria
Diploma (College of
Management, Trade and
Marketing)
B.Bus.Adm. (Franklin
University)
M.S.
Human Ecology
Dr. Natasha Slesnick

Thomas Wayne Bebee,
Columbus
B.S. (University of South
Florida)
*Molecular, Cellular, and
Developmental Biology*
Dr. Dawn Chandler

Marlene Beierle, Dublin
B.S.Educ., M.A.
Education
Dr. David Bloome

Scot David Bohnenstiehl,
Sacramento, CA
B.S. (Montana Tech of the
University of Montana)
M.S.
*Materials Science and
Engineering*
Dr. Michael Sumption

Adriane Amelia Boyd,
Asheville, NC
B.A.Honors (University of
North Carolina at Chapel
Hill)
M.A., M.S.
Linguistics
Dr. Michael White

Austin Roberts Carter,
Grandview
B.A. (College of Wooster)
M.S.
Physics
Dr. Arthur Epstein

MinJung Cha, Suwon, Korea
B.S.H.E., M.B.A. (Seoul
National University)
M.Appl.Stats
Human Ecology
Dr. Leslie Stoel

Chun Sik Chae, Seoul, Korea
B.Engr. (Chung-Ang
University)
M.S. (Kwangju Institute of
Science and Technology)
M.S.
*Electrical and Computer
Engineering*
Dr. Joel Johnson

Pritam Chakraborty, Kolkata,
India
B.Mech.Eng. (Jadavpur
University)
M.Tech. (Indian Institute of
Technology Kanpur)
Mechanical Engineering
Dr. June Lee

Shu-Chen Chiang, Yuanlin
Town, Taiwan, ROC
B.A. (National Taiwan
University)
M.Educ. (National Taiwan
Normal University)
Education
Dr. Joshua Hawley

Soundarya Chidambaram,
New Delhi, India
B.A.Journal. (University of
Delhi)
M.A., M.Philos. (Jawaharlal
Nehru University)
M.A.
Political Science
Dr. Irfan Nooruddin

Bum Seok Chun, Seoul,
Korea
B.Engr. (Inha University)
M.S., M.C.R.P.
City and Regional Planning
Dr. Jean-Michel Guldmann

Sara Maria Crawford, Hilliard
B.S.Agric., M.S.
Animal Sciences
Dr. Steven Moeller

Joshua Robert Dettman,
Algoma, WI
B.S. (Carroll College)
Chemistry
Dr. Susan Olesik

John Daniel Draper, Dayton
B.S.Honors (Florida State
University)
M.S.
Statistics
Dr. Prem Goel

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Renee M. Dunnington,
Blacklick
B.S.Nurs. (Capital University)
Master's (Kent State
University)
Education
Dr. Richard Voithofer

Barbaros Selnur Erdal,
Columbus
D.D.S. (Ege University)
M.S.
*Electrical and Computer
Engineering*
Dr. Bradley Clymer

Lu Feng, Guiyang, China
B.Engr. (Beijing University of
Chemical Technology)
Master's (Chinese Academy of
Sciences)
Chemical Engineering
Dr. David Tomasko

Andrew C. Gard, Columbus
B.A., B.S.
Mathematics
Dr. Fangyang Zheng

Robert N. Garner, Starkville,
MS
B.S. (Jackson State
University)
Chemistry
Dr. Claudia Turro

Xueqing Geng, Yuci, China
B.S., Bachelor's (Shanxi
Agricultural University)
M.S. (China Agricultural
University)
*Plant Cellular and Molecular
Biology*
Dr. David Mackey

Amanda Janine Gerber,
Porter Ranch, CA
B.A. (University of California,
Irvine)
M.A.
English
Dr. Lisa Kiser

Maria L. Gies, Columbus
B.A. (University of North
Florida)
M.A. (University of Florida)
M.A.
Education
Dr. David Porretta

Shivraman Giri, Pune, India
B.Engr. (University of Mumbai)
M.S.
Biomedical Engineering
Dr. Orlando Simonetti

**Maria Eugenia Gonzalez-
Posse**, Nottingham, UK
B.A. (George Washington
University)
M.A. (Louisiana State
University)
English
Dr. David Riede

Trudi N. Grant, Kingston,
Jamaica
B.S.Biol.Sci. (Northern
Caribbean University)
M.S. (Walla Walla College)
Horticulture and Crop Science
Dr. Imed Dami

Aydin Gunduz, Ankara,
Turkey
B.S.Mech.Eng. (Middle East
Technical University)
Mechanical Engineering
Dr. Rajendra Singh

Jennifer Lynn Harrison, Eau
Claire, WI
B.S., M.Educ.
Education
Dr. Patricia Brosnan

Ryan Matthew Harrison, Eau
Claire, WI
B.S., M.Educ.
Education
Dr. Michael Battista

Christina I. K. Harsch,
Dayton
B.S. (Saint Lawrence
University)
B.S. (Saint John Fisher
College)
Chemistry
Dr. Thomas Magliery

Lingna He, Zixing, China
B.Engr. (University of Science
and Technology of China)
Master's (Shanghai Institute of
Technology)
*Industrial and Systems
Engineering*
Dr. Dave Farson

Shaojun He, Yongzhou,
China
B.Engr., Master's (Wuhan
University)
*Geodetic Science and
Surveying*
Dr. Rongxing Li

Leon M. Headings, Columbus
B.A. (Goshen College)
B.S.Mech.Eng., M.S.
Mechanical Engineering
Dr. Gregory Washington

Kristen Marie Hetrick,
Pittsburgh, PA
B.A. (Washington and
Jefferson College)
M.A. (University of Cincinnati)
*Germanic Languages and
Literatures*
Dr. Helen Fehervary

Sai K. Kamarajugadda,
Hyderabad, India
B.Tech. (Indian Institute of
Technology Madras)
M.S.
Mechanical Engineering
Dr. Sandip Mazumder

Naveen Kanthamneni,
Vijayawada, India
B.Pharm. (Andhra Pradesh
Agricultural University)
M.S.Pharm. (Western
University of Health
Sciences)
Pharmacy
Dr. Thomas Schmittgen

Yosef M. Khan, Columbus
B.Med., M.D. (University of
Karachi)
M.Pub.Hlth.
Public Health
Dr. Kurt Stevenson

Dhohyung Kim, Columbus
B.S. (Sungkyunkwan
University)
*Molecular, Cellular, and
Developmental Biology*
Dr. Stefan Niewiesk

Sungho Kim, Columbus
B.S., M.S. (Korea Advanced
Institute of Science and
Technology)
Business Administration
Dr. Jay Barney

Dongkyun Ko, Columbus
B.S., M.S. (Chung-Ang
University)
Physics
Dr. Ezekiel Johnston-Halperin

Arda Kurt, Aydin, Turkey
B.S., M.S. (Bilkent University)
*Electrical and Computer
Engineering*
Dr. Ümit Özgüner

Karolina Anna Kwasek,
Lebork, Poland
Certificate (Ghent University)
Magister (University of Warmia
and Mazury)
Animal Sciences
Dr. Macdonald Wick

Commencement Convocation, March 18, 2012

Mariana Lacunza,
Cochabamba, Bolivia
B.A. (Universidad Católica
Boliviana)
Spanish and Portuguese
Dr. Laura Podalsky

Sylvester Amara Lamin, Bo,
Sierra Leone
B.A., Diploma (Fourah Bay
College)
B.S., Master's (University of
Waikato)
M.S.W.
Social Work
Dr. Mo-Yee Lee

Adrian W. Lange, Newton
Falls
B.S.
Chemistry
Dr. John Herbert

Gil Young Lee, Columbus
B.Engr. (Korea Air Force
Academy)
B.S., M.S. (Seoul National
University)
M.S.
*Electrical and Computer
Engineering*
Dr. John Volakis,
Dr. Chi-Chih Chen

Seung-Cheol Lee, Korea
B.S. (Hongik University)
M.S.
*Electrical and Computer
Engineering*
Dr. Jin-Fa Lee

Adriana Ley-Chavez,
Orizaba, Mexico
B.S. (Universidad de las
Américas Puebla)
M.S.
*Industrial and Systems
Engineering*
Dr. Julia Hagle

Huameng Li, Dublin
B.S., M.S. (East China
Institute of Technology)
M.S. (Miami University Oxford)
Biophysics
Dr. Chenglong Li

Wei Liu, Beijing, China
B.S. (Peking University)
M.S.
*Ohio State Biochemistry
Program*
Dr. Charles Brooks

Wen-I Luo, Taiwan, ROC
B.S., M.S. (National Cheng
Kung University)
M.S. (California Institute of
Technology)
*Ohio State Biochemistry
Program*
Dr. James Cowan

Jia Ma, Dalian, China
B.Engr. (Dalian University of
Technology)
M.S.
*Materials Science and
Engineering*
Dr. Yogeshwar Sahai

Yadira Malavez, Columbus
B.S., Master's (University of
Puerto Rico)
*Molecular, Cellular, and
Developmental Biology*
Dr. Andrea Doseff

Paul Douglas McCormick,
Toledo
B.A.Honors (University of
Toledo)
M.A.
English
Dr. James Phelan

**Nancy Ann McDonald-
Kenworthy,** Columbus
B.S.Educ., M.A.
Education
Dr. Patricia Lather

Britney Kyle McIlvaine,
Page, AZ
B.A. (University of Colorado at
Boulder)
M.A.
Anthropology
Dr. Clark Larsen

Charity Maria Troyer Moore,
Columbus
B.A. (Asbury College)
M.A.
*Agricultural, Environmental
and Development
Economics*
Dr. Joyce Chen

Cathleen R. Muller, Highland,
NY
B.A. (Swarthmore College)
M.A. (Tufts University)
Philosophy
Dr. Benjamin Caplan

Kelley Anne Mullick, Canal
Fulton
B.S. (Walsh University)
M.S. (University of Akron)
Chemical Engineering
Dr. Barbara Wyslouzil

Maria Murgia, Oristano, Italy
Laurea (University of Bologna)
*Veterinary Preventive
Medicine*
Dr. Yehia Saif

**Shrikant Chandrakant
Nagpure,** Columbus
B.Engr. (University of Pune)
M.S.Mech.Eng. (Old Dominion
University)
Mechanical Engineering
Dr. Bharat Bhushan

Kenneth Clark Olson,
Louisburg, KS
B.S. (Baker University)
M.A.
Psychology
Dr. Patricia Van Zandt

Madhu Micheal Ouseph,
Lexington, KY
B.Med.& B.Surg. (Mahatma
Gandhi University)
M.D. (University of Delhi)
*Ohio State Biochemistry
Program*
Dr. Gustavo Leone

Xiangyong Ouyang, Beijing,
China
Bachelor's, Mech.Engr.
(Tsinghua University)
*Computer Science and
Engineering*
Dr. Dhableswar Panda

Daniel Paquet, Québec,
Canada
B.Eng., Maîtrise (Université de
Montréal)
Mechanical Engineering
Dr. June Lee

Jong-Kook Park, Yongin-si,
Korea
D.V.M., M.S. (Konkuk
University)
Master's (Catholic University
of Korea)
Pharmacy
Dr. Thomas Schmittgen

Sung Hee Park, Seoul, Korea
B.S., M.S.Agr (Konkuk
University)
Food Science and Technology
Dr. V. M. Balasubramaniam

Commencement Convocation, March 18, 2012

Adriana Maria Pedraza

Toscano, Bogotá,
Colombia
D.V.M. (National University of
Colombia)
M.S.
*Comparative and Veterinary
Medicine*
Dr. Robert Hamlin

Patrick Joel Phillips,

Dousman, WI
B.S. (Saint Norbert College)
M.S.
*Materials Science and
Engineering*
Dr. Michael Mills

Mircea Alexandru Platon,

Columbus
B.A. (Alexandru Ioan Cuza
University)
M.A. (McMaster University)
History
Dr. Dale Vankley,
Dr. Alice Conklin

Scott Richard Powell,

Davison, MI
B.A. (Michigan State
University)
M.A.
Political Science
Dr. Sarah Brooks

Wenbin Qi, Nanjing, China

B.S., M.S. (Nanjing University)
M.S.
*Ohio State Biochemistry
Program*
Dr. James Cowan

Brinda Ramasubramanian,

Chennai, India
B.S. (Mahatma Gandhi
University)
M.S. (Regional Engineering
College - Bharathidasan
University)
Chemistry
Dr. Thomas Magliery

Shilpa J. Register,

Birmingham, AL
B.S., M.S. (University of
Alabama)
Education
Dr. Eric Anderman

Laurie J. Reitsema, Boulder,

CO
B.A. (Ithaca College)
M.A.
Anthropology
Dr. Douglas Crews

James Donald Ressler,

Barnesville
Bachelor's (Baldwin-Wallace
College)
M.S. (Eastern Illinois
University)
Education
Dr. Susan Sutherland

Paul B. Rimmer, Columbus

B.S. (University of Colorado
Denver)
Physics
Dr. Richard Freeman

Bradley D. Rowe, Dayton

B.A. (Wright State University)
M.S. (University of Dayton)
M.A.
Education
Dr. Bryan Warnick

Darlene Marie Rozewski,

Hilliard
B.S.Pharm.Sci.
Pharmacy
Dr. John Byrd

Stephen Harold Schlecht,

Columbus
Architect (University of
Wisconsin – La Crosse)
M.S. (University of Sheffield)
Anthropology
Dr. Samuel Stout

Amit Sharma, New Delhi,

India
B.Tech. (Guru Gobind Singh
Indraprastha University)
Molecular Genetics
Dr. Kathleen Boris-Lawrie

William N. Sheppard,

Columbus
B.A., M.Educ.
Education
Dr. Bruce Tuckman,
Dr. Scottye Cash

Kristen Marie Smith, Dublin

B.S.Honors (Vanderbilt
University)
*Integrated Biomedical Science
Graduate Program*
Dr. Caroline Whitacre

Upender Reddy Somireddy,

Khammam, India
B.S.Agr., M.S.Agr. (Acharya
N. G. Ranga Agricultural
University)
Horticulture and Crop Science
Dr. Steven Harrison

Petra Sternberg, Columbus

Ingenieur (Fachhochschule
Osnabrueck)
M.S.
Horticulture and Crop Science
Dr. Daniel Struve

Amy L. Stottleymer,

Delaware
B.S.Env.&Nat.Res., M.S.
*Evolution, Ecology, and
Organismal Biology*
Dr. Allison Snow

Kevin Thomas Streib,

Columbus
B.S.Elec.&Cptr.Eng., M.S.
*Electrical and Computer
Engineering*
Dr. James Davis

Sung-Suk Suh, Columbus

B.S.Bio. (Sungkyunkwan
University)
M.S. (Seoul National
University)
*Ohio State Biochemistry
Program*
Dr. Carlo Croce

Brandon Joseph Sullivan,

Gahanna
B.S.
*Ohio State Biochemistry
Program*
Dr. Thomas Magliery

Peng Sun, Beijing, China

B.Engr. (University of Science
and Technology of China)
M.S. (Tsinghua University)
*Electrical and Computer
Engineering*
Dr. Ronald Reano

Andrew Stener Casper

Svendsen, North Hills, CA
B.S. (California State
University, Northridge)
M.S.
*Electrical and Computer
Engineering*
Dr. Inder Gupta

David C. Talbot, Coshocton

B.S.Mech.Eng., M.S.
Mechanical Engineering
Dr. Ahmet Kahraman

Pauline Hyan Tan, Centerville

B.S.
Chemistry
Dr. Dehua Pei

Commencement Convocation, March 18, 2012

Eric Steven Taylor,
Columbus
B.S. (Brigham Young
University)
M.S.
Geological Sciences
Dr. Steven Lower

Kelly H. Telu, Kent
B.S. (University of Akron)
Chemistry
Dr. Michael Freitas

Hsiao-Feng Tsai, Taoyuan,
Taiwan, ROC
B.A., M.A. (National Taiwan
Normal University)
Education
Dr. Ian Wilkinson

Sowmya Venkatakrisnan,
Chennai, India
B.Engr., M.S. (Birla Institute of
Technology and Science)
*Plant Cellular and Molecular
Biology*
Dr. Iris Meier

Bo Wang, Shandong Province,
China
B.Med. (Shandong University)
M.Philos (Peking Union
Medical College)
*Molecular, Cellular, and
Developmental Biology*
Dr. Samson Jacob

Lei Wang, Columbus
B.Engr., M.S. (Wuhan
University)
*Geodetic Science and
Surveying*
Dr. C. Shum

Qifan Wang, Jianhu, China
B.S. (Renmin University of
China)
M.A.
Economics
Dr. Lucia Dunn

**Christin Michelle Laroche
Wilson**, Tulsa, OK
B.A. (Baylor University)
M.A.
Linguistics
Dr. Brian Joseph

Jonathan S. Wilson,
Richardson, TX
B.A. (Baylor University)
M.S.
Physics
Dr. Richard Hughes

Isain Zapata, Columbus
Licenciado (Universidad
Autónoma de Ciudad
Juárez)
M.S. (Universidad Autónoma
de Chihuahua)
Animal Sciences
Dr. Macdonald Wick

Hansong Zeng, Yancheng,
China
B.Engr., Master's (Xi'An
Jiaotong University)
Biomedical Engineering
Dr. Yi Zhao

Ning Zhang, Hefei, China
B.S.Biol.Sci., Master's
(University of Science and
Technology of China)
*Ohio State Biochemistry
Program*
Dr. Andre Palmer

**Master of Applied
Statistics**

Meng Guo, Guanglin, China
B.Engr., M.S. (Nanjing
University)
Statistics

Wei Jing, Wuhan, Hubei,
China
B.S.Honors (Wuhan
University)
M.S.
Statistics

Tantan Liu, Huaiyang, China
B.Engr. (University of Science
and Technology of China)
Mech.Engr. (Chinese
Academy of Sciences)
Statistics

Yun Tang, Changsha, China
B.S., M.A.Educ. (Beijing
Normal University)
Statistics

Master of Arts

Eunyoung An, Seoul, Korea
B.A. (Pusan National
University)
Education

Kristen Noelle Bach, New
Albany
B.S.Ald.Hlth.Profs.
Education

Paige Ree Bayer, West
Mansfield
B.F.A. (Ohio University)
Art Education

Josie Rachell Belton,
Wauseon
B.S. (Eastern Michigan
University)
Education

Kelly Nicole Beroske, Toledo
B.F.A.
Art Education

Mark David Boonshoft,
White Plains, NY
B.A. (State University of New
York at Buffalo)
History

Chelsea Mina Bowden,
Berkeley, CA
Bachelor's (San Francisco
State University)
Greek and Latin

Chad E. Campbell, North
Royalton
B.S. (Heidelberg College)
M.S.
Education

Ching-Lan Chang, Taipei,
Taiwan, ROC
B.A., M.A. (National Taiwan
University)
Music

Tzu-chi Chen, Xinfeng,
Taiwan, ROC
B.A. (Tamkang University)
Education

Ina Choi, Incheon, Korea
Bachelor's (Inha University)
Education

Lyvia Sarah Chriki, Boston,
MA
B.A. (Simmons College)
Psychology

Emilie Jane Christoff,
Gahanna
B.S.Educ. (Ohio University)
Education

Zhaihuan Dai, Chiteng, China
B.A. (Shandong University)
Education

Kelly J. Davids, Columbus
Bachelor's (Franklin
University)
*Public Policy and
Management*

Commencement Convocation, March 18, 2012

Timothy Patrick Doyle, Dayton
B.S.Educ.
Education

Anne Gordon Dunkelberger, Chapel Hill, NC
B.A. (University of Delaware)
M.A.T. (Manhattanville College)
Education

Jill Ann Dusina, Columbus
B.S.Bus.Admin. (Franklin University)
Public Policy and Management

Christi Lynn Edmonds, Orient
B.S.Ald.Hlth.Profs.
Education

Jorge Mauricio Espinoza, Ashland
Master's (Universidad de Costa Rica)
B.A. (Ashland University)
Latin American Studies

Anne Marie Evans, Westlake
B.A.
Public Policy and Management

Tiffany Yee Fan, Hacienda Heights, CA
B.A. (University of California, Los Angeles)
Education

Krista Maria Fylak, Huber Heights
B.S. (The University of Findlay)
Education

Lizabeth Alexandra Goldstein, Columbus
B.A. (College of New Jersey)
Psychology

Rui Gong, He Bei, China
B.A. (Hebei University)
Education

Rui Gong, Guangzhou, China
B.A. (Sun Yat-sen University)
Education

Seth E. Gordon, Yellow Springs
B.A. (Antioch College)
M.A. (Antioch University - Midwest)
Education

Mini Gu, Shanghai, China
B.A. (Fudan University)
Arts Policy and Administration

Qianqian Guo, Lanzhou, China
B.A. (Tianjin Normal University)
Education

Richard Allen Hague, Columbus
B.S. (Ohio University)
Education

Shu-Chin Han, Taipei, Taiwan, ROC
Bachelor's (National Chi Nan University)
Education

Randy William Hart, Jr., Salem Center
B.A. (Ohio University)
Public Policy and Management

Jacqueline Hyland Heath, Prosperity, PA
B.A. (American University)
Psychology

Emily Ann Hibbitts, Fairborn
B.A. (University of Dayton)
Education

Bryan John Horn, Columbus
B.S.Educ.
Education

Kristi Hsu, The Woodlands, TX
B.A. (University of Texas at Austin)
Public Policy and Management

Zhenyi Huang, Zhejiang, China
B.S. (London School of Economics and Political Science)
Business Administration

Gevorg Hunanyan, Columbus
B.A.
Near Eastern Languages and Cultures

Erin Elizabeth Kane, Manchester, NH
B.A. (Washington University in St. Louis)
Anthropology

Sara Jean Karl, Freeport
B.S.Educ. (Ohio University)
Education

Niall Andre Munson Klyn, Duluth, MN
B.A. (Concordia College at Moorhead)
Music

Yu-Chun Lee, Taiwan, ROC
B.A. (National Taiwan Normal University)
Education

Debra Tsu Chi Lei, Columbus
Bachelor's, M.B.A. (National Taiwan University)
Business Administration

Caitlyn S. Lemons, Saukville, WI
B.A.
Slavic and East European Studies

Marivic Canlas Lesho, Columbus
B.A.Honors (University of Georgia)
Linguistics

Chenhui Li, Henan, China
B.A. (Southwest University)
Education

Rui Li, Xuzhou, China
B.A. (Southern Yangtze University)
Education

RuiWan Li, Shanghai, China
B.A. (Kent State University)
Education

Yue Li, Beijing, China
B.A. (Shanghai International Studies University)
Education

Chia-yu Lin, Hualien, Taiwan, ROC
B.A. (Tamkang University)
Education

Amanda Looney, New Albany
B.S., M.Educ.
Education

Hong-Chan Lu, Taoyuan, Taiwan, ROC
B.A. (Tunghai University)
Education

Sebastien J. Mainville, Montréal, Canada
B.A. (Concordia University)
M.A. (McGill University)
Political Science

Commencement Convocation, March 18, 2012

Amanda Kay Mallott,
Columbus
B.A. (Case Western Reserve
University)
*Public Policy and
Management*

Kathryn L. McFarland,
Columbus
B.S., M.Appl.Stats
Philosophy

Jonathon Warren Meeker,
Columbus
B.Mus. (Youngstown State
University)
Music

Angela M. Merrin, Westerville
B.Educ. (University of Toledo)
Education

Joseph James Merry,
Newark
B.A. (John Carroll University)
Sociology

Dominik Mischkowski,
Hutthurm, Germany
Diploma (University of
Konstanz)
Psychology

Seth Tyler Morgan, Hebron
B.S.Educ. (Miami University
Oxford)
Education

Abira Mukhopadhyay,
Calcutta, India
B.A.Honors, M.A. (University
of Calcutta)
History of Art

Kyoung Hyoun Na, Gwangju,
Korea
B.Bus.Adm. (Sejong
University)
Education

Ndeye Rama Ndiaye, Orly,
France
B.A.
Education

Colin O'Bannon, Columbus
B.A. (Allegheny College)
History

Raymond Russell Orben III,
Swanton
B.A. (Hillsdale College)
*Public Policy and
Management*

Kaleigh E. Paul, Zanesville
B.S.H.E.
Education

Nicole Elise Perry, Columbus
B.A. (Denison University)
Education

Andrew Robert Plummer,
Miami, FL
B.S. (Florida International
University)
M.S. (Georgia State
University)
Linguistics

Sara Anne Provenzale,
Columbus
B.A. (University of Cincinnati)
Spanish and Portuguese

Robert Talbot Robol,
Worthington
B.A. (University of Southern
California)
*Public Policy and
Management*

Suzanne Renee Schaefer,
Bexley
B.A. (University of Minnesota,
Twin Cities)
Education

Jayne M. Schwantes,
Westerville
B.A.
*Public Policy and
Management*

Ruth Marie Smith, Milan
B.A. (Anderson University)
Art Education

Elizabeth Lee Snyder,
Twinsburg
B.A.
*Public Policy and
Management*

Misty A. Sopiak, Columbus
B.S. (California University of
Pennsylvania)
Education

Jesse Matthew Stasiewicz,
Columbus
B.A. (Boston University)
*Public Policy and
Management*

Terah James Stewart,
Columbus
B.A.
Education

Junting Tan, Guangzhou,
China
B.A. (Guangdong University of
Business Studies)
Education

Michael Vilensky, Columbus
B.A. (University of Michigan,
Ann Arbor)
M.A. (University of Chicago)
Psychology

Dawn Marie Wallace-Pascoe,
Worthington
B.A. (Miami University Oxford)
M.A.
Education

Sisi Wang, Beijing, China
B.A. (Beijing Wuzi University)
Education

Betty M. Wershing,
Columbus
B.S. (Ashland University)
Education

Rachel Sue White, New
Lothrop, MI
B.A. (University of Michigan,
Ann Arbor)
Education

Junyi Wu, Yongzhou, China
B.A. (University of Science
and Technology, Beijing)
Education

Sarah Vue Yang, Akron
B.S.Educ. (University of
Akron)
Education

Jennifer Louise Young,
Madison, WI
B.A. (University of Wisconsin-
Madison)
*East Asian Languages and
Literatures*

Amanda M. Zerhusen, South
Bloomfield
B.A.
*Public Policy and
Management*

Shufang Zheng, Kunming,
China
B.F.A. (Southwest University,
China)
Music

Wei Zhou, Changsha, China
B.A. (Hunan Normal
University)
Education

Master of Business Administration

Weston Verlon Barrett, Columbus
B.S.Bus.Admin. (Western Michigan University)
Business Administration

Robert Edwin Bove, Cincinnati
B.S.Mech.Eng.
Business Administration

Ha Thi Thu Dang, Ho Chi Minh City, Vietnam
B.Bus.Adm. (University of Economics Ho Chi Minh)
Business Administration

Jonathan Allen Davia, Morristown
B.S.Eng.Phys.
Business Administration

David Patrick Duvarney, Columbus
B.A. (Ohio University)
Business Administration

Lucas I. Friedman, Columbus
B.S.Bus.Admin.
Business Administration

Anthony Michael Grafsky, Columbus
B.S.
Business Administration

Joseph Michael Graziano, Columbus
B.S.Bus.Admin.
Business Administration

Ralph Jacob Gundrum II, Canal Winchester
Business Administration

Sharad Gupta, Columbus
B.Engr. (University of Delhi)
M.S. (Drexel University)
Business Administration

Kalpana Gutha, Chennai, India
B.Engr. (Anna University)
Business Administration

Wesley Douglas Hahn, Findlay
B.S.Bus.Admin.
Business Administration

Parag Hardas, Pune, India
B.Tech. (Babasaheb Ambedkar Technological University)
Business Administration

Ryan Daniel Hatfield, Canal Winchester
B.A. (Capital University)
Business Administration

Holly Marie Haynes, Hilliard
B.Bus.Adm. (Ohio University)
Business Administration

Andrew D. Heschel, Columbus
B.S.Comm. (Ohio University)
Business Administration

Cuyler Matthew Hunter, Cleveland
B.A. (Ohio Wesleyan University)
Business Administration

William C. Jones III, Greenville
B.S.Bus.Admin. (University of Wyoming)
Business Administration

Dennis Joseph, New Delhi, India
B.Bus.Adm. (Southern Arkansas University)
Business Administration

James Kendall Kelley, Columbus
B.A. (University of Virginia)
M.D.
Business Administration

David Frederick Klink, New Albany
B.A. (Case Western Reserve University)
Business Administration

William August Kuhar, Medina
B.S.Bus.Admin. (University of Akron)
Business Administration

Walter H. Lewis IV, Huntington, WV
B.S.Bus.Admin. (University of Tennessee- Knoxville)
Business Administration

Matthew James McFadden, Marion
B.A. (Denison University)
Business Administration

Antonio Soriano Olmos, Dover
B.A. (Walsh University)
Business Administration

Amit Roshan Pandit, Faridabad, India
B.Engr. (University of Mumbai)
M.S. (Eastern Michigan University)
Business Administration

Jason Edward Pfeiffer, Columbus
B.S. (Franklin University)
Business Administration

Christopher Steven Pflum, Columbus
B.A.
Business Administration

Song Qin, Dublin
B.Med. (Beijing Medical University)
Master's (National Center Clinical Laboratory)
Ph.D.
Business Administration

Steven J. Shadede, Bucyrus
B.S.Bus.Admin.
Business Administration

Megan M. Sliwa, Chicago, IL
B.S. (Bradley University)
Business Administration

Laura Ann Standafer, Westerville
B.S. (Franklin University)
Business Administration

Vijay Ganesh Sundaram, Lewis Center
B.Engr. (University of Madras)
Business Administration

Natarajan Swaminathan, Pickerington
M.S.
Business Administration

Peter John Tender, Columbus
B.S., M.A.
Business Administration

Lorraine M. Toth, Columbus
B.Bus.Adm. (University of Notre Dame)
Business Administration

Justin Alexander Trappe, Columbus
B.A.
J.D. (University of Toledo)
Business Administration

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Timothy Joseph Ward, Jr.,
Austintown
B.S.Mech.Eng. (Youngstown
State University)
Business Administration

Duane Todd Warner,
Columbus
B.S. (Franklin University)
Business Administration

Christopher Gerald Widing,
Upper Arlington
B.Bus.Adm., B.S.Comm. (Ohio
University)
Business Administration

**Master of Business
Logistics Engineering**

Juan Du, Taiyuan, China
Bachelor's (Taiyuan University
of Technology)
*Business Logistics
Engineering*

Younghoon Lee, Kwangju,
Korea
Bachelor's (Incheon
University)
*Business Logistics
Engineering*

Lei Xu, Fuyang, China
Diploma (University of
Southampton)
B.S. (Shanghai University of
Finance and Economics)
*Business Logistics
Engineering*

Feng Zheng, Wenzhou, China
B.A. (University of
Indianapolis)
*Business Logistics
Engineering*

**Master of City and
Regional Planning**

Daniel Lawrence Barbato,
Liverpool, NY
B.A. (State University of New
York at Geneseo)
City and Regional Planning

Rachel Kathryn Beck, Carey
B.S.Bus.Admin. (United States
Military Academy)
City and Regional Planning

Sarah Nicole Becker,
Hopkinsville, KY
B.A. (University of Louisville)
City and Regional Planning

Shaquitta Denise Brookins,
Atlanta, GA
B.A. (Oglethorpe University)
City and Regional Planning

Matthew Allen Dickinson,
Newark
B.S. (Ohio University)
City and Regional Planning

Sarah Elizabeth Gribble,
Newcomerstown
B.A.
City and Regional Planning

Lisa A. Minklei, Granville
B.A. (Swarthmore College)
J.D. (University of Maryland,
Baltimore)
City and Regional Planning

**Michael Chandler Norton-
Smith,** North Canton
B.A. (Kent State University)
City and Regional Planning

Abby Elizabeth Onstott,
Worthington
B.S.Alld.Hlth.Profs.
City and Regional Planning

Master of Education

Christine Ann Barr,
Mansfield
B.S.Educ.
Education

Natasha Desiree Beck,
Bellville
B.S.Educ.
Education

Jessie L. Broseus, Heath
B.S.Educ.
Education

Sarah Elizabeth Brubaker,
Sunbury
B.A.
Education

Kristen Marie Campbell,
Chardon
B.A.
Education

Ashtin Marie Carpenter,
Heath
B.A.
Education

Jenaya Lenae Clabaugh,
Upper Sandusky
B.S.Educ.
Education

Joshua D. Cooper,
Portsmouth
B.A.
Education

John David Coy, Marion
B.S.Educ.
Education

Abigail Marie Dannemiller,
Pickerington
B.A.
Education

**Gabriel Thomas
Dannemiller,** Shelby
B.S.Educ.
Education

Rachel C. Davis, Jackson, MI
B.S.H.E.
Education

Timothy Lee Fouts,
Westerville
B.S.Educ.
Education

Kaitlyn Nicole Fraley, Lucas
B.S.Educ.
Education

Catherine Mary Garrett,
Elyria
B.S.Educ.
Education

Andrea A. Gibson, Willard
B.S.Educ.
Education

Laura Mae Gibson, Mansfield
B.S.Educ.
Education

Kerinan Rose Greene,
Westerville
B.S.Educ.
Education

Elizabeth Anne Head,
Westerville
B.S.Educ.
Education

Mallory Brooke Hurley,
Ironton
B.S.H.E.
Education

Elizabeth Anne Jones,
Granville
B.S.
Education

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Brittany Lynee Kaylor,
Danville
B.S.Educ.
Education

Elise Nicole Kehres,
Pickerington
B.S.Educ.
Education

Morgan Bea Kellogg,
Millersburg
B.S.Educ.
Education

Jodi King, Mount Vernon
B.A. (Ohio Wesleyan
University)
Education

Taylor Ernest Logothetides,
Lyndhurst
B.S.H.E.
Education

Catherine Ann Martin,
Pataskala
B.S.Educ.
Education

Jamie Angelina McGinnis,
Mingo Junction
B.S.H.E.
Education

Carrie Ann McMillen, Findlay
B.S. (The University of
Findlay)
Education

Jeremy Seth Miller,
Cincinnati
B.S.H.E.
Education

Amy Joy Mohler, Pataskala
B.S.Educ.
Education

Renee F. Mueller, Amelia
B.A.
Education

Valerie Rollwagen, Upper
Arlington
B.A., Master's (SUNY at
Buffalo)
Education

Toni Marie Schafer,
Sycamore
B.S.Educ.
Education

Suzan Jean Scott, Newark
B.S.Educ.
Education

Katie JoAnn Sinclair, Bryan
B.S.H.E.
Education

Casey Lynn VanGundy,
Delaware
B.S.Educ.
Education

Courtney Nicole Worley,
Logan, WV
B.F.A. (Marshall University)
Education

Lisa K. Wright, Newton Falls
B.S. (Abilene Christian
University)
Education

Robert D. Wunsch,
Westerville
B.A., B.A.Journal.
Education

**Master of Environment
and Natural Resources**

Kimberly Sue Allen,
Sandusky
B.A. (Ohio Dominican
University)
*Environment and Natural
Resources*

Kyle C. Costilow, Lorain
B.S.Env. & Nat.Res.
*Environment and Natural
Resources*

Ruthanne Arlene Flottman,
Dayton
B.S. (University of Arizona)
*Environment and Natural
Resources*

Krissy Pfeider-Smeyak,
Alva, OK
B.S. (Oklahoma State
University)
*Environment and Natural
Resources*

Dezaray Pearl Reed,
Bellefontaine
B.A. (Ohio Wesleyan
University)
*Environment and Natural
Resources*

Master of Fine Arts

Samara Ryan Rafert,
Newark, DE
B.A. (Macalester College)
English

**Master of Labor and
Human Resources**

Michelle D. Attias-Goldstein,
Columbus
B.A. (Dickinson College)
Labor and Human Resources

Kathryn Gilliland Beyerchen,
Columbus
B.A. (University of California,
Santa Barbara)
Labor and Human Resources

Master of Music

Jay Hamilshon Hairston,
Houston, TX
B.Mus. (University of North
Texas)
Music

Katie Marie Morell, Dunmore,
PA
B.S. (Pennsylvania State
University)
Music

**Master of Occupational
Therapy**

Emily Sue Dannemiller,
Pickerington
B.S.Bus.Admin.
Allied Medical Professions

Ann Marie Kilpatrick,
Cincinnati
B.A.
Allied Medical Professions

Tricia Ann Storme,
Independence
B.S.Ald.Hlth.Profs
Allied Medical Professions

**Master of Public
Administration**

Jacqlyn E. Breymaier,
Toledo
Bachelor's (Ohio University)
*Public Policy and
Management*

David Cook, Westerville
B.A.
*Public Policy and
Management*

Commencement Convocation, March 18, 2012

Ashanthi V. DeSilva,
Chicago, IL
B.A.
*Public Policy and
Management*

Jeffrey William Gardiner,
Macedonia
B.S.Bus.Admin.
*Public Policy and
Management*

Sarah Mary Harrigan,
Columbus
B.A. (McGill University)
*Public Policy and
Management*

Corey James Hawkey,
Columbus
B.A. (Bowling Green State
University)
*Public Policy and
Management*

Antonio Holliday, Jr.,
Lawrenceville, GA
B.Bus.Adm. (University of
Georgia)
*Public Policy and
Management*

Amy C. Juravich, Pittsburgh,
PA
B.A. (Duquesne University)
*Public Policy and
Management*

Andrew Kao, Columbus
B.A. (National Sun Yat-sen
University)
*Public Policy and
Management*

Ursela Simone Knezevic,
Los Angeles, CA
B.A. (University of California,
Berkeley)
*Public Policy and
Management*

**Michael Chandler Norton-
Smith,** North Canton
B.A. (Kent State University)
*Public Policy and
Management*

Robert D. Reed, Piqua
B.A.
*Public Policy and
Management*

Tal D. Sack, Cleveland
Heights
B.A.
*Public Policy and
Management*

Erin Marie Sainato,
Miamisburg
B.A.
*Public Policy and
Management*

Master of Public Health

Alexandra Marie Berk, Troy
B.A. (University of Michigan,
Ann Arbor)
Public Health

Allyson Chickey, Columbus
B.S.H.E.
Public Health

Renee Lynn Stasko Cruz,
Coral Center, PA
B.S. (West Virginia University)
Public Health

Julie Ann Dean, Cincinnati
B.A. (Denison University)
Public Health

Emilie Elisabeth Esmont,
Canton
B.A.
Public Health

Kevin Brennan Grill, Dublin
B.S.
Public Health

Rachael Whitney Gross,
Elizabethtown, PA
B.S. (The University of
Findlay)
Public Health

Bianca Michelle Guynn,
Valparaiso, IN
B.S. (Miami University)
Public Health

Paul Arthur Kerr, Newark
B.S.
Public Health

Joshua David McKellar,
Beavercreek
B.A. (Wheaton College)
Public Health

Katherine Marie Meeker,
Toledo
B.S. (University of Toledo)
Public Health

Darceilia Tresele Plott,
Dublin
B.S.Nurs. (Otterbein College)
M.D.
Public Health

Dale Kline Roberts,
Columbus
B.S.
Public Health

Caroline Anne Sanker,
Rocky River
B.S. (Davidson College)
Public Health

Jonathan Lee Slaughter,
Whitsett, NC
B.A. (Catawba College)
M.D. (Wake Forest University)
Public Health

Richard Michael Thomas,
Newark
B.S.
Public Health

Jerome U. Wray, Louisville,
KY
B.S.Nurs., M.S. (Wright State
University)
Public Health

Xuan Zhang, Nanjing, China
Bachelor's (Nanjing Medical
University)
Public Health

Master of Science

Syed Farooq Ali, Lahore,
Pakistan
B.S. (National University of
Computer and Emerging
Sciences)
M.S. (Lahore University of
Management Sciences)
*Computer Science and
Engineering*

Didem Peren Aykas,
Columbus
B.S. (Celal Bayar University)
Food Science and Technology

Bruce Andrew Beitman,
Columbus
B.S.Elec.&Cptr.Eng.
*Electrical and Computer
Engineering*

Karen L. Bellman,
Jacksonville, AL
B.S. (Mercer University-
Macon)
Mechanical Engineering

Commencement Convocation, March 18, 2012

**Basavaraj Sangappa
Binjawadagi**, Dharwad,
India

Bachelor's (University of
Agricultural Sciences,
Dharwad)

Master's (Karnataka
Veterinary, Animal &
Fisheries Sciences
University, Bidar)
*Comparative and Veterinary
Medicine*

Joe William Bolinger,
Columbus
B.S.Cptr.Sci.&Eng., Ph.D.
*Computer Science and
Engineering*

Matthew Lewis Bowers,
Aurora
Bachelor's (John Carroll
University)
*Materials Science and
Engineering*

Kimberly Ann Brown, Grove
City
B.S.Nurs.
Nursing

Sameeraja Brundavanam,
Tamilnadu, India
B.Engr. (Anna University)
*Electrical and Computer
Engineering*

Eric Allen Carlson, Tomball,
TX
B.S. (Ferris State University)
Welding Engineering

**Christopher Joseph
Casillas**, Arcata, CA
B.S. (Rose-Hulman Institute of
Technology)
Mechanical Engineering

Ashwini Chandra, Patna,
India
Bachelor's (Indian Institute of
Technology Roorkee)
*Materials Science and
Engineering*

Cai Chen, Xiaogan, China
B.S. (University of Science
and Technology of China)
Biophysics

Chenxi Chen, Beijing, China
B.S. (Tsinghua University)
Plant Pathology

Wei Chen, Guilin, China
B.S. (University of Science
and Technology of China)
*Electrical and Computer
Engineering*

Jinhwee Choi, Gumi,
Kyungpook, Korea
B.S. (Kyungpook National
University)
*Electrical and Computer
Engineering*

Lucas Abraham Citro, Scio
B.S.Physics (Kent State
University)
Biophysics

Oren Michael Costantini,
Cincinnati
B.S.Mech.Eng.
Mechanical Engineering

Daniel Robert Coughlin,
Bethel, CT
B.S. (University of Colorado at
Boulder)
M.S. (University of New
Mexico)
*Materials Science and
Engineering*

Boyi Cui, Anshan, China
Bachelor's (Beijing Forestry
University)
*Computer Science and
Engineering*

Sarah Jane Cusser,
Shawnee Mission, KS
B.A. (Pomona College)
*Evolution, Ecology, and
Organismal Biology*

Brian Thomas Dailey, Mount
Gilead
B.S. (Kent State University)
Physics

Brian Scott Dainton,
Westerville
B.S.
Physics

Ketan Dande, Latur, India
Bachelor's (University of
Pune)
*Electrical and Computer
Engineering*

**RaviPrakash Srirama
Venkata Naga Darbha**,
Bangalore, India
Bachelor's (National Inst. of
Tech.)
*Computer Science and
Engineering*

Dongfeng Ding, Suzhou,
China
B.S., M.S. (Nankai University)
*Plant Cellular and Molecular
Biology*

Jacob Paul Dumbleton,
Northville, MI
B.A. (Albion College)
Chemistry

Ezdeen Ahmed Elghannai,
Tripoli, Libya
B.S. (Garyounis University)
*Electrical and Computer
Engineering*

Craig R. Elgin, Santa Cruz,
CA
B.A. (Lewis and Clark College)
D.D.S. (Oregon Health and
Science University)
Dentistry

Everett J. Ewazen, Parma
B.S.Elec.&Cptr.Eng.
*Electrical and Computer
Engineering*

Kevin Thomas Fletcher,
Athens
Bachelor's (Ohio University)
Horticulture and Crop Science

Gordon Russell Fox,
Westerville
B.S.Mech.Eng.
Mechanical Engineering

Scott Funk, Norwood
B.S.Aero.&Astro.Eng.
Mechanical Engineering

Kathryn Nicole Gabet,
Canton
B.S. (Case Western Reserve
University)
Mechanical Engineering

Vijay Narasimha Gadepally,
Columbus
B.Tech. (Indian Institute of
Technology Kanpur)
*Electrical and Computer
Engineering*

Alejandra Garcia-Villa,
Medellín, Colombia
Ingeniero (Universidad EAFIT)
Chemical Engineering

Jennifer L. George,
Cincinnati
B.S.Honors (Miami University
Oxford)
Mathematics

Commencement Convocation, March 18, 2012

Amrita Ghosh, Jhargram,
India
B.Engr. (Vidyasagar
University)
M.S.
*Computer Science and
Engineering*

Kevin Andrew Giriunas,
Litchfield
B.S.Civ.Eng.
Civil Engineering

Fei Gong, Xiangtan, China
B.Engr., Master's (Zhejiang
University)
Ph.D.
*Electrical and Computer
Engineering*

Matthew Owen Grant, Stow
B.S.Civ.Eng.
Civil Engineering

Alexandra S. Gress,
Ashtabula
B.S.Agric.
Animal Sciences

Matthew John Grossmann,
Cincinnati
B.S. (University of Texas at
Austin)
Mechanical Engineering

Caroline Marie Burrell Haas,
North Royalton
B.S. (Tulane University of
Louisiana)
Biomedical Engineering

**Amanda Elizabeth
Haberman**, Columbus
B.S.Nurs. (Purdue University)
Nursing

Jinnan Hu, Nanjing, China
B.S. (Nanjing University)
Plant Pathology

Hechang Huang, Chongqing,
China
B.Med., D.D.S. (West China
University of Medical
Science)
Ph.D. (University of
Connecticut Health Center)
Dentistry

Remigius K. Jackson,
Orange, TX
B.S. (McNeese State
University)
D.D.S. (Meharry Medical
College)
Dentistry

Brian Ethan Jan, San Diego,
CA
B.A. (University of California,
Berkeley)
*Molecular, Cellular, and
Developmental Biology*

**Christopher Douglas
Jensen**, Perrysburg
B.S.Aero.&Astro.Eng.
*Aeronautical and Astronautical
Engineering*

Hojun Ji, Columbus
B.Bus.Adm. (Yonsei
University)
M.B.A. (Cleveland State
University)
Human Ecology

Bo Jin, Chengdu, China
B.Engr. (University of
Electronic Science and
Technology of China)
*Electrical and Computer
Engineering*

Ahmed Jomaa, Tripoli, Libya
Bachelor's (Al-Fateh
University)
B.S.Elec.&Cptr.Eng.
*Electrical and Computer
Engineering*

Katrina Nicole Jones,
Pataskala
B.S.
*Industrial and Systems
Engineering*

Hui Ju, Missouri City, TX
B.S. (Wuhan University)
Diploma (University of
Stuttgart)
*Geodetic Science and
Surveying*

Preethi Jyothi, Bangalore,
India
B.Tech (National Institutes of
Technology)
*Computer Science and
Engineering*

**Nived Kalappuraikal
Sivadas**, Chennai, India
Bachelor's (Anna University)
*Computer Science and
Engineering*

Swetha Karusala, Chennai,
India
B.Engr. (Anna University)
*Electrical and Computer
Engineering*

Michael Ryan Kelly,
Columbus
B.S.
Food Science and Technology

Yong Wook Kim, Seoul,
Korea
B.S.Bus.Admin. (Hanyang
University)
M.S. (Illinois Institute of
Technology)
*Computer Science and
Engineering*

David Michael Kline, East
Berlin, PA
B.A. (Messiah College)
Statistics

Tianyou Kou, Jining, China
B.S. (Harbin Institute of
Technology)
M.S. (Chinese Academy of
Sciences)
*Electrical and Computer
Engineering*

Sri Adarsh Kumar, Chennai,
India
Bachelor's (Regional
Engineering College -
Bharathidasan University)
*Electrical and Computer
Engineering*

Abhisek Kundu, Arambagh,
India
B.Engr. (Jadavpur University)
*Computer Science and
Engineering*

Vivek Ayyappa Kuppusamy,
Cincinnati
B.S. (University of Maryland,
College Park)
*Aeronautical and Astronautical
Engineering*

Chang Pil Lee, Seoul, Korea
Bachelor's (Hongik University)
B.S. (Purdue University)
*Computer Science and
Engineering*

Lizhi Li, Hengyang, China
B.S. (Beijing University)
B.S. (Peking University)
Master's (Osaka University)
Biophysics

Ting Li, Shanghai, China
B.S. (Civil Aviation University
of China)
M.A. (Beihang University)
*Aeronautical and Astronautical
Engineering*

Commencement Convocation, March 18, 2012

Wei Liu, Xiangfan, China
B.Engr. (Wuhan University)
*Computer Science and
Engineering*

Zhongning Liu, Chengdu
Sichuan, China
B.Engr. (University of
Electronic Science and
Technology of China)
*Electrical and Computer
Engineering*

**Raymond Montgomery
Lombardi**, Lewis Center
Master's (University of
Bridgeport)
Human Ecology

Kaitlyn Marie Lozier, Chagrin
Falls
B.S.Ind.&Sys.Eng.
*Industrial and Systems
Engineering*

Sharon Christine Lyon-Paul,
Columbus
Bachelor's (Miami University
Oxford)
M.S.W.
Nursing

William Robert Magee, Berea
B.S.
Geological Sciences

Joshua Vincent Mahaffey,
Hilliard
B.S.Elec.Eng. (University of
Akron)
*Electrical and Computer
Engineering*

Ankita Maheshwari,
Cincinnati
B.S. (University of Texas at
Austin)
Mechanical Engineering

Jacob Emil Mainzer,
Burlingame, CA
B.S. (University of Rochester)
*Computer Science and
Engineering*

William Arthur Matcham,
Dublin
B.S.Nurs. (Capital University)
Nursing

Natalie Elizabeth Maurer,
Columbus
B.S. (Miami University Oxford)
Food Science and Technology

James Paul McMillan,
Buffalo, NY
B.S. (State University of New
York at Buffalo)
Physics

Edward Albert Meier,
Greenville
B.S.Elec.Eng. (Ohio Northern
University)
Biomedical Engineering

Nicholas S. Miceli, Raytown,
MO
B.S.Bus.Admin. (University of
Central Missouri)
Ph.D. (University of
Oklahoma-Norman)
Public Health

Jacob Ora Miller, Dayton
B.S.Ind.&Sys.Eng.
*Industrial and Systems
Engineering*

Kristen Kathleen Minca,
Reynoldsburg
B.S.Env.&Nat.Res.
*Environment and Natural
Resources*

**Michael Christopher
Morena**, Cincinnati
B.S. (Bucknell University)
Mechanical Engineering

**Austin Fraser Mount-
Campbell**, Columbus
B.S.Ind.&Sys.Eng.
*Industrial and Systems
Engineering*

Renaud Moussounda,
Gamba, Gabon
B.S.Elec.Eng. (Georgia
Institute of Technology)
*Electrical and Computer
Engineering*

Alexandra Neeley, Harrison
B.S.Mat.Sci.Eng.
*Materials Science and
Engineering*

Hong Anh Nguyen, Ha Noi,
Vietnam
B.Pharm. (Hanoi University of
Pharmacy)
Rural Sociology

Jill Leigh Niese, London
B.S.Nurs. (Ohio University)
Nursing

**Siddhesh Prakash Pai
Raikar**, Mumbai, India
B.Engr. (University of Mumbai)
*Computer Science and
Engineering*

Mark Adam Patrick,
Frederick, MD
B.S. (University of Maryland,
College Park)
Physics

Zhizi Peng, Hefei, China
B.Engr. (Xi'an Jiaotong
University)
Mechanical Engineering

Nicholas A. Pike, Comstock
Park, MI
B.S. (Grand Valley State
University)
Physics

Patrick Leslie Poole,
Valdosta, GA
B.S. (Georgia Institute of
Technology)
Physics

Rohit Prakash Prabhavalkar,
Pune, India
B.Engr. (University of Pune)
*Computer Science and
Engineering*

Adriana E. Quinones,
Baltimore
B.S.Agric.
Horticulture and Crop Science

Nicholas Tellman Reder,
Cincinnati
B.S. (Saint Louis University)
*Aeronautical and Astronautical
Engineering*

Adam Joseph Reese,
Cincinnati
B.S. (University of Maryland,
College Park)
Mechanical Engineering

Fang Ren, Huhhot, Mongolia
B.S. (Inner Mongolia
University)
Master's (Beihang University)
*Electrical and Computer
Engineering*

Ryan Thomas Riddle, Spring,
TX
B.S. (University of Texas at
Austin)
Food Science and Technology

Commencement Convocation, March 18, 2012

Lautaro Francisco Rivas Reveco, Santiago, Chile
B.S. (Academia Politecnica Militar)
Geodetic Science and Surveying

Samuel Rivera, St. Croix, VI
B.Elec.Eng. (University of Delaware)
Electrical and Computer Engineering

Daniel Robert Roettgen, Franklin, WI
B.S. (University of Kentucky)
Mechanical Engineering

Jessica Danielle Romine, Ashville
B.S.Ind.&Sys.Eng.
Industrial and Systems Engineering

Huayan Rong, Shanghai, China
B.Engr. (Shanghai University)
Electrical and Computer Engineering

John Francis Rupp, Beaver creek
B.S.Civ.Eng.
Civil Engineering

Kingsly Jebakumar Samuel Durai Raj, Trichy, India
B.Tech. (Regional Engineering College – Bharathidasan University)
Mechanical Engineering

Ariel Antonio Sanmartin Mendez, Columbus
B.S.Chem.Eng.
Master's (INCAE Business School)
Agricultural, Environmental and Development Economics

Jessica Leigh Saul, Columbus
B.S. (Denison University)
Animal Sciences

Stephen James Scurria, Dublin
B.S. (Miami University Oxford)
Biomedical Engineering

Kaushik Seshadri, Chennai, India
Bachelor's (National Institute of Technology)
Electrical and Computer Engineering

Chaya Hema Shivaraju, Columbus
B.Engr. (Visveswaraiiah Technological University)
Electrical and Computer Engineering

Eric Edward Smith, Cincinnati
B.S. (University of Wisconsin-Madison)
Mechanical Engineering

Eugene Sosnov, Fairlawn, NJ
B.S. (Rutgers University-New Brunswick)
Mechanical Engineering

Brandi Lee Steidley, Columbus
B.S. (Oklahoma State University)
Microbiology

Brian Robert Stephens, Detroit, MI
B.S. (University of Michigan, Ann Arbor)
M.A. (Wayne State University)
Human Ecology

Robert Keith Stephens, Anaheim, CA
B.S. (University of California, Los Angeles)
Mathematics

Jamey E. Stutz, Mackinaw City, MI
B.S.
Geological Sciences

James Alexander Suchocki, North Royalton
B.S.Mech.Eng.
Mechanical Engineering

Ranjit Prakash Sundaramurthi, Chennai, India
Mech.Engr. (Anna University)
Mechanical Engineering

Thomas Timothy Taylor, Greensburg, PA
B.S., D.D.S. (University of Pittsburgh)
Dentistry

Erik Nugroho Tedjaseputra, Jakarta, Indonesia
B.S.Mech.Eng.
Mechanical Engineering

Daniel Lewis Thomas, Dayton
B.S. (Cedarville University)
Horticulture and Crop Science

Joshua Michael Thomas, Columbus
B.S.Aero.&Astro.Eng.
Mechanical Engineering

Paige Nicole Ties, Eden Prairie, MN
B.S. (Iowa State University)
Food Science and Technology

Zachary Joseph Trunkely, Eastlake
B.S. (Denison University)
Geological Sciences

Michael Tuertscher, Cincinnati
B.S. (Case Western Reserve University)
Mechanical Engineering

Danyal Jacob Turkoglu, Panama City, FL
B.S.Chem.Eng. (University of Florida)
Nuclear Engineering

Lana Kay Uhrig, Frankfort
B.S.Nurs. (Ohio University)
M.B.A. (Franklin University)
Public Health

Nick T. Unger, Reynoldsburg
B.S.Bio. (Capital University)
Biophysics

Jennifer Lynn Van Sadlers, Columbus
B.S. (Rutgers University-New Brunswick)
Astronomy

Sandeep Varkey George, Cochin, India
B.Tech. (Mahatma Gandhi University)
Electrical and Computer Engineering

Sneha Vasudevan, Chennai, India
B.Tech. (Anna University)
Electrical and Computer Engineering

Richard Warren Vesel, Jr., Hudson
B.S.Aero.&Astro.Eng.
Aeronautical and Astronautical Engineering

Riley Oliver Vollmer, Union
B.S.Aero.&Astro.Eng.
Industrial and Systems Engineering

Commencement Convocation, March 18, 2012

- Adam Joseph Waite**, Buffalo Grove, IL
B.S. (Purdue University)
Mechanical Engineering
- Matthew Wayne Wallhead**, Wooster
B.S.Agric.
Plant Pathology
- Brendan D. Wampler**, Bellbrook
B.S.FoodSci.
Food Science and Technology
- Lei Wang**, Huhehaote, China
B.Eng., M.S. (Wuhan University)
Geodetic Science and Surveying
- Xin Wang**, Jinhua, China
B.S. (Zhejiang University)
Statistics
- Ying Wang**, Xi'an, China
B.Eng. (Tongji University)
Civil Engineering
- Ashley Marie Weber**, North Olmsted
B.S.Nurs.
Nursing
- Maureen Erin Weber**, Upper Arlington
B.S. (Kettering University)
Biomedical Engineering
- Daniel Weston**, Morral
B.S. (Mount Vernon Nazarene University)
M.B.A. (Dallas Baptist University)
Statistics
- Daniel R. White**, Norman, OK
B.S. (University of Oklahoma-Norman)
Physics
- Staci Ann White**, Chillicothe
B.S. (Shawnee State University)
Statistics
- Lyndsy M. Wolff**, Youngstown
B.S. (Youngstown State University)
Anatomy
- James Philip Wollaeger**, Highland Heights
B.S. (Ohio Northern University)
Electrical and Computer Engineering
- Ryan L. Wood**, Bliss, ID
B.A. (Brigham Young University)
D.D.S. (University of North Carolina at Chapel Hill)
Dentistry
- Binjie Xu**, Columbus
Bachelor's (University of Science and Technology of China)
Microbiology
- Jin Yang**, Guoyang, China
B.S. (University of Science and Technology of China)
Physics
- Ran Yang**, Zhengzhon, China
B.A. (Grinnell College)
Statistics
- Mustafa Yesil**, Istanbul, Turkey
B.S. (Ege University)
Food Science and Technology
- Hyunjeong Yoo**, Seoul, Korea
B.S. (Sookmyung Women's University)
Computer Science and Engineering
- Alan E. Yost**, Worthington
B.S.FoodAg.Bio.Eng.
Food, Agricultural and Biological Engineering
- Soung-Bum You**, Columbus
B.S.Elec.&Cptr.Eng.
Electrical and Computer Engineering
- Zhe Yuan**, Xiangfan, China
B.Eng. (Huazhong University of Science and Technology)
Computer Science and Engineering
- Muhammad Fazal Zeeshan**, Columbus
B.Med.&B.Surg. (University of Peshawar)
M.Pub.Hlth. (Institute of Management Sciences, Peshawar)
Public Health
- Wenjie Zeng**, Guangzhou, China
B.Eng. (Shanghai Jiao Tong University)
Computer Science and Engineering
- Cong Zhang**, Tianjin, China
B.S. (University of Electronic Science and Technology of China)
Electrical and Computer Engineering
- Dong Zhang**, Hangzhou, China
B.S. (Nanjing University)
Astronomy
- Wanying Zhao**, Shenvana, China
Bachelor's (China Agricultural University)
Horticulture and Crop Science
- Changan Zhu**, Weifang, China
Bachelor's (Nanjing University of Posts and Telecommunications)
M.S. (Southeast University)
Electrical and Computer Engineering
- Master of Social Work**
- Cassandra Mae Beck**, Findlay
B.A. (The University of Findlay)
Social Work
- Betty Jean Bollenbacher**, Westerville
B.A.
Social Work
- Elisa Marie Frazier**, Philadelphia, PA
B.A.
Social Work
- Rebecca Layton Fredin**, Columbus
B.A.
Social Work
- Kathryn Estella Wilson Geers**, Mount Sterling
B.A. (Otterbein College)
Social Work
- Terry Wayne Hale**, McArthur
B.A. (Ohio University)
Social Work
- Catherine Anne Hechmer**, Columbus
B.A. (University of Notre Dame)
Social Work

Commencement Convocation, March 18, 2012

Gregory Allen Recker,
Columbus Grove
B.A. (The University of
Findlay)
Social Work

Amelia M. Roberts,
Chillicothe
B.A.
Social Work

Keisha Alliya Savage,
Gahanna
B.A., M.A. (Cleveland State
University)
Social Work

Christian Rose Sells, Kenton
B.A. (Ohio Northern
University)
Social Work

Amy M. Starr, Phoenix, AZ
B.S. (Northern Arizona
University)
Social Work

Kathleen Lynn Stein,
Pataskala
B.A. (University of Pittsburgh)
Social Work

Kimberly Dawn Thomas,
Cleveland
B.A. (Malone University)
Social Work

Kristen Kimberly Webster,
Westerville
B.A. (Kent State University)
Social Work

College of Arts and Sciences

Executive Dean: Joseph E. Steinmetz

Mark W. Shanda, Divisional Dean, Arts and Humanities

Peter March, Divisional Dean, Natural and Mathematical Sciences

Gifford Weary, Divisional Dean, Social and Behavioral Sciences

Bachelor of Arts

Mazen Hisham Abdel Rasoul,
Al-Birch, Palestine
Leah Anne Abel, Canton
Magna Cum Laude
Austin Patrick Acheson,
Clemmons, NC
Cum Laude
Aaron Matthew Adkins, Hilliard
Anthony Vito Agosta,
Lancaster
Aaron David Agrast, Cleveland
Meredith Ann Albright,
Brecksville
Zayed Abdulla Alkindi, Abu
Dhabi, UAE
Morgan Brittany Allen,
Westerville
Idrissa Alsouna, Columbus
Alisa M. Alvich, Dublin
Madison L. Ammerman,
Reynoldsburg
Cum Laude
Alicia Nichole Armstrong,
Cleveland
Brian Austin Armstrong,
Aurora
Nicole Cadeau Arntz,
Kettering
Reyna Corrin Askew,
Cleveland
Cum Laude
Eric John Atkinson, Jackson
Township
Molly Katherine Atves, North
Royalton
Lauren Elaine Ault, Springfield
Diane Babassire, Columbus
Goran Babic, Powell
Daniel Thomas Bain, Virginia
Beach, VA
Vanessa Christine Baker,
Columbus
Daralyn Meagan Baldogo,
Grove City
Stephanie J. Barnett,
Westerville

Monica Christine
Bartholomew, Dundee
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Walter Robert Bartolucci,
Olmsted Falls
Jon Daniel Beal, Del Rio, TX
Dustin Lee Beckel, Mansfield
Brittany Ruth Belland,
Cincinnati
Magna Cum Laude
Aaron Thomas Berarducci,
Hilliard
Christopher Andrew Berridge,
Powell
Tyler Derek Biederman,
Perrysburg
Mark A. Bilinski, Dayton
Curtis Binder, Stow
Stephen Michael Birk,
Columbus
Lori Ann Bishop, Vandalia
Summa Cum Laude
Grant Alan Blanton,
Farmersville
Magna Cum Laude
Anna Naomi Bobbitt, Hilliard
Maxwell Iler Boecker, Shaker
Heights
Cum Laude
Andrew J. Boetto, Akron
Cody James Bok, Cecil
*with Honors Research Distinction in
Psychology*
Francesca Rose Boland,
Cincinnati
Cum Laude
Zachary Thomas Boldin,
Willoughby
Audrey Elise Bonfig, Xenia
Cum Laude
Sarah Elizabeth Booth,
Marietta
Cum Laude
Rachael Renee Borges,
Wapakoneta
Steven L. Borne, Kansas City,
MO
Alexander James Bowers,
Brecksville
Krystal Lynn Boyd, Coshocton
Lauren Christine Boyd, Canton
Cum Laude
Megan Michelle Bracher,
Mason
Cum Laude
*with Honors in the Arts and
Sciences*
Hartman Radd Brawley,
Hilliard
Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Linguistics*
Melanie Marie Brock, Swanton
Cum Laude
Thomas Brandon Brubaker,
Glenview, IL
Cum Laude

Bethany Marie Bryner, Elyria
Shannon Kristin Buckner,
Columbus
Kylie Anne Burness, Dublin
Bryan William Bush, New
Albany
Vanessa Lynn Bush, Dallas,
TX
Mathias Bustamante, Powell
Cum Laude
Kayleigh Elizabeth Ann Byrne,
Washington Court House
Jacy Katharine Cagle,
Cincinnati
Cum Laude
Jason Wayne Calder, Galion
Jessica L. Caldwell, Dayton
Analee R. Canlas, Columbus
Victoria M. Cannon, Berea
Magna Cum Laude
Loren Daniel Canter,
Richwood
Cordell Thomas Capritta,
Powell
Randall Park Carey, Bowling
Green
Michael Andrew Cargioli,
Columbus
Christopher Lee Carr, Dublin
Nathan Mitchell Casey,
Marietta
Alexandra Marie Chamness,
Ripley
Michael John Charek, Dayton
Sherman Daniel Charles,
Marysville
Cum Laude
Charles Christopher Alexander
Childers, Riverside
Emma Sadie Chomin,
Reynoldsburg
Joshua Keonback Chung,
Lewis Center
Steven Kilyoung Chung,
Columbus
Carlton Alexander Churchill,
Columbus
Barrett William Clark, Milford
Adam Conaway Clouser,
Greenfield
Wendy Lauren Cohen, Dallas,
TX
Cum Laude
Sabrina Catherine Colon,
Detroit, MI
Kelsey Lynn Conaway, Mount
Cory
Magna Cum Laude
Katie Morgan Connelly,
Westlake
James Anthony Cooper,
Portland, OR
Nicola Giuseppe Coppolino,
Columbus
Emily Marie Corturillo, Hudson
Cum Laude
*with Honors in the Arts and
Sciences*

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Allie M. Costin, Westerville
Cum Laude

Dale Eisenhower Cottrell,
Ashville

William James Cox, Huber
Heights
Magna Cum Laude

Emma Lizbet Crews,
Columbus

Megan Elizabeth Crist,
Fredonia, NY

Katherine Leigh Curtis, Milford

Meagan Rochelle Cyrus,
WHEELERSBURG
*with Honors in the Arts and
Sciences*

Jennifer Renae Dales, Newark
Cum Laude

Amanda Cathleen Damrath,
Novi, MI

Jeffrey Michael Daneman,
Gahanna

Cruz Austin Davis, Grandview
Heights

Sophia Marie Deely,
Pickerington

Jessica Elizabeth Dekker,
Mansfield

Courtney Helen DeVore,
Cincinnati

Martin Lee Diaz, Amanda

Micheal Charles Dickerson,
Delta

Dominic James DiMauro,
Hubbard

Chelsea Elizabeth Dixon,
Lakewood

Amber Rae Dodds, Lima

Michael James Doherty,
Geneva

Jeremy Allan Dolan, Orlando,
FL

Kathleen Behm Dolphin,
Novelty
Magna Cum Laude

Yuan Dong, Qingdao, China

Rachel Lynn Dorsey, New
Philadelphia

Gina Marie Dottore, Parma

Stephen Brian Drabek, Pepper
Pike

Bryan James Dritschel, North
Brunswick

Krista Briana Drummond,
Lancaster
Magna Cum Laude

Lucas James Du Sablon,
Cincinnati

Dianna Marie Durbin, Mount
Vernon

Bradley Scott Early, East
Palestine

Heather Renee Edgar,
Springboro

Brandon Neil Edwards,
Westerville
Cum Laude

Kelsey Anne Ellingsen, Dover
Plains, NY
Cum Laude
*with Honors in the Arts and
Sciences*

Joseph David Ellison,
Parkersburg, WV

Caroline Elizabeth Engler,
Centerville
Summa Cum Laude

Rachael Desiree Ervin,
Gahanna
Cum Laude

Todd Edward Evans, Louisville

Rebecca Anne Eversole,
Columbus

Elizabeth Ellen Farrell,
Cleveland
Cum Laude

Anna Elizabeth Fath,
Cincinnati
Magna Cum Laude

Hillary Rae Feather, Bay
Village
Summa Cum Laude

Edward Farrell Feighan III,
Lakewood

Brian Michael Ferguson,
Reynoldsburg

Andrew Matthew Fermier,
Coopersburg, PA

Erin Lynn Field, Pataskala

Maia Talei Fisher,
Wapakoneta

Megan Christine Fitzmartin,
Westerville
Cum Laude

Christina Michelle Flanagan,
Columbus

Ka-Hei Fok, Hong Kong,
China

Jessica Lynn Foust, Dublin
Cum Laude

Chad Mikal Fracker, New
Concord

Erika Noel Frank, Wapakoneta

Ann Kathleen Fritz, Toledo

Devin Charles Frost,
Washington Court House

Mallory Elizabeth Fuller,
Cincinnati
Cum Laude

Andrew Shou Gaddis, Trinway
*with Research Distinction in
Japanese*

Matthew Wayne Gallant,
Bucyrus

Denver Lewis Edward
Garrard, Marysville

Jozeff Wayne Gebolys, Akron
Magna Cum Laude

Stephanie Loeta Geer, Ontario
Cum Laude

Michael David Genco,
Brecksville
Cum Laude

Anna MacKenzie Gentile,
Croton

Miriam A.M.H. Ghidan, Mekka,
Saudi Arabia
Cum Laude

Matthew Oscar Glaubman,
Miami Beach, FL

Andrea Linn Goard, LaGrange

Casey Brandin Goddard,
Newark

Christopher Wesley Dandridge
Godfrey, Greensboro, NC

Kelby Mason Good, Waverly

Trevor Kevin Goodall, Fairfield

Leslie Dorothy Goodwin,
Cincinnati

Kristofer Gordon, Columbus

Wesley Ryan Grace, Huber
Heights

Neev Keith Granite, Rehovot,
Israel

Zachary Vincent Griffin,
Vandalia

Joseph A. Griffith, Columbus

Kristin Rose Grimone,
Springfield

Barbara Nicole Grman,
Kirtland

Taylor Dane Groscost,
Mansfield

Kyle Michael Gross, Westlake

Seth Allan Grover, Gahanna

Lada Gubina, Columbus
Cum Laude

Emmanuel Asamoah Gyan,
Ghana

David Michael Haag,
Cincinnati

Rahel Habte, Columbus

Megan Hadley, Bladensburg

Ryan Steven Hafner,
Sandusky
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Julie Ann Hallan, Springfield
Cum Laude

Susan Marie Hard, Columbus
Cum Laude

Jason Scott Harris, Pataskala

Jimmiea Chryslin Harrison,
Cincinnati

Paula Jean Harting, Columbus
Cum Laude

Aaron Paul Hatchett, Akron
Magna Cum Laude

Kristen Elizabeth Haugh,
Toledo

Andrew Hawkins, Columbus

Stephen Benjamin Lawrence
Haynes, Vermilion

Allen C. He, Columbus

Ryan Shawn Hendrix, Marion

Jessica Ryan Henry,
Pickerington
Cum Laude

Tyler James Henry, Urbana

Tyler Clay Hensley, Brookville

Erik S. Hills, Columbus

Bradley L. Hock, Clayton

Commencement Convocation, March 18, 2012

Scott Michael Hockenbery,
West Jefferson
Natalie Nicole Hodge,
Twinsburg
Summa Cum Laude
with Honors in the Arts and
Sciences
Alyssa Rose Hoffman,
Moreland Hills
Magna Cum Laude
Michael S. Holbert, Columbus
Alexander D. Holford,
Columbus
Cum Laude
HyunPyo Hong, Seoul, Korea
Cum Laude
Michael Richard Hornick,
Shaker Heights
Cum Laude
Jessica Michelle Horsley,
Thornville
Cum Laude
Ian J. Howard, Lakewood
Paula Elise Howell, Coldwater
Magna Cum Laude
Alex Henry Hoying, Fort
Loramie
Nance Baker Hoza, Hubbard
Joshua Elliott Hudspeth,
Mason
Elyse M. Hueckel,
Reynoldsburg
Jacob Philip Irvin, Orient
Liu Jiang, Guiyang
Summa Cum Laude
Jeremy R. Jimenez, Cleveland
Princess Yiema M. John,
Selden, NY
Daniel Alan Johns, Loveland
Thayne Riley Johnson,
Youngstown
Magna Cum Laude
Aaron Joseph Jones,
Portsmouth
David Solomon Jones, Canton
Kristopher Campbell Jordan,
Plain City
Danielle Mae Justice, Milford
Jeffrey Edward Kallay,
Westerville
Lynsey Nicole Kamine, Lima
Cum Laude
with Honors in the Arts and
Sciences
Ashley Nicole Kanney,
Coldwater
Summa Cum Laude
with Honors in the Arts and
Sciences
John Allen Kanzlemar, Dublin
Katherine Anne Karnitis,
Perrysburg
Magna Cum Laude
with Honors in the Arts and
Sciences
Ezekiel Avery Keesbury,
Defiance
David Joseph Keffler, Jr.,
Canfield
Adam C. Keller, Columbus
Jerri Leigh Kelley, Heath
Shalynnda Angel Kellogg,
Johnstown
Colin Richard Kelly, Dayton
Kahlin Amber Kelly, Mansfield
Summa Cum Laude
Theodore Kelly, Cincinnati
Jacqueline Elaine Kemble,
Columbus
Tyler Lewis Kerr, Lebanon
Shadden Yasmeen Khan,
Potomac, MD
Ryan Joseph Kile, Bexley
Cum Laude
Nathan Reid Killen,
Worthington
Alexis David Kim, Anchorage,
AK
Hye Won Kim, Korea
Cum Laude
Andrew George Kimble,
Columbiana
Adam Jeffrey King, Hillsboro
Rebecca Wednesday King,
Wellington
Cum Laude
Sherry Michelle King, Newark
Emily Michelle Kinter,
Freeport, PA
Magna Cum Laude
with Honors in the Arts and
Sciences
Kaitlin Elizabeth Klucas, New
London
Spencer Kathryn Knapp,
Grandview Heights
Elise Amanda Knueven,
Cincinnati
Chad Michael Koester,
Cincinnati
Jackson Allen Kohn, Solon
Cum Laude
with Honors in the Arts and
Sciences
Joel Kopcial, Mansfield
Amanda L. Kortokrax, Kalida
Summa Cum Laude
Niki Katerina Kostakis, Dublin
Souleymane Kouyate, Guinea
Brandon Adam Koval, Newark
Elyse Jean Kowaleski,
Sandusky
Magna Cum Laude
Nicholas Wayne Krafft,
Columbus
Elizabeth Marie Kulhanek,
Centerville
Summa Cum Laude
with Honors in the Arts and
Sciences
Monica Lynn Kulow, North
Ridgeville
Si Hyun Kwon, Seoul, Korea
Laura Whitney LaBenne,
Mount Vernon
James David Lahman,
Reynoldsburg
Erin Marie Lammers, Kettering
Magna Cum Laude
Ali Walid Latif, Columbus
Angela Laysourivong,
Gahanna
Miguel Alfonso Layton,
Fremont
Rachel E. Lea, Columbus
Magna Cum Laude
Gina Marie Lee, Gahanna
Rachel Christina Lee,
Perrysburg
Casey Robert Lehman,
Vermilion
Thomas Edward Lennertz,
Columbus
Kelly Jordan Lichtenwalner,
Fogelsville, PA
Cum Laude
Hannah Virginia Liebreich,
Reynoldsburg
Crystal Lin, Mayfield
Cum Laude
with Honors in the Arts and
Sciences
Yawen Liu, Columbus
Kevin Christopher Lohrke,
Albion, MI
Haley Elizabeth Long, Hilliard
Joshua Robert Long, Yellow
Springs
Jennifer L. Look, Grove City
James Hugh MacDonald,
Chicago, IL
Matthew Lance MacKeown,
Gahanna
Christopher John MacKinnon,
Columbus
Erin Ashley Maedeker,
Gahanna
Bridget Ann Mahler, Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Speech and Hearing Science
Kristen Victoria Maiorino,
Gambier
Magna Cum Laude
Matthew Steven Majorana,
Manhasset, NY
Christian Lawrence Ward
Malone, Atlanta, GA
Amber Marie Mances,
Columbus
Nikolaus Stuart Mann,
Lancaster
Anthony Patrick Marsano,
Marion
John Anthony Marsco,
Youngstown
Jennifer Rachel Mason,
Hilliard
Samuel Thomas Masters,
Columbus
James Anthony Matey,
Bedford
Christopher Robert
Matzenbach, Westerville
Scott Thomas Maul,
Pickerington

Commencement Convocation, March 18, 2012

Maxwell Steven Mays, Grove City
 Timea Mazhar, Worthington
 Ashley Michael McCarthy, Columbus
 Michael Patrick McDermott, North Royalton
 Jason Michael McGinnis, South Vienna
 Bethany Faith McGowan, Bucyrus
 Matthew Alan McGrath, South Charleston
 Stuart Desmond McIntyre, Columbus
Magna Cum Laude with Honors in the Arts and Sciences
 Michael David McKee, Whitehall
Magna Cum Laude
 Stacey Lyn McKenna, Hilliard
 Erin Elisabeth Melaragno, Columbus
 Nicholas Matthew Melnick, Columbus
Cum Laude
 Adam Samuel Metz, Worthington
 Katherine Miao, Westerville
 Charles Timothy Miller, Centerville
 Jennifer Nichole Miller, Davidsonville, MD
Cum Laude
 Joshua Scott Miller, Dayton
 Camille Anease Milner, Columbus
 Chad Andrew Minnear, Mansfield
 Molly Anne Miracle, Marietta
 Alison Mo, Mayfield
 Steven Michael Moell, Centerville
with Honors in the Arts and Sciences
 Daniel Kieth Montague, Columbus
 Christina Nicole Montello, Chagrin Falls
 Kylee Breanne Moon, Bellefontaine
 Portia Diane Moore, Marengo
 Edgar Moreno, Worthington
 Benjamin Philip Morgan, Columbus
 Emmily Louise Morris, Groveport
 Kerry Jacques Mullins, Westerville
 Shannon Alyse Mulroy, Green
Magna Cum Laude
 Eric Adam Munas, Dayton
Cum Laude
 David Joshua Muncy, Jackson
 Christopher James Murnen, Pickerington
 Daniel William Murphy, Tonawanda, NY

Patrick James Murphy, Upper Arlington
 Gregory Andrew Myers, Columbus
 James Cody Myers, London
 Thomas Anthony Myers, Galloway
 Rachel Sara Nachman, Solon
 Elizabeth Marian Narouz, Gahanna
 Megan Christine Nauman, Cleveland
Summa Cum Laude
 Tricia Elyse Naylor, Utica
 Dustin D. Neely, Newark
 Justin Neer, Bainbridge
 Sean Arthur Nemecek, Garfield Heights
 Bret Michael Newsom, Groveport
 Katarina Giao-Marie Nguyen, Columbus
Cum Laude
 Jay Harold Nims, Powell
 Daniel Heath Noe, Iberia
 Galia Nurko, Cleveland
Summa Cum Laude
 John Edward Nussman, Englewood
with Honors in the Arts and Sciences
 Sean Patrick O'Hanlon, Thousand Oaks, CA
Magna Cum Laude
 Ashley Nicole Oiler, Columbus
 Daniel Anthony Okoroski, Toledo
 Emily Victoria Oney, Shaker Heights
Magna Cum Laude
 Christopher M. Oruma, Ughelli, Delta State, Nigeria
 Michael William Ossman, Cincinnati
Magna Cum Laude with Honors in the Arts and Sciences
 Michael Nana Yaw Paitoo, Padova, Italy
 Joshua W. Pammer, Dayton
 Benjamin Justin Parker, Longwood, FL
 Jena Rae Parker, Avon Lake
Summa Cum Laude
 Mitchell David Parry, Minerva
 Jordan Leigh Pastor, Granville
Magna Cum Laude
 Mary Colleen Patka, Parma
Summa Cum Laude
 Kevin Patrick, Trenton
 Donnie Martin Paul III, Lewis Center
 Ali Naqee Payne, Huber Heights
 Rachel E. Pelphrey, Lima
 Alex David Pence, Lima
 Kristen E. Pendrey, New Albany
 Myra Pepino, Columbus

Alexandra Eileen Peponis, Powell
Cum Laude
 Allison Perry, Columbus
 Bryan Mitchell Peters, Granville
 Chelsea Rebecca Pflum, Cincinnati
Summa Cum Laude with Honors in the Arts and Sciences
 Sarah Nicole Phares, Xenia
 Jason L. Phillips, Columbus
 Derek Todd Philpot, Dayton
 Amanda C. Piasecki, Toledo
 Aleksandra S. Pinkerton, Cincinnati
 Avery W. Pinson, Hebron
 Idin Jahan Pirasteh, Columbus
 Lucretia C. Pollard, Worthington
 Ian Christopher Poole, Huber Heights
 Victor Alexander Popescu, Columbus
 Devier Stewart Posey, Cincinnati
 Svetlana Posykalyuk, Columbus
Cum Laude
 Thomas A. Powell, Jr., Columbus
 Brittany Angela Prade, Akron
 Terry Dana Predmore, Newark
 Brian Christopher Price, Westerville
 John Joseph Prunte, Columbus
 Stephen Kyle Pytlik, St. Clairsville
Magna Cum Laude with Honors in the Arts and Sciences
 Rachel Elizabeth Racette, Pickerington
 Carla J. Raymo, Newark
 Camille Razeek, Columbus
 Zachary Thomas Reau, Bellevue
Cum Laude
 Kyle Gregory Reichle, Grove City
 Shannon Catherine Reilly, Chanhassen, MN
 James MacDougall Reising, Sylvania
 Courtney Marie Reither, Columbus
 Collette Lynn Reitz, Chicago, IL
 J. Aaron Michael Revel, Fairfield
 Emanuel Haile Rezene, Cincinnati
 Caitlin B. Rice, Hilliard
 Shannon Maureen Richissin, Brunswick
 Jacqueline Erin Riedel, Bay Village

Commencement Convocation, March 18, 2012

Jessica Ann Riley, Norwalk
 Brian James Rinz, Cleveland
Magna Cum Laude
 Adam Michael Ripley, Plain
 City
 Holland Marie Rives,
 Columbus
 Jana Robinson, Ostrander
 Michele Anastasia Roczniak,
 Davis, CA
Cum Laude
 Zane M. Roelen, Port Clinton
 Danielle Marie Rogers, Grove
 City
 Christine Sue Rohweder,
 Cleveland
 Sade Lynette Rolon, Domona,
 CA
 Lauren Virginia Ross,
 Loveland
Summa Cum Laude
 Ryan Michael Rossos, Parma
Cum Laude
with Honors in the Arts and
Sciences
 Jessica Lynn Roth,
 Beachwood
 Brigitte Anne Royer, Akron
Cum Laude
with Honors in the Arts and
Sciences
 Samantha Rose Rubino,
 Aurora
Cum Laude
with Research Distinction in History
 Molly Elizabeth Rucki, Findlay
Cum Laude
 Carlos Eduardo Ruiz-Coll,
 Puerto Cabello, Venezuela
 Ashley Renee Runyon,
 Worthington
 Andrew Brennan Russo,
 Cincinnati
 Daniel Kaoru Sakamoto, Lewis
 Center
 Anthony C. Sams, Huron
 Melissa Ann Sanders, Warren
 Annamaria Santorelli, Euclid
 Andrew Michael Sargent,
 Dublin
Cum Laude
 Rachael Iris Saucedo,
 Sylvania
 David Sauer, Columbus
 Norbert Howard Savage,
 Columbus
Summa Cum Laude
 Robert Michael Sawyer, Dillon
Cum Laude
 Kyle Andrew Schirmer,
 Loveland
 Kendra Bliss Schmoll,
 Alexandria
 Gaige Michael Schoonover,
 Grove City
 Hannah Louise Schroeder,
 Olney, MD
Summa Cum Laude
with Honors in the Arts and
Sciences

Stefanie Lynn Schulyk,
 Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences
 Sarah Dawn Scott, St. Marys
Summa Cum Laude
 Alexandra Amelia Sealscott,
 Defiance
 Elizabeth Jane Seitz, Vandalia
 Bethany Perle Semones,
 Westerville
Summa Cum Laude
with Honors in the Arts and
Sciences
 Lauren Katherine Sewell,
 Columbus
 Karma Leigh Shafaieh, Dublin
Magna Cum Laude
 Cherie Ann Shanko,
 Homerville
 Barbara Anne Shardy,
 Brookfield
 Katherine Graves Shaver,
 Pickerington
Magna Cum Laude
 David Patrick Sheehe, Rocky
 River
 Meredith Rose Shick, Upper
 Sandusky
 Yeseul Shim, Seoul, Korea
 Katherine Olivia Shultz, Royal
 Palm Beach, FL
Magna Cum Laude
 Donnie Lee Simpson,
 Louisville, KY
 Sean Michael Simpson,
 Newark
 Benjamin Lee Sims, Brooklyn
 Jason A. Sipes, Columbus
 Tiffany Ann Smith, Pataskala
 Kelly Harrington Smyth,
 Cincinnati
 Danielle Marie Snyder,
 Groveport
 Andrew Yun So, Bath
 Lauren Aleeza Sokol,
 Cincinnati
 Avinash Vishnu Somir, East
 Northport
 Leah JoAnn Sorrell, St. Marys
 Steven J. Henry Thomas
 Spencer, Pleasanton, CA
 James Robert Spires,
 Pataskala
 Christopher David Sprecher,
 Chagrin Falls
 Gabrielle Elizabeth Stanley,
 Avon Lake
Cum Laude
with Honors in the Arts and
Sciences
 Anne Eileen Stewart,
 Columbus
 Halle Marie Stolarsky, Solon
Cum Laude
 Michael Foster Stone,
 Miamisburg
Cum Laude

James H. Stowe, Rockville,
 MD
 Robert S. Strong, Hamilton
 Sarah Elizabeth Stroup,
 Hartville
 Jaime Lynn Stump, Twinsburg
 Randall Tyler Stump,
 Gahanna
 Elizabeth Ann Sullivan, Powell
Summa Cum Laude
with Honors in the Arts and
Sciences
 Jessica Ann Sullivan, Dresden
 Rachel Ann Susi, Dublin
Cum Laude
 Fahad B. Syed, Cleveland
 Nathan Benjamin Szabados,
 Cleveland
Summa Cum Laude
 Jeremy J. Tarczy, Chagrin
 Falls
 Adrian Milad Tawadros,
 Maineville
 Owen Michael Temple,
 Fredericktown
 Arianne Wynne Thomas,
 Cleveland
Magna Cum Laude
 Solomon Matthew Thomas,
 San Diego, CA
 Andrew William Thompson,
 Columbus
 Jeffrey Mark Thompson,
 Blacklick
 Scott Lee Thompson,
 Pittsburgh, PA
Cum Laude
 Sean Patrick Thompson,
 Pittsburgh, PA
Cum Laude
 Kayla Ann Thorpe, Grove City
 Steven David Tilley, Dublin
 Michael Bernard Torrence,
 Canton
 Steven Kyle Trattar,
 Independence
 Keisha Margaret Trott,
 Pleasant City
 Brando Stephen Turchan,
 New Albany
Cum Laude
 Lauren Margaret Upp,
 Delaware
 Laurentiu Mihai Urian,
 Fagaras, Romania
 Gregory Uszak, Avon Lake
 Patricia Erin Callanta Valdez,
 Middleburg Heights
 Gina Marie Valentine, Celina
 Kristen VanNess, Alexandria
 Nikolaos D. Velalis, Athens,
 Greece
 Elizabeth Sarah Volpe,
 Columbus
 Elizabeth Hannah Walker,
 Columbus
Cum Laude
 David Hamilton Wallace, Jr.,
 Columbus

Commencement Convocation, March 18, 2012

Maggie D. Wanis, Cairo, Egypt
Brittany Latasha Ward,
Columbus

Sloane Elizabeth Ward, New
Albany

Yaniny Valeska Warden,
Mount Vernon

Erica Lynn Warner, Newark
Daniel J. Warren, Columbus

Taylor Channing Washington,
Lima

Amy Kathryn Waters,
Grandville, MI

Cum Laude

William Andrew Waters,
Summersville, WV

Sean Patrick Webber,
Lexington Park, MD

Summa Cum Laude

Tavin Raber Jasper Weeda,
Hanoverton

Alan Lorne Weeter,
Springboro

Alison Patrice Weisbach,
Cincinnati

Christopher Leon
Weisenberger, Westerville

Elizabeth Welsh, Columbus
Logan C. West, Canal
Winchester

Andrew Reed Westfall, Dayton
Sharon Marie Weyand,
Sunbury

Jacob Richard Whan,
Columbus

Elisha Ann Wheeler, Canal
Winchester

Zachary W. Wheeler, Marion
Stephanie Anne White, Toledo

Luke Peter Widolff, Latrobe,
PA

Magna Cum Laude

*with Honors in the Arts and
Sciences*

Taylor Carson Wiggins,
Carlisle

Lauren Elizabeth Wilk,
Strongsville

Olivia Suzanne Wilson, Upper
Arlington

Christine Elizabeth Wingate,
East Sparta

Summa Cum Laude
*with Honors in the Arts and
Sciences*

Jason Howard Winrow,
Bridgeton, NJ

Bradley Ryan Wise, Hudson
Ryan David Witchey, Shelby

Cum Laude

Emily Nicole Wojtaszek,
Canton

Magna Cum Laude

Christopher Ryan Wolfe,
Newark

Adam Joseph Wood,
Crooksville

Anna Marie Woodall, Warsaw
Summa Cum Laude

Andrew Douglas Woods,
Wadsworth

Corey D. Wooten, Rochester,
NY

Andrew J. Wright, Hilliard

Yu Ju Wu, Dayton

Jacob Andrew Wuensch,
Litchfield

Bo John Wullings, Amsterdam
Han Yang, China

Steven Yang, Cincinnati

Albert Andrew Yankulov, West
Chester

Kelsey Allison Yarnell,
Wooster

Chatavia Nichole Yates, Akron

Rebecca M. Yoakam,
Marysville

Bethany Anne Yoder, Dublin
Destiney Marie Yoder,
Millersburg

Junho Yoon, Daejeon, Korea
Francis Joseph Yorio, Fort
Wayne, IN

Halim Harb Yousef, North
Olmsted

Todd Aaron Zeiger,
Beachwood

Cum Laude

Mark Alan Zellefrow, Jr.,
Reynoldsburg

Shan Zeng, Xiangyang, Hubei,
China

Ge Zhang, Kunming, Yunnan,
China

Di Zhao, Beijing, China
Xuyan Zhao, Tianjin, China

Cum Laude

David Peter Zunick,
Strongsville

Bachelor of Arts in Journalism

Kathryn L. Cubert, Chillicothe
Magna Cum Laude

Erika E. deJolsvay-Brooks,
Marengo

Lindsey Ann Fox, Marion

Katie Lane Harriman, Marion

Travis Michael Kozek,
Whitehouse

Samuel Allan Obermyer,
Petersburg, MI

Daniel J. Restivo, Wauseon

Eartha Arcola Terrell,
Youngstown

Bachelor of Fine Arts

Abigail Marie Christ,
Pickerington

Caitlin Grimes, Plain City

Daniel Kang Hsieh, Dublin

Victor Samuel Huang,
Columbus

Nathan Joseph Klein, Newark
Cum Laude

with Distinction in Art

William Grant Koone, Dublin

John Handuck Na, Mansfield

Umar Rashid, Youngstown

Cum Laude

Erika Katherine Rowland,
Akron

Cum Laude

Rachael Rebecca Schneider,
West Chester

Shawna Diane Schonauer,
Columbus

Summa Cum Laude

John Thomas Sharvin,
Worthington

Cum Laude

Janelle Catherine Simms,
Rockford, IL

Jeremiah Hyde Stilson,
Westerville

Frederick Lee Wagener,
Whitehouse

Cum Laude

Bachelor of Music

Nathan Scott Laney,
Columbus

Magna Cum Laude
with Honors in the Arts

Bachelor of Music Education

Deborah Michelle Showalter,
Columbus

Summa Cum Laude

Bachelor of Science

David Michael Ablett,
Cincinnati

Magna Cum Laude

*with Honors in the Arts and
Sciences*

Maisa Alafyouni, Cleveland

Robert Buchanan Alves, La
Cañada, CA

Brittany E. Barnwell, Chagrin
Falls

Stefanee Alexis Berman,
Columbus

Caitlin Patricia Bistrica,
Boardman

Cum Laude

Rebecca Anne Boyle,
Westerville

Magna Cum Laude

Sarah Elizabeth Boyle,
Westerville

Cum Laude

Scherika Scheneen Brinson,
Akron

Commencement Convocation, March 18, 2012

Reed Michael Brodnik, Seville <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i> <i>with Honors Research Distinction in Evolution and Ecology</i>	Jessica Laine Greenberg, Cincinnati Weixuan Guo, Beijing, China <i>with Honors in the Arts and Sciences</i>	Alyssa Marie Loparich, North Olmsted <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Mark William Buenger, Deshler <i>Cum Laude</i>	Ryan Steven Hafner, Sandusky <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Kate J. Lorenzetti, Niles Kayla Lee Lowery, Chillicothe Tiffany Jo Lucas, Piqua William K. Lum, Toledo Sanandan Malhotra, New Delhi, India
Jordan Nicholas Bulcher, Powell <i>Magna Cum Laude</i>	Jason Hao, Westlake <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	<i>Summa Cum Laude</i> <i>with Research Distinction in Molecular Genetics</i>
Kenneth Edward Burke, Dublin Stephanie Lynn Burton, Dublin <i>Cum Laude</i>	Eman Taleb Heet, Jordan Ashley Elizabeth Henry, Grove City Janet Doyné Herrin, Springfield, IL	Anthony Paul Marette, Cuyahoga Falls <i>with Research Distinction in Chemistry</i>
Belinda F. Cai, West Chester <i>with Honors in the Arts and Sciences</i>	David Augustus Hibler, Columbus	Alexander Christian Masheter, Upper Arlington <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Sara Carson Castilano, Centerville <i>with Honors in the Arts and Sciences</i>	Cassandra Lien Hines, Marysville <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Meagan Elizabeth Mayes, Grove City Tyrell L. McDonald, Canton
Katherine Chang, Cincinnati Seung June Cho, Suwon, Korea	Michael Richard Hornick, Shaker Heights <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Sean Anthony McKinnon, Maume <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i> <i>with Honors Research Distinction in Spanish</i>
Yoonmi Choi, Seoul, Korea <i>Magna Cum Laude</i>	Morgan Louise Hume, Wapakoneta	Amanda Ann McMurrough, Belle Center
Derek Lee Choops, Westerville	Stephen Donald Humphrey, Westerville <i>Cum Laude</i>	Marijana Micovic, Medina Meredith Kathleen Miller, Tiffin Ember Montunnas, Columbus
Scott Lee Clark, Sidney James Vincent Cooley, Columbus	Amrita Kaur Jagpal, Liberty Township <i>Cum Laude</i>	Phillip Dewayne Moor, Wichita Falls, TX
James Franklin Crum, Jr., Sagamore Hills	Robert James Jenrow, Redford, MI	Karla Beth Moore, Oak Hill <i>Cum Laude</i>
Thao-Vi Dao, New Albany <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Katherine Anne Karnitis, Perrysburg <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Megan Danielle Moore, Wooster
Earon Michael Denovchek, Niles <i>Summa Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Jasleen Kaur, North Olmsted Jordan Nicole Keels, Columbus	J. Scott Moreland, Bainbridge <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Sean Tyler Devlin, Willard Kelly Rae DiTomas, Aurora <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Erica Lucia Keller, Worthington	William Randal Mutters, Columbus
Joseph Ryan Doherty, San Leandro, CA	Bradley Allen Kline, Perrysville Kindra Lynn Knight, Zanesville <i>Magna Cum Laude</i>	Jordan Alyssa Myers, Gahanna
Colin Michael Dolan, Lexington	Marie Michelle Koenig, Cincinnati <i>with Honors in the Arts and Sciences</i>	Lien Thi-My Nguyen, Cincinnati <i>Magna Cum Laude</i>
Tyler Campbell Dolphin, Towson, MD <i>Magna Cum Laude</i>	Dmitri Ivanovich Kotov, Columbus <i>with Research Distinction in Microbiology</i>	Nadine Luyinda Nzwanga, Columbus
Mengmeng Dong, Dalian, China	Kathryn Jane Lang, Worthington <i>Summa Cum Laude</i> <i>with Honors in the Arts and Sciences</i> <i>with Honors Research Distinction in Evolution and Ecology</i>	Daniel Olaka Oder, Youngstown
Matthew Robert Dreiss, West Jefferson	Tian Lee, Taiwan, ROC	Shannon Laura O'Donnell, Cleveland
Greta Duraj, Columbus Salma Elsayed Elmasry, Columbus		Ji Yon Oh, Korea Percy Yeboah Opoku, Accra, Ghana
Eric Matthew Facemyer, Painesville		Hector Luis Ortiz, Bronx, NY Lori Ann Osterloh Hagaman, Minster
Chandler Elizabeth Fugate-Laus, Columbus		Kevin R. Patrick, Rochester, NY
Qian Gao, China Chelsea Kathryn Gates, Columbus		Addie Elizabeth Payne, Chillicothe
Olga Gavriilina, Minsk, Belarus <i>Cum Laude</i>		

Commencement Convocation, March 18, 2012

Jingyu Pi, Xiangyang, China
Magna Cum Laude

James Eric Power, Columbus
Vladimir Olegovich
Razuvayev, Delaware
Cum Laude

Robert Ricardo Reasoner,
Columbus

Dustin Luke Reynolds,
Portage

Matthew Scott Rhodebeck,
Mansfield

Jamie Marie Riddlebarger,
Alexandria

Maximilian Dean Ringwald,
Milford

Eric Christopher Runyan,
Marysville

Matthew Allen Sarver,
Columbus

Andrew John Scherrer,
Mansfield
Magna Cum Laude

Chelsea Le Schmit, Trenton

Bryant Lyle Schuck, Kettering

Jacob Paul Schuller, Toledo

Delanie Ann Schulte,
Columbus

Justin Andrew Schulze,
Willowdell
Summa Cum Laude
with Honors in the Arts and
Sciences

Menghan Shi, Wuhan, China
Magna Cum Laude

Thomas Michael Shroka,
North Olmsted
Cum Laude

Swetha Singh, Dublin

Alex David Slivinski, Saginaw,
MI
Magna Cum Laude
with Honors in the Arts and
Sciences

Paul Joseph Soltesz, Mentor
Magna Cum Laude
with Research Distinction in
Geography

Elise Marie Strecker,
Cincinnati

Jennifer Lynn Sullivan, Dublin
Magna Cum Laude

Kylee Donn Swaney, Vincent

Erin Renee Taylor, Broadview
Heights
Cum Laude

Michele Nicole Taylor,
Marysville

Jacqueline Marie Telljohann,
Solon
Summa Cum Laude

Spencer Louis Tepe,
Cincinnati

Myranda Michelle Tillis,
Vernon Hills, IL
Cum Laude

Michelle J. Truby, Worthington
Magna Cum Laude

Lynn My Truong, Dayton
Magna Cum Laude

Christopher Michael Turner,
Grove City

Kelly Ugrinov, Columbus

John Robert Unverzagt III,
Gahanna

Takafumi Uzawa, Pickerington
Magna Cum Laude

Philip Michael Vail, Gahanna

Sarah M. Weiskittel, Cincinnati
Cum Laude
with Honors in the Arts and
Sciences

Kristen Renee Werff, Lima

Andrew R. Whitacre, Plain City

Steven Ross White, Lima

Thomas Steven Willett, Wilder,
KY
with Honors in the Arts and
Sciences

Andrew John Willsmer, Avon

Evan James Wilson, Volant,
PA

Amanda Marie Wright,
Gnadenhutten

Yansi Xu, Jinhua, China
Summa Cum Laude

Jiachen Xuan, Shanghai,
China

Andrew Scott Yarman,
Loudonville

Kaihua Yu, Ningbo, China
Magna Cum Laude

Kevin Felix Yu, Mayfield
Village

Hua Zhou, Hefei, China
Cum Laude

Associate of Arts

Ashton Alexandra Adams,
Bucyrus

Corinne Ann Aebersold,
Ashland

Jumana Ali, Galena

Esther Abena Appiah,
Westerville

Diakariyaw Adama Ba,
Columbus

Kevin James Bailey, Buckeye
Lake

James D. Baisden, Galena

Alicia Renea Blevins, Marion

Shelby Alexis Boger,
Caledonia

Amanda E. Bowers, Newark

Jodi Lynne Bowers, Pataskala

Katelyn Marie Branscum,
Avon

Ashley R. Brown, Mansfield

Zach Alan Brumfield,
Mansfield

Nathaniel Scott Bryant, St.
Louisville

Bradley Neil Casto, Marion

Maryssa Jeanyl Charley,
Fredericktown

Brian Lee Coffey, Sidney

Ariel Bryce Collins, Shelby
Magna Cum Laude

Zachary Alexander Crabtree,
Pataskala

Suzanne Renee D'Avanzo,
Shelby

Cecylia Daab-Krzykowski,
Columbus

Amber Marie Daniels,
Columbus

Rachel Lynn Desanto, Marion

Jessica Marie Diller, Bucyrus

Amber Alisha Dingess,
Johnstown
Cum Laude

Chase Owen Dye, Columbus

Janay L. Dyer, Marion

Michael Robert Dyson,
Mansfield

Nora Catherine Farmer,
Mansfield

Wasey Farooqui, Pickerington

Dante Lamar Farris, Columbus

Mariah Rae Ferguson, Shelby

Jamie Jasmine Michelle
Ferrin, Newark

Tonya Nicole Foss, Galion

Stephani Ann Fuson, Harrod

Kyleigh Suzanne Gahr, Willard
Summa Cum Laude

Benjamin Cody Garrett, Shiloh
Magna Cum Laude

Sandra Dee Gavin, Newark

Kelli Rachelle Goodwin,
Marion

Sarah Kae Hamons, Mansfield

Michael Caleb Hart, Pataskala

Patricia Hazelrigg, Sunbury

Kelly Suzanne Highland,
Marion
Cum Laude

Rebecca Kay Hile, Lexington

Kaci Ann Hill, Wapakoneta
Cum Laude

Ryan Marc Hoffman, Crestline

Jason Charles Hunter,
Greenwich
Summa Cum Laude

Mitchell Robert Jacobson,
Ashland

Neil Steven Johnson, Ashland

Gene Thomas Kaser, Lima

Corree Denise Kaylor,
Ashland

Christopher Allen Kilgore,
Newark

Austin Wayne Stuart King, La
Rue

Kaitlyn Mae King, Plymouth

Benjamin David Kracker,
Canton

Ryan Daniel Krivacek, Sidney

Carly Devon Kunkle-Swagler,
Ashley

Michael John Lee, Newark
Cum Laude

Michael Paul Lester, Marion

Danielle Dawn Lofay, New
Riegel

Commencement Convocation, March 18, 2012

Courtney Renee Loney,
Mansfield
Kassandra Leeann Long,
Lafayette
Katie Erin Mackey, Galena
Kourtnye R. Maez, Lafayette
Stephanie Elizabeth Maneese,
Ashland
Danielle Caitlin McGee, New
Albany
Macie McKensey, Marion
Traci Lynn McKinney,
Mansfield
Benjamin M. McPherson,
Morril
Summa Cum Laude
Monika Mijić, Columbus
Pamela Angela Miller-Sheets,
Cardington
Summa Cum Laude
Muhubo Ahmed Mohamed,
Columbus
Rasheed Ali Mohamoud,
Columbus
Erin Elizabeth Monnett,
Columbus
Ashley Beth Montgomery,
Ashland
Shawn A. Moore, Columbus
Maria A. Nagel, Akron
Deborah Lynn Noll,
Cardington
Magna Cum Laude
Katherine Victoria O'Neil,
Carroll
Faith Ann Oswalt, Mansfield
William Thomas Pack,
Reynoldsburg
Cum Laude
Stephen A. Parker, Lexington
Jordan Micah Parsons,
Ashland
Matthew David Patterson,
Massillon
Amber Gene Perkins, Willard
Michael A. Piemonte, Newark
Kylie Renee Radovich,
Pickerington
Bradley Allen Rand, Marion
Melissa Lynn Redick, Mount
Gilead
Amanda G. Richards, Mount
Perry
Kayla B. Robertson, Marion
Lashonna Marie Royster,
Heath
Stephen Robert Sardini, Jr.,
Newark
Adam Richard Sauer,
Columbus
Stacy Renee Scarberry,
Pataskala
Jason Cline Schuttera,
Ashland
Joshua Maitland Self,
Columbus
Jason Alan Selzer, Mansfield

Lauren Brooke Shifley,
Mansfield
Hannah Shim, Powell
Brandy Nichole Sims, Marion
Caitlin Noel Singleton,
Nashport
Michelle Leigh Ann Sliger,
Mount Gilead
Nicole Renee Smith, Ashland
Thomas Lee Smith, Heath
Zane Daniel Stepp, Ashland
Mark A. Stevens, Bellefontaine
Brian Dean Stewart, Lima
Ramona Jeanne Suarez, Lima
Anne Marie Taggart,
Worthington
Alexander David Thompson,
Pataskala
Elizabeth Ann Tiefenthaler,
Hilliard
Darrell Scott Timmons, Marion
Nickolas S.D. Truax, Mansfield
Shauna N. Vahalik, Newark
Kaylee Danielle Voigt,
Gahanna
Erin Jessica Walters, Newark
Abigail Rose Warfel, Upper
Sandusky
Bernard Justin Weithman,
Bucyrus
Tamara Maya Wilkerson,
Marion
Summa Cum Laude
Wyatt Drew Wiseman, New
Lexington
Ryan Mathew Yeater, Ashland
Jennifer Lyn Young, Plain City
Nicholas Ryan Young, Newark
Gregory Victor Zarichny,
Columbus

The Max M. Fisher College of Business

Dean: Christine A. Poon

Bachelor of Science in Business Administration

Diya A, Huhot, China
Magna Cum Laude
Lukas Hung-soo Abrahams,
Bartlett, TN
Majed Reyadh Abujarad, Abu
Dhabi, UAE
Magna Cum Laude
Kasper Klitten W. Andreasen,
Bellbrook
Leah Helen Argyle, Granville
Tyler Scott Armstrong,
Columbus
Sarah Ellen Avery, Lewis
Center

Steven Michael Backus,
Lisbon
Timothy Samuel Bartoletti,
Sylvania
Jim Andrew Beam, Jr.,
Chagrin Falls
Eric David Bergantino, New
Salem, MA
Cassandra Lynn Bernard,
Hinckley
Joshua McClain Bonifas,
Powell
Jennifer Anne Bores, Bellevue
Bradley Keith Bowron, Galion
Daniel J. Bricker, Buffalo
Grove, IL
Renee C. Briggs, Fremont
Tony John Brost, Delaware
Joshua Dennis Brown, Perry
Steven Bruno, Dublin
Kazzien Wilusz Bryan,
Delphos
Lei Bu, Sharjah, UAE
Alec Robert Budinsky, Poland
Connor Gregory Cantrell,
Dallas, TX
Minhua Cao, Shanghai, China
Cum Laude
Jorge Manuel Carrero,
Mayaguez, PR
Ryan Joseph Chappell,
Cincinnati
Sijie Che, Ningbo, China
Summa Cum Laude
Cheng Chen, Ru Gao, China
Cum Laude
Jinhee Cho, Seoul, Korea
Ka Yu Shirin Choy, Hong
Kong, China
Robert Paul Chriss, Westlake
Cum Laude
Roderick Montgomery
Claerbout, Columbus
Matthew Trevor Cleverly,
Columbus
Alexandra Paige Collett,
Westerville
Karen Rebecca Cook,
Perrysburg
Kylee Michelle Cramer,
Waterville
Jia Cui, Xinxiang, Henan,
China
Min Cui, Inner Mongolia,
China
Emily Elizabeth Dahler,
Madison, WI
Summa Cum Laude
with Honors in Accounting
Sarah Elizabeth Dailey,
Hilliard
Adam Christopher Daniels,
Kettering
Timothy Jacob Daniels, Avon
Lake
Erica Renee Davis, Mansfield
Joseph Anthony DiNapoli,
Naples, Italy

Commencement Convocation, March 18, 2012

Hang Dong, Beijing, China
Magna Cum Laude

Sean Kaichen Duddy, Ann Arbor, MI
Summa Cum Laude

Nalbi Ethem Erdogan, Hawthorne, NJ

Michael Jared Falcon, Marietta, GA
Cum Laude
with Honors in Business Administration

Chenyang Feng, Hangzhou, China
Magna Cum Laude

Frank Carlo Ferritto, Cleveland

Tyler James Feth, Mentor-on-the-Lake

Robert Michael Fohl, Cincinnati
Magna Cum Laude
with Honors in Accounting

Bryant William Fox, Piqua

Christina Jane Fox, Cincinnati

Michael William Freeman, Cincinnati

Andrew Simon Friedhoff, Sagamore Hills

Geno Braden Frissora, Columbus
Cum Laude

Rachel Ann Goettemoeller, St. Henry

Cody Kenneth Goodwin, Broadview Heights

Jessica Ashley Gottron, Gahanna

Mehartaaj Singh Grewal, San Diego, CA

Shi Ting Gu, Ningbo, China

Audra Kay Gunter, Delphos
Cum Laude

Jia Ying Guo, Wuhan, China
Summa Cum Laude

Jonathan Rudolph Gurgol, North Royalton

Kyle Geoffrey Hancharick, Lebanon
Cum Laude

Jessica Janet Hand, Sandusky

Ryan Randel Harvey, Gahanna

Kerry Ann Hawkins, University Heights

Brooke Eileen Hays, St. Clairsville
Cum Laude

Yi He, Fuzhou, China

Megan Alyce Heller, Lancaster

Madison Michela Hogan, Ellicott City, MD

Tyler Scott Houser, Hamilton

Song Hu, Shenzhen, China

Yang Hu, Nanjing, China

Yuhui Hua, Shanghai, China

Lu Huang, Dongguan, China

Serena Nicole Huddleson, Washington Court House

Jordan Matthew David Hurley, Columbus

Rachel Mary Illig, Lima

Kevin William Jennison, Dublin

Angelita Elizabeth Johnson, Lewis Center

Casey N. Justus, Heath

Natalie Alene Kahl, Reynoldsburg

Aaron Matthew Kalnasy, Hilliard
Cum Laude

Douglas Dongwoan Kang, Seoul, Korea

Kohl Kaufman, Cleveland
Cum Laude
with Honors in Business Administration

Tara Nicole Kelly, Waverly

Jennifer Megan Kilpatrick, New Prague, MN

Jae-Hee Kim, Cheonan, Korea
Magna Cum Laude

Ye Seul Kim, Seoul, Korea

Ross Klosterman, Celina

Lauren Nicole Klute, Columbus

Kevin Joseph Kray, Bay Village
Magna Cum Laude

Ricky John Lattro, Hilliard

Charles A. Lawson, Dublin

Ko Wun Lee, Seoul, Korea

Kara Marie Lenkey, Powell

Ruixuan Li, Shenzhen, Guangdong, China
Magna Cum Laude

Yuan' Ao Li, Beijing, China
Cum Laude

Zhen Li, Nanjing, Jiang Su, China

Chen Liu, DaLian, China

Congcong Liu, Jinan, China
Magna Cum Laude

Shenyang Liu, Beijing, China

Yawen Liu, Columbus

Yin Liu, Beijing, China
Cum Laude

Evan Loh, Great Falls, VA

Cynthia Lu, Brecksville
Cum Laude

Chuanyne Luo, Xiangtan, China

Wilson Henry Ly, Parma

Jacob Christopher Macaluso, Mansfield

Ryan James Mack, New Riegel

Chengding Mao, Ningde, China
Magna Cum Laude

Dustin E. McCann, Columbus

R. Anthony McClish, Lima
Cum Laude

Jeffrey Raymond McCloskey, Columbus

Stephani Julene McIntyre, Columbus

Agam Shalom Melmed, Columbus

Leah Marie Meyers, Buffalo, NY

Holly Marie Smith Miller, Solon

Brian Keith Moore, Jr., Dayton

William Clyde Moore, Granville

Phillip Andrew Moorman, Minster

Xantara Song Mossman, Reynoldsburg

Xinyu Mu, Dalian, China

Patrick Ryan Mullally, Strongsville

Ashley Ann Munson, Hilliard

Toni Danielle Nelson, Edison

Jeffrey Warren Nilsen, West Chester

Tyler Glen Nugent, Cleveland

Brooke Marie Nye, Sylvania

Kevin Timothy O'Brien, Dublin

Anthony Oey, Bandung, Indonesia

Da Young Oh, Seoul, Korea

Erika Nicole Overturf, Lewis Center
Cum Laude

Wuyao Pan, Hefei, China
Magna Cum Laude

Adam Bradley Pandrangi, Westlake

Brent David Parys, Ottawa

Howard Singleton Patton, Cincinnati

Kayla Nicole Pickana, St. Clairsville

Kelsey Lane Pockl, Martins Ferry

Alexander Scott Prieis, Akron

Colin David Prescott, Newark

Stephen Anthony Pruchnicki, Amherst

Shabei Qian, Ningbo, China
Cum Laude

Matthew Scott Rayl, Carmel, IN

Saadia Razzaq Chaudhry, Pickerington

Maggie Renee Retterer, Hilliard

Jeremy Michael Saham, Solon

Jaideep Saran, Delhi, India

Mark Francis Scarello, Columbus

Preston Thomas Scherer, Powell
Cum Laude

Cory J. Schneider, Rochester, NY

Michael Alexander Scholz, Mentor

Michelle Scinkovec, Parma

Dominic Patrick Shaw, Cincinnati
Cum Laude

Xin Shen, Hangzhou, China
Summa Cum Laude

Commencement Convocation, March 18, 2012

Menghan Shi, Wu Han, China
Magna Cum Laude
Shaowei Shi, Qinhuangdao,
China
Emil Slobodnik, St.
Petersburg, Russia
Kyle Justin Smigel, Westlake
Matthew Michael Smith,
Olmsted Falls
Kevin George Smouse,
California, MD
Abdiel Enrique Solis,
Columbus
Keri Elizabeth South,
Bellbrook
Alexis Ann Spillman, Bexley
Colton Roy Sponseller,
Glenmont
Tyler David Stafford,
Willoughby
Shaun Alan Steiger, Bucyrus
Dennis Eugene Stonebraker,
Miami, FL
Magna Cum Laude
Hsin-Ti Tang, Taipei, Taiwan,
ROC
Weiwei Tang, Xiangtan, China
Magna Cum Laude
Jacob Thomas Teetor,
Columbus
Gregory P. Thompson, Dayton
Anthony Vincent Trovato,
Gahanna
Phuc Nguyen Truong,
Columbus
Drake Addison Unger, Findlay
Shuhei Uzawa, Ichikawa,
Japan
Daniella Christine Vespoli,
Akron
Magna Cum Laude
Andrew M. Vieth, Dublin
Elizabeth Marie Waldo,
Columbus
Patrick John Wallace, Findlay
Yiyi Wang, Yuyao, Zhejiang,
China
Zinuo Wang, Shenzhen, China
Magna Cum Laude
Peng Wei, Beijing, China
Menachem Yonah Weiss,
Pepper Pike
Magna Cum Laude
Alan Jay Winegardner,
Newark
Bradley Ryan Wise, Hudson
Zexiu Wu, Columbus
Xiaoyu Xu, Changsha, Hunan,
China
Summa Cum Laude
with Honors in Accounting
Yingjin Xu, Guangzhou,
Guangdong, China
Cum Laude
Zengsan Xu, Jinhua, China
Summa Cum Laude
Wanwan Yang, Beijing, China
Cum Laude

Robyn Margaret Yates, Lewis
Center
Yin Yin, Beijing, China
Dawei Yu, Beijing, China
Summa Cum Laude
Kaihua Yu, Ningbo, China
Magna Cum Laude
Xiaolu Yu, Nanjing, China
Cum Laude
Adam Joseph Yurkovic,
Columbus
Jiayuan Zhang, Yangzhou,
China
Magna Cum Laude
Tong Zhou, Beijing, China
Magna Cum Laude
Kai Zhu, Beijing, China

College of Dentistry

Dean: Patrick M. Lloyd

Doctor of Dental Surgery

Patrick J. McKinley, Canal
Winchester
B.S.Nutrition

Bachelor of Science in Dental Hygiene

Julie Ann Lantis, West Chester
Christina Niehoff Smith,
Columbus
Emily J. Stuart, Ada

College of Education and Human Ecology

Dean: Cheryl L. Achterberg

Bachelor of Science in Human Ecology

Stephanie Nicole Abraham,
Columbus
Heidi Rosa Adkins-Koehler,
Columbus
Magna Cum Laude
Julianne Aiello, Riverbank, CA
Ashley Caitlyn Alvarez,
Columbus
Kyle Vincent Arnold, Bexley
Samantha Marie Artino,
Chagrin Falls
Meredith Anne Baker, Powell
Kristi Jo Baldwin, Dayton
Nekesha Louise Baldwin,
Cambridge

Candace Allysha Barber,
Reynoldsburg
Brittini Lynn Barker, McComb
Jennifer Ryan Barnett,
Columbus
Julie Asha Barr, Worthington
Lacy Rachel Bateson, New
Lexington
Tiffany Patrice Belton,
Columbus
Brittany Annette Bennett,
Akron
Brad Thomas Bernhart,
Washington, PA
Margaret Kathleen Berry,
Uniontown
Lacey Renae Birchfield,
Prospect
Daniella Nicole Bonfante,
Dublin
Zachary Boyt, Pittsburgh, PA
Jillian Lee Bradley, Dublin
Magna Cum Laude
Briana Braver, Westerville
Amanda Katherine Bright,
Norwalk
Kelsey Rae Buckley, Nashport
Alexandra Catherine
Burzynski, Chicago, IL
Bethany Nicole Busick,
Columbus
Jake David Calvert, Mason
Devin Sara Campion,
Flemington, NJ
Elizabeth Clare Carlin, Solon
Hannah Nicole Chandler,
Johnstown
Amber Christian Chillioux,
Mayfield
Kristina Lee Collins, Columbus
Kara Rachelle Conard,
Blacklick
Cum Laude
Christen Danielle Conroy,
Ashley
Susan E. Cook, Frazeytsburg
Amanda M. Cramer, Mansfield
Cum Laude
Megan Lee Daniel, Springboro
Megan M. Drozda, Parma
Magna Cum Laude
Kenley Aaron Dull, Powell
Megan Eberl, Parma
Katie Mae Etheridge,
Westerville
Craig Matthew Ferguson,
Dublin
Ana-Ilia Fitzhugh, Hilliard
Danielle Elizabeth Fiumara,
Pittsburgh, PA
Bridget Alice Fredricksen,
Columbus
Justin W. Fry, Wapakoneta
Kelley Elizabeth Geisen,
Cincinnati
Andrija Marie Gingell,
Jamestown

Commencement Convocation, March 18, 2012

Brent Daniel Gingerich,
Columbus
Margaret Mary Hardin, Powell
Brooke Elizabeth Harrison,
Columbus
Elizabeth Anne Hastings,
Columbus
Keith Jesse Haws, Dublin
Megan Marie Hecht, Canton
Robert Lee Hedmond III,
Torrance, CA
Katherine Elizabeth Hemmer,
Powell
Jessica Nicole Hofstetter,
Dalton
Chelsea Lynne Holberg,
Medford, NJ
Renee Marie Holton, Huber
Heights
Brittany Marie Homola, Parma
Ashley Elizabeth Hook, Grove
City
Alison Margaret Huff,
Worthington
Cum Laude
Tiara R. Husband, Columbus
Philip Zachary Irmen, Holland
Paul D. Ivinskas, Westerville
Amy Marie James, Newark
Lisa Saesam Jang,
Fayetteville, NC
Nicole Rae John, Newark
Kelsie Leigh Kollins, Dublin
Emil Koneicko, Columbus
Mary Angela Lafogiannis,
Dublin
Deanna Marie Liccardi,
Brecksville
Lauren Alicia Lindsey,
Cincinnati
Brooke A. Lyons, Powell
Melissa A. Lytle, Rawson
Jeffrey John Mains, Brook
Park
Harshil P. Maniar, Powell
Emily Ann Marsh, Galena
Olivia Anita Marshall, Staten
Island, NY
Lindsey Elyse McIntosh,
Cypress, TX
Andrew G. McLaughlin, Liberty
Township
William Ross Meadema, Bay
Village
Mary Cinda Miehs, Dublin
James Ryan Miller, Pataskala
Samantha Marie Miller,
Pataskala
Safiya Sharif-Ali Mohamed,
Columbus
Megan Marie Moriarty,
Westerville
Cum Laude
Lizeth Morton, Hilliard
Alex Daniel Motter,
Waynesfield
Malihna Mujeeb, Miamisburg

Michael Anthony Muran,
Brecksville
Monica Jane Neil, Columbus
Austin Paul Nye, Millersport
Kathleen Jordan Obenour,
New Albany
Shelby Lynn Oster, Columbus
Emma Catherine Parker,
Columbus
Cum Laude
Sohil H. Patel, Hilliard
Mike L. Pepple, Spencerville
Brian Michael Petite, Aurora
Lauren Kathryn Noelle Priest,
Trinway
Lesley Elizabeth Pryor, Canal
Winchester
Meghan Renee Rasey, Dublin
Allison Frances Rawlings,
Bexley
Samantha Lee Rawlings,
Columbus
Shelby Jean Reising,
Cincinnati
Cum Laude
Kathryn Lauren Richardson,
Powell
Melanie Kay Ringle, Dublin
Summa Cum Laude
Vanessa Lee Roll, Dublin
Amanda M. Sabaturski,
Westerville
Derek James Scheetz, Dublin
Jonathan Clancy Schrand,
Cincinnati
Robert Richard Scott,
Chesterland
Christy Lynne Shanyfelt,
Columbus
Kathleen Evelyn Shepard,
Delaware
Benjamin Ian Skinner, New
Albany
Magna Cum Laude
Alexandra E. Skubovius,
Columbus
Magna Cum Laude
Mara Helene Smith, Grove
City
Melody Joy Stauffer, Irwin
Rebecca Lea Stomps,
Columbus
Magna Cum Laude
Amanda May Swanson,
Cambridge
Titinan Tanglertpaibul,
Columbus
Ashley Nicole Till, Delaware
Chelsea Louise Toler, Canal
Winchester
Summa Cum Laude
Sammy Paul Tonyemba,
Columbus
Carmella Marie Tortora,
Canton
Christopher John Toth,
Springfield
Jordan Leanne Turner,
Mechanicsburg

Abigail Jean Upton, Hudson
Cum Laude
Aleck Maxfield Wagman,
Parker, CO
Caroline B. Waidelich,
Columbus
Summa Cum Laude
Ashlee L. Walters, Columbus
Kayla Ward, Galena
Larry Keith Ward II,
Westerville
Amanda L. Watters, Heath
Jessica Louise Watters,
Columbus
Andrea Marie Exotica
Whitehill-Taynor, Columbus
Alejandra Kirsten Whitehurst,
Cincinnati
Martin R. Whitener, Lewis
Center
Jonathon Ramsey Winland,
Columbus
Emily Brooke Wise, Delaware
Cum Laude
Andrew Joseph Wrzosek,
West Seneca, NY
Sarah Ann Yerkey, Salem
Cum Laude
Lydia Abigail Yoder, Columbus
Yong Seok Yoo, Columbus
Jessica Amanda-Sue Young,
Grove City
Magna Cum Laude
Alexis N. Zoldan, North
Canton

**Bachelor of Science in
Hospitality Management**

Kamneel Amin, Middletown
Alexander Whitman Bates,
Hilliard
Lauren Ann Bezilla, Warren
Jason Patrick Bucher,
Columbus
Jason Edward Casterline,
Warren
Carla Jean Clifton, Grove City
Delores Cooper, Cincinnati
Mia Nicole Davis, Columbus
Shukla Debnath, West
Chester
Benjamin Ross Frasher,
Powell
Layne Elizabeth Fulks,
Covington
Cum Laude
Joshua Michael Greer,
Fostoria
Summa Cum Laude
Sara Frances Keck, Piqua
Ryan James Kline, Columbus
Meagan Michaela Lajoie,
Mansfield
Travis Michael Latham,
Columbus
Parker Alan Lawrence, Urbana

Commencement Convocation, March 18, 2012

Moises Lozano, Bowling
Green, FL
Alexandra Catherine Mailloux-
Beauchemin, Morgan Hill,
CA
Janee' Elise Mays, Lisbon
Heather Elizabeth McGurrian,
South Euclid
Amina Hassan Mohamed,
Columbus
Elizabeth Linel Mullins,
Germantown
Philip Andrew Seleskie,
Hastings, MN
Anne Katherine Spak, Hudson
Devin James Vent, Sunbury
Sam Wackler, Trenton
Kathryn Sue Wigginton,
Springfield

Bachelor of Science in Nutrition

John Burriss Hicks, Cleveland
Cum Laude
Elaina Katherine Jones,
Homer, NY
Cum Laude
*with Honors Research Distinction in
Nutrition*

Bachelor of Science in Education

Jonda Danielle Axthelm,
Cardington
Amanda Marie Barrell,
Pataskala
Christine Castillo, Weslaco,
TX
Cum Laude
Ellen J. Cavanaugh,
Columbus
Katherine Marie Cieme, Hilliard
Joseph Paul Crouch,
Delaware
Sara F. Dzierwa, Fort
Lauderdale, FL
Sarah Marie Grosel, Marietta
Cum Laude
Kasey Mackenzie Hageman,
Stryker
Kyle Arthur Herbruck, Hartville
Kathryn Ashley Knotts,
Perrysburg
Kayla Marie Laman, Lima
Sibora Lee, Columbus
Elan Joshua Lieber, Columbus
Cum Laude
*with Research Distinction in
Exercise Science Education*
Joshua Tyler Longood,
Mansfield
Jordan Michael Lusk, West
Lafayette
Nicole Marie McAlpine, Heath

Michael Jerry McGilbra,
Aurora
Chase Brendan McWhorter,
South Point
Elizabeth M. Miller, Marion
Julie Ann Nejedlik, Strongsville
Allison Margaret Nichols,
Mansfield
Summa Cum Laude
Nathaniel Cole Oliver,
Columbus
John Thomas Porter, Lewis
Center
Chelsey Lyann Ramsey,
Rushsylvania
Daniel Wade Rice, Newark
Collin Daniel Richards,
Westerville
Steven James Rider,
Columbus
Anthony C. Sallee, Columbus
Erica Jo Schimmoeller, Lima
Dominick Carmine Sica,
Fairfax Station, VA
Anthony Michael Thrush,
Columbus
Cathleen Michele Ward,
Columbus
Magna Cum Laude
Michael Antwoin Webb,
Cleveland
Brandi Paige Zwelling, New
Albany

College of Engineering

Dean: David B. Williams

Bachelor of Science in Aeronautical and Astronautical Engineering

Kevin John Holcomb, Jr.,
Akron

Bachelor of Science in Aviation

Lyndsey E. Humpal, Medina
Scott Patrick Lechner, Chagrin
Falls

Bachelor of Science in Biomedical Engineering

Scott D. Cukras, Broadview
Heights
Brad Richard Doepker, Findlay

Gunter Erick Eickert,
Gibsonburg
Kim B. Elliott, Cincinnati
Cum Laude
Douglas Walter Follmer,
Westerville
Magna Cum Laude
Shubhra Kochar, New Delhi,
India
Cum Laude
Daniel Aaron Krakauer, Akron
Cum Laude
Lauren Ilyse Levey, Cincinnati
Cum Laude
Joshua Login Mena, Gales
Ferry, CT
Jennifer Ashley Smith,
Westlake
John Adam Zurmehly,
Clarksburg

Bachelor of Science in Chemical Engineering

Matthew Daniel Cerone, West
Chester
Ryan Lincoln Clark, Cincinnati
Magna Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Chemical Engineering*
Christopher K. Harvey, Hilliard
Johnathan Brooks Johnson,
Columbus
Katrina Marie Kolkmeier,
Cincinnati
Brooke Elizabeth Laing,
Schoolcraft, MI
Magna Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Chemical Engineering*
Mengchuan Li, Dalian, China
Magna Cum Laude
Steven Kwo Wey Lim, Mason
Magna Cum Laude
with Honors in Engineering
Julia H. Mueller, Columbus
*with Research Distinction in
Chemical Engineering*
Arthur Call Neeley, Fremont
Justin Leonard Que, Port
Clinton
Cum Laude
Hermondeep Singh Sahota,
Mason
Michael Sean Smith, Akron
Alexander Donald Vermejan,
Mason
Cum Laude
Thomas Dewey Warden,
Delaware
Michael Lee Witwer, Tipp City
Magna Cum Laude
Michael Thomas Yingling,
Bellevue

**Bachelor of Science in
Civil Engineering**

Mitchell James Appleman,
Canton
Ryan David Black, Willoughby
Drew Michael Browning, Lewis
Center
Joseph Matthew Case,
Chardon
Andrew D. Clarridge,
Marysville
Corey Lee Cottrell, Chillicothe
Wesley Michael Davis, Rocky
River
Timothy Michael Dea, Mentor
Cum Laude
Nate C. Engel, Loveland
Derek Jeffrey Erwin, Tiro
Jordan Thomas Fleischman,
North Canton
Robel Giackero, Takoma Park,
MD
Joshua A. Ginnetti, Struthers
Andrew D. Grice, Bellevue
Kyle Joseph Harmon, Lima
Jacob Robert Kelly, Olmsted
Falls
Laura Rachael Kirkland,
Steubenville
Michael G. Lindawan,
Columbus
Patrick Charles Mead, San
Jose, CA
Jessica A. Nowak,
Pickerington
Chad Edward Smith, East
Liverpool
Amanda Jane Verhoff, Fort
Jennings
Cum Laude
Adam Lee Winebrenner,
Reynoldsburg
John Joseph Woolley,
Gahanna
Bruce William Young, Lima

**Bachelor of Science in
Computer Science and
Engineering**

Brian M. Alberta, Chillicothe
Kyle Joseph Armstrong, Brook
Park
Praseeda Badami, Upper
Arlington
Cum Laude
with Honors in Engineering
David D. Chuha, Columbus
Rajni Gora, Sikar, India
Samuel Joseph Habenschuss,
Willowick
Matthew R. Henderson,
Marlboro
Randall P. Henderson,
Twinsburg

Alexander Stewart Holmes,
Dayton
Jonathan D. Hsu, Somerset,
NJ
Anthony Leonti, Strongsville
Cum Laude
Steven Charles Lewis, Hilliard
Naiqiao Liang, Shen Yang,
China
Sean Patrick Mahaffey,
Hudson
Eric Van Peters, Miamisburg
Alexander Philip Stevens,
Harrison
Matthew Jordan Stvartak,
Toledo
Justin Allen Vayda, Elyria
Jordan Todd Welzbacher,
sylvania

**Bachelor of Science in
Electrical and Computer
Engineering**

Forest Mateo Agostinelli,
Washington, DC
Magna Cum Laude
Timurbek B. Babadjanov,
Tashkent, Uzbekistan
Andrew Taylor Baster,
Timberlake
Gregory Richard Bauman,
Medina
Ross M. Bertsch, Cincinnati
Nicholas Blayne Blanton,
Morrow
Dan Joseph Brandesky, Lima
Alex Kyle Bryan, Oregonia
Phuoc Minh Chung, Ho Chi
Minh City, Vietnam
Magna Cum Laude
Kenneth Elliott Clive, Mumbai,
India
Christopher Walter Davis,
Buffalo, NY
Michael Martin Dearth,
Columbus
Ehab H. Elsherif, Columbus
Robert Lowell George, Powell
Chen Greene, Beijing, China
Cum Laude
Jennifer Leigh Horton,
Gaithersburg, MD
Summa Cum Laude
with Honors in Engineering
Huizheng Huang, Guangzhou,
China
Juntae Kim, Seoul, Korea
Peter Christian Koelsch,
Marietta
Magna Cum Laude
Jonathan A. Lane, Columbus
Hanna Larusdottir, Columbus
Alexander James Lowman,
Columbus

Kevin Thomas McDermott,
Whitehouse
Cum Laude
Amritesh Rai, Patna, India
Summa Cum Laude
Vahid Michael Rajabian
Schwart, Groveport
Magna Cum Laude
*with Honors Research Distinction in
Electrical and Computer
Engineering*
Bryan Matthew Rosine,
Hubbard
Nathaniel Joseph Secord,
Toledo
Cum Laude
Robel Tsegete Setegne, Addis
Abeba, Ethiopia
Kyle Allen Sharkey, Gahanna
Hye Jin Song, Seoul, Korea
Cum Laude
John Robert Stevens,
Worthington
Joseph Robert Vermeersch,
Liberty Township
Christopher David Becker
Yuska, Jacksonville, IL
Cum Laude

**Bachelor of Science in
Engineering Physics**

Louis Frank Isabella,
Strongsville
Magna Cum Laude
Ronni Gilmore Nimps, Lima
Summa Cum Laude
with Honors in Engineering
Aakash Patel, Columbus
*with Research Distinction in
Engineering Physics*
Christopher Patrick Youssefi,
Nashville, TN

**Bachelor of Science in
Environmental
Engineering**

Timothy Stephen Duning,
Dayton

**Bachelor of Science in
Food, Agricultural, and
Biological Engineering**

Sara Diane Little, New
Philadelphia
Joshua R. Lutz, Thornville
Ali Waris Rizvi, Lima
Cum Laude
*with Honors Research Distinction in
Biomedical Engineering*

Bachelor of Science in Industrial and Systems Engineering

Scott Patrick Berns, Monroe
Magna Cum Laude
John Ryan Clifford, Getzville, NY
Jonathan Kevin Clune, St. Henry
Magna Cum Laude
Frank Anthony Dachtyl, Garfield Heights
Magna Cum Laude
Kyle Gregory Doppler, Loveland
Thomas Kenneth Herman, Cincinnati
Melvin L. Hill, Canton
Alexa Beth Hutras, Hilliard
Matthew Daniel Johnson, Fayetteville
Magna Cum Laude
Gina Marie Kammer, Strongsville
Magna Cum Laude
with Honors in Engineering
Robert Joseph Keeling, Mayfield
Justin Louis Koester, Englewood
Cameron M. Laudick, Van Wert
Chien-Yu Lin, Taipei, Taiwan, ROC
Xiaoli Liu, Beijing, China
with Research Distinction in Industrial and System Engineering
Brent Michael Miller, Gahanna
Martin Paul Moser, Bucyrus
Tyler Pensiero, Bellevue
Gloria Marie Phillips, Rochester Hills, MI
Joshua Loren Sexton, Sunbury
Robert Neal Smyth, Cincinnati
Alexander Nathaniel Watson, Marion
Tyler John Yosua, Centerville

Bachelor of Science in Mechanical Engineering

Brett Robert Baker, Westerville
David Michael Barger, Canton
Bradley Scott Bashore, Hamburg, PA
Rebecca Michelle Brandt, Akron
James Anthony Coughlin, Mentor
Eric Michael Daulton, Sidney
Cum Laude

Nathan Michael Davies, Wadsworth
Daniel Evert Ebinger, Parma
Cum Laude
John David Frederick, Worthington
Summa Cum Laude
Richard W. Geary, Lyndhurst
John H. Greenwood, Oklahoma City, OK
Kody Dale Kadesch, Paulding
Ryan Neal Kay, Trenton
Cum Laude
with Honors in Engineering
Kurt Marek Kroplin, West Milton
Andrew Philip Laux, Strongsville
Matthew Thomas Lenk, Springfield
Cum Laude
Brian Matthew Maupin, Centerville
Andrew Heinke Montecalvo, Cedarville
Paul Gregory Murphy, Akron
Cum Laude
James William Neagle, Westerville
Alexander Michael Nestoff, North Olmsted
Joshua J. Pax, Coldwater
Benjamin Ray Pulley, West Lafayette
Christopher Michael Reichert, St. Henry
Cory John Riffe, Hilliard
Magna Cum Laude
Derek Larimore Schmid, Springfield
Gregory Alan Seckel, Lewis Center
Cum Laude
Jonathon Andrew Strah, North Royalton
Cory Michael Strait, Poland
Stephen Richard Sweetnich, Brecksville
Greggory Kevin Swint, Sylvania
Cum Laude
David Michael Toth, Twinsburg
Thomas Wilson Turner, West Chester
Nick E. Veneri, Mentor
Kevin Andrew Veverka, North Royalton
Cum Laude
Brian Joseph Vick, Bay Village
Aaron Charles Vranekovic, Amherst
Evan Ryan Wells, Van Wert
David Francis Woodrow, Urbana
Yuki Yamazaki, Tsu, Japan

Bachelor of Science in Welding Engineering

Christopher David Barnhill, Cincinnati
Justin Winslow Miller, Bellbrook
Michael Presley, Harrison

Austin E. Knowlton School of Architecture

Bachelor of Science in Architecture

Hong Bing Beh, Penang, Malaysia
Ryan Joseph Biasella, North Canton
Briana Louise Borkowski, Rockland, ME
Sally Romas Cejauskas, McLean, VA
Marceline Febriani Dalimarta, Jakarta, Indonesia
Morgan Rachel Embt, Herndon, VA
Cum Laude
Michael T. Grafton, New Albany
Lauren Elizabeth Grech, Bellbrook
Qing Huang, Hangzhou, China
Chelsea Marie Meyer, Fort Loramie
Cum Laude
Zachary Paul Ring, Woodsfield
Cum Laude
Yong Seok Shin, Seoul, Korea
Lauren Page Spetnagel, Frankfurt

Bachelor of Science in City and Regional Planning

Beth Ann Doliboa, Springboro
Ayden Rafael Ergun, Pepper Pike
Cum Laude
David Allen Gentile, Sunbury
Christopher Patrick Jenkins, Cleveland
Sean McNash, Pittsburgh, PA
Cum Laude
Ernest Ray Rhodes, Beaver Creek

**College of Food,
Agricultural, and
Environmental
Sciences**

Dean: Bobby D. Moser

**Bachelor of Science in
Agriculture**

Benjamin William Albaitis,
Elyria
Douglas Ryan Andresen,
Groveport
Holly Ann Bacon, Columbus
Casey Erin Beacom, Sunbury
Robert Allen Bellard, Dublin
Keri A. Bickel, New Vienna
Nick A. Billesbach, Medina
Nicole Lee Boerger, Columbus
Jonathan Michael Borges,
Minster
Colleen Grace Brown,
Columbus
Cum Laude
Joshua Allen Bussing,
Defiance
Jared Joseph Butts, Circleville
Sally Romas Cejauskas,
McLean, VA
Chris James Chester,
Napoleon
Hannah Marie Crossen,
Jeromesville
Cum Laude
Kyla Jordan Curnutte, West
Portsmouth
Cum Laude
Jonathan David Dombroski,
Hudson
Cum Laude
Daniel William Duncan,
Brecksville
Scott Robert Eickholt, Van
Wert
Matthew William Elsass, Anna
Cum Laude
Alison Coleen Finnarn,
Greenville
Andrew James Fovargue,
Utica
Mary Colleen Fox, Cincinnati
Bryant David Gerber, Paulding
Jon Erik Goodman, Galena
Joshua Michael Greer,
Fostoria
Summa Cum Laude
Charles Phillip Guy, Toledo
Philip Douglas Hatfield,
Wapakoneta
Summa Cum Laude
Kelsey Michelle Holter,
Pomeroy
Nicole A. Jolliff, Richwood
Magna Cum Laude
Rachel Marie Kiser, Hillsboro

Alyssa Marie Kitchen, Forest
Donald Robert Kitchen, Hilliard
Blake Charles Knoefel,
Newark
David Samuel Koepf,
Columbus
Alexander Ross Koltun,
Columbus
Kevin Lewis Kreutz, Columbus
Fred Jackson Kungl,
Uniontown
Joshua Dean Kuszmaul,
Salem
Domenic Ralph Lauria,
Chesterland
Cory Thomas Lawson, Ripley
Bradley Jacob Line, Findlay
Hannah Michelle Long, Troy
Amanda Marie Lord, Concord
Shasta Renae Madden,
Chillicothe
Zachery Wade Marlow,
Columbus
Dana Marie Mass, Bellaire
Andrew David Mazur, Dublin
Magna Cum Laude
Troy Kenneth McCarron,
Mansfield
Peter Michael McDonough,
Millersburg
Summa Cum Laude
Krizia Melendez, Columbus
John Robert Moser,
Perrysburg
Thomas James Nagel,
Columbus
Lyndsay Joelle Nezbeth,
Salem
Amelia Brooke Nyhart, Mount
Vernon
Cum Laude
*with Research Distinction in Animal
Sciences*
Lindsay Jordan Pate,
Middletown
Kyle James Pitt, St. Louisville
Wade Edward Planson,
Stryker
Magna Cum Laude
Kelli Michelle Prowant,
Cloverdale
Joshua Matthew Rachel,
Massillon
Lindsey M. Randolph,
Columbus
Joshua Craig Ray, Langsville
Elizabeth Reeder, Parma
Jason Walter Rethman, Maria
Stein
Brock Andrew Rieser,
Harpster
Maxwell G. Salinger, Mentor
Justin Leonard Schulte, Celina
Christine R. Shannon, Grafton
Timothy Allen Short, Wauseon
Cum Laude
Justin Richard Shreyer,
Baltimore

Aaron James Siefker,
Columbus Grove
Cum Laude
Casey Murdoch Skowron,
Salem
William Patrick Sorter,
Loveland
Cum Laude
David Charles Spisak, Perry
Kathryn Elizabeth Tignor,
Wooster
Kimberly Jane Tippin, Holland
John Carl Visgak, Austintown
Samantha Marie Walker,
Galion
Andrew H. Wei, Columbus
Christopher Lee Winand,
Powell
Laina Wireman, Waynesfield
Johel Bradford Woodliff,
Columbus
Brandon Bernard Wright,
Galena
Helen Yang, Columbus
Alicia M. Yonyon, Shadyside

**Bachelor of Science in
Construction Systems
Management**

Justin Michael Alt, West
Jefferson
Brittany Phoenix Beaver,
Groveport
Joseph Michael Boehm,
Columbus
Joseph Paul Bruggeman,
Middletown
Derek Richard Budde, Mason
Stephen Edwin Dawson, Jr.,
Frazeyburg
Dennis Michael Dibling,
Marion
Jenna Marie Eaves,
Reynoldsburg
Ryan William Edwards, Canal
Winchester
Joshua David Epstein, Solon
Brendan Scott Gordon,
Westerville
Brian Andrew Hicks, Lancaster
Magna Cum Laude
Andrew Joseph Hoehn,
Delphos
Cum Laude
Jason C. Lawhead,
Worthington
Matthew Allen Mullins,
Springfield
Spenser Lee Oxer, Galion
David Joseph Perek, Seven
Hills
Alexander Harold Phlipot,
Paulding
Donald Joseph Porvasnik III,
North Royalton

Commencement Convocation, March 18, 2012

Peyton Joseph Randolph,
Baltimore
Brandon Michael Reder, West
Chester
Bryan Zachary Ridge,
Delaware
Benjamin Daniel Stickney,
Clyde
Hansen Tanoto, Surabaya,
Indonesia
Chad Michael Vonderembse,
Lima
Michael Thomas Walsh, Niles

Bachelor of Science in Food Science

Bryan G. Finrock, Springfield
Elaina Katherine Jones,
Homer, NY
Cum Laude
Huan-Qi Pang, Melaka,
Malaysia
Abigail Rose Ruth Romans,
South Lyon, MI

School of Environment and Natural Resources

Bachelor of Science in Environment and Natural Resources

Shane Phillip Anderson,
Lexington
Cody Grant Berkebile,
Pickerington
Magna Cum Laude
Justin Alexander Bochnak,
Lexington
Samuel Blake Carlisle, Hilliard
Thomas Mark Cottrell, Grove
City
Daniel Alan Craig, Huron
Ashley Nicole Doria, Orland
Park, IL
Andrew Lewis Dowling, Norton
Clay Abraham East, Medina
Jessica Lauren Ellison,
Steubenville
Jamie S. Eimlinger, Willard
Joseph Jon Ferrara, Mentor
Alan Thomas Goss, Clayton
Natasha Lynn Groitzsch,
Jamestown
Nicholas Hardesty,
Bladensburg
Brent M. Harter, Lima
Gus Jerome, Westerville
Taewook Kim, Cheongju,
Korea

Rikki Jane Knerr, Crooksville
Thomas Paul Knight, Milan
Kenrick Scott Knighton,
Newark
Magna Cum Laude
Davids Lauge, Lyndhurst
Lee D. Napierkowski, Highland
Heights
Jawnie Lanette Payne,
Reynoldsburg
Cole Joseph Rumschlag,
Findlay
Scott Christopher Sansone,
Dublin
Kirk Sehmeyer, Napoleon
Zachary Thomas Talstein,
Warren
Alexa Nicole Weiss, Cincinnati
Summa Cum Laude
with Research Distinction
Nathaniel Thomas Welch,
Vermilion
Kyle Ross Yeager, Newark

Agricultural Technical Institute - Wooster

Associate in Applied Science

Patrick Richard Anderson,
Hebron, KY
Keith G. Berns, Middletown
Toni Renee Boehn,
Normangee, TX
Michael Andrew Dahs,
Wakeman
Sarah Marie Eting, Bedford
Heights
Kristine Sue Hunt, Alliance
Patrick Kevin Kane, Wooster
Ryan James Mack, Thornville
Amy Michelle Robinson, Nova
Cum Laude
Sheena Marie Sarno, Dalton
Joseph Franklin Schopp,
Newark
Bryce Allen Stilwill, Archbold
Keith M. Viola, Salem
Amanda M. Williams, Wooster
Cum Laude

Associate of Science

Roland George Freeman III,
Rochester, NH
Brittany Marie Hoisington,
Medina
Katie A. Johnson, Thornville
Abigail Elizabeth Lavy,
Wooster
David Andrew Ludwig,
Louisville

Brianna Elizabeth Maher,
Columbus
Danae Ellen Mulligan, West
Salem
Tyler Jacob Smith, West
Mansfield
Lisa Marie Zavesky, West
Salem

Certificate in Commercial Turf Equipment

Ryan James Mack, Thornville

College of Medicine

Dean: Charles J. Lockwood

School of Health and Rehabilitation Sciences

Bachelor of Science in Allied Health Professions

Reem Ibrahim Aboomar,
Columbus
Courtney Brianne Eichholtz,
Bellefontaine
Abigail Theresia Lang, Dayton
Summa Cum Laude
Ethan Wallace Leyda,
Waynesburg
Cum Laude

Certificate of Post Baccalaureate Medical Technologist

Eunseong Jang, Incheon,
Korea
B.S. (Kosin University)
M.S. (Pusan National
University)

College of Nursing

Dean: Bernadette M. Melnyk

Bachelor of Science in Nursing

Christopher Douglas Bell,
Crestline
Lori Ann Dalton, Mansfield

Commencement Convocation, March 18, 2012

Lyne Ellen Ellis, Hilliard
Tracy Lynn Haring, Powell
Emily Marie Jackson,
Columbus
Sheila Marie Johnson, Lewis
Center
Kimberly Ann Messner,
Lancaster
David Christopher Stemen,
Delphos
Hawabu Shiraj Suhaiba,
Yendi, Ghana

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Kehinde Ayoola Ojedele,
University Heights
B.Pharm. (Obafemi Awolowo
University)

Bachelor of Science in Pharmaceutical Sciences

Khadra Yusuf Ahmed,
Mogadishu, Somalia
Nada Ali, Cairo, Egypt
Matthew Christopher
Firestone, Canfield
David Heng, Columbus
Marcus Timothy Joy,
Pickerington
Summa Cum Laude
*with Honors in Pharmaceutical
Sciences*
Jinkyung Keum, Seoul, Korea
Peng I. Lam, Macao, China
Derek Justin Nixon, Newark
Rebecca Nadine Snyder,
Akron
Cum Laude
Lut Lam Tsoi, Hong Kong,
China

John Glenn School of Public Affairs

Director: Charles R. Wise

Bachelor of Arts

Gianna Marie Domine, Powell
Magna Cum Laude
Taozhen Huang, Chongqing,
China
Steven David Redd, North
Canton
Summa Cum Laude
with Honors in Public Affairs
Abigail Katherine Warner,
Factoryville, PA

College of Social Work

Dean: Thomas K. Gregoire

Bachelor of Science in Social Work

Suadi Mohamed Adan, Hilliard
Jonathan Edward Evener,
Gahanna
Janna Lynn Johnson, Fairborn
Michael Thomas Keller,
Marion
John Joseph Provenzano,
Edgewood, MD
Lindsay Marie Rivera, Olmsted
Falls
Carly S. Skillington, Dublin
Cum Laude
Brooke Arvella Staggs,
Sciotoville

February 10, 2012 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SIXTY-THIRD
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 5-6, 2012

The Board of Trustees met Thursday, April 5 at the Commercialization and Knowledge Transfer Center, and Friday, April 6, 2012 at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** *

Minutes of the last meeting were approved.

** ** *

April 6, 2012 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, April 5, 2012 at 8:36 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, Robert H. Schottenstein, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Clark C. Kellogg, Timothy P. Smucker, G. Gilbert Cloyd, Corbett A. Price, Brandon N. Mitchell and Evann K. Heidersbach.

Good morning, I would like to convene the meeting of the Board of Trustees. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 9:15 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding appointment, employment and compensation of public officials, to consult with legal counsel regarding pending or imminent litigation, and to consider matters required to be kept confidential by Federal and State Statutes.

Upon motion of Dr. Wadsworth, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Schottenstein, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg and Smucker.

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, April 6, 2012, at 9:52 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, G. Gilbert Cloyd, Corbett A. Price, Brandon N. Mitchell and Evann K. Heidersbach.

Dr. Horn:

A quorum being present, we will reconvene the meeting of the Board of Trustees. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on all cell phones and other communication devices be turned off at this time, and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand.

The minutes of the February meeting of the Board of Trustees were distributed to all members of the Board, and if there are no additions or corrections, the minutes are approved as distributed.

Mr. Wexner:

Well done. Thank you. Evann.

STUDENT RECOGNITION AWARDS

Ms. Heidersbach:

I would like to invite Tom Shumway and Lauren Madigan up to the table, please, for the presentation of the Student Recognition Awards. Thank you both for being here today. I am going to begin with Tom Shumway.

April 6, 2012 meeting, Board of Trustees

Mr. Shumway is a student in the Masters of Business Administration program in the Fisher College of Business. He is an outstanding student and a true leader in his MBA class and at Fisher.

Tom graduated from Westlake High School and received his Bachelor of Arts degree in English from The Ohio State University, during which time he interned all four summers at Ernst and Young. After graduation, Tom went to work for Big Lots, Inc., JPMorgan Chase and Huntington National Bank, during which time he served in numerous leadership and management roles and contributed very much to the success of each organization.

Tom is currently working on his Masters of Business Administration, like I said, with a concentration in corporate finance. He is the co-President of Fisher Serves, the student-led community service organization, and is active as a mentor to fellow students. Thomas is thoroughly engaged both academically and in extra-curricular activities and he continues to look for ways to make the Fisher experience the very best it can be.

After graduation this June, Tom will be joining Nationwide's Financial Leadership Rotational Program as a management associate. Joining Tom today is his wife, Stephanie Shumway, and his parents, John and Julie. Tom, thank you for being here today and congratulations.

Mr. Shumway:

Thank you.

Ms. Heidersbach:

Now I would like to introduce Lauren. Lauren Madigan is in her third year at the College of Medicine and has consistently led her class in both her academic performance and her extra-curricular involvements.

Lauren received her undergraduate degree from the University of Utah with a Bachelor of Science in Biology, during which time she was the Mountain West Conference 10,000 meter champion and was named First Team Division I Academic All-American.

Lauren's academic performance has been in the top 10 percent of her class in the first and second years here at Ohio State, and she continues to excel in her third year. So far, she has earned a letter of commendation from her Internal Medicine clerkship and a grade of Honors in both Surgery and OB-Gyn. She has been elected to the AOA Medical Honorary Society and the Gold Humanism Honor Society. She has served as a volunteer for the Anatomy Memorial Service, MedPaws (which brings pets to visit the elderly in assisted living), and the Franklin County Children's Services Friendship Volunteer program. She directed the College of Medicine's contribution to the Mid-Ohio Foodbank's KidsPack program and helps to organize the mentoring efforts of the Family Medicine Interest Group for undergraduates in pre-medicine studies. Lauren conducted research focused on the immunologic responses of an animal model to immunosuppression and is revising a manuscript for submission for publication.

She looks forward to exploring her options for her specific interest in her residency program. Joining Lauren today is her husband, Matthew. Thank you again, Lauren, for being here today.

Ms. Madigan:

Thank you very much.

April 6, 2012 meeting, Board of Trustees

Ms. Heidersbach:

And now I would like to invite both of you to say a few words to the Board.

Mr. Shumway:

I prepared just a few words. I will try to be very quick. I know that everyone's time is short here.

As President Gee had mentioned in his statement just recently, the University is very important to me, and I have had the opportunity to be at the University twice now. When I think back upon my time at Ohio State, I think of the significant role that it has played in my life from being born just down the street at the OSU hospital and then growing up the majority of my youth in Cleveland but returning and reconnecting with the Columbus community for my undergraduate degree at Ohio State.

Since returning there has actually been a tremendous change while I have been at the University. I have had the opportunity to see three different sitting presidents during my time at Ohio State. I have also had the opportunity to see three different Ohio State presidents during my time with President Gee returning just in time for me to come back and get my MBA, and more importantly, four different Ohio State football coaches. Next year, I will sorely miss my student tickets.

But I have also worked within the Columbus community, and I have grown to love the Columbus community and count it as my own. During my time in the professional community, I have seen kind of the tail end of the technology bubble and most recently the financial crisis. Working primarily within banking at that time, I had a very interesting perspective on the impact to our local community seeing both the community I grew up with in Cleveland, but also our local community here in Columbus, and I gained a passion for understanding the financial risks involved and managing those risks; hence, the return to an MBA concentrated on corporate finance.

When I thought about returning, really there was only one choice for me. I wanted to go to a program that was an esteemed program and I wanted to go to one that would keep me involved in the Midwest, hopefully in Columbus, so thankfully I was admitted to the Fisher full-time program two years ago. When I think about what I have learned and the friends that I have made and the opportunities that have been presented to me, I know that every day I have made the right choice in returning.

I am very humbled and honored to receive the recognition from the Board today. I want to thank the distinguished Trustees for this award, and I also want to thank Dean Poon, the dean of The Fisher College of Business, for this recognition. I want to thank Dean Wruck, the associate dean of graduate programs and also one of the finest professors in my opinion at Fisher, the rest of the excellent faculty at Fisher, and I especially want to thank my parents, John and Julia, who are with me here today for always letting me dream. As she mentioned, I think the dreaming partially led to the English degree in undergrad, very far from where I have gone in business afterwards, and my parents have provided me with the limitless encouragement and love and still provide me in my life.

And finally, I want to thank my wonderful wife, Stephanie, who is also here today for her love, her continued support, both emotional and financial, and her constant encouragement of me throughout my time at Ohio State and outside of the University and for providing me with my best gift which I have ever received, which is our son who is about ten months old. He arrived one week before spring finals last year and is doing well at the daycare right now, so you don't have to hear his yells.

So in conclusion, thank you very much again for this recognition and "Go Bucks!"

April 6, 2012 meeting, Board of Trustees

Ms. Madigan:

I also wanted to chime in and say thank you very much for this wonderful recognition. I really do appreciate it, and I wanted to take this opportunity to thank all of you who make The Ohio State University one of the best places to learn the art and science of medicine in the country.

I am very proud to be a Buckeye. Coming from Salt Lake City, in my first interview here, I had never been here before, and I can't tell you the amount of kindness and the amount of camaraderie that I experienced when I came here. It is the number one reason I chose to pursue my education at Ohio State, and I really hope that I continue to do work with the Admissions Committee that I can show that kind of kindness and camaraderie to other students that are coming here for the first time and let them know what a wonderful place Ohio State is for learning medicine.

It truly has been a blessing to be here for my education so thank you again and thank you to my husband as well who is also financially supporting the poor med student and, of course, for all of his support emotionally as well. Thank you very, very much.

President Gee:

Let me just say a couple things. You have seen three presidents and I hope you come back and get another degree. I plan on hanging around for a while.

Are you going to be an Ob-Gyn?

Ms. Madigan:

I am still undecided.

President Gee:

Well I just wanted to put a pitch in for that. You know that the Ob-Gyns run the world. Our Vice President is an Ob-Gyn and our Dean is an Ob-Gyn and I have a daughter who is an Ob-Gyn so I will put a pitch in for that, okay?

Anyway, thank you very much. We will go get our pictures taken.

PRESIDENT'S REPORT

President Gee:

Well, ladies and gentlemen, thank you very much. We are very proud of our students, and I just want to say something.

I think you saw the best of our University today. I really do. Our students came. They were concerned. They were respectful. They want to work together. And, you know universities are sometimes strange, awkward, quirky places but they also represent the heart and soul of what this nation is about and we saw that today.

I can't thank all of you enough. I think that our Board has set a very high standard for us in the very fact that we anticipate these issues. The working group has been working on this for almost a year-and-a-half. Almost every issue that was raised, in fact every issue plus many more, we have been working on and addressing. So good work, and I really mean that.

April 6, 2012 meeting, Board of Trustees

Now I am going to move to my regular report. As you know, the past several weeks have been busy and productive ones. A few weeks ago, at the University's Winter Commencement, we celebrated the degree-completion of 2,226 students. Archie, I believe that takes us up to about 525,000 living alumni now. It was a great day, shared by tens of thousands of faculty, staff, friends and family members.

I am looking forward to June because there is symmetry about this. This will be the last Commencement in the history of this University that will celebrate quarters, and it will also be the 300th commencement at Ohio State University, so it will be an occasion for us to not only recognize but also to celebrate.

The week after Winter Commencement, the University hosted President Barack Obama. More than 2,000 people, by the way, crowded into the RPAC to hear the President's address on energy policies. It was widely reported on, by the way. Just before his speech, President Obama toured our Center for Automotive Research, where Giorgio Rizzoni and six students described their ground-breaking work. In his address on campus, President Obama said this about Ohio State, "This school is a national leader in developing new sources of energy and advanced vehicles that use a lot less energy." The reason he was here was the leadership role we are playing, so I think that's important. Now, I thank him for saying that.

But not only did President Obama praise our work, so too did United States Representative, Steve Stivers, who gave the Republican response. He represents Ohio's 15th District, as you know, and he commented on the breadth of our energy research. I want to underscore the point here, which is that during this contentious political season, Ohio State's superb energy research is one thing about which Democrats and Republicans can agree! So I just want to be on record about that.

I will also say that our friend, our colleague of whom we are enormously proud, Clark Kellogg, has been spending time with President Obama and is doing his part to ensure that the President is fully briefed on what it means to be a Buckeye. We really recognize that. I must say, I was telling Clark today, I hope all of you had a chance to see, what a remarkable thing: Clark's son was playing in the Sweet Sixteen for Ohio University and Clark was doing a Sweet Sixteen game, to see the pride of a father watching his son while he is announcing a game has got to be special, and it was, so we just want to acknowledge that, Clark.

Mr. Kellogg:

It was a special moment for our entire family. Jerry was giving me a little grief about not giving the President the Ohio State Buckeye hat. Because he would not give me a rematch of our past POTUS game, I refused to give him that hat. He promised in a second term there would be an opportunity for a rematch. If that is consummated, he will have a Buckeye hat.

President Gee:

And several of us may spring to buy him that too, as a matter of fact.

My last political note will be that earlier this week, I was honored to dot the "i" in Governor Kasich's name when he signed the State's capital spending bill. It was a very funny, very clever moment. As you know, we had this wonderful occasion in which the University took a leadership role in developing a very powerful way for us to think about how we are allocating resources in this State, and I appreciate the Governor giving me that opportunity. I was there, and all of a sudden he turned to me and said, "I am going to do something that has never been done before. I am going to let the President of Ohio State University dot the 'i' in Kasich." And that is what I did, so on behalf of all of us, I am grateful to him.

April 6, 2012 meeting, Board of Trustees

This week also marked the Final Four appearance of our men's basketball team as you know. I want to congratulate Coach Matta, who I think is the best in the country, and his players. They represented us so well. Several people commented to me that all the coverage of our players was not about how well they played, but about how good their character was, and I think that is something that we can all take great pride in.

Another moment to celebrate occurred in February, when we commemorated the 50th anniversary of John Glenn's historic orbiting of the Earth. I have a picture which I will always cherish. It is a picture of me standing between John Glenn and Neil Armstrong and, by the way, these are two guys from very small towns, Cambridge, Ohio, John Glenn and Wapakoneta, Ohio, Neil Armstrong. Think about that. Think about the power of Ohio in that effort. We had a wonderful NASA Forum after that. The world came to Ohio State in order to celebrate his orbit, but more importantly to celebrate the great work that we are doing at the University.

I have other great news to report about our students and faculty. Several days ago, we learned that three of our students, Johnny Greco, Ronald Siebenaler, and Grant Yang, have been awarded Goldwater Scholarships. This is tremendous recognition of our students. The Goldwater is the most prestigious national award for undergraduate researchers in science, math and engineering given in this country.

And I just learned yesterday that Henri Cole of our English faculty has been awarded the prestigious Jackson Poetry Prize, the most important poetry prize in this nation. He gets \$50,000 as the leading American poet, and this is just the latest in a long list of awards presented to Professor Cole, who not only serves on our faculty but also is poetry editor of *The New Republic*.

I want to thank and congratulate another English Department faculty member, Valerie Lee, who is our Vice Provost for Diversity and Inclusion. Dr. Lee has assumed the additional duties of Vice President for Outreach and Engagement. In combining the two offices under her leadership, we are leveraging her broad academic experience to expand the reach of our faculty's expertise more thoroughly into the community. As you know, the Office of Outreach and Engagement was led by Joyce Beatty until earlier this year when she left the University to become a candidate to represent Ohio's 3rd Congressional District, which by the way, includes the University. Joyce won the nomination last month, so we are going to work very hard to make sure she wins the general election, and she will be a magnificent addition to the United States Congress.

Before we move on today, I want to briefly mention my trip to India last month. The visit was ten days packed with speaking opportunities and meetings with alumni, friends, high school students and counselors, and faculty at leading universities. The trip culminated with the official opening of our new gateway office in Mumbai and a presentation to a special gathering of the Indian Merchants Chamber of Commerce, the oldest Chamber of Commerce in India, formed by Indians before the British left. It was a wonderful group and opened great doors to us. We established a firm foundation for our new office, which, although we call them gateway offices, they are really embassies because they open the University to the world and the world back to Ohio. By the way, I make it very clear that we represent Ohio and not simply Ohio State, so it is a broad based representation effort.

With that, Mr. Chairman, I would like to break from our usual routine today. I would like to ask our Provost, Dr. Alutto, to discuss the culmination of our extensive efforts in strategic planning. Joe, are you ready? Thank you, sir.

STRATEGIC PLAN PRESENTATION

Dr. Alutto:

Thank you, Mr. President. What I would like to do today is provide a summary of where we are from a strategic planning perspective. If I could summarize all of the activity that I am about to describe, it is really very simple, how does this institution move from excellence to eminence? As a personal definition of what that means, at least to me, it means that I would hope in the future that whenever a student, a scholar, a politician, or a corporate executive is interested in an issue or problem that is being addressed at Ohio State, he or she first thinks about coming to Ohio State for that information. When we reach that point, we will truly have reached eminence in all of our programs.

Let me talk a little bit about what the Board has done in order to reach the stage at which we find ourselves. We have reviewed the academic plan that has been in existence at the University for a number of years. The Board supported the development of a comprehensive physical environment plan, which we all referred to as the Framework. It is a reflection of the One University philosophy that President Gee has talked about in his entire time here at the institution.

There was an initial development, and there is one going on now, in an advancement model, which integrates Alumni Relations, Communications, and Development into one integrated organization, which again gives us an opportunity to think more and more as if we were one institution and not a series of silos.

There has been an evolution of an annual planning process that is focused on all the academic units of the University and all of the support units of the institution. In the process of going through those reviews, the Board also acknowledged that we really have four key activities that must be reflected in every function of the institution. Those are very traditionally stated as teaching and learning, which is really the acquisition and dissemination of knowledge, which is a core function of this institution; research and innovation, which means that we are focused not just on the creation of new knowledge, but also on the application of that knowledge; outreach and engagement, which is a reflection of our land-grant history, our land-grant tradition; and then resource stewardship, which says that we have a commitment in everything we do to be both efficient as well as effective in the use of resources, that very precious commodity that all of us have.

In the process, the Board has had an opportunity to describe and develop a statement of this institution, which was essentially the, The Ohio State University will be the world's preeminent public, comprehensive university, solving problems of world-wide significance, and here is the important part of that statement, that we are focusing on world-wide problems that have significance and that we will do it through a comprehensive approach as opposed to a very isolated, a very narrow approach looking at only one or two different issues.

That, however, is a very general statement of where we see ourselves going in the long run. Ultimately, what we are talking about is how we are thinking about the next ten years, how do we become much more specific, how do we become much more focused on a set of activities that will allow individuals in this community and ourselves to know that we are being very focused and very effective? For that, what the Board has said is that the movement from excellence to eminence has to be reflected in Ohio State being consistently recognized among the top ten public, comprehensive universities in the world. This is really important because one of the issues we face is how do you measure success? How do we know if, in fact, we are being successful as an institution?

What the Board has done is to recognize, in effect, there is no single measure of quality, of impact, of eminence that we can rely on, whether it is *US News and World Report*, the AAU measures or the *Financial Times*' measures. They are all slightly different. The

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key here is the word 'consistently' recognized. It is the vectoring of different evaluations, and it is the consistency over time and that is something that we must achieve with the goal to try to achieve that, certainly, within the next ten years.

That, of course, led the Board to a discussion of our overall mission, which is to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge. That is important because this is an interactive process. As we focus on issues that are critical to the state of Ohio, we also begin to define, by definition, issues that are very important to the world as a whole. And as we focus on world-wide issues, we solve problems that ultimately will improve the lives of citizens of the state of Ohio. It is that interaction that is so very valuable, I think, for all of us.

The Board also then focused on the questions, "What is the culture that will result in that outcome? What are the cultural values that we cherish and will move forward with?" The values are commitment to excellence, collaboration as One University, acting with integrity, personal accountability in all that we do, and diversity in people and ideas, and you saw an element of that today earlier this morning with a conversation about how critical that value is in all that we do as an institution. It is a commitment change and innovation as opposed to simply maintaining stability and continuing to do what has been done in the past, although we certainly do cherish the past as well. It is simplicity in our supporting processes so that we don't build a bureaucratically heavy organization that, in fact, stifles the very change and innovation that we are trying to achieve. And, of course, there is an openness and trust that goes to the core of everything that we do as an institution, which is so critical to us.

The Board also then turned to the question, "Who are we and how do we pull together the scale and scope of this institution, which is so vast and so exciting in and of itself?" The difficulty being that we are so big, we have such large scale that there is a danger of dissipating all of our energy with all of the activity that takes place. What the Board did is say, "Look, let's look at what are the major world problems that must be addressed. How do we then relate those world problems to our areas of expertise and strength, and where we are going as an institution?"

Essentially what we the Board did was define three areas, Health and Wellness, Food Production and Security, and Energy and Environment, as discovery themes that should guide much of what we do as an institution as we go forward. All of those themes, of course, are supported and based on some of the basic sciences that are the core of what we do as an institution with a major role to be played by the humanities in that process. The focus on these three discovery themes will guide much of the resource allocation as we go forward in the future all with the assumption that there will be a solid foundation in the disciplines.

The next question becomes, "How do we get there?" Let's talk about that ten-year period when we want to see this significant increase in the recognition of this institution. After looking at a series of projections, a series of comparisons to other institutions, it became clear to the Board that we needed to make a series of investments.

One, we need to increase the number of faculty at this institution who are actively involved in both teaching and research. We think that is about an eight to ten percent increase in the size of our faculty. That is not going to be an easy thing to accomplish because we will be trying to do that at the same time that we are facing a demographic pattern that will result in a significant number of retirements in our faculty and increased competition because of the growth of international universities. But if we are serious about our ten-year goal, we must address this issue and we must be successful. That will cost around \$300 million in addition to the current allocations we are making for the recruitment and the retention of faculty.

It isn't only through faculty that we accomplish our goals, that provides the core talent that we need to move forward. We also have to continue attracting the very brightest

students and providing access, which goes to the heart of our institution as a land grant institution. In order to accomplish that over the next ten years, we see ourselves having to allocate an additional \$200 million in incremental resources in order to achieve that goal.

Increasing faculty and access and reducing economic barriers, which is very, very important to us is not, in itself, enough. We must increase the experience that students are having, an experience that goes outside the classroom and involves the total growth of the student as an individual. In order to put the processes in place to accomplish that, we see the need for about another \$100 million as we go forward over the next ten years.

Finally, as the Board has concluded, in order to accomplish all of this, there is an enabling device that has to be provided. There is, in a sense, an enabling device called facilities. Facilities have to be developed that support these goals and objectives. We estimate that is about \$1.5 billion that will have to be generated, again, in incremental resources. All of this means that we are facing a situation in which, over the next ten years, we will have to identify and leverage about \$2.1 billion in new resources for this institution in order to support the activities and the goals that we believe are very, very important.

We also believe that, and the Board has committed itself to, the notion that these are really not resources that we can turn to the state and say that it should provide. The state is providing a fair amount of resources now. We know we are in difficult economic conditions so we as an institution have to find ways to generate the resources that are necessary for success. The question then becomes, "If that is the case, how are we going to do that?"

There are a series of means. One is a very aggressive, cost savings process. We believe that we need to generate, among other things, about \$1.5 billion over that period of time just through more efficient ways of operating and then reallocate those resources to accomplish these goals and ends.

We need to find new, repeatable funding streams that will provide some stability as we go through this period; but, in addition, we need to focus on one-time monetization of assets. For example, that is the primary reason we have been talking about the issue of parking facilities; "How do we take one-time monetization of assets and then redeploy that into support for increasing the number of faculty, supporting students, and providing for that critical learning experience as well as the facilities that provide the enabling device to that end. We need to reallocate from our current commitments and decide what is important, what is critical, what must be continued, and what must grow if we are going to continue to develop these three discovery themes.

We also need to enhance the business and government contract relationships we have for research purposes. We have a very robust relationship with private industry in terms of reporting research. That will have to continue just as we will have to get a larger share of government contracts because we know those resources are going to be limited. And then finally, we need to expect some resources to come in from the state capital bills in order to handle some of the construction costs, although those will not be the primary sources of funding, but will need to be an element in that respect.

But the Board has gone through more than just planning for the future. It has actually involved itself in making some decisions in the short run in what we will do, so let me talk a little bit about the action steps that have flowed from the planning activities that have taken place.

The dominant one we focused on is the issue of access for students, and so we have already committed over the next four years \$50 million in additional, incremental support for student aid that is directed in two blocks. The first is focused entirely on students with financial needs, so that access to financial resources will not be a major determinant in

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whether a student can come and take advantage of the resources that are here at Ohio State. Another half of those resources, \$25 million over the next four years, will be allocated to try to recruit some of the best students in the world to this institution because they are a major driver in everything that happens here. They are the individuals who are the stimulus, the catalyst that helps faculty develop the kind of research that has such impact in the world. Those commitments are already in place. Those reallocations have been made, and they come in from a variety of different resources. A lot of it is through cost savings and some through incremental funds that come through a variety of different means.

We want to enhance the student experience, because it isn't just having bright students on this campus, it is also making absolutely certain that they have a growth experience that includes both their class experiences and also their out-of-class experiences, which are critical. We have currently allocated about \$2 million for student residential and learning environment improvements, which has been done entirely through some of the new affinity agreements that we have and the revenues that have gone with that. It is a reflection of some of the innovation that we are seeing in terms of resource generation.

For faculty recruitment, we have allocated an incremental \$10 million to help us primarily through the reallocation of existing resources, which is part of a much more aggressive plan going forward. Finally, in terms of facilities themselves, what we have done is allocate an incremental \$10 million to help us with some short term investments in new facilities primarily, again, through affinity revenues that have come to the University very recently and through other non-state resources. For example, we have about \$80 million coming to the University through the capital bill that was recently approved.

In summary, what the Board of Trustees has been able to do for us is develop an aggressive ten-year plan that has been aligned with our core mission and the vision for Ohio State University. These are truly stretch goals. They are not going to be easy to accomplish; they will require a high degree of planning, discipline, execution and focus, but we are convinced, and I believe the Board is as well, that the citizens of Ohio deserve nothing less from this institution.

Thank you very much.

President Gee:

Any questions for Dr. Alutto? We have been discussing this a great deal so I know that this is a wonderful way for us to think about it. I want to thank our Provost for his leadership, which has been really quite extraordinary, and I also want to note that our Provost and our Chief Financial Officer have captured significant funds through innovative means. We are directly applying this notion of creativity and innovation in new financial models, which are allowing us to be audacious and is incredibly important. We will, by the way, be hiring substantial numbers of new faculty, investing in their work, and, at this critical moment as I said yesterday, have increased our financial aid almost more than any university in this country, which will be allocated in support of our students.

Mr. Chairman, it starts with the Board's vision, I want to acknowledge that, it starts with the people in this room, is reflected in our faculty's aspirations, and today, we are staking new ground in this University's march toward eminence. Four years ago, we had a vision and today we have a reality, which we are dealing with very positively. I take great pride in that, so we are now taking our efforts to the world and I am privileged for the University to be part of that.

Today's meeting is a poignant one because we are saying goodbye to Trustees who have been essential to our work and our progress. Again, four years ago, we were doing great work. Today, we are doing work that is really quite remarkable. So I will mention each of them in turn and ask them to say a few words.

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I will start with the youngest, Brandon Mitchell, who has been fabulous as our graduate student representative on the Board. And I just want to acknowledge this, and say this with both Evann and Brandon in front of us, the fact that this University has never thought of our students as Student Trustees. They have been treated in the most important way, which is they are fully engaged in the life of this institution and their views are appreciated and valued as are any of the colleagues around this table and, Brandon, you have done an excellent job.

He is graduating from our law school and joining the general counsel's office at Nationwide, so I am very glad we are keeping him here in Columbus. Particularly I am glad, because we are keeping Mallory, his great wife, here who is one of the bright lights in my life. When I was imagining what Brandon might do with a bit more spare time, I remembered that he and I share a not-so-secret interest in shopping, we do love to do that and we do it, by the way, Mr. Chairman, at Easton! I want you to know that.

Brandon, do you have anything you would like to say?

Mr. Mitchell:

Yes, I do. First of all, I would like to thank the other Trustees. As you said, being a Student Trustee, when you first come on to the Board you think, "What am I going to add to the conversation?" And all of the Trustees have accepted me as an equal, which is hard for the Student Trustee to have that confidence, that they are an equal, and that they are an expert in a certain area. So, thanks to the Trustees for that.

I also want to thank the University administration. They have been great to work with. As a Student Trustee, you only have two years, so you really have to hit the ground running. Any time I had any questions about anything or wanted more knowledge on certain subjects or historical perspective, they have always had an open door policy, and I have been able to go in and talk with them, so thanks for that.

The student leaders as well. As you know, we have monthly dinners with the student leaders of the three student governments. I want to thank them for being open and sharing the views of their constituencies with me and allowing me to do my job well by communicating those views and communicating the concerns of the students. For me, representing tens of thousands of students, it would be hard for me to get out and speak to every student so I want to thank them for fielding those questions or concerns for me and bringing them back to me.

Specifically, I want to thank a few people. My fellow jurists on the Board: Alex, Bobby, and Judge Marbley. They have always given me wise counsel. When I first got on the Board and wondered, what do I say or how do I say certain things, they have always been there for me to lean on and really motivate me to get involved and stay involved and speak up when I have thoughts, so I want to thank you all personally for that.

I want to thank the Board Office, which has been really helpful for me as a student. I am always on campus so I could always pop in and talk to the two David's, Ann, Katherine, Theresa, Bridget, Suzanne, and even Korenia, who probably isn't here anymore, but I want to thank you all for helping me with the onboarding process and with anything I have needed during my tenure.

I look back with pride on the work we have done over the past two years and, while I wouldn't want to be a student all over again, I think I have kind of exhausted my brain as far as being a student, I think if I was advising an eighteen-year-old, there is no other university providing the experience that OSU is, and I am proud of that. This is truly a commencement for me. While I will no longer be paying the University, I will be providing my talents and knowledge that I have gained over this time to this University. I will always love it, and just thanks for having me.

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President Gee:

Well, Brandon, you won't be far and, Archie, by the way, hand him one of those alumni memberships, please.

Mr. Mitchell:

I am already a member!

President Gee:

That's great but, you know, you really have done a fabulous job. You are so widely respected and I said last night much of what I hope you know that is in my heart about that.

Wally O'Dell. Wally has been very special on this Board because of the fact that Wally has always been a cheerful advocate for what is good for the University, which I deeply appreciate. Wally and Pat, as I said, have also been consummate members of the University family always reaching out, always being present, and always engaging in the things that we think are important.

Wally, of course, has had leadership in industry at the highest levels; at Diebold and Emerson Electric Company, which I think has enhanced our work immeasurably. Wally and I are both baseball fans; I am going to a baseball game with him; we are going to try to go in May, as a matter of fact, and I look forward to that. Wally is not a graduate of this University but there is no bigger Buckeye fan around than Wally O'Dell.

Wally, would you like to say something?

Mr. O'Dell:

Thank you, Gordon. It has been and continues to be a great honor to serve on the Board of Trustees of The Ohio State University. Nine years goes by really quickly. It seems like a year ago that Governor Taft called and asked me to serve.

What an opportunity! I have served with ten great Student Trustees, 25 amazing regular Trustees, and even a couple of fabulous Charter Trustees.

The progress over the last nine years has been spectacular. So many things have been accomplished. Many more great things are under way. We have better students, better faculty, great leadership, improved dorms, improved Oval, improved library and the new RPAC and student union, which mean a marvelous improvement in the living and learning environment. We have the Ross Heart Hospital, the Biomedical Research Tower, and the new Wexner Medical Center under way.

Importantly, we have transformed the Board and Board governance, changing from a less than optimal situation to the standard or excellence in Board governance. Of course, the biggest accomplishment in the last nine years was convincing our wonderful President, Dr. E. Gordon Gee, to return and I would like to add that I was so proud of you this morning. It was your finest hour. It was just awesome. Your inclusive ability; just perfect.

I am leaving the Board confident that the future of The Ohio State University will be bright. We have a great Board, great leadership, and great momentum. Thank you.

President Gee:

Wally, we know one of the things that we are really devoted to, David and I, and certainly the previous David, we are very devoted to having the Trustees continue to be engaged

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in the institution. We expect that and we know you will be but, nonetheless, that is just a reminder that this is not a farewell, this is a passing to a new status and your involvement will be critical.

Alex Shumate, what can I say about Alex? I brought this today, not a lot of people can see it, but I show it because these two guys were on the Board during my first tenure and both of them were very critical in my appointment in 1990. I brought this picture of me. That was the day of my appointment, if you can see that. I want you to know that the headline, this was in *The Lantern*, it says, "Gee Brings Colorful Legacy to Ohio State." I haven't changed folks. I would just say that.

Alex was the first Trustee from Ohio State that I ever met, and Alex was the chairman of the Board when I went into the wilderness, and Alex was the chairman of the Research Committee when I came back out of the wilderness, so I feel in many ways that I have grown up with Alex from my first tenure as President to now.

I think the thing that we can all agree about with Alex is that he is the most solid human being that I have ever met. I mean, he is just solid. Everyone, if you think about a counselor in the legal sense, he is that, but if you also think about a counselor in terms of just providing advice, that is centered and mature and about which you say, "That's right," that's Alex Shumate.

So, Alex, we deeply appreciate you, and your voice will remain critical to all of us.

Mr. Shumate:

Thank you very much, Gordon, and let me just say that it truly is an honor and privilege to serve on this Board. And certainly Ohio State University is not only an excellent university, but it is also a place that we love. I am very thankful to the fellow Trustees for the opportunities that we have had to work together. I was sitting here this morning and I was thinking to myself that this truly is a Good Friday.

When you think about the students, the conversation that we had this morning, and the responsible and effective manner in which they handled themselves, that is what the University is all about, our students, and we saw an excellent illustration of the learning experience that students can have here at Ohio State and also heard about this in our Provost's talk about the strategic plan. Again, it symbolizes the level of excellence that we now reached as a University, as a Board working together to focus on the big issues, the important issues, and the issues that are going to truly move us to the next level of excellence.

I also want to thank the Board office, in particular. I think we have an outstanding Board office that gives us constant, consistent support and we are very appreciative of that and so appreciative of the leadership, Les, that you have provided over the past several years and Bobby, we look forward to your leadership. If there is anything that we can do to continue to add value, you know that we will.

So thank you, and Good Friday to everyone.

President Gee:

Alex, thank you so much, and there is much left to do, my friend, so you know that.

Finally, today, we are commemorating a changing of the watch, not a changing of the guard, because I do think the chairman of this Board is a watchman in the very best sense of the word. Mr. Wexner is rotating out of the chairmanship. At the conclusion of today's meeting, Bob Schottenstein will assume that role.

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Bobby, I think we all agree, is the ideal person to assume this leadership position role at this time. Without question, he understands and values this institution and he is valued by the people here. Bobby, I just need to say that to you that the people around this table have asked you to assume this role with great affection and great respect and you certainly have that from the University administration. You will deepen the work of the University. You will continue the great path forged under the leadership of Les and, for that, we are grateful and we are truly blessed.

About Mr. Wexner, this University has been deeply blessed to have his steady hand at the wheel, as you know, and it is indeed that. He is visionary, he is insightful, he is wise, and he is fearless. Sometimes we feel that fear, as a matter of fact, and the combination of those qualities has made him a leader of incomparable quality, stature, and effect. Les Wexner's work on our behalf of this University has been nothing short of transformational and has been work that he does with great affection and great respect of the values of this institution, and he lives those values.

Les, as I ask for your comments, I have the honor also of presenting you today with a gavel. Of course, you are a man who never needs a gavel. You command attention under any circumstance but I think, on behalf of all of us, we wanted to make sure that you had this gavel; let's give him a round of applause.

Mr. Wexner:

Well, I didn't plan to speak last night and I really didn't think much about saying things today, so a couple of disconnected thoughts go through my mind. One is, sometimes I say to myself, "When all is said and done, sometimes more is said than done," and another is what Alex said, "This is a Good Friday." Genuinely, I think it is a great Friday.

One of the things that I mentioned yesterday was that I don't like the idea of graduations because they sound so terminal. I really like thinking of them as commencements, and I think I view this day personally as a commencement. More than 50 years ago, when I graduated, I thought it was a terminal event. I can remember walking out of that stadium and saying, "Well, I will probably be back here for a couple of football games and now on to life," and not feeling any connectedness, thinking that there wouldn't be any connectedness to the University.

In sitting here today, in real time and in the moment, what struck me is that Gil probably had that same feeling some years ago in graduating from the University, and in many ways commencing a relationship with the University, but also in graduating as a chair and commencing and continuing a relationship with the University. And, coincidentally, Alex and Gordon have both had that graduation event from the University, and then, through time and change, the friendship of Ohio seems to bring us all back, not to ends but to beginnings.

I think there is great symbolism in the events of the last several days, which speaks to that renewal and beginning. Yesterday, ideas that were new to us a few years ago as an institution, as a Board, about tech transfer and hiring really talented people, and thinking about how we can benefit the sons and daughters of Ohio and the citizens of Ohio by bringing to life the real world technology and incomes, which would benefit students with tuition and facilities and a lot of good things, were only ideas.

The progress we have made in thinking about how we are bundling communications and branding and, if you would, marketing and development, we are at a very different place. I thought the discussion, even today, about diversity and about how serious in real time it was I am proud about the way we think about diversity of gender, skills, race, and points of view, and it is a reminder of the high standards of ethics and values and thinking that the Board must set, not only for itself, but for the staff and faculty and the students.

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Of course, Joe's presentation, a summary of thinking about the five-year future with bold and aggressive goals, stretch goals, which makes this University a better place, was great. A lot has been done, I think much more than said, and so I think we are very much in a springtime and a beginning here, and it is a great Friday.

I think, on a personal basis, I have benefitted much more from the University than I have ever given back in time or resource. That is very conscious to me, so I feel much as Brandon does and several of the students that we hear, and it reminds me that while the Board has to think about big, strategic, long-term issues that really do impact and change this University and make it a better place for the citizens of Ohio, and our impact on the world, there is a paradox, because the impact of the University is very personal. It impacts one veterinarian and one business school student, and it is the birth of a child and the advancement of a career. So we touch people very much one-on-one, and although our thinking is at a bold and aggressive level, the impact of the University is transformational in individuals' lives, and I think that's what makes it so unique and adds such enormous value.

It has been a pleasure to have the opportunity to work with all of you and to certainly work with Gordon again, and I look forward to continuing to try to pay my debts into the future. Thank you.

President Gee:

Thanks to all of you and thanks to the heartfelt comments and leadership you provide. Now we can continue on with our business, Mr. Chairman.

COMMITTEE REPORTS

Mr. Wexner:

Good. There is business. Bob, let's begin with you reporting on Audit and Compliance.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday and there were a few items on our agenda that I will briefly report on.

First, we received an update from one of our compliance units that focuses on student enrollment policies from Mr. Evanovich. It was a very complete presentation, and you have a summary copy of the good work that is done in that area.

We then received an update on something that you would ask that we pay very close attention to, Mr. Chairman, and we are, which is the timeline on the rebuilding of the entire University-wide compliance system. I am very pleased to report that since our last meeting, which was the meeting where we approved of the new structure, a lot of hard work has been done as we set out to build the new compliance model for Ohio State, beginning with the process of seeking to hire the new Chief Compliance Officer. That process is well under way, and there are a number of very capable individuals that are going to be interviewed that I think are going to be able to perform this role in a way in which we expect. The expectation is that this person will be on board perhaps even before the June meeting.

We also are beginning the process, and it will somewhat wait until that person comes on Board, to craft the charter and mission statement, if you will, for the new Office of Compliance, but I think that we are on target and on time with the various tasks that we need to undertake in order to bring life to this new structure.

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The next thing we did was receive an annual report: the comprehensive update on the status of all University affiliated entities. There are over twenty-five separate affiliated entities over which the Audit Committee provides oversight, and it is a very robust oversight. It is one that we launched a couple of years ago, and I think that it is one that represents one of our better practices. Mr. Culley provided that update and, once again, one of the things we do is we assess why these affiliates were created, whether they still need to exist, what their status is, the status of their annual audits, their performance, and so forth. It was a very good report.

PWC, the external auditors for the University, provided their plan for the coming year. Then finally, we authorized and approved, and this will be on the consent agenda, the establishment of a new University affiliate, and this is one that we discussed yesterday that you referred to a couple of minutes ago, Mr. Chairman, which is the affiliate that will be used and become an integral part of the tech transfer initiative. That concludes my report.

Mr. Wexner:

Thank you. Any questions? I am hearing none. Gil, moving on to the Advancement Committee.

Dr. Cloyd:

Thank you, Mr. Chairman. The Advancement Committee met yesterday. The first two items I would like to discuss are on our consent agenda.

First of all, we received a report of new fundraising for this year as part of the Foundation report. At this point in time, the new fundraising effort is \$217 million versus a very stretch \$355 million goal that we set this year. That has us at 61% of goal in 67% of time, so we are a little bit behind. I think, importantly, we are 27% ahead of last year, and we are on the kind of track that we want to have an increase that is consistent with what we want to do prior to the start of the public phase of our development campaign. Also, as a part of the journey goal that we have set in terms of where we want to be in 2020 and we do have a fairly large, what I would say, portfolio of activities right now we hope that we can complete that by the end of the fiscal year. But net, I think we are good there.

The second thing we discussed that is on the consent agenda is an amendment of the University Naming Guidelines. This is in Tab 23 if anyone wanted to further reflect on that. The current guidelines that we developed were last improved by this Board in May of 2010, but as we approach the upcoming public phase of our development campaign, we felt it was appropriate to re-review our naming guidelines, specifically around the subject of corporate or other organization naming of entities or physical facilities. The guidelines, as they exist today, do not allow corporate or other organization naming's of some entities and, basically, preclude naming of physical facilities with the current wording we had.

So we put together an ad hoc group to do an assessment. That group included President Gee, Provost Alutto, Mr. Kaplan, and several Trustees joined in that effort because we wanted to understand what other institutions were doing. So, there was a very in-depth review conducted of 24 universities who we consider to be excellent universities both in terms of their development activities as well as in the stature and character of the universities that has led to a revision of the guidelines that we are proposing.

In essence, the revision in the guidelines will, in very, very select situations, allow a corporate naming of a physical facility or other entity in the University but only after a very diligent, thorough, formal process, which has been added to our guidelines for naming and also assures that we have protections against any real or perceived conflicts of interests in such naming's and includes specific prohibitions of any marketing or other

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types of marketing signage that we would have on physical facilities or associated with entities.

The Advancement Committee reviewed both of these topics and is recommending approval for them on the consent agenda.

We then undertook a review of the Advancement goals that will become a part of the scorecard for Advancement, which the Board will look at on a regular basis. Recall over a year ago, we agreed to eight original goals that were in the buckets of awareness, engagement, and financial. As we have continued to review these goals within the Advancement Framework Planning Team and the Advancement Committee, our expanded learning as we have been on the advancement journey indicated that we needed to make some changes in the awareness goals and in two of the engagement goals.

The committee yesterday, again, reapproved the goals that we have established for increasing donors in terms of engagement and the two financial goals, which are commitments around the campaign and also our commitments as a part of our 2020 journey goal, which is to become the number one public university in annual total private support.

What we decided to do with the awareness and engagement goals is to develop more specific, or what I will call granular goals around specific cohorts or key segment groups. We agreed yesterday that there are six key groups of stakeholders that we will focus on: alumni, faculty and staff, and that also include retirees and emeriti, students, non-alumni friends, corporations and foundations, and Ohioans. The task that we will be working on and a lot of this work will be done within the Advancement Framework Planning Team will be to develop the appropriate awareness and engagement goals for these six key stakeholder groups. We plan to have proposals ready for review within the Advancement Committee for discussion in June with a target to have final goals in those areas to present to the full Board in August.

We then had an update from the Edelman Group on the work of the Advancement Framework Planning Team. May I just say, briefly, we have essentially completed all of the work the group outlined in the two buckets for the branding of the University and the organizational redesign of the University, which is the discovery phase or the data gathering phase. We are now moving very deeply into the development phase, which will involve both of these activities and then, ultimately, will bring it all together to have a final recommended strategy for Advancement. We are on target to complete that work by the end of July.

Finally, Mr. Hastings provided the latest results that we had in terms of our journey goal. Recall that I just said that we want to be the number one public university in the nation in total annual private support by 2020. When we set the goal, we were number eleven. To remind all of you, we look at a three-year rolling average of total annual receipts, that is the data that is available, and the latest results are just in, Ohio State has made some progress here. We have moved from number eleven to number ten.

To reach our journey goal, we feel, is quite a stretch as we have looked at receipts from Ohio State at our base period to where we would be if we averaged a 3% annual growth rate. We looked at the institutions that are above us, and based on their past history and projections, we projected out to 2020 that if they grew at a 4 to 5% annual rate, what would we have to do? We have to grow at a 9% annual rate to get to where we want to be by 2020.

It is quite a stretch, but I am personally very encouraged that we are getting the progress underway. As I said at the start, to date this year, we are on the track that we want to be on. Now, we are not resting on our laurels. We know there is a lot of work, but I am very pleased that there is a lot of energy and a lot of excitement by the people to keep going

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after this goal and, obviously, it ties back to what the Provost provided that this is very essential funding for the University to achieve the kind of goals that have been described to really, really provide the leading land-grant mission that we want to have for the world.

That concludes my report, Mr. Chairman.

Mr. Wexner:

Thank you, Gil. Any questions? Bob...

Mr. Schottenstein:

I just want to make a comment and really commend Gil and the committee on the work on the naming guidelines. Wally, you mentioned in your remarks a few minutes ago so many great things that we have seen at the University over the past few years and some of the more mundane things that often go unnoticed but represent really good Board work and I think that happened under your chairmanship. I think it might have been your suggestion, Mr. Chair, to look at, not just our naming guidelines, but how we count gifts. Frankly, while we had certain things that suggested how we should do it, they were very inconsistent, lacked clarity and were susceptible to being arbitrarily applied. And, whether or not we are in a campaign, we are always out to raise money, and that we want to make sure we do so in the most even-handed fashion for the benefit of those that we are trying to raise money from, I think, goes without saying.

I just want to say that one of the things that also was interesting was that we did some benchmarking on naming guidelines. We got some good data from a lot of other institutions, but there are a lot of other institutions out there that don't even have them or they have chosen not to address this kind of thing. It is not easy to address it, because you don't want to paint yourself into a corner and you want to give yourself flexibility, but I think that it is a tribute to the work that your committee has done. I think that for this institution the effort to establish appropriate, clear, objective standards on how we recognize fundraising and honor fundraising and contributions to this University is very important work.

Mr. Wexner:

Thank you. Ron, Physical Environment...

Mr. Ratner:

As usual, we had a meeting that ended up running right past the hour, and we had some very important presentations. One was an update on the north residential district, and I think we will hear a little later about some of the extraordinary concepts for the transformative, effective student programming that is really hand-and-glove with the fiscal planning. I just want to provide an update on where we are.

We have made great progress in terms of the physical planning of the north residential district. We have been able in that time to make progress and identify some challenges. We have been able to confirm that we really can create a superlative physical plan that will transform that north residential district into what I am going to call a "living and learning neighborhood." It is really not a district. It will become a neighborhood, a new and wonderful neighborhood containing about 3,200 new beds and 2,800 existing beds. It is most important to also remember that we are building new dining, recreation, and student life facilities that are scaled to the entire 6,000 bed population so that all of that area and all of the outdoor spaces, which are exciting and vibrant and that provide the connective tissue back to the campus and the adjacent neighborhoods, are also scaled and totally new for that entire 6,000 bed population.

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We now can confirm that we can do that at the originally projected cost of about \$335 million that was identified in the prior financial analysis, and that the site plan that detailed master plan which is really what we are developing in a set of architectural criteria is fully informed by and responsive to the framework principals. We are working within a context, which is something that, again, if you look at the progress that we have made at the University, we could not have said that five years ago. We couldn't say that we had a context for physical decisions so they were pretty much ad hoc and, no matter what the quality of them were, they weren't really related to the rest of the campus.

In this case, we have the framework principals to inform what we are doing, but we have also identified some challenges. We are now going to spend a detailed 90 day period to investigate and think about some of those challenges. The intent here is to come back to the Board with a fully fleshed-out plan at our August meeting. Some of those challenges that we want to investigate are the impact of the increased demolition/replacement scope. If, on the margins, we spend more dollars, which we will have to find out, and we remove a few more of the older buildings that are not slated for renovation and that we know are getting to the point where they are really physically and functionally obsolete would we have a significant improvement on the overall plan, the overall quality of the neighborhood?

We want to fully develop the concept that will drive the iconic building and program at the corner of High and Lane. It is a very special corner. It is an entry corner to the University. It is a very important statement about who we are. We believe we can fully develop the residential program that we have called for without fully engaging that corner but now we have to look at what sort of building should be there. What is the program? What is the activity that should be on that corner both at its grade level and above? We want to confirm the complementary relationship and impact on the neighborhoods, both east of High and north of Lane. We think we have taken that into consideration in both the framework plan and in this work, but it is such a vital and important issue that we really have to look at the planning and the thinking that we are doing both east of High and north of Lane and make sure that we are really complementing and enhancing that.

And we want to evaluate the condition of the existing beds at the conclusion of the development period. It will take us three or four years to complete this project. At that point, what really is the condition of the existing beds? We have some dollars slated just in our normal capital replacement to improve those beds, but we have to be really careful to look at what is the 6,000 bed neighborhood that is so vital to this concept of a transformative two-year experience and what is it going to be like?

Finally, I want to make sure that the overall character and density of the plan both complements and enhances the overall identity of our campus. We want to extend it. We want to challenge it a little bit, but we want to make it feel like it is the best of what is really the OSU campus. I think we have made great progress. We have got some challenges in front of us, and I am very excited to come back to the full Board with the other Trustees who have been working with us to present this at our August meeting.

We then had an update on the capital plan. Again, this has now become a very robust process instead of a frozen five-year plan which we approve and then wait five years and look at it again. We are now engaging in an annual process that creates a rolling plan. We will have both the annual review, the response to a really detailed five-year plan and a capital improvement program that is imbedded in a fifteen-year overview, so we are looking out and not taking things in isolation, but looking out over a longer period.

We have gone through a very detailed capital needs inventory for that 15-year horizon. There are about 700 projects that have been identified from departments and entities throughout the University. That comes to about a \$5 billion capital needs program, obviously a huge challenge. The resources, to give you an idea, are about \$1.2 billion related to the Medical Center; about \$1.8 billion of academic, residential and research buildings; and about \$550 million each for student life and for deferred maintenance. A

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lot of the deferred maintenance needs are accomplished in some of the replacement. Some of these buildings just get replaced.

It is critical that we really are using three analytical lenses. We are looking at the way the physical needs relate to the strategic principals that have been identified, that Dr. Alutto went through, the financial principals of the financial plan, and the framework principals. It is a very significant scope. We will be back again, I believe at the June meeting, with a much more detailed review of this so we can really dig in and understand what those challenges and needs are and look at it from an integrated planning model.

We then had some updates on the chiller plant and the electrical substation. Real progress has been made in the underground, unseen infrastructure that is very important. The south high rise and hall complexes are nearing completion. The first portion of the south high rise is nearing completion. Both of those will be ready for September and then comes the completion of the south high rise complex the new work there will be the following September. To give you an idea of the project, the south residential neighborhood will contain about 5,600 units of which almost 2,000 will be fully renovated, about 1,000 have been previously renovated, and about 870 will be new so, again, we have a great south residential neighborhood which will have its own character and its own quality, so as in north, we are going to have another really significant residential neighborhood.

There are two items on the consent agenda. One is an environmental covenant related to the removal of the Fifth Street Dam, a very exciting project that restores the river as it goes through our campus and creates what will become an extraordinary opportunity for us. We have obviously to approve a series of environmental covenants. It has taken a little bit of work because we are somewhat limited in what we can approve. All of these covenants are related to land that is currently, in effect, a river. It will have no negative impact on our future planning, but we will obviously conform to the needs of the agencies that are funding this, so we are not going to come back in and pour concrete over their newly renovated river.

The other item is an expansion of the Sullivant Hall project, which is a complete rebuilding of that facility. In this case, we are expanding by using development funds to include a wonderful new performance space with about 350 seats and a collaborative space for arts and sciences. I am personally thrilled with what we are doing in Sullivant, and I think it is going to be a real jewel. It is a wonderful building to start with and this is a very sensitive and very complex rehab of an existing, historic building. It is going to create a marvelous set of performance and arts facilities related back to the academic mission, so we are integrating arts and sciences in there. It is the best of what Ohio State is, a real understanding of the liberal arts and the relationship to the sciences, and what the performance arts and the general arts mean to our campus, so it will be a wonderful facility. Again, it is on time and on budget, but we are expanding the scope as we have done a couple of other times as we have been able to track additional funds.

So that is my report. It was a fun meeting!

Mr. Wexner:

I am curious. I don't know if it is in Medical Affairs or in your domain, how we are on the Medical Center in terms of time and budget?

Mr. Ratner:

I should have raised that. That was one of the other updates. Again, we are basically on time and on budget. As you know, we have folded into that the additional oncology center, which was an additional \$100 million project that the team in the Medical Center and facilities folded into the construction, which is a real accomplishment.

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Mr. Wexner:

And the traffic pattern, the Cannon Drive north-south connector?

Mr. Ratner:

We weren't updated on that yesterday. I don't know. You are shaking your head, Jeff.

Dr. Wadsworth:

Yes, that has been very successful and continues to be. It is obviously somewhat disruptive, but with minimal impact.

President Gee:

And another thing that you will notice in terms of our longer plan of moving Cannon Drive and renaming it Wadsworth Drive, a very critical component of all of that is that the Mayor has now approved the removal of that dam, which then allows all the other dominoes to start to fall so we are actually headed where we thought we were, so I am very pleased about all of that.

Mr. Ratner:

I just want to clarify. There are two components of that. One is the work on the relocation of Cannon that we immediately need to accommodate the work that we are doing on the Medical Center and the traffic connections at both ends of that renovated stretch of Cannon. We are moving it over, which both accommodates the current expansion of the Medical Center and opens up significant additional land for development in that area.

Beyond that, we are also working to extend and rebuild Cannon that ultimately will go all the way to Lane and create another major north-south route so that we can relieve some of the traffic on High so that it is not the only north-south route that supports the campus and so it can also be supportive of another entry to the Medical Center. As it expands, we really need to allow for better traffic planning. Again, this is identified in the framework plan. We are working on it. Jeff has done such yeoman work on this that I agree with President Gee, we probably will think about a renaming of it.

Dr. Wadsworth:

I just hope it is not the Wadsworth cul-de-sac, dead end. Let's see, I chaired the Medical Affairs Committee, Mr. Chairman, on behalf of Alan Brass who is indisposed.

Dr. Gabbe has a wonderful practice. He introduces the committee to good news at first, so we heard a lot of excellent things. Of course, one was the naming of the Medical Center, but we also heard that our own Gale Marsh was named the YWCA Woman of Achievement this week which is a very special honor here in Columbus. We also heard about the visit of the Secretary of Health and Human Services, Kathleen Sebelius, who came to tour the progress on the \$100 million expansion. That was a Federal HHS grant and, as you know, is incorporated into our project.

The expansion is on time, scope, and budget. It was probably helped a little bit by a mild winter, but Dr. Gabbe had excellent news on our safety record and the awarding of contracts to Ohio institutions, about 80% of our budget stays in Ohio and a significant amount goes to diverse institutions, so that was very positive indeed.

He also talked about the Beacon Awards, something I was unfamiliar with, which are awards to the top 5% nationally of intensive care units. There are only five in the state of Ohio and three of them are at Ohio State University. We are the only one in the city of Columbus, and that is a very impressive award.

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We have also exceeded our goals on patient satisfaction measures as represented by so called H-Cap scores. We have reached the 90th percentile of overall satisfaction and 94th percentile with our nurses, which is absolutely spectacular. I am delighted we have Corbett Price on our committee, because he was able to give us a national perspective on just how very impressive that achievement is. So that is an outstanding outcome.

The CFO, Mike Rutherford, reported on our financial scorecard, which focused on all of our strategic issues related to admissions. Again, we thank Corbett on pointing out that we make money on discharges, so we need to think about that as well. And also, our continued work on the health information systems conversion has been successful. This was a major undertaking that has had a slight financial impact, but that is mostly in timing. As time goes on, we will recover the apparent loss in revenue. It is not a permanent loss, but a timing issue as we introduce a very complicated system. I might point out that the scorecard that is used by the Medical Center has been in place for some time and presaged our own University-wide method and has been a very useful tool.

Now, we heard two reports on programs that were just spectacular. The first talk was given by Ms. Dawn Tyler Lee and was on something called PACT, which is the Partners Achieving Community Transformation project and is part of the University's commitment to the growth and rich heritage of the neighborhood surrounding the OSU East Hospital. It is a partnership with the city of Columbus, The Ohio State University, the Columbus Metropolitan Housing Authority, and the near east-side stakeholders. We heard a lot about the data as we try to improve the well-being of the people in that neighborhood, which was very impressive.

The second talk was by Dr. Ronney Abaza, which was just stupendous. This was about the Medical Center's leadership in robotic surgery. Robotic surgery, as it implies, uses a robot, called da Vinci machines. It turns out there was a monopoly in this by the da Vinci Company. Only one company makes these machines, which are made in the U.S. and are used worldwide. There is a bit of competition coming up, which is very interesting, but these robotic procedures have expanded considerably into different domains, an exponential growth in the world, and I am just thrilled to tell you that Ohio State leads in this domain. We bought the first machine back in 1999 and now have five. Four are in use and one is in training. I like this man, Dr. Ronney Abaza. He not only wants to get to number one, he is pretty much there, but he wants to drive past number one and make sure he stays number one. He provided a lot of data with a lot of human impact and very exciting work. But not only are they buying and using machines, they are also helping to pioneer the innovative robotic techniques. So they actually work with the company in the latest applications and modifications to these machines.

It turns out there is a competition starting because from a company called Amadeus, just starting up, and the Amadeus machines are made in Canada. Their very sophisticated software allows the robotic handler to actually feel the apparent resistance of the tool as they are cutting. It is a brand new innovation and, again, OSU is working with that company helping to give feedback on how to make these machines effective, and we will be the first institution to buy one.

This is how you get to world leadership, and I just applaud them for this kind of innovation. Then we finally heard that they are working with our engineering department in a multidisciplinary sense to try and introduce engineering innovations from that school in the design of the machine, so terrific, terrific report.

Finally, we approved amendments to the bylaws of the medical staff of the University Hospitals and that will be on the consent agenda. That is my report, Mr. Chairman.

Mr. Wexner:

Thank you.

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Dr. Cloyd:

Dr. Wadsworth, as we work with these companies in both the software and the hardware, are there inventions or tech commercialization opportunities here for the University?

Dr. Wadsworth:

It is very interesting. Because they are a monopoly, they really don't want to share in some of the proceeds from that kind of collaboration. It turns out, we have some insight into the software, because our Oakridge National Lab under Battelle, I actually wrote some of the early software, was very receptive early on, but now it is a very competitive position. As we make inventions, they will start to. I do think about how to share that intellectual property and, as this competition comes in, it is going to be interesting to see how fast now new advances come in, because these new guys are doing a couple of interesting innovations. I think what we will see is the start of some IP flow.

Dr. Cloyd:

Thank you.

Mr. Wexner:

Janet.

Dr. Reid:

Just to add to what Dr. Wadsworth is speaking of, the surgeon who spoke to us also talked about being able to take data from x-rays and other things and model organs so that surgery can be practiced before it is actually done on the individual patient. That is what we are working on, so there may be ways to look into the technology around that.

Dr. Wadsworth:

Yes, there was a very strong education component and a picture of the device. One test I guess is they are supposed to be able to peel a grape.

Mr. Price:

Yes, on a different note, other than the technology, which was quite impressive, I would like to commend the University, for the record, for being good corporate citizens as illustrated by the activities that are taking place on the east side of Columbus. In terms of that particular program, it is truly making a difference in the lives of the community, and it is showing that the University's commitment to diversity goes beyond the walls of the University.

On a personal note, my two sons used to play in that community when they would come to Columbus on visits to their grandparents' home here in Columbus. I think we just need to sometimes toot our horn about the things that we are doing positively. We are not just reacting to events, but we are actually moving forward and being proactive in terms of changing and making a difference in the lives of the individuals on the east side of Columbus.

Mr. Wexner:

Thank you. I don't know if you want to continue on, Jeff, with the Finance Committee?

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Dr. Wadsworth:

So we met yesterday, the Finance Committee. Four items were presented for discussion and three for action on the consent agenda.

The first was from Mr. Chatas who presented the annual University financial benchmark report. This includes Board defined benchmark institutions as well as comparisons to the top ten public institutions. We have made significant progress overall. There are some areas, this is one of those things that you see greens and you don't discuss those, and you see yellows and you dive in. We do continue to lag behind peer groups in areas such as revenue per student, expenditures per student, and endowment per student. This is a repeating theme we have heard from several of the committees that we have heard and so there is a need for us to expand our efforts to obtain government grants, contract dollars and industry dollars to keep pace with our peer institutions. The strategic plan we heard will endeavor to focus on that. So that was the first report.

The second was Ms. Readey. She presented a construction project status report. This covers all projects under construction with costs in excess of \$20 million. It excludes the Medical Center Expansion, which is reported out to the Medical Affairs Committee. There are six projects under this review, and they each have two measures of traffic lights so all of them are on and on time with one exception. There is a slight pause in the south high rise project. It is green vis-a-vis the budget but it is a little bit behind time and that has to do with some of the geothermal well-drilling issues that have come up. Mr. Fisher knows about them and that is being solved as we move ahead.

The third was the annual waiver report for calendar year 2011. This reflects the number of contracts that we enter into for purchases in excess of \$250,000 that are not competed for various reasons. We take a look at that and we compare it year-over-year. Everything seemed to be appropriate from our point of view and those waivers are in good shape.

And finally, we had an update on the preliminary discussion on tuition and fee planning for fiscal 2013. As a reminder, the state of Ohio has capped resident undergraduate instructional and general fee increases at 3.5%, and the University leadership will work with the committee to present a recommendation to the full Board for tuition and fee rates as well as room and board and user fees at the June Board meeting.

I would like to thank our President, Gordon Gee, for coming in at very late notice to this committee. There was vibrant discussion and President Gee came in and gave a terrific perspective, his perspective, on this topic. That was very, very valuable to us to get, Gordon, so we thank you for doing that because I know you were busy on many other things, but that 10 or 15 minutes really helped give us the right balance.

So we have three items for authorization. One is to increase the Sullivant Hall construction contract appropriately to the next phase. Secondly, there is an authorization for three individuals to be reappointed on the self-insurance board and, finally, there are some proposed revisions to the University Debt Policy. We reviewed the revisions and approved those recommendations.

That concludes my report, Mr. Chairman.

Mr. Wexner:

Thank you, Jeff. Gil...

Dr. Cloyd:

Thank you, Mr. Chairman. Dr. Wadsworth, as I looked at the background material on that in the benchmarking, I have to admit I paused on the expenditures per student when I went through it. I understand in a general context why that is important and why we are

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looking at it, but I think we have to have some caution here, because as we think about enhancing productivity and delivering an ever better quality at ever lower costs, this could be misinterpreted on what is really beneficial because a lot of times, if you are a lot better and you are doing it at a lower cost, I think that is terrific.

Dr. Wadsworth:

Fair comment.

Mr. Wexner:

Anything else? Judge Marbley.

Judge Marbley:

Thank you, Mr. Chairman. As I noted to the Board earlier, we began our Academic Affairs and Student Life Committee meeting yesterday with the report from Dr. J. about the graffiti incident, so I won't go into that in detail.

We then turned our attention to a discussion of plans for enhancing the second-year student experience through a developmental program model. As we all know, we have been working on this for a while. It is one of the most exciting and innovative initiatives that President Gee along with Dr. J. have developed. Dr. J. reminded the committee that the first year retention rates, graduation rates, and sense of engagement with the University are all enhanced when students live on campus. At our February Board meeting, she provided ample evidence of this, and I will just refresh your recollections.

For students who live on campus, the retention rate for those who live on campus one year is 80.4%, whereas for those who live on campus, it is 92%. The graduation rate overall is 79.7%, but for those who have lived on campus for two years it is 88.2%. For those who have ever lived on campus, the graduation rate is 81.4%. For those who have never lived on campus, the graduation rate is 64.7%, so it is important to note these factors. Addressing these factors, as we have in this cutting edge proposal, would help propel the University toward its overarching goal to become a top ten public university over the next ten years.

What is being envisioned at Ohio State is a transformational second-year experience. Dr. J. reported that a two-year experience will be centered on helping students achieve success and would be guided by the following three principals, which I am going to elaborate on momentarily. One is access or academic engagement with the University. The second is a community with a variety of living and learning environments, and third is self-awareness or co-curricular discovery and development.

During the students first year, the emphasis across these principals will be on discovering the University. As many of you know from being on the Board, this is a massive intellectual platform and attention must be given to just finding where everything is. In the second year, the emphasis will be on looking at and toward the future. Targeted programming and resources will be available for students based upon their unique needs at this critical juncture of their education. Many of the programs would occur in the residential community adjacent to the academic core, thereby increasing student-faculty engagement by allowing faculty to work with students within the University's residential communities.

Some of these programs will include, as I told you I would, access, faculty mentors for the students' major, interests, research foci, etc.; academic advising for the major; integration of learning strategies into the major field of study; and study abroad opportunities and world-view discussions with faculty. Indeed, 50% of students self-reported that they never interacted with faculty outside of class. 17% self-reported that

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they actively engage with faculty and 30% sometimes engage, so this access will greatly enhance the student experience.

Secondly, community. Under the rubric of community, there will be an emphasis on developing leadership skills; participating in volunteering and service learning opportunities across campus and beyond; attending smaller, interest-based programs; and engaging in ongoing community service planned by the individual student. With respect to community, 86% of our students said that they were satisfied with the on-campus experience. Those are the students who lived on campus. Of those who lived off campus, 77% said they were satisfied with it.

Mr. Chairman, this might be of particular importance to you, because one of the things that we are going to require you to do as emeritus is to come back and talk to our students in these living and learning environments about how you did. It is similar to when we did the "But For..." program. When we rolled out the "But For..." program, you talked with the students, and I noticed the delight and gleam in your eye when you talked to the students much more so than when you just talk to your fellow Board members.

Then we have self-awareness, career development through preparation and participation in internships, so you can expect a flood of applications to intern out on Morse Road at a certain facility. I won't go into it, but you can expect some people looking to intern with you guys. There will also be intergroup dialogue for appreciation of differences, and I think that we saw the need for that given the diverse group that came in here today in support of the various students. We see that there has already been some intergroup dialogue that appreciates our differences here. And there will also be Student Life programming to support intellectual development, sustainability, and health care. Our students reported at an 82% rate that those who live on campus engaged in self-discovery compared to only 64% of those students who live off campus.

To refine OSU's approach to the second-year experience, Dr. Adams-Gaston and a number of colleagues from across the University have visited several institutions throughout the country to assess their second-year programming and residential experience. I will note, parenthetically, that unlike OSU, most of those have been residential experiences. Ours is a living and learning experience where the programming is the centerpiece as opposed to the residence hall itself.

In addition, feedback has been received from several groups, including faculty, staff, and students. We have two committees that have looked at this programming aspect. The committee was introduced to two faculty members who are part of the faculty think tank, helping to shape the direction of the second-year experience. Dr. Susan Robb Jones, of the College of Education and Human Ecology, discussed the importance of learning environments and conditions that promote the success of all students. Dr. Robert Gustafson, of the College of Engineering, explained the small, team-based academic environment within the College of Engineering. This could not only be a model for our broader efforts across the University, but also be a model for the residential learning experience itself.

Dr. Adams-Gaston concluded by noting that the second-year experience that Ohio State is planning will make our University the nation's only institution to transform the student experience on such scale and such a high level.

The committee then endorsed resolutions establishing the Second-Year Experience Programming; the naming of the Hope's Boutique Fitting Room; a number of routine personnel actions; amendments to the *Rules of the University Faculty* and to the *Code of Student Conduct*; the establishment of doctor of philosophy degree programs in African American and African Studies and in Italian Studies; the establishment of a master of arts and doctor of philosophy degree program in Portuguese; the abolishment of the Department of Aviation and delegation of authority for its academic programs to the Center for Aviation Studies; a change in the name of the Department of Greek and

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Latin to the Department of Classics; a change in the name of the Department of Slavic and East European Languages and Literatures to the Department of Slavic and East European Languages and Cultures; a change in the names of the academic programs in the School of Earth Sciences leading to the bachelor, master, and doctor of philosophy degrees from Geological Sciences to Earth Sciences; and a change in the name of the master of arts and doctor of philosophy degree programs in the Department of Management and Human Resources from Labor and Human Resources to Human Resource Management.

The committee then went into executive session. That concludes my report, Mr. Chairman.

Mr. Wexner:

Thank you. Any other questions, comments? Jack...

Mr. Fisher:

Thank you, Mr. Chairman. I have been sitting here listening to all of these great committee reports, and the opportunity you have to communicate good information, and reflecting on what I have tried to do the last couple of weeks, which has been trying to share with all of you that we have a very wholesome, nutritious, cost-effective product for your eating pleasure called pink slime. I want to reflect back as you think about that how that challenge relates to our strategic plan, our discovery themes, and the impact that we have on world food production and food distribution when we go through a discussion like that, but I do recommend that you not call it pink slime. I also recommend that you ask us how we make hotdogs.

We did have a lot of good information in our committee, though. We welcomed Director David Daniels, the new director of the Ohio Department of Agriculture. We have a lot of collaborative activities going on between our regulatory agency and our food system, both plant and animal areas, and collaboration with veterinary medicine and within our college, so we welcomed Director Daniels to our meeting.

We had an update on student recruitment. The change for quarters to semesters is coming on very nicely, and we were very pleased that the faculty and the students and also industry put a lot of effort into upgrading and looking with some vision at our curriculum as we convert from quarters to semesters. There is a lot of exciting information in the Board books, and I hope you do take time to look at it.

We also heard about all of our study abroad programs. We have both a ten-day and a six-week opportunity for our students. It is very well received. We have scholarships involved to help our students with that international travel, and it is a big part of their student experience and opportunity here at Ohio State.

Last, we had a report on the international project through USAID, a \$24 million research grant in Tanzania. Ohio State has been involved in the world relative to being a land-grant university to the world since 1955. So we built on that experience and the good things that have been done throughout the world. We are excited about this collaboration with five other land-grant institutions with the lead here at Ohio State, and we look for a lot of good results from that international activity.

Thank you, Mr. Chairman.

Mr. Wexner:

Thank you. Questions, comments? Consent agenda.

CONSENT AGENDA

President Gee:

Thank you very much, Mr. Wexner. I appreciate that. It is time for our consent agenda. Today we have a total of 23 resolutions on the consent agenda. We will be taking a separate vote on item number 5; therefore, we are seeking approval for the following:

DEGREES AND CERTIFICATES

Resolution No. 2012-75

Synopsis: Approval of Degrees and Certificates for spring quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 10, 2012, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XLII for background information, page 745.)

NAMING OF THE HOPE'S BOUTIQUE FITTING ROOM

Resolution No. 2012-76

In Hope's Boutique, the Stefanie Spielman Comprehensive Breast Center: Susan T. London Fitting Room

Synopsis: The naming of a fitting room in Hope's Boutique on the first floor of the Stefanie Spielman Comprehensive Breast Center, located at 1145 Olentangy River Road, which is a specialty store catering to cancer patients and survivors.

WHEREAS the Hope's Boutique provides a one-stop shop for women in cancer treatment to find the specialized clothing and body care products they need; and

WHEREAS Kathy and Jay Worly have provided contributions to The Wexner Medical Center at The Ohio State University for The Stefanie Spielman Comprehensive Breast Center; and

WHEREAS Kathy and Jay Worly have provided significant contributions to The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at Ohio State's Wexner Medical Center, including contributions to establish two endowed funds for cancer research: The Jay S. Worly and Kathy T. Worly Endowment Fund for Breast Cancer Research and The Jay S. Worly and Kathy T. Worly Endowment Fund for Lung Cancer; and

WHEREAS Kathy Worly wishes to honor the memory of her sister, Susan T. London, who lost her battle with breast cancer:

NOW THEREFORE

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BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned fitting room in The Stefanie Spielman Comprehensive Breast Center be named the Susan T. London Fitting Room.

PERSONNEL ACTIONS

Resolution No. 2012-77

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 10, 2012, meeting of the Board, including the following Appointments, Appointments of Chairpersons, Professional Improvement Leaves, Professional Improvement Leave, Change in Dates, and Emeritus Titles be approved.

Appointments

Name: VALERIE B. LEE
Title: Vice President for the Office of Outreach and Engagement
Office: Academic Affairs
Effective: March 8, 2012

Name: RICHARD M. GOLDBERG
Title: Professor (The Klotz Chair in Cancer Research #3)
College: Medicine
Term: February 1, 2012, through June 30, 2016

Name: CHARLES J. LOCKWOOD
Title: Professor (The Leslie H. and Abigail S. Wexner Dean's Chair in Medicine)
College: Medicine
Term: April 6, 2012, through August 31, 2016

Name: JULIA R. WHITE
Title: Professor (The Klotz Chair in Cancer Research #2)
College: Medicine
Term: February 6, 2012, through June 30, 2016

Appointments of Chairpersons

DANIEL A. HERMS, Interim Chair, Department of Entomology, effective January 1, 2012, through December 31, 2012.

WALEED A. MUHANNA, Chair, Department of Accounting and Management Information Systems, effective February 1, 2012, through August 31, 2015.

MICHAEL J. OGLESBEE, Chair, Department of Veterinary Biosciences, effective December 1, 2011, through June 30, 2015.

Professional Improvement Leaves

FREDERICK ALDAMA, Professor, Department of English, effective Autumn Semester 2012.

JULIA F. ANDREWS, Professor, Department of History of Art, effective Spring Semester 2013.

PAUL E. BELLAIR, Professor, Department of Sociology, effective Spring Semester 2013.

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CLAUDIA BUCHMANN, Professor, Department of Sociology, effective Autumn Semester 2012 and Spring Semester 2013.

FRANCIS J. DONOGHUE, Professor, Department of English, effective Spring Semester 2013.

PRABIR K. DUTTA, Professor, Department of Chemistry, effective Autumn Semester 2012.

GERALD S. FRANKEL, Professor, Department of Materials Science and Engineering, effective Autumn Semester 2012 and Spring Semester 2013.

JANE HATHAWAY, Professor, Department of History, effective Autumn Semester 2012.

EUGENE W. HOLLAND, Professor, Department of Comparative Studies, effective Autumn Semester 2012 and Spring Semester 2013.

DAVID JACOBS, Professor, Department of Sociology, effective Autumn Semester 2012.

SARAH I. JOHNSTON, Professor, Department of Greek and Latin, effective Autumn Semester 2012.

CHRISTOPHER A. JONES, Professor, Department of English, effective Autumn Semester 2012 and Spring Semester 2013.

BRIAN D. JOSEPH, Distinguished University Professor, Department of Linguistics, effective Autumn Semester 2012.

LISA J. KISER, Professor, Department of English, effective Autumn Semester 2012.

K. ALAN LOPER, Professor, Department of Mathematics (Newark), effective Spring Semester 2013.

J. HUSTON MCCULLOCH, Professor, Department of Economics, effective Autumn Semester 2012 and Spring Semester 2013.

SAM A. MEIER, Professor, Department of Near Eastern Languages and Cultures, effective Autumn Semester 2012 and Spring Semester 2013.

BERYL A. MILLER, Professor, Department of Dance, effective Autumn Semester 2012 and Spring Semester 2013.

TERRELL A. MORGAN, Professor, Department of Spanish and Portuguese, effective Autumn Semester 2012.

MARK A. PITT, Professor, Department of Psychology, effective Spring Semester 2013.

DANIEL T. REFF, Professor, Department of Comparative Studies, effective Autumn Semester 2012.

MICHAEL D. SLATER, Professor, School of Communication, effective Spring Semester 2013.

KRISHNASWAMY SRINIVASAN, Professor, Department of Mechanical and Aerospace Engineering, effective Spring Semester 2013.

JULIA A. WATSON, Professor, Department of Comparative Studies, effective Autumn Semester 2012.

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BRUCE A. WEINBERG, Professor, Department of Economics, effective Autumn Semester 2012 and Spring Semester 2013.

ALEXANDER E. WENDT, Professor, Department of Political Science, effective Autumn Semester 2012.

DAVID D. WOODS, Professor, Department of Integrated Systems Engineering, effective Autumn Semester 2012 and Spring Semester 2013.

JOHN WRIGHT, Professor, Department of Political Science, effective Spring Semester 2013.

SHANG-TIAN YANG, Professor, Lowrie Department of Chemical and Biomolecular Engineering, effective Autumn Semester 2012.

YUAN F. ZHENG, Professor, Department of Electrical and Computer Engineering, effective Autumn Semester 2012.

GREGOR W. ANDERSON, Associate Professor, Department of History, effective Autumn Semester 2012.

FRANCO BARCHIESI, Associate Professor, Department of African American and African Studies, effective Spring Semester 2013.

MIKHAIL BELKIN, Associate Professor, Department of Computer Science and Engineering, effective Autumn Semester 2012.

ALEXANDER BURRY, Associate Professor, Department of Slavic and East European Languages and Literatures, effective Spring Semester 2013.

ROBERT A. COOK, Associate Professor, Department of Anthropology (Newark), effective Autumn Semester 2012 and Spring Semester 2013.

ALCIRA DUENAS, Associate Professor, Department of History (Newark), effective Autumn Semester 2012 and Spring Semester 2013.

MICHAEL C. EDWARDS, Associate Professor, Department of Psychology, effective Autumn Semester 2012 and Spring Semester 2013.

ALAN B. FARMER, Associate Professor, Department of English, effective Autumn Semester 2012 and Spring Semester 2013.

MEOH H. GOH, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Semester 2012 and Spring Semester 2013.

KEITH J. GOOCH, Associate Professor, Department of Biomedical Engineering, effective Autumn Semester 2012.

KAREN GOODSELL, Associate Professor, Department of Evolution, Ecology, and Organismal Biology (Newark), effective Autumn Semester 2012 and Spring Semester 2013.

FRITZ GRAF, Distinguished University Professor, Department of Greek and Latin, effective Autumn Semester 2012.

CHRISTOPHER M. GRIMSLEY, Associate Professor, Department of History, effective Spring Semester 2013.

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ANDREA G. GROTTOLI, Associate Professor, School of Earth Sciences, effective Autumn Semester 2012 and Spring Semester 2013.

JOHN P. HUNTER, Associate Professor, Department of Evolution, Ecology, and Organismal Biology, effective Spring Semester 2013.

PRANAV JANI, Associate Professor, Department of English, effective Spring Semester 2013.

CHRISTINE KEATING, Associate Professor, Department of Women's Gender and Sexuality Studies, effective Autumn Semester 2012 and Spring Semester 2013.

SILVIA KNOBLOCH-WESTERWICK, Associate Professor, School of Communications, effective Spring Semester 2013.

KWAKU L. KORANG, Associate Professor, Department of African American and African Studies, effective Autumn Semester 2012.

LESLIE C. LOCKETT, Associate Professor, Department of English, effective Spring Semester 2013.

CAROLINA LOPEZ-RUIZ, Associate Professor, Department of Greek and Latin, effective Spring Semester 2013.

POK-SANG LAM, Associate Professor, Department of Economics, effective Autumn Semester 2012.

CHAN E. PARK-MILLER, Associate Professor, Department of East Asian Languages and Literature, effective Autumn Semester 2012 and Spring Semester 2013.

MARTIN J. PONCE, Associate Professor, Department of English, effective Autumn Semester 2012 and Spring Semester 2013.

MAUREEN L. RYAN, Associate Professor, Department of Theatre, effective Autumn Semester 2012 and Spring Semester 2013.

JAMES H. SANDERS, Associate Professor, Department of Art Education, effective Autumn Semester 2012 and Spring Semester 2013.

MYTHELI SREENIVAN, Associate Professor, Department of History, effective Spring Semester 2013.

KIA-HUI TAN, Associate Professor, School of Music, effective Autumn Semester 2012 and Spring Semester 2013.

RICHARD E. TORRANCE, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Semester 2012 and Spring Semester 2013.

YUSU WANG, Associate Professor, Department of Computer Science and Engineering, effective Autumn Semester 2012.

LAURA M. WAGNER, Associate Professor, Department of Psychology, effective Spring Semester 2013.

ELIZABETH WEISER, Associate Professor, Department of English (Newark), effective Autumn Semester 2012 and Spring Semester 2013.

MICHAEL W. WHITE, Associate Professor, Department of Linguistics, effective Autumn Semester 2012.

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NINGCHUAN XIAO, Associate Professor, Department of Geography, effective Spring Semester 2013

RONALD X. XU, Associate Professor, Department of Biomedical Engineering, effective Autumn Semester 2012 and Spring Semester 2013.

HUANXING YANG, Associate Professor, Department of Economics, effective Spring Semester 2013.

MICHAEL A. NEBLO, Assistant Professor, Department of Political Science, effective Autumn Semester 2012 and Spring Semester 2013.

Professional Improvement Leave, Change

LIANA C. SAYER, Associate Professor, Department of Sociology, effective Autumn Quarter 2011, and Winter Quarter 2012.

Emeritus Titles

PAUL A. BECK, Department of Political Science, with the title Professor Emeritus, effective July 1, 2012.

WILLIAM R. CHILDS, Department of History, with the title Professor Emeritus, effective July 1, 2012.

ROBERT S. COLEMAN, Department of Chemistry, with the title Professor Emeritus, effective October 1, 2012.

RICHARD DAVIS, Department of Near Eastern Languages and Cultures, with the title Professor Emeritus, effective July 1, 2012.

IRENE I. DELIC, Department of Slavic and East European Languages and Cultures, with the title Professor Emeritus, effective October 1, 2012.

SUSAN W. FISHER, Department of Entomology, with the title Professor Emeritus, effective April 1, 2012.

JEAN-MICHEL GULDMANN, Knowlton School of Architecture, with the title Professor Emeritus, effective July 1, 2012.

MASANORI HASHIMOTO, Department of Economics, with the title Professor Emeritus, effective July 1, 2012.

DONALD R. HAURIN, Department of Economics, with the title Professor Emeritus, effective July 1, 2012.

KENNETH C. JEZEK, School of Earth Sciences, with the title Professor Emeritus, effective July 1, 2012.

STANLEY K. LAUGHLIN, Moritz College of Law, with the title Professor Emeritus, effective April 1, 2012.

TERESA M. MENSING, School of Earth Sciences (Marion), with the title Professor Emeritus, effective July 1, 2012.

PAUL NEVAI, Department of Mathematics, with the title Professor Emeritus, effective April 1, 2012.

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ROBERT D. NEWCOMB, College of Optometry, with the title Professor Emeritus, Clinical, effective June 1, 2012.

STEPHEN F. ROSENSTIEL, College of Dentistry, with the title Professor Emeritus, effective April 1, 2012.

ROBERT L. RUBERG, Department of Plastic Surgery, with the title Professor Emeritus, effective July 1, 2012.

JOHN W. SIMPSON, Knowlton School of Architecture, with the title Professor Emeritus, effective July 1, 2012.

ELLIOT E. SLOTNICK, Department of Political Science, with the title Professor Emeritus, effective April 1, 2012.

BRUCE W. TUCKMAN, School of Educational Policy and Leadership, with the title Professor Emeritus, effective July 1, 2012.

JOHN W. DIMMICK, School of Communication, with the title Associate Professor Emeritus, effective April 1, 2012.

CLARK A. MOUNT-CAMPBELL, Department of Integrated Systems Engineering, with the title Associate Professor Emeritus, effective April 1, 2012.

GENE E. MUMY, Department of Economics, with the title Associate Professor Emeritus, effective July 1, 2012.

DONA S. STRALEY, University Libraries, with the title Associate Professor Emeritus, effective April 1, 2012.

LESLIE W. TANNENBAUM, Department of English, with the title Associate Professor Emeritus, effective July 1, 2012.

SHARON A. WEST, School of Communications, with the title Associate Professor Emeritus, effective July 1, 2012.

RESOLUTIONS IN MEMORIAM

Resolution No. 2012-78

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Beatrice J. Cleveland

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 14, 2012, of Beatrice J. Cleveland, Professor Emeritus in the Ohio State University Extension.

Professor Cleveland was born September 19, 1920, in Delaware, Ohio. She received a Bachelor of Science in Home Economics degree in 1942 from The Ohio State University, and earned a Master of Science degree in extension administration in 1957 from the University of Wisconsin.

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Bea began her Extension career in Ohio in 1945 as the home demonstration agent in Madison County. In 1952, she became the assistant state leader for 4-H on the Columbus campus. She became the associate state leader for 4-H in 1971 and held that position until her retirement.

Bea Cleveland was a mentor and friend who made a tremendous positive difference in the lives of those with whom she worked in 4-H and at The Ohio State University, and in her numerous volunteer roles.

Bea served as an OSU Extension faculty member at Ohio State for 32 years. When she retired in 1977, her duties included overseeing the International 4-H Youth Exchange program and 4-H faculty leadership for the Ohio 4-H Foundation, directing State 4-H Leadership Camp, supervising the Ohio State Fair 4-H non-livestock program, and a host of other responsibilities. She also served on the National 4-H Foundation Board of Trustees and chaired the Extension Committee on Organization and Policy's National Teenage Nutrition Committee.

After her retirement, Professor Cleveland raised millions of dollars for Ohio 4-H and for colleges of The Ohio State University. For example, she founded the A. B. Graham Club for the Ohio Foundation and the College of Human Ecology's Diamond Club, and personally contacted and solicited many of the charter members.

Among her many honors are membership in the National 4-H Hall of Fame, the Ohio 4-H Hall of Fame, the Ohio Women's Hall of Fame, the Ohio State Fair Hall of Fame, the Ohio Agricultural Hall of Fame, and the OSU College of Education and Human Ecology Hall of Fame. She was the 2000 Ohio 4-H "Celebration of Youth" honoree, and the winner of the OSU Everett D. Reese Medal of Philanthropy (Ohio State's highest recognition awarded to fund-raising volunteers). She was honored in June 2010 by the naming of the "Bea Cleveland Board Room" within The Nationwide and Ohio Farm Bureau 4-H Center on the Columbus campus.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Beatrice J. Cleveland its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Rocco D. D'Angelo

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 28, 2011, of Rocco D. D'Angelo, Professor Emeritus in the College of Social Work.

Professor D'Angelo earned numerous degrees, including his bachelor's degree from City College of New York and his master's degree from New York University. He furthered his education at Ohio University, receiving his master's degree in economics and his doctoral degree in education administration.

Prior to his time at The Ohio State University College of Social Work, Professor D'Angelo was the director of Admissions and Scholarships at New York University. He worked with the NAACP in the City of Orange, New Jersey, to fight school segregation and ultimately served on an advisory council to oversee the city's school restructuring process. He served as president of the North New Jersey Chapter of the National Association of Social Workers in 1965 and 1966, and was appointed as a career consultant to the U.S. Peace Corps.

Upon joining OSU's College of Social Work faculty in 1966, Professor D'Angelo served as Graduate Admissions director and taught in the research and social policy curriculum areas. He engaged in a line of research with high-risk adolescents and their families. His

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research was funded by the Junior League, the Columbus Foundation, and the College of Administrative Science Research Division. He also maintained a clinical practice at the Interfaith Counseling Center.

Dr. D'Angelo was published numerous times in refereed journals and was frequently sought out by local radio and television for his expertise. He served on boards of social agencies and was appointed consultant to Mayor Tom Moody to mediate problems in the Columbus Ombudsman's Office.

Professor D'Angelo served on several committees at Ohio State and was selected as the Social Work liaison for the University's General Education Curriculum (GEC) Council. His work in redesigning social work and GEC curriculum contributed to a dramatic enrollment expansion in Social Work.

Professor D'Angelo retired in 1992, but continued to teach primarily GEC courses in the College until very recently.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Rocco D. D'Angelo its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John B. Gabel

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 7, 2012, of John B. Gabel, Professor Emeritus in the Department of English.

Professor Gabel was a 1948 graduate of Parkesburg High School (Pennsylvania), and The Ohio State University where he earned a Bachelor of Arts degree in 1954. He later earned a Master of Arts degree from Wheaton College in 1956 and a Ph.D. degree from Ohio State in 1961. After serving as a member of the University of Illinois Department of English from 1961-1965, Professor Gabel returned to the English department of his alma mater.

Professor Gabel was a notable scholar of both the Bible and Renaissance literature. He co-authored the influential *The Bible as Literature: An Introduction*, which has gone through a number of editions and remains in print. He worked on early Tudor Humanist writers and translators, and contributed a notable edition of George Chapman's two-part play, *The Conspiracy and Tragedy of Charles, Duke of Byron*.

Professor Gabel was known for his good humor and inclusive nature, serving as an exemplary mentor and friend to many fellow faculty and students throughout his distinguished career. His scholarship, his editing (both formal and informal), and his teaching were characterized by his powerful intellect, his unceasing intellectual curiosity, his generous spirit, and the most careful application of those attributes. He was a model University citizen, always applying himself where needed; it was in that spirit that he became chairman of English, guiding the Department through the tumultuous 1970's with a capacious sense of fairness and an always steady hand. He was later acting dean of the Graduate School, and served on search committees for the dean of the College of Humanities and for the president of the University. All of these skills and talents came together when he was asked to write the official history of President Edward H. Jennings's tenure in office.

Professor Gabel was for many years an active member of various OSU organizations and associations, including Friends of the Libraries and WOSU, The Faculty Club, the President's Club, the Alumni Association, OSURA, and Phi Beta Kappa. He was a long-time member of Whigs and Tories and the Sunday Evening Discussion Group. He also

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belonged to the Funeral Consumers Alliance of Central Ohio and the National Parkinson Foundation of Central and Southeast Ohio.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus John B. Gabel its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Weldon A. Kefauver

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 20, 2011, of Weldon A. Kefauver, Director of The Ohio State University Press Emeritus.

Weldon Kefauver graduated from Bexley High School in 1946 and earned a Bachelor of Arts degree in English from The Ohio State University in 1949. Mr. Kefauver served his country in the U.S. Army during W.W. II.

As the director of The Ohio State University Press, Mr. Kefauver was most proud of publishing "...*And Ladies of the Club*" by Helen Hooven Santmeyer. This book reached the number one position on *The New York Times* best seller list in 1984. He retired from Ohio State in October of 1984.

He was president of the Association of American University Presses from 1977-1978. Mr. Kefauver was the recipient of The Ohio State University Centennial Service award among others.

On behalf of the University community, the Board of Trustees expresses to the family of Director Emeritus Weldon A. Kefauver its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Tony J. Peterle

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 15, 2011, of Tony J. Peterle, Professor Emeritus in the Department of Evolution, Ecology, and Organismal Biology.

Professor Peterle was born on July 7, 1925, and raised in Cleveland, Ohio. He enlisted in the U.S. Army during the midst of World War II. He saw action as a member of the 10th Mountain Division in Italy and in Germany, was wounded, captured, and awarded the Purple Heart following his liberation by General Patton's Army in 1945.

Professor Peterle earned his B.S. degree from Utah State University in 1949 and conducted his dissertation research on sharp-tailed grouse ecology at the University of Michigan, graduating in 1954. He served as a research biologist with the Michigan Department of Conservation and conducted research on red grouse in Scotland under a Fulbright Scholarship with Professor Wynne-Edwards at Aberdeen University before coming to Ohio State in 1959 as leader of the Ohio Cooperative Wildlife Research Unit. He was promoted to professor in 1967 and subsequently appointed as the first chairman of the Department of Zoology in the newly reorganized College of Biological Sciences in 1969, a position he held until 1981.

From the outset, Professor Peterle's career at Ohio State was marked by vision and innovation. He was among the first to apply radioactive tracer technology to understanding

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the movement and bioaccumulation of pesticides such as DDT and DDE in ecosystems. His publications and testimony before Congressional hearings contributed to the body of evidence that, in 1969, prompted the passage of legislation that banned the use of DDT and related pesticides in the United States. He was a true pioneer and leader in environmental toxicology as evidenced in his authorship of a textbook and 30 peer-reviewed publications in that field alone. Dr. Peterle was a teacher and mentor who led by example and had high expectations for himself and his students, including some 50 M.S. and Ph.D. graduates. During his 12-year chairmanship, the Department grew to national prominence, particularly in wildlife conservation, behavioral ecology, and aquatic biology.

Professor Peterle made significant contributions to the growth and prominence of The Wildlife Society (TWS) as a leading scientific organization in wildlife conservation. He served twice as editor of the *Journal of Wildlife Management* and was elected president of TWS. He was personally responsible for the emergence of TWS in international affairs through his advocacy and leadership of the International Congress of Game Biologists. He brought recognition to Ohio State through high-profile service to the National Academy of Sciences, National Fish and Wildlife Resources Research Council, the U.S. Environmental Protection Agency, and the National Association of State Universities and Land-grant Colleges. In recognition of his scientific achievements and leadership Tony was presented with the Leopold Award by TWS in 1990. This was perhaps his most cherished honor, because in many ways his career, philosophy, and many talents emulated those of Aldo Leopold, the author of *A Sand County Almanac*.

Professor Peterle was a role model to his many students and colleagues who loved and admired this humble man of great achievement and enormous generosity.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Tony J. Peterle its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William R. Riley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 28, 2011, of William R. Riley, Associate Professor Emeritus in the Department of Physics.

Professor Riley was associated with the OSU Department of Physics beginning as a student in 1949. He received a B.A. degree from Hiram College in 1944 after which time he served as an ensign and lieutenant JG in the U.S. Navy from 1944-1946. He earned three degrees from Ohio State: B.S. (1951), M.A. (1952), and Ph.D. (1959). While in graduate school, he was a graduate assistant and lecture demonstration assistant. He joined the Department of Physics faculty after earning his Ph.D.

He was devoted to the teaching of physics and the training of physics teachers, dedicating his time and energy to the advancement of techniques, content, and the value of the education process. He received 22 peer-reviewed grants from the National Science Foundation, 20 of which were for In-Service Institutes to train secondary school science teachers each Saturday morning during the academic year. The other two were for special summer programs, one for secondary school science teachers, and one for college and university physics teachers in the U.S. and beyond.

In 1962, Professor Riley provided material assistance to Professor Franklin Miller, Jr. of Kenyon College in the making of several of his 19 brief silent film loops for classroom demonstrations. Miller's NSF-supported grant was accomplished primarily using OSU's Physics Department facilities and equipment. These film loops give classroom demonstration of phenomena too difficult, dangerous, or time consuming to be done live.

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This work with Professor Miller led to Dr. Riley's being appointed to the American Association of Physics Teachers' (AAPT) Committee on Visual Aids. He directed AAPT's International Film Loop Competitions III and IV and coordinated the Regional International Bi-Centennial Science Film Show held at OSU in 1976. From July 1969 to January 1976, he served as Film Review Editor for the *American Journal of Physics*.

In 1964 Bill was among four OSU physicists chosen to be consultants for Summer Institutes of Physics for college professors in India. Over the next several years Bill assumed a variety of roles in India being funded by the NSF, the OSU College of Education, and the Government of India, all aimed at improving the quality of science teaching in India.

For the last 15 years of his teaching career, he served as the course supervisor for the pre-professional undergraduate physics course sequence averaging 1,500 students per quarter across multiple lecture times and many recitation and lab sections. In addition to his administrative, lecture, and recitation responsibilities associated with this role, he actively served in the tutor room. He retired in 1987 and was granted emeritus status. In the spring of 2011, he was honored with the establishment of the William R. Riley Excellence in Teaching Physics Award in the Department of Physics.

Bill was an active member of the University Community Association and Indianola Forest Association and served on the Campus Partners Safety Committee. He also devoted his time and energy to the University Baptist Church, having sung in the choir and served multiple terms on the various boards and committees of this congregation that is active in the University community.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus William R. Riley its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Susann Erwin Rimer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 28, 2012, of Susann Erwin Rimer, Instructor Emeritus in the Ohio State University Extension.

Ms. Rimer was born March 15, 1946 in Dover, Ohio. She received her Bachelor of Science degree in home economics in 1969 from Ohio University, and a Master of Science degree in 1980 in education from Wright State University.

Susann began her Extension career in Ohio in 1982 as the county extension agent-4-H in Trumbull County. In 1986 she became the home economics agent in Coshocton County and also served Holmes County as the extension agent for home economics. She later added Stark County to her responsibilities. Her last Extension position held was as the extension agent-4-H in Columbiana County, and she retired from this position in August 1998.

Ms. Rimer's work with 4-H youth educational programs, nutrition projects, and family resource management projects and workshops proved that she was a truly dedicated teacher for Extension clientele. She was a member of and served on many committees of several professional organizations. She enjoyed playing bridge, gardening, and bird watching.

On behalf of the University community, the Board of Trustees expresses to the family of Instructor Emeritus Susann Erwin Rimer its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of

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Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Carolyn A. Romshe

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 18, 2012, of Carolyn A. Romshe, Associate Professor Emeritus in the Department of Pediatrics.

Dr. Romshe held a Bachelor of Science degree in medical technology from The Ohio State University, and received her M.D. degree from OSU as well. She completed her pediatric internship at St. Louis Children's Hospital and Washington University. She served her pediatric residency and pediatric endocrinology fellowships at Columbus Children's Hospital.

Dr. Romshe joined the faculty at Ohio State in the Department of Pediatrics in 1971. She was a strong clinician in the field of pediatric endocrinology. Her academic interests focused primarily on metabolic aspects of Reye Syndrome, growth hormone disturbances, and adrenal insufficiency. She was enthusiastic about clinical care and teaching, and enjoyed her opportunities to work with Ohio State University medical students and pediatric residents at Columbus Children's Hospital.

Professor Romshe was an avid supporter and fan of The Ohio State University. She was a life member of its Alumni Association. Upon her retirement from the College of Medicine in 1995, she became an Associate Professor Emeritus in the Department of Pediatrics.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Carolyn A. Romshe its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Jeanette M. Zupancic

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 17, 2011, of Jeanette McCleery Zupancic, Assistant Professor Emeritus in the College of Social Work.

After earning her Master of Social Work degree, Professor Zupancic worked in child welfare as Social Work director in the Juvenile Diagnostic Center, and then as director of casework for Franklin County Children's Services. She was instrumental in changing decades-old practices of warehousing children in Fairfield County, Ohio, and was a pioneer in the emphasis of child development and protection within the family context. Professor Zupancic's efforts challenged political, legal, and medical prejudices that had allowed the continuation of outmoded practices and thinking about child welfare.

Professor Zupancic championed the need to employ highly skilled social workers. She also sought out funding for the development of day care centers for low income families. Her activism included the upgrading of staff credentials, attention to early childhood education curricula, and continuing education for all staff. In addition, Professor Zupancic promoted special education services for the disadvantaged and "reaching out" techniques to parents. She trained and supervised social workers in assessing needs and in maintaining family integration in place of irrevocable foster care and institutional placements.

Professor Zupancic joined the faculty of The Ohio State University College of Social Work in 1960 as an assistant professor. She went on to serve as director of the Undergraduate Social Work program and was awarded tenure by 1964. In her 25-year career at the

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University, she taught both undergraduate and graduate level courses and was lauded for redesigning courses in social work practice.

Professor Zupancic's professional affiliations included membership in the National Association of Social Workers, service on the Board of the Travelers Aid Society, the advisory board of the Rosemont Center, and the First Community Church Counseling Center. Colleagues said that in all her efforts, Professor Zupancic demonstrated, "...unusual leadership qualities...conscientiousness in completing challenging tasks...and great compassion for people and personal dignity."

On behalf of the University community, The Board of Trustees expresses to the family of Assistant Professor Emeritus Jeanette M. Zupancic its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2012-79

Synopsis: Proposal to amend the *Rules of the University Faculty*.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on February 16, 2012:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Rules of the University Faculty* are hereby approved as recommended by the University Senate.

(See Appendix XXXII for background information, page 645.)

AMENDMENTS TO THE CODE OF STUDENT CONDUCT

Resolution No. 2012-80

Synopsis: Approval of the attached amendments to the *Code of Student Conduct* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Code of Student Conduct* as approved by the University Senate; and

WHEREAS the Council on Student Affairs has reviewed and approved said revisions to the *Code of Student Conduct*; and

WHEREAS the proposed changes in the *Code of Student Conduct* were approved by the University Senate at its March 15, 2012, meeting:

NOW THEREFORE

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BE IT RESOLVED, That the attached amendments to the *Code of Student Conduct* be adopted as recommended by the University Senate.

(See Appendix XXXIII for background information, page 647.)

**ESTABLISHMENT OF A DOCTOR OF PHILOSOPHY (PH.D.) DEGREE
PROGRAM IN AFRICAN AMERICAN AND AFRICAN STUDIES**

Resolution No. 2012-81

Synopsis: Proposal to establish a Doctor of Philosophy (Ph.D.) degree program in African American and African Studies in the Department of African American and African Studies in the College of Arts and Sciences.

WHEREAS the absence of a Ph.D. degree program has affected the ability of the Department of African American and African Studies to provide its undergraduate majors and Master of Arts (M.A.) degree students a path to a terminal degree, and has limited its competitive position in student recruitment; and

WHEREAS the program will enhance the University's commitment to interdisciplinary activity, illuminate the global realities of the African world through a complex and multi-layered perspective, and will incorporate rigorous theoretical and conceptual engagement with the production of original research; and

WHEREAS the program will have three areas of concentration: African American Studies, African Studies, and Comparative African Diaspora Studies, and students will select a focus area, Cultural Studies or Social Studies; and

WHEREAS the proposal has the support of the Department faculty, and of the leadership of the College of Arts and Sciences; and

WHEREAS the proposal was reviewed by the Graduate Council and the Council on Academic Affairs, and approved by the University Senate at its meeting on February 16, 2012:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Doctor of Philosophy (Ph.D.) degree program in African American and African Studies is hereby approved, effective upon the approval by the Ohio Board of Regents.

**ESTABLISHMENT OF A DOCTOR OF PHILOSOPHY (PH.D.)
DEGREE PROGRAM IN ITALIAN STUDIES**

Resolution No. 2012-82

Synopsis: Proposal to establish a Doctor of Philosophy (Ph.D.) degree program in Italian Studies in the Department of French and Italian in the College of Arts and Sciences.

WHEREAS the Department of French and Italian can provide a rigorous, innovative doctoral program in Italian Studies, competitive with any in North America, a program that integrates the most recent developments in the fields of interdisciplinary area studies including linguistics, language pedagogy, history, film studies, and literary and cultural studies, with other academic programs at the University; and

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WHEREAS the program will enhance the Department's ability to attract and retain the best research and teaching faculty in Italian Studies, and retain students to do advanced graduate work but who now leave because there is no such program in Ohio; and

WHEREAS the University has distinctive resources to help support the program, including the excellent, growing library collections in Italian, and the World Media and Culture Center; and the Department can build on established associations with units/programs such as: the Center for Medieval and Renaissance Studies, the Center for the Study of Religion, and the Film Studies program; and

WHEREAS the program will be anchored by a set of core courses, and have substantial disciplinary/interdisciplinary options included; and

WHEREAS the proposal has the support of the Department faculty, and of the leadership of the College of Arts and Sciences; and

WHEREAS the proposal was reviewed by the Graduate Council and the Council on Academic Affairs, and approved by the University Senate at its meeting on February 16, 2012:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Doctor of Philosophy (Ph.D.) degree program in Italian Studies is hereby approved, effective upon the approval by the Ohio Board of Regents.

ESTABLISHMENT OF A MASTER OF ARTS (M.A.) AND DOCTOR OF PHILOSOPHY (PH.D.) DEGREE PROGRAMS IN PORTUGUESE

Resolution No. 2012-83

Synopsis: Proposal to establish a Master of Arts (M.A.) and Doctor of Philosophy (Ph.D.) degree programs in Portuguese in the Department of Spanish and Portuguese in the College of Arts and Sciences.

WHEREAS given the growing prominence of Portuguese as a global language, the seventh most common language spoken in the world and the second most common Romance language, and Brazil's rising international standing, there is a need for expertise gained through graduate education in Portuguese language, and the language and literatures of the Portuguese-speaking world; and

WHEREAS the Department of Spanish and Portuguese is ready to build on the research and teaching strengths of its current Portuguese faculty, and now complement its undergraduate offerings in Portuguese with new graduate programs in Portuguese, Master of Arts and Doctor of Philosophy; and

WHEREAS the program will help enhance the University's growing internationalization efforts, and its interdisciplinary nature will enhance relationships with other University centers and programs such as Latin American Studies, Folklore, Jewish Studies, and African Studies, as well as programs in related departments and schools; and

WHEREAS the program will help attract and retain the best faculty in Portuguese-language literature and culture, and retain students interested in a graduate degree in Portuguese, but who leave Ohio because there is no such program in the State; and

WHEREAS it will be a direct-admit Ph.D. program that includes a set of 4 core courses and will have a comparative, transnational approach, and be distinctive by training students to appreciate Portuguese as a world language, and by emphasizing the unique strengths of

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the Department in Brazilian colonial studies, Brazilian film, and comparative Luso-Hispanic studies; and

WHEREAS the proposal has the support of the Department faculty, and of the leadership of the College of Arts and Sciences; and

WHEREAS the proposal was reviewed by the Graduate Council and the Council on Academic Affairs, and approved by the University Senate at its meeting on February 16, 2012:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Master of Arts (M.A.) and Doctor of Philosophy (Ph.D.) degree programs in Portuguese is hereby approved, effective upon the approval by the Ohio Board of Regents.

**ABOLISHMENT OF THE DEPARTMENT OF AVIATION
AND DELEGATION OF AUTHORITY FOR ITS ACADEMIC
PROGRAMS TO THE CENTER FOR AVIATION STUDIES**

Resolution No. 2012-84

Synopsis: Proposal to abolish the Department of Aviation and delegate the authority for its academic programs to the Center for Aviation Studies in the College of Engineering.

WHEREAS the Department of Aviation was established in 2005, after having "section" status in the Department of Aerospace Engineering, Applied Mechanics, and Aviation, and has carried out its education and service missions: providing academic instruction and offering undergraduate majors in the technical, business, and policy topics associated with three colleges, and operating and managing the University's flight education programs and The Ohio State University Airport; and

WHEREAS there was a reduction in full-time faculty in the Department and it became clear that increasing the size of the faculty to justify independent department status would be difficult; and after exploring several options, a College Task Force recommended that Aviation cease to be an independent department; and

WHEREAS the College Committee on Academic Affairs approved the proposal to assign the responsibility of the Department's undergraduate programs to a new college center; and in April 2011 a Memorandum of Understanding was approved for the transfer of the remaining faculty member to the Department of Civil and Environmental Engineering and Geodetic Sciences; and

WHEREAS in June 2011, the College of Engineering, adhering to Faculty Rule 3335-3-36 (B) 2, established a college center, the Center for Aviation Studies, that would administer the academic programs; and

WHEREAS in accordance with Faculty Rule 3335-3-37, the Council on Academic Affairs appointed an ad hoc committee to review the formal proposal to abolish the Department and assign responsibility of the academic programs to the new Center, and following a thorough review to ensure adherence to all necessary components associated with such an action, unanimously endorsed the proposal; and

WHEREAS the proposal has the support of the College of Engineering; and

WHEREAS the proposal was reviewed by the Faculty Council, the Council on Academic Affairs, and the University Senate Steering Committee, and approved by the University Senate at its meeting on February 16, 2012:

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NOW THEREFORE

BE IT RESOLVED, That the proposal to abolish the Department of Aviation and the delegation of authority of its academic programs to the Center for Aviation Studies in the College of Engineering is hereby approved, effective immediately.

**CHANGE IN DEPARTMENT NAME FROM THE DEPARTMENT OF
GREEK AND LATIN TO THE DEPARTMENT OF CLASSICS**

Resolution No. 2012-85

Synopsis: Proposal to change the name of the Department of Greek and Latin to the Department of Classics.

WHEREAS the Department has had the name Greek and Latin since 1996, when the former Department of Classics merged with the Program in Modern Greek, and when, nationally, other departments that experienced similar mergers, also changed their names; and

WHEREAS the term Greek and Latin does not adequately describe the academic unit as a scholarly community, it is not primarily a language department, but one where the study of ancient languages provides access to the broader area of Greco-Roman antiquity; and

WHEREAS the current Department name is confusing to prospective students who assume the Department may in some way be lacking in the area of classical studies or classics; and

WHEREAS the names of the current undergraduate and graduate degree programs will not change; and

WHEREAS the proposal has the unanimous support of the Department faculty, and of the leadership of the College of Arts and Sciences; and

WHEREAS the proposal was reviewed by the Council on Academic Affairs, and approved by the University Senate at its meeting on February 16, 2012:

NOW THEREFORE

BE IT RESOLVED, That the proposal to change the name of the Department of Greek and Latin to the Department of Classics is hereby approved, effective immediately.

**CHANGE IN NAME OF THE DEPARTMENT OF SLAVIC AND EAST EUROPEAN
LANGUAGES AND LITERATURES TO THE DEPARTMENT OF SLAVIC AND EAST
EUROPEAN LANGUAGES AND CULTURES**

Resolution No. 2012-86

Synopsis: Proposal to change the name of the Department of Slavic and East European Languages and Literatures to the Department of Slavic and East European Languages and Cultures with related name changes for its undergraduate minor and Master of Arts and Doctor of Philosophy academic programs.

WHEREAS following a recent departmental program review that included an internal self-study and an evaluation by an external review committee with the recommendation that the Department alter its name so as to reflect more accurately its new orientation; and

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WHEREAS after considerable debate among the faculty regarding what name would best characterize the Department's current and future activities, there resulted a majority vote in favor of this name; and

WHEREAS the proposal for the change has the support of the College of Arts and Sciences; and

WHEREAS the proposals for the degree programs were reviewed by the Graduate Council and the Council on Academic Affairs, and approved by the University Senate at its meeting on March 15, 2012:

NOW THEREFORE

BE IT RESOLVED, That the proposal to change the name of the Department of Slavic and East European Languages and Literatures to the Department of Slavic and East European Languages and Cultures, with related name changes for its undergraduate minor and Master of Arts and Doctor of Philosophy academic programs, is hereby approved, effective upon the approval by the Ohio Board of Regents.

CHANGE IN NAMES OF THE ACADEMIC PROGRAMS IN THE SCHOOL OF EARTH SCIENCES LEADING TO THE BACHELOR, MASTER, AND DOCTOR OF PHILOSOPHY DEGREES, FROM GEOLOGICAL SCIENCES TO EARTH SCIENCES

Resolution No. 2012-87

Synopsis: Proposal to change the names of the academic programs leading to the Bachelor of Arts and Bachelor of Science (and related undergraduate minors), Master of Science, and Doctor of Philosophy degrees from Geological Sciences to Earth Sciences, in the School of Earth Sciences in the College of Arts and Sciences.

WHEREAS the School of Earth Sciences was established by the Board of Trustees on July 7, 2006, but the academic programs leading to the Bachelor of Arts, Bachelor of Science, Master of Science, and Doctor of Philosophy retained the name of the department from the which the school had emerged, Geological Sciences; and

WHEREAS the School determined that as part of the semester conversion process, it would now align the name of its degree programs with the name of its School; and

WHEREAS the Bachelor of Arts, Master of Science, and Doctor of Philosophy degree programs were converted with minimal changes, and the Bachelor of Science was re-envisioned but emphasizes areas within the School that reflect the breadth of content and interests of the faculty; and

WHEREAS the proposal for the change has the support of the School's faculty, and of the College of Arts and Sciences; and

WHEREAS the proposals for the degree programs were reviewed by the Graduate Council and the Council on Academic Affairs, and approved by the University Senate at its meeting on March 15, 2012:

NOW THEREFORE

BE IT RESOLVED, That the proposal from the School of Earth Sciences to change the names of its degree programs leading to the Bachelor of Arts and Bachelor of Science (and related undergraduate minors) and Master of Arts and Doctor of Philosophy, from Geological Sciences to Earth Sciences is hereby approved, effective upon the approval by the Ohio Board of Regents.

CHANGE IN NAMES OF THE MASTER OF ARTS AND DOCTOR OF PHILOSOPHY DEGREE PROGRAMS IN THE DEPARTMENT OF MANAGEMENT AND HUMAN RESOURCES FROM LABOR AND HUMAN RESOURCES TO HUMAN RESOURCE MANAGEMENT

Resolution No. 2012-88

Synopsis: Proposal to change the names of the Master of Arts and Doctor of Philosophy degree programs from Labor and Human Resources to Human Resource Management in the Department of Management and Human Resources within The Max M. Fisher College of Business.

WHEREAS the current name does not reflect the shift in the field from a focus on labor relations to a focus on human resource management, with its emphasis on both union and non-union employees, and does not encompass the shift to the proactive and strategic management of all employees; and

WHEREAS other institutions with programs such as those in this College have started to shift to the more contemporary title, and the leading professional organization is named Society for Human Resource Management; and

WHEREAS the proposal for the change has the support of the Department's faculty and the Fisher College of Business Executive Committee and faculty; and

WHEREAS the proposals for the degree programs were reviewed by the Graduate Council and the Council on Academic Affairs, and approved by the University Senate at its meeting on March 15, 2012:

NOW THEREFORE

BE IT RESOLVED, That the proposal from the Department of Management and Human Resources, Fisher College of Business, to change the names of the Master of Arts and Doctor of Philosophy degree programs from Labor and Human Resources to Human Resource Management is hereby approved, effective upon the approval by the Ohio Board of Regents.

APPROVAL OF A TRANSFORMATIONAL TWO-YEAR RESIDENTIAL EXPERIENCE

Resolution No. 2012-89

Synopsis: Approval of a transformational two-year residential experience programming model.

WHEREAS President Gee has articulated a clear vision for a two-year on-campus residency requirement; and

WHEREAS multiple studies have shown that on-campus residency leads to more positive living and learning outcomes for undergraduate students; and

WHEREAS the University is committed to enhancing student access to faculty and academic resources; and

WHEREAS the University intends to focus on student development as part of a larger community, emphasizing leadership and service; and

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WHEREAS the University intends to focus on individual development in many aspects, with application of career growth and global citizenry; and

WHEREAS the University is committed to taking a leading role across the country in developing an innovative residential experience for second-year students; and

WHEREAS the University has designed a transformational residency programming conceptual model aimed at achieving these goals; and

WHEREAS the University is committed to the launch of the second-year programming and further planning and development of the link from programming to physical space:

NOW THEREFORE

BE IT RESOLVED That the Second Year Experience Conceptual Programming Model is approved and the Board hereby requests that a full report regarding a detailed integrated physical planning effort that links these programmatic goals to the University's North Campus Corridor be prepared for presentation to the Board at its August 2012 meeting.

(See Appendix XXXIV for background information, page 665.)

AMENDMENT OF THE UNIVERSITY DEBT POLICY

Resolution No. 2012-90

Synopsis: Amendment of the University's Debt Policy is proposed.

WHEREAS the Board of Trustees, from time to time, has adopted specific policies governing various aspects of the management and use of University debt in the form of bonds, internal loans, lines of credit, and leases; and

WHEREAS there is a need for comprehensive policies to provide for the overall management of University debt; and

WHEREAS there is need to modify the comprehensive policies on occasion:

NOW THEREFORE

BE IT RESOLVED, That the revised University Debt Policy be adopted by the Board of Trustees and implemented by the University Treasurer and/or Senior Vice President for Business and Finance as authorized, effective immediately, as follows:

I. Principles Regarding Use of University External Debt

- A. Access to University issued debt is not an entitlement. Debt will be granted only to those projects approved through the University's capital process and initiatives consistent with the Academic Plan and University's Strategic Goals.
- B. No debt can be issued without prior recommendation by the Senior Vice President for Business and Finance (CFO), and the Vice President of Financial Services (Treasurer), and approval by the Board of Trustees.
- C. The University seeks to maintain a credit rating of at least AA or its equivalent.
- D. The University should seek to limit debt service payments to no more than 5% of annual operating expenditures.
- E. The University should utilize variable rate debt consistent with market conditions.

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- F. Capitalization of interest is discouraged.
- G. All debt issued on behalf of a project sponsored by a unit shall include an approved business plan as part of a signed Memorandum of Understanding (MOU) that specifies how the debt service will be paid.
- H. The benefiting unit shall be responsible for the repayment of debt and associated costs.
- I. Refinancing of debt is permissible if the present value savings is at least three percent.
- J. No project will proceed to design unless 10% of total project budget is available to fund design costs. No project will proceed to construction until 75% of the written pledges, cash receipts, or other acceptable guarantees have been received in accordance with guidelines developed by the University.

II. Principles Regarding the Use of the Internal Bank

- A. Internal loans or lines of credit may be granted to units for strategic purposes consistent with the Academic Plan and University's Strategic Goals.
- B. A Memorandum of Understanding (MOU) specifying payback schedule must be fully executed by all parties prior to funding being released.
- C. Recipients must identify the source of repayment and an approved business plan as part of a Memorandum of Understanding (MOU).
- D. Requests for a University internal loan or line of credit are submitted to the office of the Senior Vice President for Business and Finance by the appropriate dean or vice president.
- E. Approval should not be assumed unless received in writing from the office of the Senior Vice President for Business and Finance.
- F. Principal is expected to be paid down in regular installments consistent with the approved agreement. Balloon payments are discouraged.
- G. All requests for internal bank funding must be approved by the requesting unit's vice president or dean and the Senior Vice President for Business.
- H. Agreements for more than ten years, or more than \$10 million are not encouraged except for exceptional circumstances and require prior approval by both the Senior Vice President for Business and Finance and the Integrated Financial Planning Group.
- I. Regardless of source, all leases, internal loans and lines of credit to affiliated organizations require approval by the Integrated Financial Planning Group.
- J. Early repayment is encouraged with no penalty.
- K. The Senior Vice President for business and finance shall report annually to the Finance Committee of the Board of Trustees on all approved loans and lines of credit and their disposition.
- L. These guidelines affect new loans and lines of credit only. Written agreements currently in effect will be honored as written.

III. Principles Regarding Capital and Operating Leases

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- A. All leases must be approved by the Senior Vice President for Business and Finance or his/her designee.
- B. All leases of a present value of \$10 million or more must be approved by the Board of Trustees.
- C. The decision as to whether a lease is a capital or operating lease shall be made at the discretion of the office of the controller, in consultation with the Office of Legal Affairs and the Office of Financial Services.

Applies to: All University personnel responsible the management of University debt
Issued: 3/2005
Edited: 4/2010, 4/2012

Note: Policy approved by the Board of Trustees on March 4, 2005 Resolution #2005-106

(See Appendix XXXV for background information, page 671.)

AUTHORIZATION TO INCREASE CONSTRUCTION CONTRACT

Resolution No. 2012-91

SULLIVANT HALL AND BILLY IRELAND CARTOON LIBRARY & MUSEUM

Synopsis: Authorization to increase the following construction contract, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to increase the construction contract for the following project:

	Constr. Amount	Total Project	
Sullivant Hall and Billy Ireland Cartoon Library & Museum	\$24.9M	\$30.6M	State appropriations Development funds Department general funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to increase the construction contract for the project listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXXVI for background information, page 672.)

FIFTH AVENUE DNM AM COVENANT

Ohio Environmental Protection Agency 5th Avenue Dam Removal and River Restoration Columbus Campus

Resolution No. 2012-92

Synopsis: Authorization is requested to grant an environmental covenant at the Columbus Campus, Olentangy River Corridor District to assure the restored river corridor and its environmental function are protected;

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WHEREAS, in support of the approved OSU Framework Plan, River Corridor District, the University has been requested to place 40.39 Acres of OSU riverbed and river bank property along the Olentangy River into an Environmental Covenant with the State of Ohio Environmental Protection Agency.

WHEREAS, this covenant supports the City of Columbus project to remove the 5th Avenue low head dam and restore a section of the Olentangy River from 5th Avenue north to Lane Avenue to a functional, riparian corridor. Benefits of the dam removal and river restoration include improved water quality, habitat, aesthetics, recreational and research opportunities.

WHEREAS, the dam removal and river restoration project is consistent with the Framework strategy to "Transform the River and the Green Reserve" and the vision for the River Corridor. Significant funding for the river restoration is through a Water Resource Restoration Sponsor Program (WRSP) grant, from Ohio EPA. The grant requirements include placing the land in the restoration project area into the Environmental Covenant.

WHEREAS, the covenant language is currently being negotiated to achieve an appropriate balance of river protection and flexibility for OSU and holders of existing easements. The appropriate University offices have determined that the grant of this covenant is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, that the President and/or the Senior Vice President for Administration and Planning be authorized to approve the appropriate documents and grant the covenant upon such terms and conditions as are in the best interest of the University.

(See Appendix XXXVII for background information, page 673.)

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF*
OF THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2012-93

Synopsis: The amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals were approved by the Medical Center Board on March 28, 2012:

NOW THEREFORE

BE IT RESOLVED, That the attached *Bylaws of the Medical Staff* of the Ohio State University Hospitals are hereby adopted, effective immediately.

(See Appendix XXXVIII for background information, page 675.)

REAPPOINTMENTS TO THE SELF-INSURANCE BOARD

Resolution No. 2012-94

Synopsis: Reappointment of members to the Self-Insurance Board is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

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WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS the terms of members Galen Barnes, E. Christopher Ellison, and Michael Papadakis expire on April 30, 2012:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as members of the Self-Insurance Board effective May 1, 2012, for the terms specified below:

Galen Barnes, term ending April 30, 2014 (reappointment)
E. Christopher Ellison, M.D., term ending April 30, 2014 (reappointment)
Michael Papadakis, term ending April 30, 2014 (reappointment)

BE IT FURTHER RESOLVED, That the appointment of each member entitles the members to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

**AUTHORIZATION FOR ESTABLISHMENT OF A NEW UNIVERSITY AFFILIATE,
OHIO STATE INNOVATION FOUNDATION**

Resolution No. 2012-95

Synopsis: Authorization to establish new groups of affiliates in order to expand the opportunities and mechanisms available to commercialize intellectual property created at The Ohio State University is recommended.

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University (hereinafter "Ohio State" and/or "University"), ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board; and

WHEREAS the Senior Vice President for Business and Finance and CFO has recommended that a new affiliate, Ohio State Innovation Foundation, and a series of operational subsidiaries of the Ohio State Innovation Foundation, as more fully described in the accompanying materials, be established in furtherance of Ohio State's commitment to become a leader in technology commercialization and knowledge transfer as well as job creation, to the benefit of students, faculty, and alumni of Ohio State and the citizens of the State of Ohio.

WHEREAS the creation of this Affiliated Entity in support of Ohio State's planned technology commercialization, knowledge transfer, and economic development activities is necessary to implement the strategic plan adopted by the Office of Technology Commercialization and Knowledge Transfer.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the establishment of the affiliated entity Ohio State Innovation Foundation (hereinafter "OSIF"), and authorizes and directs the President and/or Senior Vice President for Business and Finance, in consultation with other University officials as appropriate, to perform such actions and

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execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT RESOLVED, That the Board of Trustees hereby authorizes the establishment of the affiliated entity Ohio State Innovation Foundation (hereinafter "OSIF"), and authorizes and directs the President and/or Senior Vice President for Business and Finance, in consultation with Senior Vice President and General Counsel and other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of the operational subsidiaries and associated entities that are formed from time to time to implement the business plan; and

BE IT FURTHER RESOLVED, That in accordance with the Policy on Affiliated Entities, the Senior Vice President and CFO is hereby designated as the senior University official charged with oversight of this entity and that OSIF shall report periodically to the University and Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and OSIF shall be memorialized through a memorandum of agreement and that the entity shall operate in accordance with the Policy on Affiliated Entities, the memorandum of agreement, and the entity's approved business plan; and

BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of OSIF and its subsidiaries, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix XXXIX for background information, page 678.)

AMENDMENT OF THE UNIVERSITY NAMING GUIDELINES

Resolution No. 2012-96

Synopsis: Amendment of the University Naming Guidelines is proposed.

WHEREAS The Board of Trustees approved Naming Guidelines in May 2010 to govern the naming of entities, physical spaces and endowed funds at The Ohio State University; and

WHEREAS The Board of Trustees established an Advancement Committee in June 2010 to consider and make recommendations to the board on matters of policy and strategy pertaining to University development, alumni relations, communications, marketing and relating efforts to foster positive relationships with students, alumni, and other key audiences; and

WHEREAS the Advancement Committee Chair charged a review group to research and assess the current policies and practices for naming buildings and physical facilities at public universities to commemorate philanthropic commitments made to those universities by corporate entities in January 2012; and

WHEREAS the review group based on their research and assessment determined a need to provide greater clarity to and detail in the Naming Guidelines:

NOW THEREFORE

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BE IT RESOLVED, That the revised University Naming Guidelines be adopted by the Board of Trustees and implemented by the Senior Vice President for Advancement and other University officials as authorized, effective immediately, as follows:

I. Overview

This document governs the naming of entities, physical spaces and endowed funds at The Ohio State University.

The University will enter into a commitment only after careful consideration of the potential impact the naming will have on the University and the campus community. Due diligence will be exercised to make certain that any proposed name would be consistent with University tradition and mission, and we will evaluate what pride and distinction might accrue to the projects and units involved, as well as to the leadership, faculty, staff, students and alumni.

All proposed minimum funding levels and potential building or entity namings must be initiated by a Dean/Unit Leader and routed to the Senior Vice President for Advancement for consideration at the leadership level prior to any discussion with prospective donors or honorees.

Final approval for all namings rests with the University's Board of Trustees. If at any time following the approval of the naming, circumstances change substantially so that the continued use of the name may compromise the integrity or reputation of the University, the University may remove the name. The University additionally reserves the right to dispose of any named property or facility as deemed necessary, via sale, demolition, etc. A name will not be removed without the recommendation of the President, approval by the Board of Trustees and notification of the donor or a legal representative.

II. Types of Namings

A. Commemorative, Expresses appreciation for an individual or organization for substantial philanthropic gift contributions to the University.

B. Honorific, Recognizes distinguished alumni or an individual for outstanding service to the University or extraordinary service to the community (e.g. Bricker Hall). Individuals must be disassociated from employment by or service to the University for at least three years prior to an honorific naming. This rule may be waived by action of the Board of Trustees.

C. Administrative, Relates to the function or location of the building; does not include the name of a person (e.g. Central Classroom Building).

III. Eligible Naming Opportunities

A. Entities, colleges, schools, departments, institutes, academic centers and programs

B. Physical Spaces, outdoor spaces and architectural elements, buildings and facilities, large interior spaces such as classrooms, auditoriums, foyers, lobbies, gymnasiums, hallways and lounges

C. Endowed Funds, a permanent funding source to support a specific purpose such as scholarships, programs, professorship/chair positions, etc.

IV. Guidelines for Funding

A. **Entities**, Discussions to determine an appropriate gift size for naming academic entities should include the Dean, Provost, and the Foundation with final approval from the Gift Acceptance Committee. Factors to consider include the size of the academic unit as defined by the operating budget, the unit's national ranking, and the "transformative" nature

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of the gift, meaning it should provide additional operating support that allows the academic unit to move forward in reputation in ways that it could not without the gift support. Gifts to name academic entities should be predominantly for endowment to support new programs and faculty. Generally entities will be named for individual donors and not for corporations.

A corporation or organization may name a University entity in very selective situations. Corporations or organizations proposed for such namings should have a positive image and demonstrated integrity. Additional due diligence must be taken to avoid any appearance of commercial influence or conflict of interest. Signage reflecting a corporate or organizational naming of an entity must conform to all University signage guidelines and will not include the corporation or organization logo or other components of its branding. The gift agreement may specify the number of years during which the entity will be named. If the name of the corporation or organization changes, the University at its own discretion may change the name of the entity. Also, the University at its sole discretion may change the name of the entity if circumstances related to the corporation or organization could damage the reputation of the University. Any consideration of a corporate or organizational naming of an entity must follow the assessment process described for the Gift Acceptance Committee.

B. Physical Spaces, Gifts to name a physical space should be at least 1/3rd of construction costs and should be outright gifts. In select cases (such as when a facility is fully funded or no private fundraising is required for the facility), irrevocable deferred gifts may also be accepted. Exceptions to the 1/3rd rule may occur for projects of extraordinary size and will be based on the available donor pool. Generally, buildings will be named for individual donors and not corporations or organizations. A corporation or other organization may name a University facility in very selective situations and special caution will be exercised in cases when a facility is dedicated totally for educational purposes. Corporations or organizations proposed for facility namings should have a positive image and demonstrated integrity. In the instance of corporate or organizational namings of facilities, additional due diligence must be taken to avoid any appearance of commercial influence or conflict of interest. Any consideration of a corporate or organizational naming of a facility must follow the assessment process described for the Gift Acceptance Committee.

Names will generally remain in place for the life of the physical facility when named for an individual, but in some cases may be negotiated for a term of years. When working with corporate and organizational donors, in some cases the gift agreement may specify the number of years for which the facility will be named. If the name of the corporation or organization changes during that period, the University, at its own discretion, may change the name of the facility. Also, the University at its sole discretion may change the name of the facility if circumstances related to the corporation or organization could damage the reputation of the University.

All signage and artwork must comply with the University's master space plan, will maintain consistency with current signage and visual identity guidelines per the Office of Facilities Operations and Development and University Marketing Communications, and will not include an organization logo or other components of branding. Existing naming opportunities approved in writing prior to March 1, 2009 will be grandfathered in to these new guidelines.

C. Endowed funds, The University invests the donor's(s') gifts in perpetuity and an annual distribution is used to fund the desired activities as requested by the donor(s) and approved by the Board of Trustees.

D. Note that unrestricted gifts may be appropriately recognized with official naming in any of the preceding three categories with the approval of the Gift Acceptance Committee.

V. Approval Process

A. Commemorative

1. Naming of academic entities such as colleges, departments and programs must be approved by the President and Provost after submission by the Senior Vice President for Advancement. All approvals must be received prior to any discussion with a prospective donor.
2. For new buildings and renovations, discussions with donors may begin after a project has been approved by the University but specific spaces within the building will generally not be named until the project reaches the design and construction phase. A complete plan for all naming opportunities within the building will be submitted to the Senior Vice President for Advancement, who will take the request to Integrated Financial Planning for review and comment. Once minimum gift levels are established, the development officer will confirm that any gift commitment meets the minimum funding levels. Any exceptions to these guidelines, or any naming in exchange for an unrestricted gift, will be taken to Integrated Financial Planning for approval and the Gift Acceptance Committee will be consulted as needed. All namings for corporations or organizations must be approved by the Gift Acceptance Committee.
3. Upon execution of the gift agreement, the naming will go to the Board of Trustees for approval at the next meeting.
4. Donor Relations will communicate final approvals back to the originator of the request

B. Honorific Naming

1. Complete naming request form and a list of the honoree's accomplishments; submit to Donor Relations.
2. Approval by Senior Vice President for Advancement is required and requests may be presented to the president and senior management council for comment and action.
3. Upon approval, the Foundation will forward the request to the University's Board of Trustees for approval at the next Board meeting.

C. Administrative

1. Complete naming request form or a letter of request with Dean or VP approval and submit to Donor Relations.
2. Approval by Senior Vice President for Advancement is required.
3. The approved request will be forwarded to Integrated Financial Planning for appropriate action.

VI. Gift Acceptance Committee

The Gift Acceptance Committee is appointed by the Senior Vice President for Advancement in consultation with the President, Provost and Chair of the Board of Trustees. Members may include but will not be limited to:

Voting Members

President of The Ohio State University
Senior Vice President for Advancement
Executive Vice President and Provost
Chair of the Board of Trustees
Chair of the Advancement Committee of the Board of Trustees
Chair of the Audit Committee of the Board of Trustees
Chair of The Ohio State University Foundation Board

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Campaign Chair or Co-Chairs (during campaign periods)
Member-at-Large appointed by the Chair of the Board of Trustees

Ex-officio Members
Senior University Leadership as needed

(See Appendix XL for background information, page 737.)

Upon motion of Mr. Shumate, seconded by Mr. Fisher, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth and Smucker.

President Gee:

We are also seeking approval for the University Foundation Report, Mr. Chairman.

UNIVERSITY FOUNDATION REPORT

Resolution No. 2012-97

Synopsis: The University Foundation Report as of February 29, 2012, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Leslie H. and Abigail S. Wexner Dean's Chair in Medicine, The Abercrombie & Fitch Chair in Inflammatory Bowel Disease, The Bertha Bouroncle M.D. and Andrew Pereny Chair of Medicine, The Stanley D. and Joan H. Ross Chair in Neuromodulation, the Alfred W. Reader Endowed Professorship in Endodontics, and the Thomas H. Patrick Free Enterprise Designated Professorship; the revision of The Wayne Woodrow Hayes Chair in National Security Studies and The University Pathology Services Anatomic Pathology Professorship; the establishment of nineteen (19) named endowed funds; the revision of eighteen (18) named endowed funds; and the closure of one (1) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Foundation as of February 29, 2012, be approved.

(See Appendix XLI for background information, page 742.)

UNIVERSITY FOUNDATION REPORT

Total
Gifts

Change in Description of Named Endowed Chair

The Wayne Woodrow Hayes Chair in National Security Studies

Change in Description of Named Endowed Professorship

The University Pathology Services Anatomic Pathology Professorship

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Establishment of Named Designated Professorship

Thomas H. Patrick Free Enterprise Designated Professorship \$42,500.00
(Established with support from the College of Arts and Sciences; Per year for 5 years
used to provide a full-time tenure-track professorship position in the
Department of Economics)

Establishment of Named Endowed Funds

The Georganne Apelian Shockey Student Experience Support Fund \$53,109.00
(Established with gifts from Georgie M. Shockey; used to support
creative, forward-thinking programs and/or activities in the Department
of Human Nutrition)

The Lewis Claman Peridental Endowment Fund \$50,557.96
(Established with gifts from faculty, students, and dental and periodontal
alumni and professionals; used to provide awards to dental students
interested in periodontics)

The John A. Lott, Ph.D., Endowed Fund in Clinical Chemistry \$50,000.00
(Established with support from the Department of Pathology in honor of
Dr. John Lott's career as a professor; used for activities and programs
in clinical chemistry in the Department of Pathology)

Change in Name and Description of Named Endowed Funds

From: Battelle Technology and Human Affairs Program Fund
To: Battelle Engineering, Technology, and Human Affairs Endowment Fund

From: Battelle Scholars Program
To: The Battelle Scholarship Fund

From: The Demkee Dental Athletic Provider Award Permanent Endowment Fund
To: The Demkee Student Dentist, Athletic Provider Award Fund

From: The Thomas Huxley Langlois Research Fellowship
To: The Thomas Huxley Langlois Research Fellowship Fund

From: Master of Arts in Public Policy and Management Scholarship Fund
To: Public Policy and Management Student Aid Fund

Establishment of Named Endowed Dean's Chair

The Leslie H. and Abigail S. Wexner Dean's Chair in
Medicine \$3,500,000.00
(Established with gifts from Leslie H. Wexner and Abigail S. Wexner;
used to support a leadership chair position in the College of Medicine
who shall retain the dean's position in the College)

Establishment of Named Endowed Chairs

The Abercrombie & Fitch Chair in Inflammatory Bowel
Disease \$2,039,042.18
(Established with gifts from Abercrombie & Fitch; used to support a chair
position in the College of Medicine)

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The Bertha Bouroncle M.D. and Andrew Pereny Chair of Medicine \$2,037,500.00

(Established with gifts from Dr. Bertha A. Bouroncle; used to support a chair position undertaking medical research on hairy cell leukemia or other types of leukemia at the James Cancer Hospital and Solove Research Institute and the Comprehensive Cancer Center)

The Stanley D. and Joan H. Ross Chair in Neuromodulation \$2,000,000.00

(Established with gifts from Stanley D. Ross and Joan "Jodi" H. Ross; used to support a chair position in the Department of Neurological Surgery)

Establishment of Named Endowed Professorship

Alfred W. Reader Endowed Professorship in Endodontics \$750,000.00

(Established with gifts from alumni and friends; used to provide salary and program support to a distinguished faculty member in the Section of Endodontics in the College of Dentistry) (grandfathered)

Establishment of Named Endowed Funds

The Ted Finkelstein Family Scholarship Fund \$500,000.00

(Established with gifts from the estate of Jane Freidenberg Finkelstein Goodman; used to provide scholarships to undergraduate students)

The Susan L. Koletar M.D. Endowed Infectious Disease Support Fund \$300,000.00

(Established with gifts from the Infectious Diseases Education and Research Foundation; used to support fellows in the Division of Infectious Diseases in the Department of Internal Medicine)

The Gerard Kakos M.D. and Thomas Edward Williams M.D. Professorship Fund \$200,305.75

(Established with gifts from Gerard Kakos in honor of Thomas E. Williams; used for research and education for the heart surgery program until the fund can support a professorship position)

The Cooperatives for Fueling the Cure Endowment Fund \$126,000.85

(Established with gifts from Heritage Cooperative, Trupointe Cooperative, United Landmark, and Town and Country Cooperative; used to support cancer research)

The Marc P. and Pamela J. Gertz Family Endowment Fund \$55,000.00

(Established with gifts from Marc Preston Gertz and Pamela Jill Gertz; used for the activities and programs of the Nisonger Center)

The Calvin L. and Marilyn F. Simpson Heart Research Endowment Fund \$53,591.00

(Established with gifts from Calvin L. Simpson; used for medical research on heart disease with preference for hypertension in the Division of Cardiovascular Medicine)

The H. Dean and Susan Regis Gibson Fund for the Center for Cognitive and Behavioral Brain Imaging \$53,000.00

(Established with a gift from H. Dean Gibson and Susan Regis Gibson; used to support research in brain imaging at the Center for Cognitive and Behavioral Brain Imaging)

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The Boger Fencing Team Championship Fund (Established with gifts from Dr. Donald and Mary W. Boger; used to supplement the discretionary budget of the varsity fencing team)	\$52,220.00
The Cassidy-Hale Diversity Award Fund in Pharmacy (Established with gifts from John M. Cassidy with additional support from Kenneth M. Hale and other contributions; used to support projects in the College of Pharmacy)	\$51,673.00
The William L. (Bill) Jones Memorial Athletic Scholarship Fund (Established with gifts from family and friends of Bill Jones; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's or women's golf team)	\$51,385.75
Sally Horn Academic Advisor Memorial Fund (Established with gifts from former students; used to improve the advising experience of students in the Department of Integrated Systems Engineering)	\$50,350.96
The Nancy and Todd McFarland Endowed Fund in Diabetes Research (Established with gifts from Nancy Brown McFarland and Todd B. McFarland; used to support diabetes research activities in the Division of Endocrinology, Diabetes, and Metabolism)	\$50,000.00
The Gail A. and John A. Simonetti Endowed Scholarship Fund for Students Affected by Multiple Sclerosis (Established with gifts from Gail A. and John A. Simonetti; used to provide scholarships for undergraduate students)	\$50,000.00
The Bull Family Endowment Fund for Extension Outreach (Established with gifts from Dr. Nancy H. Bull and Colonel David E. Bull; used to support programs in the OSU Extension) (grandfathered)	\$27,100.00
Arthur F. Bell and William J. Hoewischer Scholarship Fund (Established with gifts from A. I. Bell and Jean Hoewischer Bell in memory of their fathers; used to provide undergraduate scholarships in the College of Food, Agricultural, and Environmental Sciences) (grandfathered)	\$25,000.00
The D.P. Bogner Family ATI Key Advisory Award Fund (Established with a gift from Donald P. Bogner; used to support faculty and staff awards in the College of Food, Agricultural, and Environmental Sciences) (grandfathered)	<u>\$25,000.00</u>

Change in Description of Named Endowed Funds

The Batelle/Bertram D. Thomas Scholarship Fund
The Michael Andrew Chaszeyka Fund in Public Affairs
The Ken Feintheil Athletic Scholarship Fund
The Griffith Family Scholarship Endowment Fund
The Richard and Barbara Snyder Scholarship Fund
The Arthur D. Lynn Jr. and Pauline Wardlow Lynn Fund

Change in Name and Description of Named Endowed Funds

From: Michael and Binnie DiSabato Family Scholarship Fund
To: Michael and Binnie DiSabato Family Student Aid Fund

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From: Senator John Glenn and Mrs. Annie Glenn Endowed Scholarship Fund
To: Senator John Glenn and Mrs. Annie Glenn Endowed Student Aid Fund

From: L. Michael Howard Fund in Public Policy and Management
To: L. Michael Howard Scholarship Fund in Public Policy and Management

From: Major Ray Mendoza Endowed Scholarship Fund
To: Major Ray Mendoza Endowed Student Aid Fund

From: Major Ray Mendoza Endowed Scholarship Fund III
To: Major Ray Mendoza Endowed Student Aid Fund III

From: The Chalmers P. Wylie Scholarship Fund for Public Service
To: The Chalmers P. Wylie Student Aid Fund for Public Service

From: Siu K. Yee Memorial Endowment Fund in Transplant Surgery
To: The Wing Yee and Siu K. Yee Memorial Endowment Fund in Transplant Surgery

Closure of Named Endowed Fund

John G. and Zoe Johnstone Woodwind Fund

Total Gifts	\$12,193,336.45
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Change in Description of Named Endowed Chair

The Wayne Woodrow Hayes Chair in National Security Studies

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts from the family and friends of Woody Hayes. The name was changed to The Wayne Woodrow Hayes Chair Fund in National Securities Studies and the description was revised July 11, 1997. The description was revised further October 3, 1997. The funding level of \$1,250,000 was reached and the chair was established July 7, 2000. The description was revised July 13, 2007, and was revised again April 6, 2012.

In keeping with the provisions of the original endowed fund, the annual distribution from this fund shall be used to support The Wayne Woodrow Hayes Chair in National Security Studies in the Mershon Center. Appointment to the Hayes Chair will be made upon recommendation of the director of the Mershon Center and with approval of the University Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Mershon Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the director of the Mershon Center. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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Change in Description of Named Endowed Professorship

The University Pathology Services Anatomic Pathology Professorship

The University Pathology Services Anatomic Pathology Professorship was established March 1, 2002 by the Board of Trustees of The Ohio State University with gifts from University Pathology Services, Columbus, Ohio, and from other friends of the Department of Pathology. The required funding level was reached and the professorship was established July 11, 2003. The description was revised April 6, 2012.

The annual distribution from this fund shall support the advancement of medical knowledge in the field of pathology research, both basic and clinical, and shall be held by an individual who is or shall be a member of the Department of Pathology in the College of Medicine. The position shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of pathology research, who maintains an active and productive research program, and who is an effective educator-teacher.

The professorship holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department of Pathology in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In the event that an individual has not been appointed and the position is temporarily vacant, the annual distribution from this fund may be used, at the Department chairperson's discretion and in consultation with the dean of the College of Medicine, to advance research in anatomic pathology.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Department chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both a representative of the donor, and as recommended by the chairperson of the Department of Pathology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Establishment of Named Designated Professorship

Thomas H. Patrick Free Enterprise Designated Professorship

The Thomas H. Patrick Free Enterprise Designated Professorship was established April 6, 2012, by the Board of Trustees of The Ohio State University with support from the College of Arts and Sciences.

This fund shall be used to support a full-time tenure-track professorship position in the Department of Economics. This position shall teach and conduct research in areas such as behavioral economics, macroeconomics, labor economics, econometrics, monetary

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economics, industrial organization, economic demography, and economic history. The primary focus of this position is to develop an understanding of free and voluntary economic processes and principles and the free enterprise system through research and teaching as demonstrated via annual presentations, publications, topics of instruction, and other related activities.

Appointment to the professorship shall be recommended by the executive dean of the College of Arts and Sciences to the executive vice president and provost and approved by the University's Board of Trustees.

Amount Establishing Fund: \$42,500.00 minimum per year, for up to 5 years.

Establishment of Named Endowed Funds

The Georganne Apelian Shockey Student Experience Support Fund

The Georganne Apelian Shockey Student Experience Support Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University with gifts from Georgie M. Shockey (B.S. 1980).

The annual distribution from this fund shall support creative, forward-thinking programs and/or activities in the Department of Human Nutrition as recommended by the Department's chairperson and approved by the dean of the College of Education and Human Ecology.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, if possible, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$53,109.00

The Lewis Claman Periodontal Endowment Fund

The Lewis Claman Periodontal Endowment Fund was established April 6, 2012, by the Board of Trustees of The Ohio State with gifts from faculty, students, and dental and periodontal alumni and professionals. The fund was established in recognition of the career and accomplishments of Dr. Lewis J. Claman (M.S. 1974), a long-time faculty member with the Division of Periodontology.

The annual distribution from this fund shall provide an award to the dental students who best exemplify excellence and/or interest in periodontics, with special consideration given to students considering a career in academic dentistry. The award may provide a grant, scholarship, research funds, travel costs/support or other academic opportunities as determined by the chair of the Division of Periodontology. Lewis Claman Award recipients shall be selected by the Division's chair in consultation with the periodontology faculty.

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Student Financial Aid shall also be consulted if the fund is to be awarded as a scholarship during any given year.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

If the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry in consultation with the chair of the Division of Periodontology.

The investment and management of the expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Dentistry in consultation with the chair of the Division of Periodontology.

Amount Establishing Endowment: \$50,557.96

The John A. Lott, Ph.D., Endowed Fund in Clinical Chemistry

The John A. Lott, Ph.D., Endowed Fund in Clinical Chemistry was established April 6, 2012, by the Board of Trustees of The Ohio State University with support from the Department of Pathology given in honor of Dr. John Lott's career as professor (now Emeritus) of the Department of Pathology, from 1968 to 2000. He received the Alumni Award for Distinguished Teaching in 1986-1987 from the Department of Pathology.

The annual distribution from this fund shall be used for activities and programs in clinical chemistry in the Department of Pathology with a preference to support, but not limited to, faculty salaries and related compensation and resident and graduate student research in the field. Allocation of funds shall be approved by the chairperson of the Department of Pathology in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Department chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by University's Board of Trustees. In making this alternate designation, the Board shall

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seek advice from a representative of the donor and as recommended by the chairperson of the Department of Pathology in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,000.00

Change in Name and Description of Named Endowed Funds

Battelle Engineering, Technology, and Human Affairs Endowment Fund

The Battelle Technology and Human Affairs Program Fund was established July 11, 1975, by the Board of Trustees of The Ohio State University with a gift from Battelle Memorial Institute of Columbus, Ohio. The name and description were revised April 6, 2012.

The primary goal of this fund is to influence future leaders so that scientists and engineers become more sensitive to social needs, and so that others gain a better comprehension of the capabilities and limitations of science and technology.

The annual distribution shall be used to provide annual grants: 50% for proposals including some engineering component or concepts with the human affairs element and 50% for proposals including technology with the human affairs element. The grant process shall be administered by the Office of Research, with recommendations made by the grants review committee, and grant awards approved by the executive vice president and provost. Preference will be given to grant requests with a Battelle liaison, to ensure connection to Battelle business units.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Research.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donor, if possible, and from the vice president for Research.

The Battelle Scholarship Fund

The Battelle Scholars Program was established December 8, 1977, by the Board of Trustees of The Ohio State University with a gift from Battelle Memorial Institute Foundation, Columbus, Ohio. The name and description were revised April 6, 2012.

The annual distribution from this fund shall be used primarily to provide in-state, full tuition, merit-based scholarships for students with high leadership potential. Preference will be given to students who have intent to major in the STEM fields. Students shall reside in Franklin County (Ohio) or contiguous counties, Delaware, Fairfield, Licking, Madison, Pickaway, and Union. Henceforth the program shall be referred to as the Battelle Scholarship. Recipients shall be selected by the University Honors and Scholar Center in consultation with Student Financial Aid.

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The annual distribution may also be used to support other programmatic elements in direct support of the Battelle Scholarship recipients with approval from the associate provost and director of the University Honors and Scholars Center in consultation with the director of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid in consultation with the associate provost and director of the University Honors and Scholars Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donor if possible, from the director of Student Financial Aid, and from the associate provost and director of the University Honors and Scholars Center.

The Demkee Student Dentist, Athletic Provider Award Fund

The Demkee Dental Athletic Provider Award was established September 1, 1993, by the Board of Trustees of The Ohio State University for the College of Dentistry with gifts from the Demkee family through the Demkee Scholarship Fund. The name changed to The Demkee Dental Athletic Provider Award Permanent Endowment Fund and the description was revised September 21, 2007. The name and description were revised again April 6, 2012.

The annual distribution from this fund shall be used to provide a suitable award for a dental student(s) who is actively providing dental care and injury prevention for student athletes in the Department of Athletics. This award benefits both the College of Dentistry and the Department of Athletics. Award recipients shall be selected by the dean of the College of Dentistry through the appropriate division within the College of Dentistry. Consultation and input can be asked of the director of the Department of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Dentistry. Input into this process can be asked of the director of the Department of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors.

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The Thomas Huxley Langlois Research Fellowship Fund

The Thomas Huxley Langlois Research Fellowship was established December 5, 1986, by the Board of Trustees of The Ohio State University with gifts from the family of Thomas Huxley Langlois and from alumni, faculty, and friends of the Franz Theodore Stone Laboratory and the College of Biological Sciences. The description was revised May 1, 1992. The name and description were revised April 6, 2012.

The annual distribution from this fund shall be used to support one or more research fellowships for scholarly work at the F. T. Stone Laboratory. The director of the Laboratory, in consultation with a research committee composed of members of his/her faculty, will have sole authority to authorize expenditures from the fund as approved by the vice president for agricultural administration and dean of the College of Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and dean of the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the vice president for agricultural administration and dean of the College of Food, Agricultural, and Environmental Sciences.

Public Policy and Management Student Aid Fund

The Master of Arts in Public Policy and Management Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with a transfer of funds from the Public Management Programs. The description was revised July 7, 2006, and the name and description were revised on April 6, 2012.

The annual distribution from this fund shall be used for student aid for a student enrolled in the Public Policy and Management Program. Recipients shall be selected by the director of the John Glenn School of Public Affairs in consultation with the faculty of the Public Policy and Management Program and Student Financial Aid. Criteria for the award shall include financial need, professional development potential, and commitment to public service.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Glenn School of Public Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the director of the Glenn School of Public Affairs.

Establishment of Named Endowed Dean's Chair

The Leslie H. and Abigail S. Wexner Dean's Chair in Medicine

The Leslie H. and Abigail S. Wexner Dean's Chair in Medicine was established on April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Leslie H. Wexner (B.S.Bus.Adm. 1959 Honorary Doctor of Humanities, 1986) and Abigail S. Wexner of New Albany, Ohio.

The annual distribution from this fund shall be used for a leadership chair position in the College of Medicine at The Ohio State University Wexner Medical Center to be held by a nationally or internationally recognized physician and educator in academic medicine who shall retain the dean's position in the College. Distribution may support innovative pilot programs, novel research activities, and strategic initiatives and opportunities to promote the College's teaching, research, and global health missions as allocated by the dean of the College of Medicine in consultation with the senior vice president for Health Sciences.

The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended and approved by the senior vice president for Health Sciences. The activities of the chair holder shall be reviewed no less than every four years by the senior vice president to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors (or their representative) and as recommended by the senior vice president for Health Sciences.

Amount Establishing Dean's Chair: \$3,500,000.00

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Establishment of Named Endowed Chairs

The Abercrombie & Fitch Chair in Inflammatory Bowel Disease

The Abercrombie & Fitch Chair Fund in Inflammatory Bowel Disease was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Abercrombie & Fitch of New Albany, Ohio. The required funding level has been reached and the chair was established April 6, 2012.

The annual distribution from this fund shall be used for a chair position in the College of Medicine supporting a nationally or internationally recognized physician faculty member in the field of inflammatory bowel disease. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended and approved by the dean of the College of Medicine and by the senior vice president for Health Sciences in consultation with a designee of Abercrombie & Fitch. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, and as recommended by the dean of the College of Medicine and by the senior vice president for Health Sciences.

Amount Establishing Chair: \$2,039,042.18

The Bertha Bouroncle M.D. and Andrew Pereny Chair of Medicine

The Bertha Bouroncle M.D. and Andrew Pereny Chair of Medicine was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. Bertha A. Bouroncle of Columbus, Ohio.

After completing her medical degree at San Marcos National University in 1948, Dr. Bouroncle came to The Ohio State University, completing her internal medicine residency training and hematology fellowship training in the Department of Internal Medicine in 1952; after which she served as the Department's chief resident from 1953-1954. Dr. Bouroncle joined the OSU faculty in the Division of Hematology/Oncology as an assistant professor in July 1954. She was promoted to associate professor in 1957 and to a full professor in 1970. She became Professor Emeritus in 1989.

During her academic career, Dr. Bouroncle was internationally renowned for her research and clinical work on the treatment of patients with hematological malignancies. She first identified a rare form of leukemia (leukemic reticuloendotheliosis) in 1958, which became known as "hairy cell leukemia" (HCL), and her studies are frequently cited more than 50

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years later. She and other OSU faculty members (including Drs. Michael Grever and Eric Kraut) later developed successful treatments for patients with chronic leukemias, including HCL, allowing patients with this disease to lead a relatively normal life span.

Her numerous OSU honors and awards include: from the Department of Internal Medicine (Earl N. Metz Distinguished Physician Award 1999; special recognition in patient care, teaching and research, 1986; Teacher of the Year 1984); and from the College of Medicine (senior class teaching award in 1986, 1977, 1976, 1975, 1974; Professor of the Year 1979; Honorary Member of Class of 1979; AOA Faculty Member of Year, 1973); and from OSU (Faculty Merit Teaching Award 1978).

Dr. Bouroncle is a member of many professional societies including the American College of Physicians, the American Society of Hematology, and the International Society of Hematology.

The annual distribution from this fund shall be used for a chair position undertaking medical research on hairy cell leukemia or other types of leukemia at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) and the Comprehensive Cancer Center (CCC) at The Ohio State University Wexner Medical Center. The chair position shall be held by a nationally or internationally recognized physician faculty member of the Department of Internal Medicine and/or by a researcher in the CCC. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chief executive officer (CEO) of The James, the director of the CCC (Director), the senior vice president for Health Sciences (Senior Vice President), the dean of the College of Medicine (Dean) and the chairperson of the Department of Internal Medicine (Chairperson).

Once established as a chair position, preference is for the initial appointment to be made within three (3) years. Also preferred, the person appointed shall assume the duties of the chair position within one (1) year of the date of the appointment, a faculty progress review is undertaken on an annual basis, and the duration of the appointment shall be for a period not to exceed twenty (20) years for any one individual. Additionally, the activities of the chair holder shall be reviewed no less than every four years by the CEO, Director, Senior Vice President, Dean, and Chairperson to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the CEO or Director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative from the donor, if possible, and as recommended by the CEO, Director, Senior Vice President, Dean, and Chairperson.

Amount Establishing Chair: \$2,037,500.00

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The Stanley D. and Joan H. Ross Chair in Neuromodulation

The Stanley D. and Joan H. Ross Chair Fund in Neuromodulation was established February 10, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Stanley D. Ross (B.A. English, 1962) and Joan "Jodi" H. Ross of Columbus, Ohio. The required funding level has been reached and the chair was established April 6, 2012.

The annual distribution from this fund shall be used for a chair position supporting a nationally or internationally recognized physician faculty member in the field of brain neuromodulation in the Department of Neurological Surgery, with a preference for the holder to be the director of the Center for Neuromodulation.

The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department of Neurological Surgery and approved by the senior vice president for Health Sciences and dean of the College of Medicine. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Neurological Surgery.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, and as recommended by the chairperson of the Department of Neurological Surgery in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

Amount Establishing Chair: \$2,000,000.00

Establishment of Named Endowed Professorship

Alfred W. Reader Endowed Professorship in Endodontics

The Alfred W. Reader Endowed Professorship Fund in Endodontics was established May 6, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from alumni and friends who have recognized his commitment and dedication to the College of Dentistry. The required funding level has been reached and the professorship was established April 6, 2012.

The annual distribution from this fund shall be used to provide salary and program support to a distinguished faculty member in the Section of Endodontics in the College of Dentistry. Selection of the named professorship holder shall be made by the dean of the College of Dentistry with recommendations from the head of the Section of Endodontics and approved by the University's Board of Trustees.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry and the head of the Section of Endodontics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Dentistry and the head of the Section of Endodontics.

Amount Establishing Professorship: \$750,000.00 (grandfathered)

Establishment of Named Endowed Funds

The Ted Finkelstein Family Scholarship Fund

The Ted Finkelstein Family Scholarship Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from the estate of Jane Freidenberg Finkelstein Goodman (B.S. Education 1939) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide academic scholarships to undergraduates who are Ohio residents with demonstrated financial need. Absolute preference shall be given to former participants in the Columbus City Schools "I Know I Can" college preparatory program enrolled at any Ohio State campus. If, in any year, there are no eligible applicants who meet the above preference, then that year's endowment distribution shall be re-invested into the endowment's principal. If after three consecutive years, there have been no eligible applicants, the scholarship may be awarded to any financially needy undergraduates who are Ohio residents, and the fund will no longer have an affiliation with "I Know I Can" as an absolute preference. In addition, should the "I Know I Can" program extend into other Ohio cities, those participants will also be eligible to apply for this scholarship. Should the "I Know I Can" program cease to exist, the scholarship will be awarded to undergraduates with demonstrated financial need who are Ohio residents. This is solely an academic scholarship and may not be used to support or supplement an athletic scholarship.

It is the donor's desire to award one new scholarship each year to a first-year student. Scholarships are renewable for up to eight semesters or completion of baccalaureate degree, whichever comes first. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Any unused distribution from this endowed fund shall be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Student Financial Aid.

Amount Establishing Endowment: \$500,000.00

**The Susan L. Koletar M.D. Endowed Infectious Diseases
Fellowship Support Fund**

The Susan L. Koletar M.D. Endowed Infectious Diseases Fellowship Support Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the Infectious Diseases Education and Research Foundation.

The annual distribution from this fund shall provide support for fellows in the Division of Infectious Diseases in the Department of Internal Medicine. Expenses may include, but are not limited to registration fees, travel, hotel, per diems, etc. for attendance at national and international meetings, conferences or training programs; memberships in infectious diseases professional organizations; publications, books and relevant educational resources, including electronic resources; and supplemental funding for medical research such as equipment, supplies, personnel, lab space, etc. Allocation of funds shall be approved by the director of the Infectious Diseases Fellowship Program in consultation with the Infectious Diseases divisional director and the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at discretion of the director of the Infectious Diseases Fellowship Program in consultation with the Infectious Diseases divisional director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the director of the Infectious Diseases Fellowship Program in consultation with the Infectious Diseases divisional director and with the dean of the College of Medicine.

Amount Establishing Endowment: \$300,000.00

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The Gerard S. Kakos M.D. and Thomas E. Williams M.D. Professorship Fund

The Gerard S. Kakos M.D. and Thomas E. Williams M.D. Professorship Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Gerard S. Kakos M.D. (B.A. Anatomy 1964, M.D. 1967) of Columbus, Ohio; also given in honor of Thomas E. Williams Jr. M.D. Ph.D. (M.S. Medical Biochemistry 1963, M.D. 1963).

Dr. Kakos continued his medical training at OSU in the Department of Surgery's internship and residency program from 1967-1973. He joined its faculty as an assistant professor (1973-1979); served as an associate professor (1979-1984), and as a clinical associate professor (1984-2008) including the leadership role of interim division chief for Thoracic Surgery (1984-1986). He became faculty emeritus in 2008.

Dr. Williams completed his residency training at The Ohio State University Hospitals (1964-1970), served as instructor (1968-1970), joined the faculty as an assistant professor of surgery (1970-1975), and became an associate professor (1975-1983). He also served as assistant medical director of Emergency Services (1972-1976) and as interim division chief of the Division of Cardiothoracic Surgery in 1997. Since 1983, Dr. Williams has been a clinical associate professor in the Department of Surgery.

Until the principal balance reaches \$1,000,000, the annual distribution from this fund shall be used for research and education for the heart surgery program. Upon reaching this \$1,000,000 minimum funding level, it will be used for a professorship position in the Division of Cardiac Surgery (Division) in the Department of Surgery (Department). The professorship holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department and the dean of the College of Medicine (College) in consultation with the director of the Division, director of the OSU Heart and Vascular Center (Center) and the senior vice president for Health Sciences. The activities of the professorship holder shall be reviewed no less than every four years by the dean of the College to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor and as recommended by the chairperson of the Department and dean of the College in consultation with the director of the Division, the director of the Center, and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$200,305.75

The Cooperatives for Fueling the Cure Endowment Fund

The Cooperatives for Fueling the Cure Endowment Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from

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Heritage Cooperative, Trupointe Cooperative, United Landmark, and Town and Country Cooperative.

The annual distribution from this fund shall support cancer research at The Ohio State University for research being done to identify dietary and nutritional components for cancer treatment and prevention including, but not limited to, supplies, equipment, personnel, lab space, fellowship awards, cost of travel to, and fees for, educational conferences or other training opportunities, and other activities required for high quality research. Fifty percent (50%) of the annual distribution will be allocated to The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) and the Comprehensive Cancer Center (CCC), and fifty percent (50%) will be allocated to the College of Food, Agricultural, and Environmental Sciences (CFAES) to support seed grants for the Center for Advanced Functional Foods and Entrepreneurship. Allocation of the distributions shall be made at the recommendation of the chief executive officer of The James and the vice president for Agricultural Administration and dean of CFAES.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the CEO of The James and the vice president for Agricultural Administration and dean of CFAES, respectively.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from representatives of the donors, if possible, and from the CEO of The James, the director of the CCC, and the vice president for Agricultural Administration and dean of CFAES.

Amount Establishing Endowment: \$126,000.85

The Marc P. and Pamela J. Gertz Family Endowment Fund

The Marc P. and Pamela J. Gertz Family Endowment Fund was established on April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Marc Preston Gertz (B.S.Bus.Adm. 1974, J.D. 1977) and Pamela Jill Gertz (B.A. 1980) of Akron, Ohio.

The annual distribution from this fund shall be used for the activities and programs of the Nisonger Center to include, but be not limited to the Blue Skies Post-Secondary Program, the Early Childhood Education Program, personnel, supplies, equipment, publications, conferences, and other activities required for quality programming and research. Allocation of funds shall be approved by the director of the Nisonger Center in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Center's director.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and as recommended by the director of the Nisonger Center in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$55,000.00

The Calvin L. and Marilyn F. Simpson Heart Research Endowment Fund

The Calvin L. and Marilyn F. Simpson Heart Research Endowment Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Calvin L. Simpson (B.S.Bus.Adm. 1950) and Marilyn F. Simpson of Canton, Ohio.

The annual distribution from this fund shall be used for medical research on heart disease in the Division of Cardiovascular Medicine at The Ohio State University Wexner Medical Center with preference for hypertension research. Funds may be used for personnel, supplies, equipment, publications, conferences, and other activities required for quality medical research. Allocation of funds shall be approved by the director of the Division in consultation with the dean of the College of Medicine and with the senior vice president of Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and as recommended by the director of the Division of Cardiovascular Medicine in consultation with the chairperson of the Department of Internal Medicine, the dean of the College of Medicine, and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$53,591.00

The H. Dean and Susan Regis Gibson Fund for the Center for Cognitive and Behavioral Brain Imaging

The H. Dean and Susan Regis Gibson Fund for the Center for Cognitive and Behavioral Brain Imaging was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from H. Dean Gibson (B.A. 1974) and Susan

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Regis Gibson (B.A. 1976, University of Massachusetts at Dartmouth, Paralegal 1978, Paralegal Institute of Silver Spring, Maryland).

The annual distribution of this fund shall support research in brain imaging at the Center for Cognitive and Behavioral Brain Imaging at The Ohio State University conducted by a graduate student or excellent undergraduate student with particular attention to, but not limited to, female students. Recipients shall be recommended by the divisional dean of Social and Behavioral Sciences and selected by the executive dean of the College of Arts and Sciences.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the executive dean of the College of Arts and Sciences in consultation with the divisional dean of Social and Behavioral Sciences.

Amount Establishing Endowment: \$53,000.00

The Boger Fencing Team Championship Fund

The Boger Fencing Team Championship Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Dr. Donald C. (B.S. 1966, M.D. 1970) and Mary W. Boger of Glendale, California.

The annual distribution from this fund shall be used to supplement the discretionary budget of the varsity fencing team.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the director of the Department of Athletics.

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Amount Establishing Endowment: \$52,220.00

The Cassady-Hale Diversity Award Fund in Pharmacy

The Cassady-Hale Diversity Award Fund in Pharmacy was established on April 6, 2012 by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with initial gifts from John M. Cassady, Ph.D. with additional support from Kenneth M. Hale, RPh., Ph.D., and other contributors.

At The Ohio State University, Dr. Cassady served as dean of the College of Pharmacy from 1988-2003 and became Professor Emeritus in 2005. Dr. Hale is an alumnus (B.S.Pharm. 1976, M.S. Education 1987, Ph.D. Education, Policy and Leadership 1995) and faculty in the College of Pharmacy (clinical professor, assistant professor in 1984, then associate professor in 1989; assistant dean for Professional and External Affairs since 1995).

The annual distribution from this fund shall support projects in the College of Pharmacy (College) designed to enhance racial, ethnic or cultural diversity. Grants of up to \$1,000 each (may be adjusted for inflation) will be provided to students, faculty or staff of the College. These grants and the process for applying will be announced to the College community by the Dean's Advisory Committee on Diversity (or the dean's designee), who will also determine recipients and review project outcomes. The College will coordinate grants awarded to students with Student Financial Aid.

The College may choose to use the annual distribution to provide an award up to \$2,000 (may be adjusted for inflation) to invite an individual(s) at the national level to the College to share his/her perspective with the academic community on innovative diversity efforts that impact recruitment, mentoring, curriculum or practice in pharmacy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from John M. Cassady and/or Kenneth M. Hale, if possible, and as recommended by the dean of the College.

Amount Establishing Endowment: \$51,673.00

The William L. (Bill) Jones Memorial Athletic Scholarship Fund

The William L. (Bill) Jones Memorial Athletic Scholarship Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from family and friends of Bill Jones.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree and a member of the men's or women's golf team. Scholarship recipients shall be

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selected by the director of the Department of Athletics in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Department of Athletics.

Amount Establishing Endowment: \$51,385.75

Sally Horn Academic Advisor Memorial Fund

The Sally Horn Academic Advisor Memorial Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from her former students. This fund honors the tremendous service provided by all of the academic advisors that have served industrial and systems engineering (ISE) students over the years and in memory of Sally Horn (B.S. 1949) who served for decades as the undergraduate student advisor for what is now the Department of Integrated Systems Engineering.

Sally and the other academic advisors who have served the ISE program were instrumental in shaping the experiences of our students. Not only have advisors kept students informed about the "on paper" requirements necessary to get a degree, they have shared tribal knowledge accumulated over the years about how to take advantage of courses and other opportunities for learning available at Ohio State. Equally important, advisors have created a supportive environment that let the students know that the Department of Integrated Systems Engineering truly cares about them and wants to help them succeed.

The annual distribution from this fund shall be used by the chairperson of the Department of Integrated Systems Engineering, in collaboration with the current academic advisor, to improve the advising experience of ISE students.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Engineering.

Amount Establishing Endowment: \$50,350.96

The Nancy and Todd McFarland Endowed Fund in Diabetes Research

The Nancy and Todd McFarland Endowed Fund in Diabetes Research was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Nancy Brown McFarland (B.S. 1992) and Todd B. McFarland of Westerville, Ohio.

The annual distribution from this fund shall support research activities on diabetes in the Division of Endocrinology, Diabetes, and Metabolism towards improved treatment, patient outcomes, and cure of the disease. Funds may be used for, but not limited to, personnel, supplies, equipment, publications, conferences, and other activities required for quality medical research. Allocation of funds shall be approved by the director of the Division in consultation with the chairperson of the Department of Internal Medicine, dean of the College of Medicine, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, or their representative, and as recommended by the director of the Division and chairperson of the Department in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,000.00

The Gail A. and John A. Simonetti Endowed Scholarship Fund for Students Affected by Multiple Sclerosis

The Gail A. and John A. Simonetti Endowed Scholarship Fund for Students Affected by Multiple Sclerosis was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Gail A. and John A. (B.A. 1973) Simonetti of Berea, Ohio.

The annual distribution from this fund shall be used to provide a scholarship for an undergraduate student diagnosed with multiple sclerosis (MS) or an undergraduate student who has a parent diagnosed with MS with preference given to candidates demonstrating financial need who are residents of Ohio. Verification of diagnosis of MS is required and is

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the responsibility of Student Financial Aid (SFA). In accordance with SFA policies, acceptable verification may include a letter from the MS Society where the student and/or parent is registered or a letter of diagnosis from a medical doctor. Scholarship recipients shall be selected by SFA. The scholarship may be renewed if the recipient maintains a minimum 2.8 grade point average.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion may be reinvested in the endowment principal or held in the distribution account to be used in subsequent years and only for the purposes of the endowment at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the director of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

The Bull Family Endowment Fund for Extension Outreach

The Bull Family Endowment Fund for Extension Outreach was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. Nancy H. Bull (Ph.D. 1992 Agricultural Education) and Colonel David E. Bull (M.S. 1967 Agronomy).

The annual distribution from this fund shall be used to support the following areas in a three-year rotation: OSU Extension outreach programs for the sheep industry, OSU Extension-4-H Youth Development programs, and OSU Extension-Family and Consumer Sciences programs. Expenditures from the fund shall be approved by the vice president for Agricultural Administration, and dean of the College of Food, Agricultural, and Environmental Sciences in consultation with the director of OSU Extension or his/her designee in the related program area.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated

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by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and dean of the College of Food, Agricultural, and Environmental Sciences in consultation with the director of OSU Extension.

Amount Establishing Endowment: \$27,100.00 (grandfathered)

Arthur F. Bell and William J. Hoewischer Scholarship Fund

The Arthur F. Bell and William J. Hoewischer Scholarship Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from A. I. Bell (B.S. 1967 Animal Science) and Jean Hoewischer Bell (B.S. Education 1968) in memory of their fathers.

The annual distribution from this fund shall be used to provide at least one undergraduate scholarship to a student of sophomore, junior, or senior standing in the College of Food, Agricultural, and Environmental Sciences at The Ohio State University main campus or regional campuses including the Agricultural Technical Institute. Qualified candidates must be from Shelby or Muskingum counties, Ohio, have participated in 4-H for at least five years, and have a minimum cumulative 2.5 grade point average. Preference will be given to students who demonstrate involvement in extracurricular activities.

Students may reapply in successive years provided they continue to meet the scholarship's criteria, remain in good academic standing, and are progressing toward their degrees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

Recipients shall be selected by the OSU Extension 4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and dean of the College of Food, Agricultural, and Environmental Sciences, and in consultation with Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the vice president for Agricultural Administration and dean of the College of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$ 25,000.00 (grandfathered)

The D. P. Bogner Family ATI Key Advisory Award Fund

The D. P. Bogner Family ATI Key Advisory Award Fund was established April 6, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Donald P. Bogner of Wooster, Ohio.

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The annual distribution from this fund shall be used to support one faculty award and one staff award at the College of Food, Agricultural, and Environmental Sciences' Agricultural Technical Institute (ATI). Recipients shall be selected by the ATI award selection committee in accordance with guidelines established by the director of ATI or his/her designee.

The University may modify any selection criteria should the criteria be found, in whole or part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion may be reinvested in the endowment principal or held in the distribution account to be used in subsequent years and only for the purposes of the endowment at the direction of the vice president for Agricultural Administration and dean of the College of Food, Agricultural, and Environmental Sciences in consultation with the director of ATI.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, if possible, and from the vice president for Agricultural Administration and dean of the College of Food, Agricultural, and Environmental Sciences in consultation with the director of ATI.

Amount Funding Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Funds

The Battelle/Bertram D. Thomas Scholarship Fund

The Battelle/Bertram D. Thomas Scholarship Fund was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from The Battelle Memorial Institute. The description was revised April 6, 2012.

The annual distribution from this fund shall be used to provide scholarships for undergraduate students who are majoring in chemistry and biochemistry who have demonstrated financial need and to provide paid summer research internships for qualifying students at Battelle Memorial Institute laboratories or related Ohio State University laboratories. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, African Americans or other underrepresented groups, or a student who aspires to obtain a Ph.D. or an M.D./Ph.D.

These scholarships are for two semesters in the given academic year and are renewable as long as financial need exists. The internship experience is for one summer term. The chairperson of the Departments of Chemistry and Biochemistry shall administer this fund in collaboration with Student Financial Aid.

In addition, it is the donor's desire that the annual distribution from this fund shall be used to support tutoring and mentoring with particular attention to, but not limited to, underrepresented minority students.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship or tutoring/mentoring

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recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully funded, the unused portion should be reinvested in the principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the chairperson of the Departments of Chemistry and Biochemistry.

The Michael Andrew Chaszeyka Fund in Public Affairs

The Michael Andrew Chaszeyka Fund in Public Affairs was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with an estate gift from Michael Andrew Chaszeyka (B.M.E. 1943). The description was revised on April 6, 2012.

Michael was recognized as a member of American Mensa; he was in the top 2% of the general population on an accepted standardized intelligence test. Michael retired from the Navy Reserves as a lieutenant commander as a veteran of World War II and the Korean War. During his career he served with the Office of Naval Research for 20 years and was a researcher with the Armor Research Foundation, now called the IIT Research Institute. Michael held numerous leadership roles in the American Legion and the local VFW post. In retirement he enjoyed competitive snow skiing and world travel, including a 6,000 mile trip on the Trans-Siberian Express.

The annual distribution from this fund shall provide financial aid support to a student(s) enrolled at the John Glenn School of Public Affairs who is a United States citizen and demonstrates significant potential to contribute to the diversity of the Glenn School of Public Affairs at The Ohio State University, Columbus, Ohio.

Selection of the Michael A. Chaszeyka Fund recipient or recipients each year will be made by the appropriate student services and admissions personnel in consultation with Student Financial Aid and with approval by the School's director.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the

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original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Glenn School of Public Affairs.

The Ken Feintheil Athletic Scholarship Fund

The Ken Feintheil Athletic Scholarship Fund was established on May 3, 2002, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Ken Feintheil (B.A. 1955) of Bonita Springs, Florida. The description was revised April 6, 2012.

The annual distribution from this fund shall be used to supplement the student-athlete grant-in-aid scholarship costs of a student-athlete who is on the football or baseball team and pursuing an undergraduate degree at The Ohio State University. The director of the Department of Athletics will select the recipient in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of the Department of Athletics.

The Griffith Family Scholarship Endowment Fund

The Griffith Family Scholarship Endowment Fund was established April 6, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Griffith Family of Ada, Ohio, William David (B.S. 1961 Agriculture), Phyllis Ann (B.S. 1962 Medical Technology), William Douglas (B.S. 1988 Agronomy) and his wife Laura, and Thomas Edward (B.S. 1991 Agriculture) his wife Tara, and their children Tess, TJ, and Téa. The description was revised February 1, 2008, and was revised again April 6, 2012.

The intent of this fund is to encourage and support students with agricultural backgrounds from Hardin County, Ohio, as they pursue degrees at The Ohio State University.

Fifty percent of the annual distribution shall be used to support scholarships in the College of Food, Agricultural, and Environmental Sciences. Forty percent of the annual distribution shall be used to support scholarships at Ohio State's Lima Campus. Ten percent of the annual distribution shall be used to support scholarships at Ohio State's Lima Campus for students with or without an agricultural background from Ada (Ohio) High School. Each college or campus may award one or more scholarships.

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Unless otherwise specified, eligible students must have an agricultural background and be from a Hardin County, Ohio, school district, or graduates of Allen East, Benjamin Logan, or Cory-Rawson high schools which are in school districts contiguous to and incorporating parts of Hardin County. Recipients will be selected based on academic achievement with a minimum cumulative grade point average of 2.5, demonstrated leadership, and community involvement. Financial need may be considered. The scholarships may be awarded to the same students in successive years, not to exceed two years, provided the students remain in good academic standing, are progressing towards their degrees, and continue to meet the scholarship's criteria.

Scholarship recipients shall be selected by the scholarship selection committee in each college or campus in accordance with guidelines approved by the respective dean, and in consultation with the University's office of Student Financial Aid. The scholarship committee of the OSU Alumni Club of Hardin County may assist in identifying and recommending prospective candidates for consideration of the scholarship to the respective scholarship selection committee.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the vice president for Agricultural Administration and dean of the College of Food, Agricultural, and Environmental Sciences, and from the dean/director of the OSU Lima Campus.

The Richard and Barbara Snyder Scholarship Fund

The Richard and Barbara Snyder Scholarship Fund was established April 3, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard M. Snyder (B.S.Bus.Adm. 1957) and Barbara G. Snyder (B.S.Ed. 1955, M.A. 1968, Ph.D. 1982), of Parma Heights, Ohio. The description was revised April 6, 2012.

Fifty percent (50%) of the annual distribution shall be reinvested to the endowment principal annually. The remaining fifty percent (50%) of the annual distribution may provide scholarships for one or more incoming first-year undergraduate students from the greater Cleveland area. The annual distribution of the scholarship fund may be used towards the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses.

The scholarship shall be distributed equally over the two semesters of the academic school year. The scholarship is renewable for up to six semesters as long as the student is enrolled in a degree program at Ohio State. This scholarship fund will be administered by Student Financial Aid in consultation with The Ohio State University Alumni Club of Greater Cleveland.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from Student Financial Aid.

The Arthur D. Lynn Jr. and Pauline Wardlow Lynn Fund

The Arthur D. Lynn, Jr. and Pauline Wardlow Lynn Fund was established February 6, 1998, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Arthur D. Lynn, Jr. (B.A. Arts and Sciences 1941, M.A. Economics 1943, J.D. 1948, Ph.D. Economics 1951) and Pauline Wardlow Lynn (B.A. Arts and Sciences summa cum laude 1942, J.D. 1948) of Columbus, Ohio. The description was revised July 7, 2006, and was revised again April 6, 2012.

The annual distribution from this fund shall be used as follows: 1) ten percent (10%) will be added to the principal annually; and 2) the remainder will be used for student aid in the John Glenn School of Public Affairs, with the selection of recipients to be made annually by the director and faculty of the School in consultation with Student Financial Aid. In the event that no award is made in a particular year, that year's distribution will be added to the principal.

If the Glenn School of Public Affairs (or, if the School should be renamed at some future date, its successor academic unit) should cease to exist, then the annual distribution from this fund shall be used for scholarships for undergraduate honor students, as determined by the associate provost and director of the University Honors and Scholars Center, with ten percent (10%) of the distribution being added to the principal annually.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Glenn School of Public Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the director of the Glenn School of Public Affairs.

Change in Name and Description of Named Endowed Funds

Michael and Binnie DiSabato Family Student Aid Fund

The Michael and Binnie DiSabato Family Athletic Scholarship Fund was established March 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Michael DiSabato (B.S.Bus Adm. 1991, M.P.A. 1994). The name changed to the Michael and Binnie DiSabato Family Scholarship Fund and the description was revised July 11, 2008. The name and description were revised again April 6, 2012.

The annual distribution from this fund shall provide student aid to a student enrolled in the John Glenn School of Public Affairs who displays outstanding leadership skills. Scholarship recipients will be selected by the School's director in consultation with Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Glenn School of Public Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of the Glenn School of Public Affairs.

Senator John Glenn and Mrs. Annie Glenn Endowed Student Aid Fund

The Senator John Glenn and Mrs. Annie Glenn Endowed Scholarship Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from friends and colleagues in honor of Senator John Glenn and Mrs. Annie Glenn and their lifelong dedication to public service. The name and description were revised April 6, 2012.

The annual distribution from this fund shall provide student aid support for a student(s) enrolled in the John Glenn School of Public Affairs who best exemplifies the Glenns' leadership ability, academic achievement, and commitment to public service. The director of the School and the School's Student Financial Aid Committee shall be responsible for selecting student aid recipients and coordinating these recipients' names with the University's office of Student Financial Aid.

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The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Glenn School of Public Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Glenn School of Public Affairs.

L. Michael Howard Scholarship Fund in Public Policy and Management

The L. Michael Howard Fund in Public Policy and Management was established April 2, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from L. Michael Howard (B.S.Bus.Adm. cum laude 1972, M.A. 1983). The description was revised July 7, 2006, and the name and description were revised April 6, 2012.

The annual distribution from this fund shall be used to provide a need-based scholarship for an undergraduate student enrolled in the John Glenn School of Public Affairs. Scholarships shall be awarded by Student Financial Aid in consultation with the Glenn School of Public Affairs.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of the Glenn School of Public Affairs.

Major Ray Mendoza Endowed Student Aid Fund

The Major Ray Mendoza Endowed Scholarship Fund was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues in memory of Major Ray Mendoza (B.A. 1995), a former Buckeye and member of the U.S. Marine Corps who was killed in the line of duty while serving in Iraq. The name and description were revised April 6, 2012.

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The annual distribution from this fund shall provide student aid support for a student enrolled in or planning to enroll in the John Glenn School of Public Affairs who has demonstrated leadership skills and abilities. Recipients shall be selected by the School's director in consultation with Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Glenn School of Public Affairs.

Major Ray Mendoza Endowed Student Aid Fund III

The Major Ray Mendoza Endowed Scholarship Fund III was established February 5, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Alex Porter in memory of Major Ray Mendoza (B.A. 1995), a Buckeye and member of the U.S. Marine Corps who was killed in the line of duty while serving in Iraq. The name and description were revised April 6, 2012.

The annual distribution from this fund shall provide student aid support for a student enrolled in or planning to enroll in the John Glenn School of Public Affairs who has demonstrated leadership skills and abilities. Recipients shall be selected by the School's director in consultation with Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of the Glenn School of Public Affairs.

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The Chalmers P. Wylie Student Aid Fund for Public Service

The Chalmers P. Wylie Scholarship Fund for Public Service was established June 4, 1993, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Congressman Chalmers P. Wylie and friends in the name of his grandchildren Bryan Wylie, Pamela Poston, and Tamara Poston. The description was revised July 7, 2006, and the name and description were revised April 6, 2012.

The annual distribution from this fund shall be distributed to the director of the John Glenn School of Public Affairs to fund student aid for students in the School. The School's director shall select the recipient(s) in consultation with Student Financial Aid and shall keep the donor apprised of the selection process. Criteria for awards include not only academic achievement but also leadership and commitment to public service.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Glenn School of Public Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Glenn School of Public Affairs.

The Wing Yee and Siu K. Yee Memorial Endowment Fund in Transplant Surgery

The Siu K. Yee Memorial Endowment Fund in Transplant Surgery was established September 22, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in memory of Wing Yee and Siu K. Yee from their family through the Wings Charitable Foundation of Columbus, Ohio. The name and description were revised on April 6, 2012.

The annual distribution from this fund shall be used for interdisciplinary medical research and education in the OSU Wexner Medical Center's Comprehensive Transplant Center as recommended and approved by the executive director of the Comprehensive Transplant Center and the director of the Division of Transplantation Surgery in consultation with the chairperson of the Department of Surgery, with the senior vice president for Health Sciences, and with the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive director or director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor and as recommended by the executive director of the Comprehensive Transplant Center and the director of the Division of Transplantation Surgery in consultation with chairperson of the Department of Surgery, the dean of the College of Medicine, and the senior vice president for Health Sciences.

Closure of Named Endowed Fund

John G. and Zoe Johnstone Woodwind Fund

The John G. and Zoe Johnstone Woodwind Fund was established June 2, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John G. (Ph.D., 1984) and Zoe Johnstone. The fund was closed April 6, 2012.

Upon motion of Mr. Hicks, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Trustees O'Dell, Shumate, Hicks, Fisher, Schottenstein, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg and Smucker.

Mr. Wexner:

Thank you. Let us take a couple of minutes to go around the table. I think it is a good thing to do. I am particularly impressed with the students you introduced today and their interest and connection to the University.

Ms. Heidersbach:

It is also interesting to hear stories. I always like to hear the back stories and see how we are connected because it seems at Ohio State; it is two degrees of separation as opposed to six.

I will keep my comments very brief. I was thinking about today. I used to swim. I swam for two years, and I swam competitively my whole life. I kind of related this day to the senior meet or the senior day that we would have on swim team. It was not only a day to honor the seniors and recognize their accomplishments, but also a day to swim, compete and continue our success. That is reflective of our progression these last two days. That being said, I just want to offer my congratulations to our senior swimmers. It has been a pleasure working with all of you, and I look forward to continuing our conversation and am looking forward to watching your support for the University as well; so go Bucks!

Mr. Smucker:

Thanks, Les. I wanted to say again that being here for six months or so, it is just an honor every day. The way that this meeting started out today was indicative of the caliber of this University, and I was so proud to be a part of it.

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I am privileged to get to know Brandon. I have known Wally for a number of years. Alex, it's been a privilege that you are on our Board and we have had your consult all the time. We will cherish what you have brought to this University and look forward to your continued support.

Les, I would just like to say, I have had the privilege to know you from afar, so I have not had the chance to know you as well as many in this room. But I want to thank you for your example, the fact that you challenged us, you prodded us to think about doing things that are the higher good, and I truly mean that sincerely. I came across a quote today that I think is indicative of what you have done. It is by Thomas Paine and says, "The world is my country, all mankind are my brethren, and to do good is my religion." You exemplify that, so thank you for what you have done and your example.

Dr. Wadsworth:

I guess we will all have some very similar themes. It was a very interesting meeting, of course, with what happened earlier, very positive, and I also want to extend my appreciation to Brandon, who is just a wonderful guy. We have heard some really wonderful things from him. Of course our friends, Wally and Alex, I echo everyone else's comment.

Les, I was trying to think about how to describe you on a bumper sticker. When I think of you, I think of you as an active thinker. You are a very deliberate thinker. When we talk about something on a Thursday night and come in on Friday, Les will say, "I have been thinking about what we talked about." He is a very active thinker and there are three ways he thinks. They keep knocking me back because each time I think I have caught up with him, he is on to the next big idea. So here is the bumper sticker: "He thinks big, he thinks differently, and he thinks often."

Mr. Wexner:

I appreciate that! My wife has to live with it.

Dr. Reid:

I normally don't put bumper stickers on my car, but I am reassessing that. I too ditto the comments made previously about the pleasure of serving with you and certainly with Wally and Alex, who has been a counselor, I think, to everybody. I really appreciate that.

And to our chair, I can't remember how many years back it was that our chair first talked to me about the possibility of being a Trustee of The Ohio State University. At that point, I thought it was a kind of interesting thing, but I was quite busy at the time. So I want to personally thank you for making my service here possible, because it would not have been possible without you and also without Gil's support, who did a lot of speaking to me as well.

But I also want to thank you for, you speak about curiosity all the time and in my lingo it would be veracious curiosity, your curiosity, not just around possibilities, not just here at the University, but how you think about the world. How you think certainly about the state of Ohio and Columbus is just tremendous. I think you said it best; you never stop thinking. So that is a good thing for you. It is certainly a good thing for us as it is also contagious, so it causes the rest of us to not be so quick to conclude but be quicker to explore. And then when it is the time to conclude, to do so more intelligently than otherwise, so I want to thank you for that.

I also want to thank you for being a part of a two person unit, because it is not just you, it is you and Abigail together who make such a powerful couple. Being still a little bit of a newlywed, I look to you and Abigail in terms of how you have worked together as a unit and as a team to benefit the community. That has been a blessing to all of us.

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The last thing I would like to say is what we saw today is what I hope our nation's future and that is people of all kinds of diverse backgrounds coming together for the purpose of betterment. You can't get more American, you can't get more the state of Ohio than that, and thank God these people are located in our community.

Judge Marbley:

Thank you, Mr. Chairman. First, I want to thank Brandon for all of the contributions he made. Brandon was also one of my students, and I don't know that I have enjoyed having anyone in class as much as I did you. You are bright, you are engaging, you have a quest for knowledge, you will do well, and I do look forward to the day when you come back to serve on this Board as a nine-year Trustee.

Wally, it has been a pleasure to serve with you. I don't know if we have a more exuberant Board member than you. You have great passion for this University, and it is infectious. I agree with our President about the many contributions that you have made.

Alex is my big brother. He is my close friend. He has been a mentor to me and the esteem with which I hold him cannot easily translate into words publicly, but he knows what I mean.

And then our chairman. You know, Mr. Chair, I jotted these notes down yesterday while you were talking. I was paying attention to you, but I jotted these things down as you were talking yesterday. We often make the mistake of looking back to determine our measure of success, so I am trying to give you a prescriptive tip not to look back on what you did as chair, but to look forward, because to look back to determine the success of your work would be a great mistake. But if you look forward, you can really determine the effectiveness of what you have done in three years, in five years, in ten years. I want you to look at this Board and the direction in which the University has our trajectory and take great credit for it, because it really will be a testament to your leadership.

I think that your great work in terms of teaching us to think strategically, and if I can digress even more, I love the story of how I have been out to see you a couple of times to talk about student life. You tell me to be out there at 4:30, so I try to get out there by 4:25, and then at 6:30, you are done telling me about strategic planning and I ask you the first question, "Les, what do you think we should do in student life this year?" Then two hours later, you have told me about strategic planning, and I am driving away from your house trying to figure out what just happened. Then the next day, the light will go off, and I see where you have guided me, because I am thinking on the ground and you are looking at this from 30,000 feet, that student life is a part of a greater whole. Only someone with your vision and insight has the mental discipline to keep us on task, because we are thinking about our immediate task and you are thinking about the larger picture, which is why you have been so successful.

The other thing I want to say is that when I began my Board service, I served with Gil Cloyd, who I think will go down as one of our great chairs because Gil was the consummate consensus builder. I did not think that there could be a better consensus builder. I didn't think that you were going to be as good of a consensus builder as you have been, especially given your success and given your knowledge and insights. You could have just basically told us what to do and we would have been constrained on some level to do it. But you took the culture that Gil had established on consensus building, and you built it into an art form.

So we had a Board that had one of the greatest entrepreneurs of any era who guided us by consensus, and I think that is a great testament to your leadership.

Last, I live by the maxim that friendship is essential to the soul. I say that every day. That is the first thing I tell myself when I get up in the morning. You have shown that your friendship to the University has been essential to our soul as an institution, as an organic

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entity that grows. So I want to thank you for that personally and to thank you for that on behalf of the University.

Mr. Schottenstein:

Well done all of you. And in conclusion, ditto. It strikes me that with a few exceptions, none of us really picked each other. We all got here through our own individual paths and were selected in some cases by different governors, and yet, I cannot imagine a better group of people to serve with. It is a spectacular Board. The secret sauce that sits around this table is really special. I am really going to miss Brandon. I really appreciate what you said earlier and have loved working with you and know that we will work more in the future. Wally, the first person to reach out to me when I joined this Board in 2005 was you, and you never stopped, and I appreciate that. And Alex, who is the rock of Gibraltar, just a granite anchor in so many ways, a wonderful human being and a great friend.

And then you, Les. I loved what you said earlier, Monte, about the one thing that puts a gleam. I never really thought about it but the thing that puts a gleam in your eye other than the pretty lady sitting in the second row and your wonderful children are students. As good as you are with us, you are equally good, if not better, when you are with students teaching, a master teacher, a relentless thinker as Jeff said, always curious. You look at issues three-dimensionally. I don't even know what that means but you do.

It is the most bizarre thing. Just when you think you have got him cornered, a vector is coming from someplace else, and those of us who think differently feel, "How could I be so stupid?" Right? I have loved all those meetings that I have had the privilege of having with you, intended to talk about topic A, when we ended up talking about topic Les. I got a lot more out of it as a result, but I know that those will continue. I know of no one who cares more, thinks more, works harder for this University than you. You have elevated the level of thinking of this Board. I don't know how other universities operate public and private but if there is a better Board out there, we ought to take the plane and go visit them, because I would take them on. But just thank you, thank you, thank you, thank you. We know your phone number, and we know where you live, and we know you are not going anywhere. We need you and will continue to lean heavily on you.

Mr. Hicks:

It is going to be hard to say anything when you get to your side of the room over there. I am glad I am over here. It has been an extraordinary couple of days. I mean it has been, as always, a very productive, very busy and a pretty business-oriented meeting yesterday and today. I thought, just from a business standpoint, the update we got from Joe on strategy was really, really helpful. This strategy is a tough journey; you are kind of trimming the sails all the time to make sure you are heading in the right direction, but I think that with the scorecards that we talked about in our committee meetings, with the direction that we are heading with some of the audacious goals, I feel very good that we have the right strategy and the right strategic direction. I think a lot of that has to do with your leadership, Les.

I also thought, Monte, in our committee on Academic Affairs, the report and the update that we got and the information that we talked about relative to the second-year experience was extraordinary, because it was really the first time that I was able to get my arms around, not just the building aspects of being on campus for two years, but the programmatic improvements and the impact on student learning that is going to happen. I thought it was extraordinary. I hope at some point Dr. J. and her team can make a presentation to the full Board on this, because I thought it was really, really well done.

I also thought the students this morning were incredibly appropriate, respectful, and vigilant with their concerns. I thought that our response was outstanding. President Gee, I thought your response was fabulous to them, and I think one of the reasons our

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response was so great to the students was because we have been so proactive on the issue. We didn't wait until something happened yesterday. It has been something that we have talked about for a long time. But I also think that we need to recognize that what happened with the incident 48 hours ago or 24 hours ago is going to happen again. It will happen again, and our vigilance as a Board every time something like that comes up to be as proactive, as strong, as critically responsive is going to be really, really important. Because, unfortunately, in this day and age, it is going to happen. We know it is going to happen and until it stops happening, we can't stop being vigilant.

And then the last thing I would say, just to echo everything that was said, is we have got some extraordinary leaders that are leaving the Board, but we are not going to lose their leadership. Brandon has been an outstanding Trustee, and I put an adjective in front of that, an outstanding Trustee. It is amazing, and we are very fortunate that we had your background and your experience and your insight during a time when we needed that had what occurred in the last year or so occurred three years ago, we would have had nobody on this Board that had that insight, so we could not have come through that experience as well without your insight. Thank you for being here at the time. I agree that you are going to be a great nine-year Trustee, not just a great Trustee down the road.

Wally-I have had the experience of serving on the Board with Wally since the day I got here, and it has been extraordinary. There is nobody more passionate about Ohio State. I am so glad that around this time nine years ago, the Governor called you and I did not. You have been just a great, great member of the Board.

And to Alex, with your experience before, your experience now, your steadfastness has been just absolutely extraordinary for the University, and we will all miss your wise and steady counsel.

And, Mr. Chairman, extraordinary leadership. I am not sure how you underscore that or how you put more adjectives to that, because it really has been remarkable. I think Jeff's comment about the way you think is dead on. Every one of us loves this University. Every one of us is part of the family and thinks about Ohio State certainly every week, oftentimes every day. I am not sure that anybody thinks about it every minute like you do, and I am not sure that anybody thinks about it like you think about it and, whatever vector it comes from, I just don't know that anybody thinks about it like you. You know, we have got all these quotes out there from great people who do great things, but this paying forward concept that we will hang our hat on probably has been no more epitomized than what you have done for this University, not just in the last couple of years in your leadership, but really in your lifetime, so thank you. It has been an extraordinary experience to learn from you and watch you, so I appreciate the opportunity to talk this morning.

Mr. Mitchell:

You know, when I signed a scholarship to come to Ohio State as an undergrad about ten years ago, I never would have thought I would be a part of moments like today. I am so proud to be a student and to represent the students because of things like we had this morning. At a lot of other campuses, that situation would have been handled a lot differently and could have gotten a lot more contentious, so I am just thankful to be a part of a university that is open to listen to ideas and to really listen to the students.

I have been really reflective, so I took my notebook I have carried around the same notebook for all the Board meetings to look to the first page to see what the first note I wrote at my first Trustee meeting was and, as a lot of people will remember this, it is, "What is the big what?" Our Chairman posed the question, you know, as the big what; and that is who we are and what are we looking to become. To see Provost Alutto's presentation today, I can answer the question of what the big what is that I had on my

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first day, so it is great to have that 360 degree view to come back around and be able to answer the questions that I had from my first day.

As I leave physically, of course my thoughts will still be with the University, and I will still be checking in on Board members and calling you all for wise counsel, but I want to issue you a challenge and the challenge is simple. We have heard it a lot, but it's just two words: "Get better."

Dr. Cloyd:

I would like to start my comments with a little bit of a different direction because I think this meeting has represented a very important milestone in the journey that we are on a journey that is probably best described as starting several years ago by Dr. Whitacre, our Vice President of Research, as she began to look at our capabilities and how are we doing with having those wonderful scientific and technical capabilities to impact science, what we were doing in revenue generation. That work was expanded when Dean Poon came to the campus as she began to look at it. We instituted a working group, and I thank Brian Hicks, Jerry Jurgensen and Jeff Wadsworth as they rolled up their sleeves and jumped into that subject. Mr. Chatas, our CFO, got added to the process along the way and, of course, last June when Brian Cummings came here from the University of Utah, the planning moved forward in a much more energetic pace.

We saw an important milestone this week with the opening of our Technology Commercialization and Knowledge Transfer facility and the announcement of our innovation fund. I thank the Board for their support in establishing this important innovation foundation but we really, I think, have made a bold step forward in creating an ecosystem, and it is going to be a journey, but creating an ecosystem that is going to do four important things. It is going to be a revenue generator for reinvestment in this University; it is going to allow the tremendous intellectual capital in science and technology at this University to better impact society addressing some of our most serious problems; we are going to create an outstanding educational opportunity for our students across the campus to really understand innovation, entrepreneurship and enterprise development; and the final thing, it is going to be a very important force in stimulating economic development of this state jobs creation, new business creation. So for me, this was just a wonderful couple of days as we went through that, and I thank the Board for their support.

The other thing I would like to do is to echo comments by all the other Trustees. I want to thank Brandon, Wally and Alex for your wonderful collegueship and service on the Board. I am honestly more thankful, though, for your friendship, which extends beyond this Board and is not going to have any limits. I appreciate that very much.

And, Mr. Chairman, I also thank you for your collegueship, your leadership, your friendship. You are a dynamic force and this University is very well served and is very, very appreciative that you have chosen to put the dynamic force of your intellect to progressing the betterment of this University, so thank you for that.

Mr. Kellogg:

As always, I am extremely blessed and enriched any time we gather for these meetings because of what takes place. Mr. Chairman, you always talk about the work of the work and that never fails to be a huge part of what drives our time together. I am thankful for that because it is work, demanding, important, and challenging work, and we see the fruits of that work in many, many ways at many different times. Certainly that was on display here as we started today's meeting.

I had a couple of thoughts that I wanted to direct to my fellow Trustees, those that are leaving their service as Trustees, but also to the group in general, because every time that I am at a meeting or in the company of you all, it is hard for me not to think about

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leadership. Mr. Chairman, you planted that seed and, I don't know if you recall this, but I was at your home not long after I had been appointed to the Board knowing you had advocated for me. We sat down and had dinner and you spoke to some folks prior to that about leadership. Since then I have kind of been on a personal journey to study it, look at it and try to grow in it, and I just had a couple of thoughts.

One for all of us, because all of you embody this and demonstrate this, leadership is leveraging one's influence for a worthwhile cause. Leadership can go out, it can go up, it can go down, and it can go around. It is 360 degrees, and that circumference is always part of any interaction I have with you all. The other thing I would say is that leaders are exposers, they are explainers, they are exemplifiers, they are evaluators, and they are encouragers. And that too is represented by all of you.

Mr. Chairman, I just wanted to say so much of what you said yesterday resonated on a lot of levels with a lot of us and like many, I took notes. I try to do that whenever somebody is speaking to learn and to grow. But there were four things you mentioned that I just wanted to share: diverse skills, diverse perspectives, work, and curiosity are requirements of us as Board members, and that is a great reminder as we go forth.

And, lastly, I wanted to close with a paraphrase of one of my favorite verses in the Bible. It is Psalm One, and I am going to paraphrase this because I think of you when I think of this particular Psalm. "Blessed is the man who does not walk in the counsel of the wicked or stand in the way of sinners or sit in the seat of mockers," and I am paraphrasing here, "but his delight is in doing what is right, what is best, and what is good for the greatest number of people, and on this he thinks day and night. He is like a tree planted by streams of water which yields its fruit in season and whose leaf does not wither. Whatever he does prospers." You have prospered all of us by your leadership and your example, and I am thankful and appreciate it.

Mr. Jurgensen:

For two days now, I have sat next to him, and I keep telling him that I feel like Steve Kerr because when he is done talking, there is really not a lot left to say that is worth anything.

I just want to try to call out four observations about the individuals that are heading in to the next phase of their commitment to the University. I start with Wally. There is a concept in the Senn Delaney training, that many in the room are familiar with, called observer-critic. To me, Wally always has represented the antithesis of the observer-critic. The notion of it is that observer-critics, when they speak or when they react to things, always find the wrong before the right. What is wrong with this is depicted in an example we experience with the wheelbarrow design. But Wally is the antithesis of that because Wally always finds the right before the wrong. That is really the kind of thing that you can build on to take a good idea and make it better, and I appreciate that in him.

I have had the pleasure of working with Alex both on this Board, but I have also had Alex as a director, which is funny because every time he comes to see me, he always says, "Hello boss." But the reality is he has never worked for me, but I have worked for him. I think the word that sticks out to me, and it was mentioned earlier and it goes under this idea of a wise counselor, is what a fabulous listener he is. I usually speak before I listen, and it has gotten me in a lot of trouble. It has given me more free time, but Alex never does that. Alex always listens first, he listens, he thinks, and he contemplates.

Brandon has been a joy. I question his source of employment on a going forward basis. Actually, that is not true; I think he made a great choice. There are a lot of things I miss about Nationwide, but one of the things I will really miss now is not having the opportunity to work with you there. You are going to find it is a great company, and you are going to make it even better. The reason you are is that you are a values-oriented man and you are principled. It was amazing to me. It was mentioned earlier but it was amazing to me to sit next to you during all of the meetings and deliberations that we went through over

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our athletics issues to see your reactions, because I always like to see where peoples' first instincts are in an issue and yours always went to values. I hope you never compromise those. I know you won't.

Now with respect to Les, there have been a lot of things mentioned and I, too, like Bobby would say, "Ditto." But one of the things that I appreciate about you is your capacity to reveal the profound in the simple. I am going to give one example, I talk about this all the time when I talk about you behind your back, it is the first time you explained to me the concept of how leaders lead. It is just two words: leaders lead. I have thought about that now for almost a decade, because it was ten years ago you told me that. One of the things I take away from the phrase is that being in charge doesn't a priori make somebody a leader. We are surrounded by all kinds of people in this world who are in charge, but a far smaller percentage of them are truly leaders.

There is really only one thing that defines a leader to me and that is action, and Les, you have a long history of acting with your talent, your time and your treasure. We are all familiar of the concept, "to whom much is given, much is expected," but it is even more important when not a single thing was given to you, and yet you now pass on to others.

You also, to me, lead with integrity. The definition of that is that there is high congruence between your words and your actions. You don't say one thing and do another you do the same. In 1970, there was a concept of leadership coined by a man named Robert Greenleaf called the servant-leader. You represent the best example of servant-leadership, one aspect of which is the notion of building community, and you do that better than anyone I have ever seen.

Mr. Ratner:

You were absolutely right, by the way, that by the time we get to this end of the table, it is sort of hard. I started scratching off things I was going to say as everybody has said them, but it is interesting because in a way it is fascinating. This is a Board that comes from such diverse backgrounds and experiences, and yet, as I said earlier today, we really have very much the same perceptions of our experiences over the last four or five years. As we look forward, I think, and I agree, it was you, Judge, who said that Les and the other members of the Board who are stepping down from their Board role and into a new role with the University will be able to look back in five or ten years and really see the impact of their service. But I am going to start with a very personal comment about my own service on the Board.

I think only Jeff and I share the distinction of not having a prior experience of being graduates of the University. When I was appointed to the Board, I actually knew next to nothing about Ohio State and, I think, I surprised Governor Strickland by saying that I wanted to spend a little time getting to know the University and getting to know its leadership, because I really wanted to be sure that, in fact, I could bring honor to the honor that he had given me by asking if I wanted to serve on the Board. I came down to the University and met with Dr. Cloyd and, of course, that was an extraordinary meeting. I got a sense of what the University was all about and what service on the Board was about.

I met with President Gee, and all of us know what that is like. I came away sort of stunned and shocked saying, "Wow, that will be an experience." Then I got a chance to meet with Les in his office and, in effect, the discussion that I had with Les was sort of an earlier version of his "But For Ohio State..." speech that was so remarkable. He told me a very personal story of his journey at Ohio State, of what it meant to him, and that period of time when he was discouraged as a Board member and had thought about quitting as a Board member, thought about resigning, and then he said, "You know, I decided it really wasn't about me but it was about the much broader issues about what Ohio State meant and what it could be and what it needed to be and about the demands for service and about the obligations to service." I have thought about that a lot because the thing that I

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have found, as I have learned about the University and as I have experienced through the leadership of Les, Wally, Alex and Brandon, is that Ohio State has a remarkable ability to make a community of 110,000 people and 63,000 students feel very individual and very personal.

Each of us talks about this University now, and I consider myself a sort of foster alum, but everybody talks about this University in a very personal sense. It is a very personal journey, but it is a personal journey that transcends the personal and really becomes about a much broader, much more important community. Les, that is the insight that you gave me. I found that it is very much both an individual experience and one that is embedded in a much broader sense of values and a sense of significant events and moment that has been, in many ways, the story of my experience with you as the chair and with each of my fellow Board members, a very individual, a very personal experience and, at the same time, one where we are all dedicated to a much broader vision.

The other comment I would make is about Les' unique ability to, in effect, disagree without being disagreeable. I always find myself going into a discussion with Les convinced that I sort of know where I want to go and coming out in a completely different place and believing that that completely different place was, in fact, where I wanted to go. Somebody mentioned that Les is a three-dimensional thinker. I think what we all miss is that he is not a three-dimensional thinker; he is a four-dimensional thinker. He adds his own unique dimension to every discussion; therefore, most of us are amazed by the world he has opened us up and introduced us to.

Wally, getting to know you has been really a privilege. It has been a lot of fun. Again, on a very personal sense, I come down here and I just feel better when Wally is in the room. You know that we will dedicate each and every air conditioning unit to you.

Alex, again, everybody has said it, but you are clearly a rock, but I feel deeply that I have created a friendship with you that certainly transcends our joint service on this Board, and I have learned so much from your leadership.

Brandon, I have said this in many other venues that I am always shocked at our Student Trustees. They just add so much to the Board. I think it is indicative of all of our feelings about our Student Trustees that, in fact, we have asked the Legislature to allow them to be full voting members of the Board. I have served on other boards. I have served on other university boards where we have student trustees, but we are afraid to engage them in the way that we engage the students here. That is an engagement that I think, in effect, the Board has permitted and encouraged, but one that has been returned with such depth and meaning. Your service is indicative of the quality of the service that every Student Trustee gives us, and you are not really Student Trustees. I don't really look at you that way. I certainly don't look at you that way, Brandon. You are a Trustee; you are not a Student Trustee, so when you do get your nine-year term, it will simply be an eleven-year term because you really have served in every way as a Trustee and as a friend. I really appreciate that.

So, Les, and the other gentlemen, it really will be a different meeting when you are not in the meeting but, as I said, you should look at what happens to this University and realize that you have set it on an extraordinary path, both at a personal, individual level and for the University as a whole. I really thank you.

Mr. Fisher:

Well, if I could steal a little bit from the example of Wally, there is some good in being towards the end, and that is it is a great feeling of just sitting here and listening to all of you, my colleagues, in terms of what you have to say, how you say it, and how much I believe in and support everything that you have said. It has been particularly rewarding just sitting here and watching this.

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Some have characterized board work as a parade of people. If I can use that analogy, I can look at the people that we have served with and now the people leaving this Board, look at all the things that I can reflect on, and can remember and enjoy from this parade and our colleagues that are leaving.

I also had the opportunity to work with a former Student Trustee who is on my staff at the Farm Bureau. Brandon will be right across the street, and I am sure we will have opportunities to work together. Another former Student Trustee is in a very prominent position in the U.S. Senate whom we work with frequently. I am sure Les, Alex, Wally and Brandon; we will all have unique, interesting, and great opportunities to work with all of you in the future.

It is also said that typically, and I think it is very true here, Boards do their best work when they select their leadership. The process may not be too good but in the end, the results are nearly always very good. I reflect back that Dr. Cloyd served a great role at a point in time on this Board and Les, you as well, in terms of being our leader with the issues and challenges we had during your tenure. You have served us well in that role so, to all of you, good work in selecting our leadership.

Brandon, to you, I look forward to seeing you maybe on a daily basis here in the future. I know I will run into Wally and Alex on an ongoing basis. I would end with, of all of you, probably the counselor who has been toughest on me has been Alex. He has given me some pretty firm advice, and what I really appreciate about it is I took it and I learned from it. Thank you, Alex.

Mr. O'Dell:

I think everybody knows that I can usually say what I want to say in about thirty seconds, but I am going to need a little more time than that right now. This has been one of the greatest days of my life. Serving on this Board for nine years is one of the greatest honors of my life. I have loved every second of it, and I am certainly going to miss it. One of the greatest things about this Board is the Student Trustees and, Brandon, you have been an outstanding Student Trustee following a long line of outstanding Student Trustees.

I had a long working career. I was sort of the turnaround expert for Emerson Electric. I moved every two or three years and never really had a permanent home. I moved here from Hong Kong in '91 and put down deep roots over time. It started with people being very, very nice to me when I got here, and it started with Alex. Alex provided a little act of kindness when I moved to town and then so did Governor Voinovich and various other friends that I have developed along the way. This has become our lifelong home for my children as well as my grandchildren.

It has been an amazing opportunity and, Gordon, your friendship, your leadership is a very, very important part of that. I thank you for that, and I want to have a continuing, lifelong friendship.

Les, your leadership and Abigail's leadership in this community, in this University, in this state has made this state and this University the place to be, the place I want to be, and I really, really thank you for that. Bobby, I wish you the very best. I know you will be a great chair and a great leader, and you and your family were great friends from the moment I moved here in '91. I thank you for that.

I wish this University and this Board the best, and I thank each and every one of you for the beautiful, touching, positive comments that you have made today, and in many other days, about me and my family. Thank you very much.

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Mr. Shumate:

Let me just quickly say, thank you. It is definitely not good bye, but we will see you later.

Dr. Horn:

I just wanted to take a second to make an observation. I think the Board talks about things for so long that they forget what kind of impact they make outside the board room, if you will. Today, the University committed itself to a really radically new two-year experience for undergraduates. The University committed itself to providing 50 million new dollars to students for merit-based aid and need-based aid, and the University committed itself to increasing the size of the tenure-track faculty by eight to ten percent.

To paraphrase the chairman, "This is a big, damn deal." There is no other public university that I know of that can be so bold. There are very few public universities that are even dreaming this boldly, and for that boldness of vision, we owe a debt of gratitude to the whole Board, but I think especially to our chairman for pushing us to be innovative and disciplined, to think big, and to aspire to be one of the great public universities in the country.

I mentioned last night that I have never been as proud as a faculty member of our University, and I hope it is not presumptuous to speak on behalf of the entire faculty to thank Brandon, to thank Wally, to thank Alex, and particularly to thank Les for their discipline and vision and commitment.

President Gee:

I am emotionally spent. I want you to know that. I really am. I must say that this has been one of the most extraordinary days, and this last session, I am just sitting here thinking what I would be able to say. I think I will just say a couple of things because I have had a chance to say what I really want to say about our Board members individually to all of you and individually to them.

I think we want to make two observations. First is that the reason that we can say wonderful things about the folks that are celebrated today is because of the fact that they have had great partners in the rest of our Board, and I think that is important. The work continues. Our aspirations are high. Our aspirations will continue to be even higher. Today, a standard has been set that is going to launch us in directions that are really remarkable as an institution, so I thank all of you for that. I thank every Board member here. I thank particularly the leadership that has been provided, and I am very blessed to have this position.

The second thing I want to say is an observation that we really did rise to our higher angels today. That was about as good as it gets, I think, so thank you very much.

Mr. Wexner:

Again, I said it at the beginning of the meeting and David recapped some of the achievements at the end, I think this hopefully becomes a tradition of going around the room at meetings because I think it is good to have hindsight, and then it is good to have insights, but it is also good to have this kind of reflection about the work of the work, and that is how I really interpreted the comments whether it is about expanding faculty or about expanding student aid.

As Gil talked about, we have gone a few years ago from talking about the idea of technology being important to actually creating a center, hiring talented people and bringing people together so that the technology we have and our thinking can impact the world, but we can also benefit from it by reinvestment in the institution. We have had those kinds of forward-thinking activities.

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I am always interested in leadership, because we all wonder how we think or how we appear, because we never see ourselves accurately in the mirror, and people here have talked about caring about mankind, thinking big and differently, voracious curiosity, looking forward, teacher, consensus, friendship, teaming, driving forward, getting better, dynamic forces, the work of the work, about values, about profound and simple, about the notion of integrity and leading from a position of integrity, and servant-leaders, and I put those things together with one thought, you might put this in the notebook, leadership is like the wind; we all know when there is none and we all know when there is a lot whether it is a tornado or hurricane or still, calm air.

Invisible as it is, we feel the force of that leadership. The perspective that I put on the remarks I repeated that you have said, I just see enormous pride in what we have done together, because what you have described is not me but you. I am just the mirror that is reflecting the quality and the integrity of our leadership, the ability to think, the consensus building. None of us can make eagles fly in formation, and none of us can make ourselves think almost, let alone other individuals, and I think that in capturing the moment, there is a secret sauce of the collective efforts. I think it's important that they be reflected in meetings and periodically together to make sure that there is the consensus, there is the integrity, there is the outside the box thinking, there is the voracious curiosity. The University needs that. The work is so important. No matter how we contribute or when we contribute, it requires those skills. I think that the Board, the whole Board, students and people of different backgrounds and perspectives are needed to move this institution forward. So the work of the work is very difficult, and it requires those kinds of collective characteristics.

I am positive that Bob will be successful, and Bob's successor will be successful as long as there is a collective memory and, more than that, actions about those kinds of perspectives. The collective thinking of this group and a broad group, not only of the Trustees, but also of the administration, is the secret sauce; it is what drives the University forward, so I am appreciative of the work that we have done together. I truly see the comments that were made are collective and you should see them as a reflection of yourselves.

I am the small mirror. You guys are the bright lights. Thank you.

We are adjourned.

Thereupon the Board adjourned to meet Friday, June 22, 2012, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner
Chairman

David G. Horn
Secretary

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(APPENDIX XXXII)

Amendments to the *Rules of the University Faculty*

~~3335-3-20 Assistant vice president of undergraduate admissions and first year experience. Vice president for strategic enrollment planning.~~

~~Subject to the direction of the executive vice president and provost, the principal duties of the assistant vice president of undergraduate admissions and first year experience vice president for strategic enrollment planning shall be as follows:~~

~~(A) through (H) unchanged.~~

~~(B/T 7/12/91, B/T 2/4/93, B/T 4/4/97, B/T 12/4/98)~~

3335-5-08 Absence from duty.

Absence of any member of the teaching staff from ordinary service in the university, for any cause other than sickness, must be with the knowledge and approval of his or her chair or director and of the dean of the college and, if for longer than ten days, with the approval of the executive vice president and provost. For faculty assigned to a regional campus, the dean and director of that campus ~~and the coordinating dean for regional campuses~~ must also be notified and approve the absence. Sick leave is granted on approval of the appropriate administrative official when notification is given as soon as practicable, presumably on the first day of absence. (B/T 4/4/97, B/T 12/4/98)

3335-6-02 Criteria for appointment, reappointment, and promotion and tenure of tenure-track faculty.

(A) ~~The Ohio state university has as its stated mission "the attainment of international distinction in education, scholarship, and public service." will be recognized worldwide for the quality and impact of its research, teaching, and service. For purposes of faculty performance reviews under these rules; "public service" is broadly defined to include administrative service to the university, professional service to the faculty member's discipline, and the provision of professional expertise to public and private entities beyond the university and shall be referred to simply as "service" for the remainder of this chapter. For purposes of faculty performance reviews under these rules "scholarship" is broadly defined to include "research, scholarly, and creative work."~~

~~(1) "Research" is broadly defined to include discovery, scholarly and creative work, applied research, and the scholarship of pedagogy.~~

~~(2) "Teaching" is broadly defined to include didactic classroom, non-classroom and distance instruction, extension and continuing education, advising, and supervising or mentoring students or postdoctoral scholars.~~

~~(3) "Service" is broadly defined to include providing administrative service to the university, professional service to the faculty member's discipline, and disciplinary expertise to public or private entities beyond the university.~~

Each tenure initiating unit is responsible for establishing criteria for appointment, reappointment, and promotion and tenure that are consistent with this mission and for ensuring that every faculty appointment, reappointment, and promotion and tenure recommendation is consistent with this mission.

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Appointment decisions for regular faculty positions, as defined in rule 3335-5-19 of the Administrative Code, must be based on criteria that reflect strong potential to attain tenure and advance through the faculty ranks. A minimum requirement for appointment at or promotion to the rank of assistant professor or a higher rank is an earned doctorate or other terminal degree in the relevant field of study or possession of equivalent experience. Appointments at the rank of instructor should normally only be made when the offered appointment is that of assistant professor but the appointee has not completed the required terminal degree at the onset of the appointment.

(B) through (F) unchanged.

(B/T 10/5/84, B/T 7/7/89, B/T 5/3/96, B/T 4/4/97, B/T 12/4/98, B/T 7/12/2002, B/T 6/4/2004, B/T 6/7/2005)

Chapter 3335-23

CODE OF STUDENT CONDUCT

3335-23-01 Introduction and purpose.

The code of student conduct is established to foster and protect the core missions of the university; to foster the scholarly and civic development of the university's students in a safe and secure learning environment, and to protect the people, properties and processes that support the university and its missions. The core missions of the university are research, teaching and learning, and service. Preservation of academic freedom and free and open exchange of ideas and opinions for all members of the university are central to these missions.

3335-23-02 Jurisdiction.

The code applies to the on-campus conduct of all students and registered student organizations, including conduct using university computing or network resources. The code also applies to the off-campus conduct of students and registered student organizations in direct connection with:

- (A) Academic course requirements or any credit bearing experiences, such as internships, field trips, study abroad or student teaching;
- (B) Any activity supporting pursuit of a degree, such as research at another institution or a professional practice assignment;
- (C) Any activity sponsored, conducted, or authorized by the university or by registered student organizations;
- (D) Any activity that causes substantial destruction of property belonging to the university or members of the university community or causes serious harm to the health or safety of members of the university community; or
- (E) Any activity in which a police report has been filed, a summons or indictment has been issued, or an arrest has occurred for a crime of violence.

The code governs all campuses of the university, ~~however~~ However, students attending at regional campuses, ~~and the agricultural technical institute centers, or institutes~~ are advised to consult their local ~~campus publications~~ resources for additional information or rules pertaining to those ~~campuses~~ locations, which may create hearing boards or processes for the ~~campus~~ location, consistent with these rules.

The university reserves the right to administer the code and proceed with the hearing process even if the student withdraws from the university, is no longer enrolled in classes, or subsequently fails to meet the definition of a student while a disciplinary matter is pending.

Students continue to be subject to city, state, and federal laws while at the university, and violations of those laws may also constitute violations of the code. In such instances, the university may proceed with university disciplinary action under the code independently of any criminal proceeding involving the same conduct and may impose sanctions for violation of the code even if such criminal proceeding is not yet resolved or is resolved in the student's favor. (B/T 3/2/2001, B/T 12/7/2007)

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3335-23-03 Definitions.

As used in the code, ~~the term~~

- (A) ~~“university~~University premises” ~~means~~includes all lands, buildings, and facilities, and resources owned, leased, managed, or operated by the university.
- (B) The term ~~“student~~Student” means an individual who has paid an acceptance fee, registered for classes, or otherwise entered into any other contractual relationship with the university to take instruction.
 - (1) It further includes persons who are eligible to receive any of the rights and privileges afforded a person who is enrolled at the university, including, but not limited to, those individuals admitted to the university and attending orientation programs.
 - (2) Student status lasts until an individual graduates, is dismissed, or is not in attendance for two complete, consecutive ~~quarters~~terms.
 - (3) ~~The term~~ “studentStudent” also includes registered student organizations.
- (C) ~~The term~~ “membersMembers of the university community” includes, but is not limited to, students, faculty, staff, and visitors to the campus.
- (D) ~~The term~~ “complaintComplaint” means a written statement, alleging a violation of the code of student conduct or other published rule applicable to students at the university, provided to an authorized university official, per paragraph (A) of rule 3335-23-05 of the Administrative Code. Information submitted by other means will be reviewed and may, at the university’s discretion, be acted upon but will not be treated as a formal complaint.
- (E) ~~The term~~ “crimeCrime of violence” ~~means~~includes the offenses as stated in ~~division (A)(9) of section 2921.01 of the Revised Code in effect on the date this rule is adopted;~~ aggravated murder; murder; voluntary manslaughter; involuntary manslaughter; felonious assault; aggravated assault; assault; aggravated menacing; menacing by stalking; kidnapping; abduction; extortion; rape; sexual battery; gross sexual imposition; aggravated arson; arson; aggravated robbery; robbery; aggravated burglary; inciting to violence; aggravated riot; inducing panic; domestic violence; intimidation; intimidation of an attorney, victim, or witness in a criminal case; escape; improperly discharging a firearm at or into a habitation or school; burglary; felonious sexual penetration; or conspiracy or attempt to commit or complicity in committing any of the foregoing offenses. ~~Crime of violence also means offenses under the laws of another jurisdiction that are substantially equivalent to the offenses listed in this division. (B/T 3/2/2001, B/T 12/7/2007)~~

3335-23-04 Prohibited conduct.

Any student found to have engaged, or attempted to engage, in the following conduct while within the university’s jurisdiction, as set forth in rule 3335-23-02 of the Administrative Code, will be subject to disciplinary action by the university. For the purposes of this section, attempt shall be defined as conduct that, if successful, would constitute or result in the prohibited conduct. Any student who abandons an attempt or prevents the prohibited conduct from occurring under circumstances that demonstrate a complete and voluntary renunciation of the prohibited conduct will not be subject to disciplinary action by the university.

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(A) Academic misconduct.

Any activity that tends to compromise the academic integrity of the university, or subvert the educational process. Examples of academic misconduct include, but are not limited to:

- (1) Violation of course rules as contained in the course syllabus or other information provided to the student; ~~violation of program regulations as established by departmental committees and made available to students;~~
- (2) Knowingly providing or receiving information during examinations such as course examinations and candidacy examinations; or the possession and/or use of unauthorized materials during those examinations;
- (3) Knowingly providing or using unauthorized assistance in the laboratory, on field work, in scholarship or on a course assignment;
- (4) Submitting plagiarized work for an academic requirement. Plagiarism is the representation of another's work or ideas as one's own; it includes the unacknowledged word-for-word use and/or paraphrasing of another person's work, and/or the inappropriate unacknowledged use of another person's ideas;
- (5) Submitting substantially the same work to satisfy requirements for one course or academic requirement that has been submitted in satisfaction of requirements for another course or academic requirement, without permission of the instructor of the course for which the work is being submitted or supervising authority for the academic requirement;
- (6) Falsification, fabrication, or dishonesty in creating or reporting laboratory results, research results, and/or any other assignment;
- (7) Serving as, or enlisting the assistance of a substitute for a student in ~~the taking of examinations~~ any graded assignments;
- (8) Alteration of grades or marks by the student in an effort to change the earned grade or credit;
- (9) Alteration of academically-related university forms or records, or unauthorized use of those forms or records; ~~and~~
- (10) Engaging in activities that unfairly place other students at a disadvantage, such as taking, hiding or altering resource material, or manipulating a grading system; and
- (11) Violation of program regulations as establishment by departmental committees and made available to students.

(B) Endangering health or safety.

- (1) Endangering behavior: Taking or threatening action that endangers the safety, physical or mental health, or life of any person, or creates a reasonable fear of such action, ~~whether intentionally or as a result of recklessness or gross negligence. Relationship violence or intimate partner abuse may constitute endangering behavior.~~
- (2) Stalking: Engaging in a pattern of unwanted conduct directed at another person that threatens or endangers the safety, physical or mental health, or

life or property of that person, or creates a reasonable fear of such a threat or action.

(C) Sexual misconduct.

Physical contact or other non-physical conduct of a sexual nature in the absence of clear, knowing and voluntary consent, including but not limited to:

- (1) Non-consensual sexual intercourse, defined as any sexual penetration (anal, oral, or vaginal), however slight, with any body part or object, by any person upon any person without consent.
- (2) Non-consensual sexual contact, defined as any intentional sexual touching, with any body part or object, by any person upon any person without consent.
- (3) Sexual exploitation, defined as taking non-consensual, unjust or abusive sexual advantage of another. Examples include, but are not limited to, prostituting another student, non-consensual video or audio-taping of sexual activity, going beyond the boundaries of consent (such as knowingly allowing another to surreptitiously watch otherwise consensual sexual activity), engaging in non-consensual voyeurism, and knowingly transmitting or exposing an STD or HIV to another student exposing another person to a sexually transmitted infection (STI) without the knowledge of the student person.
- (4) Sexual harassment, as defined in applicable university policy.
- (5) Indecent exposure, defined as the exposure of the private or intimate parts of the body, in a lewd manner, in public or in private premises, when the accused may be readily observed.

For the purposes of this rule, consent shall be defined as the act of knowingly and voluntarily affirmatively agreeing verbally or non-verbally to engage in a sexual activity. Consent must be voluntary. An individual cannot consent who is obviously substantially impaired by any drug or intoxicant; or who has been purposely compelled by force, threat of force, or deception; or who is unaware that the act is being committed; or whose ability to consent or resist is obviously impaired because of a mental or physical condition; or who is coerced by supervisory or disciplinary authority. Consent may be withdrawn at any time. Prior sexual activity of relationship does not, in and of itself, constitute consent.

(D) Destruction of property.

Actual or threatened damage to or destruction of university property or property of others, whether done intentionally or with reckless disregard.

(E) Dangerous weapons or devices.

~~Use, s~~Storage, or possession of dangerous weapons or devices, or substances including, but not limited to, firearms, ammunition or fireworks, unless authorized by an appropriate university official or permitted by a university policy, even if otherwise permitted by law. Use or misuse of weapons, devices, or substances in a manner that causes or threatens serious harm to the safety or security of others.

(F) Dishonest conduct.

Dishonest conduct, including, but not limited to, knowingly reporting a false emergency; knowingly making false accusation of misconduct; misuse or falsification of university or related documents by actions such as forgery,

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alteration, or improper transfer; submission to a ~~university official~~ of information known by the submitter to be false to a university official.

(G) Theft ~~or~~ unauthorized use of property.

Theft or attempted theft, or the unauthorized use or possession of university property, ~~or~~ services, resources, or the property of others.

(H) Failure to comply with university or civil authority.

Failure to comply with legitimate directives of authorized university officials, law enforcement or emergency personnel, identified as such, in the performance of their duties, including failure to identify oneself when so requested; or violation of the terms of a disciplinary sanction.

(I) Drugs.

Use, production, distribution, sale, or possession of drugs in a manner prohibited under law. This includes, but is not limited to, the misuse of prescription drugs.

(J) Alcohol.

Use, production, distribution, sale, or possession of alcohol in a manner prohibited under law or applicable university policy or facility policy.

(K) Unauthorized presence.

Unauthorized entrance to or presence in or on university premises.

(L) Disorderly or disruptive conduct.

Disorderly or disruptive conduct that unreasonably interferes with university activities or with the legitimate activities of any member of the university community.

(M) Hazing.

Doing, requiring or encouraging any act, whether or not the act is voluntarily agreed upon, in conjunction with initiation or continued membership or participation in any group, that causes or creates a substantial risk of causing mental or physical harm or humiliation. Such acts may include, but are not limited to, use of alcohol, creation of excessive fatigue, and paddling, punching or kicking in any form.

(N) ~~Judicial~~Student conduct system abuse.

Abuse of any university ~~judicial~~student conduct system, including but not limited to:

- (1) Failure to obey the summons or directives of a ~~judicial~~student conduct body or university official;
- (2) Falsification, distortion, or misrepresentation of information before a ~~judicial~~student conduct body;
- (3) Disruption or interference with the orderly conduct of a ~~judicial~~student conduct proceeding;
- (4) ~~Institution of~~Knowingly instituting a ~~judicial~~student conduct proceeding ~~knowingly~~ without cause;

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- (5) Attempting to discourage an individual's proper participation in, or use of, a university ~~judicial~~student conduct system;
 - (6) Attempting to influence the impartiality of a member of a ~~judicial~~student conduct body prior to, and/or during the course of a ~~judicial~~student conduct proceeding;
 - (7) Harassment (~~verbal or physical~~) and/or intimidation of a member of a ~~judicial~~student conduct body prior to, during, and/or after a ~~judicial~~student conduct proceeding;
 - (8) Failure to comply with one or more sanctions imposed under the code of student conduct; and
 - (9) Influencing or attempting to influence another person to commit an abuse of a university ~~judicial~~student conduct system.
- (O) Violation of university rules or federal, state, and local laws.

Violation of other published university regulations, guidelines, policies, or rules, or violations of federal, state, or local law. These university regulations, guidelines, policies, or rules include, but are not limited to, those which prohibit the misuse of computing resources, sexual harassment, rules for student groups or organizations, and residence hall rules and regulations.

(P) Riotous behavior.

- (1) Participation in a disturbance with the purpose to commit or incite any action that presents a clear and present danger to others, causes physical harm to others, or damages property.
- (2) Proscribed behavior in the context of a riot includes, but is not limited to:
 - (a) Knowingly engaging in conduct designed to incite another to engage in riotous behavior; and
 - (b) Actual or threatened damage to or destruction of university property or property of others, whether done intentionally or with reckless disregard; and
 - (c) Failing to comply with a directive to disperse by university officials, law enforcement or emergency personnel; and
 - (d) Intimidating, impeding, hindering or obstructing a university official, law enforcement or emergency personnel in the performance of their duties.
- (3) This rule shall not be interpreted as proscribing peaceful demonstrations, peaceful picketing, a call for a peaceful boycott, or other forms of peaceful dissent.

(Q) Recording of images without knowledge.

Using electronic or other means to make a video or photographic record of any person in a location where there is a reasonable expectation of privacy without the person's prior knowledge, when such a recording is likely to cause injury, distress, or damage to reputation. This includes, but is not limited to, taking video or photographic images in shower/locker rooms, residence hall rooms, and restrooms. The storing, sharing, and/or distributing of such unauthorized records by any

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means is also prohibited. (B/T 3/2/2001, B/T 7/11/2003, B/T 7/7/2006, B/T 12/7/2007)

JUDICIAL STUDENT CONDUCT PROCEDURES

3335-23-05 Initiation and investigation of code violations.

(A) Initiation.

Person(s) witnessing or experiencing what they believe to be a possible code violation should provide an authorized university official with the information.

- (1) Information and/or complaints about possible code violations occurring in residence halls should be provided to the residence hall director.
- (2) Information and/or complaints about possible non-residence hall related code violations should be provided to the director of student judicial-affairs-conduct, or chief judicial-conduct officer for the regional campuses.
- (3) Information and/or complaints regarding academic misconduct should be referred to the coordinator of the committee on academic misconduct.
- (4) In cases where the alleged activity may involve a violation of criminal law in addition to a violation of the code, information and/or complaints should be provided to the Ohio state university police or other appropriate law enforcement agency. The university will review all information and/or complaints received and may conduct a preliminary investigation of the alleged violation.

(B) Investigation.

(1) Role of the University.

- (a) The Ohio state university police or other appropriate law enforcement agency shall have primary responsibility for the investigation of acts that involve suspected violation of federal, state, local laws or applicable university policies.
- (b) Residence hall directors, assistant hall directors, the director of student conduct, the chief judicial-conduct officer for the regional campuses, and other designated university personnel are authorized to investigate alleged violations other than those involving academic misconduct.
- (c) The coordinator of the committee on academic misconduct is authorized to investigate allegations involving academic misconduct.

(2) Role of other participants.

- (a) During the investigation, the student allegedly involved in misconduct may be:
 - i. ~~sent a letter describing the alleged violation~~Notified of the alleged violation.
 - ii. ~~requesting the student~~Requested to make an appointment to discuss the matter, and

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- iii. ~~specifying~~Provided a date by which the appointment must be made.
- (b) Any person believed to have information relevant to an investigation may also be contacted and requested to make an appointment to discuss the matter.
- (3) Failure to comply with ~~such~~ a request to make and keep ~~such~~ an appointment relevant to an investigation may result in a disciplinary hold being placed on a student's registration and records and/or the initiation of charges for ~~judicial~~ student conduct system abuse.
- (4) Upon completion of an investigation, the investigator will decide upon an appropriate course of action, which may include, but is not limited to:
 - (a) ~~taking~~Taking no further action,
 - (b) ~~deferring~~Deferring further action with or without conditions, or
 - (c) ~~initiating~~Initiating charges with the appropriate university ~~judicial~~student conduct body. (B/T 3/2/2011, B/T 12/7/2007)

3335-23-06 Filing of complaint and initiation of charges.

A written complaint alleging a violation of the code of student conduct must be filed with the university as soon as practicable following the discovery of the alleged violation. Absent extraordinary circumstances, the written complaint must be filed within six months for cases of non-academic misconduct (paragraphs (B) through (Q) of rule 3335-23-04 of the Administrative Code), and one month for academic misconduct (paragraph (A) of rule 3335-23-04 of the Administrative Code), from the date upon which a university official becomes aware of the alleged violation and identifies the student(s) who allegedly committed the violation. Absent extraordinary circumstances, the university must initiate charges, if any, within one year of the filing of the complaint. (B/T 3/2/2001, B/T 12/7/2007)

3335-23-07 Notice of charges.

(A) Notification.

Students shall be notified of university charges in writing, unless a more effective form of notification is deemed appropriate. Charges may be presented in person, by placement in a student's residence hall mailbox, by email to the accused student's official university email address, ~~(which will~~may direct the student to view the notice on a secure website), or by mail to the accused student's local or permanent address on file in the office of the university registrar.

(B) Current address.

All students are required to maintain an accurate and current local and permanent address with the university registrar.

(C) Meeting with university official.

Following notification of charges, students are strongly encouraged to and shall be afforded the opportunity to meet with a university official for the purpose of explaining the university ~~judicial~~student conduct process and discussion of the charges.

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(D) Failure to respond.

Failure of the accused student to respond to the initiation of charges or schedule a preliminary meeting shall in no way prevent the university from scheduling and conducting a hearing in the absence of the accused student. (B/T 3/2/2001, B/T 12/7/2007)

3335-23-08 Administrative decision.

In all cases, a student charged with one or more violations of the student code has the right to a hearing. However, in a case where a charged student admits to such violation(s) in writing, the student may request in writing to have a decision as to appropriate action made administratively by a hearing officer rather than have the charges referred to a hearing officer, ~~panel~~ or board for a hearing. In such situations, the student waives the right to a hearing and the related procedural guarantees provided by a hearing officer, ~~panel~~ or board hearing. Administrative decisions in academic misconduct cases involving graduate students are to be made in consultation with the graduate school. Following an administrative decision, the student retains the right to request an appeal of the original decision, but may do so only upon the ground that the sanction is grossly disproportionate to the offense/violation committed. (B/T 3/2/2001, B/T 7/7/2006, 12/7/2007)

3335-23-09 Notice of hearing and request for postponement.

(A) Notice.

If a hearing is to be held, written notification will be provided. The notice may be hand delivered, placed into a student's residence hall mailbox, sent by email to the accused student's official university email address, which ~~will~~ may direct the student to view the notice on a secure website, or mailed to the last known address of the student, ~~either by certified mail or by~~ first class mail, no fewer than ten calendar days prior to the hearing. Unless already provided to the student, the notification will include the charge(s), date, time, and location of the hearing, the designated hearing officer or ~~panel~~ board, a statement of the student's rights, and information on the hearing procedures.

(B) Postponement.

The accused student may request a postponement for reasonable cause or a separate hearing ~~separate~~ from other accused persons. A request for a postponement for reasonable cause must be made in writing, include supporting rationale and be received by the person sending the hearing notification at least two business days before the scheduled hearing. (B/T 3/2/2001, B/T 12/7/2007)

3335-23-10 Hearing procedures.

Although the procedural requirements are not as formal as those existing in criminal or civil courts of law, to ensure fairness, the following procedures will apply and, unless already provided to the student, be included within the hearing notice:

(A) Attendance.

Attendance at hearings is limited to those directly involved or those requested by the hearing officer or ~~panel~~ board to attend. The hearing officer or ~~panel~~ board will take reasonable measures to assure an orderly hearing, including removal of persons who impede or disrupt proceedings.

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(B) Advisor.

The accused student may have an advisor throughout the ~~hearing~~disciplinary process. The advisor may only counsel the student and may not actively participate in the ~~hearing~~disciplinary process, unless clarification is needed as determined by the hearing officer or ~~panel~~board.

(C) Written statements and witnesses.

The accused may ~~submit a written statement, may invite relevant factual witnesses to attend, may invite character witnesses to submit written statements, may as approved in advance by the hearing officer invite character witnesses to testify in person, may ask questions of witnesses called by others, and will be notified of potential witnesses to be called.~~ The accused must also submit a list of potential witnesses, ~~and identify those who are character witnesses only,~~ to the hearing officer at least two (2) business days prior to the hearing. The university may present witnesses as well as question those presented by the accused.

(D) Witness absence.

~~Written~~The hearing officer or board coordinator may allow written statements ~~may be used for a fact witness (i.e., not a character witness) if, for good reason, a fact witness cannot attend the hearing.~~

(E) Consultants.

In cases requiring special expertise, the ~~panel~~board coordinator may appoint individuals with appropriate expertise to serve as consultants to the ~~panel~~board. The consultants may be present and provide information as called upon during the hearing but will not vote.

(F) Standard of evidence.

~~Students are entitled to a presumption of innocence. Therefore, a~~ A student will ~~not~~only be found in violation ~~unless if~~ a preponderance of evidence supports the charge(s). In the event of a tie, the ~~panel~~board will continue to deliberate. If after the ~~panel~~board determines that exhaustive deliberations have occurred and a majority decision is not reached the student will be found not in violation.

(G) In cases where prompt review is essential (e.g., when graduation or the end of the academic year is imminent) the accused may be offered the option of an expedited administrative review consisting of an administrative decision or administrative hearing. The accused student may decline such expedited review without the expectation that the process can be completed on an expedited timeline. (B/T 3/2/2001, B/T 7/11/2003, B/T 12/7/2007)

3335-23-11 Attendance.

Because the most accurate and fair review of the facts can best be accomplished when all parties are present, the accused is expected to attend and participate. If an individual does not choose to attend a hearing, the charges will be reviewed as scheduled on the basis of the information available, and a decision will be made. Although no inference may be drawn against a student for failing to attend a hearing or remaining silent, the hearing will proceed and the conclusion will be based on the evidence presented. No decision shall be based solely on the failure of the accused student to attend the hearing or answer the charges. (B/T 3/2/2001)

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3335-23-12 Record of proceedings.

A single record consisting of written notes, tape recording, or other method selected by the hearing ~~panel~~board or officer, will be made of all hearings. Such record will remain the property of the university but will be made available to the accused for review during the appeal period. A written notice of the decision and, if found in violation, information regarding appeal procedures will be provided to the accused student. (B/T 3/2/2001)

3335-23-13 Hearing bodies.

- (A) In addition to the committee on academic misconduct, student conduct boards for university housing residence life, and the university ~~judicial panel~~conduct board, the director of student judicial affairsconduct, hearing officers within the office of student judicial affairs, the coordinator of the committee on academic misconduct, and university housing professional staff are to be considered as official university hearing officers, and may hear cases of alleged violations of the code affording accused students the same procedural guarantees as provided in hearings by a ~~panel~~, committee, or board.
- (B) ~~Absent special circumstances, students will be afforded the right to choose an administrative or panel hearing. When necessary to ensure a fair and just process, the hearing officer may determine the appropriate hearing venue. The accused student has the right to accept responsibility for the charges, which will result in an administrative decision, or choose to have a hearing.~~
- (C) Students will generally be afforded the right to choose an administrative or ~~panel~~board hearing, except under special circumstances where, in order to ensure a fair and just process, the hearing officer may determine the appropriate hearing venue. (B/T 3/2/2001, B/T 12/7/2007)

3335-23-14 Committee on academic misconduct.

- (A) ~~On behalf of the committee, The~~ coordinator ~~for the committee shall~~may investigate and resolve ~~or establish procedures for investigation of~~ all reported cases of student academic misconduct that fall under the committee's jurisdiction. The coordinator and chair shall establish procedure for the investigation and resolution of cases. The committee does not hear cases involving academic misconduct in professional colleges having a published honor code. These colleges shall follow their own codes and procedures which can be obtained in their respective central offices. Some allegations against graduate students that fall under the committee's jurisdiction may also implicate the university's ~~interim~~ policy and procedures concerning research misconduct in research or scholarly activities and/or the graduate school's "Guidelines for the Review and Investigation of Allegations of Scholarly Misconduct by Graduate Students."policy on the investigation of allegations of research misconduct by a graduate student. Upon receipt of such an allegation, the coordinator shall meet with the dean of the graduate school or designee, and/or the senior vice president for research or designee, and these parties shall mutually agree on the appropriate procedure for adjudicating the case. Notice of this decision and a description of the procedure to be used shall promptly be given to the student who has been charged. The coordinator or ~~committee~~chair may refer complaints to the office of student judicial affairsconduct if it is determined that the academic misconduct allegation is incidental to some other misconduct.
- (B) The committee on academic misconduct is constituted according to rule 3335-5-48.7 of the Administrative Code.

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- (C) All complaints of academic misconduct shall be reported to the coordinator of the committee.
- (D) Students have an obligation to report suspected misconduct.
- (E) A quorum for a hearing shall be no fewer than four voting members of the committee which shall include no fewer than one student member and two faculty members.

For cases involving graduate students, reasonable efforts will be made to have graduate students serve as the student members of the hearing committee. (B/T 3/2/2001, B/T 7/7/2006)

3335-23-15 Student conduct boards for ~~university housing~~residence life.

The boards may only hear only those cases that occur within university housing, whether committed by residents or nonresidents. The boards are ~~composed~~comprised of students ~~living who currently reside or have resided in university housing, residence halls within the previous academic year.~~ and The boards may initiate any sanction with the exception of suspension or dismissal. If it appears during the hearing, to the board or to the board advisor, that the violation may be serious enough to warrant suspension or dismissal, the board will adjourn and refer the case back to the hearing officer for referral to the office of student ~~judicial affairs~~conduct. (B/T 3/2/2001, B/T 12/7/2007)

3335-23-16 University ~~judicial panel~~conduct board.

(A) Membership.

The university ~~judicial panel~~conduct board is responsible for adjudicating allegations of non-academic misconduct referred by the director of student ~~judicial affairs~~conduct hearing officers, ~~except for cases involving violations of professional college codes.~~ The ~~panel~~board consists of:

- (1) Fifteen faculty and/or administrative members recommended by the director of student ~~judicial affairs~~conduct to the vice president for student ~~affairs~~life for three-year terms which begin with the autumn ~~quarter~~term;
- (B)(2) Twelve undergraduate student members, appointed by the undergraduate student government;
- (C)(3) Six graduate student members, appointed by the council of graduate students;
- (D)(4) Two professional student members, appointed by the inter-professional council; and
- (E)(5) The director of student ~~judicial affairs~~conduct or designee shall serve as ~~panel~~board coordinator ex-officio without vote.

(F)(B) Quorum.

A quorum for a hearing shall be no fewer than four voting members of the ~~panel~~board which shall include no fewer than two student members. A hearing board shall consist of no more than eight voting members.

(C) Appointment.

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All student appointments shall be for staggered two-year terms ~~staggered~~, beginning in the autumn ~~quarter~~term. Six of the undergraduate student members, three of the graduate student members, and one of the professional student members shall be appointed in odd-numbered years, with the remainder appointed in even-numbered years.

(1) To be eligible for appointment or service, a student must possess a minimum 2.5 cumulative grade point average and not be under ~~no~~ current disciplinary sanction from the university.

(2) Additional alternate members may be appointed as needed.

(D) Removal.

The director of student ~~judicial affairs~~conduct may remove university ~~judicial panel~~conduct board members for cause, including but not limited to, not attending training, falling below the minimum grade point average, repeated absences, violating the code of student conduct or other applicable laws or policies, or not responding to repeated attempts at communication. Notification shall be made in writing to the university ~~judicial panel~~conduct board member prior to removal, whenever possible. (B/T 3/2/2001, B/T 12/7/2007)

UNIVERSITY SANCTIONS

3335-23-17 General guidelines for sanctions.

Sanctions should be commensurate with the ~~violation(s)~~violations found to have occurred. In determining the sanction(s) to be imposed, the hearing officer or ~~panel~~board should take into account any mitigating circumstances and any aggravating factors including, but not limited to, any provocation by the subject of the conduct that constituted the violation, any past misconduct by the student, any failure of the student to comply fully with previous sanctions, the actual and potential harm caused by the violation, the degree of intent and motivation of the student in committing the violation, and the severity and pervasiveness of the conduct that constituted the violation. Misconduct, other than constitutionally protected expression, motivated by bias based on age, color, disability, gender identity or expression, national origin, race, religion, sex, sexual orientation, or veteran status may be considered an aggravating factor for sanctioning. Impairment resulting from voluntary use of alcohol or drugs (i.e., other than medically necessary) will also be considered an aggravating, and not a mitigating, factor. ~~In determining the sanctions to be imposed on graduate students who have violated the code, the hearing officer or panel should be guided by the "Graduate Student Code of Research and Scholarly Conduct."~~ One or more of the following courses of action may be taken when a student has been found to have violated the code of student conduct.

(A) Informal admonition.

An oral or written admonition issued by a hearing officer or residence hall advisor resulting from the student's misconduct. No formal charges, ~~hearing or other compliance with the code is~~are required before the issuance of an informal admonition. However, following issuance of an informal admonition, the student shall be entitled to a hearing upon written request, under the procedures provided in the code of student conduct. A written request for such a hearing must be filed with the university official who administered the informal admonition, within five working days of the student's receipt of the informal admonition. An informal admonition shall not be considered a disciplinary sanction, but may be considered in any subsequent hearings.

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(B) Disciplinary sanctions.

(1) Formal reprimand.

A written letter of reprimand resulting from a student's misconduct.

(2) Disciplinary probation.

This probationary condition is in effect for a specified period of time and may involve the loss of specified privileges. Further violation of university policies during the probationary period will additionally be viewed ~~not only as a violation based upon the act itself but also as a violation of the probation.~~ viewed as a violation of the probation, which shall result in further action up to and including suspension or dismissal.

(3) Suspension.

Suspension is a sanction that terminates the student's enrollment at the university for a specified period of time. Satisfactory completion of specified stipulations may be required for readmission at the end of the suspension period.

(4) Dismissal.

Dismissal is a sanction which permanently separates a student from the university without opportunity to re-enroll in the future.

(C) Conditions of suspension and dismissal.

A student who has been dismissed or suspended from the university shall be denied all privileges afforded a student and shall be required to vacate campus at a time determined by the hearing officer or ~~panelboard~~. In addition, after vacating campus property, a suspended or dismissed student may not enter upon campus and/or other university property at any time, for any purpose, in the absence of ~~express~~expressed written permission from the vice president for student life or designee. To seek such permission, a suspended or dismissed student must file a written petition to the vice president for student life for entrance to the campus for a limited, specified purpose or to have the terms of this condition modified or reduced.

(D) Failing or lowered grades.

In cases of academic misconduct, a hearing officer or ~~panelboard~~ may authorize the instructor to award a failing or lowered grade in the course, a loss of credit on the ~~assignment or examination~~graded coursework, and impose any of the above-listed sanctions including suspension or dismissal from the university.

(E) Other sanctions.

Other appropriate sanctions may be imposed by a hearing officer or ~~panelboard~~ singularly or in combination with any of the above-listed sanctions. Examples include, but are not limited to, making restitution for property damage or misappropriation of university property or services, or the property of any person, residence hall contract termination or reassignment to another room, restriction of access to specified campus facilities and/or property, research assignments, community service projects, special workshop participation, and/or referral to medical resources or counseling personnel. (B/T 3/2/2001, B/T 7/7/2006, B/T 12/7/2007, 5/14/2010)

APPEAL PROCESS

3335-23-18 Appellate process.

(A) Right to appeal.

- (1) A student found to have violated ~~this~~the code of student conduct has the right to appeal the original decision. The appeal is not intended to re-hear or re-argue the same case and is limited to the specific grounds outlined below. The appeal must state the specific grounds for the appeal and should include all supporting documentation. An appeal of a decision must be submitted in writing and postmarked or hand delivered to the appropriate appeal officer, or sent via email, as provided below, within ~~ten calendar~~five working days after the date on which ~~written~~ notice of the decision is sent to the student. Each student shall be limited to one appeal. The decision of the appeal officer is final.
- (2) In cases involving charges relating to sexual harassment as defined in applicable university policy, the victim may appeal the original decision in accordance with the appeals procedures provided in this section. Such charges include, but are not limited to, sexual misconduct and stalking.
- (3) A student who has accepted responsibility for violating the code of student conduct waives the right to appeal, except on the basis that the disciplinary sanction is grossly disproportionate to the violation(s) committed.
- (4) Each party shall be limited to one appeal. The decision of the appeal officer is final.

(B) Grounds for appeal.

An appeal may be based only upon one or more of the following grounds:

- (1) Procedural error that resulted in material harm or prejudice to the student (ie. by preventing a fair, impartial, or proper hearing). Deviations from the designated procedures will not be a basis for sustaining an appeal unless material harm or prejudice results;
- (2) Misapplication or misinterpretation of the rule alleged to have been violated;
- (3) Findings of facts not supported by a preponderance of evidence.
- (4) Discovery of substantial new facts that were unavailable at the time of the hearing; and evidence that was unavailable at the time of the hearing and which reasonably could have affected the decision of the hearing body; or
- (5)(3) That the disciplinary Disciplinary sanction imposed is grossly disproportionate to the ~~violation~~violation(s) committed, considering the relevant aggravating and/or mitigating factors.

(C) Appropriate appeal officers.

- (1) Appeals from residence hall hearings:
 - (a) All appeals from residence hall hearings other than contract terminations, shall be submitted to the director of residence life or designee.

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- (b) All appeals where the sanction imposed by the residence hall hearing is contract termination shall be submitted to the director of student ~~judicial affairs~~conduct or designee.
 - (2) Appeals ~~from a judicial affairs hearing officer's decision or of a decision of a student conduct hearing officer or from the university judicial panel's decision~~ conduct board's will be submitted for decision to the vice president for student life or designee.
 - (3) Appeals ~~from~~of decisions of the committee on academic misconduct or its coordinator of academic misconduct or the committee on academic misconduct will be submitted for decision to the executive vice president and provost or designee.
- (D) Appeal proceedings.
- (1) The appeal officer ~~shall~~will dismiss the appeal if the appeal is not based upon one or more of the grounds set forth in paragraph (B) of this rule.
 - (2) The appeal officer ~~may~~will decide the appeal based upon a review of the record and supporting documents (eg. prior disciplinary history).
 - (3) The appeal officer may ~~request additional written information or an oral presentation from any relevant person(s)~~consider additional relevant information from any party to the proceeding and then decide the appeal based upon the enhanced record.
- (E) Possible dispositions by the appeal officer.

The appeal officer may, after a review of the record,:

1. ~~uphold~~Uphold the original decision and/or sanction(s);
2. ~~dismiss~~Dismiss the original ~~sanction, case or individual charge(s) against the student and vacate any portion or all of the sanction(s)~~;
3. ~~or impose a lesser sanction.~~Modify or reduce the sanction(s); or in cases involving charges relating to sexual harassment as defined in applicable university policy, enhance the sanction; or
4. ~~An appeal officer may also remand~~Remand the case to the original hearing body or refer the case to a new hearing officer or panel~~board~~ to be reheard. If possible, a new hearing officer or panel~~board~~ should be different from the one that originally decided the case. If a case is reheard by a hearing officer or panel~~board~~, the sanction imposed can be greater than that imposed at the original hearing. (B/T 3/2/2001, B/T 12/7/2007, 5/14/2010)

3335-23-19 Minor deviations from procedure.

A student and hearing officer may agree in advance to minor deviations from procedure. Such deviations are not then subject to appeal. Other minor deviations are acceptable as long as such deviations are not found upon appeal to be ~~unreasonably~~materially harmful to the accused student. (B/T 3/2/2001)

3335-23-20 Interim suspension.

When the vice president for student life or designee has reasonable cause to believe that the student's presence on university premises or at a university-related or registered

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student organization activity poses a significant risk of substantial harm to the ~~health or safety or security of themselves,~~ others or to property, the student may be immediately suspended from all or any portion of university premises, university-related activities or registered student organization activities, ~~and is not permitted to participate in, or complete academic coursework.~~ This temporary suspension will be confirmed by a written statement and shall remain in effect until the conclusion of a full hearing or administrative decision, without undue delay, in accordance with the rules of the Ohio state university. The student may, within three working days of the imposition of the suspension, petition the vice president for student life for reinstatement. The petition must be in writing, and must include supporting documentation or evidence that the student does not pose, or no longer poses, a significant risk of substantial harm to the ~~health or safety or security of themselves,~~ others or to property. A hearing decision on such petition will be conducted/made without undue delay by the vice president for student life or designee. (B/T 3/2/2001, B/T 7/11/2003, 5/14/2010)

3335-23-21 Administrative disenrollment and other restrictions.

(A) A student may be disenrolled from the university; prohibited from all or any portion of university premises, university-related activities or registered student organization activities; and/or permitted to remain only under specified conditions when the vice president for student life or designee finds that there is clear and convincing evidence that:

(1) ~~The~~the student's continued presence poses a significant risk of substantial harm to the health or safety of themselves, others, or to property; ~~or,~~

(2) ~~The student, as a direct result of an apparent health condition, is engaged in substantial, continuing disruption of teaching, learning, research, administration or other university-related activities.~~

~~Before making such a determination, the vice president for student life or designee shall notify the student in writing of the reasons that disenrollment or other action is being considered, provide the student with an opportunity to respond, and consult with appropriate university personnel. The vice president for student life or designee may also consult with any other persons whom the vice president for student life or designee deems appropriate under the circumstances.~~

(B) In those cases under paragraph (A)(1) of this rule in which it appears that the risk posed by the student is a result of a health condition or a disability as defined by the Americans with Disabilities Act, and ~~in all cases under paragraph (A)(2) of this rule,~~ the vice president for student life or designee shall also determine whether the risk or disruption can be eliminated or sufficiently reduced through reasonable accommodation and, if so, shall take appropriate steps to ensure that accommodation is made. The vice president for student life or designee may request the student to undergo an appropriate examination, as specified by the vice president for student life or designee, to determine whether any such condition exists and whether any such accommodation is possible. If the student fails to undergo such an examination, and if the other available evidence supports a finding under ~~either~~ paragraph (A)(1) or (A)(2) of this rule, the vice president for student life or designee shall, to the extent reasonably possible, take the least restrictive measure or combination of measures necessary to resolve the risk or disruption.

(C) A student who has been disenrolled; prohibited from university premises, university-related activities or registered student organization activities; or permitted to remain only under specified conditions may petition the vice president for student life for revision of that status. The petition must include supporting documentation or evidence that:

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- (1) The conditions found to have existed under paragraph (A)~~(1) or (A)(2)~~ of this rule no longer exist and will not recur, and
- (2) The student meets all normal and appropriate standards for admission and enrollment in any academic unit in which the student seeks to re-enroll. Upon receipt of such a petition, the vice president for student life or designee shall evaluate the evidence and may consult with the student, any appropriate university personnel, and any other persons whom the vice president for student life or designee deems appropriate. The vice president for student life or designee may deny the petition, grant the petition in whole or in part under specified conditions, or grant the petition in whole or in part without condition. ~~In the event of a negative determination by the vice president of student life, the student may request to have the decision reviewed by the executive vice president and provost.~~ (B/T 3/2/2001, B/T 12/6/2001, 5/14/2010)

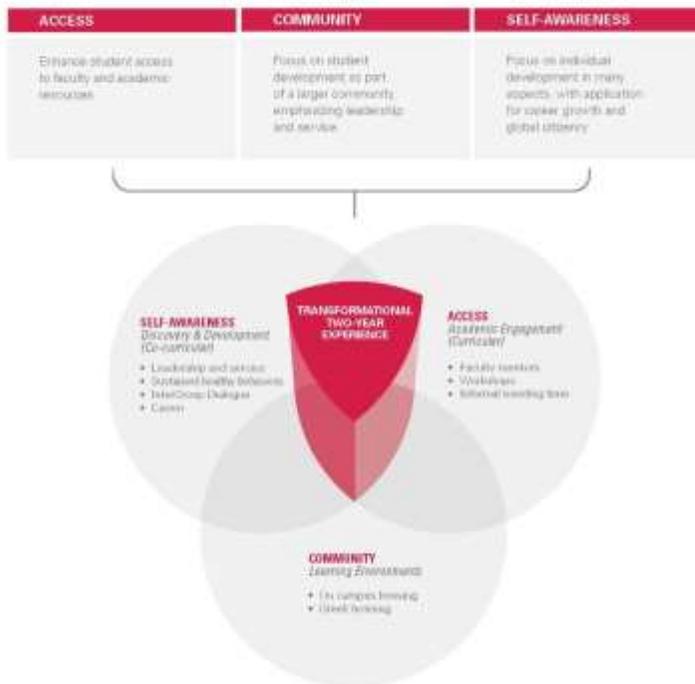
3335-23-22 Authority section.

The bylaws of the university board of trustees and rules of the university faculty provide that the university president shall have the final responsibility and authority for the discipline of all students of the university (see paragraph (A) of rule 3335-11-01 of the Administrative Code). This responsibility and authority has been delegated by the president to the vice president for student life, whose office is also charged with responsibility for promulgation of rules governing student conduct (see paragraph (H) of rule 3335-1-03 of the Administrative Code).

The deans of colleges and of the graduate school, the directors of schools, and the chairpersons of departments, respectively, are responsible to the president through regular disciplinary channels for the discipline of all students in the activities of their respective colleges, schools, and departments (see paragraph (B) of rule 3335-11-01 of the Administrative Code). Likewise, the deans and directors of the regional campuses are responsible to the president through the executive vice president and provost for the discipline of all students in the activities of their respective campuses.

The Ohio state university code of student conduct is an official publication of the university board of trustees. All petitions for revision and amendment of this code of student conduct should be submitted through the office of the vice president for student life. Proposed revisions to the code shall be reviewed, in draft form, by the office of the president, the office of academic affairs, and the steering committee of the university senate before being presented for approval to the university senate by the council on student affairs. No revision shall become effective unless approved by the university board of trustees and until printed notice of such revisions is made available to students. (B/T 3/2/2001, 5/14/2010)

A TRANSFORMATIONAL RESIDENTIAL EXPERIENCE AT THE OHIO STATE UNIVERSITY



University Vision: to be the world's preeminent public, comprehensive university, solving problems of world-wide significance.

University Mission: advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge

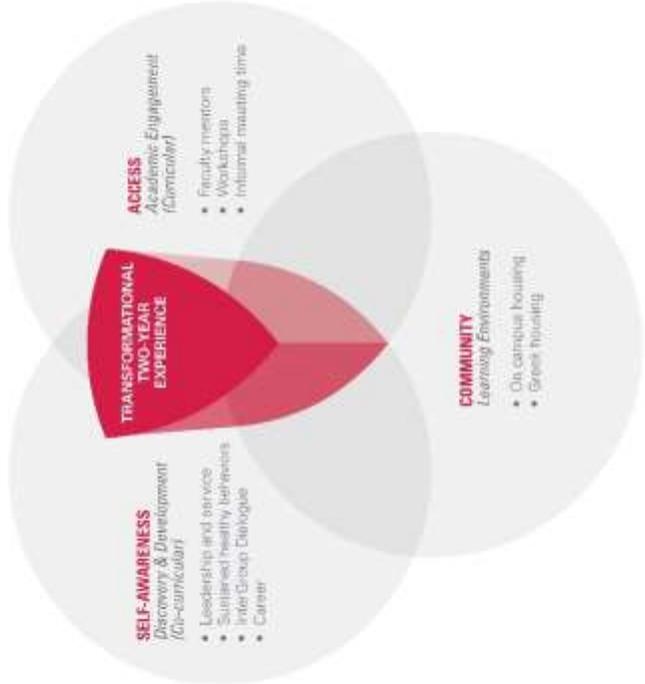
University Goals: Teaching and Learning, Research and Innovation, Outreach and Engagement, Resource Stewardship

University Discovery Themes: Health and Wellness, Energy and Environment, Food Production and Security

University Metrics: Graduation and retention rates

THE TWO-YEAR TRANSFORMATIONAL EXPERIENCE AT THE OHIO STATE UNIVERSITY

Access • Community • Self-Awareness



			
A Transformational Residential Experience at The Ohio State University A Time for Discovery • A Plan for Success		First Year in Residence	Second Year in Residence
		Discovering the University	
ACCESS	Peer mentors for general education requirements Academic advising for general courses Focus on study skills and learning strategies Explore role as global citizen	Faculty mentors for major, interest, research*, etc. Academic advising for major Integration of learning strategies into major field of study Study abroad* and world-view discussions with faculty	
COMMUNITY	Emphasis on opportunities for involvement (governance, planning, participation in programs, and living in a communal environment) Participate in residence hall events Attend large programs to encourage engagement and awareness of university resources Community service planned for groups of students (large service projects)	Emphasis on developing leadership skills (identify personal strengths, areas for improvement, values, and interests) Participate across campus and beyond (volunteering and service learning*) Attend smaller, interest-based programs* (faculty workshops and seminars) Ongoing community service* planned by the individual student	
SELF-AWARENESS	On-campus jobs and career exploration Community conversations exploring university life Student Life staff programming to support social, emotional, physical development, culture and arts	Career development through preparation and participation in internships* Immersion dialogue training for appreciation of differences Student Life staff programming to support intellectual development, sustainability and financial health	
* Experiential stipends will enhance students' second-year across a variety of experiences including internships, teaching and research assistantships, service learning, study abroad, and leadership.			

April 6, 2012 meeting, Board of Trustees

Second Year Residential Faculty Group

Charge: To envision best practices for generating faculty collaboration in university residential communities. To enhance the educational experience and the success of second-year students.

Dr. Javaune Adams-Gaston, Co-Chair
Vice President for Student Life

Dr. Timothy Gerber, Co-Chair
Professor and Secretary of University
Senate
Professor, School of Music

Dr. Ola Ahlqvist
Director - Service-Learning Initiative

Dr. Leslie Alexander
Associate Professor, Department of
History

Dr. Mark Bender
Associate Professor, Arts and Sciences

Dr. T.K. Daniel
Chair of Steering Committee
Professor, College of Education and
Human Ecology

Dr. Vesta Daniel
Professor, Department of Art Education

Dr. Jennifer Evans-Cowley
Associate Dean for Academic Affairs
and Administration for the College of
Engineering

Dr. Lillian Fernandez
Assistant Professor, Department of
History

Dr. Robert Gustafson
Professor, College of Food, Agriculture
and Environmental Sciences

Dr. Karen Hutzell
Assistant Professor, Arts and Sciences

Dr. Susan Jones
Associate Professor and Section Head
Higher Education and Student Affairs
program

Dr. Scott Levi
Associate Professor, Department of
History

Dr. Thomas McDow
Assistant Professor, Department of
History

Dr. Antoinette Miranda
Associate Professor, College of
Education and Human Ecology

Dr. David Stetson
Associate Professor, Arts and Sciences

Dr. Matt Stoltzfus
Lecturer, Arts and Sciences

Dr. David Tomasko
Associate Dean for Undergraduate
Education in Student Services

Dr. Linn Van Woerkom
Associate Vice Provost and Director for
University Honors & Scholars
Professor of Physics

April 6, 2012 meeting, Board of Trustees

Two Year Transformational Program Steering Committee

Charge: To provide guidance and overall recommendations for the two-year transformational experience, particularly as it relates to programming and ensuring that student needs are met.

Dr. Javaune Adams-Gaston, Chair
Vice President for Student Life

Julie Anstine
Administrative Director
Assistant to President

Molly Ranz-Calhoun
Assistant Vice President

Dr. Wayne Carlson
Vice Provost and Dean of
Undergraduate Education

Megan Conroy
President, Inter-Professional Council

Dr. T.K. Daniel
Chair of Steering Committee
Professor, College of Education and
Human Ecology

James Degraw
President, Residence Halls Advisory
Council

Dolan Evanovich
Vice President for Strategic Enrollment
Planning

Fred Fotis
Assistant Vice President for Student
Life
Chief Housing Officer

Vijay Gadepally
President, Council of Graduate
Students
Phone: 408-250-6839

Dr. Timothy Gerber
Professor and Secretary of University
Senate
Professor, School of Music

Nick Messenger
President, Undergraduate Student
Government

Dr. Gretchen Metzelaars
Senior Associate Vice President
Office of the Vice President for Student
Life

Bernie Savarese
Interim Director of First Year
Experience
Undergraduate Admissions and First
Year Experience

Dr. W. Randy Smith
Vice Provost for Academic Programs
Academic Affairs Administration

Tracy Stuck
Assistant Vice President for Student
Life

Amanda Waples
GAA – working on Masters – City and
Regional Planning

Ex-Officio

Dr. Lance Kennedy-Phillips
Executive Director of the Center for the
Study of Student Life

Kellie Uhrig
Director, Marketing Communications

April 6, 2012 meeting, Board of Trustees

Student Advisory Committee

Charge: The Student Advisory Committee to the two-year transformational program will provide feedback and ideas on how the physical design and environment of potential new residence halls can best support students.

Process: Members of the Student Advisory Committee will meet on a bi-monthly basis. Participants will be given the opportunity to meet with engineers, architects, planners, and steering committee members.

April 6, 2012 meeting, Board of Trustees

(APPENDIX XXXV)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
FINANCE COMMITTEE**

April 5, 2012

TOPIC: Revision of University Debt Policy

CONTEXT:

In May of 2010, The Board of Trustees amended the University Debt Policy which governs various aspects of the management and use of University debt and granted authority to the University Treasurer and/or Senior Vice President for Business and Finance to manage the use of University external debt in the form of bonds and leases, and internal debt in the form of loans and lines of credit in accordance with said Policy.

In an effort to make more efficient use of University resources, updates to this Policy have been recommended. These revisions have been recommended by the Vice President of Financial Services/University Treasurer and the Senior Vice President for Business and Finance.

HIGHLIGHTS:

External Debt

- Repayment period limitation is removed so appropriate terms can be determined on a case-by-case basis and in the best interest of the University.
- Definition and approval of leases expanded to cover all types of leases.
- Updates/changes made to titles, approvals and committee names.

Internal Debt

- To allow flexibility to act in the best financial interest of the University, limitations on repayment periods are lifted.
- To better utilize resources, integration of University's capital planning policy into debt policy.
- To provide better flexibility and timeliness, terms and amounts for agreements requiring Board approval changed.
- Removal of Medical Center's authority to issue internal lines of credit.
- To provide timeliness, approval requirement for leases, loans and lines of credit changed.
- Recognition of an internal bank as the mechanism for granting loans, leases and lines of credit.

REQUESTED OF FINANCE COMMITTEE:

Approval

Project Data Sheet for Board of Trustees Approval

Sullivant Hall and Billy Ireland Cartoon Library & Museum

OSU-091418

Project Location: Sullivant Hall

74,000ASF / 150,000 GSF

• **approval requested and amount**

	Original	Increase	Rev. Total
construction	\$20.2M	\$4.7M	\$24.9M

• **project budget**

construction w/ contingency			\$24.9M
other costs (fees, moving)			\$5.7M
total project budget			\$30.6M

• **funding sources**

state appropriations; development funds; Arts & Sci
general funds; Libraries general funds

• **project schedule**

design/bidding – all phases	01/10 – 08/12
construction	01/12 – 08/13

• **Framework context**

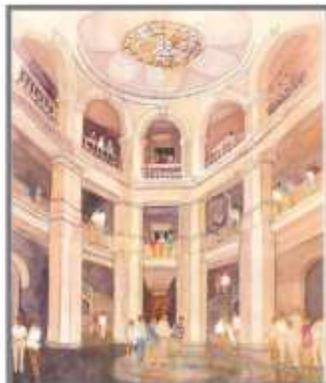
- during Framework planning, Sullivant Hall was identified as a key building within the Arts District
- project is consistent with general Framework principles of ensuring the academic mission drives the physical environment, matching building use to building typology, requiring projects to meet multiple goals, and improving wayfinding
- project is also consistent with the vision for the Arts District, particularly in helping to make the district accessible to both campus and community

• **project scope**

- renovate Sullivant Hall to create a new home for the Billy Ireland Cartoon Library & Museum, currently located in the Wexner Center; renovate space for the Department of Dance, Department of Art Education and the Music/Dance Library; upgrade a 300 seat theater/lecture hall
- improvements for the Department of Dance spaces will include dance studios, flexible teaching and office space; Department of Dance space in Pomerene will be relocated to the renovated Sullivant Hall
- renovation work includes improving ADA access to the building; addressing building deferred maintenance; improvements to windows; roof replacement; tuck pointing of existing building exterior stone; upgrading lobby entries; mechanical and electrical upgrades; and a new building fire suppression system
- this project will pursue LEED silver certification per the Green Build and Energy Policy
- this project will use the Construction Manager at Risk delivery method

• **project update**

- approval is requested to increase construction by \$4.7M to cover the performance space fit-out and equipment and the south wing fit-out for ACCAD, Art Education and collaborative space for Arts & Sciences
- additional scope also includes windows on the west and south elevations; sprung wood floor; and suspended tension grid system for the performance space
- the increase will be covered with development funds



(APPENDIX XXXVII)

**ENVIRONMENTAL COVENANT
OHIO ENVIRONMENTAL PROTECTION AGENCY
FIFTH AVENUE DAM REMOVAL AND RIVER RESTORATION
COLUMBUS CAMPUS**

In support of the approved OSU Framework Plan, River Corridor District, the University has been requested to place 40.39 Acres of OSU property along the Olentangy River into an Environmental Covenant with Ohio Environmental Protection Agency (OEPA). This covenant supports the City of Columbus project to remove the 5th Avenue low head dam and restore a section of the Olentangy River from 5th Avenue north to Lane Avenue to a functional, riparian corridor. Benefits of the dam removal and river restoration include improved water quality, habitat, aesthetics, recreational and research opportunities. The land affected by the covenant is currently under water during most of the year but will be an exposed planted river bank once the project is complete. This dam removal and river restoration project is consistent with the Framework strategy to "Transform the River and the Green Reserve" and the vision for the River Corridor. Significant funding for the river restoration is through a Water Resource Restoration Sponsor Program (WRSP) grant, from Ohio EPA. The grant requirements include placing the land in the restoration project area into the Environmental Covenant. The purpose of the covenant is to assure that the restored river corridor and its environmental function are not impaired by land owner activities in the corridor. The covenant language is currently being negotiated to achieve an appropriate balance of river protection and flexibility for OSU and holders of existing easements.

We are requesting that President and/or the Senior Vice President for Administration and Planning be authorized to approve the appropriate documents and grant the environmental covenant and temporary easements upon such terms and conditions as are in the best interest of the University.



(APPENDIX XXXVIII)

**BYLAWS OF THE MEDICAL STAFF
THE OHIO STATE UNIVERSITY HOSPITALS**

Chapter 3335-43

3335-43-07 Categories of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into six categories: physician scholar medical staff; attending medical staff; courtesy A medical staff; courtesy B medical staff; community affiliate medical staff; and limited staff. Medical staff members who do not wish to obtain any clinical privileges shall be exempt from the requirements of medical malpractice liability insurance, DEA registration and demonstration of recent active clinical practice during the last two years, but are otherwise subject to the provisions of these bylaws.

(A) through (F) unchanged.

(G) Clinical privileges.

(1) through (7) unchanged.

(8) Other licensed health care professionals.

(a) through (j) unchanged.

(k) Appeal process.

(i) A licensed health care professional may submit a notice of appeal to the chairperson of the professional affairs committee within ~~fourteen~~thirty days of receipt of written notice of any adverse corrective action pursuant to these bylaws.

(ii) If an appeal is not so requested within the ~~fourteen~~thirty-day period, the licensed health care professional shall be deemed to have waived the right to appeal and to have conclusively accepted the decision of the chief medical officer.

(iii) through (vii) unchanged.

(9) through (11) unchanged.

(B/T 6/7/2002, B/T 9/6/2002, B/T 5/30/2003, B/T 6/4/2004, B/T 5/6/2005, B/T 11/4/2005, B/T 2/2/2007, 2/1/2008, 9/19/2008, 9/18/2009, 5/14/2010, 4/8/2011)

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) unchanged.

(B) Chief quality officer.

The chief quality and patient safety officer of the Ohio state university medical center is referred to herein these bylaws as the chief quality officer. The chief quality officer reports to the chief medical officer and works collaboratively with clinical leadership of the medical center, including the director of medical affairs for the James cancer hospital, nursing leadership and hospital administration. The

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chief quality officer provides leadership in the development and measurement of the medical center's approach to quality, patient safety and reduction of adverse events. The chief quality officer communicates and implements strategic, operational and programmatic plans and policies to promote a culture where patient safety is an important priority for medical and hospital staff.

(C) Medical directors.

The medical directors of the hospitals of the Ohio state university report to the chief executive officer or the executive director of the respective hospital and chief medical officer. Each medical director will collaborate with the chief quality officer, the chief medical officer and the clinical department chiefs to develop, execute and monitor the quality and safety programs of the hospital. The appointment, scope of authority, and responsibilities of the medical directors for the Ohio state university hospitals shall be further outlined in the Ohio state medical center board bylaws.

~~(C)~~(D) Medical staff committees.

(1) Appointments:

Appointments to all medical staff committees except the medical staff administrative committee, nominating committee and all health system committees, shall be made jointly by the chief of staff, chief of staff-elect, and the medical directors with medical staff administrative committee ratification. Representatives from the Ohio state university hospitals to health system committees shall be appointed jointly by the chief medical officer of the health system and the medical director. Unless otherwise provided by these bylaws, all appointments to medical staff committees shall be for one year and may be renewed. The chief of staff, chief medical officer, medical director, and the chief executive officer of the Ohio state university hospitals may serve on any medical staff committee as an ex-officio member without vote.

(2) Meetings:

Each medical staff committee shall meet at the call of its chairperson and at least quarterly. Committees shall maintain records of proceedings and minutes of meetings and shall forward all recommendations and actions taken to the chief medical officer who shall promptly communicate them to the medical staff administrative committee. The chairperson shall control the committee agenda, attendance of staff and guests, and conduct of the proceedings. A simple majority of appointed voting members shall constitute a quorum.

(3) Peer review committees:

The medical staff as a whole and each committee provided for by these medical staff bylaws is hereby designated as a peer review committee in accordance with the laws of the state of Ohio. The medical staff through its committees shall be responsible for evaluating, maintaining and/or monitoring the quality and utilization of patient care services provided by the Ohio state university hospitals.

~~(D)~~(E) Medical staff administrative committee.

(1) Composition.

- (a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, the chief medical officer, and the chief executive officer of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the OSU health system medical center subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly basis. Any members may be removed from the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the medical center and subject to the review and approval of the medical staff administrative committee. A replacement will be appointed as outlined above to maintain the medical staff administrative committee's constituency. The chief medical officer shall be the chairperson and the chief of staff shall be vice-chairperson.
 - (b) Any member of the committee who anticipates absence from a meeting of the committee may appoint as a temporary substitute another member of the same category of the medical staff to represent him or her at the meeting. The temporary substitute shall have all the rights of the absent member. The chief executive officer of the Ohio state university hospitals may invite any member of the chief executive officer's staff to represent him or her at a meeting or to attend any meeting.
 - (c) All members of the committee shall attend, either in person or by proxy, a minimum of two-thirds of all committee meetings.
- (2) Duties.
- (a) To represent and to act on behalf of the medical staff, subject to such limitations as may be imposed by these bylaws, by the bylaws of the Ohio state medical center board, the bylaws or rules of the board of trustees of the Ohio state university.
 - (b) To have primary authority for activities related to self-governance of the medical staff. Action approved by the medical staff administrative committee can be reviewed by the professional affairs committee pursuant to section 3335-43-13 of these bylaws.

Balance unchanged.

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(APPENDIX XXXIX)

TECHNOLOGY
Commercialization
AND **Knowledge** TRANSFER

The Ohio State University
Commercialization Affiliate Business Plan

March 2012

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1 Executive Summary

The Technology Commercialization Office (TCO) requires authorization to create new groups of affiliates in order to expand the revenue potential from intellectual property created at OSU. The TCO is in the process of completely overhauling its systems, programs, and structure to expand the licensing opportunities of OSU inventions. TCO is currently limited in the type of deals it can negotiate and the ultimate return on investment due to restrictions imposed on state entities which limit direct investment in private companies and restrict the ability to protect confidential information in business negotiations for highly competitive and time-sensitive technologies. The creation of affiliates as proposed will allow OSU to accept equity as compensation for licensing its technology, to actively develop start-up companies to commercialize its technology, and to make follow-on investments in the most promising licensees of its technology, all while honoring conventional commercial confidentiality practices.

TCO requests authority to create a 501(c) (3) significant interest affiliate (Ohio State Innovation Foundation – OSIF) and to delegate to the Senior Vice President of Business and Finance, in consultation with the Vice President for Technology Commercialization, and Senior Vice President and General Council the power and authority to create for-profit and nonprofit arm's length affiliates (TechStart1, TechStart2, etc.) as needed to effect the objectives of this business plan.

OSIF will be a commercialization affiliate that will be the conduit for all technology royalties and fees. It will require a \$2 million start-up loan from OSU, which is anticipated to be repaid within five years; after which TCO will be cash-flow positive. This commercialization plan will produce substantial overall benefits to OSU in the next ten years. OSU faculty researchers and students will benefit from \$16.8 million in training and support to evaluate the commercial potential of their discoveries. TCO will generate substantial new revenues that will be new funds available to the university.

OSIF will retain all but inventor royalties to pay for all patent-related legal expenses and a contracted portion of TCO staff and administrative expenses. It will retain 25 percent of the remainder to support its start-up programs and to reimburse TCO for the grants TCO plans to award to OSU colleges from TCO operating funds. The other 75 percent will be distributed per OSU policy.

OSIF will be consolidated with OSU in OSU financial statements and will be subject to all Ohio open meeting and public record laws. OSIF exposes OSU to no direct financial risks beyond any direct funding of start-up and operational expenses. Risks include:

1. The risk of lost potential licensing revenue from a failed licensee company;
2. Reputational risk from such actions as insider dealing, conflicts of interest, and misconduct.

Risks are controlled through OSU majority control of the OSIF board, contractual terms in assignment of OSU intellectual property to OSIF, and effective management in the Technology Commercialization Office, which will provide all services required by OSIF.

TechStart I et al. will be non-university-controlled operating affiliate(s) of OSIF and may be nonprofit or for-profit as indicated by their particular activities and purposes. TechStart I et al. will be able

- to form companies to develop and commercialize OSU technologies,
- to take equity in those companies as compensation for that technology,
- to provide services in exchange for cash or equity to licensee companies to enhance the probability of successful commercialization, and
- to make follow-on investments in start-up licensee companies to increase the financial benefit to OSIF from successful commercialization.

Neither of the fiscal two activities are currently open to OSU as a state instrumentality, under both the Ohio Constitution and statute.

No OSU funds will be provided to TechStart I et al. OSU will have minority representation on TechStart boards, but OSU or its designees, including OSIF, may have 100% initial equity ownership in some or all TechStart affiliates as compensation for licenses to OSU technology. All business or operational activities will be conducted by TechStart affiliates. TechStart affiliates expose OSU to no direct financial risks. Their risks include:

1. The risk of lost potential licensing or service revenue from a failed licensee or client company and
2. Reputational risk from such actions as company failure, insider dealing, conflicts of interest, and misconduct.

While OSU will have no majority governance control of TechStart affiliates, it will exercise control through the selection of commercially viable technologies by TCO staff, the negotiation of favorable license terms, the requirement of certain reserve powers in the affiliates code of regulations or operating agreement, the careful selection by TCO staff of start-up or existing companies to commercialize OSU technologies, and the quality of financial and business support provided by TCO staff to third party companies through TechStart activities.

If authorization is obtained in April 2012, the following actions will be taken by June 2012:

- Ohio State Innovation Foundation will be created
- Ohio State Research Foundation will assign all licenses and intellectual property it holds to either the Technology Commercialization Office or to OSIF
- TechStartI will be created to provide software services to start-up companies licensing OSU intellectual property
- A contract will be executed for OSU/TCO to provide staff services to OSIF
- A contract will be executed for OSIF, through TCO, to provide services to TechStartI
- A contract will be executed for TechStartI to provide services to start-up companies

1.1 OSU's Technology Commercialization System and the Value of Affiliates

Technological innovation is a key driver in the Ohio economy which has not reached its potential. OSU is a leader in research but it has not converted that research into commercially viable businesses that generate jobs, tax revenues, and a higher standard of living for Ohio's citizens. Great economies are built around great universities, which can attract industry funding, the best entrepreneurs, and great intellects. When successful, this synergy attracts capital and

start-up companies that remain within the region, further feeding a cycle of economic growth and prosperity.

OSU has not yet been successful in creating that synergy and it recognizes that, in a world of uncertain state support, it is vital to tap the talent and commercial potential that is already present. Many changes in the Technology Commercialization Office will help to support researchers in understanding the commercial potential of their discoveries and the steps necessary to evaluate the feasibility of moving that discovery into production. But that is only the first of many steps needed for a business to become viable.

OSIF will be the mechanism for supporting the development of viable businesses that utilize OSU intellectual property. It will be the vehicle for

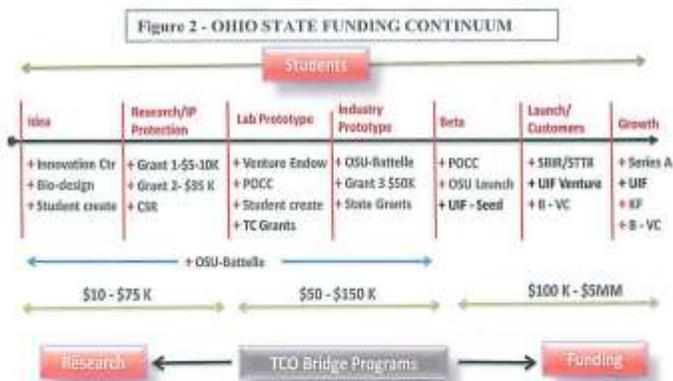
- channelling royalties and licensing fees to OSU researchers and their colleges and departments;
- attracting private contributions to support research commercialization;
- creating independent, arm's length for-profit affiliates (TechStart1 et al.) to work with private-sector investors and entrepreneurs.

The primary goal of OSIF is to create a commercial platform, through the TechStart arm's length independent affiliates, that can support the commercialization efforts of the TCO at OSU. OSIF will provide a flexible platform to develop and expand technology commercialization education and training at OSU and to use TechStart affiliates to pro-actively invest in economic development in Ohio by growing commercial companies using the intellectual property of OSU.

A secondary objective is to create some alternative revenue sources to allow the TCO to become more self-sufficient and to replace dwindling state support. Start-up businesses are high risk undertakings and there can be no assurance that a significant percentage of start-ups will bring significant financial benefit to OSU via OSIF, compared with the more probable benefits of national prestige, research productivity, attraction of capital to Ohio, and development of an entrepreneurial culture at OSU and in central Ohio.

This technology commercialization plan and the proposed creation of OSIF and TechStart1 et al. are based on a compilation of analysis of existing metrics from Milken, AUTM, and Kauffman as well as on interviews and surveys with key stakeholders including companies, inventors, deans, entrepreneurs, and internal staff.

From this review, we determined that over 80% of the top 10% of technology commercialization offices have an independent Foundation like OSIF. This structure provides flexibility and control of activities while allowing the operation to function more as a business. The majority are integrated with the University, particularly by using university employees.



This new entity OSIF, in combination with the TCO, will allow OSU to establish a technology commercialization program along the complete continuum from investigation to feasibility to full commercial production as illustrated above.

This commercialization program has eight goals:

1. Create a responsive and aligned infrastructure that builds and supports an entrepreneurial university culture
2. Integrate – at every level to enhance communication and efficiency
3. Establish small trusted networks of stakeholders to assist with commercialization
4. Evaluate completely and quickly so that we identify non-commercially-viable innovations fast and early
5. Measure outcomes so funds can be used to greatest effect
6. Educate OSU faculty, students, staff, and supporters on the benefits and methods of commercialization
7. Enhance the benefits of public-private partnerships through research and business development
8. Execute so we become the “go to” match-maker by inventors and investors

To accomplish these goals the TCO needs a supporting independent entity to avoid conflicts and perform the following tasks:

- Provide more consistent and effective access to CEOs and executive management talent and maintain confidentiality during negotiations.
- Establish new access to funding for entrepreneurs, and start-up opportunities to investors

- By its independent, non-public status, it can quickly and efficiently create start-up companies from OSU innovations and in an environment well-suited for start-ups.
- With the benefits of independence, this entity will be able to attract the attention of companies and establish more channels for potential exit strategies.

The long-term goal of OSIF is, through fund-raising and successful commercialization activities, to provide support to OSU researchers and students through the creation of unique educational opportunities in key colleges.

2 Business Plan

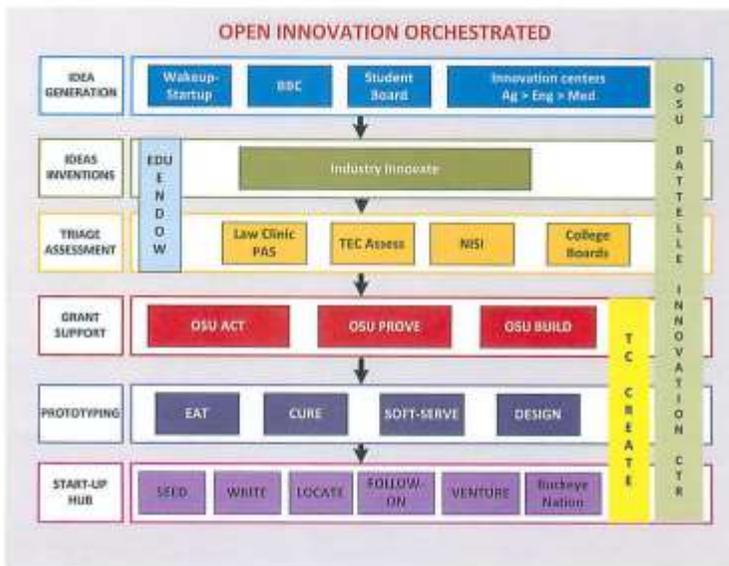
2.1 Goals and Objectives

While OSU consistently ranks high in the amount of sponsored research it conducts, it severely underperforms in the following areas:

1. Number of patents issued,
2. Number of Revenue generating license agreements,
3. Quality of corporate relationships
4. Student involvement and education
5. Assessment and marketing of inventions
6. Engagement of Inventors
7. Support of translational research
8. Start-up creation
9. Equity and liquidity events
10. Total revenue generated from licensing and equity

The goal of the TCO is to address deficiencies #1-7 through a complete overhaul of its systems, processes, support programs, organization structure culture and education and outreach. A representation of this new organization is illustrated in Figure 3. The goal of OSIF is to create an independent entity that will address the remaining deficiencies through its TechStart affiliates, funding initiatives and the creation of start-up services that support shortening the product development cycle and ultimate exit.

Figure 3



2.2 How mission promotes, sponsors, or complements the mission of OSU

The Academic Plan for OSU seeks to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge. OSIF will connect that dissemination to the marketplace to create jobs, improve the economic welfare, and enhance the reputation of the State of Ohio. Through active marketing of OSU intellectual property to businesses and active engagement of faculty and students in the technology commercialization process, OSIF will provide the foundation to advance two of OSU's core values: "Produce discoveries that make the world a better place", and "open the world to our students".

OSU also is focused on improving the economy of the State of Ohio and is fostering the idea that great economies are built around great universities. With a visible and proactive commercialization program, universities attract:

- A wealth of capital
- The best entrepreneurs
- Industry funding
- Superior faculty
- Engagement of interested alumni
- Increased funding

With this combination, great universities become the drivers of technological economic development. This development remains within the local economy as shown by the fact that almost 85% of capital and companies stay within 50 miles of the university where the technology was created.

The focus of businesses on market driven ideas in turn prompts support for education programs and basic and applied research at the university. When properly protected and guided by the TCO this will lead to publications by faculty and students and, through the work of OSIF to innovation and new products in the community.

The potential economic impact of a successful commercialization program is illustrated by the commercialization program of the University of Utah, shown in the following table.

Figure 4 Economic Impact After 40 Years of Technology Commercialization in Utah
Jobs and Wages in 2009

	Jobs	Earnings
Directly created by startups	5,937	\$358 million
Indirect and induced impacts	9,830	\$395 million
Total Economic Impact	15,767	\$754 million
State Tax Revenue	nn	\$61 million

Source: Jan Crispin, *The Economic Impact of Startup Companies and Invention Licensees Originating from Research at the University of Utah* (University of Utah Bureau of Economic and Business Research) March 2011

While there are no guarantees in the start-up business, university-sourced start-up companies have a remarkable history of success in staying viable and converting to publicly-owned status. For example, over 68% of all university start-ups nationally are still in business, compared with a 10% survival rate in the private sector. In terms of successful exit by selling all equity to the public in order to return the university's investment, eight percent of all university start-ups go public, in comparison to a "going public rate" of only seven one-hundredths of one percent of other U.S. enterprises.

2.3 Brief History of IP Commercialization at OSU

Ohio State ranks in the top ten nationally with \$716 million in research expenditures in 2009. The university's 2009 licensing revenue, however, was \$1.7 million, substantially out of line with its research effort and indicative of shortcomings in its commercialization program. The table below provides data on the technology commercialization success at a few other

universities, which suggests the potential for patent and license activity if OSU were to bring this activity more in line with its research efforts.

Figure 5 Research, Licensing, and Patent Activity in 2009
\$ millions

University	Licensing Revenue	Startups formed	Licenses executed	Total Active Licenses	New Patent Applications	U.S. Patents Issues	Total Research Spending
Wisconsin	\$56.7	1	57	528	129	119	\$1,132
Michigan	\$18.3	8	78	321	153	72	\$1,016
Ohio State	\$1.7	7	27	152	61	20	\$716
Utah	\$12.4	19	79	246	108	35	\$354

Source: 2011 Almanac of Higher Education

This illustrates that OSU has the potential to increase its licensing revenue up to tenfold. The prerequisite for this revenue is a pipeline of patents, patent applications, licenses, and start-ups which will take years to develop. The changes anticipated for the TCO and OSIF will address this pipeline problem and, with patience and sufficient funding, will bring OSU licensing income more in line with these other universities.

In interviews with OSU faculty and students, the TCO found the following symptoms for the current disconnect between research and commercialization:

- Many faculty don't know about the patent and licensing process and place a higher value on publishing than making their discoveries known to industry
- Faculty haven't seen rewards so they cannot properly weigh the benefits and costs of protecting their discoveries
- Corporate partners bring too little value to OSU through current licensing agreements
- It is difficult for faculty to become aware of the support available and procedures necessary to protect their discoveries
- There are no feedback mechanisms to help faculty and students to know the criteria which create commercial potential for intellectual property
- There is a lack of funding for the early stages of investigation and development of the commercial potential of a discovery.

2.4 *How these Affiliates are an appropriate next step*

In combination with TCO, these affiliates will address these five deficiencies:

- Establish standards and guidelines for faculty consulting contracts. Currently fewer than 25% of agreements are reviewed, yet flaws in contracts are the most common way in which universities lose rights to their intellectual property. We are not recommending a review of faculty research contracts but we will post guidelines. - This affiliate will be independent so that it can choose the most appropriate law firms to provide protection for each type of intellectual property.
- Prototyping is an essential step in evaluating the commercial viability of a discovery and in attracting outside investment. This entity will actively finance the production of

prototypes at the appropriate stage of evaluation and development of OSU innovations. The need to produce prototypes is especially acute for web lab discoveries.

- The current commercialization program does not provide funding to form start-up companies. This new entity will be a primary source of start-up funding and it will also pro-actively seek outside investors in its start-ups.
- Slowness or difficulty in starting a company is a major area of faculty disaffection with the technology commercialization process. In our survey we found that about 40% of faculty are interested in forming a start-up company but about 30% tried to do it through OSU and felt the process was too complicated and frustrating to pursue. At least half of these then ended up seeking outside assistance in commercializing their discoveries. This new entity will create a rapid, more predictable process to approve and start new companies to develop our faculty's discoveries.

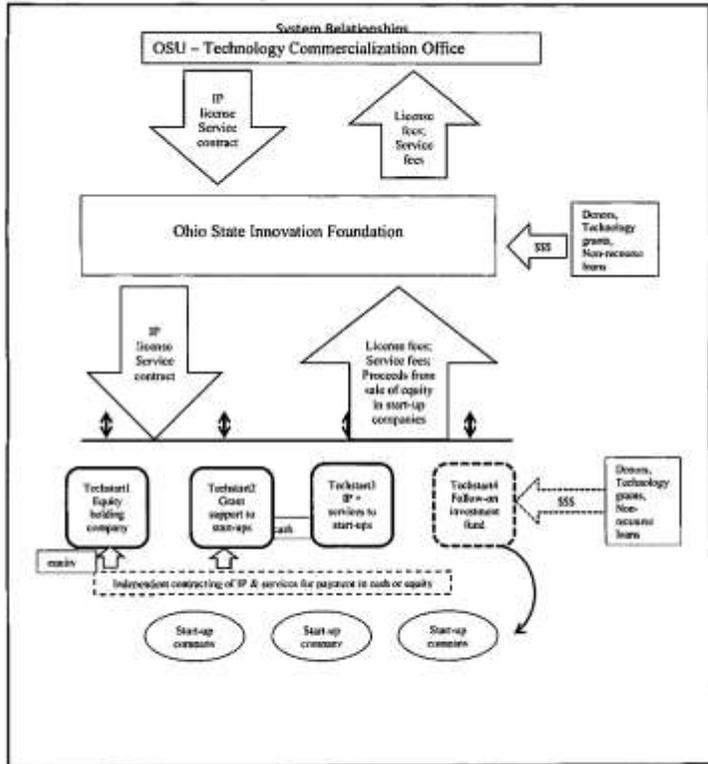
2.5 Nature of business and realistic expectations for commercialization and revenue returns to OSU

The role of the proposed affiliates is best understood in the context of the entire commercialization program, which is illustrated in Figure 6. The TCO will negotiate contracts on behalf of OSIF. License fees and payment for staff services will flow through OSIF back to TCO. OSIF provides staff services to the arm's length TechStart affiliates. The TechStart affiliates will be the operating units which will start up new companies and maximize the return of OSU equity. TechStart can accept payment in the form of cash, which will flow to OSIF, or in the form of equity in the contracting companies, which will be held by a TechStart holding company (TechStart 1 in Figure 6) until the equity is liquidated and the proceeds transferred to OSIF.

In addition, the OSIF affiliate can accept donations from third parties who wish to support OSU technology commercialization and it can apply for and receive grants from the State of Ohio Third Frontier and other commercialization grant programs.

A follow-on arm's length investment fund (TechStart 4 in Figure 5) can accept investments from the OSU Long-Term Investment Fund to in turn invest in the most promising start-up companies formed by other TechStart affiliates. The start-up companies are completely independent of OSU, OSIF, and TechStart. It is likely that TechStart will maintain a relationship with the start-up companies through board seats or through service contracts. Oversight of compliance with the terms of the IP license agreement will always require regular communication with the start-ups.

Figure 6 System Relationships



OSU is creating the arm's length affiliates TechStart in order to accept equity as payment for intellectual property and potentially to allow OSU Long-Term Investment Pool investments in companies started through TechStart.

Figure 7 illustrates the reasons for creating this hierarchy of entities to manage technology commercialization. TCO is an OSU department which is the primary center of OSU commercialization activities. The majority of employees working on OSU commercialization will be TCO staff. In addition, TCO will be the primary interface with faculty and students in training them in the commercialization process and in evaluating the commercial potential of the faculty and student discoveries.

OSIF is intended to be a 501(c)(3) significant interest affiliate. Its financial statements will be consolidated into OSU's statements. Its staff will be exclusively TCO staff provided through contract and it will be assigned all OSU commercializable intellectual property through license agreements with TCO. The primary purpose for creating this affiliate is to enable outside gifts and grants to support commercialization and to enable the creation of arm's length affiliates (TechStart) whose activities will not be consolidated with OSU's.

Techstart et al. are arm's length affiliates which provide services to unrelated, independent start-up companies. TechStart may also have independent employees. As arm's length affiliates, they are able to accept equity from start-ups as compensation for IP and services, they are able to form start-up companies that are independent of OSU, and they are able to form an investment fund that can make follow-on investments in start-ups to mitigate dilution of the initial equity position as the start-up expands and acquires additional investors.

The economic potential of this commercialization program can be evaluated only over an extended period. For example, the University of Michigan has spun off companies for over thirty years. Their endowment reviewed the performance of U of M start-ups and found their performance tracked the performance of other endowment venture investments. The university typically licenses university IP to the start-ups, receiving equity or royalty fees in return. The equity stake is typically diluted over time, so the university has developed a follow-on investment program to mitigate this dilution. This year the university committed \$25 million from its endowment to a passive investment program which invests \$500,000 in its start-up companies once the start-up has secured venture capital from outside sources (and hence a dilution of the university's initial equity stake). This program has been named Michigan Investment in New Technology Startups (MINTS).

Figure 7 System Organizational Hierarchy

Organization	Type	Purpose
Technology Commercialization Office	OSU department with OSU employees	<ul style="list-style-type: none"> Provider of services to OSU colleges and to OSIF and TechStart1 et al.
Ohio State Innovation Foundation	501(c)(3) significant interest affiliate with contracts for services from TCO	<ul style="list-style-type: none"> To be assigned all OSU intellectual property; to be a conduit for licensing and service revenue from TechStart; to receive gifts and grants for technology commercialization
TechStart1 et al.	For-profit or nonprofit independent, arm's length affiliate to provide services and IP to for-profit companies using IP and services contracted from OSIF; OSIF ownership will range from 1% to 100%	<ul style="list-style-type: none"> To create start-up companies developing OSU IP and to receive equity or cash in exchange for IP and services it provides through contract with OSIF; to provide follow-on investment in the most promising start-ups.

The initial start-up investment and eventual conversion to a net positive return to OSU from OSIF and TechStart activities is summarized in Figure 8. More detailed results and the 10-year plan are discussed in later sections. In addition, the \$16.4 million of initial General Fund support to TCO operations can be recovered over this period through OSIF transfers to TCO.

Figure 8 Start-up Funding and Return from OSIF

	YR1	YR2	YR3	YR4	YR5	YR6	YR7
Loan from OSU to OSIF		\$12,900,000					
Repayment of loan from OSU			\$ 461,950	\$ 461,950	\$ 461,950	\$ 461,950	\$ 461,950
Net Available OSIF Transfer to TCO	\$ 298,382	\$ 2,835,142	\$ 880,595	\$ 3,047,291	\$ 3,482,089	\$ 12,825,096	\$ 13,183,139
NET OSU INVESTMENT/RETURN	\$ 496,962	\$ 805,142	\$ 1,322,541	\$ 5,508,241	\$10,154,049	\$ 12,282,046	\$ 13,651,889

2.6 Governance, independence, and control

The governance and control structure in the proposed commercialization program is different at each level. Figure 9 summarizes the important powers, controls, and resources of the three components of the system: TCO, OSIF, and TechStart1 et al.

OSU maintains full governance control over TCO. TCO will ensure the quality of the commercialization program through the terms of the contracts it executes for OSU intellectual property and for OSU staff services. It will also ensure quality through its evaluation of the commercialization potential of OSU discoveries, advancing to development only those discoveries most likely to reach commercial production. Because TCO will provide the staff for OSIF and for most TechStart needs, its management has full control via its human resource policies and staff evaluations over conflicts of interest, insider dealing, misconduct, and other reputational risks to OSU. TCO can receive only cash from OSIF services and IP licenses. It cannot receive the proceeds of grants or gifts to OSIF. OSIF will be subject to Ohio public records laws.

OSU maintains governance control over the service, licensing, fundraising, and grant application activities of OSIF through holding a majority of the board seats. Since all employees of OSIF will be TCO staff, management control of OSIF will be similar to the control of TCO. OSIF is able to accept gifts and to apply for and receive grants to support its training, education, and licensing activities. OSU will provide no funds to OSIF other than the \$2 million start-up loan so that OSU has minimal direct financial risk. Its primary financial risk will be lost potential income from failure of OSIF activities to maximize the commercial potential of the intellectual property which TCO has determined merits development. Reputational risk is controlled analogous to TCO, through the terms of its licensing agreements and service contracts with the TechStart affiliates.

TechStart affiliates are arm's length affiliates so that OSU will have no meaningful governance control over them, other than required reserved powers in the entities' governing documents. OSU representatives will be on some or all of the TechStart boards, but they will be a minority. With this independence, TechStart affiliates will not be subject to Ohio public records laws and they will be able to negotiate licensing agreements and service contracts in full confidentiality. With their independence they will be able to start-up public companies and establish corporate terms and agreements without concern for public disclosure.

OSU will mitigate its risk to TechStart affiliates through its control over the creation of TechStart affiliates and their initial articles of incorporation, which must be approved by the university's Senior Vice President for Business and Finance, the Vice President for Technology Commercialization, and the Senior Vice President and General Counsel in consultation with the university's Research and Commercialization Working Group. Limited control will also be exerted to the extent that TechStart contracts for OSIF staff services from TCO employees. Those contract terms and the terms of intellectual property licensed to TechStart will provide an additional control.

Figure 5: Key to Structures in OSU Technology Commercialization System

Entity	Governance Control	Contractual Control	Management Control	Public has access to records	Forms of payment permitted	Source of staff
Technology Commercialization Office	OSU department with full control over staff and budget	Contract terms for IP and staff provided to OSIF	Selection of IP to be licensed to OSIF and staff to be provided to OSIF; all staff report to VP-TC and SVP-B&F	Yes	Cash payment via contract with OSIF	OSU direct employees
Ohio State Innovation Foundation	OSU majority control of board with SVP-B&F, GC, or trustee members; significant general affiliate	Contract terms for IP and services provided to TechStart	All staff are TCO employees	Yes	Cash gifts and grants; cash payments via contract with TechStart	Contract with TCO
TechStart I et al.	No board control; firm's largest affiliate; minority representation on board; reserved powers for university direction	Creation of a TechStart affiliate requires approval of SVP-B&F, VP-TC, and GC; contract terms for IP and services provided to TechStart by OSIF	At least one TCO staff member will be active in each TechStart	No	Cash and equity via contract with start-up companies; no OSU or TCO funds may be accepted	Contract with OSIF

The companies which are started by TechStart and the intellectual property licensed by TechStart will have reputational risk and the risk of lost potential income to OSU. The hiring of employees with strong marketing, management, and commercial negotiation skills will be essential to mitigating those risks. TechStart can mitigate risk through the contract terms it negotiates with those companies, including use of intellectual property, conflicts of interest, and reporting. Those skills will also inform the prudence of accepting equity rather than cash as payment for services and intellectual property. It is expected that TechStart employees will be actively involved in the governance and management of every company started by TechStart to maximize the probability of successful commercial development of OSU's intellectual property.

2.7 Financial benefits to OSU and OSU constituencies (flow of funds)

The OSIF and TechStart activities will require an initial \$2 million capital loan which will be repaid by FY2018. They are anticipated to have positive cash flow immediately. As discussed in later sections, some of this capital is anticipated to be provided by Third Frontier grants applied for jointly with Tech Columbus. Please see Section 3.2 for a more detailed discussion of the financial plan.

Figure 10 OSIF Cash flow and Start-up Funding

	YR1	YR2	YR3	YR4	YR5	YR6	YR7
loan from OSU to OSIF		\$ (2,000,000)					
Repayment of loan from OSU			\$ 461,950	\$ 461,950	\$ 461,950	\$ 461,950	\$ 461,950
Net Available OSIF Transfer to TCO	\$ 508,282	\$ 3,285,142	\$ 865,201	\$ 3,047,281	\$ 3,052,200	\$ 11,820,298	\$ 13,149,139
NET OSU INVESTMENT/RETURN	\$ 508,282	\$ 3,285,142	\$ 1,322,941	\$ 6,996,241	\$ 10,154,949	\$ 12,882,948	\$ 15,611,089

2.8 Corporate Structure

Upon receiving approval from The Ohio State University Board of Trustees, an Ohio not-for-profit corporation will be formed. That corporation, The Ohio State University Innovation Foundation ("OSIF"), will file an application for 501(c) (3) status with the Internal Revenue Service. OSIF will be a significant interest affiliate as defined under the University Policy on Affiliated Entities. The sole member of OSIF will be another Ohio State significant interest affiliate (e.g. The Ohio State University Research Foundation). The code of regulations of OSIF shall provide for control by Ohio State. A majority of the board of directors of OSIF shall be either employees of Ohio State or be appointed by Ohio State.

From time to time, OSIF shall establish operational subsidiaries to conduct the commercialization activities/operations laid out herein. These subsidiaries can be either for profit or not for profit. The subsidiaries will be arms lengths affiliates as defined under the University Policy on Affiliated Entities. The code of regulations or operating agreements governing these entities may provide the appointment of a minority of Ohio State designated directors or manages and shall provide for certain reserved powers that require the unanimous vote of the Ohio State for adoption. OSIF shall initially be the sole equity owner of these first level operational subsidiaries.

From time to time, the operational subsidiaries may form additional subsidiaries or independent entities to conduct the commercialization activities/operations as set forth herein. The second level subsidiaries or independent entities may or may not be wholly or majority owned by a first

level operational subsidiary and will not be defined as Ohio State affiliated entities under the University Policy on Affiliated Entities.

3 Business Model

This affiliate seeks to resolve the following unanswered questions about OSU's technology commercialization potential:

- Can OSU drive economic development?
- Can OSU effectively serve its internal community and enhance the prosperity of the external community?
- Can OSU build a commercialization model that can be replicated from one innovation to the next?
- Can OSU stimulate continued innovation so that it remains a major recipient of research funding?
- Can OSU generate enough value-added and revenue from licensing and starting up and spinning off companies to be able to self-finance an innovation and commercialization program?
- Can OSU create a process that has sufficient order and predictability that faculty can be confident and even eager to create intellectual property and rely on OSU to maximize its commercial potential?

This new entity will use its independence to maximize the value of OSU innovations to prospective licensees and, where it enhances the potential benefit to OSU, to form start-up companies which will give OSU equity in payment for use of its intellectual property. This business-oriented entity will be staffed with professionals who are deal-oriented and experienced in the development of start-up technology companies. Their expertise will result in shorter return on investment for OSU innovations, greater interest from outside companies and investors, and more systematic movement of technology commercialization from prototype to full production and sales.

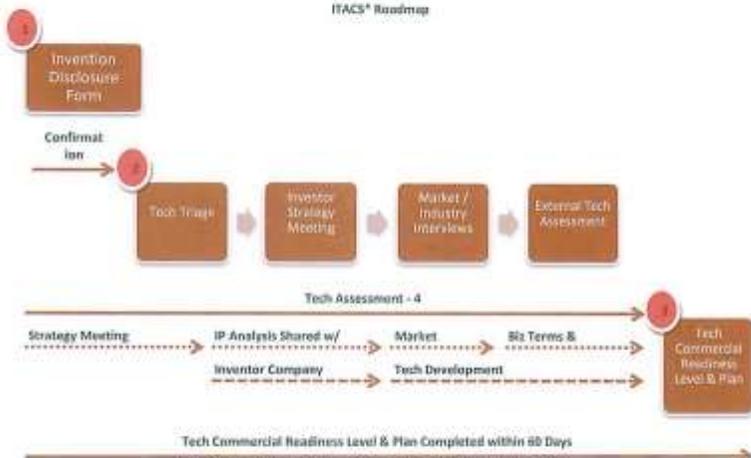
To do this, this entity will bring to OSU technology commercialization:

- New high value corporate partnerships
- Innovation based agreements
- A steady stream of executive talent
- Community participation
- More smart capital - Matching grants
- Capital equipment - Build facilities
- Increased education and outreach
- Centralization >>> Open Customization

3.1 The process of IP development and commercialization

The new process that the TCO is planning to implement is outlined in Figure 11. It is the Invention, Triage, Assessment and Commercial Strategy (ITACS) Program. This program builds efficiency and clarity into the process by providing faculty with a definitive outcome and expert feedback on their ideas, which was a consistent complaint among investors – no feedback was ever provided and the process is a “black hole.” ITACS alleviates this in a system that involves the colleges and enhances the student education mission of the University.

Figure 11
ITACS* Roadmap



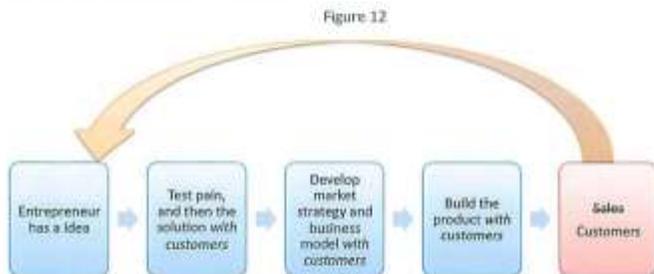
*ITAC: Invention Triage, Assessment, & Strategy

This is a prolonged process and there is necessarily uncertainty in the timing of returns. Over 90% of businesses fail because customers won't buy the solution, not because the company can't build it. Another 70% fail due to premature scaling; that is they are spending money beyond the essentials before nailing the product/market fit. These insights are proved in new methodologies called Nail-it then Scale-it (NISI). The TCO is adopting these principles and developing a series of on-line training tools so that before any business is created it must go through this business validation process. This assures a much higher chance of success and forces the entrepreneur to

identify a viable customer pain and scalable solution before too much capital is squandered away.

In short, entrepreneurs fail because they follow conventional wisdom about how to build a business. By so doing, they tackle the wrong tasks, do good things in the wrong order, and in the end fall prey to their own strengths. The solution is a remarkably simple process that successful entrepreneurs and startups, from Edison to Intuit, Cisco to Google, have applied to successfully and repeatedly innovate. It is a process we have used to help new startups, struggling ventures, and large businesses leap forward.

The process basically reverse engineers the customer feedback loop and introduces this at the beginning of the process (seen in Figure 12)



The TCO will develop a training series and educate 2-3 graduate students in this process. The certified trainers will then walk and monitor new entrepreneurs through NISI prior to starting a new business. The process usually takes 3-6 months for full validation.

Despite this uncertainty in timing of returns from commercialization efforts, the long-term benefit is positive. Figure 13 illustrates the results at the University of Utah as a result of its multi-decade commercialization efforts.

Figure 13 Utah Licensing Experience 1967-2009

Number of licensees and start-ups	188
Dissolved or unknown	<u>(53)</u>
In operation	135
All employment outside Utah	<u>(21)</u>
In operation in Utah	114
Headquarters only	16
Operating in Utah	98
<hr/>	
Number of companies created in	
Decade 1	5
Decade 2	21
Decade 3	30
Decade 4	>100

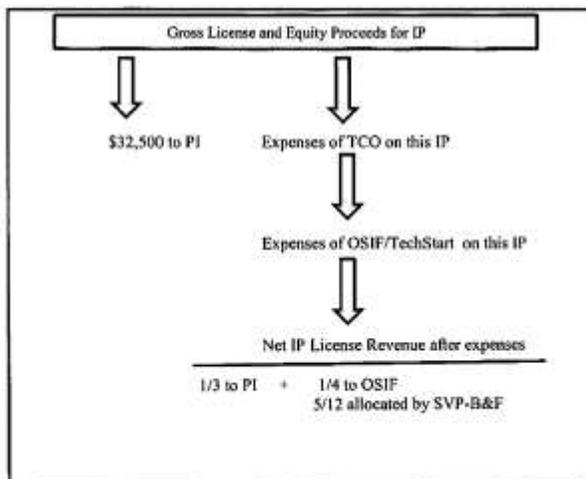
Source: Jan Crispin, *The Economic Impact of Startup Companies and Invention Licensees Originating from Research at the University of Utah* (University of Utah Bureau of Economic and Business Research) March 2011

3.2 Financial Plan (10-year plan)

The most predictable revenue from technology commercialization will come from fees and royalties. Distribution of these fees is governed by the OSU Policy on Patents and Copyrights, which is illustrated in Figure 14. Under current policy, the first \$75,000 of fees goes one-half to the PI and one-half to cover expenses for that particular discovery.

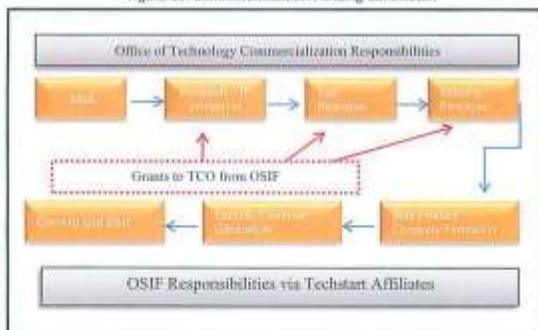
After the first \$75,000 of fees, and once the expenses of OSIF and TechStart are reimbursed, one-third of the remaining funds go to the PI. OSIF proposes that it retain one-fourth of the remaining funds to support its grant and start-up programs and that the SVP-Business and Finance determine the allocation of the remaining five-twelfths.

Figure 14 Flow of Licensing Revenue
OSU Policy on Patents and Copyrights with
Proposed Authorized Expense Reimbursements



The expenses which will be reimbursed by licensing fees are illustrated in Figure 15. The first four stages of commercialization will be performed by TCO. Three of these stages will be supported by grants from OSIF which, if the discovery is commercially successful, will be reimbursed by licensing fees from the discovery.

Figure 15 Commercialization Funding Continuum



The final stage, growth and exit, will generate revenue upon the sale of companies created by TechStart. The revenue will come from the equity given upon creation of the company to OSIF through the TechStart equity holding affiliate. Up through the exit OSU desires, follow-on equity investments in TechStart -created companies can be made from the OSU Long-term Investment Pool as determined by the university's Chief Investment Officer subject to the investment policies approved by the Board of Trustees.

In this plan TCO anticipates eventually spending about \$2 million per year on this developmental support. OSIF will reimburse these expenses beginning in 2015 once its retained royalties and fees are sufficient. The anticipated grant program to OSU faculty and students is shown in Figure 16.

OSIF activities will be conducted exclusively by TCO personnel by contract. TCO anticipates that about eight percent of its personnel and administrative expenses will be paid by OSIF. By 2014 TCO will have three sources of revenue: service contracts to OSIF, reimbursement by OSIF for its grant program, and 75 percent of OSIF net commercial income less expenses and royalties to inventors.

Figure 16 Program Assistance to TCO by OSIF

Program	YR1	YR2	YR3	YR4	YR5
OSU Create	\$465,000	\$465,000	\$465,000	\$465,000	\$465,000
Prototyping	\$740,000	\$740,000	\$740,000	\$740,000	\$740,000
Prototyping Equipment	\$650,000	\$(650,000)			
Networking	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
Open Pitch	\$32,400	\$32,400	\$32,400	\$32,400	\$32,400
Innovation Centers	\$166,000	\$166,000	\$166,000	\$166,000	\$166,000
Student Board	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Bio-Design	\$92,000	\$92,000	\$92,000	\$92,000	\$92,000
Total New Programs	\$2,178,400	\$878,400	\$1,528,400	\$1,528,400	\$1,528,400

OSIF will receive all revenues from commercialization. To start OSIF will borrow \$2 million from OSU, which will be repaid with interest (at 5 percent) over five years. In year 2 it anticipates a fundraising campaign that will raise \$1 million, increasing to \$9 million annually by Year 10. These funds are exclusively to support IP commercialization, including support of start-up companies.

Under existing policy, the OSU inventor receives up to \$37,500 of royalties and fees from the invention before commercialization expenses are subtracted. OSIF will contract for TCO staff support and it will pay directly or by reimbursement to OSU for all patent prosecution expenses. When retained revenues provide sufficient support for commercializable IP in 2015, OSIF will begin to reimburse TCO for TCO's education and grant programs to support the commercialization skills of OSU faculty and students. The remaining net commercialization revenue will be available to TCO for use and distribution per OSU policy.

Figure 17 summarizes the cumulative benefits to OSU. Faculty and students will receive almost \$17 million in training and support to test the commercial potential of their discoveries. OSIF will have accumulated over \$90 million to be used to support researchers, develop the commercial potential of OSU researchers' best discoveries, and start up new companies through TechStart.

Figure 17 Summary of Ten-Year Benefits

Ten Year Summary 2012-2022	
Cumulative Grant Support to Faculty and Students	\$ 16,812,400
Net Available for Transfer to TCO	\$93,197,570

TechStart activities will initially be conducted exclusively by TCO staff whose time is contracted to OSIF. TechStart revenues will come from providing services and IP via license to technology start-up companies, including companies started by TechStart. When cash net revenue is positive, it will flow back to OSIF. Fee and royalties paid through grants of equity in start-up companies will be held in a TechStart equity holding company until the exit strategy is completed and cash is received. At that time the cash will be transferred to OSIF.

April 6, 2012 meeting, Board of Trustees

Figures 18, 19, and 20 illustrate the revenues and expenses of TCO, OSIF, and TechStart 1 et al.

April 6, 2012 meeting, Board of Trustees

Figure 18 TICO Revenues and Expenses

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
TICO											
Contractual services O&M	\$ 444,900	\$ 457,500	\$ 471,000	\$ 484,400	\$ 498,000	\$ 511,000	\$ 523,000	\$ 535,000	\$ 548,000	\$ 561,000	\$ 574,500
OSP work-up of TICO-104 program	\$ -	\$ -	\$ 1,038,400	\$ 1,038,400	\$ 1,038,400	\$ 1,038,400	\$ 1,038,400	\$ 1,038,400	\$ 1,038,400	\$ 1,038,400	\$ 1,038,400
OSP transfer of work of program	\$ 388,200	\$ 3,893,100	\$ 4,888,000	\$ 5,883,000	\$ 6,878,000	\$ 7,873,000	\$ 8,868,000	\$ 9,863,000	\$ 10,858,000	\$ 11,853,000	\$ 12,848,000
Total TICO revenues from O&M	\$ 1,833,100	\$ 5,250,600	\$ 6,397,400	\$ 7,405,800	\$ 8,414,400	\$ 9,423,000	\$ 10,431,400	\$ 11,440,000	\$ 12,448,400	\$ 13,457,000	\$ 14,465,500
Local Personnel	\$ 4,325,500	\$ 4,482,500	\$ 4,639,500	\$ 4,796,500	\$ 4,953,500	\$ 5,110,500	\$ 5,267,500	\$ 5,424,500	\$ 5,581,500	\$ 5,738,500	\$ 5,895,500
Total O&M	\$ 1,082,400	\$ 2,000,500	\$ 2,088,000	\$ 2,188,800	\$ 2,288,900	\$ 2,389,000	\$ 2,489,100	\$ 2,589,200	\$ 2,689,300	\$ 2,789,400	\$ 2,889,500
Program maintenance grants (to O&M)	\$ 2,150,000	\$ 2,000,000	\$ 1,850,000	\$ 1,700,000	\$ 1,550,000	\$ 1,400,000	\$ 1,250,000	\$ 1,100,000	\$ 950,000	\$ 800,000	\$ 650,000
Total TICO Expenses	\$ 2,932,400	\$ 4,000,500	\$ 3,938,000	\$ 3,888,800	\$ 3,838,900	\$ 3,788,100	\$ 3,737,600	\$ 3,687,100	\$ 3,636,600	\$ 3,586,100	\$ 3,535,500
Net TICO Revenue	\$ 1,360,700	\$ 1,250,100	\$ 1,459,400	\$ 1,517,000	\$ 1,575,500	\$ 1,634,000	\$ 1,692,500	\$ 1,751,000	\$ 1,809,500	\$ 1,868,000	\$ 1,926,500

Figure 19 DDF Revenues and Expenses

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
DDF											
Operating revenues and expenses from all	\$ 946,400	\$ 949,400	\$ 952,400	\$ 955,400	\$ 958,400	\$ 961,400	\$ 964,400	\$ 967,400	\$ 970,400	\$ 973,400	\$ 976,400
Operating revenues from DDF	\$ 787,400	\$ 801,400	\$ 815,400	\$ 829,400	\$ 843,400	\$ 857,400	\$ 871,400	\$ 885,400	\$ 899,400	\$ 913,400	\$ 927,400
Operating expenses from DDF	\$ 159,000	\$ 140,000	\$ 130,000	\$ 120,000	\$ 110,000	\$ 100,000	\$ 90,000	\$ 80,000	\$ 70,000	\$ 60,000	\$ 50,000
Local Person O&M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local O&M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local O&M from other agencies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer payments	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Total DDF Revenues	\$ 2,446,400	\$ 2,449,400	\$ 2,452,400	\$ 2,455,400	\$ 2,458,400	\$ 2,461,400	\$ 2,464,400	\$ 2,467,400	\$ 2,470,400	\$ 2,473,400	\$ 2,476,400
Net	\$ 1,487,400	\$ 1,509,400	\$ 1,531,400	\$ 1,553,400	\$ 1,575,400	\$ 1,597,400	\$ 1,619,400	\$ 1,641,400	\$ 1,663,400	\$ 1,685,400	\$ 1,707,400
Revenue Distribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net DDF expenses	\$ 424,500	\$ 457,500	\$ 490,500	\$ 523,500	\$ 556,500	\$ 589,500	\$ 622,500	\$ 655,500	\$ 688,500	\$ 721,500	\$ 754,500
Net revenue of DDF from TICO	\$ 1,062,900	\$ 1,051,900	\$ 1,040,900	\$ 1,030,900	\$ 1,020,900	\$ 1,010,900	\$ 1,000,900	\$ 990,900	\$ 980,900	\$ 970,900	\$ 960,900
Net DDF program	\$ 2,022,900	\$ 2,000,000	\$ 1,978,900	\$ 1,957,800	\$ 1,936,900	\$ 1,916,000	\$ 1,895,100	\$ 1,874,200	\$ 1,853,300	\$ 1,832,400	\$ 1,811,500
Net DDF revenue	\$ 760,400	\$ 544,400	\$ 328,400	\$ 112,400	\$ 102,400	\$ 92,400	\$ 82,400	\$ 72,400	\$ 62,400	\$ 52,400	\$ 42,400
DDF revenues for investment	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Net DDF of TICO program expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total DDF Revenue for TICO	\$ 760,400	\$ 544,400	\$ 328,400	\$ 112,400	\$ 102,400	\$ 92,400	\$ 82,400	\$ 72,400	\$ 62,400	\$ 52,400	\$ 42,400

Figure 20 TechStart Revenues and Expenses

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Equity	\$ -	\$ -	\$ 600,000	\$ -	\$ 2,000,000	\$ -	\$ 7,000,000	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000
Investment funds	\$ -	\$ -	\$ 30,000	\$ 50,000	\$ 70,000	\$ 100,000	\$ 150,000	\$ 150,000	\$ 175,000	\$ 220,000	\$ 300,000
Total TechStart investments	\$ -	\$ -	\$ 630,000	\$ 50,000	\$ 2,070,000	\$ 4,100,000	\$ 7,150,000	\$ 150,000	\$ 175,000	\$ 220,000	\$ 300,000
TechStart start-up expenses	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000
Total TechStart Total/Investment	\$ (270,000)	\$ (270,000)	\$ 360,000	\$ (220,000)	\$ 1,800,000	\$ 3,830,000	\$ 6,880,000	\$ (120,000)	\$ (95,000)	\$ (50,000)	\$ 30,000

3.3 Seed funding requirements and sources

The commercialization program will require about \$10.4 million of start-up funding in addition to the use of all existing OSU intellectual property income (other than the required initial share paid to the inventor under current OSU policy). As shown in Figure 18, TCO will require net funding of a cumulative \$14,622,334 through year 4. In addition, OSIF requires a start-up loan of \$2 million. This loan will be paid back with interest beginning in year 2, with the final repayment in year 7.

OSU currently has very limited monies available for proof of concept testing and prototype development. These funds are crucial in providing the necessary capital to get a technology through the valley of death. No longer can a University sit idly by and wait for a third party seed or venture capitalist to provide these monies. They, along with States, have become the only parties willing to invest such high risk capital in its technologies. The capital pools are woefully lacking at OSU and we propose to create three separate pools of funding through TCO grant programs to support translational research. The prototyping budget (included in the Figures 16 and 18 above) would require at least \$740,000 per year and be allocated as follows:

- Prove fund - \$40,000 – this money would be allocated on an as-needed basis and would be selected internally by the TCO.
- Act fund - \$200,000
- Build fund - \$500,000

This would involve a two phase process whereby some of TCO's above outlined objectives would be incorporated into the existing proposal being prepared by TechColumbus for submission to the State of Ohio. Phase Two would entail the submission of a new joint proposal for an additional \$2-3 million in funding for the creation of the remaining programs. This RFP is due out in a couple of months.

4 Risk assessment with mitigating strategies and risk metrics

Our vision is to make Ohio State a world leader in commercializing inventions that benefit society. To do so, we must focus on providing the highest value services and producing the greatest value from what is discovered at the university. We believe that the best measurements of success are impact and revenues (although this is a lagging indicator), reinvestment in Ohio State research, and investment made by third parties in licensed technologies. Licensing activity is also important, but quality is more important than quantity once the infrastructure is in place to close licenses efficiently. AUTM metrics are one method to gauge technology commercialization success. Using AUTM metrics for guidance can cause a university to chase activities instead of value or societal impact. While our guide posts differ from AUTM's, we expect that our success will also be reflected in the AUTM metrics. Figure 21 is a summary of goals, implementation strategies, and key metrics for FY12-13.

Figure 21 Goals and Metrics

Goal	Implementation Strategy	Key Metrics
1. Create long-term sustainable revenue growth	Focus efforts on closing "high value" licenses (>\$250k revenue within 3 yrs; or >\$250k of sponsored research; or external startup that raises at least \$250k in 18 months)	Close 10 high value licenses
2. Accelerate commercialization timeframe and opportunities for promising technologies	Establish New Ventures Unit and \$5M+ foundation or pre-seed fund	Create three viable university-led ventures (>\$250k or more of external financing within 18 months)
3. Create more strategic relationships with key external entities, including licensees, industry, investors and others	Establish key account management program	Outreach efforts commenced with 60 key accounts
4. Systematically locate "high potential" inventions within the university	Establish targeted inventor outreach program	Identify 10 new high potential technologies
5. Improve visibility into overall portfolio to optimize deployment of resources	Implement ranking system and prioritize portfolio of available technologies (estimated at 300)	150 available technologies prioritized

As Joseph Stiglitz put it: "What gets measured gets done. If we have the wrong metrics, we will strive for the wrong things."

The Global Creativity Index evaluates and ranks 82 nations on Technology, Talent, and Tolerance, the three critical "T's" of economic development. The GCI is a broad composite measure based on key measures of technology (R&D investment, researchers, and patents per capita), talent (educational attainment and the creative class) and tolerance (from Gallup surveys of the treatment of immigrants, racial and ethnic minorities, and gays and lesbians).

John Tyler, vice president for the Kauffman Foundation, wrote a summary paper on Advancing University Innovation in which he makes the case for much broader metrics at universities: "People frequently consider money as the primary benefit to a university that advances its innovations, but money may be among the least important. Yes, revenue is available from royalties, license fees, equity positions and options, and sponsored research. In addition, success and good experiences can increase donations from alumni and others associated with the university experience, which can enhance labs, facilities, equipment, endowed chairs, and more.¹ However, there are direct benefits to the university's core academic mission, too. Evidence suggests that when universities engage well with business and strive to maximize their innovation potential, faculty, students, and the university itself can experience profound educational benefits.² For faculty, the experience of engaging with industry while advancing innovations can enhance professional development and lead to coaching or mentoring relationships and other experiences that benefit them in the lab and the classroom.³ For students, hands-on research opportunities increase knowledge and marketability. Working with professors who have commercialized innovations can improve what and how the students learn and can open doors for internships, fellowships, advanced education, and jobs—all of which also benefit industry and our society.⁴ These interactions, between universities and industry, also contribute to the mutually beneficial social networks that facilitate research collaborations, and shared ideas."

In short, monetary tunnel vision can result in too many taxpayer-funded research out-comes not being commercialized or used, much less maximized, in which case there is a disconnect between federal policy and university practices. Consequently, while numbers of disclosures and transactions are relevant, they are limited in what they convey and over-reliance on them as standards of measure and performance can unnecessarily limit the strategies and models a university uses to advance its innovations. Additional measures might be more conducive to pursuing federal policy objectives and better reflect a commitment to advancing innovation in

¹ Donald Siegel et al., *Assessing the Impact of Organizational Practices on the Productivity of University Technology Transfer Offices: An Exploratory Study*, 32 RESEARCH POL. 27, 31 (2003)

² David C. Mowery, *The Bayh-Dole Act and High-Technology Entrepreneurship in U.S. Universities: Chicken, Egg, or Something Else?* in *Colloquium on Entrepreneurship, Education and Technology Transfer*, University of Arizona 1 (2005)

³ DEREK BOE, *UNIVERSITIES IN THE MARKETPLACE: THE COMMERCIALIZATION OF HIGHER EDUCATION 6-7* (2004); COUNCIL ON GOVERNMENTAL RELATIONS, *TECHNOLOGY TRANSFER IN U.S. RESEARCH UNIVERSITIES: DISPELLING COMMON MYTHS 3* (2000)

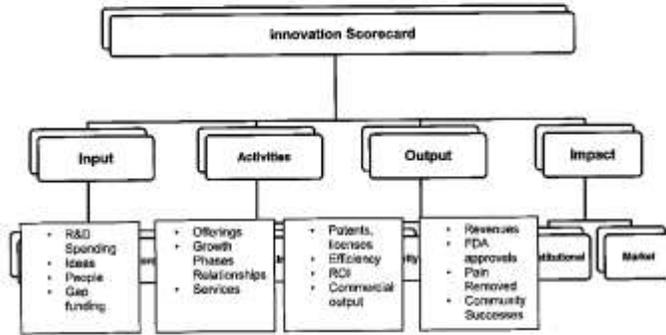
⁴ Gary Libecap, *Introduction*, in *UNIVERSITY ENTREPRENEURSHIP AND TECHNOLOGY TRANSFER: PROCESS, DESIGN, AND INTELLECTUAL PROPERTY 14* (Gary Libecap ed., 2005)

furtherance of economic growth and human welfare, which are not mutually exclusive from revenue. Among these might be the following:

- a. number of people who use or benefit from the innovation;
 - b. number of times an innovation is used in total;
 - c. number of products to which the innovation is deployed;
 - d. number of licensees and sub-licensees;
 - e. number of medical treatments administered;
 - f. number of diseases or health effects treated or prevented;
 - g. number of lives saved or improved;
 - h. number of jobs created or retained;
 - i. total economic impact, including sales volume, revenue, and income and other taxes generated (and exempted because of tax status); J. E. Tyler III 123
 - j. number of new businesses that emerge
 - k. regional economic development effects;
 - l. number of social networks created, enhanced, and expanded; and
 - m. number of new collaborations. (Tyler2009; see also Litan and Cook-Deegan2011).
- Not all of these will apply for every innovation or even most of them, and several of them will be very difficult to calculate and could impose burdens on licensees that should be evaluated. But these types of measures reflect a very different approach to and expectations of university innovation than the financial and linear measures that currently predominate (President's Council of Advisors2008). These types of measures also could attract different sources of funding for research and to support commercialization and utilization efforts. These measures also could motivate more disclosures and greater cooperation from altruistic researchers (Nilsson2006).

We would expect to have a meaningful discussion with the Board about appropriate metrics to consider in pursuit of measuring impact through commercialization. The newest model being proposed by Price Waterhouse is shown in Figure 22:

Figure 22



April 6, 2012 meeting, Board of Trustees

5. Proposed Memorandum of Agreement (See Attached)

Memorandum of Agreement

by and between
[]
and
The Ohio State University

THIS MEMORANDUM OF AGREEMENT ("Agreement") is entered into as of this ____ day of _____, 20__ by and between The Ohio State University ("University") and the ("AFFILIATE").

WHEREAS, AFFILIATE was organized and incorporated in the State of Ohio as a not-for-profit corporation for charitable, religious, educational or scientific purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code 1986, including but not limited to the following:

WHEREAS, the University was organized in 1870 as an instrumentality of the State of Ohio and serves as Ohio's flagship research university, employing thousands of Ohioans;

WHEREAS, AFFILIATE is an affiliated entity of the University;

WHEREAS, the University has a vital interest in and recognizes the value and contributions of each of the University's affiliated entities;

WHEREAS, the University's Board of Trustees adopted a Policy on Affiliated Entities in June, 2008;

WHEREAS, pursuant to the Policy on Affiliated Entities, the University and AFFILIATE wish to memorialize their relationship;

WHEREAS, this Agreement is intended to set forth policies and procedures that will contribute to the coordination of the Parties' mutual activities;

NOW THEREFORE, in consideration of the mutual commitments herein contained, the parties agree as follows:

Article I

AFFILIATE Support of University Policy on Affiliated Entities Guiding Principles

AFFILIATE acknowledges and affirms that as an affiliated entity of the University, it supports the following guiding principles of the Policy on Affiliated Entities:

1. The creation and activities of affiliates must promote, sponsor, or complement educational, scientific, research, charitable, health-care related, or cultural activities for the benefit of the University or one or more of its units.

2. To promote a more proactive relationship with affiliates, the University's relationship with each affiliate will be memorialized through a memorandum of agreement.
3. Affiliates will be monitored by the Board of Trustees through a regular reporting process.
4. Affiliates shall provide for at least one University representative with full voting rights on its governing board.
5. Affiliates must use sound fiscal and accounting procedures.
6. Affiliates must be managed in a manner consistent with their own enabling documents and the University's purpose, mission, and procedures, as specifically set forth in this policy.
7. Affiliates must adhere to high standards of ethics and conflicts of interest.
8. The University's relationship with an affiliate is not necessarily intended to be perpetual, and relationships with affiliates will be examined at least every five years to determine whether the affiliate/relationship will be continued or whether a sunset provision is appropriate.

AFFILIATE and the University affirm that this Agreement is intended to implement the principles with respect to AFFILIATE.

Article II

University/AFFILIATE Relationship

- A. Corporate Status of AFFILIATE. AFFILIATE is a separate non-profit corporation incorporated in the State of Ohio, with plans to be exempt from federal income tax under Internal Revenue Code § 501(c)(3). AFFILIATE shall take all actions necessary to achieve and maintain this status.
- B. General Governance Responsibilities. The University's Board of Trustees is responsible for: (1) overseeing the mission, leadership, and operations of the University; (2) setting priorities and long-term plans for the University; (3) the performance and oversight of all aspects of operations of the University; and (4) the employment, compensation, and evaluation of all University employees, including the President.

AFFILIATE'S Board of Directors is responsible for: (1) the control and management of all assets of AFFILIATE; (2) the performance and oversight of all aspects of its operations based on a comprehensive code of regulations.

These lists of responsibilities are not meant to be exhaustive or exclusive.

- C. Liability. The University and AFFILIATE acknowledge that each is a separate entity and agree that neither will be liable, nor will be held out by the other as liable, for any of the other's contracts, torts, or other acts or omissions, or those of the other's trustees, directors, officers, members, staff, or activity participants.

- D. Legal Representation. AFFILIATE shall retain its own legal counsel. The University's Office of Legal Affairs will advise any University officials involved in AFFILIATE within the scope of their employment.
- E. Discernable Identity. All correspondence, solicitations, activities, and advertisements concerning AFFILIATE shall be clearly discernable as being from AFFILIATE and not from the University alone, unless done on behalf of and with written consent from the University. Any use of University marks will be governed by Article VI, Section D of this Agreement.
- F. Primary Contacts. For the purposes of this Agreement and until changed by the University President, the primary University contact for AFFILIATE shall be [].

Article III
Governance

- A. Directors. The University's Board of Trustees or its designee, which is the Office of the President, shall appoint three directors to serve on AFFILIATE's Board of Directors as enumerated in AFFILIATE's Business Plan. The initial University Directors shall be: Dean and Vice President for Agricultural Administration Bobby D. Moser, Associate Vice President for Agricultural Administration and Director of Ohio Agricultural Research and Development Center, and a research, finance and/or real estate professional. This individual may be, but is not required to be a University employee. These three directors shall be referred to in this agreement as "UNIVERSITY Directors."
- B. Appointment of Chair. The Chair of the AFFILIATE Board of Directors shall be elected annually by the AFFILIATE Board members in a formal vote, in accordance with the AFFILIATE Code of Regulations.
- C. Reserve Powers. The Code of Regulations of AFFILIATE shall retain the existing additional quorum requirement that the UNIVERSITY Directors vote in the affirmative to approve the following acts and transactions:
 - a. Amendment of the Articles or the Code of Regulations;
 - b. Adoption of the annual and multi-year operating and capital budgets and business plans;
 - c. Approval of material unbudgeted expenditures, except for those directly reimbursable by a third party;
 - d. Adoption of strategic plans;
 - e. Exercise of any powers the corporation may have as a member, shareholder, partner or otherwise of another corporation, limited liability company, partnership, joint venture or other organization;
 - f. Dissolution or liquidation;
 - g. Merger, consolidation or other form of business combination or reorganization;

- g. Merger, consolidation or other form of business combination or reorganization;
- h. Sale, lease, mortgage or other disposition of a material amount of the assets or business of the corporation or share, membership or control interests of another entity;
- i. Dissolution and any distribution of assets upon dissolution;
- j. Incurrence of debt or assumption or guarantee of debt, including contingent or conditional debt, in excess of \$100,000 in the aggregate at any one time;
- k. Becoming a material investor, partner, member, associate, or participant in any other enterprise or venture whether for profit or nonprofit;
- l. Formation of a subsidiary; or
- m. Election of public directors.

The affirmative votes of the University Directors shall be duly recorded in the minutes of AFFILIATE's Board of Directors for approval of these items to be effective.

- D. Disposition of Assets Upon Dissolution. AFFILIATE'S governing documents shall include a provision requiring that in the event of its dissolution, the assets of AFFILIATE shall be distributed to The Ohio State University based on the University's share of financial contribution.
- E. Audit Committee. AFFILIATE shall establish an audit/finance committee of no less than two members who shall report to the AFFILIATE Board of Directors. At least one member shall be independent of AFFILIATE and the University.
- F. Written Policies. The Board of Directors of AFFILIATE shall adopt written policies for ethics, conflicts of interest, whistleblowers, and other such policies. At AFFILIATE'S request, the University shall provide templates for each policy for the Board of Directors' consideration.
- G. Insurance. Officers and staff members of AFFILIATE shall be bonded as appropriate in amounts to be determined by the Board of Directors of AFFILIATE. General liability insurance and directors' and officers' liability insurance shall be obtained in amounts determined by the Board of Directors to be reasonable and appropriate.

Article IV

Financial Transactions and Accounting Practices

- A. Audit. AFFILIATE shall have an annual audit conducted by an independent certified public accountant. A copy of the audit report, management comments, and management's response shall be made available to the University upon request.
- B. Inspection of Books. With the AFFILIATE Board of Directors' approval, which shall not be unreasonably withheld, the University President or his/her designee may inspect and audit AFFILIATE books and records at reasonable times.

- C. Accounting System. AFFILIATE shall have in place an accounting system to assure financial activities are carried out and reported in accordance with generally accepted business and accounting practices.
- D. Cost Recovery, Generally. The University is entitled to recover its costs incurred for personnel, use of facilities, or other services provided to AFFILIATE; AFFILIATE is entitled to recover costs incurred for personnel, use of facilities, or other services provided to the University. Such cost recovery shall be in accordance with a separate agreement entered into by the University and AFFILIATE.
- E. Transactions Between University and AFFILIATE. Transactions between the University and AFFILIATE shall meet the normal tests for ordinary business transactions, including proper documentation and approvals. Transactions exceeding \$250,000 in goods and/or services shall be memorialized in a separate agreement. Special attention shall be given to avoiding direct or indirect conflicts of interest between the University and AFFILIATE and those with whom AFFILIATE does business.
- F. IRS Requirements. In accordance with IRS regulations governing tax exempt organizations, no substantial part of the activities of AFFILIATE shall consist of carrying on propaganda, or otherwise attempting to influence legislation, or participating or intervening in any political campaign or on behalf of any candidate for public office.
- G. Payments to University Employees. No salaries, consulting fees, loans, or perquisites shall be paid to a University employee by AFFILIATE without the prior written approval of the University President or his/her designee. Compensation plans for University employees which set a defined rate or percentage payment may be submitted for approval annually in lieu of specific dollar amounts.
- H. Transfer of Assets. Any transfer of assets by the University to AFFILIATE, or by AFFILIATE to the University, for management or investment shall be formalized in a separate Agreement so the fiduciary requirements of the respective governing boards are complied with and to assure, among other things, that any restrictions governing the future disposition of funds are observed.
- I. Major Financial Events. AFFILIATE shall notify the University President or his/her designee, at the earliest possible date, of any proposed purchase or sale of real estate and any material debt to be incurred for permanent or working capital, and coordinate its efforts with those of the University and other affiliates.
- J. Purchasing and Procurement. AFFILIATE shall adopt and observe the following guidelines governing its purchasing and procurement of goods and services:
 - 1. AFFILIATE is not required to comply with the University Board of Trustees policy on purchasing. However, AFFILIATE may deem it advisable and appropriate to employ

competitive practices in procuring goods and services. AFFILIATE should also adopt a policy promoting minority business development.

2. AFFILIATE shall not purchase goods and services on behalf of any University unit with the expectation of reimbursement from that unit, because such a transaction may conflict with the University Board of Trustees policy on purchasing. Goods and services may be purchased by affiliates as a gift for the University subject to the normal review and approval for gift acceptance.

Article V

Personnel Policies

AFFILIATE shall adopt the following guidelines governing the appointment, compensation, and retention of its personnel:

- A. Non-discrimination. AFFILIATE shall not discriminate on the basis of age, color, disability, gender identity or expression, national origin, race, religion, sex, sexual orientation, or veteran status. Notwithstanding these requirements, AFFILIATE'S programs that exist primarily for the disbursement of funds to members of a minority class, such as scholarship funds, may restrict eligibility on that basis to the extent authorized by law. In determining cases of discrimination it is not sufficient to look merely to the articles of incorporation or code of regulations of AFFILIATE; actual practices and operations also are relevant.
- B. Appointment and retention. The appointment and re-appointment of the chief executive officer ("AFFILIATE executives") shall be subject to approval of the AFFILIATE Board and memorialized in an appropriate letter of appointment. Prior to approval, the AFFILIATE Board shall notify the University President regarding the proposed or conditional appointment and/or re-appointment.
- C. Compensation. Except for any OSU Employees, the AFFILIATE shall set compensation standards annually, including salary ranges and fringe benefits, for all AFFILIATE staff. Compensation plans for staff which set a defined rate or percentage payment may be submitted for approval annually in lieu of specific dollar amounts.

Article VI

Support Provided by University

- A. Services. Upon AFFILIATE'S request, the University may make administrative services available to aid AFFILIATE in its management and operation. As applicable, these services may include, but are not limited to:
 1. IT support;
 2. Access to the University's financial systems to receive, disburse, and account for funds held. With respect to transactions processed through the University's financial

- system, AFFILIATE shall comply with the University's financial policies and procedures;
3. Accounting services to include: monthly cash disbursements and receipts, accounts receivable and payable, bank reconciliation, monthly reporting and analysis, auditing, payroll, and budgeting;
 4. Central University services such as dining services, printing services, parking and transportation, and facilities management.
- B. Facilities. AFFILIATE is eligible to use the University's facilities, subject to availability and applicable policies and charges.
- C. University Marks. University hereby grants AFFILIATE a non-exclusive right to use the University Marks specifically related to, and necessary for, its business operations and provision of services. AFFILIATE shall not assign the University Marks, or use them for any other purposes unless approved in writing by the University Office of Trademark and Licensing.

Article VII

Terms of the Memorandum of Agreement

- A. Periodic Meetings. To ensure effective and continuing implementation and achievement of the terms of this Agreement, the primary contacts shall hold periodic meetings to foster and maintain productive relationships and to ensure open and continuing communications and alignment of priorities.
- B. Amendment and Modification. No amendment or modification of this Agreement shall be effective against either party unless such amendment or modification is set forth in writing and signed by both parties. It is understood and agreed that some proposed changes to this Agreement may require approvals from both the AFFILIATE Board of Directors and the University Board of Trustees.
- C. Term. The term of this Agreement shall commence on the date on which both parties sign the memorandum and continue until the Agreement is terminated pursuant to the terms contained herein.
- D. Termination. Either party may, upon 90 days prior written notice to the other, terminate this Agreement.
- E. Severability. In the event that any provision of this agreement shall be illegal or otherwise unenforceable, such provision shall be severed, and the balance of the Agreement shall continue in full force and effect.

April 6, 2012 meeting, Board of Trustees

IN WITNESS WHEREOF, the parties have caused this Memorandum of Agreement to be executed by their duly authorized officers as of the day and date first above written.

The Ohio State University:

Geoffrey S. Chatas
Senior Vice President for Business and Finance and CFO

AFFILIATE

6. *Proposed by-laws (See Attached)*

DRAFT

CODE OF REGULATIONS
OF
[]

ARTICLE ONE
BOARD OF DIRECTORS

Section 1.01. Number of Directors; Classification; Term of Office.

(A) The number of directors shall be [], and the number of directors shall not be changed except by amendment of these regulations. The directors shall be divided into two classes; one class designated "University Directors" shall consist of [], and the other class, designated "Community Directors" shall consist of [] directors.

(B) When used in the Regulations, the term "Directors" means the University Directors and the Community Directors, taken together; and the term "Director" means any one of the Directors.

(C) [] persons shall be nominated for the office of University Director by the President of The Ohio State University. One of the University Directors shall be the []. Another of the University Directors shall be the [].

(D) Community Directors shall be elected by a majority vote of the University Directors for terms with the term of at least [] Community Director expiring on December 31 each year beginning in the year 201[]. Community Directors elected to serve full terms commencing January 1, 201[], and thereafter shall be elected to a term of [] years and such Community Directors shall be permitted to succeed themselves. Each Community Director shall be elected to serve until the expiration of his/her term or until his/her earlier death, resignation, or removal.

Section 1.02. Election. At each annual meeting of Directors for the election of Community Directors, the successors to the Community Directors whose term shall expire that year shall be elected, but if the annual meeting is not held or if one or more of such Community Directors are not elected thereat, they may be elected at a special meeting called for that purpose. The election of Community Directors shall be by a majority vote of the University Directors.

Section 1.03. Removal. A Community Director may be removed from office, with or without assigning any cause, by the majority vote of the University Directors.

Section 1.04. Vacancies. Any vacancy of a Community Director position may be filled by vote of a majority of the University Directors.

Section 1.05. Meetings. In addition to the annual meeting for the election of Community Directors, Directors shall hold such other meetings as may from time to time be called and such other meetings of Directors may be called only by the Chairman, the President, or any [] Directors. All meetings of Directors shall be held at the principal office of the Corporation in Columbus, Ohio or at such other place within or without the State of Ohio as the Directors may from time to time determine by a resolution. Directors may attend and participate in any meeting of the Board of Directors through any communications equipment that provides a transmission, including, but not limited to, by telephone, telecopy, or any electronic means, from which it can be determined that the transmission was authorized by, and accurately reflects the intention of, the Director involved and allows all persons participating in the meeting to contemporaneously communicate with each other.

Section 1.06. Notice of Meetings. Notice of the time and place of each meeting of Directors for which such notice is required by law, the Articles, the Regulations, or the Code of Regulations shall be given to each of the Directors by at least one (1) of the following methods:

(A) in a writing mailed not less than three (3) days before such meeting and addressed to him/her at his/her address as it appears on the records of the Corporation; or

(B) by a writing delivered to his/her residence or usual place of business at the address thereof as it appears on the records of the Corporation, not later than the day before the date of which such meeting is to be held; or

(C) by facsimile electronic transmission sent to the telephone number of his/her residence or usual place of business as the same appears on the records of the Corporation or in an appropriate telephone directory, not later than the day before the date on which such meeting is to be held; or

(D) personally or by telephone not later than the day before the date on which such meeting is to be held.

Notice given to a Director by any one of the methods specified in the Regulations shall be sufficient, and the method of giving notice to all Directors need not be uniform. Notice of any meeting of Directors may be given only by the President or the Secretary of the Corporation. Any such notice need not specify the purpose or purposes of the meeting. Notice of adjournment of a meeting of Directors need not be given if the time and place to which it is adjourned are fixed and announced at such meeting.

Section 1.07. Waiver of Notice. Notice of any meeting of Directors may be waived in writing, either before or after the holding of such meeting, by any Director, which writing shall

be filled with or entered upon the records of the meeting. The attendance of any Director at any meeting of Directors without protesting, prior to or at the commencement of the meeting, the lack of proper notice, shall be deemed to be a waiver by him/her of notice of such meeting.

Section 1.08. Quorum. A majority of the whole authorized number of Directors, which majority must include at least [] of the University Directors, shall be necessary to constitute a quorum for a meeting of Directors, except that a majority of the Directors in office, which majority must include at least [] of the University Directors, shall constitute a quorum for filling a vacancy among the Community Directors. The act of a majority of the Directors present at a meeting at which a quorum is present is the act of the Board, except as otherwise provided by law, the Articles, or the Regulations.

Section 1.09. Compensation. The Directors shall receive no compensation for services rendered but shall be entitled to receive compensation for expenses incurred as Directors, in such amounts as the Directors may determine.

Section 1.10. Committees of Directors.

(A) The Directors may create [] or more committees of the Directors, each to consist of not fewer than three (3) Directors, at least [] of whom must be a University Director, and may delegate to such committees any of the authority of the Directors, however conferred, other than that of filling vacancies among the Directors or in the committees of the Directors.

(B) The Directors may appoint [] or more Directors as alternate members of any such committee, who may take the place of absent member or members at any meeting of such committee; provided, however, that any such alternate member who may take the place of an absent member who is a University Director must also be a University Director.

(C) Each such committee shall serve at the pleasure of the Directors, shall act only in the intervals between meetings of the Directors, and shall be subject to the control and direction of the Directors.

(D) Each such committee may act by a majority of its members at a meeting or by a writing or writings signed by all of its members.

(E) Members of any such committee may attend and participate in any meeting of such committee through any communications equipment that provides a transmission, including, but not limited to, telephone, telecopy, or any electronic means, from which it can be determined that the transmission was authorized by, and accurately reflects the intention of, the member of such committee involved and allows all persons participating in the meeting to contemporaneously communicate with each other.

(F) Any act or authorization of an act by such committee within the authority delegated to it shall be as effective for all purposes as the act or authorization of the Directors.

(G) Notice of the time and place of each meeting of any such committee shall be given to each of its members by at least one (1) of the methods specified in Section 1.06 of the Regulations. A meeting of any such committee may be called only by the President or by a member of such committee.

(H) The Directors may create Advisory Committees and/or appoint Advisors who are not Directors to committees of Directors. Advisors who are not Directors may offer advice, but may not vote and shall not be counted for purposes of determining a quorum.

ARTICLE TWO ANNUAL MEETINGS

Section 2.01. Annual Meetings. The annual meeting of the Directors for the election of Community Directors, for the consideration of reports to be laid before such meeting, and for the transaction of such other business as may properly come before such meeting, shall be held on such date in October as may be fixed by the Directors and stated in the notice of the meeting.

Section 2.02. Votes Required. At all elections of Community Directors, the candidates receiving the greatest number of votes shall be elected.

Section 2.03. Order of Business. The order of business at any meeting of Directors shall be determined by the officer of the corporation acting as chairman of such meeting unless otherwise determined by a vote of a majority of the whole authorized number of Directors.

ARTICLE THREE OFFICERS

Section 3.01. Officers.

The officers of the Corporation to be elected by the Directors shall be a president, a secretary, a treasurer, and, if desired, such other officers and assistant officers as the Directors may from time-to-time elect. The [] shall serve as the chairman of the board of directors. One or more vice presidents and other officers not designated for election by the directors may be appointed by the president. Any two or more offices may be held by the same person, but no officer shall execute, acknowledge, or verify any instrument in more than one capacity if such instrument is required by law, the Articles, or the Regulations to be executed, acknowledged, or verified by two or more officers.

Section 3.02. Removal. The officers of the Corporation shall hold office at the pleasure of the directors. Any officer of the Corporation may be removed, either with or without cause, at

any time, by the affirmative vote of a majority of all the directors then in office and any officer appointed by the president may be removed, either with or without cause, by the president. Any such removal, however, shall be without prejudice to the contract rights, if any, of the person so removed.

Section 3.03. Duties of the Chairman of the Board. The chairman of the board, if any, shall preside at all meetings of the directors. The Chairman of the Board shall have such other powers and duties as the directors shall from time to time assign to the Chairman of the Board.

Section 3.04. Duties of the President. The president shall be the chief executive officer of the Corporation, shall exercise supervision over the business of the Corporation and shall have, among such additional powers and duties as the Directors may from time-to-time assign to him/her, the power and authority to execute all deeds, mortgages, leases, bonds, contracts, notes, and other instruments requiring the signature of the president of the Corporation, subject to the requirement that such execution must have been either specifically approved by the Directors or must be consistent with guidelines adopted by the Directors.

Section 3.05. Duties of the Secretary. It shall be the duty of the secretary, or of an assistant secretary, if any, in case of the absence or inability to act of the secretary, to keep minutes of all the proceedings of the Directors and to make a proper record of the same; to perform such other duties as may be required by law, the Articles or the Regulations; to perform such other and further duties as may, from time-to-time, be assigned to him/her by the Directors or the president; and to deliver all books, paper, and property of the Corporation in his/her possession to his/her successor, or to the president.

Section 3.06. Duties of the Treasurer. The treasurer, or an assistant treasurer, if any, in case of the absence or inability to act of the treasurer, shall receive and safely keep in charge all money, bills, notes, choses in action, securities, and similar property belonging to the Corporation, and shall do with or disburse the same as directed by the president or the Directors; shall keep an accurate account of the finances and business of the Corporation, including accounts of its assets, liabilities, receipts, disbursements, gains and losses, together with such other accounts as may be required and hold the same open for inspection and examination by the Directors; shall give bond in such sum and with such security as the Directors may require for the faithful performance of his/her duties; shall, upon the expiration of his/her term of office, deliver all money and other property of the Corporation in his/her possession or custody to his/her successor or the president; and shall perform such other duties as from time-to-time may be assigned to him/her by the Directors.

**ARTICLE FOUR
INDEMNIFICATION**

Section 4.01. Mandatory Indemnification. The Corporation shall indemnify any officer or Director of the Corporation who was or is a party or is threatened to be made a party to any threatened, pending, or completed action, suit, or proceeding, whether civil, criminal, administrative, or investigative (including, without limitation, any action threatened or instituted by or in the right of the Corporation), by reason of the fact that he/she is or was a Director, officer, employee, agent, or volunteer of the Corporation, or is or was serving at the request of the Corporation as a director, trustee, officer, employee, member, manager, agent, or volunteer of another corporation (domestic or foreign, nonprofit or for profit), limited liability company, partnership, joint venture, trust, or other enterprise, against expenses (including, without

limitation, attorneys' fees, filing fees, court reporters' fees and transcript costs), judgments, fines, and amounts paid in settlement actually and reasonably incurred by him/her in connection with such action, suit, or proceeding if his/her act or omission giving rise to any claim for indemnification under this Section 4.01 was not occasioned by his/her intent to cause injury to the Corporation or by his/her reckless disregard for the best interests of the Corporation, and in respect of any criminal action or proceeding, he/she had no reasonable cause to believe his/her conduct was unlawful. It shall be presumed that no act or omission of a person claiming indemnification under this Section 4.01 that gives rise to such claim was occasioned by an intent to cause injury to the Corporation or by a reckless disregard for the best interests of the Corporation and, in respect of any criminal matter, that such person had no reasonable cause to believe his/her conduct was unlawful; the presumption recited in this Section 4.01 can be rebutted only by clear and convincing evidence, and the termination of any action, suit, or proceeding by judgment, order, settlement, or conviction, or upon a plea of *nolo contendere* or its equivalent, shall not, in and of itself, rebut such presumption.

Section 4.02. Court-Approved Indemnification. Anything contained in the Regulations or elsewhere to the contrary notwithstanding:

(A) the Corporation shall not indemnify any officer or Director of the Corporation who was a party to any completed action or suit instituted by or in the right of the Corporation to procure a judgment in its favor by reason of the fact that he/she is or was a Director, officer, employee, agent, or volunteer of the Corporation, or is or was serving at the request of the Corporation as a director, trustee, officer, employee, member, manager, agent, or volunteer of another corporation (domestic or foreign, nonprofit or for profit), limited liability company,

partnership, joint venture, trust or other enterprise, in respect of any claim, issue or matter asserted in such action or suit as to which he/she shall have been adjudged to be liable for an act or omission occasioned by his/her deliberate intent to cause injury to the Corporation or by his/her reckless disregard for the best interests of the Corporation, unless and only to the extent that the Court of Common Pleas of Wayne County, Ohio or the court in which such action or suit was brought shall determine upon application that, despite such adjudication of liability, and in view of all the circumstances of the case, he/she is fairly and reasonably entitled to such indemnity as such Court of Common Pleas or such other court shall deem proper; and

(B) the Corporation shall promptly make any such unpaid indemnification as is determined by a court to be proper as contemplated by this Section 4.02.

Section 4.03. Indemnification for Expenses. Anything contained in the Regulations or elsewhere to the contrary notwithstanding, to the extent that an officer or Director of the Corporation has been successful on the merits or otherwise in defense of any action, suit or proceeding referred to in Section 4.01, or in defense of any claim, issue or matter therein, he/she shall be promptly indemnified by the Corporation against expenses (including, without limitation, attorneys' fees, filing fees, court reporters' fees, and transcript costs) actually and reasonably incurred by him/her in connection therewith.

Section 4.04. Determination Required. Any indemnification required under Section 4.01 and not precluded under Section 4.02 shall be made by the Corporation only upon a determination that such indemnification is proper in the circumstances because the officer or Director has met the applicable standard of conduct set forth in Section 4.01. Such determination may be made only: (A) by a majority vote of a quorum consisting of Directors of

the Corporation who were not and are not parties to, or threatened with, any such action, suit, or proceeding, or (B) if such a quorum is not obtainable or if a majority of a quorum of disinterested Directors so directs, in a written opinion by independent legal counsel other than an attorney, or a firm having associated with it an attorney, who has been retained by or who has performed services for the Corporation, or any person to be indemnified within the past five (5) years, or (C) by the Court of Common Pleas of Wayne County, Ohio or (if the Corporation is a party thereto) or the court in which such action, suit, or proceeding was brought, if any; any such determination may be made by a court under division (C) of this Section 4.04 at any time (including, without limitation, any time before, during, or after the time when any such determination may be requested of, be under consideration by or have been denied or disregarded by the disinterested Directors under division (A) or by independent legal counsel under division (B) of this Section 4.04); and no failure for any such determination, and no decision for any reason to deny any such determination, by the disinterested Directors under division (A) or by independent legal counsel under division (B) of this Section 4.04 shall be evidence in rebuttal of the presumption recited in Section 4.01. Any determination made by the disinterested Directors under division (A) or by independent legal counsel under division (B) of this Section 4.04 to make indemnification in respect of any claim, issue or matter asserted in an action or suit threatened or brought by or in the right of the Corporation shall be promptly communicated to the person who threatened or brought such action or suit, and within ten (10) days after receipt of such notification such person shall have the right to petition the [], Ohio or the court in which such action or suit was brought, if any, to review the reasonableness of such determination.

Section 4.05. Advances for Expenses. The provisions of Section 1702.12(EX5) of the Ohio Revised Code do not apply to the Corporation. Expenses (including, without limitation, attorneys' fees, filing fees, court reporters' fees, and transcript costs) incurred in defending any action, suit, or proceeding referred to in Section 4.01 shall be paid by the Corporation in advance of the final disposition of such action, suit, or proceedings to or on behalf of the officer or Director promptly as such expenses are incurred by him/her, but only if such officer or Director shall first agree, in writing, to repay all amounts so paid in respect of any claim, issue, or other matter asserted in such action, suit, or proceeding in defense of which he/she shall not have been successful on the merits or otherwise if it is proved by clear and convincing evidence in a court of competent jurisdiction that, in respect of any such claim, issue or other matter, his/her relevant action or failure to act was occasioned by his/her deliberate intent to cause injury to the Corporation or his/her reckless disregard for the best interests of the Corporation, unless, and only to the extent that, the Court of Common Pleas of Wayne County, Ohio or the court in which such action or suit was brought shall determine upon application that despite such determination and in view of all of the circumstances, he/she is fairly and reasonably entitled to all or part of such indemnification.

Section 4.06. Article Four Not Exclusive. The indemnification provided by this Article Four shall not be exclusive of, and shall be in addition to, any other rights to which any person seeking indemnification may be entitled under the Articles, the Regulations, any agreement, a vote of disinterested Directors, or otherwise, both as to action in his/her official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has

ceased to be an officer or Director of the Corporation and shall inure to the benefit of the heirs, executors, and administrators of such a person.

Section 4.07. Insurance. The Corporation may purchase and maintain insurance, or furnish similar protection, including but not limited to trust funds, letters of credit, or self-insurance, for or on behalf of any person who is or was a Director, officer, employee, agent or volunteer of the Corporation, or is or was serving at the request of the Corporation as a director, trustee, officer, employee, member, manager, agent, or volunteer of another Corporation (domestic or foreign, nonprofit or for profit), limited liability company, partnership, joint venture, trust, or other enterprise, against any liability asserted against him/her and incurred by him/her in any such capacity, or arising out of his/her status as such, whether or not the Corporation would have the obligation or the power to indemnify him/her against such liability under the provisions of this Article Four. Insurance may be purchased from or maintained with a person in which the Corporation has a financial interest.

Section 4.08. Certain Definitions. For purposes of this Article Four, and as an example and not by way of limitation, a person claiming indemnification under this Article Four shall be deemed to have been successful on the merits or otherwise in defense of any action, suit, or proceeding referred to in Section 4.01, or in defense of any claim, issue or other matter therein, if such action, suit, or proceeding shall be terminated as to such person, with or without prejudice, without the entry of a judgment or order against him/her, without a conviction of him/her, without the imposition of a fine upon him/her, and without his/her payment or agreement to pay any amount to settlement thereof (whether or not any such termination is based upon a judicial or

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other determination of the lack of merit of the claims made against him/her or otherwise results in a vindication of him/her).

Section 4.69. Venue. Any action, suit, or proceeding to determine a claim for, or for repayment to the Corporation of, indemnification under this Article Four may be maintained by the person claiming such indemnification, or by the Corporation, in the Court of Common Pleas of Franklin County, Ohio in any such action, suit, or proceeding.

ARTICLE FIVE RESERVE POWERS

The following power is reserved exclusively to the University Directors and no action may be taken in regard thereto without approval of the majority of the University Directors.

- (A) Amendment of the Articles or the Code of Regulations;
- (B) Adoption of the annual and multi-year operating and capital budgets and business plans;
- (C) Approval of material unbudgeted expenditures, except for those directly reimbursable by a third party;
- (D) Adoption of strategic plans;
- (E) Exercise of any powers the Corporation may have as a member, shareholder, partner, or otherwise of another corporation, limited liability company, partnership, joint venture, or other organization;
- (F) Dissolution or liquidation;
- (G) Merger, consolidation or other form of business combination or reorganization;

(H) Sale, lease, mortgage, or other disposition of a material amount of the assets or business of the Corporation or share, membership, or control interests of another entity;

(I) Dissolution and any distribution of assets upon dissolution;

(J) Incurrence of debt or assumption or guarantee of debt, including contingent or conditional debt, in excess of \$100,000 in the aggregate at any one time;

(K) Becoming a material investor, partner, member, associate, or participant in any other enterprise or venture whether for profit or nonprofit;

(L) Formation of a subsidiary;

(M) Election of community directors; and/or

(N) Election of the President.

The affirmative votes of the University Directors shall be duly recorded in the minutes of the Corporation's Board of Directors for approval of these items to be effective.

ARTICLE SIX MISCELLANEOUS

Section 6.01. Amendments. The Regulations may be amended, or new regulations may be adopted, only by the affirmative vote of not less than two-thirds (2/3) of the whole authorized number of Directors, which vote must include the affirmative vote of not less than three (3) of the University Directors if all four (4) positions as University Directors are then filled or not less than two (2) of the University Directors if there are then one (1) or more vacancies in the position of University Director.

Section 6.02. Action by Directors Without a Meeting. Anything contained in the Regulations to the contrary, notwithstanding any action that may be authorized or taken at a

meeting of the Directors or of a committee of the Directors, as the case may be, may be authorized or taken without a meeting with the affirmative vote or approval of and in a writing or writings signed by all the Directors, or all the members of such committee of the Directors respectively; which writings shall be filed with or entered upon the records of the Corporation.

Section 6.03. Computation of Time for Notice. In computing the period of time for the giving of a notice required or permitted by law, the Articles, the Regulations, or a resolution of the Directors, the day on which the notice is given shall be excluded, and the day when the act for which notice is given is to be done shall be included, unless the instrument calling for the notice otherwise provides. If notice is permitted to be given by mail, the notice shall be deemed to have been given when deposited in the mail.

April 6, 2012 meeting, Board of Trustees

(APPENDIX XL)

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
ADVANCEMENT COMMITTEE**

April 5, 2012

TOPIC: Revision of University Naming Guidelines

CONTEXT:

In May of 2010, The Board of Trustees approved the Naming Guidelines, which govern the naming of entities, physical spaces, and endowed funds at The Ohio State University. As you may recall, those Guidelines state that the University generally will not name a facility for a corporation or other organization.

Prior to the initiation of the campaign, a special review group comprised of Board members and selected senior University administrators reviewed the Naming Guidelines to address the issue of naming entities, buildings, and facilities for corporations or other organizations. This group researched and assessed the current policies and practices for naming entities, buildings, and physical facilities at peer public institutions to commemorate philanthropic commitments made to those universities by corporations or other organizations.

Based on that review, and in an effort to provide greater clarity to and detail in the naming process, updates to these Guidelines were proposed. These revisions have been recommended by the Advancement Committee Chair, the Senior Vice President for Advancement, the University President, and the University Provost and Executive Vice President.

HIGHLIGHTS:

- States that the University will consider naming entities and physical spaces for corporations or other organizations, but also reaffirms our commitment to the exercise of due diligence surrounding ALL potential namings.
- Emphasizes our responsibility to avoid conflicts of interest and to confirm that any namings approved by the University will positively impact our mission.
- Reinforces the University's right to revisit and revise any naming that jeopardizes the reputation of the institution or is contrary to our mission.

REQUESTED OF ADVANCEMENT COMMITTEE:

Approval

THE OHIO STATE UNIVERSITY FOUNDATION
(DRAFT REVISED Naming Guidelines)
February 29, 2012

I. Overview

This document governs the naming of entities, physical spaces and endowed funds at The Ohio State University.

The University will enter into a commitment only after careful consideration of the potential impact the naming will have on the University and the campus community. Due diligence will be exercised to make certain that any proposed name would be consistent with University tradition and mission, and we will evaluate what pride and distinction might accrue to the projects and units involved, as well as to the leadership, faculty, staff, students and alumni.

All proposed minimum funding levels and potential building or entity namings must be initiated by a Dean/Unit Leader and routed to the Senior Vice President for Advancement for consideration at the leadership level prior to any discussion with prospective donors or honorees.

Final approval for all namings rests with the University's Board of Trustees. If at any time following the approval of the naming, circumstances change substantially so that the continued use of the name may compromise the integrity or reputation of the University, the University may remove the name. **The University additionally reserves the right to dispose of any named property or facility as deemed necessary, via sale, demolition, etc.** A name will not be removed without the recommendation of the President, approval by the Board of Trustees and notification of the donor or a legal representative.

II. Types of Namings

A. Commemorative - Expresses appreciation for an individual or organization for substantial philanthropic gift contributions to the University.

B. Honorific - Recognizes distinguished alumni or an individual for outstanding service to the University or extraordinary service to the community (e.g. Bricker Hall). Individuals must be disassociated from employment by or service to the University for at least three years prior to an honorific naming. This rule may be waived by action of the Board of Trustees.

C. Administrative – Relates to the function or location of the building; does not include the name of a person (e.g. Central Classroom Building).

III. Eligible Naming Opportunities

A. Entities - colleges, schools, departments, institutes, academic centers and programs

B. Physical Spaces - outdoor spaces and architectural elements, buildings and facilities, large interior spaces such as classrooms, auditoriums, foyers, lobbies, gymnasiums, hallways and lounges

C. Endowed Funds - a permanent funding source to support a specific purpose such as scholarships, programs, professorship/chair positions, etc.

IV. Guidelines for Funding

A. **Entities** – Discussions to determine an appropriate gift size for naming academic entities should include the Dean, Provost, and the Foundation with final approval from the Gift Acceptance Committee. Factors to consider include the size of the academic unit as

April 6, 2012 meeting, Board of Trustees

defined by the operating budget, the unit's national ranking, and the "transformative" nature of the gift, meaning it should provide additional operating support that allows the academic unit to move forward in reputation in ways that it could not without the gift support. Gifts to name academic entities should be predominantly for endowment to support new programs and faculty. Generally entities will be named for individual donors and not for corporations.

A corporation or organization may name a university entity in very selective situations. Corporations or organizations proposed for such namings should have a positive image and demonstrated integrity. Additional due diligence must be taken to avoid any appearance of commercial influence or conflict of interest. Signage reflecting a corporate or organizational naming of an entity must conform to all university signage guidelines and will not include the corporation or organization logo or other components of its branding. The gift agreement may specify the number of years during which the entity will be named. If the name of the corporation or organization changes, the university at its own discretion may change the name of the entity. Also, the university at its sole discretion may change the name of the entity if circumstances related to the corporation or organization could damage the reputation of the university. Any consideration of a corporate or organizational naming of an entity must follow the assessment process described for the Gift Acceptance Committee.

B. Physical Spaces – Gifts to name a physical space should be at least 1/3rd of construction costs and should be outright gifts. In select cases (such as when a facility is fully funded or no private fundraising is required for the facility), irrevocable deferred gifts may also be accepted. Exceptions to the 1/3rd rule may occur for projects of extraordinary size and will be based on the available donor pool. Generally, buildings will be named for individual donors and not corporations or organizations. A corporation or other organization may name a university facility in very selective situations and special caution will be exercised in cases when a facility is dedicated totally for educational purposes. Corporations or organizations proposed for facility namings should have a positive image and demonstrated integrity. In the instance of corporate or organizational namings of facilities, additional due diligence must be taken to avoid any appearance of commercial influence or conflict of interest. Any consideration of a corporate or organizational naming of a facility must follow the assessment process described for the Gift Acceptance Committee.

Names will generally remain in place for the life of the physical facility when named for an individual, but in some cases may be negotiated for a term of years. When working with corporate and organizational donors, in some cases the gift agreement may specify the number of years for which the facility will be named. If the name of the corporation or organization changes during that period, the University, at its own discretion, may change the name of the facility. Also, the University at its sole discretion may change the name of the facility if circumstances related to the corporation or organization could damage the reputation of the University.

All signage and artwork must comply with the University's master space plan, will maintain consistency with current signage and visual identity guidelines per the Office of Facilities Operations and Development and University Marketing Communications, and will not include an organization logo or other components of branding. Existing naming opportunities approved in writing prior to March 1, 2009 will be grandfathered in to these new guidelines.

C. Endowed funds - The University invests the donor's(s') gifts in perpetuity and an annual distribution is used to fund the desired activities as requested by the donor(s) and approved by the Board of Trustees.

D. Note that unrestricted gifts may be appropriately recognized with official naming in any of the preceding three categories with the approval of the Gift Acceptance Committee.

V. Approval Process

A. Commemorative

1. Naming of academic entities such as colleges, departments and programs must be approved by the President and Provost after submission by the Senior Vice President for Advancement. All approvals must be received prior to any discussion with a prospective donor.
2. For new buildings and renovations, discussions with donors may begin after a project has been approved by the University but specific spaces within the building will generally not be named until the project reaches the design and construction phase. A complete plan for all naming opportunities within the building will be submitted to the Senior Vice President for Advancement, who will take the request to Integrated Financial Planning for review and comment. Once minimum gift levels are established, the development officer will confirm that any gift commitment meets the minimum funding levels. Any exceptions to these guidelines, or any naming in exchange for an unrestricted gift, will be taken to Integrated Financial Planning for approval and the Gift Acceptance Committee will be consulted as needed. All namings for corporations or organizations must be approved by the Gift Acceptance Committee.
3. Upon execution of the gift agreement, the naming will go to the Board of Trustees for approval at the next meeting.
4. Donor Relations will communicate final approvals back to the originator of the request

B. Honoric Naming

1. Complete naming request form and a list of the honoree's accomplishments; submit to Donor Relations.
2. Approval by Senior Vice President for Advancement is required and requests may be presented to the president and senior management council for comment and action.
3. Upon approval, the Foundation will forward the request to the University's Board of Trustees for approval at the next Board meeting.
4. Donor Relations will communicate final approvals back to the originator of the request.

C. Administrative

1. Complete naming request form or a letter of request with Dean or VP approval and submit to Donor Relations.
2. Approval by Senior Vice President for Advancement is required.
3. The approved request will be forwarded to Integrated Financial Planning for appropriate action.

VI. Gift Acceptance Committee

The Gift Acceptance Committee is appointed by the Senior Vice President for Advancement in consultation with the President, Provost and Chair of the Board of Trustees. Members may include but will not be limited to:

Voting Members

President of The Ohio State University

Senior Vice President for Advancement

Executive Vice President and Provost

Chair of the Board of Trustees

April 6, 2012 meeting, Board of Trustees

Chair of the Advancement Committee of the Board of Trustees

Chair of the Audit Committee of the Board of Trustees

Chair of The Ohio State University Foundation Board

Campaign Chair or Co-Chairs (during campaign periods)

Member-at-Large appointed by the Chair of the Board of Trustees

Ex-officio Members

Senior University Leadership as needed

(APPENDIX XLI)

The Ohio State University Foundation
 FY 2012 New Fundraising Activity Report
New Fundraising Activity Progress - Unit
 7/1/2011 through 2/29/2012



Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (ICSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (College of the)	\$16,851,308	\$2,204,687	\$19,657,794	\$9,040,044	\$38,697,810	\$39,538,419	110.15%
Athletics	\$22,054,560	\$361,915	\$22,671,475	\$0	\$22,671,475	\$35,000,000	64.78%
Business (Parker College of)	\$3,001,933	\$1,122,026	\$4,123,959	\$6,331,600	\$10,455,559	\$14,225,000	73.50%
Center	\$24,194,170	\$7,869,179	\$32,063,349	\$5,245,749	\$37,309,098	\$45,200,000	82.54%
Chemistry (College of)	\$1,626,308	\$1,042,681	\$2,673,989	\$272,412	\$2,946,500	\$7,652,000	38.60%
Education and Human Ecology (College of)	\$1,106,280	\$1,351,418	\$2,457,698	\$3,934,376	\$6,392,074	\$12,525,000	50.71%
Engineering (College of)	\$7,083,178	\$122,083	\$7,205,261	\$14,146,540	\$21,351,801	\$18,319,888	116.61%
Food, Agriculture and Environmental Sciences (College of)	\$3,422,384	\$1,105,688	\$4,528,072	\$6,841,222	\$10,669,294	\$12,200,000	87.45%
Health	\$1,935,194	\$19,000	\$1,954,194	\$2,112,258	\$4,066,452	\$11,300,000	35.98%
John Glenn School of Public Affairs, The	\$254,854	\$29,000	\$279,854	\$17,004	\$296,858	\$1,300,000	22.83%
Kirwan Institute for the Study of Race & Ethnicity	\$951,787	\$330,000	\$1,181,787	\$0	\$1,181,787	\$1,500,000	78.79%
Law (Michael E. Moritz College of)	\$2,456,191	\$2,630,000	\$5,086,191	\$0	\$5,086,191	\$5,000,000	99.80%
Medical Center	\$4,854,106	\$241,250	\$5,195,356	\$6,455,685	\$11,751,041	\$19,893,000	59.07%
Medicine (College of)	\$3,964,348	\$1,240,000	\$5,204,348	\$4,171,407	\$9,375,755	\$12,418,000	75.50%
Neurosciences	\$48,387	\$1,000,000	\$1,048,387	\$3,516,985	\$4,565,372	\$11,387,000	40.15%
Nursing (College of)	\$334,480	\$0	\$334,480	\$172,201	\$506,681	\$2,161,000	23.45%
Office of Academic Affairs	\$2,141,457	\$2,124,123	\$4,871,579	\$470,778	\$5,342,357	\$7,015,000	76.27%
Office of Student Life	\$1,640,390	\$0	\$1,640,390	\$2,900	\$1,643,290	\$1,614,000	101.85%
Ohio State University Alumni Association	\$1,026,957	\$133,669	\$1,158,626	\$0	\$1,158,626	\$1,250,000	92.72%
Ohio State University College of	\$300,091	\$29,000	\$329,091	\$323,000	\$652,091	\$2,173,000	30.02%
OSU Lima	\$139,618	\$10,000	\$149,618	\$0	\$149,618	\$288,000	52.15%
OSU Mansfield	\$124,818	\$50,000	\$174,818	\$135,262	\$310,080	\$1,123,000	27.65%
OSU Marion	\$630,195	\$50,000	\$680,195	\$8,000	\$688,195	\$1,268,750	54.24%
OSU Newark	\$1,651,928	\$10,000	\$1,661,928	\$68,324	\$1,730,252	\$2,522,500	68.52%
OSU Newark	\$588,817	\$10,000	\$598,817	\$165,521	\$764,338	\$2,522,500	30.30%
Pharmacy (College of)	\$253,316	\$0	\$253,316	\$51,233	\$304,549	\$316,000	96.39%
Public Health (College of)	\$180,434	\$50,000	\$230,434	\$44,528	\$274,962	\$400,000	68.74%
Social Work (College of)	\$1,306,488	\$174,977	\$1,481,465	\$15,393	\$1,496,858	\$360,000	416.63%
University Libraries	\$2,834,740	\$2,659,172	\$5,493,912	\$2,063,981	\$7,557,893	\$10,000,000	75.58%
University-wide Fundraising	\$7,048,201	\$1,889,973	\$8,938,174	\$9,671,784	\$18,609,958	\$30,895,000	60.38%
Veterinary Medicine (College of)	\$3,039,737	\$0	\$3,039,737	\$5,000	\$3,044,737	\$7,885,000	38.71%
Weather Center for the Arts	\$3,134,436	\$192,880	\$3,327,316	\$0	\$3,327,316	\$5,500,000	60.52%
WOSU Public Services	\$121,980,623	\$27,816,944	\$149,797,467	\$68,798,938	\$218,516,405	\$365,705,676	60.09%
Total							66.68%

Time Elapsed



The Ohio State University Foundation
 FY 2012 Philanthropic Receipts Report
Philanthropic Receipts
 7/1/2011 through 2/29/2012

	7/1/2011 through 2/29/2012	7/1/2010 through 2/28/2011	% Change
Outright Gift Receipts			
Cash and Securities	\$72,884,738	\$64,484,035	13.03%
Gifts-in-Kind	\$3,531,432	\$3,327,315	6.13%
Real Estate	\$2,850,000	\$297,000	859.60%
Outright Gift Receipts	\$79,266,171	\$68,108,350	16.38%
Pledge Receipts	\$55,278,331	\$29,375,693	88.18%
Planned Gift Receipts			
Revocable Planned Gifts	\$7,883,804	\$9,291,631	-15.15%
Irrevocable Planned Gifts	\$5,780,875	\$3,867,948	49.46%
Planned Gift Receipts	\$13,664,680	\$13,159,579	3.84%
Private Grant (OSP) Receipts	\$66,798,938	\$64,446,342	3.65%
Philanthropic Receipts Total	\$215,008,119	\$175,089,964	22.80%



The Ohio State University Foundation
 FY 2012 New Fundraising Activity Report
New Fundraising Activity Progress
 7/1/2011 through 2/28/2012

	Activity	Goal	% Achieved	7/1/2010 through 2/28/2011	% Change
Outright Gifts and Pledges					
	Cash and Securities			\$61,885,895	12.87%
	Real Estate			\$297,000	859.60%
	Gifts-in-Kind			\$3,327,315	6.13%
	Pledges			\$131,605,480	-67.44%
	Matching Gift			\$779,226	23.73%
	Recurring			\$1,801,671	6.31%
	Total Outright Gifts and Pledges	\$210,141,880	58.04%	\$199,696,587	-38.93%
Planned Gifts					
	Irrevocable Planned Gifts			\$3,867,948	49.46%
	Revocable Planned Gifts			\$29,280,615	-24.77%
	Total Planned Gifts	\$62,542,544	62.94%	\$33,168,664	
	Private Grants (OSP)	\$93,021,262	71.81%	\$64,446,342	3.65%
	Total Fundraising Activity	\$366,706,676	60.99%	\$297,301,492	-27.15%
	Time Elapsed				
					66.58%

(APPENDIX XLII)

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

June 10, 2012

COMMENCEMENT ADDRESS

SUSAN E. RICE

Ambassador Susan E. Rice is a highly respected diplomat and expert in international relations. She has served since 2009 as the United States Permanent Representative to the United Nations and is a member of President Obama's Cabinet and a principal on the National Security Council. Ambassador Rice has devoted her life's work to serving this country and promotes the interest of the United States, fiercely advocating universal values, respect for human rights, and global security and prosperity.

Before her appointment as Ambassador to the United Nations, Dr. Rice served as senior advisor for National Security Affairs on the Obama for America Campaign, later serving on the advisory board of the Obama-Biden Transition and as co-chair of its policy working group on national security. From

2002 to 2009, she worked as a senior fellow at the Brookings Institution, a nonprofit public policy organization with a mission to strengthen American democracy. In her role, she specialized in areas such as U.S. foreign policy and global poverty and development.

Prior to her work at the Brookings Institution, Ambassador Rice served as Assistant Secretary of State for African Affairs from 1997 to 2001. As such, she addressed political, economic, security, and humanitarian issues for 48 countries in Sub-Saharan Africa, as well as managed 43 United States Embassies and more than 5,000 U.S. and Foreign Service national employees. She served as President Clinton's special assistant and senior director for African Affairs from 1995 to 1997 on the National Security Council.

Ambassador Rice's important work has been universally recognized. In 2000, she was named corecipient of the White House's Samuel Nelson Drew Award for her distinguished contributions to the formation of peaceful, cooperative relationships between states. She has lent her expertise and service to many organizational boards, including the National Democratic Institute, the Partnership for Public Service, the U.S. Fund for UNICEF, and the Partnership for Public Service.

A native of Washington, D.C., Ambassador Rice earned her BA at Stanford University, where she was a Truman Scholar. She continued her education at Oxford University as a Rhodes Scholar, completing her MPhil and PhD in international relations.

RECIPIENT OF HONORS

DONALD HARRIS
Doctor of Music

Donald Harris, an internationally renowned composer, musicologist, and arts administrator, is Professor Emeritus of Composition and Theory at The Ohio State University. He previously served the university as dean of the College of the Arts and Professor of Music from 1988 to 1997. Before joining the Ohio State faculty, he served at the New England Conservatory of Music and the Hartt School of Music, University of Hartford. In addition, Professor Harris, while living and composing in Paris, France, during the 1950s and 1960s, worked as the music consultant to the United States Information Service.

As a member of the Ohio State faculty for more than 20 years before his retirement in 2010, Professor Harris resolutely devoted his life's work to advancing and enriching the culture of the arts at the university. He was the driving force behind such influential and meaningful events as the long-run

ning Contemporary Music Festival, a collaboration between the School of Music and the Columbus Symphony Orchestra, and the Lawrence and Isabel Barnett Symposium.

Professor Harris has touched the lives of thousands as a teacher, colleague, and collaborator. His leadership and influence truly reach around the globe, as evidenced by his service on many national and international boards. He is a past president of the International Council of Fine Arts Deans. In addition, he remains active in the local arts community and has devoted his time and energy to such organizations as the Columbus Symphony Orchestra, Pro Musica, BalletMet, and the King Arts Complex.

His uniquely decorated career has garnered myriad honors, including a commission from the Serge Koussevitzky Foundation for a major orchestral work. This resulted in his most recent

composition, Symphony No. 2, which was premiered by the Columbus Symphony Orchestra earlier this year. He has received numerous other commissions, including the Elizabeth Sprague Coolidge Foundation in the Library of Congress, St. Paul Chamber Orchestra, Radio France, Cleveland Orchestra, Cleveland Chamber Symphony, and the Festival of Contemporary Music at Tanglewood.

Professor Harris has been the recipient of both a Guggenheim and a Fulbright Fellowship. He received the ASCAP Deems Taylor Award in 1989 for the W.W. Norton publication of the correspondence between Alban Berg and Arnold Schoenberg, of which he was co-editor. In 1991, the American Academy and Institute of Arts and Letters honored him with an award in composition.

Professor Harris received his BMus and MMus in composition from the University of Michigan.

DOUGLAS S. MASSEY
Doctor of Social Science

One of the world's most eminent sociologists, Douglas S. Massey is the Henry G. Bryant Professor of Sociology and Public Affairs at Princeton University's Woodrow Wilson School of Public and International Affairs. His influential research on racial inequality and international migration has truly broadened our understanding of social dynamics.

Dr. Massey's research focuses on international migration, race, housing, discrimination, education, urban poverty, and Latin America, and includes particularly significant multidisciplinary work with Mexican immigrants to the United States. His investigative efforts have resulted in information and insights used to craft more realistic immigration policies. In addition, Dr. Massey is renowned for his ability to address issues of broad disciplinary and public concern through use of the latest and most well defended research findings.

Dr. Massey is coauthor of *American Apartheid* (1993), a book that continues to have a wide impact on social sciences and is frequently read by graduate students in the fields of sociology, geography, and political science. Notably, this book received the Distinguished Publication Award of the American Sociological Association. He more recently coauthored *The Source of the River* (2003), which is an analysis on minority achievement in selective colleges and universities, and *Taming the River* (2009), which examines determinants of persistence and grade achievement through the first two years of college. In addition, he has published extensively on immigration, including *Return to Aztlan* (1987), *Miracles on the Border* (1995), *Beyond Smoke and Mirrors* (2002), and *Brokered Boundaries: Constructing Immigrant Identity in Anti-Immigrant Times* (2010).

A nationally recognized expert in his field, Dr. Massey has been the recipient of numerous awards and accolades. Most recently, he received the 2012 Award for the Public Understanding of Sociology from the American Sociological Association. He is a member of the National Academy of Sciences and the American Academy of Arts and Sciences, as well as the American Philosophical Society.

Dr. Massey currently serves as president of the American Academy of Political and Social Science, and previously served as president of the Population Association of America and the American Sociological Association. He also serves on the Council of the National Academy of Sciences.

Dr. Massey received his BA from Western Washington University, and his MA and PhD in sociology from Princeton University.

RECIPIENT OF HONORS

JOHN W. KESSLER

Distinguished Service Award

A renowned businessman and leader, John W. Kessler is the owner of the John W. Kessler Company as well as chair of The New Albany Company. He serves currently as board director for Abercrombie & Fitch and on the board of the Commercial Vehicle Group.

Mr. Kessler's passion for community is evident in his unwavering commitment to improving the quality of life for residents in central Ohio. He is a current board member of The Columbus Partnership, the Columbus Downtown Development Corporation, and the Columbus Regional Airport Authority, organizations that work to strengthen business and residential communities in Columbus and its neighboring cities. He also has lent

his considerable talents to projects with the Ohio Public Works Commission and Greater Columbus Chamber of Commerce.

In addition, Mr. Kessler is an avid champion for the arts. During his time on boards for the Columbus Museum of Art and The Ohio Arts & Sports Facilities Commission, he led many projects and initiatives that rejuvenated the central Ohio arts community. Mr. Kessler's leadership was key to a highly successful capital campaign for the Wexner Center for the Arts - one of the premier arts facilities in this country.

Known widely for his tremendous support for his alma mater, Mr. Kessler has long promoted the aspirations and goals of The Ohio State University through his service. As chair of the

Board of Trustees from 1994 to 1995, he implemented many integral changes and furthered the university's Advancement mission. To this day, he remains a committed advocate for Ohio State, and serves on the board of the John Glenn School of Public Affairs, helping to bring the school to eminence as one of the top public affairs programs in the country.

Mr. Kessler's service has been recognized through various honors, including being named Columbus Chamber of Commerce Outstanding Citizen, and induction into the Central Ohio Business Hall of Fame.

He received his BA in business administration from The Ohio State University.

KEITH D. MONDA

Distinguished Service Award

Keith D. Monda is highly regarded in the business world for his transformational leadership abilities. Throughout his distinguished career, Mr. Monda held significant positions of responsibility with Pfizer, J. Crew, and The Timberland Company. He later joined Coach, Inc. as its president and chief operating officer. Mr. Monda spearheaded the transformation of Coach from a manufacturer to a marketing company, implementing a global sourcing strategy that enabled the company to expand its product offering in the United States and across the globe. Having earned both his BA and MA in economics from The Ohio State University, Mr. Monda remains an ardent supporter of his alma mater. He continues to serve on the

university's foundation board, a role in which he has helped draw significant private support from Ohio State alumni and friends. As chair of the Arts and Sciences advisory board and the Arts and Sciences campaign committee, Mr. Monda has been instrumental in furthering the mission of the college and ensuring the success of faculty and students.

Mr. Monda continues to generously share his time, talent, and service with the university. He often returns to campus to share his experience and expertise with undergraduate students, faculty members, and alumni alike. His guest lectures in several undergraduate economics courses, as well as the Undergraduate Economics Club and the Politics, Society, and Law

Scholars group, are highlights on campus. Both he and his wife Linda have devoted their philanthropic efforts to students and remain vocal advocates for the importance of student scholarships. The Keith and Linda Monda Scholarship Fund provides support for students from Ohio who study economics. Most recently, the couple established the Keith and Linda Monda International Experience Scholarships. This significant gift enables students to study abroad, giving them the opportunity to explore new cultures and perspectives first hand. Mr. Monda also supports the Students First, Students Now initiative in the College of Arts and Sciences, providing emergency financial aid to students in need.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Benjamin Richard Coy,
Columbus
B.Mus. (Roosevelt University)
M.Mus. (Northwestern
University)
Music
Dr. Joseph Duchi

Kyounglae Kang, Seoul,
Korea
B.A. (Chung-Ang University)
M.Mus.
Music
Dr. Caroline Hong

John Anthony Oelrich,
Reynoldsburg
B.S. (University of Wisconsin-
Platteville)
M.Mus. (University of Northern
Iowa)
Music
Dr. Russel Mikkelson

Erin C. Helgeson Torres,
Tampa, FL
B.Mus. (Stetson University)
M.Mus.
Music
Dr. Katherine Jones

Michael Rene Torres,
Satellite Beach, FL
B.Mus.Ed. (Stetson University)
M.Mus. (Northwestern
University)
Music
Dr. James Hill

Garry Wasserman, Columbus
B.Mus. (Indiana University
Bloomington)
M.Mus.
Music
Dr. Paul Robinson

Doctor of Philosophy

Dina Abdulkarim, Dublin
B.Arch.Eng. (University of
Jordan)
M.S. (Jordan University of
Science and Technology)
M.City.Plan. (University of
Cincinnati)
City and Regional Planning
Dr. Jack Nasar

Adedunni Doyinsola
Adeyemo, Osun, Nigeria
B.S. (Morgan State University)
Chemistry
Dr. Prabir Dutta

Abby Danielle Adler,
Beachwood
B.A., B.S. (University of
Maryland, College Park)
M.A.
Psychology
Dr. Daniel Strunk

Rohit Aggarwal, Columbus
B.Tech. (Indian Institute of
Technology Kanpur)
M.S.
*Electrical and Computer
Engineering*
Dr. Philip Schniter,
Dr. Can Koksal

Joshua David Albrecht,
Racine, WI
B.Mus. (University of
Wisconsin - Whitewater)
M.Mus. (University of Texas at
Austin)
Music
Dr. David Huron

Mike M. Anderson, Reno, NV
B.S. (California Polytechnic
State University)
M.S. (City University of New
York, Bernard M. Baruch
College)
Business Administration
Dr. René Stulz

Sverre Erik Aune, Mount
Vernon
B.A. (Ohio Wesleyan
University)
M.S.
BioPhysics
Dr. Mark Angelos

Cheon-Jae Bahk, Cheongju,
Korea
B.S. (Seoul National
University)
M.S.
Mechanical Engineering
Dr. Robert Parker

Rebecca Gene Barrett,
Grafton, WI
B.A. (University of Wisconsin -
Whitewater)
M.A.
History
Dr. Paula Baker

Corey Andrew Beck, Denver,
CO
B.S. (Metropolitan State
College of Denver)
Chemistry
Dr. Sherwin Singer

Elizabeth Bell, Dayton
B.A. (Case Western Reserve
University)
M.A.
Spanish and Portuguese
Dr. Maureen Ahern,
Dr. Ulises Zevallos-Aguilar

Blanca Bernal, Madrid, Spain
Licenciado (Autonomous
University of Madrid)
M.S.
*Environment and Natural
Resources*
Dr. William Mitsch

Adam Kimball Bevan,
Gahanna
B.S. (Brigham Young
University)
*Integrated Biomedical Science
Graduate Program*
Dr. Brian Kaspar

Stuart John Birkby, Avon
Lake
B.A. (University of Michigan -
Dearborn)
M.A. (Michigan State
University)
Education
Dr. Anna Soter,
Dr. Keiko Samimy

Katharine Teal Bluestein,
Plain City
B.S.Elec.Eng. (University of
Cincinnati)
M.S.
Biomedical Engineering
Dr. Petra Schmalbrock

Derek A. Bronish, Westlake
B.S.Cptr.Sci.Eng., M.S.
*Computer Science and
Engineering*
Dr. Bruce Weide

Lauren Elizabeth Brown,
Swarthmore, PA
B.S. (Pennsylvania State
University)
M.Educ. (Temple University)
Education
Dr. Brian Turner

Commencement Convocation, June 10, 2012

Adam Gregg Buffington,
Worthington
B.S.Honors (United States
Coast Guard Academy)
B.S. (Old Dominion University)
M.A.
Psychology
Dr. Michael Vasey

Natalie Ruth Bumgarner,
Elizabeth, WV
B.S.Hort., M.S.Hort.Forest.
(West Virginia University)
Horticulture and Crop Science
Dr. Matthew Kleinhenz

Adam C. Burley, Trenton
B.S.Chem.Eng., M.S.
Chemical Engineering
Dr. Isamu Kusaka

Carolyn Marie Carle,
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B.S.Nurs. (Mount Carmel
College of Nursing)
M.S.
Nursing
Dr. Karen Ahijevych

Jingsong Chai, Anqing,
China
B.S., Master's (Zhejiang
University)
Mathematics
Dr. James Cogdell

Abir Chatterjee, Kolkata,
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Bachelor's (West Bengal
University of Technology)
Master's (University of
Roorkee)
M.S.
*Electrical and Computer
Engineering*
Dr. Ali Keyhani

Jia Chen, Shaoyang, China
B.S.Physics. (University of
Science and Technology of
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M.S.
Business Administration
Dr. René Stulz

Xiaodong Chen, Zhoukou,
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B.S. (Chongqing University)
M.S. (Tulane University of
Louisiana)
Mechanical Engineering
Dr. Samir Ghadiali

Mei-Fang Chiang, Taiwan,
ROC
Bachelor's (Chaoyang
University)
Master's (Ming Chuan
College)
Human Ecology
Dr. Catherine Montalto

Hsiao-Ching Chuang, Taipei
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B.S. (National Cheng Kung
University)
M.S. (National Taiwan
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Pharmaceutical Sciences
Dr. Ching-Shih Chen

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B.S., B.A. (University of
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M.S.
BioPhysics
Dr. Jeffrey Kuret

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Cosgriff-Hernandez**, La
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B.A. (University of Chicago)
M.Foren.Sci. (National
University)
Anthropology
Dr. Samuel Stout

Glen Adam Cox, Dayton
B.S., M.S. (Youngstown State
University)
Chemistry
Dr. Thaliyil Rajanbabu

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B.A. (University of Nebraska-
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M.Educ. (East Central
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M.A. (University of Oklahoma-
Norman)
English
Dr. Cynthia Selfe

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B.A. (Brigham Young
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M.A. (Indiana University
Bloomington)
*Slavic and East European
Languages and Literatures*
Dr. Brian Joseph

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M.A.
Education
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Organismal Biology*
Dr. Marymegan Daly

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Anthropology
Dr. Clark Larsen

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B.S., M.S. (University of
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*Ohio State Biochemistry
Program*
Dr. Karin Musier-Forsyth

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Bachelor's (Barkatullah
University)
Master's (Devi Ahilya
Vishwavidyalaya)
*Health and Rehabilitation
Sciences*
Dr. John Borstad

Denise Lynne Davila, Dublin
B.A., M.S. (California State
University, East Bay)
M.F.A. (Union Institute)
Education
Dr. Barbara Kiefer

Heather Sue Dawson, Toledo
B.A.E. (Owens Community
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B.A. (Bowling Green State
University)
M.A.
Education
Dr. Eric Anderman

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M.S.
*Molecular, Cellular, and
Developmental Biology*
Dr. Ramesh Ganju

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University)
Speech and Hearing Science
Dr. Rebecca McCauley

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B.S. (Brigham Young
University)
M.S.
Anatomy
Dr. John Bolte

Varun Dewan, Chandigarh,
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B.S.Honors, M.S. (Panjab
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*Ohio State Biochemistry
Program*
Dr. Karin Musier-Forsyth

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B.S.Nurs. (Miami University
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M.S.
Nursing
Dr. Edna Menke

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Bachelor's, Master's
(Chulalongkorn University)
M.A.
Economics
Dr. Paul Evans

Nripesh Dhungel, Columbus
B.A. (Bard College)
Molecular Genetics
Dr. Anita Hopper

**Raúl Diego Rivera
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Licenciado (Universidad
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Spanish and Portuguese
Dr. Ileana Rodriguez

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B.S.Elec.Eng. (University of
Texas at San Antonio)
M.S.
*Materials Science and
Engineering*
Dr. Sheikh Akbar

Stylianios Dosopoulos,
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Diploma (Democritus
University of Thrace)
M.S.
*Electrical and Computer
Engineering*
Dr. Jin-Fa Lee

Hilary Latham Drew, Xenia
B.A. (Miami University Oxford)
M.S.W. (University of
Kentucky)
Social Work
Dr. Theresa Early

Dong Du, Nantong, China
B.S., M.S. (Shanghai Jiao
Tong University)
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Dr. Dan Burghelea

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M.S. (Indian Institute of
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Chemistry
Dr. Thomas Magliery

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Molecular Genetics
Dr. James Hopper

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B.S. (Halic University)
*Ohio State Biochemistry
Program*
Dr. Earl Harrison

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Soil Science
Dr. Edward McCoy,
Dr. Robert Mullen

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Dr. Randolph Roth

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M.A.
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Dr. Mary Fristad

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M.A.
Education
Dr. Bryan Warnick

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M.B.A.
Education
Dr. Laurice Joseph

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B.S. (Northwestern University)
*Industrial and Systems
Engineering*
Dr. Cathy Xia

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M.S.
Biomedical Engineering
Dr. Barbara Alevriadou

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*Integrated Biomedical Science
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Dr. Joanna Groden

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Bachelor's (Universidad de las Américas Puebla)
Bachelor's (Instituto Tecnológico y de Estudios Superiores de Occidente)
M.S.
Chemical Engineering
Dr. Michael Paulaitis

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B.A. (Earlham College)
D.V.M.
Comparative and Veterinary Medicine
Dr. Stefan Niewiesk

Kaylan Haizlip, Canton
B.S.
Integrated Biomedical Science Graduate Program
Dr. Paul Janssen

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B.A. (University of Michigan, Ann Arbor)
M.A.
Psychology
Dr. Keith Yeates

Liisa V. Hantsoo, Bethesda, MD
B.A. (Johns Hopkins University)
M.Liberal.Stds. (University of Pennsylvania, College of General Studies)
M.A.
Psychology
Dr. Janice Kiecolt-Glaser

Catherine Elizabeth Hart, Middleville, MI
B.S.Bio. (University of Michigan, Ann Arbor)
B.A., M.A. (Western Michigan University)
M.S.Hort.Forest. (University of Illinois at Urbana-Champaign)
English
Dr. Clare Simmons

William Louis Hartmann, Cincinnati
B.S. (Northern Kentucky University)
M.S.
Computer Science and Engineering
Dr. John Fosler-Lussier

Shanshan He, Columbus
B.S., M.S.Pharm. (Peking University)
Pharmaceutical Sciences
Dr. Karl Werbovetz

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B.Mus.Ed., M.Mus. (Florida State University)
Music
Dr. Daryl Kinney

James Everett Hein, San Diego, CA
B.A. (University of California, San Diego)
M.A.
Sociology
Dr. J. Jenkins

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B.A. (Williams College)
M.A.
History
Dr. Jennifer Siegel

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M.Pub.Hlth. (Columbia University)
Public Health
Dr. Philip Binkley

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B.S.Bus.Adm., M.A.
Linguistics
Dr. Mary Beckman

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B.S. (College of William and Mary)
M.Pub.Hlth. (Emory University)
Public Health
Dr. Phyllis Pirie

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B.A. (Middle Tennessee State University)
M.A. (University of Delaware)
English
Dr. Elizabeth Renker

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B.S., M.S. (National Taiwan University)
Molecular, Cellular, and Developmental Biology
Dr. Samson Jacob

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B.A. (Beloit College)
M.A.
Anthropology
Dr. Debra Guatelli-Steinberg

Carrie Megumi Hane Hung, Worthington
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M.A. (Saint Mary's College of California)
Education
Dr. Emily Rodgers,
Dr. Patricia Scharer

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B.A. (University of British Columbia)
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M.A.
Economics
Dr. Julia Thomas

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Psychology
Dr. Michael Edwards

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B.Engr. (Universidad Católica Argentina)
Master's (University of Central Florida)
Electrical and Computer Engineering
Dr. Longya Xu

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B.Tech. (Indian Institute of Technology Delhi)
Mechanical Engineering
Dr. Ahmet Selamet

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M.A.
History
Dr. Leslie Alexander

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B.A., M.A. (University of Houston)
Spanish and Portuguese
Dr. Richard Gordon

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B.A. (Central China Normal University)
M.A. (University of Toledo)
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Dr. Ruth Peterson

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B.S., Master's (Peking University)
M.A.
Economics
Dr. William Dupor

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B.S. (University of Michigan, Ann Arbor)
Ohio State Biochemistry Program
Dr. Karin Musier-Forsyth

Matthew Thomas Jones,
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B.S. (Saint Vincent College)
M.A.
Economics
Dr. James Peck

Aaron M. Jubb, Columbus
B.A. (Lawrence University)
Chemistry
Dr. Heather Allen

Ryan Judkins, Columbus
B.A.Honors (Michigan State University)
M.A.
English
Dr. Richard Green

Hyunju Kang, Busan, Korea
B.A.Honors (Seoul National University)
M.A.
Economics
Dr. Paul Evans

Nimet Kardes-Sever, Denizli, Turkey
Bachelor's (Istanbul Technical University)
M.S.Mech.Eng. (University of British Columbia)
Industrial and Systems Engineering
Dr. Taylan Altan

Laura Jo Kearns, Columbus
B.A.Honors (Kenyon College)
M.S. (University of Michigan, Ann Arbor)
Environment and Natural Resources
Dr. Amanda Rodewald

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B.S., M.S. (Yonsei University)
M.A.
Education
Dr. Packianathan Chelladurai

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B.A., M.A. (Yonsei University)
Statistics
Dr. Steven MacEachern

Wendy Sue Klooster,
Charlevoix, MI
B.A. (Anderson University)
M.S.Hort.Forest. (Michigan State University)
Horticulture and Crop Science
Dr. John Cardina

Stephanie Ann Konfal,
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B.S.Honors (Denison University)
Geological Sciences
Dr. Terry Wilson

Mustafa Kuloglu,
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B.S. (Bilkent University)
M.S.
Electrical and Computer Engineering
Dr. Chi-Chih Chen

Kamala Kunchithapatham,
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B.A., B.S. (University of Missouri-Columbia)
Chemistry
Dr. James Stambuli

Allen Christos Kypriotis,
Columbus
B.A. (University of California, Los Angeles)
M.A. (California State University, Sacramento)
Political Science
Dr. Gregory Caldeira

Mei-Chun Lai, Kaohsiung, Taiwan, ROC
B.S.Bio. (National Yang Ming University)
M.S. (University of Illinois at Urbana-Champaign)
Education
Dr. Karen Irving

Sang Hak Lee, Korea
Bachelor's (Seoul National University)
Master's (Korea Advanced Institute of Science and Technology)
Business Administration
Dr. Greg Allenby

Su-Lin Lee, Taipei, Taiwan, ROC
B.S.Chem. (National Chung Cheng University)
M.S.Pharm. (National Taiwan University)
Pharmaceutical Sciences
Dr. Ching-Shih Chen

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B.S. (Seoul National University)
M.S. (Michigan State University)
Education
Dr. Packianathan Chelladurai

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Columbus
B.S. (Miami University Oxford)
M.S.
Human Ecology
Dr. Jonathan Fox

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B.S. (Fudan University)
M.S.
Physics
Dr. Arthur Epstein

Zhenqing Li, Nanjing, China
B.S. (Fudan University)
M.S. (Clemson University)
Materials Science and Engineering
Dr. Jianjun Guan

Wei-Ching Liao, Columbus
B.S., M.S. (National Tsing Hua University)
Mechanical Engineering
Dr. L. Lee

Cong Liu, Beijing, China
B.S. (Peking University)
Statistics
Dr. Tao Shi

Allison Leigh Housman Logan, Columbus
B.A.
M.A. (American University)
Education
Dr. Sarah Fields

Jacqueline M. Loversidge,
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B.S. (Ohio University)
M.S. (Wright State University)
Education
Dr. Ada Demb

Justin C. Lynd, South Point
B.S.Honors (Marshall University)
Mathematics
Dr. Ronald Solomon

Commencement Convocation, June 10, 2012

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B.S. (Miami University Oxford)
*Integrated Biomedical Science
Graduate Program*
Dr. Christine Beattie

Li Ma, Tianjin, China
B.A. (Renmin University of
China)
Economics
Dr. Donald Haurin

Corey Michael Maggiano,
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B.A.Honors, Master's
(University of Central
Florida)
Anthropology
Dr. Samuel Stout

**Kiran Vijayakumari
Mahasenan**,
Thiruvananthapuram, India
B.S. (University of Kerala)
M.S.Pharm. (National Institute
of Pharmaceutical
Education and Research)
Pharmaceutical Sciences
Dr. Chenglong Li

Carolyn Marion, Sagamore
Hills
B.S.Bio., M.S. (Duquesne
University)
*Integrated Biomedical Science
Graduate Program*
Dr. Samantha King

Katherine Lee Martin,
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B.S. (College of William and
Mary)
M.S. (University of Georgia)
*Environment and Natural
Resources*
Dr. Patrick Goebel

David G. Mata, Richmond, TX
B.S. (University of Texas at
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Chemistry
Dr. Thomas Magliery

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M.A.
English
Dr. Anthony Dutton

Susan Elaine McClory,
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B.S.
*Integrated Biomedical Science
Graduate Program*
Dr. Michael Caligiuri

Anna C. McCreery, Columbus
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Environmental Science
Dr. J. Jenkins

Katye R. Miller, Fairfield
B.S. (University of Cincinnati)
M.S. (University of Kentucky)
Human Ecology
Dr. Julianne Serovich

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B.S. (University of South
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M.S.
*Computer Science and
Engineering*
Dr. Mircea-Radu Teodorescu

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B.S.Nurs. (Delaware State
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M.S.
Nursing
Dr. Victoria von Sadovszky

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Communication
Dr. David Ewoldsen

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B.A. (Saint Lawrence
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Comparative Studies
Dr. Thomas Kasulis

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*Evolution, Ecology, and
Organismal Biology*
Dr. Johannes Klompen

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B.S.Agr. (Universidade de São
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M.S.Agr. (Universidade
Estadual Paulista)
Horticulture and Crop Science
Dr. Reuben Sulc

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M.S. (Peking University)
M.Appl.Stats., Ph.D.
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Dr. Shili Lin

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Human Ecology
Dr. Howard Goldstein

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B.A.Honors (Seoul National
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M.A.
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Dr. Lung-Fei Lee,
Dr. Matthew Lewis

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B.A. (Aoyama Gakuin
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M.A. (Tohoku University)
*Agricultural, Environmental
and Development
Economics*
Dr. Timothy Haab

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B.S., M.S. (Brigham Young
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*Aeronautical and Astronautical
Engineering*
Dr. Jeffrey Bons

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B.Mus., M.A.
Music
Dr. Arved Ashby

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B.A. (University of Northern
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M.A.
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Dr. Aubhik Khan

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M.A.
Music
Dr. Udo Will

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B.A., M.A. (Nankai University)
M.A. (Kent State University)
Political Science
Dr. Randall Schweller

Xiangyu Qu, Columbus
B.Eng. (Wuhan University of
Technology)
Master's (Tohoku University)
M.A.
Economics
Dr. Yaron Azrieli,
Dr. David Schmeidler

Commencement Convocation, June 10, 2012

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B.A., M.A. (City University of
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*Integrated Biomedical Science
Graduate Program*
*Dr. John Byrd,
Dr. Natarajan Muthusamy*

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B.Tech. (Orissa University of
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M.Tech. (Indian Institute of
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*Electrical and Computer
Engineering*
Dr. Paul Berger

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B.A. (Virginia Polytechnic
Institute and State
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M.A. (Florida State University)
History of Art
Dr. Mark Fullerton

Ranajoy Ray Chaudhuri,
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B.A. (Jadavpur University)
M.A., M.Philos. (Jawaharlal
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M.A.
Economics
Dr. Paul Evans

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Education
Dr. Ann O'Connell

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Dr. Jay Zweier

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M.A.
Education
*Dr. Alan Hirvela,
Dr. George Newell*

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B.A., B.S.Educ. (Kent State
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*Master's (Otterbein College)
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M.S.
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Dr. Donna McCarthy

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B.S. (University of
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Biomedical Engineering
Dr. Bradley Clymer

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M.A.
Business Administration
Dr. René Stulz

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Mathematics
Dr. Thomas Klerer

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M.A.
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Dr. Paul Evans

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Linguistics
Dr. Shari Speer

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Psychology
Dr. Richard Petty

Kylee Jo Short, Edgerton
B.S. (Miami University Oxford)
M.A.
Education
Dr. Sarah Fields

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M.S.
Physics
Dr. Michael Poirier

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Commencement Convocation, June 10, 2012

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Dr. Ashok Krishnamurthy

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M.F.A. (Chatham College)
Education
Dr. Elaine Richardson

Jill M. Smith, Columbus
B.S.Educ. (Ohio University)
M.A.
Education
Dr. Caroline Clark

Michael Smith, Grass Valley,
CA
B.S. (California State
University, Chico)
M.S. (University of Oregon)
Education
Dr. Steven Devor

Denise Arla Snowden,
Westerville
B.S., M.Educ. (Ashland
University)
Education
Dr. Belinda Gimbirt

Deepak Sridhar, Chennai,
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B.Tech. (Anna University)
Chemical Engineering
Dr. Liang-Shih Fan

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B.A.Honors (Texas Tech
University)
M.A.
English
Dr. Jared Gardner

Kay C. Stefanik, Grafton
B.S. (Baldwin-Wallace
College)
Environmental Science
Dr. William Mitsch

Heidi Marie Steinkamp,
Cincinnati
B.A., B.S.
Oral Biology
Dr. William Johnston

Sarah Catherine Stevens,
Indiana, PA
B.S.Bio. (Indiana University of
Pennsylvania)
*Integrated Biomedical Science
Graduate Program*
Dr. Loren Wold

Nutsuda Sumonsiri, San Sai,
Thailand
B.S.Honors (Chiang Mai
University)
Certificate (University of
Birmingham)
Food Science and Technology
Dr. Sheryl Barringer

Takeki Sunakawa, Fujisawa,
Japan
B.A., M.A. (University of
Tokyo)
Economics
Dr. William Dupor,
Dr. Aubhik Khan

Krishna Swaminathan,
Chennai, India
B.Engr. (University of Madras)
M.S. (University of Delaware)
*Electrical and Computer
Engineering*
Dr. Steven Ringel

Shuhei Takahashi, Chiba,
Japan
B.A. (Kyoto University)
M.A. (University of Tokyo)
M.A.
Economics
Dr. William Dupor,
Dr. Aubhik Khan

Tamon Takamura, Kita-Ku,
Japan
Bachelor's, Master's
(Hitotsubashi University)
M.Philos. (University of
Oxford)
M.A.
Economics
Dr. William Dupor,
Dr. Aubhik Khan

Fatemeh Talebian, Columbus
B.S. (University of Tehran)
M.S. (Tehran University of
Medical Sciences)
*Integrated Biomedical Science
Graduate Program*
Dr. Xue-Feng Bai

Kerria Measkhan Tan,
Chatsworth, CA
B.A. (University of California,
San Diego)
M.A.
Economics
Dr. Matthew Lewis

Nadya Tanova, Loveland
M.A. (Sofia University)
M.A. (Purdue University)
Education
Dr. Alan Hirvela

Megan Cavanaugh Terp,
Cincinnati
B.S.Chem.Eng.
Chemical Engineering
Dr. L. Lee

**Heather Joy Thompson-
Gillis,** Westerville
B.A. (Denison University)
M.A. (Miami University Oxford)
English
Dr. Susan Williams

Vignesh Trichy Ravi,
Columbus
B.Engr. (Anna University)
*Computer Science and
Engineering*
Dr. Gagan Agrawal

Daniel Andrew Turner,
Ashville
B.S. (Capital University)
Chemistry
Dr. Christopher Hadad

Alex L. Ustian, Sylvania
B.S.
Mathematics
Dr. Nimish Shah

Greta Rachel Valenti,
Lynbrook, NY
B.A.Honors (Georgetown
University)
M.A.
Psychology
Dr. Lisa Kuhns

Susannah Lynn Van Horn,
New Lexington
B.Art.Ed., M.A.
Art Education
Dr. James Sanders

Anthony Vanderhorst, Dublin
B.A., B.S. (Metropolitan State
College of Denver)
M.A. (University of Colorado
Denver)
M.A.
Education
Dr. Richard Lomax

Sylvia Rodriguez Vargas,
Bexley
M.A.
Education
Dr. Helen Marks

Victoria Michelle Venable,
Knoxville, TN
B.A. (University of Tennessee
at Martin)
M.S.W., M.A.
Social Work
Dr. Jacquelyn Meshelemiah

Commencement Convocation, June 10, 2012

Giuseppe Vercellotti,
Lavagna, Italy
B.S.Biol.Sci. (University of
Pisa)
Anthropology
Dr. Samuel Stout

Lindsay Marie Wallace,
Hilliard
B.A. (Miami University Oxford)
*Molecular, Cellular, and
Developmental Biology*
Dr. Scott Harper

Hui Wang, Columbus
Bachelor's (Shandong
Economic University)
M.A. (State University of New
York at Buffalo)
M.A.
Economics
Dr. Lucia Dunn

Xiaochuan Wang, Beijing,
China
B.Engr., M.S. (Tsinghua
University)
*Electrical and Computer
Engineering*
Dr. Jin-Fa Lee

Yi-En Wei, Taipei, Taiwan,
ROC
B.A., M.B.A. (National Taiwan
Normal University)
M.Appl.Stats.
Education

Christopher Thomas Welter,
New Albany
B.S.Bus.Adm.
Business Administration
Dr. Sharon Alvarez

Darius Omar Williams,
Jackson, MS
Bachelor's (Jackson State
University)
M.A. (Bowling Green State
University)
Theatre
Dr. Stratos Constantinidis

Brian H. Witte, Vancouver,
WA
B.S.Honors (University of
Washington)
M.S.
Microbiology
Dr. Fred Tabita

Susan Rae Wolfinbarger,
Arlington, VA
B.A. (Eastern Kentucky
University)
M.A. (George Washington
University)
Geography
Dr. Kendra McSweeney

Gayeon Won, Jeonju, Korea
D.V.M. (Chonbuk National
University)
*Veterinary Preventive
Medicine*
Dr. Jeffrey LeJeune

John F. Woodruff, Columbus
B.A., B.S. (University of
Michigan, Ann Arbor)
Master's (Northwestern
University)
*Computer Science and
Engineering*
Dr. Deliang Wang

Rachel Wortman Morris,
Seattle, WA
B.A. (Oberlin College)
M.A. (Middlebury College)
Comparative Studies
Dr. Maurice Stevens

Hsin-Chieh Wu, Hualien,
Taiwan, ROC
B.S.Comm. (National
Chengchi University)
M.A.
Education
Dr. Wayne Hoy

Ruiyang Xiao, Changsha,
China
Bachelor's (Hunan Agricultural
University)
M.S. (Chinese Academy of
Sciences)
M.S.
Civil Engineering
Dr. Linda Weavers

Yang Xing, Beijing, China
B.S. (Peking University)
M.S.
Environmental Science
Dr. Richard Moore

Jie Xu, Columbus
B.S. (East China University of
Science and Technology)
Chemical Engineering
Dr. Jeffrey Chalmers

Srujana Samhita Yadavalli,
Chennai, India
B.Tech. (Anna University)
Microbiology
Dr. Michael Ibbá

Fengjun Yan, Harbin, China
B.S. (Harbin Institute of
Technology)
M.S. (Tsinghua University)
Mechanical Engineering
Dr. Junmin Wang

Zhaogang Yang, Columbus
B.S., M.S. (Peking University)
M.S.
Pharmaceutical Sciences
Dr. Keli Hu

Jie Yong, Changsha, China
B.S. (Fudan University)
M.S.
Physics
Dr. Thomas Lemberger

Sara Zaldivar-Lopez,
Algeciras, Cadiz, Spain
Licenciado (University of
Cordoba)
M.S.
*Comparative and Veterinary
Medicine*
Dr. C. Couto,
Dr. Carlos Alvarez

Ru Zang, Jiaozhou City,
China
B.Engr. (Dalian University of
Technology)
Master's (Zhejiang University)
Chemical Engineering
Dr. Shang-Tian Yang

Jessica Rachel Zeller,
Huntington, NY
B.S. (Butler University)
M.F.A.
Dance
Dr. Karen Eliot

Boying Zhang, Columbus
B.Engr. (University of Science
and Technology of China)
M.S. (Chinese Academy of
Sciences)
M.S.
*Computer Science and
Engineering*
Dr. Dong Xuan

Fang Zhang, Shenzhen,
China
B.A. (Zhejiang University)
M.A.
Economics
Dr. Paul Evans

Na Zhang, Jilin Province,
China
B.S.Agr., M.S.Agr. (Beijing
Agricultural University)
Horticulture and Crop Science
Dr. Esther Vanderknaap

Commencement Convocation, June 10, 2012

Yifei Zhang, Columbus
B.S., M.S. (Fudan University)
*Ohio State Biochemistry
Program*
*Dr. Harald Vaessin,
Dr. John Oberdick*

Youna Zhao, Beijing, China
B.Med. (Peking University)
M.S. (University of Maryland,
Baltimore)
Pharmaceutical Sciences
Dr. Sylvan Frank

Chenguang Zhou, Chengdu,
Sichuan
B.Med., M.S.Pharm. (Zhejiang
University)
Pharmaceutical Sciences
Dr. Robert Lee

Dunke Zhou, Zhuji, China
B.S. (Zhejiang University)
Statistics
Dr. Tao Shi

Bin Zhu, Suzhou, China
B.S. (Tianjin University)
M.S. (Zhejiang University)
M.S.
Chemical Engineering
Dr. L. Lee

Junda Zhu, Taizhou, China
B.S.Honors, Master's
(Zhejiang University)
*Electrical and Computer
Engineering*
Dr. Yuan Zheng

Doctor of Audiology

Christopher Norman Emrick,
Little Hocking
B.A.
Speech and Hearing Science

Ashley Minton Etter,
Columbus
B.A. (College of Wooster)
Speech and Hearing Science

Meghan Mara Hiss, West
Jefferson
B.A.
Speech and Hearing Science

Anna Lucille Kiener,
Cincinnati
B.A.
Speech and Hearing Science

Katherine E. Lamoreau,
Bowdoinham, ME
B.A. (College of Wooster)
Speech and Hearing Science

Mallory Sue Monjot, Avon
Lake
B.A.
Speech and Hearing Science

Dana Marie Ulakovic, North
Versailles, PA
B.A. (University of Pittsburgh)
Speech and Hearing Science

Heather Lyn Vaught, Troy
B.A.
Speech and Hearing Science

Doctor of Nursing Practice

Jacqueline Jean Haverkamp,
Delaware
B.S.Nurs. (Franklin University)
Master's, M.Educ. (Otterbein
College)
Nursing

Sally Rutshaw Monahan,
Cincinnati
B.S.Nurs. (College of Mount
Saint Joseph)
M.S. (University of Cincinnati)
Nursing

Stacie Lynn Sweet,
Zanesville
B.S.Nurs. (Ohio University)
M.S.
Nursing

Specialist in Education

Charlotte Renee Bell, Gary,
IN
B.A., M.A.Teach. (University of
Chicago)
M.A. (Ball State University)
Education

Tracy Catherine Dush,
Wooster
B.A. (California State
University, Fullerton)
M.A. (University of Santa
Monica)
M.A.
Education

Monica Kumar, Riverview, MI
B.S. (University of Michigan,
Ann Arbor)
M.A.
Education

Virginia Darleen Paciorek,
Springfield
B.A. (University of Toledo)
M.A.
Education

Elizabeth Michele Puckett,
Worthington
B.A., M.A.
Education

Kelly Elizabeth Roudabush,
Columbus
B.A. (University of Toledo)
M.A.
Education

Jennifer Sue Wilson, Huron
B.A., M.A.
Education

Master of Accounting

Nii Kpakpo-Oti Ankrah,
Accra, Ghana
B.S.Bus.Adm. (University of
Ghana)
*Accounting and Management
Information Systems*

Nicole Alexandra Betz,
Courtland
*Accounting and Management
Information Systems*

Mengfang Bian, Changchun,
China
Bachelor's (Central University
of Finance and Economics)
*Accounting and Management
Information Systems*

Lingyan Cao, China
Bachelor's (University of
Arizona)
*Accounting and Management
Information Systems*

Alyssa Lynne Charron,
Harvard, MA
B.A. (Mount Holyoke College)
*Accounting and Management
Information Systems*

Alexandra Earle Curtis,
Suffolk, VA
B.S.Bus.Adm. (Christopher
Newport University)
*Accounting and Management
Information Systems*

Marie Dhel Dela Paz, Antipolo
City, Philippines
B.S. (University of Cincinnati)
*Accounting and Management
Information Systems*

Commencement Convocation, June 10, 2012

- Tianxiang Deng**, Qingdao, China
Accounting and Management Information Systems
- Ulrike Denker**, Essen, Germany
B.S.Bus.Adm.
Accounting and Management Information Systems
- Sean Kenneth Douglas**, Massillon
B.Bus.Adm. (University of Toledo)
Accounting and Management Information Systems
- Lindsey M. Draves**, Woodstock, IL
B.S. (DePaul University)
Accounting and Management Information Systems
- Ran Du**, Beijing, China
B.Bus.Adm. (Northern Arizona University)
Accounting and Management Information Systems
- Benjamin Mark Eder**, Evanston, IL
B.A. (University of Illinois at Urbana-Champaign)
Accounting and Management Information Systems
- Jacqueline M. Emmenecker**, Perrysburg
B.S. (Wingate College)
Accounting and Management Information Systems
- Rachelle Erin Farley**, Paulding
B.A. (Bluffton University)
Accounting and Management Information Systems
- Thomas James Farquhar**, Elyria
B.S.
Accounting and Management Information Systems
- Andrew Douglas Fast**, Columbus
Accounting and Management Information Systems
- Wenqi Gao**, Handzhou, China
B.S. (Beijing International Studies University)
Accounting and Management Information Systems
- Elina Eugene Gidalevich**, Beachwood
Accounting and Management Information Systems
- Yufeng Guo**, China
B.Bus.Adm. (Universidade de Macau)
Accounting and Management Information Systems
- Jeffrey Lowell Howard**, Louisville, KY
B.Bus.Adm. (University of Kentucky)
Accounting and Management Information Systems
- Jeffrey Paul Ickes**, Avon Lake
Accounting and Management Information Systems
- Audra Christine Johnson**, Waukesha, WI
B.A. (Mount Mary College)
Accounting and Management Information Systems
- Jenna Amanda Koch**, Sugar Grove
B.Bus.Adm. (University of Toledo)
Accounting and Management Information Systems
- Zach Kromer**, Lima
B.S. (University of Pennsylvania)
Accounting and Management Information Systems
- Benjamin Alan Lee**, Eustis, FL
B.S. (University of Florida)
Accounting and Management Information Systems
- Debbie Lee**, Pingtung, Taiwan, ROC
B.Bus.Adm. (University of Washington)
Accounting and Management Information Systems
- Han-Wei Lee**, Changhua, Taiwan, ROC
B.S. (National Taiwan University)
Accounting and Management Information Systems
- Ran Leng**, Chengdu, China
Bachelor's (Sichuan University)
Accounting and Management Information Systems
- Christopher D. Levy**, Lewis Center
B.S. (Miami University Oxford)
Accounting and Management Information Systems
- Qianwen Li**, Hainan, China
Accounting and Management Information Systems
- Andrew M. Lineback**, Mason
B.A. (University of Cincinnati)
Accounting and Management Information Systems
- Meng Liu**, Wuhan, China
B.A. (University of Oregon)
Accounting and Management Information Systems
- Ryan Thomas Lockwood**, Cincinnati
B.S.Bus.Adm. , B.S. (Miami University Oxford)
Accounting and Management Information Systems
- Xiaojing Lu**, Shanghai, China
B.S.Bus.Adm. (University of Oregon)
Accounting and Management Information Systems
- Christina Rose Maier**, Grand Rapids, MI
B.Bus.Adm. (Grand Valley State University)
Accounting and Management Information Systems
- Samuel Alexander McCoy**, Upper Arlington
B.S.Bus.Adm.
Accounting and Management Information Systems
- Sara Rhodes Mewhort**, Toledo
B.A. (Wittenberg University)
Accounting and Management Information Systems
- Philip Hyuk Moon**, Columbus
Accounting and Management Information Systems
- Tanner Keefe Murphy**, Columbus
B.S.Bus.Adm.
Accounting and Management Information Systems
- Hyung Joo Noh**, Seoul, Korea
B.Bus.Adm. (Ewha Womans University)
Accounting and Management Information Systems

Commencement Convocation, June 10, 2012

Nan Pan, Chongqing, China
B.Bus.Adm. (Universidade de Macau)
Accounting and Management Information Systems

Wuyao Pan, Hefei, Anhui, China
B.S.Bus.Adm.
Accounting and Management Information Systems

Amy Rose Perdulla, Poland
B.Bus.Adm. (Youngstown State University)
Accounting and Management Information Systems

Theresa Cerene Peschges, White Bear Lake, MN
B.A.Honors (University of Wisconsin-Madison)
Accounting and Management Information Systems

Zhongwen Qie, Hohhot, China
B.Bus.Adm. (Troy University-Main Campus)
Accounting and Management Information Systems

Winnie J. Quick, Greenboro, NC
B.S. (North Carolina Agricultural and Technical State University)
Accounting and Management Information Systems

Jordan L. Radunz, Bloomington, MN
B.S.Bus.Adm.
Accounting and Management Information Systems

Marina Ellen Ramos, Euclid
B.Bus.Adm. (University of Notre Dame)
Accounting and Management Information Systems

Craig Carlton Raymond, Champaign, IL
B.S.Honors (Emmaus Bible College)
Accounting and Management Information Systems

Rachel Ann Rutledge, Canton
Accounting and Management Information Systems

Mariam Sanogo, Las Cruces, NM
Bachelor's (New Mexico State University)
Accounting and Management Information Systems

Richard Hagen Selling, Phoenix, AZ
B.S.Bus.Adm. (Trinity University)
Accounting and Management Information Systems

Ashley Lynn Spencer, Ambridge, PA
Accounting and Management Information Systems

Kirsten Elizabeth Stark, Westlake
B.S.Bus.Adm.
Accounting and Management Information Systems

Evan Walker Strong, Vienna, VA
B.S.Bus.Adm.
Accounting and Management Information Systems

Wan Sun, Linyi, China
B.Engr. (Beijing Forestry University)
Accounting and Management Information Systems

Chen Tang, Beijing, China
Bachelor's (Renmin University of China)
Accounting and Management Information Systems

Cyril Robert Urbancic, Jr., Hudson
B.S. (Miami University Oxford)
Accounting and Management Information Systems

Sarah Elizabeth Vosler, Westerville
Accounting and Management Information Systems

Brian Allen Wernke, Loveland
B.S.Bus.Adm.
Accounting and Management Information Systems

Megan P. Wilson, Columbus
B.Bus.Adm. (Kent State University)
Accounting and Management Information Systems

Chen Yan, Wuhan, China
B.Bus.Adm. (Harding University - Main)
Accounting and Management Information Systems

Simeng Yan, Shenyang, China
B.S. (University of Oregon)
Accounting and Management Information Systems

Fangping Yang, Cincinnati
B.S. (University of Science and Technology of China)
M.S. (Florida State University)
Accounting and Management Information Systems

Dan Zhang, Chongqing, China
B.Bus.Adm. (Chinese University of Hong Kong)
Accounting and Management Information Systems

Peijia Zhang, Beijing, China
B.A. (Capital University of Economics and Business)
Accounting and Management Information Systems

Yijia Zhang, Daqing, China
Bachelor's (Dongbei University of Finance and Economics)
Accounting and Management Information Systems

Yan Zhao, Huhhot, China
B.S. (Northeast Dianli University)
Accounting and Management Information Systems

Tongyu Zhou, Hangzhou, China
B.S.Bus.Adm.
Accounting and Management Information Systems

Haiyan Zhu, Powell
B.S.Cptr.Sci.Eng. (Beijing Technology and Business University)
Accounting and Management Information Systems

Becky Lynn Zunkiewicz, Maumee
Bachelor's (Miami University Oxford)
Accounting and Management Information Systems

**Master of Applied
Statistics**

Weitao Chen, Zhejiang,
China
Bachelor's (University of
Science and Technology of
China)
M.S.
Statistics

Zhongqi Ge, Hefei, China
B.S. (Tsinghua University)
Statistics

Shijie Huang, Hefei, China
Bachelor's (Shanghai Maritime
University)
M.S. (Ohio University)
Statistics

Janette Sue Remenar, Powell
B.S.Soc.Work, M.S.W.
Statistics

**Douglas Michael
Tirmenstein**, Columbus
B.S. (Miami University Oxford)
Statistics

Qun Zhao, Beijing, China
Bachelor's (Beijing Agricultural
University)
Ph.D.
Statistics

Master of Architecture

Norman Teh-I Ai, Columbus
B.S.Arch.
Architecture

Natalya Anissimova, Dublin
Bachelor's, Master's (Saint
Petersburg State
University)
Architecture

Eugene Herrera Calara,
Columbus
B.A. (San Diego State
University)
Architecture

Ran Cao, Hefei, China
Bachelor's (Hefei University of
Technology)
Architecture

Adam Thomas Corwin,
Hilliard
B.S.Arch.
Architecture

Timothy R. Cousino, Adrian,
MI
B.S.Arch.
Architecture

Jeyun Do, Seoul, Korea
B.S.Arch.
Architecture

Ryan Matthew Docken,
Beresford, SD
B.S. (University of Nebraska-
Lincoln)
Architecture

John Angelo Durda, Jr.,
North Ridgeville
B.S.Arch.
Architecture

Elizabeth Anne Ford,
Cedarville
B.A. (Northern Kentucky
University)
Architecture

Jonathan Michael Grubb,
Wadsworth
B.A. (Miami University Oxford)
Architecture

Jacob Richard Haggmark,
Jamestown, NY
Bachelor's (State University of
New York College of
Technology Alfred)
Architecture

Timothy John Kaskewsky,
Sandusky
B.S.Arch.
Architecture

Paul Anderson Keller, Glen
Allen, VA
B.S. (University of Virginia)
Architecture

Dean James Klabunde,
Milwaukee, WI
B.S. (University of Minnesota,
Twin Cities)
Architecture

Daniel Thomas Leone, East
Northport, NY
B.S. (State University of New
York at Buffalo)
Architecture

Samuel Thomas Ludwig, Ho-
Ho-Kus, NJ
B.S.Arch.
Architecture

Matthew John Marano,
Gibsonia, PA
B.A. (University of Kentucky)
Architecture

Rebecca E. McCarthy,
Dayton
B.S.Land.Arch.
Architecture

Carrie Allison Tonn Moradi,
Columbus
B.A. (University of Toledo)
Architecture

Emily Lauren Neymeyer,
Worthington
B.S.Arch.
Architecture

Mark Charles Oswanski,
Toledo
B.S.Arch.
Architecture

Deepti Padiyar, Bangalore,
India
Bachelor's (Visveswaraiah
Technological University)
Architecture

Allie Grace Roberson,
Marengo, IL
B.S. (University of Illinois at
Chicago)
Architecture

Alexandra Danielle Ruiz,
Columbus
B.F.A. (Miami University
Oxford)
Architecture

Katie C. Sims, Zanesville
B.S.Arch.
Architecture

**Sandeepsingh
Rajendrasingh Sisodia**,
Surat, India
Bachelor's (South Gujarat
University)
Architecture

Miles Suer, Montgomery
B.F.A. (Miami University
Oxford)
Architecture

Amanda Beth Thomas,
Dublin
B.A. (Ohio University)
Architecture

Commencement Convocation, June 10, 2012

Joseph Henry Twelmeyer,
Wauwatosa, WI
B.F.A. (Brigham Young
University)
Architecture

Adam C. Welker,
Waynesburg
B.A.
Architecture

Master of Arts

Tryanti Abdul Rahman,
Gorontalo, Indonesia
Sarjana (Universitas Negeri
Gorontalo)
Education

Elizabeth Jean Adams, Elyria
B.A. (Denison University)
Education

Sam E. Al-Khoury, Duvall,
WA
B.S. (University of
Washington)
Education

Thomas Free Albright,
Columbus Grove
B.A. (Ohio University)
*African-American and African
Studies*

Samiyyah Rasheedah Ali,
Atlanta, GA
Bachelor's (Duke University)
Education

Alexandria Dukes Aljets,
Springfield, OR
B.S. (Oregon State University)
Education

Adrienne Ann Amador,
Woodstock, GA
B.A. (Kenyon College)
Education

Matthew John Ambrose,
Columbus
B.A. (Vassar College)
History

Jarrett Lee Anderson,
Sullivan, MO
B.A. (Truman State University)
French and Italian

Robert Ernesto Armendariz,
Chicago, IL
B.A. (Loyola University
Chicago)
Sociology

Karine Aswad, Columbus
B.A.
*Public Policy and
Management*

Andrea Nikoljevna Atkins,
Columbus
B.A. (University of Georgia)
*Public Policy and
Management*

Sierra Janay Austin,
Columbus
B.A. (Wilberforce University)
Women's Studies

Vian Ines Silva Barwari,
Westerville
B.S.
Education

Michael David Batchelder,
Narragansett, RI
B.S. (Emerson College)
*Public Policy and
Management*

Luke Bruder Bauer,
Cambridge
B.F.A. (Middle Tennessee
State University)
*Germanic Languages and
Literatures*

Trygve Christian Beckel,
Eagle Lake, MN
B.A. (Concordia College at
Moorhead)
History of Art

Kristen Colleen Becker,
Dublin
B.S.Educ.
Education

Lisa Beiswenger, Gallitzin,
PA
B.A. (Saint Francis College)
M.A. (Indiana University of
Pennsylvania)
M.A. (Roehampton University)
Anthropology

Zoe Christine Biller, Wood
Dale, IL
B.A. (Hillsdale College)
*Germanic Languages and
Literatures*

Stanley Scott Blake, Orient
B.A.
*Public Policy and
Management*

Lisa Joy Blasko, Wellington
B.S. (Auburn University at
Montgomery)
B.A. (Youngstown State
University)
Education

Javene Boyte, Gahanna
B.S.Educ. (Ohio Dominican
University)
Education

Kristin Jae Brandeberry,
Gallipolis
B.Art.Ed.
Art Education

Stephanie Lynn Brant, Upper
Sandusky
B.Educ. (Bluffton University)
Education

Hartman Radd Brawley,
Hilliard
B.A.
Linguistics

Dean Crowover Bring,
Columbus
B.A. (Denison University)
J.D. (Capital University)
Education

Allison Faith Brogan,
Lexington
B.A. (Denison University)
Theatre

Laura Ann Brooker,
Columbus
B.S.
Education

Evan Thomas Brooks,
Chillicothe
B.A. Journal.
*East Asian Languages and
Literatures*

Hannah R. Brown, Hudson
B.Art.Ed.
Art Education

William Davis Bryant,
Topping, VA
B.A. (University of Richmond)
M.A. (Yale University)
*East Asian Languages and
Literatures*

KimChi Kc Bui, Santa Ana,
CA
B.A. (University of California,
Irvine)
Education

Commencement Convocation, June 10, 2012

Michael Thomas Burke,
Novi, MI
B.S. (Michigan State
University)
Education

Brittany Marie Butler,
Vineland, NJ
B.S. (University of Pittsburgh)
Psychology

Tamara Tiesha Butler, Johns
Island, SC
B.S. (Xavier University)
M.A.
Education

Pinwen Cai, Hubei, China
B.E. (Hubei University)
Education

Elizabeth A. Cannon, Dublin
B.S.H.E., M.S.
Education

Allison M. Chapman,
Columbus
B.A. (Kenyon College)
Psychology

Jenny Sheng-Hsin Cheng,
Columbus
B.S. (University of Toronto)
Education

Amanda Corrine Chilenski,
Columbus
B.Art.Ed.
Art Education

Erik Lee Christensen,
Wichita, KS
B.A. (University of Kansas)
*East Asian Languages and
Literatures*

Max Evan Claman, Montclair,
NJ
B.S.Educ.
Education

Adam Michael Clevenger,
Little Rock, AR
B.A.
Education

Jazmin C. Colin, South
Pasadena, CA
B.A. (San Diego State
University)
English

Elizabeth Ann Colombo, St.
Louis, MO
B.A. (Xavier University)
*Public Policy and
Management*

Margaret Ann Connor,
Lancaster
B.A. (Indiana University
Bloomington)
Education

Janine Kiraly Conway, West
Jefferson
B.A., M.A.
Education

Megan K. Couling, Upper
Arlington, SC
B.S.Bus.Adm.
Education

Samantha Irene Coveleski,
Lewes, DE
Bachelor's (Villanova
University)
Communication

Heather Nicole Creech,
Kenly, NC
B.A. (University of North
Carolina at Wilmington)
Spanish and Portuguese

Shannon Zee Cross,
Columbus
B.A. (Temple University)
*Public Policy and
Management*

Lucas Paul Crumley,
Columbus
B.A. (Otterbein College)
*Public Policy and
Management*

Elise Janine David, Gatineau,
QC, Canada
B.A. (McGill University)
History of Art

Elisa Joy Davis, Columbus
Bachelor's (Cedarville
University)
Music

John Whitney Davis,
Cedarville
B.A. (Cedarville University)
*Public Policy and
Management*

Stephen Cole Davis, Grove
City
B.A.
Education

Julie Lauren Defossez,
Akron
B.A. (Boston College)
History of Art

Philip Anthony DeSenze,
Wellsville
B.A.
*Public Policy and
Management*

Trenton Michael DeVore,
Bellefontaine
B.S. (University of Dayton)
Education

Kelly Elizabeth Dewey, Canal
Winchester
B.A. (Amherst College)
Education

Ted Michael Dickinson,
Hilliard
B.A. (Marshall University)
Communication

Sara Marie Dominguez,
Columbus
B.A. (Miami University Oxford)
East Asian Studies

Emily Ann Dore, Madison, NJ
B.A. (University of Notre
Dame)
French and Italian

Jessica Lauren Doyle,
Lawrenceville, IL
B.A. (University of Southern
Indiana)
History

Kelly Elizabeth Dunnington,
Dublin
B.A. (University of Puget
Sound)
*Speech-Language Pathology
Program*

Joanne L. Dury, Milan
B.A.
Education

Dominic C. Espinosa,
Tucson, AZ
B.A. (University of Arizona)
Linguistics

Sarah Ellen Esralew,
Hamilton, NJ
B.A. (University of Delaware)
Communication

Liseli A. Fitzpatrick,
Tacarigua/Trincity, Trinidad
and Tobago
B.A.
*African-American and African
Studies*

Commencement Convocation, June 10, 2012

Stephanie Yvonne Flood,
Granville
B.S. (Baldwin-Wallace
College)
Education

Christopher James Fort,
Northville, MI
B.A. (Michigan State
University)
*Slavic and East European
Studies*

Chelsea Senee' Foster,
Burleson, TX
B.A., M.S. (University of Texas
at Arlington)
Education

David Harry Frankel, Elyria
B.A.
*Near Eastern Languages and
Cultures*

Gregory Ryan Freitag, Hale,
MI
B.S. (Central Michigan
University)
East Asian Studies

Bree Nicole Frick, Mansfield
B.F.A.
M.Educ. (Ashland University)
Education

Adam Wesley Gammill,
Powell
Bachelor's (Miami University
Oxford)
Education

**Monica Del Carmen Garcia
Blizzard,** Irving, TX
B.A., M.A. (University of Notre
Dame)
Spanish and Portuguese

Sarah Nicole Geiger,
Crestline
B.A. (University of Toledo)
Education

Clayton Eugene Gibson,
Waverly, IA
B.A. (Eastern Washington
University)
M.A.
*Public Policy and
Management*

Talip Gonulal, Yozgat-
Merkez, Turkey
B.A. (Hacettepe University)
Education

Lauren Danielle Graham,
New Carlisle
B.S. (Miami University Oxford)
Education

Morgan A. Green, Cincinnati
B.Art.Ed.
Art Education

Erin Michele Greenwalt,
Stoneridge, VA
Bachelor's (University of
Virginia)
*East Asian Languages and
Literatures*

Jackson Howard Haas,
Piqua
B.S.Bus.Adm.
Education

Manal S. Habbal, Columbus
B.S.Ald.Hlth.Prof.
Education

Benjamin William Hahn,
Hilliard
B.A. (Miami University Oxford)
Education

James Hansen, Columbus
B.A. (Webster University)
M.A. (Columbia University)
History of Art

Michael David Hanus,
Delaware
Bachelor's (Miami University
Oxford)
Communication

Kondwani Sabrina Harawa,
Huber Heights
B.A. (University of Dayton)
English

Brent Edward Harbaugh,
Columbus
B.A. (University of Arkansas)
History

Elizabeth Harelik, Columbus
B.A. (Tufts University)
Theatre

Levi James Harrel, Tulsa, OK
B.A. (University of Central
Oklahoma)
Education

Duane L. Hart, Circleville
B.S. (Franklin University)
*Public Policy and
Management*

Suzanne M. Hartwick, Athens
B.S. (Ohio University)
English

Bradley Martin Havelka,
Solon
B.S.
Education

Nancy E. Haynes, Grandview
B.S.Nurs.
Education

Michael Stephen Hegedus,
Hasbrouck Heights, NJ
B.A. (College of William and
Mary)
M.A. (Florida State University)
*East Asian Languages and
Literatures*

Betsy Annette Heimlich,
Powell
B.F.A.
Art Education

Aileen Nicole Heiser,
Westerville
B.A. (College of Wooster)
*Public Policy and
Management*

Lindsey Higgins, Buffalo, NY
B.A. (State University of New
York at Buffalo)
Geography

Kirsten Leigh Hildonen,
Londonderry, NH
B.A. (University of New
Hampshire)
History

Bradley Robert Hilgert,
Reynoldsburg
B.A. (Ohio Wesleyan
University)
Spanish and Portuguese

Megan Rose Hill, Harrison
Township, MI
B.A. (Oakland University)
Communication

Tabitha Maire Hillman,
Columbus
B.A.Journal.
Communication

Nancy Jeanne Hirsch,
Columbus
B.A. (Muskingum University)
Education

Shannon Nicole Hollars,
Charlotte, NC
B.A. (Emory University)
Psychology

Commencement Convocation, June 10, 2012

Tyler Christian Hollinger,
Ostrander
B.S.Educ. (Kent State
University)
Education

Catherine Luna Hookway,
Williard
B.A.
*Public Policy and
Management*

Katelyn Horn, Austin, TX
B.Mus., M.Mus. (University of
Texas at Austin)
Music

Joshua Adam Hubbard,
Gahanna
B.A. (Lee College)
M.A. (Marshall University)
East Asian Studies

**Meredith Margaret Rouse
Hunt**, Columbus
B.A. (Northern Arizona
University)
*Speech-Language Pathology
Program*

**Katherine Carrington
Hutcheson**, Xenia
B.A. (Duke University)
Education

Alice E. Hutzal-Bateson,
Loveland
B.A. (University of Toledo)
*Public Policy and
Management*

Lindsey McKay Ibanez,
Westerville
B.S. (Ohio University)
M.A. (University of Chicago)
Sociology

Victor Gaspare Intermaggio,
San Rafael, CA
Bachelor's (University of
California, Santa Cruz)
Psychology

Mallory James James,
Baltimore
B.A. (Glenville State College)
Education

Ty R. James, Zanesville
B.S. (Muskingum University)
Education

Alexander Thomas Jernigan,
Stockton, CA
B.A. (California State
University, Sacramento)
Education

Ian Ona Johnson, Edina, MN
B.A. (Claremont McKenna
College)
History

John Douglas Johnson,
Columbus
B.A. (Auburn University Main
Campus)
History

Sanja Kadric, Seattle, WA
B.A. (Seattle University)
History

John Warren Kalis, Wells,
MN
B.S. (Mount Mercy College)
Master's (Harvard University)
M.Div. (Trinity Lutheran
Seminary)
*Public Policy and
Management*

Pasca Kalisa, Semarang,
Indonesia
B.Educ. (Universitas Negeri
Semarang)
Education

John Andrei Kamensky,
Arlington, VA
B.A. (College of William and
Mary)
*East Asian Languages and
Literatures*

Jack Karner, Valley City
B.Art.Ed.
Education

Kristopher D. Keith, Dublin
B.Mus.
Music

Sara Diane Kersten, Angola,
IN
B.S. (Taylor University)
Education

Simran K. Khaira, Cincinnati
B.A.
*East Asian Languages and
Literatures*

Han Gil Kim, Busan, Korea
B.A. (Chung-Ang University)
Education

Hyejin Kim, Seoul, Korea
B.A. (Hanyang University)
Women's Studies

Hyun Jin Kim, Columbus
B.A. (Kangwon National
University)
Education

Min A. Kim, Seoul, Korea
B.A. (Chung-Ang University)
B.A. (University of Michigan,
Ann Arbor)
History of Art

Minjoe Kim, Santa Clara, CA
B.A. (University of California,
Irvine)
Education

Sunmoon Kim, Kwangju,
Korea
B.A. (Seoul National
University)
*Public Policy and
Management*

Regina Marie Kinneer,
LaGrangeville, NY
B.F.A. (State University of
New York at Fredonia)
Music

Amy Marie Kinser, Lewis
Center
B.A. (Mount Vernon Nazarene
University)
Education

Anisa May Kline, Yellow
Springs
B.A. (Earlham College)
Spanish and Portuguese

Carrie Michelle Koesters,
Milan
B.A.
*Speech-Language Pathology
Program*

Laura K. Kohlhorst-Jones,
Wapakoneta
B.S. (University of
Northwestern Ohio)
Education

Thomas Shubrick Kothe,
Paris, ME
B.A. (Bates College)
Geography

Kristiandi, Surakarta,
Indonesia
Sarjana (Sebelas Maret
University)
Education

Emily Krizan, Van Wert
B.A.
Education

Lisa Marie Lagos, Los
Angeles, CA
B.A. (University of California,
Irvine)
*Public Policy and
Management*

Commencement Convocation, June 10, 2012

Michael Robert Lanning,
Columbus
B.A.
*Public Policy and
Management*

Melinda Grace Latas,
Southlake, TX
B.S. (Texas A&M University)
Education

Ursula Lau, Johannesburg,
South Africa
B.A., M.A. (University of
Witwatersrand)
Education

Nicole Leach, Tulsa, OK
Bachelor's (Spelman College)
Education

Hillary Nicole LeBail, Dublin
B.S.Bus.Adm.
*Public Policy and
Management*

Allyson Kate Leedy, Galion
B.A. (Bluffton University)
Education

Katherine Vanessa Leese,
Kokomo, IN
B.A. (Manchester College)
French and Italian

Elizabeth Erin Lemons,
Hudson
B.A.
Women's Studies

Daniel Lempert, West
Lafayette, IN
B.A. (University of Southern
California)
Political Science

Harry Charles Lesgold,
Columbus
B.A. (University of North
Carolina at Charlotte)
M.F.A. (University of Southern
California)
Education

Ashley Janelle Lester,
Fredericktown
B.A.
*Public Policy and
Management*

Tiffany Lewis, Blue Springs,
MO
B.F.A. (DePaul University)
Arts Policy and Administration

Xiang Li, Sichuan, China
B.A. (Sichuan University)
Education

Jui-Teng Liao, Yunlin County,
Taiwan, ROC
B.A. (Hsuan Chuang
University)
Education

Shiang-Yu Lin, Tainan,
Taiwan, ROC
B.A. (National Cheng Kung
University)
Education

Andrew David Linden, Stow
B.A.
Education

Melissa Sue Lindsjo,
Worthington
B.A. (Wittenberg University)
*Public Policy and
Management*

Yating Liu, Chengdu, China
B.S. (Peking University)
M.S.
Education

Natalee Marie Long,
Westerville
B.F.A., M.Educ. (Lee College)
Education

Karen Ivette Lopez Alonzo,
Boaco, Nicaragua
Bachelor's (Universidad
Internacional)
Master's (Arizona State
University)
Spanish and Portuguese

Andrew Joseph Machado,
Los Banos, CA
B.A. (University of California-
Berkeley)
Education

Steffie Mega Mahardhika,
Semarang, Indonesia
B.Educ. (Universitas Negeri
Semarang)
Education

Israel Martin, Shelby
B.A. (Baldwin-Wallace
College)
Education

Amanda Mas, Pine Bush, NY
B.S.Educ. (Saint John's
University, New York)
Education

Katherine Murphy Maskell,
Fairfax, VA
B.A. (George Mason
University)
Music

Catherine Marie Maticic,
Liberty Township
B.A. (University of Maryland,
College Park)
Certificate (Johns Hopkins-
Nanjing University)
*East Asian Languages and
Literatures*

Brook Nicole Mathias, New
Philadelphia
B.A.
*Speech-Language Pathology
Program*

Lindsay Michelle Matthews,
Columbus
B.A. (Calvin College)
Education

Amelia Theresa Mazzei,
Sylvania
B.S.H.E.
*Public Policy and
Management*

Ryan Michael McClellan,
Ironton
Bachelor's (Miami University
Oxford)
Education

Lindsay Webb McGory,
Jenera
B.A. (Denison University)
Education

Morgan Ashley McKim,
Rayland
B.A.
*Speech-Language Pathology
Program*

Craig Lloyd McMillen,
Findlay
B.S. (The University of
Findlay)
Education

Joseph Finley McQueen,
Columbus
B.A. (Northwest College of the
Assemblies of God)
English

Carmen Marie Meza, El Paso,
TX
B.A. (University of Texas at El
Paso)
English

Chett Miller, Delaware
B.A. (University of Maryland,
Baltimore)
Education

Commencement Convocation, June 10, 2012

Michael David Miranda,
Clayton
B.A.
Education

Adam Joel Monk, Logan
B.S. (Ohio University)
Communication

Aaron David Moore,
Columbus
B.Mus.Ed.
Education

Alyssa Choi Tsubokura
Morey, Mineral Point, WI
B.A. (University of Wisconsin-
Madison)
Communication

Sarah K. Morgan, Columbus
B.S. (Butler University)
Education

Hannah Ruth Morris,
Armuchee, GA
B.A. (University of Georgia)
Anthropology

Andrea Lee Moscovitz,
Vandalia
B.A.
Speech-Language Pathology
Program

Victoria Marie Munoz,
Bayside, NY
B.A. (State University of New
York at Stony Brook)
English

James Andrew Naumann,
Benton Harbor, MI
B.Mus., M.A. (Western
Michigan University)
Music

Ashley Christine Nemeth,
Strongville
B.A.
Speech-Language Pathology
Program

Kate Marie Novotny,
Woodbury, MN
B.A. (University of Minnesota
Morris)
English

Catherine Margaret
Nussbaum, Delmar, NY
B.A. (City University of New
York, Hunter College)
Spanish and Portuguese

Kelly J. O'Brien, Mansfield
B.S.Educ. (Edinboro
University of Pennsylvania)
Education

Nora Elizabeth ODonnell,
Rocky River
B.S. (Miami University Oxford)
M.A. (University of Dayton)
Education

Renka Ohta, Nagano, Japan
B.A. (Obirin University)
Education

Brady M. Overholt, Elida
B.S. (Bowling Green State
University)
Education

Benedict David Owen,
Columbus
B.A. (Vassar College)
English

Jessica D. Parent, Copley
B.A. (Ohio University)
Public Policy and
Management

Angela S. Parker, Columbus
B.A. (Brigham Young
University)
Education

Barbara Paterno, Capo
d'Orlando, Italy
Bachelor's (La Sapienza –
Università di Roma)
French and Italian

Brandon Tyler Paul, Hubbard
B.Mus.
Speech and Hearing Science

John Stephen Petrus,
Olmsted Falls
B.A.
Spanish and Portuguese

India Renee Pierce,
Cleveland
B.A. (Ohio University)
African-American and African
Studies

Scott Robert Polacek,
Cincinnati
B.A. Journal.
Communication

Matthew Burns Poland,
Mechanicsburg, PA
B.A. (Vassar College)
English

Jacqueline Marie Pollok,
Columbus
B.S.Bus.Adm. (Trinity
University)
M.B.A. (Texas A&M
University)
Education

Bridget Louise Potocki,
Bismarck, ND
B.A. (Minnesota State
University Moorhead)
Communication

Patrick Ryan Potyondy,
Columbus
B.A. (University of Colorado at
Boulder)
History

Colleen Elizabeth Provens,
Pataskala
B.A. (Denison University)
Education

Jena Chelsea Pugh, Oregon
Bachelor's (Denison
University)
Education

Yue Qian, Wuhan, China
Bachelor's (Renmin University
of China)
Sociology

Haosong Qin, Handan, China
B.Educ. (Yunnan Normal
University)
Education

Briana Elizabeth Rae,
Gainesville, FL
B.S. (Brigham Young
University)
Speech-Language Pathology
Program

John William Rainey,
Greenville, NC
B.Mus. (Marywood College)
B.A. (University of North
Carolina)
Geography

Rajakrishnan P. Rajkumar,
Trivandrum, India
B.Tech. (University of Kerala)
M.A. (Jawaharlal Nehru
University)
Linguistics

Rachael Ann Ramsier,
Sterling
B.S.Agr.
Education

Commencement Convocation, June 10, 2012

Colleen Anne Rankin,
Medina
B.A. (Kent State University)
*Slavic and East European
Studies*

Edmund Kolin Redman,
Dublin
B.Mus. (Hope College)
Music

Abigail Marie Rhodebeck,
Westerville
B.S.Env.Nat.Res.
*Public Policy and
Management*

Sarah Elizabeth Rhodes,
Indiana, PA
B.A. (Ohio University)
Education

Robin Marie Rinehart, Lima
B.A. (Ohio Northern
University)
Education

Seth Lowell Robins, Burley,
ID
B.A. (Brigham Young
University)
*East Asian Languages and
Literatures*

Nicole Renee Rome, Hays,
KS
B.A. (University of Kansas)
Art Education

S. Jean Royall, Columbus
B.A.
*Public Policy and
Management*

Joseph Charles Rust,
Springfield
B.S. (Ohio University)
*Public Policy and
Management*

Jaime Omar Salinas,
Cochabamba, Bolivia
Bachelor's (Catholic University
of Bolivia)
M.Educ. (San Simon
University)
Spanish and Portuguese

Amy Lauren Saltzman,
Cleveland
B.S.H.E.
Education

Justin Thankachan Samuel,
Sugar Land, TX
B.S. (University of Texas at
Austin)
Education

Elizabeth Marie Sandoval,
Santa Ana, CA
B.A. (University of California,
Irvine)
M.A. (Teachers College,
Columbia University)
History of Art

Adham Clifton Schirg,
Westerville
B.A.
Education

Jamie Marie Schlemmer,
Dayton
B.S.Educ. (Ohio University)
Education

Dan Raphael Schley,
Sacramento, CA
B.A. (University of California,
San Diego)
Psychology

David Charles Schneider,
Columbus
B.S.H.E.
*Public Policy and
Management*

Erin Margaret Schumaker,
Bowling Green, KY
B.A. (Hope College)
Communication

Sara Renee Schwalm,
Phoenix, AZ
B.A. (Arizona State University)
B.A. (Mesa Community
College)
*Slavic and East European
Studies*

Joshua Michael Sears,
Ventura, CA
B.A. (Brigham Young
University)
*Near Eastern Languages and
Cultures*

Amy Lynn Selby, Lakewood
B.A., M.A. (University of
Cincinnati)
*African-American and African
Studies*

Timothy Patrick Shannon,
State College, PA
B.S. (Pennsylvania State
University)
Geography

Jeonghwa Shin, Daejeon,
Korea
B.A., M.A. (Korea University)
Linguistics

Gregory Joseph Shonk,
Columbus
B.F.A.
Master's (Kent State
University)
East Asian Studies

Ali Gibran Siddiqui, Karachi,
Pakistan
B.S. (Lahore University)
History

Mary Anne Sims, Des
Moines, IA
Bachelor's (University of Iowa)
Music

Jennifer Lauren Skidmore,
The Woodlands, TX
B.A. (University of Texas at
Austin)
Education

Kevin Richard Slaten,
Bainbridge
B.A.
*East Asian Languages and
Literatures*

Ty Ling Smathers, Austin, TX
B.A. (University of Texas at
Arlington)
Education

Kristina Maria Soric, Mentor
B.A. (University of Toledo)
Spanish and Portuguese

Sally Ann Spitnale,
Cloverdale
B.S. (Bluffton University)
Education

Megan Springer, St. Joseph,
IL
B.S.H.E.
*Public Policy and
Management*

Kyle Adam Sprouse,
Bellefontaine
B.A.
Education

Brenda Ellen Staley, Glen
Iris, VIC, Australia
B.A. (Indiana University
Bloomington)
M.A. (University of Iowa)
Education

Angela Renee Stark,
Brunswick
B.A. (University of Dayton)
Education

Commencement Convocation, June 10, 2012

- Trent Taylor Steidley**, Foyil, OK
B.A. (Oklahoma State University)
Sociology
- John Stiles**, Hilliard
B.S.Arch. (Ball State University)
Public Policy and Management
- Jennifer Elizabeth Stone**, Solon
B.A. (University of Michigan, Ann Arbor)
Education
- Elizabeth Leigh Stoycheff**, Waterloo, IA
B.A. (University of Iowa)
Communication
- Sean S. Strader**, Clayton
B.A. (Kenyon College)
French and Italian
- Lauren Rose Strand**, Hinckley
B.A.
Women's Studies
- Fatona Suraya**, Purwosari, Indonesia
B.Educ. (Universitas Negeri Semarang)
Education
- Wai Yen Tang**, Kirkland, QC, Canada
B.A. (Concordia University)
Communication
- RoKia Marie Tanner**, Columbus
B.S. (Wright State University)
Education
- Kevin D. Teaford**, Racine
B.S. (University of Rio Grande)
Public Policy and Management
- Dain Howard Tepoel**, Rochester, MN
B.A. (Luther College)
Education
- Laura Lynn Thompson**, Grove City
B.A. (Houghton College)
Education
- Sarah Elizabeth Thompson**, Germantown
B.A. (Miami University Oxford)
Education
- Mengjing Tian**, Chongqing, China
Bachelor's (Macao Polytechnic Institute)
Education
- Nour Tiba**, Dublin
B.A.
Education
- Peter Christopher Tierney**, Madison, WI
B.A. (University of Wisconsin Madison)
East Asian Languages and Literatures
- Allison Leigh Trent**, Amherst
B.S. (Ohio University)
Speech-Language Pathology Program
- Mary Beth Trombold**, Upper Arlington
B.Bus.Adm. (Ohio University)
Public Policy and Management
- Chakir Underdown**, Dublin
B.A.
Latin American Studies
- Mao Houamoua Vang**, Lompoc, CA
B.A. (Stanford University)
Communication
- Emily Petray Vargas**, Dayton
B.A. (Ohio University)
Education
- Monica Vickers**, Columbus
B.A. (University of Pittsburgh)
Linguistics
- Melissa Ann Vondriska**, Sagamore Hills
B.A. (University of Notre Dame)
Education
- Chelsea Erin Voskuilen**, Bothell, WA
Bachelor's (Macalester College)
Psychology
- Kathryn Lee Walker**, Westlake
B.A.
Education
- Amanda Jean Waples**, Guelph, ON, Canada
B.A. (University of Texas at Austin)
M.C.R.P.
Education
- Sarah E. Wayne**, Farmington, MI
B.A. (Bowling Green State University)
Public Policy and Management
- Nadine Marie Weber**, Dublin
B.A. (Capital University)
Education
- Sophia Lynne Whitehouse**, Painesville
B.A. (Capital University)
Education
- Emily C. Wiggins**, Level Green, PA
B.S.Design
Industrial, Interior and Visual Communication Design
- Autumn Rashail Williams**, Toledo
B.A., M.C.R.P.
Public Policy and Management
- Jordan Amanda Wilson**, Urbana
B.A. (Gonzaga University)
Education
- Megan Lisa Wintermantel**, Canton
B.A. (Ohio University)
M.A. (Loyola Marymount University)
Public Policy and Management
- Andre Joseph Woeste**, Coldwater
B.A.
Education
- Angela Faith Wright**, Columbus
B.A. (San Diego State University)
Education
- Xiaoxi Wu**, Wuhan, China
B. Engr. (Wuhan University)
Philosophy
- Jill Evelyn Yavorsky**, Columbus
B.S.Bus.Adm.
Sociology
- Yanfei Yin**, Suzhou, China
B.A. (Wuhan University)
History of Art
- David J. Young**, Columbus
East Asian Languages and Literatures

Commencement Convocation, June 10, 2012

Kathryn L. Zeanah, Newark
B.A. (Kenyon College)
Education

Sarah Saccany Zeller,
Columbus
B.A. (Bowling Green State
University)
*Public Policy and
Management*

Liao Zhang, Yangquan, China
B.A. (Xiamen University)
*Slavic and East European
Studies*

Yun Zhang, Yantai, China
LL.B. (Peking University)
Sociology

Peter Vandiver Zunick, Hot
Springs, AR
B.A. (Hendrix College)
Psychology

**Master of Business
Administration**

Charles Adams, Columbus
B.A. (University of
Pennsylvania)
Business Administration

Jeremy C. Adams, Galloway
B.S. (DeVry Institute of
Technology)
Business Administration

Ankita Agarwal, Sitapur, India
B.Tech. (Indian Institute of
Technology Kanpur)
Business Administration

Gaurav Raj Agrawal,
Chhatarpur, India
Bachelor's (International
Institute of Information
Technology)
Business Administration

Phillip James Alexander,
Bronx, NY
B.A. (Duke University)
Business Administration

Jenna Catherine Algie,
Mason
B.A. (Capital University)
Business Administration

Amanda Elizabeth Altomari,
Pittsburgh, PA
B.S. (Gannon University)
Business Administration

Javier Alvarez Araya, San
Jose, Costa Rica
Licenciatura (Universidad
Latina de Costa Rica)
Business Administration

**Jennifer L. Alvarez-
Breckenridge**, Upper
Arlington
B.A. Journal., M.A.
Business Administration

Adam McBride Ashbrook,
Columbus
B.S.Bus.Ad. (Tulane
University of Louisiana)
J.D.
Business Administration

Matthew L. Balkenbusch,
Linn, MO
B.S. (Missouri State
University)
Master's (Washington
University in Saint Louis)
Business Administration

Gregory Charles Barkimer,
Columbus Grove
B.S., M.Educ.
Business Administration

Harold B. Bennett, Cleveland
B.S., M.B.A. (University of
Phoenix)
Business Administration

Brian K. Bishop, Springboro
B.S. (Michigan Technological
University)
Business Administration

William James Bittner,
Loveland
B.S.Mech.Eng. (University of
Dayton)
Business Administration

Charles Bogenberger,
Denver, CO
B.S.Mech.Eng. (University of
Colorado at Boulder)
Business Administration

Daniel P. Boggess,
Albuquerque, NM
B.F.A. (Miami University
Oxford)
Business Administration

Clinton Ammon Bowen IV,
Cookeville, TN
B.S.Bus.Ad. (Tennessee
Technological University)
Business Administration

Rachael Elizabeth Bowman,
Reynoldsburg
B.S. (Capital University)
Business Administration

Miebaka Patrick Braide,
Dublin, Ireland
B.S.Elec.Eng. (University of
Toledo)
Business Administration

Erika H. Braunginn, Madison,
WI
B.S. (University of Wisconsin-
Madison)
Business Administration

Jodi R. Breuer, Columbus
B.A. (Marquette University)
Business Administration

Daniel Bueno, Bogotá,
Colombia
Civil.Engr. (Pontificia
Universidad Javeriana)
Business Administration

Greggory Robert Burke, New
Albany
B.S.Bus.Ad.
Business Administration

Roy Robert Byrd, Knoxville,
TN
B.S.Bus.Ad. (University of
Tennessee, Knoxville)
Business Administration

Samantha E. Callas,
Massillon
B.S.Bus.Ad.
Business Administration

Aurelio Gaston Carrillo,
Gahanna
B.Bus.Ad., B.A. (Ohio
University)
Business Administration

Dean M. Carucci, Boston, MA
B.S. (Louisiana State
University at Alexandria)
Business Administration

Carlos Julien Casablanca,
Mayaguez, PR
B.S.Elec.Eng. (University of
Puerto Rico)
M.S. (Rensselaer Polytechnic
Institute)
Business Administration

Paul Henri Cataldo, Erie, PA
B.S.Aero.Astro.Eng.
Business Administration

Commencement Convocation, June 10, 2012

Sherry Shu Chan, Hilliard
B.S.
Business Administration

Ramanujam Chari, Dublin
B.Tech. (Nagarjuna University)
M.S. (Old Dominion
University)
Business Administration

Christopher David Chatfield,
Hilliard
B.A. (Otterbein College)
Business Administration

Amit Kumar Chatterjee,
Lewis Center
B.S. (University of North
Carolina at Charlotte)
M.D. (New York Medical
College)
Business Administration

Nameer Ahmed Chaudry,
Marion
B.A.
Business Administration

Chi-Hsien Chen, Taipei,
Taiwan, ROC
B.Bus.Adm. (National Taiwan
University)
Business Administration

**Palaniappan
Chinnakaruppan**,
Chennai, India
Bachelor's (Annamalai
University)
M.S. (University of Arkansas)
Business Administration

Hee Kyong Chon, Seoul,
Korea
B.A., Master's (Korea
University)
Business Administration

Robert Murphy Cleveland,
Pensacola, FL
B.A. (University of The South)
Business Administration

Shawn Andrew Cochran,
Lewis Center
B.S.Bus.Adm.
Business Administration

Braden James Competty,
Canton
B.S.
Business Administration

Jenice Contreras, Cleveland
B.A. (Capital University)
Business Administration

Thomas Francis Cosgrove,
Allendale, NJ
B.A. (Bucknell University)
Business Administration

Jonathan Robert Cox,
Bolivar
B.S.Bus.Adm.
Business Administration

Jessica Kathleen Cracolice,
Powell
B.S.Bus.Adm.
Business Administration

Esteban Crespo Batalla, San
José, Costa Rica
B.S.Mech.Eng. (Universidad
de Costa Rica)
Business Administration

Kevin Patrick Crowley,
Cincinnati
B.A.
Business Administration

Rema A. Daher, Willoughby
Hills
B.S.Bus.Adm.
Business Administration

Philip Joseph Dermody,
Saint Peters, MO
B.A. (Miami University Oxford)
Business Administration

**Christine Lynne Bunker
Deye**, Westerville
Bachelor's (Franklin
University)
Business Administration

Rakesh Dhaval, Ranchi, India
B.S., M.S. (Birla Institute of
Technology and Science)
M.S. (Indiana-Purdue
University)
Business Administration

Taner E. Dirama, Istanbul,
Turkey
B.S.Chem.Eng. (Bogazici
University)
M.S., Ph.D. (University of
Akron)
Business Administration

Sudhakar Rao Doddipatla,
Bryan
B.S.Bus.Adm.
Business Administration

Sean Edgar, Columbus
B.S. (Ohio University)
Business Administration

Elif Erol, Denali, Turkey
B.A.Honors (Bogazici
University)
Business Administration

Kyle B. Evans, Columbus
B.S.Elec.Cptr.Eng.
Business Administration

Thomas Franklin Ewing,
Akron
B.A.Journal., B.S.Bus.Adm.
Business Administration

Rami A. Farasin, Amman,
Jordan
B.S.Ind.Sys.Eng.
Business Administration

Nafeesa Fathima, Hyderabad,
India
B.Tech. (Indian Institute of
Technology Madras)
Business Administration

George Fayer, Amherst
B.S.Bus.Adm.
Business Administration

John Isaac Fjeldsted, Fruit
Heights, UT
B.S. (Brigham Young
University)
Business Administration

**William Constantine
Fotoples III**, Columbus
B.S. (University of Toledo)
Business Administration

Ryan William Gabel, Toledo
B.S.Bus.Adm. (Bowling Green
State University)
Business Administration

Adam Douglas Gale, Mason
B.S.Bus.Adm.
Business Administration

Scott Jared Gallaway,
Bloomington, IL
B.S. (University of Illinois at
Urbana-Champaign)
Business Administration

Garrett Thomas Gandee,
Columbus
B.A.
Business Administration

Joseph Rishi Gangaram,
Greenville, SC
B.S.
Business Administration

Commencement Convocation, June 10, 2012

Garima Garg, Delhi, India
B.Engr. (Manipal Institute of
Technology)
Business Administration

Jennifer Louise Garrett,
Panama City, FL
B.S. (Florida State University)
Business Administration

Jonathan W. Glass,
Columbus
B.S. (Ohio University)
Business Administration

Gregory Dwayne Glover,
Akron
B.S. (United States Naval
Academy)
Business Administration

Leanne Gluck, New York, NY
B.A. (City University of New
York, Bernard M. Baruch
College)
Business Administration

Michael Skilken Gold,
Columbus
B.A. (University of Michigan,
Ann Arbor)
M.A. (University of Minnesota,
Twin Cities)
Business Administration

Jaymes Granata, Reno, NV
B.S., M.D. (University of
Nevada - Reno)
Business Administration

Michael Charles Greulich,
Columbus
B.A. (Providence College)
Business Administration

Srinivas Gunturu, New
Albany
B.Engr. (Andhra University)
Postgrad.Dipl. (National
Institute of Training in
Industrial Engineering)
Business Administration

Robert Anthony Hall,
Gettysburg, PA
B.S. (Pennsylvania State
University)
Business Administration

Justin Ham, Columbus
B.S.Ind.Sys.Eng.
Business Administration

Bryan Hubert Hendriks,
Centerville, UT
B.A. (University of Utah)
Business Administration

Steve T. Henry, Dayton
B.S. (Wright State University)
Business Administration

Aaron Hickle, Erie, PA
B.Bus.Adm. (Kent State
University)
Business Administration

Michael Lee Higgins,
Proctorville
B.S.Bus.Adm.
Business Administration

Jamie Elizabeth Hillegass,
Atlanta, GA
B.S. (Vanderbilt University)
Business Administration

Leena S. Hiremath, Powell
Bachelor's, Master's (Karnatak
University)
Ph.D. (University of Pune)
M.Pub.Hlth.
Business Administration

Christopher Michael Hirsch,
Columbus
B.S.Aviation (Ohio University)
Business Administration

Benjamin Holland III,
Columbus
B.S. (Wake Forest University)
Business Administration

Kevin DeShaun Hollis,
Lansing, MI
B.S. (Tennessee State
University)
Business Administration

Erin Martina Holloway,
Cincinnati
B.S.Bus.Adm.
Business Administration

Morgan G. Hondros,
Westerville
B.S. (University of Kansas)
Business Administration

Jason Jay Hood, Lima
B.S.Bus.Adm. (Miami
University Oxford)
Business Administration

Bo Hou, Dalian, China
B.Bus.Adm. (Drury College)
Business Administration

Daniel Jordan Howard,
Cincinnati
B.S. (University of Cincinnati)
Business Administration

Daniel J. Huffman,
Loudonville
B.S.Bus.Adm.
Business Administration

Jerrilyn M. Huffman,
Loudonville
B.A. (Baldwin-Wallace
College)
Business Administration

Aaron Thomas Hughes, New
Vienna
B.Bus.Adm. (Morehead State
University)
Business Administration

Antonius P. Hurkmans,
Overloon, Netherlands
Diploma (Technical University)
Ph.D. (Sheffield Hallam
University)
Business Administration

You Jin Hwang, Kunsan,
Korea
B.S. (University of Kentucky)
Business Administration

Brian MacLeod Jennings,
Worthington
B.A. (Denison University)
D.O. (Ohio University)
Business Administration

Xuetao Ji, Beijing, China
B.S. (Nankai University)
Business Administration

Camilla M. Johnson,
Pittsburgh, PA
B.Bus.Adm. (University of
Kentucky)
Business Administration

Amélia Denise Jones,
Radcliff, KY
B.Bus.Adm. (University of
Kentucky)
Business Administration

Megha Joshi, Noida, India
B.Tech. (Jamia Millia Islamia)
Business Administration

Mert Kacmaz, Cincinnati
B.S.Ind.Sys.Eng. (Middle East
Technical University)
M.S. (University of Warwick)
Business Administration

Ahmet Kadioglu, Istanbul,
Turkey
B.S. (Sabanci University)
Business Administration

Commencement Convocation, June 10, 2012

David A. Kalman, Maumee
B.S. (University of Arizona)
Business Administration

Soo Yeoun Kang, Seoul,
Korea
Bachelor's (Hanyang
University)
Business Administration

Ryan Joseph Kato, Dublin
B.S.
Business Administration

Sean Christopher Kearney,
Cleveland
B.S. (Miami University Oxford)
Business Administration

Kiel Jameson Kennedy,
Worthington
B.S.Bus.Adm.
Business Administration

Yu Kyong Kim, Dublin
B.S.Bus.Adm.
Business Administration

Christopher Kimmet, New
Riegel
B.S. (Wright State University)
Business Administration

Brett William Kinkopf, Xenia
B.S.
Business Administration

Jason Timothy Knight,
Cincinnati
B.Bus.Adm. (Xavier
University)
Business Administration

Christopher A. Koenig,
Columbus
Bachelor's (Miami University
Oxford)
M.F.A. (University of North
Carolina School of the Arts)
Business Administration

Todd E. Kohl, Dresden
B.S. (Malone University)
Business Administration

Ashok Kumar, Solon
B.Engr. (University of
Calcutta)
Business Administration

Maria Landekhovskaya,
Moscow, Russia
B.S., M.S. (Peoples'
Friendship University of
Russia)
Business Administration

Mohammed Latif, Columbus
B.S. (DeVry Institute of
Technology)
Business Administration

Omkar M. Lele, Pune, India
B.Engr. (University of Pune)
M.S.
Business Administration

Michael Andrew Levy,
Armonk, NY
B.S.Bus.Adm. (Indiana
University Bloomington)
Business Administration

Michael Edward Lisavich,
Salem, NH
B.S.Mech.Eng. (Villanova
University)
Business Administration

Pamela Jane Lombardo,
Beavercreek
B.S.Elec.Cptr.Eng.
Business Administration

Jesse William Longoria,
Memphis, TN
Bachelor's (Duke University)
Business Administration

Christina Nicole LoPiccolo,
Cincinnati
B.S.Bus.Adm. (University of
Dayton)
Business Administration

Jonathan David Lowe,
Baltimore, MD
B.S.Bus.Adm. (University of
Maryland, College Park)
Business Administration

Bei Luo, Columbus
B.S.Cptr.Sci.Eng., Master's
(East China University of
Science and Technology)
Business Administration

Frederick Arthur Macaraeg,
Severna Park, MD
B.A. (Denison University)
Business Administration

John MacKinnon, Vernon
Hills, IL
B.S. (Heriot Watt University-
Scotland)
Ph.D. (University of
Saskatchewan)
Business Administration

Joseph Patrick Mahan,
Columbus
B.A.
Business Administration

Jeff Robert Manghillis,
Columbus
B.A.
J.D. (Harvard University)
Business Administration

**Qussai Mohammad
Marashdeh**, Columbus
B.S. (University of Jordan)
M.S., Ph.D.
Business Administration

Matthew Schlafly McCarthy,
St. Louis, MO
B.A. (Truman State University)
Business Administration

Charles F. McCluskey III,
Zanesville
B.S.Pharm. (Ohio Northern
University)
Pharm.D.
Business Administration

Patrick Joseph McConville,
Winston-Salem, NC
B.A. (Davidson College)
Business Administration

Ryan Michael McFadyen,
Pickerington
B.S.Educ.
Business Administration

Matthew McHenry, Columbus
B.Bus.Adm. (Ohio Dominican
University)
Business Administration

Mark E. Means, Pueblo West,
CO
B.A. (Southern Illinois
University at Edwardsville)
Business Administration

Prashant Mehta, Columbus
B.Engr. (University of Mumbai)
Business Administration

Saurin V. Mehta, Powell
B.Engr. (Gujarat University)
Business Administration

Ivan Wayne Miller, East
Wenatchee, WA
B.S. (Brigham Young
University)
Business Administration

Cameron Moore, Dublin
B.Bus.Adm. (University of
Kentucky)
Business Administration

Jared Lloyd Moran, Wichita,
KS
B.A. (Utah State University)
Business Administration

Commencement Convocation, June 10, 2012

- Candace Ann Morris**, Chino, CA
B.A. (University of Pennsylvania)
Business Administration
- Larry Murphy**, North Canton
B.S., M.S. (University of Akron)
Business Administration
- Nadine Trisha Nash**, Columbiana
B.Bus.Adm. (Kent State University)
Business Administration
- Nathaniel J. Osborn**, Leipsic
B.A.
J.D. (Capital University)
Business Administration
- Mark Charles Oswanski**, Toledo
B.S.Arch.
Business Administration
- Benjamin Thomas Owens**, Athens
Bachelor's (Carleton College)
Business Administration
- Seong Jun Park**, Seoul, Korea
B.Bus.Adm. (Chung-Ang University)
Business Administration
- Balraj Paul**, Parma
B.A.
Business Administration
- Brandon Elliott Perkins**, Columbus
B.S.Ind.Sys.Eng.
B.S. (DeVry Institute of Technology)
Business Administration
- Michelle Lynn Petrel**, Columbus
B.S. (Ohio University)
Business Administration
- Preston Pickett**, Columbus
B.A.
Business Administration
- Steven Derrick Porter**, Salt Lake City, UT
B.S. (Weber State University)
Business Administration
- Anish Prabhu**, Pune, India
B.Engr. (University of Pune)
Business Administration
- Chad A. Presley**, Cincinnati
B.A. (Miami University Oxford)
Business Administration
- Jane Pucossi**, Louisville, KY
B.S.Bus.Adm.
Business Administration
- Aaron Wesley Quinn**, Plymouth, MN
B.S. (United States Air Force Academy)
Business Administration
- Steven Glenn Rambo**, Maumee
B.S.Civil.Eng.
Business Administration
- Subhpradha Rangarajan**, Chennai, India
B.S. (University of Mumbai)
Master's (Madurai Kamaraj University)
Business Administration
- Laura M. Rath**, Cincinnati
B.S.Bus.Adm. (Miami University Oxford)
Business Administration
- Diptendu Ray**, Bareilly, India
B.Tech. (Motilal Nehru National Institute)
Business Administration
- Timothy N. Renner**, Venedocia
B.S.Bus.Adm. (University of Dayton)
Business Administration
- Colin Bradford Rice**, Cincinnati
B.S.Bus.Adm.
Business Administration
- Jeffrey D. Ricotta**, Rochester, NY
B.S. (Boston University)
Business Administration
- Michael A. Rosso**, North Canton
B.S. (Case Western Reserve University)
Business Administration
- Andrew J. Saunders**, Loveland
B.A.
Business Administration
- Daniel R. Schall**, Defiance
B.S.Bus.Adm. (University of Dayton)
Business Administration
- Richard Reinberger Secor**, Columbus
B.A. (Denison University)
Business Administration
- Priyanka Sen**, Columbus
B.Engr. (Bengal Engineering and Science University)
Business Administration
- Myung Soo Seo**, Seoul, Korea
B.S., Master's (Korea University)
Business Administration
- Eric J. Serenius**, Springboro
B.S., Master's (University of Louisville)
Business Administration
- Tamara A. Seringer**, Chagrin Falls
B.S. (Miami University Oxford)
Business Administration
- Thomas J. Seringer**, Chagrin Falls
B.S. (Miami University Oxford)
Business Administration
- Edouard Adrien Sevil**, La Tour de Salvagny, France
Master's (Ecole Superieure de Commerce de Nantes Atlantique)
Business Administration
- Christine Changyih Shaw**, Knoxville, TN
B.S.Bus.Adm. (University of Tennessee-Knoxville)
Business Administration
- Deepak Kanhaiya Lal Shukla**, Westerville
B.S. (University of Mumbai)
M.S. (Montana State University)
Business Administration
- Thomas Arthur Shumway**, Lewis Center
B.A.
Business Administration
- Manasa Singamsetty**, Columbus
B.Engr. (Visveswaraiah Technological University)
Business Administration
- Manpreet Singh**, Macedonia
B.Engr. (University of Delhi)
Business Administration

Commencement Convocation, June 10, 2012

Adam Emerson Sleeper,
Powell
B.S.Mech.Eng.
Business Administration

Amanda Nicole Smith,
Moreland Hills
B.A. (College of Wooster)
M.P.A.
Business Administration

Logan Joseph Smyth,
Vienna, VA
B.S.Bus.Adm. (Carnegie
Mellon University)
Business Administration

Lori Ann Snetsinger, Aurora
B.Bus.Adm. (Kent State
University)
Business Administration

Julie Sosa, Weslaco, TX
B.S.Bus.Adm.
Business Administration

Kaushik Srinivas, Bangalore,
India
B.Engr. (Visveswaraiiah
Technological University)
Business Administration

**Adam Christopher
Stegemann,** Lakefield, MN
B.S. (University of Minnesota,
Twin Cities)
Business Administration

Jason Michael Stein, Los
Angeles, CA
B.S.Bus.Adm.
Business Administration

Keith A. Stephens, Milan
B.S. (United States Air Force
Academy)
Business Administration

Michael Joseph Sullivan,
Marion
B.S. (University of Toledo)
M.D.
Business Administration

Brandon Lee Tackett,
Columbus
Bachelor's (Capital University)
Business Administration

Swapnil Sham Tambi,
Amravati, India
B.Engr. (University of Pune)
Business Administration

Michael James Tanner,
Haddon Township, NJ
B.A. (University of North
Carolina at Chapel Hill)
Business Administration

Jonathan Henry Theiss,
Hartville
B.S. (University of Akron)
Business Administration

Christopher James Thomas,
Columbus
B.S. (Vanderbilt University)
Business Administration

Zhenjiao Tian, Upper
Arlington
B.S. (Wuhan University)
M.S., Ph.D.
Business Administration

Sallie Ann Traxler, Columbus
Bachelor's, M.A. (Morehead
State University)
Business Administration

John Michael Tuck,
Waynesville
Bachelor's (Park University)
Business Administration

Catherine Emily Turner,
Glenmont
B.S.Bus.Adm. (Ohio Northern
University)
Business Administration

Cynthia K. Ulrich, Columbus
B.Educ. (Central Michigan
University)
Business Administration

Walter Alexander Valo,
Toledo
B.S.Bus.Adm.
Business Administration

Vijaya B. Varre, Lewis Center
B.Tech. (Kakatiya University)
Business Administration

Kaila Lorrell Walker,
Columbus
B.S. (University of Wisconsin-
Madison)
Business Administration

Hsu-Min Wang, Taipei,
Taiwan, ROC
Bachelor's (National Taipei
University)
Business Administration

Robyn Eryn Webb,
Brecksville
B.S.Bus.Adm. (Indiana
University Bloomington)
Business Administration

Eve Marie Wendzicki,
Columbus
B.Bus.Adm. (Baldwin-Wallace
College)
Business Administration

Sean Alexander Whalen,
Westerville
B.A.
Business Administration

Matthew Wingham, Tipp City
B.Bus.Adm., B.S.Comm. (Ohio
University)
Business Administration

Kelly Jane Witt, Sidney
B.A. (Otterbein College)
Business Administration

Timothy Joel Wolf, Upper
Arlington
B.S.Bus.Adm.
Business Administration

Carl Joseph Wolford,
Columbus
B.A.
Business Administration

Ajay K. Yadav, Azamagarn,
India
B.Engr. (Bangalore University)
Business Administration

Jinsoo Yang, Seoul, Korea
B.A., M.A. (Seoul National
University)
Business Administration

Nathanael Wynn Young,
Mowrystown
B.S.Mech.Eng.
Business Administration

Erika Zalany, Dublin
B.S.
Business Administration

Kathleen C. Ziegert,
Centerville
B.S. (Pennsylvania State
University)
Business Administration

Bryan Andrew Zmyslowski,
Grosse Pointe, MI
B.A. (Albion College)
Business Administration

Gregory Paul Zunkiewicz,
Findlay
B.S.Aviation (Purdue
University)
Business Administration

Dennis John Zurek, Seven
Hills
B.A.
Business Administration

Master of Business Logistics Engineering

Yao Fu, Zhengzhou, China
Bachelor's (Guangdong
University of Foreign
Studies)
*Business Logistics
Engineering*

Jun Ho Lee, Blacklick
Certificate (Beijing Language
and Culture University)
B.Engr. (Soong Sil University)
*Business Logistics
Engineering*

Chenkan Liu, Beijing, China
B.Engr. (University of Science
and Technology, Beijing)
*Business Logistics
Engineering*

Zitong Zhao, Taiyuan, China
Bachelor's (Shanxi University)
*Business Logistics
Engineering*

Xueyao Zhi, Shanghai, China
B.A. (Dongbei University of
Finance and Economics)
*Business Logistics
Engineering*

Master of City and Regional Planning

Timothy Russell Brown,
Springboro
B.A. (University of Dayton)
City and Regional Planning

Brady Paul Carlucci,
Ellsworth, NH
B.S. (Plymouth State College)
City and Regional Planning

Elizabeth Ann Colombo, St.
Louis, MO
B.A. (Xavier University)
City and Regional Planning

Denis Peter De Verteuil,
Powell
B.S.Arch.
City and Regional Planning

Alexis V. Dunfee, Port Clinton
B.A.
City and Regional Planning

Marianne Elizabeth Eppig,
Bratenahl
B.A. (Dartmouth College)
City and Regional Planning

Eric T. Fischer, Gahanna
B.A., B.S.
City and Regional Planning

Anna Patricia Garcia,
Centennial, CO
B.A.
City and Regional Planning

**Christopher Douglas
Germain,** Midland, MI
B.S. (Northern Michigan
University)
City and Regional Planning

Rachel Ann Grass, Navarre
B.S.Land.Arch.
City and Regional Planning

Patrick William Hewitt,
Warren
B.A. (Denison University)
City and Regional Planning

Adam Hill-Warren, Mansfield
B.A. (Ashland University)
City and Regional Planning

Jennifer Ryan Keidel,
Cincinnati
B.S.Civil.Eng.
City and Regional Planning

Donna H. Lee, Lorain
B.A.
City and Regional Planning

Melissa Sue Lindsjo,
Worthington
B.A. (Wittenberg University)
City and Regional Planning

Kyle Anthony May, Hilliard
B.S. (Ohio University)
City and Regional Planning

Zachary James Norwood,
Indiana, PA
B.A. (Indiana University of
Pennsylvania)
City and Regional Planning

Michael Anthony Novakov,
Madeira
B.A.
City and Regional Planning

Alan Brian O'Connell,
Madison
B.A. (Kent State University)
City and Regional Planning

Tristan James Osborn, Elk
Grove
B.A. (San Diego State
University)
City and Regional Planning

Jaime Antonio Pujol,
Columbus
Bachelor's (Florida Atlantic
University)
City and Regional Planning

Charles Allen Rayburn, Lima
B.F.A.
City and Regional Planning

John Marmo Rayburn,
Westerville
B.A.
City and Regional Planning

Justin D. Robbins, Columbus
B.S.Arch.
City and Regional Planning

Edward Louis Stockhausen,
Cleveland
B.A. (Xavier University)
City and Regional Planning

Benjamin Duane Willson,
Avon Lake
B.S.Land.Arch.
City and Regional Planning

Joseph Paul Wingenfled,
Lakewood
B.A. (Miami University Oxford)
City and Regional Planning

Miaoyun Zhou, Chengdu,
China
B.Engr. (Tianjin University)
City and Regional Planning

Master of Education

Jessie Gail Albaugh,
Columbus
B.S.H.E.
Education

Marcy Lee Arnold, Columbus
B.A.
Education

Commencement Convocation, June 10, 2012

Leslie Anne Auman, Dover
B.A.
Education

Nathan Scott Bachman,
Hilliard
B.A.
Education

Nicole Rhianna Bakaletz,
Hilliard
B.S.H.E.
Education

Taylor Breann Baker,
Portsmouth
B.A.
Education

Daniel Seth Bandman,
Columbus
B.A.
Education

**Benjamin Edward
Bartholomew**, Columbus
B.A.
Education

Kaitlin Marie Bauchmoyer,
Hilliard
B.A.
Education

Amelia Marie Baumgardner,
Washington, DC
B.A.
Education

Justin Thomas Beattie,
Dublin
B.A.
Education

Jordan B. Bohnlein, Findlay
B.A.
Education

Kyle Mahlon Bolser,
Hamilton
B.A.
Education

Eric Scott Border, McDonald
B.A.
Education

Kaytlin Marie Bortolani,
Worthington
B.A.
Education

Brianna Christine Bowman,
Wellington
B.S.H.E.
Education

Lauren Debra Braemer,
Pickerington
B.A.
Education

Carmen Angelina Brose,
Mount Victory
B.S.Educ.
Education

Ashley Marie Broshious,
Oregon
B.S.H.E.
Education

Christopher William Brown,
Potomac, MD
B.A.
Education

Emily Nell Brown, Upper
Arlington
B.A. (Xavier University)
Education

Michelle Alexandra Bruewer,
Hamilton
B.A.
Education

Patrick John Bultema,
Westerville
B.A.
Education

James Edward Burdin,
Columbus
B.A. (University of North
Carolina at Chapel Hill)
Education

**Chelsea Joann Joyce
Canterbury**, Columbus
B.A.
Education

Kristina Michelle Cassidy,
Worthington
B.S.H.E.
Education

Marilyn Melanie Chalfant,
Grove City
B.A.
Education

Tara Marie Chamberlain,
Franklin
B.S.H.E.
Education

Mala Chandrasekaran, New
Albany
B.S.Honors (University of
Waterloo)
Education

Kimberly Ann Chasteen,
Fairfield
B.S.H.E.
Education

Carmen Cecilia Clark,
Worthington
B.A.
Education

Matthew Taylor Clark, Upper
Arlington
B.A.
Education

Amanda Leigh Cohn,
Cleveland
B.A.
Education

Katelyn Ann Corrigan, North
Canton
B.S.H.E.
Education

Laura Elizabeth Crawford,
Mason
B.A.
Education

Jamie Leigh Creasy,
Gahanna
B.A.
Education

Elizabeth Michele Crites,
Delphos
B.S.Educ.
Education

Margaret Jean Crutcher,
Cincinnati
B.S.H.E.
Education

**Brittany Michelle
Cunningham**, Lima
B.S.Educ.
Education

Jamie Lynn Daily,
Spencerville
B.S.Educ.
Education

Derek Leland Danek,
Sagamore Hills
B.A.
Education

Lindsey Ann Danhoff, Attica
B.S.H.E.
Education

Stephanie Marie Davey,
Washington Court House
B.S.H.E.
Education

Commencement Convocation, June 10, 2012

Mary Katherine Day,
Cincinnati
B.S.H.E.
Education

Jenna Morgan Dear, Lima
B.S.Educ.
Education

Anna Marie DeChellis,
Massillon
B.A.
Education

Ronald Michael DeGregorio,
Toledo
B.A.
Education

Ning Deng, Guangzhou,
China
B.A. (Guangzhou University)
Education

**Kathryn Alice Rose
Dennison,** Worthington
B.S.H.E.
Education

Alexander John Densmore,
Strongsville
B.A. (Oberlin College)
Education

Danielle Sara Downie,
Canfield
B.S.H.E.
Education

Robin Nicole Durrough,
Harrison
B.S.H.E.
Education

David Joseph Dybowski,
Sylvania
B.A.
Education

Erica Rose Eagle, Hilliard
B.A.
Education

Kara Marie Edwards, Lima
B.A.
Education

Kristin Margaret Elliott, Ada
B.A.
Education

Limin Fang, Zhuhai, China
B.A. (Changchun University of
Science and Technology)
Education

Margaret Leanna Fehling,
Columbus
B.A.
Education

Abbey Elaine Fetter, Marion
B.S.H.E.
Education

David Henderson Fields,
Hilliard
B.A.
Education

Chauntelle K. Folds,
Columbus
B.A.-Journal.
Education

Ashley C. Folk, New
Lexington
B.S.Educ.
Education

Christina M. Foschia,
Northfield
B.A.
Education

Ellen Christine France,
Columbus
B.S.H.E.
Education

Daniel Joseph Frank,
Cincinnati
B.S.H.E.
Education

Brittany Michelle Funches,
Toledo
B.A.
Education

Kevin John Gacka, Lyndhurst
B.A.
Education

Linnea Elizabeth Gallo,
Columbus
B.A. (College of Wooster)
Education

Rachel Kathryn Gapa, Parma
Heights
B.A.
Education

Gina Marie Gehret, Anna
B.S.Educ.
Education

Katelyn Marie Gerding,
Ottawa
B.S.Educ.
Education

Elizabeth Anne Getz, Orrville
B.A.
Education

Christine Lillian Gilmore,
Hilliard
B.S.H.E.
Education

**Erica Faye Workman
Gonzales,** Columbus
B.A. (Wittenberg University)
M.A.
Education

Anne Marie Grabaskas,
Hubbard
B.S.H.E.
Education

Marisol Green, Kent
B.A. (Kent State University)
Education

Ryan Andrew Green,
Columbus
B.A.
Education

Sarah Elizabeth Grim, Tipp
City
B.S.H.E.
Education

Jessica Ann Grimes, Fairfield
B.A.
Education

Travis William Guggenbiller,
Celina
B.S.Educ.
Education

Angélica Milagros Gutiérrez,
Columbus
B.A. (Denison University)
Education

Tyler Solomon Halley, Powell
B.S.Bus.Adm.
Education

Susan Mary Halverson,
Apple Valley, MN
B.S.H.E.
Education

Kristen Marie Harman,
Pickerington
B.S.H.E.
Education

Mallory Jo Harper,
Springfield
B.A.
Education

Commencement Convocation, June 10, 2012

Molly Rose Harper, West
Chester
B.A.
Education

Ross Loman Hartley,
Pickerington
B.A.
Education

Katharine Joanne Helfond,
Columbus
B.S.H.E.
Education

Christina Ann Henger,
Casstown
B.A.
Education

Anna Jean Herman, Richfield
B.A.
Education

Dustin Andrew Hesseling,
Delphos
B.S.Educ.
Education

Katherine Mary Hickman,
Granville
B.A. (Denison University)
Education

Jason Matthew Hoehn, Lima
B.S.Educ.
Education

Joshua Samuel Holt,
Portsmouth
B.A.
Education

Dennis Wayne Ingle, Jr.,
Cincinnati
B.A.
Education

Kyle Leonard Isler, Canton
B.A.
Education

Joseph Ryan Jahnz, Lima
B.S.Educ.
Education

Drake Evan Jesse, Cortland
B.S.H.E.
Education

Daniel Juday, Columbus
B.A.
Education

Bryan Jeffrey Keller,
Columbus
B.A. (San Diego State
University)
Education

Alice Marie Kennedy,
Chagrin Falls
B.A.
Education

Kristin Nicole Kiaski,
Massillon
B.S.H.E.
Education

Casey Nicole Knick, Ansonia
B.A.
Education

**Stefanie Sara Florice
Knodel**, North Royalton
B.S.H.E.
Education

Eriny Ehab Kostandy, Asyut,
Egypt
B.A.
Education

Cody Lee Kramer, Harrod
B.S.Educ.
Education

Lindsay Diane Krone, North
Ridge
B.S.Agr.
*Agricultural and Extension
Education*

Carly Jean Kuehl,
Wapakoneta
B.S.Educ.
Education

Caitlin Jean Ladie, Columbus
B.A. (Capital University)
Education

Scott Christopher Laman,
St. Marys
B.S.H.E.
Education

Jennifer Lynn Lester, Hilliard
B.A.
Education

Morgan Marie Lester, Canal
Winchester
B.S.
Education

Jennifer Eva Li, Columbus
B.S.H.E.
Education

Megan Leigh Lobert,
Orlando, FL
B.A. (Florida State University)
Education

Brittany Mackowiak, Buffalo,
NY
B.A. (Niagara University)
Education

Mark Ryan Malcom,
Delaware
B.S.Educ.
Education

Julie Mae Markward, Ottoville
B.S.Educ.
Education

Elisabeth Ruth Marshall,
Hilliard
B.S.H.E.
Education

Chelsea Lynn Martin,
Bellefontaine
B.S.Educ.
Education

Ashlie Sarah Martindale,
Newark
B.A.
Education

Stacie Jo Martindill, Junction
City
B.S.Educ.
Education

Jamie Lee Martinson,
Fairfield Township
B.S.H.E.
Education

Laura Elizabeth Matthews,
Toledo
B.S.H.E.
Education

Andrew Scott Maurer, Lima
B.S.Educ.
Education

Rebecca Lynn Mayer,
Sarasota, FL
B.A. (University of Florida)
Education

Theresa Marie McCafferty,
Cleveland
B.S.H.E.
Education

Ashley Renee McElroy,
Wapakoneta
B.S.Educ.
Education

Commencement Convocation, June 10, 2012

Dawn Sue Mericle, Lima
B.A.
Education

Karmyn Renee Metzger,
Bexley
B.S.H.E.
Education

Daniel Allen Michael, Akron
B.A.
Education

Erin Diane Miller, Gahanna
B.S.H.E.
Education

**Alexandra Margaret Miller-
Shoulders**, Gahanna
B.A. (Kenyon College)
Education

Laura Daniella Molcut, North
Royalton
B.S.H.E.
Education

Elizabeth Mary Montgomery,
Troy
B.S.H.E.
Education

Ashley Lauren Moore,
Columbus
B.A. (Kent State University)
M.A.
Education

**Christopher Michael
Moynihan**, Wapakoneta
B.S.Educ.
Education

Neal Stephen Myers,
Columbus
B.A.
Education

Nicholas Patrick Neary,
Xenia
B.A.
Education

Laura Ann Nedorost,
Cleveland
B.S.H.E.
Education

Jason A. Newsome,
Columbus
B.A.
Education

Hannah Lee Nichols Sparks,
Olmsted Falls
B.A.
Education

Kristin Rose Nocero,
Cincinnati
B.A. (University of Cincinnati)
Education

Katelyn Elizabeth O'Connell,
Beavercreek
B.A.
Education

Meghan Nicole O'Connor,
Pickerington
B.S.Educ.
Education

Meghan O'Sullivan,
Skaneateles, NY
B.A. (State University of New
York at Binghamton)
Education

Jaden M. Overholt, Elida
B.S.Educ.
Education

Glenn Paul Peyton, Bellville
B.A. (University of Cincinnati)
Master's (Southern Baptist
Theological Seminary)
Education

Lindsey Jane Piening,
Minster
B.S.H.E.
Education

Rachel Sarah Pierce, Mount
Vernon
B.S.Educ.
Education

Angela Therese Piñeiro,
Columbus
B.A.
Education

Megan Renee Putman,
Blanchester
B.A.
Education

Anna M. Raines, Spencerville
B.S.Educ.
Education

Christopher Stephen Ray,
West Chester
B.A.
Education

Margaret Elizabeth Reeves,
Brecksville
B.S.H.E.
Education

Brian James Rethman, Anna
B.S.Educ.
Education

Amy Lynn Richardson,
Layton, UT
B.S.H.E.
Education

Aaron David Rothey,
Pittsburgh, PA
B.A.
Education

Jessica Marilyn Ryan,
Columbus
B.S.H.E.
Education

Adam Michael Savage, New
Albany
B.S.H.E.
Education

Megan Danielle Scheetz,
Massillon
B.A. (Wittenberg University)
Education

Gina M. Scheidegger,
Reynoldsburg
B.A.
Education

Devon Marissa Schlicher,
Simsbury, CT
B.A. (Bucknell University)
Education

Katie Lynn Schmidt,
Wheaton, IL
B.A.
Education

Eric Michael Schmitt,
Loveland
B.A.
Education

Johnathon T. Searfoss,
Upper Sandusky
B.S.H.E.
Education

Jamie M. Seger, Tipp City
B.A. (Wright State University)
*Agricultural and Extension
Education*

Gregory Louis Selner,
Hudson
B.A.
Education

Gretchen Ann Sipos, Medina
B.A.
Education

Barry Samuel Sokol, Dayton
B.S.H.E.
Education

Commencement Convocation, June 10, 2012

Kendra Marie Sowards,
Miamisburg
B.S.Bus.Adm.
Education

David Andrew Steel,
Cincinnati
B.A.
Education

Brittany Michelle Taylor, Port
Clinton
B.A. (University of Toledo)
Education

Joseph Clyde Taylor, Troy
B.A.
Education

William Anthony Tear, Mount
Vernon
B.S.Educ.
Education

Matthew Joseph Terrazzino,
Painesville
B.A.
Education

Christopher D. Thomas,
Liberty Township
B.A.
Education

Sarah Ellen Tidwell,
Centerville
B.S.H.E.
Education

Laura Ann Tiller, Delaware
B.A. (Heidelberg College)
Education

Nicholas Allen Twyman,
Pickerington
B.S.H.E.
Education

Sarah Jayne Verlaney,
Macedonia
B.A.
Education

Erica Ann Von Lohr, Lake
Zurich, IL
B.A.Journal.
Education

Sheri Lea Wagner, Edison
B.S.Civil.Eng.
Education

Chelsie René Webster,
Lexington
B.A.
Education

Benjamin Joseph Weinhold,
Columbus
B.A.
Education

**Danielle Kristin Marie
Weinstein,** Las Vegas, NV
B.A.
Education

Meredith Lee Wentz, Anna
B.S.H.E.
Education

David Andrew White, Marion
B.A.
Education

Christie Elaine Wilkins,
Maumee
B.S.H.E.
Education

Tanya Maria Wilson,
Granville
B.A. (University of Cincinnati)
Education

**Margaret Cecelia
Wingenfeld,** Richfield
B.S.H.E.
Education

Abbey L. Wood, Westerville
B.A.Journal.
Education

Hollis Anne Wood, Delaware
B.S.Educ.
Education

Jeremy Woodard, Arlington
B.S.Educ.
Education

Kristy Alyssa Yeckley,
Willoughby Hills
B.A.
Education

Sara Marie Zaborski, Toledo
B.S.H.E.
Education

Regina Kay Zornes, Warsaw
B.S.Educ.
Education

**Master of Environment
and Natural Resources**

Philip Anthony DeSenze,
Wellsville
B.A.
*Environment and Natural
Resources*

Robert Michael Fitchko,
Columbus
B.S., M.B.A. (Ohio University)
M.S. (Old Dominion
University)
*Environment and Natural
Resources*

Lauren Alexis Kleinman,
Wadsworth
B.S.Bus.Adm. , M.A.
*Environment and Natural
Resources*

Hillary Nicole LeBail, Dublin
B.S.Bus.Adm.
*Environment and Natural
Resources*

Joseph B. Lowe, Columbus
B.A.
*Environment and Natural
Resources*

David Timothy Poole,
Lancaster
B.S.Arch. (Zane State
College)
Bachelor's (Ohio University)
*Environment and Natural
Resources*

Ian Sione Wright, Oren, UT
B.A. (Brigham Young
University)
*Environment and Natural
Resources*

Elissa Kay Yoder, Iowa City,
IA
B.S. (Colorado State
University)
*Environment and Natural
Resources*

Master of Fine Arts

Erik Bradley Abbott-Main,
Grand Blanc, MI
B.S. (Eastern Michigan
University)
Dance

Tory William Adkisson,
Apple Valley, CA
B.A. (University of California,
Los Angeles)
English

Lindsay Brooke Beach,
Knoxville, TN
B.F.A. (University of
Tennessee-Knoxville)
*Industrial, Interior and Visual
Communication Design*

Commencement Convocation, June 10, 2012

Alex Boyles, Columbus
B.A. (California State
University, Long Beach)
Theatre

Dante Rasheed Brown,
Powhatan, VA
B.A. (Wesleyan University)
Dance

Molly Elizabeth Bryant,
Columbus
B.S. (Bowling Green State
University)
*Industrial, Interior and Visual
Communication Design*

Phyllis Amanda Byars,
Columbus
B.F.A. (University of
Massachusetts Amherst)
Dance

Ashley Anne Caveda,
Indianapolis, IN
B.A. (Butler University)
English

Clayton Adam Clark, Fenton,
MO
B.A. (DePauw University)
English

Allison C. Davis, Youngstown
B.A. (University of Cincinnati)
English

Alexis Marie Del Sol,
Ringwood, NJ
B.S.Civil.Eng. (Stevens
Institute of Technology)
Dance

Brittney Lee Denham,
Gillette, WY
B.A. (Art Institute of Colorado)
Art

James Matthew Ellenberger,
Chicora, PA
B.A. (Allegheny College)
English

Asha Zoe Falcon, Juneau,
Alaska
B.F.A. (California College of
the Arts)
English

Rebecca Marie Fox-Gieg,
Huntington, WV
B.A. (Marshall University)
English

Benjamin Richard Glass,
Wilmington
B.A. (Union University)
English

Ashley Rae Kobza, David
City, NE
B.A. (University of Nebraska)
Theatre

Lois Mei-En Kwa, Cincinnati
B.A.
English

Mary Hannah Langhoff,
Columbus
B.S. (Truman State University)
English

Fiona Jane Lundie, Saratoga,
CA
B.A. (Dartmouth College)
Dance

Victoria Hope Matsos,
Columbus
B.A. (Hillsdale College)
Theatre

Kevin John McClatchy,
Havertown, PA
B.A. (Washington and Lee
University)
Theatre

Moopi Mothibeli,
Vereeniging, South Africa
B.Tech (Tshwane University of
Technology)
Theatre

**Divya Nagarathinam
Shenbaga Murthy**,
Jamnagan, India
B.S.Arch. (University of
Mumbai)
Theatre

Eric Albert Nordstrom,
Columbus
B.A. (Sarah Lawrence
College)
Dance

Derek Adan Palacio,
Columbus
B.A. (College of The Holy
Cross)
English

**Molly Martha Ann Elizabeth
Patterson**, St. Louis, MO
B.A. (Carleton College)
English

Jennifer Gorman Patton,
Dublin
B.A. (Tulane University of
Louisiana)
English

Charlesanne Rabensburg,
Bastrop, TX
B.A. (University of Houston)
Theatre

**Bruno Barbosa Rodrigues
Ribeiro**, Rio de Janeiro,
Brazil
B.S. (University of Rio de
Janeiro)
M.B.A. (Fundação Getulio
Vargas)
*Industrial, Interior and Visual
Communication Design*

William Calvin Riley,
Columbus
B.A. (DePauw University)
English

Ibsen Rego Santos,
Terresopolis, Brazil
B.A. (Weber State University)
Theatre

Martin A. Savolskis, Munhall,
PA
B.F.A. (Clarion University of
Pennsylvania)
Theatre

Rashana Perks Smith,
Columbus
B.F.A. (University of Texas at
Austin)
Dance

Alex Bennett Streiff,
Wildwood, MO
B.A. (University of Missouri-
Columbia)
English

Thao P. Thai, Columbus
B.A. (Florida State University)
M.A. (University of Chicago)
English

Gabriel Robert Urza, Reno,
NV
B.A. (University of Nevada -
Reno)
English

Alison Nicole Vasquez, San
Antonio, TX
B.A. (University of Northern
Colorado)
Theatre

Brandon Matthew Whitacre,
Bloomington, IN
B.S. (Eastern Oregon
University)
M.A. (Ball State University)
Art

Commencement Convocation, June 10, 2012

Abigail Lynn Zbikowski,
Cherry Hill, NJ
B.F.A. (Temple University)
Dance

Aaron Michael Zook,
Columbus
B.A. (University of Central
Florida)
Theatre

**Master of Health
Administration**

Karen Patricia Ambrose,
Westlake
B.S.Alld.Hlth.Prof.
*Health Services Management
and Policy*

Matilde Paola Arroyo, Oak
Ridge, TN
B.S. (University of Tennessee-
Knoxville)
*Health Services Management
and Policy*

Lawrence Baylis, Bexley
B.S.Biomed.Eng. (Marquette
University)
*Health Services Management
and Policy*

David William Benner,
Suffield
Pharm.D. (Lake Erie College
of Osteopathic Medicine
and Pharmacy)
*Health Services Management
and Policy*

Laura Elizabeth Bloch, Saint
Cloud, MN
B.A. (College of Saint
Benedict)
*Health Services Management
and Policy*

Amanda Kay Bryson, Fairfax
Station, VA
B.S.Bus.Adm.
*Health Services Management
and Policy*

Mehdi Dastrange, Storm
Lake, IA
B.A. (Saint Olaf College)
*Health Services Management
and Policy*

Claudia A. Dome, Sabina
B.A., Au.D.
*Health Services Management
and Policy*

Thomas Stanley Flegler,
Okemos, MI
B.A. (Michigan State
University)
*Health Services Management
and Policy*

Philip Krohn Gulck, San
Diego, CA
B.S. (United States Air Force
Academy)
*Health Services Management
and Policy*

Ryan Patrick Hackett,
Youngstown
B.S.Pharm.Sci.
*Health Services Management
and Policy*

Carla Marie Hill, Youngstown
B.Bus.Adm. (Youngstown
State University)
*Health Services Management
and Policy*

Naomi Deborah Makni,
Worthington
B.S.Alld.Hlth.Prof.
*Health Services Management
and Policy*

Elijah Aaron Meyer, Sardinia
B.S.Bus.Adm.
*Health Services Management
and Policy*

David Boone Muhlestein,
Bountiful, UT
B.A. (Brigham Young
University)
J.D.
*Health Services Management
and Policy*

Andrew David Cornwell Ohl,
Garrettsville
B.A. (Miami University Oxford)
*Health Services Management
and Policy*

Severin Marcel Pouly,
Orrville
B.A. (College of Wooster)
*Health Services Management
and Policy*

Nidhi Ravi Punja, Mumbai,
India
B.S.
*Health Services Management
and Policy*

Preethy Rangan, Richmond,
VA
B.A. (Case Western Reserve
University)
*Health Services Management
and Policy*

Ramya Rao, Lewis Center
B.S.Alld.Hlth.Prof.
*Health Services Management
and Policy*

Justin Robert Rubbo, Irwin,
PA
B.S. (Gettysburg College)
*Health Services Management
and Policy*

Sara Samson, Baltimore, MD
B.S. (Towson University)
*Health Services Management
and Policy*

Leah Jean San Agustin, La
Habra, CA
B.A. (University of California,
San Diego)
*Health Services Management
and Policy*

Wesley Allen Serafin, Dublin
B.S.Alld.Hlth.Prof.
*Health Services Management
and Policy*

Christopher Joseph Volpe,
Columbus
B.F.A., M.Pub.Hlth.
*Health Services Management
and Policy*

Tyler Evan Winslow,
Gahanna
B.A.
*Health Services Management
and Policy*

Paige Bronson Young,
Carmel, IN
B.A. (Denison University)
M.Pub.Hlth.
*Health Services Management
and Policy*

Kimberly Rose Zeller, New
Philadelphia
B.S. (Ohio University)
*Health Services Management
and Policy*

**Master of Labor and
Human Resources**

Melissa A. Becker, Sylvania
B.A.
Labor and Human Resources

Commencement Convocation, June 10, 2012

- Sarah Elizabeth Blocker**,
Anderson Township
B.S.
Labor and Human Resources
- Sarah Pauline Bloom**,
Columbus
B.A. (Miami University Oxford)
Labor and Human Resources
- Rachel Lynn Brokaw**,
Vandalia
B.A. (Ohio University)
Labor and Human Resources
- Garren E. Cabral**, Huber
Heights
B.A. Journal.
Labor and Human Resources
- Yajing Cai**, Zhangzhou, China
Bachelor's (Guangdong
University of Foreign
Studies)
Labor and Human Resources
- Lisa Carpinone**, Oakdale, NY
B.A., B.S. (State University of
New York at Binghamton)
Labor and Human Resources
- Shaun N. Crisler**, Chicago, IL
B.S., M.S. (Northern Illinois
University)
Labor and Human Resources
- Eric J. Dosch**, Sioux Falls,
SD
B.A. (University of Sioux Falls)
Labor and Human Resources
- Katherine Jane Eyre**,
Columbus
B.A.
Labor and Human Resources
- Stacey Noelle Falardeau**,
Grove City
B.S. Bus. Adm.
Labor and Human Resources
- Timothy Robert Fiorilli**,
Solon
B.S. Bus. Adm.
Labor and Human Resources
- David Joshua Flam**, Boca
Raton, FL
B.S. Educ.
Labor and Human Resources
- Shi Fu**, Zhejiang Province,
China
Bachelor's (University of
International Business and
Economics)
Labor and Human Resources
- Shawn Michael Henderson**,
Bethel
B.A.
Labor and Human Resources
- Kim Alan Hill, Jr.**, Fenton, MI
B. Bus. Adm. (Eastern Michigan
University)
Labor and Human Resources
- Priya Jhangiani**, Dublin
B.S. Bus. Adm.
Labor and Human Resources
- Jennifer M. Ketner**, Bowling
Green
B.S. Bus. Adm.
Labor and Human Resources
- Wesley David Lin**, Potomac,
MD
B.A.
Labor and Human Resources
- Sarah Briarly Marsden**,
Hudson
B.S. Bus. Adm.
Labor and Human Resources
- Amanda Anne Matousek**,
Cleveland
Labor and Human Resources
- Kaci Lenai Newman**,
Columbus
B.A. (University of California,
Riverside)
M.A.
Labor and Human Resources
- Caitlyn Adriana Riederer**,
Columbus
B. Bus. Adm. (University of New
Mexico)
Labor and Human Resources
- Emily Elizabeth Rohn**,
Beverly Hills, MI
B.A. (Kalamazoo College)
Labor and Human Resources
- Courtney Labenne Sanna**,
Fremont
B.A. (Pennsylvania State
University)
Labor and Human Resources
- Micaela Jean Savage**,
Worthington
B.A.
Labor and Human Resources
- Amber Kay Stephens**,
Amanda
B.A. Journal.
Labor and Human Resources
- Rebecca Lee Stephens**,
Cincinnati
B.A.
Labor and Human Resources
- Terah James Stewart**,
Columbus
B.A., M.A.
Labor and Human Resources
- Dana Alyse Wagner**,
Bloomfield Hills, MI
Labor and Human Resources
- Tong Wang**, Sping, Jilin,
China
B.A. (Xi'an International
Studies University)
Labor and Human Resources
- Xuan Wang**, Qingdao,
Shandong, China
B.A., Master's (Jinan
University)
Labor and Human Resources
- Shanshan Xu**, Yangjiang,
China
B.A. (South China Agricultural
University)
Labor and Human Resources
- Xiaoyi Xue**, Yantai, China
Bachelor's (University of
International Business and
Economics)
Labor and Human Resources
- Kathryn Anne Yellig**, Canal
Fulton
B.S. Bus. Adm.
Labor and Human Resources
- Sultan Sevengul Yildirim**,
Adana, Turkey
B.S (Istanbul University)
Labor and Human Resources
- Xiaozhou Zhou**, Shanghai,
China
Bachelor's (Shanghai
International Studies
University)
Labor and Human Resources
- Rebecca Ann Zurek**,
Syracuse, NY
B.A. (State University of New
York College at Cortland)
Labor and Human Resources

**Master of Landscape
Architecture**

Gulsah Bilge, Konya, Turkey
Bachelor's (Cukurova
University)
Landscape Architecture

Abigail Hanna Downs,
Perrysburg
B.A.
Landscape Architecture

Nicholas Gotthardt,
Westerville
Bachelor's (University of
Cincinnati)
Landscape Architecture

Jesse Glenn Noel Hartman,
Richmond, IN
Bachelor's (University of
Cincinnati)
Landscape Architecture

Kirk Henry Hiatt, Crystal
Lake, IL
B.F.A. (Minneapolis College of
Art and Design)
Landscape Architecture

Yushi Li, Jiangyan, China
Bachelor's (Nanjing Normal
University)
Landscape Architecture

Ethan James McGory,
Columbus
B.A. (Denison University)
Landscape Architecture

Daniel Steven Meier,
Cincinnati
B.A. (Ohio University)
Landscape Architecture

James George Melka,
Oakland Park, IL
B.S. (University of Illinois at
Urbana-Champaign)
Landscape Architecture

Jaime Antonio Pujol,
Columbus
Bachelor's (Florida Atlantic
University)
Landscape Architecture

Michael J. Reder, Cuyahoga
Falls
B.S.Bus.Adm. (Kent State
University)
B.S.Agr.
Landscape Architecture

John Clifford Rosenberger,
Guilfordland, NY
Bachelor's (State University of
New York College of
Environmental Science and
Forestry)
Landscape Architecture

Michael Trajan Todoran,
Columbus
B.F.A. (University of Nevada,
Las Vegas)
Landscape Architecture

Sarah Jane Von Lehman,
Cincinnati
B.S. (University of Vermont)
Landscape Architecture

Master of Music

Timothy William Berens,
Waynesville
Bachelor's (University of
Cincinnati)
Music

Hyunhee Byun, Seoul, Korea
B.Mus. (Sookmyung Women's
University)
Music

**Tyrone Alexander Clinton,
Jr.**, Brooklyn, NY
B.A. (Morehouse College)
Music

Matthew Paul Dockendorf,
Minneapolis, MN
B.Mus. (University of
Minnesota, Twin Cities)
Music

Aaron James Given,
Columbus
B.Mus.Ed. (University of
Northern Colorado)
Music

John Charles Gorman,
Loveland
B.Mus. (Miami University
Oxford)
Music

Jaime Nicole Hartzell,
Defiance
B.Mus.
Music

Rachel Haug, Winona, MN
B.A. (Luther College)
Music

Stephanie J. Kunz, Mansfield
B.Mus.Ed.
Music

Soo Jung Lee, Columbus
B.Mus. (Chugye University for
the Arts)
M.Mus. (Florida State
University)
Music

Sarah Christine Levering,
Chesapeake, VA
B.A. (Wingate College)
Music

Brandon Lee Moss,
Parkersburg, WV
Bachelor's (Otterbein College)
M.S. (Drexel University)
Music

Aaron Jeffery Paige,
Eastpointe, MI
B.A. (Morehouse College)
Music

Robert Shane Paul, Arcadia,
FL
B.F.A. (Stetson University)
Music

Carly Jeane Scranton,
Mifflinville, PA
B.S. (State University of New
York at Fredonia)
Music

Talia Ann Turnbull, Corvallis,
OR
B.Mus. (University of Oregon)
Music

**Master of Occupational
Therapy**

Jonathan L. Chennault,
Cleveland
B.S.Ald.Hlth.Prof.
*Health and Rehabilitation
Sciences*

Elizabeth Anne Crabill,
Urbana
B.S.Ald.Hlth.Prof.
*Health and Rehabilitation
Sciences*

Christopher Robert Miller,
Columbus
B.A.
*Health and Rehabilitation
Sciences*

Master of Public Administration

Steven Grant Adams,
Bountiful, UT
B.S. (Weber State University)
Public Policy and Management

Nicole Lorraine Bent, Hilliard
B.A. (Miami University Oxford)
Public Policy and Management

Danielle Marie Borrer,
Columbus
B.S. (Vanderbilt University)
Public Policy and Management

Erika H. Braunginn, Madison, WI
B.S. (University of Wisconsin-Madison)
Public Policy and Management

Christopher Adam Brunner,
Pittsburgh, PA
B.A. (Pennsylvania State University)
Public Policy and Management

Leighton Andrew Buntain,
Canton
B.A. (University of Calgary)
Public Policy and Management

Andrew Charlton, Tiffin
B.A. (College of Wooster)
Public Policy and Management

Melanie Miu Kin Cheng,
Columbus
B.A.
Public Policy and Management

Gail L. Clendenin, Columbus
B.A. (Ohio University)
Public Policy and Management

Sheila Goldie Coleman,
Dayton
B.S. (Brigham Young University)
Public Policy and Management

Erik Davis, Wadsworth
B.A. (Heidelberg College)
Public Policy and Management

Jiayin Di, Fuding, China
LL.B., Bachelor's (Shanghai University of Finance and Economics)
Public Policy and Management

Brittany Erin Falkowski,
Madeira
B.A. (Miami University Oxford)
Public Policy and Management

Garyn Shaun Greene,
Louisville
B.F.A. (Walsh University)
Public Policy and Management

Ahmad Medhat Hassan,
Cleveland
B.A.
Public Policy and Management

Haley Colleen Kadish, Santa Fe, NM
B.Bus.Adm. (University of Texas at Austin)
Public Policy and Management

Kevin M. Kilbane, Columbus
B.A.
Public Policy and Management

Lingzhi Li, Yibin, China
Bachelor's (Chengdu Institute)
Public Policy and Management

Yunzhu Liu, Wuhan, China
LL.B. (Renmin University of China)
Public Policy and Management

Patrick James Manley,
Columbus
B.A. (Miami University Oxford)
Public Policy and Management

Dennis William Mawhirter,
Columbus
B.A.
Public Policy and Management

Alex Parker Nelson, Madeira
B.A. (State University of New York College at Potsdam)
Public Policy and Management

Eric Christopher Rosso,
Columbus
B.A. (University of Akron)
Public Policy and Management

Lauren Rummel, Cortland
B.S. (Miami University Oxford)
Public Policy and Management

Andrew J. Saunders,
Loveland
B.A.
Public Policy and Management

Erin Elise Scott, Gahanna
B.S. (Ohio University)
Public Policy and Management

Daniel Strasser, Dublin
B.A. (Skidmore College)
Public Policy and Management

Yan Xu, Shijiazhuang, China
B.S. (Beijing Normal University)
Public Policy and Management

Master of Public Health

Shawna Tracy Abrams,
Mount Vernon
B.S.Agr., D.V.M.
Public Health

Christina Adele Athas,
Edison, NJ
B.S.Educ.
Public Health

Lyndsay Nerissa Bottichio,
Huntington, IN
B.S.
Public Health

Mary Elizabeth Brockson,
Powell
B.S.Agr.
Public Health

Benjamin Richard Broder-Oldach, Cincinnati
B.A. (University of Maryland, College Park)
Public Health

Feier Cheng, Oxford
B.A. (Miami University Oxford)
Public Health

Commencement Convocation, June 10, 2012

Melissa Yu-Ann Cheung,
Columbus
B.S.
Public Health

Jeannie Marie Danker,
Powell
B.S.Alld.Hlth.Prof.
Public Health

Emily E.C. Deshaies,
Columbus
B.S. (Heidelberg College)
Public Health

John Chidozie Ejezie,
Columbus
Pharm.D. (Virginia
Commonwealth University)
Public Health

Jennifer Lauren Freeman,
Watkinsville, GA
B.S. (Clemson University)
Public Health

Stephanie L. Fyffe, Bremen
B.S.Nurs. (Capital University)
Public Health

John Timothy Gallagher,
Cleveland
B.S. (Cleveland State
University)
Public Health

Danielle Grospitch, Delaware
B.S.
Public Health

Carley Hartings, Celina
B.S.Alld.Hlth.Prof.
Public Health

Elizabeth Ann Hente,
Cincinnati
B.A. (University of Dayton)
Public Health

Keith Thomas Hustak,
Caledonia, MI
B.S. (Eastern Kentucky
University)
M.S. (Wayne State University)
Public Health

Ananya Jena, North Canton
B.S.
Public Health

Gregory Paul Kolovich,
Concord
B.S. (Georgia Institute of
Technology)
M.D.
Public Health

Mira Shabad Krivoshey,
Columbus
B.A. (Barnard College)
Public Health

Chris J. LaLonde, Johnstown
B.S. (University of Michigan,
Ann Arbor)
Public Health

Joel Daniel Larma, Omaha,
NE
B.S., M.D. (Tulane University
of Louisiana)
Public Health

Gregory Lesinski, Blacklick
B.S. (Bowling Green State
University)
Ph.D. (Medical College of
Ohio)
Public Health

Kristen Kathleen Mallory,
Cincinnati
B.S.Alld.Hlth.Prof. (Miami
University Oxford)
Public Health

Tricia Matz, Fort Wayne, IN
B.S. (Ashland University)
Public Health

Ebony Michele Merritt,
Westerville
B.A. (Case Western Reserve
University)
Public Health

Jennifer S. Millette,
Cincinnati
B.S., D.V.M.
Public Health

Alison Joy Nolte, Westerville
B.S. (High Point University)
Public Health

Emily Rachael Nurre,
Cincinnati
B.S.
Public Health

Eunyoung Park, Upper
Arlington
B.S., M.S. (Yonsei University)
Public Health

Jill Anne Raudabaugh,
Dublin
B.S.Cptr.Info.Sci.
Public Health

Katherine B. Rybka, Waldorf,
MD
B.S. (University of Maryland,
College Park)
Public Health

William Daniel Saluke,
Dayton
B.S.Bio. (Ohio University)
Public Health

Angela Marie Schmillen,
Melbourne, FL
B.S., D.V.M. (University of
Florida)
Public Health

David Michael Swenson,
Idaho Falls, ID
B.S. (Brigham Young
University)
Public Health

Tiera Torres, Columbus
B.S. (Brigham Young
University)
Public Health

Kathryn May Tunstall,
Columbus
B.S.Alld.Hlth.Prof.
Public Health

**Thomas Andrew Van
Houten,** Columbus
B.S. (Baptist Bible College and
Seminary)
Public Health

Hadil Yousef, Dublin
B.S. (Al-Quds University)
Public Health

Master of Science

Stevie Ann Peirano Adams,
New Albany
B.S.Nurs. (Otterbein College)
Nursing

Neeraj Ravindra Agarwal,
Nasik, India
B.S.Mech.Eng.
Mechanical Engineering

Warren Tyler Agner,
Rushsylvania
B.S.Agr.
*Agricultural and Extension
Education*

Damoun Ahmadi Khatir, Los
Angeles, CA
B.S. (Khajeh Nasir Toosi
University of Technology)
M.S. (Sharif University of
Technology)
*Electrical and Computer
Engineering*

Commencement Convocation, June 10, 2012

Ziyad Duleim Al-Qahtani,
Jubail, Saudi Arabia
B.S.Elec.Cptr.Eng.
*Electrical and Computer
Engineering*

Saif Abdulmohsen S. Alsaif,
Riyadh, Saudi Arabia
Bachelor's (King Saud
University)
*Electrical and Computer
Engineering*

**Mohammed Faham M.
Alsolami,** Saudi Arabia
B.S. (King Abdul Aziz
University)
*Electrical and Computer
Engineering*

Javier Alvarez Araya, San
Jose, Costa Rica
Licenciatura (Universidad
Latina de Costa Rica)
*Agricultural, Environmental
and Development
Economics*

Jairo Manuel Alza, Trujillo,
Peru
B.S.Civil.Eng.
Civil Engineering

Peter Amaya, Worthington
Bachelor's (University of
Dayton)
Civil Engineering

Kelly M. Ambrose, Cincinnati
B.S.Nurs.
Nursing

Eric Wayne Amstutz,
Pandora
B.S.Nurs.
Nursing

Eric Robert Anderson, Cold
Spring, KY
Bachelor's (University of
Kentucky)
Physics

Claudia Lorena Araya Salvo,
Santiago, Chile
B.S. (Pontifical Catholic
University of Chile)
Astronomy

David Joseph Arcilesi,
Sandy, UT
B.S.Physics., Bachelor's
(University of Utah)
Nuclear Engineering

Karen Jane Argabright,
Jackson Center
B.S.Agr.
*Agricultural and Extension
Education*

Amanda Gaynor Ashley,
Utica, NY
B.S. (Rensselaer Polytechnic
Institute)
D.D.S. (University of
Pennsylvania School of
Dental Medicine)
M.Educ. (University of
Pennsylvania)
Dentistry

Kelsey Renee Askins, Fort
Jennings
B.A.
Nursing

Elizabeth Nancy Atkinson,
Barnesville
B.S.Ald.Hlth.Prof.
Nursing

Brittney Bailey, Upper
Arlington
Bachelor's (Messiah College)
Statistics

Susan M. Bailey, Williamsport
B.S.Nurs.
Nursing

Kevin Baird, Worthington
Bachelor's (Ohio University)
B.S.Civil.Eng.
Civil Engineering

Surya Baktiono, Jakarta,
Indonesia
B.S. (Case Western Reserve
University)
*Electrical and Computer
Engineering*

**Jennifer Casimiro
Balingcongan,** Columbus
B.S.Nurs.
Nursing

Philip N. Bastian, Jr., Hilliard
B.S. (Brigham Young
University)
Vision Science

David William Benner,
Suffield
Pharm.D. (Lake Erie College
of Osteopathic Medicine
and Pharmacy)
Pharmaceutical Sciences

Hannah Marie Bey, St. Paris
B.S., M.S.
Nursing

Scott R. Biddlestone,
Columbus
B.S. (Rose-Hulman Institute of
Technology)
*Electrical and Computer
Engineering*

Angela Marie Black, Granville
B.S.Nurs. (West Virginia
University)
Nursing

Emily Renee Blackmore, Van
Wert
B.A. (Ohio Wesleyan
University)
Nursing

Stephanie Marie Brader,
Canton
B.A. (Ohio Wesleyan
University)
Nursing

Kelsie Ann Bredon,
Columbus
B.S.Nurs. (Kent State
University)
Nursing

Jodi Lynn Brinkman,
Glandorf
B.S.Nurs.
Nursing

Alison Marie Brooks,
Columbus
B.A. (Otterbein College)
Nursing

Noah Brostoff, Pittsburgh, PA
B.A. (Colorado College)
Mathematics

Jason David Brown,
Bridgeport, WV
B.S. (West Liberty University)
Chemistry

George John Broze III, St.
Louis, MO
B.S. (University of North
Carolina at Chapel Hill)
Statistics

Allison Elizabeth Bulgrin,
Columbus
B.S.H.E.
Nursing

Edward Rocco Burden, Niles
B.Engr. (Youngstown State
University)
*Electrical and Computer
Engineering*

Commencement Convocation, June 10, 2012

Dawn Busalacchi, Granville
B.S. (Rutgers University-New
Brunswick)
Environmental Science

Adam C. Buxton, Coshocton
B.S. Alld.Hlth.Prof.
Nursing

Da Cai, Shenyang, China
B.S. (Harbin Normal
University)
*Computer Science and
Engineering*

John Merrill Campbell, St.
Augustine, FL
B.S. (University of North
Florida)
Physics

Leah Catherine Campbell,
Tullahoma, TN
B.S. (Centre College)
Mathematics

Zachary Paige Campbell,
Reynoldsburg
B.S. (University of Akron)
*Electrical and Computer
Engineering*

Jessica Elizabeth Caputo,
Strongsville
B.S.Nurs.
Nursing

Tara Lynn Carmack,
Phoenix, AZ
B.S. (Arizona State University)
Public Health

Tan Chai, Heze, China
B.S. (Hefei University of
Technology)
Mechanical Engineering

Patricia Chalfant, Springboro
B.S. (Ohio University)
Horticulture and Crop Science

**Adam Christopher
Champion**, Columbus
B.S.Cptr.Sci.Eng.
*Computer Science and
Engineering*

Yong Jie Chan, Singapore,
Singapore
B.Engr. (Nanyang
Technological University)
*Industrial and Systems
Engineering*

Julie Marie Chapman,
Hamilton
B.S. (Case Western Reserve
University)
*Materials Science and
Engineering*

Abon Chaudhuri, Srirampur,
India
B.Engr. (Jadavpur University)
*Computer Science and
Engineering*

Natividad Chavez, Wapato,
WA
B.S. (University of
Washington)
Nursing

Da Che, Dalian, China
Bachelor's (Tianjin University)
*Electrical and Computer
Engineering*

Shuhua Chen, Foshan, China
B.S. (Sun Yat-sen University)
Civil Engineering

Phillip Boone Cherosky,
Fredericktown
B.S.Food.Ag.Bio.Eng.
*Food, Agricultural and
Biological Engineering*

Keith Swift Chima, Chagrin
Falls
B.S.Cptr.Sci.Eng.
*Computer Science and
Engineering*

I Hsuan Chiu, Columbus
B.A., M.B.A. (National Taiwan
University)
Statistics

Megan Rhea Church,
Pickerington
B.S.Educ.
Nursing

Daniel Philip Cohen,
Columbus
B.S.
Nursing

Julie Ann Combs, Zanesville
B.S. (Muskingum University)
Nursing

Amy Louise Connor, Bexley
B.A.
Nursing

Emily Louise Creachbaum,
Elkart, IN
B.A. (Saint Mary's College)
Nursing

Michelle Creamer, Columbus
B.S., D.V.M. (Virginia
Polytechnic Institute and
State University)
*Comparative and Veterinary
Medicine*

**Dustin Thomas
Cunningham**, East Liberty
B.S.Elec.Cptr.Eng.
*Electrical and Computer
Engineering*

Chunli Dai, Siyang, China
B.S. (Wuhan University)
M.S. (Chinese Academy of
Sciences)
*Geodetic Science and
Surveying*

Balsam Madani Dakhil,
Dublin
Bachelor's (Al-Fateh
University)
*Electrical and Computer
Engineering*

Adrienne Dardenne, New
Roads, LA
D.V.M. (Louisiana State
University, Baton Rouge)
*Comparative and Veterinary
Medicine*

Abigail Elizabeth Davis,
Caldwell
B.S.Nurs.
Nursing

Andrew S. Davis,
Worthington
B.S.Mech.Eng.
Mechanical Engineering

Laura Eileen Davis, Marengo
B.S.Nurs. (Capital University)
Nursing

Luke Davis, Columbus
B.A.
Nursing

Alison B. DeLucia, Toledo
B.S.Nurs.
Nursing

**Katarzyna Agnieszka
Dembek**, Columbus
Master's (Warsaw Agricultural
University)
*Comparative and Veterinary
Medicine*

Chelsea Elizabeth DeSouza,
Elk Grove, CA
B.S. (Mills College)
Mathematics

Commencement Convocation, June 10, 2012

Mark Randall Devall,
Houston, TX
B.S.Weld.Eng.
Welding Engineering

Erin Leigh Dicaprio,
Columbus
B.S. (Virginia Polytechnic
Institute and State
University)
Food Science and Technology

Sarah Rae Donahue,
Westerville
B.A.
Nursing

Ran Dong, Beijing, China
Bachelor's (Beijing University)
Microbiology

Kevin Donges, Upper
Arlington
B.S.Educ., M.S. (Miami
University Oxford)
Statistics

Christina M. Douglas, Mesa,
AZ
B.S.Alld.Hlth.Prof.
Nursing

Benjamin C. Doup,
Fredericktown
B.S.Chem.Eng.
Nuclear Engineering

Hannah Suzanne Driscoll,
Middleburg Heights
B.S.Elec.Cptr.Eng.
*Electrical and Computer
Engineering*

Yu Du, Beijing, China
Bachelor's (Zhejiang
University)
*Electrical and Computer
Engineering*

Ruolin Duan, Jiesshou, China
B.Eng., Master's (Beijing
University of Posts and
Telecommunications)
*Computer Science and
Engineering*

Jonathan Spencer Dufour,
Morrow
B.S.Mech.Eng.
Mechanical Engineering

Rajiv Dutta, Kolkata, India
B.Eng. (University of Pune)
*Electrical and Computer
Engineering*

Eric William Dye, Dayton
B.S. (Wright State University)
*Computer Science and
Engineering*

Daniel R. Ebert, Beaver creek
B.S.Mech.Eng.
Mechanical Engineering

Michael N. Eff, Toledo
B.S.Weld.Eng.
Welding Engineering

Christine Ann Eichenlaub,
Dayton
B.S. (Wright State University)
*Industrial and Systems
Engineering*

**Abdul Rahman Jamil El
Husseini**, Tripoli, Lebanon
B.S.Elec.Cptr.Eng.
*Industrial and Systems
Engineering*

Kemal Eren, Lorain
B.S. (University of Michigan,
Ann Arbor)
*Computer Science and
Engineering*

Erdem Erkilic, Adana, Turkey
B.S. (Middle East Technical
University)
Mechanical Engineering

Kathryn Marie Esselburn,
Shreve
B.S. (Denison University)
Animal Sciences

Clarisse Justine Evans, New
Middletown
B.S.
Nursing

Michele Ann Evans, Powell
B.S.Nurs. (Sacred Heart
University)
Nursing

Sarah Jo Everhart, Canal
Winchester
B.S. (Iowa State University)
B.S.Nurs. (Mount Carmel
College of Nursing)
Nursing

Eric G. Evola, St. Louis, MO
B.S.Mech.Eng. (Missouri
University of Science and
Technology)
Mechanical Engineering

Taylor Nichole Emerson Ey,
Waxhaw, NC
B.S.Biomed.Eng.
Biomedical Engineering

Lydia Christine Fleck, Celina
B.A.
Nursing

Conor Robert Flynn, Port
Orchard, WA
B.A. (Pomona College)
*Environment and Natural
Resources*

Hok Sum Fok, Hong Kong,
Hong Kong
B.S.Honors, M.Philos. (Hong
Kong Polytechnic
University)
*Geodetic Science and
Surveying*

Kari Foss, Morris, IL
B.S. (Augustana College)
D.V.M. (University of Illinois at
Urbana-Champaign)
*Comparative and Veterinary
Medicine*

Kyle Richard Frank, Tiffin
B.S. (Bowling Green State
University)
Mathematics

Ranjit Ganguly, Hamilton
Pharmacology

David Christopher Gerard,
Columbus
B.S.
Statistics

Brandon Thomas Gifford,
Stow
B.S.Mech.Eng.
*Food, Agricultural and
Biological Engineering*

Daniel Louis Gillaugh,
Cedarville
B.S.Mech.Eng. (Wright State
University)
Mechanical Engineering

Katherine E. Glass, Rocky
River
Bachelor's (John Carroll
University)
M.Pub.Hlth.
*Health and Rehabilitation
Sciences*

Peng Gong, Changde,
Hunan, China
Bachelor's (University of
Science and Technology of
China)
*Electrical and Computer
Engineering*

Commencement Convocation, June 10, 2012

Lynn Marie Gordon,
Wellington
B.S.Nurs.
Nursing

Nathaniel David Goss,
Knoxville, TN
B.S. (Missouri University of
Science and Technology)
*Materials Science and
Engineering*

Laura Leigh Gray, Newnan,
GA
B.S.N. (Clemson University)
D.V.M. (University of Georgia)
*Comparative and Veterinary
Medicine*

Rachael E. Gray, Shreve
B.A., B.S.
Geological Sciences

Victoria Grey, Dublin
Diploma (Kharkov State
University)
B.S.Nurs. (Mount Carmel
College of Nursing)
Nursing

Jenna Elizabeth Griffin,
Somerset, NJ
B.S.Bus.Adm, B.A.
Human Ecology

Joseph Anthony Grodecki,
Springboro
B.S.Biomed.Eng. (Wright
State University)
Biomedical Engineering

Nikhil Grover, Delhi, India
B.Tech. (Indian School of
Mines)
*Electrical and Computer
Engineering*

Ilva Grundmann, Hamburg,
Germany
*Comparative and Veterinary
Medicine*

Qingti Guo, Binzhou, China
B MechEng, Mech.Engr.
(Harbin Institute of
Technology)
Mechanical Engineering

Michael L. Gurney, Columbus
B.S. (Brigham Young
University-Idaho)
D.D.S. (Creighton University)
Dentistry

Duren Ray Gutierrez,
Canton, MI
B.Mus., M.Mus. (Wayne State
University)
Nursing

Natalie Gyorke, Dublin
B.S.
Nursing

**Stacy Sharon
Hackenmueller,** St.
Michael, MN
B.A. (College of Saint
Benedict)
*Health and Rehabilitation
Sciences*

Shawn Alan Hall,
Steubenville
B.S.Elec.Cptr.Eng.
*Electrical and Computer
Engineering*

Faye L. Hamilton, Canton
B.S.
Nursing

Brian J. Hanhold, Fairlawn
B.S.Weld.Eng.
Welding Engineering

Jonda Hapner-Yengo, Dublin
B.A., B.S.Nurs.
M.Pub.Hlth. (Johns Hopkins
University)
Nursing

Megan Marie Harberts,
Albuquerque, NM
B.S. (New Mexico State
University)
Physics

Ashley Hart, Haymarket, VA
B.S. (University of Georgia)
Food Science and Technology

Holly Jane Hartshorne,
Worthington
B.A., B.S.Nurs.
Nursing

Amal Mohamed Hassan,
Columbus
B.S.Elec.Cptr.Eng.
*Electrical and Computer
Engineering*

Rachée Danielle Hatfield,
Spokane, WA
B.S.Nurs. (Northeastern
University)
Nursing

Jon Clifford Henry, Hilliard
B.S., M.D.
Medical Science

Christopher Scott Hocker,
Vandalia
B.S.Cptr.Sci.Eng. (Wright
State University)
*Computer Science and
Engineering*

Steven D. Hoehner,
Columbus
B.S. (Columbia School of
Engineering and Applied
Science)
Mathematics

Lydia Hoffman, Columbus
B.S.Educ.
Nursing

Zachary Conner Holden,
Chambersburg, PA
B.S. (University of Pittsburgh)
Chemistry

Brooke Ann Holdgreve,
Dublin
B.S.Ald.Hlth.Prof.
*Health and Rehabilitation
Sciences*

Benjamin Hotrabhavananda,
Bangkok, Thailand
B.S.Cptr.Sci.Eng. (University
of Missouri-Columbia)
*Electrical and Computer
Engineering*

Laura Lynn Housley, Avon
Lake
B.S.
*Computer Science and
Engineering*

Daniel Ray Hoy, Findlay
B.S. (Ohio University)
Physics

Wen-Lin Hsu, Taiwan, ROC
B.Bus.Adm. (Yuan Ze
University)
*Industrial and Systems
Engineering*

Zhengyu Hu, Zhuhai, China
B.S. (Zhejiang University)
Statistics

Mary Ann Hudson, Columbus
B.A. (Baker University)
M.A. (Iowa State University)
M.F.A. (University of Idaho)
Nursing

Caitlyn Elizabeth Hull,
Centerville
B.A.
Nursing

Commencement Convocation, June 10, 2012

Justin Michael Humenny,
Hubbard
B.S.Civil.Eng. (Youngstown
State University)
Civil Engineering

Wei-ming Hung, Taipei,
Taiwan, ROC
Bachelor's (National Taiwan
University)
*Aeronautical and Astronautical
Engineering*

Amanda Kay Huston,
Galloway
B.A. (Houghton College)
Vision Science

Cristina D. Hutmire,
Pickerington
B.S.Ald.Hlth.Prof.
Nursing

Bander Abdulaziz A. Jabr,
Riyadh, Saudi Arabia
B.Engr. (King Saud University)
*Electrical and Computer
Engineering*

Joseph Lee Jackson,
Bloomington, IN
B.S. (New Mexico Institute of
Mining and Technology)
D.D.S. (Indiana-Purdue
University)
Dentistry

Blair Shannon Jenkins,
Dublin
B.S. (Pennsylvania State
University)
Human Ecology

Stacy Ellen Jewell, Marysville
B.S.Agr.
*Agricultural and Extension
Education*

Xiaonan Ji, Xinzhou, China
B.S. (Beihang University)
*Computer Science and
Engineering*

Jizhou Jia, Columbus
Bachelor's (Hebei University of
Technology)
*Electrical and Computer
Engineering*

Yue Jin, Beijing, China
Bachelor's (Capital Medical
University)
Public Health

Katie Michelle Johnson,
Chesapeake
B.S.H.E.
Nursing

Mischa A. Johnson, Dayton
B.S.Nurs. (Wright State
University)
Nursing

Kevin Allen Jones, Elida
*Health and Rehabilitation
Sciences*

Vikram Gajanan Kalluru,
Chennai, India
Bachelor's (Anna University)
*Electrical and Computer
Engineering*

Praneeth Kandlakunta,
Hyderabad, India
B.Engr. (Birla Institute of
Technology and Science)
Nuclear Engineering

Samantha Anne Karnitis,
Perrysburg
B.S.
Anatomy

Pam S. Kaufman, Dayton
B.S.Nurs.
Nursing

Jennifer Ryan Keidel,
Cincinnati
B.S.Civil.Eng.
Civil Engineering

Benjamin Michael Kellie,
Nikiski, AK
B.S. (University of Alaska
Fairbanks)
Mechanical Engineering

Justin Arnold Kerr, Madison
B.A.
Nursing

Abdulfatah B. Khmaj, Zuara,
Libya
B.Dent.Surg. (Garuonis
University College of
Dentistry)
Dentistry

Moffida R. Khmaj, Zawia,
Libya
B.Dent.Surg. (Al-Fateh
University School of
Dentistry)
Dentistry

Sujee Kim, Daejeon, Korea
B.A. (Handong University)
Human Ecology

Jenna Kimmel, Buffton
B.A. (Wittenberg University)
Nursing

Kendal Leigh King,
Columbus
B.S.Ald.Hlth.Prof.
Nursing

Cameron Kirkwood,
Strongsville
B.S. (Ohio University)
Nursing

Anne Michelle Klapheke,
Middletown
B.S. (University of Dayton)
Human Ecology

Evan Robert Kohler,
Perrysburg
B.S.Mech.Eng.
Mechanical Engineering

Anjali Michelle Kolarik,
Columbus
B.S.Bus.Adm.
Nursing

Christopher Leon Korman,
Green
B.S.Mech.Eng.
Mechanical Engineering

Muhammed Taha Koroglu,
Ankara, Turkey
B.S. (TOBB University of
Economics and
Technology)
*Electrical and Computer
Engineering*

Paul Francis Kosmerl,
Columbus
B.S.Chem.Eng. (University of
Dayton)
*Food, Agricultural and
Biological Engineering*

Megan Elizabeth Kosta,
Fremont
B.S.Ald.Hlth.Prof.
Nursing

Aravind Kothandaraman,
Columbus
Bachelor's (Anna University)
*Electrical and Computer
Engineering*

Emily Renee Krings, Akron
B.S.Nurs.
Nursing

Loftur Kristjansson,
Reykjavik, Iceland
B.S. (University of Iceland)
*Agricultural, Environmental
and Development
Economics*

Commencement Convocation, June 10, 2012

- Mallory Kuhlmann Kuchem**, Powell
B.S. (University of Virginia)
Vision Science
- Manasi Shrenik Lagare**, Pune, India
Bachelor's (University of Pune)
Electrical and Computer Engineering
- Derek John Lageman**, Columbus
B.S.Aero.Astro.Eng.
Aeronautical and Astronautical Engineering
- Beth Kristina Lagergren**, Hamilton
B.S. (Miami University Oxford)
Nursing
- Mark Lambach**, Munroe Falls
B.S. (University of Akron)
Mechanical Engineering
- Caitlin Elizabeth Lantier**, Onondaga, NY
B.S. (Syracuse University)
Health and Rehabilitation Sciences
- Jamie Kristine LaSavage**, Steubenville
B.S.Nurs.
Nursing
- Kori Laine Latham**, Coshocton
B.S.
Nursing
- Carol Hsiu-Yueh Lee**, Columbus
B.S. (Carnegie Mellon University)
Biomedical Engineering
- Connie Anna Lee**, Ann Arbor, MI
B.S., D.D.S. (University of Michigan, Ann Arbor)
Dentistry
- Meghan Amanda Lee**, Mentor
B.S.H.E.
Human Ecology
- Jing Lei**, Shanghai, China
B.Engr. (Shanghai University)
Electrical and Computer Engineering
- Sean Paul Lemke**, Pickerington
B.S. (Ohio Northern University)
Mechanical Engineering
- Boren Li**, Beijing, China
B.Engr. (Harbin Institute of Technology)
Electrical and Computer Engineering
- Jing Li**, Beijing, China
B.A. (University of Minnesota Morris)
Statistics
- Shuang Li**, Shiyan, China
B.S.Honors (Wuhan University of Technology)
M.S. (Auburn University Main Campus)
Computer Science and Engineering
- Yi Li**, Jiangxi, China
Bachelor's (Harbin Institute of Technology)
Electrical and Computer Engineering
- Chien Hui Lin**, Taoyuan, Taiwan, ROC
B.S.Mech.Eng., M.S.Mech.Eng. (Tatung University)
Electrical and Computer Engineering
- Wei Liu**, Xian, China
Bachelor's, Master's (Xi'an Jiaotong University)
Electrical and Computer Engineering
- Yingdi Liu**, Chengdu, China
B.Engr. (University of Electronic Science and Technology of China)
Electrical and Computer Engineering
- Dana Longo**, Columbus
B.S., M.Pub.Hlth. (University of South Florida)
Nursing
- Christopher G. Lonsberry**, Cleveland Heights
Bachelor's (University of Dayton)
Agricultural, Environmental and Development Economics
- Omar Alexander Lopez-Garrity**, Dublin
B.S.Mech.Eng.
Materials Science and Engineering
- Kelley Jennifer Lowe**, Powell
B.S.Food.Ag.Bio.Eng.
Food Science and Technology
- Eric Allen Luedke**, Columbus
B.S. (Marquette University)
M.D. (Medical College of Wisconsin)
Medical Science
- Deron Thomas Lundy**, Proctorville
B.A., Pharm.D.
Pharmaceutical Sciences
- Joseph S. Lupa, Jr.**, Dayton
B.A. (Arizona State University)
M.S. (Air Force Institute of Technology)
Statistics
- Zheng Ma**, Harbin, China
B.Engr. (Beihang University)
Electrical and Computer Engineering
- Thomas Daniel Macy**, Westlake
B.S.Env.Nat.Res.
Environment and Natural Resources
- Kimberly Ann Magovac**, Columbus
B.S.Civil.Eng. (University of Toledo)
Civil Engineering
- Brittany Nicole Mantia**, Dayton
B.S.Pharm.Sci.
Pharmacology
- Jessica M. Mantini**, Dublin
B.S.Ald.Hlth.Prof.
Health and Rehabilitation Sciences
- Hareendra Manuru**, Chennai, India
B.Engr. (Anna University)
Electrical and Computer Engineering
- Michael George Marino**, Ellington, CT
B.S.Design
Nursing
- Brent Douglas Martin**, St. Louis, MO
Dentistry
- Lindsay Renee Massey**, Lawrence, KS
B.S. (Truman State University)
Pharm.D. (University of Kansas)
Pharmaceutical Sciences

Commencement Convocation, June 10, 2012

Tara Lynn Massey,
Columbus
B.S. (University of Kentucky)
Nursing

**Nathaniel Richard
McClellan,** Hilliard
D.V.M. (Kansas State
University)
*Comparative and Veterinary
Medicine*

Jennifer Jean McCorkle,
Chillicothe
B.S. (Ohio University)
Nursing

Holly Ann McKnight, West
Point, NE
B.A., D.D.S. (Creighton
University)
Dentistry

Megan Elizabeth McNally,
Columbus
B.A., M.D. (University of
Missouri-Kansas City)
Medical Science

Kyle Marshall McNicholas,
Cuyahoga Falls
B.S.Elec.Cptr.Eng.
*Electrical and Computer
Engineering*

Jessie Elizabeth McQuiston,
Wexford, PA
B.S. (Carnegie Mellon
University)
D.D.S. (Harvard University)
Dentistry

Bridget Lee Meiring, Piqua
B.S.Agr.
Plant Pathology

Jenna Marie Merandi,
Shinnston, WV
Pharm.D. (West Virginia
University)
Pharmaceutical Sciences

Anne Marie Miehl, North
Olmsted
B.S. (Ohio University)
*Health and Rehabilitation
Sciences*

Cecelia Rosemarie Miller,
Dayton
B.S.
*Health and Rehabilitation
Sciences*

Karen Nicole Mogren,
Henderson, NV
B.S. (Northern Arizona
University)
Nursing

Stephanie Bailey Monnin,
Centerville
B.S. (Ohio University)
Nursing

Kathleen Marie Moore,
Cleveland
B.A. (Ohio University)
M.A. (Cleveland State
University)
Nursing

Matthew Lee Moore,
Delaware
B.A.
*Health and Rehabilitation
Sciences*

Luke Adam Morrow,
McConnelsville
B.S.Agr.
Animal Sciences

William F. Moulder,
Columbus
B.S.Elec.Cptr.Eng.
*Electrical and Computer
Engineering*

Mishelle L. Mowry, Columbus
B.A.
Nursing

Chinwe Mueller, Columbus
B.S.Nurs. (Mount Carmel
College of Nursing)
Nursing

Anirban Nandi, Calcutta,
India
B.Tech. (Indian Institute of
Information Technology,
Allahabad)
*Computer Science and
Engineering*

Desiree Lynn Narango,
Berkeley Springs, WV
B.S. (State University of New
York College of
Environmental Science and
Forestry)
*Environment and Natural
Resources*

Mohanish Narayan, Jhansi,
India
Bachelor's (Motilal Nehru
National Institute of
Technology)
*Computer Science and
Engineering*

Onnalisa Renee Nash,
Pickerington
B.S. (Mount Carmel College of
Nursing)
Nursing

Kayla M. Nau, Columbus
B.S.Nurs. (University of Iowa)
Nursing

Francine Anita Ndaribamare,
Westerville
B.S.Nurs.
Nursing

Nicolas Groff Nelson,
Columbus
B.A. (Miami University Oxford)
M.Pub.Hlth. (Tulane University
of Louisiana)
Nursing

Vivian Leona Nelson,
Columbus
B.S.Nurs.
Nursing

Pamela Foy Nestleroth,
Westerville
B.S. (Widener University,
Pennsylvania)
*Health and Rehabilitation
Sciences*

Lisa K. Newman, Pittsford,
NY
B.S. (Pennsylvania State
University)
D.D.S. (State University of
New York at Buffalo)
Dentistry

Andrew Glen Noble,
Wenatchee, WA
B.S. (Brigham Young
University)
Vision Science

Garrett John Noble, Mentor
B.S.Mech.Eng. (Cedarville
University)
Biomedical Engineering

Steven Yasuto Nozaki, Hilo,
HI
B.S.Civil.Eng.
Civil Engineering

Meghan Maureen O'Brien,
Youngstown
B.S., M.S. (Youngstown State
University)
Nursing

Commencement Convocation, June 10, 2012

Michael Alexander Obranovich, Loomis, CA
B.S. (University of California, Santa Cruz)
Physics

Mona Odeh, Cincinnati
B.S. (University of Cincinnati)
Molecular, Cellular, and Developmental Biology

Gozie Emmanuel Okwelume, Nnobi, Nigeria
B.Engr. (Federal University of Technology Owerri)
M.S. (Blekinge Institute of Technology)
Electrical and Computer Engineering

Christine Marie Orovets, Gates Mills
B.S.Mech.Eng.
Mechanical Engineering

Michael Charles Owen, Groveport
Bachelor's (Northern Arizona University)
Nursing

Racheal Anne Pack, Columbus
B.S.Agr.
Plant Pathology

Benjamin Juan Padilla, Haverhill, MA
B.S. (Gordon College)
Environment and Natural Resources

Renuka Panchagavi, Dharwad, India
Bachelor's (Karnatak University)
Master's (Visveswararajah Technological University)
Computer Science and Engineering

Harshad Madhukar Paranjape, Pune, India
Bachelor's (Indian Institute of Technology Bombay)
Materials Science and Engineering

Monica Rajiv Patel, Martinez, GA
B.S. (Case Western Reserve University)
D.D.S. (University of Pennsylvania School of Dental Medicine)
Dentistry

Amita Ajit Pawar, Nanded, India
B.Tech. (University of Pune)
Mechanical Engineering

Tao Peng, Changsha, China
B.Engr. (Zhejiang University)
Electrical and Computer Engineering

Rebecca L. Pentecost, Chillicothe
B.S., D.V.M.
Comparative and Veterinary Medicine

Alina Susana Perez Rivera, Guatemala City, Guatemala
B.S. (Purdue University)
Health and Rehabilitation Sciences

Laura Alice Peterson, Columbus
B.S., M.D. (University of Wisconsin-Madison)
Medical Science

Carol M. Petke, Columbus
B.S.Nurs. (Capital University)
Nursing

Elizabeth Ellen Petraglia, Columbus
B.A. (University of Notre Dame)
Statistics

Kyle D. Phillips, Pickerington
B.S.Elec.Cptr.Eng.
Electrical and Computer Engineering

Wesley B. Phillips, Morgantown, WV
B.S., D.D.S. (West Virginia University)
Dentistry

Arianne Noel Pingledis, Somerset
B.A.
Agricultural, Environmental and Development Economics

Nathan Peter Pollock, Green
B.S.Elec.Cptr.Eng.
Electrical and Computer Engineering

Spencer Porter, Canby, OR
B.S. (Oregon State University)
Chemistry

Preesha Prince, Chidambaram, India
B.Engr. (Annamalai University)
Electrical and Computer Engineering

Patricia Matthews Privette, Dublin
B.A., B.S. (Meredith College)
M.B.A.
Human Ecology

James Kenton Pullins, Urbana
B.S.Mat.Sci.Eng.
Materials Science and Engineering

Yang Qu, Beijing, China
B.S. (Beijing University of Posts and Telecommunications)
B.S. (Queen Mary University of London)
Electrical and Computer Engineering

Joel K. Ragbirsingh, Houston, TX
B.S. (University of the West Indies)
Welding Engineering

R. Arun Muthu Chelvan Ramasami, Chennai, India
B.Engr. (Anna University)
Electrical and Computer Engineering

Colin Michael Reeder, Columbus
B.S.Nutrition
Nursing

Bethany Lynne Reiner, Westerville
B.A. (College of Wooster)
M.S. (Case Western Reserve University)
Nursing

Sarah J. Richard, Dublin
B.S.Allid.Hlth.Prof.
Nursing

Mark Daniel Risser, Orville
B.S. (Eastern Mennonite College)
Statistics

Ellen Marguerite Rodenberger, Dublin
B.A. (Otterbein College)
B.S. (Bowling Green State University)
Nursing

Commencement Convocation, June 10, 2012

Xiaoqing Rong, Wooster
B.S. (China Agricultural
University)
Plant Pathology

Angela Marie Rose, Fremont
B.S. (University of Notre
Dame)
M.Pub.Hlth. (University of
Virginia)
Human Ecology

Jeffrey P. Rose, Delaware
B.S.
*Evolution, Ecology, and
Organismal Biology*

**Sally Rebecca Rosenthal
Tor**, Tucson, AZ
B.S. (University of Arizona)
M.Pub.Hlth. (A.T. Still
University)
D.D.S. (Arizona School of
Dentistry and Oral Health)
Dentistry

Nina Frances Roslovic,
Columbus
B.S.Bus.Adm. , M.A.
Nursing

Andrea Marie Rutherford,
Batavia
B.S.
*Molecular, Cellular, and
Developmental Biology*

Daniel Robert Saltzmann,
Westerville
B.S.Weld.Eng.
Welding Engineering

Deepak Chaitanya Saluru,
State College, PA
B.Tech. (Vellore Institute of
Technology)
*Aeronautical and Astronautical
Engineering*

**Sara Elizabeth Sandberg-
Thoma**, Columbus
B.A. (University of Minnesota,
Twin Cities)
Human Ecology

Ashok Sasidharan,
Trivandrum, India
B.Tech. (University of Kerala)
*Electrical and Computer
Engineering*

Alfonso Scandrett III,
Columbus
B.S. (Gannon University)
Anatomy

Michael D. Scherer, Fort
Lauderdale, FL
B.S. (University of Miami)
Dentistry

Laura Allene Schrader,
Waterloo, IA
B.A., B.S. (Iowa State
University)
Microbiology

Brian Keith Schroeder, Eau
Claire, WI
B.S.Civil.Eng. (North Dakota
State University)
Welding Engineering

Jordan Douglas Secor, Ada
B.S.
Pathology

Chidanand Sekar, Chennai,
India
Bachelor's (National Institutes
of Technology)
*Electrical and Computer
Engineering*

Osman Taha Sen, Akhdar,
Turkey
Bachelor's, Master's (Istanbul
Technical University)
Mechanical Engineering

Jinwook Seong, Seoul, Korea
B.Engr. (Sogang University)
*Materials Science and
Engineering*

Samir Ashok Shah,
Phillipsburg, NJ
B.S. (Bucknell University)
D.D.S. (University of Medicine
and Dentistry of New
Jersey)
Dentistry

Benjamin John Shappee,
Warrenton, VA
B.S. (Rutgers University-New
Brunswick)
Astronomy

Oruganti Prashanth Sharma,
Hyderabad, India
B.Tech. (Banaras Hindu
University)
*Electrical and Computer
Engineering*

William Andrew Sharp II,
Cincinnati
B.S. (University of Michigan,
Ann Arbor)
*Materials Science and
Engineering*

Nahrain Mary Shasteen,
Defiance
B.S., O.D.
Vision Science

Dandan Shen, Nanning,
China
B.S. (Jilin University)
*Electrical and Computer
Engineering*

Andrew Jason Shepler,
Gahanna
B.A. (University of Missouri-
Columbia)
M.C.R.P.
Civil Engineering

Matthew George Sherger,
River Edge, NJ
B.S. (Rutgers University-New
Brunswick)
D.V.M.
*Comparative and Veterinary
Medicine*

Amanda Nicole Shumaker,
Tiffin
B.A.
Nursing

Steven Tyler Simmons,
Westerville
B.S.Agr.
Food Science and Technology

Catessa Louise Simon,
Romney, WV
B.S. (West Virginia University)
*Health and Rehabilitation
Sciences*

Ashish Kumar Singh, Ara,
India
Bachelor's (ISM University of
Management and
Economics)
*Computer Science and
Engineering*

Isha Singh, Jaipur, India
B.Engr. (University of
Rajasthan)
*Electrical and Computer
Engineering*

Jasleen Singh, Punjab, India
B.S. (Punjab Agricultural
University)
Plant Pathology

Afton L. Smith, Pataskala
Diploma (Hocking Technical
College)
B.S. (Indiana Wesleyan
University)
Nursing

Commencement Convocation, June 10, 2012

Angela Beth Smith, Zaneville
B.S.Nurs. (Kent State
University)
Nursing

Mary Claire Snedeker,
Newark
Bachelor's (Mount Vernon
Nazarene University)
Nursing

Kaely Ann Snider, Nashport
B.S.
*Health and Rehabilitation
Sciences*

Matthew T. Snider,
Homewood, IL
B.A. (University of Illinois at
Chicago)
B.S.Mat.Sci.Eng.
*Materials Science and
Engineering*

Jaime Lynn Speiser,
Chalfont, PA
B.S. (Elon College)
Statistics

Patrick Lewis Spence,
Bowling Green
B.S.
Nursing

Rachelle Lea Speth,
Columbus
B.S.Aero.Astro.Eng.
*Aeronautical and Astronautical
Engineering*

Justin Charles Staubli,
Cambridge, WI
B.S. (University of Wisconsin-
Stevens Point)
Pathology

John Carter Stettler, Fairfield
B.S. (University of Cincinnati)
Statistics

Alex William Stilwell,
Granville
B.S.Mech.Eng.
Mechanical Engineering

Stephanie Stockar, Savosa,
Switzerland
M.S. (ETH Zurich)
Mechanical Engineering

Sara Christine Stoner,
Perrysburg
B.S.Nurs.
Nursing

Michael Allan Storey,
Meadville, PA
Pharm.D. (Ohio Northern
University)
Pharmaceutical Sciences

Nithin Sugavanam, Chennai,
India
B.Engr. (Anna University)
*Electrical and Computer
Engineering*

Yohanes Budi Sulistioadi,
Samarinda, Indonesia
Bachelor's (University of
Mulawarman)
Master's (International Institute
for Geo-Information
Science and Earth
Observation)
*Geodetic Science and
Surveying*

Anuj Gautam Surana,
Solapur, India
B.Tech. (University of Pune)
*Computer Science and
Engineering*

Emina Suta, Dublin
B.S. (Northeastern Illinois
University)
*Health and Rehabilitation
Sciences*

Valerie Ann Swank, Butler
B.S. (The University of
Findlay)
Animal Sciences

Hanning Tang, Nanjing,
China
B.Engr. (Southeast University)
*Electrical and Computer
Engineering*

Shuai Tang, Beijing, China
Bachelor's (University of
International Relations)
*Computer Science and
Engineering*

Ashley Nicole Taylor, Port
Clinton
B.S.
Nursing

**Cameron Manet
Teichgraeber**, Redlands,
CA
B.A. (University of California,
Berkeley)
Physics

Lisa Anne Thiel, Delphos
B.S.Nurs. (Indiana Wesleyan
University)
Nursing

Zachary Micah Thomas,
Circleville
B.S. (Otterbein College)
Statistics

Yuan Tian, Urumqi, China
Bachelor's (Tsinghua
University)
*Plant Cellular and Molecular
Biology*

Meng Tong Lopez-Garrity,
Columbus
B.Engr. (Harbin Institute of
Technology)
*Materials Science and
Engineering*

Michelle Christine Torres,
Loveland
B.A. (Oberlin College)
Geological Sciences

David Samuel Totten, Canton
B.S. (Wright State University)
*Industrial and Systems
Engineering*

Katy Louise Townsend,
Columbus
Bachelor's (University of
Sydney)
*Comparative and Veterinary
Medicine*

Eric Raymond Trinter,
Columbus
B.S.Ald.Hlth.Prof.
Nursing

Adam Garret Truog, Hudson
B.S.Weld.Eng.
Welding Engineering

Peter T. Tsai, Columbus
B.S. (University of California,
Berkeley)
*Materials Science and
Engineering*

Laura Elizabeth Tufts, Cape
Girardeau, MO
B.S.Elec.Cptr.Eng.
*Electrical and Computer
Engineering*

Timothy Mark Tussing,
Columbus
B.A. (Evergreen State
College)
B.S. (California State
University, Chico)
Mathematics

Commencement Convocation, June 10, 2012

Oyita B. Udiani, Upper
Marlboro, MD
B.S. (Saint Augustine's
College)
Mathematics

Bridget Urie, Columbus
B.S., Master's, D.V.M. (Auburn
University Main Campus)
*Comparative and Veterinary
Medicine*

Heather Renee Usher,
Sardinia
B.S.Honors (Wright State
University)
M.A. (University of Nebraska
at Omaha)
Nursing

Rajagopal Vasudevan,
Chennai, India
B.Engr. (Anna University)
*Electrical and Computer
Engineering*

Vignesh Vimalesan, Chennai,
India
B.Engr. (Anna University)
*Electrical and Computer
Engineering*

Trung Tri Vu, Bacgiang,
Vietnam
B.S. (Posts and
Telecommunications
Institute of Technology)
*Electrical and Computer
Engineering*

Emily Nicole Walker,
Gallipolis
B.S. (University of Rio
Grande)
Nursing

Chang Wang, Columbus
B.S.Honors (Zhejiang
University)
M.A., M.Appl.Stats.
*Agricultural, Environmental
and Development
Economics*

Cong Wang, Beijing, China
Bachelor's (Beijing University
of Posts and
Telecommunications)
*Electrical and Computer
Engineering*

Gaochan Wang, Beijing,
China
Bachelor's (China Agricultural
University)
*Comparative and Veterinary
Medicine*

Min Wang, Huhhot, China
Bachelor's (China University of
Geosciences)
M.S.
*Computer Science and
Engineering*

Wei Wang, Taiyuan, China
Bachelor's (Tongji University)
*Geodetic Science and
Surveying*

Xiaohui Wang, Chengde,
China
Bachelor's (University of
Science and Technology of
China)
Mathematics

Xiaomu Wang, Changde,
Hunan, China
B.Engr. (Zhejiang University)
Statistics

Allison Marie Wasserman,
Southlake, TX
B.S. (Xavier University)
Nursing

Chenjie Wei, Qingdao, China
B.Engr. (Shandong University)
*Computer Science and
Engineering*

Shang Wei, Beijing, China
B.Engr. (Tsinghua University)
M.S. (University of
Pennsylvania)
*Electrical and Computer
Engineering*

Kimberly S. Weirick,
Columbus
B.S. (Dominican University of
California, San Rafael)
Nursing

Callie Rae Wells, Hamilton
B.S.Agr.
*Agricultural and Extension
Education*

Taylor Paine Williams,
Cincinnati
B.S.Elec.Cptr.Eng.
*Electrical and Computer
Engineering*

Jennifer L. Wilson, Columbus
B.S.Bus.Adm. (Franklin
University)
Nursing

Kevin L. Wilson, Bedford
Heights
B.S. (Howard University)
Anatomy

Steve Jason Wilson,
Concord
B.S.Mech.Eng.
Mechanical Engineering

Timothy Nolan Windholtz,
Columbus
B.S. (Miami University Oxford)
*Materials Science and
Engineering*

Hans Kurt Winterhalter,
Centerville
B.S.Elec.Cptr.Eng.
*Computer Science and
Engineering*

Jon Robert Wisler, Delaware
Bachelor's (Miami University
Oxford)
M.D. (University of Cincinnati)
Medical Science

Paul Joseph Wolcott,
Columbus
B.S.Mat.Sci.Eng. (University of
Michigan, Ann Arbor)
Mechanical Engineering

David Avram Wolfe,
Worcester, MA
B.S. (Johnson and Wales
University)
*Health and Rehabilitation
Sciences*

Kendra E. Wolk, Columbus
B.S. (Michigan Technological
University)
D.V.M.
*Comparative and Veterinary
Medicine*

Jamie Erika Wood, Plain City
B.S.Alld.Hlth.Prof.
Nursing

Priyanka Yadav, Bhopal,
India
B.Med.&B.Surg. (Barkatullah
University)
M.S.
Entomology

Shujin Yang, Fujian, China
Bachelor's, M.A. (Jiangxi
Agricultural University)
Animal Sciences

Zhiyao Yin, Wuhan, China
B.S. (Huazhong University of
Science and Technology)
Mechanical Engineering

Jennifer Yoder, Circleville
B.S. (Ohio University)
*Health and Rehabilitation
Sciences*

Jessica Renee Yurasek, Canal Winchester
B.S.Nurs. (University of Toledo)
Nursing

Jordan Edward Zmary, Hubbard
B.S.Civil.Eng.
Civil Engineering

Da Zhang, Shenyang, China
B.Engr. (Dalian University of Technology)
Computer Science and Engineering

Fangyuan Zhang, Columbus
B.S. (Beijing Normal University)
Statistics

Yiding Zhang, Zhengzhou, China
B.S. (Tianjin University)
Environmental Science

Ying Zhang, Dalian, China
B.A.
Agricultural, Environmental and Development Economics

Yuanhong Zhao, Columbus
B.S. (University of Electronic Science and Technology of China)
Electrical and Computer Engineering

Jiayin Zheng, Wenzhou, China
B.S. (Zhejiang University)
Statistics

Yuwen Zhuang, Columbus
B.Engr. (South China University of Technology)
Computer Science and Engineering

Betsy Ann Zile, Columbus
B.A. (Taylor University)
Nursing

Thomas James Zugelder, Pendleton, NY
B.S.Mech.Eng. (Buffalo State College)
M.B.A.
Industrial and Systems Engineering

Master of Social Work

Kristin Illyse Allen, Lewis Center
B.S.Soc.Work (Eastern Michigan University)
Social Work

Ilija Atanasovski, Gahanna
B.A.
Social Work

Crystal Mae Augsburg, Bowling Green
B.A. (Bluffton University)
Social Work

Afton Racine Avalos, Wauseon
B.A., B.S.Soc.Work
Social Work

Alyson Marie Bachman, Westerville
B.S.Soc.Work
Social Work

Sylvia Lee Bailes, Johnstown
B.A.
Social Work

Nina Marie Banks, Canal Winchester
Bachelor's (Wilberforce University)
Social Work

Christina Lauren Beck, Chillicothe
B.A. (Ohio University)
Social Work

Jill Marie Becker, Plain City
B.S.Soc.Work (Capital University)
Social Work

Kelsey Muir Beil, Carroll
B.S.Soc.Work (Spring Arbor College)
Social Work

Sarah Benedetti, Beavercreek
B.A. (Miami University Oxford)
Social Work

David Andrew Bergen, Columbus
B.S.Soc.Work
Social Work

Emily Ann Binion, Lexington
B.A. (University of Akron)
Social Work

Jody L. Bowser, Galion
B.A. (Mount Vernon Nazarene University)
Social Work

Katherine Elizabeth Branham, Cardington
B.A.
Social Work

Aubrey Megan Bray, Greenup, KY
B.A.
Social Work

Hilary L. Bray, Minford
B.A.
Social Work

Abigail Michelle Brockman, Cincinnati
B.S. (Miami University Oxford)
Social Work

Shelly Kim Brokaw, West Chester
B.A.
Social Work

Robyn Converse Brown, Columbus
B.A.
Social Work

Lauren Janelle Brunner, Dublin
B.S. (Pennsylvania State University)
Social Work

Beth A. Bucher, Worthington
B.A. (Mount Vernon Nazarene University)
Social Work

Monica Bumper, Columbus
B.S.Soc.Work (Capital University)
Social Work

Holly Marie Cantrell, Grove City
B.A. (Miami University Oxford)
Social Work

Jodi Carmack, Fremont
B.S. (Bowling Green State University)
Social Work

Michael Oliver Carter, Sr., Neptune, NJ
B.S.Soc.Work (Capital University)
Social Work

Commencement Convocation, June 10, 2012

Lisa Noelle Castro,
Lockbourne
B.S. (Bowling Green State
University)
Social Work

Kristen Diane Chambers,
Maumee
Bachelor's (University of
Toledo)
Social Work

Kasey Clifton, Montpelier
B.S.Agr.
Social Work

Caitlin Marie Condon, Canal
Winchester
B.S.Soc.Work (Capital
University)
Social Work

Christina Buck Conrad,
Cincinnati
B.A. (Ohio University)
Social Work

Rebecca Ann Conway,
Dublin
B.A. (Miami University Oxford)
Social Work

Carol O'Della Crane,
Thornville
Bachelor's (Ohio University)
Social Work

Megan Ann Crawford,
Columbus
Bachelor's (Capital University)
Social Work

Erin Michelle Cruze,
Columbus
B.A. (Wittenberg University)
Social Work

Lynnette Moneé Kopacko,
Columbus
B.S.Soc.Work
Social Work

**Richard Francis
Cunningham**, Mansfield
B.S. (University of Cincinnati)
Social Work

Jennifer Irene Daniel,
Gahanna
B.S.Soc.Work
Social Work

Emily Ann Darrough,
Delaware
Bachelor's (Grace College)
Social Work

Jacqueline Jean Davis,
Mount Vernon
B.S.Soc.Work (Mount Vernon
Nazarene University)
Social Work

Michelle Denise Davis,
Columbus
B.S.Soc.Work (Capital
University)
Social Work

Calandria Rhae Dawson,
Tipp City
B.A. (Wright State University)
Social Work

Colleen Rose Dempsey,
Dayton
B.S.Soc.Work
Social Work

Serena Destiny Dempsey,
Summit Station
B.S.Soc.Work
Social Work

Sean Patrick DeWinter, San
Diego, CA
B.S. (University of Maryland-
University College)
Social Work

Ginger Rae Dirmeyer,
Dunkirk
B.A. (The University of
Findlay)
Social Work

Michelle Valerie Dismore,
Durban, South Africa
B.A.
Social Work

Meagan Doan, Lexington
B.S.Soc.Work
Social Work

Kara Marie Dyer, Columbus
B.S.Soc.Work
Social Work

Mindy Ann Edwards,
Defiance
B.S. (Defiance College)
Social Work

Scott Robert Edwards,
Elizabethtown, PA
B.A. (Messiah College)
Social Work

Jennifer Rae Eller, New
Albany
B.S.Soc.Work (Mount Vernon
Nazarene University)
Social Work

Kady Elizabeth Ermisch,
South Euclid
B.A.
Social Work

Kristen Marie Evangelista,
Sunbury
B.S.Soc.Work (Concord
College)
Social Work

Hillary Paige Evans, Dover
B.S.Soc.Work (Capital
University)
Social Work

Jessica Dorothy Evans,
Hamilton
B.S.Soc.Work (Capital
University)
Social Work

Patricia Veronica Fields,
Gahanna
B.A.
Social Work

Mallory Louise Figgins,
Fayette
Bachelor's (Spring Arbor
College)
Social Work

Taryn Brittany Finelli,
Pickerington
B.A. (Miami University Oxford)
Social Work

Caroline Denise Flanigan,
Columbus
B.S. (University of Illinois at
Urbana-Champaign)
Social Work

Elizabeth Jane Fox,
Marshallville
B.S.Soc.Work
Social Work

Simone Tamara Gabel,
Bexley
B.A. (Miami University Oxford)
Social Work

Kathryn Gallagher, Toledo
B.A. (University of Toledo)
Social Work

Alicia Garand, West Chester
B.S.Soc.Work (Loyola
University Chicago)
Social Work

Ashley Michelle Garcia,
Mentor
B.S. (Bowling Green State
University)
Social Work

Commencement Convocation, June 10, 2012

Brenna Lou Gardner,
Pickerington
B.S. (Urbana University)
Social Work

Emily Anne Getschman,
Bloomfield Hills, MI
B.S. (Miami University Oxford)
Social Work

Jessica May Gillenwater,
Hilliard
B.A.
Social Work

Blair R. Gonsenhauser,
Columbus
B.A. (American University)
Social Work

Marjorie Michelle Grafton,
Toronto
B.A.
Social Work

Rachel Gratz, Lima
B.S.Soc.Work (Ashland
University)
Social Work

Ladan Abdulahi Haji,
Mogadishu, Somalia
B.S.Soc.Work
Social Work

Lisa Halley-Swearingen,
Commercial Point
B.A. (Otterbein College)
Social Work

Faith May Handley,
Phoenixville, PA
B.S. (Cedarville University)
Social Work

Catherine C. Hanson,
Marquette, MI
B.A. (Providence College)
Social Work

Katrina Lynn Hardgrove,
Columbus
B.A.
Social Work

Cecelia J. Harrison, Dayton
B.A. (Wright State University)
M.A. (Southern Illinois
University Carbondale)
Social Work

Traci Marie Hawkins,
Sunbury
B.A. (Miami University Oxford)
Social Work

Elizabeth Weaver Helke,
Troy
B.A. (Miami University Oxford)
Master's (University of Dayton)
Social Work

Sarah Elizabeth Henry,
Delaware
B.S.Soc.Work
Social Work

Christie Lee Hite, Hilliard
B.A. (Ohio Dominican
University)
Social Work

Christie Michelle Hollopeter,
Springfield
B.S.Soc.Work (Ashland
University)
Social Work

Tess Kristine Homier,
Continental
B.A. (Bluffton University)
Social Work

Chih-Yu Hsiao, Taipei,
Taiwan, ROC
B.A. (Ohio Wesleyan
University)
Social Work

Courtney Rae Huber, Leipsic
B.A. (The University of
Findlay)
Social Work

Jennifer Rachael Huber,
Hamler
B.A. (The University of
Findlay)
Social Work

Megan Renee Huck, Marietta
B.A.
Social Work

Kristin Renee Huddle, New
Albany
B.A. (Bowling Green State
University)
Social Work

Earnesta Janella Davie Ivey,
Columbus
B.A.
B.S.Soc.Work (Capital
University)
Social Work

Taylor Adam Jacklin, Mount
Vernon
B.A. (Ohio Dominican
University)
Social Work

Erica Kay James, Marysville
B.A. (Wright State University)
Social Work

Anna Christine Jencson,
North Royalton
B.A.
Social Work

Rebecca Jean Jones,
Westerville
B.S. (Cedarville University)
Social Work

Lauren J. Karaffa, Columbus
B.A.
Social Work

Easter Sundae Keller,
Columbus
B.A. (Ohio Northern
University)
Social Work

Holly Nicole Kerns, Gahanna
B.A. (Ohio University)
Social Work

Jennifer Amy Ketzner,
Columbus
B.S. (Miami University Oxford)
Social Work

Britney Kimmet, Canal
Winchester
B.A. (Capital University)
Social Work

Nicole Marie Klimas,
Westlake
B.S.Soc.Work
Social Work

Carla Jane Kohler,
Wapakoneta
B.A. (Bluffton University)
Social Work

Sara Renee Kopacko,
Medina
B.S.Educ.
Social Work

Stephanie Marie Kossler,
Greenville
B.S. (University of Cincinnati)
Social Work

Megan Nicole Kudrin, Galion
B.S.Soc.Work
Social Work

Deanna Marie Kuehn,
Medina
B.S.Soc.Work
Social Work

Commencement Convocation, June 10, 2012

Monika Estella Lamb,
Cincinnati
B.A. (Northern Kentucky
University)
Social Work

Stephanie Diane Lancaster,
Columbus
B.A. (Berea College)
Social Work

Maria Antoinette Lawson,
Columbus
B.A. (Wilberforce University)
Social Work

Catherine Leavy, Westerville
B.A. (Ohio Wesleyan
University)
Social Work

Donna H. Lee, Lorain
B.A.
Social Work

Nicole Erin Davis Lendon,
Delaware
B.S.Soc.Work
Social Work

Cayla Marie Lettenberger,
Wakeman
B.A. (Cleveland State
University)
Social Work

Holly Ann Leupp, Defiance
B.A. (Indiana-Purdue
University)
Social Work

Chang Liu, Benxi, China
B.A. (Beijing Institute of
Technology)
Social Work

Melanie Rose Luken, Dayton
B.A.
Social Work

Sherrill M. Luketic,
Leavittsburg
B.S.Soc.Work
Social Work

Lauren Seese MacDade,
Downington, PA
B.S.Bio. (Bucknell University)
M.S.
Social Work

Chanel Catherine Mack,
Centerville
B.A.
Social Work

**Elizabeth Grace
Mannasmith,** Marysville
B.A. (University of Cincinnati)
Social Work

Scott M. Marks, Columbus
B.A. (Purchase College, State
University of New York)
Social Work

Erin Kim Martin, Columbus
B.A. (Messiah College)
Social Work

Michael Todd Mason,
Newark
B.A.
Social Work

Milena Elise Mauric,
Columbus
B.A. (College of Wooster)
Social Work

Amelia Theresa Mazzei,
Sylvania
B.S.H.E.
Social Work

Jerusha Renea' McClendon,
Columbus
B.A., M.A. (Jacksonville State
University)
Social Work

Lindsay McEldowney,
Wapakoneta
B.A. (Wright State University)
Social Work

Amanda Kristine Merz,
Strongsville
B.S.Soc.Work
Social Work

Andria Rose Miele, Fairview
Park
B.A.
Social Work

Julie Ann Miller, Columbus
B.A. (Taylor University)
Social Work

Kimberly Ann Miller, Delphos
B.A. (Bluffton University)
Social Work

Nicole L. Miracle, Calumet,
MI
B.S.Soc.Work
Social Work

Kimberly Cecelia Moore,
Chandler, AZ
B.A. (Northern Arizona
University)
Social Work

Christine Denise Moser, Fort
Wayne, IN
B.S.Soc.Work (Taylor
University)
Social Work

**Kellyn Merissa Desiree
Muller,** Duvall, WA
B.A. (Northwest College of the
Assemblies of God)
Social Work

Amy Jo Mullins, Dayton
B.A. (Wilmington College)
Social Work

Lori Michelle Murphy,
Columbus
Bachelor's (Indiana University
Bloomington)
Social Work

David Stephen Neff, Elkton,
MD
B.A. (Salisbury State
University)
Social Work

Lauren Oressa Neidhardt,
Ostrander
B.A. (Hobart and William
Smith Colleges)
Social Work

Alison Marie Niedermier,
Republic
B.A. (The University of
Findlay)
Social Work

Joshua Eric Nordstrom,
Fairborn
B.A. (Purdue University)
Social Work

Megan O'Neill Nuss,
Gahanna
B.S.Soc.Work
Social Work

Joanna Donn Orozco,
Franklin County
B.S.Soc.Work
Social Work

Carrie Ann Oswald, Toledo
B.A.
Social Work

Emily Ahn Panzeri, Virginia
Beach, VA
B.A.
Social Work

Emily Grace Parker, Milford
B.A.
Social Work

Commencement Convocation, June 10, 2012

Norajill Pasos, Columbus
B.S.H.E.
Social Work

Colleen Michelle Payne,
Huron
Bachelor's (Miami University
Oxford)
Social Work

Paloma Mariel Pena,
Columbus
B.A.
Social Work

Sara Ann Perrotta, Pataskala
Bachelor's (Xavier University)
Social Work

Samantha Nicole Pitkin,
Harrison, TN
B.S.Soc.Work (East
Tennessee State
University)
Social Work

Julia Elizabeth Postema,
Erving, MA
Bachelor's (Calvin College)
Social Work

Alexis Michele Potter, Dublin
B.S.Soc.Work
Social Work

Brandon Shawn Pritchard,
Zanesville
B.A. (Ohio Northern
University)
Social Work

Laura Michelle Ramsey,
Pickerington
B.S. (George Mason
University)
Social Work

Georgia G.M. Rauch,
Columbus
Bachelor's (John Carroll
University)
Social Work

Tosha Nicole Reed,
Christiansburg
B.S. (Urbana University)
Social Work

Sara Jean Ritz, Toledo
B.S.Soc.Work (Bowling Green
State University)
Social Work

**Mei-Ling Maria Rivera-
Cerezo**, San Juan, PR
B.A. (John Carroll University)
Social Work

Erin Elizabeth Robey,
Galloway
B.A. (University of Notre
Dame)
Social Work

Evan Tyrell Robinson,
Gahanna
B.S.Soc.Work
Social Work

Henry Lee Robinson,
Franklin
B.S.Soc.Work (Capital
University)
Social Work

Lindsey Robinson, Cincinnati
B.S.Soc.Work (Wright State
University)
Social Work

Nicole C. Rollins, Mansfield
B.S. (Bowling Green State
University)
Social Work

Katherine Marie Roscoe,
Columbus
B.S.Soc.Work
Social Work

Donna Anne Ruch,
Columbus
B.S.Bus.Adm.
Social Work

Candace Marie Ruler,
Chicago, IL
B.A.
Social Work

Loren Jacob Sanders,
Davenport, IA
B.S.Soc.Work
Social Work

Alexandria Lee Savage,
Lewisburg
B.S.Soc.Work (University of
Rio Grande)
Social Work

Courtney Lauren Savel,
Carleton, MI
B.S.Soc.Work
Social Work

Sandra Anne Sawyer,
Raleigh, NC
B.A. (University of North
Carolina at Asheville)
Social Work

Daniel William Schmidt,
Salem
B.A. (Capital University)
Social Work

**Jessica Marie
Schoenberger**, Dublin
B.A. (University of Dayton)
Social Work

Jesse Allen Schroeder,
Grove City
B.A. (Lee College)
Social Work

**Katherine Miranda
Schroeder**, Montpelier
B.A. (Miami University Oxford)
Social Work

Heather Kay Schwamberger,
Millbury
B.S.Soc.Work
Social Work

Adrianne Lee Seemann,
Massillon
B.S.Soc.Work
Social Work

Aryn Michelle Segall,
Columbus
B.S.H.E.
Social Work

Elizabeth Ann Sertell,
Springfield
B.S. (Ohio University)
M.B.A. (Texas Woman's
University)
Social Work

Jessica Suzanne Shafer,
Springfield
B.S.Soc.Work (Capital
University)
Social Work

Ashley Lauren Shepard,
Troy
B.S.Soc.Work
Social Work

Julie Marie Shimp, Lakewood
Bachelor's (Ohio Wesleyan
University)
Social Work

James Sizemore, Circleville
B.A. (Ohio Christian
University)
Master's (Ashland University)
Social Work

Breanne Nickole Skidmore,
Chardon
Bachelor's (Bowling Green
State University)
Social Work

Brittney Ruth Smith, Lorain
B.S.Soc.Work
Social Work

Commencement Convocation, June 10, 2012

Tara Leigh Smith, Mansfield
B.S.Soc.Work
Social Work

Samantha Ashli Snyder,
Pickerington
B.A. (Capital University)
Social Work

Hillary Brooke Sponsler,
Ashland
B.A.
Social Work

Athena Elizabeth Springer,
Highland Park, IL
B.A. (University of South
Florida)
Social Work

Jennifer Renee Sprunger,
Bay City, MI
B.S. (Michigan State
University)
Social Work

Korine Linda Starkey,
Dayton
B.S.Soc.Work (Wright State
University)
Social Work

Charis Steffel, Columbus
B.S.Soc.Work (Cedarville
University)
Social Work

Kara Renee Stevens,
Marysville
B.A. (Ohio Wesleyan
University)
Social Work

Erika Britt Stromsoe,
Columbus
B.A. (California State
Polytechnic
University, Pomona)
Social Work

Chase Randal Sullivan,
Junction City
Bachelor's (Spring Arbor
College)
Social Work

Michelle Yvette Sutton,
Riverside, CA
Bachelor's (University of
California, Riverside)
Social Work

Leslie Steven Szasz, South
Bend, IN
B.A. (Indiana University
Bloomington)
M.A.
Social Work

Sarah Dee Tarrant, Columbus
B.A. (Miami University Oxford)
Social Work

Elizabeth Marie Tiemeier,
Cincinnati
B.A. (University of Dayton)
Social Work

Benjamin J. Troendly,
Coshocton
B.A. (Wheeling Jesuit
University)
Social Work

Jana Rose Van Hooser,
Chillicothe
B.S. (Ohio University)
Social Work

Jina Varanasi, Columbus
B.A.Honors (Emmanuel
College)
Social Work

Elsie Maribel Vega, San
Juan, TX
B.S.Soc.Work
Social Work

Erica Lynne Waddle, Dayton
B.S. (Liberty University)
Social Work

**Juanita Anitionette Walker-
Hayes**, Columbus
B.S.Soc.Work (Capital
University)
Social Work

**Anthony Edward-Eugene
Watts**, Chillicothe
B.A.
Social Work

Christy A. Watts, Columbus
B.A. (College of Wooster)
Social Work

Michael Joseph Wente, Troy
B.A.
Social Work

Stephanie Ruth Wheeler,
Columbus
B.S.Soc.Work
Social Work

Stacey Williams, Elyria
B.S.
Social Work

Kristina Ann Wills, North
Brunswick, NJ
B.S. (University of Maryland –
University College)
Social Work

Elizabeth Angela Wilmer,
Columbus
B.S. (Francis Marion
University)
Social Work

Virginia Sue Wilson,
Pataskala
B.A. (Mount Vernon Nazarene
University)
Social Work

Jennifer Jean Wood,
Columbus
B.A. (Otterbein College)
Social Work

Specialized Master in Business

**Saif Suroar Omaid Madded
Al Mashghouni**, Abu
Dhabi, UAE
B.S.Bus.Adm.
*Business Administration:
Finance*

Adam McBride Ashbrook,
Delaware
B.S.Bus.Adm. (Tulane
University of Louisiana)
J.D.
*Business Administration:
Finance*

Bradley W. Barnett, Junction
City
B.S.Bus.Adm. (Wright State
University)
*Business Administration:
Marketing*

Bignon Bio Yerima, Cotonou,
Benin
B.Bus.Adm. (Université
d'Abomey-Calavi)
B.Bus.Adm. (Université du
Québec)
*Business Administration:
Finance*

Huiyun Cao, Xi'an, China
B.Bus.Adm. (University of
Toledo)
*Business Administration:
Finance*

Christine Liann Charters,
Jeffersonville
B.S. (Franklin University)
*Business Administration:
Marketing*

Commencement Convocation, June 10, 2012

Tara Joy Comtois, New Albany
B.A.
Business Administration: Marketing

Ryan James Darner, Piqua
B.S. (Otterbein College)
Business Administration: Finance

Nicholas Thomas Donadio, Fairlawn
B.S.Bus.Adm.
Business Administration: Finance

Feng Dong, Haiyang, China
B.Bus.Adm. (Oklahoma City University)
Business Administration: Finance

James Wilkinson Dorrance, Hershey, PA
B.A. (Pennsylvania State University)
Business Administration: Finance

Alexander Ryan Douglas, Columbus
B.A.
Business Administration: Finance

Matthew H. Eberly, LaPorte, IN
B.S. (Ball State University)
Business Administration: Marketing

Yue Fan, Beijing, China
B.A. (Capital University of Economics and Business)
Business Administration: Finance

Cristina Freeland-Burch, Columbus
B.A. (Pennsylvania State University)
M.S. (Boston University)
Business Administration: Marketing

Yijun Ge, Zhangjiagang, SuZhou, JiangSu, China
B.Com. (Nanyang Technological University, Singapore)
Business Administration: Finance

Monica Suemoto Gernert, Pataskala
B.S. (Franklin University)
Business Administration: Marketing

Luis Gordillo, Columbus
B.S.Bus.Adm. (Ohio University)
Business Administration: Finance

Hong Gu, Beijing, China
B.A. (Beijing Foreign Studies University)
M.S. (University of Cincinnati)
Business Administration: Marketing

Benjamin David Hoffmann, Cincinnati
B.A., M.A. (Xavier University)
Business Administration: Finance

Tahsanul Hoque, Brooklyn, NY
B.Bus.Adm. (North South University)
Business Administration: Finance

Jiaqi Hou, Hangzhou, China
B.A. (University of Nottingham, Ningbo)
Business Administration: Finance

Ronald John Jewsikow, Hilliard
B.S.Bus.Adm.
Business Administration: Finance

Hongfei Jiang, Jinan, China
B.Com. (Shandong University)
Business Administration: Finance

Xia Jiang, Wuhan, China
B.S. (Wuhan University)
Business Administration: Finance

Meng Jin, Beijing, China
B.S. (Shanghai University of Finance and Economics)
Business Administration: Finance

Daniel David Krikorian, Brentwood, TN
B.S.Bus.Adm. (University of Tennessee-Knoxville)
Business Administration: Finance

Kent Matthew Kroger, Columbus
B.F.A. (Iowa State University)
Business Administration: Marketing

Duruo Li, Beijing, China
B.S. (Utah State University)
Business Administration: Finance

Xiangyuan Li, Shenzhen, China
B.A. (Sun Yat-sen University)
Business Administration: Finance

Yuan Li, Wuxi, China
Bachelor's (Southeast University)
Business Administration: Finance

Zhaoyan Lin, Foshan, China
Bachelor's (Sun Yat-sen University)
Business Administration: Finance

Behnood Noei, Tehran, Iran
B.S.Elec.Eng. (University of Tehran)
Business Administration: Finance

Will Thomas Norman, Worthington
B.A. (Wittenberg University)
Business Administration: Finance

Michael T. O'Brien, Shorewood, IL
B.A. (Augustana College)
Business Administration: Finance

David Keith O'Carroll, Columbus
B.A. (Capital University)
Business Administration: Marketing

Ryan Frank Ramseyer, Wichita, KS
B.S.Agr. (Oklahoma State University)
Business Administration: Finance

Heather Jane Reeves, Columbus
B.A. (Miami University Oxford)
Business Administration: Marketing

Jonathan Carter Rice,
Brentwood, TN
B.S.Bus.Adm. (University of
Tennessee- Knoxville)
Business Administration:
Finance

Shanna Ronschke,
Columbus
B.A.Journal.
Business Administration:
Marketing

Ehab Samy, Streamwood, IL
B.S. (University of Illinois at
Urbana-Champaign)
Business Administration:
Finance

Charles Smith, Wellington, FL
B.S.Bus.Adm. (University of
Florida)
Business Administration:
Finance

Chengqiao Sun, Beijing,
China
Bachelor's (Beijing Language
and Culture University)
Business Administration:
Finance

Salvator Tiano, Athens,
Greece
Bachelor's (Athens University
of Economics)
Business Administration:
Finance

**Gregory Hudson Van
Wagnen**, Lorain
B.S.Bus.Adm.
Business Administration:
Finance

Efstathia Vasil, Athens,
Greece
Ptychion (University of Athens)
Business Administration:
Finance

Jiachen Wang, Beijing, China
Bachelor's (Central University
of Finance and Economics)
Business Administration:
Finance

Qianyi Wang, Yantai, China
Diploma (Université Blaise
Pascal, Clermont-Ferrand
II)
B.S. (Shanghai Normal
University)
Business Administration:
Finance

Yichao Wang, Hangzhou,
China
B.A. (University of Nottingham
Ningbo)
Business Administration:
Finance

Tian Xie, Xi'an, China
B.S. (Iowa State University)
Business Administration:
Finance

Chang Xu, Beijing, China
B.S.Bus.Adm.
Business Administration:
Finance

Ran Yan, Zhengzhou, China
Bachelor's (Beijing Foreign
Studies University)
Business Administration:
Finance

Hongda Zhang, Xiamen,
China
B.S. (Renmin University of
China)
Business Administration:
Finance

Tianze Zhang, Jinan, China
B.S. (Zhongnan University of
Economics and Law)
Business Administration:
Finance

Xuan Zhao, Shanghai, China
Bachelor's (Fudan University)
Business Administration:
Finance

Ying Zhong, Nanchang,
China
B.A. (Jiangxi University of
Finance and Economics)
Business Administration:
Finance

Weijia Zhu, Hangzhou, China
B.Engr. (Central University of
Finance and Economics)
Business Administration:
Finance

Shunxian Zou, Shenzhen,
China
Bachelor's (Shenzhen
University)
Business Administration:
Finance

Certificate of Specialist in Medieval and Renaissance Studies

Ryan Judkins, Columbus
B.A.Honors (Michigan State
University)
M.A.
English

Erin Ann McCarthy,
Columbus
B.A. (Arizona State University)
M.A.
English

College of Arts and Sciences

Executive Dean: Joseph E.
Steinmetz

Mark W. Shanda, Divisional
Dean, Arts and Humanities

Peter March, Divisional Dean,
Natural and Mathematical
Sciences

Gifford Weary, Divisional
Dean, Social and Behavioral
Sciences

Bachelor of Arts

Amie Nicole Hittle Abbott, Van
Wert
Muhamed Farah Abdulahi,
Columbus
Benjamin Campbell Aber, Oak
Park, IL
Emma Louise Achberger,
Milford
Summa Cum Laude
with Honors in the Arts and
Sciences
Laura Enid Acosta, Olmsted
Falls
Cum Laude
Brendan Gregory Adams,
Anaheim, CA
Cum Laude
with Honors in the Arts and
Sciences
Kylee Renee Adams,
Columbus
Geoffrey Michael Adamski,
Deerfield, IL
Magna Cum Laude
Selamawit Admasu, Cincinnati
Brian Louis Agness, Macedon,
NY
Magna Cum Laude
Angelica A. Aguilar, Columbus
Summa Cum Laude

Commencement Convocation, June 10, 2012

Anita Bonsi Aidoo, Columbus
 Meriem Aissa, Columbus
Magna Cum Laude
 Michaela McPherson Aitken,
 Concord, NH
 Anna M. Akers, Columbus
 Mark Onur Aksel, Gahanna
 Abdulrahman Salim Al Malik,
 Riyadh, Saudi Arabia
 Brian K. Alban, Boston, MA
 Jenna Marie Albers, New
 Bremen
Cum Laude
 Christopher Corbin Albin-
 Brooks, Cardington-Lincoln
 Catherine Ann Albrecht, Lorain
 Carolyn Marie Aldana,
 Westlake
Magna Cum Laude
 with Honors in the Arts and
 Sciences
 Ayat Dhia Aldoori, Strongsville
Cum Laude
 Charles Anthony Aleshire,
 Columbus
 Rebecca Ann Alexander,
 Columbus
 Mohamed Ahmed Ali, Nairobi,
 Kenya
 Zayed Abdulla Alkindi, Abu
 Dhabi, UAE
 Ashley Marie Allen, Columbus
 Brianna Colleen Almasy,
 Canonsburg, PA
 Nadia Renee Alsado, Vienna,
 VA
 Erin Katharine Althans,
 Chagrin Falls
 Mohamed Sultan Alzaabi, Abu
 Dhabi, UAE
 Thalia Amador Lastra, Mexico
 Milana Ambartsoumova,
 Dublin
 Maegan Christine Ames,
 Dayton
Magna Cum Laude
 Christopher Joseph Amicarelli,
 Russell
 Orly Zilpa Amor, Cincinnati
 Zachary Winner Amundson,
 Powell
 Uchechi Esther Amunke-Nze,
 Mansfield, TX
 Amanda Marie Anderson,
 Westerville
 Andy Anderson, Toledo
 Christopher Daniel Anderson,
 Oxford
 Dana Marie Anderson, North
 Canton
 Nicholas William Anderson,
 Arcanum
 Zachary Michael Angeloni,
 Canton
 Nathan Wesley Annis,
 Reynoldsburg
 Arisa Ano, Sapporo, Japan
 Anne Catherine Antalovich,
 Concord Township
Summa Cum Laude
 Anthony John Antjas, Marion
 Daniel Philip Antoon,
 Beavercreek
 with Honors in the Arts and
 Sciences
 Lindsey Michelle Anzells,
 Concord
 Katherine Anne Arisman,
 Macon, GA
 Elizabeth Marie Armanini,
 Tracy, CA
 Kyle David Armbruster,
 Tallmadge
 Jamesa Marie Armstrong,
 Canal Winchester
 Kyle David Armstrong,
 Perryburg
 Lisol Grace Arney, Dayton
 Parik Arulalan, Columbus
Cum Laude
 Adwoa Dankwaa Asante,
 Carrollton, TX
Magna Cum Laude
 Steven Blake Astrein,
 Farmington Hills, MI
 Laura Kay Atchison, Granville
 Tsz-Ting Pinky Au, Hong
 Kong, China
 Kasey Marie Augur,
 Westerville
Cum Laude
 William Lee Aurand, New
 Albany
 Maynard Michael Azose,
 Seattle, WA
 Jenna L. Backus, Wooster
 Adam Donovan Bacus, Dublin
 Jonathan A. Baggs, Columbus
 Kathryn Elizabeth Bailey,
 Rockbridge
 Eric William Baize, Wyoming
 Jaclyn Jean Bakalarski,
 Springboro
Cum Laude
 with Honors in the Arts and
 Sciences
 Kodey Renee Bake, Columbus
 Alex E. Baker, Troy
Cum Laude
 with Honors in the Arts and
 Sciences
 Arika Marie Chandra Baker,
 Galena
Cum Laude
 Benjamin Kalman Baker,
 Westlake
 Harold Frederick Baker,
 Westerville
 Kyle Thomas Baker,
 Worthington
 Marissa Michelle Baker, Mount
 Gilead
Summa Cum Laude
 with Research Distinction in English
 Sera Elizabeth Baker,
 Cleveland Heights
 Ryan Michael Balascio,
 Jefferson
 Brett Joseph Baldwin, South
 Euclid
 Justin Scott Bale, Kettering
 Brett Daniel Ballantyne,
 Columbus
 Donald E. Ballinger, Jr.,
 Newark
 Valigene Ronald Balvin,
 Dillonvale
 Samuel Lee Balyeat, Bend,
 OR
 Andrew Robert Barbagallo,
 Catonsville, MD
Magna Cum Laude
 Rhiannon Nicole Barciz,
 Bucyrus
 Kelli Lynn Barhorst, Anna
 Jonathan Charles Barker,
 Cincinnati
Cum Laude
 with Honors in the Arts and
 Sciences
 Brittney Jordan Barlett, Findlay
 Meghan Renee' Barlow,
 London
 Audrey Elizabeth Barnard,
 Solon
 Steven George Barnard,
 Chagrin Falls
 Peter D. Barnes, Columbus
 James Matthew Barnet,
 Centerville
 Kalee Elaine Barnhardt,
 Westerville
 Cody Steven Barnhart, Powell
 Jeremy Michael Barr, Mount
 Gilead
 Kimberly Michelle Barr,
 Rushville
 Alexander Emmett Bartlow,
 Westerville
 Ashley Lynn Bartman,
 Whitehouse
Magna Cum Laude
 with Honors in the Arts and
 Sciences
 with Honors Research Distinction in
 Chemistry
 Ashley Elaine Bartnick,
 Columbus
 Kathryn Ann Bashour, Chagrin
 Falls
Magna Cum Laude
 Michael Robert Bass, Toledo
 Dylan M. Bateman, Cincinnati
 Kevin Daniel Bauer, Sandusky
 Erica Lynn Baumker,
 Perrysburg
Cum Laude
 with Honors in the Arts and
 Sciences
 Anna Isabelle Baylor, Dublin
 Sarah Christine Beale Mangia,
 Hilliard
Summa Cum Laude
 Jessica Marie Beam,
 Cleveland
Cum Laude

Commencement Convocation, June 10, 2012

Miranda Lynn Beasley,
Ravenna
Carmi Sheila Becerra Dearing,
Victorville, CA
Cum Laude
Jennifer Ann Bechler,
Bellbrook
Magna Cum Laude
Samantha Rose Bechtold,
Upper Arlington
Magna Cum Laude
Jordan Hunter Beck, Orrville
Kristen Leigh Beck, Port
Clinton
Cum Laude
*with Honors in the Arts and
Sciences*
Laura Marie Beck, Media, PA
Jonida Bega, Grove City
Joshua Aaron Behm,
Gibsonia, PA
Laura Katherine Behnke,
Cleveland
Cum Laude
Shelby Debra Behrman, Solon
Cum Laude
Céré L. Bellow, Columbus
Kaitlin Amelia Beltz, Marion
Jaclyn Marie Benedict,
Highland Heights
Karen Marie Benko, Rocky
River
Cum Laude
*with Honors in the Arts and
Sciences*
Kimberlee Elizabeth Bennett,
Vienna, VA
Amy Danielle Bensman,
Russia
Summa Cum Laude
MaryAnne Kathleen Benson,
Columbus
Magna Cum Laude
Caitlyn Carmela Benzo,
Canton
Magna Cum Laude
Abigail Joy Berlin, Solon
Cum Laude
David Aaron Bernstein, Akron
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Theodore Joseph Berrick,
Gibsonia, PA
Colin Christopher Berrigan,
Dublin
Magna Cum Laude
Jacquelyn Doris Berry,
University Heights
William Michael Bertke,
Dayton
Sarah Caitlin Best, Manlius,
NY
Katherine Lynn Bettner,
Cincinnati
Abeku Bhavnani, Ghana
Ran Bi, Wuxi, China
Cum Laude
Charles Arthur Bias, Jr.,
Bellville

Titus John Bickel, Towson,
MD
Magna Cum Laude
Jennifer Nicole Bierlair,
Deerfield
Scott James Bierwirth, Clifton,
VA
Cum Laude
Barbara Ann Bilko, Faribault,
MN
Bethany Claire Billings, Elida
Cum Laude
John Jeffery Bils, Mount
Sterling
Summa Cum Laude
with Research Distinction in English
Brian Anthony Bing, Groveport
Kelly Danae Bishop, Bucyrus
Cum Laude
Grace Laurel Black,
Perrysburg
Katelyn N. Black, Hilliard
Marissa Lee Black, North
Canton
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
International Studies*
Zachary Robert Black,
Gibsonburg
Amanda Michelle Blackford,
Troy
Magna Cum Laude
Amanda Faye Blake, Dayton
Arielle Anne Blankenbuhler,
Littleton, CO
Cum Laude
*with Research Distinction in
Psychology*
Talia Blue Blankenship,
Marion
Megan Elizabeth Blask,
Reynoldsburg
Hannah Grace Blazevic,
Westlake
Cum Laude
Devon Rathbun Blazo,
Hartland, MI
Eric Decker Blegen, Columbus
Victoria Blepp, Macedonia
Andrea Simone Blinkhorn,
Albany, NY
Summa Cum Laude
Jazmyn J'Nai Blockson,
Cleveland Heights
Leah Danielle Blumberg,
Wilmington
Alexis Nicole Bober, Sheffield
Lake
Karyssa Ann Bobosky, New
Middletown
Samantha Jo Boch, Bremen
Cum Laude
Jaime Driehaus Bockelman,
Springboro
Jenna Ruth Boeckman, Celina
Allison Marie Boehm, Rocky
River
Cum Laude

Lauren Ciara Boester,
Hillsboro
Cum Laude
Joseph Wayne Bogard,
Fayetteville
Julie Lynn Boggs,
Reynoldsburg
Magna Cum Laude
Katelyn Kaye Boldon,
Marysville
Summa Cum Laude
Krysten Danielle Bonacci,
Akron
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Derrick Demers Bond,
Columbus
Isabella Camilla Bonello,
Columbus
Brynn Alyse Bookman, Mason
Cum Laude
Thomas Alex Borucki, Eaton
Ryan Bosley, Columbus
Aleta Grinstead Bouchard,
Mount Vernon
Aubrey Lynn Bowditch,
Lafayette, IN
Magna Cum Laude
Marlena Elaine Bowen,
Brunswick
Cum Laude
*with Honors in the Arts and
Sciences*
Keela Sharon Bowers,
Mansfield
Emily Christine Bowie, Oregon
Heidi Nicole Bowles,
Thornville
Magna Cum Laude
Christopher Ryan Bowling,
Mililani, HI
Cum Laude
Kaitlyn Rose Bowman, Kent
Shellee Irene Boyce,
Sarasota, FL
Magna Cum Laude
Nicholas Preston Boyd,
Shaker Heights
Cum Laude
Katherine Teresa Bracken,
Falls Church, VA
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Mark Edward Brahm, Vanlue
Cum Laude
Clark Douglas Brainerd,
Massillon
Cum Laude
Callie Jeanette Bramel, Marion
Magna Cum Laude
Philip Mathias Brandewie,
Wyoming
Michael Thomas Brandt,
Westerville
Brooke Amber Brant,
Columbus
Cum Laude

Commencement Convocation, June 10, 2012

Lauren Elizabeth Bregar,
North Royalton
Magna Cum Laude

Corynn Suzanne Brehm,
Hilliard

Hannah Marie Brennan,
Cincinnati

Thomas Joseph Brennan,
Havertown, PA

Theresa Michelle Brenner,
Cincinnati
Cum Laude
with Honors in the Arts and Sciences

David Carl Brentlinger,
Lancaster

indsay Jordan Brickey,
Whitehall
Cum Laude

Rebecca Therese Bridge,
Naperville, IL
Cum Laude

Sara Elizabeth Brill, Byhalia
Cum Laude

Jamie Leah Bro, Columbus

Chance Stockdale Brodsky,
Buffalo, NY

Jennifer Fallon Brokamp,
Cincinnati
Cum Laude
with Honors in the Arts and Sciences

Caitlin Jane Bromagen, Bexley
Magna Cum Laude

Erica Nicole Brooks,
Cleveland

Emily Anne Brotherton, Grove City

Jacqueline Victoria
Brousseau, Thousand Oaks, CA
Magna Cum Laude

Sarah Elizabeth Brower,
Columbus
Cum Laude

Jamisha Kianna-Danielle Brown, Columbus

Jordan Anthony Brown,
Perrysburg

Kara Lynn Brown, Dayton

Kathryn Meghan Brown,
Canton
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in International Studies

Lucas Stephen Brown, Dayton

Monica R. Brown, Dublin

Natasha Eileen Brown, Forest
Cum Laude

Brian Timothy Broyles,
Columbus

Caitlin Marie Brumfiel,
Lebanon

Parker Samuel Brumfield,
Columbus
Cum Laude

Michael Blake Brumm,
Mariemont
Cum Laude

Dalton Lloyd Bruner, Pitsburg

Jake Thaddeus Bruner,
Toledo

Jobeth Ann Bruner, Crestline

Jessica Lynn Brunney, Logan

Noelle Lynn Bruno, Poland
Summa Cum Laude

Michael Aaron Bryant, Jr.,
Hilliard

Rachelle Amanda Bryant,
Dublin

Malin Thomas Bryson,
Pataskala

Benjamin Robert Buchanan,
Westerville
Cum Laude

Thompson Everett Buck,
Upper Arlington
with Research Distinction in History

Ashley Christine Buckingham,
Ashland

Adrienne Danielle Buckler,
Lucasville
Cum Laude

Kristin Nicole Budd, Hilliard
Cum Laude

Max Ryan Burch, Akron

Bryan Joseph Burger, Sunbury

Brock Xavier Burgstaller,
Grove City

Emily McNair Burke, Buffalo

Travis Neil Burkett, Pataskala

Christopher William Burney,
St. Louis, MO
Cum Laude

Alexandra Michelle Burnsides,
Columbus

Kathryn Grace Burtis, New Albany

Anna M. Burwell, Ottawa
Magna Cum Laude

Megan Lynn Burwinkel,
Reading

James Andrew Bush,
Columbus

Kathryn Raechel Button,
Mount Vernon

Michael Lynl Buttrey, Jr.,
Ashland

Bethany Tamara Byrd,
Twinsburg

Hazel Rebekkah Caldwell,
Columbus
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Women's, Gender and Sexuality Studies

Daniel Frederick Joseph
Caley, Euclid

Michael Edward Calvert,
Westerville

Alicia Marie Campbell, Kent

Taneshia Air'Reon Campbell,
Akron

Thomas F. Campbell, Jr., Bay Village

Laura Lynn Campolito,
Canfield

Alexis Faye Caniglia, Lebanon
Magna Cum Laude

Krystal Alexis Cannon, St. Louis, MO

Timothy Curtis Canterbury,
Deer Park
with Honors in the Arts and Sciences

Yifan Cao, Suzhou
Magna Cum Laude

Brendan Frost Caprio, Mason
Magna Cum Laude

Gabrielle Maria Capuzzi,
Broomall, PA

Joshua Alan Carino, Berea

Gregory Steven Carlson,
Toledo

Marguerite Kathryn Carlson,
Middletown
Cum Laude
with Honors in the Arts and Sciences

Rachel Alison Carnegie,
Houston, TX
Magna Cum Laude

Chelsey Rachel Carothers,
Pickerington
Cum Laude

Erin Kay Carpenter, Fairborn

Molly Elizabeth Carpenter,
Orville

Christina Margaret Carper,
Sugar Grove

Lynsay Michelle Carrigan,
Strongsville

Sandra Carillo, Wimauma, FL

Alexander Joseph Carter,
Brecksville
Cum Laude

German Alejandro Carvajal,
New York City, NY
Magna Cum Laude

Ashley Nicole Case,
Chillicothe
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Speech and Hearing Science

Megan Margaret Case, Powell

Adrian Rafael Caso,
Worthington

Megan Kathleen Cassell,
Reynoldsburg
Summa Cum Laude

Sean Christian Castanien,
Mentor
Magna Cum Laude

Juan Diego Castro, Dilley, TX

Alicia Marie Cautela, Gahanna

Ali Cayuela, Pittsburgh, PA
Cum Laude

Michael Ryan Chamberlain,
Granville

Caroline Yu-Kyong Chang,
Bay Village
with Research Distinction in Speech and Hearing Science

Commencement Convocation, June 10, 2012

Yuan Chang, Hebi, China
Summa Cum Laude

Benjamin Morgan Chapman,
Upper Arlington

Charles Jonathan Chapman,
Blacklick

Carrie Anne Charbonneau,
Chepachet, RI
Magna Cum Laude

Andrea Marie Chase, New
London

Marleigh Anne Chatfield,
Westerville
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Radhika Subhash Chaudhary,
Maharashtra, India
Cum Laude
*with Honors in the Arts and
Sciences*

Da Chen, Beijing, China

Xuyi Chen, China, Yixing
Magna Cum Laude

Emily Kathryn Cheng,
Sacramento, CA
Cum Laude

Paul Zen Cheng, Columbus

Ming Feng Chia, Subang
Jaya, Malaysia

Alexander Michael Childs,
Tipp City
Summa Cum Laude
*with Honors in the Arts and
Sciences*

Miya Charlene Chisolm,
Columbus

Eun Young Cho, Seoul, Korea
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Political Science*

Regan Elyce Choffin, Hartville

James Jung Ho Choi,
Cincinnati
Magna Cum Laude

Moo Hyun A. Choi, New
Albany

Courtney Noreen Chow,
Fairfield
Magna Cum Laude

Zachary Arthur Alexander
Christian, San Diego, CA

Chancey Paige Christopher,
Utica
Cum Laude

Benjamin Austin Christy,
Baltimore

Alexa Judith Chrysochoos,
Toledo

Seungmin Chun, Seoul, Korea

Tyler Lynn Church, Oakwood
Cum Laude
*with Honors Research Distinction in
Chemistry*

Alexandra Cyrene Clark,
Nashville, TN

Dayna Elizabeth Clark,
Pleasant Hill

Junia C. Clark, Columbus

Kristina Ann Clark,
Londonderry
Summa Cum Laude
*with Honors in the Arts and
Sciences*

Leah Ruth Clark, Waynesville

Morgan Therese Clark, St.
Louis, MO

Rebecca Anne Clark,
Wheaton, IL

Timothy Stephen Clark,
Pickerington

Rachel Lynn Clary, Canton

Kristen Lynn Clauer,
Columbus
Cum Laude

Hillary Leigh Clayton,
Barnegat, NJ

Brett Arthur Clemens,
Columbus

Jonathon Robert Clemens,
Columbus

Juanita Marie Clipper, Canton

John Edward Clopeck,
Medfield, MA

Michelle Lynn Coccia,
Gahanna

Allison Nicole Cochran,
Alliance
Magna Cum Laude

Amina Dawn Cochran,
Kettering

Krista Jean Cochran, Homer
Cum Laude

Michelle Jessica Marie
Cochrane, Columbus

Maura Leigh Cogan, Carrollton

Allyson Paige Cohen,
Northbrook, IL
Cum Laude

Dorian Aleccia Cohen,
Chicago, IL

Michael William Coleman,
Westerville
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Emily Elizabeth Collard,
Mansfield

Dominique Patrice Collier,
Columbus

Cailin Cathleen Collins,
Pataskala
Magna Cum Laude

Daniel James Collins,
Columbus
Cum Laude

Erica Lynn Collins, Crooksville

Sasha Nicole Collins, Hamilton

JoBeth Collister, Gahanna

Lauren Nicole Confalone,
Lexington

Bradley Joe Congrove,
Kingston

Joshua M. Conley, Bucyrus

Kylie Alysh Conley, Lancaster
Cum Laude

Sheri Lyn Connell, Huron

Jennifer M. Connelly, Galena
Magna Cum Laude

Eric Lee Conner, Harrison

Kaelie Mae Connors,
Painesville

Kathryn Louise Connors,
North Olmsted

Carlee Jo Conrad, Richwood

Bethany Ann Conry, Napoleon

Charles William Consolo II,
Tiffin
*with Research Distinction in
Geography*

Catherine Marie Contino,
Fairport, NY
Cum Laude

Crystal Dawn Converse,
Chagrin Falls

Abbey Marie Cook, Powell

Heather Cook, Whitehall, PA
Cum Laude

Perry Alan Coolbaugh, Jr.,
Dallas, PA

Ashley Cobb Coolman,
Sylvania
Cum Laude
*with Honors in the Arts and
Sciences*

Ashley Marie Cooper, Tipp
City
Magna Cum Laude

James Anthony Cooper,
Portland, OR

Summer Tyann Cooper,
Ontario

Allison Morgan Cooper-Clark,
Columbus
Magna Cum Laude

Michael Thomas Cooperstein,
Loveland

Jennifer Judith Coppola,
Cleveland

Kelsey Elizabeth Corcoran,
Columbus

Andrea Marie Corker,
Cincinnati

Kathryn Anne Corley, Toledo
Cum Laude

Sarah Elizabeth Cornish,
Waverly

Albert Martin Covelli II, Warren

Kelly Michelle Cover,
Zanesville
Magna Cum Laude

Bridget Lee Cowne, Hillsboro

Michael Stephen Cox, Jr.,
Cincinnati

Jocelyn May Cozart,
Columbus
Magna Cum Laude

Sarah Michelle Crabb,
Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Joseph Sterling Craig, Van
Wert

Kathryn Elizabeth Craig,
Kettering
Summa Cum Laude

Sara Ann Crall, Utica

Commencement Convocation, June 10, 2012

Sarah Marie Crawford, West Jefferson
 Simone Antoinette Crawley, Columbus
 Alexander Stephen Crews, Newark
 Courtney Michelle Crews, Seattle, WA
 Ronald William Crist, Mansfield
 Eric Joseph Crnkovich, Columbus
 Justin David Cronau, Powell
 Jared Paul Crowe, East Sparta
 Jennifer Marie Crowell, Upper Arlington
 James George Crusham, Blue Ash
Summa Cum Laude with Honors in the Arts and Sciences
 Monika Nikolett Cseko, Chicago, IL
Summa Cum Laude
 Hanna Catherine Cullers, Mount Vernon
 Adam Michael Cunningham, Chesterland
Cum Laude
 Kathleen Mary Curtin, Avon Lake
 Morgan Lauren Cushing, Lakewood
 Steven Lee Custenborder, Jr., Cincinnati
 Ryan Custer, Newport News, VA
 Elyse D'Andrea, Columbus
 Haroun Qader Dada, Columbus
 Jonathan Richard Dailey, Waverly
Cum Laude
 Martin L. Dalefield, Palmerston North, New Zealand
Summa Cum Laude
 Natalie Ann Dalton, Troy
Magna Cum Laude
 Jay A. Damis, Warren
 Grace Ann Danas, Mansfield
 Kristen Louise Daniel, Springboro
 Gina Nicole Daniele, Columbus
Cum Laude
 David Michael Dannenberg, Cincinnati
Cum Laude with Honors in the Arts and Sciences
 Amy Lynn Dauman, Rancho Santa Margarita, CA
 Maya Malika Davenport, Columbus
 Jeffrey Thomas Davidson, Cincinnati
 Angela M. Davis, Grove City
 Brian Neil Davis, Lexington

Emily Erin Davis, Sunbury
 Evan Lamar Davis, Xenia
Cum Laude
 Kyle Alan Davis, West Lafayette
 Qiana Terrell Davis, Columbus
 Rachel Sara Davis, Powell
 Stephanie Elaine Davis, New Albany
 Suzanne Renee Davis, Youngstown
Magna Cum Laude
 Tyler James Davis, Medina
 Rashida Monique Davison, Rocky Mount, NC
Magna Cum Laude with Honors in the Arts and Sciences with Honors Research Distinction
 Edward K. Davitian, Reynoldsburg
 Jay Allan Dawson, Cincinnati
 Johnny Wayne Dawson, Jr., Circleville
 Joseph Dominic Dawson, Columbus
 Alyson Elizabeth Day, New Albany
 Andrew Franklin Deavers, Vermilion
 Emmalee Dianne DeFilippo, Lisbon
 David Jarred Dehne, Fairfield
 Daniel T. Deitemyer, Elmore
 Rory Michael Deken, Columbus
Cum Laude
 Loribeth Anne D'Elia, Gahanna
Cum Laude
 Bryan David Dellefield, Mansfield
 Anthony Phillip DeLuca, Lewis Center
Cum Laude
 Leah Christine Demko, Columbus
Cum Laude
 Jacob Thomas Demyan, Grafton
 Alyssa Mary Denisky, Columbus
 Katie Ann Denlinger, Troy
Cum Laude
 Jean-Pierre Denour, Quimper, France
Magna Cum Laude
 Aaron Kelly Depew, Dublin
 Lori Jo Depinet-Spears, Galion
 Miranda Israela Der, Milpitas, CA
Cum Laude
 Evan Richard Derr, Mount Vernon
Cum Laude
 Mitchell Charles Derr, Columbus
 Rajvi Desai, Cincinnati
 Eliot Elton Desmond, Hilliard

Meaghan Christine Devaney, Mason
 Taylor Moseley DeVault, Upper Arlington
 John Joseph DeVita, Cincinnati
 Allison Kelsey DeVito, Westerville
Cum Laude
 Tesia Erin Dhiraprasiddhi, Hilliard
Magna Cum Laude
 Christopher Ryan Dickerson, Marion
 Sara Denise Dickerson, Centerburg
Cum Laude with Research Distinction in Psychology
 Allyson Elizabeth Dierker, Fairfield
 Nicole Kristine Dietz, Bellbrook
 Brett William DiFranco, South Euclid
 Catherin Stella Dikaiou, Hilliard
 Ana Marie Dilillo, Novelty
 Jessica Marie Diller, Bucyrus
 Tyler Lee Dillion, Johnstown
 Jonathan Thomas Dillon, Cleveland
Cum Laude
 Rachel Michelle Dinan, Cincinnati
Magna Cum Laude
 Alexander William Ditty, Upper Arlington
 Samantha Elayne Dixon, Steubenville
 Adam James Doane, Franklin, TN
Cum Laude with Honors in the Arts and Sciences with Honors Research Distinction in Chemistry
 Ashley Marie Dobson, Painted Post, NY
 Stacey Marie Dodge, Marysville
 Allison Claire Doerpers, West Chester
 Hannah Grace Doggett, Dublin
 Jeremy Allan Dolan, Orlando, FL
 Kara Shirrelle Dolan, Cambridge
 Jennifer Lynne Dollard, Lebanon
 Andrea Michelle Dollenmeyer, Cincinnati
 Kevin Barry Donahue, Loveland
 Kirsten Danay Donahue, Shamong, NJ
 Ta-Seti Mia Donald, Wyoming
 Mathew Edward Doney, Green
Cum Laude
 Cory Robert Donner, Fairfield

Commencement Convocation, June 10, 2012

Yuri William Doolan, Euclid
with Honors in the Arts and Sciences
with Honors Research Distinction in History

Jennifer Marie Dorinsky, Columbus

Sanya A. Dosani, Cincinnati
Magna Cum Laude
with Honors in the Arts and Sciences

Michael Alexander Doss, Hilliard

Elizabeth MinhTrang Dotrong, Dublin

Christopher John Dougherty, Independence
Magna Cum Laude
with Honors in the Arts and Sciences

Jacob Tyler Dougherty, Hilliard

Alyssa Anne Douglas, West Chester

James Patrick Douglas III, Columbus

Nathan E. Douglas, Newbury

Cameron Clark Downer, Loveland
Magna Cum Laude

John Charles Downing, Springfield

Whitney Ann Downing, Perrysburg

Alexandra Kane Doyle, Germantown, MD

Alexandra Caroline Draves, Newark

Christopher Charles Draves, Columbus

Daniel Raymond Dries, Lake Orion, MI

Matthew Isaac Dubin, Cincinnati

Jessica Renee Duckro, Hilliard
Summa Cum Laude

Tera Leigh Duff, Columbus

Sean David Duffy, Westchester

Rachel Claire Dugan, Perry
Cum Laude

Sean Wesley Dummitt, Delaware
Magna Cum Laude

Amanda Rochelle Duncan, Marion

Cortney Leigh Duncan, Grove City
Cum Laude

Melissa Danielle Duncan, Hilliard
Summa Cum Laude

Judi Ann Dunkley, London

Andrew William Dunn, Worthington

Brittany Kendra Dunn, Valley, AL
Cum Laude

Kayla Renae Dunn, Frazeyburg

Morgan Serrina Dunnam, Upper Sandusky
Cum Laude

Emily Elizabeth Dupakoski, Columbus

Sarah Ashley Duwe, Loveland

Kyle Allen Eakins, Beaver Creek
Cum Laude

Kristina Marie Eason, Fremont

Bernard David Eddy, Clayton, CA
Magna Cum Laude

Claire Elizabeth Edgar, Worthington
Summa Cum Laude
with Honors in the Arts and Sciences

Byron Edgington, Columbus

Jacob Christopher Edwards, Delaware

Richard Justin Edwards, Portsmouth

Skylar Maria Nicole Edwards, Cincinnati

Derek Robert Egbert, Fremont

Erin Elizabeth Egelhoff, Tucson, AZ

Alexandra Kristine Egger, Bay Village

Ellen Alexandra Eichner, Northbrook, IL
Summa Cum Laude
with Honors in the Arts and Sciences

Courtney Sue Eidson, Bucyrus
Magna Cum Laude

Alexander Paul Eikenberry, Coshocton

Julie Anne Eisenhauer, Perrysburg
Magna Cum Laude
with Honors in the Arts and Sciences

Jenifer Anne Ekstein, Cleveland

Molly Elise Elam, Middletown

Inal Elbeyli, Istanbul, Turkey
Magna Cum Laude

Sophia Maria Elefter, Copley

Kareem El-Hosseiny, Upper Arlington

Nina Marie El-Khoury, Cincinnati
Cum Laude

Chad Levi Elliott, Newcomerstown

David Erin Ellis, Marietta

Jourdan Marie Ellis, Portland, OR

Patricia Rosellen Ellis, Columbus

Khaled Ahmed Elwardany, OR

Carleen Georgiana Emmons, Defiance
Magna Cum Laude

Lynzi Maree Engel, Loveland

Callan Ernest Eschenburg II, St. Clair, MI

Paloma Escobedo, Riverside, CA

Issac Emmanuel Espinoza, Eagle Pass, TX

Kristen Nicole Esterheld, Greenbrae, CA

Kelsey Jo Evans, Columbus

Mark Dale Evans II, Pickerington

Laura Jess Ewing, Tipp City

Benjamin Joseph Fabozzi, Columbus

Rebekah Geneva Fabrizio, Tiffin
Summa Cum Laude

Amy Christine Factor, Marysville
Cum Laude

Marissa Danielle Fagnani, New Concord

Jessica Marie Fair, Clarksville

Madalyn Jane Fairbanks, Cincinnati
Magna Cum Laude

Lucas M. Fairchild, Pickerington

Yusuf Ali Farah, Las Anod, Somalia

Michael William Fardal, Columbus

Caitlin Marie Farkas, Orient

Brittany Lynn Farnsworth, Wadsworth

William Marshall Farrell, Charlotte, NC

William Michael Fearon, Jr., Kirtland
Magna Cum Laude

Kathryn Louise Federer, Pickerington

John Marshall Felton, Dayton

Elizabeth Jean Ferguson, Youngstown

Sormane A. Fernandes, Recife, Brazil

Robert Michael Fernandez, Mamaroneck, NY

John Andrew Ferree II, Strongsville

Michael Richard Ferriman, Fairborn

Aubrey Elizabeth Feth, Mentor-on-the-Lake
Summa Cum Laude

Kristofer Ryan Fetterman, Murrysville
Summa Cum Laude
with Honors in the Arts and Sciences

Kelsey Erin Fiehrer, Dublin

Karla Marie Figueroa Gonzalez, Puerto Rico

Brian Victor Finch, Sylvania

Sonya J. Fincher, Toledo

Alec Jacob Fink, The Plains
Summa Cum Laude
with Honors in the Arts and Sciences

Commencement Convocation, June 10, 2012

Thomas Michael Fink,
Columbus
Clayton Franklin Finken, Oak
Harbor
Jaime Kristine Fiorina,
Valencia, PA
Cum Laude
Michael Jonathan Firis,
Wadsworth
Aaron James Fisher, Dover
Ashley Victoria Fisher, Fort
Loramie
Lesley Caroline Fisher,
Granville
Magna Cum Laude
with Honors in the Arts
with Distinction in Theatre
Debra Lynne Fitch, Utica
John Joseph Fitzpatrick,
Maineville
Sean Christopher Fitzpatrick,
Louisville, KY
Cum Laude
with Honors in the Arts and
Sciences
Jim Masi Fiumedora, Findlay
Marianne Masi Fiumedora,
Findlay
Magna Cum Laude
Samantha Michelle Fixler,
Beachwood
Magna Cum Laude
Margaret Mary Flannery,
Rocky River
Joseph Daniel Florida, Lima
Cum Laude
Matthew David Fledderjohann,
Lima
Patrick David Flesher, Avon
Lake
Hayley Ann Flockenzier,
Mansfield
Kevin Patrick Flynn, Cincinnati
Gretchen Elizabeth Fogle,
Richwood
Magna Cum Laude
with Honors Research Distinction in
Psychology
Derek Jordan Foley,
Columbus
with Research Distinction in
Political Science
Adrián G. Fontes, Pittsburgh,
PA
Cum Laude
Trent Andrew Foor,
Westerville
Kara Nicole Ford, Swanton
Magna Cum Laude
Megan Elizabeth Ford,
Cincinnati
Melissa Michelle Forney,
Canton
Cum Laude
with Research Distinction
Sarah R. Forrester, Maineville
Joshua Thomas Forsythe,
Canton
Taylor Leigh Fotheringham,
Beloit
Kyle Nathaniel Fout, Upper
Sandusky
Laura Ann Fowler, Columbus
Alena Teresa Fox, Bucyrus
Andrew Ross Fox, Lima
Lauren Elizabeth Fraley,
Mansfield
Jordon Leah Frank,
Williamsville, NY
Cum Laude
Tyler Jacob Frank, Waterville
Meredith Jane Franklin,
Hilliard
Ashton Nichole Franks,
Danville
Jessica Suzanne Frantz,
Champion
Magna Cum Laude
with Honors in the Arts and
Sciences
Brennan Stephen Frazier,
Marietta
Magna Cum Laude
Joseph Howard Frazier,
Marietta
Cum Laude
with Honors in the Arts and
Sciences
Christopher Dean Frederick,
Youngstown
Cum Laude
Megan Rebecca French,
Delaware
Magna Cum Laude
with Research Distinction in
Psychology
Laura Noel Friday, Gahanna
Magna Cum Laude
Natalie Rayne Friess, Akron
Tyler Hayden Fritz, Columbus
Kayla Ann Froelich, Van Wert
Tiffani Lee Frontz, Mansfield
Justin Matthew Fryer, Galion
Brandon Allen Fuller,
Indianapolis, IN
Ashley Nicole Funk,
Jacksonville, NC
Robert Tyler Gabbard, Mason
Ryan Michael Gabbard,
Centerville
Andrew William Gable,
McConnelsville
Cum Laude
Danelle Marissa Gagliardi,
Canfield
Magna Cum Laude
Kristopher Richard Gaier,
Cincinnati
Magna Cum Laude
Jennifer Nicole Gaines,
Orrville
John William Gaines III, Dublin
Michelle Elizabeth Gaines,
Powell
Peter James Gaitanos, Canton
Ashlee Louise Gajus,
Cincinnati
Ashley Lynn Galbraith,
Struthers
Lauren Galik, Avon
Catherine Marie Gallagher,
Bolivar
David Michael Gallant,
Columbus
Cyrana Coleman Gallay,
Bellingham, WA
Kevan Shea Gallion,
Sherrodsville
Brittney Jayne Galt, Plainfield,
IL
Corinne Marie Galvan,
Strongsville
Magna Cum Laude
Caitlín Bernadette Galvin,
Johnston
Jack Thomas Galvin, Geneva
Nicole Marie Ganim, North
Royalton
Matthew Aaron Gant,
Cincinnati
Zijun Gao, China
Kaitlyn Marie Garcia, West
Chester
Monica Eliana Garcia,
Cleveland
Raul Jose Garcia, Jr., Key
Biscayne, FL
Adam Jeffrey Gardner, South
Euclid
Colin Munroe Gardner,
Columbus
Cum Laude
Erin N. Garloch, Marion
Cum Laude
David Eric Garman, Boardman
Magna Cum Laude
Elizabeth Dawn Garner,
Hilliard
Abigail Kathleen Garnett,
Cincinnati
Cum Laude
Monika Elizabeth Gaspar,
Cleveland
Magna Cum Laude
with Research Distinction in
Psychology
Michael Lewis Gast, St. Henry
Allyse Irene Gastel, Seven
Hills
Samuel Mark Gastel,
Circleville
Kristen Marie Gaston, Grove
City
Summa Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
History
Drew Stephen Gattermeyer,
Franklin
Magna Cum Laude
Jennifer Lynn Gaupel,
Covington, KY
Smita Gautam, Solon
Anthony Lee Gautier,
Westerville

Commencement Convocation, June 10, 2012

Melody Laren Gay, West
Chester
Magna Cum Laude
with Honors in the Arts and Sciences

Jamie Hope Gaynes, Closter
Tanner J. Gebhart, Marietta
Rebecca Lillian Geer,
Westerville
Michael Sidney Gelfand,
Cincinnati
Trisha Marie Gentry, Mount
Vernon
Allison Marie Gering, Fairfield
Magna Cum Laude

James Michael German,
Cambridge
Magna Cum Laude

Jessica Marie Gerst,
Worthington
Viviana Gerston,
Johannesburg, South Africa
Cum Laude

Cullen M. Gettings, Lancaster
Leah Elizabeth Geuy,
Rosewood
Christina Anne Gevas, Dublin
with Distinction in Theatre

Alexander Lee Gibson,
Centerville
Joshua James Gibson,
Columbus
Magna Cum Laude

Sarah Rae Gibson, Bellbrook
Cum Laude

Alexander Luis Gil, Forest
Amanda Nicole Gilchrist,
Roaming Shores
Magna Cum Laude

Trevor Thomas Gill, Hilliard
Magna Cum Laude

Bryson Nathaniel Gillard,
Zanesville
Ryan Willard Gillespie, London
Cum Laude

Virginia Rachele Gilliam,
Lebanon
Kevin Eric Gillman II,
Bellefontaine
Jonathan Louis Gilmore,
Richmond, VA
Nicole Britney Gilmore,
Beavercreek
Margaret Jeanne Glaser,
Cincinnati
Cum Laude

Allen Glassmire, Athens
Kristin Marie Gleason,
Mansfield
Cum Laude

Marcy Ann Gleghorn, Akron
Cum Laude

Samuel Jonathan Glenn,
Centerville
Cum Laude

Katherine Karen Glesser,
Curtice
Cum Laude

Kelsey Elizabeth Glick,
Galloway

Aarthi Raksha Gobinath,
Hudson
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Neuroscience

Adam Quenton Goes, Elida
Magna Cum Laude

Julia Louise Goff, Dayton
Cum Laude

Natalie Frances Gold, Bexley
Benjamin Aaron Goldfarb,
Seal Beach, CA
Matthew David Golowenski,
Sunbury
Kristin Elizabeth Gonterman,
Belle Center
Magna Cum Laude

Jared Andrew Gonzales,
Worthington
Cum Laude

Matthew Scott Goodman,
Akron
Laura Marie Goodrich, Dublin
Sandra Rose Goolsby, Canal
Winchester
Veronika Gordeeva,
Barnesville
Cum Laude

Christopher Wayne Gorry,
Columbus
Daniel A. Goss, Columbus
Sarah Kathryn Gothot,
Westlake
Summa Cum Laude

Tara Anise Gould, Ottawa Hills
Nathan Anthony Granger,
Liberty Township
Magna Cum Laude

Jeffrey Aurel Granitto, Solon
Cierra Nicole Graves,
Columbus
Nick Ryan Graves, Hilliard
Cum Laude

Abigail Marie Francis Gray,
Westerville
Zachary Michael Gray,
Westerville
Taylor Alexandra Greely,
Columbus
Magna Cum Laude
with Honors in the Arts and Sciences

Adam Ross Green,
Indianapolis, IN
Katherine Esther Green,
Indianapolis, IN
Cum Laude

Abbey Lynn Greene, Solon
Sarah Anne Greene,
Beavercreek
Kaylan Marie Griffith,
Columbus Grove
Cum Laude

Chelsey Elizabeth Grimes,
Lima
Stuart Putnam Grinch, Dublin
Karl David Griteman, Liberty
Center

Danielle Elizabeth Grosh,
Upper Arlington
Alexandra Marie Gross,
Toledo
Magna Cum Laude

Edward Matthew Gruber,
Bexley
Summa Cum Laude
with Honors in the Arts and Sciences

Cassandra Guarneros,
Laredo, TX
Magna Cum Laude

Alexa Marie Gudelsky,
Cincinnati
Magna Cum Laude

Miguel Venancio Guevara,
Houston, TX
James Joseph Guilkey, Dublin
Summa Cum Laude
with Honors in the Arts and Sciences

Matthew George Gulas,
Medina
Cum Laude
with Honors in the Arts and Sciences

Stanley Bryan Gunther II,
Columbus
William David Gutmann, Piqua
Cum Laude

Lacey Renee Gutridge, Gratiot
Kelly Gutshall, Gahanna
Ashley Nicole Guy, Cleveland
Heights
Kayla Haas, Stony Point, NY
Magna Cum Laude

Megan Korinn Haas,
Butlerville
Magna Cum Laude
with Honors in the Arts and Sciences

Nathan David Haas, Granville
Sarah Christine Habermehl,
Disputanta, VA
Magna Cum Laude

Justin Adel Habtout, Dublin
Timothy Lee Hackworth,
Sunbury
Rachael Aaren Clark Haddix,
Mariemont
Magna Cum Laude

Michael David Haddock,
Orlando
Edin Hadzic, Bosanska Dubica
James Michael Hafner,
Cincinnati
Timothy David Haga, Portland,
MI
Magna Cum Laude

Abdirashid A. Haji, Somalia
Warsan Ali Halane, Falls
Church, VA
Brittany Lynn Hall, Toledo
Daniel Howard Hall, Alliance
Sierra Unique Hall, Cleveland
Hazmira Binti Hamdan,
Malaysia
Cum Laude

Brian K. Hamilton, Gibsonsia,
PA

Commencement Convocation, June 10, 2012

Lemone Tyrell Hammock,
Columbus

Libby May Hampton, Anna
Nuri Han, Daejeon, Korea

Shanda Marie Hanauer, San
Luis Obispo, CA

Kaila Aleeza Handler,
Columbus

Akmal Bin Hanif, Penang,
Malaysia

Alexander John Hanko, Elyria

Andrea Nicole Hansen,
Dayton

Joseph Luebbers Hardiman,
Cincinnati

Patrick Winfield Haren,
Newark

Magna Cum Laude
with Honors in the Arts and
Sciences

Kyle Edward Harmicar, Salem

Emilee Ann Harmon,
Pickerington

Cum Laude

Jaclyn Christina Harrington,
Plain City

An'Gelica Leatrice Harris,
Dayton

Colleen Siobhan Harris,
Powell

Kip A. Harris, Dillonvale

Victoria Rose Harris, Chicago,
IL

Michael Blake Harrison,
Gahanna

Jennifer Lynn Hart,
Fredericktown

Magna Cum Laude

Chloe Corinne Hartman,
Willard

Geoff T. Hartnell, Champaign-
Urbana, IL

Kimberly Ann Harvanek,
Berea

Cum Laude

Alexander Christopher
Hasebrook, Columbus

Lindsey Nicole Hasis, Akron

Cum Laude

Qorsho Abdi Hassan,
Columbus

Catherine C. Hatten, Upper
Arlington

Magna Cum Laude

Cara Colleen Haughey, Aurora

Summa Cum Laude
with Honors in the Arts and
Sciences

with Honors Research Distinction in
Political Science

Kimberly Diann Havenar,
Piqua

Magna Cum Laude

Catherine Mary Haviland,
Brunswick

Brianna Marie Hawkins, Upper
Sandusky

Deion Scott Hawkins,
Indianapolis, IN

Cum Laude

Christopher Hawley,
Twinsburg

Nicole Leigh Hawley, Ashland

Kyle Haydocy, Powell

Benjamin Dale Hayes,
Delaware

James Edward Hayes,
Columbus

Matthew Scott Hays,
Cincinnati

Cum Laude
with Honors in the Arts and
Sciences

Katerina Irini Hazimihalis,
Campbell

Cum Laude
with Honors in the Arts and
Sciences

Xiaozhou He, Tianjin, China

Charles Paul Healy, Cincinnati

Summa Cum Laude

Jessica Morgan Healy, Akron

Cum Laude
with Research Distinction in
Anthropology

Colin Theodore Heasley,
Westerville

Magna Cum Laude

Cory Brandon Heater, Orrville

Kathryn Brigid Heffernan, Kent

Justin Alexander Heilmann,
Pittsburgh, PA

Audrey Ann Heisel, Toledo

Daniel Gregory Heister,
Cincinnati

Ellen Clare Heister, Bristol, CT

Nicholas John Helfferich,
Springboro

Magna Cum Laude

Jazmen Henderson,
Warrensville Heights

Tuanya Marie Henderson,
Monessen, PA

Molly Elizabeth Hendrix, Lake
Mary, IL

Garrett Thomas Henry, Solon

Josiah Daniel Henry,
Pickerington

Michelle Liana Henry,
Thornville

Brandon Asa Hensley,
Delaware

Kenneth Michael Hensley,
Williamsburg

Magna Cum Laude

Allison Marie Henvick, San
Francisco, CA

Cum Laude

Sarah Marie Herald, Mansfield

Summa Cum Laude

Bryan Joseph Herd, Etna

Jeremy Albert Herman,
Columbus

Markus Hernandez,
Brownsville, TX

Megan Elizabeth Hernandez,
Brownsville, TX

Cum Laude

Andrew E. Herrick, Centerville

Gwendolyn Suzanne Herrick,
Galena

Magna Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
English

Nicholas Andrew Herrin,
Beavercreek

Cum Laude

Laura Stephanie Herrold,
Columbus

Jennifer Lynn Heslop, Lewis
Center

Cum Laude

Martin Daniel Hess, Parma

Laura M. Heyeck, Westerville

Magna Cum Laude

Kevin Peter Hidas, Canton

Ramsey Zaher Hidmi,
Kettering

Magna Cum Laude
with Honors in the Arts and
Sciences

Kimberly Elizabeth Higgins,
Dublin

Johnathan E. Hiles,
Westerville

Hope Brealy Hill, Euclid

Mary Catherine Hill, Loveland

Cum Laude

Ryan Thomas Hill, Lincoln, NE

Cum Laude

Scott Russell Hill, Dublin

Andrea Leigh Hilliard,
Westerville

Amber Skye Hilterbran,
Peebles

Jordan Nicole Hines Peninsula

Elizabeth Ellen Hipp, Norwalk

Jaclyn Ilyse Hirsch, Powell

Magna Cum Laude

Hamdi Ismail Hirsi, Columbus

Melissa Louise Hockman,
Dallas, TX

Jordan Lee Hoelzer, Lewis
Center

Cum Laude

Brian James Hoerst,
Enterprise, AL

Alexander Frederick Hoffman,
Waverly

Christopher Michael Hogan,
Carrollton

Victor Michael Hogue, Beach
City

Cum Laude
with Honors in the Arts and
Sciences

Katie Breana Holbein,
Zanesville

Laura Renee Holland,
Massillon

Cum Laude

Emma Elizabeth Hollingshead,
Beavercreek

Megan Ann Hollis, Rocky
River

Cum Laude

Commencement Convocation, June 10, 2012

Amber Marie Holmes,
Lakewood
Brian Douglas Holmes,
Worthington
*with Honors in the Arts and
Sciences*
Julisa D. Holmes, Mansfield
Eric James Holtzman, Poland
Caitlin Elizabeth Hone, San
Antonio, TX
*Magna Cum Laude
with Honors in the Arts and
Sciences*
Choonsoo Hong, Korea
Jisoo Hong, Korea
Summa Cum Laude
Junghyun Hong, Seoul, Korea
Cum Laude
Jarryd Miles Hook, Centerburg
Richard Keim Hoover III,
Powell
Cum Laude
Erin Hope, Columbus
Magna Cum Laude
Emily Lynn Hopkins,
Portsmouth
Magna Cum Laude
Eric Bradford Hora, Dublin
Kyle Vaughn Horesh, Newbury
Cum Laude
Nicholas Andrew Horne,
Cincinnati
Nicholas S. Horning, Akron
Benjamin Joseph Horstman,
Spencerville
Jesse Granville Horton, Valley
City
Magna Cum Laude
Zachary Scott Horton,
Bellefontaine
*Cum Laude
with Honors in the Arts and
Sciences*
Alan Robert Horujko, Fairfield
Megan Estelle Horvath, Martin
Cum Laude
Nicoletta Mary Hotzoglou,
Whitestone, NY
Amber G. Houry, Cleveland
Cum Laude
John Oichiro Solo Houston,
Arlington, VA
with Distinction in Theatre
Josh W. Houston, Marion
Cum Laude
Zachary Maloney Houston,
Columbus
Cum Laude
Katherine Anne Howard,
Westlake
Magna Cum Laude
Megan Elise Howard,
Alexandria
Cum Laude
William Weston Howard,
Chandlersville
Tashmeen Alcther Huda,
Akron
Joseph Daniel Huddle,
Columbus
Cum Laude
Alex Walter Huegle, Fairfield
Tyler Henry Huendorf, Mentor
Cum Laude
Rafael Jose Huezto, Loveland
Whitney Denise Huff,
Columbus
Corey William Richard Hukill,
Columbus
Storm Michael Humbert,
Fayette
*Magna Cum Laude
with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
English*
Tracee Lynne Hume,
Strongsville
Cum Laude
Erin Nicole Hummeldorf,
Cincinnati
Cum Laude
Stephen Doyle Hummell,
Columbus
Corinna Morgan Hundley,
Dublin
Margaret Grace Hunsaker,
Columbus
Cum Laude
Shane Michael Hunsberger,
Boyertown, PA
Taylor Stephen Hunt,
Sandusky
Max Conroy Hunter, Ardsley,
NY
Sheila Ann Hunter, Dublin
Magna Cum Laude
Arjan Singh Hura, Cincinnati
Daniel A. Huskey,
Reynoldsburg
Denise Jean Hutchison,
Columbus
*with Research Distinction in Speech
and Hearing Science*
Daniel Hwang, Lewis Center
Paige Victoria Hyde, Dayton
Magna Cum Laude
Gaither Stephen Hyder,
Marysville
Magna Cum Laude
Andrew David Iammarino,
Strongsville
*Summa Cum Laude
with Honors in the Arts and
Sciences*
Mari Laurine Iarocci, Conneaut
Cum Laude
Miguel Angel Ibarra, Lorain
Scott Javaid Ijaz, Strongsville
Ali Farah Ilimi, Mogudishu
James Michael Inkrott, Clayton
Cum Laude
Jessica Lynn Inman, Crestline
Zachary David Inscho,
Columbus
Alexa Marie Irwin, Westerville
Magna Cum Laude
Caitlin Danielle Irwin, Prospect
Magna Cum Laude
Tyler Alexander Irwin, Avon
Ashley S. Isaacs, Hilliard
Kevin Christopher Isbell,
Akron
Nicholas Stephen Jack,
Wadsworth
Destiny D. Jackson, Columbus
Jody Lynn Jackson, Elyria
Todd Robert Jackson, St.
Clairsville
James B.I. Jacobs, Piqua
Nancy Jain, Hilliard
Cum Laude
Layla Hassan Jama, Seattle,
WA
Katie Elizabeth James, Hilliard
Megan Nicole James, Fostoria
Han Sam Jang, Dublin
Sarah Michelle Janosik, West
Chester
Kelsey Ann Jarrett, Belmont
Magna Cum Laude
William Allen Jatsek, Jr.,
Cleveland
Cum Laude
Tiffany Nicole Jelinek,
Strongsville
Alyssa Brooke Jenkins,
Amanda
Magna Cum Laude
Mark David Jenkins II,
Honolulu, HI
Zachary Taylor Jenkins,
Ironton
Trevor Randall Jewell,
Springboro
Cum Laude
Chelsea Morgan Jividen,
Broadview Heights
Anna Clare Johnson,
Cincinnati
Magna Cum Laude
Ashley Anne Johnson, Toledo
Cum Laude
Derek Thomas Johnson,
Aurora, IL
Emily Ann Johnson,
Pewaukee, WI
*Cum Laude
with Honors in the Arts and
Sciences*
Hannah Elizabeth Johnson,
Jeffersonville
Karen Michelle Johnson,
Fairfield
Magna Cum Laude
Kathryn Elizabeth Johnson,
East Liverpool
Cum Laude
Lamma Leynae Johnson,
Solon
*Cum Laude
with Honors in the Arts and
Sciences*
Nicholas Andrew Johnson,
Framingham, MA
Victor O'Neil Johnson,
Columbus
Jacob Daniel Johnston,
Marion
Justin David Jonas, North
Olmsted

Commencement Convocation, June 10, 2012

Betsy Amanda Jones,
Springfield

Bruce Demetrius Jones,
Columbus

Elizabeth Kathleen Jones,
Columbus
Magna Cum Laude

Jasmine Leshell Jones,
Passaic, NJ

Kirk Finley Jones, Columbus
Summa Cum Laude
with Honors in the Arts and Sciences

Kylie Marie Jones, Columbus

Lauren T. Jones, Columbus

Samuel Robert Jones,
Columbus

Taylor Hope Jones, Edmond,
OK

Ashley Gayle Jordan,
Wellington

Brian Francesco Jordan,
Sandusky
Summa Cum Laude
with Research Distinction in History

Nicole Christine Jordan,
Cincinnati
Cum Laude

Tyler Nicholas Jorin, Lebanon

Brooke Ann Joseph, Niles

Katheryn Elizabeth Joseph,
Powell

Julie Anne Josifov, Rittman
Magna Cum Laude

Drew Cameron Joyce, Orient

Beth Holly Kahl, Columbus

Claire Marie Kaido, Zanesville

Alexandra Marie Kalbli,
Cincinnati

Carly Michelle Kammenzind,
Pittsburgh, PA

Nicole Jennifer Kanner,
Somers, NY

Gene Thomas Kaser, Lima

Aivaras Kaskonas, Alytus,
Lithuania

Gaea Kassatly, Columbus

Brooke M. Kaufman, Ottoville

Melanie Joy Kaufman,
Reynoldsburg
Summa Cum Laude

Trevor Matthew Kaufman,
Hilliard

Ann Hopkins Kearney,
Pittsburgh, PA

Michael B. Keith, Lima
Magna Cum Laude

Lindsey Marie Kelemen,
Beavercreek
Cum Laude

Ryan James Kelleher, Upper
Arlington

Benjamin David Keller,
Bucyrus

Joshua Philip Keller, Canal
Winchester

Stephanie Lee Keller,
Columbus
Magna Cum Laude
with Honors in the Arts

Christian Michael Kelley,
Granville

Esther Rose Kelley, Bucyrus

Stephanie Caitlin Kellish,
Loveland

Chelsea Nicole Kelly,
Cuyahoga Falls
Magna Cum Laude

Colin Richard Kelly, Orlando,
FL

Jessica Marianne Kelly, Dublin

Kevin Jon Kelso, Crestline

Travis Arthur Kendall,
Pickerington

Brian Scott Kennedy,
Lexington
Magna Cum Laude

Sondra Lynn Kennedy,
Columbus

Erik James Kennelly, North
Canton
Cum Laude
with Honors in the Arts and Sciences

Erin Leslie Kern, Columbus

Lindsey Paige Kerr, Marietta

Andrew Joseph Kesselem,
Dayton

Jennifer Irene Kessler,
Newtown, CT

Justine Nicole Ketterer,
Cincinnati

Kevin Daniel Keuper,
Columbus
Cum Laude
with Research Distinction in Chemistry

Sarah Elizabeth Keyes, Ellicott
City, MD
Cum Laude

Kristina Suzanne Khalili,
Wilmington

Jason Cyrus Khavaran,
Strongsville

Simar K. Khera, West Chester

Shannon Leigh Khoury,
Baltimore, MD

Robert William Kibler, New
Philadelphia

Kelsey Anne Kilbane, Fairview
Park
Cum Laude

Dongwook Kim, Korea

Katherine Geeho Kim,
Columbus
Cum Laude

Katherine Hee-Jin Kim, Toledo

Ran Kim, Seoul, Korea

Sunha Paul Kim, Los Angeles,
CA
Cum Laude

Crispus Muroki Kimani,
Dayton

Katherine Breanne Kimes,
Lexington
Summa Cum Laude

Heather Elizabeth King,
Columbus

Kelsie Carol King, Centerville
Summa Cum Laude
with Honors in the Arts and Sciences

Grace Katharine Kingston,
Hinsdale

Anna Bell Kinsel, Sandusky

Courtney Allison Kinsel,
Worthington
Cum Laude

Jonathan Peter Kinzelman,
Upper Arlington

Andrew Logan Kirby,
Manassas, VA
Magna Cum Laude

James David Kirby II, Grove
City

Jordan Robert Kirk, Vermilion

Carolyn Leigh Kirkland, Cadiz
with Honors in the Arts and Sciences

Jaclyn Elizabeth Kirsch,
Hamilton
Magna Cum Laude

Andrew Ray Kitchen,
Columbus

Margaret R. Kittila, Eastpointe,
MI

Sean Paul Klammer, Pepper
Pike

Christopher A. Klein, Lima

Todd R. Kleinpaste, Columbus

Jarrett Ervin Klingbeil,
Maumee

Ian Richard Klingenberg,
Bexley

Weston Bryant Klinksiek,
Perrysburg

Hallie Christine Kloots, Canton

Elliot Patrick Klosterman,
Dayton
Magna Cum Laude

Calland Marie Kluchar,
Chagrin Falls
Summa Cum Laude

Justen Paul Knape, Defiance

Maxwell Gordon Knecht,
Cincinnati

Kylie Marie Knick, Ansonia
Cum Laude

Lindsay Ellis Knight,
Lakewood
Cum Laude

Dianne Lynn Knipp, Galion

Michael John Koelsch, Milan

Carly Rebecca Kohake,
Cincinnati

Jeffrey Andrew Kohler, Canton

Nicole Lynn Kohlmer, Newark
Magna Cum Laude

Daniel Richard Kohnen,
Dayton

Ashley Rose Kolbeck,
Perrysburg

Peter Valeriy Kolenko, Canal
Fulton

Commencement Convocation, June 10, 2012

Kaitlyn Christina Kolosionek,
North Royalton
with Honors in the Arts and Sciences

Rachel Alyse Kominsky,
Highland Heights
Magna Cum Laude
with Honors in the Arts and Sciences

Krista Rose Koontz, Marysville
Veronica Mary
Kopaygorodsky, Cincinnati

Anna Joy Kopechek, Blacklick
Cum Laude

Taryn Amanda Korody, Marion
Cum Laude

Maryssa Nicole Korybko,
Cleveland

Jenna Michelle Kossoff, Solon
Magna Cum Laude
with Honors in the Arts and Sciences

Chelsey Marie Kovach,
Cleveland
Cum Laude

Erika Lauren Kovach,
Broadview Heights
Magna Cum Laude

Meredith Lynn Kozak,
Cincinnati
Magna Cum Laude

Kaitor Ngeyawo Kposowa,
Cincinnati

Jonathan Harold Krabacher,
Irving, TX

Nicholas Wayne Krafft,
Columbus

Alexander Richard Krawczyk,
Dublin

Nicholas Mark Krebs,
Naperville, IL
Cum Laude

Andrew Thomas Krick,
Wheetersburg

Jacob John Kristof, Toledo

Alexander Thomas Krivanek,
Powell

Luke David Krohn, Lima
Cum Laude
with Honors Research Distinction in Biology

Dannielle Lynn Krugh, Celina
Cum Laude

Marianne Krull, Cleveland

Spencer Ryan Krum, Plano,
TX

Molly Ann Krygowski,
Youngstown
Magna Cum Laude

John Francis Kuechly,
Cincinnati

Emma Catherine Kuhl,
Perrysburg
Magna Cum Laude

Cynthia Elizabeth Kulbago,
Brecksville
Cum Laude
with Honors in the Arts and Sciences

Kevin Matthew Kulig,
Broadview Heights
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Political Science

Ryan Frank Kupniewski, Jr.,
Painesville

Emily Anne Kurtz, Nashville

Justin Matthew Labelle,
Englewood

Laura Whitney LaBenne,
Mount Vernon

Taryn Michal Lachter,
Cincinnati

Susan Elizabeth Lad,
Georgetown
Cum Laude
with Research Distinction in Anthropology

Nicholas Aaron Ladd, Mentor

Rebecca Ann Ladowitz,
Columbus

Sara Elizabeth Laird,
Columbus

Jessica Lee Laman,
Wintersville
Cum Laude

Margaret Ann LaMantia, Bryan

Bradley Scott Lander, Solon
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction

Todd Christian Landreth, New
Albany
Magna Cum Laude

Elizabeth Marie Lane,
Westerville
Magna Cum Laude
with Honors in the Arts and Sciences

Matthew Clay Langhorst,
Upper Arlington

Joseph Lawrence Langley III,
Waldorf, MD

Shane Michael Lanning,
Nashport
Magna Cum Laude

Elliott Steven Lanz, Hubbard

Nicholas Wayne Larbes,
Cincinnati

Derek Tyrone Larenas, Burton
Magna Cum Laude

Devin R. Largent, Glenford
Cum Laude
with Research Distinction in English

Lucas Leroy Larger, New
Bremen

Jessica Sheridan Larkins,
Canton

Andrew Michael Larson,
Hudson

Kelly Lynn Lash, West Liberty
Summa Cum Laude

Karlton Aaron Laster,
Cleveland
Cum Laude

Bryn Johnson Laubacher,
Brecksville

Katarina Hope Lavric, Dublin
Cum Laude

Mark Roger Lawmon, Barrow-
in-Furness, UK
Cum Laude

Allison Lynn Lawrence,
Sylvania
Magna Cum Laude
with Honors in the Arts and Sciences

Gretchen Hanna Lawrenz,
Marysville
Cum Laude

Olha Mary Lawriw, Columbus
Summa Cum Laude

Michael A. Laws, Springfield
Magna Cum Laude

Gina Nhu Le, Columbus

Stephen Lea, West Chester

Garrett McFarland Leahy, St.
Louis, MO
Magna Cum Laude

Morgan Elizabeth Lear,
Findlay

Laura Ellen Lebovitz, Johns
Creek, GA
Magna Cum Laude
with Honors in the Arts and Sciences

Carey Michelle Lechner,
Dublin
Cum Laude

Carrie Danielle Lee, Morral

Christopher Michael Lee,
Columbus

Fuh Lee, Dayton

Hye Min Lee, Seoul, Korea

Juwon Lee, Seoul, Korea
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Comparative Studies

Michael Kay Lee, Fairfax, VA

Taehoon Lee, Pohang, Korea

Richard Patrick Leeman,
Alexandria, VA
Cum Laude

Casey Steven Leggett, Dublin
Magna Cum Laude

Monique Robyn Lehman,
Battle Ground, WA

Rebekah Ruth Lehman,
Marietta

Warren Leimbach, Dublin

Darek Richard Leimeister,
Berlin Heights

Zachary Wayne Lemaster,
Columbus

Michael Gerard Lengen, Avon

Caitlin Michelle Leow, Toledo
Magna Cum Laude

Caleb Joseph Lesley,
Cincinnati

Matthew Alan Lester, Logan
Magna Cum Laude

Melissa Lynn Lester, Marion
Cum Laude

Michael Paul Lester, Marion

Erica Danielle Lestingi, Dayton

Laura Ann Lesueur, Dublin

Commencement Convocation, June 10, 2012

Kristi Magdalena Levanduski,
Hiram
Danielle Marie Levesque,
Dayton
Magna Cum Laude
Isaac David Levine, Cincinnati
Cum Laude
with Honors in the Arts and Sciences
Katie Lauren Levine, Orange Village
Summa Cum Laude
Kaylan Elizabeth Lewin,
Dayton
Magna Cum Laude
Elizabeth Nelson Lewis,
Toledo
Magna Cum Laude
Laura Kathleen Lewis, Hilliard
Roinell Lamar Lewis, College Park, GA
Teresa Joann Lieh, Anderson, SC
Kristin Michelle Lietz,
Altamonte Springs
Margaret Claire Lieux, Elyria
Michael Allen Liggett,
Loveland
Mason B. Liles, Athens
Anna Christine Lilli, Latrobe, PA
Colin Patrick Lima,
Worthington
Amy Renée Limes, Westerville
Magna Cum Laude
Bryce Andrew Lindsay,
Cincinnati
Alyssa Ellen Linet, Lima
Catherine Carnahan Lipsey,
Thornville
Sarah Elyse Little, North Olmsted
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction
Christian Anne Lloyd, Piqua
Cum Laude
Brooke Loar, Columbus
Cum Laude
Kiri Nicole Loevenguth,
Columbus
Jennifer Michelle Logsdon,
Toledo
Elizabeth Anne Long,
Zanesville
Logan Jule Long, Mason
William Clay Longfellow,
Greenville
Chelsey Elizabeth Longo,
Mayfield
Cum Laude
David Anthony Longo, Dublin
Charity Shalifah Longole,
Kampala, Uganda
Cum Laude
Jennifer Lynn Lonsway,
Kansas City, MO
Cum Laude

Lauren Gabrielle Lopez,
Youngstown
Charity Nicole Lopp,
Jonesboro, AR
Cum Laude
with Honors in the Arts and Sciences
Samantha Joan Lortz, Toledo
Summa Cum Laude
with Honors in the Arts and Sciences
Craig Loudermilk, Newark
Kimberly Ann Lovano, Parma
Magna Cum Laude
Rhonda Yvette Loving,
Worthington
Jacob Ronald Lowry,
Cridersville
Erin Rene' Loxley,
Beavercreek
Magna Cum Laude
Katarzyna Lozanska,
Columbus
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Speech and Hearing Science
Xin Lu, China
Zhaojia Lu, Changzhou,
Jiangsu, China
Cum Laude
with Honors in the Arts and Sciences
Laura Andrea Lucas, Loveland
Magna Cum Laude
Brittany Ludwig, Mansfield
Jason David Luebbers,
Columbus
Cum Laude
Jordyn Nicole Luebke, Minster
Cum Laude
Maya Lugasy, Cleveland Heights
Cum Laude
Rachel Lynn Lukasik, Toledo
Kristina Elena Lurch, Dublin
Jennifer Rose Lusetti,
Frazeeburg
Cum Laude
Joshua Stephen Luster, St. Paris
Christina Amanda Lutz,
Pickerington
Nichele Julia Lyndes, Powell
Magna Cum Laude
Huyen-Tran Thi Ma, Dayton
Cum Laude
Stephen Andrew Macdonald,
North Olmsted
Marianella Natacha Mace,
New Albany
Cum Laude
Matthew Jeffrey Mackey,
Painesville
Cum Laude
Michele Nicole Madden,
Pataskala
Constantine George Madias,
Lyndhurst

Laura Mihaela Maerean,
Wilmington
Anthony Joseph Magdalinski,
Blue Bell, PA
Cynthia Keiko Mahan,
Columbus
Magna Cum Laude
John Francis Maher III,
Columbus
Vaishali Mahna, Beachwood
Summa Cum Laude
with Honors in the Arts and Sciences
Ryan Aaron Maidenberg,
Bellaire
Magna Cum Laude
Caitlin Therese Malone,
Gaithersburg, MD
Nicholas Bradford Maloney,
Mount Vernon
Christina Mancuso, Toronto,
ON, Canada
Theodore Joseph Manolukas,
Toledo
with Honors in the Arts and Sciences
Brittney Erin Manos, Willoughby
Jonathan Mihalov Mansfield,
Honeoye Falls, NY
Jeffrey J. Mantkowski, Akron
Nicholas Alexander Manukian,
Pickerington
Marianne Mercedes Manzler,
Cincinnati
Magna Cum Laude
with Research Distinction in English
Toni Renée Maras, Springfield
Magna Cum Laude
Jasmine Nicole Margaria,
Avella
Magna Cum Laude
Jenny Lee Mariotti, Galion
Brandon C. Markey, Dublin
Jordan Ross Marks, Akron
John Anthony Marsco, Poland
Emily Christine Marsh, Troy
Cum Laude
Serra Marie Marshall, Canton
Melissa Jordan Martel,
Beachwood
Cum Laude
Chandler Lee Martin, Celina
Magna Cum Laude
Johanni Nataly Martin,
Columbus
Magna Cum Laude
Kaitlyn Crider Martin, Dublin
Kara Lauren Martin, Vienna,
WV
Cum Laude
Lee Dudley Martin, Greenwich
Mirria Lynn Martin, Dallas, TX
Cum Laude
Ross Ashworth Martin,
Lebanon
Magna Cum Laude
Skyler Keith Martin, Idaho Falls, ID
Thomas Edward Martin,
Manassas Park, VA

Commencement Convocation, June 10, 2012

Zackary Jarrett Martin, New Albany
 Anastasia Destinee Martinez, Cleveland
Magna Cum Laude
 Jennilyn Duban Martinez, Annapolis, MD
 Elizabeth Marie Martino, Springboro
Cum Laude
 Chelsea Marie Martz, Blacklick
 Corey Allen Marx, Newcomerstown
 Alexander Randall Mason, Marietta
 Morgan Marie Mason, Maryville, TN
Cum Laude
 Rachel Ann Matgouranis, Avon Lake
 Courtney Rae Matthews, Uniontown
Cum Laude
with Research Distinction in Speech and Hearing Science
 Michael Garrett Matthews, Loveland
 Haley Katherine Matuszynski, Sylvania
 Melissa Justine Mauntel, Fairfield
Magna Cum Laude
with Honors in the Arts and Sciences
 Brady Eugene Maxwell, Worthington
 Andrew Joseph Thomas Mayer, Brunswick
 Daniel P. Maynard, Severna Park, MD
 Parker Jordan Mays, Centerville
 Jacob William Maze, Bellefontaine
 Nur Aqilah Binti Mazlan, Selangor, Malaysia
 Tessa Jane McAnally, Pittsburgh
 Jordan McBride, Hilliard
 Stephen John McCloskey, Brookeville, MD
 Michelle Rianna McCollom, Beavercreek
 James Kyle McCormack, Willard
 Jessica Carol McCormick, Holland
 Kara Baylies McCormick, Beavercreek
Summa Cum Laude
with Honors in the Arts and Sciences
 Katie Lee McCormick, Columbus
 Maggie Marie McCormick, Maumee
Magna Cum Laude
with Honors in the Arts and Sciences
 Annie Kay McCoy, Newark

Alex Douglas McCue, Delaware
 Jennifer Deann McCune, Massillon
 Erika J. McDaniel, Columbus
 Wade Edward McDonald, Wapakoneta
 Jillian Lewis McFarlan, Oak Harbor
Magna Cum Laude
 Sabra Ayana Dwan McGhee, Columbus
 Amanda Kathryn McGilvray, Columbus
 Alyssa Nicole McGinnis, Westerville
 Carolyn Marie McGinnis, Honolulu, HI
 Shaniqua Rhonda McGinnis, Shaker Heights
 Luke David McGlaun, Dayton
Cum Laude
 Braden Ray McGlone, Lakeview
 Eileen Elizabeth McGreevy, Columbus
Magna Cum Laude
with Honors in the Arts and Sciences
 Chrystal R. McGuire, Pataskala
 James Thomas McGuire, Hudson
 Sophia Marie McGuire, New Philadelphia
 Charles Lindbergh McKeever, Fayetteville, NY
Magna Cum Laude
with Honors in the Arts and Sciences
 Kristen B. McKenna, Fort Lauderdale, FL
 Blaine Riane McKinney, Georgetown
 Samantha Ashley McKnight, Westerville
 Todd Hollis McKnight, Johnstown
 Allison Anne McLaughlin, Gahanna
 Phillip Arthur McMahan, Springfield, VA
Magna Cum Laude
 Zachary Earl McManus, Columbus
 Alicia Rae McNamara, Strongsville
Cum Laude
 Andrew Thomas McNamara, North Olmsted
 Kevin Stephen McNamara, Westlake
 Brenna Elizabeth McNamee, Upper Arlington
 Matthew Richard McPheron, Spencerville
 Sarah Angelle McPherson, Dallas, TX

Lauren Marcella McQuillan, Olmsted Falls
 Chad McVeigh, Pickerington
 Zachariah Paul McVicker, Cambridge
 Eric Stephen Meade, Columbus
 Irene Jasmine Meadows, Nevada
Cum Laude
 David A. Mears, Landstuhl, DE
 Megan Dale Medeiros, Powell
Cum Laude
 Bryan E. Meek, Canton
Magna Cum Laude
 Dustin Jay Meier, Worthington
Magna Cum Laude
 Kelli Rebecca Meigs, Girard
Summa Cum Laude
 Samantha Anna Melendez, Youngstown
 Kapil R. Melkote, Bowling Green
Magna Cum Laude
with Honors in the Arts and Sciences
with Distinction in Theatre
 Chloe Catherine Mella, Strongsville
 Katelyn Renée Melvin, Mount Sterling
 Brittany Lynn Mendenhall, Reynoldsburg
 Yizhou Meng, Panama City, Panama
 Yana M. Mereminsky, Westerville
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Political Science
 Emily Frances Counts Mertens, Cincinnati
Cum Laude
 William Andrew Meyer, Olmsted Falls
 Tarik Ali Meziane, Russell Township
 Rachel Louise Mihalko, Olmsted Falls
 Monika Miji'c, Willoughby
 Elizabeth Suzanne Mikulka, Canfield
Cum Laude
 Alison Leigh Miller, New Holland
 Brooke Ashley Miller, Gahanna
Cum Laude
 Emily Elizabeth Miller, Arlington Heights, IL
Cum Laude
 Erin Elizabeth Miller, Springfield
Magna Cum Laude
 Heidee G. Miller, Dublin
 Jillian Marie Miller, Plain City
 Katelyn Renee Miller, Lima
 Lydia Evonne Miller, Dublin

Commencement Convocation, June 10, 2012

Olivia Marie Miller, Upper
Arlington

Kathryn Elizabeth Mills,
Cleveland

Matthew Douglas Mills,
Downers Grove

Samuel Joseph Mills,
Columbus

Michael Scott Milton,
Proctorville

Matthew Harlan Mindell,
Westlake

Daniel Thomas Miner, Medina
Cum Laude

Kevin Charles Mirkin,
Youngstown

Erin Michelle Mischler, Huron
Summa Cum Laude
with Honors in the Arts and
Sciences

Laura Diane Mishne, New
Albany

Chelsea Hall Mitchell,
Columbus

Christopher Glenn Mitchell,
Columbus

Mikaela R. Mitchell, Mount
Pleasant, SC
Magna Cum Laude

Andrew Bart Mixon, Burbank,
CA

Elizabeth Grace Mizelle,
Cincinnati
Magna Cum Laude

Joseph David Mizera,
Gahanna

Narek Mnatsakanian,
Cincinnati

Abdifatah Ismail Moallin,
Columbus

Carolyn Dawn Moble, y,
Greenfield

Corinne Mary Modzelewski,
Cincinnati
Cum Laude

Marie Rita Moeller, Maria
Stein
Cum Laude

Maryam Elizabeth
Moghaddas, Westerville

Omar Mohamed Mohamud,
Nairobi, Kenya

Henry S. Moller, Cincinnati
Cum Laude

John Edward Moller, Old
Bridge, NJ

Cory L. Molnar, North Olmsted

Michele Elizabeth Molnar,
Amherst

Kristine Elizabeth Mondelli,
Mickleton, NJ

Eric Raymond Monell, Dayton

Ashley Beth Montgomery,
Woodstock, GA

Kyle Nicholas Montgomery,
Lebanon
Magna Cum Laude

Rachel Marie Montgomery,
Waynesville

Kyler Dean Moor, Bryan

Brandon Frederick Moore,
Mentor

Danielle Marie Moore,
Leesburg
Summa Cum Laude

Kenzie T. Moore, Fayetteville
Summa Cum Laude

Sondra M. Moore, Massillon

Vincent Mora, Soledad, CA
Cum Laude

Bret Evan Moran, Jackson, NJ

Carissa Gardiner Moran,
Columbus
Magna Cum Laude

William Bernard Moran,
Johnstown

Michelle Rose Morand,
Cincinnati

Scott Gardiner Morell, Rye,
NY

Melinda Gayle Moreno,
Paulding

Corissa Rae Morgan,
Cincinnati

Jade Olivia Morgan, Columbus

Jessie Loraine Morgan,
Bellbrook
Summa Cum Laude

John Casey Morgan, Newark

Michelle Elizabeth Morley,
Upper Arlington

Jodi Ragan Morrison,
Coshocton

Ian Christopher Morrow,
Newcomerstown

Laura Michele Moses,
Worthington
Cum Laude
with Honors in the Arts
with Honors Research Distinction in
History
with Distinction in Music

Christina Marie Motika,
Westerville

Sheyda June Mottahed,
Hilliard

Meredith Erin Motz, Deerfield,
NH

Zachery William Mountel,
Cincinnati

Allysa Marie Mousourakis,
Pittsburgh, PA
Cum Laude

Laila Nicole Moussi, Upper
Arlington

Mitchell John Moximchalk,
Blairsville, PA
Magna Cum Laude

Lauren Christine Mruk,
Lindenhurst, IL
Cum Laude

Michelle Rafaela Mudarth,
Wilmette, IL

Sumathi Vagish Muddenahalli,
Wooster
Cum Laude

Jonathan Michael Muddle,
Ashtabula

Andrea Eleonore Mueller,
Strongsville
Cum Laude

Margaret Mueller, Pepper Pike
Cum Laude

Brendan Robert Mulcahy,
Lancaster, SC
Magna Cum Laude

Vincent Edward Mull, Hoytville

Carla Patricia Muller-Cooper,
Columbus

Nicholas Alan Mullinix,
Cincinnati

Mary Catherine Mullins, Avon
Cum Laude

Elizabeth Foisie Mundy,
Fairlawn
Magna Cum Laude
with Honors in the Arts and
Sciences

Courtney Janeen Murdock,
Kansas City, KS
Magna Cum Laude

Alaina Dawn Murphy,
Mansfield
Cum Laude

Allison Jeanne Murphy,
Middletown
Cum Laude

Tenika Renee Murray,
Columbus

Ashleigh Nicole Mussulin,
Canton

Malachi Hakim Mustafa,
Columbus

Brandon Scott Myers,
Brookville
Magna Cum Laude

Christopher Bryan Myers,
Thornville

Janine Marie Myers, Norwalk
Cum Laude

Kaitlyn Emily Myers, Gallipolis

Kathryn E. Myers, Upper
Arlington

Rachel Annette Myers,
Mansfield

Nicole Katherine Nadro,
Monroe, CT

Morgan Catherine Namenek,
Massillon

Michael Ryan Nantz,
Columbus

Matthew Phillip Navarre,
Toledo
Magna Cum Laude
with Honors in the Arts and
Sciences

Ali Marie Navarro, Hinckley
Magna Cum Laude

Danielle Lynn Nawrocki, North
Olmsted

Marie Neel, Dayton
with Research Distinction in Speech
and Hearing Science

Kelsie Ann Neely, Dublin

Nicholas Andrew Neiswinger,
Springfield

Commencement Convocation, June 10, 2012

Lindsay Theresa Nelson,
Gahanna
Magna Cum Laude
Natalie Marie Nelson, Bay
Village
Magna Cum Laude
Aaron Douglas Nemo, Marion
Logan Alan Neuhart, Powell
Michael Charles Neuhart,
Sanford, FL
Elspeeth Alexandra Neville,
Ada
Magna Cum Laude
Rachel Aliyah Newbury,
Sylvania
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Richard Lorenzo Newby III,
Columbus
Magna Cum Laude
Cha Ven Ng, Malaysia
Magna Cum Laude
Jorge Alberto Ng Zheng,
Columbus
Cum Laude
Lawrence Ni, Westlake
Xiaoyin Ni, China
Erin Jean Nice, Columbus
Magna Cum Laude
Natalie Ann Nichols,
Claremont
Michael James Niday,
Springboro
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Roy Louis Niederlander IV,
Galena
Andrew Robert Nielsen,
Columbus
Magna Cum Laude
Mark Alexander Nizza,
Vermilion
Cum Laude
Deborah Lynn Noll,
Cardington
Magna Cum Laude
Katie Natalie Nord, Clarksville,
MD
Eric Norquist, Eagan, MN
Michael Nathaniel Northern,
Worthington
Donald John Novak III,
Willowick
Amber Kristine Nowell,
Westerville
Cum Laude
Stephanie Lynn Nusbaum,
Marysville
Brittany Nicole Nye,
Westerville
Kathryn Leigh Oberer,
Sandusky
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Danielle Marie O'Connell,
Denver
Summa Cum Laude

Michael Timothy O'Connor,
North Olmsted
Patrick James O'Dea,
Hubbard
Laura K. O'Donnell,
Bainbridge
Ryan Peter Oergel, North
Olmsted
Michael David Offord,
Columbus
Magna Cum Laude
Alissa Marie Ohashi, North
Lewisburg
Daniel James Olix, Columbus
Kyle Gregory Olson, Delaware
Summa Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Anthropology*
Shawn Patrick O'Meara,
Westlake
Cum Laude
with Honors Research Distinction
Walter Charles Omiecinski,
Macedonia
Henry Yol On, Broadview
Heights
Jessica Christine O'Neill,
Shamong, NJ
Trent David Orzechowski,
Toledo
Nathan Charles Osborne,
Shelby
Patience Osei-Frimpong,
Columbus
Molly Michelle Osmon, Powell
Elisheva Anne Ostrar, Skokie,
IL
Magna Cum Laude
Colin J. O'Sullivan, Blacklick
Christina Marie Otero, Mason
Cum Laude
Alexandra Catherine Otte,
Dublin
Summa Cum Laude
Lindsey Ann Oury, Cary, NC
Cum Laude
Romy Kessler Overbeke,
Beachwood
Cum Laude
Muhammad Owais, Karachi,
Pakistan
Casey Alexander Owens,
West Chester
John Scott Oyer II, Enon
Kelsie Ann Ozamiz,
Pickerington
Magna Cum Laude
Philip Edward Pacific,
Lombard
William Thomas Pack,
Pataskala
Cum Laude
Catherine Ashley Packer,
Columbus
Magna Cum Laude
Jared Michael Painter, Lewis
Center
Magna Cum Laude

Collin Pearce Palmer, Sidney
Rachel Diane Palmer,
Pickerington
Todd Alden Palmer, Huron
Magna Cum Laude
April Marie Palmisano,
Cleveland
Tyler Robert Palsgrove, Piqua
Alexandria Teirney Pammer,
Columbus
Deanna Shiao-Mei Pan, West
Chester
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Maria R. Panico, Dublin
Jack Denis Papin, Westerville
Christine Ann Paquette,
Cincinnati
Benjamin Thomas Parish,
Strongsville
Magna Cum Laude
Francis Xavier Park, Dublin
Kimberly Ann Parker, Heath
Mary Maudelle Parker, New
Albany
Cum Laude
Troy Christopher Parker,
Portsmouth
Joseph Thomas Parks, Bay
Village
Valerie Ann Parry, Moscow,
PA
Cum Laude
Brittany Rena Parsley, South
Point
Kristin Alice Parsons, Galena
Summa Cum Laude
Larissa Jane Parvinsmith,
Columbus
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Kenneth Robert Pascoe,
Mentor
Chirag Girishkumar Patel,
Gettysburg, PA
Cum Laude
Puja Pankaj Patel, Columbus
Ryan A. Patton, Lucas
Kelly Diane Patzwahl, Bay
Village
Bryan T. Pauquette, Albany,
NY
Sarah Elizabeth Paxton,
Fairfield
with Research Distinction in History
Anne Marie Payne, Dillon, MT
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
History*
Christian Clayton Payne, Bay
Village
Kelsey Elizabeth Payne,
Mount Vernon
Melissa Marie Pearce,
Cincinnati
Summa Cum Laude

Commencement Convocation, June 10, 2012

Hannah Nicole Pease,
Columbus
Candi Ranees Pegan-Crawmer,
Saint-Louisville
Beau Peiffer, Upper Arlington
Emily Esther Pek, Shaker
Heights
Stephanie Marie Pellitt,
Pickerington
Magna Cum Laude
Thomas Carl Pendleton,
Hoover, AL
Victoria F. Penno, Kettering
Matthew Clay Peoples,
Westerville
Gregory C. Peper, Napoleon
Lee Pepper, Columbus
Cum Laude
Alexandria Nicole Percy,
Lewis Center
Isabel Pereira de Almeida,
Bowling Green
Amber Gene Perkins, Willard
Tracy Marie Perkins, Shelby
Michael C. Perko, Twinsburg
April Maureen Persons,
Atlanta, GA
Charlotte Renee Peterson,
Plain City
Cum Laude
Katie Arlene Pettiford,
Gahanna
Derek James Pfister, Granville
Magna Cum Laude
Han Kim Pham, Avon Lake
Heidi Joy Phero, Cincinnati
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Emily Louise Phillips, Dublin
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Jacob Isaiah Phillips,
Wapakoneta
Magna Cum Laude
Michael Austin Phillips,
Westerville
Cum Laude
with Research Distinction in English
Sydney Nichole Phillips,
Lancaster
Robert Jameson Philpott,
Cincinnati
Jennifer Lynn Piatt, Nevada
Christopher Paul Picha II,
Columbus
Magna Cum Laude
Andrew Donald Pietch, Elyria
Christina Marie Pike, Deerfield
Township
Carter James Pilbeam,
Worthington
Christie M. Pitney, Bowling
Green
Cum Laude
Leigh Pittner, Woodsfield
John David Plagens, Rocky
River
Matthew Randall Plauny,
Massillon
Magna Cum Laude
Anthony Wayne Plouck, Bryan
Richard William Plumb II,
Canton
Joshua Ryan Pohl, Loveland
Jamie Nicole Polzin, Dublin
Magna Cum Laude
Katie Marie Poole, Alliance
Abigail Lynn Poplowski,
Pittsburgh, PA
Leslie Portell, Oklahoma City,
OK
Sean Richard Porter, Chagrin
Falls
Andrea Monet Portier,
Columbus
Mary Elizabeth Posani,
Columbus
Magna Cum Laude
Madeleine Larue Posey,
Pittsburgh, PA
Allison Kaye Post, Celina
Cum Laude
Katlin Marie Potochnik, New
Middletown
Magna Cum Laude
Benjamin Michael Powell,
Hilliard
Lisa Michelle Prang, Los
Gatos, CA
Cortney Gail Prantl, Delaware
Jessica Marie Prather,
Sonoita, AZ
Ashay Monae Pratt, Cleveland
Nathan W. Pressler, Mount
Vernon
Theodore Paul Preztak, South
Euclid
Emily Margaret Pribonic,
Johnstown
Mark Philip Price, Fort Myers,
FL
Julia Ann Priest, Heath
Curtis Michael Principi,
Columbus
Ashley Michelle Pritchard,
Coshocton
Ian E. Pritchard,
Fredericktown
Mark Francis Pritt, Hilliard
Dakota Ray Probst, Plymouth
Cameron Elizabeth Probyn,
St. Thomas, VI
Andrew Thomas Proctor, West
Chester
Magna Cum Laude
*with Research Distinction in
Political Science*
Kevin Andrew Puente, Berea
Cypress Irene Pugh, Mansfield
Catherine Grimaldi Pugliese,
Darien, CT
Magna Cum Laude
Sarah Layne Pugliese, Stow
Tyler Andrew Puhl, Sylvania
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Daniel Colin Purvis, Cleveland
Brandon Pyshora, Westerville
Jacob Peter Pyzikiewicz,
Cheektowaga, NY
Erica Michelle Quallich, Parma
Alexandra Grace Quastler,
Bexley
Morgan Ann Quigley,
Wilmington
Cum Laude
Andrés David Quinche,
Bogotá, Colombia
Cum Laude
Jillian Elizabeth Rabe,
Jefferson
Cum Laude
*with Honors in the Arts and
Sciences*
William James Radford, Grove
City
Molly Kaye Rafeld, Ashland
Falon Denine Rainer,
Downingtown, PA
Cum Laude
Benjamin Matthew Raines,
Zanesville
Mitali Rakhit, Moreland Hills
Megan Elizabeth Ramhoff,
Sandusky
Andrew D. Randol, Cleveland
Magna Cum Laude
Rebecca Samra Rapport,
Denver, CO
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Hannah Kathryn Rarick,
Lancaster
Aaron Walter Rau,
Worthington
Danielle Elisabeth Raub,
Bryan
Danya Louise Ray, Zionsville,
IN
Brittany Anne Razeck,
Lyndhurst
Cum Laude
Pranav Reddy, Cleveland
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Political Science*
Daniel Patrick Redmond,
Columbus
Cum Laude
Allison Leigh Reed, Norwalk
Cum Laude
*with Honors in the Arts and
Sciences*
Megan Marie Reed, Columbus
Tessa Leigh Reinhard, West
Chester
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Commencement Convocation, June 10, 2012

Elizabeth Scott Reinhart,
Solon
Magna Cum Laude
Rachel Anne Reis, Columbus
Eric Renfroe, New York City,
New York
Katherine Elizabeth Rettew,
Dublin
Abigail Pereira Rhoden,
Smithfield, VA
Magna Cum Laude
Christopher Joseph Rhodes,
Columbus
Kathryn Lee Ricchiuto,
Concord Township
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Anna Lynn Rice, Chautauqua,
NY
Benjamin Travis Richards,
Lewis Center
Magna Cum Laude
Colin David Richards, Hilliard
Cum Laude
Kelsey Lee Richardson,
Canton
Magna Cum Laude
Ryan Patrick Richardson,
Canton
Danielle Marie Rickert, Botkins
Magna Cum Laude
Cory Desmond Rickman,
Salem
Logan Mychal Ridgeway,
West Carrollton
Jillian Riegler, Dublin
Cum Laude
Joanna Grace Rieser,
Columbus
Scott Douglas Rigdon, Galion
Robert Thompson Riggan,
Cincinnati
Emily Clare Riggins, Lancaster
Magna Cum Laude
Jared James Riley, Prospect
Amber Mae Rinderle,
Versailles
Alexander J. Rink, Thorneville
Jacob Baird Ritter, Powell
Astrid Maria Rivas, Bowie, MD
Fernando Luis Rivera,
Englewood
Kristen Alison Roberto, South
Euclid
Cum Laude
Joshua Andrew Roberts,
Cable
Matthew Clayton Roberts,
Jackson, MO
Stevi Jo Roberts, Bellville
Abigail Gloria Robertson,
Pickerington
Camryn Hali Robinson,
Cincinnati
Kyle Robinson, Springfield
Sherelle Bianca Robinson,
South Euclid

Heather Marie Robison,
Reynoldsburg
Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Chemistry*
Ken George Roccaforte,
Lyndhurst
Alexander Joel Rock,
Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Nesa Jenae Rogers,
Cardington
Norma Jezrael Rogers, Aurora
Cum Laude
Sharon Elizabeth Rogers,
Pickerington
Bradley M. Rogoff, Lyndhurst
Jason Rohrbough, Tallmadge
Michelle Catherine Roma,
Dublin
Kent Drew Romine, Newark
Aaron Stephen Rood, Grove
City
Justin William G. Roos,
Mansfield
Abigail Kathleen Rorapaugh,
Medina
Alexandria Christine Roscoe,
Warren
Cum Laude
Caragh Micaela Rose,
Chardon
Cum Laude
Chelsea Nicole Rose,
Houston, TX
Cum Laude
Elizabeth Michelle Rose,
Hilliard
Summa Cum Laude
Michael David Rose,
Cincinnati
Beth Leah Roseman,
Columbus
Magna Cum Laude
Stephanie Lynn Rosen,
Pittsburgh
Zachary Richard Rosenbeck,
Chickasaw
Kelley Joyce Ross, Pensacola,
FL
Emily Christine Rotella,
Loveland
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Alyssa Lynn Rothermund,
Dublin
Cum Laude
Sergei Alexander Rotnov,
Solon
Julie Anna Roumeliote,
Washington Court House
Joshua Allen Roush, Canton
Cum Laude
Samuel Robert Rowe,
Cleveland

Brittney D. Rowland,
Cincinnati
Magna Cum Laude
Tyler Gregory Ruhe-Kahle,
Ottawa
Blanca Esthela Ruiz,
Wauchula
Ryan Andrew Rullman, Simi
Valley, CA
Katherine Ann Russell,
Hudson
*with Honors in the Arts and
Sciences*
Kyle Anthony Rutkowski,
Toledo
Cum Laude
LaVon Rutledge, Jr., Dayton
Hranislav M. Ruzic, Dublin
Timothy Andrew Ryan,
Fayetteville
Cum Laude
Zachary Richard Rybarczyk,
North Olmsted
Cum Laude
*with Honors in the Arts and
Sciences*
Samira Sabihi, Columbus
Cum Laude
Samantha Sabolsky,
Independence
Joseph John Sadek, Berea
Magna Cum Laude
Samantha Elyse Sadlier,
Toledo
Cum Laude
Stephen Alexander Sakaris,
Potomac, MD
Molly Leah Saks, Akron
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Shawn Michael Salada,
Columbus
Magna Cum Laude
Christopher Michael Sams,
Chagrin Falls
Brett Robert Samsen,
Perrysburg
*with Honors in the Arts and
Sciences*
Kristin Elizabeth Sander,
Cincinnati
Summa Cum Laude
Ariana Renee Sanders, Forest
Park
Honor Lynn Sanders, Toledo
Jamie Marie Sanders, West
Chester
Magna Cum Laude
Stephanie Marie Sanders,
New London
Kirun Kumar Sankaran,
Gahanna
Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Philosophy*
Elaine M. Sanker, Cincinnati
Cum Laude
Erik Santamaria, Toledo

Commencement Convocation, June 10, 2012

Sara Lanai Santiago, Medina
Summa Cum Laude
with Research Distinction in
Geography

Jacob Richard Santille,
Columbus
Summa Cum Laude

Corbin Davis Sarapa,
Cleveland

Cristina Alison Sarmiento,
Solon
Summa Cum Laude
with Honors in the Arts and
Sciences

Brent Evan Sauner, Marysville

Walter Saygers, Westerville
Cum Laude

Matthew Edward Scalisi,
Cleveland
Magna Cum Laude

Richard Arthur Schaffer, Jr.,
Sheffield Lake

Tracey A. Schalk, New Riegel
Cum Laude

Marisa Leigh Schamerhorn,
Rochester, NY

Frederick William Schantz III,
Dayton

Kelly Ann Schardt, Perrysburg
Cum Laude

Andrea Michelle Schein,
Somerset

Zachary Michael Schiff, Dublin

Annie S. Schlaegel, Columbus

Dayna Sherie Schlefstein,
Freehold, NJ
Magna Cum Laude

Matthew Paul Schlichting,
Winter Park, FL
Magna Cum Laude
with Honors in the Arts and
Sciences

Abby Katherine Schmutz,
Springfield
Cum Laude

Tara Lynne Schoeny,
Cincinnati
Magna Cum Laude
with Honors in the Arts and
Sciences

Kendalyn Brooke Schrock,
Plain City
Magna Cum Laude

Danielle Elizabeth Schroeder,
Miller City
Magna Cum Laude

Dana Beth Schulman,
Beachwood
Cum Laude

Mary Elizabeth Schulte,
Somerville

Claire Esther Schultz,
Chicago, IL

Morgan C. Schunn, Marietta
Magna Cum Laude

Alexander Franklin Schwall,
Mansfield
Cum Laude

Kelsi Rae Schwall, Gahanna
Summa Cum Laude

Barbara C. Schwartz,
Columbus

Ross J. Schwartz, London

Stephanie Brooke Schwartz,
New Albany
Cum Laude

Sadie Maria Schwarz,
Hamilton
Magna Cum Laude
with Honors in the Arts and
Sciences

with Honors Research Distinction in
Speech and Hearing Science

Kara Marie Sciaulino,
Cleveland

David William Scott, West
Chester

Kristen Rae Scudieri, Cortland
Magna Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Linguistics

Hilary Ann Seagraves, Avon
Lake

Kaleb Bernard Secor, Willard

Jennifer Rae See, Pataskala
Cum Laude

Meredith Jay Seech, Lima

Cassandra Ann Seemann,
Canfield
Magna Cum Laude

Laraine Marie Seidl, Parma
Magna Cum Laude

Jeffrey Eric Seiger, West
Hartford, CT
Cum Laude

Elizabeth Diana Seiler,
Kettering
Magna Cum Laude

Kyle Robert Seitz, Sunbury

David Cole Selway, New
Philadelphia
Cum Laude

Nicole Therise Semall,
Brecksville

Amira Senouci-Bereksi,
Perrysburg

Eleanor Sayde Sevell,
Columbus

Melinda Severe, Brooklyn, NY

Benjamin John Severt,
Coldwater

Maria Joan Severt, South
Charleston
Magna Cum Laude

Anthony Ryan Severyn,
Granville

Morgan Ann Sexton, Lima
Summa Cum Laude

Charles Nicholas Sgandurra,
Westerville

Molly Katherine Shack,
Columbus
Magna Cum Laude

Hannah Mae Shade, Hilliard
Magna Cum Laude

Melinda Christine Shade, Plain
City

Monique Elizabeth Shaffer,
Bluffton
Magna Cum Laude
with Honors in the Arts and
Sciences

Scott Nicholas Shaffer,
Lexington

Botong Shang, Beijing, China
Summa Cum Laude
with Honors in the Arts and
Sciences

Elizabeth Anne Sharkey,
Great Falls, VA

Samantha Kraft Sharkey,
Granville

Kelly Elizabeth Sharp, Hudson

Lauren Michelle Sharp, Aurora

Cory Alan Sheetz, Columbus

Carly Li Shen, Brooklyn, NY
Cum Laude

Leon J. Shepherd, Atlanta, GA

Robert Carl Shepherd,
Westerville
Cum Laude

James Allen Sheppard,
Wellington
Cum Laude

Jillian Ashley Sherman,
Galena
Magna Cum Laude
with Honors in the Arts and
Sciences

Lori Ann Shevokas, Columbus
Cum Laude

Ellen Marion Shewmaker,
Short Hills, NJ
Magna Cum Laude

Chihiro Shibayama, Columbus

Kenta Shimizu, Columbus

Soren P. Shimizu, Columbus
Magna Cum Laude

Nara Shin, Avon, CT

Jenna Lee Shively, Upper
Arlington

Justin M. Shoaf, Grove City

Jacob Matthew Shoopman,
Grove City

Harold I. Shorter, Augusta, GA

Erin Rochelle Shoykhet,
Cleveland

Ryan Edward Shreves,
Galena

Eric Michael Shrigley,
Wheaton, IL

Deric Shroyer, Coshocton

Eric Ross Shryock, Cincinnati
Summa Cum Laude

Nicolas Joseph Shubert,
Grove City

Kevin B. Shull, Hillsboro

Ricky Alexander Shultz, Grove
City
Magna Cum Laude

James William Shurtleff,
Strongsville
Cum Laude

Eric Edward Sibra, Amherst

Shannon Elizabeth Siefring,
Troy

Nicole M. Sies, Peebles

Commencement Convocation, June 10, 2012

Raughn Eric Siglar,
Beavercreek
Evangeline Valeriya Silina, St.
Petersburg, Russia
Hayley Lyn Simmons, Toledo
Jessica Renee Simmons,
Dayton
Anne-Marie Cecile Simon,
Bowling Green
Megan Marie Simpson,
Paulding
John Michael Sinchok,
Hudson
Jamison P. Sindelar,
Horseheads, NY
Inderpal Singh, West Chester
Lowri Mererid Sion, Cardiff,
Wales, UK
Magna Cum Laude
Anna Jean Katherine Siriano,
Hilliard
Cum Laude
Diane Elizabeth Sirkoski,
Hilliard
Nick Ryan Sizemore, Urbana
Sara Ashley Skeels, College
Park, GA
Kelsey Michele Skeen,
Columbus
Krystyn Kimberly Skrinak, Port
Clinton
Brandon Dean Slater,
Sandusky
Magna Cum Laude
with Honors in the Arts and
Sciences
Ryan Joseph Slomski,
Phoenix, AZ
Laura Ellen Smales,
Lancaster, CA
Magna Cum Laude
Adam Nicholas Smith,
Westlake
Magna Cum Laude
Alexandra Celeste Smith,
Gahanna
Cum Laude
Andrew John Smith, Heath
Carissa Leigh Smith, St.
Marys
Magna Cum Laude
Geoffrey Michael Smith,
Clarkston, MI
Matthew Forrest Smith, Lima
Samantha Ann Smith, Hilliard
Tricia A. Smith, Columbus
Daniel Kirby Smucker,
Columbus
Jozie Lynn Snipes, Marion
Kate E. Snow, Westerville
Magna Cum Laude
Elizabeth Ann Snowden,
Hilliard
Adam Patrick Snyder II, West
Chester
Cum Laude
with Honors in the Arts and
Sciences

Emily Katherine Snyder,
Massillon
Jana Lynn Snyder, Columbus
Jordan Robert Snyder,
Noblesville, IN
Melisa Mae Snyder, Columbus
Cum Laude
Stephanie Renee Sobek,
Brunswick
Summa Cum Laude
Jonathan William Sobel,
Merrick, NY
Steven Michael Soler, Dublin
Andrea Marie Solis, Columbus
Max Benjamin Sollisch,
Cleveland Heights
Matthew Frank Somogye,
Green
Magna Cum Laude
Mitchell James Sopko, Berea
Brock Sorenson,
Peterborough, ON, Canada
Joseph Robert Sorenson,
Columbus
Rachel Victoria Sowell,
Prospect, KY
Yeliz Nermin Sozeri,
Perrysburg
Joshua Caleb Spann,
Chattanooga TN
Cum Laude
with Honors in the Arts
Jon Jared Speck, Minneapolis,
MN
Deanna Sue Speir, Sandusky
Justin Timothy Spence, Bath
Mikaela Elaine Jackson
Spencer, Fort Washington
Jay Hoover Spillman,
Mansfield
Ryan Conrad Spitzer, Avon
Lake
Brooke Marciella Sposito,
Pickerington
Tarah Michelle Spotts, Polk
Eric Keith Spreat, Solon
Cum Laude
Jordan Francis Springer II,
Gilroy, CA
Amanda Lynn Springston,
Cardington
Trevor Myles Spurgeon,
Columbus
Cody Charles St. Clair, Hilliard
Magna Cum Laude
with Honors Research Distinction in
English and French
Andrea Rae Stadelman,
Tallmadge
Cum Laude
Molly Rose Stafford,
Willoughby
Nicole Michelle Stai, Whitehall
Cum Laude
Adam W. Staley, Columbus
Desire N. Staley, Polk
Justin L. Stallings, Columbus
Ashton Elizabeth Stalter,
Bryan

Tessa Meredith Stamm,
Columbus
Magna Cum Laude
Alesha Marie Stammen,
Springboro
Nick Stancato, Massillon
Stacie Jo Stechenfingher,
Wilmington
Walter Jay Steele, Delta
Jolanda J. Steier, Chicago, IL
Jeffrey Richard Stenger,
Chagrin Falls
Rebecca Marie Stephan,
Pataskala
Cum Laude
Bree Hannah Stephany, Avon
Lake
Abigaily Esther Stevens,
Coshocton
Summa Cum Laude
Rachel Alyse Stevenson,
Waynesville
Amy Elizabeth Stewart, Anna
Magna Cum Laude
with Research Distinction in Speech
and Hearing Science
Brynn Lanae Stewart, Milford
Cum Laude
Janet Rose Stewart,
Columbus
Summa Cum Laude
with Honors in the Arts and
Sciences
Storm Anthony Stidam,
Ostrand
Emily Robin Stier, Oakton, VA
Lavelle Hugh Stillwell,
Columbus
Anne Julia Stocker, Amherst
Bailey Elizabeth Stocker,
Gnadenhutzen
Cum Laude
Stephanie Lucille Stocklen,
Crestwood, IL
Sarah Anne Stockler, Lima
Magna Cum Laude
with Research Distinction in
Spanish
Danielle Nicole Stockslager,
Greenville
Elliot Andrew Stone, Puebla,
Mexico
Jeffrey Townsend Storch,
Worthington
Kelly Ross Stork, Centerville
Heather Joann Stotler,
Fullerton, CA
Tasha Dawn Stottsberry,
Cumberland
Lindsay Mae Stout, Delaware
Travis Alan Stout, Delaware
Jackson Rolland Strain,
Manhattan, IL
Kasey Renee Strange,
Coshocton
Magna Cum Laude
Kristin Lynn Strapp, Gahanna
Cum Laude
Holly M. Stricker, Mansfield

Commencement Convocation, June 10, 2012

Elizabeth Marie Strigle,
Findlay
Magna Cum Laude
with Honors in the Arts and Sciences

Oksana Stephanovna
Strizheus, Hilliard
Magna Cum Laude

Lauren Elizabeth Strok,
Dayton

Christopher Mathew Stropki,
Powell

Frank Thomas Struna,
Painesville

Jeffrey K. Stuecher, Upper
Arlington

Kara Patricia Stull, Columbus
Cum Laude

Jaime Lynn Stump, Twinsburg

Lauren Annabel Subler,
Versailles
Cum Laude

Emily Marie Sullivan,
Pickerington
Cum Laude

Patrick O Sullivan,
Pickerington

Robin Jongping Sun,
Columbus

Megan Christine Sundermann,
Napoleon
Cum Laude
with Research Distinction in Speech and Hearing Science

Mary Carolyn Sundermeier,
Bowling Green

Deasy Suparman, Jakarta,
Indonesia

Donhathai Sutassanamarlee,
Bangkok, Thailand
Summa Cum Laude

Latoya P. Sweatt, Cincinnati

Kathleen Rita Sweeney,
Pittsburgh, PA

Katherine Margaret Swigart,
Columbus

Lauren Regan Swihart,
Westerville
Cum Laude
with Honors in the Arts and Sciences

Andrea Michelle Szabo,
Galena

Valerie R. Szwaya, Chicago,
IL

Kate Elizabeth Szweda,
Chagrin Falls

Autumn Marie Tadday,
Macomb, MI

Kathryn Toshimi Takamura,
Upper Arlington
Magna Cum Laude

Jerrica Lynn Talbott, East
Liverpool

Jenali Monica Tan,
Worthington

Huei-Wen Tang, Taipei,
Taiwan, ROC

Pei-Chun Tang, Cleveland

Haidy Tawadros, Parma

Brian M. Taylor, Chandlersville

Brooke Mackenzie Taylor,
Sylvania
Cum Laude

Gerald David Taylor,
Youngstown

John Michael Teachout,
Massillon

Michelle Rose Tedrick,
Johnstown
Cum Laude

Jonathan Patrick Tepe,
Cincinnati
Cum Laude
with Honors in the Arts and Sciences

Eric Scott Terranova, Fairfield

Sabrina Rachael Terry,
Westerville

Rahwa Negasi Tesfai,
Columbus

Glenn Testen, Shaker Heights

Emily Sheila Tetley, Old
Bridge, NJ
Cum Laude

James Michael Tettelbach-
Whitehouse, Hudson
Cum Laude

Lindsey Ann Theiss, Medina

Danielle Elizabeth Thiel,
Columbus

Cassandra Olga Thomas,
North Olmsted

Jessica Thomas, Toledo

Justin P. Thomas, Oxford

Kayla Ranae Thomason,
Gallipolis

Bryan Jeffrey Thompson,
Springfield
Cum Laude

Casey Thompson, Poland

Emily Christine Thompson,
Columbus

Michael Anthony Thompson,
Flemington, NJ

Reece Allen Thompson,
Granville
Magna Cum Laude
with Research Distinction in English

Tristan Page Thorson,
Columbus
Magna Cum Laude
with Honors in the Arts and Sciences

Megan Elizabeth Thuney,
Dayton

Eman Tiba, Dublin
Cum Laude
with Research Distinction in Psychology

Christopher Lawrence Tibbs,
Burbank, CA

Mark Thomas Tice II, East
Liverpool
Cum Laude

Andrew Michael Tichenor,
Westlake
Magna Cum Laude

Mariah Nicole Tillicki,
Cleveland
Magna Cum Laude

Troy Lee Timmerman, Newark

Lauren Ashley Tincher,
Groveport

Leah Alice Tingley, Springfield
Cum Laude

Ryan Lee Tipps, Piqua

Kevin Patrick Tittle, Newark

Erika Therese Tobin, Kells,
Ireland
Cum Laude

Bailey Meghan Todl,
Reynoldsburg

Jessica Marie Tolbert, Lorain

Lauren Elizabeth Tonti,
Columbus
Cum Laude

Katharine Margaret Toomey,
Mansfield
Cum Laude

Travis James Tordik, Sayville,
NY

Vincent Tornero,
Reynoldsburg

John Albert Toth IV, Shelby
Township, MI
Cum Laude

Danielle Ashley Toukan,
Westerville

James Patrick Touris,
Cincinnati

Jessica Lynn Trask, Dublin
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Speech and Hearing Science

Marina Marie Trent, Sandusky

Daniel Alexander Trevino,
Sebring

Michael Abraham Triozzi,
Cleveland

Leah Kathryn Troscianecki,
Centreville, VA

Lindsey Michelle Trout,
Sheffield Village

Emily Marie Troyer, Grove City

Kelsey Christine Tschanen,
Sycamore
Cum Laude

Tiffany T. Tse, Richmond
Heights

Katherine Anne Tuley, Export,
PA
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Medieval and Renaissance Studies

Laraine Ann Tumblin,
Coshocton
Magna Cum Laude
with Research Distinction in Psychology

Alexandra Garrett Tunell, Los
Angeles, CA
Cum Laude

Commencement Convocation, June 10, 2012

Ryan Michael Turley,
Cincinnati
Danielle Latasha Turner,
Cincinnati
Kathleen Joelle Turner, Rocky
River
Robert George Turos III,
Hinckley
Christine Elizabeth Turton,
Springfield
Adam Arthur Tuttle, Crestline
Jacqueline Mary Tuttle,
Columbus
Cum Laude
Claire Allyson Tyack,
Westerville
Magna Cum Laude
Nicholas Patrick Tyo, Newark
Tony J. Tysinger, Zanesville
Robert Frank Uebel, Ashland
Kristin S. Underwood, Orient
Sarah Beth Underwood,
Beavercreek
Magna Cum Laude
Katherine Warner Ungar,
Cleveland Heights
Magna Cum Laude
Christopher Gerald Untied,
Zanesville
Rebecca Ashley Urbine,
Lancaster
Areej Arif Usmani, Strongsville
Cum Laude
Andrew David Uxley,
Pickerington
Luis B. Valdez, Columbus
Kristen Colleen Valente,
Needham, MA
Victoria Marie Valentini,
Youngstown
Cum Laude
Katrina Marie Valera, Dublin
Amy Catherine Van Auker,
Springfield
Michael Alexander Van
Baalen, Sunbury
Thomas Wilson Van Camp,
Marietta
Lauren Kristin Van Tuyl, Lewis
Center
Derik Jakob Vandegraft, West
Chester
Wesley Brett Vandiver,
Tuscaloosa, AL
Magna Cum Laude
Kara Jane Vasil, Broadview
Heights
Cum Laude
*with Honors in the Arts and
Sciences*
Ryan Michael Vasko,
Mansfield
Samuel B. Vecenie, Allison
Park, PA
Cum Laude
Allison Marie Vedder, Vandalia
Lydia Ann Velasquez, Ottawa
Shelby Elaine Veppert,
Rootstown
Matthew Quinn Verdin, Toledo
Summa Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Philosophy*
Logan Joseph Verhoff, Mount
Cory
Ognjen Vesic, Belgrade,
Serbia
Daniel James Vetter, Toledo
Cum Laude
Jordan Thomas Vidra,
Perrysburg
Cum Laude
Maria Victoria Villanueva,
Chacabuco, Buenos Aires,
Argentina
Wladimiro Villarroel III,
Venezuela
Diego Alberto Villasmil,
Columbus
Mary Grace Vincent,
Lakewood
*with Honors in the Arts and
Sciences*
Sarah Caitlin Vincent,
Zanesville
Kelly Elizabeth Colling Vogt,
Chagrin Falls
Magna Cum Laude
Matthew Allan Volchko,
Cuyahoga Falls
Berit Elyse Voldnes,
Centreville, VA
Magna Cum Laude
Walaa Nabil Waeda, Toledo
Daniel Steven Wagner, Hilliard
Maranda Lynelle Wagner,
Newark
Steven Michael Wagner, New
Middletown
Cum Laude
*with Honors in the Arts and
Sciences*
Paula Michele Wake-Evans,
Columbus
Austin Herbert Walker, Findlay
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Wendy Sue Walker, Delaware
Magna Cum Laude
Katherine Michelle Wall,
Dayton
Michelle Rae Wallace, West
Chester
Vanessa Ann Waller, Homer
Glen, IL
Cum Laude
*with Honors in the Arts and
Sciences*
Kevin Judson Wallner, Dayton
Dylan McIlroy Walrond,
Loveland, CO
Katelynn Renée Walsh,
Guney, AL
Meghan Elizabeth Walsh,
Saratoga, CA
Douglas Gerald Walters, Avon
Lake
Cum Laude
Amy Marie Walton, Marion
Valeria Walton, Upper
Sandusky
Linghan Wang, Chengdu,
China
Cum Laude
Adam Wanter, Seville
with Research Distinction
Kelsey Lynne Ward, Enon
Jaime Lyn Warner, Columbus
Alexander Wasserman,
Swanton
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Kerri Ann Watercutter, Minster
James Ciine Waters,
Heidelberg, Germany
Bryan Jeffrey Watson, Mount
Vernon
Harrison Benson Watson,
Worthington
Jennifer L. Watson, Hamilton
Kathryn Elizabeth Watson,
Aurora
Magna Cum Laude
Lindsey Nicole Watson, Scio
Cum Laude
Meredith Louise Watson,
Columbus
Zachary Zeke Watson,
Garfield Heights
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Mackenzie Mulrane Watts,
Columbus
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
French*
Caitlin Nicole Weasel, Findlay
Alexis Reana Weaver,
Kettering
Jasmine La Trice Webb,
Toledo
Grant David Weber, Chagrin
Falls
William Davies Webster,
Columbus
Cum Laude
Scott James Wedell,
Columbus
Kimberly Sue Weidner,
Columbus
Michal Lauren Weikert,
Wellston
Jared Keith Weiser, Kings
Mills
Summa Cum Laude
Taryn Alyssa Weiss,
Beachwood
Magna Cum Laude
Jeremy Scott Welch,
Columbus

Commencement Convocation, June 10, 2012

Victoria Leigh Welch,
Jacksonville, FL
Graham Martin Welling,
Chagrin Falls
Magna Cum Laude
with Honors in the Arts and
Sciences
Meghan Elizabeth Wenzel,
Vandalia
Josh Rae Werner, Mansfield
Kierstin Alandra Werth,
Alliance
Andrea Nelson Wesley, Dublin
Magna Cum Laude
Emily J. Wessel, Cincinnati
Elizabeth Anne West, Spring
Lake, MI
Matthew David West,
Springfield
William Hunter West, Upper
Arlington
Cum Laude
with Honors in the Arts and
Sciences
Jillian Grace Wetzel, Chagrin
Falls
Magna Cum Laude
with Honors in the Arts and
Sciences
Jeffrey R. Whaley, West
Jefferson
Benjamin Craig White, Plain
City
Elaine Allison White, Normal,
IL
Summa Cum Laude
Elizabeth Essex White,
Pickerington
Renee Leslie White, Cleveland
Heights
Markeeta Christine Whitfield,
Akron
William Thomas Whitlow,
Westerville
Sheena M. Whitney,
Millersport
Julie Ann Widmar, Chagrin
Falls
Cum Laude
Joseph Anthony Wiehe, Jr.,
Waynesville
Austin Michael Wiezbiski,
Columbus
Anne Marie Wilcheck,
Columbus
Kelsey Lee Wilcox, Ada
Trevor Allen Wilcoxon, Urbana
Karl Andrew Wiley, Hilliard
Lauren Alyssa Wiley,
Strongsville
Benjamin Hood Wilkins,
Galion
Mallory Mason Wilkins,
Granville
Jordan Elliott Wilkinson,
Barrie, ON, Canada
Gareth Mark Willatt, Oakton,
VA
Samuel Leland Willer,
Perrysburg
Magna Cum Laude
with Honors in the Arts and
Sciences
Allison Elise Williams, Piqua
Amanda Nicole Williams,
Columbus
Brittany Reshay Williams,
Mansfield
Danielle Marie Williams,
Boardman
Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Chemistry
Emma Christine Williams,
Columbus
James Alton Williams, Fairfield
Cum Laude
Jasmine Nicole Williams,
Norfolk, VA
Kathryn A. Williams, Celina
Cum Laude
Kelly Marie Williams, Atlanta,
GA
Cum Laude
with Honors in the Arts and
Sciences
Lauren Kathleen Williams,
Mount Sterling
Melanie B. Williams, Lorain
Rachel Amanda Williams,
Granville
Stephen Tyler Williams,
Carrollton
with Research Distinction in
Linguistics
Cameron Arthur Williamson,
Columbus
Jessica Renee Williamson,
Johnstown
Lindsaye Margurite Williamson
Childs, Columbus
Benjamin David Wilmot,
Richfield
Rhonda Renee Wilmoth,
Brookville
Audrey Fitzgibbon Wilson,
Cincinnati
Deanna Kendra Wilson,
Owings Mills
Frances Louise Wilson,
Columbus
Magna Cum Laude
Greg Kei Winchester, Soka,
Japan
Meagan Joan Winkelman,
Lancaster
Cum Laude
with Research Distinction in English
Anthony Mikael Winkler,
Baltimore
Glenn Richard Winters,
Reynoldsburg
with Honors in the Arts and
Sciences
Lucinda Rose Wiseman,
Johnstown
Stephanie Ann Wisneski,
Lakewood
Danielle Marie Wisti,
Columbus
Cum Laude
with Distinction in Theatre
Kristin Rae Witcher, Toledo
Barron Witherspoon, Jr.,
Cincinnati
Emma E. Withrow, Dublin
Lisa Marie Woerner, Nashport
Kathryn Brooke Wojdynski,
Fallbrook, CA
Abbey Marie Wolfe, Marysville
Rozalyn Joyce Wolfe, Hilliard
Megan Kathleen Wolfel,
Columbus
Jonathan Loch Wolshuck,
Milan
Cum Laude
Benjamin Yik-Ming Woo,
Cincinnati
Kayla Elizabeth Wood,
Springfield
with Honors in the Arts and
Sciences
Meagan Davis Woodall,
Centerville
Magna Cum Laude
with Honors in the Arts and
Sciences
Tyler Martin Woodard, Powell
Magna Cum Laude
Erin Elizabeth Woods, Dayton
Cum Laude
James Joseph Woolf,
Anaheim, CA
Ciarra Jade Wooten, Dayton
Amber Danielle Workman,
Newark
Christopher James Woryk,
Tipp City
Alexa Christine Wray, Tipp
City
Cum Laude
Ashley Elizabeth Wright,
Strongsville
Jihan Wu, Shanghai, China
Kristin Julianne Wycuff,
Pickerington
Bryant Xaypraseuth, Akron
Sarah Katherine Yamini,
Powell
Joseph Yang, Solon
Robert Justin Yaptangco,
Fairfield
Magna Cum Laude
Xiaojuan Ye, Guangdong,
China
Randy Gabriel Yejo, San
Juan, PR
Tina Yeung, Warren
Cum Laude
David Timothy Yoder, Jr.,
Ashland
Joel Michael Yoder, Marion
Natasha Nicole Yonley,
Tuscarawas

Chelsea Danielle Young,
Englewood

Cum Laude

David J. Young, Columbus

Cum Laude

Stephanie Lynn Young,
Columbus

Halim Harb Yousef, North
Olmsted

Adam Ye Yu, Cleveland

Xin Yu, Columbus

Summa Cum Laude

*with Honors in the Arts and
Sciences*

Nathan D. Yuenger, Gahanna

Cum Laude

Evelyn Elezabeth Zacharia,
Columbus

Mirna Zakhary, Broadview
Heights

Frank Michael Zamary,
Youngstown

Magna Cum Laude

Rebin Zangana, Kirkuk, Iraq

Magna Cum Laude

Gregory Victor Zarichny,
Columbus

Jerry Zavala, Delta

Thomas John Zeiger,
Lyndhurst

Jennifer Qian Zhang,
Chelmsford, MA

Tingting Zhang, Shanghai,
China

Cum Laude

Jie Zhu, China

Cum Laude

Mengyao Zhu, Guangzhou,
China

Adam Wesley Ziegel,
Miamisburg

Natasha Marie Zientek, Toledo
Cum Laude

Craig Allen Zimmerman,
Hilliard

Katelyn Alaina Zimmerman,
Macedonia

Makyla Blair Zimmerman,
Newark

Ellen Jane Zimmermann,
Highland Heights

Rebecca Victoria Zink,
Perrysburg

Jordan Ashley Zogler-Brown,
Cincinnati

Cum Laude

Sarah Marie Zorko, Loveland

Magna Cum Laude

*with Honors in the Arts and
Sciences*

Chelsea Marie Zubeck,
Dayton

Andrew J. Zuk, Westerville
Cum Laude

Bachelor of Arts in Journalism

Amanda Abney, Columbus
Cum Laude

Zachary Michael Asman,
Rockville, MD

Cum Laude

Lisa Lynn Barefield, Lisbon

Stephen Fitzpatrick Bond,
Lakewood

Magna Cum Laude

Colleen Bridget Carey, Rocky
River

Chelsea Jordan Castle,
Columbus

Evan Richard Closky,
Plainview, NY

Summa Cum Laude

Justin Wade Conley, Ironton

Magna Cum Laude

Matthew M. Edwards,
Zanesville

Amber Nicole Evans,
Columbus

Jenny Leigh Fogle, Delta
Magna Cum Laude

Aaron Jacob Green, Galloway
Summa Cum Laude

Alexandria Lee Hampel,
Hilliard

Andrea Jean Hendrickson,
Chicago, IL

Magna Cum Laude

Daniel Scott Hicks, Gahanna

Collin Emerson Howard, Lewis
Center

Michael Tyler Hughes, Mason
Cum Laude

*with Honors in the Arts and
Sciences*

Sarah Jean Ignatz-Hoover,
Elyria

Cum Laude

Jami Lyn Jurich, Wayne, IL

Magna Cum Laude

*with Honors in the Arts and
Sciences*

William Spencer Klein,
Scarsdale, NY

Kyle Reis Knox, Westerville

Allyson Catherine Kraemer,
Cincinnati

Cum Laude

Madison Helen McNary,
Tarpon Springs, FL

Allison Jeanne Murphy,
Middletown

Cum Laude

Danielle Morgan Myers,
Marion

Alexa Elizabeth Odum,
Wheaton, IL

Jaime E. Ortega-Simo,
Madrid, Spain

Jessica Irene Ostrau,
Purchase, NY

Cum Laude

*with Honors in the Arts and
Sciences*

Mary Elizabeth Posani,
Columbus

Magna Cum Laude

Rachel Elaine Remy, Bellville

Magna Cum Laude

Tyler James Robinson, Elyria

Magna Cum Laude

Brittany Anne Schock, Dayton

Thailyr Jourdan Scrivner,
Harrison

Christopher Thomas Scullin,
Cleveland

Cum Laude

Vanessa Spates, Garfield

Heights

Sarah Ann Stemen, Tipp City

Summa Cum Laude

Kayla Christine Strayer, Mount
Vernon

Jeffrey A. Tyndall, Columbus

Zachary Amos Watson, Cable

Andrew Louis Williams,
Bloomdale

Michael Antonio Willis,
Columbus

Michael Andrew Young,
Shaker Heights

Qianyi Zhou, Beijing, China

Bachelor of Art Education

Anita Marie Humpage,
Columbus

Megan Mae Rine, Newark

Magna Cum Laude

Bachelor of Fine Arts

Michael John Abbatiello,
Monroe, CT

Rachael Catharine Anderson,
Pickerington

Magna Cum Laude

Joel David Atkinson, Delta

Cum Laude

with Distinction in Art

Logan Garrison Beach, North

Olmsted

Magna Cum Laude

Sherine Regina Beheiry,
Columbus

Jessica Nicole Boone, Austin,
TX

Magna Cum Laude

Caroline Bess Bramlage, New
Albany

Cum Laude

Catherine Anne Bullock,
Broadview Heights

Magna Cum Laude

with Distinction in Art

Josefin Emelie Burmester-

Andersson, Cincinnati

Stephanie Ann Danyi,
Columbus

Commencement Convocation, June 10, 2012

Mary Elizabeth Eller, New
Albany

Magna Cum Laude

Theresa Anne Elwell,
Coopersburg

Summa Cum Laude

with Distinction in Dance

Alexandra Jane Fresch,
Norwalk

Magna Cum Laude

Melanie Gallo, Columbus

Cum Laude

with Distinction in Dance

Kara Marie Gut, North

Olmsted

Cum Laude

Emily Margaret Harrington,
Chardon

Cum Laude

Haley Jo Harrison, Pittsburgh,
PA

Magna Cum Laude

with Honors in the Arts

with Distinction in Dance

Kimberly Ann Harvanek,
Berea

Cum Laude

Justin R. Hayward, Port
Clinton

with Distinction in Art

Polina Isurin, Dublin

Magna Cum Laude

Tyler C. Joswick, Columbus

Cum Laude

with Honors in the Arts

Leila Jacqlene Karaze,
Westerville

Cum Laude

Radhika Krish, Columbus

Magna Cum Laude

Alyssa Catherine LeRose,
New Albany

Magna Cum Laude

Kristin Corinne Loy, Arlington
Heights, IL

Summa Cum Laude

with Honors in the Arts

with Distinction in Dance

Molly Mai McCullough,
Williamsburg

Xiaoshuo Mei, Xi'an, China

Courtney Nicole Michard,
West Chester

Cum Laude

Andrea Jewell Miller,
Columbus

Cum Laude

Kaycee Ann Moore,
Bellefontaine

Saegan Alyssa Moran, Visalia,
CA

with Distinction in Art

Alyssa Ann Nicholas,
Murrysville, PA

Summa Cum Laude

Jade Ellen Osenbaugh, Van
Wert

Heather Nichole Pestel,
Gahanna

Cum Laude

Amanda Sara Platt, Buffalo
Grove, IL

Magna Cum Laude

with Distinction in Dance

Rebecca Kay Quintrell,
Chattanooga, TN

Cum Laude

with Distinction in Dance

Katie L. Ream, Elida

Summa Cum Laude

Jill Alyse Rickly, Lewis Center

Alexandra Christine Runyon,
New Castle, PA

Summa Cum Laude

with Distinction in Dance

Ipek Saygi, Ankara, Turkey

Summa Cum Laude

Chafin Curtis Seymour,
Brooklyn, NY

with Distinction in Dance

Lauren M. Skunta, Richfield

Magna Cum Laude

Jessica Lynn Smith, Columbus

Sarah Kelly Smith, Smyrna,
GA

Magna Cum Laude

with Distinction in Art

Christine Mary Soliman,
Westerville

Joshua David Tibbetts, South
Point

Bettina Marie Vaccarello,
Pittsburgh, PA

Magna Cum Laude

Alexandra Rose Vetrano,
Newtown, CT

Magna Cum Laude

Brian John Whitlinger, Lewis
Center

Annabelle June Wiese,
Columbus

Kathleen L. Winbourne,
Marion

Bachelor of Music

Henry Arthur Attaway,
Farmersville

Magna Cum Laude

Michael Keith Benning,
Downers Grove

Magna Cum Laude

Margaret Mary Blasko, Medina

Magna Cum Laude

Dominic Vincent Carioti,
Cortland

Cum Laude

Ryan Mark Columbare,
Jamestown, NY

Michael David Dillman, Canton

Adam William Gilbert,
Cleveland Heights

Casey Toft Grev, Upper
Arlington

Magna Cum Laude

with Honors in the Arts

Joseph Konrad Hansalik,
Sugar Hill, NH

Cum Laude

with Honors in the Arts

Joshua Tyler Jameson, Dublin

Magna Cum Laude

Alexander Robert Jewell,
Grandview Heights

Jung A. Kim, North Royalton

Kaitlin Elizabeth Kuvinn,
Loveland

Magna Cum Laude

with Honors in the Arts

Lindsay Marie McGinnis,
Pittsburgh, PA

Cum Laude

Julia Marie Ware, Alexandria

Cum Laude

Kathryn Elizabeth Wene,
Mechanicsville, VA

Magna Cum Laude

Daniel Arthur White, East
Amherst

Magna Cum Laude

Bachelor of Music Education

Mae Katharina Anderson,
Cincinnati

Cum Laude

Elizabeth Ann Beck, Norwalk

Cum Laude

Margaret Mary Blasko, Medina

Magna Cum Laude

Michael Andrew Brosius,
Bexley

Magna Cum Laude

Elizabeth Lauren Butler, Grove
City

Magna Cum Laude

Sean Christian Castanien,
Mentor

Magna Cum Laude

Rebecca Ann Cichy, Scituate,
RI

Summa Cum Laude

Ryan Mark Columbare,
Jamestown, NY

Erica N. Donahoe, Hilliard

Magna Cum Laude

Lance Edwin Fulton, Parma

Andrew Winfield Garner, Stow

Cum Laude

Adam William Gilbert,
Cleveland Heights

Casey Toft Grev, Upper
Arlington

Magna Cum Laude

with Honors in the Arts

Justin Ryan Hennig,
Springfield

Cum Laude

Paul Franklin Jancura,
Dillonvale

Magna Cum Laude

Jung A Kim, North Royalton

Kaitlin Elizabeth Kuvinn,
Loveland

Magna Cum Laude

Jilian Hannah McGreen,
Cheshire, CT

Summa Cum Laude

Commencement Convocation, June 10, 2012

Joseph Wayne Mook, Clyde
Cum Laude
Rashad Lamar Murrill,
Wilmington, NC
David Thomas Sharkey, West
Chester
Magna Cum Laude
Rachel Anne Sirey, Brecksville
Cum Laude
Luke Andrew Smith, Caldwell
Cum Laude
Holly Marie Spohn, Buffalo,
NY
Magna Cum Laude
with Honors in the Arts
Alexander James Szaruga,
Miamisburg
Magna Cum Laude
Robert Anthony Tipton,
Mogadore
Magna Cum Laude
Rachel Lou Warner, Bradford
Daniel Arthur White, East
Amherst
Magna Cum Laude
Jenna Marie Wilt, Dublin
Cum Laude
Matthew Alan Zabiegala,
Medina

Bachelor of Science in Design

Junix Tapia Alcayaga,
Cincinnati
Cum Laude
Andrew Ned Anspaugh,
Columbus
Magna Cum Laude
Robert James Armstrong,
Solon
Caitlin Thayer Beals, Centerville
Magna Cum Laude
Nathan R. Biroshak, Poland
Andrew David Bromwell,
Independence, KY
Marnie Ruby Cadden, Toledo
Fang Yu Chin, Cupertino, CA
Cum Laude
Eunyoung Choi, Columbus
Cum Laude
Nicole Noel Ciminello,
Westerville
Magna Cum Laude
Hagar Mohamed Diab,
Columbus
Rachel Ann Dwyer,
Greenwood, IN
Magna Cum Laude
Ashley Loren Fisher,
Gibsonburg
Magna Cum Laude
Hannah Virginia Fitch,
Granville
Danielle Elyse Garson,
Pittsburgh, PA
Summa Cum Laude
Nathan Dwayne Gibson,
Columbus

Marie Emily Gilman, Cincinnati
Cum Laude
Lindsey Renae Glover,
Columbus
Magna Cum Laude
with Honors in the Arts
Jessica Lynn Hamann,
Whitehouse
Cum Laude
Kendall J. Hendricks,
Columbus
Cum Laude
Susanna Grace Hopler,
Columbus
Magna Cum Laude
Baeksun Kim, Columbus
Jennifer Teresa Kleinhenz,
Westlake
Kyle David Knapp, Olmsted
Falls
Magna Cum Laude
Brian Andrew Kuric, Erie, PA
Magna Cum Laude
Amy Megan Lee, Columbus
Cum Laude
Tiffany Lin, Taipei, Taiwan,
ROC
Cum Laude
Mallory Kaye Long, Port
Clinton
Rebecca Elizabeth Lyss,
Gahanna
Susan Ashley McMillan,
Gahanna
Heather Renee Miller,
Woodsfield
Cum Laude
Katherine Ann Monahan,
Pickerington
Cum Laude
Jenna Hart Moomaw,
Columbus
Robert Thornton Osgood III,
New Alabany
Cum Laude
Katie Marie Ozamiz,
Pickerington
Magna Cum Laude
Benjamin Louis Pappalardo,
Orchard Park, NY
Cum Laude
Theresa Ann Paul, Lancaster
Kerri Peck, Worthington
Carrie Marie Phillips, Fairfield
Cum Laude
Wen Qi, Columbus
Magna Cum Laude
Lesley Berlin Ray, Shaker
Heights
Laura Anne Rozek, Chardon
Rachel Sandoval, Lynn, MA
Summa Cum Laude
Matthew Munro Shea,
Columbus
Samuel Taylor Silverman,
Youngstown
Cum Laude
Jacob Alan Stanton, Canfield
Cum Laude
Pei-Chun Tang, Cleveland

Brittany Leigh Toth, Canal
Winchester
Andrew Joel Vine, Johnstown
Margaret Jean Wilke,
Flemington, NJ
Magna Cum Laude

Bachelor of Science

Mena Joseph Abdelmalak,
Cleveland
Ayden Murray Ables, Tampa,
FL
Ademola O. Adedapo,
Gahanna
Victoria Mojirade Adegboye,
Columbus
Magna Cum Laude
Adewunmi Olumuyiwa
Adelaja, Canal Winchester
Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Biology
Ketan Kirti Agashi, Dublin
Kafia Ahmed, Queens, NY
Nadine Zara Ahmed,
Waynesville
Joon Mo Ahn, Korea
Leama Nadia Ajaka, Toledo
Cum Laude
with Honors in the Arts and
Sciences
Matthew J. Akers, Middlefield
Abdulla Al- Zarouni, Dubai,
UAE
Brandon Edward Albert,
Springfield, VA
Carolyn Marie Aldana,
Westlake
Magna Cum Laude
with Honors in the Arts and
Sciences
Liban Sulub Alinoor,
Mogadishu
Alexander Tate Altman,
Lebanon
Bianca Elizabeth Alvarez,
Miami, FL
Milan A. Amin, Dublin
Richard K. Amoah, Columbus
Matthew Benjamin Amodio,
Medina
Summa Cum Laude
with Honors in the Arts and
Sciences
Kahlia Nicole Anderson,
Cleveland
Cheryl Jean Andler, Bay
Village
Magna Cum Laude
Alexis Michelle Andrews, New
Albany
Timothy Andrews, Cincinnati
Summa Cum Laude

Commencement Convocation, June 10, 2012

- Paul Joseph Apisa, Centerville
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Mathematics
with Honors Distinction in Mathematics
- Brittany Michelle Arcuri, Brooklyn
- Aaron Todd Arel, Harrison
Magna Cum Laude
with Honors in the Arts and Sciences
- Stephanie Marie Armocida, Valley City
- Parik Arulalan, Columbus
Cum Laude
- Ross Maxwell Askanazi, Hudson
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Distinction in Mathematics
- Allen Thomas Aston, Alexandria
Magna Cum Laude
with Honors in the Arts and Sciences
- Jeffrey James Aurand, Perrysburg
- Zara Rachel Axelrod, McLean, VA
Cum Laude
- Diakariyaw Adama Ba, Columbus
- Robin Nanda Baidya, Columbus
- Catherine Elaine Bailey, Aiken, SC
- Alaina Leigh Baker, Grafton
- Dustin Andrew Baker, Lexington
- Shubham Maulik Bakshi, Ahmedabad, India
Cum Laude
- Fady Joshua Baky, Canfield
Magna Cum Laude
with Honors in the Arts and Sciences
- Justin Scott Bale, Kettering
- Katherine Elizabeth Ballinger, Westlake
Summa Cum Laude
with Honors in the Arts and Sciences
- Kyle A. Bandy, Columbus
- Vase Bari, Dublin
Summa Cum Laude
- Benjamin David Barker, Grafton
- Jonathan Charles Barker, Cincinnati
Cum Laude
with Honors in the Arts and Sciences
- Jessica Lynn Barnum, Ashtabula
Cum Laude
- Michelle Lee Barrett, Sharonville
- Ryan Andrew Bauer, Columbus
- Matthew Thomas Beal, Willoughby
- Austin Allen Beam, Waynesville
- William Burke Beckley, McArthur
with Honors in the Arts and Sciences
- Stephen Donald Bello, Hackettstown
- Jessica Ann Bene, Mason
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Molecular Genetics
- Vincent Mark Benedetti, West Chester
- Scott Patrick Bennington, Cleveland
Magna Cum Laude
- Maxwell Joseph Bergman, Russia
with Research Distinction in Microbiology
- Emily Marie Bertagnolli, Eastlake
Cum Laude
- Guillermo Bervejillo Jones, Paysandu, Uruguay
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Economics
- Mark Andrew Besancon, Orrville
- Nathan Joseph Bettineschi, Brilliant
Cum Laude
- Amrita Bhattacharya, Kharagpur, India
- Hariyot Kaur Bhullar, Wheeling, WV
- Ahmad Firdaus Bin Khaidir, Kuala Lumpur, Malaysia
- Luke Matthew Birk, Cincinnati
- Eric Christopher Blackstone, Pittsburgh, PA
Magna Cum Laude
- Paul David Blischak, Akron
Magna Cum Laude
- Samantha Leigh Bluhm, Alliance
- Felicia Boakye-Dankwah, Dublin
- Sara Elizabeth Bobco, Howland
- Anthony Joseph Bokar, Strongsville
Summa Cum Laude
- Benjamin Allen Bolam, Springboro
- Theresa Ann Bolaney, Euclid
Cum Laude
with Honors in the Arts and Sciences
- Eric Richard Bolin, Woden, TX
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction
Keerthana Nagavenkata
Bolisetty, Hudson
Summa Cum Laude
with Honors in the Arts and Sciences
- Morgan C. Boucher, Toledo
- John Robert Boudouris, Sylvania
- Stephanie Marie Bourne, Williamsburg
- Graem Fredric Boyer, Baltimore, MD
- Tyler Kent Branch, Coal Grove
- Anna Rachelle Brandt, Cincinnati
Magna Cum Laude
- Shannon Michelle Brewer, Curtice
- Daniel John Briskin, Centerville
Summa Cum Laude
with Honors in the Arts and Sciences
- Ena Brnjic, Mentor
Magna Cum Laude
with Honors in the Arts and Sciences
- Brianne Noel Brocker, Canfield
- Timothy Patrick Brophy, Columbia Station
- Zane Wilson Brown, Zanesville
- Parker Samuel Brumfield, Columbus
Cum Laude
with Research Distinction
- Laura Ann Buchwalder, Dayton
- Philip Colin Bunting, Columbus
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Chemistry
- Brett Logan Burdo, Whitehouse
- Joel Burget, Findlay
Magna Cum Laude
with Honors in the Arts and Sciences
- Cynthia Yvette Burgos, Cleveland
- Kyle Allen Burkett, Bucyrus
Magna Cum Laude
- Vanessa Jean Burrowes, North Canton
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Biology
- Jonathan Walter Burt, Kettering
Cum Laude

Commencement Convocation, June 10, 2012

Clark Wilmer Butler,
Westerville
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Mathematics
with Honors Distinction in Mathematics

Jawad Aslam Butt, Columbus

Colin Lee Byler, Pickerington

Morgan Elizabeth Byrne,
Pittsburgh, PA

Evan Wade Cadwallader,
Wilmington

Matthew Paul Caimi, Chagrin Falls

Melissa Campbell, Bethel Township

Rui Cao, Xi'an, China
Magna Cum Laude
with Research Distinction in Psychology

Jeremy Michael Capetillo,
Wickliffe
Magna Cum Laude
with Honors in the Arts and Sciences

Brendan Frost Caprio, Mason
Cum Laude

Lawrence Fred Capuder,
Strongsville
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Astronomy

Emily Margaret Carlson,
Cincinnati
Cum Laude

Erin Kay Carpenter, Fairborn

Eric Michael Caruso, Avon
Magna Cum Laude

Ayla Ann Cash, Pepper Pike
with Honors in the Arts and Sciences
with Honors Research Distinction in Molecular Genetics

Chelsey Lynn Cassidy,
Ashtabula

Dominic James Catalano, St. Charles, IL
Magna Cum Laude
with Honors in the Arts and Sciences

Sheila Dannelle Cecil, Dover

Scott Michael Chaffee,
Lordstown

Martin David Chance, Girard

Blake Chaney, Columbus

Katherine Chang, Cincinnati

Lawrence Justin Charles,
Centerville
Cum Laude
with Honors in the Arts and Sciences

Elizabeth Lynn Chartrand,
Jacksonville, FL

Hsin Chih Chen, Taipei,
Taiwan, ROC

Michael Meng Chun Chen,
Mayfield Village
Magna Cum Laude
with Honors in the Arts and Sciences

Nicholas Alexander Chernick,
Holland, PA

Courtney Lynne Chicoine,
Westerville

Neeraj Satyaprakash
Chimanji, Centerville
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Biology

Ahra Cho, Beavercreek

Seo-Young Choi, Seoul, Korea

Veda Mukesh Chokshi, North Olmsted
Magna Cum Laude
with Honors in the Arts and Sciences

Canaan Peter Christ,
Streetsboro
Cum Laude

Yong Jian Chua, Malaysia

Yejee Chun, Seoul, Korea

Tyler Lynn Church, Oakwood
Cum Laude

Kelly Ann Claborn, Marion

Alexandra Cyrene Clark,
Nashville, TN

Jennifer Rose Clark,
Columbus
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Molecular Genetics

Kyle James Clason, Stow

Alexander Yuan-Tuo Coe,
Kettering
Magna Cum Laude
with Honors in the Arts and Sciences

Madelyn Jayne Cohen,
sylvania

Raquel Josephine Colina,
Columbus

Cydney Chase Collins,
Bedford Heights

David Joseph Colson, Aurora,
IL

Kevin Patrick Colvin,
Pickerington

Brian E. Comston, Plain City

Kristen Marie Conger, North Fairfield
Magna Cum Laude
with Honors in the Arts and Sciences

Elizabeth Eileen Coughlin,
Hilliard
Cum Laude
with Honors in the Arts and Sciences

Seth Hawkins Covert, Upper Arlington

Kyle James Cox, Versailles

Brook Elizabeth Craig, Saline,
MI

Leslie Richard Crawford III,
sylvania
Summa Cum Laude

Brian Edward Crenshaw,
Columbus

Ethan Joseph Cullinan, New Albany
Magna Cum Laude
with Honors in the Arts and Sciences

Andrew James Curtright,
Boise, ID
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Microbiology

Michael Joseph Dance, West Chester

Christopher James Daniel,
Grove City

Rebecca Ann Daso, Fairview Park

Jared Adam Davies,
Merrimack, NH

James Ryan Davis, Alexandria

James Thomas DeFrance,
Vienna

Aaron Edward Delgado,
Loveland
Cum Laude

Rachel Brittany Dellon,
Bellbrook
Cum Laude

Rebecca Jane Demme,
Westerville
Cum Laude

Anthony Michael DePassio,
Columbus

Karina Desai, Dublin

Thierno Ismaila Diallo, Labe',
Guinea

Lauren Elizabeth Diangelo,
Dublin

Alex Christopher DiBartola,
Worthington
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Microbiology

Cavan James Dickson,
Medina

Jacob Matthew DiEugenio,
Lordstown
Magna Cum Laude

Chelsey Lee Dikeman,
Winchester
Magna Cum Laude
with Honors in the Arts and Sciences

Kimberly Alison DiMauro,
Dublin
Cum Laude

Anthony Michael D'Ippolito,
Grove City
Magna Cum Laude
with Honors in the Arts and Sciences

Commencement Convocation, June 10, 2012

Trang T. Do, Columbus
 Adam James Doane, Franklin, TN
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Chemistry
 Mithra Doddi, Dublin
 Theodore Marshall Dokos, Arlington, MA
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Distinction in Mathematics
 Jamie Lynn Dolan, Campbell
 Neysa Alexandra Dominguez, Strongsville
 Emily Frances Donahue, Bremen
 Krista Renee Donovan, Westerville
 Frank Joseph Dossman III, Cincinnati
 Benjamin Daniel Doughtry, Avon Lake
 Ellina Elena Dovgopolaya, Dublin
 Sara Grace Doyon, Morrow
 Carrie Ann Drouillard, Maumee
 Megan Alexandra Duerk, Vancouver, WA
Magna Cum Laude
 Lisa Michelle Duge, Rocky River
Cum Laude
 Jennifer Lynn Duman, Medina
 Christian Keeron James Dummermuth, Chillicothe
 Kelsey Marie Durbin, Danville
Magna Cum Laude
with Honors in the Arts and Sciences
 Sean Michael Durner, Powell
Cum Laude
 Michael Louis Dworkin, Cleveland
Cum Laude
with Honors in the Arts and Sciences
 Ashley Ann Dznak, Strongsville
 Marcus Alan Edwards, Chillicothe
 Chirantan Anand Ekbote, New Albany
Magna Cum Laude
with Honors in the Arts and Sciences
 Mazen Essam Elashi, Perkins
Cum Laude
 Ryan Andrew Eldridge, Rocky River
 Maria Sleiman El-Hallal, Dublin
Magna Cum Laude
with Honors in the Arts and Sciences
 Christopher Robert Ellis, Fulton, NY
Cum Laude
 Erin Marie Emley, Bolivar
 Kyle Andrew Emmert, Chantilly, VA
 Robert Benjamin Erlichman, New Albany
Cum Laude
 Ali Nowroozi Esfahani, Chicago, IL
Cum Laude
with Honors in the Arts and Sciences
 Mickyas Hezekiel Eskender, Cincinnati
Cum Laude
with Honors in the Arts and Sciences
 Gabriel Antonio Espinosa Martinez, Panama, Panama
Cum Laude
with Research Distinction in Chemistry
 Ashley Rae Esposito, Girard
 Kathleen Lauren Ettinger, Cincinnati
Summa Cum Laude
with Honors in the Arts and Sciences
 Kathryn Michelle Everson, Liberty Township
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Evolution and Ecology
 Kathryn Lynn Exline, Delaware
Cum Laude
with Honors in the Arts and Sciences
 Julie Rose Eyink, Beaver Creek
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Psychology
 Nicholas Alexander Fackler, Loveland
 Alexandria Corinne Fair, Hilliard
 Joshua Steven Falck, Cleveland
Cum Laude
with Honors in the Arts and Sciences
 Yu Fan, Kunming, China
 Jiayao Fang, Shanghai, China
Magna Cum Laude
 Ryan Chase Farina, Westerville
 David Charles Fathalikhani, Oakton, VA
 Rebecca Ann Fehn, Mason
 Jordan Alan Feierman, Gahanna
Magna Cum Laude
 Marius Daniel Fekete, Rocky River
Cum Laude
 Jennifer Jane Fender, Toledo
 Molly Ann Ferguson, Vermilion
 Robert Joseph Ferguson, Dayton
 Sarah Kathleen Ferguson, Dublin
 Christopher James Ferreri, Hermitage, PA
Summa Cum Laude
with Honors in the Arts and Sciences
 Brian Victor Finch, Sylvania
 Eric D. Finch, Centerville
Cum Laude
 Michael Christopher Finneran, Columbus
Magna Cum Laude
with Honors in the Arts and Sciences
 Monica Rose Finnigan, Cincinnati
 Jessica Nicole Fioritto, Toledo
 Gabriel Emmett Firestone, Westerville
Magna Cum Laude
with Honors in the Arts and Sciences
 Lesley Caroline Fisher, Granville
Magna Cum Laude
 Michael Edward Fisher, Sugar Land, TX
 Bridget Rose Fitzpatrick, Louisville
Magna Cum Laude
with Honors in the Arts and Sciences
 Bradley Michael Flamm, Hilliard
 Kevin Patrick Flynn, Cincinnati
 Eliza Jeanne Foley, Swanton
Magna Cum Laude
with Honors in the Arts and Sciences
 Megan Elizabeth Ford, Cincinnati
 O'Neal Anthony Ford, Jr., Canal Winchester
 Megan Nicole Fore, West Chester
Cum Laude
with Honors in the Arts and Sciences
 Joseph Mitchell Forrest, Groveport
 Hallie Jane Foster, Columbus
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction
 Rebecca Ely Frankel, Solon
Magna Cum Laude
with Honors in the Arts and Sciences
 Nicole Christine Franklin, New London
 Logan Matthew Frederick, Hilliard
 Sarah Elizabeth Freytag, Sidney
Cum Laude
with Honors in the Arts and Sciences

Commencement Convocation, June 10, 2012

Sarah Elizabeth Frontz,
Sunbury
Chalk Fry III, Cincinnati
Chen Fu, Columbus
with Research Distinction
Varun Vinay Gadkari, Powell
Ranjit Ganguly, Hamilton
Magna Cum Laude
with Honors in the Arts and
Sciences
Kathleen Yahning Gannon,
Brecksville
Robert Chao Gao, Monterey,
CA
with Honors in the Arts and
Sciences
Victoria June Mulder Garza,
San Antonio, TX
Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Chemistry
Julian Alexander Gatta,
Cleveland Heights
Cum Laude
Margaret Mary Gauntner,
Cleveland
Cum Laude
with Honors in the Arts and
Sciences
Adam Michael Gay, St.
Clairsville
Summa Cum Laude
Qianyun Ge, Shanghai, China
Wanyong Ge, Kunshan, China
Andrea Lauren Geasey,
Lebanon
Caroline Nicole Geiser,
Worthington
with Research Distinction in
Psychology
Irene Nichole Gentzel,
Marysville
Cum Laude
James Christopher
Georgiades, North Canton
Magna Cum Laude
Erin E. Gerber, Cincinnati
Justin William Gerhardinger,
Whitehouse
Magna Cum Laude
with Honors in the Arts and
Sciences
Paul Corbit Geuy,
Bellefontaine
Borna Reza Ghoorkhanian,
Dublin
Summa Cum Laude
with Honors in the Arts and
Sciences
Jonathan Michael Giacalone,
Dublin
Amanda Lynn Gibson,
Cincinnati
Nicole Leigh Gilbert,
Middletown
Samuel Anthony Glockner,
Milford
Ching qiu Goh, Penang,
Malaysia
Kayla Michelle Golden, Mentor
Benjamin Joseph Gombash,
Swanton
Magna Cum Laude
with Honors in the Arts and
Sciences
Steven Gonzales, San
Antonio, TX
Cum Laude
Marissa Lynne González,
Manassas, VA
Blair Alexander Gorniak, Erie,
PA
Emily Arlene Grace, Dublin
Kelsey Jeanne Graf,
Wheelersburg
Kathryn Anne Graham, St.
Albert, AB, Canada
Angeline R. Grant, Westerville
Magna Cum Laude
Joshua D. Grant, Columbus
Cum Laude
with Research Distinction in Biology
Sierra Autumn Grasso,
Vermilion
Magna Cum Laude
with Honors in the Arts and
Sciences
Nicholas Daniel Gray,
Cincinnati
Cum Laude
with Honors in the Arts and
Sciences
Jack Tyler Gretta, Rocky River
Andrew Patrick Griffin, West
Milton
Christine Lynn Grimme,
Kettering
Magna Cum Laude
Andrew Donovan Groot,
Sandusky
Cum Laude
with Honors in the Arts and
Sciences
Samantha Elizabeth Gross,
South Euclid
Magna Cum Laude
Paul Michael Gruenbacher,
Fairfield
Magna Cum Laude
with Honors in the Arts and
Sciences
Vishnu Anjan Gudimetla,
Dayton
Cum Laude
Alexander Clay Gulick, Milford
Megan Korinn Haas,
Butlerville
Magna Cum Laude
with Honors in the Arts and
Sciences
Rose Elizabeth Haas,
Mansfield
Cum Laude
with Honors in the Arts and
Sciences
Lori Toni Hage, Dublin
Summa Cum Laude
with Honors in the Arts and
Sciences
Julie Ann Hagen, Dublin
Mary Bona Hahn, Dublin
Richard Ian Hall, Oak Hill
Leah Rose Halper,
Pickerington
Summa Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Psychology
Sarah Elizabeth Halula,
Springfield
Summa Cum Laude
with Research Distinction
Phillip Stephen Van Lehn
Hamilton,
North Canton
Magna Cum Laude
with Honors in the Arts and
Sciences
Lynn Edward Haney III,
Louisville
Matthew Ray Harcha,
Portsmouth
Cum Laude
Alyssa Louise Hare, Marysville
Jessica Nicole Harlan,
Oakwood
Terry E. Harlow, Englewood
Brianna Jean Harriger,
Westlake
Cum Laude
with Honors in the Arts and
Sciences
Nicole Lynn Harris, Westerville
Nicholas Robert Harrison,
Hilliard
Cum Laude
with Honors in the Arts and
Sciences
Eric Stephen Hartenstein,
Hampton Falls, NH
Ahmad Faheem Hashmi,
Perrysburg
Abby Christine Heimann,
Springboro
Chelsea Bea Hempfling,
Ottawa
Magna Cum Laude
Steven Clay Henderson, Jr.,
Bluffton
Sarah Marie Herald, Mansfield
Summa Cum Laude
Claudia Herpertz, Meissen,
Germany
Magna Cum Laude
Richard Matthew Hersch, New
Albany
Cum Laude
with Honors in the Arts and
Sciences
Tyler Lee Hess, Massillon
Summa Cum Laude
Joshua David Hessler,
Columbus
Amelia Louise Heston,
Lyndhurst
Magna Cum Laude
Ally Lee Heydinger,
Grandview Heights

Commencement Convocation, June 10, 2012

- Sean Michael Hicks, Upper
Arlington
Cum Laude
with Honors in the Arts and Sciences
- Kristen Nichole Higgins,
Thornville
- Grant Everett Highley, Powell
Magna Cum Laude
- Alex Michael Hill, Ashland
- Meredith Brubeck Hiltbrand,
Columbus
- Hamdi Ismail Hirsi, Columbus
- Brent Steven Hitchcock,
Springfield
- Trung Viet Ho, South Bend, IN
Cum Laude
with Honors in the Arts and Sciences
- Kevin William Hoag, Chicago,
IL
- Amanda Ellen Hodnett,
McConnelsville
- Victor Michael Hogue, Beach
City
Cum Laude
- Ronald Marc Holgado,
Westerville
- Alysha Lynae Holland, Troy
- Ashli Nicole Holland, Troy
- Rachel Marie Holm, Colfax,
CA
- Natalie Faith Hood, Akron
Magna Cum Laude
- Jeremy D. Hoover, Bexley
- Michael Edward Hoover,
Wadsworth
with Honors in the Arts and Sciences
- Spencer Derek Hopkins,
Twinsburg
- Kurtis Matthew Host, Zoar
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Microbiology
- Ryan Dallas Houk,
Bloomingsdale
- Samuel William Houseworth,
Celina
- Wei Quan How, Malaysia
Cum Laude
- Thomas Joseph Howard,
Hilliard
Cum Laude
- Zhenxing Huang, Shanghai,
China
Cum Laude
- Zhi Jian Huang, Guangzhou,
China
- Abby Marie Huck, Marietta
with Honors in the Arts and Sciences
- Katherine Anne Huening,
Cincinnati
with Honors in the Arts and Sciences
- Jared Davis Huling,
Westerville
Summa Cum Laude
with Honors in the Arts and Sciences
- Arjan Singh Hura, Cincinnati
- Zachary Michael Huttinger,
Wooster
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction
- Andrew David Iammarino,
Strongsville
Summa Cum Laude
with Honors in the Arts and Sciences
- Brian Anthony Ibabao,
Lakewood, NY
Magna Cum Laude
- Julie Nicole Jack, Wadsworth
- Joshua D. Jackson, Little
Rock, AR
- Jidhin Thomas Jacob, Dublin
- Samuel Michael Jaffee,
Youngstown
- Timothy Alan James,
Garrettsville
- Jennifer Marie Janssen,
Normal, IL
Cum Laude
- Kayleigh Renee Jennings,
Parma
- Shruti Jha, Worthington
- Nan Jiang, Hangzhou, China
Magna Cum Laude
with Honors in the Arts and Sciences
- Silis Yang Jiang, Sylvania
- Zuo Jiang, China
- Araina Shae Johnson, Canton
- Douglas Patterson Johnson,
Columbus
- Bradley Robert Jones,
Worthington
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Chemistry
- Anupama Teresa Joseph,
Mason
Magna Cum Laude
with Honors in the Arts and Sciences
- Michael Patrick Joyce,
Mansfield
- Euimyoung Jung, Seoul, Korea
- Nathan David Justice,
Wadsworth
Magna Cum Laude
- Kurt Jeffrey Justus, Hilliard
- Karl Joseph Kaiser, Columbus
- Katie Marie Kalbacher,
Springboro
with Honors in the Arts and Sciences
- Harika Rao Kantamneni,
Reynoldsburg
- Michele Marie Karaskiewicz,
Mokena, IL
Cum Laude
- Jeffrey David Karduck,
Northfield
Magna Cum Laude
with Honors in the Arts and Sciences
- Ashley Martina Karoly,
Greensboro, NC
Summa Cum Laude
- Ravitej Katragadda, Sylvania
- J. Tyler Kaufman, Prospect
Summa Cum Laude
with Honors in the Arts and Sciences
- Jaileen Kaur, North Olmsted
- Andrea Renee Kautz,
Monroeville
Summa Cum Laude
with Honors in the Arts and Sciences
- Michael James Kearns,
Worthington
- Martin R. Keegan, Pittsburgh,
PA
Magna Cum Laude
with Honors in the Arts and Sciences
- Eric George Keeler,
Perrysburg
Cum Laude
with Research Distinction in Chemistry
- Clare Frances Keeney, Rocky
River
Cum Laude
with Honors in the Arts and Sciences
- Morgan Ann Kelley, Findlay
Magna Cum Laude
- Erik James Kennelly, North
Canton
Cum Laude
with Honors in the Arts and Sciences
- Timothy John Kenny, Granville
- Ty Jeffrey Kern, Dayton
Magna Cum Laude
- Courtney Caroline Kessler,
Upper Arlington
- Sherrie True Kessler, Galena
Summa Cum Laude
with Honors in the Arts and Sciences
- Seva G. Khambadkone,
Centerville
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction
- Zeyd M. Khan, Springfield
Cum Laude
with Honors in the Arts and Sciences
- Daniel Thomas Kibane,
Fairview Park
- Andrew Kim, Cleveland
- Areum Kim, Hudson
Magna Cum Laude
- Chang Yeon Kim, Korea
- Hwan Kim, Seoul, Korea

Commencement Convocation, June 10, 2012

James Jeamine Kim,
Boardman
Christy Anne King, Wellington
Ashley Sara Kirby,
Wheelersburg
Summa Cum Laude
Jason Michael Kissel, Powell
Cum Laude
Daniel Joseph Kitko, North
Olmsted
Corie Marie Klepper, Bexley
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Jennifer Marie Klimek, West
Chester
Nicole Kay Kline, Perry
William Gregory Knickel, Jr.,
Wyoming
Cum Laude
*with Honors in the Arts and
Sciences*
Kevin Roger Knight, Milan
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Lori Beth Koch, Loveland
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Molecular Genetics*
Kaitlyn Christina Kolosionek,
North Royalton
*with Honors in the Arts and
Sciences*
Rachel Alyse Kominsky,
Highland Heights
Magna Cum Laude
*with Honors in the Arts and
Sciences*
with Honors Research Distinction
Willis Kong, Lewis Center
Evet Kostandy, Egypt
Ian J. Kowalski, Cincinnati
Cum Laude
*with Honors in the Arts and
Sciences*
Carolyn Ann Kragh, Arlington
Heights, IL
Summa Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Psychology*
Aubrey Bryn Krajewski, Davie,
FL
Magna Cum Laude
Hannah Ruth Kramer,
Cincinnati
Cum Laude
Samantha Ann Kramer, St.
Henry
Cum Laude
Sarah Jennifer Kranz,
Harwinton, CT
Tyler Krause, Dublin
Natalia Kravtsova, Moscow,
Russia
Magna Cum Laude

Paul Joseph Kreinbrink,
Leipsic
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Alexandra Bernice
Kreiselman, Columbus
Summa Cum Laude
*with Honors in the Arts and
Sciences*
Andrea Lynn Kreuter, Warsaw
John Russell Kroger,
Washington Township
Magna Cum Laude
Yasmin Kroll, Roswell, GA
Meredith Johnson Krueger,
Cincinnati
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Geography*
Archen L. Krupadev, Marietta
Sean Cody Kubicek, Port
Clinton
Philip Alan Kubico, Cambridge
Kurtis Andrew Kuhl, Milan
Matthew Luke Kukulski,
Naperville, IL
Teresa Kuo, Loveland
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Jared Michael Kusar, Akron
*with Research Distinction in
Molecular Genetics*
William Xavier La Rosa,
Franklin Square
Corey James Lach,
Perrysburg
Debra Diana Lai, Clayton
Cum Laude
*with Honors in the Arts and
Sciences*
Deborah Huei Lan, Dayton
Samantha Lang, Tipp City
Joel Timothy Lange, Archibold
Christian Micah Langwasser,
Delaware
Amanda Rachel Lankenau,
Napoleon
Kyle Matthew LaPak, Mason
Ronald Joseph Larry,
Springboro
Summa Cum Laude
Jamal Nasir Latif, Dublin
Jacob Daniel Latsha, Lima
Bryn Johnson Laubacher,
Brecksville
Jessica Jane Law, Columbus
Jonathan Thomas Lawrence,
Parma Heights
James Lee, Columbus
Jonathan Edward Lee, Dublin
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Molecular Genetics*
Nathan Robert William Lee,
Johnstown

Seungchan Lee, Seoul, Korea
Cum Laude
*with Honors in the Arts and
Sciences*
Nicholas Walter Leeper,
Marysville
Kai Li, Nanjing, China
Magna Cum Laude
Simin Li, Nanchang, China
Cum Laude
Ximin Li, Wuhan, China
Magna Cum Laude
Yutong Li, Tong Liao, China
Chuan Lin, Beijing, China
Magna Cum Laude
Caroline Margaret Linke,
Cincinnati
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Microbiology*
Kirsten Marie Linsenmeyer,
Tipp City
Jacqueline Nicole Lipphardt,
Painesville
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Anthropological Sciences*
Kaiang Liu, Hangzhou, China
Wenxi Liu, Beijing, China
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Joseph Thomas Lombardi,
North Canton
Dena Lomonosov, Bay Village
Magna Cum Laude
James Anthony Loskota,
Groveport
Zixin Lu, China
Cum Laude
Samantha Jocelyn Lucci,
Monaca, PA
Magna Cum Laude
*with Honors in the Arts and
Sciences*
Jayson Robert Lumpkin,
Cincinnati
Marie Catherine Luna,
Cincinnati
Chelsey Dene Lupher,
Frazeyburg
Michael Hausfeld Lupia,
Columbus
Megan Elaine Luthern,
Hubbard
Magna Cum Laude
*with Honors in the Arts and
Sciences*
*with Honors Research Distinction in
Anthropological Sciences*
Joseph Mark MacAdam,
Columbus
Kelsey Nichole Magee, Hilliard
Joel Clifford Main, Springfield
Neal Ramen Majumdar,
Hudson
Magna Cum Laude
*with Honors in the Arts and
Sciences*

Commencement Convocation, June 10, 2012

Faraz Hasan Malik, Cincinnati
Joseph Michael Mandelstein,
Wilmington

Macala Rae Maney, Cincinnati
Summa Cum Laude
with Honors in the Arts and
Sciences

Nicholas Paul Marburger,
Gahanna

Nathan Francis Marcinkowski,
Crown Point, IN

Jordan Taylor Marshall,
Pickerington
Magna Cum Laude
with Honors in the Arts and
Sciences

Johanni Nataly Martin,
Columbus
Magna Cum Laude

Nathan David Marzlin, Green
Cum Laude

Justin Luke Mast, Millersburg
Magna Cum Laude

Kimberly Ann Matuszak,
Perrysburg

Melissa Justine Mauntel,
Fairfield
Magna Cum Laude
with Honors in the Arts and
Sciences

Emily Lauren Maupin,
Centerville

Kyle Louis Maus, Wapakoneta
Cum Laude

Margot Lindsay May, Novelty

Jessalyn Ann Mayer, Avon
Lake

Jenna Lee McAuley, Powell
Summa Cum Laude

Edward Wright McCary,
Medina
Summa Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Physics

Diana Kaori McClain, Dublin

Kyle Christopher McClintock,
Wapakoneta
Cum Laude
with Honors in the Arts and
Sciences

Kelsey Erin McClure, North
Canton
with Honors in the Arts and
Sciences

Kara Baylies McCormick,
Beavercreek
Summa Cum Laude

Katherine Margaret McCoy,
Westerville
Cum Laude

Samuel T. S. McCoy, Marietta
Magna Cum Laude
with Honors in the Arts and
Sciences

Emily Gray McDermott,
Yarmouth Port, MA
Magna Cum Laude

Tyrell L. McDonald, Canton

Nicholas McGillivray,
Waynesville

Kevin Michael McGovern,
Upper Arlington

Daniel John McGregor,
Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences

Thomas Gerald McGuire,
Drums, PA

Michael Cornelius McManus,
Strongsville
Cum Laude

Jennifer Anne McPhee,
Cincinnati
Summa Cum Laude
with Honors in the Arts and
Sciences

Emily Jane McPherson, West
Jefferson

Aaron Shea Meadows,
Wheelersburg

Sean M. Meers, Ravenna
Magna Cum Laude

Adam Lee Mefferd, Perrysburg
Magna Cum Laude

Madhuri Mehta, Toledo

Mike Nikhil Mehta, Columbus
with Honors in the Arts and
Sciences

Neil Dev Mehta, Dayton

Bryan Edward Menich,
Woodridge, IL

Tyler Jesse Messerschmidt,
Nashport

Jordan Lee Meyer, Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences

Louisa S. Mezache, Columbus

John Michael Mihalitsas,
Penfield, NY

Corinne Anne Miller,
Cincinnati
Summa Cum Laude
with Honors in the Arts and
Sciences

Jeffrey James Miller, Findlay
Magna Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Biology

Megan Louise Miller,
Springfield

Michelle Frances Miller, Forest
Summa Cum Laude

Rachel Adele Mills, Chagrin
Falls

James Patrick Minnelli,
Harrison

Jack Paul Minnillo, Grandview
Heights
Magna Cum Laude
with Honors in the Arts and
Sciences

Ashley Lynne Mitchell, North
Royalton

Kylie Elizabeth Mitchell,
Hilliard

Allison Tsuruyo Mitsui,
Cincinnati

Mitchell Andrew Modlich,
Dublin

Naima Abdi Mohamed,
Somalia

Fuad Mohammad, Columbus
Cum Laude
with Honors Research Distinction in
Biochemistry

Rebecca Dawn Mohler,
Rushville

Mallory Elyse Molina,
Lewisville, TX
Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Astronomy

Eunsang Moon, Seoul, Korea
Summa Cum Laude

Maria E. Mora, Houston, TX
Magna Cum Laude
with Honors in the Arts and
Sciences

Colleen Marie Moreno,
Springfield, VA
Magna Cum Laude

David Anthony Morris,
Marietta

Meredith Olivia Morse,
Perrysburg
Summa Cum Laude
with Honors in the Arts and
Sciences

Sophia Catherine Mort,
Cincinnati
Magna Cum Laude
with Honors in the Arts and
Sciences

Jobanjot Kaur Moti,
Worthington

Meredith Erin Motz, Deerfield,
NH

Amanda Moy, Fairview Park
Candace Rae Muir,
Waynesfield

Junaid Jeelani Mukhdomi,
Dayton
Cum Laude

Amrita Mukhopadhyay,
Beavercreek
Summa Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Biology

Kaitlyn Anne Murray,
Blairstown NJ

Colleen Clare Nackerman,
Richmond, VA
Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction

Elias Samir Nader, Westlake

Tyler Matthew Napierkowski,
Highland Heights

Brooke Ashten Nartker,
Columbus

Madison Anne Nashu,
Napoleon

Sandhyarani Natarajan, Dublin

Commencement Convocation, June 10, 2012

- Natalie Ruth Navratil,
Charlotte, NC
Amy Marie Nestor, Niles
Magna Cum Laude
with Honors in the Arts and Sciences
- Justin Robert Newlen,
Beavercreek
Jacqueline Margaret
Nicodemo, North Canton
Cum Laude
- Blaine K. Nicodemus, Sidney
Kyle Vincent Nolan, Dublin
Ryan Patrick Noonan,
Cincinnati
Summa Cum Laude
with Honors in the Arts and Sciences
- Mariya Nudel, Columbus
Joshua Mark Nussbaum,
Miamisburg
Daniel Fenner Nygren, Upper
Arlington
Cum Laude
with Honors in the Arts and Sciences
- Jeffrey David Nygren, Upper
Arlington
Kevin Michael O'Brien,
Highland Heights
Michelle Rose O'Connor, Tiffin
Katherine Elaine Oehrle, West
Chester
Blessing E. Ogbemudia,
Powder Springs, GA
Seung joo Oh, Korea
Ifeoma J. Okekearu, Kansas
City, MO
Miles Walter Oldenburg,
Worthington
Elizabeth Frances Marie Olds,
Huron
Magna Cum Laude
- Peter James O'Meara,
Worthington
Ryan Michael Orlosky,
Wexford, PA
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Biology
- Elizabeth Martha Otto,
Columbus, IN
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Astronomy
- Cara Marie Pacelli, Lyndhurst
Ann Marie Pacentia, Dayton
Magna Cum Laude
with Honors in the Arts and Sciences
- Patrick William Page,
Springfield
Summa Cum Laude
- Lauren Shiaoqing Pan, West
Chester
Magna Cum Laude
with Honors in the Arts and Sciences
- Zhenwei Pan, Huzhou, China
Laura Grace Pancoe, Akron
Cum Laude
with Honors in the Arts and Sciences
- H. Robert Nicholas Papas,
Wadsworth
Summa Cum Laude
- Soojin Park, Korea
Nicholas Noel Pasquarello,
Phoenixville, PA
Magna Cum Laude
with Honors in the Arts and Sciences
- Anand Dinesh Patel, Maumee
Birta Dilip Patel, Mount Gilead
Eva Thakor Patel, Gahanna
Hemal Ashvin Patel, Sunbury
Cum Laude
- Priya Bhaidas Patel, Cincinnati
Sagar Nilesh Patel, Mayfield
Heights
Julianna Paterra, McMurray,
PA
Kevin Z. Patterson, Springfield
Alexander Theodore Paulchell,
Avon
Magna Cum Laude
with Honors in the Arts and Sciences
- Justin Gregory Paulson,
Hamilton
Summa Cum Laude
with Honors in the Arts and Sciences
- Mounika Pedagandham,
Broadview Heights
Charles Brandon Penvose,
North Canton
with Research Distinction in Microbiology
- Miguel A. Perez, San Juan,
PR
Cum Laude
- Elyse Kathleen Persico,
Farmingdale, NY
Cum Laude
- Ali Syed Pervez, Westerville
Cum Laude
- Thach Quang Pham, Upper
Arlington
Cum Laude
with Honors in the Arts and Sciences
- Kristin Sarah Philip, Cincinnati
Magna Cum Laude
with Honors in the Arts and Sciences
- Zachary Rockford Phillips,
Oxford
Mason Allen Pierce, Mingo
Junction
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Economics
- Eleanor Louise Pierman,
Columbus
Summa Cum Laude
with Honors in the Arts and Sciences
- Drishti Pillai, New Delhi, India
Jillian Danielle Pillar, Mentor
Cum Laude
- Allison Marisha Placie, Lima
Richard William Plumb II,
Columbus
Amy Elyse Polhman, Hamilton
Cum Laude
with Honors in the Arts and Sciences
- Joseph Angelo Pompeani,
North Olmsted
Julianna Rae Poole, Canal
Winchester
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Microbiology
- Bobbi Arielle Porche, Houston,
TX
Cum Laude
- Andrea Monet Portier,
Columbus
with Honors Research Distinction in Geological Sciences
- Tamar Sosi Pounardjian,
South Euclid
Alicia Marie Powers,
Beavercreek
Summa Cum Laude
with Honors in the Arts and Sciences
- Daniel John Praznovsky,
Euclid
Laura Anne Prince,
Westerville
Summa Cum Laude
with Honors in the Arts and Sciences
- Mark Francis Pritt, Hilliard
Ji Qi, Beijing, China
with Honors in the Arts and Sciences
- Fei Qin, China
Jamie Leonard Que, Port
Clinton
Summa Cum Laude
with Honors in the Arts and Sciences
- Amanda Kristine Queen,
Reynoldsburg
Magna Cum Laude
- James Vincent Raccaia,
Dublin
Magna Cum Laude
- Dorian Naim Rahamim,
Orange
Magna Cum Laude
- Maria Christine Ralston,
Annandale, VA
Jessica Erin Ramsay, St.
Joseph, MI
Cum Laude
- Elyse Ann Rankey, West
Chester
Kalyaan Marepalli Rao,
Cincinnati
Summa Cum Laude
- Kyle Andrew Rawson,
Tuppers Plains
Erica Lynn Reams, Springboro

Commencement Convocation, June 10, 2012

- Steven Jeffrey Reasor,
Canton, MI
Pranav Reddy, Cleveland
Magna Cum Laude
with Honors in the Arts and Sciences
- Andrew Richard Reed, Canton
Magna Cum Laude
Brittany Ruth Reed, Canfield
Geoffrey David Reed,
Columbus
Karen Rebecca Reed,
Middletown
Megan Lindsay Reifenberg,
Springboro
Cum Laude
with Honors in the Arts and Sciences
- Alexandra M. Renschler,
Worthington
Magna Cum Laude
Erin Wilson Requarth, Dayton
Summa Cum Laude
with Honors in the Arts and Sciences
- Adam C. Reynolds, Hilliard
Timothy D. Reynolds, Bowling
Green
Sundus Hareem Riaz,
Cleveland
Benjamin Travis Richards,
Lewis Center
Magna Cum Laude
Zachary Robert Richardson,
Gahanna
Jeremy Randall Riddell,
Bellbrook
Mark Lubow Riley, Upper
Arlington
Cum Laude
Ujala Rizwan, Karachi,
Pakistan
Cum Laude
with Honors in the Arts and Sciences
- Brett Eric Robison, Laura
Jessica Anne Rockwell, Mount
Perry
Cum Laude
Caroline Anne Rodeman,
Grandview Heights
Melissa Jane Roemer, Bath
Magna Cum Laude
Timothy D. Rogers,
Westerville
Magna Cum Laude
Kimberly Raye Rolley, Liberty
Township
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Psychology
- Dominique Paige Rosemond,
Pittsburgh, PA
Alan Lawrence Rossio,
Cleveland
Cum Laude
- Vitaliy Gregory Rotenberg,
Highland Heights
Cum Laude
with Honors in the Arts and Sciences
- Katherine Elise Rudy,
Columbus
Andrea Michelle Russell,
Cincinnati
Cum Laude
Matthew Todd Safriet,
Cincinnati
Lauren Marie Sagaria, Dayton
Magna Cum Laude
Aditya Sahai, Mason
Magna Cum Laude
with Honors in the Arts and Sciences
- Nabila X. Saidi, Columbus
Sabera Piya Saklayen,
Centerville
Cum Laude
with Honors in the Arts and Sciences
- Amaal Sabri Salhieh,
Springfield
Brett Robert Samsen,
Perrysburg
with Honors in the Arts and Sciences
- Beth Ashleigh Sanger,
Montville, NJ
Michael Angelo Sansait, Lewis
Center
Stephen Robert Sardini, Jr.,
Newark
Ellen Elizabeth Saridakis,
Brecksville
Cum Laude
with Honors in the Arts and Sciences
- Cristina Alison Sarmiento,
Solon
Summa Cum Laude
with Honors in the Arts and Sciences
- Katherine Emma Sasso,
Amherst
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Psychology
- Monika Astrid Satmaka,
Jakarta, Indonesia
Jacob Alan Sawmiller,
Wapakoneta
Cum Laude
with Research Distinction
Carlee Rae Schaefer, Tipp
City
Kristin Elizabeth Schafer, Lima
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Biology
- Matthew Paul Schafer, Canton
Andrew Hammer
Schaumburg, South Euclid
Magna Cum Laude
- with Honors in the Arts and Sciences*
Jacob Deo Schaurer,
Phillipsburg
Magna Cum Laude
Perrin Elizabeth Schiebel,
Columbus
Cum Laude
with Research Distinction in Physics
Lara Ryan Schneider,
Cincinnati
Cum Laude
Abigail Lynn Schroeder,
Findlay
Trevor Ignatius Schumacher,
Dayton
Cory M. Schwartz,
Wapakoneta
Laura Elizabeth Schwartz,
Medina
Summa Cum Laude
Ross J. Schwartz, London
Kierra Gabrielle Scott, East
Lansing, MI
Joseph M. Seelbach, Rock
Creek
Steven Leonard Seese, Dalton
Helina Yohannes Selemon,
Gahanna
Yun Shan, Columbus
Magna Cum Laude
Vikram Aditya Shankar,
Cincinnati
Summa Cum Laude
with Honors in the Arts and Sciences
- Aaron Geoffrey Shatz,
Columbus
Magna Cum Laude
with Honors in the Arts and Sciences
Elliott Christian Shawd, Barlow
Zachary Robert Sheets,
Bowling Green
Shi Shen, Xiangshan,
Zhejiang, China
Summa Cum Laude
Archana Grace Shenoy,
Singapore
Magna Cum Laude
with Honors in the Arts and Sciences
- Ryan Matthew Shepard,
Reynoldsburg
Jason Aaron Sherman,
Beachwood
Magna Cum Laude
Stephanie Rose Sherman,
Toledo
Stacy Lynn Shevlin, Brick, NJ
Yebin Shi, Shenzhen, China
Timothy James Short,
Columbus
Fatima Zehra Siddiqui,
Mansfield
Katherine Elizabeth Simmons,
Naperville, IL

Commencement Convocation, June 10, 2012

Raymond Anthony Simon II,
Youngstown
Cum Laude
with Honors in the Arts and Sciences

Balkaran Singh, Canfield
Parminder Singh, Mason
Tejas Sinha, Columbus
Summa Cum Laude
with Honors in the Arts and Sciences

Abigail Anne Skrbina, Port Clinton

Brennan Neal Skulski,
Lexington
Summa Cum Laude
with Honors in the Arts and Sciences

Ashley Nicole Smith,
Pottstown, PA

Christopher G Smith, West Jefferson

Emily Marie Smith,
Greensburg, PA
with Honors in the Arts and Sciences

Haley Mykel Smith, Stow
Kristen Nicole Smith,
Englewood

Maxwell Louis Snyderman,
Milford, MA
Cum Laude

Mark Ryan Soeder, Westlake
Magna Cum Laude
with Honors in the Arts and Sciences

Subin Sohn, Seoul, Korea
Hannah Ruth Solomon, Lima
Cum Laude
with Honors in the Arts and Sciences

Mohamed Salah Eldin Soltan,
Hilliard

Anna-Maria South,
Breitengussbach, Germany

Steven Kyle Spangenberg,
Mason

Lauren Michelle Sparks,
Canton
Magna Cum Laude
with Honors in the Arts and Sciences

Joshua Dovid Spiegel, Warren
Magna Cum Laude
with Honors in the Arts and Sciences

James Michael Spieldenner,
Findlay
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Neuroscience

Logan Grant Sprague, Las Vegas, NV

Abigail Chayadi Sprockel,
Worthington
Cum Laude

Andrew Robert Spurling,
Cincinnati
Magna Cum Laude
with Honors in the Arts and Sciences

Jared William Staats,
Marysville

Dana Jean Staffen, Lewis Center

Aaron Jerome Stan, Columbus

Timothy Andrew Stanfill,
Powell

Adam Geoffrey Stang, Mason

Michael Allen Stauber,
Fairview Park

Julie Marie Stehli, Mantua
Cum Laude

Maggie Elizabeth Stein,
Gahanna

Ellen Michele Stemm, London

Jael Morgan Stevens,
Bellevue

Kevin Leonard Stevenson,
Cortland

Brian Robert Stock, Columbus
Magna Cum Laude
with Honors in the Arts and Sciences

Matthew William Stoll, Dublin
Magna Cum Laude

Ellen Rose Stothard, North Olmsted
Cum Laude
with Honors in the Arts and Sciences

Joseph Brock Stowell,
Columbus

Erica Mary Stricko, Buffalo, NY

Alexander James Stuber,
Munroe Falls

Jonathon Michael Studer,
Perrysburg

Daniel Jacob Stultz, Cincinnati

Richard Lee Suarez, Magnolia

Nicholas Sigmund Sudar,
Euclid
Magna Cum Laude
with Honors in the Arts and Sciences

Jennifer Ann Sulceberger,
Westerville

Wei Sun, Columbus

Kylee Donn Swaney, Vincent

Liane Marie Swisher,
Elizabethtown, KY
Magna Cum Laude

Whitney Ann Swonger,
Lebanon

Syed Ahmad Naufal Syed Isa,
Kuala Kangsar, Perak, Malaysia

Adam S. Tabbaa, Westlake
Cum Laude

Kathryn Toshimi Takamura,
Upper Arlington
Magna Cum Laude
with Honors in the Arts and Sciences

Rebecca DeAnn Takkinen,
Placentia, CA

Hok Hei Tam, Dublin
Magna Cum Laude

Anne Marie Tartaglia, Toronto, ON, Canada
Magna Cum Laude

Kathryn Keely Taylor,
Cincinnati
Summa Cum Laude
with Honors in the Arts and Sciences

Richard David Taylor,
Cincinnati
Magna Cum Laude

Sarah Glenn Taylor, Troy
Magna Cum Laude
with Honors in the Arts and Sciences

Zacharias Emmanuel Tebben,
Columbus

Peter Butler Tefft, North Royalton
Cum Laude

Megan Nicole Temple, Celina

John William Terbot II, West Chester
with Honors in the Arts and Sciences

Phillip Matthew Tewers,
Northwood
Magna Cum Laude

Christopher Ryan Theobald,
Columbus

John B. Thesing, Westerville

Kimberly Frances Thesing,
Westerville
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Psychology

Jordyn Rebekah Newman
Phipps Thiel, Wheelersburg
Magna Cum Laude

Elisabeth Mary Thomas,
Courtice, ON, Canada

Scott William Thomas,
Strasburg

Joslyn Rashele Tijerina,
Archibold

Jaime Marie Tomko, Munroe Falls
Summa Cum Laude

Lily Jean Tranchito, University Heights

Jennifer Margaret Trevis,
Struthers

Terence Tin Ren Tung,
Simpang Ampat, Malaysia

Manuel Adam Tzagournis,
Dublin
Cum Laude

Kevin Tzan, Sugar Land, TX
Summa Cum Laude
with Honors in the Arts and Sciences

Lindsey Renee Uehlein, Avon Lake

Blake E. Uland, Pioneer

Commencement Convocation, June 10, 2012

Zachary David Uncapher,
Lima
Kristin S. Underwood, Orient
Aarti Vala, Johannesburg,
South Africa
Magna Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Microbiology
Kelsey Renee Van Deusen,
Hudson
Alex Christopher Veith, Orland
Park, IL
Cum Laude
with Honors in the Arts and
Sciences
Guhan Mani Venguswamy,
Georgetown, KY
Divya Verma, Centerville
Cum Laude
with Honors in the Arts and
Sciences
Alexander Jordan Vichinsky,
New Albany
Joshua Donald Vidmar,
Columbus
Jeremy Jacob Vidra, Rossford
Magna Cum Laude
Timothy Raymond Vinopal,
Canfield
Cum Laude
with Research Distinction in
Physics
Antonia Marie Vita, Columbus
Cum Laude
with Honors in the Arts and
Sciences
Daniel Joseph Vogel,
Steubenville
Caitlin Elizabeth Voisard,
Dublin
Summa Cum Laude
Jacqueline Kate Wade,
Vienna, VA
Cum Laude
Jessica Ann Wagner,
Centerville
Cum Laude
with Honors in the Arts and
Sciences
Evan Brice Wagstaff,
Delaware
Magna Cum Laude
with Honors in the Arts and
Sciences
Michael Abram Walker,
Cincinnati
Kathryne Anne Wallace,
Worthington
Kyle Edward Waller, Carroll
Daniel Walls III, Champaign,
IL
Amy Marie Walton, Marion
Kyle Ryan Walton, Ashville
John Wai-An Wan, Upper
Arlington
Cum Laude
with Honors in the Arts and
Sciences
Kaitlin Kimberly Wandell,
Mequon, WI
Magna Cum Laude
with Honors in the Arts and
Sciences
Chao Wang, Shanghai, China
Summa Cum Laude
Mintai Wang, Upper Arlington
Cum Laude
Yidong Wang, Strongsville
Cum Laude
with Honors in the Arts and
Sciences
Yitian Wang, Guangzhou
Zhenning Karl Wang, Mason
Jennifer Ann Wasemann,
Mansfield
Ryan Everett Watson,
Cincinnati
Zachary Zeke Watson,
Garfield Heights
Summa Cum Laude
with Honors in the Arts and
Sciences
Kelsey Leigh Weidinger,
Dublin
Jacquelyn Renee Weisman,
Tipp City
Cum Laude
Jeremy Michaux Wells,
Reynoldsburg
Joshua Stephen Welty,
Houston, TX
Magna Cum Laude
with Honors in the Arts and
Sciences
Robert Michael Wetzel,
Mayfield Village
Magna Cum Laude
Dwayne Lewis Whitfield, Fort
Worth, TX
Jovita Wijaya, Jakarta,
Indonesia
Magna Cum Laude
James Joseph Willard, Hilliard
Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction
Robert David Williams, Hurst,
TX
Steven Robert Williams,
Canton
Brady Wallace Wilson, Mount
Vernon
Claire M. Wilson, Mason
Julia Helen Wilson, Shaker
Heights
Magna Cum Laude
with Honors in the Arts and
Sciences
Trevor C. Winland, Laurelville
Bradley William Wise, Mentor
Magna Cum Laude
Kevin Lehr Wissinger,
Pittsburgh, PA
Cum Laude
Adam Logan Witkoff, Gahanna
Devan Michelle Wolfe,
Bremen
Cliff Wolosiansky, Green
Magna Cum Laude
Heather Nichole Wood,
Chardon
John Paul Wood, Pittsburgh,
PA
Austin Jeffery Woodard,
Powell
Cum Laude
Philip Matthew Woods,
Miamisburg
Ashley Elizabeth Wright,
Strongsville
Benjamin Patrick Wright,
Worthington
Cum Laude
Wen Woei Wu, Marion
Amanda N. Wubben, Olmsted
Falls
Victoria Marie Wynd,
Alexandria
Yinan Xu, Ningbo
Magna Cum Laude
Tessa Xuan, Mason
Magna Cum Laude
with Honors in the Arts and
Sciences
Yongbo Xue, Xi'an, China
Jolie Sue Yang, Centerville
Cum Laude
with Honors in the Arts and
Sciences
Nan Yang, Beijing, China
Tiffany Sean Yang, Hilliard
Summa Cum Laude
with Honors in the Arts and
Sciences
Kelly Lynn Yarber, Strongsville
Magna Cum Laude
with Honors in the Arts and
Sciences
Christopher Yaslik, Huntington
Beach, CA
Tamara Natasha Yee, Powell
Cum Laude
Sandy Waizi Yiu, Lorain
Daniel Christopher Yopp,
Charlotte, NC
Cum Laude
Jason Mark Young, Akron
Magna Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction
Shangmin Yu, Shenzhen,
China
Magna Cum Laude
Xin Yu, Columbus
Summa Cum Laude
with Honors in the Arts and
Sciences
Bai Nong Yuan, Whitehall
Chris John Yutz, Berea
Morgan Elizabeth Yutzzy,
Marysville
Amanda Marie Zabala,
Alexandria, VA
Erin Theresa Zacharias,
Kettering
Magna Cum Laude

Commencement Convocation, June 10, 2012

Walter John Zahurancik,
Fairview Park
Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Biochemistry
Jamie Lynn Zeal, Mentor
Magna Cum Laude
with Honors in the Arts and
Sciences
with Honors Research Distinction in
Neuroscience
Ryan Andrew Zender, Ottawa
Yu chao Zeng, Beijing, China
Cum Laude
Eric Edward Zernich,
Cincinnati
Cum Laude
with Honors in the Arts and
Sciences
Junkai Zhang, Tianjin, China
Magna Cum Laude
Muzi Zhang, Tian Jin, China
Cum Laude
Yuhan Zhang, China
Zhao Zhao, Guilin, China
Cum Laude
Sinian Zheng, Shanghai,
China
Yao Ting Zheng, Lima
Qingyun Zhou, Nanjing,
Jiangsu, China
Magna Cum Laude
with Honors in the Arts and
Sciences
Wenhao Zhou, Suzhou, China
Summa Cum Laude
Xuan Zhu, Guangxi, China
Magna Cum Laude
Sarah Marie Zorko, Loveland
Magna Cum Laude
with Honors in the Arts and
Sciences
Jaimie Nicole Zubik, North
Royalton
Benjamin E. Zucker, Highland
Heights
Summa Cum Laude
with Honors in the Arts and
Sciences
Cory Trent Zumber, Green

Associate of Arts

Ashley Lynn Ambos, Sidney
Sarah Elizabeth Amstutz,
Bluffton
Andrea Nichole Arata,
Mansfield
Gentry William Arburn, Marion
Magna Cum Laude
Stephanie A. Austin, Marion
Summa Cum Laude
Bradley Thomas Barrett,
Belpre
Lynna Joy Benham, Alger
Diana Lynn Bevington, Canton
Charles Arthur Bias, Jr.,
Bellville
Kathleen Mary Bias, Bellville

Brandon Biggs, Seville
Cum Laude
Travis Glenn Blanton,
Cardington
Una Blanusca, Cincinnati
Renea K. Bollinger, Marion
Miranda Rose Borgelt, Willard
Blake Harrison Boyd,
Mansfield
Kimberly Danielle Breitmayer,
Dresden
Pierceston Dre' Brooks,
Mansfield
Zachary C. Burns, Morral
Zachary Tyler Butterfield,
Mount Gilead
Michael Lynl Buttrey, Jr.,
Ashland
Nicholas Edward Caudill, West
Chester
April Sue Chadwick, Delaware
Cum Laude
Courtney Ellen Chadwick,
Mansfield
Victoria Marie Chanfrau,
Sunbury
Macy E. Claypool, Ashland
Dustin Aaron Clewell, Marion
Erik Ryan Cockrell, Newark
Starletta Sue Cole, Lexington
Cum Laude
Chelsea Lynn Coon, Thornville
Dustin Lee Coon, Wapakoneta
Lindsay Anne Coulter, Galion
Cum Laude
Megan Nichole Cramer,
Mansfield
Amy Marie Creel, Mansfield
Katie Jane Cross, Wooster
Melinda K. Danford, Mansfield
Bridget Elizabeth Delaney,
Lima
Noah Evan Dering, Bucyrus
Eric Michael Dix, Elida
Rebekah Anne Domzalski,
Broadview Heights
Brianna Kay Durnwald, New
Washington
Lyndsey Irene Earnest, Mount
Vernon
Tosha Ann Elkins, Newark
Nebiyou Hezekiel Eskender,
Loveland
Christa Keiko Eyster, Marion
Travis Fisher, Mansfield
Nicholas Aaron Fox, Lima
Lauren Elizabeth Fraley,
Mansfield
Rick Evan Friend, Newark
Katy Frances Gamertsfelder,
Johnstown
Tasha Dawn Ganson, Piqua
Trisha Marie Gentry, Mount
Vernon
Angela Marie Gibson, Newark
Erin Ann Gilbert, Hebron
Laura Rose Goshe, Tiffin

Ryan Edward Gregory,
Bellville
Cameron Reece Guthrie,
Columbus
Melody Marie-May Halsey,
Toledo
Nicole Lynn Harding, Shelby
Sierra N. Harper, Harpster
Jennifer Lynn Hart,
Fredericktown
Magna Cum Laude
Casey Aetoulia Catherine
Heimlich, Crestline
Mohamed Farah Hersi,
Columbus
Justin Michael Motter
Huguenin, Galion
Summa Cum Laude
Kara Cassandra Hurley,
Ashland
Aden Ali Ibrahim, Westerville
Emily Elizabeth Johnson,
Mansfield
Summa Cum Laude
Jeremiah William Johnson,
Butler
Makenzie Vale Jones,
Greenwich
Samuel Drew Kamenik,
Ashland
Carli R. Kapusinski, Copley
Kris George Kasotis, Marion
Rita Kaushik, Reynoldsburg
Emilie Anne Keplar, Delaware
Stephany Michelle Kilgore,
Newark
Magna Cum Laude
Karl William Kroll, Pataskala
Cum Laude
Zachary Alan Lacey,
Pickerington
Jordan Michael Landis, Shiloh
Cierra Lynn Lanning, Newark
Lauren Ann Large, Marion
Teddy J. Legge, Kenton
Mark A. Lemmon, Cardington
Magna Cum Laude
Anna Mercedes Lesch,
Norwalk
Chloeanna Marie Lewis,
Mansfield
Matthew Andrew Lomax,
Willard
William Michael Lutz, Lima
Gina Marie Macioce, Sidney
Catherine C.H. Madden,
Mansfield
Kaeley Jane Maggard,
Whitehall
Saretta Marie Main, Marion
Ashleigh Nicole Marion,
Newark
Lindsay Noelle Martin,
Mansfield
Magna Cum Laude
Stephanie Lynn McAleer,
Cincinnati
Morgan Arianna McQueary,
Oregon

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Allison Christine Meek,
Galloway
Hayley Danielle Meredith, New
Albany
Mercedes Elaine Merrill, St.
Louisville
Amy Nicole Michaels,
Mansfield
Becky Sue Miller, Grove City
Torri S. Miller, Marion
Cum Laude
Chelsey Lin Mills, Mansfield
Bijan Mehdi Moazampour,
Worthington
Cody Aaron Moistner, Ontario
Christian Mclan Robert Moore,
Lima
Magna Cum Laude
Shelisa Sudnary Morgan,
Pickerington
Sumathi Vagish Muddenahalli,
Wooster
Cum Laude
Cassandra J. Myers, Newark
Brock Evan Nichols, Newark
Cum Laude
Jacob David Oberholtzer,
Mansfield
Magna Cum Laude
Nicholas Earl Payne,
Mansfield
Ashley Blake Phillips, Lima
Ian G. Pingitore, Mansfield
Shellie Renee Poole,
Pataskala
Cum Laude
Shanna Jeanette Porter,
Akron
Cum Laude
Allyson Nicole Post, Columbus
Rosa A. Powers, Mansfield
Crystal D. Pratt, Marion
Benjamin P. Rader, Columbus
Kaley Louise Remy, Mansfield
Cum Laude
Sarah Lynn Rethman, Anna
Gabrielle Inez Ricci, Columbus
Brandon Renee Riggio,
Cardington
Spenser David Ritter, Huron
Delana E. Rivers, Mansfield
Sarah Nicole Rossman,
Marion
Courtney Faith Ryan, Lucas
Sarah Elisabeth Scherrer,
Mansfield
Jaron William Schmelzer,
Richwood
Alexandra Nicole Schockman,
Lima
Benjamin Douglas
Schoonover, Polk
Lindsay Nicole Schroyer,
Columbus
Corey James Seyfors,
Crestline
Tiffani Christine Shutt, Lima
Brian Robert Simmons, Marion
Collin Reese Sipe, Wooster

Jacquelyn Ann Smith, Canal
Winchester
Tyler Jacob Snell, Crestline
Magna Cum Laude
Louden Glen Snyder, Ashland
Susan Jolene Snyder, Marion
Jason D. Spoon, Bellville
Summa Cum Laude
Lori Lynn Springer, Columbus
Kellie Nicole Stagge, Carroll
Alexandar Jonathon
Stankovic, Middleburg
Heights
Brittany Ann Stephens,
Loudonville
Cynthia Lorayne Stockmaster,
Mansfield
Nikki Grace Stuckert, Bucyrus
Cassandra Jean Stuller, Heath
Kayla Marie Styers, Delaware
Pavel Sul, Parma
Jenny Lynn Temple,
Fredericktown
Holly J. Thacher, Newark
Cum Laude
Alex Daniel Trebisky, Copley
Rebecca Hope Trevathan,
Delaware
Elizabeth S. Truex, Shelby
Renee Tyrrell, Bucyrus
Rebecca Nicole Uber,
Olmsted Township
Tiffany Marie Van Niel,
Mansfield
James Christopher Vasicek,
Medina
Ryan Michael Vasko,
Mansfield
Lydia Ann Velasquez, Lima
JoAnna Elizabeth Vincent,
Crestline
Lance Justin Vought, Marion
Terri Lynn Wair-Corbett,
Marion
Andrew William Waits, Bellville
Brooke Nicole Walton,
Huntsville
Cum Laude
Valeria Walton, Upper
Sandusky
Calley Weber, Radnor
Jessica Nicole Wellert, West
Salem
Kelly N. Wentink, Seville
Jason Joseph Wheeler,
Ashland
Kendra Lee Wheeler, Deshler
Sarah Ann Whitaker,
Lancaster
Quinntin William White,
Newark
Phillip Joseph Williams,
Dresden
Cum Laude
Lindsay Marie Williamson,
Shelby
Robert Eugene Willis,
Mansfield

Leeanne Marie Willoughby,
Willand
Jaclynn Kristine Wise,
Johnstown
Matthew J. Yohe, Mansfield
David Zitello II, Sunbury
Cum Laude
Mackenzie Scott Zoldan, North
Canton

The Max M. Fisher College of Business

Dean: Christine A. Poon

Bachelor of Science in Business Administration

Cory M. Abel, Dover
Summa Cum Laude
Erica Marie Abercrombie,
Cincinnati
Brooke Adele Adams, Dublin
Suman Adusumilli, Toledo
Katelyn Marie Agan,
Columbus
Siddhant Agarwal, Kolkata,
India
Abdirashid Mohamud Ahmed,
Hilliard
Cum Laude
Amir Almas Ahmed, Mansfield
Khowlah Sultan Al-Sultan,
Hilliard
Matthew David Allen,
Libertyville, IL
Magna Cum Laude
with Honors in Business
Administration
Sara Ahmed Almutawa, Abu
Dhabi, UAE
Magna Cum Laude
Aaron Kenneth Alpeter,
Galloway
Magna Cum Laude
Justin Marvin Anderson, Aldie,
VA
Cum Laude
Hilary Leone Andrews, Tipp
City
Cum Laude
Jeffrey Raymond Annis,
Colleyville, TX
Cum Laude
Alyssa Sue Antram, Hilliard
Cum Laude
Lindsey App, Westerville
Scott Nicholas Armstrong,
Aurora
Raymond John Art, Mansfield
Alexis Christine Arthur,
Vermilion
Andrea Arvizu, Avon Lake
Bryan Michael Ashton, Bethel
Park, PA

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Gabriel Isaac Asman,
Pittsburgh, PA
Meredith Ann Auer, St.
Petersburg, FL
Cum Laude
Joshua Ryan Aul, Dover
Robert Samuel Aurand, New
Albany
Summa Cum Laude
with Honors in Business
Administration
Samira Azhar, Kolkata, India
Magna Cum Laude
Maks Elliott Babuder, Sylvania
Cum Laude
Anthony John Bader, Lima
Sidharth Singh Badhran,
Dublin
Jaclyn Jean Bakalarski,
Springboro
Cum Laude
Janell Karen Bame, Heath
Cum Laude
Alyssa Nicole Baptiste, Elyria
Fontine Marie Baptiste, Butler,
PA
Magna Cum Laude
Jared Leslie Barath,
Strongsville
Cum Laude
Thomas Jon Barber, Toledo
Kevin George Barberio,
Buffalo Grove, IL
Silvina Paula Barcos, Akron
Cum Laude
Corey Andrew Barnes,
Strongsville
Magna Cum Laude
with Honors in Business
Administration
Steven T. Barnhart, Cortland
Zeboney Nicole Barranada,
Columbus
Kelly Ann Barrord, Middletown
Cum Laude
Ryan Scott Bartlett, New
Carlisle
Zachary Louis Bartlome,
Bexley
Mehwish Bashir, Gahanna
Brittany Marie Baudo, Powell
Colleen Marie Bauer, Upper
Arlington
Marisa Louise Baumgartner,
Dublin
Magna Cum Laude
John Beagle, Monroe
Samantha Rose Bechtold,
Columbus
Magna Cum Laude
with Honors in Business
Administration
Adam Christopher Beck,
Minster
Sara Lisa Becker, Westerville
Magna Cum Laude
with Honors in Accounting
Brooke L. Bellamy, Elwood,
NE
Patrick Michael Bellish,
Canfield
Ricardo Beltran, Jr., Niles
Cum Laude
Cristina Benitez, Crescent
City, FL
Jonathon Thomas Bentley,
Westerville
Cum Laude
Joshua Samuel Beren, Toledo
Robert Kenji Berg, Dayton
Tyler Thomas Berger,
Worthington
Maxwell A. Bernsdorf, Upper
Arlington
Bethany Jean Bertke, New
Bremen
Luke Michael Betley, Tinley
Park, IL
Nicole Alexandra Betz,
Cortland
Magna Cum Laude
Suchita Shrinivas
Bhadkamkar, Mumbai,
India
Magna Cum Laude
Rohan Bhirani, New Delhi,
India
Cum Laude
John Michael Bics, Solon
Colin A. Billy, Cincinnati
Darin Matthew Bird,
Perrysburg
Cum Laude
Rachel Leanne Bishop,
Galena
Teal Marguerite Bishop,
Fairbanks, AK
Kyle Robert Bivenour, Lewis
Center
Derrick Mitchell Black,
Lemont, IL
Alexandra Lea Blackford,
Schaumburg, IL
Dennis Samuel Blieden,
Cincinnati
Brian Michael Bobinski, Mason
William Edward Boch, Bremen
Carl Stewart Bock, Hinckley
Patrick Mathew Bockhoff,
South Euclid
Ryan Robert Boehm, Medina
Brittany Marie Bogard,
Englewood
Cum Laude
Matthew R. Boll, Columbus
Ashley Jean Boltja, Medina
Joseph Patrick Bonanni,
Harwood, MD
Jonathan Noel Bond,
Williamsville, NY
Joshua Michael Boos, Curtice
Cum Laude
Shayne Alexander Borowy,
Gahanna
Ryan Jeffrey Boudouris,
Dayton
Cum Laude
John David Bourke III,
Columbus
Cum Laude
Emily Christine Bowie, OR
Daniel James Boyer, North
Canton
Michelle Carol Bramlage,
Santee, CA
Courtney Eugene Branch,
Cleveland
Zachary Michael Brillhart,
Solon
Jeffrey Gary Brinker, North
Huntingdon, PA
Delainie Marie Britton, Mount
Airy, MD
Summa Cum Laude
with Honors in Business
Administration
Morgan Brocious, Vandalia
Justin Patrick Brown, Norwalk
Nicholas Alan Brown, North
Olmsted
Cody Robert Bruns, Versailles
Mickala M. Buccigross, Green
Dana Ruth Buchweitz,
Cincinnati
Magna Cum Laude
Ryan Kyle Buckley, Fairfield
Kevin Budiman, Jakarta,
Indonesia
Cum Laude
Kelly Marie Budziak, North
Royalton
Andrew James Buford,
Columbus
Chaitanya Bukkapatnam,
Columbus
Cum Laude
James Macdonald Bullock III,
Dublin
Lynn Christine Bunke,
Cincinnati
Jenna Nash Burkhart,
Zanesville
Brandon Thomas Burkholder,
Massillon
Magna Cum Laude
Kristen Marie Burton, West
Liberty
Cum Laude
Juan R. Cabrera, New Carlisle
Mengyu Cai, Ruiian, China
Cum Laude
Aaron Tyler Cain, Cincinnati
Morgan Brianne Caldwell,
Ridgeway
Christopher Douglas Call,
Fairborn
Frank Andrew Camardo,
Strongsville
Magna Cum Laude
Paulina Christina Canani, New
Albany
Magna Cum Laude
Yifan Cao, Suzhou, China
Magna Cum Laude
Brian Odell Caprio, Mason
Magna Cum Laude
Erin Kathryn Carey, Kettering

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Nicholas P. Carey, Marion
Magna Cum Laude
John Carney, Lorain
Elijah Alexander Carter,
Columbus
Rahil Umesh Chablani,
Kolkata, India
Magna Cum Laude
Tsz-Kin Chan, Hong Kong,
China
Grant William Chaney, Export,
PA
Helen Chih-Wen Chang,
Cincinnati
Curtis Michael Chapin, Galena
Cum Laude
Michael David Ralph Charron,
Fallston, MD
Radhika Subhash Chaudhary,
Maharashtra, India
Cum Laude
Akash Chaudhry, Beavercreek
Chang Chen, Shanghai, China
Magna Cum Laude
Huazhen Chen, Quanzhou,
China
Cum Laude
Huihong Chen, Zhangzhou,
China
Magna Cum Laude
Jie Chen, Beijing, China
Magna Cum Laude
Linda Chen, Dublin
Summa Cum Laude
Lu Chen, Lan Zhou, China
Cum Laude
Qinxin Chen, Changsha,
China
Cum Laude
Siyi Chen, Changsha, China
Xuyi Chen, Yixing, China
Magna Cum Laude
Si Cheng, Shanghai, China
Tongyao Cheng, Shenzhen,
China
Magna Cum Laude
with Honors in Accounting
Nicholas James Cherry,
Toledo
Po Kin Cheung, Hong Kong,
China
Tin Yeung Cheung, Gahanna
Cum Laude
Ekta Rajesh Chitalia, Mumbai,
India
Shuxian Sabrina Chong,
Singapore, Singapore
Daniel Patrick Chorney, Solon
James George Christel,
Wexford, PA
Elena Marie Cilenti,
Strongsville
Cum Laude
Kelsey Lynn Clarke, North
Royalton
Magna Cum Laude
Daniel Everett Clougherty,
Shaker Heights
Alexander Luis Coello, Canton
Jordan Scott Cohen, Marlboro,
NJ
Michelangelo J. Coletta,
Broadview Heights
Lin Cong, Chifeng, China
Katherine Jane Connolly,
Columbus
Kenneth George Connolly,
Ship Bottom, NJ
Dana Lynn Connors, Toledo
Cum Laude
Corey Patrick Conway,
Tallmadge
Frances Dunbar Cook,
Westlake
Tyler Grant Cordell, Peachtree
City, GA
William Justin Coventry,
Lakenheath, England, UK
Katherine M. Cox, Rocky River
Cum Laude
Rachel Craig, Marysville
Robert Carl Creel, Bucyrus
Cum Laude
Matthew Allan Cron, Cincinnati
Cum Laude
Brian Joseph Cronin, Hilliard
Bennett Richard Cross,
Worthington
Cum Laude
Emma Elizabeth Crouser,
Painesville
Joshua Milad Crow,
Pickerington
Melanie Erin Croyle,
Pickerington
Magna Cum Laude
Alejandro Cuba, Lima, Peru
Magna Cum Laude
Gregory Cunningham,
Columbus
Audrey Beth Cupps, Urbana
Alexander Thomas Curti,
Cincinnati
Cum Laude
Kailey Michelle D'Amico,
Westerville
Brent Raymond D'Apice, Glen
Rock, PA
Alan Matthew Dague,
Columbus
Kevin James Dalrymple,
Bloomfield, NJ
Rebecca Ann Dalrymple,
Reynoldsburg
Victoria Elizabeth Dalton,
Medina
Summa Cum Laude
with Honors in Business
Administration
Christina Sarah Damante,
Chesterland
Summa Cum Laude
Brian Joseph Danley,
Chesapeake, VA
Magna Cum Laude
Matthew James Darah,
Sylvania
Cum Laude
Ryan Michael Daulton, Dublin
Summa Cum Laude
with Honors in Business
Administration
Sarah Beth Davis, Stockport
Timothy Michael Davis,
Canton
Trevor Thomas Davis,
Needham, MA
Tyler Anthony Davis,
Reynoldsburg
Chelsea Lynn Dean, Marion
Benjamin Glenn Debacco,
Pickerington
Magna Cum Laude
with Honors in Business
Administration
Stephanie Callie Delakas,
Lynbrook, NY
Tianxiang Deng, Qingdao,
China
Summa Cum Laude
with Honors in Accounting
Karan Lopesh Desai, Dubai,
UAE
Rachel Lynn Desanto, Marion
Alissa Evelyn Deskins, Etna
Anthony A. Destephen, Jr.,
Jackson
David Allen Detellem,
Norwood
David Matthew Devine,
Westerville
Molly Elizabeth Dexter,
Medfield, MA
Neel Manoj Dholakia, Mumbai,
India
Scott David Diamond,
Beachwood
Nicholas John Diaz, Amherst
Magna Cum Laude
Christopher Michael DiCarro,
Cleveland
Jonathan Scott Dickinson,
Steubenville
Ian Andrew Dickson, Lisle, IL
Brian Bi Ding, Broadview
Heights
Cum Laude
Amber Alisha Dingess,
Johnstown
Cum Laude
Christopher David Diyanni,
Reynoldsburg
Cum Laude
Aaron Anthony Dodgson, Stow
Cum Laude
Zachary Paul Domicone,
Beavercreek
Tiffany Raquel Donaldson,
Nassau, Bahamas
William Joseph Donohue III,
Brecksville
Cum Laude
Anthony Joseph Drake,
Centerville
Cum Laude
Kelly Elizabeth Drees,
Pickerington
Yue Du, Belize City, Belize

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Ryan Michael Duffy,
Springfield
Benjamin James Dumpe,
Beaver, PA
Amanda Rochelle Duncan,
Marion
Matthew Jeffrey Dusenberry,
Mount Vernon
Andry Dwinanda, Columbus
Cum Laude
Gregory Warren Dybala,
Maumee
Alexis Juhee Dyer, Dublin
Daniela Echeverria, Lewis
Center
Andrew Joseph Ede, Highland
Heights
Emily Elizabeth Edwards,
Portsmouth
Magna Cum Laude
with Honors in Accounting
Michael Efaw, Bexley
Ross Timothy Eichenseer,
Columbus
Cum Laude
Tara Allison Eisele,
Miamisburg
Magna Cum Laude
Allison Marie Eiting, Versailles
Cum Laude
Elias Samir El-Rif, Columbus
Sophia Maria Elefter, Copley
Travis Eugene Elkins, Marion
Karen Anniken Ellingsen,
Oslo, Norway
Andrew Leggett Elliott,
Granger, IN
Magna Cum Laude
Marisa Lauren Ellis,
Naperville, IL
Kurt Robert Elsasser, Zoar
Magna Cum Laude
with Honors in Business
Administration
Daniel Alan Emerman, Pepper
Pike
Cum Laude
Kevin Lyle Emmendorfer,
Stow
Cum Laude
Alexandra Ann Emrich, Shaker
Heights
Kristine Rae Engja, Novi, MI
Cum Laude
Ethan William Enyart, Van
Wert
Paul Alexis Erlandson,
Beaverton, OR
Issac Emmanuel Espinoza,
Eagle Pass, TX
Jamie Renee Evans, Austin,
TX
Magna Cum Laude
Kyle Thomas Evans, Hubbard
Nicholas Paul Eyer, Palos
Heights, IL
Summa Cum Laude
with Honors in Accounting
Brandon Alan Facemire,
Lakeville
Matt W. Fairley, Cincinnati
Luwen Fan, Nanchang, China
Magna Cum Laude
Seraj Ahmed Farooqui, Upper
Arlington
Matthew Scott Farrar, Grafton
Jemma Fasanella, Palatine, IL
Andrew Douglas Fast,
Columbus
Magna Cum Laude
with Honors in Business
Administration
Scott Michael Feltrup,
Cincinnati
Ting kai Feng, Jinan, China
Xiaohang Feng, Shanghai,
China
Summa Cum Laude
Logan Diller Ferguson,
Whitehouse
Magna Cum Laude
Frank Carlo Ferritto, Gates
Mills
Tyler James Feth, Mentor-on-
the-Lake
Nicolas Krasney Feuer,
Cleveland
Cum Laude
Lauren K. Fiala, North Canton
Amin Mahmoud Fikri, Sharjah,
UAE
Kyle Richard Finkbine, Urbana
Cum Laude
Brandon Robert Finkes,
Hudson
Cum Laude
Timo Maheer Firdaus,
Columbus
Nicolas James Firment, Avon
Lake
Jonathan Fish, Beachwood
Magna Cum Laude
with Honors in Business
Administration
Ravi Kieran Fisher, Rancho
Cucamonga, CA
John Patrick Flanagan, Van
Buren
Stephen Lawrence Fleming,
Newark
Charles John Flinn, Vandalia
Rachel Marie Forder,
Marysville
Nathan T. Fourman, Sunbury
Kristen Marie Frahlich, Stow
Andrew Lawrence Francus,
Akron
Lauren Nicole Frank, North
Royalton
Hunter Steven Frey, Van Wert
Michelle Christine Friedmann,
Lakewood
Magna Cum Laude
Emma Jeane Fry, Heath
Magna Cum Laude
Cong Fu, Qingdao, China
Magna Cum Laude
Kathryn Frances Fulton,
Springfield
Rachel Heather Gaier,
Fairborn
Sarah Elizabeth Gale, OR
Cum Laude
Travis James Gambrel,
Cartersville, GA
Irvan Yohanes Gani, Jakarta,
Indonesia
Lingzi Gao, Shenzhen, China
Xue-Mei Gao, Fuzhou, China
Yang Gao, Jinan, China
Yuan Gao, Jinan, China
Natalie Marie Garda, Lower
Burrell, PA
David Eric Garman,
Youngstown
Magna Cum Laude
Brian Christopher Garner,
Columbus
Arielle Kalie Garson, Orange
Cum Laude
Craig Wooddell Gauden,
Cincinnati
Magna Cum Laude
with Honors in Accounting
Shwetabh Gautam, Columbus
Smita Gautam, Solon
Qianyun Ge, Shanghai, China
William Jude Gehring,
Worthington
Jason Robert Geiger,
Middleburg Heights
Summa Cum Laude
Cody Eric Geissinger, Bolivar
Cum Laude
Leah Marie Geissman, Lodi
Samuel Christopher Gergley,
Zoar
Kelsey Marie Gerken, Toledo
Magna Cum Laude
with Honors in Business
Administration
Andrew John Gerlach,
Rochester, NY
Cum Laude
Mary Ellen Geroni, Liberty
Township
Carl P. Gandhi, Beaver Creek
Magna Cum Laude
with Honors in Business
Administration
Ryan James Ghegan,
Gahanna
Dean Michael Giarrizzo,
Chesterland
Scott Richard Gibson, Liberty
Township
Cum Laude
Elina Eugene Gidalevich,
Beachwood
Magna Cum Laude
with Honors in Accounting
A'Laura Danyin Giesy,
Cortland
Christian David Gilbertson,
Middleburg Heights
Magna Cum Laude
Anna Eileen Gilbooy, Twinsburg

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Nicole Elise Gilmore, Hilliard
Summa Cum Laude
with Honors in Business
Administration

Chris Gjorevski, Pickerington
Matthew A. Glassman,
Beachwood
Magna Cum Laude

Ashley N. Goins, Sidney
Cum Laude

Jeffrey B. Golden, Willoughby
Caitlyn M. Goldschmidt,
Sewell, NJ

Scott Andrew Gonzalez,
Millersburg
Cum Laude

Robert Michael Gordon,
Marysville

Rachael Gorski, Bay Village
Magna Cum Laude

Sarah Kathryn Gothot,
Westlake
Summa Cum Laude

Andrew David Gottesman,
Worthington

Cameron Toshiro Gould-
Saltman, Los Angeles, CA
Cum Laude

Stefanie Nicole Graham,
Mount Gilead

Allison Colette Greene, Solon
Andrew Maxwell Greene,
Solon
Cum Laude

Jason Daniel Groh, Lebanon
Cum Laude

Jonathan Philip Grossman,
Miami, FL
Cum Laude

Alex Matthew Gruenhagen,
Napoleon

Yongfei Gu, Wuxi, China
Yuwen Guan, Tianjin, China
Meng Guo, Beijing, China
Avinash Gupta, New Delhi,
India
Cum Laude

Alan Jonathan Guseilo,
Chagrin Falls

Rachel Lynn Guthrie,
Strongsville

Luis Andres Gutierrez,
Columbus

Curtiya Cursha Guy, Dayton
Zachary Stephen Gwin,
Sylvania
Cum Laude

David Christopher Haddad,
Columbus

Alan Michael Hadgis,
Wadsworth

Christopher Thomas Hager,
Wapakoneta
Cum Laude

Clint T. Hale, Arcanum
Magna Cum Laude

Alicia R. Hammersmith,
Willard
Cum Laude

Zachary Scott Hammond,
Circleville

Hosung Han, Cheonan, Korea
Jennifer Leigh Handel,
Boardman
Cum Laude

Howard Henry Harcha IV,
Portsmouth
Cum Laude

Kenneth Howard Harding,
Columbus

Alexander Abraham Harris,
Dayton
Magna Cum Laude

Michael Christopher Harry,
Upper Arlington

Bryan James Harsnett,
Maineville

Anne Marie Hartle, Columbus
Michael Joseph Hartman,
Cincinnati
Cum Laude

Ashley Jo Hartzler, Haviland
Magna Cum Laude

Lindsey Nicole Hasis, Akron
Magna Cum Laude
with Honors Research Distinction in
Marketing

Alexandria Lynn Hatch,
Columbus
Summa Cum Laude

Wenxun He, Lanzhou, China
Yaohua He, Wuxi, China
Calvin Theodore Heeter, St.
Louis, MO

Julie Marie Heigel, Aurora
Magna Cum Laude

Eli Joseph Heitzman, Landen
Alexander Charles Helin,
Pickerington

Kevin Joseph Hemmelgarn,
Vandalia
Magna Cum Laude

Hariato Herdiman, Jakarta,
Indonesia

Amy Katherine Hersko, Lewis
Center

Marcie Marie Hetterich,
Hamilton

Laura M. Heyeck, Westerville
Magna Cum Laude

Kevin Peter Hidas, Montréal,
QC, Canada

Ana Isabel Higuera Rodriguez,
Medellín, Colombia
Magna Cum Laude
with Honors in Business
Administration

Tyler Collier Hill, Plano, TX
Kayla Nicole Hinkle, Hubbard
Alyssa Ranea Hissam,
Painesville

Tyler James Hitchings, Findlay
Minh Ngoc Hoang, Hanoi,
Vietnam
Cum Laude

Abigail Nicole Hoffmann,
Logan

Nick Ryan Hoffmann,
Columbus

Scott Andrew Hofmann,
Strongsville

Michael Jacob Hollo, North
Olmsted

Camille Nicole Holman, Huber
Heights

Kyle Robert Holmes, Warren
Stefanie Francis Holtkamp,
Cincinnati

Lucas Joseph Holzhauser,
Toledo

Joshua Paul Holzman, Mason
Magna Cum Laude

Jay Randall Homan, Maria
Stein

April Marie Homolak, Fairview
Park

Luke Frederick Hopkins,
Cincinnati

Elizabeth Anne Hopta, Great
Falls, VA
Cum Laude

Renee Cynthia Hornbostel,
Centerville
Magna Cum Laude
with Honors in Business
Administration

Lauren Brooke Hosler,
Wilmington
Magna Cum Laude

Dun Hou, Nanjing, Jiang Su,
China
Cum Laude

Kaylie Marie Hovatter,
Delaware

Dominic Hansen Howard,
Dayton

Lashae T. Howard, Cleveland
David Theodore Hoy, Dayton
Franklin Peter Hoyt, North
Weymouth, MA

Rui Huang, Beijing, China
Xuecheng Huang,
Shanghai, China

Zhenxing Huang, Shanghai,
China
Cum Laude

Caleb Thomas Hudson,
Fremont

Kristin Nicole Huff, Millersport
Casey Marie Hughes,
Perrysburg

Michael T. Hughes, Mason
Cum Laude

Philip Wayne Hummel,
Newark

Steven Keith Hunter, Vincent
Cum Laude

Matthew J. Hurley, Barnesville
Cum Laude

Walker Ross Hurley,
Cincinnati

Danny Hien Huynh, Columbus
Nicholas Hugo Iacovone,
Chardon
Cum Laude

Jeffrey Paul Ickes, Avon Lake
Magna Cum Laude
with Honors in Accounting

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Mahad Mohamed Igal,
Columbus

Sean Robert Ingham,
Centerville

Mitchell John Inkrott,
Beavercreek
Cum Laude

Zlatina Ivanova Ivanova,
Cincinnati
Cum Laude

Maxwell Joseph Jacoby,
Toledo

Nancy Jain, Hilliard
Cum Laude

Ross Edward Janik, Niles

Casey Vincent Jewett,
Worthington
Cum Laude

Aniket Suketu Jhaveri,
Mumbai, India

Minna Jia, Hangzhou,
Zhejiang
Cum Laude

Congming Jiang, Guangzhou,
China

Jiang Jiang, Qingdao, China
Cum Laude

Lulin Jiang, Weihai, China

Xun Jiang, Maanshan, China
Magna Cum Laude

Xuemeng Jiao, Baotou, China

Cancan Jin, Ningbo, China
Summa Cum Laude

Eric Ryan Johnson, Clyde

Russell Edward Johnston,
Oakwood
Cum Laude

Michael Christopher Jones,
Grand Lodge, MI
Magna Cum Laude
with Honors in Business
Administration

Sarah Nichole Jordan, Toledo
Magna Cum Laude

Xinlu Ju, Hangzhou, China

Jurgen Julio, Jakarta,
Indonesia

Michael Douglas Jurek,
Clarence Center, NY
Cum Laude

Joshua Victor Kaiser, Harrod

Sneha Kumari Kantha,
Beavercreek

Jeff Richard Kapes, Solon

Danielle Nicole Kaplan, South
Euclid
Magna Cum Laude

Benjamin Karbowski,
Columbus

Gene Thomas Kaser, Lima

Vaibhav Kashyap, Dubai, UAE

Kristina Lynn Kauppila,
Conneaut

Matthew Charles Kawamoto,
Spring, VA

Justin Tyler Keats, Woodbury,
NY

Katie Alyce Keckley, West
Jefferson

Ruth Adrienne Kee, Arlington
Heights, IL
Cum Laude

Rohit Kejriwal, Dublin
Cum Laude

Riley Erin Kelleher, Brecksville

Lauren Amanda Kemp,
Columbus

Nicole Maria Kennedy, Lewis
Center

Stella Kerkimis, Akron
Summa Cum Laude

Jason Leonard Kesner,
Medford, NY

Shawn Richard Kessler, New
Riegel
Magna Cum Laude

Mohammad Omar Khan, Kent

Pohul Singh Khera, West
Chester

Andrew George Kijinski,
Northfield
Cum Laude

Joshua William Kilbarger,
Waynesboro, PA

Benjamin Hye-Kwang Kim,
Centerville

Dawon Kim, Seoul, Korea

Hyungyeon Kim, Seoul, Korea

Janet Joon-Hee Kim, Akron
Magna Cum Laude

Jimin Kim, Busan, Korea
Magna Cum Laude

Kyungrok Kim, Seoul, Korea
Cum Laude

Seonglae Kim, Seoul, Korea

Tae Ho Kim, Palo Alto, CA

Young Sik Kim, Seoul, Korea

Adam Burton Kiminas,
Columbus

Jonathan P. King, Columbus

Zachary Joseph King,
Westerville
Magna Cum Laude

Michael Eugene Kinkopf,
Dublin

Steven David Kintop,
Columbus
Cum Laude

Clayton James Kirby, Andover

Andrew Philip Klee, North
Ridgeville

Aaron S. Kleer, Lima
Cum Laude

Mackenzie Christine Klein,
Cincinnati

Sara Lynn Klinvex, Sewickley,
PA

Zachary Ryan Klug,
Shadyside

Devin Andrew Knotts,
Hinsdale, IL

Brian Jeffrey Knox, Solon

Douglas Gregory Kobe,
Strongsville
Magna Cum Laude

Mathew Scott Koelsch, Milan

Lauren Michelle Kole,
Highland Heights
Summa Cum Laude
with Honors in Business
Administration

Keith Paul Kolthoff, Cincinnati

Christy Nicole Koncilja, Mentor

Mengyao Kong, Beijing, China
Magna Cum Laude

Jan Milan Konjikusic, Santa
Rosa, CA

Jennifer Lynn Korman, Akron
Cum Laude

Nicholas Dominic Kosanovich,
Westerville

Emily Elizabeth Kosel,
Cincinnati
Magna Cum Laude

Valenie Kosiady, Medan,
Indonesia

Jenna Michelle Kossoff, Solon
Magna Cum Laude

Matthew Edward Kowal,
Beavercreek
Magna Cum Laude
with Honors in Accounting

Grace Margaret Kozan,
Bratenahl
Magna Cum Laude
with Honors in Business
Administration

Adam Wesley Kozlove,
Cincinnati

Brian Andrew Kranitzky,
Cincinnati

Kyle Edward Kready, Powell

David John Kress, Louisville

Elise Sophia Kubicki,
Cincinnati

Fiona Kumala, Jakarta,
Indonesia
Cum Laude

Tyler Dean Kunkle, Lexington

Michael Kuo, Loveland

Sarah Lynn Kupovits,
Ellsworth, MI

Laura Elizabeth Kurello,
Lehman, PA

Helen Kushnir, Warrington, PA

Hee Ill Kwon, Chun-Cheon,
Korea

Jinwoo Kwon, Seoul, Korea
Summa Cum Laude

Steven Paul Laake, Dayton

Victoria Vera Laivins, Powell

Pung Lam, Hong Kong, China

Olivia N. Lamb, Washington,
DC

Marie Camilla Langston, Solon

Jacob Allen Lapsinke, Toledo

Jonathan William Larkin,
Westerville

Christopher Alan Lascola,
Baltimore

Kathryn Grace Lash,
Centerville

Curt Austin Laubacher, North
Canton
Cum Laude

Commencement Convocation, June 10, 2012

Kelsey Elizabeth Lauck,
Pemberville
Michelle Anne Law, Sylviaia
Cum Laude
Anh Hoang Viet Le, Ho Chi
Minh, Vietnam
Garrett McFarland Leahy, St.
Louis, MO
Magna Cum Laude
Dana Michelle Leavitt,
Beachwood
Magna Cum Laude
with Honors in Accounting
Edna Musu Lebbie,
Westerville
Caitlin Anne Leddy,
Colleyville, TX
Magna Cum Laude
with Honors in Business
Administration
Chung-Han Lee, Taichung,
Taiwan, ROC
Hyukkyoon Lee, Seoul, Korea
Jason Christopher Lee,
Westlake
Kevin Henry Leesman,
Springboro
Maria Anne Leffel, Solon
Allyson Erin Leib, Solon
Grant Matthew Lemmons,
Bargersville, IN
Magna Cum Laude
with Honors in Business
Administration
Zachary David Lenox, Palo
Alto, CA
Magna Cum Laude
with Honors Research Distinction in
Operations Management
Michelle Leone, South Euclid
Magna Cum Laude
Ericksanders Lesmana,
Bandung, Indonesia
Nicholas Milton Lev,
Youngstown
Cum Laude
Joshua Eric Levine, Sharon,
MA
Marni Beth Levine, Glencoe,
IL
Kacie Leanne Lewis,
Springfield
Cheng Li, Qingdao, China
Dongda Li, Shenyang, China
Ke Li, Guangzhou, China
Cum Laude
Mengshi Li, Jining, China
Magna Cum Laude
Qianwen Li, Qianghai, Hainan,
China
Cum Laude
Ximin Li, Wuhan, China
Magna Cum Laude
Yulin Li, Shenyang, China
Zhihui Li, Tang Shan, China
Cum Laude
Rui Liang, Ziyang, Sichuan,
China
Zhengyuan Liang, Zhongshan,
Guang Dong, China

Jacob Lieberman, Columbus
Hye Sung Lim, Seoul, Korea
Cum Laude
Wayne Lin, North Arlington,
NJ
Yao Bin Lin, Guang Zhou,
China
Courtney Lind, Wayne, PA
Allison Jane Lindeman, North
Canton
Ulrich Copeland Linder,
Owings Mills, MD
Joshua Lee Lindsey,
Washington Court House
Jiaxuan Liu, Tianjn, China
Kaiang Liu, Hangzhou, China
Yishi Liu, Shanghai, China
Zechen Liu, Anshan, China
Jaclyn Jayne Lovejoy,
Madison
Cum Laude
Victoria Alexandra Lowery,
Pepper Pike
Cum Laude
Matthew Mark Lozer,
Wauseon
Cheng Lu, Hangzhou, China
Melissa Nicole Lubert, Warren
Magna Cum Laude
Daniel Gregory Luciano,
Independence
Trent Adam Lundquist,
Bloomfield Hills, MI
Van H Luong, Columbus
David Tai Luu, Cleveland
Brian Edward Lynch,
Eastchester, NY
Jun Ma, Hefei, China
Magna Cum Laude
Shinan Ma, Shenyang, China
Summa Cum Laude
Marianella Natacha Mace,
New Albany
Cum Laude
Melissa Renee Machuta,
Westerville
Andrew Michael Mackessy,
Dublin
Matthew Jeffrey Mackey,
Concord
Cum Laude
Chad Andrew Maconachy,
Westerville
Cum Laude
Natalia Calado MacQueen,
Faro, Portugal
Jared David Maher,
Painesville
Vaishali Mahna, Beachwood
Summa Cum Laude
with Honors in Business
Administration
Kelsey Mahon, Lewis Center
Magna Cum Laude
Kendall Erlene Mahon,
Hudson
Timothy Paul Mahoney,
Sylvania
Cum Laude
Phillip J. Majkrzak, Brecksville

Sarah Rose Majoris,
Pittsburgh, PA
Cum Laude
Ka Yee Man, Hong Kong,
China
Kaitlin Grace Manahan,
Toledo
Magna Cum Laude
with Honors in Business
Administration
Avnish Kumar Mangal,
Cincinnati
Abraham John Mangan,
Columbus
Cassandra Louise Manna,
Akron
Patrick Manning, Huber
Heights
Junying Mao, Suzhou, China
Alec William Marcantonio,
Solon
Marie Nicole Marchetti,
Middletown
Adam Lewis Mark, Carroll
Anton Markov, Columbus
Brittany Renee Marks,
Perrysburg
Cum Laude
Amy Marie Marrison,
Pickerington
Magna Cum Laude
with Honors in Business
Administration
Lindsey Kathleen Martin,
Mentor
Luke Thomas Martin,
Cranberry Township, PA
Michael Taylor Martin,
Granville
Cum Laude
Matthew J. Mason, Columbus
Michael Kort Masteller,
Strongsville
Cum Laude
Amanda Anne Matousek,
Cleveland
Magna Cum Laude
with Honors in Business
Administration
Erik Arnold Mattson, Mentor
Sarah Marie Mauk, Nashport
Kendall Ashton Maxwell,
Anderson, SC
Anne Christine Mayer,
Clarksville
Summa Cum Laude
with Honors in Business
Administration
John Stephen Mayer, New
Albany
Jacob H Mays, Dayton
Devin Christopher McCarthy,
Cincinnati
Jack R. McClintock, Hilliard
Cum Laude
Ryan Lynn McCloud, Eaton
Amanda Kayla McCluskey,
Columbus
Kimberly Christine McCoy,
Hamilton

Commencement Convocation, June 10, 2012

Michael Charles McCreary,
Bainbridge
Cum Laude

Michael Patrick McCullough,
Strongsville

Brian Paul McDonald, Fostoria

Jahrael Levon McDowell,
Memphis, TN
Cum Laude

Shelby Lauren McFadden,
New Carlisle

Andrew Jacob McGinnis,
Continental
Cum Laude

Jessica Barbara McKean,
Bellbrook

Robert Ray McKenney, Jr.,
Dublin
Magna Cum Laude

Loreyn Rae McKenzie, Elyria

Jena Renee McLaughlin,
Granville
Magna Cum Laude

Clark Nicholas McMahan,
Circleville
Cum Laude

Megan Dale Medeiros, Powell
Cum Laude

Ashesh Vimal Mehta,
Columbus

Kendall Lauren Meisler, Port
Clinton

Jason Alan Menendez,
Chagrin Falls

Rui Meng, Changchun, China

Melanie Renee Menser, Van
Wert

Zachary Ryan Messenger,
Chagrin Falls

Allison Ruth Metcalfe,
Marietta, GA

Kyle David Metz, Maumee
Magna Cum Laude

Emily Catherine Meyer,
Rockbridge
Cum Laude

Carly Rae Meyerson, Solon

Andrew Caleb Miller,
Westerville

Christy Lynn Miller, Cincinnati

Eric Stephen Miller, Auburn,
NY
Cum Laude

Evan Ray Miller, Upper
Arlington
Cum Laude

Joseph Richard Miller,
Centerville

Lee Patrick Miller, Kettering

Ryann Ashley Miller, Duluth,
GA

Staci Michelle Miller,
Maineville

William Blake Miller, Circleville

Christine Alyssa Mingo, Avon

Heather Brianna Minich,
Columbus
Magna Cum Laude

William Joseph Minor,
Bainbridge

Anthony Michael Minosky,
Parma Heights

Dhaval Rashmikant Mistry,
Solon

Raisi Kongoli Mobebe, Albany,
NY

Erin M. Moeller, Peninsula

Ryan Craig Moeller, Cincinnati
Magna Cum Laude

Mohammed Jama
Mohammed, Hilliard

Thomas Joseph Mollica,
Manalapan, NJ

Ross Kaufman Monat, Canton

Andrew Robert Mondak,
Wellington

Benjamin Paul Monnot,
Canton

Kyle Nicholas Montgomery,
Lebanon
Magna Cum Laude

Philip Hyuk Moon, Columbus
Cum Laude

Jason Kyle Moore, Cincinnati
Magna Cum Laude
with Honors in Business
Administration

Sean Michael Moore, Denver,
CO
Summa Cum Laude

Grant Casey Morris, New
Philadelphia

Scott Brenen Morse,
Westerville
Cum Laude

Hend Ibrahim Mostafa,
Columbus

Bo Anthony Motto, Martins
Ferry

Beau Christopher Moyer,
Zanesville

Cameron Alexander Munch,
Geneva, IL
Cum Laude

Ryan Patrick Murphy, Bay
Village

Kelly Marie Murray, Lewis
Center

Melinda Murray, Westerville
Magna Cum Laude

Omar Mustafa, Topeka, KS

Derek Ryan Mutlu, Vandalia
Cum Laude

Matthew Steven Myers, West
Chester

Yoo Jin Na, Osansi, Korea

Venkata Vimala Nandula,
Dublin
Magna Cum Laude
with Honors in Business
Administration

Oren Bernard Nauman, King
Island, Australia

Bryan Michael Navarre,
Mansfield

Bradley Andrew Neides, Solon

Kevin Michael Neilon,
Pickerington
Magna Cum Laude
with Honors in Business
Administration

Zachary David Nelson, Akron

Brian D. Nestor, Strongsville

Chase Brian Newton, Mount
Gilead

Mylien Tong Nguyen,
Columbus

Janice L. Nicholson, Dublin

Tyler Grant Nielsen,
Centerville
Summa Cum Laude

Lisa Crystal Nishimura, Troy
Cum Laude

Michael Jennings Noggle,
Galion

Ryan Patrick Noonan,
Cincinnati
Summa Cum Laude

Daniel Joseph Norman,
Broadview Heights

Victoria Scott Norris,
Indianapolis, IN

Balazs Novak, Nyiregyhaza,
Hungary

Zachary Chase Nowland,
Delaware
Magna Cum Laude
with Honors in Accounting

Margarita Nudelman, Bexley

Kelly Elizabeth O'Conner,
Cincinnati
Magna Cum Laude

Jesse Daniel O'Connor,
Dayton
Cum Laude

John Joseph O'Kain, South
Park, PA
Cum Laude

Edward Riley O'Loughlin,
Centerville

Kaitlyn Elizabeth O'Toole,
Lancaster
Cum Laude

Luke Robert Oakes, Green
Cum Laude

Martin Stana Ober, Aurora

Mary Elizabeth Oberting,
Reynoldsburg

Hannah Elizabeth Oliver,
Rushsylvania

Henry Yol On, Broadview
Heights

Chelsea A. Oprandi, Orchard
Park, NY

Kathleen Michele Orosz,
Uniontown
Summa Cum Laude

Emily Katherine Orr,
Centerville

Rebecca Lynne Ortenzio,
Austintown

Irina Ostrova, Moscow, Russia
Magna Cum Laude

Christopher Lawrence Ott,
Toledo

Commencement Convocation, June 10, 2012

Elizabeth Hering Otto,
Mansfield
Magna Cum Laude
Heidi Hering Otto, Mansfield
Summa Cum Laude
Olga Ovchinnikova, Brunswick
Magna Cum Laude
Alyssa Suzanne Overmyer,
Dublin
Jessica Lynn Padavana,
Columbus
Hyojin Pak, Seoul, Korea
Adam Joseph Paljieg, Mason
Cum Laude
Jaime N. Palmer, Tabernacle,
NJ
Joseph Armand Pampush,
Rocky River
Zhenwei Pan, Huzhou, China
Anthony Alan Papa, Hudson
Magna Cum Laude
with Honors in Business
Administration
Jaeyong Park, Daegu, Korea
Magna Cum Laude
Michael Park, Columbus
Yongsung Park, Seoul, Korea
Erik Edward Patchell,
Lexington, KY
Magna Cum Laude
with Honors in Business
Administration
Bradley James Patter, Dublin
Summa Cum Laude
Alexandra L. Paugels, Arnold,
MD
Bryan T. Pauquette, Delmar,
NY
Kelsey Ann Payne, Liberty
Township
Cum Laude
Tomas Alberto Pedrozo,
Powell
Alexander James Peiffer, Port
Clinton
Cum Laude
Molly Marie Peirano, Gahanna
Cum Laude
with Honors in Business
Administration
Joshua Robert Pennings,
Downers Grove, IL
Tobin Dean Perrill,
Washington Court House
Cum Laude
Eric Richard Peterson,
Chagrin Falls
Elizabeth Margaret Petrus,
Olmsted Falls
Tuan Minh Pham, Ho Chi
Minh, Vietnam
Jonathan David Phares, Xenia
Feihan Pi, Changsha, China
Laura Marie Piccirillo, Hudson
Tyler Garth Pickering, Copley
Magna Cum Laude
with Honors in Business
Administration
Nathan Harrison Pickett, New
Albany
Griffin Douglas Pierce, Hilliard
Zachary Charles Pifher,
Hinckley
Magna Cum Laude
Disha Pillai, New Delhi, India
Anthony Joseph Pinali,
Medina
Joshua Ryan Pladers, Dalton
City, IL
Magna Cum Laude
Rachel Elisabeth Podnar,
Stow
Courtney Brooke Pompey,
Pickerington
Jesse Posner, Clarence, NY
Rajiv Nagarjun Potturi, Lima
Daniel Joseph Povse,
Columbus
Andrew Michael Prehm,
Columbus
Julie Ann Prenger, Minster
Samantha Leigh Pudelski,
Broadview Heights
Cum Laude
Sarah Lyn Pumphry,
Strasburg
Thomas Hays Pyper,
Beavercreek
Cum Laude
Yuwen Qu, Tianjin, China
Ryan D. Queen, Newark
Cum Laude
Patrick A. Quinn, Hilliard
Laura Ashley Radivoyevitch,
Mayfield
David James Rafeiledes,
Canton
Daniel Brent Rambo,
Reynoldsburg
Erika Sinead Randolph,
Worthington
Diana A. Ratsavong, Akron
Todd Clayton Raymond,
Bellefonte, PA
Edward Lee Rector, Columbus
Renee Alicia Redlinski, Elma,
NY
Daniel Adam Reed, Dublin
Rebecca Marie Reed, Dublin
Summa Cum Laude
with Honors in Business
Administration
David Curtis Reger, Dayton
Rhett Elliot Reichard,
Beavercreek
Sarah Ann Reichert, Fort
Loramie
Carson Ryan Reider, Upper
Arlington
Cum Laude
Kevin Anthony Reik,
Columbus
Summa Cum Laude
with Honors in Accounting
Joshua Stephan Rein, Powell
Zachary Allan Reuscher,
Cincinnati
Summa Cum Laude
Katelin Marie Rhoads, West
Chester
Jacqueline Kae Richard,
Minster
Colin David Richards, Hilliard
Cum Laude
Danielle Elizabeth Ridgway,
Dublin
Stephanie Ruth Riedl,
Mariemont
Bethann Marie Rinaldi,
Midland, MI
Jennifer Elizabeth Rindler, St.
Henry
Clay Travis Risinger,
Mansfield
Summa Cum Laude
Derek Alan Roath, St.
Petersburg, FL
Aaron Joseph Robbins,
Shaker Heights
Cum Laude
Janna E. Robinson, Ann
Arbor, MI
Magna Cum Laude
Roddeya De'Nay Robinson,
Dayton
John William Robison III,
Newark
Alexander Joel Rock,
Cincinnati
Magna Cum Laude
with Honors in Business
Administration
W. Joseph Roderer,
Centerville
Steven P. Roehlig, Green
Alexandra Rebecca Rogers,
Columbus
Anthony Mitchell Rogers,
Dublin
John Trevor Rogers,
Westerville
Cum Laude
Carly Sheaffer Rohrbaugh,
Medina
Laura Cristina Rojo-Carrillo,
Loveland
Summa Cum Laude
Jessica Jo Rone, Lima
Magna Cum Laude
Cassandra Elizabeth Roosa,
Urbana
Alison Roquet, Verviers,
Belgium
Benjamin Shannon Rose,
Dublin
Cum Laude
Matthew David Rose,
Strongsville
Carly Layne Rosen,
Bloomfield, MI
Jeremy Henry Rosen,
University Heights
Bret Adam Rosenthal,
Deerfield, IL
Scott Matthew Rosenthal,
Solon
Alyssa Marie Ross, North
Canton
Cum Laude

Commencement Convocation, June 10, 2012

Matthew Evan Ross, Forest Hill, MD
Magna Cum Laude

Matthew David Roten, St. Clairsville

Brent Alexander Rothchild, Cincinnati
Cum Laude

Kevin Paul Rothermel, Delaware

Michael Collin Rowekamp, Cincinnati

Robert William Ruckert, Mentor

Jeffrey David Rudyk, Chagrin Falls

Christopher Alan Rupert, Grove City

Ashley Russ, Massillon

Joseph Stanley Russell, Mansfield

Rachel Ann Rutledge, Canton
Magna Cum Laude
with Honors in Business Administration

Garrett McGrath Ryan, Syracuse, NY

Sean Michael Rybka, Waldorf, MD

Kevin William Sabo, Westlake

Sean Sachdeva, West Chester

Justin A. Saco, Dublin

Lauren Anne Sadler, Coshocton
Magna Cum Laude
with Honors in Business Administration

Kana Saito, Tokyo, Japan

Ayesha Salam, Dublin

Kortney Rae Salapack, Massillon

Marshia Budiana Salim, Jakarta, Indonesia

Aaron Michael Saltzman, Solon

Emily Marie Sammons, Cincinnati

Melissa Catherine Sample, Canandaigua, NY

Cody Allen Sanders, Wilmington
Cum Laude

Abinav C. Sankar, Strongsville

Lyle Steven Sanvido, Minster

Indah Permata Sari, Jakarta, Indonesia

Michael Ignacio Sarmina, Bellbrook

Andrew Thomas Saunders, Columbus

Christopher David Saunders, South Charleston

Richard Kevin Saunders II, Akron
Cum Laude

Robert P. Sava, Niles

Micaela Jean Savage, Worthington
Cum Laude

Abigail Catherine Scaggs, Mason

Spencer Martin Schaffer, Cincinnati
Cum Laude
with Honors in Business Administration

Hilary Blair Scherer, Manalapan, NJ
Cum Laude

Jason Charles Schilling, Columbus

Kevin Andrew Schlarman, Chickasaw
Cum Laude

Renae Helene Schlosser, Akron
Cum Laude

Kristina Marie Schmidt, Galloway

Ian Jared Schmitt, Gahanna
Magna Cum Laude
with Honors in Business Administration

Joel Patrick Schneider, Wapakoneta
Magna Cum Laude

Jason William Schoenfeld, Cincinnati
Magna Cum Laude

Brock Robert Schroeder, Ottawa
Cum Laude

Layne Stuckey Schroeder, Defiance
Cum Laude

Jessica Marie Schwarz, Grove City

Kelly Lynn Schwieterman, Coldwater
Cum Laude

Danielle Leigh Scoliere, Dublin
Magna Cum Laude

Susan Sediqe, Sylvania

Andrew Lawrence Sefcik, Solon
Cum Laude

Udit Sekhri, Dayton
Magna Cum Laude
with Honors in Business Administration

Benjamin Louis Selhorst, North Star
Magna Cum Laude

Jesse Michael Sellers, Plainfield, IL

Tatiana Olegovna Senkova, Beavercreek

Rajneesh Sethi, New Delhi, India

Sudeep Kamlesh Shah, Westerville

Yi Shan, Shenzhen, China
Cum Laude
with Honors in Business Administration

Chandler McCormick, Shannan, Worthington

Aaron Geoffrey Shatz, Columbus
Magna Cum Laude

Shiyun Shen, Shanghai, China
Summa Cum Laude

Xuankai Shen, Shanghai, China
Summa Cum Laude

Yang Shen, Hangzhou, China
Summa Cum Laude

Scott Allen Shepard, Solon
Cum Laude

Ashley Nicole Shepherd, Kenton
Cum Laude

Ali Michelle Shewmon, Cincinnati
Magna Cum Laude

Bradley John Shoger, Cleveland Heights
Cum Laude

Andrew Carl Shrock, Avon Lake
Cum Laude

Misha Siddiqui, Columbus

Donghyun Sim, Seoul, Korea

Kaylan Carinton Sims, Forrester City, AR

Nicholas Andrew Sincere, North Canton
Cum Laude

Matthew Eric Singer, Coral Springs, FL

Kelly Ann Sipple, Springfield, VA

Eric Michael Sledz, Fairview Park

Michael Arthur Smail, Crofton, MD

Daniel Alexander Smit, Mason
Magna Cum Laude

Andrew John Smith, Findlay
Magna Cum Laude
with Honors in Business Administration

Matthew David Smith, Waldo

Spencer Robert Smith, Cincinnati

Jacqueline Marie Snyder, Hudson
Cum Laude

Youngil So, Jeon Ju, Korea

Weston Andrew Sohlden, Dublin

Erica Louise Soldaini, Florence, Italy

Kai Song, Guang Zhou, China
Magna Cum Laude

Sungmin Song, Dae Jeon, Korea

Yang Song, Beijing, China
Cum Laude

Yuxi Song, Shanghai, China
Magna Cum Laude

Craig Daniel Sonnenberg, Loveland
Cum Laude

Michael Patrick Sopko, Avon Lake

Daniel Martin Sotelo, Scottsdale, AZ

Cory Thomas Spain, Marysville

Commencement Convocation, June 10, 2012

Ashley Lynn Spencer,
Ambridge, PA
Magna Cum Laude
with Honors in Accounting

Maradeth Ann Spencer,
Sylvania

Brittany Nicole Spicer, Canal
Winchester

Sarah B. Sprague, Bowling
Green

Matthew Russell Spring,
McConnelsville
Cum Laude

Allison Elizabeth Srail, Avon
Lake

Levi Robert Stanley,
Pickerington

Neil Edward Stark,
Chesterland

Patrick William Starrett,
Columbus

Nathaniel Thomas Steinke,
New Bremen

Andrew Jacob Steinman,
Findlay

Andrew Wesley Stewart,
Sidney

Charles D. Stewart, Upper
Arlington
Summa Cum Laude

Chase Edward Steyns, Bay
Village

Joshua David Stidham,
Westerville
Cum Laude

Jake Anthony Stopper, Sinking
Spring, PA

Catherine Gill Strohl,
Zanesville
Cum Laude

Caitlin A. Studebaker,
Worthington

Sarah Elizabeth Sublett,
Loveland
Magna Cum Laude
with Honors in Business
Administration

Lunan Sun, Shenzhen,
Guangdong, China
Magna Cum Laude

Mengdi Sun, DaLian, China
Cum Laude

Wei Sun, Nanjing, China

Kelsie Ann Swain, Mansfield

Kevin Andrew Swallow,
Bellbrook

William Joseph Swanek,
Powell
Magna Cum Laude

Jacqueline Kay Swartz, Belle
Center
Summa Cum Laude

Andrew H Sweat, Washington,
PA

Spencer Lee Swonger,
Prospect

Jeffrey Andrew Szczypinski,
Pittsburgh, PA
Summa Cum Laude
with Honors in Accounting

Abdul Majeed Majeed Tahboub,
Upper Arlington

Esma Talu, Richmond Heights
Cum Laude

Haili Tan, Beijing, China

Zezhou Tan, GuangZhou,
GuangDong, China
Magna Cum Laude

Joshua Francis Taub,
Barrington, IL

Chelsea Rae Taylor, Kettering

Heather Marie Taylor, Tipp
City

Schuyler Blair Taylor, Tinton
Falls, NJ

Steven Wright Taylor, West
Chester
Cum Laude

Zachary Steven Taylor,
Columbus

Andrew Joiner Teitt, Marysville

Alexander A. Teschner,
Buffalo, NY

Michael Albert Testa,
Youngstown

Alex Jeffrey Teuscher,
Strongsville
Magna Cum Laude

Brooke Nicole Thieman,
Marietta
Magna Cum Laude

Aaron Bruce Thomas,
Columbus

Kourtney Alexandria Thomas,
Chicago, IL

Zachary Carl Thornton, Willard

Yuan Tian, Jinan, China
Cum Laude

Robert Scott Tiefenthaler,
Hilliard

Nicholas Joel Tilson, Gahanna

Susan Jessica Tomko, North
Olmsted

Hua Tong, Changsha, China

Joseph Anthony Totino,
Chesterland

Jeanette Marice Town, Chula
Vista, CA

Kara L. Towsley, Brecksville

Thomas Walsh Tracy,
Jackson, NJ

Bryan Hubert Tran, Upper
Arlington

Corey Stephen Truckor,
Swanton
Summa Cum Laude

Margarita Tschomakova,
Bonn, Germany

Haoran Tu, Beijing, China

Cory Michael Tucker,
Wellington

Matthew James Tucker,
Carmel, IN

Brian Scott Turner,
Pickerington

Brian Mark Ulliman, Cincinnati

Steven John Umana, Akron

Shemaiah Marie Underdown,
Dublin
Cum Laude
with Honors in Accounting

Kyle Jon Underwood, Sylvania

Emilia Jean Ungemach, Long
Valley, NJ
Summa Cum Laude

Katherine Rose Uphaus,
Cincinnati
Magna Cum Laude
with Honors in Accounting

Ashley Ann Urbansky,
Brunswick

Thomas Denis Van Houten,
Jr.,
Philadelphia, PA

Scott Gregory Vannatta,
Kettering
Cum Laude

Nicholas Michael Vento,
Moreland Hills

Christopher Robert Ventura,
Cincinnati

Jill Elizabeth Vincent, Mason

Max Joseph Vohsing,
Granville
Magna Cum Laude

Alexandro I Volakis, Columbus

Norman Jake Volsky, Solon
Cum Laude

Chintan Jayesh Vora, Mumbai,
India

Sarah Elizabeth Vosler,
Westerville
Summa Cum Laude
with Honors in Accounting

Jason Matthew Wachs,
Cleveland
Cum Laude

Dana Alyse Wagner,
Bloomfield Hills, MI
Magna Cum Laude

Chris Lawrence Wald, Oberlin
Cum Laude

Carol Elizabeth Walden,
Napoleon

Jade Lucas Waligura, Cadiz
Cum Laude

Gregory Thomas Walker,
Macedonia
Cum Laude

Brooke Isabel Wallace,
Worthington
Magna Cum Laude

Christopher Benjamin
Wallace, Dayton
Magna Cum Laude

Ryan Forrest Wallace, Stow
Cum Laude

Tracey Louise Wallace,
Worthington
Magna Cum Laude

Wenhao Wan, Taiyuan, China

JiETING Wang, Zhuhai, China

Jiyuan Wang, Shanghai,
China

Longpu Wang, Beijing, China

Lu Wang, Dalian, China

Commencement Convocation, June 10, 2012

Mengzhu Wang, Beijing, China
 Mintai Wang, Columbus
Cum Laude
with Honors in Business Administration
 Yajie Wang, Zhengzhou, China
Magna Cum Laude
 Yiran Wang, Changchun, China
 Zheng Wang, Shenzhen, China
Summa Cum Laude
 Christopher James Ward, Eastlake
Summa Cum Laude
with Honors in Accounting
 Kyle Benjamin Warmouth, Vandalia
 Megan D. Warren, Williamsport
Magna Cum Laude
 Aisha Jaha Watkins, Cincinnati
 Anwar Watson, Columbus
Magna Cum Laude
 Michael Alexander Watson, Columbus
Magna Cum Laude
with Honors in Accounting
 Ryan Gerald Wehrkamp, St. Henry
 Hanyang Wei, Beijing, China
Cum Laude
 Carolyn Joanne Weichel, Sandusky
 Andrew Jason Weiner, Beachwood
Cum Laude
 Heather Leigh Weingold, Orange Village
 Daniel Lewis Weintraub, Merrick, NY
 Adam Lee Weiss, Solon
Cum Laude
 Lara Fitzsimmons Welgs, Chagrin Falls
 Edward Louis Wells, New York, NY
 Shuhui Wen, Mason
 Brittany Megan Wenger, North Olmsted
 Matthew David West, Chardon
 Alexa Leigh Weston, Cincinnati
Cum Laude
 Jessica Lynn Whaley, Clarkston, MI
 McKenna Leigh Wheeler, Columbus
 Daniel Aaron White, Brunswick
 David William White, Alexandria
 Kara Kristine White, Powell
 David Raymond Whitesmith, Westerville
Cum Laude
 Juhyun Wi, Seoul, Korea

Lindsay Kay Wicker, Van Wert
 Kevin Putra Widyatmadja, Jakarta, Indonesia
 Jerica Naomi Williams, Columbus
 John Edward Williams, Canton
Cum Laude
 Steven David Williams, Manlius, NY
 Justin Anthony Willman, Grand Rapids, MI
 Laura Ann Wilson, Hudson
 Russell Locke Wilson, Scott Depot, WV
Cum Laude
with Honors in Business Administration
 Jessica Paige Wilt, Dublin
 Emily Janelle Winkhart, Canton
Magna Cum Laude
with Honors in Accounting
 Jeffrey Ahwiren Wireko, West Chester
 Rachel Lynne Wojtowicz, Akron
 Katlyn Danielle Wolonsky, Mogadore
Cum Laude
 Cullen Hin Lun Wong, Dublin
 Yi Chen Wong, Dublin
Summa Cum Laude
with Honors in Business Administration
 Christina Nicole Wouff, Columbus
Magna Cum Laude
 Matthew James Wozniak, River Forest, IL
 Mark Joseph Wright, Bolivar
 Duxing Wu, Changsha, China
Cum Laude
 Zhenyu Wu, Shaoxing, China
Magna Cum Laude
 Zhonghao Wu, Beijing, China
 Evan Joseph Wydro, Buffalo, NY
 Shanshan Xie, Shanghai, China
Cum Laude
 Tianhang Xie, Marysville
Magna Cum Laude
 Da Xu, Beijing, China
 Yecheng Xu, Troy
 Liu Yang Xue, Wux, China
Magna Cum Laude
 Cory Sean Yaceczko, Mogadore
 Bang Yan, Yiyang, China
 Emerald Yang, Pickerington
Magna Cum Laude
 Pengcheng Yang, Jinan, China
 Yi Yang, Nanjing, China
Cum Laude
 Yisha Yao, Shaoxing, China
Summa Cum Laude
 Leotie Bianca Yard, Madison
 Xi Yin, Taiyuan, China
 Abby Jo Yoakum, Bascom

Hyeungeun Yoo, Incheon, Korea
 Seunghwan Yoon, Seoul, Korea
 Sang-A You, Seoul, Korea
 Brooks Philip Young, Chicago, IL
 Timothy Edward Young, Strongsville
 Chen Yu, Beijing, China
 Mengyang Yu, Dalian, Liaoning, China
 Shangmin Yu, Shenzhen, China
Magna Cum Laude
with Honors in Business Administration
with Honors Research Distinction in Finance
 Tuxin Yu, Zhenjiang, China
Cum Laude
 Xinhui Yu, Shanghai, China
 Ye Yu, Suzhou, China
 Max Feng Yuan, Cincinnati
Cum Laude
 Laine Alison Zalac, Columbus
Cum Laude
 Valentina Zappia, Youngstown
Cum Laude
 Jose Luis Zavala, Canal Winchester
 Joseph Taylor Zaycosky, Wilmington
Magna Cum Laude
 Ashley Marie Zeek, Dublin
Magna Cum Laude
 Qiang Zeng, Changchun, China
Cum Laude
 Yu chao Zeng, China
Cum Laude
 Aoli Zhang, Wuhu, China
Magna Cum Laude
 He Qun Zhang, Long Yan, China
 Jinming Zhang, Lan Zhou, China
Cum Laude
 Ruoyu Zhang, Zhengzhou, China
Cum Laude
 Xin Zhang, Shanghai, China
 Xuechen Zhang, Beijing, China
Magna Cum Laude
 Yan Zhang, Wujiang, Jiang Su, China
Cum Laude
 Ye Zhang, Beijing, China
 Ze Zhang, Anji, China
Magna Cum Laude
 Bingmiao Zhao, Beijing, China
 Guanxiong Zhao, Guilin, China
 Mengjia Zhao, Beijing, China
Cum Laude
 Xiaotong Zhao, Beijing, China
 Daijing Zhou, Zhejiay, China
 Qingyun Zhou, Nanjing, China
Magna Cum Laude
 Wenhao Zhou, Suzhou, China
Summa Cum Laude

Commencement Convocation, June 10, 2012

Yudan Zhou, Changzhou, China <i>Cum Laude</i>	Breanne H. Bleakmore, Dayton B.S.Nutrition	Raymond Scott Cunningham, Akron B.S.
Chen Zhu, Ningbo, China	Emily Anne Boehm, Ironton <i>Cum Laude</i>	Rachel Elizabeth Doan, Canfield B.A. (Miami University Oxford)
Chengfei Zhu, Danyang, China	Kevin M. Bowcutt, Perry, UT	Samuel Nicholas Durham, Toledo B.A. <i>Magna Cum Laude</i>
Shannon Leigh Zimmerman, Reynoldsburg	Justin P. Bowdish, Westerville B.S. (Muskingum University)	Erik T. Fink, North Royalton B.S. (John Carroll University)
Dominic David Zingarelli, Westerville	Lisa J. Briceland, Austintown B.S.Dent.Hygn. <i>Magna Cum Laude</i>	Paul Fisher, Decatur, IN <i>Cum Laude</i>
Derek Donald Ziolkowski, Medina <i>Magna Cum Laude</i>	Brittane Marie Britton, Chillicothe B.S.	Jenelle L. Fleagle, St. Marys
Huihui Zong, Yangzhou, China	Brooke Helaine Buller, Ravenna B.A.	Amanda L. Garrison, Harrison B.S. (Bowling Green State University)
Jingyu Zuo, Xinzhou, Shanxi, China <i>Cum Laude</i>	Mark Judson Burns, Napoleon B.S.	Trisha R. Gillen, Wilmington B.S.Dent.Hygn.
Derek L. Zweig, Pittsburgh, PA	Ashley Anne Burton, Klamath Falls, OR B.S. (Ohio Northern University)	Jillian Noele Gray, Waterville B.S. <i>Cum Laude</i>
	Hannah Jung-Ah Burton, Dublin B.S.	Max A. Grosel, Marietta
	Blake S. Cameron, South Jordan, UT B.S. (Brigham Young University)	Daehyun Han, Las Vegas, NV B.S. (University of Nevada, Las Vegas)
	Vanessa M. Cao, Grand Rapids, MI B.S. (University of Michigan, Ann Arbor)	Daniel Timothy Harning, Mount Orab
	Sue Y. Choi, Edgewater, NJ B.S.Nutrition, M.Pub.Hlth.	John P. Heffernan, Columbus B.A. (Miami University Oxford)
	Amy M. Clement, Poulsbo, WA B.S., M.S. (Brigham Young University) <i>Cum Laude</i>	Nicole Ann Helfrich, Grafton B.S.Nutrition
	Nelson J. Clement, Kent, Washington B.A. (Brigham Young University) <i>Cum Laude</i>	Bryan Hubert Hendriks, Centerville, UT B.A. (University of Utah)
	David S. Cox, Ogden, UT B.S.Ald.Hlth.Prof. (Weber State University)	Jordan J. Humbert, Kaysville, UT B.A. (Utah State University)
	Chelsey Katherine Cueto, Massillon B.S. (Walsh University)	Grant O Hunsicker, Akron B.S. (Purdue University)
		Anne K. Johnson, Lebanon, PA B.S.Dent.Hygn.
		Linda Kang, Cleveland B.A. (Case Western Reserve University) <i>Cum Laude</i>

College of Dentistry

Dean: Patrick M. Lloyd

Doctor of Dental Surgery

Sean Bernardus Abidin,
Lancaster
B.A. (Miami University Oxford)
Magna Cum Laude

Barbara A. Alexiou, Hudson

Raghad Alwattar, Dublin
B.S.Pharm.Sci.

Laura M. Arnold, Hamilton
B.S. (University of Cincinnati)

Jonas J. Ashbaugh,
Perkiomenville, PA
B.S. (University of Florida)

Dimple Bachani, Columbus
Bachelor's, Master's (Gujarat
University)

Nicholas J. Barth,
Blountstown, FL
B.S. (Florida State University)
Magna Cum Laude

Richard T. Baudendistel,
Cincinnati
B.S. (University of Cincinnati)
Cum Laude

Hannah Beus, Salt Lake City,
UT
Cum Laude

Chad Michael Bierbaum,
Cincinnati
B.S.Pharm.Sci.
Cum Laude

Commencement Convocation, June 10, 2012

Andrew J. Katerakis, Dublin B.S. (Miami University Oxford)	Nathan C. Murdock, Beaver, UT B.S. (Southern Utah University)	Jared John Schellenberg, Highland, UT B.S. (Brigham Young University) <i>Magna Cum Laude</i>
Faith M. Kejbou, Rochester Hills, MI B.S. (Wayne State University)	Yirae Ort, Ashtabula B.S. (Youngstown State University) <i>Summa Cum Laude</i>	Ryan H. Shurtz, Salem, OR B.S. (Brigham Young University-Idaho)
Swati Ashok Khambe, Cincinnati B.S.	Jeffrey R. Palmer, Logan, UT B.A. (Utah State University) <i>Cum Laude</i>	Luke A. Simonis, Cleveland B.S. (Cleveland State University) <i>Cum Laude</i>
Jessica Louise Kile, Richmond B.S. <i>Magna Cum Laude</i>	Christopher Robert Pardee, Grafton B.S.	Heidi Marie Steinkamp, Cincinnati B.A., B.S. <i>Magna Cum Laude</i>
Ashley Kriwinsky, Chesterland B.S. (Kenyon College)	Tristan J. Parry, Lewiston, UT B.A. (Utah State University)	Daniel Scott Stentz, Upper Arlington B.S. <i>Cum Laude</i>
Brandon J. Kroffke, Brunswick B.S.	Kavita V. Patel, Greenville B.S. <i>Cum Laude</i>	Hope Hutchison Still, Powder Springs, GA B.S. (Kennesaw State University)
Matthew Laurich, Bloomfield Hills, MI B.S. (Michigan State University)	Gretchen Nicole Pawloski, Marietta B.S. (West Liberty University) <i>Cum Laude</i>	Stephanie M. Stuck, Wauseon B.S. (University of Cincinnati) <i>Cum Laude</i>
Robert C. Leitner, Delta B.A. (Miami University Oxford)	Leonid Polinkovsky, Centerville B.S.	Michael T. Sulens, Zanesville B.S. B.S. (Southern Utah University)
Aaron Lerg, St. Johns, Michigan B.A. (Michigan State University)	Flavius I. Popescu, Akron B.A. (University of Akron)	Jay D. Talbot, Cedar City, UT B.A. (Southern Utah University)
Blake T. Lindsey, Katy, TX B.S.	Brendon E. Prestwich, Albuquerque, NM	Erin E. Tao, Lafayette, IN B.S. (Purdue University)
Molly Jean Lopez-Cepero, Lambertville, MI B.A. (Spring Arbor University)	Brian Joseph Putman, Payne B.S. (Defiance College) <i>Magna Cum Laude</i>	Alicia Marie Thomas, Columbus B.S. (Kentucky State University)
Mallory J. Mandel, Cincinnati B.S. (Washington University in Saint Louis)	Jenna Diane Putman, Payne <i>Cum Laude</i>	Claire E. Towing, Zanesville <i>Cum Laude</i>
Jonathan A. Mason, Youngstown	David A. Rhodes, Hubbard B.A. (John Carroll University) <i>Cum Laude</i>	Eric M. Ulm, New London B.A.
Jessica L. McDavid, Pickerington B.S. <i>Cum Laude</i>	Joseph Matthew Rhodes, Brookville B.S. (Wright State University)	Matthew David VanZanten, Hudson B.S. (University of Kentucky) <i>Cum Laude</i>
Craig D. Mckibben, Ashland B.S.	LeMarcel M. Robinson, Bedford Heights B.S.	Kenneth John Verdell, Toledo B.S.
Jeremy M. Miller, Mesa, AZ B.S. (Utah Valley University)	Scott R. Scharnhorst, Kimberly, ID B.A. (Brigham Young University-Idaho) <i>Cum Laude</i>	Douglas D. Walker, Louisville B.S. (Miami University Oxford)
Katelyn Ciul Miller, West Chester B.S. (Denison University) <i>Cum Laude</i>		
Maria Cristina Molcut, Parma B.S.		

Commencement Convocation, June 10, 2012

Jane A. Walker, Cincinnati
B.S. (Indiana University
Bloomington)

Kenneth Corey Warden,
Westerville

Nathan Richard Watkins,
Ogden, UT

Nicole M. Wax, Fenton, MI
B.A. (Michigan State
University)
Magna Cum Laude

Stephen W. Webster,
Lexington
B.S. (Walsh University)
Cum Laude

Bachelor of Science in Dental Hygiene

Joelle Suzanne Albanese,
Elida

Bridget Marie Baker,
Waynesville

Kristin Marie Barkimer,
Columbus Grove

Samantha Elaine Boroff,
Westerville

Meghan Carkin, Columbus

Nicole Danielle Cleversy,
Madison

David Michael Collins,
Mansfield

Brandi Lynn Conrad, Galion

Hayley Michelle Dalton,
Hilliard

Magna Cum Laude

Amanda Katherine Ebert,
Westerville

Cum Laude

Jessica Lynn Elder, Orient

Magna Cum Laude

Melissa Marie Fenton, Elida

Cum Laude

Laura Therese Gelin, Chagrin
Falls

Allison Brittni Graham,
Leetonia

Cassandra Ann Grant, Milan

Magna Cum Laude

Jennifer Jones Harris, Twin
Falls, ID

Summa Cum Laude

Dora N. Henry, Debrecen,
Hungary

Janell Elizabeth Herron,
Columbus Grove

Haella Elizabeth Holmes,
Charlotte, NC

Cum Laude

Jenna Leigh Holvey, Mansfield

Brittany Renee Huffman, New
Lexington

Colleen P. Hurt, Lima
Cum Laude

Robin Clem James, Sunbury

Jennifer K Kline, Elida

Denise Sierra Koelbl,

Fredericktown

Sarah Ann Long, Avon

Cum Laude

Kiersten Elise Lorenzen,

Massillon

Cum Laude

Kate Nicole Miller, Dayton

Raven Rochelle Morgan,

Laurelville

Cum Laude

Marsha C.A. Owca, Cleveland

Randi Elyse Polster,

Beachwood

Magna Cum Laude

Kaitlyn Michelle Reilly, Dover

Magna Cum Laude

Camyla Ann Richards, Logan

Cum Laude

Morgan Kelsey Riley,

Woodstock

Renee Ann Schmid,

Worthington

Brittney Leanne Schreier,

Brookville

Jessica Lauren Smith,

Lancaster

Tiffany Lucille Snavely,

Macon, GA

Magna Cum Laude

Wintana Goitom Tecle,

Columbus

Megan Ashley Walker,

Chesterville

College of Education and Human Ecology

Dean: Cheryl L. Achterberg

Bachelor of Science in Human Ecology

Daniel Grant Adams, Upper
Arlington

Brittany Aeh, Grove City

Jazmin Aguirre-Moreno,

Columbus

Magna Cum Laude

Joseph Wallace Akerman,

Perrysburg

Iris Esther Allen, Ostrander

Jordan Leigh Allen, Bexley

Magna Cum Laude

Teresa Leigh Alspach, Dublin

Magna Cum Laude

Lauren Elizabeth Altenburger,

Troy

Summa Cum Laude

with Honors Research Distinction in

Human Development and

Family Science

Dianna Arhondia Anasis,

Dublin

Mary Margaret Antonelli,

Cleveland

Amanda Lynn Argenti, North

Canton

Sidney Allan Armfelt,

Columbus

Lauren Michal Arnett, Xenia

Brian Daniel Arsenault,

Franklinville, NJ

Jack E. Arthur, Wellston

Lauren Kayla Ashe,

Willoughby

Magna Cum Laude

Benjamin Lee Ashwill, Dublin

Anisha Nicole Augustine,

Canal Winchester

Renee Ault, Worthington

Kirby C. Ayers, Grove City

Leigh Ann Bannon, Saint

Clairsville

Kelli Nicole Barker, Dublin

Caleb Adam Barney, Medina

Cum Laude

Lindsey Marie Bartkowski,

Akron

Ryan David Bauer, Columbus

Courtney Alexis Beam, Toledo

Angela Lynn Bechtel, Orient

Whitney Jordan Beck, Hilliard

Jordan Bender, Strongsville

Brad Thomas Bernhart,

Washington, PA

Maria Lynn Bertoncino,

Strongsville

Rebecca Ashley Best,

Williamstown, NJ

Kristen Elizabeth Betz, Lewis

Center

Clarence Bishop III, Blacklick

Jasmine Nicole Bivens,

Columbus

Breanna Lee Boecher, Kenton

Carolynn Hope Boeh, Clayton,

NC

Allison Leigh Bollinger,

Zanesville

Magna Cum Laude

Katherine Joalice Bonfiglio,

Toledo

Summa Cum Laude

Alice Boone, Loveland

Victoria Olga Borsukevich,

Westerville

Magna Cum Laude

Jason Alan Bosley, Cuyahoga

Falls

Kevin Edward Bowden, Lima

Danielle Leigh Boyd, Canal

Winchester

Justin Ryan Brammer, Hilliard

Ellen Nicole Brandstetter,

Cincinnati

Cum Laude

Preetpaul Singh Brar, Dublin

Marcie Elizabeth Braunlin,

Chillicothe

Summa Cum Laude

Briana Braver, Westerville

Abigail Augusta Breier, Marion

Commencement Convocation, June 10, 2012

Laura Elizabeth Brignole,
Mason
Cum Laude

Katelyn Ann Brix, Brentwood,
CA

Lauren Mae Brooks,
Zanesville
Magna Cum Laude

Colby Elise Brosky, Aurora
Magna Cum Laude

Jasmine Alleyne Brown,
Memphis, TN

Nicole Elizabeth Brown,
Crown Point, IN
Cum Laude
with Honors Research Distinction in
Human Nutrition

Jessica Marie Brubaker,
Sunbury

Ryan Bucheit, Hamilton

Elizabeth Buenrostro, West
Chicago, IL

Kelli Jo Burchette, New
Bloomington

Cierra Shiyenne Burden,
Cable
Cum Laude

Rhonda Renee Burton,
Detroit, MI

Myricka Y. Butler, Columbus

Natasha Ann Butler, Newark

Megan M. Byrne, Columbus
Cum Laude

Siyun Cai, Shanghai, China

Wesley David Campbell, Jr.,
Pickerington

Krystal Nicole Cantrell,
Westerville

Kristen Leigh Capadona,
Lyndhurst

Tamar Israel Carr, Columbus

Alexa Kendall Carson,
Worthington

Jaclyn Ann Case, Columbus

Courtney B. Chambers,
Bowling Green

Philip Chindavong, Hilliard

Ellie J. Choe, Columbus

Troy Lawrence Clemens,
Canton

Caitlin Marissa Cline,
Columbus
Cum Laude

Annelise Lorraine Connelly,
Loveland
Cum Laude

Erin M. Connolly, Gahanna

Jeffrey David Conroy,
Cincinnati

Britni Lane Contreras, Dayton

Susan E. Cook, Frazeyburg

Cassandra Lynn Cooper,
Westerville

Molly Ann Cooper, Chagrin
Falls

Jennifer Barton Cork, Hilliard

David Anthony Corna, Liberty
Township

Sarah Christine Corsi,
Galloway

Johnhenry Coughlin, Dublin

Veronica Maria Crenshaw,
Warrensville

Alexandria Vincent Crouch,
Charlotte, NC
Magna Cum Laude

Kathleen Elizabeth Croyle,
Columbus

Lauren Aileen Cusick,
Hillsborough, NJ

Claire Elizabeth Cutlip, Medina
Cum Laude

Nadia Dada, Columbus

Meredith Ann Dailey, Mount
Vernon

Hilary Suzanne Davis, Sidney

Thomas Richard Davis, East
Greenwich, RI

Mary Alice De Maio,
Hendersonville, NC
Cum Laude

Matthew Joseph Dechant,
Avon Lake

Brad Allan Defauw,
Strongsville
Magna Cum Laude

Breanne Nicole Deile, Prior
Lake, MN
Magna Cum Laude

Mark-Antony Tito Del Rosso,
Hilliard
Magna Cum Laude

Bridget Elizabeth Delaney,
Lima

Caitlin Ann Dell, Hilliard

Margaret Ann Dering, Dublin
Magna Cum Laude

Haley Marie Devers, Sylvania

Amy Kathryn Diaspro,
Beavercreek

Doug Charles Dienst,
delaware

Lindsey M. Dile, Danville

Jacqueline C. Dim, Columbus

Erica Nicole Dixon, Columbus

Christina L. Do, Worthington

Samantha Rebecca Dolin,
Beachwood

Kathleen Nelson Donahue,
Strongsville
Magna Cum Laude

Crystal Celestine Dorsey,
Fairburn, GA

Brian Andrew Doyle, Fairview
Park
Cum Laude

Deanna Louise Dreyer,
Cincinnati

Dawn Alisa Dunn, Columbus

Jennifer Rose Duren, Vandalia

Kendall Ann Dyas, Columbus

Michael Curtis Dyer, Wooster

Christine Anne Eades, London

Jessica Leigh Eads,
Westerville
Cum Laude

Nathan Michael Ebner, Dublin

Nkechi Edeh, Columbus

Andrew Emil Eggers, Clover,
SC

Rachel Michelle Eifert,
Vandalia
Magna Cum Laude

Simone Sheree Ellerson,
Akron

Emma Teele Elliott, Columbus

Rhea Danae Elliott,
Westerville

Leah Rebecca Emery, Rocky
River
Cum Laude

Lindsey Elizabeth Epperly,
Sidney
Magna Cum Laude

Brianna Michell Eve,
Cincinnati

Ashley N. Ewazen, Parma

Rana Christine Farah, Canton

Anthony Stephen Farina,
Columbus

Nicole Kathleen Farley, Amelia
Magna Cum Laude

Erin Marie Fawley, Jamestown

Eric Joseph Felton, Wheeling,
WV

Emily Nicole Fetterman,
Pickerington
Magna Cum Laude

Kristine B. Filiak, Pittsburgh,
PA

Karl James Flaughner, Jr.,
Kettering

Mark Timothy Fleagle, Saint
Marys

Brittany Danielle Fleming,
Worthington

Anne Catherine Fogarty,
Kettering
Cum Laude

Christian Marie Forbess,
Worthington

Davina T. Foreman, Columbus

Amanda Rae Friesel,
Columbus

Brody Allen Fultz, Clyde

Emily Jill Gabelman, West
Chester
Cum Laude
with Honors Research Distinction in
Human Development and
Family Science

Kali Renea Gallaher, Bryan

Aimee Renee Galloway,
Greenville
Cum Laude

Tanusree Ganguly, Hilliard

Kali Marie Gardner, Dublin

Morgan Danielle Gaus,
Westerville

Hannah Ruth Gibbs,
Columbus
Magna Cum Laude

Alison Gilbert, Westerville
Cum Laude

Erica Paige Gilbert, Dayton
Magna Cum Laude

Commencement Convocation, June 10, 2012

Andrea Christine Giles,
 Pickerington
 Audrey Joy Gillette, Holland
Cum Laude
 Amber Leigha Gilliland, Dublin
 Crystal Ann Gire, Hilliard
Cum Laude
 Ciera Nicole Givens, Canal
 Winchester
 Corrie Elizabeth Gladwell,
 Columbus
 Kirstin Amanda Glawe,
 Naperville, IL
Cum Laude
 Callie Marisa Glaze, Norton
 Stephanie Lauren Gluck,
 Worthington
 Madison Dale Godschalk,
 Proctorville
Cum Laude
 Julia Louise Goff, Dayton
Cum Laude
 Sara Clisty Goldberg,
 Cincinnati
 Emily Kathryn Gossett, Canal
 Winchester
 Erika Linn Graves, Cable
 Elizabeth Kazue Graziano,
 Columbus
 Danae L. Green, Springfield
 Jessica Jane Green, Marion
 Kaitlyn Elizabeth Green,
 Hilliard
 Jason Matthew Greene,
 Cleveland Heights
 Amanda Sue Greenlee,
 Columbus
 Taylor Katherine Grenert,
 Wooster
Cum Laude
 Kevin C. Greulich, Milan
 Jenna Elizabeth Griffin,
 Worthington
 Alice Leola Grubb, Columbus
 Emily Anne Guley,
 Wheelersburg
 Mauna Jean Haines, Grove
 City
 Lin Kennet Haldeman, Chagrin
 Falls
Magna Cum Laude
 Alexis Ruby Hall, Jamestown
 Jared A. Hall, Cleveland
 Heights
 Hailee Christine Hallquist,
 Milford
 Olivia Katherine Halpin,
 Mason
 Sarah Michelle Hamm,
 Columbus
Magna Cum Laude
 Seoyoung Han, Columbus
 Kate Ashley Hanyak,
 Delaware
 Jennifer Lacey Hanziik,
 Pickerington
Summa Cum Laude
 Kathryn Anne Harris, Gahanna
 Jennifer Lynne Hartlieb,
 Columbus
Cum Laude
 Alexandra Louise Hauck, West
 Chester
 Brittney Marie Havener, Grove
 City
 Katelyn Elizabeth Haverland,
 Cincinnati
Summa Cum Laude
 Heather Lynn Heidebrink,
 Perrysburg
 Jamie Lyn Heitkamp, New
 Bremen
 Susan Hermsen, Columbus
 Rhianon Simone Herrell,
 Columbus
 Maria Dianella Herrmann,
 Columbus
 Kayla Elizabeth Hershner,
 Fairfield
 Joshua Alan Hilgefert, Fort
 Loramie
 Megan McCreary Hill, Shaker
 Heights
 Mackenzie Annette Hills,
 Columbus
Magna Cum Laude
 Sarah Elizabeth Hinton,
 Columbus
 Casey Marie Hitchcock,
 Galloway
 Amy Anne Hoffmeister,
 Hudson
Summa Cum Laude
 Jenna Kathleen Hohl,
 Westerville
Cum Laude
 Thea Nicole Holmes, Canton
 Timothy G Holsinger,
 Columbus
 Victoria Elizabeth Holthaus,
 Columbus
Summa Cum Laude
 Jennifer Anne Honerlaw, West
 Chester
Magna Cum Laude
 Kathryn Elizabeth Hookom,
 Columbus
Summa Cum Laude
 Lindsay Ann Horlacher, Mason
 Jessica Noelle Houseworth,
 Prospect
 Chad Edward Howell,
 Worthington
 Kathleen Marie Huber, Powell
Cum Laude
 Courtney Lee Huebner,
 Galloway
 Emily Lynne Hulthen, Medina
 Abigail Reinhard Hust, Dublin
Cum Laude
 Bradley Mark Hutton, Orlando,
 FL
 Mary Stephanie Hynes,
 Zanesville
Cum Laude
 Patrick C. Igwe, Columbus
 Heather Elaine Irvin Hauser,
 Columbus
 Alvin Glen Jackson, Columbus
 Andrew Thomas Jackson,
 Pickerington
 Richard Jason Jacoby, Hilliard
 Nasro Abdi Jama, Westerville
 George London James III,
 Columbus
 Robin Clem James, New
 Albany
 Karina I Jara, Galloway
 Scott Frederick Jebbia, Dublin
 Jordan Marie Jennewine,
 Xenia
 Katie Lynn Johns, Hicksville
 Andrea Michelle Johnson,
 Columbus
 Anne Marie Johnson, Findlay
 Nicole Irene Johnston,
 Albuquerque, NM
Magna Cum Laude
 Allison Renee Jones,
 Perrysburg
Cum Laude
 Charlene Janelle Jones, South
 Euclid
 Jonathan Leotis Jones, Elyria
 Lauren T. Jones, Columbus
 Dominic Anthony Jontony,
 Strongsville
 Alexis Lauren Joseph, Solon
Magna Cum Laude
 Samantha Jo Joseph,
 Columbus
 Reid Eugene Kagy, Bloomville
 Danya Kalla, Naples, FL
 Jessica Anne Kanoski, Dublin
 Juli Anne Kanoski, Columbus
 Jessica Mae Kastelic,
 Northfield
Cum Laude
 Megan Elizabeth Kaufman,
 Powell
 Ha Won Kim, Seoul, Korea
Cum Laude
 Jung Eun Kim, Seoul, Korea
 Brandon Thomas Kimbro,
 Columbus
Cum Laude
 Amanda Leigh Kiser,
 Columbus
 Renee Elise Klan, Olmsted
 Falls
 Gary Steven Kleinpaste,
 Columbus
 Sarah Rae Klinker, Loveland
Summa Cum Laude
 Taylor Viktoria Knight,
 Brunswick
Cum Laude
 Heather Nicole Knoplesch,
 Columbus
 Brett G. Kodger, New Albany
 Michelle Anne Koford, Batavia
 Katherine E. Kontra,
 Willoughby
 James Theodore Kontras,
 Dublin

Commencement Convocation, June 10, 2012

Rachel Susan Kornblut,
Orange Village
Magna Cum Laude
Evelyn M. Koski, Westlake
Cum Laude
Michelle Helen Kovach,
Brooklyn
Summa Cum Laude
Jocelyn Marie Kraft, Kingston,
NY
Lauren Elizabeth Kraft,
Columbus
Alicia Kaylyn Kranak,
Columbus
Chelsea Lynne Krasa, OR
Elise M. Kremer, Centerville
Ryan Daniel Krivacek, Sidney
Patrick Edward Kulmacz,
Columbus
Tyler William Lacy, Sidney
Brooke Elizabeth Laird,
Perrysburg
Breann Loren Lamantia,
Toronto
Ashley Nichole Lamer,
Westerville
Magna Cum Laude
with Honors Research Distinction in
Human Development and
Family Science
Christin Lashae Landis,
Columbus
Marc Kenneth Largmann,
Gahanna
Brian Blaine Lawless, Hilliard
Cum Laude
Kyle Edward Lawrence,
Columbus
Aaron Christopher
Leadingham, Columbus
Cum Laude
Meghan Elizabeth Leddy,
Colleyville, TX
Samantha Sue Lee,
Westerville
Cara Esther Lennon, Loveland
Samantha Maude Lepley,
Fredericktown
Alexis Victoria LeRoy,
Eastlake
Lauren Jeanne Lett, Columbus
Nicole Rebecca Levenson,
Rockville, MD
Ashley Nicole Lewis,
Springboro
Cum Laude
Ted A. Lewis, Delaware
April Li, Columbus
Colleen Renae Lillie, Sunbury
Tamika L. Littlejohn, Cleveland
Lindsay Claire Livingston,
Westerville
Anthony James Long, Hilliard
Amanda L. Lopez, Sandusky
Karissa Cristina Lucio, Pharr,
TX
Jacob Brooks Maag, Ottawa
Bradley William MacBraith,
Canal Winchester
Marianella Natacha Mace,
New Albany
Cum Laude
Kaitlin Anne Maggiore,
Brecksville
Magna Cum Laude
Deqa Jama Mahammed,
Hilliard
Leigh Catherine Mantyla,
Canton
Trevor David Markley,
Cambridge
Alayna Marie Markwordt,
Woodbine, MD
Chelsea Leigh Marquis,
Bellville
Cum Laude
Caitlin M. Martin, Columbus
Magna Cum Laude
Kennah Milan Mason, Kent
Caitlin Elizabeth Masty,
Hilliard
Summa Cum Laude
Andrew Wesley Mayle,
Stockport
Michael Lawrence Mazzola,
Columbus
Jason Paul McCartan, Lewis
Center
Kelsey Marie McClanahan,
Cincinnati
Cum Laude
Christina Lee McClellan,
Westerville
Clint Matthew McCoy,
Hillsboro
Monet S. McCoy, Cleveland
Katy Frances McEwan,
Columbus
Timothy Michael McGill,
Medina
Stacey Ann McGinnis, Hilliard
Cum Laude
Katelyn Marie McGookey,
Sandusky
Magna Cum Laude
Michael Wayne McKinney, Jr.,
Pickerington
Cum Laude
Amanda Sue McLaughlin,
Blue Rock
Sarah Rochelle McNeill,
Columbus
Chelsea McQueary, Oregon
Hailey Lauren McWherter,
Columbus
Summa Cum Laude
Mary E. Meek, Galloway
Cum Laude
Emily Janessa Meents, Jenera
Summa Cum Laude
Brittney Paige Meinsen, Grove
City
Gillian Josette Menke,
Cincinnati
Cum Laude
Shawn Michael Merkle,
Beavercreek
Marcus Anthony Merriman, St.
Marys
Magna Cum Laude
Erica Ann Metzger, Fort
Jennings
Alyson Taylor Miazga, South
Euclid
Cum Laude
Breanna Renea Miller, Newark
Celina Jane Miller, Kettering
Eric Stephen Miller, Auburn,
NY
Cum Laude
Jenna Rae Miller, Farmdale
Megan Lynn Miller, Cincinnati
Cum Laude
Christina Jean Misch,
Marshallville
Magna Cum Laude
Jessica Anne Mishos,
Hamilton
Casey John Moats, Lima
Anna Marie Moauro, Canton
Taryn Blake Moeller,
Cincinnati
Samantha Anne Moffett,
Columbus
Tyler Anthony Moody, Lima
Spenser Michael Mooney,
Dublin
Caitlin Miller Moore, Newark
Christina Maria Morales-
Dvorak, Cleveland
Cum Laude
Samantha Jo Morgan, Ironton
Amanda Marie Morris, Dublin
Joshua Paul Morrison,
Gahanna
Zachary Alexander Motter,
Clute, TX
Katelyn Megan Murnen,
Pickerington
Spencer Michael Murphy,
Lake Orion, MI
Cum Laude
Ryan Joseph Murtha,
Cuyahoga Falls
Briana Jeanette Napieracz,
Columbus
Elisabeth Ann Narum,
Pleasanton, CA
Cum Laude
Rebekah Elaine Neal,
Circleville
Cum Laude
Tyler Joseph Neal, Hilliard
Devan Noelle Nelson, Lima
Michael Philip Netti, Columbus
Summa Cum Laude
Amy E. Nichols, Delaware
Matthew Steven Nichols,
Columbus
Jamal Shervon Niles,
Brooklyn, NY
Nicholas Nini, Columbus
Ryan Adam Nollen, Lebanon
Cum Laude
Jenna Ann Norris, Akron
Cum Laude

Commencement Convocation, June 10, 2012

Kaitlyn Marie Nowacki,
Broadview Heights
Cum Laude

Austin Luther O'Connell,
Dublin

Andrea Lynn O'Connor,
Mason

Jenna Leigh Ondera, Jackson
Magna Cum Laude

Alyssa Remi-Jill Orlins, Dayton
Magna Cum Laude

Kaylan Marie Owens,
Hamilton

Radha Ramesh Patel,
Columbus

Kaleigh M. Patrick, North
Manchester, IN

Heather Marie Perry,
Columbus

Calle Elizabeth Petit,
Strongsville

Katie Elizabeth Petrolo,
Pittsburgh, PA

Kaycee Ann Petroski,
Reynoldsburg
Cum Laude

Jill Lorraine Pettibone, Orient
Cum Laude

Maneka L. Phalgoo, Columbus

Kristin Nicole Phillips,
Pataskala

David Francis Phinney, Huron

Kayla Lynne Picker, Lima
Magna Cum Laude

Angelica Tiffany Pickett,
Cleveland

Megan Leigh Pierce, Mingo
Junction

Lauren Marie Pietz, Copley

Travis Aaron Poe, Columbus

Matthew Issac Posner,
Columbus
Cum Laude

Vincent Michael Postero,
Cranberry Township, PA
Cum Laude

Emily Rose Potts, Worthington

Jordynn Ashleigh Pozzuto,
Cortland

Kelly Alyssa Pratt, Strongsville
Magna Cum Laude

Dana Catherine Presnell,
Maumee

Maria Jane Pultz, Delaware
Cum Laude

Sean David Quinlan, Dayton

Lindsay Allison Rader, Girard

Caylee Aline Rafalko,
Sewickley, PA

Lindsey Lynn Ralston,
Columbus

Loran Ardith Ramey, Lewis
Center

Megan Renee Ramsden,
Hilliard

Jill Marie Ramsey, Cincinnati
Magna Cum Laude

Rebecca Shalini
Ratnasingham, Lewis
Center
Summa Cum Laude

Marissa Ann Reardon, Lewis
Center

Hillary Hope Rechel, Dublin

Theodore Gene Rector,
Powell

Rachel Nicole Reddish,
Wadsworth
Magna Cum Laude

Megan Emily Reedy, Piqua
Cum Laude

Amanda Elizabeth Rees,
North Olmsted
Cum Laude

Colleen Sheehan Reinoehl,
Columbus
Cum Laude

Lindsay Mavko Repp,
Columbus
Magna Cum Laude

Amber Aimee Reynolds,
Cincinnati
Cum Laude

Jordan Elizabeth Reynolds,
Van Wert

Jenna M. Rezac, Strongsville
Magna Cum Laude

Kristina Jelena Richard,
Reynoldsburg

Robert David Richmond, Jr.,
Galloway

Gina Marie Rivera, Columbus

Tianna Simone Roberts, Lewis
Center

Morgan Kathleen Robertson,
Columbus

Jordan Isiah Robinson,
Lockbourne

Leann Lynne Robinson,
Brunswick

Safira Robinson, Pickerington

Erin Paige Rohrer, Hilliard

Ashley Ann Rosa, Willoughby

Amanda Jean Ross, Dresden
Cum Laude

Summerly Amber Rowlands,
Canton
Cum Laude

Sara Elizabeth Rye, Mason

Shannon B. Sadler,
Coshocton
Cum Laude

Amber Lynn Sager, North
Monmouth, ME

Denise Nicole Sagoes,
Delaware

Jennifer Aya Sakuma, Dublin

Luke Salcone, Dublin

Maximilian Frank Sall,
Trenton, MI

Mallory Marie Salvi,
Brecksville

Brittany Nichole Sanlo,
Hanoverton

Lauren E. Saunders, Gallipolis
Magna Cum Laude
*with Research Distinction in Human
Nutrition*

Kristin Andria Sawyer,
Middletown
*with Honors Research Distinction in
Fashion and Retail Studies*

Sarah Anne Sayles, Grove
City

Nicole Rachelle Schaefer,
Bolivar

Savannah Kiele Schenck,
Xenia

Madeline Helen Schiebel,
Columbus
Cum Laude

Courtney Marie Schmackers,
New Bremen

Lee Andrew Schmidt,
Uniontown

Bokil Erich Schrattecker,
Dublin

Michelle Renee Schroeder,
Ottawa
Cum Laude

Brian Samuel Schwarzkopf,
Columbus

Pooja Sedha, Columbus

Heather Elizabeth Seely,
Columbus

Lindsay Marie Seitz,
Springfield
Magna Cum Laude

Taylor A. Sgro, Parma

Pari June Shahroozi, Gahanna

Andrew Jeffrey Shifflett,
Willowick

Michelle Lee Shriver, Girard
Cum Laude

Lonnie Alan Silveus,
Columbus
Cum Laude

Olivia Marie Simon, Hilliard

Katie Jean Simonton, Dublin
Cum Laude

Shannarese Shardae Sims,
Euclid

Stephanie Lynn Sims, Newark
Magna Cum Laude

Lauren Elizabeth Slawinski,
Twinsburg Township

Alexa Michael Slomsky,
Westerville
Cum Laude

Kristina Barrera Small,
Columbus

Kristin Tamara Smetanko,
Grove City

Anntonia Patriam Smith,
Dayton

Kelsey Marie Smith,
Springboro

Evan M. Soto, Perrysburg

Chad Eugene Spencer, Lima

Michael James Spicuzza,
Columbus

Stephanie Anne Spoerl,
Hamilton
Magna Cum Laude

Commencement Convocation, June 10, 2012

Kelsey Ann Sradeja,
Columbus
Torey Danae Stachowicz,
Brecksville
Douglas A. Stahl, Lima
Cum Laude
Claire Elisabeth Staufenberg,
Dublin
Michael William Stauffer,
Twinsburg
Elizabeth Rose Stevens,
Portsmouth
Summa Cum Laude
Sarah Renee Stoltzner,
Arlington Heights, IL
Jeremy G. Studer, Dennison
Brittaney Emma Donna Sufka,
Euclid
Krysta Marie Suydam,
Wauseon
Heather M. Swaggerty,
Columbus
Caitlin Marie Sweeney,
Columbus
Cum Laude
Haley Marie Swenson,
Columbus
Ayana Patri Taylor, Houston,
TX
Julie C. Tedder, Columbus
Olivia Justine Texler, Dublin
Cum Laude
Grace Thompson, Columbus
Jewelisa Delores Thompson,
Shaker Heights
Kristina Mae Thorpe, Grove
City
Lori Catherine Timmerman,
New Bremen
Timothy John Tobin,
Columbus
Alison Nicole Todd, Mansfield
Nicole E. Toland, Holland
Cum Laude
Sarah E. Troyer, Elida
Brooke Ashley Tubbs,
Gahanna
Ryan Michael Tuck, Delaware
Bethany Ann Tuent, New
Weston
Stuart Stephen Turnbull,
Hicksville
Melanie Case Tuttle,
Beavercreek
Kaitlin Michelle Twarek, Solon
Magna Cum Laude
Tyler Philip Ulery, Springfield
Allison Lynn Urbanic, Medina
Cum Laude
Ashley Yong Urda, Ashburn,
VA
Erik Alexander Usselman,
Columbus
Alison M. Van Nort, Sandusky
Magna Cum Laude
Paige Marie Van Wormer,
Sayville, NY
Morgan Hays VanCuren,
Chagrin Falls
Brooke Elise Vermillion, Novi,
MI
Magna Cum Laude
Carly Wedel Vinborg, Mentor
Magna Cum Laude
Colleen Renee Walters,
Columbus
Anthony Robert Ward, New
Albany
Kara N. Warren, Columbus
Amber Washington, Lorain
Ashley Jill Waxman, Mayfield
Heights
Meagan Brooke Webb,
Hamilton
Cum Laude
Kristin Renee Weiser,
Columbus
Teresa Marie Wengert,
Johnstown
Michael Eric Werman, Dublin
Cum Laude
Kyle Richard White, Celina
Rachel Morgan Wickizer,
Powell
Magna Cum Laude
Bradley Dean Widdoes,
Reynoldsburg
Kyle Russell Wilhelm,
Mechanicsburg
Christopher Scott Wilkin,
Delphos
Jennifer Lyn Willoughby,
Columbus
Cum Laude
Abby Nicole Wilson, Dublin
Summa Cum Laude
Christopher Thomas Wilson,
Lyndhurst
Devon Alexandra Wilson,
Dublin
LaMica Ariana Wilson, Dayton
Cum Laude
Michael Alexander Wilson,
Dayton
Olivia Marie Wilson, Warren
Magna Cum Laude
Aaron Winkel, Columbus
Cum Laude
Emily Winn, Salem
Cum Laude
Molly Elizabeth Wood,
Westerville
Kimberly Dawn Woten,
Wapakoneta
Kacey Adam Wright, Warsaw
Leanna Omar Yacoub,
Westerville
Kyle Allen Yager, Massillon
Stefanie Anne Yanosko,
Lorain
Magna Cum Laude
Kyle Robert Yant, Dublin
Brandie Renee Yoakum,
Washington Court House
Molly Joanna Youmans,
Zanesville
Yan Yuan, Jinan, China
Magna Cum Laude
Mary Beth Zavodnik,
Strongsville
Cum Laude

Bachelor of Science in Hospitality Management

Katherine Cecilia Anderson,
Chicago, IL
Abby Claire Antonick,
Columbus
Sean Christopher Aplin,
Columbus
Timothy Edward Arko, Mentor
Seth William Armstrong,
Edgerton
Halie Elizabeth Bergman, Oak
Harbor
Matthew Douglas Berndsen,
Columbus
Micheal A. Brown, Columbus
Amber Michelle Caldwell,
Dublin
Sara Campbell, Leicester, MA
Megan Ashley Clayton,
Wellington
Andrea Paige Cullinan,
Delaware
Cum Laude
Stephanie Marie DeAnna,
Columbus
Daniel Michael DeFallo,
Steubenville
Miranda Bea Docs, Columbus
Kristin Doty, Marion
Marissa L. Doughty, Rayland
Khue An Duong, Ho Chi Minh
City, Viet Nam
Karen Anniken Ellingsen,
Oslo, Norway
Paige Alexandra Endicott,
Powell
Nicholas Adam Fell, Columbus
Rachel Ann Finley, Lebanon
Rohn Francis, Valdosta, GA
Rachel Elaine Frantz,
Columbus
Magna Cum Laude
Melanie Elizabeth Geiser,
Geneva, IL
Valerie Rae Goerig, Leetonia
Ristina Lenae Gooden,
Broadview Heights
Daniel Benjamin Hamm,
Columbus
Susan Kimberly Hauptstein,
Cincinnati
Clayton Hanford Hertenstein,
Powell
Nichole Denise Hickman,
Canal Winchester
Kathryn Amanda Hood,
Howard
Cum Laude
Laken Elizabeth Irwin,
Columbus

Commencement Convocation, June 10, 2012

William Allen Jatsek, Jr.,
Walton Hills
Cum Laude
Millicent Ann Johnson, Cable
Magna Cum Laude
Ashley Gabrielle Kastner,
Dublin
Alisa Jane Kerr, Dayton
Jessica Lynne Kline,
Sandusky
Megan N. Kobetsch, Mentor
Fuh Lee, Dayton
Christopher John Madias,
Lyndhurst
Katee Lynne Marth,
Westerville
Lauren E. McCarter, Aurora, IL
Kelsey Marie McClincy,
Galloway
Tabitha L. McGuire, Windham
Magna Cum Laude
Roberta Justina Miller,
Zelienople, PA
Summa Cum Laude
Elizabeth Lynn Monger,
Loveland
Cum Laude
Tara Marie Montenaro, Powell
Graceanna Marie Morgan,
Canton
Karah Leahanne Morgan,
Columbus
Brittany Lynn Mullett,
Cuyahoga Falls
Magna Cum Laude
Kim Hoa Thi Nguyen, Hilliard
Magna Cum Laude
Kelsey Meredith Nolan,
Suamico, WI
Lindsey Suzanne Ossim,
Mason
Daniel Pace, Columbus
Benjamin J. Parrish, Sylvania
Caitlin Kelly Pepper,
Columbus
Paul James Porter, Hudson
Kellie Michelle Rawson, Grove
City
Jillian Elizabeth Renda,
Austintown
Magna Cum Laude
Joseph S. Rissi, Grove City
Jacob Oliver Schaffner,
Columbus
Claudia Schiwy, Stralsund,
Germany
Magna Cum Laude
Meegan Patricia Skeans-
Koubeck, Wellington
Jacqueline Marie Snyder,
Hudson
Cum Laude
Elizabeth Stockton, Columbus
Kari Lynn Straub, Columbus
Ashley Rhea Talamine,
Stuebenville
Cum Laude
Daniel Joseph Vivacqua,
Canfield

Eric A. Warren, Elida
Kristopher Glenn Weissman,
Ruckersville, VA
Cum Laude
Alec M. Windle, Columbus

Bachelor of Science in Nutrition

Ian Scott Ackers, Columbus
Magna Cum Laude
with Honors Research Distinction in
Nutrition
Ayat Dhia Aldoori, Strongsville
Cum Laude
Abed Kamal Alshahal,
Columbus
Natalie Anne Arnason, Dublin
Cum Laude
with Honors Research Distinction in
Nutrition
Erica Lynn Baumker,
Delaware
Cum Laude
with Honors Research Distinction in
Nutrition
Hannah Marie Corcoran,
Piketon
Brittany Lynn Drews, Mount
Vernon
Cum Laude
Grace Elizabeth Dutton,
Beavercreek
Cum Laude
Chelsea Joy Fazekas,
Doylestown
Cum Laude
Monica Rose Finnigan,
Cincinnati
Kristen Nicole Free, Frankfort
Cum Laude
Meredith K. Greene, Sandusky
Michael Brian Holbrook,
Cincinnati
Cum Laude
Lucas Evan Keller-Biehl,
Dayton
Sara Nicole Kenny, New
Carlisle
Erin Alyssa Kratzer, Cincinnati
Cum Laude
Andrew Jordan Kruger,
Cincinnati
with Honors Research Distinction in
Nutrition
James Arthur Liggett, Chardon
Joseph Michael Meyers,
Doylestown
Michael Jerome Schopis,
Columbus
Magna Cum Laude
Alexandra Michelle Schueler,
Hilliard
Summa Cum Laude
with Honors Research Distinction in
Nutrition

Patrick Allen Talbott,
Columbus
Magna Cum Laude
with Honors Research Distinction in
Nutrition
Jaime Marie Tomko, Munroe
Falls
Summa Cum Laude

Bachelor of Science in Education

Kaitlyn Elizabeth Abernethy,
Columbus
Ashton Alexandra Adams,
Bucyrus
Esther Royal Adams, Hudson
Magna Cum Laude
Jennifer Leigh Altemus,
Crestline
Cum Laude
McKenzie Sarah Amstutz,
Perrysville
Paul Josiah Anderson, Carey
Anthony Armand Anelli,
Sagamore Hills
Robert Lee Arthurs, Greenfield
Kristen Leigh Asman,
Columbus
Cum Laude
Leslie Marie Bailey, Marysville
Jacob Owen Ballard,
Springboro
Lisa Anne Bantz, Jeromesville
Brittany Leigh Bapst, Logan
Jessica Lauren Barrel,
Pickerington
Kathryn Mary Baumgardner,
Washington, DC
Cum Laude
Stephen Todd Beard,
Columbus
Robin Lynn Bennett, Powell
Kate Samantha Bernstein,
Seminole, FL
Cum Laude
Jenan Marie Berrios,
Reynoldsburg
Ashley Nicole Bevard, St.
Louisville
Michael Allen Bigelow, Saint
Clairsville
Summa Cum Laude
Ariane Renee Billing, Sidney
Summa Cum Laude
Devin Russell Binegar,
Newport
Kathleen Charlotte Boehmer,
Heath
Joseph Ryan Boettcher,
Beavercreek
Erica N. Bolen, West Salem
Allyson Marie Bonadies,
Champaign, IL
Magna Cum Laude
Jacqueline Rose Bornhorst,
Anna
Cum Laude

Commencement Convocation, June 10, 2012

Alexandria Fay Brewer, Mount
Gilead
Chris J. Britt, Paulding
Kaylen Cathleen Brown,
Marion
Norianna Lynzetta Brown,
Columbus
Shelly D. Brown, Lexington
Andrew J. Burkhart,
Pickerington
Linda Kay Burrage, Mansfield
Kelsey I Burris, New Albany
Todd William Castner, West
Chester
Courtney Susie Chae,
Columbus
Megan Marie Cira,
Rushsylvania
Laura Beth Colebaugh, Troy
Magna Cum Laude
Ariel Bryce Collins, Shelby
Magna Cum Laude
Justin R. Comer, Findlay
Brenna Therese Congeni,
Akron
Summa Cum Laude
Sarah Marie Conn, Ottawa
Magna Cum Laude
Tyler Scott Cook, Mansfield
Tyler Douglas Counts, North
Olmsted
Michael Anthony Cozzi,
Bristolville
Lindsey Allison Cripe,
Marysville
Shane J. Crosier, Barnesville
Alena R. Crouse, Ada
Aaron Michael Cullen,
Lexington
Summa Cum Laude
Angela Jean Cumbow, Galena
Summa Cum Laude
Sara Ruby Cunningham,
Cleveland
Justin M. Danec, Canal
Winchester
Mary Rose Dannemiller,
Shelby
Summa Cum Laude
Bo David Delande, Hilliard
Jordan Lorenzo Denson,
Columbus
Ann Marie Dewitt, Columbus
Cum Laude
Christopher Ryan Diglia, Elida
Kevin Lien Do, North Olmsted
Cum Laude
Jonathan H. Dowdy II, Powell
Nate Charles Dresbach,
Circleville
Magna Cum Laude
Nathan James Dugan, Warren
Azial Monique Dunklin,
Cincinnati
Katherine Marie Durkin,
Shelby
Angela Ann Edwards, Newark
Cum Laude

Brittany Hannah Ehrhardt,
Sandusky
Brandon Allen Eichholz,
Roselle, IL
Julie Anna Elsass, Shelby
Cum Laude
John Paul Engberg, Elida
Cum Laude
Alyson Jo Englehart,
Cincinnati
Rachel Christina Feador,
Strongsville
Mariah Rae Ferguson, Shelby
Angela Jane Fetter, Delaware
Magna Cum Laude
Kristin Nicole Ford, St.
Clairsville
Tanya Lynn Foulk, Prospect
Summa Cum Laude
Traci Anne Fravel, Lewis
Center
John M. B. Freed, Lima
Colleen Catherine Gaffney,
Goshen
Kyleigh Suzanne Gahr, Willard
Summa Cum Laude
Paige Essex Gallaher,
Perrysburg
Cum Laude
Benjamin Cody Garrett, Shiloh
Magna Cum Laude
Austin Izus Gearheart, Willard
Rebecca Michelle Getz,
Lexington
Alexa Marie Giorgi, Painesville
Desiray J. Goedde, Elida
Cum Laude
Gary Wayne Golay, West
Mansfield
Jessica Rose Good, Elida
Cum Laude
Adam Paul Grof, Oak Harbor
Leslie Marie Hackney,
Cuyahoga Falls
Jacqueline Suzanne Hague,
Columbus
Magna Cum Laude
Travis Tyler Hague, Canal
Winchester
Frank Andrew Haller, Eastlake
Magna Cum Laude
Trace M. Hanson, Goshen, IN
Elliott Neumann Hardy, Plano,
TX
Benjamin James Heller,
Cincinnati
Phoebe Marie Herbst,
Gahanna
Cum Laude
Justin Kent Hershberger,
Bellville
Cum Laude
Stephanie Rae Hibbert,
Beavercreek
Cum Laude
Danielle Nicole Hildebrand,
Mansfield
Magna Cum Laude

Corbin Michael Holliday,
Blacklick
Cum Laude
Andrew Joseph Hoying, Celina
Adam David Huffman,
Barberton
Dan Louis Huffman, Delaware
Alyssa L. Hurt, Hilliard
Magna Cum Laude
Erica D. Imm, Ottawa
Elizabeth Marie Iszory,
Cridersville
Magna Cum Laude
Benjamin Stephen Jackson,
Batavia
Erica Michelle Jardine,
Frederick, MD
Cum Laude
Andrew Michael Jesdale,
Lincoln, VT
Robert Eugene Jessee,
Springfield
Cum Laude
Jordan Johnson,
Reynoldsburg
Jeffrey William Jones, Marion
Kelly Michelle Kachele, Solon
Magna Cum Laude
Elizabeth Ann Kale, Marysville
Magna Cum Laude
Michael John Kendjorsky,
Rayland
Matthew Allen Kerns,
Gahanna
Nathaniel R. Kinkopf,
Richmond Heights
Magna Cum Laude
Lauren Taylor Kinley, Marion
Cum Laude
Kalla Marie Kipp, Lewis Center
Magna Cum Laude
Ashley Lynn Klay, Lima
Cum Laude
Eric Jordan Kleinstein,
Bellmore, NY
Christine Linda Knopp, Akron
Magna Cum Laude
*with Honors Research Distinction in
Exercise Science*
Hanah Blyss Kocher, Bucyrus
Nancy Bustos Kochheiser,
Mansfield
Jenna Christine Lachey,
Dayton
Cum Laude
Candi Jo Lawrence, Kenton
Minsoo Lee, Columbus
Rebecca Kathleen Lemons,
Hudson
Magna Cum Laude
Cory John Leslie, Huron
Kathryn Marie Lewis,
Westerville
Courtney Renee Loney,
Mansfield
Joshua Tyler Longood,
Mansfield
Connie Sue Loudermilk,
Newark
Cum Laude

Commencement Convocation, June 10, 2012

Sarah Elizabeth Lowe,
Centerville
Cum Laude

Ashley Marie Lydy, Willard
Alek James Maiberger, Troy
Magna Cum Laude

Tyler Curtis Maley, Galion
Brett A. Maniaci, Hilliard
Ashley Marie Mastenbrook,
Gahanna

Victoria L. Matejka, Burghill
Magna Cum Laude

Michael Lynn Mays, Lima
Nathan Ray McCarthy, Galion
Crista Nicole McCormac,
Columbus
Magna Cum Laude

Manon Rae McGovern, Rocky
River
Magna Cum Laude
*with Honors Research Distinction in
Exercise Science*

Traci Lynn McKinney,
Mansfield
Magna Cum Laude

Anthony R. Meeeks, Akron
John P. Michaels, Columbus
Adam Hale Mick, Thornville
Kaitlin Anne Milazzo, Dix Hills,
NY

Lauren E. Miller, Columbus
Natalie Fae Miller, Bidwell
Magna Cum Laude

Rachel Nadine Miller, Delphos
Heather A. Mitchell, Columbus
Caitlin Elizabeth Monroe,
University Heights

Emily Suzanne Mooney, Lima
Kelsey Rae Morgan,
Pataskala

Ashley Marie Morlock, Lima
Brett Mueller, Milford
Eric Charles Neal, Galion
Randi Kristine Nelson, Marion
Joseph Armand Nero, Valley
View

Eric Tyler Numbers, Bluffton
Lipscomb E. Obasohan,
Columbus

Alana Rachel Oif, Beachwood
Summa Cum Laude

Kristi Ann Orchard, Lima
Cum Laude

James Dean Parker,
Cridersville
Cum Laude

Brandon Montgomery Parr,
Shadyside

Jenna Lenee Patterson,
Lancaster

Tannah Laine Penny, Newark
Brian Scott Person, Xenia
Melissa Sue Petrovich,
Massillon

Julie Ann Pfeifer, Mansfield
Cum Laude

Michele Lynn Phelps,
Bellefontaine

Valerie Marie Pivarnik, Hilliard
Cum Laude

Alexander Eugene Place,
Centerville
Cum Laude

Paige Marie Poffenbaugh,
Galion
Summa Cum Laude

Anne Elizabeth Pottmeyer,
Zanesville

Iris Maureen PrevotEAU,
Kettering
Magna Cum Laude

Cody David Rader, McComb
Cum Laude

Allyson Nicole Ray, Granville
Cum Laude

Jordan Levi Reffitt, Harrod
Darien Scott Rhoton,
Pickerington
Cum Laude

Lindsay Lang Riggs,
Columbus
Cum Laude

Aaron Lee Riley, Newark
John Paul Rockwood,
Pickerington

Hilton John Rodriguez,
Centerville

Alexandria Nicole Roman,
Lewis Center
Cum Laude

Sarah Elizabeth Rowsey,
Dayton

Kelly Jo Ruppert, Saint Marys
Sarah Elizabeth Ruth,
Alexandria
Magna Cum Laude

Shawn Michael Sangrey,
Mount Joy, PA

Frank Richard Saraniti, Stow
Christina Rose Sauder,
Westerville
Summa Cum Laude

Phil Schaub, Columbus
Cum Laude

Teresa Ann Schellhause,
Milford
Magna Cum Laude

Nathan Wade Scherer,
Columbus

Katherine Jane Scherry,
Rocky River

Erica Lynn Schertz, Naperville,
IL
Magna Cum Laude

Courtney Angela Schroeder,
Lima

Leslie Lynn Schultz, Marion
Magna Cum Laude

Ryan Edward Schwepfinger,
Allentown, PA
Summa Cum Laude

Lisa Renee Scott, Columbus
Summa Cum Laude

Vanessa Katherine Scott,
Columbus
Magna Cum Laude

Daren Andy Shaeffer,
Columbus

Emily Lauren Shell,
Beavercreek

Nicole R. Shepherd,
Fredricktown

Lauren Brooke Shifley,
Mansfield

Tiffani Christine Shutt, Lima
Aaron Michael Silvestain,
West Chester

Chelsey M. Slusser,
Perrysville

Ethan Wayne Smalley, Carey
Deann Marie Smith,
Middletown

Erika Leigh Smith, Dublin
Katie Linn Smith, Bucyrus
Nicole Renee Smith, Ashland
Scott Thomas Sommer, Celina
Rachel Juanita Sommers,
Fredericktown
Magna Cum Laude

Savannah Brishan Spangler,
Baltimore

Alex Joseph Sparks,
Columbus

Suzanne M. Staley, Convoy
Magna Cum Laude

Brittany Ann Staugh, Sunbury
Nicole Lauren Staycheff,
Munroe Falls

Michael Kerr Stewart, Jr.,
Irvine, CA

Jessica Marie Stranges,
Westerville

Nicholas William Streicher,
Granville

Noah George Stuby, Fostoria
Magna Cum Laude

Daniel Robert Tarnowski,
Broadview Heights

Angela Nicole Thomas, Lima
Jarren Amos Thomas,
Circleville
Summa Cum Laude

Kayla Richelle Thomas,
Evans, GA
Magna Cum Laude

Natalie M. Thomas, Niles
Grant Daniel Thurmond,
Bexley

Kathryn Emily Tita, Sylvania
Cum Laude

Amy Marie Tittle, Lexington
Lauren Elizabeth Toprani,
Delaware
Cum Laude

Grace Marie Underwood,
Marysville

Joshua Daniel Vandenburg,
Columbus

Ashley Nicole Vellucci,
Mansfield

Alyssa R. Velotta,
Independence

Victoria Nicole Vinson,
Zanesfield

Dillon Russell Volk, Columbus
Kara N. Waldsmith, Akron
Cum Laude

Danyelle L. Warren, Mansfield

Commencement Convocation, June 10, 2012

Morgan Raeann Werry,
Chester
Magna Cum Laude
Megan Sue Whitt, Toledo
Magna Cum Laude
Matthew K. Wicker, Mansfield
Alicia Louise Williams, Bellville
Magna Cum Laude
Jason Todd Williams,
Columbus
Kathleen Anne Williams,
Brunswick
Cum Laude
Natalie Michelle Williams,
Shelby
Magna Cum Laude
Carolyn Page Willke,
Columbus
Magna Cum Laude
Tyler Gregory Wisse, Alger
Nathan Andrew Worsowicz,
Beavercreek
Magna Cum Laude
Cassandra Kae Wyant, New
Albany
Caitlin Gail Yaussy, Bucyrus
Kenneth S. Yeater, Shauck
Emily J. Yedica, Columbus
Devin J. Young, Torrington,
CT
Michelle A. Young, Blacklick
Ryan Thomas Zimmerman,
Galena

College of Engineering

Dean: David B. Williams

Bachelor of Science in Aeronautical and Astronautical Engineering

Christopher Ryan Atkins,
Sandusky
Michael Raymond Beach,
North Olmsted
Ethan James Brewer, Bay
Village
Magna Cum Laude
Rohan Vivek Chandavarkar,
Dubai, UAE
Magna Cum Laude
Jess Anthony Cleary,
Pickerington
David Matthew Coatoam,
Broadview Heights
Joseph Campbell Corll,
Pickerington
Andrew Michael Curran,
Omaha, NE
Ashneil Kumar Datt,
Springfield

Chad Thomas Dawson,
Bloomington
Deena Marie Dombrosky,
Northfield
Christopher Donald Druktenis,
Frederick, MD
Matthew Ryan Dupertuis,
Leesburg, VA
Jonathan Andrew Eckman,
Chesterland
Austin B. Elwonger,
Columbiana
Daniel Stephen Feke, Parma
Devon Michael Fillingame,
Akron
Benjamin A. Fischer, Vandalia
Cum Laude
Taylor John Foy, Rocky River
Adam Kevin Henricks, Elmore
Heather Ann Hochstrasser, St.
Clairsville
Kelsey R. Honious,
Beavercreek
Cum Laude
Allison Louise Horney, Reno,
NV
Magna Cum Laude
with Honors in Engineering
Dustin Lee Kaiser, Ashtabula
Emily Margaret Kollin,
Olmsted Falls
Cum Laude
Jonathan Lee Kratz, Grove
City
Summa Cum Laude
Stephen Edward Levine,
Beachwood
Owen Mitchell Lowrie,
Cleveland Heights
Adam David Malinowski,
Springboro
Nathan Clay Marsh, Massillon
Ricky Darrow Marshall,
Columbus
Tessa Jane McAnally,
Gibsonia, PA
Andrew Paul McClaskey, New
Albany
Andrew Scott Meyers,
Parkersburg, WV
Magna Cum Laude
Michael Edward Mikovich,
Hiram
Andrew Michael Minnehan,
Columbus
Matthew James Moore,
Beavercreek
Benjamin Ross Pereus,
Toledo
Brennan Gray Redmond,
Cincinnati
Matthew Vernon Roehl,
Fredericksburg, VA
Jonathan Thomas Ross,
Paulding
Summa Cum Laude
Kevin Alan Rossman,
Willowick
Cum Laude

Charles Glenn Ruoff II, Grove
City
Magna Cum Laude
Matthew Stephen Schaffer,
Willard
Todd M. Schink, Napoleon
Cum Laude
Jesse William Schlabach,
Dover
Cum Laude
Andrew Thomas Shewhart,
Bellbrook
James Christian Simmerer,
Canal Fulton
Christopher James Stewart,
Centreville, VA
Jonathan David Stuk, Mason
Magna Cum Laude
Adam Swanger, Shelby
James Joseph Tusick, Bay
Village
Brandon Michael Van
Avermaete, Hudson
Cum Laude
with Honors in Engineering
Alexander Lawrence Von Moll,
Cincinnati
Summa Cum Laude
Patrick Victor Wentz, Stow
Christine Anne White, Kent
Brice M. Willis, Marion
Cum Laude
with Research Distinction in
Aeronautical and Astronautical
Engineering

Bachelor of Science in Aviation

Victoria Lynn Haky, Parma
Brandon Rodger Harlow,
Millersport
Tyler Nathaniel Thomas,
Poland
Matthew Edward Zimmerman,
Westerville

Bachelor of Science in Biomedical Engineering

Christopher S. Ahn, Oxford
Summa Cum Laude
Nicholas John Andersen,
Katonah, NY
Emily Kay Breymaier,
Maumee
Cum Laude
with Honors in Engineering
Christopher Joseph Dooley,
West Chester
with Honors in Engineering
with Honors Research Distinction in
Biomedical Engineering
Andrew William Dunn,
Worthington
Christopher Andrew Fechner,
Cincinnati

Commencement Convocation, June 10, 2012

Shelby Nicole Fullen,
Westerville
Tyler Joseph Griffin, Powell
Dustin Lee Haidet, Alliance
Jessica Rachel Ly, Massillon
Joshua Login Mena, Gales
Ferry, CT
Juan D. Mendoza, El Paso, TX
Cum Laude
Emily Colin Moore, Urbana
Magna Cum Laude
John William O'Bryan,
Wyoming
Cum Laude
Alexandra Louise Randolph,
Cincinnati
Jill Anne Sanders, Toledo
*with Research Distinction in
Biomedical Engineering*
Sarah Anne Schloemer,
Cincinnati
Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Mechanical Engineering*
Naseeb George Shaheen,
Canton
Brittany Shannon Shrefler,
Willoughby Hills
Magna Cum Laude
with Honors in Engineering
Austen Breanne Thomas,
Dayton
Sravya Padmaja Vajapeyajula,
Centerville
Summa Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Materials Science and
Engineering*
Kristoffer Ryan Winks,
Columbus
Leanne Marhea Winslow,
Mount Vernon
Cum Laude

Bachelor of Science in Chemical Engineering

Laura Enid Acosta, Olmsted
Falls
Cum Laude
with Honors in Engineering
Andrew Joseph Amaya,
Worthington
Magna Cum Laude
Michael Stanley Antalis,
Delphos
Cum Laude
Whitney Beard, Shoreview,
MN
Sefanit Mequanent Berihun,
Worthington
William Lowell Bluem,
Worthington

Cameron Joseph
Bodenschatz, North Canton
Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Mechanical Engineering*
Robert Banker Comer,
Houston, TX
Anthony M. Constantino,
Parma
Peter Anton Dobler, Cincinnati
Cum Laude
with Honors in Engineering
Elliott Matthias Dolan,
Loveland
Michael Jason Dumas,
Midland, MI
Andrew Robert Dunagan,
Mentor
Magna Cum Laude
Shuwen Fan, Shanghai, China
Bradley Edward Fattlar,
Westlake
Dustin M. Fawcett, Ft. Meyers,
FL
Joshua Patrick Feeney,
Westerville
Ilse Priscila Fernandez,
Toledo
Robert Alexander Fidelibus,
Bexley
Magna Cum Laude
*with Honors Research Distinction in
Chemical Engineering*
Steven Douglas Fisher,
Springboro
Cheryl E. Grubbe, Columbus
Michael Thomas Hartman,
Brecksville
Michael Robert Heinrichs,
Centerville
Cum Laude
Erin Elizabeth Hiestand,
Fremont
Jacob Thomas Huggins,
Mason
Magna Cum Laude
Danielle Nicole Jensen,
Perrysburg
Cum Laude
Matthew Joseph Jones,
Columbus
Kevin John Kauffman,
Centerville
Summa Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Chemical Engineering*
Brian C. Kiel, Cleveland
Charlie Robert Kiley, Holly
Springs, NC
Adam Andrew Kowalski, Troy
with Honors in Engineering
Joseph Leo Linsenmeyer IV,
Tipp City
Summa Cum Laude
Joshua Allen Martin, Canton
Cum Laude
David Mitchell Mazala, Orange
Village
Cum Laude

Brenna Elizabeth McNamee,
Upper Arlington
Chase Jeret Miller, Toledo
Brad Morris, Toledo
Elhadji Falliou Ndiaye,
Columbus
Michael Raymond Nechay,
Garfield Heights
Cum Laude
with Honors in Engineering
Peter C. Nguyen, Cincinnati
Tri Quoc Nguyen, Kettering
Addison Dietrich Nilges,
Dublin
Kunal S. Parikh, Reynoldsburg
Magna Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Chemical Engineering*
Sean Michael Pattison,
Wooster
*with Research Distinction in
Chemical Engineering*
Abigail Elnora Prickett,
Kingston
Justin John Robert Reed,
Lewistown
Magna Cum Laude
Derek Alexander Reichel,
Sagamore Hills
Summa Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Chemical Engineering*
Kent Charles Reid, Columbus
Lisa Danielle Reisenauer,
West Chester
Nicholas Anthony Sakian,
Twinsburg
Christopher Michael
Schneider, Dublin
Scott Eassa Shaheen, Canton
Magna Cum Laude
with Honors in Engineering
Nahien Hasan Sharif,
Glastonbury, CT
Magna Cum Laude
Sweety Sharma, New Delhi,
India
Albert Heesang Shin, Dublin
Michael Glen Shivers, Findlay
Dylan M. Silbiger, Wyoming
Daniel William Simons,
Massillon
Hok Hei Tam, Dublin
Magna Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Chemical Engineering*
Anthony Michael Unger,
Strongsville
Summa Cum Laude
Matthew Joseph Ustaszewski,
Sunbury
Joseph Paul Vanderburgh,
Oakwood
Jay Wang, Westlake
Cody Lakin Ward, Gahanna
Daniel Mark Wisniewski,
Mentor

Commencement Convocation, June 10, 2012

Evan Lackner Wozniak,
Hudson

**Bachelor of Science in
Civil Engineering**

Bader Abdulaziz Alfulaij,
Kuwait
Daniel Justin Antone, Dublin
Cody Joseph Archer,
Columbus
Cassandra Whitney Bast,
Dover
Cody Wayne Beucler, Sardinia
Summa Cum Laude
Tyler Albert Bicknell,
Cridersville
Alex Bohanan, Gahanna
Philip Thomas Bruggeman,
Saint Marys
Joseph Donald Budgake,
Canton
David Bueno, New York City,
NY
Cum Laude
David Ronningen Burchnall,
West Chester
Summa Cum Laude
Michael Douglas Chandler,
Milford
Andrew Stephen Cook, Apex,
NC
David Anthony Cortnik, Mentor
Cum Laude
Roger James Davidson,
Maumee
Steven Deininger, Wallingford,
PA
Zachary Raymond
Deleonardis, Steubenville
Joe Michael Dragovich,
Canfield
Zachary John Evick, St.
Clairsville
Kevin Robert Fahy,
Worthington
Elizabeth Ann Fisher, Euclid
Bradley Robert Franczkowski,
Boardman
Cum Laude
Joel D. Fry, Huntsville
Alex Martin Furfaro, Hinckley
Andrew Stephen Gort, Mason
Samantha Nicole Harris, Avon
Lake
Adam Christopher Helbling,
Stow
Mark Herber, Antwerp
Christopher William Huber,
Ontario
Magna Cum Laude
Morgan Elizabeth Hunter,
Pickerington
Cum Laude
Edwin Louis Isabella, Medina
Molly Elizabeth Kalb,
Twinsburg

Troy Anthony Karski,
Columbus
*with Research Distinction in Civil
Engineering*
Jared Robert Kettlewell, New
Philadelphia
Thomas Michael Knott,
Magnolia
Robert Michael Koors,
Gahanna
Thomas Michael Lazar, South
Euclid
Matthew Ryan Leach,
Cincinnati
Andrian J. Lee, Columbus
with Honors in Engineering
David Ga-Yiu Lee, Dublin
Cum Laude
with Honors in Engineering
Quincy Edmund Lee, Portland,
OR
Yun Ho Lee, Columbus
Jonathon David Leonard,
Lewis Center
Joshua Ronald LeVan,
Manama, Bahrain
Wesley Charles Lockwood,
Springfield
David J. Long, Jefferson
Brooke Elizabeth Mathews,
Perrysburg
Thomas J. Mayer, Bay Village
Tyler Earl McNeely, Kingman
Clark Oliver Michael, Arcanum
Cum Laude
Christopher Patrick Miller,
Corpus Christi, TX
Magna Cum Laude
Andrea Kathleen Mobley, New
Concord
Magna Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Environmental Engineering*
Rebecca Marie Moser, Milford
Cum Laude
Patrick Richard Munn,
Kettering
Zenon Mural, Parma
Matthew John Myers, Van
Wert
Mark A. Nemergut,
Youngstown
Kristin Alexandra Ober,
Hamilton, VA
Richard Ross Olesky,
Youngstown
Jeffrey Lee Paulus, Lancaster
Brett R. Peterson, Upper
Arlington
Cum Laude
Stephen Chase Preston, Niles
Miles P. Provance, Cuyahoga
Falls
Michael S. Rebellino, Canton
Cum Laude
Aaron James Roberts, Heath
Robert Ronald Rusnak,
Canton

Jonathan Andrew Ryan,
Columbus
Laura Christine Sanders,
Brecksville
Summa Cum Laude
Christopher John Sandusky,
Springfield
Jory Michael Schmidt,
Gahanna
Steven Mark Schmidt,
Cincinnati
Michael Lewis Seeger, Sidney
Nicole Lee Sell, Mantua
Cum Laude
Kathryn Marie Sharpnack,
Jeromesville
Magna Cum Laude
Taylor Steven Shidaker,
Dublin
Matthew Eric Shilling,
Boardman
Magna Cum Laude
with Honors in Engineering
Molly Mishele Shlaes, Shaker
Heights
Alexander David Sichko,
Grandview Heights
Cum Laude
Alison Leigh Speller, Houston,
TX
Daniel Joseph Stammen, New
Weston
Robert Benjamin Strick,
Fairview Park
Matthew Ryan Swartz,
Cincinnati
Michael Robert Taricska, Bay
Village
Christina Michelle Thyen,
Cincinnati
Cum Laude
Clay Michael Tietjen, San
Antonio, TX
Carter Aloysius Walchli,
Springboro
Kristen Michelle Wells,
Medford, OR
Magna Cum Laude
with Honors in Engineering
Dustin Wayne West, Newark
*with Honors Research Distinction in
Civil Engineering*
Cory Deakin Wolfe, Sunbury
Cum Laude

**Bachelor of Science in
Computer Science and
Engineering**

Anuj D. Agrawal, Columbus
Abdulwahab Abdullah
Alkharashi,
Riyadh, Saudi Arabia
James Harrison Austrow,
Cincinnati
with Honors in Engineering
Travis Brandon Bagley,
Medina

Commencement Convocation, June 10, 2012

Andrew Balderas, El Paso, TX
Magna Cum Laude
Spencer Paul Balogh,
Dresden
Ritu Biala, Chandigarh, India
Zoë Blevins, Deerfield, IL
Cum Laude
Brian Joseph Block, North
Lawrence
Cum Laude
Derek Adam Boytim, Powell
Rachel A. Brickley, Bexley
Ronak Akshay Buch, West
Chester
Summa Cum Laude
with Honors in Engineering
Alexander Michael Bunch,
Cincinnati
Magna Cum Laude
with Honors in Engineering
Daniel Frederick Burnett,
Magnolia
Erkan Cetinkaya, Elazig,
Turkey
Brian James Claus, Lewis
Center
Logan Jay Coulson, Amelia
Dillon Matthew Courts, West
Chester
Magna Cum Laude
Christopher Lee Crawford,
Dayton
Kevin S. Daines, Patriot
James Wilbert Devine,
Worthington
Cum Laude
Charles W. Dickens,
Columbus
Jonathan Keith Diekema,
West Chester
Michael David Diekema, West
Chester
Magna Cum Laude
Andrew R. Edwards,
Rochester, NY
Benjamin Franklin Elliott,
Madison
Craig Andrew Farler, Hamilton
Daniel P. Fischer, Gahanna
Jerod Daniel Fritz, Cincinnati
Stephen M. Glancy, Medina
Magna Cum Laude
Eric Robert Gottschalk,
Cleveland
Michael James Hall, Grove
City
Maxwell Thomas Hallum,
Mason
Cum Laude
Stephen Lawrence Halter,
North Canton
Sean David Hanrahan, Mentor
Magna Cum Laude
Stephen Edward Hanson,
Mankato, MN
Cum Laude
Christopher Carl Hofer, Clifton
Park, NY
Sandra E. Horwitz, The Dalles,
OR

Jessica Lauren Hummer,
Cincinnati
Xiaolong Jia, Baoding, China
Amanda Bernyce Kauppila,
Beavercreek
Rakaan B. Kayali,
Kafartakhareem, Syria
Cum Laude
James Cody Kendle,
Columbus
Marc Kzhaya Khoury,
Strongsville
Summa Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Computer Science and
Engineering
Abraham Kim, Worthington
Ethan Perry Klein, Powell
David E. Kronk, Minford
Michael Robert Kusold,
Willoughby Hills
Jason Holun Lee, Pickerington
Chao Lin, Fuzhou, China
Cum Laude
Thomas Loh, Malaysia
Nasser Gabriel Lopez,
Valencia, Venezuela
Andrea Lynn Machemehl,
Westerville
Cum Laude
Christopher Dean Mayer,
North Canton
Summa Cum Laude
Robert Matthew McCann, Jr.,
Springboro
Jason Matthew Monroe,
Washington Court House
Sean Allen Moreno, Delaware
Mark William Murphy, Stow
Nathan Christopher Newman,
Coshocton
Natalie Rose O'Connell,
Louisville, KY
Magna Cum Laude
with Honors in Engineering
Mathew Bradley Olinger,
Kettering
Magna Cum Laude
Simone Tyler Marie Perry,
Cincinnati
Zachary Alexander Quinn,
Indian Trail, NC
Dorian Naim Rahamim,
Cleveland
Magna Cum Laude
with Honors in Engineering
James Robert Rockwood,
Pickerington
Daniel Mark Saunders,
Centerville
Magna Cum Laude
Robert Joseph Moliqie
Schmidt, Cincinnati
Cum Laude
Michael John Schoenberg,
Upper Arlington
Magna Cum Laude
with Honors in Engineering

Mohammed F. Shareef,
Columbus
Akash Sharma, Dehradun,
India
Eric Ross Shryock, Cincinnati
Summa Cum Laude
with Honors in Engineering
Grant P. Siefker, Ottawa
David Paul Skidmore, Jackson
Township
Marko Skugor, Solon
Malory Elyse Spicer, Bellbrook
Cum Laude
Alex N. Street, Westlake
Matthew Jordan Stvartak,
Toledo
Timothy Dean Suffel, Defiance
Cum Laude
Brian Alan Swinehart, Kirtland
Preston A. Tamkin, Pataskala
Steven Richard Tatz,
Worthington
Magna Cum Laude
with Honors in Engineering
Andrew Thomas Thayer, Avon
Lake
Magna Cum Laude
Mark Andrew Uleck, Medina
Jeffrey Daniel Walsh,
Columbus
Cum Laude
Jonathan Andrew Wilber,
Pickerington
Magna Cum Laude
Jeffrey Smith Wolfe,
Charleston, SC
Naaila Rifat Zaman, Columbus
Jie Zhang, Xuchang, China
Magna Cum Laude
Adam Jeffrey Zink, Gahanna
Magna Cum Laude

**Bachelor of Science in
Electrical and Computer
Engineering**

Sultan Abdo Al Ameri, Abu
Dhabi, UAE
Magna Cum Laude
Waeel Louay Al-Shalal,
Basrah, Iraq
Thomas Stanton Anker,
Cambridge
Stanley Adam Antolak, St.
Clairsville
Jeremy David Appelt, Canal
Winchester
Christopher Brandon Bartsch,
Pickerington
Magna Cum Laude
with Honors in Engineering
Jinnia Carole Baum, Nashport
Ishita Bazaz, New Delhi, India
Ross M. Bertsch, Cincinnati
Victoria Grace Bill, Columbus
Cum Laude
Sean Michael Bletzacker,
Columbus

Commencement Convocation, June 10, 2012

- Chett Urban Borchers, Russia
Larissa M. Borcz, Akron
Khaled Bounekta, Algeria
Gwynne Meredith Briggs,
Grovetown, GA
Summa Cum Laude
Joseph David Burch, Canfield
Jessica Lynn Burk, Richmond
Heights
Magna Cum Laude
with Honors in Engineering
Benjamin William Buschmann,
Maumee
Kevin M. Butz, Loveland
Cum Laude
Robert M. Carson,
Worthington
Summa Cum Laude
Gilburt Lee Chiang, Atlanta,
GA
Bryan Paul Cianchetti, Buffalo,
NY
Corey Brian Cottrell,
Zanesville
Wyatt Stewart Crosby,
Cincinnati
Magna Cum Laude
Tiffany Nichole Davis, Atlanta,
GA
Nathan Marc Debard, Dayton
Aaron Joseph DeLoye, Russia
Thierno Ismaila Diallo, Labe,
New Guinea
William Ray Dodd, Jr., Green
Daniel John Doster, Sandusky
Douglas Allan Ellis, Fairfield
Michael Anthony Farinacci,
Powell
Jason Douglas Feth, East
Liverpool
Cum Laude
Nicholas Franklin Fox,
Kettering
Magna Cum Laude
with Honors in Engineering
Ryan Scott Galloway, Avon
Lake
Brian C. Glazer, Seven Hills
Eric Nathan Goetsch, Liberty
Township
Cum Laude
Brian David Grady, Westlake
Summa Cum Laude
Alana R. Gray, St. Louis, MO
Jose Amaury Gutierrez del
Arroyo, Beavercreek
Magna Cum Laude
with Honors in Engineering
Franklin Paul Hanner, Dover
Jason Bradley Hansen, Powell
Lindsay Robert Henton,
Twinsburg
Christopher Scott Hilling,
Westerville
Justin Thomas Holderle,
Grove City
Katie N. House, Hilliard
Sicong Hua, Beijing, China
Cum Laude
Jason Alan Inbody, Findlay
Edward Lee Jennings,
Bellefontaine
Adit Joshi, New Delhi, India
Magna Cum Laude
Ryan Mark Julian, Green
Cum Laude
Stephen Joseph Kahmann,
Springboro
Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Electrical and Computer
Engineering
Scott Christian Kipfer, Payne
Steven Louis Kiss-Benke,
Parma
Austin Bengoechea Krohn,
Centerville
Matthew Alan Kromer, West
Chester
Summa Cum Laude
Dominic Edward Labanowski,
Upper Arlington
Summa Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Electrical and Computer
Engineering
Benjamin Bradley Leece,
Warren
David R. Leonard, Geneva
Jordan Levi Lewis, Barnesville
Cum Laude
Ye Liu, Dalian, China
Magna Cum Laude
Christina M. Lucy, Greenville
Jonathan Maichrye,
Strongsville
Magna Cum Laude
Rany Awny Malik, Cairo,
Egypt
Cum Laude
David J. McClellan,
Englewood
Dustin Ryan McElhaney,
Coshocton
Cum Laude
Xuetao Meng, Taiyuan, China
Cum Laude
Jonathan Paul Miller, Hilliard
Cum Laude
Matthew James Miller, Dublin
Michael Frederick Miller,
Cincinnati
Summa Cum Laude
David J. Minshall, Amelia
Hasan Mujahid, Pittsburgh, PA
Ian Louis Neack, Cincinnati
Nicholas Novello, Valley
Stream, NY
Peng Ouyang, Changsha,
China
Cum Laude
Akshay Deepak Paropkari,
Navi Mumbai, India
Michael John Pelechaty,
sylvania
Michael David Relko, Dublin
Phillip Andrew Rhinehart,
Louisville, KY
Cum Laude
Randall Scott Robinson, Milan
Jason Vincent Roxas,
Cincinnati
Katherine Anne Scherer,
Elyria
Cum Laude
Tina Marie Setter, Strongsville
Summa Cum Laude
Andrew Daniel Steiger, Solon
Jennifer Marie Stoup, Carlisle,
PA
Steven M. Stumpf, Brunswick
Cum Laude
Zachary Thomas Summerford,
West Jefferson
Jason Howard Thomas,
Nashport
Jonathan Andrew Tomko,
Wadsworth
Ji Tu, Hong Kong, China
Cum Laude
Roman Vilkin, Solon
Michael Joseph Walter,
Dayton
Zachary John Wilken,
Cincinnati
Michael Scott Wilson,
Cuyahoga Falls
Ryan Andrew Witte, Maumee
Aditya Yadavalli, Hyderabad,
India
Cum Laude
Matthew Alexander Yard,
Frederick, MD
Benjamin Michael Zader,
Worthington
Thomas John Zajdel, Blue Ash
Summa Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Electrical and Computer
Engineering
Jialiang Zhang, Dalian, China
Summa Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Electrical and Computer
Engineering
Yu Zhang, Yixing, China
Summa Cum Laude
Stephen Joseph Zimmermann,
Niceville, FL
Robert Daniel Zupke, Akron
Summa Cum Laude

Bachelor of Science in Engineering Physics

- Patrick Xavier Belancourt,
Newark
Cum Laude
with Research Distinction in
Engineering Physics
Michael Edward Bettencourt,
Powell
Cum Laude
with Honors in Engineering

Commencement Convocation, June 10, 2012

Christopher Keegan Bulger, Hudson
Cum Laude
Michael John Eades, Marion
Magna Cum Laude
with Honors Research Distinction in Engineering Physics
Mitchell William T. Errett, Urbana
Danielle Kristin Kelly, Park City, UT
Cum Laude
with Honors Research Distinction in Engineering Physics
Isaac Khalaf, Lima
Cum Laude
Sean Andrew McGhee, Johnstown, PA
Summa Cum Laude
Neil John Naples, Mexico, ME
Cum Laude
Jesse Michael Parsons, Pickerington
Summa Cum Laude
with Honors in Engineering
Jessie Thomas Roeder, Marion
Magna Cum Laude
with Honors in Engineering
Frank R. Stamm, Stevensville, MD
Daniel Stephen Wright, Escondido, CA
Summa Cum Laude

Bachelor of Science in Environmental Engineering

Lauren Michelle Czaplicki, Rossford
Cum Laude
with Honors Research Distinction in Environmental Engineering
Emily Lynn Marron, Oxford
Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in Environmental Engineering
Gregory Curtis Scannell, Toledo
with Research Distinction in Environmental Engineering
Connor Matthew Smith, Cincinnati

Bachelor of Science in Food, Agricultural, and Biological Engineering

Ali Bassim Ali, Worthington
Deborah Jean Bleasdale, Mason
Andrew James Bond, New Vienna
Robert Henry Boucherle, Avon Lake

Anupriya Chetal, New Delhi, India
Amanda M. Craig, Sodus, NY
Suzanne Marie Daily, Westerville
James A. Gallaher, Toledo
Cum Laude
Rodney Kurtis Harp, Sunbury
Stephen Edward Kopicky, Centerville
Shannon Marie Lonneman, Dayton
Marybeth Decker Mayo, Dublin
Ratanachat Racharakas, Copley
Magna Cum Laude
with Honors in Engineering
Alex Mackenzie Reineck, Fremont
Emily Jo Rockwell, Barnesville
Cum Laude
Conner William Smith, Dublin
Abigail Elizabeth Tamkin, Cincinnati
Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in Food, Agricultural, and Biological Engineering
Christopher Kisou Tom, Cincinnati
Cum Laude
Donald Thomas Weaver, Groveport
Cum Laude
Mason W. Young, Pickerington

Bachelor of Science in Geomatics Engineering

Anthonia Ifeoma Ashiofu, Delta Asaba, Nigeria
Justin Luvene Crawford, Columbus
Magna Cum Laude
with Honors Research Distinction in Geomatics Engineering
Timothy Peter Stadt, Augusta, MI

Bachelor of Science in Industrial and Systems Engineering

Mohamed Ibrahim Adan, Columbus
Kimiabi James Akah, Upper Arlington
Magna Cum Laude
Arpit Akkinepalli, Wyoming
Sierra Chantal Monet Alford, Cleveland Heights
Christopher Ryan Balzer, Hilliard
Cum Laude

Carl Biagio Barbitta, Cleveland
Caitlin Danielle Barnes, Springboro
Magna Cum Laude
Jeffrey John Bean, Mason
Cum Laude
Brittani Rae Brown, Murrysville, PA
Joseph Litkovitz Brownfield, Cincinnati
Mark Andrew Carnevale, Mason
Emily Ruth Case, Westerville
Benjamin M. Collins, Magnolia
Darren Richard Darby, Columbus
Steven Michael Denman, Toledo
Summa Cum Laude
Tigist Gizaw Desta, Columbus
Carissa Amalia Discepolo, Shirley, NY
Anthony E. Dupre II, Akron
Alix Naman Elamin, Avon Lake
Blake Cameron Engholm, Centerville
Katherine Cudak Fisher, Whitehall
Magna Cum Laude
with Honors in Engineering
Jessica Lauren Glanzman, Pickerington
Magna Cum Laude
with Honors in Engineering
Dustin W. Good, Waynesville
Cum Laude
Robert Frank Grebenc, Strongsville
Cory M. Green, Olmsted Falls
Colleen Marie Greer, Westerville
Suhariati Prawira Harsono, Jakarta, Indonesia
Andrew Hugh Haviland, Worthington
Sean Patrick Huey, Dayton
Adam Drew Kelly, Cortland
Michael Patrick Kennedy, Columbus
Jennifer Kay Kinneberg, Vincent
Cum Laude
Todd Michael Klembus, Friendswood, TX
Sarah Berens Koop, Centerville
Summa Cum Laude
with Honors in Engineering
Paige Laughlin, Westerville
Christina Nicole Lee, Holly Springs, NC
Magna Cum Laude
Lee Alexander Lucas, Pataskala
Lamar Lionel Mason, Anaheim, CA
Matthew Michael Morelock, Tucson, AZ

Commencement Convocation, June 10, 2012

Luiz Julian Neves, Houston, TX
Alexander Michael Newkold, Beavercreek
Joseph Stephen Oravec, Jr., Fairview Park
Jason Tyler Piller, Toledo
with Honors in Engineering
Ashley Nicole Purdy, Wapakoneta
Thomas Andrew Rist, Mentor
Magna Cum Laude
Andrew Joseph Rizkallah, Cincinnati
Magna Cum Laude
Kurt Thomas Rokicki, Temperance, MI
Frank Nicholas Rosile, Hubbard
Jenna Marie Schuld, Westlake
Elizabeth A. Schweizer, Dayton
Deshon Scott-Hopwood, Columbia, MD
Amira Senouci-Bereksi, Perrysburg
Brian William Taylor, Cincinnati
David Martin Turner, Olmsted Falls
Erica Louise Unkle, Erie, PA
Gregory D. Van Amerongen, Cincinnati
Ryan Stephen Volpe, Royersford, PA
Cum Laude
Jonathan Edward Von Deylen, Cincinnati
Magna Cum Laude
Jesse Brandon Walters, Columbus
Kalani Alexandra Weerasuriya, Strongsville
Nicholas Todd Williams, Monroe
Nicholas John Zychowicz, Sylvania

Bachelor of Science in Materials Science and Engineering

Steve P. Allen, Warrensville Heights
Bryan Michael Basenback, Galloway
Andrew Jordan Britton, Ashland
Paul Nathan Browning, Columbus
Travis Alexander Busbee, Beavercreek
Magna Cum Laude
James Andrew Bush, Columbus
Mark Disbrow, Dublin
Elisa Ann Duesing, Kent

Allison Jean Franchek, St. Johnsbury, VT
Justin Randall Gallagher, St. Clairsville
Matthew A. Gerbich, Columbus
Taylor Ross Hopkins, Westerville
Kelvin Michael Hux, Springboro
Craig William Leslie, Madeira
Sean Michael McCutcheon, Columbus
Cum Laude
with Honors in Engineering
Nicholas Raymond McMurray, Euclid
Cum Laude
with Honors in Engineering
Michael Mackenzie Ramsdell, Columbus
Kevin William Rebellino, Canal Fulton
Elizabeth Ann Rust, Oak Harbor
Jared Spencer, Newark
Samuel P. Stein, Lima
Kelsey Lynn Torboli, Westlake
Yitian Wang, Guangzhou, China
William Eugene Weimer, Pickerington
Timothy D. Weirich, Massillon
Min Zhang, Wuhan, China
Summa Cum Laude

Bachelor of Science in Mechanical Engineering

Jacob Andrew Abel, Bakersfield, CA
Magna Cum Laude
Benjamin Tyler Adams, Newark
Michael James Adams, North Canton
with Research Distinction in Mechanical Engineering
Tyler James Albright, Commercial Point
Edward Mark Anderson, Canton
Kinza Nayab Azmat, Gahanna
Joshua E. Barhorst, Fort Loramie
Padampat Chander Bhatia, Udaipur, India
Magna Cum Laude
David William Billman, Centerville
James Walter Brenneman, Canton
Summa Cum Laude
Michael John Budinger, Rocky River
Adam Michael Bush, Hudson
Christopher Paul Cannizzaro, Dublin

Stephen George Caudill, Cincinnati
Cum Laude
Jared Frank Cernosky, Solon
Summa Cum Laude
Douglas Michael Cherry, Loveland
Magna Cum Laude
with Honors in Engineering
Ethan Tyler Conley, Newcomerstown
Rolando Contreras, Columbus
David William Cooke, Circleville
with Research Distinction in Mechanical Engineering
Kevin Patrick Cooler, Worthington
Magna Cum Laude
Andrew Michael Crowley, Cincinnati
Summa Cum Laude
Kyle Joseph Decoster, Westlake
Michael David Defelice, Medina
Cum Laude
Douglas John Depaoli, Cincinnati
Benjamin Charles Diab, Findlay
Magna Cum Laude
Brian Bi Ding, Broadview Heights
Cum Laude
with Honors in Engineering
Garrett Michael Dornbrook, Medina
Christopher Michael Dressman, Cincinnati
Michael James Fisher, Kettering
Cameron Anthony Forbes, Alpharetta, GA
Christopher Raleigh Freeman, Cincinnati
Nicholas Ryan Frydryk, Centerville
Kyle Matthew Frye, Hilliard
Kenneth Franklin Furbee, Shadyside
James Anthony Gallick, Blacklick
Eric Michael Gallo, Blackstone, MA
Cum Laude
Kelsey Lynne Gambrel, Lakewood, NY
Ellen Elizabeth Gentry, Worthington
Cum Laude
with Honors in Engineering
Megan Antonia Goodwin, Charlotte, NC
David Clark Groene, Cincinnati
Cum Laude
Emily Joy Gyde, Gahanna

Commencement Convocation, June 10, 2012

Alexander Jack Habib,
Kettering
Magna Cum Laude

Brian James Hawkins,
Youngstown

Neil Lawrence Hendricks,
Wellington

Casey Martin Hill, Westerville

Michael Remington Hite,
Cincinnati
Magna Cum Laude
with Honors in Engineering

Ye Hong, Guangzhou, China

Timothy Andrew Horn,
Columbus

Nathan Shepherd Horvath,
Youngstown

Barbara Ann Hubler, Dublin

Derek Allan Huff, Copley

Timothy James Hume, Copley

Daniel Todd Huna, Warren

Wah Gwain Jeung, Medina

Daniel Lee Johnson, Kingston
Magna Cum Laude

Joshua Tyler Jones,
Columbus
Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

Travis Hamilton Jones, West
Chester
with Honors Research Distinction in
Mechanical Engineering

Thomas Paul Kaminski,
Wadsworth

Robert Kalia Kapaku,
Beavercreek
Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

Alex M. Kaplan, Fairview Park

Kenneth Nicholas Kaufman,
Cincinnati
Cum Laude

Dronveer Kaura, New Delhi,
India

Eamon James Kelly, Sylvania

Rory Christopher Kennedy,
Sugar Grove
Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

Brian Thomas Kerslake,
Strongsville

Daniel Jacob Kielar, Saginaw,
MI

Christopher James Kitts,
Fairfield

Thomas Dean Krallman,
Loveland

Brett Russell Kramer, Upper
Arlington

Ross Thomas Krieg, Vermilion

Brenton Alexander Krivos,
Hinckley
Magna Cum Laude

Andrew Joseph Kronenberger,
Tipp City

Scott Theodore Krusinski,
Hudson

Bethany Rose Lahmann,
Wilmington

Erik Anders Lahti, Sylvania
Magna Cum Laude
with Honors in Engineering

Matthew George Laidley,
Westerville
Magna Cum Laude

Allyson Wendy Lang,
Washington, PA

Todd Samuel Levine, Solon
Cum Laude

Radoslaw Lewandowski,
Mlawa, Poland
Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

Jared Wesley Linderud, Lima

Timothy James Liutkus, North
Royalton
Magna Cum Laude

Brett Christopher Logan,
Mount Gilead

David Lee Mangold, Hilliard

Kristen Nicole Marks,
Waterford, MI
with Honors in Engineering

Joshua S. Mastenbrook,
Gahanna

Christopher Terry Maxwell,
Maineville

John Thomas McConnaughey,
Centerville
Cum Laude

Derek Hunter McLachlan,
Dayton

Nathan Paul Meisel, Dublin

Dylan Patrick Menter, Newark

Curtis Andrew Metz, Cincinnati

Ryan John Michaels, Olmsted
Falls
Cum Laude

Adam Charles Miller,
Clintonville
Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

Michael Cory Miller,
Cambridge

Cortland Edward Moone,
Columbus

Matthew George Myers,
Tallmadge
Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

Megan Nesline, Towson, MD
Magna Cum Laude
with Honors Research Distinction in
Mechanical Engineering

Son N. Ngo, Lewis Center

Aubrey Jo Nofzinger,
Whitehouse
Cum Laude

Seth Michael Ost, Frankfort

Joshua Edward Owens,
Cincinnati

Joseph Allan Plattenburg,
Kettering
Summa Cum Laude

Michael John Popio,
Boardman

Aaron W. Porter, Neffs
Summa Cum Laude
with Honors Research Distinction in
Mechanical Engineering

Jordan Foster Powell,
Columbus

Joshua David Pritchard,
Massillon
Cum Laude

Garret John Quist, Dublin
Cum Laude
with Honors in Engineering

Henry Reed, Chicago, IL

Keith Monroe Rice, West
Chester

Daniel Patrick Richardson,
Centerville

Jeremy B. Russell, Gahanna

Jeffrey Thomas Sale, Upper
Arlington

Trenton Mitchell Sampson,
Lima

Jamie Marie Sanders, West
Chester
Magna Cum Laude

Andrew M. Sattler, Sylvania
Cum Laude

Brian David Schings,
Cincinnati
Magna Cum Laude
with Honors in Engineering

Brian John Sebastian,
Columbus

Dave Seger, Ansonia
Magna Cum Laude

Jeffrey Alan Shaknaitis,
Loveland

Brent Michael Shearer,
Gahanna
Magna Cum Laude

Daniel Patrick Simco, Pound
Ridge, NY

Nicholas David Slee, Grove
City

Andrew Paul Smith, Akron
with Honors in Engineering

Cameron Alexander Smith,
Upper Arlington

Jarrod Lee Smith, Xenia
Magna Cum Laude

Scott Keith Sparks, Xenia

Matthew Charles Sterling,
Zanesville

Eric Michael Stoltz, Cincinnati

Laurie Michelle Taragano,
Cincinnati
Summa Cum Laude
with Honors in Engineering

Garrett Stephen Taylor,
Greenfield
Cum Laude

Commencement Convocation, June 10, 2012

Christopher Wayne Theobald,
Norton

Magna Cum Laude

Zachary David Thobe, St.
Henry

Nial Robert Tilson, Olympia,
WA

Magna Cum Laude

with Honors in Engineering

Travis James Trippel,
Worthington

Daniel Joseph Turowski,
Sunbury

Summa Cum Laude

with Honors in Engineering

*with Honors Research Distinction in
Mechanical Engineering*

Mark Patrick Uhl, Columbus

Donald Richard Van Winkle,
Centerville

Justin G Vukelic, Lorain

Steven Thomas Wachtel,
Coshocton

Magna Cum Laude

Thomas Johnathan Walsh,
Dublin

Bradley James Westlake,
Columbus

Magna Cum Laude

Thomas Michael Wickham,
Columbus

Christopher J. Wiet, Columbus
Cum Laude

with Honors in Engineering

*with Honors Research Distinction in
Mechanical Engineering*

Adam Michael Wrobel,
Miamisburg

Lihan Xu, Wuhan, China

Magna Cum Laude

Sheng Xu, Guangzhou, China

Magna Cum Laude

*with Honors Research Distinction in
Mechanical Engineering*

Michael John Zottola, Olmsted
Township

Cum Laude

Bachelor of Science in Welding Engineering

Fahad Mahmood Basar,

Hyderabad, India

Steven Edward Blevins,
Richwood

Tyler E. Borchers,
Wapakoneta

Cum Laude

Timothy James Bucher,
Worthington

Stuart Gregory Cain, Marietta

Lucas A. Crumley, Urbana

Jonathan David Forrester,
North Olmsted

Max B. Gressman, Clyde

Mark Edward Hahn,
Youngstown

Johnny Bun Heang, Columbus

Tre' Dorell Heflin-King, Dayton

Margaret R. Kittila, Eastpointe,
MI

Bryan Andrew Lowiec, Parma
Magna Cum Laude

Jared Justin Martin, Galena

Anthony Vincent McNeal,
Columbus

Kyle C. Nyers, Newark

Sean L. Pexton, Douglas, WY

Jonathan William Popich,
Milford

Jordan Jon Smith, LaGrange

Joseph Michael Steiner,
Bellaire

Daniel J. Tung, Newark

Austin E. Knowlton School of Architecture

Bachelor of Science in Architecture

Nung Gu Ahn, Columbus

Joshua Benjamin Barnes,
Sylvania

Cum Laude

Daniella Beltran, Lakewood

Cum Laude

with Honors in Architecture

with Honors Research Distinction

Andrew Paul Bickell,

Sandusky

Cum Laude

Kara Marie Biczyskowski,
Amherst

Magna Cum Laude

with Honors in Architecture

Jenna W. Bolino, Warren

Cum Laude

Sarah Elizabeth Bonser,
Cincinnati

Cum Laude

Joseph Allan Brookover, Jr.,
Windham

Magna Cum Laude

Christopher Daniel Bruns,
Coldwater

Abigail Caitlin Callos,
Cincinnati

Zachary James Carson,

Kirtland

Magna Cum Laude

with Honors in Architecture

Julius Cavandy, Jakarta,

Indonesia

Magna Cum Laude

Allison Clare Drda, Richmond
Heights

Cum Laude

with Honors in Architecture

with Honors Research Distinction

Melinda Anne Emery, Dayton

Cum Laude

Samuel Paul Englehart, Silver
Spring, MD

Cum Laude

Charles William Fox, Upper
Arlington

Julian Ryan Funk, Parma

Summa Cum Laude

Kevin Reid Gosche, Mount
Orab

Magna Cum Laude

Reese Michael Greenlee,
Saint Paris

Cum Laude

with Honors in Architecture

with Honors Research Distinction

Yun Gui, Wuhan, China

Magna Cum Laude

with Honors in Architecture

Tiantian Guo, Beijing, China

Cum Laude

with Honors in Architecture

Patrick Kramer Herron,
Springfield

Summa Cum Laude

with Honors in Architecture

with Honors Research Distinction

Brandon M. Hollis,

Reynoldsburg

Janet Miju Hong, Fairlawn

Alex P. Jaskowiak, Frankfort

Stephanie Lynn Jones,

Pittsburgh, PA

Cum Laude

Andrea Lynn Kamilaris,
Northwood

Magna Cum Laude

with Honors in Architecture

Brian Jeffrey Koehler,
Perrysburg

Magna Cum Laude

Kamil Albert Kos, Elliott City,
MD

Cum Laude

Joshua Aaron Kuhr,
Jacksonville, FL

Magna Cum Laude

with Honors in Architecture

with Honors Research Distinction

Kelsey Claire Kuzmic,
Pickerington

Cum Laude

Brian Eric Lee, Hong Kong

Cum Laude

with Honors in Architecture

with Honors Research Distinction

Hengjie Li, Chengdu, China

Cum Laude

Richard James Martz, New
Albany

Magna Cum Laude

with Honors in Architecture

with Honors Research Distinction

Casey Edison Massaro,
Columbus

Cum Laude

with Honors in Architecture

Daniel Christopher Mayer,
Columbus

Sara Christine McAllister,
Springfield

Cum Laude

Tyler John McClure,
Wadsworth

Laura Elizabeth Meade,
Pickerington

Cum Laude

*with Honors in Architecture
with Honors Research Distinction*

Elena Marisa Melvin,
Columbus

Magna Cum Laude

Lindsay Michelle Mitchell,
Miamisburg

Cum Laude

*with Honors in Architecture
with Honors Research Distinction*

Michael Alan Odum, Solon

Magna Cum Laude

Alex James Palmer, Arlington

Cum Laude

*with Honors in Architecture
with Honors Research Distinction*

Julio Cesar Perez, Miami, FL

Cum Laude

with Honors in Architecture

with Honors Research Distinction

Melissa A. Poepelman, Fort

Loramie

Cum Laude

Jiajun Ren, Shanghai, China

Summa Cum Laude

*with Honors in Architecture
with Honors Research Distinction*

Jonathan Eric Rieke, Bay

Village

Magna Cum Laude

with Honors in Architecture

with Honors Research Distinction

Rizamay Gandeza Sagenes,
Columbus

Kathleen Ann Sathern,

Arlington Heights, IL

Cum Laude

Emma Rose Silverblatt, Gates

Mills

Magna Cum Laude

with Honors in Architecture

with Honors Research Distinction

Joseph Robert Sizemore,

Cincinnati

with Honors in Architecture

with Honors Research Distinction

Drew Robert Stanley, Huber

Heights

Cum Laude

Harrison Samuel Steinbuch,

Cincinnati

John Markam Strangis,

Pittsburgh, PA

Cum Laude

Natalie Jane Tancous, Akron

Magna Cum Laude

with Honors in Architecture

Kevin Louis Tremblay,

Hooksett, NH

Kevin Carlos Turner, Medellin,

Colombia

Britta Rollag Wangstad,

Wayzata, MN

Bachelor of Science in City and Regional Planning

Beth Ann Doliboa, Springboro

Jay Nicklaus Fisher, Lancaster

Kateryna Fonotova, Akron

Amanda Louise Golden,

Albany, GA

Cum Laude

Daniel Archer Green,

Columbus

Cum Laude

Benjamin Jacob Hershey,

Oakwood

Stephanie Nichole Kensler,

Marysville

Magna Cum Laude

Kevin George Kohn,

Morristown, NJ

Justin Bert Ledsome, Panama

City, FL

Thomas Adams Mathews,

Lake Forest, IL

Daniel Christopher Mayer,

Columbus

Dillon Gerald Oldenburg,

Worthington

Asti Annette Powell,

Nelsonville

Agnieta Evelyn Sharpe,

Cambridge, England, UK

Jerome Andrew Smith,

Milwaukee, WI

Maria Katherine Watson, West

Chester

Magna Cum Laude

Graham Martin Welling,

Chagrin Falls

Magna Cum Laude

Blake Lawrence Williams,

Twinsburg

Lisa Xie, West Chester

Yu-Ru Yang, Taipei, Taiwan,

ROC

Christopher Robert Zapp,

Hilliard

Magna Cum Laude

Bachelor of Science in Landscape Architecture

Shane T. Antolak, St.

Clairsville

Cum Laude

Ryan Michael Appis,

Coshocton

Brian Michael Carroll,

Kettering

Naiying Cheung, Powell

Cum Laude

Alexander Joseph Clark,

Englewood

Robin Lisa Collins, Berkley, MI

Cum Laude

Lindsay Ann Dernberger,

Newark

Taylor Jacob Gertner, Piqua
Braulio Gutierrez, Mundelein,
IL

Jeffrey C. Jackson, Columbus

Matthew R. Kellogg,

Millersburg

Cum Laude

Steven Daniel Kolarik, Grove

City

Cum Laude

Vigor Wei Hon Lam, Upper

Arlington

Joshua Michael McKeever,

Dover

Gabriel Autachi Moss-

Masaquiza, Lawrence, KS

Lauren A. Norton, Cincinnati

Cum Laude

Gary Martin Pease, Cleveland

Matthew Louise Rietschlin,

Shiloh

Cum Laude

Peter James Salamon,

Fairview Park

Jeremy F. Tinianow,

Columbus

Cum Laude

Valerie Jordan Urbanik,

Sylvania

Cum Laude

Daniel James Van Voorhis,

Englewood

Magna Cum Laude

Christina Michelle Williams,

Casa Grande, AZ

Halle Marie Yaeger, Solon

Thomas William Yokum,

Medina County

Alison Ryan Yue, Arlington,

VA

College of Food, Agricultural, and Environmental Sciences

Dean: Bobby D. Moser

Bachelor of Science in Agriculture

Benjamin Joseph Akers,

Columbus

Jack Harrison Andrews,

Reynoldsburg

Summa Cum Laude

with Honors Research Distinction in

Animal Sciences

Taylor Leigh Ardrey,

Loudonville

Andrew Michael Armstrong,

Harrisonburg, VA

Commencement Convocation, June 10, 2012

Krystin Nicole Bachman,
Lancaster
Summa Cum Laude
with Honors Research Distinction in
Animal Sciences

Derik Phillip Baumer,
Columbus

Brooke Wood Beam, Sabina

Mark Alan Bensman, Sidney

Derek James Berning, Minster

Keri A. Bickel, New Vienna

Bryan Lee Black, Eaton

Jordan Michael Blake, Dayton

Robert John Blankenship,
Hillsboro

Derek Michael Booth,
Newcomerstown

Steven William Bostelman,
Napoleon

David Matthew Bowers,
Wooster

Bryan Patrick Boyd, Aurora

Christopher Burns Bragg,
Columbus

Jared Thomas Brankamp,
Worthington

Michael C. Brinker, Columbus

Amber L. Britton, Coshocton

Megan Michelle Buechner,
Orient

Gregory Beau Burgess, Mount
Vernon

Caitlin Marie Bushman,
Pemberville

Rachel Alison Carnegie,
Cypress, TX
Magna Cum Laude

Audra Marie Carroll, Alliance

Anna E. Clark, Wooster

Taylor Ann Clay, Somerville
Cum Laude

Kathleen Jane Cole, Jenera

Chace C. Conroy, Delaware

Elizabeth Ann Coons,
Yorkshire
Summa Cum Laude

Sierra Sky Cousineau,
Columbus

Sun Hyung Iona Cowan,
Columbus

Jessica Leigh Crandall,
Olmsted Falls

Kevin Andrew Crist,
Homeworth

Emma Elizabeth Delong,
Stoutsville

Nicholas Thomas Dietz, North
Olmsted

Amanda Marie Domsitz,
Brookville

Craig Stephan Doran, Utica

Hannah Lee Dorn, Franklin

Kevin Ryan Doty, Findlay

Holly Marie Dunfee, Coolville

Nick Charles Eckel,
Perrysburg

Dustin W. Elder, Salem

Jarrold Corbett Ellis, Franklin

Drew Kaiser Enigk, Cincinnati
Summa Cum Laude
with Honors Research Distinction in
Animal Sciences

Scott Carl Erick, Columbus

Jaclyn Elizabeth Erwin,
Richwood
Summa Cum Laude

Shelli Marie Farrell, Parma

Kyle Lee Feucht, Marysville

Nicholas Andrew Fisher,
Jackson
Magna Cum Laude

Garrison J. Fogt, Washington
Court House

Michael David Foreman,
Beavercreek

Rachel Elizabeth Foureman,
Greenville

Jonathan Wayne Francis,
London
Magna Cum Laude

Nina Jane Geiling, Utica

Kevin Reid Gosche, Mount
Orab
Magna Cum Laude

Justin Joseph Goubeaux,
Coldwater

Hillary Suzanne Gracy, New
Carlisle
Cum Laude

Jacqueline Reedy Griffin,
Upper Arlington

Abigail Susanne Griffith,
Mechanicsburg

Jeremy M. Grove, Logan

Alex Franklin Guest,
Westerville

Rebecca Ellen Guinther,
Bucyrus
Cum Laude

Michael Tyler Haddad, Avon
Lake

Allison Leigh Hagley,
Chillicothe
Magna Cum Laude
with Honors Research Distinction in
Animal Sciences

Amanda Katherine Haley, Troy

Mason Anthony Hall, Hilliard

Mandy Lynn Hansen, Curtice

Meggie Emily Hanzlik,
Pickerington
Summa Cum Laude

Megan Marie Harned,
Marengo

Jared B. Hatcher, Bridgeport

Shannon Noelle Hatcher,
Maumee

Victoria Angeline Hays,
Springfield

Devin Lane Heilman, Kenton

Amanda Marie Heim, Chardon
Magna Cum Laude

John Henry Heins, Sidney

Krista Amberle Hellwig,
Elmore

Claire Olivia Herbert,
Williamson, NY

Laura J. Hesson, Marion

Craig Robert Hibner,
Coldwater

Carlos Antonio Hickman,
Marion

Janessa Rose Hill, Wooster

Laci Nikole Hinton, Grove City

Holly Helene Hire, Defiance

Shelly Marie Hobbs,
Lewisburg

Cristina Patrice Hofer, Seven
Hills

Travis Andrew Hohlbein,
Ottoville

Dustin Michael Homan,
Botkins
Summa Cum Laude
with Honors Research Distinction in
Agricultural and Extension
Education

Shannon L. Horn, Columbus

Derek Gervasio Howell, North
Olmsted
Magna Cum Laude

Lauren Elizabeth Huettner,
Wooster
with Research Distinction in Animal
Sciences

Joseph Robert Hurford,
Galloway

Adam Jeremy Hyer, Litchfield

Kyle Lee Imwalle, Saint Marys

Patricia E. Infanger, Columbus
Magna Cum Laude

Leanna Rae Jackson,
Brookville

Kevin James Jacque, Ashland
Cum Laude
with Honors Research Distinction in
Animal Sciences

Elizabeth M. James, Arcadia
Cum Laude

Thomas Anthony Janz, Dayton

Lauren Nicole Jaworski, Avon
Lake
Magna Cum Laude
with Honors Research Distinction in
Animal Sciences

Emily A. Jewell, Marysville
Magna Cum Laude

Samantha Nichole Jungling,
Newark

Paul Thomas Kanney, Shelby

Michael Dean Kauffman,
Wooster
Magna Cum Laude

Corey Glenn Kelly,
Columbiana

Brett Richard Kennedy,
Marysville

Victoria Carolyn Kennedy,
Rose Valley, PA

Jonathan Adam Kenney,
Columbus

Amanda Marie Kilgore,
Gahanna

Derek Neal King, Fremont

Mark William Kolberg, Dayton

Emily Kay Krueger, West
Salem
Magna Cum Laude

Commencement Convocation, June 10, 2012

Kyle Robert Lahna, London
Morgan Michelle Large, Belmont
Cum Laude
Melissa N. Leaders, Oak Harbor
Bailey Elizabeth Learn, Columbus
Shaun M. Lentini, Stow
Annie Rose Levin, Blacklick
Kaitlan Marie Livingston, Granville
Megan Elizabeth Lohstroh, Mount Sterling
Tyler Steven Lones, Somerset
Diana Marie Lutmer, Lebanon
Magna Cum Laude
Rebecca Marie Lyon, Chesterfield, VA
Cum Laude
with Honors Research Distinction in Crop Science
Nicole R. Maestas, Columbus
Jessie Ormiston Maier, Worthington
Cum Laude
Brittany Lynn Makosky, Campbell
Summa Cum Laude
Alissa Helen Malott, Castalia
Magna Cum Laude
Samyra Elizabeth Martin, Columbus
James Neil Maynard, Carroll
Meghanne Rose McGuire, Rocky River
Meghan D. McHenry, Middletown
Jessica Morgan McNichols, Newark
Anita Maria Meier, Radnor
Julia Kathleen Mezger, Fayetteville
Bryan Michael Middlebrooks, Xenia
Craig Charles Miller, Kalida
Cum Laude
Matthew Jake Miller, Westerville
Melinda Rae Miller, Mendon
Summa Cum Laude
Thomas Glen Miller, Sugarcreek
Samuel Ross Mintos, Granville
Leah Marie Moore, Westerville
Margaret Linley Mottram, Columbus
David Benjamin Neidhart, Marion
Mark Ritschel Nicholson, Charlottesville, VA
Daniel Loren Nicol, Marysville
Cum Laude
Michael Raymond Niederman, Hamilton
Catherine Diane Noyes, Creston
Alison Mae Park, Burgoon
Cum Laude

Joseph Franklin Payton III, Troy
Samantha Nicole Peed, Lima
Lindsay Pickett, Independence
Trina Jeanette Pohlman, Delphos
Markley Clifford Poppel, Urbana
Brian Solon Powell, Cincinnati
Kaitlyn Elizabeth Pugh, Chillicothe
Magna Cum Laude
Craig Allen Purtee, Centerville
Jason Foster Ramsey, Ridgeway
Brittani Renee Regula, Wapakoneta
Eric Alan Renner, Venedocia
Cum Laude
Erin P. Richardson, Streetsboro
Magna Cum Laude
Austin D. Riggs, Findlay
Benjamin D. Riley, Marion
Hope Elizabeth Roberts, Zanesville
with Research Distinction in Animal Sciences
Meghan Caroline Roberts, Bloomfield Hills, MI
Mark Allen Rollyson, Hillsboro
Lindsey Gayle Roshon, Toledo
Gregory Evan Rotter, Willoughby
Charles Jacob Rowe, Mount Orab
Rachael Marie Royer, Mentor
Jennifer L. Russell, Columbus
Rebecka Lynn Sanders, Dellroy
Tiffany Marie Sanders, Gallipolis
Kailey Nicole Satolli, Niles
Ashley Nicole Schappacher, Lebanon
Emily Elizabeth Schloemer, Willard
Cum Laude
Andrew Thomas Schmelzer, Lancaster
Derek D. Schmitt, Baltimore
Sara Rane Schmitz, New Weston
with Research Distinction in Agricultural and Extension Education
Rhiannon Noelle Schneider, Grafton
Magna Cum Laude
with Honors Research Distinction in Crop Science
Zachary J. Schneider, Pataskala
Kirsten Marie Schug, Hudson
Cum Laude
Brian Matthew Schulte, New Bremen
Brittany Joy Schulz, Alliance

Elizabeth Anne Searles, Hilliard
Lynette Nicole Sell, Hanoverton
Elizabeth Ann Shade, St. Paris
Tyler Lewis Shipp, Wapakoneta
Lauren Eileen Smanik, Maineville
Magna Cum Laude
Melinda Joelle Smith, Tiffin
Kendra Sue Snyder, South Charleston
Katherine Lynn Soehnlén, Canton
Rachel Christine Soltys, West Chester
Cum Laude
with Honors Research Distinction in Animal Sciences
Lyndsay J. Somerlot, Marion
Casey Lynne Spencer, Wapakoneta
Travis Roy Spicer, Jackson Center
Cum Laude
Seth A. Spurlock, Marysville
Constance Lauren Staarmann, Hamilton
Emily Lauren Stayduhar, Columbus
Magna Cum Laude
with Honors Research Distinction in Animal Sciences
Kyle Alexander Steidel, Cincinnati
Katilyn Diane Stevens, Springfield
Magna Cum Laude
with Honors Research Distinction in Animal Sciences
Sarah E. Stickley, Greenville
John Robert Streicher, Cincinnati
Cum Laude
Kelly Ann Sturgeon, Grove City
Matthew Steven Sullivan, New Paris
Douglas Allen Toops II, South Vienna
Ronald Victor Townsend, Columbus
Patrick A. Twining, Wellington
Daniel James Ulry, Johnstown
Will K. Vaughn, Hamilton
Jessika Lynndela Violet, Mechanicsburg
Allen Jay Vitkus, Columbus
Katherine S. Vogel, Columbus
Craig Ross Walter, Wauseon
Yiwei Wang, Columbus
Mark Anson Warner, Richwood
Jaimie Suzanne Watts, Lebanon
Magna Cum Laude
with Honors Research Distinction in Animal Sciences

Commencement Convocation, June 10, 2012

Sara Margaret Weber, Mason
Cum Laude
Zachary R. Weber, Fort
Jennings
Cynthia Weeks, Lodi
Ethan William Weldy, Middle
Point
Magna Cum Laude
Kelley Louise Westervelt,
Westerville
Audra Lorraine Westrick,
Defiance
Cum Laude
Jenna Katherine Whitacre,
Huron
Magna Cum Laude
Quentin Paul Whitaker,
Columbus
Jodi Marie Wildermuth, Canal
Winchester
Magna Cum Laude
Seth Ronald Wilkerson, Apple
Creek
Cum Laude
Chelsea Rene Williams,
Delaware
Jason Witkop, Albion, NY
Jordan Thomas Wood, Canal
Winchester
Magna Cum Laude
Mitchell Thomas Wyer,
Junction City
Taylor Timothy Yohe, Bowling
Green
*with Honors Research Distinction in
Animal Sciences*
Arlis W. Young, Glenford
Kristen M. Zucco, Broadview
Heights
Benjamin Jacob Zucker,
Columbus

Bachelor of Science in Construction Systems Management

Emmanuel Mensah Akomeah,
Westerville
Anthony Michael Amari,
Strongsville
Ross Elliott Ambrose,
Strongsville
Ryan Kenneth Applegarth,
Mount Vernon
Matthew Brian Arms,
Portsmouth
Abdihakim Hassan Awale,
Columbus
Andrew William Baltas, Jr.,
North Jackson
Derek Richard Budde, Mason
Jake Tobias Chazen,
Muttontown, NY
Daniel Chung, Fairfield
Matthew Addison Els, Warsaw
Brandon Scott Fritts,
Columbus
Cum Laude

Cody Christopher Gonya, New
Madison
Sebastian Grisales, Columbus
Kyle Patrick Grossman,
Marysville
Andrew Michael Harman,
Fostoria
Cum Laude
Bruce Edward Harmon,
Columbus
Matthew Steven Heater,
Findlay
Cum Laude
Yanjie Lu, Dalian, China
David Andrew Ludwig,
Louisville
Jimmy Raul Martinez,
Columbus
Joseph Samuel Meszaros,
Sunbury
Ryan James Myers, Lima
Jacob Joseph Orahoske,
Cambridge
David Joseph Perek, Seven
Hills
Robert Anthony Rhodes, Jr.,
Shaker Heights
Todd A. Rickenberg, Croton
Ryan Scott Ripple, Canton
Christopher Ryan Ritchey,
Hudson
Matthew G Rupp, Lyons
Martin Louis Savko, Columbus
Nicholas Martin Savko, Jr.,
Columbus
Joseph Paul Sebenoler, Upper
Sandusky
Jillian Seidel, Oakdale, CA
Magna Cum Laude
*with Honors Research Distinction in
Construction Systems
Management*
Matthew Lee Smith, Lewis
Center
Cum Laude
Nathan Robert Strasbaugh,
Findlay
Adam Phillip Tobe, Fort
Recovery
Zachary Dustin Tournoux,
Canton
Stephen Victor Ullrich,
Marblehead
Nathaniel Robert Uther, Milan
Nathan Thomas Wenger,
Dalton
Cum Laude
Jacob Ryan Wollenberg, New
Lexington
Andrew David Young, Oak
Harbor

Bachelor of Science in Food Science

Tiffany Renee Baas, Toledo

Matthew Christopher Berus,
Bakerstown, PA
Jessica Marie Bickel,
Spencerville
Michael Joshua Boroff,
Greenville
Greg Smith Culbertson, Powell
Melanie Rose Dorenkott,
Westlake
Cum Laude
Jay Timothy Drumm,
Columbus
Tess E. Elking, Loveland
Bryan G Finrock, Springfield
Nicole Lynne Flegal, Akron
Matthew Scott Goodman,
Akron
Ellen Carol Haumesser, West
Chester
Emily Caitlin Heller, Xenia
Jennifer Ann Herman, Newark
Matthew Richard Hettlinger,
Columbus
Magna Cum Laude
Nikita Moyele Jackson,
University Heights
Raney Kim, Columbus
Zachary Shane Kinnard,
Lucas
Katelin Ellen Luthman, Sidney
Cum Laude
Elizabeth Lyn Moff, Canfield
Ryan Nicholas Munch,
Northwood
Magna Cum Laude
Kelsey Marie Philipot, Minster
Richard Allen Pittman, Jr.,
Westerville
Dave C. Pompignano,
Wadsworth
Kurt Gregory Riethman,
Coldwater
Magna Cum Laude
Tara Katherine Riley,
Wakeman
Robert James Russell,
Syosset, NY
Cum Laude
Susan Marie Rymut,
Broadview Heights
*with Research Distinction in Food
Science and Nutrition*
Alicia LouAnn Smith, Ashland
Rachael Anne Spangler,
Circleville
Nicholas Aaron Steege,
Mason
Matthew Daniel Teegarden,
Cincinnati
Summa Cum Laude
*with Honors Research Distinction in
Food Science and Nutrition*
Katelyn Rebecca Thompson,
Peebles
Rachel Ann Weiler, Medina
Cum Laude

Bachelor of Science in Nutrition

Marie Kristine Severyn, Dayton
Alexis Anne Stewart, Hamilton

School of Environment and Natural Resources

Bachelor of Science in Environment and Natural Resources

Kyle Thomas Amore, Washington Court House
Justin Alexander Bochnak, Lexington
Kyle David Bonner, Perrysburg
Angel Natasha Bradford, Gahanna
Lauren Anne Burns, Dayton
David Wayne Coffman, Genoa
Kevin Richard Rath Connor, Defiance
Kelli Jean Cooke, Waynesville
Cum Laude
Laurel Marie Cope, Mantua
Richard Ethan Cotterman, Grandview Heights
Chalmers Elliott Croy, Findlay
Ian Marshall Cullison, Toledo
Magna Cum Laude
Daria J. Curtner, Sidney
Cum Laude
Mary Michelle Dalton, Dayton
Tyler Edward Davis, Bay Village
Samantha Joy Delfing, Olmsted Falls
Cum Laude
with Honors Research Distinction in Environmental Science
Jessica Michele Di Cerbo, Hopewell Junction, NY
Cum Laude
Michelle Catherine Diederich, Cincinnati
Magna Cum Laude
Guannan Ding, Beijing, China
Maxwell Jon Downen, Belleville, IL
Cum Laude
Ellen Christine Eilers, Lakewood
Cum Laude
Jennifer Megan Eischen, Norton
Jessica Morgan Fears, Maineville
Summa Cum Laude
with Honors Research Distinction in Environmental Science

Katelyn B. Ferringer, Wooster
Kristina Fishel, Doylestown
Michael William Foland, Sandusky
Emilee R. Fraizer, Mansfield
Steven Robert Gang, Centerville
Christopher Lewis Gauger, Pickerington
Derik Edward Geitgey, West Salem
Benjamin Joseph Gombash, Swanton
Magna Cum Laude
John David Grayson, Wellington
Magna Cum Laude
Piper Renee Guffey, Oxford
Cum Laude
Dallas Zach Hettinger, Chillicothe
Eric Thomas Hoying, Anna
William Alexander Hughes, Westerville
James Levi Huhn, Cumberland
Mark Francis Jepsen, Powell
Aaron Michael Johnson, Westerville
Kevin Christopher Kaiser, Dublin
April Gale Kasun, Dublin
Magna Cum Laude
Brian Ichiro Kissinger, Cincinnati
Angela Rose Long, Reynoldsburg
Brian Daniel Loushin, Westerville
Daniel Anthony Marchio, Jr., Columbus
Kyla Maureen McKee, Circleville
Quinn Matthew Miller, Carrollton
Alina Dorothy Neel, Cincinnati
Summa Cum Laude
with Honors Research Distinction in Forestry, Fisheries and Wildlife
Yuwei Qin, Hubei, China
Cum Laude
Matthew Alan Rasfeld, Cincinnati
Kelly Nicole Rice, Beaver Creek
Aaron Garold Rismiller, Columbus
Kathleen Maeve Rose, Delaware
Magna Cum Laude
Megan Marie Sanders, Dayton
Cassandra L. Schramm, Cadiz
John Michael Schumacher, Woodsfield
Jennifer Nicole Schwei, Madison, WI
Cum Laude
Brooke Seaman, Orange
Timothy Joseph Shoemaker, Westerville

Dustin James Smith, Liberty Township
Steven Allen Spillman, Bolivar
Joel Alexander Throckmorton, Miamisburg
Jacob Wayne Tyree, West Salem
Christina Therese Visocky, Walton Hills
Kathryn Christine Waller, Cincinnati
Magna Cum Laude
with Honors Research Distinction in Environmental Policy and Management
Kathleen Woods, Mason
Lauren Kendall Zatroch, Pepper Pike

Agricultural Technical Institute - Wooster

Associate in Applied Science

Nicholas Edmund Bajenski, Kent
Jared Alan Baker, Wooster
Matthew Tanner Bates, Dalton
Corey James Baumann, Amherst
Allen Donald Beam, Xenia
Megan Marie Bolton, New Lexington
Magna Cum Laude
Benjamin Michael Borgelt, Willard
Mathew Trent Boudinot, Centerburg
William Howard Bowers, Orrville
Magna Cum Laude
Andrew Parr Campbell, Canton
Jesse J. Carr, Warren
Jerry Brian Chidsey, Medina
Cum Laude
Elisha Jean Comp, Jefferson
Matt Douglas Demattio, New Philadelphia
Cody Wayne Duede, Wooster
Rachel Erin Friedman, Massillon
Melissa Ann Fry, Millersburg
Heather Ann Genrich, Rochester, NY
Katherine Sue Gerhardinger, Oberlin
Jamie Nicole Hager, Medina
Jake Roger Halak, Lebanon
Cum Laude
Samantha Harless, Fairport Harbor
Hannah Rose Huttinger, Seville

Commencement Convocation, June 10, 2012

Deveon James Jordan, Belle Center
John Delmar Karlen, Salem
Brittany Leigh King, Columbus
Timothy Michael Kost, Jr., Atwater
William Frederick Ladrach, Wooster
Matthew Ryan Laser, Loudonville
Matthew Scott Lutz, Bucyrus
Jesus Alberto Martin del Campo, Calexico, CA
Aaron Scott Miller, Millersburg
Amy Lou Miller, Dalton
Summa Cum Laude
Gregory Michael Miller, East Liverpool
Nicholas Norbert Miller, Cloverdale
Tyler B. Mitchell, Louisville
Luke Mathew Morgan, Ravenna
Albert Joseph Myosky, Amherst
Eli William Norris, Gambier
Ryan Richard Orseno, Amherst
Michelle Nicole Plikerd, Medina
Cum Laude
Lynn Marie Plummer, Medina
Brok Plymale, Kent
Cum Laude
Sarah Elizabeth Prindle, Wooster
William J. Prostejovský III, Sullivan
Dillon Thomas Rhodes, Salem
Amy Jo Rice, Killbuck
James Harrison Rice, West Mansfield
Chelsea Layton Rider, Zanesville
Seth Carl Schacht, Canal Winchester
Derek Michael Scheufler, Dundee
Cum Laude
Cody E. Schuster, Elyria
Andrew Richard Stegmeier, Cuyahoga Falls
Andrea Kristin Szekely, Wooster
Kenneth Max Westover, Howard
Courtney Jane White, Columbus
Daniel M. White, North Lima
Justin Edward White, Bellbrook
Samantha Paige Zichichi, Almont, MI
Lisa Marie Zimmer, Marietta

Associate of Science

Ashley Ann Adams, Leesburg
Cassandra Jean Arling, New Weston
Kaleena Marie Armstrong, Ashland
Mary Eileen Barnum, Valley City
Meagan Leigh Bolen, Fremont
Silvia Therese Bresson, West Salem
Kirk James Brining, Sidney
Devin James Cain, Shelby
Erin Lee Cavinee, Chesterville
Eric Michael Dahman, Cortland
David J. Dalhart, Wooster
Kayla Lyn Davis, Barberton
Dylan Anthony Delamotte, Lima
Brooke Alexis Dillon, Litchfield
Kayla Ann Eisenbrown, Medina
Katie Nicole Fisher, Coolville
Victoria Elizabeth Flott, Waynesburg
Margaret Maclean Freed, Wooster
Cum Laude
Kyle Matthew Garrison, Tiffin
Kirk William Gasser, Creston
Cum Laude
Leigh Ann Hannan, Mansfield
David Wayne Haught III, Wooster
Lauren E. Kahler, North Canton
Stephen Patrick Kelleher, Xenia
Alexander Paul Kitts, Ashland
Jozi Lee Kohli, Bellefontaine
Corbin Christopher Ledley, Marysville
Brett James Francis Lindeman, South Vienna
Austin Thomas Magrum, Tiffin
Courtney Renee Meyers, Attica
Rachel Lou Mika, Caldwell
Christopher James Morgan, North Fairfield
Tyler Benjamin Northeim, Vermilion
Britanie Marie Poole, Magnolia
Nicole June Pyott, Cuyahoga Falls
Laura Jean Raubenolt, Jeromesville
Magna Cum Laude
Michael Andrew Ray, Urbana
Katiann Elise Scherer, North Canton
Amber Nicole Scotty, Ashland
Ashley R. Skaggs, Washington Court House
Chad M. Steffan, Leipsic

Samuel Garrett Stephens, Tiffin
Cum Laude
Karri Ann Stickley, Greenville
Justin Lee Thatcher, Stryker
Dustin C. Wachenschwanz, Millfield
Ryan Michael Wallington, Columbus
Philip Allan Weaver, Shelby
Kelley Louise Westervelt, Westerville
Nicholas Lee Wilker, St. Marys
Jacob Dale Wuebben, Xenia

Certificate in Commercial Turf Equipment

Kenneth Max Westover, Howard

Certificate in Hydraulic Service and Repair

Mathew Trent Boudinot, Centerburg
Dillon Thomas Rhodes, Salem

Michael E. Moritz College of Law

Dean: Alan C. Michaels

Juris Doctor

Alejandro Alberto Abreu, Queens, NY
Magna Cum Laude

Troy Daniel Adams, Reynoldsburg
B.S. (Purdue University)

Daniel Robert Anderson, Westerville
B.S. (College of New Jersey)
Magna Cum Laude

Yazan Samir Ashrawi, Austin, TX
B.A. (University of Texas at Austin)

Elbert Herman Aull IV, Hampton, VA
B.S. (Ball State University)
Cum Laude

Ingrid Babri, Akron
B.A.

Commencement Convocation, June 10, 2012

Joshua Herbert Barkan, Bexley B.A. (University of Florida)	Laura Jean Bowman, Upper Sandusky B.A. (Wellesley College) <i>Cum Laude</i>	Christopher Brady Coules, Centerville B.S.Bus.Adm.
Emily Catherine Barlage, Bellville B.A. (Asbury College) <i>Summa Cum Laude</i>	Paul Gordon Brandstetter, Cincinnati B.S.	Matthew Thomas Crawford, Dayton
Joseph Charles Barsalona II, Wyckoff, NJ B.A. (Middlebury College) <i>Cum Laude</i>	Yevgeniya Brener, Powell B.S. (Nova University)	Thomas Patrick Creegan, Euclid B.S., M.S. (Case Western Reserve University)
Michael David Batchelder, Narragansett, RI B.S. (Emerson College)	James Andrew Brown, Hudson B.A. (Ohio University) <i>Cum Laude</i>	Andrew N. DeFranco, San Francisco, CA B.A. (Oberlin College)
Jessica Emma Beebe, Perrysburg B.A., B.S.Bus.Adm.	Joseph Sanner Brown, Columbus B.A. (Central Washington University) <i>Cum Laude</i>	Brian Joseph DeSantis, Gates Mills B.A. (Wittenberg University)
Brett W. Bell, Mentor B.S.Bus.Adm. <i>Summa Cum Laude</i>	Mitchell Lee Brown, Antioch, TX B.S. (Hampton University)	Kristina Marie DeSenze, Columbus B.A.
Eric Michael Bell, Toledo	Timothy Chase Brownrigg, Twinsburg B.A. (Brigham Young University)	Kathryn DeWeese, Bloomington, IN B.S. (Purdue University) <i>Cum Laude</i>
Scott John Bent, Wilkes-Barre, PA <i>Magna Cum Laude</i>	Olivia Annette Bumb, Archbold	Joseph Peter DiPasquale, Buffalo, NY B.A. (State University of New York at Buffalo) <i>Cum Laude</i>
Chelsea Leigh Berger, Downington, PA B.A. (University of Pittsburgh)	April F. Campbell, Columbus	Joshua Raymond Dougherty, Hilliard B.A. (Ohio Wesleyan University)
Thomas J. Bethany, Cleveland B.A. (Bowling Green State University)	Adam Roy Canaday, Zanesville B.A. (Miami University Oxford)	Marissa Lee Doyle, Pittston, PA B.A. (Columbia University - Columbia College)
Namit Jatin Bhatt, Cleveland B.S. (Case Western Reserve University)	Frank S. Carson, Copley B.A.	Steven Thomas Druckenmiller, Columbus B.A. (Capital University)
Caroline Blanco, Morgantown, WV B.S. (West Virginia University)	Ashley Barrett Carter, Glen Carbon, IL B.S. (University of Illinois at Urbana-Champaign)	Samuel John Dunskey, Dayton B.A.
Stefan Borodkin Blum, Akron B.S.	Biru Juliette Chen, Columbus B.A. (Northwestern University)	Anne Marie Evans, Westlake B.A., M.A.
Thaddeus Marshall Boggs, Washington Court House B.A. (Miami University Oxford) <i>Cum Laude</i>	Anna Chung, Chicago, IL B.A. (Andrews University)	Ethan Joseph Evans, West Chester B.A. (Miami University Oxford)
Sean Michael Boone, Pickerington B.A. (Washington and Jefferson College) <i>Cum Laude</i>	Daniel Joseph Cianchetta, Syracuse B.A. (Syracuse University)	Shenelle Tiffany Fabio, Miami, FL B.A. (Ithaca College)
Christopher Dean Bordenave, Los Angeles, CA	Adam David Colegrove, Columbus B.A. <i>Cum Laude</i>	Joshua Michael Ferdelman, Dayton B.A. (Wright State University)
David Alan Bosak, Dublin B.A. <i>Cum Laude</i>	Michael Lee Corey, Bexley B.A. (Duke University) M.A.	

Commencement Convocation, June 10, 2012

Stephanie M. Fitos, Cleveland B.A., M.S.W.	Thomas James Grier, Columbus B.A. (Arizona State University)	Thomas Michael Hess, Jr., Pickerington B.Bus.Adm. (Miami University Oxford)
Meagan Nicole Fitzgerald, Strongsville B.A.	Joseph Michael Griesmer, Canfield B.A. (John Carroll University)	Stefanie Kay Hile, Findlay B.A.
Andrew Fontanarosa, Youngstown B.A. (Kent State University) <i>Magna Cum Laude</i>	Ryan Dale Groves, Columbus B.A. (Georgetown University)	Gregory Gordon Homer, West Valley City, UT
Hannah Elizabeth Fout, Greenfield B.S.Agr., M.C.R.P.	Jennifer Marie Halas, Dublin B.A. (University of Michigan, Ann Arbor)	Catherine Luna Hookway, Willard B.A.
Jill Michelle Fridley, Zanesville B.S. (Ohio University)	Christopher Michael Hammond, Columbus B.Bus.Adm. (University of Toledo) <i>Magna Cum Laude</i>	Sunny L. Horacek, Galion B.A.
Megan Leigh Fulcher, Charleston, WV B.A.	Christopher Joel Hanson, Lakeland, FL B.S. (Florida Southern College) <i>Cum Laude</i>	Andrew Michael Howard, Toledo B.Bus.Adm. (University of Toledo)
Maureen Ellen Fulton, Omaha, NE	Yasmine Lorraine Harik, New York, NY B.A. (Amherst College)	Kristi Hsu, Spring, TX B.A. (University of Texas at Austin) M.A.
Jessica Faye Gemperline, Columbus B.A.	Jennifer Marie Hart, Pataskala B.A. (Princeton University)	Lauren Kimberly Hunter, Liberty Township B.A. (University of Kentucky) <i>Cum Laude</i>
Amanda Elizabeth George, Grand Island, NY B.S., M.B.A. (John Carroll University)	Randy William Hart, Jr., Salem Center B.A. (Ohio University) M.A.	Joshua Edward Hurtuk, Cleveland B.A. (Duke University) <i>Magna Cum Laude</i>
Maxwell Wham Gerwin, Cincinnati B.Bus.Adm. (Miami University Oxford)	Ashley Sara Hegedus, Columbus B.A. (Miami University Oxford)	Christopher Mark Immormino, Novelty B.A. (University of Notre Dame)
Jamie Kara Giangreco, Rochester, NY	John Henry Heithaus, Cincinnati B.S. (University of Chicago)	Giuseppe Errico Ionno, Dover B.A. (College of Wooster)
Maya Ginsburg, Cincinnati B.A. (Dickinson College) <i>Cum Laude</i>	Janie R. Henry, St. Clairsville B.A. <i>Magna Cum Laude</i>	Andrea Nicole Isabella, Cleveland
Lindsay Michelle Gladysz, Troy, MI B.A. (University of Michigan, Ann Arbor)	William Charles Herbert, Huntington Bay, NY B.A.	Lauren Elizabeth James, Dublin B.A.
Christopher Aaron Godinsky, Strongsville B.A. <i>Cum Laude</i>	Jennifer Lynn Herman, Beaver Falls, PA B.A. (Chatham College)	Mengyang Jian, Cleveland B.A. (Dartmouth College)
Jennifer Sue Golden, West Bloomfield, IN B.A. (University of Michigan, Ann Arbor)	Lorraine Hernández, Mayaguez B.S. (University of Puerto Rico) M.S.	Hamza Khurram Jilani, Salisbury, MD B.A. (University of Maryland, College Park)
Kailee Marie Goad, Avon Lake B.A. (West Virginia University) <i>Summa Cum Laude</i>		Geoffrey Allan Jones, Powell B.A. (Humboldt State University)
		Sarah Ann Kaiser, Tucson, AZ B.A., B.S.Bus.Adm. (University of Arizona)

Commencement Convocation, June 10, 2012

John Warren Kalis, Wells, MN B.S. (Mount Mercy College) Master's(Harvard University) M.Div. (Trinity Lutheran Seminary)	Justin Matthew Lopez, West Milton B.A.	Michael D. Morrison, Columbus B.A.
Bradley David Kaye, Buffalo Grove, IL B.A. (University of Illinois at Urbana-Champaign) <i>Cum Laude</i>	Rachel Davidson Ludwig, Rockville, MD B.A. (University of Maryland, College Park)	Richard Muñiz, Denver, CO B.A. (University of Colorado at Boulder) <i>Magna Cum Laude</i>
Wan Kim, Seoul, Korea B.Bus.Adm. (College of William and Mary)	Melanie A.R. Luthern, Hubbard B.A.	Larissa Yamazaki Murakami, Fresno, CA B.A. (University of California, Davis)
Nicholas Emans Kolderman, Dearborn, MI B.S. (Bowling Green State University)	Alexander Joseph Mainor, Pickerington B.A. (Rice University)	Bradley D. Newsad, Columbus B.S., M.Pub.Hlth. <i>Cum Laude</i>
Eugene Mark Kozob, Chicago, IL B.A. (George Washington University) <i>Magna Cum Laude</i>	Amanda Kay Mallott, Westerville B.A. (Case Western Reserve University) M.A.	Vitaliy Neyman, Cleveland B.A. (Case Western Reserve University)
Amanda Marie Kramer, Eaton B.S. (University of Charleston) <i>Cum Laude</i>	Joseph Todd Manning, New Carlisle B.S. (Wright State University)	Jennifer Adrienne Nielsen, Columbus B.A. (Stetson University) M.A.
Lisa Marie Lagos, Los Angeles, CA B.A. (University of California, Irvine)	Krystin Nicole Martin, Lancaster B.A. (Capital University)	Natalie Aileen Nims, Powell B.S.Bus.Adm.
Zoe Alice Cooper Lamberson, Canfield B.A. (Wittenberg University)	Ian McMahon McCutcheon, Easton, PA B.A. (Lafayette College)	Charles W. Noble III, Blacklick B.A.
Ian Richard Lange, Dayton B.A. (Denison University)	William Eugene McDonald III, Grand Rapids, MI B.Bus.Adm. (Grand Valley State University)	Kelly Marie Norman, Lebanon B.S. (Miami University Oxford)
Daniel Lawrence Lauter, Kettering B.A. (Miami University Oxford)	Patrick Matthew McGrath, Columbus B.S.Bus.Adm. <i>Cum Laude</i>	James Peter Olsen, Fairbanks, AK B.A. (California State University, Long Beach)
Sung Un Lee, Korea B.Bus.Adm. (Swiss Hotel Management School)	Crystal Janiese Miller, Canton B.S.Chem.Eng.	Mohammed Oturakci, Powell B.A.
Raanan Shmuel Lefkovitz, Cleveland B.A. (Yeshiva University)	Brandon Nicklaus Mitchell, Atlanta, GA B.A.	Jeremy Michael Panno, Canfield B.A.
Katie Nicole Linehan, Shaker Heights, NC B.A. (Northwestern University)	Christopher Anthony Moore, Columbus B.S. (Grand Valley State University)	Fair One Park, Seoul B.S. (Ewha Womans University)
Angelyne E. Lisinski, Muskegon, MI B.A. <i>Summa Cum Laude</i>	Kaitiin Josephine Morey, Columbus B.A. (Bowling Green State University)	Hyou Ja Park, Columbus B.S., M.S. (Seoul National University) <i>Cum Laude</i>
Chang Liu, Beijing LL.B. (Beijing Foreign Studies University)	Kaitiin Josephine Morey, Columbus B.A. (Bowling Green State University)	Colin Edwin Peters, Lockbourne B.A.
	David Michael Moritz, Columbus B.S. (Arizona State University) <i>Magna Cum Laude</i>	Margaret Noreen Prunte, Columbus B.A.
		Brandon Walter Puckett, Columbus B.A. (Miami University Oxford)

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Allison Lyn Rasko, Avon Lake B.S. (Miami University Oxford)	Lindsay Griffin Smith, Broadview Heights B.A. <i>Cum Laude</i>	Olivia Lauren Walker, Hendersonville, TN B.A. (University of Dayton)
Jacqueline Rau, Avon Lake B.S. (Cornell University) <i>Cum Laude</i>	Elizabeth Lee Snyder, Beachwood B.A., M.A.	Elizabeth Savel Walko, Moorestown, NJ B.A.Honors (Rutgers University Camden)
Stephanie Jo Reed, Tiffin B.A.	Heather Bay Sobel, Ontario B.A. <i>Cum Laude</i>	Matthew Edward Walsh, Columbus
James M. Reidenbach, Cincinnati B.A.	Justin R. Spillers, Minster B.S.Bus.Adm. <i>Cum Laude</i>	Elizabeth Jean Ward, Delaware B.A. (American University) <i>Cum Laude</i>
Jacob DeNiro Rhode, Cincinnati B.A. (Wheaton College) <i>Magna Cum Laude</i>	Jesse Matthew Stasiewicz, Smithtown, NY B.A. (Boston University) M.A.	Adam Robert Watowicz, Cleveland B.A. (Miami University Oxford)
Robert Talbot Robol, Worthington B.A. (University of Southern California) M.A.	Bryan Matthew Stone, Moreland Hills B.A. (Michigan State University)	Adrienne Monique Watson, Fremont B.A.
Tiara N. Ross, Reynoldsburg B.A.	Zachary Max Sugarman, Columbus B.A. (Vanderbilt University) <i>Cum Laude</i>	Gregory Robert Weber, Akron B.S. (University of Akron)
Mary Caitlin Russ, Columbus B.S. (Vanderbilt University)	David Ryan Talbott, Fayetteville, NC B.S. (United States Military Academy)	Joseph Edward Wenger IV, Lancaster B.A.
Kelly Colleen Savel, Ludington, MI B.A. (Michigan State University)	Marco Angelo Tanudra, Trumbull, CT B.A. (New York University)	Frank Gregory White III, Houston, TX B.S. (University of Texas at Austin)
Alyssa Marie Schaeff, Dayton B.S.Pharm.Sci.	Joseph Robert Thompson, South Euclid B.A.	Jaci Linn Wilkening, Ulysses, KS B.A. (University of Notre Dame) <i>Magna Cum Laude</i>
Elizabeth Helen Schechtman, Highland Heights B.A. (Miami University Oxford) <i>Cum Laude</i>	Micah B. Tippie, Athens B.S. (Ohio University)	Heather Noelle Williams, Lake Forest, IL B.A. (University of Maryland, College Park)
Jessica Natalie Schlegel, Buffalo, NY B.A.	Salvatore James Totino, Chesterland B.S.Bus.Adm., M.Acc. <i>Summa Cum Laude</i>	Maegan LaTrice Williams, Houston, TX B.A. (Xavier University)
Michael Louis Schottenstein, Bexley B.A. (Syracuse University) <i>Cum Laude</i>	Allison Elizabeth Tuesday, Tallmadge B.A. (University of Akron)	Whitney Leigh Willits, Canton B.A. (Capital University) <i>Cum Laude</i>
Ryan Michael Sciortino, Orlando, FL B.A.	Emily Elizabeth Vlasek, Bay Village B.A. (Miami University Oxford)	Megan Lisa Wintermantel, North Canton B.A. (Ohio University) M.A. (Loyola Marymount University) <i>Cum Laude</i>
Marshall Philip Slaybod, Toledo B.A.	David Eric Wagner, Silverwood, MI B.A. (Bob Jones University) <i>Summa Cum Laude</i>	Allison Christine Wojtkun, North Olmsted B.A. (Baldwin-Wallace College)
Carmen Evette Smith, Columbus B.S. (Miami University Oxford) <i>Cum Laude</i>		
Jillian Paige Smith, Jackson B.A. (Miami University Oxford)		

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Owen Richard Wolfe, Yellow Springs
B.A. (Wright State University)
Summa Cum Laude

Jillian Wolosiansky, Green B.A. (Eastern Michigan University)
Magna Cum Laude

Melissa Lynn Wood, Seven Hills
B.A. (College of Wooster)

Tabitha Marie Woodruff, Risingsun
B.A. (Wright State University)

James Zhi Yao, Houston, TX
B.Bus.Adm. (Texas A&M University)

Adam Christopher Young, Columbus
B.A. (University of Dayton)
Magna Cum Laude

Oliver Stephen Zeltner, Cleveland
B.A. (University of Rhode Island)
Magna Cum Laude

Amanda M. Zerhusen, Grove City
B.A., M.A.

Chenwei Zhang, Florence, SC
B.A. (University of South Carolina)

Weina Zhou, Columbus
B.A. (Wellesley College)

Master of Laws

Kessia Caroline Cericola, São Paulo, Brazil
LL.B. (Faculty of Law São Bernardo do Campo)

Kimberly Ciprian, Columbus
LL.B. (Pontificia Universidad Católica Madre y Maestra)

John Richard Cronin, Westerville
LL.B. (University of London)
M.B.A. (City University)

Katja Elisa Fischer, Landshut, AL

Luyang Jin, Beijing, China
LL.B. (Jilin University)

Min Li, Shaoguan City, China

Rhea Munjal, New Delhi, India
LL.B. (Guru Gobind Singh Indraprastha University)

Aliakbar Nazarov, Dushanbe, Tajikistan
LL.B. (Tajik State National University)

Jieda Pan, Wuhan, China
LL.B. (Shenzhen University)

Mang Tian, Beijing, China

Dongfang Wang, Chongqing, China
Cert. (Fudan University)
LL.B. (Shanghai University of Finance and Economics)

Meng Yang, Urumchi, China
B.A. (Beijing Institute of Technology)

Master in the Study of Law

Michael P. Lenaghan, Westerville
B.A. (Iona College)
M.B.A. (Wagner College)

The College of Law is on a semester system. Graduates receive their hoods during an earlier ceremony and their diplomas directly from the college. Many graduates have relocated prior to the University's commencement.

College of Medicine

Dean: Charles J. Lockwood

Doctor of Medicine

Benjamin D. Abramowitz, Charleston, WV
B.S.
Magna Cum Laude

Jennifer Jung-In Ahn, Columbus
B.A. (Johns Hopkins University)
Cum Laude

Lana Alghothani, Columbus
B.S.
Cum Laude

Eric Cameron Allan, Columbus
B.S. (Brigham Young University)

Akua Aseidua Ampadu, Brooklyn, NY
B.S. (Pennsylvania State University)

Krista Marie Andersen, Twinsburg
B.S. (University of Dayton)

Michael Alfredo Antiporda, Columbus
B.S. (Georgetown University)

Andrew James Anzeljc, Columbus
B.S. (University of Illinois at Urbana-Champaign)
Magna Cum Laude

Ashley Lauren Augspurger, Upper Arlington
B.S. (Colorado State University)
Magna Cum Laude

Buck Bania, Columbus
B.A. (Carroll College)

Stephen Leonard Barman, Columbus
B.S. (University of Illinois at Urbana-Champaign)
Cum Laude

Michael Garrison Barrie, Dublin
B.A. (Case Western Reserve University)
Magna Cum Laude

Vedavathi Ramesh Bellamkonda-Athmaram, Mansfield
B.S.
Cum Laude

Brian Steven Bello, Columbus
B.S. (University of Florida)

Giulia Marian Benedetti, Columbus
B.S.

Laura Ann Bergin, Columbus
B.A. (University of Missouri - Saint Louis)

Bret E. Betz, Columbus
B.S.
Cum Laude

Anil Birdi, Columbus
B.S. (Case Western Reserve University)

James Matthew Blickendorf, Columbus
B.A. (Westmont College)
Cum Laude

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Patrick Leon Bockenstedt, Columbus B.S. (University of Iowa)	Brian David Clow, Columbus B.A. (Hope College)	Daniel Patrick Donato, Elyria B.S. (Case Western Reserve University) <i>Cum Laude</i>
Jonathan Paul Bonnet, Springboro B.S.Educ.	Stephanie Marie Conway, Dayton B.S.	Stephanie Marie Dreher, Columbus B.A. (University of Delaware)
Stacy Meredith Boore, Los Altos, CA B.A. (Oberlin College) <i>Cum Laude</i>	Johanna Lucy Cook, Shaker Heights B.S.	Tyler Gary Dschaak, Columbus B.S. (Brigham Young University-Idaho)
Daniel B. Box, Waterville B.S. <i>Cum Laude</i>	Ryan James Cook, Columbus B.S. (Seton Hall University)	Karen Christine Dugan, Dublin B.A. (Northwestern University) <i>Magna Cum Laude</i>
Azore-Dee Bradshaw, Columbus B.A. (State University of New York at Stony Brook)	David Matthew Cooley, Columbus B.A. (Miami University Oxford)	Julianna Rose Dunster, Kidron B.S. (Boston University) <i>Magna Cum Laude</i>
Jordan Brokha Brown, Mason B.S. (College of Charleston) <i>Cum Laude</i>	Brandon Cramer, Columbus B.S. (University of Dayton) <i>Magna Cum Laude</i>	Kelly Marie Eagan, Cincinnati B.S. (Indiana University Bloomington)
Jessica Lynn Burgers, Powell B.S. (University of Notre Dame) <i>Cum Laude</i>	Teresa Cunningham, Columbus B.S. (University of Wisconsin- La Crosse) <i>Magna Cum Laude</i>	Christian Tyler Earl, Columbus B.S. <i>Cum Laude</i>
Jarred Thomas Burkart, Milford B.A. (Vanderbilt University) <i>Cum Laude</i>	Amber Marie D'Souza, Cincinnati B.S. <i>Cum Laude</i>	Laura Burns Eisenmenger, Columbus B.A. (Illinois Wesleyan University) <i>Magna Cum Laude</i>
Megan Kennedy Burns, Gahanna B.A., M.A. (Case Western Reserve University)	Brett Thomas Daly, Lagrange B.A.	Patrick Shane Ellsworth, Columbus B.A., B.S. (University of Utah)
Sanjida Shoma Cabot, New Albany B.A. (Case Western Reserve University) Ph.D.	Nhu-Y. Thi Dao, Columbus B.S. (University of Cincinnati) <i>Cum Laude</i>	Lindsay Morgan Esch, Columbus B.S. (University of Illinois at Urbana-Champaign) <i>Magna Cum Laude</i>
Andy Cheng, Columbus B.S. (Johns Hopkins University)	Mehdi Dastrange, Columbus B.A. (Saint Olaf College)	Alan Emerson Evans, Westerville B.S. (Howard University) <i>Magna Cum Laude</i>
Kimberly Kyong A. Cheong, Columbus B.S. (University of Washington)	Christopher Scott Davis, Massillon B.S. (University of Notre Dame)	Ene Therese Raig Fairchild, Dublin B.S., Ph.D. <i>Magna Cum Laude</i>
Anita Wei-Han Chong, Worthington B.A., B.S.	Craig Richard Davis, Kettering B.S. <i>Cum Laude</i>	Enrique Feria-Arias, Dublin B.S. <i>Cum Laude</i>
Benjamin Thomas Christensen, Columbus B.S. (Utah State University)	Jeremy Elliott Davis, Columbus B.A. (University of Virginia)	Antoney Joseph Ferrey, Columbus B.S.
Emily S. Claybon, Cincinnati B.A., M.A. (University of Michigan, Ann Arbor) <i>Cum Laude</i>	Sonya Crystal Delwadia, Columbus B.S. (Emory University)	Lorena Victoria Floccari, Tallmadge B.S. (Saint Louis University) <i>Magna Cum Laude</i>
	Allison Marie Demars, Columbus B.A. (Vassar College)	
	Nikita S. Desai, West Chester B.S.	

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Matthew James Flynn, Columbus B.S. (University of Michigan, Ann Arbor) <i>Magna Cum Laude</i>	Jason Chak-Shing Ho, Columbus B.S. (University of Utah)	Nisha Sara Joseph, Columbus B.A. (Northwestern University)
Katherine Elizabeth Foley, Columbus B.A. (Macalester College)	Kimberly Bojanowski Hoang, Columbus B.S.Chem.Eng. <i>Magna Cum Laude</i>	Azeem Kaka, Columbus B.S. (Brown University) <i>Magna Cum Laude</i>
Austin Taylor Folley, Columbus B.S. (University of Arizona)	Clayton Thomas Hodges, Columbus B.S. (University of California, Santa Barbara) <i>Summa Cum Laude</i>	Praveen Kanneganti, Columbus B.A. (Johns Hopkins University) <i>Cum Laude</i>
Daniel Benjamin Gans, Highland Heights B.S. (Kent State University)	Kevin DeShaun Hollis, Columbus B.S. (Tennessee State University)	Carol M. Kao, Cincinnati B.S.
Teresa Corinne Giacomazzi, Columbus B.S. (Albion College)	Seth Geoffrey Holt, Columbus B.S. (University of California, Davis) B.S. (California State University, Sacramento) <i>Cum Laude</i>	Munira Karim, Strongsville B.A. (Northwestern University) <i>Cum Laude</i>
Leigh Ann Giano, Medina B.A. (Miami University Oxford) <i>Magna Cum Laude</i>	Laura Emily Holzer, Columbus B.A. (University of California, Berkeley)	Ramya Keshavaram, Clayton Bachelor's (Case Western Reserve University)
Matthew Thomas Danie Gibson, Columbus B.S. (University of California, Davis)	Kevin Paul Horn, Gahann B.S. <i>Cum Laude</i>	Gaganbir Singh Khaira, Fresno, CA B.S. (University of California, Davis)
Blair Suzanne Glasgo, Columbus B.S. (University of Notre Dame) <i>Magna Cum Laude</i>	Christopher Embrey Howson, Columbus B.S. (University of Notre Dame)	Alice Joohee Kim, Columbus B.S. (Duke University)
James Kenneth Godfrey, Columbus B.S. (Chapman University) <i>Cum Laude</i>	Mariam Husain, Centerville B.S. (University of Dayton)	Alexandra Candice King, Cincinnati B.S. (University of Illinois at Urbana-Champaign)
Iahn Gonsenhauser, Cleveland Heights B.A. (Syracuse University)	Kristopher Ivey, Columbus B.A. (University of Georgia)	Brett William Kinkopf, Columbus B.S.
Emily K. Graham, Westerville B.S. <i>Summa Cum Laude</i>	Harrison Lee Jackson, Columbus B.A. (Harvard University) <i>Cum Laude</i>	Gwynne DeBoer Kirchen, Columbus B.A. (University of Wisconsin - Whitewater) <i>Magna Cum Laude</i>
Michael John Grille, Columbus B.A. (Tufts University)	Adam S. Jasne, Columbus B.S. (Carnegie Mellon University)	Natalia Susan Kubicki, Columbus B.S. (University of Pittsburgh)
Vaughn Alexander Harris, Columbus B.S. (Brigham Young University)	Julie Rose Javorek, Chesterland B.S.Nutrition <i>Cum Laude</i>	Michael Thorpe Larsen, Boston, MA Bachelor's (Brigham Young University)
Jessica Marie Hassell, Columbus B.S. <i>Cum Laude</i>	Amy Suzanne Joehlin-Price, Columbus B.S. (Pepperdine University)	Cathline Jo Layba, Galloway B.S. <i>Cum Laude</i>
Kate Alison Heinlein, Lorain B.S.Educ. <i>Cum Laude</i>	Joshua Derren Jones, Westerville B.S.Ald.Hlth.Prof. <i>Cum Laude</i>	Elaine W. Lee, Columbus B.A. (University of California, Berkeley)
		Margaret Moonhyung Lee, Columbus B.A. (Cornell University)

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Russell Laurence Legg, Powell B.S., M.S. (Brigham Young University)	Aevan McLaughlin, Columbus B.S. (Dickinson College) <i>Cum Laude</i>	Scott Jay Parker, Columbus B.S. (Brigham Young University) <i>Cum Laude</i>
Carli Jessica Lehr, Avon B.S. <i>Magna Cum Laude</i>	Ryan J. McNeilan, Columbus B.S. Educ. <i>Cum Laude</i>	Navya Parsa, Lima B.S.
Feng Li, Canton B.A. (Case Western Reserve University)	Jeffrey Alan Messenger, Columbus B.S. (Michigan State University) <i>Summa Cum Laude</i>	Nikita Tushar Patel, Columbus B.S. (University of Michigan, Ann Arbor) <i>Cum Laude</i>
Jessica C. Li, Columbus B.S. (Cornell University)	Joseph Milton Meyerson, Columbus B.S. (Washington State University) <i>Magna Cum Laude</i>	Reena Harikishan Patel, Columbus B.S.
Spencer Eugene Lindsey, Delaware B.S. (University of California, Berkeley) <i>Magna Cum Laude</i>	Craig James Miller, Columbus B.S. (Muskingum University) <i>Magna Cum Laude</i>	Jeffrey Brian Peck, Columbus B.A. (Northwestern University)
Qihui Joanna Liu, Lewis Center B.S.	Roma Moza, Columbus B.S. (University of Michigan, Ann Arbor) <i>Cum Laude</i>	Carmen Maria Perrino, Wyoming B.A.
David Lustenberger, Cincinnati B.S. <i>Cum Laude</i>	Anthony Christopher Mueller, Columbus B.S. (University of Wisconsin- Madison) <i>Cum Laude</i>	Matthew Ross Potter, Columbus B.S. (University of California, Los Angeles)
Sara Brownlie Maguire, Columbus B.S. (Brown University) <i>Magna Cum Laude</i>	Christopher John Murphy, Highland Heights B.A. (Washington University in Saint Louis)	Severin Marcel Pouly, Columbus B.A. (College of Wooster)
Gautam Naresh Mankaney, Columbus B.S. (Oregon State University) <i>Cum Laude</i>	Michael Stephen Nickoli, Westerville B.A. (Miami University Oxford) <i>Cum Laude</i>	Michael Ignacio Prats, York, PA B.S. (University of Pittsburgh)
Paul David Marcus, Columbus B.S. (University of California, San Diego) <i>Magna Cum Laude</i>	Nicholas Bernard Nowacki, Marion B.S.	Mark Andrew Price, Massillon B.S. (Anderson University)
Antonio Martinez, Columbus B.S. (University of Texas - Pan American)	Emily Rachael Nurre, Cincinnati B.S.	Michael Christian Priddy, Dayton B.A. (Brigham Young University) <i>Magna Cum Laude</i>
Patrick Joseph McConville, Columbus B.A. (Davidson College) <i>Magna Cum Laude</i>	Sarah Michelle O'Leary, Columbus B.S. (Wittenberg University)	Daniel Ke Pu, Columbus B.S. (Duke University)
Sarah Lindsay McCormick, Columbus B.S. (Middle Tennessee State University)	Jacob Kirt Olson, Columbus B.S. (Brigham Young University)	Kai Quin, Ann Arbor, MI B.S. (University of Michigan, Ann Arbor)
Klinton P. McGhee, Columbus B.A. (College of The Holy Cross)	Sewon Oum, Columbus B.A. (University of California, Berkeley)	Matthew Scott Rahrig, Columbus B.S. (University of Cincinnati) <i>Magna Cum Laude</i>
Nicholas Andrew McKenzie, Haslett, MI B.S. (Michigan State University) <i>Cum Laude</i>	Shantha Marini Parameswaran, Columbus B.S. (Johns Hopkins University)	Matthew Frederick Raines, Columbus B.A., Bachelor's (Spring Arbor College) B.S. (Eastern Michigan University) <i>Cum Laude</i>

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Charles Thomas Randazzo, Columbus B.A. (Duke University) <i>Cum Laude</i>	Trevor Shull, Columbus B.A. (Hope College)	Daniel Bryan Van Bibber, Westerville B.S. (Weber State University)
Saad Ranginwala, Springfield B.A. (Northwestern University)	Corinne Frances Stalzer, Broadview Heights B.S. (Duquesne University) <i>Cum Laude</i>	Jacqueline Wertheim Vanderburgh, Dublin B.S. (Cornell University) <i>Cum Laude</i>
Amy Lynn Ravindra, Sandusky B.S. (Wake Forest University) <i>Magna Cum Laude</i>	Jane E. Stremming, Columbus B.S. (University of Illinois at Urbana-Champaign) <i>Cum Laude</i>	Rachel Kaye Voss, Columbus B.A. (Washington University in Saint Louis) <i>Magna Cum Laude</i>
Benjamin Reiss, Columbus B.A. (University of Pennsylvania) <i>Magna Cum Laude</i>	Victoria Marie Sultani, Columbus B.A. (Wellesley College)	Laura Ann Wallace, Columbus B.S. (Indiana University Bloomington)
Adam Marshel Reynolds, Grove City B.S.	David Michael Swenson, Columbus B.S. (Brigham Young University) <i>Cum Laude</i>	Michael Robert Wellner, Colgate, WI B.S. (University of Wisconsin- Madison)
Rebecca Elizabeth Rieck, New Albany B.S. (Miami University Oxford)	Stephanie Si Tang, Columbus B.A., B.S. (University of Arizona)	Caitlin Elizabeth Wetzel, Columbus B.S. (University of North Carolina at Chapel Hill) <i>Cum Laude</i>
Benjamin Isaac Rosenfeld, Columbus B.S. (University of Michigan, Ann Arbor) <i>Cum Laude</i>	Jordan Schiller Thomas, Solon B.S. (Tufts University)	Kathryn J. Wieferich, Columbus B.A. (College of Wooster) <i>Cum Laude</i>
Jason Rostedt, Kent B.S. (University of Akron)	Trevor Anthony Thompson, Medford, OR B.S. (Oregon State University) <i>Magna Cum Laude</i>	Jeremy Thomas Wilks, Mount Vernon B.S. (Bowling Green State University)
Amanda Katherine Roysce, Upper Arlington B.S. (Harding University - Main)	David S. Tillman, Columbus B.S. (University of Wisconsin- Madison)	Margaret Emily Williams, Columbus B.A. (Princeton University) B.S. Civil.Eng. <i>Cum Laude</i>
David Charles Sahadevan, Westerville B.A. (Whittier College)	Jose Antonio Torres-Garcia, Columbus B.S. (East Carolina University)	Jessica Jean Schultz Wilson, Dublin B.S. (Wittenberg University)
Gregory Hall Sams, Westerville B.A. (Northwestern University)	Brock Turley Trejo, Columbus B.S. (Brigham Young University)	Lisa Marie Winton, Strongsville B.A. (University of Cincinnati)
Paul Manuel Saridakis, Brecksville B.S.	Thai Quang Trinh, Pataskala B.A. (Capital University) <i>Magna Cum Laude</i>	Adam Wooldridge, Columbus
Ashley Loren Scheffer, Akron B.S. (Arizona State University)	Mu Chun Tsai, Columbus B.S. (University of Maryland, College Park)	Rockford Scott Wright, Hilliard B.S. (Brigham Young University)
Paul Michael Shaniuk, Strongsville B.S. (Baldwin-Wallace College) <i>Cum Laude</i>	Daniel J. Tseng, Shoreline, WA B.S. (University of Washington)	Elaine Sunshine Yeh, Columbus B.S.
Shishir Sharma, Columbus <i>Magna Cum Laude</i>	Jemina Onyeka Udeogu, Tamarac, FL B.A. (University of Miami)	Andy A. Yoder, Sugarcreek B.A. (Goshen College)
David Shi, Columbus B.A. (Northwestern University)	Ryan James Urchek, Warren B.S. A.Ild.Hlth.Prof. <i>Magna Cum Laude</i>	
Mary Hughes Shull, Columbus B.S. (Vanderbilt University) <i>Magna Cum Laude</i>		

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Herbie Yung, Columbus
B.A. (Illinois Wesleyan
University)

Alicia Mengshu Zhu,
Columbus
B.S. (Massachusetts Institute
of Technology)

School of Health and Rehabilitation Sciences

Bachelor of Science in Allied Health Professions

Jessica Dee Allen, Arcanum
Magna Cum Laude
Kristen Michelle Alosep,
Sherrordsville
Muayad Muhammed
Alzamara, Columbus
Bethany Amrine, Waterford
Alyssa Maree Ancipink,
Centerville
Magna Cum Laude
Elizabeth Anne Andrien,
Dublin
Cum Laude
Brittany Nicole Anthony,
Wapakoneta
Cum Laude
Lauren Elizabeth Armitage,
Hilliard
Meagan Nicole Ashley, Dayton
Lauren Nicole Atkins, Findlay
Lindsay Marie Austin,
Collinsville, IL
Yvonne Ann Banks, Columbus
Keshia Ann Barhorst, Sidney
Jamie Alexis Barnum,
Columbus
Magna Cum Laude
with Honors in Allied Medicine
Ann Catherine Barrett,
Worthington
Magna Cum Laude
*with Research Distinction in
Medical Dietetics*
Elizabeth West Bastian,
Centerville
Summa Cum Laude
Amber Michelle Beretich,
Coshocton
Sarah Clementine Bergen,
Upper Arlington
Kaitlin Berger, Mansfield
Magna Cum Laude
Michael Robert Bertke,
Cincinnati
Magna Cum Laude
Matthew Thomas Bigelow,
Troy

Katherine Elizabeth Bingmer,
Canal Winchester
Magna Cum Laude
with Honors in Allied Medicine
Julia Anna Bizjack, Mayfield
Village
Cum Laude
Nicholas Allen Bockey,
Delphos
Magna Cum Laude
Alexandria Lynn Bolds, Dayton
Colleen Marie Brady, Dublin
Cum Laude
Ella Catherine Branson,
Olney, MD
Rachel Elizabeth Brieck,
Granville
Cum Laude
Jenny Nicole Burns, Loveland
Cum Laude
Samantha Jean Burton,
Trenton
Cum Laude
Teresa M. Busch, Cincinnati
Magna Cum Laude
Mackenzie Ann Callahan,
Columbus
Magna Cum Laude
Bryanna Cherele Camp,
Dayton
Lindsay M. Cannavino, Mentor
Cristina Elise Capretta,
Mayfield
Cum Laude
Alison Mae Carlozzo, Solon
Summa Cum Laude
with Honors in Allied Medicine
Emily Barbara Cason,
Schaumburg, IL
*with Research Distinction in
Biomedical Science*
Jennifer La Rue Center,
Gahanna
Katherine Ann Chapman,
Beavercreek
Jenna Christine Chinnock,
Columbus
Cum Laude
Chelsea Lauren Clark, Attica
Angela Theresa Close,
Munroe Falls
Cum Laude
with Honors in Allied Medicine
Shauna Michele Collins,
Hoover, AL
Magna Cum Laude
with Honors in Allied Medicine
Taylor Lou-Ann Conway,
Alliance
Magna Cum Laude
Tiffany Ann Cooper, Bucyrus
David Allan Copeland, Jr.,
Malta
Aaron Luis Cortes, Lima
Alexandra Danielle Cottle,
Lima
Summa Cum Laude
Jessica Lynn Crofford, North
Canton
Magna Cum Laude

Bryan P. Crowley, Upper
Arlington
Jill Marie Cruse, Cincinnati
Magna Cum Laude
Chelsea Maria Dalessandro,
Dalton
Cum Laude
Alexandra Blanche Dansicker,
Baltimore, MD
Cum Laude
Megan Susan Davis, Dublin
Kaylee Diann Davis Jones,
Grove City
Magna Cum Laude
Tyler Allen Deam, West
Liberty
Kim Lee Deskins, Ontario
Punam Dev, Brunswick
Jacob Arthur Diaz, Amherst
Magna Cum Laude
Molly Nicole Dinneen, London
Oksana Dmytruk, Kyev,
Ukraine
Cum Laude
Claire Elizabeth Dolan,
Loveland
Magna Cum Laude
with Honors in Allied Medicine
Amanda Kristine Dorsten,
Beavercreek
Elizabeth Gretchen Dufrane,
Perrysburg
Aaron Brandon Dunn, New
Matamoras
Erin M. Dziedzic, Buffalo, NY
Cum Laude
Erin Denise Ehler,
Reynoldsburg
Christine Michelle Fahy, Grove
City
Cum Laude
*with Research Distinction in
Radiologic Sciences and
Therapy*
Christin Lee Fedor, Bay
Village
Magna Cum Laude
Allura Kathryn Fernandez,
Cleveland
Cum Laude
Britni Ann Fortney, Lorain
Magna Cum Laude
Hannah Marie Fox, North
Royalton
Magna Cum Laude
Bethany Danielle Frail, Lima
Christopher Jeffrey Frank,
Cincinnati
Lauren Renee Freisthler, Anna
Cum Laude
Lindsay Anne Frysinger,
Celina
Cum Laude
Briana Naquale Funches,
Toledo
Tucker James Furbush, Mount
Victory
Jordan Michael Gales,
Strongsville
Summa Cum Laude
with Honors in Allied Medicine

Commencement Convocation, June 10, 2012

Tina Marie Glade, Cleveland
Magna Cum Laude

Nicholas Robert Glenn,
Hartsville, SC
Cum Laude

Nicole Chrystyne Glivar,
Chicago, IL
Cum Laude

Jenifur Alexis Godfrey,
Reynoldsborg

Jennifer Lynn Goodman,
Lancaster

Amber M. Goshe, Tiffin
Magna Cum Laude

Kelsey Marie Gray, Canton
Magna Cum Laude
*with Honors Research Distinction in
Biomedical Science*

Rebecca Elizabeth Griffin,
Vandalia

Kevin Lamar Hall, Erie, PA
Cum Laude

Kelby Dawn Hammond,
Danville
Cum Laude

Christopher Charles Hanna,
Poland
Magna Cum Laude

Cori Anne Hanood,
Pickerington

Jaime Lynn Hartley, Ocean
City, NJ
Magna Cum Laude
*with Honors Research Distinction in
Radiologic Sciences
and Therapy*

Mollie Elizabeth Haughn,
Grove City
Cum Laude

Caitlin Elizabeth Hayes,
Columbus
Cum Laude

Jessica Ashley Heatwole,
Lima
Magna Cum Laude

Ryan Daniel Hickey, Massillon
Cum Laude

Lindsay Michelle Hofmann,
Cincinnati

Morgan Alyssa Hogue, Canton
Summa Cum Laude

Timothy Charles Horner,
Spencerville

Kaitlynn Elizabeth Hunker,
Fairfield
Magna Cum Laude

Jared Michael Hunt, Pittsburg

Regina Nichole Hunter,
Cleveland Heights

Jacqueline Huynh, Cleveland

Desiree Lynn Iden, Salem

Dominique D. Jackson, Akron

Allison Marie Jacob, Westlake

Amanda Rose Jacob, Shelton,
CT
Magna Cum Laude

Alice Kelley Jacobson,
Mendham, NJ
Magna Cum Laude
*with Honors Research Distinction in
Respiratory Therapy*

Ashley Nicole Janda, Mentor
Summa Cum Laude

Allyson Patricia Jenne,
Worthington
Magna Cum Laude

Kevin David Johnson,
Cincinnati

Thomas Michael Kaffenberger,
Bellbrook
Magna Cum Laude
*with Research Distinction in
Biomedical Science*

Shannon Colleen Canary,
Toledo
Magna Cum Laude

Stephanie Ann Katona,
Chesterland

Michelle Christine Keller,
Cincinnati

Rian Charnelle Keller, Dayton

Jessica Lynn Kersker,
Sharonville

Katy Lynn Kite, Quincy
Cum Laude

Patrick James Kmiecik,
Broadview Heights
Cum Laude

Ellen Elizabeth Kohls,
Cincinnati
Summa Cum Laude

Stephanie Jo Kolodziej, St.
Clairsville

Zainab Fakhruddin Kothari,
Mumbai, India
Summa Cum Laude

Kyle Robert Kozlowski, Mentor

Lauren Kristine Kreger,
Centerville
Summa Cum Laude

Susanna Sothoron Kuppich,
Westerville

Jessica Marie Ladd, Fort
Jennings
Magna Cum Laude

Taylor Anne Lawton,
Cranberry Township, PA
Cum Laude

Yi-Chieh Lee, Taipei, Taiwan,
ROC

Grace Kathleen Leisenheimer,
Hilliard
Magna Cum Laude

Braden Nathaniel Leist,
Stoutsville
Cum Laude

Xin Li Liu, Mason
Summa Cum Laude
with Honors in Allied Medicine

Jennifer Rose Long, Delaware

Marisa Ann Maleike,
Miamisburg
Cum Laude

Agnes Mandy, Columbus
Cum Laude

Mark Andrew Mangia,
Gahanna
Cum Laude
with Honors in Allied Medicine

Darryl Robert Manley,
Wooster

Brittany Staples Mann,
Lancaster
Summa Cum Laude

Krystal Rene' Markward,
Ottoville
Cum Laude

Manuel Martinez, Toledo

May Lin Matsunami, Cincinnati
Magna Cum Laude
with Honors in Allied Medicine

Abigail Colleen Maxwell,
Westerville

Ian Clifford McCleese,
Granville
Cum Laude

Blake Paul McCormick, Dublin

Megan Elizabeth McKim,
Rayland
Summa Cum Laude

Bridget Katherine McMurray,
Euclid
Magna Cum Laude
with Honors in Allied Medicine

Karisa Kalie Medrano,
Albuquerque, NM
Cum Laude

Roxanne Nicole Melchiorre,
Medina
Cum Laude

Rachel Anne Melewski,
Canfield

Corey Michael Merrill,
Columbus

Kelly Louise Meyer, Olmsted
Township
Cum Laude

Hannah Tomko Miller,
Cincinnati
Cum Laude

Farhiyo Mohamed, Columbus

Meredith Lee Mooney, Port
Clinton
Magna Cum Laude

Rachel Marie Moore, Waverly

Stephen Matthew Moore,
Franklin
Magna Cum Laude

Erin Nicole Murphy,
Worthington

Haran Nadarajah, Columbus
Cum Laude

Stephanie Anne Naylor,
Frederick, MD

Jillian Marie Neal, Lima
Cum Laude

Ann Yin Ng, Columbus

Allison Marie O'Keefe,
Merrick, NY

Jessica Lynn Orlando,
Tallmadge
Magna Cum Laude

Mallory Marie Ortiz, Lima

Emily Leanne Osborne,
Jackson
Cum Laude

Mary Parise, Columbus

Emily Jo Patrick, Marion

Mary Jo Spink Patterson,
Enon

Commencement Convocation, June 10, 2012

Rebecca Leona Pearson,
Columbus
Dorina Permeti, Columbus
Jade MongNgoc Pham Gift,
Columbus
Heather Elizabeth Piper, Cairo
Samantha Marie Poling,
Medina
Magna Cum Laude
James Polley, Columbus
Emily Susan Pope, Hudson
Jeremy Lee Profitt, Jackson
Thomas Patrick Pulice,
Strongsville
Cum Laude
Kristy L. Purdy, Westerville
Cum Laude
Abdullah Nadim Quraishi,
Columbus
Maysoun Lisa Rawahneh,
Westerville
Lauren Annette Rawson,
Sanford, FL
Angela Marie Reino, Tiffin
Luke Anthony Rodgers, Dublin
Michelle Aileen Roloson,
Galena
Ethan Francis Ross, Elmhurst,
IL
Magna Cum Laude
Craig Michael Rothenberg,
Beachwood
Magna Cum Laude
Danielle Lauren Rubinski,
Strongsville
Cum Laude
Pete J C Ruby, Grove City
Cum Laude
Alese Ann Russell, Bay Village
Daniel Paul Sabo, Masury
Logan Jeffrey Savage,
Norwalk
Amanda Danielle Schearer,
Fort Mill, SC
Kara Dawn Scheiderer, Hilliard
Summa Cum Laude
Jered Robert Schleicher,
Willoughby
Magna Cum Laude
Alexandra Marie Schneider,
Hamilton
Cum Laude
Jessica Lynn Schraer,
Cincinnati
Cum Laude
Amanda Marie Schroeder,
Ottoville
Magna Cum Laude
Kathryn Elizabeth Schulze,
Maria Stein
Cum Laude
Marci Raeann Scovil,
Centerville
Magna Cum Laude
Rachel Leah Segarra, Fenton,
MI
Cum Laude
Kendra Marie Seifert, Bowling
Green
Kelly Marie Setlock, Solon
Christina Marie Shepherd,
Zanesville
Zachary Benjamin Sherman,
Milford
Cum Laude
Joshua B. Shields, Columbus
Sophia Aden Farah Shiridon,
Dublin
Lindsey Nicole Shirilla,
Youngstown
Cum Laude
with Honors in Allied Medicine
Annie Grace Shmookler,
Gahanna
Melissa Kathryn Sinay, Hilliard
Cum Laude
Stanley James Sinegar, Elyria
Ashwin Sivanesan, Columbus
Amanda Ann Smith,
Marblehead
Cum Laude
Erin Elizabeth Smith,
Sandusky
Lindsey Lee Smith, Tiffin
Kaylie Alred Sniff, Medina
Cum Laude
Melissa Ann Staker, Jackson
Magna Cum Laude
Laura Katherine Stempky,
West Chester
Magna Cum Laude
Joshua Phillip Stiles, Akron
Joshua Michael Stone, Oak
Harbor
Magna Cum Laude
Andrew Charles Studenic,
Marietta
Miho Suga, Japan
Paige Elise Sutton, Kennett
Square, PA
Cum Laude
Urji Bineenso Tahir, Columbus
Cum Laude
Nicholas James Taylor, Grand
Island, NY
Magna Cum Laude
with Honors in Allied Medicine
Jenessa Cruz Teague,
Gahanna
Magna Cum Laude
Michelle Ann Tibbitts,
Friendswood, TX
Cum Laude
Ruchi Chandrashekhar Tiwari,
Reynoldsburg
Alexandra R. Toole, Cincinnati
Cum Laude
Alyssa Marie Trocchio,
Rootstown
Kimberly Trujillo, Canal
Winchester
Magna Cum Laude
Alexandra Frances Tunitis,
Macungie, PA
Kelly Leigh Turner, West
Chester
Summa Cum Laude
Jennifer Jane Uhlir,
Strongsville
Magna Cum Laude
Brienne Van Der Griend,
Canfield
Magna Cum Laude
Shripal Pankil Vora, Cuyahoga
Falls
Lauren Mary Vorisek,
Gahanna
Magna Cum Laude
*with Honors Research Distinction in
Medical Dietetics*
Igor Voronkin, Mayfield
Heights
with Honors in Allied Medicine
Emily Dora Kathryn Walls,
Wapakoneta
Magna Cum Laude
Kylee Marie Warnecke, Fort
Jennings
Magna Cum Laude
Veronica Emily Weber,
Westerville
Kristen A. Weeber, Parma
Cum Laude
Sarah Catherine Whitney,
North Olmsted
Magna Cum Laude
Sarah Sue Wierwille, Van
Wert
Andrea Kay Williams, Orient
James Howard Wilson, Milan
Magna Cum Laude
Sarah Nicole Winholt,
Loveland
Jennifer Kay Wisniewski,
Beavercreek
Cum Laude
Karli Allison Wolff, Medina
Magna Cum Laude
Brittany Rachelle Yokum,
Grove City
Amanda Ann Young,
Zanesville
Cum Laude
Laura Eileen Young, Massillon
Jacqueline Theresa
Zamborsky, Broadview
Heights
Megan Elizabeth Zaworski,
Columbus
Magna Cum Laude
Wesley David Zoller, Marietta
Summa Cum Laude

**Certificate of Post
Baccalaureate Medical
Technologist**

Elizabeth Ann Foust, Findlay
B.S.

College of Nursing

Dean: Bernadette M. Melnyk

Bachelor of Science in Nursing

Megan Nicole Ackley,
Delaware
Dorcas Agyemang, Columbus
Katherine Anne Alexander,
Mansfield
Rachel Elizabeth Allgood,
Avon Lake
Cum Laude
Katherine Marie Amos,
Bellbrook
Elizabeth Marie Andres,
Delaware
Stephanie Marie Antill,
Columbus
Summa Cum Laude
Nneka Feli-Ann Ariguzo,
Gahanna
Christa Nicole Arvay,
Napoleon
Sarah Noel Baker, Rocky
River
Cum Laude
Nicole Marie Baldauf, Delphos
Magna Cum Laude
Alane Joyce Ballmann, Dayton
Magna Cum Laude
Brittany Lauren Barnes,
Fishers, IN
Magna Cum Laude
Alexander James Barrow,
New Philadelphia
Magna Cum Laude
Melissa Marie Becker,
Cardington
Megan Elizabeth Bellantis,
Springfield
Tara Lynn Bennett, Sunbury
Cum Laude
with Honors Research Distinction in Nursing
Jena Marie Bilinovic,
Independence
Magna Cum Laude
Samantha Jo Boch, Bremen
Cum Laude
with Honors Research Distinction in Nursing
Emily Petrick Bogenschutz,
Worthington
Magna Cum Laude
Jessica Michele Booth,
Columbus
Cum Laude
Kyle Harve Bowman, Laura
Cum Laude
Zachariah Ezekiel
Bartholemew Braithwaite,
Marysville
Carla Dawn Brandyberry,
Powell

Kimberly Lee Brocklehurst,
Lima
Maresa Kay Burky,
Sugarcreek
Courtney Alexandra Byrd,
Cincinnati
Stephanie Anne Cain, Akron
Summa Cum Laude
Nicole Anne Callibbari, Lima
Magna Cum Laude
Tina Marie Capretta, Lima
Samantha Rose Capriato,
Cleveland
Cum Laude
Stephanie Ann Carpenter,
Avon Lake
Cum Laude
Armandina Saldana Castle,
Lima
Allison Marie Caudill,
Westerville
Megan Anne Cavender, Piqua
Cum Laude
Jenna Leigh Chelette, North
Olmsted
Cum Laude
Matthew Allen Chrisman,
Zanesville
Melissa Dawn Ciapala,
Boardman
Magna Cum Laude
Patrick William Cleary IV,
Lakewood
Lauren Kaye Clifton,
Russellville
Magna Cum Laude
with Honors Research Distinction in Nursing
Rhonda Elizabeth Cline,
Columbus
Cum Laude
Allison Michele Cordek,
Concord
Cum Laude
Elise Danielle Corwin, Lima
Joseph Sterling Craig, Van
Wert
Daniel Lee Crawford,
Portsmouth
Magna Cum Laude
Ashley Marie Davis, Ottawa
Callie Marie Davis, Newark
Magna Cum Laude
Megan Kathleen Davis, Dublin
Cum Laude
Rozena Lynn Davis,
Columbus
Ashley Marie DeBrosse, West
Chester
Magna Cum Laude
Daniel John Dinneen,
Columbus
Bethany Lynn Dockman,
Middleburg Heights
Summa Cum Laude
Mary Katherine Dolan,
Wilmington, DE
Cum Laude

Breana Michele Draudt, Grove
City
Magna Cum Laude
with Honors Research Distinction in Nursing
Sarah Elizabeth Dredge,
Urbana
Summa Cum Laude
Alexandria Marie Edmonds,
Upper Arlington
Chelsea Jean Eganhouse,
Westerville
Sharon Rose Egbert, Anna
Kirstin Lian Elder, Grove City
Megan Emily Erdy, Columbus
Ernest H Evans, Cleveland
Katherine Viola Fenstermaker,
Centerville
Leslie Ann Ferch, Minneapolis,
MN
Cum Laude
Karen Elizabeth Fife, Berea
Aaron Robert First, Galion
Robert Tyler Fisher, North
Lewisburg
Cum Laude
Phyllis Ann Friloux, Columbus
Cristie Elizabeth Galieti,
Hudson
Magna Cum Laude
Kathrine Gallenstein, Plain
City
Aileen Jane Garcia, Xenia
Rebecca Suzanne Gawronski,
Cincinnati
Lynn Anne Gervais-Weinle,
Worthington
Marcia Ann Giancola, Mentor
Meegan Elizabeth Gibbons,
Bay Village
Jeffrey Scott Gill, Columbus
Polly Diane Givens, Bergholz
Molly Rose Godic, Hudson
Cum Laude
with Honors Research Distinction in Nursing
Robin Darlene Gottfried,
Sycamore
Magna Cum Laude
Lindsey Ann Goudy, Bolivar
Magna Cum Laude
Kaitlyn Noel Graham,
Frazeysburg
Cum Laude
Tina Elizabeth Gregory,
Beavercreek
Katherine Marie Groezinger,
Columbus
Cum Laude
Megan Elizabeth Haas, Rocky
River
Cum Laude
Danielle Elizabeth Hamilton,
Zanesville
Robert Joshua Harris, Upper
Arlington
April Gay Herbster, Columbus
Amelia Renee Hinkleman,
Napoleon
Cum Laude

Commencement Convocation, June 10, 2012

Jonathan Barrett Hoerle,
Columbus
Magna Cum Laude
Virginia M. Holbrook,
Sarasota, FL
Kortney Elizabeth Holt,
Cincinnati
Magna Cum Laude
Alissa Jean Horton,
Wapakoneta
Amanda Renee Hoyt, North
Olmsted
Matthew Aaron Hronec,
Canton
Summa Cum Laude
René Lynn Huffman,
Huntsville
Najma Omar Ibrahim,
Columbus
Mara Neil Ike, Orient
Cum Laude
*with Honors Research Distinction in
Nursing*
Lauren Elizabeth Ives,
Wakeman
Magna Cum Laude
Katrina Mae Jackson,
Columbus
Tiffany Anne Jacobs, Russells
Point
Jennifer Lee Jacoby,
McCutchenville
Chandler Leann Jarvis,
Stockport
Summa Cum Laude
*with Honors Research Distinction in
Nursing*
Audrey Hannah Jones, Lima
Judy Caroline Kariuki, Nairobi,
Kenya
Cum Laude
*with Honors Research Distinction in
Nursing*
Justin Wayne Kauffman,
Marion
Rachel Katharine Klink, East
Liverpool
Magna Cum Laude
Kimberly Nicole Klumb,
Cincinnati
Danielle Lea Knoble,
Loudonville
John David Krall, Tipp City
Kristin Helena Krymowski,
Broadview Heights
Sarah Levinson Kukura, Bay
Village
Magna Cum Laude
Kayla Ann Laudick, Ottoville
Kaely Elizabeth Lauver, North
Olmsted
Mary Rose Lepore, Gates
Mills
Magna Cum Laude
Danielle Lynn Loeffel,
Painesville
Cynthia Sue Long, Mount
Vernon

Jennifer Elayne Long,
Westerville
Summa Cum Laude
Catherine Elizabeth Lowry,
Dayton
Magna Cum Laude
Sarah Elizabeth Malkoff,
Gahanna
Christopher Charles Maloney,
Kettering
Magna Cum Laude
Annette Lynn Mangan,
Mansfield
Michelle Elana Marowitz,
Gahanna
Cum Laude
Rebecca Jeanne Matt,
Strongsville
Magna Cum Laude
Kimberly Stueve Mays,
Columbus
Kristen Ann McDonald,
Beavercreek
Beth Suzanne McGuire,
Ashley
Kristen Nicole McKamey,
Bluffton
Edna Mae McQuesten,
Columbus
Rachel Renee Meeks, Lima
Caitlin Danielle Mellott, Findlay
Cum Laude
Tyler Jesse Messerschmidt,
Nashport
Sarah Ellen Mignin, Sylvania
Audrey Grace Milburn, Dover
Muna Ali Mohamed, Columbus
Sadia Ali Mohamoud,
Columbus
Jill Anne Mohr, Willoughby
Hills
Cum Laude
Jenna Lynn Monica, Mansfield
Katie Jo Morgan, Cridersville
Amanda Sue Morlock, Wayne
Cum Laude
Lisa Marie O'Meara, Huber
Heights
Cum Laude
Paul Gregory Ondus, Elyria
Cum Laude
Adam Robert Osterhage,
Columbus Grove
Cum Laude
Elizabeth Louise Overbey,
Heath
Audrey Bernadette Overs,
Kenton
Shawna Lynn Oxier, Toronto
Christina Marie Padrutt,
Paulding
Emily Katherine Paessun,
Canton
Cum Laude
Ashley Ann Paras, Lakewood
Cum Laude
Bethany Welch Parsell, Upper
Sandusky

Jinal Mukeshbhai Patel,
Columbus
Magna Cum Laude
*with Honors Research Distinction in
Nursing*
Jillian Christine Peecook,
Wadsworth
Kelly Lee Peterson,
Downingtown, PA
Cum Laude
Danielle Victoria Piper,
Johnstown
Alexandra Marie Polanski,
Dublin
Devin Joseph Poncsak, Bryan
Magna Cum Laude
Hallie Rae Prenslow, Dublin
Magna Cum Laude
Barbara Kathrin Qualls, Hong
Kong
Cum Laude
Tiara Shereé Ragland, Akron
Joan P. Randle, Athens, GA
Magna Cum Laude
*with Honors Research Distinction in
Nursing*
Amanda Leann Reed, Grove
City
Krystal Elizabeth Reynolds,
Milford
Jessica Renee Rhodes, Dublin
Cum Laude
Rachael Elizabeth Ringer,
Grove City
Blake Loren Robinson,
Cincinnati
Magna Cum Laude
*with Honors Research Distinction in
Nursing*
Emily Ann Rodgers, Medina
Mary Lynn Rossi, Powell
Jay David Salyer, Ada
Magna Cum Laude
Katie Rose Sattler, Bowling
Green
Magna Cum Laude
Joseph Edward Sauder,
Westerville
Cum Laude
Tina Ann Sayre, Obetz
Ashley Marie Scarsella,
Newark
Cum Laude
Megan Marie Schaefer,
Lewisburg
Cum Laude
Jenna Nicole Schafer,
Monroeville
Magna Cum Laude
Nicole Lynn Scheidler, Stow
Summa Cum Laude
*with Honors Research Distinction in
Nursing*
Erika Lynn Schmid, Twinsburg
Cum Laude
Casey Marie Schmiesing,
Minster
Magna Cum Laude
Douglas Christian Schroer,
Upper Arlington

Commencement Convocation, June 10, 2012

Carly Rae Schuett, Gibsonburg Heather Dawn Sheehan, Cincinnati <i>Cum Laude</i> Amanda Nicole Shepler, Sylvania <i>Magna Cum Laude</i> Kellie Anne Shultz, Granville <i>Cum Laude</i> Amanda Louise Simpson, Lima Nidhi Singh, Columbus <i>Cum Laude</i> <i>with Honors Research Distinction in Nursing</i> Christina Maria Smith, Newark Lauren Stadler Smith, Groveport <i>Cum Laude</i> Michelle Christine Smith, Bay Village <i>Cum Laude</i> Sandra Stephanie Smith, Glenford Michele Leigh Sobocki, Centerville Elizabeth Marie Songer, Reynoldsburg Zachery Justin Sparks, Cincinnati Jaime Leigh Stafford, Edison Carrie Anne Steele, Canfield <i>Magna Cum Laude</i> Alexis Annamarie Stefanac, Eastlake <i>Magna Cum Laude</i> Michelle Margaret Stephenson, Lexington <i>Cum Laude</i> Florence Elizabeth Stewart, Gahanna Robin Pamela Stout, Pittsburgh, PA <i>Cum Laude</i> <i>with Research Distinction in Nursing</i> Lacey N. Straquadine, Columbus <i>Cum Laude</i> Amy Jo Stutzman, Wauseon <i>Magna Cum Laude</i> Tamara Marie Supe, West Chester <i>with Research Distinction in Nursing</i> Amy Elizabeth Swallow, Beallsville Ashley Nicole Temple, Johnstown Kelly Nicole Thomas, Swanton <i>Cum Laude</i> Rachel Elizabeth Tomello, Tallmadge <i>Magna Cum Laude</i> Cassandra Marie Troyer, Columbus Grove Chelsey Beth Wolf Truxton, Solon Sarah Ann Uhrman, London <i>Cum Laude</i>	Tammy Ranae Underwood, Marion Beka Gebremichael Urgessa, Columbus Courtney Marie Vance, Pickerington <i>Cum Laude</i> Emily Gallacher Viall, Cincinnati <i>Cum Laude</i> Heather Renée Walker, Dickinson, TX Angela Michelle Walter, Chillicothe Kelsey Jacqueline Weigel, Medina <i>Summa Cum Laude</i> Melissa Jamille Wilkes, Dayton Erin Lea Williams, Pickerington Melissa Lori Wilson, Powell Tatiana M. Wishinsky, Liverpool, NY Cassandra Grace Wood, Grove City Kathleen Ann Wood, Sunbury Shanlee Jane Woodward, Richmond <i>Cum Laude</i> Kristin Louise Woodworth, Springboro Cheryl Lynn Wyckoff, Troy <i>Cum Laude</i> Lane Elise Yoder, West Liberty Lauren Marie Zakes, Medina <i>Cum Laude</i> <i>with Honors Research Distinction in Nursing</i> Steven James Zamborsky, Broadview Heights <i>Cum Laude</i> Randi Nicole Zumbro, Malta <i>Cum Laude</i>	Erin Marie Berg, Greensburg, IN B.S.Bio. (Purdue University) <i>Magna Cum Laude</i> Elizabeth Ann Braun, Celina B.S. <i>Cum Laude</i> Bryce Daniel Brown, Massillon B.S. David Michael Buck, Newport News, VA B.S. (Virginia Polytechnic Institute and State University) Alyssa Mackenzie Childers, Johnstown B.S. (Fairmont State University) <i>Cum Laude</i> Todd James Christensen, Orem, UT B.S. (Brigham Young University) <i>Cum Laude</i> Jessica Ann Clark, Lisbon, IA B.A. (University of Northern Iowa) Ryan Christopher Corte, Novi, MI B.S.Nutrition (Michigan State University) <i>Cum Laude</i> Andrea Marie Crabb, Chagrin Falls B.S. (Denison University) Lindsay Marie Dieffenbauger, Massillon <i>Cum Laude</i> Lindsay Marie Elking, St. Henry B.S.Bio. (Bowling Green State University) <i>Cum Laude</i> Adam Joseph Fannin, Winchester B.Bus.Adm. (University of Cincinnati) Peter Z. Fong, East Liverpool B.S. Sierra F. Garcia, Toledo B.S. <i>Cum Laude</i> Derek Allen Gresko, Canton B.S.Bio. (Walsh University)
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College of Optometry

Dean: Melvin D. Shipp

Doctor of Optometry

Allen Raymond Bartholomew,
Battle Creek, MI
B.S. (Michigan State
University)

Philip N. Bastian, Jr.,
Snohomish, WA
B.S. (Brigham Young
University)
Cum Laude

Angela Jean Beal, Dublin
B.S.Chem. (Miami University
Oxford)

Commencement Convocation, June 10, 2012

Christie Marie Grieshop, Milan B.S.Honors. (University of Dayton) <i>Cum Laude</i>	Krystal Lee Long, Detroit Lakes, MN B.A. (Gustavus Adolphus College) <i>Cum Laude</i>	Kyle Daniel Snyder, Dayton B.A. (Miami University Oxford)
Daniel P. Hickey, Columbus B.S.Bus.Adm.	David A. Luther, Brooklyn B.S.	Shahrokh Taghayyor, Mashhad, Iran B.S. (Masshad University of Medical Sciences)
Garrett Keith Howell, Riverton, WY <i>Cum Laude</i>	Kelly Jo Makley, St. Marys B.S.Bio. (Wittenberg University) <i>Cum Laude</i>	Sarah Michele Talbott, Woodbury, MN B.S. (Purdue University)
Amanda Kay Huston, Columbus B.A. (Houghton College) <i>Summa Cum Laude</i>	Karen Elaine Marshall, Bellefontaine B.S. (Ohio Northern University) <i>Magna Cum Laude</i>	Jolyn Thuy Vi Tran, San Jose, CA B.A. (University of California, Berkeley)
Wes Kristopher Immler, Lorain B.S. (Ohio Northern University) <i>Summa Cum Laude</i>	Jody L. Mathews, Worthington B.S. <i>Cum Laude</i>	Sandra Katherine Travaglianti, Broadview Heights B.S. (Ohio Northern University)
Darcie L. Jerwers, Ottawa B.S. <i>Cum Laude</i>	Molly Rae McDonald, Lakeville, MN B.S. (Cornell University)	Jeffrey Alan Unterbrink, Delphos B.S. <i>Magna Cum Laude</i>
David Wayne Johnson, Portsmouth B.S.Ald.Hlth.Prof. <i>Cum Laude</i>	Jillian Faith Meadows, Fayetteville, WV B.S. (West Virginia University) M.S. <i>Magna Cum Laude</i>	Matthew Lewis Ward, Ankeny, IA B.A. (Creighton University)
Amy Y. Kasper, Highland Heights B.S.	Alex D. Nixon, Mount Vernon B.S. <i>Cum Laude</i>	Douglas Stephen Wiersma, Westlake B.S.Bio. (University of Dayton) <i>Cum Laude</i>
Steven R. Kocher, Bucyrus B.S.	Andrew Glen Noble, Wenatchee, WA B.S. (Brigham Young University)	Danielle Catherine Wilhelm, Cincinnati B.S.Biol.Sci. (University of Kentucky)
Bianca Marie Kostranchuk, Cleveland B.S. (John Carroll University)	Yukiko Oda, Houston, TX	Adam J. Wood, Pittsburgh, PA B.S.
Robert J. Kress, Caldwell B.S.	Carly Marie Oslin, Youngstown B.Med. (University of Dayton) <i>Cum Laude</i>	Ari Tyler Wayne Yoder, Sugarcreek B.S.Bio. (Mount Vernon Nazarene University)
Mandy Marie Krug, Medford, WI B.S. (University of Wisconsin- La Crosse) <i>Magna Cum Laude</i>	Troy A. Pesek, Cleveland B.S.Mech.Eng.	
Mallory Kuhlmann Kuchem, Powell B.S. (University of Virginia) <i>Summa Cum Laude</i>	Renee Susan Rambeau, Tipp City B.S. (Bowling Green State University)	College of Pharmacy
Nikki Lee Lagendyk, Powell B.S.Bio. (Heidelberg College)	Chelsea Cay Schmidt, Aberdeen, SD B.S.Bio. (South Dakota State University) <i>Cum Laude</i>	Dean: Robert W. Brueggemeier
Jocelyn Renee LaRoche, Bellaire B.S.Bio. (Wittenberg University) <i>Cum Laude</i>	James Andrew Schultz, Lakewood, NY	Doctor of Pharmacy
	Kevin Allen Skidmore, Windsor, NY	Joseph Andrew Albright, Powell B.S.Pharm.Sci.
		Samuel Robert Allen, Zanesville B.S.Pharm.Sci.

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Mallory Ann Amendolara, Canfield B.S.Pharm.Sci.	Alyssa Y. Chen, Centerville B.S.Pharm.Sci. <i>Cum Laude</i>	Holly P. Fahey, Bexley B.S. <i>Magna Cum Laude</i>
Amy Ashok Amin, Dublin B.S.Pharm.Sci.	Lia Catherine Chonko, Dublin <i>Cum Laude</i>	Lisa Marie Ferrante, Schaumburg, IL B.A. (Miami University) <i>Cum Laude</i>
Melinda Amornyard, Newark B.S.Pharm.Sci. <i>Summa Cum Laude</i>	Chih Tien Chuang, Stow B.S. <i>Summa Cum Laude</i>	Megan Jeffcoat Flanigan, Fairfield B.S.Pharm.Sci.
Phillip Edward Anderson, Columbus B.S.Pharm.	Christina Yunjung Chung, Irvine, CA B.S. (University of California, Irvine)	Nicole Elizabeth Flinn, Kenton B.S.Pharm.Sci. <i>Cum Laude</i>
Mohammed Ateeb Ansari, Columbus B.A. (State University of New York at Buffalo)	Thomas Patrick Collins, Novelty B.S.Pharm.Sci.	Flavia Appiagyei Frimpong, Ghana B.S. (Kent State University)
Shuruq Azzam Atway, Fairfax Station, VA B.S. (George Mason University) <i>Summa Cum Laude</i>	Benjamin T. Condra, Bellbrook B.S.Pharm.Sci. <i>Cum Laude</i>	Kimberly Ann Garrison, Dublin B.S.Pharm.Sci.
Beth E. Balog, Columbus B.S.	Katherine Lee Conry, Lodi B.S. (John Carroll University)	Andrew Douglas Gatton, Nashport B.S.Pharm.Sci.
Manisha Keyoor Bhatt, Powell B.S.Pharm. <i>Magna Cum Laude</i>	Andrew Michael Corris, Pittsburgh, PA B.S. (University of Pittsburgh)	Michael Samuel Greenspan, Columbus B.S. (University of Delaware)
John Michael Bishel, Columbus B.S. (University of Akron)	Denitza Ivanova Davis, Pataskala B.A. (University of Texas at Austin)	Timothy Joseph Gremillion, New Orleans, LA B.A. (University of New Orleans)
Drew Joshua Bockenfeld, Rogers, AR B.S. (University of Arkansas)	Molly S. Donovan, North Olmsted B.S.Pharm.Sci.	Andrea Michelle Gross, Toledo B.S. <i>Summa Cum Laude</i>
Joshua Bok, Dover B.S.Pharm.Sci.	Mitchell Allen Dorn, Chardon B.S.Pharm.Sci.	Jennifer Louise Gross, Springfield B.S. (Wright State University)
Renee Catherine Bonsell, Mount Vernon B.S.Pharm.Sci. <i>Summa Cum Laude</i>	Sara Catherine Dovyak, Gallipolis B.S.Pharm.Sci.	Joo Hyun Ha, Seoul, Korea B.S. (Yonsei University) M.S. <i>Cum Laude</i>
James Kyle Boroff, Columbus B.S.Pharm.Sci.	Bethany Lynne Drimalla, Midland, MI B.A. (Miami University Oxford) M.S. <i>Cum Laude</i>	Alexander Robert Heine, Berea B.S.Pharm.Sci.
Krystal Theresa Canally, Springfield B.S. (Pennsylvania State University)	Karen Renee Duong, Columbus B.S.Pharm.Sci.	James Frederick Herbst, Jr., Columbus Bachelor's(Vanderbilt University) <i>Cum Laude</i>
Mona Chahine, Lansing, MI B.S. (Michigan State University) <i>Magna Cum Laude</i>	Eric Michael Dyarmett, Akron B.A., B.S.Pharm.	Neal Kraig Hessen, Columbus B.S. (Michigan Technological University)
Samie Che, Columbus B.S. (University of California, Santa Barbara)	Mark Brian Ecclestone, Brecksville B.S. (University of Toledo)	Benjamin T. Hobson, Jeromesville B.S.Pharm.Sci. <i>Cum Laude</i>
	Laura Beth Ehlers, Poway, CA B.S. (University of California, Santa Barbara)	

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Kristen Michelle House, Dayton B.S. (Wright State University) <i>Magna Cum Laude</i>	Jordan D. Lundberg, Kent B.S.Pharm.Sci. <i>Summa Cum Laude</i>	Christina Vy Nguyen, Fairfax, VA B.S. (Virginia Polytechnic Institute and State University)
Rachel M. Hughes, Grafton B.S.Pharm.Sci. <i>Magna Cum Laude</i>	Sina Mahboubi, Tehran B.A. (University of Southern Maine)	Nam Phuong Nguyen, West Chester B.A. (Ho Chi Minh City University of Technology)
Michael Steven Jensen, Columbus B.S. (Weber State University) <i>Cum Laude</i>	Gurnake Singh Mann, Vandalia B.S.	Nhung Tran Nguyen, Chicago, IL B.S. (Loyola University Chicago)
Maria Joy, Dublin B.S.Pharm.Sci. <i>Cum Laude</i>	Andrea Lynn Manning, Toledo B.S. (University of Florida)	Trang Thixuan Nguyen, Columbus B.S.Pharm.Sci. <i>Magna Cum Laude</i>
Eun Mi Jung, Hilliard B.S. (Ewha Womans University) M.S. (University of Illinois at Chicago) <i>Cum Laude</i>	Bizhan Matin, Columbus B.S. (University of California, Los Angeles)	Jessica Ann Noble, Upper Arlington B.S. (Ohio Dominican University)
Mike Najah Katy, West Bloomfield, MI B.S. (Wayne State University)	John Robert Mbagwu, Springfield B.S.Pharm.Sci.	Simon James Pence, Thatcher, UT B.S. (Brigham Young University) <i>Summa Cum Laude</i>
Kati Louise King, Dublin B.S.Pharm.Sci. <i>Magna Cum Laude</i>	Tara Nicole McClary, Portsmouth B.S. (Shawnee State University)	Jessica Leigh Pritt, Zanesville B.S. (John Carroll University) <i>Cum Laude</i>
Brandi Jean Klaich, Parma Heights B.A. (Case Western Reserve University) <i>Cum Laude</i>	Linsey Sue McFadden, Columbus B.S.Pharm.Sci. <i>Cum Laude</i>	David Alexander Prospal, Troy, MI B.A. <i>Magna Cum Laude</i>
Stephanie Ann Kleyman, Columbus B.S. (University of Missouri- Columbia)	Charles Lawton McKisson, Sylvania B.A. (Miami University) <i>Cum Laude</i>	Krissi Dawn Puckett, Benton, KY B.S. (Murray State University)
Larecia Marie Knoerzer, DeKalb, IL B.S. (Northern Illinois University)	Cleopatra Constantine Mihalopoulos, Erie, PA B.S. (Carnegie Mellon University)	Vivian Sheng-Wen Qian, Los Angeles, CA B.S. (University of California, Los Angeles)
Gifted Kusi, Columbus B.A. (Knox College)	Christopher L. Miller, Blacklick B.S. (Ohio Dominican University) <i>Magna Cum Laude</i>	Lester Earnest Reaper III, Grove City <i>Cum Laude</i>
Aaron B. Lapp, Piketon B.S.Pharm.Sci.	Priyam K. Mithawala, Alpharetta, GA B.S. (Rajiv Gandhi University of Health Sciences)	Laura Jay Robinson, Gratis B.S. (Miami University)
Frances Marian Lee, Lynchburg, VA B.S. (Virginia Polytechnic Institute and State University) <i>Cum Laude</i>	Jonathon Jerald Montag, Columbus B.A. (University of Minnesota, Twin Cities)	Michelle Elizabeth Ross, Boardman B.S. (Youngstown State University)
Daniel Lin, Beavercreek B.S.Pharm.Sci.	Sarah Elizabeth Mullins, Powell B.S. (Illinois State University)	Ayman Ahmad Saleh, Columbus B.S. (University of California, Irvine) <i>Cum Laude</i>
Brigid Kathleen Long, Rocky River B.S. (John Carroll University)	Kyle Andrew Munch, Westlake B.S.Pharm.Sci.	

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Brittany Marie Schmidt, West Chester B.S.Pharm.Sci. <i>Summa Cum Laude</i>	Jessica Sharon Traeger, Beachwood B.S.Pharm.Sci. <i>Magna Cum Laude</i>	Fuwang Xu, Hangzhou, China B.A. (Indiana-Purdue University) <i>Magna Cum Laude</i>
Andrew Marvin Schramm, Jefferson City, MO B.S. (University of Missouri- Columbia)	Linda Tran, Columbus B.S.Pharm.Sci. <i>Summa Cum Laude</i>	May Ling Yee, Columbus B.A., B.S.
Matthew Michael Scroggy, Aurora B.S. (Syracuse University)	Amanda Jane Tsermengas, Columbus B.S. (University of Michigan-- Dearborn)	Tae Yoon, Columbus B.A. (Baylor University)
Anthony Michael Sens, Lewis Center B.S.Pharm.Sci.	Nichole Jean Tyndall, Ashland, WI B.S. (University of Minnesota, Twin Cities)	Dong Sheng Zhao, San Francisco, CA B.S. (University of California, San Diego)
Patrick M. Seymour, Westerville B.S. (Wright State University)	Amy Nettie Ullman, Rittman B.S.Pharm.Sci. <i>Cum Laude</i>	Bachelor of Science in Pharmaceutical Sciences
Eilaf Salah Shermadov, Kettering B.S. (Wright State University)	Ada Van Dyke, California B.S. (University of California, Riverside)	Rahma Abdulahi Abdi, Columbus Ashley Lauren Altman, Richfield <i>Magna Cum Laude</i> <i>with Distinction and Honors in Pharmaceutical Sciences</i>
Ashley Dawn Shumaker, Barnesville B.S. (Ohio University) <i>Summa Cum Laude</i>	Jonathan T. Vang, Columbus B.S.Pharm.Sci. <i>Cum Laude</i>	Andres Antonio Amaya, Dublin <i>Cum Laude</i> Alex Amornyard, Hebron <i>Summa Cum Laude</i>
Navneet Singh, Garland, TX B.S. (University of Texas at Dallas)	Doreen Marie Velt, Hilliard B.S.Pharm.Sci.	Mekonnen A. Anisa, Columbus
Russell James Slagle, La Crosse, WI B.S. (University of Wisconsin- La Crosse)	Dean Richard Wagner, Bloomfield Hills, MI B.S. <i>Magna Cum Laude</i>	Kelley Renee Ater, Dublin Dana Marie Bachmann, Akron Jessica Bai, Hudson <i>Summa Cum Laude</i>
Joseph Cooper Snowden, Canal Winchester B.S.Pharm.Sci. <i>Summa Cum Laude</i>	Laura Jaclyn Warren, McPherson, KS B.S. (Kansas State University of Agriculture and Applied Science)	Bailee Shai Bartlett, Newark Jessica Lynn Beachy, Millersburg
Cora Lee Sobarnia, Cleveland B.A. (Baldwin-Wallace College) <i>Magna Cum Laude</i>	Mara Leigh Weber, Lancaster B.S.Alld.Hlth.Prof.	Lindsey Diane Bean, Hilliard Trevor Calvin Bittner, Massillon
Hayley Brett Sowers, McArthur B.A. (Capital University)	Nathan Frederick Wenzel, Peoria, IL B.S. (Bradley University) M.S. (Miami University Oxford)	Melvin Eugene Black II, Cincinnati Rachel Mae Bonfini, Kingston, TN <i>Cum Laude</i>
Anuj Thirwani, Columbus B.S.Pharm.Sci. <i>Cum Laude</i>	Leslie Mae Whitacre, Bethel B.S.Pharm.Sci.	Mark Albert Borns, Dayton <i>Cum Laude</i> Stephanie E. Burke, Saline, MI <i>Magna Cum Laude</i>
Sarah Marie Tinney, Groveport B.A. (Capital University)	Kelsi Wilkerson, Columbus B.S.Pharm.Sci.	Linda Chen, Dublin <i>Summa Cum Laude</i> <i>with Honors in Pharmaceutical Sciences</i>
Brittany Amber Tomlin, Bellbrook B.S.Pharm.Sci. <i>Magna Cum Laude</i>	Angela Renee Williams, Leesburg B.S. <i>Summa Cum Laude</i>	Esther Yun Chien, Buffalo, NY <i>Summa Cum Laude</i> <i>with Honors in Pharmaceutical Sciences</i>
	Eric Wu, Columbus B.S.Pharm.Sci.	Amanda Margaret Claypoole, North Olmsted Zachary Ray Click, Solon Andrew James Curtright, Boise, ID <i>Cum Laude</i> <i>with Honors in Pharmaceutical Sciences</i>

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Martin L. Dalefield, Palmerston
North, New Zealand

Summa Cum Laude
with Distinction and Honors in
Pharmaceutical Sciences

Ta-Seti Mia Donald, Cincinnati

Stacy Duh, West Chester

Zachariah Nicholas Durant,

Zanesville

Nickyas Hezekiel Eskender,
Loveland

Cum Laude
with Honors in Pharmaceutical
Sciences

Taylor Michelle Farkas,
Westerville

Magna Cum Laude
with Honors in Pharmaceutical
Sciences

Nicholas John Giacobbe,
Collegeville, PA

Brandon Lamar Gill, Port
Clinton

Sara Elizabeth Gordon, Mason

Tyler Lee Graham, Dublin

Magna Cum Laude

Rebecca Lynn Hartman,
Columbus

Magna Cum Laude
with Honors in Pharmaceutical
Sciences

Mary Catherine Hendricks,
Youngstown

Amanda J. Hody, Grafton

Cody Alexander Holzmilller,
Mason

Stephanie Huddle, Granville
Aaron Ray Hughes, Ostrander

Cum Laude

Christine Hsini Hwang, Dublin

Magna Cum Laude

Courtney Marita Johnson,
Euclid

Jeffrey David Karduck,
Northfield

Magna Cum Laude
with Honors in Pharmaceutical
Sciences

Lauren Nicole Kaskewsky,
Sandusky

Cum Laude
Thomas Andrew Kellett, Plain
City

Magna Cum Laude
with Distinction and Honors in
Pharmaceutical Sciences

Zachary Brian Kerns, Newark

Cum Laude

Maryam Nazir Khan, Hilliard

Albert Hue-Soo Kim,

Columbus

Matthew William Kovach,

Parma

Kevin Christopher Lanning,

Grove City

Summa Cum Laude

Megan Elizabeth Larson, Avon

Kathryn Anne Lauderbaugh,

Franklinville, NY

Brett Michael Leja, Jackson,
Michigan

Summa Cum Laude

Kyle Andrew Lopes, Dublin

Magna Cum Laude

Ashley Joyce Lukins, Granville

Cum Laude

Michael Richard Mack, Akron

Michael Tyler Mazza, Madison

Julianne Antoinette Mazzola,
Seven Hills

Marissa Kay McDonald,
Defiance

Magna Cum Laude

Clare Patricia McMahon,

Liberty Township

Brook Mesfin, Worthington

Abir Jocelyn Mneimneh,

Columbus

with Distinction in Pharmaceutical
Sciences

Ahmed Hamdy Mohamed,
Hilliard

Magna Cum Laude

Peter Erich Montgomery,

Rocky River

Alyssa Marie Murray,

Pittsburgh, PA

Alex Christian Nance, Fairfield

Jorge Alberto Ng Zheng,

Columbus

Cum Laude

Peshan Ngo, Gahanna

Cum Laude

with Honors in Pharmaceutical

Sciences

Xuan Trang Thi Nguyen,

Gahanna

Eunhye Park, Reynoldsburg

Cum Laude

Kiersten Marie Pasternak,

Columbus

Cum Laude

Kunjai H Patel, Columbus

Eric Melvin Place, Centerville

Summa Cum Laude

with Honors in Pharmaceutical

Sciences

Megan Grace Placko, Berea

Emily Grace Polhamus,

Lebanon, VA

Jillian S. Portisch, Columbus

Zachary Cecil Rawn,

Lancaster

Shannon Scott Riley,

Chillicothe

Michael Paul Ryan, Oswego,

New York

Nicholas Patrick Satariano,

Brecksville

Summa Cum Laude

with Honors in Pharmaceutical

Sciences

Casey Elizabeth Schindler,

Upper Arlington

Chelsea Lynn Schultz,

Maumee

Cum Laude

with Honors in Pharmaceutical

Sciences

Matthew Thomas Scott,
Cincinnati

Summa Cum Laude

Katy Amanda Shaver,

Millersburg

Cum Laude

with Honors in Pharmaceutical

Sciences

David Alan Singer, New

Albany

Cum Laude

Benjamin Robert Smith,

Milford

Jessica Marie Smith, Ashland

Kurt Donald Smith, New

Athens

Yevgeniy A. Solokha,

Columbus

Claire A. Stall, Mason

Holly Ann Steiner, Toledo

Abbey Marie Strazar,

Brunswick

Magna Cum Laude

with Distinction in Pharmaceutical

Sciences

Abigail Nicole Stucke, Tipp

City

Kristyn Marie Sturms, Lewis

Center

Emily Jean Trombley, Plain

City

Jennifer Ann Tussey,

Cincinnati

Kristine Babiera Voon, Hilliard

Cum Laude

with Honors in Pharmaceutical

Sciences

Zhenning Karl Wang, Mason

Erika Ann Weiss, Steubenville

Winston W. Yen, Gahanna

Summa Cum Laude

Amy Elizabeth Zeleznik,

Hudson

Cum Laude

Andrew Todd Zurlinden,

Mason

John Glenn School of Public Affairs

Director: Charles R. Wise

Bachelor of Arts

Carrie Anne Charbonneau,
Chepachet, RI

Magna Cum Laude

Amanda Rae Emerson, Elyria

Joseph Daniel Florida, Lima

Cum Laude

Emily Grace Flower,

Columbus

Cum Laude

Jacob Warren Foskuhl,

Dayton

Cum Laude

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Arielle Brooke Griffin, Huron
Corey Alan Hivner, Columbus
Amy Elizabeth James,
Columbus
Melanie Joy Kaufman,
Reynoldsburg
Summa Cum Laude
Melissa Lian Kellams,
Columbus
Kyle Reis Knox, Westerville
Michael Gavin Newkirk,
Springfield
John D. Tannous, Westlake
Cynthia Williams-Sigmon,
Powell
Magna Cum Laude

College of Social Work

Dean: Thomas K. Gregoire

Bachelor of Science in Social Work

Karen Michelle Allenick,
Beachwood
Federico Alzate, Medellin,
Colombia
Michelle A. Amicone, Bucyrus
Ruth Bih Anyele, Bamenda,
Cameroon
Cum Laude
Katie Elizabeth Ashwill, Berea
Summa Cum Laude
Mandy Renee Boetz, Stryker
Magna Cum Laude
Erica Megan Bowling, OR
Jessica Marie Bowling,
Marengo
Chelsea J. Brahm, Magnolia,
TX
Cum Laude
Devon W. Bray, Columbus
Cum Laude
Katie Elizabeth Brenner,
Grove City
Andrea Nicole Brooks, Huber
Heights
Jane E. Broud, Medford, OR
Summa Cum Laude
Dorian C. Brown, Staten
Island, New York
Paige Marie Byers, Johnstown
Barbara Nicole Byrd,
Westerville
Taylor Lynn Connolly,
Wadsworth
Cum Laude
Daniel Carl Cook, Steubenville
Giti M. Coons, Columbus
Morgan Elise Copp, Holland
Magna Cum Laude

Aubrie Kathleen Corpron,
Columbus
Cum Laude
Jocelyn May Cozart,
Columbus
Magna Cum Laude
Sydnee Chere Crews,
Columbus
Molly Anne Cull, Bexley
Creshonda Antoinette Curry,
Cleveland
Antonique La'shay Dunbar,
Columbus
Nicole Kathleen Edwards,
Chatham
Katie Elizabeth Eickholt,
Ottoville
Magna Cum Laude
*with Research Distinction in Social
Work*
Courtney Lynn Elrod, Hillard
Cum Laude
Tricia Daily English, Panama
City Beach, FL
Cum Laude
Lorin Blake Ford, Columbus
Madelyn Ann Gardner, Novi,
Michigan
Yohana Yohannes Gelaye,
Columbus
Muriel Rose Gettings, New
Albany
Allyson Denise Greenwalt,
Englewood
Cum Laude
Kaitlin Finley Grenell, Copley
Jennifer Ann Gutbrod,
Northbrook, IL
Summa Cum Laude
Danielle Louise Haynes,
Columbus
Eryn Renee Holmes,
Pataskala
Kristin Ann Howard,
Worthington
Cum Laude
Mattie Howard, New
Matamoras
Rachel Jacqueline Howe, Big
Rapids, MI
Cum Laude
Meagan Christine Howman,
Sandusky
Magna Cum Laude
Morgan Laine Huber, New
Albany
Nathalie Elizabeth Johnson,
Portsmouth
Janell J. Jones, Columbus
Magna Cum Laude
Kimo Kang, Daejeon , Korea
Kimberly Rose Karlstad,
Detroit, MI
Ashley Marie Keith, Newark
Patricia Alice Kilmer, Grove
City
Cum Laude
Kamal Elizabeth Kimball,
Grand Rapids, MI

Amanda Lynn Kuhn,
Columbus
Jason Michael Lambert,
Marysville
Magna Cum Laude
Mamusu Lamin, Freetown,
Sierra Leone
Heather Nichole Lay, Dayton
Jillian Elise Lenz, Attica
Jennifer Nicole Lewis, Bellville
Cum Laude
Kenoctaya Moneek Lindsey,
Cleveland
Emily Kate Lipovsky,
Columbus
Magna Cum Laude
Charles Thomas Locke,
Canton
Meredith Lynch, Columbus
Tamika Loree Mangum,
Columbus
Kevin James McCormack,
Clintonville
Emily S. McDonnell, Cleveland
Norman Robin McNeal,
Cleveland
Cum Laude
*with Research Distinction in Social
Work*
Karrie Lynn Miller, Kalida
Zachary Alan Miller, Plain City
Corinne Mary Modzelewski,
Cincinnati
Cum Laude
Kristin Marie Moreland,
Trotwood
Chelsea Louise Mossbarger,
Washington Court House
Magen Lee Murdock,
Columbus
Courtney Alane Murfield,
Sunbury
Jeremy James Norris, Canton
Magna Cum Laude
Colleen Elizabeth O'Connor,
Lorain
Cum Laude
Anita Suzanne Ogbuji, Lorain
Olivia Kristine Ordiway,
Racine, WI
Cum Laude
Alicia Rose Parise, Columbus
Stella Mae Pegan, St.
Louisville
Callie Marie Perkins, Dayton
Summa Cum Laude
Aleah Marie Perry, Tiffin
Lauren Alyssa Persin, West
Bloomfield, MI
Summa Cum Laude
*with Research Distinction in Social
Work*
Amanda Louise Poole,
Cleveland
Magna Cum Laude
Erin Ann Powers, Medina
Magna Cum Laude
Kelli Renee Putnam, Dublin
Kaitlin Nicole Radford,
Pickerington

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Kathryn Drew Raker, West
Chester
Tyler Ashly Reed, Van Wert
Magna Cum Laude
Chelsea Faren Richardson,
Cincinnati
Caitlin M. Riley, Newark
Jonathon David Roalef,
Kettering
Kathleen C. Ross,
Jacksonville, FL
Nathan Anthony Schilder,
Pickerington
Erica Elaine Schnitz, Plain City
Cum Laude
Samantha Leigh Scrivens,
Avon Lake
Summa Cum Laude
Nicholas F. Sgobbo, Dublin
Cum Laude
Krystle D. Short, Baltimore,
Maryland
Justina Sarah Slimak, Canton
Laura Ellen Smales,
Lancaster, CA
Magna Cum Laude
*with Research Distinction in Social
Work*
Susan L. Snyder, Cleveland
Jenna Ann Spears, Lancaster
Julie Elizabeth Spohn, Dublin
Magna Cum Laude
Clayton Patrick St. Pierre III,
Amelia
Cum Laude
Anna Marie Stevenson, Dublin
Taylor Elyse Stewart,
Grandview Heights
Magna Cum Laude
Jenean Latrice Stokes, Canton
Mary Kelly Suszczyński,
Youngstown
Megan Lindsay Sutherland,
Mount Orab
Cum Laude
Lydia Rose Swank, Kettering
Valerie Tang, Dublin
Stephanie Lynn Taylor,
Reynoldsburg
Magna Cum Laude
Kira Kate Techatanalai,
Grandview Heights
Chelsea Nicole Thomas,
Chillicothe
Nathaniel Deane Thomas,
Clayton
Rachel Elizabeth Tufano,
Columbus
Magna Cum Laude
Amber Nicole Vieau, Rogers
City, MI
Adam W. Wadkins, Bucyrus
Bethany Jean Watson,
Granville
Cum Laude
Kelsey Ann Weisenstein,
Pickerington
Angela D. Weixel, Montpelier,
VT

Jennifer Michelle Westgerdes,
Celina
Brian Richard Whitacre,
Canton
Magna Cum Laude
Latoya Renese Williams,
Columbus
Aleta Marie Willoughby,
Kenton
Magna Cum Laude
Brittany Danielle Wilson,
Elkton, MD
Brittany A. Woodley,
Cleveland
Cum Laude
Hanna T. Wortkoetter,
Columbus
Cum Laude
Aryn Marie Zitricki,
Reynoldsburg

**College of Veterinary
Medicine**
Dean: Lonnie J. King

**Doctor of Veterinary
Medicine**
Kristen Leigh Abbott,
Columbus
B.A. (Ithaca College)
Heidi Abrecht, Marietta
B.S.Chem. (Brown University)
Jordan Christine Albrecht,
Cincinnati
B.A. (Transylvania University)
Eric Michael Allie, Maple
Heights
B.S.Bio. (Cleveland State
University)
Sarah Maria Anderson,
Monclova
Amanda Jo Antigo, Richmond
B.S.Agr.
Magna Cum Laude
Ashley Elaine Austin, Daphne,
AL
B.S. (Auburn University Main
Campus)
Elizabeth Anne Baker, Suffern,
NY
B.S. (University of Vermont)
Kelly Balzer, Eighty-Four, PA
B.S.Agr., B.S., M.Pub.Hlth.
Magna Cum Laude

Sarah Marie Barefoot,
Duncansville, PA
B.A. (Thiel College)
Ashley Elisabeth Bedarf,
Boxborough, MA
Leslie Ann Beil, Lebanon
B.A. (Xavier University)
Alyson Marie Bishop,
Norwood, MA
Amanda Barton Bostic, Sinks
Grove, WV
B.S. (West Virginia University)
Maria Catherina Brink, Prince
George, BC, Canada
Jessica Lee Brissey, College
Corner
B.S. (The University of
Findlay)
Holly Ann Brown, Wapakoneta
B.S.Educ.
Allison Dian Brys, Warren
B.S.
Lyana Buckwold, Brookline,
MA
B.S. (Davidson College)
Kathryn Marie Campitelli, Tiffin
B.S.Agr., M.Pub.Hlth.
Manh Dac Cao, Garden
Grove, CA
B.A. (University of California,
Irvine)
Jamie Marie Carloni, Coral
Springs, FL
B.S. (Florida State University)
Cortland Cheney, Coshocton
Jacquelyn Brieb Chorba, North
Olmsted
Melissa Anne Clauson,
Greencastle, PA
Jeanne Jo Coate, South
Vienna
B.S. (Ohio Northern
University)
Onica Mishell Cole, Traverse
City, MI
B.S. (Michigan State
University)
Gabriel Coleman, Mount
Vernon
B.S.Agr.

Commencement Convocation, June 10, 2012

Anna Kathleen Collins, Marietta B.S.	Shannon Jean Gilbert, Cambridge, VT B.S. (University of Vermont)	Sara J. Jankovsky, Westlake B.S.Agr.
Donald James Corsmeier, Cincinnati	Erica Lynn Giles, Holland B.S. (The University of Findlay) <i>Magna Cum Laude</i>	James Garner Johnson III, Lewis Center B.A. (Ohio Wesleyan University)
Cassandra Erin Coulter, Cleveland Heights B.A. (Brown University)	Maranda S. Gonzalez, Harrison B.S.Agr. <i>Magna Cum Laude</i>	Stacie Marian Katherman, Mifflinburg, PA B.A. (Ohio Wesleyan University)
Margaret Alison Crary, Ann Arbor, MI B.S.	Roberto M. Gonzalez, Aurora, IL B.A. (Northern Michigan University)	Carlin Stinson Kelly, Chagrin Falls B.A. (Mercyhurst College)
Joshua Egbert Crasto, Centerville B.S.Bio. (University of Dayton)	Alicia Ann Griffin, Ashland B.A. (College of Wooster) M.S.	Gina Marie King, Archbold B.S. (The University of Findlay)
Georgeanne Renee Croskey, Willits, CA B.S. (Miami University Oxford)	Jason Allen Grohmann, Smithton, IL B.S. (The University of Findlay)	Amanda Faye Klaiber, Canton B.S. (University of Akron)
Lacy Aileen Crowley, Findlay B.S. (The University of Findlay)	Megan Amber Grusczynski, Black Creek, WI B.S. (University of Wisconsin- Stevens Point)	Katie Elizabeth Kleinhenz, St. Marys B.S.Agr.
Christine Alexandra Culler, Cincinnati B.S.	Sumeet S. Gupta, San Diego, CA	Kelly Danielle Knapp, Chesterland B.A. (College of Wooster)
Brandy Lynn Day, Toledo B.S. (Lourdes College)	Jennifer Hamilton, Washington Court House B.S.Env.Nat.Res.	Danielle Rae Knostman, Dayton B.S.
Nicole Rose Degrande, Farmington Hills, MI	Michael William Handley, Northville, MI B.S. (Michigan State University)	Jennifer Ann Kotouch, North Haledon, NJ B.S.Agr.
Nathan Stephen Dicke, Clayton B.S.	Bonnie Kate Harrington, Canton B.S. <i>Summa Cum Laude</i>	Wendy Kathleen Kuceyeski, Tippecanoe B.A. (Hiram College)
Jason P. Dickey, Bowling Green B.S. (Oklahoma State University)	Sasha Nicole Hill, Granville	Carrie T. LaCava, Novelty B.S. (Ashland University)
Joseph Michael Esch, Lambertville, NJ B.S. (University of Illinois at Urbana-Champaign)	Melinda Sue Himler, Marysville B.S. (The University of Findlay)	Mark Edward Laughlin, Avon Lake B.S.Bio. (Denison University) M.Pub.Hlth.
Sean Patrick Faulkner, Copley B.S. (University of Akron)	Keith David Holbrook, Winchester	Brandy Jean Lengacher, Medina B.S.Agr., M.Pub.Hlth.
Melissa Sue Ferry, Jamestown, NY B.S. (Allegheny College)	Elizabeth R. Homerosky, Oak Hill B.S.Agr.	Colleen Marie Liebers, Akron B.S. (John Carroll University) M.Pub.Hlth.
Katie Ann Freson, Goshen	Tricia Elisabeth Hornsby, Flemingsburg, KY B.S. (Morehead State University)	Rachael Amanda Lozanoff, Aurora B.S. (Grove City College) <i>Summa Cum Laude</i>
Claire Hattie Fuhrman-Keener, Myerstown, PA B.S. (Pennsylvania State University)		Jessica Karen Lukens, West Palm Beach, FL B.S. (University of Florida)
Amy Elizabeth Gagat, Hudson B.S.Agr., M.Pub.Hlth. <i>Magna Cum Laude</i>		

Commencement Convocation, June 10, 2012

Ryan William Lukens, Columbus B.S.Agr.	Jennifer Ann Niedziela, Bondsville, MA B.S. (Framingham State College)	Natalie Jane Schuster, Cincinnati B.S. (University of Arizona)
Marilyn Ann Ly, Louisville B.S. (Kent State University)	Christine Bernard Reggiardo Oakley, Orange County, CA B.A. (Washington University in Saint Louis)	Catherine Coral Scipioni, Navarre, FL B.S. (University of Florida)
Mark Anthony Lyons, Cambridge B.S.Agr.	Emily R. Oelker, Hanoverton B.S.Agr., M.S.	Lauren Michelle Seal, Milwaukee, WI B.S. (DePauw University) M.Pub.Hlth.
Christina Lucia Marino, Colorado Springs, CO B.A. (College of Saint Rose) <i>Summa Cum Laude</i>	Cassandra Jane Ostroski, Branchburg, NJ B.S. (Bucknell University)	Heather Erin Shannon, Pickerington B.S. (Otterbein College)
Andrew Garrett Marsh, Fairfield, CT B.S. (Tulane University of Louisiana) <i>Summa Cum Laude</i>	Jane Jeong-Yoon Park, Los Angeles, CA B.A. (University of California, Berkeley)	Catherine Rose Shatynski, Edison, NJ
Juli Matsumoto, Los Angeles, CA B.S. (Pepperdine University)	Gabrielle Pastenkos, Ramsey, NJ B.A. (Saint John's College (United States))	Jennifer Ruth Shuck, Herriman, UT B.S. (Utah State University)
Michelle Elizabeth Matusicky, Liberty Township B.S. (John Carroll University)	Darla Jean Peyerk, Troy, MI <i>Magna Cum Laude</i>	Ashley Marie Sigurdson, Lake Township B.S., Master's(The University of Findlay)
Marlena Jo McCarty, Utica B.S. (Miami University Oxford)	David T. Pontius, Monclova	Victoria Marie Skoog, Belvidere, NJ B.S. (Cornell University)
Katherine Elizabeth McCool, Pittsburgh, PA B.S. (Allegheny College)	Amanda Kay Pope, Wooster B.S.Agr.	Richard Lee Soehnlén, East Sparta <i>Summa Cum Laude</i>
Veronica Meer, Hamilton B.S.Bio. (Otterbein College)	John Allison Reese, Littlestown, PA B.S. (College of William and Mary)	Andrew M. Sowders, West Carrollton B.S.Agr.
Jessica Ann Miller, Cincinnati B.S. (University of Cincinnati)	Lauren Amanda Reeves, Canfield B.A. (Ohio Wesleyan University) <i>Magna Cum Laude</i>	Andrea Elaine Spademan, Wooster B.S. (Houghton College)
Mary Ann Montesano, Buffalo, NY B.S. (The University of Findlay)	Lindsey Margaret Rings, Hilliard B.A.	Gretchen Lily Spreter Mansfield, Tucson, AZ B.S. (Colorado State University)
Monica Lee Monto, Maumee B.S.Agr.	Angela M. Rospert, Oak Harbor B.S.Agr.	Walter Joseph Streacker, Findlay B.S.
Anna E. Moseley, Geneva	Annette Renee Rubeck, Richwood B.S.Agr.	Tara Leigh Strickler, Leola, PA B.S. (Millersville University of Pennsylvania) M.S.
Jennifer Anne Murphy, Pensburg, PA B.S. (Ursinus College)	Lydia Erin Rust, Novelty B.S. (Tulane University of Louisiana)	Gaemia Marquis Tracy, Penn Hills, PA B.S. (University of Pennsylvania)
Dillon Christopher Muth, New York, NY B.A. (Carleton College)	Jennifer Lynn Schaefer, Delaware B.S.Agr., M.Pub.Hlth.	Raymond J. Urban, Hubbard B.S.
Janelle Denise Nerone, North Olmsted B.S. (Cleveland State University) <i>Magna Cum Laude</i>		

Commencement Convocation, June 10, 2012

Anne Elizabeth Virtue,
Sylvania
B.A. (Miami University Oxford)

Jessica L. Vittek, Tiltonsville
B.S.
M.A. (Kent State University)

Emily Jean Walz, Dayton

Rebecca Louise Warden,
Beavercreek
B.S. (Ithaca College)

Amy Kendra Weaver, Dublin
B.A. (Albion College)

Cassandra Lee Weaver,
Galion
B.S.Agr.

Julianne Rutt Weber, North
Olmsted
B.A. (College of Wooster)
M.S.

Heath Robert Williams,
Columbus
B.S.Agr., B.S.

Victoria Lynn Woodall, Dayton

Abigail Michelle Wuerth,
Lincoln Park, MI
B.S. (Michigan State
University)

Christiane Alisa Youngstrom,
Shaker Heights
B.A. (Cornell University)
Magna Cum Laude

April 6, 2012 meeting, Board of Trustees

June 22, 2012 meeting, Board of Trustees

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Wednesday, June 20, 2012 at 3:07 p.m.

Present: Robert H. Schottenstein, Chairman, Brian K. Hicks, John C. Fisher, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, G. Gilbert Cloyd, Corbett A. Price, Evann K. Heidersbach and Benjamin T. Reinke.

Good afternoon, I would like to convene the meeting of the Board of Trustees. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene this afternoon at 4:30 p.m. in Sanders Grand Lounge.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding appointment, employment and compensation of public officials.

Upon motion of Mr. Schottenstein, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Hicks, Fisher, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Shumate, and Krueger.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Wednesday, June 20, 2012, at 5:07 p.m.

Present: Robert H. Schottenstein, Chairman, Brian K. Hicks, John C. Fisher, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, G. Gilbert Cloyd, Corbett A. Price, Evann K. Heidersbach and Benjamin T. Reinke.

Mr. Schottenstein:

Good afternoon. We will reconvene the meeting of the Board of Trustees. A quorum is present as noted by our Secretary. We have one item for discussion and that is the ratification of the 2012-2013 committee appointments and for that I call on the Chair of the Governance Committee, Mr. Shumate.

Mr. Shumate:

Thank you, Mr. Chairman. As you know, last year in particular, the Trusteeship Committee had been looking at the structure of our committees and the real purpose of our review was to align the Board structure with the strategic priorities of the University. Our goal is to increase the efficiency of the Board's work and in that regard, we are recommending the following:

First, that the eight existing standing committees would be consolidated into six with Agricultural Affairs becoming a standing subcommittee of Academic Affairs and Student Life and Physical Environment becoming a standing subcommittee of Finance, that the name of the Trusteeship Committee would be changed to Governance, and that the six standing committees would therefore be: Advancement, Academic Affairs and Student Life, Medical Affairs, Audit and Compliance, Finance, and Governance.

The specific item that lists the six committees and the membership is before the Board and if there are any questions, I would be happy to answer those questions.

Mr. Schottenstein:

You want to first make a motion that this be approved?

June 22, 2012 meeting, Board of Trustees

Mr. Shumate:

Absolutely.

Mr. Schottenstein:

Is there a second?

Dr. Cloyd:

So moved.

Mr. Schottenstein:

Discussion, comments?

President Gee:

Well, I will say something which is the fact that first of all, I applaud our Chairman for working very hard to think about how we best operationalize our aspirations as a University and doing it through the constructive engagement with the Board. Second of all, I applaud this organization because I think it is an iteration of what is next with the University. As you know, we have organized ourselves based upon needs and wants and now I think we are at a point, and I made this point to some of you on other occasions, and that is that we are now in a very fast forward operational world with large strategic initiatives, and this gives us an opportunity to both be agile and also be very strategic, so I really welcome this.

Mr. Schottenstein:

Thank you. Brian.

Mr. Hicks:

Just a question, do we have a limit on the number of non-trustees that we have on the committees? I know we do in terms of charters, but I can't remember.

Mr. Shumate:

Yes. It has been our practice that there would always be more voting trustees on the committees than non-trustees.

Mr. Hicks:

So within each of the committees we have some room, so to speak, to add other non-trustees on in some cases.

Mr. Shumate:

Yes, that is correct.

Mr. Schottenstein:

And one of the thoughts is that over the coming weeks, and maybe even prior to the August meeting, at least in the case of Medical Affairs, the conversations that I have had, quite a few frankly, with Alan Brass and also with Corbett Price is that several individuals that currently serve on the Medical Center Board, which is a separate Board, will be moved to the Medical Affairs Committee to help with the work of the committee.

June 22, 2012 meeting, Board of Trustees

Mr. Hicks:

That's great.

Mr. Schottenstein:

Any other comments?

Dr. Cloyd:

I guess I would just like to build on the point that Brian made. In terms of our advancement model, when we try to work towards engagement, gaining participation of non-trustees who can bring a particular expertise and experience to help the University is one of the most meaningful forms of engagement we can have, and I would continue to encourage us to look for individuals outside of the Central Ohio area because, again, this allows us to get very meaningful engagement by people who can be advocates for this University beyond the bounds of Ohio, which I think is another important step forward. To me it is a real win-win if we can do that.

Mr. Hicks:

I think that is a great point. I also think it has been a very good addition to have some former trustees come back so if Alex hadn't gotten re-appointed to the Board for his sixth or eighth time here, we were going to have him come back because we don't want to lose that valuable insight, and Gil, the same with you and Jo Ann Davidson, particularly, on Finance Committee, you both really add a lot of value, I think.

Mr. Schottenstein:

I agree and, Gil, you remind me, I think that at least in one instance on Audit, exactly the kind of person that you are describing, sooner than later, hopefully before the August meeting, will become a non-trustee member of the Audit Committee.

Dr. Cloyd:

Yes.

Judge Marbley:

Excuse me, Mr. Chairman. Actually, it looks like we are going to have two additional non-trustees. One of whom I regard as one of the best compliance people nationally who will come on to help us as we build our compliance office, and one who will serve an audit function who is an OSU alum. We talked to her today. A protégée of Dr. Cloyd's who will do outstanding work in the audit area.

Mr. Schottenstein:

And that person is a resident of Austin, Texas?

Dr. Cloyd:

That is correct.

Mr. Schottenstein:

And is the managing partner for Deloitte's Central Texas operation, a graduate of OSU, loves Ohio State.

June 22, 2012 meeting, Board of Trustees

Judge Marbley:

Both she and her husband are OSU graduates.

Mr. Schottenstein:

Both certainly bring a dimension that exactly underscores the point that you make, Gil. Any other comments before we vote? All in favor say yes. Opposed, please say no. The motion carries.

Upon motion of Mr. Shumate, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Hicks, Fisher, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Shumate, and Krueger.

**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
COMMITTEE APPOINTMENTS 2012-2013**

Resolution No. 2012-99

BE IT RESOLVED, That the Committee appointments for 2012-13 are as follows:

**Academic Affairs and Student Life
Committee:**

Jeffrey Wadsworth, Chair
John C. Fisher, Vice Chair
Algenon L. Marbley
Linda S. Kass
Janet B. Reid
Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Benjamin T. Reinke
Robert M. Duncan
Kevin G. Boyle (Faculty Member)
Robert H. Schottenstein (ex officio)

Advancement Committee:

G. Gilbert Cloyd, Co-Chair
Linda S. Kass, Co-Chair
John C. Fisher
Clark C. Kellogg
Timothy P. Smucker
Benjamin T. Reinke
John W. Kessler
Phil Duncan
Nancy Kramer
Michael Clark (Alumni Assn Member)
Donald H. Schriver (Alumni Assn
Member)
John B. Gerlach (Found Brd Member)
David T. Kollat (Found Brd Member)
Robert H. Schottenstein (ex officio)

Audit and Compliance Committee:

Algenon L. Marbley, Chair
John C. Fisher, Vice Chair
Ronald A. Ratner
William G. Jurgensen

Clark C. Kellogg
Cheryl L. Krueger
Benjamin T. Reinke
James Gilmour
Larry Hilsheimer
Robert H. Schottenstein (ex officio)

Finance Committee:

William G. Jurgensen, Chair
Ronald A. Ratner, Vice Chair
Brian K. Hicks
Alan W. Brass
Alex Shumate
Evann K. Heidersbach
Corbett A. Price
G. Gilbert Cloyd
Jo Ann Davidson
Robert H. Schottenstein (ex officio)

Medical Affairs Committee:

Alan W. Brass, Chair
Corbett A. Price, Vice Chair
Brian K. Hicks
Algenon L. Marbley
Janet B. Reid
William G. Jurgensen
Jeffrey Wadsworth
Cheryl L. Krueger
Evann K. Heidersbach
Robert H. Schottenstein (ex officio)

Governance Committee:

Alex Shumate, Chair
Janet B. Reid, Vice Chair
Alan W. Brass
Linda S. Kass
Jeffrey Wadsworth

June 22, 2012 meeting, Board of Trustees

Timothy P. Smucker
Evann K. Heidersbach

G. Gilbert Cloyd
Robert H. Schottenstein (ex officio)

Mr. Schottenstein:

That concludes our business. This meeting is adjourned. We will reconvene tomorrow morning at 8:30 a.m. in the Rockow room. Thank you, all.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, June 21, 2012, at 8:34 a.m.

Present: Robert H. Schottenstein, Chairman, Brian K. Hicks, John C. Fisher, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, G. Gilbert Cloyd, Corbett A. Price, Evann K. Heidersbach and Benjamin T. Reinke.

Mr. Schottenstein:

Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow at 9:00 a.m. in the Sanders Grand Lounge at the Longaberger Alumni House.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding appointment, employment and compensation of public officials.

Upon motion of Mr. Schottenstein, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Hicks, Fisher, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Shumate, and Krueger.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Friday, June 22, 2012, at 9:16 a.m.

Present: Robert H. Schottenstein, Chairman, Brian K. Hicks, John C. Fisher, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Alex Shumate, Cheryl L. Krueger, G. Gilbert Cloyd, Corbett A. Price, Evann K. Heidersbach and Benjamin T. Reinke.

Mr. Schottenstein:

I promise you that it is not our style or mine but there were serious traffic issues that prevented a number of us from getting here on time. We appreciate your indulgence.

We will reconvene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

Thank you, and so that we are able to conduct the business of this meeting in an orderly fashion, we would ask that everyone's cell phone ringers and other communication

June 22, 2012 meeting, Board of Trustees

devices be turned off, and ask that Board members put away their BlackBerrys and iPads except to the extent they use them in connection with the business affairs of this meeting.

That is my first official act and maybe my last. I just had a few things that I wanted to say before we get into the business of the meeting. Some of this I shared with the trustees in the last day or so during some of our committee meetings, but I am Bob Schottenstein and this is my first meeting as the Chair of this Board. It is difficult for me to put into words just how humbled and honored I am to be in this position. Like everyone else sitting around this table, and presumably everyone in this room, I deeply love this University and am very excited about the work that lies before us.

There are a couple of things that I do want to say in that regard. Many will recall in our last meeting when we were sitting around this table, during the closing session of the April meeting, we were going around the room and paying tribute, properly, to the outgoing Chair Les Wexner, as it was his last meeting as Chair of this Board, and Board members were, one-by-one, acknowledging the outstanding work that he did as Chair. But also, I want to underscore that there was very strong sentiment that the University is in a good place. During turbulent times throughout, not just in higher education but in the world, we have momentum and we are making progress in so many different areas.

We have a number of items on the agenda today that will underscore what I am about to say that it wasn't that long ago that the balancing of public universities' budgets was a perfunctory matter, to say the least. It was pretty much automatic. There wasn't much discussion. A time when financial management was really something that no one even thought about and when issues of innovation and entrepreneurial thinking didn't really make their way into the Board meetings of, not just public, but also private universities. That is no longer the case and strategy matters, innovation matters, clearly leadership matters, perhaps now more than ever, and I just want to acknowledge a few people.

First, we started to think differently about Ohio State, never losing sight of that which is most important, the students, the faculty, our core mission, what we are about as a land grant university. We started to think of ways in which we could be most effective in pursuit of that mission five years ago under your chairmanship, Dr. Cloyd, and Gil did a spectacular job that I, and many of us, learned a lot from during his two years as Chair and certainly during his last three years as a charter trustee. I want to acknowledge again the powerfully effective chairmanship of Les Wexner, and I also want to mention and thank him for his work on the Board. Since our last Board meeting, Les has retired from this Board, but as everyone in this room knows, his commitment to Ohio State and his love for this University is, frankly, unmatched and at times has no bounds. We look forward to his continued involvement.

We want to officially welcome, with Les's retirement from the Board, back to the Board, Alex Shumate, who we all spoke of glowingly thinking that last meeting was his last meeting. We are happy that it wasn't, and as we said the other night when we were together, Alex brings not just wisdom and judgment, but balance to this table in so many ways, and we are just thrilled to have you back on the Board.

We also want to acknowledge two new trustees who are with us today: Cheryl Krueger and Ben Reinke. First, Cheryl, who has for many, many years been a stalwart supporter of this University and all of its pieces and parts, probably most significantly with the Medical Center and the James, but has a great love for this University and is a very strong leader in our community. We feel very honored to have her join us.

And then, Ben, who is filling the seat that Brandon Mitchell just gave up. Brandon was probably as fine a student trustee as we have had, and now Ben joins Evann. Ben brings unique skills. He got his undergraduate degree at Ohio State with honors; he had a double major in both French and Physics. You are the only French and Physics major that I have ever met and you are also the best. He is now, for those of you that may not

June 22, 2012 meeting, Board of Trustees

know, in our College of Engineering getting his Ph.D. in nuclear engineering. As we were kidding the other night, we finally got a rocket scientist on the Board, so we think that is a good thing. Both Ben and Cheryl will be great additions to this Board. Welcome.

With that, the minutes of the April meeting of the Board of Trustees were distributed to all members of the Board and if there are no additions or corrections, the minutes are approved as distributed.

I would now like to call on Evann Heidersbach for the student recognition awards.

STUDENT RECOGNITION AWARDS

Ms. Heidersbach:

Thank you, Mr. Chairman. At this time, I would like to welcome Kathryn Zatroch and Jaci Wilkening up to the table, please. Thank you for both being here today. These are our two student recognition award recipients for this Board's meeting.

Katie Zatroch is from the College of Veterinary Medicine and is expected to graduate in 2013. She has been a devoted representative of the College throughout her time here at Ohio State and is outstanding academically.

She received her Bachelor's degree in Agriculture with minors in international studies and business from Ohio State in 2009, so she stayed in the right place. During undergrad, Katie was very involved, participating in the honorary system, serving as a University Ambassador, and becoming an officer for the Student Alumni Council. Her commitment and involvement has certainly remained strong. She currently serves as a student admissions interviewer for her college, is a senator for the Inter-Professional Council, and is the Student-Legislative Day Co-Chair for SAVMA, the Student American Veterinary Medical Association.

Katie represented OSU on a national level at the bi-annual (SAVMA) House of Delegate meetings during the SAVMA Conventions and SAVMA Symposium. She also served as a member of SAVMA's Governmental Affairs Committee where she used her skills to better the veterinary profession through governmental relations. Last summer, she was selected as a communications intern for SAVMA, an honor only a few students nationally obtain. She is involved in numerous activities with the College of Veterinary Medicine and recently was selected to receive the Outstanding OSU CVM Junior Service Award. Most recently, Katie won 1st place in the Veterinary Gazette's "Best Advice Essay". She is an outstanding leader dedicated to the veterinary profession and The Ohio State University.

She has one full year of clinical rotations left and she is unsure of what her plans are post-graduation, but she plans on pursuing a veterinary internship.

Joining Katie today are her parents, Dr. Robert and Rosemary Zatroch, and Dr. Lord, the Associate Dean of Students for the Veterinary School. Congratulations, Katie.

And now I would like to introduce Jaci Wilkening from the Moritz College of Law. Jaci is a member of the Moritz Class of 2012, so congratulations. At the end of five of six semesters at Moritz, she ranked among the upper 5% of her class. She has impressed the faculty and administration of the College of Law consistently with her quality of leadership. As a second-year student, Jaci received the Vorys, Sater, Seymour and Pease Award from the Ohio State Law Journal as the outstanding second-year member. At just about the same time, she was elected to be Editor-in-Chief of the Journal. During her third year, she has done an extraordinary job of managing the Journal.

June 22, 2012 meeting, Board of Trustees

The qualities that have marked Jaci's leadership are efficiency and productivity, and compassion and deft touch with the varied personalities in a large organization. The Journal has had one of its most productive years under Jaci's leadership, publishing six editions and ramping up its on-line presence. Because of her outstanding qualities and the excellence of her work on the Journal, the College awarded Jaci with the Moritz Leadership Award, its highest honor, at its hooding in 2012.

After losing her father mid-way through her second year of law school, Jaci decided that her father would have been proud of her for carrying on her plans and maintaining the high goals that she set for herself. She redoubled her efforts and saw even greater success academically and in leadership. She also made herself available to comfort and counsel grieving students and some of the quotes from the students were "meaningful," "helpful," and "the nicest thing anyone has ever done for me."

Jaci is now studying to take the July 2012 Ohio bar exam. After getting married in September, she will start work as an Associate in the Cleveland office of Jones Day and anticipates concentrating in commercial litigation and appellate matters.

Joining Jaci today is her mother, Mrs. Janice Wilkening, and fiancé Dr. Kevin Overmann, a 2011 graduate of The Ohio State University Medical Center. Also joining her is Dean Michaels, the Dean of the Moritz College of Law. Congratulations.

If you both would like to share some remarks?

Ms. Zatroch:

Thank you, Evann, for that introduction and thank you for all the work that you do in representing the students on the Board of Trustees. I know I appreciate that, and I know that probably many other students do as well.

It is an honor to be here today. Thank you to President Gee and the rest of the Board of Trustees. It is quite humbling to be sitting here in front of so many people that are more accomplished than I could probably ever hope to be, and thinking about this honor, I started looking back and thought, "How did I get here?"

Really sitting here today, I could remember seven years ago when I was a freshman. It was my first day of freshman classes, and my mother will recall this because she got the frantic phone call, but I got lost! I got lost on the way to my first day of classes, and I was panicking, I was late, I was running, I had my giant book bag and my Buck ID, you all know what a lot of freshman look like, so that was me. And then I looked back on the last couple months, of my clinical rotations, and I thought, "My goodness, I got lost on my way to Kottman Hall, and Ohio State is trusting me to do surgery now." So you guys have a lot of faith in me. I don't say that to make you nervous in entrusting me with your pet's care, I swear, but really it is this personal growth. My mother can attest that I have not called her during any of my surgeries or any of my patients' treatments, but it is this personal and professional growth that I have gone through in my time here that really wouldn't be possible without the support system that I have been provided with here, and it really wasn't a drastic transition. It was a small succession of one buckeye or another really taking an interest in me and pointing me towards those resources that I really needed to become an active participant in my education.

Dr. Linda Lord is here today. She is someone who has been a huge ally in my interests and endeavors and leadership and governmental affairs. Dean Lonnie King at the Vet School and Dr. Michelle Harcha have also been phenomenal mentors and great people for me, and I really wouldn't be here today if it weren't for their mentorship.

I am not the only one that this is happening for. This is happening all around the University and all around the College of Veterinary Medicine that students are being encouraged and promoted by other people that are here, and I think that that is what is

so great: that Ohio State is a place where the lost, in my case literally, become found and to have such a large population. To feel like you are not alone and that there are other people looking out for you and you look out for them, that is really what makes this place so great, isn't it?

So I really appreciate all those people and, truly, also my parents and my family and my four sisters, two of whom are Ohio State alums. They are also an integral part of my success. They really are the unsung heroes of all of that. They are the ones that drive two hours to come see me when I am too busy to come home for Thanksgiving. The ones who go days without a return phone call during finals week; they are also the ones that helped me on that first day of freshman classes and, even now, when I am feeling a little bit lost, they will tell me to calm down and look at the map and figure out a plan and figure everything out; so I just appreciate them and really everyone who has been a support to me here at Ohio State, so thank you for this honor and thank you for the greatest seven years I have had in just a phenomenal learning institution and one heck of a support system. Thank you.

Ms. Wilkening:

It is really fun to hear Katie's remarks because she being in the College of Veterinary Medicine and me in the College of Law, we share similar stories in that us being here today in front of you is a testament, I believe, to really what the University, in my mind, has inspired in its students. So that is what brings me here and what excites me to now be a proud alumni of The Ohio State University, that I have been professionally inspired after having spent three years at the Moritz College of Law.

It is very humbling to be amongst this esteemed crowd right here, and I am excited to consider myself a part of this. It was a really difficult three years of law school for me, a lot to what Evann mentioned that my father passed away midway through my experience, so I felt very supported through that experience. It was fun for me to hear the first time what some of the students had mentioned about how I was able to maybe help them through what just really is not a fun experience to have to go through. That was a big defining part of my law school experience, but it was really on the tail end of that, three weeks after I came back in January of 2011, that I realized that I wanted to go for the gusto and run for the Editor-in-Chief of the Journal. That has been a phenomenal experience, mostly because of the exposure that I have had to some incredible people, a lot of whom have been my peers in law school, which is a very rigorous environment. Some describe it as being competitive because everybody just really wants to excel, but it was through that month of January and February that I really discovered that it has been an extremely supportive environment personally. And calling upon a lot of resources to publish journals exposed me to how many resources there are professionally and how supportive professionally the College of Law is too.

The students at the Moritz College of Law are incredible, as are the faculty, and inspiration is really the word I would use to describe my experience at the Moritz College of Law. Dean Michaels is an incredible resource for the students. Former Dean Gary Jenkins, who is an advisor for our Journal, and Professor Sharon Davies were other people who I really felt took a vested interest in me personally and professionally, helping me get through a very difficult experience as well as really helping me thrive in my role as Editor-in-Chief.

We did have an exciting, exciting year this year launching an online supplement. That really gave students a chance to be creative and innovative and invest their efforts in more than just the book work. That was fun for me having worked a few years before starting law school to really bring that to the law school environment.

It has been an incredible ride and especially now that I am a month out of law school, studying for the Ohio bar, I feel very prepared and had a really good experience. I am

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ready to head to Jones Day and be a practicing attorney. I would like to thank you for creating a very supportive and inspiring professional environment for me.

DISTINGUISHED UNIVERSITY PROFESSOR

Provost Alutto:

Thank you, Mr. Chairman. In Kathryn and Jaci you saw one half of the reason so many of us find an absolute joy in being at this institution every day of the year, and I am now about to describe the second reason why we are here and that is the outstanding faculty that help provide an environment where students can prosper.

It gives me great pleasure to recommend to the Board of Trustees the conferment of the title *Distinguished University Professor*, the highest honor that the University bestows on a faculty member, and to do so for Dr. Carlo M. Croce. To date, the University has conferred this honor on only 45 other faculty members.

Dr. Croce, Carlo, would you please step forward and join me at the speakers' table? Dr. Croce holds The John W. Wolfe Chair in Human Genetics and is the chair of the Department of Molecular Virology, Immunology and Medical Genetics, School of Biomedical Science, in the College of Medicine. He is also the director of the University's Institute of Genetics and director of the Human Cancer Genetics Program.

A faculty member at Ohio State since 2004, Dr. Croce is a world renowned physician-scientist who is considered "a major force in cancer genetics." His "contributions to our understanding of the genetic and molecular underpinnings of cancer are truly monumental," as one nominator wrote and then continued, "He has been consistently pioneering, highly original and has shown unfailing instinct for important problems that are solvable by the application of imaginative science."

In a few moments, Dr. Croce will tell us a little bit about some of his path-breaking work. He earned an M.D. degree, Summa Cum Laude, from the University of Rome, in Rome, Italy, where he also interned in both biochemistry and in internal medicine.

With the conferment of this title, he becomes a member of the President's and Provost's Advisory Committee. In addition, the Office of Academic Affairs will present a \$30,000 award to Dr. Croce to support his academic research.

And now I would like to invite President Gee, Chairman Schottenstein, Dr. Steve Gabbe, and Dr. Charles Lockwood to join Dr. Croce in the front of the room for the actual conferment of the honor, so please join us.

Dr. Croce:

Thank you very much for this great honor. It is a pleasure to receive it, and it has been a pleasure to work here.

As the Provost mentioned, my interest has been, since the early days, in finding out whether cancer was a genetic disease. At that time, it was not known and nothing was known, so we have viewed a number of genetic traits to show that, in fact, most cancer derives from genetic alteration. In fact, all cancer derives from genetic alteration but you should not misunderstand. It is not that most cancer is caused by genes that we inherit. Very few genes that we inherit cause cancer or are predisposed to cancer. Most of the genetic alteration occurring cancer occurs during our lifetime, for example, if we are exposed to cigarette smoke and so on, so it is fair, to be sure, that cancer is a genetic disease and is triggered by specific genetic alteration. Then we went on to discover a number of cancer genes that are called 'oncogenes' that have to be activated in cancer

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or genes called 'suppressive genes' that have to be inactivated in cancer. That turned out to be a dramatically important thing because today, we change completely our focus in trying to develop drugs to defeat cancer.

Before, we were developing drugs that kill every proliferating cell with a huge side effect in the treatment. Today, we take advantage of this specific genetic alteration to kill only the cancer cell on the basis of the genetic alteration and the product that is altered by those genetic alterations.

So, the therapy for cancer has changed completely. Now we only talk about targeted therapy. We target the consequences of this genetic alteration and the results are dramatic. There were some diseases, like chronic malogenous leukemia, that were incurable years ago. Now, with a specific drug targeted to the specific product of that genetic alteration, 95% of the patients go into complete remission and survival of six years is over 85%. So, this is revolutionary. We are not merely changing the way we treat cancer, but the way we treat many other diseases based on targeted therapy.

Then, coming to Ohio State, during my work here, we started a study on a novel class of molecules that we find involving cancer, they are called microRNA, so we show, for the first time, that the cancer can be caused not only by genes including proteins, but genes including more RNA. We can take advantage of this discovery for novel diagnostic and prognostic procedures and for monitoring the success of therapy and, I think, within a year or two or three, we will show that microRNA and anti-microRNA can be drugged in the treatment of cancer and other diseases. And finally, this occurred just in the last few months, we discovered a new function of this molecule called microRNA. They function as hormones and now they contribute to cancer spreading by acting as hormones.

Being here has been very successful scientifically, and I am enormously pleased to receive from you this honor, so thank you very much.

Dr. Cloyd:

Your presence at Ohio State and your work is a source of pride to everyone at this University. I have had the opportunity to follow your work in microRNA at a distance, and I truly believe it is one of those principle paradigm-changing events in biology. What is really admirable is the way you and your colleagues have not just left it as "this is a new way we need to think about cellular function," but that you are translating it into new therapeutic approaches for cellular-based diseases like cancer. I know some other diseases are being pursued in which it looks like the microRNA may provide a route for therapy for diseases today that are universally non-treatable.

I look forward to future days when there is going to be even more prestigious awards, and we are all going to be very, very proud to say, "we knew Dr. Croce when." So, thank you, sir.

Dr. Croce:

Thank you very much. I really appreciate what you said.

Mr. Schottenstein:

Thank you very much, Dr. Croce. Congratulations again. Now I would like to call on President Gee for his report.

PRESIDENT'S REPORT

President Gee:

Thank you very much. I am going to be very short because of the fact that I was running late today, and I caused everyone else to run late, and we have a lot of business to do today.

I think what we have seen today is the rhythm and magnificence and the nobility of the University. Think about Dr. Croce. I just want to note that he, of course, has brought great distinction to this institution and also has brought a lot of wonderful scientists, many of them Italians, I might note, and so he has brought class and good food and all other kinds of things in addition to the Nobel Prize, we hope, so we are grateful for that.

Obviously, we have seen Katie and Jaci, really two wonderful young women. They were so well spoken, but they spoke so brilliantly about their time at the University. It was moving to me. I just can't tell you that that is, as those of us who labor at this University and those of you who have been on this Board know –that that is our pay back. That is the time in which we celebrate very much and I am appreciative of that. I am appreciative of their families and appreciative of the fact that they come from places in which they have made a difference and now go to places in which they will make an enormous difference, so I appreciate that.

I appreciate, Bobby, your leadership. I would just say this, from what I have said to you privately I will say publicly, that I think he is setting a tone of inclusion. You know, we are one University and we are one Board, and I think you set that tone very brilliantly, and I really appreciate that.

I welcome Cheryl, the creator of the bow-tie cookie. I owe my career to you, Cheryl. What can I say? So I am finally glad to have you as part of our team. Cheryl is a fierce advocate for Ohio State. As many of you know, she has, for many years, labored in the vineyards of the Medical Center and clearly in the vineyards of our Cancer Center and for that we are really grateful. To now have you as part of our University Board is something that we take great pleasure in.

Ben, of course, I know very, very well. Ben was one of the most active students and, at the same time, getting a degree in Physics and French. I doubt for certain if Ben slept, but he is a brilliant student and a brilliant advocate for the sense of what the University is all about, so we are grateful to have you on the Board, Ben.

Our student trustees as you know, there is this issue pending in the legislature about whether or not student trustees ought to have the right to vote we have always allowed our students to be fully engaged, and they have been among our most responsible members. We are very grateful for that and, Ben, you have set that standard very high.

We lost our Chairman to resignation, replaced by Alex Shumate who is, as I think we all know, the solid center of this Board and, Alex, I acknowledge that. I acknowledge what you do. I acknowledge the friendship that I have had. Alex was the first member of The Ohio State University Board that I ever met in Phoenix in some strange hotel. We were there being interviewed, and Alex was the first member. I was impressed with Alex, then and even more impressed with him now, as he continues to ply the business of the University and what we do. I really want to thank you.

And to the members of the Board, this has been an interesting year. We have been through defining moments with some of the challenges we have had. We have been through moments of great pleasure and, most importantly though, this University is moving forward. In a time in which many universities are asking, "why do they exist and how can they exist in today's world," we are asking, "how fast can we go, how far can we move, and how quickly can we gain our aspirations and our expectations." For that,

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I think we have the members of this Board to thank. I thank all of you, and I thank you for your personal friendship, which means a great deal to me.

I would note also that the University has 525,000 living alumni and, on any day, there is a story. This morning, and Alan is here, Carter Phillips, who just received our Distinguished Service Award, is one of the most brilliant advocates in this country before the United States Supreme Court. Carter Phillips won three cases this week. I think he now holds the record as having won the most cases of any advocate before the United States Supreme Court ever, so you think that Ohio State education has served him very well. This morning I thought, "What can we say about the scope and vitality of this University." It reaches around the world each and every day and in so many small and large ways that we see.

To my colleagues in the University administration, we have much business that we have done, we have much business to do, and they are valiant about doing that. Obviously, I want to acknowledge our faculty leadership. Jim Rathman, who is not here today, who was our Faculty Chair, did a wonderful job and I appreciate that. Heather Link, who has been our two-time head of our University Staff Advisory Council, has been a wonderful leader, as have our student leaders.

So, we have had great leadership at this institution but, most importantly, I think what we have is a great spirit. Mr. Chairman, in that spirit, I am going to be short but also acknowledge the fact that this is a moment of real opportunity for this University. I do believe that our best days are in front of us. I thank you for letting me be here.

Mr. Schottenstein:

Well, we thank you, and I think there is strong sentiment for support of what you just said, President Gee. We appreciate what you and your senior team and, frankly, the entire administration at the University do every single day.

In that regard, I would like to call on Dr. Cloyd for a special acknowledgement of some of that great work.

SEMESTER CONVERSION RECOGNITION

Dr. Cloyd:

Thank you, Mr. Chairman. I want to introduce an expression of the Board's appreciation for the extraordinary work just completed in moving Ohio State from quarters to semesters. I will read the resolution, which the members have in front of them, in a few minutes but I wanted to make a few comments.

First, about the work of Vice Provost Randy Smith and Professors Ann Christy and Steven Fink. In response to the *University System of Ohio's Strategic Plan for Higher Education 2008-17* to enact a common academic calendar among all state universities, the Board adopted a resolution on April 3, 2009 to approve the conversion of an academic quarter system, in place here at the University since 1922, to a semester calendar. Although all of us knew at that time this would be a major three year undertaking, I don't think any of us could have envisioned how totally this process would transform the academic curriculum here at this University.

Under the leadership of Vice Provost Smith, along with his appointed faculty fellows, Professors Christy and Fink, and the engagement of more than 250 University faculty and staff, the project became more than just the mechanics of a conversion, but rather this group used this opportunity to completely re-think, re-tool, re-evaluate, and, in some

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cases, re-articulate the overarching goals and curricular materials of more than 12,000 courses throughout 700 programs.

This institutional soul searching resulted in some programs being closed or merged and others being created. In all of this work, which engaged so many of our faculty, our University colleagues always followed a principle to keep students first. It is a wonderful reflection, I believe, of the character of our leadership and our faculty. The end result is that Ohio State is now able to deliver state of the art subject matter in the best possible way for our students. All of us owe a great debt of gratitude to these three individuals. The University and its academic mission are in a much better place due to their work.

Now I would like to read the resolution.

EXPRESSION OF APPRECIATION

Resolution No. 2012-100

Synopsis: Resolution of appreciation for the leadership vital in developing strategies and a structure to implement the transition of The Ohio State University from the quarter to semester system.

WHEREAS the Ohio State University Board of Trustees ("University Trustees") adhered to all University rules and procedures in responding to the University System of Ohio's Strategic Plan for Higher Education, 2008-2017 to enact a common academic calendar among all state universities; and

WHEREAS the University Trustees adopted a resolution on April 3, 2009, to approve the conversion from an academic quarter system, in place at The Ohio State University since 1922, to a semester calendar; and

WHEREAS the Office of Academic Affairs, the University Senate and all academic units, working with other state universities that are changing from quarters to semesters, began the process of developing strategies to implement the conversion from quarters to semesters; and

WHEREAS Vice Provost for Academic Programs, W. Randy Smith, who has led other formidable endeavors, such as the University's last decennial accreditation, was appointed to provide the exceptional leadership absolutely essential to implement the process to change from quarters to semesters; and

WHEREAS Vice Provost Smith chose Ann D. Christy, associate professor in the Department of Food, Agricultural, and Biological Engineering, and Steven S. Fink, associate professor, Department of English, to serve as faculty fellows to assist in leading a three-year enterprise, involving the recalibration of more than 12,000 courses and 700 programs; as well as the significant involvement of more than 250 university faculty and staff and a communications team to keep the university community informed and engaged; and

WHEREAS all of these efforts resulted in not only a timely and successful implementation of the conversion from quarters to semesters which began on June 18, 2012, but also a rethinking of the entire academic curriculum of the University:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees recognizes the commitment and contributions of each of these three extraordinary university faculty members, individually and collectively, for their leadership and expertise in effectively

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implementing the University's conversion from quarters to semesters in a timely and successful manner.

Upon motion of Dr. Cloyd, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, case by Trustees Hicks, Fisher, Schottenstein, Marbley, Kass, Reid, Jurgensen, Wadsworth, Shumate, and Krueger.

President Gee:

Well, I will start because I think that there is no doubt that the conversion from quarters to semesters is not simply about a mechanical conversion and, by the way, Randy is Canadian. That is the first time that we have given a Canadian a standing ovation in this room, I want you to know that.

Randy, Steve, Ann and their colleagues have done a brilliant job, but I want to make this point, that it was not about the conversion from quarters to semesters. This is where our Provost Office made really, truly, a brilliant choice. They said that instead of conversion, which a lot of people did, the University of Minnesota and a number of places have converted just kind of mechanically, we decided that we were going to ask the fundamental question of, "What is this University like? What is teaching and learning about? How do we really improve the quality of what we are doing? How do we move into the 21st century?"

It has taken us three years, as it should have, because those are fundamental questions as to the role and the vitality of an academic environment. It also is a real question about who we are as an institution. And so at this moment, what happens when this conversion takes place, and some of you heard me say this, we will move from a really solid 1980s university into one of the most dynamic 21st century institutions in this country, due precisely to what these people have done.

We can't thank them enough, and it is a moment in time in which we ought to take great pride.

Dr. Cloyd:

Thank you, President Gee.

Mr. Schottenstein:

Any other comments from any other Board members? Jack?

Mr. Fisher:

Mr. Chairman, I got lots of feedback from numerous students, many that I never met before, about the support they got in this conversion. Obviously when you are in the transition from quarters to semesters as a sophomore, junior, or senior, that is a different scenario than our incoming freshmen class.

And so, many, many times I heard about "my faculty advisors, somebody in the college office worked with me to upgrade my academic plan or helped me to make the transition to graduate earlier or do something to make my career here at Ohio State fit into this conversion."

So, thanks to all of you, which involves every college and every one of you there and across campus, in doing a great service to our students.

Mr. Schottenstein:

Judge Marbley?

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Judge Marbley:

Mr. Chair, I just want to make a couple remarks on the leadership that was exemplified by Vice Provost Smith. I had a chance to work with him both as a member of the Academic Affairs and Student Life Committee and as Chair during the period of this transition. President Gee, of course, is absolutely correct. It is more than just a mechanical feat. He had to persuade his fellow academicians that it was a good thing. Randy had to persuade other administrators and he, along with his team, did a marvelous job. What we didn't see was the leadership that he exercised during many closed door sessions with other faculty members in persuading everyone that this was in the best interest of the University and, most importantly, our students. Randy, your leadership was nothing short of extraordinary in that regard.

Mr. Reinke:

I would like to say that when I was an undergraduate, I had the distinct pleasure to serve on the Council of Academic Affairs under Dr. Smith's leadership when this process was starting. As an undergraduate Student Government representative, I saw the diligence with which the council, under Dr. Smith's leadership, and also going through this process with Dr. Christy and Dr. Fink, took the responsibility of going through this process. It was incredible, especially in regards to the axioms that were set forth at the beginning and making sure that we stuck to those axioms. Under the leadership of Dr. Gerber, the original committee set out with this incredible feat, and the diligence with which they took the responsibility to make sure that we checked all the boxes and that we answered every question on behalf of the students and faculty was incredible.

Ms. Heidersbach:

Mr. Chairman, I would like to thank Dr. Smith and Professors Fink and Christy for keeping students in the know. As a rising senior in my undergraduate career, I have been through the transition, and there could have been mass confusion, but they kept students aware of the entire process. We got weekly, I think it was weekly but maybe bi-weekly, emails about the transition, and we got updates. They worked with the student governments to develop a website so we could juxtapose the quarter classes and semester classes, and thankfully, they set that up because I could not have registered for classes if that website wouldn't have been available. So I just want to thank you for keeping the students always in mind during this whole transition.

Dr. Cloyd:

Mr. Chairman, I move the adoption of this resolution.

Mr. Schottenstein:

All in favor? The motion carries unanimously, and let me just say on behalf of the Board, please know of the extreme depth of our appreciation for your great work. Thank you so much.

Upon motion of Dr. Cloyd, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Hicks, Fisher, Marbley, Kass, Reid, Jurgensen, Wadsworth, Shumate, and Krueger.

President Gee:

Mr. Chairman, could I just take one moment to acknowledge also Dr. Tim Gerber who is in the room? We all know and love Tim, but Tim was actually the Faculty Chair of this whole process since the start of this and had to work through the convincing of a lot of

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people to make this happen. Tim, we really appreciate you. I would also like to say that Tim has finished his first year as our Senate Secretary and has done a marvelous job in a tumultuous time. So we have many people to thank, but the three folks in front have been the soldiers for making this happen so, again, I acknowledge you.

Mr. Schottenstein:

Thank you. Thanks, Dr. Cloyd, for bringing that forward. That process started under your Chairmanship and we appreciate your leadership and appreciate that great work.

I would now like to call on Mr. Chatas, Dr. Asher, and Dr. Whitacre to present an overview of the various risks and mitigation steps that we are going to be taking in connection with two very principal sources of funding for this University: federal and state. Before I do, I just want to underscore again what I said at the beginning of the meeting, which is that it wasn't that long ago when, first of all, we never would have considered having a presentation like this because balancing the budget was like arithmetic, it was a fairly perfunctory exercise, didn't take a lot of thought or analysis, and there was certainly not a great need in institutions of higher education to engage in innovative or entrepreneurial strategic financial planning. We do not live in those days anymore and, because of that, we thought it would be very important for us to spend some time talking about where we are, the risks that we face, and what we are doing about it.

GOVERNMENT FUNDING OVERVIEW

Dr. Asher:

Thank you, Mr. Chairman, and I will reinforce your point about tumultuous times. Let me just put this in a little bit of a broader context: in speaking as a political scientist, I don't think I have ever seen, at the national level, a time with as much uncertainty in terms of both politics and economics. This is really, and many would say, that this is really a scary time. I think it is a time of opportunity if we, in fact, are positioned appropriately and, of course, what we are going to be doing here today is talking about all the ways in which federal and state dollars enter the University.

At the state level, I think right now we are in the period of relative stability, but the state is not immune from what might happen on the national and international scene, so it is important to talk both about the federal level and the state level. But let me just reinforce the Chairman's point about how tumultuous things are in Washington. We have all heard the term 'sequestration.'

Nobody knows for sure whether sequestration will happen. Will it happen after the election? Will the can get kicked down the road? I think, increasingly, people are saying it will get kicked down the road but, in fact, even though there are broad parameters, there are already people trying to change the rules about sequestration.

The military is supposed to, in fact, endorse some automatic cuts but there are people who are now trying to form a coalition saying, "exempt the military." Well, if you exempt the military will that translate then into higher cuts in the discretionary programs that really benefit us. Nobody knows the answer to that.

We don't even know the answer to how agencies and departments will respond to sequestration. You may have, in fact, NIH getting a budget cut of "X" amount, but we don't know whether NIH will apply that budget cut equally across all of its programs, which typically is not a good way to do things, or will they target certain programs? If they target certain programs, will those be programs that are particularly important to Ohio State? Will we be lobbying at that granular level to help NIH make decisions?

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It is just an incredible environment right now in trying to really figure out what will happen, and then you hear the phrase “the lame duck session.” Those of you who have been involved in politics know that lame duck sessions can be wonderful to get things done or they can be chaotic, and as we are trying to make predictions, all we really need from all of us is the ability to predict which party will win the presidency and which party will win the US Senate, because both of those are up for grabs. And will the Republicans maintain control of US House?

You can imagine very different scenarios in this lame duck session. What can we do in the interim? We need to know how we are affected. We have taken the lead at the national level in putting together information that every university should be doing now about potential impacts, even though our estimates can't be overly precise because we don't know what the government will do. It is extremely important that all universities be sharing with their legislatures and their delegation what could happen at each of their institutions.

We are blessed and very fortunate, of course, to have a Speaker of the House from the state of Ohio. We are very blessed to have two US Senators, who are tremendous friends of the University, and our two local members of Congress are strong supporters, and so we have the opportunity to share our concerns. It doesn't mean that our concerns will drive the policy debate, but we need to have the information both for lobbying purposes and also for the mitigation steps that we might be talking about internally to head off or reduce the consequences if we get to a very difficult scenario.

With that context, let me pass it off to Geoff.

Mr. Chatas:

Thanks, Dr. Asher. So, what I want to do is just spend a minute to put everyone on the same page in terms of where we are in our funding sources and which percentages come from federal and state sources, and this page shows you the macro. This is as of the end of last fiscal year. Almost \$5.5 billion in revenue and about 30%, or \$1.6 billion, came from the federal government and about 13%, or \$700 million, from the state, so a total of \$2.3 of the \$5.4 billion came either from the state or federal funding sources.

This does not really tell the whole story. As we begin to discuss mitigation strategies, it is really important to put this in the context of the areas of business that we undertake across the University. This slide shows that breakdown. If we take a look at the first line, the Medical Center receives in total \$860 million of federal and state revenue, \$679 million from the federal government mostly in the form of Medicare reimbursements and also Medicaid reimbursements, and the state \$180 million includes contracts and Medicaid reimbursements. You can see that as a total percentage of the Medical Center's \$2 billion, \$860 million is about 41%.

If you look at the research dollars here, these are research dollars that flow just through the office that Dr. Whitacre manages, the Office of Sponsored Programs. In this case, \$400 million of the \$800 million, or 41%, are federal or state dependent. When you add all of the research that number grows so that federal or state is closer to \$700 million and you get closer to 70-80% of our research dollars across the institution.

In terms of student tuition and financial aid, you can see here \$479 million from the federal government; this is really in two buckets. It is federal direct loan guarantees, about \$400 million, and Pell grants, which is about \$60 million that go directly to our students and then come to the University. And then on the state side, this is predominantly the state, the SSI, which is in support of instruction. In this case, 57% of the roughly \$1.4 billion for our instructional costs is covered by federal and state sources. In the sense of capital for our new buildings, you can see that about 15%, a fairly small number, comes from federal and state sources.

This allows us then to have a context to discuss implications, and there are really two things that we need to discuss. One is individual strategies in each of these areas. As an example, the Wexner Medical Center is undertaking a strategic initiative to look at costs across the Medical Center, and we are in the midst of undertaking a plan to drive up our margins by about \$200 million, or 10% of our revenues, so that we are in a position to meet any cuts that we may experience.

In a macro sense, we have put on this next slide a couple scenarios. We have looked at literally hundreds of different scenarios, but just to give some grounding of the level of the impact we are discussing and as a reminder to the Board over this current biennium, although we do enjoy great state support of \$300+ million, we have had a reduction of about \$120 million in support just in this biennium relative to the previous biennium.

One example we ran, scenario one, looks at the sequestration that Dr. Asher talked about. You can see that if there is a 2% cut in Medicare that that would impact us by about \$8 million. If we are reduced in our non-defense discretionary research dollars, that could be \$30 or more million, and then no new starts in research could impact us to the tune of \$80 to \$130 million, so you are looking at something in the range of \$150 million just in the sequestration scenario in terms of revenues coming in over the next few years. If the funding is reduced at significantly higher rates, this is an example of one of many scenarios we are looking at where you can have a 20% reduction through various sources of revenue funding, both state and federal, then their impact on private pay reimbursement of 20% would be \$200 million. If we had a 25% reduction in research, that could be another \$100 million. And if the state were to cut its funding by a third, and clearly we are not suggesting that these are going to happen, but rather it allows us to look at scenarios and look at potential solutions, that would be another \$100 million for a combined impact of \$400 million.

I mentioned the individual strategies, and we will ask Dr. Whitacre in a minute to talk about the strategies aligned towards research, but the second thing that is important to bear in mind is that we have been working on an academic and financial strategic plan, which Dr. Alutto discussed at the last Board meeting, and part of that plan is securing over \$2 billion of incremental funding over the period between now and 2020 through a combination of expense management. In fact, this year we have saved \$26 million through smarter procurement on our way to a run rate of \$50 million a year over the next couple of years through new revenue programs including the Technology Commercialization Office and the affinity agreement that we signed with Huntington which gave us \$25 million of net new revenue this year and potentially another \$75 million over the next 14 years on top of that.

Third, we are looking at the assets that are not core to the teaching mission including parking, which we will discuss later today, as a source of potential funding. That \$2.1 million can be used to reinvest in our academic core on that road towards eminence, but it can also be used to protect the institution.

So we have individual strategies at the unit level and then macro strategies that we are undertaking at the University level to ensure that we not only survive but thrive in the coming years.

With that, I will ask Dr. Whitacre to talk just for a minute about strategies related to protecting our research dollars.

Dr. Whitacre:

As Mr. Chatas said, we enjoyed about \$828 million in FY11 in terms of research expenditures, about 60% of that is federal and about 12% of that is state. With sequestration on the horizon, that could really impact significantly anywhere from \$30 to \$130 million affecting those expenditures. How do we look at mitigating some of those

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risks that are actually on the horizon? There are a number of strategies we have identified.

First of all is to engage in strategic research partnership. As I have told many of you, Ohio State is second in the country in industry sponsored research and that really has served to diversify our funding streams from federal and state. So, really, the first strategy is to engage in more strategic research partnerships, more strategic and larger research partnerships. And also to closely monitor federal and state agency budgets, as Geoff mentioned, focusing on technology commercialization as a nonpolitical source of additional research funding, hiring strategic new faculty in particular areas, doing things like cluster hires, and finally investing in core research facilities to mitigate having to provide substantial research equipment in individual departments or individual colleges, investing in larger, core, centralized research facilities.

Dr. Asher:

Let me just comment to illustrate the complexity here, and Carol, help me on this, NIH, a very important source of funding, could decide to handle its cuts in any variety of ways. One possibility would be no new grants and basically continuing funding of existing grants. We have to figure out: is that a good choice for NIH to make as it relates to Ohio State or, in fact, does that choice disproportionately hurt us? In this case, would it be better if NIH proportionally cut all grants or whatever?

We don't know what NIH is going to do, we have people in Washington who are trying to collect intelligence on this, but we might find ourselves, in terms of our external strategies, really having lots of things that we have to do that are different at NIH versus the US Department of Agriculture versus the National Science Foundation and to do that we again have to know the internal numbers, if you will. But we also have to collect intelligence about what agencies are planning to do in anticipation of sequestration and that makes it a much more complicated environment.

Mr. Chatas:

So, just in conclusion, as a reminder as we continue to discuss our strategic academic, physical, and financial planning over the coming Board meetings, these issues of uncertainty are likely to remain and, in certain instances, elevate over time. This at least gives us a context for discussing the impact of those changes and the micro strategies we have at the local level within the units across the University and at the macro level to ensure that we are in a good place to weather the potential storms and to continue to grow the University.

We are happy to answer any questions.

Dr. Cloyd:

The point you just made, Herb, about defining what is the best approach for us, the thing that I think will be important there is that we balance what is best in the short term versus the longer term because, obviously, independent of what happens in this election, the deficit problem in this country is not going to go away, and we have been planning on it. There is going to be continued pressure, particularly in the research funding area that federal dollars are going to become scarcer. I think that is a reality that we need to look toward.

Now, I think the things that Dr. Whitacre outlined, where in that kind of situation you have got to have a very important focus to gaining market share, if you will, of available dollars is the right thing to do. But I would just caution us because something that might look very good as an option in the short term may not be what we really want to have in the longer term.

Dr. Asher:

I totally agree with you. If you looked at this only in the context of a government relations lobbying issue you would be much more likely to look at this in terms of short term, how do I solve your problem, how do we solve your problem, or whatever. I think what you are saying, and what we are certainly saying internally, is we need to have a broader discussion, and we also really have to have a broader set of objectives and broader strategies.

Dr. Whitacre:

There is a very important consideration here, I think, in looking at longer term strategies particularly if you say, "let's just skip a year in giving NIH awards," we will lose a generation of young investigators because it will be impossible for them to really start their careers, so you will lose faculty at the beginning of their careers and you will lose students in the pipeline. I think those are some very important long term strategies we need to really carefully consider in our lobbying efforts.

Judge Marbley:

I also want to emphasize, as Dr. Cloyd has, and I know that Geoff Chatas has redoubled his efforts and his office's efforts at this, but in terms of our priorities, the fourth bullet point is probably our most important priority because on an ongoing basis we should continue to try to deliver the highest quality education at the lowest cost to the students. I know that that has been the commitment of this Board. Geoff has provided great leadership. I think that we are set at the amount of growth that we would have in tuition, but I think that if we don't have that taken care of, the rest are mute because the most important asset that we have is our students. And we continue to attract outstanding students because we deliver the highest quality education at a reasonable price so that should continue to be our overarching consideration, Mr. Chair.

Mr. Schottenstein:

Well said. Any other questions or comments from Board members on this report? This is not intended to be any kind of a doom and gloom message, but rather an honest assessment of the world we live in and the degree to which we have, and it began a number of years ago as we said earlier, this proactive approach to gain more control over our destiny so that we don't just watch and wait as things happen to us but rather we help influence things that we can make happen.

I really commend all three of you for providing the overview. We are going to have the committee reports momentarily, but one of the things that we have tweaked or modified slightly during the last several months is our committee structure, and we didn't just do it to do it. We did it with a view towards trying to line up our six key standing committees so that they relate to our strategy. In that regard, a lot of the kinds of things that are on this last slide in terms of ongoing monitoring will be discussed in detail in our committees. We look forward to that, so thank you for your report.

With that, we will begin our committee reports, and we will start with Advancement. Our two committee chairs for Advancement are Linda Kass and Gil Cloyd, and if I can just say one thing, Gil. This is something that didn't even exist and wasn't even on our radar, well, it might have been on a few peoples' radar screens, I think it was on yours and Linda's, but it wasn't on most of our radar screens even just a few years ago. We are on the leading edge, I think, of where we should be in this area, and I think I speak for everybody on this Board just how much we appreciate the heavy lifting you all have done.

COMMITTEE REPORTS

Dr. Cloyd:

It has been a busy week in Advancement. We had a framework planning team meeting for a half day earlier this week, and then the Advancement Committee met yesterday. We flipped a coin and I lost, so I am going to provide the report this morning. Maybe I can win the toss next time.

Let me begin with a few items from the Advancement Committee, and then I want to provide just a few brief things that relate more to the advancement framework. First of all, relative to the development report that is on our consent agenda, which we will be recommending to the Board for approval, we are on track this year for our second highest fiscal year development activity ever. Last year, of course, we had the remarkable gift from the Wexner's and The Limited, \$100 million, so that is a wonderful base, but challenging, base.

Mr. Schottenstein:

The year is not over yet, but I hear what you are saying.

Dr. Cloyd:

Yea, I know. But anyhow, this year is going, I think, very well in a continued difficult environment. We have results through April of \$255 million. We talked in the committee, the consensus right now is that if we try to project ahead, and of course that is always difficult, we will probably come out somewhere in the \$308 million range by the end of the fiscal year, so that will be very good. And as we noted the last time, we are moving up in the public and that is a kind of trend that will keep us moving up in the public in terms of total private receipts.

Mr. Kaplan then provided some updates across the board of what we are doing in Advancement, and I just want to highlight a couple of things that I think are quite important. We were very, very pleased that our Alumni Association adopted constitutional change, which is now providing a new inclusive Alumni Association and, from an Advancement standpoint, this is just an absolutely tremendous step because now it puts all of the 500,000 plus alumni that we have within the family to where we will be having direct ties with all of them. It also allows members now, with what the University has done for those that choose to be sustaining members, to, rather than paying their dues to the Alumni Association, actually make contributions to The Ohio State University, to program areas of most interest to them. And, again, I think it is just an excellent win-win move for our alumni and for the University, so we are very excited about that. We will have that change on July 1. I don't think he is here today, but I would just like to acknowledge Mr. Griffin who did a tremendous job in conveying what an important change this was to all of our alumni, and also thanks to the Alumni Association Board who were very supportive of this effort.

We also had an update of where we are. As you know, we are recruiting a new President of the Foundation. We are working with Cindy Hilshiemer's group in that search. The executive search now is in the intensive reviewing phase. We anticipate that we will be into the interviewing stages this summer, and we have set a target for ourselves to have the new President of the Foundation, head of the development, on board by fall, which would be great as it ties to the last item I wanted to mention in this part of the report.

We have selected October 4 as the date for the kick off or celebration of the "But for Ohio State" campaign. You will be hearing more about that in the future, but that will really launch the public phase of the campaign. I am very pleased with really a lot of the good work and development. Our goal was that we wanted to have 50% of the \$2.5 billion goal for the campaign raised by the time we moved to the public phase, and I am

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confident that we will achieve that target by the October date. For those of you who haven't had the conversation, you may be having a conversation with Mr. Kaplan in the near future. So, we are going to finish out our quiet phase in that regard.

What I would like to do is give you just a brief update on the Advancement framework planning that we talked about in the meeting we had this week and then also in our committee meeting. I have three slides here. The first thing I want to do is show the timeline. Recall that this work was actively underway last December. We chose Edelman in November to help us in this process. We set the goal aggressively. We wanted to have a final report on our new Advancement model by the end of July so that we could present it to the Board during the August meetings. We wanted to get this work done before we kicked off the public phase of the campaign.

Broadly, we are working across three areas: branding, or defining the Ohio State equity and the key attributes of that equity; secondly the segmentation, so for the first time we will actually be able to do segmented base marketing at the University; and finally, the best overall organizational structure in process is to deliver the Advancement model across the University. The triangle on the bottom shows where we are at this point in time and, in my vernacular, we are at crunch time.

There has been a lot of data gathered as I will show on the next slide. We are in a deep assessment phase of that right now and then in developing final recommended proposals around branding, segmentation, and organizational structure. While there is a lot of work to do, we are really committed, and I am confident that we will have a final product by the end of July.

This kind of outlines the body of work, and you will get a chance to see more of this in the August meeting. I just want to highlight it here today that this has not been a group of eight or ten people sitting around a table defining what is the equity of Ohio State, what are the right market segments of Ohio State, and what is the right organizational structure working with Edelman. There has been an intensive amount of research done and analysis both within the University, key stakeholder groups, other important external groups, and other institutions in terms of what they are doing so that we can develop the best product.

The third thing I wanted to show, though, is a brand new advisory group that we put together within the University to help us in defining what is the equity of Ohio State. This has just been an extraordinarily helpful group, a very enthusiastic group of people. We tried to get a mix across different key stakeholder groups here within the University, and they have been working with the team every step of the way as we do some outside research, bring it in, revise equities, positioning, and work it with this group to develop the best final positioning.

There are a couple of other points that have been encouraging as a part of this work. You remember that when we started the work in Advancement we developed a model that intuitively seemed right, that there would be a flow from awareness to engagement giving. That really seemed to make sense. Essentially what we had in that regard, though, is it intuitively seems right, but through the research that we have done now with our stakeholder groups, there is a very definite correlation broadly that if you have individuals involved in three or more activities with the University, a true engagement with the University, that the level of giving increases.

It is going to help us as we identify segmented approach marketing, but it was very nice to really find, in a quantitative fashion, confirmation of the model that we developed in Advancement that this will be the right approach.

The other thing that our research has done is identified what we feel are really important opportunity areas for engagement, particularly with key segments, which we haven't fully utilized to date. These are the areas: the interest of continuous learning, and particularly

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what you are able to do then through online systems as connections with the University; desire of people to network with other people in their profession is an important one; and very importantly and thirdly, provide career support. Again, I don't think any of us are surprised in the Buckeye Nation that people want to mentor. They want to help people in their careers and this is the kind of engagement that there is a strong thirst for by the segments out there. Again, I think it comes back and shows the importance then of this new alumni model that the Alumni Association has provided with the way we will be able to leverage those opportunities.

So just in conclusion, Mr. Chairman, we are on track. In August, what we will be bringing to the Board is the overall Advancement model recommendation, which will include the branding for the University, key segmentation for the University, and the organizational structure recommended for Advancement, as well as an activation strategy of how we start putting this in to place. I want to highlight that one aspect is getting the design, but as one of my former bosses said, "A strategy is what has happened in the real world. It is not what is on the papers." So we are going to have to get going and really put this in place here at the University. We will also present the final scorecard for Advancement to the Board in August. That concludes my report.

President Gee:

Mr. Chairman, Dr. Cloyd makes it all sound so easy. This is one of the most dynamic, consequential efforts that will be undertaken by this University in decades, and I say that not hyperbolically. It is about preserving our traditions, our history. It is about putting us in a position to be beloved by so many, to capture hearts and minds of the state, and to do it as one voice and with one goal in mind. Because of the complexity of the University and trying to get all the moving parts moving at the same time, this is an extraordinary effort and the fact that they are doing it so quickly and so ably.

Gil, I think you and Linda have done an extraordinary job and all of those who have joined with you. It has been a team effort. We have a long way to go but we are really on fire right now. Also, I just wanted to acknowledge again, remember we had our best year in the history of the University fund raising last year and we are on track to have our second best year, which shows that people are doing their work while they are also doing work with this University in this larger context. I applaud everyone for doing that.

Mr. Schottenstein:

Any other questions for Dr. Cloyd or Linda? It was a great report. Gil, I love the fact that you called this "crunch time." There are a bunch of sports fans in this room and we know what we expect of our beloved Buckeyes when crunch time occurs and we expect nothing less from ourselves, right? We all do have a role to play in not just supporting the efforts of Advancement but in this campaign and it has come upon this group to lead. I appreciate what you guys are doing.

Corbett Price, Medical Affairs.

Mr. Price:

I will ask that Steve Gabbe come forward and make a presentation to us and then I will follow with a report from the Medical Affairs Committee afterwards. Steve?

Dr. Gabbe:

Thank you so much. I wanted to share with the Board a short video describing the topping out of the new James Cancer Hospital Solove Research Institute and Critical Care Center that took place on May 21 when the final beam of steel was placed on the 21st floor of the hospital, so if we could show you that.

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Video

Our next big event will be August 15 when we will rededicate the Spirit of Women Park. The building will be enclosed fully by December and so all the work then will be interior. I wanted to bring to the Board's attention just a few other important recognitions that we have received at the Medical Center recently.

First, just a few weeks ago, we were named by the Health Information and Management Systems Society a Stage 7 Hospital in terms of the complete integration of our electronic medical records. There are only about 80 hospitals out of 5,000 in the country that have achieved that recognition. We also received word from the National Institutes of Health, its Neurologic Disease and Stroke Institute, that we are one of 17 nationally funded stroke networks in the country. We now have about 20 hospitals in our Telestroke program.

We want to recognize our academic partners at Nationwide Children's Hospital. They were recently ranked seventh of all children's hospitals in the country by US News and World Report. It came at a very important time because this week, on June 20, they moved patients into their new hospital, and it was done flawlessly as you would expect.

Finally, the Leapfrog Group, which assesses the quality and safety of hospitals throughout the country, assessed over 2,600 hospitals ranking them "A" through "F" on the basis of 26 core parameters, and we were very pleased to receive an "A" from the Leapfrog Group.

So, a lot of good things are happening and we wanted to bring those to the Board's attention. Thank you, Mr. Price.

Mr. Price:

In following up from his presentation, as it is quite timely here, first of all, let me just say in the Medical Affairs Committee we have had some very robust discussions regarding the direction of the Medical Center, and we are also concerned about the future in terms of any potential degradation we might have in our funding sources through the federal and the state. We are taking steps to at least work out scenarios in terms of how we will deal with these issues. First and foremost, I think, we have McKinsey on board that will be working with us in that endeavor.

Now, let me flow back to the expansion program here, if I might. A request was made to release \$68.2 million for continuing funding, which would include \$55.3 million for the cancer and critical care tower which we just saw in the James presentation of the topping off ceremony; \$0.2 million for the Women's Park; and \$25 million for the building out of the 36 critical beds and the 4 operatories in the radiology and oncology office in the new James.

I have to say that I had the chance to visit the James in my due diligence in serving on the Medical Affairs Committee, and I have to say that in the interaction with that particular staff, I was extremely impressed with my, and I hate to say it, 30 plus years of health care experience. I was just blown away by the quality, the dedication, and the commitment of those individuals there, their leadership and the very fine work they are doing in dealing with cancer.

But coming back to this, the total of all of these items, approximately \$80.5 billion, we will have some savings that will offset the impact of the full amount of \$80.5 million that will bring us down to \$68.2 million, and I won't recite all of those savings, but certainly some of them have derived from the construction reform activities, so we are right on our mark there.

One of the things that we on the committee are very concerned with is making sure this program stays on time and on budget. And the staff there has, in fact, achieved that, and we monitor this on an ongoing basis so we are quite pleased with that performance.

I think tied to that, I'm sorry a bit of housekeeping here, I see it in front of me so I won't forget it, we have a resolution for the consent agenda. We have the authorization to release the funds for the Medical Center expansion. For those of you around the table, they just passed it out this morning, so you have that in front of you.

The second item that we dealt with at the committee was the presentation by the CFO of the 2013 health care system budget. The first presentation by Geoff Chatas, we have tied into that aspect of it in terms of the formation of our budget and recognizing the things we need to do for our budget. I think it is important for you to understand the assumptions of the budget which we went through and had a thorough vetting of that process. The budget calls for a 1.7% increase in admissions. We feel that that is conservative enough, and we think we can certainly achieve that. In addition to that, the budget calls for a 0.9% increase in out-patient visits, which is the future trend in terms of moving away from the in-patient to the out-patient. We have a fairly robust out-patient process now in terms of patients and census, but we do expect some further increase in that particular area.

We also feel that we will have an approximately 1.6% increase in surgical procedures, and we expect a 1-2% decrease in Medicare reimbursement in keeping with the first presentation. We think that that is a conservative posture and one of our approaches. We prefer to be very conservative in our forecasting so that at least we can ensure that perhaps that will be the worst case scenario, but again the activities going on at the national level, no telling what might happen, but we think that's a reasonable scenario.

We do expect an increase in managed care, and we expect an approximately 4-5% increase in the managed care activities. One caveat I would issue, and we did talk about this, as we see further degradation on the reimbursement side on a national level through Medicare and perhaps Medicaid, the various commercial pairs in terms of the managed care companies are going to try to tag their reimbursement rate to the Medicare rate. We are seeing that nationally and we certainly have seen it in New York State in terms of these various companies. It is a national trend so we are gearing up for that. So on one level, we will receive a 4-5% increase in managed care, pairs will see more volume, but we do expect to see some degradation on the actual reimbursement going forward.

Also, as a part of this budgetary process, we forecast an increase of approximately 3-4.5% in benefits going forward and approximately 3% in salary and wage adjustments. Going forward also in the supply and drugs, we expect a 4-5% increase there, no change in pairs case mix is expected. The earnings before interest and depreciation and amortization margin will be approximately 12.6% and the days-cash-on-hand, we expect that to grow to approximately 4.3% to approximately 60.6 days from 56.3 days.

Now you know that during the conversion we did see some degradation. It was expected and we forecasted that in terms of any conversion as it relates to an accounts receivable conversion. We experienced that, but we also had a perfect storm. Unfortunately, at the same time, there was a shift in the Medicare intermediary who pays us, and it was shifted to a firm that did not have a lot of experience in processing Medicare reimbursement funding to us so that impacted our days-cash-on-hand, but we do expect a further recovery of that throughout time.

In addition to that, in tying into that aspect, I need to commend the staff for their really superb work in really trying to manage these accounts receivable activities which I was concerned with when I first heard about the conversion, but they did a yeoman's job in achieving the commitment to maintain and I know it was very imperative for us.

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So, all in all, as a Committee and a Board, we believe that the Medical Center met the metrics that we as a Board have put forward to them and this particular budget. We will be seeking approval of that budget when we do the consent agenda.

The next item: we talked about the faculty group practice integration that is scheduled for July 1. All but 13 eligible physicians will have joined with a total of more than 900 physicians now in that practice plan. Again, I am constantly blown away in my involvement here at the University when I look at other health care university facilities and other health care organizations, that is a phenomenal percentage. I was startled by the percentage so much so that I personally went to visit Dr. Ellison and went through the numbers with him. He walked me through the whole process, so I think he needs to be commended along with the others for doing that. For those of you who don't know anything about bringing physicians into a practice plan, it is a yeoman's task because many physicians are kind of entrepreneurs even in the research realm and to get them to come together for the benefit of us moving forward to deal with this new health care paradigm, again, I would like to commend you for your efforts in that regard.

At this point in time, I think I have covered all the points. Dr. Gabbe, is there anything I have left out? If so, I will be pleased to amend.

Dr. Gabbe:

We did have a resolution to allow non-physician providers into the faculty group practice. They have been members of the group before as OSU needs. We didn't bring them in initially, so we are going to focus on the position. This would be clinical psychologists, for example, audiologists who are not yet faculty appointed. The numbers are relatively small but it would be good if they can be part of the group and benefit from our practice.

Mr. Price:

Thank you for bringing that forward. Mr. Chairman, if there are questions, I would be pleased to entertain those questions with Dr. Gabbe as well. Are there any questions?

Mr. Schottenstein:

Do we have questions for Corbett? First of all, Corbett, thank you for your leadership in stepping up. That was a great report and particularly stepping up as Mr. Brass, our fellow Trustee, is recovering from his surgery. We appreciate your leadership very much.

Mr. Price:

Thank you very much. That concludes my report.

Mr. Schottenstein:

Alex Shumate. Governance Committee.

Mr. Shumate:

Thank you, Mr. Chairman. As you alluded to when you were making your remarks earlier, the significant work of our Committee has culminated with the implementation of our new committee structure which, as we all know, we've been working on for the past year, doing benchmark studies and analyses as well as looking at other models, because we believe as a Board that it's critically important to align our structure with the strategic priorities of the University. We believe that that will enable us to be much more efficient and effective in our work. Very quickly, the revisions are that we're moving from eight existing standing committees to six. Agricultural Affairs will become a standing subcommittee of Academic Affairs and Student Life, and Physical Environment will become a standing subcommittee of Finance. The Trusteeship Committee will be

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changed to the Governance Committee to reflect the expanded scope and role of that committee. As a result, the six new standing committees are Advancement, Academic Affairs and Student Life, Medical Affairs, Audit and Compliance, Finance, and Governance.

As we all know, we've had three very effective working groups and it's important to continue the work of those groups. They will be combined with our standing committees so the Talent and Compensation working group will become part of Governance, Diversity and Inclusion will become part of Academic Affairs and Student Life, and Research and Commercialization will become part of Finance. Again, I emphasize the work and substantive activities of those working groups will be incorporated into our standing committees.

Also, a primary desire of the restructuring is to improve our communication and the planning of Board and committee agendas and meetings, so we've identified a single administrative liaison for each committee. And if I might very quickly highlight that with Advancement, a strategic imperative will be to finalize and implement the advancement plan, which is imperative number two. The liaison will be the Senior Vice President for Advancement.

With Academic Affairs and Student Life, the strategic imperatives will be numbers six and three: academic initiatives and enhanced undergraduate experience with the liaison being the Provost. For Medical Affairs, the strategic imperative will be Medical Center strategy and operations. The liaison is the Senior Vice President for Health Sciences. For Audit and Compliance, the Senior Vice President for Legal Affairs will take on that administrative role. With Finance, the strategic imperative is financial management and the liaison is the Senior Vice President for Finance. For Governance, it will be led administratively by our Board Secretary.

Each committee, as you know, has a charge and we look forward to working together with the administration to advance the strategy, agenda and priorities of the University. That completes my report.

Mr. Schottenstein:

Any questions for Mr. Shumate? Good report. Thank you. Next, Audit and Compliance, Judge Marbley.

Judge Marbley:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday. Two items were presented for discussion and there are no items presented here as action items for today's meeting.

We began with me reviewing with the committee our charge and, as Alex just highlighted, our charge will be in the short term to focus on the architecture and function of the University's new compliance office. In addition, we will continue to oversee the audit and compliance processes and the work of the committee will be expanded to include a periodic review of legal matters and may in the future also include enterprise risk management.

We began with Mr. Chatas presenting a verbal update on the status of the University-wide compliance initiative. He reported that he and Mr. Culley have been actively interviewing candidates for the Chief Compliance Officer role and are very satisfied with the caliber of candidates under consideration.

Mr. Briggs, who is the University's risk officer, then spoke. He reported that the University, in partnership with Protivity and its project management team, has been progressing through the eight compliance implementation tasks as previously

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communicated to the Board in the compliance implementation work plan. We believe that this implementation plan is on task and progressing appropriately, and he gave us the timeline for the work that he is undertaking.

We then heard from Mr. Stover, who is our contact partner with our outside auditors, Price Waterhouse Coopers, and he provided a verbal update on the status of the financial statement audits for the University for the fiscal year ending June 30, 2012. He communicated that all fiscal 2011 audit reports have been issued and that planning on interim work is on the way for Fiscal Year 2012. There were no concerns to communicate either to the committee or to the Board at this time.

The good news that Mr. Stover communicated was that all of the segments that he works with in performing the external audit have been fully cooperative and there were no problem areas. We asked him to, at the next meeting, highlight risk areas, it was an enterprise risk management issue, to identify risk areas that we need to monitor as we go forward.

Mr. Chairman, that concludes my summarization of yesterday's Audit and Compliance meeting. We missed you by the way.

Mr. Schottenstein:

I bet you did. Any questions or comments for Judge Marbley? Thanks. Next Academic Affairs and Student Life, Dr. Wadsworth.

Dr. Wadsworth:

Thank you, Mr. Chairman. Let's see, as was mentioned earlier, the Agricultural Affairs Committee will become incorporated into Academic Affairs and Student Life, but this morning we did have the final separate meeting. Thanks Jack for inviting me. It was at 7:30. I appreciated the opportunity to participate and Jack will give a brief report following this one.

We have quite a lot of items on the consent agenda. In fact, there are 15 of them, and I am not going to go through all of them. There is an amendment to number nine, *Rules of the University Faculty*. There was a late amendment to it in terms of the language, which has been incorporated. I just wanted to bring that to the Board's attention. You have a copy of that in front of you.

The first report we heard was from the Vice President for Strategic Enrollment Planning, Dolan Evanovich, which was full of data. I won't go through the details, but there are some interesting numbers. For example, in autumn of 2012, we expect to have 28,600 applicants. Those undergraduates will make approximately 16,500 offers of admission and we should enroll between 6,900 and 7,000 students, so that is the kind of cascade that we have from applications to offers to acceptances.

Our class will have an average ACT of about 28, which is continuing improvement. We studied the number of non-Ohio residents and international students and those are going to go up somewhat. Our number of minority students, however, is likely to stay about the same so we had some pretty good discussion about the details of those groups that raises some interesting strategic issues about what those numbers should be. We have aspirational numbers and are working towards them.

We discussed our retention and graduation rates, which are always a concern, and there are modest improvements in those. We discussed which groups tend to graduate and which don't and that is a rich discussion which we are going to continue to explore.

We also discussed the cost of an education at Ohio State and, in particular, this tricky issue about loans and defaults, which is a very interesting topic. 57% of graduating

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students borrow through federal loan programs. Those federal loan programs are the best deal from an interest rate view and those students leave the University with an average debt of about \$20,000. 17% of our students who borrow from private loan programs, not unexpectedly, leave with an average debt of nearly \$25,000, which is significantly more.

There is an interesting issue here regarding what the real debt is from some expensive universities, and I am indebted to Dr. Horn for enlightening me about some of these things. For example, at Harvard, the debt is much lower than ours because they are often getting full tuition and recovery, so some of the numbers are quite misleading when it comes to debt upon exiting a university.

Our default rate from Ohio State is only 3.1% compared with a national rate of nearly 9%. This implies our students are graduating into jobs and are able to pay back the loans, which is a good thing.

We are trying to help with this whole issue by creating a new eminence scholarship that will have four-year, full-ride scholarships plus a \$3,000 one-time stipend. That will put our students in that category of being able to leave with much less debt, if any. We have also increased the value of our Scarlet and Gray grants so there is a lot of help coming from the University into the student body regarding this money.

We are also trying to make it easier to apply to Ohio State. A common application is going to be instituted for Columbus campus new freshman beginning in fall 2013. This allows people a relatively modest cost to apply. At Michigan, this increased the number of applicants by 6,000, which provides a bigger pool for us to explore for possible students to join us.

On the second topic, a very important one, the Vice President for Student Life, Dr. Adams-Gaston, reported to the committee on the No Place for Hate task force. This is a consequence of the very ugly issue we had in the last few months regarding hate speech on and near the campus. If you recall, there were some incidents of words being scrolled on buildings. We listened at that time to a number of students and faculty who had come into this meeting, and they had some recommendations.

As a result of that, we had a task force led by Dr. J and Dr. Valerie Lee with a lot of help from Judge Marbley and Dr. Reid. They engaged a wide number of students, staff, or faculty in order to put a plan forward to try to understand how to mitigate and make sure that this kind of issue doesn't happen. There is quite a lot of detail which I won't go into here. But the short and long term plans are around the topics of awareness, the climate of this University, and recruitment and retention, so there is a lot of work going on, and I think that is very, very appropriate.

Finally, we heard from OSU's Senior Director of Learning Technology, Michael Hofherr. He described a recent collaboration between Ohio State and Apple to develop a mobile campus which will enhance teaching and learning and research. This is very appropriate in my mind for a 21st century education, what's it going to look like electronically and so forth.

It was very interesting to learn that Apple is really engaged with this campus in terms of how to provide resources. Of course, they have a business interest, but they also have a nice deal they're providing to students for certain programs. We also saw a number of videos of faculty and staff teaching using electronic media with great enthusiasm about the results as they were able to approach topics in a quite different way.

There are some very pragmatic things as well. A key chemistry book costs \$256.00 for the paper copy, but you can download it for \$97, so there's some savings that'll come about. And, of course, the digital book, for which you can get upgrades. It's interactive

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and it can quiz you and tell you how clever you're getting or not and all sorts of interesting things. So that was very good.

Apple chose OSU alongside Harvard and Yale. This is a company we'd like to be in in lots of areas, as outstanding examples of delivering open content through the university teaching system. So this is very much a vector of the future. I'm delighted to see we're engaged, and it's something we'll be spending a lot more time on.

Finally, we did discuss the academic initiatives scorecard with Dr. Alutto and then went into Executive Session.

That concludes my report, Mr. Chairman. Happy to take any questions.

Mr. Schottenstein:

Jerry.

Mr. Jurgensen:

I know that I've commented on this before, or I've commented on this every single time the subject gets raised. At the risk of becoming a broken record, I'm going to do it one more time. I subscribe to the theory that one of the greatest financial crises our country will ever confront involves the issue of student debt. And you know, when you look at the numbers, Ohio State is not remotely the cause or in the eye of the storm of this problem. And the reason is if our students graduate with an average debt of somewhere around \$20 to \$25,000, with medical or professional schools being much higher, the reason we're not part of the problem is-- the prospects of our students getting a job in pursuit of a career, in pursuit of a path toward living a meaningful, purpose-driven life, is pretty darn high.

The problem is these \$22,000 loans now total over \$1 trillion in the country. The last time I commented about this, the amount of student debt exceeded all credit card debt in America. It now exceeds the total of all credit card debt and automobile finance debt in America. 70% of this debt hunts to a series of institutions whose default rate is ten times what the rate at Ohio State is. And the prospect of those students finding a job in pursuit of a career, in pursuit of a meaningful, purpose-driven life is significantly lower.

A new area of increased marketing attention these institutions have discovered is returning vets. My thesis is that when you start messing around with the lives of kids, that's bad in its own right, but when you start messing around with the lives of returning vets, you will have no friend on either side of the aisle in Congress.

While we are not the cause of the problem, as Geoff Chatas' slides depicted, we will be impacted by what the government's response to this is. Now the tough thing in all of this is knowing when this is going to happen. When is the crisis going to end? We really need to keep our eye on this one.

President Gee:

I just wanted to say that that trillion dollar debt out there, many people would, it is kind of a silent debt, not think about it until you put it into stark reality. The issue, I think, is the fact that it is like the housing bubble such that it could go south in some way with high default rates in certain sectors of higher education.

We can all be impacted, and that's one of the reasons you heard these other presentations. We are surrounding ourselves with the best kind of positive energy that we can to make certain that we protect ourselves and our students, but you have identified what I think is one of the real silent killers that is out there and could come home more quickly than we anticipate.

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Mr. Schottenstein:

Any other comments for Dr. Wadsworth? It was a really good report. Jack. Our Agricultural Affairs Committee, which will become a standing subcommittee, is doing very important work and we appreciate your leadership.

Mr. Fisher:

I am happy to piggy back on Dr. Wadsworth's report. I want to share with all of you that we did have a recognition at OARDC in Wooster in the last couple weeks that ties together with a lot of the funding models and planning that we are doing today. In this case, President Gee and Dr. Slack at OARDC and our Government Affairs team were able to recognize a longtime congressman, Ralph Regula, who started his public service here in the state of Ohio in the 60's in the Ohio General Assembly and OARDC was in his district. It was a great opportunity to recognize not only the congressman by the naming of the PAR facility, our level three plant and animal biosecurity facility that was just completed at Wooster last year, but it was also a good way to recognize the collaboration of local, state, and federal government in what we do. The mayor of Wooster was there with the BioHio Research Park at the Wooster campus. We also had several legislators there to recognize our congressman with the naming of the building.

Indeed, what we do in the land grant space involves federal, state, and local government. It was a great day to recognize the congressman with the naming of the building, and also Mrs. Regula, who has been a longtime supporter of OARDC and particularly of the arboretum. With the opportunity to place a plaque with a new tree planting in the arboretum, I think Mrs. Regula was probably as moved as the congressman. It was a very nice event.

This morning we reviewed all of the activities, and primarily the research arm of agriculture, and looked at what is going on at OARDC and throughout the campus, recognized some of our researchers and some of their work, and discussed how we will tie this together in the future in public-private partnerships and integrate with our new office of Technology and Commercialization.

We are celebrating 150 years of land-grant universities and looking at how we transition in this new funding paradigm from that history of intellectual property being part of the public domain and transition into a 2013 model, if you will, in allowing the University to be able to fund a lot of our activities in a new way by way of commercialization. So, a lot is going on there, and we had a lot of good reports from several of Dean Moser's staff.

I also want to highlight that Ohio State put its best foot forward recently with an energy conference held here on campus involving land-grant universities. This was a reflection of leadership by President Gee and Dr. Ron Sega, who we share with Colorado State in the area of energy and was a great reflection of what is going on at Ohio State and our leadership role in energy. I think we had seven presidents and chancellors of universities of land grants here along with many, many institutions from across the country for that conference.

Lastly, OSU Cares is a part of our extension model. We have an office in all 88 counties and OSU Cares is a program to take the work of everyone here and out to the people of Ohio. There is a lot of great collaboration going on and, again, as we look at the next 150 years of the land grant model, what we do in engaging with our folks across the state of Ohio, and, indeed, our talk about being the land grant to the world, OSU Cares is about taking everything that is done here on campus and engaging in that work, research and academic discipline with our citizens across Ohio. There is a lot going on. It will be a way that we can merge into the advancement model as we enhance our effort to network with our alumni and stakeholders across the state.

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Finally, I would like to make a presentation to President Gee that is another indication of his leadership in regards to the Zero Waste Program at the stadium. All of us are so excited to be around President Gee that we want to share a part of us from football Saturdays that he can take home to the residence and be closer to us on a daily basis. At the back here is a bag of compost from several Saturdays last fall. Working with Gene Smith, our athletic director, and the team of athletics, we engaged in a zero waste recycling and composting program at the stadium and this is the first bag of stadium gold. I went out to the site this week with four students and we would like to present this to you. The serious part here is to thank you for your leadership. This is a cutting edge program in terms of recycling and composting. I am certain you will have a place for it at your residence to use.

President Gee:

Jack, out of all of the honors and gifts I have received, this is certainly the most recent.

Mr. Fisher:

And it is also the most lasting, I hope.

President Gee:

And it may be the most lasting. I don't intend on sleeping on it, I can assure you that. Let me just say seriously, first of all, thank you. We are going to have a chance to see OARDC. I think one of the challenges of being part of this massive, complex University is we don't realize how many treasures we have in how many places around the world and around the state and our campus at Wooster is one of the most important activities we have. It is one of the most important research centers of its kind in the world and the work we are doing there is very important, which I want to again acknowledge and thank you for the compost.

You know, this is a great program and it is a great example. It is student driven, by the way, and that is what is very important. Our students are really taking a leadership role. I think one of the things we all discover about this University is the fact that when we get our students focusing on something, they really take the leadership role rather than following and this is yet another example so I thank you, Jack. I will make good use of it. I don't know how.

Mr. Fisher:

I can help you with that as well.

President Gee:

Does it go good with coffee? I don't know.

Mr. Fisher:

No. I think we had better talk.

Mr. Schottenstein:

You know, Jack has a love of agriculture and, first of all, he just does a spectacular job elevating the dialogue and the importance of all matters related to agriculture. When he shared with me that he was going to bring a bag of something to the meeting, my first thought was "not compost," but I am glad it was compost instead of what else I thought it might be.

Thank you, Jack, for your report.

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Finally, our Finance Committee. Yes, Dr. Cloyd?

Dr. Cloyd:

I would like to make a serious comment, which is difficult after this last part, but I would like to come back and highlight and underscore a point that Jack made relative to our extension service and opportunity. I mentioned during the Advancement Committee report the importance of the new Alumni Association model as a way to establish connections to our alumni base around the world. One of the other concepts that has been developed around and engagement is the term of mutuality. As we think about our stakeholders creating mutual common interests and mutual common benefits, the extension service provides that relative to Ohioans.

Now, as Jack indicated, there is some work underway. Obviously we have done it in the past in the agricultural area but now need to expand it. We have talked previously in this group that the Ag-extension service model is the most highly developed and most successful model in the nation for moving intellectual assets and capabilities from a university into application and be of benefit in society. I think the opportunity we have that is just starting to be expanded now with the extension service and the new advancement model is to say, "how many other nodes of intellectual capability assets exist within this University that now can be delivered in the state of Ohio for mutual benefit." I am very excited about it because I think it is a very important connection that we are going to have.

Mr. Schottenstein:

Yes, thank you. Last committee report, Jerry Jurgensen, chair of Finance.

Mr. Jurgensen:

Thank you, Mr. Chairman. Yesterday we met and covered four items for discussion and 14 resolutions. I have a brief five minute slide deck on each one of them, so we should be out of here in another couple of days. Mr. Chatas presented a request for the interim budget approval which allows the University to continue to operate during July and August consistent with our last fiscal year funds budget while fee estimates, enrollment patterns, and those operations that have earnings to them are being finalized for fiscal year 2013.

This undoubtedly is not best practice. We don't like to come and ask for this kind of approval in front of being able to see next year's budget. Part of the issue, obviously, is when you close in June and meet in August and no longer meet in July like we used to, this gap gets created. But Geoff is doing his level best to try to figure out a way to take that gap out.

He also presented a resolution for authorization to issue additional general receipts bonds, commercial paper notes, and subordinated debt not to exceed \$1 billion in general receipt bonds over the next two years, including \$300 million to fund the remainder of our 2010 capital plan, \$350 million for the potential sophomore housing financing project, \$120 million to refinance current debt, this is an opportune time from a rate point of view to do that, and we may have further opportunities to refinance existing debt down the road.

Lynn Readey then presented a resolution to enter into the professional services contracts for construction projects for stadium waterproofing and concrete repair and for the Schottenstein Center basketball practice facility, which we have talked about before.

Terry Foegler presented five real estate related resolutions covering an authorization for a land exchange of nine acres out at the airport between Ohio State and the state of Ohio, an authorization to enter into the sale of OARDC southern branch farms, there is

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a 275 acre farm we own in southern Ohio, which was no longer being used for the purpose for which it was created, to sell the former ATI residence hall, and then, lastly, two leases at SciTech.

Mr. Chatas then presented two additional action items to the committee. The first covered our tuition increases for fiscal year 2013, the proposed tuition and all mandatory fee increases for undergraduates is 3.2%. We had an opportunity to talk about those numbers not only in absolute terms, but in relative terms to what is going on in similar institutions. Our graduate tuition increase is proposed at 3.5%, and the new surcharge will be assessed for international students at \$500 per semester.

Geoff then discussed the proposed user fees and charges included in the fiscal year 2013 budget, or expected to be included in that budget, which include increases for graduate and professional programs, room and board fees between 4.8% and 5%, and other user fees needed to implement the academic plan and to meet the needs of students. Each of those proposed increases in fees is outlined in your Board materials.

We went through our usual review of current period financial statements and all of the dashboards related to them. We did not cover in detail, as sometimes we do, the Medical Center dashboard, but that was covered in Medical Affairs by Corbett.

The one item on the balance sheet to probably call out is that the change in net assets is lower than target this year. It is related to investment income, this year being lower than last year, but it is noteworthy that we still generated a positive return of about 96 base points on the long-term investment pool this year that does compare favorably to a number of different indexes which relate fairly to the way that we invest money.

Mr. Chatas then presented the first quarter calendar 2012 waiver report. There was nothing substantive there to call out to your attention. Ms. Readey then presented a construction project status report, again something we do each time. It is not counting the Medical Center, which is counted separately, but does have all others. Everything looks good. It is on budget and on time except for two projects: the south high rise renovation and the William H. Hall complex expansion, but we are watching those things very closely.

The bulk of our time was devoted to consideration of the transaction to enter into a long-term lease of all of our parking operations. So at this point, if I could, I would like to call on Dr. Alutto and Mr. Chatas to briefly reprise for you the presentation that we got yesterday on parking.

Dr. Alutto:

Thank you, Mr. Jurgensen. We really want to present this in two parts. I am going to give a little sense of context and then Geoff is going to take the Board through some of the details of the transaction.

This is not an issue to be seen in isolation. It really is part of the strategic planning process we have been through as a Board. If you remember, that process identified a ten year period during which we wanted to have increased investments; increased support for students, faculty, and facilities; and increased support for the totality of the student experience. In order to accomplish that, we identified about \$2.1 billion in incremental resources we would need to generate over that period of time in order to support all of those activities.

Those sources of funding were to come from a variety of different activities including new development dollars, new program development within the University that would generate funding, external research funding that was possible, and then one time increments that would result from affinity agreements, the monetization of assets and

then, of course, the need for expense management as part of an opportunity to give us the chance to redirect resources that might be generated.

That is all in the context of long-term planning but there is also a recognition that as we plan for enhancement of the University, as we plan for greater support for students and so on, we have to deal with the short-term. You heard earlier today some of the risks that are involved in the short term as we face a relatively poor economy and some uncertainty as to what federal policies are going to be, so we are constantly looking for the balance between long-term commitment to our strategic plan and the short-term activities that we might need in order to build a transition to that set of objectives.

The issue of the leasing of parking provides an unusual opportunity for us actually to build the resources we need for both types of contingencies: both a long-term contingency, but also more importantly a short-term contingency. In the long run, as we think about that lease, we have \$483 million that would be provided by a vendor and is consistent with our academic plan. We really are anticipating placing those funds and directing them for four purposes.

The first is we would like to put about \$200 million as part of a commitment to support and increase the faculty here at Ohio State. I want to stress that it is only a piece of that effort and for all of these, as I said, we identified multiple new sources of funding that we are going to need. The funds from the lease that will be placed at a long-term investment pool are only a part of that effort.

Secondly, we will put about \$150 million into the long-term investment pool to support campus transportation systems, a more pedestrian friendly campus, and all the infrastructure that that will require, and also to provide support for many of our energy sustainability projects over that period of time. We will put about \$83 million sequestered essentially for the use of student scholarship support so that we begin to moderate, over time, the impact of changes we expect to take place, but also so that we guarantee our own commitment to access for this institution.

And then we also decided that what we would do with these resources is put about \$50 million into a special fund to support developments, primarily facility developments, in the arts. The arts are critical to this institution. They go to the core, the spirit of who we are and it is very difficult for them to find the funding that is necessary to build the facilities that will allow the faculty and our students in that area to really prosper.

So if we go forward with this proposal, as it has been made, and we are able to focus primarily on the long-term issues, those are the four buckets in which we would put the individual funding. If in fact there is a short-term issue that we have to deal with, then we can begin to think of other ways in which, in the short-run, we might behave differently. But the purpose, again, would be to focus on those four objectives consistent with our strategic plan, and I want to come back to that issue. None of this is being done in isolation. All of this is being done in an integrated fashion with that strategic plan. Now I will ask Geoff to talk a little bit more about the specifics of the transaction.

Mr. Chatas:

So the process began in September 2010 when President Gee asked us to review a number of noncore assets including parking. The bulk of that first year was spent doing an analysis of the potential to monetize the parking leading up to a resolution passed by this Board at the meeting last September in which we agreed we would go forward to solicit bids with a minimum requirement of \$375 million and a maximum increase in the first ten years of any concession agreement of 7.5%.

We then secured a request for qualifications where ten bidders expressed interest. Of that ten, seven were deemed to be qualified, including financial strength and operational experience in the United States managing significant parking operations. Of that seven

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that we received indicative bids from, four were invited to submit final bids, and of the four, three submitted bids. You can see the results of that final submission which came in early May.

As part of the ongoing discussion and dialogue over the course of the last year with faculty, staff, and students, a critical issue became the potential increases in parking rates, and I will say that, in addition to the Board resolution on the amount we raise and the cap, we also agreed that it was important not to raise parking rates more than we had in the past, had historically, and that we had an operator that can operate the parking as well or better than our current operations. So we listened to various constituencies and when you look at these scenarios, 5.5%, 6.5% and 7.5%, these reflect ranges in recent history in parking increases. So when we began the process a year ago, 7.5% was the ten year average for the ten years preceding from a year ago; 5.5% is if you look back at the ten year period from this current year.

We asked for the bidders to give us their results with 5.5%, 6.5% and 7.5%, and you can see each color here represents a different bidder. The red is QIC; the blue, McCrory; and the green, IFM. All three are Australian managers of pension money. The results came in with, as you can see, the bid of \$483 million at 5.5%.

As part of our analysis, we looked at what it would cost us if we were to invest proceeds into the endowment regardless of the rate that we passed on to the concession area if we kept rates at 5.5% for all of our employees, faculty, and staff. That differential in bid had to be greater than \$65 million in order for it to make sense economically for the University. So you can see in this case, if you just take the red going from the \$483 million at 5.5% and go over to the right and \$523 million, that \$40 million did not meet that economic threshold. We made the recommendation, because it was important to keep that rate increase as low as possible, to go with the bid here in scenario one, which was \$483 million at a 5.5% increase for the first ten years, and then 4% or inflation after that, and that inflation adjustment would be an average over a five year period so we wouldn't have shocks in price increases at any one given time.

Having reviewed this, we have made the recommendation to various groups, and I will come back to that, and yesterday to the Finance Committee that we go forward with bid one, which was QIC for 50 years at a 5.5% increase. QIC, as you can see from this map, is a \$60 billion manager of pension funds from Australia, the state of Queensland. They have a group that focuses on infrastructure and they have a global portfolio in the infrastructure sector. You can see here these red dots are investments they have made globally in the sector.

It is important to note this is a long-term investor. This is consistent with what is important to the University. We want a partner here that will clearly be managing this partnership over a very long-term period of time--that is not a group that is going to be coming in and going out, which was an important metric.

They are partnered with Laz, which is one of the largest operators of parking in the United States. You can see here, Laz manages over 600,000 spots, has revenues exceeding \$500 million, and manages those spots coast to coast. Perhaps more importantly, when we talked with members of our traffic and parking group, they expressed, of all the operators, that this would be their preferred operator. You can see here the second bullet point from the bottom: Laz currently manages over 15,000 spaces for universities including Boston College, Brown University, and Berkeley, as well as the Beth Israel Medical Center in Boston, so they have significant experience working with academic medical centers and universities, which is obviously going to be important to us going forward.

As we looked at the issues that we faced in making our recommendation there were a couple of things to bear in mind. Clearly, the price was important, and we exceeded our financial threshold, but the transaction also allows us to accomplish a couple of things.

First, on this page you can see we transfer certain risks. The concessionary operating and maintenance costs become the obligation of the concessionaire. They assume the risk of the cost going up over time. They are responsible for system capital expenditures which are projected to exceed \$500 million over the next 50 years. Second, you can see we shift the risk of usage to the new operator so any changes in driving or parking patterns become the risk of the concessionaire and, obviously, any financing costs related to their operations going forward become their risk.

Perhaps more importantly or as important, we did spend the bulk of the year looking at the contract. The University is a complex living organism. It certainly changes over time and so we tried to accomplish two things. One: we took a look at what has happened at other places that have privatized parking to go forward with lessons learned. On the left here, we have looked at the various privatizations and on the right are the things that we have incorporated into our contract that we think improve the nature of our contract compared to the others, that document is about 700 pages when you look at all the appendices. It was reviewed by various committees with students, faculty, staff, and others. We wrote the document, and you can see here that we put in a number of provisions that are important for the University and that the rate increases are gradual compared to others. We have significantly detailed operating standards, but perhaps most importantly, we have the flexibility that we need to continue to run the University.

In that lower right box, you will see that on 20 days in a given year, we can take over the parking system for days like move in and graduation. These are days where it is quite complex and it is important for us to be able to manage the operations. We also can identify up to 200 significant events during the course of the year where we can manage parking related to that event such as if there is an event at the Wexner Center as an example. We have that all in the contract but, of course, we do know that will change over time, so we made certain that that flexibility allows us to change the nature of those events over the life of the contract.

Based on our ability to negotiate a contract that we believe works quite well for Ohio State, that we received a bid in excess of our minimum threshold, in fact significantly so, and that we were able to limit increases to the lowest possible level and have a world class operator, we are recommending we go forward with option one.

You can see here that we have provided, in a brief summary form, if we do nothing, we would have no funds up front compared to the \$483 million that the Provost indicated would be invested into our long-term investment pool to generate income going forward. If you look at the life of the concession agreement over 50 years, this is one of many scenarios we ran and discussed yesterday in the Finance Committee, but in this scenario, you can see that there is a significant nominal advantage.

The concession would generate over \$8 billion of proceeds, including the return on the money invested in the endowment, versus if we kept the parking, and we were able to manage the parking such that the increase in prices did not all get used up in increased costs, which is not something that we have historically done, and we could then reinvest that money over time. We would generate about \$2.2 billion of incremental resources. Most of that comes after year 10, of course, so you have a long time lag before you can actually put any money significantly to work. Those are nominal dollars.

The bottom line here is net present value, so it is trying to make all those dollars equal. It shows you that the concession operation would give us about a \$200 million present value advantage over operating it ourselves under this scenario and that is one of the bases on which we are making the recommendation today.

Finally, it is important to talk about the process. This has been vetted by a significant number of groups across campus. It has been the focus of town hall meetings and significant advice from various groups over the course of the past year. This is the list of the groups that took action in the last two to three weeks once we had the bids known.

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It started with the Faculty Council which we had met with three times over the course of the year. There was a resolution to oppose the transaction at the last meeting. This was the day after we received the bids and so the Faculty Council did not have the benefit, at the date of this meeting, of the final bid but, even at that meeting, this resolution was defeated 22 to 15 with 8 abstentions reflecting those who wanted to wait for the final bids.

In the following week, the Senate Fiscal Committee met, reviewed the actual bids, and passed a resolution recommending that we go forward to the Board of Trustees by 13 to 2 with 1 abstention. The Parking Advisory Committee also met that day and voted 11 to 0 with two members not present. Later in the week, the Senate Steering Committee met, which is the group that has all of the heads of all of the Senate Committees across campus looking at everything from physical environment to benefits to financial issues. At that meeting, it was unanimous 12 to 0 to recommend approval.

I then met with the executive staff the following morning who recommended approval unanimously. I met with the student leaders, who did not have a formal resolution, but were unanimous in their support. And finally, we met with the University Senate at the last meeting, which had a vote of 75 to 20 with 3 abstentions in favor of recommending approval.

And the Provost already mentioned this, but this slide just shows you again where the money is invested in to these various buckets. With that we are happy to take any questions.

Mr. Jurgensen:

If I could, I would like to give you a sense of my own vetting of this. I have had the opportunity to add to the pile of the thousands and thousands of man hours that have gone into the analysis of this, and this would kind of be where I come out at the bottom. This is a serious issue to consider. It is a lot of money; it impacts a lot of people on this campus; and, probably most importantly, it is a decision for a really long time. Anytime that you are confronted by a decision of this magnitude where you aren't going to be around to see how it turned out, you really need to take time to reflect. And on this one, whether or not it turns out to be the right thing to have done or not won't be known until virtually every single person in this room is long gone.

I think it is appropriate that we ran it through as many screens as humanly possible to consider at this time. However, the seriousness of this is really in my mind only exceeded by its capacity to facilitate our strategic agenda beyond almost any other single move that we could make.

At its core, it is a tradeoff between the basket of risks involved in managing the complex, hard-to-predict operation of parking cars on this campus versus the risk of managing the endowment. But by entering into this trade off at this time, we are accelerating into the current period, the financial resources necessary to enable a series of initiatives which otherwise would have been held captive to our ability to generate the same amount of capital, piece by piece, over a long period of time. And we would have had to wait, as Geoff suggested, a decade to really do some of the things that we need to do now.

We no longer need to worry about whether we can afford these initiatives, because we have all of the money up front, and we are rarely confronted with that kind of opportunity. Now, having said all that, we still have got to be smart with what we do with the money. We need to invest it in the right things, and if we don't, those numbers won't work out quite that way. That is part of the scenario analysis that Geoff referred to. We have to be smart about how we invest it. If we don't manage it intelligently, those numbers won't work out, which was part of the scenario testing.

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The one thing about it though, the beautiful thing about financial assets as compared to physical assets is they have the capacity to regenerate themselves, if you are good and smart about how you do it. Every physical asset on this campus has a depreciable life, but cash is forever, so we actually end up at the end of the period with more money than we started with. Now, there are things that take away from that for sure.

The transaction has risk and, to me, the biggest risk is the tenor of the deal. I have never done a 50 year deal. I have also never borrowed money for 100 years. I could never find anybody that would be willing to lend us money for 100 years, which says something about the credit of this place, but it is a long time. And what is scary about long timeframes is nobody can predict with certainty what will happen over the next 50 years.

As many of you know, I am an antiquarian book collector. I don't have a single volume on my shelves that comes remotely close to the number of pages in this concessionary operating agreement, including my *Ulysses* or *War and Peace*. But, in all of those pages, what are people trying to do? They are trying to do what any common sense person would do. They are trying to think up every possible thing that could happen, not by necessarily looking at the past, but by looking both at the past and looking forward and trying to ask themselves the question, "How do we write into this document the flexibility necessary to manage that tremendous length of time?"

But, if you give me the choice between managing \$483 million and all that comes with that versus trying to manage this parking operation in a way that, over the next 50 years, would generate the same amount of financial capital, it is an obvious tradeoff to me. It is a tradeoff that I think we should make. I am satisfied with the work that has been done by our financial staff, our financial advisors, and our lawyers. I am comforted by the fact that all the agreements that govern this came out of our typewriter and not the other side's typewriter. I am confident and I am pleased about the amount of work that our faculty members have done in scrubbing this transaction. In the end, it's bold, but it is also powerful and it has the ability to enable our agenda better than anything else that I can see.

Today, if we approve this, I don't think it is necessarily just the culmination of a complex business transaction. It really represents the genesis of a new pattern of thinking on how we can generate the necessary financial resources to carry out the mission of this great University. So with that, I would be pleased to move for approval of the amendments to transportation and parking regulations necessary to execute this as well as the authorization of the long-term lease and concession agreement for The Ohio State University parking system.

Mr. Schottenstein:

May I have a second please before we have discussion?

Judge Marbley:

So moved.

Mr. Schottenstein:

Okay, discussion, comments from anyone?

President Gee:

Well, I would just make one comment. I will make two comments. First, I actually do intend on being here when this thing is paid off. I just want to go on the record with that so I don't think this is a risk. I am right here.

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But I do want to note, on a very serious note, that this has engaged this University in a discussion unlike any I have seen in a long time. There has been agreement and disagreement. In the end, though, the result is as you see it behind me and also with our faculty leadership and others that are very smart people when given an opportunity to take a look at things in the light of day and do understand and make good decisions.

The thing that is most powerful about this for me is that this is a University that is not looking through the rearview mirror. The discussions that are taking place on many other campuses in this country right now, as the Provost will tell you, is about how many programs are eliminated, how many furlough days are being engaged, how many people will no longer be working at the institution. We are not only protecting our assets, we are protecting our ability to be competitive in the world at a time when being competitive allows us to accelerate the opportunities for Ohio State, so I am very satisfied with what we are doing here.

Mr. Hicks:

We have had a lot of interesting debates and a lot of interesting issues. I am not sure that I have had as many people come up to me at school events for my kids or at dinners out in the community to talk about parking ever than in the last 12 months or so, so obviously it is a topic that has engendered a great deal of passion.

I just want to commend our staff first of all. I think the process that you guys have gone through has just been fabulous in terms of how inclusive it has been in this dialogue and I think that the result is very exciting. At the start of the meeting here today, we heard two things that really tie well into this. One was a great presentation on the financial uncertainty coming from the state and the federal government. And the other thing that we heard was from two unbelievably impressive young women. When we think about the uncertainty ahead of us and then when we think about the kind of students and the kind of people that this place produces, and we think about what more we could do when we have the resources to do it, in my mind that makes this a relatively easy decision, difficult process, serious issue, but an easy decision in terms of the right thing to do.

I would commend you guys for doing a fabulous job and I would also commend the University overall and the University family, because I do think despite being chatted and sometimes yelled at at dinners and school events, there was a very healthy dialogue that is going to end up in a very good place for us. Thank you.

Mr. Schottenstein:

Would any other Board members like to comment?

President Gee:

I will just add one last thing which I said yesterday, it is not about parking and it is not about a variety of things, it is about our future and the point that Jerry asked me to make yesterday, and I will make again, and that is the fact that we are cognizant of the people process, we are cognizant of all the other things, but no parking place has ever by itself cured cancer or taught a kid from West Liberty, Ohio or found opportunity for our students from small towns and communities to come to this institution. By doing what we are doing, those parking places will have a meaningful role in the life of so many people and I think that is the way we have to think about it.

Mr. Schottenstein:

I would just say, first of all, thank you for your words, Jerry. I thought they were very, very well said and thank you for your leadership in the past number of months not just with finance but with this issue.

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I want to really commend Provost Alutto and, of course you, Gordon, for helping to breathe life into this in the early stages together with this Board, but also our Chief Financial Officer, Geoff Chatas, who has enabled us to think outside the box in very innovative ways, and I will mention some of those in a moment.

I think I speak for the entire Board. I feel really good about our process. I think we have acted, not just thoughtfully, but with humility. We haven't tried to John Wayne this over any group of students or faculty. We have listened and, frankly, that listening has been informative. Many of the comments that were made have found their way into that 700 page agreement in terms of trying to create the necessary safeguards from an operating standpoint and trying to predict what may happen over time as you said, Jerry. One way that I have tried to think about this is that if some individual that happened to love this University as much as all of us love it walked in here today and dropped a bag of \$483 million in the middle of this room and there was not one parking space on this campus, I doubt if this Board would decide to take that \$483 million and construct 35,000 parking spaces, which I know is a little bit of a crude way to think about it, but there is some logic to that, and we would be severely criticized if we applied the \$483 million to building 35,000 spaces.

What we have decided to do with that \$483 million, that we are going to get in about 60 days if we approve this, is not to build those spaces, because we will already have them, but instead to invest in our faculty, in research, in students, in student scholarships, and the arts, things that are so mission critical to this University. And this \$483 million when combined with the \$500 million, the 100 year bond that you referred to, Jerry, is again the work of our CFO, Geoff Chatas. I am not sure we would have either of these pots to work with to enhance these initiatives that really make up what the University is about, that allow us to do things, not just in uncertain times, but in any time, but for the work of Geoff.

Again, I want to really pay tribute to the process and to the innovative thinking. I think this is a momentous day for us. I don't know if there are any other comments that anyone else wants to make or from the floor. With that, will the Secretary please call the roll?

Dr. Horn:

Motion carries, Mr. Chairman.

Upon motion of Mr. Jurgensen, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, case by Trustees Hicks, Fisher, Schottenstein, Marbley, Kass, Reid, Jurgensen, Wadsworth, Shumate, and Krueger.

AMENDMENTS TO TRANSPORTATION AND PARKING REGULATIONS

Resolution No. 2012-101

Synopsis: Approval of the following amendments to the *Traffic and Parking Regulations* are recommended.

WHEREAS on November 3, 1978, the Board adopted *Motor Vehicle, Traffic and Parking Regulations* of The Ohio State University, which were subsequently amended further on June 10, 1982 and May 30, 2003; and

WHEREAS there is a need to update those regulations and the Board is being requested to approve revised regulations for transportation and parking on the campus as attached:

NOW THEREFORE

June 22, 2012 meeting, Board of Trustees

BE IT RESOLVED, That the revised *Transportation and Parking Regulations* of The Ohio State University be adopted by the Board of Trustees.

(See Appendix XLIII for background information, page 1033.)

**AUTHORIZATION OF THE LONG-TERM LEASE AND CONCESSION
AGREEMENT FOR THE OHIO STATE UNIVERSITY PARKING SYSTEM**

Resolution No. 2012-102

Synopsis: Authorization of that certain Long-Term Lease and Concession Agreement for The Ohio State University Parking System, including authorization of the concessionaire thereunder, performance of all obligations thereunder and execution and delivery of documents in connection therewith.

WHEREAS the Board of Trustees (the "Board") of The Ohio State University (the "University") previously took formal action pursuant to the Board's Resolutions No. 2012-14, dated as of September 9, 2011, to pursue the lease and concession of the University's parking system; and

WHEREAS the lease and concession of the University's parking system is important in meeting the objectives and requirements previously set forth by the Board and the president of the University (the "President"); and

WHEREAS (a) a bidding process with respect to the Concession Agreement (as defined below) was established pursuant to a Request for Proposals dated as of April 25, 2012 (as amended and supplemented by the University, the "RFP"), and conducted by the University (such process, the "Bidding Process") and (b) three bids from such Bidding Process were accepted for consideration; and

WHEREAS QIC Private Capital Pty Ltd ("QIC"), acting on behalf of its managed funds and clients, submitted a bid of \$483 million on Form 1 of the RFP in accordance with the terms thereof and, at the University's request, submitted a bid in the same amount on Form 5 of the RFP marked "5.5% Rate Increase Scenario," together with security therefor in the amount of \$40,000,000, in each case in a form satisfactory to the University; and

WHEREAS pursuant to the Bidding Process, the President and chief financial officer of the University (the "Chief Financial Officer") recommends to the Board that CampusParc LP, a Delaware limited partnership which is owned indirectly by certain managed funds and clients of QIC (the "Concessionaire"), be chosen as the concessionaire under the Concession Agreement; and

WHEREAS it is proposed that the University enter into a Long-Term Lease and Concession Agreement for The Ohio State University Parking System (the "Concession Agreement") with the Concessionaire, on such terms and conditions set forth in, and in substantially the form of, the draft of the Long-Term Lease and Concession Agreement for The Ohio State University Parking System dated June 28, 2012 (the "Draft Concession Agreement"), a copy of which is attached hereto as Exhibit A:

NOW THEREFORE

BE IT RESOLVED, That the Board has determined that it is in the best interests of the University to enter into the Concession Agreement with the Concessionaire and the Related Documents (as defined below), to perform the obligations arising under, or in connection with, the Concession Agreement and the Related Documents (collectively, the "Transaction Obligations"), and to otherwise consummate the transactions contemplated thereby (the "Transaction"); and

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BE IT FURTHER RESOLVED, That the Board has reviewed the Bidding Process and accepts the recommendation of the Chief Financial Officer, selecting the Concessionaire as the concessionaire under the Concession Agreement; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes the University (1) to enter into the Concession Agreement with the Concessionaire and into any other documents and agreements that the President and the Chief Financial Officer (the "Authorized Officers"), or either of them, deems necessary, advisable or appropriate in connection with the Concession Agreement (including, without limitation, a Memorandum of Lease Agreement and one or more consent agreements and estoppel certificates contemplated by the Concession Agreement for the benefit of the Leasehold Mortgagee (as defined in the Concession Agreement)) (collectively, the "Related Documents"), such Authorized Officer's execution thereof to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof, (2) to take such actions as any Authorized Officer deems necessary, advisable or appropriate to perform the Transaction Obligations and to otherwise consummate the Transaction, such actions not to be materially inconsistent with the terms of the Draft Concession Agreement, such Authorized Officer's taking of such action to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes and directs the Authorized Officers, or either of them, upon consultation with the Chair of the Finance Committee of this Board, the Senior Vice President for Legal Affairs and General Counsel, any outside counsel or advisors retained for this purpose and such other members of the senior leadership of the University that any Authorized Officer deems necessary, advisable or appropriate, subject to the terms, limitations and conditions prescribed in this resolution, (1) to negotiate, execute, acknowledge and deliver the Concession Agreement and any Related Document on such terms as any Authorized Officer deems necessary, advisable or appropriate, such terms not to be materially inconsistent with the Draft Concession Agreement, with such Authorized Officer's execution thereof to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof, (2) to take such actions as any Authorized Officer deems necessary, advisable or appropriate to perform the Transaction Obligations and to otherwise consummate the Transaction, such actions not to be materially inconsistent with the terms of the Draft Concession Agreement, with such Authorized Officer's taking of such action to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

BE IT FURTHER RESOLVED, That all actions previously taken by any Authorized Officer or employee of the University, by or on behalf of the University in connection with the Transaction be, and each of the same hereby is, adopted, ratified, confirmed and approved in all respects; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

(See Appendix XLIV for background information, page 1080.)

Mr. Schottenstein:

Thank you. We now go to the consent agenda which is before the Board. I would now like to call on our President to present it.

CONSENT AGENDA

President Gee:

Thank you, Mr. Chairman. Today we have a total of 29 resolutions on the consent agenda. As was mentioned in the Academic Affairs and Student Life Committee report, there is a small change in one of the rules of the University faculty appended to resolution number nine. You will also have an amended copy of resolution number 18 as was mentioned in the Medical Affairs Committee report; therefore we are seeking approval for the following:

DEGREES AND CERTIFICATES

Resolution No. 2012-103

Synopsis: Approval of Degrees and Certificates for summer semester is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 12, 2012, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

DISTINGUISHED SERVICE AWARD

Resolution No. 2012-104

Synopsis: Approval of an additional 2012 Distinguished Service Award is proposed.

WHEREAS the Senior Management Council, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended the following additional candidate for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipient:

Jon R. Woods

WHEREAS the committee has recommended that an exception be made to the Board's requirement that nominees have been retired from the University for a full-year prior to awarding due to Dr. Woods exceptional service; and

WHEREAS this award is given in recognition of distinguished service to The Ohio State University and special exception is recommended to the action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the 2012 Distinguished Service Award be approved for awarding as designated above.

NAMING OF THE NORTH COURTYARD OF PARK-STRADLEY HALL

Resolution 2012-105

The Ronald A. Ratner Plaza

Synopsis: The naming of The Ronald A. Ratner Plaza in the North Courtyard of the Park-Stradley Residence Hall, located at 120 West 11th Columbus, Ohio, 43201 on the Columbus campus. The newly renovated eleven story residence hall features a Hall Desk that is staffed 24 hours per day, recreational/gaming equipment in public spaces, study/lounge space on every floor, kitchen and laundry facilities, indoor bicycle storage, and loftable beds.

WHEREAS Ronald A. Ratner played an instrumental role in the design of Park-Stradley Hall and advocated for spaces to bring people together including an outdoor gathering place; and

WHEREAS his role in creating thoughtful building designs for The Ohio State University has been instrumental in advancing the concept of community on campus; and

WHEREAS Ronald A. Ratner has spent a career creating great gathering places around the country; and

WHEREAS the Ratner family has provided contributions to The Ohio State University's Office of Student Life to support the Extraordinary Student Experience:

NOW THEREFORE

BE IT RESOLVED, That, on the occasion of his birthday, in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned North Courtyard of Park-Stradley Residence Hall be named The Ronald A. Ratner Plaza.

NAMING OF THE RADIOLOGY WAITING ROOM

Resolution 2012-106

**In the Stefanie Spielman Comprehensive Breast Center,
the OSUCCC, James:
The Daimler Foundation Radiology Waiting Room**

Synopsis: The naming of the Radiology Waiting Room in the Stefanie Spielman Comprehensive Breast Center, located at 739 West Third Avenue on the Gowdy Field Development campus; that is the only comprehensive breast center of its kind in the Midwest.

WHEREAS the Stefanie Spielman Comprehensive Breast Center is part of the Wexner Medical Center Expansion campaign; and

WHEREAS Daimler and their building and construction teams have provided contributions to the Wexner Medical Center Expansion for the expansion of Ohio State's Comprehensive Cancer Center, James Cancer Hospital and Solove Research Institute; and

WHEREAS Daimler and their building and construction teams have provided significant contributions to the OSUCCC, James:

NOW THEREFORE

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BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Radiology Waiting Room in the Stefanie Spielman Comprehensive Breast Center be named The Daimler Foundation Radiology Waiting Room.

NAMING OF THE CONFERENCE ROOM

Resolution No. 2012-107

In the Stefanie Spielman Comprehensive Breast Center, the OSUCCC, James: The Daimler Foundation Conference Room

Synopsis: The naming of the Conference Room in the Stefanie Spielman Comprehensive Breast Center, located at 739 West Third Avenue on the Gowdy Field Development campus; that is the only comprehensive breast center of its kind in the Midwest.

WHEREAS the Stefanie Spielman Comprehensive Breast Center is part of the Wexner Medical Center Expansion campaign; and

WHEREAS Daimler have provided contributions to the Wexner Medical Center Expansion for the expansion of Ohio State's Comprehensive Cancer Center, James Cancer Hospital and Solove Research Institute; and

WHEREAS Daimler have provided significant contributions to the OSUCCC, James:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Conference Room in the Stefanie Spielman Comprehensive Breast Center be named The Daimler Foundation Conference Room.

PERSONNEL ACTIONS

Resolution No. 2012-108

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 6, 2012, meeting of the Board, including the following Appointments, Reappointments, Appointments of Chairpersons, Professional Improvement Leaves, Professional Improvement Leave, Change in Dates, and Emeritus Titles be approved.

Appointments

Name:	JOSEPH E. BRANDESKY
Title:	Professor (The Martha W. Farmer Endowed Professorship in Theatre)
College:	Arts and Sciences
Term:	July 1, 2012, through June 30, 2017
Name:	MICHAEL B. CADWELL
Title:	Professor (The Walter H. Kidd Designated Professorship in the Knowlton School of Architecture)
College:	Engineering
Term:	July 1, 2012, through June 30, 2017

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Name: SARAH R. COLE
Title: Professor (John W. Bricker Professorship in Law)
College: Moritz College of Law
Term: July 1, 2012, through June 30, 2017

Name: CARLO M. CROCE
Title: Distinguished University Professor
Department: Molecular Virology, Immunology and Medical Genetics
Effective: July 1, 2012

Name: EDWARD B. FOLEY
Title: Professor (The Chief Justice Thomas J. Moyer Professorship for the Administration of Justice and Rule of Law)
College: Moritz College of Law
Term: July 1, 2012, through June 30, 2017

Name: LISA M. HALL*
Title: Assistant Professor (The H.C. "Slip" Slider Professorship in Chemical and Biomolecular Engineering)
College: Engineering
Term: September 1, 2012, through August 30, 2017

Name: ROBERT C. HOLUB
Title: Professor and Ohio Eminent Scholar in German
College: Arts and Sciences
Effective: August 16, 2012

Name: JIANJIE MA*
Title: Professor (The Karl P. Klassen Chair of Thoracic Surgery)
College: Medicine
Term: July 1, 2012, through June 30, 2016

Name: URBAN F. MEYER*
Title: Head Football Coach
Department: Athletics
Term: November 28, 2011, through January 31, 2018

Name: SUBHA V. RAMAN
Title: Professor (The Joseph M. Ryan, M.D. Chair in Cardiovascular Medicine)
College: Medicine
Term: May 1, 2012, through June 30, 2016

Name: ALI R. REZAI
Title: Professor (The Stanley D. and Joan H. Ross Chair in Neuromodulation)
College: Medicine
Term: May 1, 2012, through June 30, 2016

Name: MARYAM SAEEDI*
Title: Assistant Professor (Thomas H. Patrick Free Enterprise Designated Professorship)
College: Arts and Sciences
Term: September 1, 2012, through August 31, 2017

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Name: MARC S. SPINDELMAN
Title: Professor (The Isadore and Ida Topper Professorship in Law)
College: Moritz College of Law
Term: July 1, 2012, through June 30, 2017

Name: JOSEPH B. STULBERG
Title: Professor (The Michael E. Moritz Chair in Alternative Dispute Resolution)
College: Moritz College of Law
Term: July 1, 2012, through June 30, 2017

Name: VICKI WYSOCKI
Title: Professor and Ohio Eminent Scholar in Macromolecular Structure and Function
College: Arts and Sciences
Effective: August 22, 2012

Reappointments

Name: BRIAN D. JOSEPH
Title: Professor (The Kenneth E. Naylor Professorship)
College: Arts and Sciences
Term: October 1, 2012, through September 30, 2017

Name: W. JAMES HARPER
Title: Professor (The J.T. "Stubby" Parker Chair in Dairy Foods)
College: Food, Agricultural, and Environmental Sciences
Term: September 1, 2012, through August 31, 2013

Name: CAROLINE C. WHITACRE
Title: Vice President
Office: Research
Term: October 1, 2012, through August 31, 2017

*New Personnel to the University

Appointments/Reappointments of Chairperson/Directors

DAVID M. BLAU, Chairperson, Department of Economics, effective June 1, 2012, through May 31, 2016.

*JILL M. BYSTYDZIENSKI, Chairperson, Department of Women's, Gender and Sexuality Studies, effective October 1, 2010, through June 30, 2014.

JOHN V. CAMPO, Chairperson, Department of Psychiatry, effective March 1, 2012, through June 30, 2016.

*PETER S. CURTIS, Chairperson, Department of Evolution, Ecology, and Organismal Biology, effective July 1, 2009, through September 30, 2013.

*E. CHRISTOPHER ELLISON, Chairperson, Department of Surgery, effective July 1, 2012, through June 30, 2013.

BERNHARD FISCHER, Interim Chairperson, Department of Germanic Languages and Literatures, effective September 1, 2012, through August 31, 2013.

*PETER L. HAHN, Chairperson, Department of History, effective October 1, 2010, through June 30, 2014.

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*DONALD C. HUBIN, Chairperson, Department of Philosophy, effective October 1, 2010, through June 30, 2014.

MARK B. LANDON, Chairperson, Department of Obstetrics and Gynecology, effective July 1, 2010, through June 30, 2014.

*MICHAEL J. MILLER, Chairperson, Department of Plastic Surgery, effective July 1, 2012, through June 30, 2016.

*HORACE E. NEWSUM, Chairperson, Department of African American and African Studies, effective July 1, 2012, through August 31, 2016.

SUSAN V. OLESIK, Chairperson, Department of Biochemistry, effective October 1, 2011, through August 31, 2015.

DANIEL D. SEDMAK, Chairperson, Department of Pathology, effective September 1, 2010, through August 31, 2014.

DEBORAH L. SMITH-SHANK, Chairperson, Department of Art Education, effective September 1, 2012, through August 31, 2016.

SHARI R. SPEER, Chairperson, Department of Linguistics, effective January 1, 2012, through August 31, 2016.

KIMBERLY SPRINGER, Acting Chairperson, Department of Women's, Gender and Sexuality Studies, effective June 18, 2012, through August 10, 2012.

GARY S. STRAQUADINE, Chairperson, Department of Agricultural Communications, Education, and Leadership, effective July 9, 2012, through June 30, 2016.

KARIN A. ZUCKERMAN, Director, Veterinary Medical Center, effective April 11, 2011.

Professional Improvement Leaves

HASSAN Y. ALY, Professor, Department of Economics (Marion), effective Autumn Semester 2012.

DOUGLAS A. BERMAN, Professor, Moritz College of Law, effective Autumn Semester 2012.

DAN BURGHELEA, Professor, Department of Mathematics, effective Autumn Semester 2012 and Spring Semester 2013.

L. STANLEY DURKIN, Professor, Department of Physics, effective Autumn Semester 2012 and Spring Semester 2013.

KATHERINE H. FEDERLE, Professor, Moritz College of Law, effective Spring Semester 2013.

RICHARD D. KASS, Professor, Department of Physics, effective Autumn Semester 2012.

HENRI MOSCOVICI, Professor, Department of Mathematics, effective Spring Semester 2013.

PAMELA J. SALSBERY, Professor, College of Nursing, effective Autumn Semester 2012 and Spring Semester 2013.

CYNTHIA A. TYSON, Professor, School of Teaching and Learning, effective Autumn Semester 2012 and Spring Semester 2013.

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ANN M. ALLEN, Associate Professor, School of Educational Policy and Leadership, effective Autumn Semester 2012 and Spring Semester 2013.

NEIL F. FALKNER, Associate Professor, Department of Mathematics, effective Autumn Semester 2012.

CHENGLONG LI, Associate Professor, College of Pharmacy, effective Autumn Semester 2012.

L. PAUL MARTINI, Associate Professor, Department of Astronomy, effective Autumn Semester 2012.

CRICHTON L. OGLE, Associate Professor, Department of Mathematics, effective Spring Semester 2013.

TAO SHI, Associate Professor, Department of Statistics, effective Spring Semester 2013.

KATHY C. TRUNDLE, Associate Professor, School of Teaching and Learning, effective Spring Semester 2013.

Professional Improvement Leave, Cancellation

J. HUSTON MCCULLOCH, Professor, Department of Economics, effective Autumn Semester 2012 and Spring Semester 2013.

Professional Improvement Leave, Changes

CLAUDIA BUCHMANN, Professor, Department of Sociology, changed from Autumn Semester 2012 and Spring Semester 2013 to Autumn Semester 2012.

ANDREA G. GROTTOLI, Associate Professor, School of Earth Sciences, changed from Autumn Semester 2012 and Spring Semester 2013 to Spring Semester 2013.

Emeritus Title, Change in Title

ROBERT D. NEWCOMB, College of Optometry, with the title Professor Emeritus, Clinical of The Vision Service Plan (VSP) Chair for the Advancement of Professional Practice, effective June 1, 2012.

Emeritus Titles

LEE K. ABBOTT, Department of English, with the title Professor Emeritus, effective October 1, 2012.

TAYLAN ALTAN, Department of Integrated Systems Engineering, with the title Professor Emeritus, effective July 1, 2012.

LAWRENCE A. BAUM, Department of Political Science, with the title Professor Emeritus, effective July 1, 2012.

ROBERT E. BURNKRANT, Department of Marketing and Logistics, with the title Professor Emeritus, effective July 1, 2012.

GWENDOLYN CARTLEDGE, School of Physical Activity and Educational Services, with the title Professor Emeritus, effective July 1, 2012.

CATHERINE W. KOHN, Department of Veterinary Clinical Sciences, with the title Professor Emeritus, effective July 1, 2012.

June 22, 2012 meeting, Board of Trustees

ROY J. LEWICKI, Department of Management and Human Resources, with the title Professor Emeritus, effective July 1, 2012.

MARGARET A. MILLS, Department of Near Eastern Languages and Cultures, with the title Professor Emeritus, effective July 1, 2012.

NORTON H. NEFF, Department of Pharmacology, with the title Professor Emeritus, effective July 1, 2012.

DAVID A. ODDEN, Department of Linguistics, with the title Professor Emeritus, effective July 1, 2012.

MARGARITA L. OPHEE-MAZO, School of Music, with the title Professor Emeritus, effective July 1, 2012.

RICHARD E. PARENT, Department of Computer Science and Engineering, with the title Professor Emeritus, effective July 1, 2012.

JAMES M. PYNE, School of Music, with the title Professor Emeritus, effective July 1, 2012.

JACK A. RALL, Department of Physiology and Cell Biology, with the title Professor Emeritus, effective July 1, 2012.

DONALD M. RINGS, Department of Veterinary Clinical Sciences, with the title Professor Emeritus, effective July 1, 2012.

NANCY H. ROGERS, Moritz College of Law, with the title Professor Emeritus, effective July 1, 2012.

GOLDIE A. SHABAD, Department of Political Science, with the title Professor Emeritus, effective July 1, 2012.

ROBERT M. SNAPKA, Department of Radiology, with the title Professor Emeritus, effective July 1, 2012.

ANNA O. SOTER, School of Teaching and Learning, with the title Professor Emeritus, effective July 1, 2012.

THOMAS L. SPORLEDER, Department of Agricultural, Environmental, and Development Economics, with the title Professor Emeritus, effective July 1, 2012.

GARY STEIGMAN, Department of Physics, with the title Professor Emeritus, effective July 1, 2012.

JOSEPH S. VERDUCCI, Department of Statistics, with the title Professor Emeritus, effective July 1, 2012.

DIETER WANNER, Department of Spanish and Portuguese, with the title Professor Emeritus, effective July 1, 2012.

JON R. WOODS, School of Music, with the title Professor Emeritus, effective July 1, 2012.

MELVIN L. ADELMAN, School of Physical Activity and Educational Services, with the title Associate Professor Emeritus, effective July 1, 2012.

LINDA A. BERNHARD, College of Nursing, with the title Associate Professor Emeritus, effective August 1, 2012.

June 22, 2012 meeting, Board of Trustees

LORA G. DOBOS, School of Music, with the title Associate Professor Emeritus, effective July 1, 2012.

RICHARD H. FERTEL, Department of Pharmacology, with the title Associate Professor Emeritus, effective July 1, 2012.

JERE L. FORSYTHE, School of Music, with the title Associate Professor Emeritus, effective July 1, 2012.

HEIKE S. GOELLER, Department of Design, with the title Associate Professor Emeritus, effective July 1, 2012.

LINDA S. GRAY, Department of Internal Medicine, with the title Associate Professor, Clinical Emeritus, effective July 1, 2012.

BHAGWANDAS GUPTA, Department of Anesthesiology, with the title Associate Professor, Clinical Emeritus, effective July 1, 2012.

WAYNE A. JOHNSON, Department of Consumer Sciences, with the title Associate Professor Emeritus, effective July 1, 2012.

DAVID O. KELCH, Ohio State University Extension, with the title Associate Professor Emeritus, effective July 1, 2012.

ALBERT J. KOLIBASH, Department of Internal Medicine, with the title Associate Professor Emeritus, effective July 1, 2012.

EDNA M. MENKE, College of Nursing, with the title Associate Professor Emeritus, effective July 1, 2012.

JOHN O. OLSEN, Department of Radiology, with the title Associate Professor Emeritus, effective July 1, 2012.

VINOD V. SHARMA, Department of Economics (Mansfield), with the title Associate Professor Emeritus, effective July 1, 2012.

GOPI A. TEJWANI, Department of Pharmacology, with the title Associate Professor Emeritus, effective July 1, 2012.

JAMES E. TEW, Department of Entomology, with the title Associate Professor Emeritus, effective July 1, 2012.

PAL L. VAGHY, Department of Molecular and Cellular Biochemistry, with the title Associate Professor Emeritus, effective July 1, 2012.

FRED A. ROECKER, University Libraries, with the title Assistant Professor Emeritus, effective July 1, 2012.

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS AND SCIENCES DIVISION OF ARTS AND HUMANITIES

PROMOTION TO PROFESSOR

Allen, Chadwick, English, effective September 1, 2012

Gardner, Jared, English, effective September 1, 2012

Noyes, Dorothy, English, effective September 1, 2012

Palazzi, Maria, Design, effective September 1, 2012

Park-Miller, Chan, East Asian Languages & Literature, effective September 1, 2012

June 22, 2012 meeting, Board of Trustees

Rinaldo, Kenneth, Art, effective September 1, 2012
Stebenne, David, History, effective September 1, 2012
Steigerwald, David, History, Marion, effective September 1, 2012
Torrance, Richard, East Asian Languages & Literature, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Braun, Catherine, English, Marion, effective September 1, 2012
Buzov, Snjezana, Near Eastern Languages & Cultures, effective September 1, 2012
Clopper, Cynthia, Linguistics, effective September 1, 2012
Crocetta, Alison, Art, effective September 1, 2012
Delagrangue, Susan, English, Mansfield, effective September 1, 2012
Dragostinova, Theodora, History, effective September 1, 2012
Fernandez, Lilia, History, effective September 1, 2012
Fletcher, Richard, Greek and Latin, effective September 1, 2012
Friedman, Ryan, English, effective September 1, 2012
Fudge, Bruce, Near Eastern Languages & Cultures, effective September 1, 2012
Hutzel, Karen, Art Education, effective September 1, 2012
Isurin, Ludmila, Slavic and East European Languages & Literatures, effective September 1, 2012
Kaplan, Merrill, English, effective September 1, 2012
Kleinbub, Christian, History of Art, effective September 1, 2012
Kobo, Ousman, History, effective September 1, 2012
Liu, Morgan, Near Eastern Languages & Cultures, effective September 1, 2012
O'Sullivan, Sean, English, effective September 1, 2012
Pyun, Danielle, East Asian Languages & Literature, effective September 1, 2012
Romero, Eugenia, Spanish & Portuguese, effective September 1, 2012
Sessa, Kristina, History, effective September 1, 2012
Shea, Louisa, Comparative Studies, effective September 1, 2012
Silver, Suzanne, Art, effective September 1, 2012
Smooth, Wendy, Women's, Gender and Sexuality Studies, effective September 1, 2012
Sumner, Margaret, History, Marion, effective September 1, 2012
Tonhauser, Judith, Linguistics, effective September 1, 2012
Williams, Andrea, English, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Smithies, Declan, Philosophy, effective September 1, 2012
[tenure will be granted once Permanent Residence is achieved]

DIVISION OF NATURAL AND MATHEMATICAL SCIENCES

PROMOTION TO PROFESSOR

Chamberlin, Helen, Molecular Genetics, effective September 1, 2012
Chmutov, Sergei, Mathematics, Mansfield, effective September 1, 2012
Freudenstein, John, Evolution, Ecology and Organismal Biology, effective September 1, 2012
Kovchegov, Yuri, Physics, effective September 1, 2012
Lang, Jan, Mathematics, Marion, effective September 1, 2012
Suo, Zucui, Biochemistry Administration, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Alber, Birgit, Microbiology Administration, effective September 1, 2012,
Bong, Dennis, Chemistry, effective September 1, 2012
Costa Jr., Ozeas, Earth Sciences, Mansfield, effective September 1, 2012
Gupta, Jay, Physics, effective September 1, 2012
Howat, Ian, Earth Sciences, effective September 1, 2012
Johnston-Halperin, Ezekiel, Physics, effective September 1, 2012
Kaizar, Eloise, Statistics, effective September 1, 2012
Lafont, Jean-francois, Mathematics, effective September 1, 2012
Ottesen, Jennifer, Biochemistry Administration, effective September 1, 2012

June 22, 2012 meeting, Board of Trustees

Poirier, Michael, Physics, effective September 1, 2012
Rappleye, Chad, Microbiology Administration, effective September 1, 2012
Tseng, Hsian-Hua, Mathematics, effective September 1, 2012
Wu, Damin, Mathematics, Newark, effective September 1, 2012
Xu, Xinyi, Statistics, effective September 1, 2012

DIVISION OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Cohen, Jeffrey, Anthropology, effective September 1, 2012
Gremillion, Kristen, Anthropology, effective September 1, 2012
Hopf, Theodore, Political Science, effective September 1, 2012
Knobloch-Westerwick, Siliva, Communication, effective September 1, 2012
McCorriston, Joy, Anthropology, effective September 1, 2012

PROMOTION TO PROFESSOR WITH TENURE

Peters, Ellen, Psychology, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Coleman, Mathew, Geography, effective September 1, 2012
Dwyer, Rachel, Sociology, effective September 1, 2012
Fujita, Kentaro, Psychology, effective September 1, 2012
Hupp, Julie, Psychology, Newark, effective September 1, 2012
Kuhns, Lisa Libby, Psychology, effective September 1, 2012
Liu, Desheng, Geography, effective September 1, 2012
Mitzen, Jennifer, Political Science, effective September 1, 2012
Neblo, Michael, Political Science, effective September 1, 2012
Petrov, Alexander, Psychology, effective September 1, 2012
Piperata, Barbara, Anthropology, effective September 1, 2012
Thomas, Mary, Geography, effective September 1, 2012

COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

Leys, Eugene, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Azer, Shereen, effective September 1, 2012
Drum, Melissa, effective September 1, 2012
Kumar, Purnima, effective September 1, 2012
Thikkurissy, Sarath, effective September 1, 2012

COLLEGE OF DENTISTRY REGULAR CLINICAL

REAPPOINTMENT

Amini, Homa, effective September 1, 2013
Iannucci, Joen, effective September 1, 2013
Kalmar, John, effective September 1, 2013
Prior, Simon, effective September 1, 2013
Sharples II, Dale, effective September 1, 2013
Villarroel, Soraya, effective September 1, 2013

COLLEGE OF EDUCATION AND HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Enciso, Patricia, School of Teaching & Learning, effective September 1, 2012
Hauray, David, School of Teaching & Learning, effective September 1, 2012

June 22, 2012 meeting, Board of Trustees

Hodge, Samuel, School of Physical Activity & Educational Services, effective September 1, 2012

Rudd, Nancy, Consumer Sciences, effective September 1, 2012

Stoel, Leslie, Consumer Sciences, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Focht, Brian, School of Physical Activity & Educational Services, effective September 1, 2012

Herner-Patnode, Leah, School of Physical Activity & Educational Services, Lima, effective September 1, 2012

Hessler, Theresa, School of Physical Activity & Educational Services, Newark, effective September 1, 2012

Li, Weidong, School of Physical Activity & Educational Services, effective September 1, 2012

Parsons, Linda, School of Teaching & Learning, Marion, effective September 1, 2012

Suspitsyna, Tatiana, School of Educational Policy & Leadership, effective September 1, 2012

Sutherland, Susan, School of Physical Activity & Educational Services, effective September 1, 2012

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Babu, Sudarsanam, Materials Science and Engineering, effective September 1, 2012

Graf, Douglas, Knowlton School of Architecture, effective September 1, 2012

Machiraju, Raghu, Computer Science and Engineering, effective September 1, 2012

Palmer, Andre, Chemical and Biomolecular Engineering, effective September 1, 2012

Shen, Han-Wei, Computer Science and Engineering, effective September 1, 2012

Yi, Allen, Integrated Systems Engineering, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kucukyavuz, Simage, Integrated Systems Engineering, effective September 1, 2012

Liu, Jun, Biomedical Engineering, effective September 1, 2012

McNamara, Jack, Aerospace Engineering, effective September 1, 2012

Yilmaz, Alper, Civil and Environmental Engineering and Geodetic Science, effective September 1, 2012

Zhao, Yi, Biomedical Engineering, effective September 1, 2012

TENURE [AT THE CURRENT RANK OF ASSOCIATE PROFESSOR]

Xia, Cathy, Integrated Systems Engineering, effective September 1, 2012

MAX M. FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Makhija, Mona, Management and Human Resources, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Zach, Tzachi, Accounting and MIS, effective September 1, 2012

COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Barker, David, Horticulture and Crop Science, effective September 1, 2012

Davis, Gregory, OSUE County Operations, effective September 1, 2012

Horton, Robert, OSUE County Operations, effective September 1, 2012

McSpadden Gardner, Brian, Plant Pathology, effective September 1, 2012

Scheerens, Joseph, Horticulture and Crop Science, effective September 1, 2012

Sharp, Jeff, Environment and Natural Resources, effective September 1, 2012

Vodovotz, Yael, Food Science & Technology, effective September 1, 2012

June 22, 2012 meeting, Board of Trustees

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Gerber, Carri A., ATI- Administrative Support, effective September 1, 2012
Giusti, M Monica, Food Science & Technology, effective September 1, 2012
Hansen, Nels, ATI- Administrative Support, effective September 1, 2012
Janini, Thomas, ATI- Administrative Support, effective September 1, 2012
Li, Yebo, Food, Agricultural, and Biological Engineering, effective September 1, 2012
Mitchell, Thomas, Plant Pathology, effective September 1, 2012
Paul, Pierce, Plant Pathology, effective September 1, 2012
Rhoades, Emily, Human and Community Resource Development, effective September 1, 2012
Yu, Zhongtang, Animal Sciences, effective September 1, 2012
Zoller, Christopher, OSUE County Operations, effective September 1, 2012

COLLEGE OF LAW

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Carlame, Cinnamon, Law, effective September 1, 2012
Hoffer, Stephanie, Law, effective September 1, 2012

PROMOTION TO PROFESSOR

Jenkins, Garry, Law, effective September 1, 2012

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Beattie, Christine, Neuroscience, effective September 1, 2012
Catalyurek, Umit, Biomedical Informatics, effective September 1, 2012
Guttridge, Denis, Molecular Virology, Immunology and Medical Genetics, effective September 1, 2012
Parthun, Mark, Molecular and Cellular Biochemistry, effective September 1, 2012
Stevenson, Kurt, Internal Medicine, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Abaza, Ronney, Urology, effective September 1, 2012
Amer, Amal, Microbial Infection and Immunity, effective September 1, 2012
Baiocchi, Robert, Internal Medicine, effective September 1, 2012
Caterino, Jeffrey, Emergency Medicine, effective September 1, 2012
Chicoine, Louis, Pediatrics, effective September 1, 2012
Chisolm, Deena, Pediatrics, effective September 1, 2012
Davis, Jonathan, Physiology & Cell Biology, effective September 1, 2012
Elsayed-Awad, Hamdy, Anesthesiology, effective September 1, 2012
Godbout, Jonathan, Neuroscience, effective September 1, 2012
Hall, Mark, Pediatrics, effective September 1, 2012
Mackner, Laura, Pediatrics, effective September 1, 2012
Rogers, Lynette, Pediatrics, effective September 1, 2012
Wold, Loren, Pediatrics, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Mikami, Dean, Surgery, effective September 1, 2012
Prevedello, Daniel, Neurological Surgery, effective September 1, 2012

TENURE [AT THE CURRENT RANK OF ASSOCIATE PROFESSOR]

Ellis, Thomas, Orthopaedics, effective September 1, 2012
Liu, Zhenguang, Internal Medicine, effective September 1, 2012
Nana-Sinkam, Serge, Internal Medicine, effective September 1, 2012
Pan, Quintin, Otolaryngology, effective September 1, 2012

**COLLEGE OF MEDICINE
REGULAR CLINICAL**

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Bechtel, Mark, Internal Medicine, effective September 1, 2012 and September 1, 2013
Bravender, Terrill, Pediatrics, effective September 1, 2012 and September 1, 2013
Gastier-Foster, Julie, Pathology, effective September 1, 2012 and September 1, 2013
O'Brien, James, Internal Medicine, effective September 1, 2012 and September 1, 2013
Pesavento, Todd, Internal Medicine, effective September 1, 2012 and September 1, 2013
Weisleder, Pedro, Pediatrics, effective September 1, 2012 and September 1, 2013

REAPPOINTMENT

Allen Jr., James Norman, Internal Medicine, effective September 1, 2013
Ardoin, Stacy Payne, Internal Medicine, effective September 1, 2013
Arnold, Mark William, Surgery, effective September 1, 2013
Astbury, Caroline, Pathology, effective September 1, 2013
Awan, Hisham, Orthopaedics, effective September 1, 2013
Balada-Llasat, Joan-Miquel, Pathology, effective September 1, 2013
Baliga, Ragavendra, Internal Medicine, effective September 1, 2013
Barson, William Joseph, Pediatrics, effective September 1, 2013
Bartholomew, Deborah A, Obstetrics & Gynecology, effective September 1, 2013
Beal, Matthew Dean, Orthopaedics, effective September 1, 2013
Bergese, Sergio Daniel, Anesthesiology, effective September 1, 2013
Bernard, Aaron William, Emergency Medicine, effective September 1, 2013
Bhandary, Sujatha, Anesthesiology, effective September 1, 2013
Bhinder, Arvinder Singh, Internal Medicine, effective September 1, 2013
Boehmler, James, Plastic Surgery, effective September 1, 2013
Boster, Aaron Lee, Neurology, effective September 1, 2013
Brill, Seuli, Internal Medicine, effective September 1, 2013
Brilli, Richard, Pediatrics, effective September 1, 2013
Brinkman, Vincent Eugene, Internal Medicine, effective September 1, 2013
Butler, R. Bryan, Orthopaedics, effective September 1, 2013
Caligiuri, Jeanne Lynn, Internal Medicine, effective September 1, 2013
Cios, Jacquelyne Susan, Neurology, effective September 1, 2013
Crandall, Wallace, Pediatrics, effective September 1, 2013
Cunningham, Dennis, Pediatrics, effective September 1, 2013
Das, Aneesa, Internal Medicine, effective September 1, 2013
Davis, John Anthony, Internal Medicine, effective September 1, 2013
Davis, Michael, Internal Medicine, effective September 1, 2013
De los Reyes, Emily Caoili, Pediatrics, effective September 1, 2013
deSilva, Brad William, Otolaryngology, effective September 1, 2013
DeSocio, Peter Anthony, Anesthesiology, effective September 1, 2013
Dickerson, Jennifer Ann, Internal Medicine, effective September 1, 2013
DiGiovine, Carmen, School of Allied Medical Professions, effective September 1, 2013
Din, Anwar, Internal Medicine, effective September 1, 2013
Elkhammas, Elmahdi, Surgery, effective September 1, 2013
Erwin, Elizabeth Anne, Pediatrics, effective September 1, 2013
Essandoh, Michael Kojo, Anesthesiology, effective September 1, 2013
Essig, Elizabeth Diakoff, Internal Medicine, effective September 1, 2013
Evers, Michael Francis, Anesthesiology, effective September 1, 2013
Ezzie, Michael Elias, Internal Medicine, effective September 1, 2013
Glassman, Andrew, Orthopaedics, effective September 1, 2013
Grandominico-Bradford, Jodi, Internal Medicine, effective September 1, 2013
Granger, Jeffrey, Orthopaedics, effective September 1, 2013
Groner, Jonathan Ira, Surgery, effective September 1, 2013
Gubanich, Paul Joseph, Internal Medicine, effective September 1, 2013
Haas, Garrie Joseph, Internal Medicine, effective September 1, 2013
Haddad, Nabil Jamil, Internal Medicine, effective September 1, 2013
Halim-Armanios, Mona Youssef, Anesthesiology, effective September 1, 2013

June 22, 2012 meeting, Board of Trustees

Hamiwka, Lorie Diana, Pediatrics, effective September 1, 2013
Heyer, Geoffrey Lyle, Pediatrics, effective September 1, 2013
Hoffman, Timothy, Pediatrics, effective September 1, 2013
Hoffmann, Stephen Paul, Internal Medicine, effective September 1, 2013
Hoyle, Joseph Chad, Neurology, effective September 1, 2013
Hunt, W Garrett, Pediatrics, effective September 1, 2013
Hunt, Tamerah Nicole, School of Allied Medical Professions, effective September 1, 2013
Husain, Syed, Surgery, effective September 1, 2013
Isley, Michelle Marie, Obstetrics & Gynecology, effective September 1, 2013
Jones, Grant Lloyd, Orthopaedics, effective September 1, 2013
Jonesco, Michael, Internal Medicine, effective September 1, 2013
Kaeding, Christopher Carl, Orthopaedics, effective September 1, 2013
Kaitz, Ellen, Physical Medicine & Rehabilitation, effective September 1, 2013
Kelly, Garrett Tyler, Anesthesiology, effective September 1, 2013
Kenney, Brian David, Surgery, effective September 1, 2013
Khan, Meena, Internal Medicine, effective September 1, 2013
Khandelwal, Sorabh, Emergency Medicine, effective September 1, 2013
Koletar, Susan Lynn, Internal Medicine, effective September 1, 2013
Kreger, Cynthia Gail, Internal Medicine, effective September 1, 2013
Kuennen, Rebecca Ann, Ophthalmology, effective September 1, 2013
Leder, Mary, Pediatrics, effective September 1, 2013
Lehwald, Lenora Moore, Pediatrics, effective September 1, 2013
Love, Charles, Internal Medicine, effective September 1, 2013
Madden, Jeffrey, Physical Medicine & Rehabilitation, effective September 1, 2013
Marar, Unni Krishnan, Internal Medicine, effective September 1, 2013
Martin, Daniel Robert, Emergency Medicine, effective September 1, 2013
Martin, Bryan, Internal Medicine, effective September 1, 2013
McGraw, Megan, Pediatrics, effective September 1, 2013
McKiernan, Matthew, Anesthesiology, effective September 1, 2013
Meyers, Lori Dawn, Anesthesiology, effective September 1, 2013
Miller, Michelle, Physical Medicine & Rehabilitation, effective September 1, 2013
Moore, J Layne, Neurology, effective September 1, 2013
Mrozek, Ewa, Internal Medicine, effective September 1, 2013
Murawski, Juanita Marie, Psychiatry, effective September 1, 2013
Natwa, Mona, Radiology, effective September 1, 2013
Nuss, Kathryn, Pediatrics, effective September 1, 2013
Nwomeh, Benedict, Surgery, effective September 1, 2013
Oas, John, Neurology, effective September 1, 2013
Ogbogu, Princess, Internal Medicine, effective September 1, 2013
Olencki, Thomas, Internal Medicine, effective September 1, 2013
Pariser, Stephen Fellman, Psychiatry, effective September 1, 2013
Pompili, Vincent John, Internal Medicine, effective September 1, 2014
Pyatt, Robert, Pathology, effective September 1, 2013
Quick, Adam, Neurology, effective September 1, 2013
Racke Jr., Frederick Karl, Pathology, effective September 1, 2013
Ramsey, Jane Balint, Pediatrics, effective September 1, 2013
Rhodes, Melissa, Pediatrics, effective September 1, 2013
Rikabi, Ali, Radiology, effective September 1, 2013
Rogers, Alan David, Radiology, effective September 1, 2013
Rose, Melissa, Pediatrics, effective September 1, 2013
Rosen, Kerry, Pediatrics, effective September 1, 2013
Roth, Andrew, Anesthesiology, effective September 1, 2013
Schaffernocker, Troy, Internal Medicine, effective September 1, 2013
Scharre, Douglas William, Neurology, effective September 1, 2013
Schlanger, Richard, Surgery, effective September 1, 2013
Schmidt, Carl Richard, Surgery, effective September 1, 2013
Schofield, Minka Latrice, Otolaryngology, effective September 1, 2013
Schwaab, Jillian Leigh, Emergency Medicine, effective September 1, 2013
Sharkey, John James, Orthopaedics, effective September 1, 2013

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Sheikh, Shahid, Pediatrics, effective September 1, 2013
Shell, Richard Davis, Pediatrics, effective September 1, 2013
Shellhaas, Cynthia, Obstetrics & Gynecology, effective September 1, 2013
Sokolov, Howard, Psychiatry, effective September 1, 2013
Sopirala, Madhuri Mulam, Internal Medicine, effective September 1, 2013
Spencer, Charles Hiram, Pediatrics, effective September 1, 2013
Spetie, Lacramioara, Psychiatry, effective September 1, 2013
Stein, Erica Judith, Anesthesiology, effective September 1, 2013
Tandon, Amit, Ophthalmology, effective September 1, 2013
Tartaglia, Kimberly, Internal Medicine, effective September 1, 2013
Texter, Karen Marie, Pediatrics, effective September 1, 2013
Tripathi, Ravi Sailesh, Anesthesiology, effective September 1, 2013
Varekojis, Sarah Lynn, School of Allied Medical Professions, effective September 1, 2013
Von Visger, Jon, Internal Medicine, effective September 1, 2013
Waikhom, Suraj, Radiology, effective September 1, 2013
Wells-Di Gregorio, Sharla Maelyn, Psychiatry, effective September 1, 2013
Wenger, Aaron Samuel, Internal Medicine, effective September 1, 2013
Wispe, Jonathan, Pediatrics, effective September 1, 2013
Witwer, Andrea Nichole, Psychiatry, effective September 1, 2013
Woollard, Jeffrey Earl, Radiation Oncology, effective September 1, 2013
Xia, Yun, Anesthesiology, effective September 1, 2013
Yardley, Heather Lehmkuhl, Pediatrics, effective September 1, 2013
Young, James, Psychiatry, effective September 1, 2013

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Flanigan, David, Orthopaedics, effective September 1, 2012 and September 1, 2013
Martin, Stanley, Internal Medicine, effective September 1, 2012 and September 1, 2013
Nagy, Rebecca, Internal Medicine, effective September 1, 2012 and September 1, 2013
Satoskar, Anjali, Pathology, effective September 1, 2012 and September 1, 2013
Sipos, Jennifer, Internal Medicine, effective September 1, 2012 and September 1, 2013
Zirwas, Matthew, Internal Medicine, effective September 1, 2012 and September 1, 2013

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Ali, Naeem, Internal Medicine, effective September 1, 2012
Andritsos, Michael, Anesthesiology, effective September 1, 2012
Arbona, Fernando, Anesthesiology, effective September 1, 2012
Butter, Eric, Pediatrics, effective September 1, 2012
Carvalho, Ryan, Pediatrics, effective September 1, 2012
Gupta, Nilendu, Radiation Medicine, effective September 1, 2012
Khabiri, Babak, Anesthesiology, effective September 1, 2012
Martin, Douglas, Radiation Medicine, effective September 1, 2012
Schwaderer, Andrew, Pediatrics, effective September 1, 2012
Thackeray, Jonathan, Pediatrics, effective September 1, 2012
Turner, Katja, Anesthesiology, effective September 1, 2012
Witman, Patricia, Pediatrics, effective September 1, 2012

COLLEGE OF MEDICINE REGULAR RESEARCH TRACK

REAPPOINTMENT

Baran, Christopher Phillip, Internal Medicine, effective September 1, 2013
Bell, Erica McKenzie, Radiation Oncology, effective September 1, 2013
Benndorf, Rainer, Pediatrics, effective September 1, 2013
Chakroborty, Debanjan, Pathology, effective September 1, 2013
Duan, Wenrui, Internal Medicine, effective September 1, 2013
Grzybowski, Deborah Marie, Ophthalmology, effective September 1, 2013
Pancholi, Vijay, Pathology, effective September 1, 2013
Sarkar, Chandrani, Pathology, effective September 1, 2013
Sharma, Sudarshana, Molecular and Cellular Biochemistry, effective September 1, 2013

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Yen, Po-Yin, Biomedical Informatics, effective September 1, 2013

COLLEGE OF NURSING

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Smith, Laureen, effective September 1, 2012

**COLLEGE OF NURSING
REGULAR CLINICAL**

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Daley, Linda, effective September 1, 2012 and September 1, 2013

REAPPOINTMENT

Barker, Elizabeth, effective September 1, 2013

COLLEGE OF OPTOMETRY

PROMOTION TO PROFESSOR

Fogt, Nicklaus, effective September 1, 2012

Kulp, Marjean, effective September 1, 2012

**COLLEGE OF OPTOMETRY
REGULAR CLINICAL**

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Davis, Jacqueline, effective September 1, 2012 and September 1, 2013

PROMOTION TO PROFESSOR-CLINICAL

Pierce, Gilbert, effective September 1, 2012

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Nixon, Gregory, effective September 1, 2012 and September 1, 2013

**COLLEGE OF PHARMACY
REGULAR CLINICAL**

REAPPOINTMENT

Casper, Kristin, effective September 1, 2013

PROMOTION TO PROFESSOR-CLINICAL

Mirtallo, Jay, effective September 1, 2012

**COLLEGE OF PHARMACY
REGULAR RESEARCH**

REAPPOINTMENT

Liu, Zhongfa, effective September 1, 2013

COLLEGE OF PUBLIC HEALTH

PROMOTION TO PROFESSOR

Dembe, Allard, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Liang, Song, effective September 1, 2012

June 22, 2012 meeting, Board of Trustees

COLLEGE OF SOCIAL WORK

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Anderson, Keith, effective September 1, 2012

UNIVERSITY LIBRARIES

PROMOTION TO ASSOCIATE PROFESSOR [ALREADY HAS TENURE]

Hartel, Lynda, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cheek, Fern, effective September 1, 2012
Dunham, Barbara, effective September 1, 2012
Kattelman, Beth, effective September 1, 2012
McGurr, Melanie, effective September 1, 2012
Robb, Jenny, effective September 1, 2012
Walsh, Maureen, effective September 1, 2012

PROMOTION TO PROFESSOR

Connell, Tschera, effective September 1, 2012
Donovan, Maureen, effective September 1, 2012

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

da Costa, Ronaldo, Veterinary Clinical Sciences, effective September 1, 2012
Davis, Ian, Veterinary Biosciences, effective September 1, 2012
Rajashekara, Gireesh, Veterinary Preventive Medicine, effective September 1, 2012

COLLEGE OF VETERINARY MEDICINE REGULAR CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Gordon, Eric, Veterinary Preventive Medicine, effective September 1, 2012

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Freed, Carrie, Veterinary Preventive Medicine, effective September 1, 2012 and
September 1, 2013
Lewis, Stephanie, Veterinary Preventive Medicine, effective September 1, 2012 and
September 1, 2013

PROMOTION TO PROFESSOR-CLINICAL

Green, Eric, Veterinary Clinical Sciences, effective September 1, 2012

RESOLUTIONS IN MEMORIAM

Resolution No. 2012-109

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

June 22, 2012 meeting, Board of Trustees

Jane W. Gatliff

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 30, 2011 of Jane Wanda Gatliff, Assistant Professor Emeritus in the University Libraries.

Professor Gatliff was born on October 29, 1917 in Chillicothe, Ohio. She received a Bachelor of Science degree in Business Education from Wilberforce University in 1939 and a Master of Library Science degree from Atlanta University (now Clark Atlanta University) in 1953. She was the recipient of a Carnegie Foundation Fellowship in 1952 in support of her graduate studies. She served as a librarian at Spelman College in Atlanta, Georgia during 1953, prior to her appointment in July 1953 by The Ohio State University Libraries, where she served capably for 30 years in various capacities and was awarded emeritus status upon retirement in January 1984.

Dr. Gatliff served as reference librarian at Ohio State University Libraries from 1953 to 1956, when she became head of the Interlibrary Loan Department of the Libraries. She served in this role until 1979 and was acknowledged by her peers as a superb bibliographer. Director of Libraries William J. Studer wrote that Professor Gatliff earned great respect from our many faculty members for her bibliographic expertise and her ability to identify and obtain important but obscure research materials. From 1979 until her retirement in 1984, Professor Gatliff filled key public service roles as reference librarian in the Commerce Library and as Acting Head of the Black Studies Library. Jay Ladd, Assistant Director for Department Libraries, commended Professor Gatliff's wonderful public service attitude of being enthusiastic, thorough, and cheerful. After her retirement, Professor Gatliff continued to make important bibliographic contributions to the Libraries with a 25% appointment in the Cataloging Department from 1984 to 1987.

Professor Gatliff served her profession as a member of the American Library Association's Interlibrary Loan Committee and through her research activities. An article she co-authored, "Interlibrary Loan Policies on Dissertations and Serial Publications," was published in May 1964 in a prestigious professional journal, *College and Research Libraries*, and helped to guide other academic libraries as they set or revised loan policies. She also served her local community as a volunteer at the East High School After School Study Center, Columbus, Ohio.

On behalf of the University community, the Board of Trustees expresses to the family of Assistant Professor Jane W. Gatliff its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Albert J. Kuhn

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 26, 2012, of Albert J. Kuhn, Professor Emeritus of English and former Provost of the University.

Professor Kuhn earned his undergraduate degree in English from the University of Illinois in 1950, following his service in the South Pacific as a radioman in the US Navy during World War II. He received his Ph.D. in 1954 from the Johns Hopkins University, where he studied with Professor Earl Wasserman. He joined the faculty at The Ohio State University in 1954, attaining the rank of full professor in 1965. Professor Kuhn chaired the Department of English from 1964 to 1971.

Under Presidents Novice Fawcett and Harold Enarson, Professor Kuhn served as Vice President for Academic Affairs and Provost from 1971 to 1979. As the academic leader of the University, Professor Kuhn focused steadfastly upon excellence in scholarship,

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teaching, and service through a period of great turmoil. After returning to the faculty for a number of years, Professor Kuhn took on yet another administrative position, serving as Director of University Honors from 1985 to 1989. In this capacity he was able to return to what mattered most to him in the academy: a love of ideas, books, and students. In recognition of his exceptional leadership and service, Honors House was named in his honor.

Professor Kuhn published articles in *The Journal of the History of Ideas*, *PMLA*, *Modern Philology*, and *Modern Language Notes*, among others, on Romanticism and eighteenth-century intellectual history. He edited *Three Sentimental Novels*, 1970, and with James Kincaid, *Victorian Literature and Society*, 1984, a festschrift for Richard D. Altick. He received the Distinguished Service Award from The Ohio State University in 1991. He was a member of the Region VIII Woodrow Wilson Selection Committee, 1961-1968, and he was a member of the Modern Language Association, Phi Beta Kappa, and Phi Kappa Phi.

Professor Kuhn's service extended well beyond the University. He was on the research board of Children's Hospital, 1973-1977, and Battelle Memorial Institute Foundation, 1975-1979. He belonged to the Kit Kat Club, for which he prepared and presented more than a dozen papers, and he participated in the Friday Morning Fellowship organized for campus ministers by The Reverend Robert Russell.

Beyond his own many significant contributions to the enhancement of academic excellence at The Ohio State University, Professor Kuhn was legendary for promoting and advancing the careers of many throughout the University and the profession. His core values thus extended well beyond his own personal reach, and, Professor Kuhn justifiably took great pride in the accomplishments of others.

Professor Kuhn believed deeply in the efficacy of literature. Instruction and delight in the word were real to him; he believed in the ability of literature to console and inspire. He believed in the best values and possibilities of higher education, and his life's work at The Ohio State University was an example of *Disciplina in civitatem*.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Albert J. Kuhn its deepest sympathy and sense of understanding in their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles Dennis Minahen

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 23, 2012, of Charles Dennis Minahen, Associate Professor Emeritus in the Department of French and Italian.

Professor Minahen held a Bachelor of Arts degree in French from the University of California, Berkeley and a Master of Education and Master and Doctorate of French from Stanford University. He came to the Department of Romance Languages (later the Department of French and Italian) at Ohio State as an Assistant Professor only a year after receiving his Ph.D. in 1983, and he earned tenure here in 1990. Professor Minahen specialized in 19th- and 20th-century French prose and poetry with special interests in poetics, aesthetics, critical theory, gender studies, and cultural studies. He published a monograph entitled *Vortex/t: The Poetics of Turbulence*; two edited volumes, one on 20th-century French poetry and another on Jean-Paul Sartre; and over 30 articles and book reviews while here at Ohio State.

Professor Minahen was also a beloved teacher whose substantial repertoire of courses included, among many others, a general education course in English on 19th- and 20th-century French literary classics, an introduction to literary and cultural analysis course for

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new majors and minors, an introduction to graduate studies course, and various graduate seminars on the writers and movements about which he was most passionate, such as Baudelaire, Flaubert, Sartre, Char, Ponge, Symbolism, Surrealism, and Existentialism. In addition to his teaching, Professor Minahen advised countless undergraduate and graduate students in his several stints as Honors major advisor and graduate studies chair and adviser. He directed seven dissertations and served on the examination and dissertation committees of dozens more over the years. He was well known and appreciated among students for his conscientious readings of and detailed feedback on their papers, exams, and theses. He was a perfectionist in the best sense of the term and expected his students not to be perfect but to strive for perfection themselves.

Professor Minahen's service to the department, the University, and the profession was truly exceptional. In 2002 he organized and hosted the prestigious Nineteenth-Century French Studies Colloquium and was involved in that yearly conference in various capacities throughout his career, as member of the steering committee, submission evaluator, session chair, and presenter. He served as a regional delegate to the Modern Language Association Assembly from 1999-2002 and also organized and presented on a number of panels at the annual MLA Convention. He served on the editorial boards of or reviewed manuscripts for several journals and academic presses, among them *Romance Studies*, the *Stanford French Review*, *Nineteenth-Century French Studies*, *Parade Sauvage*, and the Pennsylvania State University Press.

Here at The Ohio State University, Professor Minahen served two terms as an Arts and Sciences College faculty senator, as an evaluator for several undergraduate research and scholarship competitions, and as chair of the Arts and Humanities Council of Graduate Chairs. His service accomplishments in the Department of French and Italian are too numerous to list here, but some of his most significant contributions were in the areas of undergraduate and graduate curriculum development, patterns of administration revision, and advising, as noted above.

All who knew Professor Minahen will remember him especially as a dedicated, creative, and kind colleague and teacher who loved literature and who succeeded in passing that love on to others. He will be sorely missed by all.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Charles Dennis Minahen its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Stephen James Rallis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 17, 2012, of Professor Stephen James Rallis, Department of Mathematics.

Professor Stephen James Rallis was born on May 17, 1942, in Bennington, Vermont. He earned his B.A. from Harvard in 1964, and received his doctorate in mathematics from the Massachusetts Institute of Technology in 1968. After several postdoctoral positions, including two years at the Institute for Advanced Study in Princeton, he came to Ohio State as an assistant professor of mathematics in 1977. He was promoted to associate professor in 1979 and to full professor in 1984. He became Professor Emeritus upon his retirement in 2007.

He was an internationally recognized expert in the theory of automorphic forms, an important discipline to which he made many lasting contributions, publishing over 90 papers and four research monographs on the subject. Several fundamental constructions in the theory of automorphic forms are named after him: the Rallis inner product formula, Rallis towers, and the Piatetski-Shapiro & Rallis doubling method. He was an invited

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speaker at the International Congress of Mathematicians in Kyoto in 1990, and gave the Schur Lectures at Tel Aviv University in 2001. He was an associate editor of the Journal of Number Theory for many years. Throughout his time at Ohio State, he was an influential member of the Mathematics Department, and was an outstanding mentor to a long series of postdocs in mathematics, many of whom are now well-known and well-respected mathematicians. A conference was held at Ohio State in 2003 in honor of his 60th birthday.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Stephen James Rallis its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Harold Schneiderman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 25, 2012, of Harold "Hal" Schneiderman, Associate Professor Emeritus in the College of Social Work.

After graduating high school at age 16, Professor Schneiderman earned several degrees, including his Bachelor's degree from New York University and a Master's degree in social work from Wayne State University. He also earned a Ph.D. in education from Ohio University. When he was 60, he went to law school and received his law degree from Capital University.

Professor Schneiderman was a World War II veteran of the Army Air Corps. He also worked in Jewish community organizations in Detroit, Michigan; Portland, Maine; Waterbury, Connecticut; Los Angeles and Sacramento, California before joining the College of Social Work faculty in 1964.

Professor Schneiderman taught primarily social policy and he produced a generation of students who were committed to social justice and advocacy on behalf of the disenfranchised. He was known for having very high expectations for his students, both in his classroom, and as social work practitioners.

Professor Schneiderman retired from Ohio State in 1986, after which he practiced law as a youth advocate and as a guardian for seniors. Throughout his career and in retirement he was involved in many causes, including women's issues, animal rights, disenfranchised communities, child advocacy, justice, democratic politics, and the arts.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Harold Schneiderman its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's sympathy.

Susan Jones Sears

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 28, 2012, of Susan Jones Sears, Associate Professor Emeritus in the School of Physical Activity and Educational Services in the College of Education and Human Ecology.

She has a long history with the university having received her Bachelor's degree in education and a Ph.D. in teaching and learning, educational foundations and research. Before becoming the first licensed professional clinical counselor in Ohio, Dr. Sears taught social studies and was a counselor in the Columbus, Gahanna, Zanesville, and Maysville

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school districts. She was a professor in counselor education at The Ohio State University for 25 years and an associate dean in the College of Education. Dr. Sears was an education and career consultant who specialized in career counseling, program design, grant writing, and leadership development.

Dr. Sears had a great impact both within and beyond the university. She was instrumental in writing and pushing to get passed the legislation that created the regulation of licensed counselors, clinical counselors, and social workers in Ohio. She served as the first chair of the Ohio Counselor and Social Worker Board, appointed by then Governor Richard Celeste in 1984, and continued as a board member until 1990.

Among her many honors are Ohio State's Alumni Award for Distinguished Teaching in 1982-83, the Governor's Special Recognition Award for Leadership in 1986 and the American School Counselor Association's Counselor Educator of the Year honor in 2003. In 2011, the Ohio Counseling Association honored her with its first-ever Lifetime Achievement Award.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Susan Jones Sears its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

UNIVERSITY FOUNDATION REPORT

Resolution No. 2012-110

Synopsis: The University Foundation Report as of April 30, 2012, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Klotz Chair in Cancer Research #5 in Medicine, The Ted and Lois Cyphert Distinguished Professorship in Teacher Education in the College of Education and Human Ecology, The Bob and Mary Reusché Chair in Geography, and The American Electric Power Foundation Chair in Burn Care in Medicine; the establishment of thirty-five (35) named endowed funds; and the revision of four (4) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Foundation as of April 30, 2012, be approved.

(See Appendix XLV for background information, page 1098.)

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UNIVERSITY FOUNDATION REPORT

Establishment of Named Endowed Chair

The Klotz Chair in Cancer Research #5
(Is being established June 22, 2012, with a transfer from The Klotz Chair in Cancer Research #1 established with estate gifts from Marion N. Rowley in honor of Dorothy E. Klotz; used to provide salary support for a chair position in the field of cancer research within the College of Medicine.)

Total
Gifts
\$3,286,441.27

Establishment of Named Endowed Professorship

The Ted and Lois Cyphert Distinguished Professorship in Teacher Education
(Established February 4, 1994, with gifts from Frederick R. "Ted" and Lois Cyphert; used to support the research, teaching, and management activities of a distinguished professor in the field of general/generic teacher education in the College of Education and Human Ecology. Description revised October 4, 2002. The required funding level was reached and the name and description are being revised June 22, 2012.) (grandfathered)

\$611,484.95

Establishment of Named Endowed Funds

The Physical Environment and Technology Enhancement Fund
(Is being established June 22, 2012, with support from Huntington National Bank; used for classroom capital improvements in both technology and physical space.) (Not gift money)

\$10,000,000.00

The Reva and Sanford Lipson Student Support Fund
(Is being established June 22, 2012, with gifts from Reva and Sanford Lipson; used to support students studying or researching the history and culture of the Jewish people.)

\$50,000.00

Pfeiffer, Miller and Saunway Family 4-H Scholarship Fund
(Is being established June 22, 2012, with gifts from Dr. Jeffrey P. Miller and Dr. Kathy Durham Miller; used to provide at least one undergraduate scholarship to a current or former 4-H member who has demonstrated excellence in community service, leadership, and public speaking.) (grandfathered)

\$30,436.71

Change in Description of Named Endowed Fund

From: Richards Farms Scholarship in Agricultural Economics and Rural Sociology
To: Richards Farms Scholarship Fund

Change in Name and Description of Named Endowed Fund

From: The Dunning, Higham, Mucil and Sprock Fund in Industrial & Systems Engineering
To: The William A. Dunning, Bruce E. Higham, Anthony J. Musil, and Albert F. Sprock Fund in Industrial & Systems Engineering

Establishment of Named Endowed Chair

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The Bob and Mary Reusché Chair in Geography \$2,056,477.46
(Established April 4, 2008, with gifts from Robert F. and Mary W. Reusché; used to provide a chair in the Department of Geography in the College of Arts and Sciences. The required funding level was reached and the name and description are being revised June 22, 2012.)

The American Electric Power Foundation Chair in Burn Care \$2,000,000.00
(Established June 24, 2011, with gifts from American Electric Power Foundation; used for a chair position supporting a nationally or internationally recognized physician faculty member in the Division of Trauma, Critical Care and Burn in the Department of Surgery in the College of Medicine. The required funding level was reached and the name and description are being revised June 22, 2012.)

Establishment of Named Endowed Funds

The Jane F. Rector Occupational Therapy Fellowship Fund \$1,500,000.00
(Is being established June 22, 2012, with gifts from Jane Foulser Rector; used to support financial aid, tuition assistance, and stipends for students enrolled in the dual degree Master of Occupational Therapy program in the Health Rehabilitation Sciences track.)

The William O. Cleverley Scholarship Fund \$229,639.12
(Is being established June 22, 2012, with gifts from friends, colleagues, and alumni in recognition of William's career; used to provide scholarships to students enrolled in the College of Public Health who are studying in the Health Services Management and Policy division based on either academic merit or financial need.)

Patricia Kunz Brundige Youth Development Fund \$202,370.50
(Is being established June 22, 2012, with gifts from Patricia Kunz Brundige in honor of Dr. Bobby Moser's lifetime commitment to OSU Extension and 4-H Youth Development; used to support seed grants for research in positive youth development through OSU Extension.)

The Lisa and Dan Wampler Endowed Fellowship Fund for Foods and Health Research \$160,000.00
(Is being established June 22, 2012, with gifts from Daniel J. Wampler and Lisa M. Wampler; used to support a fellowship in the Department of Food Science and Technology for students pursuing a graduate degree with research emphasis on development of novel functional foods and food components for the betterment of human health or on emerging research that positively impacts human health through food delivery.)

The Earl and Betty Hawkins Endowed Scholarship Fund \$150,000.00
(Is being established June 22, 2012, with a gift from Earl Hawkins; used to support scholarships for students enrolled at the College of Food, Agricultural, and Environmental Sciences' Agricultural Technical Institute with preference given students who are the first generation in their immediate families to attend college.)

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The Blackmore Family Food Science and Technology Scholarship Fund (Is being established June 22, 2012, with a gift from Raymond H. Blackmore and Margaret Webb Blackmore; used to support renewable scholarships in the Department of Food Science and Technology in the College of Food, Agricultural, and Environmental Sciences with preference given to students who have graduated from Perry High School in Perry, Ohio.)	\$112,372.19
The Jim and Nancy Wasserstrom Family Athletic Scholarship Fund (Is being established June 22, 2012, with gifts from Jim and Nancy Wasserstrom; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the men's ice hockey team with preference given to students who are studying in the health/allied medical professions.)	\$100,015.00
The Jesse J. Tyson MBA Scholarship Fund (Is being established June 22, 2012, with gifts from Jesse J. Tyson in honor of Dr. Frank W. Hale, Jr.; used to provide a scholarship to a student enrolled in the Max M. Fisher College of Business with particular attention to, but not limited to, African Americans or other underrepresented groups.)	\$80,736.80
The Diane Cummins Community Education Fund in Jewish Studies (Is being established June 22, 2012, with gifts from Millard M. Cummins; used to support educational programming that broadens the public's knowledge of Jews, Israel, and Jewish History and to help educate the community on important topics related to Judaism.)	\$80,206.00
The Mary Diaz Fund for Pancreatic Cancer Research (Is being established June 22, 2012, with gifts from The Mary Diaz Pancreatic Cancer Fund; used to support basic, clinical, and translational medical research on pancreatic cancer.)	\$60,100.00
The Judy and Dean Reinhard Wrestling Scholarship Fund (Is being established June 22, 2012, with gifts from Judy and Dean Reinhard; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity wrestling team.)	\$60,000.00
The Dr. James W. Haynes and Mrs. M. Teresa Haynes Scholarship Fund in Medicine (Is being established June 22, 2012, with gifts from Mrs. M. Teresa Haynes in memory of her husband Dr. James W. Haynes; used to provide annual scholarships to medical students with an interest in the field of Pathology who rank academically in the top 25% of their College of Medicine class.)	\$55,342.47
Thomas P. Nash Memorial Scholarship Fund (Is being established June 22, 2012, with gifts from Cheryl R. Nash; used to provide financial aid to a student/s admitted to the College of Engineering attending the Columbus Campus who graduated from a non-Ohio high school who have a grade point average of 2.5 or higher.)	\$50,500.00

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John O. Riedl Scholarship Fund (Is being established June 22, 2012, with a gift from John and Mary Riedl; used to provide scholarships for students beginning at The Ohio State University at Mansfield to pursue a degree in physical science, mathematics, or engineering.)	\$50,500.00
The William E. and Gail P. Loadman Scholarship Fund (Is being established June 22, 2012, with gifts from William E. Loadman; used to provide financial support to doctoral students in qualitative research evaluation and measurement in Education in the College of Education and Human Ecology.)	\$50,345.00
Ohio State Mansfield Board Leadership Scholarship Fund (Is being established June 22, 2012, with an initial gift from Christ J. Ticoras and additional gifts from current and past members of the Ohio State Mansfield Board; used for scholarships to continuing undergraduate and graduate students of The Ohio State University at Mansfield based on campus and community service.)	\$50,325.33
The Marlena Kay Richards-Cox Endowed Scholarship Fund (Is being established June 22, 2012, with gifts from John Cox in memory of his wife Marlena Kay Richards-Cox; used to provide scholarship support for an undergraduate or graduate student in the College of Social Work who intends to pursue a career in the area of gerontological social work.)	\$50,050.00
The Neva Farbizo Greenwald and Nancy Greenwald Pfeifer Physical Therapy Faculty Fund (Is being established June 22, 2012, with gifts from Neva Elizabeth Farbizo Greenwald and Nancy Greenwald Pfeifer; used for student education and the enhancement of client and patient services in the Division of Physical Therapy.)	\$50,012.79
The Steven Heath and Sarah Shireen Eddleblute Endowed Scholarship Fund (Is being established June 22, 2012, with gifts from Steven Heath Eddleblute and Sarah Shireen Ebbleblute; used to provide a scholarship to a student enrolled in one of the degree-seeking programs at the John Glenn School of Public Affairs for students who demonstrate financial need and outstanding leadership skills both inside and outside the classroom.)	\$50,000.00
The Schneier Family Undergraduate Scholarship Fund (Is being established June 22, 2012, with gifts from Lance W. Schneier and Craig E. Schneier; used to provide scholarships for undergraduate students enrolled in the Max M. Fisher College of Business in good academic standing, majoring in finance from Stark County, Ohio or Northeast Ohio.)	\$50,000.00
The Sandy and Sue Schwartz Family Cheerleading Scholarship Fund (Is being established June 22, 2012, with gifts from Sandy and Sue Schwartz; used to supplement the grant-in-aid scholarship budget of the cheerleading squad.)	\$50,000.00

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Steven and Misty Smathers Endowed Scholarship Fund (Is being established June 22, 2012, with gifts from Steven E. Smathers; used to provide a need-based scholarship to a student in the Michael E. Moritz College of Law with first preference for a student who is unmarried and has at least one child and secondary preference for a student who is married and has at least one child.)	\$50,000.00
The Blanche K. and James H. Stanton Scholarship Fund (Is being established June 22, 2012, with a gift from the estate of Blanche Kelly Stanton in honor of her husband James Herbert Stanton; used to support scholarships for students in the College of Food, Agricultural, and Environmental Sciences.)	\$50,000.00
The Olivia (Doreen) Rogers Storm Endowed Fund (Is being established June 22, 2012, with gifts from Rick Delaney and Carol Greco Delaney; used to support the efforts of the College of Social Work within the summer youth camp, LiFE Sports.)	\$50,000.00
The Buckeye Opportunity Scholarship Fund (Is being established June 22, 2012, with gifts from David M. DiStefano; used to support educational diversity by providing one or more need-based scholarships for undergraduate students with preference given to students from rural America and particular attention to, but not limited to students who have served in the military or whose parent or guardian is serving in the military and/or students who have been adversely affected by a natural disaster or national emergency.) (grandfathered)	\$27,795.00
The Ohio State University Extension Master Gardener Endowment Fund (Is being established June 22, 2012, with gifts from colleagues and friends of the Ohio Master Gardener Program; used to support the Ohio Master Gardener Program in the College of Food, Agricultural, and Environmental Sciences.) (grandfathered)	\$25,260.00
Professor Patrick McKenry Memorial Fund (Is being established June 22, 2012, with gifts from friends, family, and colleagues to honor the memory of Professor Patrick McKenry; used to support and enhance the research agenda for one or more graduate students who are enrolled in the College of Education and Human Ecology and majoring in Family Science.) (grandfathered)	\$25,290.00
The Veterinary Medicine Class of 2013 Unrestricted Endowment Fund (Is being established June 22, 2012, with gifts from the Veterinary Medicine Class of 2013; used at the discretion of the dean of the College of Veterinary Medicine.) (unrestricted)	\$25,000.00
The Central Ohio Associated General Contractors Construction System Fund (Is being established June 22, 2012, with gifts from Central Ohio Associated General Contractors; used to provide one or more scholarships to undergraduate students ranked sophomore or higher who are enrolled in the College of Food, Agricultural, and Environmental Sciences and majoring in Construction Systems Management with an interest in commercial construction.) (grandfathered)	\$25,000.00

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The Dr. Robert C. and Carole T. Hummel Veterinary Medicine Business Scholarship Fund \$25,000.00
(Is being established June 22, 2012, with gifts from Dr. Robert C. and Carole T. Hummel; used to provide a scholarship to Veterinary Medicine students enrolled in the Business of Science Healthcare Curriculum graduate minor program.) (grandfathered)

The Donna Redman-Bentley Unrestricted Endowed Fund \$25,000.00
(Is being established June 22, 2012, with gifts from Donna Redman-Bentley; used to for general support of the College of Medicine.) (unrestricted)

Donald R. and Allen R. White Mechanical Engineering Undergraduate Student Professional Enrichment Support Fund \$25,000.00
(Is being established June 22, 2012, with gifts from Allen R. White in memory of Donald R. White; used to provide one-time awards to third-year undergraduate students majoring in Mechanical Engineering who are seeking career-related experience for which no other funding is available and that is not related to student honors projects or other course related activities with the exception of student project teams.) (grandfathered)

Change in Description of Named Endowed Fund

The Robert C. Walter Memorial Endowment Fund

Change in Name and Description of Named Endowed Fund

From: The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund
To: The Colonel Bernard E. and Mrs. Mary R. McDaniel Opportunity Scholarship Fund

TOTAL **\$21,630,700.59**

Establishment of Named Endowed Chair

The Klotz Chair in Cancer Research #5

The Klotz Chair in Cancer Research #5 was established June 22, 2012, by the Board of Trustees of The Ohio State University with a transfer from The Klotz Chair in Cancer Research #1. The original gifts were from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (BSBA, 1929) of Glendale, California; and in memory of her sister, Kathleen Wellenreiter Klotz (BSBA 1932) of Glendale, California.

The annual distribution from this fund shall provide salary support for a chair position in the field of cancer research within the College of Medicine (College) and the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). The holder of the *The Klotz Chair in Cancer Research #5* shall be a nationally eminent physician faculty member appointed by the Board of Trustees of The Ohio State University as recommended and approved by the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College, and the senior vice president for Health Sciences. The individual appointed to this position shall be known as *The Klotz Memorial Chair in Cancer Research*. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The research activities of the chair holder shall be supported, to include research personnel, equipment, supplies, and other necessary expenses of an active researcher

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involved in quality medical research in the field of cancer. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

If the distribution generated by The Klotz Chair in Cancer Research #5 is no longer needed in the area of cancer research, the distribution shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the dean of the College in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek recommendations and approval from the chief executive officer of The James, the director of the Comprehensive Cancer Center, the dean of the College, and the senior vice president for Health Sciences.

Amount Establishing Chair: \$3,286,441.27

Establishment of Named Endowed Professorship

The Ted and Lois Cyphert Distinguished Professorship in Teacher Education

The Ted and Lois Cyphert Distinguished Professorship Fund in Teacher Education was established February 4, 1994, by the Board of Trustees of The Ohio State University with gifts from Frederick R. "Ted" and Lois Cyphert, in recognition of their commitment to teacher education; in recognition of Ted Cyphert's years of service on the faculty and as dean of the College of Education. It is meant to maintain the strong tradition fostered by persons like Earl Anderson, L.O. Andrews, Donald Cottrell, Donald Cruickshank, Ted Cyphert, Karl Openshaw, and Nancy Zimpher who have striven at The Ohio State University to prepare generalist teacher educators. The description was revised on October 4, 2002. The required funding level for a professorship was met and the name and description are being revised on June 22, 2012.

Ten percent (10%) of the annual distribution from this fund shall automatically reinvest in the endowment principal each year. The remainder of the annual distribution shall be used to support the research, teaching, and management activities of a distinguished professor in the field of general/generic teacher education in the College of Education and Human Ecology. Generic teacher education is defined as the knowledge, skills, and values needed by all teachers and all teacher educators, as these differ from pedagogical knowledge that is subject-field or age-level specific. The primary duties of the distinguished professor will be directing the studies of doctoral students majoring in generic pre-service and/or in-service teacher education who wish to be generalist teacher educators. Duties will also include oversight of general pedagogy classes for practicing and/or future teachers, supervising field and clinical experiences, and conducting research and publishing in this field.

Appointment to the professorship should be made by the dean of the College of Education and Human Ecology in consultation with faculty. An annual report of the activities of the distinguished professor shall be given to the faculty of the College of Education and Human Ecology.

June 22, 2012 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

If generic teacher education should no longer be a part of the curriculum of The Ohio State University, the distribution from this fund will be used to support the faculty member in the College of Education and Human Ecology who most closely personifies the objectives of the donors as delineated above.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, if possible, and the executive dean of the College of Education and Human Ecology.

Amount Establishing Professorship: \$611,484.95 (grandfathered)

Establishment of Named Endowed Funds

The Physical Environment and Technology Enhancement Fund

The Physical Environment and Technology Enhancement Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University, with support from Huntington National Bank.

The annual distribution from this fund shall be used exclusively for classroom capital improvements in both technology and physical space to supplement the University's current funding for operating and capital improvements for centrally supported teaching spaces. Specific uses for the annual distribution may include:

- Renovation of physical environments of large classrooms and lecture halls, improve seating and workspace; expand the seating capacity of lecture halls frequently used for General Education Curriculum courses that typically attract freshman and sophomores.
- Redesign classrooms, offer flexible furnishings for group collaboration and team-based projects and facilitate small groups working on projects while sharing a computer; replace old and worn furniture with new ergonomic furniture to improve the learning environment for students.
- Improve technology environment, network connection, instructional and assistance technologies, improve wireless coverage and add additional power through student seating area to facilitate student use of laptops; introduce more interactive technologies to be used by both faculty and students; install cameras in classrooms and at demonstration areas to allow for not only lecture capture and streaming content, but also improved view of demonstrations for the students.

Expenditures shall be approved by the executive vice president and provost in consultation with the senior vice president for Business and Finance and chief financial officer.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive vice president and provost in consultation with senior vice president for Business and Finance and chief financial officer.

The principal is evadable at the discretion of the executive vice president and provost in consultation with the senior vice president for Business and Finance and chief financial officer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the executive vice president and provost in consultation with senior vice president for Business and Finance and chief financial officer.

Amount Establishing Endowment: \$10,000,000.00 (Not gift money)

The Reva and Sanford Lipson Student Support Fund

The Reva and Sanford Lipson Student Support Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University, with gifts from the estate of Reva and Sanford Lipson.

The annual distribution from this fund shall provide support for students studying or researching the history and culture of the Jewish people. Recipients shall be selected by the director of The Melton Center for Jewish Studies in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of The Melton Center for Jewish Studies.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the director of The Melton Center for Jewish Studies.

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Amount Establishing Endowment: \$50,000.00

Pfeiffer, Miller and Saunway Family 4-H Scholarship Fund

The Pfeiffer, Miller and Saunway Family 4-H Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University with gifts from Dr. Jeffrey P. Miller (BA 1983, MS 1985) and Dr. Kathy Durham Miller.

The annual distribution from this fund shall be used to provide at least one undergraduate scholarship to a current or former 4-H member who has demonstrated excellence in community service, leadership, and public speaking. Preference shall be given to a student enrolled at The Ohio State University including its regional campuses and ATI who meet the aforementioned qualifications. If a qualified candidate cannot be found, the scholarship may be awarded to a student enrolled at an accredited institution of higher education in the state of Ohio.

The scholarship is renewable, not to exceed four years, provided they continue to meet the scholarship's criteria, remain in good academic standing, and are progressing toward their degrees.

Recipients shall be selected by the OSU Extension 4-H Youth Development scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean of the College of Food, Agricultural, and Environmental Sciences, and in consultation with the University's office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, if possible, and the vice president for Agricultural Administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$ 30,436.71 (grandfathered)

Change in Description of Named Endowed Fund

Richards Farms Scholarship Fund

The Richards Farms Scholarship in Agricultural Economics and Rural Sociology was established September 4, 1981, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Richards Farms. The description is being revised June 22, 2012.

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The annual distribution from this fund shall be used to support undergraduate scholarships for students in the Department of Agricultural, Environmental and Development Economics of the College of Food, Agricultural, and Environmental Sciences at The Ohio State University who are also members of the Alpha Gamma Rho fraternity.

Recipients shall be selected by the College's scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean of the College of Food, Agricultural, and Environmental Sciences, and in consultation with the Office of Student Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration, and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, if possible, and the vice president for Agricultural Administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

Change in Name and Description of Named Endowed Fund

The William A. Dunning, Bruce E. Higham, Anthony J. Musil, and Albert F. Sprock Fund in Industrial & Systems Engineering

The Dunning, Higham, Mucil and Sprock Fund in Industrial & Systems Engineering was established May 8, 1987, by the Board of Trustees of The Ohio State University, with gifts from members of the Industrial Engineering Class of 1943. The name and description are being revised June 22, 2012.

The annual distribution from this fund shall be used for those purposes other than student aid which will support the research, teaching, service program/facilities, and alumni functions, within the Department of Industrial & Systems Engineering in the College of Engineering. The chairperson of the Department of Industrial & Systems Engineering will have sole authority to authorize the expenditures from the fund, as approved by the dean of the College of Engineering.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Engineering.

Establishment of Named Endowed Chair

The Bob and Mary Reusché Chair in Geography

The Bob and Mary Reusché Chair Fund in Geography was established April 4, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert F. (BSBA 1949) and Mary W. (BSBA 1950) Reusché. The required funding level was reached and the chair is being established on June 22, 2012.

The annual distribution shall be used to support a chair position in the Department of Geography in the College of Arts and Sciences. Selection of the chair holder shall be made by the executive dean of the College of Arts and Sciences and approved by the University's Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the department chair in consultation with the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Mary W. Reusché, if possible, and the executive dean of the College of Arts and Sciences.

Amount Establishing Chair: \$2,056,477.46

The American Electric Power Foundation Chair in Burn Care

The American Electric Power Foundation Chair Fund in Burn Care was established on June 24, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from American Electric Power Foundation of Columbus, Ohio. The required funding level for a chair was met and the name and description are being revised on June 22, 2012.

The annual distribution from this fund shall be used for a chair position supporting a nationally or internationally recognized physician faculty member in the Division of Trauma, Critical Care, and Burn in the Department of Surgery in the College of Medicine. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairman of the Department of Surgery in consultation with the director of the Burn Center (unless a candidate) and approved by the senior vice president for Health Sciences and dean of the College of Medicine. The activities of the chair holder

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shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor and as recommended by the chairman of the Department of Surgery and approved by the senior vice president for Health Sciences and the dean of the College of Medicine.

Amount Establishing Chair: \$2,000,000.00

Establishment of Named Endowed Funds

The Jane F. Rector Occupational Therapy Fellowship Fund

The Jane F. Rector Occupational Therapy Fellowship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Jane Foulser Rector (BS 1957) of Azle, Texas.

The annual distribution from this fund shall support financial aid, tuition assistance, and stipends for students enrolled in the dual degree Master of Occupational Therapy program (MOT/PhD) in the Health Rehabilitation Sciences (HRS) track; for MOT students who have demonstrated academic research aptitude who might enter or are entered in the PhD program in HRS; and for licensed occupational therapists who are enrolled in the PhD program in HRS, in the School of Health and Rehabilitation Sciences. The named fellows will participate in research in occupational therapy as well as teaching and service to the Division of Occupational Therapy (Division). Student recipients will be selected by the director of the Division in consultation with Student Financial Aid. It is the donor's intent that the financial awards may be renewed for students who are judged to be in good academic and professional standing.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, if possible, and as recommended by the director of the School

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of Health and Rehabilitation Sciences in consultation with the director of the Division, the dean of the College of Medicine, and with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$1,500,000.00

The William O. Cleverley Scholarship Fund

The William O. Cleverley Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in recognition of the Health Services Management and Policy faculty career of William O. Cleverley (BSBA 1967; faculty 1973-2001; Professor Emeritus, 2001) of Powell, Ohio; given from friends, colleagues, and alumni.

The annual distribution from this fund shall provide scholarships based on either academic merit or financial need to students enrolled in the College of Public Health who are studying in the Health Services Management and Policy division. Recipients shall be selected by a College of Public Health scholarship committee in consultation with the University's Office of Student Financial Aid and shall be approved by the dean.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Public Health.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, if possible, and as recommended by the dean of the College of Public Health.

Amount Establishing Endowment: \$229,639.12

Patricia Kunz Brundige Youth Development Fund

The Patricia Kunz Brundige Youth Development Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Patricia Kunz Brundige in honor of Dr. Bobby Moser's lifetime commitment to OSU Extension and 4-H Youth Development.

The annual distribution from this fund shall be used to support seed grants for research in positive youth development through OSU Extension. Funds also may be used to support seed grants to implement programs developed as a result of the research grants. Research areas may include, but are not limited to, volunteer recruitment and retention for youth development programs, impact of youth development programs on workforce development, and evaluation of efficacy of existing 4-H youth development programs.

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Grants will be awarded on a competitive basis to OSU Extension faculty and staff. Awards shall be made in accordance with guidelines and procedures established by the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the assistant director of OSU Extension, 4-H Youth Development.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and the vice president for Agricultural Administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$ 202,370.50

The Lisa and Dan Wampler Endowed Fellowship Fund for Foods and Health Research

The Lisa and Dan Wampler Endowed Fellowship Fund for Foods and Health Research was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Daniel J. Wampler (BS 1980 and PhD 1983) and Lisa M. Wampler (BS 1982) of Mason, Ohio.

The annual distribution shall be used to support a fellowship in the Department of Food Science and Technology. Eligible students must be pursuing a graduate degree (MS or PhD) with research emphasis on development of novel functional foods and food components for the betterment of human health, or on emerging research that positively impacts human health through food delivery. The fellowship shall be applicable to the cost of attendance as annually defined by the University, including but not limited to, tuition, fees, and stipends. As funds are available, the fellow also may receive support for equipment and supplies related to his/her research projects, and for travel to present research projects at professional conferences.

The fellowship may be awarded to the same student in successive years through the completion of his/her degree provided the student remains in good academic standing and continues to meet the fellowship's criteria. Recipients shall be selected by the chair of Food Science and Technology or his/her designee in accordance with guidelines and procedures approved by the executive dean for Food, Agricultural, and Environmental Sciences, and in consultation with the University's Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be reinvested in the endowment principal.

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If the fund can no longer be used as outlined above, it should be renamed The Lisa and Dan Wampler Endowment Fund for Food Science and Technology and used to support the Department of Food Science and Technology at the discretion of the chair of Food Science and Technology. If the department no longer exists, the principal and annual distribution should be added to The Daniel and Lisa Wampler Vice President's Excellence Fund (667540) such that this fellowship fund ceases to exist.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chair of Food Science and Technology.

Amount Establishing Endowment: \$160,000.00

The Earl and Betty Hawkins Endowed Scholarship Fund

The Earl and Betty Hawkins Endowed Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Earl Hawkins of Wooster, Ohio.

The annual distribution from this fund shall be used to support scholarships for students enrolled at the College of Food, Agricultural, and Environmental Sciences' Agricultural Technical Institute (ATI). Preference shall be given to students who are the first generation in their immediate families to attend college. This scholarship may be used for, but is not limited to, tuition, fees, and books. Eligible students must be enrolled at the ATI campus, in good academic standing, and progressing toward their degrees. Recipients shall be selected by the ATI scholarship selection committee in accordance with guidelines established by the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences or his/her designee and in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any selection criteria should the criteria be found, in whole or part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion may be reinvested in the endowment principal or held in the distribution account to be used in subsequent years and only for the purposes of the endowment at the direction of the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences in consultation with the director of ATI.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

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need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, if possible, and from the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences and the director of ATI.

Amount Establishing Endowment: \$150,000.00

The Blackmore Family Food Science and Technology Scholarship Fund

The Blackmore Family Food Science and Technology Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Raymond H. Blackmore (BS 1941, MS 1942, PhD 1948) and Margaret Webb Blackmore of Sun City, Arizona.

The annual distribution from this fund shall be used to support student scholarships in the Department of Food Science and Technology in the College of Food, Agricultural, and Environmental Sciences. Preference shall be given to students who have graduated from Perry High School in Perry, Ohio. Scholarships may be awarded to the same students in successive years provided the students remain in good academic standing, are progressing towards their degrees, and continue to meet the scholarship's criteria. Scholarship recipients shall be selected by or in accordance with guidelines approved by the vice president for Agricultural Administration and executive dean for the College of Food, Agricultural, and Environmental Sciences and in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the vice president for Agricultural Administration and executive dean for the College of Food, Agricultural, and Environmental Sciences in consultation with the chair of Food Science and Technology.

Amount Establishing Endowment: \$112,372.19

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The Jim and Nancy Wasserstrom Family Athletic Scholarship Fund

The Jim and Nancy Wasserstrom Family Athletic Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jim (BA 1982) and Nancy Wasserstrom of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree and is a member of the men's ice hockey team. Preference will be given to a student-athlete studying in the health/allied medical professions. Scholarship recipients shall be selected by the director of Athletics in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the director of Athletics.

Amount Establishing Endowment: \$100,015.00

The Jesse J. Tyson MBA Scholarship Fund

The Jesse J. Tyson MBA Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jesse J. Tyson (MBA 1976) in honor of the legacy at Ohio State of scholar, researcher, author, teacher, administrator, consultant, and civil rights crusader Dr. Frank W. Hale, Jr. Dr. Hale, former vice-provost and professor emeritus, was the engineer of many new initiatives at The Ohio State University, especially in support of minority students.

It is the donor's desire that the annual distribution from this fund shall be used to provide a scholarship to a student enrolled in the Max M. Fisher College of Business who is in the MBA program with particular attention to, but not limited to, African Americans or other underrepresented groups. Selection of the recipient(s) shall be made by the director of the College's Graduate Programs Office in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the Max M. Fisher College of Business.

Amount Establishing Endowment: \$80,736.80

The Diane Cummins Community Education Fund in Jewish Studies

The Diane Cummins Community Education Fund in Jewish Studies was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Millard M. Cummins (BS 1961) and family.

The annual distribution from this fund shall be used to support educational programming that broadens the public's knowledge of Jews, Israel, and Jewish History and will help educate the community on important topics related to Judaism. Expenditures shall be approved by the director of the Melton Center for Jewish Studies.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$80,206.00

The Mary Diaz Fund for Pancreatic Cancer Research

The Mary Diaz Fund for Pancreatic Cancer Research was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gift from The Mary Diaz Pancreatic Cancer Fund, a charity established in memory of Mary Diaz by

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her family, friends, and others interested in advancing medical research towards a cure for pancreatic cancer disease.

The annual distribution from this fund shall support basic, clinical, and translational medical research on pancreatic cancer disease to make advancements in early detection, treatments, and patient care at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Allocation of distribution shall be made at the recommendation of the chief executive officer at The James and the director of the Comprehensive Cancer Center (CCC) in consultation with the senior vice president for Health Sciences.

Support may be used for, but not limited to: research supplies, equipment, and personnel lab space; fellowship awards; costs of travel to, and fees for, educational conferences or other training opportunities; and other activities required for high quality medical research.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the CEO and director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, should one be available, as recommended by the chief executive officer of The James and the director of the Comprehensive Cancer Center (CCC) in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$60,100.00

The Judy and Dean Reinhard Wrestling Scholarship Fund

The Judy and Dean Reinhard Wrestling Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Judy and Dean (BSBA 1962, JD 1965) Reinhard from Upper Arlington, Ohio.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the varsity wrestling team and is pursuing an undergraduate degree at The Ohio State University. Scholarship recipients shall be selected by the director of the Department of Athletics in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the director of the Department of Athletics.

Amount Establishing Endowment: \$60,000.00

**The Dr. James W. Haynes and Mrs. M. Teresa Haynes
Scholarship Fund in Medicine**

The Dr. James W. Haynes and Mrs. M. Teresa Haynes Scholarship Fund in Medicine was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mrs. M. Teresa Haynes of Kirkwood, Missouri in memory of her husband, Dr. James W. Haynes (MD 1948).

The annual distribution from this fund shall be used to provide scholarship(s) awarded annually to a medical student(s) with an interest in the field of Pathology who rank academically in the top 25% of their College of Medicine class. Selection of the recipient(s) and allocation of the distribution shall be recommended by the College of Medicine Scholarship Committee in consultation with the University's Office of Student Financial Aid and approved by the dean of the College of Medicine.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine and senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should she be alive, and the dean of the College of Medicine and senior vice president for Health Sciences.

Amount Establishing Endowment: \$55,342.47

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Thomas P. Nash Memorial Scholarship Fund

The Thomas P. Nash (BS 1980) Memorial Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Cheryl R. Nash (BS 1979).

Ohio State played a major role in Tom's life; in turn, he enthusiastically supported the University. He especially enjoyed watching and attending Ohio State football games. While attending Ohio State Tom met his wife, Cheryl (née Worcester), and proposed to her at a school landmark, Mirror Lake. Tom and Cheryl were married September 1979. They had two children Timothy and Lauren Nash, who also attended The Ohio State University in the College of Engineering. Tom's degree from Ohio State lead him to a successful career designing business forms; he was a passionate designer and held 17 US patents associated with postal equipment.

The annual distribution from this fund shall be used to provide financial aid to a student(s) who graduated from a non-Ohio high school with a grade point average (GPA) of 2.5 or higher who are planning to attend the Columbus Campus and have been admitted to the College of Engineering. Scholarship recipients shall be selected by the dean of the College of Engineering in consultation with the Office of Student Financial Aid. Scholarships are renewable at the dean's discretion.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the College of Engineering.

Amount Establishing Endowment: \$50,500.00

John O. Riedl Scholarship Fund

The John O. Riedl Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John and Mary Riedl of Mansfield, Ohio.

The annual distribution from this fund shall be used to provide scholarships for students beginning at The Ohio State University at Mansfield to pursue a degree in physical science, mathematics, or engineering. Scholarship recipients shall be selected by the dean and director of The Ohio State University at Mansfield in consultation with the University's Office of Student Financial Aid.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director of The Ohio State University at Mansfield.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean and director of The Ohio State University at Mansfield.

Amount Establishing Endowment: \$50,500.00

The William E. and Gail P. Loadman Scholarship Fund

The William E. and Gail P. Loadman Scholarship Fund was established on June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William E. Loadman.

The annual distribution from this fund shall provide financial support to doctoral students in quantitative research evaluation and measurement in Education in the College of Education and Human Ecology. Recipients shall be selected by the dean in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$50,345.00

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Ohio State Mansfield Board Leadership Scholarship Fund

The Ohio State Mansfield Board Leadership Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an initial gift from Christ J. Ticoras of Mansfield, Ohio and additional gifts from current and past members of the OSU Mansfield Board of Trustees.

The annual distribution from this fund shall be used for scholarships to continuing undergraduate and graduate students of The Ohio State University at Mansfield, based on campus and community service. The dean and director of The Ohio State University at Mansfield in collaboration with a Scholarship Committee shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director of The Ohio State University at Mansfield.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean and director of The Ohio State University at Mansfield.

Amount Establishing Endowment: \$50,325.33

The Marlena Kay Richards-Cox Endowed Scholarship Fund

The Marlena Kay Richards-Cox Endowed Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gift from John Cox in memory of his beloved wife Marlena Kay Richards-Cox (BS 1974) and her passion for caring for the elderly.

The annual distribution from this fund shall be used to provide scholarship support for an undergraduate or graduate student in the College of Social Work who intends to pursue a career in the area of gerontological social work. Recipients shall be selected by the dean of the College of Social Work in consultation with the program directors for the MSW Program and the BSSW Program and the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social Work.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the College of Social Work.

Amount Establishing Endowment: \$50,050.00

**The Neva Farbizo Greenwald and Nancy Greenwald Pfeifer
Physical Therapy Faculty Fund**

The Neva Farbizo Greenwald and Nancy Greenwald Pfeifer Physical Therapy Faculty Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made by Neva Elizabeth Farbizo Greenwald, MSPH, PT (BA 1959, BS1960), Nancy Greenwald Pfeifer, PT (BS 1960).

The annual distribution from this fund shall be used for the purpose of student education and the enhancement of client and patient services in the Division of Physical Therapy (PT division). It is the intent of the donors that funds should support physical therapy faculty enrichment within the PT division, with special emphasis on initiatives, programs, projects, and research related to health and wellness, health behaviors, and physical therapy practice as aligned with health and wellness. Funds may be used for supplies, equipment, publications, conferences, research, and all other activities related to faculty enrichment. The allocation of funds shall be approved by the director of the School of Health and Rehabilitation Sciences in consultation with the director of the PT division, the dean of the College of Medicine, and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean or director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and as recommended by the director of the School of Health and Rehabilitation Sciences in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

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Amount Establishing Endowment: \$50,012.79

The Steven Heath and Sarah Shireen Eddleblute Endowed Scholarship Fund

The Steven Heath and Sarah Shireen Eddleblute Endowed Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Steven Heath Eddleblute (BA 1994) and Sarah Shireen Eddleblute (BSBA 1993), of Solon, Ohio, in memory of Major Ray Mendoza (BA 1995), a Buckeye and member of the U.S. Marine Corps, who was killed in the line of duty while serving in Iraq.

The annual distribution from this fund shall provide scholarship support to a student enrolled in one of the degree-seeking programs at the John Glenn School of Public Affairs (Glenn School). To qualify, candidates must demonstrate financial need and outstanding leadership skills both inside and outside the classroom. Scholarship recipients will be selected by the director of the Glenn School in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Glenn School.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean or director.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the director of the Glenn School.

Amount Establishing Endowment: \$50,000.00

The Schneier Family Undergraduate Scholarship Fund

The Schneier Family Undergraduate Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lance W. Schneier (BS 1971) and Craig E. Schneier (BS 1969).

The annual distribution from this fund shall be used to provide scholarship support for undergraduate student(s) from Stark County, Ohio or Northeast, Ohio enrolled in Max M. Fisher College of Business in good academic standing, majoring in finance from Stark

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County, Ohio or Northeast, Ohio. Recipients shall be selected by the Undergraduate Program in consultation with the University's office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean of Max M. Fisher College of Business.

Amount Establishing Endowment: \$50,000.00

The Sandy and Sue Schwartz Family Cheerleading Scholarship Fund

The Sandy and Sue Schwartz Family Cheerleading Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Sandy and Sue Schwartz of Atlanta, Georgia.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship budget of the cheerleading squad. Scholarship recipients shall be selected by the director of Athletics in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the director of Athletics.

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Amount Establishing Endowment: \$50,000.00

Steven and Misty Smathers Endowed Scholarship Fund

The Steven and Misty Smathers Endowed Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Steven E. Smathers (BS 1972, JD 1976).

The annual distribution from this fund shall provide a need-based scholarship to support students enrolled in the Michael E. Moritz College of Law with first preference for a student who is unmarried and has at least one child, and secondary preference for a student who is married and has at least one child. If neither of these qualifications can be met, this scholarship should go to a student with demonstrable need. The College's dean and Office of Student Financial Aid shall be responsible for selecting scholarship recipients. The donor shall be kept apprised of the status of the selection process by the College.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the Michael E. Moritz College of Law.

Amount Establishing Endowment: \$50,000.00

The Blanche K. and James H. Stanton Scholarship Fund

The Blanche K. and James H. Stanton Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Blanche Kelley Stanton, in honor of her husband, James Herbert Stanton (BS 1951).

The annual distribution from this fund shall be used to support scholarships for students in the College of Food, Agricultural, and Environmental Sciences. Scholarship recipients shall be selected by the College's scholarship selection committee in accordance with guidelines approved by the vice president for agricultural administration and executive dean for Food, Agricultural, and Environmental Sciences or his/her designee, and in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

June 22, 2012 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It was the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$50,000.00

The Olivia (Doreen) Rogers Storm Endowed Fund

The Olivia (Doreen) Rogers Storm Endowed Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Rick Delaney (BS 1982) and Carol Greco Delaney (BS 1983, MD 1987).

This fund is established in honor of Olivia (Doreen) Rogers Storm in recognition of her service to the Delaney family, especially with their daughters, Sean and Anna, and in recognition of her relationship with them as a mentor and life guide.

The annual distribution from this fund shall be designated to the LiFE Sports Initiative to be used to support the efforts of the College of Social Work within the summer youth camp, LiFE Sports. Uses are restricted to the objectives of the camp including service and outreach, teaching and learning, and translational research. Expenditures must be approved by the College's dean and may include faculty and staff salaries, purchased services, travel, materials, and supplies.

If the LiFE Sports Initiative should cease to exist or change in a way that does not hold a College of Social Work component, it is the desire of the donors that the annual distribution from this endowment be used in the College of Social Work to support a student with an interest in youth development.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social Work.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

June 22, 2012 meeting, Board of Trustees

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean of the College of Social Work.

Amount Establishing Endowment: \$50,000.00

The Buckeye Opportunity Scholarship Fund

The Buckeye Opportunity Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David M. DiStefano (BS 1991) of Columbus, Ohio.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy by providing one or more need-based scholarships for undergraduate students. The first preference is to support students from rural America. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, students who have served in the military or show parent or guardian is serving in the military and/or students who have been adversely affected by a natural disaster or a national emergency, such as a hurricane or a terrorist attack on the United States who have been accepted for admissions at the University. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$27,795.00 (grandfathered)

The Ohio State University Extension Master Gardener Endowment Fund

The Ohio State University Extension Master Gardener Endowment Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from colleagues and friends of the Ohio Master Gardener Program.

June 22, 2012 meeting, Board of Trustees

The annual distribution from this fund shall be used to support the Ohio Master Gardener Program in the College of Food, Agricultural, and Environmental Sciences. Expenditures shall be approved by the state coordinator for The Ohio State University Extension Ohio Master Gardener Program.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the vice president for Agricultural Administration and executive dean of the College of Food, Agricultural, and Environmental Sciences, in consultation with the state coordinator of The Ohio State University Extension Ohio Master Gardener Program.

Amount Establishing Endowment: \$25,260.00 (grandfathered)

Professor Patrick McKenry Memorial Fund

The Professor Patrick McKenry Memorial Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from friends, family, and colleagues to honor the memory of Professor Patrick McKenry.

The late Patrick McKenry was a leading Professor in the Department of Human Development and Family Studies at the Ohio State University and across the county. His research focused on families and stress, with particular interest in family conflict and violence, post-divorce adjustment, variations in coping by gender and race, and the role of conflict and violence in the co-parenting process after divorce. He published extensively in marriage and family literature. He was a member of the American Sociological Association and the National Council on Family Relations, where he held several leadership positions. He was also the recipient of three Ohio State University awards for excellence in teaching and research.

The annual distribution from this fund shall be used to support and enhance the research agenda for one or more graduate students who are enrolled in the College of Education and Human Ecology and majoring in Family Science. Scholarships are renewable for up to two years, provided the recipients remain in good academic standing, are progressing towards the completion of their degrees, and continue to meet the scholarship's selection criteria. Recipients shall be selected in accordance with guidelines and procedures approved by the dean of the College or his/her designee, and in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

June 22, 2012 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$25,290.00 (grandfathered)

The Veterinary Medicine Class of 2013 Unrestricted Endowment Fund

The Veterinary Medicine Class of 2013 Unrestricted Endowment Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Veterinary Medicine Class of 2013.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Veterinary Medicine.

If the fund's principal balance reaches \$50,000 by June 30, 2017, the fund shall be revised to *The Veterinary Medicine Class of 2013 Scholarship Fund* and 50% of the annual distribution will be reinvested in the principal and the remaining 50% of the annual distribution shall be used to provide scholarship support for students enrolled in the College of Veterinary Medicine. Scholarship recipients shall be selected by the College's dean in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, if possible, and the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$25,000.00 (unrestricted)

June 22, 2012 meeting, Board of Trustees

The Central Ohio Associated General Contractors Construction System Fund

The Central Ohio Associated General Contractors Construction System Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Central Ohio Associated General Contractors.

Originating in 1937 and chartered by the Associated General Contractors (AGC) of America, Central Ohio Associated General Contractors is a commercial construction association that serves the interests of contractors throughout fourteen central Ohio counties. Its members (contractors, subcontractors, and firms serving the construction industry) embody the AGC principles of skill, responsibility, and integrity. The association created this fund to positively influence the number and caliber of future commercial construction professionals.

The annual distribution from this fund shall provide one or more scholarships to undergraduate students ranked sophomore or higher who are enrolled in the College of Food, Agricultural, and Environmental Sciences and majoring in Construction Systems Management with an interest in commercial construction. The scholarship shall be awarded to students with the greatest potential to succeed in the field based on community involvement, awards received, other achievements, employment history in construction, and cumulative college grade point average of 2.5 or higher. First preference shall be given to students who demonstrate financial need. Additionally, students from: Delaware, Fairfield, Franklin, Hardin, Knox, Licking, Logan, Madison, Marion, Morrow, Muskingum, Perry, Pickaway, and Union counties in Ohio shall be given first consideration. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, United States citizens or residents.

Scholarship recipients shall be selected by the College's scholarship selection committee in accordance with guidelines approved by the vice president for Agricultural Administration and the executive dean for Food, Agricultural, and Environmental Sciences, and in consultation with the University's Office of Student Financial Aid.

The scholarship may be awarded to the same students in successive years provided the students continue to meet the scholarship's criteria.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and the executive dean for Food, Agricultural, and Environmental Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

June 22, 2012 meeting, Board of Trustees

**The Dr. Robert C. and Carole T. Hummel
Veterinary Medicine Business Scholarship Fund**

The Dr. Robert C. and Carole T. Hummel Veterinary Medicine Business Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Robert C. (BS 1961, DVM 1961) and Carole T. (BA 1958) Hummel.

The annual distribution from this fund shall be used to provide a scholarship to Veterinary Medicine students enrolled in the Business of Science Healthcare Curriculum graduate minor program. Scholarship recipients shall be selected by the dean of the College of Veterinary Medicine in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

The Donna Redman-Bentley Unrestricted Endowed Fund

The Donna Redman-Bentley Unrestricted Endowed Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Donna Redman-Bentley, PT, PhD (Certificate 1970, MS 1973) of Banning, California.

The annual distribution from this fund shall be used for general support of the College of Medicine as allocated by the dean.

If the principal balance reaches \$50,000 by March 30, 2017, this endowment shall be renamed the *Donna Redman-Bentley Endowed Fund* and its annual distribution shall support the Division of Physical Therapy in the School of Health and Rehabilitation Sciences (HRS), specifically to provide scholarship or research support for Physical Therapy students or to support inter-professional education initiatives and programs in the division and HRS. Annual distribution shall be allocated by the division director in consultation with the director of HRS. Student recipients will be selected by the director of the Division in consultation with the director of HRS, with the College of Medicine Scholarship Committee as needed and with the University's Office of Student Financial Aid.

June 22, 2012 meeting, Board of Trustees

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, if possible, and the director of the School of Health and Rehabilitation Sciences in consultation with the director of the Division, the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$25,000.00 (unrestricted)

**Donald R. and Allen R. White Mechanical Engineering
Undergraduate Student Professional Enrichment Support Fund**

The Donald R. and Allen R. White Mechanical Engineering Undergraduate Student Professional Enrichment Support Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Allen R. White (BS 1991, MS 2000) in memory of Donald R. White.

The annual distribution from this fund shall support students seeking career-related experience for which no other funding is available and that is not related to student honors projects or other course related activities with the exception of student project teams. Third-year undergraduate students majoring in Mechanical Engineering are eligible to apply for this one-time award which provides travel expenses, registration fees, and other expenses for students to participate in activities that might serve to expose them to their chosen professional area and professionals in that area, helping them gain insight into the nature of the work in the field and a chance to meet prospective employers, mentors, or colleagues. Award recipients will be selected by the Mechanical Engineering advising staff in consultation with the Office of Student Financial Aid based on financial need of the student, potential for assisting students in their professional goals, and potential uniqueness of the experience.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

June 22, 2012 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean of the College of Engineering in consultation with the chairperson of the Department of Mechanical Engineering.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

Change in Description of Named Endowed Fund

The Robert C. Walter Memorial Endowment Fund

The Robert C. Walter Memorial Endowment Fund was established October 29, 2010 by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made by the Walter Family Foundation in memory of Robert C. Walter (in recognition of his triumphant handling of adversity, including the loss of vision) and made possible by his son and daughter-in-law, Robert D. and Margaret M. Walter; and given in honor of Dr. Robert Bahnson (in recognition of his exemplary patient care and outreach, communication, and leadership in the Department of Urology). Support for the endowment was also provided by OSU Urology LLC and by the Department of Urology. The description is being revised on June 22, 2012.

The annual distribution from this fund shall be used for unrestricted support to the Department of Urology for ongoing needs, program enhancement, fostering innovation, or strengthening initiatives such as, but not limited to, research, medical education/training, faculty development/recruitment, patient outreach, etc. Allocation and approval of distribution shall be made by the chairman of the Department of Urology in consultation with the dean of the College of Medicine and senior vice president for Health Sciences.

The endowment shall be revised to a professorship or chair should the endowment principal level reach \$1 million or \$2 million, respectively, by December 31, 2015. After December 31, 2015, the endowment principal must reach the then-current minimum funding level to be revised to a professorship or chair. The annual distribution shall be used to support a faculty member in the Department of Urology. The appointment shall be made by the Board of Trustees of The Ohio State University as recommended by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the chairman of the Department of Urology. The activities of the professorship or chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the department chairman.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

June 22, 2012 meeting, Board of Trustees

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both representatives of the donors and the chairman of the Department of Urology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Change in Name and Description of Named Endowed Fund

**The Colonel Bernard E. and Mrs. Mary R. McDaniel
Opportunity Scholarship Fund**

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Colonel Bernard E. McDaniel (BA 1967) and Mrs. Mary R. McDaniel. Col. and Mrs. McDaniel reside in Round Hill, Virginia. The description was revised July 11, 2008 and November 7, 2008. The name and description are being revised June 22, 2012.

Col. and Mrs. McDaniel established this scholarship to encourage academically capable but financially challenged students to pursue college educations. They hope that this scholarship helps motivate young, talented students and provides them an opportunity to obtain a college education that otherwise may not be possible. The donors request that applicants document their strong leadership skills, integrity, and public service to their communities.

The annual distribution from this fund shall be used to support renewable scholarships for first-year undergraduate students in the College of Food, Agricultural, and Environmental Sciences at the University's Columbus Campus. Qualified students must have demonstrated high academic achievement, be of full-time status, and federal work-study eligible, or equivalent if the federal work-study program ceases to exist. Overall preference shall be given to public high school students who are the first generation in their immediate families to attend college with first preference given to students from Perry County, Ohio, and second preference given to students from any Appalachian Ohio county. If there are no eligible first generation students, then students who otherwise meet the scholarship's criteria with preference given to students from Perry County, Ohio, and then from Appalachian Ohio counties may be considered. The scholarship shall be used for tuition and fees, books and supplies, and room and board.

The scholarship may be awarded to the same students in successive years, not to exceed four (4) years, provided the students are enrolled as a declared major and actively pursuing a degree in the College of Food, Agricultural, and Environmental Sciences and continue to meet the scholarship's criteria. Students must maintain at least a 3.0 cumulative grade point average (earned no later than the end of the second academic year) and must work at least 10 hours per week on average during each semester. If students are not participating in the provided work-study program, then they will be required to provide documentation of gainful, external employment of at least 10 hours per week on average during each semester to remain eligible for the scholarship.

Recipients shall be selected by the College's scholarship selection committee in accordance with the guidelines and procedures approved by the dean of the College or his/her designees for scholarship administration, and in consultation with the University's Office of Student Financial Aid.

If unforeseen circumstances arise beyond a student's control that impedes his/her ability to meet the renewal criteria, the College's scholarship selection committee may renew the scholarship at its discretion.

June 22, 2012 meeting, Board of Trustees

As sufficient funds are available, it is the donors' intention for the fund to support one or more scholarship awards equivalent to 100% of the cost of tuition and fees, books and supplies, and room and board less any federal work-study or other grant aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the vice president for Agricultural Administration and executive dean of the College of Food, Agricultural, and Environmental Sciences.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2012-111

Synopsis: Proposal to amend the *Rules of the University Faculty*.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* includes changes related to the transition to semesters, which were approved by the University Senate on May 14, 2010; June 18, 2010; and October 29, 2010, and additional changes, which were approved by the University Senate on May 17, 2012 and June 7, 2012:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Rules of the University Faculty* are hereby approved as recommended by the University Senate.

(See Appendix XLVI for background information, page 1101.)

DEACTIVATION/WITHDRAWAL OF DEGREE PROGRAMS IN THE COLLEGE OF ARTS AND SCIENCES; THE COLLEGE OF ENGINEERING; AND THE COLLEGE OF FOOD, AGRICULTURAL, AND ENVIRONMENTAL SCIENCES

Resolution No. 2012-112

June 22, 2012 meeting, Board of Trustees

Synopsis: Proposal to deactivate/withdraw degree programs in the College of Arts and Sciences; the College of Engineering; and the College of Food, Agricultural, and Environmental Sciences.

WHEREAS the semester conversion process provided an opportunity for academic units to review their academic programs, resulting, in selected colleges, in a decision to deactivate (discontinue offering at this time) or withdraw (terminate) graduate degree programs; and

WHEREAS each proposal was developed, reviewed, and approved, within the relevant department/school; was then reviewed/approved by the College within which the unit is located, and endorsed by the Dean; was reviewed /approved by the Graduate Council of the Graduate School when appropriate; was then reviewed/approved by a subcommittee of the Council on Academic Affairs, expanded for additional input/perspectives during the semester conversion; and was then reviewed/approved by the full Council on Academic Affairs; and

WHEREAS the College of Arts and Sciences, based on a recent departmental merger, proposes to deactivate the programs in Plant Cellular and Molecular Biology leading to the Master of Science and Doctor of Philosophy degrees; and

WHEREAS the College of Engineering has determined, based on declining enrollment, to withdraw the program leading to the Bachelor of Science in Geomatics Engineering; and based on no enrollment, to withdraw the programs in Engineering Mechanics leading to the Master of Science and Doctor of Philosophy degrees, and the programs in Civil Engineering, Industrial Engineering, and Mechanical Engineering leading to the Advanced Professional Degree; and

WHEREAS the College of Food, Agricultural and Environmental Sciences, based on recent structural/programmatic changes within the College, proposes to withdraw the Human and Community Resource Development program leading to the Master of Science degree; the program in Vocational Education leading to the Doctor of Philosophy degree; the programs in Natural Resources leading to the Master of Science and Doctor of Philosophy degrees; and the programs in Soil Science leading to the Master of Science and Doctor of Philosophy degrees; and

WHEREAS the Ohio Board of Regents must now be informed of such actions; and

WHEREAS the proposals were approved by the Council on Academic Affairs at meetings on February 16, 2011, June 29, 2011, and July 28, 2011:

NOW THEREFORE

BE IT RESOLVED, That the deactivation/withdrawal of degree programs in the College of Arts and Sciences; the College of Engineering; and the College of Food, Agricultural, and Environmental Sciences is hereby approved, effective upon the approval by the Ohio Board of Regents.

**CHANGE IN NAME OF THE DEPARTMENT OF ART EDUCATION
TO THE DEPARTMENT OF ARTS ADMINISTRATION, EDUCATION
AND POLICY, WITH A RELATED NAME CHANGE FOR THE DOCTOR
OF PHILOSOPHY DEGREE PROGRAM**

Resolution 2012-113

Synopsis: Proposal to change the name of the Department of Art Education to the Department of Arts Administration, Education and Policy, with a related name change for the Doctor of Philosophy degree program, College of Arts and Sciences.

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WHEREAS art education, and other visual arts programs, have a more than century-long history at the University, and over time have been organized in different and changing administrative structures; and

WHEREAS the Department of Art Education was established in 1971, but although the practices and contents of art education have changed, the name did not change to adequately reflect those changes; and

WHEREAS the proposal reflects and recognizes developments in the academic, policy, and arts organizational worlds, and combines them with an enlarged sense of what it means to build knowledge and prepare future generations to teach, shape, and practice the arts in the 21st century; and

WHEREAS the Department will continue to prepare teachers through its accredited state licensure program; and

WHEREAS the faculty within the Department considered other names but came to consensus and voted to support the proposed name; and

WHEREAS the proposal for the related name change for the Doctor of Philosophy degree program was approved by the Graduate Council; and

WHEREAS the proposal has support from academic units across the University; and

WHEREAS the proposal was approved by the Council on Academic Affairs at its meeting on May 16, 2012:

NOW THEREFORE

BE IT RESOLVED, That the change in name of the Department of Art Education to the Department of Arts Administration, Education and Policy, with a related name change for the Doctor of Philosophy degree program is hereby approved, effective immediately.

**ESTABLISHMENT OF A MASTER OF SCIENCE, DOCTOR, AND
TRANSITIONAL DOCTOR, OF GENETIC COUNSELING**

Resolution No. 2012-114

Synopsis: Proposal to establish A Master of Science, Doctor, and Transitional Doctor, of Genetic Counseling, Department of Internal Medicine, College of Medicine

WHEREAS the practice of genetic counseling combines the knowledge of genetic mechanisms and diseases with an appreciation for unique psychological burdens and complex ethical and social issues; and

WHEREAS the need for properly trained genetic counselors has never been greater as individuals struggle to understand how knowledge of genetic information might have an impact on them; and in an era of personalized health care there are new challenges to the medical system as it treats individuals differently based on their unique characteristics; and

WHEREAS there is student interest, and nationally enrollments and placement are strong in this field; and the programs have been developed to ensure that graduates will be eligible for certification by the American Board of Genetic Counseling (ABGC); and

WHEREAS in anticipation of a career-wide transition to the clinical doctorate in genetic counseling, a web-based transitional clinical doctorate will be developed; and

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WHEREAS the proposal has the support of the department and college faculty; the curricular dimensions of the programs have been reviewed and the resources to support the program are established; and

WHEREAS the programs must receive final approval from the Ohio Board of Regents before the clinical doctorate can be submitted for review by the ABGC; and

WHEREAS the proposal was reviewed by the Graduate Council and the Council on Academic Affairs, and approved by the University Senate at its meeting on February 16, 2012:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish a Master of Science, Doctor and Transitional Doctor of Genetic Counseling is hereby approved, effective upon the approval by the Ohio Board of Regents.

**ESTABLISHMENT OF NEW DEGREES/PROGRAMS IN THE COLLEGE OF
EDUCATION AND HUMAN ECOLOGY AND THE SCHOOL OF HEALTH AND
REHABILITATION SCIENCES, COLLEGE OF MEDICINE**

Resolution No. 2012-115

Synopsis: Proposal to establish new degrees/programs in the College of Education and Human Ecology and the School of Health and Rehabilitation Sciences, College of Medicine.

WHEREAS the semester conversion process provided an opportunity for academic units to re-envision their academic programs, resulting, in selected colleges, in new undergraduate, graduate, and professional degrees; and

WHEREAS each proposal was developed, reviewed, and approved, within the relevant department or school; was then reviewed/approved by the College within which the unit is located, and endorsed by the Dean; was reviewed/approved by the Graduate Council of the Graduate School, when appropriate; was then reviewed/approved by a subcommittee of the Council on Academic Affairs, expanded for additional input/perspectives during the semester conversion; and was then reviewed/approved by the full Council on Academic Affairs; and

WHEREAS the College of Education and Human Ecology proposes a new tagged undergraduate degree, Bachelor of Science in Human Development and Family Science; two new programs leading to the Master of Science degree, Consumer Sciences and Kinesiology; five new programs leading to the Doctor of Philosophy degree, Consumer Sciences, Human Development and Family Science, Kinesiology, Educational Policy and Leadership, and Teaching and Learning; and the establishment of a Doctor of Education (Ed.D.) degree program; and

WHEREAS the School of Health and Rehabilitation Sciences, College of Medicine proposes changing an established program in athletic training from a program leading to the Bachelor of Science in Allied Health Professions to a tagged degree, Bachelor of Science in Athletic Training; and

WHEREAS each proposal has a well-defined rationale, learning goals, program structure, and the resources in place for implementation; and

WHEREAS the proposals were approved by the Council on Academic Affairs, at meetings on May 4, 2011, July 13, 2011, January 18, 2012, and February 1, 2012, and all were reviewed by the University Senate's Faculty Council on May 10, 2012:

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NOW THEREFORE

BE IT RESOLVED, That the new degrees/programs in the College of Education and Human Ecology and the School of Health and Rehabilitation Sciences are hereby approved, effective upon the approval by the Ohio Board of Regents.

**CHANGE IN NAMES OF THE BACHELOR OF SCIENCE DEGREE AND THE
PROGRAM LEADING TO THE MASTER OF SCIENCE FROM ALLIED HEALTH
PROFESSIONS TO HEALTH AND REHABILITATION SCIENCES**

Resolution No. 2012-116

Synopsis: Proposal to Change the Names of the Bachelor of Science Degree and the Program Leading to the Master of Science from Allied Health Professions to Health and Rehabilitation Sciences, School of Health and Rehabilitation Sciences, College of Medicine.

WHEREAS the University Senate (November 10, 2011) and the Board of Trustees (December 9, 2011) approved the proposal to change the name of the School of Allied Medical Professions to the School of Health and Rehabilitation Sciences; and

WHEREAS the School determined that as part of the semester conversion process, it would now align the name of its degree programs with the name of its School; and

WHEREAS the programs for the Bachelor of Science in Allied Health Professions and the Master of Science were converted to semesters with minimal changes, and the program leading to the Doctor of Philosophy had used the new name since its inception; and

WHEREAS the proposal for the changes has the support of the School's faculty, and of the College of Medicine; and

WHEREAS the proposal for the changes was approved by the Council on Academic Affairs, at meetings on April 6, 2011, April 13, 2011, and May 4, 2011:

NOW THEREFORE

BE IT RESOLVED, That the change in names of the Bachelor of Science Degree and the program leading to the Master of Science from Allied Health Professions to Health and Rehabilitation Sciences is hereby approved, effective upon the approval by the Ohio Board of Regents.

**ESTABLISHMENT OF A REGULAR CLINICAL FACULTY TRACK,
COLLEGE OF EDUCATION AND HUMAN ECOLOGY**

Resolution No. 2012-117

Synopsis: Proposal to establish a Regular Clinical Faculty Track, College of Education and Human Ecology.

WHEREAS the College of Education and Human Ecology offers multiple programs that are intended to prepare students to engage in professional practice within their field of study and works closely with professionals in areas related to consumer sciences, nutrition, early childhood agencies, and schools; and

WHEREAS such partnerships are essential to provide practical, applied experiences for students; and

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WHEREAS the clinical faculty title would enable the College to attract highly qualified individuals into a long-term career track and offer more stability and consistency in meeting ongoing program needs; and would align the College's faculty options with peer institutions in the Committee on Institutional Cooperation (CIC); and

WHEREAS the College engaged in a detailed proposal development and review process, through its College Council, from Autumn 2009 through Winter 2011, and the proposal was then approved through a vote of the College faculty; and

WHEREAS the proposal was reviewed in detail by a subcommittee of the Council on Academic Affairs to ensure adherence to the Guidelines for the Establishment or Amendment of Clinical Faculty Tracks, and it recommended approval; and

WHEREAS the proposal has the support of the Dean of the College of Education and Human Ecology; and

WHEREAS the proposal was approved by the Council on Academic Affairs on May 2, 2012, and reviewed by the University Senate's Faculty Council on May 10, 2012:

NOW THEREFORE

BE IT RESOLVED, That the establishment of a Regular Clinical Faculty Track, College of Education and Human Ecology is hereby approved, effective immediately.

**MERGER OF THE DEPARTMENT OF BIOCHEMISTRY AND
THE DEPARTMENT OF CHEMISTRY TO BECOME THE
DEPARTMENT OF CHEMISTRY AND BIOCHEMISTRY**

Resolution No. 2012-118

Synopsis: Proposal to Merge the Department of Biochemistry and the Department of Chemistry to Become the Department of Chemistry and Biochemistry, College of Arts and Sciences.

WHEREAS the merger of the Department of Biochemistry and the Department of Chemistry will address the issue that currently neither department has sufficient faculty size, a critical mass, to achieve the national prominence it seeks; each will bring resources that can help strengthen the other; and given that Chemistry needs a stronger biochemical component to strengthen its academic programs, and Biochemistry needs access to its own unit-based graduate program; the merger is deemed appropriate; and

WHEREAS discussions related to the merger began in 2008 through the work of a Task Force and its recommendations; and, following a preliminary vote on a merger in January, 2010, once additional details had been developed, in August 2011, both departments supported the formal merger proposal; and the Faculty of Arts and Sciences voted to approve the proposal in January 2012; and

WHEREAS in adherence to Faculty Rule 3335-3-37, the Council on Academic Affairs established an ad hoc committee to review the proposal to ensure adherence to the guidelines for alteration or abolition of units; the committee rigorously assessed the proposal, ensured that all major dimensions of such a merger were addressed, and recommended approval; and

WHEREAS the proposal has the support of the Executive Dean of the College of Arts and Sciences; and

WHEREAS the proposal was approved by the Council on Academic Affairs on May 2, 2012 and reviewed by the University Senate's Faculty Council on May 10, 2012:

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NOW THEREFORE

BE IT RESOLVED, That the merger of the Department of Biochemistry and the Department of Chemistry to Become the Department of Chemistry and Biochemistry is hereby approved, effective immediately.

SECURITY CLEARANCE EXEMPTION

Resolution No. 2012-119

Synopsis: To Exempt Members of the Board of Trustees from the Security Clearance Requirements of the National Industrial Security Program.

WHEREAS The Ohio State University and The Ohio State University Research Foundation conduct sponsored research projects which include access to classified information; and

WHEREAS The Ohio State University desires to create a program of compliance with the applicable security requirements and laws, including exemption of The Board of Trustees from the need to obtain the necessary security clearances:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University shall not require, shall not have, and can be effectively excluded from access to all classified information disclosed to any Ohio State employee in connection with sponsored research projects awarded to Ohio State and/or The Ohio State University Research Foundation, an affiliated entity of Ohio State; and

BE IT FURTHER RESOLVED, That the Board of Trustees, under the applicable security requirements and laws, do not occupy positions that would enable them to adversely affect the organization's policies or practices in the performance of classified contracts; and

BE IT FURTHER RESOLVED, That this action is taken in accordance with Paragraphs 2-104 and 2-106 of DoD 5220.22-M "Nation Industrial Security Program Operating Manual".

AUTHORIZATION TO RELEASE FUNDS FOR THE MEDICAL CENTER EXPANSION PROJECT

Resolution No. 2012-120

Synopsis: Release of funds for the Medical Center Expansion Project is recommended.

WHEREAS in September 2009 the Board of Trustees authorized the Medical Center Expansion (ProjectONE) at a cost not to exceed \$1 billion and authorized the President and/or Senior Vice President for Administration and Planning, in consultation with the Senior Vice President for Health Sciences, to enter into design, construction, construction management, and other contracts as necessary for the project in accordance with the established University and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time; and

WHEREAS the project is expected to be funded by \$925 million from University bond proceeds and \$75 million from development funds for a total authorized project amount not to exceed \$1 billion; and

WHEREAS in April 2011 the Board of Trustees authorized the acceptance of a federal Health Resources and Services Administration (HRSA) \$100M grant to be expended for

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an expanded cancer ambulatory program for radiation oncology services and authorized such program as part of the Medical Center Expansion Project; and

WHEREAS the President and/or Senior Vice President for Administration and Planning in consultation with the Senior Vice President for Health Sciences shall only spend such funds as are released by the Board; and

WHEREAS the President and/or Senior Vice President for Administration and Planning, in consultation with the Senior Vice President for Health Sciences, shall report to the Board on the progress of the project every six months or more frequently as appropriate or as requested by the Board and, as a part of such reports, shall request release of such funds as needed; and

WHEREAS the following funds for construction commitments were requested and previously approved for release, but were not used:

Infrastructure & Roadways	\$ 4.8 M
Rhodes, Doan, James, Cramblett Mechanical Electrical Plumbing	\$ 4.4 M
Demo and Decommissioning	\$ 0.1 M
Support and Project Contributions	<u>\$ 3.0 M</u>
Available for Reallocation	\$12.3 M

WHEREAS the following funds for construction commitments are requested for release through December 2012:

Cancer & Critical Care Tower	\$ 55.3 M
Spirit of Women Park	\$ 0.2 M
James 36 Beds/4 ORs	<u>\$ 25.0 M</u>
	\$ 80.5 M

Less Funds Available for Reallocation	<u>\$(12.3)M</u>
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CURRENT FUNDS REQUESTED FOR RELEASE	\$ 68.2 M
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NOW THEREFORE

BE IT RESOLVED, that a total amount of \$68.2 million is hereby released for construction and related services as requested.

**APPROVAL OF FACULTY GROUP PRACTICE
INTEGRATION CRITERIA FOR EMPLOYMENT**

Resolution No. 2012-121

Synopsis: Approval of employment of non-physician faculty clinicians in the Faculty Group Practice in the University Office of Health Sciences is proposed.

WHEREAS on April 8, 2011, the University's Board of Trustees created within the Office of Health Sciences the Faculty Group Practice to employ the physician faculty of The Ohio State University College of Medicine in accordance with established University procedures and further authorized the Senior Vice President for Health Sciences and the Dean of the College of Medicine to take appropriate actions to employ all physician faculty either by the

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Faculty Group Practice or the Specialty Care Network in accordance with established University procedures, and

WHEREAS the Senior Vice President for Health Sciences, the Dean of the College of Medicine, the CEO for the Faculty Group Practice and the leadership of the College of Medicine have recommended the employment of certain non-physician faculty clinicians within the Faculty Group Practice in order to enhance the integrated care model fostered by the Faculty Group Practice:

NOW THEREFORE

BE IT RESOLVED, That the Senior Vice President for Health Sciences, the CEO for the Faculty Group Practice, and the Dean of the College of Medicine are hereby delegated the authority to take appropriate actions to employ, within the Faculty Group Practice, certain non-physician faculty under criteria adopted by the Senior Vice President for Health Sciences, the CEO for the Faculty Group Practice, and the Dean of the College of Medicine and with established University procedures.

(See Appendix XLVII for background information, page 1117.)

APPROVAL OF TUITION INCREASES FOR FY 2013

Resolution No. 2012-122

Synopsis: Approval of instructional and general fees and non-residential surcharge increases for undergraduate and graduate students at all campuses of The Ohio State University for the 2013 fiscal year is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS resident undergraduate instructional and general fees are subject to a 3.5% instructional and general fee cap for State Fiscal Year 2013, as required by the proposed State of Ohio biennial budget bill; and

WHEREAS the proposed State of Ohio biennial budget bill reduced funding in FY 2012 to institutions of higher education by lowering the State Share of Instruction and special purpose appropriations, and continues to fund institutions at this reduced level resulting in an estimated loss of State Share of Instruction for The Ohio State University in excess of \$64 million in comparison to FY 2011; and

WHEREAS consultations have taken place within the University to determine the appropriate tuition increase for all campuses for Ohio State undergraduate and graduate programs and the non-resident surcharge for the 2013 academic year; and

WHEREAS the administration now presents instructional and general and non-resident surcharge increase recommendations for the Columbus Campus and for Lima, Mansfield, Marion and Newark Campuses and for the Agricultural Technical Institute (ATI) at Wooster for the 2013 academic year:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby confirms the recommendation of the administration and hereby approves tuition increases as follows:

- That instructional fees for undergraduates enrolled at the Columbus Campus will increase 3.5%, resulting in an overall increase of 3.2%;

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- That instructional fees for undergraduates at the regional and ATI campuses will increase approximately 3.5% for the 2012 academic year, effective for Autumn Semester 2012;
- That instructional fees for graduate programs will increase 3.5% for the 2013 academic year, effective Autumn Semester 2012;
- That the non-resident surcharge for undergraduates and most graduate students will be increased by 3.5% for the 2013 academic year, effective Autumn Semester 2012 and at the regional and ATI campuses will increase 3.5% for the 2013 academic year, effective Autumn Semester 2012;
- That a new charge be established for undergraduate students registering for more than 18 credit hours per semester assessed on a per credit hour basis for both instructional and general fees and the non-resident surcharge;

That a new surcharge of \$500 per semester be established for new international students.

APPROVAL OF FY 2013 USER FEES AND CHARGES

Resolution No. 2012-123

Synopsis: FY 2013 user fees and charges at the Ohio State and Regional Campuses for Fiscal Year 2013 are proposed, effective Autumn Semester of Fiscal Year 2013.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional and general fee increases for Ohio State graduate and professional programs, Ohio State room and board charges, and other user charges for self-supporting units as described in the accompanying text and tables which have been reviewed and recommended:

NOW THEREFORE

BE IT RESOLVED, That the Room and Board fees will be increased approximately 4.8% to 5.0%, existing fees will be increased, and new fees implemented as outlined in the attached document as presented to the Finance Committee of the Board of Trustees; and

BE IT FURTHER RESOLVED, That the University Health System charges rate increase by 6.5%; and

BE IT FURTHER RESOLVED, That all of these increases described in the attached document shall be effective Autumn Semester of Fiscal Year 2013, except where otherwise indicated, and charges for the Health System shall be effective July 1, 2012.

APPROVAL OF INTERIM BUDGET FOR FY 2013

Resolution No. 2012-124

Synopsis: Authorization to make expenditures in Fiscal Year 2013 is proposed.

WHEREAS the State of Ohio is in the process of a mid-biennial review of the State Fiscal Year 2012-State Fiscal Year 2013 state budget; and

WHEREAS the notification of the amount of the state subsidy funding level from the Board of Regents has recently been finalized; and

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WHEREAS the University has not yet finalized its operating budget for Fiscal Year 2013; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for Fiscal Year 2013 is finalized and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to make expenditures consistent with the level of resources approved for Fiscal Year 2012, pending the adoption of the Current Funds Budget for Fiscal Year 2013 at the August 31, 2012 Board of Trustees' meeting.

**AUTHORIZATION TO ENTER INTO PROFESSIONAL SERVICES
CONTRACTS AUTHORIZATION TO ENTER INTO/INCREASE
DESIGN/CONSTRUCTION CONTRACTS**

Resolution No. 2012-125

OHIO STADIUM AND SCHOTTENSTEIN CENTER

Synopsis: Authorization to enter into professional services contracts and enter into/increase construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into professional services contracts for the following project:

	Prof Svc. Amount	Total Project	
Stadium, Waterproofing and Concrete Repairs	\$0.5M	\$4.3M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into/increase construction contracts for the following projects:

	Constr. Amount	Total Project	
Stadium, Waterproofing and Concrete Repairs	\$3.8M	\$4.3M	Auxiliary funds
Schottenstein Center, Basketball Practice Facility	\$13.9M	\$17.5M	Auxiliary funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to enter into professional services contracts and to enter into/increase construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XLVIII for background information, page 1120.)

AUTHORIZATION TO ENTER INTO A LAND EXCHANGE AGREEMENT

Resolution No. 2012-126

**PROPOSED LAND EXCHANGE (9.009 ACRES) BETWEEN STATE OF OHIO
AND THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
UNIVERSITY AIRPORT AT DON SCOTT FIELD
COLUMBUS, OHIO**

SYNOPSIS: Authorization is requested to enter into an agreement to exchange 9.009 acres of vacant land owned by the State of Ohio for 9.009 acres of vacant land (3 parcels) owned by The Ohio State University-Board of Trustees at The University Airport, Don Scott Field, located at Columbus, Ohio.

WHEREAS the State of Ohio, for the benefit of The Ohio State University, owns real estate located on the northern boundary of the University Airport; and

WHEREAS the Board of Trustees also owns real estate located on the northern boundary of the University Airport; and

WHEREAS the Board of Trustees will transfer its interest in the three (3) parcels of land (7.648 acres, 0.198 acres and 1.163 acres) to the State of Ohio and the State of Ohio will transfer its interest in the one (1) parcel of land (9.009 acres) to the Board of Trustees; and

WHEREAS the result of this land exchange is to clarify and straighten the northern boundary of the airport property; and

WHEREAS there will be no net gain of revenue to either party as a result of this transfer and the Land Exchange is in the best interest of the University; and

WHEREAS the University has a long, cooperative and mutually beneficial relationship with the Federal Aviation Administration (FAA) regarding the operation of the University Airport and has obtained its approval of this exchange in a letter dated February 22, 2012:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to take any action required to effect the execution of this land exchange at such terms determined to be in the best interest of the University.

(See Appendix XLIX for background information, page 1123.)

SALE OF REAL ESTATE

Resolution No. 2012-127

**OARDC Southern Branch Farm, 275+/- acres
US Route 62/68, Brown County, Ohio**

Synopsis: Authorization is requested to sell a farm owned by the State of Ohio for the benefit of The Ohio State University, containing approximately 275 acres located along State Route 68, in Brown County, near Ripley Ohio.

WHEREAS this property has been declared excess to the University's immediate and long-term needs and no longer serves the academic mission of OARDC, the property is considered a disposable asset; and

WHEREAS this property has been appraised for \$752,000 and the indicated highest and best use of the property is for continued farming and possible livestock operations; and

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WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University; and

WHEREAS legislation has been introduced to authorize the Governor to execute a deed to convey title to the property from the State of Ohio:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to sell property containing approximately 275 acres, located on US Route 68, in Brown County, Union Township, Ohio, upon such terms and conditions deemed to be in the best interest of the University and a purchase price of no less than 90% of the appraised value. Proceeds from the sale will be used by OARDC's Outlying Agricultural Research Stations Endowment Fund to support operating expenses and infrastructure improvements at OARDC's research stations.

(See Appendix L for background information, page 1125.)

SALE OF REAL ESTATE

Resolution No. 2012-128

SALE OF FORMER ATI RESIDENCE HALL 1427 DOVER ROAD, WOOSTER, OHIO

Synopsis: Authorization is requested to sell improved property owned by the State of Ohio for the benefit of The Ohio State University located at 1427 Dover Road, Wooster, Ohio, known as the former ATI Residence Hall.

WHEREAS the property is vacant and the expense of operating the property is not offset by income derived from the property; and

WHEREAS it has been determined that the property is no longer needed to provide student housing for the ATI Campus, and the property is not required for any other use by either ATI or OARDC; and

WHEREAS an appraisal of the property was recently completed and indicated that the current market value of the property is \$1,000,000; and

WHEREAS appropriate University offices have determined that the property is excess to any immediate or future need of the University and a sale of this property is in the best interest of the University; and

WHEREAS legislation has been introduced to authorize the Governor to execute a deed to convey title to the property from the State of Ohio:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to take any action required to effect the sale of the property for a purchase price of no less than 90% of the appraised value and to negotiate a purchase contract containing terms and conditions deemed to be in the best interest of the University.

(See Appendix LI for background information, page 1126.)

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AMENDMENT OF A SUBLEASE

Resolution No. 2012-129

**BETWEEN SCITECH AND THE OHIO STATE UNIVERSITY
VEHICLE SIMULATION PROJECT
COLUMBUS, OHIO**

Synopsis: Authorization is requested to amend the sublease with SciTech, a not-for-profit corporation, to include two (2) successive five (5) year renewal options for approximately 5,800 square feet, for the continuation of vehicle simulation research on behalf of The Ohio State University-Office of Research located at 1305 Kinnear Road, Columbus, Ohio.

WHEREAS the Board of Trustees of The Ohio State University and the State of Ohio is presented with the opportunity to extend the term of the current 5 year lease of real property with SciTech in Columbus, Ohio; and

WHEREAS the renewal options to extend the lease term will provide for continued research for purposes deemed critical to the vehicle simulation project; and

WHEREAS The Ohio State University-Office of Research will pay rent / operating expenses in the amount of \$1.35M over the term of the lease; and

WHEREAS the proposed Tenant Improvements and the cost to purchase the vehicle simulator are estimated to be \$950,000 and will be paid for with funds already deposited with the University by Honda R & D Americas, Inc.; and

WHEREAS the approval of the renewal options for the continuation of vehicle simulation research is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to take any action required to effect the execution of the proposed renewal options with SciTech at such terms determined to be in the best interest of the University.

(See Appendix LII for background information, page 1128.)

APPROVAL OF LEASE

Resolution No. 2012-130

**BETWEEN SCITECH AND THE OHIO STATE UNIVERSITY
The Molecular Imaging Pharmaceutical Research Center
of the Wright Center of Innovation Biomedical Imaging
1212-1218 Kinnear Road
Columbus, Ohio**

Synopsis: Authorization is requested for entering into a 30 year lease of approximately 11,565 square feet with SciTech, a not-for-profit corporation, for the development of research space for The Molecular Imaging Pharmaceutical Research Center to be located at 1212-1218 Kinnear, Columbus, Ohio.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to enter into a 30 year lease of real property with two five (5) year renewals in Columbus, Ohio with SciTech; and

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WHEREAS The Ohio State University, Office of Research will pay \$1.00/year in base rent and estimated operating expenses in year one in the amount of \$230,000.00; and

WHEREAS Tenant Improvements will be approximately \$3.7M and the primary funding for rent, operating expenses and Tenant Improvements will be funded by the Ohio Imaging Research and Innovation Network (OIRAIN) grant; and

WHEREAS the lease of this facility is in the best interest of the University as the Center is envisioned to serve as a magnet for small business and startup commercialization efforts and will be an invaluable resource for many national funding pursuits (NIH, NSF, DOD) as well as commercial research collaborations efforts with Battelle Health and Life Science:
NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to take any action required to effect the execution of a 30 year lease with SciTech at such terms determined to be in the best interest of the University.

(See Appendix LIII for background information, page 1130.)

**AUTHORIZATION FOR THE ISSUANCE OF ADDITIONAL GENERAL RECEIPTS
BONDS, COMMERCIAL PAPER NOTES AND SUBORDINATED INDEBTEDNESS**

Resolution No. 2012-131

Synopsis: Authorization for the issuance and sale of general receipts bonds, commercial paper notes and subordinated indebtedness in an aggregate principal amount not to exceed \$1 billion, for the purposes of financing, on an interim and/or permanent basis, the costs of certain University capital improvement projects, refunding the outstanding principal amount of current obligations of the University, and paying costs and expenses associated with the issuance of such debt, and authorization for amendments to the existing trust indenture and other documents as required is proposed.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue its obligations to pay the costs of certain "facilities," as defined in the Act, and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of its obligations all or a specified part of its "available receipts," as defined in the Act (the "General Receipts") in priority to all other expenses, claims or payments; (c) to covenant that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985A Bond Resolution"), and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution"), amended and restated the Original Indenture, as supplemented, in accordance with the terms thereof, by entering into the

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Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Trustee; and

WHEREAS the Amended and Restated Trust Indenture provides that Obligations (as defined therein) may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution (as defined therein) adopted by the Board and secured pursuant to the terms of a Supplemental Indenture (as defined therein), with respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the Indenture permits the University to incur Subordinated Indebtedness (as defined therein) otherwise than pursuant to the Indenture upon the satisfaction of the conditions for such incurrence established in the Indenture; and

WHEREAS the University has from time to time authorized the issuance of the Obligations listed on Schedule 1 attached hereto and made a part hereof pursuant to the Series 1985 A Bond Resolution, the Original Indenture, the 1999 General Bond Resolution, the Amended and Restated Trust Indenture, various supplements to the Original Indenture and the Amended and Restated Trust Indenture and various Series Resolutions; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Bonds and Commercial Paper Notes (the "Senior Obligations") and Subordinated Indebtedness (the "Subordinated Indebtedness"), in one or more series, for the purposes of financing, on an interim and/or permanent basis, the costs of University Facilities, refunding, on a current or advance refunding basis, Outstanding Obligations of the University as determined herein, and paying costs and expenses associated with the issuance the Senior Obligations and Subordinated Indebtedness, and desires to make provisions for (i) the issuance of the Senior Obligations and the payment of Debt Service Charges thereon and the securing thereof by this Resolution and the supplement(s) to the Amended and Restated Trust Indenture as provided by this Resolution and (ii) the issuance of Subordinated Indebtedness and securing thereof by this Resolution and a Subordinated Indebtedness Indenture (as defined below) with all terms used herein with initial capitalization where the rules of grammar would not otherwise so require and not defined herein having the meanings given them in the Indenture:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby authorizes the issuance of the Senior Obligations and Subordinated Indebtedness in an aggregate amount not to exceed One Billion Dollars (\$1,000,000,000) for the purposes as set forth in the recitals to this resolution; provided, however, that such limitation shall not apply to any Bonds or Notes authorized to be issued under this Resolution to retire or refund Commercial Paper Notes previously issued under this Resolution, to the extent that the principal amount of such refunding Obligations does not exceed the principal amount of the Commercial Paper Notes to be retired or refunded; and

BE IT FURTHER RESOLVED, That any debt authorized by this resolution shall not be issued after June 30, 2014; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes the President and/or Senior Vice President for Business and Finance, or either of them, upon consultation with the Chair of the Finance Committee of this Board and upon consultation with the Senior Vice President for Legal Affairs and General Counsel and any outside counsel retained for this purpose, to determine (a) the time or times that any of the Senior Obligations or Subordinated Indebtedness shall be issued as provided in this Resolution, (b) the principal amount, subject to the limitations prescribed herein, and type of debt to be issued from time to time, (c) the rate or rates of interest to be borne by such Senior Obligations or Subordinated Indebtedness, whether fixed or variable; provided, however,

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that in no event shall the interest rate on any series of Senior Obligations or Subordinated Indebtedness exceed eight percent (8.00%) per annum, (d) whether any interest rates shall be fixed or variable and (e) the maturity or maturities of any of the Senior Obligations or Subordinated Indebtedness; provided, however, the maximum maturity of any Senior Obligations or Subordinated Indebtedness shall not exceed 35 years or such lesser term as may be required by law, any or all of which terms, as well as any terms required by Section 2.02 of the Indenture, may be set forth in one or more Certificates of Award executed and delivered by the President and Senior Vice President for Business and Finance, or either of them, in connection with the issuance and sale of the Senior Obligations or Subordinated Indebtedness, the execution and delivery of such Certificates of Award and any of them being hereby authorized; and

BE IT FURTHER RESOLVED, That the President or Senior Vice President for Business and Finance, or either of them, is hereby authorized and directed (a) to make or effect any election, selection, designation, choice, consent, approval or waiver on behalf of the University with respect to the Senior Obligations and Subordinated Indebtedness as permitted or required to be made or given under the federal income tax laws, for the purpose of assuring, enhancing or protecting favorable tax treatment or the status of the Senior Obligations and Subordinated Indebtedness or interest thereon or assisting compliance with requirements for that purpose, reducing the burden or expense of such compliance, reducing any rebate amount or any payment of penalties, or making any payments of special amounts in lieu of making computations to determine, or paying, any excess earnings as rebate, or obviating those amounts or payments on behalf of the University; (b) to take any and all actions, make or obtain calculations, and make or give reports, covenants and certifications of and on behalf of the University, as may be appropriate to assure the status of the Senior Obligations and Subordinated Indebtedness as Tax Exempt Bonds; and (c) to give an appropriate certificate on behalf of the University for inclusion in the transcript of proceedings setting forth the facts, estimates and circumstances, and reasonable expectations of the University pertaining to Section 148 and the Regulations, and the representations, warranties and covenants of the University regarding compliance by the University with Sections 141 through 150 of the Code and the Regulations, as applicable; and

BE IT FURTHER RESOLVED, That the President and Senior Vice President for Business and Finance, or either of them, is authorized to negotiate and execute, on behalf of the University and this Board, such supplement or supplements to the Amended and Restated Trust Indenture, any indenture or agreement providing for the issuance and securing of the Subordinated Indebtedness (the "Subordinated Indebtedness Indenture"), any purchase contract for the sale of the Senior Obligations or the Subordinated Indebtedness, any escrow agreement, continuing disclosure agreement, any interest rate management or hedging contract, credit support or enhancement contract, any official statement or other offering document relating to the offer and sale of the Senior Obligations and the Subordinated Indebtedness, the use and distribution of which is hereby authorized and any other agreement, receipt, certificate or document (collectively the "Transaction Documents") as the President or Senior Vice President for Business and Finance or either of them shall deem necessary or appropriate to carry out this resolution and to provide for the most beneficial commercial terms reasonably available to the University in substantially the form of similar agreements Transaction Documents previously executed by the University in connection with the issuance of other Obligations of the University and not materially adverse to the University, with the execution by the President or Senior Vice President for Business and Finance of any such Transaction Documents constituting the conclusive determination of such officer that the terms of such Transaction Document are not materially adverse to the University; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance is authorized to call for optional redemption at the earliest date on which any Obligations to be refunded by the Senior Obligations may be redeemed pursuant to the Indenture, and the execution and delivery of a Supplemental Indenture for such Senior Obligations that provides for such refunding shall constitute the irrevocable direction to the Trustee to send

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such notices as are required by the Indenture to effect such call for redemption. The execution of any such Supplemental Indenture shall constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give any such notice; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance shall report to the Board's Finance Committee on a regular basis all actions taken in pursuant to this resolution; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

Schedule 1

General Receipts Bonds	Original Amount	Amount Outstanding
Series 1997 Bonds	\$ 79,540,000	\$ 17,160,000
Series 1999 B Bonds	108,000,000	\$ 11,800,000
Series 2001 Bonds	76,950,000	\$ 56,540,000
Series 2002 A Bonds	150,515,000	\$ 4,130,000
Series 2003 B Bonds	233,780,000	\$ 29,300,000
Series 2003 C Bonds	121,295,000	\$ 53,230,000
Series 2005 A Bonds	279,050,000	\$ 180,030,000
Series 2005 B Bonds	129,990,000	\$ 78,735,000
Series 2008 A Bonds	217,595,000	\$ 180,265,000
Series 2008 B Bonds	127,770,000	\$ 102,235,000
Series 2010 A Bonds	241,170,000	\$ 231,960,000
Series 2010 C Bonds	654,785,000	\$ 654,785,000
Series 2010 D Bonds	88,335,000	\$ 88,335,000
Series 2010 E Bonds	150,000,000	\$ 150,000,000
Series 2011 A Bonds	500,000,000	\$ 500,000,000
Total:	<u>\$3,158,775,000</u>	<u>\$2,338,505,000</u>

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Mr. Schottenstein:

May I please have a motion? Will the Secretary please call the roll?

Dr. Horn:

Motion carries, Mr. Chairman.

Upon motion of Mr. Hicks, seconded by Mr. Jurgensen, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, case by Trustees Hicks, Fisher, Schottenstein, Marbley, Kass, Reid, Jurgensen, Wadsworth, Shumate, and Krueger.

Mr. Schottenstein:

Thank you. If there is no other business to come before the Board, our meeting stands adjourned. Our next meeting will take place on Friday, August 31st. Thank you, everyone, for being here.

Thereupon the Board adjourned to meet Friday, August 31, 2012, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Robert H. Schottenstein
Chairman

David G. Horn
Secretary

(APPENDIX XLIII)

**The Ohio State University
Transportation and Parking Regulations**

	Chapter	Description
3335-21-01	CHAPTER ONE	General Provisions
3335-21-02	CHAPTER TWO	Definitions
3335-21-03	CHAPTER THREE	Transportation & Parking Services
3335-21-04	CHAPTER FOUR	Administration of Violations
3335-21-05	CHAPTER FIVE	Enforcement Generally
3335-21-06	CHAPTER SIX	Registration of Motor Vehicle
3335-21-07	CHAPTER SEVEN	Impounding
3335-21-08	CHAPTER EIGHT	Assessments and, Disciplinary Action, and
3335-21-09	CHAPTER NINE	Appeals
3335-21-10	CHAPTER TEN	Obstruction and Special Uses of Public Ways
3335-21- 11 <u>19</u>	CHAPTER ELEVEN <u>NINE</u>	Traffic Control Devices
3335-21- 12 <u>10</u>	CHAPTER TWELVE <u>TEN</u>	Pedestrians
3335-21- 13 <u>11</u>	CHAPTER THIRTEEN <u>ELEVEN</u>	Operations Generally
3335-21-14	CHAPTER FOURTEEN	Equipment
3335-21-15	CHAPTER FIFTEEN	Motor Vehicle Brakes
3335-21- 16 <u>12</u>	CHAPTER SIXTEEN <u>TWELVE</u>	Emergency and Public Safety Vehicles
3335-21-17	CHAPTER SEVENTEEN	Motorcycles
3335-21- 18 <u>13</u>	CHAPTER EIGHTEEN <u>THIRTEEN</u>	Bicycles, Motorized Bicycles and Toy Vehicles
3335-21- 19 <u>14</u>	CHAPTER NINETEEN <u>FOURTEEN</u>	Parking Generally
3335-21- 20 <u>15</u>	CHAPTER TWENTY <u>FIFTEEN</u>	Stopping, Standing or Parking Permitted, Restricted or Prohibited on Certain Streets Roadways and Parking Areas

3335-21-01 General Provisions

(A) TITLE; REFERENCES.

~~These Rules shall be known and may be cited as The Ohio State University Traffic and Parking Rules, or just the University Traffic Rules. References throughout these Rules to "these Rules" shall be deemed to mean and include all of the provisions of these Ohio State University Traffic and Parking Rules.~~

(B) AUTHORITY; REPEAL OF PREVIOUS RULES AND REGULATIONS.

~~These RulesRegulations, governing traffic and parking upon the streets and, roadways, property and grounds of the University, are enacted pursuant to authority vested in the Board of Trustees by Ohio Revised Code (ORC), Chapters 3335 and 3345. All previous rules and regulations of the Board pertaining to traffic and parking are hereby repealed.~~

(C) APPLICATION OF REGULATIONS; COLLECTION OF ASSESSMENTS; INCORPORATION OF STATE LAW.

~~These RulesRegulations constitute a dual system of enforcement of traffic laws and rules and regulations. They are enforceable by contract against faculty, studentsstaff, employees, students and agents of the University, as well as visitors to the University. Such assessments made under these Rules are enforceable by civil action against a violator in any court of competent jurisdiction. Incorporated by reference into these RulesRegulations are all State laws, when applicable, which are enforceable against any person, including the above specified persons, in any court of competent jurisdiction, pursuant to the authority conferred upon the Board of Trustees by Ohio ORC.C. Chapters 3335 and 3345. The authority granted to and the obligations of the University in these Regulations may be exercised and performed by third parties or agents (including but not limited to the Parking Operator within its authority under the Concession Agreement) contracted on behalf of the University to perform such obligations, to the extent of the authority granted by the University under such contract.~~

(D) CERTIFICATION AND PUBLICATION OF REGULATIONS.

~~The Secretary of the Board of Trustees shall certify the passage of these RulesRegulations and cause the same to be published for public distribution in a manner reasonably designed to come to the attention of, and be made available to all faculty, staff, employees, students, and visitors.~~

(E) EFFECTIVE DATE.

~~These RulesRegulations shall take effect from and after the date of their approval by the Board of Trustees.~~

(F) SEPARABILITY.

~~If any Regulation or any part of these Rulesany Regulation is, for any reason, held to be invalid or unenforceable, such decision shall not affect the validity of the remainingany other Regulation or any other parts of these Rulesof a Regulation not specifically held to be invalid or unenforceable.~~

3335-21-02 Definitions

IN GENERAL.

As used in these RulesRegulations, the following words and phrases shall, for the purpose of these RulesRegulations, have the meanings respectively ascribed to them in this chapter.

(A) ACCIDENTCONCESSION AGREEMENT.

~~"Accident" and "motor vehicle accident" mean any accident involving a motor vehicle which results in bodily injury to or death of any person or damage to the~~

~~property of any person in excess of one hundred fifty dollars (\$150.00). The term "Concession Agreement" means the "Long Term Lease and Concession Agreement for The Ohio State University Parking System" between the University and the Parking Operator.~~

~~(B) ALLEY:~~

~~"Alley" means those driveways used primarily for the convenience of the University and not generally used for purposes of through traffic.~~

~~(C) ASSESSMENT:~~

~~"Assessment" means the sum exacted of faculty, employees, students, visitors and agents for violation of any of the provisions of these Rules, which sum constitutes the liquidated damages for violation of the contract existing by and between the University and faculty, employees, students, visitors and agents. Assessments are established by Transportation and Parking Services, approved by the Senior Vice President for Business and Finance of the University and adopted by the Board of Trustees.~~

~~(D) AUTHORIZED EMERGENCY VEHICLE:~~

~~"Authorized emergency vehicle" or "emergency vehicle" means emergency vehicles of the University, municipal, township, or county departments or public utility corporations when identified as such as required by law, the Ohio Director of Public Safety, or local authorities, and motor vehicles when commandeered by a police officer. (ORC 4511.01(D))~~

~~(E) BICYCLE:~~

~~"Bicycle" means every device, other than a tricycle designed solely for use as a play vehicle by a child, propelled solely by human power, upon which any person may ride, having either two tandem wheels or one wheel in the front and two wheels in the rear, any of which is more than fourteen inches in diameter. (ORC 4511.01(G))~~

~~(F) BOARD:~~

~~"Board" and "Board of Trustees" means the Board of Trustees of The Ohio State University.~~

~~(G) BUS:~~

~~"Bus" means every motor vehicle designed for carrying more than nine passengers and used for the transportation of persons, other than a ride-sharing arrangement, and every other motor vehicle, automobile for hire or funeral car, other than a taxicab or motor vehicle used in a ride-sharing arrangement, designed and used for the transportation of persons for compensation. (ORC4511.01 (L))~~

~~(H) COMMERCIAL VEHICLE:~~

~~"Commercial vehicle" means every vehicle designed, maintained or used primarily for the transportation of property.~~

~~(I) CONTRACTOR:~~

~~"Contractor" means any person, including an employee, who undertakes by contract to perform work or service or to supply articles at a certain price or rate.~~

~~(J) CROSSWALK. "Crosswalk" means:~~

- ~~(1) That part of a roadway at intersections ordinarily included within the real or projected prolongation of property lines and curb lines and/or, in the absence of curbs, the edges of the traversable roadway;~~
- ~~(2) Any portion of a roadway at an intersection or elsewhere, distinctly indicated for pedestrian crossing by lines or other markings on the surface;~~

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- (3) ~~Notwithstanding paragraphs (1) and (2) of this Rule, there shall not be a crosswalk where local authorities have placed signs indicating no crossing. (ORC 4511.01 (LL))~~
- (KB) CURB LOADING ZONE.
The term "Curb loading zone" means a space adjacent to a curb, which is reserved for the exclusive use of vehicles during loading or unloading.
- (L) ~~DIVISION OF TRAFFIC AND PARKING.
"Division of Traffic and Parking" means the Division of Traffic and Parking of the University.~~
- (L) ~~DEPARTMENT OF TRANSPORTATION AND PARKING SERVICES.
"Transportation and Parking Services" means the Transportation and Parking Services department of the University.~~
- (M) ~~DIRECTOR.
"Director" means the Director of Transportation and Parking Services.~~
- (N) ~~DRIVER.
"Driver" means any person who drives or is in actual physical control of a vehicle. (ORC 4511.01(Y))~~
- (OC) FEE.
The term "Fee" means a sum extracted of faculty, staff, employees, students, visitors and agents for permits, keycards, parking meters, pay parking facilities, parking fines or services. Fees are established by Transportation and Parking Services, approved by the Senior Vice President for Business and Finance of the University and adopted by the Board of Trustees in accordance with Schedule 5 of the Concession Agreement
- (PD) GROUNDS.
The term "Grounds" means all lands belonging to the University or over which the University may have control.
- (QE) HOSPITAL AND CAMPUS SECURITY OFFICER.
The term "Hospital and Campus Security Officer" means an employee of the Department of Hospital Safety and Security or Campus Security who, when authorized by the Director of Transportation and Parking Services or Public Safety, may perform one or more of the following duties:
- (1) Direct, regulate to or supervise traffic;
 - (2) Enforce all provisions of these RulesRegulations pertaining to parking; or
 - (3) Enforce rulesRegulations for bicycles.
- (R) INTERSECTION.
(1) ~~"Intersection" means the area embraced within the prolongation or connection of the lateral curb lines or, if none, then the lateral boundary lines of the roadways of two highways which join one another at, or approximately at, right angles, or the area within which vehicles traveling upon different highways joining at any other angle may come in conflict.~~
(2) ~~Where a highway includes two roadways thirty feet or more apart, then every crossing of each roadway of such divided highway by an intersecting highway shall be regarded as a separate intersection. If an intersecting highway also includes two roadways thirty feet or more apart, then every crossing of two roadways of such highways shall be regarded as a separate intersection.~~
(3) ~~The junction of an alley with a street or highway, or with another alley, shall not constitute an intersection. (ORC 4511.01(KK))~~

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- (S) ~~LANED STREET OR ROADWAY.~~
~~"Laned street or roadway" means a highway or roadway which is divided into two or more clearly marked lanes for vehicular traffic. (ORC 4511.01(GG))~~
- (~~TF~~) ~~LAW ENFORCEMENT OFFICER.~~
~~The term "Law enforcement officer" means a Law Enforcement Officer" means a law enforcement officer of the University or any officer authorized to direct, regulate or supervise traffic or to issue citations or make arrests for violations of State traffic law.~~
- (~~UG~~) ~~LOADING ZONE.~~
~~The term "Loading zone" means a space or spaces adjacent to a building, which are designated for the exclusive use of vehicles during loading or unloading.~~
- (~~V~~) ~~MOTOR VEHICLE.~~
~~"Motor vehicle" means every vehicle propelled or drawn by power other than muscular power, or power collected from overhead electric trolley wires, except motorized bicycles, road rollers, traction engines, power shovels, power cranes and/or other equipment used in construction work and not designed for or employed in the general highway transportation, hole-digging machinery, ditch-digging machinery, well-drilling machinery, farm machinery, trailers used to transport agricultural produce or agricultural production materials between a local place of storage or supply and the farm when drawn or towed on a public street or highway at a speed of twenty-five miles per hour or less, threshing machinery, hay-baling machinery, and agricultural tractors and machinery used in the production of horticultural, floricultural, agricultural and vegetable products and trailers designed exclusively to transport a boat between a place of storage and a marina, or in and around a marina, when drawn or towed on a street or highway for a distance of no more than 10 miles at a speed of 25 mph or less. (ORC 4511.01(B))~~
- (~~W~~) ~~MOTORCYCLE.~~
~~"Motorcycle" means every motor vehicle, other than a tractor, having a saddle for the use of the operator and designed to travel on not more than three wheels in contact with the ground, including, but not limited to, motor vehicles known as "motor-driven cycle," "motor scooter" or "motorcycle" without regard to weight or brake horsepower. (ORC 4511.01(C))~~
- (~~X~~) ~~MOTORIZED BICYCLE.~~
~~"Motorized bicycle" means any vehicle having either two tandem wheels or one wheel in the front and two wheels in the rear, that is capable of being pedaled and is equipped with a helper motor of not more than fifty cubic centimeters piston displacement that produces no more than one brake horsepower and is capable of propelling the vehicle at a speed of no greater than twenty miles per hour on a level surface. (ORC 4511.01(H))~~
- (~~YH~~) ~~NOTICE OF VIOLATION.~~
~~The term "Notice of Violation" means a notice given by the University or the Parking Operator for a violation of any of the provisions of these Rules/Regulations.~~
- (~~Z~~) ~~OFFICIAL TIME STANDARD.~~
~~"Official time standard" means Eastern Standard Time or Eastern Daylight Savings Time, whichever is in effect at the time and in the general area in question.~~
- (~~AA~~) ~~OPERATOR.~~
~~"Operator" means any person who drives or operates a motor vehicle upon a roadway.~~

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~~(BB)~~ OPERATOR'S LICENSE.

~~"Operator's license" means a license issued to any person to operate a motor vehicle or motor-driven cycle, including a "probationary license" and a "restricted license".~~

~~(CC)~~ PARK AND PARKING.

~~The terms "Park" and "parking" mean the standing of a vehicle, whether occupied or not, except while actually engaged in loading or unloading merchandise or passengers.~~

~~(DD)~~ PARKING AREA OPERATOR.

~~"Parking area" means any portion of the land and property of the University which is designated for the parking of vehicles. The term includes parking lots and parking garages. The term "Parking Operator" shall have the same definition as the "Operator" in the Concession Agreement. This includes any third parties or agents contracted on behalf of the Parking Operator to perform parking services. Notwithstanding anything in these Regulations to the contrary, if at any time there is no Parking Operator or to the extent the Parking Operator is unable to perform its obligations under the Concession Agreement or has not been granted authority under the Concession Agreement, then the University shall have the authority granted to the Parking Operator hereunder.~~

~~(EE)~~ PARKING ZONE.

~~"Parking zone" means any portion of University streets or roadways, parking areas, parking lots or parking garages on which the parking of vehicles may be permitted or regulated by the University.~~

~~(FF)~~ PASSENGER CAR.

~~"Passenger car" means any vehicle designed and used for carrying not more than nine passengers.~~

~~(GG)~~ PEDESTRIAN.

~~"Pedestrian" means any natural person afoot. (ORC 4511.01(X))~~

~~(HH)~~ PERSON.

~~"Person" means a natural person, firm, copartnership association or corporation. (ORC 4511.01(W))~~

~~(HK)~~ PUBLIC SAFETY VEHICLE.

~~The term "Public safety vehicle" means any of the following:~~

- ~~(1) Ambulances, including private ambulance companies under contract to the University or to a municipal corporation, township or county, and private ambulances and non-transport vehicles bearing license plates issued under ORC section 4503.49 of ORC;~~
- ~~(2) Motor vehicles used by public Law Enforcement Officers, Traffic Control Officers, Hospital and Campus Security Officers, or other persons sworn to enforce the criminal and traffic laws of the State;~~
- ~~(3) Any motor vehicle when properly identified as required by the Ohio Director of Public Safety, when used in response to fire emergency calls or to provide emergency medical service to ill or injured persons, and when operated by a duly qualified person who is a member of a volunteer rescue service or a volunteer fire department and who is on duty pursuant to the rules or directives of that service. The State Fire Marshal shall be designated by the Ohio Director of Public Safety as the certifying agency for all public safety vehicles described in this subsection.~~
- ~~(4) Vehicles used by fire departments, including motor vehicles when used by volunteer firefighters responding to emergency calls in the fire department service when identified as required by the Ohio Director of Public Safety.~~

- Any vehicle used to transport or provide emergency medical service to an ill or injured person, when certified as a public safety vehicle, shall be considered a public safety vehicle when transporting an ill or injured person to a hospital regardless of whether such vehicle has already passed a hospital.
- (5) Vehicles used by the commercial motor vehicle safety enforcement unit for the enforcement of orders and rules of the public utilities commission as specified in ORC section 5503.34 of the ORC. (~~ORC 4511.04(E)~~)
- ~~(6) Any non-motorized vehicle used for Transportation and Parking Services.~~
- ~~(76) Any motorized or non-motorized vehicle used by the University's Public Safety Department.~~
- (JJ) ~~RESTRICTED LICENSE.~~
~~"Restricted license" means a license issued to any person to operate a motor vehicle, which license is subject to conditions or restrictions.~~
- (KK) ~~RESTRICTED ZONE.~~
~~"Restricted zone" means any portion of the Columbus campus of the University where the entry of all motor vehicles is controlled.~~
- (LL) ~~RIGHT OF WAY.~~
~~The term "Right of way" means the right of a vehicle or pedestrian to proceed uninterruptedly in a lawful manner in the direction in which it or the individual is moving in preference to another vehicle or pedestrian approaching from a different direction into its or the individual's path. (~~ORC 4511.04(JJ)~~)~~
- (MM) ~~ROAD AND DRIVEWAY.~~
~~"Road" and "driveway" mean a way or place in control of the University and used for vehicular travel by the University and those having express or implied permission from the University, but not by other persons.~~
- (NN) ~~ROADWAY.~~
~~"Roadway" means that portion of a University road or driveway improved, designed or ordinarily used for vehicular travel exclusive of the berm or shoulder. If a University road or driveway includes two or more separate roadways, the term "roadway," as used herein, refers to any such roadway separately but not to all such roadways collectively.~~
- (OO) ~~RULES.~~
~~"Rules" means the Traffic and Parking Rules of The Ohio State University.~~
- (PPM) ~~SAFETY ZONE.~~
~~The term "Safety zone" means the area or space officially set apart within a roadway for the exclusive use of pedestrians and protected or marked or indicated by adequate signs as to be plainly visible at all time. (~~ORC 4511.04(MM)~~)~~
- (QQ) ~~SIDEWALK.~~
~~"Sidewalk" means that portion of a street between the curb lines or the lateral lines of a roadway and the adjacent property lines intended for the use of pedestrians. (~~ORC 4511.01 (FF)~~)~~
- (RRN) ~~STAND AND STANDING.~~
~~The terms "Stand" and "standing" mean the halting of a vehicle, whether occupied or not, other than for the purpose of and while actually engaged in receiving or discharging passengers.~~
- (SSQ) ~~STATUTE.~~
~~The term "Statute" means any provision of State traffic law which is appropriately enforceable by Law Enforcement Officers on University grounds and property.~~

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(~~TFP~~) ~~STOP (WHEN REQUIRED).~~

~~The term "Sstop" when required, means a complete cessation of movement.~~

(~~UUQ~~) ~~STOP AND STANDING (WHEN PROHIBITED).~~

~~The terms "Sstop" and "standing," when prohibited, means any halting, even momentarily, of a vehicle, whether occupied or not, except when necessary to avoid conflict with other traffic or in compliance with the directions of a Law Enforcement Officer or traffic control sign or signal.~~

(~~VVR~~) ~~STREET OR HIGHWAY.~~

~~The terms "Sstreet" or "highway" means the entire width between the boundary lines of every way open to the use of the public as a thoroughfare for purposes of vehicular travel. (ORC 4511.01(BB))~~

(~~WW~~) ~~STUDENT TRAFFIC OFFICER.~~

~~"Student traffic officer" means a student who has been hired by Transportation and Parking Services or University Police to assist with traffic control upon any University property or roadway.~~

(~~XX~~) ~~THROUGH STREET OR ROADWAY.~~

~~"Through street or roadway" means a street, roadway, road or driveway, or portion thereof, on which vehicular traffic is given preferential right of way and at the entrances to which vehicular traffic from intersecting streets, roadways, roads or driveways is required to yield the right of way to vehicles on such through streets, roadways, roads or driveways in obedience to either a stop sign or a yield sign, when such signs are erected as provided in these Rules.~~

(~~YY~~) ~~TRAFFIC.~~

~~"Traffic" means pedestrians, ridden or herded animals, vehicles and other devices, either singly or together, while using any roadway for purposes of travel. (ORC 4511.01(TT))~~

(~~ZZS~~) ~~TRAFFIC CONTROL OFFICER.~~

~~The term "Traffic Control Officer" means an employee of Transportation and Parking ServicesThe Ohio State University authorized by the Director of Transportation and Parking ServicesUniversity to perform one or more of the following duties:~~

- ~~(1) Direct, regulate or supervise traffic; (2) Investigate traffic accidents; or~~
- ~~(3) Enforce all provisions of these Rules pertaining to parking; or~~
- ~~(43) Enforce rules and regulations for bicycles, skateboards and roller skates, roller blades, coasters and similar devices.~~

(~~AAAT~~) ~~TRAFFIC CONTROL DEVICE.~~

~~The term "Traffic control device" means all flaggers, signs, signals, markings and devices placed or erected by authority of a public body or official having jurisdiction for the purpose of regulating, warning or guiding traffic including signs denoting the names of streets and highways. (ORC 4511.01(QQ))~~

(~~BBBU~~) ~~TRAFFIC CONTROL SIGNAL.~~

~~The term "Traffic control signal" means any device, whether manually, electrically or mechanically operated, by which traffic is alternately directed to stop, to proceed, to change direction or not to change direction. (ORC 4511.01(RR))~~

(~~CCC~~) ~~TRAFFIC CONTROL ZONE.~~

~~"Traffic control zone" means that area of the University campus protected by vehicle control gates.~~

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(DDD) UNIFORM TRAFFIC TICKET.

"Uniform traffic ticket" means the Ohio uniform traffic ticket, as provided for in the "Rules of Practice and Procedure in Traffic Cases For All Courts Inferior to Common Pleas" promulgated by the Supreme Court of Ohio.

(EEE) UNIVERSITY.

"University" means The Ohio State University.

(FFF) VEHICLE.

"Vehicle" means every device, including a motorized bicycle, in, upon, or by which any person or property may be transported or drawn upon a street or roadway, except motorized wheelchairs, other than bicycles moved by human power. (ORC 4511.01(A))

(GGGV) VIOLATION.

The term "Violation" means an act or omission in contravention of any of the provisions of these RulesRegulations and/or applicable State statutes.

(HHHW) VISITOR.

The term "Visitor" means any person who is not either a faculty member, a staff member, an employee, a student, or a contractor, or a vendor or other agent of the University.

3335-21-03 Transportation and Parking Services

(A) ESTABLISHMENT.

~~There is hereby established within the Office of Business and Finance the Department of Transportation and Parking Services.~~

(BA) GENERAL FUNCTIONS.

~~Transportation and Parking Services~~The University shall coordinate these RulesRegulations, develop ways and means to improve traffic conditions in conjunction with the Department of Public Safety and carry out the specific functions set forth in these RulesRegulations. The University will coordinate these functions with the Parking Operator as it deems necessary or desirable. Such specific functions include, but are not limited to the following:

- (1) Maintenance of a current journal of all official traffic control devices erected on University streets, roadways, property and grounds ~~and properties~~, indicating the location and the date of erection.;
- (2) Regulation of the use of streets, roadways and bicycle paths by vehicles and pedestrians;
- (3) Regulation of traffic by means of enforcement personnel of the DepartmentUniversity or the Parking Operator and traffic control devices or, when necessary, with the assistance of Law Enforcement Officers of the University or other agencies, and Hospital and Campus Security Officers, on streets, roadways, ~~land and property~~ and grounds of the University on which traffic may be permitted;
- (4) Regulation or prohibition of processions on the parts of streets, roadways, ~~land and property~~ and grounds of the University upon which traffic may be permitted;
- (5) Designation of any street or roadway as a through street or roadway or a one-way street or roadway;
- (6) Designation of an intersection as a stop intersection where all vehicles shall stop at one or more entrances to such intersection; and
- (7) Regulation of the stopping, standing and parking of vehicles on streets, roadways, ~~land and property~~ and grounds of the University on which traffic may or may not be permitted.

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(CB) **INSTALLATION OF TRAFFIC DEVICE.**

It shall be the general function of the Department University to determine the installation and proper timing and maintenance of traffic control devices, to conduct engineering analyses of traffic accidents and to devise remedial measures for the same, to conduct engineering investigations of traffic conditions, to plan the operation of traffic on the streets, roadways, property and landsgrounds of the University and to cooperate with other University officials in the development of ways and means to improve traffic conditions.

3335-21-04 Administration of Violations

~~Transportation and~~ The Parking Services Operator shall be responsible for the administrative processing of all traffic parking tickets and a Notices of of v/violations.

(A) **RECORDS OF VIOLATIONS.**

The Parking Operator shall maintain records of all violations in accordance with the Concession Agreement.

- (1) All records of violations shall be serially numbered, with date and time.
- (2) ~~Transportation and Parking Services shall maintain records of all violations of these Rules, together with a record of assessments and collections and the final disposition of all such alleged violations. Such records shall be maintained as to show all types of violations and the total of each. Such records shall be maintained in accordance with University archive policies.~~

(B) **INVESTIGATION OF ACCIDENTS.**

Traffic Control Officers shall investigate non-injury related traffic accidents, which occur outside the public roadway, and shall request University Police assistance, if needed for such accident investigations, and shall assist other University officials in enforcing these Rules against violators causing or contributing to such. Traffic Control Officers shall investigate other accidents at the request of the University Police.

(C) **ACCIDENT STUDIES.**

~~Whenever the accidents at any particular location become numerous, Transportation and Parking Services, in conjunction with the Department of Public Safety shall conduct studies of such accidents and determine remedial measures.~~

(DC) **ACCIDENT REPORTS.**

University Police shall maintain all accident reports taken on University property. Such reports shall be maintained and filed in a manner authorized by the Chief of Police.

(ED) **EMERGENCY AND EXPERIMENTAL RULES REGULATIONS.**

- (1) ~~Transportation and Parking Services~~ The University is hereby authorized to make effective the provisions of these Rules Regulations and to make and enforce experimental rules and regulations to cover emergencies or special conditions.
- (2) ~~Transportation and Parking Services~~ The University may test traffic control devices under actual conditions of traffic.

(F) **ANNUAL REPORT.**

The Department of Public Safety shall annually prepare a traffic report which shall be filed with the Office of Business and Finance of the University. Such report shall contain information on University traffic matters, as follows:

- (1) The number of traffic accidents, the number of persons killed, the number of persons injured and other pertinent traffic accident data;

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- (2) ~~The number of traffic accidents investigated and other pertinent data on traffic safety activities; and~~
- (3) ~~The plans and recommendations of the Department for future traffic safety activities.~~

3335-21-05 Enforcement Generally

(A) AUTHORITY OF ENFORCEMENT PERSONNEL.

- (1) Law Enforcement Officers, Traffic Control Officers, Hospital and Campus Security Officers and ~~Traffic Control Officers~~ the Parking Operator shall enforce, to the extent authorized, these ~~Rules~~ Regulations on University streets, roadways, ~~lands~~ property and ~~properties~~ grounds.
- (2) The University Police, Hospital and Campus Security Officers and Traffic Control Officers are hereby authorized to direct all traffic by voice, hand, or signal in conformity with these ~~Rules~~ Regulations, provided that in the event of a fire or emergency or to expedite traffic or to safeguard pedestrians, such officers may direct traffic as conditions may require, notwithstanding the provisions of these ~~Rules~~ Regulations.
- (3) Officers of a fire department, when at the scene of a fire or other emergency, may direct or assist in directing traffic at the same place or in the immediate vicinity.
- (4) Other staff employed by ~~Transportation and Parking Services~~ the University or Public Safety may, at times, assist with traffic direction.

(B) OBEDIENCE TO ENFORCEMENT PERSONNEL.

No person shall willfully fail or refuse to comply with any lawful order or direction of a Law Enforcement Officer, a fire department official, a Traffic Control Officer, or a Hospital and Campus Security Officer ~~or a Student Traffic Officer~~.

(C) APPLICATION OF RULES TO PUSHCARTS AND ANIMAL RIDERS.

~~Persons propelling pushcarts or riding animals shall obey traffic rules. Every person propelling a pushcart or riding an animal upon a roadway, and every person driving any animal-drawn vehicle, shall be subject to the provisions of these Rules that are applicable to the driver of a vehicle, except those provisions which by their nature can have no application.~~

(~~D~~) APPLICATION OF ~~RULES~~ REGULATIONS TO GOVERNMENT VEHICLES.

The provisions of these ~~Rules~~ Regulations shall apply to the driver of any vehicle owned by or used in the service of the United States Government, the State of Ohio and its political subdivisions. No such driver shall violate or fail to comply with any of the provisions of these ~~Rules~~ Regulations, except as may be otherwise provided in these ~~Rules~~ Regulations or in State statutes.

(~~E~~) ASSESSMENTS FOR VIOLATIONS.

~~Whoever breaches his or her contract by violating or failing to comply with any of the provisions of these Rules is subject to an assessment establishment by Transportation and Parking Services OR University Police, approved by the Senior Vice President for Business and Finance of the University and adopted by the Board of Trustees. Any faculty member, staff member, student, employee, contractor, agent or visitor who violates or fails to comply with any of the provisions of these Regulations is subject to an assessment established in accordance with the Concession Agreement or the University.~~

(F) FORMS AND RECORDS OF NOTICES OF VIOLATION.

Transportation and Parking Services shall provide computer-generated or printed books of "Notice of Violation" forms for notifying individuals of alleged violations

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and appropriate response to alleged violation options. Such forms shall include serial numbers as prescribed by the Department.

~~(G) ISSUE OF FORMS.~~

~~The Department shall issue such Notice of Violation forms to individual members of the Department, Hospital and Campus Security Officers and University Law Enforcement Officers. The Department shall require and maintain a written receipt for every hand held computer device or book of forms issued.~~

~~(H) PROCEDURE UPON TRAFFIC VIOLATIONS.~~

~~Except when authorized or directed under State statutes to immediately take a person before a magistrate for the violation of any traffic law, a University Law Enforcement Officer who stops a person for a violation of any State statute, other than for the purpose of giving such person a warning notice, and who does not take such person into custody under arrest for a violation of any State statute, may take the name, address and operator's license number of such person, the registered number of the motor vehicle involved, and such other pertinent information that may be necessary, and may issue to such person in a local court of competent jurisdiction at a time not more than five days after such alleged violation, which time shall be specified in the notice. The officer, upon issuing such notice, shall allow such person to proceed.~~

~~(I) ISSUING NOTICE.~~

~~Except when authorized by a State statute to immediately take a person before a magistrate for a violation of any traffic law, a Law Enforcement Officer who stops a person for a violation of any of the provisions of these Rules, other than for the purpose of giving such person a warning, shall take the name, address and operator's license number of such person, the registration number of the vehicle, the University registration number, and all other information that may be necessary, and may issue to such person a notice of violation of these Rules. The officer, upon issuing such notice, shall then permit such person to proceed.~~

~~(J) DISPOSITION AND RECORDS OF TRAFFIC CITATIONS, WARRANTS AND COMPLAINTS.~~

~~(1) Every Law Enforcement Officer, upon issuing a uniform traffic ticket to an alleged violator of any provision of a State statute, shall deposit the original and remaining duplicate copies of the notice with his or her immediate superior officer, who shall cause the notice to be delivered to and filed with the local court of competent jurisdiction with the County.~~

~~(2) Upon the filing of such original notice in court, as specified, such notice may be disposed of consistent with rules of that court~~

~~(3) The Director of Transportation and Parking Services shall require the return of each Notice of Violation and all copies thereof which have been spoiled or upon which any entry has been made and which have not been issued to an alleged violator.~~

~~(4) University Police shall also maintain or cause to be maintained, in connection with every uniform traffic ticket complaint issued by a University Law Enforcement Officer, a record of the disposition of the charge by the court.~~

~~(5) The University Police shall also maintain or cause to be maintained a record of all warrants issued by a court of competent jurisdiction and of such State traffic law violation charges which are delivered to the University Police Department for service, and of the final disposition of all such warrants.~~

~~(KE) NOTICE OF PARKING VIOLATION.~~

~~Whenever any vehicle is found parked or stopped in violation of any of the provisions of these Rules Regulations, a Traffic Control Officer, a Hospital and Campus Security Officer or a Law Enforcement Officer the Parking Operator or~~

authorized University employee finding such vehicle shall take its registration number and may take any other information displayed on the vehicle which may identify its user, and shall conspicuously place on such vehicle or provide to the violator a Notice of Violation, ~~on a form provided by Transportation and Parking Services, for the driver to answer within a time and at a place specified in such notice.~~

(LF) NONCOMPLIANCE WITH NOTICE OF PARKING VIOLATION.

If a violator of any of the provisions of these ~~Rules~~Regulations does not respond as specified on the Notice of Violation placed on a vehicle or provided to the violator within the specified period of time, ~~Transportation and the Parking Services Operator~~ may send to the owner of the motor vehicle to which the notice pertains a letter or a copy of the Notice of Violation informing such owner of the violation and that the related assessment is to be paid. In addition, the ~~Department~~Parking Operator may take whatever other enforcement action it ~~deems appropriate~~is authorized to do under the Concession Agreement.

(MG) PRIMA-FACIE LIABILITY FOR PARKING VIOLATIONS.

~~Presumption in reference to violation.~~ In any action charging a violation of ~~this~~these ~~r~~Regulations governing the stopping, standing or parking of a vehicle, ~~it there is presumed a~~ prima-facie presumption that the person who has registered such vehicle with the University Parking Operator was the person who parked or placed such vehicle at the point where, and for the time during which, such violation occurred. In the event that the vehicle is not registered with the University Parking Operator, there is a prima-facie presumption that the registered owner of the vehicle ~~shall be held prima-facie to be~~was the person controlling, parking or otherwise using the vehicle and committing the violation.

(N) OFFICIAL MISCONDUCT.

~~No University officer or employee who receives or has custody of an assessment under these Rules, either before or after a deposit in the specified fund, shall fail, refuse or neglect to comply with any of the foregoing provisions of this chapter. Such failure, refusal or neglect shall be deemed misconduct in office and shall be grounds for removal of such officer or employee from office.~~

3335-21-06 Registration of Motor Vehicles

(A) PARKING; REGISTRATION AND PERMIT REQUIRED.

No faculty member, staff member, employee or student shall at any time park a motor vehicle on any street, roadway, ~~land or property or~~ grounds of the University without first registering such motor vehicle with ~~Transportation and the Parking Services Operator~~ and obtaining a permit and displaying such permit on the registered vehicle, unless such vehicle is parked in a pay parking facility or a parking area not controlled by the ~~Department~~Parking Operator. Visitors may not park a motor vehicle on any street, roadway, property or grounds of the University except at parking meters, in pay facilities or by first obtaining a permit and paying the prescribed fee. Contractors ~~and~~, vendors and other agents shall follow the same registration procedures as faculty, staff and students. Registration of motor vehicles, as required in this chapter, shall be made using application for parking permit forms prescribed by ~~Transportation and the Parking Services Operator~~. Such application forms shall be accompanied by fees established ~~by the Department, approved by the Senior Vice President for Business and Finance of the University and adopted by the Board of Trustees~~ in accordance with the Concession Agreement.

(C) GIVING FALSE INFORMATION.

No person shall give false information when registering a motor vehicle or applying for a permit as provided in this chapter. If such information is given by any person,

the registration may be held to be invalid and the permit or decal issued may be revoked and such person giving such false information may be denied registration for a period of one calendar year and, in addition, the person may be referred to proper University authorities for additional disciplinary action as deemed appropriate.

(D) PERMITS GENERALLY.

Parking permits shall be issued to applicants in accordance with the criteria and the fee paid for such issuance as established by ~~Transportation and the~~ Parking Services Operator and the Concession Agreement. Registration is not considered complete until the valid permit or decal is appropriately displayed on the vehicle according to instructions on the back of the permit or decal or as otherwise published by the ~~Department~~ Parking Operator.

(E) FEES.

Fees shall be charged for motor vehicle permits and collected from the applicant at the time application is made. Funds derived from such fees shall be deposited in a fund established for such purpose and such funds shall be used for establishment and maintenance of traffic controls, facilities for parking and equipment, and for enforcement and personnel, including, but not limited to the acquisition of permits or decals, signs and parking meters; construction and maintenance of parking facilities, traffic control devices and other materials and projects for the control of traffic and parking; the maintenance, repair and extension of existing facilities; and the provision of campus transportation services to facilitate parking and traffic. Such funds shall also be pledged in support of payment of such bonds as may be issued for the aforesaid purposes and for salaries of traffic control and parking personnel. Such fees for the Columbus campus of The Ohio State University shall be as established by the Department approved by the Senior Vice President for Business and Finance and adopted by the Board of Trustees.

(F) MOTORCYCLE PARKING.

Motorcycles with Columbus campus motorcycle permits shall park only in areas designated as two and three wheeled motor vehicle areas between the hours of 5:00 a.m. and 4:00 p.m. Monday through Friday. Motorcycles displaying motorcycle permits shall be allowed to park in four wheeled motor vehicle areas between the hours of 4:00 p.m. and 2:00 a.m. Monday through Friday, and on weekends beginning at 4:00 p.m. Friday through 2:00 a.m. Monday, except certain areas or zones which may be designated as restricted, limited or reserved and signs shall be posted in accordance with Paragraph (F) (5) of Rule 3335-21-20 of the Administrative Code.

(G) RESERVED AREA PERMITS.

A reserved area parking privilege may be granted under the rules and procedures established by the Department.

(H) ADDITIONAL MOTOR VEHICLE REGISTRATION AND PERMITS.

Faculty, staff, and students may register and obtain a permit for a second motor vehicle upon meeting specified criteria and upon payment of a fee established by the Department, approved by the Senior Vice President for Business and Finance and adopted by the Board of Trustees.

(IE) DISABILITY PERMITS.

Disability permits, allowing the holders thereof to park in areas other than those for which they already hold permits or in which they are already qualified to park under the rules of the ~~Department~~ Parking Operator, may be issued to students, faculty or staff after proof of disability has been established to the satisfaction of the Student Health Center and the Office for Disability Services and certified by a letter to Transportation and Parking Services. Parking under authority of a university disability permit may include on-street parking after 2:00 a.m. shall be issued to any

individual who already has a valid state disability permit; the university permit will expire when the state permit expires. All vehicles parked in reserved disability spaces shall display the license number corresponding to the license number on the sign.

- (1) Special parking locations and privileges for the handicapped shall be provided and designated by the DepartmentUniversity. Such locations shall be reasonably close to exits, entrances elevators and garages.
- (2) No person who is not handicapped or operating a motor vehicle to transport a handicapped person shall stop, stand or park any motor vehicle at special parking locations provided for the handicapped under this section.

~~(J) PARKING AT SHORT COURSES, WORKSHOPS, SPECIAL EVENTS AND CONFERENCE MEETINGS.~~

~~The Department shall establish rules by which arrangements shall be made to provide parking for visitors who are to attend and take part in short courses, workshops, special events and other conference meetings. Established fees shall be charged for parking. In general, such rules shall provide that individuals or departments or the conference coordinator, at least ten days prior to the commencement of the event, shall notify the Department of the location of the event and the number of persons involved and shall give other information as requested. Upon receipt of such information, arrangements shall be made to provide parking options for the persons participating, and appropriate permits shall be issued designating the area in which those persons may park their vehicles. Any special permits needed for events not outlined in this subsection must be approved by the Director of Transportation & Parking Services prior to their issuance.~~

~~(K) RETIREE PERMITS.~~

~~Retiree parking permits may be issued to eligible retired faculty members and administrative, professional and classified staff who anticipate the need for occasional parking on campus after their retirement. Eligibility, issuance of permits and appropriate fees for this program shall be established by the Department, subject to the approval of the Senior Vice President for Business and Finance of the University and approved by the Board of Trustees.~~

~~(L) PRESS PERMITS.~~

- ~~(1) Transportation and Parking Services has developed a press parking permit. The Office of University Relations shall distribute these permits to media personnel only and shall provide Transportation and Parking Services with the name, affiliation and license number(s) of persons to whom such permits are issued. This permit will allow parking as defined on the back of the permit while the news media representative is on official business only.~~
- ~~(2) Faculty, staff or students affiliated with the University must also purchase and display a valid University parking permit.~~
- ~~(3) Citations shall be issued when a vehicle is improperly parked or creating a hazard or the permit is being used improperly.~~
- ~~(4) Citations for violations shall be voided only on a case-by-case basis according to regular appeal procedures.~~
- ~~(5) Media representatives who identify themselves as such will be allowed inside the traffic control area.~~
- ~~(6) The Office of University Relations shall alert media representatives of these procedures. (7) These permits shall be issued on an annual basis or as needed to meet short-term needs.~~

~~(M) EXPIRATION OF PERMITS.~~

~~Permits described in this chapter, when issued, shall expire as identified on the permit.~~

(NF) DISPLAY OF PERMITS: TRANSFER OF VEHICLES.

Permits, decals, or cards for the current period, are issued to a specific individual or department, and shall be displayed in a motor vehicle and used in accordance with the rules of ~~Transportation and~~ the Parking Services Operator.

- (1) Permits - ~~Transportation & the Parking Services Operator~~ shall be notified if new license plates are obtained.
- (2) Decals - If a motor vehicle for which a permit has been issued is transferred, or windshield replaced, the decal shall be removed from the vehicle and the remnants presented to the ~~Department~~ Parking Operator for issuance of a new decal. If no such remnants are presented for replacement decals, the applicant must show proof that the decal is unobtainable, and an affidavit shall be signed certifying that the previous decals have been destroyed and shall assume full responsibility for their unauthorized use if found in service. If the applicant cannot show proof that the decals are unobtainable, the issuance of decals shall be at the established fee for original registration.

(OG) UNAUTHORIZED USE OF PERMIT.

Parking permits are not transferable to other individuals. Persons having registered vehicles and displaying a permit, may not allow their registered vehicle to be parked on campus by any person other than the registrant. The appropriate assessment shall be made for each violation. This ~~Rule~~ Regulation shall not apply in lots not under the control of ~~Transportation and~~ the Parking Services Operator or in pay facilities if the full parking fee is paid. ~~The permit is the property of The Ohio State University and may be recalled if not used in accordance with University rules. A violator of this subsection shall, for a first offense, receive a citation and be assessed the appropriate fee. A second violation will result in an assessment and may result in the loss of parking privileges for the remainder of the academic year.~~

(+) UNAUTHORIZED USE OF DECAL/KEY CARDS.

~~In some cases, parking decals are issued with a separate keycard. When this occurs, the keycard may only be used in conjunction with the decal.~~

(PH) DEFACING, REPRODUCTION OF AND USE OF REVOKED PERMITS.

No person shall deface, reproduce or use a parking permit, decal or sticker contrary to these ~~Rules~~ Regulations and no person shall use a permit, decal or sticker after the same has been revoked.

(QI) PARKING OF UNREGISTERED VEHICLES.

No person who is required to register a motor vehicle and display a parking permit, but who has not so registered, shall park such motor vehicle on any street, roadway, ~~land or property~~ or grounds of the University unless parked in a pay facility or at a paid parking meter. Whoever violates this section shall be ~~charged~~ assessed the appropriate fee, ~~or referred to University authorities for disciplinary action deemed appropriate, or both.~~

(R,J) RESERVED PARKING AREAS.

Certain parking areas, ~~by rule of Transportation and Parking Services~~ established in accordance with the Concession Agreement, may be reserved at all times or at special times. If such ~~rules or regulations relating to reservation~~ are promulgated, they shall be effective upon the placement of signs giving notice of such reservation and limitation on parking areas so selected.

(SK) PARKING RECIPROCITY AUTHORITY AMONG CAMPUSES.

- (1) ~~Parking privileges for motor vehicles registered with the University are reciprocal in comparable areas between all regional campuses of the University and the Columbus campus only if the current Columbus permit is displayed.~~

- (2) ~~All vehicles not displaying current Columbus campus permits shall use pay parking facilities exclusively.~~
- (3) The University has delegated the authority to administer, regulate and enforce traffic and parking on each of the University's regional campuses to the Dean/Director of their campuses. ~~Each regional campus has on file in the office of the Director of Transportation and Parking Services a copy of its rules as approved by the regional campus Dean and Director. In addition, these Rules are approved by the Board of Trustees of each technical college sharing a University regional campus.~~

(FL) VISITOR PARKING.

All visitors to the campus shall park in pay parking areas designated by ~~Transportation and the~~ Parking Services Operator or display a valid visitor parking permit.

3333-21-07 Impounding

(A) DISABLED VEHICLES OBSTRUCTING TRAFFIC.

- (1) ~~University Law Enforcement Officers or Traffic Control eOfficers of Transportation and Parking Services~~ are hereby authorized to remove a vehicle from a street or roadway to the nearest garage or other place of safety when a vehicle upon a street or roadway is so disabled as to constitute an obstruction to traffic and the person in charge of the vehicle is, ~~by reason of injury, incapacitated to such an extent as to be unable to provide for its custody or removal.~~
- (2) When a vehicle, left unattended upon a street or roadway, has been removed, and the officer knows or is able to ascertain from the registration records in the vehicle the name and address of the owner thereof, ~~Transportation and Parking Services~~ the University shall immediately give or cause to be given notice to such owner of the facts of the removal, the reasons therefore, and the place to which such vehicle has been relocated.
- (3) Whenever an officer removes a motor vehicle from a street or roadway under this section and does not know and is not able to ascertain the name of the owner, or for any other reason is unable to give notice to the owner as hereinbefore provided, and if the vehicle is not returned to the owner within a period of thirty days, then ~~Transportation and Parking Services~~ the University shall immediately cause the vehicle to be turned over to the Sheriff's Department for disposition in accordance with State law applicable to abandoned vehicles. (See Ohio ORC .C. 4513.50 et seq.)

(B) OTHER REASONS FOR IMPOUNDING.

In addition to other powers of enforcement, ~~Transportation and each of the University and, to the extent the following occur within a parking area subject to the Concession Agreement, the~~ Parking Services Operator is hereby authorized and directed to impound any vehicle and hold the same in custody, ~~as designated by the Director,~~ if such vehicle is:

- (1.) On a sidewalk;
- (2.) Within an intersection;
- (3.) On a crosswalk;
- (4.) Within thirty feet of, and upon the approach to, any flashing beacon, stop sign or traffic control device;
- (5.) In any area where such standing or parking would obstruct construction, traffic, or prevent University services from being conducted;
- (6.) Parked within ten feet of a fire hydrant;

- (7.) Parked in such a way as to block a driveway or a service entrance, create a hazard to public safety or impede construction or maintenance requirements;
 - (8.) Parked in an area for which "no parking-tow-away area" or other restrictive signs or traffic control devices are erected;
 - (9.) ~~Has \$50 or more in~~Subject to unpaid or unsettled ~~n~~Notices of ~~v~~Violation issued against it in the aggregate amount of \$150 or more; or
 - (10.) An unauthorized vehicle parked in a space or area reserved for persons with disabilities.
 11. ~~A vehicle found parking on campus where Transportation and Parking Services has documented and verified information that indicates abuse of a permit or placard has occurred.~~
 12. ~~A vehicle parked contrary to these Rules.~~
- (C) VEHICLE IMMOBILIZING.
~~Depending upon the circumstances, Transportation and~~The University or the Parking Services Operator may elect to immobilize a vehicle in addition to or in lieu of impoundment.
- (D) ENTERING AN IMPOUNDED VEHICLE.
~~A~~A University Law Enforcement eOfficer or Traffic Control Officer has the right to enter an impounded vehicle if a lost, stolen, altered, reproduced, forged, or revoked permit is in use, or a state issued disability parking placard is displayed which is not assigned to the driver of said vehicle.
- (E) CHARGES AND ASSESSMENTS.
Any vehicle impounded shall may be subject to towing and storage charges and all outstanding assessments as promulgated by Transportation and Parking Services and approved by the Board of Trustees established in accordance with the Concession Agreement.

3335-21-08 Assessments and Disciplinary Action

- (A) OPTION TO PAY ASSESSMENT OR APPEAL.
Any person receiving a ~~n~~Notice of ~~v~~Violation of any of the provisions of these Rules Regulations for which payment of an assessment may be made ~~to~~ Transportation and the Parking Services Operator shall have the option of paying such assessment within the time specified in the ~~n~~Notice of ~~v~~Violation at the office of the ~~Department or appearing at the office of the Department within the time specified in the Notice of Violation and~~ Parking Operator or filing a written an appeal for final disposition of the alleged violation in accordance with the appeals procedure provided for in these Rules as established by the Parking Operator
- (B) PAYMENT OF ASSESSMENT.
The payment of an assessment to the ~~Department~~Parking Operator shall be deemed an acknowledgement of the violation of these Regulations and a breach of contract pursuant to any registration with the University, and the ~~Department~~Parking Operator, upon accepting the prescribed assessment, shall issue a receipt to the violator acknowledging payment thereof.
- (C) FAILURE TO PAY ASSESSMENTS; REVOCATION OF PRIVILEGES; COLLECTION OF DEBT.
If a person upon whom a ~~n~~Notice of ~~v~~Violation is served, or the owner of a vehicle upon which a ~~n~~Notice of ~~v~~Violation is placed, fails, within fifteen days after service of such notice, to pay the prescribed assessment or to request an appeal, as provided for in this chapter, or fails to pay the prescribed assessment as affirmed on appeal, ~~Transportation and the Parking Services Operator~~ may initiate a procedure to enforce the University's contract with or discipline Regulations and

~~obtain the assessment against any student, or to enforce the University's contract with any faculty member, staff member, employee or agent of the University, by revoking the parking privileges on campus or by revoking or withholding any of the benefits appertaining to students, employees, faculty or agents by virtue of their relationship with the University or any visitor. In addition, for any unpaid assessment found to be applicable as liquidated damages to the University, the University may bring suit in any court of competent jurisdiction for the collection of the debt.~~

(D) ULTIMATE DISCIPLINARY ACTION APPEALS

~~Any person upon whom or upon whose motor vehicle a Notice of Violation (citation) has been served may, within fifteen days of such service, elect to appeal such citation by filing an appeal. Parking violations shall be appealed to the Parking Operator. Appeals may be submitted in any manner acceptable to the Parking Operator. The appeal shall contain, among other things, the identification of the violation notice (citation) and any facts or circumstances relevant to the merits of the appeal. The Parking Operator shall judge the appeals in accordance with the Concession Agreement. Non- Parking violations may be appealed in the manner prescribed by the University. In any event, and in addition to other powers of enforcement, any faculty member, employee, student or agent violating any provision of these Rules shall be subject to such disciplinary action by University authorities as may be provided by the Bylaws of the Board of Trustees, the Rules of the University Faculty, the Code of Student Rights and Responsibilities or other applicable University rules, as may be deemed appropriate by the disciplinary authorities as provided in such rules. Transportation and Parking Services is hereby authorized and directed to initiate such disciplinary procedures in cases provided in these Rules or in such cases as deemed appropriate under such rules.~~

3335-21-09 Appeals

(A) FILING OF APPEALS

~~Any person upon whom or upon whose motor vehicle a notice of violation (citation) has been served may, within fifteen days of such service, elect to appeal such citation by filing an appeal with Transportation and Parking Services. The appeal shall contain, among other things, the identification of the violation notice (citation) and any facts or circumstances relevant to the merits of the appeal.~~

1)- FIRST-LEVEL APPEALS:

~~Appellants filing a first-level appeal are not required to personally appear before the Appeals Administrator. However, an appellant who desires to personally present his or her appeal may do so.~~

The Appeals Administrator will:

- ~~(a) Review appeal documents to assess the validity of the citation and/or any extenuating circumstances prohibiting the appellant from complying with the regulations.~~
- ~~(b) Dismiss or modify the citation under appeal, and notify customer (in writing) of the decision if the violation was improperly cited, improperly written, or mitigating factors existed.~~
- ~~(c) Uphold the citation under appeal, and notify customer (in writing) of the decision if the violation was properly cited, properly written and no mitigating factors existed.~~

2)- SECOND-LEVEL APPEALS:

~~Appeal of a first-level decision must be made in writing to Transportation and Parking Services. The fine shown on the Notice of Citation must be paid prior to filing a second-level appeal. Supporting documentation must~~

~~state, in detail, the grounds wherein the appellant believes the first-level decision was in error.~~

~~Second-level appeals for students will be adjudicated by the Office of Student Advocacy or the Office of Legal Affairs for faculty, staff and visitors. These offices will review the supporting documentation and make a determination as to whether the appeal should be upheld, amended or dismissed. Appellants filing a second level appeal are not required to personally present the appeal but may do so if desired.~~

~~(B) DISPOSITION OF APPEALS.~~

~~Consistent with the decision of the Office of Student Advocacy or the Office of Legal Affairs, Transportation and Parking Services, shall dispose of the case by:~~

- ~~(1) Finding that the violation was committed as charged and determining the penalty to be assessed, whereupon the finding and assessment shall be certified to the Department for enforcement in due course;~~
- ~~(2) Finding that no violation was committed as charged, in which case the notice of violation shall be withdrawn and the Department shall adjust its records to reflect this disposition; or~~
- ~~(3) Finding that violation of a provision of these Rules has occurred, but that the penalty should be waived.~~

3335-21-10 Obstruction and Special Uses of Public Ways

~~(A) PLACING INJURIOUS MATERIALS OR OBSTRUCTION IN STREETS AND ROADWAYS.~~

- ~~(1) No person shall place or knowingly drop upon any part of a street or roadway, any tacks, bottles, wire, glass, nails or other articles which may damage or injure any person or vehicle traveling along or upon such street or roadway. Materials may be placed upon the street or roadway by proper authority for the repair or construction thereof.~~
- ~~(2) Any person who drops or permits to be dropped or thrown upon any street or roadway any destructive or injurious material shall immediately remove the same.~~
- ~~(3) Any person authorized to remove a wrecked or damaged vehicle from a street or roadway shall remove any glass or other injurious material dropped from the vehicle upon the street or roadway.~~
- ~~(4) No person shall place any obstruction in or upon a street or roadway without proper authority. (ORC 4511.74)~~

~~(B) RESTRICTIONS ON MOTORCYCLES, MOTORIZED BICYCLES AND NONMOTORIZED TRAFFIC.~~

- ~~(1) Transportation and Parking Services is hereby authorized to determine and designate those heavily traveled streets and roadways upon which the use of motorcycles, motorized bicycles, bicycles, horse-drawn vehicles or other nonmotorized traffic is prohibited. The Department shall erect appropriate signs giving notice thereof.~~
- ~~(2) When signs are so erected giving notice thereof, no person shall disobey the restrictions stated on such signs.~~

~~(C) RESTRICTIONS ON COMMERCIAL VEHICLES.~~

~~When signs are erected by Transportation and Parking Services giving notice thereof, no person shall operate a commercial vehicle at any time upon any of the streets, roadways or parts of streets or roadways posted except for the purpose of~~

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delivering or picking up materials or merchandise. Where warranted, signs may be posted indicating limited commercial vehicle access.

(D) RECREATION STREETS AND ROADWAYS.

- (1) Transportation and Parking Services is hereby authorized to declare any street or roadway or part thereof to be a recreation street or roadway and to place appropriate signs or devices in such street or roadway indicating and helping to protect the same.
- (2) Whenever authorized signs are erected indicating that a street or roadway or part thereof is a recreation street or roadway, no person shall drive a vehicle upon any such street or roadway or portion thereof except drivers of vehicles having business in, or whose residences are within, such closed area, and then any such driver shall exercise the greatest care in driving upon any such street or roadway or portion thereof.

3335-21-449 Traffic Control Devices

(A) AUTHORITY TO INSTALL.

~~Transportation and Parking Services~~The University shall place and maintain traffic control signs, signals and devices when and as required under these ~~Rules~~Regulations to make effective the provisions of these ~~Rules~~Regulations. The ~~Department~~University may place and maintain such additional traffic control devices as may be deemed necessary to regulate traffic and parking under these ~~Rules~~Regulations or under State law or to guide or warn traffic.

(B) CONFORMITY WITH OHIO MANUAL.

All traffic control signs, signals and devices shall conform to the specifications of the "Ohio Manual of Uniform Traffic Control Devices." All traffic control devices so erected and not inconsistent with the provisions of State law or these ~~Rules~~Regulations shall be official traffic control devices.

(C) OBEDIENCE TO DEVICES.

No driver of a vehicle shall fail to obey the instructions of an official traffic control device applicable thereto placed in accordance with the provisions of these ~~Rules~~Regulations, unless otherwise directed by a Law Enforcement Officer, Traffic Control Officer, Hospital and Campus Security Officer, or other ~~Public Safety or Transportation and Parking Personnel, or Student Traffic Officer,~~ subject to the exceptions granted the driver of an authorized emergency vehicle in these ~~Rules~~Regulations.

(D) SIGNS REQUIRED FOR ENFORCEMENT.

No provision of these ~~Rules~~Regulations for which signs are required shall be enforced, and no assessment shall be made against an alleged violator if, at the time and place of the alleged violation, an official sign is not in proper position and sufficiently legible to be seen by an ordinarily observant person. Whenever a particular ~~rule~~Regulation does not state that signs are required, such ~~rule~~Regulation shall be effective even though no signs are erected or in place.

(E) TRAFFIC CONTROL SIGNAL, TERMS AND LIGHTS.

~~Whenever traffic is controlled by traffic control signals exhibiting different colored lights, or colored lighted arrows, successively one at a time or in combination, only the colors green, red and yellow shall be used, except for special pedestrian signals carrying a word legend, and such lights shall indicate and apply to drivers of vehicles and to pedestrians as follows:~~

- (1) Green Indication.

- (a) ~~Vehicular traffic facing a circular green signal may proceed straight through or turn right or left unless a sign at such place prohibits either such turn, but vehicular traffic including vehicles turning right or left, shall yield the right of way to other vehicles and pedestrians lawfully within the intersection or an adjacent crosswalk at the time such signal is exhibited.~~
 - (b) ~~Vehicular traffic facing a green arrow signal, shown alone or in combination with another indication, may cautiously enter the intersection only to make the movement indicated by such arrow, or such other movement as is permitted by other indications shown at the same time. Such vehicular traffic shall yield the right of way to pedestrians lawfully using the intersection.~~
 - (c) ~~Unless otherwise directed by a pedestrian control signal, as provided in Rule 3335.21-11, of the Administrative Code pedestrians facing any green signal, except when the sole green signal is a turn arrow, may proceed across the roadway within any marked or unmarked crosswalk.~~
- (2) Steady Yellow Indication.
- (a) ~~Vehicular traffic facing a steady circular yellow or yellow arrow signal is thereby warned that the related green movement is being terminated or that a red indication will be exhibited immediately thereafter when vehicular traffic shall not enter the intersection.~~
 - (b) ~~Pedestrians facing a steady circular yellow or yellow arrow signal, unless otherwise directed by a pedestrian control signal as provided in Paragraph (F) of this Rule are thereby advised that there is insufficient time to cross the roadway before a red indication is shown and no pedestrian shall then start to cross the roadway.~~
- (3) Steady Red Indication.
- (a) ~~Vehicular traffic facing a steady red signal alone shall stop at a clearly marked stop line, but if none, before entering the crosswalk on the near side of the intersection, or if none, then before entering the intersection and shall remain standing until an indication to proceed is shown except as provided in paragraphs (3) (b) and (3) (c) of this Rule.~~
 - (b) ~~Unless a sign is in place prohibiting a right turn as provided in paragraph (3) (e) of this Rule, vehicular traffic facing a steady red signal may cautiously enter the intersection to make a right turn after stopping as required by paragraph (3) (a) of this Rule and yielding the right of way to pedestrians lawfully within an adjacent crosswalk and to other traffic lawfully using the intersection.~~
 - (c) ~~Unless a sign is in place prohibiting a left turn as provided in paragraph (3) (e) of this Rule, vehicular traffic facing a steady red signal on a one-way street that intersects another one-way street on which traffic moves to the left may cautiously enter the intersection to make a left turn into the one-way street after stopping as required by paragraph (3) (a) of this Rule, yielding the right of way to pedestrians lawfully within an adjacent crosswalk and to other traffic lawfully using the intersection.~~
 - (d) ~~Unless otherwise directed by a pedestrian control signal, as provided in Paragraph (F) of this Rule, pedestrians facing a steady red signal alone shall not enter the roadway.~~
 - (e) ~~The Board of Trustees may, by regulatory action, prohibit a right or a left turn against a steady red signal at any intersection, which prohibition shall be effective when signs giving notice thereof are posted at the intersection.~~
- (4) Signals Not at Intersections. ~~In the event an official traffic control signal is erected and maintained at a place other than an intersection, the provisions~~

~~of this section shall be applicable except as to those provisions which by their nature can have no application. Any stop required shall be made at a sign or marking on the pavement indicating where the stop shall be made, but in the absence of any such sign or marking the stop shall be made at the signal. (ORC 4511.13)~~

~~(F) PEDESTRIAN CONTROL SIGNALS.~~

~~Whenever special pedestrian signals exhibiting the words "walk," "don't walk" or "wait" are in place, such signals shall indicate the following instructions:~~

- ~~(1) "Walk": Pedestrians facing such signal may proceed across the roadway in the direction of the signal and shall be given the right of way by the operators of all vehicles.~~
- ~~(2) "Don't walk" or "wait": No pedestrian shall start to cross the roadway in the direction of the signal. (ORC 4511.14)~~

~~(G) FLASHING TRAFFIC SIGNALS.~~

~~Whenever an illuminated flashing red or yellow traffic signal is used in a traffic signal or with a traffic sign it shall require obedience as follows:~~

- ~~(1) Flashing Red Stop Signal. Operators of vehicles shall stop at a clearly marked stop line, but if none, before entering the crosswalk on the near side of the intersection, or if none, then at the point nearest the intersecting roadway where the driver has a view of approaching traffic on the intersecting roadway before entering it, and the right to proceed shall be subject to the rules applicable after making a stop at a stop sign.~~
- ~~(2) Flashing Yellow Caution Signal. Operators of vehicles may proceed through the intersection or past such signal only with caution. (ORC 4511.15)~~

~~(H) UNAUTHORIZED SIGNS AND SIGNALS; HIDING FROM VIEW; ADVERTISING.~~

- ~~(1) No person shall place, maintain or display upon or in view of any street any unauthorized sign, signal, marking or device which purports to be or is an imitation of or resembles a traffic control device or railroad sign or signal, or which attempts to direct the movement of traffic, or which hides from view or interferes with the effectiveness of any traffic control device or any railroad sign or signal, and no person shall place or maintain, nor shall any public authority permit upon any street any traffic sign or signal bearing thereon any commercial advertising. This section does not prohibit the erection upon private property adjacent to streets of signs giving useful directional information and of a type that cannot be mistaken for traffic control devices.~~
- ~~(2) Every such prohibited sign, signal, marking or device is a public nuisance, and Transportation and Parking Services is authorized to remove the same or cause it to be removed. (ORC 4511.16)~~

~~(I) INTERFERENCE WITH DEVICES OR SIGNALS.~~

~~No person shall, without lawful authority from the University, attempt to or in fact alter, deface, injure, knock down or remove any official traffic control device or signal, or any inscription, shield or insignia thereon, or any other part thereof.~~

~~(J) CROSSWALKS AND SAFETY ZONES.~~

~~Transportation and Parking Services is hereby authorized to:~~

- ~~(1) Designate and maintain, by appropriate devices, marks or lines upon the surface of the street or roadway, crosswalks at intersections where there is particular danger to pedestrians crossing the street or roadway and at such other places as may be deemed necessary; and~~

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- (2) ~~Establish safety zones of such kind and character and at such places as are necessary for the protection of pedestrians.~~

(K) ~~TRAFFIC LANES.~~

~~Transportation and Parking Services is hereby authorized to mark traffic lanes upon the roadway of any road or driveway where a regular alignment of traffic is necessary.~~

(L) ~~STOP AND YIELD INTERSECTIONS.~~

- (1) ~~Designation of Through Streets and Roadways. Those streets and roadways and parts of streets and roadways designated by Transportation and Parking Services are hereby declared to be through streets and roadways for the purpose of this section when stop or yield signs are erected and maintained by the Department at intersections of such streets and roadways to give preferential right of way to vehicular traffic on the through street and roadway.~~

- (2) ~~Signs Required at Through Streets and Roadways. Whenever any rule designates and describes a through street and roadway, the Department shall place and maintain a stop sign or, on the basis of an engineering or traffic investigation at any intersection, a yield sign, on each and every street and roadway intersecting such through street and roadway unless traffic at any such intersection is controlled at all times by a traffic control signal, provided, however, that at the intersection of two such streets and roadways or at the intersection of a through street and roadway and a heavy traffic street and roadway not so designated, stop signs shall be erected at the approaches of either or both of such streets and roadways as may be determined by the Department upon the basis of an engineering or traffic study.~~

- (3) ~~Signs Required at Other Intersections. The Department is hereby authorized to determine and designate intersections where a particular hazard exists upon other than through streets and roadways and to determine:~~

- (a) ~~Whether or not vehicles shall stop at one or more entrances to any such intersection, in which event a stop sign shall be erected at every such place where a stop is required; or~~
- (b) ~~Whether or not vehicles shall yield the right of way to vehicles on a different street or roadway at such intersection as prescribed in Paragraph (R) of Rule 3335-21-13 of the Administrative Code in which event a yield sign shall be erected at every place where obedience thereto is required.~~

- (4) ~~Stop Sign and Yield Sign Specifications.~~

- (a) ~~Every stop sign shall bear the word "stop" in letters not less than six inches in height. Every yield sign shall bear the word "yield" in letters not less than seven inches in height. Every stop sign and every yield sign shall, at night, be rendered luminous with an efficient reflecting surface.~~
- (b) ~~Every stop sign and every yield sign shall be erected as near as practical to the nearest line of the crosswalk on the near side of the intersection or if there is no crosswalk, then as near as practical to the nearest line of the intersecting street or roadway.~~

(ME) ~~ONE-WAY STREETS, ROADS AND ALLEYS.~~

~~Whenever Transportation and Parking Services~~the University ~~designates a street, roadway or alley as one-way, signs giving notice thereof shall be placed and maintained. No such rule or regulation shall be effective unless such signs are in place. Signs indicating the direction of lawful traffic movement shall be placed at every intersection where movement of traffic in the opposite direction is prohibited.~~

(NG) RESTRICTION ON DIRECTION DURING CERTAIN PERIODS.

~~Transportation and Parking Services~~The University is hereby authorized to determine and designate streets and roadways, parts of streets and roadways or specific lanes thereon upon which vehicular traffic shall proceed in one direction during one period and the opposite direction during another period of the day, and shall either position Law Enforcement Officers, Hospital and Campus Security Officers, or Traffic Control Officers, or place and maintain appropriate markings, signs, barriers or other devices to give notice thereof. The ~~Department~~University may erect signs temporarily designating lanes to be used by traffic moving in a particular direction, regardless of the centerline of the street and roadway.

(OH) MARKERS, BUTTONS AND SIGNS REGULATING TURNS.

~~Transportation and Parking Services~~The University is hereby authorized to place markers, buttons or signs within or adjacent to intersections indicating the course to be traveled by vehicles turning at such intersections. Such course to be traveled as so indicated may conform to or be other than as prescribed by State statute or these ~~Rules~~Regulations.

(PI) ADDITIONAL TURNING RESTRICTIONS.

~~Transportation and Parking Services~~The University is hereby authorized to determine those intersections at which drivers of vehicles shall not make a right, left or "U" turn, and shall place proper signs at such intersections. The making of such turns may be prohibited between certain hours of any day and permitted at other hours, in which event the same shall be plainly indicated on the signs or they may be removed when such turns are permitted.

(QJ) REGULATION OF SPEED.

~~Transportation and Parking Services~~The University is hereby authorized to regulate the timing of traffic in an orderly and safe manner at speeds slightly at variance from the speeds otherwise applicable within the vicinity or at intersections and shall erect appropriate signs giving notice thereof.

(R) SIGNS OR MARKINGS INDICATING ANGLE OR PARALLEL PARKING

- (1) ~~Transportation and Parking Services shall determine upon what streets and roadways and parking areas angle or parallel parking shall be permitted and shall mark or sign such streets and roadways and parking areas.~~
- (2) ~~Angle parking shall not be indicated or permitted at any place where passing traffic would thereby be caused or required to drive upon the left side of the street or roadway.~~

(SK) BUS STOPS AND TAXICAB STANDS.

~~Transportation and Parking Services~~The University shall establish bus stops, bus stands, taxicab stands and stands for other passenger common-carrier motor vehicles on streets and roadways in such places that provide adequate accessibility and safety to the public. Every such bus stop, bus stand, taxicab stand or other stand shall be designated by appropriate signs.

(TL) LOADING ZONES.

~~Transportation and Parking Services~~The University is hereby authorized to determine the location of passenger and freight curb loading zones and shall place and maintain appropriate signs indicating the same and stating the hours during which they may be lawfully used.

3335-21-4210 Pedestrians

(A) RIGHTS AND DUTIES GENERALLY.

Pedestrians shall be subject to the traffic control signals provided for in paragraphs (E) and (F) of ~~Rule~~Regulation 3335-21-11 of the ~~Administrative Code~~these Regulations, but at all other places pedestrians shall be granted those rights and be subject to the restrictions stated in this chapter or in State statute.

(B) RIGHT OF WAY IN CROSSWALKS; OVERTAKING STOPPED VEHICLES.

- (1) When traffic control signals are not in place or not in operation, the driver of a vehicle shall yield the right of way, slowing down or stopping if necessary to so yield, to a pedestrian crossing the street or roadway within a crosswalk when the pedestrian is upon the half of the street or roadway upon which the vehicle is traveling, or when the pedestrian is approaching so closely from the opposite half of the street or roadway as to be in danger.
- (2) No pedestrian shall suddenly leave a curb or other place of safety and walk or run into the path of a vehicle which is so close as to constitute an immediate hazard.
- (3) Whenever a vehicle is stopped at a marked crosswalk or at an unmarked crosswalk at an intersection to permit a pedestrian to cross the street or roadway, the driver of any other vehicle approaching from the rear shall not overtake and pass such stopped vehicle. ~~(ORC 4511.46)~~

(C) MOVEMENT IN CROSSWALKS.

~~Pedestrians shall move, wherever practical, upon the right half of crosswalks. (ORC 4511.49)~~

~~(D)~~ CROSSING STREETS AND ROADWAYS.

No pedestrian shall cross a street or roadway at any place other than by a route at right angles to the curb or by the shortest route to the opposite curb, except in a crosswalk.

~~(E)~~ RIGHT OF WAY OF MOTORISTS.

- (1) Every pedestrian crossing a street or roadway at any point other than within a marked crosswalk or within an unmarked crosswalk at an intersection shall yield the right of way to all vehicles upon the street or roadway.
- (2) Any pedestrian crossing a street or roadway at a point where a pedestrian tunnel or overhead pedestrian crossing has been provided shall yield the right of way to all traffic upon the street or roadway. ~~(ORC 4511.48)~~

(F) PROHIBITED CROSSINGS.

~~Between adjacent intersections at which traffic control signals are in operation, pedestrians shall not cross at any place except in a marked crosswalk. (ORC 4511.48)~~

~~(G)~~ WALKING ON STREETS AND ROADWAYS.

- (1) ~~Where sidewalks are provided and their use is practical, no pedestrian shall walk along and upon an adjacent street or roadway.~~
- (2) ~~Where sidewalks are not available, any pedestrian walking along and upon a street or roadway shall walk only on a shoulder, or if no shoulder is available, shall walk as far as practical from the edge of the street or roadway. (ORC 4511.50)~~

~~(H)~~ SOLICITING RIDES OR BUSINESS FROM MOTORISTS.

- (1) No person shall stand in a street or roadway for the purpose of soliciting a ride, employment or business from the occupant of a vehicle.
- (2) No person shall stand on or in proximity to a street, roadway or parking area for the purpose of soliciting a sale or the watching or guarding of a vehicle

while such vehicle is parked or about to be parked on a street, roadway or parking area.

(I) ~~RESPONSIBILITY OF DRIVERS.~~

~~Notwithstanding the provisions of this chapter, every driver of a vehicle shall exercise due care to avoid colliding with a pedestrian upon a street or roadway, shall give warning by sounding the horn when necessary and shall exercise proper precaution upon observing a child or a confused or incapacitated person upon a street or roadway.~~

(J) ~~RIGHT OF WAY OF BLIND PERSONS.~~

~~(1) As used in this section "blind person" or "blind pedestrian" means a person having not more than 20/200 visual acuity in the better eye with correcting lenses or visual acuity greater than 20/200 but with a limitation in the fields of vision such that the widest diameter of the visual field subtends an angle no greater than twenty degrees. The driver of every vehicle shall yield the right-of-way to every blind pedestrian guided by a guide dog, or carrying a cane which is predominantly white or metallic in color, with or without a red tip.~~

~~(2) No person, other than a blind person, while on any public highway, street, alley or other public thoroughfare, shall carry a white or metallic cane, with or without a red tip. (ORC 4511.47)~~

(K) ~~BOARDING OR ALIGHTING FROM MOVING VEHICLES.~~

~~No person shall board or alight from a vehicle while such vehicle is in motion.~~

(L) ~~HANGING ONTO OR RIDING ON OUTSIDE OF VEHICLES.~~

~~No person shall hang onto, or ride on the outside of a motor vehicle while it is moving upon a street or roadway, except mechanics or test engineers making repairs or adjustments. No operator shall knowingly permit a person to hang onto, or ride on the outside of, a motor vehicle while it is moving upon a street or roadway, except mechanics or test engineers making repairs or adjustments. (ORC 4511.51)~~

3335-21-4311 Operations Generally

(A) ~~DRIVING UPON RIGHT SIDE OF STREET OR ROADWAY; EXCEPTIONS.~~

~~Upon all streets and roadways of sufficient width, a vehicle shall be driven upon the right half of the street or roadway, except as follows:~~

~~(1) When overtaking and passing another vehicle proceeding in the same direction, or when making a left turn under the rules governing such movements.~~

~~(2) When an obstruction exists making it necessary to drive to the left of the center of the street or roadway, provided that any person so doing shall yield the right of way to all vehicles traveling in the proper direction upon the unobstructed portion of the street or roadway within such distance as to constitute an immediate hazard;~~

~~(3) When driving upon a street or roadway divided into three or more marked lanes for traffic under the rules applicable thereon;~~

~~(4) When driving upon a street or roadway designated and posted with signs for one-way traffic;~~

~~(5) When otherwise directed by a Law Enforcement Officer, traffic control device, Hospital and Campus Security Officer, Traffic Control Officer, Public Safety or Transportation and Parking Personnel or Student Traffic Officer. (ORC 4511.25)~~

(B) ~~VEHICLES TRAVELING IN OPPOSITE DIRECTIONS.~~

~~Operators of vehicles proceeding in opposite directions shall pass each other to the right, and upon streets and roadways having width for not more than one line of traffic in each direction, each operator shall give to the other one-half of the main traveled portion of the street or roadway or as nearly one-half as is reasonably possible.—(ORC 4511.26)~~

~~(C) OVERTAKING AND PASSING A VEHICLE.~~

~~The following rules govern the overtaking and passing of vehicles proceeding in the same direction.~~

- ~~(1) The operator of a vehicle overtaking another vehicle proceeding in the same direction shall audibly signal to the vehicle to be overtaken, shall pass to the left thereof at a safe distance, and shall not again drive to the right side of the street or roadway until safely clear of the overtaken vehicle.~~
- ~~(2) Except when overtaking and passing on the right is permitted, the operator of an overtaken vehicle shall give way to the right in favor of the overtaking vehicle at the latter's audible signal, and, such operator shall not increase the speed of the vehicle until completely passed by the overtaking vehicle.—(ORC 4511.27)~~

~~(D) OVERTAKING, PASSING TO RIGHT OF VEHICLE.~~

~~The driver of a vehicle may overtake and pass upon the right of another vehicle only under the following conditions:~~

- ~~(1) When the vehicle overtaken is making or about to make a left turn.~~
- ~~(2) Upon a roadway with unobstructed pavement of sufficient width for two or more lines of vehicles moving lawfully in the direction being traveled by the overtaking vehicle.~~
- ~~(3) The driver of a vehicle may overtake and pass another vehicle only under conditions permitting such movement in safety. The movement shall not be made by driving off the roadway.~~

~~(EA) PASSING OF BUSES.~~

~~A vehicle may pass a bus receiving or discharging passengers only when:~~

- ~~(1) The bus is receiving or discharging passengers at a bus stop where a recess allows the bus to be located off the main roadway.~~
- ~~(2) The roadway has been marked to provide two or more lanes of traffic in the same direction.~~
- ~~(3) The driver of a vehicle overtaking and passing upon the left side of a bus that has stopped for the purpose of receiving or discharging passengers, when such overtaking and passing is permitted may proceed only upon exercising due caution for pedestrians.~~

~~(F) DRIVING THROUGH SAFETY ZONES.~~

~~No vehicle shall at any time be driven through or within a safety zone.—(ORC 4511.60)~~

~~(G) OVERTAKING, PASSING TO LEFT OF CENTERLINE.~~

~~No vehicle shall be driven to the left of the center of the roadway in overtaking and passing traffic proceeding in the same direction, unless such left side is clearly visible and is free of oncoming traffic for a sufficient distance ahead to permit such overtaking and passing to be completely made, without interfering with the safe operation of any traffic approaching from the opposite direction or any traffic overtaken. In every event the overtaking vehicle must return to an authorized lane of travel as soon as practicable and in the event the passing movement involves the use of a lane authorized for traffic approaching from the opposite direction, before coming within 200 feet of any approaching vehicle.—(ORC 4511.29)~~

~~(H) DRIVING UPON LEFT SIDE OF STREET OR ROADWAY.~~

~~No vehicle shall be driven upon the left side of the roadway under the following conditions:~~

- ~~(1) When approaching the crest of a grade or upon a curve in the highway, where the operator's view is obstructed within such a distance as to create a hazard in the event traffic might approach from the opposite direction;~~
- ~~(2) When the view is obstructed upon approaching within 100 feet of any bridge, viaduct, or tunnel;~~
- ~~(3) When approaching within 100 feet of or traversing any intersection or railroad grade crossing.~~

~~This section does not apply to vehicles upon a one-way roadway, upon a roadway where traffic is lawfully directed to be driven to the left side or under the conditions described in Paragraph (A) of this Rule. (ORC 4511.30)~~

~~(I) DRIVING WITHIN TRAFFIC LANES.~~

~~When traffic lanes are marked upon a street or roadway, all operators of a vehicle shall remain within the marked lanes.~~

~~(J) TURNING AT INTERSECTIONS.~~

~~The driver of a vehicle intending to turn at an intersection shall be governed by the following rules:~~

- ~~(1) Approach for a right turn, and a right turn shall be made as close as practicable to the right-hand curb or edge of the roadway.~~
- ~~(2) At any intersection when traffic is permitted to move in both directions on each roadway entering the intersection, an approach for a left turn shall be made in that portion of the right half of the roadway nearest the centerline thereof and by passing to the right of such centerline where it enters the intersection and after entering the intersection the left turn shall be made so as to leave the intersection to the right of the centerline of the roadway being entered. Whenever practicable the left turn shall be made in that portion of the intersection to the left of the center of the intersection.~~
- ~~(3) At any intersection where traffic is restricted to one direction on one or more of the roadways, the driver of a vehicle intending to turn left at any such intersection shall approach the intersection in the extreme left-hand lane lawfully available to traffic moving in the direction of travel of such vehicle, and after entering the intersection the left turn shall be made so as to leave the intersection, as nearly as practicable, in the left-hand lane of the roadway being entered lawfully available to the traffic moving in that lane. (ORC 4511.36)~~

~~(KB) OBEDIENCE TO MARKERS, BUTTONS AND SIGNS REGULATING TURNS.~~

~~When authorized markers, buttons or other indications are placed within an intersection indicating the course to be traveled by vehicles turning at the same place, no driver of a vehicle shall disobey the directions of such indications.~~

~~(L) "U" TURNS.~~

- ~~(1) No vehicle shall be turned so as to proceed in the opposite direction upon a curve, or upon the approach to or near the crest of a grade, if such vehicle cannot be seen within 500 feet by the driver of a vehicle approaching from either direction. (ORC 4511.37)~~
- ~~(2) No vehicle shall be turned so as to proceed in the opposite direction within an intersection, or upon a street, roadway or other way where authorized signs are erected to prohibit such movement, or at any other location unless such movement can be made with reasonable safety to other users and~~

without interfering with the safe operation of any traffic that may be affected by such movement.

(M) SIGNALS BEFORE CHANGING COURSE, TURNING OR STOPPING.

- (1) ~~No person shall turn a vehicle or move right or left upon a highway unless and until such person has exercised due care to ascertain that the movement can be made with reasonable safety nor without giving an appropriate signal in the manner hereinafter provided.~~
- (2) ~~When required, a signal of intention to turn or move right or left shall be given continuously during not less than the last 100 feet traveled by the vehicle before turning.~~
- (3) ~~No person shall stop or suddenly decrease the speed of a vehicle without first giving an appropriate signal in the manner provided herein to the driver of any vehicle immediately to the rear when there is opportunity to give a signal.~~
- (4) ~~Any stop or turn signal required by this rule shall be given either by means of the hand and arm, or by signal lights that clearly indicate to both approaching and following traffic intention to turn or move right or left, except that any motor vehicle in use on a highway shall be equipped with, and the required signal shall be given by, signal lights when the distance from the center of the top of the steering post to the left outside limit of the body, cab or load of such motor vehicle exceeds twenty-four inches, or when the distance from the center of the top of the steering post to the rear limit of the body or load thereof exceeds fourteen feet, whether a single vehicle or a combination of vehicles.~~
- (5) ~~The signal lights required by this rule shall not be flashed as a courtesy or "do pass" signal to operators of other vehicles approaching from the rear, nor be flashed on one side only of a parked vehicle except as may be necessary for compliance with this rule. (ORC 4511.39)~~

(N) HAND AND ARM SIGNALS.

~~All signals when given by hand and arm, shall be given from the left side of the vehicle in the following manner, and such signals shall indicate as follows:~~

- (1) ~~Left turn, hand and arm extended horizontally;~~
- (2) ~~Right turn, hand and arm extended upward;~~
- (3) ~~Stop or decrease speed, hand and arm extended downward. (ORC 4511.40)~~

(O) OBEDIENCE TO MARKINGS, SIGNS, ETC. REGULATING DIRECTION OF TRAVEL.

~~When markings, signs, barriers or other devices are placed to designate streets, roadways or parts thereof upon which vehicular traffic shall proceed in one direction only during one period of the day, no person shall operate a vehicle in a manner contrary to the direction of such markings, signs, barriers or other devices.~~

(P) RIGHT OF WAY WHEN TURNING LEFT.

~~The operator of a vehicle intending to turn to the left within an intersection or into an alley, private road or driveway shall yield the right of way to any vehicle approaching from the opposite direction whenever the approaching vehicle is within the intersection or so close to the intersection, alley, private road or driveway as to constitute an immediate hazard. (ORC 4511.42)~~

(Q) OBEDIENCE TO STOP SIGNS.

- (1) ~~Except when directed to proceed by a Law Enforcement Officer, a Traffic Control Officer, or a Hospital and Campus Security Officer or a Student Traffic Officer, every driver of a vehicle approaching a stop sign shall stop~~

at a clearly marked stop line, or if none, before entering the crosswalk on the near side of the intersection, or if none, then at the point nearest the intersecting street or roadway where the driver has a view of approaching traffic on the intersecting street or roadway before entering it.

- (2) After having stopped, the driver shall yield the right of way to any vehicle in the intersection or approaching on another street or roadway so closely as to constitute an immediate hazard during the time the driver is moving across or within the intersection or junction of streets or roadways. (ORC 4511.43)

(RE) OBEDIENCE TO YIELD SIGNS.

- (1) The driver of a vehicle approaching a yield sign shall slow down to a speed reasonable for the existing conditions and, if required for safety to stop, shall stop at a clearly marked stop line, or if none, before entering the crosswalk on the near side of the intersection, or if none, then at the point nearest the intersecting street or roadway where the driver has a view of approaching traffic on the intersecting street or roadway before entering it.
- (2) After slowing or stopping, the driver shall yield the right of way to any vehicle in the intersection or approaching on another street or roadway so closely as to constitute an immediate hazard during the time the driver is moving across or within the intersection or junction of streets or roadways. Whenever a driver is involved in a collision with a vehicle in the intersection or junction of streets or roadways, after driving past a yield sign without stopping, the collision shall be prima-facie evidence of the driver's failure to yield the right of way. (ORC 4511.43)

(S) ~~EMERGING FROM ALLEY, DRIVEWAY OR BUILDING.~~

~~The driver of a vehicle emerging from an alley, building, private road or driveway shall stop the vehicle immediately prior to driving onto a sidewalk or onto the sidewalk area extending across the alley, building entrance, road or driveway, or in the event there is no sidewalk area, shall stop at the point nearest the street to be entered where the driver has a view of approaching traffic thereon. (ORC 4511.43.1)~~

(TE) BLOCKING INTERSECTIONS.

No driver shall enter an intersection or a marked crosswalk unless there is sufficient space on the other side of the intersection or crosswalk to accommodate the vehicle he or she is operating without obstructing the passage of other vehicles or pedestrians, notwithstanding any traffic control signal indication to proceed. (ORC 4511.71.2)

(U) ~~CROSSING FIRE HOSE.~~

~~No vehicle shall, without the consent of the fire department official in command, be driven over any unprotected hose of a fire department, when such hose is laid down on any street or private driveway to be used at any fire or alarm of fire. (ORC 4511.73)~~

(V) ~~DRIVING UPON SIDEWALKS.~~

~~No person shall drive any vehicle upon a sidewalk or sidewalk area except upon a permanent or duly authorized temporary driveway. (ORC 4511.71.1)~~

(W) ~~LIMITATIONS ON BACKING.~~

~~Before backing, operators of vehicles shall give ample warning, and while backing they shall exercise vigilance not to injure person or property on the street or roadway. (ORC 4511.38)~~

(X) ~~STARTING WITHOUT SAFETY.~~

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~~No person shall start a vehicle which is stopped, standing or parked until such movement can be made with reasonable safety. (ORC 4511.38)~~

(Y.G) DAMAGING CURBS, SIDEWALKS OR TRAFFIC CONTROL DEVICES.

Any person having charge of a vehicle who drives into or against any curbing, sidewalk or traffic control device along a street or roadway, thereby cracking, breaking or otherwise injuring the same, and any person who cracks, breaks or otherwise injures or defaces the same in any manner, shall be responsible for the repair or replacement of the damaged curb, sidewalk or traffic control device.

(ZH) DRIVING THROUGH OR AROUND GATE ARMS.

No person shall drive a vehicle through, under or around a gate arm while such arm is in the guarded position.

~~(AA) DRIVING ONTO OR FROM CONTROLLED ACCESS STREETS OR ROADWAYS.~~

~~No person shall drive a vehicle onto or from a controlled-access street or roadway except at established entrances and exits.~~

(BB) FAILURE TO CONTROL.

No person shall operate a motor vehicle or motorcycle upon a street or roadway or on any public or private property other than streets or roadways without exercising reasonable and ordinary control over such vehicle.

(GG,J) SPEED; ASSURED CLEAR DISTANCE.

- (1) Speed limits. The speed limit on University streets or roadways shall be twenty-five miles per hour or as posted by official traffic control devices placed by Transportation and Parking Services upon the basis of engineering and traffic investigations.
- (2) Slow Speed. No person shall operate a vehicle at such a slow speed as to impede or block the normal and reasonable movement of traffic, except when reduced speed is necessary for safe operation or to comply with law.
- (3) Assured Clear Distance. No person shall operate a motor vehicle in and upon a street or roadway at a speed greater or less than is reasonable or proper, having due regard for the traffic on and the surface and width of the street or roadway and any other condition, and no person shall drive any motor vehicle in and upon a street or roadway at a greater speed than will permit him or her to bring it to a stop within the assured clear distance ahead.

~~(DD) SPACE BETWEEN MOVING VEHICLES.~~

- ~~(1) The operator of a motor vehicle shall not follow another vehicle more closely than is reasonable and prudent, having due regard for the speed of such vehicle and the traffic upon and the condition of the street or roadway.~~
- ~~(2) The driver of a truck, or of a motor vehicle drawing another vehicle, when traveling upon a street or roadway, shall maintain a sufficient space, whenever conditions permit, between such vehicles and another vehicle ahead so that an overtaking motor vehicle may enter and occupy such space without danger. This rule does not apply to a lane specially designed for use by trucks.~~

(EEK) RECKLESS OPERATION ON STREETS, PUBLIC OR PRIVATE PROPERTY.

- (1) No person shall operate a vehicle on any street or roadway in willful or wanton disregard for the safety of persons or property.
- ~~(2) No person shall operate a vehicle on any public or private property other than streets or roadways, in willful or wanton disregard for the safety of persons or property.~~

- (3) This rule does not apply to the competitive operation of vehicles on public or private property when the owner of such property knowingly permits such operation thereon.

3335-21-14 Equipment

- (A) ~~UNSAFE VEHICLES.~~
No person shall drive or move, or cause or knowingly permit to be driven or moved, on any street or roadway, a vehicle or combination of vehicles which is in such an unsafe condition as to endanger any person or property. (ORC 4513.02)
- (B) ~~BUMPERS.~~
No person shall operate upon a street or roadway a motor vehicle that:
- (1) Was originally equipped with bumpers as standard equipment, unless the vehicle is equipped with bumpers equal to the original equipment when so operated; or
- (2) Has a suspension system or body so modified that the height of any bumper on the vehicle varies more than three inches from the original manufactured bumper height for the vehicle. (ORC 4513.02.1)
- (C) ~~BUMPER SPECIFICATIONS.~~
Transportation and Parking Services shall facilitate, when asked by Law Enforcement Officers, Traffic Control Officers and Hospital and Campus Security Officers the current manufacturer's bumper specifications.
- (D) ~~LIGHTED LIGHTS REQUIRED.~~
Every vehicle upon a street or highway during the time from one-half hour after sunset to one-half hour before sunrise, and at any other time when there are unfavorable atmospheric conditions or when there is not sufficient natural light to render discernible persons, vehicles and substantial objects on the street at a distance of 1,000 feet ahead, shall display lighted lights and illuminating devices as required by this rule for different classes of vehicles, except that every motorized bicycle shall display at such times lighted lights meeting the rules adopted by the Ohio Director of Public Safety under Chapter 4511.521 of the Revised Code. No motor vehicle, during such times, shall be operated upon a street or highway using only parking lights as illumination. (ORC 4513.03)
- (E) ~~HEADLIGHTS.~~
Every motor vehicle, other than a motorcycle, shall be equipped with at least two headlights with at least one near each side of the front of the motor vehicle. (ORC 4513.04)
- (F) ~~TAIL LIGHT; ILLUMINATION OF REAR LICENSE PLATE.~~
- (1) Every motor vehicle, trailer, semi-trailer, pole trailer or vehicle which is being drawn at the end of a train of vehicles shall be equipped with at least one tail light mounted on the rear which, when lighted, shall emit a red light visible from a distance of 500 feet to the rear, provided that in the case of a train of vehicles only the tail light on the rearmost vehicle need be visible from the distance specified.
- (2) Either a tail light or a separate light shall be so constructed and placed as to illuminate with a white light the rear registration plate, when such registration plate is required, and render it legible from a distance of fifty feet to the rear. Any tail light, together with any separate light for illuminating the rear registration plate, shall be so wired as to be lighted whenever the headlights or auxiliary driving lights are lighted, except where separate

lighting systems are provided for trailers for the purpose of illuminating such registration plate. (ORC 4513.05)

(G) **REAR RED REFLECTORS:**

~~Every new motor vehicle sold after September 6, 1941, and operated on a street, other than vehicles of the type mentioned in Chapter 4513.07 of the Revised Code or a commercial tractor to which a trailer or semi-trailer is attached, shall carry at the rear, either as a part of the tail lights or separately, two red reflectors of such size and characteristics and so maintained so to be visible at night from all distances within 300 feet to fifty feet from such vehicle. (ORC 4513.06)~~

(H) **RED LIGHT OR RED FLAG ON EXTENDED LOADS:**

~~Whenever the load upon any vehicle extends to the rear four feet or more beyond the bed or body of such vehicle, there shall be displayed at the extreme rear end of the load, at the times specified in Paragraph (D) of Rule 3335-21-14 of the Administrative Code, a red light or lantern plainly visible from a distance of at least five hundred feet to the side and rear. The red light or lantern required by this section is in addition to the red rear light required upon every vehicle. At any other time there shall be displayed at the extreme rear end of such load a red flag, or cloth not less than sixteen inches square. (ORC 4513.09)~~

(I) **NUMBER OF LIGHTS PERMITTED: RED AND FLASHING LIGHTS:**

- (1) ~~Whenever a motor vehicle equipped with headlights is also equipped with any auxiliary lights, or spotlights, or any light on the front thereof projecting a beam of an intensity greater than 300 candlepower, not more than a total of five of any such lights on the front of a vehicle shall be lighted at any one time when such vehicle is upon a street or roadway.~~
- (2) ~~Any lighted light or illuminating device upon a motor vehicle, other than headlights, spotlights, signal lights or auxiliary driving lights, which projects a beam of light of an intensity greater than 300 candlepower shall be so directed that no part of the beam will strike the level of the roadway on which the vehicle stands at a distance of more than seventy-five feet from the vehicle.~~
- (3) ~~Flashing lights are prohibited on motor vehicles, except as a means for indicating a right or a left turn, or in the presence of a vehicular traffic hazard requiring unusual care in approaching, overtaking or passing. This prohibition does not apply to emergency vehicles, road service vehicles servicing or towing a disabled vehicle, traffic line strippers, snow plows, rural mail delivery vehicles, Department of Transportation maintenance vehicles, funeral hearses, funeral escort vehicles, and similar equipment operated by the Department or local authorities, which shall be equipped with and display, when used on a street or highway for the special purpose necessitating such lights, a flashing, oscillating or rotating amber light, but shall not display a flashing, oscillating or rotating light of any other color, nor to vehicles or machinery permitted by Ohio R.C. 4513.11 to have a flashing red light.~~
- (4) ~~Except a person operating a public safety vehicle or a school bus, no person shall operate, move or park upon, or permit to stand within the right of way of any public street or highway any vehicle or equipment which is equipped with and displaying a flashing red or a flashing combination red and white light, or an oscillating or rotating red light, or a combination red and white oscillating or rotating light; and except a Law Enforcement Officer, or other person sworn to enforce the traffic laws of the State or the University, operating a public safety vehicle when on duty, no person shall operate, move or park upon, or permit to stand within the right of way of any street or roadway any vehicle or equipment which is equipped with, or upon which is mounted, and displaying a flashing blue or a flashing combination blue and white light, or an oscillating or rotating blue light, or a combination~~

~~blue and white oscillating or rotating light. This section shall not prohibit the use of warning lights required by law or the simultaneous flashing of turn signals on disabled vehicles.—(ORC 4513.17)~~

~~(J) HORN, SIREN AND THEFT ALARM SIGNAL.~~

- ~~(1) Every motor vehicle when operated upon a street shall be equipped with a horn which is in good working order and capable of emitting sound audible, under normal conditions, from a distance of not less than 200 feet.~~
- ~~(2) No motor vehicle shall be equipped with, nor shall any person use upon a vehicle, any siren, whistle or bell. Any vehicle may be equipped with a theft alarm signal device which shall be so arranged that it cannot be used as an ordinary warning signal. Every emergency or public safety vehicle shall be equipped with a State approved siren, whistle or bell capable of emitting sound audible under normal conditions from a distance of not less than 500 feet. Such equipment shall not be used except when such vehicle is operated in response to an emergency call or is in the immediate pursuit of an actual or suspected violator of the law, in which case the driver of the emergency or public safety vehicle shall sound such equipment when it is necessary to warn pedestrians and other drivers of the approach thereof. (ORC 4513.21)~~

~~(K) REAR-VIEW MIRROR; CLEAR VIEW TO FRONT, BOTH SIDES AND REAR.~~

~~Every motor vehicle and motorcycle shall be equipped with a mirror so located as to reflect to the operator a view of the street to the rear of such vehicle or motorcycle. Operators of vehicles and motorcycles shall have a clear and unobstructed view to the front and to both sides of their vehicles or motorcycles and shall have a clear view to the rear of their vehicles or motorcycles by mirror. (ORC 4513.23)~~

~~(L) SIGN OR POSTER UPON WINDSHIELD; WINDSHIELD WIPER.~~

- ~~(1) No person shall drive any motor vehicle, other than a bus, with any sign, poster or other nontransparent material upon the front windshield, side wings, side, or rear windows of such vehicle other than a certificate or other paper required to be displayed by law, except that there may be in the lower right hand corner of the windshield a sign or poster not to exceed four inches in height by six inches in width.~~
- ~~(2) The windshield on every motor vehicle shall be equipped with a device for cleaning rain, snow or other moisture from the windshield, which device shall be maintained in good working order and so constructed as to be controlled or operated by the operator of the vehicle. (ORC 4513.24)~~

~~(M) MUFFLER; MUFFLER CUTOUT; EXCESSIVE SMOKE, GAS OR NOISE.~~

- ~~(1) Every motor vehicle and motorcycle with an internal combustion engine shall at all times be equipped with a muffler which is in good working order and in constant operation to prevent excessive or unusual noise, and no person shall use a muffler cutout, by-pass or similar device upon a motor vehicle on a highway. Every motorcycle muffler shall be equipped with baffle plates.~~
- ~~(2) No person shall own, operate or have in his possession any motor vehicle or motorcycle equipped with a device for producing excessive smoke or gas, or so equipped as to permit oil or any other chemical to flow into or upon the exhaust pipe or muffler of such vehicle, or equipped in any other way to produce or emit smoke or dangerous or annoying gases from any portion of such vehicle, other than the ordinary gases emitted by the exhaust of an internal combustion engine under normal operation. (ORC 4513.22)~~

3335-21-15 Motor Vehicle Brakes

(A) ~~MOTOR VEHICLE AND MOTORCYCLE BRAKES.~~
Every motor vehicle, other than a motorcycle, when operated upon a street or highway, shall be equipped with brakes adequate to control the movement of and to stop and hold such motor vehicle, including two separate means of applying the brakes, each of which means shall be effective to apply the brakes to at least two wheels. If these two separate means of applying the brakes are connected in any way, then on such motor vehicles manufactured or assembled after January 1, 1942, they shall be so constructed that failure of any one part of the operating mechanism shall not leave the motor vehicle without brakes on at least two wheels.

(B) ~~ADEQUATE BRAKES.~~
Every motorcycle, when operated upon a street or highway, shall be equipped with at least one adequate brake, which may be operated by hand or by foot.

(C) ~~EQUIPPED WITH BRAKES.~~
Every motorized bicycle shall be equipped with brakes meeting the rules adopted by the Ohio Director of Public Safety.

(D) ~~SUSTAINED RATE.~~
Every motor vehicle or combination of motor drawn vehicles shall be capable at all times and under all conditions of loading of being stopped on a dry, smooth, level road free from loose material, upon application of the service or foot brake, within the following specified distances, or shall be capable of being decelerated at a sustained rate corresponding to these distances:

From a speed of 20 miles per hour

	Stopping distance (in feet)	Deceleration in feet per second
Brakes on all wheels	30	14
Brakes not on all four wheels	40	10.7

(E) ~~GOOD WORKING ORDER.~~
All brakes shall be maintained in good working order and shall be so adjusted as to operate as equally as practicable with respect to the wheels on opposite sides of the vehicle. (ORC 4513.20)

(F) ~~SNOW REMOVAL EQUIPMENT.~~
No person shall operate snow removal equipment on a street or roadway unless the lights thereon comply with and are lighted when and as required by the standards and specifications adopted by the Ohio Director of Transportation. (ORC 4513.18)

(G) ~~DISPLAY OF LICENSE PLATES.~~
All vehicles upon the property of the University shall display a current license plate and validation sticker in compliance with the applicable laws of the state or commonwealth in which the vehicle is titled. Such license plates must be displayed in the manner required by the state or commonwealth issuing such plates.

3335-21-1612 Emergency and Public Safety Vehicles

(A) ~~PRIVILEGES OF DRIVERS.~~
The driver of an authorized emergency vehicle or public safety vehicle, when responding to an emergency call, or when in the pursuit of an actual or suspected

violator of the law, or when responding to but not upon returning from a fire or other emergency alarm, may exercise the privileges set forth in this ~~rule~~Regulation, but subject to the conditions herein stated. The driver of an authorized emergency vehicle or public safety vehicle may:

- (1) Park or stand, irrespective of the provisions of these ~~Rules~~Regulations;
- (2) Proceed past a red or stop signal or stop sign, but only after slowing down as may be necessary for safe operation;
- (3) Exceed the maximum speed limits so long as he or she does not endanger life or property; and
- (4) Disregard ~~rules~~Regulations governing direction of movement or turning in specified directions.

(B) OPERATION OF VEHICLES ON APPROACH OF AUTHORIZED EMERGENCY OR PUBLIC SAFETY VEHICLES.

The exemptions herein granted to an authorized emergency vehicle or public safety vehicle shall apply only when the driver of any such vehicle, while in motion, sounds an audible signal by bell, siren or exhaust whistle, as may be reasonably necessary, and when the vehicle is equipped with at least one lighted lamp displaying authorized emergency light visible under normal atmospheric conditions from a distance of 500 feet to the front of such vehicle, except that an authorized emergency vehicle or public safety vehicle operated as a police vehicle need not be equipped with or display an authorized emergency light visible from in front of the vehicle.

(C) DRIVER'S RESPONSIBILITY.

The foregoing provisions shall not relieve the driver of an authorized emergency vehicle or public safety vehicle from the duty to drive with due regard for the safety of all persons using a street or roadway, nor shall such provisions protect the driver from the consequences of his or her reckless disregard for the safety of others.

(D) VEHICLES APPROACHING EMERGENCY VEHICLES.

- (1) Upon the immediate approach of an authorized emergency vehicle or public safety vehicle making use of audible and visual signals meeting the requirements of these ~~Rules~~Regulations and/or State law, the driver of every other vehicle shall yield the right of way and shall immediately drive to a position parallel to, and as close as possible to, the right edge or curb of the street or roadway, clear of any intersection, and shall stop and remain in such position until the authorized emergency vehicle has passed, except when otherwise directed by a Law Enforcement Officer, Hospital and Campus Security Officer or ~~Transportation and Parking~~Traffic Control Officer.
- (2) Paragraph (D) (1) of this ~~rule~~Regulation shall not operate to relieve the driver of an authorized emergency vehicle or public safety vehicle from the duty to drive with due regard for the safety of all persons using the street or roadway.

(E) FOLLOWING EMERGENCY OR PUBLIC SAFETY VEHICLES.

The driver of a vehicle, other than an emergency vehicle or a public safety vehicle on official business, shall not follow an emergency vehicle or a public safety vehicle, traveling in response to a fire alarm, closer than 500 feet, or drive into or park such vehicle within the block where the fire apparatus has stopped in answer to a fire alarm, unless directed to do so by a Law Enforcement Officer, Traffic Control Officer, Hospital and Campus Security Officer or fireman. ~~(ORC 4511.72)~~

3335-21-17 Motorcycles.

RIDING OF MOTORCYCLES.

A person operating a motorcycle shall not ride other than upon the permanent and regular seat attached thereto or carry any other person upon such motorcycle other than on a firmly attached and regular seat thereon, nor shall any person ride upon a motorcycle other than upon such a firmly attached and regular seat. (ORC 4511.53)

3335-21-4813 Bicycles, Motorized Bicycles and Toy Vehicles

(A) **APPLICATION OF RULES REGULATIONS TO BICYCLES.**

The provisions of these ~~Rules~~Regulations that are applicable to bicycles shall apply whenever a bicycle is operated upon a street or roadway or upon a path set aside for the exclusive use of bicycles, subject to the exceptions stated in this ~~rule~~Regulation.

- (1) Every person riding a bicycle upon a street or roadway shall be granted all of the rights and shall be subject to all of the duties applicable to the driver of a vehicle governed by these ~~Rules~~Regulations, except for special rules and regulations and except for those provisions of these ~~Rules~~Regulations which by their nature can have no application.
- (2) Any person operating a bicycle shall obey the instructions of official traffic control signals, signs and other control devices applicable to vehicles or pedestrians, unless otherwise directed by a Law Enforcement Officer, Traffic Control Officer, Hospital and Campus Security Officer, or Public Safety ~~or Transportation and Parking Personnel or Student Traffic Officer~~.
- (3) Whenever authorized signs are erected indicating that no right, left or "U" turn is permitted, no person operating a bicycle shall disobey the directions of any such sign, except where such person dismounts from the bicycle to make any such turn, in which event such person shall then obey the ~~rules~~Regulations applicable to pedestrians.

(B) **REGISTRATION: APPLICATION FORM.**

- (1) A person riding or propelling a bicycle upon University property, grounds, streets or roadways, or parking such bicycle upon University property, should register such bicycle with ~~Transportation and Parking Services~~ upon application for registration as provided in this ~~rule~~the Department of Public Safety.
- (2) ~~Application of bicycle registration and a decal or sticker shall be made upon a form provided by the Department and shall be made to its Director or designee.~~

(C) **ISSUANCE OF REGISTRATION.**

- (1) ~~Transportation and Parking Services, upon receiving a proper application therefore, is hereby authorized to issue a bicycle decal or sticker.~~
- (2) ~~The Department shall not issue a decal or sticker for any bicycle when there are reasonable grounds to believe that the applicant is not the owner of or entitled to the possession of such bicycle.~~
- (3) ~~The Department shall keep a record of the number of each decal or sticker, the date it is issued, the name and address of the person to whom it is issued, and the number of the frame of the bicycle for which it is issued.~~

(D) **ATTACHMENT AND REMOVAL OF DECALS OR STICKERS.**

- (1) ~~Transportation and Parking Services, upon receiving a bicycle registration, shall issue a decal or sticker bearing the registration number assigned to the bicycle and the name of the University.~~
 - (2) ~~The registrant shall cause such decal or sticker to be firmly attached to the frame of the bicycle for which it is issued, per instructions printed on the back of the decal or sticker, in such position as to be plainly visible.~~
 - (3) ~~No person shall remove a decal or sticker from a bicycle except if the decal or sticker expires, upon transfer of ownership or if the bicycle is dismantled and no longer operated upon a University street or roadway.~~
- (E) ~~SALE OR TRANSFER OF REGISTERED BICYCLES.~~
Upon the sale or other transfer of a registered bicycle, the registrant shall remove the decal or sticker and shall surrender the same to Transportation and Parking Services.
- (F) ~~RECORDS OF BICYCLE REGISTRATION.~~
Transportation and Parking Services shall maintain bicycle registration records for a period of five years.
- (G) ~~RIDING ON BICYCLES.~~
- (1) ~~A person propelling a bicycle shall not ride other than astride a permanent and regular seat attached thereto.~~
 - (2) ~~No bicycle shall be used to carry more persons at one time than the number for which it is designed and equipped.~~
- (H) ~~RIDING ON STREETS, ROADWAYS, BICYCLE PATHS AND GROUNDS.~~
- (1) ~~Every person operating a bicycle upon a street or roadway shall ride as near to the right side of the street or roadway as practical, exercising due care when passing a standing vehicle or one proceeding in the same direction.~~
 - (2) ~~Every person operating a bicycle upon University streets, roadways, bicycle paths or grounds shall at all times operate such bicycle with due regard to his or her own safety and the safety of other persons legally upon such streets, roadways, bicycle paths or grounds.~~
 - (3) ~~Every person operating a bicycle upon University streets, roadways, bicycle paths or grounds shall yield the right of way to pedestrians on crosswalks and sidewalks.~~
 - (4) ~~Every person operating a bicycle upon a bicycle pathway shall yield the right of way at designated yield signs or markings.~~
 - (5) ~~Every person operating a bicycle upon University property or grounds shall be restricted to bicycle paths in those areas of the campus where such paths exist.~~
 - (6) ~~Wherever a usable path for bicycles has been provided adjacent to a street or roadway, bicycle riders shall use such path and shall not use the street or roadway.~~
- (I) ~~SPEED.~~
No person shall operate a bicycle at a speed greater than is reasonable and prudent under the conditions then existing.
- (J) ~~EMERGING FROM ALLEY OR DRIVEWAY.~~
The operator of a bicycle emerging from an alley or driveway shall, upon approaching a sidewalk or a sidewalk area extending across such alley or driveway, yield the right of way to all pedestrians approaching on such sidewalk or sidewalk area, and upon entering the street or roadway shall yield the right of way to all vehicles approaching on such street or roadway.

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(K) ~~CARRYING ARTICLES.~~

~~No person operating a bicycle shall carry any package, bundle or article which prevents the operator from keeping at least one hand upon the handlebars. (ORC 4511.53)~~

(L) D) PARKING.

No person shall park a bicycle other than in a bicycle rack or designated bicycle parking area.

(M) E) RIDING ON SIDEWALKS SIGNAGE.

- (1) ~~No person shall ride a bicycle upon a sidewalk unless such sidewalk or parts thereof are properly marked and designated as bike paths.~~
- (2) ~~Transportation and Parking Services~~The University is hereby authorized to erect signs on any sidewalk, street or roadway prohibiting the riding of bicycles thereon by any person and when such signs are in place no person shall disobey the same.

(N) ~~LIGHTS, SIGNAL DEVICES, BRAKES ON BICYCLES.~~

- (1) ~~Every bicycle when in use at nighttime shall emit a white light visible from a distance of at least 500 feet to the front and with a red reflector on the rear of a type approved by the Ohio Director of Public Safety that shall be visible from all distances from 100 feet to 600 feet to the rear when directly in front of lawful lower beams of headlamps on a motor vehicle and a lamp emitting a red light visible from a distance of 500 feet to the rear shall be used in addition to the red reflector.~~
- (2) ~~No person shall operate a bicycle unless it is equipped with a bell or other device capable of giving a signal audible for a distance of at least 100 feet, except that a bicycle shall not be equipped with nor shall any person use upon a bicycle any siren or whistle.~~
- (3) ~~Every bicycle shall be equipped with an adequate brake when used on a street or highway. (ORC 4511.56)~~

(O) F) USE OF COASTERS SKATEBOARDS, ROLLER SKATES, ROLLER BLADES, SKATEBOARDS COASTERS OR SIMILAR DEVICES.

Persons using skateboards, roller skates, roller blades, coasters, or any similar device on University premises are limited to riding upon sidewalks and crosswalks and must yield the right of way to pedestrians, bicyclists and motorists. The use of skateboards, roller skates, roller blades, coasters, or any similar device is prohibited in all other areas, including without limitation, upon roadways or bicycle paths; inside any university building; in any parking lot, garage, or construction area; or upon site furniture, architectural elements, walls, steps, ramps, or site improvements.

(P) ~~ATTACHING BICYCLES, MOTORCYCLES TO OTHER VEHICLES.~~

~~No person riding upon any motorcycle, bicycle, coaster, roller skates, sled, or toy vehicle shall attach the same or himself or herself to any vehicle upon a roadway. No operator shall knowingly permit any person riding upon any motorcycle, bicycle, coaster, roller skates, sled or toy vehicle to attach the same or himself or herself to any vehicle while it is moving upon a roadway. This section does not apply to the towing of a disabled vehicle. (ORC 4511.54)~~

(Q) G) NOTICES OF VIOLATION.

The operator of a bicycle in violation of any of the provisions of these ~~Rules~~Regulations may be issued a ~~Notice of Violation~~Notice of Violation by ~~Transportation and Parking Services~~or by a Law Enforcement Officer or a Hospital and Campus Security Officer of the University.

(RH) **IMPOUNDING OF BICYCLES, SKATEBOARDS, ROLLER SKATES, ROLLER BLADES, COASTERS OR SIMILAR DEVICES.**

Any bicycle, skateboard, roller skate, roller blade, coaster, or similar device used in violation of any of the provisions of these ~~Rules~~Regulations may be impounded by and held in the custody of ~~Transportation and~~ The University or the Parking Services Operator until there is final disposition of all issued ~~a~~Notices of violation. Any impounded bicycle, skateboard, roller skate, roller blade, coaster, or similar device held in custody by the ~~Department~~University or Parking Operator for longer than ninety consecutive days may be disposed of through an approved University process. A bicycle, skateboard, roller skate, roller blade, coaster, or similar device that the University or the Parking Operator has determined has been abandoned may be impounded by the University or the Parking Operator after it has been tagged for removal.

(S) **OPERATION OF MOTORIZED BICYCLES.**

~~No person shall operate a motorized bicycle upon a street or roadway or any public or private property used by the public for purposes of vehicular traffic or parking, unless both of the following conditions are met:~~

- ~~(1) The person is fourteen years of age or older and holds either a valid operator's license issued under Chapter 4507 of the Revised Code or a valid motorized bicycle license issued after the person has passed the test provided by the Ohio Director of Public Safety.~~
- ~~(2) The motorized bicycle is equipped in accordance with the rules adopted and promulgated by the Ohio Director of Public Safety pursuant to Chapter 4511.521 of the Revised Code. (ORC 4511.52.1)~~

3335-21-4914 Parking Generally.

(A) **GENERAL PROHIBITION.**

~~No person shall stop, stand or park a vehicle on the streets, roadways, land or property and grounds of the University except in areas and at the times and under the conditions specified by these ~~Rules~~Regulations or by signs posted by order of ~~Transportation and~~ the University or the Parking Services Operator.~~

(B) **CURBSIDE PARKING.**

~~Except as otherwise provided in this chapter, every vehicle stopped or parked upon a two-way street or roadway where there are adjacent curbs shall be so stopped or parked with the right-hand wheels of such vehicle parallel to and within twelve inches of the right-hand curb.~~

(C) **ANGLE AND PARALLEL PARKING.**

- ~~(1) On those streets, roadways or parking areas which have been signed or marked by ~~Transportation and~~ the Parking Services Operator for angle or parallel parking, no person shall park or stand a vehicle other than at the angle or position indicated by such signs or markings.~~
- ~~(2) No person shall park or stand a vehicle in a parking space so that any part of such vehicle occupies more than one such space or protrudes beyond the markings designating such space.~~
- ~~(3) No person shall park or stand a vehicle in a parking space in violation of posted signs designating "Head In Parking Only."~~

(D) **LIGHTS ON PARKED OR STOPPED VEHICLES.**

~~Except in cases of an emergency, whenever a vehicle is parked or stopped upon a roadway open to traffic or shoulder adjacent thereto, whether attended or unattended during the times mentioned in Paragraph (D) of Rule 3335-21-14, such vehicle shall be equipped with one or more lights which shall exhibit a white or~~

~~amber light on the roadway side visible from a distance of 500 feet to the front of such vehicle, and a red light visible from a distance of 500 feet to the rear. No lights need be displayed upon any such vehicle when it is stopped or parked where there is sufficient light to reveal any person or substantial object within a distance of 500 feet upon such street. Any lighted headlights upon a parked vehicle shall be depressed or dimmed. (ORC 4513.10)~~

(E) STOPPING, STANDING OR PARKING PROHIBITED IN SPECIFIED PLACES.

No person shall stop, stand or park a vehicle, except when necessary to avoid conflict with other traffic or in compliance with State statute or these ~~Rules~~Regulations or the directions of a Law Enforcement Officer, traffic control device or employee of Transportation and Parking Services, in any of the following places:

- (1) On a sidewalk, except a bicycle;
- (2) In front of a public or private driveway;
- (3) Within an intersection;
- (4) Within ten feet of a fire hydrant;
- (5) On a crosswalk;
- (6) Within twenty feet of a crosswalk at an intersection;
- (7) Within thirty feet of, and upon the approach to, any flashing beacon, stop sign or traffic control device;
- (8) Between a safety zone and the adjacent curb or within thirty feet of points on the curb immediately opposite the entrance to any fire station, within seventy-five feet of the entrance when it is properly posted with signs;
- (9) Within twenty feet of a driveway entrance to any fire station and, on the side of the street or roadway opposite the entrance to any fire station, within seventy-five feet of the entrance when it is properly posted with signs;
- (10) Alongside or opposite any street or roadway excavation or obstruction when stopping, standing or parking would obstruct traffic;
- (11) Alongside any vehicle stopped or parked at the edge or curb of a street or roadway;
- (12) Upon any bridge or other elevated structure upon a street or roadway or within a street or roadway tunnel;
- (13) Within one foot of another parked vehicle;
- (14) At any place where signs prohibit stopping;
- (15) On any lawn, grass or landscaped area;
- (16) In any area, zone or parking space to which access, or in which parking, is prohibited by the placement of barricades authorized by the Department; or
- (17) Along painted yellow curbs.

(F) OBSTRUCTION OF TRAFFIC.

No person shall park a vehicle upon a street or roadway, other than an alley, in such manner or under such conditions as to leave available less than ten feet of the width of the street or roadway for free movement of vehicular traffic.

(G) PARKING IN ALLEYS.

No person shall park a vehicle within an alley in such a manner or under such conditions as to leave available less than ten feet of the width of the alley for the free movement of vehicular traffic, and no person shall stop, stand or park a vehicle within an alley in such a position as to block the driveway entrance to any abutting property.

(H) OVERNIGHT PARKING.

No person shall park a vehicle on a street or roadway between the hours of 23:00 a.m. and 5:00 a.m. of any day without a proper permit, except authorized emergency and public safety vehicles and vehicles assigned disability parking spaces.

June 22, 2012 meeting, Board of Trustees

(IH) PARKING FOR SALE OR SERVICE.

No person shall park a vehicle upon a street or roadway for the principal purpose of:

- (1) Displaying such vehicle for sale; or
- (2) Washing, greasing or repairing such vehicle, except repairs necessitated by an emergency.

(JI) PARKING ON NARROW STREETS OR ROADWAYS.

- (1) ~~Transportation and Parking Services~~ The University is hereby authorized to erect signs prohibiting parking upon a street or roadway when the width of the street or roadway does not exceed twenty feet, or upon one side of a street or roadway, as indicated by such signs, when the width of the street or roadway does not exceed thirty feet.
- (2) When official signs prohibiting parking are erected upon streets or roadways, no person shall park a vehicle upon any such street or roadway in violation of any such sign.

(KJ) STANDING OR PARKING ON ONE-WAY STREETS OR ROADWAYS.

- (1) ~~Transportation and Parking Services~~ The University is hereby authorized to erect signs upon the left-hand-side of a one-way street or roadway to prohibit the standing or parking of vehicles. When such signs are in place, no person shall stand or park a vehicle upon such left-hand side in violation of any such sign.
- (2) If a roadway includes two or more separate streets and traffic is restricted to one direction upon any such street, no person shall stand or park a vehicle upon the left-hand side of such one- way street unless signs are erected to permit such standing or parking. The Department is hereby authorized to determine when standing or parking may be permitted upon the left-hand side of any such one-way street and to erect signs giving notice thereof.

(LK) STOPPING, STANDING OR PARKING IN HAZARDOUS CONGESTED PLACES.

- (1) ~~Transportation and Parking Services~~ The University is hereby authorized to determine and designate by proper signs places not exceeding 100 feet in length in which the stopping, standing or parking of vehicles would create an especially hazardous condition or would cause unusual delay to traffic.
- (2) When official signs are erected at hazardous or congested places as authorized, no person shall stop, stand or park a vehicle in any such designated place.

(M) SIGNS OR MARKINGS INDICATING SUBCOMPACT PARKING SPACES.

- (1) ~~Any vehicle parked in an area that is signed or marked (posted) for subcompact vehicles shall not extend over the markings for such space or cause the operator of another vehicle inconvenience in entering or exiting such vehicle.~~
- (2) ~~Any vehicle parked in a subcompact parking space shall not obstruct or hinder an operator's view in entering or exiting a designated parking space.~~

(NL) LOADING ZONES.

- (1) Passenger Curb Loading Zones. No person shall stop, stand or park a vehicle for any purpose or period of time, other than for the expeditious loading or unloading of passengers, in any place marked as a passenger curb loading zone during hours when the Rules Regulations applicable to

such zone are in effect, and then only for a period not to exceed three minutes unless otherwise marked.

- (2) Freight Loading Zones. No person shall stop, stand or park a vehicle for any purpose or length of time, other than for the expeditious unloading and delivery or pickup and loading of materials, in any place marked as a freight loading zone during hours when the rulesRegulations applicable to such zone are in effect, and then only for a period not to exceed the posted time limit.

(OM) BUS STOPS AND TAXICAB STANDS.

- (1) The operator of a bus shall not stand or park such vehicle upon a street or roadway at any place other than a bus stop so designated as provided in these RulesRegulations.
- (2) The operator of a bus shall not stop such vehicle upon a street or roadway at any place for the purpose of loading or unloading passengers or their baggage other than at a bus stop, bus stand or passenger loading zone so designated as provided in these RulesRegulations, except in an emergency.
- (3) The operator of a bus shall enter a bus stop, bus stand or passenger loading zone on a street or roadway in such a manner that the bus, when stopped to load or unload passengers or baggage, shall be in a position, with the right front wheel of such vehicle not farther than eighteen inches from the curb and the bus approximately parallel to the curb, so as not to unduly impede the movement of other vehicular traffic.
- (4) The operator of a taxicab shall not stand or park such vehicle upon any street or roadway at any place other than in a taxicab stand so designated as provided in these RulesRegulations. This provision shall not prevent the operator of a taxicab from temporarily stopping in accordance with other stopping or parking rulesRegulations at any place for the purpose of and while actually engaged in the expeditious loading and/or unloading of passengers.
- (5) No person shall stop, stand or park a vehicle other than a bus in a bus stop or other than a taxicab in a taxicab stand when any such stop or stand has been officially designated and appropriately signed, except that the driver of a passenger vehicle may temporarily stop therein for the purpose of and while actually engaged in loading or unloading passengers when such stopping does not interfere with any bus or taxicab waiting to enter or about to enter such zone.

(P) DELIVERY PERMITS.

- (1) ~~The delivery permit allows proximity parking for deliveries or delivery related purposes for a maximum of thirty minutes. The delivery permit allows the user to park in any nonrestricted "A," "B," "C," or visitor parking space with the exception of metered and pay parking facilities.~~
- (2) ~~All applications for departmental delivery permits must be approved by the appropriate dean or department head before being reviewed by the Director of Transportation and Parking or designee and are only valid when displayed along with a valid University parking permit.~~
- (3) ~~Delivery permit users shall comply with Department rules. The delivery permit does not relieve the operator from responsibility for violations of these Rules.~~
- (4) ~~A permit for one-time access to the traffic controlled zone only can be obtained at the information booths located at Control Zone entrances.~~
- (5) ~~Users must display the delivery permit "face-up" on the vehicle's dashboard or in another prominent location to ensure the visibility of the permit.~~

(QN) MOVING OF VEHICLE.

No person shall move a vehicle not lawfully under his or her control into any such prohibited area or away from a curb such distance as is prohibited Rules by these Regulations.

3335-21-2015 Stopping, Standing or Parking Permitted, Restricted or Prohibited on Certain Streets, Roadways and Parking Areas.

(A) APPLICATION OF SECTION.

~~The provisions of this section prohibiting the standing or parking of vehicles shall apply at all times or at those times herein specified or as indicated on official signs, except when it is necessary to stop a vehicle to avoid conflict with other traffic or in compliance with the directions of a Traffic Control Officer, a Law Enforcement Officer or an official traffic control device placed by Transportation and Parking Services.~~

(B) RULES REGULATIONS NOT EXCLUSIVE.

The provisions of this section imposing a time limit on parking shall not relieve any person from the duty to observe other and more restrictive provisions prohibiting or limiting parking in specified places or at specified times.

(C) PARKING PROHIBITED.

Parking is prohibited at all times on certain streets and roadways. When signs are erected by the ~~Department~~University giving notice thereof, no person shall park a vehicle at any time upon any street or roadway that is signposted.

(D) PARKING LIMITED TIME.

Parking time may be limited on certain streets and roadways. The ~~Department~~University or the Parking Operator, in accordance with the Concession Agreement is hereby authorized to establish limited time parking on certain streets and roadways by posting signs giving notice thereof.

(E) PARKING PERMITTED.

~~Parking of vehicles may be permitted by the Department in and on the following areas of the streets, roadways, land and property of the University, as designated by erected signs:~~

- (1) ~~— Parking lots. Parking may be permitted on lands and property assigned to the Department and designated by erected signs.~~
- (2) ~~— Parking categories. The Department may allocate the available parking area on the land and property of the University into categories restricting or specifying permit designations as follows:~~
 - (a) ~~“A” or “WA” parking areas may consist of marked areas along streets and roadways, garages and certain parking lots and shall be available to individuals displaying a current “A” or “WA” parking permit.~~
 - (b) ~~“B” or “WB” parking areas may consist of marked spaces along streets and roadways, garages and certain parking lots and shall be available to individuals displaying a current “B” or “WB” parking permit.~~
 - (c) ~~“C” or “WC” areas may consist of marked spaces along streets and roadways, garages and certain parking lots and shall be available to individuals displaying a current “C” or “WC” parking permit.~~
 - (d) ~~“R” parking areas may consist of marked spaces along streets and roadways, garages and certain parking lots and shall be available based upon restrictions designated on the sign.~~
- (3) Pay parking facilities. Certain parking areas may be designated as pay-parking facilities, and a schedule of fees for such parking shall be established by the ~~Department~~University or the Parking Operator, in

- accordance with the Concession Agreement. Parking in such areas may be open to all persons or limited by rule of the Department Parking Operator. No person parking in a pay facility shall refuse to pay the prescribed fee.
- (4) ~~Public event parking. Public parking of motor vehicles while drivers or operators attend public events on the land and property of the University, other than that usually used for parking, may be permitted under such rules and controls and for such fees as designated by the Department.~~
- (52) Signs. Whenever the Department University or the Parking Operator provides by rule that any area shall be limited to certain parking, such rule shall be effective when proper signs, giving notice that parking is limited to certain persons or times, have been erected in the area or when Law Enforcement Officers or parking personnel are present and are directing parking and traffic thereto and therefrom.
- (F) REGULATED PARKING TIME.
Parking shall be permitted in areas designated herein only at the following times and under the following conditions, whether or not University classes are in session:
- (1) ~~From the hours of 5:00 a.m. to 4:00 p.m., Monday through Friday, parking shall be limited to designated permit zones. From 4:00 p.m. to 2:00 a.m., Monday through Friday, and from 4:00 p.m. Friday to 2:00 a.m. Monday, "B" or "C" and "WA", "WB" and "WC" permit holders may park in "A" or "B" zones, except that certain areas or zones may be designated as restricted, limited or reserved and signs shall be posted in accordance with paragraph (E) (5) of the Administrative Code.~~
- (2) ~~Certain areas may be designated as no parking or restricted parking on the streets, roadways, land and property of the University between 2:00 a.m. and 5:00 a.m. at any time except with a disability permit.~~
- (3) ~~Students may be eligible to purchase a proximity permit or remote permit, allowing overnight parking in certain designated parts of "C" or "WC" areas. Application and approval shall be made in accordance with rules established by the Department.~~
- (GD) PARKING METER ZONES.
- (1) ~~Transportation and~~The Parking Services Operator is hereby authorized to install parking meters in accordance with the Concession Agreement to regulate short-term parking within parking areas or upon those streets and roadways or parts of streets and roadways where it is determined that the installation of parking meters is necessary to aid in the regulation and control of parking vehicles
- (2) ~~Each parking meter shall bear a legend indicating the days and hours when the requirement to deposit coins applies, the value of the coin to be deposited and the period of time during which parking is permitted at the parking meter.~~
- (32) ~~No person shall park a vehicle in any parking space to which a parking meter has been installed during the restricted and regulated time applicable to the parking meter unless a coin or coins of United States currency of the appropriate denomination shall have been deposited therein, or shall have been previously deposited therein for an unexpired interval of time, and said meter parking fee has been placed in operation paid.~~
- (3) All individuals who are parking a vehicle in a Pay and Display parking lot must display, on the dashboard of their vehicle, a valid parking voucher purchased at the nearest Pay and Display machine.
- (H) OPENING DOORS ON TRAFFIC SIDE.
No person shall open the door of a motor vehicle on the side available to moving traffic unless and until it is reasonably safe to do so and can be done without

~~interfering with the movement of other traffic, nor shall any person leave a door open on the side of a motor vehicle available to moving traffic for a period of time longer than necessary to load or unload passengers.—(ORC 4511.70)~~

(E) UNATTENDED VEHICLES; DUTY TO LOCK IGNITION, REMOVE KEY, SET BRAKE, ETC.

No person driving or in charge of a motor vehicle shall permit it to stand unattended without first stopping the engine, locking the ignition, removing the key from the ignition, effectively setting the parking brake and, when the motor vehicle is standing upon any grade, turning the front wheels to the curb or side of the highway or roadway. The requirements of this section relating to the stopping of the engine, locking of the ignition and removing the key from the ignition of a motor vehicle shall not apply to an emergency vehicle or a public safety vehicle.—(ORC 4511.66.1)

(APPENDIX XLIV)

THE OHIO STATE UNIVERSITY

Re: Summary of Long-Term Lease and Concession Agreement

The following is a summary of the draft Long-Term Lease and Concession Agreement (the "Agreement") to be entered into by and between the Ohio State University (the "University") and a to-be-determined concessionaire (the "Concessionaire").¹

Article I. Definitions and Interpretation. Article I sets forth the defined terms and certain other rules of interpretation used in the Agreement. The following are certain select definitions relating to this summary:²

- A. "Parking Facilities" means the Parking Garages and the Parking Lots.
- B. "Parking Garages" means the parking garages described in Part I of Schedule 3; provided, however, "Parking Garages" shall not include the office spaces identified on Schedule 17, which the University shall have the right to continue to possess with rights of ingress and egress thereto and therefrom.
- C. "Parking Lots" means the parking lots described in Part II of Schedule 3.
- D. "Parking System" means the parking system consisting of the Parking Facilities, the Street Metered Spaces, the Street Permits Spaces and the Parking System Assets, including (i) the computer systems and software set forth on Schedule 14, (ii) each University Leased Property (until such time as that University Leased Property is no longer leased by the University), and (iii) all improvements of any and every kind whatsoever forming a part of and used in connection with the operation and maintenance of the Parking Facilities, but excluding any interest in the streets, sidewalks, paving or similar real property.
- E. "Parking System Assets" means, (i) as of the time immediately prior to the Time of Closing, the personal property of the University used in connection with operations of the Parking System set forth on Part IV of Schedule 3, and (ii) from and after the Time of Closing, the personal property of the Concessionaire or the Operator used in connection with the operations of the Parking System.
- F. "Street Metered Spaces" means those areas depicted on Part III of Schedule 3.
- G. "Street Permit Spaces" means those areas depicted on Part III of Schedule 3.

¹ This summary is for convenience only and should not be used in lieu of the Long-Term Lease and Concession Agreement.

² Initially capitalized terms used in this memorandum and not otherwise defined herein have the meanings set forth in the Agreement.

Article II. The Transaction; Closing; Conditions Precedent; Covenants.

- A. Section 2.1: Grant of Concession. At Closing, the Concessionaire shall pay the University \$[] in exchange for (i) a 50-year lease of the Parking Facilities, (ii) the granting of the right to (A) operate the Parking System and to provide Parking Services, including the use, possession, operation, management, maintenance and rehabilitation of the Parking System, (B) charge the Parking Fees, (C) charge, collect and retain the Parking Revenue and (D) charge, collect and retain the Parking Violation Revenues and retain a portion thereof to compensate the Enforcement Operator, and (iii) the conveyance of the Parking System Assets.
- B. Section 2.2: Closing. Upon receipt of the Closing Consideration, the University shall cancel and return the Closing Deposit and Cash Deposit. All revenues, charges, costs and expenses with respect to Assumed Liabilities shall be prorated between the University and the Concessionaire as of 11:59 p.m. on the day immediately preceding the Closing Date. A change in one basis point in the 30 year mid-market LIBOR swap rate will be reflected by a change of 1/25 of 1% in the Closing Consideration, provided that such change shall not be in excess of 2% without the prior written consent of the Party paying the change.
- C. Section 2.3: Deposit. Concessionaire pays to the University a Cash Deposit or Letter of Credit in an amount of \$40 million, which such deposit shall be retained by the University if the Agreement is terminated for failure of any of the conditions precedent to the University's obligation to close the Transaction.
- D. Section 2.4: Conditions Precedent; Termination. This section sets forth the conditions precedent to each Party's obligation to close the Transaction, as well as the termination rights of both Parties. The conditions precedent are standard for a transaction of this nature including the requirement that the University Transportation and Parking Regulations be amended to allow for the Enforcement Operator. The Agreement may be terminated prior to Closing:
1. by mutual consent of the University and the Concessionaire;
 2. by either the University or the Concessionaire if any Governmental Authority shall have issued an order permanently restraining the Transaction;
 3. by the Concessionaire if any condition precedent to the Concessionaire's obligation to close set forth in Section 2.4(a) is not satisfied;
 4. by the University if any condition precedent to the University's obligation to close set forth in Section 2.4(b) is not satisfied; or
 5. by either the University or the Concessionaire if the Closing has not occurred within 120 days of execution of the Concession Agreement.

- E. Section 2.5: Covenants. This section sets forth certain standard covenants and obligations of the Parties during the period between execution of the Agreement and Closing (the "Closing Period"). This section also sets forth (A) a requirement for the University to provide, upon Concessionaire's request, the services of its employees to Concessionaire for six months following Closing, which such costs shall be borne by the Concessionaire; (B) a requirement for Concessionaire to make known all terms and conditions of employment to University Parking System Employees and to use its best efforts to interview all such employees that apply for potential employment ten Business Days prior to Closing, which any such employment would be at the discretion of the Concessionaire; (C) a requirement that the Parties use commercially reasonable efforts to enter into a lease agreement for office space within the Competing Parking Area for use by the Concessionaire; (D) a requirement that the University assign over all contracts relating to the rehabilitation of the 12th Avenue Garage at Closing and that if such rehabilitation is not completed by December 31, 2012, that such failure shall be a Compensation Event; and (E) a requirement that the University construct 1,400 Parking Spaces within the Competing Parking Area that shall be deemed part of the Parking Facilities.
- F. Section 2.6: Intended Treatment for Federal and State Income Tax Purposes. This section sets forth the intended tax treatment of the Transaction for federal and state income tax purposes.
- G. Section 2.7: Closing Deliveries. At Closing, each Party shall execute and deliver all Documents necessary to effect the Transaction.
- H. Section 2.8: Memorandum of Lease. At Closing, the Parties shall execute and deliver the Memorandum of Lease, which shall be recorded with the Franklin County Recorder.

Article III. Terms of the Concession.

- A. Section 3.1: Quiet Enjoyment and Present Condition. The Concessionaire shall be entitled to quiet enjoyment of the Parking System, and the Concessionaire's rights to use the Parking System are subject to the right of the University to monitor compliance with this Agreement to ensure that the Parking System is used and operated as required by the Agreement. Concessionaire agrees to accept the Parking System "AS IS" and acknowledges that it has inspected the Parking System, is aware of its condition and acknowledges that the University makes no representation regarding the condition of the Parking System.
- B. Section 3.2: Parking System Operations.
 - I. This section states that Concessionaire shall be responsible for all aspects of the Parking System Operations during the Term, including costs, expenses, debts, liabilities and other obligations relating to the Parking System.

2. Additionally, Concessionaire (through the Enforcement Operator) and the University's personnel shall have the exclusive right to administer Parking Enforcement, and the Concessionaire will be responsible for the adjudication related thereto. Concessionaire will collect and retain all Parking Violation Revenue, and the Concessionaire, at the end of each Permit Year, will pay to the University the amount of the Parking Violation Revenue less the costs of collection and adjudication, of equipment purchased and maintained to reduce the cost of Parking Enforcement and of the Enforcement Operator's compensation. The University shall use commercially reasonable means to assist in the collection of Parking Violation Revenue, including conditioning the release of student transcripts and diplomas on the payment of Parking Violations Revenue owed.
 3. This section also provides a grant to the Concessionaire of a right of entry and access to the Public Way, agreement by the Parties to meet annually to discuss enhancements to Parking System Operations, and an agreement to allow the University to continue to operate valet parking services at the level as of the Bid Date.
- C. Section 3.3: Operator. Parking System Operations shall be under the direction and supervision of an experienced operator (the "Operator"). Concessionaire shall not replace Operator without approval of the University. If the Operator fails to operate the Parking System in compliance with the Operating Standards after 30 days notice to the Concessionaire, then the University may cure such failure and direct that Concessionaire remove the Operator, provided that if three such failures occur within a 12-month rolling period, the University may direct that Concessionaire remove the Operator without notice. Upon the University's direction to remove the Operator, if the Operator cures the failure within 45 days, the Concessionaire need not remove the Operator.
- D. Section 3.4: Authorizations; Qualifications. Concessionaire shall obtain and maintain all Authorizations necessary to operate the Parking System and shall maintain its existence and all qualifications necessary to carry on the Parking System Operations.
- E. Section 3.5: No Encumbrances. Neither the University nor the Concessionaire shall do any act that would create any Encumbrance against the Parking System. Each party shall use reasonable efforts to assist the other Party in attempting to remove any Encumbrance that comes into existence as a result of an act or omission by such other Party.
- F. Section 3.6: Single Purpose Covenants. Concessionaire shall be formed solely for purpose of owning the Concessionaire Interest and shall not engage in any unrelated business or possess any unrelated assets.

- G. Section 3.7: Rights of the University to Access and Perform Work on the Parking System and Utilize Space for Renewable Energy Resources. The University reserves the right to enter and have access to the Parking Facilities in order to inspect the Parking System, make necessary repairs in the event of any Concessionaire Default, install safety measures, rehabilitate or construct Affected Property, and install or maintain utilities, among other things. The University also reserves the right to use portions of the Parking Facilities for installation of renewable energy apparatus. The University shall not be obligated to pay Concession Compensation for access to inspect the Parking System, make necessary repairs in the event of Concessionaire default or in the event of an emergency. The University shall not have access to the cash collections or other intangibles of the Concessionaire.
- H. Section 3.8: Payment of Taxes. Concessionaire shall pay Taxes payable in respect of use or operations of the Parking System, provided, however, the University shall pay when due any Property Tax. Any sales tax attributable to Parking Fees may be passed through to the users and shall not be considered for calculating rate adjustments.
- I. Section 3.9: Utilities. Concessionaire shall pay when due all charges for gas, electricity, light, heat, power, telephone, waters and other utilities and services used in the Parking System, except the University shall be responsible for all stormwater charges.
- J. Section 3.10: Notices of Defaults and Claims. Concessionaire and the University shall promptly notify the other party of any Defaults of which it becomes aware, as well as any material claims, proceedings, disputes or litigation that arise.
- K. Section 3.11: Assignment of Operating Agreements and Plans. At the request of the University, Concessionaire shall collaterally assign to the University all of its right under the Operating Agreement and future plans relating to the Parking System Operations. The Operating Agreements and Plans to be assigned can also be assigned as security to a Leasehold Mortgage, provided that if the Leasehold Mortgagee is enforcing its security interest, the University shall not be entitled to use the Operating Agreements and Plans in enforcing its security.
- L. Section 3.12: Use of Information and Records. The University shall be entitled to access all reasonable records, electronic data and other information collected by Concessionaire to the extent needed by the University in connection with enforcement of parking regulations, identification of Parking Violations, imposition of fines and adjudication of cases. Concessionaire shall be entitled to access all reasonable records, electronic data and other information collected by the University to the extent reasonably required for Concessionaire's performance of its obligations, provided that Concessionaire shall keep such information confidential.

- M. Section 3.13: Parking System Assets. Concessionaire shall maintain and operate the Parking System in accordance with the Operating Standards. Concessionaire will inspect the Parking System Assets and promptly repair and defects.
- N. Section 3.14: Payments by the University. Concessionaire agrees that if the University is required by Law to withhold a portion of any payment that the University is obligated to make to the Concessionaire under the Agreement, the University will be deemed to have satisfied such payment to Concessionaire to the extent of such withholding by the University.
- O. Section 3.15: Naming Rights Other Revenue Activities and Commercial Advertisements and Activities. The University retains exclusive naming rights with respect to the Parking System, including the right to sell or lease any naming rights for the Parking System. The University shall not change the names of any Parking Garages and the Parking System or grant any third party the right to change such names without the prior consent of the Concessionaire. Additionally, Concessionaire shall neither conduct nor permit any commercial activities in the Parking System. The University grants the Concessionaire a license during the Term to use the name of the Parking System along with its trademarks.
- P. Section 3.16: Reversion of Parking System. On the Reversion Date, Concessionaire shall return to the University the Parking System.
- Q. Section 3.17: Police, Fire, Emergency, and Public Safety Access Rights. Any police, fire, and other emergency and security personnel retained by the University shall have access to the Parking System.
- R. Section 3.18: Negotiations with Governmental Authorities. Prior to entering into any agreement with a Governmental Authority that could extend beyond the Term of the Concession to which the University may incur liability, the Concessionaire shall submit such agreement for Approval by the University (which Approval may be withheld in the sole discretion of the University).
- S. Section 3.19: Administration of the Public Way. Concessionaire acknowledges and accepts that the University (depending on whether the University has responsibility for controlling streets and rights of way) will hold and administer the public way. Any action by the University with respect to streets controlled by University that materially restricts access to a Parking Garage or Parking Lot or results in reduction of Parking Revenue above \$100,000 (Adjusted for Inflation) will be a Compensation Event.
- T. Section 3.20: Air Rights. The University reserves, and does not lease to Concessionaire, the air rights of all of the Parking Facilities.
- U. Section 3.21: Ongoing Ancillary Services: The University shall continue to operate ancillary parking services, to include such items as remote bus services, as described in Schedule 19. The failure to provide such services shall constitute a Compensation Event.

Article IV. Capital Improvements.

- A. Section 4.1: Concessionaire Responsibility for Capital Improvements. Concessionaire shall be responsible for all capital improvements with respect to the Parking System, including those listed on Schedule 12.
- B. Section 4.2: Authorizations Related to Capital Improvements. Concessionaire's obligation to perform Capital Improvements shall be subject to the issuance by the Governmental Authorities and the University of any and all Authorizations.
- C. Section 4.3: University Responsibility for Capital Improvements. The University shall maintain and repair any sidewalks and roads constituting Affected Property under the jurisdiction of the University that provide access to the Parking System in a manner consistent with the Operating Standards.
- D. Section 4.4: Required Payment Options. Any Parking Space with Parking Fees of \$1.00 or more per hour must have multiple payment options, including cash, debit/ATM card and credit card.

Article V. Modifications.

- A. Section 5.1: University Directives. The University may issue a directive to perform work on the Parking System (a "University Directive") to the Concessionaire at any time during the Term. Parking Garages or Parking Lots constructed as the result of a University Directive become part of the Parking System to be operated by Concessionaire, and the University shall pay any Concession Compensation with respect thereto.
- B. Section 5.2: Other Construction. The University may construct additional parking garages, parking lots or other parking facilities in the Competing Parking Area. However, prior to the construction of any parking garage, parking lots or other parking facility that is not part of a larger structure or development, the University must provide Concessionaire with the option to perform such work. If Concessionaire wishes to accept the obligation to perform such work, Concessionaire bears the cost, and the parking garage or lot become part of this Agreement. If Concessionaire elects not perform the work, the University has the option to include or exclude such parking garage or lot from this Agreement.
- C. Section 5.3: Concessionaire Requests. Concessionaire must get University approval to make material changes in the dimensions, character, quality or location of any part of the Parking System, provided that a Concessionaire Request will not be required to install gates and other equipment in ensuring such Parking Facility is a closed-access Parking Facility.
- D. Section 5.4: Performance of Modifications. Concessionaire shall ensure that University Directives and Approved Concessionaire Requests are performed in a good and workmanlike manner.

Article VI. Operating Standards.

- A. Section 6.1: Compliance with Operating Standards. Concessionaire shall, at all times during the Term, cause the Parking System Operations to comply with the Operating Standards in all material respects.
- B. Section 6.2: Proposed Operating Standards. If the Concessionaire wishes to use operating standards other than the Operating Standards, the Concessionaire must provide notice of such proposed operating standards to the University for Approval.
- C. Section 6.3: Modified Operating Standards. The University has the right to modify the Operating Standards, provided that if such modification is not made in order to comply with law or in accordance with operating standards at Comparable Parking Facilities, the Concessionaire may be entitled to Concession Compensation but only if the amount of Concession Compensation claimed exceeds \$100,000 Adjusted for Inflation during a 360 Day consecutive period.

Article VII. Revenues, Designation of Permits and Spaces and Closure of Parking Spaces.

- A. Section 7.1: Schedule of Parking Fees. Parking Fees that may be charged over the Term will be listed in Schedule 5. Concessionaire shall have the right to collect the Parking Fees as well as revenue resulting from parking violations. To the extent Concessionaire wishes to change the Schedule of Parking Fees, Concessionaire must submit such changes to the Parking Advisory Committee for its approval.
- B. Section 7.2: Changes to Permits or Parking Spaces.
 - 1. The University has designated certain Classes of Permits. Prior to the beginning of the Permit Year, the University may change the Classes of Permits. The University may not limit the number of a Class of Permit sold provided that the University can limit the number of a Permit Sub Class based on the availability of Parking Spaces, provided that any limitation by the University on the number of Permits sold shall be a Compensation Event.
 - 2. The University has the right to designate, temporarily close or remove Parking Spaces, provided that any such temporary closures shall be a Compensation Event if not done in response to the Concessionaire's acts or omissions and if it results in a reduction of Parking Revenue of \$100,000 during a 360-day period Adjusted for Inflation.
 - 3. The University has the right to designate new Street Metered Parking Spaces, and the University shall pay any Concession Compensation associated with the installation of Parking Meters associated with those Street Metered Parking Spaces.

4. A Parking Space is deemed to be "permanently removed" by the University upon a written designation by the University or a continuous one year closure by the University.
 5. To the extent Concessionaire wishes to change the designation of Parking Spaces or Permit Classes, Concessionaire must submit such changes to the Parking Advisory Committee for its approval, provided that the Concessionaire may temporarily designate Permit spaces as "transient" or Metered Parking Spaces without the University's consent, as long as such action does not result in the non-availability of Parking Spaces for Permit users entitled to use such Parking Facility. The University may also change the designation of Parking Spaces or Permits Classes provided that any change shall be a Compensation Event.
- C. Section 7.3: Notice. If the University wishes to remove any space, it must provide written notice thereof to the Concessionaire.
- D. Section 7.4: Payments for Permanent Removal. The University may remove up to 2,200 Parking Spaces used for Permit parking during the Term, as described in Schedule 20, without having to pay Concession Compensation. The Permanent Removal of Parking Spaces beyond 2,200 shall result in a Compensation Event, provided that any Concession Compensation shall take into account Additional Parking Spaces added during the Term. If a Permanent Removal results in less than the sum of 27,000 Parking Spaces in the Parking System and 75% of the Parking Spaces added during the Term, the Concessionaire may decide to treat that as (i) an Adverse Action which results in a termination of the Agreement and the obligation of the University to pay the Concessionaire the fair market value of the remaining Term or (ii) a continued Compensation Event.
- E. Section 7.5: Special Events and Global Events.
- F. 1. *Special Events.* The University may temporarily close, take over the use of, or reduce or prohibit Parking Fees to be charged with respect to, all or any portion of the Parking System for Special Events. Permitted Special Events will be listed on Schedule 10, and the University shall have the right to modify Schedule 10 prior to each Permit Year. To the extent that the University does not have knowledge of a Special Event prior to the applicable Permit Year, the University must provide notice to the Concessionaire in advance of the Special Event promptly after the University becomes aware of such Special Event. Any portions of the Parking System affected by the Special Event shall be operated by the Concessionaire, and the University shall reimburse the Concessionaire for its out-of-pocket cost associated with the Special Event beyond those operating expenses that the Concessionaire would have been required to provide absent the Special Event. If there is a Special Event at the Schottenstein Center, the Concessionaire shall continue to operate the affected portion of the Parking System, and the University shall be entitled to the revenue derived therefrom;

provided that the University shall reimburse the Concessionaire for its out-of-pocket cost plus 10% associated with the Special Event.

- G. 2. Global Events. The University may designate up to 20 Global Events in each Permit Year during which the University may temporarily close, take over the use of, or reduce or prohibit Parking Fees to be charged with respect to all or any portion of the Parking System. The University shall notify the Concessionaire of Global Events of which it has knowledge prior to each Permit Year. To the extent that the University does not have knowledge of a Global Event prior to the applicable Permit Year, the University shall provide notice to the Concessionaire in advance of the Global Event promptly after the University becomes aware of such Global Event. The closure of Parking Spaces during the Global Event shall not constitute a Compensation Event. Any portions of the Parking System affected by a Global Event shall continue to be operated by the Concessionaire during such Global Event, and the University shall reimburse the Concessionaire for the direct out-of-pocket cost associated with the Global Event, provided that the University shall retain any revenue therefrom, including fees associated with the Parking System. The University may designate certain Parking Facilities as not being used during a particular Global Event, in which case the Concessionaire shall operate those Parking Facilities, provided any revenue received by Concessionaire shall be set off against any amount owed to Concessionaire by University under this Concession Agreement.
- H. Section 7.6: Additional Parking Spaces. The University may designate additional Parking Spaces as a University Directive and such spaces shall become part of the Parking System.
- I. Section 7.7: Changes in Parking Rules, Regulations and Adjudication. Any material change to the Enforcement Policies and Procedures not approved by the Concessionaire, shall result in a Compensation Event.
- J. Section 7.8: Increases in Parking Fees. The University and Concessionaire shall negotiate in good faith the allocation of any increase in Parking Revenue resulting from increases in fees other than provided for in Schedule 5.
- K. Section 7.9: Right to Challenge. Any disagreement by the Parties with respect to this Article 7 shall be subject to dispute resolution.
- L. Section 7.10: Mitigation of Temporary Closure. Concessionaire shall provide the University 30 days' notice prior to any temporary closure of any Parking Facility, and both parties will negotiate in good faith to mitigate the effects of such temporary closure.

Article VIII. Reporting; Audits; Inspections.

- A. Section 8.1: Reports. Concessionaire shall provide notice to the University of all emergencies, including environmental incidents, within 12 hours. Concessionaire also must provide notice to the University of all claims in excess of \$25,000

Adjusted for Inflation made by or against the Concessionaire. Concessionaire shall deliver to university audited financial reports within 120 days of the end of each Year.

- B. Section 8.2: Information. At the request of the University, and at the Concessionaire's cost and expense, the Concessionaire shall make available all Information relating to the Parking System but not more frequently than once a quarter, and the University shall keep confidential any such Information that constitutes trade secrets or commercial or financial Information.
- C. Section 8.3: Inspection, Audit and Review Rights of the University. The University, upon ten business days' notice, may carry out an Audit and Review of the Information required to be maintained by Concessionaire under this Agreement. The University shall also have access to the Parking System for inspection and testing.
- D. Section 8.4: Audits, Assistance, Inspections and Approvals. Any reference to University providing assistance to the Concessionaire performing an Audit shall not relieve the Concessionaire from any liability under this Agreement.

Article IX. Representations and Warranties.

- A. Section 9.1: Representations and Warranties of the University. The Agreement contains representations and warranties typical for the nature of this transaction, which include the following: (i) organization; (ii) power and authority; (iii) enforceability; (iv) title; (v) no conflicts; (vi) consents; (vii) compliance with law; (viii) litigation; (ix) environmental matters; (x) financial information; (xi) Parking System Contracts; (xii) absence of changes; (xiii) brokers; (xiv) accuracy of information; (xv) Permits; (xvi) Excluded Lease Property; and (xvii) University Leased Property.
- B. Section 9.2: Representations and Warranties of the Concessionaire. The Agreement contains representations and warranties typical for the nature of this transaction and include the following: (i) organization; (ii) power and authority; (iii) enforceability; (iv) no conflicts; (v) consents; (vi) compliance with law; (vii) litigation; (viii) accuracy of information; (ix) representations regarding the Operator; and (x) brokers.
- C. Section 9.3: Non-Waiver. No investigations made by or on behalf of any Party shall have the effect of waiving any representation or warranty made by the other Party.
- D. Section 9.4: Survival. Representations and warranties survive for 24 months except for those listed in this Summary in 9.1(i) – (ix) and 9.2(i) – (ix) which shall last indefinitely.

Article X. Finance Obligations.

- A. Section 10.1: Concessionaire's Obligations. Concessionaire shall be responsible for obtaining any financing for the performance of its obligations under the Agreement.
- B. Section 10.2: University's Obligations. The University shall, at the sole cost and expense of the Concessionaire, cooperate with the Concessionaire with respect to documentation reasonably necessary to obtain financing.
- C. Section 10.3: Concessionaire's Obligation for Estoppel Certificates. Concessionaire shall, upon the request of the University, execute and deliver standard consents and estoppel certificates with respect to the Agreement which may be qualified to the best of the knowledge and belief of a designated Representative of the Concessionaire.
- D. Section 10.4: Prohibited Tax Shelter Transactions. Concessionaire agrees that it will not enter into any lease or any other arrangement / transaction that would cause the University to become a party to a "prohibited tax shelter transaction" within the meaning of Section 4965 of the Internal Revenue Code of 1986.

Article XI. Compliance.

- A. Section 11.1: Compliance with Laws. Concessionaire must observe and comply with all applicable Laws and must notify the University within seven days after receiving notice from a Governmental Authority that the Concessionaire may have violated any Laws.
- B. Section 11.2: Non-Discrimination. The Concessionaire shall comply with all applicable federal, state and local Laws regarding non-discrimination and shall cause all Contractors to do the same.
- C. Section 11.3: Compliance with Wage and Hour Laws. The Concessionaire shall comply with all applicable Laws governing employment and/or employee wages and hours.
- D. Section 11.4: Non-Collusion. Concessionaire swears that it is the contracting party, and that it has not entered into any combination, collusion or agreement to receive or pay any money for the execution of the Agreement other than that called for by the Agreement.
- E. Section 11.5: Conflict of Interest. Concessionaire certifies that neither it nor any of its representatives has or will have any conflict of interest, direct or indirect, with the University during the performance of the Agreement.
- F. Section 11.6: Drug-Free Workplace Certification. Concessionaire agrees to make a good faith effort to provide and maintain a drug-free workplace. Concessionaire shall notify the University within 10 days after receiving actual notice that

Concessionaire or its employees have been convicted of a criminal drug violation in the Concessionaire's workplace.

- G. Section 11.7: Minority-Owned and Women-Owned Business Enterprises. Concessionaire is required to use good faith efforts to obtain the participation of M.B.E./W.B.E. in its Parking System Operations.
- H. Section 11.8: Financial and Audit Standards. Concessionaire shall observe and comply, in all material respects, with GAAP.

Article XII. Payment Obligations.

- A. Section 12.1: Certain Payment Obligations of the Concessionaire. Concessionaire has a payment obligation to the University and its Representatives for losses related to various items including (i) breach of representations and covenants, (ii) Assumed Liabilities, (iii) Taxes attributable to the Transfer, and (iv) brokerage fees.
- B. Section 12.2: Certain Payment Obligations of the University. Without limiting any other remedy available under this Agreement, University has a payment obligation to the Concessionaire and its Representatives for losses related to various items including (i) breach of representations and covenants, (ii) Excluded Liabilities, and (iii) brokerage fees.
- C. Section 12.3: Agency for Representatives. University and Concessionaire accept such payment obligation in favor of each of its Representatives as agent for such Representatives, which, in the case of Concessionaire, includes Leasehold Mortgagee.
- D. Section 12.4: Third Party Claims. Sets forth the procedure for Third Party Claims.
- E. Section 12.5: Direct Claims. Sets forth the procedure for Direct Claims.
- F. Section 12.6: Failure to Give Timely Notice. Failure to provide notice properly may relieve the Obligor from paying certain losses.
- G. Section 12.7: Reductions and Subrogation. If, after receiving a payment, a Loss is reduced by insurance or otherwise, the Obligees shall reimburse the Obligor.
- H. Section 12.8: Payment and Interest. All amounts owed under this Article 12 shall bear interest.
- I. Section 12.9: Limitation on Certain Claims. The maximum liability of the University, without limiting any other remedy under the Agreement, shall not exceed 50% of the Closing Consideration, but such limits shall not apply to breaches of certain fundamental representations and warranties or to claims for fraud, intentional misrepresentation or intentional breach. The maximum liability

of the Concessionaire, without limiting any other remedy under the Agreement, shall not exceed 50% of the Closing Consideration, but such limits shall not apply to breaches of certain fundamental representations and warranties or to claims for fraud, intentional misrepresentation or intentional breach

- J. Section 12.10: Other Matters. With respect to claims by Concessionaire's employees, the Concessionaire waives its immunity to which it would be entitled under worker's compensation law. Any Losses for which Obligor may be liable shall be net of amounts recovered under insurance policies.
- K. Section 12.11: Offset Rights; Limitations on Certain Damages. Each Party's payment obligations shall be subject to its defense and offset rights. No party is liable for indirect or consequential damages.
- L. Section 12.12: Governmental Immunity. The University shall not waive its rights and privileges pursuant to its governmental immunity.
- M. Section 12.13: Survival. The indemnity provisions survive the termination of the Agreement.

Article XIII. Insurance.

- A. Section 13.1: Insurance Coverage Required. Concessionaire is required to provide and maintain insurance coverages typical for this nature of transaction, including (i) workers' compensation and employer's liability; (ii) commercial general liability; (iii) automobile liability; (iv) garage liability; (v) builder's risk; (vi) professional liability; (vii) property; (viii) and railroad protective liability.
- B. Section 13.2: Additional Requirements. Concessionaire must provide original Certificates of Insurance evidencing the Required Coverages within 5 business days following renewal and must provide 60 days' notice in the event coverage is canceled. Certain other additional insurance requirements are set forth that are typical for this nature of transaction, including the provision that if any of the Required Coverages are not available on a commercially reasonable basis, the Concessionaire may obtain insurance that best approximates the Required Coverages, subject to the University's approval.
- C. Section 13.3: Damage and Destruction. If part of any of the Parking System is destroyed or damaged by tornado or other casualty of any kind, the Concessionaire shall (i) give the University notice; (ii) proceed diligently to repair the same; and (iii) deposit all insurance proceeds received with a Depositary for approved distributions to the Concessionaire (only if the Restoration costs exceed \$1 million). Prior to any Restoration work, the Concessionaire must submit such plans to the University for approval.

Article XIV. Adverse Actions. An Adverse Action is an action taken by the University that significantly diminishes the value of the Concession to the Concessionaire and is action that is (i) principally borne by Concessionaire and (ii) has a material

adverse effect on the fair market value of the Concessionaire Interest, but the following are NOT Adverse Actions (A) development of a new parking facility by the University, (B) new State or Federal Taxes, or (C) subject to Article 7, the addition or removal of Parking Spaces. In the event an Adverse Action occurs, the Concessionaire may, at its election, either (i) receive Concession Compensation (the value of the loss); or (ii) terminate the Agreement and receive the fair market value of the Concession for the remainder of the Term. If the University wishes to remedy the Adverse Action, it shall provide notice within 30 days and remedy the Adverse Action within 120 days.

Article XV. Delay Events and Concession Compensation.

- A. Section 15.1: Delay Events. A Delay Event is an event such as Force Majeure and other limited events beyond the Concessionaire's reasonable control that cause a delay to by the Concessionaire in performing its obligations. In the event that Concessionaire is affected by a Delay Event it must provide notice to the University and the Concessionaire receives an extension of time to perform the obligation for which it was delayed. If the Delay Event exceeds 120 continuous days (or 120 days in total during a 360 day period) and it results in a Material Adverse Effect, then the Concessionaire shall have the right to extend the Term for a period of time sufficient to compensate the Concessionaire and to restore it to the same economic position as it would have been in had such Delay Event not occurred, provided that the Term shall not be extended to the extent it would subject either Party to a leasehold tax or conveyance fee.
- B. Section 15.2: Relationship to Compensation Event. The Concessionaire may also receive Concession Compensation for a Delay Event if the Concession Agreement separately provides for Concession Compensation to be paid.
- C. Section 15.3: Notice of Compensation Events: If a Compensation Event occurs, Concessionaire shall give the University notice within 30 days, provided that such failure to give notice shall not limit the remedies unless such delay materially prejudices the University.
- D. Section 15.4: Incremental Payments of Concession Compensation: Sets forth the procedure for determination and payment of Settlement Compensation during the Permit Year when the Concession Compensation Balance exceeds \$1 million.
- E. Section 15.4: Settlement Compensation: Sets forth the procedure for determination and payment of Settlement Compensation at the end of the Permit Year, including the procedure related to the Negative Concession Compensation Balance whereby if the University has paid more Concession Compensation than required, the University can either use that negative balance as a credit against future Concession Compensation or demand payment from Concessionaire under certain circumstances.

Article XVI. Defaults; Letters of Credit.

- A. Section 16.1: Default by the Concessionaire. This section sets forth (i) the events that constitute a "Concessionaire Default" under the Agreement. Such events are typical for this nature of transaction and include, among other things, (A) failing to comply with covenants, (B) transferring its interest, (C) failing to comply with requirements of a final award resulting from dispute resolution, and (D) admitting that it is unable to pay its debts or otherwise files bankruptcy; and (ii) the remedies of the University upon a Concessionaire Default.
- B. Section 16.2: Default by the University. This section sets forth (i) the events that constitute a "University Default" under the Agreement. Such events are typical for this nature of transaction and include, among other things, (A) failing to comply with covenants, (B) failing to comply with requirements of a final award resulting from dispute resolution, and (C) admitting that it is unable to pay its debts or otherwise files bankruptcy; and (ii) the remedies of the University upon a Concessionaire Default. A University Default shall not include any failure to perform obligations as a result of Force Majeure.
- C. Section 16.3: Letters of Credit. Concessionaire shall deliver five years prior to the final Concession Year, a Letter of Credit or cash deposit in the amount that the University determines is appropriate to cover all costs of Capital Improvements for the remainder of the Term. Such Letter of Credit shall be replaced on every anniversary of such Concession Year until the date that is at least two years after the expiration of the Term.
- D. Section 16.4: Consequences of Termination or Reversion. This section sets forth the procedure to be followed upon the termination or expiration of the Agreement, including Concessionaire's surrendering of the Parking System.
- E. Section 16.5: Termination other than pursuant to Agreement. If the Agreement is terminated by the University other than because of a Concessionaire Default, the University shall pay to the Concessionaire the fair market value of the Concessionaire Interest as of the date of such termination plus the reasonable out-of-pocket expenses incurred by the Concessionaire as a direct result of such termination.

Article XVII. Restrictions on Transfers.

- A. Section 17.1: Transfers by Concessionaire. Subject to the rights of the Leasehold Mortgagee, Concessionaire may not Transfer any portion of its interest that would result in the Concessionaire directly owning 50 percent or less of the Concessionaire Interest as of the date of entering into the Agreement unless (i) the University has approved, and (ii) the proposed Transferee assumes the obligations of Concessionaire. The University may withhold its consent in various instances, and the University can take into account financial strength, experience with parking facilities, reputation and Operator.

- B. Section 17.2: Assignment by the University. The University may Transfer any or all of its interest but must remain jointly and severally liable.

Article XVIII. Dispute Resolution.

- A. Section 18.1: Scope. Any dispute arising out of the Agreement is to be resolved in accordance with this Article 18.
- B. Section 18.2: Informal Dispute Resolution Procedures. If the Parties are unable to resolve any dispute within 15 Business Days, the dispute shall be referred to the Designated Senior Person of each Party. The Designated Senior Persons shall negotiate in good faith to resolve the dispute.
- C. Section 18.3: Mediation. If Designated Senior Persons do not resolve the dispute in 15 Business Days, the Parties shall attempt to resolve the dispute through mediation administered by the AAA.
- D. Section 18.4: Litigation. If mediation does not resolve the dispute within 30 Business Days, then the Parties shall present the dispute to a court of competent jurisdiction.
- E. Section 18.5: Provisional Remedies. No Party shall be precluded from initiating a proceeding in a court of competent jurisdiction for the purpose of obtaining any emergency or provisional remedy.
- F. Section 18.6: Tolling. If a Party receiving a notice of default under the Agreement contests the propriety of such notice, any cure period that applies to such default shall be tolled for the time period between such application and the issuance of a final award or determination.

Article XIX. Lenders.

- A. Section 19.1: Leasehold Mortgages. The Concessionaire may grant Leasehold Mortgages subject to various restrictions such as the Concessionaire not being in default, the mortgage may only be in favor of an Institutional Lender, the mortgage may not extend to the fee simple interest of the property, the University shall have no liability, etc. While any Leasehold Mortgage is outstanding, the University shall not amend the Agreement in a way that shall have a material adverse effect on the Leasehold Mortgagee without its consent.
- B. Section 19.2: Notices and Payments to Leasehold Mortgagees: All required notices to be made by the University to the Concessionaire must also be made to the Leasehold Mortgagee. All payments by the University to the Concessionaire shall be made to the Leasehold Mortgagee.
- C. Section 19.3: Leasehold Mortgagee's Right to Cure: The Leasehold Mortgagee shall have 60 days after a Concessionaire Default to cure the default. If the

Leasehold Mortgagee is working to cure the default, the University may not terminate the Concession Agreement.

- D. Section 19.4: Rights of the Leasehold Mortgagee: The Leasehold Mortgagee may enforce its rights in any lawful way, including taking possession of the Parking System. Upon taking possession, Leasehold Mortgagee may transfer the Parking System subject to Section 17.1, except it shall not be subject to the requirement that all Concessionaire Defaults must be cured upon a Transfer. Prior to taking possession of the Parking System, Leasehold Mortgagee is not liable for any of the Concessionaire's obligations.
- E. Section 19.5: Termination of this Agreement; New Agreement: If the University terminates the Concession Agreement, the University agrees to enter into a New Agreement for the Parking System with the Leasehold Mortgagee, provided the Leasehold Mortgagee cures any Concessionaire Default.
- F. Section 19.6: Recognition of Leasehold Mortgagee: The Leasehold Mortgagee whose notice was earliest received by the University shall be the only one who shall have the rights as a Leasehold Mortgagee under the Concession Agreement.
- G. Section 19.7: University's Right to Purchase Leasehold Mortgages: In the event of a default and if the Leasehold Mortgagee wishes to foreclose on the Mortgage, the University may purchase the Mortgage.
- H. Section 19.8: Assignment and Assumption Agreement: If (i) the University has determined that a New Agreement between the University and Leasehold Mortgagee would violate law or (ii) the University and the Leasehold Mortgagee mutually agree, then Leasehold Mortgagee and the University shall enter into an Assignment and Assumption Agreement whereby the Leasehold Mortgagee assumes the Concession Agreement in the event of a Concessionaire Default, provided Leasehold Mortgagee cures such Concession Default.
- I. Section 19.9: Right to Dispute Resolution: In the event of default, the Leasehold Mortgagee shall have the right to participate in the dispute resolution process set forth in Article 18.

Article XX. Miscellaneous. Article 20 contains the miscellaneous provisions standard for an agreement of this nature, including, among other items, (i) notice requirements, (ii) amendment procedure, (iii) governing law (Ohio), and (iv) waiver of jury trial.

(APPENDIX XLV)

 The Ohio State University Foundation
 FY 2012 New Fundraising Activity Report
New Fundraising Activity Progress
 7/1/2011 through 4/30/2012

	Activity	Goal	% Achieved	7/1/2010 through 4/30/2011	% Change
Outright Gifts and Pledges					
Cash and Securities	\$90,576,227			\$75,939,077	6.02%
Real Estate	\$2,850,000			\$297,000	859.60%
Gifts-in-Kind	\$4,000,964			\$3,564,484	12.25%
Pledges	\$49,472,576			\$141,221,658	-64.87%
Matching Gift	\$1,237,021			\$1,184,237	4.46%
Recurring	\$2,406,303			\$2,268,085	6.05%
Total Outright Gifts and Pledges	\$140,543,091	\$210,141,880	66.88%	\$224,636,641	-37.41%
Planned Gifts					
Irrevocable Planned Gifts	\$6,313,487			\$4,674,948	35.05%
Revocable Planned Gifts	\$25,373,443			\$34,365,855	-26.17%
Total Planned Gifts	\$31,686,940	\$62,542,644	60.31%	\$39,040,804	
Private Grants (OSP)	\$62,693,300	\$93,021,262	88.90%	\$78,012,707	6.00%
Total Fundraising Activity	\$254,923,330	\$365,705,676	71.67%	\$341,689,052	-25.37%
				Time Elapsed	83.29%



The Ohio State University Foundation
 FY 2012 New Fundraising Activity Report
New Fundraising Activity Progress - Unit
 7/1/2011 through 4/30/2012

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$17,557,510	\$2,950,174	\$19,907,684	\$3,712,056	\$23,619,740	\$25,506,419	116.13%
Advisors	\$27,826,309	\$1,461,915	\$29,288,214	\$0	\$29,288,214	\$35,000,000	83.68%
Business (Fisher College of)	\$4,933,208	\$1,222,060	\$6,055,340	\$6,331,600	\$12,386,940	\$14,225,000	87.08%
Cancer	\$28,694,049	\$7,069,179	\$36,762,228	\$7,759,150	\$44,521,378	\$45,700,000	97.50%
Identity (College of)	\$1,994,001	\$1,046,981	\$3,041,081	\$277,206	\$3,318,287	\$3,000,000	43.30%
Education and Human Ecology (College of)	\$1,141,393	\$2,549,419	\$3,690,812	\$4,048,376	\$7,739,188	\$12,525,000	61.68%
Engineering (College of)	\$7,751,700	\$6,225,235	\$13,976,935	\$19,446,160	\$33,423,095	\$46,319,206	57.58%
Food, Agricultural and Enviro Sciences (College of)	\$4,570,853	\$1,584,028	\$6,155,479	\$5,837,978	\$12,993,457	\$17,400,000	75.45%
Heart	\$2,090,340	\$15,000	\$2,075,140	\$2,486,330	\$4,561,470	\$11,900,000	38.33%
John Glenn School of Public Affairs, The	\$271,300	\$25,000	\$296,300	\$309,905	\$606,205	\$0	
Kelown Institute for the Study of Race & Ethnicity	\$906,787	\$20,000	\$1,226,787	\$0	\$1,226,787	\$1,500,000	81.79%
Law (Michael E. Moritz College of)	\$2,490,376	\$1,530,000	\$4,020,376	\$0	\$4,020,376	\$5,066,500	100.27%
Medical Center	\$5,049,667	\$263,369	\$5,313,037	\$3,110,377	\$18,443,414	\$19,893,000	67.58%
Medicine (College of)	\$3,981,610	\$1,267,571	\$5,249,181	\$5,080,367	\$11,329,548	\$12,418,000	91.48%
Neurosciences	\$1,135,403	\$1,000,000	\$2,135,403	\$4,711,281	\$6,846,684	\$11,067,000	57.35%
Nursing (College of)	\$348,379	\$0	\$348,379	\$172,201	\$520,580	\$2,151,000	34.20%
Office of Academic Affairs	\$3,495,245	\$2,270,123	\$5,765,367	\$400,682	\$6,236,059	\$7,015,000	88.90%
Office of Student Life	\$1,890,468	\$33,918	\$1,924,386	\$2,500	\$1,926,886	\$1,614,000	119.14%
Ohio State University Alumni Association	\$1,080,628	\$133,689	\$1,214,317	\$0	\$1,214,317	\$5,250,000	37.15%
Optometry (College of)	\$329,902	\$25,000	\$404,102	\$280,251	\$684,353	\$2,173,000	31.47%
OSU Lima	\$10,000	\$0	\$10,000	\$0	\$10,000	\$866,000	19.75%
OSU Mansfield	\$130,057	\$90,000	\$220,057	\$135,263	\$355,320	\$1,120,000	32.47%
OSU Marion	\$760,535	\$50,000	\$810,535	\$6,505	\$817,040	\$1,266,750	64.58%
OSU Newark	\$1,626,218	\$27,222	\$1,703,440	\$166,375	\$1,869,815	\$3,522,500	70.10%
Pharmacy (College of)	\$702,967	\$11,385	\$714,352	\$596,844	\$1,311,196	\$5,902,700	35.64%
Public Health (College of)	\$269,295	\$0	\$269,295	\$630,377	\$909,672	\$916,000	98.27%
Social Work (College of)	\$154,923	\$95,000	\$249,923	\$44,520	\$294,443	\$400,000	73.61%
University Libraries	\$1,614,438	\$174,977	\$1,789,416	\$20,293	\$1,809,709	\$2,620,000	100.40%
University-wide Fundraising	\$3,518,273	\$3,629,106	\$7,147,379	\$3,184,893	\$10,332,272	\$10,000,000	105.26%
Veterinary Medicine (College of)	\$7,257,065	\$1,690,558	\$8,947,623	\$1,308,716	\$10,256,339	\$30,095,000	26.81%
Wexner Center for the Arts	\$3,234,068	\$0	\$3,234,068	\$5,000	\$3,239,068	\$7,785,000	41.61%
WOSU Public Stations	\$3,322,627	\$210,502	\$3,533,129	\$0	\$3,533,129	\$5,950,000	60.50%
Total	\$140,643,091	\$31,886,940	\$172,230,030	\$82,693,300	\$264,923,330	\$366,706,676	71.67%

Time Elapsed 63.29%



The Ohio State University Foundation
 FY 2012 Philanthropic Receipts Report
Philanthropic Receipts
 7/1/2011 through 4/30/2012

	7/1/2011 through 4/30/2012	7/1/2010 through 4/30/2011	% Change
Outright Gift Receipts			
Cash and Securities	\$86,747,841	\$79,472,482	9.15%
Gifts-in-Kind	\$4,001,064	\$3,564,484	12.25%
Real Estate	\$2,850,000	\$297,000	859.60%
Outright Gift Receipts	\$93,598,905	\$83,333,966	12.32%
Pledge Receipts	\$60,375,151	\$55,617,366	69.51%
Planned Gift Receipts			
Revocable Planned Gifts	\$8,223,680	\$10,636,363	-22.68%
Irrevocable Planned Gifts	\$6,313,497	\$4,674,948	35.05%
Planned Gift Receipts	\$14,537,177	\$15,311,312	-5.06%
Private Grant (OSP) Receipts	\$82,693,300	\$78,012,707	6.00%
Philanthropic Receipts Total	\$251,204,534	\$212,275,351	18.34%

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

3335-3-30.1 Dean for undergraduate studies for arts and sciences. RESCIND

3335-3-30.1 Dean for undergraduate education. NEW

- (A) There shall be a dean of undergraduate education who shall be a member of the faculty charged with overseeing and implementing policies related to undergraduate academic programming. The major responsibility of the dean for undergraduate education shall be that of providing active leadership in the promotion, direction and support of undergraduate educational activities of the university, and in the encouragement of the spirit of learning among the students. The dean for undergraduate education shall be appointed and reappointed by the board of trustees upon nomination by the executive vice president and provost in consultation with the president.
- (B) The dean of undergraduate education shall serve as a member of the council of deans, and in general, be responsible for the progress of the educational policies and the well being of undergraduate programs at the university. The dean shall report to the executive vice president and provost upon the condition and progress of the undergraduate education whenever called upon to do so.
- (C) The dean of undergraduate education shall work with colleges to propose and implement policies of the faculty with respect to the development of programming for challenging academic experiences for undergraduate students; the curricula and requirements for baccalaureate programs and the development of new and useful undergraduate programs; general education requirements, including the retention and ongoing development of curricula assigned specifically for the general education of all undergraduate students; a general university honors program; and other academic programs that are necessary and supportive of undergraduate studies.
- (D) The dean of undergraduate education shall be responsible for the coordination of university advising and curricular counseling. Specifically, the dean of undergraduate education shall keep colleges informed of all changes in curricular requirements and other matters pertaining to academic advising, and in this manner assist in achieving consistency of advising across the university.
- (E) The dean of undergraduate education shall be consulted by the deans of the colleges on matters relating to university-wide aspects in undergraduate instruction.
- (F) With the approval of the faculty, or its designated representative body and the deans of the colleges, the dean of undergraduate education may appoint committees from the faculty to work with him or her in the implementation of those policy areas as outlined in paragraph (C) and (D) of this rule.
- (G) The dean is hereby granted all authority necessary to carry out the responsibilities of the dean of undergraduate education.
- (H) The dean of undergraduate education shall also be responsible for such other matters pertinent to undergraduate education that may be designated by the executive vice president and provost.

3335-3-34 Schools, departments, divisions, and sections; defined and located.

- (A) – (B) No change.
- (C) Schools and departments shall have a minimum of ten faculty positions spread through at least the three academic ranks of assistant to professor, meet the following quantitative requirements unless persuasive academic reasons demonstrate the need for exceptions:

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(1) ~~A minimum of ten faculty positions spread through at least the three academic ranks of assistant professor to professor.~~

~~(2) Student registration for at least one thousand credit hours per quarter.~~

(D) – (H) No change

3335-5-07 Definition of regular faculty duties and responsibilities.

Regular faculty members who are on duty are accountable for meeting the formal and informal obligations associated with research, service, and/or teaching or clinical practice. Duties and responsibilities are assigned annually in accordance with the workload policy laid out in the pattern of administration of each faculty member's tenure-initiating unit and, as appropriate, regional campus.

Regular full-time faculty members are expected to be on duty for an average of nineteen working days a month, with working days defined as weekdays that are not designated as university holidays. Faculty members on nine-month appointments are commonly on duty for nineteen working days a month averaged over a nine-month period. ~~The most common pattern for a nine-month on-duty period under quarters includes the autumn, winter and spring quarters. The most common pattern for a nine-month on-duty period under semesters includes the autumn and spring semesters and the May session.~~

Breaks within a given semester, summer term, or session, as well as any days between the end of the exam period and the beginning of the next quarter, semester or session, will be considered off-duty days. Faculty on twelve-month appointments are on duty on all working days except for the days they accrue and designate as vacation days. ~~Terms of duty for full-time auxiliary faculty for nine- or twelve-month faculty unless otherwise specified in their annual letter of appointment; terms for shorter-term auxiliary faculty are specified in their annual letter of appointment. Terms of duty for full-time auxiliary faculty on nine- or twelve-month appointments should parallel the terms for regular nine- and twelve-month faculty unless otherwise specified in their annual letter of appointment; terms for shorter-term auxiliary faculty are specified in their annual letters of appointment.~~

3335-5-48.9 Committee on academic freedom and responsibility.

(A) Membership.

The committee on academic freedom and responsibility shall consist of ~~eight~~seven members during autumn, ~~winter~~, and spring ~~quarters~~semesters and ~~ten~~nine members from ~~June~~May to the beginning of autumn ~~quarters~~semester.

(1) Six regular ~~tenure-track~~tenured faculty (eight during the summer period), at least three of whom are members of the senate or members-elect at the time of their selection by the faculty council. The term of service begins in the summer ~~quarter~~term following election and extends through the summer ~~quarter~~term following the third year of service.

(2) ~~Two~~One graduate teaching, research, or administrative associates.

(B) No change.

(C) Organization.

(1) A quorum consists of ~~five~~ four members.

(2) As a standing committee of the senate, this committee is also governed by

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the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

(3) Graduate student member is recused in cases pertaining to promotion and tenure of faculty members.

3335-5-48.11 Fiscal committee.

(A) No Change.

(B) Duties and responsibilities.

The committee shall have full access to all fiscal documentation necessary to perform the following functions:

- (1) Review, on a continuing basis, the fiscal policies and resources of the university;
- (2) Advise the president on the alternatives and strategies for the long-term and short-term allocation of university resources consistent with maintaining the missions of the university;
- (3) Analyze resources and budgets from an overall university-wide perspective, ~~rather than making a detailed analysis of the budgets and expenditures of individual units within the university;~~
- (4) Analyze resources and budgets in detail for centrally supported vice presidential units.
- ~~(4)(5)~~ Advise the president, in the event of an imminent financial crisis, whether a determination of financial exigency is warranted; and
- ~~(5)(6)~~ Report annually to the faculty council and the senate on the budgetary and fiscal condition of the university.

Remainder unchanged.

3335-7-03 Appointment cap.

Unless an exception is approved by the university senate and the board of trustees, regular clinical track faculty may comprise no more than forty percent of the total regular tenure-track faculty (as defined in rule 3335-5-19 of the Administrative Code) in each of the departments, schools, and colleges of the health sciences and no more than twenty percent of the total regular tenure-track faculty in other departments, schools, and all other colleges. In all tenure-initiating units not in health sciences, the number of clinical track faculty members must be fewer than the number of regular tenure-track faculty members in each unit. (B/T 7/12/202, B/T, 6/4/2004, B/T 6/7/2005)

~~3335-8-06 Curricular requirements.~~ **RESCIND**

~~Every undergraduate curriculum must provide for a minimum of fifteen hours of free electives. (B/T 1/10/75, B/T 3/2/79)~~

3335-8-22 Report of marks.

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Upon completion of the course requirements, marks for every student shall be reported to the office of the university registrar in accord with published deadlines, ~~listed in the quarterly master schedule of classes.~~

3335-8-23 Alteration of marks.

(A) A mark filed in the office of the university registrar is a part of the official records of the university. It is subject to change only when a procedural error has been discovered in evaluation or recording of a grade. Action to change a grade must be initiated before the end of the second succeeding ~~quarter, semester or summer term.~~ In no case will a grade be revised in accordance with criteria other than those applied to all students in the class. If the instructor agrees that an error in the mark was made, the mark will be changed upon written authorization of:

- (1) The instructor of the course, and
- (2) The instructional unit's dean, director, or college secretary.

If a student believes that a procedural error in grading was made, the student should meet with the instructor. If the instructor does not agree that a procedural error was made, the student may meet with the department chair to discuss the grade grievance. The chair shall respond to the student no later than thirty days after the student has requested a review by the chair. Upon receipt of the chair's response, if the issue is not resolved to the satisfaction of the student, the student may within two weeks request in writing by duplicate submission to the dean or director of the instruction unit and the department chair the procedures in paragraph (B) of this rule. Unresolved cases of grade grievance due to grading procedures are subject to paragraph (B) of this rule; unresolved cases of grade grievance due to other causes are not subject to paragraph (B) of this rule.

(B) – (D) No changes.

3335-8-23.1 Retention or disposal of materials submitted to meet course requirements.

(A) Materials submitted by a student to satisfy course requirements shall either be returned to the student or made available for the student's inspection, after they have been marked or otherwise evaluated, before the end of the ~~quarter, semester, session, or term~~ summer term, or session in which the work is performed or, in the case of final projects and final examinations, no later than the fourteenth day of instruction of the following ~~quarter, semester, session, or term~~ summer term, or session.

(B) No change.

3335-8-24 Credit hours.

(A) No change.

(B) In determining the hours per week required by the course or work, the council on academic affairs may, in appropriate cases, consider the average weekly hours spent during a ~~quarter, semester, or session~~ semester, summer term, or session on the course or work. It should be remembered that the above are guides only and may be deviated from for good cause.

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- (C) When comparing or combining semester credit hours with quarter credit hours, one semester credit hour shall be the equivalent of one and one-half quarter credit hours.

3335-8-26 Point-hour ratio.

(A) No change.

(B) When determining the point-hour ratio of a student:

- (1) For a ~~quarter, semester, summer~~ term or session, the "applicable number of credit hours" shall be the student's scheduled credit hours in that ~~quarter, semester, summer~~ term, or session.

(2) – (4) No change.

(C) No change.

3335-8-26.1 Recalculation of cumulative point-hour ratio.

(A) – (B) No change.

(C) Under the provisions of this rule a student, before graduation, must be re-enrolled for a minimum of:

(1) ~~Forty-five quarter~~ Thirty credit hours and

(2) ~~Three academic quarters.~~ Two academic semesters or one semester and one summer term.

(D) – (E) No change.

3335-8-27.1 Freshman forgiveness rule.

(A) If a course in which an undergraduate student receives a grade of "D+," "D," "E," or "EN," taken during the freshman year (the period during which the first ~~forty-four~~ twenty-nine credit hours are accumulated on the student's official permanent record) is repeated before the end of that student's sophomore year (when the student will have accumulated a total of ~~eighty~~ fifty-nine credit hours), the original course credit and grade will be automatically excluded from the calculation of the student's cumulative point-hour ratio and deficiency points, but will remain on the student's official permanent record. This action will be subject to the following conditions:

(1) If the grade in the original course was a "D+" or "D," a student may repeat the course for credit only upon the recommendation of the authorized representative of the dean, or director of the student's enrollment unit. Such recommendation must be obtained before noon of the ~~third Saturday~~ second Friday of the ~~quarter~~ semester or summer term in which the repeated course is taken.

(2) The same course may be repeated only once under this rule.

(3) This rule may be applied for a maximum of fifteen credit hours.

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- (B) The graduate school and graduate professional colleges may formulate appropriate modifications of paragraph (A) of this rule, subject to the approval of the council on academic affairs, and publish the rule in their bulletins. (B/T 7/21/78, B/T 6/7/85, B/T 6/7/2005)

3335-8-32 Withdrawal from courses or from the university.

- (A) Withdrawal from the university during a ~~quarter~~, semester, summer term, or session, constitutes withdrawal from all courses in which a student is enrolled during that ~~quarter~~, semester, summer term, or session. Upon official notification of the student's withdrawal from the university, the university registrar is authorized to enter the dated notation "withdrew" on the student's official permanent record.
- (B) To withdraw from any or all courses, a student must file the appropriate form with the authorized representative of the dean or director of the student's enrollment unit.
- (C) Until five p.m. of the ~~third~~fourth Friday of a ~~quarter~~, semester, or ~~session~~summer term, or the second Friday of a ~~session during autumn or spring semesters~~, the second Friday of a summer term, ~~or the first Friday of May session~~, a student may withdraw from any or all courses which began in the same ~~quarter~~, semester, ~~session~~, or ~~term~~summer term, or session, and no record for the course(s) will be entered on the student's official permanent record.
- (D) After five p.m. of the ~~third~~fourth Friday of a ~~quarter~~, semester, or ~~session~~summer term, the second Friday of a session during autumn or spring semesters, the second Friday of a summer term, ~~or the first Friday of May session~~ and until five p.m. of the ~~seventh~~ Friday of a ~~quarter~~, semester, or ~~session~~, if a student withdraws from any or all courses which began in the same ~~quarter~~, semester, ~~session~~, or ~~term~~summer term, or session, the university registrar is authorized to enter the mark "W" on the student's official permanent record for the courses withdrawn.
- (E) After five p.m. of the ~~seventh~~tenth Friday of the ~~quarter~~, semester, or ~~session~~summer term, ~~or the second Friday of a summer term~~ or the fifth Friday of a session during autumn or spring semesters, the fifth Friday of summer session, or the third Friday of May session, a student who because of circumstances beyond his or her control finds it necessary to withdraw from any or all courses, must file the appropriate petition with the authorized representative of the dean or director of the enrollment unit. Reasons not acceptable include (but are not limited to) the student's performance in the course(s), lack of preparation for the course(s), or dissatisfaction with the subject matter offered in the course(s). If the petition is approved, a copy will be filed with the university registrar who is then authorized to enter the mark "W" on the student's official permanent record and the instructor(s) of the course(s) will be so notified. If the petition is not approved, the student continues to be enrolled in the course(s) and a final mark must be submitted by the instructor(s). Withdrawal from any and all courses shall not be permitted after the last day of regularly scheduled classes except when the student experiences a genuine emergency after the regularly scheduled classes end and prior to sitting for the final examination in a given course or courses.
- (F) - (I) No change.

3335-8-33 Conditions and procedures for disenrollment from a course.

- (A) The instructor (or in the case of a graduate teaching associate, the supervising faculty member), the chair of the instructor's department (with the agreement of the

instructor), or other appropriate administrative official may disenroll a student from a course if:

- (1) After the ~~third instructional day of the quarter, semester, session, or term; semester, summer term, or session,~~ the first Friday of the ~~quarter, semester, summer term, or session,~~ or the student's second scheduled class ~~session~~meeting of the course, whichever occurs first, the student fails to attend the scheduled course without giving prior notification to the instructor. Under this paragraph, no student may be disenrolled from a course until after the first course meeting following the student's registration. When the department elects to use this procedure, the instructor, the chair, or other appropriate administrative official shall notify the student's enrollment unit. The enrollment unit will notify the student and take appropriate action to remove the student from the course.

Since not all departments exercise the option to disenroll students in all courses, this rule does not relieve the student of the responsibility for dropping a course the student is not attending.

- (2) The student enrolls to audit a course without the instructor's approval, or fails to meet the prerequisites of the course. Disenrollment procedures shall be the same as in paragraph (A)(1) of this rule.
- (3) Before the ~~third~~fourth Friday of a ~~quarter, semester, or session~~summer term, or the second Friday of a summer term session during autumn or spring semesters, the second Friday of summer session, or the first Friday of May session, and following completion of a placement examination, or another appropriate measure of preparation or ability, the student is judged to be registered in an inappropriate course. The department or school offering the course may then instruct the secretary of the college or school in which the student is enrolled to change the student's registration either to a more elementary or more advanced course.

(B) – (C) No change.

- (D) If a student who has enrolled to audit a course fails to complete the requirements for audit specified by the instructor and also fails to withdraw from the course, the instructor shall so inform the office of the university registrar when marks are reported for the ~~quarter, semester, term, or session~~ semester, summer term, or session. That office will then disenroll the student from the course, removing the course from the student's permanent record, and will notify the student and the student's college of the action taken.

(E) No change.

- (F) For disenrollment, exclusive of audit, under paragraphs (A) and (E) of this rule, the university registrar shall enter on the student's official permanent record:

- (1) ~~No mark, if the disenrollment occurs before five p.m. of the third Friday of a quarter, semester, or session course, or the second Friday of a summer term course; or~~ No mark, if the disenrollment occurs before five p.m. of the fourth Friday of a semester or summer term, or the second Friday of a session during autumn or spring semester, or the second Friday of a summer session, or the first Friday of a May session course; or
- (2) The mark, "W," if the disenrollment occurs after five p.m. of the third Friday of a ~~quarter, semester, or session course, or the second Friday of a summer term course.~~ The mark, "W," if the disenrollment occurs after five p.m. of the fourth Friday of a semester or summer term, or the second Friday of a session during

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autumn or spring semester, the second Friday of a summer session, or the first Friday of a May session course.

3335-8-35 ~~Quarters, semesters, sessions, and terms.~~ **RESCIND**

3335-8-35 University year **NEW**

(A) The university year shall include an autumn and spring semester, each of approximately sixteen weeks, a summer term of approximately thirteen weeks which runs concurrently with a May session of approximately four weeks, followed by a summer session of approximately eight weeks. Semesters, summer term, and sessions are inclusive of instructional days, scheduled reading and exam days, and intra-semester breaks. Autumn and spring semesters may be divided into two sessions of approximately seven weeks each. The university year will begin in the autumn semester.

(B) The academic calendar, including the dates of the beginning and ending of each semester, and session, and finals schedule, and breaks shall be published in the appropriate university formats/media.

3335-9-02 Time of admission.

(A) Admission as an undergraduate student. Undergraduate students ~~who are residents of the state of Ohio and who meet all admission requirements shall~~may be admitted to any ~~one of the four quarters, semester or summer term.~~

(B) Admission as a graduate student. Graduate students ~~who meeting all admission requirements may be admitted into any one of the four quarters, semester or summer term.~~

(C) Admission as a professional student. Professional students ~~who meeting all admission requirements shall be admitted at such time or times as determined by the council on enrollment and student progress with due regard to the curriculum of the professional college involved, may be admitted to any semester or summer term.~~

(D) Admission as a transient student or auditor. Transient students and auditors ~~who meeting all admission requirements shall~~may be admitted ~~at such time or times as determined by the council on enrollment and student progress, to any semester or summer term.~~

3335-9-05 Admission of an undergraduate special student to regular standing.

An undergraduate special student who has completed two full years of college work and who desires to become a candidate for a degree may be transferred by the director of undergraduate admissions to the standing of a regular student by one of the following methods:

(A) No change.

(B) By assuming an addition of ~~forty-five hours and ninety points~~thirty semester hours and sixty points to the requirements of his or her curriculum.

(C) No change.

3335-9-06 Admission to advanced standing.

(A) – (B) No change.

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- (C) An undergraduate applicant having fewer than thirty transferable semester or forty-five transferable quarter credit hours at the time of first enrollment shall be subject to the provisions of paragraph (A) of rule 3335-9-04 of the Administrative Code and paragraph (B) of rule 3335-9-25 of the Administrative Code.

3335-9-14 Time of registration and payment of fees; penalties.

- (A) Payment of fees is required of all students each ~~quarter, semester, or session~~semester, summer term, or session, by the close of business on the date established by the executive vice president and provost in cooperation with the appropriate offices, and published by the office of the university registrar. This fee payment deadline will apply to the postmark date for fees paid by mail and to the date of receipt for fees paid in person. Failure to meet this requirement will result in a penalty assessment, unless excused by the university registrar or designee.

- (B) - (C) No change.

3335-9-17.1 Additions to approved schedules.

- (A) Until the official closing time on the first Friday of a ~~quarter~~semester, summer term, a session of autumn or spring semesters, or summer session, additions to approved schedules in undergraduate colleges require the approval of the student's enrollment unit.

- (B) After the first Friday of a ~~quarter~~semester, summer term, a session of autumn or spring semesters, or summer session, and until the official closing time of the second Friday, additions to approved schedules require the permission of the instructor (or, with the instructor's concurrence, a representative as appointed by the department) and the approval of the student's enrollment unit.

- (C) After the second Friday of a ~~quarter~~, semester, summer term, a session of autumn or spring semesters, or summer session, additions to approved schedules will not be permitted. Exceptions will be granted only by petition. Petitions must be filed with the authorized representative of the dean or director of the student's enrollment unit. Petitions will be approved only on the basis of clearly documented clerical error or unusual and extenuating circumstances beyond the student's control. ~~Additions to approved schedules~~also require the permission of the instructor (or, with the instructor's concurrence, a representative as appointed by the department), the permission of the chair of the instructor's department or the director of the school (or of the designated representative of the chair or the director), ~~and the approval of the student's enrollment unit.~~

- ~~(D) After the third Friday of the quarter, additions to approved schedules will not be permitted. Exceptions will be granted only by petition. Petitions must be filed with the authorized representative of the dean or director of the enrollment unit. Petitions will be approved only on the basis of clearly documented clerical error or unusual and extenuating circumstances beyond the student's control.~~

- ~~(E)~~ (ED) Because of the accelerated nature of ~~summer-term~~May session courses, deadlines for adding these courses are as follows: ~~from~~after the first day of classes until the official closing time on the first Friday of each ~~summer term~~May session, a student may add a course only with the permission of the instructor (or, with the instructor's concurrence, a representative as appointed by the department) and the approval of the student's enrollment unit. After this date a student wishing to add a ~~summer-term~~May session course to the approved schedule must have, in addition, ~~the permission of the instructor's department chair or the director of the school (or of the designated representative of the chair or the director).~~petition the authorized

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representative of the dean or director of the student's enrollment unit. Petitions will be approved only on the basis of clearly documented clerical error or unusual and extenuating circumstances beyond the student's control. Additions also require the permission of the instructor (or, with the instructor's concurrence, a representative as appointed by the department), the permission of the chair of the instructor's department or the director of the school (or of the designated representative of the chair or the director).

- (FE) For courses of shorter duration deadlines and approval procedures will be established by the instructional unit in which the course is offered after consultation with the office of the university registrar.
- (GF) The graduate school and graduate professional colleges shall formulate rules to govern additions to approved schedules, subject to approval of the council on academic affairs and publish them in their respective bulletins.

3335-9-24 Academic warning.

- (A) No change.
- (B) If, at the end of any quartersemester, summer term, or session, a student subject to the provisions of rule 3335-9-23 of the Administrative Code has accumulated fewer than fifteen deficiency points, he or she shall receive a warning from the dean of his or her college or director of his or her school, except as provided in rule 3335-9-27 of the Administrative Code.

3335-9-25 Academic probation.

- (A) No change.
- (B) Probation by special action. If at any time the preparation, progress, or success of a student in an academic program is determined to be unsatisfactory, the college or school in which the student is registered shall be empowered to place the student on academic probation. An undergraduate student admitted with conditions and who has not satisfied the conditions after earning thirty quartersemester credit hours through regular course enrollment at this university shall be placed on academic probation.
- (C) No change.

3335-9-30 Requirements for an undergraduate baccalaureate degree.

To obtain an undergraduate baccalaureate degree from this university, an undergraduate student must:

- (A) Have earned a minimum of ~~forty-five~~thirty quartersemester credit hours ~~credit~~ through regular course enrollment at this university.
- (B) Have been enrolled in the college, the federation of the colleges of the arts and sciences, or the school recommending that degree during the last quartersemester, summer term, or session necessary to complete degree requirements. The executive committee of the college, the federation of the colleges of the arts and sciences, or the school recommending the degree may, on petition by the student, waive this requirement.
- (C) – (G) No change.

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3335-9-32.1 Requirements for certificate of study.

A certificate of study may be awarded concurrent with or following the student's receipt of a baccalaureate degree. Award of such certificates shall attest to demonstrated competence in a coherent academic curriculum, program, or area of study.

(A) To obtain a certificate a student must:

(1) Have been or be enrolled in the university during the last ~~quarter~~semester, summer term, or session of work necessary to complete the certificate requirement. In addition, the student must meet any residency requirement established by the college, the federation of the colleges of the arts and sciences, or the school recommending the certificate.

(2) Have earned through regular course enrollment a minimum of ~~forty-five quarter hours credit~~ thirty semester credit hours in an approved certificate program. No certificate program shall require enrollment in and credit for more than ~~ninety quarter hours~~ sixty semester credit hours. At least one-third of all ~~quarter hours credit~~ semester credit hours earned in a certificate program shall be at the ~~500~~4000-level or above. No more than five credit hours in the certificate program may be counted toward the student's undergraduate major or minor. Credit hours used to fulfill the requirements for one certificate may not be counted toward any other certificate.

(3) – (6) No change.

(B) No change.

(C) The colleges of dentistry, law, medicine, optometry, pharmacy, and veterinary medicine, and the graduate school may establish requirements and conditions, rather than those above, for certificates of study. Such requirements must be approved by the council on academic affairs.

(D) No change.

~~3335-11-09 The Ohio union council.~~ **RESCIND**

3335-11-09 The Ohio union council. **NEW**

(A) The Ohio union council shall consist of eighteen voting members, with service beginning summer term, chosen as follows:

(1) Ten students.

(a) Two graduate students selected by the council of graduate students. Term of service shall be alternating two year terms.

(b) Two professional students selected by the inter-professional council. Term of service shall be alternating two year terms.

(c) Four undergraduate students selected by the undergraduate student government. One student must come from a registered student organization without an office in the Ohio union. Term of service shall be alternating two year terms.

(d) One undergraduate student employees of the Ohio union appointed by the undergraduate student government in consultation with the director(s) of the Ohio union. Term of service shall be one year.

- (e) One graduate assistant from the Ohio union, appointed by the council of graduate students in consultation with the director(s) of the Ohio union. Term of service shall be one year.

(2) Two regular faculty.

Two regular faculty members, as defined in Faculty Rule 335-5-19, selected by the chair of the faculty council in consultation with the chair of the council on student affairs. Term of service shall be alternating two year terms.

(3) One staff member.

One staff member shall be appointed by the university staff advisory committee. Term of service shall be two years.

(4) One alumni member.

One alumni members shall be appointed by the Ohio state alumni association in consultation with the council. Term of service shall be one year.

(5) Four at-large.

Four at-large members shall be selected under procedures established and documented by the council. Term of service shall be one year.

(6) Ex-officio non-voting members.

- (a) The president of the Ohio union activities board ex-officio non-voting, or designee.
- (b) The chair of the council on student affairs, ex-officio non-voting, or designee.
- (c) All director(s) of the Ohio union shall be an ex-officio, non-voting member(s) of the council.
- (d) A representative of the business and finance office for the Ohio union shall be an ex-officio, non-voting member of the council.
- (e) One non-voting student life staff member to act as the secretary for the council appointed by the director of the Ohio union. Term of service is one year.

(7) Reappointment.

All voting members with one year terms are eligible for reappointment three times. All voting members with two year terms are eligible for reappointment once. No individuals holding a voting position shall serve for more than four consecutive years.

(8) Alternates.

Members of the Ohio union council may have an alternate. The chair has responsibility for recording correct voting status. If the member has voting status, the alternate may vote in the event of the member's absence. Ohio union council shall establish rules governing the selection of alternates.

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(B) Duties and responsibilities.

- (1) Establish general policy on such matters as, but not limited to, financial planning, facility use, student development, public and campus relations. These policies shall guide the administration of the program of the union by the director of the union, but the council shall not serve in an administrative capacity.
- (2) Advise the director(s) of the Ohio union regarding the programs, services, and activities of the Ohio union.
- (3) Establish committees as needed to explore issues affecting the Ohio union.
- (4) Perform duties as assigned by the council on student affairs.
- (5) Report monthly to the council on student affairs.
- (6) Establish, amend, and maintain operating procedures to conduct, in an orderly fashion, the functions of the council.

(C) Organization.

The chair shall be elected from among the incoming and continuing student members of the council during the last regularly scheduled meeting of spring term. For purposes of this election, all incoming and continuing members shall be eligible to vote; incoming and continuing members may choose alternates if necessary. (B/T 9/7/59, B/T 2/9/67, B/T 11/9/67, B/T 12/3/71, B/T 7/11/75, B/T 7/20/79, B/T 2/7/86, B/T 11/2/90, B/T 7/12/91, B/T 4/2/96, B/T 4/3/98, B/T 6/29/2001, B/T 3/3/2006, B/T 6/5/2009)

~~3335-11-10 University recreational sports committee. RESCIND~~

3335-11-10 University recreational sports committee. NEW

(A) The university recreational sports committee shall consist of nineteen voting members, with service beginning summer term, chosen as follows:

- (1) Eleven students.
 - (a) Two graduate students selected by the council of graduate students. Term of service shall be alternating two year terms.
 - (b) Two professional students selected by the inter-professional council. Term of service shall be alternating two year terms.
 - (c) Four undergraduate students selected by the undergraduate student government. One student must participate in a department recognized club sport at the time of appointment. Term of service shall be alternating two year terms.
 - (d) One undergraduate student employee of the department of recreational sports appointed by the undergraduate student government in consultation with the director of recreational sports. Term of service shall be one year.

- (e) One graduate assistant from the department of recreational sports, appointed by the council of graduate students in consultation with the director of recreational sports. Term of service shall be one year.
 - (f) One undergraduate student selected by the director of the sport and wellness scholars program. Term of service shall be one year.
- (2) Two regular faculty.
- (a) Two regular faculty members, as defined in Faculty Rule 335-5-19, selected by the chair of the faculty council in consultation with the chair of the council on student affairs. Term of service shall be alternating two year terms.
- (3) One staff member.
- (a) One staff member shall be appointed by the university staff advisory committee. Term of service shall be two years.
- (4) One alumni member.
- (a) One alumni member shall be appointed by the Ohio state alumni association in consultation with the committee. Term of service shall be one year.
- (5) Four at-large.
- (a) Four at-large members shall be selected under procedures established and documented by the committee. Term of service shall be one year.
- (6) Ex-officio non-voting members
- (a) The director of recreational sports shall be an ex-officio, non-voting member of the committee.
 - (b) A representative of the business and finance office for recreational sports shall be an ex-officio, non-voting member of the committee.
 - (c) One non-voting student life staff member to act as the secretary for the committee appointed by the director of recreational sports. Term of service is one year.
 - (d) The associate vice president for the department of facilities operations and development, or designee, shall be an ex-officio, non-voting member of the committee.
 - (e) The director of the department of athletics, or designee, shall be an ex-officio, non-voting member of the committee.
 - (f) The director of the school of physical activity and educational services, or designee, shall be an ex-officio, non-voting member of the committee.
 - (g) The director of the student wellness center, or designee, shall be an ex-officio, non-voting member of the committee.
 - (h) The chair of the council on student affairs, ex-officio non-voting, or designee.

(7) Reappointment.

All voting members with one year terms are eligible for reappointment three times. All voting members with two year terms are eligible for reappointment once. No individuals holding a voting position shall serve for more than four consecutive years.

(8) Alternates.

Members of the University recreational sports committee may have an alternate. The chair has responsibility for recording correct voting status. If the member has voting status, the alternate may vote in the event of the member's absence. University recreational sports committee shall establish rules governing the selection of alternates.

(B) Duties and responsibilities.

(1) Initiate recommendations and review proposals with regard to policies that may affect the recreational sports facilities and programs.

(2) Make recommendations to the director of recreational sports regarding the usage priority for recreational sports facilities, co-operative recreational sports ventures, and renovation of existing or construction of new recreational sports facilities.

(3) Collect feedback on recreational sports issues in order to evaluate the quality of recreational sports facilities maintenance, daily operations, and programs, recommending changes as appropriate.

(4) Annually review and make recommendations regarding the long-term maintenance plan for recreational sports facilities.

(5) Review all budgets and expenditures of the department of recreational sports and the appropriate portions of budgets and expenditures of all general funds, student life funds, college of education and human ecology funds, and department of athletics funds that contribute to recreational facilities operations and programs.

(6) Deciding the future of the Larkins hall construction debt service portion of the student recreation fee once the debt service has been retired. Review and make recommendations regarding the annual budget of the department of recreational sports, approve other ancillary student recreational fees, and make recommendations to the vice president of student life annually regarding the student recreational sports fee.

(8) Make recommendations for non-recreational sports use of space, including but not limited to space rental fees.

(9) Serve as a channel of communication for information regarding recreational sports among the office of business and finance, the department of physical facilities, the college of education and human ecology, the school of physical activity and educational services, the department of athletics, the council on student affairs, the athletic council, the undergraduate student government, the council of graduate students, the inter-professional council, faculty council, and the university staff advisory committee.

(10) Report monthly to the council on student affairs.

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(11) Establish, amend, and maintain operating procedures to conduct, in an orderly fashion, the functions of the committee.

(C) Organization.

The chair shall be elected from among the incoming and continuing student members of the committee during the last regularly scheduled meeting of spring term. For purposes of this election, all incoming and continuing members shall be eligible to vote; incoming and continuing members may choose alternates if necessary.

(D) Oversight.

Decisions made by the University recreational sports committee are subject to review and approval of the council on student affairs. (B/T 7/11/2003, B/T 12/5/2003, B/T 7/7/2006, 5/14/2010)

3335-17-03 Administration and supervision of elections.

The primary responsibility for administering and supervising senate elections shall reside with the faculty council, for the election of faculty members of the senate; council of graduate students, for the election of graduate student members; inter-professional council, for the election of professional student members; and undergraduate student government, for the election of undergraduate student members. Each group shall:

(A) No change.

(B) Report the results of elections in its constituencies to the senate secretary for certification of senate members. Faculty elections will begin the second week of January and results are to be submitted by the ~~tenth of April~~ first of March; other constituencies by the fifteenth of May.

(C) No change.

3335-19-02 Meetings.

(A) Regular meetings of the senate shall be held during the autumn, ~~winter~~, and spring ~~quarters~~ semesters. In the spring ~~quarters~~ semester each year the steering committee shall recommend and the senate shall adopt and publish the schedule of regular meetings for the following academic year. This schedule shall include at least seven meetings spread over the academic year. Scheduled meetings may be cancelled by the steering committee when deemed appropriate.

(B) – (F) No change.

(APPENDIX XLVII)

**Physician and Non-Physician Clinical Provider
Criteria for Employment in the FGP**

The current practice requires faculty physicians with M.D. or D.O. designations to be employed in the Faculty Group Practice (FGP). Further discussions have expanded the recommendation to support anyone with a current OSU Physicians (OSUP) employment contract to now qualify and be required employment in the FGP. In addition if a potential new hire would have been provided an OSUP employment contract prior to integration then they too would be required to have employment in the FGP.

As for other non-physician clinical providers, at the department chairs direction, providers who meet the criteria discussed below would be eligible for employment in the FGP but are not required to have employment in the FGP. It is important to note that should the chair take the position that a certain position (ex Physician Assistant) be employed in the FGP then all individuals in that position would be subject to the criteria discussed below, and only those eligible would be employed in the FGP. Employment in the FGP would not be an individual's decision.

Below is a summary of eligibility criteria for employment in the Faculty Group Practice.

Required Employment Criteria:

1. The individual holds an M.D. or D.O. designation, or
2. Like individuals have a current physician employment contract with OSUP, or
3. Based on an individual's role, if prior to integration the individual would have been issued an employment contract with OSUP then employment in the FGP is required.

If the "required employment criteria" has not been satisfied, then the satisfaction of **all** criteria listed below would permit employment in the FGP:

1. The Department Chair must designate his/her desire to have individuals in his/her specific department in a particular title classification employed in the FGP.
2. Individuals must be in a paid, faculty title in the College of Medicine (not other colleges such as College of Nursing, College of Pharmacy, etc.).
3. Individuals' professional effort must exclusively be for the interest of the University and not for clinical services other than for the University and individuals must be employed for such clinical services.
4. Individuals must be licensed, certified, or otherwise educated in accordance with the standards of their profession/discipline. Individuals must also be credentialed to work within the OSU Wexner Medical Center.
5. Individuals must be eligible to participate in the University Self Insurance Program.

The Ohio State University Wexner Medical Center Compact

OSU Wexner Medical Center COMMITMENT

EXCELLENCE

- Nurture a work place that reflects our values: Excellence, Collaboration as One University, Integrity, Trust, Personal Accountability, Diversity, Innovation, Operational Simplicity, Empathy, Compassion & Leadership
- Provide the facilities, equipment, staffing and resources needed to deliver the highest value and safest care
- Manage the rapid changes in healthcare to allow staff to innovate, thrive and succeed in a financially secure environment
- Provide fair and competitive compensation
- Recruit and retain outstanding team members

INTEGRITY

- Maintain organizational integrity and accountability to patients and staff
- Follow through and ensure actions and decisions are consistent with words and commitments
- Treat each team member and patient with respect and dignity

TEAMWORK

- Actively and objectively listen
- Be accessible and approachable to patients and staff
- Model, encourage, and reward cooperation and teamwork
- Recognize individual and team excellence
- Seek physician collaboration in decisions

LEADERSHIP

- A commitment to genuine shared governance of the Medical Center with physicians and transparency in decision making
- Proactively communicate information regarding organizational priorities, business decisions, and strategic plans
- Provide opportunities for constructive engagement and feedback, and timely response to issues raised during dialogue

INNOVATION

- Provide leadership in the development of new programs and technology
- Provide an atmosphere in which innovative ideas are welcome and nurtured

OSU FACULTY GROUP PRACTICE COMMITMENT

EXCELLENCE

- Strive to provide the highest quality coordinated care that is safe, patient centric, evidence based, easily accessible and clearly communicated
- Strive to deliver care in the most cost effective manner while preserving high quality and exceptional service
- Actively support and work to achieve OSUWMC's Mission, Vision and Strategic Goals

INTEGRITY

- Encourage and display integrity and professionalism in all endeavors and interactions
- Follow through and ensure actions and decisions are consistent with words and commitments
- Treat each team member and patient with respect and dignity

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TEAMWORK

- Foster multidisciplinary patient care, education and research
- Communicate in a clear, respectful and timely manner with patients, colleagues and staff
- Respect collaborative leadership decisions
- Attend medical staff meetings

LEADERSHIP

- A commitment to contributing to medical center leadership with fiduciary responsibility
- Make patient centered access and service both personal and departmental priorities
- Encourage patient understanding and involvement in treatment decisions
- Actively work to promote the health of our University, colleagues, staff and community

INNOVATION

- Embrace research and innovation to continuously improve patient care, service and efficiency
- Provide leadership to drive improved clinical quality, safety service, patient access and value

(APPENDIX XLVIII)

Project Data Sheet for Board of Trustees Approval

Stadium – Waterproofing and Concrete Repair

OSU-120322

Project Location: Ohio Stadium

812,422 GSF

• approval requested and amount	
design/construction	\$4.3M
• project budget	
construction w/contingency	\$3.8M
other costs (fees, equip, etc.)	\$0.5M
total project budget	\$4.3M



- **funding sources**
 - auxiliary funds
- **project schedule**

design/bidding	07/12 – 11/12
construction	12/12 – 08/13
- **project scope**
 - remove and replace the existing waterproofing membrane
 - remove and replace the expansion joint seals and sealants and perform concrete repairs
 - this project will begin following the 2012 football season and complete before the 2013 football season
 - this project will use the CM at Risk delivery method to meet the compressed project schedule
- **approval requested**
 - approval is requested to enter into design and construction contracts

• project team	
University project manager:	Changir Colls
AE/design architect:	tbd
CM at Risk:	tbd

Project Data Sheet for Board of Trustees Approval

Schottenstein Center – Basketball Practice Facility

OSU-080363

Project Location: Schottenstein Center

40,000 GSF

approval requested and amount			
	<u>Original</u>	<u>Increase</u>	<u>Rev. Total</u>
construction	\$10.9M	\$3.0M	\$13.9M

project budget	
construction w/confingency	\$13.9M
<u>other costs (fees, equip, etc.)</u>	<u>\$3.6M</u>
total project budget	\$17.5M

- **funding sources**
auxiliary funds (\$2.0M); development funds (\$15.5M)

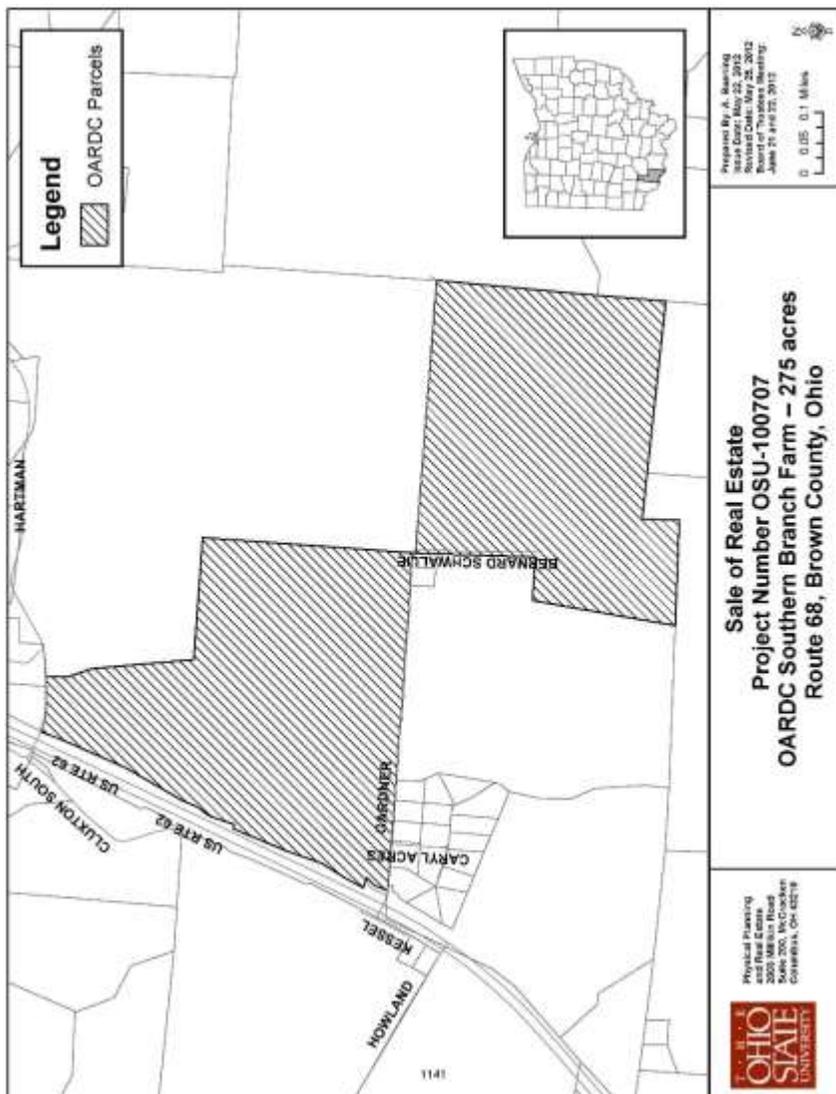
project schedule	
design/bidding	12/11 – 03/12
construction – part 1	06/12 – 10/12
construction – part 2	08/12 – 10/13

- **project scope**
 - construct an addition to the Schottenstein Center for a basketball practice facility, strength and training facilities, and coach's offices
 - renovate the men's and ladies basketball locker rooms and training room
 - addition will be constructed on the west side of the Schottenstein Center
 - the first phase of construction, the renovation of existing facilities will begin 6/2012 using a single prime contractor; construction of the addition will use CM at Risk

- **approval requested**
 - approval for professional services was received 12/2007; design was completed through construction documents and the project placed on hold to finalize scope and funding requirements
 - approval is requested to increase construction contracts
 - construction approval was initially requested in February 2012 in the amount of \$10.9M; this request corrects the previous request by including project costs that have been identified since the February 2012 request
 - these costs generally include actual bid amounts for phase I and reconciled professional services fees and updated cost estimating



project team	
University project manager:	Gary Collier
AE/design architect:	Moody Nolan
CM at Risk:	tbd



(APPENDIX XLIX)

**PROPOSED LAND EXCHANGE (9.009 ACRES) BETWEEN STATE OF OHIO AND
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES
UNIVERSITY AIRPORT AT DON SCOTT FIELD
COLUMBUS, OHIO**

Background

Description of Proposed Project

In 2009, the Federal Aviation Administration (FAA) made a final determination regarding the ownership of parcels surrounding the University Airport with the intention to align the northern boundary of the airport. On June 15, 2011 a letter was sent to the FAA requesting approval to exchange the impacted parcels.

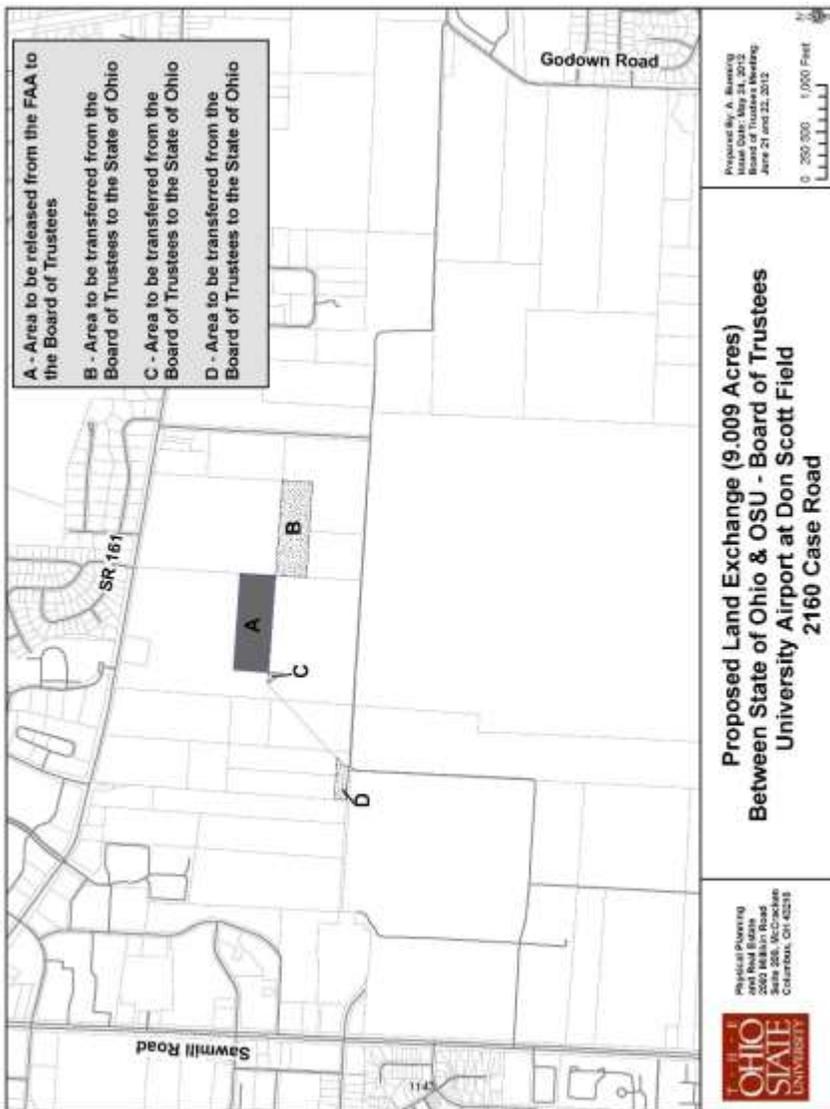
This proposed action is a release and transfer of a 9.009 acre tract of land (parcel A on the map) that is titled to the State of Ohio, for the use and benefit of The Ohio State University, to The Ohio State University Board of Trustees. In exchange, 3 separate parcels of land (parcels B, C & D on the map), totaling 9.009 acres and titled to The Ohio State University Board of Trustees, will be released and transferred to The State of Ohio, for the use and benefit of The Ohio State University.

The result of this land exchange is to clarify and straighten the northern boundary of the airport property. This exchange has been approved by the FAA, in a letter date February 22, 2012

Terms of Exchange

The proposed use of the parcels involved in this exchange is aligned with the Airport's Master Plan which will provide for future development opportunities on the northern side of the Airport.

The fair market values of the parcels in this exchange were based on an appraisal completed by the Robert Weiler Company in May 2011. The appraised value of the land being released and transferred from the State of Ohio to The Ohio State University Board of Trustees is \$ 900,000. The appraised value of the 3 parcels being released and transferred from the Ohio State University Board of Trustees to the State of Ohio is \$ 900,000. There will be no net gain of revenue to either party as a result of this transfer.



(APPENDIX L)

**SALE OF REAL ESTATE
OARDC SOUTHERN BRANCH FARM, 275 +/- ACRES
US ROUTE 62/68, UNION TOWNSHIP, BROWN COUNTY, OHIO**

In 1956, OARDC acquired agricultural property containing approximately 275 acres in Brown County, near Ripley, Ohio. There are several improvements on the property including a small residence, barns, and storage buildings. The property has been used by OARDC as an agriculture research farm including studies relating to white burley tobacco, beef cattle, fruit trees, and other agricultural topics relevant to the southern Ohio area. The various research projects conducted by OARDC were discontinued in 2005 and the property has been rented for farming on approximately 186 acres of tillable land. Land uses and development in the immediate area consists of similar land used for farming, rolling woodlands, and some rural single family residences.

The property is no longer required to provide for its intended uses and no longer serves the academic mission of OARDC. It has been determined that there are no desired alternative uses for the property by OSU. The buildings that are on the property are in poor condition and in need of repair. Appropriate University offices have determined that the site represents a disposable land asset and it's in the University's best interest to sell the property.

An appraisal of the property was completed late last year, indicating a market value of \$752,000. Approximately 67% of the property is in cropland use, 25% is woodlands, and the balance is used for roadways, improvements and a pond. The highest and best use of the property, as stated in the appraisal, is for continued use as agricultural cropland and possible use for livestock operations.

Appropriate legislation (Senate Bill 275) has been introduced to authorize the governor to execute a deed to convey the property from the State of Ohio to a buyer.

Authorization is requested to market the property for sale, to identify a qualified purchaser, to enter into a purchase agreement with terms and conditions acceptable to the University and a sale price no less than 90% of the appraised value, and to complete a sale of the property in the best interests of the University. The proceeds from the sale of the property will be used by OARDC's Outlying Ag Research Stations Endowment Fund to support operating expenses and infrastructure improvements at OARDC's research stations.

(APPENDIX LI)

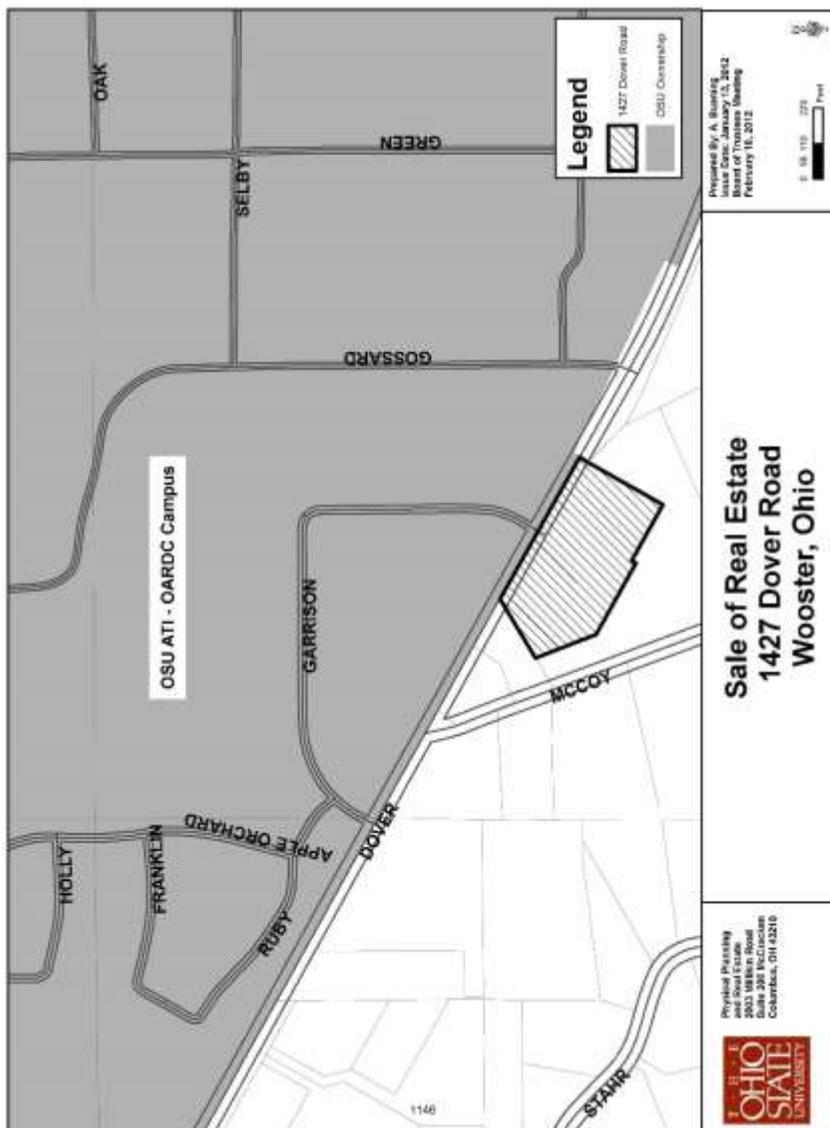
**SALE OF REAL ESTATE
SALE OF FORMER ATI RESIDENCE HALL
1427 DOVER ROAD, WOOSTER, OHIO**

In 1983, the University acquired a 94-unit, 3-story apartment building, located on approximately 3.8 acres at 1427 Dover Road, Wooster, Ohio across from the OSU/ Agricultural Technical Institute. The building was constructed in 1974 by a developer to satisfy a need for student housing. Since the purchase the property was used for ATI undergraduate housing until modern housing was constructed and made available on the ATI campus. A study completed by the University indicated that repair costs to remedy roof issues, HVAC problems, ADA compliance requirements and to remodel this property to University housing standards exceeds any potential income benefits that could be derived. Current ATI on-campus student housing is located at the Applewood Village Apartments and the capacity is adequate for current and projected enrollment. The 3.8 acre site is excess to any land requirements of OARDC and ATI. If the land were considered for alternate university uses, the demolition costs have been estimated to be \$800,000. For the abovementioned reasons appropriate University offices have determined that the property represents a disposable asset and it's in the University's best interest to sell the property.

An appraisal of the property was recently completed indicating a current market value of \$1,000,000. The appraisal further indicated that there is demand for apartment properties in the Wooster market area. The appraisal indicated that the highest and best use for the improved property is the continued use as an apartment building.

Appropriate legislation (Senate Bill 275) has been introduced to authorize the Governor to execute a deed from State of Ohio to the buyer.

Authorization is requested to negotiate with prospective buyers of the property to enter into a purchase agreement with terms and conditions acceptable to the University, and to complete a sale at a purchase price no less than 90 % of the appraised value of the property. Other terms and conditions of a purchase agreement will be negotiated in the best interest of the University. The proceeds from the sale of the property will be deposited in the general operating funds of Student Life.



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(APPENDIX LII)

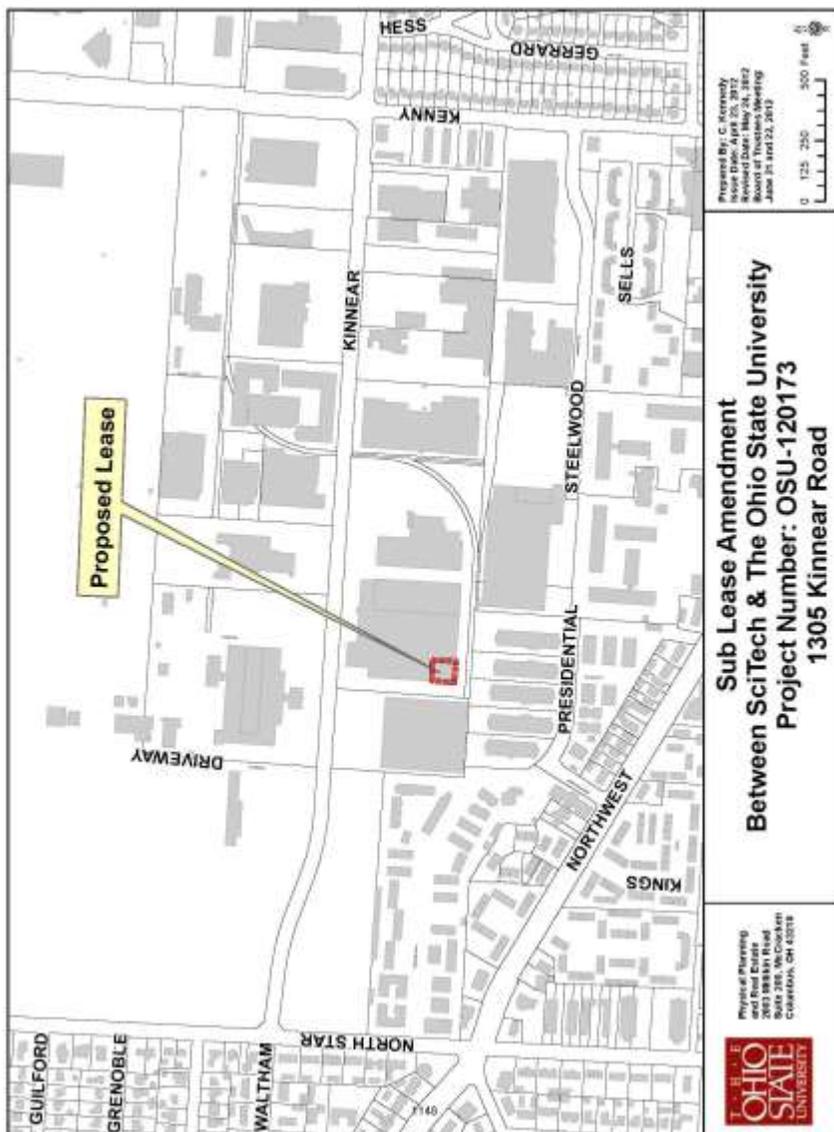
**SUBLEASE AMENDMENT
BETWEEN SCITECH AND THE OHIO STATE UNIVERSITY
VEHICLE SIMULATION PROJECT
COLUMBUS, OHIO**

Description of Proposed Project

The Ohio State University—Office of Research has executed a Facilities Use Agreement with Honda, R & D Americas, Inc. to perform collaborative vehicle simulation research. To support this research, SciTech, a not-for-profit corporation, has offered to sublease approximately 5,800 square feet of vacant warehouse space to be built-out as laboratory space and offices at 1305 Kinnear Road, Columbus, Ohio.

Terms of Lease Renewal

Approximately 5,800 square feet has been leased for a term of 5 years in support of a Facilities Use Agreement between The Ohio State University and Honda R & D Americas, Inc. The Ohio State University-Office of Research is requesting approval of two (2) successive five (5) year renewal options to continue vehicle research subsequent to the termination of the Facilities Use Agreement with Honda. The Tenant Improvements will be approximately \$350,000 and the purchase of the vehicle simulator is estimated to be \$600,000. These expenditures will be paid with funds already deposited with the University by Honda, R & D Americas, Inc. The Ohio State University-Office of Research will fund the Rent and Operating Expenses estimated to be \$ 1.35M over the term of the lease.



(APPENDIX LIII)

**LEASE
BETWEEN SCITECH AND THE OHIO STATE UNIVERSITY-
THE MOLECULAR IMAGING PHARMACEUTICAL RESEARCH CENTER
OF THE WRIGHT CENTER OF INNOVATION IN BIOMEDICAL IMAGING
1212-1218 KINNEAR ROAD
COLUMBUS, OHIO**

Description of Proposed Project

The focus of *The Molecular Imaging Pharmaceutical Research Center* is to serve as an enabling platform and environment to partner *The Wright Center of Innovation in Biomedical Structural, Functional and Molecular Imaging* (WCI-BMI) and *Ohio Imaging Research and Innovation Network* (OIRAIN) with Ohio's premier commercialization and technology partner in molecular imaging pharmaceuticals, Cardinal Health.

The OIRAIN grant provides a unique opportunity to accelerate this vision within an academia-industry effort focused on sustainability, commercialization and innovation opportunities, advances in patient care and growth of educational and training capabilities.

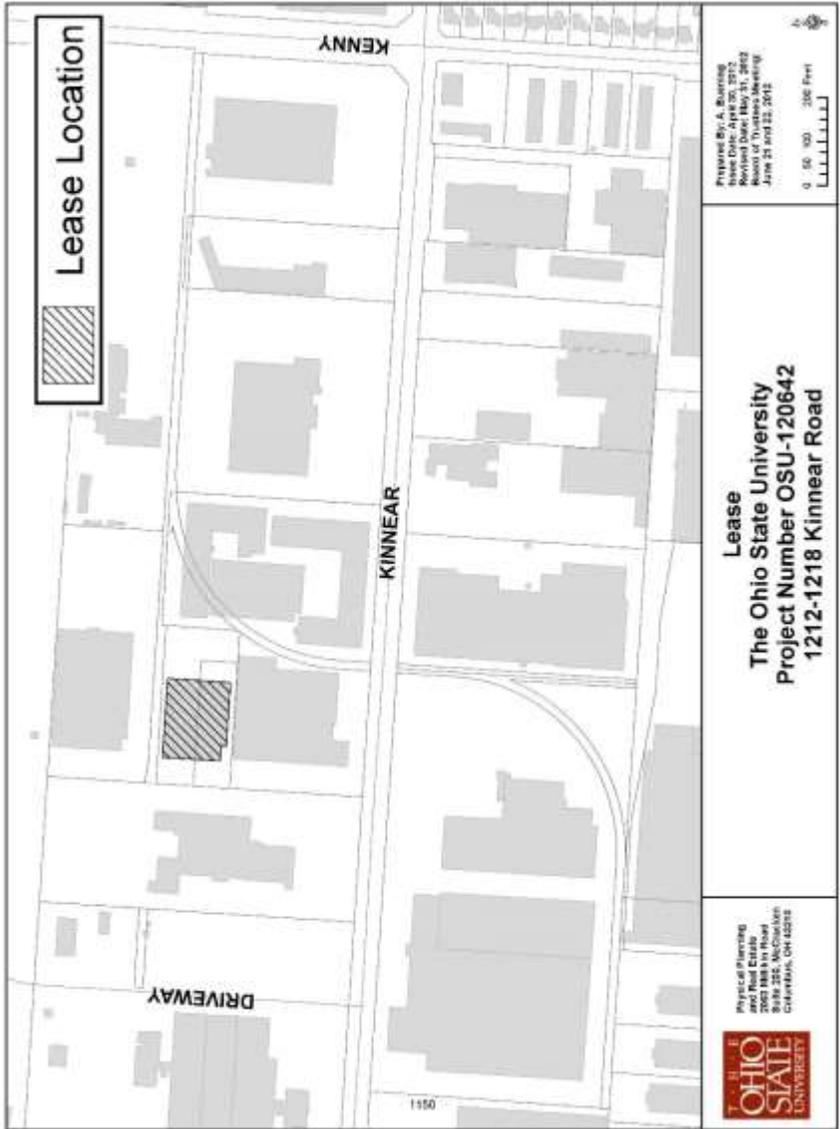
In association with the externally reviewed (National Academy of Science) OIRAIN grant award, Cardinal Health has proposed to consolidate its Columbus-based facilities for nuclear pharmacy and positron imaging agent production (both GMP) into this integrated partnership environment and announced in 2009 to locate its Molecular Imaging Agents Technology Center within our partnership facility. As part of this effort, Cardinal will relocate its pharmacy and its cyclotron to this Center. The Center will be a substantially larger overall facility adding a second cyclotron, a GMP research and development environment, a (non-GMP) basic and clinical research laboratory, additional educational and work space as well as reserved shelved commercialization / start-up / spin off space for future expansion of the WCI-BMI within the next 10 year time frame.

A formal master collaboration agreement was executed in March 2012 that defines the overall scope, anticipated agreements and available funding, signed by John Rademacher (Cardinal Health), Caroline Whitacre (Vice President for Research, OSU), Legal Counsel for SciTech and Michael Knopp (PI and PD of the grant).

The Center is envisioned to serve as a magnet for small business and startup commercialization efforts as has already been demonstrated in several recent Ohio Third Frontier proposals and will be an invaluable resource for many national funding pursuits (NIH, NSF, DOD) as well as commercial research collaborations efforts with Battelle Health and Life Science.

Terms of the Lease:

The lease terms have been completely negotiated between the parties. The lease is for 11,565 square feet to be leased for a term of 30 years from March 1, 2012 through November 30, 2042 with two five (5) year renewal options. The rent is \$1.00/year and expenses are estimated at \$230,000 in year one or approximately \$15M over the term. The Tenant Improvements are estimated at \$3.7 M. The rent, operating expenses and Tenant Improvements will be funded by the OIRAIN grant.



June 22, 2012 meeting, Board of Trustees