

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTY-FORTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 2, 1999

The Board of Trustees met at its regular monthly meeting on Friday, July 2, 1999,
at the Franz Theodore Stone Laboratory, Gibraltar Island, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 2, 1999 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on July 2, 1999, at 11:15 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, David L. Brennan, James F. Patterson, Tamala Longaberger, Karen L. Hendricks, Allyson M. Lowe, and Jaclyn M. Nowakowski.

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Mr. Colley:

Dr. Reutter, we want to thank you and your staff for hosting us this morning. We enjoyed the tour, I'm sure that the meeting will be productive, and we look forward to joining you all for lunch.

If you saw the movie *Dead Poet's Society* with Robin Williams, do you remember when they stood there in the hallway looking up at the photographs of the people who graduated fifty, sixty, or seventy years ago? Robin Williams said, "What monument will you leave for this school in the future?" If you look around this room, you will find photographs of the Board when they were here in 1982. You'll also notice Bill Napier's name on a plaque behind me; somehow, he received the "Man of the Year Award" a few years ago. If you come back in the future, you'll see your pictures on the wall from the photographs that were taken this morning.

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PRESIDENT'S REPORT

President William E. Kirwan:

I'm delighted that we are able to hold this month's meeting at this magnificent and beautiful location. Ohio State's Sea Grant Program, and the work that is done on Gibraltar Island, is vitally important to the University and the state. I'm glad that all of us have a chance to see for ourselves the impressive programs that take place here. Mr. Chairman, I do want to thank you especially because it was really your idea to come up here and I think all of us are so pleased that you made that command decision. In just a few moments we are going to have a chance to hear a more in-depth presentation about these programs, but, before we do that, I want to make a few comments on the exciting activities that have taken place at the University over this past month.

June was a very busy month for the University. It began with a highlight that all of us will long remember -- commencement on the Oval. All who participated were impressed by the remarkable sight of 6,000 graduates and 30,000 guests seated on the Oval. I've heard the event described as a cross between a pep rally, a family reunion picnic, and an academic ceremony. It was all of that and much more. Most importantly, commencement was a recognition of the hard work of our students and faculty, and a celebration of their notable accomplishments.

It was also testimony to the hard work and "can do" attitude of so many of the people who work for this University. This was an enormous undertaking to move commencement to the Oval. Commencement hadn't been held on the Oval since 1918, when there were 300 or 400 graduates. All of the employees who came at 4:00 a.m., and others who worked late into the night, made this remarkable ceremony possible.

On the day of commencement, 250 volunteers were on hand to help guests and offer information. Members of our community parked on West Campus so that our guests could park on Main Campus. I was enormously proud of the spirit that

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

our community distributed in bringing off what was a very successful day. We have an aerial photo of this event and we're going to send this wonderful picture to people to see this unbelievable sight of almost 40,000 people seated on the Oval. I will acknowledge it was a little warm that day, but the spirit that pervaded made up for that.

Later that day, we gathered on the banks of the Olentangy River to set the cornerstone of the fabulous new Longaberger Alumni House. This is just going to be a beautiful facility that will serve our alumni well. We are all indebted to the Longaberger family and the people that have contributed to make this exceptional facility possible. It was really just a super day to end the spring term.

I can think of no better way to kick-off my second year at Ohio State University than by welcoming someone who will play a crucial role in the University's life in the future. Lee Tashjian, whom I introduced to you last month, officially began his duties at Ohio State yesterday. Lee, again, let me say how much we welcome you to this community and look forward to working with you.

I have a few other important personnel announcements to make today. You will be voting on the appointment of Law Professor and former College of Law Associate Dean, Nancy Hardin Rogers as Vice Provost for Academic Administration in the Office of Academic Affairs. Nancy will be the primary liaison between the Office of Academic Affairs and the vice presidents for Research, Agricultural Administration, and Health Sciences, as well as the director of University Libraries. She will retain her faculty appointment in the College of Law, where she has been instrumental in shaping the College's nationally renowned program in dispute resolution. It's a program that I brag about often as being co-ranked number one in the nation -- tied with Harvard.

Also on today's agenda is the appointment of Timothy S. Knowles as Vice Provost for Minority Affairs. He comes to us from Meharry Medical College in Nashville, Tennessee, where he was Vice President for Student and Campus Support. Dr. Knowles has extensive teaching and administrative experience at both historically black and other public and private universities, and we will be pleased to welcome him here on August 1. I want to thank Ed Ray and his staff for a very successful search in bringing in someone who will be a great asset to our community.

I'm delighted to announce today as well, that Malcolm Baroway -- who has ably served this University for many years as its Executive Director of University Communications -- has agreed to come into my office and work on some special writing projects for the University.

I want to recognize Janet Ashe, Vice President for Business and Finance, who last month was appointed to the 1999 Board of Examiners for the Malcolm Baldrige National Quality Award for performance excellence. Now this is a really big deal. I think a lot of you know about this Malcolm Baldrige process, and to be selected to be one of the examiners that chooses these very prestigious awards is a high honor and it reflects the reputation that Janet has developed nationally for her efforts in quality improvement. In fact, several of her units have won state awards for quality and we're just very proud of this deserved recognition of Janet.

Speaking of quality, I want to say how impressed I am on a continuing basis by the quality of our staff. It was my great privilege to present a dozen individuals with Ohio State's highest honor for non-teaching employees -- a Distinguished

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Staff Award. These twelve people were selected because of the many ways they contribute to and improve the quality of life of our students, faculty and staff, and other members of the community. They each demonstrate a daily commitment to performing their jobs at the highest possible level.

I'm going to mention their names. I know that they're not all here today, but they are people that you will come across in the course of next year and you should know how special they are. This year's winners are: Marian Beck, Pamela Brown, Charles Cottrell, Michael Garofano, Sandra Gaunt, Dale Gnidovec, Fred Green, Becky Gregory, Jeri Kozobarich, Janice Macian, Nancy Osborne, and Christine Stanley.

Speaking of quality performance, let me mention our men's baseball team led by Coach Bob Todd. The team ended an outstanding season with a Big Ten title and a NCAA super regional series that sold out Bill Davis Stadium. The team achieved a record fifty wins, including a stretch of 21 straight victories. Their 25 Big Ten regular season wins ties a conference record. It was an exceptional performance by an exceptional group of players.

Let me also comment on another victory of sorts. This week, the Governor signed a \$17.2 billion education budget that has been developed by the General Assembly's Conference Committee. While it didn't provide us with everything we had wanted, it is a budget that expressed a clear commitment to quality education at all levels. We need to acknowledge and commend Governor Robert Taft and the legislative leadership for their commitment and support of education.

Ohio leaders are well aware of the importance of strong public colleges and universities, and the economic survival of the state. Programs such as the ones we will be learning about today are exemplars of the impact our University has. The work that is being done here on Gibraltar Island and by our Sea Grant researchers benefits Ohio in so many ways -- in increased tourism and in improving our natural habitats to mention a few.

Today we're going to hear a presentation by Dr. Jeffrey Reutter about what it means for Ohio State and the State of Ohio to be designated a Sea Grant institution. Dr. Reutter is director of four Ohio State programs: Stone Laboratory, the Ohio Sea Grant College Program, the Center for Lake Erie Area Research, and the Great Lakes Aquatic Ecosystem Research Consortium. He is a distinguished aquatic ecologist and has earned all three degrees at Ohio State -- a Bachelor of Science and Master of Science in fisheries management, and a Ph.D. in environmental biology. In addition to his many publications, he is a frequent lecturer on issues related to Lake Erie ecology, coastal economic development, and the importance of science education and research.

I'd like to invite Jeff to come forward and make his presentation. However, before he begins, I want to recognize someone in the room today who is a volunteer for the University and has made such an incredible difference in our ability to do the kind of work that Jeff is going to talk about. I'm speaking, of course, of Jack Waldock.

It is Jack's vision, his energy, his ability to get things done, and his phenomenal network that has made possible the creation of this remarkable enterprise that we are going to hear about today. I think we need to pause a moment and recognize that we probably wouldn't be here bragging about all of this if it wasn't for the work of Jack Waldock.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Jack is being recognized by the University appropriately. He has just been named the winner of the Dan Heinlen Award from our Alumni Association and he will be the sole recipient of the College of Food, Agricultural, and Environmental Science's Meritorious Service Award this year. Jack, would you please stand so we can recognize you?

PRESENTATION ON STONE LABORATORY AND GIBRALTAR ISLAND

Dr. Jeffrey M. Reutter: [overhead presentation]

Thank you very much, Dr. Kirwan. Again, thank you for recognizing Jack, he is most deserving.

This is the first time that the Board of Trustees has been here since 1982 and we're very pleased to have you. We hope we can see you again before another 17 years goes by. Thank you very much for coming.

I want to tell you today a little bit about the programs here and this is something everybody at Ohio State can be proud of. We've seen tremendous improvements in Lake Erie with the advances in the economy up here.

As Dr. Kirwan indicated, I'm director of four programs: 1) for my role as director of Stone Laboratory, I report to Dr. Moser; and 2) for my role as director of Sea Grant and the Center for Lake Erie Area Research, I report to Dr. Baeslack. I couldn't be more pleased with that reporting arrangement and the support that I get. It has benefitted the laboratory and the programs very much.

First, you're in the oldest freshwater biological field station in the country. We've been meeting in this laboratory, and having lectures and classes here every summer since 1926. The laboratory actually started in 1895. In your handouts there is a brochure that describes the four programs. This is probably as much information as anyone really needs about these four programs, but it gives you quite a good summary of what we've done and the growth that has gone on.

Stone Lab is the oldest freshwater biological field station. Our first location was on the second floor of the State Fish Hatchery in Sandusky, and we later moved to a very elegant building at Cedar Point. Unfortunately, we were in the location where the Breakers Hotel is now located and they asked us if we would vacate the premises as Cedar Point grew. But we continue to have an excellent relationship with Cedar Point. In fact, a week from today, Cedar Point will host our eleventh State Legislature/Congressional Day on Lake Erie.

What do we do here? In the summer we offer regular college courses, eighteen to twenty courses per year. Until 1990, we offered courses only for upper-level undergraduate students and graduate students. Starting in 1990, we began offering one week introductory courses. The rationale for that was, in 1988 there were some surveys done to show that science education in this country was ranked about thirteenth or fourteenth nationally. We thought that there was something that we could do right here to help that. We started offering those introductory courses primarily for freshmen and sophomores, but we allowed superior high school students to register for the courses also. It has really taken off.

Again, since 1990, we've had students attending OSU courses here at Stone Lab from 40 different Ohio colleges, 27 out-of-state schools, and 251 high schools

PRESENTATION ON STONE LABORATORY AND GIBRALTAR ISLAND (contd)

Dr. Reutter: (contd)

including high schools in Maine, Alaska, South Carolina, and California. So it literally covers the whole country.

During the spring and fall we have an extensive workshop program. Many of you have asked, "How much time do you spend up here, Jeff?" Well, not as much as I would like, and not as much as it takes to run a real good program. Fortunately, John Hageman, laboratory manager, does a super job.

From April 15, 1998, until the beginning of June, and then during the months of September and October 1998, we hosted over 150 workshops/field trips and educational tours primarily targeted at middle schools. The students come up and spend the night at Stone Laboratory. For many of them, it is the first time they've seen Lake Erie and perhaps the first time they've ever been on a boat. The whole experience is exciting to them. They first come across on the ferry and then they come across on the Biolab boat. Once they get over here, you can't tell them they are on an island, they have to first walk around it and make sure there is no way to get to the mainland from here. Then they realize, "Oh, I really am on an island." These workshops are very much hands-on. The students pull a trawl and collect plankton samples. The bottom line is that last year John ran 5,246 students through this program.

Research is very important. Frankly, bringing Sea Grant into our program in 1977 was a major improvement. This has always been an outstanding education and research facility. The Center for Lake Erie Area Research brought great research opportunities to the University, but we didn't have the good outreach capability. Sea Grant, patterned after land grant, has to be research, education, and extension or outreach. We can tell people what we do and we can also interact with the public. Sea Grant has to be a partnership between the government, the private sector, and academia. We have to use a combination of research, education and outreach, and we have to focus on the environment, the economy, and education. It's very much like a small version of Ohio State -- we like to say we are the north coast campus.

Up here we have about 30 projects each year. Last year we had exactly 30 projects -- 21 different institutions and 73 investigators and assistants. This is also the shared research facility for our Great Lakes Aquatic Ecosystem Research Consortium. What that means is that any of the members of that consortium -- twelve different colleges throughout Ohio -- can come to Stone Laboratory and do their research here. We don't charge them anything for the space and we let them use our facilities. That has been a major benefit.

The courses that we offer are either five weeks in duration or one-week in duration. Right now there are three five-week courses underway. The five-week courses are offered every other day -- either Monday, Wednesday, Friday, or Tuesday, Thursday, Saturday -- from 8:00 a.m. until 4:00 p.m. The one-week courses are every day. The students arrive on Sunday, are in class from 8:00 a.m. - 4:00 p.m., plus a couple hours each evening, and leave the following Saturday. Every week during the summer there will be a new one-week course offered.

This week we are offering ornithology for teachers. We have 16 teachers in this class and it is the first time we've offered this course. Our goal -- with the support of the Friends of Stone Lab -- is obviously to make this the best aquatic education and research facility in the country.

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Dr. Reutter: (contd)

We do our own enrollment. We send out about 21,000 fliers each year to our target audiences. We have really been effective at increasing the enrollment from an average of about 55 students throughout the '70's and '80's to -- in fact this summer we'll have -- 228 students.

Our faculty this year; about half the faculty come from Ohio State. We also have faculty members from Bowling Green, Miami, Penn State, Otterbein, Wittenberg, Syracuse, Georgia Tech, and the American Museum of Natural History.

Unusual courses -- a couple of years ago we started a course on the Geologic Setting of Lake Erie. This course starts at the Fawcett Center for Tomorrow on a Saturday afternoon, with the students coming up to Stone Laboratory for one day. On Sunday, they go to Kelly's Island and visit the glacial grooves, and then they go to the mainland. They gradually work their way to Niagara Falls, spending a night in a different hotel as they move. On Friday evening, they make a beeline back to the Fawcett Center. The Geologic Setting of Lake Erie, again, targeting on teachers.

This year, July 18-24, we are offering a special course jointly with the U.S. EPA. They will bring in the Lake Guardian -- a 180-foot research boat -- and 16 teachers from Ohio, will board that boat and spend the entire week doing research on Lake Erie, collecting samples, and spending a night in a different port each day. One of our jobs is going to be to make sure that every time that boat hits port that they will be met by the local media. The EPA should get a lot of credit for what they're doing.

You can see the tremendous growth. Again, in the '70's and '80's, we were teaching only graduate students and upper-level undergraduate students -- 55 students per year and now we'll have 228 students this year. Also much greater involvement of other universities.

From the high school standpoint -- high schools are in red -- most of our students still come from Ohio State. In fact, over half the students each year are Ohio State students, but we really think that a lot of these high school students are exactly the kind of students we want to attract to Ohio State and to the sciences. This year, we have 75 high school students, coming from 53 different high schools, at the laboratory for one-week courses. Of the 75 students, we were able to get rankings on 64 of them. Of the 64 students: 8 students are ranked number one in their class; 12 more students are ranked in the top ten in their class; and another 11 students are in the top ten percent. The average acumen of these students is 3.62. So these are outstanding students.

Again, on the number of institutions -- this year we have students from 19 different colleges and universities who will be participating. Our number of graduate students, undergraduate students, high school students, and teachers is about equal.

In 1988 we started a program to enhance opportunities for women in science. In 1989, for the first time, we had more women at Stone Laboratory than men. On this overhead, the green bar represents women and the red bar represents men. I think it's now time that I do opportunities for men in science. I should add that, while this looks very good, in the administrative levels we need to do more for women and minorities in science. I'm the U.S. Chair for the Council on Great Lakes Research Managers and the International Joint Commission reports to the U.S. State Department. When I go to meetings of the management group within

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Dr. Reutter: (contd)

the region, it is still almost entirely a white male group. So we're headed in the right direction, but we've got a ways to go.

Our workshops and conferences, how our groups have increased. This is important in that you see the tremendous increase in 1998 and we've got even more in 1999. The yellow bar represents an increase in the groups that we're trying to work with during the summer. We have to essentially shut down our workshop program during the summer because we don't have housing for them. That is why it is so important that we continue to work on the development of Cooke Castle, because the Castle gives us an opportunity to really enlarge. The summer should be our best time for workshops and conferences.

I want to maintain a focus with that structure on education and research. That clearly has to be the mission, but we're doing a great job of targeting school students. I think we can do a much better job at targeting decision-makers, corporate officials, and we can attract those kinds of people in that particular facility, Cooke Castle. Something very similar to the Grand Hotel.

We owe a lot of thanks to the Friends of Stone Laboratory. Stone Laboratory does the academic part of our program and the Friends of Stone Lab help us with scholarships. The amount of money we've been awarding each year has been increasing. I added in 1999 and that's going to change likely before the end of the year, so these numbers aren't finalized. This past year, we awarded 25 scholarships to college students. Before this year, 24 scholarships to high schools for fifty total -- the most scholarships we've ever awarded. All the result of the work of the Friends of Stone Lab. We also awarded over \$15,000 in scholarships for the first time this past year.

The Friends of Stone Lab started in 1981 and they obviously help in fundraising. They have created six endowments and their donations to those six endowments exceed \$270,000 in the principal alone. They provide scholarships, not just for Ohio State students, but one of the scholarship endowments is for non-OSU students. They also have a scholarship that specifically helps us to attract visiting professors, one for equipment, and one for research.

Three years ago, the Friends of Stone Lab started awarding scholarships at State Science Day and last year they gave out seven scholarships. This is a tremendous opportunity. The winners get a free week, room and board, in one of our introductory courses at Stone Lab. It has really worked out very well. They also have a phone-a-thon each year.

In April 1998 the Friends of Stone Lab moved our library from our main office -- brought all the books down by hand, loaded them onto the boat, the boat brought them around to the dock here, and they carried all the books by hand to the third floor -- to the far end of this building. We had our first major open house at the end of August 1998, hosted by the Friends, and it attracted 800 people. We took about 400 people to the top of the lighthouse and brought 400 people over here for educational programs.

Ms. Longaberger was asking about the tree planting and whether we had Buckeye trees. Until last year we didn't, but thanks, again, to the Friends of Stone Lab, we now have two Buckeye trees on the island.

The Friends of Stone Lab add to our newsletter, *Twine Line*, on the last two pages. Last week, I was in Portland, Oregon, at a Sea Grant week session and

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Dr. Reutter: (contd)

Twine Line was selected as the best newsletter of the thirty Sea Grant programs in the country.

Karen Jennings is the president of Friends of Stone Lab. I believe Karen is in the back of the room. Karen, do you have anything to add from the Friends? Thank you very much for coming.

Ms. Karen Jennings:

We're just pleased that the Board has taken the opportunity to come here. I don't think you can actually appreciate the place unless you visit it. Thanks.

Dr. Reutter:

Mike Heniken, vice president, is also here. Mike, thank you very much for coming.

The Friends have asked me if I would give each of you an honorary deed to one square meter of Gibraltar Island. This deed --- your one square meter -- is in front of Stone Cottage. President Kirwan, I have to tell you that it is in a protected area. The reason I say that is that several years ago we did a similar thing and gave a deed to President Jennings. I have to reissue that deed, because we gave him a piece of Lookout Point that fell in the lake. I also have a deed for Bud Baeslack. Bud, thank you very much for your support of Sea Grant.

Mr. Brennan:

Dr. Reutter, I have to ask this because I'm a recovering lawyer, but what is an honorary deed?

Dr. Reutter:

What it means is that we can assess taxes, but you have no privileges. Actually, we have a member of the Friends who purchased a square meter that's right in the middle of our sidewalk. He tells me he wants to put a tollbooth at that spot.

Sea Grant gives us a focus on research. We emphasize graduate training in all of our research projects. Every other year we solicit research projects from every college and university in the state. We are currently funding research through Ohio State on subcontracts to thirteen different colleges and universities.

A lot of our work has been on phosphorous improvements and contaminants. Susan Fisher has done a lot of work for us on uptake and transfer of contaminants and a lot of work on zebra muscles. I'm sure that you know how outstanding some of the research is at Ohio State. Chon Tsai, Professor in Welding Engineering -- I believe we have the only graduate Welding Engineering program in the country -- is now trying to patent new processes for welding underwater. We're producing air-quality welds underwater right now. It is extremely great research.

Dick Sayre, Associate Professor in Plant Biology, is doing biotech research. He is taking a single-celled algae, *Chlamydomonas*, that is heavy metal tolerant and inserting a gene into it that binds heavy metals. You now have a genetically altered critter that you can't do anything with. You can't really put it in the environment. However, the real outstanding part of this work is that he has freeze-dried the critter. When he does that, all he's got left is the cell wall and the cell wall continues to have the binding capacity for the heavy metals. So now we

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Dr. Reutter: (contd)

can clean up areas of concern in Ashtabula and Cleveland. We are very excited about that research.

We are currently doing work on beach evaluations. Maumee Bay State Park has an economic value to the state of \$87 million per year and Mentor Headlands State Park is \$50 million per year.

We provide graduate training to about 40 students each year right here. Maybe beyond our individual research accomplishments, I think the accomplishments of our graduates are even more important. In the communications area, *Twine Line* reaches 19,000 people and is released six times per year. We collaborate with six state agencies in the Lake Erie Commission, so the four pages on the inside of *Twine Line* are actually from the State of Ohio. Each year we release 55,000 publications. We get about 1,000 requests for material in our office each year.

Again, when I was in Portland, the national brochure was selected as the best brochure prepared by any Sea Grant program in the last two years. We put this brochure together for the National Sea Grant College Program and it lists all of the thirty programs on the back.

Several of our Extension agents are here today. Mary Bielen is the Extension agent in the Toledo area. The *1999 Western Lake Erie Guide to Public Waterfront Access* is from Mary. Mary's work has been credited with increasing tourism in the Toledo area by 22 percent between 1995 and 1997. She works on Brownfields and her work with the Cherry Summit Bankcroft Redevelopment effort -- a coastal development effort -- was highlighted. They also asked Mary to go to Mobile, Alabama. As a result of that, Toledo was named one of the All-American cities this past year.

Fred Snyder is our agent in this area and works with charter captains. Fred started the Fall Fishing Invitational for Outdoor Writers. As a result of that, Lake Erie was designated one of the top ten fishing spots in the world. Fred also does a lot of work with bait dealers and has recently gotten the City of Port Clinton a grant to compost Mayflies.

Dave Kelch is our agent in the Lorain area of Cleveland. In your guide, you'll find a fact sheet on the artificial reef program. This is "Mr. Artificial Reef." Dave started that program in 1982 and the first reefs went in in 1984. We now have reefs in Lakewood and Lorain. In 1997 when they tore down Cleveland Municipal Stadium the rubble from that created three artificial reefs. Our research has shown that the reefs attract 20 to 60 times as many fish as the surrounding area and they pay for themselves economically -- 2.75 times each year. You'll see that the last fact sheet shows Mayor White in front of the rubble at a press conference we had in Cleveland.

Walter Williams is our agent in Cleveland. Walter's accommodations and support are provided by the Greater Cleveland Growth Association. I want Walter's office, he is located in the Terminal Tower. He has a great office! Walter works on sustainable development, reducing urban revitalization. Maybe most notably between 1996 and 1998, Walter brought over 400 new jobs into Cleveland.

Frank Wilcox is the "Big Five-O" today. Frank, happy birthday. Frank and Fred have just been appointed as our Extension Program Coordinators. Frank works

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Dr. Reutter: (contd)

out of Lake County in Painesville. Frank surveys 1,000 people at the Cleveland Boat and Sports Show, and we use those surveys to determine our research priorities and education activities. He also works with the Lake Erie Marine Trades Association. We are the only program in the country that works with divisional watercraft and the Trades Association.

We issue a newsletter through the Lake Erie Marine Trades Association to boat dealerships so they understand current sales and don't over buy. The Lake Erie Marine Trades Association has credited us with preventing a number of businesses from going out of business, which happened in 1990 before we started doing this because they over bought.

John Hageman leads our workshop program. John is the person that I give all the credit to. John came to Stone Lab in 1987. At that time, our workshop program had about 1,100 participants, and last year we had over 5,200. So, John has done a heck of a job, and he's up here year-round.

Next week we've got a big program that was initiated by Jack Waldock in 1982. We're going to have our eleventh State Legislature/Congressional Day. Jack, do you want to say something about the history of State Legislature/Congressional Day?

Mr. Jack Waldock:

We had our first meeting for Sea Grant on a cold February evening in Fremont. Fred Snyder was the agent in charge and we talked about what we could do for Sea Grant and then we were going to prioritize all of those things. I finally asked Fred, "How good is our funding?" He said, "Well, we're good until August." I remember when I was in business a little jingle that goes like this:

"He who has something to sell and goes and whispers in a well,
is not so apt to get the dollars, as the guy that climbs the hill and
hollers."

So I said, maybe the first thing we should do is form a political action committee. There were all of these billions and billions of dollars coming out of Washington, and no one knew that little Sea Grant in Ohio needed some of those dollars. So we decided the best way to do that was to have a Congressional Day on Lake Erie.

It didn't meet with unanimous approval because some of the learned people said, "Unless you ask a politician a year in advance to come to your meeting, they won't even give you the time of day." Well when I was on the Board of Trustees of the American Meat Institute, we had a lot of lobby meetings in Washington, and they were set up months in advance. I knew that the politicians got there if they could and if there was something else going on, even though they had agreed to come, they did the other thing. My rationale for going ahead with the program that summer was we may not be there next year to have it.

So we had our first Congressional Day on Lake Erie, at the Port Clinton Yacht Club. The night before, we had doctors, lawyers, dentists, and businessmen over here making up beds for people to sleep in the next night. Anyway, we had a great program.

The next year, we decided we should have one for the State Representatives. We did that for a few years and finally we combined them so we met every two

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Mr. Waldock: (contd)

years. This will be our eleventh one and this year we have a full house. We have 160 people coming. That was just one of the things that we did.

Just west of where we left the Catawba Island Club today is an area that is one of the best fishing areas for Walleye in the whole lake, but it was closed at one time to fishing. There were full-page ads in all the trade magazines, "Stay out of here," and "You're going to get bombed." At that time, there was a company called Aries that was firing test ammunition for the government. You'd be out there fishing, and you would hear "schlep." I mean there's something that just didn't ring a bell.

Aries didn't want to talk with us, but I made arrangements with one of their employees. I said, "I'd like to see how your operation works." So he invited us over and we climbed "Heart Attack Tower" -- which is their tower that looked down over the lake -- where they were supposed to observe any boats that were infringing on the area. The windows were so dirty you could hardly see through them and when I saw they were using a \$25 pair of Swift binoculars, with broken lenses, I knew something wasn't quite right.

I then talked to Fred Snyder and we put the Warrant Officer from Camp Perry on our Sea Grant committee. Now he also happened to be the person that gave Aries the firing rights to fire into the lake. Well the upshot of it was that all of the firing and rumbles that you heard was in the ground bunkers. They only fired into the lake two days a year. So as a result, we sent out postcards every week stating whether they were firing or not, and then later on we put it on the weather radio. It was a win-win situation. The fishermen got access to some of the best fishing areas and Aries saved thousands of dollars from not having to advertise.

Jeff mentioned about the Fall Fishing Invitational. This is the power of the private sector. When we went to Jeff and said we want to have a Fall Fishing Invitational, he said, "Okay." It only costs \$25,000 or \$30,000 to have it, but our only guarantee to him was it would cost the University nothing. We did it all with private sector help. And if that wasn't enough, we had funds behind it to pay any deficits. "The Trophy Season Begins in August" was one of the slogans that came out of there.

Ohio is the leader in innovations with Sea Grant. We've given speeches and I've been to Denver and Washington talking with other representatives of Sea Grant programs. I explain what we're doing and I want to learn what they're doing, so we don't have to reinvent the wheel every time something needs to be done. Jeff volunteered to have Ohio as the clearinghouse for any information regarding these programs. This whole thing couldn't work without Jeff Reutter's tireless devotion. One day I'll be talking to people in Washington and the next day I might be in Oregon.

When Jeff asked me to come here, I said, "Oh!" Then I got to thinking, 'O' is the fifteenth letter of the alphabet. It's also the last letter in the word "no," but it's the first letter in the word "opportunity." I always look at that because I'm thankful that Sea Grant has given us the opportunity to do the things that we've done.

I would like to thank Jeff, Bobby Moser, President Kirwan, Bud Baeslack, Bill Napier, Ed Ray, and all the people that have given Sea Grant the opportunity to be the best program in the country. Thank you.

PRESENTATION ON STONE LABORATORY AND GIBRALTAR ISLAND (contd)

Dr. Reutter:

Jack's been a real asset for us. I showed you the Lakeview Pavillion and the gazebo that was donated by Jack. I'm on the Board of Directors of the Great Lakes Protection Fund and about a year ago we combined with the Mott Foundation to give a grant that would create a series of environmental endowments. Some money ended up going to the Sandusky Erie County Community Foundation and I thought that was great. Then I got a call earlier in the year from Jack saying that what he wanted to do was a challenge grant with the Sandusky Erie County Community Foundation. He's done that.

Jack has created an endowment for Stone Lab and Sea Grant in the Sandusky Erie County Community Foundation. The purpose of that endowment is to fund our State Legislature/Congressional Day and to support activities to provide information and quality education to elected officials and decision-makers. This has just been done recently. Jack, we can't thank you enough for what you've done. Thank you very much.

I'd like to ask John Kleberg, Associate Vice President for Business and Finance, to come forward and tell us a little bit about Cooke Castle.

PRESENTATION ON COOKE CASTLE

Mr. John Kleberg: [Power Point presentation]

Jeff asked that I tell you a little bit about Cooke Castle and Jay Cooke -- the person who had the building constructed -- and what we're looking at now in terms of doing work on the castle. So, I'll just take a few minutes to bring you up-to-date on Jay Cooke, how the castle came about, and how we think it plays a role in the future of the University.

Julius Stone was a member of the Board of Trustees -- a Trustee for two terms -- and on June 19, 1925, he wrote to the President of the University and subsequently presented to the Board the gift of Gibraltar Island. He had acquired Gibraltar Island the month before from the daughter of Jay Cooke, who had inherited the island and all of the items that were on the island at the time. Julius Stone's condition on that gift was that it be used as a permanent lake laboratory much as it is today. As Jeff had mentioned earlier, the laboratory itself was actually constructed very shortly after that.

Just to mention a little bit about how this all came about and bring you up-to-date, Jay Cooke purchased Gibraltar Island in 1864 for \$3,001. At that time, it was actually estimated in the deed to be 8 acres and it's actually about 6 ½ acres now, because pieces of it have come off over time.

The house construction -- the castle as it has become known -- began in the spring of 1864. Cooke at that time lived in Philadelphia, so much of the work was done under his supervision from a distance. The house was closed between 1873 and 1880. It was constructed to be a summer site for his family -- he and his family actually came here in the late spring, early summer, late summer, and early fall. In the interim during the summer months, he entertained and hosted people on the island, mostly whom were clergy. He was a very religious person and, indeed, was financially responsible for the erection of St. Paul Episcopal Church on the island.

In 1873, Jay Cooke lost all of his resources. He had invested in the Northern Pacific Railroad. There was a financial crash that occurred in 1873, much because of the failure of his business at the time -- the Cooke Banking Firm in

PRESENTATION ON COOKE CASTLE (contd)

Mr. Kleberg: (contd)

Philadelphia. He was so extended in terms of resources that he was not able to get the cash necessary to continue that project. He became bankrupt and immediately closed the house. It was literally shut up, although there was a manager who took care of it during that period of time. Jay Cooke bought the island back from a trustee in 1880 for \$20,000 and the house was reopened in September 1880.

The island was sold in 1925 to Julius Stone, Trustee of the University. Julius Stone immediately turned it around and gave it as a gift to the University for the purposes that it is currently used for. Julius Stone was a University Trustee from 1909-1917 and from 1925-1930. The Cooke home was officially designated by the Board of Trustees at their December meeting in 1925, as the "Jay Cooke Mansion." So in University records, that's what it is officially called.

The mansion, as such, was initially used as dormitory space for students during summer programs. When Stone acquired the house, all of the furnishings were there: library materials, games, the boathouse, canoes, and boats. Everything was part of the purchase at the time.

In 1966 the house was placed on the National Register of Historic Places as an Historic Landmark. It was last used for male students in the summer of 1984. The house had become a very serious fire hazard and we didn't want to have students spending any time in it.

One of the things that's happened within the last few years -- which is particularly significant -- is that descendents of Cooke found a large amount of material in the estate of one of Cooke's great grandnieces. In it were some letters which had been written between Cooke and his father, Elutherous Cooke, who lived in Sandusky. Jay Cooke's father was a state legislator, had a law practice in Sandusky, and was also in the Congressional Delegation for one term.

There were lots of letters that transpired between them while construction was going on. So we have a sense of some of the things that were happening. This was the second letter that was written and it indicates that the island was to be a resort for Cooke to use. It would get him out of the city and away from some of his cares in business.

Jay Cooke was born in Sandusky, Ohio, on August 10, 1821. He attended primary schools in Sandusky and had little secondary education, but no formal education beyond that. He was particularly adept at mathematics. At the age of fourteen, he became involved in retail business and at sixteen, he went to St. Louis and became successful in retail business.

We know him, however, because of his financial efforts to support the Union during the Civil War. He was appointed a bond agent for the Union and founded Jay Cook and Company. Most Union regiments came from the states at the time and in 1861, he arranged the first \$3 million loan for the State of Pennsylvania to put a regiment in the field.

His brother Henry became Governor of the District of Columbia, and was personally familiar with Salmon Chase, Secretary of the Treasurer, who came from Ohio. That gained Cooke access to President Lincoln and he became the bond agent. As the agent for the Union, he devised a method -- first time used -- to sell small bonds to individual investors and most of those bonds were at \$50 or \$100. There were at least three million individual investors who bought bonds.

PRESENTATION ON COOKE CASTLE (contd)

Mr. Kleberg: (contd)

President Kirwan and I were talking earlier about how interesting the advertisements were that I've seen for those bonds. There was nothing about patriotism, the Union, or "Support the Effort." It was all an investment. Remember there was no television or mass communication at this time -- all of this was done through hand bills and advertising in local media papers and things like that. But he was very successful at it.

When the war was over in 1865, Jay Cooke was raising \$2 million a day and had raised over \$800 million. In this \$50 bond program, he had what had become known as the 5/20 program. The bonds matured in twenty years, coupons were redeemable in five-year increments, and beginning after the first year the return on them was six percent. At the time, this was a significant investment for an individual.

Everybody banked with Jay Cooke. Here is a copy of a check that was written less than a month before the assassination of President Lincoln, where John Wilkes Booth had taken \$25 out of his account. The notation on the bottom from one of the bank officers says, "You better hang onto this -- this is probably going to become important."

With his investment in the Northern Pacific Railroad after the war, he went bankrupt in 1873, the island was closed, and in 1875 it went up for sale by the trustee. No one picked up anything from the island -- no property was purchased, no contents of any of the houses were purchased, none of the boats were purchased, nothing was purchased. In 1880, Cooke bought back from the trustee everything he left in 1873. He bought the island for \$20,000 and opened the house again in September 1880.

Looking specifically at the house which is of importance to us here, the island was acquired in 1864. As I indicated, it was to be a summer residence and the construction of it was under the care of his brother Pit. Pit was named after an English diplomat; Jay was named after the Chief Justice of the United States; and the next brother's first name was going to be Banister. Mrs. Cooke put her foot down and said, "That's it, he's going to be named Henry."

We did find in the first letter dated April 19, 1864 -- which is a letter from Cooke's father to Jay -- information about the construction. What was particularly interesting about it, from our standpoint, is the drawing of the house. We had thought up until then that the appendages on the back were actually added some time later, but it's obvious that they were part of the original construction. We did not know that. I think there's another interesting thing with all of the correspondence that pops up from time to time. Much like any father, Cooke's father says, "I am too old to give you advice, but" and every letter contains something like that.

What we also find here is information about costs. I think Mr. Patterson had asked about where the materials came from. We find references that the materials came from Port Clinton. We find a little bit about who the contractor was, and we find that on October 14, 1864, the tower is completed.

The original house construction is very much as it is today. Again, those wood buildings, which were the kitchen and some servants' quarters, and a woodhouse were put on originally. It was placed on the National Register for two primary reasons: 1) Cooke himself was an historic figure; and 2) the architectural aspects. The crenellation across the top here and if you looked under the eaves you would notice some very large eave supports. Those could not have been made by hand

PRESENTATION ON COOKE CASTLE (contd)

Mr. Kleberg: (contd)

prior to 1862, because the coping type of a saw which was developed in 1862 was used to make those. It was only done in the East. So Cooke, from Philadelphia, brought that architectural style to the island and obviously was very much interested in it.

The tower was open and you could walk around it. I think Mr. Brennan had mentioned that he had gone up there today. It's an incredible view of the lake and bay. There's a flag that was on there at the time, too.

The original foundation for the monument was constructed in 1858 as a tribute to Commodore Perry. The money was never raised to build the monument, so Jay Cooke came along and built that in 1864. There was every indication that it was built so nothing bigger was going to be built and that it would satisfy the requirements of the monument.

Jay Cooke was an exceptional host. As I indicated, there were lots of people that visited -- many of them clergy for retreats. There is a written record on September 13, 1866, that the daughter of Commodore Perry and her family visited. Cooke's eldest son Henry was an avid photographer -- photography being very new at the time -- and took lots of good pictures which helped document it. In the University Archives, we have some original registers from the island and there are many entries of significant visitors to the island -- this by General William T. Sherman on June 17, 1866.

This is a picture of the library area with the walnut bookcases. You can see some of the furnishings -- the organ we have restored and it can actually be played. When Julius Stone bought the house with the intention of giving it to the University, all those furnishings were in there.

The home was put on the National Register of Historic Landmarks in 1966. During the years, it was primarily used as a dormitory for students, but in the 1980's it became unsafe and we've discontinued its use. In 1987, the University had a feasibility study conducted to see how it might be developed to work into programs at the lake. A result of that study suggested that possibly a conference learning center would be appropriate and that would support the programs that Jeff has here now. We're probably leaning in that direction, but it's a little premature.

Again, the photography documents what the house looked like and the portraits and things are very important as we do the work. Conceptually, what is happening now is some restoration on the outside to keep it in tact to make sure it doesn't deteriorate more. The interior would probably be rehabilitated, as opposed to restored so that it would become a usable facility for the kinds of academic programs that we are interested in having here. You can again see in some of the pictures those eave supports and things that are really valuable as the architects look at this.

An initial project done last summer was to repair the roof and windows, and the observatory dome was removed. The idea was to protect the envelope of the house so it didn't get any worse -- keep the weather and water out.

The last General Assembly appropriated to the Department of Administrative Services, a budget line of \$500,000 to do some work on the exterior of the house. So it really wasn't given to the University, but it's being managed by the University in terms of that work. Most of that is going to be for masonry repair. If

PRESENTATION ON COOKE CASTLE (contd)

Mr. Kleberg: (contd)

we can get to the porches, we will. The building is constructed of Columbus limestone which is very soft material.

This is a first-floor depiction -- it is not what is anticipated at this time -- which gives you an idea of the possibilities: a dining hall, kitchen, lounge space, classroom, conference and meeting space, and maybe an exhibition gallery. This is the hallway that runs through the long axis to the north and the south.

To finish up, Jay Cooke was born August 10, 1821 and died in 1905. This is a representation of what was written by him in the journal at the conclusion of his first visit. It represents something that is probably very true today, as you spend some time up here, it is an incredible place, and the home certainly has a lot of potential.

Thank you very much.

Dr. Reutter:

That concludes our presentation. We think outreach for the University is very important. We started documenting in 1988. We had 151 different articles written about Stone Lab and Sea Grant or in articles in which our scientists were called and served as references. So far the first six months of 1999, in your packets are 84 different articles that were written. In the last three or four, there are some excellent articles written about Dave Kelch's work with the artificial reefs, John Hageman has become very photogenic, and I've seen a number of articles about Stone Laboratory. Thank you very much.

Mr. Colley:

Thank you, Jeff. Mr. President, would you look straight through the second window from your right? There is an establishment there with rooftop seating. Do you see that?

President Kirwan:

Yes.

Mr. Colley:

That is where I was sitting with a local resident -- who is seated in the back of the room -- a year ago when I said, "You know I have never been to Gibraltar Island, I don't know what is over there, and I don't know what they do there." So Judge Smith gets an assist for us being here today. This was an exceptional learning experience today.

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STUDENT GOVERNMENT REPORTS

Mr. Eric Ley:

President Kirwan, Chairman Colley, and members of the Board, the following are the reports from the three student governments at The Ohio State University.

USG has spent a significant amount of time selecting a new cabinet and independent officers for the coming school year. In collaboration with IPC, we

STUDENT GOVERNMENT REPORTS (contd)

Mr. Ley: (contd)

have been exploring the possibility of creating some "student only" parking beginning Autumn Quarter 1999. Also with IPC, USG has started working on an initiative to pair up pre-professional undergraduate students with professional student mentors. Over the summer, we will be holding a retreat for new members as well as presenting an orientation about student involvement and our annual service project, Community Commitment.

The Council of Graduate Students is busy this summer with committee appointments, the new Graduate Student Orientation, and officer transition. Vice President Candy Cherrington is working with the Graduate School to make this year's orientation a success. We would like to thank Student Trustee Allyson Lowe and President Kirwan in advance for agreeing to speak to approximately 800 new graduate students in September.

CGS is also working to resolve the situation which arose when this year's one candidate for CGS president withdrew his nomination. CGS will be naming a new president as soon as possible, most likely later this month. The Executive Committee of CGS will be holding its annual retreat over the summer at a location yet to be determined, but we hope to hold it here at Gibraltar Island.

Finally, the Interprofessional Council is working on three projects this summer: parking, financial aid, and diversity. On the parking front, we're trying to increase "C" spaces and have "B" permits available for professional students.

This August we're going to have our summer conference, and at that time we'll be making our agenda and committee appointments. One final project that Josh and I are both excited about is this pre-professional advising project. This will allow professional students to guide undergraduate students who are interested in professional careers.

Mr. Colley:

Thank you, Eric. Any questions from the members of the Board?

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CONSENT AGENDA

Dr. Kirwan:

We have eighteen resolutions on the consent agenda to present to the Board for approval today. I would like to ask that #17 be held for a separate vote. Unless there are any objections, I'd like to recommend these remaining seventeen resolutions on the consent agenda:

**RENAMING OF THE DEPARTMENT OF
MEDICAL MICROBIOLOGY AND IMMUNOLOGY**

Resolution No. 2000-01

WHEREAS the proposal to change the name of the Department of Medical Microbiology and Immunology in the College of Medicine and Public Health to the Department of Molecular Virology, Immunology, and Medical Genetics more accurately reflects the molecular teaching and research foci within the unit and draws greater distinction between this unit and the Department of Microbiology in the College of Biological Sciences; and

**RENAMING OF THE DEPARTMENT OF
MEDICAL MICROBIOLOGY AND IMMUNOLOGY (contd)**

WHEREAS the proposed name change identifies the department's increased emphasis on virology, an emerging area of investigation in the College; and

WHEREAS the addition of "Medical Genetics" to the name recognizes the Division of Human Cancer Genetics in the department; and

WHEREAS the proposed department name change has the support of graduate students and members of the Department of Medical Microbiology and Immunology, the Department Chair, and the Faculty Council, Council of Chairs, and the Dean of the College of Medicine and Public Health; and

WHEREAS the proposed department name change has gained the concurrence of the Dean of the College of Biological Sciences and the chairs of the departments of Microbiology and Molecular Genetics; and

WHEREAS the proposed name change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 5, 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Department of Medical Microbiology and Immunology be renamed the Department of Molecular Virology, Immunology, and Medical Genetics, effectively immediately.

**RENAMING OF THE DEPARTMENT OF
CELL BIOLOGY, NEUROBIOLOGY, AND ANATOMY**

Resolution No. 2000-02

WHEREAS the proposal to change the name of the Department of Cell Biology, Neurobiology, and Anatomy to the Department of Anatomy and Medical Education more accurately reflects the membership and mission of the unit; and

WHEREAS the proposal includes the transfer of twelve faculty to other units or proposed units within the College of Medicine and Public Health; and

WHEREAS the proposed renamed department continues to support the mission of the University through its teaching of anatomical sciences; basic, applied, and pedagogical research; and professional service; and

WHEREAS the proposed department name change has the support of members of the current Department of Cell Biology, Neurobiology, and Anatomy, the Department Chair, and the Faculty Council, Council of Chairs, and the Dean of the College of Medicine and Public Health; and

WHEREAS the proposed departmental name change has the support of the colleges of Education, Dentistry, and Nursing, the School of Allied Medical Professions, the Department of Evolution, Ecology, and Organismal Biology, and the Office of Medical Education; and

WHEREAS the proposed Department of Anatomy and Medical Education continues to meet the general guidelines for establishment of an academic department and the "Requirements of Efficiency," which articulate standards for faculty, funding, and direct instruction of students; and

WHEREAS the proposed name change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 5, 1999 meeting:

**RENAMING OF THE DEPARTMENT OF
CELL BIOLOGY, NEUROBIOLOGY, AND ANATOMY (contd)**

NOW THEREFORE

BE IT RESOLVED, That the Department of Cell Biology, Neurobiology, and Anatomy be renamed as the Department of Anatomy and Medical Education, effective immediately.

RENAMING OF THE DEPARTMENT OF PHYSIOLOGY

Resolution No. 2000-03

WHEREAS the proposal to change the name of the Department of Physiology to the Department of Physiology and Cell Biology more accurately reflects the membership, expertise, and mission of the proposed unit; and

WHEREAS the proposal includes the transfer of three faculty from the existing Department of Cell Biology, Neurobiology, and Anatomy to the proposed Department of Physiology and Cell Biology; and

WHEREAS the proposed combination of physiology and cell biology in the proposed unit considerably expands the scope of both disciplines; and

WHEREAS the proposed departmental name change has the support of the graduate students and alumni, members of the current Department of Physiology, the Department Chair, and the Faculty Council, Council of Chairs, and the Dean of the College of Medicine and Public Health; and

WHEREAS the proposal has gained the concurrence of the deans of the colleges of Biological Sciences, Nursing, and Pharmacy; the Interim Director of Public Health, the directors of the schools of Allied Medicine, Neurobiotechnology, PAES, and the Division of Sport and Exercise Science, the chairs of several departments and/or divisions with related teaching and research interests; and

WHEREAS the proposed unit continues to satisfy the guidelines for establishment of an academic department and the "Requirements of Efficiency," which articulate standards for faculty, funding, and direct instruction of students; and

WHEREAS the proposed name change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 5, 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Department of Physiology be renamed the Department of Physiology and Cell Biology, effectively immediately.

CREATION OF A DEPARTMENT OF NEUROSCIENCE

Resolution No. 2000-04

WHEREAS the proposal recognizes the development over the past thirty years of the integrated discipline of neuroscience by elevating to departmental status the existing Division of Neuroscience; and

WHEREAS the proposed department provides a focus for neuroscience education and research, facilitates the recruitment of faculty and graduate students seeking an identified base of faculty with common scholarly interest, and provides a unit through which to develop an integrated undergraduate program in neuroscience; and

CREATION OF A DEPARTMENT OF NEUROSCIENCE (contd)

WHEREAS the proposal includes the transfer of nine faculty from the existing Department of Cell Biology, Neurobiology, and Anatomy to the proposed Department of Neuroscience; and

WHEREAS the proposed department has the support of neuroscience graduate students, the Faculty Council, Council of Chairs, and the Dean of the College of Medicine and Public Health; and

WHEREAS the proposal has gained the concurrence of the deans of the Colleges of Biological Sciences, Optometry, Dentistry, Nursing, Pharmacy, and Veterinary Medicine, the Vice President for Health Sciences, and the Director of the Neurobiotechnology Center; and

WHEREAS the proposal satisfies the guidelines for establishment of an academic department and the "Requirements of Efficiency," which articulate standards for faculty, funding, and direct instruction of students; and

WHEREAS the proposed Department of Neuroscience was discussed and approved by the Council on Academic Affairs, and by the University Senate at its June 5, 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the creation of a Department of Neuroscience is hereby approved, effectively immediately.

CREATION OF A SCHOOL OF BIOMEDICAL SCIENCE

Resolution No. 2000-5

WHEREAS the basic science departments in the College of Medicine and Public Health seek to strengthen their teaching, research, and service missions and increase collaborative research through the establishment of a School of Biomedical Science; and

WHEREAS the proposed school will consist of six departments, each of which functions as a tenure-initiating unit: Anatomy and Medical Education; Molecular Virology, Immunology, and Medical Genetics; Physiology and Cell Biology; Neuroscience; Pharmacology; and Medical Biochemistry; and

WHEREAS the proposed school will be headed by a director who also serves as Associate Dean for Biomedical Science, said director to be responsible for developing a strategic plan for the school that seeks to facilitate communication among departments and increase collaboration and funding opportunities for all units; and

WHEREAS the proposal has the support of graduate students, the Faculty Council, Council of Chairs, the Dean's Select Committee on Restructuring, and Dean of the College of Medicine and Public Health; and

WHEREAS the proposed school has gained the concurrence of the deans of the Colleges of Veterinary Medicine, Pharmacy, Nursing, Dentistry, Optometry, and Biological Sciences; and

WHEREAS the proposed School of Biomedical Sciences was discussed and approved by the Council on Academic Affairs, and by the University Senate at its June 5, 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the creation of a School of Biomedical Science is hereby approved, effective immediately.

HONORARY DEGREE

Resolution No. 2000-6

Synopsis: The awarding of an honorary degree to John E. Pepper is recommended for approval.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

John E. Pepper Doctor of Business Administration

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 2000-7

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 4, 1999 meeting of the Board, including the following Appointments, Reappointment, Appointment/Reappointment of Chairpersons/Directors, Leaves of Absence Without Salary, Professional Improvement Leaves, Professional Improvement Leave--Cancellation, Promotions/Tenure/Reappointments, Emeritus Titles, and salary rolls with promotion, as detailed in the University Budget be approved, and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research) approved May 18, 1999, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Board be ratified.

Appointments

Name: DAVID A. HIRSHLEIFER
Title: Professor (The Ralph W. Kurtz Chair in Finance)
Department: Finance
Effective: July 1, 1999
Present Position: Merwin H. Waterman Collegiate Professor of Finance, School of Business Administration, University of Michigan, Ann Arbor, MI

Name: TIMOTHY S. KNOWLES
Title: Vice Provost for Minority Affairs
Office: Academic Affairs
Effective: August 1, 1999
Present Position: Vice President for Student and Campus Support, Meharry Medical College, Nashville, TN

Name: NANCY H. ROGERS
Title: Vice Provost for Academic Administration
Office: Academic Affairs
Effective: July 1, 1999
Present Position: Professor (The Joseph S. Platt – Porter, Wright, Morris & Arthur Professorship in Law), College of Law

Reappointment

Name: DARYL L. SIEDENTOP
Title: Interim Dean
College: Education
Term: July 1, 1999 through June 30, 2000

July 2, 1999 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons and Directors

March 5, 1999 through June 30, 2003

Institute for Collaborative Research and
Public Humanities

Christian K. Zacher

May 1, 1999 through June 30, 2003

Family Medicine

Mary Jo Welker

July 1, 1999 through June 30, 2000

Division of Comparative Studies
In the Humanities
Internal Medicine
Surgery

David G. Horn*
Kwame Osei**
E. Christopher Ellison**

July 1, 1999 through June 30, 2003

Chemistry
Geological Sciences
Industrial, Interior, and Visual
Communication Design

Bruce E. Bursten
E. Scott Bair

Susan K. Roth

Reappointment of Chairpersons and Directors

July 1, 1999 through June 30, 2000

Anesthesiology
Biochemistry
Anatomy and Medical Education
Food, Agricultural and Biological
Engineering
Physiology and Cell Biology
Psychiatry
Veterinary Hospital

Michael B. Howie**
George A. Marzluf**
Robert M. DePhilip**

Thomas L. Bean**
Jack A. Rall**
Robert A. Bornstein**
Richard M. Bednarski

July 1, 1999 through June 30, 2003

History of Art
Pediatrics

Mark D. Fullerton
Thomas N. Hansen

July 1, 2000 through June 30, 2001

Anthropology
School of Physical Activity and
Educational Services
School of Teaching and Learning

Frank E. Poirier

W. Michael Sherman
Robert J. Tierney

* Acting

**Interim

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Julia F. Andrews, History of Art - effective 10/1/99
Hilary J. Apfelstadt, School of Music - effective 10/1/99
Mark C. Ellis, School of Music, Mansfield - effective 7/1/99
Lois A. Rosow, School of Music - effective 10/1/99
Patricia L. Stuhr, Art Education - effective 10/1/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Graeme M. Boone, School of Music - effective 10/1/99
Carmel E. Buckley, Art - effective 10/1/99
Jan H. McCrary, School of Music - effective 10/1/99
Philip D. Thompson, Theatre - effective 10/1/99
Karen S. Woods, Dance - effective 10/1/99

TENURE

Sue O. Rowlands, Theatre - effective 10/1/99

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

Casey W. Hoy, Entomology - effective 7/1/99
Richard P. Swenson, Biochemistry - effective 10/1/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Elizabeth A. Marschall, Evolution, Ecology & Organismal Biology - effective 10/1/99

MAX FISHER COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Greg M. Allenby, Marketing - effective 10/1/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

John C. Persons, Finance - effective 10/1/99

COLLEGE OF DENTISTRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Isabelle L. Denry - effective 7/1/99
Julie A. Holloway - effective 7/1/99

COLLEGE OF DENTISTRY
REGULAR CLINICAL

REAPPOINTMENT

Gregory M. Ness - effective 7/1/00
James W. Preisch - effective 7/1/00

COLLEGE OF EDUCATION

PROMOTION TO PROFESSOR

Frederic P. Bemak, School of Physical Activity & Educational Services - effective 10/1/99
Karin L. Dahl, School of Teaching & Learning - effective 10/1/99
Ronald L. Jacobs, School of Physical Activity & Educational Services - effective 10/1/99
Marilyn A. Johnston, School of Teaching & Learning - effective 10/1/99

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF EDUCATION (contd)

PROMOTION TO PROFESSOR (contd)

Rebecca M. Kantor-Martin, School of Teaching & Learning - effective 10/1/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Michael E. Beeth, School of Teaching & Learning - effective 10/1/99

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Sheikh Ali Akbar, Materials Science & Engineering - effective 10/1/99

Jeffrey J. Chalmers, Chemical Engineering - effective 10/1/99

Somnath Ghosh, Aerospace Engineering, Applied Mechanics & Aviation - effective 10/1/99

Mark R. McCord, Civil & Environmental Engineering & Geodetic Science - effective 10/1/99

Mukesh Singhal, Computer & Information Science - effective 10/1/99

V. V. Subramaniam, Mechanical Engineering - effective 10/1/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bhavik R. Bakshi, Chemical Engineering - effective 10/1/99

Chao-Ju Hou, Electrical Engineering - effective 10/1/99

David L. Tomasko, Chemical Engineering - effective 10/1/99

COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Joseph F. Donnermeyer, Human & Community Resource Development - effective 10/1/99

Maurice L. Eastridge, Animal Sciences - effective 7/1/99

John J. Finer, Horticulture & Crop Science - effective 7/1/99

A. Ray Miller, Horticulture & Crop Science - effective 7/1/99

Mario J. Miranda, Agricultural, Environmental & Development Economics - effective 10/1/99

W. Timothy Rhodus, Horticulture & Crop Science - effective 10/1/99

Daniel K. Struve, Horticulture & Crop Science - effective 7/1/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Margaret J. McMahon, Horticulture & Crop Science - effective 7/1/99

Claudio C. Pasian, Horticulture & Crop Science - effective 7/1/99

Normand R. St-Pierre, Animal Sciences - effective 7/1/99

Qinghua Zhang, Food Science & Technology - effective 7/1/99

OHIO STATE UNIVERSITY EXTENSION

PROMOTION TO PROFESSOR

Barbara G. Ludwig - effective 7/1/99

PROMOTION TO ASSOCIATE PROFESSOR

Michael P. Hogan - effective 7/1/99

Jeffrey E. King - effective 7/1/99

Steven C. Prochaska - effective 7/1/99

Edward M. Vollborn - effective 7/1/99

PROMOTION TO ASSISTANT PROFESSOR WITH TENURE

Barbara J. Clements - effective 7/1/99

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

June W. Allison, Greek & Latin - effective 10/1/99
Charles Klopp, French & Italian - effective 10/1/99
David A. Odden, Linguistics - effective 10/1/99
Franklin H. Proano, Division of Comparative Studies, Marion, - effective 10/1/99
Ileana Rodriguez, Spanish & Portuguese - effective 10/1/99
Joseph R. Tebben, Greek & Latin, Newark - effective 10/1/99
Galal L. Walker, East Asian Languages & Literatures - effective 10/1/99
Donald C. Winford, Linguistics - effective 10/1/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Brenda J. Brueggemann, English - effective 10/1/99
John E. Davidson, Germanic Languages & Literatures - effective 10/1/99
Elizabeth B. Davis, Spanish & Portuguese - effective 10/1/99
Anna A. Grotans, Germanic Languages & Literatures - effective 10/1/99

COLLEGE OF HUMAN ECOLOGY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Pamela A. Burdette, Human Development & Family Science - effective 7/1/99
Marsha A. Dickson, Consumer & Textile Sciences - effective 10/1/99

COLLEGE OF LAW

PROMOTION TO PROFESSOR

James J. Brudney - effective 8/16/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Sharon L. Davies - effective 8/16/99
Alan C. Michaels - effective 8/16/99

UNIVERSITY LIBRARIES

PROMOTION TO PROFESSOR

Edward A. Riedinger - effective 7/1/99
Geoffrey D. Smith - effective 7/1/99

PROMOTION TO ASSOCIATE PROFESSOR

Trisha L. Davis - effective 7/1/99
Magda A. El-Sherbini - effective 7/1/99
Martin P. Jamison - effective 7/1/99
Barbara A. Vanbrimmer - effective 7/1/99

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Ross E. Dalbey, Chemistry - effective 10/1/99
Yuval Z. Flicker, Mathematics - effective 10/1/99
Thomas J. Humanic, Physics - effective 10/1/99
Howard J. Marcum, Mathematics, Newark - effective 10/1/99
Charles H. Pennington, Physics - effective 10/1/99

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES (contd)

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Jose A. Cabral, Chemistry, Newark - effective 10/1/99

Philip J. Grandinetti, Chemistry - effective 10/1/99

Shili Lin, Statistics - effective 10/1/99

Marc H. Pinsonneault, Astronomy - effective 10/1/99

Matthew B. Stenzel, Mathematics, Newark - effective 10/1/99

COLLEGE OF MEDICINE & PUBLIC HEALTH

PROMOTION TO PROFESSOR

Donna A. Caniano, Surgery - effective 7/1/99

E. Christopher Ellison, Surgery - effective 7/1/99

Robert M. Guthrie, Emergency Medicine - effective 7/1/99

Sally V. Rudmann, School of Allied Medical Professions - effective 7/1/99

Zarife Sahenk, Neurology - effective 7/1/99

John R. Wilkins III, School of Public Health - effective 10/1/99

PROMOTION TO ASSOCIATE PROFESSOR

Melanie S. Brodnik, School of Allied Medical Professions - effective 7/1/99

Ernesto Goldman, Anesthesiology - effective 7/1/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Ginny L. Bumgardner, Surgery - effective 7/1/99

Fedias L. Christofi, Anesthesiology - effective 10/1/99

Christopher M. Weghorst, School of Public Health - effective 10/1/99

Keith O. Yeates, Pediatrics - effective 7/1/99

COLLEGE OF MEDICINE & PUBLIC HEALTH
REGULAR CLINICAL

PROMOTION TO PROFESSOR

Susan L. Koletar, Internal Medicine - effective 7/1/99

PROMOTION TO ASSOCIATE PROFESSOR

D. Joanne Lynn, Neurology - effective 7/1/99

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Elizabeth D. Allen, Pediatrics - effective 7/1/99 & 7/1/00

Milton B. Armstrong, Surgery - effective 7/1/99 & 7/1/00

Brentley A. Buchele, Surgery - effective 7/1/99 & 7/1/00

Albert Clairmont, Physical Medicine & Rehabilitation - effective 7/1/99 & 7/1/00

Elizabeth A. Kennard, Obstetrics & Gynecology - effective 7/1/99 & 7/1/00

James F. Lamb, Internal Medicine - effective 7/1/99 & 7/1/00

REAPPOINTMENT

James P. Bacon, Internal Medicine - effective 7/1/00

Constance Bauer, Radiology - effective 7/1/00

Constantino Benedetti, Anesthesiology - effective 7/1/00

David A. Brown, Surgery - effective 7/1/00

Robert T. Brown, Pediatrics - effective 7/1/00

William J. Buesching, Pathology - effective 7/1/00

Marcella Dardani, Radiology - effective 7/1/00

Barry R. Deyoung, Pathology - effective 7/1/00

Pamela A. Dull, Family Medicine - effective 7/1/00

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF MEDICINE & PUBLIC HEALTH
REGULAR CLINICAL (contd)

REAPPOINTMENT (contd)

Walter Hull, Obstetrics & Gynecology - effective 7/1/00
Michael Johanson, Anesthesiology - effective 7/1/00
Suja Joseph, Pediatrics - effective 7/1/00
Seth M. Kantor, Internal Medicine - effective 7/1/00
Lisa M. Keder, Obstetrics & Gynecology - effective 7/1/00
Charles J. Love, Internal Medicine - effective 7/1/00
Joel G. Lucas, Pathology - effective 7/1/00
Julie E. Mangino, Internal Medicine - effective 7/1/00
Leslie K. Mihalov, Pediatrics - effective 7/1/00
Randy R. Miller, Pediatrics - Effective 7/1/00
Steven Nash, Neurology - Effective 7/1/00
Sam L. Penza, Internal Medicine - Effective 7/1/00
Evelyn E. Pintz, Internal Medicine - Effective 7/1/00
James M. Ryan, Internal Medicine - Effective 7/1/00
Gaylynn Speas, Anesthesiology - Effective 7/1/00
Michael J. Stanek, Internal Medicine - Effective 7/1/00
Chang-Yong Tsao, Pediatrics - Effective 7/1/00
James S. Ungerleider, Internal Medicine - Effective 7/1/00
David A. Winger, Internal Medicine - Effective 7/1/00
Mona Y. Youssef-Halim, Anesthesiology - Effective 7/1/00

COLLEGE OF NURSING

PROMOTION TO PROFESSOR

Bonnie J. Garvin, Adult Health & Illness Nursing - Effective 10/1/99
Mary Ellen Wewers, Adult Health & Illness Nursing - Effective 10/1/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Barbara J. Polivka, Community, Parent-Child, & Psychiatric Nursing - effective 10/1/99

COLLEGE OF NURSING
REGULAR CLINICAL

REAPPOINTMENT

Johannah Clarke, Adult Health & Illness Nursing - Effective 7/1/00
Barbara Warren, Community, Parent-Child, & Psychiatric Nursing - effective 7/1/00

COLLEGE OF OPTOMETRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mark A. Bullimore - effective 7/1/99

COLLEGE OF OPTOMETRY
REGULAR CLINICAL

REAPPOINTMENT

Lisa M. Badowski - Effective 7/1/00
Vincent L. Driggs - Effective 7/1/00
Michael J. Earley - Effective 7/1/00

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Dennis B. McKay - effective 7/1/99

TENURE

George H. Hinkle, Jr. - effective 10/1/99

COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Elliot E. Slotnick, Political Science - effective 10/1/99

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

William V. Ackerman, Geography, Lima - effective 10/1/99

Prabu David, School of Communication & Journalism - effective 10/1/99

Joseph P. Green, Psychology, Lima - effective 10/1/99

Randall L. Schweller, Political Science - effective 10/1/99

COLLEGE OF SOCIAL WORK

PROMOTION TO PROFESSOR

Gilbert J. Greene, Social Work - effective 10/1/99

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Teresa Y. Morishita, Veterinary Preventive Medicine - effective 7/1/99

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL

REAPPOINTMENT

Barbara L. Oglesbee, Veterinary Clinical Sciences - effective 7/1/00

Leaves of Absence Without Salary

ELKE U. WEBER, Professor, Department of Psychology, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to conduct research at Columbia University.

MARIE G. MCNEAL, Assistant Professor, School of Teaching and Learning, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, for personal reasons.

Professional Improvement Leaves

NEIL G. JACOBS, Associate Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

EUGENE JONES, Associate Professor, Department of Agricultural, Environmental and Development Economics, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

JOSEPH T. ZEIDAN, Associate Professor, Department of Near Eastern Languages and Cultures, effective Winter Quarter and Spring Quarter 2000.

PERSONNEL ACTIONS (contd)

Professional Improvement Leave—Cancellation

M. SUE O'DORISIO, Professor, Department of Pediatrics, effective July 1, 1999 through June 30, 2000.

Emeritus Titles

JOSEPH A. LIPSKY, Department of Cell Biology and Physiology, with the title Professor Emeritus, effective July 1, 1999.

MORRIS H. REISBICK, College of Dentistry, with the title Professor Emeritus, effective July 1, 1999.

PATRICIA M. SCHWIRIAN, Department of Adult Health and Illness Nursing, with the title Professor Emeritus, effective July 1, 1999.

KARLA L. ROEHRIG, Department of Food Science and Technology, with the title Associate Professor Emeritus, effective July 1, 1999.

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

April 1999/May 1999

Initial Appointments - Faculty

Mary Alton, M.D., Internal Medicine/Cardiology
Lisa Keder, M.D., Obstetrics and Gynecology
Andrew Thomas, M.D., General Internal Medicine
Miguel Villalona-Calero, M.D., Medical Oncology

Temporary to Provisional Privileges - Faculty

Charis Eng, M.D., Ph.D., Internal Medicine/Medical Oncology/Cancer Genetics
Stephen Hoffmann, M.D., Internal Medicine/Pulmonary/Critical Care
Pan Zheng, M.D., Ph.D., Pathology

Initial Appointments – Community

Daniel Brumfield, M.D., Family Practice
John Dobson, M.D., Orthopedics
Mohammed Khan, M.D., Cardiology
Risa Spielfoch, M.D., Family Practice
Dennis Sullivan, M.D., Neurology
Peter Wittstein, M.D., Ophthalmology
Siva Vemana, M.D., Internal Medicine

Provisional to Full Appointments - Faculty

Diana Bushless, M.D., Associate Attending, Cardiology
Deborah Bartholomew, M.D., Associate Attending, Obstetrics and Gynecology
Stephanie Costa, M.D., Clinical Attending, Obstetrics and Gynecology
Andrew Goldstein, M.D., Associate Attending, Surgery
Michael Cunningham, M.D., Associate Attending, Surgery
Evan Tobin, M.D., Associate Attending, Otolaryngology
MaryJo Welker, M.D., Associate Attending, Family Medicine
Hamby Awad-Elsayed, M.D., Associate Attending, Anesthesiology
Thomas Englehart, M.D., Associate Attending, Anesthesiology

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

April 1999/May 1999 (contd)

Provisional to Full Appointments – Faculty (contd)

Curtis Daniels, M.D., Associate Attending, Internal Medicine
Christopher Mabee, M.D., Associate Attending, Internal Medicine
Victoria Seewaldt, M.D., Attending, Internal Medicine
Manisha Shah, M.D., Attending, Internal Medicine
Paul Wakely, M.D., Associate Attending, Pathology

Reappointment Applications (term 7/1/99 – 6/30/2001)

James Obstetrics and Gynecology
David C. Bell, M.D., Clinical Attending
Jeffrey Bell, M.D., Clinical Attending
Donald Bryan, M.D., Clinical Attending
Christopher Copeland, M.D., Clinical Attending
Larry Copeland, M.D., Attending
William Copeland, M.D., Clinical Attending
Lynn Eaton, M.D., Attending
Garth Essig, M.D., Associate Attending
Cynthia Evans, M.D., Associate Attending
Jeffrey Fowler, M.D., Attending
Chad Friedman, M.D., Associate Attending
Walter Hull, M.D., Associate Attending
Allen Huneke, M.D., Associate Attending
Jay Iams, M.D., Associate Attending
Elizabeth Kennard, M.D., Associate Attending
Mark Landon, M.D., Associate Attending

Pathology

Leona B. Ayers, M.D., Associate Attending
Peter B. Baker, M.D., Associate Attending
Gary E. Barnett, M.D., Associate Attending
Rolf Barth, M.D., Associate Attending
William J. Becker, D.O., Associate Attending
Carl P. Boesel, M.D., Associate Attending
Filiberto Cavazos, M.D., Associate Attending
Kathryn P. Clausen, M.D., Associate Attending
Barry R. De Young, M.D., Associate Attending
Wendy L. Frankel, M.D., Associate Attending
Charles L. Hitchcock, M.D., Associate Attending
Donald L. Kelley, M.D., Associate Attending
Melanie S. Kennedy, M.D., Associate Attending
Sedigheh Keyhani-Rofagha, M.D., Associate Attending
Larry C. Lasky, M.D., Associate Attending
Joel G. Lucas, M.D., Associate Attending

Physical Medicine & Rehabilitation

Brian L. Bowyer, M.D., Associate Attending
Albert C. Clairmont, M.D., Associate Attending

Ophthalmology

Kenneth V. Cahill, M.D., Associate Attending

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

April 1999/May 1999 (contd)

Reappointment Applications (term 7/1/99 – 6/30/2001) (contd)

James Internal Medicine

James Bacon, M.D., Associate Attending, Cardiology
Philip Binkley, M.D., Associate Attending, Cardiology
Harisios Boudoulas, M.D., Associate Attending, Cardiology
Charles Bush, M.D., Associate Attending, Cardiology
Gregory Eaton, M.D., Associate Attending, Cardiology
Mary Fontana-Wise, M.D., Associate Attending, Cardiology
Albert Kolibash, M.D., Associate Attending, Cardiology
John Larry, M.D., Associate Attending, Cardiology
Carl V. Leier, M.D., Associate Attending, Cardiology
Richard Lewis, M.D., Associate Attending, Cardiology
Charles Love, M.D., Associate Attending, Cardiology

Dean W. Hearne, M.D., Associate Attending, Dermatology
Adam Hessel, M.D., Associate Attending, Dermatology
David R. Lambert, M.D., Associate Attending, Dermatology

Samuel Cataland, M.D., Associate Attending, Endocrinology
Daryl A. Cottrell, M.D., Associate Attending, Endocrinology
James M. Falko, M.D., Associate Attending, Endocrinology
Jack M. George, M.D., Associate Attending, Endocrinology
Rebecca D. Jackson, M.D., Associate Attending, Endocrinology

James H. Caldwell, M.D., Associate Attending, Gastroenterology
John J. Fromkes, M.D., Associate Attending, Gastroenterology

Barry M. Friedman, M.D., Associate Attending, General Medicine
Cynthia G. Kreger, M.D., Associate Attending, General Medicine
Calvin M. Kunin, M.D., Associate Attending, General Medicine

Belinda R. Avalos, M.D., Attending, Hematology/Oncology
Stanley P. Balcerzak, M.D., Attending, Hematology/Oncology
Clara D. Bloomfield, M.D., Attending, Hematology/Oncology
Michael Caligiuri, M.D., Attending, Hematology/Oncology
Kelli Cawley, M.D., Attending, Hematology/Oncology
Edward A. Copelan, M.D., Attending, Hematology/Oncology
Eric H. Kraut, M.D., Attending, Hematology/Oncology

Robert J. Fass, M.D., Associate Attending, Infectious Disease
Susan L. Koletar, M.D., Associate Attending, Infectious Disease

Anil Agarwal, M.D., Associate Attending, Nephrology
William H. Bay, M.D., Associate Attending, Nephrology
Michael E. Falkenhain, M.D., Associate Attending, Nephrology
Fernando Garcia-Cosio, M.D., Associate Attending, Nephrology

James N. Allen, M.D., Associate Attending, Pulmonary
Elizabeth A. Brown, M.D., Associate Attending, Pulmonary
Elliott D. Crouser, M.D., Associate Attending, Pulmonary
Philip T. Diaz, M.D., Associate Attending, Pulmonary

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

April 1999/May 1999 (contd)

Reappointment Applications (term 7/1/99 – 6/30/2001) (contd)

James Internal Medicine (contd)

Linda Gray, M.D., Associate Attending, Rheumatology
Kevin Hackshaw, M.D., Associate Attending, Rheumatology

Surgery

Mark W. Arnold, M.D., Associate Attending, General Surgery
Charles Cook, M.D., Associate Attending, General Surgery
E. Chris Ellison, M.D., Associate Attending, General Surgery

Ginny Bumgardner, M.D., Associate Attending, Transplant
Elizabeth A. Davies, M.D., Associate Attending, Transplant
Elmahdi A. Elkhammas, M.D., Associate Attending, Transplant
Ronald M. Ferguson, M.D., Associate Attending, Transplant
Mitchell L. Henry, M.D., Associate Attending, Transplant
Robert Bahnson, M.D., Attending, Urology
Todd D. Cohen, M.D., Associate Attending, Urology

David A. Brown, M.D., Associate Attending, Thoracic/Cardiovascular
Gerard Kakos, M.D., Associate Attending, Thoracic/Cardiovascular

William E. Burak, M.D., Attending, Surgical Oncology
William E. Carson, III, M.D., Attending, Surgical Oncology
William B. Farrar, M.D., Attending, Surgical Oncology
Gregory J. LaValle, M.D., Attending, Surgical Oncology

Donna Caniano, M.D., Associate Attending, Pediatric Surgery
Jonathan I. Groner, M.D., Community Associate, Pediatric Surgery

Joseph H. Goodman, M.D., Associate Attending, Neurologic Surgery

Purnendu Gupta, M.D., Associate Attending, Orthopedic Surgery

Milton Armstrong, M.D., Associate Attending, Plastic Surgery

RESOLUTIONS IN MEMORIAM

Resolution No. 2000-8

Synopsis: Approval of five Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

Paul Gene Althouse

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 12, 1999, of Paul Gene Althouse, Associate Professor Emeritus in the College of Food, Agricultural, and Environmental Sciences.

Paul Althouse was born in Salem, Ohio, and graduated from The Ohio State University with a Bachelor of Science in Agriculture degree in 1953, and Master of Science degree in animal science in 1963. He was a member of the 1952 Ohio State University Meat Judging Team, Alpha Gamma Sigma fraternity, and Gamma Sigma Delta. His military service included the 1st Field Artillery Unit, Honest John Rocket Division, U.S. Army.

Professor Althouse joined the faculty of the Department of Animal Sciences in 1955 as an assistant instructor. He coached The Ohio State University meat judging teams from 1961-1988 and was coordinator of The Ohio State University Meat Laboratory. He had an impact on the lives of many young individuals who worked in the Meat Laboratory.

He was an active advisor to the Saddle & Sirloin Club and received recognition as the club's Honorary Member in 1986. He was a life member of The Ohio State University Alumni Association, and a member of the Future Farmers of America, American Meat Science Association, and Agricultural Council, and served as President of Crestview PTA. A thirty-nine-year member of North Broadway United Methodist Church, he served as Sunday school superintendent, past president of United Methodist Men, past vice president of Columbus North District United Methodist Men, interim president of North District United Methodist Men, and lay leader.

Professor Althouse was known for his love of students, his ability to clearly communicate to them an understanding of the process of transforming the live animal into retail cuts, his expertise in handball, and his off-the-cuff sense of humor. Professor Althouse retired from the Department of Animal Sciences in January 1989.

On behalf of the University community, the Board of Trustees expresses to the family of Paul Gene Althouse its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Donald P. Anderson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 16, 1999, of Donald P. Anderson, Dean and Professor Emeritus in the College of Education.

Dr. Anderson was a native of Minnesota, and an alumnus of St. Cloud State College in Minnesota, where he earned a B.S. in mathematics/science education, and the University of Minnesota, where he studied for his M.A. and Ph.D. in educational administration. He taught mathematics and physics in Minnesota high schools, served as a high school principal for six years in Minnesota, and worked as a graduate research associate with the Minnesota Area School Study Council.

Professor Donald P. Anderson came to Ohio State in 1964 to assume the Associate Directorship of the University Council for Educational Administration. He joined the OSU Educational Administration faculty in 1967 and moved to the dean's staff a year later. He served progressively as Assistant Dean, Associate Dean, and Acting Dean before assuming the position of Dean in 1983. His deanship was characterized by a vigorous, articulate, and sensitive leadership style. Upon his retirement in 1992, he was named Dean and Professor Emeritus.

While pursuing his career at Ohio State, Dr. Anderson became widely known on the national and international scene. His research and scholarship interests concentrated in the following areas:

RESOLUTIONS IN MEMORIAM (contd)

Donald P. Anderson (contd)

planning and evaluation, information systems, staff development, instructional strategies, organizational climate, and the motivation of professional personnel.

A man of wide and varied talents, Dr. Anderson was called to serve on many institutional boards such as: the IBM National Educational Advisory Board, the Phi Delta Kappa Foundation Board, the Executive Board of the Holmes Group, and the Columbus Public Schools Foundation, just to mention a few. Donald Anderson had also served in the U.S. Air Force early in his career and was a lieutenant colonel in the Retired Reserve. Professor Anderson's dedication to service, scholarship and teaching are clearly evidenced by his many accomplishments.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Donald P. Anderson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Gangadharrao S. Maddala

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 4, 1999, of Dr. Gangadharrao S. Maddala, University Eminent Scholar and Professor in the Department of Economics.

Professor Maddala was born in India, and earned a B.A. degree in mathematics at Andhra University. After completing his M.A. degree in statistics at Bombay University, he came to the University of Chicago as a Fulbright Scholar and earned his doctorate in economics in 1963. Dr. Maddala's subsequent university affiliations include Stanford (1963-1967), Rochester (1967-1975), and Florida (1975-1993). His service to The Ohio State University began in 1992. Over his career he held visiting appointments at Cornell, Yale, Center for Operations Research and Econometrics (CORE), Monash, Columbia, the California Institute of Technology (as the Fairchild Distinguished Scholar), and many other institutions.

Since completing his doctorate, Professor Maddala had produced over 110 articles and 12 books, covering almost every emerging area of econometrics throughout his career and making him internationally recognized in the field. According to the *Social Science Citation Index*, he has been one of the five most cited econometricians during each of the years 1988-1994. At the time of his death, he was an Advisory Editor of *Econometric Theory*, an Associate Editor of the *Journal of Statistical Planning and Inference*, and a longtime Fellow of the Econometrics Society. He was an Associate Editor of *Econometrica* from 1970-1979 and an Associate Editor of the *Journal of Applied Econometrics* from 1993-1996.

Dr. Maddala has been a mentor and inspiration to over 50 doctoral students whom he supervised over the years, and countless more students who took his courses and read his works. His writings set new standards for graduate econometrics teaching and textbooks, equaled only by his dedication to the progress of his students and his good humor, patience, and clarity of purpose in nurturing them.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Gangadharrao S. Maddala its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Arne E. Slettebak

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 20, 1999, of Arne E. Slettebak, Professor Emeritus in the Department of Astronomy.

RESOLUTIONS IN MEMORIAM (contd)

Arne E. Slettebak (contd)

Dr. Arne Slettebak was born in 1925 in the free city of Danzig (present-day Gdansk), and immigrated to the U.S. in 1927. He received his B.S. degree in Physics from the University of Chicago in 1945. Four years later, after receiving his Ph.D. in Astronomy also from Chicago, he joined the Ohio State faculty. In 1959, he was appointed Professor and Director of the Perkins Observatory in Delaware, Ohio. When the Department of Astronomy was formed from the Physics Department in 1962, Dr. Slettebak became the first Chairman of Astronomy, a post he held for 16 years. In 1978 he stepped down as both Director of Perkins and as Chair of Astronomy to return to full-time teaching and research. He retired in 1994, having served on the faculty for 45 years.

Dr. Slettebak was internationally famous for his research on the rotation of stars and on peculiar Be Stars (hot young stars with a ring of gas orbiting around them). He was a Fulbright Research Fellow at Hamburg Observatory in Germany in 1955-56, a Fulbright Lecturer, and Visiting Professor at the University of Vienna Observatory (1981 and 1991) and the Louis Pasteur University, Strasbourg, France (1991). As a Fellow of the Japan Society for the Promotion of Science, he did research in Kyoto, Japan, in 1988. He chaired the Scientific Organizing Committee for International Astronomical Union (IAU) Colloquia and Symposia in 1969, 1975, and 1986.

Dr. Slettebak had a long record of service to the astronomical community, including membership on the Board of Directors of the Association of Universities for Research in Astronomy (1961-78, chairing its Scientific Committee from 1970 to 1973), the National Research Council Committee on Astronomy that advised the Office of Naval Research (1963-66, chair from 1965-66), and the National Science Foundation Advisory Panel for Astronomy (1968-71). He was a member of the Steering Committee of the Earth Science Curriculum Project from 1965-68. His contributions to the American Astronomical Society (AAS) included membership on the Council (1964-69), Committee on Education (1966-69), and External Awards Committee (1977-80), and he chaired the Local Organizing Committee for the AAS meeting in Columbus in 1992. Dr. Slettebak was Vice President of the IAU Commission on Stellar Classification from 1976 to 1979, and President 1979-82. He also chaired the IAU Working Group on Be Stars from 1982-85.

Arne Slettebak's greatest legacy, however, was his leadership in molding the Department of Astronomy at Ohio State. He created an unusually collegial group which succeeding chairs have been anxious to maintain. Known as a very fine teacher, Dr. Slettebak set high standards for astronomy courses at OSU. He supervised the M.S. thesis for eight graduate students and Ph.D. dissertation of five more, and touched the lives of many other students, both undergraduate and graduate. Members of the Astronomy Department will long remember that this is the department that Arne Slettebak built.

On behalf of the University community, the Board of Trustees expresses to the family of Arne E. Slettebak its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Harry Tayama

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 11, 1999, of Harry Tayama, Professor Emeritus in the Department of Horticulture and Crop Science.

Dr. Harry Tayama received his B.S. and M.S. degrees in horticulture from the University of Illinois in 1958 and 1959 respectively. Dr. Tayama received his Ph.D. in horticulture from The Ohio State University in 1963.

RESOLUTIONS IN MEMORIAM (contd)

Harry Tayama (contd)

While a student at The Ohio State University, Dr. Tayama received the Kenneth Post Award presented in 1966 by the American Society for Horticultural Sciences for the most outstanding research paper by a graduate student in floriculture or ornamental horticulture. In 1975 he was presented the top Buckeye Award by the Ohio State Floriculture Landscape Horticulture Alumni Association for his enthusiastic promotion and service to the organization.

Dr. Tayama was a professor in horticulture at The Ohio State University from 1963 - 1992 and served as Executive Director of the Ohio Florists' Association for 17 years. From 1977 - 1992, Dr. Tayama lead the OFA and Ohio to its recognition and prominence as the national and international source of Floriculture information and education. Dr. Tayama retired as executive director of the Ohio Florists' Association in 1994. Following his retirement from OFA, he became an international consultant in floriculture and received numerous awards, both nationally and internationally, and spoke throughout the world on the topic of horticulture.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Harry Tayama its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-9

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for May 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-10

Synopsis: The report on the receipt of gifts and the summary for May 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS this report includes the establishment of nine (9) new named endowed funds and amendments to four (4) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 1999 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-May
1997-98 Compared to 1998-99

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through May		
	<u>1997-98</u>	<u>1998-99</u>	<u>Change</u>
Individuals:			
Alumni (Current Giving)	\$15,704,089	\$34,632,738	121%
Alumni (From Bequests)	<u>7,079,903</u>	<u>3,563,238</u>	-50%
Alumni Total	\$22,783,992	\$38,195,976	68%
Non-Alumni (Current Giving)	\$9,631,785	\$10,756,998	12%
Non-Alumni (From Bequests)	<u>6,377,856</u>	<u>6,074,572</u>	-5%
Non-Alumni Total	\$16,009,641	\$16,831,570	5%
Individual Total	\$38,793,633	\$55,027,546	42% ^A
Corporations/Corporate Foundations	\$28,010,678	\$33,412,444	19% ^B
Private Foundations	\$9,474,982	\$7,841,805	-17% ^C
Associations and Other Organizations	<u>\$2,750,153</u>	<u>\$3,126,797</u>	14% ^D
Total	\$79,029,446	\$99,408,592	26%

NOTES

- A Individual giving is up 42% largely due to 439 gifts totaling \$10,000 or more (\$40.3 million). Last year during this period 412 individuals gave \$10,000 or more (\$25.0 million).
- B Giving at the \$10,000 or more level from corporations is up 18% so far this year.
- C Foundation giving at the \$10,000 or more level is down 20% for the first eleven months of the fiscal year.
- D Giving at the \$10,000 or more level from associations and other organizations is up 16%.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-May
1997-98 Compared to 1998-99

GIFT RECEIPTS BY PURPOSE

	Dollars July through May		Change
	<u>1997-98</u>	<u>1998-99</u>	
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$17,033,972	\$23,715,626	39%
Faculty Support 21%	\$9,731,686	\$11,770,198	
Program Support	\$30,152,432	\$42,031,205	39%
Student Financial Aid	\$13,197,632	\$12,192,208	-8%
Annual Funds-Colleges/Departments	\$7,304,206	\$7,371,000	1%
Annual Funds-University	<u>\$1,609,518</u>	<u>\$2,328,355</u>	45%
Total	\$79,029,446	\$99,408,592	26%

GIFT ADDITIONS TO ENDOWMENT

Dollars
July through May

<u>1997-98</u>	<u>1998-99</u>	<u>% Change</u>
\$31,702,123	\$41,142,566	30%

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Fund</u>			
The Austin J. and Jessie Wilson Endowment Fund (Support for the College of Food, Agricultural, and Environmental Sciences; provided by gifts from the Wilson family and friends)	\$15,615.00		\$15,615.00

Change in Name and Description of Named Endowed Fund

From: Howard E. and Catharine Bonner LeFevre
Scholarship Fund
To: The LeFevre Foundation Fund

Change in Description of Named Endowed Funds

The Paul and Verda Denny Scholarship Fund

J. McLean Reed Music Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Edgar C. Hendrickson Fund (Support for teaching and research in the College of Engineering; provided by a gift from the estate of Edgar C. Hendrickson)		\$1,775,000.00	\$1,775,000.00
The Edward P. J. Corbett Fund (Support for graduate students in the English department within the College of Humanities; provided by a gift from the estate of Edward P. J. Corbett)		\$103,504.09	\$103,504.09
The Joan N. Huber Social and Behavioral Sciences Faculty Fellowship Fund (Support for faculty research in the social and behavioral sciences within the College of Social and Behavioral Sciences; provided by a gift from an anonymous donor)		\$100,000.00	\$100,000.00
The Harold I. Richard Agricultural Environmental and Development Economics Scholarship Fund (Scholarships for undergraduate students within the College of Food, Agricultural, and Environmental Sciences; provided by gifts from Farmers Commodities Corporation and family and friends of Harold I. Richard)		\$79,995.00	\$79,995.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Lynda and Stephen Nacht Endowed Scholarship in Education (Scholarship for students in the College of Education; provided by gifts from Stephen Nacht)		\$50,000.00	\$50,000.00
The Robert Godfrey Arend Family Athletic Scholarship Fund (Student athlete grant-in-aid support for the Department of Athletics; provided by gifts from Robert G. Arend and children, Todd and Maria Arend, and Amy Arend Jones and James W. Jones, Jr.)		\$32,906.25	\$32,906.25
The Bob Gano Scholarship Endowment Fund (Support for students in the Department of Animal Sciences within the College of Food, Agricultural, and Environmental Sciences; provided by gifts form Mary Welling Gano)		\$25,000.00	\$25,000.00
Tanakadate Aikitu Prize Fund (Support for students in the Department of East Asian Languages and Literatures within the College of Humanities; provided by a gift from an anonymous donor)		\$25,000.00	\$25,000.00
<u>Change in Description of Named Endowed Fund</u>			
The Howard E. and Catharine Bonner LeFevre Fund			
	_____	_____	_____
Total	\$15,615.00	\$2,191,445.34	\$2,207,060.34

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Fund

The Austin J. and Jessie Wilson Endowment Fund

The Austin J. and Jessie Wilson Endowment Fund was established July 2, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Wilson Family and friends of the family.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the College of Food, Agricultural, and Environmental Sciences as directed by the Vice President for Agricultural Administration.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President of Agricultural Administration in order to carry out the desire of the donors.

\$15,615.00 (Grandfathered)

Change in Name and Description of Named Endowed Fund

The LeFevre Foundation Fund

The Howard E. and Catharine Bonner LeFevre Scholarship Fund was established April 14, 1966, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Howard E. LeFevre (B.Arch.E.'29) and Catharine Bonner LeFevre (B.S.Ed.'29). The name and description were revised July 2, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the purposes at The Ohio State University Newark Campus or Columbus Campus to be selected at least annually by the LeFevre Foundation.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate University officials and the LeFevre Foundation in order to carry out the desire of the donor.

Change in Description of Named Endowed Funds

The Paul and Verda Denning Scholarship Fund

The Paul and Verda Denning Scholarship Fund was established May 7, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Verda Denning, Sarasota, Florida, for the support of the Fisher College of Business. The description was revised July 2, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The Paul and Verda Denning Scholarship Fund (contd)

The annual income shall be used to provide a scholarship for an undergraduate student with a minimum grade point average of 3.0 (4.0 scale) who is enrolled in the Fisher College of Business. Preference shall be given to students with demonstrated financial need. Selection of the scholarship recipient shall be made by the Dean of the Fisher College of Business in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

J. McLean Reed Music Fund

The J. McLean Reed Music Fund was established July 8, 1983, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from family and friends of Dr. J. McLean Reed. The fund recognizes the dedication and the support given to the music program at The Ohio State University at Lima by J. McLean Reed. The description was revised July 2, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used in support of music programs at The Ohio State University at Lima. A portion of the annual income will be used to provide annual scholarship(s) to a student(s) who demonstrate leadership and excellence in music or are designated as Dean's Scholars by the Office of Student Financial Aid with approval of the Dean. The Dean's scholarships should not exceed 50% of the earnings available in any given academic year.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preference given to the recommendations of the Dean of the Lima Campus.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Edgar C. Hendrickson Fund

The Edgar C. Hendrickson Fund was established July 2, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Edgar C. Hendrickson (B.Ch.E.'23) of Chillicothe, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Edgar C. Hendrickson Fund (contd)

The annual income shall be used to commemorate Edgar C. Hendrickson and his desire to advance the quality of teaching and research within the University's College of Engineering. The Dean of the College of Engineering will be responsible for allocating these discretionary earnings in ways to enhance the College.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of Engineering in order to carry out the desire of the donor.

\$1,775,000.00

The Edward P. J. Corbett Fund

The Edward P. J. Corbett Fund was established July 2, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Edward P. J. Corbett (Professor Emeritus in the Department of English) of Columbus, Ohio.

Professor Corbett attended Vernard College, earned an M.A. at the University of Chicago, and was awarded the Ph.D. from Loyola University of Chicago. He served in the U.S. Marine Corps during World War II. He began his teaching career at Creighton University. In 1966, Dr. Corbett joined Ohio State's Department of English, where he served as Director of Freshman English and Vice-Chair until 1970. He became Professor Emeritus upon his retirement in 1990.

Professor Corbett was an outstanding scholar in the broad field of rhetoric and composition, and was especially distinguished in his particular specialty of classic rhetoric. His book, *Classical Rhetoric for the Modern Student* (1965, 2nd edition 1981) was both widely praised by his peers and widely adopted by teachers of first-year writing. His *The Little English Handbook* and *The Little Rhetoric Handbook* also went through multiple editions and spread his influence across the country. From 1974 to 1979, he served as editor of *College Composition and Communication*, the official journal of the Conference on College Composition and Communication.

In 1984, Dr. Corbett's research contributions were rewarded with the University Distinguished Research Award. That same year, three of his former OSU students, Andrea Lunsford, Lisa Ede, and Robert J. Connors, edited a festschrift in his honor called *Essays on Classical Rhetoric and Modern Discourse*.

In 1996, Dr. Corbett's research, teaching, and service earned him the Exemplar Award from the Conference on College Composition and Communication. All who knew Professor Corbett regarded him as an exemplar of many virtues: diligence, integrity, unselfishness, and generosity. He maintained a sense of wonder about the world, about the educational enterprise, and about OSU that made him beloved by his colleagues and students. It is fair to say that he was an exemplar of the best values of The Ohio State University.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Edward P. J. Corbett Fund (contd)

The annual income shall be used to assist graduate students of the English Department to complete the work for their terminal degree -- the research for and the writing of the thesis or the dissertation. If the funds available are not distributed in a given year, the department chair may use the funds for other purposes connected with the English Department Graduate Program.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Chair of the Department of English and the Dean of the College of Humanities in order to carry out the desire of the donor.

\$103,544.09

The Joan N. Huber Social and Behavioral Sciences Faculty Fellowship Fund

The Joan N. Huber Social and Behavioral Sciences Faculty Fellowship Fund was established July 2, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from an anonymous donor.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to recognize and further social and behavioral science research of the faculty. The fund is to be administered by the chief academic officer responsible for the social and behavioral sciences of the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate chief academic officer responsible for the social and behavioral sciences in order to carry out the desire of the donor.

\$100,000.00

The Harold I. Richard Agricultural Environmental
and Development Economics Scholarship Fund

The Harold I. Richard Agricultural Environmental and Development Economics Scholarship Fund was established July 2, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Farmers Commodities Corporation and family and friends of Harold I. Richard (B.S., Agricultural Education, '59).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship(s) annually to undergraduate students who are enrolled in the College of Food, Agricultural, and Environmental Sciences, with priority based on a major in agricultural, environmental and development economics, with high ability and demonstrated leadership and with priority given to students whose parents are members of or employees of a cooperative. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Harold I. Richard Agricultural Environmental
and Development Economics Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President for Agricultural Administration and the Chair of the Department of Agricultural, Environmental, and Development Economics or current program administrative officer in order to carry out the desire of the donors.

\$79,995.00

The Lynda and Stephen Nacht Endowed Scholarship in Education

The Lynda and Stephen Nacht Endowed Scholarship in Education was established July 2, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Stephen Nacht (B.S.Bus.Adm.'57) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to assist a worthy student (or students) majoring in elementary or secondary education. Selection shall be made by the Dean of the College of Education, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Dean of the College of Education in order to carry out the desire of the donor.

\$50,000.00

The Robert Godfrey Arend Family Athletic Scholarship Fund

The Robert Godfrey Arend Family Athletic Scholarship Fund was established July 2, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert G. Arend and children, Todd and Maria Arend, and Amy Arend Jones and James W. Jones, Jr. The fund is in memory of Ernest R. Godfrey, a member of the National College Football Hall of Fame, who during his thirty-five years as an assistant football coach at The Ohio State University (1930-1965) was associated with developing punters and place-kickers. All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of a student athlete who is a punter or place-kicker on the football team pursuing an undergraduate degree at The Ohio State University. The Director of Athletics will select the recipient in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Robert Godfrey Arend Family Athletic Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the Foundation Board of Directors shall designate another athletic department use as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$32,906.25

The Bob Gano Scholarship Endowment Fund

The Bob Gano Scholarship Endowment Fund was established July 2, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mary Welling Gano (B.S., Dairy Science, '89) to support The Ohio State University College of Food, Agricultural, and Environmental Sciences.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for students who are enrolled in the Department of Animal Sciences with priority based on a major in animal sciences with an emphasis in dairy sciences. The student shall be either a sophomore, junior, or senior. First preference shall go to a student from Tuscarawas County, second preference to students who are employed at the OSU Dairy Facility and have a desire to return to production agriculture, and lastly, to any other student who is a qualified applicant. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President for Agricultural Administration, and the Chair of the Department of Animal Sciences in order to carry out the desire of the donor.

\$25,000.00

Tanakadate Aikitu Prize Fund

The Tanakadate Aikitu Prize Fund was established July 2, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an anonymous contribution of \$25,000 arranged by Professor J. Marshall Unger, Chair of the Department of East Asian Languages and Literatures.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

Before assuming the first chair of physics at The Ohio State University at the behest of his friend Edward Orton, Thomas C. Mendenhall taught in Japan at the Imperial University (now University of Tokyo, from 1878 to 1881. It was Mendenhall who introduced the *makyō* or "magic mirror" (then romanized *makio*) to the students of the University. Tanakadate Aikitu (1842-1956) was one of Mendenhall's most illustrious students. He became a world-renowned seismologist and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

Tanakadate Aikitu Prize Fund (contd)

expert on geomagnetism, a pioneer in international scientific cooperation, and a prominent leader in the movement to reform the Japanese writing system. It is fitting that this prize honor Professor Tanakadate's career.

The annual income shall provide a prize each year to the most outstanding graduate student in the Department of East Asian Languages and Literatures of The Ohio State University in the field of Japanese humanities. An initial prize of five hundred dollars (\$500) shall be awarded in Spring 2000; thereafter, the amount of the prize may be adjusted to keep it in line with comparable prizes for graduate students.

Graduate faculty members of the department shall nominate qualified graduate students for this prize at the start of spring quarter each year. A committee of the Japanese faculty, excluding the Department Chair, shall select that year's recipient during the spring quarter.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Chair of the Department of East Asian Languages and Literatures after consultation with the faculty of the Department in order to carry out the desire of the donors.

\$25,000.00

Change in Description of Named Endowed Fund

The Howard E. and Catharine Bonner LeFevre Fund

The Howard E. and Catharine Bonner LeFevre Fund was established December 31, 1986, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to the Foundation from Howard E. LeFevre (B.Arch.E.'29) and Catharine Bonner LeFevre (B.S.Ed.'29). The description was revised July 2, 1999.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the purposes at The Ohio State University Newark Campus or Columbus Campus to be selected at least annually by the LeFevre Foundation.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate University officials and the LeFevre Foundation in order to carry out the desire of the donors.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 2000-11

FISHER COLLEGE OF BUSINESS – EXECUTIVE RESIDENCE
WOODY HAYES DRIVE BRIDGE AND STEAM LINE EXTENSION
RHODES HALL 2 WEST – CARDIAC CATHETERIZATION
PARKING LOT AND ROAD MODIFICATION
FISHER COLLEGE OF BUSINESS – PFAHL HALL KITCHEN BUILD-OUT
JONES TOWER – FIRE ALARM SYSTEM REPLACEMENT

Synopsis: Authorization to employ architect/engineering firms and request construction bids for the Woody Hayes Drive Bridge and Steam Line Extension, Parking Lot and Road Modification, and Jones Tower – Fire Alarm System Replacement projects and request construction bids for the Fisher College of Business – Executive Residence, Rhodes Hall 2 West – Cardiac Catheterization, and Fisher College of Business – Pfahl Kitchen Build-Out projects is requested.

WHEREAS the University desires to construct a quality, first-class Executive Residence to provide guest rooms, physical fitness facilities, food preparation and banquet facilities, and informal gathering areas for executives attending Executive Education Programs at the Fisher College of Business; and

WHEREAS the total estimated project cost is \$27,370,984 and the total estimated construction cost is \$17,849,723, with funding provided by University bond proceeds with debt service paid by Housing, Food Services, and Event Centers and the Fisher College of Business; and

WHEREAS the University desires to provide structural rehabilitation and widening of the Woody Hayes Drive Bridge and install a high-pressure steam line as a back up line to the mid west campus area; and

WHEREAS the total estimated project cost is \$6,500,000 and the total estimated construction cost is \$5,850,000, with funding provided by University bond proceeds; and

WHEREAS the University desires to renovate space on the second floor of Rhodes Hall to accommodate two additional cardiac catheterization labs and on call rooms and the relocation of Respiratory Therapy; and

WHEREAS the scope of this project has increased beyond what was approved by this Board at its meeting on December 4, 1998; and

WHEREAS the revised estimated project cost is \$5,878,900 and the revised estimated construction cost is \$4,975,400, with funding provided by University Hospitals; and

WHEREAS the University desires to complete the four lanes for Fred Taylor Drive from Lane Avenue to Ackerman Road, reconfigure the intersections at Lane Avenue and Ackerman Road, and construct a parking lot for up to 2,000 cars on the west side of Taylor Drive immediately north of the existing parking lot; and

WHEREAS the total estimated project cost is \$5,500,000 and the total estimated construction cost is \$5,000,000, with funding provided by University bond proceeds; and

WHEREAS the University desires to construct a kitchen build-out to serve the Executive Education dining room in Pfahl Hall and the future Fisher College of Business Executive Residence; and

WHEREAS the total estimated project cost is \$1,281,952 and the total estimated construction cost is \$989,402, with funding provided by University bond proceeds with debt service paid by Housing, Food Services, and Event Centers and the Fisher College of Business; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS the University desires to replace the existing fire alarm system with new Intelligent Photoelectric Smoke Detectors and audible bases that are fully addressable and ADA compliant with upgraded intercom system and fire fighter phones; and

WHEREAS the total estimated project cost is \$569,115 and the total estimated construction cost is \$465,000, with funding provided by University bond proceeds with debt service paid by Housing, Food Services, and Event Centers and the Fisher College of Business:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Woody Hayes Drive Bridge and Steam Line Extension, Parking Lot and Road Modifications, and Jones Tower – Fire Alarm System Replacement projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Fisher College of Business – Executive Residence, Woody Hayes Drive Bridge and Steam Line Extension, Rhodes Hall 2 West – Cardiac Catheterization, Parking Lot and Road Modification, Fisher College of Business – Pfahl Hall Kitchen Build-Out, and Jones Tower – Fire Alarm System Replacement projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix I for maps, page 59.)

FY 2001 AND FY 2002 CAPITAL REQUEST

Resolution No. 2000-12

WHEREAS the University administration has made its recommendations regarding the capital request for State funds for the FY 2001- FY 2002 biennium; and

WHEREAS such recommendations have been reviewed through the University's governance structure:

NOW THEREFORE

BE IT RESOLVED, That the attached recommendations for State capital funds be approved for submission to the Ohio Board of Regents; and

BE IT FURTHER RESOLVED, That any requests for University funds be individually recommended by the administration and approved by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to include these materials as part of the official records of the University.

(See Appendix II for background information, page 65.)

ARMS - PHASE VII

Resolution No. 2000-13

Synopsis: Approval of Phase VII of the ARMS Project is proposed.

WHEREAS Phase VI of the Administrative Resource Management System (ARMS) Project, as authorized by the Board of Trustees at its July 10, 1998 and June 4, 1999 meetings has been completed; and

WHEREAS completion of Phase VII has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase VI of the ARMS Project as described in the accompanying materials, including authorization to spend up to an additional \$12 million for Human Resources, General Ledger and Procurement Systems in FY 1999; and

BE IT FURTHER RESOLVED, That the University is authorized to proceed with completion of Phase VII-A as described in the accompanying materials, including authorization to spend up to an additional \$18 million for Human Resources, General Ledger and Procurement Systems for the first six months of FY 2000; and

BE IT FURTHER RESOLVED, That the University will report back to this Board before December 31, 1999, on progress in achieving the business objectives of Phase VII-A and for authorization to proceed with Phase VII-B of this project.

(See Appendix III for background information, page 79.)

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE MAX M. FISHER COLLEGE OF BUSINESS**

Resolution No. 2000-14

Synopsis: Authorization to continue with an academic computing fee in the Fisher College of Business is proposed.

WHEREAS the Fisher College of Business was authorized to implement a computer laboratory fee for its majors in Spring 1994; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of business students has shown substantial satisfaction with the improvements already made; and

WHEREAS the Fisher College of Business has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the Fisher College of Business computer laboratory plan;

NOW THEREFORE

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE MAX M. FISHER COLLEGE OF BUSINESS (contd)**

BE IT RESOLVED, That the Fisher College of Business is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee. Beginning Autumn Quarter 1999 full-time undergraduate majors (12 credit hours or more) will be assessed \$85 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$7 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. This represents no change in computing fees from FY 99. For subsequent years the computing fee will be limited to 10 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That the use of the Fisher College of Business computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to an annual report to the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE COLLEGE OF ENGINEERING**

Resolution No. 2000-15

Synopsis: Authorization to continue with a computer laboratory fee in the College of Engineering is proposed.

WHEREAS the College of Engineering was authorized to implement a computer laboratory fee for its majors in Spring 1993; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of engineering students has shown substantial satisfaction with the improvements already made and a desire for increased staff support; and

WHEREAS the College of Engineering has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the College of Engineering computer laboratory plan; and

WHEREAS students who are majors in computer and information sciences in the College of Mathematical and Physical Sciences make substantial use of Engineering computing laboratories, approximately two-thirds as much as their counterparts in Engineering, and are currently assessed the computing fee:

NOW THEREFORE

BE IT RESOLVED, That the College of Engineering is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee and to expand services to include additional staff in labs. Effective Autumn Quarter 1999 full-time undergraduate majors (12 credit hours or more) will be assessed \$110 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE COLLEGE OF ENGINEERING (contd)**

\$9 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. This represents no change in computing fees from FY 99. For subsequent years the computing fee will be limited to 15 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That majors in computer and information science who are enrolled in the College of Mathematical and Physical Sciences will continue to be assessed a computing laboratory fee by the College of Engineering at the rate of two-thirds of the amount assessed engineering majors; and

BE IT FURTHER RESOLVED, That the use of the Engineering computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to an annual report to the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE SCHOOL OF PUBLIC POLICY AND MANAGEMENT**

Resolution No. 2000-16

Synopsis: Authorization to continue with an academic computing fee in the School of Public Policy and Management is proposed.

WHEREAS the School of Public Policy and Management was authorized to implement a computer laboratory fee for its majors in Spring 1997; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of public policy and management students has shown substantial satisfaction with the improvements already made; and

WHEREAS the School of Public Policy and Management has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the School of Public Policy and Management computer laboratory plan;

NOW THEREFORE

BE IT RESOLVED, That the School of Public Policy and Management is authorized to continue assessing graduate students in the school a computer laboratory fee. Beginning Autumn Quarter 1999 full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. This represents no change in computing fees from FY 99. For subsequent years the computing fee will be limited to 10 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That the use of the School of Public Policy and Management computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to an annual report to the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

**AUTHORIZATION TO ENTER INTO AGREEMENT
CONCERNING GRANT OF RESIDENCE FOR 6400 SUNBURY ROAD
BLENDON TOWNSHIP, FRANKLIN COUNTY, OHIO**

Resolution No. 2000-17

Synopsis: Authorization to enter into Agreement Concerning Grant of Residence for Real Property at 6400 Sunbury Road, Blendon Township, Franklin County, Ohio consisting of 23.5 acres of land and a 7,700 square foot house, subject to life estate.

WHEREAS the William H. Davis, Dorothy M. Davis and William C. Davis Foundation (The Davis Foundation) located in Columbus, Ohio, desires to gift its interest in Real Property at 6400 Sunbury Road, Blendon Township, Franklin County, Ohio to The Ohio State University; and

WHEREAS the property consists of 23.5 acres of land and a 7,700 square foot house, with the total property valued at \$1.1 million; and

WHEREAS the engineering firm of Burgess and Niple have conducted an evaluation of the property and prepared a fifty year proforma of expenses, and the law firm of Porter, Wright, Morris and Arthur has advised the University on the proposed gift; and

WHEREAS University officials have performed due diligence and analysis of the proposed gift and have concluded that it is in the best interest of the University to accept the gift of property, subject to life estate:

NOW THEREFORE

BE IT RESOLVED, That the Senior Vice President for Business and Finance and/or the Vice President for Business and Finance be authorized and empowered to execute the Agreement Concerning Grant of Residence between The Davis Foundation, The Ohio State University, and William B. Wells for 6400 Sunbury Road, Blendon Township, Franklin County, Ohio; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and/or the Vice President for Business and Finance be authorized and empowered to execute any other documents as may be necessary to consummate this gift.

Upon motion of Ms. Longaberger, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Brennan, and Patterson, and Ms. Longaberger and Ms. Hendricks.

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PERSONNEL COMMITTEE REPORT ON THE PRESIDENT'S SALARY

Mr. Colley:

The Board of Trustees sets the salary of the President annually. The Personnel Committee met earlier this week and is submitting to the full Board a recommendation today.

At this time, the Personnel Committee of the Board -- Mr. Skestos, Mr. Brennan, and myself -- recommends the following: on June 7, 1991, the Board of Trustees approved a set of principles and guidelines to be used in our evaluation of the President. Pursuant to those guidelines, the Personnel Committee of the Board has met with President Kirwan and reviewed his assessment of his achievements during the first year of his presidency, as well as his goals for the University in the coming year.

PERSONNEL COMMITTEE REPORT ON THE PRESIDENT'S SALARY (contd)

Mr. Colley: (contd)

The evaluation of President Kirwan's first year was exceptional. The Personnel Committee's recommendation regarding the President's compensation reflects his outstanding performance. The Committee is enormously pleased with the President's exemplary leadership and especially with how quickly he has become a true Buckeye, developing wonderful relationships with the Board, the faculty, staff, and students of the University. Ohio State is truly blessed with an outstanding leader and as such we recommend that President Kirwan receive \$16,000 in annual deferred compensation beginning July 1, 1999, in lieu of a salary increase for the next year.

The Secretary of the Board is hereby authorized and directed to develop the appropriate documents to reflect this change in compensation assuming it's approved by the Board today.

Upon motion of Mr. Brennan, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing Personnel Committee Report by unanimous roll call vote, cast by Messrs. Colley, Brennan, and Patterson, and Ms. Longaberger and Ms. Hendricks.

Dr. Kirwan:

Mr. Chairman, may I just express my appreciation for your kind words and say what a privilege it is to be part of this community. Thank you very much.

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PRESENTATION ON THE FY 2000 BUDGET

Provost Edward J. Ray:

You have before you the resolution regarding the budget for Fiscal Year 2000. The principal elements of which are described in the materials you have, and rather than repeat them, Mr. Shkurti and myself would be happy to respond to any questions.

We had asked for a 4 percent increase in tuition at the last meeting and had indicated we would come back asking for a supplemental increase of 2 percent for a total of 6 percent. That is what we are bringing forward at this point.

In the material that you have -- if you look at page three -- we indicate that available General Fund resources are expected to increase 5.8 percent, expenses are expected to increase 5.7 percent, and we are balanced at the end of next year. So we are presenting a balanced budget to you. We already had approval of the 4 percent compensation increase and the slight additional monies for faculty promotions, and increases indicated for healthcare premiums, were presented in the past month as well.

We will be increasing Student Financial Aid 6 percent to keep pace with the increase in tuition, so that students on a needs basis will have the same access assured to an education at Ohio State that they've had in the past, despite the increase in expenses. The tables on page 5 and 6, will give you a little bit more detail on expected expenditures.

Since the budget was passed so recently, we expect to come back to the Board in September with full details on the proposed expenditure of funds. We will also have available at that meeting, the red book showing the beginning of the budget

PRESENTATION ON THE FY 2000 BUDGET (contd)

Provost Ray: (contd)

period so that you have as clear a sense as possible how those resources will be expended.

We would be happy to respond to any questions or concerns that the Board might have.

Mr. Colley:

Are there any questions from members of the Board?

FY 2000 CURRENT FUNDS BUDGET

Resolution No. 2000-18

Synopsis: The budget for fiscal year 1999-2000 is being submitted for action.

WHEREAS the levels of resources have been identified for the first year of the 1999-2001 biennium; and

WHEREAS current legislation requires a second separate vote for any tuition increases above 4.0% for the combined General and Instructional Fees for in-state undergraduates at the Columbus Campus and no increases for undergraduate students at the Regional Campuses; and

WHEREAS an increase of 4.0% in the combined General and Instructional Fees for in-state undergraduates at the Columbus Campus was approved at the June 10, 1999 meeting; and

WHEREAS an additional increase of 2.0%, for a total of 6.0%, must be approved on a contingent basis in a separate vote; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1999-2000 budget:

NOW THEREFORE

BE IT RESOLVED, That tuition and fees at the Columbus Campus be increased for in-state undergraduates and all other levels of students as specified in the accompanying materials and that tuition and fees for Regional Campus undergraduate students not change from the FY 1999 levels; and

BE IT FURTHER RESOLVED, That the University's General Funds Budget Summary for fiscal year 1999-2000, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

BE IT FURTHER RESOLVED, That the University will submit the completed Current Funds Budget for the September 3, 1999 meeting of the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

FY 2000 CURRENT FUNDS BUDGET (contd)

Upon motion of Mr. Brennan, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Colley, Brennan, and Patterson, and Ms. Longaberger and Ms. Hendricks.

(See Appendix IV for background information, page 87.)

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Thereupon the Board adjourned to meet Wednesday, September 1, 1999, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

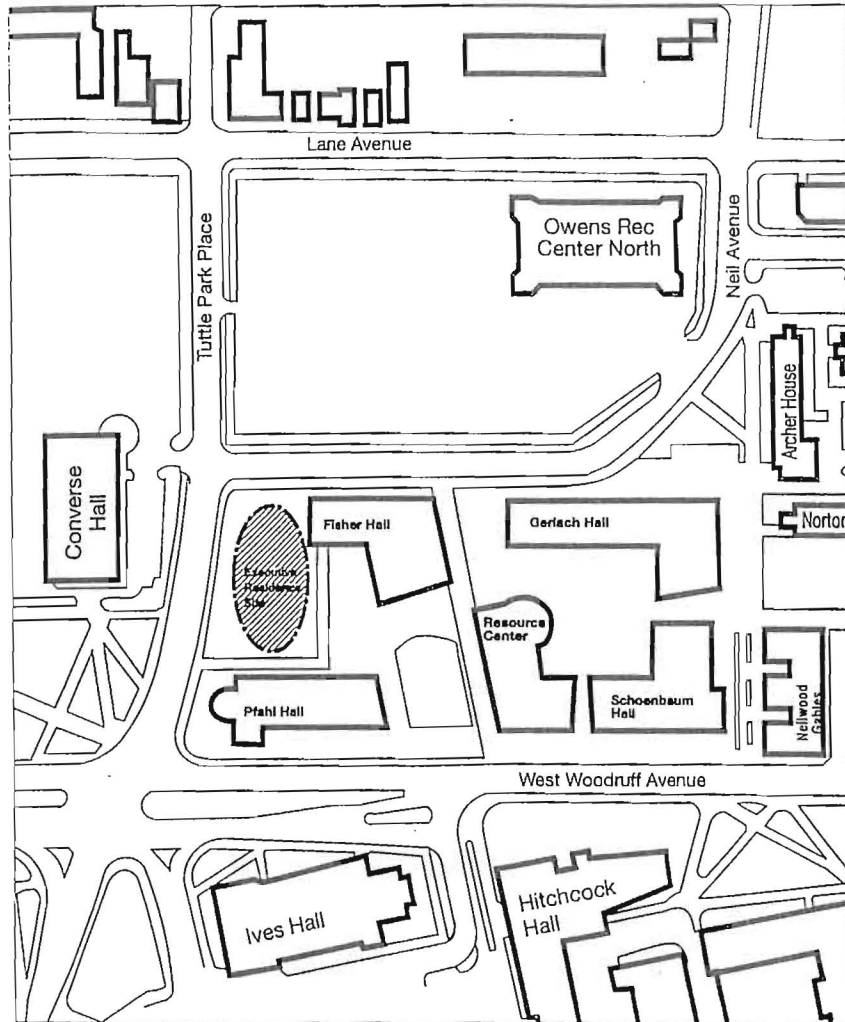
Attest:

William J. Napier
Secretary

Michael F. Colley
Chairman

(APPENDIX I)

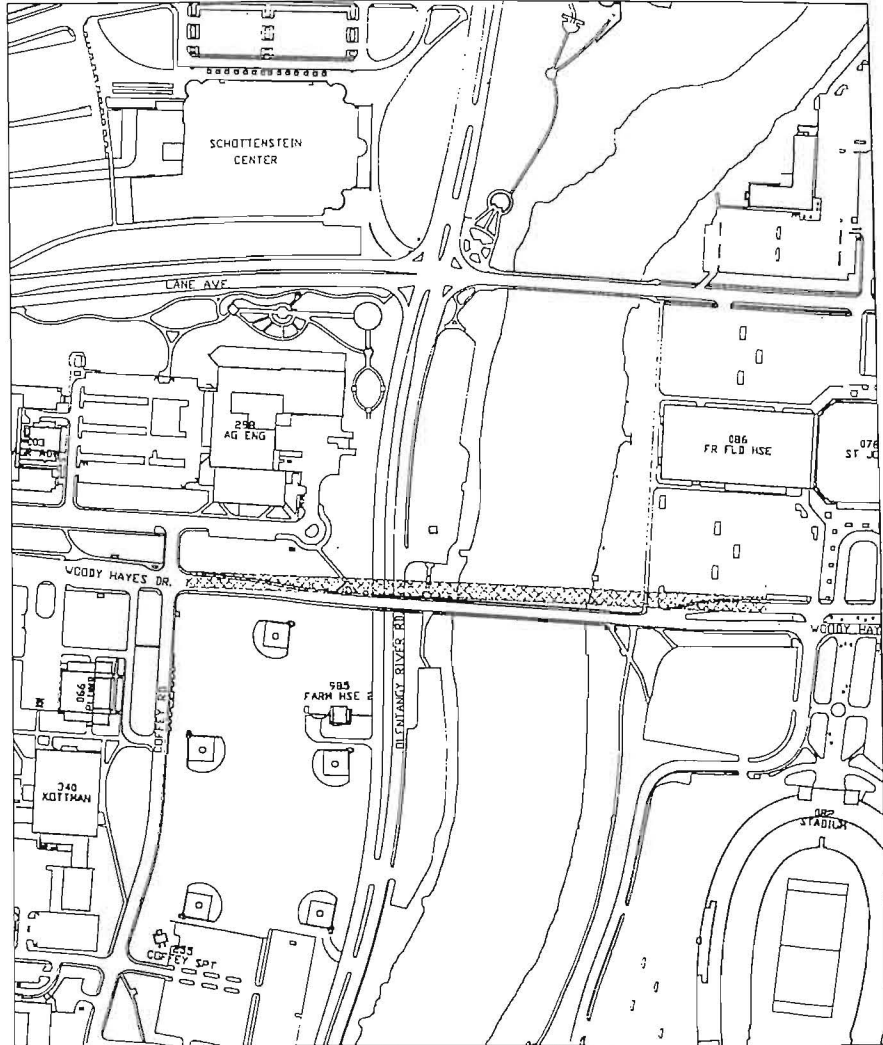
Fisher College of Business Executive Residence



Office of Business and Finance
Office of the University Architect and Physical Planning
May 15, 1999



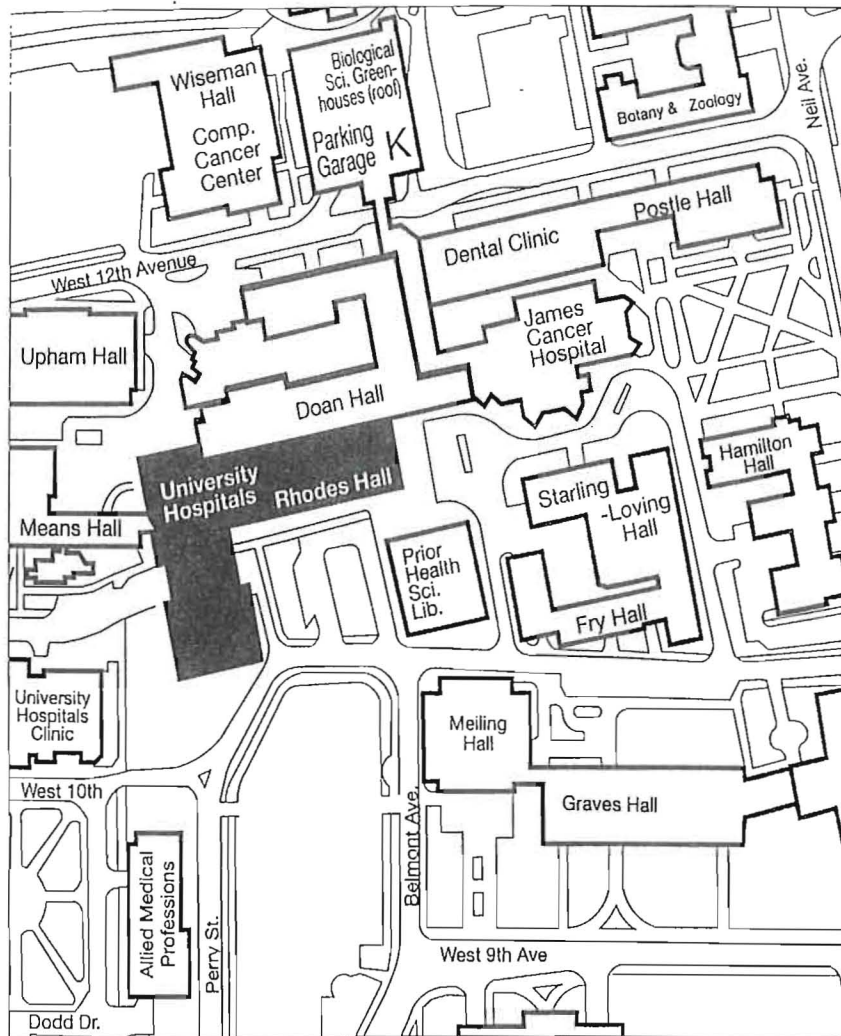
Woody Hayes Drive Bridge and Stream Line Extension



University Engineer's Office
June 8, 1999

Not to Scale 

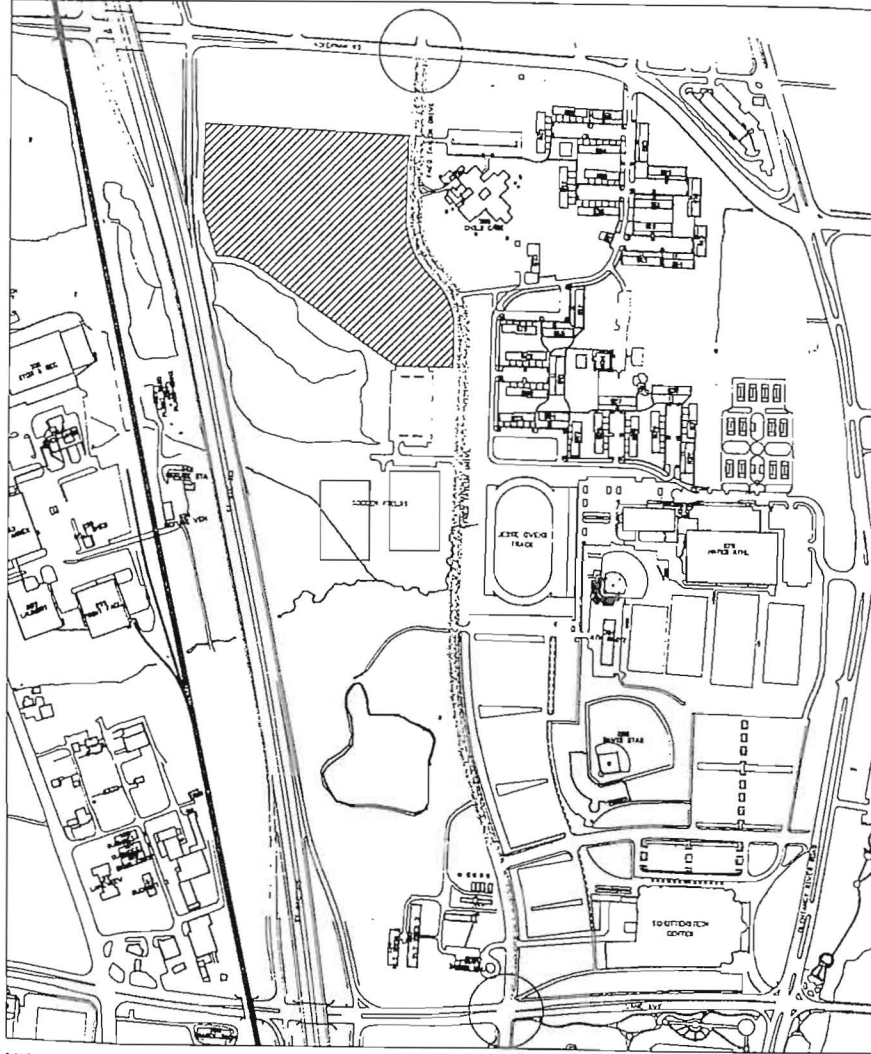
Rhodes Hall 2 West - Cardiac Catheterization



Office of Business and Administration
Office of the University Architect and Physical Planning
January 8, 1999



Parking Lot and Road Modification

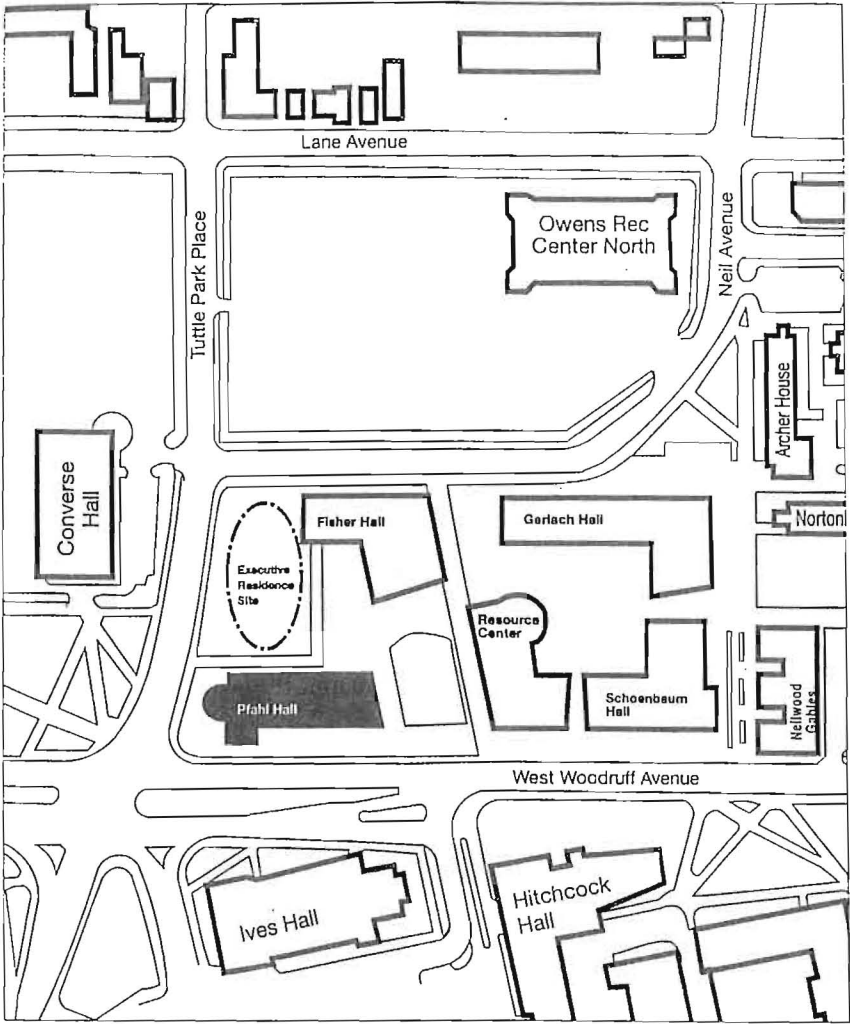


University Engineer's Office
June 8, 1999

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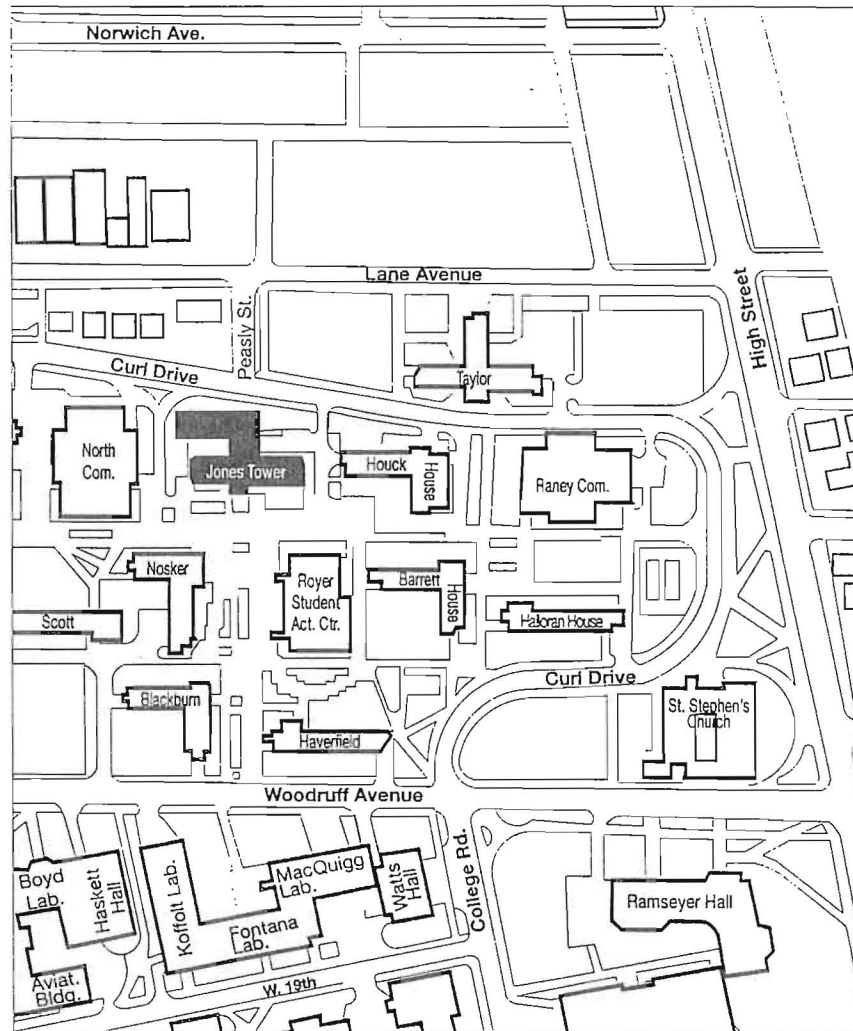
**Fisher College of Business -
Pfahl Hall Kitchen Build-out**



Office of Business and Finance
Office of the University Architect and Physical Planning
April 15, 1999



Jones Tower - Fire Alarm System Replacement



Office of Business and Finance
Office of the University Architect and Physical Planning
June 9, 1999



(APPENDIX II)



EXECUTIVE VICE PRESIDENT AND PROVOST

Subject: FY 2001 - FY 2002 Capital Request

Date: June 24, 1999

From: Ed Ray *Ed Ray*
Bill Shkurti *Bill Shkurti*

To: William E. Kirwan

This memorandum represents our final recommendations regarding capital projects for the FY 2001- FY 2002 biennium. We have divided this memorandum into five parts. Part I describes the process and criteria used to make our decisions, Part II presents our recommendations, Part III discusses the implications of those recommendations, Part IV lists capital projects that are not state funded. Additional materials are provided in the appendix.

I. Process and Project Criteria

An intensive information gathering and review process began more than nine months ago with a Request for Submission sent to all Deans and Vice Presidents on August 24, 1998. Major project requests totaling more than \$1.1 billion were received by the October 15, 1998 deadline. With the advice of the Space Facilities Committee and the appropriate Vice Presidents, 11 projects were selected for additional review for possible inclusion in the 2001-2002 state capital biennial request. Site visits and hour-long information hearings with units requesting project funding were held during January and February 1999.

The State of Ohio has not yet decided how much will be allocated to each institution for the 2001-2002 biennium. We have estimated that OSU's share of the next capital bill could be between \$75 and \$80 million for building projects on the Columbus Campus. Consequently, the dollar amounts recommended for individual projects may be subject to change, even though the priority rankings will remain the same. Basic renovation projects of \$1.5 million or less are not included as part of this particular document because they are funded by a separate \$15.5 million line item.

In order to rank projects for inclusion in our final request, each project was evaluated based on academic priority, physical need, financial feasibility and physical feasibility. The financial and physical feasibility components were included because, based on the other requirements alone, our priority projects would greatly exceed our expected appropriations. In addition, the impact of facilities on operating costs was incorporated into our discussions and the capital guidelines clearly stated that General Funds would not, as a rule, pay operating costs for additional space (Attachment A). These recommendations are based on assumptions about program needs. If those needs change, the University reserves the right, after consultation with the parties involved, to reallocate or reassign that space.

In making these recommendations to you, we, along with representatives from the Offices of Academic Affairs, Business and Finance, Research, Health Services, Student Affairs, Development and a representative of the Senate Fiscal Committee, evaluated the information submitted by the units with respect to established criteria. However, the following criteria are not intended to provide a mathematical solution to a very complex set of issues:

Academic Priority

- Relation to University mission
- Program excellence
- Student demand
- Research productivity
- Opportunities for interdisciplinary collaboration

Physical Need

- Condition of existing space
- Unmet health and safety requirements

Financial Feasibility

- Likelihood of State support
- Cost sharing by requesting unit
- Net impact on operating costs

Physical Feasibility and Other Considerations

- Previous commitments
- Physical feasibility, including timing or staging issues
- Impact on parking
- Impact on other needs

II. Recommendations

Our recommendations are grouped into three categories:

Group One: University commitments

Group Two: Projects with high priority for the FY 2001-2002 biennium

Group Three: Projects that address an academic or academic support need but are not recommended for funding for this coming biennium.

A. Group One: University Commitments

Projects in Group One are those that the University committed to in the FY 1999 - FY 2000 capital process. These projects have signed Memoranda of Understanding, including agreement on both the scope and funding of the project. This means the University will see these projects through to completion, even if state capital appropriations are delayed or reduced.

1. Physical Sciences Research Building

Physics is one of the University's premier departments in a core discipline. In fact, it was one of the four departments approved for selective investment funding in the initial round of

awards. The high academic status of the Department of Physics, combined with the inadequacies of the current building for research needs, has made this project a high priority.

\$24 million has been previously appropriated. \$26 million in additional construction funds would allow this project to be completed as planned.

2. Student Recreation Center

Planning monies for this \$136 million project have already been approved. \$36 million of this will come from state funds, which will pay for academic space to be used by the School of Physical Activity and Educational Services in the College of Education and classroom pool space. Because of the complexity in planning a project of this magnitude, construction funds may not be needed until FY 2002; however, we want to reaffirm the University's formal commitment to this project.

The existing space in Larkins ranks 8th on Physical Facilities' list of the 31 worst deferred maintenance problems.

B. Group Two: High Priority for the FY 2001 - FY 2002 Biennium

Group Two projects are those that need to move forward for either planning or construction in the FY 2001 - FY 2002 biennium.

3. Page Hall Renovation/John Glenn Institute

\$700,000 in planning monies was approved in the current biennium for the renovation of Page Hall. A number of potential occupants exist for this building. We recommend the best use of this building, from a strategic perspective, is as a home for the John Glenn Institute. In bringing John Glenn to campus, the University made a commitment to provide appropriate facilities for the Institute. This particular facility is the appropriate size, location and appearance for this purpose. Co-locating the Institute with the School of Public Policy and Management makes good programmatic sense.

\$11 million will provide sufficient funds for basic renovations. Private fund raising is anticipated to provide up to an additional \$5 million for upgrades.

4. Psychology Building

Two years ago, the University committed to addressing the space needs for the College of Social and Behavioral Sciences beginning in the FY 2001 - FY 2002 biennium. The University and SBS have completed a comprehensive space study. SBS has made a new facility for Psychology the College's highest priority. Psychology is one of the University's most highly ranked departments and has already been identified for Selective Investment funding. Completion of this facility will also allow greater flexibility in meeting the College's other high priority needs.

We recommend planning money of \$3 million for the FY 2001 - FY 2002 biennium and a commitment to proceed with an additional \$32 million for construction in the next biennium.

This facility will provide a net increase of 131,000 GSF in space for the College and 139,300 for the University. The College will be expected to cover the additional POM costs of

about \$590,000. The feasibility study for this project suggests a site west of Townshend and east of Cunz. This location will remove parking and increase demand in this heavily used area.

5. B&Z Renovation

The B&Z building is a combination of four buildings erected at four different times between 1920 and 1962. The majority of the building has components that are over 30 years old and the building is a serious deferred maintenance problem, ranking 7th on Physical Facilities' list.

Completion of the Life Sciences building (currently in design) will allow some portions of B&Z to be vacated. The present plan is to renovate the original portion and middle wing of the building, 100,300 GSF, and demolish the end wings.

This space will be assigned to Biological Sciences in support of the instructional programs. Planning funds of \$1.7 million were appropriated this biennium. Renovation is estimated to cost \$24 million. Completion of the project will result in a reduction in deferred maintenance, a net reduction of space and an increase in instructional space.

6. Robinson Lab

The Department of Mechanical Engineering has requested a replacement facility for functions currently housed in Robinson Lab. Mechanical Engineering is a core engineering discipline that ranks in the top quartile in NSF rankings. Robinson Lab is a grossly outdated facility that ranks as one of the University's worst deferred maintenance problems.

\$1 million in planning money has already been appropriated in order to begin design for a phased replacement over a number of years. The planning money was approved by the State in December 1998. At that time, the project was projected to cost \$31 to \$45 million. The project request totaled \$75 million. Although this is a project that needs to be done, the University does not have the resources to construct a facility of that size for one department.

We recommend a \$62 million project, \$47 million of which will come from State funds and \$15 million from private fund raising. The project will be phased in over the next three biennia, with construction of the new research facility to occur first.

The impact of this project on net GSF still needs to be determined.

7. Main Library Renovation

The Main Library is in many ways the intellectual heart of the campus. Although it is in comparatively better shape than many other buildings, it is one of the few buildings bordering the Oval that has yet to be renovated or funded for renovation. Renovation of the Main Library was a high priority in the Library Task Force Report and has received a great deal of support across campus.

The challenge is that even a very basic renovation would be very costly. At \$66 million this renovation would be the largest State funded request for a single project ever undertaken by OSU. Given the demand for State money for academic projects in core departments, the Library Renovation is not financially feasible with State money alone. Therefore, we propose an eight-year commitment to renovate the Main Library. \$0.5 million would be appropriated for the 2001-2002 biennium for a feasibility study to determine, assuming a major University effort, how

much money could be fund raised for this facility and to assure that the Library is designed to take advantage of new technology.

Assuming this goes as planned, State money would be made available for detailed design in the FY 2003-2004 biennium and renovation could begin in FY 2005.

This project would not add any additional square footage and would not create any parking issues.

8. FAES Lab Facilities

The Animal Sciences Facilities at Don Scott Field are now nearly 30 years old and in need of renovation or replacement. The planned expansion of the airport has also raised issues about the location of these facilities. \$5 million was requested as the University's 11th priority for the FY 1999 - FY 2000 biennium, but only \$800,000 has been funded by the State.

Since the initial request two years ago, the College has also expressed interest in a multi-species facility, which has been estimated to cost between \$25 and \$50 million. When the need for other animal facilities are included, the needs of the College for the Animal Science Department alone could approach \$100 million.

While Animal Science is an important part of the University's mission, we cannot afford to tie up that magnitude of State funds on just one department. Consequently, we have agreed to spend \$1.5 million on a space and facilities study for all of the facilities needs of Food, Agricultural and Environmental Sciences and exploration of alternative sources of funding.

9. Heart Hospital

This is a proposal for a \$44.5 million 100,000 GSF specialized heart hospital in the Health Sciences area. Cardiology and Cardiothoracic Surgery have become areas of importance in the Medical Center and areas of excellence in the College of Medicine and Public Health.

We feel this project provides an opportunity to strengthen a key area of the University and support it for that purpose. However, we are concerned about using a large amount of State capital funds for what is essentially a clinical facility.

We propose, instead, that the University and University Hospitals provide a modest amount of start-up support (\$3.5million each), contingent upon the Heart Hospital funding the remainder through private fund raising and bonds paid off through patient revenues.

Other issues that still need to be resolved are siting, the impact on parking (this is a very congested area), financial feasibility (a detailed financial plan has not yet been produced) and the disposition of space currently used elsewhere in the Health Sciences area for this purpose.

C. Group Three: High Academic Needs, but Low Financial or Physical Feasibility

10. Arts Complex

This project would provide a combination of new and renovated facilities to serve as an interdisciplinary "technological hub" for teaching and research in the arts and would be the initial step toward solving space and location problems within the College of Arts. A feasibility study (funded by a potential donor for the larger project) has been completed. However, a major

donor has not yet come forward with a naming gift, which is critical to the financial feasibility of this project.

We recommend that the University proceed with the demolition of Lord Hall which would remove 65,000 square feet of deferred maintenance and operating cost from the University's inventory. However, suitable locations need to be found for the units currently occupying this facility. We also recommend re-assessment of timing of the remainder of this project in planning for the FY 2002-2003 biennium.

11. Education and Biomedical Research Facility

This request is a proposal for a \$136 million comprehensive package of construction and renovation for three related projects in the College of Medicine and Public Health that would include:

- A Medicine Academic Center
- A Molecular Medicine Research Initiative
- The School of Public Health

While we feel the College of Medicine and Public Health plays a core role in the University's efforts to raise its academic reputation, particularly in the area of sponsored research, there are a number of issues that need to be addressed before all or part of this project can be supported.

- The \$68 million requested in State funds is more than the University can afford and still meet other priority needs, even if the project is spread over three biennia.
- We commend the College's effort to make use of private fund raising, but a fund raising plan has not yet been received or approved by the University's Development Office.
- The request includes State funds for the School of Public Health, but when this proposal was approved by the Council on Academic Affairs (CAA), it was understood that this was not to require the use of additional University resources.
- This project includes 413,000 GSF of new construction and 130,000 GSF of renovation. Given the significant changes in the practice of medicine and changes in medical technology, we feel the first step should be to make sure the 585,000 ASF of space already assigned to the College of Medicine and Public Health are being used in the most efficient way possible.

Therefore, we propose that the next biennium be used to develop a comprehensive space plan for the College, similar to the one developed for SBS two years ago and the one proposed for FAES. This will allow the University and the College of Medicine and Public Health to address their space needs in a collaborative way.

Summary of FY 2001 - FY 2002
Capital Recommendations for State Appropriations
(in millions)

Project	Previous Funding	State Capital Funds Recommended for FY 2001-2002	Total Project Cost
1. Physical Sciences	\$24.0	\$26.0	\$50.0
2. Student Rec Center (PAES)	3.0	5.0	33.0
3. Page Hall/Glenn Institute	.7	10.3	16.0
4. Psychology	0	3.0	35.0
5. B&Z Renovations	1.7	24.0	25.7
6. Robinson Lab Replacement	1.0	2.5	62.0
7. Main Library	0	.5	65.6
8. FAES	0.8	1.5	TBD
9. Heart Hospital	0	3.5	44.5
10. Lord Hall Demolition	0	3.5	TBD
11. Education/BioMedical	0	0	TBD
Total	\$31.2	\$79.3	\$331.8

12. Other Projects

In addition to the projects mentioned above, we received requests for State funds for 15 other projects of \$1.5 million or more. These projects totaled \$395 million. They are not recommended for funding at this time due to cost, staging problems, or less need than projects of a higher priority. The projects are listed below. Appearance on this list neither guarantees nor precludes funding consideration for the FY 2003-2004 biennium.

College/Unit	Project Name	Request (in millions)
OAA	Enrollment & Student Services Facility	\$62.5
OAA	Technology Enhanced Learning	52.4
OAA	Mershon Renovation, Phase II	4.3
Education	Ramseyer Hall Renovation & Expansion	38.8
Engineering	Electro Science Lab Facility	5.7
Engineering	Chemical Engineering & Material Science Facility	TBD
FAES	Vivian Hall Renovation	11.3
FAES	Animal Science Building Replacement	16.1
MAPS	Physical Sciences Annex	22.2
MAPS	Cockins Hall Renovation	13.0
MAPS	Evans Lab South Renovation	17.8
Optometry	Building Replacement	59.0
Research	Interdisciplinary Materials Research Facility	47.5
Research	Replace Lab Animal Center Building 1	9.7
Vet Med	Hospital Renovation & Expansion	34.6
	Total	394.9

III. Implications

In this section we address the implications of these projects in seven specific areas: academic priorities, operating costs, deferred maintenance, impact on students, impact on faculty and staff, impact on transportation and parking and impact on future capital requests.

Academic Priorities

We evaluated all of these projects in light of your four strategic priorities of academic excellence, student experience, diversity and outreach and engagement.

Three projects represent substantial commitments of high quality research space to three of our top departments: Physics, Psychology and Mechanical Engineering. The new home for the Glenn Institute will support one of our top interdisciplinary research priorities, and the renovation of the Main Library will improve access to research materials for faculty, staff and students in a variety of disciplines. All of these initiatives are consistent with the recommendations of the Research Commission.

One of the highest priorities for improving the quality of the student experience is addressing the shortage of high quality recreational facilities. This will be addressed by the new proposed Student Recreation Center. The Library renovation will contribute to our students' sense of place. Significant improvements in the quality of the physical learning environment will

come from the new buildings for Physics, Psychology and Mechanical Engineering, from the Heart Hospital and from the renovations of B&Z and Page Hall.

The Glenn Institute provides a focal point for our outreach and engagement efforts. The improved facilities for the Heart Hospital, Main Library and FAES facilities will also advance these efforts.

Deferred Maintenance

Of the projects identified, six will address deferred maintenance needs which account for a total of 1.1 million GSF (excluding FAES). These buildings include Page Hall, Botany and Zoology, Larkins, Robinson Lab, Lord Hall and the Main Library. The GSF impact of any FAES replacement facilities will be determined after completion of the feasibility study.

Attachment B is a list of the 31 buildings most in need of repair, based on building audits conducted by the Office of Physical Facilities. Five of the recommended projects include replacement or renovation of buildings on this list.

Operating Costs

Two of these projects (B&Z renovation and Lord Hall demolition) will reduce operating costs. Two others (Page Hall Renovation and Library Renovation) will use roughly the same amount of space. All of the other projects: Physics, Larkins, Robinson Replacement, Heart Hospital and Psychology add space. In all cases the additional space is necessary to meet existing unmet needs and the operating costs are covered by the requesting units.

Physical Feasibility

Staging issues are a continuing challenge on a campus of this size. This will be particularly true for projects involving renovations of buildings currently in use such as Robinson Lab and the Library. Locating replacement space for units currently housed in Lord Hall will also be a challenge. The cost of temporarily locating units is also a significant issue.

Impact on Parking

This is a new criterion that has been added as a result of our experience with the parking impact of the Fisher College of Business and other projects. The Larkins Hall addition and Psychology projects are likely to have the most impact on parking because they will increase demand in areas where there presently exists the heaviest demand with the shortest supply. Physical Sciences will not remove any existing parking. Larkins will probably not remove any parking, but that has yet to be determined. The new Psychology Building is likely to add demand and remove existing parking in this same heavily used area. The University Architect and Physical Planning Office has already been asked to take the lead in addressing this issue.

Impact on Students, Faculty and Staff

Next to parking issues, the biggest impact on students, faculty and staff is the inconvenience caused by construction. 10,000 students and over 600 faculty and staff regularly use the buildings scheduled for renovation or replacement; however, we have avoided renovation of occupied buildings. Large numbers of faculty, staff and students will benefit from the improved teaching and research facilities made possible by these projects and the enhanced recreational opportunities at the Student Rec Center.

Impact on Future Capital Requests

If the Group One and Group Two projects are funded as recommended, it implies a possible funding commitment of at least \$181 million in State funds for succeeding biennia. These include:

Larkins Renovation/Construction	\$25
Robinson Lab Replacement	58
Main Library Renovation	66
New Psychology Building	32
	<u>\$181M</u>

Since State funding for each biennium is likely to remain in the \$75-80 million range, it will be necessary to phase in these projects over multiple biennia.

IV. Non-State Funded Projects

In addition to the projects recommended for state funding, there are a number of projects that are intended to be funded entirely from other sources. These are summarized below:

A. Previously Approved

Sponsoring Unit	Project	Estimated Cost (In millions)	Funding Source	Status
Student Affairs	Athletics Ohio Stadium Renovation	\$156.7	Athletics	Construction
	HFSEC Professional Student Housing	17.0-20.0	User Fees	Design
	Ohio Union Renovation Success Center	20.0 10.5	OSU Funds/Student Affairs Student Affairs	MOU in process Construction
Recreational Sports	New Rec Center	100.0	Student Fees/Athletics	Feasibility completed
Business & Finance Traffic & Parking	Tuttle Park Place/Northwest Garages	19.5	Traffic & Parking	Construction
	Lane Avenue Garage	29.0	Traffic & Parking	MOU in draft
Academic Affairs College of Business	Executive Residence	28.0	User Fees	Design
Other	Alumni Longaberger Alumni House	8.7	Fund raising/Alumni	Construction
	Finance Blankenship Hall Renovation	1.7	OSU Funds	Construction

B. New Projects

Sponsoring Unit	Project	Estimated Cost (in millions)	Funding Source
Business & Finance Traffic & Parking Physical Facilities	Medical Center Garage Renovations	\$7.5	User Fees
	Buckeye Substation	6.8	Central Reallocation
	Woody Hayes Bridge (Phases I&II)	8.4	Central Reallocation
	Garage and Shop Relocation	2.7	Central Reallocation
Student Affairs Athletics	Schottenstein Parking	5.5	User Fees
	Jesse Owens Track & Stadium	6.0	User Fees

NOTE: This list is still subject to change. All projects listed here will still require Board approval individually. Central reallocation refers to reallocation of central debt service funds

We hope this information is helpful to you in evaluating our capital recommendations for presentation to the Board of Trustees.

Attachment

c: Janet Ashe
 Bud Baeslack
 Glen Funk
 John Kleberg
 Jerry May
 Jill Morelli
 Alayne Parson
 Lee Walker
 Council of Deans
 Senate Fiscal Committee
 Space and Facilities Committee

FY 2001-2002 Capital Budget Funding Principles

The capital request guidelines sent to Deans and Vice Presidents on August 24, 1998 included the following guidelines on funding principles for capital projects:

With stable enrollment, limited funding and a substantial amount of deferred maintenance, the priority for use of central funds (including state funds) will be to enhance or improve existing space and reduce operating costs. Therefore as a general rule:

1. Increased instructional or administrative space will not be assigned to a unit unless:
 - Paid for by the benefiting unit, or
 - Reallocated from elsewhere.
2. Central funds will not be committed to additional operating costs.
3. Capital and operating costs for additional research space should come from unit/user resources, not central funds.
4. Any additional space for non-general fund units should come from that unit and meet the service needs of the University.
5. Fund raising is an important consideration but fund raising itself does not guarantee matching funds independent of the criteria listed above. Fund raising is particularly encouraged for upgrades and renovations that do not require additional central support.

Attachment B

Listed below are the buildings that Physical Facilities identified in a 1997 study to be physically or functionally obsolete and in need of major renovations or demolition. The table also shows the impact of the FY 1999-2000 capital recommendations on the timing of demolition or renovation; however, please note that timing recommendations for demolition or renovation reflect other factors than building condition, including: academic priorities, financial feasibility and staging issues. Those buildings are:

Building	GSF (thousands)	Replacement Cost (in millions)	Disposition D=demolition R=renovation	Expected Implementation Date	Funding Status
Welding Engineering	82,086	\$11.3	D	1998	yes
McPherson Lab	118,871	21.5	R	1999	yes
Brown Hall	74,902	10.7	D/R	TBD	
Research Center	139,296	18.1	R	TBD	
Plumb Hall	44,726	6.7	D	TBD	
Ramseyer Hall	86,433	12.5	R	TBD	
Botany & Zoology Bldg	158,762	27.3	D&R	2001	yes
Larkins Hall	368,997	50.4	R	2001	yes
Smith Laboratory	220,489	37.2	R	2002	
McCracken Power Plant	109,094	35.9	R	TBD	
Hughes Hall	61,564	9.2	R	TBD	
Jesse Owens Rec Centers	70,110	4.1	R	1997	yes
Starting Loving Hall	145,327	21.2	D/R	TBD	
Animal Science Building	61,739	9.7	R	TBD	
Caldwell Laboratory	101,976	14.7	R	TBD	
Campbell Hall	109,973	16.6	R	1999	yes
Lord Hall	65,445	9.0	D	TBD	requested
Cockins Hall	60,454	8.7	R	TBD	
Vivian Hall	52,976	7.5	D/R	1998	
Pomerene Hall	69,269	10.0	R	TBD	
Watts Hall	40,622	5.9	R	TBD	
Evans Laboratory	121,994	22.9	R	TBD	
Service Building Annex	58,478	3.9	R	2001	yes
Robinson Laboratory	94,752	30.0	D	2001	requested
Ives Hall	52,414	7.2	R	2000	yes
Converse Hall	58,912	8.5	R	TBD	
Maintenance Building	50,876	5.1	D	TBD	
Hagerty Hall	137,019	19.8	R	2001	yes
Hopkins Hall	106,856	15.4	R	TBD	
Howlett Greenhouses	45,999	5.0	R	TBD	
Sisson Hall	133,079	23.0	D	2000	yes

(APPENDIX III)

OSU Board of Trustees
Fiscal Affairs Committee
July 2, 1999
ARMS Project Phase VII

- I. Context
- II. Issues Addressed During Phase VI
- III. Objectives for Phase VII
- IV. Sources & Uses
- V. What Happens Next?

Office of Academic Affairs
Office of Human Resources
Office of Business and Finance
6/29/99

I. Context

A. Objectives - ARMS is a major upgrade and re-engineering of core Human Resources and Financial systems. It is designed to achieve the following objectives:

1. Replace out of date systems that are increasingly expensive to maintain.
2. Address the year 2000 problem for these systems.
3. Compliance with previous audit findings.
4. Position the University for improvement in quality and speed of administrative systems and management information.

B. Previous Board Action

1. Project in discussion since 1992.
2. Funding first authorized in November 1994 --\$52.5 million authorized through 6/30/98 by previous board action.
3. Funding for an additional \$21.6 million in FY 1999 for phase VI of the ARMS project was approved at the July 10, 1998 and June 4, 1999 meetings of the OSU Board of Trustees.

- II. Issues Addressed During Second Half of FY 1999
 - A. HR upgrade path resolved (version 7.0 to be installed by 10/30/99).
 - B. Y2K testing and back-up plans adopted.
 - C. FY 1998 audit remediation plan adopted.
 - D. Procurement implemented as scheduled beginning January 11, 1999.
 - E. GL implementation delayed one year (to July 1, 2000) in order to focus on successful implementation of HR upgrade.
 - F. HR Payroll continued operations stabilized.
 - G. Work plan to address OSURF Reconciliation issues adopted.
 - H. Technical Support Team responsibilities and resources addressed.
 - I. ARMS management restructured.

III. FY 2000 ARMS Business Objectives

1. Complete upgrade to HR 7.0 by 10/31/99
2. Complete user functionality improvements
 - 8 critical reports (should be completed by 6/30/99)
 - Front end alternatives to Lotus Notes
 - Time and Labor changes
3. HR systems back-up
 - 5.12 Y2K testing
 - Manual back-up plans
4. Successfully complete remaining audit remediation issues -- 5 high priority issues should be completed by 6/30/99; work plans on remainder adopted for FY 2000 and beyond
5. Triage and stabilize HR Payroll continuing operations
6. Install version 7.0 of GL and upgrade Procurement to 7.0 by 7/1/00
7. Back-ups for Financial Systems
 - Y2K testing of FAS and feeder systems
 - Manual back-up plans
8. Complete draft integration plan by 12/31/99
9. Address OSURF systems integration issues
10. Provide necessary technical support for all of the above

IV. Sources and Uses 11-1/94 - 6/30/99

Source	11/1/94 - 6/30/99 (in millions)	7/1/99 - 6/30/00 Projected (in millions)
Colleges ¹	\$4.5	\$ 1.0
Other Units ¹	12.0	3.0
Central	57.6	26.0 - 31.0
Total	74.1	30.0 - 35.0
Uses		
OSU Staff	17.1	8.0 - 9.0
External Staff	37.8	17.0 - 18.0
Software/Hardware Maintenance	8.3	1.0 - 1.5
Computers/Non-office Equipment	12.2	1.0 - 2.0
Supplies & Services	4.6	1.0 - 2.0
Other (including contingency)	1.0	2.0 - 2.5
Total Expenses	81.0	30.0 - 35.0
Hospital reimbursement	(7.1)	NA
Total Net Expenses	73.9	30.0 - 35.0

Notes: Market adjustments for technical personnel required nearly \$1.1 million above original budget.

These figures are intended include all direct personnel and non-personnel costs associated with the project. They also include continuing costs for the operation of HR Payroll, Procurement and Y2K compliance. They do not include indirect costs to units for personnel and training, which are significant.

Other elements not included because cost estimates have not yet been completed:

- Archiving/Data Warehousing/Report Distribution
- Resolution of OSURF - HR Integration Issues
- Web-based Front End
- Integration Costs

Except for Data Warehousing, these other elements are expected to cost \$1.5-3.0 million over the next one or two years.

V. What Happens Next?

- A. Resolution authorizes expenditure of up to \$18 M for first half of FY 2000 to achieve business goals described in Section III.
- B. FY 2000 budget will be refined between now and September 1.
- C. Request for second half of FY 2000 and progress report to be presented at December 3 BOT meeting.
- D. Longer range planning for FY 2001 and beyond is scheduled to be completed by 12/31/99.

**OSU Board of Trustees
Fiscal Affairs Committee
FY 2000 Budget Summary
July 2, 1999**

- I. Context
 - A. Strategic Objectives
 - B. Environment
 - C. Previous Board Action
 - D. Income and Spending Summary
- II. Income
 - A. Enrollment Projection
 - B. Revenue Projections
- III. Expense
 - A. Funding for Continuing Services
 - B. Funding for Strategic Investment
- IV. Implications
 - A. Strategic
 - B. Financial
 - C. Programmatic
 - D. What Happens Next?

Office of Academic Affairs
Office Finance
June 29, 1999

I. Context

- A. Objectives – to enhance the quality of the education and campus experience for our students. The four cornerstones of this strategy are:
1. Continue to improve the quality and national reputation of our academic programs.
 2. Improve the quality of the student experience inside and outside the classroom.
 3. Become a good example within higher education for the success of our commitment to diversity.
 4. Expand outreach and engagement activity to better respond to the needs of the communities the University serves.
- B. Environment
1. FY 2000 represents the fifth consecutive year of budget stability since achieving budget equilibrium in FY 1995.
 2. During this period, significant funding increases have been provided to support academic priorities.
 3. This has been achieved in an environment where undergraduate tuition been capped, federal funding interrupted, enrollments have declined, competition for the best faculty and best students has increased and the state has had to address a court decision regarding school funding.
 4. FY 2000 provides a number of new challenges, including:
 - A significant restructuring of state funding practices, including a cap on Ph.D. funding, growth in performance funding and differing expectations regarding regional campuses.
 - Continued uncertainty as a result of DeRolph vs. State of Ohio.
 - Continuing competitive pressures on salaries and student financial aid.
 - An aggressive list of unmet needs and continuing commitments.

I. CONTEXT (cont.)

C. Previous Actions of OSU Board

1. March 5 Revenue Benchmark Report
2. April 6 Compensation Benchmark Report
3. May 7 Compensation Guidelines approved
4. June 4 Approval for Tuition and Fees

D. Income and Spending Summary

1. Available General Fund Resources are projected to increase 5.8%, including:

a)	State Instructional Subsidy	+ 2.9%
b)	Student Fee Income ¹	+ 5.8%
c)	All Other	+12.0%

2. General Fund Expenses and Reserves are recommended to increase 5.7%, including:

a)	Unit Budgets	4.6%
b)	Student Financial Aid	2.7%
c)	All Other	11.7% ²

3. Planned Reserves are as follows:

a)	Planned Fund Balance	\$.25M
b)	Enrollment Reserve	\$1.00M
c)	Safety Margin for Revenue Projections	± 1%

¹ Reflects impact of potential enrollment fluctuations.

² Includes reserves.

II. Income

A. Enrollment Projections

The enrollment adjustments are based on the following headcounts for the Columbus Campus:

<u>FY 97(AU)</u>	<u>FY 98 (Au)</u>	<u>FY 99 (Au)</u>	<u>FY 00 (Au)</u>
48,352 (act)	48,278 (act)	48,511 (act)	48,142 (est)

B. Revenue Projections

- Instructional Subsidy is based on the approved State budget. Reflects delayed impact of previous enrollment declines.
- Student fees increase at 6.0% for undergraduates and 5.0% for all others unless otherwise noted, adjusted for enrollment changes.
- OSURF Overhead is projected to increase 3.0% to cover increased research costs.
- Other Overhead, including earnings overhead, projected to increase 8.7%, in part due to the impact of additional activity from the Schottenstein Center and University Hospital East.

Continuing General Funds Income (Main Campus Only (all figures in millions))

Revenue Source	FY 99 Base	FY 00 Estimate	\$ Difference	% Change
Instructional Subsidy	\$305.3	\$314.2	\$8.9	2.9%
Performance Challenge	6.8	13.4	6.6	97.0%
Student Fees	284.8	301.3	16.5	5.8%
All Other				
Research Overhead	36.4	37.5	1.1	3.0%
Other Overhead	32.3	35.1	2.8	8.7%
Temporary Investments	10.3	10.6	.3	2.9%
Unrestricted Endowment	4.0	4.0	0	0
All Other	.7	.7	0	0
Subtotal	83.7	87.9	4.2	5.0%
Continuing Funds Carried Forward	(3.3)	NA	3.3	NA
Total Resources Available	\$677.3	\$716.8	\$39.5	5.8%

NOTE: Figures on state instructional subsidy and Performance Challenge are still preliminary and may change slightly.

III. Expense

A. Funding for continuing Services includes:

1. Compensation - 4.0% increase in salary budgets, plus \$0.6M for faculty promotions and 12.0% increase in University share of health care premiums for employees.
2. Student Finance Aid - includes 6.0% increase for undergraduate scholarships and 5.0% for graduate fee authorizations minus a \$2M decrease due to decreased graduate enrollments.
3. Research Support - increase in Research Support is equal to inflationary cost of continued services. Increase in indirect cost recoveries should fund this increase.
4. Facilities - includes 3.0% inflation adjustment for Plant, Operation and Maintenance of existing facilities, including utilities.
5. All other expenses - such as Legal, Bank and Audit fees are not given inflationary adjustments.
6. Summary

	FY 99 Base	FY 00 Recommended	\$ Difference	% Change
Compensation	\$446.2	\$467.2	\$21.0	4.7
Student Financial Aid	81.8	84.0	2.2	2.7
Research Support	26.4	27.6	1.2	4.5
Facilities	40.5	41.6	1.1	2.7
All Other ¹	82.5	83.3	0.8	1.0
Sub Total				
Continuing Services	677.4	703.7	26.3	3.9
Strategic Investment ²	NA	13.1	13.1	NA
Total Expenses	\$677.4	\$716.8	\$39.4	5.8

¹ Includes Reserves

² See detail of Strategic Investment on page 6

III. Expense (cont.)

B. Strategic Investments

Listed below are funds earmarked for strategic investment over and above current services. Recommendations for detailed allocations will be presented at the September 1 Board of Trustees Meeting.

**OSU Columbus Campus
Strategic Investment Funds
FY 2000
(General Funds - Continuing Funds Only)**

Item	Amount	Distribution Determined by	Allocation Status
OAA Multi-year			
Academic Enrichment ¹	\$1,750,000	OAA	Yes
Recruitment	500,000	OAA	Yes
Library Acquisitions	667,000	OAA	Yes
Sub Total	2,917,000		
Student Set Aside			
Student Services	550,000	Univ. Policy	TBD
Instructional Computing	550,000	Univ. Policy	TBD
Sub Total	1,100,000		
Challenge Funds			
Research	3,000,000 (est)	State Law	TBD
Success	3,500,000 (est)	State Law	TBD
Sub Total	6,500,000		
Additional Facilities	785,000	Univ. Policy	Yes
Reserves			
President	250,000	Univ. Policy	TBD
Provost	250,000	Univ. Policy	TBD
General	250,000	Univ. Policy	NA
Sub Total	750,000		
Other			
Mandates	500,000	Univ. Policy	TBD
Service Improvements	500,000	Univ. Policy	TBD
Sub Total	1,000,000		
Grand Total	\$13,052,000		

¹ Will be supplemented by planned reallocation of an equal amount from college budgets.

IV. Implications

A. Strategic

1. These recommendations advance the University's strategic goals, particularly Academic Enrichment/Selective Investment, recruitment and retention.
2. Quality of academic programs will continue to improve through academic enrichment and enhanced recruiting.
3. Quality of the student experience will improve, particularly through increased investment in retention.
4. Additional support will be provided for diversity and outreach and engagement.

B. Financial

1. The resource gap with peer institutions regarding undergraduate resident tuition will narrow somewhat.
2. The budget is balanced, but uncommitted continuing funds are significantly less than previous years; therefore flexibility is limited.
3. \$6.5 million in additional Performance Challenge funds are reflected in these numbers because they have not yet been distributed by the Ohio Board of Regents.
4. The gap between Main Campus and extended campuses for tuition will widen as a result of state policy designating the extended campuses as a high priority for removing financial barriers to access.

C. FY 1999 Programmatic Improvements:

- Complete wiring of Residence Halls where 85% of new freshmen live.
- 15-20 new faculty positions to conduct teaching and research in critical areas.
- Continued improvement in the qualification of incoming freshmen.
- Seed money for a major initiative involving Public Policy.
- Complete funding of four year effort to reduce closed courses.
- Safety improvements.
- More and better, student friendly services (including academic counseling, transfer process and a 1-800 number for Fees & Deposits).
- More programming for students outside the classroom.
- Increase in financial aid to offset tuition increases.
- Increased investment in activities designed to increase resources for other programs (including private fund raising).
- Competitive pay package for faculty, staff and students.
- Continued progress on reducing deferred maintenance on University assets.

NOTE: Since FY 2000 allocations have not yet been determined, a sample list of FY 1999 improvements is provided.

D. What Happens Next?

1. Proposed tuition increases on Main Campus will take effect Fall Quarter.
(There will be no increase at branch campuses for FY 2000).
2. Board will receive detailed spending recommendations and Budget Red Book
at the September 1 meeting.

NOTE: Compensation increases and increases in various user charges were previously approved by the board and took effect July 1.

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTY-FIFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 1, 1999

The Board of Trustees met at its regular monthly meeting on Wednesday, September 1, 1999, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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September 1, 1999 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on September 1, 1999, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Allyson M. Lowe, and Jaclyn M. Nowakowski. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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Mr. Colley:

This being the last Board of Trustees meeting before the Fall Quarter begins, we look forward to greeting almost 6,000 new first quarter freshmen and a student body of 48,000, second only to Texas -- of course, everything is bigger in Texas. Even before welcoming returning students to campus, we will be congratulating 1,904 graduates tomorrow morning during Summer Quarter commencement at St. John Arena. My great friend of the University, John F. Wolfe, will deliver the commencement address.

Today, we will be introduced to -- and welcome -- several new administrators to the University, who we trust will provide distinguished service in the years ahead.

Probably no one knows more about this University -- its strengths, its people, its challenges, and its aspirations -- than the women and men who have served nine years on the Board of Trustees. Their collective expertise, insights, and advice is invaluable and should not be lost when their nine-year tenure on the Board ends.

Therefore, this morning, I am pleased to recommend to the Board of Trustees the establishment of the Trustee Emeritus Council by resolution. Mr. Secretary, will you read the proposed resolution for consideration.

ESTABLISHMENT OF THE TRUSTEE EMERITUS COUNCIL

Resolution No. 2000-19

Synopsis: A proposal to establish an advisory council to the Board is proposed.

WHEREAS the Board of Trustees Governance Report, dated October 21, 1997, acknowledged and recognized the exceptional knowledge and practiced leadership existing as a valuable resource to the University's governing board in its former trustees; and

WHEREAS the chairman and members of the current Board agree that establishing an advisory council of former members of the Board of Trustees would be responsive to the Governance Report and would bring together a cadre of individuals who have vast institutional experience in the stewardship and trusteeship of The Ohio State University; and

WHEREAS after serving a nine-year term as a voting member of the Board of Trustees, former members have gained tremendous insight, perspective and expertise that can be of valuable assistance to the Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby establishes the "Trustee Emeritus Council," which shall be comprised of all former voting members of the Board of Trustees; and

ESTABLISHMENT OF THE TRUSTEE EMERITUS COUNCIL (contd)

BE IT FURTHER RESOLVED, That the Trustee Emeritus Council shall meet annually with the current Board to offer their assistance and advice to the Board as it carries out its responsibility of setting policy for the institution that will enhance its goals and mission and hold its operations and assets in trust for future generations.

Upon motion of Mr. Skestos, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President William E. Kirwan:

I am delighted to welcome everyone back to the University after what has proved to be a busy and very productive summer on campus. I'll begin my remarks this morning by mentioning a few examples of impressive recognition that have come to our faculty, staff, and students.

Last month, Dean Gregory Williams of our College of Law, was named as the first recipient of the National Bar Association's A. Leon Higgenbotham, Jr. Award for his commitment to civil rights. This has been designated as one of the Bar Association's major and most prestigious awards. His selection for this first Higgenbotham Award brings great distinction to Dean Williams, the law school, and the University. Earlier in the month, Dean Williams met with President Clinton and other leading law school deans in an historic gathering at the White House to outline a strategy for promoting greater diversity in the nation's law schools.

One of the newest members of the University family, Senator John Glenn, was tapped by Secretary of Education Richard Riley, to serve as chair of the new National Commission on Mathematics and Science Education for the 21st Century. I am very fortunate to have been appointed to serve on this blue ribbon commission as well. The commission is charged with determining why our nation's students do so well in international comparisons of academic performance up to the fourth grade and do so poorly from middle school through high school. It is hoped that the commission's recommendations can find solutions to this deeply troubling problem that threatens the long-term well being of our nation.

Local media continued to take note of our distinguished faculty. Just last month *Columbus Monthly* cited two of our finest teachers and researchers, Melanie Rae Thon and Robert Michler, as being among the city's "up and comers." Dr. Michler is the pioneering surgeon who will soon launch the nation's first robotic-enhanced heart surgery procedure here at Ohio State. Professor Thon is a member of our creative writing faculty and she has gained considerable acclaim for her recent novels.

A team of engineering students distinguished themselves and the University this past month when they, along with teams from Penn State and the University of Texas, took top honors in an aviation design competition sponsored by NASA and the FAA.

The fall issue of *U.S. News and World Report*, with its rankings of America's best colleges, has just appeared on the newsstands. Once again, Ohio State is included in the rankings of the nation's best national universities. Both the Fisher College of Business and the College of Engineering were included among the top professional schools. The Fisher College was ranked eleventh and the College

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

of Engineering was ranked thirteenth among all public universities. While we are pleased with these rankings, we are determined to do even better. Later this fall, the Board will be discussing our academic plan, which will contain specific strategies and benchmarks designed to accelerate our progress to the top rank of the nation's public universities.

An area of exceptionally impressive accomplishment this past year is private giving. I am pleased to report that the University just completed its most successful fund raising year ever. Our total for the year was \$153.5 million, a 10 percent jump over last year's total, with \$43 million of these gifts going to the endowment, a 24 percent jump over last year. This remarkable achievement is due in large measure to Jerry May, his fine staff, and the countless people -- volunteers and University faculty, staff, and students -- who work so hard to make numbers like these possible. Of course, the greatest tribute goes to the thousands of alumni and friends who care so deeply about the University and are willing to give so generously to it.

In today's Board resolutions, you will be asked to approve the naming of two buildings to recognize significant gifts to the University. One is our new student Success Center, to be named in honor of the Younkin family who made the lead gift to make the Success Center possible. The center will open this fall and will be a state-of-the-art facility dedicated to supporting our students in their academic pursuits. We are convinced it will contribute significantly to improve recruitment success and move us toward our ambitious goals for graduation and retention rates.

The Board also will name today a facility in honor of a great University friend. The Raymond E. Mason Hall in the Fisher College of Business complex will be a resource center with exceptional computer and library facilities. Naming this facility in honor of retired Major General Mason is a fitting honor for someone who, throughout his personal and professional life, has shown an ongoing commitment to the University and development of young people.

Mr. Chairman, as you noted, two of the University's most significant events are about to happen. Tomorrow, we celebrate the University's 349th commencement. We will pay tribute to 1,904 graduates who are successfully completing their studies at Ohio State. It's an outstanding class and we can be justifiably proud that they will be Ohio State alumni.

After we say goodbye to these students, we will say hello to the entering class of 1999. Those of you who attended the Student Affairs Committee meeting this morning heard Vice President Williams' report on some of the things that are planned for our new students during Welcome Week and throughout the year. We are fortunate to have such a wonderful, caring staff who have put so much time and energy into creating an exciting and welcoming environment for our students, new and returning.

We are also enormously proud of the outstanding work faculty and staff have done in recruiting what will be the most academically talented class ever to enroll at Ohio State. The numbers are so impressive I want to share a few of them with you this morning. Thirty percent of the incoming freshmen ranked in the top 10 percent of their high school classes, up from 21 percent just five years ago. Close to two-thirds -- 64 percent -- were in the top quarter of their classes, versus only 46 percent in 1995.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

That is almost a 50 percent increase in the proportion of high-achieving students over the past five years.

We will welcome more than 1,300 honor students, over 700 University Scholars, more than 100 National Merit Scholars, and 200-plus valedictorians. Equally important, the percentage of incoming freshmen in need of remedial instruction has declined from 25 percent in 1995 to just 5 percent this fall, a strong indication of our progress in raising standards and expectations. I am extremely proud of these numbers as I know you are.

One of the best indicators of a university's quality is the quality of its entering class of students. Bright students know where the best faculty and programs are, and that's where they go. The quality of this year's freshman class is proof that our progress in moving toward the top rank of America's colleges and universities is being recognized.

Several times this morning I have mentioned our talented and caring faculty and staff we have at Ohio State. Let me cite one more impressive example. Ohio State is pleased to have joined a partnership headed by our distinguished former Board chair Les Wexner to address important literacy issues in the public schools. The University has committed over 200 faculty, staff, and students to this outreach and engagement effort with the Columbus Reads program. Patty and I are pleased to be part of this volunteer team.

Speaking of talented and caring staff, I'd like to introduce Jamie Mead, who is beginning her term as the new chair of the University Staff Advisory Committee. This committee is a vitally important communication link between the staff and the administration. Jamie is director of the MBA Career Program in the Fisher College of Business. Jamie, would you please stand so we can all recognize you?

Finally, Mr. Chairman, Ohio State received mention this summer for a bittersweet reason. Dean of the College of Medicine and Public Health, Bernadine Healy, was picked from our ranks to head the American Red Cross. Dr. Daniel Sedmak has been named to serve as Interim Dean. This change is the first step in a major reorganization of our academic medical center which we will be discussing at the next Board meeting.

And Bud Baeslack, I am sorry to say, also will be leaving Ohio State to return to his other alma mater, Rensselaer Polytechnic Institute, as its Dean of Engineering. Bud has been a tremendous resource for me and this University as Interim Vice President for Research. We will certainly miss both of these exceptional academic leaders and wish them the best in their new endeavors.

In the midst of these departures we have exciting news, however, about some of the University's outstanding new hires. I'd like to ask Vice Provost Nancy Rudd to share with us her report.

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY

Dr. Nancy Rudd:

Thank you, President Kirwan. Along with the fine new class of students that we'll be welcoming over the next few days, we will also be welcoming a substantial number of new faculty. We won't have a complete profile of our new faculty for

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY (contd)

Dr. Rudd: (contd)

another month or so, but we know that we have about 150 faculty, so this has been a very successful recruiting season.

Among these new hires, we have a number of distinguished senior faculty from departments across the University including: economics, sociology, veterinary clinical medicine, nursing, accounting information science, and so on. Some of these new hires result from our Academic Enrichment Programs -- which provide funding for hires in focused areas -- and some from the first round of the Selective Excellence proposals which were funded. We know that all of these individuals are going to contribute to our progress in achieving the key goals for the University that you have approved: increasing academic excellence, enhancing the student experience, advancing our commitment to diversity, and extending our outreach and engagement activities.

We are also welcoming some new academic administrators. New in the sense of new to the University, because we have a number of individuals who have moved into academic administrative appointments this year who are not new to the University. These include the chairs of several departments, as well as four individuals that we've asked to share their thoughts with you today as they embark on new leadership positions at the University.

The first person I'd like to introduce is Dr. Anne Federlein. Anne joins the University in the newly defined position of President of the Newark Campus. This is one of our regional campuses which is different from the other three in that it does include both OSU-Newark and the Central Ohio Technical College, but they have the same CEO, and her title reflects that fact. She came to us from the State University of New York-Oneonta campus, where she was Provost, and has also held positions at the University of Northern Iowa and Oakland University in Michigan.

Dr. Anne C. Federlein:

Thank you, President Kirwan and Mr. Colley. It is my privilege to be a part of the Ohio State faculty and administration. I'd like to tell you the two main reasons why I came to Ohio State-Newark Campus. Number one was President Kirwan's emphasis on academic excellence in the undergraduate students. Our Newark Campus is made up of primarily undergraduates and many of our students transition to the Columbus Campus. I am very interested and, in fact, have a real passion for the undergraduate students, that they come to your campus prepared and that they extend to be outstanding alumni.

The second reason is -- also part of President Kirwan's focus -- community. The Newark community has an outstanding reputation for old-time philanthropists. I had never lived in a community where there is so much philanthropy and support for the campus. You also have a very well-known philanthropist sitting right here at the table. Two others that we have are Mr. Gib Reese and Mr. Howard LeFevre, and they have been extremely generous to our campus. Because of my background, I've always worked very closely with communities and it is very nice to once again be a part of such a strong community.

My aspirations? My aspirations are to greatly increase diversity on our campus; it is needed. The second thing is to bring the campus to the community and the community to the campus. Thank you very much.

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY (contd)

Dr. Rudd:

I'd now like to introduce Dr. Timothy Knowles, the new Vice Provost for Minority Affairs. He comes to us from Meharry Medical College, where he was Vice President for Student and Campus Support. He also has a distinguished career in administration. He has held a variety of student-centered administrative positions in institutions of higher education, including Milwaukee Area Technical College and the University of Wisconsin-Whitewater.

Dr. Timothy S. Knowles:

Thank you, Nancy. Good morning. I am indeed honored to come before you with a few of my initial thoughts. I've been aboard since August 2, and anyone would tell you that the honeymoon may end in less than four weeks, but the learning curve is still going straight up.

I have the honor of working with what I consider to be an extremely strong and committed team of professionals associated with Ed Ray's office. In the short time that I have been on campus, each of the vice provosts and key members of his staff have invited me to either lunch or to sit and meet with me, to brief me on the challenges ahead.

Let me just comment briefly on what I consider to be some of the major challenges in the Office of Minority Affairs, and then a few thoughts on my vision for the future. The Office of Minority Affairs, as many of you sitting around this table know, started a little over two decades ago with the specific goal of enhancing diversity. We probably called it an affirmative action or equal opportunity effort. Today, we focus our attention on diversity within our talented pool of students.

President Kirwan made reference to the increased standards in academic preparation of our incoming class. One of my strong commitments to diversity is not to just open the door for equal opportunity, but to see a parallel graduation rate among underrepresented ethnic minority students and other students. So as the bar is raised regarding the preparation of non-minority students, we face a major challenge of offering strong academic support services and attracting extremely talented non-traditional students to The Ohio State University.

My vision for the future is that we'll achieve those goals that we set for ourselves in the future. I envision that we will need to have additional resources. We've talked about an annual giving campaign this past year that exceeded any in the history of the institution. Somewhere between the years 2004 and 2005, I would hope that The Ohio State University will have a significant development plan that achieves some major goals so that we will be able to attract those very talented and capable students that will enhance the diversity of the University in the future. Thank you very much.

Dr. Rudd:

I would now like to introduce Dr. Joseph Branin, who will join us in January as Director of the University Libraries. He is presently Dean and Director of Libraries for the State University of New York at Stony Brook, and his long career in library administration includes positions of increasing responsibility at the University of Minnesota -- so he knows big -- and the University of Georgia.

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY (contd)

Dr. Joseph J. Branin:

Good morning and thank you. I have a memory that goes back to 1975 when I was a graduate student in library science at the University of Pittsburgh. I remember one of my teachers telling our class that we would likely be reaching the peak of our careers at the beginning of the new millenium. At the time, that prediction seemed way off to me -- it was a long time away and I was more concerned about immediate needs, like finding my first job. Well, the new millenium is just a few months away, and I have certainly reached a peak in my career as a research librarian.

To become the Director of Libraries at The Ohio State University in January 2000 is a great honor and it comes at a very auspicious time. President Kirwan, in his recent presentations to the Ohio State community, has identified the rapidity of change and the growth of human knowledge as dominant characteristics of the world we are entering at the beginning of the 21st Century.

It will be a world marked by a global and diverse society and a high-technology and information-based economy. For those of us in the information management business, this is, to say the least, a challenging and exciting time. The growth of information in terms of book and scientific article production, or in terms of computer ownership, or in terms of Internet traffic, is simply amazing. The Internet, for example, is doubling in size every 100 days, and a new home page is added to the World Wide Web every four seconds.

Just to look at one discipline, at the turn of the century a hundred years ago, a mathematician had to contend with about 1,000 new articles published in mathematics every year. At the beginning of the new millenium, we know that there will be more than 50,000 new articles published every year in mathematics.

Research librarians, with their mission to collect, organize, preserve, and make accessible the record of scholarship and knowledge, have always played a central role in universities. But in today's increasing knowledge-based society, libraries are even more important to the quality and effectiveness of teaching, research, diversity, and outreach. President Kirwan wants to make Ohio State one of the handful of preeminent public universities, and I think it is essential to have a great research library to help achieve that goal.

Ohio State already has an excellent library system. With a collection of over five million volumes and a superb staff of 400, it ranks twenty-first among research libraries, and twelfth among public research libraries in North America. As a leading partner in OhioLink -- by far the nation's most effective library cooperative -- Ohio State has been able to significantly expand and extend print and digital information services, both on campus and in the state, over the last five years.

I believe my job will be to maintain this tradition of excellence that I inherit from Bill Studer, the retiring director, and from the superb staff of the library. But I must also build on this excellence, and make The Ohio State University even stronger than it already is and better able to meet the demanding technical and knowledge challenges of the 21st Century.

Last year, a library task force chaired by English Professor Sebastian Knowles, and composed of a cross section of University faculty and library staff, completed a careful review of the University Libraries. They identified the strengths and weaknesses of the library and they made a series of thirteen recommendations on how the library could be improved. Their concerns focused on the physical condition of the Main Library -- I believe significant improvement should be a top

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY (contd)

Dr. Branin: (contd)

University priority -- and the lack of adequate library staffing and the need for more progress and use of information technology.

This report, and the advice that I hope to gather from you as Trustees and from the University's administration, faculty, staff, and students, and from interested citizens in Ohio, will help inform and direct my leadership of The Ohio State University Libraries as we begin our journey into the 21st Century. Thank you.

Dr. Rudd:

Last, but certainly not least, I'd like to introduce Dr. Steve Slack, who will begin duties as the Director of the Ohio Agricultural Research and Development Center on October 1. Dr. Slack comes to us from Cornell University where he has been Chair of the Department of Plant Pathology. If you've been listening, you'll notice that three of these four individuals come from the SUNY system, so I hope they don't do that to us next year in revenge.

Dr. Steve A. Slack:

As those of you that are familiar with the SUNY system know, sometimes there's some debate as to whether Cornell is part of that or not. It is certainly my pleasure to be with you here today.

I would start by saying that the process that led me to sitting at the table today was one that I might put as a long courtship. It started with my predecessor, Tom Payne, leaving for a position as dean at the University of Missouri. When that process initiated, I immediately received a number of calls from colleagues that I knew at Ohio State, who said this is a job that I needed to look at. They said, "This is an important job, a job that you can make a difference in."

As many of you know, we probably get a number of opportunities to look at every year. Most of those are opportunities that we set aside; we don't look at them much further. Every once in awhile, you get an opportunity that you take a second look at and maybe a third look. In this particular case, the fact that people that I highly respected said, "You really need to take another look at this," caused me to take the second look. Some of the materials they then provided me really caused me to take the third look and actually make the application. Those are some very important issues, issues that I hope will continue to be central as we move ahead.

The first of those issues is that Ohio invests in higher education. To me, that's extremely important. If you don't have that investment, it's going to be very difficult for us to make a difference no matter what else we try to do in the system. So that was the first thing that caught my attention.

The second issue was that when we started looking at the various ways that both Ohio State and the State of Ohio operates, I was very impressed with the fact that there was an opportunity to take your message directly to policy makers. That is, that in terms of Ohio State and, more particularly, in my case for the College of Food, Agricultural, and Environmental Sciences, we have the opportunity to make the case about what we're doing for the State of Ohio and the things we can do with additional investment. We can take those cases directly to policy makers. They can then make a decision whether further investment is justified or not. Clearly, the evidence is that they have continued to invest. That was very attractive to me.

PRESENTATION OF NEW ADMINISTRATORS AND FACULTY (contd)

Dr. Slack: (contd)

Lastly, I've been very impressed with what the college has done in recent years. They've gone through a process of reevaluation -- a process called Project Reinvent. They looked at where they've been, what they're doing now, and where they're going. They've put together a progressive strategic plan that outlines what they'll be doing in the future. They have the buy-in of their faculty and staff, and the faculty and staff have really committed themselves in a number of ways, including programs that involve teams, to address some of the larger problems. Certainly, as we've moved through the 20th Century, the kinds of problems that we address become increasingly complex and larger in nature. Although we need excellence within individual disciplines, in many cases what we really need is that excellence to come together from many of these disciplines in order for us to make a difference. So I see that happening.

The last part of that process then was really when I interviewed. It gave me a chance to really look again at these issues and the opportunity to verify that, in fact, these things were true -- that faculty and staff were on board and headed in the same direction that the administration was going. These are important issues.

Lastly, it is important to me to be part of a team that's really capable, willing and wants to work together. I've been extremely impressed with Vice President Moser and his team. It's a group that I feel very comfortable with and that I'm really excited about joining. I think they have a lot of good things going on and I like their way of operating.

In terms of the future -- many people have already reiterated a primary point, one that Dr. Kirwan started with, and that is "Where does Ohio State want to go?" and "What does it see as its future?" Certainly you're looking at trying to become -- and are -- a preeminent institution of higher education. This is not only a goal that you have as a University, but it's a goal that we have in the college and part of the process we want to pursue. I see that in a number of ways. We have excellent programs that we want to build on and want to continue to invest in, because you build excellence on excellence.

The other thing though, is that there are a number of other linkages across campus that are extremely important. So one of the things that I look forward to is certainly working with people across campus, making sure that the kinds of things that we're doing from a research perspective in the college are understood across campus. We have to build those linkages that make sense, and hopefully that will make for a stronger institution.

So, again, I look forward to joining you on a permanent full-time basis in October. Thank you for this opportunity.

Dr. Rudd:

Thank you very much.

President Kirwan:

We are delighted, Nancy, by your report, and very excited about the individuals that you have brought to us this morning. I look forward to their leadership in areas that are so vitally important to the University. Mr. Chairman, this concludes my report.

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CONSENT AGENDA

President Kirwan:

We have twenty-five resolutions on the Consent Agenda to present to the Board for approval today. Resolution #10 will be tabled for a future meeting and I would like to ask that #16 be held for a separate vote. Unless there are any objections, I would like to recommend these remaining twenty-three resolutions on the Consent Agenda:

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS AND THE MEDICAL STAFF BYLAWS OF THE OHIO STATE UNIVERSITY HOSPITALS EAST

Resolution No. 2000-20

Synopsis: The amendments to the Bylaws of the Medical Staff and Rules and Regulations of The Ohio State University Hospitals and the Bylaws of the Medical Staff of The Ohio State University Hospitals East are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adopt of amendments to the Medical Staff Bylaws and Rules and Regulations of The Ohio State University Hospitals and the Medical Staff Bylaws of The Ohio State University Hospitals East; and

WHEREAS the proposed amendments to the Medical Staff Bylaws and Rules and Regulations of The Ohio State University Hospitals were approved by the University Hospitals Board on May 27, 1999, and the Medical Staff Bylaws of The Ohio State University Hospitals East were approved by the University Hospitals Board on June 24, 1999, as follows:

Amended Medical Staff Bylaws of The Ohio State University Hospitals

3335-43-04 Membership.

(A) Qualifications.

- (1) No change.
- (2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, and shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the university hospitals board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All members of the medical staff will comply with medical staff and university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the hospitals which adversely impact overall patient care or which adversely impact the ability of the hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff will comply with policies adopted

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS AND THE MEDICAL STAFF BYLAWS OF THE OHIO STATE UNIVERSITY HOSPITALS EAST (contd)

Amended Medical Staff Bylaws of The Ohio State University Hospitals (contd)

by the medical staff administrative committee, including but not limited to policies on disruptive behavior, and conflict of interest, AND ACCESS AND COMMUNICATION GUIDELINES.

Balance unchanged.

3335-43-07 Divisions of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into honorary, attending, courtesy, community affiliate and limited designations.

(A) Honorary staff.

- (1) The honorary staff will be composed of those individuals WHO HOLD EMERITUS FACULTY STATUS AND WHO ARE recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature. NOMINATIONS MAY BE MADE TO THE MEDICAL DIRECTOR WHO SHALL PRESENT THE CANDIDATE TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE FOR APPROVAL.

MEMBERS OF THE HONORARY STAFF SHALL HAVE ACCESS TO THE MEDICAL CENTER AND BE GIVEN NOTICE OF ALL MEDICAL STAFF ACTIVITIES AND MEETINGS, HOWEVER, THEY SHALL NOT BE REQUIRED TO ATTEND STAFF MEETINGS AND THEIR MEDICAL STAFF DUES SHALL BE WAIVED. They shall enjoy all privileges and responsibilities of attending staff appointments except the right to vote and hold elected office in the medical staff organization.

- (2) ~~THE Honorary~~ HONORARY staff SHALL BE COMPOSED OF ACTIVE AND NON-ACTIVE members ~~are exempt from the requirement for attendance at staff meetings.~~ THOSE MEMBERS WHO DO NOT DESIRE TO EXERCISE CLINICAL PRIVILEGES MAY MAKE WRITTEN NOTICE TO THE CREDENTIALS COMMITTEE, WHICH SHALL HAVE THE DISCRETION TO WAIVE PORTIONS OF THE CUSTOMARY APPLICATION PROCESS.

FOR THOSE MEMBERS OF THE HONORARY STAFF WHO DESIRE CLINICAL PRIVILEGES, FULL CREDENTIALING PROCEDURES MUST BE FOLLOWED.

(B) and (C) unchanged.

(D) Limited medical staff.

- (1) Qualifications:

The limited staff shall consist of doctors of medicine, osteopathic medicine, dental surgery and practitioners of podiatry or psychology who are appointed in good standing in post doctoral educational programs established and supervised by the clinical department or division chiefs. The limited staff shall maintain compliance with the requirements of state law, including regulations adopted by the state medical board, or their respective licensing board.

**AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS AND THE MEDICAL STAFF BYLAWS OF
THE OHIO STATE UNIVERSITY HOSPITALS EAST (contd)**

Amended Medical Staff Bylaws of The Ohio State University Hospitals (contd)

ALL MEMBERS OF THE LIMITED STAFF WITH THE EXCEPTION OF DENTISTRY
MUST MAKE WRITTEN APPLICATION FOR AN OHIO LICENSE WITHIN ONE YEAR
AFTER BECOMING ELIGIBLE AND MUST THEREAFTER OBTAIN AND MAINTAIN
LICENSURE IN OHIO DURING THE TERM OF THEIR POST DOCTORAL
EDUCATION.

Balance unchanged.

Amended Medical Staff Rules and Regulations

84-04 Order writing privileges.

(A) through (C) unchanged.

~~(D) Automatic stop orders of DEA schedule II drugs.~~

~~Orders are automatically discontinued at 72 hours after the initial written order. The responsible nurse may at nurses discretion continue previous orders until new or renewed orders are obtained.~~

~~(E)~~

(D) Standing orders.

Unchanged.

~~(F)~~

(E) Preprinted orders.

Unchanged.

~~(G)~~

(F) Investigational drug orders.

Unchanged.

~~(H)~~

(G) Change of nursing service.

Unchanged.

~~(I)~~

(H) Transfer of clinical service.

Unchanged.

~~(J)~~

(I) Patient orders and the "covering" medical practitioner.

Unchanged.

**AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS
OF THE OHIO STATE UNIVERSITY HOSPITALS AND THE MEDICAL STAFF BYLAWS OF
THE OHIO STATE UNIVERSITY HOSPITALS EAST (contd)**

Amended Medical Staff Rules and Regulations (contd)

~~(K)~~

(J) Hospital discharge/readmission orders.

Unchanged.

~~(L)~~

(K) Orders in emergency vehicles.

Unchanged.

~~(M)~~

(L) Do not resuscitate order.

Unchanged.

Amended Medical Staff Bylaws of The Ohio State University Hospitals East

3335-45-11 Committees.

(A) through (D) unchanged.

(E) Executive committee.

- (1) Composition. The executive committee shall consist of the chief of staff; chief of staff-elect the chiefs of the departments of surgery, internal medicine, family medicine, emergency medicine, musculoskeletal diseases; one elected officer representative of the courtesy medical staff; one individual representing all three clinical departments of anesthesiology, pathology and radiology; medical director of Talbot hall; ASSOCIATE MEDICAL DIRECTOR; medical director; medical director of the Ohio state university hospitals; chief executive officer; ~~and~~ the dean or designee, COLLEGE OF MEDICINE AND PUBLIC HEALTH; DEAN, COLLEGE OF NURSING; AND VICE PRESIDENT FOR HEALTH SCIENCES.

Balance unchanged.

3335-45-12 Clinical departments.

(A) Unchanged.

(B) Clinical departmental chiefs.

(1) and (2) unchanged.

- (3) Term. The clinical departmental chiefs shall serve ~~four-year~~ DESIGNATED terms OF UP TO FOUR YEARS usually beginning the first day of July following appointment. All clinical departmental chiefs are subject to periodic performance reviews by the executive committee and board, and they may be removed for cause. Prior to the end of the ~~four year~~ DESIGNATED TERM OF appointment, a formal review will be conducted and will serve as the basis of the recommendation for reappointment. The reappointment procedure will be as outlined in (B)(2) of this paragraph.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS AND THE MEDICAL STAFF BYLAWS OF THE OHIO STATE UNIVERSITY HOSPITALS EAST (contd)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff and Rules and Regulations of The Ohio State University Hospitals, and the Bylaws of the Medical Staff of The Ohio State University Hospitals East be adopted as recommended by the University Hospitals Board.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Resolution No. 2000-21

Synopsis: The amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the Medical Staff Bylaws were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on November 17, 1998, as follows:

Amended Bylaws of the Medical Staff

3335-111-02 Purpose.

The purpose of the medical staff of the CHRI shall be:

(A) To ~~ensure that~~ MAINTAIN EXEMPLARY STANDARDS OF MEDICAL CARE FOR all patients admitted to the CHRI ~~shall receive the best possible care and treatment in~~ CONSIST WITH a teaching environment, realizing that the care and treatment of the individual patient is the responsibility of the member of the attending, associate attending, clinical attending or community oncologist attending staff medical staff to whose care the patient is admitted or transferred.

(B) and (D) unchanged.

3335-111-04 Membership.

(A) Qualifications.

(1) Unchanged.

(2) All members of the medical staff of the CHRI, except community ~~oncology~~ ONCOLOGIST attending staff AND COMMUNITY ASSOCIATE STAFF, shall be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed. Only those allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who can document their education, training, experience, competence, health status adequate to perform the privileges being requested, adherence to the ethics of their profession, dedication to educational and research goals

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

INCLUDING ADHERENCE TO PRACTICE GUIDELINES IMPLEMENTED BY THE MEDICAL STAFF, and ability to work with others with sufficient adequacy to assure the board of trustees of the Ohio state university that any patient treated by them at the CHRI will be given the highest quality of medical care shall be qualified for eligibility for membership on the medical staff of the CHRI. Except for community oncologist attending staff AND COMMUNITY ASSOCIATE STAFF, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes.

(3) and (4) unchanged.

(B) through (D) Unchanged.

(E) Procedure for appointment.

(1) Unchanged.

(2) The director will forward the application to the chairperson of the appropriate academic department for review and verification of faculty status. The director will forward the application to the chief of each section to which the applicant is being appointed. The chairperson and the chief of section shall signify their approval by signing their names on ~~pages 7 and 8~~ PAGE 15 OF THE APPLICATION.

(3) through (5) unchanged.

(F) Procedure for reappointment.

(1) At least sixty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year (first of July through thirtieth of June), the chairperson of the appropriate academic department and the chief of each CHRI ~~service of the CHRI~~ SECTION shall review medical staff members for the purpose of determining recommendations for reappointment to the medical staff and for granting clinical privileges for the ensuing two years. Those recommendations shall be transmitted in writing to the director at least thirty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year. The credentials committee shall review each applicant's quality assurance record to see that the same level of quality care is delivered by all medical staff members with similar delineated clinical privileges across all sections and across all categories of medial staff membership. Where reappointment is recommended the subsequent procedure will be the same as upon appointment, but, in addition, the individual's adherence to quality assurance standards as well as cooperation with and participation in other peer review activities will be taken into account. Where a recommendation to not reappoint or to change clinical privileges is made, the reason for such recommendation shall be stated. The director of medical affairs will forward the appropriate recommendations to the medical staff administrative committee.

(2) Unchanged.

(3) When the medical staff administrative committee is notified of a recommendation NOT to reappoint or of an adverse change in clinical privileges, they shall instruct the director to give the affected member written notice of the decision, the stated reason for the decision, and the member's right to a hearing pursuant to paragraphs (A) and (B) of rule 3335-111-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative appeal process shall occur prior to the imposition of the proposed penalties unless the emergency provisions outlined in paragraph (D) of rule 3335-111-05

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

of the Administrative Code apply. The notice by the director shall be sent certified return receipt mail to the affected member's last known address as determined by university records.

(4) and (5) unchanged.

3335-111-05 Corrective action.

(A) Procedures.

(1) Whenever the activities or professional conduct of a member of the medical staff of the CHRI violate the standards or aims of the medical staff or standards of professional conduct; is considered to be disruptive to the operation of the CHRI; violates the bylaws, rules and regulations of the medical staff, or the board of trustees of the Ohio state university, or the state or federal law, corrective action against such a medical staff member may be initiated by a chief of a CHRI ~~service~~ SECTION, chairperson of the appropriate academic department, the director of medical affairs, the director, an officer or member of the medical staff, the dean of the appropriate college, or any member of the board of trustees of the Ohio state university. All requests for corrective action shall be in writing, shall be submitted to the director, and shall be supported by reference to the specific activities or conduct which constitute grounds for the requested action.

(2) The director shall promptly notify the affected member of the medical staff, in a confidential manner, that a request for corrective action has been made, and inform the member of the specific activities or conduct which constitute grounds for the requested action. The director shall investigate the matter in whatever manner deemed appropriate. Whenever the director determines that further action is warranted and that corrective action could result, which action could involve a reduction, suspension or revocation of clinical privileges, the director shall refer the requests to the chief of the CHRI ~~service~~ SECTION in which the staff member has clinical privileges, who shall impanel the investigation committee. If the chief of the clinical ~~service~~ SECTION is the staff member charged, or has initiated the corrective action, the director shall designate a physician member of the administrative staff to fulfill the functions herein specified for said chief. The affected member of the medical staff shall be notified of the referral to the investigation committee, and be informed that these medical staff bylaws will govern all further proceedings. The director shall designate a physician member of the administrative staff to exercise any or all duties or responsibilities assigned to that member under these rules for implementing corrective action and appellate procedure only if:

(a) through (c) unchanged.

(3) In the event an investigative committee is appointed, the committee will investigate the request for corrective action and shall report within two weeks its findings and recommendations for action to the chief of the CHRI ~~service~~ SECTION or the director's designee. The chief of the CHRI ~~service~~ SECTION or the director's designee will forward the recommendation and the findings and recommendations of the investigation committee to the chairperson of the appropriate academic department and to the director. Prior to making such a report to the respective chairperson and director, the medical staff member against whom the corrective action has been requested shall have an opportunity to interview the chief of the CHRI ~~service~~ SECTION or the director's designee. At such interview, the medical staff member shall be informed of the specific activities alleged to constitute grounds for corrective action, and of the specific evidence
**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

which the investigation committee and the chief of the CHRI ~~service~~ SECTION or the director's designee have discovered which is material to the charge. The medical staff member shall be invited to discuss, explain, or refute the charge or the evidence thus far adduced. The medical staff member may furnish written or oral information at this time. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.

- (4) Following receipt by the director of the report from the investigation committee and the chief of the CHRI ~~service~~ SECTION, the director shall decide whether the grounds for the requested corrective action are such as could involve a reduction, suspension, or revocation of clinical privileges. If the director decides that the grounds are not substantiated, the director will notify the investigation committee; chief of the CHRI ~~service~~ SECTION; chairperson of the appropriate academic department; person(s) who filed the charge; and the medical staff member affected, in writing, that no further action will be taken. If the director decides that the grounds for corrective action are substantiated, the director shall impanel a grievance committee of the medical staff as outlined in paragraph (C) of this rule. The affected member of the medical staff shall be promptly notified by the director and permitted to make an appearance before the grievance committee of the medical staff. The rules of conduct of the meeting shall be as outlined in paragraph (C) of this rule. The grievance committee will forward its findings and recommendations for action to the director, the chairperson of the appropriate academic department, and the accused member of the medical staff.

(5) and (7) unchanged.

(B) and (C) unchanged.

(D) Summary suspension.

(1) and (2) unchanged.

- (3) Immediately upon the imposition of a summary suspension, the director in consultation with the appropriate chief of a CHRI ~~service~~ SECTION, shall have the authority to provide for alternative medical coverage for the patients of the suspended medical staff member who remain in the hospital at the time of suspension. The wishes of the patient shall be considered in the selection of such alternative medical coverage.

Balance unchanged.

3335-111-07 Divisions of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, community oncologist attending, and limited designations.

(A) Honorary staff.

- (1) The honorary staff will be composed of those individuals recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature in an oncologic field of interest. They shall enjoy all privileges and responsibilities of attending staff appointments except patient care privileges and the right to vote and hold elected office in the medical staff organization. The honorary staff designation is awarded by the board of trustees of the Ohio state university on the recommendation of

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

the director of the CHRI, vice president for health sciences, chief of a CHRI ~~service~~ SECTION, or the credentials committee after approval by the medical staff administrative committee. This is a life-time appointment.

(2) Unchanged.

(B) Attending staff.

(1) Qualifications.

The attending staff shall consist of the director, and those regular faculty members of the colleges of medicine and public health and dentistry who are licensed in the state of Ohio with a proven career commitment to oncology as demonstrated by:

Training.

Current American board of medical specialties certification, if applicable.

Publications.

Grant funding.

Other funding and experience (as deemed appropriate by the director and the chief of the appropriate ~~service~~ SECTION);

And, whose clinical and teaching responsibilities are assigned by their respective academic chairpersons to one hundred percent time in the CHRI and who satisfy the requirements and qualifications set forth in rule 3335-111-04 of the Administrative Code.

(2) Prerogatives:

Attending staff members may:

(a) and (b) unchanged.

(c) Vote on all matters presented at general and special meetings of the medical staff ~~and of the service, the department~~, and committees of which they are a member unless otherwise provided by resolution of the MEDICAL staff, ~~service, department~~, or committee and approved by the medical staff administrative committee.

(d) Hold office in the staff organization ~~and in the service, the department~~ and committees of which they are a member, unless otherwise provided by resolution of the MEDICAL staff, ~~department~~, or committee and approved by the medical staff administrative committee.

(3) Responsibilities:

An attending staff member shall:

(a) and (c) unchanged.

(d) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at MEDICAL staff ~~and departmental~~ meetings and meetings of those committees of which they are a member.

(e) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(C) Associate attending staff.

(1) Qualifications:

The associate attending staff shall consist of those regular ~~or~~ faculty members of the colleges of medicine and public health and dentistry who do not qualify for attending staff appointment.

(2) Prerogatives:

The associate attending staff may:

(a) and (b) unchanged.

(c) Vote on all matters presented at general and special meetings of the medical staff ~~department~~, and committees of which they are a member unless otherwise provided by resolution of the staff, ~~department~~, or committee and approved by the medical staff administrative committee.

The associate attending staff member may not vote on amendments to the bylaws.

(3) Responsibilities:

Associate attending staff members shall:

(a) Unchanged.

(b) Retain responsibility within their care area of professional competence for the continuous care and supervision of each patient in the CHRI for whom the member is providing care, or arrange a suitable alternative for such care and supervision INCLUDING THE SUPERVISION OF INTERNS, RESIDENTS AND FELLOWS ASSIGNED TO THEIR SERVICE.

(c) Unchanged.

(d) Satisfy the requirements set forth in rule ~~3335-111-14~~ 3335-111-13 of the Administrative Code for attendance ~~of~~ AT MEDICAL staff ~~and departmental~~ meetings and meetings of those committees of which they are a member.

(e) Unchanged.

(D) Clinical staff.

(1) Qualifications:

The clinical attending staff shall consist of those clinical faculty members of the colleges of medicine and public health and dentistry who have training, expertise, and experience in oncology, as determined by the director in consultation with the chief of the appropriate ~~service~~ SECTION.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(2) Prerogatives:

The clinical attending staff may:

- (a) Unchanged.
- (b) ~~BE FREE TO Exercise~~ EXERCISE such clinical privileges as are ~~approved by the~~
~~credentials committee~~ GRANTED.
- (c) Attend meetings as nonvoting members of the medical staff ~~and the department of~~
~~which they are a member~~ and any medical staff or ~~hospital~~ HOSPITAL education
programs. The clinical attending staff may not hold elected office in the medical staff
organization.

(3) Responsibilities:

Each member of the clinical staff shall be required to discharge the basic responsibilities specified in paragraph (B)(3) of this rule, and, further, shall retain responsibility within that area of professional competence for the care and supervision of each patient in the CHRI for whom the member is providing services, or arrange a suitable alternative for such care and supervision INCLUDING THE SUPERVISION OF INTERNS, RESIDENTS AND FELLOWS ASSIGNED TO THEIR SERVICE. The clinical attending staff shall be required to fully support and participate in the research and teaching programs of the CHRI. Failure to do so may constitute grounds for losing clinical staff privileges.

(E) Community oncologist attending staff.

- (1) Unchanged.
- (2) Prerogatives.

Community oncologist attending staff members may:

- (a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the director of medical affairs, a balanced teaching program is jeopardized, following consultation with the director and chairperson of the appropriate academic department, and with the concurrence of a majority of the medical staff administrative committee, the director of medical affairs may restrict admissions. Imposition of such restrictions shall not entitle the COA staff member to the procedures of paragraph ~~(G)~~ (F) of rule 3335-111-04 of the Administrative Code and rule 3335-111-05 of the Administrative Code.
- (b) and (c) unchanged.
- (d) Attend meetings of the medical staff as non-voting member and attend any medical staff or hospital education program. The COA staff member may not hold elected office in the medical staff organization ~~or serve on any of its standing committees~~. However, such member may serve as non-voting ex-officio member of medical staff committees if appointed pursuant to these rules.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(3) Responsibilities.

A community oncology attending staff member shall:

(a) through (f) unchanged.

~~(g) Be subject to reimbursing the OSUMC for regular utilization of the OSUMC graduate medical staff as determined by the director or the director of medical affairs with appropriate advice and counsel from the academic chairperson.~~

~~(h)~~

(g) Be subject to payment of medical staff dues or assessments as approved by the CHRI medical staff.

(F) COMMUNITY ASSOCIATE STAFF.

(1) QUALIFICATIONS.

THE COMMUNITY ASSOCIATE MEDICAL STAFF SHALL CONSIST OF THOSE APPLICANTS WHO DO NOT HAVE FACULTY APPOINTMENTS IN ANY OF THE ACADEMIC UNITS OF THE OHIO STATE UNIVERSITY AND WHO ARE LICENSED IN THE STATE OF OHIO. ALL APPLICATIONS FOR APPOINTMENT AND REAPPOINTMENT TO THE COMMUNITY ASSOCIATE STAFF SHALL BE MADE TO THE DIRECTOR FOR INITIAL EVALUATION. THE DIRECTOR SHALL CONSULT WITH THE CHAIRPERSON OF THE APPROPRIATE CLINICAL DEPARTMENT AND WHEN APPROPRIATE MAY REFER EACH APPLICATION FOR COMPLETION OF THE APPOINTMENT PROCEDURE IN ACCORDANCE WITH PERTINENT REQUIREMENTS OF PARAGRAPH 3335-111-04 (E) OR (F) OF THE ADMINISTRATIVE CODE. THE APPROVAL OF THE CHAIRPERSON OR CHIEF OF SECTION SHALL NOT BE REQUIRED.

(2) PREROGATIVES.

THE COMMUNITY ASSOCIATE STAFF MEMBERS MAY:

(a) PROVIDE CONSULTING SERVICES TO JAMES PATIENTS.

(b) ADMIT PATIENTS WHEN THE PRIMARY DIAGNOSIS IS CANCER OR CANCER-RELATED.

(c) BE FREE TO EXERCISE SUCH CLINICAL PRIVILEGES AS ARE GRANTED.

(d) ATTEND ALL MEETINGS OF THE MEDICAL STAFF AS NON-VOTING MEMBERS AND ATTEND ANY AND ALL MEDICAL STAFF OR HOSPITAL EDUCATION PROGRAMS. THE COMMUNITY ASSOCIATE STAFF MEMBER MAY NOT HOLD ELECTED OFFICE IN THE MEDICAL STAFF ORGANIZATION EXCEPT TO SERVE AS A NON-VOTING, EX-OFFICIO MEMBER OF MEDICAL STAFF COMMITTEES IF APPOINTED PURSUANT TO THESE BYLAWS.

(e) SATISFY THE REQUIREMENTS SET FORTH IN RULE 3335-111-13 OF THE ADMINISTRATIVE CODE FOR ATTENDANCE AT MEDICAL STAFF MEETINGS AND MEETINGS OF THOSE COMMITTEES OF WHICH THEY ARE A MEMBER.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

- (f) SHOULD ACTIVELY ENCOURAGE ALL OF THEIR PATIENTS TO COOPERATE IN AND, WHENEVER APPLICABLE, PARTICIPATE IN AN APPROVED PROTOCOL. FAILURE TO DO SO MAY CONSTITUTE GROUNDS FOR LOSS OF COMMUNITY ASSOCIATE STAFF PRIVILEGES.

(3) RESPONSIBILITIES.

THE COMMUNITY ASSOCIATE ATTENDING STAFF MEMBERS SHALL:

- (a) MEET THE BASIC RESPONSIBILITIES SET FORTH IN RULES 3335-111-02 AND 3335-111-03 OF THE ADMINISTRATIVE CODE.
- (b) RETAIN RESPONSIBILITY WITHIN THEIR CARE AREA OF PROFESSIONAL COMPETENCE FOR THE CONTINUOUS CARE AND SUPERVISION OF EACH PATIENT FOR WHOM THE MEMBER IS PROVIDING CARE, OR ARRANGE A SUITABLE ALTERNATIVE FOR SUCH CARE AND SUPERVISION.
- (c) ACTIVELY PARTICIPATE IN SUCH QUALITY EVALUATION AND MONITORING ACTIVITIES AS REQUIRED BY THE STAFF AND DISCHARGE SUCH STAFF FUNCTIONS AS MAY BE REQUIRED FROM TIME TO TIME.
- (d) SATISFY THE REQUIREMENTS SET FORTH IN RULE 3335-111-13 OF THE ADMINISTRATIVE CODE FOR ATTENDANCE AT STAFF MEETINGS AND MEETINGS OF THOSE COMMITTEES OF WHICH THEY ARE A MEMBER.
- (e) SHOULD ACTIVELY ENCOURAGE ALL OF THEIR PATIENTS TO COOPERATE IN, AND WHENEVER APPLICABLE, PARTICIPATE IN AN APPROVED PROTOCOL. FAILURE TO DO SO MAY CONSTITUTE GROUNDS FOR LOSING COMMUNITY ASSOCIATE ATTENDING STAFF PRIVILEGES.

~~(F)~~

~~(G)~~ Limited medical staff.

(1) Qualifications:

The limited staff shall consist of allopathic and osteopathic physicians, and dental surgeons who are appointed in good standing to programs approved by the institutional post M.D. graduate medical education committee.

(2) Unchanged.

~~(G)~~

~~(H)~~ Clinical privileges.

(1) Restrictions:

(a) and (b) unchanged.

- (c) A LEAVE OF ABSENCE FROM CLINICAL PRIVILEGES FOR VOLUNTARY OR INVOLUNTARY MEDICAL REASONS, FOR GREATER THAN THIRTY DAYS, MUST BE REQUESTED BY EACH MEDICAL STAFF MEMBER IN WRITING AND BE REFERRED TO THE DIRECTOR OF MEDICAL AFFAIRS OFFICE, WHENEVER THE MEDICAL REASON FOR THE LEAVE RELATES TO THE MEDICAL STAFF MEMBER'S POSSESSION OF THE NECESSARY HEALTH STATUS TO EXERCISE THE CLINICAL PRIVILEGES GRANTED TO HIM OR HER, OR TO FUL-

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

FILL THE ESSENTIAL FUNCTIONS OF HIS OR HER APPOINTMENT TO THE MEDICAL STAFF, WITH OR WITHOUT REASONABLE ACCOMMODATION. THE DIRECTOR OF MEDICAL AFFAIRS MAY NOTIFY THE COMMITTEE FOR PHYSICIAN HEALTH. THIS SECTION DOES NOT MEAN THAT MEMBERS OF THE MEDICAL STAFF MAY NOT HAVE A DUTY TO SELF REPORT ABSENCES OF LESS THAN THIRTY DAYS TO THE CHIEF OF THE JAMES SECTION WHEN THE ABSENCE IS BASED UPON THE ABILITY TO EXERCISE AND FULFILL ESSENTIAL FUNCTIONS OF HIS OR HER CLINICAL PRIVILEGES OR MEDICAL STAFF APPOINTMENT.

AFTER A LEAVE FOR MEDICAL REASONS OF GREATER THAN THIRTY DAYS, A WRITTEN REQUEST FOR REINSTATEMENT MUST BE REVIEWED AND APPROVED BY THE DIRECTOR OF MEDICAL AFFAIRS IN CONSULTATION WITH THE COMMITTEE FOR PHYSICIAN HEALTH, IF NECESSARY. THE COMMITTEE FOR PHYSICIAN HEALTH WILL HAVE THE RESPONSIBILITY TO CONSIDER AND RECOMMEND REASONABLE ACCOMMODATIONS THAT WILL ENABLE THE MEDICAL STAFF MEMBER TO PRACTICE IN A SAFE AND ACCEPTABLE MANNER. ANY ACCOMMODATION MUST BE ARRANGED AND IMPLEMENTED PRIOR TO THE EXERCISE OF CLINICAL PRIVILEGES.

(2) TEMPORARY AND ~~Special~~ SPECIAL privileges:

(a) ~~Under special circumstances privileges at the CHRI may be granted to a fully licensed allopathic or osteopathic physician, dentist, or oral surgeon, by the director of medical affairs in concurrence with the chief of the appropriate section and with the approval of the director. The extent of privileges will be governed by the applicant's training and experience and will be in keeping with CHRI guidelines.~~ TEMPORARY PRIVILEGES -- WITH THE APPROVAL OF THE CHAIRPERSON OF THE DEPARTMENT IN WHICH THE PRIVILEGES WILL BE EXERCISED AND THE CHIEF OF THE CHRI SECTION, THE DIRECTOR OF MEDICAL AFFAIRS MAY GRANT TEMPORARY PRIVILEGES WHEN AN APPLICATION FOR FULL APPOINTMENT IS PENDING. AN APPROPRIATELY LICENSED PROFESSIONAL MAY BE GRANTED TEMPORARY PRIVILEGES FOR AN INITIAL PERIOD OF THIRTY DAYS, WITH SUBSEQUENT RENEWALS APPROVED BY THE DIRECTOR OF MEDICAL AFFAIRS NOT TO EXCEED THE PENDENCY OF THE APPLICATION. SUCH PRIVILEGES SHALL BE EXERCISED IN ACCORDANCE WITH THE CONDITIONS SPECIFIED IN PARAGRAPH 3335-111-04 OF THE ADMINISTRATIVE CODE.

(b) SPECIAL PRIVILEGES -- UPON RECEIPT OF A WRITTEN REQUEST FOR SPECIFIC TEMPORARY PRIVILEGES AND THE APPROVAL OF THE CHAIRPERSON OF THE DEPARTMENT, THE CHIEF OF THE CHRI SECTION AND THE DIRECTOR OF MEDICAL AFFAIRS, AN APPROPRIATELY LICENSED PRACTITIONER OF DOCUMENTED COMPETENCE, WHO IS NOT AN APPLICANT FOR MEDICAL STAFF MEMBERSHIP, MAY BE GRANTED SPECIAL PRIVILEGES FOR THE CARE OF ONE OR MORE SPECIFIC PATIENTS. SUCH PRIVILEGES SHALL BE EXERCISED IN ACCORDANCE WITH THE CONDITIONS SPECIFIED IN PARAGRAPH 3335-111-04 OF THE ADMINISTRATIVE CODE.

~~(b)~~

(c) Associates to the medical staff privileges: other health care professionals who are duly licensed in the state of Ohio may be granted clinical privileges to provide specified patient care services under the supervision or direction of a physician member of the medical staff. Such professionals must apply for privileges in the same manner as provided in rule 3335-111-04 of the Administrative Code and this

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
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Amended Bylaws of the Medical Staff (contd)

~~rule for medical staff membership and clinical privileges.~~ All persons granted privileges must be assigned to a CHRI service and academic department appropriate to their professional training and will be responsible to the chief of the CHRI section, the director of medical affairs, the director, and the chairperson of the appropriate academic department for their activities. The medical staff administrative committee may establish particular qualifications required of members of a specific health care profession, provided that such qualifications are not founded on an arbitrary or discriminatory basis and are in conformance with applicable law. No other section of the medical staff bylaws, including the appeals mechanism, applies to these individuals.

~~(c)~~

(d) A physician may employ or utilize the services of a professional assistant in the administration of patient care if this assistant has a defined job description, has received credentials review and approval by the appropriate hospital reviewing body, and is operating within existing hospital standards, policies, and procedures. The physician will be responsible for all patient care activities performed on his or her behalf.

~~(d)~~

(e) The TEMPORARY AND special privileges must also be in conformity with the joint commission on accreditation of health care organizations' standards and the rules and regulations of professional boards of Ohio. (B/T 9/1/93, B/T 3/3/95, B/T 4/3/96, B/T 12/6/96, B/T 9/1/99)

3335-111-09 Elected officers of the medical staff of the CHRI.

(A) and (B) Unchanged.

(C) Delegates at-large.

There shall be six delegates at-large, three to be elected from the attending OR ASSOCIATE ATTENDING staff and three APPOINTED from the ranks of departmental chairs pursuant to these bylaws.

~~(1) There shall be three medical staff representatives elected at-large.~~

~~(2) Each will have responsibility for a group of medical staff committees, as defined in the rules and regulations.~~

~~(3) Serve on the medical staff administrative committee.~~

(D) Qualifications of officers.

(1) Unchanged.

(2) The director, AND director of medical affairs and departmental chairs are not eligible to serve as chief of staff or chief of staff-elect unless they are replaced in their CHRI administrative role during the period of their term of office.

(E) Election of officers.

(1) Unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

- (2) The nominating committee will be composed of five members. The chief of staff and the chief of staff-elect will serve on the committee and the chief of staff-elect will be its chairperson. The three other members of the committee will be ~~nominated from the floor and elected, by a plurality upon written ballot, following the semi-annual meeting of the medical staff in September~~ APPOINTED BY THE CHIEF OF STAFF-ELECT.

Balance unchanged.

3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

(A) Unchanged.

(B) Medical staff administrative committee:

(1) Composition:

(a) Chief of staff, chief of staff-elect; section chiefs of medical oncology, radiation oncology, surgical oncology and pathology; CHRI CO-CHAIR OF CLINICAL QUALITY MANAGEMENT POLICY GROUP; chiefs of CHRI services; CHRI director, CHRI director of administration, CHRI director of medical affairs, CHRI IMMEDIATE PAST CHIEF OF STAFF, CHRI associate director for professional education; six at-large delegates, CHRI administrator for nursing; CCC director for clinical research, CCC director for cancer control, ~~associate~~ vice president for health sciences of the college of medicine and public health and university hospitals medical director.

(b) and (c) unchanged.

(2) Unchanged.

(3) Meetings:

The committee shall meet monthly and keep detailed minutes which shall be distributed ~~to each committee member and to the board of trustees of the Ohio state university~~ AT THE NEXT MEETING OF THE COMMITTEE.

(C) Credentials committee:

(1) Composition:

The committee shall be composed of the chiefs of the four sections: medical oncology, surgical oncology, radiation oncology and pathology and two additional members of the medical staff or their designee ~~and other members of the medical staff as appointed~~. Appointments to the committee shall be in accordance with paragraph (A) of this rule. The chairperson of the committee shall be appointed by the director of medical affairs, the chief of staff, and the chief of staff elect.

(2) Duties:

(a) through (d) unchanged.

(e) Renewal applications will be reviewed biennially unless a change in appointment or privileges is recommended by the chief of the CHRI ~~service~~ SECTION, the chairperson of the academic department or the director of medical affairs.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(f) through (i) unchanged.

(D) Bylaws committee:

~~There will be a standing bylaws committee which will review the bylaws and rules and regulations as need arises but not less than every year. The CHRI chief of staff-elect will serve as the chairperson. The committee shall be composed of at least four members of the CHRI attending or associate attending staff. This committee will recommend changes to the medical staff administrative committee.~~

(1) COMPOSITION.

THE COMMITTEE SHALL BE COMPOSED OF AT LEAST FOUR MEMBERS OF THE ATTENDING OR ASSOCIATE ATTENDING STAFF. THE CHAIRPERSON SHALL ALWAYS BE THE CHIEF OF STAFF-ELECT.

(2) DUTIES.

TO REVIEW AND RECOMMEND AMENDMENTS TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AS NECESSARY TO MAINTAIN BYLAWS THAT REFLECT THE STRUCTURE AND FUNCTIONS OF THE MEDICAL STAFF.

(E) Unchanged.

(F) Cancer ~~committee~~ SUBCOMMITTEE:

(1) Composition:

~~Required to be included as members of the cancer committee SUBCOMMITTEE are PHYSICIAN representatives from surgery, medical oncology, diagnostic radiology, radiation oncology, PALLIATIVE MEDICINE and pathology. Representatives AND NONPHYSICIAN REPRESENTATIVES from THE CANCER REGISTRY, administration, nursing, social services, AND quality assurance and the cancer registry must also be included. A cancer liaison physician must also be included. Other disciplines should be included as appropriate for the institution.~~

(2) Duties:

(a) ~~Monitor sites presented and discussed at cancer conferences, references, educational programs, and other clinical activities to assure that major sites are included yearly and that tumor conferences are primarily patient oriented and prospective. DEVELOP AND EVALUATE THE ANNUAL GOALS AND OBJECTIVES FOR THE CLINICAL, EDUCATIONAL, AND PROGRAMMATIC ACTIVITIES RELATED TO CANCER.~~

(b) ~~Monitor attendance at cancer conferences to ensure that consultative services are available to patients with cancer through multidisciplinary physician attendance at conferences. PROMOTE A COORDINATED, MULTI-DISCIPLINARY APPROACH TO PATIENT MANAGEMENT.~~

(c) ~~Evaluate the quality of care of patients with cancer either directly or by interaction with and review of audit data from other committees. ENSURE THAT EDUCATIONAL AND CONSULTATIVE CANCER CONFERENCES COVER ALL MAJOR SITE AND RELATED ISSUES.~~

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

- (d) ~~Reevaluate the effectiveness of the patient care evaluation program.~~ ENSURE THAT AN ACTIVE SUPPORTIVE CARE SYSTEM IS IN PLACE FOR PATIENTS, FAMILIES, AND STAFF.
 - (e) ~~Supervise the cancer registry for quality control of abstracting, staging and reporting.~~ MONITOR QUALITY MANAGEMENT AND IMPROVEMENT THROUGH COMPLETION OF QUALITY MANAGEMENT STUDIES THAT FOCUS ON QUALITY, ACCESS TO CARE, AND OUTCOMES.
 - (f) ~~Publish and distribute the annual report for the previous year by November first.~~ PROMOTE CLINICAL RESEARCH.
 - (g) ~~Serve as registry physician advisor(s).~~ SUPERVISE THE CANCER REGISTRY AND ENSURE ACCURATE AND TIMELY ABSTRACTING, STAGING, AND FOLLOW-UP REPORTING.
 - (h) PERFORM QUALITY CONTROL OF REGISTRY DATA.
 - (i) ENCOURAGE DATA USAGE AND REGULAR REPORTING.
 - (j) ENSURE CONTENT OF THE ANNUAL REPORT MEETS REQUIREMENTS.
 - (k) PUBLISHES THE ANNUAL REPORT BY NOVEMBER FIRST OF THE FOLLOWING YEAR.
 - (l) UPHOLDS MEDICAL ETHICAL STANDARDS.
- (3) Meetings:
- (a) The ~~committee~~ SUBCOMMITTEE shall meet at a minimum quarterly as a policy-advisory and administrative body with documentation of activities and specialties in attendance.
 - (b) Any member anticipating an absence from the meeting should designate a representative to attend in their ~~home~~ PLACE.

Balance unchanged.

3335-111-12 Adoption.

(A) These bylaws shall be adopted by the medical staff administrative committee and forwarded for approval in the same fashion as provided in rule ~~3335-111-12~~ 3335-111-11 of the Administrative Code.

(B) Unchanged.

3335-111-13 Meetings and dues.

(A) Meetings.

The medical staff of the CHRI shall conduct scheduled meetings semi-annually. Notice of the meetings will be sent to all ~~members~~ MEDICAL STAFF at least two weeks prior to the meeting. Attendance ~~at least one of the two regularly scheduled meetings~~ IS ENCOURAGED, BUT shall NOT be a requirement of continuing ~~attending~~ staff privileges. Exceptions requested in writing may be sent to the chief of staff who recommends action to

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

the medical staff administrative committee. A special meeting may be called at the option of the medical staff administrative committee.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be adopted as recommended by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board.

REGIONAL CAMPUS BOARD REAPPOINTMENTS

Resolution No. 2000-22

Synopsis: Approval of reappointments to The Ohio State University-Lima Campus Board are proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for reappointment to the Lima Regional Campus Board for the term as specified:

Lima Board Reappointments

Jed E. Osborn, 3-year term
Larry E. Ward, 3-year term
Howard N. Watkins, Jr., 3-year term

Lima Board Student Reappointment

Matthew J. Buckley, term ends December 31, 1999

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Lima Board, effective July 1, 1999.

**WAIVER OF PARAGRAPH (F) OF BYLAW 3335-1-08
OF THE ADMINISTRATIVE CODE**

Resolution No. 2000-23

Synopsis: Approval of the following Waiver of Paragraph (F) of Bylaw 3335-1-08 of Administrative Code is proposed.

WHEREAS the Board of Trustees of The Ohio State University, did on January 9, 1976, amend paragraph (F) of bylaw 3335-1-08 of the Administrative Code to state that "buildings and structures shall not be named for any person who is an officer or employee of the University or the State of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years"; and

WHEREAS the President wishes to recommend that Campus Drive on the Ohio Agricultural Research and Development Center campus, Wooster, Ohio, be named in honor of Thomas L. Payne who served as Associate Vice President and Director of the OARDC for several years:

NOW THEREFORE

BE IT RESOLVED, That the applicable requirements of paragraph (F) of bylaw 3335-1-08 of the Administrative Code be waived so that Campus Drive at OARDC in Wooster, Ohio, may be named for an officer or employee of the University or the State of Ohio who has not been retired from such position for three years.

NAMING OF DRIVE

Resolution No. 2000-24

Synopsis: The naming of Campus Drive on the Wooster Campus "Payne Drive" in honor of Thomas L. Payne is proposed.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS Thomas L. Payne served as Associate Vice President and Director of the Ohio Agricultural Research and Development Center for several years; and

WHEREAS during these years, Dr. Payne made tremendous strides in leading the institution to fiscal stability; and

WHEREAS Dr. Payne established many new and innovative research grant programs to benefit the citizens of Ohio greatly enhanced the outreach activities of OARDC with Ohio businesses, reaching new levels of partnership:

NOW THEREFORE

BE IT RESOLVED, That the aforementioned Drive now be named "Payne Drive."

NAMING OF SUCCESS CENTER

Resolution No. 2000-25

Synopsis: Naming of the Success Center currently being constructed on Neil Avenue on the main campus of The Ohio State University is proposed.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS The Ohio State University is constructing a \$10 million facility to house the new Success Center, a one-stop learning mall providing integrated services designed to improve the quality of life for all students and faculty; and

WHEREAS it is the Younkin family's desire that the University has the finest facility possible to enhance the quality of life of Ohio State students through the construction of said facility; and

WHEREAS the Younkin family contributed \$2 million toward the construction of this facility:

NOW THEREFORE

BE IT RESOLVED, That the aforementioned facility be named "The Younkin Success Center."

NAMING OF BUSINESS RESOURCE BUILDING

Resolution No. 2000-26

Synopsis: Naming of the business resource center (business library and computing center) being constructed on the Fisher College site on Woodruff Avenue is proposed.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS The Ohio State University is constructing a new business resource building on Woodruff Avenue at the Fisher College Complex; and

WHEREAS Raymond E. Mason, Jr. has had a long and distinguished tradition of philanthropy, service and dedication to The Ohio State University; and

WHEREAS it is Raymond E. Mason, Jr.'s desire that the University has the finest facility possible to enhance the quality of life for Ohio State's Fisher College of Business students through its business library and computer capabilities; and

WHEREAS Raymond E. Mason, Jr. has committed \$3,894,292 to the Fisher College in the Affirm Thy Friendship Campaign:

NOW THEREFORE

BE IT RESOLVED, That the aforementioned facility shall be named "Raymond E. Mason Hall."

NAMING OF READING ROOM

Resolution No. 2000-27

Synopsis: Naming of the Reading Room in the Business Resource Building on Woodruff Avenue on the Fisher College Complex is proposed.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS upon the recommendation of the dean and faculty of the Fisher College of Business, and Raymond E. Mason, Jr., it has been proposed that the Reading Room located in the Business Resource Building of the Fisher College Complex on Woodruff Avenue be named the "Daniel Everett Edwards Reading Room" in memory of Daniel Everett Edwards, the beloved father of Margaret E. Mason and father-in-law of Raymond E. Mason, Jr.; and

WHEREAS Raymond E. Mason, Jr. has an exemplary record of philanthropy and service to the Ohio State University;

NOW THEREFORE

BE IT RESOLVED, That the aforementioned facility shall be named the "Daniel Everett Edwards Reading Room."

REORGANIZATION OF THE ACADEMIC MEDICAL CENTER

Resolution No. 2000-28

Synopsis: Creation of the position of senior vice president for health sciences and dean of the college of medicine and public health and the position of vice president for health services, and the appointment of a search committee for the position of senior vice president for health sciences and dean of the college of medicine and public health are proposed.

WHEREAS the 1997 Governance Report of the Board of Trustees highlighted the desire for a systematic review of the structure, organization, and management of the University's academic medical center; and

WHEREAS at the request of the Board of Trustees and the President in 1998, a broad-based review, involving the community and academic and medical center leadership, was undertaken to design a more integrated organizational structure for oversight and management of the academic medical center; and

WHEREAS a key recommendation from that review is the combination of the positions of vice president for health sciences and dean of the college of medicine and public health; and

WHEREAS in order to attract the most outstanding candidates for leadership of the academic medical center, it is in the best interests of the university to create the position of senior vice president for health sciences and dean of the college of medicine and public health, and authorize the appointment of a search committee to recommend to the President and Executive Vice President and Provost candidates for the position; and

WHEREAS an additional recommendation is the establishment of the position of vice president for health services with responsibility for the management of all hospitals and facilities used in the delivery of medical care; and

REORGANIZATION OF THE ACADEMIC MEDICAL CENTER (contd)

WHEREAS in order to effect a smooth transition to this new leadership structure, it is appropriate to set an effective date for the establishment of these positions:

NOW THEREFORE

BE IT RESOLVED, That the position of senior vice president for health sciences and dean of the college of medicine and public health be created to replace the current separate positions of vice president for health sciences and dean of the college of medicine and public health; and

BE IT FURTHER RESOLVED, That the senior vice president and dean shall have authority over all units of the academic medical center; and

BE IT FURTHER RESOLVED, That the President shall appoint a search committee and charge it with responsibility for recommending one or more candidates for the position of senior vice president for health sciences and dean of the college of medicine and public health; and

BE IT FURTHER RESOLVED, That the position of vice president for health services be created; and

BE IT FURTHER RESOLVED, That the vice president for health services shall have responsibility for the operation of all hospitals and facilities used in the delivery of health services; and

BE IT FURTHER RESOLVED, That the effective date for the establishment of these positions shall be December 1, 1999; and

BE IT FURTHER RESOLVED, That the secretary of the Board is directed to prepare conforming changes to the Bylaws of the Board of Trustees and Rules of the University.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 2000-29

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on September 2, 1999, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2000-30

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 2, 1999 meeting of the Board, including the following Appointments, Appointment/Reappointment of Chairpersons/Directors, Leaves of Absence Without Salary, Reappointment of Administrative Official, and Emeritus Titles approved as detailed in the University Budget be approved and the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) approved July 20, 1999, by the James Cancer Hospital Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved May 27 and June 24, 1999, by the Hospitals Board be ratified.

Appointments

Name: JOSEPH ALUTTO
Title: Dean and Professor (The John W. Berry, Sr. Chair in Business)
College: The Max M. Fisher College of Business
Effective: September 1, 1999
Present Position: Dean and Professor, The Max M. Fisher College of Business

Name: JOSEPH J. BRANIN
Title: Director
Office: University Libraries
Term: January 1, 2000 through December 31, 2004
Present Position: Dean and Director of University Libraries, State University of New York at Stony Brook

Name: DANIEL M. FARRELL
Title: Interim Associate Provost (Honors and Scholars Curriculum)
Office: Academic Affairs
Term: July 1, 1999 through June 30, 2000
Present Position: Chairperson and Professor, Department of Philosophy

Name: MABEL G. FREEMAN
Title: Director
Office: University Honors and Scholars Center
Effective: July 1, 1999
Present Position: Interim Director, University Honors and Scholars Center

Name: PAMELA G. HOLLIE
Title: Director (Willard M. Kiplinger Chair in Public Affairs Reporting)
Program/School: Kiplinger Mid-Career Program in Public Affairs/Journalism and Communication
Effective: September 1, 1999
Present Position: Deputy Director, Nature Conservancy Asia Pacific Region

Name: RAYMOND A. NOE
Title: Professor (Robert and Anne Hoyt Designated Professorship in Management)
Department: Management and Human Resources
Effective: October 1, 1999
Present Position: Professor, Department of Management, The Eli Broad Graduate School of Management, Michigan State University

Name: DANIEL D. SEDMAK
Title: Interim Dean
College: Medicine and Public Health
Term: September 1, 1999 through June 30, 2000
Present Position: Chairperson, Department of Pathology

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: STEVE A. SLACK
Title: Associate Vice President/Associate Dean and Director
Center: Ohio Agricultural Research and Development Center
Term: October 1, 1999 through June 30, 2003
Present Position: Henry & Mildred Uihlein Professor and Chair of Plant Pathology, Cornell University

Name: BENJAMIN J. STINNER
Title: Professor (W. K. Kellogg Foundation-endowed chair in ecological management)
Department: Entomology
Term: July 1, 1999 through June 30, 2004

Appointment of Chairpersons/Directors

July 1, 1999 through June 30, 2000

Neuroscience Michael S. Beattie*

July 1, 1999 through June 30, 2003

Aerospace Engineering, Applied Mechanics and Aviation Nawal K. Taneja

July 15, 1999 through June 30, 2003

School of Biomedical Sciences James S. King

August 1, 1999 through June 30, 2000

Agricultural Technical Institute Arnold L. Mokma*

August 1, 1999 through September 30, 2000

School of Public Policy and Management Mary K. Marvel*

September 1, 1999 through June 30, 2003

Anesthesiology Glenn P. Gravlee

October 1, 1999 through June 30, 2003

Horticulture and Crop Science Stephen C. Myers

October 1, 1999 through September 30, 2003

Chemistry Bruce E. Bursten
(correction in dates)

Reappointment of Chair/Executive Director

July 1, 1999 through June 30, 2003

Industrial, Welding, and Systems Engineering R. Allen Miller

*Interim

September 1, 1999 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons/Directors (contd)

September 1, 1999 through August 31, 2000

International Studies

Richard P. Gunther

Reappointment of Principal Administrative Official

WILLIAM J. STUDER, Director of University Libraries, effective July 1, 1999, through December 31, 1999, pursuant to rule 3335-1-03(R) of the Administrative Code.

Leaves of Absence Without Salary

HENRI MOSCOVICI, Professor, Department of Mathematics, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to accept the Clay Mathematics Institute Prize Fellowship at Harvard University.

DEBORAH L. BAINER, Associate Professor, School of Teaching and Learning (Mansfield Campus), effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, for personal and professional renewal.

AUDREY A. JAFFE, Associate Professor, Department of English, effective effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, for personal reasons.

WILLIAM VON HIPPEL, Associate Professor, Department of Psychology, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2000, to do collaborative research at the University of Queensland.

TONYA BOONE, Assistant Professor, Department of Management Sciences, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to accept a Visiting Assistant Professorship at the School of Business, College of William and Mary.

PAUL M. FEEHAN, Assistant Professor, Department of Mathematics, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001, to accept a chaired professorship at Trinity College, Dublin, Ireland.

PANAGIOTIS ROILOS, Assistant Professor, Department of Greek and Latin, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to accept a Visiting Assistant Professorship at Harvard University.

Leaves of Absence Without Salary—Change in Dates

THOMAS P. KASULIS, Professor, Division of Comparative Studies in the Humanities, change leave from Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

MARY JO BOLE, Associate Professor, Department of Art, change leave from Winter Quarter, Spring Quarter, and Autumn Quarter 2000, to Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

AHMAD A. SIKAINGA, Associate Professor, Department of History, change leave from Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to Autumn Quarter 1999 and Winter Quarter 2000.

PERSONNEL ACTIONS (contd)

Emeritus Titles

ROBERT E. BAILEY, Department of Mechanical Engineering, with the title Professor Emeritus, effective August 1, 1999.

RICHARD P. LEWIS, Department of Internal Medicine, with the title Professor Emeritus, effective July 1, 1999.

TERRY J. LOGAN, School of Natural Resources, with the title Professor Emeritus, effective August 1, 1999.

LYLE D. SCHMIDT, Department of Psychology, with the title Professor Emeritus, effective July 1, 1999.

CLARE C. O'NEILL, School of Teaching and Learning, with the title Associate Professor Emeritus, effective October 1, 1999.

GREGORY R. PASSEWITZ, Ohio State University Extension, with the title Associate Professor Emeritus, effective July 1, 1999.

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)

May 1999

Mary E. Alton, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Sachin M. Apte, M.D., Obstetrics & Gynecology, PGY2 Limited, 06/01/99-06/30/01
Sarah L. Artman, M.D., Obstetrics & Gynecology, Courtesy, 06/01/99-06/30/01
Cregg D. Ashcraft, M.D., Internal Medicine, PGY4 Limited, 06/01/99-06/30/01
Richard A. Baltisberger, M.D., Pediatrics, Courtesy, 04/26/99-06/30/99
Gregory W. Balturshot, M.D., Surgery, PGY3 Limited, 06/01/99-06/30/01
Dennis W. Bartholomew, M.D., Pediatrics-Genetics, Courtesy, 03/07/99-06/30/99
Mary T. Bekx, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Walter L. Bernacki, M.D., Surgery, PGY5 Limited, 06/01/99-06/30/01
Philip F. Binkley, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Alan Jay Block, D.P.M., Surgery, Orthopedics, Community Affil, 07/01/98-06/30/99
Christian L. Bonasso, M.D., Surgery, PGY5 Limited, 06/01/99-06/30/01
Richard Jon Breen, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Sheila Ann Cain, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
David M. Caldwell, M.D., Anesthesiology, PGY3 Limited, 06/01/99-06/30/01
Robert A. Cambridge, M.D., Neurology, PGY5 Limited, 06/01/99-06/30/01
Jeff D. Chancellor, M.D., Obstetrics & Gyn, PGY2 Limited, 06/01/99-06/30/01
Edward Chen, M.D., Anesthesiology, PGY3 Limited, 06/01/99-06/30/01
Bart A. Chess, M.D., Surgery, PGY4 Limited, 06/01/99-06/30/01
Lisa A. Chi, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Greg A. Christoforidis, M.D., Radiology, Attending, 09/14/98-06/30/99
Deborah L. Cole-Sedivy, D.O., Family Medicine, Courtesy, 06/01/99-06/30/01
Christopher M. Copeland, M.D., Obstetrics & Gynecology, Courtesy, 06/01/99-6/30/01
Bonnie S. Corley, M.D., Obstetrics & Gynecology, PGY4 Limited, 06/01/99-06/30/01
Theresa M. Crocenelli, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Wendy K. Dages, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Amy Elizabeth Deibel, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Kenneth D. Dembny, II, M.D., Surgery, PGY6 Limited, 06/01/99-06/30/01
Michael F. Deucher, M.D., Internal Medicine, PGY7 Limited, 06/01/99-06/30/01
Kevin M. Dickerson, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Alfred J. Eckhardt, M.D., Obstetrics & Gynecology, Courtesy, 06/01/99-06/30/01
Beth Leah Ellingwood, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Hamdy Elsayed-Awad, M.D., Anesthesiology, Attending, 10/01/98-06/30/99
Scott W. Elton, M.D., Surgery, PGY6 Limited, 06/01/99-06/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)
(contd)

May 1999 (contd)

Robert F. English, M.D., Pediatrics, PGY4 Limited, 06/01/99-06/30/01
Elizabeth A. Erwin, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Kristina E. Esham, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Mary E. Fontana-Wise, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Richard A. Freeland, M.D., Psychiatry, Attending, 06/01/99-06/30/01
Raymond J. Gagliardi, M.D., Surgery, PGY4 Limited, 06/01/99-06/30/01
Jane M. Gannon, C.N.M., Nurse Midwife, Physician Extender, 10/01/98-06/30/99
Walton Richard Garner, M.D., Preventive Medicine, Community Affil, 10/01/98-06/30/99
James P. Gerard, M.D., Emergency Medicine, PGY2 Limited, 06/01/99-06/30/01
Andrew R. Getzin, M.D., Family Medicine, Community Affil, 06/01/99-06/30/01
Catherine S. Glazer, M.D., Emergency Medicine, PGY2 Limited, 06/01/99-06/30/01
Jeffrey D. Greene, M.D., Ph.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Natasha B. Halasa, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Susan M. Harding, C.N.M., Nurse Midwife, Physician Extender, 03/01/99-06/30/99
Thomas T. Hoang, M.D., Surgery, Cardio-Thoracic, PGY8 Limited, 01/01/99-06/30/99
Jason C. Hollingsworth, M.D., Emergency Medicine, PGY2 Limited, 06/01/99-6/30/01
Arthur G. James, M.D., Surgery, Honorary, 06/01/99-06/30/01
Balpreet S. Jammu, M.D., Family Medicine, Community Affil, 06/01/99-06/30/01
Jeffrey R. Johnson, M.D., Obstetrics & Gynecology, PGY5 Limited, 06/01/99-06/30/01
Gregory P. Jones, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Samer J. Khouri, M.D., Internal Medicine, PGY5 Limited, 06/01/99-06/30/01
Joanne J. Kim, M.D., Obstetrics & Gynecology, PGY3 Limited, 06/01/99-06/30/01
Randall B. Knutson, M.D., Emergency Medicine, PGY2 Limited, 06/01/99-06/30/01
Albert J. Kolibash, Jr., M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Sandra K. Kostyk, M.D., Neurology, Attending, 02/10/99-06/30/99
Peter J. Kourlas, M.D., Internal Medicine, PGY5 Limited, 06/01/99-06/30/01
Roman Kovac, D.O., Family Medicine, Community Affil, 06/01/99-06/30/01
Luke J. Lamers, M.D., Pediatrics, PGY2 Limited, 06/01/99-06/30/01
Mari L. Lamers, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Rudy N. Lea, Jr., M.D., Family Medicine, PGY3 Limited, 06/01/99-06/30/01
Carl V. Leier, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Kenneth G. Lomenzo, M.D., Family Practice, PGY1 Limited, 07/01/98-06/30/99
Kristin A. Lottig, M.D., Pediatrics, PGY3 Limited, 06/01/99-06/30/01
Michelle Ann Miller, M.D., Phys Med & Rehab, Attending, 07/01/98-06/30/00
Douglas A. Pope, M.D., General Medicine, Courtesy, 07/01/99-06/30/01
Susan Amazan-Sawhney, M.D., Anesthesiology, Attending, 02/10/99-06/30/01
Linda Sorg, C.R.N.A., Anesthesiology, Physician Extender, 10/26/98-06/30/01
Poongothai Sundaram, M.D., Internal Medicine, Hematology/Oncology, PGY4 Limited,
09/01/98-06/30/00

Additional Privileges Repair, 3rd Degree Lacerations, First-Assistant, Cesarean Deliveries

William F. Miser, M.D., Family Medicine, Community Affil, 04/26/99-06/30/00

June 1999

Todd S. Albright, D.O., Obstetrics & Gynecology, PGY4 Limited, 07/01/99-06/30/01
Naeem A. Ali, M.D., Internal Medicine, PGY4 Limited, 07/01/99-06/30/01
Rene J. Alvarez, M.D., Cardiology, Attending, 05/24/99-06/30/01
Aimee R. Andrews, M.D., Pediatrics, Attending, 06/01/99-06/30/01
Mark G. Angelos, M.D., Emergency Medicine, Attending, 06/01/99-06/30/01
Thomas P. Archer, M.D., Internal Medicine, PGY8 Limited, 07/01/99-06/30/01
Carol J. Ashman, M.D., Radiology, Attending, 06/01/99-06/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)
(contd)

June 1999 (contd)

Glen F. Aukerman, M.D., Family Medicine, Attending, 06/01/99-06/30/01
Leona B. Ayers, M.D., Pathology, Attending, 06/01/99-06/30/01
Adel A. Bakhsh, M.D., Surgery, PGY3 Limited, 07/01/99-06/30/01
Stanley P. Balcerzak, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Deborah A. Bartholomew, M.D., Obstetrics and Gynecology, Attending, 06/01/99-06/30/01
Jeffrey G. Bell, M.D., Obstetrics and Gynecology, Courtesy, 06/01/99-06/30/01
David Q. Beversdorf, M.D., Neurology, Attending, 06/01/99-06/30/01
James W. Blotter, M.D., Otolaryngology, PGY4 Limited, 07/01/99-06/30/01
James G. Bova, D.O., Radiology, Attending, 06/01/99-06/30/01
Joseph D. Bullock, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Deborah J. Burns, R.N., C.N.M., Obstetrics & Gynecology, Physician Extender, 07/01/98-06/30/99
Charles A. Bush, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Patricia B. Caldwell, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Steven C. Cassidy, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Filiberto Cavazos, M.D., Pathology, Attending, 06/01/99-06/30/01
Donald W. Chakeres, M.D., Radiology, Attending, 06/01/99-06/30/01
Lowell W. Chambers, M.D., Surgery-Transplant, PGY3 Limited, 04/01/99-05/31/99
David P. Chan, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Adina M. Cioc, M.D., Pathology, PGY1 Limited, 10/01/98-06/30/99
Eloise-Marie Clark, M.D., Obstetrics & Gynecology, PGY3 Limited, 07/01/99-06/30/01
Kathryn P. Clausen, M.D., Pathology, Attending, 06/01/99-06/30/01
Daniel M. Clinchot, M.D., Physical Medicine/Rehab., Attending, 06/01/99-06/30/01
Daniel M. Cohen, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Todd D. Cohen, M.D., Surgery, Attending, 06/01/99-06/30/01
David F. Colombo, M.D., Obstetrics & Gynecology, PGY7 Limited, 07/01/99-06/30/01
Charles H. Cook, M.D., Surgery, Attending, 06/01/99-06/30/01
Daryl A. Cottrell, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Letitlia A. Covaci, M.D., Psychiatry, PGY4 Limited, 07/01/99-06/30/01
David R. Crotzer, M.D., Obstetrics & Gynecology, PGY2 Limited, 07/01/99-06/30/01
Susan R. Daab-Krzykowski, Family Medicine, PGY3 Limited, 07/01/99-06/30/01
Hamdy Elsayed-Awad, M.D., Anesthesiology, Attending, 06/01/99-06/30/01
Edwin C. Ellison, M.D., Surgery, Attending, 06/01/99-06/30/01
Herbert R. Estis, Jr., M.D., Family Medicine, Courtesy, 06/01/99-06/30/01
Ruairi J. Fahy, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
James M. Falko, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Ronald M. Ferguson, M.D., Surgery, Attending, 06/01/99-06/30/01
Arthur Flores, M.D., Family Medicine, PGY2 Limited, 07/01/99-06/30/01
Jeffrey M. Fowler, M.D., Obstetrics & Gynecology, Attending, 06/01/99-06/30/01
Wendy L. Frankel, M.D., Pathology, Attending, 06/01/99-06/30/01
Janet A. Freno, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Barry M. Friedman, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Janice M. Gallagher, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Andrew R. Getzin, M.D., Family Medicine, PGY5 Limited, 07/01/99-06/30/01
Timothy G. Gillum, M.D., Otolaryngology, PGY3 Limited, 07/01/99-06/30/01
Timothy E. Gorman, D.O., Pathology, PGY4 Limited, 07/01/99-06/30/01
Geoffrey K. Hahm, M.D., Pathology, PGY4 Limited, 07/01/99-06/30/01
Talal Hamdan, M.D., Family Practice, PGY1 Limited, 07/01/98-06/30/99
Kurt W. Heintzelman, M.D., Psychiatry, PGY2 Limited, 07/01/99-06/30/01
Maritha A. Hollingsworth, M.D., Pediatrics, PGY2 Limited, 07/01/99-06/30/01
Rupesh Jain, M.D., Surgery, PGY5 Limited, 07/01/99-06/30/01
Gregory M. Jewell, M.D., Emergency Medicine, Courtesy, 06/01/99-06/30/01
David A. Jones, M.D., Surgery, PGY2 Limited, 07/01/99-06/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)
(contd)

June 1999 (contd)

Grant L. Jones, M.D., Surgery, Attending, 06/01/99-06/30/01
Boris I. Karanfilov, M.D., Otolaryngology, PGY2 Limited, 07/01/99-06/30/01
Kevin G. Kegler, M.D., Ophthalmology, PGY3 Limited, 07/01/99-06/30/01
Craig L. Kien, M.D., Pediatrics, Courtesy, 06/01/99-06/30/01
Jawad F. Kirmani, M.B.B.S., Neurology, PGY3 Limited, 07/01/99-06/30/01
Paul C. Kirk, M.D., Family Medicine, Community Affil, 06/01/99-06/30/01
William E.C. Knobeloch, M.D., Pediatrics, PGY2 Limited, 07/01/99-06/30/01
Steven E. Leonard, M.D., Family Medicine, Community Affil, 06/01/99-06/30/01
Jennifer L. Lew, M.D., Obstetrics & Gynecology, PGY3 Limited, 07/01/99-06/30/01
Richard P. Lewis, M.D., Internal Medicine, Attending, 06/01/99-06/30/01
Shun P. Lim, M.D., Internal Medicine, Courtesy, 06/01/99-06/30/01
Warren D. Lo, M.D., Neurology, Courtesy, 06/01/99-06/30/01
Diane Denise Orlov, R.N., C.N.P., Obstetrics & Gynecology, Physician Extenders, 02/18/99-06/30/01
Subrata Roy, M.D., Psychiatry, PGY1 Limited, 07/01/98-06/30/00
Steven A. Severyn, M.D., Anesthesiology, Attending, 07/01/98-06/30/00
Saul M. Suster, M.D., Pathology Anatomical, Attending, 12/23/98-06/30/00
Michael S. Witter, Ph.D., Psychology, Courtesy, 05/24/99-06/30/00

Conscious Sedation

Expiration Date

Douglas R. Anderson, D.D.S., Dentistry, Attending, 06/30/99
Milton B. Armstrong, M.D., Surgery, Attending, 05/16/01
Evan W. Dixon, M.D., Internal Medicine, Attending, 03/21/00
Ruairi J. Fahy, M.D., Internal Medicine, Attending, 05/16/01
Steven I. Ganzberg, D.M.D., Dentistry, Attending, 12/01/99
Elizabeth A. Kennard, M.D., Obstetrics & Gynecology, Attending, 04/01/01
Hagop S. Mekhjian, M.D., Internal Medicine, Attending, 05/01/01
Larry J. Peterson, D.D.S., Dentistry, Attending, 03/01/01
Erick M. Rath, D.D.S., Ph.D., Dentistry, Attending, 07/21/00

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard A. Solove Research Institute)

June/July 1999

Initial Appointments -- Faculty

Elizabeth F. Jongleux, M.D., Anesthesiology
Garrett T. Kelly, M.D., Anesthesiology
Lori D. Meyers, M.D., Anesthesiology
Carolyn P. Misick, M.D., Pathology
Anastasios Pantelidis, M.D., Anesthesiology
Barbara M. Rogers, M.D., Anesthesiology

Initial Appointments -- Community

Albert H. Belfie, D.O., Physical Medicine & Rehabilitation
Thomas Board, Jr., M.D., Urology
Thomas Rak, M.D., Plastic Surgery

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard A. Solove Research Institute) (contd)

June/July 1999 (contd)

Initial Appointments -- Community (contd)

Mujeeb A. Ranginwala, M.D., Internal Medicine
Janet Roberto, M.D., Family Practice
Khairat Uddin, M.D., Internal Medicine

Provisional to Full Appointments -- Faculty

Brentley Buchele, M.D., Surgery, Associate Attending
Charles Shapiro, M.D., Internal Medicine, Attending
Phillip Shubert, M.D., Obstetrics and Gynecology, Associate Attending
Gary Barnett, M.D., Pathology, Associate Attending
Gail Besner, M.D., Pediatric Surgery, Associate Attending
Dara Schuster, M.D., Internal Medicine, Associate Attending
Cynthia Shellhaas, M.D., OB-GYN, Associate Attending

Provisional to Full Appointments -- Community

Springfield Anesthesiology

Kamel Abraham, M.D., Community Associate
Emmanuel Rafla, M.D., Community Associate

Emergency Medicine

Andrew Hughes, D.O., Community Associate
Annette Nathan, M.D., Community Associate
William Garringer, M.D., Community Associate
Kenneth Jacobs, D.O., Community Associate
Scott Kellogg, D.O., Community Associate
Rohn Kennington, M.D., Community Associate
Timothy Morton, M.D., Community Associate

Radiology

Rick A. Kukulka, M.D., Community Associate
Robert Lemming, M.D., Community Associate
Martin E. Morin, M.D., Community Associate
Salvador B. Trinidad, M.D., Community Associate
William G. Vazquez, M.D., Community Associate

Family Medicine

Jeffrey B. Blackburn, M.D., Community Associate
Cleanne Cass, D.O., Community Associate
Robert E. Kneisley, M.D., Community Associate
Michael McKee, M.D., Community Associate
Peter J. Muir, M.D., Community Associate
Mark Roberto, M.D., Community Associate

Internal Medicine

Robert Scott, M.D., Community Associate
Shahid Bashir, M.D., Community Associate, Pulmonary
Sami B. Girgis, M.D., Community Associate, Pulmonary
David G. Monjot, M.D., Community Associate, Pulmonary
Moin A. Ranginwala, M.D., Community Associate, Pulmonary

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard A. Solove Research Institute) (contd)

June/July 1999 (contd)

Provisional to Full Appointments – Community (contd)

Internal Medicine (contd)

Amrit L. Chadha, M.D., Community Associate, Neurology
George Varghese, M.D., Community Associate, Nephrology
Alan L. Gabbard, M.D., Community Associate, Gastroenterology
Abdur Rauf, M.D., Community Associate, Gastroenterology
Ravi C. Khanna, M.D., Community Oncologist Attending, Oncology
Daljeet Singh, M.D., Community Oncologist Attending, Oncology
Howard F. Wunderlich, M.D., Community Associate, Infectious Disease
Philip J. Duncan, M.D., Community Oncologist Attending, Radiation Oncology
Ganesh G. Potdar, M.D., Community Oncologist Attending, Radiation Oncology

OB-GYN

Rodney E. Batie, D.O., Community Associate
David Billing, M.D., Community Associate
Johnny W. Bryant, M.D., Community Associate
James L. Cromwell, M.D., Community Associate
Steven Patterson, D.O., Community Associate

Pathology

Elillian Daugherty, M.D., Community Associate
Feridun A. Doslu, M.D., Community Associate
Richard Marsh, M.D., Community Associate

Surgery

Krish Balakrishnan, M.D., Community Associate, General
Pamela S. Bucklew, M.D., Community Associate, General
Richard W. Furay, M.D., Community Associate, General
John Z. Little, M.D., Community Associate, General
Richard M. Nedelman, M.D., Community Associate, General
Kira Schofield, M.D., Community Associate, General
Ronald Spier, M.D., Community Associate, General
Lofton Misick, M.D., Community Associate, Cardiovascular/Thoracic
Surender R. Neravetla, M.D., Community Associate, Cardiovascular/Thoracic
Marios Panayides, M.D., Community Associate, Cardiovascular/Thoracic
Arthur Cole, M.D., Community Associate, Neurological
Noshir Deboo, M.D., Community Associate, Orthopedic
Michael B. DuVall, M.D., Community Associate, Otolaryngology
John Gillen, III, M.D., Community Associate, Otolaryngology
David Ryu, M. D., Community Associate, Otolaryngology
H. Thomas Staton, M.D., Community Associate, Otolaryngology
Charles D. Parsons, M.D., Community Associate, Urology
George A. Cochran, M.D., Community Associate, Vascular
Joseph G. Demeter, M.D., Community Associate, Vascular/Thoracic
Peter Wagner, M.D., Community Associate, Vascular

Reappointment Applications (term 7/1/99 – 6/30/2001)

Anesthesiology

Bhagwandas Gupta, M.D., Associate Attending
Panduranga Lingam, M.D., Associate Attending

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard A. Solove Research Institute) (contd)

Reappointment Applications (term 7/1/99 – 6/30/2001) (contd)

Dentistry

Carl Allen, D.D.S., Associate Attending
Daniel Jolly, D.D.S., Associate Attending
Peter Larsen, D.D.S., Associate Attending, Oral and Maxillofacial Surgery

James Obstetrics and Gynecology

Joseph Kington, M.D., Clinical Attending
George Lewandowski, M.D., Attending

James Internal Medicine

John Gaeuman, M.D., Associate Attending, General Medicine
James Lamb, M.D., Associate Attending, General Medicine
Ahmed Ghany, M.D., Community Oncologist, Hematology/Oncology
Lee Hebert, M.D., Associate Attending, Nephrology

Radiology

Carol Ashman, M.D., Associate Attending
James Bova, D.O., Associate Attending
Anthimos Christoforidis, M.D., Associate Attending
Lucy Freedy, M.D., Associate Attending

Radiation Oncology

Constance Bauer, M.D., Attending
Reinhard Gahbauer, M.D., Attending
John Grecula, M.D., Attending
Sheila Hodgson, M.D., Attending

Family Medicine

Glen Aukerman, M.D., Associate Attending
Robert Crane, M.D., Associate Attending
Holly Cronau, M.D., Associate Attending
Patrick Fahey, M.D., Associate Attending

Ophthalmology

Susan Benes, M.D., Associate Attending
Robert Chambers, M.D., Associate Attending
Matthew Dangel, M.D., Associate Attending
Frederick Davidorf, M.D., Associate Attending
Steven Katz, M.D., Associate Attending
Richard Lembach, M.D., Associate Attending
Alan Letson, M.D., Clinical Attending
Martin Lubow, M.D., Associate Attending

Otolaryngology

Edward Dodson, M.D., Associate Attending
Lowell Forrest, M.D., Associate Attending
David Kelly, M.D., Associate Attending

Neurology

Avrom Epstein, M.D., Associate Attending
Miriam Freimer, M.D., Associate Attending
Donald Higgins, M.D., Associate Attending
Jean Hubble, M.D., Associate Attending

September 1, 1999 meeting, Board of Trustees

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard A. Solove Research Institute) (contd)

Reappointment Applications (term 7/1/99 – 6/30/2001) (contd)

Neurology (contd)

John Kissel, M.D., Associate Attending
Deborah Lynn, M.D., Associate Attending

Emergency Medicine

Robert Guthrie, M.D., Associate Attending

Physical Medicine & Rehabilitation

Ernest Johnson, M.D., Associate Attending
Charles Levy, M.D., Associate Attending

Surgery

Daniel Cohen, M.D., Associate Attending, Thoracic/Cardiovascular
John Davis, M.D., Associate Attending, Thoracic/Cardiovascular
Denis King, M.D., Clinical Attending, Pediatric Surgery

RESOLUTIONS IN MEMORIAM

Resolution No. 2000-31

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

Michael O. Garraway

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 12, 1999, of Dr. Michael O. Garraway, Professor in the Department of Plant Pathology.

Michael Garraway was born April 29, 1934, in Portsmouth, Dominica (West Indies). He received his B.S. and M.S. degrees from McGill University in Quebec, Canada, and his Ph.D. degree in plant pathology from the University of California, Berkeley. Dr. Garraway joined the faculty of the Department of Plant Pathology at Ohio State in 1968, where he served over thirty years and achieved distinction in the areas of teaching, research, and University service.

In his research, Dr. Garraway advanced the study of the physiology of fungi, plant disease physiology, and plant response to environmental and biotic stresses. He was the author of numerous scientific publications and coauthored the book Fungal Nutrition and Physiology. He developed and taught courses at both the undergraduate and graduate levels and directed numerous graduate student theses and dissertations.

Professor Garraway's professional honors include membership in the Ohio chapter of Gamma Sigma Delta, where he served as president in 1977-78 and received the Gamma Sigma Delta Research Award of Merit. He was elected a Fellow in the Ohio Academy of Science, and served as vice president of the plant sciences division. He was a member of the American Phytopathological Society and served as an associate editor of the journal Phytopathology. At Ohio State, Dr. Garraway served widely on college and University committees, chairing both the Senate Committee on Academic Freedom and Responsibility and the Senate Committee on Women and Minorities.

Michael Garraway will be remembered as a dedicated mentor to his students, many of whom now have distinguished careers of their own. He was a generous person who valued his community and church and demonstrated his commitment to people through the sensitivity and enthusiasm

RESOLUTIONS IN MEMORIAM (contd)

Michael O. Garraway (contd)

with which he engaged all who knew him. He maintained strong friendships and touched people deeply with his unique sense of humor, expressiveness, and exuberant zeal for life.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Michael O. Garraway its deepest sympathy and sense of understanding at their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Hans-Erich Keller

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 23, 1999, of Dr. Hans-Erich Keller, Professor Emeritus in the Department of French and Italian.

Professor Keller was born on August 8, 1922, in Balsthal, Switzerland. He received his doctoral degree, with specializations in Gallo-Romance and Italian linguistics, French medieval literature, and Occitan literature, from the University of Basel in 1958. He taught at the universities of Basel (Switzerland), Innsbruck (Austria), Utrecht (The Netherlands), and Michigan, prior to joining the faculty of The Ohio State University in 1968.

A scholar of international reputation, Professor Keller was the author of fourteen books and more than ninety articles. Although he retired from teaching in 1994, he continued to write and publish, and to participate in professional conferences and symposia until a few weeks before his death. He was an active member of many professional organizations, both in this country and in Europe, and served as vice president or president of several international societies devoted to the study of medieval French literature and Occitan literature.

He served as consultant for several national organizations, including the John Simon Guggenheim Memorial Foundation, the American Council of Learned Societies, the American Philosophical Society, and the National Endowment for the Humanities. Ohio State recognized his outstanding scholarly achievement by awarding him the Distinguished Scholar Award in 1987. Among other honors he received were the title of Chevalier in the French Order of Academic Palms and an honorary doctorate from Western Michigan University.

Professor Keller was not only one of the most distinguished scholars of medieval French and Occitan literature in this country and in Europe, he was also a dedicated and influential teacher, who directed numerous doctoral dissertations at Ohio State. Many of his former students now hold important academic positions both here and abroad. His devotion to teaching was not restricted, however, to graduate students. He regularly taught undergraduate courses, displaying the enthusiasm, concern, and intellectual integrity that characterized all his teaching.

An active participant in departmental and University affairs, Professor Keller was an outstanding colleague, teacher, and scholar whose international stature added immensely to the reputation of the Department of French and Italian and, indeed, to The Ohio State University.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Hans-Erich Keller its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees, and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Merlyn M. Larson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 18, 1998, of Dr. Merlyn M. Larson, Professor Emeritus in the School of Natural Resources.

RESOLUTIONS IN MEMORIAM (contd)

Merlyn M. Larson (contd)

Professor Larson was born in Story City, Iowa, on September 11, 1928. After graduating from Sturgis (South Dakota) High School in 1946, he served three years as an aerial photographer in the U.S. Air Force. Upon discharge from the service, Mel Larson attended South Dakota State University in Brookings and Colorado State University at Fort Collins. He graduated from Colorado State's forest management program in 1954 with highest honors. Following graduation, also in 1954, he attended the University of Helsinki on a Fulbright Scholarship.

In 1955, Dr. Larson joined the staff of the Rocky Mountain Forest & Range Experiment Station of the U.S. Forest Service as a forest physiologist. His research focused on regeneration of ponderosa pine in relation to competition from grasses. He continued his graduate studies at the University of Washington in Seattle, where he received both the M.S. and Ph.D. degrees. While with the Forest Service, he also did research at the California Institute of Technology and at Hebrew University in Israel.

Dr. Larson came to The Ohio State University and the Ohio Agricultural Research and Development Center, Wooster, in 1966. His research interests included factors influencing root regeneration of planted oaks, chemical interactions among trees and competing herbaceous vegetation, and reclamation with trees of areas surface-mined for coal. In the School of Natural Resources in Columbus he taught an undergraduate course in dendrology (identification and characteristics of trees), and graduate courses in mined area reclamation. His warmth, enthusiasm, and cooperative attitude attracted a number of graduate students.

Together with his wife, Bettyann, Professor Larson developed a strong interest in Latin America, where he taught and served as a consultant in Costa Rica, Puerto Rico, Mexico, Dominican Republic, Ecuador, Honduras, and Guatemala. He worked with Mrs. Larson to establish family medical clinics in Apopa and Soyapango, El Salvador. Shortly before his death, he helped develop a forestry program for the new university, URRACAN, in the Autonomous Region of Nicaragua.

Merlyn Larson was an avid fisherman, our local computer guru, and a constant source of good cheer. He contributed to his community as Chairman of the Board of Wooster Interfaith Housing. Dr. Larson was a member of numerous professional and honorary societies. His colleagues in forestry elected him head of the forestry program in the School of Natural Resources. It was under his leadership and largely through his efforts that the Forest Resource Management Program of the School was accredited by the Society of American Foresters. Dr. Larson retired in 1996 and was given the title of Professor Emeritus.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Merlyn M. Larson its deepest sympathy and understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-32

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for June and July 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-33

Synopsis: The report on the receipt of gifts and the summary for June 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the revision of The Sandoz Pharmaceuticals Corporation Chair for Clinical Research to The Novartis Pharmaceuticals Corporation Chair for Clinical Research, and the establishment of The John W. Berry, Sr. Chair in Business, The Battelle Professorship in Inhalation Therapeutics, and The Rod Sharp Professorship in Microbiology; and

WHEREAS this report also includes the establishment of twenty-two (22) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-June
1997-98 Compared to 1998-99

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through June		
	<u>1997-98</u>	<u>1998-99</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 17,829,461	\$37,010,159	108%
Alumni (From Bequests)	<u>7,241,544</u>	<u>3,796,975</u>	-48%
Alumni Total	\$ 25,071,005	\$40,807,134	63%
Non-Alumni (Current Giving)	\$11,341,068	\$13,093,571	15%
Non-Alumni (From Bequests)	<u>7,951,801</u>	<u>6,258,084</u>	-21%
Non-Alumni Total	\$ 19,292,869	\$19,351,655	0%
Individual Total	\$44,363,874	\$60,158,789	36% ^A
Corporations/Corp. Foundations	\$64,327,641	\$61,949,492	-4%
Private Foundations	\$14,073,199	\$14,597,933	4%
Associations & Other Organizations	\$ <u>16,666,841</u>	\$ <u>16,730,997</u>	0%
Total	\$139,431,555	\$153,437,211	10%

NOTES

A Individual giving is up 36% largely due to 439 gifts totaling \$10,000 or more (\$40.3 million). Last year during this period 412 individuals gave \$10,000 or more (\$25.0 million).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-June (contd)
1997-98 Compared to 1998-99 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through June		
	<u>1997-98</u>	<u>1998-99</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 19,643,926	\$ 26,189,182	33%
Faculty Support	\$ 11,463,620	\$ 12,763,491	11%
Program Support	\$ 84,189,066	\$ 89,882,438	7%
Student Financial Aid	\$ 14,143,753	\$ 14,093,892	--
Annual Funds- Colleges/Departments	\$ 8,258,804	\$ 8,106,063	-2%
Annual Funds-University	\$ <u>1,732,386</u>	\$ <u>2,402,145</u>	39%
Total	\$139,431,555	\$153,437,211	10%

GIFT ADDITIONS TO ENDOWMENT

Dollars July through June		
<u>1997-98</u>	<u>1998-99</u>	<u>% Change</u>
\$34,751,583	\$43,053,919	24%

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name and Description of Named Endowed Chair

From: The Sandoz Pharmaceuticals Corporation Chair for Clinical Research
 To: The Novartis Pharmaceuticals Corporation Chair for Clinical Research

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorships</u>			
The Battelle Professorship in Inhalation Therapeutics (Support for a professorship in the College of Medicine and Public Health, provided by gifts from the Battelle Memorial Institute)	\$782,166.53		\$782,166.53
The Rod Sharp Professorship in Microbiology (Support for a professorship in the College of Biological Sciences, provided by gifts from Rod Sharp)	\$502,052.31		\$502,052.31
<u>Establishment of Named Endowed Funds</u>			
The Max M. Fisher College of Business Building Complex Fund (Used to retire the bonds issued to support construction of the complex, support operations of the Executive Residence and provide resources to complete the project)	\$23,700,000.00		\$23,700,000.00
Robert E. Wade Lectureship Fund in Orthodontics (Support for a lectureship in the College of Dentistry, provided by transfer of funds)		\$39,875.03	\$39,875.03
Knox County 4-H Endowment Fund (Support for Knox County 4-H Program, provided by gifts from friends of Knox County 4-H)	\$17,841.68		\$17,841.68
The William E. Hunt, M.D. Lectureship Fund in Neurosurgery (Support for lectureship series in the College of Medicine and Public Health, provided by gifts from family members, friends, and colleagues of William E. Hunt, M.D.)	\$15,400.00		\$15,400.00
Richland County 4-H Endowment Fund (Support for Richland County 4-H Program, provided by gifts from friends of Richland County 4-H)	\$15,023.38		\$15,023.38

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Change in Description of Named Endowed Funds</u>			
Edward F. Lopina Scholarship Endowment Fund The Wright Memorial Steel Castings Educational Fund			
<u>Change in Name and Description of Named Endowed Funds</u>			
From:	The Unrestricted General Library Endowment		
To:	The William J. Studer Library Endowment Fund		
From:	The Ohio Field Crop Improvement Fund		
To:	Second Century Crop Enhancement Fund		

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The John W. Berry, Sr. Chair in Business (Support for a chair in the Fisher College of Business, provided by a gift from the estate of John W. Berry, Sr.)		\$1,500,000.00	\$1,500,000.00
<u>Establishment of Named Endowed Funds</u>			
The Wolfe Study Abroad Scholarships Endowed Fund (Study abroad scholarships for Central Ohio students, provided by gifts from the Dispatch Printing Company of Columbus)		\$1,001,516.35	\$1,001,516.35
The John W. Berry, Sr. Fund for Faculty Excellence (Support for faculty recruitment and retention in the Fisher College of Business, provided by a gift from the estate of John W. Berry, Sr.)		\$1,000,000.00	\$1,000,000.00
The Ed Potter Family Athletic Scholarship Fund (Grant-in-aid scholarships - Department of Athletics, provided by gifts from Edward J. "Skip" Potter II)		\$105,000.00	\$105,000.00
The William Filmer Rule '40 Scholarship Fund (Scholarships - School of Architecture, provided by gifts from the estate of William Filmer Rule)		\$83,894.83	\$83,894.83

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Robert and Iris Howlett Cancer Research Fund (Cancer Research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, provided by gifts from the estate of Robert T. Howlett)		\$61,710.19	\$61,710.19
The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy, provided by gifts from Ralph and Ruth Foster)		\$60,208.00	\$60,208.00
The Harley E. and Marlese N. Rouda Athletic Scholarship Fund (Grant-in-aid scholarships - Department of Athletics, provided by gifts from Harley and Marlese Rouda)		\$46,312.50	\$46,312.50
The Helen and Arthur Harley Scholarship Fund (Scholarships - Ohio State University Marching Band, provided by a gift from Theodore and Lois Harley in memory of Helen and Arthur Harley)		\$30,000.00	\$30,000.00
The Daniel G. Hummel Wrestling Endowment Fund (Support for men's wrestling program - Department of Athletics, provided by gifts from Hildegard Hummel)		\$30,000.00	\$30,000.00
The Glenn C. Himes Endowed Scholarship Fund in Food, Agricultural and Environmental Sciences (Scholarships - College of Food, Agricultural and Environmental Sciences, provided by gifts to honor Glenn C. Himes, from his wife Carmen, and family, colleagues, friends and former students)		\$28,737.50	\$28,737.50
The Ornamental Plant Germplasm Center Endowment Fund (Program support for the Ornamental Plant Germplasm Center, provided by gifts from the floriculture/horticulture industry)		\$27,655.41	\$27,655.41
The Lynwood L. Battle, Jr. Fund (Program support for the Ohio State University Marching Band, provided by gifts honoring Lynwood L. Battle from the Procter & Gamble Company and by the Battle Family)		\$25,133.06	\$25,133.06

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Borden Foods Scholarship Fund in Food Science and Technology (Scholarships - Department of Food Science and Technology, provided by gifts from the Borden Foods Corporation)		\$25,000.00	\$25,000.00
The Craig W. Deep Football Scholarship Fund (Grant-in-aid scholarships - Department of Athletics, provided by gifts from Craig W. Deep)		\$25,000.00	\$25,000.00
The Roderick H. (Ric) Dillon MBA Fellowship Fund (MBA Fellowships - Fisher College of Business, provided by gifts from Roderick H. (Ric) Dillon)		\$25,000.00	\$25,000.00
The John D. (Jack) and Mary Lambert Ph.D. Award Fund (Ph.D. Student Awards - Fisher College of Business, provided by gifts from Dr. Douglas M. Lambert)		\$25,000.00	\$25,000.00
Velma C. Veith Musical Instrument Fund (Support for purchase and maintenance of musical instruments in the OSU School of Music, provided by a gift from Paul E. Veith)		\$25,000.00	\$25,000.00
<u>Change in Description of Named Endowed Fund</u>			
Tanakadate Aikitu Prize Fund			
Total	<u>\$25,032,483.90</u>	<u>\$4,165,042.87</u>	<u>\$29,197,526.77</u>

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Change in Name and Description of Named Endowed Chair

The Novartis Pharmaceuticals Corporation Chair for Clinical Research

The Sandoz Pharmaceuticals Corporation Endowment Fund for Clinical Research was established October 6, 1989, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Sandoz Research Incorporated, now known as Novartis Pharmaceuticals Corporation; with gifts designated for support of clinical research in the College of Medicine and Public Health and in University Hospitals. The funding level was reached and The Sandoz Pharmaceuticals Corporation Chair for Clinical Research was established February 3, 1995. The name and description were revised September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide for a chair position to support clinical research in the College of Medicine and Public Health and in University Hospitals in areas of mutual interest to the donor and the University. The position shall be held by a nationally eminent faculty member as recommended by the Associate Dean of Clinical Affairs in consultation with the Vice President for Health Sciences and with the Dean of the College of Medicine and Public Health.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and Public Health and the Vice President for Health Sciences in order to carry out the desire of the donors.

Establishment of Named Endowed Professorships

The Battelle Professorship in Inhalation Therapeutics

The Battelle Fund in Inhalation Therapeutics was established September 5, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Battelle Memorial Institute of Columbus, Ohio. The professorship was established September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

In keeping with the provisions of the original endowed fund, income shall be used to support a professorship in the College of Medicine and Public Health. The professorship position shall be held by a distinguished scholar as recommended by the Dean of the College of Medicine and Public Health in consultation with a selection committee within the College and with the Vice President for Health Sciences. The activities of the endowed professorship holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$782,166.53

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Professorships (contd)

The Rod Sharp Professorship in Microbiology

The Biotechnology Professorship in Plant Tissue Culture and Cellular Genetics Fund was established December 5, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development fund from an anonymous donor. The professorship was established September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

In keeping with the provisions of the original endowed fund, income shall provide salary and program support for the work of an outstanding researcher and teacher in the Department of Microbiology. The person named to this position must be an academic leader in microbial diversity undertaking research relevant to industrial, environmental and/or medical applications of microorganisms. Appointment to this position will be recommended by the Dean of the College of Biological Sciences to the Provost and President and approved by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$502,052.31
(grandfathered)

Establishment of Named Endowed Funds

The Max M. Fisher College of Business Building Complex Fund

The Max M. Fisher College of Business Building Complex Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Trustees of The Ohio State University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to retire the bonds issued to support construction of the complex and provide support, as needed, for operations of the Executive Residence.

The principle is invadable, but no more than once per quarter and only with the joint approval of the Dean of the College, the Senior Vice President for Business and Finance and Chief Financial Officer and the Executive Vice President and Provost. At the end of five years, the agreement may be reviewed and subject to modification based on the agreement of all affected parties.

Upon payment of the bond debt and operations of the Executive Residence as provided for by a written Memorandum of Understanding between the college and the University dated October 13, 1998, the fund shall be used by the dean of the college for unrestricted purposes of the college.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Max M. Fisher College of Business Building Complex Fund (contd)

It is the desire that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College.

\$23,700,000.00

Robert E. Wade Lectureship in Orthodontics

The Robert E. Wade Lectureship in Orthodontics was established September 1, 1999, by the Board of Trustees of The Ohio State University with funds transferred from the Robert E. Wade Orthodontic Alumni Association Loan Fund.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support an annual or biennial lecture on a subject related to orthodontics for the benefit of residents in the section of Orthodontics in the College of Dentistry. Specifically, the monies shall provide honorarium and travel expenses to the speaker. Any residual funds unused annually shall be reinvested to principal for the continued growth of the fund. Selection of the speaker shall be determined by the chair of the section of Orthodontics in consultation with his/her faculty.

It is the desire of the OSU Orthodontic Alumni Foundation and the Wade family that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$39,875.03

Knox County 4-H Endowment Fund

The Knox County 4-H Endowment Fund was established September 1, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends of Knox County 4-H.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Knox County 4-H program. This support may include but is not limited to the funding of scholarships and awards for 4-H members; volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing materials and/or services that will supplement 4-H programming or increase the visibility and public support of 4-H in Knox County. All expenditures from this fund shall be approved by the Knox County 4-H Planning Committee.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Knox County 4-H Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of The Ohio State University who is the Director for the Ohio State University Extension in consultation with the committee representing the local 4-H donors.

\$17,841.68 (Grandfathered)

The William E. Hunt, M.D. Lectureship Fund in Neurosurgery

The William E. Hunt, M.D. Lectureship Fund in Neurosurgery was established September 1, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund made in honor of, and from the family members, friends, and colleagues of, William E. Hunt, M.D., of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the William E. Hunt, M.D. Lectureship series in the Division of Neurosurgery in the College of Medicine and Public Health. Income from this fund shall help defray appropriate expenses (such as an honorarium, travel, lodging, printing, etc.) as incurred in presenting a lecture by a notable physician, educator, or researcher in the field of neuroscience, and as approved by the Director of the Division.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairperson of the Division of Neurosurgery and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$15,400.00 (Grandfathered)

Richland County 4-H Endowment Fund

The Richland County 4-H Endowment Fund was established September 1, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends of Richland County 4-H.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from this fund shall be used to support the Richland County 4-H program. This support may include, but is not limited to the funding of scholarships and awards for 4-H members; volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing materials and/or services that will supplement 4-H programming or increase the visibility and public support of 4-H in Richland County. All expenditures from this fund shall be approved by the Richland County 4-H Advisory Committee.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Richland County 4-H Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative official of The Ohio State University who is the Director for the Ohio State University Extension, and in consultation with the committee representing the local 4-H donors in order to carry out the desire of the donors.

\$15,023.38
(Grandfathered)

Change in Description of Named Endowed Funds

Edward F. Lopina Scholarship Endowment Fund

The Edward F. Lopina Scholarship Endowment Fund was established September 13, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Edward F. Lopina (B.S.Bus.Adm.'49). The description was revised September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship funds for a student of the Fisher College of Business, with preference granted to those students from the southwest Ohio counties of Hamilton, Butler, Warren, or Clermont.

It is the desire of Edward F. Lopina that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to best fulfill the spirit and intentions of the Lopina Endowment.

The Wright Memorial Steel Castings Educational Fund

The Wright Memorial Steel Castings Educational Fund was established April 11, 1968, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from George T. Wright (B.I.E. '32) Cleveland, Ohio, in memory of his father and mother, Frank G. and Christine M. Wright; his wife, Janet Hardin Wright; and his brother, Walter F. Wright. The description was revised December 6, 1990, and was further revised September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Dean of Engineering to support scholarships, fellowships, research, teaching and faculty development in the area of steel castings within the Departments of Industrial, Welding and Systems Engineering, and Material Science and Engineering.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The Wright Memorial Steel Castings Educational Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

Change in Name and Description of Named Endowed Funds

The William J. Studer Library Endowment Fund

The Unrestricted General Library Endowment was established February 5, 1988, by the Board of Trustees of The Ohio State University with gifts through unrestricted donations to The Ohio State University Development Fund designated for support of The Ohio State University Libraries. The name and description were revised September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support library resources and services, as determined by the Director of The Ohio State University Libraries. At the end of any fiscal year in which there is a balance in income remaining, this balance shall be credited to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college administrative officer who is then responsible for the University Libraries.

Second Century Crop Enhancement Fund

The Ohio Field Crop Improvement Fund was established July 30, 1945, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Ohio Seed Improvement Association and the Ohio Hybrid Seed Corn Producers. The name and description were revised September 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

This fund is established to serve as a source of supplemental support for field crop breeding and genetic enhancement. The primary use of income from this endowment will be to:

1. Enhance financial stability and maintain continuity of research programs involved in the genetic improvement of field crops of current and potential importance in Ohio; and
2. Ensure the continuing education and training of students interested in the breeding and genetic enhancement of field crops

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Funds (contd)

Second Century Crop Enhancement Fund (contd)

A technical advisory board will be established to advise the Chairperson of the Department of Horticulture and Crop Science relative to program funding and administration of the endowment. The Associate Chair of the Department of Horticulture and Crop Science shall chair the technical advisory board.

Members of the technical advisory board shall consist of:

1. All Department of Horticulture and Crop Science project leaders involved in field crop breeding;
2. One Department of Horticulture and Crop Science project leader involved in tissue culture/molecular genetics (appointed by the Chairperson of the Department of Horticulture and Crop Science);
3. The Associate Chairperson of the Department of Horticulture and Crop Science; and
4. Two representatives from the Ohio Seed Improvement Association and the other appointed by the Ohio Seed Dealers Association

Operational guidelines for utilization of income from this endowment shall be approved by majority vote of the technical advisory board and concurred by the Chairperson of the Department of Horticulture and Crop Science.

A unique operational feature of this endowment fund will allow individuals or companies to earmark their contributions for categories or commodity units as follows:

1. Corn -- breeding and genetic enhancement;
2. Soybeans -- breeding and genetic enhancement;
3. Small grains - breeding and genetic enhancement; and
4. Non-designated general support of many of the above programs, as well as support for undergraduate and graduate students interested in the breeding and genetic enhancement of field crops.

Income generated in each of the commodity categories will be available only to crop breeding/genetic enhancement programs in that commodity area. All funding requests will be reviewed by the technical advisory board and their recommendations for use shall be forwarded to the Chairperson of the Department of Horticulture and Crop Science for final approval.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then income from the fund may be used for any purpose within the Department of Horticulture and Crop Science or the College of Food, Agricultural, and Environmental Sciences, with preference being given to research and/or education which will be of benefit to seedsmen, crop producers, and other entities associated with furtherance of the best interests of those individuals and organizations associated with one of the following aspects of crop production: marketing, processing or utilization of farm crops.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The John W. Berry, Sr. Chair in Business

The John W. Berry, Sr. Chair in Business was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of John W. Berry, Sr.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide an endowed chair to the "sitting" Dean of the Fisher College of Business. Allocation of income shall be formally approved by the Provost in consultation with the Dean. The purpose of the Berry Chair in Business is to provide the college the opportunity to attract/retain the best leadership possible in the Dean's position.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$1,500,000.00

Establishment of Named Endowed Funds

The Wolfe Study Abroad Scholarships Endowed Fund

The Wolfe Study Abroad Scholarships Endowed Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Dispatch Printing Company of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support significant study abroad scholarships that will enhance the educational experience for a greater number of Ohio State students. Scholarships will be awarded to full-time sophomore, junior, and senior rank students attending The Ohio State University. Scholarships will be awarded to students with hometowns in Ohio, with preference given to students from Central Ohio. Students shall have a minimum 2.75 overall GPA to be eligible for these scholarships which will be used for University approved quarter/summer-long, and year-long study abroad experiences. Students may only receive the Wolfe Study Abroad Scholarship one time as an undergraduate student at The Ohio State University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Vice President for Student Affairs in order to carry out the desire of the donor.

\$1,001,516.35

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The John W. Berry, Sr. Fund for Faculty Excellence

The John W. Berry, Sr. Fund for Faculty Excellence was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of John W. Berry, Sr.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used in the Fisher College of Business by the Dean to support the recruitment and retention of world class management education faculty.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$1,000,000.00

The Ed Potter Family Athletic Scholarship Fund

The Ed Potter Family Athletic Scholarship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Edward J. "Skip" Potter II, Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes who are members of the varsity football team pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$105,000.00

The William Filmer Rule '40 Scholarship Fund

The William Filmer Rule '40 Scholarship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William Filmer Rule (B.Arch.'40), Seattle, Washington.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide an annual scholarship award to a student who is entering or enrolled in the architecture section of the Knowlton School of Architecture. The scholarship award shall be based on demonstrated academic excellence in architectural design.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The William Filmer Rule '40 Scholarship Fund (contd)

Candidates must be Ohio residents and financial need will be considered in selecting a recipient. The scholarship will be renewable to recipients whose proven record is deemed deserving of continued support. Selection will be made by the Knowlton School's Architecture Section Scholarship Committee with information provided by the design studio instructors and the school secretary in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$83,894.83

The Robert and Iris Howlett Cancer Research Fund

The Robert and Iris Howlett Cancer Research Fund at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Robert T. Howlett of Lakeside, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research with preference given to melanoma research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President for Health Sciences. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$61,710.19

The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy

The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ralph and Ruth Foster of Hilliard, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy (contd)

The annual income shall be used to support The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy, which shall provide two scholarships of equal value to one male and one female pharmacy student in either their junior or senior year. The recipients shall carry a minimum GPA of 2.5 and be involved in one of the College of Pharmacy's student organizations. The recipients of the annual scholarship shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$60,208.00

The Harley E. and Marlese N. Rouda Athletic Scholarship Fund

The Harley E. and Marlese N. Rouda Athletic Scholarship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Harley E. and Marlese N. Rouda, of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of a student athlete who is a member of a varsity team pursuing an undergraduate degree at The Ohio State University. The Director of Athletics will select the recipient in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$46,312.50

The Helen and Arthur Harley Scholarship Fund

The Helen and Arthur Harley Scholarship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Theodore and Lois Harley in memory of Mr. Harley's parents, Helen and Arthur.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall provide financial assistance for members of The Ohio State University Marching Band who are graduates of Grove City (Ohio) High School. The scholarship may be given to incoming freshmen or to any upper class Ohio State student who is a graduate of Grove City High School. There are no grade point requirements and students need not be music majors. The scholarship may be given to the same student more than once. If, in any given year,

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Helen and Arthur Harley Scholarship Fund (contd)

there are no qualified recipients, the income shall be returned to the fund's principal. Selection of the recipients will be made by the Director of the Marching Band, with the approval of the Dean of the College of the Arts and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of The Ohio State University Marching Band in order to carry out the desire of the donors.

\$30,000.00

The Daniel G. Hummel Wrestling Endowment Fund

The Daniel G. Hummel Wrestling Endowment Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Hildegard Hummel of Evanston, Illinois.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the men's wrestling program at The Ohio State University. The Director of Athletics and the head men's wrestling coach will determine use of the funds.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$30,000.00

The Glenn C. Himes Endowed Scholarship Fund
in Food, Agricultural and Environmental Sciences

The Glenn C. Himes Endowed Scholarship Fund in Food, Agricultural and Environmental Sciences was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, to honor Glenn C. Himes (Ph.D. Agricultural Economics 1964), Professor Emeritus, with gifts from colleagues, friends, former students, his wife Carmen, and family.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship, or scholarships, to undergraduate students studying in the discipline of Agricultural, Environmental and Development Economics in the College of Food, Agricultural and Environmental Sciences, as recommended by the appropriate departmental and/or college committee, in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Glenn C. Himes Endowed Scholarship Fund
in Food, Agricultural and Environmental Sciences (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another related use shall be designated by the Foundation Board in consultation with the Dean of the College in order to carry out the desire of the donors.

\$28,737.50

The Ornamental Plant Germplasm Center Endowment Fund

The Ornamental Plant Germplasm Center Endowment Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the floriculture/horticulture industry to be used for the perpetuation and function of the Ornamental Germplasm Center.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to further the purpose and function of the Ornamental Plant Germplasm Center and may include but is not limited to items such as: operating expenses, seminars, publications, and travel. The Chair of the Department of Horticulture and Crop Science and the Director of the Ornamental Plant Germplasm Center and/or their designees shall have the responsibility and must approve expenditures from the fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$27,655.41

The Lynwood L. Battle, Jr. Fund

The Lynwood L. Battle, Jr. Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with honorary gifts upon his retirement from Procter & Gamble and by the Battle Family.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for purposes that best benefit the students in The Ohio State University Marching Band as determined by the Director of the Marching Band.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of the Marching Band in order to carry out the desire of the donors.

\$25,133.06

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Borden Foods Scholarship Fund in Food Science and Technology

The Borden Foods Scholarship Fund in Food Science and Technology was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Borden Foods Corporation.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a scholarship(s) for a student(s) enrolled in the Food Science and Technology program at The Ohio State University. The student recipient(s) shall have demonstrated leadership and show promise for future success in the food science discipline. The student recipient(s) shall be selected by the Scholarship Selection Committee of the Department of Food Science and Technology, in consultation with the department chair and the Office of Student Financial Aid. Representatives of Borden Foods Corporation organization may request inclusion in the selection process. The annual award is contingent upon the selected student(s) writing a letter of appreciation to the Borden representative. Further interaction and meetings with each recipient of the Borden Foods Scholarship in Food Science and Technology is at the option of Borden Foods Corporation.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Vice President for Agricultural Administration, in consultation with the department chair or their successor, or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

The Craig W. Deep Football Scholarship Fund

The Craig W. Deep Football Scholarship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Craig W. Deep.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of a student athlete who is a member of the men's football team pursuing an undergraduate degree at The Ohio State University. The recipient will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor. Donor's preference would be that these unused funds go to the varsity men's ice hockey or men's baseball program.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Roderick H. (Ric) Dillon MBA Fellowship Fund

The Roderick H. (Ric) Dillon MBA Fellowship Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Roderick H. (Ric) Dillon (B.S.Bus.Adm. '77).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a fellowship to an MBA student with preference given to students with a concentration in investment management and/or finance. Selection shall be made by the college committee responsible for MBA fellowship decisions with formal approval by the dean.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$25,000.00

The John D. (Jack) and Mary Lambert Ph.D. Award

The John D. (Jack) and Mary Lambert Ph.D. Award was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Douglas M. Lambert (Ph.D. '75).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide an award(s) to a Ph.D. student(s) in the area of logistics. Selection shall be made by the faculty of logistics with formal approval from the dean of the college. In any given year when a Ph.D. Award is not made, an MBA student with a concentration in logistics may receive the award.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the university/college should cease offering graduate courses in logistics, or whatever terminology describes the evolved form of this discipline as determined by the Council of Logistics Management or its successor, then the fund should be transferred to The Ohio State University Medical School for Cancer Research.

\$25,000.00

Velma C. Veith Musical Instrument Fund

The Velma C. Veith Musical Instrument Fund was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Paul E. Veith of Pemberville, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

Velma C. Veith Musical Instrument Fund (contd)

The annual income from this fund shall be used to support the purchase and maintenance of musical instruments in The Ohio State University School of Music. Purchase decisions shall be made by the Director of the School of Music in consultation with the music faculty. In the event there are undistributed funds in any given year, the unused income shall be returned to the principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Dean of the College of the Arts in order to carry out the desire of the donor.

\$25,000.00

Change in Description of Named Endowed Fund

Tanakadate Aikitu Prize Fund

The Tanakadate Aikitu Prize Fund was established July 2, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an anonymous contribution of \$25,000 arranged by Professor J. Marshall Unger, Chair of the Department of East Asian Languages and Literatures. The description was revised September 1, 1999.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates

Before assuming the first chair of physics at The Ohio State University at the behest of his friend Edward Orton, Thomas C. Mendenhall taught in Japan at the Imperial University (now University of Tokyo), from 1878 to 1881. It was Mendenhall who introduced the *makyō* or "magic mirror" (then romanized *makio*) to the students of the University. Tanakadate Aikitu (1842-1956) was one of Mendenhall's most illustrious students. He became a world-renowned seismologist and expert on geomagnetism, a pioneer in international scientific cooperation, and a prominent leader in the movement to reform the Japanese writing system. It is fitting that this prize honor Professor Tanakadate's career.

The annual income shall provide a prize each year to the most outstanding graduate student in the Department of East Asian Languages and Literatures of The Ohio State University in the field of Japanese humanities. An initial prize of five-hundred dollars (\$500) shall be awarded in Spring 2000; thereafter, the amount of the prize may be adjusted to keep it in line with comparable prizes for graduate students. Income in excess of the annual prize may be used to support Japanese studies in the Department of East Asian Languages and Literatures.

Graduate faculty members of the department shall nominate qualified graduate students for this prize at the start of Spring Quarter each year. A committee of the Japanese faculty, excluding the Department Chair, shall select that year's recipient during the Spring Quarter.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Chair of the Department of East Asian Languages and Literatures after consultation with the faculty of the department in order to carry out the desire of the donors.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2000-34

April - June 1999

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, and November 7, 1997, provides that the President and/or the Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of April - June 1999; and

WHEREAS during the period covered, the Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 46 waivers of competitive bidding requirements for annual purchases totaling approximately \$35,339,400 including \$30,923,400 for merchandise for resale by various University departments, as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 49 waivers of competitive bidding requirements for annual purchases totaling approximately \$10,588,800 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 1999, is hereby accepted.

(See Appendix V for background information, page 177.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 2000-35

WETLAND RESEARCH AND EDUCATION BUILDING
POSTLE HALL RESEARCH LABS RENOVATION
NEIL AVENUE TUNNEL -- ASBESTOS ABATEMENT

Synopsis: Authorization to employ architect/engineering firms and request construction bids for the Wetland Research and Education Building, Postle Hall Research Labs Renovation, and Neil Avenue Tunnel -- Asbestos Abatement projects is proposed.

WHEREAS the University desires to construct a wetland education and research facility building to serve as a catalyst for Ohio to provide national leadership in wetland ecology and management, wetland and river restoration and ecotechnology, and continue the collaboration among several Ohio universities working in these fields; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS the University desires to design the facility and construct the building shell with the initial funding provided, with additional phases to be accomplished as funding becomes available; and

WHEREAS the total estimated project cost is \$2,809,713 and the total estimated construction cost is \$1,766,151, with partial funding provided by a Board of Regents grant \$1,000,000; and

WHEREAS the University desires to convert the dentistry clinical facilities on the fourth floor of Postle Hall into four generic research labs; and

WHEREAS the total estimated project cost is \$1,000,000 and the total estimated construction cost is \$785,400, with funding provided by House Bill 850; and

WHEREAS the University desires to remove asbestos containing materials insulating the water and steam lines in the tunnel system from the McCracken Power Plant that serves many south campus area buildings; and

WHEREAS the total estimated project cost is \$94,800 and the total estimated construction cost is \$80,000, with funding provided by the Board of Regents:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Wetland Research and Education Building, Postle Hall Research Labs Renovation, and Neil Avenue Tunnel – Asbestos Abatement projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Wetland Research and Education Building, Postle Hall Research Labs Renovation, and Neil Avenue Tunnel -- Asbestos Abatement projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix VI for maps, page 179.)

EASEMENTS

Resolution No. 2000-36

COLUMBIA GAS OF OHIO
NORTH STAR AVENUE AT RIDGEVIEW

COLUMBIA GAS OF OHIO
GOLF COURSE AT TREMONT ROAD

Synopsis: Authorization to grant two easements across University property is proposed.

WHEREAS Columbia Gas Company of Ohio has requested a 25-year renewal easement consisting of a strip of land approximately 400 feet in length for a 20-inch gas pipeline starting at the east line of the North Star Avenue right-of-way near Ridgeview Road; and

WHEREAS Columbia Gas will compensate the University with a lump sum payment of \$200 in consideration of the granting of this easement; and

EASEMENTS (contd)

Whereas Columbia Gas Company of Ohio has requested a 25-year renewal easement for a ten-inch gas line running through the University Golf Course along the north side of Tremont Road to Reed Road; and

WHEREAS Columbia Gas will compensate the University with a lump sum payment of \$750 in consideration of the granting of this easement; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Finance be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his/her statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix VII for maps, page 183.)

PURCHASE OF REAL PROPERTY

Resolution No. 2000-37

1704 WEST CASE ROAD
COLUMBUS, OHIO

Synopsis: Authorization for the purchase of the real property at 1704 West Case Road, Columbus, Ohio, proposed.

WHEREAS The Ohio State University has been presented with the opportunity to purchase approximately 7.514 acres of unimproved real property located at 1704 West Case, Columbus, Ohio; and

WHEREAS the property has an appraised value of \$320,250.00, and the owners, Richard C. and Elizabeth K. Chapman, of Columbus, Ohio, have agreed to sell the property to the University for \$42,500 per acre, for a total sale price of approximately \$319,345; and

WHEREAS the property is located within the Airport Master Plan study area and its acquisition is important for the proposed future plans of the University Airport; and

WHEREAS funds for the purchase will be provided by a Federal Aviation Administration grant and Airport revenue:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Finance be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1704 West Case Road, Columbus, Ohio, for a price not to exceed \$42,500 per acre and upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State of Ohio Controlling Board and a grant from the Federal Aviation Administration.

(See Appendix VIII for background information and map, page 185.)

SALE OF REAL PROPERTY

Resolution No. 2000-38

**0.72 ACRES ON COFFEY ROAD
COLUMBUS, OHIO**

Synopsis: Authorization for the sale of real property on Coffey Road, Columbus, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with the opportunity to sell approximately 0.72 acres of unimproved real property located on Coffey Road, Columbus, Ohio; and

WHEREAS the property has an appraised value of \$35,000, and the purchaser, Lifeline of Ohio, Inc., has agreed to purchase the property for that amount; and

WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University; and

WHEREAS funds from the sale of this property will be deposited into the University's land purchase account:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Finance be authorized to sell, in the name of the State of Ohio, the approximately 0.72 acres of unimproved real property located on Coffey Road in Columbus, Ohio, at a price of not less than \$35,000 and upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State of Ohio Controlling Board.

(See Appendix IX for background information and map, page 187.)

CONTINUATION OF COTA STUDENT PASS PROGRAM

Resolution No. 2000-39

Synopsis: Authorization to request modification by the Board of Regents and the State Controlling Board of the general fee limitation to permit continuation of the mandatory student transit pass fee is proposed.

WHEREAS students have identified traffic congestion, lack of convenient parking on and around campus, and lack of efficient transportation to other areas in the community as major concerns affecting the quality of student life; and

WHEREAS the Undergraduate Student Government initiated discussions to respond to these concerns and, with involved University offices, worked with the Central Ohio Transit Authority (COTA) to improve student access to COTA's mass transit system through a student transit pass pilot program for unlimited travel on all COTA routes, including newly established routes responsive to students' residential and entertainment preferences, at the rate of \$9.00 per quarter or \$13.50 per semester; and

WHEREAS the initial 18 month program begun in March 1997, and renewed in September 1998 for the additional 18 month period permitted by the contract, has been very successful, and the University and COTA desire to continue the program on an on-going basis through a new agreement; and

CONTINUATION OF COTA STUDENT PASS PROGRAM (contd)

WHEREAS the new agreement would be for five years, subject to renewal, continue the current transit fee levels during that period, and make several service improvements, including improved procedures for addressing disability transit needs; and

WHEREAS COTA shall be responsible for providing the transit services in exchange for transit pass fees, and for all costs of operating and marketing the transit pass program, including reimbursement for all administrative costs incurred by the University for fee collection; and

WHEREAS the student pass rates are a fraction of COTA's established rates and require a fee be charged to all enrolled undergraduate, graduate, and professional students; and

WHEREAS the student government organizations held a campus-wide student vote in January 1999 in which an overwhelming majority of those students voting approved continuation of mandatory transit pass fees and the long-term extension and expansion of the transit pass system; and

WHEREAS for the 1999-2000 year, the University already has increased student fees by the maximum six percent allowed by law; and

WHEREAS the Board of Trustees believes this transit service constitutes an exceptional circumstance justifying modification of the fee cap by the Ohio Board of Regents and the State of Ohio Controlling Board for so long as the proposed contract or any renewal or extension of it is in effect:

NOW THEREFORE

BE IT RESOLVED, That the Secretary of the Board of Trustees be authorized to request the Board of Regents to modify the fee cap on the general fee as outlined above and to seek approval of the Controlling Board for such modification; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance and Chief Financial Officer be authorized, in the name of the Board of Trustees, to enter into a contract with COTA as outlined above to continue the student transit pass program upon such terms and conditions as have been approved by student referendum and upon such other terms and conditions deemed to be in the best interest of the University, subject to the University receiving the necessary approval of the Board of Regents and Controlling Board.

**MERGER OF THE HARDING HOSPITAL
INTO THE OHIO STATE UNIVERSITY**

Resolution No. 2000-40

WHEREAS Harding Hospital and The Ohio State University have operated their behavioral health programs in a coordinated fashion since the parties entered into an Affiliation Agreement in May 1998; and

WHEREAS since the parties entered into the affiliation agreement in May 1998, The Ohio State University and Harding Medical Center, as the only voting members, have equal membership rights and privileges in Harding Hospital, Inc.; and

WHEREAS improved clinical integration and some cost savings have been obtained under the coordinated program; and

WHEREAS the University Hospitals and Harding Hospital desire to achieve further cost efficiencies while improving the quality of and access to behavioral health programs; and

**MERGER OF THE HARDING HOSPITAL
INTO THE OHIO STATE UNIVERSITY (contd)**

WHEREAS a consolidated behavioral health services will be a key component of the academic psychiatry program of the University; and

WHEREAS a full merger of the behavioral health programs of Harding Hospital and The Ohio State University will be the best avenue to further integrate enhanced clinical program integration, to increase availability and access to services for the community, and to achieve further cost effectiveness; and

WHEREAS the affiliation agreement of May 1998, acknowledges the potential transfer of Harding Hospital, Inc. assets to either member:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of the University approves the full merger of Harding Hospital and the associated behavioral health programs of The Ohio State University and Harding Hospital within the structure of The Ohio State University.

(See Appendix X for background information, page 189.)

MEMBERSHIP IN ELDER SERVICES NETWORK

Resolution No. 2000-41

Synopsis: Approval for The Ohio State University to join and participate in a not-for-profit corporation for the purpose of promoting and supporting the provision of community based older adult services.

WHEREAS providing services to the older adult population of central Ohio is necessary to the teaching, research and service missions of The Ohio State University; and

WHEREAS a joint collaboration between providers of older adult services in central Ohio is an efficient, timely and economical way of achieving promoting and supporting community based older adult services; and

WHEREAS The Ohio State University Hospitals Board recommended that the best way to implement this collaborative effort is to join the Central Ohio Area Elder Services Network (ESN), a not-for-profit corporation has been formed by several central Ohio area providers of older adult services;

WHEREAS the University Hospitals as a member of ESN will be entitled to appoint one Trustee on the ESN Board of Trustees;

WHEREAS the University Hospitals recommends that Lisa Wahoff be appointed as a part of her duties as a University employee as a Trustee on the ESN Board of Trustees;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes and endorses joining as a Class A member and participating in the not-for-profit corporation, the Central Ohio Area Elder Services Network, for the purpose of better providing for the health and welfare of the people of Ohio by supporting and promoting community based services for the older adult population in central Ohio; and

BE IT FURTHER RESOLVED, That the University Hospitals is authorized to pay up to \$5,000 to join ESN; and

MEMBERSHIP IN ELDER SERVICES NETWORK (contd)

BE IT FURTHER RESOLVED, That the Board of Trustees of the Ohio State University hereby approves the appointment of Lisa Wahoff to serve as a Trustee for the Central Ohio Area Elder Services Network, representing the University in such capacity as part of her official duties and responsibilities to the University and entitling him/her to any immunity, insurance, indemnity, and representation to which employees of the University now are, or hereafter may be, entitled.

(See Appendix XI for background information, page 191.)

FINAL APPROVAL OF FISCAL YEAR 1999-2000 BUDGET

Resolution No. 2000-42

Synopsis: The President recommends approval of the completed current funds budget for fiscal year 1999-2000.

WHEREAS the University's General Funds Budget Summary for fiscal year 1999-2000 was approved at the July meeting, with authorization for the President to make expenditures within the projected income levels; and

WHEREAS the President now presents the fiscal year 1999-2000 current funds budget for final approval:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves and adopts the completed fiscal year 1999-2000 current funds budget; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting and to file these materials with the official records of this University.

(See Appendix XII for background information, page 193.)

Upon motion of Mr. Brennan, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, Ms. Longaberger, and Ms. Hendricks.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2000-43

Synopsis: The Investments Committee recommends the approval of the Appointment and Reappointment of Investment Managers.

WHEREAS it is the policy of The Ohio State University to utilize the services of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS (contd)

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, that upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

<u>Equity Managers</u>	<u>Allocation as of 6/30/99</u>	<u>Changes</u>	<u>Revised Allocation</u>
ABN AMRO	\$ 69,128,268		\$ 69,128,268
Barclays Extended	145,284,137		145,284,137
Barclays International Alpha Tilts	29,626,855		29,626,855
Barclays S&P 500	286,475,178		286,475,178
Commonfund Capital Partners	10,000,000		10,000,000
Commonfund New Leaders	10,000,000		10,000,000
R. Meeder	68,234,302		68,234,302
Mesirow Partnership Fund	- 0 -	\$10,000,000	10,000,000
Nicholas Applegate Mid Cap	136,985,653		136,985,653
Nicholas Applegate Sys Small Cap	30,661,185		30,661,185
University Students	18,909,569		18,909,569
<u>Fixed Income Managers</u>	<u>Allocation as of 6/30/99</u>	<u>Changes</u>	<u>Revised Allocation</u>
Bank One	\$ 14,913,819		\$ 14,913,819
Commonfund	24,756,902		24,756,902
Cypress Asset Management	24,063,095		24,063,095
Hughes Capital Management	15,082,626		15,082,626
Huntington Trust	14,726,945		14,726,945
MDL Capital Management	48,975,957		48,975,957

Upon motion of Mr. Slane, seconded by Judge Duncan, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Messrs. Colley, Brennan, Sofia, Slane, Judge Duncan, Ms. Longaberger, and Ms. Hendricks, and two abstentions cast by Messrs. Skestos and Patterson.

STUDENT GOVERNMENT REPORTS

Mr. Josh Mandel:

Throughout Spring Quarter, USG met with different student groups and individual students, and -- similar to Dr. Kirwan's four priorities for the University -- established a list of common, reoccurring concerns for students.

One concern is financial aid. We found that people are very pleased with the staff at the Financial Aid Office, but there aren't enough staff to handle all of the students' questions or concerns. Tally Hart does an incredible job of staffing the office and offering good services for students, but we'd like to expand those services. By working with Tally, Dr. Garland, and other administrators over the coming year, hopefully there will be permanent satellite financial aid offices established around campus so students won't always have to go to Lincoln Tower.

We also envision a "1-800" number that students will be able to connect through the new Fees and Deposits "1-800" number. This will lessen the bureaucracy and also be less costly for students who are calling for financial aid questions. By using the "1-800" number, they wouldn't have to pay.

Another common concern with students was safety. Right now, the Student Safety and Escort Service will take students from an on-campus location to an off-campus location and vice versa. Over the coming year, the service will be expanded so students can go from somewhere off-campus to another off-campus location as well.

Hopefully by the beginning of the year, seven blue emergency phones will be established in the off-campus area. Preliminary reports from the first blue emergency phone that was installed are very positive. There have been a few crank calls, but for the most part they were all positive calls. Not all of them were for emergencies per se, but all of them were valid. The Columbus Police view it as a good project and hopefully we can expand on this in the coming years.

A big concern for students is timely graduation. It's not unique to Ohio State, but it's something that we'd like to improve vastly on. We've been working with Dr. Garland's office on trying to create a graduation contract for students. The details are still being worked out, but it will be similar to contracts at other schools where students can come to the University as freshmen and map out their Ohio State career.

Students at Ohio State switch their majors and areas of study as time goes on, so that will have to be taken into consideration, but it will mandate that students will have to see an advisor "X" amount of times per quarter and fulfill other requirements. For the University's part, the University will have to do all they can to make sure the student graduates in four years.

We've also started looking into the possibility of combining this with the Success Challenge the legislature has established. We know that the legislature will provide Success Challenge dollars for students that graduate in four years, and we think there is a strong relationship between this and the Success Challenge dollars.

Community Commitment is an annual project of USG and this year the Student Activities Office also is playing a large part in that and including it in Welcome Week. In the first week of school, right before classes start, we'll have a few thousand students -- and hopefully some faculty, staff, and Trustees -- volunteer

STUDENT GOVERNMENT REPORTS (contd)

Mr. Mandel: (contd)

at various areas around the City of Columbus. Then we will bring the volunteers back to campus for a reflection period and some food as well.

Fellow student John Cross has been working on the student trustee voting right issue, which is not new to any of you. It has been discussed for many years and, hopefully, it will get a little further this year.

Eric Ley and IPC would like to bid a fond farewell to Dr. Bernadine Healy, Dean of the College of Medicine and Public Health, as well as IPC advisor. IPC welcomes Interim Dean Dr. Sedmak and looks forward to working with him. Dr. Healy encouraged professional student leadership and patiently granted multiple student organizations' frequent requests for a keynote speaker. The professional students will miss Dr. Healy's presence. Her career, as she moves to the Red Cross, will serve as a template for women and men in medicine for years to come.

IPC's summer conference took place at the Wildman House in August. Presentations were heard from Allyson Lowe and Jaclyn Nowakowski, as well as from Ron Meyers, President of CGS. The IPC charge for the year will be to better define professional students at The Ohio State University using, in part, the results of the I-QUE report. Other activities slated for the year include professional student advising, a joint project with USG, co-sponsorship of the NAGS Conference, and a presentation of the results of the I-QUE survey to the Board of Trustees in November.

Transportation and Parking Services, with the input from the Interprofessional Council, ended 24-hour campus parking which allowed cars to be stored on campus thereby preventing the use of spaces. This move should free spaces for commuter students, especially near the College of Law. Two parking proposals, in part authored by IPC, were denied this summer. The first proposal would have created parking lots for students only; and the second proposal was intended to make a limited number of "B" passes available to professional students. IPC plans to continue to work with Transportation and Parking Services to improve parking for professional students.

With the help of Tracy Stuck and Don Stenta, from Student Affairs, IPC now has a full-time office manager. This position will allow IPC to continue to represent professional students to the governing bodies of the University, as well as increase professional student involvement with our organization. They're looking forward to a great year.

The Council of Graduate Students is pleased to have Ron Meyers as the new president begin his term today. Ron is a doctoral candidate in a one-of-a-kind Ph.D. program in natural resources. CSG has had an active summer, recruiting new leadership and working on this coming academic year's priorities. At their annual retreat, held at the lovely OSU Stone Lab facility on Gibraltar Island, they identified eight major priorities for CGS to address this year.

They have asked me to share their eight priorities with you and they look forward to sharing them completely with you in the future, especially the specific programmatic and policy initiatives. These priorities are: 1) increase recognition, visibility, and respect for the contributions graduates can do and give to the University and research community; 2) increase participation of graduate students on University committees; 3) address graduate housing concerns; 4) implement G-QUE recommendations; 5) address graduate student compensation and benefits; 6) address graduate student professional development concerns; 7)

STUDENT GOVERNMENT REPORTS (contd)

Mr. Mandel: (contd)

address the importance of outreach and engagement to vital quality of life issues for graduate students -- increasing safety is a considerable concern; and 8) continue the partnership efforts with the National Association of Graduate and Professional Students by hosting the annual meeting this fall and their recognizing them as the best graduate/professional student government in the nation.

CGS looks forward to working with the entire University community to find creative ways to address this agenda, as well as to working with Campus Partners. They thank you.

That is my report, Mr. Chairman.

President Kirwan:

I'd just like to mention that Ron Meyers is here for his first meeting as president of the Council of Graduate Students. Ron, we look forward to working with you.

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Thereupon the Board adjourned to meet Friday, October 1, 1999, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Michael F. Colley
Chairman

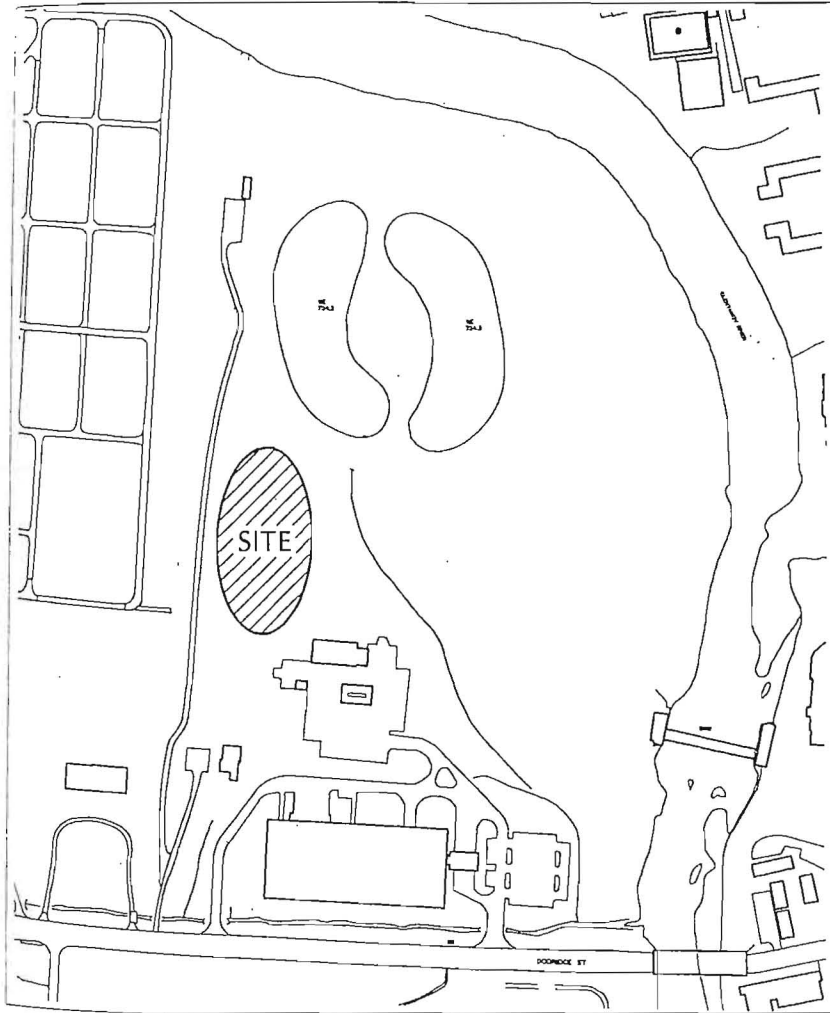
Waivers of Competitive Bidding Requirements April - June 1999

(APPENDIX V)

<u>Category</u>	<u>Total</u>	<u>Sole Source</u>	<u>Emergency</u>	<u>Sufficient Economic Reason</u>
Merchandise For Resale	\$30,923,380	\$30,923,380	\$0	\$0
Hospital Merchandise For Resale	\$850,000	\$850,000	\$0	\$0
Medical Center East - related acquisition costs	\$1,681,732	\$109,105	\$1,454,562	\$118,065
Hospitals - Professional Health Care Services	\$2,981,605	\$153,736	\$0	\$2,827,869
Hospitals - Equipment and Services	\$5,075,487	\$2,316,479	\$707,634	\$2,051,374
Instructional and Research Equipment and Services	\$1,182,275	\$457,361	\$0	\$724,914
Administrative Support Equipment and Services	\$3,233,721	\$893,851	\$610,908	\$1,728,962
TOTAL	\$45,928,200	\$35,703,912	\$2,773,104	\$7,451,184

(APPENDIX VI)

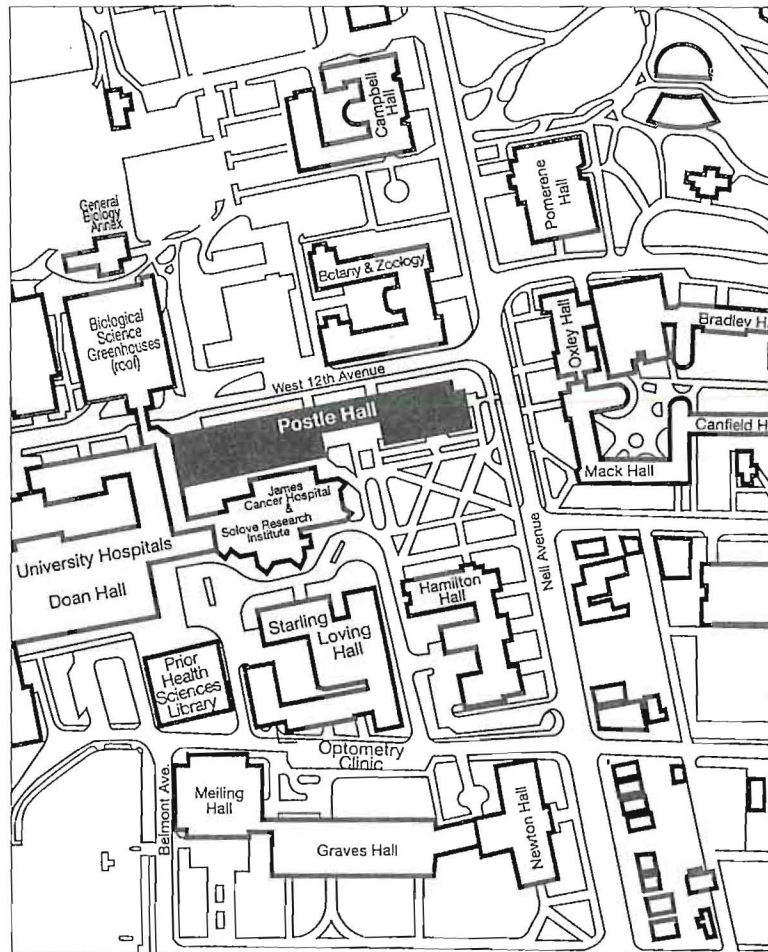
Wetland Research and Education Building



Office of Business and Finance
Office of the University Architect and Physical Planning
August 20, 1999



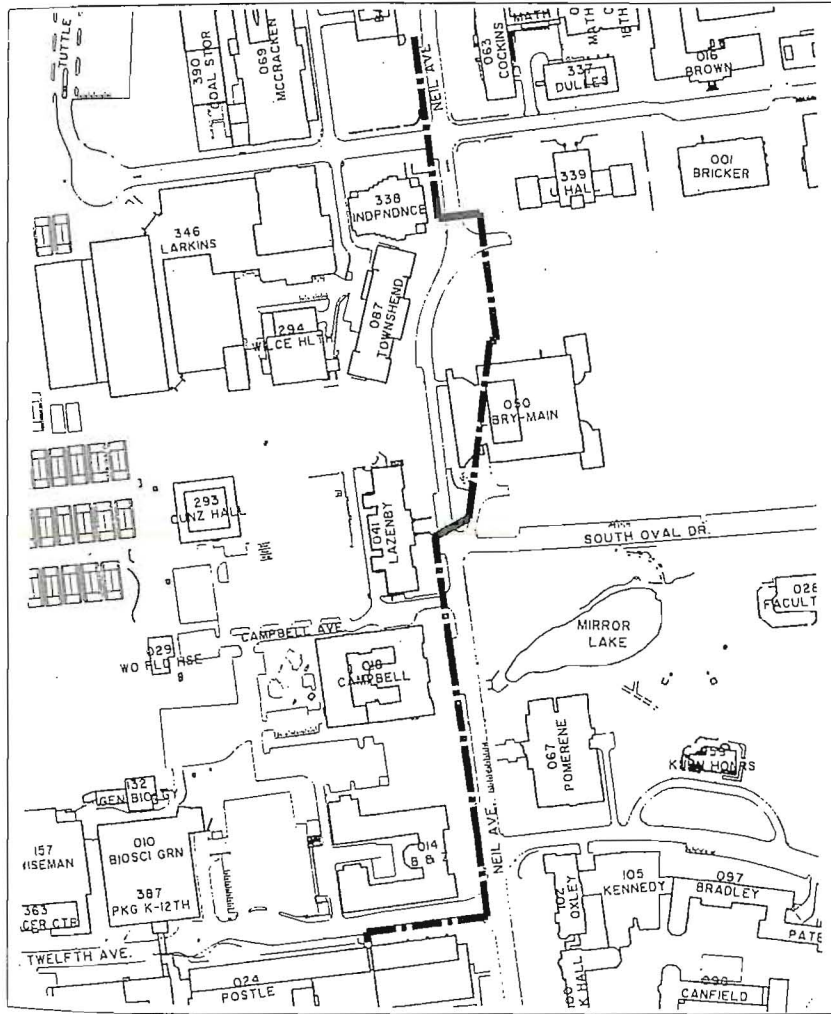
Postle Hall Research Labs Renovation



Office of Business and Finance
Office of the University Architect and Physical Planning
August 16, 1999



Neil Avenue Tunnel - Asbestos Abatement

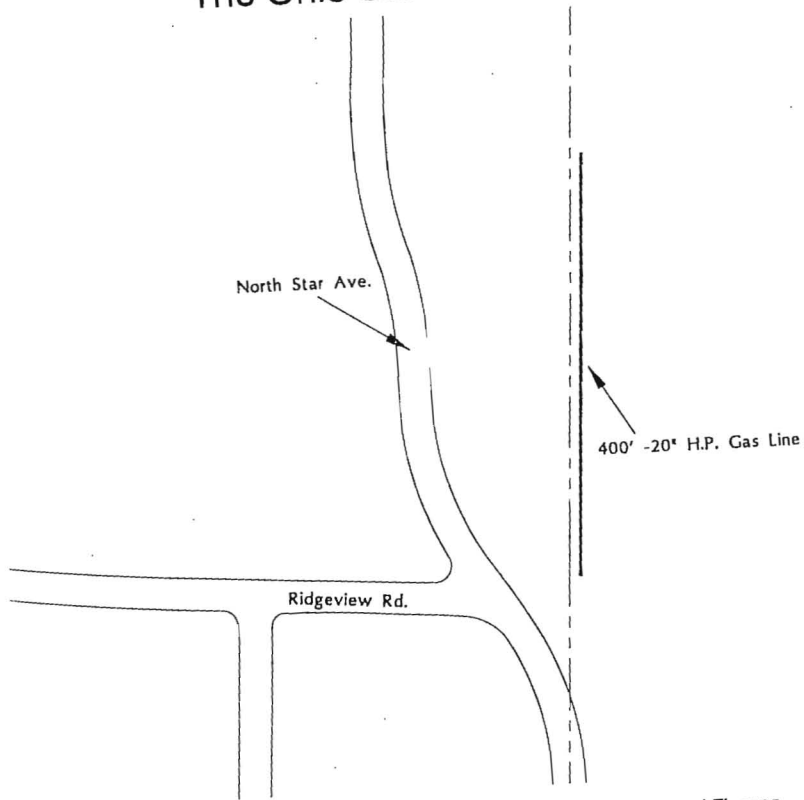


Office of Business and Finance
 Office of the University Architect and Physical Planning
 August 20, 1999



(APPENDIX VII)

North Star Ave. at Ridgeview Road Easement Renewal - Columbia Gas of Ohio The Ohio State University

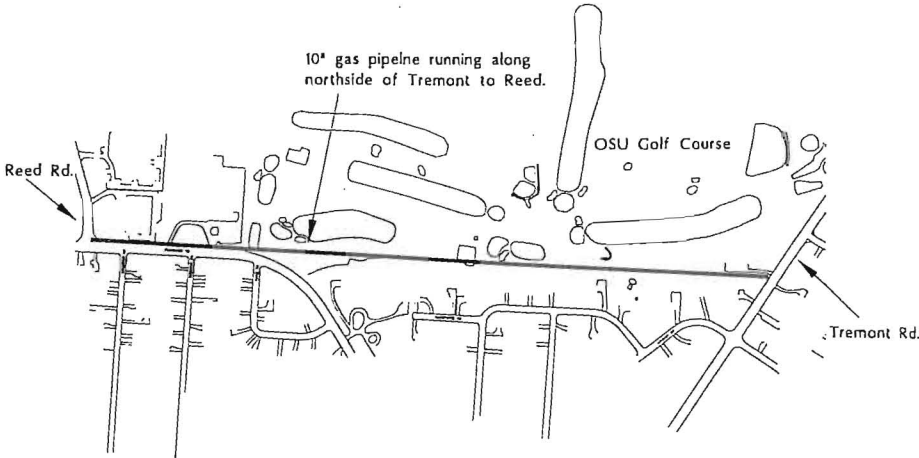


No True Scale

Office of Business and Finance
September 1, 1999

Map Provided by University Engineer's Office

Gas Line Through OSU Golf Course
Easement Renewal - Columbia Gas of Ohio
The Ohio State University



No True Scale

Office of Business and Finance
September 1, 1999

Map Provided by University Engineer's Office

PURCHASE OF REAL PROPERTY

1704 WEST CASE ROAD
COLUMBUS, OHIO

Background

Location and Description

The property consists of approximately 7.514 acres of unimproved land located at 1704 West Case Road, adjacent to the University Airport. The property is included in the Airport Master Plan study area adopted by the Board of Trustees in February 1990. More specifically, it lies within the site for the proposed aviation easement for Runway 14/ 32. The property is part of a tract of land that consists of 8.212 acres; thus, the purchase would require a lot split.

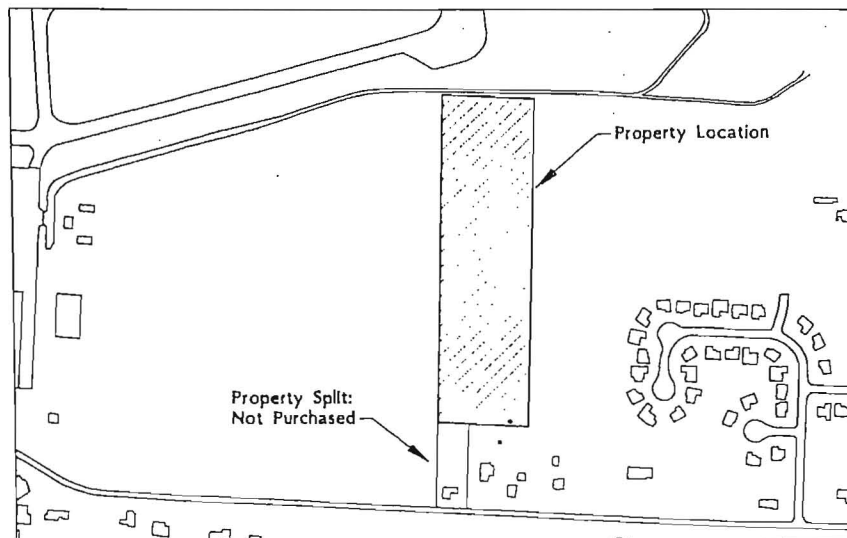
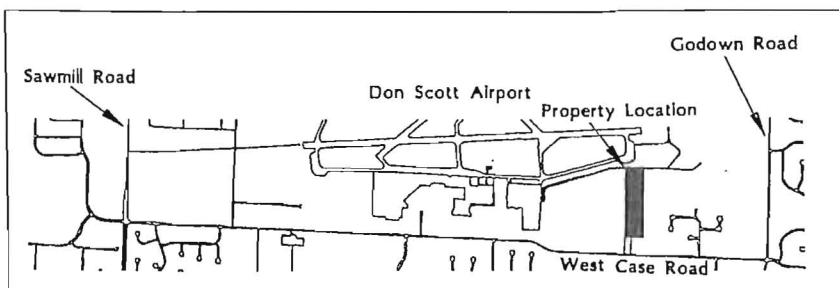
Appraisals and Purchase Price

An MAI appraisal conducted by Wilhelm and Associates in February 1999 and an appraisal review by Nash Wilson Associates valued the property at \$320,250. The owners of the property, Richard and Elizabeth Chapman of Columbus have offered to sell the property to the University at a price of \$42,500 per acre, for a total sale price of \$319,345. The Federal Aviation Administration will reimburse the University for 90% of the purchase price through a Federal grant; the other 10% will be funded from the University Airport.

Intended Use for the Property

Title to the property will be taken in the name of the State of Ohio for use of The Ohio State University. Purchase of this property is an important component in the future growth of the University Airport. The purchase of this property and the proposed use are consistent with the long-range technical and support plans of the University as identified in the Airport Master Plan.

1704 West Case Road
Dublin, Ohio
The Ohio State University



No True Scale

Map Provided by University Engineer's Office

Office of Business and Finance

September 1, 1999

SALE OF REAL PROPERTY

0.72 ACRES ON COFFEY ROAD
COLUMBUS, OHIO

Background

Location and Description

The property consists of approximately 0.72 acres of unimproved land located on Coffey Road at the rear of 770 Kinnear Road, in Columbus, Ohio. The property is an essentially landlocked parcel between Kinnear Road and State Route 315 and is not contiguous to any other University property. It is part of a larger tract of land; thus, the sale would require a lot split.

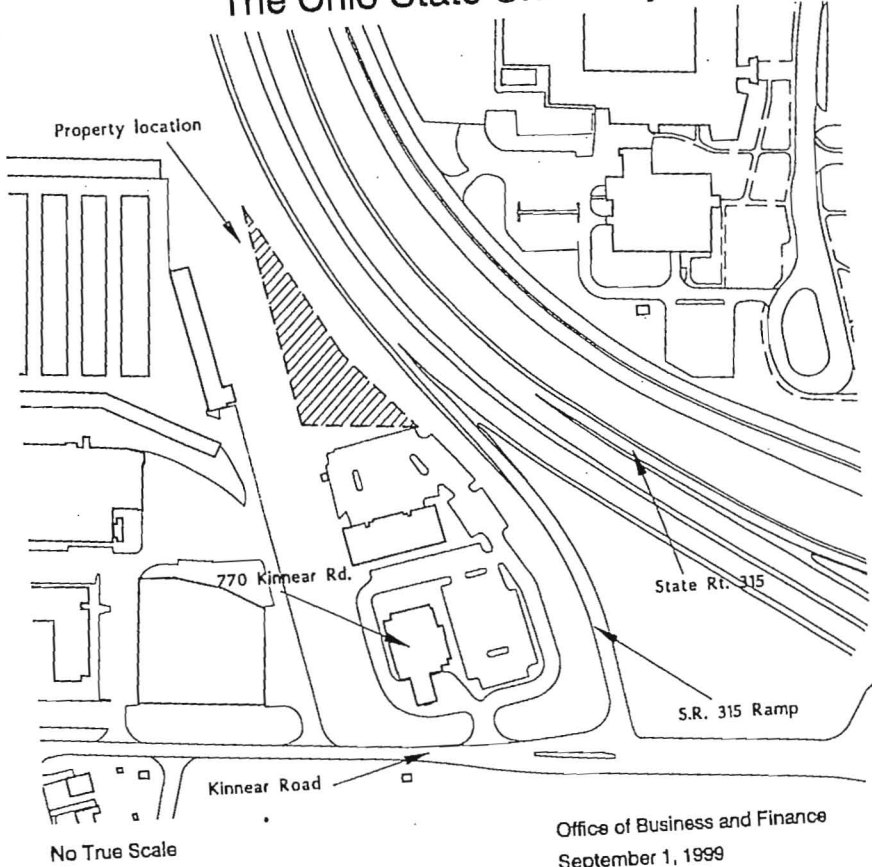
Appraisal and Sale Price

An MAI appraisal conducted by Ohio Real Estate Consultants, Inc., in June 1999, valued the property at \$35,000. The purchaser, Lifeline of Ohio, Inc., has offered to purchase the property for that amount.

Intended Use for the Property

Lifeline of Ohio owns the adjacent property at 770 Kinnear Road and intends to use the property for a memorial garden. The sale of this property and the proposed use do not conflict with the University's Master Plan. To protect the integrity of the area along State Route 315, deed restrictions that address billboards and telecommunication sites have been made part of the sale conditions.

Coffey Road
Columbus, Ohio
The Ohio State University



Map Provided by University Engineer's Office

**RATIONALE FOR MERGER OF HARDING HOSPITAL AND
BEHAVIORAL HEALTH PROGRAMS OF THE OHIO STATE UNIVERSITY**

The Ohio State University and Harding Hospital have developed and maintained a close relationship over the last several years. In 1995, a joint venture was created to enhance the availability and efficiency of behavioral health services. While OSU and Harding both found the joint venture to be advantageous, it was determined that further consolidation would assist in achieving their goals more easily while supporting the teaching and research mission of the Department of Psychiatry in the College of Medicine and Public Health. Accordingly, in 1997, the Board of Trustees of this University authorized the University to join Harding Hospital as a member, thereby fostering a more integrated relationship.

OSU and Harding have enjoyed some success in operating under this framework. Much more substantial clinical integration has been attained. Services have been developed or refined in a way to make them more accessible to the community and achieve cost savings. It has recently been recognized, however, that the development of a comprehensive, fully integrated behavioral health care system requires the full merger of the behavioral health programs of the University Hospitals with Harding Hospital. Such a possibility was acknowledged in the 1998 Affiliation Agreement between the parties.

A fully integrated behavioral health care system will offer the opportunity to obtain far greater cost efficiencies, to provide the clinical foundation for the teaching and research missions of the Department of Psychiatry, and to develop a more comprehensive array of services available to the community. The Board of Harding Hospital has endorsed this concept and recommended that each member of Harding Hospital (Harding Medical Center and the University) approve the full merger. The Harding Medical Center has also approved the concept. The University Hospitals Board recommends that the Board of Trustees of the University approve the full merger of Harding Hospital and the associated behavioral health programs of the University within the structure of The Ohio State University.

**BACKGROUND SUMMARY IN SUPPORT OF THE REQUEST TO JOIN THE CENTRAL OHIO
AREA ELDER SERVICES NETWORK AS A CLASS A MEMBER**

Several Central Ohio providers of services to the older adult community, including The Ohio State University Medical Center, have discussed developing a collaborative relationship that would allow them to promote and support the provision of community-based services to the older adult population in Central Ohio. As a result, a not-for profit corporation named the Central Ohio Area Elder Services Network (ESN) has been formed. The founding members of ESN are Ohio Health, Mount Carmel Health System, Life Care Alliance, Wexner Heritage Village, First Community Village, Ohio Presbyterian Retirement Systems, Heritage Day Health Centers and Elder Choices of Central Ohio. The Medical Center already maintains collaborative relationships with many of the members, including Mt. Carmel Health System, Wexner Heritage Village, First Community Village, and Ohio Presbyterian Retirement Systems.

ESN's purpose is to provide older adults and care givers with a comprehensive source for community education, information and services. ESN will coordinate community-based and acute care services through assessment and case management of older adults living in Central Ohio. The Medical Center, as a member, will be able to participate in the development of programs and provide services, such as, community education, case management and adult day care. ESN supports The Ohio State University's mission through community education as well as providing medical and allied health students opportunities to work with older adults in a variety of community-based and acute care settings.

The Medical Center has been invited to join ESN as a Class A member. The initial cost is funded through a National Council on Aging and AT&T grant. ESN is seeking additional funding from AT&T and other grant sources. Depending on the amount and availability of grant monies, ESN Class A members may be required to contribute up to \$5,000 toward start-up and marketing costs. Subsequent contributions must be approved by the members.

**OSU Board of Trustees
Fiscal Affairs Committee
FY 2000 Budget Summary
September 1, 1999**

- I. Context
 - A. Strategic Objectives
 - B. Environment
 - C. Previous Board Action
 - D. Income and Spending Summary
- II. Income and Expense Summary
 - A. Enrollment Projection
 - B. Revenue Projections
 - C. Funding for Continuing Services
- III. Strategic Investments
 - A. OAA Multi-year Commitments
 - B. Performance Challenge
 - C. Student Set Aside
 - D. Support of Private Fund Raising
 - E. Other Service Improvements
 - F. Mandates
- IV. Implications
 - A. Strategic
 - B. Financial
 - C. Programmatic

Office of Academic Affairs
Office of Business and Finance
August 31, 1999

I. Context

A. Objectives – to support the University’s goal to become one of the nation’s preeminent public universities. The four cornerstones of this strategy are:

1. Selective investment in those academic programs that have the potential for academic distinction.
2. Improving the quality of the student experience inside and outside the classroom.
3. Becoming an exemplar within higher education for the success of our commitment to diversity.
4. Expanding outreach and engagement activity to better respond to the needs of the communities the University serves.

B. Environment

1. FY 2000 represents the fifth consecutive year of budget stability since achieving budget equilibrium in FY 1995.
2. During this period, significant funding increases have been provided to support academic priorities.
3. This has been achieved in an environment where undergraduate tuition has been capped, federal funding interrupted, enrollments have declined, competition for the best faculty and best students has increased and the state has had to address a court decision regarding school funding.
4. FY 2000 provides a number of new challenges, including:
 - A significant restructuring of state funding practices, including a cap on Ph.D. funding, growth in performance funding and differing expectations regarding regional campuses.
 - Continued uncertainty as a result of DeRolph vs. State of Ohio.
 - Continuing competitive pressures on salaries and student financial aid.
 - An extensive list of unmet needs and continuing commitments.

I. Context (cont.)

C. Previous Actions of OSU Board

1. March 5 Revenue Benchmark Report
2. April 6 Compensation Benchmark Report
3. May 7 Compensation Guidelines approved
4. June 4 Approval for Tuition and Fees
5. July 1 Approval of Income and Spending Totals

D. Income and Spending Summary (Columbus Campus)

1. Available General Fund Resources are projected to increase 5.6%, including:

a) State Instructional Subsidy	+ 3.0%
b) Performance Challenge	+79.4%
c) Student Fee Income ¹	+ 5.8%
2. General Fund Expenses to increase 5.6%, including a 3.8% increase for continuing services.
3. Continuing Funds held in reserve include:

a) Planned Fund Balance	\$.50M
b) Enrollment Reserve	\$1.00M
c) Safety Margin for Revenue Projections ²	± 1%

¹ Reflects impact of potential enrollment fluctuations.

² Excluding instructional subsidy

II. Income and Expense Summary

A. Enrollment Projections

The enrollment adjustments are based on the following headcounts for the Columbus Campus:

FY 97(AU)	FY 98 (Au)	FY 99 (Au)	FY 00 (Au)
48,352 (act)	48,278 (act)	48,511 (act)	48,142 (cst)

B. Revenue Projections

- Instructional Subsidy is based on the approved State budget. It reflects the delayed impact of previous enrollment declines.
- Performance Challenge includes Success Challenge, Research Challenge and Student Support Services.
- Student fees increase at 6.0% for undergraduates, 5.0% for graduates and between 5%-14% for Professionals.
- All other income is projected to increase \$3.7 million or 4.4%. All other income includes Research Indirect Cost Recovery, Overhead and Temporary Investment Income.

Continuing General Funds Income (Main Campus Only) (all figures in millions)

Revenue Source	FY 99 Base	FY 00 Estimate	\$ Difference	% Change
Instructional Subsidy	\$305.3	\$314.6	\$9.3	3.0%
Performance Challenge	6.8	12.2	5.4	79.4%
Student Fees	284.8	301.3	16.5	5.8%
All Other	83.7	87.4	3.7	4.4%
Sub total	680.6	715.5	34.9	5.1%
Continuing Funds Carried Forward	(3.3)	NA	3.3	NA
Total Resources Available	\$677.3	\$715.5	\$38.2	5.6%

C. Funding for continuing services:

1. Compensation - 4.0% increase in salary budgets, plus \$0.6M for faculty promotions and 12.0% increase in University share of health care premiums for employees.
2. Student Financial Aid - includes 6.0% increase for undergraduate scholarships and 5.0% for graduate fee authorizations.
3. Research Support - increase in Research Support is equal to inflationary cost of continued services. Increase in indirect cost recoveries should fund this increase.
4. Facilities - includes 3.0% inflation adjustment for Plant, Operation and Maintenance of existing facilities, including utilities.
5. All other expenses - such as Legal, Bank and Audit fees are not given inflationary adjustments.
6. Summary

Continuing Services	FY 99 Base	FY 00 Recommended	\$ Difference	% Change
Compensation	\$446.2	\$467.2	\$21.0	4.7
Student Financial Aid ¹	81.8	84.0	2.2	2.7
Research Support	32.4	35.5	3.1	9.6
Facilities	40.5	42.4	1.9	4.7
All Other ²	76.4	73.9	-2.5	-3.3
Sub Total	677.3	703.0	25.7	3.8
Strategic Investment ³	NA	12.5	12.5	NA
Total Expenses	\$677.3	\$715.5	\$38.2	5.6

¹ Scholarships and graduate fee authorizations will be increased at least equal to tuition. The total increase is less because of a reduction in the number of fee authorizations due to declines in graduate enrollment.

² Includes Reserves.

³ See detail of Strategic Investment on pages 6-11.

III. Strategic Investments

As part of the academic planning process, the University has established six categories of targeted funds that are designed to support strategic goals. These are:

- OAA Multi-year Commitments
- State Performance Challenge
- Student Set Aside
- Support of Private Fund Raising
- Other Service Improvements
- Mandates

Investments in these categories represent a commitment to improve the University over and above current service levels. In FY 2000, a total of \$12.5 million in additional continuing General Funds and \$24.0 million in one-time funds are recommended for this purpose.

A. OAA Multi-year Commitments

In order to plan effectively, program managers need to be able to count on a predictable revenue stream for more than one year at a time. While a changing fiscal and legal environment makes this impossible to do in all cases, Academic Affairs has identified three critical areas that are so important that the University has committed to specified increases on a multi-year basis.

These three areas are the Academic Enrichment/Selective Investment Program, Enhanced Recruitment of top students and Library acquisitions. All three of these programs are targeted for significant increases in FY 2000 under a predetermined plan. These amounts are as follows:

Program	Continuing	One-time
Academic Enrichment/Selective Investment	\$1,750,000	250,000
Enhanced Recruiting	500,000	500,000
Library acquisitions	667,000	0

In addition, the central investment in Academic Enrichment/Selective Investment will be matched by a \$1,634,000 reallocation from the 18 colleges, equal to .5% of their beginning-year budgets.

More information on the funding history of these programs can be found in the Multi-year Commitments section of the Current Funds Budget book.

B. Performance Challenge

There have been a number of changes in recent years in the way the State of Ohio provides funding support for higher education. The most significant of these has been a shift away from exclusive reliance on an enrollment-driven formula to greater reliance on funding related to performance in critical areas of importance to the State of Ohio. This effort has been strongly supported by the Ohio Board of Regents, all of Ohio's colleges and universities, as well as our elected officials.

The results of these changes are dramatic. In FY 1998, the first year of Performance Challenge, OSU Main Campus received 5.3% of its additional State funds from this source and the total University received 5.8% of its additional State funds from this source. In FY 2000, OSU Main Campus will receive 36.6% of its increased funding from this source and the total University will receive 37.8% of its increased funding from Performance Challenge funds.

FY 2000 Performance Challenge funds for Main Campus will come through two challenge programs: Research Challenge and Success Challenge. Research Challenge is intended to support and reward success in attracting outside funds in support of research. Success Challenge is designed to reward successful program completion of at-risk students and timely graduation (usually four years) for all undergraduate students.

FY 2000 Performance Challenge funds for the Regional Campuses will come through Access Challenge and Jobs Challenge. Access Challenge is designed to help more students in Ohio enroll in college by making in-state undergraduate tuition more affordable at access campuses. Jobs Challenge rewards successful efforts at meeting community needs for job training.

Because of the late passage of the State budget for the FY 2000-FY 2001 biennium, spending plans have not been completed, except a recommendation that a portion of the Success challenge be used to support increases in financial aid for students on General Fund Scholarships. Complete plans will be presented later this year. Funds available for allocation are summarized below.

	Continuing	One-Time
Research Challenge Funds (Allocations to be determined)	\$1,850,000	0
Success Challenge		
FY 99 Carryover (\$318,000)	129,000	189,000
FY 00 At Risk Students (\$2.3M)		
Retention Support		100,000
GF Scholarships	1,300,000	
To be determined	590,000	
FY 00 Timely Graduation		1,500,000 ¹ (estimated)
Subtotal Success Challenge	2,019,000	1,789,000
Grand Total	3,869,000	1,789,000

C. Student Set Aside

Since FY 1996, the University has allocated a portion of the undergraduate student fee increase beyond that needed to meet baseline service needs to program improvements that directly benefit students. This year, 1% of the 6% increase, or \$1.1 million has been set aside for this purpose.

The specific recommendations for allocation of these funds are listed below. As in previous years, these recommendations have been developed in close consultation with the Undergraduate Student government and our Student Trustees:

¹ These funds are treated as one-time funds for FY 2000 due to uncertainty over distribution.

Student Set Aside Funding Recommendations

Recommendations		
	Continuing	One-Time
Student Affairs Programming		
Student Surveys (Pilot) ¹	0	50,000
Greck Life Task Force - Asst. Dir.	70,500	0
Programming (Homecoming)	90,000	0
Ohio Union Event Schedule	15,000	0
Diversity Programming	20,000	0
Make a Difference Day	29,500	0
Ohio Union Furniture	0	50,000
Subtotal	225,000	100,000
Student Financial Aid		
Service Improvements (includes 1-800)	124,000	0
Subtotal	124,000	0
Student Safety		
Student Escort Service	35,000	22,000
Blue Safety Lights On Campus	0	28,000
Subtotal	35,000	50,000
University District Set Aside¹	0	35,000
Non-Computing Subtotal	384,000	185,000
Instructional Computing Subtotal	550,000	0
Grand Total	934,000	185,000

NOTE: Total allocation equals \$1,119,000

D. Support of Private Fund Raising

Since the beginning of the Affirm Thy Friendship Campaign in 1995, the University has adopted a policy of using a small portion of the interest earnings from private gifts to support proper stewardship of those gifts and future fund raising efforts. This allows the University to support its successful fund raising efforts, while allowing the full value of the donor's original gift to go to the programmatic objective the donor intended.

The FY 2000 budget proposes a \$2.6 million increase in gift stewardship and support. The funding source is interest earned on gifts as provided for in the July 1, 1994 and July 10, 1998 Board resolutions. This includes a commitment to

¹ If successful, Student Survey and University District Pilots can be continued in succeeding years.

installing a modern gift and donor tracking system, as well as the high priority needs summarized below. Additional adjustments, including funding for additional space, will be recommended at mid-year.

New Computer System	\$925,000
Support of OSU Foundation	358,000
Regional Development Officers	232,000
Additional Development Officers	574,000
Additional Space	TBD
All Other	555,000
Total	\$2,644,000

E. Other Service Improvements

In addition to the strategic priorities listed above, the University administration recommends additional funds annually for improved services in targeted areas. A total of \$529,500 in continuing funds and \$20.0 million in one-time funds (including the \$18 million for ARMS) is recommended for FY 2000 and is summarized below. Items funded include increased funds for deferred maintenance and campus security (Business and Finance), University-wide systems improvements and Industrial Outreach (OAA).

Unit	Recommended Funding	
	Continuing	One-time
Academic Affairs	142,000	750,000
Business and Finance	222,500	178,500
ARMS	0	18,000,000 ¹
All Others	165,000	542,000
Total	529,500	19,470,500

F. Mandates

Every year the University is faced with new legal requirements in a variety of areas. Even though funding to comply with these State and Federal mandates is not provided in many cases, it is still in the best interest of the University to comply.

In FY 2000, a total of \$491,500 in continuing funds and \$2.0 million in one-time funds is recommended for this purpose. In addition, funding for Y2K compliance

¹ Funding for the first six months of FY 2000 as approved by BOT 7/2/99. A request for the remainder of FY 2000 will be submitted mid-year.

activities is included and although this is not a legislative requirement, it is a legal risk.

The principle mandates recommended for funding are listed below:

Compliance Category	Recommended Funding	
	Continuing	One-time
OSHA	\$73,500	\$588,500
Environmental	52,000	450,000
ADA/Disability Services	290,000	205,000
Y2K Readiness	0	660,000
Research Risk Protection	52,000	0
All Other	24,000	53,000
Grand Total	491,500	\$1,956,500

Additional adjustments, including funding for additional space, will be made mid-year.

IV. Implications

A. Strategic

1. These recommendations advance the University's strategic goals, particularly Academic Enrichment/Selective Investment, recruitment and retention.
2. Quality of academic programs will continue to improve through academic enrichment and enhanced recruiting.
3. Quality of the student experience will improve, particularly through increased investment in recruitment, retention and diversity.
4. Additional support will be provided for diversity and outreach and engagement.

B. Financial

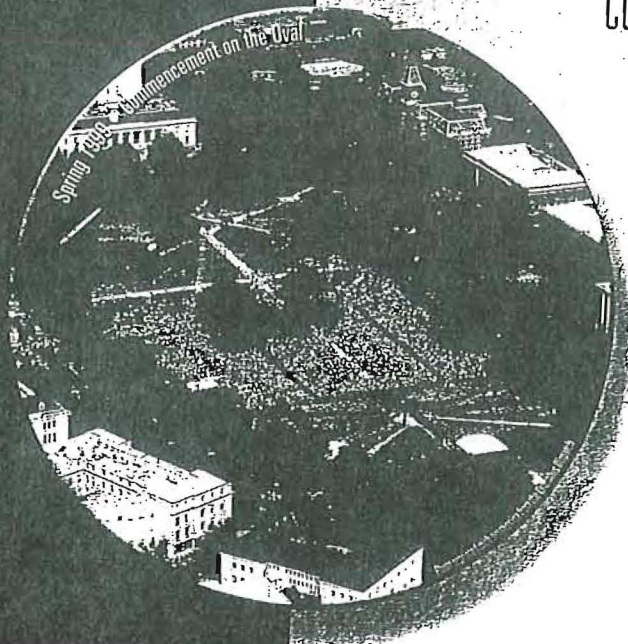
1. The resource gap with peer institutions regarding undergraduate resident tuition should narrow somewhat.
2. The budget is balanced, but uncommitted one-time funds are less than previous years; therefore flexibility is limited.
3. \$5.4 million in additional Performance Challenge funds are reflected in these numbers.
4. The gap between Main Campus and extended campuses for tuition will widen as a result of state policy designating the extended campuses as a high priority for removing financial barriers to access.

C. FY 2000 Programmatic Improvements that directly benefit students:

- \$1.75 million in additional funds for improving academic programs on a selective basis. Last year, funds were distributed to Physics, Psychology, Electrical Engineering and Materials Science and Engineering, which touch nearly 18,000 students annually. Four additional awards will be funded this Fall.

- \$3.5 million in additional Success Challenge Funds to improve retention and reduce time to graduation.
- \$1.8 million in additional Research Challenge Funds to support expanding research opportunities for students and attract more outside funds to Ohio.
- \$569,000 for improved student services including additional programming, 1-800 number for Student Financial Aid and Student Safety.
- \$550,000 in continuing funds for improvements in instructional computing.
- \$290,000 in continuing funds to improve services to students with disabilities.
- \$2.7 million in increased Student Financial Aid to fund tuition increases for our neediest students.
- \$2.7 million in pay raises for student employees.

The Ohio State University Current Funds Budget 1999-2000



Prepared by
The Office of Resource Planning and Institutional Analysis
September 1, 1999

I. BUDGET SUMMARY

Budget Objectives

Enhancing the quality of the educational and campus experience of our students has been the University's primary goal since achieving financial equilibrium four years ago.

In addition to the continued focus on academic excellence, the student experience, and revenue growth, the University is also focusing its resources on diversity and outreach and engagement. The mission and vision statements are operationalized on an annual basis by the Leadership Agenda. The 1998-1999 Leadership Agenda, prepared by the Executive Vice President and Provost after broad consultation, is designed to represent the priority goals for the academic year.

The Leadership agenda for the 1998-99 academic year established specific goals and priorities in the following areas:

Academic Excellence

Ohio State should achieve international distinction in education, scholarship and public service, including achieving top ten status among public universities.

Student Experience

Ohio State seeks to recruit and retain students and enable their timely graduation and future success.

Diversity and Community

Ohio State will foster a diverse and nurturing environment in which faculty, staff and students feel a sense of mutual respect and support from the community.

Outreach and Engagement

Ohio State embraces its responsibility as a land-grant institution to provide service to nearby communities, the people of Ohio, the nation and the world by sharing the benefits of its scholarship, teaching and public service.

Revenue Growth

Ohio State seeks full funding for academic priorities. This includes recruiting, retaining and developing the best faculty, staff and students through a combination of competitive compensation levels, staff support, state-of-the-art equipment and a supportive physical and learning environment, and selective program enhancements.

Budget Context

In March, at the beginning of the FY 2000 budget planning process, the University presented a financial benchmark report to the OSU Board of Trustees. The financial benchmark report compared OSU's five-year financial trends with nine benchmark institutions in a number of key areas.

These nine benchmark institutions include, in order of their relative rank: Michigan, UCLA, Wisconsin-Madison, Washington, Illinois-Urbana/Champaign, Minnesota-Twin Cities, Texas-Austin, Penn State, and Arizona.

These benchmark institutions were selected from a list of 20 public, higher-education institutions of the highest quality that most closely resemble Ohio State in organization and missions. In order to enhance the value of our organizational comparisons, similarities between the organizational configuration, distribution of faculty, and institutional size of the benchmark institutions were examined.

The preliminary outcome of these comparisons is as follows:

- Current Funds Revenues per FTE student at Ohio State are significantly (19%) below these benchmark institutions. However, Ohio State had the third largest dollar improvement (\$1,763) in revenues per student FTE from FY96 to FY97.

- State support per student FTE at Ohio State in FY97 is also significantly less (8.4%) than benchmark institutions.
- While instructional expenditures per student FTE at Ohio State are 12% higher than the benchmark average, expenditures on academic support outside the classroom are 34% below the benchmark average.
- Resident undergraduate tuition and fees at Ohio State are 7.0% below the benchmark average in FY 1999.
- Ohio State is ranked higher than any other Ohio public university in academic reputation. Yet, Ohio State's resident undergraduate tuition and fees are 7.1% below the state average.
- This makes Ohio State an excellent value for students and taxpayers, but it also means Ohio State does not have the resources to match our competition in key support areas.

The University will continue to develop benchmarking of key academic, demographic and administrative issues to inform decisions on budget prioritization.

Academic Planning

The University mission and vision statements, adopted by the Board of Trustees on December 4, 1992, continue to be the cornerstone for planning at The Ohio State University:

The Ohio State University has as its mission the attainment of international distinction in education, scholarship and public service. As the state's leading comprehensive teaching and research university, Ohio State combines a responsibility for the advancement and dissemination of knowledge with a land-grant heritage of public service. It offers an extensive range of academic programs in the liberal arts, the sciences and the professions.

Ohio State provides accessible, high-quality undergraduate and graduate education for qualified students who are able to benefit from a scholarly environment in which research inspires and informs teaching.

At Ohio State, we celebrate and learn from our diversity and we value individual differences. Academic freedom is defended within an environment of civility, tolerance, and mutual respect.

The Ohio State University is a community of scholars in which:

- Teaching and research are part of the same process: learning.
- Academic units and curricula are structured to foster learning and nurture creativity.
- Administrative services facilities and technology enrich the academic experience.
- Academic programs and research opportunities are extensive and excellent, but not exhaustive.
- Human resources complement our promise: High-ability students, faculty and staff from diverse backgrounds participate in leading programs and enrich an environment that sustains learning and growth.
- Ideas, inventions and creative work are made accessible to practitioners throughout the State of Ohio and the world in keeping with our land-grant mission.

The mission and vision statements are critical to the budget process as they provide the framework within which the established objectives can be achieved. These are now operationalized annually through the establishment of the Leadership Agenda.

The Leadership Agenda for the 1998-99 academic year established 17 specific action items designed to move the Leadership Agenda forward. They are:

Academic Excellence

1. Continuing and assessing the Selective Investment/Academic Enrichment programs aimed at investing in quality
2. Recruiting, retaining and developing top-notch faculty at senior and entry levels
3. Involving the university community in discussion and implementation of the research commission report

Student Experience

1. Improving undergraduate student progress as measured by retention and graduation
2. Developing programs to engage students in campus life
3. Continuing assessment of undergraduate, graduate and professional student satisfaction
4. Encouraging faculty roles in enhancing the student experience
5. Enhancing student academic support services, including registration, financial aid, loan servicing and student record management

Diversity and Community

1. Increasing diversity and the sense of community on campus
2. Addressing disability needs inside and outside the classroom

3. Participating in the national "Racial Legacies and Learning" project

Outreach and Engagement

1. Choosing developers and launching projects for the improvement of the Campus Partners community and distributing seed money through Campus Collaborative to support community programs
2. Establishing university/ industry research partnerships

Revenue Growth

1. Identifying the disciplines most critical to the university's academic aspirations, which should drive revenue and financial policies
2. Restructuring the budget to more directly align financial incentives with academic goals
3. More directly engaging Ohio's businesses as advocates for public higher education
4. Establishing policies that encourage entrepreneurial initiatives such as technology-enhanced distance learning and partnerships within the Science and Technology Campus

The Leadership Agenda helps to frame budget priorities. The Agenda and Action items will be reviewed and updated as part of the academic planning process for the 1999-2000 school year.

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II. ACADEMIC PRIORITIES

The FY 2000 budget focuses on these key elements:

1. To continue to improve the quality of our academic programs
2. To continue to improve the quality of the student experience inside and outside the classroom
3. To become a good example within higher education for the success of the University's commitment to diversity and the University's community outreach and engagement activities
4. To continue to be competitive with our benchmark institutions in the area of faculty compensation
5. To continue to strengthen the University's financial position including protection of assets and increasing and diversifying the revenue base

Each of these five elements are reflected in the budget and spending priorities for FY 2000, which are discussed in the following sections.

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Quality of the Academic Program

Improving the quality of the academic programs has been the primary objective of the budget process since a formal link with academic planning was forged in 1993.

The program areas and budget priorities that further the objectives of quality academic programs include:

- Academic Enrichment and Selective Investment
- Student Recruitment initiatives
- Sustained Library Acquisitions
- Research Support
- Summer Enrollment Incentive Program (SEIP)
- Revenue Enhancement Program
- Other key academic programs

Improving the Student Experience Inside and Outside the Classroom

The first step to a good student experience is a high quality academic environment. However, that alone is not enough. The May 1995 report of the Committee on the Undergraduate Experience demonstrated the need for the University to address the needs of the student both inside and

outside the classroom. The key recommendations highlighted in the CUE report focus on basic student needs, including social involvement, the academic experience, service to students and valuing the individual.

Investments made in prior years have contributed positively to the improvement of the student experience. The program areas and budget priorities that continue to advance these objectives include:

- Increased student financial aid
- Improved accessibility to information technologies
- Retaining the best students
- Improvements in the physical environment, including campus safety
- Other programs

Diversity and Outreach

The University is committed to improving diversity among its faculty, staff and students and to improving relations with the greater community surrounding the campus. We recognize that a diverse learning environment, as well as good community relations, are paramount to the total academic and student experience.

A number of investments in diversity and outreach programs have been made in the past and continue to be made including:

- Young Scholars Program
- Minority Scholarships
- Faculty Assistance Program
- Success Challenge for at-risk students
- Disability Services
- ADA Coordination
- OSU Cares program
- Campus Collaborative
- The Management Leadership Program
- Glenn Institute for Public Service and Public Policy

Compensation

Consistent with prior years, the key to quality academic programs is a strong and diverse faculty. The budget for Fiscal Year 2000 continues to maintain competitive faculty compensation levels while increasing University support to hire additional faculty and to make other improvements in the quality of academic programs. It also includes merit-based increases for staff and student employees.

Protection of Assets/Revenue Growth

Improving the quality of academic programs and the quality of the student experience, as well as offering competitive compensation packages, requires additional resources and better management of existing resources. Resources alone will not improve outcome, but comparisons with our benchmark institutions show that Ohio State needs to strengthen and diversify its revenue base.

The key to financial growth is a quality academic program, an energized research agenda and an improved student experience; so that the recruitment and retention

objectives that support a strong enrollment base can be met. The program and budget priorities that support the protection of assets and financial growth in the FY 2000 budget include:

- Improving the physical environment
- Upgrading administrative computing (ARMS)
- Complying with Federal and State mandates
- Supporting Development efforts to increase corporate and individual giving to the University
- Maintaining equipment and supplies budgets
- Maintaining reserves against enrollment declines
- Improving services to the campus

III. FY 2000 Revenue Summary

Overview

Total University current funds revenues including General Funds, Earnings and Restricted revenue are projected to increase by 9.6 percent from \$1.75 to \$1.92 billion. General Fund revenues for the Columbus Campus are projected to increase by \$35.0 million or 5.1 percent in FY 2000.

Columbus Campus General Fund Revenues

Category	FY 1999 Base Budget (In Millions)	FY 2000 Revenue Increase (In Millions)	Percent Change
State Support	312,109	14,667	4.7%
Tuition	281,558	16,426	5.8%
Other	86,986	3,921	4.5%
Total	\$680,653	\$35,014	5.1%

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State Support

Beginning in Fiscal Year 2000, the definition of state support has changed from just the Instructional Subsidy amount to a combination of the Instructional Subsidy and the

Challenge Subsidies. This is considered our core funding from the State of Ohio.

State instructional subsidy for the Columbus and extended campuses is \$334.9 million or 45 percent of the General Funds Budget. This is an increase of \$10.1 million or 3.1 percent from the FY 1999 subsidy level.

Our mission-based core funding from the State consists of the following five line-item appropriations considered challenge subsidies. Funding for each university or college is dependent upon that institution's performance in meeting statewide goals.

- ◊ **Success Challenge** – two-thirds of the appropriation is used to reward successful completion of academic programs by at-risk students; one-third is used to reward successful completion of a baccalaureate degree in a timely manner (4 years).
- ◊ **Research Challenge** - rewards success in securing sponsored research from external funding sources.
- ◊ **Priorities in Graduate Education** – used to support improvements in graduate programs in computer science.
- ◊ **Access Challenge** - reduces financial barriers to entry level higher education. (Two-year schools only)

- ◊ **Jobs Challenge** - rewards successful efforts at meeting community needs for job training. (Two-year schools only)

Summary of OSU Challenge Subsidy Revenues FY 1999 - FY 2000

Challenge Line Item	Driver	FY 1999	Estimated FY 2000
OSU Main Campus			
Success	Degrees awarded to OIG-eligible undergraduates	\$636,000	\$2,600,000
	Degrees awarded in a timely manner	NA	\$1,526,000
Research	Externally funded research expends	5,994,000	7,851,000
Priorities in Graduate Education	Graduate programs in computer science	500,000	841,000
Jobs	Revenue from non-credit job training	449,000	0
Total		\$7,579,000	\$12,818,000
Extended Campuses (includes ATI)			
Access	General Studies Student FTE	\$569,000	\$1,671,000
Jobs	Revenue from non-credit job training	31,000	344,000
Total		\$600,000	\$2,015,000

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Student Fees

The entering class this fall for the Columbus campus will meet the University's enrollment target of 5,800 new first quarter freshman. Enrollment declines due to smaller entering classes in the early 1990's have now passed through the system providing for more stable enrollment totals from year to year. Therefore, total enrollments for FY 2000 (new first quarter freshman and returning students) are projected to be 48,142.

Undergraduate Fees:

- ◊ The combined instructional and general fees will increase 6.0 percent for all undergraduate students (including a 5.6 percent increase in the instructional fee and a 10.0 percent increase in the general fee). This is in compliance with language in the state budget bill that placed an upper limit on undergraduate fees. A full time resident undergraduate student will pay \$231 more per year.
- ◊ The combined instructional and general fees for the extended campuses will not increase over FY 1999 due to a legislative mandate.
- ◊ The undergraduate non-resident surcharge will increase 5.0 percent. A full time non-resident undergraduate will pay \$612 more per year.

♦ **Graduate and Professional Fees:**

- ◊ The combined instructional and general fees and the non-resident surcharges for all graduate and some professional students will increase between 5 percent and 14 percent. Full time resident graduate students will pay \$285 more per year; full time non-resident graduate students will pay \$720 more per year.
- ◊ The following selective fee increases will be implemented for full-time professional students. These increases represent the total increase over FY 1999 for instructional, general and non-resident fees.

College	Fee Increases			
	Residents		Non-Residents	
	%	\$	%	\$
Law	9.5	732	7.0	1,202
MBA	14.3 ¹	846	8.8	1,281
Medicine	9.5	1,107	6.7	2,109
Vet Med.	9.5	885	6.5	1,812
Dentistry	9.5	933	6.6	1,827

Increases above 5.0 percent in the instructional and non-resident fees will be earmarked for improved services to students in these five colleges.

¹ The first year of a multi year program

♦ **General Fees:**

The general fee was restructured in FY 1994-95 to correspond with the costs associated with the Office of Student Affairs and includes such items as Student Unions, Student Health Center, and Student Life. The purpose of this restructuring was to improve accountability. The general fee will increase 10.0 percent for all students in FY 2000 to reflect increased service.

♦ **Other Charges:**

Other charges to Columbus Campus students (room and board, bookstores, health insurance, etc.) will increase by an average of 4.6 percent for undergraduate students. Included in this weighted average is a 4.3 percent increase in room and board charges for undergraduate residence halls. Not included in this is a reduction in on-campus phone rates to students.

Other Income

Other General Funds income consists of Indirect Cost recoveries from external research grants (\$37.5 million); Interest Income (\$10.1 million); Unrestricted Endowment and other designated income (\$4.1 million); and other miscellaneous income (\$1.1 million). Other income in total is projected to increase by 2.0% from the FY 1999 level.

IV. FY 2000 EXPENDITURE SUMMARY

Academic Priorities

The FY 2000 budget will continue to focus on the principal academic goal "to enhance the quality of the education and experience of our students" through funding allocated to the following categories at the Columbus Campus:

Academic Priority	Continuing	One-Time
Academic Programs	\$7,875,000	
Student Experience	3,281,500	\$496,000
Compensation	20,957,000	
Protection of Assets	3,187,000	21,927,000
Total Academic Priorities	\$35,300,500	\$22,423,000

Academic Programs

- ◊ **Academic Enrichment and Selective Investment** - these funds will be used to support college proposals for learning opportunities in areas of proven excellence.
- ◊ **Student Recruitment** - these funds provide additional support to recruit students to Ohio State who are most likely to benefit from the environment of a comprehensive public research university.

- ◊ **Library Acquisitions** - funds are allocated to the three academic libraries to allow them to maintain their purchasing power for books, periodicals and journals.

- ◊ **Research Support** - A commitment to research is part of what makes a learning experience at Ohio State unique. Increased support for research, including space, equipment and graduate research associates, are required to keep pace with the substantial increase in research activity over the last ten years. In addition, we received an increase of \$1,850,000 in research challenge subsidy from the State of Ohio. These funds shall be used to enhance the basic research capabilities of the University.

- ◊ **Revenue Enhancements and SEIP** - this is a program whereby fee increases for the professional colleges greater than the 5.0% implemented by the University and revenue increases from increased summer enrollments will be shared with those colleges.

- ◊ **Provost's Reserve** - these funds are assigned to the Provost to address academic priorities that occur during the year outside the budget process.

Academic Programs	Continuing	One-Time
Academic Enrichment	\$1,750,000	
Student Recruitment	500,000	
Library Acquisitions	667,000	
Research Support	3,013,000	
Revenue Enhancements & SEIP	1,695,000	
Provost Reserve	250,000	
Total Academic Programs	\$7,875,000	

Student Experience

A successful experience outside the classroom is an important part of a student's education. Continuing efforts are being made to implement some of the recommendations from the report on the committee on the undergraduate experience. These include:

- ◊ **Student Financial Aid** – Increases funding for students who receive financial aid to match the increase in tuition.
- ◊ **Technology**- Access to state of the art technology is critical to a successful student experience. This includes Web-based Student Services, increased support for student computer labs, Academic Computing and planning money for a new student information system.
- ◊ **Student Retention Programs** – A variety of programs are being continued or added to enhance the students' academic and social experience at the University that

contribute to a more positive experience that improves retention.

- ◊ **Safety** - Includes additional police, police equipment, Ohio Union Security and emergency phones.
- ◊ **Other Programs** - Includes Student Surveys, Greek Life Task Force, Homecoming Programming, Ohio Union needs, Diversity Programming and a variety of other campus activities that directly benefit students.

Student Experience	Continuing	One-Time
Student Financial Aid	\$2,228,000	
Student Financial Aid Admin	124,000	
Instructional Computing	550,000	
Student Retention	129,000	289,000
Safety	35,000	50,000
All Other	225,000	135,000
Total Student Experience	\$3,291,000	\$474,000

Compensation

Compensation cuts across all mission and vision areas. Quality of the faculty is the single most important factor in supporting education, scholarship and public service and enhancing the educational experience of our students. In FY 2000, the average budgeted salary increase for regular faculty and non-union staff and student workers will be 4.0 percent. This pay package is a result of the University's reaching financial

equilibrium through an improved state budget allocation environment, limits on multi-year commitments and the redesign of our medical benefits programs. The guidelines for distribution are as follows:

- ◊ **Merit** – Four percent (4.0%) of the total base-salary budget will be allocated to recognize performance. As was done last year, no "base-merit" amount was mandated centrally. Colleges and vice-presidential units were provided discretion in distributing pay raises. *Note:* The policy of increasing non-union classified staff by a minimum of 1.5% is no longer in effect. All pay distributions are now based on merit.
- ◊ **Faculty Promotions** - Faculty approved for promotion will receive an additional 6.0% increase above the average increase of 4.0% being awarded other faculty.
- ◊ **Health and Other Benefits** - For several years, the University's increases in health benefits have been low because of aggressive management of health-care administration, the shift in emphasis to the University Prime Care health plan, and an increase in the employees' share of the health premiums. However, the University is now faced with a 12% increase in the cost of employee medical benefits. Health-care costs locally and nationally have increased sharply beginning in FY99, with no sign of letting up. In particular, the cost of pharmaceutical drugs and outpatient diagnosis costs have exploded. The

University has formulated a multi-year plan to bring this under control.

Compensation	Continuing	One-Time
Faculty	6,155,000	
Faculty Promotions	600,000	
Admin, & Professional	3,255,000	
Classified	2,272,000	
Specials & Wages	3,037,000	
Other Personnel	416,000	
Benefits	5,189,000	
Other Benefits	33,000	
Total Compensation	20,957,000	

Financial Protection and Growth

The University's ability to continue to improve the quality of the academic product and the student experience depends in part on acquiring more resources to support these activities. This in turn requires a commitment by the University to protect its financial assets and to invest in revenue growth. The best investment to ensure revenue growth is to continue to improve the quality of the academic programs and the student experience, which will in turn secure the enrollment base to support revenue growth. Other initiatives include:

- ◊ **Physical Environment** - Maintaining the physical plant of the University is necessary in order for all academic and academic-support units throughout the campus to carry out successfully the missions of the University. This budget

provides an inflationary 3.0 percent increase in budgeted facility costs including utilities, rent, insurance, repair and renovations, but excluding debt service. It also provides for an additional \$0.8 million for maintaining new facilities including the College of Business Phase II, Heart & Lung and for improved maintenance of existing facilities.

- ◊ **Administrative Computing (ARMS)** – The University is in the final phase of upgrading its core Human Resources and Financial systems. This has been a multi-year effort designed to replace out-of-date systems that are increasingly expensive to maintain, comply with previous audit findings, along with addressing the year 2000 issues with these systems.
- ◊ **Mandate Compliance** - The University generally does not receive additional state or federal funds to comply with new state or federal mandates. Nevertheless, the University must comply with these requirements. These include OSHA, Environmental, ADA/Disability Services, Y2K Issues, Research Risks Protection and others.
- ◊ **Supplies & Equipment** – There will be no increase for Supplies and Equipment in FY 2000.
- ◊ **Enrollment Reserves** – While enrollments appear to be stabilizing, many variables impact new enrollments and student retention. A \$1.0 million contingency was established in FY 1999 as a protection against uncertainties in enrollment trends. This contingency will be maintained

but not increased in FY 2000 and will be re-evaluated after Autumn enrollments and the December subsidy distribution are finalized.

- ◊ **Other Service Improvements** – Selective investments were made in administrative support areas that promised increased service improvements or productivity gains in support of the academic mission. These include intensified recruitment of information systems' technical staff, systems improvements, deferred maintenance, security issues, and the Trustees' Chair.
- ◊ **President's Fund** - a small amount of continuing funds set aside for use at the discretion of the President.

Protection of Assets	Continuing	One-Time
Physical Environment	\$1,916,000	
ARMS Phase VII	0	\$18,000,000 ²
Mandate Compliance	491,500	1,956,500
Other Service Improvements	529,500	1,970,500
President's Fund	250,000	
Total Protection of Assets	\$3,187,000	\$21,927,000

² Funding for 6 months only to be reviewed at mid year

V. EXPENDITURE TRENDS AND MULTI-YEAR COMMITMENTS

Expenditure Trends (All figures in millions of \$)

Following are a series of tables showing a five-year trend of budgeted amounts for selected priorities. It includes non-general fund sources where indicated.

Compensation - The five-year trend shows that the University has done better than inflation in salary. The University has also taken aggressive action to moderate health and other benefits increases through its effective management of those programs.

Compensation					
	FY 96	FY 97	FY 98	FY 99	FY 00
Salaries & Wages	\$326.7	\$347.8	\$358.7	\$373.1	\$391.2
Benefits	69.2	65.9	66.3	69.9	76.0
Total	\$395.9	\$413.7	\$425.0	\$443.0	\$467.2

Academic Enrichment and Selective Investment - The University continues to improve the academic experience of its students by investing in quality academic programs. In FY 1999, the University invested in academic programs such as Electrical Engineering, Materials Science and Engineering, Physics and Psychology.

Academic Enrichment					
	FY 96	FY 97	FY 98	FY 99	FY 00
Academic Enrich (Cont)	2.0	3.0	4.25	5.75	7.5
Library Support	7.4	8.4	9.0	9.8	10.4
Total	\$9.4	\$11.4	\$13.25	\$15.55	\$17.9

Research Support - Research continues to be a high priority of the University where resources must continually be invested in order for the University to maintain its competitive advantage and to increase its research output. In FY 2000, total research support is increasing moderately, due primarily to a 31% increase in Research Challenge. The Research Commission report will assist in focusing university efforts to further advance its research efforts.

Research Support					
	FY 96	FY 97	FY 98	FY 99	FY 00
OSURF Administration	\$5.8	\$6.1	\$6.3	\$7.2	\$7.5
Special Purpose Research	3.8	4.0	4.1	4.0	4.2
Research Fee Auths.	6.7	10.8	11.4	11.9	12.5
Research Challenge (St.)	4.4	4.8	5.1	6.0	7.9
Research Facilities	5.6	5.8	6.2	6.4	6.2
Total	\$26.3	\$31.5	\$33.1	\$35.5	\$38.3

Diversity - The University must continue to invest in those areas which will have the greatest potential for positive impact on its commitment to diversity. Additional funds to offset inflation are provided for Young Scholars, minority scholarships and the hiring of faculty from underrepresented

groups such as women and minorities. The source of funds for Young Scholars and Minority Scholars is provided from Success Challenge funds.

Diversity					
	FY 96	FY 97	FY 98	FY 99	FY 00
Young Scholars	\$3.9	\$4.5	\$4.7	\$4.7	\$5.0
Minority Scholarships	6.0	6.3	6.6	7.0	7.4
Faculty Assistance Prog.	4.5	4.7	4.9	5.1	5.3
Total	\$14.4	\$15.5	\$16.2	\$16.8	\$17.7

Student Financial Aid - In FY 2000, an estimated 30,000 students will receive some form of financial aid, making this one of the most critical student services. In addition to improvements in financial aid administration, the University will allocate additional funds so that scholarships and fee authorizations can be increased to offset increases in student fees. In FY 1997, fee authorizations appear to decrease because of a realignment of non-resident research fee authorizations from this category to research fee authorizations (see Research Support on the previous page). FY 1997 also marks the beginning of the Buckeye Scholarships, a new program to attract quality non-resident students.

Student Financial Aid					
	FY 96	FY 97	FY 98	FY 99	FY 00
Administration	\$2.8	\$3.0	\$3.1	\$4.0	\$4.3
Scholarships	5.7	6.0	6.3	6.7	7.1
High Ability Scholars	4.7	5.0	5.0	5.3	5.6
Fee Authorizations	54.6	52.7	55.3	58.1	59.0
Buckeye Scholarships	NA	1.0	2.3	2.7	4.5
Total	\$67.8	\$67.7	\$72.0	\$76.8	\$80.5

Multi-Year Commitments

The documentation of multi-year commitments has been part of the annual budget document every year since FY 1996. The purpose of this review is to share with the campus a sense of what these commitments are and how they change from year to year. In order to plan effectively, the University needs to be able to make commitments across fiscal years, but do so in a way that does not jeopardize future financial flexibility.

Multi-year commitments are divided into five categories to reflect the various sources of the funds to address these commitments. These categories are:

- Commitments of continuing Central General Funds
- Commitments of one-time Central General Funds
- Commitments of Central Non-General Funds
- Commitments by colleges and support units
- Capital commitments

Central Continuing General Funds

The following table lists the explicit multi-year commitments against continuing General Funds. These include only Academic Enrichment. Closed Courses were on the list last year, but are not this year because that funding cycle has been completed. Completion of these commitments does not mean the programs will end, but it does mean that additional continuing General Funds are no

Physical Environment - The Ohio State University faces a backlog of over \$100 million in identified maintenance needs for campus facilities. While this backlog cannot be eliminated overnight, the University continues to invest significant resources to maintain the campus physical environment.

Physical Environment					
	FY 96	FY 97	FY 98	FY 99	FY 00
Renovations (State)	\$10.2	\$9.25	\$9.25	\$7.7	\$7.7
University (Cont.)	5.3	5.5	6.4	6.9	6.9
University (1-Time)	1.0	1.0	0.25	1.7	1.0
Total	\$16.5	\$15.75	\$15.9	\$16.3	\$15.6

Academic Computing - The University has embarked on a multi-year effort to increase support of learning technology. It is critical to the University's mission that faculty, staff and students have access to the most advanced technologies.

Academic Computing					
	FY 96	FY 97	FY 98	FY 99	FY 00
Acad Computing (Cont)	\$1.0	\$1.3	\$2.3	\$2.6	\$3.2
Acad Computing (1-Time)	0	0.2	0	0.8	0.8
Engineering Comptr Fees	1.6	1.6	1.6	1.6	1.6
Business Comptr Fees ³	0.7	0.7	0.7	0.7	0.7
Total	\$3.3	\$3.8	\$4.6	\$5.7	\$6.3

³ Includes the School of Public Policy and Management

longer necessary. Academic Enrichment will be re-evaluated in FY 2002 before any future commitments are made, but we anticipate continued funding beyond that time.

Multi-year Commitments (Continuing funds only - in thousands)							
Commit	Initial FY	FY 98 Base	FY 99	FY 00	FY 01	FY 02	Total
Academ Enrich ⁴	1995	\$4,250	\$1,500	\$1,750	\$2,000	\$2,000	\$11,500
Recruit Enhance	1998	1,100	500	500	500	500	3,100
Total		\$5,350	\$2,000	\$2,250	\$2,500	\$2,500	\$14,600

The desired ceiling for multi-year commitments is that those for the following three years not exceed 1% of the current year's budget, which would be \$7.1 million for FY 2000. When the new commitment to Academic Enrichment and recruiting are added, the future obligations from FY 2001 through FY 2002 totals about \$5.0 million, which is below the desired ceiling of 1% of the FY 2000 annual General Funds budget.

In addition to the specific multi-year commitments listed above, the University will continue to need funding increases in a number of areas of the General Funds budget with normal growth in the budget or targeted increases in state support. These include:

⁴ Includes Supplemental Enrichment beginning in FY 1998

- Competitive annual compensation increases for faculty, staff and student employees
- Continuing needs for increases in supplies and equipment including library acquisitions
- Implementation of the CUE, G-QUE and I-QUE recommendations
- Support of research
- Deferred maintenance and other capital needs
- Academic and administrative computing needs
- Student Financial Aid
- Unfunded legal mandates
- Diversity and Outreach

Commitments of Central One-Time General Funds

The commitment to the ARMS project, Project Reinvent and Technology Transfer were identified in a previous year's report. The commitments to Project Reinvent and Technology Transfer remain unchanged. The commitment for the Trustees' Chair is a five-year commitment. The commitment of one-time funds to the ARMS Project has been updated to reflect the financial impact of the decision to stretch out implementation of the Fiscal Systems.

Central One-Time General Funds (millions)					
Commitment	Initial FY	FY 99	FY 00	FY 01	FY 02
ARMS	1994	\$22.00	\$18.00 ⁵	TBD	\$0
Project Reinvent	1997	.50	.50	.50	0
Technology Transfer	1998	.14	.09	.04	0
PharmD Support	1998	.24	.13	.25	.14
Trustees' Chair	1999	.34	.34	.34	.34

Central Commitments of Non-General Funds

As the University moves to diversify its funding sources, the commitment of non-General Fund sources is becoming much more significant. The following table lists ongoing commitments of non-General Fund sources which are primarily endowment and unrestricted gift money.

Central Non-General Funds (millions)				
Project	FY Initiated	Amount	Source	Timing
Affirm Thy Friendship Campaign	1994	\$3.0	Unresrd Gift	FY 95-99
Campus Partners	1995	25.0	Endowment	FY 97-2002
		3.0	Unresrd Gift	FY 96-2000
		.5	Affinity Card	FY 97-2002
Science & Tech Campus	1997	.6	Unrsrd Gift	FY 98-2002
		.6	Ofc of Research	FY 98-2002

⁵ Funding for 6 months only to be reviewed at mid year

College and Other Unit Commitments

As the University moves to a more decentralized structure, colleges and other administrative units will be taking on greater financial responsibility. The section below lists specific initiatives where colleges and large administrative units have been given or have given loans to accomplish certain objectives.

New commitments are the Executive Residence of the Fisher College of Business, a hotel designed to complement the College's Executive Education program; and, the Schottenstein Center, which houses Ohio State University basketball and hockey programs and is a venue for community and campus special events.

College and Other Unit Commitments (millions)				
Project	College	Amount	Source	Time Frame
Gas Turbine Initiative	Engineer	\$0.80	Cost Recovery	2004
Telescope project	MAPS	0.50	Cost Recovery	2002
Heart & Lung Institute Addition - Construction Operating	Medicine		Cost Recovery	2013
		0.63		
MRI	Medicine	1.50	Cost Recoveries	2005
Prologue, Inc.	Medicine	2.50	Clinical Trials	TBD
MedOhio, Inc.	Hospitals	5.60	Patient Revenues	TBD
Executive Residence	Business	28.6	Revenues	2033
Schottenstein Center	Std. Affair	55.2	Ticket Sales	2029

⁶ Increases in cost recoveries are guaranteed by the respective college and/or department

In addition to these specific multi-year commitments by the colleges, we want to highlight some of the financial issues facing The Ohio State University Medical Center and the Department of Athletics.

The Ohio State University Medical Center is the most comprehensive in the country. It currently is facing three financial challenges: 1) the competitive challenges presented by managed care, 2) the competitive challenge for research dollars and 3) the recent purchase of Park Hospital to create University Hospitals East. Recent hires in the area of medical research will provide an enormous competitive advantage in cancer and heart and lung research. However, these new hires will also require a corresponding significant investment of financial support. Initial support has been made possible by the transfer of funds from past successful operations of the James Cancer Hospital and Solove Research Institute and other sources.

With the competitive pressures of responding to managed care likely to become more intense, it is unlikely these resources will be available at this level in the future, and the resources that are available will be needed to address the significant start-up costs involved in competing in managed care. The Ohio State University Medical Center accounts for nearly 40% of the entire OSU budget from all sources. While The Ohio State University Medical Center is currently in a strong financial position, the ability to remain strong academically and financially depends on the ability of the University and the Medical Center to balance internal demands for more resources in support of

teaching and research against external market forces oriented primarily on cost.

The Ohio State University's Athletics' program is the largest in the country and one of only a handful that contributes resources back to the University. The program has aggressively embarked on an effort to correct a number of chronic problems that have needed attention for quite some time, including inadequate facilities, equity issues in coaches pay and Title IX compliance. Facility investments alone will result in a quarter of a billion dollar commitment over the next few years. While the program is currently in sound financial shape, future revenue growth is not guaranteed. It is essential that new commitments be carefully balanced against future resources so that the program remains financially viable.

Capital

Capital commitments were addressed as part of the preparation for the Biennial Capital Request, and thus will not be dealt with in great detail here. However, we would like to emphasize the following:

- Most of the University's capital needs can be met through the capital funding process as long as state support remains at or near current levels and private support continues to increase.
- Even if state support remains constant or grows slightly, the University will need to make a modest commitment in additional continuing funds to address deferred maintenance problems (\$250,000-\$500,000 per year for the next 3-5 years).

- Capital needs in Athletics and the Medical Center need to be balanced against operating needs and expected income sources, as discussed previously.
- Although adequate funds are available to meet the needs described above, existing funding sources are not sufficient to embark on additional major university financed construction projects involving Campus Partners or a major renovation of the Wexner Center.

Conclusions

Financial projections show that if present trends continue, the University will have sufficient funds to cover these commitments, but will not have discretionary funds available to embark on other significant new initiatives. Thus, if any new initiatives are desired or existing initiatives expanded, the University needs to reduce other commitments or secure additional funds.

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SELECTED DEFINITIONS

Current Funds are those funds that are earned and expended in the current fiscal year. They include the General Fund, Earnings Operations and Restricted Funds. Excluded entirely from this report are Non-Current Funds such as Plant Funds, Loan Funds and Endowment Principal.

General Funds are unrestricted resources available for allocation in support of core instruction; instructional support and related general administrative and physical plant expenditures.

Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue. Included are the Hospitals & CHRI, Auxiliaries and departmental earnings units.

Unrestricted refers to the sum of general funds plus earnings operations.

Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Included is Sponsored Programs.

Instruction and Departmental Research includes all direct and applicable allocated expenditures for all activities that are part of the University's instructional program. It includes expenditures for departmental research and public service that are not separately budgeted.

Academic Support includes all funds expended for activities carried out primarily to provide support services that are an integral part of the operations of one of the three primary missions - instruction, research and public service. Included in this category are Academic Affairs Administration, Libraries, Museums & Galleries and the Deans' offices,

Student Services includes funds expended for those activities whose primary purpose is to contribute to students' emotional and physical well-being, as well as their cultural and social development outside the context of the formal instructional program. Included in this category are Admissions and Registration, Counseling, Student Health Service, Recreation & Intramural Sports, Student Financial Aid and the Student unions.

Institutional Support contains expenditures for operations that provide support services to the total

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University. Included in this category are Executive Management, Business and Finance, Human Resources, University Relations and Development.

Plant, Operations and Maintenance includes all expenditures of current funds for the operation and maintenance of the physical plant, net of amounts charged to auxiliary operations and hospitals. Included in this category are utilities, repair and renovations, custodial services, grounds maintenance, space rental and property insurance.

Separately Budgeted Research includes all expenditures for activities specifically organized to produce research outcomes, whether commissioned by an external agency to the University (restricted) or the University (unrestricted) and includes matching funds applicable to the conditions set forth by the grant or contract. It does not include training grants or equipment grants.

Public Service includes all funds expended for activities that are established primarily to provide non-credit designated course offerings and services beneficial to individuals and groups external to the University. Included in this category are Continuing Education and Cooperative Extension Services.

Scholarships and Fellowships include expenditures in the form of outright grants and trainee stipends to individuals enrolled in formal coursework, either for credit or non-credit.

Auxiliaries are specifically identified by the State as the following earnings operations: Residence & Dining Halls, Intercollegiate Athletics, Student Unions, Bookstores, Traffic & Parking, Fawcett Center, University Airport and Property Management.

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SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY
 (IN THOUSANDS)

RESOURCES

Government Support
 State
 Federal
 Local
 Subtotal Government Support

Student Fees
 Instructional, General & Tuition
 Other
 Subtotal Student Fees

Other Resources
 Hospital & CHRI (1)
 Auxiliaries
 Departmental Sales & Services
 Private Grants & Contracts
 Other
 Subtotal Other Resources

Total Resources

	1998-99 Budget	1999-2000 Budget	Dollar Change	Percent Change
Government Support				
State	444,643	472,271	27,628	6.2%
Federal	159,570	159,159	(411)	-0.3%
Local	18,805	20,391	1,586	8.4%
Subtotal Government Support	623,018	651,821	28,803	4.6%
Student Fees				
Instructional, General & Tuition	301,723	318,624	16,901	5.6%
Other	17,368	17,846	478	2.8%
Subtotal Student Fees	319,091	336,470	17,379	5.4%
Other Resources				
Hospital & CHRI (1)	445,139	537,263	92,124	20.7%
Auxiliaries	149,520	164,053	14,533	9.7%
Departmental Sales & Services	48,648	49,485	837	1.7%
Private Grants & Contracts	124,374	137,620	13,246	10.7%
Other	44,351	46,456	2,105	4.7%
Subtotal Other Resources	812,032	934,877	122,845	15.1%
Total Resources	1,754,141	1,923,168	169,027	9.6%

EXPENDITURES

Instructional & General
 Separately Budgeted Research
 Public Service
 Scholarships & Fellowships
 Auxiliaries
 Hospitals & CHRI (1)

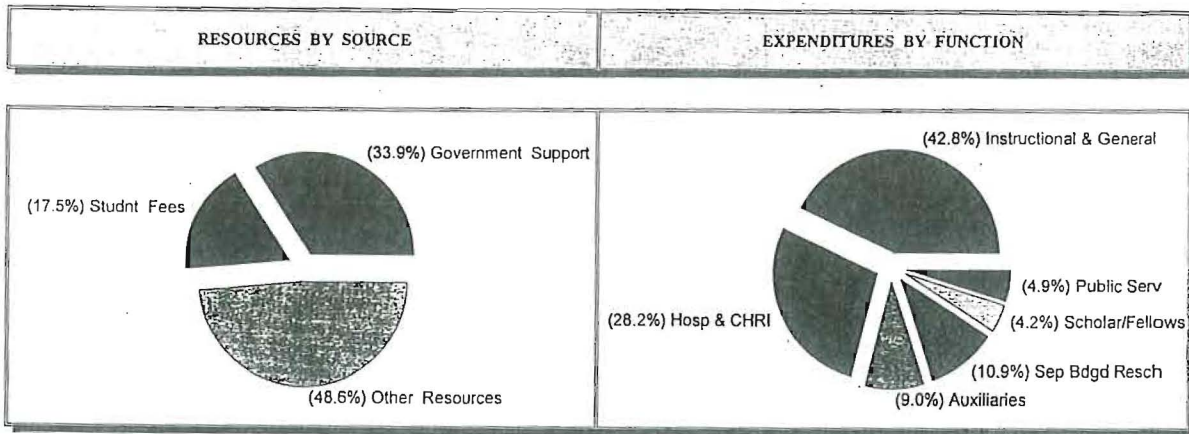
Total Expenditures

	1998-99 Budget	1999-2000 Budget	Dollar Change	Percent Change
Instructional & General	766,348	813,906	47,558	6.2%
Separately Budgeted Research	203,214	206,893	3,679	1.8%
Public Service	79,869	92,731	12,862	16.1%
Scholarships & Fellowships	76,863	80,593	3,730	4.9%
Auxiliaries	155,951	170,759	14,808	9.5%
Hospitals & CHRI (1)	454,129	536,759	82,630	18.2%
Total Expenditures	1,736,374	1,901,641	165,267	9.5%

(1) Does not include University Hospitals East.

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**SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY**



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**SUMMARY OF ANNUAL STUDENT FEES
COLUMBUS CAMPUS**

	INSTRUCTIONAL & GENERAL FEES				NON-RESIDENT SURCHARGE			
	FY 1999 Fees	FY 2000 Fees	Dollar Change	Percent Change	FY 1999 Fees	FY 2000 Fees	Dollar Change	Percent Change
Undergraduate	3,879	4,110	231	6.0%	7,569	7,950	381	5.0%
Graduate	5,445	5,730	285	5.2%	8,700	9,135	435	5.0%
Graduate Professional								
MBA	5,898	6,744	846	14.3%	8,700	9,135	435	5.0%
Pharmacy	6,429	6,765	336	5.2%	9,258	9,720	462	5.0%
Medicine	11,637	12,744	1,107	9.5%	20,013	21,015	1,002	5.0%
Dentistry	9,813	10,746	933	9.5%	17,871	18,765	894	5.0%
Optometry	8,955	9,420	465	5.2%	17,871	18,765	894	5.0%
Veterinary Medicine	9,306	10,191	885	9.5%	18,468	19,395	927	5.0%
Law	7,692	8,424	732	9.5%	9,394	9,864	470	5.0%

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Notes:
 Full time fees for Undergraduate Students are for 12+ credit hours.
 Full time fees for Graduate and Professional Students are for 10+ credit hours.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
(IN THOUSANDS)**

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	1998-99		1999-2000		Total Budget	Percent Change
	Total Budget	General	Earnings	Restricted		
RESOURCES						
Government Support						
State Support						
Instructional Subsidy	324,757	334,866			334,866	3.1%
Appropriations	95,253	14,833		94,861	109,694	15.2%
Ohio Grants & Contracts	24,633	1,089		26,822	27,711	12.5%
Subtotal State Support	444,643	350,788		121,483	472,271	6.2%
Federal Grants & Contracts	159,570	26,975		132,184	169,159	-0.3%
Local Grants & Contracts	18,805	2,181		18,210	20,391	8.4%
Subtotal Government	623,018	379,944		271,877	651,821	4.6%
Student Fees						
Instructional, General and Tuition	301,723	318,624			318,624	5.6%
Other	17,368	9,849	7,997		27,116	2.8%
Subtotal Student Fees	319,091	328,473	7,997		336,470	5.4%
Other Resources						
Hospital & CHRI Services (1)	445,139		537,263		537,263	20.7%
Auxiliary Sales & Services	149,520		164,053		164,053	9.7%
Departmental Sales & Services	48,648		49,485		49,485	1.7%
Private Grants & Contracts	124,374	12,238		125,382	137,620	10.7%
Endowment Income	26,145	3,638		24,564	29,202	7.9%
Investment Income	11,934	11,919			11,919	-0.1%
Other	6,272	6,335			6,335	1.0%
Subtotal Other	812,032	34,130	750,801	149,946	934,872	15.1%
Total Resources	1,754,141	742,647	750,799	421,823	1,923,168	9.6%

	1998-99		1999-2000		Total Budget	Percent Change
	Total Budget	General	Earnings	Restricted		
EXPENDITURES						
Instruction & General						
Instruction & Departmental Research	474,101	406,029	24,532	80,332	510,893	7.8%
Academic Support	117,127	93,604	3,200	11,554	108,358	-7.5%
Student Services	43,442	42,164	3,950	977	47,091	8.4%
Institutional Support	50,713	49,772	2,010	10,157	61,939	22.1%
Plant, Operations & Maintenance	80,965	80,287	28	5,313	85,826	5.8%
Subtotal Instruction & General	766,348	671,855	33,718	108,333	813,906	6.2%
Separately Budgeted Research	203,214	22,234	5,250	179,409	206,893	1.8%
Public Service	79,869	4,276	12,344	76,111	92,731	16.1%
Scholarships & Fellowships	76,853	41,248		39,345	80,593	4.3%
Auxiliaries	155,951	1,349	163,410	6,000	170,759	9.5%
Hospitals & CHRI (1)	454,129		524,114	12,645	536,789	18.2%
Total Expenditures	1,936,374	740,862	738,836	421,843	1,901,411	-9.5%

(1) Does not include University Hospitals East.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
COLUMBUS CAMPUS BY FUND
(IN THOUSANDS)**

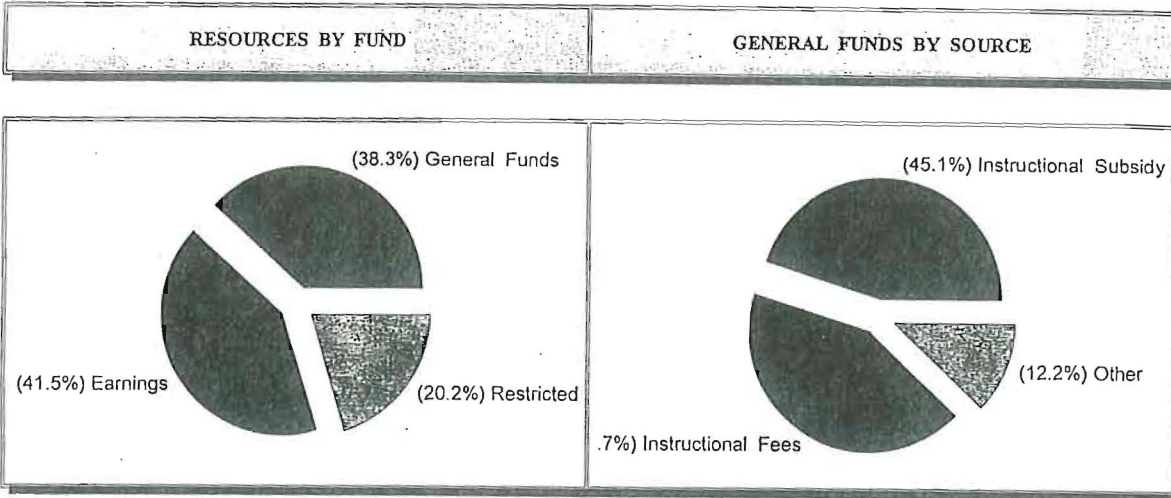
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	1998-99		1999-2000		Total Budget	Percent Change
	Total Budget	General	Earnings	Restricted		
RESOURCES						
Government Support						
State Support						
Instructional Subsidy	305,300	314,559			314,559	3.0%
Appropriations	61,072	12,818		57,890	70,708	15.8%
Ohio Grants & Contracts	24,046	1,089		25,000	27,089	12.7%
Subtotal State Support	390,418	328,466		83,890	412,356	5.6%
Federal Grants & Contracts	147,943	26,975		121,000	147,978	0.0%
Local Grants & Contracts	18,745	2,181		18,155	20,338	8.5%
Subtotal Government	557,106	357,622		223,045	600,667	4.2%
Student Fees						
Instructional, General and Tuition	281,558	297,984			297,984	5.8%
Other	15,920	9,245	7,000		16,245	2.0%
Subtotal Student Fees	297,478	307,229	7,000		314,229	5.6%
Other Resources						
Hospital & CHRI Services (1)	445,139		537,263		537,263	20.7%
Auxiliary Sales & Services	149,473		164,005		164,005	9.7%
Departmental Sales & Services	46,200		46,750		46,750	1.2%
Private Grants & Contracts	120,041	12,238		121,000	133,238	11.0%
Endowment Income	25,375	3,375		24,000	27,375	7.9%
Investment Income	11,210	11,025			11,025	-1.7%
Other	5,983	6,004			6,004	0.4%
Subtotal Other	803,421	32,642	748,018	145,000	925,680	16.2%
Total Resources	1,658,005	697,493	755,018	368,045	1,820,556	9.8%

	1998-99		1999-2000		Total Budget	Percent Change
	Total Budget	General	Earnings	Restricted		
EXPENDITURES						
Instruction & General						
Instruction & Departmental Research	449,704	382,982	22,750	80,000	485,732	8.0%
Academic Support	108,283	88,869	2,050	8,000	99,919	-8.6%
Student Services	39,398	37,032	3,950	900	41,882	6.3%
Institutional Support	44,895	43,840	2,010	10,000	55,850	24.4%
Plant, Operations & Maintenance	73,164	76,020		1,500	77,520	5.9%
Subtotal Instruction & General	715,444	628,742	30,760	100,400	759,902	6.2%
Separately Budgeted Research	163,434	22,234	5,250	137,000	164,484	0.6%
Public Service	78,919	3,808	11,750	76,000	91,558	16.0%
Scholarships & Fellowships	72,992	40,685		36,000	76,585	5.1%
Auxiliaries	165,904	1,349	163,363	6,000	170,712	9.5%
Hospitals & CHRI (1)	454,129		524,114	12,645	536,789	18.2%
Total Expenditures	1,640,842	698,818	735,227	368,045	1,800,100	-9.7%

(1) Does not include University Hospitals East.

BUDGETED RESOURCES COLUMBUS CAMPUS



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DETAIL OF BUDGETED RESOURCES AND EXPENDITURES LIMA CAMPUS-BY-FUND (IN THOUSANDS)

RESOURCES

Government Support	
State Support	
Instructional Subsidy	3,810
Appropriations	229
Ohio Grants & Contracts	100
Subtotal State Support	3,976
Federal Grants & Contracts	525
Local Grants & Contracts	
Subtotal Government	4,501
Student Fees	
Instructional, General and Tuition	4,064
Other	807
Subtotal Student Fees	4,871
Other Resources	
Hospital & CHRI Services	
Auxiliary Sales & Services	2
Departmental Sales & Services	
Private Grants & Contracts	65
Endowment Income	80
Investment Income	190
Other	40
Subtotal Other	377
Total Resources	9,549

	1998-99			1999-2000			Percent Change
	Total Budget	General	Earnings	Restricted	Total Budget		
Government Support							
State Support							
Instructional Subsidy	3,810	4,118			4,118		8.1%
Appropriations	229	468			468		104.4%
Ohio Grants & Contracts	100			100	100		
Subtotal State Support	3,976	4,586		100	4,686		17.9%
Federal Grants & Contracts	525			550	550		4.8%
Local Grants & Contracts							
Subtotal Government	4,501	4,586		650	5,238		16.3%
Student Fees							
Instructional, General and Tuition	4,064	4,230			4,230		4.1%
Other	807	270	454		724		19.3%
Subtotal Student Fees	4,871	4,600	454		4,954		6.1%
Other Resources							
Hospital & CHRI Services							
Auxiliary Sales & Services	2		2		2		
Departmental Sales & Services							
Private Grants & Contracts	65			72	72		10.8%
Endowment Income	80			87	87		8.7%
Investment Income	190	200			200		5.3%
Other	40	59			59		47.5%
Subtotal Other	377	259	2	159	420		11.4%
Total Resources	9,549	9,345	456	809	10,810		11.1%

EXPENDITURES

Instruction & General	
Instruction & Departmental Research	4,855
Academic Support	1,008
Student Services	915
Institutional Support	940
Plant, Operations & Maintenance	803
Subtotal Instruction & General	8,521
Separately Budgeted Research	43
Public Service	391
Scholarships & Fellowships	592
Auxiliaries	2
Hospitals & CHRI	
Total Expenditures	9,549

	1998-99			1999-2000			Percent Change
	Total Budget	General	Earnings	Restricted	Total Budget		
Instruction & General							
Instruction & Departmental Research	4,855	4,876		68	4,944		1.8%
Academic Support	1,008	1,085		10	1,095		8.6%
Student Services	915	941		15	956		4.5%
Institutional Support	940	981		25	1,006		7.0%
Plant, Operations & Maintenance	803	866		7	873		8.7%
Subtotal Instruction & General	8,521	8,749		125	8,874		4.1%
Separately Budgeted Research	43			34	34		-20.9%
Public Service	391	208	454		882		69.3%
Scholarships & Fellowships	592			650	650		9.8%
Auxiliaries	2		2		2		
Hospitals & CHRI							
Total Expenditures	9,549	8,957	456	809	10,222		7.0%

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**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MANSFIELD CAMPUS BY FUND
(IN THOUSANDS)**

236

	1998-99			1999-2000			Total Budget	Percent Change
	Total Budget	General	Earnings	Restricted	Total Budget	Percent Change		
RESOURCES								
Government Support								
State Support								
Instructional Subsidy	3,854	3,866			3,866		5.8%	
Appropriations	302	431		86	517		71.2%	
Ohio Grants & Contracts	150			79	79		-47.3%	
Subtotal State Support	4,079	4,297		165	4,462		9.4%	
Federal Grants & Contracts	650			800	800		23.1%	
Local Grants & Contracts								
Subtotal Government	4,729	4,297		965	5,262		11.3%	
Student Fees								
Instructional, General and Tuition								
Other	4,591	4,482			4,482		-2.4%	
Subtotal Student Fees	83	83			83		-2.3%	
4,674	4,565			4,565		-2.3%		
Other Resources								
Hospital & CHRI Services								
Auxiliary Sales & Services			140		140		-12.5%	
Departmental Sales & Services	160				160			
Private Grants & Contracts	80			80	80			
Endowment Income	15			15	15			
Investment Income	260	260			260			
Other	4	4			4			
Subtotal Other	519	264	140	95	499		-3.9%	
Total Resources	9,922	9,126	140	1,060	10,326		4.1%	
EXPENDITURES								
Instruction & General								
Instruction & Departmental Research								
Academic Support	4,408	4,378		80	4,458		1.1%	
Student Services	1,053	1,073		10	1,083		2.8%	
Institutional Support	557	1,120		20	1,440		104.7%	
Plant, Operations & Maintenance	1,221	1,183			1,183		-3.1%	
Subtotal Instruction & General	860	752			752		-12.8%	
8,099	8,506		110	8,616		6.4%		
Separately Budgeted Research								
Public Service	150			150	150			
Scholarships & Fellowships	447	260	140		400		-10.5%	
Auxiliaries	1,189	310		800	1,110		-6.6%	
Hospitals & CHRI								
Total Expenditures	9,885	9,076	140	1,060	10,276		4.0%	

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MARION CAMPUS BY FUND
(IN THOUSANDS)**

237

	1998-99			1999-2000			Total Budget	Percent Change
	Total Budget	General	Earnings	Restricted	Total Budget	Percent Change		
RESOURCES								
Government Support								
State Support								
Instructional Subsidy	3,523	3,555			3,555		0.9%	
Appropriations	211	342		27	369		74.9%	
Ohio Grants & Contracts	27			28	28		3.7%	
Subtotal State Support	3,743	3,897		55	3,952		5.6%	
Federal Grants & Contracts	450			450	450			
Local Grants & Contracts								
Subtotal Government	4,193	3,897		505	4,402		5.0%	
Student Fees								
Instructional, General and Tuition								
Other	3,408	3,533			3,533		3.7%	
Subtotal Student Fees	56	65			65		16.1%	
3,464	3,598			3,598		13.9%		
Other Resources								
Hospital & CHRI Services								
Auxiliary Sales & Services	1		2		2		100.0%	
Departmental Sales & Services	306		743		743		142.8%	
Private Grants & Contracts	70			100	100		42.9%	
Endowment Income	310	263		90	353		13.9%	
Investment Income	59	63			63		6.8%	
Other								
Subtotal Other	746	326	745	190	1,261		69.0%	
Total Resources	8,403	7,821	745	695	9,251		10.2%	
EXPENDITURES								
Instruction & General								
Instruction & Departmental Research								
Academic Support	3,918	3,703	717	63	4,483		14.4%	
Student Services	1,040	1,170		20	1,190		14.4%	
Institutional Support	1,097	1,107		33	1,140		3.9%	
Plant, Operations & Maintenance	823	802		4	806		-2.1%	
Subtotal Instruction & General	629	648	26	5	679		7.9%	
7,507	7,430	743	125	8,298		10.5%		
Separately Budgeted Research								
Public Service	10			10	10			
Scholarships & Fellowships	10			10	10			
Auxiliaries	775	253		550	803		3.6%	
Hospitals & CHRI	2		2		2			
Total Expenditures	8,304	7,683	745	695	9,123		9.9%	

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
NEWARK CAMPUS BY FUND
(IN THOUSANDS)**

238

	1998-99			1999-2000			Total Budget	Percent Change
	Total Budget	General	Earnings	Restricted	Total Budget	Percent Change		
RESOURCES								
Government Support								
State Support								
Instructional Subsidy	4,087	4,220			4,220		3.3%	
Appropriations	367	479		106	585		59.4%	
Ohio Grants & Contracts	25			25	25			
Subtotal State Support	4,393	4,699		131	4,830		9.9%	
Federal Grants & Contracts	600			667	667		11.2%	
Local Grants & Contracts								
Subtotal Government	4,993	4,699		798	5,497		10.1%	
Student Fees								
Instructional, General and Tuition	5,037	5,238			5,238		4.0%	
Other	150	160			160		6.7%	
Subtotal Student Fees	5,187	5,398			5,398		4.1%	
Other Resources								
Hospital & CHRI Services			44		44			
Auxiliary Sales & Services	44							
Departmental Sales & Services								
Private Grants & Contracts	50			55	55		10.0%	
Endowment Income	100			100	100			
Investment Income	175	330			330		88.6%	
Other	142	165			165		16.2%	
Subtotal Other	483	495	44	155	694		35.8%	
Total Resources	10,691	10,592	44	953	11,589		8.4%	
EXPENDITURES								
Instruction & General								
Instruction & Departmental Research	5,902	5,907		38	5,945		0.7%	
Academic Support	969	1,135			1,135		17.1%	
Student Services	963	1,464			1,464		52.0%	
Institutional Support	1,119	1,213		70	1,283		14.7%	
Plant, Operations & Maintenance	822	833			833		1.3%	
Subtotal Instruction & General	9,775	10,552		108	10,660		9.1%	
Separately Budgeted Research	18			18	18			
Public Service	47			47	47			
Scholarships & Fellowships	740			780	780		5.4%	
Auxiliaries	43		43		43			
Hospitals & CHRI								
Total Expenditures	10,623	10,552	41	953	11,548		8.7%	

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
AGRICULTURAL TECHNICAL INSTITUTE BY FUND
(IN THOUSANDS)**

239

	1998-99			1999-2000			Total Budget	Percent Change
	Total Budget	General	Earnings	Restricted	Total Budget	Percent Change		
RESOURCES								
Government Support								
State Support								
Instructional Subsidy	4,383	4,548			4,548		3.8%	
Appropriations	204	295		78	373		82.8%	
Ohio Grants & Contracts	30			40	40		33.3%	
Subtotal State Support	4,668	4,843		118	4,961		6.3%	
Federal Grants & Contracts	910			825	825		-9.3%	
Local Grants & Contracts								
Subtotal Government	5,578	4,843		943	5,786		3.7%	
Student Fees								
Instructional, General and Tuition	3,065	3,157			3,157		3.0%	
Other	552	26	543		569		3.0%	
Subtotal Student Fees	3,617	3,183	543		3,726		3.0%	
Other Resources								
Hospital & CHRI Services			702		702		2.9%	
Auxiliary Sales & Services	682			75	75		10.3%	
Departmental Sales & Services	68			72	72		10.8%	
Private Grants & Contracts	65				41		2.5%	
Endowment Income	40	41			41			
Investment Income	103	103			103			
Other	958	144	702	147	993		3.7%	
Subtotal Other	1,916	144	702	147	2,809		3.1%	
Total Resources	10,153	8,170	1,245	1,090	10,505		3.1%	
EXPENDITURES								
Instruction & General								
Instruction & Departmental Research	5,311	4,183	1,065	80	5,328		0.3%	
Academic Support	274	272		14	288		4.4%	
Student Services	512	500		4	504		-1.6%	
Institutional Support	1,712	1,753		40	1,793		4.7%	
Plant, Operations & Maintenance	1,167	1,168		1	1,169		0.2%	
Subtotal Instruction & General	8,976	7,876	1,065	139	9,080		1.2%	
Separately Budgeted Research	575			533	533		-7.3%	
Public Service	20			18	18		-10.0%	
Scholarships & Fellowships	425			400	400		-5.9%	
Auxiliaries								
Hospitals & CHRI								
Total Expenditures	9,996	7,876	1,065	1,090	10,031		0.4%	

**DETAILS OF BUDGETED RESOURCES AND EXPENDITURES
OHIO AGRICULTURAL AND RESEARCH DEVELOPMENT CENTER BY FUND
(IN THOUSANDS)**

240

RESOURCES

Government Support
State Support
Instructional Subsidy
Appropriations
Ohio Grants & Contracts
Subtotal State Support
Federal Grants & Contracts
Local Grants & Contracts
Subtotal Government

	1998-99		1999-2000		Total Budget	Percent Change
	Total Budget	General Funds	Earnings Restricted	Total Budget		
	32,866		36,674		36,674	11.6%
	255		350		350	37.3%
	33,123		37,024		37,024	11.8%
	8,492		7,892		7,892	-7.1%
	60		55		55	-8.3%
	41,676		44,971		44,971	7.9%
Student Fees						
Instructional, General and Tuition						
Other						
Subtotal Student Fees						
Other Resources						
Hospital & CHRI Services						
Auxiliary Sales & Services						
Departmental Sales & Services	1,300		1,150		1,150	-11.5%
Private Grants & Contracts	4,000		4,000		4,000	
Endowment Income	200		200		200	
Investment Income						
Other						
Subtotal Other	5,500		4,200		6,350	-2.7%
Total Resources	47,175		49,171		50,321	6.7%

EXPENDITURES

Instruction & General
Instruction & Departmental Research
Academic Support
Student Services
Institutional Support
Plant, Operations & Maintenance
Subtotal Instruction & General

Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Hospitals & CHRI

Total Expenditures

	1998-99		1999-2000		Total Budget	Percent Change
	Total Budget	General Funds	Earnings Restricted	Total Budget		
	3		3		3	
	4,500		3,500		4,650	3.3%
	3		3		3	
	3,500		3,800		3,800	8.6%
	8,006		7,308		8,456	5.6%
	38,984		41,664		41,664	6.9%
	35		36		36	2.9%
	150		165		165	10.0%
Total Expenditures	47,175		49,171		50,321	6.7%

**SUMMARY OF STATE SUPPORT
COLUMBUS CAMPUS
(IN THOUSANDS)**

241

CORE FUNDING

Instructional Subsidy
Mission-Based Core Funding:
Success Challenge
Research Challenge
Priorities In Graduate Education
Jobs Challenge
Subtotal Core Funding

	1998-99		1999-2000		Dollar Change	Percent Change
	Total Budget	General Funds	Earnings Restricted	Total Budget		
	305,300	314,559		314,559	9,259	3.0%
	636	4,126		4,126	3,490	648.7%
	5,994	7,851		7,851	1,857	31.0%
	498	841		841	343	68.9%
	76	0		0	(76)	-100.0%
	312,428	327,377	0	327,377	14,949	4.8%

APPROPRIATIONS

OSU-Specific Line Items:
Cooperative Extension
Clinical Teaching
Cancer Research Institute
Sea Grants
Dental/Veterinary Medicine
Supercomputer
OARNET
OSU Glenn Institute
Subtotal OSU-Specific Line Items
General Line Items
Math/Science Teaching Improvement
Urban Universities
College Readiness Initiatives
Library Book Depository
Student Support Services
HEI Information System
Capital Component
Technology Challenge/TechLink
Medical Items:
Family Practice
Primary Care
Geriatric Medicine
Area Health Education Center
Subtotal General Line Items
Total Appropriations

	1998-99		1999-2000		Dollar Change	Percent Change
	Total Budget	General Funds	Earnings Restricted	Total Budget		
	23,816	26,643		26,643	2,827	11.9%
	15,270	15,621		15,621	351	2.3%
	250	0		0	(250)	-100.0%
	300	300		300	0	0.0%
	1,331	1,943		1,943	612	46.0%
	3,802	4,834		4,834	1,032	27.1%
	2,020	3,228		3,228	1,208	59.8%
	0	375		375	375	
	44,885	52,944		52,944	8,059	17.9%
	1,362	1,362		1,362	0	0.0%
	164	253		253	89	54.3%
	24	25		25	1	4.2%
	260	424		424	164	63.1%
	178	240		240	62	34.8%
	14	0		0	(14)	-100.0%
	839	839		839	0	0.0%
	2,000	0		0	(2,000)	-100.0%
	839	963		963	124	14.8%
	360	445		445	85	23.6%
	148	152		152	4	2.7%
	235	243		243	8	3.4%
	9,059	4,946		4,946	(4,113)	-45.4%
	53,944	57,890		57,890	3,946	7.3%

OHIO GRANTS & CONTRACTS

TOTAL STATE SUPPORT

	24,046	1,089	26,000		27,089	3,043	12.7%
	372,602	328,468	83,890		412,356	42,670	6.1%

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

242

LIMA CAMPUS

Instructional Subsidy
State Appropriations
Access Challenge
Jobs Challenge
Performance Challenge
HEI Information System
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Lima Campus

	1997-99		1999-00		Dollar Change	Percent Change
	Total Budget	General Funds	Restricted	Total Budget		
	3,810	4,116		4,110	308	8.1%
Instructional Subsidy						
State Appropriations						
Access Challenge	174	400		400	226	
Jobs Challenge	7	68		68	61	
Performance Challenge	46	0		0	(46)	
HEI Information System	2		0	0	(2)	
Capital Component	0		0	0	0	
Subtotal Appropriations	229	468	0	468	239	104.6%
State Grants & Contracts	100	0	100	100	0	0.0%
Total Lima Campus	4,139	4,586	100	4,686	547	13.2%

MANSFIELD CAMPUS

Instructional Subsidy
State Appropriations
Access Challenge
Jobs Challenge
Performance Challenge
HEI Information System
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Mansfield Campus

	1997-99		1999-00		Dollar Change	Percent Change
	Total Budget	General Funds	Restricted	Total Budget		
	3,654	3,868		3,866	212	5.8%
Instructional Subsidy						
State Appropriations						
Access Challenge	171	375		375	204	
Jobs Challenge	1	56		56		
Performance Challenge	42	0		0	(42)	
HEI Information System	2		0	0	(2)	
Capital Component	86		86	86	0	
Subtotal Appropriations	302	431	86	517	215	71.2%
State Grants & Contracts	60		79	79	29	58.0%
Total Mansfield Campus	4,006	4,297	165	4,462	456	11.4%

MARION CAMPUS

Instructional Subsidy
State Appropriations
Access Challenge
Jobs Challenge
Performance Challenge
HEI Information System
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Marion Campus

	1997-99		1999-00		Dollar Change	Percent Change
	Total Budget	General Funds	Restricted	Total Budget		
	3,523	3,555		3,555	32	0.9%
Instructional Subsidy						
State Appropriations						
Access Challenge	137	269		269	132	
Jobs Challenge	6	73		73		
Performance Challenge	39	0		0	(39)	
HEI Information System	2		0	0	(2)	
Capital Component	27		27	27	0	
Subtotal Appropriations	211	342	27	369	158	74.9%
State Grants & Contracts	27		28	28	1	3.7%
Total Marion Campus	3,767	3,897	55	3,952	191	5.1%

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

243

NEWARK CAMPUS

Instructional Subsidy
State Appropriations
Access Challenge
Jobs Challenge
Performance Challenge
HEI Information System
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Newark Campus

	1997-99		1999-00		Dollar Change	Percent Change
	Total Budget	General Funds	Restricted	Total Budget		
	4,087	4,220		4,220	133	3.3%
Instructional Subsidy						
State Appropriations						
Access Challenge	203	429		429	226	
Jobs Challenge	0	50		50	(56)	
Performance Challenge	56	0		0	(2)	
HEI Information System	2		0	0	0	
Capital Component	106		106	106	0	
Subtotal Appropriations	367	479	106	585	218	59.4%
State Grants & Contracts	25		25	25	0	0.0%
Total Newark Campus	4,479	4,699	131	4,830	351	7.8%

AGRICULTURAL TECH INSTITUTE

Instructional Subsidy
State Appropriations
Access Challenge
Success Challenge
Jobs Challenge
Performance Challenge
HEI Information System
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total ATI

	1997-99		1999-00		Dollar Change	Percent Change
	Total Budget	General Funds	Restricted	Total Budget		
	4,383	4,548		4,548	165	3.8%
Instructional Subsidy						
State Appropriations						
Access Challenge	81	198		198	117	
Success Challenge	9	0		0		
Jobs Challenge	7	97		97		
Performance Challenge	36	0		0	(36)	
HEI Information System	2		0	0	(2)	
Capital Component	78		78	78	0	
Subtotal Appropriations	204	295	78	373	169	82.8%
State Grants & Contracts	30		40	40	10	33.3%
Total ATI	4,617	4,843	118	4,961	344	7.5%

OARDC

Appropriations
State Grants & Contracts

Total OARDC

	1997-99		1999-00		Dollar Change	Percent Change
	Total Budget	General Funds	Restricted	Total Budget		
Appropriations	32,868		36,674	36,674	3,806	11.6%
State Grants & Contracts	255		350	350	95	37.3%
Total OARDC	33,123	0	37,024	37,024	3,901	11.8%

TOTAL EXTENDED CAMPUSES

Instructional Subsidies
Appropriations
State Grants & Contracts

Total Extended Campuses

	1997-99		1999-00		Dollar Change	Percent Change
	Total Budget	General Funds	Restricted	Total Budget		
Instructional Subsidies	19,457		0	20,307	850	4.4%
Appropriations	34,181	2,015	36,971	38,986	4,805	14.1%
State Grants & Contracts	487	0	622	622	135	27.7%
Total Extended Campuses	54,125	22,322	37,893	59,915	5,790	10.7%

STUDENT FEE INCOME
COLUMBUS CAMPUS
 (IN THOUSANDS)

FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
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INSTRUCTIONAL FEES

- Resident Fees
- General Fees
- Non-Resident Surcharge

Subtotal Instructional Fees

OTHER FEES

- Application Fees
- Acceptance Fees
- Computer Fees
- Study Abroad
- Flight Instruction
- Medical Instrument Fees
- Other

Subtotal Other Fees

TOTAL STUDENT FEES INCOME

FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
198,703	209,816	11,113	5.6%
14,000	15,358	1,358	9.7%
68,855	72,810	3,955	5.7%
281,558	297,984	16,426	5.8%
1,425	1,450	25	1.8%
745	745	0	0.0%
2,300	2,300	0	0.0%
1,750	1,750	0	0.0%
675	675	0	0.0%
1,250	1,250	0	0.0%
1,075	1,075	0	0.0%
9,220	9,245	25	0.3%
290,778	307,229	16,451	5.7%

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1999-2000 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS

Undergraduate

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	105	7	112	111	223
1	210	14	224	221	445
2	263	21	284	442	726
3	315	28	343	663	1,006
4	420	37	457	883	1,340
5	525	46	571	1,104	1,675
6	630	55	685	1,325	2,010
7	735	64	799	1,546	2,345
8	840	73	913	1,767	2,680
9	945	83	1,028	1,988	3,016
10	1,050	92	1,142	2,208	3,350
11	1,155	101	1,256	2,429	3,685
12+	1,260	110	1,370	2,650	4,020

Graduate

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	113	7	120	153	273
1	225	14	239	305	544
2	360	22	382	609	991
3	540	33	573	914	1,487
4	720	44	764	1,218	1,982
5	900	55	955	1,523	2,478
6	1,080	66	1,146	1,827	2,973
7	1,260	77	1,337	2,132	3,469
8	1,440	88	1,528	2,436	3,964
9	1,620	99	1,719	2,741	4,460
10+	1,800	110	1,910	3,045	4,955

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**1999-2000 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

MBA

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	134	7	141	153	294
1	267	14	281	305	586
2	428	22	450	609	1,059
3	641	33	674	914	1,588
4	855	44	899	1,218	2,117
5	1,069	55	1,124	1,523	2,647
6	1,283	66	1,349	1,827	3,176
7	1,497	77	1,574	2,132	3,706
8	1,710	88	1,798	2,436	4,234
9	1,924	99	2,023	2,741	4,764
10+	2,138	110	2,248	3,045	5,293

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Pharmacy

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	134	7	141	203	344
1	268	14	282	405	687
2	429	22	451	648	1,099
3	644	33	677	972	1,649
4	858	44	902	1,296	2,198
5	1,073	55	1,128	1,620	2,748
6	1,287	66	1,353	1,944	3,297
7	1,502	77	1,579	2,268	3,847
8	1,716	88	1,804	2,592	4,396
9	1,931	99	2,030	2,916	4,946
10+	2,145	110	2,255	3,240	5,495

**1999-2000 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Medicine Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	259	7	266	438	704
1	517	14	531	876	1,407
2	828	22	850	1,401	2,251
3	1,241	33	1,274	2,102	3,376
4	1,655	44	1,699	2,802	4,501
5	2,069	55	2,124	3,503	5,627
6	2,483	66	2,549	4,203	6,752
7	2,897	77	2,974	4,904	7,878
8	3,310	88	3,398	5,604	9,002
9	3,724	99	3,823	6,305	10,128
10+	4,138	110	4,248	7,005	11,253

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Dentistry Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	217	7	224	391	615
1	434	14	448	782	1,230
2	694	22	716	1,251	1,967
3	1,042	33	1,075	1,877	2,952
4	1,389	44	1,433	2,502	3,935
5	1,736	55	1,791	3,128	4,919
6	2,083	66	2,149	3,753	5,902
7	2,430	77	2,507	4,379	6,886
8	2,778	88	2,866	5,004	7,870
9	3,125	99	3,224	5,630	8,854
10+	3,472	110	3,582	6,255	9,837

**1999-2000 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Optometry Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	190	7	197	391	588
1	379	14	393	782	1,175
2	606	22	628	1,251	1,879
3	909	33	942	1,877	2,819
4	1,212	44	1,256	2,502	3,758
5	1,515	55	1,570	3,128	4,698
6	1,818	66	1,884	3,753	5,637
7	2,121	77	2,198	4,379	6,577
8	2,424	88	2,512	5,004	7,516
9	2,727	99	2,826	5,630	8,466
10+	3,030	110	3,140	6,255	9,395

Vet Medicine Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	206	7	213	404	617
1	411	14	425	808	1,233
2	657	22	679	1,293	1,972
3	986	33	1,019	1,940	2,959
4	1,315	44	1,359	2,586	3,945
5	1,644	55	1,699	3,233	4,932
6	1,972	66	2,038	3,879	5,917
7	2,301	77	2,378	4,526	6,904
8	2,630	88	2,718	5,172	7,890
9	2,958	99	3,057	5,819	8,876
10+	3,287	110	3,397	6,465	9,862

**1999-2000 STUDENT FEE SCHEDULE
FEES PER SEMESTER
COLUMBUS CAMPUS**

Law (Semester)

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	253	11	264	309	573
1	506	21	527	617	1,144
2	809	33	842	986	1,828
3	1,214	50	1,264	1,480	2,744
4	1,619	66	1,685	1,973	3,658
5	2,024	83	2,107	2,466	4,573
6	2,428	99	2,527	2,959	5,486
7	2,833	116	2,949	3,452	6,401
8	3,238	132	3,370	3,946	7,316
9	3,642	149	3,791	4,439	8,230
10+	4,047	165	4,212	4,932	9,144

1999-2000 STUDENT FEE SCHEDULE
FEE PER QUARTER
LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

Undergraduate

Credit Hours	Instructional Fees	General Fees	BOR - AC Credit	Resident Total	Non-Resident Tuition	Non-Resident Total
0	103	4	(8)	99	111	210
1	205	7	(15)	197	221	418
2	256	11	(21)	246	442	688
3	307	14	(27)	294	663	957
4	410	19	(36)	393	883	1,276
5	512	23	(45)	490	1,104	1,594
6	615	28	(55)	588	1,325	1,913
7	717	33	(63)	687	1,546	2,233
8	819	37	(73)	783	1,767	2,550
9	922	42	(81)	883	1,988	2,871
10	1,024	47	(91)	980	2,208	3,188
11	1,127	51	(99)	1,079	2,429	3,508
12+	1,229	56	(109)	1,176	2,650	3,826

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Graduate

Credit Hours	Instructional Fees	General Fees	BOR - AC Credit	Resident Total	Non-Resident Tuition	Non-Resident Total
0	113	4	0	117	153	270
1	225	7	0	232	305	537
2	360	11	0	371	609	980
3	540	17	0	557	914	1,471
4	720	22	0	742	1,218	1,960
5	900	28	0	928	1,523	2,451
6	1,080	34	0	1,114	1,827	2,941
7	1,260	39	0	1,299	2,132	3,431
8	1,440	45	0	1,485	2,436	3,921
9	1,620	50	0	1,670	2,741	4,411
10+	1,800	56	0	1,856	3,045	4,901

The base fees increased 3% before being reduced by Access Challenge (\$109) state appropriation. These adjustments are prorated on a per-hour basis and apply only to Undergraduate Instructional fees.

1999-2000 STUDENT FEE SCHEDULE
FEE PER QUARTER
AGRICULTURAL TECHNICAL INSTITUTE

Undergraduate

Credit Hours	Instructional Fees	General Fees	BOR - AC Credit	Resident Total	Non-Resident Tuition	Non-Resident Total
0	103	4	(7)	100	111	211
1	205	7	(13)	199	221	420
2	256	11	(17)	250	442	692
3	307	14	(22)	299	663	962
4	410	19	(30)	399	883	1,282
5	512	23	(36)	499	1,104	1,603
6	615	28	(45)	598	1,325	1,923
7	717	33	(52)	698	1,546	2,244
8	819	37	(59)	797	1,767	2,564
9	922	42	(67)	897	1,988	2,885
10	1,024	47	(75)	996	2,208	3,204
11	1,127	51	(81)	1,097	2,429	3,526
12+	1,229	56	(89)	1,196	2,650	3,846

The base fees increased 3% before being reduced by Access Challenge (\$89) state appropriation. These adjustments are prorated on a per-hour basis and apply only to Undergraduate Instructional fees.

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**ANNUAL FEE HISTORY
COLUMBUS CAMPUS RESIDENT FEES**

Year	Under-graduate	Graduate	Law	Medicine	Dentistry	Optometry	Vet Med
1989-90	2,190	3,075	3,552	5,976	4,899	4,899	4,899
1990-91	2,343	3,321	3,836	6,453	5,289	5,289	5,289
1991-92	2,568	3,639	4,204	7,074	5,799	5,799	5,799
1992-93	2,799	3,966	4,584	7,710	6,321	6,321	6,321
1993-94	2,940	4,266	4,932	8,310	6,810	6,810	6,810
1994-95	3,087	4,482	4,914	8,958	7,431	7,152	7,371
1995-96	3,273	4,707	5,864	9,408	8,013	7,512	7,740
1996-97	3,468	4,941	6,412	10,155	8,646	7,887	8,277
1997-98	3,660	5,187	7,022	10,968	9,165	8,517	8,691
1998-99	3,879	5,445	7,692	11,637	9,813	8,955	9,306
1999-2000	\$4,110	\$5,730	\$8,424	\$12,744	\$10,746	\$9,420	\$10,191
Average Increase	6.5%	6.4%	9.0%	7.9%	8.2%	6.8%	7.6%

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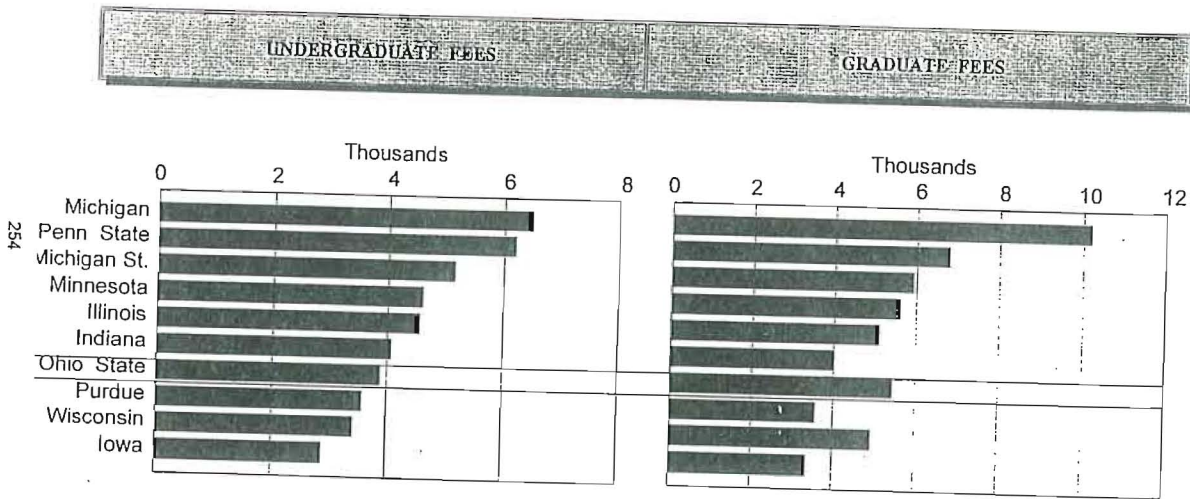
**SUMMARY OF RESIDENT STUDENT FEES
BIG TEN PUBLIC INSTITUTIONS
FOR FY 1998 AND FY 1999**

	UNDERGRADUATE FEES				GRADUATE FEES			
	FY 1998 Fees	FY 1999 Fees	Percent Change	5 Year Avg % Change	FY 1998 Fees	FY 1999 Fees	Percent Change	5 Year Avg % Change
Michigan	6,253	6,489	3.8%	4.9%	9,816	10,192	3.8%	5.0%
Penn State	5,882	6,194	5.3%	5.1%	6,502	6,786	4.4%	4.7%
Michigan State	5,029	5,140	2.2%	2.8%	5,750	5,916	2.9%	3.2%
Minnesota	4,473	4,602	2.9%	6.1%	5,454	5,611	2.9%	7.1%
Illinois	4,374	4,554	4.1%	5.4%	4,912	5,106	3.9%	4.9%
Indiana	3,929	4,069	3.6%	5.4%	3,871	4,013	3.7%	5.7%
Ohio State	3,660	3,879	6.0%	5.7%	5,187	5,445	5.0%	5.0%
Purdue	3,352	3,564	6.3%	5.7%	3,352	3,564	6.3%	5.7%
Wisconsin	3,242	3,408	5.1%	6.1%	4,692	4,928	5.0%	6.9%
Iowa	2,760	2,868	3.9%	4.0%	3,242	3,368	3.9%	4.0%
Average	4,295	4,477	4.2%	5.1%	5,276	5,493	4.1%	5.1%

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Source: Annual Missouri Study of AAU Data Exchange Members

**SUMMARY OF RESIDENT STUDENT FEES
BIG TEN PUBLIC INSTITUTIONS
FISCAL YEAR 1999**



Source: Annual Missouri Study of AAU Data Exchange members.

**SUMMARY OF TYPICAL STUDENT FEES
COLUMBUS CAMPUS**

	UNDERGRADUATE FEES ¹				GRADUATE FEES			
	1998-99 Fees	1999-00 Fees	Dollar Change	Percent Change	1998-99 Fees	1999-00 Fees	Dollar Change	Percent Change
RESIDENT FEES								
Instructional & General	3,879	4,110	231	6.0%	5,445	5,730	285	5.2%
Room & Board	4,929	5,142	213	4.3%	4,854	5,028	174	3.6%
Text Books/Supplies	695	709	14	2.0%	695	709	14	2.0%
Subtotal	9,503	9,961	458	4.8%	10,994	11,467	473	4.3%
Health Insurance	561	594	33	5.9%	561	594	33	5.9%
Parking & Bus Pass	99	120	21	21.2%	99	120	21	21.2%
COTA Pass	27	27	0	0.0%	27	27	0	0.0%
Football Tickets	75	90	15	20.0%	75	90	15	20.0%
Basketball Tickets	64	64	0	0.0%	64	64	0	0.0%
Total	10,329	10,858	527	5.1%	11,820	12,362	542	4.6%
NON-RESIDENT FEES								
Instructional & General	3,879	4,110	231	6.0%	5,445	5,730	285	5.2%
Non-Resident Tuition	7,569	7,950	381	5.0%	8,700	9,135	435	5.0%
Room & Board	4,929	5,142	213	4.3%	4,854	5,028	174	3.6%
Text Books/Supplies	695	709	14	2.0%	695	709	14	2.0%
Subtotal	17,072	17,911	839	4.9%	19,694	20,602	908	4.6%
Health Insurance	561	594	33	5.9%	561	594	33	5.9%
Parking & Bus Pass	99	120	21	21.2%	99	120	21	21.2%
COTA Pass	27	27	0	0.0%	27	27	0	0.0%
Football Tickets	75	90	15	20.0%	75	90	15	20.0%
Basketball Tickets	64	64	0	0.0%	64	64	0	0.0%
Total	17,898	18,806	908	5.1%	20,520	21,497	977	4.8%
⁽¹⁾ Undergraduate - South 2/room, 10 meals; Graduate - single, 10 meals plus phone. ⁽²⁾ Estimated costs and inflationary increase per OSU Bookstore. ⁽³⁾ Student insurance is based on the single student rate. ⁽⁴⁾ Using main campus rate. ⁽⁵⁾ Five football and eight basketball games.								

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**DETAIL OF SELECTED RATES
COLUMBUS CAMPUS
FY 2000**

Student Fees		Recreational Fees	
Room & Board		Health Insurance (Per Month)	
Undergraduate (South - 2/room, 10 meals)	1,714.00	Traditional Plan	
Graduate (Single - 10 meals + phone)	1,676.00	Individual	84.31
Family Apts. (2 Bedroom Per Mo.)	505.00	Family	263.46
Board Only (10 Meals Per Qtr.)	725.00	OSUHP Plan	
Application Fees		Individual	84.31
International (All Students)	40.00	Family	263.46
Domestic Undergraduate	30.00	Prime Care Plan	
Domestic Graduate	30.00	Individual	24.48
Law	30.00	Family	76.51
Other Professional Schools	30.00	Buckeye Plan	
Acceptance Fees		Individual	10.02
Undergraduate (All)	70.00	Family	31.30
Graduate (All)	0.00	Parking (Main Campus Per Year)	
Professional	25.00	4-Wheel Vehicle A Decal	345.00
Equipment Fees		4-Wheel Vehicle B Decal	180.00
Optometry Equipment	340.00	Recreation Fees	
Dental School Instrumentation Kit	723.00	Football Tickets (Per Game)	31.00
Dental Hygiene Instrumentation Kit	278.00	Basketball Tickets (Per Game)	16.00
Computer Fees (Per Qtr.)		Golf Course (Yearly Membership)	1,280.00
Engineering (Undergraduate)	110.00	Golf Course (Green Fees)	28.00
Engineering (Graduate)	120.00	Departmental Rates	
Business (Undergraduate)	85.00	Basic Telephone Service (Per Mo.)	22.65
Business (Graduate)	120.00	University Hospitals (percent change)	3.00 %
Math & Phy. Sci.-CIS (Undergraduate)	73.00	James Cancer Hospital (percent change)	3.00 %
Math & Phy. Sci.-CIS (Graduate)	80.00		
Student Health Insurance (Per Qtr.)			
Student	198.00		
Student & Spouse	503.00		
Student, Spouse & Children	681.00		
Student & Children	507.00		
Law Students (Per Semester)	297-1021 *		
Early Arriving Students (Per Mo.)	66-227 *		
Parking (Per Year)			
4-Wheel Vehicle (Main Camp)	120.00		
4-Wheel Vehicle (West Camp)	30.00		
COTA Bus Pass	9.00		

* Cost varies depending upon coverage for individual, spouse & children.

**SUMMARY OF AUXILIARY OPERATIONS
FISCAL YEAR 2000
IN THOUSANDS**

	Resources			Expenditures & Transfers				Net Income	
	Auxiliary	General Funds	Restricted	Total Budget	Expend	Debt Service	Other Transfers		Total Budget
COLUMBUS CAMPUS									
Residence & Dining Halls		55,623		55,623	45,219	7,238	2,847	55,304	319
Intercollegiate Athletics		58,300	6,600	64,900	55,619	8,491	790	64,900	0
Student Unions		3,248	1,349	4,597	4,066		508	4,574	23
Bookstores		20,625		20,625	20,167	216	204	20,587	38
Transportation & Parking Svcs		18,061		18,061	11,663	2,977	3,421	18,061	0
University Airport		4,396		4,396	3,637	207	290	4,134	262
Real Estate & Prop Mgt		3,752		3,752	2,187	719	846	3,752	0
Subtotal Columbus		164,005	1,349	174,954	142,558	19,848	8,906	171,312	642
LIMA CAMPUS									
Parking Facility		2		2	2			2	0
MANSEFIELD CAMPUS									
Parking Facility		0		0	0			0	0
MARION CAMPUS									
Parking Facility		2		2	2			2	0
NEWARK CAMPUS									
Parking Facility		44		44	43			43	1
GRAND TOTAL		164,053	1,349	172,002	142,505	19,848	8,906	171,359	643

RESIDENCE & DINING HALLS (IN THOUSANDS)

FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
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RESOURCES

Food Service	14,307	15,689	1,382	9.7%
Undergraduate Housing	26,425	27,896	1,471	5.6%
Graduate Housing	2,408	1,591	(817)	-33.9%
Married Student Housing	1,935	2,049	114	5.9%
Scholarship Housing	1,353	676	(677)	-50.0%
Fawcett Center	3,632	4,330	698	19.2%
ATL Residence Hall	1,197	1,411	214	17.9%
Other	1,018	1,981	963	94.6%
Subtotal Resources	52,275	55,623	3,348	6.4%

EXPENDITURES & TRANSFERS

Personnel	16,070	17,682	1,612	10.0%
Benefits	4,011	4,213	202	5.0%
Supplies & Services	18,660	19,051	391	2.1%
Equipment	1,203	1,403	200	16.6%
University Overhead	2,678	2,870	192	7.2%
Debt Service	5,102	7,238	2,136	41.9%
Other Transfers	4,473	2,847	(1,626)	-36.4%
Subtotal Expenditures & Transfers	52,197	55,304	3,107	6.0%

NET INCOME

	78	319	241	
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INTERCOLLEGIATE ATHLETICS (IN THOUSANDS)

FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
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RESOURCES

Auxiliary	16,520	18,995	2,475	15.0%
Football	7,175	7,080	(95)	-1.3%
Men's Basketball	1,157	1,055	(102)	-8.8%
Other Sports	2,917	2,797	(120)	-4.1%
Golf Course	16,747	19,638	2,891	NA
Schottenstein Center	8,434	8,735	301	3.6%
Other	52,950	58,300	5,350	10.1%
Subtotal Auxiliary				
Restricted	5,850	6,600	750	12.8%
Fund Raising				
Total Resources	58,800	64,900	6,100	10.4%

EXPENDITURES & TRANSFERS

Auxiliary	15,256	17,233	1,977	13.0%
Personnel	3,279	3,782	503	15.3%
Benefits	22,412	25,520	3,108	13.9%
Supplies & Services	932	978	46	4.9%
Equipment	2,450	2,100	(350)	-14.3%
University Overhead	7,661	7,897	236	3.1%
Debt Service	960	790	(170)	-17.7%
Other Transfers	52,950	58,300	5,350	10.1%
Subtotal Auxiliary				
Restricted	5,274	6,006	732	13.9%
Athletics Grants-In-Aid	576	594	18	3.1%
Debt Service	5,850	6,600	750	12.8%
Subtotal Restricted				
Total Expenditures & Transfers	58,800	64,900	6,100	10.4%

NET INCOME

	0	0	0	
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UNIVERSITY HOSPITALS
(IN THOUSANDS)

260

RESOURCES

Auxiliary
 Inpatient Revenue (Net)
 Outpatient Revenue (Net)
 Network Services
 Hospital Gift Shop
 Other
 Subtotal Auxiliary

 Restricted
 State Appropriation
 Other
 Subtotal Restricted

Total Resources

	FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	221,741	244,008	22,267	10.0%
Outpatient Revenue (Net)	71,859	71,054	(805)	-1.1%
Network Services	14,039	19,668	5,629	40.1%
Hospital Gift Shop	1,000	1,500	500	50.0%
Other	26,528	75,894	49,366	186.1%
Subtotal Auxiliary	335,167	412,124	76,957	23.0%
Restricted				
State Appropriation	9,588	9,747	159	1.7%
Other	0	0	0	ERR
Subtotal Restricted	9,588	9,747	159	1.7%
Total Resources	344,755	421,871	77,116	22.4%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	200,119	247,984	47,865	23.9%
Student Education	10,251	12,696	2,445	23.9%
Research	784	751	(33)	-4.2%
Administration	75,667	89,888	14,221	18.8%
Plant, Operation & Maintenance	15,725	18,000	2,275	14.5%
Other	2,586	1,200	(1,386)	-53.6%
Transfers To Plant (Net)	29,152	31,896	2,744	9.4%
Subtotal Auxiliary	334,284	402,415	68,131	20.4%
Restricted	9,588	9,747	159	1.7%
Total Expenditures & Transfers	343,872	412,162	68,290	19.9%
NET INCOME	883	9,709	8,826	999.5%

JAMES CANCER HOSPITAL RESEARCH INSTITUTE
(IN THOUSANDS)

261

RESOURCES

Auxiliary
 Inpatient Revenue (Net)
 Outpatient Revenue (Net)
 Other
 Subtotal Auxiliary

 Restricted
 State Appropriation
 Other
 Subtotal Restricted

Total Resources

	FY 1999 BUDGET	FY 2000 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	80,319	105,351	25,032	31.2%
Outpatient Revenue (Net)	28,357	20,266	(8,091)	-28.5%
Other	1,296	(478)	(1,774)	-136.9%
Subtotal Auxiliary	109,972	125,139	15,167	13.8%
Restricted				
State Appropriation	250	0	(250)	-100.0%
Other	2,359	2,840	481	20.4%
Subtotal Restricted	2,609	2,840	231	8.9%
Total Resources	112,581	127,979	15,398	13.7%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	65,118	80,653	15,535	23.9%
Student Education	4,752	3,665	(1,087)	-23.1%
Research	977	2,282	1,305	133.6%
Administration	25,407	22,815	(2,592)	-10.2%
Plant, Operation & Maintenance	4,885	5,704	819	16.8%
Other	909	915	6	0.7%
Transfers To Plant (Net)	5,600	5,675	75	1.3%
Subtotal Auxiliary	107,648	121,699	14,051	13.1%
Restricted	2,609	2,840	231	8.9%
Total Expenditures & Transfers	110,257	124,539	14,282	13.0%
NET INCOME	2,324	3,440	1,116	48.0%

INSTRUCTIONAL SUBSIDY AND STUDENT FEES
TEN YEAR TREND
COLUMBUS CAMPUS
 (IN THOUSANDS)

	State Subsidy (1)			Student Fees (2)		
	Subsidy	Dollar Change	Percent Change	Fees	Dollar Change	Percent Change
FY 1990 Actual	258,850	16,020	6.6%	158,930	15,940	11.1%
FY 1991 Actual	267,373	8,523	3.3%	178,012	19,082	12.0%
FY 1992 Actual	254,928	(12,445)	-4.7%	197,634	19,622	11.0%
FY 1993 Actual	243,452	(11,476)	-4.5%	208,346	10,712	5.4%
FY 1994 Actual	251,274	7,822	3.2%	216,202	7,856	3.8%
FY 1995 Actual	263,900	12,626	5.0%	225,821	9,619	4.4%
FY 1996 Actual	273,320	9,420	3.6%	235,866	10,045	4.4%
FY 1997 Actual	283,012	9,692	3.5%	252,864	16,998	7.2%
FY 1998 Actual	297,551	14,539	5.1%	269,096	16,232	6.4%
FY 1999 Actual	305,161	7,610	2.6%	281,558	12,462	4.6%
FY 2000 Budget	314,559	9,398	3.1%	297,984	16,426	5.8%
Ten Year Average Increase			2.0%			6.5%

FY 1990 Actual
 FY 1991 Actual
 FY 1992 Actual
 FY 1993 Actual
 FY 1994 Actual
 FY 1995 Actual
 FY 1996 Actual
 FY 1997 Actual
 FY 1998 Actual
 FY 1999 Actual
 FY 2000 Budget

Ten Year Average Increase

- (1) State Subsidy includes Academic Challenge but not other challenge funds.
 (2) Student Fees include Instructional, General and Non-Resident Fees.

HEADCOUNT ENROLLMENTS
AUTUMN QUARTER, 1989-2000

Columbus Campus								Veterinary Medicine
Year	Undergrad	Graduate	Law	Dentistry	Medicine	Optometry	MBA	
1989	40,122	10,082	627	440	887	231		506
1990	41,161	10,251	632	426	883	232		509
1991	40,785	10,902	635	393	868	234		496
1992	38,958	10,604	650	373	858	239		501
1993	37,062	10,932	665	359	856	241		508
1994	36,165	10,735	654	354	850	242		518
1995	35,475	10,530	678	360	863	249		521
1996	35,485	10,193	683	371	848	249		523
1997	35,647	9,948	666	380	855	247		535
1998	36,252	9,202	634	375	842	247	430	529
E 1999	36,291	8,839	600	372	832	251	430	527

Summary By Campus							Grand Total
Year	Columbus	Lima	Mansfield	Marion	Newark	ATI	
1989	52,895	1,313	1,336	1,161	1,582	707	58,994
1990	54,094	1,357	1,309	1,100	1,567	738	60,165
1991	54,313	1,475	1,428	1,026	1,656	691	60,589
1992	52,183	1,410	1,465	1,066	1,732	729	58,585
1993	50,623	1,348	1,412	1,046	1,675	713	56,817
1994	49,542	1,232	1,504	1,209	1,560	740	55,787
1995	48,676	1,244	1,359	1,171	1,548	783	54,781
1996	48,352	1,281	1,343	1,312	1,611	827	54,726
1997	48,278	1,374	1,460	1,105	1,676	925	54,818
1998	48,511	1,321	1,517	1,141	1,778	965	55,233
E 1999	48,142	1,361	1,563	1,175	1,831	994	55,066

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTY-SIXTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, October 1, 1999

The Board of Trustees met at its regular monthly meeting on Friday, October 1, 1999, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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October 1, 1999 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on October 1, 1999, at 10:00 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, and Jaclyn M. Nowakowski. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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Mr. Colley:

Good morning and welcome to The Ohio State University Board of Trustees meeting.

Today we turn the pages of history. For the past 28 years, the Board of Trustees has met in this lounge, in this building, and today marks the last meeting here. On November 5, the Board will be holding its first meeting in the new Longaberger Alumni House.

Since the September meeting of the Board, the Alumni Advocates met for their annual meeting here in Columbus. Brit Kirwan, Bill Napier, Dan Heinlen, and I had the privilege of introducing 500 people that were assembled in the theatre in this building at that annual meeting. The Alumni Advocates are a group of supporters of the University who interact on our behalf with public officials, primarily the General Assembly. We are deeply indebted to them for their service.

This morning we want to recognize one person symbolic of that appreciation. That one person has been chair of the Steering Committee of the Alumni Advocates for the past four years. David G. Rummel is a two-time graduate of this University, a dentist, who knows a whole lot about root canals, but he also knows about Ohio politics. He has been instrumental on our behalf in presenting our case.

A resolution has been distributed and I would appreciate a motion --

**EXPRESSION OF APPRECIATION
DAVID G. RUMMEL**

Resolution No. 2000-44

WHEREAS Dr. David G. Rummel, a two-time alumnus of The Ohio State University's Colleges of Biological Sciences and of Dentistry, has diligently served with passion and enthusiasm the past four years as the inaugural Chairman of the Ohio State Advocates Steering Committee; and

WHEREAS giving generously of his time, Dr. Rummel assumed the chairmanship of the Ohio State Advocates Steering Committee in its infancy, accepting the challenges of growing a grassroots networking program; and

WHEREAS during his tenure, the Advocates program has increased its proactive focus, provided more timely communications to its members, and created new opportunities for interaction between alumni and public officials; and

WHEREAS Dr. Rummel has been a dedicated advocate for The Ohio State University for many years and will continue to be an asset to Ohio State and the Advocates Program as his chairmanship ends; and

WHEREAS he has been an outstanding representative and ambassador of the University in his work as a faculty member for the College of Dentistry; as a representative on the College of

**EXPRESSION OF APPRECIATION
DAVID G. RUMMEL (contd)**

Dentistry Alumni Council; as a member of the College of Dentistry Blue Ribbon Committee; and as the College of Dentistry representative to the Alumni Advisory Council; and

WHEREAS in his capacity as Chairman of the Ohio State Advocates Steering Committee, Dr. Rummel has carried out his duties with dignity and professionalism and has earned the respect of the faculty, staff, and administration with whom he has interacted:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to Dr. David G. Rummel for his outstanding contributions of exemplary leadership and service to The Ohio State University and the Ohio State Advocates Program and wishes to convey to him its sincere appreciation.

Upon motion of Mr. Skestos, seconded by Judge Duncan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President William E. Kirwan:

My report today will be relatively brief because the major portion of what I have to say will be included in two special presentations on exciting initiatives at the University.

Before we start these presentations, however, I do want to make a few comments. At our last meeting, I described the outstanding entering class -- the most academically-talented and diverse in our history -- that would begin the fall term at Ohio State. Twelve days ago, Sunday, September 19, they arrived. And what a welcome the campus community had prepared for them. I wish you could have been there to see the scene at the French Field House -- policemen directing cars to convenient parking next to the Field House, and families being welcomed at the door by Vice President David Williams, Provost Ed Ray, Athletic Director Andy Geiger, Associate Provost Martha Garland, and scores of other University faculty and staff.

The first thing these new students at this big University noticed was that there were no lines anywhere. Bill Hall and our clever housing staff had called the students personally and scheduled their arrival times. Within minutes, families were back in their cars with clear direction of how to find their assigned residence halls. But just in case anyone got lost, there were guides in scarlet sport shirts stationed throughout the campus.

Upon arrival at the residence halls, the families pulled up to the door, and a team of students descended upon every car, armed with specially-designed carts. Within minutes, the cars, and in many cases U-Hauls, were unloaded and students' belongings were on the way to their rooms. For most, the whole process, from check-in to completed move-in, was accomplished in a half an hour. Needless to say, families and, in particular, the new students, were impressed by the graciousness and efficiency of the whole process. I suspect that even students at a tiny liberal arts college took longer to get their dorm assignments and move into their room.

But that's not all. On Monday, we had Service Day. Thousands of new and returning students went out into our community to participate in service projects. They worked in teams at nursing homes, retirement homes, homeless shelters,

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

and on neighborhood beautification projects. Imagine the connections and the new friendships that were made as these students traveled and worked together, the impression their youthful energy and enthusiasm made on the communities they served, and the lessons they learned about civic responsibility and our University's values. Quite a day, capped off when they returned for a meal and a motivational speech by a seasoned community volunteer -- a speaker who always gets my attention -- my wife!

On Wednesday, we held our new-student convocation in St. John Arena. Afterwards the students were led by the band through Ohio Stadium up to the Oval, where several thousand faculty and staff were waiting to greet them with a picnic lunch. I feel confident in saying that no university, big or small, does as good a job as Ohio State at easing the transition of new students to campus life.

But our enhanced support of students goes a lot deeper than the way we welcome them to the University. Thanks to the work of Associate Provost Martha Garland and Associate Provost Mac Stewart, when our new students came to orientation this summer, they left with their completed class schedules in their hands and, if they wanted, their textbooks, too. This made it possible for the students to begin preparing over the summer for their fall classes. This is the first year we have been able to do this.

Last year, at the beginning of the term, I visited the Financial Aid Office and saw long lines of students snaking through the building. Thanks to the outstanding improvements made by Tally Hart and her colleagues, this year when I visited the Financial Aid office, there were no lines. In fact, I saw Financial Aid counselors waiting for customers. Again, I say I know of no university that handles the start up of the fall term as well as Ohio State University.

I want to alert the Board to two extremely important events taking place during the month of October. One of them has already been mentioned. On October 28, we will dedicate the new Longaberger Alumni House, a magnificent facility on the banks of the Olentangy River. What an addition it is going to be to our University.

On October 21, we will dedicate the three new additions to the Fisher College of Business complex. I'm pleased to announce that former President Gerald Ford will be the featured speaker at the Fisher dedication event.

Later today, you will be asked to approve the appointment of Keith Alley as Interim Vice President for Research. Professor Alley is a professor of dentistry, a distinguished researcher, and a leader on the Research Commission. Keith, would you please stand so we may recognize you?

Each month, I report to you on the accomplishments of our outstanding faculty and staff. This month, I'll limit myself to one very special announcement. Michael Freitas, an assistant professor of chemistry who has been with us for just about a year, already is distinguishing himself as a researcher and scholar. Just this month, Dr. Freitas was awarded a 1999 Camille and Henry Dreyfus New Faculty Award. This is a very special award, given this past year to only 13 faculty nationwide. This is obviously a very important award. It also provides a perfect segue into our first presentation.

Last year, we announced our first Selective Investment Awards and one of the departments getting an award last year was Dr. Freitas' department, Chemistry.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

His recruitment to Ohio State is one of the impressive early returns to our Selective Investment program.

Today, we announce our second round of Selective Investment Awards. The Selective Investment initiative is a major component of our commitment to moving The Ohio State University to the top tier of our nation's public universities. I would like to ask Mr. Skestos, chair of the Educational Affairs Committee, to introduce the awards.

SELECTIVE INVESTMENT AWARDS PRESENTATION

Mr. George A. Skestos:

Thank you, President Kirwan. It's a great honor for me to serve as chair of the Educational Affairs Committee. It gives me an opportunity to see how very good we are in so many areas. Our scope is one of our great strengths, and we excel in many, many ways.

As you noted, Dr. Kirwan, it is essential for the prosperity of this state that Ohio State move to the top tier of institutions of higher education. The people of Ohio need direct access to world-class researchers, scholars, and facilities in order to overcome obstacles to continued successes. And our students need leading-edge experiences to prepare them for their life-journeys.

One of the most important things we can do to help achieve our goal of moving to the top tier is by making strategic investments in departments which are already strong with the intent of making them even stronger. We believe that targeted amounts of differential funding will enable select departments to move to the very top of their fields. This is exactly what the Selective Investment initiative is designed to do.

I would now like to ask our Provost, Dr. Ray, to introduce to us this year's award recipients.

Dr. Edward J. Ray:

Thank you, Mr. Skestos. It's a genuine privilege to serve as Executive Vice President and Provost at a University that has so many excellent faculty members and departments. There are few universities anywhere in the world that can match the breadth and depth of our expertise. It is on occasions like this that we can pause for a moment and celebrate some of the examples of extraordinary talent and accomplishment that we have here at this University.

The underlying premise of the Selective Investment initiative is that if we invest strategically in a small number of our best areas, they will move to the very top of their fields. And by having these key departments move to the top, the reputation of the University as a whole will be enhanced.

But there's another very important aspect of Selective Investment. That is, that if departments that are at the core of the academic enterprise improve, then they will help improve the quality of other departments which are closely aligned with them. Faculty partnerships will be strengthened, the experience of the students who take courses in these departments will be improved, and there will be a general buoyancy effect on the quality of many departments.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Ray: (contd)

This very important dynamic was identified and first articulated if by anyone, no one more so, several years ago, than by Dick Sisson, our former interim president and former senior vice president and provost. Dick initiated the Selective Investment program, an initiative that is central to our quest for increased academic excellence. I know that Dick is here with us today, and I'd like to ask him to stand and be recognized.

It is a great pleasure for me to announce this year's recipients of the Selective Investment Awards: Chemistry, History, Neuroscience, and Political Science. These are some of the best and they will get even better. Each department will receive up to \$500,000 in continuing central funds. These funds will be matched by another \$500,000 from the departments in respective colleges. That funding is comparable to an endowment of \$20 million in each program. Our targeted investment in eight programs from internal funds in the last two years is comparable to an endowment of \$160 million. We will consider investments in up to four more programs this year, for a potential total package of twelve targeted programs, with the equivalent of almost a quarter of a billion dollars in funds.

I'd like to introduce these recipients to you through this brief video.

[video presentation]

Dr. Ray: (contd)

At this time, I'd like to ask representatives of each of these programs to come forward: Dr. Bruce Bursten, Chair, Department of Chemistry; Dr. Leila Rupp, Acting Chair, Department of History; Dr. Brad Stokes, Associate Dean, Research and Graduate Education, College of Medicine and Public Health; and Dr. Paul Beck, Chair, Department of Political Science.

As they come forward, I'd like to acknowledge the deans who are with us here today and ask them to stand: Dr. Robert Gold, Dean of the College of Mathematical and Physical Sciences; Dr. Michael Hogan, Interim Dean of the College of Humanities; Dr. Daniel Sedmak, Interim Dean of the College of Medicine and Public Health; and Dr. Randall Ripley, Dean of the College of Social and Behavioral Sciences. Deans provide essential leadership to our efforts to improve this University, and I'd like you to join me in a round of applause for these outstanding educational leaders.

We've asked each of our guests to speak on how they plan to use the Selective Investment funds. Dr. Bursten?

Dr. Bruce Bursten:

Well, this is absolutely a pleasure. As you may or may not have noticed in the minutes of the last meeting, today is my first day as Department Chair -- October 1. It's quite a way to start out, and I promise to wear a suit on any day in which the Board gives the Department of Chemistry \$500,000, or even lesser amounts.

This is truly an honor to be here and to come into the leadership of truly one of the great departments at Ohio State. The Department of Chemistry at OSU has a long history and rich tradition of excellence, and we really are poised, because of the actions of the great leadership in the Office of Academic Affairs, the President's Office, and, most of all, the Board of Trustees, to make a really decisive move in our rankings.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Bursten: (contd)

As was said in the video, we are in a position now where we already contribute to the 20/10 plan. We are nominally somewhere between 15 and 20 in national rankings, and I think that's especially significant given that every major university has a department of chemistry. On a percentile basis, we're doing very well. We want to do better, and we have really taken advantage of the opportunities afforded to us by the University to do so.

The Department is actually quite young in its current form, largely because of the early retirement incentive programs of the late 1980's and early 1990's. Roughly one-third consists of untenured assistant professors. President Kirwan highlighted one of them this morning, Mike Freitas, who has actually only been here for a couple of months. Of these people, we've had the opportunity to build an infrastructure of young people that are among the best scholars in the country.

Among our assistant professors, five have received NSF career award grants. This is a special NSF program for starting faculty members. That number is greater than any academic department in any university in the country. So we are off to a wonderful start that way.

Professor Claudia Turro, another one of our young faculty, was the first recipient at Ohio State of the Beckman Young Investigator Award. This is wonderful, and the grizzled old vets like myself are going to leave the department in wonderful hands.

In order for us to make the move that we want to -- which is the 10 part of the 20/10 plan -- we do need to look senior. As we mentioned in the video, we realize that moving up requires a certain amount of risk, and in this case, our risk was going after a Selective Investment hire before the award was announced. We were not overconfident, but we were hopeful with the leadership of our dean and our former department chair -- who's a very happy man today and I'll introduce him in a moment -- we were able to put together a package and a set of contingencies that we could follow through with even if the Selective Investment did not come through.

Fortunately, it did. We were able to hire Professor Malcolm Chism, who had a very long and distinguished career at Indiana University. As we mentioned on the video, Professor Chism is a fellow of the Royal Society and a native of Scotland. We are going to convince him to become a U.S. citizen, at which point he should very easily achieve membership in the National Academy of Sciences. He has received awards too numerous to state, but he is in attendance today. He is spending the fall commuting between Bloomington and Columbus, but the good news is that his wife and twin 15-year-old sons are here. The sons are in school, so we've got him. Malcolm, please stand so we may acknowledge you.

I think the move of Professor Chism here is part of what we're going to see in university structures. Some universities are moving up and Ohio State is certainly on that list. That's got to be at the expense of some of our colleagues at other universities, and so be it.

The other person I really want to acknowledge is part of the reason I'm in this job and why the department is in great shape. And that is because of the tremendous stewardship of our former department chair, Matt Platz. Matt, please stand. Matt was the principal author of our department's Selective Investment proposal and really did 90 percent of the hard work in getting us there. He did the hard work and I get to spend the money, which is wonderful.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Bursten: (contd)

So I'll close by just saying that everybody's talking about good chemistry at Ohio State and just remember which department that relates to. Thanks very much.

Dr. Leila Rupp:

I've been department chair much longer than Professor Bursten -- since July 1. I would like to acknowledge Michael Hogan, our interim dean, who, as department chair, is the one who shepherded us through the Selective Investment process.

There are three ways that I think the Department of History is very much like the University as a whole. First of all, we teach an enormous number of students. The general education curriculum requires ten hours of history so we have over 16,000 undergraduates in our classes, as well as a growing major and one of the fastest growing honors programs in the College of Humanities.

Secondly, we are unusually comprehensive in our coverage like the University as a whole. We cover all of the traditional geographical and chronological fields of history, as well as a number of newer thematic fields, like my own -- women's history. We actually are the only comprehensive Ph.D.-granting program of history in the State of Ohio as a result of the last round of decisions by the Board of Regents.

Finally, we are like the University as a whole on the way up. We are in the top twenty of public history departments. We are somewhere between fifteen and twenty, and we also, like chemistry, have the goal of getting into the top ten and certainly selective investment is going to help us do that.

Because three is a magic number in western culture, I would also like to tell you three things that I think we've done particularly well that has helped to win us the Selective Investment Award. First of all, we have hired well. We've hired a number of senior eminent scholars with national and international reputations in the last few years and those scholars are the kinds of magnets that we're looking for in our Selective Investment hires. They have been fabulous in attracting other faculty, into attracting top graduate students, and really energizing the entire department.

We've also for many years been able to hire the best and brightest junior faculty, so we have a wonderful collection of faculty at the assistant and associate professor level. We're very confident that with these hires we'll continue to make these kinds of good decisions.

Secondly, we teach well. We are one of the first four departments to win the Departmental Teaching Award. We have a number of scholars on our faculty who have won individual teaching awards both from the University and from outside. We are using the money from the Departmental Teaching Award in part for our Goldberg Program for Excellence in Teaching -- a center which supports the use of technology-enhanced instruction in the classroom. So we've been pioneering in a lot of ways where we excel at, and we value teaching in the department.

Finally, we work well together. In the very first program review that I remember after I came to Ohio State twenty-two years ago, the thing that stuck out for me was that one of the outside evaluators said that we were less than the sum of our parts. I think that was probably true at the time. That has really changed dramatically over those twenty-two years.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Rupp: (contd)

I think the fact that we won the Departmental Teaching Award is a sign of the collaborative efforts that we have made. The fact that Selective Investment, despite the very hard work of Michael Hogan, was a collaborative and collective effort. The Selective Investment Committee was very impressed by the enthusiasm of our graduate students and our junior faculty for the whole Selective Investment proposal.

I think perhaps the best example of this is our departmentally-produced electronic database *American History Reader Retrieving the American Past*. This is an effort that attracted the collaboration of all of the Americanists in our department and some of us whom are not Americanists. We all contributed modules to this electronic database and I think the thing that impressed the Selective Investment Committee most of all is that we all contributed our royalties to the department. We are now generating revenues. The textbook is used at over seventy universities around the country. We're generating a lot of revenue for the department and we're putting that back into our teaching mission.

So I think with this collaborative spirit, the teaching excellence that we foster, and our past success in making terrific hires, we're confident that we will, in fact, be part of the ten of the 20/10 program. Thank you.

Dr. Brad Stokes:

I'm reminded of Bruce's comments in applying for this award before the faculty member was on board and, in fact, they had hired in beforehand. In fact, when the College of Medicine and Public Health started on this endeavor we didn't even have a Department of Neuroscience. It finally became effective in July.

Neuroscience has a long tradition on this campus, being supported by roughly seventeen departments, five colleges, and sixty faculty members. We have a very large, active and distinguished graduate program. We have a large Neurobiotechnology Center and we've made a number of new hires in the molecular neural arena which lead to the inception of this idea.

So we looked for a way to couple both this inherent, incipient growth in neuroscience in this decade -- as declared by the National Institute of Health -- with evolving technology. You, as members of the Board, know a good deal about what's been going on in the College of Medicine and Public Health under our former leadership and that's continuing under our new dean, Dan Sedmak, into the coming years as we search for a new leader. That's dependent upon, primarily again, people and technology.

I've described the 8-Tesla project -- if you remember when we met up at the Cleveland Clinic -- as really the Hubble telescope on this campus. It is something that's never been built before. It's five times more powerful than any magnet ever built in the world to do magnetic resonance imaging. It allows us to do structure and look at chemistry of cells.

When we have our birthday of this magnet, Mr. President, I'd like to invite you and the Board down to our facility to observe it in action.

Three weeks ago, we had our patient table delivered for the 8-T magnet. The patient table alone cost in excess of \$400,000. So this is clearly a brand new technology that I've described. As you saw in the tape, it is a human magnet to bring people to this institution.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Stokes: (contd)

We have plenty of engineers, a number of scholars, and people in our clinical departments, many of who want to use this instrumentation. It is our charge under the Selective Investment proposal to bring new faces to this campus -- distinguished clinical faculty who look at this as their major thrust in science. We've chosen first to do that because of the availability of the technology to study the human brain. We want to bring those faculty to this campus in this generic discipline of neuroscience that has this enormous underpinning that I've described to you as a scientific base.

What I'd like to leave you with is a message of what we'd like to see in evolution over the next few years. These scholars that we're going to hire will bring new technologies to look at three germane problems in the neurosciences. First, the study of Alzheimer's disease. We could not diagnose Alzheimer's disease premortum; we could only look at human brains after death to find Alzheimer's lesions. We believe that with this technology, and the people that we bring in, we should be able now to see both the chemistry and the structure of Alzheimer's lesions 10 to 20 years before they can presently be diagnosed in the living human brain.

Secondly, under the auspices of the Cancer Hospital -- the Cancer Hospital contributed to the purchase of this instrumentation as well -- we'd like to study brain tumors. In this case, we can study not only where the brain tumors are localized -- which is not possible now -- but we can look at drug delivery to those brain tumors. Using the chemical attributes of this device, we can ask how those drugs are being metabolized. Are they being targeted at the appropriate place?

Finally -- and something that's very near and dear to my heart -- we'd like to study the injured brain. I'm involved in the Center for Study of Spinal Cord Injury here at Ohio State -- one of the more distinguished scientific groups at Ohio State in the medical sciences -- and we'd like to target being able to look at the injured spinal cord. It may seem surprising to you -- all of you know about Christopher Reeves and his injuries -- but there are 40 to 60 therapies out there now in spinal cord injury waiting to go to clinical trials. One of the reasons they don't go to clinical trials is that we can't diagnose in a non-invasive way what's going on in the spinal cord after we start these therapies. This magnet with its resolving capacity for chemistry and structure can be used specifically for that reason.

The Ohio State University should feel distinguished to have this instrumentation and recognize the faculty that will come. We're also going to welcome you to our birthday party when that evolves, Mr. President.

Dr. Paul Beck:

I'm delighted to speak to you today about the Political Science department and our plans for the future. Political scientists at Ohio State are conducting research on a variety of important topics to enhance understanding of politics, government, and to improve the policy making process.

Some are studying transitions to democracy around the world. For example, one project was to interview several thousand Indonesian voters earlier this year in their first ever democratic election. Others are assessing the implications of the new international order for American national security. One project was to interview former high ranking Soviet and American policy makers about the causes and the consequences of the end of the Cold War. Another has analyzed how international trade affects the political relationships among nations.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Beck: (contd)

Many of our scholars specialize in policy making and politics in the United States. One study focused on how interest groups influence the federal courts, while another examined how television treatment of presidential candidates affects American voters and the decisions that they make.

These are but a few illustrations of the important topics addressed by departmental faculty. Their work is sponsored by such agencies as the National Science Foundation, published in books and journals, publicized through the media, and shared with policy makers.

Our research has given us a national and international reputation, and the excitement and expertise from working at the cutting edge of today's problems and issues carries over into our teaching. We enroll some of the nation's best graduate students in political science, and prepare them for positions in government and a variety of colleges and universities, most recently, ranging from Harvard University to several fine Ohio institutions.

We attract a large number of increasingly strong undergraduate majors, 20 percent of whom are honor students. Our students are instructed using the latest teaching technologies from our computerized classroom in the basement of Derby Hall to the use of the World Wide Web and long distance video to teach students about Congress. We take our obligations seriously to give our students the tools for various post-graduate careers and also for democratic citizenship.

These accomplishments, built over several decades of dedication to excellence in the department, have positioned us well for Selective Investment funding. The department already has established itself as a national leader in the discipline. In American politics, we rank sixth among all the nation's Ph.D.-granting departments. In our field of international relations, we rank eleventh, again, among all the Ph.D.-granting departments. In our field of comparative politics, we rank seventeenth.

Overall, we are easily in the top 20 among both public and private institutions in the United States. With Selective Investment funds to build on this foundation, we expect to do even better to become one of the top five public university departments and to continue striving to take our place among the nation's top ten political science departments.

Speaking specifically, Selective Investment funds will enable us to increase the number of our faculty, so that the department becomes as large and comprehensive as the nation's leading political science department. We also intend to recruit distinguished faculty, especially rising stars in key programmatic areas. We intend to enhance our interdisciplinary focus and our campus-wide impact by hiring in areas linked to other departments, and by filling positions jointly with economics, law, the Mershon Center, and the Glenn Institute. And we surely intend to offer a richer curriculum to our students through new courses designed and taught by these exciting new faculty.

My colleagues and I are grateful to be the recipients of Selective Investment funding. There are many impressive departments on this campus, and we feel honored to be singled out among them as one of the best and most promising. We also realize our responsibility to make this investment yield handsome returns to our University and students. Thank you.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Ray:

Thank you, Paul. Mr. Chairman, I know that each of our recipients' chairs are prepared to respond to questions from the Board. If I could, I'd like to make one other observation that all of our panelists touched on. It's an interesting observation.

Over the last several years, we've given out an outstanding department-wide teaching award and, we've awarded, as you know, up to two departments in each year. We've had approximately eight of them in the last four years. We've now, in two years, had eight departments picked, quite in a separate competition, for excellence and ability to move their programs to the next level.

It's important that you understand that as Leila indicated, the Department of History has independently won both the Selective Investment Award and an Outstanding Teaching Award. Physics, which won a Selective Investment Award last year, has also won an Outstanding Department Teaching Award. The Department of Chemistry has been very close to winning an Outstanding Department Teaching Award, as I believe Political Science has. Our Department of English has won an Outstanding Department Teaching Award and has been very close to winning a Selective Investment Award. Our Law School has been very close in both areas of competition.

The point that needs to be understood is that an expectation of excellence has a pervasive effect across a program -- it's not just outstanding faculty, it's not just world-class cutting-edge research and creative work. That expectation of excellence translates into providing the highest quality and best available educational opportunities for our students as well. That is really what we're striving for across the University with programs like this.

Now, I'm sure the panelists would be happy to respond to questions from members of the Board.

Ms. Karen Hendricks:

All of you have described your departments really effectively and should be congratulated for being in the top 20 in most all of your areas. You've all also said you were going to go from being in the top 20 to being in the top 10. Can you be more specific? Other than money and the quality of your professors, what does it take to get from 15 to 5?

Dr. Bursten:

Well, it's a number of factors. And welcome to the Board, by the way. One thing I wanted to point out -- I'm sitting up here with three other colleagues I've known for years, because we've served on committees together and that is one of the wonderful things about what's going on at Ohio State -- is these are not departments that work independently of one another. I was trying to count how many times Brad mentioned the word chemistry. I really liked that.

In terms of the strategic plan in Chemistry and the other departments, we know that in order to move up, someone else has to move down. There are a number of components in doing that. Part is the fact that other universities have not had early retirement programs and, at least in Chemistry, a lot of the faculty in the departments that are by consensus ranked higher than Ohio State right now have a much older faculty.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Bursten: (contd)

We have already – as part of the infrastructure -- hired the best young chemists and we have done so very well. We have won out in competition with places that are more highly ranked. I think it is because young faculty look at the youth and vibrancy of our department and find it a very attractive place. It is also the fact that the whole sense of Ohio State is one of moving forward and of committing the resources necessary to make the moves that are necessary. So, we need to do our part to make ourselves better, and that's where the Selective Investment hiring will help.

I should mention we hired Professor Chism this year. Last year, independent of Selective Investment, we hired Professor Pat Hatcher from Penn State's Department of Environmental Sciences and an adjunct professor of chemistry. This was another one of Matt Platz' terrific initiatives, in order to give us a presence in environmental chemistry.

The coupling of hiring senior faculty, with the recognition nationally of what we are doing, gets us into the next important component of a department that's moving up, which is even better graduate students coming to the University. That serves the State of Ohio, because a lot of these students leave our department, like the area, and stay in the State of Ohio. So our plan involves improving the faculty, improving the recruitment of high quality graduate students, and watching some of the people above us have some problems as they try and fill some of the positions that are ultimately going to be retired.

Dr. Stokes:

I'd like to respond to that and I think Bruce said it well. I recall when the Research Commission was meeting that we were looking at these issues and how to increase this excellence -- move us to the top ten. Francis Womack of Michigan, said it very nicely, "It's people, people, people, people and everything else is way behind."

The other thing relative to that is that you need a superstructure for those people. Our former dean was very fond of saying if you build certain things whether they were programs of excellence or buildings, people may not come. But the fact is, that if you don't build them, if you don't provide the superstructure, not only will they not come, but you won't retain the excellence that's already here. I think it's well worth keeping that in mind in moving forward as well.

Dr. Rupp:

I think the biggest thing is the intangible reputation part of it. That is partly why people are so key because they do attract attention, they attract graduate students, and they attract other faculty. We think that's been really key in our success.

Dr. Beck:

Let me echo what everybody else has said, but point out a couple of other things. It all does begin with people. The question is how do you attract the best people and retain them at Ohio State. We don't have the natural advantages that some universities have -- we don't have a beach, we don't have mountains, we don't have New York City, for instance, and so forth. But we do have other things that I think are very valuable.

SELECTIVE INVESTMENT AWARDS PRESENTATION (contd)

Dr. Beck: (contd)

We have a city that's a very nice place in which to live. We have intellectual excitement in a faculty, and intellectual excitement for faculty is very important. It is a thing that will draw them to a university and indeed keep them there. We have good students, and we also have students for which faculty teaching can really make a difference. I think good faculty are excited about that prospect as well. And we have resources and we're beginning to get more resources and that's where Selective Investment is so important.

Dr. Ray:

That concludes our presentation, Mr. Chairman. We wish to thank you, the members of the Board, and President Kirwan for your strong and sustained support for our efforts here to improve Ohio State. Thank you.

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TOBACCO SETTLEMENT PRESENTATION

President William E. Kirwan:

Governor Taft's administration and the Tobacco Funding Task Force have proposed that \$1.8 billion of the state's \$10.1 billion tobacco settlement, almost 20 percent, be spent on biomedical research and biotechnology. This money would enable our state's major research universities to leverage additional federal funding and would contribute greatly to the ability of university researchers to make tremendous headway in their studies of heart disease and cancer.

Secretary Fred Dailey was on the Task Force, Mr. Chairman, and I'd like him to say a few words about their work.

Mr. Fred L. Dailey:

Thank you, President Kirwan and Mr. Chairman. Over the past six months, the Task Force, appointed by Governor Taft, has held hearings and took testimony on how to spend almost \$10 billion of tobacco settlement money that's likely to come in over the next 25 years. This settlement was negotiated by Attorney General Betty Montgomery.

The Task Force has concluded their hearings and have recommended the money be allocated to a number of important programs: school facilities, health care, and smoking cessation programs. A substantial amount of the money will be set aside for biomedical research and technology transfer -- \$1.8 billion over 25 years.

President Kirwan came, along with other people, and testified in support of that. I'm hopeful that that money will leverage additional money through the National Institutes of Health. The money will be allocated on the basis of peer review.

Additionally, and just as important, the Task Force recommended that we establish a Southern Ohio agricultural and community development foundation which would be chaired by the Director of Agriculture and have representation from The Ohio State University. That foundation would allocate approximately \$229 million over 13 years for agricultural research, marketing programs, help to convert tobacco farmers to other forms of value-added agriculture, and help for those tobacco-impacted communities in Southern Ohio.

TOBACCO SETTLEMENT PRESENTATION (contd)

Mr. Dailey: (contd)

This Task Force report will have to be voted on by the legislature and signed by the Governor, but I'm hopeful that it will remain substantially intact. I think that it would provide a lot of additional resources for this institution to accomplish its mission.

President Kirwan:

Thank you, Mr. Dailey. We have two distinguished colleagues, Dr. David Schuller, head of the James Cancer Hospital and Solove Research Institute, and Professor Alan Goodridge, Dean of the College of Biological Sciences, who will make brief statements on the importance of this allocation. Following their presentations, the Board will be asked to approve a resolution.

Dean Alan Goodridge:

Thank you for the opportunity to speak about basic research related to tobacco and consequences of its misuse. In a few minutes, Dr. Schuller will emphasize translational research -- taking basic research from the laboratory to the bedside, directly to the patients.

I'd like to point out the potential of three kinds of basic research which the faculty and several of our colleges are very qualified to carry out: the Colleges of Biological Sciences, Food, Agricultural, and Environmental Sciences, Mathematical and Physical Sciences, Medicine and Public Health, and Pharmacy, in particular, although there are faculty in other colleges as well. So it's broadly across the University. This is research which is very important for providing starting points for the translational research that Dr. Schuller will talk about.

The first one is molecular genetics and genomics, buzz words that you have probably heard a number of times. This area of research will provide an identification of the genes that are involved in processes, both normal and pathological in those organ systems, that are affected by tobacco products, as well as in regulation of the cell growth, the defects of which cause cancer. So both in the normal regulation of those processes, as well as in the pathological circumstances.

The human genome project will provide much of the raw data for discovering these genes. In addition, areas which are very important in a number of the colleges' use of model systems will be very important in identifying many of these genes.

The second area is structural biology and proteomics. Structural biology -- by that I mean the understanding of the three-dimensional physical structure, not necessarily just the chemistry -- proteins are the products of those genes which we just have identified by the other area that I talked about. And by proteomics -- in addition to understanding the structure which is extremely important, we have to understand how these proteins function. Both function, in a sense of how they work by themselves and interact with other drugs or agents, but also function in how they work in the intact system -- in the body under the normal circumstances, under normal physiology or abnormal pathophysiology.

The third area is not so much medically-related, but a way in which we can help mitigate the effects of decreased smoking, if you will, or tobacco use, on the farmers in our state. It turns out that tobacco, as a plant, is very easily manipulated genetically. It can be modified or engineered to produce a wide

TOBACCO SETTLEMENT PRESENTATION (contd)

Dean Goodridge: (contd)

variety of products. Some of this has already been accomplished. There was a recent report of a product that was made and is being secreted by the roots of a tobacco plant.

So we can genetically engineer tobacco plants so that they can make products for us to use. These could be products that would be useful in the medical applications, but they might also be used in agricultural or industrial applications. We have a group -- the Plant, Molecular Biology, and Biotechnology Group -- which has expertise in this area, and it's composed of faculty and researchers from two colleges, primarily the Colleges of Biological Sciences and Food, Agricultural, and Environmental Sciences.

Finally, the use of these tobacco funds to support research of these types represents a great opportunity to advance knowledge in all of these areas, and clearly to support research in our laboratories. I might just mention one final thing -- in the spirit of acknowledging the importance of Selective Investments -- much of the research and faculty that we're talking about are being supported by the Molecular Life Sciences Initiative, which was funded by the University through academic enrichment.

Dr. David Schuller:

I would also like to thank you for this opportunity to talk with you this morning. This certainly is a special opportunity for those of us doing research on tobacco-related diseases. Alan has just described some of the exciting research opportunities that exist now with molecular-based research. As Alan just described, there is tremendous potential for the discoveries made by our basic scientists. These discoveries will be rapidly translated into clinical investigations that are resulting, even as I speak, into newer and better diagnostic treatment and prevention strategies for tobacco-related diseases.

Some of the prior obstacles to research advancement have been decreased or even eliminated as a result of the growth of the molecular sciences. This explosion of research discoveries also provides for a real opportunity for economic growth linked to technology and transfer partnerships between Ohio's research community and current and future businesses within our state.

Over the last few years, Congress has expanded federal government research dollars through the National Institutes of Health. The research dollars that will be available through the tobacco settlement funds will enable us to recruit more scientists, linking them with our existing faculty researchers to increase our success in competing for these federal dollars, thus creating a positive leveraging position.

As an example, you are all aware that the cancer program has invested heavily in the development of the human cancer genetics program, with a combination of internal funds from the Cancer Hospital, as well as generous philanthropic support from our community. Within a two-year period of time, from the inception of this program, those internal dollars have enabled us to recruit talented researchers who now have all been successful in competing for external research support from the National Institutes of Health and other funding agencies. The long-term future of this expanded federal research support is uncertain, but the short-term certainly looks bright, and underscores the importance of the opportunity that exists now with these funds.

TOBACCO SETTLEMENT PRESENTATION (contd)

Dr. Schuller: (contd)

There is another matter that must be considered also. All of us in Ohio must be mindful of the competition for those federal research dollars and the recruitment of talented researchers. The regional competition is quite substantial. The State of Michigan has recently announced the creation of a life sciences corridor to be funded with some of their tobacco settlement dollars that will link the Universities of Michigan, Michigan State, and Wayne State, and will be supported with \$50 million annually for the next 20 years. So this is a matter of concern. Not just for Ohio State, but for all of Ohio's biomedical research universities and institutions.

Dr. Goodridge and I commend Governor Taft and the members of the task force for the wisdom of their decision to invest in biomedical research with some of those tobacco settlement dollars. We want to stress how critically essential it is to at least maintain, and even possibly expand the current level of research support. There is no question that these funds to support biomedical research will enable us take advantage of a special window of opportunity to accelerate our research progress against tobacco-related diseases that will benefit both the economy and the citizens of Ohio and beyond.

Thank you for your attention. Alan and I will certainly be glad to answer any questions you may have for us.

Mr. Colley:

Any questions from members of the Board? If not, there is a resolution before the Board supporting implementation of the recommendations of the Ohio Tobacco Settlement Task Force.

**SUPPORT FOR DEDICATING TOBACCO SETTLEMENT DOLLARS TO
BIOMEDICAL RESEARCH AND BIOTECHNOLOGY**

Resolution No. 2000-45

Synopsis: The Ohio Tobacco Settlement Task Force on September 29, 1999, recommended \$1.8 billion over 25 years for biomedical research and biotechnology. The proposal requires legislative approval and signature by the Governor.

WHEREAS dedicating new dollars to biomedical research and biotechnology can ensure a "Legacy for Living" and improve efforts to find solutions for our nation's and the state's most pervasive and deadly diseases; and

WHEREAS Ohio can raise its position as 7th in population, but 13th in funding, from the federal government's National Institutes of Health (NIH) by increasing its capacity to compete for research dollars and thereby leveraging Ohio's investment at a time when the NIH funding is increasing; and

WHEREAS Ohio's commitment is important in order to compete with other states already allocating early resources to biomedical research and biotechnology, including Maryland's decision to commit \$50 million a year for each of the next 10 years and Michigan's commitment of \$50 million a year for the next 20 years; and

WHEREAS The Ohio State University and Ohio's other research institutions are poised with talented and successful researchers to utilize such funds to our citizens' full advantage; and

WHEREAS these funds will help ensure the future of Ohio's strong economy by helping build a biotechnology sector to transfer research results to commercialized products:

**SUPPORT FOR DEDICATING TOBACCO SETTLEMENT DOLLARS TO
BIOMEDICAL RESEARCH AND BIOTECHNOLOGY (contd)**

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees supports the priorities recommended on a bi-partisan vote by the Ohio Tobacco Settlement Task Force to dedicate funds to strengthen education and programs promoting longer and healthier lives for the citizens of Ohio; and

BE IT FURTHER RESOLVED, That The Ohio State University Board of Trustees strongly supports the Ohio Tobacco Settlement Task Force recommendation to dedicate \$1.8 billion to biomedical research and biotechnology, to be allocated by a process of peer review; and

BE IT FURTHER RESOLVED, That the Board of Trustees urges the Governor and General Assembly to support legislative initiatives implementing the recommendations of the Ohio Tobacco Settlement Task Force so that Ohio has a realistic chance to significantly increase its NIH funding and to improve the lives of Ohioans through research and treatment of tobacco related disease and illnesses.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE

Mr. Colley:

This morning we will convene the Fiscal Affairs Committee, as a committee of the whole, to discuss the next agenda item. Mr. Zuheir Sofia will chair the meeting.

Mr. Sofia:

Thank you, Mr. Chairman. I would like to call the meeting of the Fiscal Affairs Committee to order, and I would like to call on Janet Ashe, Bill Shkurti, and David Williams for their report.

**PRESENTATION ON THE RENOVATION OF OHIO STADIUM
AND SCOREBOARD PROJECT**

Ms. Janet G. Ashe:

Thank you, Mr. Chairman. This morning we are requesting authorization to increase the total project cost for the renovation of Ohio Stadium and request bids for the scoreboard project.

As you know, this is probably the most complex project that the University has undertaken since it last decided to build a stadium over 80 years ago. This stadium is now 77 years-old and has not had a major renovation. In November 1997, we presented the stadium project to you for construction authorization. At that time, we emphasized three major goals: 1) to upgrade the spectator amenities -- this included the concession areas and restrooms, which in some areas are non-existent in the stadium; 2) to address the ADA and code compliance issues in most major ways; and 3) to maximize seating capacity.

We believe the project in the form that it is today, defined in that November 1997 resolution, will accomplish these goals. It will not only accomplish these goals, it will create a great venue for truly great athletic events and maintain the historic importance of the horseshoe.

**PRESENTATION ON THE RENOVATION OF OHIO STADIUM
AND SCOREBOARD PROJECT (contd)**

Ms. Ashe: (contd)

The plan approved in 1997 called for a project cost of \$149.7 million. The project was increased, due to a scope change, to \$156.6 million and designed for a more permanent south structure with the complexity of the footing area. That was brought to you in the annual report in February 1999.

What we are looking at, is now that we have contracted with over 25 different bid packages, we have had, unfortunately, a number of those bid packages respond higher than anticipated. For example, one overage of \$10.5 million on the cast and placed concrete -- is an increase of 69 percent from the original estimate. Another example, is the \$10.8 million on the south stands general trades -- an increase of 111 percent from the original estimate.

There were other less dramatic bid increases and we have some unanticipated incurrences, so we have self-insured money built into that. The total cost that we are now asking is for the project to be increased to a \$187.7 million -- a \$38 million increase. Of that, \$6 million is an increase in scope. We seek approval for this and also for the scoreboard.

I want to emphasize two or three things. One is that this is a self-funded project. There are no state dollars in this project and there are no General Fund dollars that will be used. Moreover, when we recommended this project, we reflected some value engineering -- so we have eliminated about \$6.4 million in cost. Finally, I would note that we will be working closely and monitoring the contracts with our construction manager to contain any additional cost increases.

With that, I would seek your approval for the project to be \$187.7 million and also for the scoreboard, a \$10 million project, which will be paid for by scoreboard sponsors. Do you have any questions?

Mr. Slane:

Could you consider raising ticket prices now to cover this additional cost?

Mr. David Williams:

Certainly, we considered a lot of alternatives -- should we go forward, should we delay making a decision to go forward, how should we continue to fund it? You need to understand that there's already a scale-up in ticket prices over a three-year period -- some of it permanent increases, some of it surcharges for this project. Our decision was -- once we looked at the funding that we had in place and the things that we were going to charge for -- not to raise ticket prices at this time. We think that under this scope, at \$187 million, we can manage this project with the stream of income we have coming in. But we have reserved the right that, if by chance we have to, we could raise ticket prices in the future. At this point in time, because of the fact that we think we have stretched the market fairly high over the last few years, that we would not ask to raise prices right now.

Judge Duncan:

Are there any assurances that you can give us that you won't be back for more money?

**PRESENTATION ON THE RENOVATION OF OHIO STADIUM
AND SCOREBOARD PROJECT (contd)**

Ms. Ashe:

As everybody says, there's no guarantees in life. I'll tell you the good news right now is that 97 percent of this project is under contract. The bids have been completed and the contracts have been awarded. So there's very little left of this project to be bid. Any surprises that could come in that area we feel are small and manageable.

With the complexity of this project -- as many of you know, we are lowering the field about 14-feet and when you go down that far, there may be some unknown conditions. For example, the campus is well over 100-years-old. Are there any utility lines that have not been determined that may even still be operating that are that old? It is possible. With the initial removal, we did discover some different things that were hidden under that old structure. So those are the possibilities. I did want to mention that the first \$25 million of construction has been done, is on time, and is on budget.

The other thing is weather. This project could be impacted if there was some truly unanticipated, unusual weather effects. But we are hoping to keep those in containment. I cannot give you a guarantee, but to the best of our abilities we have considered those possible contingencies.

Mr. Patterson:

From time to time we've talked about other options, what have you looked at in that area? Also, I know that some of the bids have come in, and we've re-bid some and we made judgments not to re-bid on others. Can you explain that?

Ms. Ashe:

I'll elaborate on those two points. The first one on options. When these bids came in quite a bit higher, we looked at about six other options. One, of course, was stopping the project. One was a minimal project, and what we were concerned about it being able to pay for itself and the loss of seats. We wanted to keep faith with three or four of the tenants -- better amenities, better for the spectators, ADA and code compliant, no loss of seats and, hopefully, gaining seats. We looked at a west-side only, lowering the field only, and a total redesign. We felt that with where we were in the construction, and where the other bids had come in on the different parts -- we're dealing with about 30 different contracts -- that it was best to proceed with reductions of about \$6 million in scope. And we will continue to look for reductions in scope.

As far as re-bidding, we are required by law to re-bid anything that is over 10 percent. So we did re-bid these major packages. We worked with our construction manager. These estimates come from our construction manager, who is Turner Construction, and the associate architect has hired Morris Steisel, an estimating consultant -- that's all these people do. That's where these estimates came from. We had them work on the re-bids, we tried to call people nationally to get more interest, and, unfortunately, in these two packages we were unable to do that. So we did do the re-bidding and we are required by law to re-bid anything over 10 percent.

Mr. Skestos:

Janet, in connection with Bob's question, usually projects like this have a contingency. How many dollars do we have in contingency set up for things that we don't possibly know about?

**PRESENTATION ON THE RENOVATION OF OHIO STADIUM
AND SCOREBOARD PROJECT (contd)**

Ms. Ashe:

Well, we have a construction contingency of about 10 percent and that's true in almost any project on this campus. It ranges from 5 to 10 percent, depending on the complexity of the project. We do have one of about 10 percent, which would be equivalent to about \$13 million.

Ms. Hendricks:

We've heard some concerns from faculty that all the construction money is going towards athletic facilities at the expense of academic facilities. Could you comment on that just in the scope of things?

Mr. Shkurti:

Ms. Hendricks, let me take a shot at that. I've heard the same thing. I can certainly understand the concern of faculty, and they aren't the only people who have been making that observation. I think it's important to understand that our maintenance people do a wonderful job of taking care of the facilities we have, with the resources we have. We have a number of facilities in the academic area and the student services area which are either obsolete or in need of renovation.

At the same time, Ohio Stadium is probably the most visible landmark in the state, probably even more than the Statehouse, in terms of media attention and public interest. So when you have a very visible project like that and a large dollar price tag attached to it, people are going to ask questions like, "What's the University's priority?"

I think it's important to understand that even if we have one faculty member or one student in a classroom that's obsolete, or out-of-date, that's one too many. But we can't do everything at once. So what we looked at here is a case where, as Janet mentioned, we have a 70-year-old stadium that has never been renovated, that has a number of issues, and that we have the potential of having it self-funded so it doesn't drain from the other projects. So we've done that.

At the same time, I want to emphasize that in this same period we've been talking about the stadium, we made a number of commitments to improve our academic facilities, using both state funds and private giving. Some of the academic programs that are in line to receive new facilities in the foreseeable future, include: architecture, biological sciences, foreign languages, mechanical engineering, physics, psychology, veterinary medicine, the Glenn Institute, and the Heart and Lung Institute.

If you drive down Woodruff Avenue you will also see a wonderful facility -- the Fisher College of Business complex, which was committed to a number of years ago, that opened this summer. This was a substantial investment by the University and private giving. We've also made a commitment in the latest resolution that was passed by the Board two months ago, that we need to renovate the Main Library. That will be another major commitment. So I think when you put it all together, we'd like to be able to do more.

Given the resources we have, we've struck the appropriate balance between our core educational units which are, obviously, what this University is all about and taking care of those facilities that have an educational value in competitive amateur sports. This is also an opportunity where we have a financial stake, not only that they're self-funded, but that our football program and our athletic

**PRESENTATION ON THE RENOVATION OF OHIO STADIUM
AND SCOREBOARD PROJECT (contd)**

Mr. Shkurti: (contd)

program puts money back into the University and allows us to do a lot of the other things we want to do.

When you weigh the whole thing, I can understand why people raise that issue. But I think that the University has its priorities set correctly in this area, and we need to make sure we continue to move forward in those dimensions.

Mr. Williams:

I'd like to add one thing. As Bill and Janet both said, the football stadium renovation is self-funded. So you should think of it as even if we weren't renovating the stadium, it wouldn't free up any money to do any more on the academic-side.

Mr. Sofia:

Just one clarification, Janet. Did you say in answering Jim, that those original budget estimates came from the construction manager we hired?

Ms. Ashe:

The budget estimates come from two places. There is an associate architect who hires a consultant -- and it happens to be Morris Steisel -- that does the estimating. Then we hired Turner Construction. So we had, what we thought, a second check on the estimates. When their estimates were different -- and sometimes there is a very close difference -- we had them talk about it and that's where these estimates came from. These estimates were not done internally, they were done by people who are supposedly experts in this field.

Mr. Colley:

David, the key operative language of the resolution before the Board is that the University will not initiate any new capital projects for the Department of Athletics. There are some projects already in the pipeline that were previously approved, correct?

Mr. Williams:

That is correct. For example, the Jesse Owens Stadium is already partly finished. The department has already started doing some additional work inside the Woody Hayes facility. There is some minor work that has already been approved to be done with the ice rink. The things that have been approved will go on, and things that have not been approved will be put on hold until we finish completing the stadium. Thank you.

**REQUEST FOR CONSTRUCTION BIDS
AND INCREASED PROJECT COST**

Resolution No. 2000-46

**OHIO STADIUM RENOVATION
OHIO STADIUM SCOREBOARD**

Synopsis: Authorization to increase the total estimated project cost for renovation of Ohio Stadium and request construction bids for the Ohio Stadium Scoreboard project is requested.

**REQUEST FOR CONSTRUCTION BIDS
AND INCREASED PROJECT COST (contd)**

WHEREAS in November 1997 the Board of Trustees approved the employment of architects and the request for construction bids for the renovation of Ohio Stadium to solve code compliance problems, upgrade the spectator amenities, and increase seating capacity; and

WHEREAS at that time the total estimated project cost was \$149,700,000; and

WHEREAS due to design changes for the permanent south stands and higher than anticipated bids for construction work, the total estimated project cost now is \$187,700,000 and the total estimated construction cost is \$139,807,623, with funding provided by the Stadium's revenue stream, gifts, University bond proceeds, with debt service paid by the Department of Athletics; and

WHEREAS the Department of Athletics desires to proceed to obtain construction bids for the Ohio Stadium Scoreboard project; and

WHEREAS the total estimated project cost is \$10,000,000 and the total estimated construction cost is \$9,500,000, with funding provided by scoreboard sponsors:

NOW THEREFORE

BE IT RESOLVED, That the total estimated project cost of the renovation of Ohio Stadium be increased to \$187,700,000 and that the President and/or Vice President for Business and Finance be authorized to request construction bids for the Ohio Stadium and the Ohio Stadium Scoreboard project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That in order to assure appropriate fiduciary oversight in bringing this complex project to timely completion within the established budget, the University will not initiate any new capital projects for the Department of Athletics until the Ohio Stadium project is completed.

Upon motion of Judge Duncan, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, and Ms. Longaberger and Ms. Hendricks.

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STUDENT RECOGNITION AWARD

Ms. Nowakowski:

A question: How can you tell that school is back in session at Ohio State? The answer: 1) football; 2) credit card companies are on every street corner passing out free T-shirts; and 3) perhaps most importantly, activities celebrating Welcome Week.

To demonstrate to students the importance of engagement and service learning at Ohio State, the first event during Welcome Week is Community Commitment. Under the direction of two undergraduates, Community Commitment is made up of faculty, staff, and students who organize service learning opportunities for nearly 1,200 at over fifty Columbus area agencies two weeks ago.

It is my pleasure to introduce to you the student co-chairs of this year's Community Commitment: Teniell Trolan and Shane Hankins. Unfortunately, Teniell cannot be with us this morning as she is starting an internship with Structure In-Store Support through their finance department. She is a senior from Sarasota, Florida, majoring in sociology with a minor in general business.

STUDENT RECOGNITION AWARD (contd)

Ms. Nowakowski: (contd)

She is recognized by her peers as a person who can lead others in many settings.

As a member of this year's homecoming court, an honors student, and the recipient of two presidential leadership citations, Teneill excels in her ability to balance leadership and scholarship. She serves not only as student co-chair of Welcome Week and Community Commitment, but also as President of Delta Zeta Sorority and representative to the Council on Student Affairs. Teneill has dedicated much of her time to improving the undergraduate student experience.

Here with us today, however, is Shane Hankins. He is a senior honors student and presidential scholar majoring in history and political science from Mount Liberty, Ohio. Before his work with Community Commitment, Shane served a two-year term as the undergraduate student trustee for Campus Partners. With an ever present desire to improve the off-campus community, he initiated the Stephanie Hummer Blue Light Project last year, has devoted many hours to the Buckeye Student Housing Cooperative, and currently works as an intern in the Office of Housing and Community Partnerships at the Ohio Department of Development.

Shane is also the recipient of two presidential leadership citations and a member of Phi Kappa Phi National Honors Society. He is known for his passionate discussions on a variety of topics ranging from global politics to the antics of television faith healers.

Please join President Kirwan and me in congratulating Teneill Trolan and Shane Hankins.

Mr. Shane Hankins:

It certainly is my pleasure to be seated before this distinguished body receiving what is one of the more special things I've been able to receive while I've been at The Ohio State University.

I'd like to accept this on behalf of Teneill, my co-chair who cannot be here today, but not only that, I'd also like to accept it on behalf of the committee for Community Commitment. Over fifteen faculty, staff, and students from across the University -- it was probably the most diverse group I've ever worked with on any project ever in my relatively short life span -- made up the committee.

It really shows that great and wonderful things can happen when people from different parts of the University, and, indeed, different parts of the community work together towards common goals. We had people from Academic Affairs, Student Affairs, Physical Facilities, and folks you never would think would have any type of interest in community services or volunteerism. They all came together, along with the help of some really great students from all over, to put together a great project.

Just a little bit of what we did that day -- over 1,300 students, the bulk of them were incoming freshmen students, participated in over fifty-four different service projects, located throughout the Columbus community. In addition to the students, some of the people sitting at this table today were also there: Trustees Duncan and Nowakowski were both at Project Open Hand, to create meals for folks living with AIDS; Provost Ray, and Dr. and Mrs. Kirwan also showed up; Mrs. Kirwan delivered a wonderful speech; and Vice President Williams was there to greet students in the morning.

STUDENT RECOGNITION AWARD (contd)

Mr. Hankins: (contd)

Beyond that, we even had folks there from the Columbus Police Department and the Campus Police. They were not there to keep things in line, but actually to go out with the students and work side-by-side. The real goal was not just to introduce students to service and make it a one-day event, but to really have them interact with members of a larger community and with members of the University leadership, as well.

Once again, thank you. I would like to urge the Board, as well as the University as a whole, to really think deeply about these kinds of initiatives and the impact they can have on students. I'm certainly grateful to hear that both of my departments were recipients of the Selective Investment Awards, which will make my degree worth more down the road. I'm certainly happy about that.

I'm particularly interested in, as a student, the impact that this University can have on the lives of the students that come here. I cannot tell you what a wonderful opportunity it has been for me to come to what is, unarguably, the greatest university in the country. The kind of responsibility that we have, not just to turn out people who have high GPA's and get into good graduate schools, but to turn out students who are going to be the leaders of this state and, indeed, this country someday.

Maybe I shouldn't say this, but someday folks like me will be sitting in your seats. My whole reason for saying that -- and my hope -- is that while they're here they will learn what it means to be a citizen, to be engaged, and what the words service learning, community service, and outreach and engagement truly mean.

Ultimately with the help of all the folks here, as well as the many dedicated staff, faculty, and students like myself throughout the University, there is a culture at Ohio State that's conducive to what I would call a progressive and proactive citizenship. So with that, I will leave my agenda and accept my award. Thank you very much, it's greatly appreciated.

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STUDENT GOVERNMENT REPORTS

Mr. Ron Meyers:

Good morning. The Undergraduate Student Government has been busy with the beginning of school. During Welcome Week, multiple students helped welcome freshmen to Ohio State. Two past members of USG, Shane Hankins and Tieniell Trolan, coordinated the Community Commitment Service Project in which thousands of students performed community service throughout the Columbus community.

Sophomore Ashley Davis is currently working with the Interprofessional Council in creating a mentoring program. This initiative will bind professional students with undergraduates considering professional school. This fall, students were given a "1-800" number for calls regarding fees and deposits, as well as financial aid. Additionally, satellite financial aid offices will soon open beyond Lincoln Tower and students are very excited about improvements in financial services.

Students have definitely realized such changes thus far this year regarding safety initiatives. Initiatives have been funded to expand the blue emergency phones off-campus, as well as to add services to the Student Escort Service. Hopefully, these program improvements will be implemented soon. USG is also working on

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

multiple projects concerning improved graduation rates and retention, and we look forward to a great year.

The Interprofessional Council is excited to announce that Dr. John Schoessler, dean of optometry, will act as a new IPC advisor. Dr. Schoessler was unanimously elected to the position after hearing positive feedback from optometry students about his continuous role as a student advocate, his modest demeanor, and his awareness in professional student issues. IPC is looking forward to working with Dr. Schoessler in the years to come.

The third annual IPC Halloween party will take place at the Newport Theatre on October 29. This event increases IPC awareness among professional students and fosters relationships between professional colleges. Last year, approximately 1,400 students attended and this year they are pleased to have CGS as co-sponsors.

This year the expected \$6,000 raised from the event will go in part for the professional student development fund. This fund will allow professional students interested in projects beyond the University to receive financial support from IPC to help complete their projects. Applications for this fund will be accepted from students in the professional colleges this winter.

IPC, with CGS, is looking forward to hosting graduate and professional students from across the nation who will visit Columbus for the upcoming National Association of Graduate and Professional Students (NAGS) Conference in November. This conference is a fantastic way to show off the many virtues of

OSU, as well as receive input about the issues faced by graduate and professional students across the nation. This event will focus national attention on The Ohio State University.

At next month's Board of Trustees meeting, IPC will present the results of the I-QUE survey conducted last spring. This presentation will help better define professional students, as well as lead into the I-QUE report due next spring, which will make recommendations on how to improve the professional colleges.

Finally, my report on the Council of Graduate Students. Dear members of the Board, President Kirwan, administrators, faculty, students, and staff, thank you for the opportunity to address the Board.

I would like to take this moment to give you a snapshot of the Council of Graduate Students. As you may know, there are about 10,000 graduate students at OSU. We come from nearly every country in the world to be students, researchers, administrators, and, of course, teachers in the over 110 excellent graduate programs at this University.

CGS has 228 delegates elected from these programs to represent these students. We appoint representatives to 76 University Senate or CGS committees or boards. In addition to representing graduate students and helping them understand academia at this University, CGS itself conducts programming to improve the lives of graduate students.

This fall we co-sponsored the Graduate Student Orientation with the Graduate School. We threw a party on the South Oval for over 500 graduate students. They came to meet each other, many from all over the world, listen to live Calypso music, eat pizza, and pick each others brains on tips on how OSU works

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

and how they can get involved. My thanks to CGS Vice President Candy Cherrington for organizing the welcome party.

This winter we will organize the fourteenth annual Edward F. Hayes Graduate Research Forum. In the spring we will throw an even bigger party. Starting last year, we are supporting graduate student professional development for our graduate student travel grant scholarship program called the Professional Development Fund (PDF). As Eric mentioned, this November we will host the annual conference for the National Association of Graduate and Professional Students, which recognized CGS as the best graduate and professional student organization in the United States last year.

CGS worked with the Graduate School, the Office of Research, the Office of Academic Affairs, and the Office of Faculty and T.A. Development last year to pilot a program to offset graduate student travel, or presentation costs at academic conferences where they present. The first two quarters it was offered, CGS received 151 applications for travel funding. Again, that was the first time it was offered.

Over \$6,000 was awarded to twenty-two students for outstanding service to their departments, the University, or the surrounding community. We are pleased to announce that the Graduate School, the Office of Research, and the Office of Academic Affairs are continuing their funding for this pilot program. CGS will seek additional funding to maintain last year's level and looks forward to working with the Graduate School and administration to fund a significantly expanded PDF program next year. This is expected to be a primary recommendation of the G-QUE report.

Allow me just a moment to tell you just what this program meant to one recipient.

"I would like to thank the PDF Committee for enabling me to attend the fourteenth annual M.D./Ph.D. Student Conference in Aspen, Colorado, in July. I would not have been able to attend the conference without the financial support of PDF.

My experience in Aspen was rewarding on many levels. It is a unique student-run conference in which 150 M.D./Ph.D. students from around the country share work, poster and oral presentations, and interact with guests, physicians, scientists and lecturers. It was a fantastic opportunity to network with peers and to share research ideas. I was able to get fantastic criticism from other students, as well as a few noble laureate guest faculty speakers.

Attending this conference was productive not only for me, but also for our M.D./Ph.D. program and OSU in general. This meeting coincides with a national M.D./Ph.D. program committee meeting in which issues such as NIH funding awards are discussed. It is important for OSU students to demonstrate our work and to meet with people who make such funding decisions."

In speaking of the G-QUE report, we expect to work closely with the Graduate School in the next few months to develop the final report. I'm very pleased that the G-QUE has been tentatively scheduled for presentation to the Board in December. CGS believes the findings and recommendations in the report are

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

critical to drawing focus on those issues uniquely effecting graduate students which need to be addressed to help the University achieve its goal of becoming a top ten public institution. Graduate students are not only students, but are researchers, teachers, and administrators for this University. We believe that increasing excellence in graduate education by supporting graduate students will help undergraduate education and help the University to achieve its goal.

Again, thank you for this opportunity to address you and go Bucks!

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REPORT ON FARM SCIENCE REVIEW

Ms. Hendricks:

The Farm Science Review was held last week and represents the single largest outreach effort of The Ohio State University. This year, 144,060 visitors -- a record number -- attended the 3-day event at the Molly Caren Agricultural Center, near London, Ohio. It featured 585 exhibitors, along with educational presentations and displays from The Ohio State University.

Sponsored by the College of Food, Agricultural, and Environmental Sciences, the Review represents a collaborative effort among OSU colleges, including the College of Human Ecology, the James Cancer Hospital, and the College of Veterinary Medicine.

Governor Bob Taft and OSU President "Brit" Kirwan addressed the crowd. This year's highlights included: a hat swap, offering farmers sun-safe hats designed to protect wearers from skin cancer; an antique tractor pull; a special session on Genetically Modified Organisms and other issues important to Ohio agriculture, presented by agricultural economists; educational exhibits and presentations in the Gwynne Conservation Area, designed to help landowners develop and protect their land; and tours and presentations in the Utzinger Gardens with tips for homeowners to beautify their landscapes.

That completes my report, Mr. Chairman.

Mr. Fred Dailey:

Mr. Chairman, I will just add that I usually get to attend three days, and Governor Taft dispatched me to Washington to work on drought aid, but the Farm Science Review was again a very successful event and continues to grow every year. There was some fear that we might be off this year because of low commodity prices and the drought, but as you heard the attendance was very good. I think this is just a tremendous event that The Ohio State University, College of Food, Agricultural, and Environmental Sciences sponsors, and it continues to grow and get better every year.

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CONSENT AGENDA

President Kirwan:

We have 8 resolutions on the Consent Agenda to present to the Board for approval today. Unless there are any objections, I would like to recommend all of these resolutions to the Board:

**APPOINTMENTS TO THE ENGINEERING EXPERIMENT STATION
ADVISORY COUNCIL**

Resolution No. 2000-47

WHEREAS the Engineering Experiment Station is under the control of the Board of Trustees of The Ohio State University; and

WHEREAS according to statute 3335.27 of the Ohio Revised Code, there shall be an advisory council made up of the director of the Engineering Experiment Station and six members appointed by the Board, chosen from the faculty of the College of Engineering; and

WHEREAS this Engineering Experiment Station Advisory Council "shall select suitable subjects for investigation, apportion the available funds, and with the consent of the Board may provide for the dissemination of the results to the people of the state:"

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of President William E. Kirwan, pursuant to the request by David B. Ashley, Dean and Director, College of Engineering, Engineering Experiment Station, The Ohio State University Board of Trustees, acting in accordance with the requirements of the Ohio Revised Code Section 3335.27, hereby appoint the following individuals to serve on the Engineering Experiment Station Advisory Council:

<u>Name</u>	<u>Title</u>	<u>Proposed Term</u>
Mauro Ferrari	Director, Biomedical Engineering Ctr. Professor of Internal Medicine Professor of Mechanical Engineering	3 years (10/1/99 – 9/30/2002)
Dhabaleswar K. Panda	Assistant Professor, Computer and Information Science	3 years (10/1/99 - 9/30/2002)
K. Cheena Srinivasan	Associate Dean for Research College of Engineering Professor of Mechanical Engineering	3 years (10/1/99 – 9/30/2002)

NAMING OF INTERNAL SPACES

Resolution No. 2000-48

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Planning Cabinet, it has been proposed that the donors to these internal spaces be recognized for their generosity:

NAMING OF INTERNAL SPACES (contd)

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as follows:

Project: Fisher College of Business, Fisher Hall

- The Limited, Inc. Department of Finance and Management and Human Resources Suite in Memory of John K. Pfahl (Room 700)
- Raymond J. Groves Department of Accounting and MIS Suite (Room 400)

Project: Fisher College of Business, Gerlach Hall

- William M. Batten Student Investment Laboratory (Room 265)
- Mary P. Wheeler Classroom in Memory of Tom L. Wheeler, Jr. (Room 208)

Project: Fisher College of Business, Pfahl Hall

- John G. McCoy Classroom (Room 202)
- John Shepherd Classroom (Room 302)
- Wade Barghausen Classroom (Room 330)
- George M. George Breakout Room (Room 210)

Project: Fisher College of Business, Pfahl Hall (contd)

- Ralph Hazelbaker Breakout Room (Room 216)
- William Killgallon Reception Area (2nd Level)
- David Cheses Lobby (3rd Level)
- The Edwards Foundation Office (Room 110 G)
- Midmark Corporation Office (Room 110 H)
- Cloud Cray Office #1 (Room 110 E)
- Cloud Cray Office #2 (Room 110 F)
- Charles L. Richards Office #3 (Room 110 C)

Project: Fisher College of Business, Resource Building

- Ashland Inc. Decision Conferencing Laboratory (4th Level)

Project: College of the Arts, Hopkins Hall

- Fergus Gilmore Memorial Computer Studio (Room 182)

Project: College of Human Ecology, Campbell Hall

- The Michelle Lynn Dauterman Computer Laboratory (Room 247)

Project: College of Mathematical and Physical Sciences, McPherson Laboratory

- The Major Robert H. Lawrence Lecture Hall (Room 1000)

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2000-49

Synopsis: Approval of amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty are recommended.

WHEREAS at the December 4, 1998 meeting, the Board of Trustees approved the President Kirwan's administrative reorganization plan; and

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

WHEREAS the administrative reorganization plan is designed to enhance effective decision making, communication and accountability and to focus the collective senior leadership on the academic goals and priorities for the University; and

WHEREAS the following changes to the Bylaws of the Board of Trustees and Rules of the University Faculty reflect title changes and the delineation of responsibilities in accordance with the approved restructuring of the central University administration; and

WHEREAS those amended bylaws and rules are recommended as follows:

Amended Bylaws

3335-1-01 Meetings of the board of trustees.

- (A) Regular meetings. Unless otherwise specified by the chair, regular meetings of the board of trustees shall be held on the first Friday of each month except the ~~month~~ MONTHS of JANUARY AND August, during which there will be no regular meeting.

Balance unchanged.

3335-1-02 Officers of the board.

(A) through (F) unchanged.

(G) Secretary.

- (1) UNDER THE DIRECTION OF THE PRESIDENT AND WITH THE APPROVAL OF THE BOARD OF TRUSTEES, ~~The~~ THE secretary OF THE BOARD OF TRUSTEES shall:

(a) Be the custodian of and responsible for the official books, ~~and~~ records, AND ALL TRANSACTIONS of the board, AND SUCH BOOKS, RECORDS, AND TRANSACTIONS SHALL BE OPEN TO PUBLIC INSPECTION IN ACCORDANCE WITH OHIO LAW;

(b) Be the custodian of the university seal AND CAUSE ITS IMPRINT TO BE PLACED WHENEVER AND WHEREVER APPROPRIATE;

~~(c) Authenticate the acts of the board by affixing an imprint of the university seal to official records of the board when it is proper so to do;~~

~~(d)~~

~~(c)~~ Sign, execute and deliver in the name of the university all deeds, mortgages, bonds, contracts and other instruments authorized by the board;

~~(e)~~

~~(d)~~ Keep the minutes of all meetings of the board and of committees of the board in ~~one or more books provided for that purpose~~; and

~~(f)~~

~~(e)~~ See that all notices are duly given in accordance with the provisions of these bylaws.

- (2) In addition, the secretary shall perform such other duties as from time to time may be assigned to him or her by the board or by the chair.

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Bylaws (contd)

(H) The treasurer.

(1) The treasurer of the university shall be the treasurer of the board. UNDER THE DIRECTION OF THE PRESIDENT, THE SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE AND CHIEF FINANCIAL OFFICER, AND THE VICE PRESIDENT FOR BUSINESS AND FINANCE AND WITH THE APPROVAL OF THE BOARD OF TRUSTEES, The THE treasurer of the university and of the board shall:

(a) through (e) unchanged.

(2) In the capacity solely as board treasurer, the board treasurer shall have exclusive responsibility for recommending to the trustees qualified providers of financial services, which services are necessary to implement university operational and policy decisions and the trustees shall act directly on such recommendation, delegating no part of that duty.

(a) through (d) unchanged.

(e) Prior to recommending the award of contract pursuant to this subparagraph, the board treasurer shall inform the SENIOR vice president for BUSINESS AND finance AND CHIEF FINANCIAL OFFICER of the recommendation and the basis therefore.

3335-1-03 Administration of the university.

(A) The office of the president.

(1) The office of the president shall consist of:

(a) The president,

(b) Executive assistant to the president, AND

(c) Special assistants to the president, ~~and.~~

~~(d) The executive director of university communications.~~

(2) The office of the president shall include such additional officers as the president, IN CONSULTATION with ~~the consent~~ of the board, may from time to time appoint.

(B) The president.

(1) through (3) unchanged.

(4) AFTER CONSULTATION WITH THE STEERING COMMITTEE OF THE UNIVERSITY SENATE, THE PRESIDENT MAY RECOMMEND TO THE BOARD OF TRUSTEES CANDIDATES FOR HONORARY DEGREES. THE NUMBER OF CANDIDATES SO RECOMMENDED SHALL BE LIMITED TO EIGHT PER CALENDAR YEAR. THIS RIGHT AND ITS LIMITATION IN NO WAY ABROGATES THE POWER OF THE UNIVERSITY SENATE TO RECOMMEND CANDIDATES FOR HONORARY DEGREES (RULE 3335-5-41 OF THE ADMINISTRATIVE CODE).

(C) The president; duty to present matters to the board. All major appointments and all major questions of university policy, including the annual budget ~~and matters involving expenditures of one thousand dollars or more~~, to be recommended by the president shall

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Bylaws (contd)

be presented (either completely or in summary form) by the president to each member of the board prior to the meeting at which the matter is to be considered by the board.

(D) Unchanged.

(E) The president's ~~executive committee~~ PLANNING CABINET.

(1) The president's ~~executive committee~~ PLANNING CABINET shall consist of the president, the ~~senior~~ EXECUTIVE vice president and provost, THE SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE AND CHIEF FINANCIAL OFFICER, the vice president for student and urban/community affairs, the vice president for business and ~~administration~~ FINANCE, the SENIOR vice president for health sciences AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH, the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences, the vice president for development and president of the university foundation, the vice president for research, the vice president for ~~finance~~ UNIVERSITY RELATIONS, ~~the vice president for human resources, the vice president for legal affairs and general counsel, the executive assistant to the president, the executive director of university communications, special assistants, the executive dean for the arts and sciences, and the executive dean for the professional colleges~~ AND THE SECRETARY OF THE BOARD.

(2) Each member of the president's ~~executive committee~~ PLANNING CABINET shall have a major area of responsibility as assigned ~~to them~~ by the president, IN CONSULTATION with ~~the consent~~ of the board of trustees. ~~They shall~~ HE OR SHE SHALL BE THE EXECUTIVE HEAD OF THAT AREA AND, subject to the control of the president, SHALL exercise authority within ~~their major~~ AND BE RESPONSIBLE FOR THE ADMINISTRATION OF THAT area ~~of responsibility~~ and such other areas RESPONSIBILITIES as may be assigned to ~~them~~ HIM OR HER by the president from time to time. UNLESS OTHERWISE SPECIFIED, ALL ASSIGNED RESPONSIBILITIES SHALL BE ON A UNIVERSITY-WIDE BASIS, INCLUDING THE REGIONAL CAMPUSES OF THE UNIVERSITY.

(3) ~~Assignment of specific areas of responsibility to members of the president's executive committee shall be made~~ WITHIN EACH PLANNING CABINET MEMBER'S OFFICE THERE SHALL BE SUCH PRINCIPAL ADMINISTRATIVE OFFICIALS AS ARE APPROVED by the president ~~with the approval of the board of trustees~~.

(4) EACH MEMBER OF THE PRESIDENT'S PLANNING CABINET SHALL KEEP APPROPRIATE RECORDS REGARDING THE ADMINISTRATION OF HIS OR HER AREA, AND SUCH RECORDS SHALL BE AVAILABLE TO THE PRESIDENT UPON REQUEST.

(F) ~~Senior~~ EXECUTIVE vice president and provost. The major area of responsibility and authority of the ~~senior~~ EXECUTIVE vice president and provost shall be that of the instructional and faculty affairs of the university, AND THE CHIEF OPERATING OFFICER OF THE UNIVERSITY. Without limiting the generality of the foregoing, the ~~senior~~ EXECUTIVE vice president and provost shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: providing coordinated leadership for the development and evaluation of curricular patterns and teaching methods; the selection, promotion, professional development, tenure and salary of instructional staff; CHIEF ARCHITECT OF THE UNIVERSITY BUDGET; DEVELOPMENT AND ADMINISTRATION OF HUMAN RESOURCES PROGRAMS AND SERVICES FOR FACULTY AND STAFF; through the office for the coordination of minority

affairs and in cooperation with the other existing agencies of the university, the development and maintenance of supplemental programs for the recruitment, orientation,

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Amended Bylaws (contd)

counseling, tutoring, and financial assistance for minority students and the search for necessary funds to support these programs; through the constituent academic divisions, the appraisal of the effectiveness of academic counseling and devising the organization and procedures to improve its effectiveness; the development and administration of policies and operating procedures for registration services including admissions, registration, records, and scheduling; student financial aids and scholarships; the development of the services of the university libraries and other learning resources; ~~in cooperation with~~ OVERSIGHT OF THE OFFICE OF the vice president for research; AND ENSURING the coordination of research with instruction; the development of instructional programs of the departments of air force aerospace studies, military science and naval science; the development of the four regional campuses; OVERSIGHT OF THE OFFICE OF THE CHIEF INFORMATION OFFICER AND university systems; and as a deputy of the president of the university, the coordination of all matters administratively assigned to the other vice presidents of the university which relate to the academic program of the university.

~~(G) Secretary of the board of trustees. The major area of responsibility and authority of the secretary of the board of trustees shall be that of custodian of the official books, and records of the board.~~

~~(N)~~

~~(G)~~ SENIOR Vice VICE president for BUSINESS AND finance AND CHIEF FINANCIAL OFFICER. The major area of responsibility and authority of the SENIOR vice president for BUSINESS AND finance AND CHIEF FINANCIAL OFFICER shall be that of the administration of university finances, including planning and resource allocation, AND OVERSIGHT OF THE UNIVERSITY'S ADMINISTRATIVE AND BUSINESS OPERATIONS. Without limiting the generality of the foregoing, the SENIOR vice president for BUSINESS AND finance AND CHIEF FINANCIAL OFFICER shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: ~~administration of the office of~~ POLICY FORMULATION AND DIRECTION FOR THE university treasurer FUNCTIONS, excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of bylaw 3335-1-02 of the Administrative Code; formulation, review and monitoring of capital and current funds budgets; managing university debt instruments, investments and cash flow; POLICY FORMULATION AND DIRECTION FOR financial accounting and management; monitoring the state budget process and its impact on the university; indirect cost analysis and recovery; ~~space use projections and planning~~ STRATEGIC ANALYSIS; enrollment projections and long-range financial planning ~~in the context of~~ TO SUPPORT the academic mission and goals of the university; OVERSIGHT OF THE OFFICE OF THE VICE PRESIDENT FOR BUSINESS AND FINANCE; AND INTERNAL AUDIT. THE SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE AND CHIEF FINANCIAL OFFICER SHALL REPORT TO THE PRESIDENT AND, AS APPROPRIATE, SHALL CONSULT WITH THE EXECUTIVE VICE PRESIDENT AND PROVOST.

(H) Vice president for student and urban/community affairs. The major area of responsibility and authority of the vice president for student and urban/community affairs shall be that of the administration of the student services of the university. Without limiting the generality of the foregoing, the vice president for student and urban/community affairs shall, under the direction of the president and with the approval of the board of trustees, be responsible for: the promulgation of rules governing student conduct both on and off campus; the coordination of student extracurricular activities including all student (or student-connected) organizations; the administration of all residence and dining hall facilities, including the operation of the Fawcett center for tomorrow; nonacademic student discipline; the student

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Amended Bylaws (contd)

health service; student union facilities and programs; student athletic programs including intercollegiate athletics, recreation and intramural programs; counseling; office for disability services; student personnel assistant program; off-campus student housing; and international student programs. THE VICE PRESIDENT FOR STUDENT AND URBAN/COMMUNITY AFFAIRS SHALL REPORT TO THE PRESIDENT, AND, AS APPROPRIATE, SHALL CONSULT WITH THE EXECUTIVE VICE PRESIDENT AND PROVOST.

- (I) Vice president for business and ~~administration~~ FINANCE. The major area of responsibility and authority of the vice president for business and ~~administration~~ FINANCE shall be that of the administration of the university BUSINESS, ADMINISTRATIVE, AND FINANCIAL operations. Without limiting the generality of the foregoing, the vice president for business and ~~administration~~ FINANCE shall, under the direction of the ~~president~~ SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE AND CHIEF FINANCIAL OFFICER and with the approval of the board of trustees, be responsible and have the requisite authority for: ~~the conduct and evaluation of all business and administrative activities and procedures, including~~ ADMINISTRATIVE OPERATIONS AND COORDINATION OF THE UNIVERSITY CONTROLLER, RESOURCE PLANNING AND INSTITUTIONAL ANALYSIS, AND THE UNIVERSITY TREASURER, EXCEPTING THEREFROM THOSE FUNCTIONS RESERVED EXCLUSIVELY TO THE BOARD TREASURER AND TRUSTEES IN PARAGRAPH (H)(2) OF RULE 3335-1-02 OF THE ADMINISTRATIVE CODE; management improvement AND QUALITY programs; ~~internal auditing;~~ business management OPERATIONS; FACILITY PLANNING AND DEVELOPMENT; ~~excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of rule 3335-1-02 of the Administrative Code;~~ the development, allocation, utilization, and maintenance of the physical facilities; the function of the university architect and physical planning for the university; real estate and property management services; university trademark and licensing programs; university public safety; university-wide environmental health and safety; and ~~the~~ coordination of all matters administratively assigned to the other vice presidents which relate to the business and administrative areas of the university.
- (J) ~~SENIOR Vice~~ VICE president for health sciences AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH. The major area of responsibility and authority of the SENIOR vice president for health sciences AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH shall be ~~that of the health sciences~~ THE ACADEMIC MEDICAL CENTER of the university. THE ACADEMIC MEDICAL CENTER INCLUDES THE COLLEGE OF MEDICINE AND PUBLIC HEALTH; THE ~~PRIOR~~ HEALTH SCIENCES LIBRARY; CENTERS DESIGNATED BY THE PROVOST TO BE PART OF THE ACADEMIC MEDICAL CENTER; AND ALL HOSPITALS, HEALTH SERVICES, AND HEALTH CARE DELIVERY ENTERPRISES OWNED AND/OR OPERATED WHOLLY OR IN PART BY THE UNIVERSITY EXCLUSIVE OF 1) THOSE CLINICS OPERATED BY OTHER COLLEGES AND 2) THE DEPARTMENTAL PRACTICE PLAN CORPORATIONS. Without limiting the generality of the foregoing, the SENIOR vice president for health sciences AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH shall, under the direction of the president AND PROVOST and with the approval of the board of trustees, ~~be responsible and~~ RESPONSIBILITY ~~the requisite authority~~ for: ~~the university hospitals; center for mental retardation and developmental disabilities; comprehensive cancer center; center for continuing health sciences education; agreements and cooperative arrangements with various regional and governmental hospitals; health sciences library; center for health policy studies; office of geriatrics and gerontology; Cleveland clinic foundation health sciences center of the Ohio state university; and medical biotechnology~~ ADVANCING THE ACADEMIC MISSION OF TEACHING, RESEARCH, AND SERVICE AND HAVE AUTHORITY OVER THE ACADEMIC MEDICAL CENTER; AND SHALL BE RESPONSIBLE FOR AGREEMENTS AND COOPERATIVE

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Amended Bylaws (contd)

ARRANGEMENTS BETWEEN THE ACADEMIC MEDICAL CENTER AND NON-UNIVERSITY HEALTH CARE PROVIDERS. THE SENIOR VICE PRESIDENT FOR HEALTH SCIENCES AND DEAN OF THE COLLEGE OF MEDICINE AND PUBLIC HEALTH SHALL REPORT TO THE PRESIDENT REGARDING ALL ADMINISTRATIVE AND FISCAL MATTERS, AND TO THE EXECUTIVE VICE PRESIDENT AND PROVOST REGARDING ALL ACADEMIC MATTERS.

- (K) Vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences. The major area of responsibility and authority of the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall be that of serving as ~~academic~~ dean of the college of food, agricultural, and environmental sciences, including the school of natural resources and the agricultural technical institute, and administrative responsibility for the Ohio agricultural research and development center and the Ohio state university extension. Without limiting the generality of the foregoing, the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the administrative details and authorization for all expenditures OF AGRICULTURAL ADMINISTRATION which shall be in accordance with policies and procedures of the Ohio state university AND OVERSIGHT OF OUTREACH AND ENGAGEMENT PROGRAMS IN FURTHERANCE OF THE UNIVERSITY'S LAND-GRANT MISSION. The vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall report to the president of the university for all administrative and fiscal affairs and to the ~~senior~~ EXECUTIVE vice president and provost ~~of the university for ON ALL academic affairs, including appointment, tenure, and promotion of all faculty~~ MATTERS.

- (L) Vice president for development and president of the university foundation. The major area of responsibility and authority of the vice president for development and president of the university foundation shall be the administration of the development activities of the university and serving as president of the university foundation. Without limiting the generality of the foregoing, the vice president for development and president of the university foundation shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for:

- (1) As vice president for development, the management and direction of fund raising, including individual, corporate and foundation giving; formulating policy recommendations; overseeing a university-wide review system for all fund raising projects and coordinating fund raising goals with the academic planning process; AND
- (2) As president of the university foundation, ~~be responsible for~~ the proper management and coordination of the activities of the foundation, AND assisting the board of directors in developing long-range fund raising activities, as well as other related functions which serve to enhance the university.

THE VICE PRESIDENT FOR DEVELOPMENT AND PRESIDENT OF THE UNIVERSITY FOUNDATION SHALL REPORT TO THE PRESIDENT, AND, AS APPROPRIATE, SHALL CONSULT WITH THE EXECUTIVE VICE PRESIDENT AND PROVOST.

- (M) Vice president for research. The major area of responsibility and authority of the vice president for research shall be that of encouraging, stimulating, and coordinating the research programs of the university. Without limiting the generality of the foregoing, the vice president for research shall, under the direction of the ~~president~~ EXECUTIVE VICE PRESIDENT AND PROVOST and with the approval of the board of trustees, be

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Amended Bylaws (contd)

responsible and have the requisite authority for: developing broad policies and operating procedures for the research activities of the university; stimulating research developments and assisting in the evaluation of the total research program of the university; providing advice and assistance to college research administrators ~~as they develop their~~ IN THE DEVELOPMENT OF research programs within the college COLLEGES; supplying coordinated leadership in securing governmental, industrial, and individual support for the research programs of the university; developing the interdepartmental and inter-college cooperative arrangements for the administration of the research projects; in cooperation with the ~~senior~~ EXECUTIVE vice president and provost and the dean of the graduate school, assist in the coordination of the research programs and the instructional program of the university; and in cooperation with the vice president for business and ~~administration~~ FINANCE, be responsible for developing the contracting procedures and contract terms for sponsored research undertaken by the colleges and divisions of the university. THE VICE PRESIDENT FOR RESEARCH SHALL REPORT TO THE EXECUTIVE VICE PRESIDENT AND PROVOST AND, AS APPROPRIATE, SHALL CONSULT WITH THE PRESIDENT.

(N) VICE PRESIDENT FOR UNIVERSITY RELATIONS. THE MAJOR AREA OF RESPONSIBILITY AND AUTHORITY OF THE VICE PRESIDENT FOR UNIVERSITY RELATIONS SHALL BE THE COMMUNICATIONS, PUBLIC RELATIONS, AND MARKETING OF THE UNIVERSITY. WITHOUT LIMITING THE GENERALITY OF THE FOREGOING, THE VICE PRESIDENT FOR UNIVERSITY RELATIONS SHALL, UNDER THE DIRECTION OF THE PRESIDENT AND WITH THE APPROVAL OF THE BOARD OF TRUSTEES, BE RESPONSIBLE AND HAVE THE REQUISITE AUTHORITY FOR: DEVELOPING BROAD POLICIES AND OPERATING PROCEDURES FOR COMMUNICATIONS, PUBLIC RELATIONS, AND MARKETING ACTIVITIES IN SUPPORT OF THE UNIVERSITY'S INSTITUTIONAL GOALS; DEVELOPING AND IMPLEMENTING THE UNIVERSITY'S MARKETING, COMMUNICATIONS, AND PUBLIC RELATIONS STRATEGIES; COORDINATING ALL INTERNAL AND EXTERNAL INSTITUTIONAL MARKETING AND COMMUNICATIONS ACTIVITIES; INSTITUTING AND COORDINATING COLLABORATIVE STRATEGIES AND ACTIVITIES WITH ACADEMIC AND ACADEMIC-SUPPORT UNITS; PRESENTING THE UNIVERSITY PROPERLY TO ITS KEY AUDIENCES NATIONALLY AND STATEWIDE; AND INFORMING THE UNIVERSITY'S CONSTITUENCIES ABOUT THE MANY BENEFITS IT OFFERS AND SERVICES IT PROVIDES. THE VICE PRESIDENT FOR UNIVERSITY RELATIONS SHALL REPORT TO THE PRESIDENT, AND, AS APPROPRIATE, SHALL CONSULT WITH THE EXECUTIVE VICE PRESIDENT AND PROVOST.

~~(O) Vice president for human resources.—The major area of responsibility and authority of the vice president for human resources shall be the development and administration of human resources programs and services for faculty and staff. Without limiting the generality of the foregoing, the vice president for human resources shall, under the direction of the president and subject to the approval of the board of trustees, be responsible and have the requisite authority for: professional and staff employment services; employee relations, including negotiating with the labor unions; benefits planning and administration; classification and compensation, including determining which positions are to be in the unclassified and classified service; payroll; appointments processing; affirmative action/diversity; dispute resolution, including civil rights; performance management; personnel research and human resources information systems; staff training and development; organization development; faculty/staff assistance; child care; work and family programs; veterans affairs; partner/spouse assistance; recognition and awards; and retirement affairs.~~

~~(P)~~

(O) Vice president for legal affairs and general GENERAL counsel. The major area of responsibility and authority of the ~~vice president for legal affairs and~~ general counsel shall be that of administration of legal affairs for the university. Without limiting the generality of

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Amended Bylaws (contd)

the foregoing, the ~~vice president and~~ general counsel shall provide legal advice to the board of trustees, the president, and university officers and administrators. The ~~vice president and~~ general counsel shall, subject to the Ohio Revised Code sections 109.02, 109.12 and 3345.15, be the chief legal officer of the university and supervise all legal work performed on behalf of the university, including legal and contract services. The ~~vice president and~~ general counsel shall normally serve in an appropriate capacity with university affiliated organizations to coordinate ~~the legal affairs of~~ MATTERS BETWEEN the university and these affiliated organizations. The ~~vice president and~~ general counsel, working with the secretary of the board of trustees, shall be responsible for the safekeeping of the university's legal documents and records.

~~(Q)~~

~~(P)~~ Executive assistant to the president. The major area of responsibility and authority of the executive assistant to the president shall be that of MANAGING THE OFFICE OF THE PRESIDENT; providing staff assistance relative to policy analysis; gathering information necessary to facilitate presidential decisions; performing any functions for the president that do not require the president's direct attention; serving as staff consultant and facilitator in the resolution of problems which cut across the university; advising the president on a ~~wide range of~~ organizational and policy decisions; serving, as the designee of the president, in committee meetings, university functions, and community events/affairs; AND preparing reports and developing special position papers and other presentations for the office of the president.

~~(R)~~ ~~Offices of president's executive committee members. Each member of the president's executive committee shall, in turn, be the executive head of the office of their division. They shall be responsible for the administration of that office subject to the control of the president. Within each executive committee member's office there shall be such principal administrative officials as are recommended by the president and approved by the board.~~

~~(S)~~ ~~Special assistants to the president. The special assistants to the president shall render such service and have such responsibility and authority as the president may from time to time direct.~~

~~(T)~~ ~~Council of deans.~~

~~(1)~~ ~~The president of the university, the senior vice president and provost, the deans of the colleges, the vice president for research, the dean of the graduate school, the deans and directors of the regional campuses, the dean for undergraduate studies for arts and sciences, and the director of libraries shall comprise the council of deans of the university. The president shall be chair of the council, the senior vice president and provost shall be vice chair, and the senior vice president and provost's designee shall serve as secretary. In the temporary absence of the president, the duties of the presiding officer shall be assumed by the senior vice president and provost.~~

~~(2)~~ ~~The council of deans shall meet on the call of the chair. The council of deans shall serve as an advisory council to the president.~~

~~(U)~~

~~(Q)~~ ~~President and ADVISORY committees of the executive committee. The president and, SUBJECT TO THE DIRECTION OF THE PRESIDENT, each member of the president's executive committee PLANNING CABINET shall have authority to designate advisory committees to advise in affairs relating to the university THEIR RESPECTIVE RESPONSIBILITIES. These THESE committees shall have such responsibilities as are assigned to them, and their COMMITTEE membership shall be determined by the person~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Amended Bylaws (contd)

designating the committee. ANY SUCH COMMITTEE MAY BE DISCHARGED AT ANY TIME BY THE PERSON DESIGNATING IT.

(R) PRINCIPAL ADMINISTRATIVE OFFICIALS.

(1) THE TERM "PRINCIPAL ADMINISTRATIVE OFFICIAL" SHALL INCLUDE THE MEMBERS OF THE PRESIDENT'S PLANNING CABINET, THE DEANS OF THE COLLEGES AND THE DEAN AND DIRECTORS OF REGIONAL CAMPUSES AND THEIR DESIGNATED STAFFS, THE DIRECTOR OF THE UNIVERSITY LIBRARIES, CHAIRS OF ACADEMIC DEPARTMENTS, DIRECTORS OF SCHOOLS AND ACADEMIC CENTERS, AND THE DIRECTOR OF ATHLETICS. THE MEMBERS OF THE PRESIDENT'S PLANNING CABINET SHALL IDENTIFY TO THE PRESIDENT SUCH OTHER PERSONS IN THEIR AREAS OF RESPONSIBILITY WHO SHALL BE CONSIDERED PRINCIPAL ADMINISTRATIVE OFFICIALS OF THE UNIVERSITY.

(2) THE PRESIDENT OF THE UNIVERSITY AND THE MEMBERS OF THE PRESIDENT'S PLANNING CABINET SHALL BE RESPONSIBLE FOR CONDUCTING BOTH ANNUAL AND PERIODIC FORMAL REVIEWS OF THE PRINCIPAL ADMINISTRATIVE OFFICIALS IN THEIR AREAS OF RESPONSIBILITY.

(a) THE PURPOSE OF THE ANNUAL REVIEW SHALL BE:

(i) TO EVALUATE THE OFFICIAL'S PERFORMANCE;

(ii) TO PROVIDE INFORMATION FOR IMPROVEMENT;

(iii) TO DETERMINE WHETHER THE OFFICIAL SHOULD BE RECOMMENDED FOR CONTINUED APPOINTMENT; AND

(iv) TO RECOMMEND COMPENSATION.

(b) THE PURPOSE OF THE FORMAL PERIODIC REVIEW SHALL BE:

(i) TO EVALUATE IN A COMPREHENSIVE MANNER THE OFFICIAL'S PERFORMANCE THROUGH FORMAL REVIEW PROCEDURES;

(ii) TO PROVIDE INFORMATION FOR IMPROVEMENT; AND

(iii) TO DETERMINE WHETHER OR NOT THE OFFICIAL SHOULD BE RECOMMENDED FOR CONTINUED APPOINTMENT.

(c) RECOMMENDATIONS SHALL BE FORWARDED TO THE PRESIDENT.

(3) PERIODIC FORMAL REVIEWS FOR DEANS SHALL BE CONDUCTED TOWARD THE CONCLUSION OF EACH FIVE-YEAR PERIOD OF SERVICE; FOR CHAIRS, DIRECTORS OF SCHOOLS AND MAJOR CENTERS TOWARD THE CONCLUSION OF EACH FOUR-YEAR PERIOD OF SERVICE; AND FOR OTHER PRINCIPAL ADMINISTRATIVE OFFICIALS TOWARD THE CONCLUSION OF EACH FOUR-YEAR PERIOD OF SERVICE.

(4) CRITERIA FOR EVALUATION SHALL BE ESTABLISHED AND DEFINED BY THE MEMBERS OF THE PRESIDENT'S PLANNING CABINET IN CONSULTATION WITH THE PERSONS EVALUATED AND THE PRESIDENT. QUALITIES TO BE EVALUATED SHALL INCLUDE BUT NOT BE LIMITED TO: KNOWLEDGE AND

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Amended Bylaws (contd)

ABILITY, INITIATIVE, JUDGMENT, LEADERSHIP CAPACITY, TACT, ABILITY TO COMMUNICATE EFFECTIVELY AND RESOLVE CONFLICTS; COMMITMENT TO PERSONAL AND PROFESSIONAL GROWTH AND ASSISTING OTHERS TO ACHIEVE SUCH GROWTH; ABILITY TO MANAGE BUDGETS, DELEGATE RESPONSIBILITY, AND ESTABLISH INTELLIGENT PRIORITIES IN THE ADMINISTRATOR'S AREA OF RESPONSIBILITY; AND COMMITMENT TO THE MISSION AND GOALS OF THE INSTITUTION.

- (5) IN GENERAL, EACH REVIEW SHALL BE PERFORMED BY THE PERSON TO WHOM THE PRINCIPAL ADMINISTRATIVE OFFICIAL REPORTS, IN CONSULTATION WITH THE PRINCIPAL ADMINISTRATIVE OFFICIAL AND PERSONS WHO REPORT TO OR THROUGH THE OFFICIAL BEING REVIEWED OR BY A COMMITTEE APPOINTED BY THE PERSON TO WHOM THE OFFICIAL REPORTS.

~~(V)~~

(S) University hospitals board.

(1) through (4) unchanged.

~~(W)~~

(T) The Arthur G. James cancer hospital and THE RICHARD J. SOLOVE research institute board.

(1) The Arthur G. James cancer hospital and THE RICHARD J. SOLOVE research institute board shall be responsible to the board of trustees for establishing policy, maintaining quality patient care and providing for organization management and planning within the Arthur G. James cancer hospital and THE RICHARD J. SOLOVE research institute. The James cancer hospital board shall be accountable through the president to the university board of trustees. The bylaws of the James cancer hospital board will be subject to the approval of the university board of trustees.

(2) The Arthur G. James cancer hospital and THE RICHARD J. SOLOVE research institute board shall be comprised of two members of the university board of trustees, the director of the Arthur G. James cancer hospital and THE RICHARD J. SOLOVE research institute, the executive director of university hospitals, a senior physician and faculty member, two senior university administrators, and two citizens from the general public all appointed by the university board of trustees in consultation with the university president. The university vice president for health sciences shall be an ex-officio member of the board.

(U) REGIONAL CAMPUSES BOARDS.

(1) THE LIMA, MANSFIELD, MARION, AND NEWARK BOARDS SHALL ADVISE AND ASSIST THE DEAN/DIRECTORS IN THE ADMINISTRATION OF THEIR RESPECTIVE REGIONAL CAMPUSES. SUBJECT TO THE AUTHORITY AND PERIODIC REVIEW OF THE UNIVERSITY BOARD OF TRUSTEES, EACH REGIONAL BOARD SHALL:

(a) DEVELOP SUPPORT FOR THE REGIONAL CAMPUS IN THEIR SERVICE AREA;

(b) ADVISE THE DEAN/DIRECTORS CONCERNING LOCAL EDUCATIONAL NEEDS, AND PERCEPTIONS OF UNIVERSITY PROGRAMS;

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Amended Bylaws (contd)

- (c) SERVE AS AN ADVOCATE FOR THE NEEDS OF THE REGIONAL CAMPUS IN LOCAL AND STATE GOVERNMENT AGENCIES, AND IN THE LEGISLATURE;
 - (d) PARTICIPATE IN THE STRATEGIC PLANNING PROCESS FOR THE REGIONAL CAMPUS;
 - (e) REVIEW AND PROVIDE A RECOMMENDATION WITH RESPECT TO CURRENT FUNDS AND CAPITAL BUDGETS PRIOR TO THEIR SUBMISSION TO THE UNIVERSITY BOARD OF TRUSTEES BY THE PRESIDENT; AND
 - (f) COORDINATE WITH THE BOARD OF THE APPROPRIATE TECHNICAL COLLEGE IN ALL AREAS OF COMMON INTEREST.
- (2) EACH REGIONAL CAMPUS BOARD SHALL BE COMPOSED OF ELEVEN MEMBERS APPOINTED BY THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES IN CONSULTATION WITH THE PRESIDENT OF THE UNIVERSITY; ONE MEMBER SHALL BE A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES; NINE MEMBERS SHALL BE PRIVATE CITIZENS WHO HAVE AN INTEREST IN AND KNOWLEDGE OF HIGHER EDUCATION AND WHO RESIDE WITHIN THE AREA SERVED BY THE INSTITUTION; AND ONE MEMBER SHALL BE A STUDENT WHO IS CURRENTLY ENROLLED AT THE APPLICABLE REGIONAL CAMPUS AND SHALL HAVE NO VOTING POWER ON THE BOARD, SHALL NOT BE CONSIDERED AS A MEMBER OF THE BOARD IN DETERMINING WHETHER A QUORUM IS PRESENT, AND SHALL NOT BE ENTITLED TO ATTEND EXECUTIVE SESSIONS.

THE EXECUTIVE VICE PRESIDENT AND PROVOST OR THE PROVOST'S DESIGNEE, IN COOPERATION WITH THE APPROPRIATE DEAN/DIRECTOR, SHALL SERVE AS THE LIAISON BETWEEN THE REGIONAL BOARDS AND THE VARIOUS COLLEGES AND DEPARTMENTS OF THE UNIVERSITY, AND MAY ATTEND ALL MEETINGS OF THE BOARDS. THE APPLICABLE CHAIR OF THE FACULTY ASSEMBLY SHALL SERVE AS A RESOURCE PERSON FOR THE APPROPRIATE REGIONAL BOARD AND, IN ORDER TO SERVE THAT FUNCTION, MAY ATTEND ALL PUBLIC MEETINGS OF THE APPROPRIATE REGIONAL BOARD.

Rescinded Rules

~~3335-3-01 Office of the president.~~

~~(A) The office of the president shall consist of:~~

- ~~(1) The president,~~
- ~~(2) Executive assistant to the president,~~
- ~~(3) The special assistants to the president, and~~
- ~~(4) The executive director of university communications.~~

~~(B) The office of the president shall include such additional officers as the president, with the consent of the board, may from time to time appoint. (B/T 10/5/73, B/T 4/6/79, B/T 11/2/90, B/T 7/12/94)~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

~~3335-3-02 Offices of the executive committee members.~~

- ~~(A) Each member of the president's executive committee shall, in turn, be the executive head of the office of their division. They shall be responsible for the administration of that office, subject to the control of the president. Within each executive committee member's office there shall be such principal administrative officials as are recommended by the president and approved by the board (rule 3335-3-17 of the Administrative Code).~~
- ~~(B) Appropriate records shall be kept by these offices and shall be available to the president or the appropriate executive committee member upon request.~~
- ~~(C) Unless otherwise specified, all assigned responsibilities shall be on a university-wide basis, including the regional campuses of the university.~~

~~3335-3-03 The president.~~

- ~~(A) The president shall be the chief executive officer of the Ohio state university and shall be responsible for the entire administration of the university, subject to the control of the board of trustees and excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of rule 3335-1-02 of the Administrative Code. The president shall lead in fostering and promoting education and research as the primary aims of the university. It shall be the duty of the president to enforce the bylaws, rules and regulations of the board of trustees and, as a member of the faculty, to interpret to the board proposals and actions of the faculty. The president is hereby clothed with the authority requisite to that end.~~
- ~~(B) Any authority or responsibility of the president may be delegated by the president to another person in the office of the president or to any other member of the faculty or staff of the university. Delegation of major areas of authority or responsibility shall have the prior consent of the board of trustees.~~
- ~~(C) After consultation with the steering committee of the university senate, the president may recommend to the board of trustees candidates for honorary degrees. The number of candidates so recommended shall be limited to eight per calendar year. This right and its limitation in no way abrogates the power of the university senate to recommend candidates for honorary degrees (rule 3335-5-41 of the Administrative Code).~~
- ~~(D) The president shall be a voting member of all college faculties, of the graduate school faculty, and of the faculty of the arts and sciences, and shall be a voting member and presiding officer of the university faculty (see rules 3335-5-19 to 3335-5-25 of the Administrative Code) and of the university senate. The president shall appoint all committees of the university faculty and of the university senate, unless membership has been designated by rule (see paragraph (A)(1) of rule 3335-5-46 of the Administrative Code).~~
- ~~(E) All members of the faculty shall be responsible to the chair of their department or to the director of their school and through the chair or director to the dean and the president for the faithful and efficient performance of their duties. Every other member of the university staff shall be so responsible to his or her administrative head and through the administrative head (and when applicable) to his or her director and dean, and then to the president. For the usual method of communication between a member of the faculty and the president, see rule 3335-5-10 of the Administrative Code. The usual method of communication for all other members of the university staff shall be through their administrative head, and (when applicable) to the director and dean, and through them to the appropriate staff member and then to the president.~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
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Rescinded Rules (contd)

~~3335-3-04 Special assistants to the president.~~

~~The special assistants to the president shall render such service and have such responsibility and authority as the president may from time to time direct. (B/T 10/5/73)~~

~~3335-3-05 President's executive committee.~~

~~(A) The president's executive committee shall consist of the president; the senior vice president and provost; the vice president for student and urban/community affairs; the vice president for business and administration; the vice president for health sciences; the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences; the vice president for development and president of the university foundation; the vice president for research; the vice president for finance; the vice president for human resources; the vice president for legal affairs and general counsel; the executive assistant to the president; the executive director of university communications; special assistants; the executive dean for the arts and sciences; and the executive dean for the professional colleges.~~

~~(B) Each member of the president's executive committee shall have a major area of responsibility as assigned to them by the president with the consent of the board of trustees. They shall, subject to the control of the president, exercise authority within their major area of responsibility and such other areas as may be assigned to them by the president from time to time.~~

~~(C) Assignment of specific areas of responsibility to members of the president's executive committee shall be made by the president with the approval of the board of trustees. (B/T 10/5/73, B/T 4/6/79, B/T 4/4/80, B/T 12/10/81, B/T 5/7/82, B/T 6/10/82, B/T 7/9/82, B/T 7/8/83, B/T 10/4/85, B/T 11/2/90, B/T 7/12/91, B/T 11/6/92, B/T 7/8/94, B/T 5/3/96, B/T 4/4/97, B/T 4/3/98)~~

~~3335-3-06 Senior vice president and provost.~~

~~(A) The senior vice president and provost shall be the executive head of the office of academic affairs and is the chief academic officer of the university.~~

~~(B) The major area of responsibility and authority of the senior vice president and provost shall be that of the instructional and faculty affairs of the university. Without limiting the generality of the foregoing, the senior vice president and provost shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: providing coordinated leadership for the development and evaluation of curricular patterns and teaching methods; the selection, promotion, professional development, tenure and salary of instructional staff; through the office for the coordination of minority affairs and in cooperation with the other existing agencies of the university, the development and maintenance of supplemental programs for the recruitment, orientation, counseling, tutoring, and financial assistance for minority students and the search for necessary funds to support these programs; through the constituent academic divisions, the appraisal of the effectiveness of academic counseling and devising the organization and procedures to improve its effectiveness; the development and administration of policies and operating procedures for registration services including admissions, registration, records, and scheduling; student financial aids and scholarships; the development of the services of the university libraries and other learning resources; in cooperation with the vice president for research, the coordination of research with instruction; the development of instructional programs of the departments of air force aerospace studies, military science and naval science; university systems; the development of the four regional campuses; and as a deputy of the president of the university, the coordination of all matters administratively~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

~~assigned to the other vice presidents of the university which relate to the academic program of the university.~~

- (C) ~~The principal administrative officials of the office of the senior vice president and provost shall include such associates as may be authorized from time to time. (B/T 7/9/82, B/T 7/8/83, B/T 11/2/90, B/T 7/12/91, B/T 7/8/94, B/T 4/4/97)~~

~~3335-3-07 Secretary of the board of trustees.~~

- (A) ~~The secretary of the board of trustees shall be custodian of and responsible for the official records of the board.~~
- (B) ~~The major area of responsibility and authority of the secretary of the board of trustees shall be that of maintaining the records of the board. Without limiting the generality of the foregoing, the secretary of the board shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: signing, executing, and delivery in the name of the university all deeds, mortgages, bonds, contracts, and other instruments authorized by the board; keep the minutes of all meetings of the board and of the committees of the board; and see that all notices are duly given in accordance with the provisions of the "Bylaws of the Board of Trustees." (B/T 10/5/73, B/T 4/6/79)~~

~~3335-3-071 Vice president for student and urban/community affairs.~~

- (A) ~~The vice president for student and urban/community affairs shall be the executive head of the office of student affairs.~~
- (B) ~~The authority of the vice president for student and urban/community affairs shall be that of the administration of the student services of the university. Without limiting the generality of the foregoing, the vice president for student and urban/community affairs shall, under the direction of the president and with the approval of the board of trustees, be responsible for: the promulgation of rules governing student conduct both on and off campus; the coordination of student extracurricular activities including all student (or student-connected) organizations; the administration of all residence and dining hall facilities, including the operation of the Fawcett center for tomorrow; non-academic student discipline; the student health service; student union facilities and programs; student athletic programs including intercollegiate athletics, recreation and intramural programs; counseling; office for disability services; student personnel assistant program; off-campus student housing; and international student programs.~~
- (C) ~~The principal administrative officials of the office of the vice president for student and urban/community affairs shall include such associates as may be authorized from time to time. (B/T 7/12/91, B/T 3/12/93, B/T 4/3/98)~~

~~3335-3-08 Vice president for business and administration.~~

- (A) ~~The vice president for business and administration shall be the executive head of the office of business and administration.~~
- (B) ~~The major area of responsibility and authority of the vice president for business and administration shall be that of the administration of the university operations. Without limiting the generality of the foregoing, the vice president for business and administration shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the conduct and evaluation of all business and administrative activities and procedures, including management improvement~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

~~programs; internal auditing; business management, excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of rule 3335-1-02 of the Administrative Code; the development, allocation, utilization, and maintenance of the physical facilities; the function of the university architect and physical planning for the university; real estate and property management services; university trademark and licensing programs; university public safety; university-wide environmental health and safety; and the coordination of all matters administratively assigned to the other vice presidents which relate to the business and administrative areas of the university.~~

- ~~(C) The principal administrative officials of the office of business and administration shall include the assistant vice president, administration; associate vice president, physical facilities; assistant vice president, university architect; assistant vice president, business management; assistant vice president, real estate and property management; director, internal auditing; and such other associates as may be authorized from time to time. (B/T 10/5/73, B/T 9/5/75, B/T 4/6/79, B/T 6/10/82, B/T 7/8/83, B/T 11/4/83, B/T 10/4/85, B/T 2/6/87, B/T 11/2/90, B/T 7/12/91, B/T 3/12/93, B/T 7/8/94, B/T 12/2/94, B/T 5/3/96)~~

~~3335-3-12 Vice president for health sciences.~~

- ~~(A) The vice president for health sciences shall be the executive head of the office of health sciences and the designee of the senior vice president and provost in providing academic and budgetary leadership for the colleges of dentistry, medicine and public health, nursing, optometry, pharmacy, and veterinary medicine.~~
- ~~(B) As executive head of the office of health sciences, the major area of responsibility and authority of the vice president for health sciences shall be that of the health sciences of the university. Without limiting the generality of the foregoing, the vice president for health sciences shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the university hospitals; center for mental retardation and developmental disabilities; comprehensive cancer center; center for continuing health sciences education; agreements and cooperative arrangements with various regional and governmental hospitals; health sciences library; center for health policy studies; office of geriatrics and gerontology; Cleveland clinic foundation health sciences center of the Ohio state university; and medical biotechnology.~~
- ~~(C) As the designee of the senior vice president and provost, the major area of responsibility of the vice president for health sciences shall be that of providing academic and budgetary leadership for the colleges of dentistry, medicine and public health, nursing, optometry, pharmacy, and veterinary medicine. Without limiting the generality of the foregoing, the vice president for health sciences shall, under the direction of and subject to the approval of the senior vice president and provost, be responsible for and have the requisite authority for: the allocation of the general funds budget for academic programs; coordination and development of intercollege programs in the health sciences including recommendations for creation, abolishment, and change in academic units; searches for and review of performance of deans of the colleges of the health sciences, and recommendation to the senior vice president and provost for appointment and reappointment; and conduct of accreditation and program reviews in the colleges of the health sciences, in consultation with the senior vice president and provost.~~
- ~~(D) The principal administrative officials in the office of the vice president for health sciences shall include such other associates as may be authorized from time to time. (B/T 7/9/82, B/T 7/6/84, B/T 6/3/94, B/T 5/3/96, B/T 4/4/97, B/T 8/1/97)~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

~~3335-3-152 Vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences.~~

- ~~(A) The vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall be the executive head of the college of food, agricultural, and environmental sciences, the Ohio agricultural research and development center, and the Ohio state university extension which organizations include the college of food, agricultural, and environmental sciences, the school of natural resources, and the agricultural technical institute.~~
- ~~(B) The major area of responsibility and authority of the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall be that of serving as academic dean of the college of food, agricultural, and environmental sciences, including the school of natural resources and the agricultural technical institute, and administrative responsibility for the Ohio agricultural research and development center and the Ohio state university extension. Without limiting the generality of the foregoing, the vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the administrative details and authorization for all expenditures which shall be in accordance with policies and procedures of the Ohio state university. The vice president for agricultural administration and executive dean for food, agricultural, and environmental sciences shall report to the president of the university for all administrative and fiscal affairs and to the senior vice president and provost of the university for academic affairs, including appointment, tenure, and promotion of all faculty.~~
- ~~(C) The principal administrative officials of the office of agricultural administration and executive dean for food, agricultural, and environmental sciences shall be the director, Ohio agricultural research and development center; the director, Ohio state university extension; the executive dean, college of food, agricultural, and environmental sciences; the director, school of natural resources; and the director, agricultural technical institute. (B/T 12/10/81, B/T 7/8/83, B/T 7/12/91, B/T 12/4/92, B/T 7/8/94, B/T 4/4/97)~~

~~3335-3-153 Vice president for development and president of the university foundation.~~

- ~~(A) The vice president for development and president of the university foundation shall be the executive head of the office of development, and the university foundation office.~~
- ~~(B) The major area of responsibility and authority of the vice president for development and president of the university foundation shall be the administration of the development activities of the university and serving as president of the university foundation. Without limiting the generality of the foregoing, the vice president for development and president of the university foundation shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: as vice president for development, the management and direction of fund raising, including individual, corporate and foundation giving; formulating policy recommendations, overseeing a university-wide review system for all fund raising projects and coordinating fund raising goals with the academic planning process. As president of the university foundation, the individual shall have the requisite authority for the proper management and coordination of the activities of the foundation, assisting the board of directors in developing long-range fund raising activities, as well as other related functions which serve to enhance the university.~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

- (C) ~~The principal administrative officials of the office of the vice president for development and president of the university foundation shall be the associate vice president for development, the director of development services, the director of fund raising, and such other associates as may be authorized from time to time. (B/T 5/7/82, B/T 2/6/87, B/T 7/12/91, B/T 8/1/97)~~

~~3335-3-154 Vice president for research.~~

- (A) ~~The vice president for research shall be the executive head of the office of research.~~
- (B) ~~The major area of responsibility and authority of the vice president for research shall be that of encouraging, stimulating, and coordinating the research programs of the university. Without limiting the generality of the foregoing, the vice president for research shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: developing broad policies and operating procedures for the research activities of the university; stimulating research developments and assisting in the evaluation of the total research program of the university; providing advice and assistance to college research administrators as they develop their research programs within the college; supplying coordinated leadership in securing governmental, industrial, and individual support for the research programs of the university; developing the interdepartmental and inter-college cooperative arrangements for the administration of the research projects; in cooperation with the senior vice president and provost and the dean of the graduate school, assist in the coordination of the research programs and the instructional program of the university; and in cooperation with the vice president for business and administration, be responsible for developing the contracting procedures and contract terms for sponsored research undertaken by the colleges and divisions of the university.~~
- (C) ~~The principal administrative officials in the office of research shall include the associate vice president for research, the executive director of the Ohio state university research foundation, and such other associates as may be authorized from time to time. (B/T 7/9/82, B/T 10/4/85, B/T 11/2/90, B/T 7/12/91, B/T 4/4/97)~~

~~3335-3-155 Vice president for finance.~~

- (A) ~~The vice president for finance shall be the executive head of the office of finance.~~
- (B) ~~The major area of responsibility and authority of the vice president for finance shall be that of the administration of university finances, including planning and resource allocation. Without limiting the generality of the foregoing, the vice president for finance shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: administration of the office of university treasurer, excepting therefrom those functions reserved exclusively to the board treasurer and trustees in paragraph (H)(2) of rule 3335-1-02 of the Administrative Code; formulation, review and monitoring of capital and current funds budgets; managing university debt instruments, investments and cash flow; financial accounting and management; monitoring the state budget process and its impact on the university; indirect cost analysis and recovery; space use projections and planning; enrollment projections and long-range financial planning in the context of the academic mission and goals of the university.~~
- (C) ~~The principal administrative officials in the office of finance shall be the university treasurer, the assistant vice president and assistant provost for resource planning and institutional analysis, the controller, and such other associates as may be authorized from time to time. (B/T 10/4/85, B/T 7/12/91, B/T 12/2/94, B/T 8/1/97)~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

~~3335-3-156 Vice president for human resources.~~

- ~~(A) The vice president for human resources shall be the executive head of the office of human resources.~~
- ~~(B) The major area of responsibility and authority of the vice president for human resources shall be the development and administration of human resources programs and services for faculty and staff. Without limiting the generality of the foregoing, the vice president for human resources shall, under the direction of the president and subject to the approval of the board of trustees, be responsible and have the requisite authority for: professional and staff employment services; employee relations, including negotiating with the labor unions; benefits planning and administration; classification and compensation, including determining which positions are to be in the unclassified and classified service; payroll; appointments processing; affirmative action/diversity; dispute resolution, including civil rights; performance management; personnel research and human resources information systems; staff training and development; organization development; faculty/staff assistance; child care; work and family programs; veterans affairs; partner/spouse assistance; recognition and awards; and retirement affairs.~~
- ~~(C) The principal administrative officials in the office of human resources shall be the associate vice president for employee relations and affirmative action, the assistant vice president for human resources services, the assistant vice president for human resources and organization development, and such other associates as may be authorized from time to time. (B/T 7/12/91, 11/6/92, 5/3/96)~~

~~3335-3-157 Vice president for legal affairs and general counsel.~~

- ~~(A) The vice president for legal affairs and general counsel shall be the executive head of the office of legal affairs.~~
- ~~(B) The major area of responsibility and authority of the vice president for legal affairs and general counsel shall be that of administration of legal affairs for the university. Without limiting the generality of the foregoing, the vice president and general counsel shall provide legal advice to the board of trustees, the president, and university officers and administrators. The vice president and general counsel shall, subject to the Ohio Revised Code sections 109.02, 109.12 and 3345.15, be the chief legal officer of the university and supervise all legal work performed on behalf of the university, including legal and contract services. The vice president and general counsel shall normally serve in an appropriate capacity with university affiliated organizations to coordinate the legal affairs of the university and these affiliated organizations. The vice president and general counsel, working with the secretary of the board of trustees, shall be responsible for the safekeeping of the university's legal documents and records.~~
- ~~(C) The principal administrative officials in the office of legal affairs shall be the deputy general counsel and such other associates as may be authorized from time to time. (B/T 7/12/91, B/T 5/3/96)~~

~~3335-3-158 Executive assistant to the president.~~

~~Executive assistant to the president. The major area of responsibility and authority of the executive assistant to the president shall be that of providing staff assistance relative to policy analysis; gathering information necessary to facilitate presidential decisions; performing any functions for the president that do not require the president's direct attention; serving as staff~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

~~consultant and facilitator in the resolution of problems which cut across the university; advising the president on a wide range of organizational and policy decisions; serving, as the designee of the president, in committee meetings, university functions, and community events/affairs; preparing reports and developing special position papers and other presentations for the office of the president. (B/T 11/02/90, B/T 7/12/91, B/T 5/3/96)~~

~~3335-3-17 Principal administrative officials.~~

- ~~(A) The term "principal administrative official" shall include the members of the president's executive committee, the deans of the colleges and the dean and directors of regional campuses and their designated staffs, the director of the university libraries, chairs of academic departments, directors of schools and academic centers, and the athletic director. The members of the president's executive committee shall identify to the president such other persons in their areas of responsibility who shall be considered principal administrative officials of the university.~~
- ~~(B) Principal administrative officials shall be appointed for one year terms by the board of trustees, upon the nomination of the president. Recommendations regarding these appointments will be made to the president following appropriate consultation.~~
- ~~(C) The president of the university and the members of the president's executive committee shall be responsible for conducting both annual and periodic formal reviews of the principal administrative officials in their areas of responsibility.
 - ~~(1) The purpose of the annual review shall be:
 - ~~(a) To evaluate the administrator's performance;~~
 - ~~(b) To provide information for improvement;~~
 - ~~(c) To determine whether the administrator should be recommended for continued appointment; and~~
 - ~~(d) To recommend compensation for the subsequent year.~~~~
 - ~~(2) The purpose of the formal periodic review shall be:
 - ~~(a) To evaluate in a comprehensive manner the administrator's performance through formal review procedures;~~
 - ~~(b) To provide information for improvement; and~~
 - ~~(c) To determine whether or not the administrator should be recommended for continued appointment.~~~~
 - ~~(3) Recommendations shall be forwarded to the president.~~~~
- ~~(D) Periodic formal reviews for deans shall be conducted toward the conclusion of each five-year period of service; for chairs, directors of schools and major centers toward the conclusion of each four-year period of service; and for other principal administrators toward the conclusion of each four-year period of service.~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules (contd)

- (E) ~~Criteria for evaluation shall be established and defined by the members of the president's executive committee in consultation with the persons evaluated and the president. Qualities to be evaluated shall include but not be limited to: knowledge and ability, initiative, judgment, leadership capacity, tact, ability to communicate effectively and to resolve conflicts; commitment to personal and professional growth and to assisting others to achieve such growth; ability to manage budgets, delegate responsibility, and establish intelligent priorities in the administrator's area of responsibility; and commitment to the work of the institution.~~
- (F) ~~In general, each review will be performed by the principal administrative official, in consultation with the persons who report to or through the administrator being reviewed or by a committee appointed by the president, the appropriate member of the president's executive committee, dean or director.~~

~~3335-3-23 President and staff committees.~~

~~The president and each member of the president's executive committee shall have the authority to designate advisory committees to advise in affairs relating to the university. Those committees shall have such responsibilities as are assigned to them and their membership shall be determined by the person designating the committee. (B/T 10/5/73, B/T 11/2/90)~~

~~3335-3-24 Power of executive committee members to designate committees.~~

- (A) ~~Subject to the direction of the president, each member of the president's executive committee shall have the authority to designate advisory committees (whether called councils, boards, commissions or committees) to advise him or her in affairs relating to his or her responsibilities at the university. These committees shall have such responsibilities as are assigned to them by the executive committee member and their membership shall be determined by that executive committee member. Their reports shall be made to the executive committee member designating them, unless otherwise directed.~~
- (B) ~~Committees designated by an executive committee member may be discharged by him or her at any time.~~

Amended Rule

3335-3-22 Council of deans.

- (A) ~~The president of the university, the senior EXECUTIVE vice president and provost, the deans of the colleges, THE SENIOR VICE PRESIDENT FOR BUSINESS AND FINANCE AND CHIEF FINANCIAL OFFICER, the vice president for research, the dean of the graduate school, the deans and directors of the regional campuses, the dean for undergraduate studies for arts and sciences, and the director of libraries shall comprise the council of deans of the university. The president shall be chair of the council, the senior EXECUTIVE vice president and provost shall be vice chair OF THE COUNCIL, and the senior vice president and provost's designee shall serve as secretary. In the temporary absence of the president, the duties of the presiding officer shall be assumed by the senior vice president and provost.~~
- (B) ~~The council of deans shall meet on the call of the chair. The council of deans shall serve as an advisory council to the president. (B/T 10/5/73, B/T 2/2/79, B/T 4/3/81, B/T 7/9/82, B/T 3/2/84, B/T 12/5/86, B/T 11/2/90, B/T 5/3/96, B/T 4/4/97, B/T 10/1/99)~~

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND
RULES OF THE UNIVERSITY FACULTY (contd)**

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty be adopted.

PERSONNEL ACTIONS

Resolution No. 2000-50

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 1, 1999 meeting of the Board, including the following Appointments, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Title, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved July 22 and August 26, 1999, by the Hospitals Board be ratified.

Appointments

Name: KEITH E. ALLEY
Title: Interim Vice President
Office: Research
Term: November 1, 1999 through June 30, 2000
Present Position: Professor, College of Dentistry

Name: GREG M. ALLENBY
Title: Professor (The Helen C. Kurtz Chair in Marketing)
Department: Marketing
Term: October 1, 1999 through September 30, 2004
Present Position: Associate Professor (The W. Arthur Cullman Designated Professorship in Marketing)

Name: DAVID GOLDBERGER
Title: Professor (The Isadore and Ida Topper Professorship in Law)
College: Law
Effective: October 1, 1999

Name: JAMES E. MEEKS
Title: Professor (Jacob E. Davis Professorship in Law)
College: Law
Effective: October 1, 1999
Present Position: Professor (Presidents Club Professorship in Law)

Name: JOHN B. QUIGLEY, JR.
Title: Professor (Presidents Club Professorship in Law)
College: Law
Effective: October 1, 1999

Name: GREGORY M. TRAVALIO
Title: Professor (Lawrence D. Stanley Professorship in Law)
College: Law
Effective: October 1, 1999

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary

DAVID B. HURON, Professor, School of Music, effective Autumn Quarter 1999, to serve as the Ernest Bloch Visiting Professor in the Department of Music at the University of California-Berkeley.

REZA S. ABHARI, Associate Professor, Department of Aerospace Engineering, Applied Mechanics, and Aviation, effective October 1, 1999 through September 30, 2000, to complete a number of research projects.

Professional Improvement Leaves

POK-SANG LAM, Associate Professor, Department of Economics, effective Autumn Quarter 1999 and Winter Quarter 2000.

MOHAMAD PARNIANPOUR, Associate Professor, Department of Industrial, Welding and Systems Engineering, effective Winter Quarter and Spring Quarter 2000.

Emeritus Title

RICHARD H. REUNING, College of Pharmacy, with the title Professor Emeritus, effective October 1, 1999.

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

August 1999

Sunil S. Advani, M.D., General Medicine, PGY1 Limited, 7/1/99-6/30/01
Steven K. Clinton, M.D., Ph.D., Hematology/Oncology, Attending, 7/1/99-6/30/01
Michelle Couture, P.A., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Lawrence A. DeRenne, M.D., General Pathology, Attending, 7/1/99-6/30/01
Douglas DiOrio, M.D., Family Medicine, Attending, 7/1/99-6/30/01
James Gahman, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Gayle M. Gordillo, M.D., Plastic Surgery, Attending, 8/1/99-6/30/00
Deborah A. Gordish, M.D., General Medicine, Attending, 7/12/99-6/30/01
Benita Jackson, M.D., School of Public Health, Attending, 7/1/99-6/30/01
Elizabeth F. Jongleux, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Garrett T. Kelly, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Sean I. Malone, M.D., General Medicine, Attending, 7/1/99-6/30/00
Tasos Manokas, D.O., Gastroenterology, Attending, 7/1/99-6/30/00
Charles E. Martin, C.R.N.A., Anesthesiology, Physician Extenders, 10/1/98-6/30/00
Jennifer J. Mastruserio, M.D., General Pediatrics, Courtesy, 6/8/99-6/30/00
Cora F. McNally, M.D., Infectious Disease, Attending, 7/1/99-6/30/00
Lori D. Meyers, M.D., Anesthesiology, Attending, 7/1/99-6/30/00
Andrew R. Murry, M.D., General Medicine, Courtesy, 7/1/99-6/30/00
Kannan Natarajan, M.D., Diagnostic Radiology, Attending, 7/1/99-6/30/00
James O'Brien, Jr., M.D., Internal Medicine, Attending, 7/1/99-6/30/00
Anastasios Pantelidis, M.D., Anesthesiology, Attending, 7/1/99-6/30/00
Barbara M. Rogers, M.D., Anesthesiology, Attending, 7/1/99-6/30/00
Daniel S. Sinclair, M.D., Diagnostic Radiology, Attending, 7/1/99-6/30/00
Adam C. Tzagournis, M.D., Gastroenterology, Attending, 7/1/99-6/30/00
Beverly J. Yamour, M.D., Cardiology, Community Affiliate, 4/29/99-6/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

Request For Additional Privileges Conscious Sedation

August 1999

Philip T. Diaz, M.D., Internal Medicine, Attending
Gayle M. Gordillo, M.D., Surgery, Attending
Michael B. Howie, M.D., Anesthesiology, Attending
Garrett T. Kelly, M.D., Anesthesiology, Attending
Lori D. Meyers, M.D., Anesthesiology, Attending
Koteswara R. Nalluri, M.D., Anesthesiology, Attending

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999

Vivek V. Abhyankar, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Leslie J. Acakpo-Satchni, Surgery, PGY2 Limited, 7/1/99-6/30/01
David R. Adam, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
John L. Adams, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Anil K. Agarwal, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Charlotte M. Agnone, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Amit Agrawal, M.D., Otolaryngology, PGY7 Limited, 7/1/99-6/30/01
Anne Albers, M.D., Ph.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Bruce v. Alden, C.R.N.A., Anesthesiology, Physician Extenders, 7/1/99-6/30/01
Carl M. Allen, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
Hugh D. Allen, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
James N. Allen, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
John G. Allen, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Susan Amazon, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Clark L. Anderson, M.D. Internal Medicine, Attending, 7/1/99-6/30/01
Douglas R. Anderson, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
Diana J. Angus, C.R.N.P., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Stacy P. Ardoin, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Mary Y. Armanios, M.D., Internal Medicine, PGY4 Limited, 7/1/99-6/30/01
Milton B. Armstrong, M.D., Surgery, Attending, 7/1/99-6/30/01
James A. Arnett, Ph.D., Physical Medicine, Attending/Ph.D., 7/1/99-6/30/01
Lawrence E. Arnold, M.D., Psychiatry, Attending, 7/1/99-6/30/01
Mark W. Arnold, M.D., Surgery, Attending, 7/1/99-6/30/01
Paul M. Arnold, M.D., Surgery, PGY5 Limited, 7/1/99-6/30/01
Talal T. Attar, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Mark A. Augustyn, M.D., Radiology, PGY3 limited, 7/1/99-6/30/01
John C. Auseon, D.O., Internal Medicine, Courtesy, 7/1/99-6/30/01
Haroon A. Aziz, M.D., Surgery, Courtesy, 7/1/99-6/30/01
Belinda R. Avalos, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Carl R. Backes, D.O., Pediatrics, Courtesy, 7/1/99-6/30/01
James P. Bacon, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Abner H. Bagenstose, III, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
David P. Bahner, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Robert R. Bahnson, M.D., Surgery, Attending, 7/1/99-6/30/01
Ian M. Baird, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Norman D. Baker, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Peter B. Baker, M.D., Pathology, Attending, 7/1/99-6/30/01
Steven P. Balaloski, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Alton J. Ball, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Joseph H. Banks, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Gregory W. Baran, M.D., Radiology, Attending, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Elaine A. Barbieri, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Raymond E. Barker, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Gary Edward Barnett, M.D., Pathology, Attending, 7/1/99-6/30/01
James L. Barrett, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Holly J. Barrows, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
William J. Barson, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Gregory A. Barrett, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Rolf Barth, M.D., Pathology, Attending, 7/1/99-6/30/01
Dmitry Y. Baschinsky, M.D., Pathology, PGY3 Limited, 7/1/99-6/30/01
Rosalind J. Batley, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
Constance J. Bauer, M.D., Radiology, Attending, 7/1/99-6/30/01
Stephen R. Bauer, D.O., Pediatrics, Attending, 7/1/99-6/30/01
Melissa A. Baujan, M.D., Radiology, Attending, 7/1/99-6/30/01
Dennis J. Bauman, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
William H. Bay, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
David A. Beard, M. D., Internal Medicine, Community Affiliate, 7/1/99-6/30/01
Mark A. Bechtel, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
William J. Becker, D.O., Pathology, Attending, 7/1/99-6/30/01
Bryan E. Beggin, D.O., Family Medicine, Attending, 7/1/99-6/30/01
Jay E. Beiharz, D.O., Family Medicine, Community Affiliate, 7/1/99-6/30/01
Paul A. Bekx, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
David C. Bell, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Susan D. Bell, R.N., C.N.P., Surgery, Physician Extenders, 7/1/99-6/30/01
Jonathan C. Bender, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Costantino Benedetti, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Susan C. Benes, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Daniel R. Benner, P.A., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Joseph C. Bennett, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Robert P. Bennett, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
William F. Bennett, M.D., Radiology, Attending, 7/1/99-6/30/01
Sean A. Benson, D.D.S., Dentistry, PGY2 Limited, 7/1/99-6/30/01
Hugh E. Berckmueller, M.D., Ophthalmology, PGY3 Limited, 7/1/99-6/30/01
Marta A. Bergese, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Sergio D. Bergese, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01
Michael J. Besson, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Shauna L. Bethel, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Nitin Y. Bhatt, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Udayan Y. Bhatt, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Denise L. Blocker, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Denise L. Blocker, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Clara D. Bloomfield, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Michael L. Blumenfeld, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Carl P. Boesel, M.D., Pathology, Attending, 7/1/99-6/30/01
Leo R. Boggs, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Jennifer A. Bogner, Ph.D., Physical Medicine, Attending/Ph.D., 7/1/99-6/30/01
Andrew B. Bokor, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Robert A. Bornstein, Ph.D., Psychiatry, Attending/Ph.D., 7/1/99-6/30/01
Wanda C. Boudinot, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Harisios Boudoulas, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Olga Boudoulas, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Eric C. Bourekas, M.D., Radiology, Attending, 7/1/99-6/30/01
Mounir Boutros, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Brian L. Bowyer, M.D., Physical Medicine, Attending, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Kenneth A. Boyle, Jr., M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Michael T. Brady, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Michael T. Brady, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Don L. Bremer, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Priscilla A. Bresler, M.D., Internal Medicine, Attending, 3/5/99-6/05/99
Priscilla A. Bresler, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Matthew A. Bridger, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
David S. Bromet, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Herbert A. Bronstein, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
David H. Brown, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01
Elizabeth A. Brown, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Jennifer S. Browning, R.N., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Robert A. Bruce, Jr., M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Donald K. Bryan, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Brentley A. Buchele, M.D., Surgery, Attending, 7/1/99-6/30/01
Scott A. Buck, M.D., Ophthalmology, PGY3 Limited, 7/1/99-6/30/01
Maureen M. Buckner, MSN, RN, Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Ginny L. Bumgardner, M.D., Surgery, Attending, 7/1/99-6/30/01
William E. Burak, M.D., Surgery, Attending, 7/1/99-6/30/01
Michael A. Burgin, M.D., General Medicine, Attending, 1/4/99-6/30/01
Stephen J. Burgun, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
John A. Burns, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Meleana J. Burt, C.R.N.P., General Medicine, Physician Extenders, 10/23/98-6/30/01
John D. Caffaratti, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Kenneth V. Cahill, M.D. Ophthalmology, Attending, 7/1/99-6/30/01
James H. Caldwell, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Philip E. Caladne, M.D., Radiology, PGY3 Limited, 7/1/99-6/30/01
Michael A. Caligiuri, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Loretta A. Campbell, M.D., Radiology, PGY6 Limited, 7/1/99-6/30/01
Donna A. Caniano, M.D., Surgery, Attending, 7/1/99-6/30/01
Renee M. Caputo, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Jennifer B. Carlos, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Alan B. Carr, D.M.D., Dentistry, Attending, 7/1/99-6/30/01
Richard D. Carr, M.D., Internal Medicine, Honorary, 7/1/99-6/30/01
Charles P. Carroll, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
William E. Carson, III, M.D., Surgery, Attending, 7/1/99-6/30/01
Marcel J. Casavant, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Mary Beth Cass, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
David Castellano, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Samuel Cataland, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Francesco Catania, M.D., Obstetrics and Gynecology, PGY3 Limited, 7/1/99-6/30/01
Kelli A. Cawley, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Robert B. Chambers, D.O., Ophthalmology, Attending, 7/1/99-6/30/01
Susan L.Chang, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Suzanne Chang, M.D., Internal Medicine, Community Affiliate, 7/1/99-6/30/01
George M. Chioran, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Chin (Andy) U. Cho, M.D., Surgery, PGY5 Limited, 7/1/99-6/30/01
Susie Y. Choe, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01
Louis J. Chorich, III, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Anthimos Christoforidis, M.D., Radiology, Attending, 7/1/99-6/30/01
Greg A. Christoforidis, M.D., Radiology, Attending, 7/1/99-6/30/01
Albert C. Clairmont, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
Arthur L. Clark, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Sam C. Colachis, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
Carl R. Coleman, M.D., Surgery, Attending, 7/1/99-6/30/01
Thomas H. Coleman, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Michael P. Collins, M.D., Neurology, Attending, 7/1/99-6/30/01
Stephanie C. Cook, D.O., Emergency Medicine, Attending, 7/1/99-6/30/01
Glen E. Cooke, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Edward A. Copelan, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Larry J. Copeland, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
William E. Copeland, Jr., M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Leandro Cordero, M.D., Pediatrics, Attending, 7/1/99-6/30/01
John D. Corrigan, Ph.D., Physical Medicine, Attending/Ph.D., 7/1/99-6/30/01
John J. Costa, M.D., Internal Medicine, PGY6 Limited, 7/1/99-6/30/01
Stephanie W. Costa, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Daniel L. Coury, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Michelle A. Couture, P.A., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Elson L. Craig, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Robert S. Crane, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Jeffrey W. Crecelius, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Richard J. Cretella, M.D., Emergency Medicine, PGY2 Limited, 7/1/99-6/30/01
Henry G. Croci, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Holly R. Cronau, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Scott J. Cross, M.D., Ph.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Elliott D. Crouser, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Sangeeta J. Crouser, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Tracy A. Culbertson, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01
Wayne J. Cummings, D.O., Family Medicine, Community Affiliate, 7/1/99-6/30/01
Jerome J. Cunningham, M.D., Radiology, Attending, 7/1/99-6/30/01
Michael F. Cunningham, M.D., Surgery, Attending, 7/1/99-6/30/01
Camilla Curren, M.D., Pediatrics, Community Affiliate, 7/1/99-6/30/01
Nahid Dadmehr, M.D., Neurology, Courtesy, 7/1/99-6/30/01
Matthew E. Dangel, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Charles M. Daniel, M.D. Internal Medicine, Attending, 7/1/99-6/30/01
Curt J. Daniels, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Marcella Dardani, D.O., Radiology, Attending, 7/1/99-6/30/01
Elliot Davidoff, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Frederick H. Davidorf, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Elizabeth A. Davies, M.D., Surgery, Attending, 7/1/99-6/30/01
J. Terrance Davis, M.D., Surgery, Attending, 7/1/99-6/30/01
LaBronz C. Davis, M.D., Family Medicine, PGY3 Limited, 7/1/99-6/30/01
Debbra L. Debaets, M.D., Internal Medicine, Community Affiliate, 7/1/99-6/30/01
Maureen A. Delphia, M.D., Neurology, Courtesy, 7/1/99-6/30/01
Jess J. DeMaria, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Christopher L. Demas, M.D., Family Medicine, Community Affiliate, 7/1/99-6/30/01
David E. Denlinger, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Robert J. Derick, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Darius C. Desai, M.D., Surgery, PGY7 Limited, 7/1/99-6/30/01
Hiwot B. Desta, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Barry R. De Young, M.D., Pathology, Attending, 7/1/99-6/30/01
Donna T. Diaz, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Philip T. Diaz, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Salvatore Di Carlo, M.D. Pediatrics, Courtesy, 7/1/99-6/30/01
Michael R. Dick, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Galina T. Dimitrova, M.D., Anesthesiology, PGY3 Limited, 7/1/99-6/30/01
Jack Dingle, M.D., Ophthalmology, Attending, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Evan W. Dixon, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Edward E. Dodson, M.D., Otolaryngology, Attending, 7/1/99-6/30/01
Kent W. Doherty, D.O., Pediatrics, Courtesy, 7/1/99-6/30/01
Carmen Dohmeier, M.D., Neurology, PGY3 Limited, 7/1/99-6/30/01
Roy L Donnerberg, M.D., Internal Medicine, Honorary, 7/1/99-6/30/01
Thomas P. D'Onofrio, D.O., Family Medicine, Community Affiliate, 7/1/99-6/30/01
Dennis M. Doody, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Brian K. Dorner, M.D., Surgery, PGY4 Limited, 7/1/99-6/30/01
Pamela A. Dull, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Antoinette P. Eaton, M.D., Pediatrics, Honorary, 7/1/99-6/30/01
Gregory M. Eaton, M.D. Internal Medicine, Attending, 7/1/99-6/30/01
Lynn A. Eaton, M.D., Obstetrics and Gynecology Attending, 7/1/99-6/30/01
John L. Eickholt, III, M.D., Neurology, Attending, 7/1/99-6/30/01
Hamid Ehsani, M.D., Emergency Medicine, PGY3 Limited, 7/1/99-6/30/01
Dalia S. Elkhairi, M.D., Obstetrics and Gynecology, PGY3 Limited, 7/1/99-6/30/01
James P. Ellis, D.D.S., Dentistry, PGY3 Limited, 7/1/99-6/30/01
E. Christopher Ellison, M.D., Surgery, Attending, 7/1/99-6/30/01
Emile N. El-Shammaa, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Thomas W. Englehart, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Alice T. Epitropoulos, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Avrom D. Epstein, M.D. Neurology, Courtesy, 7/1/99-6/30/01
Carmen E. Eraso, M.D., Radiology, PGY5 Limited, 7/1/99-6/30/01
Garth F. Essig, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Cynthia B. Evans, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Thomas W. Evans, M.D., Dentistry, Attending, 7/1/99-6/30/01
Elizabeth D. Euscher, M.D., Pathology, PGY3 Limited, 7/1/99-6/30/01
Robert A. Fada, M.D., Orthopedics, Community Affiliate, 6/8/99-6/30/01
Patrick J. Fahey, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Michael E. Falkenhain, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Linda A. Fannin, D.O., Pediatrics, Courtesy, 7/1/99-6/30/01
Ralph A. Farina, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
William B. Farrar, M.D., Surgery, Attending, 7/1/99-6/30/01
Robert J. Fass, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Patrick S. Fernandes, M.D., Radiology, PGY5 Limited, 7/1/99-6/30/01
James W. Ferraro, M.D., Surgery, Attending, 7/1/99-6/30/01
Joseph F. Fiala, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Henry W. Fields, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
Chimene W. Fikkert, D.O., Pediatrics, PGY2 Limited, 7/1/99-6/30/01
James W. Finn, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
James B. Ford, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
L. Arick Forrest, M.D., Otolaryngology, Attending, 7/1/99-6/30/01
Robert C. Forsythe, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Patricia A. Francis, M.D. Pediatrics, Courtesy, 7/1/99-6/30/01
Frank A. Fraunfelder, M.D., Emergency Medicine, PGY3 Limited, 5/1/99-6/30/01
Lucy R. Freedy, M.D., Radiology, Attending, 7/1/99-6/30/01
Donald L. Freidenberg, D.O., Neurology, Courtesy, 7/1/99-6/30/01
Miriam L. Freimer, M.D. Neurology, Attending, 7/1/99-6/30/01
David J. Frid, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Chad I. Friedman, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Roger A. Friedman M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Roger A. Friedman, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Mary A. Fristad, Ph.D., Psychiatry, Attending/Ph.D., 7/1/99-6/30/01
Charity C. Fox, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
James E. Foy, D.O., Pediatrics, Courtesy, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

John J. Fromkes, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Lisa P. Fugate, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
John V. Gaeuman, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Reinhard A. Gahbauer, M.D., Radiology, Attending, 7/1/99-6/30/01
James W. Gahman, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Michael T. Gambla, M.D., Surgery, PGY4 Limited, 7/1/99-6/30/01
Sumati Ganeshan, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Angela B. Gantt, M.D., Obstetrics and Gynecology, PGY2 Limited, 7/1/99-6/30/01
Steven I. Ganzberg, D.M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Steven I. Ganzberg, D.M.D., Dentistry, Attending, 7/1/99-6/30/01
Trishwant S. Garcha, M.D., Neurology, Attending, 7/1/99-6/30/01
Fernando Garcia-Cosio, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Vamshi K. Garlapaty, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
J. Charles Garvin, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Joseph M. Gastaldo, M.D., Internal Medicine, PGY4 Limited, 7/1/99-6/30/01
Miguel Gelman, M.D., Radiology, PGY4 Limited, 7/1/99-6/30/01
Patricia Marie Gentile, M.D., Psychiatry, Attending, 7/1/99-6/30/01
Mark A. Gerhardt, M.D., Ph.D., Anesthesiology, Attending/Ph.D., 7/1/99-6/30/01
Mimi Ananya Ghosh, M.D., Family Medicine, Community Affiliate 7/1/99-6/30/01
Matthew D. Glynn, M.D., Otolaryngology, PGY4 Limited, 7/1/99-6/30/01
Ernesto Goldman, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Pascal J. Goldschmidt, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Andrew H. Goldstein, M.D., Surgery, Attending, 7/1/99-6/30/01
John F. Goodhart, P.A., Thoracic/Cardio Surgery, Physician Extenders, 4/8/99-6/30/01
Joseph H. Goodman, M.D., Surgery, Attending, 7/1/99-6/30/01
Louis J. Goorey, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Diane L. Gorgas, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Dena J. Gost, M.D., Psychiatry, PGY1 Limited, 7/1/99-6/30/01
Arun Gowdamarajan, M.D., Surgery, PGY5 Limited, 7/1/99-6/30/01
Anuj Goyal, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Andrew V. Grainger, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Linda S. Gray, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Carol J. Greco, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
John C. Grecula, M.D., Radiology, Attending, 7/1/99-6/30/01
Kenneth James Griffiths, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Allen R. Groebs, M.D., Surgery, PGY5 Limited, 7/1/99-6/30/01
David Keith Groen, M.D., Family Medicine, Community Affiliate, 7/1/99-6/30/01
Clemens M. Grosskinsky, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Lisa Gullberg-Forehand, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Vit B. Gunka, M.D., Anesthesiology, PGY3 Limited, 7/1/99-6/30/01
Parul Gupta, M.D., Obstetrics and Gynecology, PGY3 Limited, 7/1/99-6/30/01
Purnendu Gupta, M.D., Surgery, Attending, 7/1/99-6/30/01
Robert M. Guthrie, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Rebecca M. Gutmann, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Deepak Guttikonda, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01
Dawn S. Hackshaw, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Kevin V. Hackshaw, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Kevin J. Hackett, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Genevieve B. Hagerty, M.D., Obstetrics and Gynecology, PGY2 Limited, 7/1/99-6/30/01
Mona Y. Halim-Armanios, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
David L. Haller, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Lisa U. Haller, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Ayser C. Hamcudi, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Talal Hamdan, M.D., Family Medicine, PGY2 Limited, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

James F. Hamilton, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Lisa G. Hanna, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Thomas N. Hansen, M.D., Pediatrics, Attending, 7/1/99-6/30/01
Angela Marie Harris, M.D., Pediatrics, PGY2 Limited, 7/1/99-6/30/01
Ronald L. Harter, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Bryan R. Harvey, D.D.S., Dentistry, PGY3 Limited, 7/1/99-6/30/01
Veronica D. Haverick, C.R.N.A., Anesthesiology, Physician Extenders, 7/1/99-6/30/01
Dean W. Hearne, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Paul T. Heban, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Lee A. Hebert, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Charles R. Hedges, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Patrick S. Hein, M.D., Pediatrics, PGY3 Limited, 7/1/99-6/30/01
John S. Heintz, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Jonathan B. Heistein, M.D., Surgery, PGY4 Limited, 7/1/99-6/30/01
Mitchell L. Henry, M.D., Surgery, Attending, 7/1/99-6/30/01
Robert James Herbert, D.O., Family Medicine, Community Affiliate, 7/1/99-6/30/01
Gail E. Herman, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Joseph L. Herson, III, D.O., Family Medicine, Attending, 7/1/99-6/30/01
Theodor F. Herwig, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Adam B. Hessel, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Adam B. Hessel, M.D., Pathology, Attending, 7/1/99-6/30/01
Geri D. Hewitt, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Brian C. Hiestand, M.D., Emergency Medicine, PGY2 Limited, 7/1/99-6/30/01
Charles J. Hickey, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Donald S. Higgins, Jr., M.D., Neurology, Attending, 7/1/99-6/30/01
Robert M. Hinkle, D.D.S., Dentistry, Courtesy, 7/1/99-6/30/01
Charles L. Hitchcock, M.D., Pathology, Attending, 7/1/99-6/30/01
Carolyn S. Hixson, M.D. Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
James W. Hoekstra, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Phillip J. Hodge, M.D., Surgery, PGY4 Limited, 7/1/99-6/30/01
Sheila Hodgson, M.D., Radiology, Attending, 7/1/99-6/30/01
Joesph K. Hofmeister, M.D., Internal Medicine, PGY6 Limited, 7/1/99-6/30/01
Tracy A. Hollar-Ruegg, R.N., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
William A. Houser, M.D. Internal Medicine, Attending, 7/1/99-6/30/01
Barbara E. Howard, M.D., Surgery, PGY5 Limited, 7/1/99-6/30/01
Michael B. Howie, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Jean P. Hubble, M.D., Neurology, Attending, 7/1/99-6/30/01
Marilyn J. Huheey, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Walter B. Hull, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Allen L. Huneke, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Michele M. Hwang, M.D., Pediatrics, PGY2 Limited, 7/1/99-6/30/01
Jay D. Iams, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
William D. Inglis, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Mona T. Ishag, M.D., Pathology, PGY3 Limited, 7/1/99-6/30/01
Rebecca D. Jackson, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Jay Jacoby, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Randy E. James, P.A., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Igor E. Janke, M.D., Psychiatry, Attending, 7/1/99-6/30/01
Mark G. Janorschke, C.R.N.A., Anesthesiology, Physician Extenders, 7/1/99-6/30/01
William J. Janssen, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Venkata R. Jayanthi, Surgery, Courtesy, 7/1/99-6/30/01
Michael R. Jennings, M.D., Internal Medicine, Community Affiliate, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Jasna Jevtic, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Michael G. Johanson, D.O., Anesthesiology, Attending, 7/1/99-6/30/01
Ernest W. Johnson, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
Melinda M. Johnston-Coesfeld, Surgery, Physician Extenders, 7/1/99-6/30/01
Daniel E. Jolly, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
Edna M. Jones, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Stephen S. Jung, M.D., Radiology, Attending, 7/1/99-6/30/01
Christopher C. Kaeding, M.D., Surgery, Attending, 7/1/99-6/30/01
Samir Kahwash, M.D., Pathology, Attending, 7/1/99-6/30/01
Colin G. Kaide, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Ellen S. Kaitz, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
Shalva V. Kakabadze, M.D., Family Medicine, PGY2 Limited, 7/1/99-6/30/01
Gerald S. Kakos, M.D., Surgery, Attending, 7/1/99-6/30/01
Steven L. Kanter, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Seth M. Kantor, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Frederick Kapetansky, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Daniel L. Kapp, M.D., Surgery, PGY2 Limited, 7/1/99-6/30/01
Joyce I. Karl, R.N., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Steven E. Katz, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Julie L. Kavanaugh, M.D., Radiology, PGY4 Limited, 7/1/99-6/30/01
Timothy S. Kavanaugh, M.D., Surgery, PGY4 Limited, 7/1/99-6/30/01
William R. Kaye, D.D.S., Dentistry, Courtesy, 7/1/99-6/30/01
Joseph E. Keams, M.D., Family Medicine, Community Affiliate, 7/1/99-6/30/01
John R. Kean, M.D., Surgery, Courtesy, 7/1/99-6/30/01
Lisa M. Keder, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Thomas C. Keeling, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Paul F. Keith, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Lisa A. Kelch, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Matthew V. Kellar, M.D., Emergency Medicine, PGY3 Limited, 7/1/99-6/30/01
John J. Keller, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
David R. Kelley, M.D., Otolaryngology, Attending, 7/1/99-6/30/01
Donald L. Kelley, M.D., Pathology, Attending, 7/1/99-6/30/01
Curtin G. Kelley, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Kevin J. Kelley, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
William B. Kelly, M.D., Anesthesiology, Attending, 7/1/99-6/30/01
Elizabeth A. Kennard, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Melanie S. Kennedy, M.D., Pathology, Attending, 7/1/99-6/30/01
Sedigheh Keyhani-Rofagha, MD, Pathology, Attending, 7/1/99-6/30/01
Hooman Khabiri, M.D., Radiology, Attending, 7/1/99-6/30/01
Muhammad N. Khan, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Sorabh Khandelwal, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Janice K. Kiecolt-Glaser, Ph.D., Psychiatry, Attending/Ph.D., 7/1/99-6/30/01
James K. Kim, M.D., Internal Medicine, PGY5 Limited, 7/1/99-6/30/01
Terry Kim, M.D., Anesthesiology, PGY2 Limited, 7/1/99-6/30/01
Denis R. King, M.D., Pediatrics, Attending, 7/1/99-6/30/01
Mark A. King, M.D., Radiology, Attending, 7/1/99-6/30/01
Joseph K. Kington, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Steven M. Kirkham, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Robert B. Kirkpatrick, III, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
John T. Kissel, M.D., Neurology, Attending, 7/1/99-6/30/01
Rosemary J. Klecker, M.D., Radiology, PGY3 Limited, 7/1/99-6/30/01
Ryan D. Klinefelter, M.D., Surgery, PGY3 Limited, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Robert J. Klinger, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Dino D. Klisovic, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Richard T. Kloos, M.D., Endocrinology, Diab/Metabolism Attending, 4/19/99-6/30/01
Kathryn J. Klopfenstein, M.D., Pediatrics, Attending, 7/1/99-6/30/01
Raymond J. Kobus, M.D., Surgery, Courtesy, 7/1/99-6/30/01
Heather C. Koelling, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Stephen C. Koesters, M.D., Internal Medicine, PGY2 Limited, 7/1/99-6/30/01
Stephen A. Koff, M.D., Surgery, Attending, 7/1/99-6/30/01
Joseph A. Kohout, M.D., Emergency Medicine, PGY2 Limited, 7/1/99-6/30/01
Hisako M. Koizumi, M.D., Psychiatry, Attending, 7/1/99-6/30/01
Susan L. Koletar, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Marilyn K. Kosier, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
David W. Knox, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Carl A. Krantz, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Eric Kraut, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Cynthia G. Kreger, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Todd D. Kuck, R.N., C.N.P., Internal Medicine, Physician Extenders, 7/1/99-6/30/01
Ashok Kumar, D.D.S., Dentistry, PGY2 Limited, 7/1/99-6/30/01
Calvin M. Kunin, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Lawrence J. Kusior, M.D., Surgery, PGY6 Limited, 7/1/99-6/30/01
Allen J. LaBlanc, Jr., M.D., Obstetrics and Gynecology, PGY2 Limited, 7/1/99-6/30/01
Stephanie E. Ladson-Wofford, Internal Medicine, Attending, 7/1/99-6/30/01
James F. Lamb, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
David R. Lambert, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Susan E. Lampert, C.R.N.A., Anesthesiology, Physician Extenders, 7/1/99-6/30/01
Mark B. Landon, M.D., Obstetrics and Gynecology, Attending, 7/1/99-6/30/01
Diane L. Langkamp, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Katherine Ann Lappert, D.O., Family Medicine, Community Affiliate, 7/1/99-6/30/01
John A. Larry, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Peter E. Larsen, D.D.S., Dentistry, Attending, 7/1/99-6/30/01
Larry C. Lasky, M.D., Pathology, Attending, 7/1/99-6/30/01
Gregory J. LaValle, M.D., Surgery, Attending, 7/1/99-6/30/01
Leah C. Laxson, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Thomas H. Lee, M.D., Orthopedic Surgery, Attending, 4/20/99-6/30/01
David M. Lehmann, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Richard G. Lembach, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Robert E. Lembach, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01
Douglas E. Lemley, M.D., Radiology, PGY3 Limited, 7/1/99-6/30/01
John C. LePage, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Alan D. Letson, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Douglas M. Levin, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Edward J. Levine, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Charles E. Levy, M.D., Physical Medicine, Attending, 7/1/99-6/30/01
George H. Lew, M.D., Ph. D., Emergency Medicine, PGY2 Limited, 7/1/99-6/30/01
George S. Lewandowski, M.D., Obstetrics and Gynecology, Courtesy, 7/1/99-6/30/01
Steven H. Lichtblau, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Steven E. Linder, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Bradley A. Lisko, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Bradley A. Lisko, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Leopold Liss, M.D., Neurology, Attending, 7/1/99-6/30/01
Anne D. Littleton, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Warren D. Lo, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Michael C. Loar, M.D., Pediatrics, Courtesy, 7/1/99-6/30/01
Adolph V. Lombardi, Jr., M.D., Surgery, Courtesy, 7/1/99-6/30/01
John A. Lombardo, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Gwyn R. Londeree, M.D., Internal Medicine, PGY3 Limited, 7/1/99-6/30/01
Daniel E. Long, M.D., Radiology, PGY4 Limited, 7/1/99-6/30/01
Randall L. Longenecker, M.D., Family Medicine, Attending, 7/1/99-6/30/01
Luis A. Lopez, M.D., Anesthesiology, Courtesy, 7/1/99-6/30/01
Charles J. Love, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Nancy K. Lowe, R.N., Obstetrics and Gynecology, Physician Extenders, 7/1/99-6/30/01
Ghada N. Lteif, M.D., Psychiatry, Attending, 7/1/99-6/30/01
Judith R. Lubbers, M.D., Family Medicine, Courtesy, 7/1/99-6/30/01
Lawrence M. Lubbers, M.D., Surgery, Attending, 7/1/99-6/30/01
Martin Lubow, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Joel G. Lucas, M.D., Pathology, Attending, 7/1/99-6/30/01
Carolyn D. Lugannani, M.D., Family Medicine, PGY2 Limited, 7/1/99-6/30/01
William J. Lutmer, M.D., Internal Medicine, Courtesy, 7/1/99-6/30/01
Deborah J. Lynn, M.D., Neurology, Attending, 7/1/99-6/30/01
Dominic Peterre, P.A., Thoracic/Cardio Surgery, Physician Extenders, 4/8/99-6/20/00
Anant C. Praba, M.D., Surgery Critical Care, Attending, 7/1/99-6/30/01
Rajasree Seshadri, D.O., Obstetrics and Gynecology, PGY3 Limited, 3/1/99-7/31/99
Paul R. Young, M.D., Emergency Medicine, PGY2 Limited, 6/1/99-6/30/00
Joseph Zaki, M.D., Anesthesiology, PGY1 Limited, 11/1/98-6/30/01
Pan Zheng, M.D. P.H.D. Anatomic Pathology, Attending, 6/28/99-6/30/00

Request for Additional Privileges

Advanced Life Support

Mark W. Arnold, M.D., Surgery, Attending, 7/1/99-6/30/01
James P. Bacon, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Elizabeth A. Brown, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Brentley A. Buchele, M.D., Surgery, Attending, 7/1/99-6/30/01
Charles A. Bush, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Marcel J. Casavant, M.D., Emergency Medicine, Attending, 7/1/99-6/30/01
Charles H. Cook, M.D., Surgery, Attending, 7/1/97-6/30/99
Elliott D. Crouser, M.D., Internal Medicine, Attending, 7/1/99-6/30/01
E. Christopher Ellison, M.D., Surgery, Attending, 7/1/97-6/30/99
E. Christopher Ellison, M.D., Surgery, Attending, 7/1/99-6/30/01
Albert J. Kolibash, Jr., M.D., Internal Medicine, Attending, 7/1/99-6/30/01
Clay B. Marsh, M.D., Internal Medicine, Attending, 7/1/98-6/30/00
Larry C. Martin, M.D., Surgery, Attending, 7/1/98-6/30/00
William S. Melvin, M.D., Surgery, Attending, 7/1/98-6/30/00
Michael D. Waite, M.D., Emergency Medicine, Attending, 7/1/98-6/30/00
Michael J. Walker, M.D., Surgery, Attending, 7/1/98-6/30/00
Rafael E. Villalobos, D.O., Surgery, Attending, 7/1/98-6/30/00
Lisa D. Yee, M.D., Surgery, Attending, 7/1/98-6/30/00

Credentials Committee Additional Privileges Granted June 28, 1999

Ophthalmic Yag/Argon

*Heather Koelling, M.D., Ophthalmology, Attending, 7/1/99-6/30/01
Robert Lembach, M.D., Ophthalmology, Courtesy, 7/1/99-6/30/01

*Includes Tunable Dye

October 1, 1999 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

July 1999 (contd)

Credentials Committee Change of Status Granted June 28, 1999

Rosalind Batley, M.D., Physical Medicine, From: Attending To: Courtesy

RESOLUTION IN MEMORIAM

Resolution No. 2000-51

Synopsis: Approval of one Resolution in Memoriam.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Lawrence A. Best

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 11, 1999, of Lawrence Best, Professor Emeritus in the Ohio State University Extension.

Lawrence Best was born August 25, 1912, in Pennsville, Ohio. He completed his B.S. in 1935 in agriculture at The Ohio State University.

Professor Best began his Extension career in Ohio on October 18, 1939, as the Agent, Agriculture in Fairfield County. During his early Extension career, in addition to Fairfield County, he served as the Agricultural Agent in Guernsey, Carroll, and Pickaway Counties. From October 1954 through September 1967, he served as an Extension District Supervisor. From October 1967 to February 1971, he served as an Extension Advisor at the University of Udaipur in India. Upon his return from India, he worked on the I-70/77 project until his retirement in March 1972, at which time he was awarded emeritus status.

Professor Best's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his co-workers and associates throughout the state, nation, and world.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-52

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for August 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of August 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-53

Synopsis: The report on the receipt of gifts and the summary for August 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Klotz Chair in Cancer Research, The John W. Wolfe Chair in Cancer Research, and the Jacob E. Davis Professorship in Law; and

WHEREAS this report includes the establishment of one (1) new named endowed fund and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of August 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-August
1998 Compared to 1999

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through August		
	<u>1998</u>	<u>1999</u>	<u>%Change</u>
Individuals:			
Alumni (Current Giving)	\$10,582,372	\$5,346,147	-49%
Alumni (From Bequests)	<u>332,996</u>	<u>3,289,363</u>	888%
Alumni Total	\$10,915,368	\$8,635,510	-21%
Non-Alumni (Current Giving)	\$1,075,015	\$2,795,561	160%
Non-Alumni (From Bequests)	<u>114,486</u>	<u>1,308,541</u>	1,043%
Non-Alumni Total	\$1,189,501	\$4,104,102	245%
Individual Total	\$12,104,869	\$12,739,612	5% ^A
Corporations/Corporate Foundations	\$5,179,598	\$4,066,480	-21% ^B
Private Foundations	\$1,152,610	\$951,719	-17% ^C
Associations and Other Organizations	<u>\$463,850</u>	<u>\$391,495</u>	-16% ^D
Total	\$18,900,927	\$18,149,306	-4%

NOTES

- A Individual giving is up 5% despite the fact that one gift totaling more than \$8 million was received during August, 1998.
- B Corporate giving is down 21%. Last year there were 90 corporate gifts providing private support of \$10,000 or more (\$4.1 million). This year private support at the \$10,000 level is \$2.8 million (78 gifts).
- C Foundation giving at the \$10,000 or more level is down 22% for the first two months of the fiscal year (\$1,040,498 from 19 gifts last year; \$808,494 from 20 gifts this year).
- D Gifts from associations and other organizations are down 16% since giving at the \$10,000 or more level is \$112,880 less than last year for the same period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-August
1998 Compared to 1999

GIFT RECEIPTS BY PURPOSE

	Dollars July through August		
	<u>1998</u>	<u>1999</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$8,758,488	\$1,303,521	(89)
Faculty Support	\$990,930	\$3,355,140	239
Program Support	\$6,939,981	\$8,865,044	28
Student Financial Aid	\$1,127,644	\$3,254,659	189
Annual Funds-Colleges/Departments	\$971,274	\$1,191,997	23
Annual Funds-University	<u>\$112,610</u>	<u>\$178,945</u>	59
Total	\$18,900,927	\$18,149,306	(4)

GIFT ADDITIONS TO ENDOWMENT

Dollars
July through August

<u>1998</u>	<u>1999</u>	<u>% Change</u>
\$11,744,203	\$10,459,197	(11)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The Klotz Chair in Cancer Research (Support for chair position in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute; provided by gifts from the estate of Marion N. Rowley of Glendale, California)		\$3,244,367.87	\$3,244,367.87
<u>Establishment of Named Endowed Professorship</u>			
Jacob E. Davis Professorship in Law (Support for a professorship in the College of Law; provided by gifts from Jacob E. Davis II and a transfer of funds from the College of Law)	\$151,000.00		\$151,000.00

Change in Description of Named Endowed Funds

Grimes Scholarship Fund
Second Century Crop Enhancement Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The John W. Wolfe Chair in Cancer Research (Support for chair position in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute; provided by gifts from Wolfe Associates, Inc., of Columbus, Ohio)	\$1,687,504.64		\$1,687,504.64
<u>Establishment of Named Endowed Fund</u>			
Wilbur A. Gould Food Industries Center Adult Education Fund (Program support for the Food Industries Center - College of Food, Agricultural, and Environmental Sciences; provided by gifts from Wilbur A. and Jessie R. Gould)		\$25,000.00	\$25,000.00
Total	\$1,838,504.64	\$3,269,367.87	\$5,107,872.51

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

The Klotz Chair in Cancer Research

The Klotz Chair in Cancer Research was established October 1, 1999, in accordance with the guidelines approved by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the estate of Marion N. Rowley of Glendale, California; and made in honor of Dorothy E. Klotz (B.S.Bus.Adm. '29) of Glendale, California; and in memory of her sister Kathleen Wellenreiter Klotz (B.S.Bus.Adm. '32) of Glendale, California.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide salary support of a chair position in the field of cancer research within the College of Medicine and Public Health and The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute. The position shall be held by a nationally eminent physician faculty member as recommended by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute to the Dean of the College of Medicine and Public Health in consultation with the Vice President for Health Sciences. The activities of the endowed chairholder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The research activities of the chairholder shall be supported, to include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research in the field of cancer. Any unused portion of the allocation income shall be returned to the principal of the fund.

If the income generated by The Klotz Chair in Cancer Research is no longer needed in the area of cancer research, the income shall be used to fund research into the study and cure of the diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the Dean of the College of Medicine and Public Health in consultation with the Vice President for Health Sciences.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$3,244,367.87

Establishment of Named Endowed Professorship

Jacob E. Davis Professorship in Law

The Jacob E. Davis Professorship in Law Fund was established December 9, 1982, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Jacob E. Davis II. The funding level has now been reached and the professorship was established October 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Professorship (contd)

Jacob E. Davis Professorship in Law (contd)

In keeping with the provisions of the original endowed fund, income shall be used to support a professorship in the College of Law. The professorship position shall be held by a distinguished scholar as recommended to the Provost by the Dean of the College of Law, for approval by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$151,000.00
(Grandfathered)

Change in Description of Named Endowed Funds

Grimes Scholarship Fund

The Grimes Scholarship Fund was established December 14, 1942, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Grimes Manufacturing Company of Urbana, Ohio. The description was revised October 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide eight equally funded scholarships for graduates of the Urbana High School in Urbana, Ohio, who are enrolled full-time at the University's main campus, to be awarded originally to one male and one female first year students who have strong academic preparation and financial need, and who exhibit strong character and citizenship. Scholarships are renewable up to four years with satisfactory progress toward a degree and with compliance in all scholarship criteria. The principal of the Urbana High School, with the advice of the faculty, shall annually rank and recommend recipients according to an established time schedule.

The Ohio State University Committee on Student Financial Aid will make the final awarding selection. The Office of Student Financial Aid will annually notify the recipients and Urbana High School, who will announce the recipients and the amount of their awards at commencement exercises. The University will share the responsibility with the Urbana High School for ascertaining that the renewal recipients continue to meet the criteria of good citizenship, character, academic performance and financial need. Any income not awarded as a scholarship will be reinvested to principal at the end of each year.

The University may use its discretion in replacing a recipient who leaves school before finishing a particular year or all four years of their award. The University will supply a Grimes family representative with an annual announcement of the recipients and request that each recipient, shortly following the completion of each school year, send a letter to the Grimes family and to the Urbana High School faculty reporting on their student experience, academic performance and career plans.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

Grimes Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

Second Century Crop Enhancement Fund

The Ohio Field Crops Improvement Fund was established July 30, 1945, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Ohio Seed Improvement Association and the Ohio Hybrid Seed Corn Producers. The name and description were revised September 1, 1999 and the description was further revised October 1, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

This fund is established to serve as a source of supplemental support for field crop breeding and genetic enhancement. The primary use of income from this endowment will be to:

1. Enhance financial stability and maintain continuity of research programs involved in the genetic improvement of field crops of current and potential importance in Ohio; and
2. Ensure the continuing education and training of students interested in the breeding and genetic enhancement of field crops

A technical advisory board will be established to advise the Chairperson of the Department of Horticulture and Crop Science relative to program funding and administration of the endowment. The Associate Chair of the Department of Horticulture and Crop Science shall chair the technical advisory board.

Members of the technical advisory board shall consist of:

1. All Department of Horticulture and Crop Science project leaders involved in field crop breeding;
2. One Department of Horticulture and Crop Science project leader involved in tissue culture/molecular genetics (appointed by the Chairperson of the Department of Horticulture and Crop Science);
3. The Associate Chairperson of the Department of Horticulture and Crop Science; and
4. Two representatives from the Ohio seed industry (one appointed by the Ohio Seed Improvement Association and the other appointed by the Ohio Seed Dealers Association)

Operational guidelines for utilization of income from this endowment shall be approved by majority vote of the technical advisory board and concurred by the Chairperson of the Department of Horticulture and Crop Science.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

Second Century Crop Enhancement Fund (contd)

All funding requests will be reviewed by the technical advisory board and their recommendations for use shall be forwarded to the Chairperson of Horticulture and Crop Science for final approval.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then income from the fund may be used for any purpose within the Department of Horticulture and Crop Science or the College of Food, Agricultural, and Environmental Sciences, with preference being given to research and/or education which will be of benefit to seedsmen, crop producers, and other entities associated with furtherance of the best interests of those individuals and organizations associated with one of the following aspects of crop production: marketing, processing or utilization of farm crops.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The John W. Wolfe Chair in Cancer Research

The John W. Wolfe Chair Fund in Cancer Research was established September 13, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, with gifts from Wolfe Associates, Inc., of Columbus, Ohio. The funding level has now been reached and the chair was established October 1, 1999.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

In keeping with the provisions of the original endowed fund, income shall be used to support a chair in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute at The Ohio State University as recommended by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute and the Director of the Comprehensive Cancer Center to the Dean of the College of Medicine and Public Health and the Vice President for Health Sciences. The activities of the chairholder shall be reviewed no less than every five years by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Dean of the College of Medicine and Public Health to determine compliance with the intent of the donor as well as the academic and research standards of the University. Any unused income shall be returned to the principal of this fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$1,687,504.64

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Fund

Wilbur A. Gould Food Industries Center Adult Education Fund

The Wilbur A. Gould Food Industries Center Adult Education Fund was established October 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of the Food Industries Center. Original gift from Wilbur A. (M.S. Horticulture '47, Ph.D. Horticulture '49) and Jessie R. Gould, Cape Coral, Florida, is \$25,000, with three more equal installments annually, making a total of \$100,000.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Director of the Food Industries Center for operations limited to development and instruction of adult education programs for training of personnel in the food industries, particularly those working in the fruit, vegetable, and plant food processing areas.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 2000-54

NEWARK CAMPUS – TECHNOLOGY AND CONFERENCE CENTER
DODD HALL AND DAVIS CENTER – ROOF REPLACEMENTS
RHODES HALL – OPERATING ROOMS 14 AND 15 RENOVATION
LIMA CAMPUS – 15KV OIL SWITCH REPLACEMENT
NEWARK CAMPUS – PRESIDENT'S SUITE RENOVATION
NEWARK CAMPUS– FOUNDERS HALL EAST FAÇADE IMPROVEMENTS
TUTTLE PARK PLACE GARAGE
MACK HALL – PHASE I
ADA LECTURE HALL/RESTROOMS/LARKINS ACCESSIBILITY
NEWARK CAMPUS– FOUNDERS HALL SCIENCE LAB. RENOVATION

Synopsis: Authorization to employ architect/engineering firms for the Newark Campus – Technology and Conference Center, Dodd Hall and Davis Center – Roof Replacements, Rhodes Hall – Operating Rooms 14 and 15 Renovation, Lima Campus – 15KV Oil Switch Replacement, Newark Campus – President's Suite Renovation, and Newark Campus – Founders Hall East Façade Improvements, request construction bids for the Dodd Hall and Davis Center – Roof Replacements, Rhodes Hall – Operating Rooms 14 and 15 Renovation, Lima Campus – 15KV Oil Switch Replacement, Newark Campus – President's Suite Renovation, and Newark Campus – Founders Hall East Façade Improvements, and accept the report of award of contracts and establishment of contingency funds for the Tuttle Park Place Garage, Mack Hall – Phase I, ADA Lecture Hall/Restrooms/Larkins Accessibility, and Newark Campus – Founders Hall Science Lab. Renovation projects are requested.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS the Newark Campus desires to construct a new facility to support the academic mission through the use of instructional technology, provide student gathering and activity spaces, and serve as a conference center for the community; and

WHEREAS the total estimated project cost is \$12,238,000 and the total estimated construction cost is \$9,880,000, with funding provided by Central Ohio Technical College (\$2,400,000), gifts to the Newark Campus (\$7,538,000) and anticipated future capital appropriation (\$2,300,000); and

WHEREAS University Hospitals desires to replace the roofing on Dodd Hall and Davis Center; and

WHEREAS the total estimated project cost is \$925,000 and the total estimated construction cost is \$770,000, with funding provided by University Hospitals; and

WHEREAS the University Hospitals desires to renovate two existing surgeries in Rhodes Hall to provide for minimal invasive surgical equipment; and

WHEREAS the total estimated project cost is \$500,000 and the total estimated construction cost is \$400,000, with funding provided by University Hospitals; and

WHEREAS the Lima Campus desires to replace 15KV oil switches in Galvin Hall, Cook Hall, and the Technical Education Laboratory to reinstate the reliability of the primary power system; and

WHEREAS the total estimated project cost is \$125,000 and the total estimated construction cost is \$105,000, with funding provided by Senate Bill 351 (\$6,238.20), House Bill 790 (\$12,480.52), House Bill 808 (\$5,999.22), House Bill 904 (\$18,397.58), and House Bill 850 (\$81,884.48); and

WHEREAS the Newark Campus desires to renovate the existing president's suite located on the main level of Founders Hall; and

WHEREAS the total estimated project cost is \$117,000 and the total estimated construction cost is \$76,500, with funding provided by Newark Campus (\$100,000) and Central Ohio Technical College (\$17,000); and

WHEREAS the Newark Campus desires to replace the windows in the lower level of the east façade of Founders Hall; and

WHEREAS the total estimated project cost is \$73,000 and the total estimated construction cost is \$63,650, with funding provided by the Newark Campus; and

WHEREAS resolutions adopted by the Board of Trustees on December 2, 1994, February 29, 1996, July 10, 1998, and December 4, 1998 authorized the President and/or Vice President for Business and Finance to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Tuttle Park Place Garage

This project constructs an additional parking garage to accommodate approximately 1,000 additional parking spaces with office and retail space on Millikin Road. The total project cost is \$19,457,482; funding is provided by future University bond issues (\$16,000,000) with debt service paid by Transportation and Parking, Central University funds (\$1,697,254) and Transportation and Parking (\$1,760,228). The completion date is September 1999. The contracts awarded are as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

Tuttle Park Place Garage (contd)

Design:	Design Group, Columbus, Ohio
Traffic Signalization:	
Electric Contract:	M. P. Dory, Columbus, Ohio
Amount:	\$226,841 *
Estimate:	\$212,250 * +
Tenant Space Buildout:	
General Contract:	Williamson Builders, Plain City, Ohio
Amount:	\$775,000
Estimate:	\$881,850
Plumbing Contract:	L. T. Mandeville, Columbus, Ohio
Amount:	\$95,373
Estimate:	\$142,850
HVAC Contract:	J. A. Guy, Dublin, Ohio
Amount:	\$180,000
Estimate:	\$144,450 +
Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$174,000
Estimate:	\$240,600
Total Contracts (this report):	\$1,451,214
Total All Contracts:	\$14,324,187
Contingency Allowance:	\$1,398,207
Total Project Cost:	\$19,457,482

+ The Tenant Space Buildout HVAC Contract and the Traffic Signalization Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Mack Hall – Phase I

This project renovates Mack Hall to provide program spaces and ADA upgrades to house the Stadium Scholarship Program. The total project cost is \$3,126,736; funding is provided by University bond proceeds with debt service paid by Housing, Food Service and Events Centers and the Department of Athletics. The estimated completion date is March 2000. The contracts awarded are as follows:

Design:	Schooley, Caldwell, Columbus, Ohio
General Contract:	Mardis & Meehan Construction, Inc., Covington, Kentucky
Amount:	\$1,276,900 *
Estimate:	\$1,633,523
Combined Plumbing/ HVAC Contract:	Crosn-Teepe LLP, Columbus, Ohio
Amount:	\$477,189
Estimate:	\$650,948
Electric Contract:	Elite Building Services
Amount:	\$255,705
Estimate:	\$452,998
Total All Contracts:	\$2,009,794
Contingency Allowance:	\$200,980
Total Project Cost:	\$3,126,736

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

ADA Lecture Hall/Resrooms/Larkins Accessibility

This project provides wheel chair access and seating space in various lecture halls. The total project cost is \$1,168,588; funding is provided by House Bill 790. The estimated completion date is January 2000. The contracts awarded are as follows:

Design:	Barge, Wagner, Sumner & Cannon, Dayton, Ohio
General Contract:	The Righter Company, Columbus, Ohio
Amount:	\$767,800
Estimate:	\$811,000
Plumbing Contract:	L. T. Mandeville, Columbus, Ohio
Amount:	\$132,839
Estimate:	\$166,759
Electric Contract:	Reco Electric, Columbus, Ohio
Amount:	\$53,225
Estimate:	\$57,248
Total All Contracts:	\$953,864
Contingency Allowance:	\$95,386
Total Project Cost:	\$1,168,588

Newark Campus – Founders Hall Science Lab. Renovation

This project renovates the science lab facilities located on the second floor of Founders Hall to provide modern and adequate teaching laboratory facilities for the Anatomy, Biology, Chemistry, Psychology, and Geology/Geography programs. The total project cost is \$1,192,991; funding is provided by House Bill 904 (\$225,000) and Central Ohio Technical College (\$956,991). The estimated completion date is September 1999. The contracts awarded are as follows:

Design:	JBA Architects, Newark, Ohio
General Contract:	Inca Enterprises, Columbus, Ohio
Amount:	\$355,000 +
Estimate:	\$327,300
Combined Plumbing/ HVAC Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$407,600 +
Estimate:	\$370,200
Electric Contract:	Goodin Electric, Newark, Ohio
Amount:	\$119,995
Estimate:	\$135,800
Total All Contracts:	\$882,595
Contingency Allowance:	\$45,340
Total Project Cost:	\$1,192,991

+ The General and Combined Plumbing/HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Newark Campus – Technology and Conference Center, Dodd Hall and Davis Center – Roof Replacements, Rhodes Hall – Operating Rooms 14 and 15 Renovation, Lima Campus – 15KV Oil Switch Replacement, Newark Campus – President’s Suite Renovation, and Newark Campus – Founders Hall East Façade Improvements projects and that the fees for these services be negotiated between the firm selected and the University; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Dodd Hall and Davis Center – Roof Replacements, Rhodes Hall – Operating Rooms 14 and 15 Renovation, Lima Campus – 15KV Oil Switch Replacement, Newark Campus – President’s Suite Renovation, and Newark Campus – Founders Hall East Façade Improvements projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Tuttle Park Place Garage, Mack Hall – Phase I, ADA Lecture Hall/Restrooms/Larkins Accessibility, and Newark Campus – Founders Hall Science Lab Renovation projects is hereby accepted.

(See Appendix XIV for maps, page 373.)

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, and Ms. Longaberger, and Ms. Hendricks.

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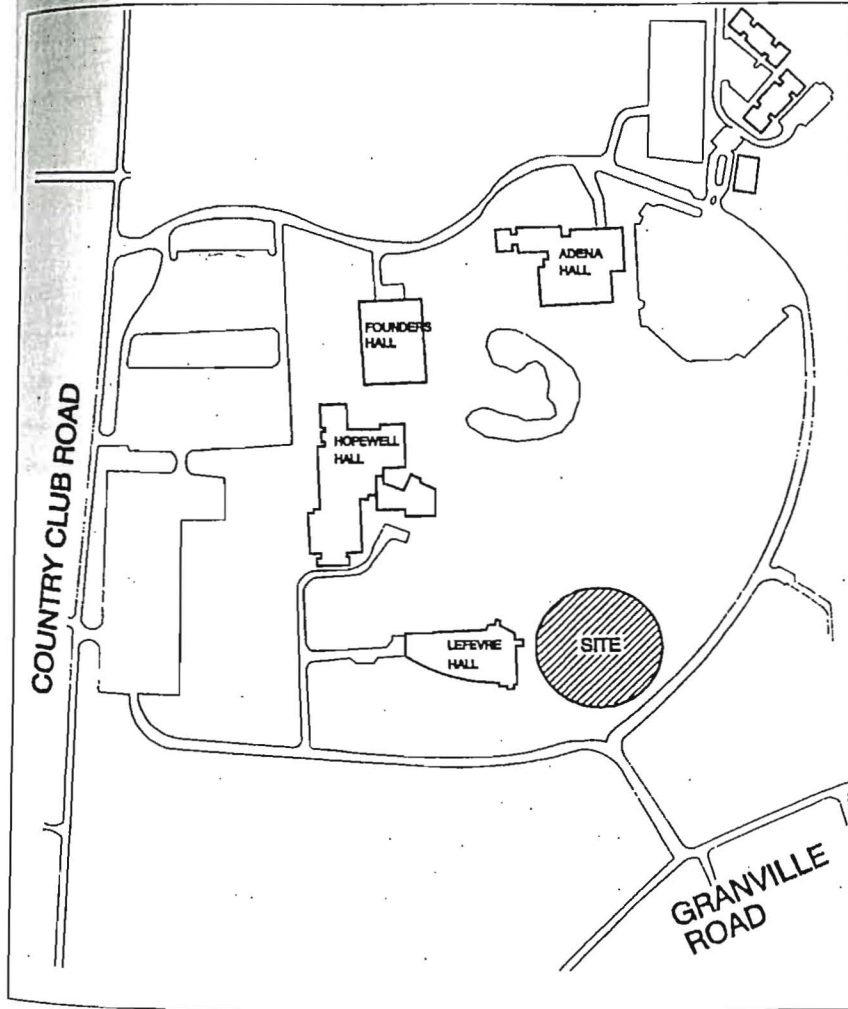
Thereupon the Board adjourned to meet Friday, November 5, 1999, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Michael F. Colley
Chairman

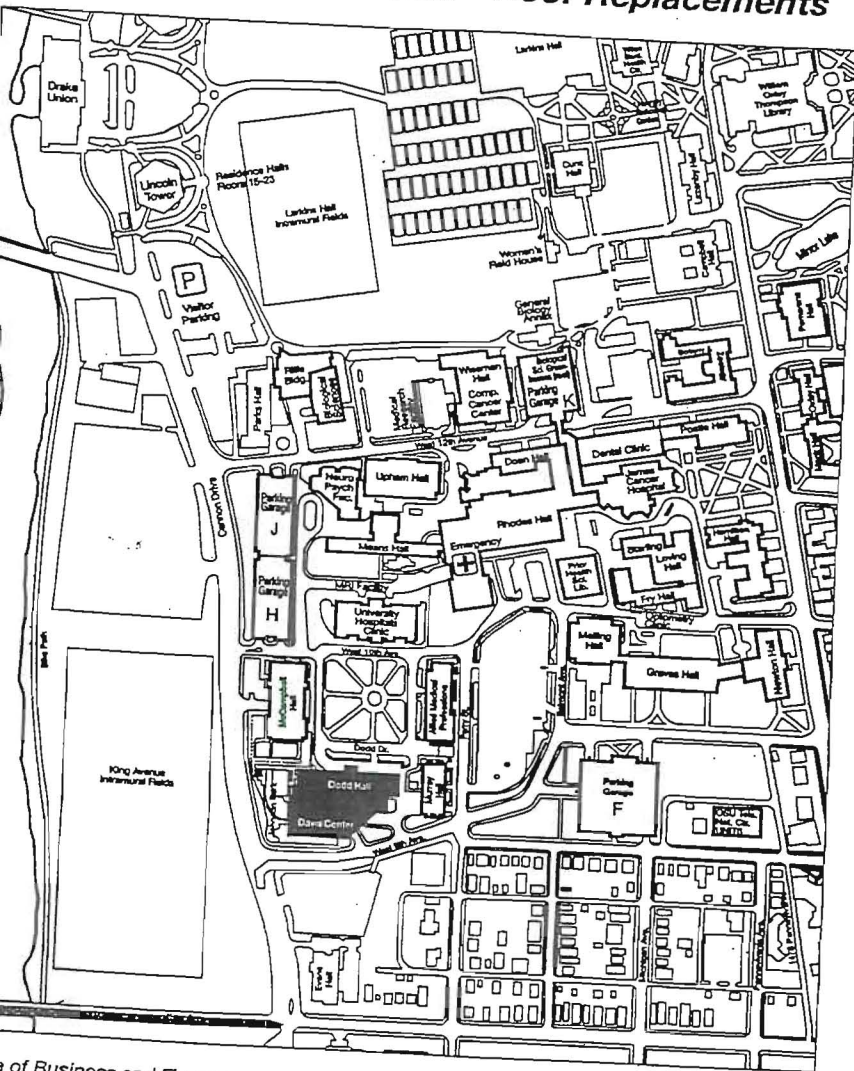
Newark - Technology and Conference Center



Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



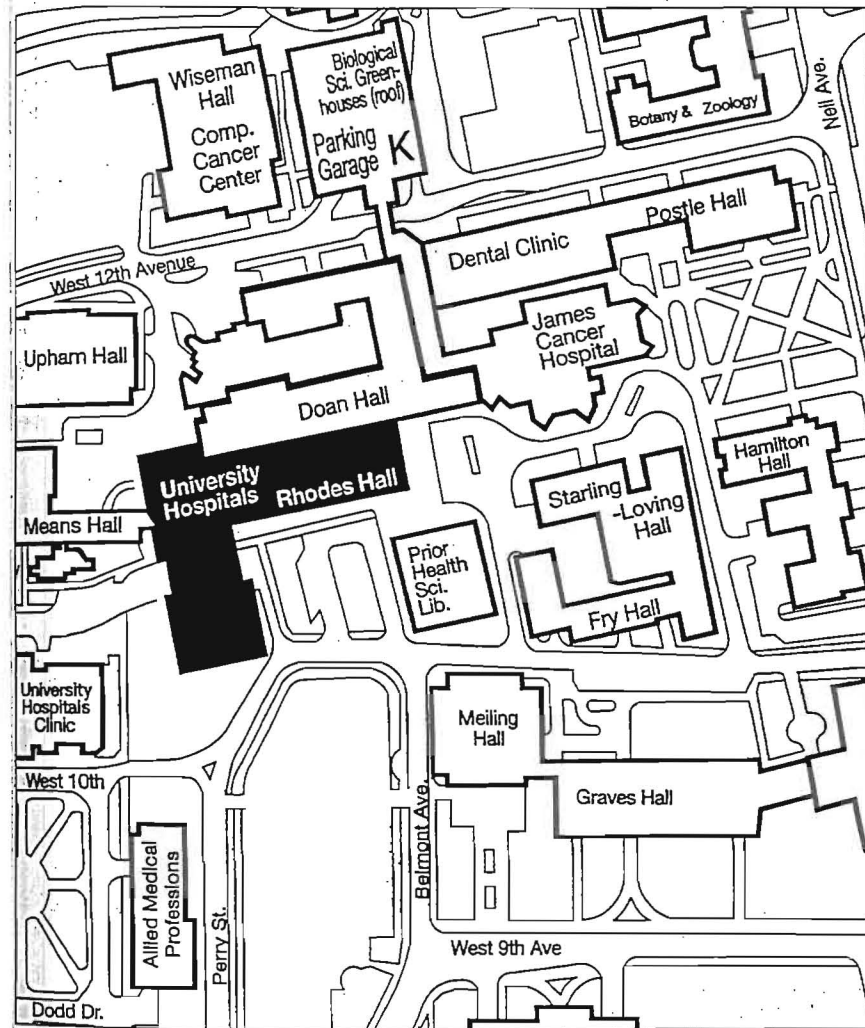
Dodd Hall and Davis Center - Roof Replacements



Office of Business and Finance
 Office of the University Architect and Physical Planning
 September 10, 1999



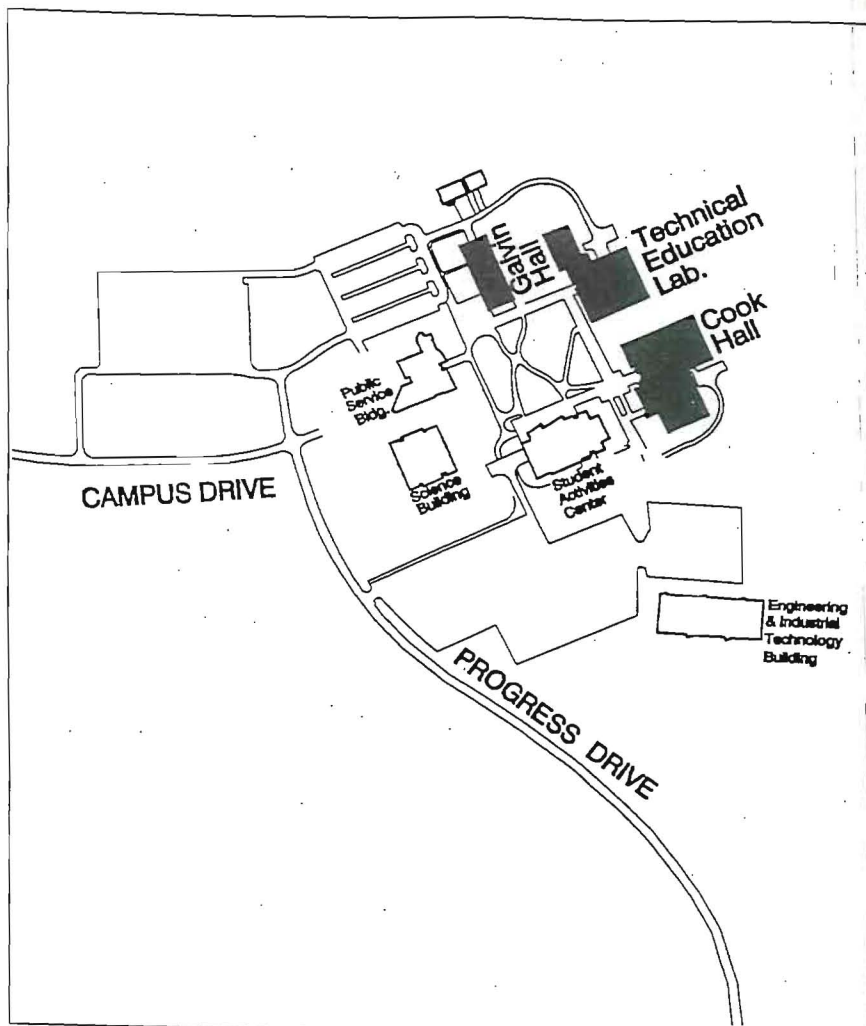
Rhodes Hall - Operating Rooms 14 and 15 Renovation



Office of Business and Finance
 Office of the University Architect and Physical Planning
 September 10, 1999



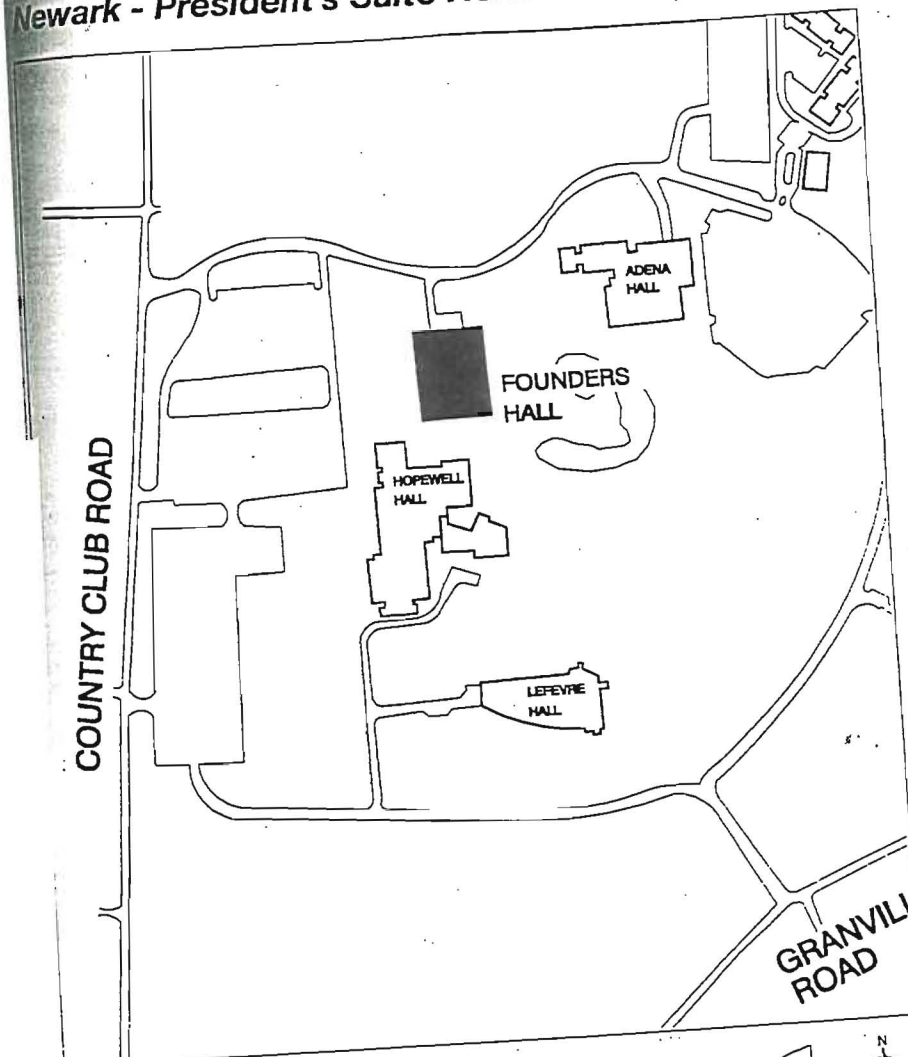
Lima Campus - 15KV Oil Switch Replacement



Office of Business and Finance
 Office of the University Architect and Physical Planning
 September 11, 1999



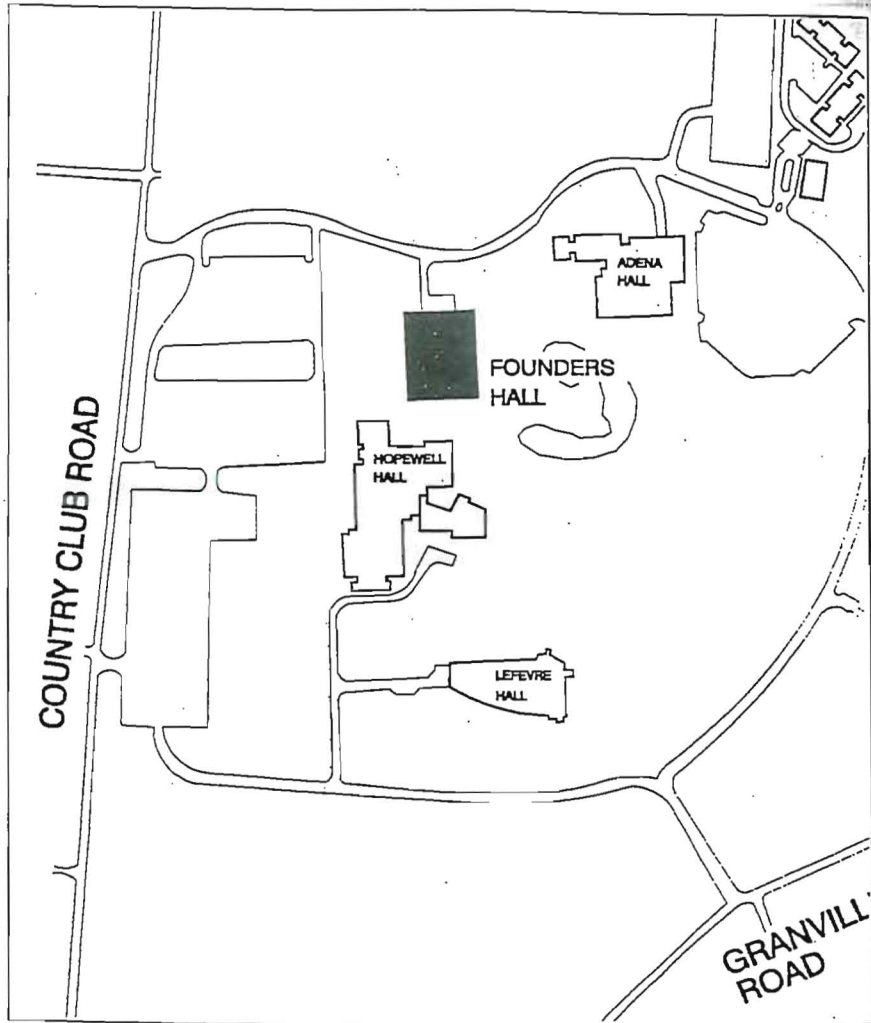
Newark - President's Suite Renovation



Office of Business and Finance
 Office of the University Architect and Physical Planning
 September 11, 1999



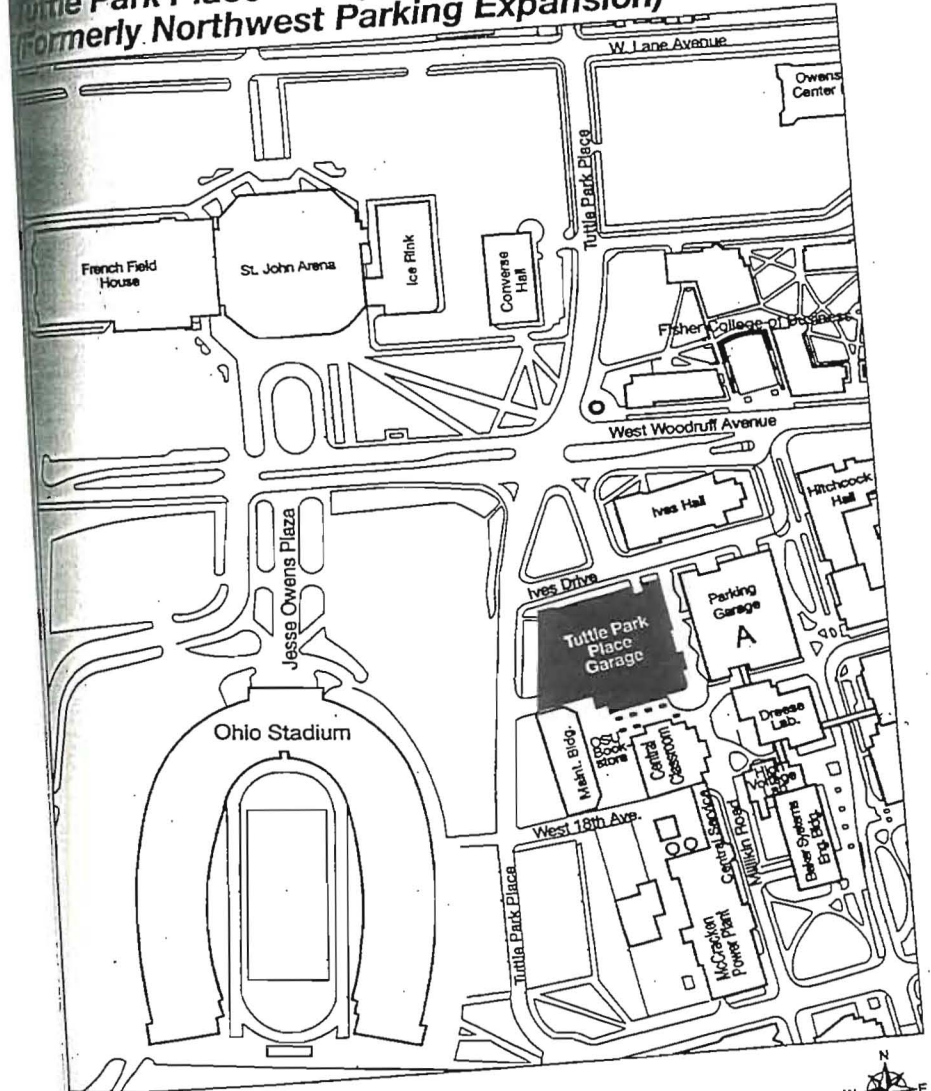
Newark - Founders Hall East Facade Improvements



Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



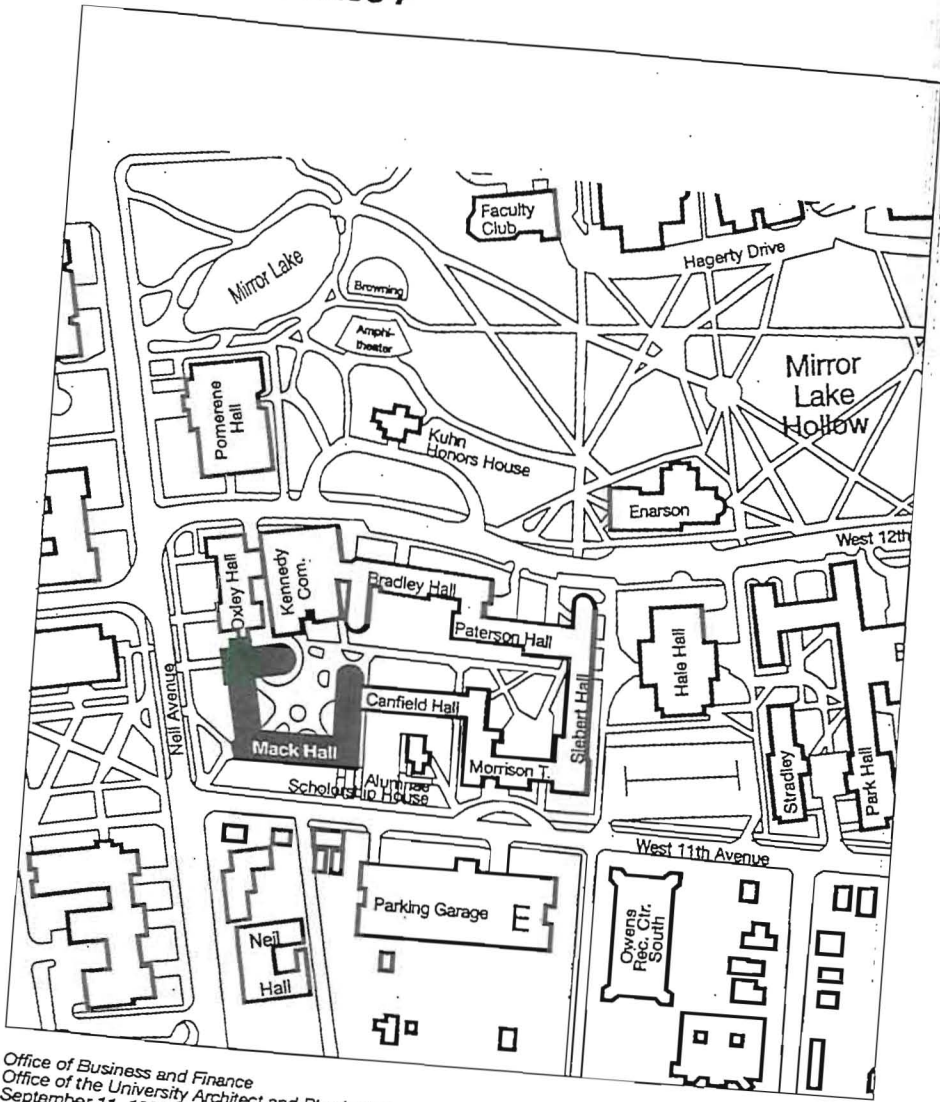
Tuttle Park Place Garage (Formerly Northwest Parking Expansion)



Office of Business and Finance
Office of the University Architect and Physical Planning
December 10, 1997



Mack Hall - Phase I



Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



ADA ecture Halls / Rest Rooms / Larkins Accessibility

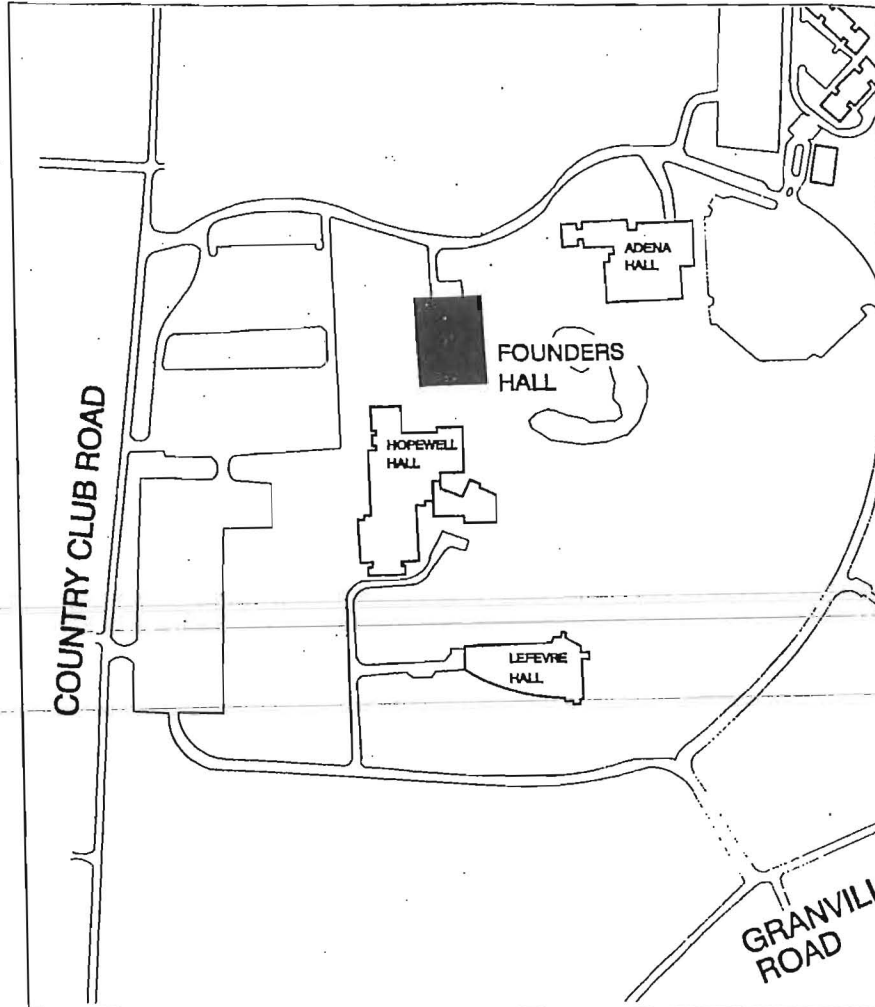


Note:
Projects located in numerous sites in many buildings
on Columbus Campus

Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



Newark - Founders Hall Science Lab Renovation



Office of Business and Finance
Office of the University Architect and Physical Planning
September 11, 1999



THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTY-SEVENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 5, 1999

The Board of Trustees met at its regular monthly meeting on Friday, November 5, 1999, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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November 5, 1999 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on November 5, 1999, at 10:15 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Daniel M. Slane, Allyson Lowe, and Jaclyn M. Nowakowski. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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Mr. Colley:

Good morning. Welcome to The Ohio State University Board of Trustees meeting at the new Longaberger Alumni House. Today is historically significant in the life of this University since this is the first meeting of the Board in this building after meeting for 28 years at the Fawcett Center.

This morning, we recognize a distinguished law school graduate by naming the law library in Drinko Hall, "The Michael D. Moritz Law Library."

NAMING OF LAW LIBRARY

Resolution No. 2000-55

Synopsis: Naming of the Law Library located within John Deaver Drinko Hall at 55 West 12th Avenue is proposed.

WHEREAS Michael E. Moritz was an active student leader as an undergraduate student at The Ohio State University, serving as chair of Homecoming, treasurer of the Inter-fraternity Council, member of The Ohio Union Board and the Student Court; and

WHEREAS Michael E. Moritz was elected to numerous honorary societies as an undergraduate business major and received his Bachelor of Arts degree from The Ohio State University; and

WHEREAS Michael E. Moritz was an outstanding student at The Ohio State University College of Law, being ranked first in his class, being elected to the Order of the Coif, and being selected for the *Law Journal*; and

WHEREAS Michael E. Moritz has had a long and distinguished career as an attorney in Columbus, Ohio, advising and working with numerous private and public businesses in all areas of business law, serving for many years as chair of the business group of Baker & Hostetler, a national law firm with headquarters in Cleveland, Ohio; and

WHEREAS Michael E. Moritz continues to serve his alma mater through volunteer leadership to the Fisher College of Business and the College of Law through his directorship on The Ohio State University Foundation Board:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned facility shall be named "The Michael E. Moritz Law Library."

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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Mr. Colley:

One of the intrinsic rewards of chairing this Board, as each of you will in turn discover, is being invited to participate in dedications of new facilities with the President. Since the last meeting of the Board, we have dedicated new facilities at the Fisher College of Business and the Longaberger Alumni House. The addition of Pfahl Hall, Mason Hall, and Schoenbaum Hall at the Fisher College positions the College to maintain its prominence as one of the top business schools in the country.

Last Friday afternoon, we dedicated this magnificent alumni facility where the Board will meet in future years. Tami Longaberger is not here this morning, but I wish to thank her and her family, on behalf of the Board, for their help in making this building a reality.

Last week, Provost Ed Ray, Vice Provost Randy Smith, and I met with students, faculty, and staff at the Mansfield Campus. This morning, I want to publicly commend Dean Riedl and his staff for the excellent programs they have in place at that campus.

There was an election last Tuesday in Columbus, Ohio, and on behalf of the Board of Trustees, our congratulations go to Mayor-elect Michael Coleman. In our work with Campus Partners and Gateway, we've seen the importance of a close working relationship with the city administration, and that will continue with Mayor Coleman, as it has in the past with Mayor Lashutka.

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PRESIDENT'S REPORT

President William E. Kirwan:

Ladies and gentlemen of the Board, the first classes at The Ohio State University began in September 1873. Since that time, there have been 1,514 months in the glorious history of this University. And I submit, that few, if any, have been more extraordinary than the 30 days since we last gathered.

As a supposedly cold, analytical mathematician, I like to think that I'm not given to hyperbole, though some might suggest my enthusiasm and optimism does at times take over. That being the case, let me hasten to give you some of the facts upon which I base my bold assertion. I want to emphasize that all the items I mention occurred within the past 30 days.

The Affirm Thy Friendship Campaign exceeded its goal of \$1 billion -- funds that are being used for targeted academic and University priorities. In doing so, we become one in only four public universities -- joining the University of California-Berkeley, the University of Illinois, and the University of Michigan -- to raise more than a billion dollars in a single campaign. And we still have seven months to go before our campaign ends.

We hosted the American Association of Universities, an organization of the premier public and private research universities in the country. The presidents and chancellors of these 56 institutions came to Ohio State for nearly three days to discuss major issues facing higher education. Our staff did an exceptional job of organizing this event and making sure our visitors saw the very best of our University and community.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

The Fisher College of Business dedicated three new buildings that will be the focus of learning and the search for knowledge for generations to come. This facility is gaining worldwide attention as one of the finest academic facilities in existence. In just a few short months, Dean Joseph Alutto, his faculty, and staff transformed a dream into a reality that is phenomenal. They deserve tremendous praise. As part of the Fisher College dedication, former President Gerald Ford was here to deliver the Fisher Council on Global Trade and Technology Lecture.

Last week, the Alumni Association dedicated this magnificent Longaberger Alumni House. It will stand for decades as a tribute to the love, devotion, and commitment of thousands of graduates and friends and a very special family. It will serve as a marvelous meeting venue, not only for the Board of Trustees, but also for the entire University community.

More than 150 faculty and staff members are volunteering from October to December in Columbus Reads -- a reading/tutoring program in the Columbus Public Schools -- a major sign of how seriously we take our responsibility to the people of this city and state. As two of the lucky tutors, Patty and I can already attest to the special relationships that form with these eager young readers.

The National Association of Public Interest Law named Greg Williams, Dean of the College of Law, as "Dean of the Year."

Ahmed Plummer -- who earlier in the month was named one of 12 semi-finalists for the Jim Thorpe Award, which goes annually to the nation's best defensive back -- was awarded an \$18,000 post-graduate scholarship by the National Football Foundation. This is in recognition of his ability to maintain a 3.5 grade-point average in his major, business and human resources. Ahmed becomes the eighteenth Ohio State player to earn the NFF's scholar-athlete scholarship -- the most of any school in the country. I would like to take this opportunity to once again point out that since 1993, Ohio State has had more academic All-Americans than any team in the Big Ten, including the University of Michigan.

Dr. Mauro Ferrari, Professor of Internal Medicine and Mechanical Engineering, and Director of the Biomedical Engineering Center, received the first Wallace H. Coulter Award for Innovation and Entrepreneurship. This award recognizes the best biomedical invention in the world over the past year, and it carries a \$100,000 stipend. You'll have a chance to meet Dr. Ferrari in just a few moments.

The National Institutes of Health and Aging awarded more than \$18 million -- the largest award in our history -- to a group of Ohio State faculty to study how stress and aging affect the healing process. Dr. Ronald Glaser, Professor of Molecular Virology, Immunology, and Medical Genetics, and Director of the Institute for Behavioral Medicine Research, will lead the study.

The American Psychological Association honored our Department of Psychology with a national Award for Excellence in Ethnic Minority Recruitment, Retention, and Training. The graduate program in counseling psychology was named as a model of success in making a grass roots commitment to the training of students of color.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

In one of the most significant events of the past month, the Carnegie Foundation for the Advancement of Teaching and the Council for Advancement and Support of Education named Dr. Terrell Morgan as "Ohio Professor of the Year." Dr. Morgan is an associate professor of Spanish linguistics in the Department of Spanish and Portuguese. This award was so important that Governor Taft asked Dr. Morgan to attend a special recognition downtown earlier this week so that he could personally congratulate Professor Morgan.

Dr. Morgan is in the audience this morning and we have a little surprise presentation for him. If I could ask Dr. Morgan to come forward with his department chair, Dr. Dieter Wanner, and interim humanities dean, Michael Hogan, for the presentation.

[Presentation and photograph]

And, finally, Mr. Chairman, my report would not be complete without the recognition of the outstanding work that was done by our students and the staff of the Office of Student Affairs to produce Homecoming 1999 and Make-a-Difference Day. The student co-chairs of homecoming were Rob Siston and Gilda Mossadegh. They are here, and I would like them to stand and be recognized.

Another event, Make-a-Difference Day, was led by Student Trustee Jaclyn Nowakowski, and was an amazing success. In fact, Make-a-Difference Day activities actually took place over a whole week. Homecoming and Make-a-Difference Day service activities represent the finest in Ohio State enthusiasm and service. Let's give everyone involved a round of applause.

In sum, members of the Board, recognition of the ever-increasing excellence of Ohio State comes from far and wide and from many diverse sources. What I've recounted here is just a sample of some of the significant events that occurred in just the past month. What I admire so much about this University is that no matter how good we might be – and we are indeed very good in many areas – there is no sense of self-satisfaction or complacency at Ohio State. The quest for excellence burns brightly here and continues to propel us forward – trying new things, launching new initiatives, and strengthening past strategies.

We have a presentation on one such strategy this morning. The Academic Enrichment Initiative was launched six years ago to encourage creative collaboration and out-of-the-box thinking so that faculty colleagues would have the resources and the encouragement to achieve new heights of excellence and relevance.

At this time, I'd like to ask Mr. Skestos, chair of the Board's Educational Affairs Committee, to introduce a presentation on the academic enrichment program.

Mr. Skestos:

Thank you, Mr. President. As you noted, we are constantly looking for new and better ways to do things. The Academic Enrichment Initiative is a program that encourages our faculty to try new things and which rewards interdisciplinary collaboration. This year, more than \$1.5 million has been awarded in support of 11 proposals that hold the promise of benefiting the University, our students, and the people of Ohio.

ACADEMIC ENRICHMENT INITIATIVE PRESENTATION

Mr. Skestos: (contd)

I would like to now call on Provost Ed Ray, to introduce a discussion of how the Academic Initiative is producing great results. Dr. Ray --

Dr. Edward J. Ray:

Thank you very much, Mr. Skestos. As President Kirwan indicated, this is the sixth year of the Academic Enrichment Program funding and to date, more than \$9 million in cash and annual rate has been reallocated to support existing and emerging University priorities. In most cases, these funds are matched by the units receiving this support. Many of the funded initiatives are interdisciplinary and many have come from Ohio State's most highly regarded academic departments.

The Academic Enrichment Program is a major way that Ohio State is supporting the drive for academic excellence that will manifest itself in the quality of the instruction, research, and service we are able to offer.

These initiatives and the faculty behind them are sources of great pride for all of us here at The Ohio State University. The academic enrichment funds have helped us hire top-notch faculty, many of who are involved in interdisciplinary research, and their work is having an immediate impact outside the University. We have with us this morning faculty who will discuss proposals that were funded in the past and are now reaping benefits.

Let me introduce my colleagues. Mauro Ferrari, Professor of Internal Medicine and Mechanical Engineering and Director of the Biomedical Engineering Center, was hired on Academic Enrichment funds and wrote a proposal that was funded this year. Deborah Merritt, Professor in the College of Law, will discuss the legislation clinic in the college, which is a major outreach and engagement initiative. Maria Palazzi holds an appointment in the Department of Industrial, Interior, and Visual Communication Design and is Associate Director of the Advanced Computing Center for the Arts and Design -- ACCAD to some of us. Maria, who is in her first year here, was hired on Academic Enrichment funding, and has already helped get software donated to Ohio State.

Each of my colleagues will be available to answer questions after they've provided brief presentations.

Dr. Mauro Ferrari: [PowerPoint presentation]

Thank you very much for your kind introduction. I spent 15 years of my life at a fine academic institution -- the University of California-Berkeley -- first as an undergraduate student, then as a graduate student, and finally, 10 years on the faculty. About this time last year, I decided to transfer to a finer academic institution -- this wonderful University of ours.

When I made the announcement last October that I was leaving, one of my students there gave me a book as a parting gift and behavioral guidance. The book was entitled, *How to Speak Ohioan*. I learned from that book a number of things, including the fact that in the State of Ohio, it is not proper to display overly your enthusiasm for something. If you really like something the most that you are allowed to say is "not too bad." As the seasons followed, I learned other fine words such as: "Final Four;" I learned that orange barrels are not containers for the shipment of citrus; and the best expression is "Academic Enrichment." I will spend the balance of my time to support this statement.

ACADEMIC ENRICHMENT INITIATIVE PRESENTATION (contd)

Dr. Ferrari: (contd)

To put this in perspective, I have to tell you a little bit of what I do for a living. We're engaged in research and education in the field of biomedical nanotechnology. This means using this space age-type of science and technological development that have been pioneered in the field of microchips for producing advances as momentous, and more, in the field of biomedical treatment. We do this biocapsule -- that is something that we use for releasing therapeutic agents -- for coming up with new methods of cure for diseases. The "nano" word that you see in the title, pertains to the dimensions of the things that we make. They are truly on the nano scale, which means that they involve a handful of atoms. You see an example of that in this nano core in the membrane.

Without getting technical, with this biocapsule we have been able to develop a new method for the treatment of diabetes using cell transplantation. If you receive a cell transplant and it works, you won't need to shoot yourself up with insulin or to monitor your glucose -- so there is a great advantage in that. Maybe you've seen some media reports on that recently.

We are using a takeoff on the same technology -- together with Pascal Goldschmidt, Director of the Heart and Lung Institute -- to develop another method for treatment of heart attacks that will not involve either surgery or the use of balloon angioplasty. With Michael Caligiuri, from The James, we are developing methods using the same technology for producing innovation in the treatment of cancer. In particular, of cancers of the brain of a type that is currently intractable and leads to death within a matter of weeks. This is what it looks like.

Now you see one original example of our biocapsule. When I first came to visit Ohio, and Columbus in particular, I was very impressed with the level of support offered by the local population that were flying images of our biocapsule -- on flags and cars [the biocapsule resembles a block "O"]. I just couldn't get over it. These guys are so friendly. I'm so glad I finally discovered a place I really like!

Recently, I was fortunate to lead a proposal entitled, "Biomedical Micronanotechnology Initiative," working on the things that you have just seen. We were fortunate to garner the support of different units in the College of Engineering, as well as in the College of Medicine and Public Health. With that, we have been awarded funds that will support the hiring of three new faculty -- one is already on board, Professor Derek Hansford -- two research scientists to run our laboratories, and one administrative support person. To me, the most exciting part has been the fact that Academic Enrichment has really triggered a cascade of positive events.

In terms of critical mass, the Biomedical Engineering Center has been in existence for a while and has gone over the threshold of ten faculty in size. That has allowed us to launch our undergraduate program that we hope will be completed and offered for biomedical engineers next year. And at the same time, we also hope to reach department status. Of course, it has been wonderful that we have been able to establish a closer connection with one of our mandates, which is engineering medicine, and other units on campus, like veterinary medicine, dentistry, and pharmacy. We have been able to obtain immediately a very strong presence of leadership in this new field, which is considered one of the strategic development areas for science in the country and internationally.

ACADEMIC ENRICHMENT INITIATIVE PRESENTATION (contd)

Dr. Ferrari: (contd)

Also through our presence, again, triggered by Academic Enrichment, we have been able to be funded for a total of \$3 million for a program led by Dr. Marc Madou and others. We have been able to attract funding by the Ohio Board of Regents for \$3 million from the consortia with other fine institutions in the State of Ohio. We have started to collect research funding from the federal government and to position ourselves for major donations and support from the industry and from major foundations. It is not going to be three years before we bring in the first \$10 million. This is a type of technology that is sponsored very generously and is expected to have a very high impact.

We still have to get the final approval, complete some of the paperwork, and to finesse parts of agreements, but it is expected that the laboratory is going to be located in the Phase I building on the Science and Technology Campus. It will be co-occupied by ourselves, by OSU, and industry, and the first party to have been brought in from the industry-side on this is a spin-off company from the Silicon Valley. So we are attracting industry from exciting places such as the Silicon Valley. Our location at the Science and Technology Campus is giving us a great opportunity for: starting spin-off companies, incubating industrial developments, stimulating the local investment community in high tech, and, of course, it provides a great employment pipeline for our students.

We are scheduled to inaugurate the building on September 24. That will be in coordination with the first World Congress on Biomedical Microdevice and Nanotechnology, which we are going to be hosting here in the City of Columbus.

Through this combination of interdisciplinary appeal and the rapidity of deployment and effectiveness, Academic Enrichment has really helped us meet the major goals of scholarship in many ways, or at least to start moving in that direction. It has also helped as it pertains to education in the classroom and the laboratory, to research, to clinical impact and, very importantly, to service and economic texture in the local community. To me this embodies a new model in the mission of a land grant university such as OSU. Also, national and international leadership can only be enhanced by developments of this type.

All in all, if you want to know my opinion of Academic Enrichment, it is "not too bad." I thank you very much for your attention.

Professor Deborah J. Merritt: [PowerPoint presentation]

The Legislation Clinic was just funded, but plans for it are already well underway. In fact, Jim Brudney, the professor who will oversee the creation of the clinic, is in Washington with Dean Williams today, interviewing potential directors for the clinic. I'm speaking in their place to tell you about how this clinic builds upon Ohio State's existing strengths, how it will further our academic mission, and how it will enhance the University's reputation. I will also show you some pictures, like this one of our lovely Statehouse.

The clinic builds first on our unique position in a prominent state capital. Ohio's Senate and House of Representatives are actively engaged in solving state problems. The clinic also builds upon a series of strengths within our College and University. The College of Law is one of the few in the country to teach legislation as a first-year subject. We also have a reputation for scholarships on legislative topics. The Center for Law, Policy, and Social Science will help the legislature and the clinic draw upon social science research to achieve legislative goals. And the College has a longstanding tradition of clinical teaching, with seven different clinics already operating.

ACADEMIC ENRICHMENT INITIATIVE PRESENTATION (contd)

Professor Merritt: (contd)

Strengths throughout the University further enhance the clinic's prospects. The clinic has an ongoing relationship with the John Glenn Institute, our well-rated Political Science Department provides further scholarly support, and students and faculty throughout our diverse University will be able to contribute their expertise on specific legislative projects.

Building upon these strengths, the clinic will promote all three aspects of our academic mission. The clinic will teach students by literally bringing them into the Statehouse itself, giving them a unique opportunity to work with legislators, committee staff, and others. The clinic will feature hands-on learning. Some students will work with the Legislative Services Commission writing bill analyses, research reports, and digests of enacted bills. Others will participate in longer-term public policy analyses, working with the four legislative caucuses, key committees, and executive branch agencies. In all of these cases, the students will receive unprecedented insights into how laws are made, as well as the ability to hone their research, writing, and problem-solving skills.

The clinic will also foster scholarship. Faculty members in both law and political science will use the clinic's work as a means of studying the legislative process. Other students and faculty from many disciplines will be able to pursue scholarly issues related to the legislative agenda. My own work on tort reform falls into this category, as do projects ranging from electronic privacy to school finance, criminal sentencing, and health policy. The clinic will also provide essential service to the citizens of Ohio. Dean Williams and Professor Brudney have been meeting with the party leadership in both Houses, representatives from the Legislative Services Commission, and others for almost a year now. All of these leaders are enthusiastic about working with our students and receiving assistance from them.

The devolution of legislative authority from the national government to the states, as well as the advent of term limits in Ohio, has increased the need for thoughtful, non-partisan analyses of legislative issues. The faculty and students associated with our clinic will be able to offer that service to the legislature.

In addition to the clinic's daily operations, it plans to sponsor an annual one-day conference devoted to a current public policy issue. A keynote speaker will address possible solutions to a problem like school finance or prison overcrowding, with responses from academics, legislators, business leaders, and others. These conferences will bring together the clinic's teaching, scholarship, and service missions, while focusing attention on contemporary problems and their solution.

As I mentioned before, we have already begun interviewing candidates to direct this clinic. We expect to hire both that director and a staff attorney by May. The clinic will begin operation in the next academic year, with an exciting future.

In addition to furthering the University's three goals of teaching, research, and service, the clinic should enhance the College of Law's reputation, helping the University achieve its goal of becoming a top research university. The Legislation Clinic will contribute to that end because it builds upon unique existing strengths within Ohio State and the City of Columbus, and it draws upon multiple interdisciplinary connections. It will also foster high quality research, teaching, and service. We're all looking forward to watching this clinic grow. Thank you.

ACADEMIC ENRICHMENT INITIATIVE PRESENTATION (contd)

Professor Maria Palazzi: [PowerPoint presentation]

I'm happy to be here today and I'm going to spend some time telling you a little bit about myself. I am an associate professor in the Department of Design, as well as associate director of ACCAD -- the Advanced Computer Center for Art and Design. I am an Ohio State alumnus with both my degrees. After I finished my industrial design degree, I had a life changing experience when I met Chuck Csuri and saw him making images move. For a graphic designer that was just unbelievable back then. So that convinced me to stay here at the heart of a pioneering effort to become one of the leaders in computer animation.

I've been a professional animator for 17 years, working for clients such as NBC Sports, TRW, and Clairol. One of my last projects was with the Minneapolis Symphony Orchestra, where I worked with a group of students illustrating a book called, *On the Day You Were Born* written by Debra Frasier. It was a great research experience for the students because they worked directly with the illustrator on that book in recreating it. But it was also a project in which the Minneapolis Symphony Orchestra was teaching small children about what a symphony is and what instruments there are in an orchestra and what those instruments sound like. So it was a wonderful experience for me.

I was recruited to teach at Rutgers University and from there to Ringling School of Art and Design where I was asked to create a BFA program in computer animation, one of the first in the United States. A lot of the influence for that program came from what I had experienced here at the Computer Graphics Research Group, which was what ACCAD was called at that time. At this point, I have many students working in the top production houses in the United States, as well as student work from that program being shown at festivals all around the world.

I also initiated a project called, "Women in Technology," a mentoring program for girls between 12 and 14. This gave these girls a chance to work with the students at Ringling in a mentoring experience with faculty guidance. We were exposing young girls to technology, graphics, and animation, and using art as a tool to get them interested in technology, since there is a big drop-off point of interest for girls in computer science and math, as well as technology, at that age. I hope to continue those same efforts here at Ohio State.

When being recruited by Ohio State, I was most interested in the Academic Enrichment Program, because it seemed to me that the willingness to invest signaled several very important points. It was recognizing ACCAD's reputation as one of the leading programs in the world, and I felt that I could contribute to that by continuing with these applications of technology in the arts.

It also showed a commitment to the integration of technology in the arts, which, by its nature, computer animation is a very interdisciplinary field. It involves working with artists, designers, animators, and computer scientists, and without all of those people, it's impossible to do your job or to make images.

I also viewed Ohio State as a contemporary research university with an emphasis in interdisciplinary activity and a real sense of technological relevance. I also saw it specifically supporting an interdisciplinary connection with ACCAD and Design, which is exactly what my background was. Of course, to me, that signaled a commitment to be the best, which is what I'm most interested in -- working in a program at a university that strives for academic and intellectual excellence.

ACADEMIC ENRICHMENT INITIATIVE PRESENTATION (contd)

Professor Palazzi: (contd)

It also has a long history of support of technology in the arts, which I think is really unique to any major university. To see that connection and to support that connection for the College of the Arts here and for all of the departments within the arts is really a wonderful experience for the students, as well as the faculty.

When I knew I was coming to Ohio State, I wanted to bring with me tools that would enhance my research, as well as enhance the work of other faculty and students. I approached a company called Alias/Wavefront for a grant of software valued at \$6 million. With that grant, Ohio State received 150 seats that are spread throughout ACCAD and Design and available to the graduate students in the College of the Arts.

Then in the last month, I worked with a company called Ashlar to obtain Vellum Solids software, which is worth about \$500,000. That is a software for modeling solid surfaces, which is the one thing that Alias doesn't do, but it's very important for product designers. So we are just installing now 185 seats in Design and ACCAD, as well as ETS.

Maya is the name of the premier software that we received and that is used by the top production houses in the computer animation industry, such as Disney, ILM, and Pixar. It brings to the classroom the most sophisticated tools that are available today, as far as commercial software goes. It will enable our students to visualize their creative ideas and do just about anything. The most amazing part about this software is it's an open-ended tool that can be used in software development, which is really important to ACCAD because that is one of the areas that ACCAD specializes in. So ACCAD will continue to develop software appropriate for artists and designers integrating Maya's capabilities.

I have brought a short movie clip from a film called "Bingo." It was actually used to develop the software. I wanted to show you this today, because the features in it are amazing. All the characters are completely computer-generated and the animation is nearly flawless. The cloth that's on each of the characters and the way it's reacting to gravity and the dynamics of the environment is incredible. You'll see lots of stage lighting and fog that's added in there -- which is a very hard thing to do in computer animation -- and the little girl on the left when she comes into the scene you'll see some incredible shape changes as she transforms into something quite evil. So I'll start the animation for you.

[Film clip]

That is the end of my presentation. Thanks.

Dr. Ray:

Mr. Chairman, I think our panelists would be willing to respond to any questions you would like to ask at this time.

Mr. Colley:

When will the Legislative Clinic be operative downtown?

ACADEMIC ENRICHMENT INITIATIVE PRESENTATION (contd)

Professor Merritt:

In the next academic year. We will be ready to operate in the fall, but apparently the Fall 2000 is one of the worst times to start because of the legislative elections. We will start in the fall if we can. If it won't work, we'll start in the spring.

Dr. Ray:

That concludes our presentation, Mr. President.

President Kirwan:

Thank you. Mr. Colley and members of the Board, the success of the Academic Enrichment Program is just one example of the exceptional activities taking place at this University. It is very important that we realize that, in the midst of the day-to-day business we attend to and the challenges we sometimes struggle with, extraordinary research, collaboration, and learning regularly occur. It all gives us much of which we can be proud. This concludes my report, Mr. Chairman.

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CONSENT AGENDA

President Kirwan:

We have 17 resolutions on the consent agenda today. Number 5, the naming of the Moritz Law Library, has already been approved; and I would like to ask that #1, #11, and #12 be set aside for separate votes. Unless there are any objections, I would like to recommend the remaining 13 resolutions to the Board:

DISSOLUTION OF THE APPLIED MECHANICS SECTION IN AEROSPACE ENGINEERING, APPLIED MECHANICS, AND AVIATION, AND THE MERGER OF FACULTY WITH THE DEPARTMENT OF MECHANICAL ENGINEERING

Resolution No. 2000-56

WHEREAS lack of sufficient disciplinary commonality has severely and negatively affected the 1994 restructuring that resulted in the formation of the Department of Aerospace Engineering, Applied Mechanics, and Aviation; and

WHEREAS in professional societies, applied mechanics is often situated as a division of mechanical engineering; and

WHEREAS many faculty currently serving in the Applied Mechanics Section of the Department of Aerospace Engineering, Applied Mechanics, and Aviation hold degrees in mechanical engineering and conduct research and perform teaching duties more closely aligned to those of colleagues in the Department of Mechanical Engineering; and

WHEREAS the merger of Applied Mechanics with the Department of Mechanical Engineering will strengthen the current department and result in a faculty profile comparable to those at other highly ranked peer institutions; and

WHEREAS said dissolution will have minimal impact on the promotion and tenure processes for affected faculty; and

WHEREAS said dissolution and merger is, with the exception of some one-time costs associated with office renovation and relocation of faculty and staff, revenue neutral; and

**DISSOLUTION OF THE APPLIED MECHANICS SECTION IN AEROSPACE ENGINEERING,
APPLIED MECHANICS, AND AVIATION, AND THE MERGER OF FACULTY WITH THE
DEPARTMENT OF MECHANICAL ENGINEERING (contd)**

WHEREAS the proposed department has the overwhelming support of the Applied Mechanics Section, Department of Aerospace Engineering, Applied Mechanics, and Aviation, the Department of Mechanical Engineering, the faculty of the College of Engineering, and the Dean of the College of Engineering; and

WHEREAS students in Applied Mechanics were fully aware of the decision-making processes for the proposed dissolution and merger and have not articulated resistance to said proposal, and students in Mechanical Engineering have representation on the graduate committee in their department; and

WHEREAS the proposed dissolution and merger was discussed and approved by the Council on Academic Affairs, and approved by the University Senate at its October 16, 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approves the dissolution of the Applied Mechanics Section within the Department of Aerospace Engineering, Applied Mechanics, and Aviation, and the merging of Applied Mechanics faculty with the Department of Mechanical Engineering, effective immediately.

**NAMING OF THE CENTER FOR EMERGING TECHNOLOGIES
ON THE OHIO STATE UNIVERSITY-NEWARK CAMPUS**

Resolution No. 2000-57

Synopsis: Naming the Center for Emerging Technologies, which will be built on the campus of The Ohio State University-Newark and the Central Ohio Technical College in Newark, Ohio, is proposed.

WHEREAS John Gilbert Reese was one of the original members of the community group which helped establish the Newark Regional Campus; and

WHEREAS John Gilbert Reese remains an active civic leader in Newark and Licking County, serving on numerous business and foundation boards and as senior partner of the law firm of Reese, Pyle, Drake & Meyer; and

WHEREAS John Gilbert Reese and the Reese family have been generous donors to The Ohio State University-Newark and the Central Ohio Technical College through personal gifts as well as through efforts of the Newark Campus Development Fund; and

WHEREAS in his long relationship with The Ohio State University, John Gilbert Reese has obtained a B.A. in Arts and Sciences and J.D. from the College of Law, and continues to serve higher education in Ohio through service on the Ohio Board of Regents; and

WHEREAS The Center for Emerging Technologies is being constructed primarily through private gifts made to the project by citizens of Newark and Licking County; and

WHEREAS John Gilbert Reese served as honorary governor of the campaign for the Center, giving generously of his wealth and his time to put together a \$4 million challenge gift:

NOW THEREFORE

BE IT RESOLVED That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned facility shall be named "The John Gilbert Reese Center."

**NAMING OF THE OHIO STATE UNIVERSITY
MEDICAL CENTER,
UNIVERSITY HOSPITALS CLINIC**

Resolution No. 2000-58

Synopsis: Naming of The Ohio State University Medical Center University Hospitals Clinic building located at 456 West 10th Avenue on the Columbus Campus is proposed.

WHEREAS Henry G. Cramblett, M.D., served as chair of the Department of Medical Microbiology from 1966 to 1973, dean of The Ohio State University College of Medicine and Public Health from 1973 to 1980, acting vice president for medical affairs from 1974 to 1980, and vice president for health sciences from 1980 to 1982; and

WHEREAS while serving in these important positions of academic leadership, Dr. Cramblett obtained the funding for the construction of Rhodes Hall, opened the University Hospitals Clinic, and worked diligently on the funding for the James Cancer Hospital and Solove Research Institute; and

WHEREAS Dr. Henry Cramblett is a nationally recognized specialist and researcher in viral and infectious diseases in children, serving as the director of the research program at Children's Hospital in Columbus; and

WHEREAS Dr. Henry Cramblett is a nationally recognized expert in the areas of hospital accreditation and medical licensing for doctors, having been appointed twice to the Ohio State Medical Board; and

WHEREAS through his tireless efforts, the College of Medicine and Public Health, and The Ohio State University Medical Center have become increasingly prominent in both academic reputation and patient care:

NOW THEREFORE

BE IT RESOLVED That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned facility shall be named "The Henry G. Cramblett Hall."

HONORARY DEGREES

Resolution No. 2000-59

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Rajendra Singh Paroda	Doctor of Science
Robert C. Richardson	Doctor of Science
Sir Brian Urquhart	Doctor of International Policy

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Mayor Gregory S. Lashutka	Doctor of Laws
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HONORARY DEGREES (contd)

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 2000-60

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the October 1, 1999 meeting of the Board, including the following Appointment, Appointment of Chairperson, Leaves of Absence Without Salary, Professional Improvement Leave--Cancellation, and Emeritus Titles, as detailed in the University Budget be approved, and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center and The Ohio State University Hospitals-East) approved September 23, 1999 by The Ohio State University Hospitals Board and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) approved September 24, 1999, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board be ratified.

Appointment

Name: H. RAO UNNAVA
Title: Associate Professor (The W. Arthur Cullman Designated Professorship in Marketing)
Department: Marketing
Effective: October 1, 1999, through September 30, 2004

Appointment of Chairperson

October 1, 1999 through September 30, 2000

Human Nutrition and
Food Management

Loren V. Geistfeld*

*Interim

Leaves of Absence Without Salary

RICHARD L. ROTH, Professor, Department of Art, effective October 1, 1999, through September 30, 2000, to accept a position at the Virginia Commonwealth University.

Leave of Absence Without Salary -- Cancellation

WILLIAM VON HIPPEL, Associate Professor, Department of Psychology, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2000.

Leave of Absence Without Salary -- Continuation

FENG ZHAO, Assistant Professor, Department of Computer and Information Science, effective January 1, 1999, through December 31, 1999.

Professional Improvement Leave -- Cancellation

VASSILIOS LAMBROPOULOS, Professor, Department of Greek and Latin, effective Spring Quarter 1999.

PERSONNEL ACTIONS (contd)

Emeritus Titles

C. RONALD HUFF, School of Public Policy and Management, with the title Professor Emeritus, effective November 1, 1999.

CAROLE A. MILLER, Department of Surgery, with the title Clinical Professor Emeritus, effective October 1, 1999.

Medical Staff Appointments/Reappointments (The Ohio State University Medical Center)

September 1999

Vernon J. Barney, M.D., Anesthesiology, Attending, 9/15/99-6/30/01
Philip O. Bauman, M.D., Pediatrics, PGY1 Limited, 7/01/99-6/30/01
Paul R. Beery II, M.D., General Surgery, PGY1 Limited, 7/01/99-6/30/01
Paul A. Bekx, M.D., M/Pediatrics, PGY3 Limited, 7/01/99-6/30/01
Gail E. Besner, M.D., Pediatric Surgery, Attending, 9/11/99-6/30/01
Chad Mathew Braun, M.D., Family Medicine, Attending, 8/16/99-6/30/01
Brian Lynn Davison, M.D., Orthopedic Surgery, Community Affiliate, 7/16/99-6/30/01
Rodney C. Graber, M.D., Cardiology, Attending, 9/11/99-6/30/01
Jonathan I. Groner, M.D., Pediatric Surgery, Attending, 9/15/99-6/30/01
Arpita Gupta, M.D., Pediatrics, PGY1 Limited, 7/01/99-6/30/01
Sarah Benson Hamilton-Boyles, M.D., General Obstetrics/Gyn, PGY1 Limited, 7/01/99-6/30/01
Jeffrey L. Jensen, M.D., Pediatrics, PGY1 Limited, 7/01/99-6/30/01
Mihai Jipa, M.D., General Medicine, Attending, 9/11/99-6/30/01
Sharmila M. Jones, M.D., Pediatrics, PGY1 Limited, 7/01/99-6/30/01
Hary T. Katz, M.D., Pediatrics, PGY1 Limited, 7/01/99-6/30/01
Hooman Khabiri, M.D., Radiology, Attending, 7/01/99-6/30/01
Koteswara R. Nalluri, M.D., Anesthesiology, Attending, 7/12/99-6/30/00
Jennifer L. Powell, M.D., Pediatrics, PGY1 Limited, 7/01/99-6/30/00
Philip N. Rancitelli, M.D., Pediatrics, PGY1 Limited, 7/01/99-6/30/00
Richard L. Rosol, M.D., Pediatrics, PGY1 Limited, 7/01/99-6/30/00
Kim G. Rothermel, M.D., General Pediatrics, Courtesy, 6/02/99-6/30/00
Kevin B. Spicer, M.D., Ph.D., Pediatrics, PGY1 Limited, 7/01/99-6/30/00
Christopher J. Timan, M.D., Pediatrics, Attending, 9/11/99-6/30/00
Veena M. Vadmal, M.B.B.S., General Psychiatry, PGY1 Limited, 7/01/99-6/30/00

Change of Status Granted

Earl Metz, M.D., Internal Medicine, Attending, Honorary w/o Privileges
Emily Yu, M.D., Phys. Med. & Rehabilitation, Attending, Courtesy

Request for Additional Privileges – Conscious Sedation

Koteswara R. Nalluri, M.D., Anesthesiology, Attending, 8/30/99
Gregory M. Ness, D.D.S., Dentistry, Attending, 8/30/99
Tasos Manokas, D.O., Internal Medicine, Attending, 8/30/99
Adam C. Tzagournis, M.D., Internal Medicine, Attending, 8/30/99
Amy L. Pope-Harman, M.D., Internal Medicine, Attending, 8/30/99
Lisa M. Keder, M.D., Obstetrics/Gynecology, Attending, 8/30/99
Stephen S. Jung, M.D., Radiology, Attending, 8/30/99
Hooman Khabiri, M.D., Radiology, Attending, 8/30/99

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Hospitals East)

August 1999

Mark G. Angelos, M.D., Emergency Medicine, Active, 7/01/99-6/30/00
David P. Bahner, M.D., Emergency Medicine, Active, 7/01/99-6/30/01
Steven P. Balaloski, M.D., Surgery, Courtesy, 7/21/99-6/30/01
Alton J. Ball, M.D., Internal Medicine, Active, 4/06/99-6/30/01
George W. Barnett, Jr., M.D., Family Practice, Active, 4/08/99-6/30/01
Bryan E. Beggin, D.O., Family Practice, Active, 7/26/99-6/30/01
Jay E. Beilharz, D.O., Family Practice, Courtesy, 4/08/99-6/30/01
Marc Cooperman, M.D., Surgery, Active, 4/08/99-6/30/01
Steven L. Delaveris, D.O., Family Practice, Courtesy, 7/08/99-7/30/01
Moritmer Dolman, M.D., Internal Medicine, Active, 4/08/99-6/30/01
Emile N. El-Shammaa, M.D., Emergency Medicine, Active, 7/01/99-6/30/01
Robert A. Fada, M.D., Musculoskeletal Disease, Active, 6/11/99-6/30/00
Arthur Zephre Filiatraut, M.D., Radiology, Active, 4/08/99-6/30/01
Walton Richard Garner, M.D., Internal Medicine, Active, 4/06/99-6/30/01
Mark A. Gerhardt, M.D., Ph.D., Anesthesiology, Active, 7/07/99-6/30/01
Seth E. Gerkin, M.D., Internal Medicine, Active, 7/12/99-6/30/01
Purnendu Gupta, M.D., Musculoskeletal Disease, Active, 7/12/99-6/30/01
Ronald L. Harter, M.D., Anesthesiology, Active, 7/07/99-6/30/01
Ann M. Haynes, M.D., Emergency Medicine, Active, 7/01/99-6/30/01
James W. Hoekstra, M.D., Emergency Medicine, Active, 7/01/99-6/30/01
Stephen L. Houff, M.D., Internal Medicine, Active, 4/08/99-6/30/01
Jay Jacoby, M.D., Anesthesiology, Active, 7/01/99-6/30/01
Michael G. Johanson, D.O., Anesthesiology, Active, 6/10/99-6/30/00
Christopher C. Kaeding, M.D., Musculoskeletal Disease, Active, 7/12/99-6/30/01
Paul N. Kaufman, M.D., Surgery, Active, 4/08/99-6/30/01
Joseph E. Kearns, D.O., Family Practice, Active, 4/15/99-6/30/01
Paul C. Kirk, M.D., Internal Medicine, Active, 4/06/99-6/30/01
Alan J. Kover, M.D., Anesthesiology, Active, 6/10/99-6/30/01
Thomas H. Lee, M.D., Musculoskeletal Disease, Active, 6/11/99-6/30/01
David S. Lever, M.D., Internal Medicine, Active, 7/01/99-6/30/01
James Edward Macklin, M.D., Internal Medicine, Active, 4/08/99-6/30/00
Thomas H. Mallory, M.D., Musculoskeletal Disease, Active, 4/08/99-6/30/00
Tasos Manokas, D.O., Internal Medicine, Active, 7/01/99-6/30/00
Robert J. Miller, D.O., Anesthesiology, Active, 7/07/99-6/30/00
William F. Miser, M.D., Family Practice, Active, 7/23/99-6/30/00
Vijendra S. Mohan, M.D., Internal Medicine, Active, 6/10/99-6/30/00
Nestor M. Narcelles, M.D., Anesthesiology, Active, 7/07/99-6/30/00
James H. Nelson III, M.D., Surgery, Active, 4/08/99-6/30/00
Kurt Anthony Neltner, M.D., Emergency Medicine, Active, 7/21/99-6/30/01
Thomas H. Pepper, M.D., Drug/Alcohol Rehabilitation, Active, 4/08/99-6/30/00
Robert R. Pickering, M.D., Internal Medicine, Active, 4/08/99-6/30/00
Thomas E. Reilley, D.O., Anesthesiology, Active, 6/10/99-6/30/00
Robert D. Rupert, Jr., M.D., Internal Medicine, Active, 4/08/99-6/30/00
Andreas W. Schuster, M.D., Anesthesiology, Active, 7/07/99-6/30/00
John R. Schwarzell, M.D., Surgery, Active, 4/08/99-6/30/00
Edwin H. Season, M.D., Musculoskeletal Disease, Active, 4/08/99-6/30/00
Steven A. Severyn, M.D., Anesthesiology, Active, 6/10/99-6/30/00
Jerry D. Smucker, M.D., Internal Medicine, Active, 6/10/99-6/30/00
Carl E. Speicher, M.D., Pathology, Active, 7/26/99-6/30/00
Joseph F. Swan, M.D., Anesthesiology, Active, 7/07/99-6/30/00
Dennis J. Tishko, M.D., Surgery, Active, 7/01/99-6/30/00
Adam C. Tzagournis, M.D., Internal Medicine, Active, 6/28/99-6/30/00
Michael D. Waite, M.D., Emergency Medicine, Active, 7/02/99-6/30/00
Mary Jo P. Welker, M.D., Family Practice, Active, 7/12/99-6/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Ohio State University Hospitals East) (contd)

August 1999 (contd)

Howard A. Werman, M.D., Emergency Medicine, Active, 7/01/99-6/30/00

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

September 1999

Initial Appointments – Faculty

Lawrence DeRenne, M.D., Associate Attending, Pathology
Deborah A. Gordish, M.D., Associate Attending, General Internal Medicine
Richard T. Kloos, M.D., Associate Attending, Internal Medicine, Endocrinology
Stephanie E. Ladson-Wofford, M.D., Associate Attending, Internal Medicine
Sean I. Malone, M.D., Associate Attending, General Internal Medicine
Tasos Manokas, D.O., Associate Attending, Internal Medicine, Digestive Diseases
Andrew R. Murry, M.D., Clinical Attending, Internal Medicine, Infectious Diseases
Bradley Needleman, M.D., Associate Attending, General Surgery
Gerard Nuovo, M.D., Associate Attending, Pathology
Pierluigi Porcu, M.D., Attending, Internal Medicine, Hematology/Oncology
John R. Schwarzell, M.D., Clinical Attending, Surgery
Adam Tzagournis, M.D., Associate Attending, Internal Medicine, Digestive Diseases

Initial Appointments – Community

Thomas W. Ericksen, M.D., Internal Medicine
Gary J. Lau, M.D., Surgery, Ophthalmology
Siva Thanamayooran, M.D., Internal Medicine

Provisional to Full Appointments - Faculty

Michael Burgin, M.D., Internal Medicine, Associate Attending
Daniel M. Clinchot, M.D., Physical Medicine & Rehabilitation, Associate Attending
Steven K. Clinton, M.D., Ph.D., Internal Medicine, Attending
Samir Kahwash, M.D., Pathology/Hematology, Associate Attending
Alan J. Kover, M.D., Anesthesiology, Associate Attending
William F. Miser, M.D., Family Medicine, Associate Attending
Susan Sawhney-Amazan, M.D., Anesthesiology, Associate Attending
Saul Suster, M.D., Pathology, Associate Attending

Provisional to Full Appointments – Community

Anesthesiology

Paul Chu, M.D., Community Associate

Family Medicine

Sally Abbott, M.D., Community Associate
Cleanne Cass, D.O., Community Associate
Joseph Morman, M.D., Community Associate
Richard Potts, M.D., Community Associate
John Sutter, M.D., Community Associate

Internal Medicine

Daniel Bendetowicz, M.D., Community Associate
Timothy Hickerson, M.D., Community Associate

PERSONNEL ACTIONS (contd)

Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Provisional to Full Appointments – Community (contd)

Internal Medicine (contd)

Pius Kurian, M.D., Community Associate, Nephrology
Elizabeth Marsh, M.D., Community Associate
Kumar Mukerjee, M.D., Community Associate, Digestive Diseases
Marvin Narcelles, M.D., Community Associate
Ajaz Umerani, M.D., Community Associate
John Weinstein, M.D., Community Associate, Infectious Diseases
Talal Zraik, M.D., Community Associate, Infectious Diseases

Surgery

Trent Carroll, M.D., Community Associate, Ophthalmology
Azeem Haleem, M.D., Community Associate, Urology
Jeffrey Kearfott, M.D., Community Associate, Ophthalmology
Jerry Shell, M.D., Community Associate, Ophthalmology
Ranjit Singh, M.D., Community Associate, General Surgery
William Smith, M.D., Community Associate, Neurosurgery

Reappointments – Faculty (1999-2001)

William Bennett, M.D., Associate Attending, Radiology
Michael Blumenfeld, M.D., Associate Attending, Obstetrics and Gynecology
Robert Bruce, Jr., M.D., Associate Attending, Ophthalmology
John Burns, M.D., Associate Attending, Ophthalmology
Renee Caputo, M.D., Associate Attending, Obstetrics and Gynecology
Alan Carr, D.M.D., Associate Attending, Dentistry
Donald Chakeres, M.D., Associate Attending, Radiology
Sam Colachis, M.D., Associate Attending, Physical Medicine & Rehabilitation
Mark Gerhardt, M.D., Ph.D., Associate Attending, Anesthesiology
Ernesto Goldman, M.D., Associate Attending, Anesthesiology
Rebecca Gutmann, M.D., Associate Attending, Anesthesiology
Mona Halim-Armanios, M.D., Associate Attending, Anesthesiology
Ronald Harter, M.D., Associate Attending, Anesthesiology
Michael Howie, M.D., Associate Attending, Anesthesiology
Jay Jacoby, M.D., Associate Attending, Anesthesiology
Michael Johanson, M.D., Associate Attending, Anesthesiology
William Kelly, M.D., Associate Attending, Anesthesiology
Robert Kirkpatrick III, M.D., Associate Attending, Internal Medicine, Digestive Diseases
Jasna Jevtic, M.D., Associate Attending, General Internal Medicine

RESOLUTIONS IN MEMORIAM

Resolution No. 2000-61

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

John Edward Arthur

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 8, 1999, of John Edward Arthur, Clinical Professor Emeritus in the Department of Otolaryngology.

John Edward Arthur was born in Norton, Virginia, on April 15, 1922. Dr. Arthur received his undergraduate degree from the University of Tennessee and then received his medical degree from the same institution in 1945. After serving an internship in North Carolina, he went on to serve at the Valley Forge Hospital after World War II for a period of two years. He received a master of science degree from Washington University in St. Louis and successfully completed his otolaryngology - head and neck surgery residency at The Ohio State University.

Dr. Arthur was a member of the American Academy of Otolaryngology - Head and Neck Surgery, American College of Surgeons, American Bronchoesophagologic Society, and the American Society of Head and Neck Surgery.

He practiced medicine for 36 years until his retirement in 1981 at the age of 58, when he was named Clinical Professor Emeritus. When he was practicing, he was on the staff of all of the major Columbus hospitals. Dr. Arthur's practice encompassed all age groups, from the very young to the most senior citizens. He joined the faculty of the College of Medicine and Public Health so he could volunteer his expertise and time to teach the medical students, and especially the Otolaryngology - Head and Neck Surgery residents. He also volunteered his efforts with Dr. Arthur James to establish a cancer clinic at University Hospitals several years ago, which was the beginning of what has grown to now become the James Cancer Hospital and Solove Research Institute.

Dr. Arthur was a man of wide and varied interests. He was a golfing member of the Scioto Country Club, and held memberships in the Zanesfield Rod and Gun Club and the Gyro Club. He was also a member of the Indian Creek Country Club and Surf Club in Miami Beach, Florida.

Dr. Arthur's professional career affected the lives of thousands of people who were his patients. But he also affected the lives of multiple thousands who were treated by those resident physicians who were his students. His legacy of excellence will continue through his teachings of current and future generations of otolaryngologist - head and neck surgeons.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. John E. Arthur its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Rupert P. Herd

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 28, 1999, of Dr. Rupert P. Herd, Professor Emeritus in the Department of Veterinary Preventive Medicine.

Dr. Herd was a native of Australia. He was educated at Melbourne Grammar, and graduated from the University of Queensland with a B.V.Sc. degree in 1956. In 1967, he received a M.V.Sc., and in 1970 a Ph.D. from the University of Melbourne.

From 1956 to 1966, he served as Field and District Veterinary Officer in the Northern Territory and Victoria, Australia. After completion of his Ph.D. in 1970 and until 1976, he was the Senior Veterinary Research Officer and Head of the Parasitology Section, Department of Agriculture, Victoria, Australia. In 1976, Dr. Herd joined the faculty of The Ohio State University as an Assistant Professor, and was promoted to Associate Professor in 1979 and to Professor in 1985. Upon his retirement, he was named Professor Emeritus.

RESOLUTIONS IN MEMORIAM (contd)

Rupert P. Herd (contd)

Professor Herd was active in graduate and postgraduate education. In 1996, he received the Dean's Award for Excellence in Graduate Education in the College of Veterinary Medicine. He was a world leader in developing sustainable, ecologically sound approaches to the control of parasites in horses, cattle, and sheep. Dr. Herd was author or co-author of eight chapters and over 110 papers in scientific journals. In 1984, Dr. Herd was the recipient of a NATO Research Fellowship to conduct equine research in England.

Dr. Herd had talents and interests that extended beyond his pursuit of excellence in parasitology. Following his retirement from OSU in 1995, he pursued his interests in writing, drawing, and painting. In 1999, his paintings were featured exhibits in a local art gallery.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Rupert P. Herd its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Vernon L. Tharp

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 23, 1999, of Dr. Vernon L. Tharp, Professor Emeritus in the College of Veterinary Medicine.

Dr. Tharp was born in Hemlock, Ohio, and moved to Columbus in 1935 to attend The Ohio State University. He graduated from the College of Veterinary Medicine in 1940, and began operating the College's ambulatory clinic in 1942. Dr. Tharp became Director of Clinics and Professor of Medicine from 1947 until 1972, at which time he was appointed Associate Dean, a position he held until his retirement from The Ohio State University in 1983.

A recipient of the College's Distinguished Alumnus Award, Dr. Tharp was a major influence within the College and helped bring it to the prominence it enjoys today. Although initially he was a teacher of obstetrics and reproduction, one of Dr. Tharp's primary accomplishments was in upgrading the study and practice of food animal medicine while keeping all other areas of clinical medicine and the cooperating basic sciences on a course of excellence.

In September 1990, he was formally honored when the street in front of the OSU Veterinary Hospital was dedicated as "Vernon L. Tharp Street." In 1997, he was inducted into the Ohio Agricultural Hall of Fame.

Dr. Tharp was a past president of the American Association of Bovine Practitioners, the Ohio Veterinary Medical Association, and the American Veterinary Medical Association; and past vice president of the World Veterinary Medical Association. Dr. Tharp was also past director of the Franklin County Fair and the Ohio Racing Commission. In 1977, the Ohio Animal Health Foundation conferred on him its Lifetime Achievement Award.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Vernon L. Tharp its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard W. Zollinger

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 13, 1999, of Richard W. Zollinger, Clinical Professor Emeritus in the Department of Surgery.

RESOLUTIONS IN MEMORIAM (contd)

Richard W. Zollinger (contd)

Dr. Zollinger was born on January 10, 1912, in Millersport, Ohio. He received his undergraduate degree from The Ohio State University in 1933 and his medical degree from Harvard Medical School in 1936. Dr. Zollinger obtained his specialty training in surgery as an intern at Long Island College Hospital and a resident at The Ohio State University Hospitals.

He then entered military service in the Army Air Corp in 1942 until 1946 having attained the rank of major. Returning to civilian life in Columbus, he established a thriving private practice in general surgery. Along with private practice, he was dedicated to the training of future physicians. He founded the medical education department at Mt. Carmel Medical Center, Columbus, where he also served as the chairman of the Department of Surgery and Program Director of the Mount Carmel surgical residency.

He authored numerous articles and book chapters and invented several surgical instruments. He was a member of many prestigious national and local medical societies and served on numerous committees. His leadership in surgery was recognized by his peers through his election to the presidency of the Eastern Surgical Society, the Ohio Chapter of the American College of Surgeons, and the Columbus Surgical Society.

Dr. Zollinger made significant contributions to the mission of The Ohio State University College of Medicine and Public Health and the Department of Surgery. He was active in clinical rotations of residents and medical students and was instrumental in their training. He shared his wealth of clinical experience through continual participation in Departmental conferences and seminars.

On behalf of the University, the Board of Trustees expresses to the family of Richard W. Zollinger its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-62

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for September 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of September 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-63

Synopsis: The report on the receipt of gifts and the summary for September 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Joseph M. Ryan, M.D. Chair in Cardiovascular Medicine, and The Joanne Wharton Murphy/Class of '65 Professorship of Law; and

WHEREAS this report includes the establishment of six (6) new named endowed funds and amendments to two (2) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 1999 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-September
1998 Compared to 1999

GIFT RECEIPTS BY DONOR TYPE

Dollars
July through September

	<u>1998</u>	<u>1999</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$11,342,458	\$ 5,916,488	-48%
Alumni (From Bequests)	<u>343,420</u>	<u>3,363,434</u>	879%
Alumni Total	\$11,685,878	\$ 9,279,922	-21%
Non-Alumni (Current Giving)	\$ 1,602,812	\$ 3,232,306	102%
Non-Alumni (From Bequests)	<u>554,483</u>	<u>1,805,705</u>	226%
Non-Alumni Total	\$ 2,157,295	\$ 5,038,011	134%
Individual Total	\$13,843,173	\$14,317,933	3%
Corporations/Corp. Foundations	\$ 7,107,702	\$ 5,847,051	-18% ^A
Private Foundations	\$ 1,639,933	\$ 1,583,671	-3%
Associations & Other Organizations	<u>\$ 569,076</u>	<u>\$ 597,957</u>	5%
Total	\$23,159,884	\$22,346,612	-4%

NOTES

A Corporate giving thus far in 1999 is down due to less gifts at the \$10,000 or more level (118 gifts for \$4.1 million this year; 133 gifts for \$5.5 million last year).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-September
1998 Compared to 1999

GIFT RECEIPTS BY PURPOSE

Dollars
July through September

	<u>1998</u>	<u>1999</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 9,059,014	\$ 1,994,675	(78)%
Faculty Support	\$ 1,405,056	\$ 3,672,116	161%
Program Support	\$ 9,013,191	\$10,870,738	21%
Student Financial Aid	\$ 2,033,950	\$ 4,075,866	100%
Annual Funds-Colleges/Departments	\$ 1,497,874	\$ 1,528,434	2%
Annual Funds-University	<u>\$ 150,799</u>	<u>\$ 204,783</u>	36%
Total	\$23,159,884	\$22,346,612	(4)%

GIFT ADDITIONS TO ENDOWMENT

Dollars
July through September

<u>1998</u>	<u>1999</u>	<u>% Change</u>
\$12,315,108	\$10,957,754	(11)%

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>			
The Joanne Wharton Murphy/ Class of '65 Professorship of Law (Support for a professorship in the College of Law; provided by gifts from members of the Class of '65 of the OSU College of Law)	\$ 250,000.00		\$ 250,000.00
<u>Establishment of Named Endowed Fund</u>			
The Sunder H. Advani Memorial in Applied Mechanics Fund (Scholarships for graduate students majoring in Applied Mechanics, Mechanical Engineering; provided by gifts from friends, colleagues and former students in memory of Professor Sunder H. Advani)		\$ 25,273.33	\$ 25,273.33

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Fund

From: The Dr. Eli G. Alcorn Prize in Ophthalmology
 To: The Dr. Eli G. Alcorn and Dr. John B. Alcorn Prize in Ophthalmology

Change in Description of Named Endowed Fund

Arthur E. Baggs Memorial Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The Joseph M. Ryan, M.D. Chair in Cardiovascular Medicine (Support for a chair position - College of Medicine and Public Health; provided by family members, friends and colleagues in honor of Joseph M. Ryan, M.D.)	\$1,521,428.83		\$1,521,428.83
<u>Establishment of Named Endowed Funds</u>			
The Richard K. Selvage Athletic Scholarship Fund (Scholarships - Department of Athletics; provided by gifts from Richard K. Selvage)		\$ 100,000.00	\$ 100,000.00
The Ford Undergraduate Scholarships Endowment Fund (Program and scholarship support - Department of Mechanical Engineering; provided by gifts from the Ford Motor Company)		\$ 100,000.00	\$ 100,000.00
The Milton H. and Karen L. Hendricks Scholarship Fund (Scholarships - Department of Chemical Engineering; provided by gifts from Milton H. and Karen L. Hendricks)		\$ 40,800.00	\$ 40,800.00
The India Boyer '30 Fund (Program support for the Architecture Section of the Knowlton School of Architecture; provided by gifts from the estate of India Boyer, Cincinnati, Ohio)		\$ 32,319.41	\$ 32,319.41
The Ohler Family Athletic Scholarship Fund (Scholarships - Department of Athletics; provided by gifts from Mr. and Mrs. Joseph Ohler, Marysville, Ohio)		\$ 25,000.00	\$ 25,000.00
Total	\$1,771,428.83	\$323,392.74	\$2,094,821.57

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Professorship

The Joanne Wharton Murphy/Class of '65 Professorship of Law

The Law Class of '65 Endowed Fund was established February 4, 1983, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from members of the Class of 1965 of the OSU College of Law. The professorship was established November 5, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used in the College of Law to fund a professorship which recognizes a distinguished scholar and teacher. Selection shall be made by the Dean of the College of Law.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$250,000.00 (Grandfathered)

Establishment of Named Endowed Fund

The Sunder H. Advani Memorial in Applied Mechanics Fund

The Sunder H. Advani Memorial in Applied Mechanics Fund was established November 5, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends, colleagues and former students in memory of Professor Sunder H. Advani.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one or more scholarships to graduate students majoring in applied mechanics. The recipients of the scholarships will be selected by the Graduate Studies Committee in Mechanical Engineering in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,273.33

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Fund

The Dr. Eli G. Alcorn and Dr. John B. Alcorn Prize in Ophthalmology

The Dr. Eli G. Alcorn Prize in Ophthalmology was established December 14, 1925, by the Board of Trustees of The Ohio State University with a gift from Dr. Eli G. Alcorn of Columbus, Ohio. The name and description of the fund were changed November 5, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded each year to the student of the College of Medicine and Public Health who receives the highest grade in ophthalmology or to the student who writes the most original paper on some subject connected with the eye.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

Change in Description of Named Endowed Fund

Arthur E. Baggs Memorial Fund

The Arthur E. Baggs Memorial Fund was established March 10, 1961, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund in memory of Arthur E. Baggs. The description was revised May 4, 1989; May 1, 1992; and was further revised November 5, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for a scholarship to an outstanding undergraduate student with interest in pursuing a major in the ceramic arts. Suggested studies are to include investigation of basic vessel tradition of glaze chemistry, craftsmanship, and aesthetics. The selection of the recipient will be made by the Department of Art faculty in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors. It is the donors' expressed desire to fund activities related to one of the following curricula in order of preference: industrial design, music, photography and cinema, and art history.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Joseph M. Ryan, M.D. Chair in Cardiovascular Medicine

The Joseph M. Ryan, M.D., Chair Fund in Cardiovascular Medicine was established October 3, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in honor of, and from the family members, friends, and colleagues of, Joseph M. Ryan, M.D. (B.A. '40), Professor Emeritus, Department of Internal Medicine, Division of Cardiology, College of Medicine and Public Health, of Columbus, Ohio. The funding level has now been reached and the chair was established November 5, 1999.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

In keeping with the provisions of the original endowed fund, the annual income shall provide for a chair position to support the advancement of medical knowledge in the field of cardiovascular research, both basic and clinical, and shall be held by an individual who is or shall be a member of the Division of Cardiology in the College of Medicine and Public Health. The position shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of cardiovascular research, who maintains an active, productive research program, and who is an effective educator-teacher. Selection shall be made as recommended by the Vice President for Health Sciences and Dean of the College of Medicine and Public Health in consultation with the Director of the Division of Cardiology. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President for Health Sciences and Dean of the College of Medicine and Public Health and the Director of the Division of Cardiology in order to carry out the desire of the donors.

\$1,521,428.83

Establishment of Named Endowed Funds

The Richard K. Selvage Athletic Scholarship Fund

The Richard K. Selvage Athletic Scholarship Fund was established November 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard K. Selvage, Malibu, California.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$100,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Ford Undergraduate Scholarships Endowment Fund

The Ford Undergraduate Scholarships Endowment Fund was established November 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Ford Motor Company.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The Department of Mechanical Engineering shall use a portion of the fund's annual income to attract academically promising female high school seniors who intend to major in Mechanical Engineering. All will be identified as Ford Scholars.

The Department will use the remaining portion to fund Ford Scholars in the sophomore, junior, and senior classes. The emphasis for these awards will be on diversity. Preference will go to the students who were Ford Scholars when they entered the University. The Department will notify Ford of the selections in a timely manner so that Ford, to the greatest extent possible, is able to offer these students exciting and meaningful internships for the summer preceding the scholarship year. The criteria for selection will be: full-time student status; Mechanical Engineering major; superior GPA; demonstrated leadership potential and high personal standards; strong communication skills; and a strong interest in working with Ford as an intern, co-op and/or post-graduate employment.

The chairperson of the Department of Mechanical Engineering or his/her appointee will be responsible for administering these scholarships in cooperation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$100,000.00

The Milton H. and Karen L. Hendricks Scholarship Fund

The Milton H. and Karen L. Hendricks Scholarship Fund was established November 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Milton H. Hendricks and Karen L. Hendricks (B.S.Ch.E. '71) of Cincinnati, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship for a deserving student (or students) majoring in chemical engineering. Recipients will be selected by the dean of the College of Engineering and chair of the Department of Chemical Engineering, in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Milton H. and Karen L. Hendricks Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board, as recommended by the dean of the College of Engineering, in order to carry out the desire of the donors.

\$40,800.00

The India Boyer '30 Fund

The India Boyer '30 Fund was established November 5, 1999 in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of India Boyer (B.Arch. '30), Cincinnati, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

Ms. Boyer received her Bachelor of Architecture degree from The Ohio State University School of Architecture in 1930. She was one of the School's first women graduates. In 1941, Ms. Boyer became the first woman registered architect in the State of Ohio. She enjoyed a distinguished career with the United States Corp of Engineers and in private practice. Ms. Boyer was named a Distinguished Alumna of both the Phi Mu National Sorority and The Ohio State University Knowlton School of Architecture. In 1994, the practicing women architects of the Cincinnati region honored her by forming the India Boyer Chapter of Women Architects.

The annual income shall be used to support the educational programs in the Architecture Section of the Knowlton School of Architecture. Possible uses include a scholarship for a female student who has demonstrated academic excellence, or to provide an award to a member of the faculty for outstanding teaching, scholarship, or practice. The funds will be distributed at the discretion of the director of the Knowlton School of Architecture.

It is the desire of the donor that this fund should benefit the Knowlton School of Architecture and the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$32,319.41

The Ohler Family Athletic Scholarship Fund

The Ohler Family Athletic Scholarship Fund was established November 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. and Mrs. Joseph Ohler, of Marysville, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of a scholar-athlete who is a member of the varsity football team pursuing an undergraduate degree at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Ohler Family Athletic Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$25,000.00

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

July - September 1999

Resolution No. 2000-64

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, and November 7, 1997, provides that the President and/or the Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of July - September 1999; and

WHEREAS during the period covered, the Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 52 waivers of competitive bidding requirements for annual purchases totaling approximately \$12,625,300 as shown on the enclosed exhibit:

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 38 waivers of competitive bidding requirements for annual purchases totaling approximately \$13,010,000 as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of July - September 1999, is hereby accepted.

(See Appendix XV for background information, page 441.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 2000-65

**HEART AND LUNG - ULAR
POMERENE HALL RENOVATION
SPIRIT OF WOMEN PARK**

Synopsis: Authorization to employ architect/engineering firms for the Heart and Lung – ULAR and Pomerene Hall Renovation projects and request construction bids for the Heart and Lung – ULAR, Pomerene Hall Renovation, and Spirit of Women Park projects are requested.

WHEREAS the University desires to desires to finish a portion of the shell space in the northeast basement of the Heart and Lung Institute for use in the University Laboratory Animal Resource program; and

WHEREAS the total estimated project cost is \$1,118,273 and the total estimated construction cost is \$778,800, with funding provided by a National Institute of Health grant (\$559,137), Board of Regents Grant (\$279,568) and College of Medicine (\$279,568); and

WHEREAS the University desires to renovate space in Pomerene Hall to provide more program space for the Office of Disability Services and renovated screening room space for the School of Physical Activity and Educational Services; and

WHEREAS the total estimated project cost is \$547,906 and the total estimated construction cost is \$420,500, with funding provided by House Bill 850; and

WHEREAS Health Sciences desires to construct a park bounded by Dodd Hall, McCampbell Hall, University Hospitals Clinic and the School of Allied Medical Profession to include a water feature and be dedicated to women and the important contributions they have made; and

WHEREAS the project was approved by this Board at its meeting on February 5, 1999; and

WHEREAS the project cost has increased beyond that originally approved by this Board and the revised total estimated project cost is \$1,200,000 and the revised total estimated construction cost is \$1,000,000, with funding provided by University Hospitals:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Heart and Lung – ULAR, and Pomerene Hall Renovation projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Heart and Lung – ULAR, Pomerene Hall Renovation, and Spirit of Women Park projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix XVI for maps, page 443.)

WEXNER CENTER FOR THE ARTS COLLECTION POLICY

Resolution No. 2000-66

Synopsis: Adoption of the Wexner Center for the Arts Collection Policy is proposed.

WHEREAS the Wexner Center for the Arts has stewardship of the University's permanent collection of art works and is committed to the proper care and safekeeping of these objects; and

WHEREAS the Wexner Center Collection Policy governs the acquisition and accession, deaccession, attribution, and loan of art works in the permanent collection; and

WHEREAS this policy has been developed by the Wexner Center for the Arts in accordance with professional practices established by the Association of Art Museum Directors and consistent with the Wexner Center's ethics policy and has been approved by the Wexner Center Foundation Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Wexner Center for the Arts Collections Policy to govern the permanent collection of the Wexner Center for the Arts.

(See Appendix XVII for background information, page 447.)

ACCEPTANCE OF THE REPORT OF AUDIT FOR 1998-99

Resolution No. 2000-67

Synopsis: The report of the audit of the financial statements for The Ohio State University for 1998-99 conducted by Deloitte & Touche is recommended for acceptance.

WHEREAS in February 1996, with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Deloitte & Touche for an annual audit of the University for fiscal years 1995-96 through 1999-2000; and

WHEREAS the Deloitte & Touche audit of the University for 1998-99, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, but certain recommendations have been discussed with the Fiscal Affairs Committee; and

WHEREAS the auditors' recommendations are being studied by the appropriate University offices, and procedures and responses are being developed as a result of the recommendations:

NOW THEREFORE

BE IT RESOLVED, That the report of the Deloitte & Touche audit for The Ohio State University for 1998-99, including the report on the audit of the University's financial statements and the summary of significant recommendations to management, be accepted.

DISPOSITION OF UNIVERSITY HOSPITALS EAST HOME CARE PROGRAM

Resolution No. 2000-68

Synopsis: Sale of University Hospitals East home care program to the University Home Care Services, Inc., is proposed.

WHEREAS as part of the acquisition of Park Medical Center, The Ohio State University acquired that hospital's home care program; and

WHEREAS since that acquisition, the University's Medical Center has been reviewing the operation of that program and how and where it should be structured and operated; and

WHEREAS University Home Care Services, Inc., an organization related to MedOhio Health, Inc., has expressed interest in acquiring this home care program; and

WHEREAS such consolidation of home care programs would provide greater cost efficiencies and broaden the access to necessary services for individuals served by these programs; and

WHEREAS the proposed sale price of \$50,000 is consistent with an independent appraisal of the fair market value of the University Hospitals East home care program, and no real property is included in this sale:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Finance, in consultation with the Associate Vice President for Health Services and Executive Director of University Hospitals, be authorized to sell and transfer to the University Home Care Services, Inc., all of the University's interest in the assets of the University Hospitals East home care program, at a price of not less than \$50,000 and upon such other terms and conditions as are deemed to be in the best interest of the University.

(See Appendix XVIII for background information, page 457.)

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, and Slane.

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President Kirwan:

Now for a separate vote and, I believe, Mr. Sofia has a motion to make.

Mr. Sofia:

Mr. President, I would like to make a motion, with respect to the Bylaws of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, to call for two members, rather than one, to be added to the Board; making it six general public members.

Upon motion of Mr. Skestos, seconded by Mr. Patterson, the Board of Trustees approved the amendment to the resolution before them, The James Cancer Hospital and Solove Research Institute Board bylaws. This amendment to the resolution increased the number of general public members appointed to The James Cancer Hospital Board from four to six.

Mr. Sofia: (contd)

If I could now speak about the resolution. The amended resolution regarding the Bylaws of the Arthur G. James Cancer Hospital Board, will expand its members from four to six. The resolution was to have five general public members and we have amended it to make it six members.

**AMENDMENTS TO THE BYLAWS OF THE ARTHUR G. JAMES CANCER HOSPITAL
AND RICHARD J. SOLOVE RESEARCH INSTITUTE BOARD**

Resolution No. 2000-69

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board (the "CHRI Board"), includes four citizen members from the general public appointed by the university board of trustees; and

WHEREAS it is desirable to increase the number of citizen board members to six to ensure that the membership of the CHRI Board includes persons with legal and business expertise as well as knowledge of health care issues, the health care mission of the university and relations between public and governmental entities; and

WHEREAS the members of the CHRI Board have indicated their support of the proposal to increase the number of citizen board members to six: and

NOW THEREFORE

BE IT RESOLVED, That rule 3335-109-01 (A)(1)(g) and (h) be amended as follows:

3335-109-01 General

(A) Unchanged.

(1) The board shall be composed of:

(a) through (f) unchanged.

(g) ~~Four~~ SIX citizens from the general public appointed by the university board of trustees in consultation with the university president. The initial term of office of ~~all~~ four of the community members shall commence May 14, 1996. Said initial terms of the four community members shall expire as follows: one on May 13, 1997; one on May 13, 1998; one on May 13, 1999; and one on May 13, 2000. THE INITIAL TERM OF OFFICE OF THE FIFTH AND SIXTH COMMUNITY MEMBERS SHALL COMMENCE ON JANUARY 1, 2000 AND SHALL EXPIRE ON MAY 13, 2004. Thereafter, terms of office of community members shall be for four years, commencing on May fourteenth and ending on May thirteenth. Each community member shall hold office from the date of appointment until the end of the term for which appointed. Any community member appointed to fill a vacancy occurring prior to the expiration of the term for which his or her predecessor was appointed shall hold office for the remainder of such term. No person who has served two full four-year terms shall be eligible for reappointment; and

(h) The university SENIOR vice president for health sciences and ~~the~~ dean of the college of medicine and public health shall be AN ex-officio ~~members~~ MEMBER of the board without vote.

Balance unchanged.

Upon motion of Mr. Sofia, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 A OF THE OHIO STATE UNIVERSITY**

Resolution No. 2000-70

Synopsis: Providing for the authorization, issuance and sale of General Receipts (the "Series 1999 A Bonds"), in a principal amount determined as provided herein, for the purposes of (A) the acquisition, construction and installation of the Series 1999 Project, as defined herein; (B) currently refunding the outstanding principal amount of certain Prior Obligations (as defined herein); (C) paying costs and expenses associated with the issuance of the 1999 A Bonds; and (D) authorizing an Amended and Restated Trust Indenture to secure the payment of Debt Service Charges and for related purposes.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue, as provided herein, Obligations (as defined in the Indenture (as hereinafter defined)) of the University to pay the costs of certain capital facilities defined as "facilities" in the Act (and herein called "University Facilities") and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of the Obligations all or a specified part of the gross amount of the General Receipts of the University (as defined in the Original Indenture) in priority to all other expenses, claims or payments; (c) to covenant, as herein provided, that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), has provided for the issuance from time to time of General Receipts Bonds of the University, with each such issue to be authorized by a Series Resolution (as defined in the Original Indenture) adopted by the Board pursuant thereto and secured pursuant to the terms of a Supplemental Indenture (as defined in the Original Indenture) with respect to such issue (the Original Indenture and each indenture supplemental thereto being referred to collectively herein as the "Prior Indenture"); and

WHEREAS the University has heretofore issued pursuant to the Series 1985 A Bond Resolution and the Original Indenture, the \$27,680,000 The Ohio State University General Receipts Refunding Bonds, Series 1985 A, dated as of November 15, 1985 (the "Series 1985 A Bonds") all of which have redeemed and are no longer outstanding; and

WHEREAS the University has heretofore issued pursuant to the Series 1985 A Bond Resolution, the resolution, adopted by the Board on December 6, 1985 (the "Series 1985 B Bond Resolution"), the Original Indenture and the First Supplemental Trust Indenture, dated as of December 1, 1985 (the "First Supplemental Indenture"), between the University and the Trustee, as amended by the Amendment Agreement, dated as of December 1, 1986, between the University and the Trustee, as further amended by the First Supplemental Trust Indenture Amendment Agreement, dated as of March 1, 1988, between the University and the Trustee, the \$42,500,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1985 B, initially dated as of December 30, 1985 (the "Series 1985 B Bonds"), of which amount \$2,800,000 in principal amount is outstanding as of the date hereof; and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, a resolution adopted by the Board on July 11, 1986 (the "Series 1986 A Bond Resolution"), the Prior Indenture and the Second Supplemental Trust Indenture, dated as of July 15, 1986 (the "Second Supplemental Indenture"), between the University and the Trustee, the \$45,000,000 The

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 A OF THE OHIO STATE UNIVERSITY (contd)**

Ohio State University General Receipts Bonds, Series 1986 A, dated as of July 15, 1986 (the "Series 1986 A Bonds") which have been advance refunded by the Series 1992 A2 Bonds described below; and

WHEREAS the University has heretofore issued pursuant to a resolution adopted by the Board on July 11, 1986 (the "Series 1986 B Bond Resolution"), the Series 1985 A Resolution, the Original Indenture and the Amended Third Supplemental Trust Indenture, dated as of August 1, 1986 (the "Third Supplemental Indenture"), between the University and the Trustee, the \$45,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1986 B, initially dated as of August 14, 1986 (the "Series 1986 B Bonds"), of which amount \$27,200,000 is outstanding as of the date hereof; and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, a resolution adopted by the Board on April 6, 1990 (the "Series 1990 Bond Resolution"), the Prior Indenture and the Fourth Supplemental Trust Indenture, dated as of April 1, 1990 (the "Fourth Supplemental Indenture"), between the University and the Trustee, the \$54,265,000 The Ohio State University General Receipts Bonds, Series 1990, dated as of April 1, 1990 (the "Series 1990 Bonds") which have been advance refunded by the Series 1992 A2 Bonds described below; and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on September 2, 1992 (the "Series 1992 A Bond Resolution"), the Prior Indenture and the Fifth Supplemental Trust Indenture, dated as of September 1, 1992 (the "Fifth Supplemental Indenture"), between the University and the Trustee, the \$60,520,000 The Ohio State University General Receipts Bonds, Series 1992 A1, and the \$103,800,000 The Ohio State University General Receipts Refunding Bonds, Series 1992 A2 (collectively, the "Series 1992 A Bonds"); and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on September 2, 1992 (the "Series 1992 B Bond Resolution"), the Prior Indenture and the Sixth Supplemental Trust Indenture, dated as of November 1, 1992 (the "Sixth Supplemental Indenture"), between the University and the Trustee, the \$30,200,000 The Ohio State University General Receipts Bonds, Series 1992 B (the "Series 1992 B Bonds") which have been currently refunded by the Series 1997 Bonds described below; and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on November 7, 1997 (the "Series 1997 Bond Resolution"), the Prior Indenture and the Seventh Supplemental Trust Indenture, dated as of December 1, 1997 (the "Seventh Supplemental Indenture") between the University and the Trustee, the \$79,540,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1997 (the "Series 1997 Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on July 10, 1998 (the "Series A Commercial Paper Resolution"), the Prior Indenture and the Eighth Supplemental Trust Indenture, dated as of August 1, 1998 (the "Eighth Supplemental Indenture") between the University and the Trustee, \$120,000,000 The Ohio State University General Receipts Commercial Paper Notes, Series A (the "Series A Notes") of which authorized amount \$73,000,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on June 4, 1999 (the "Series B Commercial Paper Resolution"), the Prior Indenture and the Ninth Supplemental Indenture dated as of June 1, 1999 (the "Ninth Supplemental Indenture") between the University and the Trustee, \$158,700,000 The Ohio State University General Receipts Commercial Paper Notes, Series B (the "Series B

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 A OF THE OHIO STATE UNIVERSITY (contd)**

Notes" and together with the Series 1986 Bonds and the Series A Notes, the "Prior Obligations") of which \$38,000,000 is issued and outstanding as of the date hereof; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Bonds, Series 1999 A (the "Series 1999 A Bonds") in the principal amount not to exceed \$85,000,000 for the purpose of paying or reimbursing a portion of the costs of the Series 1999 Project, currently refunding the Prior Obligations and paying costs and expenses associated with the issuance of the Series 1999 A Bonds; and

WHEREAS the University desires to authorize the execution, delivery and performance of an Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Indenture") between the University and the Trustee for the purpose of amending and restating the Original Indenture in the manner provided for therein by obtaining the consent of the Holders of a majority in principal amount of the outstanding obligations; and

WHEREAS the University desires to make provisions for the issuance of the Series 1999 A Bonds and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and a First Supplement to the Amended and Restated Trust Indenture (the "First Supplement") together with the Amended and Restated Trust Indenture (the "First Supplement" and together with the Amended and Restated Trust Indenture, the "Indenture") herein authorized.

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY as follows:

Section 1. Definitions and Interpretations. All words and terms defined in the Amended and Restated Indenture and all interpretations therein provided shall have in this Resolution the same meanings, respectively, and be subject to the same interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent. Terms not appearing in the Amended and Restated Indenture but used herein and not previously defined herein are defined as follows:

"Certificate of Award" means the Certificate of Award authorized pursuant to Section 3 of this Resolution.

"Code" means the Internal Revenue Code of 1986, as amended, the Treasury Regulations (whether proposed, temporary or final) under that Code or the statutory predecessor of that Code, and any amendments of, or successor provisions to, the foregoing and any official rulings, announcements, notices, procedures and judicial determinations regarding any of the foregoing, all as and to the extent applicable. Unless otherwise indicated, reference to a Section of the Code means that Section, including any applicable successor section or provision and such applicable Treasury Regulations, rulings, announcements, notices, procedures and determinations pertinent to that Section.

"Contract of Purchase" means the Contract of Purchase between the Original Purchasers and the University, authorized pursuant to Section 3 hereof.

"Mandatory Sinking Fund Requirements" means amounts required by this Resolution to be deposited into the Debt Service Fund in any year for the purpose of retiring principal maturities of the Series 1999 A Bonds which by the terms of such Bonds are due and payable, if not called for prior redemption, in any subsequent fiscal year of the University.

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 A OF THE OHIO STATE UNIVERSITY (contd)**

"Official Statement" means, as to the Series 1999 A Bonds, the Official Statement including, without limitation, the Preliminary Official Statement, relating to the original issuance of the Series 1999 A Bonds, authorized pursuant to Section 3 hereof.

"Original Purchasers" means, as to the Series 1999 A Bonds, Salomon Smith Barney, Fifth Third Securities, Inc., AG Edwards & Sons, Inc., Seasongood & Mayer and SBK-Brooks Investment Corp.

"Paying Agent" means the Trustee.

"Series 1999 A Bond Resolution" or "this Resolution" as used herein, means this Resolution and the Certificate of Award, as the same may be amended from time to time.

"Series 1999 Project" means, collectively:

- (i) constructing and installing the Keck Genetic Research Facility,
- (ii) constructing and installing the Astronomical Instrumentation Center,
- (iii) constructing and installing infrastructure improvements, including: the extension of chilled water lines to Baker System, Coldwell Laboratory and the Journalism Building; replacement of steam lines from the McCracken Power Plant to the vicinity of St. John Arena; construction of a storm water detention area and storm sewers near Buckeye Village; the extension of Fyffe Road from Hess Road North to Ackerman Road, replacement of a steam boiler and extension of chilled water lines and steam lines from the McCracken Power Plant, construction of new walkways and landscaping and storm water improvements at Neil Avenue and 19th Avenue, the extension of Ines Drive to Tuttle Park Place and sidewalks and utilities in connection with the Fisher College of Business,
- (iv) construction of recreation and intramural sports fields,
- (v) construction and installation of the Tuttle Park Place Garage,
- (vi) construction and installation of the Heart and Lung Institute,
- (vii) constructing and installing the Success Center,
- (viii) residence halls improvements including: demolition and construction work at Baker Hall; renovation and improvements at the south high rises; roof replacement for Mack Hall, Old Canfield Hall and Baker Hall; interior upgrades for Neilwood Gables; installation of fiber optics in 18 residence halls; upgrade elevators at Mack Hall and the Rathskeller; upgrade residence hall fire systems; renovation and improvement to various residence hall facilities, including (I) North Commons dining area upgrade, (II) Raney Commons remodeling, (III) renovation of the ASH Scholarship House, (IV) upgrade of the Ohio Union Conference Theater, (V) installation of card readers at residence hall entrances, (VI) renovation of Baker Hall, (VII) renovation of Mack/Canfield Hall, (VIII) South High-rise closet replacement, (IX) Jones Tower elevator modernization and HVAC unit replacement, (X) Scott House HVAC replacement, (XI) Lincoln Tower elevator modernization and (XII) Morrison Tower chiller replacement,
- (ix) renovations to Ohio Stadium,
- (x) reimbursement of the costs of acquisition of a health care facility formerly known as Park Medical Center,

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 A OF THE OHIO STATE UNIVERSITY (contd)**

- (xi) paying a portion of the costs of construction and installation of six building complex for the Fisher College of Business,
- (xii) financing the acquisition of real property in connection with campus area redevelopment,
- (xiii) constructing and installing a facility to house the Food Science Technology Program, each of (i) through (xviii) constituting a Component (as defined in Section 5 of this Resolution) and a University Facility.

"Series 1999 Project Account" means the Series 1999 Project Account held by the University and created in Section 5 hereof to be funded in part with the proceeds of the Series 1999 A Bonds.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in this Resolution, the Amended and Restated Trust Indenture and the First Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization; Terms; Pledge; and Covenant.

(a) Authorization. The Series 1999 A Bonds shall be designated and known as "The Ohio State University General Receipts Bonds, Series 1999 A" and shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, this Resolution, the Amended and Restated Trust Indenture and the First Supplement. The Series 1999 A Bonds shall be issued for the purposes of financing a portion of the costs of the University Facilities comprising the Series 1999 Project, currently refunding the Prior Obligations and paying costs and expenses incidental to the issuance of the Series 1999 A Bonds.

(b) Form and Numbering. The Series 1999 A Bonds shall be issued only as fully registered bonds. The Series 1999 A Bonds shall be numbered as determined by the Trustee which will distinguish each Series 1999 A Bond from each other Series 1999 A Bond.

(c) Denominations and Dates. The Series 1999 A Bonds shall be issuable in denominations of \$5,000 and integral multiples thereof and shall be dated as of December 1, 1999.

(d) Principal Amount. The Series 1999 A Bonds shall be issued in the principal amount specified in the Certificate of Award, which amount shall not exceed \$85,000,000.

(e) Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Original Purchasers to establish the date, location, procedures and conditions for the delivery of the Series 1999 A Bonds to the Original Purchasers and to take all steps as necessary to effect due execution, authentication, sale and delivery of the Series 1999 A Bonds to the Original Purchasers under the terms of this Resolution. The Series 1999 A Bonds shall be signed by the Chairman of the Board (the "Chairman") and the Treasurer in their

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 A OF THE OHIO STATE UNIVERSITY (contd)**

official capacities (provided that both of the signatures may be facsimiles) and shall bear the corporate seal of the University or a facsimile thereof.

(f) Interest and Maturities.

(i) The Series 1999 A Bonds shall bear interest on the unpaid principal amount thereof from the most recent date to which interest has been paid or duly provided for or, if no interest has been paid or provided for, from their date, with interests payable semi-annually on each June 1 and December 1 (the "Interest Payment Dates"), commencing June 1, 2000, at the percentage rate or rates per annum set forth in the Certificate of Award. Interest shall be calculated on the basis of a 360-day year consisting of twelve 30-day months. Such rate or rates shall in no event produce an average interest rate for the Series 1999 A Bonds in excess of seven percent (7.00%) per annum.

(ii) The Series 1999 A Bonds shall mature not later than December 1, 2029 and in such annual amount or amounts as are provided for in the Certificate of Award.

(iii) Any mandatory redemption of Series 1999 A Bonds of certain maturities prior to maturity pursuant to any Mandatory Sinking Fund Requirements shall be as provided in the Certificate of Award. Notice of call for mandatory sinking fund redemption of the Series 1999 A Bonds shall be given in the manner provided in the indenture.

(iv) Certain maturities of the Series 1999 A Bonds, if so provided for in the Certificate of Award, shall be subject to optional redemption at the option of the University prior to stated maturity, in whole or in part, but if in part, only in installments of \$5,000 principal amount of such Series 1999 A Bond or integral multiples thereof, in accordance with the terms, conditions, redemption prices and on the dates set forth in the Certificate of Award. Notice of call for and other terms and provisions governing redemption of the Series 1999 A Bonds shall be given in the manner provided in the Indenture. At no time shall the redemption price on any Series 1999 A Bonds, exclusive of accrued interest, exceed one hundred and two percent (102%) of the principal amount of such Bond to be redeemed.

(g) Security. As provided in the Amended and Restated Trust Indenture as supplemented by the First Supplement, there is hereby pledged to the security of the Series 1999 A Bonds and for the payment of the Debt Service Charges on the Series 1999 A Bonds, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.11 of the Amended and Restated Indenture) and (ii) the monies contained in the Special Funds, but excluding the Bond Reserve Fund. Anything else to the contrary in the Indenture or this Resolution notwithstanding, the Series 1999 A Bonds shall not have access to, any claim upon or be secured by the Series 1999 Project Account.

The pledge of General Receipts in the immediately preceding paragraph shall be on a parity with expenses, claims and payments relating to other Parity Obligations and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University. Furthermore, the Pledge contained herein and the Amended and Restated Indenture is not in derogation of the pledge contained in the Original Indenture, the Prior Indenture, any Series Resolution adopted pursuant to the Original Resolution or any Bond proceedings with respect to any Obligations currently outstanding, it being the intention of the University that all such Obligations outstanding upon the execution and delivery of the Amended and Restated Trust Indenture shall be Parity Obligations within the meaning of the Amended and Restated Trust Indenture, equally and ratably secured by the pledge of General Receipts of the University herein and therein contained.

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 A OF THE OHIO STATE UNIVERSITY (contd)**

For purposes of the Amended and Restated Trust Indenture, this Resolution shall serve as both the "1999 General Bond Resolution" for the purpose of authorizing the execution, delivery and performance of the Amended and Restated Trust Indenture and a "Series Resolution" for purposes of authorizing the execution, delivery and performance of the First Supplement.

For the further security of the Series 1999 A Bonds, and any other Obligations, the University hereby covenants with the bondholders and the Trustee that so long as any Series 1999 A Bonds or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other monies lawfully available therefor, to pay all costs and expenses required to be paid under the Bond proceedings, and (iii) together with other monies lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

(h) Payment, Places of Payment and Paying Agents. The principal of and any redemption premium on any Series 1999 A Bond when due shall be payable to the registered holder upon presentation and surrender thereof at the principal corporate trust office of the Trustee or any duly authorized Paying Agent. Interest on Series 1999 A Bonds shall be payable by check or draft mailed by the Trustee as provided in the Indenture; provided, however, that interest on Series 1999 A Bonds aggregating \$1,000,000 or more in principal amount registered in the name of a single holder shall be paid by wire transfer in immediately available funds to such account, if any, as such holder directs in writing to the Trustee at least ten (10) days prior to any Interest Payment Date, such payment by wire transfer pursuant to that direction continuing in effect as to subsequent Interest Payment Dates until such time as the holder notifies the Trustee to the contrary or until such time as such holder ceases to be a holder of the requisite principal amount of Series 1999 A Bonds.

(i) Book Entry. Subject to the provisions of the immediately following paragraph, the Series 1999 A Bonds shall be issued only to a Depository for holding in a Book Entry System. Those Series 1999 A Bonds shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series 1999 A Bonds shall be evidenced by a single certificate in the aggregate principal amount of the Series 1999 A Bonds maturing on each such maturity date.

If any Depository determines not to continue to act as a Depository for the Series 1999 A Bonds for holding in a Book Entry System, the University may attempt to have established a securities depository/Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series 1999 A Bonds from the Depository, and authenticate and deliver the Series 1999 A Bond certificates, in fully registered form to the assigns of the Depository or its nominee (if such Bond was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series 1999 A Bonds) of the University. Series 1999 A Bond certificates authenticated and delivered pursuant to this paragraph shall be in the denomination of \$5,000 or any integral multiple thereof.

Section 3. Amended and Restated Trust Indenture; Contract of Purchase; Certificate of Award; Official Statement; Continuing Disclosure Agreement. To secure the pledge of General Receipts for the payment of Debt Service Charges on all Obligations, the execution, delivery and performance of the Amended and Restated Trust Indenture in substantially the form on file with the Secretary of the Board is hereby approved and authorized. The Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 A OF THE OHIO STATE UNIVERSITY (contd)**

them, are authorized and directed to execute and deliver to the Trustee, in the name and on behalf of the University such Amended and Restated Trust Indenture, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. Execution by the officer or officers of the University shall be conclusive evidence that any such changes are not substantially adverse to the University. The Treasurer of the University is directed and authorized to solicit, with such assistance from the Original Purchasers, the Trustee or others as he shall, in his sole reasonable discretion, deem necessary, the consent of the holders of a majority in principal amount of Obligations outstanding to the execution and delivery of the Amended and Restated Trust Indenture. The Series 1999 A Bonds are sold and awarded to the Original Purchasers in accordance with the Contract of Purchase at the purchase price provided in the Certificate of Award. The form of Contract of Purchase now on file with the Secretary of the Board is hereby approved, together with any changes therein and completions thereof which are not inconsistent with this Resolution and not substantially adverse to the University, and as are permitted by the Act and approved on behalf of the University by the Chairman or the Treasurer. The approval on behalf of the University of those changes and completions by the Chairman or the Treasurer, and the status of those changes as not substantially adverse to the University, shall be conclusively evidenced by the execution of the Contract of Purchase on behalf of the University by the Chairman or the Treasurer. It is determined hereby that the purchase price and the manner of sale and the terms of the Series 1999 A Bonds, as provided in this Resolution and the Contract of Purchase are consistent with all legal requirements and will carry out the public purposes of the Act.

The sale and award of the Series 1999 A Bonds shall be further evidenced by the Certificate of Award. The Certificate of Award is hereby authorized and shall be executed by the Chairman or the Treasurer. The Certificate of Award shall state or confirm the aggregate principal amount of the Series 1999 A Bonds, the purchase price of such Bonds, the interest rate or rates with respect to each maturity of such Bonds, the annual principal amount or amounts of such Bonds becoming due, the maturity dates, any Mandatory Sinking Fund Requirements and the optional redemption provisions, all as determined in accordance with the provisions of this Resolution and the Contract of Purchase, and all of which shall be conclusively evidenced by the execution of the Certificate of Award. The Certificate of Award shall also contain such other dates or provisions as the Chairman or the Treasurer determines are appropriate or necessary, and as are consistent with this Resolution, the Indenture, the First Supplement and the Contract of Purchase.

The use and distribution of the Preliminary Official Statement and the Official Statement relating to the Series 1999 A Bonds by the Original Purchasers is hereby approved, authorized and ratified. The Preliminary Official Statement is deemed final by the University for purposes of Securities Exchange Commission Rule 15c2-12 except for such omissions therefrom as may be permitted by such Rule. The Official Statement, substantially in the form of the Preliminary Official Statement now on file with the Secretary of the Board, shall be executed by the Chairman and the Treasurer or either of them, each in his official capacity on behalf of the University with any modifications, changes and supplements necessary or desirable for the purposes thereof which the Chairman or the Treasurer shall approve. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of the statements in the Preliminary Official Statement or the final Official Statement under the caption "UNDERWRITING."

The execution, delivery and performance of the Continuing Disclosure Agreement dated as of December 1, 1999 (the "Continuing Disclosure Agreement") between the University and the Trustee in the form now on file with the Secretary of the Board is hereby authorized and approved, together with any changes therein which are not substantially adverse to the University. The Chairman and the Treasurer, or either of them is each authorized to execute the Continuing Disclosure Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 A OF THE OHIO STATE UNIVERSITY (contd)**

Section 5. Allocation of Proceeds. The proceeds from the sale of the Series 1999 A Bonds, including any accrued interest, shall be allocated, deposited and applied as follows:

- (i) To the Debt Service Fund, accrued interest received on the sale of the Series 1999 A Bonds;
- (ii) To the Series 1999 Project Account, created pursuant to Section 5 of this Resolution, the amount of the proceeds of the Series 1999 A Bonds as specified in the Certificate of Award, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series 1999 A Bonds; and
- (iii) To the Debt Service Fund, the amount of the proceeds of the Series 1999 A Bonds as specified in the Certificate of Award for the purpose of currently redeeming the Prior Obligations on the next available redemption date.

Section 6. Series 1999 Project Account. There is hereby created by the University an account within the Facilities Fund to be maintained in the custody of the Treasurer and designated the "Series 1999 Project Account." The Series 1999 Project Account shall be funded in part from the proceeds of the sale of the Series 1999 A Bonds. Such proceeds shall be used for the payment or reimbursement of a portion of the costs and expenses relating to the Series 1999 Project, and costs and expenses associated with the issuance of the Series 1999 A Bonds. The Series 1999 Project Account shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Moneys held in the Series 1999 Project Account, including all investment earnings thereon, pending disbursement from the Series 1999 Project Account shall be invested in Authorized Investments specified in Section VIII of the Non-Endowment Investments Policy of the University attached hereto as Exhibit A, as the same may be amended from time to time. If the proceeds of the Series 1999 A Bonds remain unspent upon the issuance of any Obligations to fund costs of the Series 1999 Project, the University shall establish separate accounts and subaccounts, for accounting purposes, for the deposit of the proceeds of such Obligations in accordance with the provisions of this Section 5.

The Treasurer shall maintain such books and records with respect to disbursements from the Series 1999 Project Account so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the Series 1999 Project Account may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service Account in the Debt Service Fund to be used to pay Debt Service Charges on the Series 1999 A Bonds.

Upon the determination by the Treasurer that the costs incurred in connection with any item listed in Section 1 hereof in the definition of Series 1999 Project (each a "Component") to be paid from the Series 1999 Project Account have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the Series 1999 Project Account with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Monies remaining on deposit in the Series 1999 Project Account after the completion of the Series 1999 Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Section 7. Application of Bond Proceeds. The University covenants that the use of the proceeds of the Series 1999 A Bonds will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series 1999 A Bonds, so that the Series 1999 A Bonds will not

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SERIES 1999 A OF THE OHIO STATE UNIVERSITY (contd)**

constitute arbitrage bonds under Sections 103(c) and 148 of the Code. The Treasurer of the University, or any other officer having responsibility with respect to the issuance of the Series 1999 A Bonds, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series 1999 A Bonds setting forth the reasonable expectations of the University regarding the amount and use of all those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series 1999 A Bonds.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series 1999 A Bonds, and will not take, nor permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series 1999 A Bonds; and the Chairman or the Treasurer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series 1999 A Bonds.

Section 8. Call for Redemption of Prior Obligations. The University hereby determines that each of the Prior Obligations shall be called for optional redemption at the earliest date on which each of them may be redeemed pursuant to the Prior Indenture and that the execution and delivery by the University of the First Supplement shall constitute the irrevocable direction to the Trustee to send such notices as are required by the Indenture to effect such call for redemption. The execution of the First Supplement and the acceptance of the estate conveyed thereby by the Trustee shall constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give the aforementioned notices.

Section 9. First Supplement. In order to better secure the payment of the Debt Service Charges as the same shall become due and payable, the Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute and deliver to the Trustee, in the name and on behalf of the University and pursuant to the Amended and Restated Indenture, the First Supplement, in substantially the form submitted to this Board and hereby approved, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. Execution by the officer or officers of the University shall be conclusive evidence that any such changes are not substantially adverse to the University. The First Supplement shall also include the forms of the Series 1999 A Bonds. The execution of such document by any of such officers shall conclusively evidence the approval of such officers and the Board and that such changes are not substantially adverse to the University. Such officers are each further authorized to execute and deliver on behalf of the University such other certificates, documents and instruments as are necessary in connection with the acts authorized by this Resolution.

Section 10. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, In compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 11. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 B OF THE OHIO STATE UNIVERSITY**

Resolution No. 2000-71

Synopsis: Providing for the authorization, issuance and sale of Variable Rate Demand General Receipts Bonds (the "Series 1999 B Bonds"), in a principal amount determined as provided herein, for the purposes of (A) the acquisition, construction and installation of the Series 1999 Project, as defined herein; (B) currently refunding the outstanding principal amount of certain Prior Obligations (as defined herein); and (C) paying costs and expenses associated with the issuance of the 1999 B Bonds.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue, as provided herein, Obligations (as defined in the Indenture (as hereinafter defined)) of the University to pay the costs of certain capital facilities defined as "facilities" in the Act (and herein called "University Facilities") and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of the Obligations all or a specified part of the gross amount of the General Receipts of the University (as defined in the Original Indenture) in priority to all other expenses, claims or payments; (c) to covenant, as herein provided, that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), has provided for the issuance from time to time of General Receipts Bonds of the University, with each such issue to be authorized by a Series Resolution (as defined in the Original Indenture) adopted by the Board pursuant thereto and secured pursuant to the terms of a Supplemental Indenture (as defined in the Original Indenture) with respect to such issue (the Original Indenture and each indenture supplemental thereto being referred to collectively herein as the "Prior Indenture"); and

WHEREAS the University has heretofore issued pursuant to the Series 1985 A Bond Resolution and the Original Indenture, the \$27,680,000 The Ohio State University General Receipts Refunding Bonds, Series 1985 A, dated as of November 15, 1985 (the "Series 1985 A Bonds") all of which have redeemed and are no longer outstanding; and

WHEREAS the University has heretofore issued pursuant to the Series 1985 A Bond Resolution, the resolution, adopted by the Board on December 6, 1985 (the "Series 1985 B Bond Resolution"), the Original Indenture and the First Supplemental Trust Indenture, dated as of December 1, 1985 (the "First Supplemental Indenture"), between the University and the Trustee, as amended by the Amendment Agreement, dated as of December 1, 1986, between the University and the Trustee, as further amended by the First Supplemental Trust Indenture Amendment Agreement, dated as of March 1, 1988, between the University and the Trustee, the \$42,500,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1985 B, initially dated as of December 30, 1985 (the "Series 1985 B Bonds"), of which amount \$2,800,000 in principal amount is outstanding as of the date hereof; and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, a resolution adopted by the Board on July 11, 1986 (the "Series 1986 A Bond Resolution"), the Prior Indenture and the Second Supplemental Trust Indenture, dated as of July 15, 1986 (the "Second Supplemental Indenture"), between the University and the Trustee, the \$45,000,000 The Ohio State University General Receipts Bonds, Series 1986 A, dated as of July 15, 1986 (the

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"Series 1986 A Bonds") which have been advance refunded by the Series 1992 A2 Bonds described below; and

WHEREAS the University has heretofore issued pursuant to a resolution adopted by the Board on July 11, 1986 (the "Series 1986 B Bond Resolution"), the Series 1985 A Resolution, the Original Indenture and the Amended Third Supplemental Trust Indenture, dated as of August 1, 1986 (the "Third Supplemental Indenture"), between the University and the Trustee, the \$45,000,000 The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1986 B, initially dated as of August 14, 1986 (the "Series 1986 B Bonds"), of which amount \$27,200,000 is outstanding as of the date hereof; and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, a resolution adopted by the Board on April 6, 1990 (the "Series 1990 Bond Resolution"), the Prior Indenture and the Fourth Supplemental Trust Indenture, dated as of April 1, 1990 (the "Fourth Supplemental Indenture"), between the University and the Trustee, the \$54,265,000 The Ohio State University General Receipts Bonds, Series 1990, dated as of April 1, 1990 (the "Series 1990 Bonds") which have been advance refunded by the Series 1992 A2 Bonds described below; and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on September 2, 1992 (the "Series 1992 A Bond Resolution"), the Prior Indenture and the Fifth Supplemental Trust Indenture, dated as of September 1, 1992 (the "Fifth Supplemental Indenture"), between the University and the Trustee, the \$60,520,000 The Ohio State University General Receipts Bonds, Series 1992 A1, and the \$103,800,000 The Ohio State University General Receipts Refunding Bonds, Series 1992 A2 (collectively, the "Series 1992 A Bonds"); and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on September 2, 1992 (the "Series 1992 B Bond Resolution"), the Prior Indenture and the Sixth Supplemental Trust Indenture, dated as of November 1, 1992 (the "Sixth Supplemental Indenture"), between the University and the Trustee, the \$30,200,000 The Ohio State University General Receipts Bonds, Series 1992 B (the "Series 1992 B Bonds") which have been currently refunded by the Series 1997 Bonds described below; and

WHEREAS the University has issued pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on November 7, 1997 (the "Series 1997 Bond Resolution"), the Prior Indenture and the Seventh Supplemental Trust Indenture, dated as of December 1, 1997 (the "Seventh Supplemental Indenture") between the University and the Trustee, the \$79,540,000 The Ohio State University General Receipts Bonds, Series 1997 (the "Series 1997 Bonds"); and

WHEREAS the University has authorized the issuance pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on July 10, 1998 (the "Series A Commercial Paper Resolution"), the Prior Indenture and the Eighth Supplemental Trust Indenture, dated as of August 1, 1998 (the "Eighth Supplemental Indenture") between the University and the Trustee, \$120,000,000 The Ohio State University General Receipts Commercial Paper Notes, Series A (the "Series A Notes") of which authorized amount \$73,000,000 is issued and outstanding as of the date hereof; and

WHEREAS the University has authorized the issuance pursuant to the Series 1985 A Bond Resolution, the resolution adopted by the Board on June 4, 1999 (the "Series B Commercial Paper Resolution"), the Prior Indenture and the Ninth Supplemental Indenture dated as of June 1, 1999 (the "Ninth Supplemental Indenture") between the University and the Trustee, \$158,700,000 The Ohio State University General Receipts Commercial Paper Notes, Series B (the "Series B Notes" and together with the Series 1986 B Bonds and the Series A Notes, the "Prior Obligations") of which \$38,000,000 is issued and outstanding as of the date hereof; and

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SERIES 1999 B OF THE OHIO STATE UNIVERSITY (contd)**

WHEREAS the University has adopted a Resolution of even date herewith (the "Series 1999 A Bond Resolution") authorizing the issuance of \$85,000,000 The Ohio State University General Receipts Bonds, Series 1999 A (the "Series 1999 A Bonds"), the execution, delivery and performance of an Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Indenture") between the University and the Trustee for the purpose of amending and restating the Original Indenture and the execution, delivery and performance of a First Supplement to Amended and Restated Trust Indenture dated as of December 1, 1999 (the "First Supplement") between the University and the Trustee; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B (the "Series 1999 B Bonds") in two series, namely Series 1999 B1 in the principal amount of \$85,000.00 and Series 1999 B2 in the principal amount not to exceed \$25,000,000 for the purpose of paying or reimbursing a portion of the costs of the Series 1999 Project, currently refunding the Prior Obligations and paying costs and expenses associated with the issuance of the Series 1999 B Bonds; and

WHEREAS the University desires to make provisions for the issuance of the Series 1999 B Bonds and for the payment of the Debt Service Charges thereon and the securing thereof by this Resolution and a Second Supplement to the Amended and Restated Trust Indenture (the "Second Supplement" together with the Amended and Restated Trust Indenture, as supplemented and all other indentures supplemental thereto, the "Indenture") herein authorized.

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY as follows:

Section 1. Definitions and Interpretations. All words and terms defined in the Amended and Restated Indenture and all interpretations therein provided shall have in this Resolution the same meanings, respectively, and be subject to the same interpretations as therein provided or used, unless the context or use clearly indicates another or different meaning or intent. Terms used herein with initial capitalization where not required by the rules of grammar and not defined herein or in the Amended and Restated Indenture shall have the meanings given them in the Second Supplement. Terms not appearing in the Amended and Restated Indenture but used herein and not previously defined herein are defined as follows:

"Certificate of Award" means the Certificate of Award authorized pursuant to Section 3 of this Resolution.

"Code" means the Internal Revenue Code of 1986, as amended, the Treasury Regulations (whether proposed, temporary or final) under that Code or the statutory predecessor of that Code, and any amendments of, or successor provisions to, the foregoing and any official rulings, announcements, notices, procedures and judicial determinations regarding any of the foregoing, all as and to the extent applicable. Unless otherwise indicated, reference to a Section of the Code means that Section, including any applicable successor section or provision and such applicable Treasury Regulations, rulings, announcements, notices, procedures and determinations pertinent to that Section.

"Contract of Purchase" means the Contract of Purchase between the Original Purchasers and the University, authorized pursuant to Section 3 hereof.

"Official Statement" means, as to the Series 1999 B Bonds, the Official Statement including, without limitation, the Preliminary Official Statement, relating to the original issuance of the Series 1999 B Bonds, authorized pursuant to Section 3 hereof.

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"Original Purchasers" means, as to the Series 1999 B Bonds, Merrill, Lynch, Pierce, Fenner & Smith, Incorporated and Huntington Capital Corp.

"Paying Agent" means the Paying Agent as defined in the Second Supplement.

"Remarketing Agent" means, with respect to the Series 1999 B1 Series 1999 B Bonds, Merrill Lynch, Pierce, Fenner & Smith Incorporated, and with respect to the Series 1999 B2 Series 1999 B Bonds, Huntington Capital Corp., or any other investment banking firm which may at any time be substituted in place of either of them as provided in Section 5.20 of the Indenture.

"Series 1999 B Bond Resolution" or "this Resolution" as used herein, means this Resolution and the Certificate of Award, as the same may be amended from time to time.

"Series 1999 Project" means, collectively,

- (i) constructing and installing the Keck Genetic Research Facility,
- (ii) constructing and installing the Astronomical Instrumentation Center,
- (iii) constructing and installing infrastructure improvements, including: the extension of chilled water lines to Baker System, Coldwell Laboratory and the Journalism Building; replacement of steam lines from the McCracken Power Plant to the vicinity of St. John Arena; construction of a storm water detention area and storm sewers near Buckeye Village; the extension of Fyffe Road from Hess Road North to Ackerman Road, replacement of a steam boiler and extension of chilled water lines and steam lines from the McCracken Power Plant, construction of new walkways and landscaping and storm water improvements at Neil Avenue and 19th Avenue, the extension of Ines Drive to Tuttle Park Place and sidewalks and utilities in connection with the Fisher College of Business,
- (iv) construction of recreation and intramural sports fields,
- (v) construction and installation of the Tuttle Park Place Garage,
- (vi) construction and installation of the Heart and Lung Institute,
- (vii) constructing and installing the Success Center,
- (viii) residence halls improvements including: demolition and construction work at Baker Hall; renovation and improvements at the south high rises; roof replacement for Mack Hall, Old Canfield Hall and Baker Hall; interior upgrades for Neilwood Gables; installation of fiber optics in 18 residence halls; upgrade elevators at Mack Hall and the Rathskeller; upgrade residence hall fire systems; renovation and improvement to various residence hall facilities, including (I) North Commons dining area upgrade, (II) Raney Commons remodeling, (III) renovation of the ASH Scholarship House, (IV) upgrade of the Ohio Union Conference Theater, (V) installation of card readers at residence hall entrances, (VI) renovation of Baker Hall, (VII) renovation of Mack/Canfield Hall, (VIII) South High-rise closet replacement, (IX) Jones Tower elevator modernization and HVAC unit replacement, (X) Scott House HVAC replacement, (XI) Lincoln Tower elevator modernization and (XII) Morrison Tower chiller replacement,
- (ix) renovations to Ohio Stadium,

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- (x) reimbursement of the costs of acquisition of a health care facility formerly known as Park Medical Center,
- (xi) paying a portion of the costs of construction and installation of six building complex for the Fisher College of Business,
- (xii) financing the acquisition of real property in connection with campus area redevelopment,
- (xiii) constructing and installing a facility to house the Food Science Technology Program, each of (i) through (xviii) constituting a Component (as defined in Section 5 of this Resolution) and a University Facility.

"Series 1999 Project Account" means the Series 1999 Project Account held by the University and created in Section 5 hereof to be funded in part with the proceeds of the Series 1999 B Bonds.

Any reference herein to the University, the Board, or to any members or officers thereof or to other public boards, commissions, departments, institutions, agencies, bodies, entities or officers, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions. Any reference to a section or provision of the Ohio Revised Code or to the laws of Ohio shall include such section or provision and such laws as from time to time amended, modified, revised, supplemented, or superseded, provided that no such amendment, modification, revision, supplementation, or supersession shall alter the obligation to pay the Debt Service Charges in the amount and manner, at the times, and from the sources provided in this Resolution, the Amended and Restated Trust Indenture and the First Supplement, except as otherwise herein permitted.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "herein," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization; Terms; Pledge; and Covenant.

(a) Authorization. The Series 1999 B Bonds shall be comprised of the Series 1999 B1 Bonds and the Series 1999 B2 Bonds and shall be collectively designated and known as "The Ohio State University Variable Rate Demand General Receipts Bonds, Series 1999 B" and shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, this Resolution, the Amended and Restated Trust Indenture and the Second Supplement. The Series 1999 B Bonds shall be issued for the purposes of financing a portion of the costs of the University Facilities comprising the Series 1999 Project, currently refunding the Prior Obligations and paying costs and expenses incidental to the issuance of the Series 1999 B Bonds.

(b) Form and Numbering. The Series 1999 B Bonds shall be issued only as fully registered bonds. The Series 1999 B Bonds shall be numbered as determined by the Trustee which will distinguish each Series 1999 B1 Bond from each other Series 1999 B1 Bond and each Series 1999 B2 Bond from each other Series 1999 B2 Bond.

(c) Denominations and Dates. The Series 1999 B Bonds shall be issuable in denominations of \$100,000 and integral multiples thereof and shall be dated as of their date of first delivery and authentication.

(d) Principal Amount. The Series 1999 B Bonds shall be issued in the principal amount specified in the Certificate of Award, which amount shall not exceed \$110,000,000.

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(e) Delivery and Execution. The Treasurer is hereby authorized to make the necessary arrangements with the Original Purchasers to establish the date, location, procedures and conditions for the delivery of the Series 1999 B Bonds to the Original Purchasers and to take all steps as necessary to effect due execution, authentication, sale and delivery of the Series 1999 B Bonds to the Original Purchasers under the terms of this Resolution. The Series 1999 B Bonds shall be signed by the Chairman of the Board (the "Chairman") and the Treasurer in their official capacities (provided that both of the signatures may be facsimiles) and shall bear the corporate seal of the University or a facsimile thereof.

(f) Interest and Maturities.

(i) The Series 1999 B Bonds shall bear interest at a variable rate in any number of Modes determined pursuant to the Second Supplement. The University may also convert the interest rate on all or a portion of the Series 1999 B Bonds to Fixed Rates. The interest rate on the Series 1999 B Bonds shall at no time exceed the Maximum Interest Rate. Interest shall be payable on each Interest Payment Date.

(ii) The Series 1999 B Bonds shall mature not later than December 1, 2029 and in such annual amount or amounts as are provided for in the Certificate of Award.

(g) Security. As provided in the Amended and Restated Trust Indenture as supplemented by the Second Supplement, there is hereby pledged to the security of the Series 1999 B Bonds and for the payment of the Debt Service Charges on the Series 1999 B Bonds, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.11 of the Original Indenture) and (ii) the monies contained in the Special Funds. Anything else to the contrary in the Indenture or this Resolution notwithstanding, the Series 1999 B Bonds shall not have access to, any claim upon or be secured by the Series 1999 Project Account.

The pledge of General Receipts in the immediately preceding paragraph shall be on a parity with expenses, claims and payments relating to other Parity Obligations and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University. Furthermore, the Pledge contained herein and the Amended and Restated Indenture is not in derogation of the pledge contained in the Original Indenture, the Prior Indenture, any Series Resolution adopted pursuant to the Original Resolution or any Bond proceedings with respect to any Obligations currently outstanding, it being the intention of the University that all such Obligations outstanding upon the execution and delivery of the Amended and Restated Trust Indenture shall be Parity Obligations within the meaning of the Amended and Restated Trust Indenture, equally and ratably secured by the pledge of General Receipts of the University herein and therein contained.

For the further security of the Series 1999 B Bonds, and any other Obligations, the University hereby covenants with the bondholders and the Trustee that so long as any Series 1999 B Bonds or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other monies lawfully available therefor, to pay all costs and expenses required to be paid under the Bond proceedings, and (iii) together with other monies lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University.

(h) Payment, Places of Payment and Paying Agents. The principal of and any redemption premium on any Series 1999 B Bond when due shall be payable to the registered holder upon presentation and surrender thereof at the principal corporate trust office of the Trustee or any duly authorized Paying Agent. Interest on Series 1999 B Bonds shall be payable

**AUTHORIZATION, ISSUANCE AND SALE OF
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SERIES 1999 B OF THE OHIO STATE UNIVERSITY (contd)**

by check or draft mailed by the Trustee as provided in the Indenture; provided, however, that interest on Series 1999 B Bonds aggregating \$1,000,000 or more in principal amount registered in the name of a single holder shall be paid by wire transfer in immediately available funds to such account, if any, as such holder directs in writing to the Trustee at least ten (10) days prior to any Interest Payment Date, such payment by wire transfer pursuant to that direction continuing in effect as to subsequent Interest Payment Dates until such time as the holder notifies the Trustee to the contrary or until such time as such holder ceases to be a holder of the requisite principal amount of Series 1999 B Bonds.

(i) Book Entry. Subject to the provisions of the immediately following paragraph, the Series 1999 B Bonds shall be issued only to a Depository for holding in a Book Entry System. Those Series 1999 B Bonds shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; and shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the University. Each maturity of the Series 1999 B Bonds shall be evidenced by a single certificate in the aggregate principal amount of the Series 1999 B Bonds maturing on each such maturity date.

If any Depository determines not to continue to act as a Depository for the Series 1999 B Bonds for holding in a Book Entry System, the University may attempt to have established a securities depository/Book Entry System relationship with another qualified Depository. If the University does not or is unable to do so, the University, after making provision for notification of the owners of book entry interests by appropriate notice to the then Depository and any other arrangements it deems necessary, shall permit the withdrawal of the Series 1999 B Bonds from the Depository, and authenticate and deliver the Series 1999 B Bond certificates, in fully registered form to the assigns of the Depository or its nominee (if such Bond was held by a nominee), all at the cost and expense (including costs of printing or otherwise preparing and delivering replacement Series 1999 B Bonds) of the University. Series 1999 B Bond certificates authenticated and delivered pursuant to this paragraph shall be in the denomination of \$5,000 or any integral multiple thereof.

(j) Tender and Purchase. The Series 199 B Bonds will be subject to tender by the Holders thereof and also subject to purchase, including mandatory purchase, by the University in accordance with the terms of the Second Supplement.

(k) Appointment of Remarketing Agent. The Board hereby appoints Merrill Lynch, Pierce, Fenner & Smith Incorporated with respect to the Series 1999 B1 Bonds and with respect to the Series 1999 B2 Bonds, Huntington Capital Corp.

Section 3. Contract of Purchase; Certificate of Award; Official Statement; Continuing Disclosure Agreement and Remarketing Agreements. The Series 1999 B Bonds are sold and awarded to the Original Purchasers in accordance with the Contract of Purchase at the purchase price provided in the Certificate of Award. The form of Contract of Purchase now on file with the Secretary of the Board is hereby approved, together with any changes therein and completions thereof which are not inconsistent with this Resolution and not substantially adverse to the University, and as are permitted by the Act and approved on behalf of the University by the Chairman or the Treasurer. The approval on behalf of the University of those changes and completions by the Chairman or the Treasurer, and the status of those changes as not substantially adverse to the University, shall be conclusively evidenced by the execution of the Contract of Purchase on behalf of the University by the Chairman or the Treasurer. It is determined hereby that the purchase price and the manner of sale and the terms of the Series 1999 B Bonds, as provided in this Resolution and the Contract of Purchase are consistent with all legal requirements and will carry out the public purposes of the Act.

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The sale and award of the Series 1999 B Bonds shall be further evidenced by the Certificate of Award. The Certificate of Award is hereby authorized and shall be executed by the Chairman or the Treasurer. The Certificate of Award shall state or confirm the aggregate principal amount of the Series 1999 B Bonds, the purchase price of such Bonds, the interest rate or rates with respect to each maturity of such Bonds, the annual principal amount or amounts of such Bonds becoming due, the maturity dates and the optional redemption provisions, all as determined in accordance with the provisions of this Resolution and the Contract of Purchase, and all of which shall be conclusively evidenced by the execution of the Certificate of Award. The Certificate of Award shall also contain such other dates or provisions as the Chairman or the Treasurer determines are appropriate or necessary, and as are consistent with this Resolution, the Indenture, the Second Supplement and the Contract of Purchase.

The use and distribution of the Preliminary Official Statement and the Official Statement relating to the Series 1999 B Bonds by the Original Purchasers is hereby approved, authorized and ratified. The Preliminary Official Statement is deemed final by the University for purposes of Securities Exchange Commission Rule 15c2-1 2 except for such omissions therefrom as may be permitted by such Rule. The Official Statement, substantially in the form of the Preliminary Official Statement now on file with the Secretary of the Board, shall be executed by the Chairman and the Treasurer or either of them, each in his official capacity on behalf of the University with any modifications, changes and supplements necessary or desirable for the purposes thereof which the Chairman or the Treasurer shall approve. The Board has not confirmed, and assumes no responsibility for, the accuracy, sufficiency or fairness of the statements in the Preliminary Official Statement or the final Official Statement under the caption "UNDERWRITING."

The execution, delivery and performance of the Continuing Disclosure Agreement dated as of December 1, 1999 (the "Continuing Disclosure Agreement") between the University and the Trustee in the form now on file with the Secretary of the Board is hereby authorized and approved, together with any changes therein which are not substantially adverse to the University. The Chairman and the Treasurer, or either of them is each authorized to execute the Continuing Disclosure Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

The execution, delivery and performance of separate Remarketing Agreements dated as of December 1, 1999 (each a "Remarketing Agreement") between the University and each Remarketing Agent in the forms now on file with the Secretary of the Board is hereby authorized and approved, together with any changes therein which are not substantially adverse to the University. The Chairman and the Treasurer, or either of them is each authorized to execute each Remarketing Agreement and such execution by either or both of them shall be conclusive evidence that such changes are not substantially adverse to the University.

Section 4. Allocation of Proceeds. The proceeds from the sale of the Series 1999 B Bonds, including any accrued interest, shall be allocated, deposited and applied as follows:

- (i) To the Debt Service Fund, accrued interest received on the sale of the Series 1999 B Bonds;
- (ii) To the Series 1999 Project Account, created pursuant to Section 5 of this Resolution, the amount of the proceeds of the Series 1999 B Bonds as specified in the Certificate of Award, to be applied to the purposes of that Fund, including transfers from that Fund authorized by the Act and to pay costs and expenses associated with the issuance of the Series 1999 B Bonds; and
- (iii) To the Debt Service Fund, the amount of the proceeds of the Series 1999 B Bonds as specified in the Certificate of Award for the purpose of currently redeeming the Prior Obligations on the next available redemption date.

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 B OF THE OHIO STATE UNIVERSITY (contd)**

Section 5. Series 1999 Project Account. There is hereby created by the University an account in the Facilities Fund to be maintained in the custody of the Treasurer and designated the "Series 1999 Project Account." The Series 1999 Project Account shall be funded in part from the proceeds of the sale of the Series 1999 B Bonds. Such proceeds shall be used for the payment or reimbursement of a portion of the costs and expenses relating to the Series 1999 Project, and costs and expenses associated with the issuance of the Series 1999 B Bonds. The Series 1999 Project Account shall not constitute a Special Fund and shall not be pledged to the payment of Debt Service Charges.

Moneys held in the Series 1999 Project Account, including all investment earnings thereon, pending disbursement from the Series 1999 Project Account shall be invested in Authorized Investments specified in Section VIII of the Non-Endowment Investments Policy of the University attached hereto as Exhibit A, as the same may be amended from time to time. If the proceeds of the Series 1999 B Bonds remain unspent upon the issuance of any Obligations to fund costs of the Series 1999 Project, the University shall establish separate accounts and subaccounts, for accounting purposes, for the deposit of the proceeds of such Obligations in accordance with the provisions of this Section 5.

The Treasurer shall maintain such books and records with respect to disbursements from the Series 1999 Project Account so as to enable the Treasurer to determine the name of any payee of any such disbursement, the date on which such disbursement occurred, the amount of such disbursement and the purpose for which such disbursement was made. Investment earnings on the funds on deposit in the Series 1999 Project Account may, at the discretion of the University, be paid to the Trustee for deposit in the Bond Service Account in the Debt Service Fund to be used to pay Debt Service Charges on the Series 1999 B Bonds.

Upon the determination by the Treasurer that the costs incurred in connection with any item listed in Section 1 hereof in the definition of Series 1999 Project (each a "Component") to be paid from the Series 1999 Project Account have been paid in full or provision for such payment has been made, the University may use any remaining moneys on deposit in the Series 1999 Project Account with respect to such Component to fund the costs of other Components or to fund the costs of additional projects constituting University Facilities (each, an "Additional Project"). Monies remaining on deposit in the Series 1999 Project Account after the completion of the Series 1999 Project and any Additional Projects shall be used by the University in any manner which, in the opinion of Bond Counsel, shall be permissible under the Act and the Code.

Section 6. Application of Bond Proceeds. The University covenants that the use of the proceeds of the Series 1999 B Bonds will be restricted in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time of delivery of and payment for the Series 1999 B Bonds, so that the Series 1999 B Bonds will not constitute arbitrage bonds under Sections 103(c) and 148 of the Code. The Treasurer of the University, or any other officer having responsibility with respect to the issuance of the Series 1999 B Bonds, alone or in conjunction with any other officer or employee of or consultant to the University, will give an appropriate certificate of the University for inclusion in the transcript of proceedings for the Series 1999 B Bonds setting forth the reasonable expectations of the University regarding the amount and use of all those proceeds and the facts and estimates on which they are based, all as of the date of original delivery of and payment for the Series 1999 B Bonds.

The University further covenants that it will take all actions required to maintain the exclusion from gross income for purposes of federal income taxation of interest on the Series 1999 B Bonds, and will not take, nor permit to be taken, any actions which would adversely affect such exclusion under the provisions of the Code that apply to the Series 1999 B Bonds; and the Chairman or the Treasurer and other appropriate officers are hereby authorized to take such actions and give such certifications as may be appropriate to assure such exclusion from gross income of interest on the Series 1999 B Bonds.

**AUTHORIZATION, ISSUANCE AND SALE OF
GENERAL RECEIPTS BONDS
SERIES 1999 B OF THE OHIO STATE UNIVERSITY (contd)**

Section 7. Call for Redemption of Prior Obligations. The University hereby determines that each of the Prior Obligations shall be called for optional redemption at the earliest date on which each of them may be redeemed pursuant to the Prior Indenture and that the execution and delivery by the University of the Second Supplement shall constitute the irrevocable direction to the Trustee to send such notices as are required by the Indenture to effect such call for redemption. The execution of the Second Supplement and the acceptance of the estate conveyed thereby by the Trustee shall constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give the aforementioned notices.

Section 8. Second Supplement. In order to better secure the payment of the Debt Service Charges as the same shall become due and payable, the Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute and deliver to the Trustee, in the name and on behalf of the University and pursuant to the Amended and Restated Indenture, the Second Supplement, in substantially the form submitted to this Board and hereby approved, with such changes therein as are not substantially adverse to the University and as may be permitted by the Act and approved by the officers executing the same on behalf of the University. Execution by the officer or officers of the University shall be conclusive evidence that any such changes are not substantially adverse to the University. The Second Supplement shall also include the forms of the Series 1999 B Bonds. The execution of such document by any of such officers shall conclusively evidence the approval of such officers and the Board and that such changes are not substantially adverse to the University. Such officers are each further authorized to execute and deliver on behalf of the University such other certificates, documents and instruments as are necessary in connection with the acts authorized by this Resolution.

Section 9. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, In compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 10. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

Upon motion of Mr. Brennan, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions with four affirmative votes cast by Messrs. Colley, Brennan, Sofia, and Slane, and abstentions cast by Messrs. Skestos and Patterson.

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STUDENT RECOGNITION AWARD

Ms. Nowakowski:

Last month, I had the pleasure of recognizing two undergraduate students for their achievements outside the classroom. This month, I am pleased to introduce to you Amanda Wildman and recognize her excellence as a professional student in the College of Veterinary Medicine.

Known to her friends as "A.J.," she received her Bachelor of Arts in theatre arts from Cornell University in May 1995, and expects to graduate in June 2002 from Ohio State. With her degree, A.J. would like to obtain a position in an active and compassionate small animal and/or exotic animal clinic. She has much experience working in pet clinics, serving as a veterinary assistant with responsibilities in surgery and anesthesia, diagnostic laboratory work, radiology, and phlebotomy and medication administration.

STUDENT RECOGNITION AWARD (contd)

Ms. Nowakowski: (contd)

Last year, she was awarded the Herman Meyer Veterinary Anatomy Scholarship from the College of Veterinary Medicine's Department of Cell Biology and Anatomy. A.J. is also secretary of the Interprofessional Council and spends countless hours serving the needs of the nearly 3,000 professional students at Ohio State.

She is known to her peers as an exuberant individual, whose laughter is immediately recognizable. She is a passionate leader who frequently encourages her fellow students to incorporate service-related activities as part of their education. A.J. balances her professional development with her husband Anjel, who is an instructor in architecture at OSU, and her cats and dogs, Teddy, Sid, Mona, and Alex.

Please join President Kirwan, Dean Hoffsis, Associate Dean Fenner, and me in congratulating A.J. Wildman.

Ms. Amanda Wildman:

I'm very appreciative of the fact that the Board takes time to recognize student contributions to this University. For me, it's definitely been a family effort. Coming to Columbus, was a big change for my husband and me, since we both grew up on the East Coast and being at Cornell for four years. We have really made Ohio State a home. My husband teaches second-year architecture, in addition to being able to contribute to the community of Columbus, as a whole, through his work as an architect.

I'm very pleased that the Board honored me in this way and very surprised. I hope, that as I finish my education here, that we can contribute to this community even more.

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STUDENT GOVERNMENT REPORTS

Mr. Eric Ley:

President Kirwan, Chairman Colley, and the Board of Trustees, I present to you the updates from the three student governments at The Ohio State University.

USG has spent much time lately discussing the proposed technology fee. They have concluded that the current version needs to be reworked to answer multiple questions and especially to explain how specific students will benefit from the proposed fee.

In conjunction with IPC, USG has been working to match prospective professional students with current professional students for purposes of mentoring. In cooperation with the Office of Financial Aid, USG is assisting in establishing an online scholarship directory so students can more easily find out about potential scholarships.

USG is currently working with the Safety and Escort Service to expand its services to students. Specifically, the service will begin escorting students from off-campus to off-campus locations and another van will be added to their fleet.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Ley: (contd)

Finally, USG would like to thank and congratulate the Office of Student Affairs for putting on a great Homecoming Week. Specifically, USG recognizes the student chairs, Rob Siston, Gilda Mossadegh, and Heather Brandon for their hard work.

The Council of Graduate Students had an exciting and productive October. They passed two resolutions, which are of importance to graduate students. The first is the CGS annual goals and priorities. At the last Board meeting, they highlighted nine goals and will transmit to the Board the goals and priorities which include a number of very specific recommendations.

One of the major goals for CGS this year is to investigate graduate student compensation and benefits. One of the most important benefits is health insurance benefits. Due to the strong passion that graduate students have on the domestic partners issue, CGS has passed a resolution concerning health insurance, which again calls for domestic partner coverage. They look forward to discussing this issue with the Board in the future and will transmit this resolution to the Board office.

In other news, CGS worked with USG on the Mount Scholars project to start a student safety initiative in the University district. Last night, 40 students and 30 Columbus police officers handed out crime prevention information for 5,000 households. They look forward to continuing these partnerships and work on other ways to have students begin to take more responsibility for their safety and the quality of life in the University area.

The Interprofessional Council bids farewell to long time student advocate, Dr. Tzagournis, who is stepping down from his position as Vice President for Health Sciences. Dr. Tzagournis plays an active role in student organizations and was instrumental in the development of the I-QUE survey. Early in the planning, he pledged to help with any resources necessary. Our only solace is to know that Dr. Tzagournis will continue to pursue his primary passion -- teaching -- and generations of future physicians will be affected by his instruction.

The results of the I-QUE survey, presented earlier today in the Educational/Student Affairs Committee meeting, indicated many areas for the professional colleges to address and improve. I-QUE committees at each of the professional colleges will begin to work on the I-QUE report, which will suggest to the University how to improve the colleges. IPC hopes to present this report to the Board next spring. Please visit our web page for updates on the progress of the I-QUE project.

On Friday, October 29, the third annual IPC Halloween Bash took place at the Newport Theatre. More than 1,500 goblins, ghosts, and other guests participated in this event. Numerically, greater than 50 percent of the professional student population attended and \$6,000 was raised for the Professional Student Development Fund, which will aid professional students with developing areas of personal interest.

That concludes my remarks.

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November 5, 1999 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, December 3, 1999, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

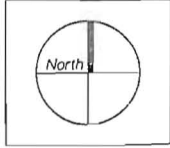
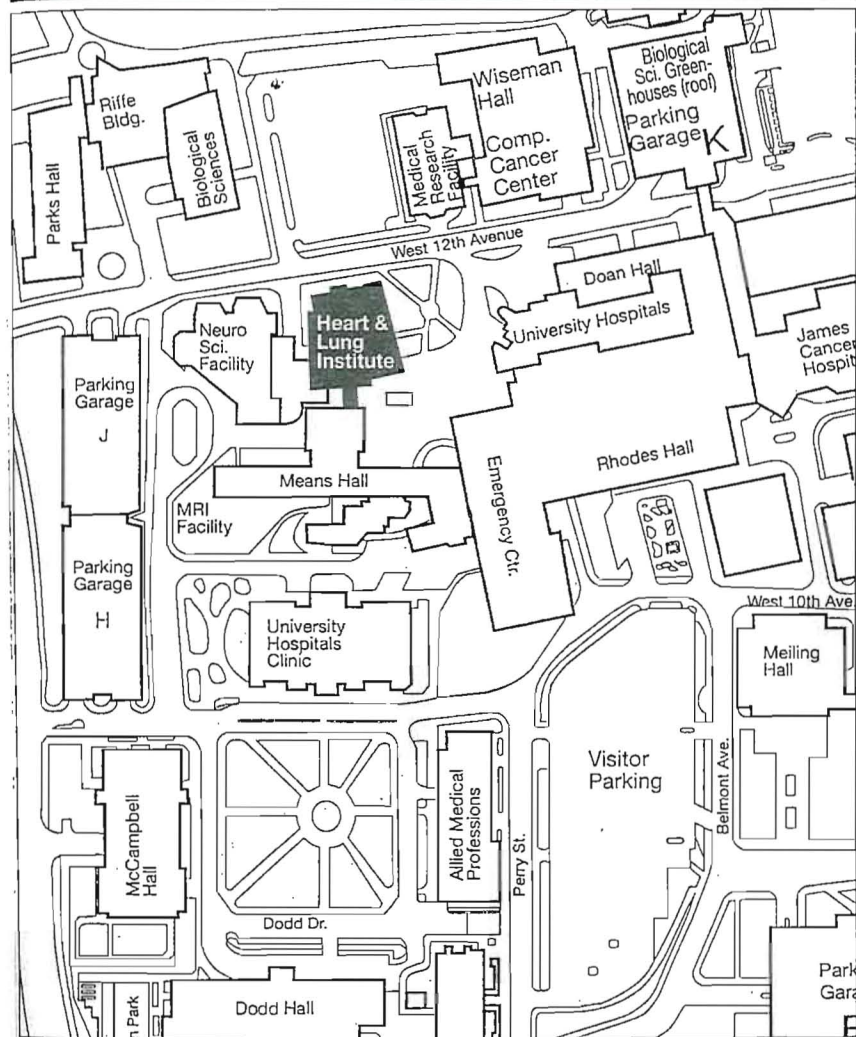
William J. Napier
Secretary

Michael F. Colley
Chairman

(APPENDIX XV)

<u>Category</u>	<u>Total</u>	<u>Sole Source</u>	<u>Emergency</u>	<u>Sufficient Economic Reason</u>
Hospitals East	\$1,568,859	\$1,471,359	\$0	\$97,500
Hospitals - Professional Health Care Services	\$7,596,120	\$100,000	\$0	\$7,496,120
Hospitals - Equipment and Services	\$3,845,016	\$2,718,001	\$389,035	\$737,980
Instructional and Research Equipment and Services	\$1,838,294	\$1,259,296	\$52,400	\$526,598
Administrative Support Equipment and Services	\$10,786,977	\$2,112,300	\$388,785	\$8,285,892
TOTAL	\$25,635,266	\$7,660,956	\$830,220	\$17,144,090

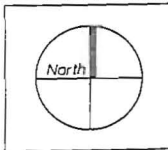
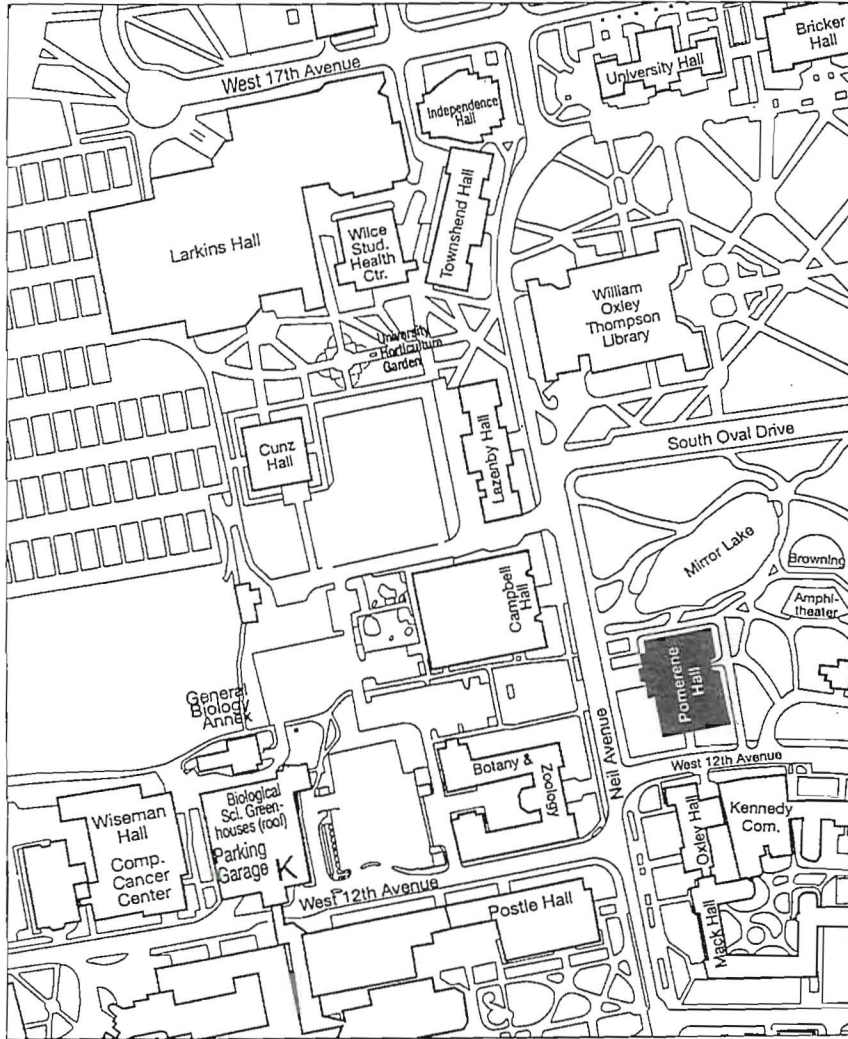
Heart / Lung Institute - ULAR



Office of Business and Finance
Office of the University Architect and Physical Planning

October 18, 1999

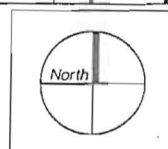
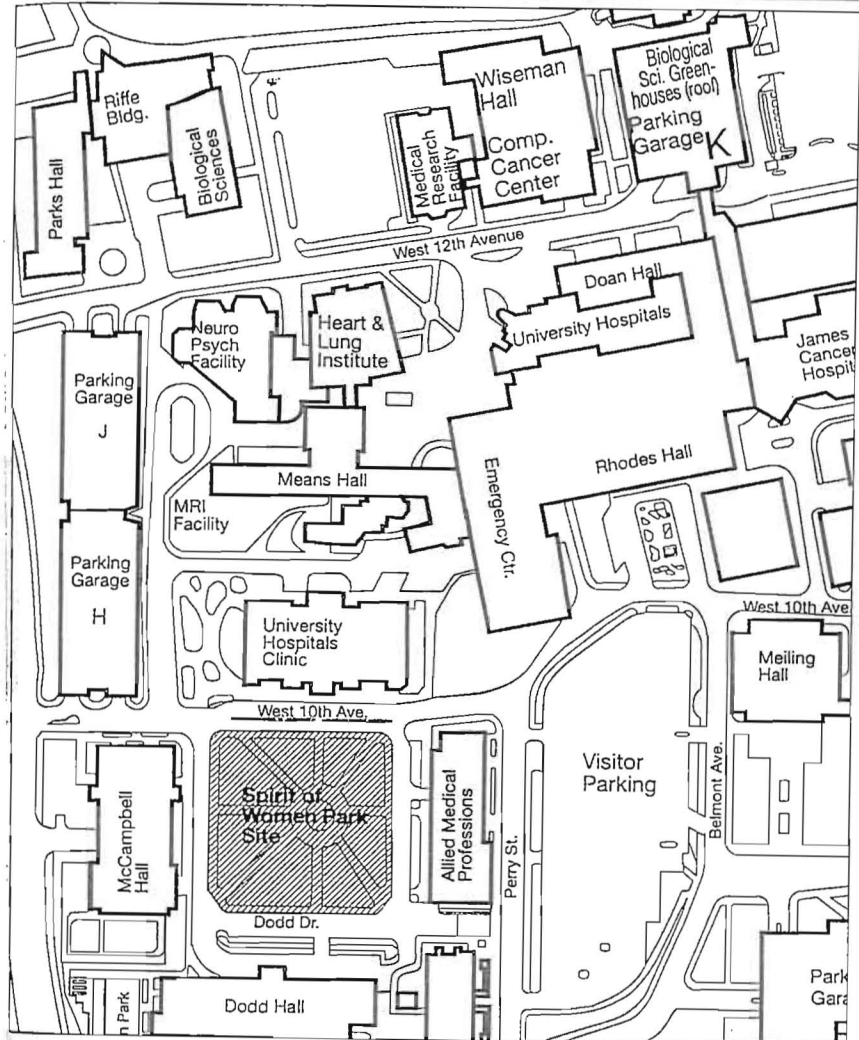
Pomerene Hall Renovation



Office of Business and Finance
Office of the University Architect and Physical Planning

October 18, 1999

Spirit of Women Park



Office of Business and Finance
Office of the University Architect and Physical Planning

October 18, 1999

Wexner Center for the Arts Collection Policy

Mission Statement

The Wexner Center for the Arts is The Ohio State University's multidisciplinary, international laboratory for the exploration and advancement of contemporary art.

Through exhibitions, screenings, performances, artist residencies, and educational programs, the Wexner Center acts as a forum where established and emerging artists can test ideas and where diverse audiences can participate in cultural experiences that enhance understanding of the art of our time.

In its programs, the Wexner Center balances a commitment to experimentation with a commitment to traditions of innovation and affirms the university's mission of education, research, and community service.

History and Description of the Collection

When the Wexner Center for the Arts opened in 1989, it essentially subsumed and expanded upon its predecessor, the University Gallery of Fine Arts at The Ohio State University. As part of this institutional evolution, the Wexner Center assumed possession and stewardship of the University Gallery's permanent collection of art works, then consisting of some 3,000 works of art. The University Gallery's collection had developed over many decades and reflected the widely differing interests and priorities of faculty, successive Gallery directors, and University development personnel and donors, most of whom were Ohio State University faculty and alumni. The growth of the collection over those years can be described as sporadic, with no clearly defined collection policy to guide decision-makers.

For the purposes of collection management, the Wexner Center has categorized the collection into two major designations, Primary and Non-Primary. The Primary designation includes 20th-century Western objects in all media, with a special concentration in art of the 1960s and 1970s, especially those objects highlighting Conceptualism, Minimalism, and Post-Minimalism. The Non-Primary designation includes pre-1900 graphic art and photography, non-Western objects, and works by faculty and students.

As presently constituted, the collection serves a secondary role in the Center's programs in the visual, media, and performing arts. While it is made available to University students and scholars for study, and occasionally drawn upon for exhibitions at the Center or elsewhere, it is largely dormant. However, the Center remains fully committed to its professional stewardship of these objects, ensuring

their proper care and safekeeping in accordance with established museum standards.

Within its overall mission, the Center further recognizes that, from time to time, opportunities may arise for propitious acquisition of a work of art through gift, purchase, or commission. The latter is especially relevant to the Center's ambitious residency program, through which the Center participates in the production of new work in all media. Thus, even while not pursuing an aggressive acquisitions program, the Center may, on occasion, elect to add a work of art to its collection on a case-by-case basis.

Collection Policy and Procedures

Introduction

The policies and procedures outlined in this document follow the standards established by the Association of Art Museum Directors Professional Practices in Art Museums (1992), and also comply with the Wexner Center's approved Ethics Policy (attached here for reference).

The Wexner Center Collection Policy has been formulated by the professional staff and approved by the Wexner Center Foundation Board and The Ohio State University Board of Trustees. The Wexner Center Director oversees all collection matters and ensures compliance with all policies; curators and other applicable Center staff are expected to adhere to these policies and procedures at all times.

This policy governs only those transactions pertaining to the Wexner Center collection, and not the collecting activities of the University at large. The Wexner Center collection is considered to be but one of many arts-related collections and archives at The Ohio State University, which include the holdings of the Lawrence and Lee Theater Research Institute (housing the Twyla Tharp Archives); the Cartoon, Graphic and Photographic Arts Research Library; and the Historic Costume and Textiles collection; as well as public art projects and a variety of specialized archives/collections located in and around campus buildings.

Acquisition

There are two steps through which an object may be entered into the possession of the Wexner Center: 1) acquisition (through purchase, gift, bequest, trade, or other transaction) and 2) accession (formal acceptance and classification of the work as part of the collection). The acceptance of any gift of art by The Ohio State University does not automatically provide that it will be accessioned into the collection of the Wexner Center. Rather, the Wexner Center Foundation Board will make such determinations following recommendation by its Director.

The following policies and procedures will govern all acquisition and accession transactions of the Wexner Center:

Policies

1. The Center may acquire works of art in a variety of ways: through purchase, exchange, gift, commission, combination of gift and purchase, or any other method that transfers title to the Wexner Center. No work of art shall be acquired by the Wexner Center for its collection, without the express approval of the Wexner Center Foundation Board. "Work of art" includes, but is not limited to individual objects such as paintings and sculptures, as well as multi-media installations, film, video and new media projects.
2. A work may be acquired through the exchange of objects of comparable quality and value from other public institutions or individuals. Exchange requires compliance with the processes of deaccession of the exchanged object, as outlined in this policy.
3. The Center is prepared to accept title to works that may not be physically housed at the Center. The fact that an object cannot be placed on exhibition at the Center shall not preclude the Board's consideration of the work as a potential acquisition.
4. The Wexner Center will not acquire knowingly or allow to be recommended for acquisition any object that has been stolen, removed from foreign countries in contravention of treaties and international conventions to which the United States is signatory, or illegally imported into the United States.
5. Private collecting of works of art by the Director, the staff, and other personnel employed by the Center ("the staff") is an appropriate activity and may enhance expertise. However, no collecting by such persons can be allowed if, in fact or appearance, it conflicts with the interests of the University or the Center and its collecting programs. Because the possibility of conflict exists, the issue should be openly discussed by all those involved (see Ethics Policy). Extraordinary caution is required to assure that no conflict of interest arises between a staff member's collecting activity and the concerns of the University or the Center. If such an occasion should arise, it must be resolved by granting the University, the Center, or the Center's Foundation (whichever is appropriate) the first option to acquire the work or works of art in question. If the University or the Foundation declines to exercise its option, the staff member may proceed to acquire the work or works.
6. No member of the staff shall give any certificate or statement as to the authenticity or authorship of a work of art, or any statement of the monetary value of a work of art, except when authorized by the Center's Director or its Director of Exhibitions in accordance with the purposes of the Center.

Procedures

1. Only the Center's Director, after consultation with staff and other professionals, may make recommendations to the Wexner Center Foundation

Board regarding the acquisition and accession of works of art for the collection, whether by purchase, gift, bequest, exchange, or commission.

2. Whenever possible, the actual works proposed for accession will be viewed by the Wexner Center Foundation Board at its meetings.

3. Works held at the Center for consideration of acceptance into the collection will be insured by the Center while on the premises.

4. The Wexner Center Foundation Board will determine on a case-by-case basis whether to present to The Ohio State University Board of Trustees its recommendations for acquisitions. Those works recommended to The Ohio State University Board of Trustees will be presented in the form of slides or, when possible, the actual works of art will be shown. Purchases up to \$500,000 will require only the approval of the Wexner Center Foundation Board. Purchases exceeding \$500,000 must be approved by action of The Ohio State University Board of Trustees on the recommendation of the Wexner Center Foundation Board. All such purchases shall be made from Wexner Center or Wexner Center Foundation funds, from funds budgeted for said purpose.

5. The Center will not seek or accept deeds of gift until after the Wexner Center Foundation Board (or the OSU Board of Trustees when applicable) has approved acceptance of the work. Thereafter, the gift will be recorded and recognized as a gift to The Ohio State University/Wexner Center through a Deed of Gift executed by the donor(s) and by both the Center's and the University's development offices. The donor shall be encouraged to obtain a fair market value appraisal of the work of art from a registered appraiser familiar with the field of art in question, in accordance with applicable tax law. The donor will also be asked to provide a copy of any existing appraisal of the work. Upon receipt of the signed deed, the Center will take possession of the work.

6. All appraisals will be used strictly for internal accounting and insurance purposes. The initial value shown on the books and records of the Center for all acquisitions, other than those made through purchase by the Wexner Center, shall be at \$1 until the Wexner Center is able to acquire an independent appraisal, at which time the appropriate value will be entered on the Wexner Center's records. The value shown for purchases shall be the Wexner Center's actual purchase price for the work. For insurance purposes, particularly when works are loaned to other institutions, the collections records should indicate the fair market value of the work, which will be updated from time to time. Center staff will not cite such values to the donor, nor will the donor's estimated value be in any manner confirmed or otherwise commented upon by Center personnel, except as required by applicable tax law.

7. If at any time during the year when a decision regarding an intended contribution of art must be made within a short time period, the Executive Committee of the Wexner Center Foundation Board may make the final decision; and if it is not possible to convene a quorum of the Executive Committee of the Wexner Center Foundation Board, the Director will consult with the Chairman or the President of the Wexner Center Foundation Board to select an alternate process, such as telephone poll or decision by the Director in place of the process. Further, under these circumstances, if the Director cannot adequately establish timely communication with the Chairman or the President, he/she may proceed to make such a determination on behalf of the Center after appropriate consultation with the Executive Vice President and Provost of the University and/or the President of the University.

8. In accessioning partial gifts, an accession number will be assigned upon receipt of the first fractional deed of gift, even though the Center's share may be small. Fractional interests will be conveyed by a duly acknowledged deed or equivalent document, and each additional fraction will be given by a new deed or equivalent. It is recommended that the donor be encouraged to execute a non-cancelable bequest by will or trust to the Center of any remaining fraction owned by the donor at the time of death. The Center will be responsible for insurance on its partial interest in any such work of art.

9. No work of art will be accepted if the donor places restrictions as to presentation, description, attribution, or usage of the work. Transfer of copyright and the right to reproduce the work should be obtained from the artist or other donor when possible.

Deaccession

Deaccession is the removal of an object from the collection through sale, exchange, or transfer.

Policies

1. Deaccession and disposal of works of art from the collection by sale, exchange, or other means requires rigorous examination and should be pursued with great caution. Although there are circumstances in which disposal of works of art can contribute to the strengthening of the collection, such disposal must be related to the Center's written policy, avoiding exigencies of the moment. University art collections are held in the public trust, and should not be dissipated to benefit other goals of the Center or its Foundation, however worthy. The Center will approach the matter of deaccession with circumspection, applying standards at least as rigorous as those guarding the acceptance of work.

2. There are a number of reasons why deaccession and disposal might be contemplated. Primary among these are:

- a. The object is of poor quality, either intrinsically or relatively, in comparison with other objects of the same type in the collection. Items of modest quality, however, may have sufficient study value to warrant retention.
- b. The object is redundant or is a duplicate that has no value as part of a series.
- c. The Center's possession of the item is not legitimate, i.e., the work may have been stolen or illegally exported or imported in violation of applicable state and federal laws.
- d. The authenticity, attribution, or genuineness of the object is determined to be false or fraudulent and the object lacks sufficient aesthetic merit or art historical importance to warrant retention. A forgery should be so marked indelibly as such and shall never be returned to the market.
- e. The physical condition of the object is so poor that restoration is impossible or will render the object essentially false. Objects damaged beyond reasonable repair that are not of use for study or teaching purposes may be destroyed, with Board approval.

3. Any binding conditions that have been placed on the work requiring continued possession or imposing limitations on deaccession will be strictly observed. Non-binding conditions will be observed if consistent with the Center's objectives. Counsel will be consulted in all potential deaccession cases to ensure compliance with whatever legal conditions have been imposed by the donor and to advise the Center as to the appropriate legal steps to be taken. Efforts will be made to notify a living donor of plans to deaccession a work of art given by that donor.

4. The Center will not dispose of accessioned works of art in order to provide funds for purposes other than the acquisition or commission of works of art for the collection. All proceeds from the deaccession of art will be applied exclusively to either the acquisition or commission of new works of art consistent with the Center's programmatic mission. The Center will ordinarily not deaccession the work of a living artist except to make possible the purchase of a superior work by the same artist.

Procedures

- 1. Only the Center's Director, following consultation with staff and other professionals, may make recommendations to the Wexner Center Foundation Board regarding the deaccession of works of art from the collection.
- 2. Counsel's opinion regarding the legal aspects of the proposed deaccession will be conveyed to the Wexner Center Foundation Board in writing.
- 3. An appraisal of the work in question will be obtained from a qualified, independent source.
- 4. All reasonable attempts will be made to have the work in question available for viewing at the meeting.

5. The Wexner Center Foundation Board will determine whether to pursue the deaccession process by presenting its recommendation to The Ohio State University Board of Trustees.

6. The Ohio State University Board of Trustees must duly authorize any deaccessions recommended to it by the Center's Foundation Board.

7. All appropriate legal notification of the deaccession will be made as determined by counsel.

8. The following preferred sequence will be pursued in the deaccession of any works by the Center in its collection:

- a. through public auction (with or without private, sealed bids)
- b. through dealers (with sealed bids)
- c. through private exchange
- d. through private sale

In accordance with the Center's Ethics Policy, no employee or Trustee of the University or the Wexner Center or the Wexner Center Foundation may purchase an object being deaccessioned from the Center's collection.

9. From time to time it may be appropriate to transfer the custodianship of works of art that are in the collection of the Wexner Center to other departments or colleges of The Ohio State University. If a written request is received to transfer a work or works of art from the Center's collection to other departments or colleges of the University, the same procedures as put forth above for the deaccession of works of art shall be observed. The acquiring department or college shall agree in writing to the retention of said work or works, and shall promptly notify the Wexner Center of any subsequent decision to sell or otherwise dispose of said work or works, prior to any such disposition.

C. Changes in Attribution Title, Date, or Medium of Works of Art

1. Correct attribution of works of art is integral to the intellectual integrity of the collection and its use for study by students and scholars. Attribution of works of art is to be maintained, recorded, and kept as up-to-date and accurate as possible. Changes of attribution will be periodically made for several reasons, including: a) substantial weight of scholarly opinion; b) new conservation or other technical findings; and c) discovery of other documented, firmly attributed works that can be clearly related to the object under consideration.

2. A change of attribution will be initiated by the Curator and then submitted, with appropriate comment and supporting materials, to the Director for approval and signature. If the officers concur, and provided such proposed change of attribution is not objected to by, or has the approval of, the

donor(s), and otherwise does not violate the terms of any agreement made by The Ohio State University Board of Trustees with the donor(s) or any other parties; the proposal will be presented to the Foundation Board of Trustees for approval.

3. Report will be made to the Wexner Center Foundation Board of all such changes of attribution. The Director will consult with the Chairman or President of the Foundation Board on proposed changes when the work involved is of major art historical importance and, if the Chairman or President so recommends, the question (will be placed on the agenda of the next meeting) shall be referred to the Foundation Board for decision and be placed on the agenda of the next meeting.

D. Collection Loan Policy and Procedures

Outgoing Loans

1. The Wexner Center shall make available works of art from its collection for loan for specified periods of time to qualified institutions (educational or non-profit organizations) for the purpose of public display or for scholarly endeavors. As a matter of policy, the Center does not lend to commercial art galleries, except in appropriate situations as described below. Loans to commercial art galleries must be approved by the Director. The criteria used by the Director in making the decision will include the following:

- a. the condition of the work and suitability for travel
- b. the scholarly premise of the exhibition
- c. the content and integrity of the exhibition
- d. reproduction of the work in any catalogue to accompany the exhibition
- e. a museum quality presentation and facility requirements
- f. the Borrower assumes all costs related to the loan

2. The Center is committed to loaning artworks to encourage research on and public enjoyment of objects but to avoid use of objects for private gain. Therefore, the Center will not lend works from the collection to private individuals.

3. When a written request to borrow objects from the collection is received, it will be given careful consideration by the Director, Curators, and Registrar. The Registrar will examine the work to determine if it is in proper condition for travel and exhibition. The Registrar will review the facilities of the borrowing institution and make recommendations particularly concerning conservation, security, and environmental controls. The Curator will determine if the loan will conflict with planned in-house exhibition use and if the requested exhibition is of significant and appropriate importance. Based

on the foregoing, the Curator and Registrar will make a joint recommendation to the Director regarding the loan request.

4. The Center requires that the Borrower assume all costs, including handling, framing/matting, crate construction, packing, necessary conservation, transportation, courier expenses, a loan fee, and any other labor costs incurred by the loan. All prints and drawings must be matted and framed for travel and exhibition, and some paintings may require traveling frames and/or climatized cases specially designed for the object.

5. The Borrower will insure the loan at its expense. When the Borrower insures the loan, the Center will require that a certificate of insurance be received, naming the Center as an additional insured, covering the loan from the time it leaves the Center until its return. The certificate must be provided to the Center before the loan is released to the Borrower.

6. When the loan involves high value or fragile objects, the Center will require that a courier accompany the objects, and/or oversee the unpacking, installation/de-installation, or repackaging of the objects. The Borrower will assume the transportation costs of the courier and provide a per diem for the number of days required to do the work. A minimum of two days is required for domestic travel and three to five days for international travel, depending upon the destination and installation schedule.

7. If an itinerary of several venues is involved, the Center requires that the complete itinerary be provided at the time of the initial loan request. The Center requires that the facilities report from each borrowing institution be sent for review as a stipulation for final approval.

8. The borrowing institution must agree to credit the loans in the manner detailed by the Center in exhibition labels, publicity, and accompanying publications.

9. If the outgoing loan is for a promised gift or an extended loan for which the Wexner Center does not hold absolute title, it must have written approval from the owner.

10. In processing all approved loans, the Registrar will administer all loan contracts and transit needs; supervise all logistics; prepare a condition report; and monitor the ongoing maintenance of the loan.

Extended Loans to the Collection

1. The Wexner Center may accept extended loans of objects from institutions and individuals for special exhibition and research purposes.

2. Extended loans must be accompanied by a signed loan agreement form from the object's owner. These loan agreements should be updated on an annual basis, with insurance values adjusted accordingly.

3. Written permission for repair work, conservation, or photography must be secured from the object's owner, except in the case of an emergency that grossly endangers the object.

4. No loan will be accepted strictly for storage purposes without the Director's written permission.

E. Collection Storage Guidelines

1. Access to permanent art storage will be limited to the Director, Registrars, Curators, Preparators, and Conservators. Card-key access will be determined by the Registrar; all others will be allowed entry on a case-by-case basis, through prior arrangement with the Registrar. A written register of all visitors (other than those named above) entering and leaving art storage will be maintained by the Registrar.

2. Staff and authorized visitors to the storage area are expected to comply with all collection guidelines. These rules include such common-sense observances as no eating or drinking, no gum chewing, no smoking, no pens around artworks, use of gloves when handling artworks, and other cautionary measures.

3. All authorized visitors must be accompanied by an appropriate Wexner Center staff member as designated by the Registrar's office.

4. Storage room doors must be kept closed at all times for security reasons and to prevent dust. The last person out of the store room is responsible for ensuring that lights are turned off.

**SALE OF THE OHIO STATE UNIVERSITY HOSPITALS EAST HOME CARE PROGRAM TO
THE UNIVERSITY HOME CARE SERVICES, INC.**

Background

As part of the acquisition of Park Medical Center, the University acquired all of the services offered at that facility, including its home care program. Since April 1999, the administration for University Hospitals East has been reviewing whether or not this program ought to be continued from that site, modified, or transferred to another organization.

The University Home Care Services, Inc., (TUHCS) a sister organization to MedOhio Health Inc., has expressed interest in acquiring the home care program from University Hospitals East. TUHCS believes that the consolidation of the programs will lead to greater cost efficiencies as a whole while broadening the access to necessary services to individuals served previously both programs.

To that end, TUHCS obtained an appraisal of the fair market value of the home health activities conducted by University Hospitals East. Based on that valuation and other considerations related to strategic plans for University Hospitals East, it was decided to sell the assets of the University Hospitals East home care program to TUHCS. The purchase price has been agreed upon at \$50,000. No real property will be included in the assets sold to The University Home Care Services, Inc.

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTY-EIGHTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 3, 1999

The Board of Trustees met at its regular monthly meeting on Friday, December 3, 1999, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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December 3, 1999 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on December 3, 1999, at 10:30 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Allyson Lowe, and Jaclyn M. Nowakowski.

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Mr. Colley:

This is an historic meeting -- barring unforeseen circumstances, it will be the last meeting of this century.

The minutes for this meeting will reflect that we looked back and looked forward, unlike the last meeting of the previous century on November 9, 1899, when there was absolutely no mention of the highlights of before or of looking ahead to the future. In Brit's report this morning, he is going to highlight the major events of the past century and introduce a distinguished panel who will project the future.

But first, if you were at last night's Manny Tzagournis dinner, where the theme said it all: "Father, Teacher, Philosopher, Physician, and Compassionate Human Being," you will remember that I made a fearless prediction that this morning we would consider a resolution naming the Medical Research Facility, at 420 W. 12th Avenue, the "Manuel Tzagournis Medical Research Facility." And so, at this time, I'm going to ask the Secretary to read the naming resolution. There are two parts – one a waiver of naming buildings for current faculty members and secondly, the resolution itself, the naming of the facility, and then I'll move their adoption and invite a second.

**WAIVER OF PARAGRAPH (F) OF BYLAW 3335-1-08
OF THE ADMINISTRATIVE CODE**

Resolution No. 2000-72

Synopsis: Approval of the following Waiver of Paragraph (F) of Bylaw 3335-1-08 of Administrative Code is proposed.

WHEREAS the Board of Trustees of The Ohio State University, did on January 9, 1976, amend paragraph (F) of bylaw 3335-1-08 of the Administrative Code to state that "buildings and structures shall not be named for any person who is an officer or employee of the University or the State of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years"; and

WHEREAS the President wishes to recommend that the Medical Research Facility, located at 420 W. 12th Avenue, Columbus, Ohio, be named in honor of Manuel Tzagournis who served as Dean of the College of Medicine, and who currently serves as Vice President for Health Sciences and President of the University's Managed Care System:

NOW THEREFORE

BE IT RESOLVED, That the applicable requirements of paragraph (F) of bylaw 3335-1-08 of the Administrative Code be waived so that the Medical Research Facility, located at 420 W. 12th Avenue, Columbus, Ohio, may be named for an officer or employee of the University or the State of Ohio who has not been retired from such position for three years.

December 3, 1999 meeting, Board of Trustees

Dr. William J. Napier:

NAMING OF BUILDING

Resolution No. 2000-73

Synopsis: Naming of the Medical Research Facility located at 420 West 12th Avenue on the main campus of The Ohio State University is proposed.

WHEREAS Dr. Manuel Tzagournis has served The Ohio State University with distinction as vice president for Health Sciences and president of the University's Managed Care System; and

WHEREAS Dr. Manuel Tzagournis spent most of his young adult life at Ohio State as an undergraduate and medical student, graduate fellow, instructor, professor and assistant dean; and

WHEREAS he became dean of the College of Medicine at Ohio State in 1981 and provided stellar leadership to the college for fifteen years; and

WHEREAS he was instrumental in expanding physical and financial resources, both sponsored and private, for medical research; and

WHEREAS Dr. Manuel Tzagournis has given outstanding direction to the most comprehensive academic medical center in the nation, including the health sciences of Dentistry, Medicine, Nursing, Optometry, Pharmacy, Veterinary Medicine and The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS he is a nationally recognized expert in the field of endocrinology, having published numerous articles and written several textbooks on diabetes mellitus and its effect on other medical diseases; and

WHEREAS Dr. Tzagournis has received numerous honors from medical academic, civic and political organizations, including twice having been selected to receive the outstanding faculty award by the student research organization; and

WHEREAS he has devoted his life to his research, his patients, his colleagues, his family and his alma mater:

NOW THEREFORE

BE IT RESOLVED, That, in accordance with paragraph (F) of Bylaw 3335-1-08, this Board does hereby authorize that the Medical Research Facility, located at 420 W. 12th Avenue, be named the "Manuel Tzagournis Medical Research Facility" to honor Dr. Tzagournis and his dedicated service to this institution.

Mr. Colley:

I would like to move the adoption of the resolutions; is there a second?

Upon motion of Mr. Colley, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, Ms. Longaberger, and Ms. Hendricks.

Mr. Colley:

Dr. Tzagournis, would you please stand? [Standing ovation!] Thank you.

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**PRESIDENT'S REPORT –
PERSPECTIVES ON THE PAST**

President William E. Kirwan:

Given that we are meeting for the final time in this decade . . . and in this century – a once-in-a-lifetime occurrence, at least for all of us, if ever there was one – we thought it appropriate to do something a little different today.

I'm going to take a few minutes to look back over the past 100 years – reminding us of some of the milestones and contributions that we associate with The Ohio State University. Then, as the Chairman suggested, I've asked Ed Ray and three of our most distinguished faculty to share some thoughts about our future as they see it, and to talk about some of the challenges and important issues we will need to address in the 21st century. Following his remarks, Ed will introduce the faculty members who will speak from the perspective of the health sciences, the sciences overall, and the humanities.

A century ago, in 1899, Ohio State was a 26-year-old institution with 1,252 students and six colleges: agriculture; arts, philosophy and science; engineering; law; pharmacy; and veterinary medicine. President William Oxley Thompson, who took office in 1899, was working hard to implement the University's original land-grant mission of supporting the state's agricultural industry. When he retired, a quarter century later -- 26 years as president -- the University had not only bought a large agricultural campus, but had also absorbed an independent medical college, opened schools of dentistry and nursing, constructed 50 buildings, and become among the nation's largest universities with 12,000 students.

But that was nothing to the change that arrived in mid-century, courtesy of the GI Bill of Rights – legislation that fundamentally transformed American higher education. Between 1940 and 1950, enrollment here rose 50 percent to 26,000 students. Quonset huts sprung up like mushrooms, precursor to a massive building boom. The Vietnam War brought another rise in enrollment as baby boomers, and perhaps a few young men seeking draft deferments, arrived on campus. By 1970, there were 46,000 students at Ohio State. As many of us remember well, the war also brought demonstrations and civil unrest.

In the latter years of this century, the University changed in other ways. The student body became more diverse, more global, and older – as working students began attending college in greater numbers. The role of professional schools increased, and we began to see the impact of technology on learning. The University went from open to selective admission, and the quality of the student body improved as a result.

But while many things changed over the past 100 years, many others things did not – especially many of our great traditions. Traditions like "Carmen Ohio," which was first sung in public by the University Glee Club in 1904. And the Ohio State Marching Band performing Script Ohio, which first happened in 1936. And ringing the bell in Ohio Stadium following football victories, a tradition that commenced in 1954. We treasure such traditions here and properly so.

There's been another constant throughout the century, and that is the University's impressive record of contributions to society. Let me cite a few of them.

In agriculture, Ohio State established Punjab Agricultural University located in the heart of India's grain producing region. That action facilitated the Green Revolution, increasing production of cereal and other grains, saving countless lives, and turning India from being a net importer to a net exporter of food. Our

**PRESIDENT'S REPORT –
PERSPECTIVES ON THE PAST (contd)**

President Kirwan: (contd)

agricultural researchers also made other important contributions to food production and quality by developing a thicker-skinned tomato, creating five new varieties of apples, conducting the first aerial pesticide application, and developing the innovation of adding Vitamin D supplements to milk to prevent rickets.

In the arts, the University became especially distinguished in dance and, through the work of Charles Csuri, spawned the exciting new field of computer art and animation. Our list of distinguished alumni includes some of the century's most renowned artists and writers, including painter George Bellows, writer James Thurber, artist Roy Lichtenstein, and cartoonist Milton Caniff.

In the environment, our researchers have made significant contributions to the understanding of global warming and geodetic mapping. They also were instrumental in saving Lake Erie and promoting the understanding and use of octane numbers in gasoline.

In medicine, Ohio State can claim many firsts: the first robotic heart surgery, the first HeartMobile, the first coronary care unit in Columbus, and Columbus' first in-vitro fertilization process, its first liver transplant, its first heart transplant, and its first lung transplant. Other accomplishments include the largest study anywhere on the relationship between stress and disease, development of a new heart pump, the synthesis of Vitamin A, CD-Rom blood analysis, and so much more.

In sports, Ohio State is home to many national legends, including: Woody Hayes, Archie Griffin, Jesse Owens, Jack Nicklaus, John Havlicek, and Katie Smith. We also gave the world, and our opponents, Ohio Stadium and its 95,000 incomparably vigorous and vociferous fans.

More generally, the first ROTC program was at Ohio State, as was the nation's first student union. Alumna Clotilde Marion Bowen was the first black female officer in the U.S. Army. Alumna and astronaut Nancy Currie spent 12 days in space. We have business leaders of the caliber of Les Wexner and Max Fisher, whose names grace premier campus facilities. And we can claim world leaders like Dr. Yung Dug Lee, a former prime minister of Korea.

We nurtured Nobel Laureates like Paul Flory, William Fowler, and Kenneth G. Wilson. This very month, Ohio State's own Sean Tedjarati will be among those in Oslo to receive the Nobel Peace Prize being awarded to Doctors Without Borders. A chief resident of obstetrics and gynecology at Ohio State University Medical Center, Dr. Tedjarati, has traveled to China and Africa with Doctors Without Borders to improve women's health care.

Yes, this is a University with a proud history of achievement and service. The names and events have changed over the years, but the commitment to excellence and to helping humankind has never wavered, and it continues to this day.

In fact, before I turn the program over to Ed Ray, I want to reference another very recent accomplishment of which we can all be very proud. As you know, one factor that distinguishes the nation's very top universities is the presence of faculty who have received the highest form of recognition their respective disciplines offer. Today I am extremely pleased to report that four members of our physics department were just recognized for their research and contributions

**PRESIDENT'S REPORT –
PERSPECTIVES ON THE PAST (contd)**

President Kirwan: (contd)

to the field by being elected 1999 fellows of the American Physical Society (APS).

Each year, no more than one-half of one percent of the current APS membership are recognized by their peers for election as fellows. To be elected you have to be in the top one-half of one percent of physicists in America. Our own Eric Herbst, Tin-Lun (Jason) Ho, Robert Perry, and Alan Van Heuvelen are now within that elite group. It is extraordinary to have four fellows selected from one department.

I could talk a very long time about the contributions of The Ohio State University over the twentieth century, but as proud as we are of these accomplishments, we are a University intensely focused on the future. We intend to build on our past accomplishments and become one of the 21st century's ten best public teaching and research universities.

Let me call on Ed Ray to begin the presentation on some of the issues and challenges we must face and directions we must take in order to realize our ambitious goals. Ed --

VISIONS FOR THE NEXT CENTURY

Provost Edward J. Ray:

Thank you, Mr. President. When we think about the University in the 21st century, it makes sense to ask if there will be any actual as opposed to virtual universities and, if so, whether or not The Ohio State University will be one of the actual universities. I believe that we can predict much about University life in the future by recognizing those elements of our current reality that are likely to persist.

Let me focus on three relatively constant elements of our current reality that suggest that actual universities, including Ohio State, will exist in the 21st century. The first is human nature. Plato observed a long time ago that people are social animals. People like to get together, exchange ideas, and interact with each other. And different people learn in different ways and have different tastes. Some people need maps to find places; others need written instructions. Some people read the book and some people watch the movie. Furthermore, some people are self-starters, but most of us need encouragement. Finally, some of us know what we want to be when we grow up, but most of us do not know what we want to be even after we grow up.

These observations suggest that in the next century we will continue to have actual universities, and universities as places within which students can interact, learn, and socialize with each other.

Because different students learn in different ways and have different tastes, they will want to explore alternative learning technologies and examine their educational likes and dislikes, comparing and contrasting themselves with their classmates. Not being self-starters, most students will still benefit from personal encouragement from faculty, in terms of pursuing their studies and deciding what to do with the rest of their lives. The university is the unique place where all of these activities come together, and the need for such a place is enduring.

VISIONS FOR THE NEXT CENTURY (contd)

Provost Ray: (contd)

Another relative constant is the role of higher education in providing general education rather than job specific skills. Undergraduate education, when it works, helps students sharpen their critical thinking, develop their individual perspectives and communication skills, and refine their ability to access and authenticate relevant information. Undergraduate and graduate professional programs provide students with entry level and advanced skills in professional areas like business and engineering, while graduate programs provide advanced skills in other disciplines. When K-12 and higher education do their job with respect to generalized training, businesses can focus on job specific and firm specific worker training. That is the most efficient distribution of educational services between universities and firms.

Much of the growth in expenditures on training programs in industry in recent years has been associated with providing workers with generalized skills such as effective writing and critical thinking, skills that students should have gotten through traditional education channels. With improvements in K-12 education in the State of Ohio and Ohio State University's commitment to academic excellence, generalized training should remain in the domain of The Ohio State University, where it belongs.

The last relative constant that I want to mention is that research universities create opportunities for individuals and, increasingly, teams of researchers to collaborate on basic research. There is a general consensus that the 21st century will be the century of the life sciences, genetic engineering, biomedical research, designer drugs, nutraceuticals, etc. Whether the focus is on life sciences or not, it is surely the case that research universities will remain the primary engine for creative teamwork in basic research. And those universities, with the capacity to bring together scholars from a wide variety of disciplines to work on projects of the largest imaginable scale, will have a competitive edge compared to others in the creation and dissemination of ideas, inventions, and applied innovations.

The actual and virtual future of Ohio State depends directly on the success of the University in achieving its goal to be well placed among the top ten public teaching and research universities in this country. Future greatness for this University depends upon its comprehensiveness and selectivity and not its size. Collaborative learning and research opportunities, which attract the most capable students and faculty to this campus, will derive from a diverse set of focused programs. Important too will be the need for a rich physical environment and tools for learning and research to attract the most promising resident students and faculty.

The continuing role of actual universities seems assured by the constancy of human nature, the need for advanced generalized educational training, and the increasing importance of large scale, collaborative, and interdisciplinary basic research. The Ohio State University has the basic attributes and the strategic focus to be a leader among actual universities in the next century.

And now, it's my great pleasure to ask three of our most distinguished colleagues to come forward and to speak with us briefly about what they believe the future might hold from the perspective of their areas. I'd ask them to come forward as I call their names: Dr. Bunny Clark, Distinguished University Professor in the Department of Physics; Dr. Pascal Goldschmidt, Director of Ohio State's Heart and Lung Institute and Professor of Internal Medicine, Cell Biology, Neurobiology and Anatomy, and Medical Biochemistry; and Dr. David Citino, Professor of English.

VISIONS FOR THE NEXT CENTURY (contd)

Professor Bunny C. Clark:

Thank you very much. This is a real honor to be here, I'm just absolutely thrilled. I want to thank all of you for your commitment to this University. I cannot tell you what the goal 20/10 has meant to me. This has excited the faculty enormously. I have never seen them as enthusiastic in the 30 years that I've been here – to be challenged in this way. We all thank you.

In this century we have seen incredible changes in our understanding of the physical world. Our society has irreversibly changed. This change was driven by experiment and the free sharing of the results of scientific research.

What is science? Science is the systematic enterprise of gathering knowledge about the universe and organizing and condensing that knowledge into testable laws and theories. That probably sounds vaguely familiar and, frankly, rather boring. More important is the credibility of the process. The insight that science can offer to society is anchored by the willingness of scientists to do two things.

First, to expose their ideas and results to independent testing and replication. This requires the open exchange of data, procedures, and ideas. Second, to abandon or modify previously accepted conclusions when confronted with more complete and reliable experimental evidence. This mechanism for self-correction and change is the foundation for the credibility of science.

I'd like to talk a little bit about the rise of the "New Physics," that impacted all of science, actually. At the end of the 19th century, some of the great physicists predicted that progress in physics was at an end. They were wrong. I'm not going to make the same mistake here! Rather, I will give you my own perspective on the impact of science on society. And this is a personal perspective.

The 20th century began with the airplane, the mass-produced automobile, and transatlantic radio communication. There is no doubt that these technical innovations changed the world, but the revolutions in physics were far more radical. They involved not new lifestyles, but new ways of thinking. Modern physics rested on three new ways of understanding the universe: 1) quantum theory, which describes atoms and nuclei; 2) spatial relativity, which deals with the relationship between space and time; and 3) general relativity, which explains gravity – the most pervasive – we feel this every day. From this beginning has come a dazzling array of new materials, new technologies, and new ways of understanding matter and energy. The result has been dramatic changes in society over the last 100 years.

Here are two of my favorite examples of these changes. The first example is the story of the transistor. Shockley, Bardeen, and Brattain, who won the Nobel Prize in physics in 1954 invented the transistor in 1947.

This research, which was based on the new modern physics of quantum mechanics, is one of the best examples of how basic research can lead to an extremely useful product. A laboratory device in 1947 -- about the size of my hand -- developed by 1985 into integrated circuits and a microprocessor the size of the tip of my finger, which contained one million such transistors.

The growth of the semiconductor industry shows absolutely no sign of slowing down as new results of basic research are transformed into improved technology, not to mention the impact on individual wealth – people like Bill Gates.

VISIONS FOR THE NEXT CENTURY (contd)

Professor Clark: (contd)

Joel Birnbaum, the Chief Scientist at Hewlett Packard, dreams of the day when computers are as pervasive a part of everyday life as the electric motor. In his article in the June edition of *American Physical Society News* he wrote:

“...for any technology to become truly pervasive...it must become intuitively accessible to ordinary people...For many years I despaired of this dream ever coming true...because of the political and economic bickering that precluded the creation of a standard that would result in the ability to interconnect systems easily and freely...And then just a few years ago both problems were solved by the physics community.”

He was referring to the World Wide Web, which originated at a high energy physics laboratory at CERN in the early '90's.

Many call this development, driven by the scientists' desire to have open and free exchange of data and information, the beginning of the Information Age. The Information Age has, as the Provost has mentioned, profound implications for our educational institutions -- distance learning, and life-long learning, just to mention two. It clearly impacts the global economy and the health of the people of the world.

My second example is the impact of science on medicine. The discovery of X-rays by Röntgen, the Curies' quest to understand radioactivity, and the research by Bloch and Purcell on nuclear magnetic-resonance were all driven by modern physics. The technological applications of basic research have had a profound impact on medicine, as I am sure Pascal would agree.

In his article, “Physics and applications of medical imaging,” Dr. William R. Hendee of the Medical College of Wisconsin, wrote:

“Imaging has experienced a quantum leap in technology and clinical applications over the past 25 years...” “The evolution of medical imaging is the product of physicists working in collaboration with engineers and physicians.”

Ohio State University is poised to become a leader in the area of medical imaging. The Selective Investment Award for the Department of Neuroscience was motivated by the opportunity offered by the 8 tesla Magnetic Resonance Imaging (MRI) facility, which is unique in this world. This facility produces the highest resolution images of the living human brain that have ever been made, and provides opportunities to study the brain in detail never before possible.

I brought with me a very recent issue -- I got it yesterday, actually -- of the *Journal of Computer Assisted Tomography*. In this journal, the editor, Allan D. Elster, wrote about what was happening at Ohio State and about this particular issue:

“This is a landmark issue...contained within its pages are amazing images... congratulations to Pierre-Marie Robitaille and his co-workers...for constructing a device which some experts said would be impossible to build.”

I thank Professor Pierre-Marie Robitaille and his group for sharing this information with me, for making it possible for me to get a copy of this journal,

VISIONS FOR THE NEXT CENTURY (contd)

Professor Clark: (contd)

from which we had actually scanned some images of the brain that we were going to show to you. I have it here, and I think when you look at them, you will find them quite remarkable.

In conclusion, physics has the advantage of looking at all scales, from the smallest bit of matter to the beginning of time. It is inherently interdisciplinary, it speaks with the language of mathematics, and it enjoys a world view by the nature of the discipline.

The past century has been by any standards a century of marvels. It seems difficult to imagine what the next 100 years will bring. However, I do know that the scientists of the 21st century will reach greater heights because of the work of the scientists of the 20th century. That is the only prediction I can make with any certainty. Thank you.

THE ACHIEVEMENT OF A CENTURY, THE CHALLENGE OF A NEW MILLENIUM

Dr. Pascal J. Goldschmidt:

Mr. Chairman, members of the Board, and friends, I am extremely proud myself to be here, between two distinguished members of our faculty to tell you about the progress and the future of health sciences.

I suppose that if we had it our way we would all go like salmon. They live a full life in the ocean and when it comes to their last trip swimming upstream, against water falls and torrents, destined to return to the calm and shallow waters, the female deposits her eggs and the male fertilizes them. Then, in the blink of an eye, they age from their athletic peak to mummified figures, and then suddenly vanish into dust.

The dust suspended in the unperturbed waters where the larvae spring, provides the ultimate nutrients whose exquisite composition of amino acids and vitamins promotes the harmonious growth of the new legacy. Humans are genetically engineered to survive nearly 100 years, when sheltered from disease or accidental death. Thus, in a disease-free world, we would all live to the ripe age of 100 years, covering a century of history to finally succumb, like the salmon, into gentle waters.

The 20th century has been a proof of concept for the theory that if we eliminate illness, we can live longer and better. Achievements in medicine that have been witnessed over the past 100 years have revolutionized the world that we now live in, and changed our perspective about our right to live and also our right to die. Many physicians recognize that the progress of modern medicine was triggered by the experiment performed by Edward Jenner in 1796 when he vaccinated James Phipps against small pox.

Alexander Fleming reported the discovery of penicillin on September 15, 1928. His careful observation of an accidental experiment led to the use of the first antibiotic during the Second World War. For once, the wounds that could have developed into gangrene could heal successfully. The polio vaccine, discovered by Jonas Salk in 1953, once and for all allowed physicians to eradicate polio, protecting our children and eliminating the need for hospitals filled with iron lungs.

**THE ACHIEVEMENT OF A CENTURY,
THE CHALLENGE OF A NEW MILLENIUM (contd)**

Dr. Goldschmidt: (contd)

Drs. Zollinger and Ellison, two outstanding physicians at The Ohio State University, reported for the first time in the *Annals of Surgery* in 1955 on gastrinoma tumors associated with multiple and recurrent ulcers of the gastrointestinal tract, one of the most instructive discoveries in the field of tumors and endocrinology. On December 3, 1967, Christiaan Barnard in Capetown performed the first human heart transplant on Lewis Washkansky, making it possible for patients to live beyond cardiac death. The AIDS virus was identified and a blood test for the virus was announced on April 23, 1984. On July 10, 1996, the International AIDS Society-USA reported a new anti-retroviral therapy for HIV which has changed the course of the HIV epidemic and, for the first time, provided hope to the afflicted patients, and meant to the world that the epidemic could one day be under control.

Societal events have greatly influenced the advance of medicine. It is noteworthy that during wartime, medicine has made considerable quantum leaps. By creating a robot to perform surgery on injured soldiers at the frontline, the technology became available to the team of Robert Michler and Randall Wolfe, surgeons at The Ohio State University, who accomplished the first computer enhanced and fully articulated robotic bypass surgery in the U.S. on September 2, 1999.

Better care to the newborn and the mother has improved substantially the life expectancy in the U.S., beyond the age of 70. While the death rate of newborns was in excess of 10% at the beginning of the 20th century, it is now less than 1% at the turn of the millennium, and the neonate intensive care unit of The Ohio State University has been benchmarked at the top of all centers in the U.S.

Not all aspects of medicine have been glorious during the past century. It is important to remember that under Adolph Hitler, German physicians collaborated with the government in the performance of atrocious experiments on women and men, betraying the unique and essential trust that has linked the patient to his or her physician since the dawn of times. Looking back at their work, not a single experiment performed by these criminals has generated information that could be of the slightest interest for science or the betterment of humankind. This fact clearly indicates that, for science to be meaningful, it must aim at promoting life and suppressing the suffering. It is an important lesson to remember as we enter the new millennium and we consider the challenges ahead of us.

Perhaps, the greatest medical discovery of all was the double helix structure of DNA by the team of James Watson and Francis Crick in 1953, which opened the doors to molecular and genomic sciences. Thanks to their work, many inherited diseases have been decoded, and it is now possible to dream of providing a cure with the use of gene therapy. Francis Collins at the National Institute of Health and his colleagues are working ahead of schedule and plan to have the human genome project completed by the year 2003. The availability of this information will be an incredible medical milestone. It will have the unlimited potential to dramatically change the way we think and practice medicine.

The most difficult illnesses to pin down turns out to be chronic malfunctions like cancer, Alzheimer's, heart disease, and diabetes. We have come to realize that although seldom are these problems truly inherited, they all have a genetic basis. It is the genomic blueprint that defines the patient's susceptibility to develop emphysema, heart attack, stroke, or lung cancer. Each time that two sets of chromosomes are recombined, when a sperm merges with an oocyte, the mix of

**THE ACHIEVEMENT OF A CENTURY,
THE CHALLENGE OF A NEW MILLENIUM (contd)**

Dr. Goldschmidt: (contd)

the parental genes will create an unpredictable genomic blueprint -- the roll of a dice.

Without trying to be prophetic, we can anticipate that by the year 2050, every woman and every man will know the structure of their own genome, including its myriad of variant genes. This information will help predict diseases and develop novel strategies to prevent and cure illnesses with an efficacy never reached before. It is likely that by the year 2050 atherosclerosis will be eradicated, as well as certain cancers and other complex diseases.

With these opportunities also come substantial challenges, such as the ethic concerns related to the most personal property that an individual can claim: his or her own genome. We certainly expect that at The Ohio State University, with our goal to become one of the top universities in the U.S., we will contribute substantially to the discovery that will be required along the way.

As a physician, I have a few recommendations for longevity. Always try to leave the table a little bit hungry. Never stop laughing. Exercise regularly. Listen to your doctor, or to your nurse. Make love to your spouse but do not smoke. Spend time with your kids. Keep a happy spirit. And, more than anything, get the right gene pool.

A couple of days ago my four-year-old son asked me: "Daddy, how long did it take you to grow up?" I thought about it and answered, "45 years." Then I asked: "How long will it take you?" He answered right away, "15 hours!" I smiled and looked at him, but he was serious and his eyes were full of enigma. I thought about it and he was probably right. If it were up to us, like salmon do, we might all want to switch, without any suffering, from a long and fulfilling life to dust and silence, and it should not take us more than 15 hours. Only if...

Thank you very much.

Professor David Citino:

Mr. Chairman, members of the Board, distinguished guests and participants – let me echo what my distinguished colleagues have already said – this is indeed an honor for me to appear before you, representing my part of this University.

When I sit down to write anything – a speech, a lecture, a grocery list – it tends to come out in a poem. So I have written you a poem:

A BRIEF HISTORY OF THE FUTURE

The Ohio State University at the turn of the millennium

Yes, the future means computers
implanted in ear lobe, nose or nipple-ring
of every freshman, virtual field trips
to Pluto, must-win games against
teams more alien even than
the Wolverines; but what should never
surprise us about this campus is that
its tomorrows will surprise us utterly.

A BRIEF HISTORY OF THE FUTURE (contd)

Professor Citino: (contd)

After hearing from my colleagues
in medicine and science—where
next to God we place our trust—
I, representing the humanities, feel
like a poor cousin from the provinces
of penury and want, hat in hand,
tugging my forelock, holding up my bowl.
“Please sir. May I have another?”

My vision of the humanities
in the next century, the next millennium
boasts no gleaming genome progress,
no hill of magic high-energy beans
bonding in weak interaction, no hen
laying golden, extra large, no-
cholesterol eggs, no bull markets.
Computers of our new priests,

the engineers, will grow faster, like
basketball guards and volleyballers
female and male, allowing our words
to cascade over the page. (I'll try
to keep up, but already my word-processor
finishes a poem before I can.)
There *will* be technological advance
in foreign language instruction

and linguistics—but hey, I'm not
here to apologize. I can predict
no lasting peace breaking out
in that mist-bright land of the humanities,
where mind and heart (not
to mention soul) bicker, grapple,
jaw and fume in the muddy trenches
of the body, the high, dogfight skies

of the mind. My perspective
is local and global, I like to think.
An Ohio citizen a lifetime (so far),
OSU alumnus, faculty member
25 years. Most importantly,
to stake my claim to good sense,
I was the young man to whom
a young woman named Mary

(whose brassy father had marched
the first Script Ohio, in 1936),
said “Yes” on a night 32 years ago
on a cold bench at Mirror Lake.
Our first born (we wasted no time
getting busy) this past June received
the Ph.D. in History from Ohio State.
So I speak as a child of *Alma mater*,

A BRIEF HISTORY OF THE FUTURE (contd)

Professor Citino: (contd)

my sweet mother, and as a buddy
to *un amico di casa*, as we say
in Cleveland, *a friend of the family*.
Those of us in the humanities,
my greater kinship group, we plan
to do proudly just what we've been doing
since several millennia before
the Book of the Dead or the Epic

of Gilgamesh. We'll think,
remember and muse, struggling
to read one another and translate
the hues and words of dreams
onto the cave wall. Our plan
is to sing, honk, moan and crow
about our highest, nighest imaginings
all night long. Let me share

not just one vision, but hundreds
of thousands. Somewhere in Ohio
or beyond borders of the heart or shield
this state makes on the map,
a young girl, basket full of eggs
in her lap, not a thought in her head
because she hasn't a head yet,
much less pigtails or cornrows.

The flowers she'll wear in her hair
aren't blooming. You should see
the lovely eyes she'll have,
the perfect fingers and toes it took
all time to form! She'll grow to find
a partner; they'll have a baby
full of eggs who herself will grow
in time to grow babies of her own.

Knowing how boys and men are,
this will go on and on. Her name is,
or will be, Tiffany or Blair, Maria,
Tameka, 'Aisha or Ling. At age
eighteen or so she'll bring
her parents to the great statue
of William Oxley Thompson,
Big Benign Buddha of the Buckeyes

near the shyly persistent Olentangy
on Move-in Day. The Class of '99—
that's 2099, or 2599, or 2999—
is even now being enrolled,
hundreds of thousands of babies
unborn, unconceived, not even
gleams in daddy's eyes or mommy's,
because the parents are themselves

A BRIEF HISTORY OF THE FUTURE (contd)

Professor Citino: (contd)

not yet arrived. No matter, all
are depending on the women and men
in this room to be as farseeing
as we can be, to get busy.

We soon-to-be old-timers, if
we're not already there, great-great-
grandfathers, mothers and matriarchs,
trustees, alumni, graying faculty,

administrators, students—we
must endow the libraries they'll need.

They'll want to ask us *Who,*
Since when, Why in the world?
And we'll want to tell them all
that we expect of them, the ache
to labor. They'll come to know
we're not easily satisfied,

and we expect them not to be.
Any millennium, any university
worth its salt must be obsessed
with the distance from its past
to the freshman class of centuries
from now. Here, the lowly Olentangy,
these sundials spinning like
child's play, belong to those

we'll come to call *Our students,*
our teachers. We must plant
the seeds, so there will be
a universe of diverse blossoms for them
to plait in their hair, words waiting
to help them say their names
in all languages of the world,
the sweet, troubling music of us,

crisscrossing paths of the Oval
to lead them down when they arrive
to go out seeking themselves,
to walk around Mirror Lake,
kneel to find their reflections
in a million others riding
the wind-rippled wavelets chasing
us, together, toward tomorrow.

Thank you.

President Kirwan:

David, I hope that we'll be able to print that poem somewhere, that's magnificent.
Thank you very much.

Professor Citino:

Absolutely, that would be an honor.

PRESIDENT'S REPORT (contd)

President Kirwan:

I want to thank Ed and the three of you for extraordinary presentations. They were both insightful and inspiring, and we all want you to know how very proud we are that you are faculty members at Ohio State. Thank you very much.

In conclusion, let me say to the Board of Trustees that, as you have witnessed yet again, there is tremendous energy, excitement, and commitment within this University. We look forward to the beginning of a new century with confidence that our contributions to society in the next hundred years will be even greater than those of the century now coming to a close. We are a University with enormous potential and tremendous assets, including most especially the leadership and guidance that each of you provide. Together, we face a bright, exhilarating, albeit challenging future.

So Mr. Chairman, and members of the Board, except for the completion of final exams and commencement on December 10, that concludes the work of the University for the 20th century. Let's get on with the challenges and opportunities of the 21st.

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CONSENT AGENDA

President Kirwan:

We have 15 resolutions on the consent agenda today. I would like to ask that #12 be set aside for a separate vote. Unless there are any objections, I would like to recommend the remaining 14 resolutions to the Board:

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2000-74

Synopsis: The amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the Medical Staff Bylaws were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on November 16, 1999, as follows:

Amended Bylaws of the Medical Staff

3335-111-02 Purpose.

The purpose of the medical staff of the CHRI shall be:

- (A) To maintain exemplary standards of medical care for all patients admitted to the CHRI consistent with a teaching environment, realizing that the CONTINUOUS care and treatment of the individual patient is the responsibility of the member of the attending,

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

associate attending, clinical attending, ~~or~~ community oncologist attending ~~staff~~ OR COMMUNITY ASSOCIATE ~~medical~~ staff to whose care the patient is admitted or transferred.

(B) through (D) unchanged.

3335-111-03 Patients.

(A) The CONTINUOUS care and treatment of individual patients is the medical responsibility of the member of the attending, associate attending, community oncologist attending, ~~or~~ clinical OR COMMUNITY ASSOCIATE medical staff to whose care the patient is admitted or transferred within the CHRI.

(B) through (C) unchanged.

3335-111-04 Membership.

(A) Qualifications.

(1) Unchanged.

(2) All members of the medical staff of the CHRI, except community oncologist attending staff and community associate staff, shall be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed. Only those allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who can document their education, training, experience, competence, health status AND JUDGEMENT adequate to perform the privileges being requested, adherence to the ethics of their profession, dedication to educational and research goals including adherence to practice guidelines implemented by the medical staff, and ability to work with others with sufficient adequacy to assure the board of trustees of the Ohio state university that any patient treated by them at the CHRI will be given the highest quality of medical care shall be qualified for eligibility for membership on the medical staff of the CHRI. Except for community oncologist attending staff and community associate staff, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes.

(3) Unchanged.

(4) APPLICANTS FOR COMMUNITY ONCOLOGY ATTENDING OR COMMUNITY ASSOCIATE MEDICAL STAFF CATEGORIES, PRACTICING IN A JAMES UNIT AT ANOTHER HOSPITAL, MUST HAVE AND MAINTAIN CLINICAL PRIVILEGES AND ACTIVE MEDICAL STAFF MEMBERSHIP AT THAT HOSPITAL.

~~(4)~~

(5) All patients admitted for podiatric care shall receive the same medical appraisal as all other hospitalized patients. A member of the medical staff who is a doctor of allopathic or osteopathic medicine shall admit the patient and be responsible for the history and physical and medical care that may be required at the time of admission or that may arise during hospitalization, and shall determine the effect of any proposed procedure on the total health status of the patient. The podiatrist will be responsible for the podiatric care of the patient including the podiatric history and physical examination and all appropriate elements of the patient's record. Any proposed procedures by the podiatrist must be approved by, and be under the direct supervision of, an active member of the medical staff who is a doctor of allopathic or osteopathic medicine.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(6) PRACTITIONERS OF DENTISTRY, WHO HAVE NOT BEEN GRANTED PRIVILEGES AS ORAL AND MAXILLOFACIAL SURGEONS, MAY ADMIT PATIENTS TO THE HOSPITAL IF SUCH PATIENTS ARE BEING ADMITTED SOLELY TO RECEIVE CARE WHICH A DENTIST MAY PROVIDE WITHOUT MEDICAL ASSISTANCE, PURSUANT TO THE SCOPE OF THE PROFESSIONAL LICENSE OF THE DENTIST. PRACTITIONERS OF DENTISTRY AND/OR PODIATRY MUST, IN ALL OTHER CIRCUMSTANCES, CO-ADMIT PATIENTS WITH A PHYSICIAN MEMBER OF THE MEDICAL STAFF. A PHYSICIAN MEMBER OF THE MEDICAL STAFF WILL BE RESPONSIBLE FOR ANY MEDICAL PROBLEMS THAT THE PATIENT HAS WHILE AN INPATIENT OF THE HOSPITAL. THE DENTIST IS RESPONSIBLE TO PERFORM AND DOCUMENT THOSE PARTS OF THE HISTORY AND PHYSICAL RELATED TO DENTISTRY.

(B) Unchanged.

(C) Terms of appointment.

Initial appointment to the medical staff, except for honorary and limited categories, will be provisional for a period of six months (but may extend to the end of the fiscal year, first of July through thirtieth of June). FULL APPOINTMENT REQUIRES THE EVALUATION OF THE DEPARTMENT CHAIR AND, IN THE CASE OF COMMUNITY ONCOLOGISTS AND ASSOCIATES, RECEIPT OF THE EVALUATION PROVIDED BY THE CHIEF OF THE CLINICAL SERVICE IN OTHER HOSPITALS IN WHICH THEY HOLD PRIVILEGES. THE BURDEN OF PROOF FOR PROVIDING THIS INFORMATION IS ON THE APPLICANT. Extension of medical staff membership and privileges shall be on a biennial basis unless there is a change in employment relationship.

(D) Unchanged.

(E) Procedure for appointment.

(1) The completed and signed application for membership on the medical staff shall be presented to the director. Signing the application constitutes a consent to be interviewed in regard to the application, authorizes appropriate personnel within the CHRI to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on the applicant's competence, health status, character and ethical qualifications. The applicant also consents to inspection by CHRI personnel of all records and documents that may be material to the evaluation of professional qualifications and competence to carry out the clinical, medical, and educational privileges for which the applicant is applying as well as professional ethical qualifications for medical staff membership and further releases from any liability all representatives of the CHRI for acts performed concerning this process. The applicant has an affirmative duty to disclose any prior or current challenges to licensure, including voluntary AND INVOLUNTARY relinquishment of such licensure, or any loss or limitations of membership in any ~~medical, dental, pediatric, or other~~ professional organization, or loss or limitations of medical staff membership or privileges at any other hospital, including voluntary terminations AND VOLUNTARY OR INVOLUNTARY RELINQUISHMENT OF BOARD CERTIFICATION OR DEA CERTIFICATE. Upon request of the medical staff administrative committee, the applicant will document physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive professional care of a generally recognized level of high quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff. Individuals in administrative positions who request

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

medical staff membership or clinical privileges are subject to the same procedures as all other applicants for membership and privileges.

The application for medical staff membership and/or clinical privileges shall be deemed complete when the following documents and information are received by the director; notice of faculty appointment, (except for community oncologist attending staff AND COMMUNITY ASSOCIATE STAFF), completed and signed application, photograph attached, photostat of license, DEA certificate and board certification (including verification by a primary source), ~~chief(s) of section's~~ CHIEF OF SECTION and department chairperson's endorsements, EXCEPT AS OTHERWISE SPECIFIED IN THESE BYLAWS, letters (three) of recommendation, at least one of which references the applicant's current health status, delineation of privileges FORM INCLUDING, BUT NOT LIMITED TO, DOCUMENTATION OF TRAINING AND EXPERIENCE WHEN PRIVILEGES FOR LAPAROSCOPIC PROCEDURES AND/OR USE OF LASERS ARE REQUESTED, AND malpractice insurance policy face sheet, ~~continuing medical education information, if applicable.~~

- (2) The director will forward the application to the chairperson of the appropriate academic department for review and verification of faculty status. The director will forward the application to the chief of each section to which the applicant is being appointed. The chairperson and the chief of section shall signify their approval ~~by signing their names on page 15~~ ON THE SIGNATURE PAGE of the application.

(3) through (5) unchanged.

(F) Procedure for reappointment.

- (1) At least sixty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year (first of July through thirtieth of June), the chairperson of the appropriate academic department and the chief of each CHRI section shall review medical staff members for the purpose of determining recommendations for reappointment to the medical staff and for granting clinical privileges for the ensuing two years. Those recommendations shall be transmitted in writing to the director at least thirty days prior to the scheduled final medical staff administrative committee meeting of the fiscal year. The credentials committee shall review each applicant's quality assurance record to see that the same level of quality care is delivered by all medical staff members with similar delineated clinical privileges across all sections and across all categories of medical staff membership. THE APPLICANT, FOR REAPPOINTMENT OR RENEWAL OF CLINICAL PRIVILEGES, MAY BE REQUIRED TO SUBMIT EVIDENCE OF CURRENT ABILITY TO PERFORM PRIVILEGES REQUESTED. Where reappointment is recommended the subsequent procedure will be the same as upon appointment, but, in addition, the individual's adherence to quality assurance standards as well as cooperation with and participation in other peer review activities will be taken into account. Where a recommendation to not reappoint or to change clinical privileges is made, the reason for such recommendation shall be stated. The director of medical affairs will forward the appropriate recommendations to the medical staff administrative committee.

(2) through (5) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

3335-111-05 Corrective action.

(A) and (B) unchanged.

(C) Composition of the grievance committee.

(1) Unchanged.

(2) The grievance committee, when called into session by the chief of staff, shall consist of five members of the staff whose names have been chosen by lot from the aforementioned list of members chosen. ONCE EMPANELLED, THE GRIEVANCE COMMITTEE SHALL CONDUCT A MEETING WITHIN ONE MONTH AND SHALL SUBMIT A REPORT OF ITS FINDINGS TO THE DIRECTOR WITHIN THREE MONTHS OF THE INITIAL HEARING. IF THE DIRECTOR DOES NOT RECEIVE A TIMELY REPORT FROM THE GRIEVANCE COMMITTEE, THE DIRECTOR MAY ELECT TO FORWARD THE MATTER TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE FOR ACTION WITHOUT THE BENEFIT OF A GRIEVANCE COMMITTEE REPORT. No person shall be eligible for selection to serve on two successive grievance committees. The chief of the medical staff shall have authority to rule upon alleged conflicts of interest or disqualifications involving grievance committee members.

(3) and (4) unchanged.

Balance unchanged.

3335-111-07 Divisions of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, community oncologist attending, COMMUNITY ASSOCIATE, and limited designations.

(A) Honorary staff.

(1) Unchanged.

(2) Honorary staff members are exempt from ~~the requirement for~~ attendance at staff meetings.

(B) Attending staff.

(1) and (2) unchanged.

(3) Responsibilities:

An attending staff member shall:

(a) Unchanged.

(b) Retain responsibility within their area of professional competence for the continuous care and supervision of each patient in the CHRI for whom he or she is providing care, or arrange a suitable alternative for such care and supervision, including the supervision of interns, residents and fellows assigned to his/her service. THE TRAINING OF LIMITED STAFF SHALL INCLUDE OVERSIGHT BY THE ATTENDING PHYSICIAN OF CLINICAL CARE PROVIDED TO THE PATIENT, DIDACTIC INSTRUCTION AND OBSERVATION OF DIAGNOSTIC AND THERAPEUTIC PROCEDURES IN ACCORDANCE WITH THE ESSENTIALS OF

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

THE ACGME ACCREDITED PROGRAM IN WHICH THE LIMITED STAFF MEMBER IS ENROLLED. THE ATTENDING PHYSICIAN SHALL PARTICIPATE IN THE EVALUATION OF LIMITED STAFF'S CLINICAL PERFORMANCE AS DETERMINED BY THE APPROPRIATE LIMITED STAFF MEMBER'S RESIDENCY PROGRAM DIRECTOR.

(c) through (e) unchanged.

Balance unchanged.

3335-111-08 Organization of the CHRI.

(A) through (C) unchanged.

(D) Department chairs.

Departmental chairpersons are appointed by the dean of the college of medicine and public health and participate in the processing of applications for appointment and reappointment to the medical staff pursuant to these bylaws, INCLUDING THE DEVELOPMENT OF CRITERIA FOR GRANTING OF CLINICAL PRIVILEGES, and may also be appointed to serve as delegates at large on the medical staff administrative committee.

Balance unchanged.

3335-111-10 Administration of the medical staff of the CHRI.

(A) Unchanged.

(B) Medical staff administrative committee:

(1) Composition:

(a) Chief of staff, chief of staff-elect; section chiefs of medical oncology, radiation oncology, surgical oncology and pathology; CHRI ~~co-chair~~ CHAIR of clinical quality management policy group; chiefs of CHRI services; CHRI director, CHRI director of administration, CHRI director of medical affairs, CHRI immediate past chief of staff, CHRI associate director for professional education; six at-large delegates, CHRI administrator for nursing; CCC director for clinical research, CCC director for cancer control, senior vice president for health sciences and dean of the college of medicine and public health and university hospitals medical director.

(b) and (c) unchanged.

(2) Duties:

(a) through (c) unchanged.

(d) To recommend action to the director on matters of medico-administrative nature, INCLUDING ASSESSING AND RECOMMENDING OUTSIDE AGENCIES OR INDIVIDUALS FOR CONTRACT SERVICES.

(e) through (l) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

(3) Unchanged.

(C) Credentials Committee:

(1) Unchanged.

(2) Duties:

(a) and (b) unchanged.

(c) ~~The credentials committee will assure that the application includes letters of reference from medical school, internship and residency, other post-graduate experiences, and that reference audits have been completed~~ EDUCATION AND TRAINING OF EACH APPLICANT FOR INITIAL APPOINTMENT ARE VERIFIED BY THE PRIMARY SOURCE OR BY AN AGENCY OR SOURCE APPROVED BY THE JOINT COMMISSION FOR THE ACCREDITATION OF HEALTHCARE ORGANIZATION.

(d) through (i) unchanged.

(D) Bylaws committee:

(1) Unchanged.

(2) Duties.

To review and recommend amendments to the medical staff administrative committee as necessary to maintain bylaws that reflect the structure and functions of the medical staff BUT NOT LESS THAN EVERY TWO YEARS. THIS COMMITTEE WILL RECOMMEND CHANGES TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE.

(E) Unchanged.

(F) Cancer subcommittee:

(1) Composition:

Required to be included as members of the cancer subcommittee are physician representatives from surgery, medical oncology, diagnostic radiology, radiation oncology, palliative medicine and pathology, THE CANCER LIAISON PHYSICIAN and nonphysician representatives from the cancer registry, administration, nursing, social services, and quality assurance. Other disciplines should be included as appropriate for the institution.

(2) and (3) unchanged.

Balance unchanged.

3335-111-11 Amendments.

These medical staff bylaws may be amended after notice is given at one meeting of the medical staff administrative committee. Such notice shall be laid on the table until the next meeting and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

staff it shall be forwarded to the ~~board~~ HOSPITALS BOARD AND THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff. NEITHER THE MEDICAL STAFF, HOSPITALS BOARD NOR THE BOARD OF TRUSTEES MAY UNILATERALLY AMEND THE MEDICAL STAFF BYLAWS. (B/T 9/1/93, B/T 3/3/95, B/T 12/3/99)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be adopted as recommended by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board.

REORGANIZATION PLAN FOR THE ACADEMIC MEDICAL CENTER

Resolution No. 2000-75

Synopsis: Adoption of the proposed reorganization plan for the academic medical center and authorization of implementation steps are proposed.

WHEREAS the Board of Trustees, at the September 1, 1999 meeting, acted upon certain recommendations with respect to reorganization of the academic medical center by creating two new leadership positions and authorizing appointment of a search committee to identify and recommend one or more outstanding candidates for the position of senior vice president for health sciences and dean of the college of medicine and public health; and

WHEREAS subsequent to that meeting, the proposed reorganization plan has been subject to further review and revision; and

WHEREAS the plan calls for the creation of a new oversight board for the academic medical center, authorized to act pursuant to a limited delegation of authority from the Board of Trustees as set forth in the plan; and

WHEREAS in order to proceed with the governance changes contemplated in the reorganization plan, the Board desires to adopt the plan in its entirety:

NOW THEREFORE

BE IT RESOLVED, That the document included herewith and captioned "A Reorganization Plan for the Academic Medical Center" is hereby adopted as the organizational framework for governance and management of the academic medical center and all its constituent parts; and

BE IT FURTHER RESOLVED, That the effective date of adoption shall be December 3, 1999; and

BE IT FURTHER RESOLVED, That, in furtherance of the reorganization plan, the appropriate university offices and officers be authorized to proceed with development of the new governance structure including the preparation of bylaws and other governing documents for the new academic medical center board, and proposals to amend current bylaws of existing hospitals boards, all on terms consistent with the reorganization plan; and

REORGANIZATION PLAN FOR THE ACADEMIC MEDICAL CENTER (contd)

BE IT FURTHER RESOLVED, That all proposed bylaws and bylaws amendments shall be brought to this Board for approval before the same shall take effect.

(See Appendix XIX for background information, page 525.)

ESTABLISHMENT OF A MASTER OF ACCOUNTING DEGREE PROGRAM

Resolution No. 2000-76

Synopsis: Establishment of a Master of Accounting Degree Program in the Fisher College of Business is proposed.

WHEREAS the field of accounting is undergoing rapid change, requiring accountants to have additional depth and breath in accounting and related fields; and

WHEREAS the State of Ohio recently passed legislation requiring 150 semester (225 quarter) credit hours of post-secondary education for the professional certification of accountants; and

WHEREAS it is anticipated that the Master of Accounting degree will become the standard for entrance into the profession; and

WHEREAS the Fisher College of Business has proposed a new degree program, the Master of Accounting; and

WHEREAS this degree program would meet the needs of current undergraduate accounting majors who desire a fifth year of study to qualify for CPA licensure, would enhance the quality of the existing undergraduate program, and would be attractive to high-performing students wishing to combine undergraduate and graduate studies into a Masters degree; and

WHEREAS the College and Department have adequate facilities and staff to support the program; and

WHEREAS the Fisher College of Business and Central Administration have agreed to a market-based tuition and fee plan that will provide sufficient revenue to sustain the program; and

WHEREAS the College's process for establishing the new degree has been properly consultative both within and beyond the unit; and

WHEREAS the proposed degree program has the approval of the Council on Academic Affairs and was approved by the University Senate at its November 20, 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Master of Accounting Degree Program in the Fisher College of Business is hereby approved to be effective upon the approval of the Board of Regents.

REVISIONS TO THE PROCEDURES FOR COMMEMORATIVE NAMING REQUESTS

Resolution No. 2000-77

Synopsis: Revisions to the procedures for submitting and processing commemorative naming requests are presented for Board acceptance.

REVISIONS TO THE PROCEDURES FOR COMMEMORATIVE NAMING REQUESTS (contd)

WHEREAS in accordance with University bylaw 3335-1-08 (F) University buildings and structures shall be named by the Board of Trustees following recommendations submitted by the President and the appropriate faculty or other group; and

WHEREAS it is desirable to specify the procedures and process by which naming requests are submitted for consideration; and

WHEREAS the commemorative naming procedures will be more systematic and inclusive of the views of the University community; and

WHEREAS the President's Planning Cabinet, the University Senate Steering Committee and the Council of Deans have reviewed and approved the attached revisions to the naming requests procedures:

NOW THEREFORE

BE IT RESOLVED, That the revised procedures for submitting and processing commemorative naming requests, as described in the attached document, be approved and become effective December 3, 1999.

(See Appendix XX for the revised procedures for submitting and processing commemorative naming requests, page 529.)

DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT

Resolution No. 2000-78

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 10, 1999, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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PERSONNEL ACTIONS

Resolution No. 2000-79

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 5, 1999 meeting of the Board, including the following Appointments/Reappointment, Concurrent Appointment, Appointment of Chair, Professional Improvement Leaves, Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center and The Ohio State University Hospitals – East) approved on October 28, and November 18, 1999, by The Ohio State University Hospitals Board, and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) approved November 16, 1999, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be ratified.

Appointments

Name: PHILIP F. BINKLEY
Title: Professor, Director of Cardiovascular Research, and Section Head of Heart Failure/Transplantation (The James Hay and Ruth Jansson Wilson Professorship In Cardiology)
Department: Internal Medicine
Term: December 1, 1999 through June 30, 2003

Name: L. SCOTT LISSNER
Title: Americans with Disabilities Act Coordinator
Office: Academic Affairs
Effective: January 3, 2000
Present Position: Director of Academic and Disability Support Services, Longwood College, Farmville, VA

Name: JOHN N. REEVE
Title: Chair and Professor (The Rod Sharp Professorship in Microbiology)
Department: Microbiology
Effective: December 1, 1999

Name: JAMES M. RYAN
Title: Associate Professor Clinical and Director of Cardiac Magnetic Resonance Imaging (The Joseph M. Ryan, M.D. Chair in Cardiovascular Medicine)
Department: Internal Medicine
Term: December 1, 1999 through November 30, 2000

Reappointment

Name: JAMES D. METZGER
Title: Professor (The D. C. Kiplinger Chair in Floriculture)
Department: Horticulture and Crop Science
Term: December 1, 1999 through November 30, 2004

Concurrent Appointment

Name: DANIEL M. SEDMAK
Title: Interim Senior Vice President
Office: Health Sciences
Term: December 15, 1999 through June 30, 2000
Present Position: Interim Dean, College of Medicine and Public Health

PERSONNEL ACTIONS (contd)

Appointment of Chairperson of Department

January 1, 2000 through December 31, 2003

Internal Medicine

Michael R. Grever

Professional Improvement Leave

ELIZABETH G. MENAGHAN, Chairperson and Professor, Department of Sociology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

Professional Improvement Leave—Change in Dates

KIRK FREUDENBURG, Associate Professor, Department of Greek and Latin, change leave from Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to Autumn Quarter 1999.

Emeritus Titles

DOROTHY E. SCHUMM, Department of Medical Biochemistry, with the title Professor Emeritus, effective January 1, 2000.

MARILYN A. SPIEGEL, Ohio State University Extension, with the title Associate Professor Emeritus, effective November 1, 1999.

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)

October 1999

Rugen M. Alda M.D., Primary Care, Community Affil. Phys., 06/01/99 - 06/30/01
Aamer Ar Rajab, Transplant, PGY6 Limited, 07/01/99 - 06/30/01
Robert A. Baiocchi Ph.D., M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Lois Elaine Shioh Balster, General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/00
Melissa Jean Bartels M.D., General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/01
Christy Anna Beyer, General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/01
Judy Sue Brummer M.D., Emergency Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Kelly Allen Burdge M.D., Im/Pediatrics, PGY1 Limited, 07/01/99 - 06/30/01
Yeachyng K. Chang M.D., General Surgery, PGY1 Limited, 07/01/99 - 06/30/01
Christina L. Charles MD., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/01
Jeffrey A. Clark M.D., Anesthesiology, PGY1 Limited, 07/01/99 - 06/30/01
Elizabeth A. Diakoff M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Janet Meredith Engle, General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/01
Leroy W. Essig II M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Karen C. Evans M.D., Physical Medicine/Rehab., PGY2 Limited, 07/01/99 - 06/30/01
Eustance S. Fernandes M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Lisa S. Gaines M.D., Anesthesiology, PGY2 Limited, 07/01/99 - 06/30/01
Brian H. Gelb M.D., Emergency Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Christopher M. Godell M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
David William Hauswirth M.D., Im/Pediatrics, PGY1 Limited, 07/01/99 - 06/30/01
Brandy L. Helminiak M.D., Emergency Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Bruce Liam Hennessy, General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Kristina H. Johnson M.D., General Surgery, PGY6 Limited, 09/01/99 - 06/30/01
Young W. Kang M.D., Family Medicine, Community Affil. Phys., 07/01/99 - 06/30/00
Thomas D. Lamarre Jr. M.D., Infectious Disease, PGY4 Limited, 07/01/99 - 06/30/01
William J. Leahy M.D., Primary Care, Community Affil. Phys., 06/22/99 - 06/30/01
Thomas P. Lessaris M.D000., Internal Medicine, Courtesy, 08/10/99 - 06/30/01
Rohit Mehta M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Julie A. Mullen D.O., Family Medicine, Community Affil. Phys., 06/29/99 - 06/30/00
Bradley Needleman M.D., General Surgery, Attending, 08/19/99 - 06/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)
(contd)

October 1999 (contd)

Julie A. Niedermier M.D., General Psychiatry, Courtesy, 08/02/99 - 06/30/00
Sowmini Nithianantham M.B.B.S., General Psychiatry, PGY1 Limited, 07/01/99 - 06/30/00
Gerald J. Nuovo M.D., Pathology, Attending, 08/13/99 - 06/30/00
Melissa Margaret Parsons, General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/00
Mrunal Shal M.D., Primary Care, Community Affil. Phys., 06/22/99 - 06/30/00
Leigh Ann Sotos M.D., General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/00
Michael F. Stretanski D.O., Physical Medicine/Rehab., PGY3 Limited, 07/01/99 - 06/30/00

Request For Additional Privileges

October 1999

Rene J. Alvarez M.D., Internal Medicine, Attending
Harisios Boudoulas, Internal Medicine, Attending
Glen E. Cooke M.D., Internal Medicine, Attending
Curt J. Daniels M.D., Internal Medicine, Attending
Gregory M. Eaton M.D., Internal Medicine, Attending
Mary E. Fontana-Wise M.D., Internal Medicine, Attending
Charles J. Love M.D., Internal Medicine, Attending
Steven D. Nelson M.D., Internal Medicine, Attending
David A. Orsinelli M.D., Internal Medicine, Attending
Stephen F. Schaal M.D., Internal Medicine, Attending
Chad I. Friedman M.D., Obstetrics and Gynecology, Attending

November 1999

Nicole A. Basile M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
John A. Brem D.P.M., Orthopedic Surgery, PGY1 Limited, 07/01/99 - 06/30/01
Christopher R. Bruno M.D., Ophthalmology, PGY2 Limited, 07/01/99 - 06/30/01
Hong-Kai Du M.D., Physical Medicine/Rehab.PGY2 Limited, 07/01/99 - 06/30/01
Michele D. Fleak M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Thomas J. Gavin M.D., Emergency Medicine, Attending, 08/02/99 - 06/30/01
Dawn E. Griesen M.D., Otolaryngology, PGY2 Limited, 07/01/99 - 06/30/01
Robert J. Hoover M.D., Cardiology, Attending, 10/06/99 - 06/30/01
Manmohan K. Katapadi M.D., Cardiology, PGY4 Limited, 07/01/99 - 06/30/01
Sherman A. Katz M.D., Vascular, Attending, 07/20/99 - 06/30/01
Kelly J. Kiehm M.D., General Surgery, PGY1 Limited, 07/01/99 - 06/30/01
Jennifer L. Klaus M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Lynne M. Knowles M.D., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/01
David E. Krummen M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/01
Gilbert L. Kukielka M.D., Cardiology, PGY8 Limited, 07/01/99 - 06/30/01
John M. Lasak M.D., Otolaryngology, PGY6 Limited, 07/01/99 - 06/30/01
Matthew Kenneth Lashutka M.D., Emergency Medicine, PGY1 Limited, 07/01/99 - 06/30/00
Mark Steven Lepi, IM/Pediatrics, PGY1 Limited, 07/01/99 - 06/30/01
David S. Lever M.D., Gastroenterology, Attending, 07/01/99 - 06/30/01
Jaina Rachel Lindauer M.D., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/01
Yelena Lindenbaum M.D., Neurology, Attending, 09/01/99 - 06/30/01
Eileen M. Maher M.D., Pediatrics, Courtesy, 09/01/99 - 06/30/00
Ernest L. Mazzaferri Jr. M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/00
Rebecca J. McCrery M.D., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/00
Robin A. McGuine M.D., General Ob/Gyn, PGY4 Limited, 07/01/99 - 11/01/99
Paul B. Mills M.D., General Surgery, PGY1 Limited, 07/01/99 - 06/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)
(contd)

November 1999 (contd)

Ewa Mrozek M.D., Hematology/Oncology, Attending, 11/10/99 - 06/30/00
Timothy J. Murray M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/00
Margaret Alice Nuovo M.D., Anatomic Pathology, Attending, 09/01/99 - 06/30/00
Paul A. Pannozzo M.D., General Medicine, PGY1 Limited, 07/01/99 - 06/30/00
Jonathan P. Parsons M.D., IM/Pediatrics, PGY1 Limited, 07/01/99 - 06/30/00
Allan R. Reir M.D., Radiology, PGY2 Limited, 08/01/99 - 06/30/00
Thomas Salamon M.D., Thoracic/Cardio Surgery, PGY6 Limited, 07/01/99 - 06/30/00
Praise Tsan-En Shang M.D., Family Medicine, Community Affil. Phys., 10/25/99 - 06/30/00
John James Sharkey M.D., Orthopedic Surgery, PGY6 Limited, 07/01/99 - 06/30/00
Edward Geoffrey Shepherd M.D., General Pediatrics, PGY1 Limited, 07/01/99 - 06/30/00
Kimberly Robinson Shepherd M.D., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/00
Lance H. Shoemaker M.D., Transplant, PGY3 Limited, 10/01/99 - 10/30/99
Shraddha Shilpa Shrestha M.D., General Ob/Gyn, PGY1 Limited, 07/01/99 - 06/30/00
Bushra Siddiqi M.D., General Psychiatry, PGY1 Limited, 07/01/98 - 06/30/99
David A. Smeltzer D.D.S., Oral/Maxillofacial Surg., Courtesy, 11/10/99 - 06/30/00
Arththapol Tanphaichitr M.D., Dermatology, PGY2 Limited, 07/01/99 - 06/30/00
John Paul Tzagournis M.D., Orthopedic Surgery, PGY1 Limited, 07/01/99 - 06/30/00
Robert B. Vancourt D.P.M., Orthopedic Surgery, PGY2 Limited, 07/01/99 - 06/30/00
Jacqueline S. Ward M.D., Rheumatology, PGY4 Limited, 07/01/98 - 06/30/00
Samuel Weinstein M.D., Thoracic/Cardio Surgery, Attending, 08/03/99 - 06/30/00
Rani G. Whitfield M.D., Fam. Med/Sports Med., PGY4 Limited, 07/01/99 - 06/30/00
Timothy James Williams M.D., Orthopedic Surgery, PGY1 Limited, 07/01/99 - 06/30/00
Randall K. Wolf M.D., Thoracic/Cardio Surgery, Attending, 08/06/99 - 06/30/00

Credentials Committee Approvals

Randy James, Cath Lab Tech., Internal Medicine, Physician Extender, 07/01/99 - 06/30/01

Additional Privileges Granted

Mark Angelos M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01
David Bahner M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01
Richard Boggs M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01
Michael Dick M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01
Diane Gorgas M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01
James Hoekstra, Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01
Coline Kaide M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01
Sorabh Khandelwal M.D., Emergency Medicine, Hyperbaric Medicine, 07/01/99 - 06/30/01
Curt Daniels M.D., Internal Medicine, Pediatric Cardiology, 07/01/99 - 06/30/01
David Smeltzer D.D.S., Oral/Maxillofacial Surgery, Conscious Sedation, 07/01/99 - 06/30/01
William Bennett M.D., Radiology, Conscious Sedation, 07/01/99 - 06/30/01
Donald Chakeres M.D., Radiology, Conscious Sedation, 07/01/99 - 06/30/01

Change of Status Granted

Renee M. Caputo M.D., Gynecology, From Attending, To Courtesy
Grant Schmidt M.D., Obstetrics/Gynecology, From Courtesy, To Attending
Steven Williams M.D., Obstetrics/Gynecology, From Courtesy, To Attending
Clemens Grosskinsky M.D., Obstetrics/Gynecology, From Courtesy, To Attending

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Hospitals East)

September 1999

Glen F. Aukerman M.D., Family Practice, Active, 07/21/99 - 06/30/01
Robert Roy Bahnson M.D., Surgery, Active, 04/08/99 - 06/30/01
Richard Mark Bardales M.D., Internal Medicine, Active, 04/08/99 - 06/30/01
William H. Bay M.D., Internal Medicine, Consulting, 08/23/99 - 06/30/01
Chamaine Melissa Blair M.D., Internal Medicine, Active, 04/08/99 - 06/30/01
Jeffrey R. Blood M.D., Internal Medicine, Courtesy, 04/08/99 - 06/30/01
Pamela Chapman Ph.D., Internal Medicine, Courtesy, 04/08/99 - 06/30/01
Steven D. Claus D.O., Family Practice, Limited, 04/08/99 - 06/30/01
Kelly Conklin D.O., Family Practice, Limited, 04/08/99 - 06/30/01
Lawrence A. DeRenne M.D., Pathology, Active, 07/12/99 - 06/30/01
Donald Albert Fouts M.D., Family Practice, Active, 04/08/99 - 06/30/01
Jeffrey McCabe Fowler M.D., Surgery, Courtesy, 04/08/99 - 06/30/01
Ahmed M. Ghany M.D., Internal Medicine, Active, 04/08/99 - 06/30/01
Marvin G. Green M.D., Internal Medicine, Active, 04/08/99 - 06/30/01
Grant L. Jones M.D., Musculoskeletal Disease, Active, 08/02/99 - 06/30/01
Elizabeth Frances Jongleux M.D., Anesthesiology, Active, 04/08/99 - 06/30/01
Colin G. Kaide M.D., Emergency Medicine, Active, 07/22/99 - 06/30/01
Garrett T. Kelly M.D., Anesthesiology, Active, 07/09/99 - 06/30/01
Sorabh Khandelwal M.D., Emergency Medicine, Active, 07/12/99 - 06/30/01
Paul F. Klawitter M.D., Emergency Medicine, Active, 06/30/99 - 06/30/01
James A. Klein M.D., Internal Medicine, Active, 04/08/99 - 06/30/01
James W. Lipscomb M.D., Family Practice, Active, 04/08/99 - 06/30/01
Charles W. Noble M.D., Internal Medicine, Active, 04/08/99 - 06/30/00
Edward Jay Pollyea M.D., Family Practice, Active, 04/08/99 - 06/30/00
Choo Y. Rhee M.D., Internal Medicine, Active, 04/08/99 - 06/30/00
Stephen R. Richards M.D., Surgery, Courtesy, 07/21/99 - 06/30/00
Barbara M. Rogers M.D., Anesthesiology, Active, 04/08/99 - 06/30/00
Robert L. Ruberg M.D., Surgery, Active, 04/08/99 - 06/30/00
Kenneth W. Saul D.O., Family Practice, Courtesy, 04/08/99 - 06/30/00
Richard E. Schlanger M.D., Surgery, Active, 04/08/99 - 06/30/00
Norman A. Schwartz M.D., Family Practice, Active, 04/08/99 - 06/30/00
Lewis Seeder M.D., Internal Medicine, Active, 04/08/99 - 06/30/00
Shaju Shamsuddin M.D., Radiology, Active, 04/08/99 - 06/30/00
Mohammed R. Shareef M.D., Internal Medicine, Courtesy, 04/08/99 - 06/30/00
Gaylynn J. Speas, Anesthesiology, Active, 07/21/99 - 06/30/00
Daryl R. Sybert D.O., Musculoskeletal Disease, Active, 04/08/99 - 06/30/00
L. Allen Tucker M.D., Family Practice, Active, 04/08/99 - 06/30/00
Gilford S. Vincent M.D., Surgery, Active, 04/08/99 - 06/30/00
Timothy G. Reish M.D., Musculoskeletal Disease, PGY2, 06/10/99 - 08/10/99

Honorary without Privileges

Robert D. Buchan D.P.M., Surgery, Honorary w/o Privileges, 04/08/99 - 06/30/01
Maynard Goldmeier M.D., Internal Medicine, Honorary w/o Privileges, 04/08/99 - 06/30/01
Victor Herman Hinrichs M.D., Pathology, Honorary w/o Privileges, 04/08/99 - 06/30/01
Wilburn H. Weddington M.D., Family Practice, Honorary w/o Privileges, 04/08/99 - 06/30/00
Joseph P. Whitlach Sr. M.D., Family Practice, Honorary w/o Privileges, 04/08/99 - 06/30/00

October 1999

Anil K. Agarwal M.D., Nephrology, Consulting, 04/08/99 – 06/30/01
Stephen Altic D.O., Family Practice, Courtesy, 04/08/99 – 06/30/01
Thomas W. Barrett M.D., Gen. Internal Medicine, Active, 09/27/99 – 06/30/01
Rolf F. Barth M.D., Pathology, Active, 09/27/99 – 06/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Hospitals East)

October 1999 (contd)

Robert E. Bartley M.D., Musculoskeletal Disease, Active, 04/08/99 – 06/30/01
Gregory C. Berlet M.D., Musculoskeletal Disease, Active, 08/10/99 – 06/30/01
Carl P. Boesel M.D., Pathology, Consulting, 09/27/99 – 06/30/01
John A. Brem D.P.M., Musculoskeletal Disease, PGY1, 07/01/99 – 06/30/01
Brentley A. Buchele M.D., Plastic & Reconstructive Surgery, Courtesy, 04/08/99 – 06/30/01
Filiberto Cavazos M.D., Pathology, Active, 08/30/99 – 06/30/01
Julie L. Costello M.D., Pulmonary, Courtesy, 09/10/99 - 06/30/01
Constantina S. Demou D.P.M., Podiatry, PGY1, 07/01/99 – 06/30/01
Anthony G. Flarey M.D., Family Practice, Limited, 08/11/99 – 06/30/01
Joel L. Frazier M.D., Musculoskeletal Disease, Active, 07/12/99 – 06/30/01
Ernesto Goldman M.D., Anesthesiology, Active, 07/07/99 – 06/30/01
Gayle M. Gordillo M.D., Plastic & Reconstructive Surgery, Active, 09/27/99 – 06/30/01
John M. Hatheway M.D., Musculoskeletal Disease, Active, 04/08/99 – 06/30/01
Carlton Herald D.O., Family Practice, Limited, 08/09/99 – 06/30/01
Edward B. Jones D.D.S., Dentistry, Courtesy, 04/08/99 – 06/30/01
Melanie S. Kennedy M.D., Pathology, Active, 09/27/99 – 06/30/01
Robin L. King-Thiele D.O., Internal Medicine, Active, 04/08/99 – 06/30/01
Matthias T. Klomfass M.D., Family Practice, PGY1, 07/01/99 – 06/30/01
Charles B. May D.O., Family Practice, Courtesy, 04/08/99 – 06/30/00
Randy L. Mills D.O., Internal Medicine, Active, 04/08/99 – 06/30/00
Nancy C. Moore M.D., Family Practice, PGY3, 07/01/99 – 06/30/00
Koteswara R. Nalluri M.D., Anesthesiology, Active, 07/15/99 – 06/30/00
Franklin A. Olmo M.D., Family Practice, Active, 04/08/99 – 06/30/00
Abdolreza Raissi M.D., Musculoskeletal Disease, PGY2, 07/12/99 – 06/30/00
Guru Reddy M.D., Cardiology, Active, 04/08/99 – 06/30/00
Alejandro Rey M.D., Family Practice, PGY1, 07/01/99 – 06/30/00
William Reynolds M.D., Musculoskeletal Disease, Active, 04/08/99 – 06/30/00
Akram Sadaka M.D., Family Practice, Active, 04/08/99 – 06/30/00
Gautam Samadder M.D., Neurology, Consulting, 04/08/99 – 06/30/00
Daniel D. Sedmak M.D., Pathology, Active, 09/27/99 – 06/30/00
Nayyar Shareef M.D., Family Practice, Courtesy, 04/08/99 – 06/30/00
Bushra Siddiqi M.D., Family Practice, PGY2, 07/01/99 – 06/30/00
Robert L. Sliwinski D.O., Family Practice, Active, 04/08/99 – 06/30/00
Saul M. Suster M.D., Pathology, Consulting, 09/27/99 – 06/30/00
Robert B. VanCourt D.P.M., Podiatry, PGY2, 07/01/99 – 06/30/00
David M. Vaziri M.D., Surgery, Active, 04/08/99 – 06/30/00
Chien (Stephen) Y. Wang M.D., Radiology, Active, 04/08/99 – 06/30/00
Samuel D. Weller M.D., Family Practice, PGY2, 07/01/99 – 06/30/00
Jeffrey E. White M.D., Family Practice, PGY2, 07/01/99 – 06/30/00
Jamar G. Williams M.D., Internal Medicine, Active, 04/08/99 – 06/30/00
Jeffrey P. Williams D.O., Family Practice, PGY2, 07/06/99 – 06/30/01
Michael A. Wodarczyk M.D., Urology, Active, 04/08/99 – 06/30/00
Joel C. Wood M.D., Family Practice, PGY3, 07/01/99 – 06/30/00

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

October/November 1999

Initial Appointments – Faculty

Kirk V. Shepard, M.D., Anesthesiology, Clinical Attending
Glenn P. Gravlee*, M.D., Anesthesiology, Professor
John Kalmar*, D.M.D., Ph.D., Dentistry/Pathology, Associate Professor

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

October/November 1999 (contd)

Initial Appointments – Faculty (contd)

Koteswara Rao Nalluri*, M.D., Anesthesiology, Assistant Professor
Arwa Shana'ah*, M.D., Pathology, Clinical Assistant Professor

Initial Appointments – Community

Anthony Holt, M.D., Internal Medicine, Immunology
Akber Mohammed, M.D., Internal Medicine, Cardiology
Toni D. Sublett, M.D., Internal Medicine

Initial Appointment – Advanced Practice Nursing

Holly Loughlin, R.N., M.S., CNP
Patrice E. Rancour, R.N., C.N.S.,

Initial Appointment - Physician's Assistants

John Goodhart, P.A.
Dominic Peterre, P.A.
Susan Rothrauff, P.A.

Provisional to Full Appointments - Faculty

Mary Alton, M.D., Associate Attending, Internal Medicine, Cardiology
Charis Eng, M.D., Ph.D., Attending, Internal Medicine, Hematology/Oncology
Stephen Hoffmann, M.D. Associate Attending, Internal Medicine, Pulmonary & Critical Care
Lisa Keder, M.D., Associate Attending, Obstetrics and Gynecology
Andrew Thomas, M.D., Associate Attending, General Internal Medicine
Pan Zheng, M.D., Ph.D., Associate Attending, Pathology
Miguel Villalona-Calero*, M.D., Attending, Internal Medicine, Hematology/Oncology

Provisional to Full Appointments – Community

Emergency Medicine

Thomas J. Williams, M.D., Community Associate

Internal Medicine

Dennis Sullivan, M.D., Community Associate

Family Practice

Daniel Brumfield, M.D., Community Associate
Risa Spielloch, M.D., Community Associate

Surgery

John Dobson, M.D., Community Associate, Orthopedics

*Pending final approval for OSUH medical staff

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Change in Medical Staff Category:

Jonathan Groner, M.D., Change from Community Associate to Associate Attending, Pediatric Surgery

Samir Kahwash, M.D., Change from Associate Attending to Clinical Attending

Steven Teich, M.D., Change from Community Associate to Clinical Attending, Pediatric Surgery

Dr. Rao Lingam, from full appointment to temporary privileges pending appointment to OSUH staff

Dr. Hari Sharma, from full appointment to inactive.

RESOLUTION IN MEMORIAM

Resolution No. 2000-80

Synopsis: Approval of one Resolution in Memoriam.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Thelma L. Lang

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 13, 1999, of Thelma L. Lang, Instructor Emeritus in the School of Allied Medical Professions.

Thelma Lang received her R.N. from the Grant Hospital School of Nursing in 1933 and completed her anesthesia training at the 98th General Hospital in Munich, Germany, in 1950. She practiced her profession worldwide as a Nurse Anesthetist in the United States Army.

Ms. Lang was appointed as a Staff Nurse Anesthetist in the Department of Anesthesiology, The Ohio State University Hospitals, in 1963. She served as an Instructor and Director of the Nurse Anesthesiology Program, School of Allied Medical Professions, from 1966 until her retirement in 1976. Upon retirement, she was granted Instructor Emeritus status.

Instructor Lang's competency as an instructor and clinician was held in high regard by both her colleagues on the faculty and the medical staff of the Hospitals. She was recognized as a leader in her professional field at the state and national levels, having served as President of the Ohio State Association of Nurse Anesthetists during the early 1970's.

On behalf of the University community, the Board of Trustees expresses to the family of Thelma L. Lang its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-81

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for October 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-82

Synopsis: The report on the receipt of gifts and the summary for October 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Donald D. Glower Chair in Engineering, The Marion N. Rowley Designated Chair in Cancer Research, and The Clayton C. Wagner Parkinson's Disease Research Professorship; and

WHEREAS this report includes the establishment of ten (10) new named endowed funds and an amendment to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 October
 1998 Compared to 1999

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through October		
	<u>1998</u>	<u>1999</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$14,265,423	\$ 7,105,543	-50%
Alumni (From Bequests)	<u>444,615</u>	<u>3,463,500</u>	679%
Alumni Total	\$14,710,038	\$10,569,043	-28%
Non-Alumni (Current Giving)	\$ 2,281,386	\$ 4,096,360	80%
Non-Alumni (From Bequests)	<u>668,808</u>	<u>1,990,720</u>	198%
Non-Alumni Total	\$ 2,950,194	\$ 6,087,080	106%
Individual Total	\$17,660,232	\$16,656,123	-6%
Corporations/Corp. Foundations	\$12,097,355	\$ 8,748,061	-28% ^A
Private Foundations	\$ 2,514,589	\$ 1,975,761	-21% ^B
Associations & Other Organizations	<u>\$ 843,872</u>	<u>\$ 1,748,450</u>	107% ^C
Total	\$33,116,048	\$29,128,395	-12%

NOTES

- A Giving at the \$10,000 or more level from corporations is down 35% so far this year (\$6.5 million from 154 gifts this year; \$10.0 million from 190 gifts last year).
- B Foundation giving at the \$10,000 or more level is down 27% for the first four months of the fiscal year (\$1.6 million from 44 gifts this year; \$2.2 million from 50 gifts last year).
- C Other organizations and associations have given about \$800,000 more at the \$10,000 or more level so far this year compared with last year.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-October
1998 Compared to 1999

GIFT RECEIPTS BY PURPOSE

	Dollars July through October		
	<u>1998</u>	<u>1999</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$10,995,483	\$ 3,665,851	-67%
Faculty Support	\$ 2,254,947	\$ 5,266,333	134%
Program Support	\$14,911,865	\$12,999,415	-13%
Student Financial Aid	\$ 2,528,164	\$ 4,723,033	87%
Annual Funds-Colleges/Departments	\$ 2,230,897	\$ 2,209,490	-1%
Annual Funds-University	\$ <u>194,692</u>	\$ <u>264,273</u>	36%
Total	\$33,116,048	\$29,128,395	-12%

GIFT ADDITIONS TO ENDOWMENT

Dollars
July through October

<u>1998</u>	<u>1999</u>	<u>% Change</u>
\$16,594,742	\$13,569,271	-18%

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The Donald D. Glower Chair in Engineering (Support for a chair position in the College of Engineering; provided by a gift from The Transportation Research Center, Inc.)		\$1,500,000.00	\$1,500,000.00
<u>Establishment of Named Designated Chair</u>			
The Marion N. Rowley Designated Chair in Cancer Research (Support for designated chair in cancer research; provided by funds from the medical center (\$75,000 per year)			
<u>Establishment of Named Endowed Funds</u>			
The Marantz Distinguished Alumni Lectureship Fund (Support for events to illuminate contributions of alumni of Department of Art Education; provided by gifts from Harold Marantz and Kenneth Marantz)	\$25,000.06		\$25,000.06
The Black Alumni Society Endowed Fund (General university scholarships; provided by gifts from OSU alumni)	\$16,204.13		\$16,204.13
The Young Bucks of Central Ohio Alumni Scholarship Fund (General university scholarships; provided by gifts from members and supporters of the Young Bucks of Central Ohio Club)	\$15,000.00		\$15,000.00

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>			
The Clayton C. Wagner Parkinson's Disease Research Professorship (Support for a professorship in the College of Medicine and Public Health; provided by an anonymous gift in memory of Clayton C. Wagner)		\$1,399,481.96	\$1,399,481.96

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
Richard J. Solove Endowment Fund for Human Cancer Genetics Research (Support for research within the Human Cancer Genetics program in the Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from Richard J. Solove)		\$1,726,039.72	\$1,726,039.72
Barbara J. Bonner Chair Fund in Lung Cancer Research (Support for a chair position in the Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from C. William Bonner)		\$220,374.83	\$220,374.83
Mary M. Yost Student Emergency Fund (Support for emergency grants to students in the College of Education; provided by gifts from the estate of Mary M. Yost)		\$51,943.00	\$51,943.00
The Vincent T. Aveni Athletic Scholarship Fund (Scholarships – Department of Athletics; provided by gifts from Vincent T. Aveni)		\$40,000.00	\$40,000.00
The Farnham E. Mosley Scholarship Fund (Two scholarships – (1) Fisher College of Business; and (2) graduates of Urbana High School seeking degrees from OSU; provided by gifts from Farnham E. Mosley)		\$31,422.82	\$31,422.82
Joseph A. Kucera, Jr. Scholarship Fund (Scholarships in Turfgrass Management Technology at the Agricultural Technical Institute; provided by gifts from Joseph A. Kucera, Sr., other family members, friends and business associates in memory of Joseph Anthony Kucera, Jr.)		\$25,715.00	\$25,715.00

REPORT ON UNIVERSITY DEVELOPMENT(contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Thomas P. Hennessy Memorial Scholarship Fund (Scholarships for undergraduates from Logan County schools who were members of 4-H, FFA, or Family Consumer Sciences; provided by gifts from the Hennessy family and friends)		\$25,100.00	\$25,100.00
Totals	\$56,204.19	\$5,020,077.33	\$5,076,281.52

Change in Name of Named Endowed Fund

From: Dominic J. Bagnoli, Jr., Scholarship Fund
To: Bagnoli/von Gruenigen Family Scholarship Fund

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

The Donald D. Glower Chair in Engineering

The Donald D. Glower Chair in Engineering was established December 3, 1999, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Transportation Research Center, Inc., in honor of Donald D. Glower, Dean, College of Engineering, 1976-90, and Vice President, University Communications and Development, 1990-92.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from this chair will provide support for a distinguished senior faculty position in the College of Engineering. The Donald D. Glower Chair's teaching and research will be expected to focus on transportation. Appointment for each five-year term will be recommended by the Dean of Engineering and sent to the Provost and the President and approved by the Board of Trustees. Reappointment is possible after assessment of the chair holder's academic and research performance.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$1,500,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Designated Chair

The Marion N. Rowley Designated Chair in Cancer Research

The Marion N. Rowley Designated Chair in Cancer Research was established December 3, 1999, in accordance with the guidelines approved by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund. This designated chair has been established with annual funds by the Medical Center in memory of the late Marion N. Rowley of Glendale, California, a long-time friend and benefactor.

All gifts are to be invested in the University's Permanent Endowment fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The funds shall provide for salary support of a chair position in the field of cancer research within the College of Medicine and Public Health and The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute. The position shall be held by a nationally eminent faculty member as recommended by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute to the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. The activities of the designated chair holder shall be reviewed no less than every five years by the senior vice president and dean to determine compliance with the intended focus as well as the academic and research standards of the University.

The related research activities of the designated chair holder shall also be supported and include research personnel, equipment, supplies, and other necessary expenses of an active researcher involved in quality medical research in the field of cancer.

If funds for The Marion N. Rowley Designated Chair in Cancer Research are no longer needed in the area of cancer research, they shall be used to fund research into the study and cure of diseases affecting the mind of the elderly, including such afflictions as Alzheimer's disease, as recommended by the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health.

It is the intent of Medical Center leadership that funds be allocated, at a minimum of \$75,000 annually, to this designated chair until an endowed chair, named The Marion N. Rowley Chair in Cancer Research, is established and fully-funded at \$1,500,000.00.

\$75,000.00 per year

Establishment of Named Endowed Funds

The Marantz Distinguished Alumni Lectureship Fund

The Marantz Distinguished Alumni Lectureship Fund was established December 3, 1999, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Harold Marantz of New York, New York, and Kenneth Marantz of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Marantz Distinguished Alumni Lectureship Fund (contd)

The annual income shall be used to support events that illuminate the particular contributions of Department of Art Education alumni such as: short term residencies, seminars, electronic conferences, exhibitions, etc. That income should cover expenses, a modest honorarium, and some physical memento; and when possible the preparation of any appropriate publication related to the event. The donors believe that such publications would prove a valuable record of alumni success. Unused income shall be reinvested in the principal.

The annual award shall be called "The Marantz Distinguished Alumni Lectureship." The principal criteria for this award should be the recipient's record of career achievements in teaching, leadership, innovative scholarship, and effective mentoring. The award recipient shall be determined by the corps of graduate students matriculating in the Department of Art Education the year of the award, in consultation with the chair of the graduate studies committee and Kenneth Marantz or his designee. The responsibility for the selection process and the management of events should belong to the graduate students.

The purposes of the award are to offer the graduate students in the department an opportunity to engage in a responsible decision-making event; to help install in the graduate students a sense of life-long continuity with the department, college, and University; and to honor one of their own who has created a successful career after graduation.

It is the desire of the donors that this fund should benefit the University in perpetuity. The donors would be pleased if funds from the department, college, and Graduate School would be used to supplement the endowment's income, and that supplementary funds be obtained to increase the principal, thus creating greater annual income. If the department ceases to engage in graduate education, or, indeed is terminated by the University, the original function of the endowment shall cease. Another use for the remaining funds shall be designated by the Board of Trustees upon recommendation of the sitting chair of the department in consultation with the donors or their designees.

\$25,000.06

The Black Alumni Society Endowed Fund

The Black Alumni Society Endowed Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from alumni.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a scholarship that will enhance the educational experience of an Ohio State student. The scholarship will be awarded to a full-time junior, senior, or graduate student, with a declared major, attending The Ohio State University. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Black Alumni Society Endowed Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Student and Urban/Community Affairs in order to carry out the desire of the donors.

\$16,204.13 (Grandfathered)

The Young Bucks of Central Ohio Alumni Scholarship Fund

The Young Bucks of Central Ohio Alumni Scholarship Fund was established December 3, 1999, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the members and supporters of the Young Bucks of Central Ohio Club.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for financially needy students from Franklin County and contiguous counties who will be freshmen entering Ohio State's main campus. The Young Bucks of Central Ohio Club will recommend scholarship recipients. The University Committee on Student Financial Aid will make final selection of the scholarship recipients.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00 (Grandfathered)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Professorship

The Clayton C. Wagner Parkinson's Disease Research Professorship

The Clayton C. Wagner Parkinson's Disease Research Professorship was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor to the Foundation in memory of Clayton C. Wagner.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Professorship (contd)

The Clayton C. Wagner Parkinson's Disease Research Professorship (contd)

The annual income shall be used for a professorship position to support the advancement of medical knowledge of Parkinson's disease towards finding the cause, innovative treatments, and cure. Support shall be provided to a distinguished researcher, teacher, and practitioner in the College of Medicine and Public Health for basic or clinically-relevant research, to include both genetic and epidemiological factors.

The appointment shall be made at the recommendation of the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in consultation with the Director of the Madden-NPF Parkinson's Disease Research Center. The activities of the professorship holder shall be reviewed no less than every five years by the senior vice president and dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$1,399,481.96

Establishment of Named Endowed Funds

Richard J. Solove Endowment Fund for Human Cancer Genetics Research

The Richard J. Solove Endowment Fund for Human Cancer Genetics Research was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard J. Solove (B.S.Pharm. '48), Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the research activities within the Human Cancer Genetics program in the Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$1,726,039.72

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

Barbara J. Bonner Chair Fund in Lung Cancer Research

The Barbara J. Bonner Chair Fund in Lung Cancer Research was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from C. William Bonner, of Powell, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the salary and lung cancer research of a Chair in the Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the Director of the James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$220,374.83

Mary M. Yost Student Emergency Fund

The Mary M. Yost Student Emergency Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University Foundation from the estate of Mary M. Yost (Ph.D.Ed. '49), Professor Emeritus, College of Education.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide emergency grants to students in the College of Education. These grants will be used to help students with financial need stay in school. Examples of emergency use include, but are not limited to, medical care, books, food, and tennis shoes or other equipment needed for class.

While these grants are available to any student in the College, priorities are established as follows:

- Undergraduate or graduate students who have a major or minor in Sport and Exercise Science;
- Members of men's or women's freshmen or varsity athletic teams;
- Students enrolled in any course in Sport and Exercise Science;
- Any student in the College of Education currently attending classes.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

Mary M. Yost Student Emergency Fund (contd)

There is no requirement other than student need. No maximum amount is specified, but the intent is to assist as many people as possible, whether their need is caused by a real lack of available funds, lack of help from family, or other causes. No repayment of the grant is required, but students will be encouraged to make contributions to the Yost Student Emergency Fund, as they are able.

The grants will be administered by the Dean of the College of Education, in consultation with those responsible for Student Services in the College.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Education in order to carry out the desire of the donor.

\$51,943.00

The Vincent T. Aveni Athletic Scholarship Fund

The Vincent T. Aveni Athletic Scholarship Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Vincent T. Aveni (B.S.Bus.Adm. '47) of Cleveland, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$40,000.00

The Farnham E. Mosley Scholarship Fund

The Farnham E. Mosley Scholarship Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Farnham E. Mosley (B.S.Bus.Adm. '50) for the purpose of supporting attendance of a student(s) at The Ohio State University and encouraging student scholarship.

Farnham E. Mosley, a native-born Ohioan, graduated from the Urbana High School; was awarded a B.S. Business Administration degree, cum laude, by the (now) Fisher College of Business; and a Juris Doctor degree by Capital University. Based on his undergraduate and graduate academic achievements, he was awarded two scholarships and elected to three

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Farnham E. Mosley Scholarship Fund (contd)

national scholastic organizations: Beta Alpha Psi (Accounting), Beta Gamma Sigma (Business), and The Order of Curia (Law). During his varied professional career he was self-employed, held a variety of executive level positions in the federal government and private sectors, and for many years served on a number of boards of directors, including the positions of executive committee member and board chairman.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide two scholarships in the form of payments for registration fees or other expenses owed to the University by the recipient(s) as follows:

1. To a current year graduate of the Urbana High School in Urbana, Ohio, who meets the following qualifications: (a) has a high school record that demonstrates academic aptitude; (b) has applied for admission to The Ohio State University; and (c) will be admitted by the University. Preference will be given to qualified applicants who have need for financial assistance. Selection will be made by the University in consultation with the University Committee on Student Financial Aid and in consultation with the appropriate staff at Urbana High School. The University will seek to complete the Urbana graduate scholarship in time to permit the high school to announce the recipient no later than the annual commencement ceremony.
2. To a second-year or higher undergraduate student(s) enrolled in the Fisher College. Recipient(s) will be selected based on financial need and demonstrated academic merit. Preference will be given to eligible students who are Ohio residents and/or African-American. Selection will be made by the Fisher College of Business in consultation with the University Committee on Student Financial Aid.

Each scholarship will be for a minimum of \$1,000. In the event income is insufficient relative to the minimum amount, it is preferred that scholarship number one be paid in full and that any required payment adjustment be made to scholarship number two. If income results in a pay-out capability which exceeds the minimum payment, it is preferred that payments of the above scholarships be increased in equal amounts.

The donor further desires to provide scholarships in perpetuity which conform to the above eligibility and payment guidelines. However, if the Fisher College of Business or Urbana High School should no longer exist or change names, the Foundation Board shall revise scholarship guidelines as necessary to preserve the donor's basic desire that the fund support OSU-bound high school graduates from the City of Urbana and undergraduate students pursuing the equivalent of a business major at The Ohio State University.

\$31,422.82

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

Joseph A. Kucera, Jr. Scholarship Fund

The Joseph A. Kucera, Jr. Scholarship Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph A. Kucera, Sr. and from other family members, friends, and business associates in memory of Joseph Anthony Kucera, Jr. Joseph studied Turfgrass Management at The Ohio State University Agricultural Technical Institute and earned an Associate in Applied Science degree in 1994.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students in the Turfgrass Management Technology at The Ohio State University Agricultural Technical Institute. Recipients will be selected by the coordinator of financial aid and other appropriate administrators at the Agricultural Technical Institute, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the Agricultural Technical Institute in order to carry out the desire of the donors.

\$25,715.00

The Thomas P. Hennessy Memorial Scholarship Fund

The Thomas P. Hennessy Memorial Scholarship Fund was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University College of Food, Agricultural, and Environmental Sciences from the Hennessy family and their friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide up to four (4) \$1,000.00 scholarships as the money becomes available. These scholarships shall be awarded to students from Logan County who will attend The Ohio State University or any of the OSU regional campuses. Criteria for selection shall be based on the following: (1) the student must have been a member of either 4-H, Family Consumer Sciences, or the FFA; and (2) an entering freshman or present undergraduate.

Preference will be given to a student with a GPA of 2.75 in all high school classes, or a GPA of 2.50 in college work. Consideration will focus on students demonstrating leadership, school activities, and community involvement. This scholarship can be renewed upon application.

The selection will be administered by the OSU Extension in Logan County with a local committee in consultation with the University Committee on Student Financial Aid. Any earned income over the scholarship gift will be used by the Logan County 4-H Extension Program.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Thomas P. Hennessy Memorial Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President of Agricultural Administration and Director of The Ohio State University Extension and in consultation with the donors or the donors' representative.

\$25,00.00

Change in Name of Named Endowed Fund

Bagnoli/von Gruenigen Family Scholarship Fund

The Dominic J. Bagnoli, Jr. Scholarship Fund was established June 4, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Bagnoli Family of Hartville, Ohio. The name of the fund was revised December 3, 1999.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement grant-in-aid scholarship costs of a student athlete participating in football at The Ohio State University. Preference will first be given to a football player, majoring in pre-med. If no candidates exist, second preference will be given to a student athlete participating in football. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 2000-83

DOAN/RHODES HALLS –MATERIAL HANDLING SYSTEM
MRI – CLINICAL FACILITY EXPANSION

Synopsis: Authorization to employ architect/engineering firms and request construction bids for the Doan/Rhodes Halls – Material Handling System and MRI – Clinical Facility Expansion projects is requested.

WHEREAS Health Sciences desires to replace the material handling system with an automated system in selected areas of the Medical Center; and

WHEREAS the total estimated project cost is \$950,000 and the total estimated construction cost is \$750,000, with funding provided by University Hospitals; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS Health Sciences desires to construct a one-story addition to the existing MRI facility to house a new magnet room, control room, changing rooms, and patient holding area; and

WHEREAS the total estimated project cost is \$420,000 and the total estimated construction cost is \$350,000, with funding provided by University Hospitals:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Doan/Rhodes Halls – Material Handling System and MRI – Clinical Facility Expansion projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Doan/Rhodes Halls – Material Handling System and MRI – Clinical Facility Expansion projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix XXI for maps, page 535.)

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 2000-84

ATI – LAND IMPROVEMENTS
BAKER SYSTEMS/HITCHCOCK – RENOVATE FOR IWSE
CAMPUS BUILDINGS – EMERGENCY LIGHTING
CARMACK ROAD WIDENING
CONVERSE HALL – PLUMBING IMPROVEMENTS
DERBY HALL - PLAZA
EVANS LAB – CHILLER REPLACEMENT
FONTANA LAB – CHILLER REPLACEMENT
GOSS LAB – ROOF REPLACEMENT
HOPKINS HALL – ROOF REPLACEMENT
JAMES CANCER HOSPITAL – RADIATION/ONCOLOGY RENOVATION
LARKINS HALL – ROOF REPLACEMENT PHASE III AND PANELS
MANSFIELD - EISENHOWER STUDENT ACTIVITIES CENTER
MOUNT HALL – ROOM 145 LECTURE HALL RENOVATION
NEWARK – ADENA HALL ROOF REPLACEMENT
NEWARK – HOPEWELL RENOVATION
OARDC – PESTICIDE STORAGE/DISPOSAL – WOOSTER
ORTON HALL – MAPS
OSHA REQUIRED SAFETY DEVICES
PARKS HALL – ELEVATOR UPGRADES
STARLING-LOVING A WING – HVAC IMPROVEMENTS
STARLING-LOVING HALL – GYNECOLOGY ONCOLOGY
UNIVERSITY HOSPITALS CLINIC – DIALYSIS UNIT RELOCATION
VETERINARY HOSPITAL – CHILLER REPLACEMENT
WILCE STUDENT HEALTH - ROOF REPLACEMENT
WISEMAN HALL – LABORATORY ANIMAL RENOVATION
WISEMAN HALL – ROOF REPLACEMENT

Synopsis: Acceptance of the report of award of contracts and establishment of contingency funds for the projects indicated is requested.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

WHEREAS resolutions adopted by the Board of Trustees on February 4, 1993, November 4, 1994, December 2, 1994, December 6, 1996, June 6, 1997, September 5, 1997, November 7, 1997, February 6, 1998, October 2, 1998, and February 5, 1999 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

ATI – Land Improvements

This project installs drainage tile and culverts and adds limestone to selected farm roads. The total project cost is \$45,599; funding is provided by House Bill 790 (\$41,031) and ATI (\$4,568). The estimated completion date is December 1999. The contract awarded is as follows:

Design:	The Ohio State University
General Contract:	Lytle Construction, Inc., Wooster, Ohio
Amount:	\$34,625 +
Estimate:	\$33,500 +
Total All Contracts:	\$34,625
Contingency Allowance:	\$8,031
Total Project Cost	\$45,599

+ The General contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Baker Systems/Hitchcock – Renovate for IWSE

This project renovates a portion of the basement and second floor of Baker Systems Engineering for the academic program section of IWSE and provides cosmetic upgrades to the third floor of Hitchcock Hall. The total project cost is \$202,193; funding is provided by House Bill 748 (\$198,468) and College of Engineering (\$3,725). The estimated completion date is January 2000. The contracts awarded are as follows:

Design:	Calvin Singleton & Associates, Cleveland Heights, Ohio
General Contract:	GHM, Inc., Columbus, Ohio
Amount:	\$39,634
Estimate:	\$55,785
Mechanical Contract:	Gateway Mechanical, Grove City, Ohio
Amount:	\$62,000 *
Estimate:	\$73,780 *
Electric Contract:	Elite Building Systems, Grove City, Ohio
Amount:	\$56,202 * +
Estimate:	\$53,675 * +
Total All Contracts:	\$157,836
Contingency Allowance:	\$16,323
Total Project Cost	\$202,193

+ The Electric contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Campus Buildings – Emergency Lighting

This project upgrades emergency lighting as identified by the State Fire Marshall to comply with current life and safety codes. The total project cost is \$238,768; funding is provided by House Bill 850. The estimated completion date is January 2000. The contract awarded is as follows:

Design:	The Ohio State University
Electric Contract:	Elite Building Services, Westerville, Ohio
Amount:	\$185,250
Estimate:	\$421,150
Total All Contracts:	\$185,250
Contingency Allowance:	\$20,989
Total Project Cost	\$238,768

Carmack Road Widening

This project involves the widening of Carmack Road between the new parking lot and Lane Avenue in order to add turn lanes. The total project cost is \$433,291; funding is provided by House Bill 748. The estimated completion date is December 1999. The contracts awarded are as follows:

Design:	The Ohio State University
General Contract:	Nickolas Savko & Sons, Inc., Columbus, Ohio
Amount:	\$275,794
Estimate:	\$367,500
Electric Contract:	Romanoff/Dynalectric Co., Columbus, Ohio
Amount:	\$86,440
Estimate:	\$100,000
Total All Contracts:	\$362,234
Contingency Allowance:	\$36,223
Total Project Cost	\$433,291

Converse Hall – Plumbing Improvements

This project replaces fixtures in restrooms on the first and second floors, adds a shower to the women's first floor restroom, replaces ceilings and floors in the first and second floor restrooms, paints walls, and installs a circulating pump, piping, and electrical service in the southeast corner of the basement where utility services enter. The total project cost is \$96,290; funding is provided by House Bill 904 (\$81,930) and Department of Physical Facilities (\$14,360). The completion date is November 1999. The contracts awarded are as follows:

Design:	The Ohio State University
General Contract:	The Righter Company, Columbus, Ohio
Amount:	\$27,500
Estimate:	\$35,550
Plumbing Contract:	L. T. Mandeville, Columbus, Ohio
Amount:	\$46,182
Estimate:	\$57,425
Total All Contracts:	\$73,682
Contingency Allowance:	\$17,303
Total Project Cost	\$96,290

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Derby Hall – Plaza

This project renovates the exterior plaza on the north and east sides of the building. Renovations include rebuilding stone and brick steps, wing walls, and landings; new pavement; drainage; site furniture; and plantings. The total project cost is \$268,431; funding is provided by House Bill 748. The completion date is November 1999. The contracts awarded are as follows:

Design:	The Ohio State University
General Contract:	Williamson Builders, Plain City, Ohio
Amount:	\$197,000
Estimate:	\$316,100
Electric Contract:	Brush Contractors, Columbus, Ohio
Amount:	\$22,400
Estimate:	\$33,000
Total All Contracts:	\$219,400
Contingency Allowance:	\$21,940
Total Project Cost	\$268,431

Evans Lab – Chiller Replacement

This project replaces the 25-year-old absorption chiller with a new energy efficient chiller, connects the new chiller and the new chiller being installed in the Evans Lab addition into a chilled water loop with the chillers in the New Chemistry building. The total project cost is \$336,291; funding is provided by House Bill 748. The completion date is June 1999. The contracts awarded are as follows:

Design:	The Ohio State University
HVAC Contract:	C. D. Whitfield Company, Cleveland, Ohio
Amount:	\$264,797
Estimate:	\$315,000
Electric Contract:	Fetter Electrical Contractors, Newark, Ohio
Amount:	\$13,970 *
Estimate:	\$22,500 *
Total All Contracts:	\$278,767
Contingency Allowance:	\$28,021
Total Project Cost	\$336,291

Fontana Lab – Chiller Replacement

This project replaces the 210-ton chiller that uses refrigerant R-113 which is no longer available. The total project cost is \$191,620; funding is provided by House Bill 850. The estimated completion date is April 2000. The contracts awarded are as follows:

Design:	The Ohio State University
HVAC Contract:	C. D. Whitfield, Cleveland, Ohio
Amount:	\$131,128
Estimate:	\$175,000
Electric Contract:	Fetter Electrical Contractors, Columbus, Ohio
Amount:	\$24,780
Estimate:	\$35,000
Total All Contracts:	\$155,908
Contingency Allowance:	\$15,593
Total Project Cost	\$191,620

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Goss Lab. – Roof Replacement

This project replaces the deteriorated roof and removes the old cooling tower and condenser units that are mounted on the roof but are no longer in service. The total project cost is \$189,629; funding is provided by House Bill 748. The completion date is October 1999. The contract awarded is as follows:

Design:	Lusk & Harkin, Columbus, Ohio
General Contract:	Chemcote, Amlin, Ohio
Amount:	\$156,654
Estimate:	\$164,000
Total All Contracts:	\$156,654
Contingency Allowance:	\$15,665
Total Project Cost	\$189,629

Hopkins Hall – Roof Replacement

This project removes built-up roof with gravel and replaces it with a modified roof system and replaces all metal flashings. The total project cost is \$166,203; funding is provided by House Bill 748. The estimated completion date is January 2000. The contract awarded is as follows:

Design:	Kabil Associates, Columbus, Ohio
General Contract:	Chemcote, Columbus, Ohio
Amount:	\$136,209
Estimate:	\$146,000
Total All Contracts:	\$136,209
Contingency Allowance:	\$13,621
Total Project Cost	\$166,203

James Cancer Hospital – Radiation/Oncology Renovation

This project relocates the medical information management area, renovates outpatient lobby to provide additional exam rooms, and consolidate the reception and nursing station. The total project cost is \$735,163; funding is provided by James Cancer Hospital. The estimated completion date is May 2000. The contracts awarded are as follows:

Design:	Moody/Nolan Ltd., Columbus, Ohio
General Contract:	Inca Enterprises, Columbus, Ohio
Amount:	\$360,700 +
Estimate:	\$340,000
Plumbing Contract:	Farber Corp., Columbus, Ohio
Amount:	\$57,200 +
Estimate:	\$46,000
HVAC Contract:	Julian Speer, Columbus, Ohio
Amount:	\$81,405
Estimate:	\$125,000
Electric Contract:	Esco Electrical Contractors, Westerville, Ohio
Amount:	\$71,895
Estimate:	\$72,000
Total All Contracts:	\$571,200
Contingency Allowance:	\$57,120
Total Project Cost	\$735,163

+ The General and Plumbing contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Larkins Hall – Roof Replacement Phase III and Panels

This project removes the existing sloped glazing units on all elevations of the building and installs new insulated panels and flashing and replaces approximately 54,300 square feet of built up roofing system on the east and west sides of the complex. The total project cost is \$1,000,000; funding is provided by House Bill 748. The estimated completion date is December 1999. The contract awarded is as follows:

Design:	J. L. Bender, Columbus, Ohio
General Contract:	Staggs Roofing, West Portsmouth, Ohio
Amount:	\$834,140 *
Estimate:	\$1,029,040
Total All Contracts:	\$834,140
Contingency Allowance:	\$79,548
Total Project Cost	\$1,000,000

Mansfield – Eisenhower Student Activities Center

This project involves renovation which includes carpeting, repainting, lighting improvements, furniture and furnishings in the lounge area and office. The total project cost is \$115,000; funding is provided by House Bill 748. The completion date is June 1999. The contract awarded is as follows:

Design:	Bass Studio Architects, Columbus, Ohio
Combined General and	
Electric Contracts:	Glenn Maglott Builders, Mansfield, Ohio
Amount:	\$96,290
Estimate:	\$99,122
Total All Contracts:	\$96,290
Contingency Allowance:	\$7,461
Total Project Cost	\$115,000

+ The General contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Mount Hall – Room 145 Lecture Hall Renovation

This project renovates space to provide quality distance learning programs. The total project cost is \$500,017; funding is provided by House Bill 748 (\$430,000) and gifts to University College (\$70,017). The estimated completion date is January 2000. The contracts awarded are as follows:

Design:	Machisa Design, Blacklick, Ohio
General Contract:	Field & Associates, Columbus, Ohio
Amount:	\$231,446 *
Estimate:	\$284,000 *
HVAC Contract:	Gateway Mechanical, Grove City, Ohio
Amount:	\$89,290 +
Estimate:	\$65,000
Electric Contract:	Taylor Brothers Electric, Columbus, Ohio
Amount:	\$94,000 +
Estimate:	\$71,000 +
Total All Contracts:	\$414,736
Contingency Allowance:	\$41,681
Total Project Cost	\$500,017

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Mount Hall – Room 145 Lecture Hall Renovation (contd)

+ The HVAC and Electric contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Newark – Adena Hall Roof Replacement

This project replaces approximately 40,000 square feet of built up roofing on Adena Hall. The total project cost is \$222,831; funding is provided by House Bill 850 (\$146,018) and Central Ohio Technical College (\$76,813). The estimated completion date is December 1999. The contract awarded is as follows:

Design:	Harden, Reid, Jahnes & Luchtenberg, Newark, Ohio
General Contract:	Roof-Spec Inc., Newark, Ohio
Amount:	\$185,000
Estimate:	\$278,500
Total All Contracts:	\$185,800
Contingency Allowance:	\$19,380
Total Project Cost	\$222,831

Newark – Hopewell Renovation (Classrooms)

This project renovates space vacated by the Bookstore into two general use classrooms and a suite for student government, organizations, and clubs in the Hopewell Hall Addition. The total project cost is \$82,619; funding is provided by House Bill 748 ADA (\$16,380), House Bill 748 (\$50,176), and House Bill 790 ADA (\$16,063). The completion date is March 1999. The contract awarded is as follows:

Design:	Harden, Reid, Newark, Ohio
Combined General/ HVAC/Electric Contract:	Brezina Construction, Newark, Ohio
Amount:	\$57,762 *
Estimate:	\$65,000 *
Total All Contracts:	\$57,762
Contingency Allowance:	\$14,398
Total Project Cost	\$82,619

OARDC – Pesticide Storage/Disposal – Wooster

This project provides pesticide storage and disposal facilities to meet the requirements of the Ohio EPA. The total project cost is \$469,201; funding is provided by House Bill 904 (\$8,106), House Bill 790 (\$366,914) and House Bill 748 (\$94,181). The estimated completion date is December 1999. The contracts awarded are as follows:

Design:	The Ohio State University
General Contract:	Ben D. Imhoff, Orrville, Ohio
Amount:	\$295,235
Estimate:	\$309,000
Combined Plumbing & HVAC Contracts:	Schmid Plumbing and Heating, Wooster, Ohio
Amount:	\$71,000 * +
Estimate:	\$58,450 * +
Electric Contract:	Abbott Electric, Inc., Canton, Ohio
Amount:	\$39,715 *
Estimate:	\$45,600 *

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

OARDC – Pesticide Storage/Disposal – Wooster (contd)

Total All Contracts: \$405,950
Contingency Allowance: \$32,750
Total Project Cost \$469,201

+ The Combined Plumbing/HVAC contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Orton Hall – MAPS

This project increases the ventilation in the MAPS labs to bring them up to OSHA standards. The total project cost is \$229,684; funding is provided by House Bill 748. The completion date is November 1999. The contracts awarded are as follows:

Design: Phillip Absi & Associates, Columbus, Ohio
General Contract: GHM, Inc., Columbus, Ohio
Amount: \$79,344 *
Estimate: \$116,100 *
Combined Plumbing and
HVAC Contracts: J. A. Guy, Inc., Columbus, Ohio
Amount: \$96,600 *
Estimate: \$106,250 *
Electric Contract: GHM, Inc., Columbus, Ohio
Amount: \$11,665 *
Estimate: \$15,050 *
Total All Contracts: \$187,609
Contingency Allowance: \$16,761
Total Project Cost \$229,684

OSHA Required Safety Devices

This project provides installation of required devices such as safety showers, eyewash stations, platform and machine guarding, and electrical safety devices in various areas. The total project cost is \$493,605; funding is provided by House Bill 748. The estimated completion date is April 2000. The contracts awarded are as follows:

Design: Robert H. Fuller & Associates, Columbus, Ohio
Plumbing Contract: J. A. Guy, Dublin, Ohio
Amount: \$363,700 +
Estimate: \$350,000 +
Electric Contract: Knight Electric, Columbus, Ohio
Amount: \$39,980
Estimate: \$51,000
Total All Contracts: \$403,680
Contingency Allowance: \$40,368
Total Project Cost \$493,605

+ The Plumbing contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Parks Hall – Elevator Upgrades

This project modernizes elevators, including ADA requirements, fire services, hoistway door tracks, hangers, closures, and operators and installation of air conditioning and electrical upgrades in the machine room. The total project cost is \$188,300; funding is provided by House Bill 748 (\$150,000) and Department of Physical Facilities (\$38,300). The estimated completion date is May 2000. The contracts awarded are as follows:

Design:	Dietmar Knodt, Columbus, Ohio
General Contract:	Mosely Elevator Company, Columbus, Ohio
Amount:	\$150,499 *
Estimate:	\$151,525 *
Electric Contract:	Fetter Electrical Contractors, Newark, Ohio
Amount:	\$15,980 *
Estimate:	\$18,650 *
Total All Contracts:	\$166,479 *
Contingency Allowance:	\$8,324
Total Project Cost	\$188,300

Starling-Loving A Wing – HVAC Improvements

This project provides replacement of the domestic hot water risers and the heating hot water risers. The total project cost is \$570,000; funding is provided by House Bill 748 (\$220,000) and House Bill 790 (\$350,000). The estimated completion date is February 2000. The contracts awarded are as follows:

Design:	Phillip Absi & Associates, Columbus, Ohio
HVAC Contract:	Synergy Mechanical, Hilliard, Ohio
Amount:	\$414,000 +
Estimate:	\$384,850 +
Plumbing Contract:	L. T. Mandeville, Columbus, Ohio
Amount:	\$52,648
Estimate:	\$63,700
Electric Contract:	Fetter Electrical Contractors, Columbus, Ohio
Amount:	\$17,650
Estimate:	\$28,520
Total All Contracts:	\$484,298
Contingency Allowance:	\$32,728
Total Project Cost	\$570,000

+ The HVAC contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Starling-Loving Hall – Gynecology Oncology

This project renovates space on the second floor of Starling-Loving Hall to house faculty offices for Gynecology Oncology. The total project cost is \$300,127; funding is provided by the James Cancer Hospital. The estimated completion date is December 1999. The contracts awarded are as follows:

Design:	DSI Architects, Columbus, Ohio
General Contract:	Arnold Deel Construction, Delaware, Ohio
Amount:	\$96,000 *
Estimate:	\$97,950 *

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Starling-Loving Hall – Gynecology Oncology (contd)

Plumbing Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$24,900 *
Estimate:	\$27,555 *
HVAC Contract:	Ro-Dan Construction, Columbus, Ohio
Amount:	\$80,000 * +
Estimate:	\$75,625 * +
Electric Contract:	Knight Electric, Columbus, Ohio
Amount:	\$54,985 *
Estimate:	\$72,350 *
Total All Contracts:	\$255,885
Contingency Allowance:	\$25,588
Total Project Cost	\$300,127

+ The HVAC contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

University Hospitals Clinic – Dialysis Unit Relocation

This project relocates the clinic dialysis unit to improve patient services through an increase in patient privacy, more efficient unit design, and increased support space. The total project cost is \$763,103; funding is provided by University Hospitals. The estimated completion date is March 2000. The contracts awarded are as follows:

Design:	Bogden Architects, Columbus, Ohio
General Contract:	Altman Company, Columbus, Ohio
Amount:	\$313,452 *
Estimate:	\$359,500 *
Plumbing Contract:	L.T.M. Plumbing & HVAC Co., Inc., Columbus, Ohio
Amount:	\$104,887
Estimate:	\$118,000
HVAC Contract:	R. J. Lemmons, Inc., Springfield, Ohio
Amount:	\$83,940
Estimate:	\$134,000
Electric Contract:	Elite Building Systems, Inc., Westerville, Ohio
Amount:	\$82,650 +
Estimate:	\$79,000 +
Total All Contracts:	\$584,929
Contingency Allowance:	\$58,493
Total Project Cost	\$763,103

Veterinary Hospital – Chiller Replacement

This project removes the unused absorption chiller and a 490-ton centrifugal chiller and installs one chiller, sized to complement the remaining chiller and chilled water system. The total project cost is \$651,317; funding is provided by House Bill 748 (\$645,703) and House Bill 790 (\$5,614). The completion date is June 1999. The contracts awarded are as follows:

Design:	M Engineering, Columbus, Ohio
HVAC Contract:	Lincoln T. Mandeville/J. A. Croson, Columbus, Ohio
Amount:	\$515,845 *
Estimate:	\$664,800 *
Electric Contract:	W. A. T. T. Electric, Bellefontaine, Ohio
Amount:	\$19,300 *
Estimate:	\$20,300 *

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Veterinary Hospital – Chiller Replacement (contd)

Total All Contracts: \$535,145
Contingency Allowance: \$54,095
Total Project Cost \$651,317

Wilce Student Health – Roof Replacement

This project removes and replaces existing built-up roof down to the structural deck and replaces various metal flashings. The total project cost is \$150,000; funding is provided by House Bill 748. The estimated completion date is June 2000. The contract awarded is as follows:

Design: The Ohio State University
General Contract: Chemcote Roofing, Amlin, Ohio
Amount: \$126,721
Estimate: \$127,500
Total All Contracts: \$126,721
Contingency Allowance: \$12,453
Total Project Cost \$150,000

Wiseman Hall – Lab Animal Renovation

This project renovates space housing the laboratory animal facility in Wiseman Hall to provide automatic watering, wall and ceiling repair, and floor drain repairs. The total project cost is \$273,188; funding is provided by Board of Regents Grant (\$68,297), NIH Grant (\$136,594), and Office of Research (\$68,297). The estimated completion date is December 1999. The contracts awarded are as follows:

Design: Jester Jones Schifer Feltham Architects, Columbus, Ohio
General Contract: Inca Enterprises, Columbus, Ohio
Amount: \$105,600 *
Estimate: \$119,875 *
Combined Plumbing/
HVAC Contract: Ro-Dan Construction, Columbus, Ohio
Amount: \$60,368 *
Estimate: \$66,750 *
Electric Contract: Knight Electric, Columbus, Ohio
Amount: \$38,344
Estimate: \$55,500
Total All Contracts: \$204,313
Contingency Allowance: \$21,657
Total Project Cost \$273,188

Wiseman Hall – Roof Replacement

This project replaces 33,600 square feet of roof on the building including all entrance canopy roofs. The total project cost is \$422,654; funding is provided by House Bill 748 (\$93,787), House Bill 790 (\$143,628), House Bill 808 (\$128,362), House Bill 904 (\$34,223), and Department of Physical Facilities (\$22,654). The completion date is November 1999. The contract awarded is as follows:

Design: Robert Davis, Columbus, Ohio
General Contract: W. R. Kelso Company, Springfield, Ohio
Amount: \$365,597 *
Estimate: \$390,102 *

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Wiseman Hall – Roof Replacement (contd)

Total All Contracts: \$365,597
Contingency Allowance: \$18,968
Total Project Cost \$422,654

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board of Trustees, the report of award of contracts and establishment of contingency funds for the projects listed is hereby accepted.

(See Appendix XXII for maps, page 537.)

EASEMENT

Resolution No. 2000-85

**WAYNE COUNTY
INTERSECTION OF MESSNER ROAD AND OIL CITY ROAD**

Synopsis: Authorization to grant Wayne County of Wayne an easement across University property located in Wooster, Ohio, is proposed.

WHEREAS the Wayne County has requested a 25-year easement consisting of approximately 0.082 acre of land to reconstruct the intersection of Messner Road and Oil City Road in Wooster, Ohio; and

WHEREAS this easement will be of benefit to the University and the public; and

WHEREAS the appropriate University offices have recommended the approval of the easement:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Finance be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instrument to provide for the easement.

(See Appendix XXIII for map, page 565.)

ARMS - PHASE VII-B

Resolution No. 2000-86

Synopsis: Approval of Phase VII-B of the ARMS Project is proposed.

WHEREAS Phase VII-A of the Administrative Resource Management System (ARMS) Project, as authorized by the Board of Trustees at its July 2, 1999, meeting has been completed; and

ARMS - PHASE VII-B (contd)

WHEREAS completion of Phase VII-B has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase VII-B as described in the accompanying materials, including authorization to spend up to an additional \$17 million for Human Resources, General Ledger and Procurement Systems for the second six months of FY 2000; and

BE IT FURTHER RESOLVED, That the University will report back to the Board in July 2000 on progress in achieving the business objectives of Phase VII and for authorization to proceed with the final phase.

(See Appendix XXIV for background information, page 567.)

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1998-99**

Resolution No. 2000-87

Synopsis: Transfers to Endowment Principal Funds, Loan funds, Unexpended Plant Funds, Renewal and Replacement Funds, Retirement of Indebtedness Funds, and Investment in Plant Funds are submitted for approval.

WHEREAS non-mandatory transfers from current funds for the fiscal year 1998-99 have been made; and

WHEREAS this accounting procedure is in compliance with the Auditor of State's rules that all transfers among fund groups be reported:

NOW THEREFORE

BE IT RESOLVED, That the transfers as detailed in the accompanying report be approved.

(See Appendix XXV for background information, page 573.)

Upon motion of Mr. Skestos, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, Ms. Longaberger and Ms. Hendricks.

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**FIVE-YEAR ELECTRIC POWER PURCHASE AGREEMENT,
PURCHASE OF BUCKEYE SUBSTATION, AND
EASEMENT TO AMERICAN ELECTRIC POWER**

Resolution No. 2000-88

Synopsis: Authorization to purchase and expand portions of the American Electric Power (AEP) Buckeye Electrical Substation; enter into a 25-year right of way and easement agreement with AEP for its portion of the substation and for land through which its underground lines pass; and contract with AEP to buy power at the 138,000 volt transmission level for five years.

**FIVE-YEAR ELECTRIC POWER PURCHASE AGREEMENT,
PURCHASE OF BUCKEYE SUBSTATION, AND
EASEMENT TO AMERICAN ELECTRIC POWER (contd)**

WHEREAS The Ohio State University Columbus Campus currently spends in excess of \$13 million a year on the purchase of electricity and desires to position itself in a deregulated electric marketplace to obtain power at favorable rates; and

WHEREAS ongoing analysis of present and future power market options, including cogeneration of electricity with steam, indicates that owning the Buckeye Substation, located at 1735 Cannon Drive, will enable the University to purchase power at transmission line rates and lead to greater operating economies and marketplace flexibility; and

WHEREAS the current purchased power agreement with AEP has expired, and a new agreement with AEP has been negotiated to divide the ownership of Buckeye Substation in such a manner as to give the University exclusive ownership of the transformers and related equipment required to receive power at transmission line voltage while meeting AEP's needs to continue to serve existing customers from the substation; and

WHEREAS the easement to AEP for its portion of the substation and the passage of its underground lines will benefit the University and the appropriate University offices have recommended the approval of this easement; and

WHEREAS the cost of the substation to the University will be approximately \$4,550,000, and this investment has a payback of four years compared with buying power at present voltage:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to enter into a purchase agreement with American Electric Power (AEP) to buy those portions of Buckeye Substation necessary for the University to receive electric power at transmission level voltage, to enter into a new 25-year right of way and easement agreement with AEP, to contract with AEP to buy power at transmission level voltage for five years for approximately \$.0348 per kilowatt hour, and to execute such documents as are necessary to complete these transactions; and

BE IT FURTHER RESOLVED, That the Vice President for Business and Finance be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instrument to provide for the easement.

(See Appendix XXVI for background information and map, page 583.)

Upon motion of Mr. Skestos, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution with eight affirmative votes cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Ms. Longaberger and Ms. Hendricks, and an abstention cast by Judge Duncan.

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STUDENT RECOGNITION AWARD

Ms. Nowakowski:

Last month, I had the opportunity of recognizing a student from one of our professional colleges, but this month it is my pleasure to introduce to you Erin Galloway, an undergraduate honors student majoring in Child and Family Studies in the College of Human Ecology. Coming to Ohio State from Copley, Ohio, Erin is a dynamic leader who is organized, creative, open-minded, and dependable.

STUDENT RECOGNITION AWARD (contd)

Ms. Nowakowski: (contd)

As an honors student, she has chosen to work with an advisor on a research project within the area of human development and family science. Erin's honors thesis involves the study of communications and programming with the campus community neighborhoods; specifically creating a needs assessment of neighborhoods near the University district; establishing a teaching, research, and service facility in the neighborhood; and recognizing the need for a liaison between the community and the University.

Erin was nominated for this award because of her outstanding accomplishments in both academic pursuits and extracurricular service activities. She served on the college-wide Lena Bailey Leadership Development committee and helped conduct a very successful leadership workshop for 22 students this past October. For the workshop, Erin created a notebook of information for all participants highlighting each session and providing background information on leadership and the themes used to give structure to the participants' experiences.

Outside the classroom, Erin has worked as an intern at the Volunteer Center of Summit County Incorporated to establish a youth volunteer club, and has furthered her leadership abilities through participation with The Public Relation Student Society of America and the Ohio Association of Student Councils. She also volunteers with neighborhood services and the AIDS Quilt Project.

The experience she has gained from the campus and surrounding communities certainly shows that Erin is using her time at Ohio State to identify solutions to problems truly applicable in today's society. Please join President Kirwan, Dean David Andrews and me in congratulating Erin Galloway.

Ms. Erin Galloway:

I just want to say that it is such an honor, thank you so much. I guess in receiving this award it shows that I've come full circle since I first stepped foot on this campus in 1996. I think I've been lucky enough to be blessed with opportunities that I never expected that I would be able to achieve and be able to be involved in since I joined this campus. I feel incredibly lucky to be involved in the community today and to be honored with this award. Thank you again.

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STUDENT GOVERNMENT REPORTS

Mr. Josh Mandel:

Over the past month, the Undergraduate Student Government began the annual landlord library project, in which we survey students around the campus area and ask them what they think about their landlords. Then we publish the results for students at the beginning of Winter Quarter, so when students are going around campus looking for a place to stay, they know who the good and bad landlords are and who treat students well. So that project is underway and this year the Interprofessional Council and Council of Graduate Students are also helping us as well.

During the past couple weeks, the Undergraduate Student Government, in cooperation with IPC and CGS, sent out invitations to Senator Bradley, Governor Bush, Mr. Forbes, Vice President Gore, and Senator McCain to come to campus

STUDENT GOVERNMENT REPORTS (contd)

Mr. Mandel: (contd)

to talk to the students about what they want to do for the country in the coming century. Knowing that you're all leaders in the community and nationally, if you have any suggestions or can lend us a hand in bringing any of those candidates to campus, we'd really appreciate it.

During the past month, we also started an initiative called Bookswap.com. At the end of each quarter students have all of these books they want to trade back to the bookstores. Students get ten or fifteen percent of what they paid for their books and then use that money to buy new books. What we want to do, and what we've started doing, is communicating from student to student, so students can buy and sell their books to each other. Instead of only getting 10 percent or 15 percent back from the bookstore, they can get 50, 75, or even 100 percent from another student. This will save students a lot of money and will contribute to their experience.

We recently started a diversity incentive plan for student organizations. We allocated money out of our general budget and we're going to try to raise money around the University to give to student organizations who want to do programs having anything to do with ethnicities, cultures, races, religions, etc. If they do anything at a site having to do with that, or if we could take two groups who are completely different from each other in race, religion, culture, and bring them together, we'll give them a financial incentive to do a program together. We're really excited about it. It's just getting underway and we'll be going around campus trying to get as many offices and departments involved as well. We feel that it is consistent with Dr. Kirwan's and the University's priority of diversity.

During Fall Quarter, we went to the University of Wisconsin for the Association of Big Ten Students. It's a conference of all the Big Ten student governments. We talk about what we're doing and we get ideas of what other schools are doing so we can make things happen here. Next quarter we'll be going to Michigan State. We'll also be going to Texas A&M University for a national conference of student governments. And a council of Ohio student governments will meet in Bowling Green Winter Quarter. That's something new that's starting so we could talk about more issues central to the state.

Finally, we have thirty-two freshman interns. We're glad to welcome them, and they are really stepping in to take charge. Because we're only here for four or five years, it's important that we bring up and mentor a lot of young students. We have a really good group and we're excited for them to take our jobs in the coming years.

Now the report from the Interprofessional Council President Eric Ley. Applications for the Professional Student Development Fund are now accessible through the IPC web page. Funds are available for professional students engaged in unique activities, that encourage personal development and improve the professional colleges. Thus far, more than \$6,000 has been raised from IPC events and through the Office of Academic Affairs. The goal for IPC is to increase the total disbursement to \$10,000 with the help of donations from the individual professional colleges.

Representatives from the Interprofessional Council have met with the Colleges of Dentistry, Law, and Medicine and Public Health to discuss the results of the I-QUE survey and to begin drafting the I-QUE report. Additional meetings have been scheduled. An initial draft for the I-QUE report will be available for discussion this winter, with the final draft slated for completion in May 2000. IPC

STUDENT GOVERNMENT REPORTS (contd)

Mr. Mandel: (contd)

strongly encourages the Board, as well as the governing bodies of the University, to address the recommendations outlined in this report. It is important to note that professional students benefit from student health insurance primarily from access to affordable health care coverage, and also secondarily because student health insurance provides a patient population that furthers the educational experience. IPC believes that dental and vision coverage should be an integral part of the student health insurance plan and that competitive proposals from the Colleges of Dentistry and Optometry receive highest priority.

Now the report from Ron Meyers, President of the Council of Graduate Students. The Council of Graduate Students had a productive and rewarding November. We successfully co-hosted the National Association of Graduate/Professional Students annual conference with the Interprofessional Council. The conference made CGS look great and was a success due to the tireless effort of Kathleen Carberry, with assistance by Lisa Perry, Brian Rivera, Kelly Cosner, and Christine Parker and funding support from the Office of Student Affairs.

CGS was pleased to have Dr. Kirwan give an inspiring speech on diversity at the luncheon and to receive the NAGPS Annual Program Excellence Award for the G-QUE. Brian Rivera and Kelly Cosner represented CGS well, with an extremely well-done presentation on how the CGS Professional Development Fund was developed and is managed by CGS. They also noted that Kathleen Carberry, past CGS president, was elected president of NAGPS.

Given the importance of student safety both to the graduate, professional, and undergraduate student quality of the University experience, CGS continues their work to improve student safety on and off campus. CGS perseveres with their work with USG, Evans Scholars, and Campus Partners to develop pilot programs as part of the student safety initiative in the University district. They hope to launch two significant experimental programs during Winter Quarter, the Buckeyes Watch Program and the Adopt-A-Street Program. The Buckeyes Watch Program seeks to teach students to look out for each other and occasionally socialize with neighbors, and includes evaluation and research components to assess the success and impact of these programs.

Through efforts like these, they hope that many responsible students who live in the University area will be encouraged to act to make their neighborhood safer. They are very pleased that the Board continues to support Campus Partners because of the importance of their work. Student safety and the quality of life east of High are critical to their academic success and the University's quest for excellence. They hope that the support of Campus Partners will be expanded in the future so that they can expand their work east of High, and so students can make greater contributions to the revitalization effort.

Those are the reports. Are there any questions, Mr. Chairman?

Mr. Colley:

Any questions from members of the Board on any of the three reports? Thank you, Josh.

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Mr. Colley:

Any other old business, new business?

December 3, 1999 meeting, Board of Trustees

Mr. Brennan:

Mr. Chairman, as you were speaking earlier about the record of the last nineteenth century Board meeting, I gather there wasn't very much in the way of the minutes and in the way of the body of what was in the minutes. Is that what you were saying?

Dr. Napier:

There was no mention, Mr. Brennan, of entering a new century in the minutes.

Mr. Brennan:

I have a thought and it's one that you heard. Regardless of whatever else we may be doing to memorialize this event at the University, I think that at least we should offer each of the Trustees the opportunity to put a two or three page memo together as to how we feel about being a trustee at this time at the University, and add it to the minutes.

Mr. Colley:

We will accept that and promote it to the members of the Board of Trustees to memorialize your sense of your service to Ohio State University.

(See Appendix XXVII for letters from Board of Trustees members, page 587.)

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Thereupon the Board adjourned to meet Friday, February 4, 2000, at The Ohio State University College of Law, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Michael F. Colley
Chairman

A REORGANIZATION PLAN FOR THE ACADEMIC MEDICAL CENTER

BACKGROUND AND INTRODUCTION

The Governance Report of the Board of Trustees, facilitated by McKinsey and Company in 1995-97, highlighted the need for a systematic review of the structure, organization and management of all of the elements comprising or directly affecting the academic medical center. At the request of President Kirwan and the Board in 1998, community advisors with significant prior university and hospital board experience undertook a review that included consultation with all academic and hospital leadership. Their report confirmed the need to create a more streamlined and integrated organizational structure; develop a greater sense of strategic focus; minimize duplication of operational resources; and, promote the image of a cohesive health care delivery system.

Two special committees were appointed by the president to separately address (1) board structure, composition and responsibilities for the academic medical center, and (2) management structure for the health sciences and the health services. Regular consultation occurred between the president and provost and these committees over the course of several months, up to the submission of their recommendations.

Dean Healy's decision to leave the university effective September 1, 1999, and the imminent retirement of Dr. Tzagournis from the position of Vice President for Health Sciences and his return to full time status as a faculty member, provide the impetus to present this plan at this time and to set a course for its timely implementation. Successful recruitment of a distinguished leader for the academic medical center will depend as much on the clarity and logic of the management structure as on the vitality of our aspirations for excellence.

DEFINITIONS

The following definitions are included in this plan to ensure clarity in organizational structure, reporting lines, operating relationships and overall objectives. They will be further refined as discussions continue and incorporated in governing actions and documents.

- “academic medical center” means the college of medicine and public health, the hospitals, the health services, and the clinical enterprise (all as defined herein).
- “clinical enterprise” means the entirety of the medical clinical faculty, whether organized in a single or separate practice plans, operating as a single entity for purposes of participation in medical center governance and operations and managed care contracting.

- “health services” means the entirety of the delivery system for medical care whether provided through the hospitals, other medical care centers and affiliated medical care entities, or other medical settings under the direction or control of the university.
- “hospitals” means all of the inpatient and ambulatory care facilities owned or operated in whole or in part by the university.

LEADERSHIP

The chief executive officer of the academic medical center will be the senior vice president for health sciences and dean of the college of medicine and public health. The senior vice president and dean will have responsibility for the advancement of the academic mission of teaching, research and service and will have authority over all units of the academic medical center. The senior vice president and dean will report to the president regarding all administrative and fiscal matters and to the provost regarding all academic matters, and will be a member of the Planning Cabinet and the Council of Deans.

The senior vice president and dean will have appointing authority for the medical director of each hospital, all chairs of the clinical departments in medicine and public health and the chiefs of the medical services in all hospitals. The senior vice president and dean also will be responsible for the administrative services currently provided to the health sciences colleges by the vice president for health sciences.

The chief executive officer with responsibility for the operation of all hospitals and facilities used in the delivery of health services will be the vice president for health services, reporting to, and working in close collaboration with, the senior vice president and dean in all areas of hospital management and administration.

This plan is an integrated organizational model but it is intended to enhance, not diminish, the brand identity and reputation of individual hospitals such as the James Cancer Hospital and Solove Research Institute. Each hospital will have an executive director on site who will report to the vice president for health services.

Deans of the six health sciences colleges will continue to report directly to the provost and to serve on the Council of Deans.

The provost will appoint an executive dean for the health sciences colleges from among the deans of dentistry, nursing, optometry, pharmacy and veterinary medicine.

OVERSIGHT BOARD

Oversight of the academic medical center will be assigned to a board of directors under a limited delegation of authority from the university’s board of trustees. The board will advise the president and will report through the president to the board of trustees. The academic medical center board will have oversight responsibility for the strategic allocation and direction of the tangible and intangible assets and resources used in the delivery of health services.

The academic medical center board will be comprised of 15 voting directors including as ex officio, the president, the senior vice president and dean, the vice president for health services, the executive dean of the health sciences colleges and the designated chief of the clinical enterprise; two trustees of the university; six community representatives; and two physicians in leadership positions in the academic medical center. In addition, there will be up to 6 non-voting, ex officio directors to include the senior vice president for business and finance, and the executive directors of the James Cancer Hospital, University Hospitals, University Hospitals East, and such other hospitals as the academic medical center board shall designate. Upon the recommendation of the president, the board of trustees will appoint the directors and further appoint the chair and vice chair of the oversight board from among the directors.

The jurisdiction and authority of the academic medical center board is designed to promote integrated and comprehensive planning in order to maximize efficiency and effectiveness in advancement of the academic mission and the utilization of resources. The board's delegated authority will include all aspects of the significant interface between the college of medicine and public health and the rest of the medical center.

The academic medical center board is not intended to have jurisdiction over the college of medicine and public health with respect to academic matters such as curriculum, tenure and promotion, patterns of administration and the like, nor is this plan intended to alter the relationship of the other health sciences colleges to the college of medicine and public health or the academic medical center, or to imply that the practice plans as presently constituted are not separate entities independent from the university.

The responsibilities of the academic medical center board will include

- review and coordinate all current year operating and capital budgets for the academic medical center;
- review and coordinate all operating and capital planning budgets for the academic medical center;
- develop, monitor, and measure progress of a comprehensive, integrated strategic plan for the academic medical center;
- oversee and assure long-term efforts to develop a more integrated infrastructure (finance, audit, legal, facilities, development, information systems, planning, communications and marketing) for the academic medical center; and
- study and recommend strategic initiatives and affiliations to the board of trustees.

Each hospital will continue to be guided and monitored by a board comprised of representatives of the hospitals' management, its medical specialties and community members dedicated to the vision and mission of the hospital and the overall academic medical center. These boards will deal directly with operations including annual operating and capital budgets, compliance, credentialing and quality assurance, together with such other matters as may be assigned to it by the academic medical center board. The vice president for health services will be an ex officio member of each hospitals' board.

CONCLUSION

This plan proposes major changes in the leadership positions and oversight of the academic medical center. Its purpose is to create a structure that will allow for more systematic planning, clearer articulation of priorities, better integration of activities, more efficient delivery of services, and more timely decision making.

This plan has been circulated widely and has been modified as a result of recommendations from various constituencies. There is a strong consensus for the direction of the plan and the need to commence implementation.

With the Board of Trustees' formal adoption of this plan document, detailed work on implementing resolutions and bylaws to establish the new governance structure will commence immediately.

The Ohio State University

Naming Requests

November 1995
[Proposed Revisions June 1999]

Introductory Note

General Information

Procedures For Naming Requests

Starting The Naming Process

**Steps Involved In The
Commemorative Naming Process**

Guidelines

Naming Procedures

Introductory Note

The procedures described in this document were written in 1992 and are based on trustee bylaw 3335-1-08. Modifications have been made on a number of occasions to accommodate emerging needs of the university. Future changes may likewise be required.

The procedures are designed to make the collection of information about potential namings more systematic than it had been and to increase input from additional segments of the university community in order to enhance the naming process.

These procedures have dealt primarily with the naming of buildings, roads, parks, plazas, additions, wings, rooms, laboratories, floors, open spaces, etc.

The naming procedures described in this document refer only to administrative or commemorative namings. Deliberations related to the academic structure of the university, such as the establishment, alteration, and abolition of educational units, are the prerogative of the university faculty or the senate and the trustees, as outlined in by-law 3335-1-05.

General Information

The naming procedures at The Ohio State University are designed to accomplish one or both of two goals:

- (1) To identify facilities for administrative purposes (i.e., *Administrative namings*);
- (2) To acknowledge personal achievements of individuals or pay tribute to the intellectual, financial, volunteer, or other contributions made by individuals, companies, or organizations to the university (i.e., *Commemorative namings*).

The authority to name facilities at Ohio State rests with the board of trustees.

It has become accepted practice that administrative name changes of facilities -- those not involving the name of a person or a company -- are routinely handled by the office of the vice president for business and administration without specific action by the board of trustees.

The university's operating manual (section 24B) provides that all requests for commemorative namings shall be administered by the office of the vice president for development.

Procedures For Naming Requests

Administrative Naming Requests

Administrative naming requests are those that do not involve the name of a person, a company, or an organization but which help define the changing use of a facility. An example is the change of a name from “The Water Resource Building” to the “General Biology Annex.” Administrative naming requests may be submitted directly to the vice president for business and administration, who will work closely with the vice president for development to ensure that the university achieves maximum private-support benefit from naming opportunities, and take appropriate action to implement approved naming requests.

Commemorative Naming Requests

Commemorative naming requests are those that involve the name of a person, a company, or an organization. These must be submitted to the vice president for development. The vice president for development will gather background information on the request and will engage in consultation with faculty as appropriate, and other members of the university community while remaining cognizant of the confidential nature of many naming requests. The vice president will evaluate the request to determine whether the request falls within naming guidelines. If it does not, the vice president will notify the requester. If it does, the vice president will submit the request to the ~~executive committee~~ **[planning cabinet]** for review and recommendation to the president. The president may forward the request to the board of trustees for action. The process will be followed for all facilities, including buildings, roads, parks, plazas, additions, wings, rooms, laboratories, open spaces, etc.

In those cases in which a facility involves multiple commemorative naming requests (such as in the case of a new building with donor-supported wings, floors, and/or rooms), the vice president for development may group them together and submit them for action as outlined above.

~~In some cases, the vice president for development may convene a meeting of the naming and complex gifts committee. This group includes the vice presidents for business and administration, finance, and legal affairs, the treasurer, the senior vice provost of academic affairs, an executive dean appointed by the provost, and the chairs of the board of trustees and the foundation board. The committee may provide guidance to the vice president for development, the president, and the trustees concerning specific naming opportunities and requests. The committee may decide that a proposed naming is not in the best interest of the university or does not satisfy naming guidelines, in which case the vice president for development will notify the requester that the proposed naming has been denied.~~

Starting The Naming Process

Administrative:

A letter outlining the reasons for the Administrative Naming Request to the vice president for business & administration is sufficient to initiate an Administrative Naming Request.

Commemorative:

A letter to the vice president for development outlining the nature and merits of the naming request is sufficient to initiate a Commemorative Naming Request. The request must have the written support of the head of the academic or administrative unit from which the request originates.

A minimum of three months should be allowed for the processing of naming requests. Questions concerning Administrative Naming Requests may be directed to the vice president for business & administration (292-7970). Questions concerning Commemorative Naming Requests may be directed to the vice president for development (292-2970).

Steps Involved In A Commemorative Naming Request

Step 1: A commemorative naming request is submitted to vice president for development who completes a "Naming Request Profile."

NOTE: All Commemorative Naming Requests must have the approval of the head of the academic/administrative unit from which it originates.

Step 2: Relevant information concerning the request is compiled by the vice president for development. This includes a history of the facility to be named and a description of the achievements of the proposed honoree.

NOTE: This step will include a check with the office of campus planning to determine whether other facilities have been named for the person to be honored by the current naming request. Also, a check will be made with the board of trustees staff (and other appropriate offices) to determine whether the individual has received other honors. The architect's office will also be notified.

Step 3: The vice president circulates the Naming Request Profile to the president's ~~executive committee~~ **[planning cabinet]** for comment and action.

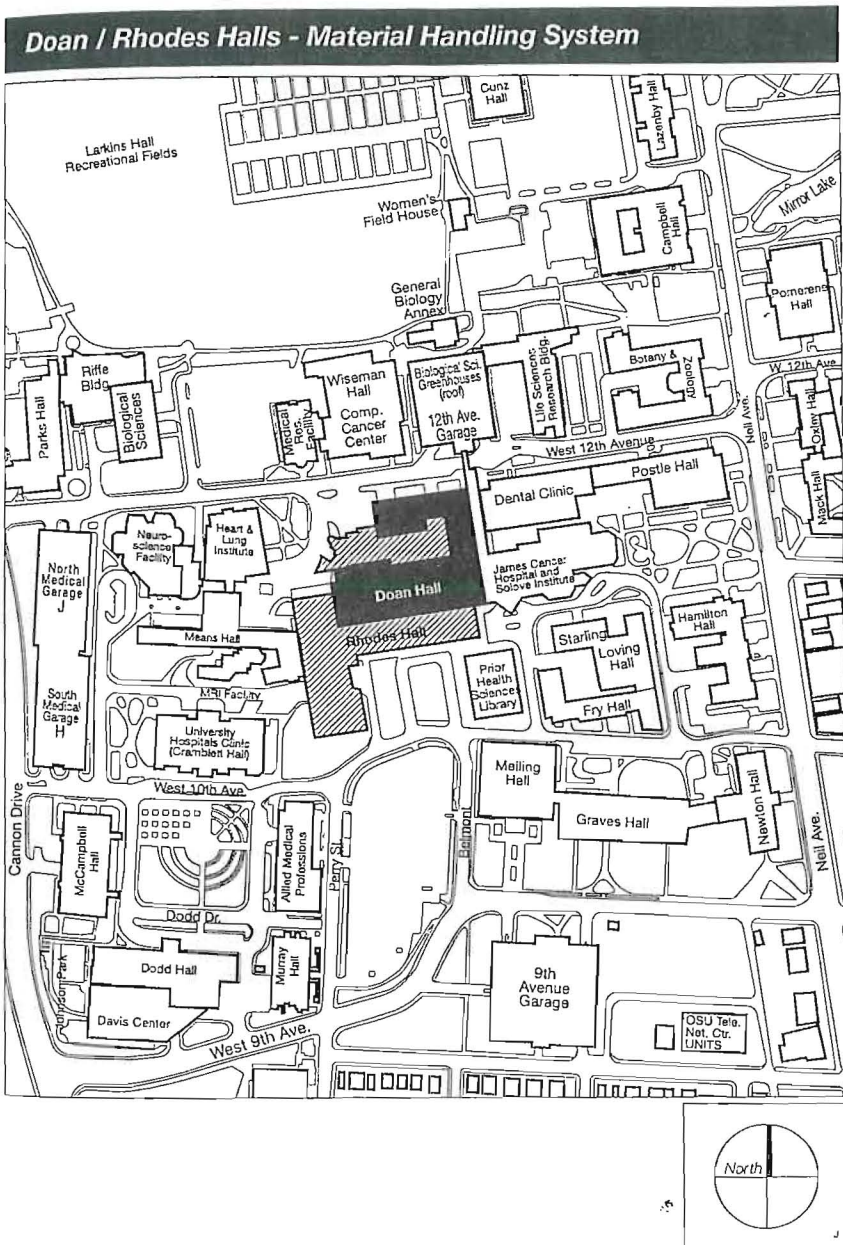
Step 4: Upon approval by the president's ~~executive committee~~ **[planning cabinet]**, the president may take the request to the board of trustees.

Step 5: Upon trustee approval, the office of the president notifies the honoree and/or relatives and other interested parties. The vice president for development facilitates the release of public information.

Guidelines

There are many factors that must be considered in the naming request process. Among those factors are the following:

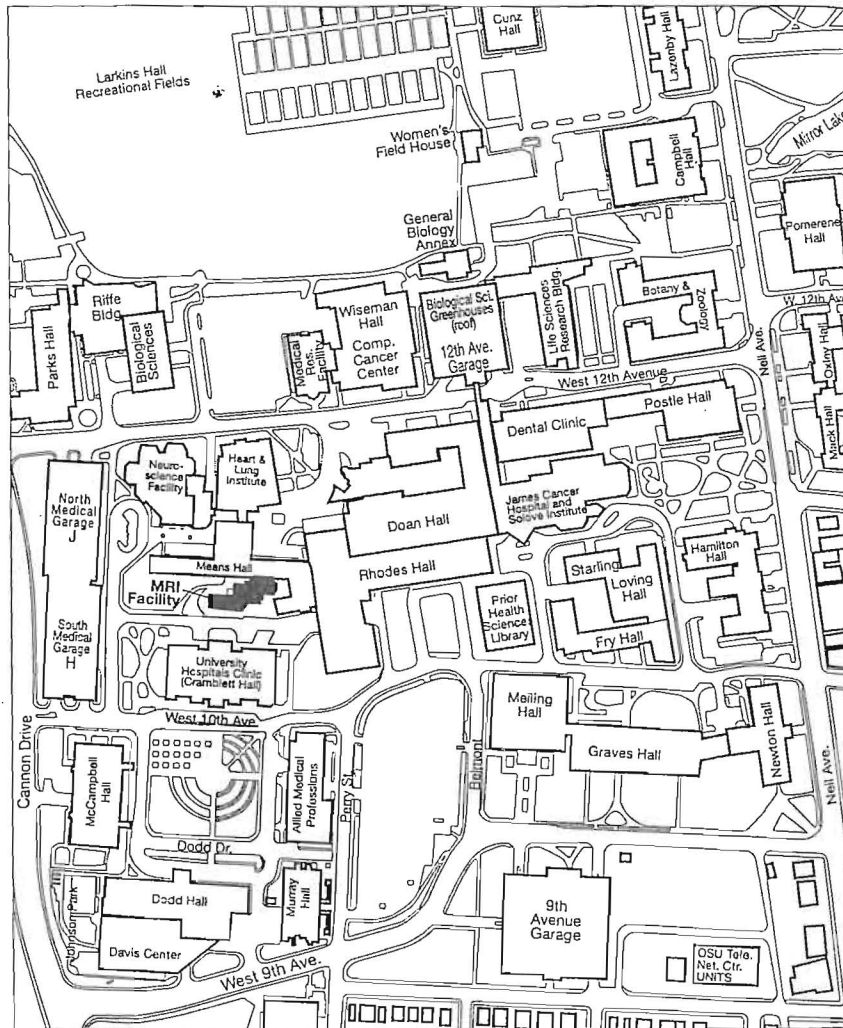
- Facilities can be named for any individual, but it is presumed that such individuals will have contributed in some significant way to the advancement of the university.
- Facilities cannot be named for a person who is an officer or employee of the university or the state of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years.
- In appropriate circumstances, naming requests should foster Ohio State's efforts to promote private support for the university.
- A building, room, wing, floor, etc., can be named for a donor who makes a significant contribution to the cost of the building, room, wing, floor, etc. A contribution of 50 percent of the cost or 50 percent of the private fund raising goal of the building, room, wing, floor, etc., is a suggested guide (so long as a private fund raising goal is a substantial portion of the cost).
- [• **Alternatively, when a building project naming is proposed, the university may use 15% of the initial construction estimate as a reasonable naming amount, especially in those cases where very little or no private gifts are being used to do construction.]**
- [• **The university will decide which naming opportunity to use based on which method provides the largest gift.]**
- A donor's lifetime giving to Ohio State may be taken into consideration when considering a naming request.
- Donors will receive appropriate credit for funds donated in support of a building, wing, etc., or the facility's operating endowment.
- It is the preference of the Board of Trustees that academic buildings not be named for corporations and foundations.
- [• **The office of university development will provide guidance to the planning cabinet when a naming gift level, determined through the guidelines, appears to be larger than the market of potential donors for the project. In such cases, a new naming gift level will be proposed by university development to the planning cabinet.]**



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Office of the University Architect and Physical Planning

November 19, 1999

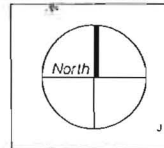
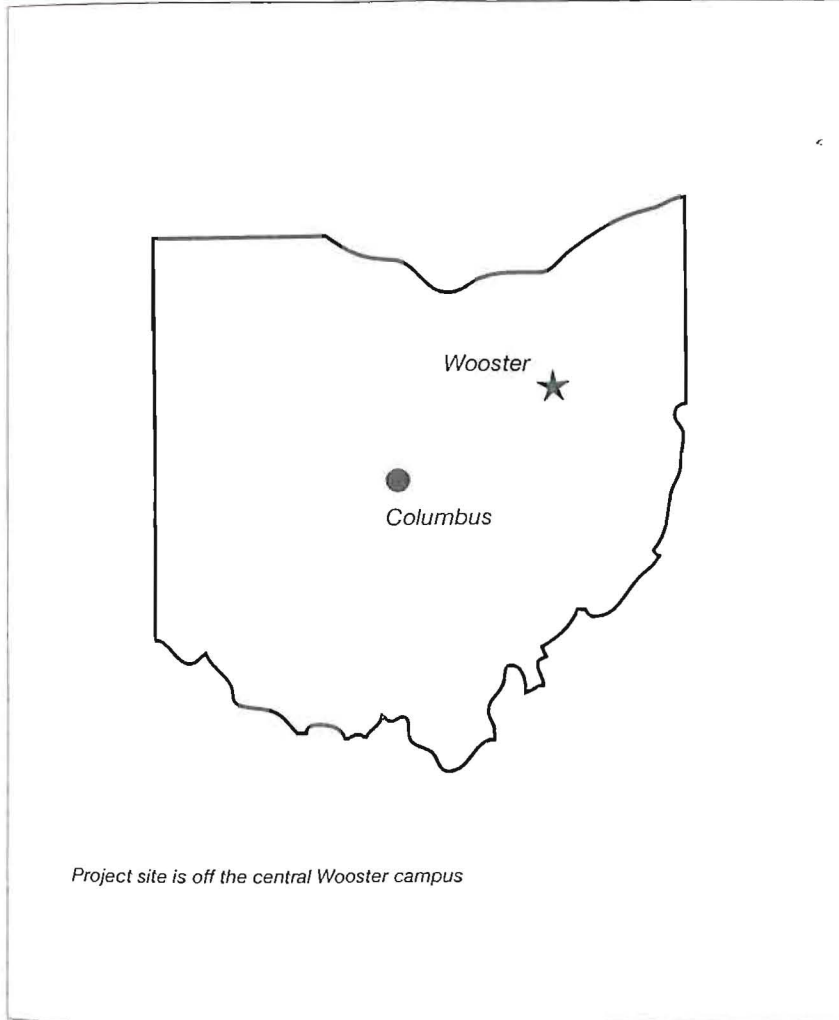
MRI - Clinical Facility Expansion



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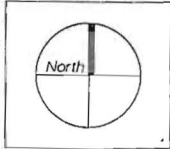
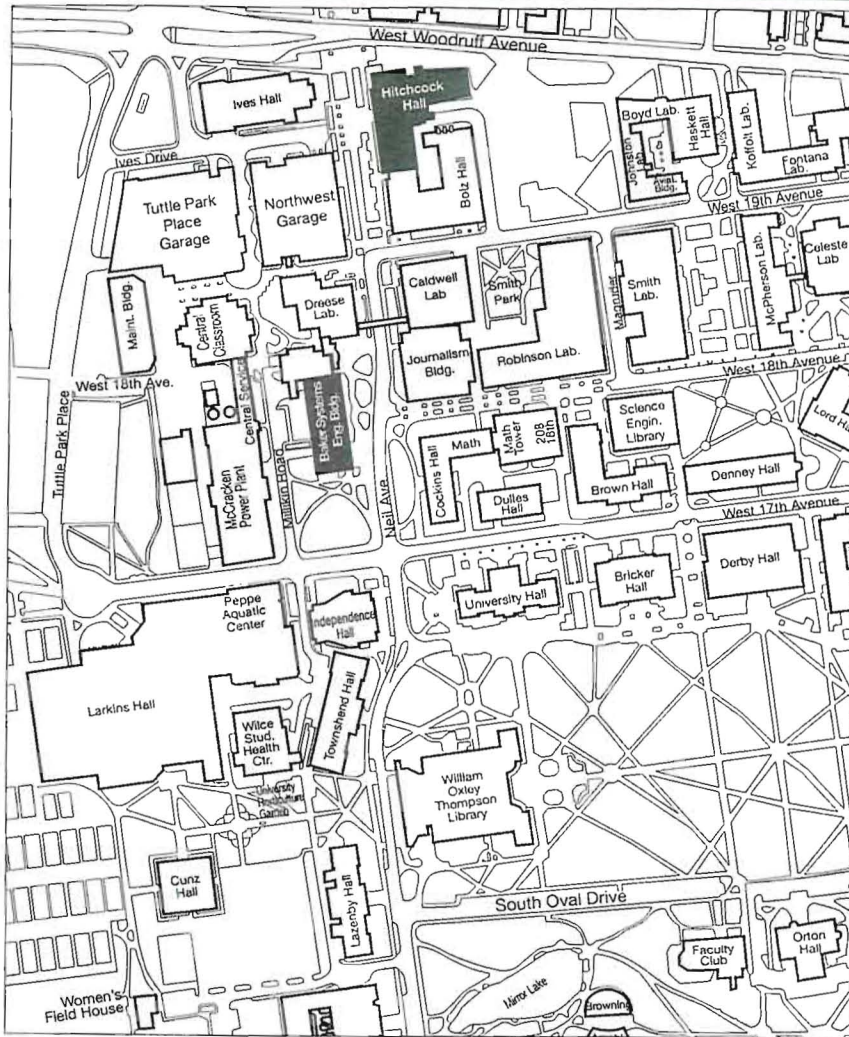
ATI - Land Improvements



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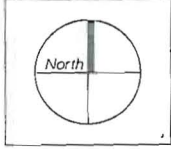
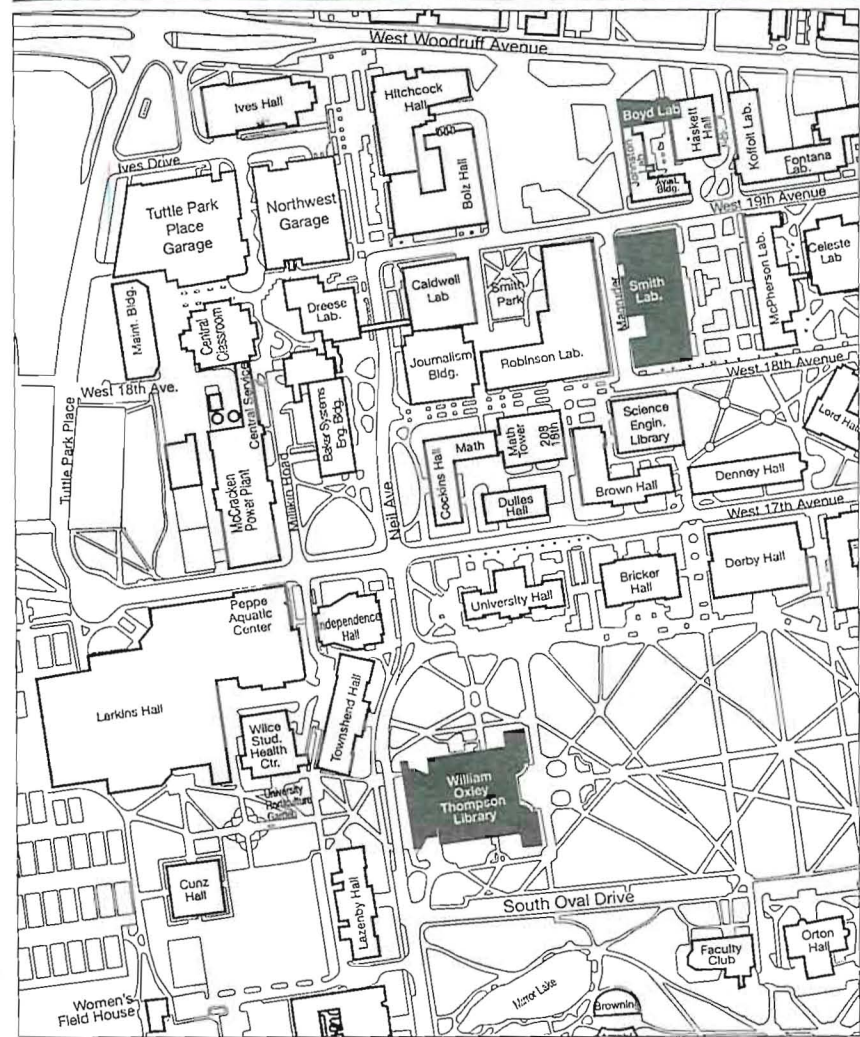
Baker Systems/Hitchcock Hall - Renovate for IWSE



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Office of the University Architect and Physical Planning

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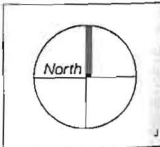
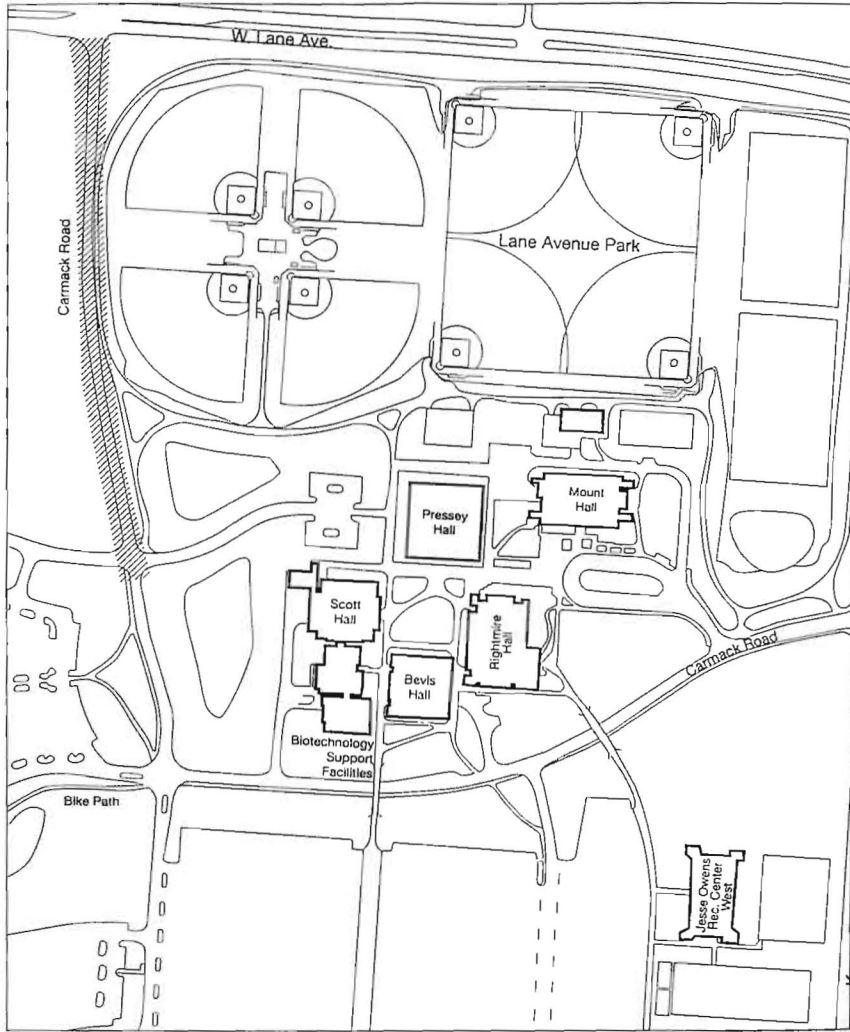
Campus Buildings - Emergency Lighting



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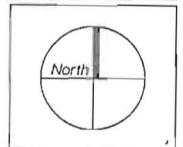
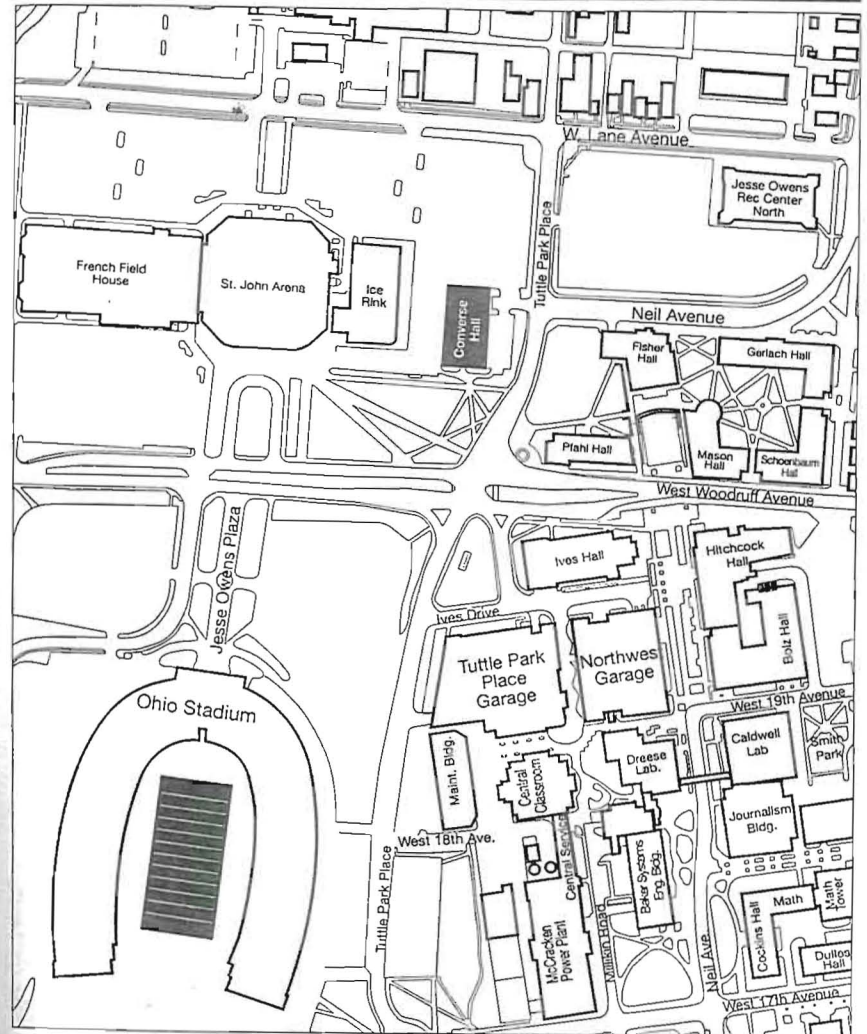
Carmack Road Widening



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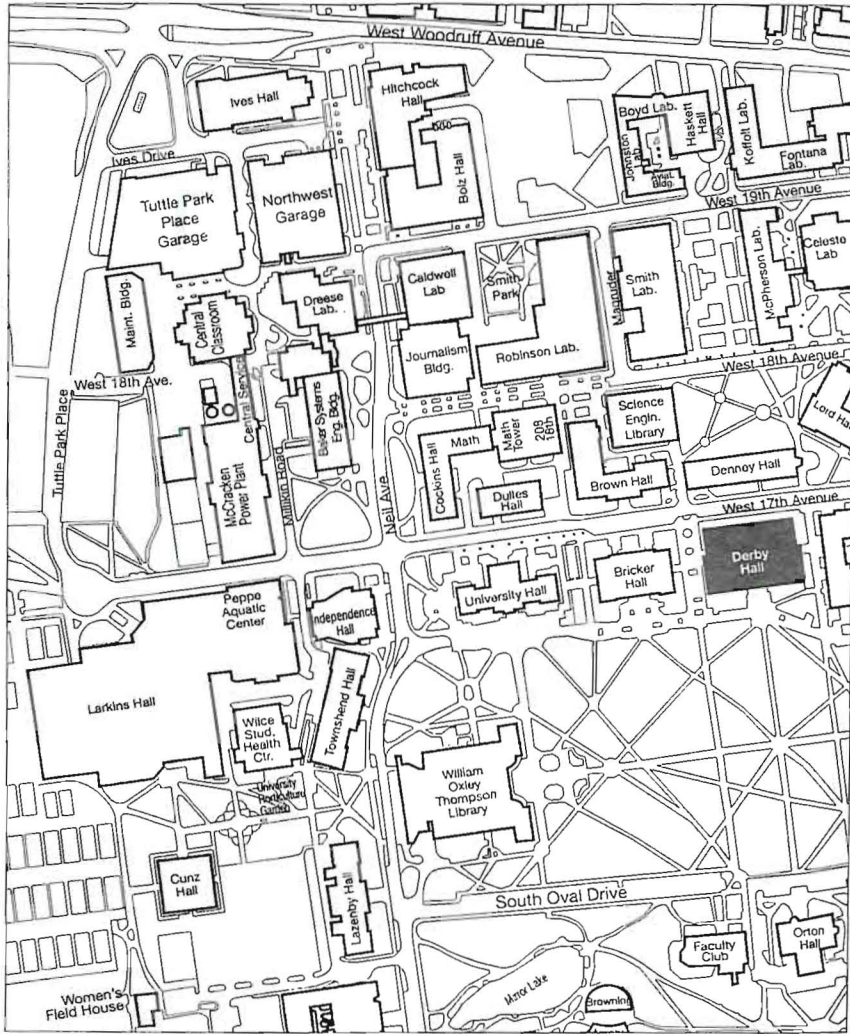
Converse Hall - Plumbing Improvements



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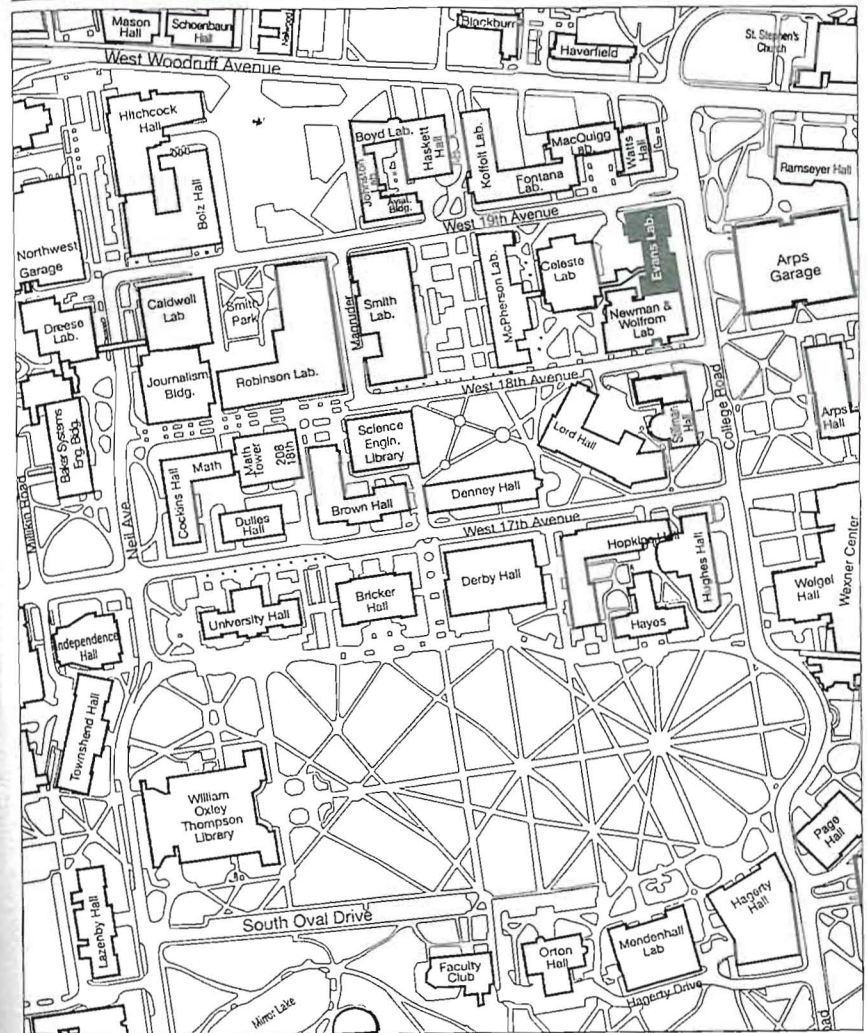
Derby Hall - Plaza



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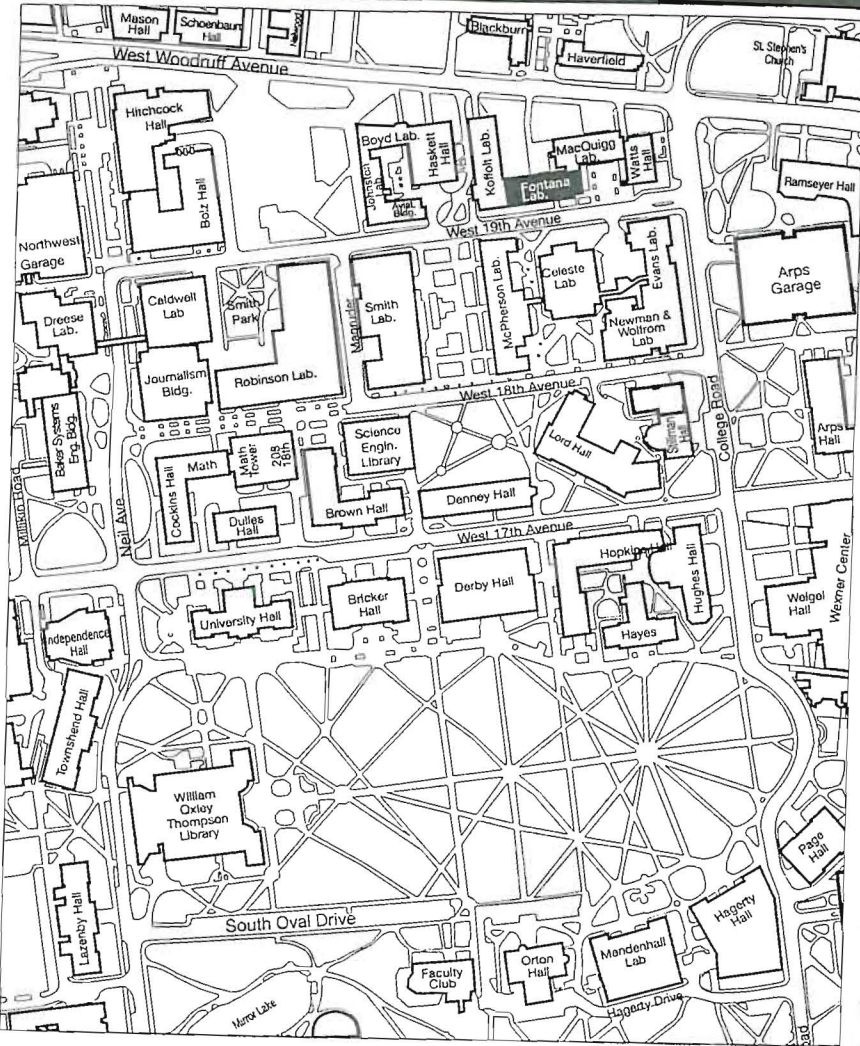
Evans Lab - Chiller Replacement



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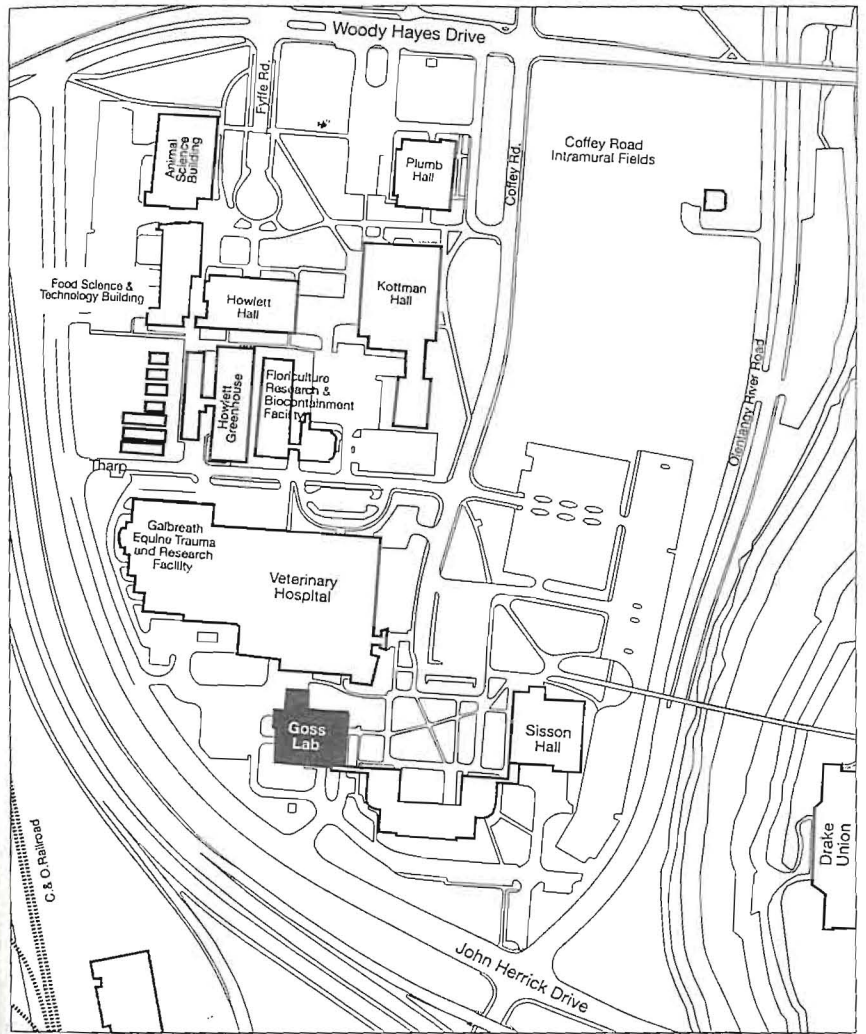
Fontana Lab - Chiller Replacement



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Office of the University Architect and Physical Planning

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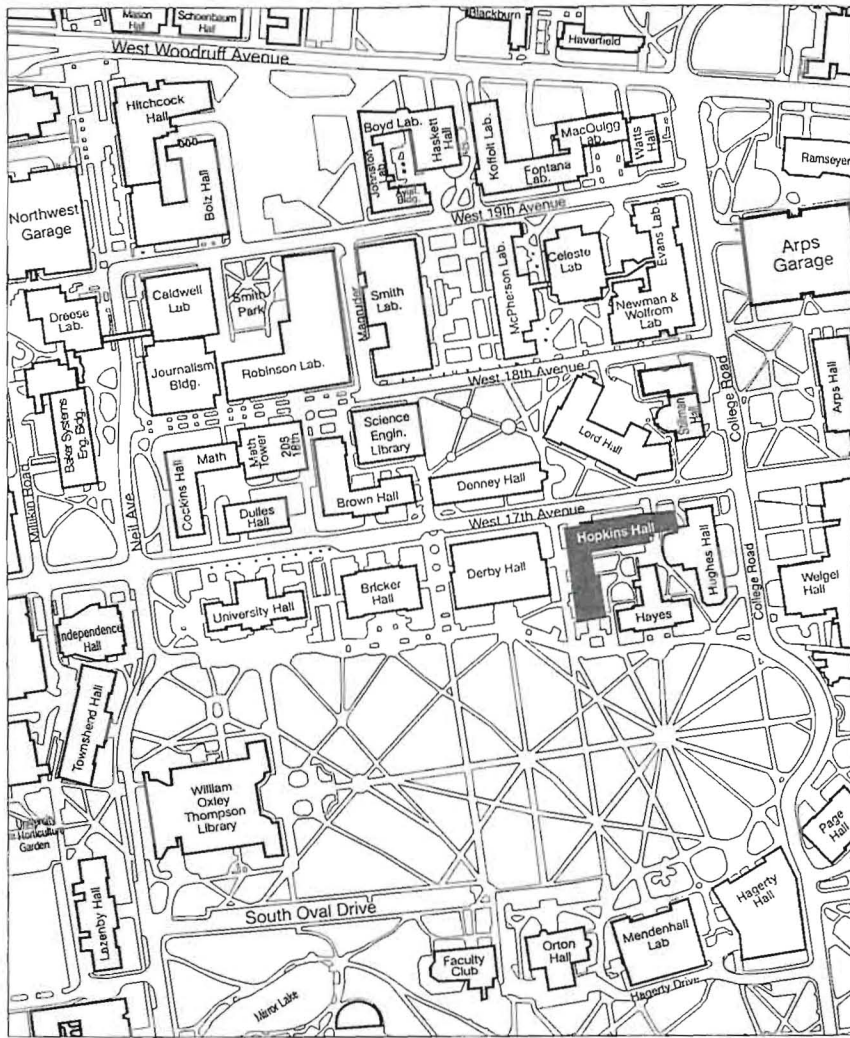
Goss Lab - Roof Replacement



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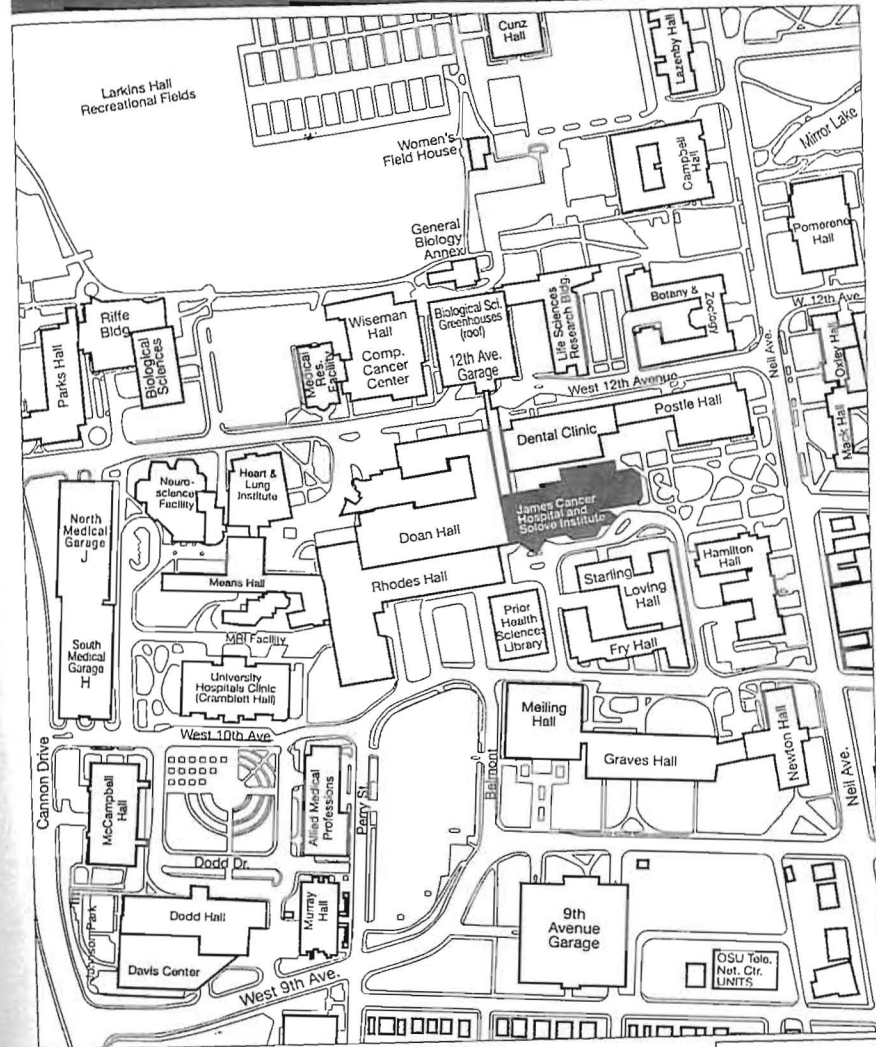
Hopkins Hall - Roof Replacement



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Office of the University Architect and Physical Planning

November 19, 1999

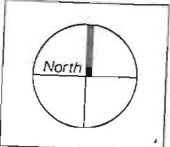
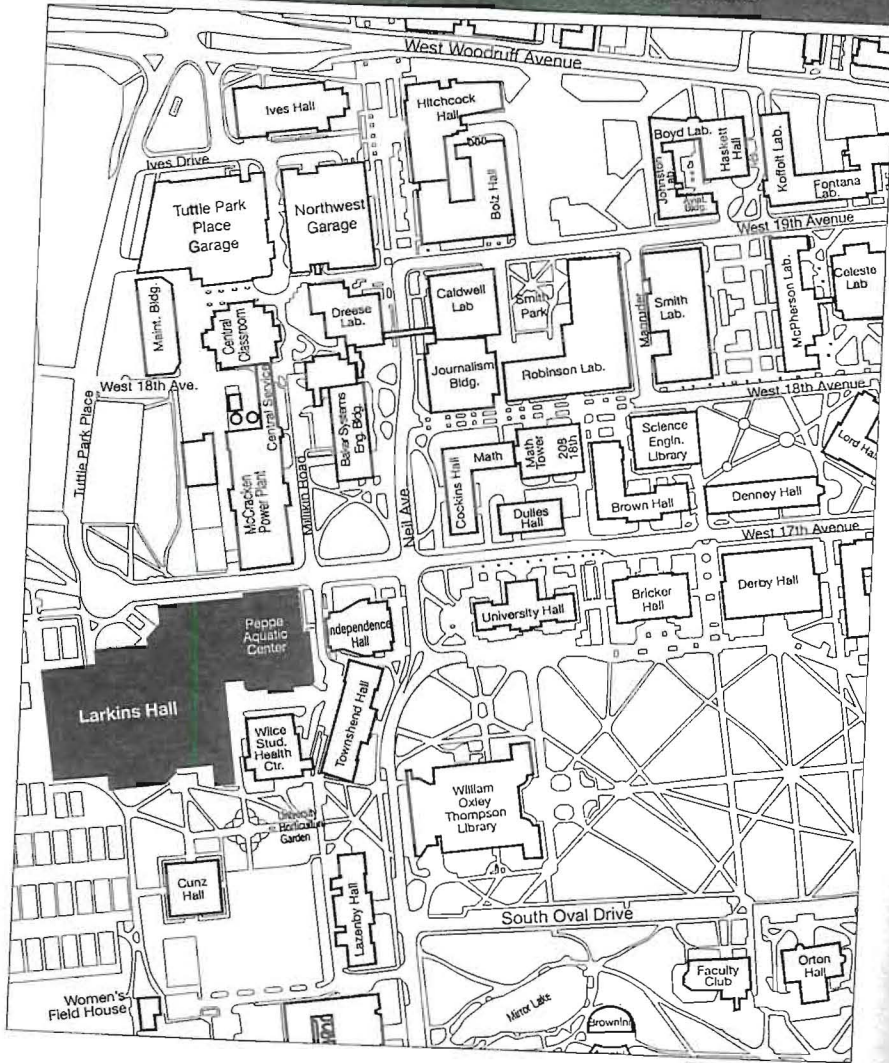
James Cancer Hospital - Radiation/Oncology Renovation



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November 19, 1999

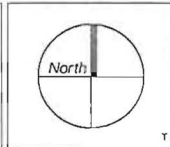
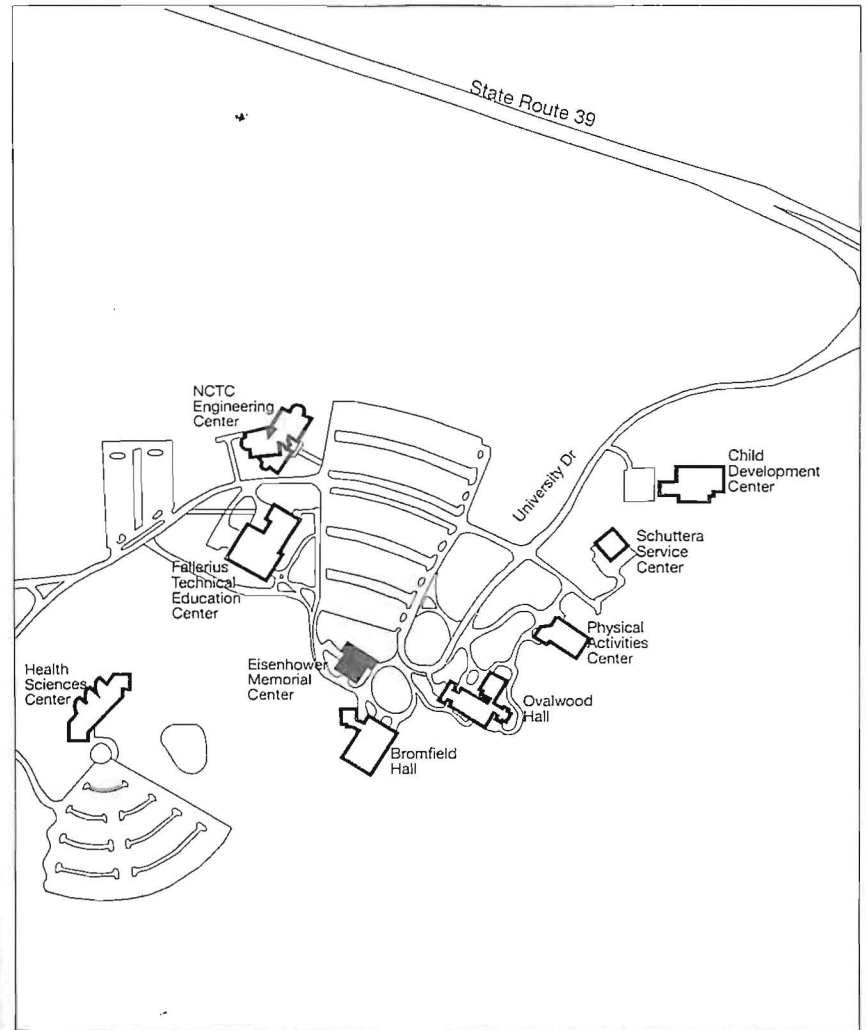
Larkins Hall - Roof Replacement Phase III and Panels



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Office of the University Architect and Physical Planning

November 19, 1999

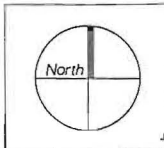
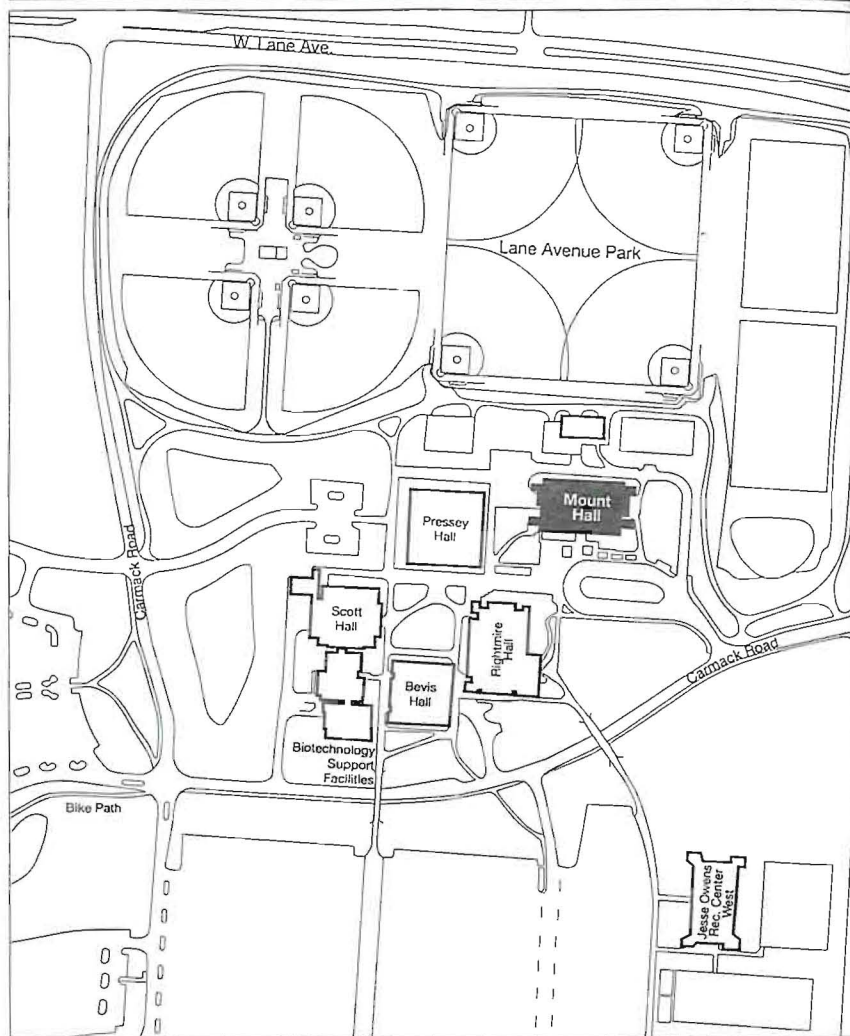
Mansfield - Eisenhower Student Activities Center



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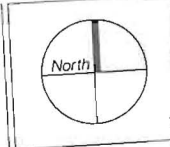
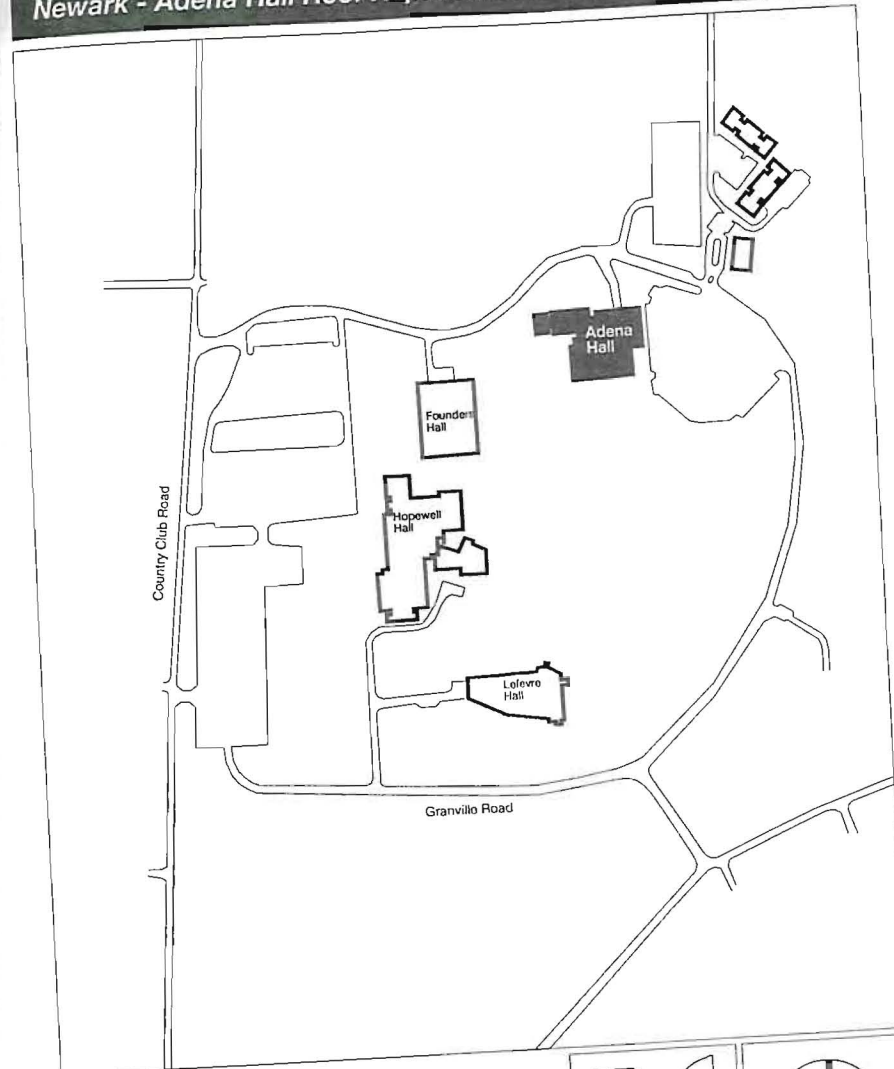
Mount Hall - Room 145 Lecture Hall Renovation



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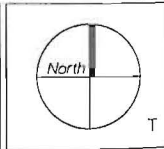
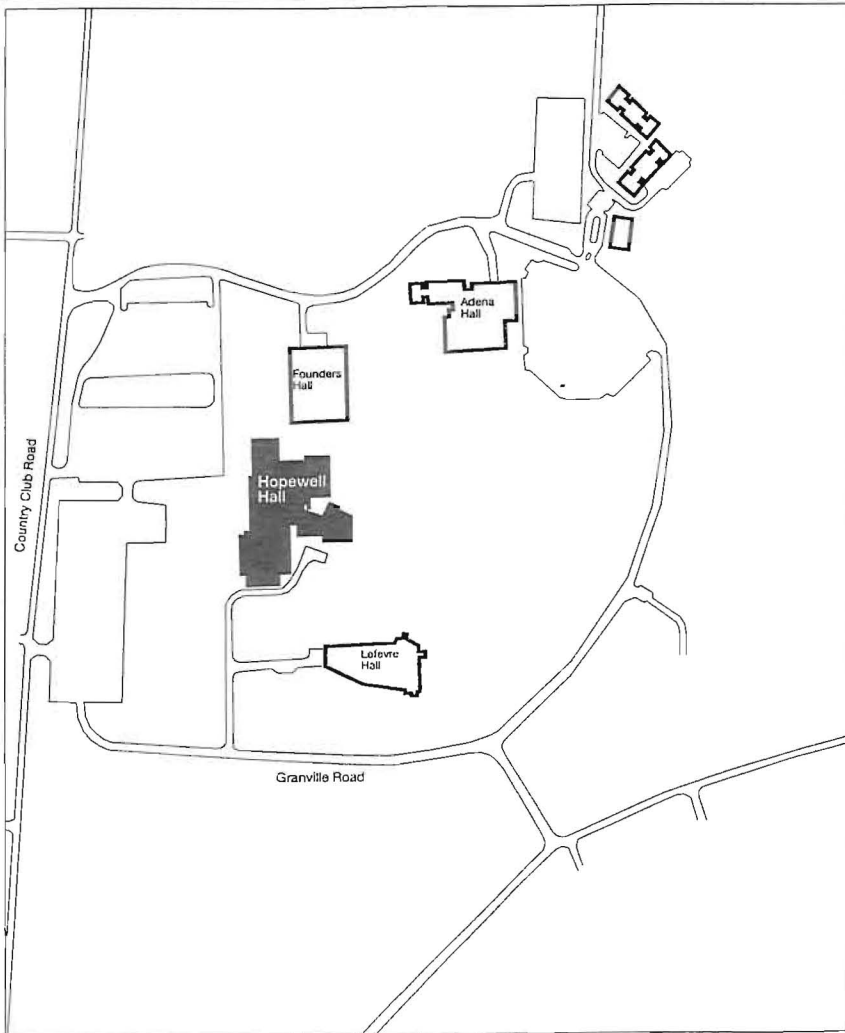
Newark - Adena Hall Roof Replacement



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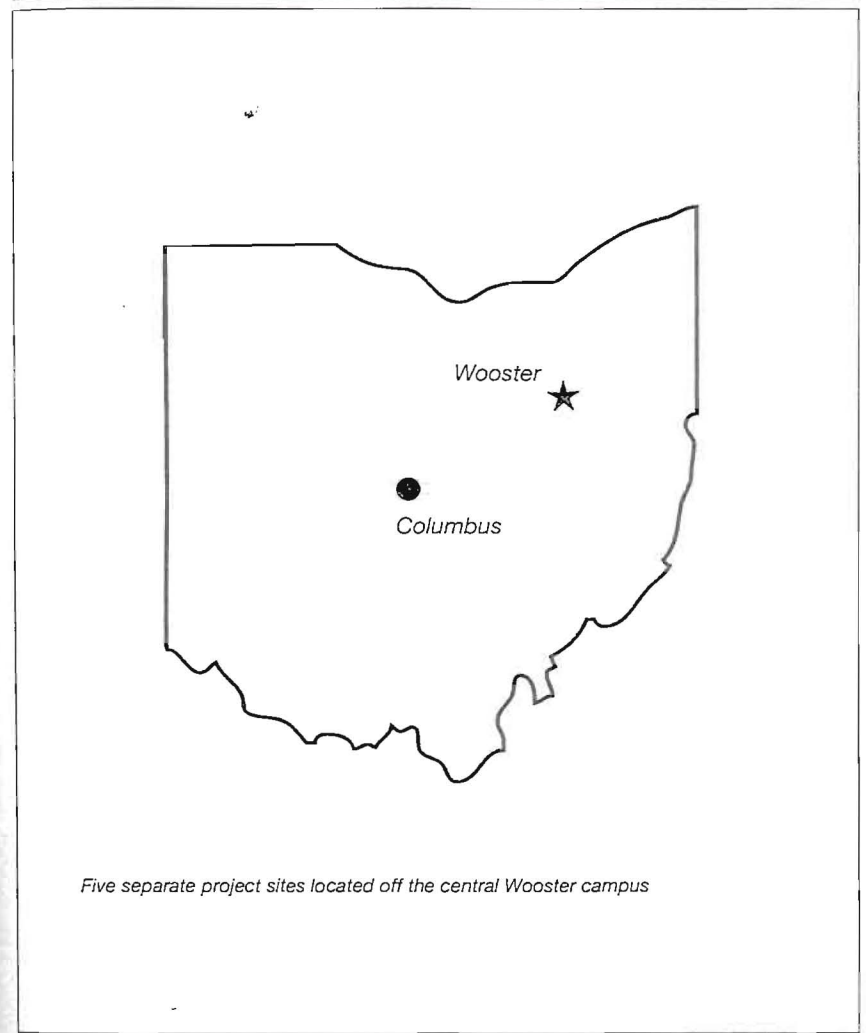
Newark - Hopewell Renovation



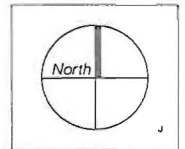
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November 18, 1999

OARDC - Pesticide Storage/Disposal - Wooster



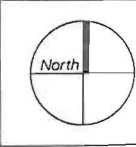
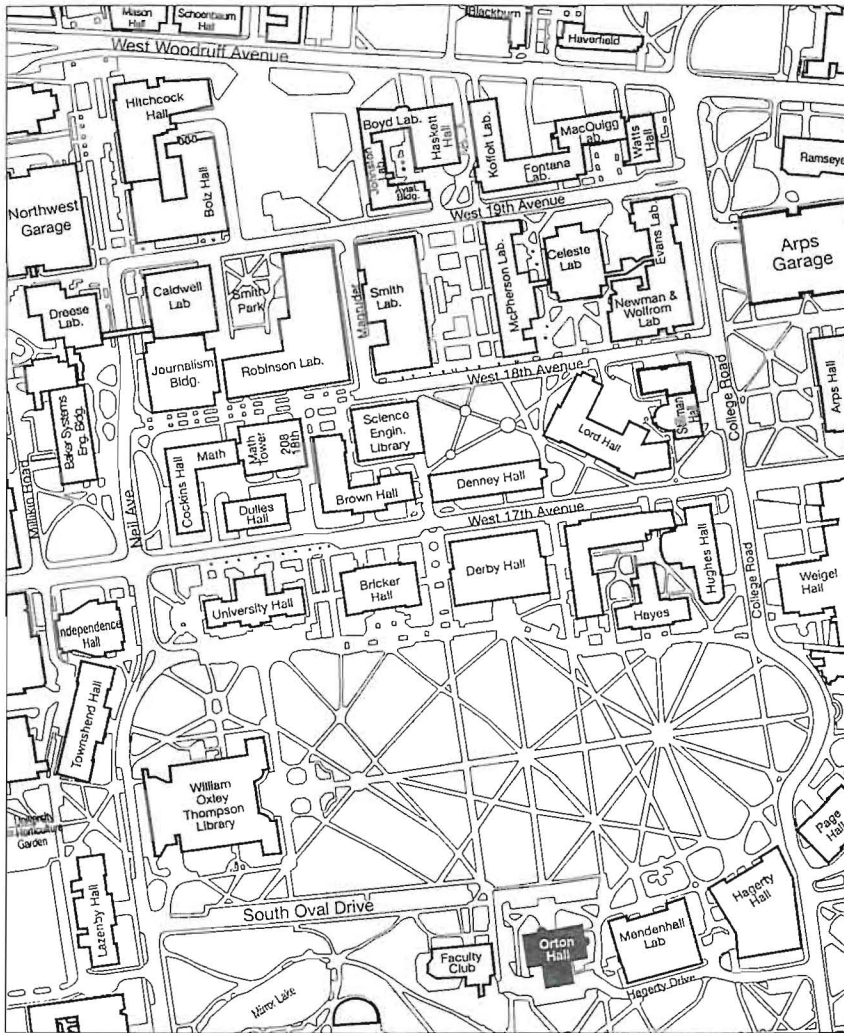
Five separate project sites located off the central Wooster campus



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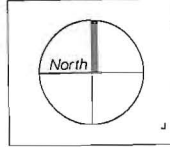
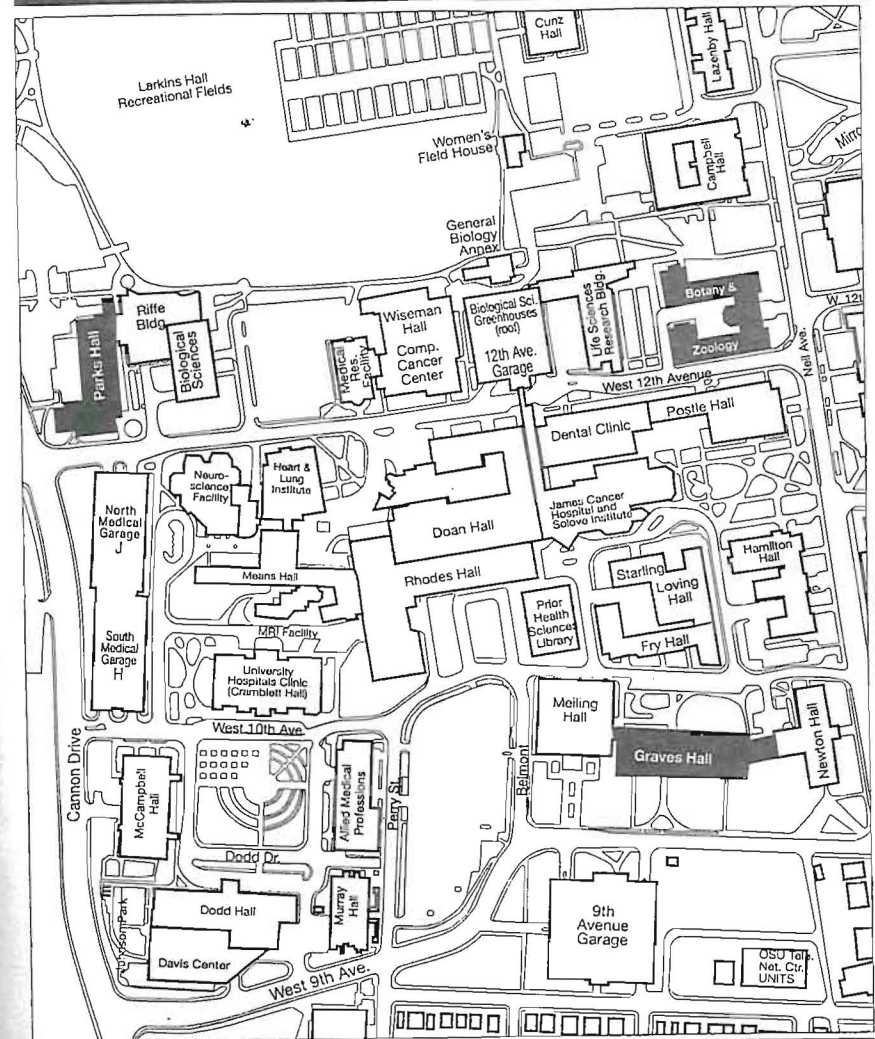
Orton Hall - MAPS



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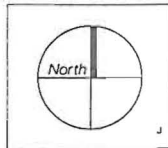
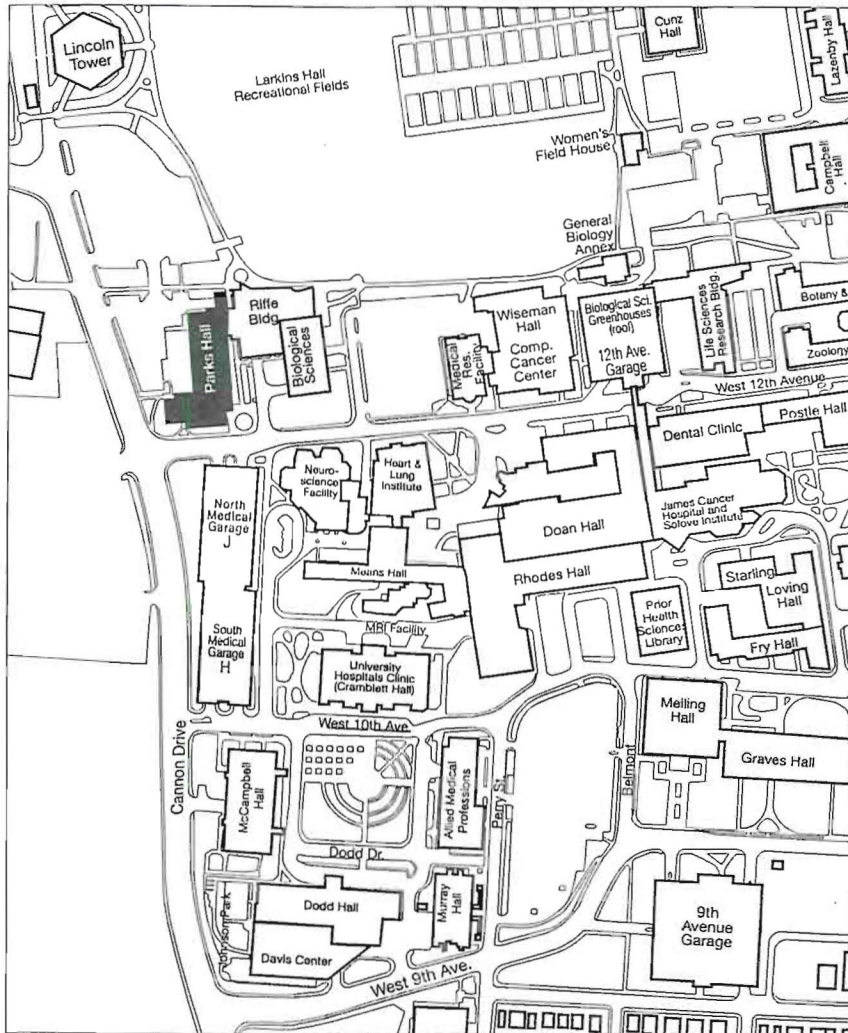
OSHA Required Safety Devices



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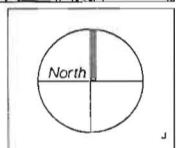
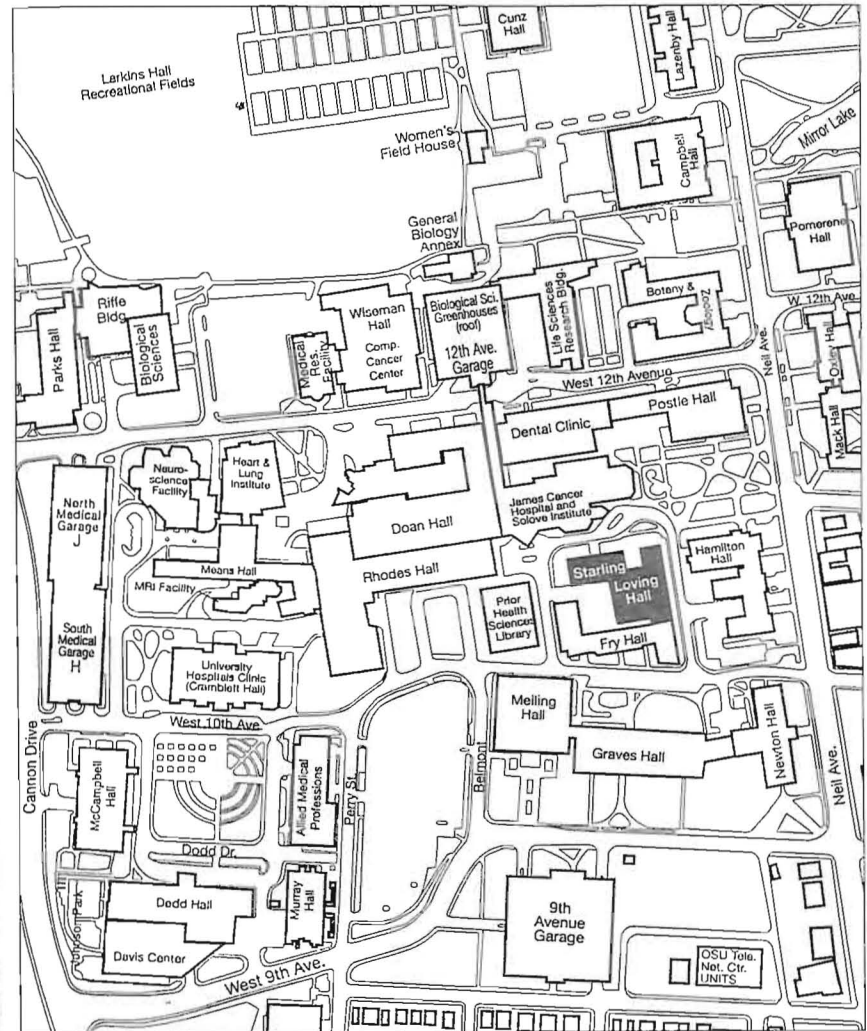
Parks Hall - Elevator Upgrades



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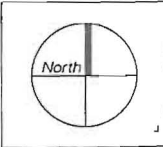
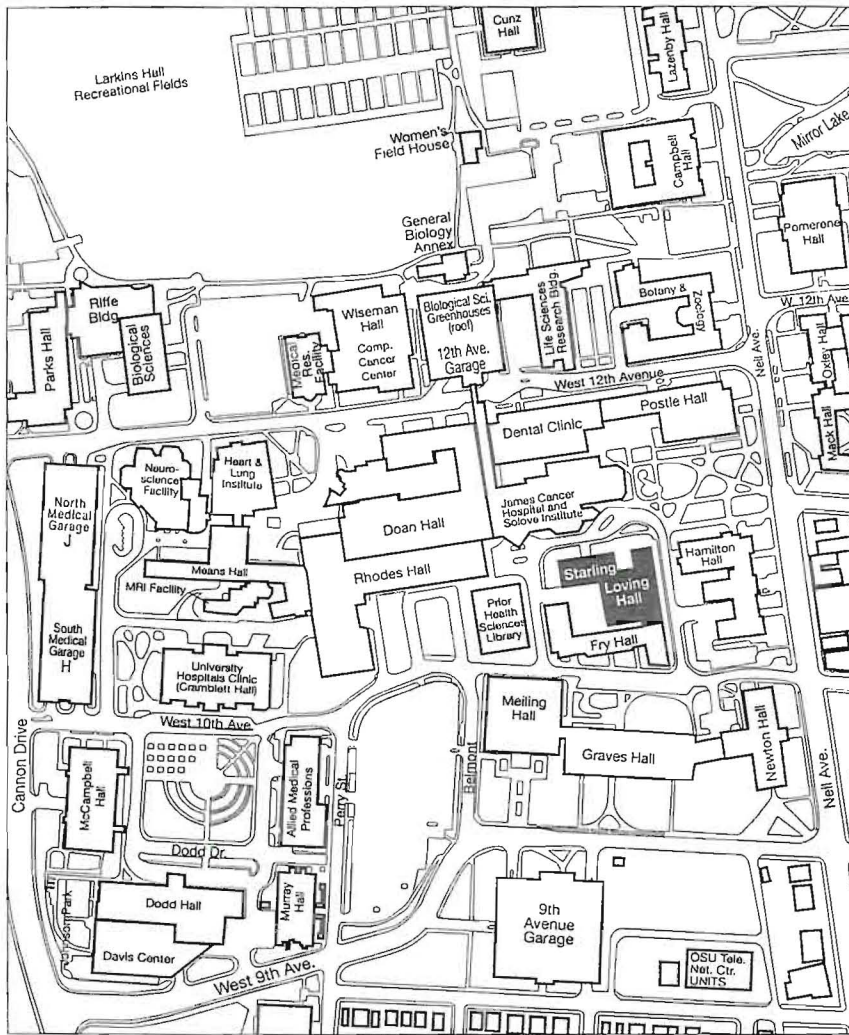
Starling-Loving Hall - HVAC Improvements



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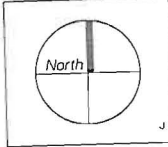
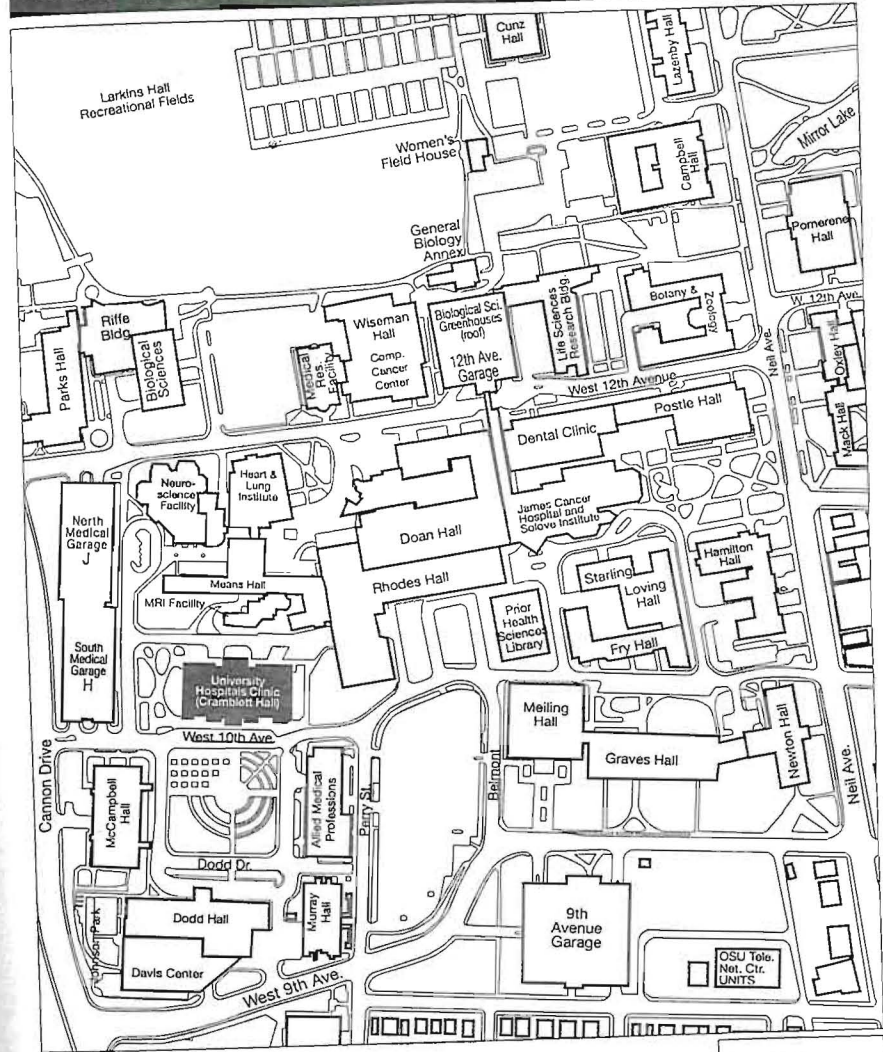
Starling-Loving Hall - Gynecology Oncology



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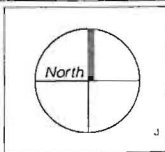
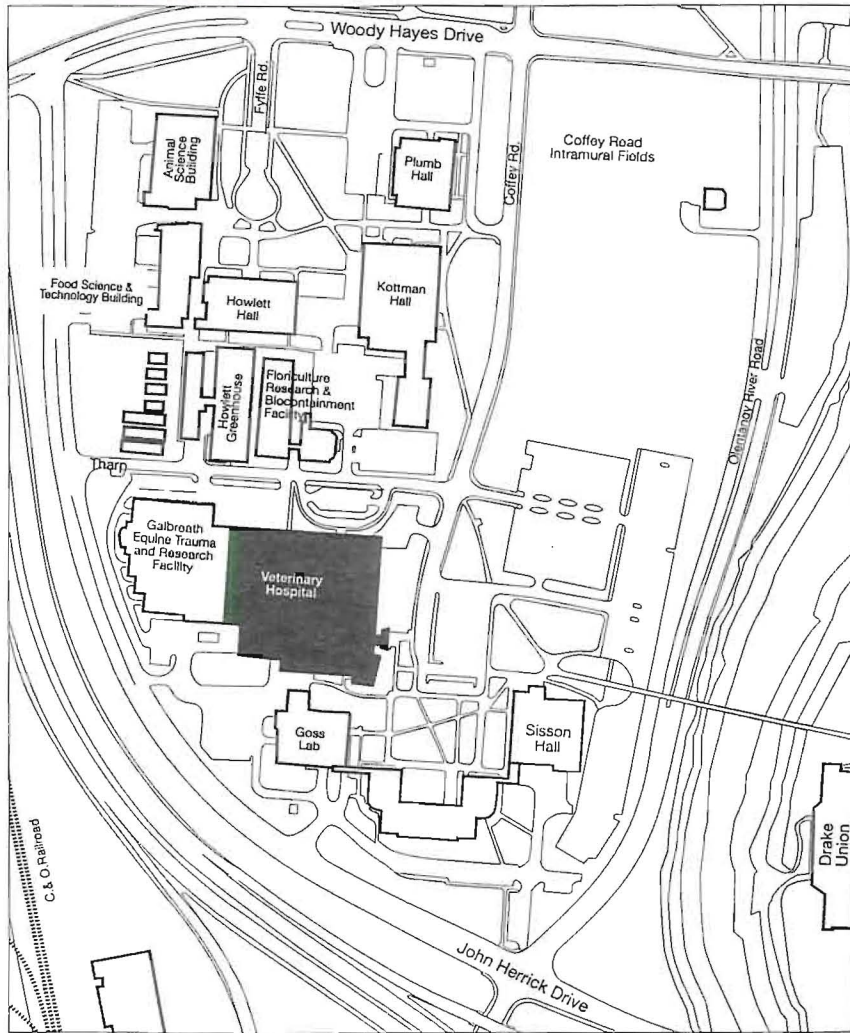
University Hospitals Clinic - Dialysis Unit Relocation



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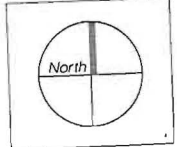
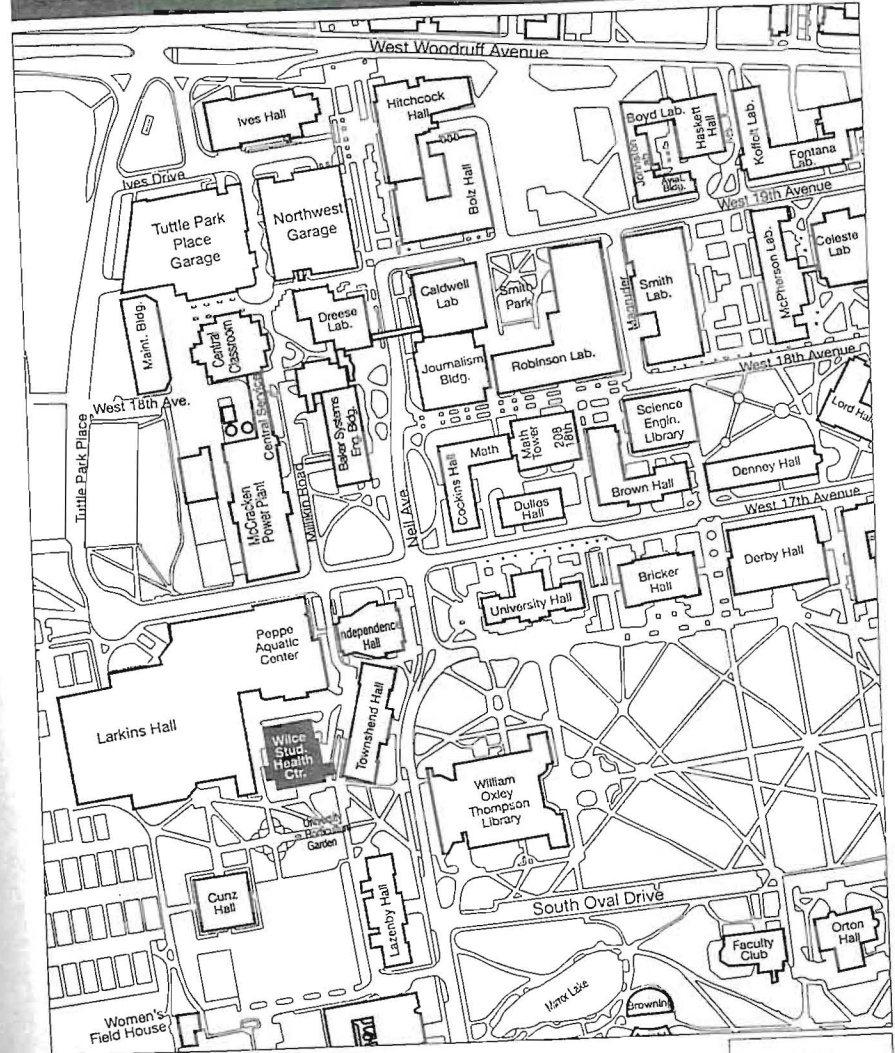
Veterinary Hospital - Chiller Replacement



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November 19, 1999

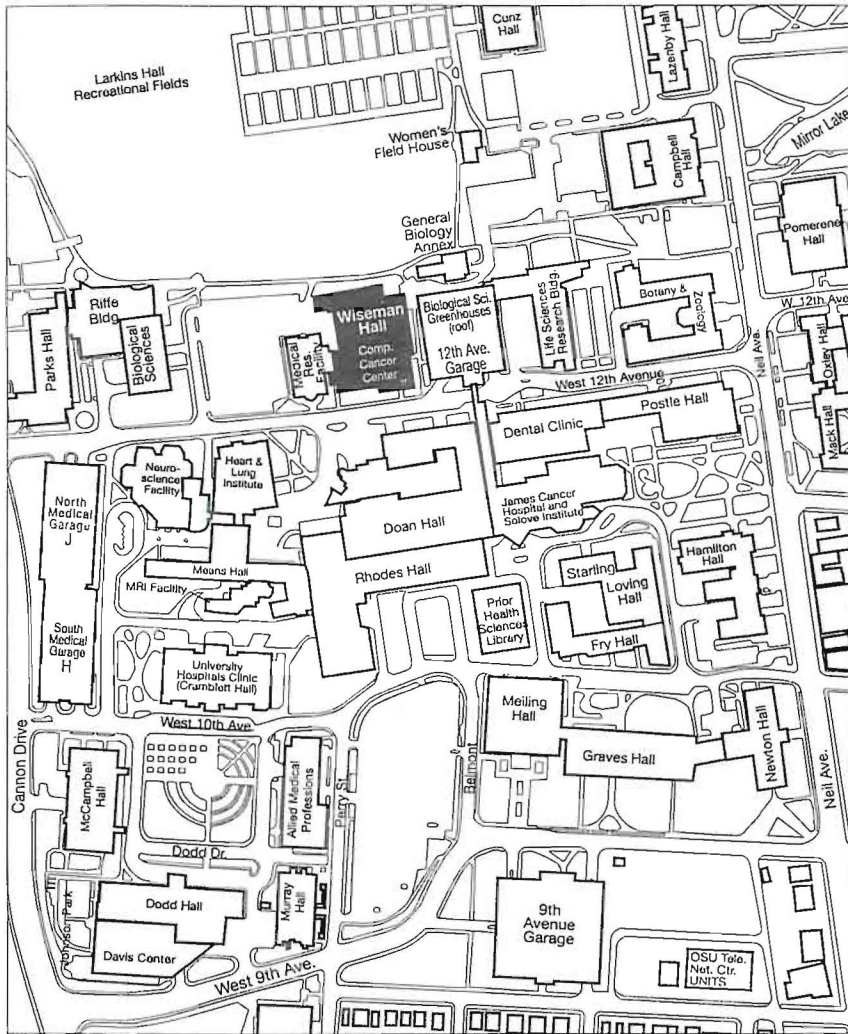
Wilce Student Health Center - Roof Replacement



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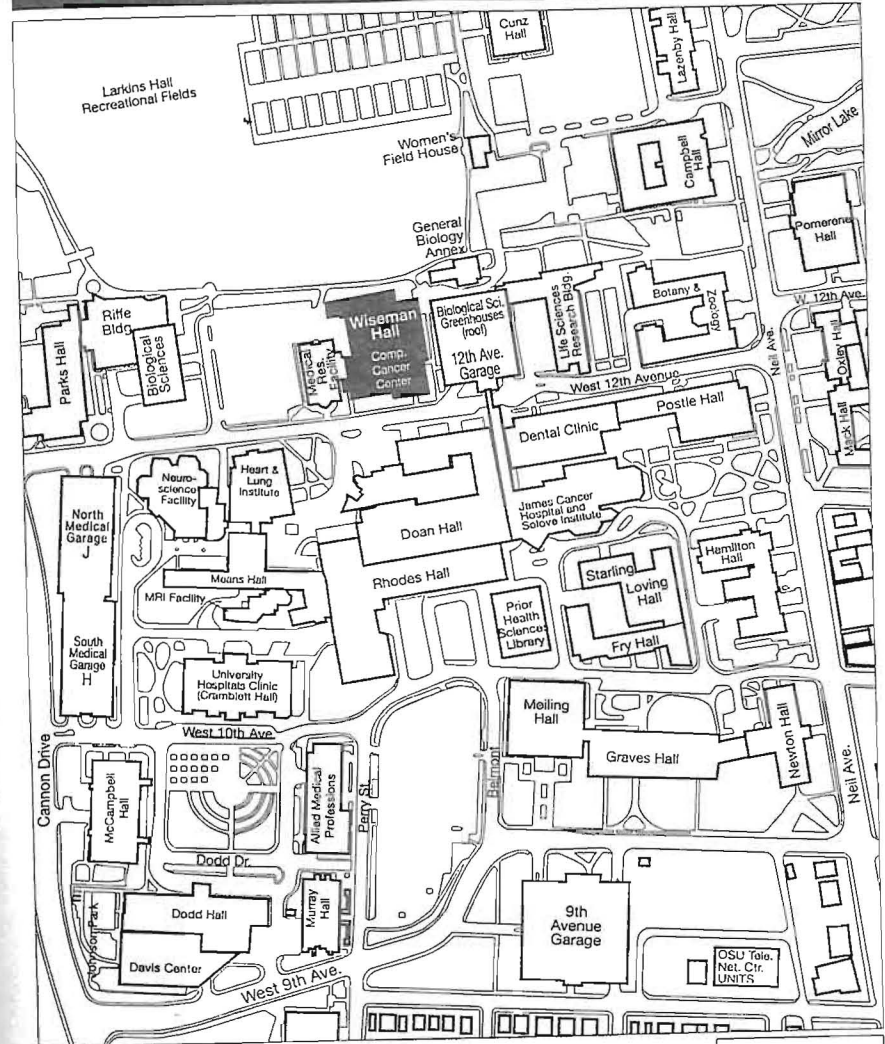
Wiseman Hall - Laboratory Animal Renovation



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November 19, 1999

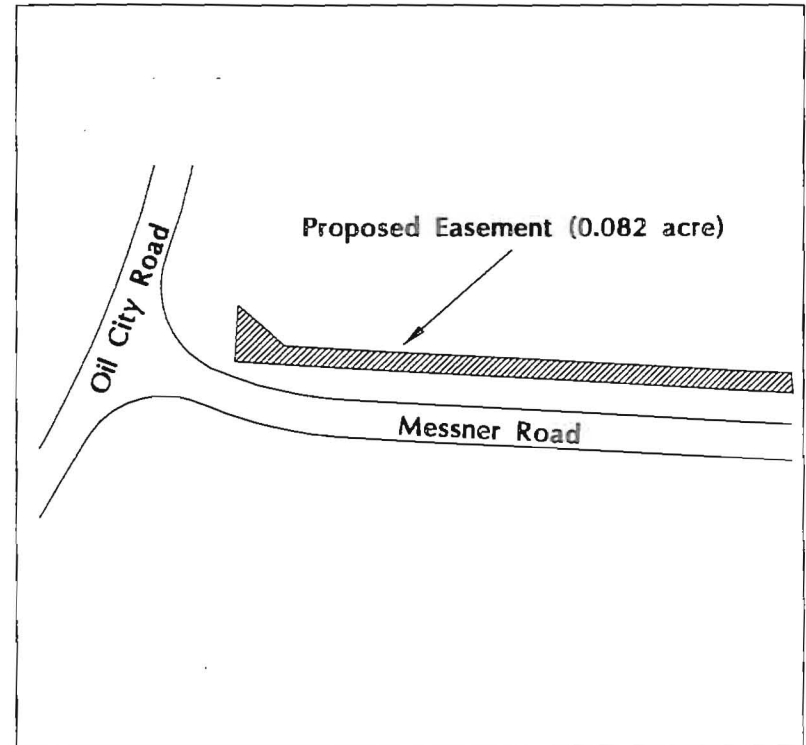
Wiseman Hall - Roof Replacement



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Office of the University Architect and Physical Planning

November 19, 1999

Wayne County Highway Improvement Proposed Easement The Ohio State University



No True Scale

Office of Business and Finance
December 3, 1999

Map Provided by University Engineer's Office

“
**OSU Board of Trustees
Fiscal Affairs Committee
December 3, 1999**

ARMS Project Phase VII

- I. Context
- II. Issues Addressed During Phase VII-A
- III. Objectives for Phase VII-B
- IV. Sources & Uses
- V. What Happens Next

Office of Academic Affairs
Office of Human Resources
Office of Business and Finance
12/2/99

I. CONTEXT

A. **Objectives** - ARMS is a major upgrade and re-engineering of core Human Resources and Financial systems. It is designed to achieve the following objectives:

1. Replace out of date systems that are increasingly expensive to maintain.
2. Address the year 2000 problem for these systems.
3. Achieve compliance with previous audit findings.
4. Position the University for improvement in quality and speed of administrative systems and management information.

B. Previous Board Action

1. Project in discussion since 1992.
2. This is the 12th report to the Board of Trustees since formal reports began in 1994.
3. Funding of \$74 million for installation and continuing operation through 6/30/99 has been previously approved by Board action.
4. Funding for an additional \$18.0 million through December 31, 1999 for Phase VII-A of the ARMS project was approved at the July 2, 1999 meeting of the OSU Board of Trustees.

II. ISSUES ADDRESSED DURING FIRST HALF OF FY 2000 (PHASE VII-A)

- A. Completed HR upgrade to 7.0
- B. Completed Procurement upgrade to 7.0
- C. Completed user functionality improvements
 - 8 critical reports
 - Time and Labor changes
- D. Completed HR systems back-up
 - 5.12 Y2K testing
 - Manual back-up plans
- E. Successfully addressed remaining major audit remediation issues
- F. Stabilized HR Payroll continuing operations
- G. Completed back-ups for Financial Systems
 - Y2K testing of FAS and feeder systems
 - Manual back-up plans
- H. Addressed short term OSURF systems integration issues
- I. Initiated integration planning for ongoing operations

III. OBJECTIVES FOR SECOND HALF OF FY 2000 (PHASE VII-B)

- A. Prepare for successful implementation of General Ledger System 7/1/00 (version 7.0)
- B. Successfully navigate transition through Y2K issues for HR and Procurement Systems
- C. Complete Integration Plan for ongoing operations
- D. Restructure Payroll Process
- E. Develop enterprise-wide approaches for:
 - 1. Report distribution
 - 2. Archiving and data warehousing
 - 3. User friendly access (Self-Service/Front End)
 - 4. OSURF integration issues (longer term)
- F. Update cost (FY 2001-02 ongoing operations) and benefit analyses
- G. Plan phase-out of project for First quarter FY 2001.

IV. SOURCES AND USES

Sources (in millions)		
Colleges ¹	\$1.0	
Other Units ¹	3.0	
Central	26.0 - 31.0	
Total	\$30.0 - 35.0	
Uses		
	Original Estimate	Revised Estimate
OSU Staff	\$8.0-9.0	\$8.6
External Staff	17.0-18.0	17.6
Software/Hardware Maintenance	1.0-1.5	1.8
Computers/Non-office Equipment	1.0-2.0	1.9
Supplies & Services	1.0-2.0	2.0
Other (including contingency)	2.0-2.5	3.1
Total Expenses	\$30.0-35.0	\$35.0
Hospital reimbursement	NA	.0
Total Net Expenses	\$30.0-35.0	\$35.0

Notes: These figures are intended to include all direct personnel and non-personnel costs associated with the project. They also include continuing costs for the operation of HR Payroll, Procurement and Y2K compliance. They do not include indirect costs to units for personnel and training, which are significant.

Other elements not included because cost estimates have not yet been completed:

- * Disaster Recovery
- * Archiving
- * Data Warehousing
- * Report Distribution - enterprise-wide
- * Resolution of OSURF (long term) - HR Integration Issues
- * Web-based Front End
- * Integration Costs

Except for Data Warehousing, these other elements are expected to cost \$1.5-3.0 million over the next one or two years.

¹ These are assessments for training costs.

V. WHAT HAPPENS NEXT

- A. Next formal action requested of the Board will be in July 2000 and if all goes according to plan, will include funding request for the final phase of the project (July 1, 2000 – September 30, 2000).
- B. July report will also include an update on various activities that are expected to continue after the project ends, including:
 - 1. Continuing operations
 - 2. Enterprise-wide issues such as reporting and archiving
 - 3. Improving administrative processes and measuring benefits

(APPENDIX XXV)

THE OHIO STATE UNIVERSITY
 REPORT TO THE BOARD OF TRUSTEES
 NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS
 FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
ENDOWMENT FUNDS			
Endowment Clearing Account	070002	010185	3,000,000.00
Endowment Clearing Account	070002	010185	25,000.00
Endowment Clearing Account	070002	010185	25,000.00
Endowment Clearing Account	070002	031121	50,000.00
Endowment Clearing Account	070002	031480	7,144.53
Endowment Clearing Account	070002	032580	9,900.00
Endowment Clearing Account	070002	033027	2,000.00
Endowment Clearing Account	070002	035563	17,000.00
Endowment Clearing Account	070002	035722	16,116.00
Endowment Clearing Account	070002	035756	52,602.84
Endowment Clearing Account	070002	035999	1,175.00
Endowment Clearing Account	070002	036041	26,050.00
Endowment Clearing Account	070002	036364	13,700.00
Endowment Clearing Account	070002	036581	25,000.00
Endowment Clearing Account	070002	037766	250.00
Endowment Clearing Account	070002	039402	1,700.00
Endowment Clearing Account	070002	039474	17,281.31
Endowment Clearing Account	070002	050567	255,954.74
Endowment Clearing Account	070002	010000	41,778.95
Endowment Clearing Account	070002	050635	2,529.00
Aphyl Endowment Fund	070122	035790	649.98
Buckeye Pro-Am Scholarship	070936	038034	60,000.00
Carmen OH FD Men's Glee	071132	032580	120.00
Clinical Research Fund	071322	050242	250,000.00
Department of Psychology Fund	071703	037063	75,000.00
Hayes Wayne Woodrow	073025	031441	25,000.00
Historic Costume & Textiles	073208	037675	10,772.50
Historic Costume Collection	073208	038599	10,000.00
International Study Abroad	073385	010000	8,000.00
John Glenn Institute	073453	031696	250,000.00
Langlois Research Fellowship	073930	038272	250.00
Mechanical Engineering Alumni Scholarship Fund	074772	035457	4,350.00
Melton Jewish Scholarship	074857	036429	12,000.00
Ohio 4-H Foundation	075354	033590	71,500.00
OSU Marion Honors Fund	075411	036681	10,500.00
OSU Name & Seal Scholarship	075427	015102	303,334.00
Pathology Faculty Support Principal	075658	050512	1,000,000.00
Phi Kappa Phi Graduate Scholarship	075748	039923	157.00

(APPENDIX XXV)

THE OHIO STATE UNIVERSITY
 REPORT TO THE BOARD OF TRUSTEES
 NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS
 FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
ENDOWMENT FUNDS			
Schmidt Student Spl. Fund	076389	010000	18,000.00
Sills Grace Professorship	076617	019797	25,000.00
Student Org Support	077053	015102	268,334.00
Swank Chair Fund	077091	057189	500,000.00
Up on the Roof Cancer Genetics Endowment	077439	016700	3,000.00
WOSU Stations FD	077719	033227	7,104.04
Zupanicic JE Scholarship	077785	032472	2,755.00
Undistributed Gains	077799	020000	-22,306,895.84
Various Endowment funds			<u>9,805,780.66</u>
Net Transfers from Endowment Funds			<u>-5,995,106.29</u>
LOAN FUNDS			
Dr. Robert E. Wade Loan Fund	079148	031770	<u>-39,775.03</u>
Net Transfers from Loan Funds			<u>-39,775.03</u>

THE OHIO STATE UNIVERSITY
 REPORT TO THE BOARD OF TRUSTEES
 NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS
 FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
PLANT FUNDS			
Unexpended Funds			
University Art Center	082055	010000	-80,162.09
University Art Center	082055	010000	52,187.00
Faa 89-1-3-39-0027-0	082088	016014	-250,000.00
Bill Davis Baseball Stadium	082107	016019	781,253.52
VA Clinic Purchase	082122	010000	<u>148,374.48</u>
Net Transfers to Unexpended Plant Funds			<u>641,652.91</u>

(APPENDIX XXV)

THE OHIO STATE UNIVERSITY
 REPORT TO THE BOARD OF TRUSTEES
 NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS
 FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
PLANT FUNDS			
Renewal and Replacement Funds			
Denney 06 A&S	084013	010000	25,000.00
Fund #R98-5043 Fry Rm 137	084020	010000	90,200.00
Renovation - 1063 Graves Hall	084021	010000	71,500.00
Renovation RL2023, RL2021	084023	010000	98,200.00
145 Mount Hall	084024	010000	70,017.00
Golf - Men's Locker Room	084025	033550	50,000.00
Converse Hall Plumbing	084030	010000	14,360.00
Newton 5040 Lad	084032	010000	39,200.00
Campbell Hall PF5044	084034	021060	25,110.00
NW Garage Exp.	085040	010000	1,697,254.40
110 Arps Haul	085042	010000	9,000.00
110 Arps Haul	085042	031705	6,708.78
Energy Control Mod.	085045	010000	-3,170.15
Hale Improvements	085047	017200	44,208.00
Lincoln Improvements	085048	017200	241,632.00
Dorm Contingency Fd.	085049	017200	2,954,609.00
Archer/Oxley Improvement	085050	017200	89,826.00
Bricker Renovation	085074	010000	12,150.55
Bricker 970202	085081	010000	-2,877.17
Postle 97502	085082	050249	15,208.19
Fawcett Studio B Renovations - JV1703	085087	010999	10,222.00
Campus Walks Installation	085088	010000	60,505.71
Sisson Renovations Enhancement	085089	010000	350,000.00
Sisson Renovations Enhancement	085089	011046	500,000.00
Sisson Renovations Enhancement	085089	032404	25,000.00
Sisson Renovations Enhancement	085089	050531	32,224.44
Sisson Renovations Enhancement	085089	015108	260,000.00
Sisson Renovations Enhancement	085089	039766	125,000.00
Cockins Hall Renovation	085092	010000	60,000.00
Robinson 970312	085095	010000	-2,773.84
Postle 970610 RM 3180	085100	050249	25,508.34
Postle 970905	085105	010000	-20,899.07
Postle 961208	085107	050249	474,325.00
Postle 971011 DRK	085108	035802	300,000.00
Campbell Hall Bld 6	085115	021060	24,800.00
R971566 Dreese Lab	085124	021929	20,000.00

THE OHIO STATE UNIVERSITY
 REPORT TO THE BOARD OF TRUSTEES
 NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS
 FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
PLANT FUNDS			
Renewal and Replacement Funds			
R971566 Dreese Lab	085124	025320	90,000.00
Caldwell Lab Furniture	085131	010000	50,000.00
Elevator Upgrade - Project 5061-002953	085139	010000	11,737.79
Resnet Computer Wiring	085149	010000	500,000.00
Resnet Computer Wiring	085149	014007	-1,279,189.95
Postle-Roof Replacement	085152	010000	62,458.58
Food Science & Technology Building Contingency Fund	085154	010000	75,000.00
Goss 970704	085168	010000	10,450.00
Renovation - 383 Bricker Hall	085178	010000	78,585.16
Environmental Lab Renovations Hitchcock	085181	010000	125,000.00
Renovation - 347 Journalism Bldg.	085184	010000	57,650.00
Mershon Renovations	085187	010000	36,000.00
Baker Systems - Hitchcock Hall	085205	024124	1,625.00
Medical Research Facility Renovations - R984528#450	085208	015179	29,160.00
Medical Research Facility Renovations - R984528#450	085208	015197	-12,653.68
Library Masonry IMP	085216	010000	41,334.94
16-22 Fry Hall Class	085219	010000	44,238.66
Ohio Union Garage	085223	016007	280,777.50
140 140A 7 146 Hamilton Hall	085225	050442	40,590.00
Molly Caren RR2	085234	011083	10,000.00
Molly Caren RR2	085234	026406	64,300.00
Molly Caren RR2	085234	026406	15,000.00
Hopkins Hall Improvements	085235	010000	5,620.46
Hamilton Hall - Room 1	085236	050512	40,183.50
Postle Hall Renovations - Room 4204	085248	050249	54,800.00
Stone Lab Res HL R&R	085258	016032	30,000.00
Jay Cooke Reserve	085259	010000	1,030.27
Lab Renovate PF98080 - 4185 Postle Hall	085270	050249	66,000.00
Project PF980809 - Postle	085275	050249	104,300.00
Lincoln Tower Elevator Renovations	085292	010000	6,564.70
Renovate 142 Townshend Hall	085299	010000	27,850.00
Campbell Hall Renovation	085301	021060	20,000.00
Watts Library Renovations	085302	032704	40,000.00
Watts Library Renovations	085302	035659	40,000.00
Scott 173, 177, 183	085318	010000	27,500.00
Fawcett Center Capital Improvement	085327	016004	300,000.00

(APPENDIX XXV)

THE OHIO STATE UNIVERSITY
REPORT TO THE BOARD OF TRUSTEES
NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS
FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
PLANT FUNDS			
Renewal and Replacement Funds			
Pomerene Hall - 315	085329	033240	20,000.00
Pomerene Hall - 315	085329	035864	20,000.00
Mansfield Founders Auditorium	085331	057383	74,375.00
Postle 990103	085337	050249	125,000.00
Renovations - 408 Cockins Hall	085338	010000	8,450.00
Marion Parking/Road	085369	010956	8,260.31
Wetlands Pavilion	085370	039710	81,069.00
Fry Room 119 R985030	085371	011035	37,484.00
Marion Chiller Replacement	085375	010956	20,000.00
Woody Hayes Facility	085376	031441	110,000.00
Postle Hall 981203	085386	050249	59,600.00
Vet Hospital	085390	010000	25,999.00
Vet Hospital	085390	014368	-6,026.00
Wiseman Hall Roof Replacement	085398	010000	22,654.31
Hagerly Rooms 210-212	085429	010000	149,066.00
Marion - Kuhn Fine Arts Gallery	085443	036681	85,000.00
Hagerly	085520	037482	-54,867.90
Parks Phase I	085692	010000	-178.50
Koltman 970705	085766	010000	-8,546.62
Studio B Renovations	085807	011064	5,311.00
Studio B Renovations	085807	033808	5,311.00
Pressey Transgenic	085901	010000	2,494.91
Small Projects	085946	011035	86,117.78
Small Projects	085946	025726	35,000.00
Small Projects	085946	050564	56,573.81
Mershon Renovations	085952	010000	71,300.00
Ramseyer Lab	085997	031705	5,428.08
Lima Agriculture Bldg.	085999	010928	300,000.00
Research Park Improvement Reserve	086819	016033	-3,556.68
Wages, Equipment Purchase	086823	010000	-200,000.00
OHR Equipment Reserve	086826	010000	46,005.75
Ular Cage Replacement Reserve	086827	010000	65,753.00
Campus + Maintenance Parking	086828	016035	-800,000.00
Dental Practice Plan	086832	010000	284,887.70
Dental Practice Plan	086832	050249	-287,142.70
ESL Equipment Reserve	086833	012246	40,000.00

THE OHIO STATE UNIVERSITY
REPORT TO THE BOARD OF TRUSTEES
NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS
FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
PLANT FUNDS			
Renewal and Replacement Funds			
Schottenstein Construction	086843	021322	-265,000.00
Schottenstein Construction	086843	039705	195,000.00
Athletics Reserve Fund	086844	016019	140,000.00
OARNET Capital & Equipment	086849	018056	200,000.00
Renovation Reserve	086851	016020	200,000.00
Fixed Assets Reserve	086852	011045	12,500.00
Gold Fee Share	086853	010000	-100,000.00
Golf Course Reserve FY99	086853	016019	300,000.00
Girl IDC Recovery	086855	010000	197,214.42
Girl IDC Recovery	086855	010000	137,715.00
Girl IDC Recovery	086855	010000	131,760.00
ESL Equipment Reserve	086856	018048	18,576.62
President's Office - Equipment Reserve	086857	010000	10,000.00
Animal Science Equipment Reserve	086858	017112	36,442.28
Animal Science Equipment Reserve	086858	017453	20,262.00
Radio Transmitter	086860	010000	12,500.00
Schottenstein Reserve	086862	016019	250,000.00
Lantern - Equipment Reserve	086869	011081	175,000.00
Capital Projects	086899	015172	-20,061.64
Capital Projects	086899	010000	1,550,000.00
Capital Projects	086899	010000	-243.38
Capital Projects	086899	010000	-25,000.00
Capital Projects	086899	010000	-30,000.00
Capital Projects	086899	010000	-50,000.00
Capital Projects	086899	010000	-80,000.00
Capital Projects	086899	015172	-42,623.28
UTS - Equipment Reserve	086906	010999	1,347.00
UTS - Equipment Reserve	086906	010000	-96,736.00
Treasurer Equipment Reserve	086908	014028	100,000.00
Print Services - Equipment Reserve	086916	014002	567,562.00
Print Services - Equipment Reserve	086916	014002	203,169.04
Print Services - Equipment Reserve	086916	014002	-67,498.78
Print Services - Equipment Reserve	086916	014002	-145,611.95
Print Services - Equipment Reserve	086916	014002	-432,872.00
Bookstore Equipment Reserve	086918	016201	155,172.53
Telephone-Equipment Reserve	086919	014007	300,000.00

(APPENDIX XXV)

THE OHIO STATE UNIVERSITY
 REPORT TO THE BOARD OF TRUSTEES
 NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS
 FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
PLANT FUNDS			
Renewal and Replacement Funds			
University Airport Reserve	086921	016014	139,955.22
UVC Equipment Reserve	086922	010000	200,000.00
University Prop - Equipment Reserve	086926	016427	-11,985.83
Endowment Prop - Equipment Reserve	086927	016350	352.66
Property Mgmt. - Equipment Reserve	086929	011766	65.00
Property Mgmt. - Equipment Reserve	086929	016015	56,367.83
University Prop - Improvement Reserve	086930	016300	89,859.51
Endowment Prop - Improvement Reserve	086931	016350	800.00
Bookstore Improvement Reserve	086937	016201	786,660.76
Telecom Equipment Reserve	086938	011064	400,000.00
Stores Improvement Reserve	086943	010000	8,424.66
Stores Improvement Reserve	086943	014001	1,300,000.00
Print Svcs - Improvement Reserve	086957	014002	31,151.15
Print Svcs - Improvement Reserve	086957	014002	-28,620.46
Print Svcs - Improvement Reserve	086957	014002	-169,310.00
Inst Mgmt - Equipment Reserve	086961	015115	78,236.00
Ohio Union-Improvement Reserve	086963	016020	183,057.29
Reprographics - Equipment Reserve	086969	014030	200,000.00
Reprographics - Equipment Reserve	086969	014030	-362,567.26
University Health Services - Equipment Reserve	086973	011473	100,000.00
Registrar - Equipment Reserve	086975	010000	-300,000.00
ATS - Equipment Reserve	086976	014029	150,000.00
OUB - Equipment Reserve	086980	010000	100,000.00
Rec/Intramural Equipment Reserve	086984	010000	25,000.00
University Hospitals - Various Projects	085xxx	019300	10,551,818.90
Net Transfers to Renewal and Replacement Funds			26,466,623.65

THE OHIO STATE UNIVERSITY
 REPORT TO THE BOARD OF TRUSTEES
 NON-MANDATORY TRANSFERS BETWEEN CURRENT FUNDS AND NON-CURRENT FUNDS
 FISCAL YEAR 1999

Non-Current Account Description	Account Number	Transfer From Account Number	Amount
PLANT FUNDS			
Retirement of Indebtedness Funds			
Internal Bond Reserve	087006	016914	206,582.04
Internal Bond Reserve	087006	037676	117,126.72
1995 B Debt Service Pool	087060	010000	-13,582.04
1996 Debt Service Pool	087063	010000	-133,389.20
1992 Debt Service Pool	087073	010000	-483,530.86
1997 Debt Service Pool	087079	010000	-229,906.02
Net Transfers from Retirement of Indebtedness Funds			-536,699.36
Investment in Plant Funds			
TRC Note Payable	088975	029501	-3,148,928.48
Net Transfers to Investment in Plant Funds			-3,148,928.48
Net Transfers to Plant Funds			22,780,995.81
NET NON-MANDATORY TRANSFERS FROM CURRENT FUNDS TO NON-CURRENT FUNDS			17,387,767.40

**The Ohio State University
Electrical Energy Contract Issues**

• **Electricity Deregulation**

-- Ohio's electric deregulation bill has passed and full implementation is expected to occur over the next five years.

--Ohio State has received expert advice from Sheldon Taft a highly regarded utilities attorney of the firm Vorys Sater Seymour & Pease LLP to map strategies to take maximum advantage of the deregulated market place.

• **Energy Price Increases**

--for OSU will occur in the near term because our 25-year electric contract has expired. AEP initially requested a new rate of \$38.60/MWh, versus the old rate of \$32.94/MWh, or a \$2.24 million increase for 2000—and AEP would continue substation ownership.

--the proposed contract calls for a 5-year rate of \$34.80/MWh—with OSU buying the substation. In the long term deregulated marketplace forces coupled with tighter environmental regulations are expected to make future Central Ohio power costs very uncertain.

• **Increased Energy Demands**

-- have caused the lack of reserve capacity in our overloaded Buckeye (Electric) Substation operating systems

--of our growing campus dictates that the Buckeye Substation be immediately expanded to meet the demand of buildings planned for or under construction.

**Economics of Buying
Buckeye Substation**

• **OSU 5-year cost factors include electrical energy usage, maintenance, expanding the substation and purchase price**

--improvements to meet growing demand must be accomplished to the substation no matter who owns the station

- Ownership allows OSU to purchase directly from electrical transmission grid after 5 years

--access to deregulated grid is at the 138,000-volt transmission level
 --access at the current distribution voltage would be more costly and burdened by more operational barriers

- Will allow OSU to purchase power in defined time blocks from wherever it is cheapest

--long term trend is to no longer buy power at a fixed rate but to purchase blocks of power at moving market rates

Cost Comparison

- Cost avoidance in an OSU owns versus AEP owns rate is \$1,560,000 per year.

5 Year Cost of Contract			
	AEP Owns	OSU Owns	Old Rate
Rate, \$/MWh	38.60	34.80	32.94
5 years of Power	78,900,000	71,100,000	67,300,000
Distribution Upgrade	Included		2,800,000
Substation Expansion	1,000,000	3,405,000	
Annual Maintenance	Included	200,000	
Purchase Price		947,000	
5-year Cost	79,900,000	75,652,000	70,100,000

Contract Requirements

- OSU purchase of existing two transformers and related equipment to give OSU more capacity and access to 138,000 volt transmission line (These transformers currently serve both OSU and other off-campus customers.)
- OSU pays for replacement substation facilities to enable AEP to continue to serve the existing off-campus customers from Buckeye

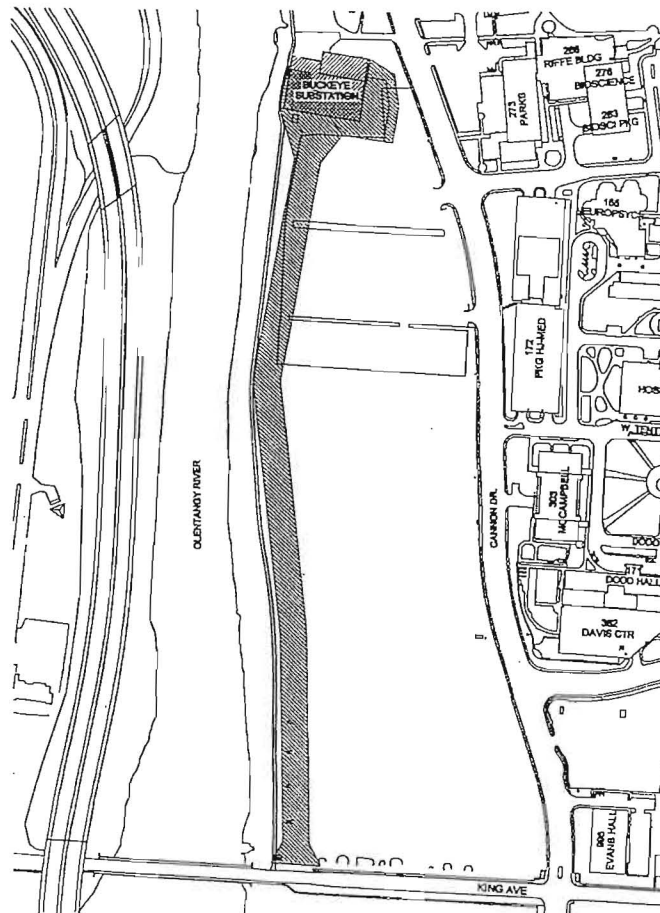
- OSU pays the existing transmission level electric rate of \$34.8 per megawatt hour for five years
- Updated 25-year right of way & easement for AEP underground transmission lines and their portion of the substation

Recommendation

- approve the agreement for purchase of portions of Buckeye (Electric) Substation and for construction of additional substation facilities
- approve the proposed five-year contract for purchase of electrical energy
- approve proposed 25-year right of way & easement for AEP underground transmission lines and the land under the portion of Buckeye Substation that remains under operational control of AEP

Office of Business and Finance
 Department of Physical Facilities
 30 November 1999

Buckeye Substation Purchase



Office of Business and Finance
 Department of Physical Facilities
 December 3, 1999

Existing Substation
 Proposed Easement

No True Scale





Michael F. Colley
Chairman, Board of Trustees

210 Bricker Hall
190 North Oval Mall
Columbus, OH 43210-1521
614-292-8155

January 18, 2000

To Whom It May Concern:

It has been a high honor and a privilege to serve as a Trustee of The Ohio State University.

As the first appointee of Governor George V. Voinovich in 1991, this has been an exciting time to be part of the life of this great university as we strive to become one of the top ten public universities in America.

The successful \$1,000,000,000 fund drive just completed is a testimonial to the goals and direction we have set and achieved and underscores the success the university has enjoyed on all fronts.

At Ohio State, camaraderie, congeniality and cooperation are a way of life for the Board of Trustees that confirms the old adage that you can accomplish a lot if it doesn't matter who gets credit.

During the 90's, Dr. E. Gordon Gee and William "Brit" Kirwan have been outstanding presidents who have provided unparalleled leadership adding to the luster of our rich heritage. I am proud to have been part of the Ohio State team.

Sincerely yours,

A handwritten signature in cursive script that reads "Michael F. Colley".

Michael F. Colley

David L. Brennan

December 21, 1999

Mr. Michael Colley, Chairman
The Ohio State University
Board of Trustees
210 Bricker Hall
190 North Oval Mall
Columbus, OH 43210

Dear Chairman:

You have asked each of the Trustees to send a letter to the Board concerning the approaching millennium and its effect on the Ohio State University. It is my understanding that these letters will become part of the minutes of the last pre-millennium Board of Trustees meeting held on December 2, 1999.

Discounting the predictable doomsayers who feel the approaching millennium could spell the end of the world, as we know it, The Ohio State University is proceeding on to greatness.

Selective admissions for the fall term began in 1986. At that time, only 25% of our entering freshman class were in the top 25% of their high school class. In 1999 the number is 62% in the top 25% of their high school class. I fully expect that we will hit 90% within five years, and I would hope that future Boards would establish 100% early in the next century.

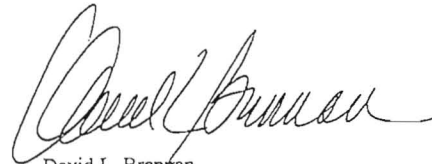
The Board has adopted a policy which is known as "20-10" By the year 2010, we will have 10 departments or programs ranked in the top 10 in the country, and 20 programs ranked in the top 20, comparing public universities. The University has instituted a policy of targeted investments in various departments and programs to achieve this end. It is my hope and expectation that the entire university will ultimately conduct itself in this manner.

The world is going through an enormous period of change. It is my full expectation that the Ohio State University will be providing courses, both degree and otherwise, to the entire world. Various types of learning are being produced; the use of the Internet, as well as CD ROM software, means that this education can be delivered anywhere in the world at a very reasonable cost. Sometime in the next 100 years, I would expect that the

Ohio State University would be able to operate without any tax subsidy at all. In 1999, the average tuition in the undergraduate school is slightly under \$4,000, and the state aid is approximately \$9,000. American institutes of higher learning are the envy of the world, and virtually everybody in the world sends their best to our schools. Exporting this excellence through e-learning will represent a major American industry in the next 25-35 years.

At the end of this month we are facing great uncertainty over an issue described as "Y2K". All computer-based activities have had to be reconfigured to deal with the new century. Most computers only dealt with the last two years, thus 00 would send all the data back to 1900. It is my expectation that this concern will be a non-event, however, I hope you don't have a similar problem in the year 2099.

The state of Ohio has a deep and abiding love affair with The Ohio State University, whether graduates of our school, or not. It is my full expectation that this attitude and support will grow and become even stronger during the coming century.



David L. Brennan
Trustee

DLB/cdm

JAMES F. PATTERSON
5765 MULBERRY ROAD
CHESTERLAND, OHIO 44026

To be a part of the minutes of the December 3, 1999 meeting of The Ohio State University Board of Trustees:

As we put our pride of the past behind us, we look forward to our abilities to meet the challenges of the future. Over the course of the past few years we have attempted to focus our energies on the steps it will take to cause The Ohio State University to rise to the next level of excellence. I believe as Leslie Wexner said "it will take a leap to excellence" for us to achieve the level of expectations we all wish to attain. Our primary challenge, in my eyes, is to become one of the premier universities in the country, while ensuring that the land grant mission, which is the basis for our being, is fulfilled. Our primary mission is the higher education of the sons and daughters of Ohio, the continued search for new knowledge, and the dissemination of that knowledge to the greater good of society. We must not lose that framework as we focus on the future. I believe we can and must do both. It will be our challenge as we move forward into this next century.

Jim Patterson

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTY-NINTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 4, 2000

The Board of Trustees met at its regular monthly meeting on Friday, February 4, 2000, at The Ohio State University College of Law, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 4, 2000 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on February 4, 2000, at 10:30 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Allyson Lowe, and Jaclyn M. Nowakowski.

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Mr. Colley:

I am pleased to begin by introducing the nationally-acclaimed dean of the College of Law, Gregory Williams, who will be speaking later in the program. Dean Williams, every meeting of the Board is special, but this one is especially important for Bob Duncan, Dan Slane, and I since, as you know, we are graduates of this College of Law. In fact, we roamed these very halls in years past – that is, Dan and I did...Bob Duncan actually attended law school in Page Hall on the Oval back in the Dark Ages.

Dean Williams, we are delighted to be here this morning.

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PRESIDENT'S REPORT

President William E. Kirwan:

Ladies and gentlemen of the Board of Trustees, you will be pleased to know that your University began the new century with the momentum you'd expect of a great university. Let me give you just a few examples of the many positive events we have experienced recently.

To start at the beginning of this century, let's go back to midnight on December 31 and the much-discussed transition to Y2-K. When all was said and done, it was a non-event. And thank goodness for that. But as I'm sure you realize, the successful transition from one century to another did not just happen. This remarkable effort began in August 1998 and more than 1,000 staff, faculty, and students were involved. Over 370 separate key operating processes were identified, prioritized, and tracked. And on January 1 it was business as usual.

Jim Davis, Interim Chief Information Officer – who, unfortunately for us, has accepted a position as Associate Vice Chancellor for Information Technology at UCLA and will be leaving us on March 1 -- and his team did an outstanding job in enabling us to have this smooth transition. Several of the team members are here along with Jim, and I think it would be appropriate for us to ask them to stand so that we may all express our appreciation for their extraordinary work.

The team created a pin to signify the success of their effort, "Ohio State 2000," and have asked me to give you one of these pins, which you will find at your places.

January also saw a new mayor take office in Columbus. As you know, we had a marvelous relationship with Mayor Greg Lashutka, and we're going to have an equally good relationship with Mayor Coleman. I had the opportunity to sit down with the Mayor, who reinforced his campaign commitment in support of neighborhood development. He is enthusiastic about our Gateway Center Project and Campus Partners, and he is strongly committed to Sci-Tech, which is what we now call the Science and Technology Campus, and our other technology endeavors.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

With regard to Gateway, we've made some real headway in recent weeks. In December, the City Council approved the agreement between the Gateway Area Revitalization Initiative and the City. This initiative now has the tools it will need -- tools such as imminent domain -- to move ahead. In addition, City Council created a tax increment financing district, or TIF. It's important to know that in this TIF, education funds are protected. Only the non-school portion of TIF revenue will be used to support the Gateway Project.

As you also know, a key to the success of Gateway is a parking garage. Our City's leadership has agreed to support the parking garage as one of the top priorities in the community's capital budget request. This is another example of the wonderful and mutually supportive relationship that we have with the government and business leaders in Central Ohio.

Another piece of good news came from HUD, the U.S. Department of Housing and Urban Development. HUD recently recognized Campus Partners with a national "Front Door Award for Best Practices in Public-Private Partnerships." This is an impressive recognition since Campus Partners was one of only five in the nation to be so honored. [President Kirwan holds up the plaque for the Trustees and audience to see.] This is the plaque we were given by HUD and is a wonderful tribute to David Williams, Terry Foegler, and the Campus Partners team. David, we just want to express -- and please convey to the others -- our heartfelt appreciation and admiration for the quality of work that you are doing.

While I'm reporting on government, I should also mention Governor Taft's "State of the State" address. The Governor announced the endorsement of the plan to use tobacco settlement funds in support of biomedical research. If this plan is finally approved by the General Assembly, it would mean an investment of \$1.7 billion in biomedical research at the state's four major medical research centers over the next two decades.

Further good news -- our highly regarded College of Education, ranked 7th best in the nation last year, recently received an \$11 million, five-year federal grant for a new National Dissemination Center for Career and Technical Education. The Center will use Web sites, e-forums, and video conferencing -- along with more traditional approaches -- to inform educators around the country about new strategies for secondary and post-secondary career and technical education. That's very exciting and offers great potential for Ohio State.

Another piece of good news came from the National Science Foundation, in its annual report of research funding. In the increasingly important category of industry-funded research, Ohio State has been moving steadily upward in rank... and now stands fifth in the nation. Only Duke, Penn State, MIT, and Georgia Tech rank higher. By way of comparison, we were ranked 13th in 1992.

And according to the prestigious *Dance Teacher* magazine, our Department of Dance was ranked as the top graduate dance program -- and the number two undergraduate dance program -- in North America.

Then, just this week, we learned that we rank number one in the nation in the latest competition for funding from the National Endowment for the Humanities. Our total of over \$620,000 topped runner-up University of Pennsylvania by almost \$100,000.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Finally, many members of our Ohio State community continue to win honors in their fields. For example, I just referenced the National Endowment for the Humanities. This week, President Clinton named John Roberts, Chair of the Department of African-American Studies, as the new Deputy Chairman of the National Endowment for the Humanities. This is a wonderfully important appointment for John, who has demonstrated his leadership as a scholar, teacher, and administrator.

In addition, 11 members of our football team, headed by first-team academic All-American Ahmed Plummer, were named to the 1999 Academic All-Big Ten Conference Team. Over the past decade, we have had more academic All-Big Ten Conference selections than any other university in the Big Ten.

Our host today, Greg Williams, was selected by the National Association of Public Interest Law as the 1999 Outstanding Law School Dean of the Year. Greg, in our minds, you're the outstanding law school dean every year.

As I said, the new century has begun auspiciously for Ohio State. But I've saved some especially auspicious news for last. I will conclude my report with an extremely important announcement.

As we all know, this University has great aspirations. The Board has championed our commitment to becoming one of the nation's top ten universities by the year 2010. The key to achieving such lofty status is to attract and retain exceptional faculty and administrators. No position at the University is more central to our push for distinction as a research university than the position of Vice President for Research.

Ed Ray and I are extremely pleased and proud to present to you today our recommendation of an exceptional individual to fill this position. The individual is C. Bradley Moore. Professor Moore is a distinguished professor of chemistry at the University of California at Berkeley. He was Dean of the College of Chemistry for approximately eight years. And it is interesting to note that the chemistry program at Berkeley is ranked by the National Academy of Sciences as the number one program in the United States.

Professor Moore is a distinguished scientist in his own right, indeed, one of the world's most eminent chemists. He has a bachelor's degree from Harvard, magna cum laude, and a master's and a Ph.D. from Berkeley, and has won major national prizes in his field. He has been elected to membership of the National Academy of Sciences and the American Academy of Arts and Sciences.

In addition to his credentials as a scientist and academic administrator, two things impressed me about Professor Moore. I first met him about 10 years ago when he was chairing a commission of the National Academy of Sciences on how to improve undergraduate science education in the United States. Here is one of the nation's most distinguished researchers passionately committed to undergraduate education. I had the pleasure of serving on that commission with him and was enormously impressed by his leadership of that effort.

Secondly, I think all of those who have had a chance to interact with Brad during this recruitment process have been moved by his commitment to the land grant tradition. In fact, I think one of the things he found most attractive at Ohio State was this University's strong record and distinction in carrying out land grant responsibilities.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Given our aspirations as a university, I cannot imagine a more propitious appointment than C. Bradley Moore. My partner in making this recommendation is Ed Ray. I'd like to call upon Ed to make a few comments and to introduce the chair of the search committee. Ed --

Provost Edward J. Ray:

Thank you, Mr. President. As you have pointed out, Professor Moore is an accomplished scholar from a distinguished public university. He has the talent and experience to provide critical leadership to our efforts to move this University to the next level. During the search process, both President Kirwan and I recognized in Brad an exceptionally talented partner and wonderful colleague to help us in our efforts to move this University forward.

Nothing this wonderful happens all by itself. There has to be a lot of hard work by a lot of talented and committed people to make a search work as successfully as this has. I'd like to take a moment and ask Terry Miller to stand. Terry is an eminent scholar in his own right, and he's worked tirelessly and provided extremely intelligent leadership during this search process. I think he deserves recognition for his contribution. Also, Bruce Bursten, Chair of the Department of Chemistry, and Bob Gold, Dean of the College of Mathematical and Physical Sciences, are here and I'd like to ask both of them to stand and be recognized.

I'd like to ask our new Vice President for Research Brad Moore to stand, so we can give him a warm welcome.

President Kirwan:

Mr. Chairman, I think Professor Moore would like to say a few words.

Professor C. Bradley Moore:

Thank you, Brit and Ed. These are challenging expectations -- the advance billing put before me -- I hope to live up to them.

Mr. Chairman, Trustees, faculty and administrative colleagues, students, and Ohioans, I am really pleased and honored to join you, and excited about working with you.

I feel that I've been very lucky, always in the right place at the right time. A small farm and a Quaker grade school in Pennsylvania led to high school and college in the Northeast and the perfect marriage. My wife and I then migrated to Berkeley, the best place in the world to be a physical chemist during the past four decades. And now we are in Ohio -- in the right time, with the right people, at the right time to launch research and educational programs that will define the great universities of the coming decade.

In the 21st century, universities will play an ever more important role in the progress of humankind. Research and education are the keys to leadership in the knowledge economy. Innovative research will continue to open new frontiers of knowledge, advance our understanding of humankind and nature, and yield valuable new technologies. The products of research have profoundly affected human society and there is a clear need for a much deeper understanding of these effects. Over half of our nation's economic growth since World War II has resulted from research. Surely, most of our future growth will be based on research.

PRESIDENT'S REPORT (contd)

Professor Moore: (contd)

President Kirwan has set the right goals for Ohio State's success. Research has a key role to play in these goals.

1. *Excellence in the creation of new knowledge.* There are new opportunities. The powerful research tools that have been developed over the last few decades allow us to attack much more complex problems than ever before. The challenge is to identify the best of these opportunities for Ohio and to become the best place in the world to work on the areas that we choose. The game here is leapfrog, not catch-up.

2. *The best possible experience for our students.* Even more important than new knowledge is a citizenry and work force capable of understanding and using it. Our graduate and undergraduate students need experience in the gathering and critical analysis of information -- in a word, research.

3. *Diversity.* I've enjoyed the good fortune of working in one of the most stimulating, diverse and tolerant communities in the world. There is no ethnic majority among Berkeley students. Every point of view gets expressed and examined at Berkeley; it can be intense. Diversity is an essential ingredient in all aspects of a university, in examination of a research problem from all angles, in the intellectual development of each member of the community, and in service to society.

4. *Outreach and engagement.* Many consider Ohio State to be the number one exemplar of the land grant university. Our culture of service gives us an edge in fulfilling the land grant mission for a society that has moved from farms and heavy machinery to cities and bytes of information. The diverse population of Columbus and our state is a great advantage in the search for harmony and full participation within our cities and among the people of the world.

The best research, the most capable graduates, a thoroughly diverse community, and the most effective service to society -- I think that these will be the defining characteristics of the world's leading universities, of The Ohio State University. Mr. President --

President Kirwan:

Brad, thank you so very much for that powerful statement. It is such an honor to welcome you to this community. Let me just say that in attracting Brad to Ohio State, it's a double win, because his wife Penny is an extraordinary person who is recognized around the world as one of the leading experts on science education at the undergraduate, K-12 graduate-level. She will be an enormous asset to our community when they relocate to Columbus.

Members of the Board, I know that we've had a chance to talk to you about this appointment individually and I know of your support for it, but during the course of the Personnel Actions today, we will be asking you to take formal action on the appointment. Mr. Chairman, that concludes my report.

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CONSENT AGENDA

President Kirwan:

We have 14 resolutions on the consent agenda today, and unless there are any objections, I would like to recommend all of the following resolutions to the Board. We are seeking your approval for the following:

JAMES CANCER HOSPITAL BOARD APPOINTMENT/REAPPOINTMENTS

Resolution No. 2000-89

Synopsis: Appointment/reappointments of members to The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board is proposed.

WHEREAS the Board of Trustees on September 1, 1993, approved the establishment of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board; and

WHEREAS it has been stipulated in Board of Trustees Bylaw 3335-1-03(T) and The James Cancer Hospital and Solove Research Institute Board Bylaw 3335-109-01 that the Cancer Hospital Board shall be comprised of six citizens from the general public who shall be appointed by the University Board of Trustees in consultation with the President; and

WHEREAS the following named persons have been nominated and selected for immediate appointment to the Cancer Hospital Board for the term as specified:

<u>Name</u>	<u>Term of Appointment</u>
Richard J. Solove (Reappointment)	ending May 13, 2001
Ellen Hardymon (Reappointment)	ending May 13, 2002
Robert B. Smith (Reappointment)	ending May 13, 2003
Galen Barnes (Appointment)	January 1, 2000 - May 13, 2004

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be appointed/reappointment, effective immediately, as members of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board for the specific terms as set forth above.

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**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2000-90

Synopsis: The amendments to the Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

WHEREAS the proposed amendments to the Medical Staff Rules and Regulations were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on July 9, 1999, and November 16, 1999, as follows:

Amended Rules and Regulations of the Medical Staff

02 ADMISSION PROCEDURES.

- (A) Except in an emergency, no patient shall be admitted to the hospital until after a provisional diagnosis has been stated by the patient's attending physician or by a member of the attending staff or a designee, in the interest of assignment to the appropriate service area. The request for admission shall also include the following information:

(1) through (3) unchanged.

- (4) IT SHALL BE THE RESPONSIBILITY OF THE ATTENDING PHYSICIAN TO NOTIFY HOSPITAL OR MEDICAL STAFF PERSONNEL OF THE EXISTENCE OF MENTAL OR SUBSTANCE DISORDERS AND TO ORDER SUCH PRECAUTIONARY MEASURES AS MAY BE NECESSARY TO ASSURE PROTECTION OF THE PATIENT AND THE PROTECTION OF OTHERS WHENEVER A PATIENT MIGHT BE A SOURCE OF DANGER. THE ATTENDING PHYSICIAN IS RESPONSIBLE TO PROVIDE A COMPREHENSIVE PLAN OF CARE, INCLUDING EMERGENCY CARE.

04 ORDER WRITING PRIVILEGES.

- (A) Unchanged.
- (B) Responsible medical practitioner.

The licensed physician, dentist or podiatrist (under medical doctor supervision) member of the staff responsible for the hospitalization or outpatient care, and treatment of the patient is responsible for all orders for the patient. Attending, ~~clinical, and honorary~~ ASSOCIATE ATTENDING AND CLINICAL medical staff may designate members of the limited staff to write orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write orders, but in all cases the orders shall be signed by the physician, dentist, podiatrist, or designated limited staff member who has the right to practice medicine, dentistry or podiatry and who is responsible for that patient's care. Orders may not be written or received by physician assistants or other paramedical personnel. All written orders must be signed by the medical practitioner prior to the execution of the order(s) by the hospital or outpatient nursing staff or other professional groups.

Patient orders written by "off-service" house officers or consultant staff must be countersigned by the responsible practitioner or his designee. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management: e.g. the intensive care unit or recovery room.

- (C) Telephone and verbal orders.

Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, PSYCHOLOGIST or MEMBER OF THE limited MEDICAL staff ~~officer~~ only to ~~the registered nurse, pharmacist, respiratory therapist, in their respective areas of~~

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

~~expertise~~ HEALTH CARE PROVIDERS WHO HAVE BEEN APPROVED IN WRITING BY TITLE OR CATEGORY BY THE DIRECTOR OF MEDICAL AFFAIRS, THE DIRECTOR OF THE CHRI, AND EACH CHIEF OF THE CLINICAL SERVICE WHERE THEY WILL EXERCISE CLINICAL PRIVILEGES, AND ONLY WHERE SAID HEALTH CARE PROVIDER IS EXERCISING CLINICAL PRIVILEGES WHICH HAVE BEEN APPROVED AND DELINEATED BY JOB DESCRIPTION FOR EMPLOYEES OF THE HOSPITAL, OR BY THE CUSTOMARY MEDICAL STAFF CREDENTIALING PROCESS WHEN THE PROVIDER IS NOT AN EMPLOYEE OF THE HOSPITAL. LISTS OF THE APPROVED TITLES OR CATEGORIES OF PROVIDERS SHALL BE MAINTAINED BY THE DIRECTOR OF MEDICAL AFFAIRS. THE JOB DESCRIPTION OR DELINEATED PRIVILEGES FOR EACH PROVIDER MUST INDICATE EACH PROVIDER'S AUTHORITY TO RECEIVE TELEPHONE OR VERBAL ORDERS, INCLUDING BUT NOT LIMITED TO THE AUTHORITY TO RECEIVE ORDERS FOR MEDICATIONS. The order is to be written and signed by ~~the nurse, pharmacist, or respiratory therapist~~ APPROVED HEALTH CARE PROVIDER to whom it is dictated OR GIVEN as "verbal order by Dr. _____," or "V.O. by Dr. _____," giving the medical ~~practitioners~~ PRACTITIONER'S name and hour, followed by the ~~nurse's, pharmacist's, or respiratory therapist's~~ APPROVED HEALTH CARE PROVIDER'S signature AND DATE. All telephone and verbal orders FOR DEA SCHEDULE II CONTROLLED SUBSTANCES, PATIENT SECLUSION, OR PATIENT RESTRAINT must be authenticated within ~~24 hours~~ ONE DAY by signature of a licensed physician, dentist, podiatrist, PSYCHOLOGIST, or DESIGNATED limited staff member ~~or his/her designee~~. ALL OTHER INPATIENT VERBAL AND TELEPHONE ORDERS MUST BE AUTHENTICATED WITHIN TWENTY-ONE DAYS OF DISCHARGE BY SIGNATURE BY A LICENSED PHYSICIAN, DENTIST, PODIATRIST, PSYCHOLOGIST, OR LIMITED STAFF MEMBER. ALL OUTPATIENT VERBAL AND TELEPHONE ORDERS MUST BE AUTHENTICATED PRIOR TO OR AT THE TIME OF THE NEXT OUTPATIENT VISIT BY SIGNATURE OF A LICENSED PHYSICIAN, DENTIST, PODIATRIST, OR LIMITED STAFF MEMBER.

~~(D)~~ (D) Automatic stop orders of DEA schedule II drugs.

~~Orders are automatically discontinued at 72 hours after the initial written order. The responsible nurse may at her/his discretion continue previous orders until new or renewed orders are obtained.~~

~~(E)~~ (D) Standing orders. CURRENTLY THERE ARE NO STANDING ORDERS IN EFFECT.

~~(F)~~ (E) Balance unchanged.

~~(G)~~ (F) Balance unchanged.

~~(H)~~ (G) Balance unchanged.

~~(I)~~ (H) Balance unchanged.

~~(J)~~ (I) Balance unchanged.

~~(K)~~ (J) Balance unchanged.

~~(L)~~ (K) Balance unchanged.

~~(M)~~ (L) Balance unchanged.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

(M) RESTRAINT AND SECLUSION ORDERS.

RESTRAINT AND SECLUSION ORDERS REQUIRE CAREFUL EVALUATION AND MONITORING. EACH ORDER SHALL INCLUDE THE TYPE OF RESTRAINT, REASON FOR RESTRAINT AND DURATION OF RESTRAINT, NOT TO EXCEED TWENTY-FOUR HOURS.

05 DEATH PROCEDURES.

(A) Every member of the medical staff shall be actively interested in securing necropsies in every death on their service. Performance of a necropsy is especially important under the following circumstances:

*When death occurs within 72 hours of admission, unless patient has been admitted for Hospice care.

*When an unexpected death occurs and the cause of death is not ~~immediately apparent~~ KNOWN BASED ON AVAILABLE CLINICAL INFORMATION.

*WHEN AN AUTOPSY WILL HELP EXPLAIN UNKNOWN AND UNANTICIPATED MEDICAL COMPLICATIONS.

*When the patient's treatment has included an investigational or experimental agent.

*WHEN THE PATIENT HAS BEEN A PARTICIPANT IN A CLINICAL TRIAL APPROVED BY THE HUMAN SUBJECTS COMMITTEE.

*WHEN THE PATIENT HAS HAD A TRANSPLANT.

*WHEN THE UNEXPECTED DEATH IS NOT SUBJECT TO AUTOPSY BY THE FRANKLIN COUNTY CORONER.

*WHEN THE DEATH MAY BE DUE TO UNDOCUMENTED HIGH RISK INFECTIOUS DISEASE OR ENVIRONMENTAL OR OCCUPATIONAL HAZARDS.

*WHEN THE AUTOPSY MAY ALLAY CONCERNS OF AND PROVIDE REASSURANCE TO THE FAMILY REGARDING THE DEATH.

*WHEN THERE IS A NEED TO ENHANCE THE EDUCATION AND KNOWLEDGE OF THE MEDICAL STAFF AND HOUSESTAFF.

No necropsy shall be performed without written consent, permission, or direction as prescribed by the laws of Ohio.

(B) and (C) unchanged.

07 SURGICAL CASE REVIEW (TISSUE COMMITTEES).

Surgical case review shall be performed ON AN ON-GOING BASIS, AT LEAST monthly, by each department, AS APPROPRIATE, regularly doing surgical procedures IN CONJUNCTION WITH THE CLINICAL QUALITY MANAGEMENT COMMITTEE. The review shall include indications for surgery and all cases in which there is a major discrepancy between preoperative and

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
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Amended Rules and Regulations of the Medical Staff (contd)

postoperative (including pathologic) diagnoses. DISCREPANCIES BETWEEN THE CLINICAL IMPRESSION AND TISSUE REMOVED DURING A SURGICAL PROCEDURE ARE IDENTIFIED BY PATHOLOGY AND THEN REFERRED TO THE APPROPRIATE DEPARTMENT PERFORMING SURGICAL PROCEDURES FOR REVIEW. A screening mechanism based on predetermined criteria may be established for cases involving no specimens. Written records of the evaluations and any action taken shall be maintained in the ~~department office~~ QUALITY AND OPERATIONS IMPROVEMENT DIVISION, available to the Director of Medical Affairs or the director's designee AND THE CLINICAL SECTION OR DEPARTMENT CHAIRPERSON OR THEIR DESIGNEE.

08 TISSUE DISPOSITION.

All tissue and foreign bodies removed during a surgical procedure shall be sent to the pathology laboratory for examination except for the following categories. These exceptions may be invoked by the attending surgeon only when the quality of care is not compromised by the exception when another suitable means of verification of the removal is routinely employed and when there is an authenticated operative or other official report that documents the removal. The categories of specimens that may be exempted from pathological examination are the following:

(A) through (F) unchanged.

SPECIMENS FOR GROSS ONLY EXAMINATION.

- (A) MEDICAL DEVICES. SOFT TISSUE ACCOMPANYING MEDICAL DEVICES MAY BE SUBMITTED FOR MICROSCOPIC EXAMINATION IF DEEMED APPROPRIATE BY THE PATHOLOGIST.
- (B) FOREIGN BODIES THAT ARE HARD AND CANNOT BE DECALCIFIED. ACCOMPANYING SOFT TISSUE MAY BE SUBMITTED FOR MICROSCOPIC EXAMINATION IF DEEMED APPROPRIATE BY THE PATHOLOGIST.
- (C) PORTIONS OF BONE REMOVED FROM FEET FOR BUNIONS/HAMMER TOES. IF MICROSCOPIC EXAM DEEMED UNNECESSARY BY PATHOLOGY.
- (D) PORTIONS OF RIB REMOVED FOR OPERATIVE EXPOSURE ONLY AND NOT DESIGNATED "DISPOSAL ONLY." AT THE PATHOLOGIST'S DISCRETION, MARROW SAMPLES FROM SUCH RIBS MAY BE SUBMITTED FOR MICROSCOPIC EXAMINATION.
- (E) NASAL BONE AND CARTILAGE REMOVED FOR DEVIATED SEPTUM (DOES NOT APPLY IF DEVIATION DUE TO NEOPLASTIC OR INFLAMMATORY PROCESS). IF SOFT TISSUE ACCOMPANIES NASAL BONE AND CARTILAGE, IT MAY BE EXAMINED AT PATHOLOGIST'S DISCRETION.

09 COMMITTEES.

In addition to the medical staff committees (~~medical records, operating room, pharmacy and therapeutics, transfusion and blood products~~), the medical staff shall participate in the following hospital ~~committees~~ and monitoring functions: infection control, ~~quality assurance~~ CLINICAL QUALITY MANAGEMENT, safety, and disaster planning AND IN OTHER LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT ADVISORY POLICY GROUPS.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

Medical Records Committee

- (A) The Medical Records Committee ~~has~~ SHALL HAVE representation from medical staff, nursing, medical records department, and hospital administration. ~~The majority of members shall be members of the medical staff.~~ The committee shall meet at least quarterly and carry out the following duties:
- (1) Review the quality of medical ~~records~~ INFORMATION for clinical pertinence and timely completion.
 - (2) and (3) unchanged.
 - (4) ~~Determine or recommend the format of the medical record, the forms used in the medical record, and the use of electronic data processing and storage systems for medical record purposes.~~ REVIEW ALL MEDICAL RECORD FORMS, REPORTS, AND SYSTEM DESIGN AND MAKE APPROPRIATE RECOMMENDATIONS FOR THEIR USE, IMPROVEMENT, OR ALTERATION.
 - (5) SUBMIT RECOMMENDATIONS TO ASSURE THE MAINTENANCE OF COMPLETE, ACCURATE MEDICAL INFORMATION FOR COMPLIANCE WITH APPLICABLE POLICIES AND REGULATIONS OF THE CLINICAL QUALITY MANAGEMENT COMMITTEE, CLINICAL COMPUTING COMMITTEE, GOVERNMENTAL AGENCIES, ACCREDITING BODIES, AND PURCHASERS OF CARE.
 - (6) REVIEW EXISTING POLICIES AND RULES AND REGULATIONS FOR THE COMPLETION OF MEDICAL RECORDS AND MAKE APPROPRIATE RECOMMENDATIONS FOR THEIR IMPROVEMENT.
 - (7) REVIEW AND RECOMMEND POLICIES AND PROCEDURES FOR ALL ACTIVITIES PERTAINING TO PATIENT INFORMATION, INCLUDING DATA ACCESS AND SECURITY IN SUPPORT OF PATIENT CARE, RESEARCH AND TEACHING.
 - ~~(6)~~
 - (8) Maintain written records of conclusions, recommendations, actions taken, and results of actions taken AND REPORT REGULARLY TO THE CLINICAL COMPUTING COMMITTEE AND CLINICAL QUALITY MANAGEMENT.
- (B) Each member of the medical staff shall conform to the policies established by the medical records committee, including the following:
- (1) Chart contents
 - (a) The attending physician shall be responsible for the preparation of a complete medical record for each patient. This record shall including the following:
 - (i) through (iii) unchanged.
 - (iv) ~~Previous personal history.~~ PERSONAL AND FAMILY HISTORY AND PHYSICAL EXAMINATION, INCLUDING:
 - (a) DATE OF ADMISSION

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

(b) CHIEF COMPLAINT

(c) HISTORY OF PRESENT ILLNESS

(d) PAST MEDICAL HISTORY

(e) RELEVANT PAST SOCIAL AND FAMILY HISTORY

(f) MEDICATIONS

(g) REVIEW OF SYSTEMS

(h) PHYSICAL EXAM

(i) TEST RESULTS

(j) IMPRESSION

(k) PLAN OF CARE

A HISTORY AND PHYSICAL APPROPRIATE TO THE PROCEDURE SHALL BE DOCUMENTED IN THE MEDICAL RECORD OF ALL AMBULATORY SURGERY PATIENTS, AND PATIENTS UNDERGOING OUTPATIENT PROCEDURES.

~~(v) Family history.~~

~~(vi) Physical examination.~~

~~(vii)~~

(v) Special reports, as those from:

(a) through (c) unchanged.

~~(viii)~~ (vi) Balance unchanged.

~~(ix)~~ (vii) Balance unchanged.

~~(x)~~ (viii) Balance unchanged.

~~(xi)~~ (ix) Balance unchanged.

~~(xii)~~ (x) Balance unchanged.

~~(xiii)~~ (xi) Balance unchanged.

~~(xiv)~~ (xii) Balance unchanged.

(2) Deadlines and sanctions

(a) The complete history and physical examination shall be ~~recorded~~ DICTATED OR WRITTEN on the patient's chart no later than twenty-four hours after

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
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Amended Rules and Regulations of the Medical Staff (contd)

admission of the patient. IF THE HISTORY AND PHYSICAL EXAMINATION IS DICTATED, A SUMMARY OF PERTINENT FINDINGS MUST BE RECORDED IN THE PATIENT'S CHART WITHIN TWENTY-FOUR HOURS AFTER ADMISSION. A HISTORY AND PHYSICAL EXAMINATION MAY BE COMPLETED PRIOR TO ADMISSION, SURGERY OR THE PATIENT'S INITIAL VISIT AND ACCEPTED AS PART OF THE MEDICAL RECORD IF COMPLETED WITHIN THIRTY DAYS PRECEDING THE ADMISSION, SURGERY OR VISIT. UPON ADMISSION, NOTATION SHALL BE MADE IN THE PROGRESS NOTES TO INDICATE ANY UPDATES TO THE HISTORY AND PHYSICAL. THE HISTORY AND PHYSICAL EXAMINATION MUST BE PERFORMED BY A MEMBER OF THE MEDICAL STAFF OR HIS/HER DESIGNEE AND BE SIGNED AND DATED. IN THE EVENT THE HISTORY AND PHYSICAL EXAMINATION IS PERFORMED BY A PHYSICIAN EXTENDER, IT SHALL BE COUNTERSIGNED BY THE RESPONSIBLE MEDICAL STAFF MEMBER. ORAL SURGEONS AND DENTISTS ARE RESPONSIBLE FOR PORTIONS OF THE HISTORY AND PHYSICAL EXAM RELATED TO DENTISTRY.

(b) A STAFF ADMISSION PROGRESS NOTE MUST BE COMPILED BY THE RESPONSIBLE ATTENDING MEDICAL STAFF MEMBER OR HIS/HER DESIGNEE NO LATER THAN SEVENTY-TWO HOURS AFTER ADMISSION OF THE PATIENT. THE STAFF ADMISSION PROGRESS NOTE MUST BE SIGNED BY THE RESPONSIBLE ATTENDING STAFF MEMBER.

~~(b)~~
(c) When the history and physical examination, including the results of indicated laboratory studies and x-rays and the ~~attending staff's notes~~ STAFF ADMISSION PROGRESS NOTE, are not recorded in the chart before the time stated for a procedure, the procedure cannot proceed until the history, physical, and laboratory results are entered into the chart. In cases where such delay would likely cause harm to the patient, this condition shall be entered into the chart by the attending ~~physician~~ MEDICAL STAFF MEMBER OR DESIGNEE, and the procedure may begin. When there is a disagreement concerning the urgency of the procedure, it will be adjudicated by the Director of Medical Affairs or his designee.

~~(c)~~
(d) ~~All procedures performed shall be fully described in the record by the responsible physician or the physician's designee within 24 hours of the time of completion of the procedure. An operative report must be dictated immediately following procedure. Any operative report not dictated immediately following the procedure shall be deemed delinquent and the attending surgeon responsible will lose operating room privileges and admitting privileges the following day. Surgeons will receive phone calls from the medical record administrator indicating the delinquent operative reports. The pathologist shall make such examination as necessary to arrive at a satisfactory diagnosis. The pathologist's report shall then be included on the patient's record. A~~ PROCEDURE NOTE SHALL BE ENTERED IN THE RECORD BY THE RESPONSIBLE MEDICAL STAFF MEMBER OR THE MEMBER'S DESIGNEE UPON COMPLETION OF AN INVASIVE PROCEDURE. PROCEDURE NOTES MUST BE WRITTEN FOR ANY SURGICAL OR MEDICAL PROCEDURES, IRRESPECTIVE OF THEIR REPETITIVE NATURE, WHICH INVOLVE MATERIAL RISK TO THE PATIENT. FOR FORMAL OPERATIVE

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

PROCEDURES, A NOTE SHALL INCLUDE THE PREOPERATIVE DIAGNOSIS, PROCEDURE, SURGEON(S), RESIDENT(S), ANESTHESIOLOGIST(S), SURGICAL SERVICE, TYPE OF ANESTHESIA (GENERAL OR LOCAL), COMPLICATIONS, INVASIVE LINES EITHER ADDED OR DELETED, ESTIMATED BLOOD LOSS, ANY PERTINENT INFORMATION NOT INCLUDED ON THE O.R./ANESTHESIA RECORD AND PRELIMINARY SURGICAL FINDINGS. WHERE A FORMAL OPERATIVE PROCEDURE REPORT IS APPROPRIATE, THE REPORT MUST BE DICTATED IMMEDIATELY FOLLOWING THE PROCEDURE. ANY OPERATIVE REPORT NOT DICTATED IMMEDIATELY FOLLOWING THE PROCEDURE SHALL BE DEEMED DELINQUENT AND THE ATTENDING MEDICAL STAFF MEMBER RESPONSIBLE WILL LOSE OPERATING ROOM PRIVILEGES AND ADMITTING PRIVILEGES THE FOLLOWING DAY. MEDICAL STAFF MEMBERS WILL RECEIVE PHONE CALLS FROM THE MEDICAL RECORD ADMINISTRATOR INDICATING THE DELINQUENT OPERATIVE REPORTS. FOR ALL PROCEDURES WHICH REQUIRE SUBMISSION OF A SPECIMEN, THE PATHOLOGIST SHALL MAKE SUCH EXAMINATION AS NECESSARY TO ARRIVE AT A SATISFACTORY DIAGNOSIS. THE PATHOLOGIST'S REPORT SHALL THEN BE INCLUDED ON THE PATIENT'S RECORD.

(3) Discharges

- (a) Patients shall be discharged only on written order of the attending physician, or of the agent of the attending physician acting for and under the specific instructions of the attending physician RESPONSIBLE MEDICAL STAFF MEMBER. At the time of ordering the patient's discharge or at the time of next visit to the hospital, if the attending physician should have MEDICAL STAFF MEMBER HAS authorized a member of the post-M.D. student group LIMITED MEDICAL STAFF to sign the order of discharge, the attending physician MEDICAL STAFF MEMBER is responsible for certifying the principal diagnosis, SECONDARY DIAGNOSIS, principal procedure, complications, comorbidities, and other significant O.R. INVASIVE procedures on the fact sheet IN THE MEDICAL RECORD by the time of discharge. If a principal diagnosis cannot be determined in the absence of outstanding test results, the attending physician MEDICAL STAFF MEMBER must record a "provisional" principal diagnosis by the time of discharge. The medical records committee will advise the medical staff administrative committee of the compliance on the part of the medical staff with this provision.
- (b) The discharge summary for each patient must be dictated by the responsible physician MEDICAL STAFF MEMBER or the physician's MEMBER'S designee within seven THREE days of discharge for any patient stay of more than forty-eight hours. A handwritten or dictated discharge summary must be completed within seven days of discharge for any stay of forty-eight hours or less. A dictated summary is required on all patients who die EXPIRE, regardless of length of stay. The ALL medical record RECORDS must be completed by the attending physician MEDICAL STAFF MEMBER or, when applicable, by his/her designee within twenty-one days of discharge of the patient. Attending physicians MEDICAL STAFF MEMBERS who have incomplete records (of patients discharged for more than twenty-one days) assigned to them will have their admitting and operative privileges suspended until all records are completed. A list of delinquent records, by attending physician MEDICAL STAFF MEMBER, will be prepared and distributed by the medical records

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

administrator once each week. ~~The list will include the name of the responsible resident or intern when applicable.~~ The attending physician MEDICAL STAFF MEMBER will be given one week's notice of an intent to suspend. If an attempt is made by the attending physician MEDICAL STAFF MEMBER, or his/her designee when applicable, to complete the record, and the record is not available, the record is not counted against the attending physician MEDICAL STAFF MEMBER until the next list is prepared.

(c) RECORDS WHICH ARE INCOMPLETE GREATER THAN TWENTY-ONE DAYS AFTER DISCHARGE ARE DEFINED AS DELINQUENT.

(4) Records storage, security, and accessibility

ACCESS TO MEDICAL RECORDS IS LIMITED TO USE IN THE TREATMENT OF PATIENTS, RESEARCH AND TEACHING. ALL MEDICAL STAFF MEMBERS ARE REQUIRED TO MAINTAIN THE CONFIDENTIALITY OF MEDICAL RECORDS. IMPROPER USE OR DISCLOSURE OF PATIENT INFORMATION IS SUBJECT TO DISCIPLINARY ACTION. All patient's records, pathological examinations, slides, radiological films, photographic records, cardiographic records, laboratory reports, statistical evaluations, etc., are the property of the CHRI and shall not be taken from the CHRI except on court order, SUBPOENA OR STATUTE duly filed with the medical record administrator or the hospital administration. The hospital administration may, under certain conditions, arrange for copies or reproductions of the above records to be made. Such copies may be removed from the hospital after the medical record administrator or the proper administrative authority has received a written receipt thereof. In the case of readmission of the patient, all previous records or copies thereof shall be available for the use of the attending physician MEDICAL STAFF MEMBER. Under normal circumstances, the original hospital records, pathological examinations, slides, radiological films, etc., will be maintained by the hospital for no less than five years. Microfilms, electronic tape recordings, and such other acceptable storage techniques will be used to maintain patient's records, following the above prescribed five years.

Medical records of patients treated at the CHRI must be kept secure and accessible at all times. It is the policy of the CHRI that medical records may not be taken to any location outside the Medical Record INFORMATION MANAGEMENT Department without being properly signed out to the location. Medical records of recently discharged patients must remain on the Nursing Unit of discharge for forty-eight hours after the patient's discharge. Records may not be removed from the Nursing Unit except as authorized by the Medical Record INFORMATION MANAGEMENT Department.

Any member of the limited medical staff removing a medical record from a Nursing Unit or the Medical Record INFORMATION MANAGEMENT Department without the permission of the Medical Record INFORMATION MANAGEMENT Department staff is subject to appropriate disciplinary action. Upon the first incident, the physician MEDICAL STAFF MEMBER is subject to a written warning issued by the Director of Medical Affairs. If a second incident occurs the physician MEDICAL STAFF MEMBER will be subject to a temporary suspension. The third incident will be grounds for dismissal from the CHRI and its Medical Staff.

(5) and (6) Unchanged.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

(7) ELECTRONIC SIGNATURE

THE ELECTRONIC SIGNATURE OF MEDICAL RECORD DOCUMENTS REQUIRES A SIGNING PASSWORD. AT THE TIME THE PASSWORD IS ISSUED, THE PHYSICIAN IS REQUIRED TO SIGN A STATEMENT THAT THEY WILL BE THE ONLY PERSON USING THE PASSWORD. THIS STATEMENT WILL BE MAINTAINED IN THE DEPARTMENT RESPONSIBLE FOR THE ELECTRONIC SIGNATURE SYSTEM.

Operating Room Committee

- (A) Unchanged.
- (B) Each member of the medical staff shall conform to the policies established by the operating room committee, including the following:

A member of the SURGICAL attending staff and a member of the anesthesiology staff shall be present in person for crucial periods of surgical procedures and anesthetization, shall be familiar with the progress of the procedure, and be immediately available at all times during the procedure.

Pharmacy and Therapeutics/Drug Utilization Evaluation Committee (P & T Committee)

The P & T committee has representation from medical staff, nursing, pharmacy department, college of pharmacy, and hospital administration. The committee shall meet at least quarterly and carry out the following duties:

- (A) ~~Review the appropriateness, safety, and effectiveness of the prophylactic, empiric, and therapeutic use of drugs, including antibiotics, through the analysis of individual or aggregate patterns of drug practice.~~ CONDUCT ONGOING MONITORING, EVALUATION AND IMPROVEMENT ACTIVITIES FOCUSED ON THE USE OF MEDICATIONS AND COMMUNICATE CONCLUSIONS AND RECOMMENDATIONS TO MEMBERS OF RELEVANT DEPARTMENTS/SECTIONS/SERVICES.

(B) through (E) unchanged.

Transfusion Committee

(A) and (B) unchanged.

INFECTION CONTROL COMMITTEE

THE COMMITTEE MEMBERS SHALL BE APPOINTED AND SHALL ALSO INCLUDE REPRESENTATION FROM NURSING, ENVIRONMENTAL SERVICES, AND HOSPITAL ADMINISTRATION. THE CHAIRPERSON WILL BE A PHYSICIAN WITH EXPERIENCE AND/OR TRAINING IN INFECTIOUS DISEASES AND CARRY OUT THE FOLLOWING DUTIES.

- (1) OVERSEE SURVEILLANCE AND INSTITUTE ANY RECOMMENDATIONS NECESSARY FOR INVESTIGATION, PREVENTION, AND CONTAINMENT OF NOSOCOMIAL AND CLINICAL INFECTIOUS DISEASES OF BOTH PATIENTS AND STAFF AT ALL FACILITIES OPERATED BY CHR AND SUBJECT TO JCAHO STANDARDS.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
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Amended Rules and Regulations of the Medical Staff (contd)

- (2) THE CHAIRPERSON OF THE COMMITTEE AND THE HOSPITAL EPIDEMIOLOGIST, IN CONSULTATION WITH THE DIRECTOR OF MEDICAL AFFAIRS OF THE CHRI, WILL TAKE NECESSARY ACTIONS TO PREVENT AND CONTROL EMERGING SPREAD OR OUTBREAKS OF INFECTIONS; ISOLATE COMMUNICABLE AND INFECTIOUS PATIENTS AS INDICATED; AND OBTAIN ALL NECESSARY CULTURES IN EMERGENT SITUATIONS WHEN THE RESPONSIBLE MEDICAL STAFF MEMBER IS UNAVAILABLE.

LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT (LCCVE)

THE LCCVE SHALL CONSIST OF MEMBERS APPOINTED PURSUANT TO THE UNIVERSITY HOSPITAL'S MEDICAL STAFF BYLAWS, AND SHALL INCLUDE THE SENIOR VICE PRESIDENT FOR HEALTH SCIENCES AS AN EXOFFICIO MEMBER WITHOUT A VOTE, AND THE DIRECTOR OF MEDICAL AFFAIRS AND CHIEF OF STAFF AS VOTING MEMBERS. THE MEDICAL DIRECTOR OF UNIVERSITY HOSPITALS SHALL BE THE CHAIRPERSON OF THE LCCVE. THE LCCVE SHALL AUTHORIZE POLICY GROUPS TO BE FORMED TO ACCOMPLISH NECESSARY HOSPITAL AND MEDICAL STAFF FUNCTIONS ON BEHALF OF THE CHRI AND UNIVERSITY HOSPITALS.

CHRI REPRESENTATIVES ON THE LCCVE SHALL BE APPOINTED AS PROVIDED IN THE CHRI RULE 3335-111-10 OF THE ADMINISTRATIVE CODE.

(A) CLINICAL QUALITY MANAGEMENT POLICY GROUP

(1) COMPOSITION

THE MEMBERS SHALL INCLUDE PHYSICIANS FROM VARIOUS CLINICAL AREAS AND SUPPORT SERVICES, THE DIRECTOR OF CLINICAL QUALITY MANAGEMENT POLICY GROUP, AND REPRESENTATION FROM NURSING AND HOSPITALS ADMINISTRATION. THE CHAIRPERSON OF THE POLICY GROUP WILL BE A PHYSICIAN.

(2) DUTIES

(a) COORDINATE THE QUALITY MANAGEMENT RELATED ACTIVITIES OF THE CLINICAL SECTIONS OR DEPARTMENTS, MEDICAL RECORDS, UTILIZATION REVIEW, INFECTION CONTROL, PHARMACY AND THERAPEUTICS AND DRUG UTILIZATION COMMITTEE, TRANSFUSION AND IMMUNIZATION, AND OTHER MEDICAL STAFF AND HOSPITAL COMMITTEES.

(b) IMPLEMENT CLINICAL IMPROVEMENT PROGRAMS TO ACHIEVE THE GOALS OF THE CHRI QUALITY MANAGEMENT PLAN, AS WELL AS ASSURE OPTIMAL COMPLIANCE WITH ACCREDITATION STANDARDS AND GOVERNMENTAL REGULATIONS CONCERNING PERFORMANCE IMPROVEMENT.

(c) REVIEW, ANALYZE, AND EVALUATE ON A CONTINUING BASIS THE PERFORMANCE OF THE MEDICAL STAFF AND OTHER HEALTH CARE PROVIDERS; AND ADVISE THE CLINICAL SECTION OR DEPARTMENT CLINICAL QUALITY SUB-COMMITTEES IN DEFINING, MONITORING, AND EVALUATING QUALITY INDICATORS OF PATIENT CARE AND SERVICES.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

- (d) SERVE AS LIAISON BETWEEN THE CHRI AND THE OHIO PEER REVIEW ORGANIZATIONS THROUGH THE CHAIRPERSON OF THE POLICY GROUP AND THE DIRECTOR OF CLINICAL QUALITY.
 - (e) MAKE RECOMMENDATIONS TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE ON THE ESTABLISHMENT OF AND THE ADHERENCE TO STANDARDS OF CARE DESIGNED TO IMPROVE THE QUALITY OF PATIENT CARE DELIVERED IN THE CHRI.
 - (f) HEAR AND DETERMINE ISSUES CONCERNING THE QUALITY OF PATIENT CARE RENDERED BY MEMBERS OF THE MEDICAL STAFF AND HOSPITALS STAFF. MAKE APPROPRIATE RECOMMENDATIONS AND EVALUATE ACTION PLANS WHEN APPROPRIATE TO THE DIRECTOR OF MEDICAL AFFAIRS, THE CHIEF OF A CLINICAL SECTION OR DEPARTMENT, OR HOSPITALS ADMINISTRATION.
 - (g) APPOINT AD-HOC INTERDISCIPLINARY TEAMS TO ADDRESS HOSPITAL-WIDE QUALITY MANAGEMENT PLAN.
 - (h) ANNUALLY REVIEW AND REVISE AS NECESSARY THE HOSPITAL-WIDE CLINICAL QUALITY MANAGEMENT PLAN.
 - (i) REPORT AND COORDINATE WITH LCCVE ALL QUALITY IMPROVEMENT INITIATIVES.
- (B) CLINICAL RESOURCE MANAGEMENT POLICY GROUP
- (1) COMPOSITION

THE MEMBERS SHALL INCLUDE PHYSICIANS FROM VARIOUS AREAS AND SUPPORT SERVICES, THE DIRECTOR OF CLINICAL RESOURCE MANAGEMENT POLICY GROUP, AND REPRESENTATION FROM NURSING AND HOSPITALS ADMINISTRATION. THE CHAIRPERSON OF THE POLICY GROUP WILL BE A PHYSICIAN.
 - (2) DUTIES
 - (a) PROMOTE THE MOST EFFICIENT USE OF HOSPITAL FACILITIES AND SERVICES BY PARTICIPATING IN THE REVIEW PROCESS AND CONTINUED STAY REVIEWS ON ALL HOSPITALIZED PATIENTS AND PROMOTE THE MOST EFFICIENT USE OF CLINICAL RESOURCES AND HOSPITAL FACILITIES AND SERVICES BY PARTICIPATING AND FACILITATING THE PROCESSES OF ADMISSION REVIEW, CONTINUED STAY REVIEWS, AND RETROSPECTIVE REVIEWS AS REQUIRED.
 - (b) FORMULATE AND MAINTAIN A WRITTEN RESOURCE MANAGEMENT REVIEW PLAN FOR HOSPITALS CONSISTENT WITH APPLICABLE GOVERNMENTAL REGULATIONS AND ACCREDITATION REQUIREMENTS.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

- (c) CONDUCT RESOURCE MANAGEMENT STUDIES BY CLINICAL SERVICE OR BY DISEASE ENTITY AS REQUESTED.
- (d) REPORT AND RECOMMEND TO THE LCCVE CHANGES IN CLINICAL PRACTICE PATTERNS IN COMPLIANCE WITH APPLICABLE GOVERNMENTAL REGULATIONS AND ACCREDITATION REQUIREMENTS WHEN THE OPPORTUNITY EXISTS TO IMPROVE THE RESOURCE MANAGEMENT.

(C) OUTCOMES MEASUREMENT POLICY GROUP

(1) COMPOSITION

THE MEMBERS SHALL INCLUDE PHYSICIANS FROM VARIOUS CLINICAL AREAS AND SUPPORT SERVICES, AND REPRESENTATION FROM NURSING, PHARMACY, INFORMATION SYSTEMS, HOSPITALS ADMINISTRATION, AND ANY OTHER APPROPRIATE AREAS. THE CHAIRPERSON OF THE POLICY GROUP SHALL BE A PHYSICIAN.

(2) DUTIES

- (a) OVERSEE THE PRIORITIZATION, PLANNING AND ANALYSIS OF OUTCOMES MEASUREMENT PROJECTS TO BE CONDUCTED AS PART OF QUALITY IMPROVEMENT INITIATIVES AT THE CHRI. PRIORITIZATION AND PLANNING SHOULD BE BASED ON THE PRIORITIZATION CRITERIA AND THE ANNUAL PRIORITIES APPROVED BY THE LCCVE.
- (b) OVERSEE THE DEVELOPMENT OF OUTCOMES MEASUREMENT, RISK ASSESSMENT, AND RISK STRATIFICATION TOOLS FOR USE IN QUALITY IMPROVEMENT INITIATIVES AT THE CHRI.
- (c) REPORT AND RECOMMEND TO THE LCCVE SPECIFIC PROCESS AND OUTCOMES MEASURES FOR EACH CLINICAL PRACTICE GUIDELINE.
- (d) PRESENT AND COMMUNICATE OUTCOMES MEASUREMENT DATA TO THE LCCVE.
- (e) OVERSEE ONGOING EDUCATION OF MEDICAL STAFF (INCLUDING SPECIFICALLY HOUSESTAFF) AND OTHER APPROPRIATE HOSPITAL STAFF REGARDING THE FUNDAMENTAL CONCEPTS AND VALUE OF OUTCOMES MEASUREMENT AND ITS RELATION TO QUALITY IMPROVEMENT.
- (f) INITIATE AND SUPPORT RESEARCH PROJECTS WHEN APPROPRIATE IN SUPPORT OF THE OBJECTIVES OF THE LCCVE.
- (g) REGULARLY REPORT A SUMMARY OF ALL ACTIONS TO THE LCCVE.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

(D) PRACTICE GUIDELINES POLICY GROUP

(1) COMPOSITION

THE MEMBERS SHALL INCLUDE PHYSICIANS FROM VARIOUS AREAS AND SUPPORT SERVICES, THE DIRECTOR OF THE PRACTICE GUIDELINES POLICY GROUP, AND REPRESENTATION FROM NURSING AND HOSPITALS ADMINISTRATION. THE CHAIRPERSON OF THE POLICY GROUP WILL BE A PHYSICIAN.

(2) DUTIES

(a) OVERSEE THE PLANNING, DEVELOPMENT, APPROVAL, IMPLEMENTATION AND PERIODIC REVIEW OF CLINICAL PRACTICE GUIDELINES FOR USE WITHIN THE CHRI. PLANNING SHOULD BE BASED ON THE PRIORITIZATION CRITERIA APPROVED BY THE LEADERSHIP COUNCIL AND REVIEW SHOULD FOCUS ON INCORPORATING RECENT MEDICAL PRACTICE, LITERATURE OR DEVELOPMENTS. ANNUAL REVIEW SHOULD BE DONE IN COOPERATION WITH MEMBERS OF THE MEDICAL STAFF WITH SPECIALIZED KNOWLEDGE IN THE FIELD OF MEDICINE RELATED TO THE GUIDELINES.

(b) REPORT REGULARLY TO THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT FOR APPROVAL OF ALL NEW AND PERIODICALLY REVIEWED CLINICAL PRACTICE GUIDELINES FOR USE WITHIN THE CHRI.

(c) OVERSEE THE DEVELOPMENT, APPROVAL AND PERIODIC REVIEW OF THE CLINICAL ELEMENTS OF COMPUTERIZED ORDERSETS AND CLINICAL RULES TO BE USED WITHIN THE INFORMATION SYSTEM OF THE CHRI. COMPUTERIZED ORDERSETS AND CLINICAL RULES RELATED TO SPECIFIC PRACTICE GUIDELINES SHOULD BE FORWARDED TO THE LCCVE FOR APPROVAL. ALL OTHER COMPUTERIZED VALUE ENHANCEMENT FOR APPROVAL. ALL OTHER COMPUTERIZED ORDERSETS AND CLINICAL RULES SHOULD BE FORWARDED TO THE LCCVE FOR INFORMATION.

(d) OVERSEE THE DEVELOPMENT, APPROVAL, IMPLEMENTATION AND PERIODIC REVIEW OF CLINICAL CARE PATHWAYS FOR USE WITHIN THE CHRI.

(e) OVERSEE ONGOING EDUCATION OF THE MEDICAL STAFF (INCLUDING SPECIFICALLY HOUSESTAFF) AND OTHER APPROPRIATE HOSPITAL STAFF ON THE FUNDAMENTAL CONCEPTS AND VALUE OF CLINICAL PRACTICE GUIDELINES.

(f) REGULARLY REPORT A SUMMARY OF ALL ACTIONS TO THE LCCVE.

**AMENDMENTS TO THE MEDICAL STAFF RULES AND REGULATIONS
OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Rules and Regulations of the Medical Staff (contd)

10 MECHANISM FOR CHANGING RULES AND REGULATIONS.

(A) through (C) unchanged.

(D) Amendments so accepted shall become effective when approved by the ~~Vice President for Health Sciences~~ HOSPITALS BOARD and presented to The Ohio State University Board of Trustees.

(E) Unchanged.

11 ADOPTION OF THE RULES AND REGULATIONS.

These rules and regulations shall be adopted by the Medical Staff Administrative Committee and forwarded for approval to THE HOSPITALS BOARD AND The Ohio State University Board of Trustees.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Medical Staff Rules and Regulations of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be adopted as recommended by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board.

ESTABLISHMENT OF A MASTER OF PHYSICAL THERAPY DEGREE PROGRAM

Resolution No. 2000-91

Synopsis: Establishment of a Master of Physical Therapy Degree Program in the School of Allied Medical Professions is proposed.

WHEREAS rapid changes in the health care environment have led to an increased need for physical therapists to function as independent practitioners and in supervisory roles; and

WHEREAS physical therapists now serve in an increasingly broad range of settings besides the traditional medical settings; and

WHEREAS as a result of these changes, the Commission on Accreditation in Physical Therapy Education voted in 1996 to grant accreditation only to those entry-level programs which will be at a post-baccalaureate level as of January 2002; and

WHEREAS as of September 1999, 87 percent of physical therapy programs in the United States were at a post-baccalaureate level; and

WHEREAS the School of Allied Medical Professions has developed a well-considered proposal to establish the Master of Physical Therapy degree program at The Ohio State University; and

WHEREAS the School has adequate facilities and staff to support the program and has developed the necessary coursework; and

ESTABLISHMENT OF A MASTER OF PHYSICAL THERAPY DEGREE PROGRAM (contd)

WHEREAS the School's process for establishing the new degree has been properly consultative; and

WHEREAS the proposed degree program has the unanimous support of the reviewing subcommittee, approval of the Council on Academic Affairs, and was approved by the University Senate at its January 8, 2000 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Master of Physical Therapy Degree Program in the School of Allied Medical Professions is hereby approved to be effective upon the approval of the Board of Regents.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2000-92

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on January 8, 2000:

Amended Rule

3335-5-04 Hearing procedures for complaints against regular, regular clinical, and auxiliary faculty members.

(A) through (D) unchanged.

(E) The college investigation committee.

(1) and (2) unchanged.

(3) A ANY proposed ~~sanction~~ SANCTIONS shall be commensurate with the nature of the complaint. SANCTIONS OF A CONTINUING NATURE MUST INCLUDE TIME LIMITATIONS AND AN ANNUAL REVIEW. Sanctions include BUT ARE NOT LIMITED TO:

(a) through (c) unchanged.

(d) Reimbursement for damages to, OR destruction OF UNIVERSITY PROPERTY, or FOR MISUSE OR misappropriation of university property, ~~or~~ services OR FUNDS;

(e) ~~Temporary reassignment~~ REASSIGNMENT of DUTIES or other restrictions on duties OR PRIVILEGES;

(f) ~~Temporary or permanent restriction~~ RESTRICTION of access to university property or services, the abuse of which led to the complaint;

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rule (contd)

- (g) ~~Temporary reduction~~ REDUCTION of salary base not to exceed thirty-three percent FOR ~~(one-year maximum)~~; OR
- (h) REDUCTION OF TWELVE-MONTH APPOINTMENT TO NINE-MONTH APPOINTMENT;
- ~~(h)~~ (i) Combination of above sanctions;
- ~~(j)~~ (j) Dismissal of non-tenured faculty;
- ~~(j)~~ (k) Dismissal of tenured faculty.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREE

Resolution No. 2000-93

Synopsis: The awarding of an honorary degree to David Satcher is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

David Satcher

Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 2000-94

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 3, 1999 meeting of the Board, including the following Appointments, Reappointment, Concurrent Appointment, Appointment/Reappointment of Chairs and Directors, Leaves of Absence Without Salary, Professional Improvement Leaves, Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) approved January 18, 2000, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, be ratified.

PERSONNEL ACTIONS (contd)

Appointments

Name: R. REED FRALEY
Title: Vice President for Health Services
Office: Health Services
Effective: February 1, 2000
Present Position: Associate Vice President for Health Services

Name: ALAN KALISH
Title: Director
Office: Faculty and Teaching Associate Development
Effective: July 1, 2000
Present Position: Director, Center for Teaching and Learning and Instructor,
Department of English, California State University, Sacramento

Name: JOSEPH H. LYNCH
Title: Professor (The Joe R. Engle Designated Chair in the History of
Christianity)
Department: History
Effective: February 4, 2000

Name: C. BRADLEY MOORE
Titles: Vice President, Distinguished Professor, and Professor
Office/College/Department: Research/Mathematical and Physical Sciences/Chemistry
Effective: July 1, 2000
Present Position: Professor, Department of Chemistry, University of California,
Berkeley, Berkeley, CA

Name: UMIT A. OZGUNER
Title: Professor (The Transportation Research Center, Inc. Chair in
Intelligent Transportation Systems)
College: Engineering
Term: July 1, 1999 through June 30, 2004

Name: BARBARA R. SNYDER
Title: Professor (The Joanne Wharton Murphy/Class of '65
Professorship of Law)
College: Law
Effective: February 1, 2000

Name: CARL R. ZULAUF
Title: Professor (The Francis B. McCormick Professorship in
Agricultural Marketing And Policy)
Department: Agricultural, Environmental, and Development Economics
Term: July 1, 1997 through June 30, 2002

Reappointment

Name: ROBERT R. BAHNSON
Title: Professor (The Louis Levy Professorship in Cancer)
College: Medicine and Public Health
Term: July 1, 2000 through June 30, 2004

PERSONNEL ACTIONS (contd)

Concurrent Appointment

Name: CAROLE A. ANDERSON
Title: Executive Dean for the Health Sciences
Term: January 1, 2000 through June 30, 2001
Present Positions: Assistant Vice President for Health Services and Dean, College of Nursing

Appointment of Chair

July 1, 2000 through June 30, 2004

Sociology

Toby L. Parcel

Reappointment of Chairs/Directors

July 1, 2000 through June 30, 2004

Economics
Mershon Center

Masanori Hashimoto
Richard N. Lebow

October 1, 2000 through September 30, 2004

East Asian Languages and Literatures
Folklore Center
Germanic Languages and Literatures
Spanish and Portuguese

James M. Unger
Amy E. Shuman
Bernd Fischer
Dieter Wanner

Leaves of Absence Without Salary

RICHARD N. CHRISTENSEN, Professor, Department of Mechanical Engineering, effective Autumn 1999, Winter Quarter and Spring Quarter 2000, and Autumn Quarter 2000, Winter and Spring Quarter 2001, to serve as Mission President in Brazil.

ANDREA A. LUNSFORD, Professor, Department of English, effective April 1, 2000 through June 30, 2001, to accept a position at Stanford University.

G. NEIL ROBERTSON, Professor, Department of Mathematics, effective January 1, 2000 through June 30, 2000, to accept an American Institute of Mathematics Visiting Professorship at Princeton University.

RICHARD E. TORRANCE, Associate Professor, Department of East Asian Languages and Literatures, effective April 1, 1999 through June 30, 1999, to do research at Osaka University in Japan.

ERIC R. A. GALLATIN, Assistant Professor, College of Dentistry, effective October 6, 1999 through October 4, 2000, for personal reasons.

EFSTRATIOS PAPAZOGLU, Assistant Professor, College of Dentistry, effective January 1, 2000 through July 31, 2000, for personal reasons.

Professional Improvement Leaves

ROBERT L. KAUFMAN, Professor, Department of Sociology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

JOHN MIROWSKY, Professor, Department of Sociology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

RUTH D. PETERSON, Professor, Department of Sociology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

STUART A. RABY, Professor, Department of Physics, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

CATERINE E. ROSS, Professor, Department of Sociology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

JOHN J. SKOWRONSKI, Professor, Department of Psychology (Newark Campus), effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

LAUREN J. KRIVO, Associate Professor, Department of Sociology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

FREDERICK T. L. LEONG, Associate Professor, Department of Psychology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

KATHERINE MEYER, Associate Professor, Department of Sociology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

Emeritus Titles

BENEDIKT A. MUNK, Department of Electrical Engineering, with the title Professor Emeritus, effective February 1, 2000.

KRISHNAN NAMBOODIRI, Department of Sociology, with the title Professor Emeritus, effective January 1, 2000.

WILLIAM F. PALMER, Department of Physics, with the title Professor Emeritus, effective February 1, 2000.

GEORGE W. PAULSON, Department of Neurology, with the title Professor Emeritus, effective January 1, 2000.

THOMAS T. STOUT, Department of Agricultural, Environmental, and Development Economics, with the title Professor Emeritus, effective January 1, 2000.

EDWARD M. VOLLBORN, Ohio State University Extension, with the title Associate Professor Emeritus, effective February 1, 2000.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

December 1999/January 2000

Initial Appointments – Faculty

Sherif S. Farag, M.D., Ph.D., Internal Medicine, Hematology/Oncology*, Assistant Professor, Attending

* Contingent upon approval for medical staff membership and clinical privileges at OSUH.

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

December 1999/January 2000 (contd)

Initial Appointments – Faculty (contd)

Edward J. Levine, M.D., Internal Medicine, Digestive Diseases, Clinical Assistant Professor, Associate Attending
Susan Mallery, D.D.S., Ph.D., Dentistry, Associate Professor, Associate Attending
Margaret A. Nuovo, M.D., Pathology, Clinical Assistant Professor
Katya R. Turner, M.D., Anesthesiology, Assistant Professor, Associate Attending*

Initial Appointment – Community

Warren L. Wheeler, M.D., Hospice, Community Oncologist Attending

Initial Appointment – Advanced Practice Nursing

Susan Ezzone, R.N., M.S., C.N.P.
Lisa C. Kemp, R.N., M.S., C.N.P.
Jon Mickle, R.N., M.S., C.N.P.
Maureen Buckner, R.N., M.S., C.N.P.
Kristine Kihm, R.N., M.S., C.N.P.
Tracy Hollar-Reugg, R.N., M.S., C.N.P.

Provisional to Full Appointments – Faculty

Anesthesiology

Elizabeth Jongleux, M.D., Associate Attending
Garrett Kelly, M.D., Associate Attending
Lori Meyers, M.D., Associate Attending
Barbara Rogers, M.D., Associate Attending

Pathology

Carolyn Misick, M.D., Associate Attending

Provisional to Full Appointments – Community

Surgery

Thomas Board, M.D., Community Associate, Urology

Family Practice

Janet Roberto, M.D., Community Associate

Medicine

Albert Belfie, D.O., Community Associate, Physical Medicine and Rehabilitation
Mohammed Khan, M.D., Community Associate, Cardiology
Siva Vemana, M.D., Community Associate

Surgery

Thomas Rak, M.D., Community Associate, Plastic Surgery

* Contingent upon approval for medical staff membership and clinical privileges at OSUH.

RESOLUTIONS IN MEMORIAM

Resolution No. 2000-95

Synopsis: Approval of nine Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the families of the deceased.

James O. Billups

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 3, 1999, of James O. Billups, Associate Professor Emeritus in the College of Social Work.

Dr. Billups was a native of West Virginia and received a Bachelor of Science degree in social work from West Virginia University in 1952. He obtained a Master of Science degree in social work (MSSA) from Case Western Reserve University in 1954, and completed his military obligation by service as a social worker in the United States Army until 1956.

Between 1956 and 1965, Dr. Billups held several leadership positions with the YMCA in West Virginia and with the Health & Welfare Councils of Louisville, Kentucky, and St. Louis, Missouri. In these positions, he assisted with the development of several new YMCAs, summer camps, and group-serving social agencies. His work with these organizations was centered on the problems of youth, neighborhoods, and communities, and these areas became the focal points of his research and teaching when he became an academic person.

In the mid-1960's, Dr. Billups entered the doctoral program of the George Warren Brown School of Social Work of Washington University in St. Louis. He was awarded the doctor of social work degree in 1970.

His career at Ohio State began in 1968 and he retired in 1995. During his tenure on the faculty of the College of Social Work, Dr. Billups served as Practice Teaching Unit Chair, Coordinator of the MSW Program, Chair of the Sequence Chairpersons' Group and Curricula Development, and Acting Director of the School. He taught social work offerings in the BSSW, MSW and Ph.D. programs in the areas of administrative, planning, and research aspects of practice, integrative and inter-professional seminars, advanced generalist practice, community and neighborhood development, and international issues in social work and social development. He served on the University Fulbright Review Committee, Blue Ribbon Panel for International Affairs, Commission on Interprofessional Education and Practice, and the Graduate Council on Research and Graduate Studies, among others. He was instrumental in the design, development, and delivery of the Inter-Institutional Collaborative Project in Doctoral Study between Ohio State and the University of Puerto Rico, a remarkable example of an outreach program in higher education. He was a visiting professor at the University of Puerto Rico in 1979.

Dr. Billups was a renowned internationalist. During his career he published 27 articles in scholarly journals dealing with the topics of social and community development, poverty, transfer technology, and social welfare in developing nations, and he made more than 60 presentations on these and related topics at international conferences in over 25 different countries around the world. He was in high demand both as a public speaker and as a consultant. As evidence of his extraordinary contributions to the field of international social welfare, Dr. Billups received the "Award for Outstanding Leadership" from the Inter-University Consortium for International Social Development (1998), an organization he served for many years as its president.

Additional recognitions included: President's Achievement Award, Ohio Chapter of the National Association of Social Workers (1997); Outstanding Alumni Award, George Warren Brown School of Social Work, Washington University (1995); Honorary Doctorate, Moscow State Social

RESOLUTIONS IN MEMORIAM (contd)

James O. Billups (contd)

University (1994); Outstanding International Faculty Award, Office of International Affairs, The Ohio State University (1994); Phi Kappa Phi Honor Society, The Ohio State University Chapter (1993); Social Worker of the Year Award, Ohio Chapter (Region 5) of the National Association of Social Workers (1992); and Special Commendation, Russian State Social Institute (1992).

Dr. Billups was truly a trusted, respected and beloved colleague throughout the world. To The Ohio State University he was a "Faithful Angel," after the title of his most recent book.

On behalf of the University, the Board of Trustees expresses to the family of James O. Billups its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Harold A. Bolz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 27, 1999, of Harold A. Bolz, ninth dean of the College of Engineering under President Novice Fawcett.

A native of Cleveland, Dr. Bolz received two degrees from Case Western Reserve University – a Bachelor degree with honors in 1933 and a Master of Science in Mechanical Engineering in 1935. Following three years as development engineer at the Weatherhead Company in Cleveland, he taught kinematics, machine design, and thermodynamics at Purdue University, advancing to professor and head of the Department of General Engineering for an eight-year period beginning in 1946.

Harold Bolz became associate dean of Engineering at Ohio State under Dr. Gordon B. Carson in 1954. In 1958, he was named dean of engineering and director of the Engineering Experiment Station. During the next 18 years, under his leadership, the College of Engineering expanded many times over in buildings and facilities, in students and faculty, and in research and academic activities. Throughout his career, Professor Bolz made significant contributions to the technical literature, contributing articles to prominent engineering and management journals. He was an expert in human relations and possessed an unusual ability to foster cooperation and harmonious working environments through the application of principles of human factors engineering. Known affectionately as Hal, he was widely recognized for his administrative skills and for his tact, courtesy, sincerity, kindness, and integrity. During his tenure as dean, twelve new or completely remodeled buildings were added to the facilities of the college. In 1989, Harold A. Bolz Hall was named in his honor.

Professionally, Dr. Bolz served as editor of the *Materials Handling Handbook* in 1958, as National Society of Professional Engineers state vice president in 1966-67, as chair of the Air Force Institute of Technology Advisory Committee in 1969, and as national president of the American Society for Engineering Education in 1971-72. He was a fellow in the American Society of Mechanical Engineers and a member of the Transportation Board of Ohio. He received honorary doctorates from Purdue University in 1964, Tri-State University in 1973, and Ohio Northern University in 1980.

Harold Bolz was always ready to serve and he graciously came out of retirement to become interim president of Ohio Northern University at the age of 68. He was a giant of a man who walked with a common touch, without pretense or arrogance of position. In his personal life, Dr. Bolz was a devoted family man, avid reader, poet, and horticulturalist.

RESOLUTIONS IN MEMORIAM (contd)

Harold A. Bolz (contd)

On behalf of the University community, the Board of Trustees expresses to the family of Dean Bolz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

H. Justin Davidson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 28, 1999, of H. Justin Davidson, Dean Emeritus in the Fisher College of Business.

Professor Davidson was born in Gentryville, Indiana. He completed his bachelor's degree in industrial management at Carnegie Mellon before entering the U.S. Army Corps of Engineers.

He served at the rank of first lieutenant and platoon leader in Japan and Korea and received a Bronze Star for meritorious service. He returned to Carnegie Mellon Graduate School and received a Master of Science in mathematical economics.

Professor Davidson served as a staff assistant for a research group jointly operated by the U.S. Navy and the Massachusetts Institute of Technology, and then as an economist for the Arabian American Oil Company in Saudi Arabia. Upon his return to the United States, he joined the firm of Touche Ross & Company (now Deloitte Touche). In 1969, he became Dean and Professor of Administration for the Graduate School of Business and Public Administration at Cornell University.

He came to Ohio State in 1979 and became a professor in Accounting and Dean of the College of Administrative Science (now Fisher College of Business). Although he was trained in accounting, Professor Davidson wrote poetry and had an extensive knowledge of both English and American literature. He retired in 1989 and was named Dean Emeritus.

On behalf of the University community, the Board of Trustees expresses to the family of Justin Davidson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Tyyni Hummel

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 25, 1999, of Tyyni Hummel, Associate Professor Emeritus in the Ohio State University Extension.

Professor Hummel was born October 2, 1909, in Atlantic Mine, Michigan. She received her Bachelor of Science degree in home economics education in 1933 from Northern Michigan University, and her Master of Science degree in home economics in 1949 from The Ohio State University.

Tyyni Hummel began her Extension career in Ohio on July 16, 1949, as the home demonstration agent in Fulton County. She held this position until her retirement on June 30, 1980, at which time she was named Associate Professor Emeritus.

Professor Hummel's contributions in providing excellent Extension educational programs during her career earned her the respect and admiration of her co-workers and associates through the state and nation. Her education programs reached Spanish-speaking minority audiences, young families in rural areas, youth with special needs, and low-income rural families. Her subject

RESOLUTIONS IN MEMORIAM (contd)

Tyyni Hummel (contd)

matter included nutrition, money management, clothing construction, and food preservation techniques. She distributed newsletters in both English and Spanish. She was recognized by the National Association of Extension Home Economists in 1971, as well as by other local committees, organizations, and councils in Fulton County.

On behalf of the University community, the Board of Trustees expresses to the family of Tyyni Hummel its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Ralph Kittle

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 6, 1999, of Ralph Kittle, Professor Emeritus in the Ohio State University Extension.

Professor Kittle was born March 19, 1918, in Belington, West Virginia. He received his Bachelor of Science degree in 1941 in agriculture and his Master of Science degree in horticulture in 1958 from West Virginia University.

Ralph Kittle began his Extension career in Ohio on June 1, 1963, as the agriculture agent in Lucas County. He held this position until his retirement on August 31, 1980, at which time he was named Professor Emeritus.

Professor Kittle's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of co-workers and associates throughout the state and nation. Under his leadership, educational exhibits were maintained in the Anderson Garden Center during the 1970s, allowing over 300,000 people viewing opportunities and facilitating the distribution of 100,000 publications. He also was the co-director of the *Toledo Blade* Food Fair, which had over 40,000 people in attendance. His technical knowledge in agriculture, particularly in horticulture and agronomy, was recognized and relied upon by both large and small agricultural producers and the entire agriculture industry.

Professor Kittle received the Distinguished Service Award from the National Agricultural County Agents Association in 1969. He was invited to present a paper entitled, "Cooperative Extension in an Urban City" at this association's national meeting in Tucson, Arizona, in 1974. He continued to keep updated and current in his chosen field and participate in numerous in-service conferences and workshops.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Ralph Kittle its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert Laurence Mills

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 27, 1999, of Dr. Robert Laurence Mills, Professor Emeritus in the Department of Physics.

Professor Mills received his AB from Columbia University in 1948, a BA and an MA from Cambridge University in 1950 and 1954 respectively, and his Ph.D. in physics from Columbia University in 1955. He was a research associate at the Brookhaven National Laboratory in 1953-55, and a member of the Institute of Advanced Study in 1955-56. In 1956, he joined the Department of Physics at The Ohio State University as an Assistant Professor and rose to Professor in 1962. He served as Vice Chair for Undergraduate Studies from 1992 until his

RESOLUTIONS IN MEMORIAM (contd)

Robert Laurence Mills (contd)

retirement in 1995. Following his retirement, he lectured as a Fulbright Scholar at St. Patrick's College near Dublin, Ireland.

His research and that of his graduate students was in quantum field theory, many-body theory, and the theory of alloys. He was the author of two books: *Propagators for Many-particle Systems: an elementary treatment* (Gordon and Breach 1969) and *Space, time and quanta: an introduction to contemporary physics* (W. H. Freeman 1994).

Professor Mills shared the Rumford Premium of the American Academy of Arts and Sciences with C. N. Yang. This award honored the seminal work on the gauge field theories now known as Yang-Mills theories which, to quote *The Scientist*, have emerged as "the foundation for current understanding of how subatomic particles interact, a contribution which has restructured modern physics and mathematics."

He and his wife, Lee, were very active in community affairs and in 1991 they shared the International Community Service Award of The Ohio State University Office of International Affairs. He also received the Rosalene Sedgewick Faculty Service Award for outstanding service to undergraduates in the Colleges of the Arts and Sciences.

Dr. Mills was a member of the American Physical Society, The American Physical Society Forum on Physics and Society, the American Association of University Professors, and the Federation of American Scientists. His broad interests and activities were well characterized by the comment of C. N. Yang: "Bob had a brilliant mind. He was very quick at grasping new ideas."

A gentleman of unfailing good humor and sincere and active concern for helping others, Robert Mills will be long remembered with great respect and affection.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Robert L. Mills its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert M. Porter

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 14, 1999, of Dr. Robert Milo Porter, Professor Emeritus in the College of Food, Agricultural, and Environmental Sciences.

Robert Porter was born in Greenville, Pennsylvania, in 1921, but spent most of his young life on a homestead in Roseburg, Oregon. He completed a Bachelor of Science degree in agriculture in 1943 at Oregon State University. Professor Porter joined the U.S. Air Force after graduation and served with distinction during World War II. In 1947, he began further scientific training at the University of Minnesota, where he studied nutrition and physiology of lactation in cattle. He was among the first to study intramammary antibodies and the development of passive immunity in milk. He received the Master of Science degree and the Doctor of Philosophy degree in dairy science from the University of Minnesota in 1951.

Dr. Porter started his career as an assistant professor in dairy science at New Mexico State University. In 1961, he traveled to Germany where he established a laboratory for the study of immune milk production for the Max Planck Institute at Marinssee and the University of Giessen.

Professor Porter began his career with The Ohio State University in 1962, when he was appointed associate professor and then professor of dairy science to initiate new studies on

RESOLUTIONS IN MEMORIAM (contd)

Robert M. Porter (contd)

immune milk production. His developing laboratory became a significant link for interdepartmental research with Immunology, Preventive Medicine, and Veterinary Science. In 1967, Dr. Porter fulfilled a career-long ambition for service in developing countries and joined The Ohio State University international program in India. Always a willing supporter of the departmental needs for teaching, Professor Porter taught milk secretion, the department's principal course in dairy science. Equally important, he was a regular instructor for students at The Ohio State University dairy herd, as well as dairy records and lactational physiology for the Ohio State University Extension. Bob Porter accomplished all of this despite a debilitating accident. He retired June 30, 1985, and was awarded the title Professor Emeritus.

Dr. Porter was of sober thought and action. Rarely judgmental of his colleagues, he engaged in the humanitarian causes of his church during his avocational time and later became a helpful pastor.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Robert M. Porter its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard O. Smith

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 6, 1999, of Richard O. "Dick" Smith, Assistant Professor Emeritus in the Department of Animal Sciences.

Professor Smith, a native of Madison County, Ohio, graduated from The Ohio State University in 1940 with a Bachelor of Science in Agricultural Economics degree. Professor Smith was the high individual in the 1940 Intercollegiate Livestock Judging Contest. He earned a Master of Science degree in animal breeding and production from Iowa State College in 1941. He served in the U.S. Armed Forces from 1942 until 1946, and held the rank of Captain when discharged. Professor Smith was on the faculty of the South Dakota State College from 1949 until 1951. From 1951 until 1953, he managed a 6,000 acre ranch in Nebraska. He returned to Ross County, Ohio, and operated a farm for twelve years.

Professor Smith joined the faculty of the Department of Animal Science in 1965 as an Assistant Professor working in the Ohio State University Extension as a Livestock Specialist. His responsibilities included conducting educational programs for adults and youth in beef cattle production and marketing. Feeder calf marketing was emphasized. Professor Smith was the co-coach of the Ohio 4-H Livestock Judging Team. The Ohio team won the National Contest in 1968 and 1981. He was the author of several educational bulletins and articles relating to meat animals.

During his career at The Ohio State University, Richard Smith was selected to provide educational leadership to adult and youth groups and programs that were associated with the livestock industry. Honors included his selection for the Ohio State Fair Hall of Fame in 1985.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Richard Smith its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Thomas D. Stevenson, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 2, 1999, of Thomas D. Stevenson, Jr., M.D., Professor Emeritus in the College of Medicine and Public Health.

Dr. Stevenson was a native of Ohio, and graduated from Columbus North High School in 1942. He received his Bachelor of Arts degree from The Ohio State University in 1945 and his M.D. degree from The Ohio State University College of Medicine in 1948. He completed his internship at Johns Hopkins Hospital in Baltimore, Maryland, and did his residency at the University of Minnesota. Dr. Stevenson was a board-certified physician by the American Board of Internal Medicine, the American Board of Pathology, the American Board of Internal Medicine and Hematology/Oncology, and the American Board of Quality Assurance and Utilization Review.

He began his career as an investigator for the National Institutes of Health and went on to become an assistant professor at the University of Louisville, in Louisville, Kentucky. Dr. Stevenson joined the medical staff of The Ohio State University Medical Center in the early 1960's and served as a professor in the Department of Pathology until his retirement as professor emeritus in 1989. He continued to remain active as the assistant medical director for Nationwide Health Plans.

Dr. Stevenson participated in numerous medical groups and was a past president of the Ohio Chapter of the American Cancer Society from 1977 to 1978. He had a large, private practice in medical hematology and oncology at Riverside Methodist Hospital.

Dr. Stevenson will be fondly remembered by his colleagues, staff, and patients as someone with great compassion, great knowledge, and great wit.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Thomas D. Stevenson, Jr., M.D., its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-96

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for November and December 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-97

Synopsis: The report on the receipt of gifts and the summary for December 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Trueman Chair in Equine Clinical Medicine and Surgery, The Joe R. Engle Designated Chair in the History of Christianity, and The John A. Prior Professorship; and

WHEREAS this report includes the establishment of sixteen (16) new named endowed funds and amendments to five (5) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 1999 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-December
1998 Compared to 1999

GIFT RECEIPTS BY DONOR TYPE

Dollars
July through December

	<u>1998</u>	<u>1999</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 24,121,642	\$ 16,318,376	-32%
Alumni (From Bequests)	<u>628,436</u>	<u>4,187,843</u>	566%
Alumni Total	\$ 24,750,078	\$ 20,506,219	-17%
Non-Alumni (Current Giving)	\$ 7,381,633	\$ 10,522,618	43%
Non-Alumni (From Bequests)	<u>3,459,161</u>	<u>2,720,543</u>	-21%
Non-Alumni Total	\$ 10,840,794	\$ 13,243,161	22%
Individual Total	\$ 35,590,872	\$ 33,749,380	-5% ^A
Corporations/Corp. Foundations	\$ 20,465,649	\$ 17,434,464	-15% ^B
Private Foundations	\$ 5,269,951	\$ 6,114,924	16% ^C
Associations & Other Organizations	<u>\$ 1,647,452</u>	<u>\$ 2,876,524</u>	75% ^D
Total	\$ 62,973,924	\$ 60,175,292	-4%

NOTES

- A Individual giving at the \$10,000 or more level is down 14% so far this year (275 gifts for \$23.5 million this year; 262 gifts for \$27.2 million last year).
- B Giving at the \$10,000 or more level from corporations is down 20% so far this year (\$13.7 million from 295 gifts this year; \$17.1 million from 331 gifts last year).
- C Foundation giving at the \$10,000 or more level is up 17% so for this year (\$5.5 million from 104 gifts this year; \$4.7 million from 92 gifts last year).
- D Other organizations and associations have given about \$1.0 million more at the \$10,000 or more level so far this year compared with last year.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-December
1998 Compared to 1999

GIFT RECEIPTS BY PURPOSE

Dollars
July through December

	<u>1998</u>	<u>1999</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$17,384,799	\$10,242,290	-41
Faculty Support	\$ 5,871,920	\$ 8,502,816	45
Program Support	\$25,119,861	\$26,622,417	6
Student Financial Aid	\$ 8,599,793	\$ 9,354,491	9
Annual Funds-Colleges/Departments	\$ 4,406,151	\$ 4,495,145	2
Annual Funds-University	\$ <u>1,591,400</u>	\$ <u>958,133</u>	-40
Total	\$62,973,924	\$60,175,292	-4

GIFT ADDITIONS TO ENDOWMENT

Dollars
July through December

<u>1998</u>	<u>1999</u>	<u>% Change</u>
\$28,289,454	\$23,439,647	-17

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Designated Chair</u>			
The Joe R. Engle Designated Chair in the History of Christianity (Support for a designated chair position – Department of History; current funding provided by the College of Humanities)			
<u>Establishment of Named Endowed Professorship</u>			
The John A. Prior Professorship (Support for Professorship in the College of Medicine and Public Health; provided by gifts from John A. Prior, family and friends) (Grandfathered)	\$251,391.22		\$251,391.22
<u>Establishment of Named Endowed Fund</u>			
The Barbara B. and John R. Clugh Dental Scholarship Fund (Scholarships – College of Dentistry; provided by a gift from Barbara B. and John Clugh)		\$31,068.64	\$31,068.64
<u>Change in Description of Named Endowed Fund</u>			
The J. Parker and Kathryn Webb Dinius Fellowship Fund			

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The Trueman Chair in Equine Clinical Medicine and Surgery (Support for a chair position – College of Veterinary Medicine; provided by a gift from Barbara Trueman)		\$1,500,000.19	\$1,500,000.19
<u>Establishment of Named Endowed Funds</u>			
The Kyle Eric Althaus Memorial Scholarship Fund (Merit scholarships – College of Food, Agricultural, and Environmental Sciences; Provided by gifts from Kyle's parents, Gerald and Nancy Althaus, family and friends)		\$75,089.00	\$75,089.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Gary G. Marconi Scholarship Fund in Chemistry (Scholarships – College of Mathematical and Physical Sciences; provided by gifts from Gary G. Marconi)		\$64,794.58	\$64,794.58
The Donald R. Newkirk Scholarship Fund in Health Services Management and Policy (Scholarships – College of Medicine and Public Health; provided by gifts in honor of Donald R. Newkirk by friends, family, colleagues and students)		\$54,296.00	\$54,296.00
The Earl J. and Arden H. Frederick University Scholar Fund (Merit scholarships – College of Engineering; provided by a gift from Earl J. and Arden H. Frederick)		\$33,429.85	\$33,429.85
The Donald L. Kidwell Memorial Scholarship Fund (Scholarships – School of Journalism and Communications; provided by gifts from friends, relatives and colleagues of Donald L. Kidwell)		\$31,350.00	\$31,350.00
The Kyle Eric Althausser Memorial Study Abroad Fund in Agriculture and Natural Resources (Support for study abroad programs in agriculture and natural resources; Provided by gifts from Kyle's parents, Gerald and Nancy Althausser, family and friends)		\$30,000.00	\$30,000.00
The Richard Clarke Arnold and M. Ruth Jones Endowed Fund (Support of programs in the Cartoon Research Library; provided by gifts from family and friends)		\$25,000.00	\$25,000.00
Butler County 4-H Endowment Fund (Program support for Butler County 4-H; provided by gifts from friends of Butler County 4-H)		\$25,000.00	\$25,000.00
Diversified Ophthalmics Endowed Scholarship Fund in Optometry (Scholarships – College of Optometry; provided by a gift from Diversified Ophthalmics, Inc.)		\$25,000.00	\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Bernard V. Fultz Family Scholarship Fund (Scholarships – College of Law; provided by gifts from Bernard V. Fultz, family and friends)		\$25,000.00	\$25,000.00
The Wendell A. Glick Ceramic Engineering Scholarship Fund (Scholarships – College of Engineering; provided by a gift in memory of Wendell A. Glick from his daughter Nancy Ryan and his son Neil Glick)		\$25,000.00	\$25,000.00
The Edward M. Kowalski Memorial Scholarship Fund (Scholarships – College of Engineering; provided by gifts in memory of Edward M. Kowalski from his widow, Shirley R. Kowalski, his friends and colleagues)		\$25,000.00	\$25,000.00
The Richard W. Parker Memorial Scholarship Fund in Mechanical Engineering (Scholarships – College of Engineering; provided by a gift from Sara J. Parker in memory of her late husband, Richard W. Parker)		\$25,000.00	\$25,000.00
The Ada Richardson Pressman Scholarship Fund in Mechanical Engineering (Scholarships – College of Engineering; provided by a gift from Ada Richardson Pressman)		\$25,000.00	\$25,000.00
The Thelma Zisenwine Rogovin Endowed Scholarship Fund in Social Work (Scholarships – College of Social Work; provided by gifts arranged by Victoria E. Rogovin-Dobkin in honor of her mother, Thelma Zisenwine Rogovin)		\$25,000.00	\$25,000.00
Total	\$251,381.22	\$2,045,028.26	\$2,296,419.48

Change in Name of Named Endowed Fund

From: The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy
To: The Ralph V. and Ruth Kroff Foster Scholarship Fund in Pharmacy

Change in Name and Description of Named Endowed Funds

From: The William R. Bennett – Vision Service Plan Chair Fund in Business Practice Management
in the College of Optometry

To: The William R. Bennett/VSP Business Management Program Fund

From: The Kent Distinguished Scholarship Fund

To: The Kent Distinguished Scholars Fund

From: Russell Klein Innovation Fund Endowment

To: Bernice Rita Klein “A Mother’s Love” Scholarship Fund Endowment

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Designated Chair

The Joe R. Engle Designated Chair in the History of Christianity

The Joe R. Engle Designated Chair in the History of Christianity was established February 4, 2000, by the Board of Trustees of The Ohio State University in recognition of Joe R. Engle (B.I.E. '43), whose trust will ultimately fund this position as an endowed chair. Current funding will be provided by the College of Humanities.

The designated funds shall be used to promote and support the teaching, research and scholarly work of The Joe R. Engle Designated Chair in the History of Christianity. Appointment to this designated chair shall be recommended by the Dean of the College of Humanities to the Provost and approved by The Ohio State University Board of Trustees.

Establishment of Named Endowed Professorship

The John A. Prior Professorship

The John A. Prior Professorship Fund was established February 3, 1989, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from John A. Prior (B.A. '35, M.D. '38), Columbus, Ohio, former Dean of the College of Medicine, his family and friends. The funding level was reached and the professorship was established February 4, 2000.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

In keeping with the provisions of the original endowed fund, the annual income will provide for a professorship to support teaching and research in pulmonary diseases through the Department of Internal Medicine, Division of Pulmonary Diseases, with the primary emphasis on research activities.

It is the desire of the donors that this professorship should benefit the University in perpetuity. If the need for this professorship should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$251,391.22
(Grandfathered)

Establishment of Named Endowed Fund

The Barbara B. and John R. Clugh Dental Scholarship Fund

The Barbara B. and John R. Clugh Dental Scholarship Fund was established February 4, 2000, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Barbara B. and John R. Clugh (D.D.S. '52).

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Fund (contd)

The Barbara B. and John R. Clugh Dental Scholarship Fund (contd)

The annual income shall be used to provide scholarships to students with financial need who are native residents of Ohio. Scholarship recipients will be selected by the College of Dentistry in consultation with the University Committee on Student Financial Aid. If for any reason any portion of the annual income is not utilized, the residual shall be reinvested in the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$31,068.64

Change in Description of Named Endowed Fund

The J. Parker and Kathryn Webb Dinius Fellowship Fund

The J. Parker and Kathryn Webb Dinius Fellowship Fund was established April 1, 1983, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from J. Parker (K-Com. '26) and Kathryn Webb Dinius (B.S.Ed. '25) of Findlay, Ohio. The description was revised February 4, 2000.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income is to be used to provide fellowship funds for graduate or professional level students at The Ohio State University. Preference will be given to: (1) student athletes who have earned a varsity letter in football; or (2) student athletes who have earned a varsity letter in any sport. In any given year, should no student athlete qualify, any graduate or professional student may be considered. The selection of the recipient(s) shall be made by the appropriate officials responsible for Graduate School fellowships.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative official of the University who is then directly responsible for the University athletic program.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Trueman Chair in Equine Clinical Medicine and Surgery

The Trueman Chair in Equine Clinical Medicine and Surgery was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Barbara Trueman (B.S.Ed. '60).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Chair (contd)

The Trueman Chair in Equine Clinical Medicine and Surgery (contd)

The annual income shall provide an endowed chair to be held by a nationally eminent faculty member at the College of Veterinary Medicine who has distinguished himself/herself in the field of equine medicine and surgery, who maintains an active productive research program, and who is an effective educator-teacher. Selection shall be made as recommended by the Dean of the College of Veterinary Medicine and the Chair of the Department of Veterinary Clinical Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donor that this chair should benefit the University in perpetuity. If the need for this chair should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$1,500,000.19

Establishment of Named Endowed Funds

The Kyle Eric Althausen Memorial Scholarship Fund

The Kyle Eric Althausen Memorial Scholarship Fund was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of the College of Food, Agricultural, and Environmental Sciences, from his parents, Gerald Althausen (B.S.Agr. '65) and Nancy Althausen (B.S.Ed. '65) from Kenton, Ohio, family and friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

A 1997 graduate of Ohio State in agribusiness, Kyle Eric Althausen accomplished a lot during his lifetime. Early on, he overcame a speech impediment caused by his premature birth and learned to speak clearly. In high school, he excelled in cross country and track and was most proud of being awarded the American Farmer Degree of the FFA – an honor bestowed upon less than two percent of FFA membership for outstanding achievements in scholarship, leadership, service, and earnings from agricultural enterprises. During his career at Ohio State, he stayed focused on earning his degree while simultaneously working at least one job, and often two or three. He was determined, self-confident, and hard working.

Kyle was also friendly. A participant in the Study Abroad program in the Czech Republic, he befriended a professor there and planned to return for a second visit. He was caring, helpful, and insightful – a good listener from whom peers often sought advice. He left his mark on the world through the people whose lives he touched.

After Kyle's accidental death in 1998, his parents -- Ohio State alumni Gerald and Nancy Althausen of Kenton, Ohio -- decided to honor their son by creating the Kyle Althausen Memorial Scholarships. It is their hope that the recipients of these awards possess the same qualities that Kyle embodied.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Kyle Eric Althaus Memorial Scholarship Fund (contd)

The annual income shall be used to fund one or more merit scholarships in modest amounts for first year students from Hardin County, Ohio, majoring in Food, Agricultural, and Environmental Sciences (FAES) programs or are preparing for a career in education. The balance shall be used to fund more generous merit scholarships for second-year students; with preference for the prior first-year recipients, or other second-year students who attain a minimum 2.5 grade point average, are making progress toward a degree in FAES, are employed, and are active in campus student organizations. The donor welcomes the assistance of the OSU Alumni Club of Hardin County to recruit and interview applicants and to rank and recommend worthy first-year recipients to the Assistant Dean, Student Affairs, College of Food, Agricultural, and Environmental Sciences and the OSU Office of Student Financial Aid, who will make the final awarding decision.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, in order to carry out the desire of the donors.

\$75,089.00

Gary G. Marconi Scholarship Fund in Chemistry

The Gary G. Marconi Scholarship Fund in Chemistry was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from Gary G. Marconi, of Indianapolis, Indiana.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to a student who exhibits socioeconomic need and is majoring in chemistry. The recipient is to be chosen by the Chair of the Department of Chemistry in consultation with the University Committee on Student Financial Aid. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$64,794.58

The Donald R. Newkirk Scholarship Fund
in Health Services Management and Policy

The Donald R. Newkirk Scholarship Fund in Health Services Management and Policy was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the friends, family, colleagues, and students of, and made in honor of, Donald R. Newkirk (executive-in-residence, adjunct assistant professor and honorary alumnus of the OSU graduate program in Health Services Management and Policy) of Columbus, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Donald R. Newkirk Scholarship Fund
in Health Services Management and Policy (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to students enrolled in the graduate program in Health Services Management and Policy in the College of Medicine and Public Health, to be known as Newkirk Scholars. The selection of the recipient(s) may be based on academic merit, leadership potential and/or financial need and shall be made at the recommendation of the Director of the School of Public Health in the College of Medicine and Public Health in consultation with the Chair of the graduate program in Health Services Management and Policy and with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health and the Director of the School of Public Health in order to carry out the desire of the donors.

\$54,296.00

The Earl J. and Arden H. Frederick University Scholar Fund

The Earl J. and Arden H. Frederick University Scholar Fund was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Earl J. (B.I.E. '51, M.S. '51) and Arden H. (B.S.Ed. '52) Frederick of Kenilworth, Illinois.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide two merit scholarships for Earl J. and Arden H. Frederick University Scholars. The student(s) will be selected from among students who qualify as University Scholars. One of the scholars should be majoring in or planning to major in engineering with preference for a student in industrial engineering. One should be interested in a career in teaching. The fund will be administered by the University Honors and Scholars Center in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$33,429.85

The Donald L. Kidwell Memorial Scholarship Fund

The Donald L. Kidwell Memorial Scholarship Fund was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from friends, relatives and colleagues of Donald L. Kidwell.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Donald L. Kidwell Memorial Scholarship Fund (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Director of the School of Journalism and Communication, The Ohio State University, in consultation with the Director of the University Honors and Scholars Center, to be presented as an annual scholarship to an undergraduate honors or scholar student pursuing a bachelor of arts degree in journalism with a curriculum that includes broadcast journalism or a bachelor of arts degree in the liberal arts with a curriculum that includes broadcast journalism. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$31,350.00

The Kyle Eric Althausen Memorial Study Abroad Fund
in Agriculture and Natural Resources

The Kyle Eric Althausen Memorial Study Abroad Fund in Agriculture and Natural Resources was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Ohio State University International Programs in Agriculture from his parents, Gerald Althausen (B.S.Agr. '65) and Nancy Althausen (B.S.Ed. '65) from Kenton Ohio, family and friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

A 1997 graduate of Ohio State in agribusiness, Kyle Eric Althausen accomplished a lot during his lifetime. Early on, he overcame a speech impediment caused by his premature birth and learned to speak clearly. In high school, he excelled in cross-country and track and was most proud of being awarded the American Farmer Degree of the FFA – an honor bestowed upon less than two percent of FFA membership for outstanding achievements in scholarship, leadership, service, and earnings from agricultural enterprises. During his career at Ohio State, he stayed focused on earning his degree while simultaneously working at least one job, and often two or three. He was determined, self-confident, and hard working.

Kyle was also friendly. A participant in the Study Abroad program in the Czech Republic, he befriended a professor there and planned to return for a second visit. He was caring, helpful, and insightful – a good listener from whom peers often sought advice. He left his mark on the world through the people whose lives he touched.

After Kyle's accidental death in 1998, his parents -- Ohio State alumni Gerald and Nancy Althausen of Kenton, Ohio -- decided to honor their son by creating the Kyle Althausen Memorial Study Abroad Scholarships. It is their hope that the recipients of these awards possess the same qualities that Kyle embodied.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Kyle Eric Althaus Memorial Study Abroad Fund
in Agriculture and Natural Resources (contd)

The annual income shall be used to support students' participation in a study abroad experience for academic credit in the Dominion Republic, the Czech Republic, or China, or in other countries with which the Office of International Programs in Agriculture may have contracts for study abroad participation by students. Preference is for students who could not otherwise participate because of limited financial resources and for students from Hardin County, Ohio.

If there are no eligible students from Hardin County, then second preference is for students from contiguous counties. The selection of recipients will be made by the Assistant Dean, Student Affairs, College of Food, Agricultural, and Environmental Sciences in consultation with the University Committee on Student Financial Aid, and who will notify the Office of Student Financial Aid quarterly and the Althaus family annually of recipients.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, in order to carry out the desire of the donors.

\$30,000.00

Richard Clarke Arnold and M. Ruth Jones Endowed Fund

The Richard Clarke Arnold and M. Ruth Jones Endowed Fund was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family and friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to benefit The Ohio State University's collections of photographs housed in the Cartoon Research Library. Possible expenditures may include, but are not limited to: maintenance, preservation, supplies and equipment, cataloging, promotion and exhibition of these works. Should the need for these funds cease to exist the donor will be notified, and income from this endowment may be used for other purposes to support the Cartoon Research Library.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

Butler County 4-H Endowment Fund

The Butler County 4-H Endowment Fund was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Butler County 4-H.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

Butler County 4-H Endowment Fund (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Butler County 4-H program. This support may include but is not limited to: the funding of scholarships and awards for 4-H members; volunteer leaders and friends of 4-H; sponsoring seminars and programs; or purchasing materials and services that will supplement 4-H programming or increase the visibility and public support of 4-H in Butler County. All expenditures from this fund shall be approved by the Butler County 4-H Advisory Committee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board with preference being given to the recommendations from the appropriate administrative official of The Ohio State University who is the Director for the Ohio State University Extension in consultation with the committee representing the local 4-H donors.

\$25,000.00

Diversified Ophthalmics Endowed Scholarship Fund in Optometry

The Diversified Ophthalmics Endowed Scholarship Fund in Optometry was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Diversified Ophthalmics, Inc., located in Cincinnati, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall provide a scholarship to one or more optometry students each year based on need and merit. Recipients shall be selected by the Dean of the College of Optometry and its Admissions and Scholarship Advisory Committee, which is composed of faculty members, our academic counselors and financial aid officer, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Optometry and the board of directors of Diversified Ophthalmics, Inc. in order to carry out the desire of the donors.

\$25,000.00

The Bernard V. Fultz Family Scholarship Fund

The Bernard V. Fultz Family Scholarship Fund was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of the College of Law from Bernard V. Fultz (J.D. '55) of Pomeroy, Ohio, family and friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Bernard V. Fultz Family Scholarship Fund (contd)

The annual income shall be used to provide scholarships in equal amounts to students enrolled in the College of Law from Meigs County, Ohio. In the event there is no Meigs County student enrolled in the College of Law in any year, then the income shall be used for students in equal amounts who are enrolled in the Colleges of Veterinary Medicine and Pharmacy until such time as a student from Meigs County enrolls in the College of Law, at which time the income shall be used for the student or students from Meigs County enrolled in the College of Law. Scholarship recipient(s) shall be selected in consultation with the University Committee on Student Financial Aid. Annual unused income shall be added to the endowment principal.

If there are no students in the Colleges of Law, Veterinary Medicine, or Pharmacy who qualify for the scholarship for a period of five years -- the income having been added annually to the principal -- then in the sixth year, and annually thereafter, the income shall be used for scholarships for students from Meigs County enrolled in the College of Education. Preference will be given to a student or students pursuing a masters degree in elementary school administration until a student in the College of Law, Veterinary Medicine, or Pharmacy is enrolled, at which time the scholarship will again be granted in accordance with the first priority uses for the funds.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college deans in order to carry out the desire of the donors.

\$25,000.00

The Wendell A. Glick Ceramic Engineering Scholarship Fund

The Wendell A. Glick Ceramic Engineering Scholarship Fund was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University Foundation in memory of Wendell A. Glick (B.Cer.E. '29) from his daughter Nancy Ryan of Lee, New Hampshire, and his son Neil Glick of Davis, California.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for academically superior and financially deserving ceramic engineering undergraduate and graduate students. Students selected as Wendell A. Glick Scholars will be eligible for renewal pending review of their academic progress. The Chairperson of the Department of Materials Science and Engineering will be responsible for administering these scholarships in cooperation with the University Committee on Student Financial Aid. The chairperson will report annually to a representative of Wendell A. Glick's descendants on the annual income's use.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Edward M. Kowalski Memorial Scholarship Fund

The Edward M. Kowalski Memorial Scholarship Fund was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts in memory of Edward M. Kowalski from his widow, Mrs. Shirley R. Kowalski, and from his friends and colleagues.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to financially needy welding engineering majors who have completed at least their first academic year. Additional preference will be extended initially to residents of Michigan, then to those who reside in Ohio. Students selected as Edward M. Kowalski Scholars will be eligible for renewal pending review of their academic performance and progress. Relatives of Edward M. Kowalski are encouraged to apply for these awards. The Chairperson of the Department of Industrial, Welding, and Systems Engineering will be responsible for administering these scholarships in consultation with the University Committee on Student Financial Aid. If the welding engineering degree program is no longer offered at the University, the Dean of the College of Engineering will become the scholarship's administrator, and the scholarship will be awarded to financially deserving material science and/or metallurgical engineering students.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

The Richard W. Parker Memorial Scholarship Fund in Mechanical Engineering

The Richard W. Parker Memorial Scholarship Fund in Mechanical Engineering was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to The Ohio State University Foundation from Mrs. Sara J. Parker in memory of her late husband Richard W. Parker (B.M.E. '33).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support for mechanical engineering students who are academically strong and deserving of financial assistance. Each Richard W. Parker Scholar will be eligible to compete for renewed selection. The award recipients shall be chosen by the Chairperson of the Department of Mechanical Engineering in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Ada Richardson Pressman Scholarship Fund in Mechanical Engineering

The Ada Richardson Pressman Scholarship Fund in Mechanical Engineering was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to The Ohio State University Foundation from Ada Richardson Pressman (B.M.E. '50).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income will provide scholarship support for mechanical engineering students who are academically strong and deserving of financial assistance and who have completed their first academic year. Preference will be given to U.S. citizens and to female students. Each Ada Richardson Pressman Scholar will be eligible to compete for renewed selection. The award recipients shall be chosen by the Chairperson of the Department of Mechanical Engineering in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

The Thelma Zisenwine Rogovin Endowed Scholarship Fund in Social Work

The Thelma Zisenwine Rogovin Endowed Scholarship Fund in Social Work was established February 4, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation. Initial gifts were arranged by Victoria E. Rogovin-Dobkin in loving honor of her mother, Thelma Zisenwine Rogovin (M.S. '55), who devoted her life to the interests of children.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund a scholarship for a student with financial need, with preference for an undergraduate pursuing emphasis in child welfare. Selection shall be made by the Dean of the College of Social Work, or his/her designated representative in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another related use shall be designated by the Foundation Board in consultation with the Dean of the College of Social Work in order to carry out the desire of the donor.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Change in Name of Named Endowed Fund

The Ralph V. and Ruth Kroff Foster Scholarship Fund in Pharmacy

The Ralph V. and Ruth K. Foster Scholarship Fund in Pharmacy at The Ohio State University was established September 1, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ralph and Ruth Foster of Hilliard, Ohio. The name of the fund was revised February 4, 2000.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support The Ralph V. and Ruth Kroff Foster Scholarship Fund in Pharmacy, which shall provide two scholarships of equal value to one male and one female pharmacy student in either their junior or senior year. The recipients shall carry a minimum GPA of 2.5 and be involved in one of the College of Pharmacy's student organizations. The recipients of the annual scholarship shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

Change in Name and Description of Named Endowed Funds

The William R. Bennett/VSP Business Management Program Fund

The William R. Bennett – Vision Service Plan Chair Fund in Business Practice Management in the College of Optometry was established February 29, 1996, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Vision Service Plan, Northeastern Region. The name and description were revised February 4, 2000.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income will not be applied to the principal, but will be used to fund a program for future optometrists designed to enhance business skills in managing a successful professional practice. This program will be designed and administered by the College of Optometry and the Fisher College of Business in the form of annual seminars presented by the Fisher College of Business.

Until this endowment is fully funded by gifts totaling \$1,250,000, VSP will pay for any seminar costs that exceed available interest income generated by this fund

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Optometry and the VSP Asset Committee or its successor appointees in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Change in Name and Description of Named Endowed Funds (contd)

The Kent Distinguished Scholars Fund

The Kent Distinguished Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with funding to The Ohio State University Foundation from Ralph Kent (B.S.Bus.Adm. '37) and Betty Kent (w. 1939), Harbor Springs, Michigan, and Longboat Key, Florida. The description was revised September 2, 1998, and the name and description were further revised February 4, 2000.

The annual income and principal, if needed, as provided by the Foundation shall be used to provide merit scholarships for Kent distinguished scholars in the Fisher College of Business. It is anticipated that the endowment principal, when funded in accordance with existing commitments, will provide each year sufficient distributable income as determined by the University to fund distinguished scholarships for ten students annually on a continuing basis.

Preference for the first five recipients each year shall be for students majoring in or planning to major in accounting. It is the desire of the donors that, when practicable, these students be selected as freshmen and continued through their senior year provided they continue as Distinguished Scholars in the Fisher College of Business majoring in accounting. These accounting major Kent Distinguished Scholars may be funded for up to three additional quarters at Ohio State (during the year following the completion of the bachelor's degree) if enrolled in a master of accounting program that would allow them to meet the requirement to sit for the CPA examination. The amount of the award for the fifth year will equal in-state graduate tuition plus a stipend to equate the additional amount awarded other Distinguished Scholars.

It is the hope of the donors that recipients majoring in accounting will give strong consideration to the accounting honors program and accounting internships, especially the internships offered by Ernst & Young.

Kent Distinguished Scholars shall be selected through the University initiative to recruit National Merit and National Achievement Scholars. Once these scholars have confirmed acceptance at Ohio State, Kent Scholars shall be named from the pool of candidates based on the above criteria. Should a recipient maintain eligibility as a Distinguished Scholar, but change from the Fisher College of Business, then the University shall fund the student from other sources and a new Kent Scholar would be named. Each year, any unused income shall be transferred to the endowment principal.

The Kent scholarships will be administered by the Fisher College of Business in cooperation with the University Honors and Scholars Center and in consultation with the University Committee on Student Financial Aid. The Dean of the Fisher College of Business will have a continuing oversight responsibility role on the operation of the Kent scholarship program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Change in Name and Description of Named Endowed Funds (contd)

Bernice Rita Klein "A Mother's Love" Scholarship Fund Endowment

The Russell Klein Innovation Fund Endowment was established February 5, 1999 in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Russell Klein (B.S.Bus.Adm. '79) of Kenilworth, Illinois. In honor of his mother, Mr. Russell Klein has requested that the name and description of the fund be revised February 4, 2000.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide undergraduate scholarships to students at the Fisher College of Business who have achieved academic merit and have financial need. It is the desire of the donor that preference be given to students who come from a household with the sole financial provider being the mother.

It is the desire of the donor that this fund should benefit the university in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2000-98

OCTOBER - DECEMBER 1999

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, and November 7, 1997, provides that the President and/or the Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, the Associate Vice President for Health Services and Executive Director of University Hospitals, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of October - December, 1999; and

WHEREAS during the period covered, the Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 36 waivers of competitive bidding requirements for annual purchases totaling approximately \$3,917,619 as shown on the enclosed exhibit:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (contd)

OCTOBER - DECEMBER 1999 (contd)

WHEREAS during the period covered, the Associate Vice President for Health Services and Executive Director of University Hospitals, at the requests of the Hospitals of the University and their related facilities making purchases, granted 32 waivers of competitive bidding requirements for annual purchases totaling approximately \$19,296,381 including \$12,169,582 for physician services, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of October - December 1999, is hereby accepted.

(See Appendix XXIX for background material, page 687.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
EMPLOYMENT OF CONSTRUCTION MANAGERS, AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 2000-99

CRAMBLETT HALL – FIRE SYSTEM UPGRADE
FISHER COLLEGE OF BUSINESS – EXECUTIVE RESIDENCE
FISHER COLLEGE OF BUSINESS – PFAHL HALL KITCHEN BUILD-OUT
LARKINS HALL RENOVATION/ADDITION
ROBINSON LABORATORY REPLACEMENT
CRAMBLETT HALL - OB/GYN CLINIC
UNIVERSITY HOSPITAL EAST – MUSCULAR SKELETAL PROGRAM

Synopsis: Authorization to employ architect/engineering firms for the Cramblett Hall – Fire System Upgrade, authorization to employ construction manager firms for the Fisher College of Business – Executive Residence, Fisher College of Business – Pfahl Hall Kitchen Build-Out, Larkins Hall Renovation/Addition, and Robinson Laboratory Replacement projects, and request construction bids for Cramblett Hall – Fire System Upgrade, Cramblett Hall – OB/GYN Clinic, and University Hospital East – Muscular Skeletal Program projects are requested.

WHEREAS University Hospitals desires to upgrade the fire alarm and fire suppressive systems in Cramblett Hall and provide options for replacement and/or upgrade of these systems to meet current codes and standards; and

WHEREAS the total estimated project cost is \$597,500 and the total estimated construction cost is \$500,000, with funding provided by University Hospitals; and

WHEREAS this Board authorized the employment of a design firm for the Fisher College of Business – Executive Residence project on September 5, 1997; and

WHEREAS the University now desires to employ a construction manager to provide full service construction management with services to include constructability reviews, design estimating, scheduling expertise, document review, bidding formulation, construction administration, and project close out; and

WHEREAS the total estimated project cost is \$28,489,678 and the total estimated construction cost is \$17,849,723, with funding provided by University bond proceeds; and

February 4, 2000 meeting, Board of Trustees

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
EMPLOYMENT OF CONSTRUCTION MANAGERS, AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS this Board authorized the employment of a design firm for the Fisher College of Business –Pfahl Hall Kitchen Build-Out project on September 5, 1997; and

WHEREAS the University now desires to employ a construction manager to provide full service construction management with services to include constructability reviews, design estimating, scheduling expertise, document review, bidding formulation, construction administration, and project close out; and

WHEREAS the total estimated project cost is \$1,343,961 and the total estimated construction cost is \$989,402, with funding provided by University bond proceeds; and

WHEREAS this Board authorized the employment of a design firm for the Larkins Hall Renovation/Addition project on December 4, 1998; and

WHEREAS the University now desires to employ a construction manager to provide full service construction management with services to include constructability reviews, design estimating, scheduling expertise, document review, bidding formulation, construction administration, and project close out; and

WHEREAS the total estimated project cost is \$136,028,118 and the total estimated construction cost is \$96,620,508, with funding provided by House Bill 850 (\$3,000,000), future Capital Appropriations (\$33,029,375), University bond proceeds (\$85,940,722) and Department of Athletics (\$14,058,021); and

WHEREAS this Board authorized the employment of a design firm for the Robinson Laboratory Replacement project on February 5, 1999; and

WHEREAS the University now desires to employ a construction manager to provide full service construction management with services to include constructability reviews, design estimating, scheduling expertise, document review, bidding formulation, construction administration, and project close out; and

WHEREAS the total estimated project cost is \$62,000,000 and the total estimated construction cost is \$45,014,992, with funding provided by House Bill 850 (\$1,000,000), future Capital Appropriations (\$46,000,000), and gifts to the College of Engineering (\$15,000,000); and

WHEREAS the Cramblett Hall (previously University Hospital Clinic) – OB/GYN Clinic project was approved by this Board at its meeting on April 6, 1999; and

WHEREAS the project cost has increased beyond that originally approved by this Board, and the revised total estimated project cost is \$2,060,750 and the revised total estimated construction cost is \$1,665,000, with funding provided by University Hospitals; and

WHEREAS the University Hospital East – Muscular Skeletal Program project was approved by this Board at its meeting on June 4, 1999; and

WHEREAS the project cost has increased beyond that originally approved by this Board; and

WHEREAS the revised total estimated project cost is \$10,900,000 and the revised total estimated construction cost is \$9,000,000, with funding provided by University Hospitals;

NOW THEREFORE

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
EMPLOYMENT OF CONSTRUCTION MANAGERS, AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Cramblett Hall – Fire System Upgrade project and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified construction manager firms as necessary for the Fisher College of Business – Executive Residence, Fisher College of Business – Pfhal Hall Kitchen Build-Out, Larkins Hall Renovation/Addition, and Robinson Laboratory Replacement projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Cramblett Hall – Fire System Upgrade, Cramblett Hall – OB/GYN Clinic, and University Hospital East – Muscular Skeletal Program projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix XXX for maps, page 689.)

SALE OF REAL PROPERTY

Resolution No. 2000-100

0.279 ACRES IN NOBLE COUNTY, OHIO

Synopsis: Authorization for the sale to the Ohio Department of Transportation of approximately 0.279 acres of land in Noble County, Ohio, is requested.

WHEREAS The Ohio State University owns two tracts of land totaling 0.279 acres at the intersection of State Route 564 and County Road 2 in Noble County and abutting other lands owned by the University and used by the Ohio Agricultural Research and Development Center (OARDC); and

WHEREAS the Ohio Department of Transportation (ODOT) desires to purchase this land for the replacement of the bridge over Otterslide Run and the re-alignment of the centerline of State Route 564; and

WHEREAS the ODOT will pay \$300.00 for the real property and \$1,600 for the replacement of fencing; and

WHEREAS the appropriate University offices have determined that the University has no need for this property and that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to sell all of the University's right, title, and interest in this property to the Ohio Department of Transportation for no less than \$300.00 upon such terms and conditions as are deemed to be in the best interest of the University, subject to authorization by the Ohio General Assembly, with the net proceeds being paid to The Ohio State University to be deposited into the appropriate accounts for the use of the Ohio Agricultural Research and Development Center.

(See Appendix XXXI for background and map, page 697.)

SALE OF REAL PROPERTY

Resolution No. 2000-101

**0.373 ACRES ON KINNEAR ROAD
COLUMBUS, OHIO**

Synopsis: Authorization for the sale to Columbus Wood Products, Inc., of approximately 0.373 acres of land on the south side of Kinnear Road and to the rear of Columbus Wood Products is requested.

WHEREAS The Ohio State University owns a tract of land to the south of Kinnear Road, behind privately owned property at 1165 Kinnear Road, and to the east of other University property at 1275 Kinnear Road, totaling 0.373 acres; and

WHEREAS Columbus Wood Products, Inc., desires to purchase this land, which is adjacent to its existing lot, for use in the expansion of its parking lot and business; and

WHEREAS Columbus Wood Products, Inc., will pay \$15,000 for this property; and

WHEREAS the appropriate University offices have determined that the University has no need for this property and that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to sell all of the University's right, title, and interest in this property to Columbus Wood Products, Inc., for no less than \$15,000, upon such terms and conditions as are deemed to be in the best interest of the University, subject to authorization by the Ohio General Assembly, with the net proceeds being paid to The Ohio State University to reimburse the University Research Park Startup Account.

(See Appendix XXXII for background information and map, page 699.)

**1999-2000 BUDGET
MID-YEAR REPORT**

Resolution No. 2000-102

Synopsis: The mid-year budget report for fiscal year 1999-2000 is being submitted for adoption.

WHEREAS the University's enrollments for summer and autumn quarters are now known: and

WHEREAS the mix of those enrollments will cause an adjustment in the University's subsidy and student fee revenues: and

WHEREAS the cost of the University's Buckeye Scholarship Program is now known: and

WHEREAS the budget for the University Hospital East is now known:

NOW THEREFORE

BE IT RESOLVED, That the appropriate resources and expenditure budgets be adjusted to reflect these changes; and

**1999-2000 BUDGET
MID-YEAR REPORT (contd)**

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of the University.

(See Appendix XXXIII for background information, page 701.)

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, and Slane, and Judge Duncan, and Ms. Longaberger.

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PRESENTATION OF THE COLLEGE OF LAW

President William E. Kirwan:

We have a special treat today, not only to be able to hold the meeting in our College of Law but to also have a chance to hear about some of the very exciting activities going on in this dynamic college. I have the pleasure of turning the microphone over to a no longer locally kept secret, but now nationally known, outstanding Dean of the Year, Greg Williams. Greg --

Dean Gregory H. Williams:

Thank you very much, Mr. President. On behalf of the students, faculty, and staff, I would like to welcome all the members of the Board of Trustees to the College of Law. We certainly can't do anything about the weather outside, but I hope that you find your time inside Drinko Hall warm, exciting, and inviting.

There have been a lot of exciting things happening in Drinko Hall, and I thought what I might try to do is to share some of those things with you this morning. We continue to attract great students and great faculty, and to do new and innovative programs, and many of those things have been recognized nationally, as the President has pointed out.

For example, in 1996 Justice Thomas Brennan -- that was another Brennan -- ranked the law schools in the United States. The Ohio State University College of Law was ranked eighth out of 179 law schools, and fifth among public law schools in the country. In the *U.S. News and World Report* we are ranked in the top quarter of law schools, in the top 20 of public institutions, and in the top 15 in the country in terms of academic reputation.

As many of you know, our dispute resolution program has tied for number one in the nation and we certainly are very proud of our dispute program and all the things we have been able to accomplish there. We're also ranked in the top 20 in the strength of our students' undergraduate records, so we're certainly pleased about that.

Diversity, of course, has been important to us as well, and we're pleased about our record with regard to diversity. Approximately 45 percent of our student body are women, and approximately 21 percent are members of minority groups. We have the same situation with regard to faculty -- approximately 30 percent of our faculty are women, and 15 percent of our faculty are African-Americans.

This morning what I thought we would do is to try to share some of the things we are doing in the Law School, particularly some of our interdisciplinary efforts.

PRESENTATION OF THE COLLEGE OF LAW (contd)

Dean Williams: (contd)

There is really no one better to do that than Jim Brudney, leader of our Center for Law, Policy, and Social Science. Jim has been a member of the faculty here at the College of Law since 1992 and teaches labor and employment law, as well as courses in legislation. He is a graduate of the Yale Law School, served on the *Yale Law Journal*, and was a clerk in the United States Supreme Court for Justice Harry Blackman. Jim also served as chief counsel and staff director for the United States Senate Sub-Committee on Labor. He is a great teacher as well and, in fact, the class of 1996 elected him as Outstanding Professor of the Year.

So what I'd like to do now is to turn this over to Professor Jim Brudney, who will share with you some of the things that are going on in the Law School. Jim --

Professor James J. Brudney: [Power Point presentation]

Good morning. Thank you, Dean Williams, for those kind words. President Kirwan, Chairman Colley, and members of the Board, thank you for giving us the opportunity to speak with you this morning about a special dimension of our teaching, scholarship, and service mission here at the College of Law.

Legal education in the 21st century must be interdisciplinary. At Ohio State, our students learn to tackle tough issues of law and public policy in a high tech and increasingly globalized community. They master legal rules and the importance of the rule of law through the close study of judicial reasoning in appellate court cases. But while the case method remains the primary raw material of legal education, it is essential for students to develop broader intellectual perspectives on how law is created, contested, and applied.

Law is part of a large and complex social process. To succeed as litigators, counselors, or problem-solvers, our students must be sensitive to the role not only of court, but also of legislators, administrators, organized interest groups, and the ultimate consumers of legal rules, the people. Moreover, lawyers are educators and persuaders. Our students must learn to martial a range of sophisticated skills: how to utilize legal doctrine in written briefs and oral argument, but also how to negotiate and mediate among divergent interests and how to make use of cost benefit analysis or public choice theory when addressing knotty legal problems.

In developing their sensitivity and sophistication, law students rely on insights and methods borrowed from political science, sociology, economics, psychology, and numerous other disciplines. But unlike Molière's famously naïve bourgeois gentleman, who exclaimed, "Good heavens, for more than forty years I've been speaking prose without knowing it," today's new generation of lawyers must learn how important it is to speak and think in interdisciplinary terms.

The Ohio State University College of Law is in the vanguard of the movement toward more interdisciplinary legal education. I want to share with you this morning a few of the ways in which our faculty and students are promoting and savoring interdisciplinary connections as part of our educational mission. I will talk about the strength of our faculty in this area, identify certain structures we have in place to encourage and reinforce interdisciplinary learning, and highlight some major interdisciplinary events occurring this academic year that help bring national attention to the College.

PRESENTATION OF THE COLLEGE OF LAW (contd)

Professor Brudney: (contd)

The foundation for our success is the strong interdisciplinary connections of the College's own faculty. More than one-quarter of the law faculty hold an M.A. or Ph.D. in a separate field. Faculty members are affiliated with numerous other departments, including Political Science, History, Education, Anthropology, and others listed here. In recent years, we have taught classes, presented papers, or participated in conferences in more than 40 units across campus. Many of my colleagues are engaged actively in scholarly partnerships with faculty and graduate students from these other departments.

Professor Deborah Jones Merritt, The John Deaver Drinko - Baker & Hostetler Chair in Law, has collaborated with OSU faculty and graduate students in both Sociology and Political Science to study race and gender discrimination, compensation for accidental injuries, and other social problems. Professor Mary Ellen O'Connell -- who joined us last year, after holding several distinguished positions in Europe -- is participating in an international project studying humanitarian and intervention that is coordinated through the Mershon Center and includes faculty from universities in Toronto, Venice, and Munich.

More than a dozen other law faculty are collaborating with political scientists, economists, health policy analysts, and others to study health care reform, privacy protection on the Internet, and similarly pressing issues.

Interdisciplinary scholarship also figures prominently in our faculty's service to the larger community. Professor Daniel Chow recently returned from a two-year stay in the People's Republic of China, and has written several articles on aspects of Chinese business law. As a result of his cross-cultural knowledge and experience, Professor Chow is now helping to coordinate a State Department initiative addressing counterfeiting in China that includes top officials from the executive and judicial branches of our government.

Law and graduate students participate in every one of these projects. A substantial number serve as research assistants, often engaged in data analysis and related social science inquiry, as well as more traditional case law research. A few have been coauthors, enabling them to become established as interdisciplinary scholars at an early stage in their careers.

The primary institutional support for interdisciplinary research is the College's Center for Law, Policy, and Social Science. Begun in the late 1980s as the Center for Socio-Legal Studies, the Center was renamed in 1999 to reflect more clearly what it does. Interdisciplinary work that is scholarly, draws on a range of social science perspectives, and also has practical policy-related value.

In addition to numerous College of Law faculty and students, the Center includes faculty and graduate fellows from seven other departments. The Center acts in a variety of ways to foster interdisciplinary work. It has secured grants from private foundations, supported interdisciplinary research projects through its annual budget, and established a rich assortment of Center workshops and seminars that are attended by students and faculty campus-wide. Indeed, faculty from other universities have driven from across the state to attend these sessions.

The Center's workshops, featuring scholars from the Colleges of Law, Humanities, and Social and Behavioral Sciences, have addressed topics such as the role of organized interest groups in setting the Supreme Court's agenda, the divergence of law and literature in their interpretive approaches to trauma, and the impact of corporate or governmental apologies in times of crisis.

PRESENTATION OF THE COLLEGE OF LAW (contd)

Professor Brudney: (contd)

In addition to these workshops, the Center and the Department of Political Science are co-sponsoring a special seminar series on the role of courts in creating and enforcing the rule of law worldwide. Six distinguished national or international scholars are visiting the College of Law this academic year to compare the functions of courts across cultures, trace the rise of transnational courts, and demonstrate the complementary roles of law and political science in understanding judicial institutions. During full-day visits to Columbus, each speaker makes a formal presentation of research-in-progress and meets separately with graduate and law students to answer questions about his or her work.

The next speaker in our "Role of Court" series is Anne-Marie Slaughter of Harvard Law School, one of the nation's leading international law scholars. Professor Slaughter will discuss how we are creating a global community of law through judicial networks.

In April, Justice Richard Goldstone of the South African Constitutional Court will discuss how the South African judiciary has charted a new course in that country. Justice Goldstone also served from 1994-1996 as Chief Prosecutor to the United Nations International Criminal Tribunals for the former Yugoslavia and Rwanda. While at Ohio State, he will meet with law and graduate students in a separate forum to speak on the role of courts in prosecuting war criminals.

The current series on courts has been so successful that the Office of International Studies, the College of Law, and the Department of Political Science have already funded a continuing set of seminars for next year, this one examining the interaction of courts and legislatures around the world.

Another ongoing interdisciplinary series is the legal history seminar. Coordinated by Law professor Tom Gallanis and Center fellows, Les Benedict and David Stebenne from the Department of History, it brings in scholars from around the world to discuss their research. Faculty and students in both law and the humanities benefit from discussing legal history perspectives on the American Revolution, the implications of religious faith for legal thought, and other historical topics.

Apart from the Center, a second important structural support for interdisciplinary work lies in the College's upper-class course offerings and clinical opportunities. The College offers courses that train students in social science techniques, economic theory, and other non-law perspectives, and then encourages students to apply these perspectives to legal issues. Further, our clinical offerings provide a special opportunity for students to integrate legal and interdisciplinary skills.

Since the mid-1990s, the College of Law has established four new clinics. The Justice for Children Project provides direct legal representation of children and their interests in the local court system, while the Mediation Clinic enables law students to mediate multi-party complex cases involving community disputes.

The Housing Clinic, which opened last summer, has already handled more than 200 landlord-tenant matters representing students across the University. Working with landlords, the Clinic has succeeded in obtaining a large number of settlements, securing over \$15,000 in returned security deposits and property damage claims for students. And the Legislation Clinic, which begins operation in the next academic year, will give law students a hands-on learning experience working with legislators, committee staff, and other key players in the legislative process.

PRESENTATION OF THE COLLEGE OF LAW (contd)

Professor Brudney: (contd)

You heard in detail about the new Legislation Clinic when Professor Merritt addressed your meeting in November. I wanted you to know that we have now hired the faculty member who will lead that Clinic. Steven Hueffner, a Columbia Law graduate, who was head articles editor for the *Columbia Law Review*, clerked for a prestigious D.C. circuit court judge, worked at the Covington and Burling law firm in Washington, and has spent the past four years as assistant legal counsel in the United States Senate, accepted our offer last month. We look forward to Steve's arrival and to the opportunities the Clinic will provide for high quality teaching, research, and service.

A final structural support is the Center's Web site. The site describes interdisciplinary research by fellows from all departments associated with the Center, with links to Web pages maintained by these fellows and also publications, conferences, and other Center activities. Hundreds of individuals from as far away as Croatia and India have visited the site during the last three months, spreading awareness of our interdisciplinary work.

In closing, I want to highlight some major symposia and conferences sponsored by the College of Law and the Center this year. These higher visibility events bring together scholars, practitioners, and policy makers from around the country to address pressing national issues.

In August, we co-sponsored a day-long forum downtown, addressing privacy issues in the age of information technology. At this privacy forum, which was organized by the Ohio Supercomputer Center and aimed primarily at Ohio businesses, participants discussed the impact of new statutes and of techniques such as encryption and firewalls on companies' abilities to safeguard or share information related to their financial, personnel, and medical records.

In November, the College and the *Ohio State Journal on Dispute Resolution* presented a conference on ADR in cyberspace. Speakers and audience participants explored the current and future uses of ADR in the settlement of online disputes.

To begin the new century, Professor Sheldon Halpern has put together a major interdisciplinary conference, examining how technological change and intellectual property law affect the creation and dissemination of intellectual property. The conference, which will take place next week here at the College of Law, features more than 30 distinguished individuals from a variety of fields, including Mary Beth Peters, the United States Registrar of Copyrights, and Bruce Lehman, former Commissioner of Patents.

Finally, Professor Ruth Colker has organized a national symposium commemorating the 10th anniversary since passage of the Americans with Disabilities Act. For those of you who don't know her, Professor Colker, the Heck-Faust Memorial Chair in Constitutional Law, is one of the country's foremost experts on the ADA. She has co-authored the leading textbook on the statute, she is publishing cutting-edge empirical analysis of ADA case law, and she is regularly interviewed and quoted by Nina Totenburg and Barbara Bradley on NPR, as well as by the *Wall Street Journal*, the *Los Angeles Times*, *USA Today*, and other national media. The ADA symposium, which will take place at the College in early April, brings together nationally acclaimed scholars from law and social science to discuss crucial issues surrounding the ADA's past performance and future prospects.

PRESENTATION OF THE COLLEGE OF LAW (contd)

Professor Brudney: (contd)

Substantial numbers of law students and faculty attend these major conferences and symposia. In addition, papers from the intellectual property and the ADA events will appear in special issues of the *Ohio State Law Journal*, giving our second- and third-year officers on the student-run journal a chance to interact with these leading scholars through the editing process.

In conclusion, I hope this presentation has given you some sense of why we, at the College of Law, feel so bullish about interdisciplinary learning in legal education. We've prepared materials for you to take with you, and I'd be happy to try to answer any questions you might have.

Mr. Colley:

Dean Williams and Professor Brudney, we deeply appreciate your presentation, but most importantly the programs that you presented. Thank you very much.

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STUDENT RECOGNITION AWARD

Ms. Nowakowski:

As we are meeting today in the College of Law, I thought it fitting to honor a law student with this month's Student Recognition Award. It is therefore my pleasure to introduce to you Leslie Kerns, a third-year law student from Dayton, Ohio.

Leslie received her Bachelor of Arts in political science from the University of Dayton in December 1995, along with minors in sociology, philosophy, and women's studies. As a law student at Ohio State, Leslie has distinguished herself as a scholar with two forthcoming publications and has served as a research assistant to Professor Ruth Colker, investigating the treatment of employment claims under the Americans with Disabilities Act, and the regulatory authority of the Equal Employment Opportunity Commission over civil rights statutes.

The recipient of The Ohio State University Scholarship in Law, she currently serves as the *Ohio State Law Journal* Symposium Editor and received the Outstanding Staff Award last school year. This past summer, Leslie received a fellowship from the Public Interest Law Foundation to work in Washington, DC, where she was a legal and public policy intern with the Center for Women Policy Studies. At the Center, she researched and analyzed federal and state anti-bias statutes and case law on hate crimes. Most importantly, Leslie represented the Center in a civil rights coalition working to pass the Federal Hate Crimes Prevention Act of 1999.

At Ohio State, she has recruited speakers for the Women's Law Caucus as a member of their education committee and was a member of the orientation committee of the Student Bar Association. Leslie also has experience volunteering with Planned Parenthood and the National Organization for Women. She has studied abroad in Germany, Ireland, and England, and has accepted an associate position at the law firm of Benesch, Friedlander, Copelan, and Aronoff in Cleveland, to begin after her graduation in May of this year.

Please join President Kirwan, Dean Williams, and me in congratulating Leslie Kerns.

STUDENT RECOGNITION AWARD (contd)

Ms. Leslie Kerns:

I want to say thank you to the Board of Trustees and Dean Williams for giving me the opportunity to receive this award. It is a great honor for me because I know that, in addition to the many talented students throughout the University, that there are so many gifted students right here in the College of Law.

I have enjoyed my experience here at Ohio State. It's been challenging and it has also taught me that I can achieve whatever it is that I want to do. I am very pleased to accept this award, and I'm sure that it will always remind me of the many wonderful years I spent at Ohio State. Thank you.

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STUDENT GOVERNMENT REPORTS

Mr. Ronald Meyers:

Thank you for the opportunity to address the Board. Since the Council of Graduate Students last reported to you in December, we have had a productive and engaging two months. We elected a vice president, Jennifer Pommiss, a graduate student seeking a Master of Fine Arts in dance. She is an Oberlin alum who became a public school teacher in San Francisco before returning to Ohio for her advanced studies. Her first big project is to organize the 14th Annual Edward F. Hayes Graduate Research Forum on April 15.

The Research Forum is a major annual project for the Council of Graduate Students. We are pleased to have received over 100 applications from graduate students to present their research at the Forum. These applications demonstrate the tremendous contributions graduate students at OSU are providing and will provide to the economic and social wealth of Ohio, the U.S., and the entire world through their discoveries. Faculty are working with us now to select the 50 best research projects for presentation at the Research Forum.

We invite each of you to attend the Forum and use your expertise to help judge graduate student research. Ten winners will receive a \$300 scholarship to present their research at conferences, with the grand prize winner earning an additional \$500.

Another huge event for CGS was co-sponsoring the recent visit by Vice President Al Gore. We were pleased to work with USG and IPC to provide the University community an opportunity to hear a presidential candidate. The student governments united to invite every major presidential candidate to OSU. CGS looks forward to the chance to host each candidate, and continue to bring national attention to OSU.

I note that we had what I would call a good problem of too many interested members of the University community trying to hear the Vice President. Now, there are some lessons to be learned from this experience; however, I hope that the tremendous turnout is in part a positive reflection of the tireless work of the student governments to provide this kind of an opportunity and to increase student interest in participating in our political system. USG is too modest to say this, but they ran literally a 24-hour-a-day volunteer operation for five straight days with no notice to make this event happen. They deserve our commendation.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

CGS could report many other important activities that graduate students collaborate in at OSU, but we will limit ourselves to this last point. There are 12,500 graduate and professional students at OSU and they come here from all over the state, the country, and the world. Many of them come here expecting housing accommodations at OSU so thank you, Ms. Longaberger, for leading us in that discussion today.

They commute to campus every day by car from all over Franklin County and other places, adding significantly to traffic at OSU. I hear from these graduate students almost every day about housing. They want to give up their cars, live close to their laboratories and experiments, their library, their offices, and to be more accessible to the undergraduates that they teach. They ask me constantly, "What is CGS doing about housing?" As you can imagine, they ask me what I am doing about housing.

In May 1999 and, again, in November 1999, CGS passed a resolution calling for the construction of 500 units of graduate and professional housing in the South Campus area near the Gateway Project. We strongly believe that construction of this graduate/professional housing complex is critical to revitalizing the South Campus area and to increasing the real and reputational excellence of OSU. Such a project will provide decent, safe, affordable housing for the graduate and professional students who come to OSU to teach, do research, and provide service. It would add to our excellence by attracting the best students in the country to OSU.

These are the students who do the research to help make significant discoveries and who help write and publish the important papers to share those discoveries. These are the students who help our outstanding professors increase their reputation for excellence and significantly add to departments' reputations for excellence. Which is, after all, one of our key goals.

I want to thank you on behalf of graduate students for your support for graduate and professional housing over the last year. With your support and great vision, we know that we can soon look forward to the initiation of a major housing project on South Campus that supports students, the University, and Gateway. Thank you for that.

The Interprofessional Council is committed to the development of professional students and their programs. The Pilot Professional Development Fund was established this year through fundraising at the IPC Annual Halloween Social, and contributions made by the Office of Academic Affairs. Professional students engaged in unique activities, which pursued personal development and improved the professional colleges, and they were encouraged to apply for the Professional Development Fund.

On Sunday, January 30, the Interprofessional Council reviewed 30 applications from professional students based on personal development, professional development, academic merit, benefit to the University, and benefit of service. Examples of the applications that received funding are as follows: IPC is co-sponsoring two students to lobby in Washington, DC, at the Graduate and Professional Student Lobby Day. Three veterinary medicine students were given grants to pursue research on endemic species on the Hoopa Native American Reservation in Northern California.

Awards were granted to the annual Black Law Student Association reception, to the annual Medical School Association reception, and to the annual Medical

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

School Scientist Organization research forum. Funds were also awarded to enable the formation of a Lion's Club at the College of Optometry and to allow students in the National Medical Association and the student chapter of the American Veterinary Medical Association to attend national conferences.

IPC will again accept applications for professional development funds in Spring Quarter. The pilot PDF program needs long-term funding, and IPC strongly encourages the University to consider sponsoring this program through future years.

If you are free on the afternoon of February 23, please stop by the Ohio Union, where the Annual IPC Service Day will display the services provided by the students in the OSU professional conferences. Later in the evening of February 23, the IPC executive election debates will take place right here in the College of Law.

USG recently allocated \$5,000 towards the establishment of the USG Diversity Initiative. This project will serve as a source of funding for individual students and student groups who conduct programs dealing with cultures, races, religions, sexual orientations, and diversity in general.

USG will market the grants and administer them through a committee consisting of USG members and students from various student groups. The project was inspired by the personal priorities of many USG members, as well as by President Kirwan's emphasis on increasing University diversity. It is being led by USG senator Tina Diggs and USG cabinet member Jon Earl.

During the beginning of January, surveying commenced for the 2000 edition of the *USG Landlord Library*. This is an annual publication of students' evaluations of landlords and numerous tips and statistics regarding housing and safety. USG appreciates the partnership on the project with Ohio State professors and Columbus police officers. The project is being led by USG senator Kevin Cope and USG cabinet member Elizabeth Mekina, and is available now.

Kevin Cope is also heading up the USG Book Swap program. BookSwap.com is an online book trading forum, where students can buy and sell books with one another, rather than paying higher prices at the bookstores. The program is recently underway and the amount of books available through the Web site will snowball as time goes on.

This is the first basketball season that students may use their BuckID to purchase concessions in the Schottenstein Center. Thanks to USG senator Tony Porto and cooperation from the Athletic Department and BuckID services, students are now able to use their student ID for purchases in the Schott.

USG is also working on a food drive for the homeless. USG senator Keller Blackburn is leading the initiative and he is hoping to team up with and compete against other universities in an effort to collect canned goods. We hope that you will participate.

Finally, USG member Jon Cross is continuing the effort to lobby for student trustee voting rights. USG strongly believes that student trustees should have voting privileges along with other members of the Board. Jon is working on this initiative along with Colleen O'Brien, Director of State Relations.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

That concludes all of our remarks. Thank you for your attention, and I'll take any questions.

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ANNUAL ARCHITECT'S PRESENTATION

Vice President Janet G. Ashe:

I'm pleased to present Jill Morelli, University Architect, who will give you the overview of this annual report. This year has been a busy year on campus, as every year has. This report outlines over 200 projects that are either in the emerging, design, or construction stage or were completed this year on campus. It also has at the beginning, the Master Plan and the different studies that are going on.

It also has, for example, the Landscape Master Plan, which you approved this year. We have a lot of exciting things happening on campus. The largest area that we have going right now is in design, if you looked at the numbers there. So the construction on this campus will be continuing well into the next six to eight years.

The other thing we are pleased to point out in this report is that this year the State of Ohio gave us the local administrative authority on all of our projects that were just funded. Now, the ones that had been funded previously will still be administered through the state, but they have the confidence in the University Architect's office, and the fine architects and team captains that we have there, to do that. So we're very pleased; that is a major change.

We are going to do this a little bit differently this year. We are going to tie this to the Landscape Master Plan, because we think that was a very important document that you passed this year. Jill --

Ms. Jill Morelli: [Power Point presentation]

Thank you, Janet. I also want to thank everyone who assisted in the development of this report and presentation and for all of their hard work. I would like them to stand -- there is a large number of them here. You don't know how much it takes to put this together, but every year it amazes me the cooperation that I get from my staff. I also want to thank the Board of Trustees for their continuous leadership in our University's advancement to become one of the top academic institutions.

We believe that a key component of that goal is the construction of quality buildings and quality spaces. OSU has some of the finest facilities, delivering the most innovative research, best quality teaching, and most effective outreach in the nation.

In the past, we've structured this presentation in a formal way, looking at individual construction projects chronologically. Today, I wish to diverge from that approach and focus on an area that in the past year has come under greater care and attention by the University -- the landscape at Ohio State.

Since I cannot physically take you on a tour, I would ask you to join me and take a walk as we tour a portion of our campus. Along the path, as noted here in the

ANNUAL ARCHITECT'S PRESENTATION (contd)

Ms. Morelli: (contd)

dashed yellow line, I will point out a number of projects in progress and how they relate to our theme and mission.

It first begins with the land. The rolling hills of Ohio were formed after the glaciers receded, leaving behind the soils of farmland and forests. Into this landscape, settlers came and, in the mid-1860s, land was set aside for land grant institutions. Buildings were built, seemingly in the middle of nowhere, and students arrived. As the University grew, master plans were developed showing where the next buildings should be built. As you can see in this 1898 plan, the Oval is recognized as a place with a name.

Since that time, planning for our University has been continuous. Your approval last May of the Landscape Master Plan is another example of that continuum. I would like to start our walk at the Iuka Ravine on the east side of High Street, where one of the waterways crosses the University and where it begins.

Historically, this waterway, Neil Run, flowed through the Oval into Mirror Lake Hollow, and continued in a path roughly parallel to Twelfth Avenue, and then culminating at the Olentangy River. Presently, the waterway is not visible except in the Hollow, but the vestiges of this waterway are clear to a keen-eyed observer.

So let us begin. From the Iuka Ravine, we cross High Street and walk through the Wexner Plaza. The Oval unfolds before us and what a space it is. Truly one of the significant spaces on any college campus in the nation. Its walls are the buildings that surround it, its floor is the grass that slopes towards us, and the ceiling are the trees and the sky above us. What is more fitting for a university than to have the William Oxley Thompson Library ahead as its focal point, reinforcing the importance of learning at our institution.

The University's most recent capital bill request included funds to investigate the renovation of this important structure. Initial information leads us to believe that a project as significant as this one could cost between \$60-70 million. We will be assessing the existing systems and determining their viability. However, in some areas, we may wish to reflect the past. In the 1860s, the main formal stair and the two-story reading room were removed. It is hoped that we will be able to restore these grand spaces, so that the experience of the library on the interior matches that of the exterior. We must tell all that this is an important space inside and out.

On our left as we approach the long walk are Page and Hagerty Halls, the former home of the Fisher College of Business. Both of these buildings are in need of major renovation to support their new occupants -- The John Glenn Institute and School of Public Policy and Management in Page, and foreign languages for the College of the Humanities in Hagerty. Architects have started the design process for both projects.

Even the important exterior spaces need constant attention and the Oval and our landscape are no exceptions. The University has recently hired nationally-renowned landscape architect Michael Van Valkenberg to investigate the Oval, Mirror Lake Hollow, and the continuation to the river -- we call it the "River of Trees" -- with a fresh set of eyes. These areas he will be investigating will have quite different needs.

ANNUAL ARCHITECT'S PRESENTATION (contd)

Ms. Morelli: (contd)

The Oval needs refinement, Mirror Lake Hollow needs to have that romantic landscape enhanced, and the "River of Trees" lacks a concept on which to build. These plans will come forth this year and we hope that you will wish to participate in their development.

As we continue our walk, small improvements on the Oval are tucked around corners. For example, the Derby Hall Plaza, shown here in red, is located on the north and east sides of Derby Hall. This area was a hard deck that received little use any time of the year. Physical Facilities funded this and the University's landscape architect John Lawter designed a project in keeping with the Master Plan and the street trees concept.

However, we must move on and continue our walk into the Hollow. This time, the vestiges of the waterway are obvious. The landscape slopes sharply downward and there is a small lake. Across the ravine of the Hollow is the Frank W. Hale Black Cultural Center. This building was partially renovated in 1990. The second renovation of the remaining square footage was just completed for \$1 million. In a recent faculty meeting that I attended, a student representative raved about the expanded facilities and the increased usage by her fellow students that she had observed since its opening in early January.

Coming out of the Hollow and approaching Neil Avenue on our left is the Younkin Success Center. This project combines four University users in one building with a mission to enhance the success of all of our students. These users will target skills students need to make him or her a success at Ohio State.

As we look towards the Olentangy, the "River of Trees" lies before us, but the waterway has disappeared again. Now, it is contained within a pipe under the sidewalk shown here on the right of the slide. Because of its present lack of definition or existing concept, we have asked Mr. Van Valkenberg and Rachel Whiteread, an internationally known artist, to collaborate on a percent-for-art project in this area.

On our left, as we approach the river, is the Botany & Zoology Building, soon to be renovated. Did you know that the third floor of this building is an addition? On the rear of the building there are two other additions, much less architecturally successful. At least one of these will be removed in the remodeling.

A project adjacent to the Botany & Zoology Building and related to it, is the Life Sciences Research Building to be constructed on this temporary parking lot. This building came in over estimate when bid in late 1999, due to high prices for poured and placed concrete and a lack of masonry laborers. It will soon be out for re-bidding. We have spent considerable effort in making modifications to the plans and are confident the project will be under construction yet this year. The construction of this building will allow for the moving of users from Botany & Zoology into it so that the Botany & Zoology Building can be renovated for teaching labs, classrooms, and computer labs.

On the right is the site for the addition for Larkins Hall. This project will improve our recreation facilities for our students and provide new space for the Department of Physical Activity and Exercise Science. Our varsity athletic swimming and diving programs and the classrooms will also be improved. In addition, existing facilities will be improved to handle the ever-increasing demand for recreational facilities by all of our students.

ANNUAL ARCHITECT'S PRESENTATION (contd)

Ms. Morelli: (contd)

To the south and across Twelfth Avenue is the almost completed Heart and Lung Institute, bringing new and innovated health education and research options to our students by our renowned faculty. This project is coming along well, after discovery of some very unusual sub-surface conditions.

But delivery of the best teaching is not possible if you cannot find a place to park your car. Transportation and Parking is embarking on a South Campus traffic and parking study. This plan will identify future sites for parking garages in this area, characterized by complex vehicular movement and a great variety of user groups. Ultimately, these new facilities will reflect our Master Plan standards, advanced by the recent completion of the Tuttle Park Place Garage in our North Campus area.

Across the recreation fields is the Ohio Stadium project. This project will renovate this icon for the fans of Ohio State football. We are happy to report that we are within our expanded budget, and all parts except two packages have yet been bid. We are also equally happy to report the project is on schedule. The floor of the Stadium has been lowered 17-feet and the scoreboard has been dropped in a very dramatic way.

And so, we approach the river. An asset that has truly never been developed here. We can imagine a pedestrian link by looking into the mid-west campus region, where work has already begun on the first phase for the replacement for the oldest section of Sisson Hall for our College of Veterinary Medicine. This project will replace outdated laboratories and classrooms, and provide for new teaching spaces, a library, and administrative suites for the dean and for career counseling. This building will create a new quadrangle for the College, illustrating yet another Master Plan principle of creating places on campus, not just building buildings.

So today, we have taken a virtual walk. I welcome you to take the real thing. Imagine the past, the present, and the future as you do, for this work is truly to deliver the academic mission of this University by building the inspirational teaching and research spaces that are fundamental to the student experience here at Ohio State. We are building for future students and by recognizing the importance of the past traditions. I thank you for your attention and will answer any questions that you may have. Thank you.

Mr. Colley:

Any questions of Jill? Thank you for that extraordinary presentation; it was wonderful and we appreciated it.

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Thereupon the Board adjourned to meet Friday, March 3, 2000, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

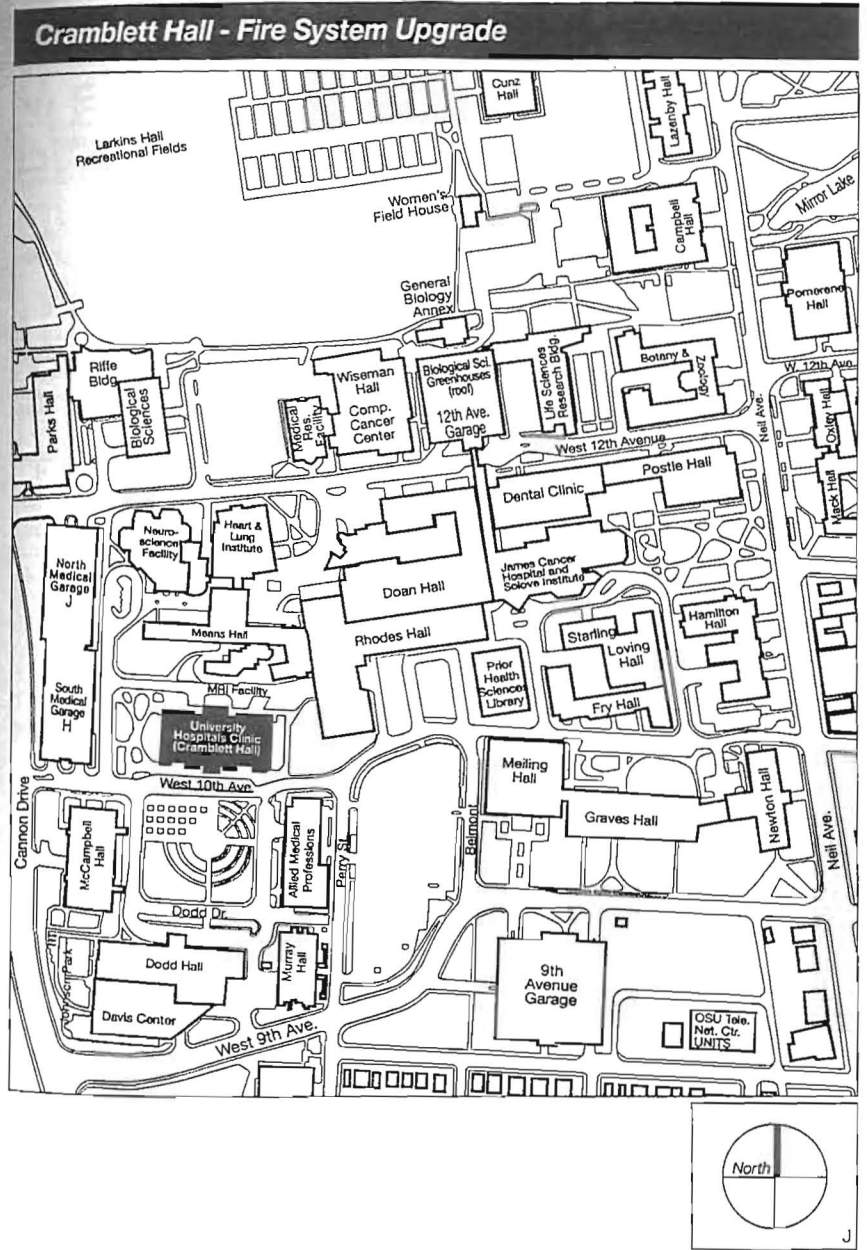
William J. Napier
Secretary

Michael F. Colley
Chairman

Waivers of Competitive Bidding Requirements October-December 1999

(APPENDIX XXIX)

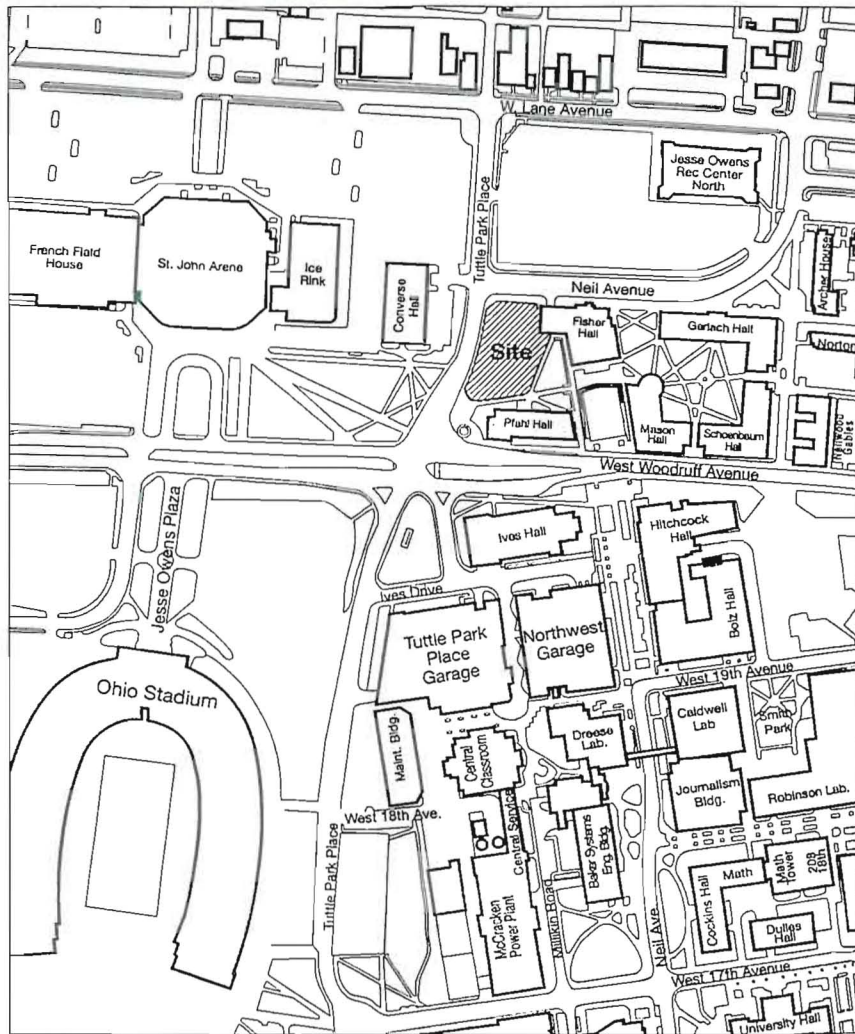
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Hospitals - Professional Health Care Services	\$12,349,582	\$9,100,000	\$0	\$3,249,582
Hospitals - Equipment and Services	\$6,946,799	\$6,567,736	\$130,000	\$249,063
Instructional and Research Equipment and Services	\$2,895,770	\$2,475,572	\$0	\$420,198
Administrative Support Equipment and Services	\$1,021,849	\$437,252	\$379,737	\$204,860
TOTAL	\$23,214,000	\$18,580,560	\$509,737	\$4,123,703
	68	40	5	23



Office of Business and Finance
Office of the University Architect and Physical Planning

January 13, 2000

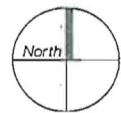
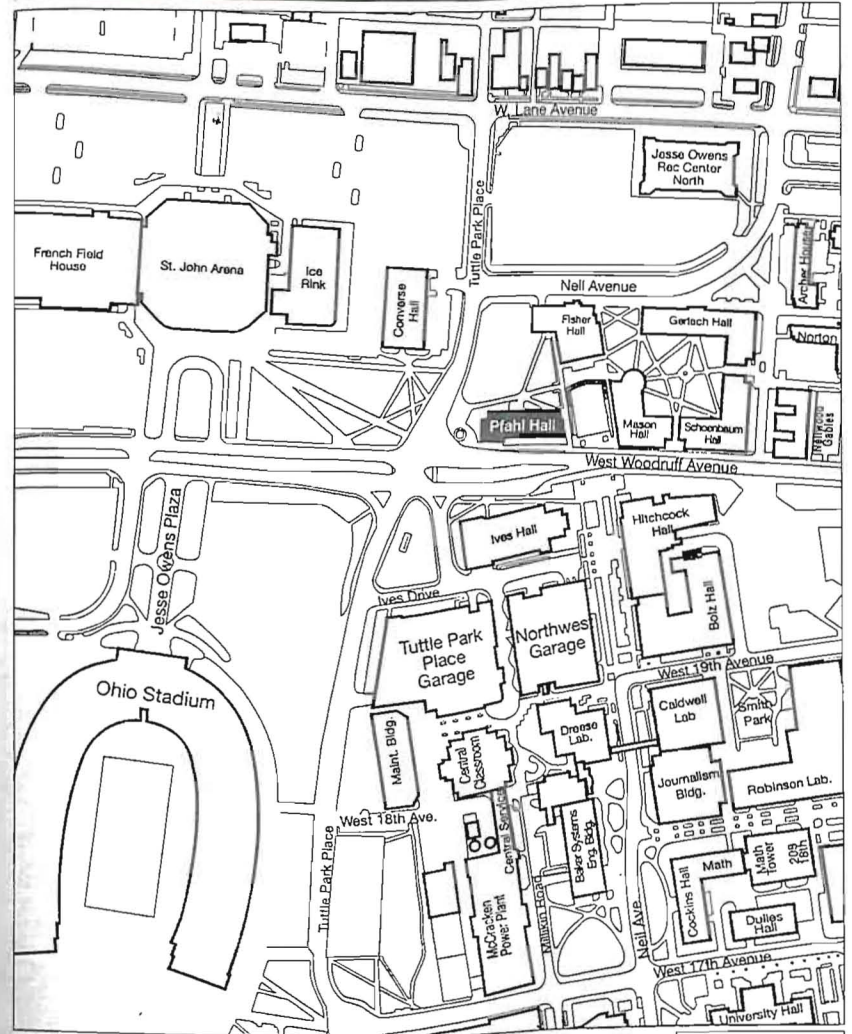
Fisher College of Business - Executive Residence



Office of Business and Finance
Office of the University Architect and Physical Planning

December 10, 1999

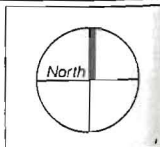
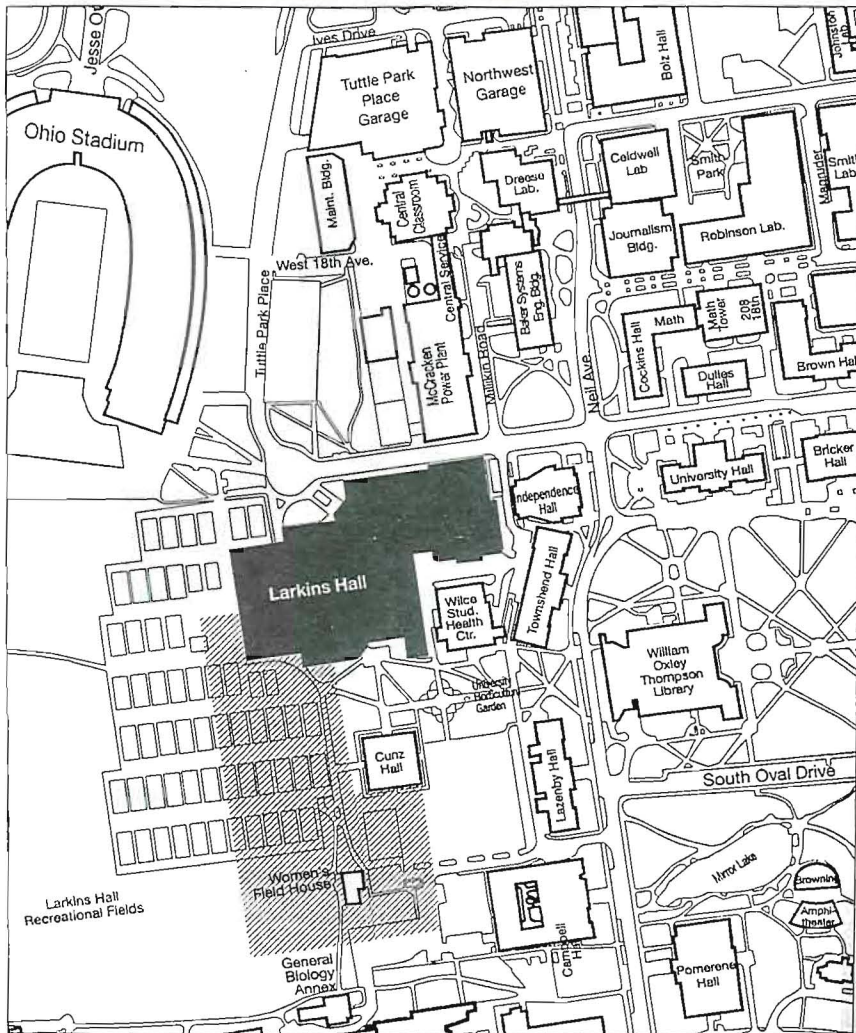
Fisher College of Business - Pfahl Hall Kitchen Build-Out



Office of Business and Finance
Office of the University Architect and Physical Planning

December 10, 1999

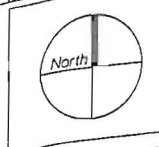
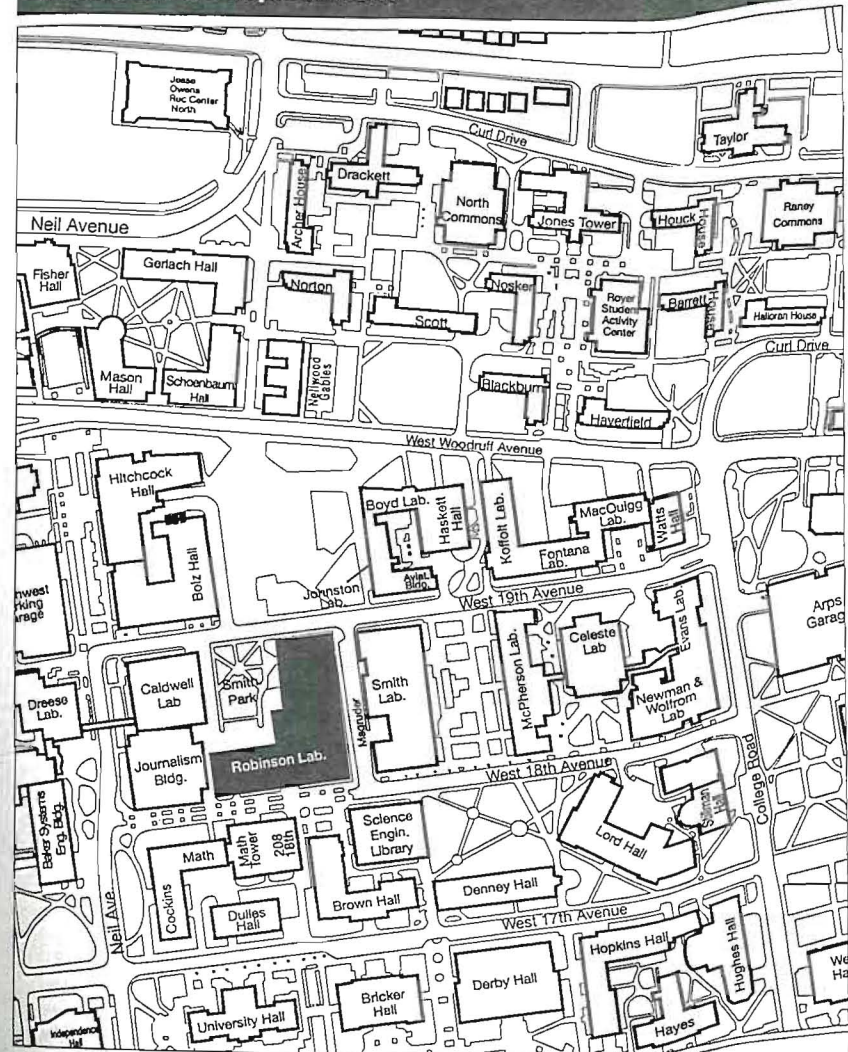
Larkins Hall Renovation / Addition



Office of Business and Finance
Office of the University Architect and Physical Planning

December 10, 1999

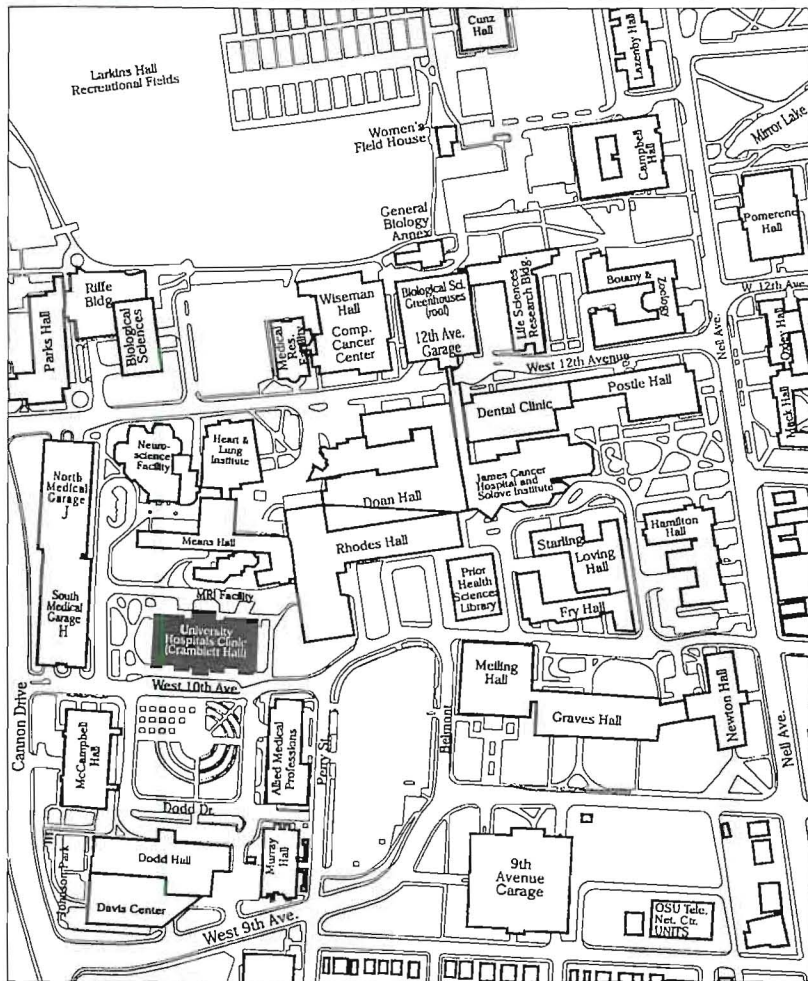
Robinson Lab Replacement



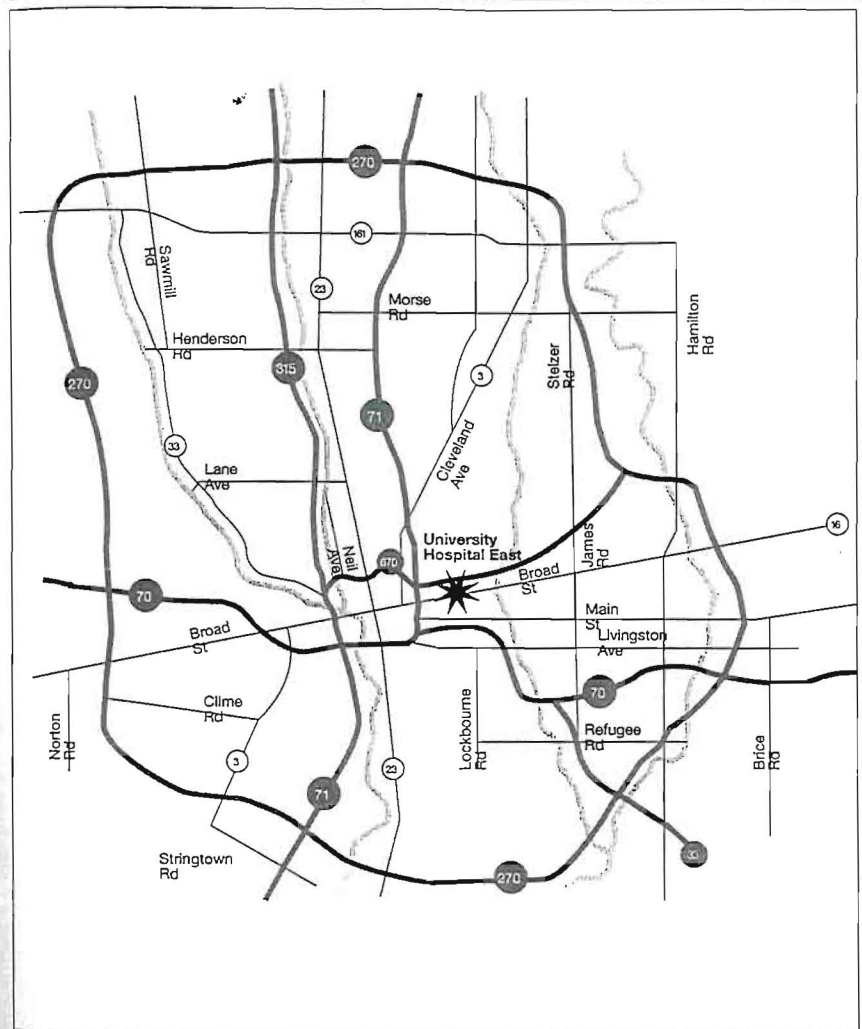
Office of Business and Finance
Office of the University Architect and Physical Planning

November 18, 1999

Cramblett Hall - OB/Gyn Clinic



University Hospital East Muscular Skeletal Program



Office of Business and Finance
Office of the University Architect and Physical Planning

January 13, 2000

Office of Business and Finance
Office of the University Architect and Physical Planning

November 18, 1999

SALE OF REAL PROPERTY

0.279 ACRES IN NOBLE COUNTY, OHIO

Description and Location

The property to be sold consists of two unimproved parcels totaling 0.279 acres at the southeast corner of State Route 564 and County Road 2 in Noble County, Ohio. These parcels are part of 1,325 acres of land owned by the University and used by the Ohio Agricultural Research and Development Center (OARDC) for a beef cattle research program (EORDC Unit II). There is a fence on the property that will have to be moved or replaced.

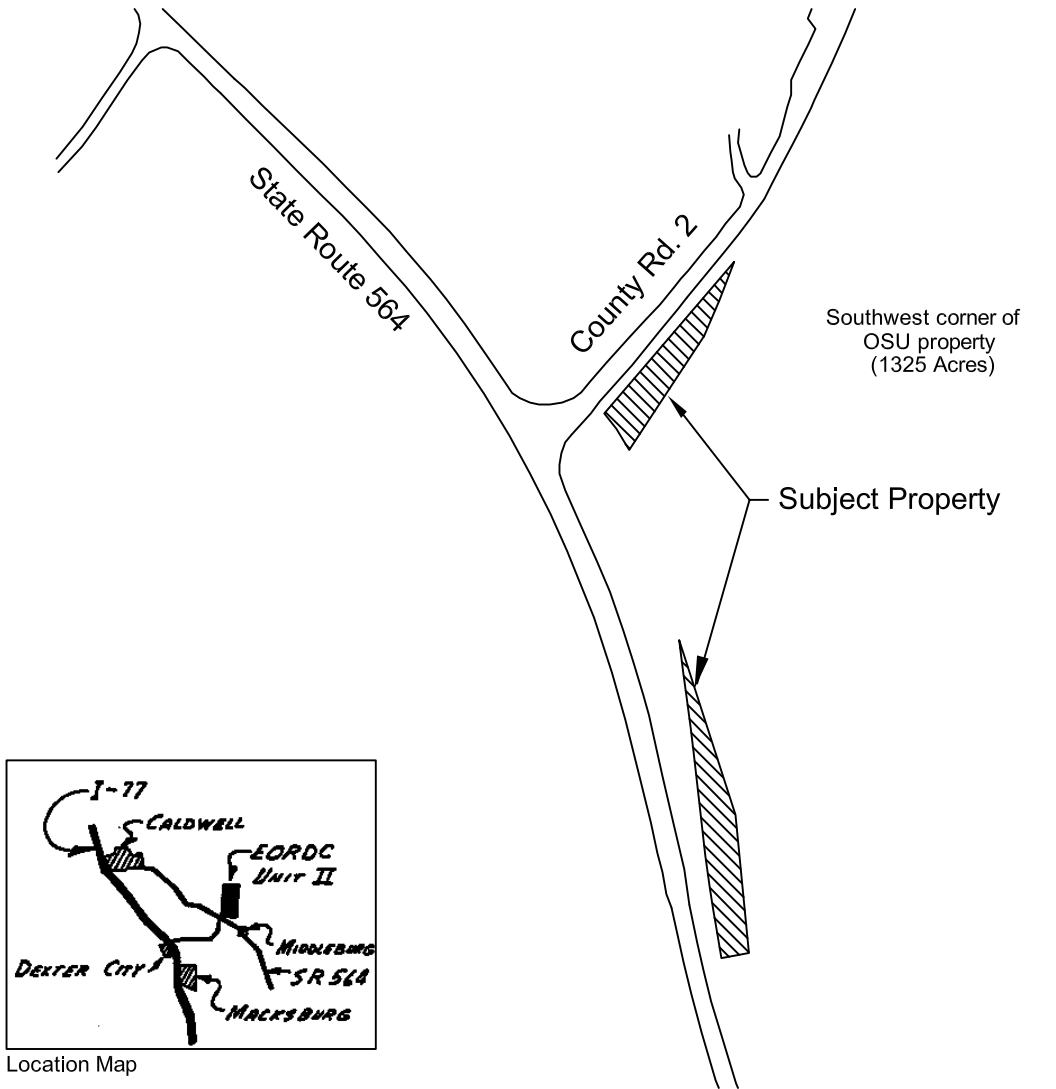
Proposed Sale

The Ohio Department of Transportation (ODOT) desires to purchase these two parcels to make road improvements to State Route 564. ODOT has determined the combined value of these two parcels to be \$300 and the value of replacing the fence at \$1,600. The University concurs with these valuations. The sale of these parcels will have no effect on OARDC's research operations.

The net proceeds of the sale will be deposited into the appropriate University accounts for the benefit of OARDC.

Because title to the property is held in the name of the State of Ohio, the sale is subject to the approval of the Ohio General Assembly through an act authorizing its sale to ODOT.

Proposed Sale Of .279 Acres of Real Property, in Noble County to The Ohio Dept. of Transportation for Highway Improvements



Location Map

No True Scale

Office of Business and Finance

February 4, 2000

Map Provided by University Engineer's Office

SALE OF REAL PROPERTY

0.373 ACRES ON KINNEAR ROAD
COLUMBUS, OHIO

Description and Location

The property consists of a parcel of approximately 0.373 acre of unimproved land adjacent to and immediately south of property owned by Columbus Wood Products, Inc., at 1165 Kinnear Road. The land was acquired by the University from CSX Transportation, Inc., in 1999 as part of a larger tract of land and various easements. This parcel is not needed by the University or the Science and Technology Campus Corporation.

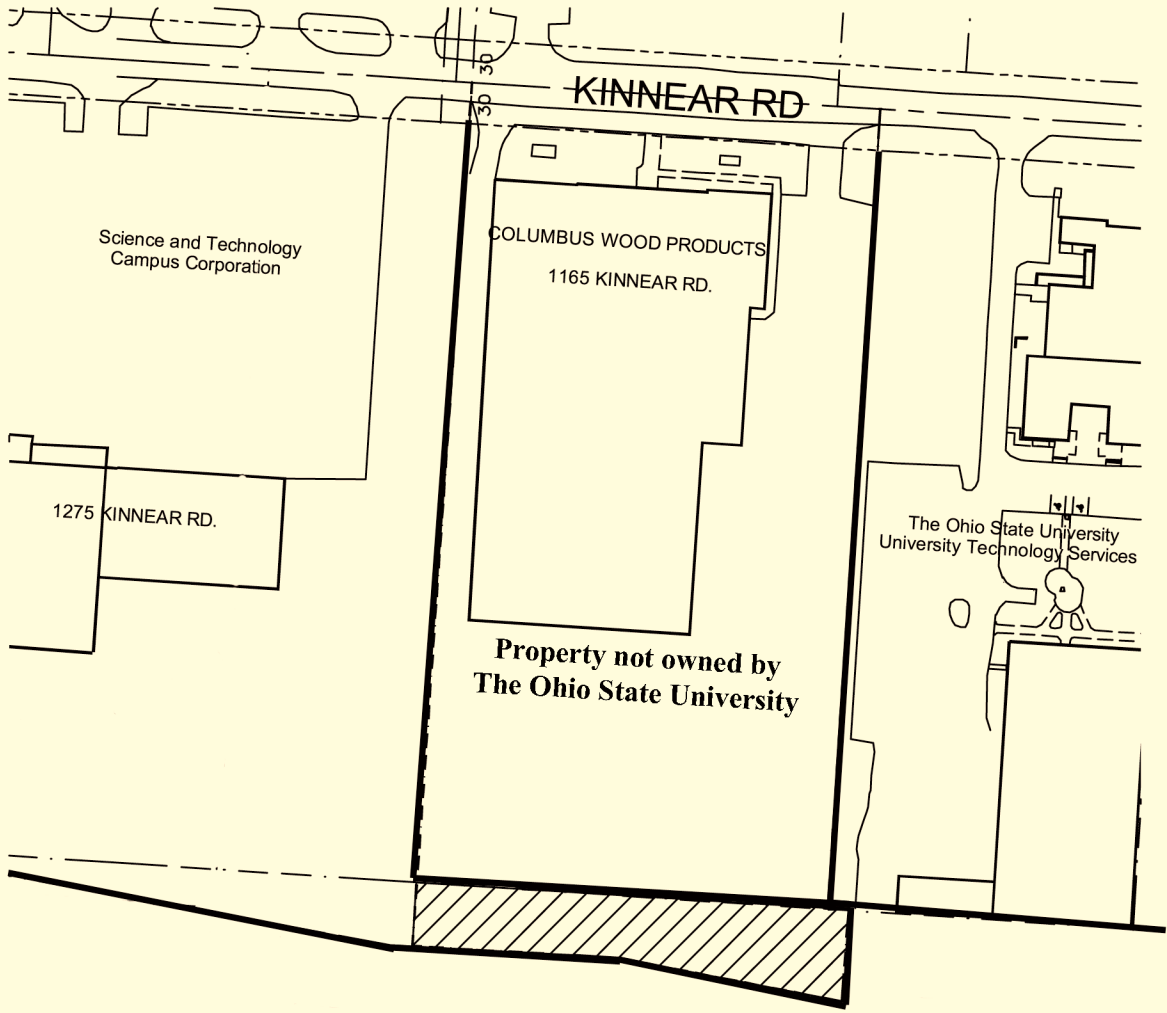
This parcel was once part of the 1165 Kinnear Road property before a previous owner sold it to CSX. Columbus Wood Products had intended to purchase this property long ago, but CSX would not subdivide the total tract. Columbus Wood Products then deferred to the University concerning the purchase, with the understanding that the University would undertake to sell this parcel to it following our purchase of the larger tract.

Proposed Sale


The agreed upon sale price for this property is \$15,000, which is supported by an appraisal done for the University's purchase of the larger tract from CSX. The net proceeds from the sale would be used to reimburse the Research Park startup account, which funded the original CSX purchase.


Because title to the property is held in the name of the State of Ohio, the sale is subject to the approval of the Ohio General Assembly through an act authorizing its sale to Columbus Wood Products.

Proposed Sale of .373 Acres of Real Property
South of Kinneer Road to
Columbus Wood Products, Inc.



No True Scale

 Subject Property

 OSU Property Line

Office of Business and Finance

February 4, 2000

Map Provided by University Engineer's Office

**The Ohio State University Board of Trustees
Fiscal Affairs Committee**

February 4, 2000

TOPIC:

Mid-year Budget Report

CONTEXT:

This is an annual review at mid-year to make adjustments due to changes in revenue or expense.

RECOMMENDATIONS:

General Fund- increased fee income and use of the enrollment reserve will offset the \$1.7 million net subsidy reduction due to implementation of the Ph.D. enrollment cap.

Other funds - increased \$75 million to reflect the addition of University Hospitals East.

IMPLICATIONS:

The FY 2000 General Fund budget remains balanced, but margins going into FY 2001 are very tight.

Ph.D. cap will require Ohio State to manage graduate enrollments differently than it has in the past.

Hospital finances will need to continue to be monitored closely in the current financial environment.

ACTION REQUESTED OF FISCAL AFFAIRS COMMITTEE:

Approval of the resolution.

University Resource Planning and Institutional Analysis

Subject: Mid-year Fee Income Estimates
Date: January 10, 2000
From: John Lowe
To: Lee Walker
Bill Shkurti

We have now received the 14th day enrollment data for both summer and autumn quarters and Henry has completed his revised enrollment estimates for the remainder of FY 2000. Attached you will find the original fee projection model as well as the 2nd quarter fee projection model and a summary of the two showing the differences. Bottom line is that total fee income is projected to increase by \$1.9 million.

However, there are two offsets to this figure. The first is a projected increase in the revenue enhancement of approximately \$0.4 million which is almost entirely attributed to the college of Medicine as a result of summer quarter (attached). The second offset is the increase in the Buckeye Scholarship program as a result of an increase in out of state undergraduate enrollments. This is estimated at approximately \$0.9 million by the Office of Student Financial Aid. This adjustment is always delayed until 14th day autumn quarter enrollments are available. This should be the last year for this adjustment. **Therefore, the net increase in fee income is approximately \$0.6 million** (\$1.9 - \$0.4 - \$0.9).

The projected shortfall in Subsidy is estimated at approximately \$1.7 million. Offset against the increase in fee income, the budget shortfall would be \$1.1 million. In addition there is a \$1.0 million enrollment reserve which can further reduce the budget shortfall to \$0.1 million.

Cc: Barb DeYoung
Marie Mead

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES
MID-YEAR BUDGET REPORT
(In Thousands)

	Original Budget		2nd. Quarter Budget		Difference	
	General Funds	Other Funds Total	General Funds	Other Funds Total	General Funds	Other Funds Total
Resources						
Government Support	379,944	271,877 651,821	378,224	271,877 650,101	(1,720)	0 (1,720) (2)
Student Fees	328,473	7,997 336,470	330,373	7,997 338,370	1,900	0 1,900 (2)
Auxiliaries		164,053 164,053		164,053 164,053	0	0 0
Hospitals		537,263 537,263		612,371 612,371	0	75,108 75,108 (1)
Other	34,130	199,431 233,561	34,130	199,431 233,561	0	0 0
Total Resources	742,547	1,180,621 1,923,168	742,727	1,255,729 1,998,456	180	75,108 75,288
Expenditures						
Instructional & General	671,855	142,051 813,906	673,155	142,051 815,206	1,300	0 1,300 (2)
Auxiliaries	1,349	169,410 170,759	1,349	169,410 170,759	0	0 0
Hospitals		536,759 536,759		613,799 613,799	0	77,040 77,040 (1)
Other	67,758	312,459 380,217	67,758	312,459 380,217	0	0 0
Total Expenditures	740,962	1,160,679 1,901,641	742,262	1,237,719 1,979,981	1,300	77,040 78,340

(1) The adjustment to the hospitals represents the addition of University Hospitals East (1st Quarter).
(2) Adjustments related to actual FY 2000 enrollments and the PhD cap (2nd Quarter).

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SIXTIETH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, March 3, 2000

The Board of Trustees met at its regular monthly meeting on Friday, March 3, 2000, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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March 3, 2000 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on March 3, 2000, at 10:40 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Allyson Lowe, and Jaclyn M. Nowakowski.

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Mr. Colley:

The men's basketball team plays tomorrow at Minnesota for a share of the Big Ten championship, then next weekend at the Big Ten tournament in Chicago, and, finally, the following weekend in the first round of the NCAA Tournament – called "March Madness."

As part of today's agenda, we will be hearing from two of the University's premier departments – Pediatrics and Physics – recent recipients of the University's Departmental Teaching Awards. Their presentations will underscore the importance of teaching as part of the mission of the University.

We will also be brought up-to-date on the progress being made on the Gateway Project at 11th Avenue and High Street. Several important actions have recently occurred and we will hear about them from Vice President David Williams at the end of this morning's agenda.

The University celebrates many All Americans' performances, both in academics and athletics. Last week we were informed that Soraya Rofagha, who served on the Board of Trustees as a student from 1997 to 1999, was named to the 2nd Team All *USA Today* College Academic team. Please join me in applauding Soraya.

Finally, the names of five graduate or professional students selected from eleven finalists by the Student Trustee Selection Committee were recommended to Governor Taft this week for his consideration for appointment to the Board for a two-year term as student trustee. The President of the Inter-Professional Council, Eric Ley, and his committee did a great job of informing students of this opportunity and in developing the list for the Governor's consideration. Eric, congratulations to you for your great work.

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PRESIDENT'S REPORT

President William E. Kirwan:

As always, it's a great pleasure to report on the many exciting things happening at the University.

Of course, if you've been around the campus the past two weeks, you'd think the biggest event has been the very widespread outbreak of illness. Earlier this year, the Hospitals' emergency room was packed with students suffering from the flu. Now the Oval is alive with students afflicted with Spring Fever. Frisbees, hula hoops, and whiffle balls fill the air, and the energy level around the campus is just incredible.

You'll have a sense of just how much energy there is at Ohio State when you hear some of the accomplishments I have to tell you about this month. First let me report on some of the achievements from our students since we are especially proud of them.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

The Chairman already mentioned Soraya Rofagha and the incredible achievement of being selected for the academic *All USA Today* team. Earlier this week, I hosted a dinner for 150 of our highest achieving undergraduates. This event is called the President's Salute to Undergraduate Achievement. Each college nominates a few students who excel not just in the classroom, but also in their work with faculty to discover new knowledge.

All of us in attendance were overwhelmed by these students: their ambitions, their enthusiasm for learning and, quite frankly, just their sheer brilliance. I was pleased that Trustees Patterson, Lowe, and Nowakowski were able to join us for this dinner. The students in turn select faculty members who have been especially important to them. I'm sure all of us who were there at this dinner will agree that the people in the room – the faculty and the students – bring great honors to our University.

Lauren Shenk, a sophomore and the second leading scorer on the women's basketball team, was just named to the Women's Basketball Academic District 4 First Team. Now in addition to being a star on the basketball team, I want you to hear this: she is majoring in molecular genetics and has a GPA of 3.9. Isn't that extraordinary?

We also learned in the paper this morning that Latoya Turner, an outstanding freshman, was selected as Women's Big Ten Freshman Basketball Player of the Year. Unfortunately, she was injured in the game yesterday, and we're all hoping she will make a quick recovery from that injury.

Our faculty have also won impressive recognition. Karla Zadnik, Professor in the College of Optometry, was selected as one of the top ten optometrists of the decade by Optometric Management Association. One of the other optometrists in the top ten is Ohio State graduate James Thimons. Not bad to have two Buckeyes in the top ten.

Right after this meeting I will be having a lunch with six exceptional faculty members who have won the highest honors in their fields. I'll have the pleasure of hosting a lunch for Professors Robert Perry, Eric Herbst, and Tin-Lun Ho, who have all been elected Fellows of the American Physical Society; Professor Leonard Brillson, Department of Electrical Engineering, who was elected as a Fellow of the Institute of Electrical and Electronic Engineers; and Professors Maarten Rutgers and Yong Bok Kim, who have been awarded National Science Foundation career awards. Quite an impressive and distinguished group of faculty.

Two of our researchers, Glenn Daehn, Professor of Materials Science and Engineering, and Professor Mauro Ferrari, Director of the Biomedical Engineering Center, were named finalists for the prestigious *Discover Magazine* Awards for Technological Innovation. It's an extraordinary thing for a university to have a single faculty member chosen as a finalist for this award – to have two, is truly extraordinary.

I just want to share a brief capsule of the innovative work of these two faculty members. Glenn Daehn works in the automotive industry, doing research on automobiles, and he is developing the capability for an engine to be made out of aluminum. This will transform the automobile industry, because it will enable us to make cars of much lower weight and, therefore, reduce the energy requirements.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Professor Mauro Ferrari who made a presentation here at our last Board meeting, was cited by *Discover Magazine* for his breakthrough discoveries on micro fabrication of drug delivery devices.

Also, President Clinton selected John Roberts, Chair of the Department of African-American and African Studies, as the new Deputy Chair of the National Endowment for the Humanities.

And speaking of appointments, we are recommending for your approval today the appointment of Mike Hogan as the Dean of the College of Humanities. Mike has served as Interim Dean for the past several months and is a widely respected scholar and administrator. He did an extraordinary job in leading our history department to a position of high national acclaim. It is also noteworthy that under his leadership, the history department won both a Selective Investment Award from the University and a Departmental Teaching Award.

One of the special roles Ohio State plays in Ohio is to serve as the state's flagship center for graduate education and research. We all know that the presence of major research universities is a key ingredient for a region's and a state's success in the new economy. I can cite a recent example of just how this works.

Germany's largest eyewear company has formed a new business in North America and decided to locate in Central Ohio. The reason they gave for this decision was that they wanted to be near our College of Optometry, which is well known to be among the very best in the world. The new venture is called Rodenstock North America. This is a concrete example of Ohio State helping to attract industry and high-paying jobs to Ohio because of the quality of our academic programs.

In keeping with our stated goal as the catalyst for high tech growth in Ohio, Governor Taft and I presented the first-ever Technology Partnership Alliance Awards to five companies and five Ohio State researchers. These awards were given to honor the best examples of technology transfer and university/private sector partnership over the past year.

Our medical researchers continue to make impressive breakthroughs with their research. You may have read recent accounts in the Columbus *Dispatch* describing a remarkable laparoscopic kidney removal procedure developed by Dr. Ronald Pelletier and promising research led by Professor Arthur Burghes to find a treatment for spinal muscular atrophy. These are extremely valuable contributions that promise to improve the quality of life for millions of people worldwide.

I am especially proud to report that our College of Humanities, under the leadership of Kermit Hall and Michael Hogan, quadrupled its funding from the National Endowment for the Humanities. Our 1999 NEH funding total was close to \$1 million – that's more than any other university in the United States. This is an extraordinary accomplishment. We will use \$500,000 of this funding to help set up an endowment for a state-of-the-art facility we're developing for teaching and learning languages, cultures, and literatures. It's called the "World Media and Culture Center."

Overall, the research awards for calendar year 1999 were up an impressive 12 percent over the previous year. Our award total was \$207 million, which places Ohio State in the top echelon of our nation's research universities. Funding was

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

up in all colleges, but of a special note is the College of Food, Agricultural, and Environmental Sciences – their funding total was up a whopping 41 percent.

We received another very special award that I want to mention today. A Marion businessman and philanthropist, George H. Alber, who died in 1997, left one-third of his multimillion-dollar estate to Ohio State-Marion to provide for student scholarships. This has enabled the Marion Campus to award some \$270,000 worth of Alber Scholarships on that campus. Because of these scholarships, tuition at Ohio State-Marion is now the lowest of any state-supported four-year university, including all the regional campuses in the state.

Finally, I traveled to Florida earlier this month to participate in our Winter College program. It was a wonderful event. I want to thank Jerry May and his phenomenal staff for organizing a remarkably successful set of meetings and engagements with our alumni and friends in Naples. Quite frankly, I think we could almost call Naples "Ohio State South," because there are so many alumni and friends there. I want to thank especially Trustee George Skestos for co-hosting a reception the first night we got there, and Trustee David Brennan who attended a big banquet we had for the Winter College.

We took with us to Naples some of our most outstanding faculty, who made presentations to our alumni on topics of great interest to them. We had a record turn out of students at our Winter College and the responses from them have been exceedingly high.

I had a chance to present the Academic Plan to our alumni in Naples at Winter College, and got some very valuable feedback on it, as we have gotten from the faculty, staff, and students here on the campus. We will be bringing the Academic Plan into its final form over the next couple of months, and to the Board for its consideration.

When we meet next, another class will have graduated, this time in a St. Patrick's Day commencement ceremony. As a descendant from the Emerald Isle, I look forward to seeing a few shamrocks mixed in with the scarlet and gray on the students' caps and gowns.

And, finally, I want to pick up on a point that Chairman Colley made that our next meeting will be in April. I hope at that time to be bragging about our second straight Final Four appearance for our beloved Buckeyes.

Thank you, Mr. Chairman, that completes my report. I would now like to turn to Provost Ray, who will introduce some information about our departments who have won a very impressive award.

DISTINGUISHED DEPARTMENTAL TEACHING AWARDS

Provost Edward J. Ray:

Thank you, Mr. President. As Chairman Colley indicated, we will hear first-hand from a couple of departments that have won our Distinguished Departmental Teaching Award. This is a program that we began in 1996, and it's worth noting the uniqueness of this program. We've had a Distinguished Teaching Award for many years, and many of our finest colleagues have individually been recognized for their teaching excellence.

DISTINGUISHED DEPARTMENTAL TEACHING AWARDS (contd)

Provost Ray: (contd)

We felt that to really move the agenda forward in terms of valuing and nurturing effective teaching, that it would be useful to think about a program-wide award that could be made available. In the intervening years, we've made awards of two programs being recognized each year and we've now recognized 10 programs. This is a program that we get calls about from around the country, where other universities are asking, "What do you do to recognize teaching? Do you have individual awards? Do you do something beyond recognizing individuals of a more systemic programmatic type?" So we're very pleased with this program.

As the President indicated, the Department of History, under the leadership of Mike Hogan and others, is one program that's really quite extraordinary in the sense that it represents "putting all the pieces together." One of the things we talk about when we talk about our aspirations for the University, is a goal of excellence in everything that we do. And History certainly is a program that demonstrates that, having been chosen for a Selective Investment Award and for a Distinguished Departmental Teaching Award.

One of the two programs that you'll be hearing from today, the Department of Physics, is the only other program in this University that has been acknowledged with both a Distinguished Teaching Award, at the department-level, and a Selective Investment Award. That really is a mark of great distinction. The award itself carries a \$25,000 annual allocation and a \$1,500 cash award to be used to further instructional activities.

This morning we have, as I indicated, representatives from two departments to talk about the programs that they have in place that led to them being acknowledged with this award. Dr. John Mahan is here to tell us about the Department of Pediatrics and Dr. Will Saam, along with a few colleagues, is here to tell us about the Department of Physics. Let me ask Dr. Mahan to start us off.

Dr. John Mahan: [slide presentation]

Thank you. Dr. Kirwan, Board members, and guests, it is my pleasure to talk about what has happened with the Department of Pediatrics and the Distinguished Departmental Teaching Award.

As I was reflecting on how I would begin this, Dr. Susan Fisher asked me a question before the meeting that made me stop for a second. She asked, "How do you balance teaching with all the clinical activities and research, and all the other things you have to do with your life as a faculty member?" I thought, I don't know -- we don't even think about how we're balancing it. We just teach all the time, whether we're seeing patients or we're teaching the students. It seems like we are always involved with students, residents, or fellows at our elbows. Whether we're going to board meetings or Hospitals committee meetings with a chief resident at our side, whether we're doing research with students and fellows -- it's really part of our being. I think that that says a lot about how we are able to get to this place and be rewarded by the University.

I want to remind you a little bit about where medical education has gone. This slide shows a Renaissance physician in the center of the group here. Actually, he's one of our first nephrologists because he's looking at a urine container with his retinue of assistants and students no doubt. Quite a lively bunch.

DISTINGUISHED DEPARTMENTAL TEACHING AWARDS (contd)

Dr. Mahan: (contd)

This next slide shows medical education. As you know, medical education became a little bit more formal in the 19th century. This is Dr. Morton's example of anesthesia at Mass General back in the 1840s.

Medical education has really become much more of a focused mentorship kind of relationship. We've come to recognize that lectures and didactic sessions only take us so far in terms of teaching what we need to teach medical students, residents, and physicians. As we've evolved, I think this kind of example of our attending physician with a resident and student is much more an example of what we talk about with medical education today, as well as our residents interacting directly with patients as part of that educational process.

I thought an interesting way to think about it is if you were looking for a pediatrician for your child, what would you be looking for? Well, you might be impressed that your pediatrician graduated at the top of his class at Harvard as an undergraduate, and you might be impressed that your pediatrician was the best pediatric resident at Children's Hospital when she graduated 10 years ago. But you'd probably be a lot more impressed if you knew that your pediatrician was really committed to learning, was up-to-date, and was going to take care of what she needed to know to take care of your child.

We really talk about education as making sure that our residents get the proper knowledge, attitude, and skills to be effective, life-long physicians. Of course, this starts at the medical school level, goes through in terms of post-medical school training, and really is a life-long commitment. We certainly are looking for competency and the kind of concepts in terms of clinical decision-making that really reinforce that the physician of today needs to be current and collaborative. No one's out there doing it all by themselves.

Just to review for you the education of a pediatrician. The typical medical school program comes after four years of undergraduate education and a number of our medical students have done some additional training, have masters and other programs before they reach medical school. In medical school they have two years of basic science and two years of clinical rotations, some required in medicine, surgery, OB/GYN, and so on. Then they have a number of electives to prepare them to be able to pass their boards and graduate from their college of medicine. But it doesn't stop there. The graduate medical education process in pediatrics is a three-year residency training – one year as an intern with a lot of supervision, and two years as a resident with some supervision and a lot more education responsibilities. But a key part of the education of the pediatrician is really fostering that concept that this is a life-long learning process, and continuing education is part of being a competent physician.

In summary, we talk about knowledge of child health, we talk about decision-making skills and we teach technical skills – e.g., how to put an ET tube in a little baby in the delivery room to help that baby start life. But we also focus on a lot of other things like social interactions and communication. Again, things that are taught very much in a small group, in a mentoring process. Also there certainly are things like documentation and appropriate management of the patient for longstanding health, and then, again, this dedication to learning.

So who does our teaching in pediatrics? We have 130 full-time faculty in tenure and clinical tracks. I came here in 1984 and I was the twenty-seventh full-time faculty member. You can see the growth we've had here at Ohio State. We have very little faculty turnover, which says good things about Columbus, the medical school, and the University.

DISTINGUISHED DEPARTMENTAL TEACHING AWARDS (contd)

Dr. Mahan: (contd)

Another important part of our teaching retinue is our community pediatric faculty. We now have 120 community pediatricians who teach medical students and residents. Fifty-six are participating as our PECS faculty – Pediatric Education and Community Settings. This is where they take a resident into their office one afternoon a week during that three years of training, so that the resident can learn at their side what office pediatrics is like. This is really what most of our graduates are going to be doing. It's been a very well received program and our residents love it. Of the 56 PECS faculty participating, all 56 have come back and done it now three years in a row. They love it!

One other point is that our department spends absolutely zero on this program. These pediatricians do this because they want to be part of the teaching mission and part of our College of Medicine faculty. Then we have residents – 65 in pediatrics this year and 28 in internal medicine pediatrics.

Who do we teach? When this document was submitted for the 1998-99 year, we had interactions in a variety of ways with 755 medical students and 140 graduate students. Many were in research capacities, but some in areas like hospital administration. We had a number of non-pediatric residents from surgery, family practice, and so on that interacted with our faculty. We had 85 pediatric residents, 12 pediatric fellows, and 10,725 interactions with community physicians and nurses in teaching encounters at our department-level.

So our commitment to excellence in teaching and learning can be really summed up by a commitment to best information, best techniques, best practice, and life-long learning as the key to being an effective and valued pediatrician. In terms of our department, we stress continuous improvement in the way we teach and we progressively assist our students to become self-directed in their education. In the past, a lot of teaching was done at the bedside and in a large lecture format. Again, we've moved that to the bedside, but more thinking of the bedside as the office, the clinic, the emergency room, and all the places that patients are present.

How do we assess our results? We monitor our evaluations, we do peer review, we do things like in-training examinations of our students and residents, we look at our board pass rates, and we're beginning to focus more on outcomes-based assessment of the results of our teaching. One marker of our teaching is that many of those 56 community pediatricians that are taking residents into their offices and showing them what it's really like to take care of children in a community, are graduates of our residency program and want to give back.

Just to show you a snapshot of the graduates of our residency program, this slide shows 1994-1999 data. This includes 92 pediatric residents and 13 medical pediatric graduates; it does not include 18 fellows who were in training at the time. You can see, we have 52 of this 105 graduates who are practicing in the State of Ohio, but we also have a number of graduates practicing throughout the country that go on to carry that OSU name to Florida, Texas, California, Pennsylvania and so on.

I just want to end with what our department has decided to do to really invest this award. Dr. Hansen would have been most proud to have been here today to accept this award in person. Unfortunately, last weekend he threw his back out and, being Dr. Hansen, he lived with it for a few days. Finally, he went for his MRI and yesterday had three disks worked on at University Hospitals. He's going to be laid up for a few weeks, so I get the pleasure of presenting this to you today.

DISTINGUISHED DEPARTMENTAL TEACHING AWARDS (contd)

Dr. Mahan: (contd)

Under his direction, what we've done is invested this award into continuing our educational efforts. At one level, I want the Board to recognize the value for our department of just putting together this document, for us to critically look at our teaching, and for us to look at all the efforts everyone is doing. I don't think we realized all the great activity that was going on. That was certainly an important thing as we shared this document with our faculty.

The second thing we've done with this award is recruit a new clinician educator, Carl Johnson. Dr. Johnson is an M.D. and has his master's in education from Harvard. We were able to recruit him from the University of California-San Francisco, in part, because of his opportunity to work with Drs. Ken Wilson and Constance Barsky in hypothesis-driven, outcomes-based clinical educational research. We were able to bring him with this award and we look forward to him continuing to improve our education efforts.

It was my pleasure to present what we're doing in pediatrics and I thank you. I'd be happy to answer any questions you may have.

Ms. Hendricks:

Could you tell me what hypothesis-driven, outcomes-based clinical educational research is?

Dr. Mahan:

It's a mouthful. Actually a lot of what we do in education in medical school and in residency is teaching students. They're good people, they go out and do a good job, and therefore we're doing a good job. What we're trying to say is when we teach in this fashion, does it change behavior? Does this physician go out there and practice better medicine as a result? When we give a CME conference to community pediatricians one year later, did they treat otitis media by the new guidelines of otitis media, or are they doing what they learned 10 years ago in medical school? When we train a resident to do a procedure, do we know that that resident is doing that procedure correctly?

When you look at outcomes-based, you're beyond saying we're good teachers, therefore we're doing a good job. It is, "Are we really having an impact?" Much of this is adult education. These are motivated people, but at some level we want to be looking at whether they are really benefiting from this teaching interaction. Carl is uniquely situated to help us look at that.

President Kirwan:

Thank you very much. Excellent report.

Provost Ray:

Let me ask Will Saam, Chair of the Department of Physics, and some of his colleagues to present their program as well. Will --

Dr. William Saam:

Thank you very much, Ed, President Kirwan, and members of the Board of Trustees. We appreciate, very much, the opportunity to talk to you today about the core of the Physics Department -- our instructional program. To tell you a little bit about it, we have approximately 150 undergraduate majors, 150 graduate

DISTINGUISHED DEPARTMENTAL TEACHING AWARDS (contd)

Dr. Saam: (contd)

students, and a very important service component. Approximately one-third of all undergraduates who leave OSU with a bachelor's degree have taken a physics course. We're really very proud that this program has won a University Distinguished Departmental Teaching Award, and I'll tell you it has motivated all of us to work even harder in ways that I see every day.

We take great pride in our integration and synergy between the instructional and research programs. In fact, I would say that our Selective Investment Award and our Distinguished Departmental Teaching Award are, in fact, two sides of the same coin. My faculty and students can tell you about this much more eloquently than I, and, to this effect, we have brought along a video I would like to show at this point. The video is somewhat abridged because of time constraints.

[Video presentation]

There is actually a bit more, but while we wait a second or two for that bit more, I'd like to express my appreciation to University Communications.

Linn Van Woerkom -- the guy laughing hysterically at the end of the video -- was surprised in his classroom last week by President Kirwan, who presented him with an apple and the news that he was one of this year's Alumni Distinguished Award winners. Linn is in the audience and sitting next to him is Bob Scherrer, the other jokester in the video. Bob won this same award last year and received an apple from President Kirwan.

Dick Furnstahl, the nuclear theorist that you saw in the video, won the award three years ago. Terry Walker, vice chair for Graduate Studies, sitting next to Linn, is an excellent teacher. He is this year's winner of the American Association of Physics Teachers Klopstet Memorial Lecture Award and is in high demand as a public lecturer. They are all excellent researchers, internationally-known, and, in fact, we find that the very best researchers are almost always among the very best teachers.

Now, I'd like to introduce Bill Palmer. Until recently, Bill was vice chair for Undergraduate Studies. Bill was really an exceptional architect of change and improvement in our undergraduate program. He was the mastermind behind our proposal for the Distinguished Departmental Teaching Award, and he, more than anyone else, is best able to articulate how that award was put together and the vision behind it. Bill --

Dr. William Palmer:

Thank you very much, Will. It's a pleasure to be here in this room with so many people that I've enjoyed interacting with over the years. Let me begin by thanking the Board for granting me emeritus status at your last meeting. I understand that the vote was close. Despite that, I do appreciate the yellow hangtag that I have for parking -- it's a free, lifetime tag.

I must express my appreciation to Martha Garland for managing the very difficult beauty pageant that this is, with all the stage mothers looking over her shoulder and I was one of them. She did a marvelous job; it is a very tough job.

Yes, I was the minister of propaganda for the teaching nomination package. But, I assure you, it was an easy and enjoyable task because physics, which is a hard-headed research department, also has always taken its teaching obligations to heart. Howard George, our former chair at Harvard and an old friend of mine --

DISTINGUISHED DEPARTMENTAL TEACHING AWARDS (contd)

Dr. Palmer: (contd)

that's what old friends are for -- noted the OSU Physics "culture of caring" -- he does get carried away -- that pervades the department when it comes to teaching at all levels. I think you saw some of that in the video.

This morning in my short sound byte I want to talk about one aspect of the program that I believe is very important -- undergraduate research. As Will mentioned, it serves everyone. Because physics thrives by this vertical integration in the department from the undergraduate to the graduate to the post-doctoral to the professor working in a research lab. Some of our students enter the research lab before they even start here as freshmen, because we have faculty who are aggressive and cherry pick through those high SAT scores. They call people up and say, "Would you like to work in my lab?," the summer before they start.

Undergraduate majors therefore are initiated very soon into this research family of the lab. They are provided a desk, a place to hang their hat, a paying job -- sometimes it's paying, sometimes it's not -- hands on, up close relations with faculty members, with the scientific mentors on the scientific frontier. They get help with their homework, they build equipment, they take data, they begin by sweeping the floor, and many of them end by publishing papers.

So undergraduate research is the real center of our honors program and we encourage all students to engage in it and most do at some level. We are grateful for research scholarships with this regard. We, as well as Dr. Alley, invest some of our own departmental funds on supporting this undergraduate research. We have \$60,000 a year from our mother lode, the National Science Foundation, supporting research experience for the undergraduate program.

The joy of this is the mutuality of the benefit, there is no altruism in the Physics Department. The students gain the kind of experience that graduate schools and employers want. The faculty members gain lively and willing helpers who work on the cheap. Everyone wins in this arrangement. Students win Goldwater scholarships, Marshall scholarships, and NSF graduate fellowships. They go to the best graduate schools and they earn what approaches the salary of an incoming Ph.D.

The department and the faculty gain. They win research awards, they attend Board of Trustees meetings, the Board of Trustees notice us, the Office of Academic Affairs gets a warm and fuzzy feeling about physics, and I get to retire a happy man. Thank you very much.

Dr. Saam:

Thank you, Bill. Bill will not leave us, but he will remain with us as a spiritual guide and willing worker. I forgot that Bob Scherrer has succeeded Bill in the Office of Undergraduate Studies. In fact, it was Bob who was responsible for putting together that video that we saw.

Provost Ray:

Are there any questions? If not, Mr. President, that concludes the program.

DISTINGUISHED DEPARTMENTAL TEACHING AWARDS (contd)

President Kirwan:

Thank you very much for that wonderful presentation. We're very proud of our Physics Department.

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CONSENT AGENDA

President Kirwan:

We have 16 resolutions on the consent agenda today. I would like to ask that resolutions #8 and #15 be considered for separate vote. Unless there are any objections, I would like to recommend the following resolutions to the Board:

**AUTHORIZATION FOR THE TECHNOLOGY TRANSFER OVERSIGHT COMMITTEE
TO APPROVE RESEARCH INCENTIVES FOR STAFF AND STUDENTS**

Resolution No. 2000-103

WHEREAS the University, through the Office for Technology Partnerships, has consulted with a broad range of faculty and administrative groups regarding Resolution 96-126 "Authorization for the Technology Transfer Oversight Committee to Approve Research Incentives for Faculty"; and

WHEREAS Resolution 96-126 applies only to faculty; and

WHEREAS since 1996, intellectual property for which one or more of the inventors are staff (in addition to faculty co-inventors) have been presented to the Office for Technology Licensing for licensing to start-up companies which would include those inventors; and

WHEREAS the University's Patent and Copyright Policy does not differentiate among faculty, staff and students in terms of ownership of inventions and their ability to share in royalties:

NOW THEREFORE

BE IT RESOLVED, That Resolution 96-126 be amended to authorize the Technology Transfer Oversight Committee (TTOC) to approve research incentives for all faculty, staff and students who meet the criteria of being potential inventors of University technology and to authorize the University to enter into such agreements providing research incentives subject to the approval process and the guidelines for faculty provided in Resolution 96-126 and guidelines to be developed by the TTOC for staff and students.

**PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)
EMPLOYING UNITS**

Resolution No. 2000-104

WHEREAS Section 145.298 of the Ohio Revised Code requires a state employing unit to establish an early retirement incentive plan for its employees in the event that a designated number of lay-offs occur within the employing unit; and

WHEREAS Section 145.297 of the Ohio Revised Code allows a state institution of higher education to designate employing units in order to determine the applicability of Revised Code Section 145.298, and also for the purpose of establishing voluntary retirement incentive plans for its employees:

**PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)
EMPLOYING UNITS (contd)**

NOW THEREFORE

BE IT FURTHER RESOLVED, That the University Hospital units listed on Exhibit A, a copy of which is attached, are established as separate employing units within The Ohio State University in accordance with the requirements of Section 145.297 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That Exhibit B includes departments associated with specific units listed on Exhibit A and that additions or deletions to Exhibit B will occur over time and will be incorporated in this resolution.

BE IT FURTHER RESOLVED, That the employing units are created for the sole purpose of complying with Sections 145.297 and 145.298 of the Ohio Revised Code and they have no applicability to any other employment or fiscal issue; and

BE IT FURTHER RESOLVED, That the President and/or Associate Vice President for Human Resources are hereby authorized to notify the Public Employees Retirement System of the establishment of the employing units in accordance with the terms of this resolution.

(See Appendix XXXIV for Exhibits A and B, page 765.)

RENAMING OF THE DEPARTMENT OF MEDICAL BIOCHEMISTRY

Resolution No. 2000-105

Synopsis: Renaming of the Department of Medical Biochemistry to the Department of Molecular and Cellular Biochemistry is proposed.

WHEREAS in Spring 1999, the Council on Academic Affairs approved several organizational changes in the College of Medicine and Public Health including the establishment of the School of Biomedical Science, the establishment of the Department of Neuroscience and several department name changes; and

WHEREAS changing the name of the Department of Molecular Biology was postponed until agreement on an appropriate name was reached; and

WHEREAS the proposed name, Molecular and Cellular Biochemistry, reflects the Department's teaching and research emphasis more adequately than does the current name; and

WHEREAS nearly all the departments of biochemistry/biological chemistry in the U.S. are called biochemistry and molecular biology or related names; and

WHEREAS the faculty of the department have unanimously supported the name change, with support also coming from the Dean's committee on restructuring within the College of Medicine and Public Health, the Council of Chairs, and the Faculty Council in the College of Medicine and Public Health; and

WHEREAS letters of support have been received from the College of Biological Sciences, the College of Mathematical and Physical Sciences, the Department of Microbiology, the Department of Biochemistry, the Department of Molecular Genetics and the Program in Molecular, Cellular and Development Biology; and

WHEREAS the proposal has the unanimous support of the reviewing subcommittee, of the full Council on Academic Affairs, and was approved by the University Senate at its February 12, 2000 meeting:

RENAMING OF THE DEPARTMENT OF MEDICAL BIOCHEMISTRY (contd)

NOW THEREFORE

BE IT RESOLVED, That the Department of Medical Biochemistry be renamed the Department of Molecular and Cellular Biochemistry, effective immediately.

NAMING OF THE ALLIED MEDICAL PROFESSIONS BUILDING

Resolution No. 2000-106

Synopsis: Naming the Allied Medical Professions Building, located at 1583 Perry Street on the Columbus Campus, is proposed.

WHEREAS Robert J. Atwell, M.D., was recruited to The Ohio State University faculty to implement a school of allied medical professions in 1966 and gave leadership and direction to the school until his retirement in 1983; and

WHEREAS Dr. Atwell was the moving force behind the development of the School of Allied Medical Professions into a nationally recognized academic unit of The Ohio State University; and

WHEREAS Dr. Atwell's prominence at both the state and national level in developing academic policy and shaping health care policy brought distinction to Ohio State; and

WHEREAS Dr. Atwell was a leader in the establishment of the Ohio Society of Allied Health Professions; and

WHEREAS the proposal is strongly endorsed by the faculty and staff of the School of Allied Medical Professions, the dean of the College of Medicine and Public Health, and the President's Planning Cabinet:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned facility shall be named "Robert J. Atwell Hall."

NAMING OF LANE AVENUE PARK

Resolution No. 2000-107

Synopsis: The commemorative naming of Lane Avenue Park, located at the southeast corner of Lane Avenue and Kenny Road on the Columbus Campus, for Fred Beekman is proposed.

WHEREAS Fred Beekman has been a long-time contributor to The Ohio State University, including serving as the director of recreation and intramural sports and as a leader for four decades of Ohio Staters, Inc.;

WHEREAS Fred Beekman served as an official for the Ohio High School Athletic Association and taught countless Ohio State students how to organize and officiate athletics contests; and

WHEREAS Mr. Beekman gave his professional expertise to organizing the State Track and Field Meet and the Ohio Special Olympics; and

NAMING OF LANE AVENUE PARK (contd)

WHEREAS Fred Beekman has worked tirelessly over the years to preserve and create outdoor recreation space and student opportunity at Ohio State, leading to the creation of the Lane Avenue Park; and

WHEREAS this naming has the approval of the Vice President for Student and Urban/Community Affairs and the President's Planning Cabinet:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of Rule 3335-1-08 of the Administrative Code, the aforementioned park shall be named "Fred Beekman Park."

NAMING OF 1501 NEIL AVENUE

Resolution No. 2000-108

Synopsis: Approval of the naming of the building located at 1501 Neil Avenue is proposed.

WHEREAS the unnamed building, located at 1501 Neil Avenue, currently is the campus home for the Mershon Center, which is visited regularly by distinguished scholars outside The Ohio State University; and

WHEREAS the academic program of the Mershon Center brings distinction and national attention to The Ohio State University; and

WHEREAS the request has been approved by the President's Planning Cabinet:

NOW THEREFORE

BE IT RESOLVED, That the building currently located at 1501 Neil Avenue be named "The Mershon Center" as long as the building continues to house the academic programs of The Mershon Center.

NAMING OF THE GRAND LOUNGE IN THE LONGABERGER ALUMNI HOUSE

Resolution No. 2000-109

Synopsis: Naming of the Grand Lounge in the Longaberger Alumni House is proposed.

WHEREAS alumni and friends of The Ohio State University have donated funds to construct The Longaberger Alumni House to provide space for alumni and friends to work on behalf of the university and to provide offices for the Alumni Association, and

WHEREAS Clyde Anton (Sandy) Sanders and Helen June (Gary) Sanders, wishing to keep Ohio State in a leadership position, have made a generous gift to complete the funding for The Ruth W. and John T. Mount Leadership Suite and the Grand Lounge; and

WHEREAS Sandy and Gary Sanders have been loyal and frequent supporters of The Ohio State University:

NOW THEREFORE

NAMING OF THE GRAND LOUNGE IN THE LONGABERGER ALUMNI HOUSE (contd)

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned space shall be named "The Sanders Grand Lounge."

HONORARY DEGREE

Resolution No. 2000-110

Synopsis: The awarding of an honorary degree to Joshua Lederberg is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Joshua Lederberg

Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT

Resolution No. 2000-111

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 17, 2000, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2000-112

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 4, 2000 meeting of the Board, including the following Appointments, Appointment of Chairperson/Director, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center and The Ohio State University Medical Center – East) approved on December 16, 1999 and January 27, 2000, by The Ohio State University Hospitals Board, be ratified.

PERSONNEL ACTIONS (contd)

Appointments

Name: STEPHEN R. ACKER
Title: Director of Technology Enhanced Learning and Research
Office: Academic Affairs, Office of the Chief Information Officer
Term: March 1, 2000 through June 30, 2001

Name: RUTH COLKER
Title: Professor (The Heck-Faust Memorial Chair in Constitutional Law)
College: Law
Effective: October 17, 1997

Name: LARRY J. COPELAND
Title: Professor (The William Greenville Pace III and Joann Norris Collins-Pace Chair for Cancer Research)
College: Medicine and Public Health
Term: March 3, 2000 through June 30, 2004
Concurrent Appointment: Chair, Department of Obstetrics and Gynecology

Name: MICHAEL J. HOGAN
Title: Dean
College: Humanities
Term: March 1, 2000, through June 30, 2005
Present Position: Interim Dean, College of Humanities

Name: DANIEL T. LICHTER
Title: Professor (Robert Lazarus Professorship in Population Studies)
Department: Sociology
Term: January 1, 2000, through September 30, 2004
Present Position: Director, Population Research Institute, and Professor, Department of Sociology, The Pennsylvania State University, University Park, PA, and Visiting Scholar, Russell Sage Foundation, New York, NY

Name: JERRY R. MENDELL
Title: Professor (The Helen C. Kurtz Chair in Neurology)
Department: Neurology
Term: March 1, 2000 through June 30, 2004
Concurrent Appointment: Chair, Department of Neurology

Appointment of Chairperson and Director

December 1, 1999 through June 30, 2000

School of Educational Policy and Leadership

Mary Ann Sagaria*

July 1, 2000 through June 30, 2004

Food, Agricultural and Biological Engineering

K. C. Ting

*Interim

Leaves of Absence Without Salary

JOHN W. ROBERTS, Chair and Professor, Department of African-American and African Studies, effective March 1, 2000 through February 28, 2001, to accept an appointment as Deputy Chair of the National Endowment for the Humanities, Washington, DC.

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary (contd)

KAMBIZ VAFAI, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001, to accept an appointment as a Professor in the Mechanical Engineering Program, University of California – Riverside.

Professional Improvement Leaves

MARTHA C. COOPER, Professor, Department of Marketing, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

ANDREW P. GOULD, Associate Professor, Department of Astronomy, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

CURTIS P. HAUGTVEDT, Associate Professor, Department of Marketing, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

Emeritus Titles

CALVIN M. KUNIN, Department of Internal Medicine, with the title Professor Emeritus, effective July 1, 2000.

LARRY J. PETERSON, College of Dentistry, with the title Professor Emeritus, effective March 1, 2000.

PAUL JANSMA, School of Physical Activity and Educational Services, with the title Professor Emeritus, effective February 1, 2000.

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)

December 1999

Muhammad I. Akhtar, M.B.B.S., Neurology, PGY1 Limited, 07/01/99-06/30/01
Abdulkarim Hanna Aslo, M.D., General Psychiatry, PGY1 Limited, 07/01/99-06/30/01
Gregory C. Berlet, M.D., Orthopedic Surgery, Attending, 12/08/99-06/30/01
Denise M. Cambier, M.D., Neurology, Attending, 11/29/99-06/30/01
Eric R. Dritsas, M.D., Transplant, PGY3 Limited, 11/01/99-11/30/99
Allison Joy Esenwine, M.D., Emergency Medicine, PGY1 Limited, 07/01/99-06/30/01
Lisha Fan, M.D., Radiation Oncology, PGY2 Limited, 07/01/99-06/30/01
Michael R. Gigax, M.D., General Surgery, PGY1 Limited, 07/01/99-06/30/01
Jill S. Goldberg-Arnold, Ph.D., Psychology, Attending, 11/03/99-06/30/01
Iain L. Grant, M.D., Otolaryngology, Attending, 12/08/99-06/30/01
Todd C. Hobgood, M.D., Otolaryngology, PGY2 Limited, 07/01/99-06/30/01
Inga Jolly, D.O., Family Medicine, Community Affiliate, 12/08/99-06/30/01
John R. Kalmar, D.M.D., Ph.D., Pathology, Attending, 12/08/99-06/01/01
Douglas J. Knutson, M.D., Family Medicine, Attending, 12/08/99-06/30/01
Karen J. Lessaris, M.D., Neonatology, Attending, 12/08/99-06/30/01
Yuhua Ma, M.D., General Psychiatry, PGY1 Limited, 07/01/99-06/30/00
Lawrence H. Mendel, D.O., Emergency Medicine, Community Affiliate, 08/26/99-06/30/00
Jennifer A. Morrison, M.D., Ophthalmology, PGY2 Limited, 07/01/99-06/30/00
David M. Odell, M.D., Fam. Med./Sports Med., PGY5 Limited, 07/01/99-06/30/00
Kevin J. Pugh, M.D., Orthopedic Surgery, Attending, 09/01/99-06/30/00
Rachel A. Rosenfeld, M.D., Peds/Emergency Med., PGY5 Limited, 11/01/99-11/30/99
Susan K. Rothrauff, P.A., Thoracic/Cardio Surgery, Allied Health, 12/08/99-06/30/00
Lawrence B. Rothstein, M.D., Anesthesiology, Attending, 05/25/99-06/30/00
Christopher M. Schlanger, M.D., Emergency Medicine, PGY1 Limited, 07/01/99-06/30/00
Patricia Gerbig Toohey, M.D., Internal Medicine/Ped., PGY1 Limited, 07/01/99-06/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)
(contd)

December 1999 (contd)

Linbee Sanchez Valencia, M.D., Obstetrics/Gynecology, PGY1 Limited, 07/01/99-06/30/00
Miguel A. Villalona-Calero, M.D., Hematology/Oncology, Attending, 04/12/99-06/30/00
William A. Wallace, Jr., M.D., General Surgery, PGY1 Limited, 07/01/99-06/30/00
Shounan Yao, M.D., Otolaryngology, PGY2 Limited, 07/01/99-06/30/00
Adrian M. Zachary, D.O., Physical Medicine/Rehab., PGY2 Limited, 07/01/99-06/30/00

Reappointments to Medical Staff

David W. Chow, M.D., Physical Medicine, PGY3 Limited, 07/01/99-06/30/01
Perry M. Herman, M.D., Physical Medicine, PGY5 Limited, 07/01/99-06/30/01
Vivek Kadyan, M.D., Physical Medicine, PGY2 Limited, 07/01/99-06/30/01

Request for Additional Privileges

Lisa Keder, M.D., Ob/Gyn, Co2 Lasers, 11/22/99-06/30/01
Mary Alton, M.D., Internal Medicine, Conscious Sedation, 11/22/99-06/30/01
Dennis Bauman, M.D., Internal Medicine, Conscious Sedation, 11/22/99-06/30/01
John Larry, M.D., Internal Medicine, Conscious Sedation, 11/22/99-06/30/01
Carl Leier, M.D., Internal Medicine, Conscious Sedation, 11/22/99-06/30/01
Paul Ruff, M.D., Internal Medicine, Conscious Sedation, 11/22/99-06/30/01
Sherman Katz, M.D., Surgery/Vascular, Conscious Sedation, 11/22/99-06/30/01
J. Chadwick Tober, M.D., Surgery/Vascular, Endovascular repair/ Adominal Aortic Aneurysms,
11/22/99-06/30/00
Hooman Khabiri, M.D., Radiology/Interventional Endovascular repair/Adominal Aortic
Aneurysms, 11/22/99-06/30/01

January 2000

Christopher M. Amann, M.D., Family Medicine/Sports Medicine, PGY4 Limited, 07/01/99-
06/30/01
Charles Gary Baker, C.R.N.A., Anesthesiology, Allied Health, 01/12/00-06/30/01
Ricardo Barboza, M.D., Diagnostic Radiology, Attending, 01/12/00-06/30/01
Angela S. Chesser, R.N., Ph.D., C.N.S., Psychiatry, Allied Health, 01/12/00-06/30/01
Tara Lynn Chinn, C.R.N.A., Anesthesiology, Allied Health, 12/01/99-06/30/01
Adam El-Dieb, MB., B.Ch., Diagnostic Radiology, PGY2 Limited, 07/01/99-06/30/01
Pablo A. Gamboa, M.D., Diagnostic Radiology, Attending, 11/29/99-06/30/01
Jennifer D. Gibson, M.D., Internal Medicine/Pediatrics, Attending, 07/22/99-06/30/01
John M. Hatheway, M.D., Orthopedic Surgery, Community Affiliate, 06/08/99-06/30/01
Susan R. Mallery, D.D.S., Ph.D., Dentistry, Attending, 01/12/00-06/30/00
Minoru Ono, M.D., Ph.D., Thoracic/Cardiology Surgery, PGY8 Limited, 07/01/99-06/30/00
Douglas M. Post, M.S.W., Ph.D., Family Medicine, Attending, 01/12/00-06/30/00
Alejandro Rey, M.D., Family Medicine, PGY1 Limited, 07/01/99-06/30/00
William F. Richards, M.D., Radiation Oncology, PGY6 Limited, 07/01/99-06/30/00
David S. Schwartz, M.D., General Surgery, Community Affiliate, 01/12/00-06/30/00
Eric R. Serrano, M.D., Family Medicine, Courtesy, 01/12/00-06/30/00
Sumit K. Seth, M.D., Diagnostic Radiology, PGY2 Limited, 07/01/99-06/30/00
Rajul M. Shah, M.D., Diagnostic Radiology, PGY2 Limited, 07/01/99-06/30/00
Arwa Y. Shana'ah, M.D., Anatomic Pathology, Attending, 10/18/99-06/30/00
Eleonora Sikic-Klisovic, M.D., General Psychiatry, PGY1 Limited, 07/01/99-06/30/00
Jerry D. Smucker, M.D., General Medicine, Attending, 04/28/99-06/30/00
Steven M. Steinberg, M.D., Surgery Critical Care, Attending, 09/01/99-06/30/00
Jonathan R. Tanner, M.D., Diagnostic Radiology, PGY2 Limited, 07/01/99-06/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)
(contd)

January 2000 (contd)

Benoit D. Tano, M.D., Ph.D., General Medicine, PGY1 Limited, 07/01/99-06/30/00
David M. Vaziri, M.D., Orthopedic Surgery, Attending, 06/08/99-06/30/00
Chad M. Wallis, M.D., General Surgery, PGY1 Limited, 07/01/99-06/30/00

Credential Committee Approvals – Reappointment to Medical Staff

Elmahdi Elkhammas, M.D., Surgery, Attending, 07/01/99-06/30/01
Joel Frazier, M.D., Orthopedic Surgery, Attending, 07/01/99-06/30/01
Miles Drake, M.D., Neurology, Attending, 07/01/99-06/30/01
Bhagwandas Gupta, M.D., Anesthesiology, Attending, 07/01/99-06/30/01

Credential Committee – Additional Privileges Granted

Robert Small, M.D., Anesthesiology, Conscious Sedation, 01/12/00-06/30/00
Ricardo Barboza, M.D., Radiology, Conscious Sedation, 01/12/00-06/30/01; Admitting, 01/12/00-06/30/01
Thomas Gavin, M.D., Emergency Medicine, Hyperbaric Medicine, 01/12/00-06/30/01
Ewa Mrozek, M.D., Internal Medicine; Hematology/Oncology, Bone Marrow Harvesting, 01/12/00-06/30/00
Steven M. Steinberg, M.D., Surgery Critical Care, Gastro. Endoscopy, 01/12/00-06/30/00

Medical Staff Appointments and Reappointments (The Ohio State University Hospitals East)

November 1999

William R. Adrion, M.D., Family Practice, Active, 04/08/1999 -
Bruce V. Alden, C.R.N.A., Anesthesiology, Allied Health, 07/07/1999 - 06/30/2001
Robert A. Berkman, M.D., Urology, Active, 04/08/1999 - 06/30/2001
David Q. Beversdorf, M.D., Neurology, Active, 07/12/1999 - 06/30/2001
Alan Jay Block, D.P.M., Podiatry, Active, 04/08/1999 - 06/30/2001
Wilbur C. Blount, M.D., Ophthalmology, Consulting, 04/08/1999 - 06/30/2001
Leo R. Boggs, M.D., Emergency Medicine, Active, 08/05/1999 - 06/30/2001
Margaret F. Burnett, D.O., Medical Management Team, Limited, 10/10/1999 - 06/30/2001
Jonathan G. Busby, M.D., Internal Medicine, Honorary, 04/08/1999 - 06/30/2001
Richard K. Cavender, M.D., Emergency Medicine, Active, 07/19/1999 - 06/30/2001
Theresa L. Craig, C.R.N.A., Anesthesiology, Allied Health, 10/25/1999 - 06/30/2001
Richard J. Cretella, M.D., Emergency Medicine, Active, 10/15/1999 - 06/30/2001
Mark Michael D'Onofrio, Musculoskeletal Diseases, PGY1, 10/25/1999 - 06/30/2001
Elizabeth A. Davies, M.D., Surgery, Consulting, 04/08/1999 - 06/30/2001
Robert J. Derick, M.D., Ophthalmology, Active, 10/25/1999 - 06/30/2001
Michael R. Dick, M.D., Emergency Medicine, Active, 04/08/1999 - 06/30/2001
Patrick B. Doyle, M.D., Family Practice, Courtesy, 04/08/1999
Hamdy Elsayed-Awad, M.D., Anesthesiology, Active, 07/21/1999 - 06/30/2001
Wesley V. Fogue, M.D., Nephrology, Active, 04/08/1999 - 06/30/2001
Frank A. Fraunfelder, M.D., Emergency Medicine, Active, 10/08/1999 - 06/30/2001
Miriam L. Freimer, M.D., Neurology, Courtesy, 07/12/1999 - 06/30/2001
Paul W. Gabriel, M.D., Emergency Medicine, Active, 08/05/1999 - 06/30/2001
Souhair A. Garas, M.D., Psychiatry, Active, 04/08/1999 - 06/30/2001
Thomas J. Gavin, M.D., Emergency Medicine, Active, 08/06/1999 - 06/30/2001
Scott G. Goin, M.D., Musculoskeletal Diseases, PGY1, 10/25/1999 - 06/30/2001
Jack L. Goldberg, M.D., Ophthalmology, Honorary, 04/08/1999 - 06/30/2001
Gene S. Graham, D.P.M., Podiatry, Active, 04/08/1999 - 06/30/2001

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Hospitals East)
(contd)

November 1999 (contd)

Allen R. Groebs, M.D., Musculoskeletal Diseases, PGY5, 07/12/1999 - 06/30/2001
Mona Y. Halim-Armanios, M.D., Anesthesiology, Active, 07/07/1999 - 06/30/2001
Kent G. Hamdorf, Ph.D., Internal Medicine, Active, 04/08/1999 - 06/30/2001
Tamara W. Hammett, M.D., General Internal Medicine, Active, 07/12/1999 - 06/30/2001
Veronica D. Haverick, C.R.N.A., Anesthesiology, Allied Health, 06/10/1999 - 06/30/2001
Donald S. Higgins, Jr., M.D., Neurology, Active, 07/12/1999 - 06/30/2001
Kathleen E. Hoffman, C.R.N.A., Anesthesiology, Allied Health, 10/25/1999 - 06/30/2001
Michael B. Howie, M.D., Anesthesiology, Active, 10/25/1999 - 06/30/2001
Deborah Hoy, M.S.N., C.N.P., Psychiatry, Allied Health, 08/18/1999 - 06/30/2001
Mark G. Janorschke, C.R.N.A., Anesthesiology, Allied Health, 07/07/1999 - 06/30/2001
Ronald J. Kaplansky, D.P.M., Podiatry, Active, 04/08/1999 -
Sherman A. Katz, M.D., Surgery, Active, 07/28/1999 - 06/30/2001
Timothy S. Kavanaugh, M.D., Musculoskeletal Diseases, PGY5, 10/25/1999 - 06/30/2001
Matthew V. Kellar, M.D., Emergency Medicine, Active, 10/25/1999 - 06/30/2001
Mike Kelley, C.R.N.A., Anesthesiology, Allied Health, 10/25/1999 - 06/30/2001
William B. Kelly, M.D., Anesthesiology, Active, 07/07/1999 - 06/30/2001
John T. Kissel, M.D., Neurology, Active, 10/25/1999 - 06/30/2001
Joseph A. Kohout, M.D., Emergency Medicine, Active, 10/08/1999 - 06/30/2001
Jeffrey A. Lefkowitz, M.D., Gastroenterology, Active, 04/08/1999 - 06/30/2001
Brock A. Liden, D.P.M., Podiatry, Active, 04/08/1999 - 06/30/2001
Luis A. Lopez, M.D., Anesthesiology, Active, 10/25/1999 - 06/30/2001
Charles E. Martin, C.R.N.A., Anesthesiology, Allied Health, 07/07/1999 - 06/30/2000
Christine S. Marx, C.R.N.A., Anesthesiology, Allied Health, 06/10/1999 - 06/30/2000
Linda J. Masone, C.R.N.A., Anesthesiology, Allied Health, 07/07/1999 - 06/30/2000
Eric G. Massa, D.P.M., Podiatry, Limited, 04/08/1999 - 06/30/2000
Thomas F. Mauger, M.D., Ophthalmology, Active, 10/25/1999 - 06/30/2000
Joel C. McClurg, M.D., Ph.D., Musculoskeletal Diseases, PGY2, 10/25/1999 - 06/30/2000
Hagop S. Mekhjian, M.D., Gastroenterology, Active, 10/25/1999 - 06/30/2000
Michael J. Meleca, M.D., Cardiology, Active, 04/08/1999 - 06/30/2000
Daniel P. Metz, M.D., Musculoskeletal Diseases, PGY3, 10/25/1999 - 06/30/2000
Lori D. Meyers, M.D., Anesthesiology, Active, 10/25/1999 - 06/30/2000
Kenneth J. Miller, M.D., Psychiatry, Consulting, 10/25/1999 - 06/30/2000
Constance R. Moore, C.R.N.A., Anesthesiology, Allied Health, 07/07/1999 - 06/30/2000
Patty A. Morgan, C.R.N.A., Anesthesiology, Allied Health, 10/06/1999 - 06/30/2000
Malarvizhi Natesan, A.A., Anesthesiology, Allied Health, 11/15/1999 - 06/30/2000
Kami Lynn Nemcik, C.R.N.A., Anesthesiology, Allied Health, 10/25/1999 - 06/30/2000
Remus T. Nervez, M.D., Family Practice, Active, 04/08/1999 - 06/30/2000
Steven K. Neufeld, M.D., Musculoskeletal Diseases, PGY4, 10/25/1999 - 06/30/2000
Haldun H. Oktener, M.D., Surgery, Honorary, 04/08/1999 - 06/30/2000
Rizwan Pasha, M.D., Emergency Medicine, Active, 10/08/1999 - 06/30/2000
Jaspere A. Petrucci, M.D., Musculoskeletal Diseases, PGY2, 10/25/1999 - 06/30/2000
Christine A. Pitts, C.R.N.A., Anesthesiology, Allied Health, 06/25/1999 - 06/30/2000
Kevin J. Pugh, M.D., Musculoskeletal Diseases, Active, 08/27/1999 - 06/30/2000
Rajeev D. Puri, M.D., Musculoskeletal Diseases, PGY2, 10/25/1999 - 06/30/2000
Karen M. Rice, C.R.N.A., Anesthesiology, Allied Health, 06/10/1999 - 06/30/2000
John B. Roberts, M.D., Musculoskeletal Diseases, Active, 10/25/1999 - 06/30/2000
Julian H. Robinson, M.D., Surgery, Honorary, 04/08/1999 - 06/30/2000
Fred P. Romeo, M.D., Psychiatry, Active, 08/18/1999 - 06/30/2000
Patrick Ross, Jr., M.D., Ph.D., Thoracic and Cardiovascular, Active, 10/25/1999 - 06/30/2000
Lawrence B. Rothstein, M.D., Anesthesiology, Active, 10/25/1999 - 06/30/2000
Anne M. Ryan, M.D., Musculoskeletal Diseases, PGY3, 10/12/1999 - 06/30/2000
Christine M. Saas, C.R.N.A., Anesthesiology, Allied Health, 07/07/1999 - 06/30/2000
Vijay S. Saini, M.D., Family Practice, PGY1, 08/27/1999 - 06/30/2000

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Hospitals East)
(contd)

November 1999 (contd)

Richard M. Saucier, C.R.N.A., Anesthesiology, Allied Health, 10/05/1999 - 06/30/2000
Susan Sawhney-Amazan, M.D., Anesthesiology, Active, 10/25/1999 - 6/30/2000
Gregory T. Schulte, M.D., Anesthesiology, Active, 04/08/1999 - 06/30/2000
David S. Schwartz, M.D., Surgery, Courtesy, 04/08/1999 - 06/30/2000
George E. Serednesky, Ph.D., Psychology, Honorary, 04/08/1999 - 06/30/2000
Ajay K. Seth, M.D., Musculoskeletal Diseases, PGY2, 10/12/1999 - 06/30/2000
John James Sharkey, M.D., Musculoskeletal Diseases, PGY6, 10/25/1999 - 06/30/2000
Robert H. Small, M.D., Anesthesiology, Active, 10/25/1999 - 06/30/2000
Jennifer L. Smith, M.S.N., Psychiatry, Allied Health, 08/18/1999 - 06/30/2000
Bernard S. Snyder, D.D.S., Dentistry, Honorary, 04/08/1999 - 06/30/2000
Linda Sorg, C.R.N.A., Anesthesiology, Allied Health, 07/07/1999 - 06/30/2000
Steven J. Stack, M.D., Emergency Medicine, Allied Health, 10/25/1999 - 06/30/2000
John C. Stephens, D.P.M., Podiatry, Consulting, 04/08/1999 - 06/30/2000
Anne C. Sullivan, M.D., Musculoskeletal Diseases, PGY5, 10/25/1999 - 06/30/2000
Rodney L. Tomczak, D.P.M., Podiatry, Courtesy, 07/12/1999 - 06/30/2000
Ellen M. Turner, C.R.N.A., Anesthesiology, Allied Health, 06/10/1999 - 06/30/2000
Kenneth J. Uretsky, D.D.S., Surgery, Honorary, 04/08/1999 - 06/30/2000
Joseph L. Walsh, C.R.N.A., Anesthesiology, Allied Health, 07/07/1999 - 06/30/2000
Kevin V. Ware, M.D., Psychiatry, Active, 08/10/1999 - 06/30/2000
Ray C. Wasielewski, M.D., Musculoskeletal Disease, Active, 07/06/1999 - 06/30/2000
Richard D. Weiner, D.P.M., Podiatry, Active, 04/08/1999 - 06/30/2000
Patricia S. White, C.R.N.A., Anesthesiology, Allied Health, 07/07/1999 - 06/30/2000
E. Jean Wilburn, C.R.N.A., Anesthesiology, Allied Health, 10/25/1999 - 06/30/2000
Paul J. Wulf, C.R.N.A., Anesthesiology, Allied Health, 07/07/1999 - 06/30/2000

December 1999

Aaron M. Amos, M.D., Urology, Active, 11/22/99-06/30/01
Mark W. Arnold, M.D., Surgery, Courtesy, 11/22/99-06/30/01
Carol J. Ashman, M.D., Radiology, Active, 11/22/99-06/30/01
Leona B. Ayers, M.D., Pathology, Consulting, 11/22/99-06/30/01
Peter B. Baker, M.D., Pathology, Active, 12/20/99-06/30/01
Marwan Bazerbashi, M.D., Surgery, Active, 04/08/99-06/30/01
George A. Bitting, M.D., Family Practice, PGY2, 07/01/99-06/30/01
Mitchell A. Brack, M.D., Radiology, Courtesy, 04/08/99-06/30/01
George F. Calloway, Jr., M.D., Ophthalmology, Consulting, 04/08/99-06/30/01
Rafael A. Cely, M.D., Radiology, Courtesy, 04/08/99-06/30/01
William C. Conrad, III, M.D., Radiology, Courtesy, 04/08/99-06/30/01
Eric Cwynar, D.P.M., Podiatry, Courtesy, 11/22/99-06/30/01
Susan R. Daab-Krzykowski, M.D., Family Practice, PGY3, 11/22/99-06/30/01
Maureen A. Delphia, M.D., Neurology, Consulting, 04/08/99-06/30/01
Barry R. DeYoung, M.D., Pathology, Active, 11/22/99-06/30/01
Hamid Ehsani, M.D., Emergency Medicine, PGY3, 11/11/99-06/30/01
Michael J. Eisenman, D.P.M., Podiatry, Active, 04/08/99-06/30/01
William F. Emlich, Jr., D.O., Gastroenterology, Active, 04/08/99-06/30/01
Patrick J. Fahey, M.D., Family Practice, Active, 04/08/99-06/30/01
Jerauld D. Ferritto, D.P.M., Podiatry, Courtesy, 04/08/99-06/30/01
Michael Fracassa, D.P.M., Podiatry, Courtesy, 04/08/99-06/30/01
Wendy L. Frankel, M.D., Pathology, Active, 11/22/99-06/30/01
Edward E. Frey, M.D., Radiology, Courtesy, 04/08/99-06/30/01
Fernando Garcia-Cosio, M.D., Nephrology, Consulting, 11/22/99-06/30/01
Glenn P. Gravlee, M.D., Anesthesiology, Active, 11/10/99-06/30/01
Phillip S. Greene, M.D., Gastroenterology, Courtesy, 04/08/99-06/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Hospitals East)
(contd)

December 1999 (contd)

Melkon O. Hajinazarian, M.D., Nephrology, Active, 04/08/99-06/30/01
Leigh J. Herman, M.D., Radiology, Courtesy, 04/08/99-06/30/01
Jorge Luis Inga, M.D., Family Practice, PGY5, 07/01/99-06/30/01
Ronald D. Irsik, M.D., Radiology, Courtesy, 04/08/99-06/30/01
Richard F. Jennings, Jr., D.P.M., Musculoskeletal Disease, PGY1, 07/01/99-06/30/01
Aurthur R. Jeynes, D.P.M., Podiatry, Active, 04/08/99-06/30/01
George H. Lew, M.D., Ph.D., Emergency Medicine, PGY3, 11/10/99-06/30/01
Shalva V. Kakabadze, M.D., Family Practice, PGY2, 11/22/99-06/30/01
Donald L. Kelley, M.D., Pathology, Consulting, 11/22/99-06/30/01
Sedigheh Keyhani-Rofagha, M.D., Pathology, Active, 11/22/99-06/30/01
Douglas J. Knutson, M.D., Family Practice, Active, 11/22/99-06/30/01
Susan E. Lake, D.O., Family Practice, Courtesy, 04/08/99-06/30/01
Edward J. Levine, M.D., Gastroenterology, Courtesy, 11/22/99-06/30/01
Yelena Lindenbaum, M.D., Neurology, Active, 11/22/99-06/30/01
Thomas V. Loyd, M.D., Radiology, Active, 04/08/99-06/30/01
Adolph V. Lombardi, Jr., M.D., Musculoskeletal Disease, Courtesy, 04/08/99-06/30/01
Matthew L. Lukens, M.D., Surgery, Active, 04/08/99-06/30/01
Deborah J. Lynn, M.D., Neurology, Consulting, 11/22/99-06/30/01
William L. Marsh, Jr., M.D., Pathology, Consulting, 11/22/99-06/30/00
Jerry R. Mendell, M.D., Neurology, Active, 11/22/99-06/30/00
Joseph Mileti, M.D., Musculoskeletal Disease, Limited, 11/22/99-06/30/00
Donald W. Miller, P.A., Musculoskeletal Disease, Allied Health, 11/22/99-06/30/00
Craig S. Mills, M.D., Radiology, Courtesy, 04/08/99-06/30/00
John M. Moyler, D.P.M., Podiatry, Active, 04/08/99-06/30/00
Steven J. Mustric, M.D., Radiology, Courtesy, 04/08/99-06/30/00
David E. Neal, M.D., Radiology, Courtesy, 04/08/99-06/30/00
Herbert B. Newton, M.D., Neurology, Active, 07/12/99-06/30/00
Todd E. Pesavento, M.D., Nephrology, Courtesy, 11/22/99-06/30/00
Prasad Potaraju, M.D., Neurology, Courtesy, 11/22/99-06/30/00
Kottil W. Rammohan, M.D., Neurology, Active, 11/22/99-06/30/00
Martha M. Reigel, M.D., Surgery, Active, 04/08/99-06/30/00
Herbert W. Riemenschneider, M.D., Urology, Courtesy, 04/08/99-06/30/00
Susan Kasubick Rothrauff, P.A., Thoracic and Cardiovascular, Allied Health, 11/22/99-06/30/00
Brad H. Rovin, M.D., Nephrology, Consulting, 11/22/99-06/30/00
Stuart R. Schilling, D.P.M., Podiatry, Active, 04/08/99-06/30/00
Eric R. Serrano, M.D., Family Practice, Active, 11/22/99-06/30/00
Ajay K. Seth, M.D., Musculoskeletal Disease, PGY2, 10/12/99-06/30/00
Arwa Y. Shana'ah, M.D., Anesthesiology, Courtesy, 10/25/99-06/30/00
Carl E. Sharp, D.P.M., Podiatry, Active, 04/08/99-06/30/00
Christine M. Siggers, D.P.M., Podiatry, Active, 08/30/99-06/30/00
John M. Slomsky, D.P.M., Podiatry, Courtesy, 04/08/99-06/30/00
William L. Smead, M.D., Surgery, Active, 11/22/99-06/30/00
James H. Smith, M.D., General Internal Medicine, Active, 04/08/99-06/30/00
Frank P. Sobolewski, D.P.M., Podiatry, Active, 04/08/99-06/30/00
Steven M. Steinberg, M.D., Surgery, Courtesy, 11/22/99-06/30/00
Paraja S. Thakuria, M.D., Psychiatry, Active, 04/08/99-06/30/00
Carl L. Tishler, Ph.D., Psychology, Active, 04/08/99-06/30/00
James C. Tober, M.D., Surgery, Active, 11/22/99-06/30/00
Robert C. Treadwell, D.O., Family Practice, Limited, 04/08/99-06/30/00
Andrew D. Verrill, M.D., Radiology, Consulting, 04/08/99-06/30/00
Lewis M. Vichinsky, D.P.M., Podiatry, Active, 04/08/99-06/30/00
Daniel R. Watson, M.D., Thoracic and Cardiovascular, Courtesy, 04/08/99-06/30/00
Samuel A. Wenger, Ph.D., Internal Medicine, Courtesy, 04/08/99-06/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments and Reappointments (The Ohio State University Hospitals East)
(contd)

December 1999 (contd)

David Yashon, M.D., Neurosurgery, Active, 04/08/99-06/30/00
Allan J. Yates, M.D., Ph.D., Pathology, Active, 11/22/99-06/30/00
Cheng-Chung Yen, M.D., Gynecology and Obstetrics, Courtesy, 04/08/99-06/30/00
Paul R. Young, M.D., Emergency Medicine, PGY3, 11/11/99-06/30/00
Pan Zheng, M.D., Ph.D., Pathology, Consulting, 11/22/99-06/30/00
Daniel L. Zidel, D.D.S., Surgery, Courtesy, 04/08/99-06/30/00
Eugene D. Zoog, D.P.M., Podiatry, Active, 04/08/99-06/30/00
Ivan L. Zucker, M.D., Radiology, Courtesy, 04/08/99-06/30/00

RESOLUTIONS IN MEMORIAM

Resolution No. 2000-113

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

John L. Blaisdell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 1, 2000, of Dr. John L. Blaisdell, Professor Emeritus of the Agricultural Engineering Department (now known as Food, Agricultural and Biological Engineering) and the Food Science and Technology Department.

Dr. Blaisdell was a native of Massachusetts. He received his bachelor's and master's degrees from the University of Massachusetts and his Ph.D. degree from Michigan State University. John Blaisdell served in the U.S. Army Reserve, attaining the rank of Captain.

He came to Ohio State in 1964, and was proud that many of his graduate students went on to become department chairpersons at colleges and universities worldwide. Over the years, Dr. Blaisdell contributed and edited many professional journals, and established the food service curriculum at Punjab Agricultural University, India, and Makere University in Kampala, Uganda.

After his retirement, Professor Blaisdell volunteered at Heifer Project International, serving as legislative liaison for AARP, and volunteer construction coordinator for Greater Columbus Habitat for Humanity. Many people's lives were touched by his faith, love, and intellect.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. John L. Blaisdell its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Salvatore Imbrogno

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 10, 2000, of Dr. Salvatore Imbrogno, Professor in the College of Social Work.

RESOLUTIONS IN MEMORIAM (contd)

Salvatore Imbrogno (contd)

Dr. Imbrogno was a sergeant in the United States Army and served in combat during the Korean Conflict, being honored with a Combat Infantry Badge. Dr. Imbrogno received a Bachelor of Science in liberal arts degree at New York University, where he also received his Master of Social Work degree, as well as his Ph.D. degree, at the Robert Wagner Graduate School of Public Policy and Management. Professor Imbrogno was a professor of political science at the University of Illinois at Springfield and professor and chair of Social Welfare Policy and Services at St. Louis University before coming to the College of Social Work at The Ohio State University in 1978.

He was a Fulbright Senior Scholar at the Academy of Economic Studies in Chisinau, Moldova (1998) and at the Department of Social Policy and Social Anthropology at Panteios University in Athens, Greece (1994). Throughout the 1980s and 1990s he served as a Senior Exchange/Visiting Scholar and Lecturer in Moscow, USSR, Warsaw, Poland, and Lucerne, Switzerland. During his career, he published 43 articles in scholarly journals as well as nine book chapters in the areas of social welfare policy, social development, group work practices and policies, community development, and policy and administration.

In the College of Social Work, he served as chairperson and member of several college committees, including the College Advisory Council, the Promotion and Tenure Committee, and the Doctoral Studies Committee.

On behalf of the University, the Board of Trustees expresses to the family of Salvatore Imbrogno its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Robert Edward Lauer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 3, 1999, of Dr. Robert E. Lauer, Clinical Associate Professor Emeritus in the College of Dentistry.

Following graduation from high school, Dr. Lauer spent four years as a U.S. Army helicopter pilot. He graduated from Ohio University with an A.B. in zoology in 1953. In 1957, he enrolled in The Ohio State University College of Dentistry, earning his D.D.S. in 1961. He was selected for Omicron Kappa Upsilon, the dentistry honorary. Dr. Lauer entered Ohio State's residency program in oral surgery, was certified in 1964, and entered practice in Columbus. From 1965 to 1971, he was a part-time instructor in the College of Medicine's Department of Anatomy. From 1965 until his retirement in 1996, he was a clinical associate professor in oral and maxillofacial surgery in the College of Dentistry. During his last four years at the college, he served as Director of the Dentistry Faculty Practice.

Robert Lauer was active in organized dentistry. He was president of the Ohio Dental Association and the Ohio Dental Society of Anesthesiology; and chairperson of the Ohio Dental Association's Council on Dental Care Programs and its Finance Committee. As a member of the American Society of Oral and Maxillofacial Surgeons, he served as chairperson of its Committee on Health Plans and Insurance. He was a diplomate of the American Board of Oral and Maxillofacial Surgery, was a member of the American Dental Association and was a consultant to its Commission on Accreditation of Oral and Maxillofacial Surgery Programs. He was a Fellow of the American College of Dentistry and International College of Dentists. In 1997, he received the Distinguished Alumni Award from The Ohio State University College of Dentistry.

RESOLUTIONS IN MEMORIAM (contd)

Robert Edward Lauer (contd)

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Lauer its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Bernard S. Weiss

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 24, 2000, of Dr. Bernard S. Weiss, Associate Professor Emeritus in the College of Social Work.

Professor Weiss was a native of New York and a Veteran (with an Honorable Discharge) of the United States Army (Korean Conflict, 1950-52). He was an avid motorcyclist, skier, and traveler, and he also enjoyed the theater and opera.

Dr. Weiss received his bachelor's degree in psychology in 1949 from Brooklyn College, and his master's (1955) and Ph.D. degrees in social work (1969) at the University of Pittsburgh. He was a member of the National Association of Social Workers.

During his tenure in the College of Social Work, he assumed an active leadership role in the development of a continuing education program that enabled the College of Social Work to effectively serve a need in the professional social work community. Professor Weiss was instrumental in forging a partnership involving community-based social service agencies and the faculty of the College of Social Work. Professor Weiss represented a voice of reason and compromise in faculty debates and discussions on difficult academic issues.

He always answered the call of the open road. He was loved not only as a colleague, father, and husband, but also as a person. One of his former faculty colleagues felt that Emily Dickinson's poem, "Not in Vain," was appropriate when recalling Professor Weiss' life and contribution to the profession of social work:

"If I can stop one heart from breaking,
I shall not live in vain;
If I can ease one life the aching,
Or cool one pain,
Or help one fainting robin unto his nest again,
I shall not live in vain."

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Bernard S. Weiss its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-114

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for January 2000 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of January 2000 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-115

Synopsis: The report on the receipt of gifts and the summary for January 2000 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The William Greenville Pace III and Joann Norris Collins-Pace Chair for Cancer Research; and

WHEREAS this report includes the establishment of seventeen (17) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 2000 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-January
1998-99 Compared to 1999-00

GIFT RECEIPTS BY Donor Type

	Dollars July through January		
	<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$25,227,130	\$18,104,498	-28
Alumni (From Bequests)	<u>780,688</u>	<u>4,210,600</u>	439
Alumni Total	\$26,007,818	\$22,315,098	-14
Non-Alumni (Current Giving)	\$ 7,775,758	\$13,382,774	72
Non-Alumni (From Bequests)	<u>3,614,294</u>	<u>3,339,682</u>	-8
Non-Alumni Total	\$11,390,052	\$16,722,456	47
Individual Total	\$37,397,870	\$39,037,554	4
Corporations/Corp. Foundations	\$22,249,279	\$21,451,742	-4
Private Foundations	\$ 6,525,089	\$ 7,534,468	15 ^A
Associations & Other Organizations	<u>\$ 1,898,142</u>	<u>\$ 3,026,339</u>	59 ^B
Total	\$68,070,380	\$71,050,103	4

NOTES

- A Foundation giving at the \$10,000 or more level is up 15% so for this year (\$6.8 million from 115 gifts this year; \$5.9 million from 101 gifts last year).
- B Other organizations and associations have given about \$1.0 million more at the \$10,000 or more level so far this year compared with last year.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-January
1998-99 Compared to 1999-00

GIFT RECEIPTS BY PURPOSE

Dollars
July through January

	<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$19,184,112	\$13,851,147	-28
Faculty Support	\$ 6,360,974	\$ 9,733,372	53
Program Support	\$26,860,309	\$30,665,650	14
Student Financial Aid	\$ 9,082,232	\$10,772,474	19
Annual Funds- Colleges/Departments	\$ 4,926,290	\$ 4,916,975	--
Annual Funds-University	\$ <u>1,656,463</u>	\$ <u>1,110,485</u>	-33
Total	\$68,070,380	\$71,050,103	4

GIFT ADDITIONS TO ENDOWMENT

Dollars
July through January

<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
\$30,199,764	\$26,957,363	-11

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The William Greenville Pace III and Joann Norris Collins-Pace Chair for Cancer Research (Chair – College of Medicine and Public Health; provided by a gift from William G. Pace III, M.D., and his wife, Joann Norris Collins-Pace)		\$1,510,000.00	\$1,510,000.00

Establishment of Named Endowed Funds

Richard C. Veler, D.D.S., and Betty G. Veler Dental Scholarship Fund (Scholarships – College of Dentistry; provided by a gift from Dr. Richard C. and Betty G. Veler)		\$48,742.18	\$48,742.18
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Larry Peterson Young Educators Award Fund (Faculty Awards – College of Dentistry; provided by gifts from colleagues, friends and alumni in honor of Dr. Larry Peterson)		\$27,460.65	\$27,460.65
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Vinton County 4-H Endowment Fund (Grandfathered) (Program support for Vinton County 4-H; provided by gifts from friends of Vinton County 4-H)	\$17,635.46		\$17,635.46
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Clark County 4-H Endowment Fund (Grandfathered) (Program support for Clark County 4-H; provided by gifts from friends of Clark County 4-H)	\$15,960.00		\$15,960.00
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Change in Name of Named Endowed Fund

From: The Chemical Engineering Class of 1941 Fund
To: The H. Richard Unkel Chemical Engineering Class of 1941 Fund

Change in Name and Description of Named Endowed Funds

From: The Mary E. Alford Cancer Research Endowment Fund
To: The Mary E. and John W. Alford Cancer Research Endowment Fund

From: Charles S. Plumb Fellowship in Animal Husbandry
To: The Charles S. Plumb Agriculture Support Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
Jerry N. Ulrich Undergraduate Scholarship Fund (Scholarships – Fisher College of Business; provided by gifts from Jerry N. Ulrich)	\$68,212.50		\$68,212.50
The Caroline B. Monahan Fund for Experimental Research Support in the Music Cognition/Perception Area within the Department of Psychology (Support for experimental research in the Music Cognition/Perception area provided by gifts from Carolyn B. Monahan)		\$59,656.75	\$59,656.75
The Robert W. and June G. Setterlin Endowment Fund in Engineering (Scholarships – College of Engineering; provided by gifts in honor of June and Robert Setterlin by their children)		\$51,009.88	\$51,009.88
Lake County 4-H Endowment Fund (Program support for Lake County 4-H; provided by gifts from friends of Lake County 4-H)	\$47,864.20		\$47,864.20
The Pickett Family Cancer Genetics Research Endowment Fund (Cancer Genetics Research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and the Richard J. Solove Reseach Institute; provided by a gift from the James V. Pickett family)		\$40,000.00	\$40,000.00
The Jean H. Willett Memorial Nursing Scholarship Fund (Scholarships – College of Nursing; provided by a gift from Arthur E. Willett)		\$28,574.25	\$28,574.25
The Jean and Agnes Lemmermen Endowed Scholarship Fund (Scholarships – Department of Animal Science; provided by gifts from the Family and friends of Jean and Agnes Lemmermen)		\$28,130.00	\$28,130.00
The Ellmore Wright and Belle Kinsman Hatton Fund in Cancer Research (Cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute; provided by gifts from the Robert H. Simmons Trust)		\$26,820.94	\$26,820.94

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Ellmore Wright and Belle Kinsman Hatton Fund in Medicine (Support for advancement of medical knowledge related to heart disease – College of Medicine and Public Health; provided by gifts from the Robert H. Simmons Trust)		\$26,820.94	\$26,820.94
The Victoria S. Carnes Memorial Scholarship Fund in Elementary Education (Scholarships – College of Education; provided by gifts from Gary L. Carnes and numerous friends of Victoria Carnes)		\$26,000.00	\$26,000.00
The Medical Class of 1947 Endowment Fund (Program support in the College of Medicine and Public Health; provided by gifts from alumni of the medical class of 1947)		\$25,489.63	\$25,489.63
The Nanette N. Hoge Scholars Fund (Scholarships – University Honors Center; provided by gifts through The Nanette N. and Robert Hoge Fund At the Columbus Foundation)		\$25,000.00	\$25,000.00
Katherine H. vanFossen Wildflower Garden Endowment Fund (Grandfathered) (Support for the perpetuation and function of the Katherine H. vanFossen Wildflower Garden; provided by gifts to honor his mother from Albert vanFossen, M.D.)	\$18,000.00		\$18,000.00
<u>Change in Name and Description of Named Endowed Funds</u>			
From: The Medical Research Endowment Trust Fund			
To: The Manuel Tzagournis Medical Research Facility Grant Fund			
From: The Keith Wilson Cancer Research Fund			
To: The Jeanne S. and Keith Wilson Cancer Research Fund			
Totals	<u>\$119,807.96</u>	<u>\$1,971,569.42</u>	<u>\$2,091,377.38</u>

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

The William Greenville Pace III and Joann Norris Collins-Pace Chair for Cancer Research

The William Greenville Pace III and Joann Norris Collins-Pace Chair Fund for Cancer Research was established April 3, 1996, by the Board of Trustees of The Ohio State University with gifts from William G. Pace III, M.D. (M.M.Sc. 1959), Professor Emeritus, and his wife, Joann Norris Collins-Pace, of Naples, Florida. The funding level has been reached and the chair was established March 3, 2000.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

In keeping with the provisions of the original endowed fund, the annual income shall provide for a chair position to exclusively support the advancement of medical knowledge in the field of cancer research, both basic and clinical, with an emphasis on surgery in the College of Medicine and Public Health. The position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine and Public Health, in consultation with the Senior Vice President for Health Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and Public Health and the Senior Vice President for Health Sciences in order to carry out the desire of the donors.

\$1,510,000.00

Establishment of Named Endowed Funds

Richard C. Veler, D.D.S., and Betty G. Veler Dental Scholarship Fund

The Richard C. Veler, D.D.S., and Betty G. Veler Dental Scholarship Fund was established March 3, 2000, by the Board of Trustees of The Ohio State University with a gift of municipal bonds from the Velers. Dr. Richard C. Veler received his D.D.S. from the College of Dentistry in 1946. Both Dr. and Mrs. Veler have been devoted friends of the University.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to dental students who have high academic achievement, financial need and exhibit outstanding moral and ethical character. Scholarship recipients shall be selected by the College of Dentistry in consultation with the University Committee on Student Financial Aid. If, for any reason, any portion of the annual income is not utilized, the residual shall be reinvested in the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Richard C. Veler, D.D.S., and Betty G. Veler Dental Scholarship Fund (contd)

shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$48,742.18

Larry Peterson Young Educators Award Fund

The Larry Peterson Young Educators Award Fund was established March 3, 2000, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from colleagues, friends and alumni in honor of Dr. Larry Peterson. Dr. Peterson served as Chair of the Oral and Maxillofacial Surgery Section in the College of Dentistry from 1982 through 1988.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for an award to be given to a faculty member in the College of Dentistry who has been teaching between one and three years and has demonstrated unusual enthusiasm for teaching. The award will be announced at the College's annual faculty retreat usually held in December. The amount of each year's award is to be \$2,000. If any unused interest remains following the annual award, then that balance shall be returned to principal.

Nomination letters must be submitted to the selection committee by October 1 for consideration each year. The selection committee shall be comprised of Dr. Larry Peterson, the Associate Dean for Academic Affairs and the Associate Dean for Graduate Studies. In the future, if any one of these individuals shall not be available or if the current academic position ceases to exist, then the Dean shall appoint a replacement with the substitute having similar academic responsibilities and Dr. Peterson's replacement shall be a senior member who is recognized as an enthusiastic teacher. The committee shall always have three members.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors and the intent of the fund.

\$27,460.65

Vinton County 4-H Endowment Fund

The Vinton County 4-H Endowment Fund was established March 3, 2000, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends of Vinton County 4-H.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Vinton County 4-H Endowment Fund (contd)

The annual income shall be used to support the Vinton County 4-H program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members; volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing material and services that will supplement 4-H programming or increase the visibility and public support of 4-H in Vinton County. All expenditures from this fund shall be approved by the Vinton County 4-H Advisory Committee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of The Ohio State University who is the Director for the Ohio State University Extension in consultation with the committee representing the local 4-H donors.

\$17,635.46 (Grandfathered)

Clark County 4-H Endowment Fund

The Clark County 4-H Endowment Fund was established March 3, 2000, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from friends of Clark County 4-H.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Clark County 4-H program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members; volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing material and services that will supplement 4-H programming or increase the visibility and public support of 4-H in Clark County. All expenditures from this fund shall be approved by the Clark County 4-H Advisory Committee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of The Ohio State University who is the Director for the Ohio State University Extension in consultation with the committee representing the local 4-H donors.

\$15,960.00
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name of Named Endowed Fund

The H. Richard Unkel Chemical Engineering Class of 1941 Fund

The Chemical Engineering Class of 1941 Fund was established May 3, 1991, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from members of the Class of 1941. The name of the fund was changed March 3, 2000, at the request of the Department of Chemical Engineering so that the late H. Richard Unkel (B.Ch.E. '41) is honored for his gifts to the fund.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more Department of Chemical Engineering undergraduate scholarships to students who demonstrate academic ability and need for financial assistance. Eligible students will be limited to those who have completed their freshman year. Recipients will be named annually, but may be eligible for renewed awards. The selection will be made by the University Committee on Student Financial Aid upon the recommendation of the Department of Chemical Engineering.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

Change in Name and Description of Named Endowed Funds

The Mary E. and John W. Alford Cancer Research Endowment Fund

The Mary E. Alford Cancer Research Endowment Fund was established September 7, 1990, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from John W. Alford, of Newark, Ohio. Additional gifts were given by The John and Mary Alford Foundation of Worthington, Ohio, the Tracy and Ronald Alford family of Westerville, Ohio, and the Barbara and Michael (B.S.Bus.Adm. '78) Cantlin family of Newark, Ohio. The name and description were revised March 3, 2000.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research at The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, and the Director of the Comprehensive Cancer Center. Any unused income shall be returned to the principal of this fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, and the Director of the Comprehensive Cancer Center in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Funds (contd)

The Charles S. Plumb Agriculture Support Fund

The Charles S. Plumb Fellowship in Animal Husbandry was established September 16, 1940, by the Board of Trustees of The Ohio State University with gifts to the University from the estate of Charles S. Plumb, Professor, Animal Husbandry, The Ohio State University. The name and description were revised March 3, 2000.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide travel expenses and other associated costs incurred by The Ohio State University Livestock Judging Team.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration and the Chairperson of the Department of Animal Sciences or their successor in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

Jerry N. Ulrich Undergraduate Scholarship Fund

The Jerry N. Ulrich Undergraduate Scholarship Fund was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of The Max M. Fisher College of Business from contributions from Jerry N. Ulrich (B.S.Bus.Adm. '75).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to a student(s) in the undergraduate business program with preference given to students with high academic performance and financial need. Selection shall be made by the College Scholarship Committee with formal approval by the Dean in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$68,212.50

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Caroline B. Monahan Fund for Experimental Research Support
in the Music Cognition/Perception Area within the Department of Psychology

The Caroline B. Monahan Fund for Experimental Research Support in the Music Cognition/Perception Area within the Department of Psychology was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Caroline B. Monahan.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

At least eighty (80%) percent of the annual income is to be designated to support experimental research in music cognition/perception. Up to twenty (20%) percent of the annual income may be used for purposes other than research as deemed appropriate by the core faculty. Expenditure of the income shall be determined annually by a committee comprising of only the core faculty who have a specialization in music cognition/perception in consultation with Caroline B. Monahan during her lifetime and with the approval of the Chairperson of the Department of Psychology. The funds can be used for any purpose the committee deems appropriate to promote this emphasis, given that eighty percent of the annual income supports research. If for any reason the income is not fully used in a given year, the committee will decide whether to apply it towards the principal or retain as unused income to be used the following year.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with Caroline B. Monahan or, after her lifetime, with Professor Mark Pitt or his designate and the appropriate college dean and department chairperson in order to carry out the desire of the donor.

\$59,656.75

The Robert W. and June G. Setterlin Endowment Fund in Engineering

The Robert W. and June G. Setterlin Endowment Fund in Engineering was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation in honor of June G. and Robert W. Setterlin (B.C.E. '40) from the families of son James L. Setterlin and Mary R. Setterlin of Columbus, Ohio, and son Robert W. Setterlin III (B.S.Bus.Adm. '70) and Susan A. Setterlin (B.S.Nat.Res. '94) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for academically strong and financially deserving civil engineering undergraduates. Candidates must have completed their sophomore year. Preference will be for civil engineering majors who are studying construction engineering and who are planning to enter the construction business. The Chairperson of the Department of Civil and Environmental Engineering and Geodetic Science will be responsible for administering these scholarships in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Robert W. and June G. Setterlin Endowment Fund in Engineering (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$51,009.88

Lake County 4-H Endowment Fund

The Lake County 4-H Endowment Fund was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of Lake County 4-H.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Lake County 4-H program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members; volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing material and services that will supplement 4-H programming or increase the visibility and public support of 4-H in Lake County. All expenditures from this fund shall be approved by the Lake County 4-H Advisory Committee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board with preference being given to the recommendations from the appropriate administrative official of The Ohio State University who is the Director for the Ohio State University Extension in consultation with the committee representing the local 4-H donors.

\$47,864.20

The Pickett Family Cancer Genetics Research Endowment Fund

The Pickett Family Cancer Genetics Research Endowment Fund for the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the James V. Pickett Family of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute and the Director of the Comprehensive Cancer Center, in consultation with the Senior Vice President for Health Sciences. Any unused income shall be returned to the principal of this fund.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Pickett Family Cancer Genetics Research Endowment Fund (contd)

It is also the desire of the donor that should accumulation of other gifts and income be sufficient to create an endowed chair fund, then the University will complete such a transaction.

It is the desire of the donors that this fund should benefit the James Cancer Hospital and Solove Research Institute in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences in order to carry out the desire of the donors.

\$40,000.00

The Jean H. Willett Memorial Nursing Scholarship Fund

The Jean H. Willett Memorial Nursing Scholarship Fund for The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute at The Ohio State University (The James) was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Arthur E. Willett of Mansfield, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support one or more scholarships in the field of nursing to be awarded by The James. Recipients must be pursuing a bachelor's degree in nursing and have demonstrated an interest in oncology nursing as well as a need for financial assistance. Scholarships shall be awarded annually and recipients may apply for a second award. Recipients shall be selected by the Administrator, Nursing Services of The James and the Director of The James, in consultation with the University Committee on Student Financial Aid. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Administrator, Nursing Services of The James and the Director of The James in order to carry out the desire of the donor.

\$28,574.25

The Jean and Agnes Lemmermen Endowed Scholarship Fund

The Jean and Agnes Lemmermen Endowed Scholarship Fund was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from the family and friends of Jean Lemmermen (B.S.Dairy Tech. '47), and Agnes Lemmermen, Okeechobee, Florida.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Jean and Agnes Lemmermen Endowed Scholarship Fund (contd)

The annual income shall be used to provide scholarships for students who are enrolled in the Department of Animal Sciences with priority based on a major in animal sciences with an emphasis in dairy sciences. The award shall be presented for the sophomore, junior, or senior year of study. Preference will be given to students who have been active in the 4-H and/or FFA youth programs, and who have financial need. The selection will be made in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President for Agricultural Administration, and the Chairperson of the Department of Animal Sciences, or their successors in order to carry out the desire of the donors.

\$28,130.00

The Ellmore Wright and Belle Kinsman Hatton Fund in Cancer Research

The Ellmore Wright and Belle Kinsman Hatton Fund in Cancer Research was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from the Robert H. Simmons Trust in memory of Ellmore W. and Belle K. Hatton, parents of Isabel Hatton Simmons (B.S. '31), wife of the donor, the late Robert H. Simmons of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, and by the Director of the Comprehensive Cancer Center, in consultation with the Senior Vice President for Health Sciences. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences in order to carry out the desire of the donor.

\$26,820.94

The Ellmore Wright and Belle Kinsman Hatton Fund in Medicine

The Ellmore Wright and Belle Kinsman Hatton Fund in Medicine was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from the Robert H. Simmons Trust in memory of Ellmore W. and Belle K. Hatton, parents of Isabel Hatton Simmons (B.S. '31), wife of the donor, the late Robert H. Simmons of Columbus, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Ellmore Wright and Belle Kinsman Hatton Fund in Medicine (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the advancement of medical knowledge related to heart disease, both basic and clinical research, as recommended by the Dean of the College of Medicine and Public Health. The income may support, but is not limited to, scientific supplies, equipment, salaries for research personnel and activities required for quality medical research. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$26,820.94

The Victoria S. Carnes Memorial Scholarship Fund in Elementary Education

The Victoria S. Carnes Memorial Scholarship Fund in Elementary Education was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from Gary L. Carnes. Gifts to the fund were also made as memorial gifts by many good friends of Victoria S. Carnes, who died November 9, 1999. The scholarship recognizes Victoria S. Carnes (B.S.Ed. '72, M.A. '78) for her lifetime of commitment to the education of young children.

Victoria devoted her life to teaching children. She taught in Worthington Schools for 23 years, teaching first, second, and third grades. She finally lost her very courageous and brave battle with breast cancer, always maintaining a strong, positive attitude to the very end. She never gave up hope.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to Ohio students enrolled in a program leading to teaching certification in elementary education. First preference will be given to graduates of Worthington, Ohio, high schools. Selection of the recipients shall be made by the Dean of the College of Education or his/her designee, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the person then responsible for teacher preparation programs in order to carry out the desire of the donors.

\$26,000.00

The Medical Class of 1947 Endowment Fund

The Medical Class of 1947 Endowment Fund was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the medical alumni of the Class of 1947 of the College of Medicine and Public Health.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Medical Class of 1947 Endowment Fund (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support scholarships, research, medical education, and health projects that foster innovation and excellence in the College of Medicine and Public Health as identified as priority areas by the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. For scholarships, consultation will occur with the University Committee on Student Financial Aid and with the College of Medicine and Public Health Committee for Scholarship Awards.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$25,489.63

The Nanette N. Hoge Scholars Fund

The Nanette N. Hoge Scholars Fund was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts through the Nanette N. and Robert M. Hoge Fund at the Columbus Foundation.

All gifts are to be invested by The Ohio State University Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for academically talented students. The recipients will be selected through the University's program to recruit high ability students and each student will continue through the senior year so long as he or she maintains eligibility. This fund shall be administered by the University Honors Center in cooperation with the University Committee on Student Financial Aid.

If the donor begins this fund at a level less than that needed under Item 1, then University Scholar(s) enrolled in the College of Mathematical and Physical Sciences shall be selected as recipient(s) until such time as there are sufficient funds to begin with Item 1. This fund will continue to grow in perpetuity through annual additions. Each year, scholarship recipients should be selected in the following priority order:

1. Distinguished Scholars enrolled in the College of Mathematical and Physical Sciences and whose distinguished scholarships are not supported through other endowed funds.
2. Distinguished Scholars enrolled in the College of Biological Sciences and whose distinguished scholarships are not supported through other endowed funds.
3. Distinguished Scholars in engineering or business and whose distinguished scholarships are not supported through other endowed funds, including The Robert M. Hoge Scholars Fund.
4. University Scholars enrolled in the College of Mathematical and Physical Sciences and whose university scholarships are not supported through other endowed funds.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Nanette N. Hoge Scholars Fund (contd)

5. University Scholars enrolled in the College of Biological Sciences and whose university scholarships are not supported by other endowed funds.
6. University Scholars in engineering and business and whose university scholarships are not supported through other endowed funds including The Robert M. Hoge Scholars Fund.
7. University, Distinguished, Medalist, or Presidential Scholars or other high ability students.

Each year, any unused income should be reinvested in the endowment. It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

Katherine H. vanFossen Wildflower Garden Endowment Fund

The Katherine H. vanFossen Wildflower Garden Endowment Fund was established March 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Albert vanFossen, M.D., in memory of his mother, Katherine H. vanFossen, to be used for the perpetuation and function of the Katherine H. vanFossen Wildflower Garden.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the Katherine H. vanFossen Wildflower Garden, to enhance the landscape design and further the purpose, function, and maintenance of the garden within The Ohio State University Chadwick Arboretum. Expenditures for the garden may include, but are not limited to items such as: landscape designs, establishment of wildflower plantings, construction of structures and walkways, and overall maintenance of the garden. The chief administrative officer for The Ohio State University Chadwick Arboretum and the chairperson of the associated administrative unit and/or their designees shall have the responsibility and must approve expenditures from the fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$18,000.00 (Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Change in Name and Description of Named Endowed Funds

The Manuel Tzagournis Medical Research Facility Grant Fund

The Medical Research Endowment Trust Fund was established March 6, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation made in honor of Dr. Manuel Tzagournis, former Vice President for Health Sciences, from numerous donors. The name and description were revised March 3, 2000.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from this fund, and other similar funds under the Medical Research Endowment Trust, shall be used to support researchers conducting research at the Medical Center, mainly in the Manuel Tzagournis Medical Research Facility, with selection made through a grant application process. Researchers may apply for one-year funding grants, which are not limited to senior faculty, through the Associate Dean for Research, College of Medicine and Public Health.

Selection shall be made by the Associate Dean for Research in consultation with the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. The grants may be used for, but not limited to, supplies, equipment, salaries for research personnel, and activities required for quality medical research.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Associate Dean for Research and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

The Jeanne S. and Keith Wilson Cancer Research Fund

The Keith Wilson Cancer Research Fund at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established on June 6, 1996, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the Jeanne S. and Keith Wilson Family of Toledo, Ohio, and Naples, Florida. The name and description were revised March 3, 2000.

All gifts to this fund are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support research and to supplement or complement existing research, which will benefit the diagnosis, treatment, and prevention of human cancers, at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and the Dean of the College of Medicine and Public Health.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Change in Name and Description of Named Endowed Funds (contd)

The Jeanne S. and Keith Wilson Cancer Research Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Directors in consultation with the Director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 2000-116

WISEMAN HALL – EXPAND COMPREHENSIVE CANCER CENTER
CALDWELL LAB – ASBESTOS ABATEMENT

Synopsis: Authorization to employ architect/engineering firms for the Wiseman Hall – Expand Comprehensive Cancer Center project and request construction bids for the Wiseman Hall – Expand Comprehensive Cancer Center and Caldwell Lab – Asbestos Abatement projects is requested.

WHEREAS the James Cancer Hospital and Solove Research Institute desires to construct a two-story addition to the existing comprehensive cancer center which will extend the third and fourth floors out over the north side, second floor of Wiseman Hall; and

WHEREAS the total estimated project cost is \$4,940,000 and the total estimated construction cost is \$3,800,000, with funding provided by a generous gift from the Robert F. Wolfe and Edgar T. Wolfe Foundation to the James Cancer Hospital and Solove Research Institute; and

WHEREAS in Caldwell Laboratory the University desires to abate the sprayed-on asbestos containing material on a portion of the exposed ceiling area of the basement and above ceilings in designated areas on the second and third floors;

WHEREAS the total estimated project cost is \$670,000 and the total estimated construction cost is \$607,500, with funding provided by the Board of Regents Asbestos Abatement program (\$397,249.93) and House Bill 790 (\$272,750.07):

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Wiseman Hall – Expand Comprehensive Cancer Center project and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Wiseman Hall – Expand Comprehensive Cancer Center project, subject to prior approval of a memorandum of understanding among the offices

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

involved, and the Caldwell Lab – Asbestos Abatement project, both in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix XXXV for maps, page 769.)

Upon motion of Mr. Skestos, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, Slane, Judge Duncan, and Ms. Longaberger, and Ms. Hendricks.

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DISTINGUISHED SERVICE AWARDS

Resolution No. 2000-117

Synopsis: Approval of eight individuals to receive Distinguished Service Awards is proposed.

WHEREAS the President's Planning Cabinet upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipients:

Donna M. Alvarado
The Honorable Daniel G. Amstutz
Dr. Robert A. Barnes
Ben E. Espy
Ben M. Jones III
Everett B. Laybourne
Dr. Theodore B. Myers
Nancy W. Patterson

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

Upon motion of Mr. Brennan, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Messrs. Colley, Brennan, Sofia, Slane, Judge Duncan, and Ms. Longaberger, and Ms. Hendricks, and two abstentions cast by Messrs. Skestos and Patterson.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2000-118

Synopsis: The Investments Committee recommends the approval of the Appointment and Reappointment of Investment Managers.

APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS (contd)

WHEREAS it is the policy of The Ohio State University to utilize the services of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

<u>Equity Managers</u>	<u>Market Value as of 2/28/00</u>	<u>Changes</u>	<u>Revised Allocation</u>
ABN AMRO	\$ 68,777,593	\$ --0--	\$68,777,593
Barclays S&P 500	281,181,732	--0--	281,181,732
Nicholas Applegate Mid Cap	303,455,174	--0--	303,455,174
University Students	22,009,085	--0--	22,009,085
Barclays Extended	190,942,712	5,000,000	195,942,712
R. Meeder	55,475,665	--0--	55,475,665
Nicholas Applegate Small Cap	41,166,198	--0--	41,166,198
Barclays International	33,965,561	--0--	33,965,561
INVESCO	--0--	25,000,000	25,000,000
Sit/Kim	--0--	25,000,000	25,000,000
Commonfund New Leaders	10,000,000*	--0--	10,000,000*
Communfund Capital Partners	7,067,000*	--0--	7,067,000*
Mesirow Partnership Fund I	10,000,000*	--0--	10,000,000*
<u>Fixed Income Managers</u>			
Bank One	\$14,496,433	\$10,000,000	\$24,496,433
Commonfund	23,799,646	10,000,000	33,799,646
Cypress Asset Management	23,294,675	--0--	23,294,675
Hughes Capital Management	14,586,544	--0--	14,586,544

APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS (contd)

<u>Fixed Income Managers</u>	<u>Market Value as of 2/28/00</u>	<u>Changes</u>	<u>Revised Allocation</u>
Huntington Trust	14,217,240	10,000,000	24,217,240
MDL Capital Management	47,717,279	25,000,000	72,717,279

*Represents total commitment not market value.

Upon motion of Ms. Hendricks, seconded by Judge Duncan, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Messrs. Colley, Brennan, Sofia, Slane, Judge Duncan, and Ms. Longaberger, and Ms. Hendricks, and two abstentions cast by Messrs. Skestos and Patterson.

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STUDENT RECOGNITION AWARD

Ms. Nowakowski:

Each month as the Board gives this award it is evident that the outstanding achievements of our students never cease. Every college that is contacted has readily nominated a student for this recognition and this time is no exception.

It is my pleasure to introduce to you this morning Keith Bohman, an honors student majoring in biology, from the College of Biological Sciences. Graduating in 1997 from Centerville High School, Keith's involvement at Ohio State has been largely centered on activities within his college. He currently serves as president for Helix, the biological sciences undergraduate honor society.

In Helix, Keith has donated much of his time as the Biological Sciences Day co-chair. This event brings 300 high-ability high school seniors and their parents to campus to hear descriptions of the various majors within biological sciences. His organizational skills, leadership abilities, and coordination of faculty presenters and student volunteers leaves his college's administrators feeling very fortunate to have had such a remarkable student leading this day.

Keith is also very involved with Alpha Epsilon Delta, a pre-medical honors society, where he serves as fundraising co-chair; and the pre-medical American Medical Student Association, serving last year as treasurer and this year as vice-president.

In the laboratory, Keith is working on a senior honors thesis with Dr. Brian Ahmer, and does research with the sirA growth-regulator gene in salmonella and E. coli bacteria. He plans to graduate next spring and continue his education in medical school -- hopefully at Ohio State.

In his free time, Keith enjoys playing basketball and baseball, is an undergraduate teaching assistant for honors Biology 116, and volunteers at the Rardin Family Practice Center and at OSU Hospitals.

Please join President Kirwan, Dean Alan Goodridge, and me in congratulating Keith Bohman.

STUDENT RECOGNITION AWARD (contd)

Mr. Colley:

Keith, this is your moment in the sun. We'd like to invite you to respond.

Mr. Keith Bohman:

I came to Ohio State three years ago, never really being to a big city before. I grew up in a small town, and the only time I ever got to go to a big city was to go to Cincinnati to watch the Reds baseball games. So I found myself at Ohio State, not only visiting the city but also living in one, and that was a big culture shock for me.

I lived in the dorms my freshman year. I came to Ohio State with three friends, and then Winter Quarter two more of my friends came, so we had five people living in one room. I remember freshman year waking up to go to class and stepping over bodies in sleeping bags that had been rolled out on the floor. That was a challenging experience for me, but somehow I got through that. I have now moved off campus and find myself this quarter challenging myself even more.

I'm studying for the MCAT this quarter, which will be administered this April, and I do research on salmonella and the *virA* growth-regulator gene. Those are big things to balance. I go to school from 8:00 a.m. to 4:00 p.m. without a break. Then at 4:00 p.m., I go to my MCAT review class until 9:30 p.m. Then from 9:30 p.m. until about midnight I'm in the research lab working with my bacteria. That leaves me just enough time in the early morning hours to finish up my regular homework assignments for the next day's class.

I don't think that it would be possible for me to get through such a rigorous schedule without someone helping me out. I've been really fortunate to have my fiancée attending college with me. Summer and I have done this all together – we are taking the MCAT together, we are both biology majors, and we are both pre-med. I'm really fortunate to have somebody who works with me so closely. I doubt if I could ever get through it without her. We work in the same lab together and at all hours of the night it is just the two of us up in the lab doing our research projects together. It is something very special.

I don't get a lot of interaction with other students because of my work schedule and all of my studies. The only time I ever get very much interaction is in my student organizations. I really think student organizations on campus are very important for students like myself who don't get out a lot and don't get to go to the parties because we're always up studying in our dorms. I think that's something very special about Ohio State. Ohio State offers so many student organizations for people like me who choose not to waste away our college life, instead choosing to apply ourselves. That's the only reason I chose to come to Ohio State.

I'm applying to medical school this summer and I'm applying to a wide range of medical schools all across the country. But I can tell you this, if I were to go to my mailbox sometime next fall, open it up, and see a letter from Harvard, or any other Ivy League school, or any other school around the country, and with that letter I see a letter from Ohio State, I would just toss all the other letters out and follow the one to Ohio State.

I think the Ohio State medical program is one of the best in the country, and the people here are very well qualified and personable. I just feel very grateful to be a part of this great school. It's such a great institution, that I'd rather not go anywhere else in the world. Thank you.

STUDENT RECOGNITION AWARD (contd)

Mr. Colley:

There are eleven Trustees seated around this table that will write letters in your behalf to the dean of admissions at the Medical School.

President Kirwan:

And a President.

Mr. Colley:

Who was that young lady? What is her name?

Mr. Bohman:

Summer Harrish. She came with me today and is sitting in the back of the room.

Mr. Colley:

Stand up! Stand up! Thank you very much, Keith.

Mr. Bohman:

Thank you.

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STUDENT GOVERNMENT REPORTS

Mr. Eric Ley:

President Kirwan, Chairman Colley, and Trustees, I present to you the updates from the three student governments at Ohio State.

USG would like to thank Assistant Vice President for Student Affairs, Bill Hall, who made Senator John McCain's visit to campus happen. They greatly appreciate the hard work of his staff.

During the past couple of weeks, USG has sent students to Michigan State and Texas A&M for student government conferences. The meetings were productive and they brought back multiple initiatives to begin at Ohio State.

USG has been surveying students and talking to groups about potential plans to move commencement to Sundays and to move back senior finals and they are still compiling the results. USG has just finished its campus-wide food drive and final numbers are still being counted as well.

Finally, USG would like to send out its condolences to the family and friends of Charles Ballard. Their thoughts and prayers are with them.

The Council of Graduate Students was pleased to continue their work for graduate students at the University this last month. They have three main points for you today.

They are very pleased that Campus Partners and the Public Relations Student Society of America teamed up with USG, CGS, and Evans Scholars to get the word out to students about student safety on campus and in the University area.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Ley: (contd)

The students developed an integrated media campaign using logo and messages they developed. They put it on flyers, the sides of buses, and can cozies, and held a great press conference to kick it all off.

CGS is especially pleased with their work because it was student initiated, student led, and funded through the University District Student Involvement Fund, which uses student set-aside dollars. It is a great example of student interest in taking part in the revitalization of the University district. CGS is working with the University administration to find ways to increase funding and support for student involvement in the revitalization, especially with service learning, community-based research, and service.

Their second point is to recognize that the student governments worked together with Bill Hall and Housing and Food Services to host Senator John McCain at St. John Arena last Saturday. The student governments are working hard to increase student participation in the election and to bring positive attention to Ohio State. Josh, USG, IPC, and Bill Hall have really done impressive work. We are very pleased at the media attention this event garnered and the support we received from University Communications. We look forward to the chance to host each candidate and to continue to bring positive national attention to OSU.

Their third and final point is to welcome you to be judges at the 14th Annual Edward F. Hayes Graduate Research Forum to be held April 15. If you would like to see great graduate student research, meet graduate students, be a judge of their research, or attend the awards luncheon that day, please let Ron Meyers know. Your expertise in your various fields would provide invaluable perspectives for these students.

At a well attended general body meeting at the College of Law on February 23, executive candidates for the positions of IPC president and vice president mounted their soap boxes and debated issues such as higher education, the Academic Plan, and improved seating in the new stadium. On February 27, IPC executive elections took place. Todd Armen, from the College of Medicine and Public Health, and Kathryn Richdale, from the College of Optometry, were victorious in the positions of president and vice president.

The first draft of the Inter-Professional Council Quality of the University Experience report will be available March 17. This report will make recommendations based on last year's survey in an effort to improve the University's experience for professional students. The rough report in March will be reviewed, and the final copy of the I-QUE report will be presented to the Board in May.

IPC Service Day also took place on February 23. Professional students provided free toothbrushes, eye exams, tax help, blood pressure checks, and pet supplies to interested Buckeyes in the Ohio Union. Later this month, IPC will review the next round of the Professional Development Fund applications. On May 12 IPC will hold its final event of the year -- a spring mixer for all professional students.

IPC representative and first-year law student Greg Lestini, with representatives from USG and CGS, coordinated Inform 2000, which invited the candidates for president to OSU in a non-partisan fashion. Our invitations were successful.

Vice President Gore and Senator McCain visited OSU and expanded on how they would best lead this nation. Alas, Governor Bush chose a local high school

STUDENT GOVERNMENT REPORTS (contd)

Mr. Ley: (contd)

as the site for his most recent visit, and this presents the question, "Are two candidates in the hand worth one Governor Bush?" That concludes my remarks.

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PRESENTATION ON THE GATEWAY PROJECT

Mr. Colley:

Now for the grand finale of this morning's program – Vice President David Williams, joined by Matt Habash, President of Columbus City Council, and Councilman Richard Sensenbrenner for the Gateway Project.

Vice President David Williams:

Thank you, Mr. Chairman. In addition to Matt and Rich, we also have Terry Foegler, president of Campus Partners, and Ron Druker, the developer for the Gateway Project.

Almost five years ago, this body authorized the creation of Campus Partners and the funding, and we were off and running. We spent a lot of time with the development of a plan, and from that came a plan with a lot of recommendations.

The major recommendation out of that was the first thing that we really needed to do in a big way and that was to tackle the problem of revitalization of a portion of High Street. That is where Gateway comes in. You need to understand that Campus Partners is working on a lot of fronts: we have a Homeowner's Initiative Program that has been successful, and through our campus collaborative arm we've involved ourselves in social services and the K-12 issue in the neighborhood. But what you hear a lot about, and what our major big program is, is actually Gateway.

There were a couple of things you stressed to us at that time and one was to use the money that you authorized to us and make it a partnership, and it has been a partnership. One of the reasons it took us a long time to get started was because we wanted to make sure we had buy-in from the community. We have partnered with the community, the city -- and you'll hear some discussions on that today -- and with a developer, and you'll hear some discussion on that also. Through the leadership of President Kirwan, we also got buy-in from the state. The state has classified us as one of its top areas, as it relates to its state capital budget bill, for the community that will help us with Gateway.

You also said to make sure that this project leverages. So we can't tackle all of High Street, but by doing a critical portion, that will then leverage some other development on High Street. And that, too, has happened.

I'm going to first ask Terry to talk a little bit about how we went about assembling what we had to do for Gateway and the leverage; then ask Matt and Rich to talk a little bit about the city's involvement; and then we'll have Ron Druker, from the Druker Company, and who flew in from Boston just for this presentation, to talk about the developer's plans. When we finish, we'd be happy to answer any questions. If we run out of time, we will be going to the Faculty Club and any Trustee is welcome to join us for lunch to hear more about this project. Terry –

PRESENTATION ON THE GATEWAY PROJECT (contd)

Mr. Terry Foegler:

Thank you very much. I think the issue of leveraging is important here. Anytime you do this type of complex public-private partnership, it takes not only cooperation, it takes investments from lots of different sources to make these happen.

We estimate right now the Gateway Center probably will reflect a total investment of around \$100 million. The University's part with regard to land assemblage, relocation, and other assistance probably is in the \$15-16 million range. The developer, combined with all the tenant improvements that will need to be made to the spaces, is probably an investment in excess of \$60 million. We're talking a parking structure that, for 1,200 spaces, will probably be about \$15.6 million in investment. The City of Columbus has committed \$5 million for infrastructure and some other related improvements. So there are a significant number of partners involved with this. Hopefully, when the capital budget bill gets adopted later this spring, we will have a high likelihood of state funding.

The parking structure itself -- which you may have heard quite a bit about -- is one of those cooperative efforts as well. A project like this can't work, even though it has a significant pedestrian orientation to it, without a good supply of parking. You'll get some sense here of what the city has done to help make that happen and, hopefully, the State of Ohio, as well as just the normal user fees, to help underwrite that.

What I would like to do -- rather than give you a lot of information about the project, which you probably have heard before -- is briefly summarize that we have assembled about 85 percent of the site. In fact, we acquired another site this last week. The city's playing a role in helping pull the rest of that together and the city officials will help highlight that for you. We're very optimistic with the way we're moving forward. Land assemblage is still the critical path for the completion of this project.

When we went through the process of developer selection last year, we had a number of competing developers and the Druker Company from Boston was selected. We probably went through what even the developers described as the most public-participatory developer selection process they had ever engaged in. It clearly was that. We wanted something that was out there for the community, not only to be involved before developers put their submissions in, but in the selection process itself.

We think the developer has done a tremendous amount since that time. The city has made phenomenal progress over the last six months in confirming and affirming its portion of the partnership in the project. Given its complexity and the things that are involved with these kinds of urban development projects, we're extremely pleased with its current status.

With that brief overview, what I'd like to do is introduce the president of the Columbus City Council, Matt Habash, who has played a very important role in this whole process, to give you a little bit of the city's perspective.

Mr. Matt Habash:

Thanks, Terry. Chairman Colley, members of the Board of Trustees, and President Kirwan, prior to doing that I want to first of all offer my sincere gratitude. My mother had heart valve surgery here at University Hospitals last week and the care that she got from Dr. Michler and all of the staff was

PRESENTATION ON THE GATEWAY PROJECT (contd)

Mr. Habash: (contd)

phenomenal. I do thank you on behalf of my mother, who is now recovering at my home for the next few weeks. For that, thank you all for the tremendous asset, University Hospitals, here in this community.

Some 20 years ago I had the opportunity to go to graduate school here. I don't know whether it was that training in public administration that I had that has always peaked my interest -- or the fact that my wife received both her master's and her Ph.D. in nutrition here, or the fact that she still works here -- but we seem to spend an immense amount of time here. I've had a keen interest in the University area since I began on the Council in 1993. I was at the announcement and the formation of Campus Partners with then-President Gee and then-Mayor Lashutka.

I don't think I envisioned that day what I believe is really going to happen to this whole area. We have come a long way in a fairly short period of time. Although I think to the staff, Campus Partners and everybody involved, it seems like an eternity. But I really do believe there is a genuine interest from the city, and I think it's imperative that the city and the University continue to look for ways to forge partnerships. That is absolutely critical to this community and to the success of this community as we look out into the future.

Clearly from our perspective, the city was attempting to do some infrastructure improvements, but we really did have a void in a true partnership. Things really began to happen when the University was willing to step across High Street and say, "We're going to get together, we're going to get involved in this process and form a true partnership."

We have seen an immense amount of improvements already in terms of the cooperation between the city police and the campus police, as well as with Mark Hatch's program, Community Crime Control. There is a definite increase in the issue of safety in this community. Clearly, the issue that we always face in very large dense areas like the University district is the issue of trash pickup. As you know, there has been an immense improvement in that area, as well as with code enforcement.

I think as we began to forge those kinds of partnerships, we realized that we could do a lot more. The Gateway Project to me represents, hopefully, one of a number of projects that will continue to happen in and around the University area that are going to continue to benefit the University, as well as the City of Columbus. It will really highlight this treasure we have in the City of Columbus called The Ohio State University. So, I'm very much looking forward to this.

Terry touched very briefly on some of the things we are doing. We have formed a comprehensive economic development agreement that has committed a \$5 million contribution towards the public infrastructure, as well as helping to assemble the Gateway redevelopment site through the use of eminent domain. Anybody that watched the Council meeting a few weeks ago understands the challenge that there is involved in that.

Clearly we recognize that doing urban redevelopment is probably one of the hardest things you do in a community. It is very difficult. You have a lot of parties involved and you have to sit down and talk to people continually. From the beginning, my instructions to Campus Partners has been to treat people fairly. It's recognizing that we have a lot of investment in this area by folks, and we've got to figure out how to make a project the size of Gateway, that Terry commented on, that we believe will be over \$100 million.

PRESENTATION ON THE GATEWAY PROJECT (contd)

Mr. Habash: (contd)

To go along with that, we also have established a tax incremental financing district to capture the new non-school property tax revenues generated by Gateway to help finance the needed parking structure. Also, we were very instrumental in terms of partnering with Campus Partners to push for state dollars -- to the tune of \$4.7 million -- that we have requested from the state. This will be part of our community projects that we do and ask for from the state in their capital budget process. So, we're real pleased with moving forward on that.

We clearly will continue to partner, we believe this is a very valuable area. It's a very unique area because of the density that we have in this particular community. And it's only going to work if there really is a true partnership between the University and the city. We are very much committed to that and want to continue that.

Rich is going to talk about some of the other projects that are going on around here that we also think are going to enhance the Gateway Project. I also share Dr. Kirwan's passion for the Research Park. I believe -- as we look forward in this community towards how we are going to address long-term jobs and development of the community -- that this Research Park is absolutely critical to this community.

It's very difficult in this day and age when you have such low unemployment of some 2.7 percent, to get people to focus on the issue of employment. But if we aren't looking for things like research parks and truly bringing on some of the science and technology -- some of the next Microsofts and Hewlett Packards of the world -- those companies could be somewhere else, instead of right here in Columbus. All of these wonderful students that we've heard from and their accomplishments will want to stay here, live here, and raise their families here.

I thank you for your willingness to step across High Street and help in the creation of Campus Partners and your willingness to invest in that area. The city will continue to do its part. It is now my privilege to introduce Rich Sensenbrenner, president pro tem of City Council. But more important to this project, Rich also chairs the Appropriations and the Development Committees. Rich --

Mr. Richard Sensenbrenner:

Thanks, Matt, I appreciate that. President Kirwan, Mr. Colley, and fellow Trustees, thank you for having us here today.

I want to mention that the University got my parents' money when they sent me to undergraduate school here, and you got my money when I came to graduate school. I tried to get my dad to pay for that, but he refused to -- he said one time was enough. I also had the opportunity to be a guest lecturer for Dr. Larry Libby's economics class yesterday, and talk about growth around Central Ohio. I was amazed that hardly any students slept through the lecture, so I was really proud of myself.

I want to carry on some of the thoughts that Matt talked about, especially the partnerships that are going on around the University area that are so exciting. The Gateway Project is one of the most exciting projects not only in Columbus, but around the nation. But we have other really exciting things on all four corners of Ohio State going on.

PRESENTATION ON THE GATEWAY PROJECT (contd)

Mr. Sensenbrenner: (contd)

As Matt mentioned, to the west is the Science and Technology Campus. Monday night we passed \$100,000, and our commitment is \$100,000 a year, to make that a reality and make that as exciting as it should be and has to be. Also, we have made an annual commitment for the Business Technology Center which we moved there a couple years ago.

Also on the west side of campus, we have probably one of the things I know Matt and I are most excited about, and that's the bikeway project. This project is not just for Columbus, but for all the suburbs and the entire county. What we want to do is duplicate the exciting nature that the Olentangy bike path has through every river way across the county. So if you are on your bike or you are hiking or walking, you can go anywhere in the county on any one of our beautiful river ways that cut through Central Ohio.

Switching to the north, we're working on the Lane Avenue widening. Hopefully this will have some drastic improvements to pedestrian friendliness on campus. We're also committing \$2.7 million to improve High Street from Lane Avenue to Arcadia, in our basic theme of neighborhood commercial revitalization. We will work on street trees, new curbs, benches for folks, and façade improvements for the businesses.

In addition, \$2.5 million is committed toward the North Columbus community in terms of our urban infrastructure recovery fund for curbs, sidewalks, etc., just to improve the livability of those neighborhoods. One of my favorite things is the urban commercial overlay to assure this development occurs along High Street and that it occurs in an architecturally-compatible fashion with the historic nature of the community.

Now to the east, it just gets even more exciting. Thanks to President Habash, we have coordinated \$1.7 million for 17th Avenue improvements. But it wasn't just the commitment to 17th Avenue improvements, we've linked and we've had a series of meetings with the Fairgrounds, with the Historical Society, and with the Crew, to ensure that we come up with a master plan that improves the entire area. Where you're talking about new fencing, about burying telephone poles, etc., etc., to revitalize one of the treasures of Columbus -- the Fairgrounds.

In addition, we just passed a TIFF about a year ago. This is in part, getting rid of an eyesore that has been there for probably over 20 years -- the old Auto Parts Warehouse. As you all may know, one of Mayor Coleman's big initiatives -- just a little further to the east -- is the four corners at Cleveland and 11th Avenues. That's all-important. We know we want not only 11th Avenue to look great from I-71 as a gateway to Gateway in the University area, but also extend that into the Linden area. So our success's synergy is just not within OSU, but even goes beyond.

To the south we have Gateway, which is so exciting. We want Gateway to be the model of great urban, high-quality redevelopment not just for OSU, but to be the model throughout the core of the city. I think it is currently on track to be and, if we're successful, it will be.

We have a lot of partnerships going on, but we've just started and we have a long way to go. Not only are we going to have the greatest University in the nation, but we'll have the greatest neighborhoods surrounding a university in the nation.

Thank you very much. With that, Ron Druker, the star of the show today.

PRESENTATION ON THE GATEWAY PROJECT (contd)

Mr. Ron Druker:

Thanks, Rich. There are names in Boston like Siegfried, Havilcek, Glenn, and Katzenmoyer, which you gave us and we've come back with Penn, O'Brien, and now ourselves. I must admit that having a great basketball team is something we don't have in Boston right now, but watching Redd, Reese, Johnson, and Penn play I've gotten imbued with that spirit, and it's a pleasure to see you all doing so well.

This is a great opportunity. There's a spirit here which, frankly, was unexpected and greatly appreciated when we started in this process. It was just a year ago yesterday when we were making a presentation at the student union as part of the community process. And it wasn't until May 20 when we were ultimately selected. It was an exhausting process, but we're happy that we're here.

This is a hard project; it's a complicated project. The University should really be complimented, as well as the city, for recognizing a problem and attempting to solve it. We're really pleased and honored to be part of the solution.

I think the reason why we were chosen is because we understand all aspects of the development. We have a track record for looking at urban situations and attempting to apply good urban design and good architecture, as well as backing it up with a solid financial foundation.

Public-private partnerships just don't happen. We are involved in partnerships with the Christian Science Church, Boston University, the City of Boston, the Commonwealth of Massachusetts, the Boston Center for the Arts, and now Campus Partners. None is better than what we have experienced to date here.

You made promises and they're being kept. I met with President Kirwan two months ago and we talk with Terry on an almost daily basis. Terry and David have been unbelievable, as well as Steve Sterrett and Bill Courson at Campus Partners. Everything you said you were going to do, has been done. The delivery of land acquisition, the delivery of the cooperation from the city, the \$5 million tax increment financing, and the ability to move forward has happened at an astonishing pace.

When we read the RFP -- which cited what was going to be done -- you read, you enter the competition, you hope that you win, and then you assume that things will never happen at the pace at which your public-private partner says they will. Campus Partners is doing an unbelievable job. The leadership from the President on through David and Terry has been astounding.

Where are we now in the process? We're spending a lot of time doing unglamorous things: working on the zoning, the traffic, the city coordination, on infrastructure, the relocation of utility lines, and the things that people never know are being done. It's grunt work and it's very serious work in order to get it done right. We want to make sure that the University Gateway absolutely functions the way everyone in this room hopes that it will. It has to be good for the community, it has to be good for the University, it has to be good for the endowment, and it has to be good for the developer.

We've made some terrific progress in leasing. As you know, we're currently negotiating with Barnes and Noble for a bookstore. We hope this will not only become the signature of the campus, but of the city as well. This will be a 60,000-square foot, state-of-the-art store. It will have terrific trade publications, as well as textbooks. As many of you may know, Barnes and Noble operate

PRESENTATION ON THE GATEWAY PROJECT (contd)

Mr. Druker: (contd)

bookstores rarely under their own name at universities like MIT, Harvard, BU, and others across the country.

The bookstore really will be a magnet. It will be our Nordstrom's. It will have extended hours, which will draw students, faculty, and citizens from the general Columbus area to University Gateway. They'll have a café and it will be a place for people to hang out. I'm sure they'll have interactive computers available for students. So it will really be one of the finest bookstores in the country.

Our architect, David Manfredi, worked on a similar project at the University of Pennsylvania, and I know some of the people who were involved in the selection process visited that bookstore. There's also a new one at Yale, which is operated by Barnes and Noble as well.

We're working on the theaters. We still think that the theaters are a very important component to our project. While there will be theaters up in the arena district, we still see theaters as something very important to what we're going to be doing.

The OSU commitment to lease 70,000-square feet is so important. When we originally entered the competition, we were encouraged by OSU's willingness to consider that and we're terribly gratified with its commitment. Having a reason for more students, more faculty, more staff to have to go our way – we are pioneering, make no mistake about it. We are on the other side of High Street, and people haven't been going up there for years and now we have to create reasons. The University's commitment to be there is very important to us and very much appreciated.

Without small tenants and tenants from Columbus, this project will fail. There has been a lot of talk about will some of the tenants be allowed to return, will there be a local flavor to what University Gateway feels like? The answer is absolutely yes. Yes, we need national credit tenants for our financing; and yes, we need regional tenants; but we also need the local tenants in order to create the proper mix and critical mass so that everyone will feel comfortable there, from students to people living outside of town.

The housing is also another important ingredient. The housing will really be targeted for graduate students and young professionals, as well as younger faculty. I think it will add some 24-hour character to the project and we think that that is very important.

We sincerely believe that two and a half years from today, you will have a signature development on the edge of your campus which will act as a catalyst to bring the Short North down High Street, to extend up to 15th Avenue, and to really make High Street and the community behind it an asset to the campus, such that the campus has been strengthened. The initiative on the part of the Trustees, The Ohio State University, and the City of Columbus has been terrific.

I was on the faculty at the Harvard University Graduate School of Design, teaching urban design for eight years. As a result, the quality of the architecture of our projects is very important to us, and we have won national and international awards. Most recently, a project we did -- on the edge of the public garden in the middle of Boston -- won the Urban Land Institute's Award of Excellence. The Urban Land Institute was involved in your project from the very beginning, with sort of a "SWAT team" that they have to come in and analyze situations. I'm sure that we'll win that award here.

PRESENTATION ON THE GATEWAY PROJECT (contd)

Mr. Druker: (contd)

In closing, this project will be successful, it is on track, and we are very excited about this opportunity. You have courageously seen an issue, gone and created the vehicle with which it can be solved, and the support which we've been getting from Campus Partners is just terrific. When I first met President Kirwan -- when he came and spoke at one of the competition reviews -- he said to me, "What I'm really hoping, Ron, is that this can act as a pebble, and that you drop it into the pond and it will spread." I'm sure it will end up being more like a boulder -- I'll guarantee that. Thank you very much.

Vice President Williams:

It will be more like an avalanche.

Mr. Colley:

Are there questions or comments by members of the Board?

President Kirwan:

We have an all-star lineup in front of us right here. Each of the individuals sitting at that table has made an exceptional contribution to launching something that is going to make this University very proud, and an enormous difference in the quality of life of our community.

Mr. Colley:

Terry Foegler, Ron Druker, Matt Habash, Richard Sensenbrenner, and David Williams, thank you for your extraordinary presentation and your great work on behalf of the University. We appreciate your being here.

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Thereupon the Board adjourned to meet Friday, April 7, 2000, at the University of Cincinnati Kingsgate Conference Center, Cincinnati, Ohio.

Attest:

William J. Napier
Secretary

Michael F. Colley
Chairman

**The Ohio State University
PERS Employing Units
University Hospitals**

Exhibit A

Employing Unit	Group Code	Total Head Count**
University Hospitals	6000	3751
James Cancer Hospital	4604	842
OSU & Harding Behavioral Healthcare & Medicine	9000*	264
University Hospitals East	6017	701
Network Services (MedOhio Family Care Centers & other community-based care sites)	9900*	237
*Exhibit B includes corresponding cost centers		
**Total head count as of February 11, 2000		

NETWORK SERVICES

DEPT	DEPT NAME
9262	Pickerington Family Practice
9264	Gahanna Family Practice
9265	New Albany Family Practice
9266	Wexner Family Practice
9267	Rardin Family Practice
9268	Agler Family Practice
9278	Women's Wellness Family Practice
9296	Mill Run Cap Clinic
9813	General Medicine-Lab
9911	Sports & Family Health - Dublin
9912	Sports&Family Hlth-Westerville
9914	General Medicine-Stoneridge
9915	General Medicine-Grove City
9916	General Medicine-Univ Hosp Cli
9917	General Medicine-Davis Ctr
9918	General Medicine-Buckeye
9919	General Medicine-Admin Serv
9921	General Medicine-Polaris
9922	General Medicine - Lab
9924	C. Curren IM/PEDS
9927	Occupational Medicine
9958	OSU Health & Wellness Downtown
9961	MedOhio
9962	MedOhio Reynoldsburg
9963	MedOhio Westerville
9964	MedOhio Bethel
9966	MedOhio West
9967	MedOhio Bexley
9968	MedOhio Arlington
9971	MedOhio Northland
9972	MedOhio Worthington
9973	Crown Park
9974	MedOhio-Hilliard
9979	Sports Medicine

THE OHIO STATE UNIVERSITY MEDICAL CENTER

OSU&HARDING BEHAVIORAL HEALTHCARE AND MEDICINE

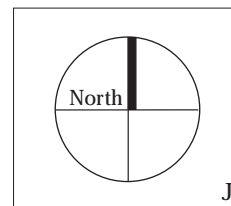
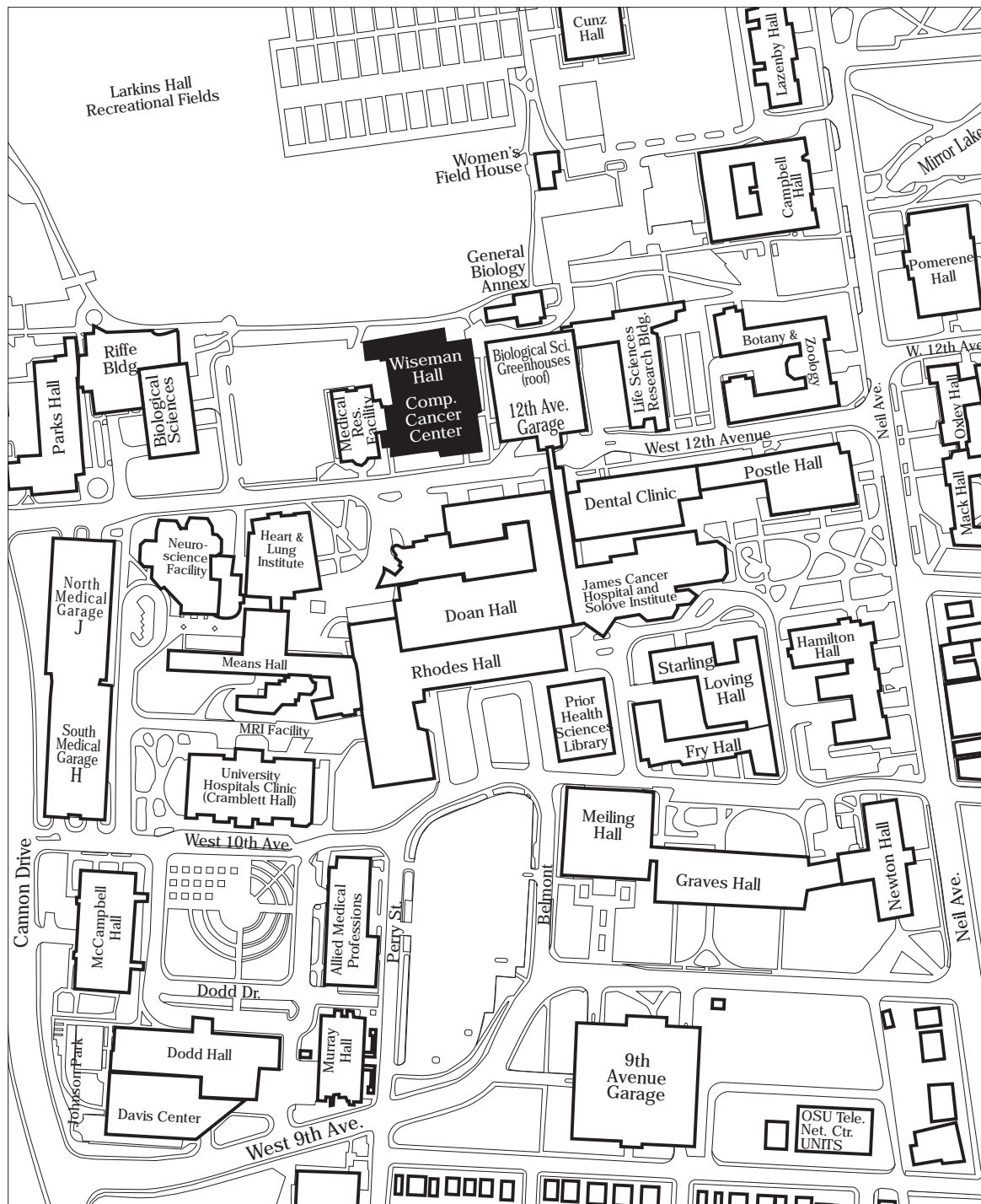
DEPT	DEPT NAME
9012	Nursing Administration
9013	Nursing Orientation
9082	Harding North Campus
9084	3 Adult Psych
9085	4 Child/Adolescent Psych
9086	Psychiatric Intake
9088	IP Seniors
9089	IP Adult - CSU
9229	Lab & Radiology
9397	Pharmacy
9436	Emergency Services
9494	Halfway House
9495	Adult Partial Hosp
9496	HARC
9497	HARP
9498	Home Health Services
9499	Nursing Home Consults
9502	Neuropsychology Lab
9504	Electroconvulsive Therapy
9507	Consult/Liaison Services
9508	LL Stratford
9509	Westover
9510	Broad/Mt Carmel
9511	Millrun (Hilliard)
9512	Dublin
9513	Ashlawn
9514	Eating Disorder Partial
9629	Nutrition Services
9697	General
9698	Medical Administration
9699	Materials Management
9700	Medical Records
9701	Maintenance & Grounds
9702	Utilities
9703	Environmental Services
9704	Financial Management
9705	Board Office
9706	Business Office
9707	Pastoral Care

THE OHIO STATE UNIVERSITY MEDICAL CENTER

OSU&HARDING BEHAVIORAL HEALTHCARE AND MEDICINE (CONTINUED)

DEPT	DEPT NAME
9708	Administration
9709	Admissions
9711	Communications
9712	Utilization Management
9713	Safety & Security
9714	Managed Care
9715	Management Info Systems
9716	Harding Evans Foundation
9717	Marketing
9821	Neuropsych Administration
9887	Internal Medicine
9888	Human Resources

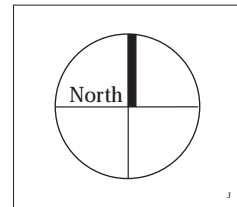
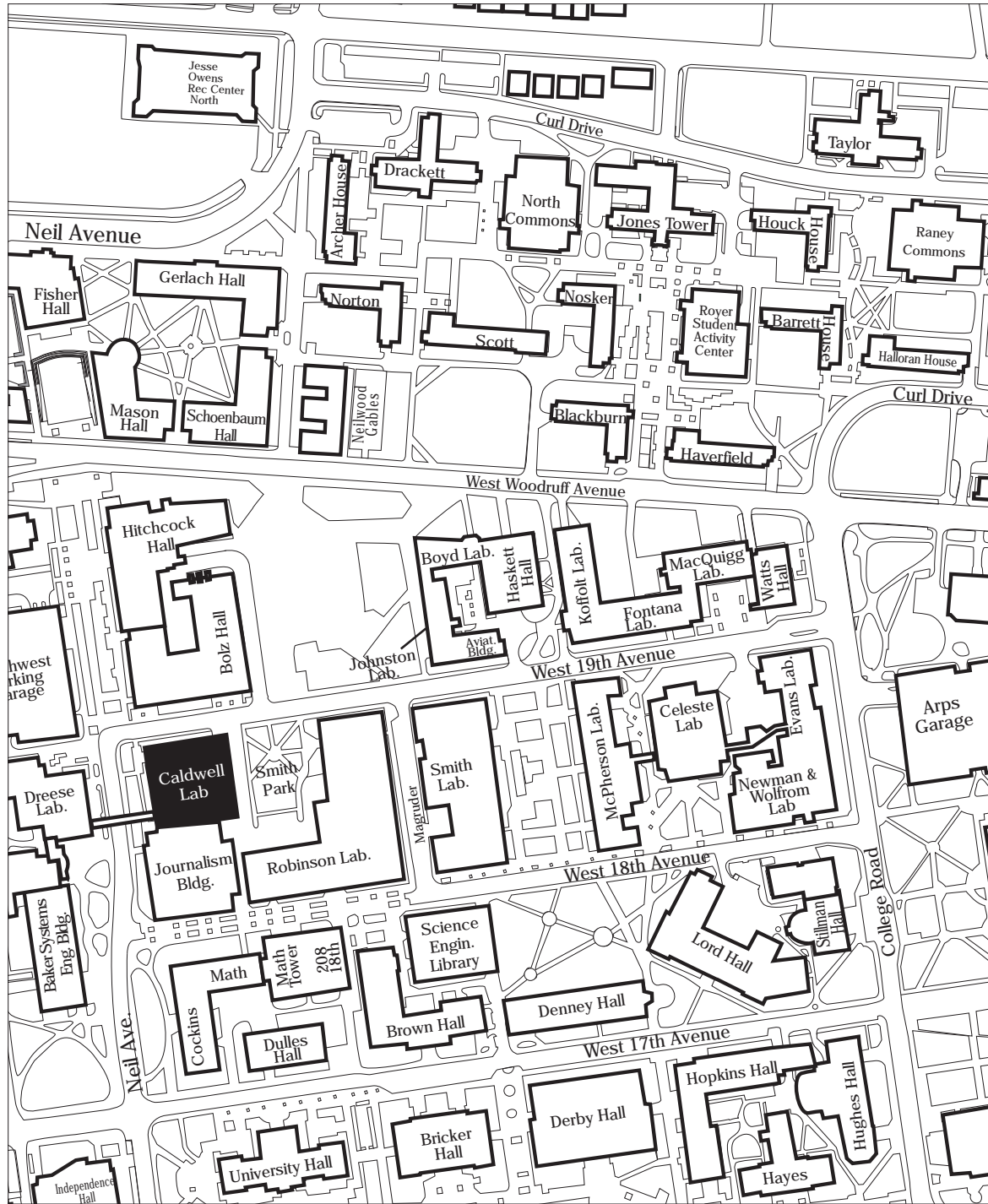
Wiseman Hall - Expand Comprehensive Cancer Center



Office of Business and Finance
Office of the University Architect and Physical Planning

December 3, 1999

Caldwell Lab Asbestos Abatement



Office of Business and Finance
Office of the University Architect and Physical Planning

February 11, 2000

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SIXTY-FIRST MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 7, 2000

The Board of Trustees met at its regular monthly meeting on Friday, April 7, 2000, at the University of Cincinnati Kingsgate Conference Center, Cincinnati, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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April 7, 2000 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on April 7, 2000, at 9:55 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, James F. Patterson, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Allyson M. Lowe, and Jaclyn M. Nowakowski.

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Mr. Colley:

Welcome to the April meeting of the Board. We are delighted to be in Cincinnati today, and Dr. Steger, we welcome you to join us at this meeting.

The Board dined last night with Dr. Steger and the Board of Trustees of the University of Cincinnati, and it was highly productive. The idea for this dinner was hatched at an OSU/Cincinnati football game in Columbus last fall. Mike Barrett, the former Chairman of the Board at the University of Cincinnati, was my guest at the game, and the conversation alternated between what was going on down on the field and our common "education agenda." By the end of the game, the deal was struck. We were coming to Cincinnati.

On behalf of The Ohio State University, I want to thank President Steger and his staff for their great cooperation in organizing this meeting.

As part of today's agenda, we will be hearing about some of the outstanding partnerships that our two universities are engaged in and about the University's Young Scholars Program. These presentations will obviously underscore the importance of outreach and cooperative programs as part of OSU's educational mission.

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PRESIDENT'S REPORT

President William E. Kirwan:

It is a great pleasure to be in Cincinnati for our first ever Trustees meeting in Southwestern Ohio. It is certainly fitting that we come to this part of the state, given the number of students we have from the Cincinnati area, and the number of alumni we have living here. It is also fitting because we now have a trustee from this part of the state, Karen Hendricks, the first trustee from the Cincinnati area since the late 1960s. And what an addition to the Board she has been!

I also want to extend my words of appreciation to Joe Steger and everyone at the University of Cincinnati for the extraordinary way in which they have facilitated our coming to Cincinnati to have this meeting. Joe, I want to compliment you and the university on this magnificent facility. It is obviously serving the university and the community extremely well – it's something you should be very proud of. We're all impressed with the Frank Gehry building that we look out upon, and I know how important that is to your research efforts in the biomedical area.

I am pleased to report to you that Ohio State has been very much in the news this past month and in very positive ways. First of all, the latest graduate school rankings are out from *U.S. News and World Report*, and the news was good. For example, our College of Education ranked eighth out of 187 graduate programs surveyed, third among all public universities; the College of Engineering ranked twenty-second out of 219 programs; and the Fisher College of Business ranked twenty-fifth out of 325 institutions. I think it is interesting to note that -- given the importance of those two colleges, Engineering and Business -- we were one of

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

only seven public universities to have both our engineering and business schools ranked in the top twenty-five. Also, the College of Veterinary Medicine ranked sixth, and the Colleges of Medicine and Public Health, Law, and Nursing also received high rankings.

As you know, one of our highest priorities is for the research prowess of our University to serve as a catalyst for repositioning Ohio as a major player in the knowledge economy. I am delighted to report that we're seeing some real progress from our efforts. Just two days ago, we briefed business and community leaders and the media, and received very positive coverage for the relocation of iMEDD from Silicon Valley to Columbus. A great "man bites dog" story, if ever there was one. You may remember iMEDD as the drug delivery company co-founded by one of our recent recruits from the University of California at Berkeley, Mauro Ferrari. We see this as a major, long-term opportunity for our community, with the potential to make Columbus a center for an entire new industry – revolutionary drug delivery systems based on nanotechnology.

I am pleased to say that the media are picking up on our economic development message. Last month, I addressed the Cincinnati Rotary on this topic and earlier in the year, I did the same in Cleveland. These talks and our visits with editorial boards are generating very helpful coverage.

And speaking of media coverage, the University has been in the state and national media in very favorable ways in recent weeks. Four stories in *The New York Times* during the month of March focused on research at Ohio State. The highlight was the feature in Tuesday's *Science Times* edition of the newspaper and I just happen to have a copy with me. It featured on the front page -- with many pictures and diagrams -- the story about what is going on at The Ohio State University with minimally invasive robotic surgery, including a picture of our very own Dr. Robert E. Michler. This is just wonderful coverage about how Ohio State is the only place on the North American continent that is doing this minimally invasive robotic surgery, and it was just excellent coverage for the University.

The Plain Dealer published an article on school violence taken from a speech I gave earlier this week, and *The Dispatch* published a piece that Rich Stoff and I co-authored on the importance of K-12 education reform.

In another piece of good news, we're bringing to you today, for your formal approval, the appointment of Dr. Donna Browder Evans as dean of the College of Education. Dr. Evans, now dean of the Darden College of Education at Virginia's Old Dominion University, is the holder of three degrees from Ohio State. While a new education dean is always of great importance, it's especially important at this moment in time. K-12 public school system needs improvement, and we have an obligation to help get that job done.

We are already engaged in a number of such efforts -- including the new Principal's Academy at Ohio State -- and intend to increase our contribution substantially in the months and the years ahead. As a strong leader who taught for 11 years in the Columbus Public Schools, Dr. Evans will help us with the task -- among many other jobs she will have to do.

I also want to mention that one of our most distinguished faculty Charles Csuri, professor emeritus of Art Education, last month was honored by Ohio Governor

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Bob Taft with the 2000 Governor's Award for the Arts. It's the highest honor an individual artist in Ohio can receive.

Professor Csuri received both his B.F.A. and M.A. degrees from Ohio State, joining the Department of Art in 1953. Professor Csuri is known as the father of computer art. He has been a pioneer in animation and scientific visualization. He also helped found Cranston/Csuri Productions, among the most influential computer-generated special effects production facilities in the world. Many of his students have earned wide acclaim, including several Oscars, for their skilled animation and special effects.

And so, Mr. Chairman and members of the Board, you can see that it has been a month of extraordinarily good news about our University.

I want to conclude this report to you with some brief presentations about the role of The Ohio State University in the Cincinnati/Dayton area, and, most especially, about our collaboration with the University of Cincinnati.

To begin these presentations, I would like to call upon Provost Ed Ray to make a few comments and introduce some colleagues.

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN ENGINEERING

Provost Edward J. Ray:

Thank you, Mr. President. I think when you have a good story to tell, the best way to proceed is to let those who can tell the story do so. We have two sets of presentations that really deal with some very important fundamental collaborations between colleagues at The Ohio State University and the University of Cincinnati that we'd like to share with you this morning.

First, we'd like to have a presentation on research interactions in the area of engineering. I'm going to call on David Ashley, Dean of our College of Engineering and his faculty colleagues at Ohio State and at the University of Cincinnati to tell us about the collaborative work that they're doing. And then I'll call on our Interim Vice President for Health Sciences and Interim Dean of the College of Medicine and Public Health, Dan Sedmak, to tell us about research interactions in the area of medicine. Dean Ashley --

Dean David B. Ashley:

Chairman Colley, President Kirwan, and members of the Board of Trustees, it is my pleasure to present a program this morning to you on collaborations in the area of research between the University of Cincinnati and The Ohio State University.

Several months ago, the Office of Research contacted me and asked for a program that would highlight these interactions with the intention that they demonstrate the leverage of talent between the two campuses, the special opportunities provided for our students, and how these collaborations will help solve critical problems for the State of Ohio.

Today, I bring you three researchers who can describe first-hand the nature and value of these collaborations. I will introduce all three speakers now and then ask them to provide their examples. First, I'd like to present Professor Hamish Fraser, Ohio Regents Eminent Scholar and Professor in the Department of

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN ENGINEERING (contd)

Dean Ashley: (contd)

Materials Science and Engineering at Ohio State. Hamish comes to us by way of the University of Birmingham and the University of Illinois. His expertise is in physical metallurgy.

Among the many things that Hamish has accomplished in his professional career is that he has supervised or is supervising 34 Ph.D. students and 21 masters students. So he is a very prolific researcher and great supporter of students. I think one of the things that highlights Hamish's interaction as a faculty colleague is his ability to seed and motivate interdisciplinary and collaborative activities. Among those are: an interdisciplinary research center at the University of Birmingham; the Ohio Materials Network (Ohio Net); the expansion of the central electron optics facility at the University; and his current endeavor -- which is a very ambitious one involving many companies and universities -- is the Center for Accelerated Maturation of Materials.

Next will be Professor Randall Allemang, Professor of Mechanical Engineering in the Department of Mechanical, Industrial, and Nuclear Engineering, and Associate Director of the University of Cincinnati Structural Dynamics Research Laboratory. His areas of research interest are: experimental identification of nonlinear structural systems; correlation and correction of experimental and analytical dynamic models; active control of flexible structures; and development of software for model analysis and data acquisition research.

Professor Allemang will present collaborations with Ohio State based on the Ohio Board of Regents' Investment Award with Professor Raj Singh of the Department of Mechanical Engineering at Ohio State.

Finally, the third presentation will be by Professor Soon-Jai Khang, Professor of Chemical Engineering at the University of Cincinnati. He is currently collaborating with Professor L. S. Fan of the Department of Chemical Engineering at OSU. Professor Khang's fields of special interest are: chemical reaction engineering; chemical reaction with electrostatic precipitation; clean coal technology; and energy and environmental engineering.

So, I'll ask Professor Fraser for his presentation.

Professor Hamish L. Fraser: [overhead presentation]

Thank you for those kind words of introduction, David. I should point out that my contributions may well be dwarfed by those of my son, who has just been offered a football scholarship at OSU. Let's face it, that's much more important than material science -- as long as we get good 50-yard line seats!

I want to talk about three features dealing with the interactions that I've been involved in with the University of Cincinnati. Two interactions that either have occurred or are occurring, and then there's one that I'd like to propose.

The first interaction is a one-on-one interaction with colleagues or with groups of colleagues. There are a number of reasons why you would do this. Perhaps the most important is that Ohio State and UC are the two most prominent research universities that the state supports in the State of Ohio. And so there must be very good people at both universities. Dr. Vijay Vasudevan, in the Department of Material Science at UC, and I have had collaborations over the last 10-15 years. There is synergism from expertise, there is joint curiosity, we're both nuts about science, and there is a good chemical fit. There is unique equipment at both

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN ENGINEERING (contd)

Professor Fraser: (contd)

establishments and we're both frequent visitors at the Wright Patterson Air Force Base at the materials lab there. So that has worked quite well.

As David mentioned, the latest of these ventures is this center that we're trying to produce. Vijay joined our collaboration and we've been trying to get some Ohio money for that. I wanted to mention the center because he is involved in that. More importantly -- I know that you hear a lot about jazzy industries and things that are very appealing these days like computers and so forth -- we deal with material science mainly in the area of transportation -- aerospace and automotive.

Apart from farming -- as I was reminded driving down here there is a lot of farming in the State of Ohio -- Ohio industry has a huge component that is based in automotive and aerospace, and we are attempting to strengthen that base. So while it is, indeed, a very good thing to encourage new industries in the State of Ohio, our industrial strength depends largely on the strength of our industrial manufacturing business and aerospace and transportation -- automotive.

The problem we're trying to cure is the business of new materials being introduced into systems. If you have a new idea at a university and you actually have properties, it generally takes 10-15 years and huge costs. These disk and blade alloys in gas turbine engines were little tweaks on compositions, but they still took 6-10 years and \$35 million. So we're trying to put a lot of computational techniques to bear to the problem and reduce that time.

Incidentally in the aerospace business -- just to frame new and existing things -- recently it was estimated that the foreign currency earnings from the sale of engines and aircraft netted about a positive \$28 billion for the country. The more appealing computers and devices netted zero. I won't tell you what automotive did, because it was a big negative. But if you're worried about that side of business, then we have to take care of what is the strength in Ohio and, in fact, the strength of the country.

Just to give you an idea, this overhead shows companies that have committed to put money into the center and are doing so at the present time. We have three companies that we're still beating up on to make sure that they join our collaboration. So industry likes what we're doing in that regard. In fact, I'm suffering a little bit today from postpartum depression because yesterday we shipped off to DARPA another huge proposal for the center, and it does take a little bit out of you. Perhaps driving down here was a good bit of therapy so I could get over that.

I would like to make the point that OSU and UC are being out fought by other parts of the country. From our point of view, it seems that Miami Valley and the northeast really have a lock on state funds, however we did end up instituting the Ohio Materials Network. This was a collaboration by a number of universities -- but, particularly, Andy Steckl from UC, Art Epstein from Ohio State, myself, Bob Boughton from Bowling Green, and Art Heuer from Case Western -- to establish a way to take state money and purchase equipment. The equipment would then be offered as a distributed network throughout the state so that students, researchers, faculty, and industrial people could come and use this very specialized equipment that is so expensive these days. It is very difficult to have one in your garage or in your business. In fact it took about four years to finally get the state to do that and establish MatNet.

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN ENGINEERING (contd)

Professor Fraser: (contd)

What developed in that was the Hayes Investment Fund for Collaborative Ventures. The problem is it has lost a little bit of its meaning now, as most of these things do as they get developed. It has now become a competition -- people get three weeks notice, they put in their proposals, they get a couple of collaborators across the state, and that is called collaboration. This took four years of collaboration to put into place. I think we have to get back to the discipline that it takes to do these things.

Let me finish by suggesting a collaboration. Distance learning is a topic that is absolutely massive for universities now. I'm not being critical, but I don't think Ohio State has really got the grips for the right level of investment behind distance learning. The problem is that we can be left behind. I think that there is a wonderful opportunity for Ohio State and UC to put together its possible investment in this area and having a distance learning alliance. This is a very important area. I'm talking about being a researcher at Ohio State, but I think this is something that we really need to come to grips with.

This past weekend I was thinking of some things that would be unique in this area. One idea is that we could exploit the fact that UC has one of the best co-op programs in the country. It is absolutely famed across the land, without any question. We could really benefit at Ohio State by coupling in with UC in that area. Also, we're trying to put in the new engineer practitioner's degree, and I think that's something that would really benefit UC as well. If we then pose those two around this question of distance learning, I think we could have a superb collaboration that would be very meaningful for our state.

Thank you very much.

Professor Randall Allemang: [PowerPoint presentation]

Realistically I'd like to almost follow Hamish's theme. Much of what the collaboration has become in the area of structural dynamics between our two universities grew and took a lot of time and follows a lot of the things that he has just presented.

The collaboration is in the area of structural dynamics. It involves two departments -- the mechanical engineering department at OSU and the mechanical engineering program here at UC. Today, in reality, it involves more what is called the Center for Automotive Research at OSU, with Professors Singh and Houser dominantly there; and in our research lab an activity that is called the Structural Dynamics Research Lab, involving myself and Dr. Brown.

This collaboration really has developed over the years because we have that dovetailing -- that common educational and research mission -- in the area of dynamic properties of structural systems. The previous presentation focused on the material. What we're focusing on is the concept that as you take materials and build them into complex mechanical systems, that is a very difficult system to deal with and to try to understand that in terms of vibrations, noise, acoustics, and dynamics is a difficult problem. A lot of it can be modeled, but some of it resists the attempt to analytically model.

Over the years both groups have approached these problems via an experimental approach, in addition to the theoretical or analytical approach. There is a common experimental technology that has been the basis for what we do: OSU car and the people there go back to the early '70s in the area of experimental gear dynamics, and noise and vibration that gears create in

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN ENGINEERING (contd)

Professor Allemang: (contd)

mechanical systems; and here at UC it went back to the machine tool research. Cincinnati at one time was a major hub of machine tool production, and the research was vital to this area at that time back in the '60s.

Although that has been the common area, we have different industry research focuses and we do not have a lot of overlap exactly in what we do. That has limited the conflicting goals and overlap that might keep a collaboration from developing. So it's been a natural collaboration over the years.

The collaboration has developed -- again, nearly 25-30 years in forming -- in informal technology exchange and goes back to the '70s. How do we use this technology to solve our problems? Both universities have mechanical engineering seminar series and we've been back and forth in a formal way visiting, giving ideas back and forth, making presentations, and, at a minimal level, working with students.

The real focus of today's collaboration came about through two programs: 1) the NSF-sponsored Technology Exchange Symposium; and 2) the Hayes Investment Fund. The NSF-sponsored Exchange visits were focused in the area that we're both involved with and began in 1973 with a visit to Korea. This was a group of about 10 faculty and industry people that went to Korea and exchanged ideas in this area with researchers there. In the process of doing that, we spent 10 days together talking about ideas, getting plans made. Actually, the plan for the investment fund and working together on a more day-to-day or month-to-month basis was formulated during our visit to Korea in 1993. Dr. Singh and I formulated the plan for the proposal that became the basis of the Investment Fund Award.

In 1996, while in India, we continued to develop some of those things. We had not yet had that award and we talked about our future plans. In fact, some of those plans took place while we were riding on an elephant up to one of the cultural centers during that visit.

But the real nucleus of our effort has become the OBR-sponsored Hayes Investment Fund program. In late 1996, we did get involved in that and won one of the research equipment awards. The focus -- again, as Hamish pointed out -- is this automotive area, transportation. We do some work with the aircraft industry, but, certainly for the State of Ohio, the existing business that is here in both automotive production and supplier types of companies -- like Delphi Automotive in Dayton, and Goodyear in Akron, and so forth -- is very strategic.

The research focus is what we would call nonlinear structural dynamics. We can handle the things that are linear -- the things that are scalable by amplitude pretty easily -- but the nonlinearities are tough problems. People have been working on them for years and really have had no unique or generalized success in those areas.

Some of the problems that I'm talking about with respect to automotives in particular are the squeaks and rattles that you get in a car. How do you keep that from happening? It seems like a very trivial thing, but much of the money that is spent in these industries is spent satisfying customer complaints, and you have to be able to design those problems out. Without understanding them better, you can't design them out. Brakes squeal when you put on your brakes and you come to a stop and your disk brakes are going to make an "errr" (sound effect) right as you finish your stop -- a very loud noise, very objectionable -- lots of problems.

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN ENGINEERING (contd)

Professor Allemang: (contd)

The other more technical side of it is trying to improve their ability to develop analytical models so that they can reduce time to production. So from design to production, you can take that 30-month window, reduce it to a 20-month window. Those kinds of things are not possible today because there has to be a test cycle that involves trying to find out where these nonlinear problems are.

Just a brief word about nonlinear structural dynamics. Generally, it's very difficult to analytically model these things because on a complex system they actually come from the process of building the system -- not the individual components so much as assembling the components. Because of that situation, the nonlinearities are generally unknown. In the real world, in the experimental approach that we're taking to base our models on, the actual nonlinearities are present in the system. So therefore, they're there, we can try to get a handle on them in an experimental sense, and develop generalized modeling methods for this nonlinear side.

Part of the investment fund built the facility at UC and other facilities at OSU that you see in this slide. I'll move ahead to the next slide and let it actually run for a second here. There will be a random type of excitation. We're able to basically simulate road inputs into an automotive structure. This is a very simple structure, just a trailer. At the end, it will go into more of a sinusoidal or a very large motion and you'll be able to see maybe more motion. So we can simulate going down the road at 60 mph hitting a pothole, we can simulate the steady state freeze joint bumps that you get on the highway, and we can simulate a very slow motion movement over a curb. Those things are the things that often cause a lot of these squeaks and rattles and problems that we see.

The other side has been kind of serendipity. There's the transportation industry, and we happen to have a very large company locally that is very interested in delivering a lot of consumer products all over the world. Their customer complaint, so to speak, is damage to the material before it ever gets there. They're designing packaging such as this packaging with open sides to the cartons, and by the time it arrives somewhere, the product is crushed and moving all over everything and they have damage claims and so forth. So again, this has been an area that we've been able to impact -- again, nonlinear types of things -- with one of the local area industries that we hadn't really anticipated.

Currently, we've just finished one of our first joint doctoral committees between Dr. Singh and I, with Doug Adams, here in March. We have active research projects with a number of local industries and we have proposals out to some of those same industries. Dr. Singh and I are both contributing editors to *Sound and Vibration* magazine, and I've included a copy in the bundle I've given you. It happens to be the issue that highlighted our nonlinear dynamics facility on the front cover. Being a contributing editor, we do get some chance to do some marketing and sharing with the world what we're doing here in the State of Ohio.

The future plans? Certainly, we're going to continue this NSF technology exchange symposia. It's scheduled to come back to OSU in 2001, together with a group from India. We have been talking over some years about graduate course sharing on some sort of distance learning basis -- e.g., World Wide Web. There are two particular sequences that we have been focused on, trying to figure out a way for our students to get access to the course at OSU and vice versa.

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN ENGINEERING (contd)

Professor Allemang: (contd)

We have been planning, and it has not yet come to fruition, a graduate student summer research visit. It is a concept -- a European model -- where groups of graduate students doing research at one university spend a weekend or five days at another university, tour around, give presentations, really get a feel for what's going on, and that's something we do want to proceed with. And certainly, we'll be working on joint research proposals for agencies and industry -- that's a natural thing.

It has been a long time in building. In the last five years, we have started to gain momentum out of this collaboration and hope it will continue into the future. Thanks for the opportunity to present.

Professor Soon-Jai Khang: [PowerPoint presentation]

This research area is air pollution and coal research. It doesn't sound that fancy, but it is still a very important economic basis in the State of Ohio. We try to tell anybody who wants to get rid of the coal to know about the importance of it. The problem is that right now between 60-70 percent of electricity is coming from coal and there is no immediate plan to get rid of and replace this enormous energy basis. As I said, the State of Ohio has a big economic basis on it and you cannot talk about coal without air pollution research.

So this collaboration started in 1989. I'm not quite sure if you remember or not, but there was a \$100 million state bond issued years ago. Part of the money was to be used for the research effort and that was the beginning. Two professors at UC and Professor Fan at OSU, collaborated and submitted a research proposal to the then Ohio Development Office -- now known as the Ohio Coal Development Office. This was successful and became a consortium of four Ohio universities, strategically located in the State of Ohio -- the University of Cincinnati, The Ohio State University, Case Western Reserve University, and Ohio University.

The nature of this interaction is that this is a project funded by the Ohio Coal Development Office. It's about a \$1 million a year. These projects are peer reviewed and selected by the university research committee, representing various industries and government agencies, such as the U.S. EPA, U.S. DOE, the Electric Power Research Institute, and Babcock & Wilcox of the industry in Ohio, Synergy, AEP, and a number of other industries. There are about 10-15 members and they send their review members every year and they also review development of the research.

Consortium I was funded between 1990-1995; Consortium II was funded between 1997-2000 -- it will be ending this year; and the request for proposals for Consortium III has been announced and will be funded for an additional three years, from 2001-2003. As I said, this funding level is about \$1 million a year.

We exchange data, we exchange samples, and we share the equipment, because one university cannot have all this expensive equipment. We have regular quarterly meetings, which are conducted throughout the state and many times sponsored by each university. So we visit Ohio State University and then move to the University of Cincinnati, Ohio University, and Case Western Reserve University. Also, we conduct these meetings at the power plants. So we go to the power plants around the state and researchers and registrants will see what the real thing is. They not only see the laboratory progress, but they do see the results of the research -- where this will be applied.

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN ENGINEERING (contd)

Professor Khang: (contd)

At this time The Ohio State University is acting as the lead university, with Dr. Fan as the manager of this program. This responsibility was supposed to be shared and the first time Ohio University had the responsibility. But because of the leading role of The Ohio State University, all the PIs' consensus was that Ohio State should have the leading role in this consortium.

The outcome of this collaboration is purely multi-disciplinary. Chemical engineering, environmental engineering, and mechanical engineering are all involved. There have been numerous papers, five patents have been issued so far, and, as far as I know, there have been four Department of Energy projects that were awarded as a result of our research.

The most important thing is that we are supplying the trained researchers to this field. It is very difficult to get all the statistics from all four universities, but as far as I know, there have been more than 40 Ph.D. and master degrees awarded during this period. We also summarize our results as monographs. The first monograph was published in 1998, and it was a 660-page monograph on dry scrubbing technology for fuel gas desulphurization. The second monograph is planned, and will be published in 2001. We are gathering proofreading at this time and it will be titled, "Advanced Technologies for Reduction of Emissions from Coal Usage."

The PIs at the present time include: five professors from the University of Cincinnati; four professors from The Ohio State University; three professors from Ohio University; and two professors from Case Western Reserve University. So this is truly a consortium. All research work and planning is done by consensus by the PIs getting together. That consensus is reviewed and approved by a university review committee, which represents all the agencies and the industries. So we are not working purely for the academic purpose, this has actual application out there.

As we announced, future collaboration will include Consortium III and the consensus was that Ohio State should manage this. The three areas being emphasized for Consortium III will be: 1) desulphurization for high sulphur coal, which is important for Ohio coal; 2) mercury removal, which is part of air toxics; and 3) What do we do with the CO₂? – the global warming, which is so important.

We expect to have joint research projects between the University of Cincinnati and The Ohio State University simply because they are two major universities and they are in close proximity to each other. We can visit there and have discussions the same day and we can do it together. There will be many joint research projects coming forth with Consortium III. Thank you.

Dean Ashley:

You have heard: how special equipment needs can serve as a catalyst for collaboration; how mutual and complimentary research interests have brought colleagues together; and how critical problems facing the systems of Ohio serve as a stimulus for cooperation. Each of these interactions is fueled by mutual respect and special opportunities. The Ohio Board of Regents, the Ohio Office of Development, and other state agencies are often at the center of these collaborations.

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN ENGINEERING (contd)

Dean Ashley: (contd)

For example, two years ago the Ohio Board of Regents instituted a research program to encourage university participation in the activities of the Air Force research lab at Wright Patterson Air Force Base. So far, 26 of these \$400,000 grants have been awarded to multi-university research projects, and they're based on AFRL research priorities. OSU is participating in 13 of these 26, often with the University of Cincinnati as a primary partner.

As the two leading state supported research universities in the State of Ohio, our two institutions represent agents for change. By working together, we can better leverage our strengths and resources to solve the problems of the State of Ohio. Our students are primary beneficiaries since they have access to a broader set of ideas, a more comprehensive array of researchers, and the most advanced research facilities either campus has to offer.

We are very pleased with our partnership and expect that we will continue to pursue many new and exciting collaborations in the years to come. We are open to any questions from the Board.

Provost Ray:

Are there any questions from the members of the Board?

President Kirwan:

I know I speak for the members of the Board, as well as myself, in saying how truly impressive this research is -- the collaboration that is underway. I think it's not very well known -- maybe even within our own institution, certainly in the state -- about the effectiveness and the importance of the research that is going on jointly between the two universities. We thank you very much for this most impressive presentation.

Mr. Colley:

Just as a footnote, Dean Ashley, lawyers never ask a question unless they know the answer. I don't know one answer to anything that I could ask.

Dean Ashley:

That concludes our program, thank you very much.

Mr. Colley:

Thank you very much.

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN MEDICINE

Dr. Daniel D. Sedmak:

Good morning, Chairman Colley, President Kirwan, and members of the Board of Trustees. It is a distinct pleasure for me to speak this morning at the University of Cincinnati. I graduated from the University of Cincinnati and I have many fond memories, not the least of which is learning that fine dining was Skyline Chili in Clifton at three o'clock in the morning.

It has been many years since the colleges of medicine have been established at the University of Cincinnati and at The Ohio State University. Since the

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN MEDICINE (contd)

Dr. Sedmak: (contd)

University of Cincinnati became a part of the state university system, there has been a growing, strong working relationship between our two programs. Having just heard about some of the outstanding cooperative ventures involving engineering, let me just take a couple of minutes to describe additional ones in medicine.

When it was announced that the State of Ohio would be receiving substantial funding from the national tobacco settlement, we saw an opportunity to move the state forward in a substantial way in the areas of biomedical research and biotechnology. Working closely with each of the medical schools in the state, but especially with the University of Cincinnati, Case Western Reserve University, and the Cleveland Clinic, we have been involved in a very comprehensive strategy to convince our political leaders to allocate substantial amounts of the state's approximately \$10 billion share of settlement funds for biomedical research. I'm pleased to be able to tell you about some of the successes we've had in this area.

Beginning with the recommendations of the Tobacco Task Force appointed by Governor Taft, we worked closely with the legislature and with the Governor to initially secure a recommendation that we would receive 20 percent of the settlement funds. Subsequent work and efforts on this have resulted in the General Assembly deciding to disperse, over a 12-year period, approximately \$495 million for biomedical research. We are extremely excited about these funds; they will be allocated through a peer review process. In some instances our medical researchers may compete against one another, but I suspect that in many instances there will be substantial collaboration.

I think the important point to mention about this is that it took us working together as partners, the four of us, to have the state make this commitment. Even perhaps more importantly, this money comes at a critical juncture in the evolution of science.

As many of you may have heard yesterday, there was an announcement that the human genome will be completely decoded by the end of this year. This allows us, the state, to play a significant role in the outcome of the human genome project.

There are also several additional examples of interactions that I would like to briefly mention. The College of Medicine, through its school of Public Health, has developed an interactive program in environmental health with the University of Cincinnati Department of Environmental Health. It has resulted in successful development of a joint research symposium, development of a distance learning course entitled, "Special Topics in Environmental Health," and ongoing pursuit of a joint NIH grant application.

In this regard there are two current collaborative research projects between the OSU School of Public Health and the Department of Environmental Health at UC. These include identification of susceptibility genes for lung cancer, a collaboration between Dr. Marshall Anderson, Chair of the Department of Environmental Health, and Doctors Gary Stoner and Ming You of OSU. There's also a joint project to create an animal model system to evaluate carcinogenic potential of chemical mixtures, a collaboration between Doctors Deborah Gray and David Warshawsky of UC and Dr. Gary Stoner at OSU.

Additional interactions include an educational program under development, in which students at the University of Cincinnati will be able to obtain a masters in

PRESENTATION ON OSU/UC RESEARCH INTERACTIONS IN MEDICINE (contd)

Dr. Sedmak: (contd)

public health degree from The Ohio State University. And in 1995, a research and graduate education relationship was formalized between the Departments of Pathology and the Colleges of Medicine at UC and OSU, initiated by Dr. Cecilia Fenoglio-Preiser, the Chair of Pathology at UC, and former Chair of Pathology at Ohio State, Dr. Katherine Clausen. This relationship has evolved into an annual joint conference that host nationally renowned speakers, into sponsorship of joint research projects, and into joint service on graduate dissertation committees.

In summary, these are just some examples of the very successful collaborative efforts that demonstrate the clear value of continuing to increase the number and strengths of interactions between our two fine academic medical centers. Thank you.

President Kirwan:

Dan, thank you very much for your exceptional leadership in making this collaboration possible. Once again, it is very impressive.

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**REMARKS BY JOSEPH STEGER, PRESIDENT OF THE
UNIVERSITY OF CINCINNATI**

President Kirwan:

I'd now like to call on Joe Steger, President of the University of Cincinnati. I've known of Joe for many, many years as an outstanding leader in higher education. To give you a sense of this, I think the average term of presidency at universities in the country is about four years and falling. Joe breaks that mold, because he's been president at UC for 16 years, with an amazing record of accomplishment.

Joe and I have become quite strong collaborators since I've arrived here in Ohio. I think he and I both understand that if Ohio is going to be a winner in this knowledge economy, it's going to be largely because of the work of its two major public research universities, the University of Cincinnati and The Ohio State University, the state's only public Research I universities.

Although we've heard about some impressive collaboration that's going on today and in the past, Joe and I are determined to make the best days those in the future. So with that, Joe, we'd appreciate a few words from you.

President Joseph Steger:

Thank you very much. We appreciate you coming down here; we didn't have to go to Columbus that was nice for us. But also you've been very kind in your comments about the facilities and the way things worked, and it is a beginning that I've been hoping for for 16 years.

I came here in 1982, actually as the provost, and noticed that Ohio really had no agenda – I'm being blunt with you -- about higher education. There were institutions all over the place, a lot of education going on and research going on, but there was really no driving force. Now, what's happened to us is, of course, we're behind the curve. Georgia's ahead of us, Texas is ahead of us and maybe that's good. Because now we have watched what they did and we watched what

**REMARKS BY JOSEPH STEGER, PRESIDENT OF THE
UNIVERSITY OF CINCINNATI (contd)**

President Steger (contd):

other places have done so we know what mistakes they made, and we don't have to make them.

The collaborations have been going on with the faculty. And one thing I do want to note about the research, is almost every one of them also talked about education. People tend to say, well, if you're doing research, you're not training anybody or you're not educating anybody. It's obviously not true, and you can see it from their programs.

But I think we have to dream now. It's a chance to really make a big change in this state. We can talk about all kinds of things, and we probably, from my perspective, should put together some sort of university-wide planning group for both universities. With the Provost, and maybe Brit and I, and talk about what we really could do to change the State of Ohio and the institutions.

One of our struggles is the same as yours, what do you do with distance learning? First of all, it's an oxymoron, because it really has nothing to do with distance, it has to do with technology. And it has nothing to do with time anymore. You can do it 24-hours a day. We're struggling with that. I know you're struggling with it, but if we had a concerted effort, it may make a big difference in the State of Ohio -- for that matter, it may spread to all the campuses. So, that's one area beyond research that's been noted by everyone that spoke.

The second area, the research -- I think there again we have paralleled ourselves. We know where the future is in terms of the genome project that was mentioned and in the engineering and science and other areas. I think the research could extend further into the social sciences and other areas. We tend to focus on these because they're funded. But I can think of having dreams about other things.

I think we also ought to talk about maybe joint development of research centers. I mean really big research centers. We have companies around here that are large enough for us to do that with and they are always looking for talent and collaborating with the universities. If you take our two universities, we account for about 57-58 percent of the expenditures in research in Ohio. If you add Case Western, those three institutions -- it's 78 percent of the expenditures and growing every year. So, you're right, we are the future of the state, no question about it.

One more comment, and that is we now have the will to make a real difference, and that's what's been missing. I know now with Brit here it will really happen.

We appreciate you coming down here. I know we have a crooked building outside, but we're going to straighten it out later. When that building was going up, I would get phone calls from people driving down Martin Luther King Avenue saying, "Joe, the steel's crooked!" And I would say, "Look it's alright, don't worry!"

Mr. Chair, thank you very much. Board members and Brit, it's just wonderful having you here.

**REMARKS BY JOSEPH STEGER, PRESIDENT OF THE
UNIVERSITY OF CINCINNATI (contd)**

President Kirwan:

Joe, you've straightened out a lot of things, I'm sure you can take care of that building.

President Steger:

I'm going to leave it up to the engineering school to get that done. If you have any questions, I'll be glad to answer them.

President Kirwan:

Again, thank you so much for your hospitality and your presence.

President Steger:

My pleasure.

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PRESENTATION OF THE YOUNG SCHOLARS PROGRAM

Provost Edward J. Ray:

I'd like to call on Tim Knowles, Vice Provost for Minority Affairs, who also directs our Young Scholars Program, to introduce a participant in that program to give you a sense of how meaningful it can be in the lives of individuals. Tim --

Vice Provost Timothy S. Knowles:

Good morning, Chairman Colley, President Kirwan, and members of the Board. To my right is a Young Scholar, Gary Edmerson from Cincinnati. In a few moments, you'll hear his story as a participant in the Young Scholars Program here in Cincinnati, coordinated through The Ohio State University where he is currently enrolled as a student. Someone who is a true example of the real potential of teamwork throughout the state through our Young Scholars Program.

You may recall that in September 1999, when I had the opportunity to come before you, I talked briefly about my vision for parity in graduation -- parity between minority and non-minority undergraduate students. At some point in the future, through strategic planning, we should have no difference in the percentage of minority students who graduate from The Ohio State University and non-minorities.

I'm here to share with you one piece of the puzzle for that long-term goal, and that is the Young Scholars Program. In fact, I believe we should expand the Young Scholars Program -- similar to other speakers this morning in a partnership manner. To simply keep pace with the changes of tomorrow, we have to approach our program and services differently.

I want to give you a bit of history on the Young Scholars Program. The Young Scholars Program was created in 1988 to increase the number of low income and minority students who enroll and succeed in colleges and universities, especially The Ohio State University. It is a year-round program, designed to enhance academic, personal, and career development for students in grades seven and above. These young scholars are identified in the sixth grade and are inducted into the Young Scholars Program as seventh graders. They are

PRESENTATION OF THE YOUNG SCHOLARS PROGRAM (contd)

Vice Provost Knowles: (contd)

encouraged to maintain a 3.0 average to remain participants in the program. As they enter secondary or the ninth grade, they are recommended for the college preparatory program throughout their high school careers.

There are a total of eight young scholar centers throughout the State of Ohio. We have centers with staff in Akron, Canton, Cincinnati, Cleveland, Dayton, Lorain, Toledo, and Youngstown, and, of course, Columbus serves as the statewide coordinating office, as well as a program in the Columbus School system. A total of 3,001 seventh graders have been inducted into the program over the past 12 years. It was not until 1994 that the first senior class moved into higher education. Through the partnership with Cincinnati, 34 Cincinnati scholars have enrolled at The Ohio State University since 1994. A total of 65 scholars in all, throughout the state who have enrolled at The Ohio State University have earned their bachelor's degree.

Very recently, Wednesday and Thursday of this week, I visited four of our Young Scholars programs in the northern part of the state: Cleveland, Lorain, Akron, and Canton. I can tell you from those day-long visits that those program coordinators, the parents, the public school administrators, as well as the students -- and I even met with one graduate of The Ohio State University -- are all excited about YSP. If you didn't know it, it really does make a difference.

I want to now turn the microphone over to Gary, let him tell his story, and then we'll entertain questions from Board members. Thank you very much.

Mr. Gary Edmerson:

Good morning. As Dr. Knowles already stated, my name is Gary Edmerson and I graduated from Hughes Center here in Cincinnati in 1996. I am currently a senior at Ohio State, majoring in mechanical engineering. In addition to my affiliation with the Young Scholars Program, I am a member of the National Society of Black Engineers and Ohio State's African Student Union. My expected graduation date is June 2001.

The Young Scholars Program has been very helpful with funding my education. I chose to attend Ohio State because of the financial aid and Ohio State's engineering program. I would like to see this program continue to help support students' learning about college opportunities and the money available at The Ohio State University.

At this time I would be happy to answer any questions that you may have.

Ms. Hendricks:

Could you explain the experience of going through the program from the time you started? Could you tell us a little bit more about what it was like or how it helped other than just a scholarship?

Mr. Edmerson:

I was recruited to be in the program in 1990 when I was coming out of St. Ann's Montessori. At the time, the coordinators were Althea Barnett and Ron Parker, and they've been there for me every year I've been in the program. In addition to being there for me academically, they also supported me when I was going through school. When I was at Hughes Center, their office was in the same building, so they would check on me to see how I was doing in class, how my

PRESENTATION OF THE YOUNG SCHOLARS PROGRAM (contd)

Mr. Edmerson: (contd)

home life was going, and supported me through high school and college. They still keep in contact and make sure I'm doing everything that I need to do to succeed.

Mr. Slane:

Gary, did you consider other universities?

Mr. Edmerson:

Yes. When I graduated, I was the valedictorian; I had a 3.96 GPA, so I could have gone anywhere I wanted to. But because of Mr. Parker and Ms. Barnett saying that I should be at Ohio State, that they would look out for me and they had people up there who would look out for me, and it would make my experience easier, I chose to go to Ohio State.

Judge Duncan:

Could you comment on how the summer program helped you? Were you on campus in the summer?

Mr. Edmerson:

Every summer we would go to Ohio State for two weeks and we would take classes. Some summers we would take spatial visualization, math, English – whatever they could find to teach that wasn't being taught in the Cincinnati public schools. That helped me see things in 3-D for cad drawings and everything.

The program is starting to change now. Once you go through the program and get in college, you get the opportunity to work as a residential advisor. This means that you take the students to class and make sure their experience is the same as yours. I have recently done that this summer. I have noticed that they're cutting the program back and not offering as many classes as when I was in the program. I would like to see the program continue and have them build on it.

Mr. Patterson:

Tim, can you give us the status of the whole program? Is the program operating at capacity? I don't have a grasp of it. Is there a whole lot of potential that we haven't utilized yet? Are we getting enough students into the program? Can we do a whole lot more? Can you give us a feel for where that program stands?

Vice Provost Knowles:

I think Gary's academic background suggests, Mr. Patterson, that it would be wonderful if we could find more Gary Edmersons out there. I think our program's design, which was created about 12 years ago, could be missing some of our talented minority students in the nine cities in the surrounding areas.

For example, we currently do not reach out to embrace minority students after we've inducted a class of seventh graders. So if you happen to be a late bloomer -- if you move from California to Akron, you're getting straight A's in the Akron public school system, but you weren't here to be inducted into the Young Scholars Program as a seventh grader -- we don't have the capacity in our vision

PRESENTATION OF THE YOUNG SCHOLARS PROGRAM (contd)

Vice Provost Knowles:

or in our program design to tap that student on the shoulder and say, "We think that you are a potential Ohio State applicant."

We are now looking at coming up with a new program, maintaining what we have, and as Gary has suggested, maybe expanding the current YSP and developing a YSP Plus. We have the people year round in these urban areas. I think if we gave them another goal to find additional minority students who were not inducted early -- which is a beautiful concept -- but who are late bloomers and moved into the area that they could do that. I think with a few dollars for transportation and a couple of brochures, that the Young Scholars staff that are currently working for the University would be more than willing to be out there in front of our recruiters, both the Office of Minority Affairs and the Office of Admissions recruiters. Maybe before those students come to the city, our talented staff could be identifying more minority students for The Ohio State University.

It's going to take a little different twist and a different look at what we do, but I think we have the will to do that. I really believe YSP Plus -- doing the regular YSP, but doing a YSP Plus focusing on the juniors and seniors -- could enhance our ability to attract additional minority students.

President Kirwan:

Any other questions? Tim, let me thank you very much for the very excellent presentation and Gary, you make us very proud. We're so glad you decided to become a Buckeye.

Mr. Edmerson:

Thank you.

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PRESENTATION ON COMPENSATION BENCHMARKS

Mr. Colley:

Dr. Ray is now going to introduce a presentation on compensation benchmarks.

Provost Edward J. Ray:

Thank you, Mr. Chairman. I'd like to ask Vice Provost Nancy Rudd and Associate Vice President for Human Resources Larry Lewellen to join me at the table. Nancy will give you the long and short of it in terms of comparative analysis of where compensation stands within the University relative to peer institutions and other appropriate competitive markets. Larry will talk a little bit about how we've distributed compensation in the past, so you get a sense of how we've dealt with salary distribution issues, and then I'll give you the punch line. So let me ask Nancy to start.

Dr. Nancy M. Rudd:

Good morning. I'm going to be referring to bar graphs that are in your notebook if you want to follow along. The first thing I'd like to comment on is the raise picture nationally for next year. Because if we think about what kind of raises we

PRESENTATION ON COMPENSATION BENCHMARKS (contd)

Dr. Rudd: (contd)

need to give faculty and staff in order to at least maintain our competitive position, let alone improve it, we need to be attending to what others are doing.

Based on survey data, it looks like raises in higher education nationally will range from about 3.3 - 3.8 percent next year. Raises among non-higher education groups look to be somewhat higher than that, 3.9 - 4.4 percent for all employers nationally, and 3.8 - 4.2 percent among employer groups in Ohio generally. So you might keep those numbers in mind.

I want to point out two bar graphs, in particular, that pertain to faculty salaries in our competitive position. The first one is an attempt to determine whether salary compression is becoming a problem, and the second one has to do with our competitive position with regard to staff salaries.

The first chart presents data on our current status. These are the two groups of universities. One is the benchmark group of universities -- you are aware that those 10 universities, including Ohio State, are the group of institutions that we aspire to be like in various ways. We compare ourselves to them not only with respect to salaries, but many academic indicators. The second is a more traditional comparison group, the CIC universities, which include the Big Ten -- or Big Eleven, if you will -- universities, plus two private schools.

This year among the benchmark institutions we are in 7th place out of 10, with an average salary across all faculty of \$70,350. That's about 2.5 percent below the benchmark average. I would also call your attention to the fact -- because I'll be coming back to it in a minute -- that although we're in 7th place, our average salary is very similar to the average salaries at Wisconsin, Penn State, and Texas. We're all at \$70,000 and some dollars.

In the CIC group, we are now in 9th place out of 12 institutions, because this group of universities does include two private schools of very high salaries -- our average salary is 5.2 percent below the overall average. The situation with regard to the publics is not quite so grim -- our average is 1.2 percent below the average.

In the next graph we present some information on our history of rankings and this table is becoming somewhat distressing. In the benchmark group -- and we only have five years of data, because we've only been comparing ourselves to these institutions for about that time frame -- in 1995-96 we were in 5th place. We improved our situation to 3rd place the following year, dropped down to 6th place on the two previous years, and to 7th place this year. This is not going in the right direction.

This same sort of pattern applies to the other two comparison groups in this table. First the CIC -- again, we were in 4th place 10 years ago; our situation slipped considerably. By 1994-95 we were down to 8th, and then we had a couple of good raise years compared to those institutions and our situation improved. But we are slipping again and are down to 9th this year. With respect to the AAU, I did not present data on that in the first set of charts because it's a big group. In fact, if you're interested in what institutions are in this group, there is a list of them on the following page.

We were in a much better competitive situation 10 years ago, and the same pattern of rankings appears here as appeared with regard to the CIC. We faltered badly, and by 1994-95 had dropped from 27th to 38th. We had a couple of good years in which our situation improved and now it's slipping badly again.

PRESENTATION ON COMPENSATION BENCHMARKS (contd)

Dr. Rudd: (contd)

Again, if you go back to the first graph -- I will remind you that although our ranking is slipping -- our average salary is not that much different than a group of institutions around us. The importance of this point is that, if we can put together raises for this year or maybe a couple years in a row that are ahead of the average raises of our competition, we can significantly improve our ranking situation. So that's something that we're going to be thinking about in the month ahead, as the University leadership considers a proposal to bring to you at the next meeting.

One further graph on faculty salaries -- this is chart 2-4. As a result of our slipping average salaries, last year Board members asked whether or not salary compression was beginning to be a problem. We only have information here for three colleges, and, indeed, it does show evidence that compression is beginning to be a problem.

I would call your attention particularly to assistant professor salaries because I think the difference in higher salaries compared to continuing salaries is the most solid evidence of compression. It's a little harder to determine why associate professor new hire salaries might be higher than the average of continuing faculty. It may be something about the small number of individuals hired at senior ranks that makes them different than continuing faculty.

At the assistant professor level in two of the three colleges, the average salary of new hires was higher than the salary of continuing faculty. It might also be useful for you to know that, for assistant professors, most of them are only in that rank for six years. Then they either are not with us anymore or they become tenured associate professors. So I think that for those two colleges, Humanities and Engineering, there is indeed evidence that rising market salaries are a problem in that we can't keep up the salaries of our continuing faculty. And that's a morale problem as well as a retention problem.

The next chart provides some evidence about our competitive situation with respect to staff salaries. Staff are divided into three groups: managers/administrators/professional; clerical/secretarial; and paraprofessional/technical. In two of these groups, we are way below market -- professional and paraprofessional/technical -- our average salaries are 7-8 percent below the market. That is giving us some serious recruitment problems. In the clerical/secretarial group, our average salaries are 2.8 percent above the general market, but are significantly below state government which may, in Columbus, be one of our primary competitors for staff in that professional group. So we have a competitive problem in regards to both faculty and staff. Larry?

Mr. Larry Lewellen:

Thank you, Nancy. I want to talk briefly about how we distributed the raise package that you approved last year for faculty and non-union staff, make some summary points, and then turn it back to Ed for the punch line.

If you go to page 9, let me explain what that chart is. This is the chart for faculty, unclassified staff, and classified staff, as to how we distributed the 4 percent raise budget last year. The way this works -- if you look for example at senior track faculty -- it shows there in the middle bar that 32.1 percent of faculty received a raise between 3.5 - 4.5 percent. So what this is saying is that for faculty, about one-third of the faculty received raises right around the budget guideline, but two-thirds received more or less than that, differentiating for market equity or for performance or impact. We think those are important points to

PRESENTATION ON COMPENSATION BENCHMARKS (contd)

Mr. Lewellen: (contd)

make. There is a bit more central tendency for unclassified staff and classified staff, but still there is quite a bit of differentiation compared to an entitlement mentality.

If you go to the summary page, page 10, to sort of bring some of this home: Point A) As Nancy has shown, our position has eroded over the past 10 years. To make an additional point, this is because of general raise patterns, but also because there has been several of our competing institutions that have decided in the past few years to implement special packages of pay, to especially focus on compensation to try to boost their competitive position. In the past 4 or 5 years, Iowa, Illinois, Minnesota, and Wisconsin have all done special appropriations to do that.

Point B) Nancy has shown you the information about public institutions, but there is data around private institutions that we compete with. She showed you some of this in the AAU chart that private institutions are giving raises at even higher levels than the public institutions.

Point C) I think Ed will be commenting on that.

Point D) The Faculty Compensation and Benefits Committee and Staff Advisory Committee have been urging us in the past and currently to make raise packages of at least 5 percent or above to try to do some catch-up with this. I've shown you that our funds are targeted for performance and market equity. In the last couple of pages of this packet -- I won't go over them with you -- there are lists of some of the initiatives and key things that we have been doing to show you and to help the University invest its compensation funds, as strategically as possible, given the budget that we have available.

One point it makes in there -- that's an important one I want to highlight around our compensation environment -- is that in the past year or two some of our fees that faculty and staff experience, such as parking fees and cost of benefits -- since cost of health insurance is starting to take off again -- have increased. Those increases are moderate, but are starting to affect our raise packages a little bit as well.

So those are some of the key points around the package. I'll turn it back to Ed.

Provost Ray:

We're expected to have a presentation, and I anticipate it will be pretty lively, at the University Senate tomorrow by the Faculty Compensation and Benefits Committee. That report is pretty remarkable in a couple of respects. In one respect, it's remarkable because it talks about principles that ought to be used to determine compensation increases for individuals. It's very wise and sensible about the things chairs and deans and others ought to look at in making individual decisions about compensation increases and the processes that ought to be followed so that matters are as open and transparent as possible. They need to be more open and transparent than they have been in some units in the past. So it's a very thoughtful document.

The other thing that makes the document fairly remarkable -- and I expect will be a source of much discussion in the Senate tomorrow -- is that the Faculty Compensation and Benefits Committee doesn't make a call for any particular increase in salary for next year. Larry talked about the fact, and Nancy has, that in past years FCBC and USAC -- University Staff Advisory Committee -- have

PRESENTATION ON COMPENSATION BENCHMARKS (contd)

Provost Ray: (contd)

talked about the need for, say 15 percent increases over a three-year period to do some catch-up relative to the market.

I was in a presentation of that FCBC report to the University Steering Committee a week ago today, in which, as you can imagine, some of the faculty were pretty exercised about their colleagues not making a pretty clear statement about what the University ought to do, better do, and must do to keep us competitive with the peer institutions we aspire to compete with.

I found it pretty remarkable the reaction from the chair of that committee was that they really have a sense of confidence in this administration: the President, the Provost, the Senior Vice President for Business and Finance, that all of us and you, as members of the Board of Trustees, are doing what we can to meet the competition. They didn't see that there was value added in their telling us what the number had to be. They were willing to accept that we would give them the best number that we could, understanding the same facts that they understood about where we stand relative to the competition.

Now under Point C -- in the material that you have presented to you -- a very simple observation is made. It obviously corresponds to the points that Nancy made about what we anticipate changes in compensation throughout the country will be for next year. That is, we need to be somewhere around 4 percent, we think, to hold the line and stay where we are. Even though we've slipped relative to others, you can slip back, or you can go forward, or you can stay where you are. We think we need to be around 4 percent to stay where we are relative to other institutions. It's pretty clear that 3 percent is going to make our problems worse in terms of competing for both attracting and retaining talented faculty. It's pretty clear if we could do something like 5 percent when the rest of the world is expected to do something like 4 percent, it would help us make some gains relative to others.

So we have this really unusual situation where a group -- that's sometimes in contention with the administration -- is saying, we believe two things that you tell us repeatedly. We believe you when you tell us that there are no great universities without great faculty, that we have to recruit and retain the very best. They believe us when we say that. And they believe us when we say that we're going to do the very best we can, given all of the claims on resources that we have, to provide a competitive compensation increase. We know from the numbers that we've seen, we're looking at something like 4 percent to hold the line, whether it's in 40th position in the AAU data, or the other positions that we've slipped to, both in benchmark and CIC figures.

What I'm here to tell you is -- looking at the numbers -- doing business as usual, we're looking at a 3.5 percent increase. One of the things that we'll be looking at over the course of the next few weeks and bringing back to you at next month's meeting, is our best estimate of what we can do with. Not just business as usual, but with maybe some more imaginative ways about how we can move activities off the general fund, find alternative sources for some of the things that we do at the University, and what we can ultimately do with respect to compensation. Hopefully, we can bring something back that looks more like 4 percent -- maybe a little bit more, maybe a little bit less -- we just don't know at this point. But I did want you to understand, as best I understand it and can explain it, the rather unusual circumstances we find ourselves in.

Let me stop there. I know that all of us would be happy to answer any questions that you may have.

PRESENTATION ON COMPENSATION BENCHMARKS (contd)

Mr. Colley:

Dr. Ray, if that was the punch line, let me tell you that it was outstanding. As I was listening to you, I was looking across this room at the people that I see here. And if they believe what you said, I'm proud – proud of the people of this University. Questions?

Judge Duncan:

As I look at the graphs, I think I understand that we're talking about salary. Is that right?

Provost Ray:

Right.

Judge Duncan:

What I have more difficulty in is a contextual understanding of when you feed in other benefits into the equation. Where does that put us on the hierarchy with the other folks in regard to our getting to our goal in recruiting and retaining excellent people?

Dr. Rudd:

Our benefits are actually very competitive. I was in the Faculty Compensation and Benefits Committee yesterday when the benefits subcommittee was looking at actual cost data – salary, plus the cost of benefits. We are at the bottom of the CIC in that regard, but it's because we administer our benefits so well. So the benefits committee is going to report that the real problem is salary. That our benefits cost less, but what we actually offer in terms of quantity and quality is very competitive. That committee also went around and interviewed deans this year and asked them whether benefits were an issue in recruiting and retaining faculty. The answer was no.

Mr. Lewellen:

Let me add to that for a moment. The chart that you saw in staff competitive analysis has been adjusted for the effect of benefits because there is similarity in benefits across faculty groups. But when it comes to staff, our benefits clearly are better than other regional employers. So, if it says that there's a particular staff group that shows that we're 7 percent behind the market, really our salaries are 11-12 percent behind that particular group. We've adjusted 3-4 percent of our salary position because of the value of our benefits.

Judge Duncan:

Thank you.

Ms. Hendricks:

When you say they are competitive, does that mean they're equal, about equal, or better?

Dr. Rudd:

It means they're considered as good as. It's very difficult to compare benefits packages, particularly in regard to health insurance because there are different

PRESENTATION ON COMPENSATION BENCHMARKS (contd)

Dr. Rudd: (contd)

kinds of plans and they're costed out differently. Every other year or so the Faculty Compensation and Benefits Committee works with Larry's staff to actually line up what Purdue offers, what Michigan State offers, and so on. And as near as we can see by doing that, we have a package that is at least as good as they offer.

Mr. Lewellen:

An example would be if you take other institutions that are in Social Security -- which we're not -- the cost of their pension plans, plus the cost of Social Security are higher than what we pay toward retirement, but our benefits deliver better benefits.

Dr. Rudd:

More cost effective.

Ms. Nowakowski:

As far as merit-based compensation for professors, how big a part does student input have in that, as far as either giving positive or negative feedback?

Provost Ray:

I think what you'll find the degree to which student input matters for any particular faculty person's salary is going to depend upon what the expectations are of that faculty member, whether they have a relatively heavier or lighter teaching load. I can tell you that in all of the salary recommendations that go forward, student evaluations of teaching and other evidence that faculty are asked to produce syllabuses, materials from courses, and so forth -- all of that plays a role in deciding what the compensation increase ought to be. So I think it's fair to say that it varies by individual, given their relative responsibilities. But teaching and feedback on teaching is an important part of a merit raise consideration.

President Kirwan:

The salary versus benefits question -- which is a very important consideration -- I have an impression, and I'd just be interested in your reaction. If you think of a weighting of what's most important, the salary or the benefits package -- relative comparability of benefits among the professorate around the country with that -- it is my impression that the salary has a much higher weighting in the recruitment and retention decisions than the benefits. I don't know if that's just my impression, but do you have any sense of that?

Dr. Rudd:

I'm the person in the Provost's office who signs out on counter offers, so I'm pretty attuned to the extent to which our faculty are being raided by other institutions. It's salary and it's responsibilities -- a better set of responsibilities, a better lab or something -- benefits doesn't come up at all.

Mr. Colley:

So, between the two, salary or work environment, which is more important?

PRESENTATION ON COMPENSATION BENCHMARKS (contd)

Dr. Rudd:

That would be a very individual thing, so I think it would be risky to generalize. We have to sometimes counter offer with respect to both. We're looking both at what is being offered in the way of improvement in laboratory and teaching assignments, as well as salary when we're trying to keep one of our best faculty.

Mr. Colley:

Nancy, as members of the Board we get lobbied on these issues and what I hear as the most important is larger space, laboratories, and better work environment. I hear that more than I do salary itself.

Provost Ray:

I think you want to be careful about that. You remember we've had presentations in the past where we've looked at how we're financed relative to the benchmark institutions in terms of the amount of resources available, space available per faculty, FTE, etc. We're really at a deficit relative to the aspirational peer institutions that we look at pretty much across the board. So that's what makes it that much more difficult when we're trying to make decisions about what to do with respect to compensation because resources are scarce. If we do more there, then that limits what we'll ultimately be able to do with respect to space.

At each turn of the page, we have to decide what do we need to do with respect to compensation and what do we need to do with respect to space. We clearly need to do more with respect to space and with respect to equipment and other resources that faculty need for their career development and to educate their students. But what we're hearing more and more about these days is the deficit in terms of compensation.

Ms. Hendricks:

When you use the word "faculty" which is on this one chart, and then you go to the other that says tenure track faculty -- is that a subset of faculty and that unclassified staff and tenure track faculty are lumped together? Or are staff, staff?

Mr. Lewellen:

Staff are staff. When we have unclassified staff, faculty are not part of that grouping in any way.

Ms. Hendricks:

So when we look at faculty relative to these benchmarks, that is only tenure track faculty?

Mr. Lewellen:

That's correct.

Ms. Hendricks:

I just wanted to make sure. It looks to me like that is probably the area that is the most critical, in terms of our being classified as a top tier university. Is that right?

PRESENTATION ON COMPENSATION BENCHMARKS (contd)

Provost Ray:

Right.

Ms. Hendricks:

Are we discriminating between high performance or not? You're weighting unclassified staff and civil service staff higher -- you've got a higher percentage in the top tiers of pay than you do the bottom. For example, if you look at unclassified staff, you're taking two bottom performance groups and adding them together and taking your two top groups, you get an 11 point difference. Which says those people -- and the only reason I'm saying this is you've got to be discriminating, in my view, with the monies that you've got -- in both the unclassified and civil service staff, have a much bigger delta between the lower -- what I'm assuming as lower performance people -- and higher performance people, than you do the tenured faculty.

My feeling is -- based on running large organizations -- that those are the people that are around for 20 to 25 years and they're loyal. It is hard to say, you're at your peak here and so they'll continued to be paid. I do not think necessarily that they are the people that are going to set you apart in terms of our academic standings. I'm just saying those are the tough decisions that need to be made and considered as you try to allocate all the monies that you need.

Dr. Rudd:

The Faculty Compensation and Benefits Committee has introduced a concept in its report this year for faculty. Whether this can be considered relevant to staff or not remains to be seen, but they would like to have us get away from talking about percentage increases and just talk about dollars. If this much dollars is available for compensation this year and we're going to distribute those dollars to have everybody's salary be where it should be, rather than worrying about distributing the percentage raises, that would create the opportunity of where you could look at an individual faculty or staff, and say your salary is about where it should be right now. It's not that you're a bad performer, it is just that you don't warrant a higher salary at this point in time. This is going to be quite a culture change to get that concept.

Mr. Lewellen:

What we didn't bring and could have shown you would be the tremendous difference in these charts for this past year compared to several years ago. The learning curve at the University has been discriminating as you put it, positively discriminating in its investment.

Mr. Colley:

Any other questions? What you've said is informative, enlightening, important, and motivating. As far as the members of the Board are concerned, better space and better compensation -- all those things -- are what we should strive for as members of the Board of Trustees. Thank you very much for your presentation.

(See Appendix XXXVII for Compensation Benchmarks, page 861.)

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CONSENT AGENDA

President William E. Kirwan:

We have nine resolutions on the consent agenda to present to the Board for approval today. Unless there are any objections, I'd like to recommend all nine of these resolutions to the Board:

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS

Resolution No. 2000-119

Synopsis: The amendments to the Bylaws of the Medical Staff and Rules and Regulations of The Ohio State University Hospitals are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Medical Staff Bylaws and Rules and Regulations of The Ohio State University Hospitals; and

WHEREAS the proposed amendments to the Medical Staff Bylaws and Rules and Regulations of The Ohio State University Hospitals were approved by the University Hospitals Board on December 16, 1999, as follows:

Amended Medical Staff Bylaws

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) through (J) unchanged.

~~(K) Pharmacy and therapeutics and drug utilization committee.~~

~~(1) Composition~~

~~The committee shall be appointed in conformity with these bylaws and shall consist of a majority of members of the medical staff, together with representation of the department of pharmacy, nursing, and hospitals administration.~~

~~(2) Duties~~

~~(a) Provide the medical and hospitals staff with information and advice concerning the proper use of drugs and related products. Monitor and evaluate those drugs which are most prescribed, known to present problems or risks to patients, and which constitute a critical part of a patient's specific diagnosis, condition or procedure.~~

~~(b) Consider the welfare of patients as well as education, research and economic factors when analyzing the utilization of drugs and related products.~~

~~(c) Review periodically the clinical use of antibiotics, and make recommendations for their use.~~

~~(d) Advise on additions and deletions to the hospitals formulary.~~

~~(e) Advise on the use and control of experimental drugs.~~

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)

Amended Medical Staff Bylaws (contd)

- (f) ~~Create sub-committees, as follows: pharmacy and therapeutic and drug utilization executive sub-committee; policy and surveillance sub-committee; formulary sub-committee; antibiotic usage sub-committee; and the therapeutic drug monitoring sub-committee.~~
- (g) ~~The therapeutic drug utilization monitoring sub-committee shall:~~
 - (i) ~~Establish methods by which serum blood levels may be used to improve the therapeutic activity of drugs.~~
 - (ii) ~~Establish programs to educate health care providers to the appropriate methods of monitoring the therapeutic effect in drugs via serum drug assays.~~
 - (iii) ~~Provide guidance to the therapeutic drug monitoring service at university hospitals.~~
 - (iv) ~~Recommend the development of policies and procedures to the pharmacy and therapeutic and drug utilization executive sub-committee.~~
- (L) ~~Transfusion and immunization committee.~~
 - (1) ~~Composition~~

~~The committee shall be appointed pursuant to these bylaws and include representation by nursing, the transfusion service and hospitals administration.~~
 - (2) ~~Duties~~
 - (a) ~~Evaluate the appropriateness of all transfusions including the use of whole blood and blood products.~~
 - (b) ~~Evaluate all confirmed or suspected transfusion reactions.~~
 - (c) ~~Develop and recommend policies and procedures relating to the distribution, use, handling, and administration of blood and blood products to the medical staff administrative committee.~~
 - (d) ~~Review the adequacy of transfusion services to meet patient needs.~~
 - (e) ~~Review ordering practices for blood and blood products.~~
 - (f) ~~Provide a liaison between hospitals administration, clinical departments, nursing and transfusion services.~~
 - (g) ~~Develop and monitor clinically valid criteria for screening and evaluating known or suspected blood usage concerns.~~

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)

Amended Medical Staff Bylaws (contd)

~~(M)~~

~~(K)~~

~~Clinical quality and resource management committee~~ LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT.

THE LEADERSHIP COUNCIL SHALL CONSIST OF MEMBERS APPOINTED PURSUANT TO THE MEDICAL STAFF BYLAWS, AND SHALL INCLUDE THE SENIOR VICE PRESIDENT FOR HEALTH SCIENCES, AND THE CHAIRPERSON OF THE PROFESSIONAL AFFAIRS EDUCATION AND RESEARCH COMMITTEE OF THE UNIVERSITY HOSPITALS BOARD AS EX-OFFICIO MEMBERS WITHOUT A VOTE. THE MEDICAL DIRECTOR SHALL BE THE CHAIRPERSON OF THE LEADERSHIP COUNCIL.

~~(1)~~ CLINICAL QUALITY MANAGEMENT POLICY GROUP

~~(1)~~ (a) Composition

The ~~committee~~ MEMBERS shall be appointed pursuant to these bylaws, including ~~the chairpersons of each~~ PHYSICIANS FROM VARIOUS clinical department ~~clinical quality and resource management sub-committee~~ AREAS AND SUPPORT SERVICES, the director of clinical quality and resource management ~~committee~~ POLICY GROUP, and representation by nursing and hospitals administration. The chairperson of the ~~committee~~ POLICY GROUP will be a physician.

~~(2)~~ (b) Duties

~~(a)~~ (i) Coordinate the quality ~~assurance~~ MANAGEMENT activities of the clinical departments, medical records, utilization review, infection control, pharmacy and therapeutics and drug utilization committee, transfusion and immunization, and other medical staff and hospitals committees.

~~(b)~~ (ii) IMPLEMENT CLINICAL IMPROVEMENT PROGRAMS TO ACHIEVE THE GOALS OF THE UNIVERSITY HOSPITALS QUALITY MANAGEMENT PLAN, AS WELL AS ~~Assure~~ ASSURE optimal compliance with accreditation standards and governmental regulations concerning ~~patient care and utilization review, as well as assure compliance with the university hospitals-wide master plan for clinical quality and resource management review~~ PERFORMANCE IMPROVEMENT.

~~(c)~~ (iii) Review, analyze, and evaluate on a continuing basis the performance of the medical staff and other health care providers; ~~and review, evaluate, monitor and advise the clinical department clinical quality and resource management sub-committees in formulating standards of care, measures of outcomes of care, and the formulation of constructive corrective action recommendations~~ DEFINING, MONITORING, AND

EVALUATING QUALITY INDICATORS OF PATIENT CARE AND SERVICES.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)

Amended Medical Staff Bylaws (contd)

- (d) (iv) Serve as liaison between the university and the Ohio peer review organizations through the chairperson of the ~~committee~~ POLICY GROUP and the director of clinical quality and ~~resource management~~.
 - (e) (v) Make recommendations to the medical staff administrative committee on the establishment of and the adherence to standards of care designed to improve the quality of patient care delivered in university hospitals.
 - (f) (vi) Hear and determine issues concerning the quality of patient care rendered by members of the medical staff and hospitals staff and make appropriate recommendations AND EVALUATE ~~for~~ ~~corrective~~ action PLANS when appropriate to the medical director, the chief of a clinical department, or hospitals administration.
 - (g) ~~Review interdisciplinary or inter-clinical department conflicts and make recommendations to the medical staff administrative committee on policies to remedy such conflicts or to improve such interdepartmental relationships as to enhance quality patient care.~~
 - (vii) APPOINT AD-HOC INTERDISCIPLINARY TEAMS TO ADDRESS HOSPITAL-WIDE QUALITY MANAGEMENT PLAN.
 - (h) (viii) Annually review and revise as necessary the hospitals-wide clinical quality and ~~resource management program~~ PLAN.
 - (i) ~~Appoint a resource management review sub-committee with the following responsibilities:~~
 - (ix) REPORT AND COORDINATE WITH THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT ALL QUALITY IMPROVEMENT INITIATIVES.
- (2) CLINICAL RESOURCE MANAGEMENT POLICY GROUP
- (a) COMPOSITION.

THE MEMBERS SHALL BE APPOINTED PURSUANT TO THESE BYLAWS INCLUDING PHYSICIANS FROM VARIOUS AREAS AND SUPPORT SERVICES. THE DIRECTOR OF CLINICAL QUALITY AND RESOURCE MANAGEMENT POLICY GROUP, AND REPRESENTATION BY NURSING AND HOSPITALS ADMINISTRATION. THE CHAIRPERSON OF THE POLICY GROUP WILL BE A PHYSICIAN.
 - (b) DUTIES.
 - (i) Promote the most efficient use of hospital facilities and services by ~~coordinating~~ PARTICIPATING IN the ~~conduct of admission~~ review PROCESS and continued stay reviews on all hospitalized patients, AND PROMOTE THE MOST EFFICIENT USE OF CLINICAL RESOURCES AND HOSPITAL FACILITIES AND SERVICES BY PARTICIPATING

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)

Amended Medical Staff Bylaws (contd)

AND FACILITATING THE PROCESSES OF ADMISSION REVIEW, CONTINUE STAY REVIEWS, AND RESTROSPECTIVE REVIEWS AS REQUIRED.

- (ii) Formulate and maintain a written resource management review plan for hospitals consistent with applicable governmental regulations and accreditation requirements.
- (iii) Conduct resource management studies by clinical service or by disease entity as requested.
- (iv) Report and recommend to the LEADERSHIP COUNCIL FOR clinical ~~quality and resource management committee~~ VALUE ENHANCEMENT changes in clinical practice patterns in compliance with applicable governmental regulations and accreditation requirements, and when the opportunity exists to improve the resource management of hospital facilities or services.

(3) OUTCOMES MEASUREMENT POLICY GROUP

(a) COMPOSITION

THE MEMBERS SHALL BE APPOINTED PURSUANT TO THESE BYLAWS INCLUDING PHYSICIANS FROM VARIOUS CLINICAL AREAS AND SUPPORT SERVICES, REPRESENTATION BY NURSING, PHARMACY, INFORMATION SYSTEMS, HOSPITALS ADMINISTRATION, AND ANY OTHER APPROPRIATE AREAS. THE CHAIRPERSON OF THE POLICY GROUP WILL BE A PHYSICIAN.

(b) DUTIES

- (i) OVERSEE THE PRIORITIZATION, PLANNING AND ANALYSIS OF OUTCOMES MEASUREMENT PROJECTS TO BE CONDUCTED AS PART OF QUALITY IMPROVEMENT INITIATIVES AT UNIVERSITY HOSPITALS. PRIORITIZATION AND PLANNING SHOULD BE BASED ON THE PRIORITIZATION CRITERIA AND THE ANNUAL PRIORITIES APPROVED BY THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT.
- (ii) OVERSEE THE DEVELOPMENT OF OUTCOMES MEASUREMENT, RISK ASSESSMENT, AND RISK STRATIFICATION TOOLS FOR USE IN QUALITY IMPROVEMENT INITIATIVES AT UNIVERSITY HOSPITALS.
- (iii) REPORT AND RECOMMEND TO THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT SPECIFIC PROCESS AND OUTCOMES MEASURES FOR EACH CLINICAL PRACTICE GUIDELINE.
- (iv) PRESENT AND COMMUNICATE OUTCOMES MEASUREMENT DATA TO THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)

Amended Medical Staff Bylaws (contd)

- (v) OVERSEE ONGOING EDUCATION OF MEDICAL STAFF (INCLUDING SPECIFICALLY HOUSESTAFF) AND OTHER APPROPRIATE HOSPITAL STAFF REGARDING THE FUNDAMENTAL CONCEPTS AND VALUE OF OUTCOMES MEASUREMENT AND ITS RELATION TO QUALITY IMPROVEMENT.
 - (vi) INITIATE AND SUPPORT RESEARCH PROJECTS WHEN APPROPRIATE IN SUPPORT OF THE OBJECTIVES OF THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT.
 - (vii) REGULARLY REPORT A SUMMARY OF ALL ACTIONS TO THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT.
- (4) PRACTICE GUIDELINES POLICY GROUP
- (a) COMPOSITION

THE MEMBERS SHALL BE APPOINTED PURSUANT TO THESE BYLAWS INCLUDING PHYSICIANS FROM VARIOUS CLINICAL AREAS AND SUPPORT SERVICES, POLICY GROUP AND REPRESENTATION BY NURSING AND HOSPITALS ADMINISTRATION. THE CHAIRPERSON OF THE POLICY GROUP WILL BE A PHYSICIAN.
 - (b) DUTIES
 - (i) OVERSEE THE PLANNING, DEVELOPMENT, APPROVAL, IMPLEMENTATION AND PERIODIC REVIEW OF CLINICAL PRACTICE GUIDELINES FOR USE WITHIN UNIVERSITY HOSPITALS AND ITS AFFILIATED INSTITUTIONS. PLANNING SHOULD BE BASED ON THE PRIORITIZATION CRITERIA APPROVED BY THE LEADERSHIP COUNCIL AND REVIEW SHOULD FOCUS ON INCORPORATING RECENT MEDICAL PRACTICE, LITERATURE OR DEVELOPMENTS. ANNUAL REVIEW SHOULD BE DONE IN COOPERATION WITH MEMBERS OF THE MEDICAL STAFF WITH SPECIALIZED KNOWLEDGE IN THE FIELD OF MEDICINE RELATED TO THE GUIDELINE.
 - (ii) REPORT REGULARLY TO THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT FOR APPROVAL OF ALL NEW AND PERIODICALLY REVIEWED CLINICAL PRACTICE GUIDELINES FOR USE WITHIN UNIVERSITY HOSPITALS AND ITS AFFILIATED INSTITUTIONS.
 - (iii) OVERSEE THE DEVELOPMENT, APPROVAL AND PERIODIC REVIEW OF THE CLINICAL ELEMENTS OF COMPUTERIZED ORDERSETS AND CLINICAL RULES TO BE USED WITHIN THE INFORMATION SYSTEM OF UNIVERSITY HOSPITALS AND ITS AFFILIATED INSTITUTIONS. COMPUTERIZED

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)

Amended Medical Staff Bylaws (contd)

ORDERSETS AND CLINICAL RULES RELATED TO SPECIFIC PRACTICE GUIDELINES SHOULD BE FORWARDED TO THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT FOR APPROVAL. ALL OTHER COMPUTERIZED ORDERSETS AND CLINICAL RULES SHOULD BE FORWARDED TO THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT FOR INFORMATION.

- (iv) OVERSEE THE DEVELOPMENT, APPROVAL, IMPLEMENTATION AND PERIODIC REVIEW OF CLINICAL CARE PATHWAYS FOR USE WITHIN UNIVERSITY HOSPITALS AND ITS AFFILIATED INSTITUTIONS.
- (v) OVERSEE ONGOING EDUCATION OF THE MEDICAL STAFF (INCLUDING SPECIFICALLY HOUSESTAFF) AND OTHER APPROPRIATE HOSPITAL STAFF ON THE FUNDAMENTAL CONCEPTS AND VALUE OF CLINICAL PRACTICE GUIDELINES.
- (vi) REGULARLY REPORT A SUMMARY OF ALL ACTIONS TO THE LEADERSHIP COUNCIL FOR CLINICAL VALUE ENHANCEMENT.

84-13 Pharmacy and therapeutics committee.

The pharmacy and therapeutics AND DRUG UTILIZATION committee ~~has~~ SHALL BE APPOINTED IN CONFORMITY WITH THESE BYLAWS AND HAVE representation from medical staff, nursing, pharmacy department, college of pharmacy, and hospital administration. The majority of members shall be members of the medical staff. The committee shall meet at least quarterly and carry out the following duties:

- (A) Unchanged.
- (B) PROVIDE THE MEDICAL AND HOSPITALS STAFF WITH INFORMATION AND ADVICE CONCERNING THE PROPER USE OF DRUGS AND RELATED PRODUCTS. MONITOR AND EVALUATE THOSE DRUGS WHICH ARE MOST PRESCRIBED, KNOWN TO PRESENT PROBLEMS OR RISKS TO PATIENTS, AND WHICH CONSTITUTE A CRITICAL PART OF A PATIENT'S SPECIFIC DIAGNOSIS, CONDITION OR PROCEDURE.
- (C) CONSIDER THE WELFARE OF PATIENTS AS WELL AS EDUCATION, RESEARCH AND ECONOMIC FACTORS WHEN ANALYZING THE UTILIZATION OF DRUGS AND RELATED PRODUCTS.
- (D) ADVISE ON THE USE AND CONTROL OF EXPERIMENTAL DRUGS.
- ~~(B)~~ (E) Balance unchanged.
- ~~(C)~~ (F) Balance unchanged.
- ~~(D)~~ (G) Balance unchanged.
- ~~(E)~~ (H) Balance unchanged.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS OF THE OHIO STATE UNIVERSITY HOSPITALS (contd)

Amended Rules and Regulations

- (I) CREATE SUB-COMMITTEES, AS FOLLOWS: PHARMACY AND THERAPEUTIC AND DRUG UTILIZATION EXECUTIVE SUB-COMMITTEE; POLICY AND SURVEILLANCE SUB-COMMITTEE; FORMULARY SUB-COMMITTEE; ANTIBIOTIC USAGE SUB-COMMITTEE; AND THE THERAPEUTIC DRUG MONITORING SUB-COMMITTEE.
- (J) THE THERAPEUTIC DRUG UTILIZATION MONITORING SUB-COMMITTEE SHALL:
- (1) ESTABLISH METHODS BY WHICH SERUM BLOOD LEVELS MAY BE USED TO IMPROVE THE THERAPEUTIC ACTIVITY OF DRUGS.
 - (2) ESTABLISH PROGRAMS TO EDUCATE HEALTH CARE PROVIDERS TO THE APPROPRIATE METHODS OF MONITORING THE THERAPEUTIC EFFECT IN DRUGS VIA SERUM DRUG ASSAYS.
 - (3) PROVIDE GUIDANCE TO THE THERAPEUTIC DRUG MONITORING SERVICE AT UNIVERSITY HOSPITALS.
 - (4) RECOMMEND THE DEVELOPMENT OF POLICIES AND PROCEDURES TO THE PHARMACY AND THERAPEUTIC AND DRUG UTILIZATION EXECUTIVE SUB-COMMITTEE.

84-14 Transfusion and immunization committee.

- (A) The transfusion and immunization committee ~~has~~ SHALL BE APPOINTED PURSUANT TO THESE BYLAWS AND INCLUDE representation from physicians of the clinical departments frequently using blood products, nursing, transfusion service, and hospital administration. The majority of members shall be members of the medical staff. The committee shall meet at least quarterly and carry out the following duties:

(1) through (8) unchanged.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Medical Staff Bylaws and Rules and Regulations of The Ohio State University Hospitals be adopted as recommended by the University Hospitals Board.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2000-120

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on March 11, 2000:

Amended Rules

3335-5-21 Secretary OF THE UNIVERSITY FACULTY.

(A) The secretary of the university faculty shall be ~~the secretary of the university senate (in accordance with rule 3335-5-452 of the Administrative Code). The secretary shall keep the records of the meetings of the university faculty and shall furnish to the president for report to the board of trustees all matters passed by the university faculty requiring board of trustees approval or action.~~ A TENURED MEMBER OF THE REGULAR FACULTY, APPOINTED BY THE PRESIDENT FROM THREE NOMINEES SUBMITTED BY THE EXECUTIVE COMMITTEE OF FACULTY COUNCIL, THE TERM OF OFFICE SHALL BE FOR THREE YEARS, PRIOR SERVICE AS SECRETARY SHALL NOT PRECLUDE NOMINATION TO THIS OFFICE, DURING THE TERM OF OFFICE THE SECRETARY SHALL BE REASSIGNED FOR A MINIMUM OF FIFTY PERCENT TIME TO THE OFFICE OF THE FACULTY COUNCIL DURING AUTUMN, WINTER, SPRING AND SUMMER QUARTERS.

(B) THE RESPONSIBILITIES OF THE SECRETARY OF THE UNIVERSITY FACULTY SHALL BE TO:

- (1) KEEP THE RECORDS OF THE MEETINGS OF THE UNIVERSITY FACULTY AND SHALL FURNISH TO THE PRESIDENT FOR REPORT TO THE BOARD OF TRUSTEES ALL MATTERS PASSED BY THE UNIVERSITY FACULTY REQUIRING APPROVAL OR ACTION.
- (2) COUNSEL AND ADVISE MEMBERS OF THE FACULTY SEEKING INFORMATION AND CLARIFICATION OF UNIVERSITY-WIDE POLICIES THAT AFFECT FACULTY, E.G., SEXUAL HARASSMENT, PAID EXTERNAL CONSULTING, CONFLICT OF INTEREST, WORKPLACE VIOLENCE, AND SCHOLARLY MISCONDUCT.
- (3) REFER FACULTY TO APPROPRIATE SENATE COMMITTEES OR DISPUTE RESOLUTION MECHANISMS WHEN ISSUES SUCH AS COMPLAINTS OVER PROMOTION AND TENURE, OR ALLEGED INFRINGEMENT OF ACADEMIC FREEDOM ARISE, THE SECRETARY OF THE FACULTY WILL NOT, HOWEVER, SERVE AS A MEDIATOR FOR INDIVIDUAL FACULTY MEMBER COMPLAINTS.
- (4) SERVE AS AN ADVOCATE OF THE COLLECTIVE INTERESTS OF THE UNIVERSITY FACULTY ON ISSUES OF CAMPUS-WIDE IMPORTANCE.
- (5) SERVE AS A MEMBER OF THE FACULTY CABINET OF THE FACULTY COUNCIL.
- (6) CONSULT REGULARLY WITH THE OFFICE OF ACADEMIC AFFAIRS AND THE COMMITTEE ON ACADEMIC FREEDOM AND RESPONSIBILITY AND ADVISE THE OFFICE OF ACADEMIC AFFAIRS AND THE COMMITTEE ON ACADEMIC FREEDOM AND RESPONSIBILITY ON THE ADEQUACY OF AND NEEDED IMPROVEMENTS IN THE DISPUTE RESOLUTION MECHANISMS AVAILABLE TO FACULTY.
- (7) WORK TO INCREASE THE FACULTY AWARENESS OF AND PARTICIPATION IN THE UNIVERSITY SENATE AND OTHER UNIVERSITY-WIDE GOVERNANCE BODIES.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

3335-5-452 Secretary of the university senate.

(A) Unchanged.

(B) The responsibilities of the secretary of the university senate will be to:

(1) through (7) unchanged.

~~(8) Serve as secretary of the university faculty in accordance with rule 3335-5-21 of the Administrative Code.~~

3335-7-28 Repetition of courses.

(A) No change

(B) Undergraduate or professional students, as defined in rule 3335-9-01 of the Administrative Code, who have received a mark of "A," "A-," "B+," "B," "B-," "C+," "C," "C-," "D+," or "D," "K," OR "PA" in a course at this university may repeat the course for credit only upon the recommendation of the authorized representative of the dean or director of their enrollment unit. NO COURSE FOR WHICH ONE OF THESE MARKS HAS BEEN RECEIVED MAY BE REPEATED MORE THAN ONE TIME, OTHER THAN FOR AUDIT.

~~(C) Undergraduate or professional students, as defined in rule 3335-9-01 of the Administrative Code, who have received a mark of "A," "A-," "B+," "B," "B-," "C+," "C," "C-," or "PA" in a course at this university or elsewhere may repeat the course only as auditors, in accordance with rule 3335-7-29 of the Administrative Code.~~

~~(D)~~

(C) Balance unchanged.

~~(E)~~

(D) Balance unchanged.

~~(F)~~

(E) Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 2000-121

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

HONORARY DEGREES (contd)

John N. Bahcall
William H. Form

Doctor of Science
Doctor of Sociology

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Richard J. Solove

Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

WAIVER

Resolution No. 2000-122

WHEREAS pursuant to the Board's acceptance of the Report of the Committee on Retirement and Insurance on February 6, 1959, "principal administrative officials" of The Ohio State University are to be relieved of their administrative assignments at age 65; and

WHEREAS the University's appointment of Donna B. Evans as dean of the College of Education would be restricted by the age 65 exclusion; and

WHEREAS the University wishes to continue the appointment of Donna B. Evans in this administrative post beyond her sixty-fifth birthday:

NOW THEREFORE

BE IT RESOLVED, That the provisions of the February 6, 1959 Report of the Committee on Retirement and Insurance be waived to allow for the continued appointment of Donna B. Evans as dean of the College of Education through June 30, 2005.

PERSONNEL ACTIONS

Resolution No. 2000-123

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the March 3, 2000 meeting of the Board, including the following Appointments/Reappointments, Appointment of Chairpersons, Promotion, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center), approved on February 24, 2000 by The Ohio State University Hospitals Board, and the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute), approved March 21, 2000 by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, be ratified.

PERSONNEL ACTIONS (contd)

Appointments

Name: DONNA B. EVANS
Titles: Dean and Professor
College/School: Education/Physical Activity and Educational Services
Term: July 1, 2000 through June 30, 2005
Present Position: Dean and Professor, Darden College of Education, Old Dominion University, Norfolk, Virginia

Name: JEAN M. HUBBLE
Title: Associate Professor (The Clayton C. Wagner Parkinson's Disease Research Professorship)
Department: Neurology
Term: April 1, 2000 through June 30, 2004

Name: BRAD A. MYERS
Title: University Registrar
Office: Academic Affairs, Enrollment Management
Effective: February 1, 2000
Present Position: Acting University Registrar

Reappointments

Name: JESSIE L. AU
Title: Professor (The Dorothy M. Davis Chair in Cancer Research)
College: Medicine and Public Health
Term: July 1, 2000 through June 30, 2004

Name: DONALD L. FRY
Title: Professor (The S. Robert Davis Chair in Medicine)
College: Medicine and Public Health
Term: July 1, 2000 through June 30, 2004

Name: PASCAL J. GOLDSCHMIDT
Title: Professor (The John H. and Mildred C. Lumley Chair in Medicine)
College: Medicine and Public Health
Term: July 1, 2000 through June 30, 2004

Name: DOUGLAS M. LAMBERT
Title: Professor (The Raymond E. Mason Professorship in Transportation and Logistics)
College: Business
Term: July 1, 2000 through June 30, 2005

Name: GARY D. STONER
Title: Professor (Lucius A. Wing Chair in Cancer Research and Therapy)
College: Medicine and Public Health
Term: July 1, 2000 through June 30, 2004

Appointment of Chairpersons

February 21, 2000 through September 30, 2001

African-American and African Studies

William T. McDaniel*

*Acting

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons (contd)

July 1, 2000 through June 30, 2004

Statistics

Douglas A. Wolfe

Promotion

COLLEGE OF MEDICINE AND PUBLIC HEALTH

PROMOTION TO PROFESSOR

Edward A. Copelan, Internal Medicine – effective retroactively to 7/1/98

Leaves of Absence Without Salary

MICHAEL BRAUNSTEIN, Professor, College of Law, effective Autumn Semester 2000 and Spring Semester 2001, to participate in two federal court cases at the forefront of eminent domain law.

DANIEL C. K. CHOW, Professor, College of Law, effective Autumn Semester 2000 and Spring Semester 2001, to visit the University of Georgia School of Law.

Professional Improvement Leaves

TAYLAN ALTAN, Professor, Department of Industrial, Welding, and Systems Engineering and Mechanical Engineering, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

JAMES J. BRUDNEY, Professor, College of Law, effective Autumn Semester 2000 and Spring Semester 2001.

ARTHUR F. GREENBAUM, Professor, College of Law, effective Spring Semester 2001.

THOMAS C. GRUBB, JR., Professor, Department of Evolution, Ecology, and Organismal Biology, effective Spring Quarter 2001.

BERNARD J. HAMROCK, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2000, Winter Quarter, Spring Quarter, and Summer Quarter 2001.

VERNAL H. KENNER, Professor, College of Mechanical Engineering, effective Autumn Quarter 2000 and Winter Quarter 2001.

BARBARA M. NEWMAN, Professor, Department of Human Development and Family Science, effective Summer Quarter and Autumn Quarter 2000, and Winter Quarter and Spring Quarter 2001.

MOHAMMAD SAMIMY, Professor, Department of Mechanical Engineering, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

WILLIAM E. WOLFE, Professor, Department of Civil and Environmental Engineering and Geodetic Science, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

STEPHEN YURKOVICH, Professor, Department of Electrical Engineering, effective Spring Quarter 2001.

CHUNG-MIN CHEN, Associate Professor, Department of Anthropology, effective Autumn Quarter 2000.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

CYNTHIA J. ROBERTS, Associate Professor, Center for Biomedical Engineering and Department of Ophthalmology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

AMANDA A. SIMCOX, Associate Professor, Department of Molecular Genetics, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

JOHN W. SIMPSON, Associate Professor, Knowlton School of Architecture, effective Winter Quarter and Spring Quarter 2001.

JANET M. STEFFENSMEIER, Associate Professor, Department of Political Science, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

Professional Improvement Leave—Change in Dates

CARL J. POLLARD, Professor, Department of Linguistics, change leave from Winter Quarter and Spring Quarter 2000, to Winter Quarter 2000.

Emeritus Titles

ROBERT W. BACKOFF, School of Public Policy and Management, with the title Professor Emeritus, effective April 1, 2000.

JOHN O. COOPER, School of Physical Activity and Educational Services, with the title Professor Emeritus, effective July 1, 2000.

CARTER L. OLSON, College of Pharmacy, with the title Professor Emeritus, effective April 1, 2000.

WILLIAM G. OWEN, Ohio State University Extension, with the title Professor Emeritus, effective April 1, 2000.

CARL E. SPEICHER, Department of Pathology, with the title Professor Emeritus, effective July 1, 2000.

JOHN R. WARMOLTS, Department of Neurology, with the title Professor Emeritus, effective April 1, 2000.

M. S. NARASIMMA MURTHY, Department of Pathology, with the title Clinical Professor Emeritus, effective April 1, 2000.

JOHN W. RAY, Department of Otolaryngology, with the title Clinical Professor Emeritus, effective April 1, 2000.

LARRY D. LOTZ, Ohio State University Extension, with the title Associate Professor Emeritus, effective April 1, 2000.

BARBARA J. GILBERT, Ohio State University Extension, with the title Instructor Emeritus, effective April 1, 2000.

LARRY J. PETERSON, College of Dentistry, Professor Emeritus title rescinded, effective March 1, 2000.

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

February/March 2000

Initial Appointments – Faculty

Randall K. Wolf, M.D., Associate Attending, Cardiothoracic Surgery, Clinical Associate Professor

Initial Appointments – Advanced Practice Nursing

Tara Chinn, CRNA
Kathleen Hoffman, CRNA
Jamie Kaplin, CRNA
Michael Kelley, CRNA
Joanne Lester, R.N., M.S.N., C.N.P.
Charles Martin, CRNA
Constance Moore, CRNA

Provisional to Full Appointment – Faculty

Lawrence DeRenne, M.D., Associate Attending, Pathology
Deborah Gordish, M.D., Associate Attending, General Internal Medicine
Richard Kloos, M.D. Associate Attending, Endocrinology
Stephanie Ladson-Wofford, M.D., Associate Attending, Nephrology
Sean Malone, M.D., Associate Attending, General Internal Medicine
Tasos Manokas, D.O., Associate Attending, Digestive Diseases
Bradley Needleman, M.D., Associate Attending, General Surgery
Gerard Nuovo, M.D., Associate Attending, Pathology
Pierluigi Porcu, M.D., Attending, Hematology/Oncology
John Schwarzell, M.D., Associate Attending, General Surgery
Adam Tzagournis, M.D., Associate Attending, Digestive Diseases

Provisional to Full Appointment – Community

Thomas Ericksen, M.D., Community Associate, General Internal Medicine
Gary Lau, M.D., Community Associate, Ophthalmology
Mujeeb A. Ranginwala, M.D., Community Associate, Rheumatology
Siva Thanamayooran, M.D., Community Associate, General Internal Medicine
Khairat Uddin, M.D., Community Associate, Internal Medicine

Change in Medical Staff Category

Dr. Hari Sharma, Associate Attending, from inactive back to full appointment.
Dr. Carolyn Misick, from Associate Attending, Pathology, to Community Associate, Pathology.

RESOLUTIONS IN MEMORIAM

Resolution No. 2000-124

Synopsis: Approval of ten Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

Ann J. Buckeridge

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 10, 1999, of Ann J. Buckeridge, Associate Professor Emeritus in the College of Nursing.

Ann J. Buckeridge was a native of Indiana. She received her Bachelor of Science degree in nursing from Wayne State University in 1950 and her Master of Science degree in nursing education from the University of Chicago in 1954.

Professor Buckeridge joined The Ohio State University College of Nursing faculty in 1954. While on the faculty, she took post-masters courses in education and business, served on many college and University committees, as well as being an advisor to student organizations. She also was active in the community. From 1962 to 1968 she was a consultant to the Ohio Nurses' Association Professional Practice Committee, and from 1964 to 1968 she served as a consultant to the Ohio Department of Health, Division of Nursing.

At the time of her retirement in 1981, she was recognized for years of loyal and effective service to the College of Nursing. Colleagues, former students and patients wrote letters attesting to the influence that she had on their lives. They all mentioned her genuine concern for students and patients, and the fact that she always took time to listen and to help.

On behalf of the University community, the Board of Trustees expresses to the family of Ann J. Buckeridge its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Jot D. Carpenter

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 17, 2000, of Jot D. Carpenter, Professor of Landscape Architecture in the Knowlton School of Architecture.

Professor Carpenter held a Bachelor of Landscape Architecture degree from the University of Georgia and a Master of Landscape Architecture degree from Harvard University. He taught at Cornell University before coming to The Ohio State University in 1972. Professor Carpenter was a professor of landscape architecture in the Knowlton School of Architecture and taught in the school for over 28 years. He served as chair of the Landscape Architecture Department at Ohio State University for 14 years, from 1972 to 1986. His teaching and scholarship interest focused on site planning, history of the landscape architectural profession, and computer applications for site planning and design. Professor Carpenter was an enthusiastic and dedicated teacher who expected much, but who was extremely devoted to his students.

Professor Carpenter served as both a consultant and volunteer in the National Park Service, where he conducted studies for Yosemite National Park, Redwood National Park, and Glacier National Park. In 1987, he conducted research on the visual resources for the Three Gorges of the Yangtze River as part of his appointment as a National Visiting Scientist Committee for Scholarly Communication with the People's Republic of China, National Academy of Sciences. Among his numerous publications, he edited the Handbook of Landscape Architectural Construction, which recently was cited in *Landscape Architecture* magazine as one of the profession's ten most influential books of the past century.

Professor Carpenter served his profession at the highest level. He was a member and fellow of the American Society of Landscape Architects and he served as the national president from 1978 to 1979. In 1982, he was awarded the President's medal, which is the highest honor the Society bestows on its members. In 1999, Professor Carpenter was named a distinguished alumnus by both of his alma maters.

RESOLUTIONS IN MEMORIAM (contd)

Jot D. Carpenter (contd)

Jot Carpenter was an active member of the University community and served on numerous school, college, and University committees, including the Council of Academic Affairs, the chair of the Committee on Traffic and Parking and Public Safety, College of Engineering Dean's Council, and Chadwick Arboretum. He was an impassioned proponent for the improvement of the campus environment.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Jot D. Carpenter its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Henry D. Colson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 11, 2000, of Dr. Henry D. Colson, Professor Emeritus in the College of Mathematical and Physical Sciences.

Henry Colson was a native of Minnesota. He received his bachelors and masters degrees from the University of Minnesota in 1941 and 1943, respectively, and a certificate in meteorology in 1945 at the Massachusetts Institute of Technology. He received his Ph.D. degree at the University of Minnesota in 1950.

Professor Colson taught at the University of Minnesota from 1941 to 1947 and at Bimidji State College until 1955. In 1951, he became chairman of the Joint Graduate Council of five state colleges in Minnesota. He moved to the Air Force Institute of Technology in 1955 where, besides teaching, he served as assistant chairman. He joined The Ohio State University in 1960, was promoted to professor in 1971, and retired as professor emeritus in 1981.

Professor Colson's duties at Ohio State involved him with the areas of engineering, physics, education, and administrative science. He served on more than 200 Ph.D. General Examination Committees, took an active part in thesis preparation, and served on about 20 reading committees.

He had several joint publications with colleagues in metallurgical engineering and business administration. He gave invited talks on "Analyzing Tactics" at a NATO conference in Portugal, and on "Cybernetic Modeling of Adaptive Systems" at a national meeting of the Operations Research Society. While consulting at North American Aviation, he prepared over 50 papers in various applied areas. He was a research consultant with Battelle Memorial Institute.

Dr. Colson was a retired Lieutenant Commander, U.S. Navy, and 50-year member of Wadena Lodge #156, F&AM. His many fervent interests included opera, bird watching, and the cultivation of roses.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Henry D. Colson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William C. Davis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 4, 2000, of William Courtney Davis, Professor Emeritus in the Department of Electrical Engineering.

RESOLUTIONS IN MEMORIAM (contd)

William C. Davis (contd)

Professor Davis received his degree in electrical engineering from The Ohio State University, and became an instructor in 1943. His academic career was interrupted for service as a lieutenant in the Navy during World War II. He rejoined the faculty in 1947, and became a full professor in 1960. He served as consultant for companies like North American Rockwell, Boeing, and General Motors. Long a respected teacher, Professor Davis was well known for his mentoring skills and the ability to bring out the best in his students, many of whom have gone on to prestigious careers in academics and industry. Professor Davis carried over this keen interest in the development of young people to the Columbus community, and a fund in his memory has been established to benefit the Boy Scouts of America.

Professor Davis participated actively and made significant contributions in programs on radar research at the OSU Antenna Laboratory (now OSU ElectroScience Laboratory) and in pattern recognition research in the former Circuits and Communication Systems Laboratory. He was also an active member in professional organizations, such as the Institute of Radio Engineers (IRE) and the Institute of Electrical and Electronics Engineers (IEEE).

On behalf of the University community, the Board of Trustees expresses to the family of Professor William C. Davis its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

June Z. Fullmer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 31, 2000, of Dr. June Zimmerman Fullmer, Professor Emeritus in the Department of History.

Dr. Fullmer was a native of Illinois. She received her B.S. and M.S. degrees from the Illinois Institute of Technology and her Ph.D. in physical chemistry in 1948 from Bryn Mawr College. After taking her Ph.D., she did post-doctoral work at Oxford University. She was an assistant professor at Chatham College (1950-1953), served as a research associate at Carnegie Institute of Technology (1954-1955), then moved to Newcomb College (1955-1964) as associate professor and head of the Department of Chemistry. In 1966, she joined the Department of History at The Ohio State University, where she taught history of science as an associate and then full professor, retiring in 1984.

During her distinguished career, Dr. Fullmer held grants from the National Science Foundation and fellowships from the American Association of University Women, the American Council of Learned Societies, and the Guggenheim Foundation. Her publications, ranging from technical articles in chemistry journals, to biography, to essays on science and poetry, indicated the expertise of her mind. Dr. Fullmer was the author of *Sir Humphry Davy's Published Works*, published in 1969 and 1970 by Harvard University Press and Oxford University Press.

Dr. Fullmer was in the process of completing her multi-volume biography of Sir Humphry Davy, being published by the American Philosophical Society. Page proofs for the first volume, *Young Humphry Davy: The Making of an Experimental Chemist*, arrived just after she died.

June Fullmer's intellect, wit, and engagement with the world were undiminished, although decades of illness had wasted her body. She was a generous friend, genuinely concerned for others. An accomplished scholar and teacher, Dr. Fullmer was an inspiration to her colleagues and students and a special advocate and mentor for the women in her department.

RESOLUTIONS IN MEMORIAM (contd)

June Z. Fullmer (contd)

On behalf of the University community, the Board of Trustees expresses to the family of Dr. June Zimmerman Fullmer its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Clyde D. Gump

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 31, 2000, of Clyde D. Gump, Assistant Professor Emeritus in the College of Dentistry.

Dr. Gump was a Columbus native who graduated from North High School before attending The Ohio State University. He was a 1941 graduate of the College of Dentistry. Shortly after graduation, he was commissioned as a dental officer in the United States Army and saw action in North Africa and Italy. Following his honorable discharge from the service, he opened a dental practice in Grandview, later moving to a location in Upper Arlington.

He joined the faculty of the College of Dentistry in 1953, where he served as a part-time instructor. In 1960, he became a full-time member of the faculty, serving as an instructor and an assistant professor for 20 years. He is best remembered by his students as a pre-clinical instructor in dental techniques.

He was a member of the Columbus Dental Society, the Ohio Dental Association, and the American Dental Association. He was an avid outdoorsman, enjoying sailing, bird watching, hiking, camping, and mountain climbing.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Clyde D. Gump its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed in the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William D. Heintz

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 22, 2000, of William D. Heintz, Professor Emeritus in the College of Dentistry.

Dr. Heintz was a Columbus native who graduated from South High School before attending The Ohio State University. He enrolled in the Arts-Dentistry program in 1925 and was awarded his Bachelor of Arts and Doctor of Dental Surgery degrees in 1932. While a student, he excelled in both varsity track and field and cross-country. He entered the practice of dentistry in 1932 in Columbus and continued until 1943 when he entered the military as a First Lieutenant in the U.S. Army Dental Corps. He was discharged in 1946 as a Captain after serving two years in the South Pacific Theatre.

Dr. Heintz continued his interest in track and field after completing his varsity eligibility, first as an official while he was in dental school and after his graduation. He was appointed varsity cross country head coach and assistant track coach at Ohio State in 1937 after serving as an assistant coach for the United States Olympic Team and as Jesse Owens' interpreter at the 1936 Olympics in Berlin. He continued as a track coach at Ohio State until his induction into the Army in 1942.

Following his discharge from the Army, he returned to private practice in Columbus for four years, after which he returned to the military serving at Walter Reed Hospital and later at the U.S. Army Central Dental Laboratory in Frankfurt, Germany. While at Walter Reed, he was the assigned dentist for President Harry S. Truman. He left the Army in 1953 and joined the faculty of the College of Dentistry as an instructor. He served as the Chairman of Removable Partial Dentures

RESOLUTIONS IN MEMORIAM (contd)

William D. Heintz (contd)

for ten years and rose to the rank of professor. During his tenure at Ohio State, he became interested in the prevention of orofacial injuries of athletes and developed the first athletic mouth guard and initiated the dental program for the Department of Athletics. Upon his retirement in 1979, he was awarded the title professor emeritus.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. William D. Heintz its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

J. David Johnson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 21, 2000, of J. David Johnson, Professor of Molecular and Cellular Biochemistry, School of Biomedical Science, College of Medicine and Public Health.

J. David Johnson was born in McKenzie, Tennessee, on March 11, 1949. Dr. Johnson received his undergraduate degree from Michigan State University, and then received his M.S. and Ph.D. degrees in biophysics in 1974 and 1976, respectively, from the same university. After receiving his postdoctoral training from Baylor College of Medicine, he began his academic career as an assistant professor at the University of Cincinnati, College of Medicine.

Dr. Johnson joined The Ohio State University in 1983 as an associate professor of medical biochemistry. He rose to the rank of professor in 1988. He was an outstanding teacher who was admired by both medical and graduate students for his unique style of lecture presentation. True to form, he challenged students to think deeply while entertaining them at the same time.

David Johnson was respected as an outstanding scientist. Dr. Johnson's many scientific contributions include determination of the role of calcium and calcium binding proteins in the regulation of diverse physiological processes such as muscle contraction and plant growth. He generated several research grants from federal and non-federal agencies to continue his research on these timely topics. His articles have been published in numerous well-established scientific journals. He had an undeniable reputation for reliability. In his professional life, nothing was more important than designing and executing provocative experiments. He was an excellent mentor of graduate students.

Professor Johnson was a member of the Biophysical Society, the American Heart Association, and the American Society of Biological Chemists. He served in numerous intramural and extramural committees.

Dr. Johnson's love of science was matched only by his zest for life. He was always working around his home in the country with its many acres of woods and stables where his wife Cynde boards horses. He could be found cutting down trees, splitting wood, or cleaning his stables. He was also an avid cyclist and jogger. David Johnson was indeed a remarkable person.

On behalf of the University community, the Board of Trustees expresses to the family of Professor J. David Johnson its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Ross A. Norris

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 20, 2000, of Ross A. Norris, Associate Professor Emeritus in the Department of Art Education.

Dr. Norris was born on January 13, 1926, in Montreal, Canada. He completed his M.S. degree in art education in 1959 and his M.F.A. degree in printmaking in 1963 at the University of Wisconsin. He went on to earn his Ph.D. degree there in 1966 in philosophy of education and philosophy.

From 1944 to 1946, Dr. Norris served in the U.S. Army Infantry as a German interpreter and police officer. During the late 1940s through the 1950s, he worked as an illustrator for both the Chicago Natural History Museum and the University of Wisconsin Department of Zoology. Before his Ohio State career began in 1968, he taught art in primary and secondary schools in Wisconsin, and was an instructor at the University of Wisconsin.

Dr. Norris guided the dissertations of many Ph.D. students to completion at The Ohio State University, while serving on several committees for the College of Education. In 1972, he was promoted to associate professor, the rank with which he retired.

He was a published illustrator and author, and his graphics were exhibited at art shows throughout the nation. He was a fellow of the Philosophy of Education Society and belonged to the Ohio Art Education Association.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Ross A. Norris its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Alga D. "Peg" Weaver

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 3, 2000, of Alga D. Weaver, Associate Professor Emeritus in the Ohio State University Extension.

Professor Weaver was born September 25, 1917, in Hilliard, Ohio. She completed her Bachelor of Science degree in 1940 in home economics at The Ohio State University, and a Master of Science degree in home economics at Cornell University in 1945. Throughout her career in Extension, she continued her education at UCLA, the University of Colorado, the University of Wisconsin, and Colorado State University.

Peg Weaver began her Extension career in Ohio in 1953 as the home demonstration agent in Tuscarawas County. She held this position until her retirement in March 1976.

Her contributions in providing excellent Extension education programs during her career earned her the respect and admiration of co-workers and associates throughout the state and nation. Under her leadership, a "Beautification" program was developed in Tuscarawas County. She also conducted numerous educational classes on canning, nutrition, home furnishings, clothing construction, and money management. Professor Weaver's technical knowledge in home economics subject matter was recognized and earned her numerous awards and recognition locally, as well as statewide and nationally.

On behalf of the University community, the Board of Trustees expresses to the family of Alga D. Weaver its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed in the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-125

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for February 2000 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of February 2000 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-126

Synopsis: The report on the receipt of gifts and the summary for February 2000 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of twenty (20) new named endowed funds and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 2000 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-February
1998-99 Compared to 1999-00

GIFT RECEIPTS BY Donor Type

Dollars
July through February

	<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 28,087,553	\$ 20,135,245	-28
Alumni (From Bequests)	<u>784,430</u>	<u>4,603,843</u>	487
Alumni Total	\$ 28,871,983	\$ 24,739,088	-14
Non-Alumni (Current Giving)	\$ 8,086,520	\$ 14,189,709	75
Non-Alumni (From Bequests)	<u>3,803,680</u>	<u>4,158,834</u>	9
Non-Alumni Total	\$ 11,890,200	\$ 18,348,543	54
Individual Total	\$ 40,762,183	\$ 43,087,631	6
Corporations/Corp. Foundations	\$ 24,677,029	\$ 24,607,996	0
Private Foundations	\$ 6,704,388	\$ 9,427,260	41 ^A
Associations & Other Organizations	<u>\$ 2,051,813</u>	<u>\$ 3,432,835</u>	67 ^B
Total	\$ 74,195,413	\$ 80,555,722	9

NOTES

A Foundation giving at the \$10,000 or more level is up 40% so far this year (\$8.6 million from 137 gifts this year; \$6.1 million from 108 gifts last year).

B Other organizations and associations have given about \$1.0 million more at the \$10,000 or more level so far this year compared with last year.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-February
1998-99 Compared to 1999-00

GIFT RECEIPTS BY PURPOSE

Dollars
July through February

	<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 19,305,815	\$ 15,663,751	-19
Faculty Support	\$ 8,210,980	\$ 10,348,788	26
Program Support	\$ 29,649,084	\$ 35,514,802	20
Student Financial Aid	\$ 9,690,830	\$ 12,043,436	24
Annual Funds-Colleges/Departments	\$ 5,554,987	\$ 5,768,436	4
Annual Funds-University	\$ <u>1,783,717</u>	\$ <u>1,216,509</u>	-32
Total	\$ 74,195,413	\$ 80,555,722	9

GIFT ADDITIONS TO ENDOWMENT

Dollars
July through February

<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
\$33,112,983	\$30,213,039	-9

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
Dr. Daniel Jolly and Dr. Greg Ness Student Research Fund (Support for student research – College of Dentistry; provided by a gift from Dr. James and Georgia Naylor)		\$25,000.00	\$25,000.00
The Bob Rodabaugh Agriculture Scholarship Fund (Grandfathered) (Scholarships - College of Food, Agricultural and Environmental Sciences; provided by gifts in memory of C. Robert Rodabaugh from his family, friends and colleagues)	\$15,312.00		\$15,312.00

Change in Description of Named Endowed Fund

Katherine H. vanFossen Wildflower Garden Endowment Fund
(Transferred from Foundation to University)

Change in Name and Description of Named Endowed Fund

From: Tien-Yi Li Prize Fund
To: Tien-yi Li Prize Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Kettering Biomedical Engineering Scholarship Fund (Scholarships – College of Engineering; provided by gifts from The Kettering Fund)		\$300,000.00	\$300,000.00
The Chih-Ming and Jane Chen Graduate Fellowship Fund in Medicinal Chemistry and Pharmacognosy (Graduate student fellowships – College of Pharmacy; provided by a gift from Chih-Ming Chen and Jane Chen)		\$265,000.00	\$265,000.00
The Kathy and Alec Wightman Endowment Fund for Cancer Genetics Research (Human genetics research at the Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from John Drinko and the Wightman Family)		\$115,150.00	\$115,150.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Wells Family Athletic Scholarship Fund (Scholarships – Department of Athletics; provided by gifts from William D. Wells)		\$100,000.00	\$100,000.00
Robert D. Lowrie Innovation Endowment Fund (Dean’s Discretionary – Fisher College of Business; provided by gifts from Robert D. Lowrie)		\$69,231.25	\$69,231.25
The Dr. Boong Youn Cho Endowed Fund in Physics (Graduate Fellowships – College of Math and and Physical Sciences; provided by gifts from Jungsoon Cho, Helen Cho, Tony Cho, and Judy Cho)		\$40,000.00	\$40,000.00
The Leo Yassenoff Foundation Endowed Research Fund (Research support for Jewish studies – College of Humanities; provided by a gift from The Yassenoff Foundation)		\$40,000.00	\$40,000.00
The Richard Shroyer and Cheryl Evans Leiss Family Fund (One-third of annual income for Stefanie Spielman Breast Cancer Research – CHRI; two-thirds for Scholarships - College of Food, Agricultural, and Environmental Sciences)		\$37,628.91	\$37,628.91
The James M. Barrett Family Endowment Fund (Support for agricultural extension programs and scholarships - College of Food, Agricultural, and Environmental Sciences)		\$26,600.00	\$26,600.00
The Donald T. Witiak Graduate Student Award Fund in Medicinal Chemistry (Student awards – College of Pharmacy; provided by gifts from Deanne B. Witiak and friends and colleagues of the late Donald T. Witiak)		\$25,825.00	\$25,825.00
The Ruth Kroff Foster Scholarship Fund in Elementary Education (Scholarships – College of Education; provided by gifts from Ruth and Ralph Foster)		\$25,794.00	\$25,794.00
The Class of 1974 Scholarship Fund for Student Nurses (Scholarships – College of Nursing; provided by gifts from Jennifer R. Watts and graduates of the Class of 1974)		\$25,653.78	\$25,653.78

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Joe and Marlene Berwanger and Ed and Mary Jane Overmyer Athletic Scholarship Fund (Scholarships – Department of Athletics; provided by gifts from Joseph M. Berwanger and Edwin L. Overmeyer)		\$25,549.06	\$25,549.06
The Nancy J. Davis Hospice Nursing Scholarship Fund (Nursing scholarships - Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by gifts from colleagues, friends and family in memory of Nancy J. Davis)		\$25,388.00	\$25,388.00
The Fred Kaufmann Memorial Scholarship Fund (Scholarships – College of Engineering; provided by Stephen E. Kaufmann in memory of his father)		\$25,258.13	\$25,258.13
The Lawrence L. Mankoff Memorial Endowed Scholarship Fund in the College of Engineering (Scholarships – College of Engineering provided by gifts from the family of Lawrence L. Mankoff)		\$25,123.00	\$25,123.00
The Lowell C. Hoelle Memorial Scholarship Fund in Electrical Engineering (Scholarships – College of Engineering; provided by gifts in memory of Lowell C. Hoelle by his widow, Mary S. Hoelle, and his sons, John L. and Thomas S. Hoelle)		\$25,014.58	\$25,014.58
The Dr. Craig W. Anderson Family Basketball Scholarship Fund (Scholarships – Department of Athletics; provided by gifts from Craig and Deborah Anderson and family)		\$25,000.00	\$25,000.00
Total	<u>\$15,312.00</u>	<u>\$1,247,215.71</u>	<u>\$1,262,527.71</u>

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

Dr. Daniel Jolly and Dr. Greg Ness Student Research Fund

The Dr. Daniel Jolly and Dr. Greg Ness Student Research Fund was established April 7, 2000, by the Board of Trustees of The Ohio State University with a gift from Dr. James and Georgia Naylor in honor of Dr. Daniel Jolly and Dr. Greg Ness, faculty members in the College of Dentistry.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support research being conducted by dental students in the College of Dentistry, with preference given to projects that focus on dental issues and their relationship to medical problems. Selection of the recipient(s) shall be determined by the Oral and Maxillofacial Surgery and Post-doctoral General Dentistry program faculty or others as designated by the dean. The award may be used for stipends, supplies, travel, publications, or other research-related needs. Any unused income is to be reinvested to principal annually.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the dean of the College of Dentistry, appropriate chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

The Bob Rodabaugh Agriculture Scholarship Fund

The Bob Rodabaugh Agriculture Scholarship Fund was established April 7, 2000, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund in memory of C. Robert Rodabaugh (B.S.Agr. '73) from his family, friends and colleagues.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship(s) to undergraduate students from Madison County or one of the contiguous counties (Franklin, Pickaway, Fayette, Greene, Clark, Champaign, or Union) who are enrolled in the College of Food, Agricultural, and Environmental Sciences at The Ohio State University. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donors.

\$15,312.00
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Fund

Katherine H. vanFossen Wildflower Garden Endowment Fund

The Katherine H. vanFossen Wildflower Garden Endowment Fund was established March 3, 2000, by the Board of Trustees of The Ohio State University. The description was revised April 7, 2000, to reflect that the gift was made to The Ohio State University Development Fund from Albert vanFossen, M.D., in memory of his mother, Katherine H. vanFossen, to be used for the perpetuation and function of the Katherine H. vanFossen Wildflower Garden.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the Katherine H. vanFossen Wildflower Garden - to enhance the landscape design and further the purpose, function, and maintenance of the garden within The Ohio State University Chadwick Arboretum. Expenditures for the garden may include, but are not limited to items such as: landscape designs, establishment of wildflower plantings, construction of structures and walkways, and overall maintenance of the garden. The chief administrative officer for the Ohio State University Chadwick Arboretum and the chairperson of the associated administrative unit and/or their designees shall have the responsibility and must approve expenditures from the fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

Change in Name and Description of Named Endowed Fund

Tien-yi Li Prize Fund

The Tien-Yi Li Prize Fund was established on September 6, 1985, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Julia L. Li, in honor of the late Professor Emeritus Tien-yi Li of the Department of East Asian Languages and Literatures and the Department of History. The name and the description were revised April 7, 2000.

Before coming to The Ohio State University on July 1, 1969, Dr. Li was a Professor of Chinese Culture at Yale University. From then until July 1, 1985, he served as the Mershon Professor of Chinese History and Literature at Ohio State, where he concurrently was the chair of the Department East Asian Languages and Literatures from 1971-1975. After his retirement from Ohio State, Dr. Li taught for eight years as a Chair Professor of History and Literature at Tunghai University in Taiwan.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be divided into equal portions: one to be used by the Department of East Asian Languages and Literatures for rewarding an outstanding graduate student in Chinese language and literature; the other is to be used by the Department of History for rewarding an outstanding graduate student in Chinese history and culture. If no recipient in either department is identified, the income is to be reinvested in principal.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Fund (contd)

Tien-yi Li Prize Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to recommendations from the dean of the College of Humanities, made in conjunction with the chairs of the Department of East Asian Languages and Literatures and History in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Kettering Biomedical Engineering Scholarship Fund

The Kettering Biomedical Engineering Scholarship Fund was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Kettering Fund, Dayton, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund scholarships for biomedical engineering majors in each their junior and senior years. Half of the scholarships will be reserved for students native to Ohio. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean of the College of Engineering in order to carry out the desire of the donor.

\$300,000.00

The Chih-Ming and Jane Chen Graduate Fellowship Fund
in Medicinal Chemistry and Pharmacognosy

The Chih-Ming and Jane Chen Graduate Fellowship Fund in Medicinal Chemistry and Pharmacognosy was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Chih-Ming Chen, Ph.D., and Jane Chen of Fort Lauderdale, Florida.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one graduate student fellowship to a female graduate student within the Division of Medicinal Chemistry and Pharmacognosy at the College of Pharmacy. The recipient of the annual award shall be determined by the chair of the division in consultation with the dean of the College of Pharmacy or his/her designee.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Chih-Ming and Jane Chen Graduate Fellowship Fund
in Medicinal Chemistry and Pharmacognosy (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$265,500.00

The Kathy and Alec Wightman Endowment Fund for Cancer Genetics Research

The Kathy and Alec Wightman Endowment Fund for Cancer Genetics Research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation. It was made possible by a generous principal gift from John Deaver Drinko (J.D. '44, LL.M. '86) and associates in Cleveland, Ohio, in honor of Alec Wightman for his leadership of The James Cancer Hospital and Solove Research Institute Foundation. Additional gifts were made by the Wightman family.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support human genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the dean of the College of Medicine and Public Health and Senior Vice President for Health Sciences. Any unused income shall be returned to the principal of this fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the dean of the College of Medicine and Public Health and Senior Vice President for Health Sciences in order to carry out the desire of the donors.

\$115,150.00

The Wells Family Athletic Scholarship Fund

The Wells Family Athletic Scholarship Fund was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William D. Wells, Westerville, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Wells Family Athletic Scholarship Fund (contd)

The annual income shall be used to supplement the grant-in-aid scholarship costs of a student athlete who is a member of the varsity baseball team pursuing an undergraduate degree at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$100,000.00

Robert D. Lowrie Innovation Endowment Fund

The Robert D. Lowrie Innovation Endowment Fund was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert D. Lowrie (B.S.Bus.Adm. '67) of Aurora, Illinois.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the strategic plans of the college.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$69,231.25

The Dr. Boong Youn Cho Endowed Fund in Physics

The Dr. Boong Youn Cho Endowed Fund in Physics was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from Jungsoon Cho, Columbus, Ohio; Helen H. Cho, Columbus, Ohio; Tony D. Cho, Diamond Bar, California; and Judy H. Cho, Chicago, Illinois.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide graduate fellowship support for one or more students in the Department of Physics. The recipient will be chosen by the chairperson of the Department of Physics, with preference for those studying solid-state physics. Any unused income will be returned to the principal of this fund.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Dr. Boong Youn Cho Endowed Fund in Physics (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$40,000.00

The Leo Yassenoff Foundation Endowed Research Fund

The Leo Yassenoff Foundation Endowed Research Fund was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Leo Yassenoff Foundation.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support research in conjunction with the scholarly work in Jewish philosophy and/or Jewish studies. The fund will be administered by the director of the Melton Center for Jewish Studies.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean of the College of Humanities, in consultation with the director of the Melton Center for Jewish Studies in order to carry out the desire of the donor.

\$40,000.00

The Richard Shroyer and Cheryl Evans Leiss Family Fund

The Richard Shroyer and Cheryl Evans Leiss Family Fund was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard Shroyer Leiss (B.S. Animal Sciences '60; M.S. Horticulture Food Technology '62) and Cheryl Evans Leiss (B.S. Family Resource Management '64) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

One-third of the annual income shall be directed to the Stefanie Spielman Breast Cancer Research Fund to be used in perpetuity for breast cancer research. Two-thirds of the annual income shall be used to support students whose major study and/or research focus is human nutrition and food science in the Department of Food Science and Technology. The student must have financial need and have been a resident of Ohio for at least 10 years.

The use of the annual income for support of a student in the human nutrition field shall be directed by the Vice President for Agricultural Administration, in consultation with the chair of Food Science and Technology, and the Office of Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Richard Shroyer and Cheryl Evans Leiss Family Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donors.

\$37,628.91

The James M. Barrett Family Endowment Fund

The James M. Barrett Family Endowment Fund was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, in honor of and in memory of James M. Barrett (B.S. Animal Sciences '62; M.S. Agricultural Education '94), County Extension Agent, Washington County with gifts from his family, friends, and colleagues.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support equally: scholarships for students who reside in Washington County and were members of 4-H or FFA. First preference shall be for freshmen entering the College of Food, Agricultural, and Environmental Sciences. Second preference shall be given to students of any grade level enrolled in the College of Food, Agricultural, and Environmental Sciences. If such a student is not identified then the scholarship can be awarded to any other Ohio State student in any college. The second use shall be the support of the agricultural extension program in Washington County and will be directed at the discretion of the Agriculture Extension Agent or their successor. Uses shall include but not be exclusively for: equipment, program expenses, printing, in-service programs, and travel. The third use shall be the support of the Washington County Junior Fair, and shall be directed by the County 4-H Agent or their successor. The income shall be used to support 4-H, FFA and other youth program members' junior fair experiences in Washington County. The first priority for uses is the support of physical facilities for youth programs at fairgrounds. Other uses shall include: junior fair board activities, field trips, equipment, and educational programs.

The use of the annual income for the College of Food, Agricultural, and Environmental Sciences scholarships shall be directed by the assistant dean of Academic Affairs in consultation with the scholarship committee and the Office of Student Financial Aid. Members of the Barrett family can be included in student interviews. The use of the annual income for agricultural programs in Washington County shall be directed by the County Extension Agent, Agriculture. The use of the annual income for 4-H junior fair activities shall be directed by the County Extension Agent, 4-H and Youth Development.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President for Agricultural Administration, in consultation with the director of Ohio State University Extension or their successor(s), in order to carry out the desire of the donors.

\$26,600.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Donald T. Witiak Graduate Student Award Fund in Medicinal Chemistry

The Donald T. Witiak Graduate Student Award Fund in Medicinal Chemistry was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Deanne B. Witiak (B.S.Ed. '73; M.A. Education '89) of Mt. Vernon, Ohio, and friends and colleagues of the late Professor Donald T. Witiak.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to recognize graduate student achievement in cancer research in the College of Pharmacy's Division of Medicinal Chemistry and Pharmacognosy. The recipient of the annual award shall be determined by the chair of the division and a senior research professor in medicinal chemistry in consultation with the dean of the College of Pharmacy or his/her designee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,825.00

The Ruth Kroff Foster Scholarship Fund in Elementary Education

The Ruth Kroff Foster Scholarship Fund in Elementary Education was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from Ruth Kroff Foster (B.S.Ed. '54) and Ralph Vernon Foster (B.S.Pharm. '56).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support to women students in the College of Education, who have an undergraduate grade point average of 3.0 or above, and who are preparing to become elementary teachers. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the dean of the College of Education in order to carry out the desire of the donors.

\$25,794.00

The Class of 1974 Scholarship Fund for Student Nurses

The Class of 1974 Scholarship Fund for Student Nurses was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jennifer R. Watts (B.S.Nurs. '74), and graduates of the Class of 1974.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Class of 1974 Scholarship Fund for Student Nurses (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for undergraduate nursing scholarships, with preference given to students with the greatest financial need. Selection of the recipients will be made by the dean of the College of Nursing upon the recommendation of the assistant dean and academic counselor, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,653.78

The Joe and Marlene Berwanger and Ed and Mary Jane Overmyer
Athletic Scholarship Fund

The Joe and Marlene Berwanger and Ed and Mary Jane Overmyer Athletic Scholarship Fund was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph M. Berwanger (B.A. '60) and Edwin L. Overmyer (B.S.Agr. '61) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes competing in a varsity sport pursuing undergraduate degrees at The Ohio State University. First priority for selection shall be given to members of the varsity football team, with the option to award the scholarship to other deserving student-athletes participating in varsity sports other than football. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$25,549.06

The Nancy J. Davis Hospice Nursing Scholarship Fund

The Nancy J. Davis Hospice Nursing Scholarship Fund at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University (The James) was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation (the Foundation), with gifts from colleagues, friends and family in memory of Nancy J. Davis.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Nancy J. Davis Hospice Nursing Scholarship Fund (contd)

The annual income shall be used to support one or more scholarships in the field of hospice nursing to be awarded by The James. Scholarships shall be awarded annually and recipients may apply for a second award. Application guidelines shall be determined by and recipients shall be selected by the administrator of Nursing Services at The James and the director of The James, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of Nursing at The James and the director of The James in order to carry out the desire of the donors.

\$25,388.00

The Fred Kaufmann Memorial Scholarship Fund

The Fred Kaufmann Memorial Scholarship Fund was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Stephen E. Kaufmann (B.S.I.S.E. '81), in memory of his father.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income will provide need-based scholarships for outstanding undergraduates who are U.S. citizens and majors in either the Department of Civil and Environmental Engineering and Geodetic Science or the Department of Aerospace Engineering and Aviation. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean of the College of Engineering in order to carry out the desire of the donor.

\$25,258.13

The Lawrence L. Mankoff Memorial Endowed Scholarship Fund
in the College of Engineering

The Lawrence L. Mankoff Memorial Endowed Scholarship Fund in the College of Engineering was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the family of Lawrence L. Mankoff (B.S. Engineering '48).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to commemorate Lawrence L. Mankoff through a scholarship for undergraduate students in the College of Engineering. The recipient(s) shall demonstrate academic excellence and a financial need. First priority will be given to students majoring in engineering physics and second priority will be given to students majoring in electrical

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Lawrence L. Mankoff Memorial Endowed Scholarship Fund
in the College of Engineering (contd)

engineering. The final selection will be made by the dean of the College of Engineering in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the College in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the dean of Engineering in order to carry out the desire of the donors.

\$25,123.00

The Lowell C. Hoelle Memorial Scholarship Fund in Electrical Engineering

The Lowell C. Hoelle Memorial Scholarship Fund in Electrical Engineering was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation in memory of Lowell C. Hoelle (B.E.E. '40) from his widow, Mrs. Mary S. Hoelle, and his sons, John L. Hoelle and Thomas S. Hoelle.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income will provide scholarship support for electrical engineering students who are academically strong and deserving of financial assistance. Each Lowell C. Hoelle Scholar will be eligible to compete for renewed selection. The award recipients shall be chosen by the chairperson for the Department of Electrical Engineering in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,014.58

The Dr. Craig W. Anderson Family Basketball Scholarship Fund

The Dr. Craig W. Anderson Family Basketball Scholarship Fund was established April 7, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Craig (M.D. '76) and Deborah Anderson and family of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of a student athlete who is a member of the men's basketball team pursuing an undergraduate degree at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Dr. Craig W. Anderson Family Basketball Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$25,000.00

REPORT OF AWARD OF CONTRACTS

Resolution No. 2000-127

BLANKENSHIP HALL – PHASE II
CALDWELL LAB REMODELING
MARION – MORRILL HALL RENOVATION

Synopsis: Acceptance of the report of award of contracts and establishment of contingency funds for the Blankenship Hall – Phase II, Caldwell Lab Remodeling, and Marion – Morrill Hall Renovation projects are requested.

WHEREAS resolutions adopted by the Board of Trustees May 7, 1993, February 6, 1998, and June 5, 1998 authorized the President and/or Vice President for Business and Finance to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Blankenship Hall – Phase II

This project is the second phase of remodeling to create the facilities needed for some of the departments in the Office of Business and Finance, the Commencement and Special Events Office, and general building space. The total project cost is \$3,297,661; funding is provided by central University funds. The estimated completion date is June 2000. The contracts awarded are as follows:

Design:	Feinknopf Macioce Schappa Architects, Inc., Columbus, Ohio
General Contract:	Altman Company, Columbus, Ohio
Amount:	\$896,422
Estimate:	\$1,074,092
Plumbing Contract:	L. T. Mandeville, Columbus, Ohio
Amount:	\$104,129
Estimate:	\$107,690
HVAC Contract:	Columbus Heating and Ventilating, Columbus, Ohio
Amount:	\$373,333
Estimate:	\$436,070
Electric Contract:	Hatzel & Buehler, Inc., Circleville, Ohio
Amount:	\$374,000
Estimate:	\$436,070

REPORT OF AWARD OF CONTRACTS (contd)

Blankenship Hall – Phase II (contd)

Demolition Contract: Nafzger, Inc., Westerville, Ohio
Amount: \$180,250
Estimate: \$182,954
Total All Contracts: \$1,747,884
Contingency Allowance: \$174,788
Total Project Cost: \$3,297,661

Caldwell Lab Remodeling

This project remodels portions of the first and second floors of Caldwell Laboratory for general classrooms and College of Engineering use and remodels areas in Bolz Hall for College of Engineering use. The total project cost is \$1,631,517; funding is provided by House Bill 748 (\$156,831), House Bill 790 (\$713,904), House Bill 904 (\$642,081), College of Engineering (\$68,700) and Department of Physical Facilities (\$50,000). The estimated completion date is August 2001. The contracts awarded are as follows:

Design: John Spencer, Columbus, Ohio and JBA Architects, Newark, Ohio
Asbestos Abatement: Air Management Techniques, Inc., Muncie, Indiana
Amount: \$74,500
Estimate: \$109,700
General Contract: Hopewell Constructors, Inc., Columbus, Ohio
Amount: \$427,000
Estimate: \$553,221
Plumbing Contract: Farber Corporation, Columbus, Ohio
Amount: \$21,600 +
Estimate: \$14,000 +
HVAC Contract: Gateway Mechanical Inc., Grove City, Ohio
Amount: \$328,500 +
Estimate: \$318,000 +
Electric Contract: Knight Electric Inc., Columbus, Ohio
Amount: \$349,500
Estimate: \$467,000
Total All Contracts: \$1,201,100
Contingency Allowance: \$187,638
Total Project Cost: \$1,631,517

+ The Plumbing and HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Marion – Morrill Hall Renovation

This project remodels approximately 10,700 square feet of space in Morrill Hall, which has been vacated by the construction of the new library/classroom building. This space is being converted to general purpose classrooms, distance learning classrooms, educational media lab, and an academic skills lab. The total project cost is \$1,252,322; funding is provided by House Bill 748 (\$496,976), House Bill 790 (\$168,271), House Bill 850 (\$408,000), House Bill 904 (\$26,000), Marion Technical College (\$138,075) and Marion Regional Campus (\$15,000). The estimated completion date is October 2000. The contracts awarded are as follows:

Design: Schorr & Associates, Dublin, Ohio
General Contract: J & F Construction, Bucyrus, Ohio
Amount: \$592,916 *
Estimate: \$790,635 *

REPORT OF AWARD OF CONTRACTS (contd)

Marion – Morrill Hall Renovation (contd)

Plumbing Contract:	Mike Williams Plumbing, Mt. Vernon, Ohio
Amount:	\$36,600
Estimate:	\$64,700
HVAC Contract:	Pete Miller, Inc., Marion, Ohio
Amount:	\$77,633
Estimate:	\$83,400
Electric Contract:	Affordable Choice Electric, Columbus, Ohio
Amount:	\$144,152 *
Estimate:	\$148,150 *
Total All Contracts:	\$851,301
Contingency Allowance:	\$85,130
Total Project Cost:	\$1,252,322

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Blankenship Hall – Phase II, Caldwell Lab Remodeling, and Marion – Morrill Hall Renovation projects is hereby accepted.

(See Appendix XXXVIII for maps, page 873.)

Upon motion of Judge Duncan, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Patterson, Slane, Judge Duncan, and Ms. Hendricks.

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Thereupon the Board adjourned to meet Friday, May 5, 2000, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Michael F. Colley
Chairman

REPORT TO THE BOARD OF TRUSTEES
APRIL 7, 2000

COMPENSATION BENCHMARKS

- I. Survey Information on Expected Salary Increases for Next Year (FY2001)
- II. Benchmark Information on Competitive Position of Faculty and Staff
- III. Review of Delivery of Raise Package for Current Year (last July)
- IV. Summary

Addendum: Compensation Landscape/Environment

- A. Innovations
- B. Challenges
- C. Initiatives

I. Survey information on expected salary increases for next year (FY2001)

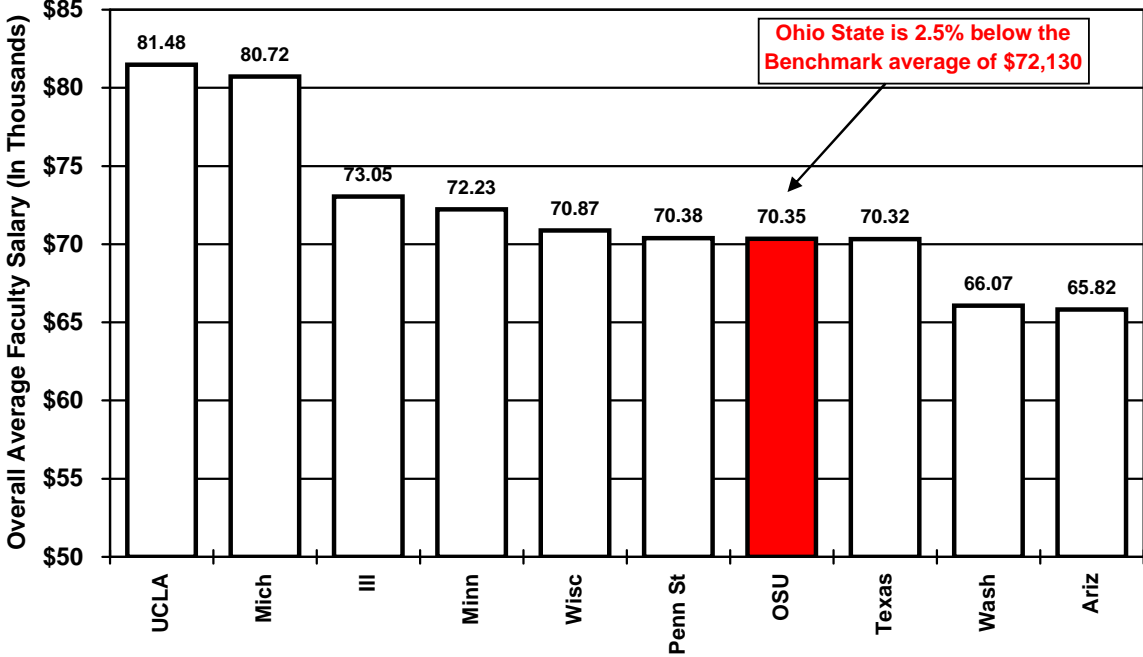
- | | |
|--------------------------------|--------------|
| 1. Higher Education nationally | 3.3% to 3.8% |
| 2. All employers nationally | 3.9% to 4.4% |
| 3. Ohio-all employer groups | 3.8% to 4.2% |

II. Competitive Position of Faculty & Staff (list of chart exhibits attached)

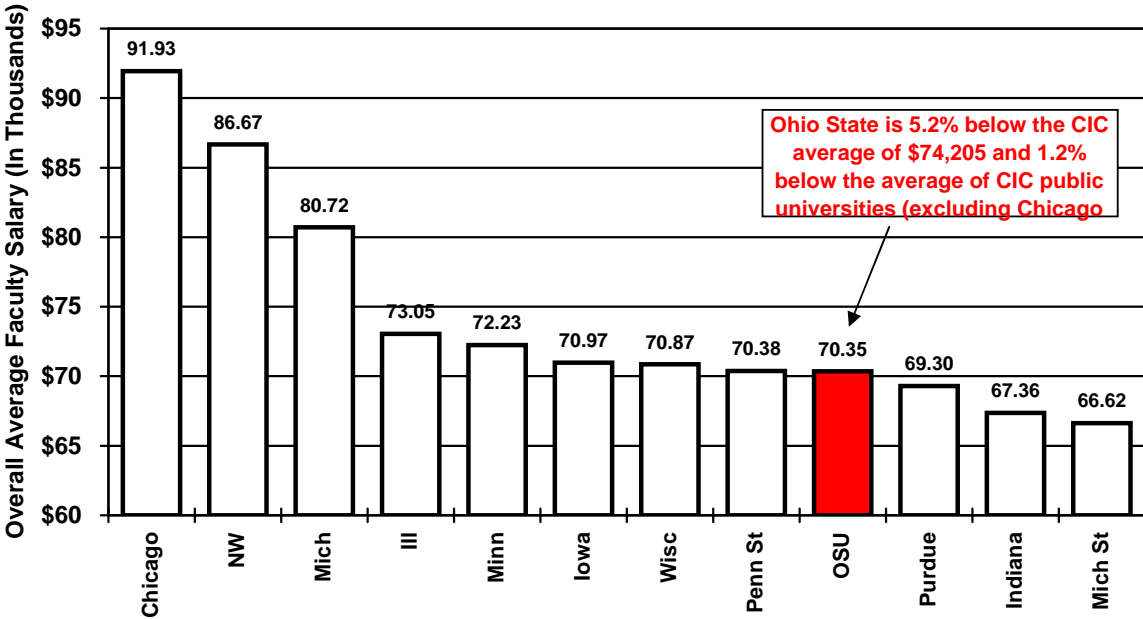
- II-1 Faculty Chart—Benchmark and CIC Institutions (rank overall)
- II-2 Faculty Chart—History of Rankings
- II-3 Faculty Chart—Listing of AAU institutions by salary ranking
- II-4 Faculty Chart—Salary compression—example colleges
- II-5 Staff Chart—EEO (occupational) categories versus markets

**The Ohio State University
Comparative Faculty Salary Analysis**

**Benchmark Universities
(Overall Average Salaries, In Thousands)
CURRENT (Academic Year 1999-2000)**

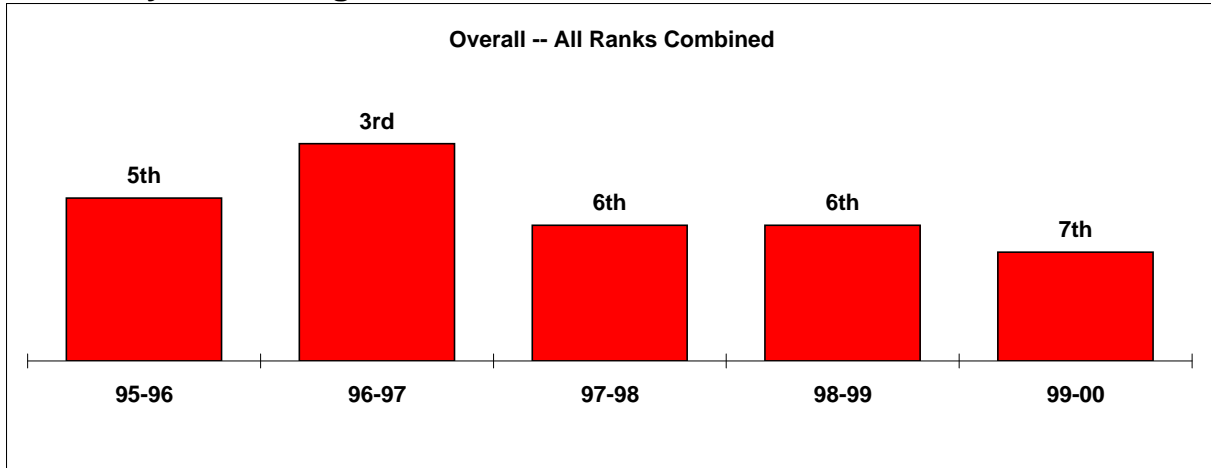


**CIC Universities
(Overall Average Salaries, In Thousands)
CURRENT (Academic Year 1999-2000)**

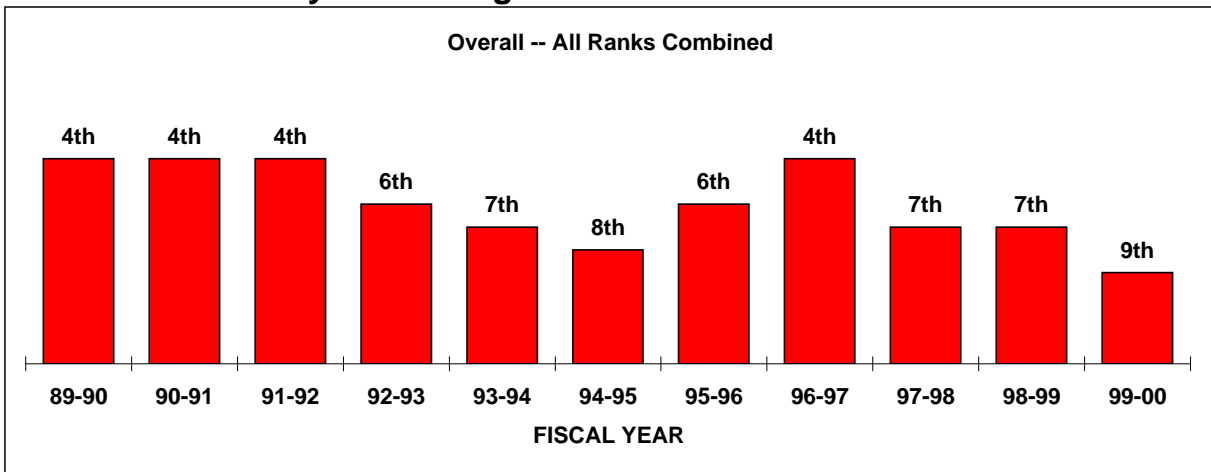


Note: Faculty salaries are adjusted for rank distribution, but not for discipline or geographic cost-of-living.

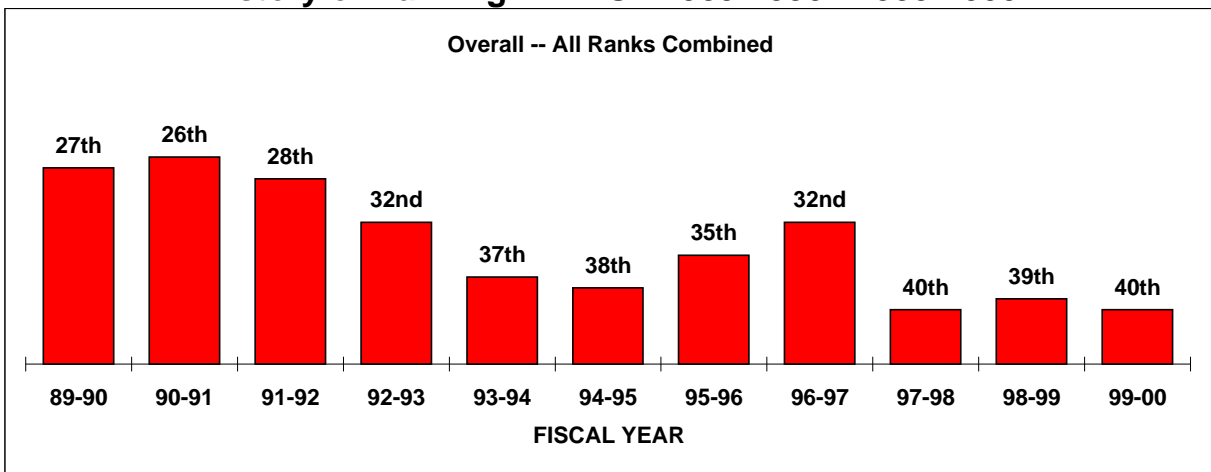
History of Ranking in Benchmark Institutions: 1995-1996 - 1999-2000



History of Ranking in CIC: 1989-1990 - 1999-2000



History of Ranking in AAU: 1989-1990 - 1999-2000



Academic Year 1999-2000 Average Faculty Salaries
(In Thousands)
AAU Institutions

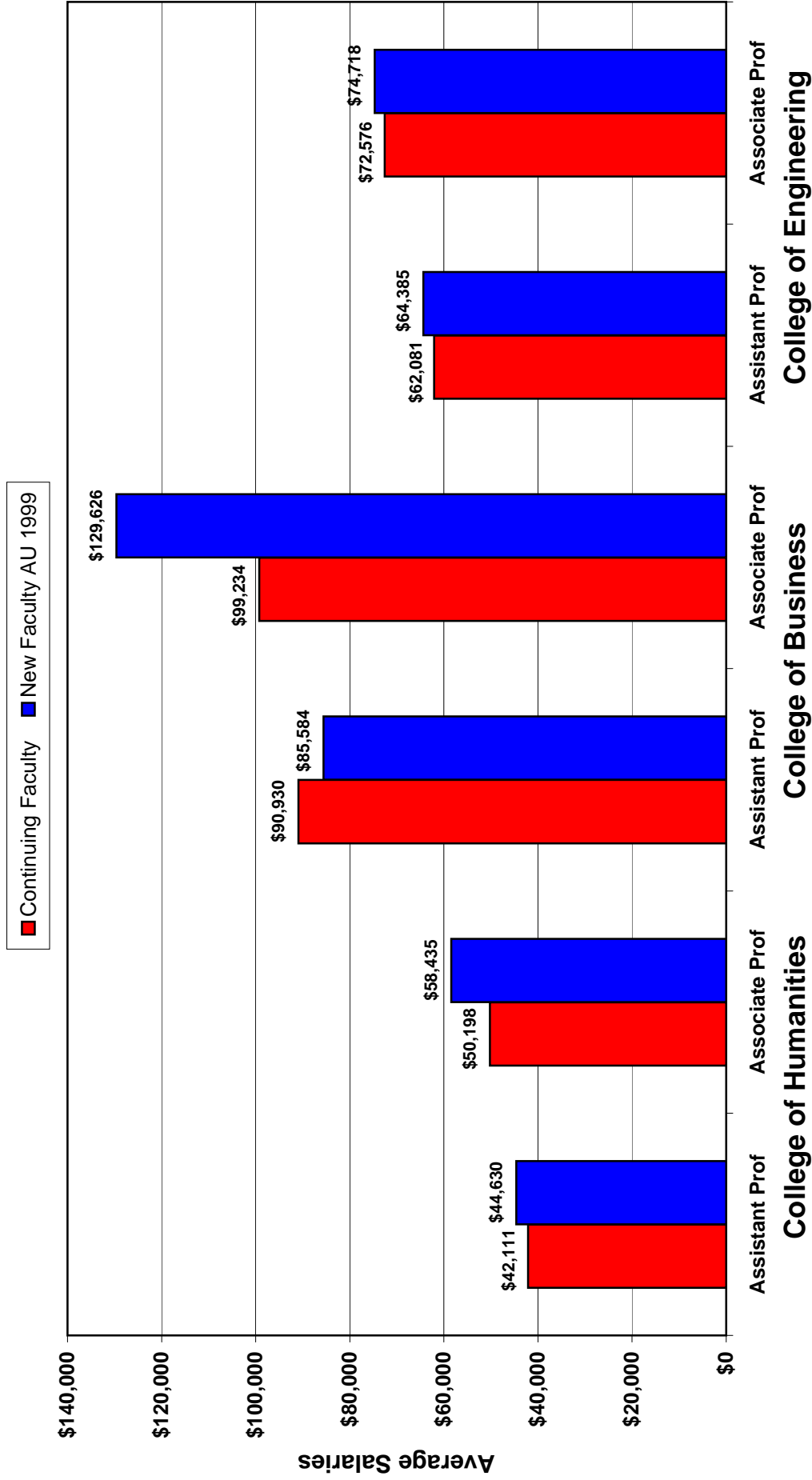
FACULTY
Chart II-3

		OVERALL	PROFESSOR	ASSOCIATE PROFESSOR	ASSISTANT PROFESSOR	1998-99 OVERALL RANKING	
1	HARVARD	94.37	128.90	71.60	66.50	1.	STANFORD
2	STANFORD	94.33	121.10	81.20	65.80	2.	CAL TECH
3	CAL TECH	94.08	118.40	81.00	69.90	3.	HARVARD
4	U OF CHICAGO	91.93	118.50	75.70	68.50	4.	U OF CHICAGO
5	PENNSYLVANIA	91.73	114.80	80.50	67.00	5.	NEW YORK
6	NEW YORK	89.56	116.10	75.00	63.60	6.	MIT
7	MIT	88.37	111.70	75.10	66.30	7.	PRINCETON
8	PRINCETON	88.35	120.00	71.90	56.00	8.	NORTHWESTERN
9	NORTHWESTERN	86.67	111.20	73.40	62.40	9.	COLUMBIA
10	YALE	86.01	119.00	67.30	54.70	10.	PENNSYLVANIA
11	COLUMBIA	85.92	113.40	72.20	57.00	11.	YALE
12	DUKE	84.27	108.00	72.60	59.00	12.	CALIFORNIA-BERKELEY
13	CALIFORNIA-BERKELEY	83.76	108.70	69.60	60.10	13.	UCLA
14	EMORY	82.19	107.00	69.20	57.00	14.	DUKE
15	UCLA	81.48	106.10	67.40	58.30	15.	CARNEGIE-MELLON
16	RICE	80.87	102.80	67.70	61.20	16.	EMORY
17	CARNEGIE-MELLON	80.74	99.70	69.70	63.20	17.	MICHIGAN
18	MICHIGAN	80.72	100.90	71.80	57.70	18.	RICE
19	CORNELL-ENDOWED	80.49	97.90	72.30	61.40	19.	SOUTHERN CALIFORNIA
20	SOUTHERN CALIFORNIA	79.89	99.70	69.30	60.10	20.	CORNELL-ENDOWED
21	VIRGINIA	79.03	101.50	68.90	53.70	21.	RUTGERS
22	RUTGERS	78.43	98.80	70.80	53.10	22.	CALIFORNIA-SAN DIEGO
23	CALIFORNIA-SAN DIEGO	77.34	99.70	65.00	55.60	23.	WASHINGTON UNIVERSITY
24	CALIFORNIA-IRVINE	76.97	96.80	66.60	56.80	24.	VIRGINIA
25	VANDERBILT	76.66	99.80	64.70	52.90	25.	VANDERBILT
26	NORTH CAROLINA-CHAPEL HILL	75.63	93.80	67.40	55.20	26.	CALIFORNIA-IRVINE
27	ROCHESTER	75.47	92.80	63.10	62.90	27.	CALIFORNIA-SANTA BARBARA
28	CALIFORNIA-SANTA BARBARA	74.97	96.70	63.40	53.20	28.	NORTH CAROLINA-CHAPEL HILL
29	JOHNS HOPKINS	73.46	90.00	66.00	54.80	29.	ROCHESTER
30	CALIFORNIA-DAVIS	73.16	91.30	64.20	53.90	30.	JOHNS HOPKINS
31	ILLINOIS	73.05	91.60	63.40	54.10	31.	CASE WESTERN RESERVE
32	CASE WESTERN RESERVE	72.84	89.60	64.20	55.60	32.	CALIFORNIA-DAVIS
33	MARYLAND	72.69	88.80	63.50	57.50	33.	BROWN
34	BROWN	72.28	91.80	61.70	53.00	34.	ILLINOIS
35	MINNESOTA	72.23	89.50	63.90	53.60	35.	MINNESOTA
36	SUNY-BUFFALO	71.19	88.80	63.80	50.50	36.	SUNY-BUFFALO
37	IOWA	70.97	89.60	60.80	52.70	37.	MARYLAND
38	WISCONSIN	70.87	84.50	64.80	55.40	38.	PENN STATE
39	PENN STATE	70.38	89.90	60.40	50.20	39.	OHIO STATE
40	OHIO STATE	70.35	88.80	61.10	51.00	40.	IOWA
41	TEXAS	70.32	89.40	58.20	54.20	41.	PURDUE
42	TULANE	69.57	88.50	57.20	54.10	42.	TULANE
43	PURDUE	69.30	86.90	60.10	51.40	43.	TEXAS
44	PITTSBURGH	68.92	85.90	60.60	50.80	44.	IOWA STATE
45	IOWA STATE	68.04	83.20	61.90	49.90	45.	WISCONSIN
46	INDIANA	67.36	85.00	58.80	48.40	46.	MISSOURI
47	MICHIGAN STATE	66.62	81.50	60.40	49.10	47.	COLORADO
48	WASHINGTON	66.07	80.60	58.40	51.40	48.	INDIANA
49	ARIZONA	65.82	81.90	57.20	49.80	49.	PITTSBURGH

FACULTY

Chart II-4

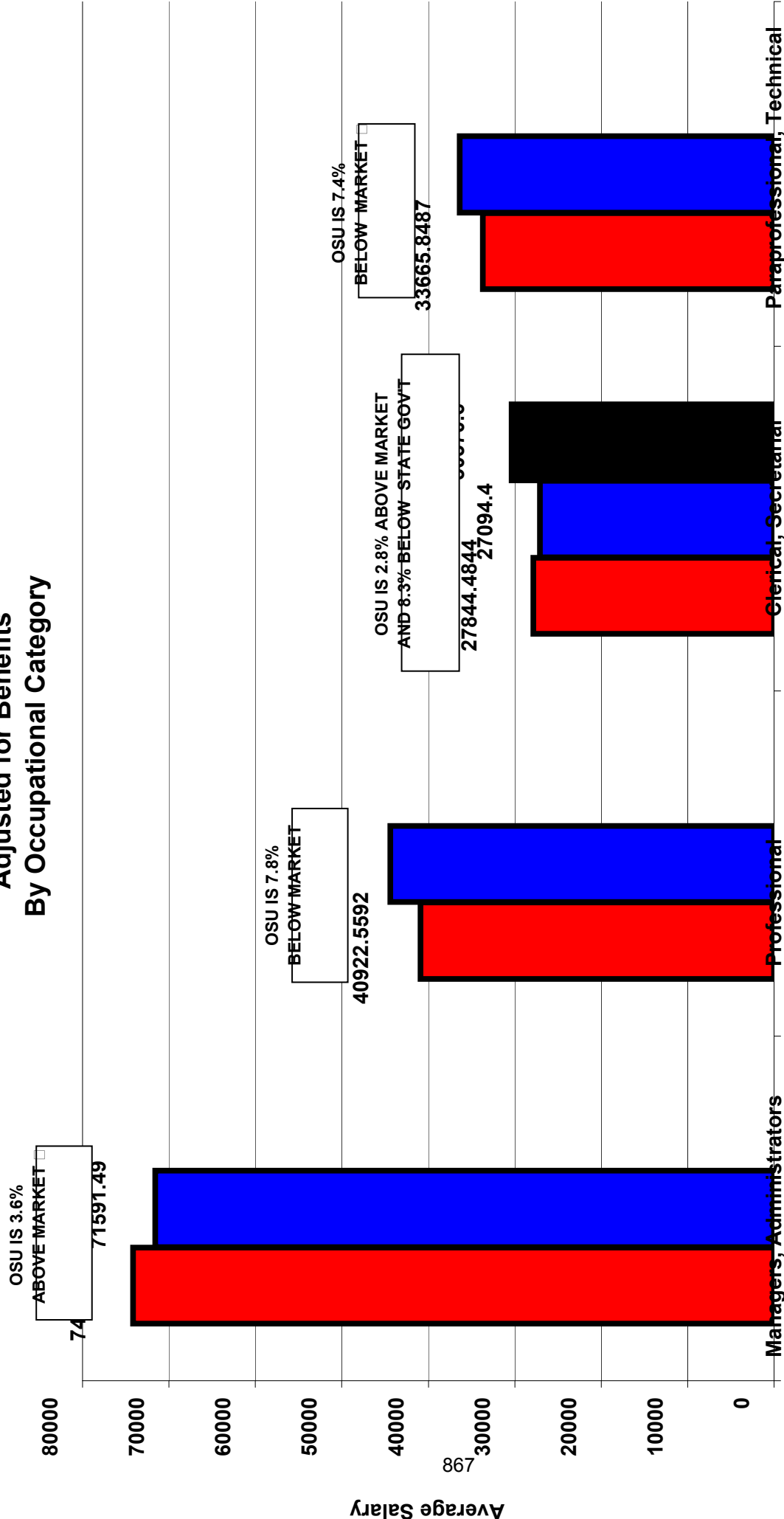
The Ohio State University Acad. Year 1999-2000 Faculty Salary Compression Analysis Assistant and Associate Professor Ranks Selected Colleges



Note: Excludes Associate Professors in rank 7 years or longer.

The Ohio State University Fiscal Year 1999-2000 Comparative Staff Salary Analysis Positions Matched to Market Adjusted for Benefits By Occupational Category

STAFF Chart II-5



Notes:
 Ohio State: Average of positions matched to market; Excludes bargaining unit members, Hospitals, term and temporary employees.
 Market Average: Composite of salaries of local/regional employers for positions matched to market.
 State Government: Average of positions matched to market.
 Benefits Adjustment: Average salaries adjusted for difference in benefit packages by applying factor of +3% to OSU salaries.

III. Review of Raise Package for Current Year (list of chart exhibits)

Faculty—FY 2000 raise process—distribution of raises

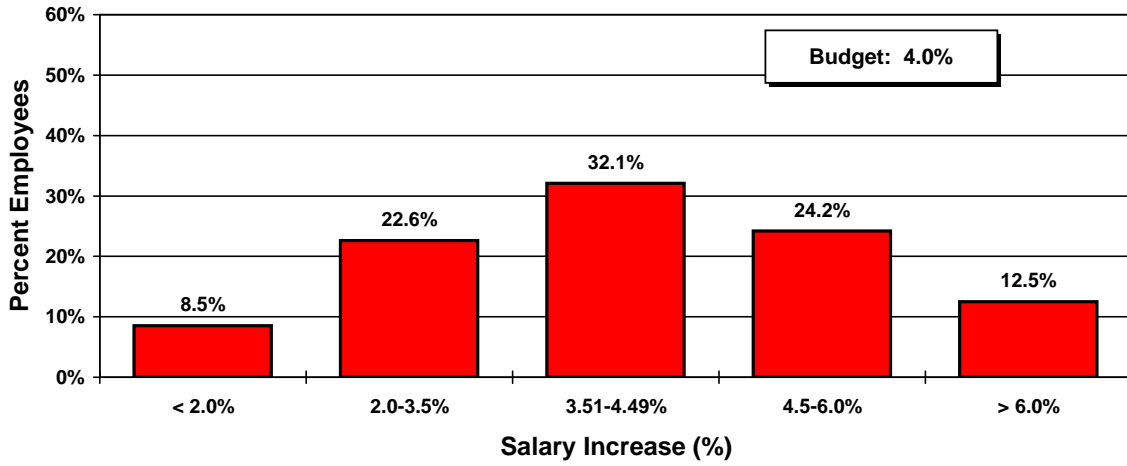
Unclassified Staff—FY 2000 raise process—distribution of raises

Classified Staff—FY 2000 raise process—distribution of raises

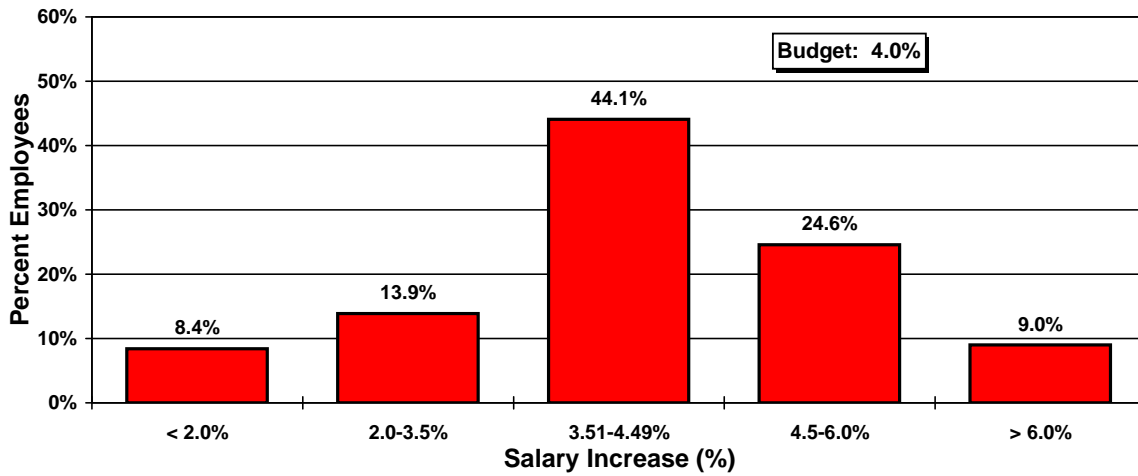
[All three are on a combined chart on next page]

**The Ohio State University
Salary Increase Process
Fiscal Year 1999-2000 Raise Distribution**

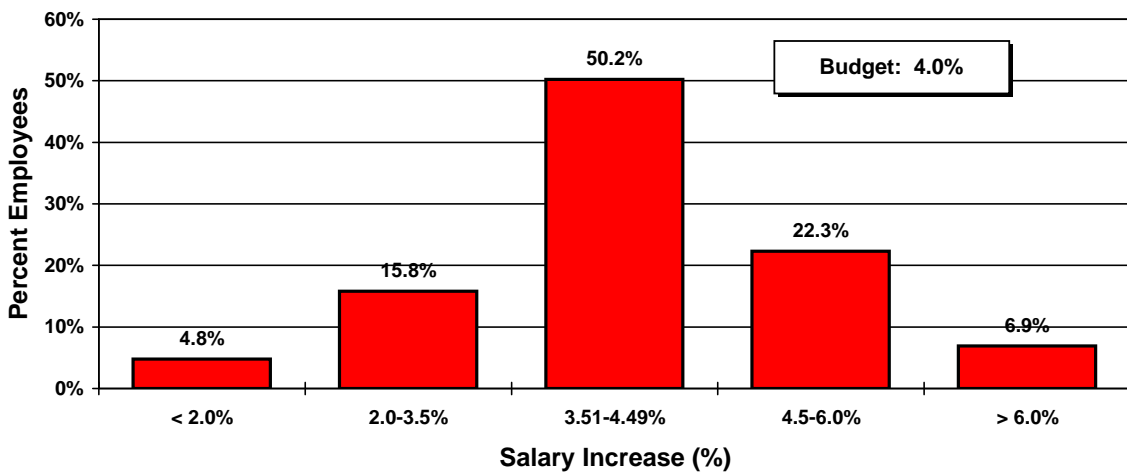
TENURE-TRACK FACULTY



UNCLASSIFIED STAFF



CLASSIFIED CIVIL SERVICE STAFF



IV. Summary

- A. The salary increase last year was not sufficient to prevent further slippage of our ranking within the benchmark institutions. Our history of rankings shows a steady erosion over the past ten years.

Over 75% of the colleges and vice presidential units invested their own funds to boost the raise package for their college, demonstrating the seriousness of the situation.

Sample college data shows that many new faculty are being hired at higher salaries than existing groups of faculty.

- B. There is a growing gap in general between salaries at private institutions versus public, further impacting our ability to recruit and retain talent.
- C. An increase of at least 4% will be needed this year to maintain our position.

An increase of 3% would result in further slippage in rankings; an increase of 5% or higher would make progress.

- D. The Faculty Compensation & Benefits Committee will not make a new recommendation this year, but their most recent recommendation was 15% across three years.

The University Staff Advisory Committee recommends 5%, consistent with their previous recommendation of 15% across three years.

- E. All funds continue to be targeted for performance, market equity, and internal equity rather than any “entitlements”.
- F. Initiatives are in place to ensure we lead higher education in innovative compensation practices with the resources we have available (see Addendum)

Compensation Landscape/Environment

A. OSU Innovations

1. Development and implementation of Compensation Philosophy & Principles—clarifies OSU values and basis of raise processes
2. Implementation of Reward & Recognition Policy—provides for responsible use of goal-sharing, incentives, cash & non-cash rewards
3. Addition of Budget Flexibility for Annual Raise Process—allows colleges and vice presidential areas to invest additional funds if available, to improve equity and retention, and reward performance
4. Potential negotiations with CWA labor union on new pay plan—a plan which rewards skill growth of current members
5. New training program of compensation planning & administration has been implemented for Deans and Chairs

B. OSU Challenges

1. Labor markets are very tight, including “hot markets” such as information systems & technology staff
2. Salary compression is an issue due to hiring salaries needed for tight labor market
3. Projected increases in benefit premiums, parking and other fees affect faculty and staff compensation
4. Increases in state appropriations continue to be modest

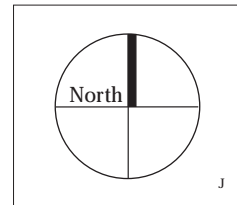
C. Initiatives

1. Staff Compensation Redesign (Broadbanding)—although “stalled” in 1997 due to ARMS, Broadbanding will be continuing for all staff
2. Staff Performance Management—eventually all staff will participate in a process of performance planning, feedback, coaching, and written performance reviews

Compensation Report to Board of Trustees
ADDENDUM

3. Salary Equity Reviews—we are investigating the potential for ongoing reviews of internal equity
4. Staff Market Salary Database—a central database linking internal and external market data to a significant cross-section of staff positions is being assembled for distribution next year
5. Accessibility—we are moving toward making salary data increasingly accessible, to improve accountability and reduce myths and misunderstandings.

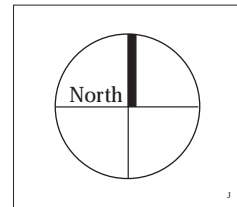
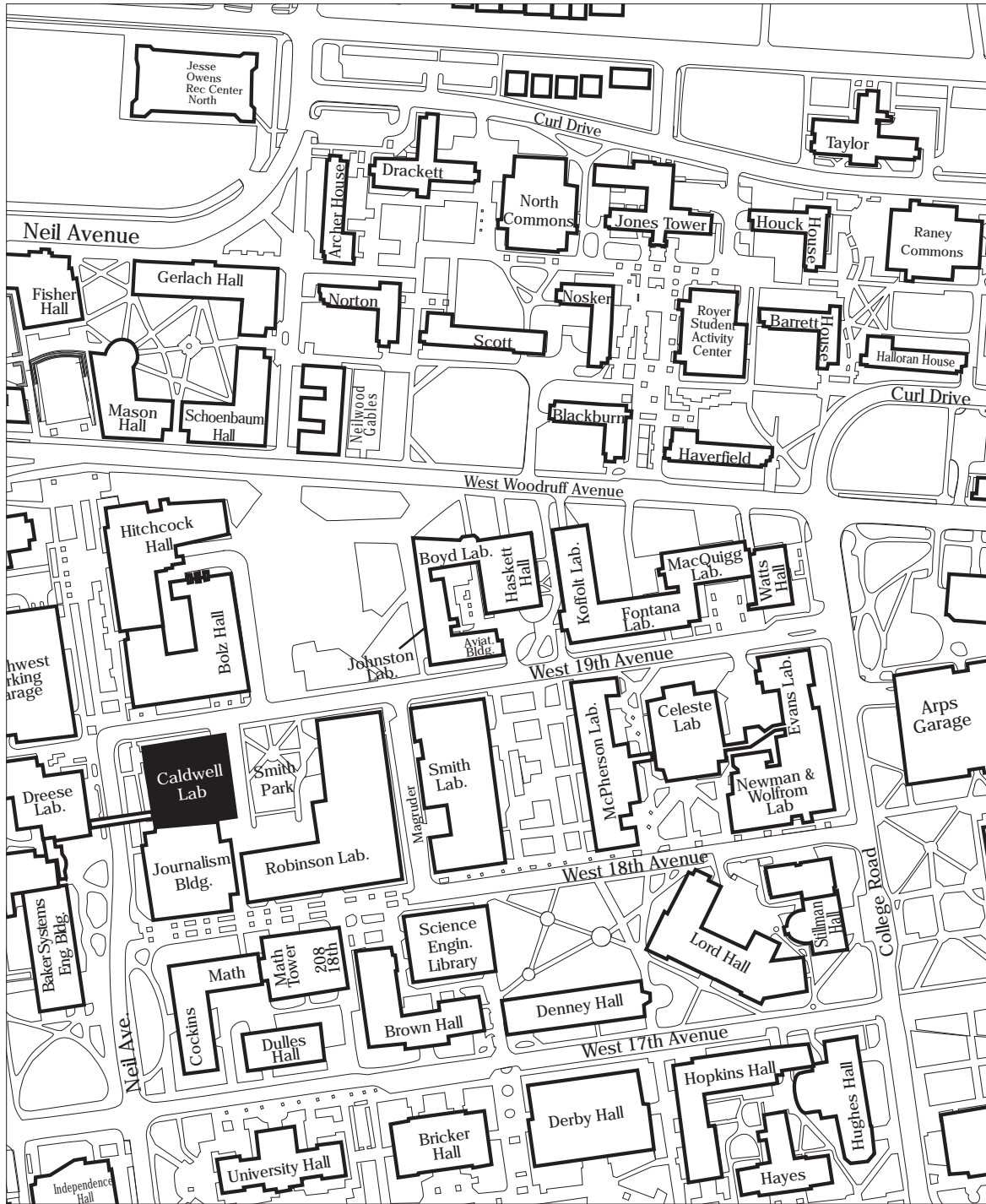
Blankenship Hall - Phase II



Office of Business and Finance
Office of the University Architect and Physical Planning

November 21, 1999

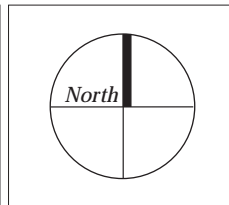
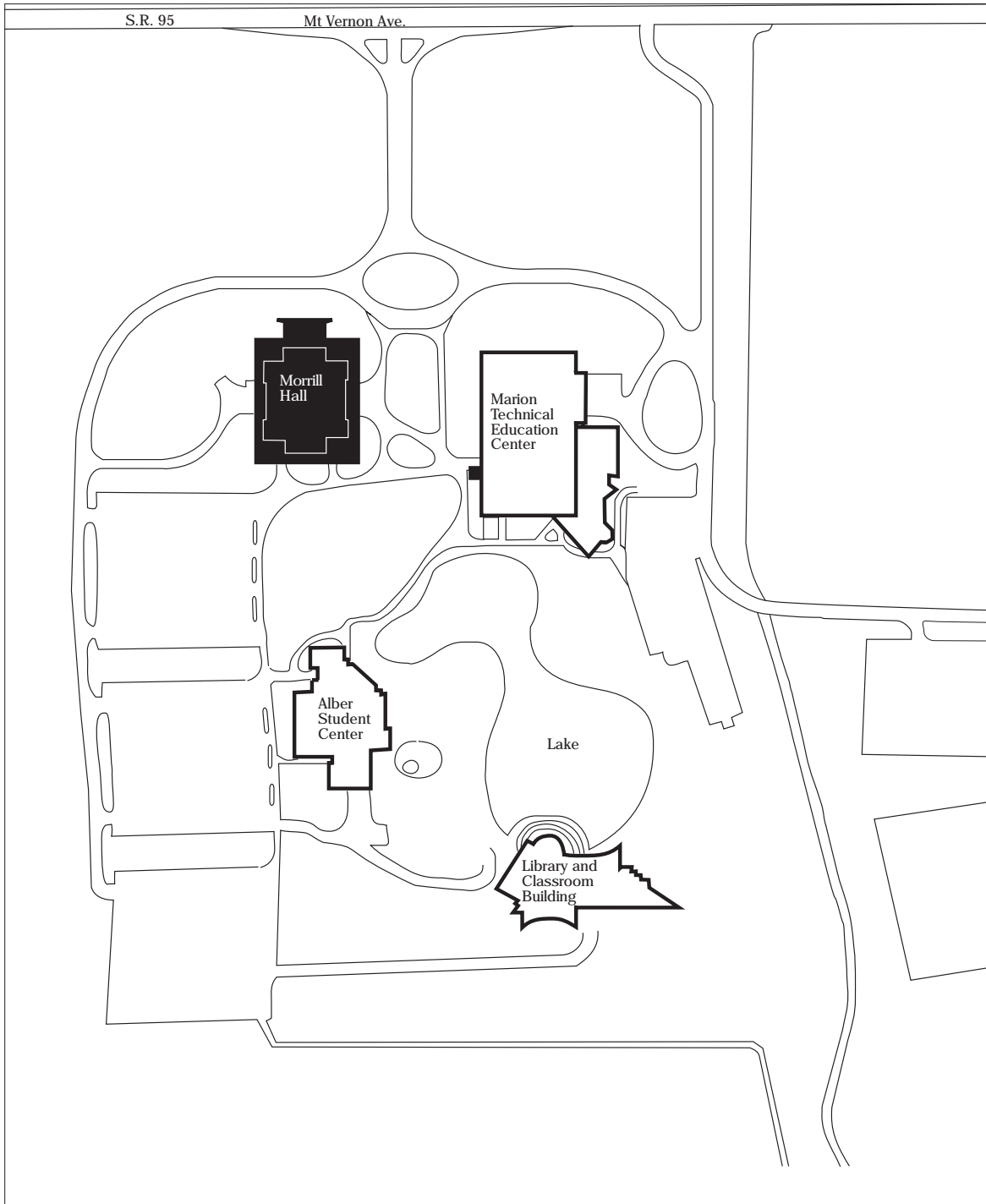
Caldwell Lab Remodeling (Classrooms)



Office of Business and Finance
Office of the University Architect and Physical Planning

November 17, 1999

Marion - Morrill Hall Renovation



Office of Business and Finance
Office of the University Architect and Physical Planning

December 6, 1999

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SIXTY-SECOND MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 5, 2000

The Board of Trustees met at its regular monthly meeting on Friday, May 5, 2000, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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May 5, 2000 meeting, Board of Trustees

The Chairman, Mr. Colley, called the meeting of the Board of Trustees to order on May 5, 2000, at 10:40 a.m. He requested the Secretary to call the roll.

Present: Michael F. Colley, Chairman, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, and Allyson Lowe.

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ELECTION OF OFFICERS

Resolution No. 2000-128

The Secretary of the Board, Dr. William Napier, read the Nominating Committee's report in which the following slate of officers were recommended:

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of this meeting (May 5, 2000) and shall hold their office through the May 2001 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 2000-2001 be elected:

George A. Skestos, Chairman

David L. Brennan, Vice Chairman

William J. Napier, Secretary

James L. Nichols, Treasurer

Upon motion of Mr. Skestos, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Colley, Skestos, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Dr. Napier:

The roster of committee assignments are before you. There is one change that I would like to make under the Regional Campus Board officers for the Marion Campus. The newly appointed member of the Board of Trustees will fill that spot, instead of Mr. Sofia. Otherwise, the list is before you.

Mr. Colley:

With that amendment, is there a motion?

COMMITTEE APPOINTMENTS FOR 2000-2001

Resolution No. 2000-129

BE IT RESOLVED, That the appointments to Committees and representatives to various Boards for 2000-2001 be approved as follows:

COMMITTEE APPOINTMENTS FOR 2000-2001 (contd)

Educational Affairs Committee:

Tamala Longaberger, Chair
Zuheir Sofia, Vice Chair
David L. Brennan
New Student Trustee

Fiscal Affairs Committee:

David L. Brennan, Chair
James F. Patterson, Vice Chair
Zuheir Sofia
Tamala Longaberger
New Trustee

Student Affairs Committee:

Robert M. Duncan, Chair
Karen L. Hendricks, Vice Chair
New Trustee
Jaclyn M. Nowakowski

Agricultural Affairs Committee:

New Trustee, Chair
Fred L. Dailey, Vice Chair, Ex Officio
James F. Patterson

Investments Committee:

Zuheir Sofia, Chair
Karen L. Hendricks, Vice Chair
David L. Brennan
John Gerlach, Jr. (Foundation Board)
Frank Wobst (Foundation Board)

Affiliated Entities Committee:

Robert M. Duncan, Chair
Zuheir Sofia, Vice Chair
New Trustee
Jaclyn M. Nowakowski

University Hospitals Board:

George A. Skestos
Zuheir Sofia

**The Arthur G. James Cancer Hospital
and Research Institute Board:**

Zuheir Sofia, Chair
James F. Patterson

**University Managed Health Care System,
Inc., Board of Directors:**

Robert M. Duncan

Personnel Committee:

George A. Skestos, Chair
David L. Brennan, Vice Chair
James F. Patterson

University Foundation Ex Officio

Class of Directors:

Zuheir Sofia (1 year)
James F. Patterson (2 years)
Tamala Longaberger (3 years)

Ohio State University Affiliates, Inc.:

George A. Skestos (1 year)
David L. Brennan (2 years)
James F. Patterson (3 years)

Wexner Center Foundation Board:

Leslie H. Wexner (2002)
Zuheir Sofia

Research Foundation Board of Directors:

Daniel M. Slane

Science and Technology Campus

Board of Directors:

George A. Skestos

Regional Campus Boards:

Lima - Daniel M. Slane
Mansfield - James F. Patterson
Marion - New Trustee
Newark - Karen L. Hendricks

Outreach & Engagement Committee:

James F. Patterson, Chair
Robert M. Duncan, Vice Chair
Daniel M. Slane
Jaclyn M. Nowakowski

Planning Committee:

Daniel M. Slane, Chair
Karen L. Hendricks, Vice Chair
Robert M. Duncan
New Trustee
New Student Trustee

Government Relations Committee:

David L. Brennan, Chair
Daniel M. Slane, Vice Chair
James F. Patterson
Robert M. Duncan
Michael F. Colley, Ex Officio
William Blair, Ex Officio

**Ad Hoc Committee on Capital Formation
For Emerging Businesses (STC):**

Zuheir Sofia
Tamala Longaberger
Karen L. Hendricks

Upon motion of Ms. Longaberger, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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Mr. Colley:

As probably all of you know, Ohio State is in the Final Four of the NCAA Volleyball Tournament in Ft. Wayne, Indiana. Ohio State won last night and will play Saturday in the finals against UCLA.

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PRESIDENT'S REPORT

President William E. Kirwan:

Members of the Board of Trustees, April was a month of many challenges for Ohio State, and it was a month in which we took advantage of a number of new opportunities, received many notable recognitions, and made several significant advances in research and community service.

Of course, the event that has dominated the news about the University community is the strike of roughly 1,900 CWA workers. I want to thank our faculty, staff, and students for their patience in working around the inconveniences caused by the strike. We are all very disappointed that the University and the CWA could not agree on a new contract before a strike could be averted. We have now reached what we believe is a fair and equitable settlement with the CWA leadership and the union is voting today on the proposal. We value the hard work and dedication of the CWA membership, and I want to thank those members for their good faith bargaining throughout a process that can often become difficult and frustrating.

An extremely unfortunate incident I need to mention is the tragic death earlier this month of one of our students, Joseph Upshaw. On behalf of the University community, I want to again express the pain and sadness we have all felt over this shocking loss. And I want to extend our sympathies and prayers to Joseph's sister, who is also an Ohio State student, and to his entire family.

As we have come together to cope with this tragic death and the difficult labor negotiations, our students, faculty, and staff have continued to make outstanding accomplishments. I'd like to tell you about a few of them this morning.

First, I'm extremely pleased to report a very promising trend in retention rates for our first year students. The Spring Quarter retention rates for freshman who entered the Columbus campus this past fall was 92 percent. This compares to 90 percent last spring and 87.7 percent in 1998. In other words, we've cut the Spring Quarter attrition rate from 12.3 percent to 8 percent in just 3 years. That's a 35 percent reduction.

This is significant progress and it's due to some very successful efforts at recruiting students and initiatives to provide the supportive environment to help students make it through the first challenging year. One initiative is the Younkin Success Center which has recently opened.

Another of these initiatives is the expansion of the Frank W. Hale, Jr., Black Cultural Center, which is dedicated to educational, personal, social, and cultural growth for minority students at Ohio State. We celebrated the reopening of the expanded Hale Center last week. I urge you to visit the Center – it is a state-of-the-art facility to help students reach their full potential for leadership, cultural awareness, and academic excellence.

At the reopening ceremonies, the Reverend Leon Sullivan gave an inspiring address. Author of the famous Sullivan principles, Reverend Sullivan is one of

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

the nation's most revered and renowned human rights leaders. It was an honor to have him on the campus.

The opening of the Hale Center was just one of many activities on campus that are highlighting and celebrating diversity to improve the overall student experience. Those activities include several events surrounding Hispanic Awareness Week, Asian Awareness Month, and Disabilities Awareness Month. The Heritage Festival 2000 will kick off next week.

Another way we're enhancing the student environment is through internships and other learning opportunities with major corporations and other organizations. For instance, our John Glenn Institute Washington Internship Program began this quarter and we now have eight students studying in the District.

Several Fisher College undergraduates are now working at internships at Coca-Cola's headquarters in Atlanta, and 32 MBA students spent their spring breaks working in South Africa, Egypt, or Turkey.

We've also learned of several outstanding student achievements in the past month. Molly Warnock, a senior art history major from Liberty Township, was one of 85 students nationally to receive a Mellon Fellowship in the Humanities. We've now had a Mellon winner each of the past three years.

And let me tell you about Stacey Clark, a junior from Cutler, Ohio. Stacey is working toward a double major in International Business and French and plans to attend law school. She won the annual Colonel Neff Business Ethics Essay Competition.

The women's tennis team, coached by Chuck Merzbacher, won the first Big Ten regular season championship. Men's gymnast, Jamie Natalie, won the all-around and floor exercise titles at the NCAA Championships. He is the first Ohio State gymnast since 1997 to win an NCAA title, and he was named All-American in three events.

And as the Chairman just mentioned in late-breaking news, our men's volleyball team is playing for the national championship tomorrow. Angel Aja on the team was named the Midwest Intercollegiate Volleyball Association MVP, and Coach Peter Hanson was named the league Coach of the Year. Earlier in the season he won his 300th game. I also want to mention that Bob Todd won his 500th game as The Ohio State University Baseball Coach.

A number of our faculty members have received outstanding recognition in the past month. Kevin Cox, from the Department of Geography, received a Guggenheim Fellowship, one of the most prestigious awards in the country. Philip Binkley, M.D., in the Department of Internal Medicine, is one of only 15 researchers nationwide to receive the Mid-Career Scientist Award from the National Institutes of Health. And Todd Lowary, from the Department of Chemistry, was one of only 20 recipients of the Presidential Early Career Award for Scientists and Engineers.

Michael Chan, from the Department of Biochemistry, and Alexander Liebman and Bjorn Sandstede, from the Department of Mathematics, were selected as Sloan Research Fellows by the Alfred P. Sloan Foundation, an award that recognizes the nation's best scientists and mathematicians. And the American Sociological Association has reported that Ohio State's sociology department

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

ranks number one in the country in articles published over the past three years in sociology's top three journals.

These accolades also extend to the Ohio State staff. Darrell Ward, a senior medical writer in University Relations, was selected to receive a Fulbright grant, which will allow him to spend six months in Southern Africa to research a book on fighting AIDS in Botswana, Swaziland, and Zimbabwe.

And just today, *USA Today* announced an award for the Ohio State's Transit Service Improvement Team. The Rochester Institute of Technology College of Business and *USA Today* have awarded Ohio State first place in the education category of the 2000 Quality Cup Competition. We received the award for transforming the campus bus service into a viable, economical, and popular alternative to car use on campus. The award winning team included members of the Office of Transportation and Parking Services and the Office of Business Operations.

All of these individuals and teams have made outstanding contributions in their fields, and new grants and projects that have come in this past month ensure a strong flow of new knowledge from the University.

Moon Chen, a professor of health, behavior, and health promotion in the School of Public Health, was awarded a \$7.6 million cooperative agreement from the National Cancer Institute to lead the first ever national research effort aimed at reducing cancer among Asian-Americans. Other universities involved in this groundbreaking project are Harvard, Columbia, the University of California at San Francisco, UCLA, and the Fred Hutchinson Cancer Research Center at the University of Washington.

Harvard, Columbia, the University of California, UCLA, University of Washington, and Ohio State – now that's a dream team. These are all major players in cancer research, and Ohio State is the leader of this important project, which will be headquartered on our campus. That's a testament to the expertise of Dr. Chen and his staff.

Also, the College of the Arts received a \$200,000 grant from the National Endowment for the Humanities to digitally preserve 20,000 images of Asian art in our archives. This is a very significant project, because we possess the world's most comprehensive web site and photographic archive of Buddhist and related art.

Finally, I'd like to mention a few notable activities we've been undertaking in terms of outreach in the community. First, there's the Columbus Reads program, which has been a great success. This school year, we've had about 180 staff and faculty members tutoring kindergartners at two area elementary schools – East Linden and Hubbard. So far, OSU volunteers have tutored more than 800 hours.

Another effort in local schools was initiated by molecular genetics Associate Professor Amanda Simcox and several undergraduates in Biological Sciences. They've been taking a DNA fingerprinting workshop to biology classes in Columbus public high schools, and they've been getting rave reviews.

At the Marion campus, Ohio State-Marion's Dean and Director, Dominic Dottavio, was named one of five distinguished citizens in Marion for his community service.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

And our College of Optometry has established a working clinic one day a week in the Faith Mission in Columbus.

All of these activities and awards I've mentioned demonstrate the extraordinary ways that The Ohio State University is serving our state and nation. All associated with this great University have every reason to feel an enormous sense of pride.

Finally, today I want to once again thank Michael Colley for his nine years of service on The Ohio State University Board of Trustees, including the past year as chairman. Mr. Chairman, on behalf of the entire University, I thank you for your unselfish commitment and your invaluable expertise, from which we have all benefited. And personally, I want to thank you for your strong support, excellent advice, and the thorough education in the life of the Buckeyes that you have given me during my first two years at Ohio State. Mr. Chairman, thank you so very much.

Mr. Colley:

Thank you, Mr. President.

President William E. Kirwan:

I would now like to turn to my colleague, Ed Ray, who will present the G-Que report.

PRESENTATION OF THE G-QUE REPORT

Provost Edward J. Ray:

Thank you, Mr. President. I'd now like to call on Dean Susan Huntington and the present and former presidents of the Council of Graduate Students, Ron Meyers and Kathleen Carberry, to provide us with an update on the G-QUE report and recommendations for the year to come.

Dean Susan L. Huntington: [PowerPoint Presentation]

I want to thank you for allowing us this opportunity to present the fruits of our research so far. As Ed Ray has mentioned, I am Susan Huntington and I have with me today Kathleen Carberry, past president of the Council of Graduate Students the last two years and who has really been a major participant and activist regarding this cause, and Ron Meyers, CGS president this year and who has been helping see this project to fruition.

As you may know, the G-QUE project is a joint project of the Council of Graduate Students and the Graduate School. In fact, it was conceived by the graduate students and they brought the idea to us where we formed a partnership. Today's presentation is going to give you an overview of graduate education at Ohio State, the background of the project, the methodology, key findings, best practices, the G-QUE in context, the recommendations, and some of the benefits of implementation to Ohio State.

Ohio State's Graduate School offers 118 masters degrees and 92 doctoral degrees. We are one of the largest graduate schools in the country. Twenty

PRESENTATION OF THE G-QUE REPORT (contd)

Dean Huntington: (contd)

percent of our student population is our graduate students, and, therefore, they comprise a very significant part of our campus life. They bring in more than \$116 million a year in our state subsidy, which comprises 38 percent, far and above their percentage of the population.

To give you a sense of the scale of the graduate education operation at Ohio State, we produce two percent of the doctorates in the country and we produce more African-American doctorates than any other non-minority institution in the nation. So what we do here has an enormous impact nationwide.

The G-QUE report was inspired by the QUE report for undergraduates, which was published in 1995. It addresses issues that are special to the graduate student population and it provides a baseline for us by which we can measure our progress in graduate education. It is the first such study in the country and it is statistically and methodologically sound -- based on data rather than anecdote.

It's important to recognize that graduate students are not just a little bit more than undergraduates -- they really are different. They're almost always older -- we have a few students who are 21 or 22 years old, and we have one that's 78 years old -- but most of our students are in their late 20s or early 30s. Nearly all are self-supporting, many of them are married or in committed relationships, and many have dependent children. Therefore their needs are different. They're no longer on their parents' health insurance after the age of 23. They may have different housing needs because of their family obligations. Because of the intensity of their research and work in their own field, they may need special facilities. Of course, they often prefer different social and leisure time activities than do undergraduates.

The G-QUE methodology consisted of census and survey instruments. These were by far the major way in which we gathered information. We also had information sessions, we used published materials and interviews, and we had five census or survey instruments. The largest one was the Graduate Student Census and a copy was given to all the Board members in their packets. The Graduate Studies Committee chairs, of which there are about 118 on campus, were also part of a census. We also did a census for department chairs and deans. Then we did a survey of a representative population for students who had applied to Ohio State and who had been admitted, but who chose not to enroll. The G-QUE Student Census was sent to all students who had been on the Columbus campus enrolled Winter Quarter 1998, and who were degree-seeking. We sent out the questionnaire to nearly 9,000 students and had a very good response rate of almost 27 percent.

The demographics of the respondents very closely matched the demographics of the population itself, and this makes us feel that we are quite confident in drawing summary conclusions from a lot of the data that we gathered. There were more than 240 questions, asking the students about their experience at Ohio State, their satisfaction with Ohio State, the services we provide, and a variety of other questions.

Nearly all the students responded that they had had a positive experience at Ohio State as a graduate student. In fact, very few indicated that they had not had a positive experience. Similarly, the program experience was rated very high by students and only about 10 percent indicated that they were either unsatisfied or very unsatisfied.

PRESENTATION OF THE G-QUE REPORT (contd)

Dean Huntington: (contd)

The respondents reported that there were a variety of professional experiences available to them, but, almost universally regarded the quality of the guidance as poor. We can see here that the blue line indicates the availability of certain types of professional experiences and the red line indicates the quality that the students perceive. You can see that there is basically a lag on every one of these measures. The students feel that they are not getting the quality of the guidance and mentoring that they feel is appropriate.

It's a great cause for concern that nearly 62 percent of our GTA's reported having participated in the University-wide GTA training. To put this another way, nearly half of our GTA's have not participated in the University-wide training.

The student services and University services received high marks in some of the very expected areas and low marks in some of the very expected areas, such as traffic and parking. The residence halls were rated poorly, but the registration process, the library, the technology services, the bus services all received very high ratings. For example, the Brutus registration service was one of the highest in the ratings. The blue indicates poor ratings, the red indicates high. And you can see that parking has very high dissatisfaction and low satisfaction.

Other important issues also emerged from this study concerning: health care options and costs; conflicts and conflict resolution; workload for GTA's; and financial concerns including, debt management for our graduate students.

We also conducted a census of deans. We found that the deans consistently ranked graduate education among their most important priorities and most important to their national reputation. For example, they rated the overall importance of graduate education to their college, balanced against the other priorities at 4.29 on a scale of 1-5.

Similarly, the overall importance of doctoral education to the colleges' mission was given 4.65 on a scale of 1-5. The relevance of students to the research mission – 4.59 and the importance to the colleges' national ranking – 4.53. You can see here with 5 at the right, all these blue lines show how closely to the top graduate education is as a priority and an important item to our college deans.

When we think about the importance, it's important to realize that: 29 percent of the colleges do not have a minimum stipend for their GTAs, 53 percent have no work policies, 65 percent have no grievance procedures, and 76 percent have no career or placement services.

The deans' survey was very similar to the department chairs' survey, and we found that the chairs consistently ranked graduate education among their most important priorities. I won't go through each of the individual ones, but the same set of questions yielded very similar results. The blue line almost at the five on a scale of 1-5 for the questions about the importance of graduate education to their colleges' mission and priority.

We learned a lot from the Graduate Studies Committee Chairs' Census. Some of you may not be familiar with what the job of a graduate studies chair is, but they provide leadership for graduate education in the graduate programs. They recruit, they help retain, they monitor the progress of students and they are the liaisons between the programs and the Graduate School. They also nominate students for fellowships, they oversee the professional development of the graduate students, and they are the first point of contact for conflict resolution.

PRESENTATION OF THE G-QUE REPORT (contd)

Dean Huntington: (contd)

Yet 63 percent of the graduate studies chairs replied that they have no training or guidelines for their jobs. Ninety-six percent do not receive an administrative attachment for their work, 80 percent do not receive a summer salary, and 46 percent do not receive course load reduction. They don't receive other workload reduction nor are they promised future workload reductions. Sixty-two percent do not have a budget to recruit students, and 81 percent do not have funds to support other activities, such as the professional development of their students. So what we find from the graduate studies chairs is that they have been given a huge responsibility, yet they haven't been given any of the tools and mechanisms to enable them to do such an important job.

The key findings of the Graduate Studies Chairs' Census include the fact that although 81.7 percent of the chairs report that they do have orientation activities for new students, 20 percent do not. By the way, I'm worried because it's very important to socialize the students into the University community. About half do not have formal training for their new graduate teaching associates, and more than half do not have additional training for GTA's beyond the first experience.

We also learned a lot from the students who had been admitted to Ohio State, but chose to go elsewhere. We had a slightly lower response rate – about 18 percent of the nearly 2,000 surveys that we sent out. We found out that students are applying to Ohio State for exactly the right reasons: our reputation in an academic field or discipline; the overall academic reputation of the institution; and the research and scholarly opportunities available here. They're not applying here for what one would consider to be less important reasons, more personal, such as geography or things of that sort. They're really coming here because of the quality of the place.

They're also not accepting our offers for exactly the same reasons. That is, we're in competition with some very strong institutions. You'll find that the most popular response given to the question, "Where did you go if not Ohio State?" was the University of Michigan. What we find is that of the top schools that were cited, about 10 of them are actually in the Midwest. So, I think it would be fallacious for us to conclude that they're going to the two coasts as people like to believe. We really do have students who are willing to stay in the Midwest, but they are accepting offers elsewhere.

Why are they going elsewhere? When we asked how we could improve our efforts to recruit future strong graduate students, the most important and popular response was that we need to offer better financial assistance. The second most popular answer was that we needed to provide more personal attention from the faculty during the admissions process. The third response is that we need to make our admission decisions earlier and that also includes decisions about funding for students.

We conducted a sub-study to determine whether the departments that have been chosen as the selective investment departments on campus did better or more poorly than the rest of the population. What we find is that the selective investment programs outperformed the others regarding the availability and quality of some very key experiences, including the mentoring and career guidance of students, teaching-oriented activities, and general atmosphere for the students in the programs. Therefore, we can conclude that there are some excellent models on our own campus that we can follow to help improve the quality of the graduate experience.

PRESENTATION OF THE G-QUE REPORT (contd)

Dean Huntington: (contd)

The G-QUE exists in what I like to call “an unforgiving national environment.” There aren’t a lot of opportunities for us to slip and then improve what we’re trying to do. We know that our national rankings are based primarily on our graduate programs. There is fierce competition in our strong economy for the best American students. We have more pressures being put on us by the public and the legislature in terms of what they expect public universities to deliver. We’re struggling with some outdated graduate education models that probably had their origin in medieval times, rather than in the 20th century. We’re faced with a constantly changing job market for educated people, and we find that we have other national situations like the growing trend among graduate teaching associates to join unions.

The next bit of information that’s important for us to recognize from the national scene is that there have been a number of studies done to look at graduate education. One particularly important study was done at the University of California–Berkeley where they followed some 6,000 students who had received doctorates at 61 institutions to see where they ended up 10 years later. What they found is that only 10 percent of all people who receive doctorates find careers at Research 1 institutions -- that is the 60 or so institutions that are Carnegie 1 institutions, including Ohio State.

It shows us that we need to really revamp graduate education to prepare our Ph.D.’s for the likelihood that they will, in fact, have careers in a context that isn’t like the one in which they received their degree. Similarly, we need to reshape master’s education, because there have been studies that show that today it is likely that any given person will have as many as five different careers in a lifetime. There is a changing job market out there, and students are more and more being expected to work in a multidisciplinary type of environment, rather than just be an expert in their own field.

The key recommendations – there are more recommendations than this, but this really includes the most important – are: first, we must improve the professional development and training of our graduate students, and aggressively enhance the GTA training that we provide to our students. Not only will this allow us to help prepare our graduate students to be better professionals, but it will improve the quality of the undergraduate experience at Ohio State. We need to improve our professional development opportunities, such as travel to conferences, traineeships and internships. We need to facilitate interdisciplinary and multidisciplinary training. This is especially important for us to be aware of because of the new budgeting system that we are going to be moving to. And, we need to help our students prepare for multiple career options.

The second recommendation is to enhance the career advising and placement services for graduate students. We do not have any kind of centralized career guidance for graduate students. The Graduate School pays for one graduate associate to do this work for the entire campus. We need to establish a regular program of job preparation activities, mock interviews, and preparing a CV, things of that sort. And we must absolutely start to track the career progress of our graduates.

The third important recommendation addresses financial concerns. Students report that they are going into serious debt and we must address these issues in order to prevent the students from slowing down their degree progress or, in fact, impairing their quality of life. We need more fellowships, we need to optimize our GA stipends, and we need to improve our University-sponsored financial aid. Most of our students who are going into debt are using credit card debt, which

PRESENTATION OF THE G-QUE REPORT (contd)

Dean Huntington: (contd)

means they are paying high interest rates and paying those bills every month as they come in. They are not deferred until they finish their graduate education. I think the University must do something to help relieve the indebtedness of our students through some kind of systemic loan program.

There are serious student health care issues that need to be addressed. As I mentioned earlier, many students are married, they're older, they're not on their parents' health insurance. We need to increase the varieties of options available to them and improve the financial support for these opportunities.

There were not a lot of conflicts that were indicated on the student census, but those that were were serious. Of the students that said they had had some type of conflict, whether it was with someone in their graduate program or their TA employing unit, two-thirds of the students felt that they had not had the situation resolved in a satisfactory manner. Whether it took too long, or the result was not good, we need to study the issues. Where are the most likely places that we are going to find conflicts in the graduate experience? How can we reduce those? Then how, for those that cannot be reduced, can we facilitate the resolution?

We need to improve the climate on campus for special populations -- minorities, internationals, and students with special needs. What we found is that while the numbers are not necessarily high for students in some of these categories, the severity of the issues was great. First of all, there was a great difference in perception about these issues, depending on which population was being surveyed. It is absolutely important that we address these issues.

We must optimize the oversight and management of graduate education. This is also especially true in the present budget climate where we are going to a decentralized model. We're really not in gear for this in the colleges or even in the graduate programs. We must improve the support and rewards structure for graduate studies chairs. They're being asked to do an enormous job, and they're not getting support, and too much is at stake if they don't get that support.

I think we need to do some other things like create college-wide committees for graduate studies in those cases where they don't exist. We need to modify the way we represent the graduate programs and colleges on our Research and Graduate Council.

Then we need to monitor our progress. We do not have, at present, an exit survey for all students who are graduating from our programs. We need to implement one, and we need to use other survey methods to assess how we're doing. Why do students drop out? Why do students take offers at other schools?

There will be many benefits to Ohio State if we implement the recommendations of the G-QUE: we will improve the quality of life for 9,000 students – that's not trivial, that's important; there will be value added to our graduate degrees; we will be able to place our graduates in better positions; we will be able to recruit better students; we will improve our undergraduate education through the better training of our GTA's; we will improve our research activities by having better trained and mentored students; we will be able to recruit better faculty by knowing that we have a good place for graduate education; and we will improve our institutional rankings and reputation. As I mentioned before, many of the rankings are based entirely on the graduate populations.

PRESENTATION OF THE G-QUE REPORT (contd)

Dean Huntington: (contd)

Improving graduate education is key to attaining the very ambitious goals we have set for ourselves the 20/10 goal, or the top tier status. We must recruit the best students, we must give them the best, and we must help them obtain the best jobs. Ohio State's G-QUE is the first project of its type in the nation. Let's make Ohio State the national leader in graduate education reform. The end or just the beginning.

If there is time for questions, we'd be happy to answer them.

Mr. Colley:

Any questions from members of the Board? Allyson --

Ms. Lowe:

I'd like to thank Susan, Kathleen, and Ron for all their work on this over the three years. I remember doing this survey in my office and it seems not that long ago. The work that you've put together is a tribute to the Graduate School and something that graduate students should really look forward to in the coming years. We really appreciate that work.

Dean Huntington:

Thank you very much. It's been a major task. In fact, I hope that I'm going to get an honorary doctorate in social sciences for having done this project -- that's just a little hint, but it's been a major project. Since we are a leader nationally, we can have a profound effect on graduate education nationwide and there is value in that.

President Kirwan:

Susan, I just want to say what an extraordinary piece of work this is, and it should prove to be enormously valuable to the University. I want to thank you and everyone involved for the substantial effort that has gone into this.

If you could, I'd like for you to say a few words about the next steps. We have a very impressive document with some clear recommendations that address identified problems. What is your thought about how we move forward in a systematic way?

Dean Huntington:

The first thing is the draft document -- which has been very laboriously put together this year -- has to be approved by the committee and we hope to have that done by the end of the academic year -- this June. I think that what we want to do is put together an implementation or oversight committee, because what we will find is that the recommendations need to be carried out in many different offices on campus. For example, some recommendations might be implemented in Student Affairs, in Human Resources, in the Graduate School, in Academic Affairs, or the Office of Faculty and TA Development. There are many places on campus where implementation will take place. So we need to identify those partners and create an oversight implementation committee.

Many of the recommendations have really no cost. For example, on some of the governance and management issues we should move forward aggressively. I think we need to prioritize those that will have a price tag on them, and, to me,

PRESENTATION OF THE G-QUE REPORT (contd)

Dean Huntington: (contd)

the GTA training absolutely needs to rise to the top. Stipends and the health care issues might take longer to work on, but we need to move ahead on those.

It seems to me that if we can begin to implement some of the easier recommendations next year, have a plan for the longer term ones, and have this committee start implementing and start monitoring our progress, then, hopefully, within three to five years we can see large chunks of this done.

President Kirwan:

Thank you.

Mr. Colley:

Thank you very much for your presentation.

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CONSENT AGENDA

President William E. Kirwan:

We have sixteen resolutions on the consent agenda today. I would like to request that resolution #13 be considered in a separate motion. Unless there are any objections, I would like to recommend the following:

NAMING OF SPACE

Resolution No. 2000-130

Synopsis: Naming of the Press Box in Ohio Stadium is proposed.

WHEREAS The Ohio State University is renovating and expanding the Ohio Stadium to provide better space and amenities to its football fans, coaches, players and media; and

WHEREAS a part of the new construction in Ohio Stadium will be a new press box, located on the west side of the stadium, which will provide space for the working media and house many of the private suites leased by University donors; and

WHEREAS the Richard L. Shelly family of Thornville, Ohio, has made a generous contribution to the funding of the improvements to Ohio Stadium:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of Rule 3335-1-08 of the Administrative Code, the Press Box in Ohio Stadium shall be named "The Richard L. Shelly Family Press Box."

NAMING OF SPACE

Resolution No. 2000-131

Synopsis: Naming of the Stadium Club in Ohio Stadium is proposed.

WHEREAS The Ohio State University is renovating and expanding the Ohio Stadium to provide better space and amenities to its football fans, coaches, and players; and

WHEREAS a part of the new construction in Ohio Stadium will be a stadium club, located on the west side of the stadium, which will serve as a hospitality center for football spectators and University guests; and

WHEREAS the Huntington National Bank of Columbus, Ohio, has made a generous contribution to the funding of the improvements to Ohio Stadium; and

WHEREAS the Huntington National Bank continues to be a marvelous corporate partner with The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of Rule 3335-1-08 of the Administrative Code, the aforementioned space shall be named "The Huntington Club at Ohio Stadium."

NAMING OF SPACE

Resolution No. 2000-132

Synopsis: Naming of the All-American Buckeye Grove is proposed.

WHEREAS The Ohio State University is relocating and improving the All-American Buckeye Grove as a consequence of the renovation and expansion of Ohio Stadium; and

WHEREAS the new All-American Buckeye Grove will provide a park-like space adjacent to Ohio Stadium where the University will honor its All-American football players; and

WHEREAS MI Schottenstein Homes Foundation has made a generous contribution to The Ohio State University to enable the improvements to the All-American Buckeye Grove:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of Rule 3335-1-08 of the Administrative Code, the aforementioned space shall be named "The All-American Buckeye Grove sponsored by MI Schottenstein Homes Foundation."

NAMING OF ROOM

Resolution No. 2000-133

Synopsis: Special recognition of a sponsorship donor of the Varsity "O" Football Club in Ohio Stadium is proposed.

NAMING OF ROOM (contd)

WHEREAS The Ohio State University is renovating and expanding the Ohio Stadium to provide better space and amenities to its football fans, coaches, and players; and

WHEREAS a part of the new construction in Ohio Stadium will be a special hospitality room on the west side of the stadium which will be devoted to members of Varsity "O," who are former football players; and

WHEREAS the Columbus-based MI Schottenstein Homes Foundation has made a generous contribution to the funding of the Ohio Stadium project:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of Rule 3335-1-08 of the Administrative Code, the aforementioned room shall be named "The Varsity "O" Football Club Sponsored by MI Schottenstein Homes Foundation."

NAMING OF LABORATORIES

Resolution No. 2000-134

Synopsis: Naming of the Cancer Research Laboratories in Wiseman Hall is proposed.

WHEREAS The Ohio State University, through its Comprehensive Cancer Center, The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, is a national leader in cancer research, leading to better understanding of a hoped-for cure for cancer; and

WHEREAS The Ohio State University will expand Wiseman Hall, located on 12th Avenue, to be used as laboratory space for the human cancer genetics program; and

WHEREAS John W. Wolfe was one of the founding members of The James Cancer Hospital and Solove Research Institute Foundation Board and served as its first president; and

WHEREAS John W. Wolfe and other members of the Wolfe family have been generous and loyal supporters of Ohio State and The James; and

WHEREAS Mr. Wolfe was one of the leaders in establishing what is now recognized nationally as one of the best cancer hospitals in the country:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of Rule 3335-1-08 of the Administrative Code, the aforementioned space shall be named "The John W. Wolfe Cancer Genetics Research Laboratories."

NAMING OF DRIVE

Resolution No. 2000-135

Synopsis: The naming of Arena Drive is proposed.

WHEREAS the Drive, located between Olentangy River Road and Fred Taylor Drive, known as "Arena Drive," runs between the Jerome Schottenstein Center and Bill Davis Stadium; and

NAMING OF DRIVE (contd)

WHEREAS Arena Drive was part of the naming opportunities list for the construction of the Jerome Schottenstein Center; and

WHEREAS the family of Donald A. Borrer has made a generous contribution to the funding of the Jerome Schottenstein Center; and

WHEREAS Mr. Borrer is an alumnus of The Ohio State University, is a former county commissioner of Franklin County, is a successful businessman and real estate developer and serves on the national campaign executive committee of the Affirm Thy Friendship Campaign:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned space shall be named "Donald A. Borrer Drive."

CHANGES IN REPORTING LINES AND NAME OF DEGREE

Resolution No. 2000-136

WHEREAS issues relating to distinctive external relationships, such as specialized accreditation, make it more appropriate for selected units in exceptional circumstances to have administrative reporting lines directly to the Office of Academic Affairs; and

WHEREAS it is proposed that the Comprehensive Cancer Center change its reporting line from the Senior Vice President for Health Sciences to the Executive Vice President and Provost; and

WHEREAS it is proposed that the School of Public Health change its reporting line from the Dean of the College of Medicine and Public Health to the Executive Vice President and Provost; and

WHEREAS in July 1996, the Board of Trustees approved a department name change in the College of the Arts from the Department of Industrial Design to the Department of Industrial, Interior, and Visual Communication Design; and

WHEREAS in response, it is now appropriate to change the name of the related degree from the Bachelor of Science in Industrial Design to the Bachelor of Science in Design; and

WHEREAS during the period of April 1999 to March 2000, the above changes in reporting lines and the degree name change were approved by the Council on Academic Affairs and presented to by the University Senate on April 11, 2000:

NOW THEREFORE

BE IT RESOLVED, That the proposed changes in reporting lines and the proposed degree name change be approved, effective immediately.

HONORARY DEGREES

Resolution No. 2000-137

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

HONORARY DEGREES (contd)

Daniel U. Kiley	Doctor of Landscape Architecture
C. Daniel Mote, Jr.	Doctor of Science
Michael Murray	Doctor of Musical Arts

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of honorary degrees as listed below:

Betty Frank Schoenbaum	Doctor of Business
Frank Wobst	Doctor of Humane Letters
Hiroyuki Yoshino	Doctor of Engineering

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 2000-138

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 7, 2000 meeting of the Board, including the following Appointment, Appointments/Reappointments of Chairpersons and Directors, Leaves of Absence Without Salary, Professional Improvement Leaves, Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments (The Ohio State University Medical Center and The Ohio State University Hospitals-East) approved March 30, 2000, by The Ohio State University Hospitals Board be ratified.

Appointment

Name: WILLIAM L. HAYTON
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)
Term: July 1, 2000 through June 30, 2003
College: Pharmacy

Appointment of Chairpersons of Departments and Director of School

April 1, 2000 through June 30, 2004

School of Teaching and Learning	Evelyn B. Freeman
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May 1, 2000 through September 30, 2003

Greek and Latin	David E. Hahm
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July 1, 2000 through June 30, 2004

Mechanical Engineering	Krishnaswamy Srinivasan
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PERSONNEL ACTIONS (contd)

Reappointment of Chairpersons of Departments and Director of School

July 1, 1999 through June 30, 2003

Art
Art Education

Georg R. Heimdal
James W. Hutchens

July 1, 2000 through December 31, 2000

Ophthalmology

Paul A. Weber*

July 1, 2000 through June 30, 2001

Anatomy and Medical Education
Neuroscience
Psychiatry
School of Public Health

Robert M. DePhilip*
Michael S. Beattie*
Robert A. Bornstein*
Ronald L. St. Pierre*

July 1, 2000 through June 30, 2004

Dance
Music

Karen A. Bell
Donald B. Gibson, Jr.

*Interim

Leaves of Absence Without Salary

HANS U. BODEN, Assistant Professor, Department of Mathematics (Mansfield Campus), effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001, to visit the Max-Planck-Institute Fur Mathematik in Bonn, Germany, and the Institute des Hautes Etudes in Paris, France, and to continue work at the McMaster University.

THOMAS GALLANIS, Assistant Professor, College of Law, effective August 16, 2000, through August 15, 2001, to accept a Mellon Fellowship for Assistant Professors by the School of Historical Studies at the Institute for Advanced Study, Princeton, NJ.

Leave of Absence Without Salary—Continuation

MARK ROBBINS, Associate Professor, Knowlton School of Architecture, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2001, to continue as the Director of Design at the National Endowment for the Arts in Washington, DC.

Professional Improvement Leaves

WARREN M. SINNOT, Professor, Department of Mathematics, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

WOODBIDGE A. FOSTER, Associate Professor, Department of Entomology, effective Autumn Quarter 2000, Winter Quarter, Spring Quarter, and Summer Quarter 2001.

SUSAN B. HADLEY, Associate Professor, Department of Dance, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

C. RUTH KING, Associate Professor, Department of Art, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

DON H. KRUG, Associate Professor, Department of Art Education, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

LAURA N. LISBON, Associate Professor, Department of Art, effective Winter Quarter, Spring Quarter and Autumn Quarter 2001.

ARLINE J. MEYER, Associate Professor, Department of History of Art, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

MYROSLAVA M. MUDRAK, Associate Professor, Department of History of Art, effective Autumn Quarter 2000 and Winter Quarter 2001.

TODD W. SLAUGHTER, Associate Professor, Department of Art, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

Emeritus Titles

MICHAEL L. EVANS, Department of Plant Biology, with the title Professor Emeritus, effective April 1, 2000.

JOHANNA S. DESTEFANO, School of Teaching and Learning, with the title Professor Emeritus, effective July 1, 2000.

DAVID R. KELLY, Department of Otolaryngology, with the title Assistant Professor Emeritus, effective April 1, 2000.

Medical Staff Appointments (The Ohio State University Medical Center)

March 2000

Alexander Y. Afanasyer, M.D., Nephrology, Fellow 1st Year, 07/01/99-06/30/01
Saadia R. Akhtar, M.D., General Medicine, Attending, 03/08/00-06/30/01
Scott W. Arlin, M.D., Internal Medicine, PGY1 Limited, 07/01/99-06/30/01
Robert E. Bartley, M.D., Orthopaedic Surgery, Attending, 06/08/99-06/30/01
Sarah Arnold Behrens, M.D., General Pediatrics, PGY1 Limited, 07/01/99-06/30/01
Martin F. Bertram, M.D., Phys. Med. & Reh., Attending, 03/08/00-06/30/01
Terry L. Brown, C.R.N.A., Anesthesiology, Allied Health Professional, 03/08/00-06/30/01
Douglas Anthony Bruns, D.O., Neuroradiology, Fellow 1st Year, 07/01/99-06/30/01
Darryl J. Brush, M.D., Psychiatry, Attending, 01/25/00-06/30/01
Lisa Ann Burns Serrano, M.D., Family Medicine, Courtesy, 03/08/00-06/30/01
Patrick B. Cestone, Jr., M.D., Diagnostic Radiology, Fellow 1st Year, 07/01/99-06/30/01
Carol Chung, M.D., Psychiatry, Attending, 01/25/00-06/30/01
Paul A. Cook, M.D., Orthopaedic Surgery, Attending, 02/02/00-06/30/01
Eric E. Coris, M.D., Fam. Med./Sports Med. Fellow, 1st Year, 08/01/99-06/30/01
Theresa Lynn Craig, C.R.N.A., Anesthesiology, Allied Health Professional, 03/08/00-06/30/01
Constantina S. Demou, D.P.M., Orthopaedic Surgery, PGY1 Limited, 07/01/99-06/30/01
Marc T. Downing, M.D., Pediatric Surgery, Fellow 1st Year, 07/01/00-06/30/01
Peter H. Edwards, Jr., M.D., Orthopaedic Surgery, Attending, 02/02/00-06/30/01
Moustafa H. El-Grareeb, M.D., Oral/Maxillofacial Surg., PGY1 Limited, 07/01/99-06/30/01
Nancy L. Franke, R.N., C.N.S., Internal Medicine, Allied Health Professional, 03/08/00-06/30/01
Norman Mark Friedman, M.D., Neurology, PGY2 Limited, 07/01/99-06/30/01
Cindy Gatens, R.N., C.N.S., Phy. Med. & Rehab., Allied Health Professional, 03/08/00-06/30/01
Jay S. Grider, D.O., Ph.D., Anesthesiology, PGY2 Limited, 07/01/99-06/30/01
William P. Gurney, C.R.N.A., Anesthesiology, Allied Health Professional, 03/08/00-06/30/01
Mohammed Mahfuzul Haque, M.D., General Psychiatry, Attending, 01/25/00-06/30/01
George T. Harding, IV, M.D., Psychiatry, Attending, 01/25/00-06/30/01
Laura L. Hill, Ph.D., Psychology, Attending/Ph.D., 01/25/00-06/30/01
Yiqun Hu, M.D., Ph.D., Neurology, PGY1 Limited, 07/01/99-06/30/01
Randy J. Irwin, M.D., Vascular Surgery, Fellow 1st Year, 07/01/99-06/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Medical Center) (contd)

March 2000 (contd)

Steven J. Janselwitz, M.D., Phys. Med. & Rehab., PGY2 Limited, 03/08/00-06/30/01
Jamie B. Kaplin, C.R.N.A., Anesthesiology, Allied Health Professional, 03/08/00-06/30/01
Todd M. Kays, Ph.D., Family Medicine, Attending/Ph.D., 03/08/00-06/30/01
Jennifer Y. Kisner, M.D., General Surgery, PGY1 Limited, 07/01/99-06/30/01
Jeffery S. Lee, D.D.S., Oral/Maxillofacial Surg., PGY1 Limited, 07/01/00-06/30/01
Holly B. Loughlin, R.N., C.N.P., Hematology/Oncology, Allied Health Professional, 03/08/00-06/30/01
Micki N. Ly, M.D., Dermatology, PGY2 Limited, 07/01/99-06/30/01
James J. McFarland, M.D., Thoracic/Cardio Surgery, Fellow 1st Year, 02/09/00-08/31/00
William R. Miely, M.D., Orthopaedic Surgery, Community Affiliate, 02/02/00-06/30/00
William B. Miles, M.D., Ophthalmology, PGY2 Limited, 07/01/99-06/30/00
Jeffrey W. Milks, M.D., Family Medicine, Attending, 03/08/00-06/30/00
Chad M. Miller, M.D., General Medicine, PGY1 Limited, 07/01/99-06/30/01
Mary Alice Momeyer, R.N., M.S.N., C.N.P., Family Medicine, Allied Health Professional, 03/08/00-06/30/00
Cheryl L. Newton, R.N., C.N.S., Neurology, Allied Health Professional, 03/08/00-06/30/00
Veronica L. Palcich, C.R.N.A., Anesthesiology, Allied Health Professional, 03/08/00-06/30/00
Aparva M. Parmar, M.D., Family Medicine, PGY1 Limited, 07/01/99-06/30/00
Beth Ann Payne, M.S., R.N., C.N.S., Transplant, Allied Health Professional, 03/08/00-06/30/00
Kevin A. Richardson, M.D., Thoracic/Cardio Surgery, Fellow 1st Year, 07/01/99-06/30/00
Michael E. Ruff, M.D., Orthopaedic Surgery, Attending, 02/02/00-06/30/00
Vijay S. Saini, M.D., Family Medicine, PGY1 Limited, 07/01/99-06/30/01
Steven Richard Schneir, M.D., Psychiatry, Attending, 01/25/00-06/30/00
Mark W. Stanley, D.O., Anesthesiology, PGY2 Limited, 07/01/99-06/30/00
Annette Lynn Staub, R.N., C.N.P., Family Medicine, Allied Health Professional, 03/08/00-06/30/00
Matthew C. Stevenson, M.D., General Psychiatry, Attending, 01/25/00-06/30/00
Douglas B. Tippin, M.D., Ph.D., Radiation Oncology, PGY3 Limited, 11/01/99-06/30/00
Da-Thuy Thi Van, D.O., Ophthalmology, PGY3 Limited, 07/01/99-06/30/00
E. Jean Wilburn, C.R.N.A., Anesthesiology, Allied Health Professional, 03/08/00-06/30/00
James L. Young, Jr., M.D., General Psychiatry, Attending, 01/25/00-06/30/00
Michael Han Young, M.D., IM/Pediatrics, PGY1 Limited, 07/01/99-06/30/00
Emmanuel E. Zervous, M.D., Surgical Oncology, Fellow 1st Year, 07/01/99-06/30/00

Request for Additional Privileges

Kenneth Vitellas, M.D., Radiology, Conscious Sedation, 03/08/00-06/30/00

Request for Change in Status

Donald Senhauser, M.D., Pathology, From Status – Attending; To Status - Honorary without privileges

Medical Staff Appointments (The Ohio State University Hospitals East)

February 2000

Kenneth L. Abram, D.P.M., Podiatry, Active, 04/08/99-06/30/01
Rene J. Alvarez, Jr., M.D., Cardiology, Active, 02/21/00-06/30/01
Charles G. Baker, C.R.N.A., Anesthesiology, Allied Health Professional, 01/31/00-06/30/01
Jerry M. Benis, D.D.S., Dentistry, Courtesy, 04/08/99-06/30/01
John D. Blackman, M.D., Endocrinology, Courtesy, 04/08/99-06/30/01
Barry S. Blank, D.D.S., Dentistry, Courtesy, 04/08/99-06/30/01
Richard H. Bracken, D.O., Thoracic & Cardiovasc., Courtesy, 04/08/99-06/30/01

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Hospitals East) (contd)

February 2000 (contd)

Chad M. Braun, M.D., Family Practice, Active, 02/21/00-06/30/01
David A. Brown, M.D., Thoracic & Cardiovasc., Courtesy, 02/21/00-06/30/01
Anthony Brym, M.D., Emergency Medicine, Active, 12/13/99-06/30/01
G. Patrick Cain, M.D., Radiology, Active, 04/08/99-06/30/01
Gretchen M. Calhoun, C.N.P., Med. Management Team, Allied Health Professional, 04/08/99-06/30/01
Raleigh S. Callion, M.D., Family Practice, Active, 04/08/99-06/30/01
Denise M. Cambier, M.D., Neurology, Consulting, 01/03/00-06/30/01
Edward Chen, M.D., Anesthesiology, PGY3 Limited, 01/28/00-06/30/01
Tara Lynn Chinn, C.R.N.A., Anesthesiology, Allied Health Professional, 01/31/00-06/30/01
Chuck C. Cho, M.D., Radiology, Courtesy, 04/08/99-06/30/01
Paul A. Cook, M.D., Musculoskeletal Diseases, Active, 02/02/00-06/30/01
Boyd D. Curtis, M.D., Internal Medicine, Active, 04/08/99-06/30/01
Michael E. Falkenhain, M.D., Nephrology, Consulting, 02/21/00-06/30/01
Jack R. Fry, C.R.N.A., Anesthesiology, Allied Health Professional, 01/31/00-06/30/01
Charles E. Gerlach, Ph.D., Psychology, Active, 04/08/99-06/30/01
Catherine S. Glazer, M.D., Emergency Medicine, Active, 02/21/00-06/30/01
Diane L. Gorgas, M.D., Emergency Medicine, Active, 02/21/00-06/30/01
D. Charles Greiner, D.P.M., Podiatry, Active, 04/08/99-06/30/01
Vit B. Gunka, M.D., Anesthesiology, PGY3 Limited, 02/21/00-06/30/01
Rebecca M. Gutmann, M.D., Anesthesiology, Active, 02/21/00-06/30/01
Connie A. Haines-McCoy, D.O., Family Practice, PGY1 Limited, 02/21/00-06/30/01
Lee A. Hebert, M.D., Nephrology, Consulting, 02/21/00-06/30/01
William J. Hicks, M.D., Hematology/Oncology, Courtesy, 04/08/99-06/30/01
Leonard R. Janis, D.P.M., Podiatry, Active, 04/08/99-06/30/01
Dorothy L. Jones, D.P.M., Podiatry, Courtesy, 04/08/99-06/30/01
Bonnie L. Katz, Ph.D., Internal Medicine, Active, 04/08/99-06/30/01
Lisa M. Keder, M.D., Gynecology & Obstetrics, Courtesy, 02/21/00-06/30/01
Raymond J. Kobus, M.D., Musculoskeletal Diseases, Active, 02/21/00-06/30/01
Alex L. Kushkin, D.P.M., Podiatry, Courtesy, 04/08/99-06/30/01
Rodney K. Kusumi, M.D., Internal Medicine, Courtesy, 04/08/99-06/30/01
Stephanie E. Ladson-Wofford, M.D., Nephrology, Consulting, 02/21/00-06/30/01
Peter E. Larsen, D.D.S., Dentistry, Courtesy, 02/21/00-06/30/01
Larry C. Lasky, M.D., Pathology, Active, 02/21/00-06/30/01
Alan R. Levy, D.M.D., Dentistry, Courtesy, 04/08/99-06/30/01
William L. Licklider, M.D., Otolaryngology, Courtesy, 04/08/99-06/30/01
Lawrence M. Lubbers, M.D., Musculoskeletal Diseases, Active, 02/21/00-06/30/01
Carolyn D. Lugannani, M.D., Family Practice, PGY2 Limited, 02/21/00-06/30/01
April L. Mancuso, Ph.D., Internal Medicine, Courtesy, 04/08/99-06/30/00
Bruce A. Massau, D.O., Anesthesiology, Active, 04/08/99-06/30/00
Patrick J. McCullough, M.D., Internal Medicine, Active, 02/21/00-06/30/00
Robert B. McGhee, Jr., M.D., Radiology, Courtesy, 04/08/99-06/30/00
Michael H. Mishkind, M.D., Nephrology, Courtesy, 04/08/99-06/30/00
Donnalyn Moeller, D.P.M., Podiatry, Consulting, 04/08/99-06/30/00
Ernest M. Newkirk, M.D., Gynecology & Obstetrics, Active, 04/08/99-06/30/00
Christopher W. Nicholson, M.D., Musculoskeletal Diseases, PGY1 Limited, 02/21/00-06/30/00
Doug K. Nicholson, D.O., Med. Management Team, Limited, 02/21/00-06/30/00
William W. Nucklos, M.D., Phys. Med. & Rehab., Courtesy, 04/08/99-06/30/00
Michael E. Orzo, M.D., Anesthesiology, PGY5 Limited, 01/28/00-06/30/00
Jeffrey A. Oster, D.P.M., Podiatry, Active, 04/08/99-06/30/00
Mary E. Osterlund, M.D., Emergency Medicine, Active, 12/20/99-06/30/00
Anantha Padmanabhan, M.D., Surgery, Courtesy, 04/08/99-06/30/00
Jawahar Palaniappan, M.D., Cardiology, Courtesy, 04/08/99-06/30/00
Apurva M. Parmar, M.D., Family Practice, PGY1 Limited, 02/21/00-06/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Hospitals East) (contd)

February 2000 (contd)

Rajendra Patel, M.D., Cardiology, Active, 04/08/99-06/30/00
George W. Paulsen, M.D., Neurology, Active, 02/21/00-06/30/00
Lee D. Pearlman, D.P.M., Podiatry, Active, 04/08/99-06/30/00
Michael L. Perez, D.P.M., Podiatry, Courtesy, 04/08/99-06/30/00
Charles M. Perry, D.P.M., Podiatry, Courtesy, 04/08/99-06/30/00
Benita M. Petri, M.D., Family Practice, Active, 07/21/99-06/30/00
B. J. Pomerants, M.D., Surgery, Active, 04/08/99-06/30/00
Paula C. Rabidoux, Ph.D., Phys. Med. & Rehab., Allied Health Professional, 04/08/99-06/30/00
William B. Roberts, M.D., Family Practice, Active, 04/08/99-06/30/00
Ralph G. Rohner, M.D., Musculoskeletal Diseases, Courtesy, 04/08/99-06/30/00
Mark P. Rollins, M.D., Family Practice, Active, 12/14/99-06/30/00
Richard A. Roy, M.D., Surgery, Active, 04/08/99-06/30/00
Michael E. Ruff, M.D., Musculoskeletal Diseases, Active, 02/02/00-06/30/00
Douglas A. Rund, M.D., Emergency Medicine, Active, 12/20/99-06/30/00
George M. Rutan, D.P.M., Podiatry, Courtesy, 04/08/99-06/30/00
Lakhan K. Saha, M.D., Nephrology, Active, 04/08/99-06/30/00
Robert Santiago, M.D., Family Practice, Active, 04/08/99-06/30/00
Laura J. Schaeffer, D.O., Family Practice, Limited, 12/20/99-06/30/00
Allen J. Scheiner, D.D.S., Dentistry, Active, 04/08/99-06/30/00
Darrell G. Selig, D.D.S., Dentistry, Active, 04/08/99-06/30/00
Joseph Shannon, III, Ph.D., Psychology, Active, 04/08/99-06/30/00
Reuben A. Sheares, M.D., Cardiology, Active, 04/08/99-06/30/00
Ann F. Siefert, C.R.N.A., Anesthesiology, Allied Health Professional, 07/07/99-06/30/00
Daniel S. Sinclair, M.D., Radiology, Active, 02/21/00-06/30/00
Errol O. Singh, M.D., Urology, Active, 04/08/99-06/30/00
Randall S. Slaybaugh, M.D., Gen. Internal Medicine, Active, 01/21/00-06/30/00
H. Wayne Slone, M.D., Radiology, Active, 02/21/00-06/30/00
T. Wynn Smith, M.D., Otolaryngology, Courtesy, 04/08/99-06/30/00
Jaime C. Smith e Incas, M.D., Psychiatry, Active, 04/08/99-06/30/00
William J. Somers, M.D., Surgery, Courtesy, 04/08/99-06/30/00
Selwyn T. Sornabala, M.D., Family Practice, Limited, 02/21/00-06/30/00
Floyd P. Sours, Ph.D., Psychology, Active, 04/08/99-06/30/00
Robin G. Stanko, M.D., Phys. Med. & Rehab., Active, 04/08/99-06/30/00
Robert W. Stephenson, D.O., Phys. Med. & Rehab., Courtesy, 04/08/99-06/30/00
Stewart F. Stock, M.D., Cardiology, Courtesy, 04/08/99-06/30/00
Linda C. Stone, M.D., Family Practice, Active, 02/21/00-06/30/00
Victor A. Trianfo, Jr., D.O., Family Practice, Active, 12/13/99-06/30/00
Katja R. Turner, M.D., Anesthesiology, Active, 02/21/00-06/30/00
John Paul Tzagournis, M.D., Musculoskeletal Diseases, PGY1 Limited, 02/21/00-06/30/00
Michael E. Van Aman, M.D., Radiology, Courtesy, 04/08/99-06/30/00
James P. Viglianco, M.D., Surgery, Active, 04/08/99-06/30/00
S. Scott Wagner, D.P.M., Podiatry, Active, 02/21/00-06/30/00
Paul E. Wakely, Jr., M.D., Pathology, Active, 11/22/99-06/30/00
Dajie Wang, M.D., Anesthesiology, PGY3 Limited, 02/21/00-06/30/00
Eric S. Ward, M.D., Urology, Active, 04/08/99-06/30/00
Paul A. Weber, M.D., Ophthalmology, Active, 02/21/00-06/30/00
Lawrence D. Weis, M.D., Musculoskeletal Diseases, Active, 02/21/00-06/30/00
Mark A. White, M.D., Gen. Internal Medicine, Active, 04/08/99-06/30/00
Denise R. Williams, M.D., Family Practice, Active, 02/21/00-06/30/00
Timothy J. Williams, M.D., Musculoskeletal Diseases, PGY1 Limited, 02/21/00-06/30/00
William A. Wilmer, M.D., Nephrology, Active, 02/21/00-06/30/00
Jeffrey S. Wilson, D.P.M., Podiatry, Courtesy, 04/08/99-06/30/00
Wiley G. Woodard, M.D., Gynecology & Obstetrics, Courtesy, 04/08/99-06/30/00
Yun Xia, M.D., Anesthesiology, PGY3 Limited, 02/21/00-06/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Hospitals East) (contd)

February 2000 (contd)

Emily J. Yu, M.D., Phys. Med. & Rehab., Courtesy, 02/21/00-06/30/00

Additional Privileges

Eric Serrano, M.D., Family Medicine, Exercise Stress Tests, 01/24/00-06/30/00

RESOLUTIONS IN MEMORIAM

Resolution No. 2000-139

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Albert A. Ferdi

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 15, 2000, of Albert A. Ferdi, Manager Emeritus for *the Lantern* in the School of Journalism and Communication.

Al was a native of Pennsylvania, attended college in Michigan, and worked in Florida before starting at Ohio State as *the Lantern* Business Manager.

He graduated in 1960 with a BA in advertising from Michigan State University where he was also Advertising Manager at their college daily, the *State News*. After four years in the U.S. Navy serving in the Far East, he began selling newspaper advertising at a small weekly paper in Davidson, Michigan. Prior to coming to Ohio State, he sold advertising for the daily *Tallahassee Democrat* in Florida.

When he was hired in 1963, *the Lantern* was an eight-page tabloid-size paper and when he retired in 1988 it had become a 16-page broadsheet and one of the largest and most respected college newspapers in the country. Al supervised the conversion of the paper from a wide eight-column size to a more conventional six-column width. He also saw the demise of typewriters and the introduction of video display terminals, precursor to personal computers, in *the Lantern* and introduced in-house composing which provided better quality control of the printed product. Al also oversaw a special 1969 Rose Bowl edition printed in Southern California and distributed to Buckeye fans at the Rose Bowl game.

After taking early retirement, Al satisfied his love for sunny, warm weather by living in Florida and Hawaii.

On behalf of the University community, the Board of Trustees expresses to the family of Albert A. Ferdi its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Donald McMillen Hilliker

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 14, 2000, of Donald McMillen Hilliker, former member and chairman of The Ohio State University Board of Trustees.

Donald M. Hilliker was born on September 22, 1912, in Bellefontaine, Ohio. He received his bachelor's degree in Business and Commerce from The Ohio State University in 1935. Following graduation, he went to work for Halsey Stewart Brokerage Firm (later Bache Halsey Stewart) in their Jamestown, Wisconsin, office for two years before returning to Bellefontaine to take over operations, and serve as golf pro, at the Long Island Golf Course.

A longtime Bellefontaine businessman, Mr. Hilliker formed a partnership with Lou Zerbee during WWII, manufacturing goods for the war effort and textile furniture thereafter. He was the first to operate a Howard Johnson's restaurant in conjunction with a hotel in Ft. Myers, Florida, thus establishing what later became the Howard Johnson Motor Lodge concept. He went on to become one of the largest Howard Johnson Motor Lodge franchisees, developing five Howard Johnson Motor Lodges throughout the country with his longtime friend Governor James Rhodes. Together they also went on to develop and operate 15 Wendy's Old Fashion Hamburger restaurants.

Don Hilliker served on The Ohio State University Board of Trustees from 1967-75, serving as chairman of the Board in 1973-74. He was a strong voice for Ohio State in the Northwest region of Ohio, and was a dedicated custodian of Ohio State's heritage. His son, D. James Hilliker, followed his father's legacy of service to the University by also serving on the Board of Trustees from 1975-85.

Throughout his career, Mr. Hilliker was an active member of many business, civic and community boards, including: the Bellefontaine National Bank, the Board of Directors of Huntington Banc Shares, Inc., Wendy's International Board of Directors, the Ohio Parks and Recreation Council, and the Board of Trustees of Urbana University.

On behalf of the University community, the Board of Trustees expresses to the family of Donald McMillen Hilliker its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

E. Ivor Jones

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 30, 2000, of E. Ivor Jones, Professor Emeritus in the Ohio State University Extension.

Professor Jones was born May 28, 1923, in Oak Hill, Ohio. He received a Bachelor of Science degree in secondary education from Rio Grande College in 1948 and a Bachelor of Science degree in agriculture from The Ohio State University in 1951. He earned a Master of Science degree in agricultural education from The Ohio State University in 1960.

Ivor Jones began his Extension career in Ohio on June 16, 1955, as the Associate County Agent in Ross County. On April 16, 1958, he became the Agricultural Agent in Highland County. On

November 1, 1969, he was named the Area Supervisor for the Washington Court House Area Center which consisted of 10 counties in southern Ohio. He held this position until his retirement on January 31, 1983.

During his career with Extension, he served on numerous committees both in Ohio and nationally. He was President of the Ohio County Extension Agents' Association and served as the

RESOLUTIONS IN MEMORIAM (contd)

E. Ivor Jones (contd)

Coordinator for the National County Agents' Associate Annual Meeting, as well as serving on numerous local committees and being active in community organizations.

Professor Jones was instrumental in organizing various livestock associations, developed 4-H project books, and conducted demonstrations on agricultural crops in his area. During his career these contributions in providing excellent Extension educational programs earned him the respect and admiration of co-workers and associates throughout the state and nation.

On behalf of the University community, the Board of Trustees expresses to the family of E. Ivor Jones its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard Tetley-Kardos

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 7, 1999, of Richard Tetley-Kardos, Professor Emeritus in the School of Music.

An internationally acclaimed pianist, Richard Tetley-Kardos began his musical career on the West Coast of the United States when he was seven. At eight, he was writing melodies and, at eleven, he made his concert debut. By sixteen, he was carrying a schedule of thirty concerts a year. Twice soloist with the Los Angeles Philharmonic Orchestra, acclaimed at the Hollywood Bowl, the pianist was a musical institution on the West Coast before he reached twenty.

Radio and television brought him more extensive audiences, and soon Tetley-Kardos was in demand as a recitalist and soloist all over the country. Also during this time, he collaborated with numerous well-known singers, including Lotte Lehman, Grace Moore, and Lily Pons. After his Carnegie Hall debut, which was greeted with critical superlatives, he embarked on a world tour, with engagements in Latin America, Japan, Hong Kong, India, Pakistan, and Europe.

The European debut of Richard Tetley-Kardos took place in Paris and was so successful that, by the close of the following season, he had played ninety-one concerts. Berlin's *Der Kurier* acclaimed him as "truly magnificent;" Paris found his "effortless virtuosity" a "revelation." In the next years, he played concerts in Germany, France, Spain, Portugal, North Africa, and Holland.

Tetley-Kardos was Professor of Music at The Ohio State University for twenty-three years, for one year in the late 1940s, and again from 1964 to 1986. As the senior piano professor during this time, he was the teacher of the most advanced piano students in the School of Music. Many of these students, now concert pianists and university professors in the U.S., Taiwan, and Thailand, are continuing the pianistic legacy of this extraordinary concert artist and teacher.

On behalf of the University community, the Board of Trustees expresses to the family of Richard Tetley-Kardos its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-140

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for March 2000 are presented for Board acceptance.

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 2000 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-141

Synopsis: The report on the receipt of gifts and the summary for March 2000 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Barbara J. Bonner Chair in Lung Cancer Research; and

WHEREAS this report includes the establishment of eight (8) new named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 2000 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-March
1998-99 Compared to 1999-00

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through March		
	<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$30,669,349	\$22,650,505	(26)
Alumni (From Bequests)	<u>1,073,129</u>	<u>8,622,758</u>	704
Alumni Total	<u>\$31,742,478</u>	<u>\$31,273,263</u>	(1)
Non-Alumni (Current Giving)	\$ 9,216,878	\$17,709,614	92
Non-Alumni (From Bequests)	<u>3,804,849</u>	<u>3,575,590</u>	(6)
Non-Alumni Total	<u>\$13,021,727</u>	<u>\$21,285,204</u>	63
Individual Total	\$44,764,205	\$52,558,467	17 ^A
Corporations/Corp. Foundations	\$27,679,881	\$27,841,244	1
Private Foundations	\$ 7,291,859	\$ 9,970,201	37 ^B
Associations & Other Organizations	<u>\$ 2,792,517</u>	<u>\$ 3,662,026</u>	31 ^C
Total	\$82,528,462	\$94,031,938	14

NOTES

- A Individual giving at the \$10,000 or more level is up 13% for this year (\$37.0 million from 407 gifts this year; \$32.8 million from 373 gifts last year).
- B Foundation giving at the \$10,000 or more level is up 38% so far this year (\$9.1 million from 150 gifts this year; \$6.6 million from 122 gifts last year).
- C Other organizations and associations have given about \$700,000 more at the \$10,000 or more level so far this year compared with last year.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-March
1998-99 Compared to 1999-00

GIFT RECEIPTS BY PURPOSE

	Dollars July through March		
	<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$20,647,063	\$17,930,529	(13)
Faculty Support	\$ 8,838,334	\$13,320,260	51
Program Support	\$34,145,202	\$41,973,054	23
Student Financial Aid	\$10,899,437	\$13,129,027	20
Annual Funds-Colleges/Departments	\$ 6,102,083	\$ 6,342,214	4
Annual Funds-University	\$ <u>1,896,343</u>	\$ <u>1,336,854</u>	(30)
Total	\$82,528,462	\$94,031,938	14

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through March		
	<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
	\$34,871,65	\$35,364,275	1

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The HER Realtors Fund in Real Estate (Support for HER Symposium and Center for Real Estate – Fisher College of Business; provided by gifts from Mr. and Mrs. Harley E. Rouda)		\$400,000.00	\$400,000.00
The Janet S. Crist Alumni House Endowment Fund (Support for Enhancement and upkeep of The Ohio State University Alumni House; provided by a gift from the estate of Janet S. Crist)		\$49,350.00	\$49,350.00
Daniel Westerbeck Teaching Excellence Endowment Fund (Support for teaching excellence in the Fisher College of Business; provided by gifts from Daniel Westerbeck)	\$30,000.00		\$30,000.00
The Josaphat Kubayanda Fund (Grandfathered) (Support for Center for African Studies and the Department of Spanish and Portuguese; provided by gifts in memory of Josaphat Kubayanda from family, friends and colleagues)	\$16,213.86		\$16,213.86

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
Barbara J. Bonner Chair in Lung Cancer Research (Support for chair position in The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)		\$1,500,374.83	\$1,500,374.83
<u>Establishment of Named Endowed Funds</u>			
The Daniel G. and Hildegard R. Hummel Endowed Scholarship Fund (Scholarships – College of Optometry; provided by gifts from Hildegard R. Hummel in memory of her husband, Daniel G. Hummel)		\$127,361.50	\$127,361.50

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Richard H. and Judith B. Reuning Fund for Service Learning in Pharmacy (Support of "service learning" experiences in the College of Pharmacy; provided by gifts from Dr. and Mrs. Richard H. Reuning)		\$26,475.00	\$26,475.00
The Marialuisa Ferrari Lectureship for Life Fund (Support for a lectureship at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided by a gift from Mauro Ferrari)		\$25,000.00	\$25,000.00
The Hildreth Foundation Athletic Scholarship Fund (Scholarships – Department of Athletics; provided by gifts from the Hildreth Foundation, and family)		\$25,000.00	\$25,000.00
Total	\$46,213.86	\$2,153,561.33	\$2,199,775.19

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The HER Realtors Fund in Real Estate

The HER Realtors Fund in Real Estate was established May 5, 2000, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mr. Harley E. Rouda (B.S.Bus.Adm. 1953), and Mrs. Marlese Neher Rouda, (B.S.Bus.Adm. 1952).

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the HER Realty Symposium to be held every two years and/or in support of the Fisher College of Business Center for Real Estate.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$400,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Janet S. Crist Alumni House Endowment Fund

The Janet S. Crist Alumni House Endowment Fund was established May 5, 2000, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Janet S. Crist (M.A. Music 1947).

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide for the enhancement and upkeep of the Ohio State University Alumni House, wherever it may be located. The income should be used to purchase and maintain appropriate plaques or other suitable commemoration of various alumni award recipients, to assist and promote the alumni club programs, and for other purposes deemed appropriate by the administration of The Ohio State University Alumni Association, Inc.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees of The Ohio State University, and president of The Ohio State University Alumni Association, Inc., and other appropriate University officials in order to carry out the purpose of the endowment.

\$49,350.00

Daniel Westerbeck Teaching Excellence Endowment Fund

The Daniel Westerbeck Teaching Excellence Endowment Fund was established May 5, 2000, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Daniel Westerbeck (B.S.Bus.Adm. 1967).

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support teaching excellence, as measured by student input, in the Fisher College of Business.

It is the desire of Mr. Westerbeck that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of Mr. Westerbeck.

\$30,000.00

The Josaphat Kubayanda Fund

The Josaphat Kubayanda Fund was established May 5, 2000, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from his family, friends and colleagues.

Josaphat Bekunuru Kubayanda (1944-1991) was Associate Professor of Spanish and Portuguese at The Ohio State University and Associate Editor of Research in African Literatures.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Josaphat Kubayanda Fund (contd)

He served the University as acting chair of the Department of Romance Languages and Literatures, and in 1989 became the first chair of the newly created Department of Spanish and Portuguese. An excellent teacher, he won every possible award for distinguished teaching at the University and was the recipient of the American Association for Higher Education's Jaime Escalante Award for Extraordinary Teaching. He was author of *The Poet's Africa: Africanness in the Poetry of Nicolás Guillén and Aimé Césaire* and numerous articles on minority discourse, the Latin American novel, orality, gender, Afro-Hispanic literary relationships, and questions of alternative cultures.

At the time of his death, Dr. Kubayanda was completing a book *Literature and Dictatorship in Africa and Latin America: 1958-1987*, subsequently edited by Professors Lemuel A. Johnson and F. Abiola Irele and published posthumously.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates. The annual income shall be used by the Center for African Studies and the Department of Spanish and Portuguese to underwrite the annual Josaphat Kubayanda Memorial Lecture and related academic activities agreed upon by both units. The general theme of the lecture series will be "Society, Culture, and Literature in Africa and the Americas." In the event all or part of the income is unspent in any year, such income may be used in a subsequent year or be reinvested as part of the corpus of the fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the joint recommendations of the director of the Center for African Studies and the faculty of the Department of Spanish and Portuguese.

\$16,213.86 (Grandfathered)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

Barbara J. Bonner Chair in Lung Cancer Research

The Barbara J. Bonner Chair Fund in Lung Cancer Research was established December 3, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from C. William Bonner, of Powell, Ohio. The funding level has been reached and the chair was established May 5, 2000.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the salary and lung cancer research of a chair in the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The James Cancer Hospital and Solove Research Institute, the director of the Comprehensive Cancer Center, and the dean of the College of Medicine and Public Health and senior vice president of Health Sciences. Any unused income shall be returned to the principal of this fund.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Chair (contd)

Barbara J. Bonner Chair in Lung Cancer Research (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of The James Cancer Hospital and Solove Research Institute, the director of the Comprehensive Cancer Center, and the dean of the College of Medicine and Public Health and senior vice president of Health Sciences in order to carry out the desire of the donor.

\$1,500,374.83

Establishment of Named Endowed Funds

The Daniel G. and Hildegard R. Hummel Endowed Scholarship Fund

The Daniel G. and Hildegard R. Hummel Endowed Scholarship Fund was established May 5, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to the Foundation from Mrs. Hildegard R. Hummel in memory of her husband, Dr. Daniel G. Hummel, a graduate of The Ohio State University College of Optometry (B.S. Applied Optics 1928).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to one or more optometry students each year based on need and merit. Recipients shall be selected by the dean and the College's Admissions and Scholarship Advisory Committee which is composed of faculty members, academic counselors, and the financial aid officer, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the dean of the College of Optometry in order to carry out the desire of the donor.

\$127,361.50

The Richard H. and Judith B. Reuning Fund for Service Learning in Pharmacy

The Richard H. and Judith B. Reuning Fund for Service Learning in Pharmacy was established May 5, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from Dr. and Mrs. Richard H. Reuning of Columbus, Ohio, former graduate advisees of Dr. Reuning, and other friends and colleagues.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support "service learning" experiences (i.e. learning connected with community service) for professional pharmacy students through the College of Pharmacy in collaboration with various social service and health care agencies. Priority shall be given to the support of experiences related to the health of those in society who are not able to pay for their own health care, in particular patients at the clinic at Faith Mission, Inc. (homeless

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Richard H. and Judith B. Reuning Fund for Service Learning in Pharmacy (contd)

shelter). The use of the annual income will be determined by the dean of the College of Pharmacy, or by her/his designee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$26,475.00

The Marialuisa Ferrari Lectureship for Life Fund

The Marialuisa Ferrari Lectureship for Life Fund at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established May 5, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mauro Ferrari, Ph.D., of Dublin, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a lectureship focusing on pain management and palliative medicine at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, and the director of the Comprehensive Cancer Center. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, and the director of the Comprehensive Cancer Center in order to carry out the desire of the donor.

\$25,000.00

The Hildreth Foundation Athletic Scholarship Fund

The Hildreth Foundation Athletic Scholarship Fund was established May 5, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Hildreth Foundation and family.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of a student athlete who is pursuing an undergraduate degree at The Ohio State University. Recipient will be selected by the director of Athletics in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Hildreth Foundation Athletic Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the director of Athletics in order to carry out the desire of the donors.

\$25,000.00

ACCEPTANCE OF THE GIFT OF REAL PROPERTY

Resolution No. 2000-142

4.895 ACRES OF UNIMPROVED LAND
DODRIDGE STREET, COLUMBUS, OHIO

Synopsis: Authorization to accept the gift of 4.895 acres of unimproved land on Dodridge Street, just east of the University's Olentangy River Wetland Research Park is proposed.

WHEREAS this property has an average appraised value of \$75,000, and the owner, Olentangy Cove Associates, Ltd., has offered to donate the property to the University; and

WHEREAS the University will receive an endowment of approximately \$60,000 from the Ohio Department of Transportation for the School of Natural Resources to maintain the mitigation site and, through the University's Research Foundation, a research contract for approximately \$75,000; and

WHEREAS this property is located within the University Wetlands Research Park's Master Plan and the appropriate University offices have determined that acceptance of this gift would be in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to accept this generous gift to the University and to acquire title to this property in the name of the State of Ohio for the use of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XXXIX for background information and map, page 925.)

HEALTH SERVICES MID-YEAR FEE INCREASE

Resolution No. 2000-143

WHEREAS the cost of providing health care continues to increase at a rate greater than inflation; and

WHEREAS the Division of Health Services within the University's Academic Medical Center has been very aggressive in holding down costs and rate increases over the last five years; and

HEALTH SERVICES MID-YEAR FEE INCREASE (contd)

WHEREAS Health Services, in consultation with other University offices, is developing a comprehensive financial plan that includes rate increases:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves an average five percent increase in Health Services rates effective April 1, 2000 consistent with the Health Services financial plan previously developed; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and file these materials with the official records of the University.

(See Appendix XL for background information, page 927.)

UNIVERSITY LEARNING TECHNOLOGY FEE

Resolution No. 2000-144

WHEREAS the cost of providing specialized computing technology in the higher education environment has increased tremendously over the years as computing applications have expanded into every field; and

WHEREAS it is essential to invest increasing amounts in computing technology for our students to be competitive in the workforce; and

WHEREAS State funding has not kept pace with this increased demand and assumes all universities charge the same fees in their subsidy model; and

WHEREAS Ohio State ranks 9th in total fees charged to an undergraduate student among all four-year institutions in Ohio and makes less use of specialized fees; and

WHEREAS Ohio State is subject to the same fee cap as all other State institutions of higher education in Ohio; and

WHEREAS the College of Engineering, the College of Business, the Department of Computer and Information Science in the College of Mathematical and Physical Sciences, and the School of Public Policy and Management in the College of Social and Behavioral Sciences previously have recognized this need and, as approved by this Board, already have implemented their own technology fees; and

WHEREAS appropriate consultation has taken place throughout the University, including among various student groups; and

WHEREAS because the new learning technology fee would be in excess of the State mandated fee cap for undergraduate students, it is subject to approval of the Ohio Board of Regents and Controlling Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby requests approval from the Ohio Board of Regents and Ohio Controlling Board for an exemption from the resident undergraduate fee cap for the Columbus Campus only to implement a full-time learning technology fee, beginning Autumn Quarter 2000, of \$50 per quarter (\$75 per semester) for all students not currently paying a technology fee; and

UNIVERSITY LEARNING TECHNOLOGY FEE (contd)

BE IT FURTHER RESOLVED, That should this request for a learning technology fee be approved by the Ohio Board of Regents and Ohio Controlling Board, the Board of Trustees agrees to limit the increase in resident undergraduate instructional and general fees to 5.5% for FY 2001; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and file these materials with the official records of the University.

(See Appendix XLI for background information, page 929.)

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS

Resolution No. 2000-145

Synopsis: The Investments Committee recommended the approval of the Appointment and Reappointment of Investment Managers.

WHEREAS it is the policy of The Ohio State University to utilize the service of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

<u>Equity Managers</u>	<u>Market Value/ Commitment As of 3/31/00</u>	<u>Changes</u>	<u>Revised Allocation</u>
ABN AMRO	\$ 77,501,115	\$ --0--	\$ 77,501,115
Barclays S&P 500	\$312,501,176	\$ --0--	\$312,501,176
Nicholas Applegate Mid Cap	\$282,221,114	\$ --0--	\$282,221,114
University Students	\$ 24,023,578	\$ --0--	\$ 24,023,578
Barclays Extended	\$198,289,043	\$ --0--	\$198,289,043

APPOINTMENT AND REAPPOINTMENT OF INVESTMENT MANAGERS (contd)

<u>Equity Managers</u> (contd)	Market Value/ Commitment As of 3/31/00	Changes	Revised Allocation
R. Meeder	\$ 61,350,277	\$ --0--	\$ 61,350,277
Nicholas Applegate Small Cap	\$ 39,448,290	\$ --0--	\$ 39,448,290
Barclays International	\$ 35,551,235	\$ --0--	\$ 35,551,235
INVESCO	\$ 25,000,000	\$ --0--	\$ 25,000,000
Sit/Kim	\$ 25,000,000	\$ --0--	\$ 25,000,000
CID Seed Fund	\$ --0--	\$ 1,000,000	\$ 1,000,000
Commonfund New Leaders	\$ 10,000,000	\$ --0--	\$ 10,000,000
Commonfund Capital Partners	\$ 7,067,000	\$ --0--	\$ 7,067,000
EDF Ventures	\$ --0--	\$ 2,000,000	\$ 2,000,000
Mesirow Partnership Fund I	\$ 10,000,000	\$ --0--	\$ 10,000,000
<u>Fixed Income Managers</u>			
Banc One	\$ 24,673,771	\$ --0--	\$ 24,673,771
Commonfund	\$ 34,035,783	\$ --0--	\$ 34,035,783
Cypress Asset Management	\$ 23,577,819	\$ --0--	\$ 23,577,819
Hughes Capital Management	\$ 14,755,361	\$ --0--	\$ 14,755,361
Huntington Trust	\$ 24,404,051	\$ --0--	\$ 24,404,051
MDL Capital Management	\$ 72,948,415	\$ --0--	\$ 72,948,415

Upon motion of Mr. Brennan, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution with five affirmative votes cast by Messrs. Colley, Brennan, Sofia, and Slane, and Ms. Longaberger, and two abstentions cast by Messrs. Skestos and Patterson.

FAREWELL TO ALLYSON M. LOWE

Ms. Longaberger:

This morning this Board is bidding a fond farewell to our student trustee, Allyson Lowe, whose term on this Board is coming to an end. Jaclyn Nowakowski very much wanted to make this presentation, but she was tapped earlier for Sphinx and needed to leave, so I get the honor and the privilege of giving this to you.

Allyson has done a remarkable job these past two years on the Board, and we have truly valued her tremendous insight on governance issues, and on the student experience at Ohio State. She has devoted much of her student career

FAREWELL TO ALLYSON M. LOWE (contd)

Ms. Longaberger: (contd)

to service. As some of you may know, she also served a term on the Miami University Board of Trustees as an undergraduate student. She may be one of the few students in the State of Ohio who has served on two university boards.

As a graduate student working on her Ph.D. in political science, Allyson has had a unique perspective on being a student, teacher, and trustee here at Ohio State. She's worked tirelessly with the students, the Trustees, and the University administration to bring about honest and genuine discussions about students' needs and she did so with remarkable maturity and poise.

Her commitment to this Board has been exceptional and we are grateful for her dedication and devotion to The Ohio State University. This really isn't a goodbye, however, because we look forward to seeing great things from Allyson in the coming years.

She plans to begin her work in gathering her research this summer in Europe, and then will return to complete her dissertation. We know that wherever her future goals take her, she will always remain firm in her friendship to The Ohio State University.

Please join me in congratulating Allyson as we present her with the plaque honoring her outstanding service to the University.

Ms. Lowe:

I had remarks planned about other people, but not about myself. I am really honored to have had a chance to be a student at two Ohio public universities and from that I can testify that Ohio has wonderful educational institutions. This may be the flagship, but I come from another institution down at Miami that's pretty convinced that they're the flagship, too. Both universities and all of Ohio's public schools provide a wonderful service to this state, and it's been my great honor to be affiliated with the boards of trustees of both.

I would like to thank the members of this Board and administration. You put in more hours than anybody could ever possibly know, in more capacities than anybody has ever probably really counted. We do appreciate that from all of you, for all of the hours and weekends and nights and early, early meetings that you all commit to. That's a wonderful tribute to you and an amazing asset for this University to have you all here.

The students -- of which there are an unusual number today, we don't normally have this many student guests with us -- you are also the heart and soul of the University whether you are a graduate, an undergraduate, or a professional student. You are the reason that I get up at very early hours to teach in the morning and the reason that I enjoy being a member of the graduate population with you. For my professional colleagues, you are certainly the reason I enjoy being involved in student government. You have all been very active here at Ohio State and we appreciate the work that you do in your academics and the work that you do in your student organizations on behalf of the University.

Finally, to the faculty and staff we have with us -- and hopefully you can convey this to others -- we have a gifted faculty here. We should thank them every chance that we get. I've been blessed to work with many of them, some of who are here. Also our staff, who make this University hum, from the libraries to the lawn mowers and everything in between. Together we have made Ohio State a

FAREWELL TO ALLYSON M. LOWE (contd)

Ms. Lowe: (contd)

truly great place. I know we can be a top tier university by continuing to work together. We can make this happen. Thank you very much.

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STUDENT RECOGNITION AWARD

Ms. Lowe:

I am speaking today on behalf of Jaclyn Nowakowski, who has found a wonderful student for us to recognize at our May Board meeting. It is my great pleasure to present to the Board, Stephanie Beier, from Swanson, Ohio. In just a very few short weeks, Stephanie will be receiving a Bachelor of Science in Nursing degree and a minor in Women's Studies. She is a member of the College of Nursing's first group of honor students.

As a nursing student, Stephanie has developed clinical skills in the area of intra- and post-partum care for women, infants, and families. She has been working part-time at the OSU Medical Center as a student intern in the Women's Health Services, where she assists in writing grant proposals, develops cost analyses for the osteoporosis prevention program, and the Women's Half Day of Health Program. She also provides basic nursing skills in the Women's Wellness Center.

As a student leader, Stephanie is always willing to assist with the College of Nursing's activities and events, helping with tours for prospective students, and a sophomore orientation program. She is serving as the student ombudsperson this year, which means that she acts as the student advocate and liaison between students and faculty, assisting students with concerns related to their academic program.

Stephanie was selected as the junior representative to the Alumni Society last year, and has continued in that role this year, attending meetings and participating in alumni activities. She is, not surprisingly, a member of several honorary groups, including Sigma Theta Tau in the College of Nursing, as well as Bucket and Dipper, and she's very involved with the St. Thomas Moore Newman Center here on campus. Stephanie is the recipient of the Distinguished Scholarship for National Merit and Achievement, The Ohio State University Fryman Scholarship in Nursing, and an Ohio Academic Scholarship.

Outside the College of Nursing, she is executive director of the Women's Studies Undergraduate Forum and, in whatever free time she can manage to find, she enjoys biking, running, reading, and traveling.

Please join President Kirwan and me in congratulating Stephanie Beier.

Ms. Stephanie Beier:

I would like to thank the Board of Trustees, President Kirwan, and all those present here today for the honor of receiving this award. I feel I accept this award for all the truly outstanding students in the College of Nursing.

I feel Ohio State has allowed me the opportunity to grow in diverse ways inaccessible at other universities. Here, I have been able to learn, both as a nursing student and a student of women's studies. I have been challenged to critically analyze my environment and actions.

STUDENT RECOGNITION AWARD (contd)

Ms. Beier: (contd)

Part of my awareness as a University student is conscientiousness of the strike of the CWA. While I have not been deeply involved in the strike, I would like to briefly address the issue. Various student opinions have been voiced about the strike and its results. Students support the union's strike and the administration's resolution of differences with workers. Through the strike, I believe students have gained a deeper appreciation for the work done by union members on campus on a daily basis. Hopefully, this appreciation will be adequately communicated to the CWA.

Thank you again for this award. Ohio State has offered me a place for growing in diverse and wonderful ways.

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STUDENT GOVERNMENT REPORTS

Mr. Josh Mandel:

I'm going to start with the IPC report from Eric Ley. During the previous year, IPC continued to act as the representative body for professional students at The Ohio State University. At their summer conference last August, they outlined an agenda which charged IPC to better define professional students to the University.

At the beginning of Autumn Quarter, IPC trained their first full-time secretary and this position allows the IPC office to serve professional students daily from 9:00 a.m. to 5:00 p.m. IPC was able to help coordinate orientations at the professional colleges, in part, because of their new staff help.

Also last Autumn, IPC presented to the Board of Trustees the results of the I-QUE survey, and today presented a summary of the I-QUE report. The intention of this project was to improve the quality of the University experience for professional students. The I-QUE project was also presented at the national conference for NAGPS, a conference which IPC co-sponsored.

In October, IPC held its annual social event, the Halloween Concert, and the profits from this event, with support from the Office of Academic Affairs, were used for professional student development. The Professional Student Development Fund allowed IPC to grant students engaged in unique activities over \$6,000 to help them pursue their interests.

During Winter Quarter, IPC held its Annual Service Day, an event that allows professional students to showcase their abilities for the campus community. Participants received free eye exams, blood pressure checks, dental care, pet products, and tax advice. Over Winter Quarter, IPC was active with Professional Student Lobby Days in Washington, DC.

This spring, electronic elections were instituted along with an online poll on technology services. Todd Armen was elected as IPC president and Kathryn Ridgetale was elected as IPC vice president.

IPC is also developing an electronic cyber secretary with Clubtools.com that will allow coordination of activities and events between professional colleges, allowing incoming students to familiarize themselves with professional students, and streamline communication among professional students.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Mandel: (contd)

The most important role for IPC during the past year was to provide professional student input for areas such as the Academic Plan, the Diversity Plan, the Technology Fee, and Student Health Insurance, as well as serving on key committees and presidential commissions. During the next year, IPC will continue to act as a voice for professional students at Ohio State.

President Eric Ley would like to thank the members of the Board of Trustees for their continued backing of the three student governments, as well as for their support of the student leaders who head these governments. Involvement with the Inter-Professional Council was one of his most valued educational experiences during his years at The Ohio State University.

Next is the Council of Graduate Students report from Ron Meyers. CGS has had an exciting month in April. As you know, graduate students at Ohio State are researchers, scholars, teachers, and administrators. CGS is dedicated to helping graduate students develop professionally and academically.

To this, they conduct the Edward F. Hayes Graduate Research Forum every spring. On April 15 over 80 students presented their original research in a competition for prize money to help them go to academic and professional conferences. Their thanks go to many OSU faculty who served as judges, and the Graduate School and the Office of Research for their significant support.

CGS is also dedicated to addressing the out-of-classroom student experiences that profoundly affect students. One of the most important out-of-classroom experiences, in addition to professional development, is related to the quality of the neighborhoods east of High. CGS has taken the lead in developing innovative projects to improve that area. They are very pleased to work with the students at Public Relations Society to develop a marketing campaign for students to tell them to look out for each other, lock up, and keep their apartment and block looking good.

In front of you are pop can holders that Ron Meyers has donated to the Board members. He wants you to enjoy the pop and holder at barbeques and whatnots throughout the year. The start of the 14th Avenue Buckeyes Watch program is a big program for him and that's what these pop can holders advertise. This is also the sign that Ron wanted me to show you. It's going up in houses all over the area. Right now they're in apartments and houses all up and down 14th Avenue. There are 100 students already signed up with the Buckeyes Watch program, and 50 attending the block meeting. So students are making a difference.

The final report is on behalf of the undergraduate students. Throughout this past spring we've been working very hard to bring to fruition the four-year graduation contract that we talked about at past Board meetings. We've been working with Dr. Martha Garland in Academic Affairs, as well as Dr. Ray and different assistant deans and faculty to bring this to fruition.

The student on this committee just reported to me yesterday that this summer they're going to use the incoming freshman orientation as a pilot program for this contract. When students come to Ohio State they will have the opportunity to sign on to this contract and, if they keep their side of the bargain, they will be guaranteed graduation in four years. We feel that this will significantly affect graduation rates for students, and can also help the University bring in more dollars from the \$3,000 success challenge grants available from the state.

STUDENT GOVERNMENT REPORTS (contd)

Mr. Mandel: (contd)

Something else we've been working on is to further the convenience of students and their families by trying to move graduation from Fridays to Sundays. We've heard from many students that it's inconvenient for their families and guests to miss work. Sometimes they couldn't miss work and they had to miss graduation on Fridays. So we'd like to thank Dr. Ray, Dr. Kirwan, and Dr. Garland for their support in this initiative.

I wanted to give you an update with our Diversity Initiative Fund. We thanked Dr. Ray and Vice President Williams at a past Board meeting for the donations for our Diversity Initiative Fund, which we're using to give student organizations money to do programming for diversity.

Finally, I'd like to announce the new USG president, who I think will do a very fine job. Robert "B.J." Scheurger is with us today. B.J. is a sophomore hailing from Hinckley, Ohio, which is in northeast Ohio. He's very excited, he's very energetic, and he's going to do a fine job. He'll definitely raise the bar.

On a personal note, I'd just like to say "thank you" to the Board of Trustees and to all the administrators in the room, many students, faculty, and pretty much people all over the University who didn't have the opportunity to come to the meeting today.

A week from Monday I will ship off to Marine Corps boot camp at Paris Island. So this will probably be the last time I see a lot of you for a while. I'd just like to express my thanks to all of you; I've learned a lot. They say that at Ohio State you learn a lot outside of the classroom. For me, with all due respect for my teachers and classes, I think the most valuable lessons I've learned have been at these meetings and interacting with faculty and staff. I've definitely learned by making mistakes. I'd just like to say "thank you." Ohio State's given me more than I think I'll ever be able to give back to it. I'm going to miss this place.

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[Chanting and shouting from students and CWA union members in the audience supporting the strike -- "No Justice, No Peace;" and "Let Nancy speak!"]

Mr. Colley:

If I could have your attention, please? We have one agenda item left and as soon as that is concluded, we'll invite Dr. Campbell to speak.

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PRESENTATION OF THE 2000-2001 COMPENSATION GUIDELINES

Mr. Colley:

Provost Ed Ray will now discuss compensation guidelines for 2000-2001.

Provost Edward J. Ray:

Thank you, Mr. Chairman. This is a follow-up to the discussion that we had at the April Board of Trustees meeting regarding compensation for faculty, staff, and student employees for next year. As you'll perhaps recall from that discussion, we indicated that, in fact, relative to the competition, OSU salaries

PRESENTATION OF THE 2000-2001 COMPENSATION GUIDELINES (contd)

Provost Ray: (contd)

had eroded over the last three years. At present, we stand at 2.5 percent below our national benchmark peer institutions to which we compare ourselves. There's information in your packet that talks about where we stand relative to a number of job categories for faculty and particularly for staff. Obviously, in areas like information technology, we lag behind the market considerably.

The salary process that we bring forward to you, as has been the case since Fiscal Year 1994, is based on merit. There is no across-the-board element to the salary increases that individuals will get. They'll be differentiated in consultations between faculty, staff, vice presidents, deans, and chairs, based on performance, market, and equity.

A number of fee increases that have been associated with costs facing the University over the years have been tracked this year and, for the first time, brought into consideration in making our salary recommendations. Those include, obviously, rising health care costs and other categories.

We indicated in April that the expectation is that nationally an increase on average of 4 percent reflected where we thought the market would be for this next year. I'm bringing forward a recommendation for you at this time that we establish a budgeted salary increase pool of 4 percent of college and support unit personnel budgets for differential merit-based increases for faculty, staff, and student employees. No monies will be held back centrally. As I indicated earlier in the Fiscal Affairs Committee meeting, we also have provided the colleges and vice presidential areas the latitude out of their own resources to add up to another half of one percent to their salary recommendations.

That concludes my report, Mr. Chairman.

Mr. Colley:

Thank you. Is there a motion to the effect, as Dr. Ray has recommended?

FY 2001 COMPENSATION GUIDELINES

Resolution No. 2000-146

WHEREAS the current budget expires on June 30, 2000; and

WHEREAS faculty, staff, and student employee salary increases at comparable institutions are expected to average 4.0 percent over the next twelve months; and

WHEREAS appropriate consultations have taken place throughout the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approves budgeted increases to the salary pool of approximately 4.0 percent for faculty, staff, and student employees to take effect July 1, 2000, as described in the attached materials; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and file these materials with the official records of the University.

FY 2001 COMPENSATION GUIDELINES (contd)

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger.

(See Appendix XLII for background information, page 933.)

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Mr. Colley:

Dr. Campbell, we have two more issues on the agenda; if you will please, could you limit your remarks to five minutes?

Dr. Nancy Campbell:

Certainly. I've been asked to stand before you and speak to the issues and concerns of faculty, staff, and students at The Ohio State University regarding the CWA strike.

I've been a faculty member at OSU for five years and, unfortunately, I have learned the lesson, which I think has been somewhat revealed today, that the quality of experience at OSU and the quality of life depends very much on who you are and where it is that you are located in the institutional structure.

We inhabit an institutional structure that is set up, unfortunately, and, whether by intent or not, to divide people from one another, workers from students, students from staff, and staff from faculty. We number ourselves -- the faculty that is, I'm speaking here for the faculty -- among those who work to make this institution run. Indeed, we believe that if we did not work for this University that it would not work. The University works, in fact, because we do. We are your representatives in the national and international spheres.

We also acknowledge that we depend deeply upon the CWA workers, and the degree to which we depend upon their labor has been revealed this week. The degree to which the quality of student life on this campus depends upon CWA workers has also been revealed this week. We are begging you, the administration -- we believe, obviously, that the Board of Trustees has a direct line to the administration and can ask the administration -- to meet the entirely reasonable demands of the CWA workers.

What they are most insistent about is that they do not want to be divided from one another. The very issue of divisiveness that I talk about in academic terms is the issue that they are speaking to and that they would like you to consider. They do not appreciate the continued splitting of Hospitals' workers from the rest of the central campus workers. Ten cents an hour, 20 cents an hour seems like a symbolic issue to me. It seems to me that this University has enough flux in its budget to meet that demand.

Another of the key demands that seems to be a sticking point is the use of flextime. As a Women's Studies professor, I want to speak to that issue directly, because the people who use flextime are people who are raising families. I do not believe that this University can style itself as a supporter of family values of any sort when, in fact, what you are asking workers to do is give up flexibility in their work arrangements and not pay them overtime for coming in on weekends. That has a disproportionate impact on people who are raising families, who tend, of course in this social set up of hours, to be women.

Dr. Campbell: (contd)

Now, also capping the base so as not to exceed a certain cap and adding only cash bonuses -- I mean, what you're doing is trapping CWA workers in low end, dead end jobs. The educational provisions, of which the faculty is extremely supportive, were taken out very early. We understand that they were taken out, but we would like you to reconsider this. This is a work force that is saying that it does not wish to remain in these kinds of low end jobs, and is making extremely constructive demands in order to overcome those circumstances.

Finally, the demands of the students. The students have been organized for many years and they have organized especially around the issue of diversity. Now, I know that we are all rhetorically committed to diversity. I would like to see this University become much more materially committed to diversity than we have been and committed to democratization.

Now, I believe that one of the most publicly visible statements of support would be for you to put together a brief for the case that is now before the 6th Circuit. I believe that you have the expertise to do that. And if your heart is where your rhetoric is, you will, indeed, go ahead and make statements and become leaders on the issue of affirmative action, rather than following along what is likely to be a highly conservative legislature. I want to see you become leaders and that is what the students are asking you for -- to be leaders. We do not want to see Ohio go the way of Texas and California, where I happened to be during that anti-affirmative action drive. And I'll tell you, it is extremely divisive. It brings out the most regressive politics possible.

As a faculty member then -- as you know, because you have my letter that has now been signed by close to 100 faculty members, because people have continued to sign the letter, including many full professors, many of your finest faculty members and department chairs -- what we are doing is uniting with the students to call for the further democratization of the University and continued commitment, not just rhetorical commitment, but material, political commitment to the issue of continued access for all, including the workers of CWA. That's why those educational provisions should be there, symbolically as well as materially.

I thank you for the opportunity to address you today. I wasn't expecting this when I awoke, because I assumed that the two-week rule -- you know I'm very interested in decorum here. But I do believe that this is an issue that is burning and urgent. I urge you to ask the administration to settle this strike because for all the disruption that we have suffered -- and I have not been crossing picket lines and many of my colleagues have not been crossing picket lines, including graduate teaching associates, but also including faculty. I have been impressed at the number of faculty who I have seen teaching outside during this strike and refusing to cross picket lines, really wanting to honor the picket lines in support of the workers. I would ask you end this strike by acceding to the demands of the CWA, which in our view are entirely reasonable.

Thank you very much.

Mr. Colley:

Thank you, Dr. Campbell. We appreciate your remarks. Eric Ley and Josh Mandel -- front and center.

Audience member:

Is there no response to the comments, or the content of what was just said? I would like clarification. Is there no response from the Board of Trustees to the content of what just said? Please address that.

Audience member:

We won't back down until you meet their demands! We haven't done it yet!

Mr. Colley:

In court, the judge says we will take your comments under advisement and proceed with the meeting if we can.

Audience member:

President Kirwan was brought here specifically to deal with diversity, because of his track record with diversity, and yet faculty retention has gone down and in the student situation, the minority students.... You say that in your report. It has not gone up; it is not helping. So we want to know when exactly is this going to take place? Because we're seeing a situation get worse, not better.

Audience member:

Not only when, but how? What is the University doing? I don't see that there are opportunities for all of us, we're the people who make this --

Mr. Colley:

The Ohio law provides that at the conclusion of this meeting there is a change of the leadership of this Board and, so, at this time I should like to invite the next chairman of the Board, George Skestos, up to present him with the gavel.

Audience:

"No Justice, No Peace!"

Mr. Skestos:

My first act is adjourning the meeting.

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Thereupon the Board adjourned to meet Friday, June 2, 2000, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Michael F. Colley
Chairman

ACCEPTANCE OF THE GIFT OF REAL PROPERTY

4.895 ACRES OF UNIMPROVED LAND
DODRIDGE STREET, COLUMBUS, OHIO

Background

Location and Description

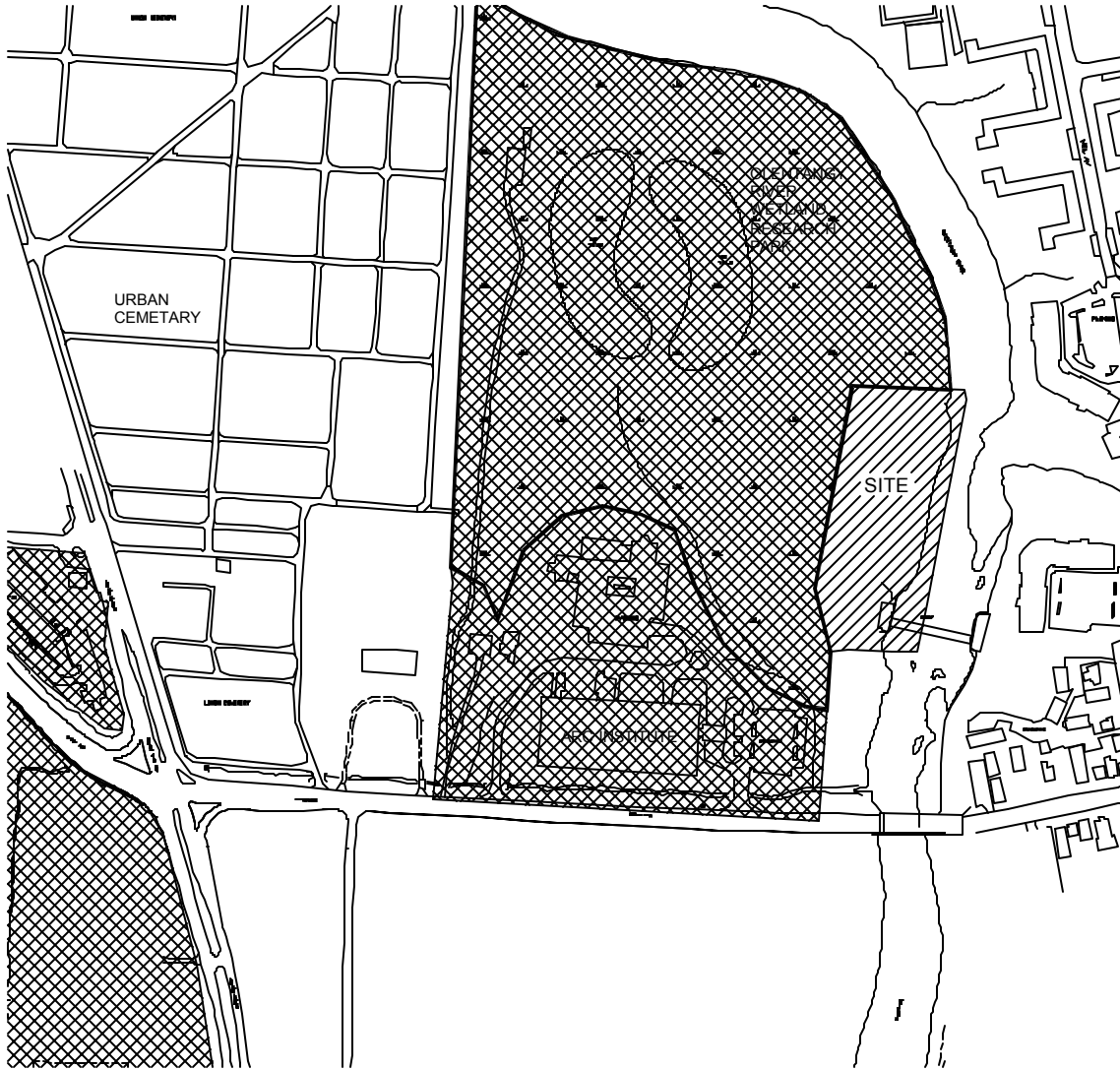
The property consists of approximately 4.895 acres of unimproved land, located just east of the University's Olentangy River Wetlands Research Park on Dodridge Street in Columbus. An MAI appraisal conducted by Anthony F. Mollica and Associates in January 2000 valued the property at approximately \$75,000. The property is owned by Olentangy Cove Associates, Ltd., an Ohio limited liability company. A phase one environmental audit, performed by the University's Environmental Health and Safety Office, disclosed no environmental concerns.

Use of the Property

Title to the property will be taken in the name of the State of Ohio for the use of The Ohio State University. The land will be used as part of the University's wetlands research area and to assist the Ohio Department of Transportation (ODOT) in fulfilling its wetlands mitigation obligation with respect to the Spring-Sandusky Interchange. The addition of this parcel will enhance the current 30+ acres of wetland and bottomland ecosystems managed by the University.

The University has entered into an agreement with ODOT to monitor and manage the mitigation site. The University's School of Natural Resources will receive a maintenance fee of approximately \$60,000 and, through the University's Research Foundation, a contract for approximately \$75,000 to do monitoring and research on the site.

Gift of 4.89 Acres of Land Olentangy River Wetlands Research Park The Ohio State University



No True Scale



Map Provided by University Engineer's Office

Office of Business and Finance

May 05, 2000



Existing 30+ acre wetland site



Proposed Site



State of Ohio Land for use by
The Ohio State University

**UNIVERSITY MEDICAL CENTER PRICE INCREASE
TO BE EFFECTIVE APRIL 1, 2000**

The Medical Center has proposed a 5% price increase to be effective April 1, 2000. This 5% price increase is a weighted average price increase with prices being increased from 0% to 10%, which permits the hospitals to gain the maximum benefit of a price increase. The Medical Center has been conservative in implementing price increases for several years, which has resulted in the Medical Center falling behind other hospitals' prices in the Columbus Metropolitan Area. Furthermore, a study performed by the University HealthSystem Consortium recommends that The OSU Medical Center institute significant price increases to maximize payment from HMO's and Third Party Payors. These reasons summarize the rationale for the price increase, which was also recommended by the Hospitals Board as one of the initiatives for improving financial operations of the Medical Center.

OSU Board of Trustees
May 5, 2000

FY 2001 Learning Technology Fee Recommendations

I. Context

- A. Among Ohio's 13 public colleges, OSU has the most comprehensive mission and the best academic reputation.
- B. OSU has the 9th lowest resident undergraduate fees, makes little use of specialized fees, but is subject to the same 6% fee cap as the other 12 colleges regardless of its prior efforts to keep fees low.
- C. The BOR Subsidy Model assumes all colleges charge the same fees leaving those at the lower end, such as OSU, at a distinct disadvantage to fund emerging technologies.
- D. The cost of providing specialized computing technology in the Higher Education environment has increased tremendously as computing applications have expanded into every field and State funding levels have not responded to meet this need.
- E. Student response to the existing Business, Engineering, CIS and Public Policy technology fees has been generally very positive and students have been involved in the planning process for a University-wide Learning Technology Fee.
- F. Students at most other public institutions already pay a technology fee and \$50 is the average fee per quarter.
- G. Current resources are inadequate to meet the demands of the workplace and resources from this fee will provide OSU graduates with greater employability and the State of Ohio with more skilled workers.

- H. Even with the Learning Technology Fee, OSU's resident undergraduate fees will be below the state average.

II. Recommendations for FY 2001

- A. Request approval from the Ohio Board of Regents and the Ohio Controlling Board to increase resident undergraduate fees above the fee cap in FY 2001 for the Columbus Campus only for the purpose of implementing a \$50 per quarter learning technology fee starting Autumn Quarter 2000.
- B. If this request increase above the fee cap is approved it is further recommended that the combined instructional and general fees for undergraduate students would be held to 5.5% with the remainder of the increase designated as the Learning Technology Fee which would be set at \$50 per quarter (\$75 per semester) for all students not currently paying a technology fee.
- C. Students in the Colleges of Business, Engineering and the School of Public Policy who are currently paying a technology fee will continue to pay that fee at the current level.
- D. As with other fees, the Learning Technology Fee would be prorated for part time students and Scholarship dollars would increase to protect the neediest students.
- E. The University will continue to refine this proposal based on additional student input.

III. Impact of Recommendations

- A. Estimated Revenue from the learning Technology Fee

Total Columbus Campus	4.3 million
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- B. The Provost requested the deans of each of the colleges to determine the ways in which they would utilize the funding that would become available from the student learning technology fee. Each college had unique needs, but there were many commonalities as well. As a result of the fee, colleges will be able to:
- Provide specialized and updated software and hardware for student study and research, as well as the individual guidance that they need to learn to use these resources effectively.
 - Increase on-line course offerings.
 - Reduce the wait to use the facilities.
 - Equip classrooms with the technology capable of accessing the internet.
 - Provide students in individual colleges with the specialized software and hardware that fits the needs of that discipline, so that the student will enter the workforce with the skills to draw on state of the art technology.

OSU Board of Trustees
May 5, 2000

FY 2001 Compensation Recommendations

- I. Context
- II. Recommendations

Office of Academic Affairs
Office of Business and Finance
Office of Human Resources

5/4/2000

I. Context

- A. The competitive status of OSU salaries has eroded three years in a row. Reversing this decline is essential to the achievement of our academic goals.
- B. The average faculty salary at OSU is 2.5% below that of our national benchmark institutions, and seventh out of ten in ranking (down from third).
- C. Staff competitiveness varies by occupational category; managers fare better than non-managers; office clerical are at market on average; technical and professional positions average 5% to 10% below market; those averages mask some key issues - for example, some "hot market" information technology positions are 25% or more below current market.
- D. The salary process has been merit driven since FY 1994. Colleges and vice presidential units have done a good job with the distribution of salary funds, differentiating for performance, market and equity; there are no entitlements.
- E. Fee increases and their effect on salary increases are now being reported annually.
- F. Rising health care costs are placing additional financial pressure on the University and its faculty and staff.
- G. Projections for the coming year, from competitive employers, show average salary increases of 4%.

NOTE: This is a summary of material presented at the April 7, 2000 Board of Trustees meeting.

II. Recommendations for FY 2001

- A. A budgeted salary increase pool of 4% of college and support unit personnel budgets for differential merit-based increases for faculty, staff and student employees effective 7/1/00.

Note: This means individual faculty, staff and student employees will receive more or less than the average increase, based on performance and equity.

- B. No funds will be held back centrally.
- C. Colleges and Vice Presidents will have the flexibility to adjust average salaries by up to +0.5% or these guidelines based on market, performance, and equity considerations and availability of funds.
- D. The University Hospitals and employees under collective bargaining contracts have separate salary increase packages.

NOTE: These recommendations affect 28,000 faculty, staff and student employees on all campuses. Approximately 3,200 staff covered by collective bargaining agreements are not included.

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SIXTY-THIRD MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 2, 2000

The Board of Trustees met at its regular monthly meeting on Friday, June 2, 2000, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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June 2, 2000 meeting, Board of Trustees

The Chairman, Mr. Skestos, called the meeting of the Board of Trustees to order on June 2, 2000, at 10:30 a.m. He requested the Secretary to call the roll.

Present: George A. Skestos, Chairman, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Jaclyn M. Nowakowski, and Kevin R. Filiatraut. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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INTRODUCTION OF NEW STUDENT TRUSTEE

Mr. Skestos:

Please join me in welcoming the newest member of the Board of Trustees. Mr. Kevin Filiatraut will be a second-year law student in the fall. He received his undergraduate degree in history and philosophy at John Carroll University, where he served as President of the Student Union. Kevin was just appointed yesterday, by Governor Bob Taft, as a student member of this Board, for a two-year term ending May 13, 2002. Welcome, Kevin, and may you have a glorious and wonderful two years.

Mr. Filiatraut:

Thank you, Mr. Chairman.

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AMENDMENTS TO COMMITTEE APPOINTMENTS FOR 2000-2001

Resolution No. 2000-147

BE IT RESOLVED, That the appointments to committees and representatives to various Boards for 2000-2001 be amended as follows:

Educational Affairs Committee:

Tamala Longaberger, Chair
Zuheir Sofia, Vice Chair
David L. Brennan
Kevin R. Filiatraut

Fiscal Affairs Committee:

David L. Brennan, Chair
James F. Patterson, Vice Chair
Zuheir Sofia
Tamala Longaberger
Dimon R. McFerson

Student Affairs Committee:

Robert M. Duncan, Chair
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Jaclyn M. Nowakowski

Agricultural Affairs Committee:

Dimon R. McFerson, Chair
Fred L. Dailey, Vice Chair, Ex Officio
James F. Patterson

Investments Committee:

Zuheir Sofia, Chair
Karen L. Hendricks, Vice Chair
David L. Brennan
John Gerlach, Jr. (Foundation Board)
Frank Wobst (Foundation Board)

Affiliated Entities Committee:

Robert M. Duncan, Chair
Zuheir Sofia, Vice Chair
Dimon R. McFerson
Jaclyn M. Nowakowski

University Hospitals Board:

George A. Skestos
Zuheir Sofia

**The Arthur G. James Cancer Hospital
and Research Institute Board:**

Zuheir Sofia, Chair
James F. Patterson

**University Managed Health Care System,
Inc., Board of Directors:**

Robert M. Duncan

AMENDMENTS TO COMMITTEE APPOINTMENTS FOR 2000-2001 (contd)

Personnel Committee:

George A. Skestos, Chair
David L. Brennan, Vice Chair
James F. Patterson

University Foundation Ex Officio

Class of Directors:

Zuheir Sofia (1 year)
James F. Patterson (2 years)
Tamala Longaberger (3 years)

Ohio State University Affiliates, Inc.:

George A. Skestos (1 year)
David L. Brennan (2 years)
James F. Patterson (3 years)

Wexner Center Foundation Board:

Leslie H. Wexner (2002)
~~Zuheir Sofia~~ TAMALA LONGABERGER

Research Foundation Board of Directors:

Daniel M. Slane

Science and Technology Campus

Board of Directors:

George A. Skestos

Regional Campus Boards:

Lima - Daniel M. Slane
Mansfield - James F. Patterson

Marion - Dimon R. McFerson

Newark - Karen L. Hendricks

Outreach & Engagement Committee:

James F. Patterson, Chair
Robert M. Duncan, Vice Chair
Daniel M. Slane
Jaclyn M. Nowakowski

Planning Committee:

Daniel M. Slane, Chair
Karen L. Hendricks, Vice Chair
Robert M. Duncan
Dimon R. McFerson
Kevin R. Filiatraut

Government Relations Committee:

David L. Brennan, Chair
Daniel M. Slane, Vice Chair
James F. Patterson
Robert M. Duncan
Michael F. Colley, Ex Officio
William Blair, Ex Officio

**Ad Hoc Committee on Capital Formation
For Emerging Businesses (STC):**

Zuheir Sofia
Tamala Longaberger
Karen L. Hendricks

Upon motion of Mr. Brennan, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President William E. Kirwan:

It was poet James Russell Lowell who wrote those immortal lines, "What is so rare as a day in June? Then, if ever, come perfect days."

I would certainly not claim our days are perfect, but I can say they are filled with excitement and dynamic change, with endings and new beginnings. Just one week from today, about 5,500 students will graduate at our 352nd commencement, celebrating the end of one phase of their lives and the beginning of another.

In one sense, there's also a new beginning for the Board this morning. Having recently bid a fond farewell and thanks to outgoing Board chair, Mike Colley, we now welcome with enthusiasm and high expectation a new Board chair, George Skestos, and two new Board members.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Another important beginning is the agreement reached last week with the Communications Workers of America on a new three-year contract. A contract that significantly improves their pay scale and, we hope, begins a stronger and more collaborative relationship with these 1,900 important members of the University community. The union's overwhelming ratification of the new contract sent a signal – a signal that it is a time for healing, understanding, and a renewed commitment to the important daily task we all face in operating this great University.

During the strike, many members of our community voluntarily took on additional responsibilities and worked many extra hours to ensure we continued to provide the quality of services our students have every right to expect. We owe an enormous debt of gratitude to these individuals, too numerous to mention by name, for their extraordinary dedication to the mission of this University.

I'd like to say a brief word about three of the items on our agenda today. First is the naming of two Distinguished University Professors that will take place immediately following this report. The recipients are among the finest faculty and scholars anywhere in the world.

First is Professor Frank C. DeLucia, a member of the Department of Physics, who has developed new methods to study the sub-millimeter wave electromagnetic spectrum. His research and advances in instrumentation have made signal contributions to three different fields of science: physics, chemistry, and astronomy.

And then Professor Joseph H. Lynch, a member of the Department of History, holds the designated Joe R. Engle Chair of the History of Christianity. One of the world's major figures in medieval history today, his research focuses on the history of Christianity in medieval times. We are proud of all of our faculty, but these distinguished faculty members are the best of the best.

The second item I want to mention is the national recognition given to our transportation department under the leadership of Janet Ashe and Sarah Blouch. This group won the Rochester Institute of Technology *USA Today* Quality 2000 Award and they were featured in *USA Today* this past month. They were recognized at our Fiscal Affairs Committee meeting this morning, and deserve our commendation for the example they set by performing the highest standard of quality.

The third item I want to mention is the impressive contribution our undergraduates make to research at this University, a topic that was discussed this morning at the Educational Affairs Committee meeting. Research is no longer the exclusive domain of graduate education. A good undergraduate education at a research university like Ohio State must include a quality research component.

Beginning next winter, we will offer our first-year students 10 undergraduate research courses aimed initially at our honors and scholars students. This research component will be presented exclusively by faculty, most of them senior faculty. We will begin with 200 first-year students in the fall and grow the program from there.

Many undergraduates already participate in research activities. For example, this year more than 1,200 undergraduate students worked in our research

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

laboratories. These positions can range from necessary but mundane tasks to actual participation in research projects.

For example, when junior Amy Stutz of Columbus agreed to help an astronomy professor analyze data for a research project, she had no idea she would end up publishing a paper in a prestigious astronomy journal. The research she published in the *Astrophysical Journal* with Andrew P. Gould, associate professor of Astronomy, challenged whether a type of star that astronomers use as a standard is a standard after all.

Recently, 42 undergraduates were honored for their outstanding research work at the Richard J. and Martha D. Denman Undergraduate Research Forum. The Denmans are determined to make this the best undergraduate research forum in the nation, a goal that we, of course, share.

As you may know, the Denmans are very strong supporters of the University. A 1957 graduate of Ohio State, Richard Denman is a retired executive from California who received a Distinguished Service Award from Ohio State in 1996.

A total of 130 students presented their research at this year's Denman Forum for faculty judges to evaluate. Among the winners was Amy Stutz, the young astronomer I just mentioned, who won first place in mathematics and physical sciences.

Three Denman winners attended the Educational Affairs Committee meeting this morning. First is Demisha Sparks of Columbus, a first-place winner for her work in health sciences. A microbiology major, Demisha graduates in June and, after taking a year off, will enter medical or graduate school.

Second is Robert Siston of Strongsville, near Cleveland, a first-place winner in engineering sciences. A mechanical engineering major, he is also graduating next week, and will attend graduate school in biomechanical engineering at Stanford University.

And, finally, Jessica Keating of Perrysburg, an art history major, received a second-place award for her work in performing and visual arts. As a third-year student, Jessica is eligible to compete again next year. We are very proud of all our Denman Undergraduate Research award winners.

Let me also share some additional good news about several other very special individual accomplishments by our students. Two Ohio State juniors have been awarded prestigious Barry M. Goldwater scholarships – among 309 students from the U.S. and Puerto Rico to be so honored.

The two are: John Antos of Mentor, Ohio, a chemistry major who's been working on new ways to recreate an anti-tumor agent. After graduation, John plans to study organic synthesis. And Matt Buoni of Columbus, an engineering and physics major who has been working in plasma physics and plans to study condensed matter theory in graduate school.

In addition, six students received National Science Foundation Graduate Fellowships. These are among the most prestigious awards given nationally to outstanding undergraduates – the best undergraduates in America. We had six win these awards this year. These students can take these scholarships to any graduate school in America.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Ryan Barnett is one of the recipients and will study physics at Harvard. The others are: Matthew Dorsten, who will study physics at Cal Tech; Lori King, who will study sociology at Stanford; Matthew Oliver, who will study computational ecology at the University of Tennessee-Knoxville; Mary Paster, who will study linguistics at the University of California-Berkeley; and Sarah Waterson, who will study human-computer interaction at the University of California-Berkeley.

Many faculty have also been honored in recent weeks, in addition to our two new Distinguished Professors. In one academic year, Michael Boehm, from our plant pathology department, scored a hat trick of sorts. He recently received the Gamma Sigma Delta Outstanding Teaching Award -- a national award; the Rodney Plimpton Outstanding Young Teacher Award from the College of Food, Agricultural, and Environmental Sciences; and the University's Distinguished Teaching Award. Michael was among 19 faculty who were honored this spring as recipients of the 2000 Alumni Award for Distinguished Teaching, the Distinguished Scholar Award, and the Faculty Award for Distinguished University Service.

Let me also tell you about one day in the life of Dr. Morton H. Friedman, professor of Biomedical and Chemical Engineering and Pathology, and associate director of the Biomedical Engineering Center. On one day this past April, Dr. Friedman received three pieces of mail. The first announced he was being awarded one of the American Society of Mechanical Engineering's most distinguished prizes, the H.R. Lissner Medal, for sustained contributions to the field. A second letter announced that he had received a \$1.2 million grant from the National Institutes of Health to support his research, and the third letter announced he'd won yet another award of \$1.2 million from the National Institutes of Health, all to support his research. Not bad for a day's work.

We were also pleased to present this year's Distinguished Diversity Enhancement Awards to five very deserving faculty and staff members. They are: Chikako Cox, a psychologist in Counseling & Consultation Service from the Office of Student Affairs; Kenneth M. Hale, assistant dean of Student Services and clinical associate professor in the College of Pharmacy; Professor William T. McDaniel, acting chairperson in the Department of African American and African Studies and professor in the School of Music; Dr. Rebecca Parker, director of the Ohio Union, Office of Student Affairs; and Professor Patricia L. Stuhr in the Department of Art Education.

A week ago, 323 student-athletes were honored for their athletic and academic accomplishments. We have 800 student-athletes at Ohio State, so 40 percent of our student-athletes had a 3.0 G.P.A. or better.

As part of the event, two very special awards were given -- the Big Ten Medals of Honor. They were presented to Angel Aja, a senior from Puerto Rico, and a four-time scholar athlete and a second team All-American in men's volleyball; and Laura Murray, a senior from Woodbridge, Virginia, a three-time OSU scholar athlete who led the Ohio State pistol team to a national championship by claiming three individual titles.

Later this month, I will lead a group of Ohio State faculty and administrators on a trip to Taiwan, South Korea, and Japan. We will visit with academic, business, and government partners in these nations, and strengthen our ties with a growing body of alumni in that region.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Also looking ahead, we will soon present our academic plan for your review and approval. The extensive feedback we received on our earlier draft caused us to do some additional work, especially to ensure that our initiatives are financially feasible. We continue to believe that this plan will greatly facilitate our efforts to become one of America's best public universities.

In closing, I'd like to note that Ms. Jamie Mathews-Mead is attending her last meeting as chair of the Staff Advisory Committee. She has provided outstanding service to USAC. Jamie, I just want to pause and have all of us recognize the exceptional leadership you've provided USAC this past year. Would you please stand?

Jamie leaves big shoes to fill, but we have a very talented person to take on this responsibility, Cecelia McFadden. Cecelia, would you please stand? And we thank you for taking on this responsibility.

Finally, I have the unfortunate responsibility to say that Gerry Reagan, one of the most admired and respected people at this University, has decided that it is time for him to step down as the Secretary of the Senate. Saturday will be his last meeting as Secretary of the Senate, but we will find some appropriate way to recognize Gerry in the coming months for his extraordinary service to this University.

Mr. Chairman, that concludes my report. I would like to now turn to Ed Ray, who will begin the presentation of our two Distinguished University Professors. Ed --

PRESENTATION OF THE DISTINGUISHED UNIVERSITY PROFESSORS

Provost Edward J. Ray:

Thank you, Mr. President. I'm delighted to confer the title of Distinguished University Professor on Professor Frank C. DeLucia, from the Department of Physics, and Professor Joseph H. Lynch, from the Department of History. The conferment of this title is Ohio State's highest recognition for excellence and held by only twenty individuals. Many thanks to the selection committee, chaired by Professor Jessie Au, for their time and commitment in choosing these outstanding faculty members to receive this distinction.

Professor DeLucia would you please come forward. Professor Frank DeLucia came to Ohio State from Duke University in 1990. The recognition that he has received for his work reflects its national importance. He is a recipient of The Ohio State University's Distinguished Scholar Award, a fellow of the American Physical Society, and the winner of the prestigious Max Planck Research Prize.

Scientists from other universities have called Professor DeLucia's work in millimeter spectroscopy "pioneering." As one scholar at Harvard wrote, "Radio astronomy has changed our perception of the universe, and there is little doubt that the work of Frank DeLucia has been essential in that area of science." A colleague from Columbia wrote, "DeLucia's scientific work is at the cutting-edge of the most fundamental and important issues in collision dynamics and spectroscopy, making use of the most sophisticated experimental techniques coupled to excellent theoretical work through collaborations."

Professor DeLucia's an exemplary when it comes to commitment to excellence and teaching. When he was chair of the Department of Physics, the department

PRESENTATION OF THE DISTINGUISHED UNIVERSITY PROFESSORS (contd)

Provost Ray: (contd)

was awarded the Departmental Excellence in Teaching Award. And his service to this University has also been exemplary.

As department chair, his peers credited him for invigorating the department and for reestablishing the University's reputation in the molecular spectroscopy area. In fact, under his leadership the department made the largest gain in national ranking of any physics department in the country. His leadership is considered to have been critical in helping the department to attain the Selective Investment Award and funding for the new Physical Sciences Research Building.

Frank, your accomplishments have been truly distinguished and distinctive, and I am proud to confer on you the title of Distinguished University Professor.

Professor Frank C. DeLucia:

Thank you.

Provost Ray:

I would like to invite Will Saam, chair of the Department of Physics, to make a few comments, then afford Frank the opportunity to make some observations, and then allow the Board to ask some questions. Will --

Dr. William F. Saam:

Thank you, Ed, President Kirwan, members of the Board of Trustees, and guests. Frank DeLucia is one of Ohio State's finest assets. As Ed mentioned, his contributions across-the-board are truly distinguished and distinctive.

Frank's research is broadly interdisciplinary. He has been a pioneer in the development of the sub-millimeter wave region of the electromagnetic spectrum and his application to scientific problems in physics, chemistry, and astronomy. His innovations and instrumentation in the ensuing new science have had extraordinary broad worldwide impact. He has published nearly 170 papers, mentored 22 Ph.D. students, and he runs a research operation externally-funded at more than \$500,000 per year.

Now, not all of Frank's 170 publications have been without frivolous impact. One incited high frivolity. This was a paper instrumental in providing the key steps for the discovery for alcohol in space. The European press ran with this with quotes like, "Physicists find the bar at the end of the universe," "Pub is out of this world," and from the *Scotland Sunday Mail*, "There is a God in heaven after all."

As chair from 1990 to 1998, Frank did little formal teaching. But through a department with a long tradition of paying careful attention to teaching, he added a real clarity and focus to the entire instructional program. Our undergraduate and graduate programs and the strong interactions between them have greatly benefitted from his initiative and guidance. It was his vision that physics be a community of scholars and that vision is largely realized. He can justly claim the lion's share of the credit for our Departmental Distinguished Teaching Award.

Frank's gift for cogent detailed analysis of any issue brought before him is legendary. This gift has been invaluable in energizing his successful service to the University, to the national academic community, central in his guidance of our successful efforts to obtain a Selective Investment Award, and to obtaining funding for the new physics building, currently in-design.

PRESENTATION OF THE DISTINGUISHED UNIVERSITY PROFESSORS (contd)

Dr. Saam: (contd)

Frank DeLucia brings honor to the position of Distinguished University Professor. In this position, he will be a superbly effective advocate for excellence, reason, and for the advancement of the University as an institution.

Thank you.

Professor Frank C. DeLucia:

Thank you very much, Will. Ladies and gentlemen, President Kirwan, and Trustees, I must confess after all that extravagant praise I'm not sure I really recognize myself, but I'm sure my mother sitting in the audience does. I suspect my wife is willing to believe at least some of it, but I'm sure my children in their wisdom really know better.

In a field like physics, whatever accomplishments have led to all of this are the work really of many people. A thesis advisor sets an example. Students, post-docs, and visitors -- one of whom was a long-time colleague of mine and is in the audience -- have really done most of the work. Also, colleagues who prepare extravagant nomination packages and write extravagant letters, and I'd really like to thank all of them.

As you heard, I spent the first eight years of my career here as department chairperson. They've been good years for the department, but in all honesty I've received far too much credit for the success and, in fact, sometimes it even is exaggerated beyond truth. The real truth of the matter -- with respect to the teaching award -- is every year, while I was chairperson, we finished one out of the running. We almost won. They say reapply next year. But as soon as I quit and Will became chairperson, we actually did win. He generously let me point that out rather than doing that himself.

I was attracted to come here by several things and I'd like to mention three of them. First is that Ohio State is arguably the very best place in the world to do the kind of research that I do. That is very important to me. Second, it was a department full of people who were willing to work hard for the common good to build a really great department. That's important when you come somewhere to be a chairperson. The third thing was that I had a belief that the administration and the Board really cared about its physics department. That is another thing that's important when you're going to come somewhere to be a department chairperson. I'm happy to say that that last belief has clearly been bourn out.

You've heard about the good things that have happened to the department and it's really through your generosity. The Selective Investment Award was a very good thing for us. This Board has also allocated \$50 million to build a new building that we hope can come to pass in the not too distant future. We know that these are investments, and I'm sure going to hold Will's feet to the fire to make sure that we pay off.

Of course, I'm really excited about the physics idea. I must confess that some days I'm surprised that you pay me to do it. I'm happy that you do. There are other days that I understand why you pay me to do it, but there aren't so many of those. I would like to, in some sense, take some time to fill you in on the details of all the excitement and daring do that is going on in the lab.

When I go to parties and am introduced, the question I'm asked is, "What do you do?" When I say, "I'm a physicist," there is a deadly silence. In fact, in another life I spent a small amount of my time teaching astronomy. When I was asked

PRESENTATION OF THE DISTINGUISHED UNIVERSITY PROFESSORS (contd)

Professor DeLucia: (contd)

that, I would say truthfully, "I teach astronomy" and then there were many interesting things to talk about. So I'm not going to tell you about what I do and, in some sense, after all of this extravagant praise it would probably be a come down anyway. Whenever I have an opportunity to address such an august body -- especially on a topic of my own choosing -- many things run through my mind. I can see those of you who know me best, you are already running and ducking for cover wondering what will come next.

I really only have a simple message, but it's one that I feel very strongly about. It is simply this -- the success of a department and, by extension, the success of a university can't be any greater than the success of its graduate students. I'd like to elaborate on that. While at some level it is obvious that the scholarly and research work going on at the University is closely tied to the success of its graduate students, I mean this statement on a much broader level. Specifically, I mean it includes the quality of the undergraduate education and the undergraduate experience. They're equally tied to this.

I know physics best, so I can talk of physics. Right now I'm teaching a large lecture class and what the students get out of this is going to depend at least as much upon the quality and the dedication of the recitation instructors that work with me, as any brilliant lecture that I happen to give. I know different departments are different and graduate students play different roles in these departments. I live in Smith Lab and Smith Lab has many pool classrooms, so I walk up and down the halls and I listen. You can be educated in many surprising ways by listening to lectures in the halls. I can tell you, frankly, that what I hear is a mixed bag. There is some outstanding instruction going on, but there is some that is less so. Probably true for faculty as well.

In the end, I say we need to recruit the best graduate students that we can and I mean that in a very broad sense. We also then need to create the best possible environment for them to build careers in. Whenever you make policy and whenever we make policy, one needs to ask the question, "Will this make Ohio State a better place to be a graduate student?" In turn, they'll make Ohio State a better place to be an undergraduate and it will help sell Ohio State to the citizens of this state. In turn, it will help us recruit worthy successors to themselves. I really mean this.

Finally, I'd like to express my gratitude for this honor. One really never knows whether one deserves it or not, but I'm very happy to accept it. Thank you very much.

Mr. Skestos:

Do we have any questions? I think they're afraid to ask you any. Thank you very much.

Provost Ray:

Professor Joseph H. Lynch, The Joe R. Engle Designated Chair in the History of Christianity, please come forward.

Professor Lynch joined our faculty in 1971. He is a recipient of the University's Distinguished Scholar Award and fellowships from the Guggenheim Foundation, the National Humanities Center, the National Endowment for the Humanities, and the American Council of Learned Societies.

PRESENTATION OF THE DISTINGUISHED UNIVERSITY PROFESSORS (contd)

Provost Ray: (contd)

The author of four influential books and more than 50 articles and reviews, Professor Lynch is best known for his work on fosterage in Medieval Europe. A colleague from Notre Dame said, unequivocally, that he is "easily one of the finest historians of the church and religious life now at work in the general field of early Medieval Europe." A colleague from the Institute for the Advanced Study at Princeton recognized Professor Lynch as, "a catalyst in the community of medievalists." A faculty member at Rutgers wrote, "Professor Lynch stands in the first rank of medievalists."

His commitment to excellence in teaching has been recognized with the University's Alumni Distinguished Teaching Award and an award from the Ohio State Alumni of Greater Cleveland. Professor Lynch's service to the University includes terms as director of the Center for Medieval and Renaissance Studies and as chair of the Department of History. Both of these units rank among the leading programs in the nation in their respective areas. The latter is also a recent recipient of a Selective Investment Award.

Joe, your accomplishments are distinguished and distinctive, and I'm delighted to confer on you the title of Distinguished University Professor.

Professor Joseph H. Lynch:

Thank you.

Provost Ray:

First, Professor Rothney will make a few observations and then Professor Lynch will make comments of his own. Again, if the Board has any questions or comments we will welcome them at that point.

Professor John A. Rothney:

Thank you, Provost Ray, Mr. Chairman, and members of the Board. I'm here in place of our new chairperson of the Department of History, Professor Leila Rupp, who couldn't be here today. It is a great pleasure as vice chair to say a few words about my colleague, Joe Lynch.

I was given two minutes to explain why we nominated Joe for this highest University honor. The short answer is that during his thirty years of service at the University, Joe has already won all of the other prestigious awards in Ohio State's grip. So it only remained to nominate him for this one -- the most distinguished of all.

As Provost Ray mentioned, Joe is a scholar of international reputation, one of the two or three best known American scholars in the field of medieval religious history, and the holder of a Guggenheim Fellowship, which is the highest, most competitive, and most distinguished award given to a humanist. Joe has been designated as the first holder of the Joe R. Engle Designated Chair in the History of Christianity and he long ago won a University Distinguished Scholar Award.

What is a good deal rarer among his accomplishments is that he is the winner not only of the Distinguished Scholar Award but of the Alumni Distinguished Teaching Award, and he is a member of the University's Academy of Teaching. I'd like to say a word about that.

PRESENTATION OF THE DISTINGUISHED UNIVERSITY PROFESSORS (contd)

Professor Rothney: (contd)

Joe has continued regularly to teach not only seminars both formal and informal for advanced graduate students for many years, but he has tutored graduate students in Latin. This is not a formal course offering, but just something he does to help them out. Even more importantly is that he continues to take his regular turn in teaching our freshman-level introduction into western civilization, contributing thereby to history's foundational contribution to the general education of Ohio State undergraduates. Maybe he would want to say a word or two about that. Continuing service in a way that's the humblest and yet also one of the most important things that we do in history.

Joe's record of service to the historical profession is enormous. He is currently serving as president of the American Catholic Historical Association and received the Distinguished Service Award of the Ohio Academy of History. Here at Ohio State, he has chaired our department and help prepare the way for our winning of the Selective Investment Award.

Joe has also served on literally numberless committees, commissions, and task forces. He's been one of those ever reliable and ever-faithful faculty members, the people who help to keep this vast and intricate institution going. He is an "academic superstar." Joe will reject the term, but he shouldn't. It should be noted that he's a "homegrown superstar." We did not have to go somewhere and tempt him to come to Ohio State. He has spent his life and dedication to this institution.

Finally, on a less formal note, I want to tell you in closing that Professor Lynch has been legendary for many years for being the first early morning arrival every day in the History Department and for putting on the departmental coffee pot. I don't know if he's still doing that, but I wouldn't be at all surprised. Thank you.

Professor Joseph H. Lynch:

I hope you'll excuse the autobiographical tone of this, but whenever historians try to understand the world, they understand it historically, and this gives me an occasion to reflect on my own career.

Only a few people have the good fortune to decide early in life what they want to do and then do it with no regrets. I'm one of those people. When I was thirteen, my guidance counselor, Ms. Bessie T. May, asked me what my job plans were. I told her I wanted to be a medievalist. As I look back, I'm fairly sure Ms. May didn't know what that was. Of course, I didn't understand all of the implications of it either. I do recall that she looked up from my academic transcript and suggested I take more shop courses.

As all who know me can testify, I'm a strange person. I had a very happy childhood and I have happy memories of school. In due time, by way of Boston College and Harvard, I got the career I wished for and I've been in it for the last thirty years. I came to Ohio State really as a child -- actually I was twenty-seven, but as I sit here now that looks like a child to me. In a sense, I grew up here.

I would be looking at the past with grossly rose-colored glasses if I said everything's been perfect. But the University and, especially, my department and my college -- because for most faculty that's really where you live, you live in your department and in your college -- have generally provided a supportive environment in which I could develop as a scholar, teacher, and a person. I found very early on that if I was willing to do my part, chairs and deans were willing to do theirs.

PRESENTATION OF THE DISTINGUISHED UNIVERSITY PROFESSORS (contd)

Professor Lynch: (contd)

I make no apologies for my love of research and writing -- I think about them all of the time -- but I also value and, more importantly, learn from the other opportunities that Ohio State has given me. As Professor Rothney said, I have enjoyed and continue to enjoy teaching undergraduates. There is a thrill standing on that stage with 120 students in front of you knowing that you could bore the hell out of them, or not. I always opt for not. It's not always successful, but that's what I opt for.

In fact, if I had to rank honors, I would put the Alumni Distinguished Teaching award at the top. I'm very proud of that and very pleased. I wrote one book especially for undergraduates, *My History of the Medieval Church*. I'm shamefully pleased by unsolicited testimonials to its success in classrooms all over the country. I am now struggling -- and I really mean struggling -- to write a companion book on the history of early Christianity. I want it to be up-to-date and scholarly, but at the same time accessible to undergraduates and to an interested non-university audience, which I've discovered is no small thing to do.

For gaining a grasp on the realities of University life, I know of no substitute for service on committees and in administrative posts. I followed my own service, both eye-opening and broadening. For seven years I directed the Center for Medieval and Renaissance Studies, which brings together 50 or 60 faculty members and numerous graduate and undergraduate students. The Center has been very important in my academic life and it has been crucial in creating the flourishing state of medieval and renaissance studies at this University.

I served as chair of the Department of History for a term, during which my colleagues and I promoted trends that recently came to fruition under professor now Dean Michael Hogan's leadership, particularly the receipt of the University Departmental Teaching Excellence Award in 1997 and the University Selected Investment Award in 1999.

I think I'm fortunate to be in a department where a realistic optimism prevails. We are trying very hard, and, I think, very creatively, to maximize the University's investment in us. Personally, I'm grateful for the opportunity we have had to hire distinguished European historians: Professor Geoffrey Parker, Professor David Cressy, Professor Dale VanKley, and, especially, Professor Barbara Hanawalt, a fine Medievalist, who holds The King George III Professorship in British History.

My own scholarly work, which has treated several quite distinct topics, has a theme running through it. I've always been fascinated by the complicated intersections of religious belief and what I call real life, for lack of a better term. In my research I probe the places where those intersections are most visible: birth, death, marriage, money, politics. I try to understand how actual human beings have reacted to or against the demands of their religion. I want to see how actual people reconcile their religious beliefs with the economic and social realities that press on them, sometimes press very hard on them.

I'm honored to be here today, but I would not be here without help, lots of it. If I could, I would express my gratitude in detail to all of my benefactors, my parents, my teachers, my mentors, my friends, and my colleagues, but the list would be too long for this occasion. So I limit myself to expressing my gratitude to The Ohio State University, represented by the Board of Trustees, and to my supportive family: Matthew Lynch, Michael and Kris Lynch, Elizabeth and Tyler Congan, and my wonderful wife, Ann Lynch. Thank you.

PRESENTATION OF THE DISTINGUISHED UNIVERSITY PROFESSORS (contd)

Mr. Skestos:

If my fellow Board members would indulge me for a moment, I'd like to make a comment.

Professor Lynch, you probably don't know this, but I'm sitting here today as a member of the Board of Trustees, indirectly, because of you. A great number of years ago my daughter was taking a course from you on the History of Christianity. One day she asked me to accompany her to class and I did. I found your discussion and lecture interesting and very exciting, and I went back several times to the class. Eventually, I decided to take the course -- History of Christianity. Unfortunately, during that period you were not teaching, your colleague Professor Pegues was.

I continued taking a number of courses at Ohio State, some 55 hours, over a period of time, and one thing led to another. What I found was really a superb group of faculty members in all of the courses that I took at Ohio State. It wasn't just history, it was in the Fisher College of Business, in psychology, and so forth.

One day the Governor called me and asked if I would like to be a trustee at Ohio State. So thanks to you, I am here. I've had a wonderful 8 1/2 years on this Board.

I can testify as to the quality of your teaching and lecturing, and it is superb.

Let me say to both you and Professor DeLucia, on behalf of the Board of Trustees and the entire Ohio State community, we are extremely proud of our new Distinguished University Professors and for their contributions to this University. More importantly because their research and scholarship have expanded the base of knowledge.

Professor Lynch, your scholarship has provided a deeper and clearer understanding of the implications of very important aspects of medieval systems to help us reframe how we think of our historical past. And, Professor DeLucia, your innovative approaches and the technology that you have developed have made it possible to explore dimensions in physics in new ways that will affect how we think about science in the future.

Ohio State is, indeed, fortunate to have both of you on our faculty, and we are proud to confer the University's highest honor. Will the audience please join me, again, in congratulating these wonderful scholars?

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CONSENT AGENDA

President William E. Kirwan:

We have fourteen resolutions on the consent agenda today. I would like to request that resolution #17 be considered in a separate motion. Unless there are any objections, I would like to recommend the following:

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2000-148

Synopsis: The amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; and

WHEREAS the proposed amendments to the Medical Staff Bylaws were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on May 16, 2000, as follows:

Amended Bylaws of the Medical Staff

3335-111-02 Purpose.

The purpose of the medical staff of the CHRI shall be:

(A) through (C) unchanged.

(D) To provide research, educational, and service programs to benefit the mental, physical, and environmental health of the citizens of the state of Ohio AND BEYOND; dedicate themselves to be responsive to the needs of their patients and to communicate effectively concerning matters of patient care; encourage dissemination of medical knowledge to health professionals and the public, and conduct research for the prevention and treatment of cancer. (B/T 9/1/93, B/T 12/6/96, B/T 9/1/99, B/T 12/3/99, B/T 6/2/2000)

3335-111-04 Membership.

(A) Qualifications.

(1) through (4) unchanged.

(5) RESIGNATION, TERMINATION OR NON-REAPPOINTMENT TO THE FACULTY OF THE OHIO STATE UNIVERSITY SHALL RESULT IN IMMEDIATE TERMINATION OF MEMBERSHIP ON THE MEDICAL STAFF OF THE CHRI.

(6) ANY MEDICAL STAFF MEMBER OR LICENSED ALLIED HEALTH PROFESSIONAL WHOSE PARTICIPATION IN ANY FEDERALLY FUNDED REIMBURSEMENT PROGRAM IS TERMINATED BY THOSE PROGRAMS, OR WHO IS OTHERWISE EXCLUDED OR SUSPENDED FROM PARTICIPATION IN WHOLE OR IN PART FROM THESE PROGRAMS, SHALL BE PROHIBITED FROM PROVIDING SERVICES TO INDIVIDUALS COVERED BY FEDERALLY FUNDED REIMBURSEMENT PROGRAMS AS OF THE EFFECTIVE DATE OF THE TERMINATION, EXCLUSION OR SUSPENSION. CONTINUED EXERCISE OF CLINICAL PRIVILEGES FOR THE PROVISION OF SERVICES TO INDIVIDUALS COVERED BY OTHER THIRD PARTY PAYORS OR PAID BY THE PATIENT SHALL BE GRANTED OR PROHIBITED FOLLOWING CONSIDERATION BY THE CREDENTIALS COMMITTEE AND THE DIRECTOR OF MEDICAL AFFAIRS. IF THE MEDICAL STAFF MEMBER'S OR LICENSED ALLIED HEALTH PROFESSIONAL'S PARTICIPATION IN THESE PROGRAMS IS NOT FULLY REINSTATED BY THE EXPIRATION OF THE MEDICAL STAFF MEMBER'S OR LICENSED ALLIED HEALTH PROFESSIONAL'S THEN CURRENT REAPPOINTMENT TERM, THE AFFECTED MEDICAL STAFF MEMBER OR LICENSED ALLIED HEALTH PROFESSIONAL WILL BE DEEMED TO HAVE RELINQUISHED ALL CLINICAL PRIVILEGES AT THAT TIME. IT SHALL BE THE DUTY OF ALL MEDICAL STAFF MEMBERS AND LICENSED ALLIED HEALTH PROFESSIONALS TO PROMPTLY INFORM THE DIRECTOR OF MEDICAL AFFAIRS OF ANY ACTION TAKEN, OR THE INITIATION OF ANY

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

PROCESS WHICH COULD LEAD TO SUCH ACTION BEING TAKEN BY ANY OF THESE PROGRAMS.

~~(5)~~(7) All patients admitted for podiatric care shall receive the same medical appraisal as all other hospitalized patients. A member of the medical staff who is a doctor of allopathic or osteopathic medicine shall admit the patient and be responsible for the history and physical and medical care that may be required at the time of admission or that may arise during hospitalization, and shall determine the effect of any proposed procedure on the total health status of the patient. The podiatrist will be responsible for the podiatric care of the patient including the podiatric history and physical examination and all appropriate elements of the patient's record. THE PODIATRIST WILL BE RESPONSIBLE TO THE CHAIRPERSON OF THE DEPARTMENT OF ORTHOPAEDICS.

~~(6)~~(8) Practitioners of dentistry, who have not been granted privileges as oral and maxillofacial surgeons, may admit patients to the hospital if such patients are being admitted solely to receive care which a dentist may provide without medical assistance, pursuant to the scope of the professional license of the dentist. Practitioners of dentistry and/or podiatry must, in all other circumstances, co-admit patients with a physician member of the medical staff. A physician member of the medical staff will be responsible for any medical problems that the patient has while an inpatient of the hospital. The dentist is responsible to perform and document those parts of the history and physical related to dentistry.

(B) through (D) unchanged.

(E) Procedure for appointment.

(1) The completed and signed application for membership on the medical staff shall be presented to the director. Signing the application constitutes a consent to be interviewed in regard to the application, authorizes appropriate personnel within the CHRI to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on the applicant's competence, health status, character and ethical qualifications. The applicant also consents to inspection by CHRI personnel of all records and documents that may be material to the evaluation of professional qualifications and competence to carry out the clinical, medical, and educational privileges for which the applicant is applying as well as professional ethical qualifications for medical staff membership and further releases from any liability all representatives of the CHRI for acts performed concerning this process. The applicant has an affirmative duty to disclose any prior or current challenges to licensure, including voluntary and involuntary relinquishment of such licensure, or any loss or limitations of membership in any professional organization, or loss or limitations of medical staff membership or privileges at any other hospital, including voluntary terminations and voluntary or involuntary relinquishment of board certification or DEA certificate. Upon request of the medical staff administrative committee, the applicant will document physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive professional care of a generally recognized level of high quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff. Individuals in administrative positions who request medical staff membership or clinical privileges are subject to the same procedures as all other applicants for membership and privileges.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

The application for medical staff membership and/or clinical privileges shall be deemed complete when the following documents and information are received by the director; notice of faculty appointment, (except for community oncologist attending staff and community associate staff), completed and signed application, photograph attached, photostat of license, DEA certificate and board certification (including verification by a primary source), chief of section, CHIEF OF CLINICAL DIVISION (IF APPLICABLE) and department chairperson's endorsements, except as otherwise specified in these bylaws, THREE letters ~~(three)~~ of recommendation OR REFERENCE FORMS, at least one of which references the applicant's current health status, delineation of privileges form including, but not limited to, documentation of training and experience when privileges for laparoscopic procedures and/or use of lasers are requested, and malpractice insurance policy face sheet.

(2) through (5) unchanged.

(F) Procedure for reappointment.

(1) Unchanged.

(2) The basis on which the chairperson of the academic department and the chiefs of the sections of the CHRI are to act in regard to the reappointment of a medical staff member and the clinical privileges to be granted upon such reappointment shall be a member's professional competence; clinical judgment; ethical conduct; current licensure, and listing of CME units, FIFTY PERCENT OF WHICH SHALL RELATE TO THE APPLICANT'S CLINICAL SPECIALTY AND ARE CONSISTENT WITH THE LICENSING REQUIREMENTS OF THE APPLICABLE STATE PROFESSIONAL BOARD ~~required~~; health status, including any reasonable evidence and/or health assessment that may be requested by the credentials committee, the medical staff administrative committee or committee on physician health; annual PPD test; participation in clinical research programs; participation in staff affairs; compliance with the bylaws, rules and regulations of the medical staff including quality assurance responsibilities, and the board of trustees of the Ohio state university; cooperation with CHRI personnel; relations with other physicians, other health professionals or other staff; professional attitude toward patients; clinical and technical skills as indicated in part by the results of monitoring and evaluation activities; and, fulfillment of responsibilities to the university and the public. Continued membership on the medical staff requires participation in the patient care activities of the CHRI. A staff member who fails to admit patients or engage in comparable patient care activities in the CHRI (as determined by the director of medical affairs) for the preceding year will not be reappointed to the medical staff. The candidate may reapply for membership on the medical staff by procedures set forth in this rule subject to the same provisions and probation as new applicants for membership.

(3) through (5) unchanged.

3335-111-07 Divisions of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, community oncologist attending, community associate, and limited designations.

(A) Honorary staff.

~~(4)~~ Unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

~~(2) Honorary staff members are exempt from attendance at staff meetings.~~

(B) through (E) unchanged.

(F) Community associate staff.

(1) Unchanged.

(2) Prerogatives.

The community associate staff members may:

(a) Provide consulting services to James patients.

(b) Admit patients when the primary diagnosis is cancer or cancer-related.

(c) Be free to exercise such clinical privileges as are granted.

(d) Attend all meetings of the medical staff as non-voting members and attend any and all medical staff or hospital education programs. The community associate staff member may not hold elected office in the medical staff organization except to serve as a non-voting, ex-officio member of medical staff committees if appointed pursuant to these bylaws.

~~(e) Satisfy the requirements set forth in rule 3335-111-13 of the Administrative Code for attendance at medical staff meetings and meetings of those committees of which they are a member.~~

~~(f) Should actively encourage all of their patients to cooperate in and, whenever applicable, participate in an approved protocol. Failure to do so may constitute grounds for loss of community associate staff privileges.~~

(3) Unchanged.

(G) Unchanged.

(H) ASSOCIATES TO THE MEDICAL STAFF.

(1) QUALIFICATIONS:

LICENSED ALLIED HEALTH PROFESSIONALS ARE THOSE PROFESSIONALS WHO POSSESS A LICENSE, CERTIFICATE OR OTHER LEGAL CREDENTIAL REQUIRED BY OHIO LAW TO PROVIDE DIRECT PATIENT CARE IN A HOSPITAL SETTING, BUT WHO ARE NOT ACTING AS LICENSED INDEPENDENT PRACTITIONERS.

THEY ARE NOT MEMBERS OF THE MEDICAL STAFF AND HAVE NO AUTHORITY TO ADMIT OR CO-ADMIT PATIENTS TO THE HOSPITAL AND ARE NOT ELIGIBLE TO HOLD OFFICE, TO VOTE ON MEDICAL STAFF AFFAIRS OR TO SERVE ON STANDING COMMITTEES OF THE MEDICAL STAFF UNLESS SPECIFICALLY AUTHORIZED BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

CLINICAL PRIVILEGES AS A LICENSED ALLIED HEALTH PROFESSIONAL SHALL ONLY BE GRANTED TO PROFESSIONALLY COMPETENT INDIVIDUALS WHO MEET THE QUALIFICATIONS, STANDARDS AND REQUIREMENTS OF THEIR RESPECTIVE LICENSURE, CERTIFICATION OR OTHER LEGAL AUTHORIZATION.

THESE INDIVIDUALS MAY BE GRANTED CLINICAL PRIVILEGES TO PROVIDE SPECIFIED PATIENT CARE SERVICES AS AN ADJUNCT TO TREATMENT RENDERED BY PHYSICIANS UNDER THE SUPERVISION OR DIRECTION OF A PHYSICIAN MEMBER OF THE MEDICAL STAFF.

(2) APPLICATION FOR PRIVILEGES:

ONLY INDIVIDUALS WHO CAN DOCUMENT THE FOLLOWING SHALL BE GRANTED CLINICAL PRIVILEGES IN THE CHRI:

- (a) CURRENT LICENSE, CERTIFICATION OR OTHER LEGAL CREDENTIAL REQUIRED BY OHIO LAW.
- (b) CURRENT CERTIFICATE OF AUTHORITY, STANDARD CARE AGREEMENT OR UTILIZATION PLAN, IF REQUIRED BY STATE LAW.
- (c) EDUCATION, TRAINING, PROFESSIONAL EXPERIENCE AND COMPETENCE.
- (d) ADHERENCE TO THE ETHICS OF THE PROFESSION FOR WHICH AN INDIVIDUAL HOLDS A LICENSE, CERTIFICATION OR OTHER LEGAL CREDENTIAL REQUIRED BY OHIO LAW.
- (e) IMMUNIZATION REQUIREMENTS.
- (f) PEER RECOMMENDATIONS ESTABLISHING A GOOD PERSONAL AND PROFESSIONAL REPUTATION.
- (g) SATISFACTORY PHYSICAL AND MENTAL HEALTH TO PERFORM REQUESTED PRIVILEGES.
- (h) ABILITY TO WORK WITH MEMBERS OF THE MEDICAL STAFF AND HOSPITAL EMPLOYEES.

THIS DOCUMENT MUST BE PRESENTED WITH SUFFICIENT ADEQUACY TO ASSURE THE MEDICAL STAFF AND THE HOSPITAL THAT ANY PATIENT CARED FOR BY THE PERSON SEEKING PRIVILEGES AS A LICENSED ALLIED HEALTH PROFESSIONAL WILL BE GIVEN QUALITY CARE AND THAT THE EFFICIENT OPERATION OF THE HOSPITAL WILL NOT BE DISRUPTED BY SUCH PERSON'S CARE OF PATIENTS IN THE HOSPITAL. THE PHYSICIAN WILL BE RESPONSIBLE FOR ALL PATIENT CARE ACTIVITIES PERFORMED ON HIS OR HER BEHALF.

(3) CONDITIONS OF PRIVILEGES GRANTED:

AN INDIVIDUAL WHO IS GRANTED CLINICAL PRIVILEGES AS A LICENSED ALLIED HEALTH PROFESSIONAL AGREES TO THE FOLLOWING TERMS AND CONDITIONS:

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

- (a) THE INDIVIDUAL HAS READ THE BYLAWS AND RULES AND REGULATIONS OF THE MEDICAL STAFF AND AGREES TO ABIDE BY ALL APPLICABLE TERMS OF SUCH BYLAWS AND RULES AND REGULATIONS, INCLUDING ANY SUBSEQUENT AMENDMENTS THERETO AND ANY APPLICABLE HOSPITAL POLICIES THE CHRI MAY FROM TIME TO TIME PUT INTO EFFECT.
- (b) ALL LICENSED ALLIED HEALTH PROFESSIONALS GRANTED PRIVILEGES MUST BE ASSIGNED TO A CLINICAL SERVICE APPROPRIATE TO THEIR PROFESSIONAL TRAINING AND HAVE A SUPERVISING/COORDINATING PHYSICIAN WHO HAS AGREED TO DIRECT OR SUPERVISE CARE PROVIDED.
- (4) DUE PROCESS:

LICENSED ALLIED HEALTH PROFESSIONALS ARE SUBJECT TO CORRECTIVE ACTION FOR VIOLATION OF THESE BYLAWS, THEIR CERTIFICATE OF AUTHORITY, STANDARD CARE AGREEMENT, UTILIZATION PLAN OR THE PROVISIONS OF THEIR LICENSURE, INCLUDING PROFESSIONAL ETHICS. CORRECTIVE ACTION MAY BE REQUESTED BY ANY MEMBER OF THE MEDICAL STAFF, THE CHAIRPERSON OF A DEPARTMENT, THE CHIEF OF THE CHRI SECTION OR THE DIRECTOR OF MEDICAL AFFAIRS. ALL REQUESTS SHALL BE IN WRITING AND BE SUBMITTED TO THE DIRECTOR OF MEDICAL AFFAIRS.

THE DIRECTOR OF MEDICAL AFFAIRS SHALL APPOINT A THREE-PERSON COMMITTEE TO REVIEW THE SITUATION AND RECOMMEND APPROPRIATE CORRECTIVE ACTION, INCLUDING TERMINATION OR SUSPENSION OF CLINICAL PRIVILEGES. THE COMMITTEE SHALL CONSIST OF AT LEAST ONE LICENSED ALLIED HEALTH PROFESSIONAL LICENSED IN THE SAME FIELD AS THE INDIVIDUAL BEING REVIEWED, IF AVAILABLE, AND ONE MEDICAL STAFF MEMBER. THE COMMITTEE SHALL MAKE A WRITTEN RECOMMENDATION TO THE DIRECTOR OF MEDICAL AFFAIRS, WHO MAY ACCEPT, REJECT OR MODIFY THE RECOMMENDATION. THE DECISION OF THE DIRECTOR OF MEDICAL AFFAIRS SHALL BE FINAL.

~~(H)~~ (I) Clinical privileges.

- (1) Restrictions DELINEATION OF CLINICAL PRIVILEGES:
- (a) Unchanged.
- (b) EACH CLINICAL DEPARTMENT WILL DEVELOP CLINICAL CRITERIA AND STANDARDS FOR THE EVALUATION OF PRIVILEGES WITH EMPHASIS ON INVASIVE OR THERAPEUTIC PROCEDURES OR TREATMENT WHICH REPRESENT SIGNIFICANT RISK TO THE PATIENT OR FOR WHICH SPECIFIC PROFESSIONAL TRAINING OR EXPERIENCE IS REQUIRED. The evaluation of every initial application for clinical privileges shall be based upon the applicant's education, training, experience, demonstrated competence and adherence to quality assurance standards, references and other relevant information, including an appraisal by the chief of the CHRI section in which such privileges are sought. The applicant shall have the burden of establishing qualifications and competence in the clinical privileges requested and the recommendation for

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

Amended Bylaws of the Medical Staff (contd)

increase or reduction of same shall be the responsibility of the credentials committee.

- (c) Unchanged.
- (2) Temporary and special privileges:
 - (a) Temporary privileges -- with the approval of the chairperson of the department in which the privileges will be exercised and the chief of the CHRI section, the director of medical affairs may ACT ON BEHALF OF THE HOSPITAL BOARD AND grant temporary privileges when an application for full appointment is pending AND THERE ARE SPECIFIC PATIENT CARE NEEDS. An appropriately licensed professional may be granted temporary privileges for an initial period of thirty days, with subsequent renewals approved by the director of medical affairs not to exceed the pendency of the application. Such privileges shall be exercised in accordance with the conditions specified in rule 3335-111-04 of the Administrative Code.
 - (b) Unchanged.
 - (c) ~~Associates to the medical staff privileges: other health care professionals who are duly licensed in the state of Ohio may be granted clinical privileges to provide specified patient care services under the supervision or direction of a physician member of the medical staff. Such professionals must apply for privileges in the same manner as provided in rule 3335-111-04 of the Administrative Code. All persons granted privileges must be assigned to a CHRI service and academic department appropriate to their professional training and will be responsible to the chief of the CHRI section, the director of medical affairs, the director, and the chairperson of the appropriate academic department for their activities. The medical staff administrative committee may establish particular qualifications required of members of a specific health care profession, provided that such qualifications are not founded on an arbitrary or discriminatory basis and are in conformance with applicable law. No other section of the medical staff bylaws, including the appeals mechanism, applies to these individuals.~~
 - (d) (c) A physician may employ or utilize the services of a NON-LICENSED professional assistant in the administration of patient care if this assistant has a defined job description, has received credentials review and approval by the appropriate hospital reviewing body, and is operating within existing hospital standards, policies, and procedures. The physician will be responsible for all patient care activities performed on his or her behalf.
 - (e) (d) The temporary and special privileges must also be in conformity with the joint commission on accreditation of health care organizations' standards and the rules and regulations of professional boards of Ohio. (B/T 9/1/93, B/T 3/3/95, B/T 4/3/96, B/T 12/6/96, B/T 9/1/99, B/T 12/3/99, B/T 6/2/2000)

NOW THEREFORE

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES
CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE (contd)**

BE IT RESOLVED, That the foregoing amendments to Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be adopted as recommended by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board.

REGIONAL CAMPUS BOARDS APPOINTMENTS AND REAPPOINTMENTS

Resolution No. 2000-149

Synopsis: Approval of nominees to The Ohio State University-Mansfield, Marion, and Newark Campus Boards are proposed.

WHEREAS the Board of Trustees, approved the establishment of Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to the Regional Campus Boards for the terms specified:

Mansfield Board

Jeffrey L. Molyet, Reappointment, 3-year term
Lydia J. Ried, Reappointment, 3-year term
Paige Squires, Reappointment, 3-year term
Kenneth R. Allen, Student Appointment, 1-year term

Marion Board

Larry D. Cline, Reappointment, 3-year term
G. Scott Drew, Reappointment, 3-year term
Thomas K. Jenkins, Reappointment, 3-year term
Gale E. Martin, Student Appointment, 1-year term

Newark Board

Patsy P. Jones, Reappointment, 3-year term
David E. Railsback, Reappointment, 3-year term
Norman R. Sleight, Reappointment, 3-year term
Kevin Smith, Student Appointment, 1-year term

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield, Marion, and Newark Boards, respectively, effective July 1, 2000.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2000-150

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on May 6, 2000:

Amended Rule

3335-9-33 Standards for honors at graduation.

(A) Degrees "cum laude," "magna cum laude," and "summa cum laude" may be granted for exceptional achievement in the curriculum of each enrollment unit. ~~THE DESIGNATION "SUMMA CUM LAUDE" MAY BE GRANTED ONLY FOR THOSE STUDENTS WHO HAVE ACHIEVED AT LEAST A 3.90 CUMULATIVE POINT-HOUR RATIO AT THE TIME OF GRADUATION. THE DESIGNATION "MAGNA CUM LAUDE" MAY BE GRANTED ONLY FOR THOSE STUDENTS WHO HAVE ACHIEVED AT LEAST A 3.70 CUMULATIVE POINT-HOUR RATIO AT THE TIME OF GRADUATION. THE DESIGNATION "CUM LAUDE" MAY BE GRANTED ONLY FOR THOSE STUDENTS WHO HAVE ACHIEVED AT LEAST A 3.50 CUMULATIVE POINT-HOUR RATIO AT THE TIME OF GRADUATION. The number of students accorded these honors shall not exceed ten per cent. The number of students accorded "summa cum laude" and "magna cum laude" shall not exceed six per cent, and the number of students accorded "summa cum laude" shall not exceed three per cent of the graduating classes of the enrollment unit.~~

(B) Eligibility for these honors shall be based on a minimum of ninety credit hours of course enrollment at this university. ~~THE MARKS FOR ALL OHIO STATE COURSEWORK CONSIDERED TOWARD THE DEGREE WILL BE INCLUDED IN CALCULATING A STUDENT'S ELIGIBILITY FOR SUCH HONORS, EXCEPT THAT FOR A STUDENT WHO HAS COMPLETED NINETY CREDIT HOURS SUBSEQUENT TO APPLICATION OF A FRESH START, IN ACCORDANCE WITH RULE 3335-7-261 OF THE ADMINISTRATIVE CODE, ONLY THOSE MARKS RECEIVED FOR COURSEWORK SUBSEQUENT TO FRESH START WILL BE CONSIDERED TOWARD CALCULATING A STUDENT'S ELIGIBILITY FOR SUCH HONORS.~~

~~(B)~~

(C) Standards for graduation "with distinction in [special subject(s)]" and "with honors in []" shall be as adopted by the council on academic affairs.

~~(C)~~

(D) Beyond these minimal requirements the enrollment units may establish additional stipulations for graduation "cum laude," "magna cum laude," and "summa cum laude." (B/T 3/5/76, B/T 3/6/92, B/T 6/2/2000)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

DEGREES AND CERTIFICATES - SPRING QUARTER COMMENCEMENT

Resolution No. 2000-151

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 9, 2000, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2000-152

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 5, 2000 meeting of the Board, including the following Appointments, Appointments/Reappointments of Chairpersons and Directors, Reappointment of Principal Administrative Official, Professional Improvement Leaves, Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center and The Ohio State University Hospitals-East) approved April 27, 2000, by The Ohio State University Hospitals Board, the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) approved May 16, 2000, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

Appointments

Name: FRANK C. DELUCIA
Title: Distinguished University Professor
Department: Physics
Effective: June 2, 2000

Name: JOSEPH H. LYNCH
Title: Distinguished University Professor
Department: History
Effective: June 2, 2000

Name: DEBORAH JONES MERRITT
Title: Interim Director
Institute: The John Glenn Institute for Public Service and Public Policy
Term: July 1, 2000 through June 30, 2001
Concurrent Appointment: The John Deaver Drinko – Baker & Hostetler Chair in Law and Professor, College of Law

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: ALEXANDER STEPHAN
Title: Professor (The Ohio Eminent Scholar in German)
Department/Center: Germanic Languages and Literatures/Mershon
Effective: October 1, 2000
Present Position: Professor of German, University of Florida, Gainesville, FL

Name: MING YOU
Title: Professor (Barbara J. Bonner Chair in Lung Cancer Research)
Department: Molecular Virology, Immunology, and Medical Genetics
Term: May 1, 2000 through June 30, 2004
Present Position: Research Director, Comprehensive Oncology Center, Medical College of Ohio, Toledo, OH

Appointment of Chairpersons and Director

July 1, 2000 through June 30, 2004

Biochemistry Richard P. Swenson

September 1, 2000 through August 31, 2004

Agricultural Technical Institute Chris O. Igodan

October 1, 2000 through September 30, 2004

Philosophy George S. Pappas

Reappointment of Director and Chairperson

July 1, 2000 through June 30, 2004

School of Physical Activity and Educational Services William M. Sherman

October 1, 2000 through September 30, 2004

Management and Human Resources David B. Greenberger

Reappointment of Principal Administrative Official

GLEN F. HOFFSIS, Dean, College of Veterinary Medicine, effective July 1, 2000, through June 30, 2005, pursuant to rule 3335-3-17 of the Administrative Code.

Professional Improvement Leaves

CHARLES H. PENNINGTON, Professor, Department of Physics, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

ANDREW D. WARD, Professor, Department of Food, Agricultural and Biological Engineering, effective Autumn Quarter 2000, Winter Quarter, Spring Quarter, and Summer Quarter 2001.

ANN MARIE ZAHARLICK, Associate Professor, Department of Anthropology, effective Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001.

PERSONNEL ACTIONS (contd)

Professional Improvement Leave -- Change in Dates

KATHERINE MEYER, Associate Professor, Department of Sociology, change leave from Autumn Quarter 2000, Winter Quarter and Spring Quarter 2001, to Autumn Quarter 2000 and Winter Quarter 2001.

Emeritus Titles

FRANCIS W. CARROLL, Department of Mathematics, with the title Professor Emeritus, effective July 1, 2000.

DANIEL J. CRAWFORD, Department of Evolution, Ecology, and Organismal Biology, with the title Professor Emeritus, effective June 1, 2000.

HOWARD P. FINK, College of Law, with the title Professor Emeritus, effective June 1, 2000.

PATRIC H. HENDERSHOTT, Department of Finance, with the title Professor Emeritus, effective June 1, 2000.

MICHAEL D. ROSE, College of Law, with the title Professor Emeritus, effective June 1, 2000.

HOWARD W. SPRECHER, Department of Molecular and Cellular Biology, with the title Professor Emeritus, effective July 1, 2000.

JAY S. KIM, Department of Management and Human Resources, with the title Associate Professor Emeritus, effective July 1, 2000.

MARY S. LEACH, School of Teaching and Learning, with the title Associate Professor Emeritus, effective July 1, 2000.

C. WELDON MATHEWS, Department of Chemistry, with the title Associate Professor Emeritus, effective July 1, 2000.

Medical Staff Appointments (The Ohio State University Medical Center)

April 2000

Christine B. Adamcak, D.O., Emergency Medicine, Attending, 04/12/00-06/30/01
Peter K. Bauer, M.D., General Pathology, PGY-1 Limited, 07/01/00-06/30/01
Tiffany L. Buller-Schussler, D.D.S., Oral Maxillofacial Surg., PGY-1 Limited, 07/01/99-06/30/01
Debra L. Callahan, M.D., General Pathology, PGY-4 Limited, 07/01/99-06/30/01
Thomas J. Clinch, Ophthalmology, PGY-2 Limited, 07/01/99-06/30/01
David Earl Dalton, M.D., Emergency Medicine, PGY-1 Limited, 07/01/99-06/30/01
Fredrick M. Dillard, D.M.D., Oral Maxillofacial Surg., PGY-1 Limited, 07/01/99-06/30/01
Samuel W. Dudley II, M.D., General Pediatrics, PGY-1 Limited, 07/01/99-06/30/01
Michelle L. Duffey, M.D., General Pediatrics, PGY-1 Limited, 07/01/99-06/30/01
Melissa K. Fenner, M.D., Emergency Medicine, PGY-1 Limited, 07/01/99-06/30/01
Jay Fu, M.D., Nephrology, Fellow 1st Year, 07/01/99-06/30/01
Seth E. Gerkin, M.D., General Medicine, Community Affiliate, 04/12/00-06/30/01
Scott G. Goin, M.D., Orthopaedic Surgery, PGY-1 Limited, 07/01/99-06/30/01
Orin L. Hall, M.D., Anesthesiology, PGY-2 Limited, 08/01/99-08/30/01
Pablo D. Hernandez, M.D., General Psychiatry, Attending, 01/25/00-06/30/01
Jacqueline Hinsley Morrison, LISW, Ph.D., Health Psychology, Attending/Ph.D., 01/25/00-06/30/01
Michael Kassur, M.D., General Psychiatry, Attending, 01/25/00-06/30/01
Douglas W. Kramer, Psy.D., Psychology, Attending/Ph.D., 01/25/00-06/30/01
Gilbert L. Kukielka, M.D., Cardiology, Attending, 04/12/00-06/30/01
John Herbert Manton, M.D., General Psychiatry, Attending, 04/12/00-06/30/00

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Medical Center) (contd)

April 2000 (contd)

Britt D. Morris, D.O., Transplant, PGY-4 Limited, 03/01/00-03/31/00
Mary A. Paulson, Ph.D., Psychology, Attending/Ph.D., 01/25/00-06/30/00
John A. Paulus, Ph.D., Psychology, Attending/Ph.D., 01/25/00-06/30/00
Barbara Reardon, Ph.D., Psychology, Attending/Ph.D., 01/25/00-06/30/00
Kevin A. Richardson, M.D., Thoracic/Cardio Surgery, Fellow 1st Year, 07/01/99-06/30/00
Fred P. Romeo, M.D., General Psychiatry, Attending, 01/25/00-06/30/00
Rizwana Shaheen, M.B.B.S., Child Psychiatry, Fellow 1st Year, 01/18/00-06/30/00
H. Wayne Slone, M.D., Neuroradiology, Attending, 04/12/00-06/30/00
Robert W. Snyder, M.D., General Pediatrics, Courtesy, 04/12/00-06/30/00
Howard H. Sokolov, M.D., General Psychiatry, Attending, 01/25/00-06/30/00
James W. Tom, D.D.S., Dental Anesthesiology, PGY-1 Limited, 09/01/99-06/30/00
Sangeeta L. Vuddagiri, M.D., Diagnostic Radiology, PGY-2 Limited, 07/01/99-06/30/00
Kevin V. Ware, M.D., General Psychiatry, Attending, 01/25/00-06/30/00
Eve P. Whitmore, Ph.D., Psychology, Attending/Ph.D., 01/25/00-06/30/00
Virginia C. Woodrow, M.D., General Psychiatry, Attending, 01/25/00-06/30/00

Medical Staff Reappointments (The Ohio State University Medical Center)

April 2000

Susan R. Mallery, D.D.S., Ph.D., Dentistry, Attending, 07/01/00-06/30/02
Earl N. Metz, M.D., Internal Medicine, Honorary/no privileges, 07/01/00-06/30/02
Tariq A. Nayfeh, M.D., Ph.D., Orthopaedic Surgery, PGY-2 Limited, 07/01/00-06/30/02
Sowmini Nithianantham, M.D., Psychiatry, PGY-1 Limited, 07/01/00-06/30/02
Richard W. O'Shaughnessy, M.D., Obstetrics & Gynecology, Attending, 07/01/00-06/30/02
Neville Patel, M.D., Family Medicine, PGY-2 Limited, 07/01/00-06/30/02
Jaspere A. Petrucci, M.D., Orthopaedic Surgery, PGY-2 Limited, 07/01/00-06/30/02
Dwight A. Powell, M.D., Pediatrics, Attending, 07/01/00-06/30/02
Rajeev D. Puri, M.D., Orthopaedic Surgery, PGY-4 Limited, 07/01/00-06/30/02
Alejandro Rey, M.D., Family Medicine, PGY-2 Limited, 07/01/00-06/30/02
David H. Rich, Jr., M.D., Pediatrics, PGY-2 Limited, 07/01/00-06/30/02
David J. Robertson, M.D., Surgery, PGY-2 Limited, 07/01/00-06/30/02
Jean L. Robertson, M.D., Pediatrics, PGY-2 Limited, 07/01/00-06/30/02
Subrata Roy, M.D., Psychiatry, PGY-2 Limited, 07/01/00-06/30/02
Anne M. Ryan, M.D., Orthopaedic Surgery, PGY-4 Limited, 07/01/00-06/30/02
James M. Ryan, M.D., Internal Medicine, Attending, 07/01/00-06/30/02
Philip Samuels, M.D., Obstetrics & Gynecology, Attending, 07/01/00-06/30/02
Matthew L. Schlossberg, M.D., Anesthesiology, PGY-3 Limited, 07/01/00-06/30/02
Laura L. Schulz, M.D., Pediatrics, PGY-2 Limited, 07/01/00-06/30/02
Donald A. Senhauser, M.D., Pathology, Honorary/no privileges, 07/01/00-06/30/02
Ajay K. Seth, M.D., Orthopaedic Surgery, PGY-2 Limited, 07/01/00-06/30/02
Lois E. Shioh Balster, M.D., Pediatrics, PGY-1 Limited, 07/01/00-06/30/02
Bushra Siddiqi, M.D., Family Medicine, PGY-1 Limited, 07/01/00-06/30/02
Eleanora Sikic-Klisovic, M.D., Psychiatry, PGY-1 Limited, 07/01/00-06/30/02
Selwyn T. Sornabala, M.D., Family Medicine, PGY-2 Limited, 07/01/00-06/30/02
Leigh A. Sotos, M.D., Pediatrics, PGY-1 Limited, 07/01/00-06/30/02
Kevin B. Spicer, M.D., Ph.D., Pediatrics, PGY-1 Limited, 07/01/00-06/30/02
Shannon R. Staker, M.D., Pediatrics, PGY-3 Limited, 07/01/00-06/30/02
Veena M. Vadmal, M.B.B.S., Psychiatry, PGY-3 Limited, 07/01/00-06/30/02
Phyllis Visocan, M.D., Ophthalmology, Attending, 07/01/00-06/30/02
Samuel D. Weller, M.D., Family Medicine, PGY-3 Limited, 07/01/00-06/30/02
Christopher L. Yerington, M.D., Anesthesiology, PGY-2 Limited, 07/01/00-06/30/02

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

April 2000 (contd)

Request for Additional Privileges

Mark Angelos, M.D., Emergency Medicine, Conscious Sedation, 04/12/00-06/30/01

David Brown, M.D., Cardiothoracic Surgery, Holmium Yag, 04/12/00-06/30/00

Diane Gorgas, M.D., Emergency Medicine, Conscious Sedation, 04/12/00-06/30/01

Richard O'Schaughnessy, M.D., OB/GYN, Laparoscopy, 07/01/00-06/30/02

1. Diagnostic laparoscopy

2. Tubal sterilization, lysis

Philip Samuels, M.D., OB/GYN, Laparoscopy, 07/01/00-06/30/02

1. Diagnostic laparoscopy

2. Tubal sterilization, lysis

H. Wayne Slone, M.D., Radiology, Conscious Sedation, 04/12/00-06/30/00

Phyllis Visacon, M.D., Ophthalmology, Ophthalmic Yag, 07/01/00-06/30/02

Medical Staff Appointments (The Ohio State University Hospitals East)

March 2000

Marcel J. Casavant, M.D., Emergency Medicine, Courtesy, 04/17/00-06/30/01

Bhagwandas Gupta, M.D., Anesthesiology, Active, 03/30/00-06/30/01

Charles L. Hitchcock, M.D., Pathology, Active, 04/17/00-06/30/01

Albert J. Kolibash, Jr., M.D., Cardiology, Active, 04/17/00-06/30/01

Shana N. Miskovsky, M.D., Musculoskeletal Diseases, PGY-3 Limited, 04/17/00-06/30/02

David A. Orsinelli, M.D., Cardiology, Active, 04/17/00-06/30/00

Edward Patrick, M.D., Emergency Medicine, Active, 12/28/99-06/30/00

John L. Robinson, M.D., Cardiology, Active, 04/17/00-06/30/00

Stephen F. Schaal, M.D., Cardiology, Active, 04/17/00-06/30/00

Karl S. Theil, M.D., Pathology, Consulting, 04/17/00-06/30/00

Manjunath S. Vadmal, M.D., Pathology, Consulting, 04/17/00-06/30/00

Russell P. Woda, D.O., Anesthesiology, Active, 03/30/00-06/30/00

David O. Yablok, M.D., Anesthesiology, Active, 03/30/00-06/30/00

Medical Staff Reappointments (The Ohio State University Hospitals East)

March 2000

Joel C. McClurg, M.D., Ph.D., Musculoskeletal Diseases, PGY-2 Limited, 07/01/00-06/30/02

Joseph Mileti, M.D., Musculoskeletal Diseases, PGY-4 Limited, 07/01/00-06/30/02

Tariq A. Nayfeh, M.D., Musculoskeletal Diseases, PGY-2 Limited, 07/01/00-06/30/02

Christopher W. Nicholson, M.D., Musculoskeletal Diseases, PGY-1 Limited, 07/01/00-06/30/02

Haldum H. Oktener, M.D., Surgery, Honorary/no privileges, 07/01/00-06/30/02

Neville Patell, M.D., Family Practice, PGY-2 Limited, 07/01/00-06/30/02

Jaspere A. Petrucci, M.D., Musculoskeletal Diseases, PGY-2 Limited, 07/01/00-06/30/02

Rajeev D. Puri, M.D., Musculoskeletal Diseases, PGY-2 Limited, 07/01/00-06/30/02

Alejandro Rey, M.D., Family Practice, PGY-1 Limited, 07/01/00-06/30/02

Julian H. Robinson, M.D., Internal Medicine, Honorary/no privileges, 07/01/00-06/30/02

Anne M. Ryan, M.D., Musculoskeletal Diseases, PGY-3 Limited, 07/01/00-06/30/02

George E. Serednesky, Ph.D., Psychology, Honorary/no privileges, 07/01/00-06/30/02

Ajay K. Seth, M.D., Musculoskeletal Diseases, PGY-2 Limited, 07/01/00-06/30/02

Bushra Siddiqi, M.D., Family Practice, PGY-2 Limited, 07/01/00-06/30/02

Bernard S. Snyder, D.D.S., Dentistry, Honorary/no privileges, 07/01/00-06/30/02

Selwyn T. Sornbala, M.D., Family Practice, PGY-2 Limited, 07/01/00-06/30/02

John P. Tzagournis, M.D., Musculoskeletal Diseases, PGY-1 Limited, 07/01/00-06/30/02

Kenneth J. Uretsky, D.D.S., Surgery, Honorary/no privileges, 07/01/00-06/30/02

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals East) (contd)

March 2000 (contd)

Robert V. VanCourt, D.P.M., Podiatry, PGY-2 Limited, 07/01/00-06/30/02
Thomas T. Vogel, M.D., Ph.D., Surgery, Honorary/no privileges, 07/01/00-06/30/02
Dajie Wang, M.D., Anesthesiology, PGY-3 Limited, 07/01/00-06/30/02
Samuel D. Weller, M.D., Family Practice, PGY-2 Limited, 07/01/00-06/30/02
Joseph P. Whitlatch, Sr., M.D., Family Practice, Honorary/no privileges, 07/01/00-06/30/02
Timothy J. Williams, M.D., Musculoskeletal Diseases, PGY-1 Limited, 07/01/00-06/30/02

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

May 2000

Initial Appointments – Faculty

Iain L. Grant, M.D., Otolaryngology
Ewa Mrozek, M.D., Internal Medicine, Hematology/Oncology
Steven Steinberg, M.D., General Surgery

Initial Appointments – Honorary

John W. Potter, M.D., Ph.D.

Initial Appointments – Advanced Practice Nursing

Bruce V. Alden, C.R.N.A.
Ann F. Siefert, C.R.N.A.
Kami L. Nemcik, C.R.N.A.
Jack R. Fry, C.R.N.A.
Christine M. Saas, C.R.N.A.
Veronica G. Haverick, C.R.N.A.
Linda J. Masone, C.R.N.A.
Christine A. Pitts, C.R.N.A.
Veronica L. Palcich, C.R.N.A.
Molly J. Moran, R.N., C.N.S.

Provisional to Full Appointment – Faculty

Glenn Gravlee, M.D., Associate Attending, Anesthesiology
John Kalmar, D.M.D., Ph.D., Associate Attending, Dentistry and Pathology
Koteswara Nalluri, M.D., Associate Attending, Anesthesiology
Arwa Shana'ah, M.D., Associate Attending, Pathology

Provisional to Full Appointment – Community

Anthony Holt, M.D., Community Associate, Internal Medicine, Immunology
Akber Mohammed, M.D., Community Associate, Internal Medicine, Cardiology
Toni Sublett, M.D., Community Associate, General Internal Medicine

Provisional to Full Appointment – Advanced Practice Nursing

Patrice Rancour, M.S., R.N., C.S.

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Reappointment – Physician’s Assistants (for term 7/1/99 – 6/30/01)

Daniel Benner, P.A., Internal Medicine, Hematology/Oncology
Michelle Couture, P.A., Internal Medicine, Hematology/Oncology

Reappointment – Faculty (for term 7/1/00 – 6/30/02)

Anesthesiology:

Robert Miller, D.O., Associate Attending
Koteswara Nalluri, M.D., Associate Attending
Thomas Reilley, D.O., Associate Attending
Andreas Schuster, M.D., Associate Attending
Robert Small, M.D., Associate Attending
Gaylynn Speas, M.D., Associate Attending
Deborah Stahl, M.D., Associate Attending
Joseph Swan, M.D., Associate Attending
Russell Woda, D. O., Associate Attending
David Yablok, M.D., Associate Attending

Dentistry:

Joel Weaver, D.D.S., Associate Attending

Emergency Medicine:

Howard Werman, M.D., Associate Attending

Internal Medicine, Cardiology:

Raymond Magorien, M.D., Associate Attending
David Orsinelli, M.D., Associate Attending

Internal Medicine, Digestive Diseases:

Fred Thomas, M.D., Associate Attending

Internal Medicine, General Medicine:

Uma Marar, M.D., Associate Attending
Mitchell Medow, M.D., Associate Attending
Robert Murden, M.D., Associate Attending
Andrew Thomas, M.D., Associate Attending

Internal Medicine, Hematology/Oncology:

Miguel Villalona-Calero, M.D., Attending

Infectious Diseases:

William Maher, M.D., Associate Attending
Michael Para, M.D., Associate Attending
Joseph Plouffe, M.D., Associate Attending
David Winingger, M.D., Associate Attending

Internal Medicine, Nephrology:

William Wilmer, M.D., Associate Attending

Orthopaedics:

Lawrence Weis, M.D., Attending

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Reappointment – Faculty (for term 7/1/00 – 6/30/02) (contd)

Obstetrics and Gynecology:

Gary Reid, M.D., Clinical Attending

Otolaryngology:

David Schuller, M.D., Attending

Evan Tobin, M.D., Associate Attending

Bradley Welling, M.D., Associate Attending

Pathology:

William Marsh, Jr., M.D., Associate Attending

Theodore Niemann, M.D., Associate Attending

Gerard Nuovo, M.D., Associate Attending

Margaret Nuovo, M.D., Associate Attending

Robert O'Toole, M.D., Associate Attending

Carl Speicher, M.D., Associate Attending

Saul Suster, M.D., Associate Attending

Manjunath Vadmal, M.D., Associate Attending

Paul Wakely, Jr., M.D., Associate Attending

Pan Zheng, M.D., Ph.D., Associate Attending

Radiology:

Martin Ribovich, M.D., Associate Attending

Surgery, Oncology:

Lisa Yee, M.D., Attending

Surgery, Plastic:

Robert Ruberg, M.D., Associate Attending

Rafael Villalobos, D.O., Associate Attending

Reappointment – Community (for term 7/1/00 – 6/30/02)

Family Practice:

Michael McKee, M.D., Community Associate

RESOLUTION IN MEMORIAM

Resolution No. 2000-153

Synopsis: Approval of one Resolution in Memoriam.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Tien-yi Li

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 17, 2000, of Dr. Tien-yi Li, Professor Emeritus in the Departments of East Asian Languages and Literatures and History.

RESOLUTION IN MEMORIAM (contd)

Tien-yi Li (contd)

Dr. Li was a native of the present day Ruyang District in Henan Province, China, born on March 3, 1915. He earned his Bachelor of Arts in Literature at Nankai University in 1937 and served as an instructor and lecturer in English at the National Southwest United University and the National Central University through 1944. At the conclusion of World War II, he came to the United States to begin graduate studies in history at Yale University, earning his Master of Arts degree in 1946 and his Doctor of Philosophy degree in 1950.

In 1950 Dr. Li embarked on a long and distinguished career teaching and researching Chinese culture in at least ten universities around the world. Beginning as Assistant Professor at Yale University in 1950, he was named Professor of Chinese Literature and Culture at Yale in 1962, where he remained until assuming the Mershon Professorship in the newly established Department of East Asian Languages and Literatures at The Ohio State University in 1969. Serving as Chair of the Department of East Asian Languages and Literatures from 1971 to 1975, Dr. Li retired from active participation in the department in 1985. From 1986 to 1994, he served as Chair Professor of History and Literature at Tunghai University in Taiwan.

Dr. Li's contributions to the scholarship of Chinese culture extended over six decades and were both broad and deep. He published books and articles in modern history, historical linguistics, and over a thousand-year span of Chinese literature. He played a major role in introducing Chinese language and culture to American students of Chinese by compiling readers in modern Chinese documents and anthologies of Chinese literary selections.

Beloved and admired by generations of students and colleagues, Dr. Tien-yi Li left a legacy to be treasured by all who seek to understand that part of humanity shaped by the enduring traditions of Chinese culture.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Tien-yi Li its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2000-154

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for April 2000 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of April 2000 be approved.

OSU STUDENT HEALTH INSURANCE PROGRAM PLAN YEAR 2000-2001

Resolution No. 2000-155

WHEREAS the current carrier for the commercially insured portion of the plan has ended the group health insurance portion of their business requiring the OSU Student Health Insurance Committee to request bids for the commercially insured portion of the 2000-2001 OSU Student Health Insurance Plan in accordance with established University procedures; and

WHEREAS the Student Health Insurance Committee obtained assistance and expertise of OSU Purchasing and University & Professional Resources, Inc., a local medical insurance consulting firm; and

WHEREAS after consideration of the extreme increase in claims experience during the past two plan years and the expressed needs and concerns of the students who purchase the insurance, the OSU Student Health Insurance Committee has recommended - and the Council on Student Affairs has ratified that recommendation - retaining Koster Insurance Agency as the underwriter and administrator of the commercially insured PPO portion of the plan for one year at the specific rates to provide existing benefits plus benefit/service changes to include:

- (1) Providing students with a Medical ONLY Insurance Plan option (no vision or dental coverage) at a lower premium rate;
- (2) Establishing more stringent enrollment eligibility requirements including:
 - a) implementing a minimum credit hour requirement for plan eligibility (6 credit hours for undergraduate students and 5 credit hours for graduate/professional students) effective plan year 2001-2002; b) lowering dependent eligibility age to 18; c) limiting off-quarter eligibility to one (1) off-quarter; and d) automatically withdrawing students from insurance when they withdraw from school within the first 15 days, except for medical/mental health reasons;
- (3) Managing increases in premium rates by shifting more individual health care costs to the user including: a) adding a 10% in-network co-insurance; b) increasing the annual out of pocket limit for non-network services to \$4,000; c) adding an annual out of pocket limit of \$2,000 for network services; d) adding a 10% in-network co-insurance after the first \$550 of emergency room charges; e) capping the Koster prescription drug benefit at \$1,000 with a 10% co-insurance for generic and a 20% co-insurance for brand drugs with minimum payment of \$10 or the cost of medication, which ever is lower; f) limiting the Student Health Services prescription drug benefit to \$500 retaining use of the \$5 co-pay, no pre-existing condition clause; and g) limiting the Student Health Services physical therapy and other modalities benefit to \$750;
- (4) Improving plan benefits in the following areas: a) offering a greatly improved dental enhanced preventive dental services (2 cleanings per year) and new oral surgery and restorative services; and b) increasing the annual limit for immunizations to \$150; and

WHEREAS the OSU Student Health Insurance Program is fully funded by student premiums and will be available on an optional basis to all registered student for the following proposed **quarterly** premium rates:

Comprehensive Plan Rates (includes vision and improved dental benefits)

Student Only	\$ 236.00 per quarter	(\$ 78.66/month)	rate ↑ = 19.19%
+ Spouse	\$ 603.00 per quarter	(\$ 201.00/month)	rate ↑ = 19.88%
+ Children	\$ 608.00 per quarter	(\$ 202.66/month)	rate ↑ = 19.92%
+ Family	\$ 815.00 per quarter	(\$ 271.66/month)	rate ↑ = 19.68%

OSU STUDENT HEALTH INSURANCE PROGRAM PLAN YEAR 2000-2001 (contd)

Medical ONLY Plan Rates (no vision or dental benefits)

Student Only	\$ 221.00 per quarter	(\$ 73.66/month)	rate ↑ = 11.62%
+ Spouse	\$ 565.00 per quarter	(\$ 188.33/month)	rate ↑ = 12.33%
+ Children	\$ 569.00 per quarter	(\$ 189.66/month)	rate ↑ = 12.23%
+ Family	\$ 764.00 per quarter	(\$ 254.66/month)	rate ↑ = 12.17%

Adjusted rates have also been derived from the quarterly rate for students on the semester system.

NOW THEREFORE

BE IT RESOLVED, That Koster Insurance Agency be awarded the Student Health Insurance contract effective Autumn Term 2000, for a period of one (1) contract year. The contract will provide the benefits/services now available under the terms of the 1999-2000 contract together with the aforementioned benefit/service changes.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2000-156

Synopsis: The report on the receipt of gifts and the summary for April 2000 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of eighteen (18) new named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 2000 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-April
1998-99 Compared to 1999-00

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through April		
	<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$32,411,084	\$23,565,016	-27
Alumni (From Bequests)	<u>1,138,047</u>	<u>9,104,848</u>	700
Alumni Total	\$33,549,131	\$32,669,864	-3
Non-Alumni (Current Giving)	\$9,846,044	\$18,715,138	90
Non-Alumni (From Bequests)	<u>5,928,714</u>	<u>4,075,866</u>	-31
Non-Alumni Total	\$15,774,758	\$22,791,004	44
Individual Total	\$49,323,889	\$55,460,868	12 ^A
Corporations/Corporate Foundations	\$30,432,732	\$31,084,127	2
Private Foundations	\$7,450,291	\$12,508,602	68 ^B
Associations & Other Organizations	<u>\$3,025,616</u>	<u>\$4,674,950</u>	55 ^C
Total	\$90,232,528	\$103,728,547	15

NOTES

- A Individual giving at the \$10,000 or more level is up 8% for this year (\$38.7 million from 426 gifts this year; \$36.0 million from 403 gifts last year).
- B Foundation giving at the \$10,000 or more level is up 68% so far this year (\$11.6 million from 163 gifts this year; \$6.7 million from 128 gifts last year).
- C Other organizations and associations have given about \$1.4 million more at the \$10,000 or more level so far this year compared with last year.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-April
1998-99 Compared to 1999-00

GIFT RECEIPTS BY PURPOSE

	Dollars July through April		
	<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$22,145,657	\$19,028,874	-14
Faculty Support	\$9,510,253	\$14,336,410	51
Program Support	\$38,258,266	\$46,896,398	23
Student Financial Aid	\$11,626,913	\$15,078,089	30
Annual Funds-Colleges/Departments	\$6,701,092	\$6,944,102	4
Annual Funds-University	<u>\$1,990,347</u>	<u>\$1,444,674</u>	-27
Total	\$90,232,528	\$103,728,547	15

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through April		
	<u>1998-99</u>	<u>1999-00</u>	<u>% Change</u>
	\$37,673,884	\$38,153,877	1

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Kenneth B. and Ednah Y. Fishpaw Innovation Endowment Fund (Support to advance activities of faculty and students – Max M. Fisher College of Business; provided by gifts from Kenneth B. and Ednah Y. Fishpaw)		\$1,000,000.00	\$1,000,000.00
The Earl W. and Wilma Shane McMunn Scholarship Fund in Agricultural Communications (Scholarships – College of Food, Agricultural and Environmental Sciences; provided by gifts from the estate of Earl W. and Wilma Shane McMunn)		\$186,046.49	\$186,046.49

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Earl W. and Wilma Shane McMunn Scholarship Fund in Dairy Science (Scholarships – College of Food, Agricultural and Environmental Sciences; provided by gifts from the estate of Earl W. and Wilma Shane McMunn)		\$186,046.48	\$186,046.48
The Allan and Helga Wildman Memorial Fund (Awards for graduate students enrolled in the Department of History; provided by gifts from friends and family of Allan and Helga Wildman)		\$25,032.00	\$25,032.00

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Fisher Council on Global Trade & Technology Fund (Support for global initiatives - Max M. Fisher College of Business; provided by a gift from Leslie H. Wexner in honor of Max M. Fisher)		\$964,586.38	\$964,586.38
The James D. and Sally Mavko Klingbeil Endowed Undergraduate Scholarship Fund (Scholarships to students from Madison High School in Lake County, Ohio; Provided by gifts from James and Sally Klingbeil)		\$427,487.50	\$427,487.50
The John W. Wolfe Human Cancer Genetics Research Endowment Fund (Support for cancer genetics research at the Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute; provided by a gift from the Robert W. Wolfe and Edgar T. Wolfe Foundation)		\$303,688.80	\$303,688.80
The Multiple Sclerosis Research and Education Endowment Fund (Support for education and advancement of medical knowledge toward prevention and cure of multiple sclerosis and other related disorders; provided by gifts from A. Robert Kent and Mary Jo Kent)		\$134,803.05	\$134,803.05

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Virginia Blackburn DeBarger Scholarship Fund (General University scholarships; provided by a gift from the estate of Virginia Blackburn DeBarger)	\$121,359.78		\$121,359.78
The William H. and Dorothea N. Hadler Medical Research Fund (Support for research, mainly at the Manuel Tzagournis Medical Research Facility; provided by gifts in honor of Manuel Tzagournis from William H. Hadler and Dorothea N. Hadler)		\$100,000.00	\$100,000.00
Licking County, Ohio Alumni Scholarship Fund (Merit-based scholarships for students from Licking County; provided by gifts from alumni and friends of The Ohio State University)		\$91,125.00	\$91,125.00
The Robert J. McCoy Leadership Endowment Fund (Scholarships - College of Food, Agricultural and Environmental Sciences; provided by gifts from Robert J. McCoy)		\$37,091.97	\$37,091.97
The Fred Beekman Endowed Fund (Support for annual enhancements to the Fred Beekman Park at The Ohio State University; provided by gifts from the Beekman family and friends)		\$30,300.00	\$30,300.00
The Charles F. Sinsabaugh, M.D., Medical Research Fund (Support for research, mainly at the Manuel Tzagournis Medical Research Facility; provided by gifts in honor of Manuel Tzagournis from Charles F. Sinsabaugh, M.D.)		\$26,601.56	\$26,601.56
The Jot D. Carpenter Scholarship Fund (Scholarships – Knowlton School of Architecture; provided by gifts in honor of Jot D. Carpenter from his family, friends, colleagues and students)		\$25,055.00	\$25,055.00
The Richard Furry Basketball Scholarship Fund (Scholarships – Department of Athletics; provided by gifts from Richard Furry)		\$25,000.00	\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Residency In Small Animal Orthopedic Surgery Fund (Support for a residency – College of Veterinary Medicine; provided by a gift from Shirley A. Bensinger)		\$25,000.00	\$25,000.00
The Mark D. Schwabero Family Endowment Fund (Support for teaching and research – College of Engineering; provided by gifts from Mark D. and Charlotte A. Schwabero)		\$25,000.00	\$25,000.00
Totals	<u>\$121,359.78</u>	<u>\$3,612,864.23</u>	<u>\$3,734,224.01</u>

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Kenneth B. and Ednah Y. Fishpaw Innovation Endowment Fund

The Kenneth B. and Ednah Y. Fishpaw Innovation Endowment Fund was established June 2, 2000, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Kenneth B. (B.S.Bus.Adm. 1932) and Ednah Y. Fishpaw (B.S.Ed. 1932) of Fayetteville, Arkansas.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Dean of The Max M. Fisher College of Business to advance the activities of the faculty and students.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donors.

\$1,000,000.00

The Earl W. and Wilma Shane McMunn Scholarship Fund
in Agricultural Communications

The Earl W. and Wilma Shane McMunn Scholarship Fund in Agricultural Communications was established June 2, 2000, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Earl W. (B.S.Agr. 1934) and Wilma Shane McMunn.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Earl W. and Wilma Shane McMunn Scholarship Fund
in Agricultural Communications (contd)

The annual income shall be used to provide scholarships for undergraduate students in agricultural education, majoring in agricultural communications. Selection of the scholarship recipients in agricultural communications will be made by the chairperson of the scholarship committee for agricultural communications, in consultation with the assistant dean of students - College of Food, Agricultural and Environmental Sciences, and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$186,046.49

The Earl W. and Wilma Shane McMunn Scholarship Fund in Dairy Science

The Earl W. and Wilma Shane McMunn Scholarship Fund in Dairy Science was established June 2, 2000, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Earl W. (B.S.Agr. 1934) and Wilma Shane McMunn.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for undergraduate students in dairy science. Selection of the scholarship recipients will be made by the department chair in consultation with the assistant dean of students - College of Food, Agricultural and Environmental Sciences, and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$186,046.48

The Allan and Helga Wildman Memorial Fund

The Allan and Helga Wildman Memorial Fund was established June 2, 2000, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the friends and family of Professor Allan Wildman and his wife, Helga Wildman.

Allan Wildman was Professor of Russian history at The Ohio State University from 1978 until his death on October 31, 1996. Professor Wildman was renowned as an aspiring mentor of graduate students and colleagues, and as an exceptional scholar and editor. He was the author of The Making of a Workers' Revolution and The End of the Russian Imperial Army, and the winner of a University Distinguished Research Award, as well as the Editor of The Russian Review for many

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Allan and Helga Wildman Memorial Fund (contd)

years. Mrs. Helga Wildman, his wife of many years, was a native of Germany. She was a specialist in health care administration and took an avid interest in democratic politics. She spoke the Russian language, supported her husband's scholarly pursuits, and maintained a lifelong concern for his colleagues and students. She passed away on April 30, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income of this fund shall be awarded to one or more graduate students enrolled in the Department of History to support their progress toward the doctoral degree in the area of Russian or East European history. These funds may be used to support travel to research collections, libraries, or conferences in this country or abroad; acquisition of research materials; specialized language training; or other activities essential for their academic training. Applications will be solicited annually from graduate students. A committee appointed by the Department will evaluate the applications and make awards in accordance with the recommendations of Department faculty in the Russian/East European field and subject to their consent. Awards need not be made each year if no suitable recipients can be identified.

Department faculty in the Russian/East European field will be apprised annually concerning the status of the endowment. Members of the Wildman family or their designees will be notified each time an award is made from this fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,032.00

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Fisher Council on Global Trade & Technology Fund

The Fisher Council on Global Trade & Technology Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Leslie H. Wexner (B.S.Bus.Adm. 1959), in honor of Max M. Fisher (B.S.Bus.Adm. 1930).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support global initiatives that focus upon international trade/technology issues through multiple forms including, but not limited to, a major annual address by a well-known figure. A council of executives shall be formed to consider global trade/technology topics and to advise the Fisher College of international business trends, research and executive education opportunities, and other potential faculty/student initiatives. On occasion, the principal can be invaded to provide resources needed to present a program/activity.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Fisher Council on Global Trade & Technology Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean of The Max M. Fisher College of Business in order to carry out the desire of the donor.

\$964,586.38

The James D. and Sally Mavko Klingbeil Endowed Undergraduate Scholarship Fund

The James D. and Sally Mavko Klingbeil Endowed Undergraduate Scholarship Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James D. Klingbeil (B.S. in Bio. Sci. 1958) and Sally Mavko Klingbeil (B.S.Ed. 1958) of San Francisco, California.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the University to provide undergraduate scholarships to students from Madison High School in Lake County, Ohio. The purpose of these scholarships is to encourage students to continue their education at the college level. The first priority of the donors is to provide opportunity for students who, although well-qualified academically, have felt they would be unable to attend college or university for economic reasons. The second priority of the donors is to encourage highly-qualified academic students to attend The Ohio State University. Madison High School counselors will work with the University Office of Student Financial Aid to find students who:

- a) meet the admission standards of the University, and
- b) are highly motivated to attend college or university but are unable to do so without financial assistance,
- c) are highly qualified academically, and who may be dissuaded from leaving the state for their education by receiving a full scholarship to The Ohio State University,
- d) have been active in the high school community, demonstrating leadership ability through such activities as student council, holding class office, sports, National Honor Society, etc.

To further demonstrate the intent of item (b): The student may be from a family in which no one has attended a college or university, but is aware of the advantages and life-rewards of higher education, and has a strong desire to attend college or university, or recognizes that his or her goals in life (cultural, social and/or economical), will not be realized without a college education. More examples may apply.

The donors agree to review with the University, on an annual basis, the success of finding qualified students to receive these scholarships. Should the University be unable to identify qualified students, as defined above, from Madison High School, the donors agree that the University may consider applicants from other counties in Ohio with the approval of James and Sally Klingbeil, or their designated representative.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The James D. and Sally Mavko Klingbeil Endowed Undergraduate Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the University Office of Student Financial Aid in order to carry out the desire of the donors.

\$427,487.50

The John W. Wolfe Human Cancer Genetics Research Endowment Fund

The John W. Wolfe Human Cancer Genetics Research Endowment Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from The Robert W. Wolfe and Edgar T. Wolfe Foundation, a supporting organization of the Columbus Foundation, in Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support human cancer genetics research conducted by the scientist appointed to *The John W. Wolfe Chair in Cancer Research* at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$303,688.80

The Multiple Sclerosis Research and Education Endowment Fund

The Multiple Sclerosis Research and Education Endowment Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from the estate of A. Robert Kent, of Columbus, Ohio; made in his name and that of his wife, the late Mary Jo Kent.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support education and the advancement of medical knowledge, including both basic and clinical research, towards the prevention and cure of multiple sclerosis and related disorders. Income distribution shall be made as recommended by the Director of the Multiple Sclerosis Center, in consultation with the Chairperson of the Department of Neurology and with the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. The income may support, but is not limited to, scientific supplies, equipment, travel, salaries for research and education personnel and activities required for quality medical research and education.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Multiple Sclerosis Research and Education Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of the Multiple Sclerosis Center and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$134,803.05

The Virginia Blackburn DeBarger Scholarship Fund

The Virginia Blackburn DeBarger Scholarship Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts designated for support of the Office of Student Financial Aid from Virginia Blackburn DeBarger, who attended OSU 1927-1931.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships for financially needy students pursuing graduate or professional degrees. Recipients are selected by the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$121,359.78

The William H. and Dorothea N. Hadler Medical Research Fund

The William H. and Dorothea N. Hadler Medical Research Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation in honor of Dr. Manuel Tzagournis, former Vice President for Health Sciences and Dean of the College of Medicine, from William H. Hadler (attended 1948) and Dorothea N. Hadler (attended 1950) of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from this fund, and other similar funds under the Manuel Tzagournis Medical Research Endowment Trust, shall be used to support researchers conducting research at the Medical Center, mainly in the Manuel Tzagournis Medical Research Facility, with selection made through a grant application process. Researchers may apply for one-year funding grants, which are not limited to senior faculty, through the Associate Dean for Research, College of Medicine and Public Health. Selection shall be made by the Associate Dean for Research in consultation with the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. The grants may be used for, but not limited to, supplies, equipment, salaries for research personnel and activities required for quality medical research.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The William H. and Dorothea N. Hadler Medical Research Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Associate Dean for Research and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$100,000.00

Licking County, Ohio Alumni Scholarship Fund

The Licking County, Ohio Alumni Scholarship Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of The Ohio State University.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more merit-based scholarships for students who are residents in Licking County or graduates of high schools in Licking County for any OSU campus. The Licking County, Ohio Alumni Club will recruit and interview applicants; they will rank and recommend worthy recipients to the University Committee on Student Financial Aid who will make the final selection.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$91,125.00

The Robert J. McCoy Leadership Endowment Fund

The Robert J. McCoy Leadership Endowment Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert J. McCoy (B.S. Animal Sci. 1953; M.S. Agri. Econ. 1957) of Cincinnati, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship(s) to undergraduate students enrolled in the College of Food, Agricultural and Environmental Sciences. Preference will be given to students who need financial support while holding challenging leadership positions in student organizations that develop leadership, interpersonal and team-building skills. The potential for future professional success as an entrepreneur, innovator and leader shall be considered by the selection committee. The selection will be based on the recommendation of the appropriate departmental and/or college organization in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Robert J. McCoy Leadership Endowment Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donor.

\$37,091.97

The Fred Beekman Endowed Fund

The Fred Beekman Endowed Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Beekman family of Columbus, Ohio and friends.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support annual enhancements to the Fred Beekman Park at The Ohio State University. The enhancements help the park to continue its state-of-the-art nature and add to the overall experience of students at The Ohio State University. The funds will not be used for any maintenance costs not associated with annual enhancements made possible by the income from this fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Vice President for Student & Urban/Community Affairs in order to carry out the desire of the donors.

\$30,300.00

The Charles F. Sinsabaugh, M.D., Medical Research Fund

The Charles F. Sinsabaugh, M.D., Medical Research Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation in honor of Dr. Manuel Tzagournis, former Vice President for Health Sciences and Dean of the College of Medicine, from Charles F. Sinsabaugh, M.D. (B.A. in Bio. Sci. 1947; M.D. 1951) of Newark, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from this fund, and other similar funds under the Manuel Tzagournis Medical Research Endowment Trust, shall be used to support researchers conducting research at the Medical Center, mainly in the Manuel Tzagournis Medical Research Facility, with selection made through a grant application process. Researchers may apply for one-year funding grants, which are not limited to senior faculty, through the Associate Dean for Research, College of Medicine and Public Health. Selection shall be made by the Associate Dean for Research in consultation with the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health. The grants may be used for, but not limited to, supplies, equipment, salaries for research personnel and activities required for quality medical research.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Charles F. Sinsabaugh, M.D., Medical Research Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Associate Dean for Research and the Senior Vice President for Health Sciences and Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$26,601.56

The Jot D. Carpenter Scholarship Fund

The Jot D. Carpenter Scholarship Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jot's family, friends, colleagues and students in his honor and memory.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

Professor Carpenter, a renowned and leading figure at The Ohio State University Knowlton School of Architecture, was professor of landscape architecture and taught in the school for over twenty-eight years. He served as chair of the landscape architecture department between 1972-1986. His teaching and scholarship interests focused on site planning, history of the landscape architecture profession, and computer applications for site planning and design. Professor Carpenter was an enthusiastic and dedicated teacher who both expected much and was extremely devoted to his students.

Professor Carpenter was known for his dedication and service to the profession of landscape architecture. He was a Member and Fellow of the American Society of Landscape Architects and served as the national president from 1978-1979. In 1982 he was awarded the President's medal, which is the highest honor the Society bestows on its members. In 1999 both his alma maters, the University of Georgia and the Harvard Graduate School of Design, named Professor Carpenter a distinguished alumnus.

Professor Carpenter served as both a consultant and volunteer in the National Park Service, where he conducted studies for Glacier National Park, Redwood National Park, and Yosemite National Park. In 1987 he conducted research on the visual resources for the Three Gorges of the Yangtze River as part of his appointment as a National Visiting Scientist, Committee for Scholarly Communication with the People's Republic of China. Among his numerous publications, he edited the Handbook of Landscape Architectural Construction, which has been cited as one of the profession's ten most influential books of the past century.

The annual income shall be used to support a scholarship in the Knowlton School of Architecture for a landscape architecture student in honor of Jot D. Carpenter. The scholarship is to be given to a landscape architecture student who has demonstrated both academic excellence and financial need. The landscape architecture faculty, in consultation with the school secretary and Kevin P. Carpenter, P.E., son of Professor Carpenter, or his designee, shall select the recipient in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Jot D. Carpenter Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the Knowlton School of Architecture and the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the Carpenter family.

\$25,055.00

The Richard Furry Basketball Scholarship Fund

The Richard Furry Basketball Scholarship Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard Furry of Cleveland, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of a student athlete who is a member of the men's basketball team pursuing an undergraduate degree at The Ohio State University. The recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$25,000.00

The Residency In Small Animal Orthopedic Surgery Fund

The Residency In Small Animal Orthopedic Surgery Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Shirley A. Bensinger of Dayton, Ohio, to recognize James W. Harrison, DVM, MS, and in memory of special dachshund, Tucker.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a residency at The Ohio State University College of Veterinary Medicine in small animal surgery for DVM's demonstrating interest and qualifications in post-DVM surgical training with emphasis on orthopedic surgery.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Mark D. Schwabero Family Endowment Fund

The Mark D. Schwabero Family Endowment Fund was established June 2, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mark D. Schwabero (B.S. Industrial and Systems Eng. 1975; M.S. Industrial and Systems Eng. 1976) and Charlotte A. Schwabero of Naperville, Illinois.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support faculty teaching and research through the purchase of equipment, employment of assistants, and/or defraying costs of travel, publications, and incidentals related to professional development in the Department of Industrial and Systems Engineering. Unused income shall be reinvested in the principal of the fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2000-157

January – March 2000

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, and November 7, 1997, provides that the President and/or the Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of January - March 2000; and

WHEREAS during the period covered, the Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 55 waivers of competitive bidding requirements for annual purchases totaling approximately \$14,987,000 as shown on the enclosed exhibit; and

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 27 waivers of competitive bidding requirements for annual purchases totaling approximately \$5,872,000 as shown on the enclosed exhibit:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (contd)

January – March 2000 (contd)

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January - March 2000, is hereby accepted.

(See Appendix XLIII for background information, page 1001).

REPORT OF AWARD OF CONTRACTS

Resolution No. 2000-158

OHIO STADIUM
PARKING LOT AND ROAD MODIFICATION (SCHOTTENSTEIN CENTER)
ATI/OARDC – CENTER FOR EDUCATION AND ECONOMIC DEVELOPMENT
DOAN HALL – BONE MARROW TRANSPLANT PROGRAM

Synopsis: Acceptance of the report of award of contracts for the Ohio Stadium, Parking Lot and Road Modification (Schottenstein Center), ATI/OARDC – Center for Education and Economic Development, and Doan Hall – Bone Marrow Transplant Program projects is requested.

WHEREAS resolutions adopted by the Board of Trustees on November 1, 1996, November 7, 1997, February 6, 1998, and July 2, 1999 authorized the President and/or Vice President for Business and Finance to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these amounts)

Ohio Stadium

This project renovates Ohio Stadium to increase seating capacity, bring to code compliance, and upgrade the spectator amenities. The total project cost is \$187,700,000; funding is provided by University bond proceeds, with debt service paid by the Department of Athletics. The completion date is September 2001. The contracts awarded are as follows:

Design:	Osborne Engineering, Cleveland, Ohio
Construction Manager:	Turner Construction, Columbus, Ohio
Site Utilities –	
General Contract:	George J. Igel & Company Inc., Columbus, Ohio
Amount:	\$1,254,800
Estimate:	\$1,702,000
Site Utilities –	
Electric Contract:	Brush Contractors Inc., Columbus, Ohio
Amount:	\$116,261
Estimate:	\$290,000
Slurry Wall Contract:	Trevi Icos/P. J. Dick (AJV), Boston, Massachusetts
Amount:	\$5,490,000
Estimate:	\$6,300,000
Outbuild Foundation Contract:	P. J. Dick, Columbus, Ohio
Amount:	\$2,777,000
Estimate:	\$2,950,000

REPORT OF AWARD OF CONTRACTS (contd)

Ohio Stadium (contd)

Hazardous Material Abatement Contract:	Central Insulation System, Inc., Cincinnati, Ohio
Amount:	\$86,690
Estimate:	\$127,000
Food Service Equipment Contract:	Wasserstrom Company, Columbus, Ohio
Amount:	\$1,375,000
Estimate:	\$2,000,000
Demolition Contract:	O'Rourke Wrecking, Cincinnati, Ohio
Amount:	\$3,765,000 +
Estimate:	\$3,445,000 +
Structural Steel and Metal Stairs Contract:	Kokosing/P. J. Dick (AJV), Fredericktown, Ohio
Amount:	\$10,583,500 +
Estimate:	\$9,812,000 +
Structural Precast Contract:	American Precast Concrete, Indianapolis, Indiana
Amount:	\$5,830,000 +
Estimate:	\$5,869,700 +
Architectural Precast Contract:	Concrete Technology Inc., Springboro, Ohio
Amount:	\$3,276,000
Estimate:	\$3,497,700
Miscellaneous Metals Contract:	Wanner Metal Worx Inc., Delaware, Ohio
Amount:	\$2,649,000 +
Estimate:	\$2,508,000 +
Fireproofing Contract:	Whitehouse-Franklin, LLC, Louisville, Kentucky
Amount:	\$297,900
Estimate:	\$298,000
Field Excavation Contract:	Igel & Company, Columbus, Ohio
Amount:	\$3,203,950 * +
Estimate:	\$2,654,600 * +
Masonry Contract:	John James Estes & Associates, Columbus, Ohio
Amount:	\$2,498,000 +
Estimate:	\$2,094,500 +
Roofing Contract:	Chemcote Roofing, Amlin, Ohio
Amount:	\$2,725,220 +
Estimate:	\$1,979,800 +
Windows and Curtain Wall Contract:	Kokosing/P. J. Dick (AJV), Fredericktown, Ohio
Amount:	\$1,846,000 +
Estimate:	\$1,817,400 +
General Finishes Contract:	Cleveland Construction Inc., Mason, Ohio
Amount:	\$7,647,000 +
Estimate:	\$6,387,200 +
Sitework Contract:	Igel & Company, Columbus, Ohio
Amount:	\$1,958,950 +
Estimate:	\$1,589,000 +
Cast-in-Place Concrete Contract:	Kokosing/P. J. Dick/Baker (AJV), Fredericktown, Ohio
Amount:	\$25,837,000 +
Estimate:	\$21,500,000 +

REPORT OF AWARD OF CONTRACTS (contd)

Ohio Stadium (contd)

Plumbing/HVAC/Fire Protection Contract:	Croson-Teepe, Columbus, Ohio
Amount:	\$12,159,989
Estimate:	\$13,016,000
Electric Contract:	Buckeye/Carey Electric, Dayton, Ohio
Amount:	\$7,575,000
Estimate:	\$8,444,000
Vertical Transportation Contract:	Montgomery KONE, Inc., Worthington, Ohio
Amount:	\$2,755,363 * +
Estimate:	\$2,261,000 * +
Concrete Restoration Contract:	Industrial Construction Co., Brecksville, Ohio
Amount:	\$6,700,000 +
Estimate:	\$6,500,000 +
South End Zone – General Contract:	Kokosing/P. J. Dick (AJV), Fredericktown, Ohio
Amount:	\$21,917,000 * +
Estimate:	\$20,820,000 * +
South End Zone – Electric Contract:	Buckeye/Carey (AJV), Dayton, Ohio
Amount:	\$2,619,000 *
Estimate:	\$3,155,000 *
South End Zone – Plumbing/Fire Protection/HVAC Contract:	Croson-Teepe, LLP, Columbus, Ohio
Amount:	\$1,511,878 *
Estimate:	\$1,659,500 *
Millwork Contract:	Kokosing/P. J. Dick (AJV), Fredericktown, Ohio
Amount:	\$1,920,000 *
Estimate:	\$1,933,000 *
Metal Stadium Bench Seating Contract:	Southern Bleacher Company, Graham, Texas
Amount:	\$1,825,000
Estimate:	\$2,000,000
Stadium Chair Seating Contract:	American Seating Company, Grand Rapids, Michigan
Amount:	\$505,479
Estimate:	\$650,000
Landscaping Contract:	GreenScapes Landscape Company, Columbus, Ohio
Amount:	\$167,900
Estimate:	\$288,000
Signage/Graphics Contract:	Architectural Graphics, Inc., Virginia Beach, Virginia
Amount:	\$388,080
Estimate:	\$675,000
Total All Contracts:	\$143,261,960
Contingency Allowance:	\$17,825,755
Total Project Cost:	\$187,700,000

+ The Demolition, Structural Steel and Metal Stairs, Structural Precast, Miscellaneous Metals, Field Excavation, Masonry, Roofing, Windows and Curtain Wall, General Finishes, Sitework, Cast-in-Place Concrete, and Vertical Transportation Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

REPORT OF AWARD OF CONTRACTS (contd)

Parking Lot and Road Modification (Schottenstein Center)

This project completes the four lanes for Fred Taylor Drive from Lane Avenue to Ackerman Road, reconfigures these intersections to facilitate traffic flow, provides signalization, and constructs a 2,000 car parking lot on the west side of Fred Taylor Drive immediately north of the existing parking lot. The total project cost is \$5,000,000; funding is provided by University bond proceeds, with debt service paid from central University funds. The completion date is October 2000. The contracts awarded are as follows:

Design:	Jones-Stuckey Ltd., Columbus, Ohio
General Contract:	George Igel & Co., Columbus, Ohio
Amount:	\$3,153,488
Estimate:	\$4,150,000
Electric Contract:	Jess Howard Electric Company, Blacklick, Ohio
Amount:	\$749,268
Estimate:	\$825,000
Total All Contracts:	\$3,902,756
Contingency Allowance:	\$597,244
Total Project Cost:	\$5,000,000

ATI/OARDC – Center for Education and Economic Development

This project constructs a facility to house an executive business and industry conference center with provisions for a satellite link and telecommunications center. The total project cost is \$5,045,660; funding is provided by House Bill 748, House Bill 790, House Bill 850, House Bill 904, ATI, OARDC, and gifts to ATI and OARDC. The completion date is March 2001. The contracts awarded are as follows:

Design:	Firestone, Jaros, Columbus, Ohio
Sitework Contract:	Freeman Construction Company, Wooster, Ohio
Amount:	\$98,800
Estimate:	\$180,000
General Contract:	Ben D. Imhoff, Inc., Orrville, Ohio
Amount:	\$2,129,032 * +
Estimate:	\$1,978,058 * +
Plumbing Contract:	D & A Plumbing & Heating, Inc., North Canton, Ohio
Amount:	\$202,450
Estimate:	\$235,927
HVAC Contract:	Soehnen Piping Company, Inc., Louisville, Ohio
Amount:	\$482,894
Estimate:	\$525,046
Electric Contract:	Firestone Electric Company, Salem, Ohio
Amount:	\$848,400 +
Estimate:	\$834,871 +
Asbestos Abatement:	Total Environmental Services, Toledo, Ohio
Amount:	\$59,340
Estimate:	\$120,000
Total All Contracts:	\$3,820,916
Contingency Allowance:	\$191,088
Total Project Cost:	\$5,045,660

+ The General and Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

REPORT OF AWARD OF CONTRACTS (contd)

Doan Hall – Bone Marrow Transplant Program

This project renovates space on Floor 5 East of Doan Hall for the relocation of the Ambulatory Bone Marrow Transplant Program and relocates the air handling unit serving this area. The total project cost is \$1,125,687; funding is provided by University Hospitals. The completion date is December 2000. The contracts awarded are as follows:

Design:	Dynamex Engineering, Columbus, Ohio
General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$238,000
Estimate:	\$273,000
Plumbing Contract:	Sauer Mechanical, Columbus, Ohio
Amount:	\$33,000 +
Estimate:	\$17,500 +
HVAC Contract:	Ro-Dan Construction, Columbus, Ohio
Amount:	\$520,000 +
Estimate:	\$376,000 +
Electric Contract:	Esco Electrical, Columbus, Ohio
Amount:	\$98,517
Estimate:	\$177,500
Total All Contracts:	\$889,517
Contingency Allowance:	\$88,952
Total Project Cost:	\$1,125,687

+ The Plumbing and HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Ohio Stadium, Parking Lot and Road Modification (Schottenstein Center), ATI/OARDC – Center for Education & Economic Development, and Doan Hall – Bone Marrow Transplant Program projects is hereby accepted.

(See Appendix XLIV for maps, page 1003.)

PURCHASE OF REAL PROPERTY

Resolution No. 2000-159

1445, 1457, 1469 AND 1544 NEIL AVENUE
COLUMBUS, OHIO

Synopsis: Authorization to purchase the improved real properties at 1445, 1457, 1469, and 1544 Neil Avenue from The Ohio State University Foundation is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to purchase the improved real properties at 1445, 1457, 1469 and 1544 Neil Avenue from The Ohio State University Foundation; and

WHEREAS the properties have an average aggregate appraised value of \$843,500 and the Foundation has offered to sell the properties to the University at that price; and

PURCHASE OF REAL PROPERTY (contd)

1445, 1457, 1469 AND 1544 NEIL AVENUE
COLUMBUS, OHIO (contd)

WHEREAS the appropriate University offices have determined that the purchase of these properties is in the best interest of the University; and

WHEREAS the funds for the purchase will be provided from the Land Purchase Account and other internal financing;

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Finance be authorized to purchase the improved real property 1544 Neil Avenue in the name of the Board of Trustees of The Ohio State University, and to purchase the improved real properties located at 1445, 1457, and 1469 Neil Avenue in the name of the State of Ohio for the use of The Ohio State University for an aggregate price not to exceed \$843,500, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State of Ohio Controlling Board.

(See Appendix XLV for background information and map, page 1007.)

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE MAX M. FISHER COLLEGE OF BUSINESS**

Resolution No. 2000-160

Synopsis: Authorization to continue with an academic computing fee in the Fisher College of Business is proposed.

WHEREAS the Fisher College of Business was authorized to implement a computer laboratory fee for its majors in Spring 1994; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of business students has shown substantial satisfaction with the improvements already made; and

WHEREAS the Fisher College of Business has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the Fisher College of Business computer laboratory plan:

NOW THEREFORE

BE IT RESOLVED, That the Fisher College of Business is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee. Effective Autumn Quarter 2000 full time undergraduate majors (12 credit hours or more) will be assessed \$85 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$7 per credit hour for undergraduate majors enrolled for fewer than 12 credit hours and at \$15 per credit hour for graduate students enrolled for fewer than 8 credit hours. This represents no change in computing fees from FY1999-00. For subsequent years the computing fee will be limited to 10 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE MAX M. FISHER COLLEGE OF BUSINESS (contd)**

BE IT FURTHER RESOLVED, That the use of the Fisher College of Business computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE COLLEGE OF ENGINEERING**

Resolution No. 2000-161

Synopsis: Authorization to continue with an academic computing fee in the College of Engineering is proposed.

WHEREAS the College of Engineering was authorized to implement a computer laboratory fee for its majors in Spring 1993; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of engineering students has shown satisfaction with the improvements already made; and

WHEREAS the College of Engineering has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the College of Engineering computer laboratory plan; and

WHEREAS students who are majors in computer and information sciences in the College of Mathematical and Physical Sciences make substantial use of Engineering computing laboratories, approximately two-thirds as much as their counterparts in Engineering, and are currently assessed the computing fee:

NOW THEREFORE

BE IT RESOLVED, That the College of Engineering is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee and to expand services to include additional staff in labs. Effective Autumn Quarter 2000 full-time undergraduate majors (12 credit hours or more) will be assessed \$110 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$9 per credit hour for undergraduate majors enrolled for fewer than 12 credit hours and at \$15 per credit hour for graduate students enrolled for fewer than 8 credit hours. This represents no change in computing fees from FY1999-00. For subsequent years the computing fee will be limited to 15 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That majors in computer and information science who are enrolled in the College of Mathematical and Physical Sciences will continue to be assessed a computing laboratory fee by the College of Engineering at the rate of two-thirds of the amount assessed engineering majors; and

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE COLLEGE OF ENGINEERING (contd)**

BE IT FURTHER RESOLVED, That the use of the Engineering computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE SCHOOL OF PUBLIC POLICY AND MANAGEMENT**

Resolution No. 2000-162

Synopsis: Authorization to continue with an academic computing fee in the School of Public Policy and Management is proposed.

WHEREAS the School of Public Policy and Management was authorized to implement a computer laboratory fee for its majors in Spring 1997; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of public policy and management students has shown substantial satisfaction with the improvements already made; and

WHEREAS the School of Public Policy and Management has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the School of Public Policy and Management computer laboratory plan:

NOW THEREFORE

BE IT RESOLVED, That the School of Public Policy and Management is authorized to continue assessing graduate students in the school a computer laboratory fee. Effective Autumn Quarter 2000 full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$15 per credit hour for graduate students enrolled for fewer than 8 credit hours. This represents no change in computing fees from FY1999-00. For subsequent years the computing fee will be limited to 10 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That the use of the School of Public Policy and Management computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

INTERIM BUDGET FOR FISCAL YEAR 2000-01

Resolution No. 2000-163

Synopsis: Authorization to make expenditures in 2000-2001 is proposed.

INTERIM BUDGET FOR FISCAL YEAR 2000-01 (contd)

WHEREAS having approved compensation guidelines, the University has not yet finalized its operating budget for Fiscal Year 2000-01; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for 2000-01 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for fiscal year 1999-2000 pending the adoption of the Current Funds Budget for 2000-01; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

Upon motion of Mr. Brennan, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Skestos, Brennan, Patterson, Sofia, Slane, and Judge Duncan, and Ms. Longaberger and Ms. Hendricks.

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STUDENT RECOGNITION AWARD

Ms. Nowakowski:

This month's Student Recognition Award winner is truly an outstanding individual. It is my pleasure to introduce to you Abra Kravitz, a senior majoring in Comparative Studies and East Asian Studies, from Youngstown, Ohio. She is a candidate for graduation with honors in the liberal arts and with distinction in Comparative Studies, and plans to graduate Autumn Quarter 2000.

The College of Humanities nominated Abra for her exceptional achievements, both within her college and the University at-large. Abra is this year's College of Humanities Outstanding Undergraduate Student, and she serves on the College's Executive Committee, Diversity Committee, and the Asian American Studies Committee. She is also a member of the Dean's Student Advisory Committee and has taken an active part in Career Night with Alumni, Welcome Week, Baccalaureate, the writing of the College of Humanities' *Student Advising Manual*, and the High School Essay Competition.

For her own work in research, Abra has received numerous awards. She has presented at the National Conference on Undergraduate Research held in Montana, and at the College of Humanities' Research Colloquium here at Ohio State.

Outside her college, Abra has earned recognition through membership in Phi Kappa Phi and Phi Beta Kappa, received both an Outstanding Senior Award and the Kaplan Humanitarian Award at the Leadership Awards dinner in May, and was linked into Sphinx Senior Honorary last month. As coxswain, she was a member of the women's varsity crew team in 1996-1997, and will serve the University this fall as a member of its Homecoming Court.

Amidst her busy schedule, Abra also finds time to volunteer. She did so this year with a cultural understanding reading program that brought together University students with eighth graders from inner city schools to read and discuss selected pieces of literature in hopes of increasing cultural awareness. Most notable is

STUDENT RECOGNITION AWARD (contd)

Ms. Nowakowski: (contd)

the time Abra spent volunteering for five weeks at a leper colony in Northern India. To top it all off, Abra has a GPA of 3.89 and is the twin sister of Adar.

Please join President Kirwan, Associate Dean Linda Harlow, and me in congratulating Abra Kravitz.

Ms. Abra Kravitz:

Thank you, Jaclyn, for that wonderful introduction, and thank you, members of the Board of Trustees, for having me here today. If someone had told me four years ago, when I was a freshman, that I would be addressing this group today, I don't think I ever would have believed it.

My successes here at Ohio State have been more than anything I could have hoped or dreamed for, and it's due to a number of wonderful people that I have worked with at this University. So, while I have the attention of this esteemed body, I'd like to thank some of the people who have been most influential in my University career.

First, I would like to thank all the people in Comparative Studies, which is my major. I believe that the faculty in Comparative Studies are some of the most gifted people at this University. I'm honored to have worked with them over the past few years, and to have had their help and guidance, especially with my thesis.

I would also like to thank someone who fortunately could be with me today and that is Associate Dean Linda Harlow. Linda Harlow has made monumental efforts within the College of Humanities, trying to work with students and help them become integrated into the college. Because of her, I've become involved in many, many activities and she deserves recognition.

And, finally, I'd like to thank two of my fellow students who, unfortunately, couldn't be here today, but who have had so much influence on my life. One would be my fiancé, Bob, who has kept me sane over the last four years, and, hopefully, will continue to do so as I venture into graduate school. And last, but certainly not least, my twin sister, Adar, who has always been my biggest competitor and has goaded me on, but she has always been my biggest supporter. All my successes are also hers.

Thank you, Board members, for this award. I will treasure it always.

Mr. Skestos:

Abra, we're also honored to have you here as a student at Ohio State.

Ms. Kravitz:

Thank you.

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Mr. Skestos:

I'd like to now welcome the new student government presidents, B.J. Schuerger, the newly elected president of the Undergraduate Student Government, and Todd Armen, the newly elected president of the Inter-Professional Council. Would you both stand?

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STUDENT GOVERNMENT REPORTS

Mr. Ronald B. Meyers:

Good morning and thank you for the opportunity to address the Board.

Under the new leadership of Robert "B.J." Schuerger and Juan Cespedes, the Undergraduate Student Government has gotten off to a great start and will be taking a different approach to tackling the tough issues that students are concerned about. From diversity issues to community issues, USG will create councils from within to create mission statements for the administration and the Board of Trustees on what student concerns and solutions are at the University.

They look forward to working with the administration and Board of Trustees in addressing undergraduate student concerns, and setting goals to accomplish their ideas. Their top three priorities are GEC reform, downtown investment in the University district, and working on a diversity plan from the Undergraduate Student Government. USG hopes to move forward in accomplishing these goals and continue to improve the undergraduate student experience.

During Spring Quarter, the Inter-Professional Council went through somewhat of a transition. With the imminent graduation of Eric Ley, the leadership of IPC has begun to change and look forward to the future. However, the contributions of Mr. Ley -- soon to be Dr. Ley -- to IPC were well-noted, and certainly his impact will be with them for many years.

This spring IPC also finalized the I-QUE report and worked to increase technology use among professional students through the development of online resources and tools. Through a partnership with ClubTools.com, this will be available for use beginning Autumn Quarter on the IPC website.

In the growth and transition of IPC, several aspirations for the coming year became clear. These include:

- Improving the identification of professional students at the University by working to establish a central administrator who works with professional students, as outlined in the I-QUE report;
- Expanding the awareness of the University community through the presence of professional students and the many contributions that they make;
- Establishing a professional development fund as an annual program administered by IPC, based upon the success of the program this past year;
- Working with both the professional students and the professional college administration to help increase technology use and funding;
- Improving technology use by professional students through improving online tools and resources for their use;

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

- Expanding student awareness and involvement in student government through coordinated orientation activities for incoming students;
- Creating stronger relations between students of different professional colleges through increased social and service opportunities;
- Expanding and improving undergraduate pre-professional student mentoring by professional students; and
- Working to improve diversity and awareness of minority issues in the professional colleges.

It is their sincere hope that over the next year not only will IPC grow, but also professional education at The Ohio State University and the University as a whole.

Again, thank you for this opportunity to address the Board. Congratulations, Mr. Skestos on becoming Chairman. It has been my pleasure and honor to work with you on the University area revitalization through Campus Partners. That experience gives me great confidence that you will continue to lead OSU on our many revitalization efforts. Your leadership can assure that this University continues the important journey of defining a new 21st century land-grant mission for OSU, one that focuses upon becoming a unique top ten public university that is engaged in groundbreaking research and outreach.

On behalf of graduate students at OSU, I'm pleased to welcome Trustee McFerson to the Board and the beginning of a much closer relationship with Ohio State. If there is anything the Council can ever do to assist you, please let us know.

To Kevin Filiatraut, the new graduate and professional student member of The Ohio State University Board of Trustees, I say welcome. We'll be very pleased to work with you. We've had a great relationship with the student members of the Board and with the Board and we look forward to this.

This is a wonderful time in Central Ohio, and all over the country, as students graduate with their degrees, take a break from studies to pursue various adventures, or simply enjoy the beginning of summer as they continue their work.

Each spring CGS makes sure that graduate students have a great chance to take a short break and we throw a picnic. I would like to thank Melanie Cruz, a graduate student in higher education, for her help in putting together this year's picnic. At the picnic, over 200 graduate students enjoyed each other's company as they listened to world music, danced to Latin music, and enjoyed free food on the Kottman Hall lawn.

Those who have real cause to celebrate are those hundreds of graduates who have earned their doctorates at Ohio State. Next week, the University will confer honors on 120 doctorate and 1,000 masters students. These students and this University have great cause to celebrate these scholarly achievements and our ability to produce the highest quality and greatest number of Ph.D.s of any university in the United States.

These outstanding scholars come from many countries, and will be great ambassadors for OSU and the U.S. as they use their highly-refined skills for research, teaching, business, and public service. They will provide invaluable

STUDENT GOVERNMENT REPORTS (contd)

Mr. Meyers: (contd)

skills to help drive the U.S. in world economy, to teach a new generation of students, and to help manage public institutions for the common good.

This is also the time of year to recognize those who have given so much. This coming Tuesday, June 6, brings the 28th Annual Graduate School Awards reception, hosted by the Graduate School. CGS is very pleased to work with the Graduate School to recognize outstanding graduate student leaders and those who support graduate education. You are each invited to join us for this exciting event, so you can meet our University's finest student scholars, teachers, and leaders.

CGS engaged in many other activities in May, including our ongoing efforts to provide leadership to many revitalization initiatives, such as: the Buckeye Watch; the Community Ruth Project, which organizes honor students and community members to landscape street medians in the University area; and a Weiland Park community garden, which brings students and neighborhood residents together to share their experiences, grow food, and build community.

These projects improve the lives of the 20,000 students who live near OSU, so that they can safely and enjoyably live near the University while they earn their degrees. These projects improve our academic reputation also -- the citizenship capacity of students and the lives of our neighbors. We look forward to continuing the work with the University, Campus Partners, the Campus Collaborative, and other student groups on these efforts.

And, finally, on a tragic note, we're always saddened when we lose a member of our student body. On May 10, Kara Parrish, a sophomore English major from Westerville, was murdered. We mourn her loss and we extend our sympathies to her family.

Thank you.

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PRESENTATION ON FISCAL YEAR 2000-2001 TUITION INCREASE

Mr. Skestos:

I'd like to now call on Provost Ed Ray and his cohort, Bill Shkurti, for the presentation on the Fiscal Year 2000-2001 Tuition Increase.

Provost Edward J. Ray:

Thank you, Mr. Chairman. If you look in your Board books, you'll find substantial material that summarizes the basis for the recommendations that we're coming forward to the Board with today. I don't want to repeat all of the points there, but I will highlight a few them.

As we all know, we like to benchmark ourselves against other peer institutions and to set our aspirations for the future. It's important to note that part of how you get from here to there is to come up with the resources and the wherewithal to compete effectively. If you look at the material that we've given you, it indicates that The Ohio State University is on the order of 7 percent below the benchmark institutions in state support per student FTE. Also, that resident undergraduate fees at OSU are significantly below the average for the

PRESENTATION ON FISCAL YEAR 2000-2001 TUITION INCREASE (contd)

Provost Ray: (contd)

benchmark institutions – about 6 percent. In fact, we are ninth out of 13 in the State of Ohio in terms of undergraduate fees.

In addition, in a more general sense, revenues per student FTE are on the order of almost 20 percent less than the benchmark institution against which we are trying to measure ourselves. Suffice it to say, we have a real challenge.

In terms of tuition increases for next year at the undergraduate level, what we are proposing is an increase of 6 percent, or \$246 per year. We're also asking for increases in non-resident undergraduate students who also pay a surcharge of 5.3 percent, which converts to \$645. We are recommending that the resident graduate instruction and general fees be increased \$291 a year or 5.1 percent; and fees for non-resident graduate students be increased 5 percent or \$747 per year.

Increases above the 5 percent figure at the professional and graduate student instructional level have been proposed in the Colleges of Law, Medicine, Dentistry, Vet Med, and Business, particularly the Business MBA program. If you turn to page four, it provides more detail on the specific requests for professional and graduate student increases.

It's important to note two things. The first point is what the Board is being asked to vote on today is an increase of 4 percent. Because of the way the cap works, we'll be back in July asking for the Board to vote approval of the additional 2 percent associated with the overall 6 percent increase. A second point, that's worth noting, is that University student financial aid will be increased proportionally to these proposed increases to minimize hardship on our neediest students.

It is important to us -- as we do all we can through these means and others -- development, external research funding support, and so forth -- to bring the resources to bear on our efforts to reach our aspirations. It is important that we not exclude people on the basis of economic need and that our financial aid keep track with the expenses associated with the kinds of increases that we've been talking about here. There's a section also that talks about the distribution of funds for the general fee that I don't think requires discussion at this point, unless the Board wishes to return to that.

Overall, our expectation is that the cost for a resident undergraduate student to attend Ohio State University at the Columbus campus and live in University housing will increase approximately \$635 or 5.8 percent. We could spend a lot of time talking about why the increases are on the order of 6 percent that we're proposing and why tuition has to go up more than the rate of inflation. But if you return to our earlier observations about the peer institutions that we're trying to mark our progress against, it's clear we're starting at a deficit in terms of resources. We have to do all that we can to bring the resources to bear to provide the quality of service and learning opportunity for our students that we aspire to.

I'll end with the last observation. If you look at page nine, it uses the *U.S. News and World Report* assessment of academic reputation and shows where Ohio State stands relative to other institutions in the State of Ohio. We all know that universities such as Miami, Ohio University, Cincinnati, and Kent State are fine universities, but -- if you look on the left-hand side and look at academic reputation -- what you observe is that, on a national basis, Ohio State University is ranked fourth and really has no peer within the State of Ohio.

PRESENTATION ON FISCAL YEAR 2000-2001 TUITION INCREASE (contd)

Provost Ray: (contd)

If you look at the right-hand side, what you observe is that we also have the lowest tuition among that group. Bill Shkurti made the observation in the Fiscal Affairs Committee meeting this morning that is worth bearing in mind. That is that percentage increases, when you're not starting at a level amount, can be deceptive. That same \$246 increase in tuition at the undergraduate level is a 6 percent increase for Ohio State, would, in fact, constitute approximately a 5 percent increase for Ohio University and Cincinnati, and would represent a 4 percent increase for the University of Miami.

That concludes my remarks. Let me offer Bill Shkurti the opportunity to add to that if he'd like.

Mr. William J. Shkurti:

Mr. Chairman, my cohort did such a thorough job that I feel that anything I add at this point would be redundant.

2000-01 TUITION INCREASE

Resolution No. 2000-164

Synopsis: The first phase of Fiscal Year 2000-01 tuition increases is proposed.

WHEREAS it is the University's intent to increase the combined FY 2000-01 General and Instructional Fees for in-state undergraduates at the Columbus Campus by 6.0%; and

WHEREAS current State law requires a second separate vote for any tuition increases above 4.0% for the combined General and Instructional Fees for in-state undergraduates; and

WHEREAS a separate resolution will be presented at the July meeting to achieve the full 6.0% increase in General and Instructional Fees for Columbus Campus in-state undergraduates:

NOW THEREFORE

BE IT RESOLVED, that General and Instructional Fees for the Columbus Campus be increased by 4.0% for in-state undergraduates for Fiscal Year 2000-01 pending a second vote at the July meeting to increase these fees by a total of 6.0%.

Upon motion of Mr. Sofia, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Skestos, Brennan, Patterson, Sofia, Slane, and Judge Duncan, and Ms. Longaberger and Ms. Hendricks.

(See Appendix XLVI for background information, page 1011.)

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Thereupon the Board adjourned to meet Friday, July 7, 2000, at The Ohio State University Longaberger Alumni House, Columbus, Ohio.

Attest:

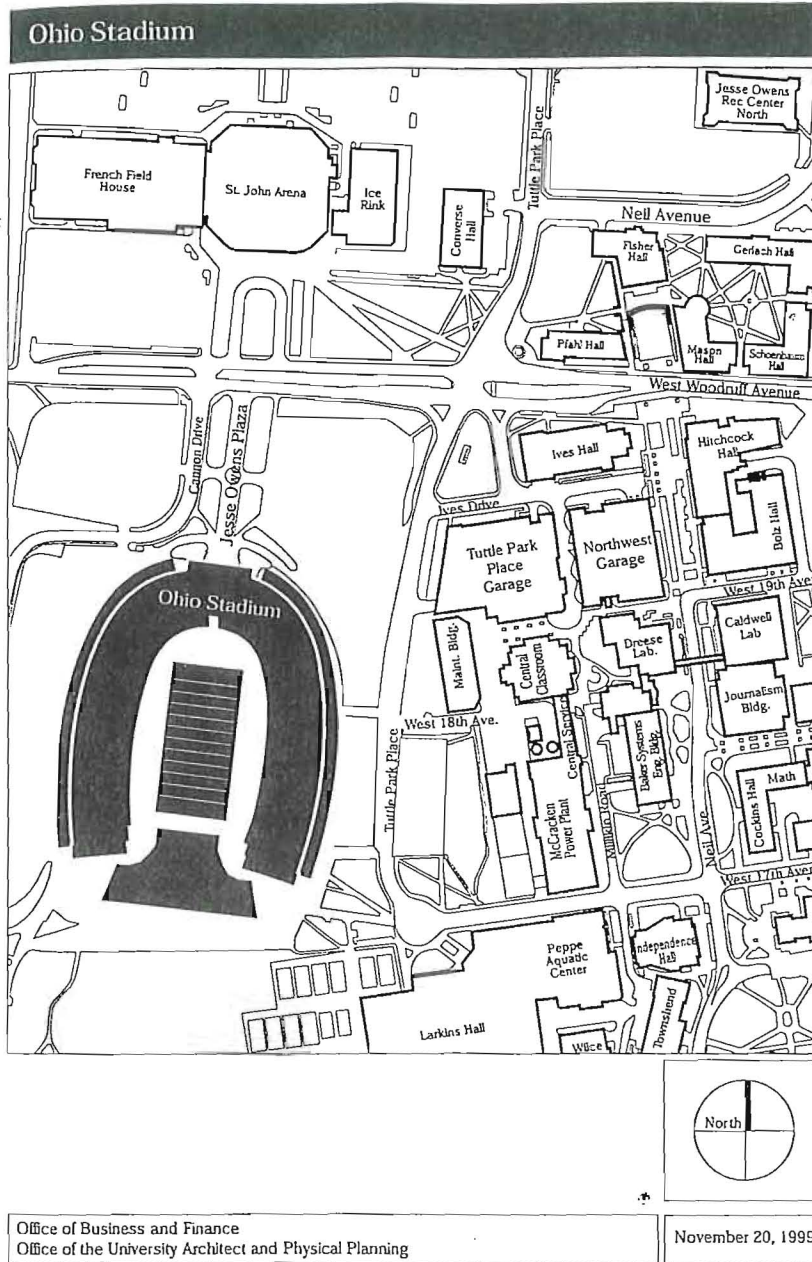
William J. Napier
Secretary

George A. Skestos
Chairman

Waivers of Competitive Bidding Requirements January-March 2000

(APPENDIX XLIII)

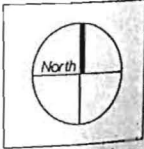
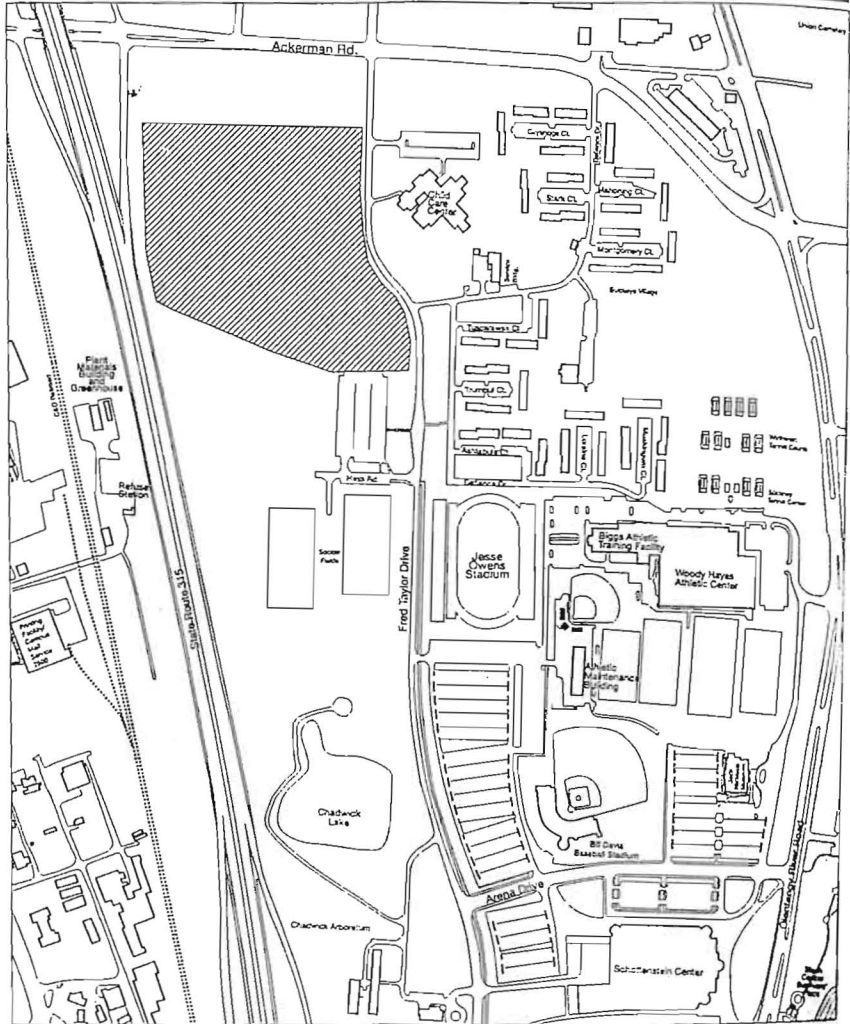
<u>Category</u>	<u>Total</u>	<u>Sole Source</u>	<u>Emergency</u>	<u>Sufficient Economic Reason</u>
Medical Center East	\$187,602	\$59,882	\$0	\$127,720
Hospitals Merchandise for Resale	\$100,000	\$100,000	\$0	\$0
Hospitals - Professional Health Care Services	\$3,175,240	\$0	\$0	\$3,175,240
Hospitals - Equipment and Services	\$2,409,008	\$2,009,336	\$46,000	\$353,672
Instructional and Research Equipment and Services	\$1,897,974	\$1,413,036	\$33,560	\$451,378
Administrative Support Equipment and Services	\$12,904,188	\$995,654	\$246,305	\$11,662,229
Conference Facilities	\$184,413	\$184,413	\$0	\$0
TOTAL	\$20,858,425	\$4,762,321	\$325,865	\$15,770,239



Office of Business and Finance
Office of the University Architect and Physical Planning

November 20, 1999

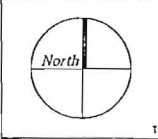
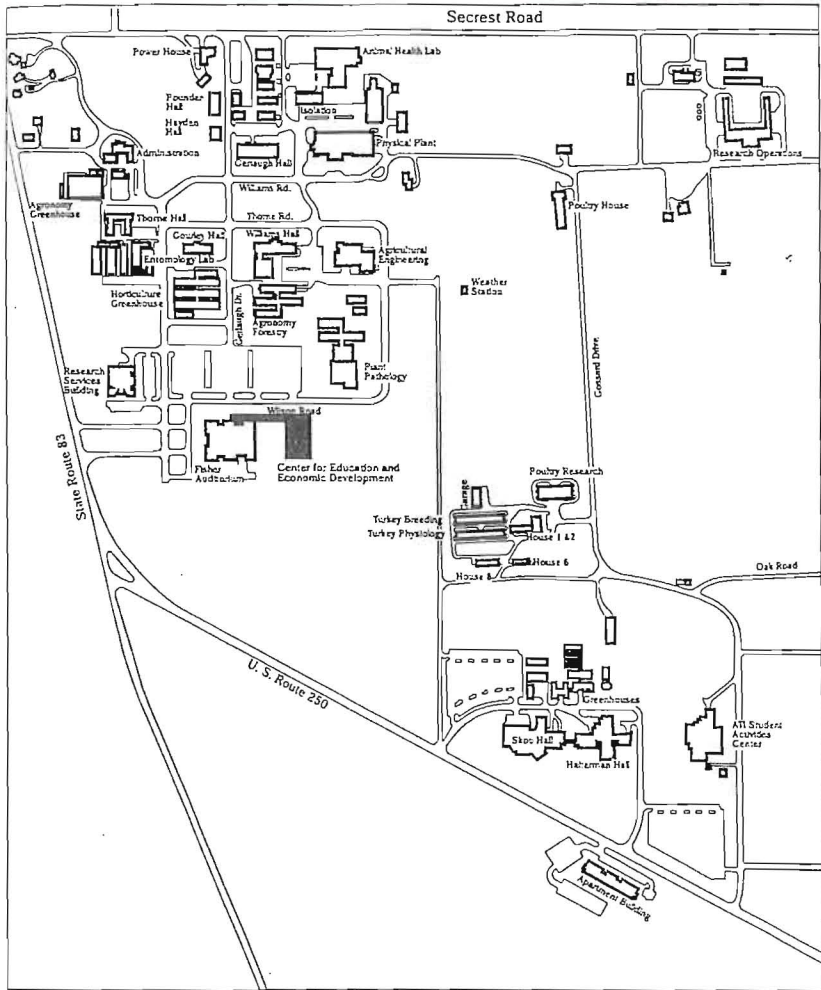
Parking Lot and Road Modification (Schottenstein Center)



Office of Business and Finance
Office of the University Architect and Physical Planning

November 21, 1990

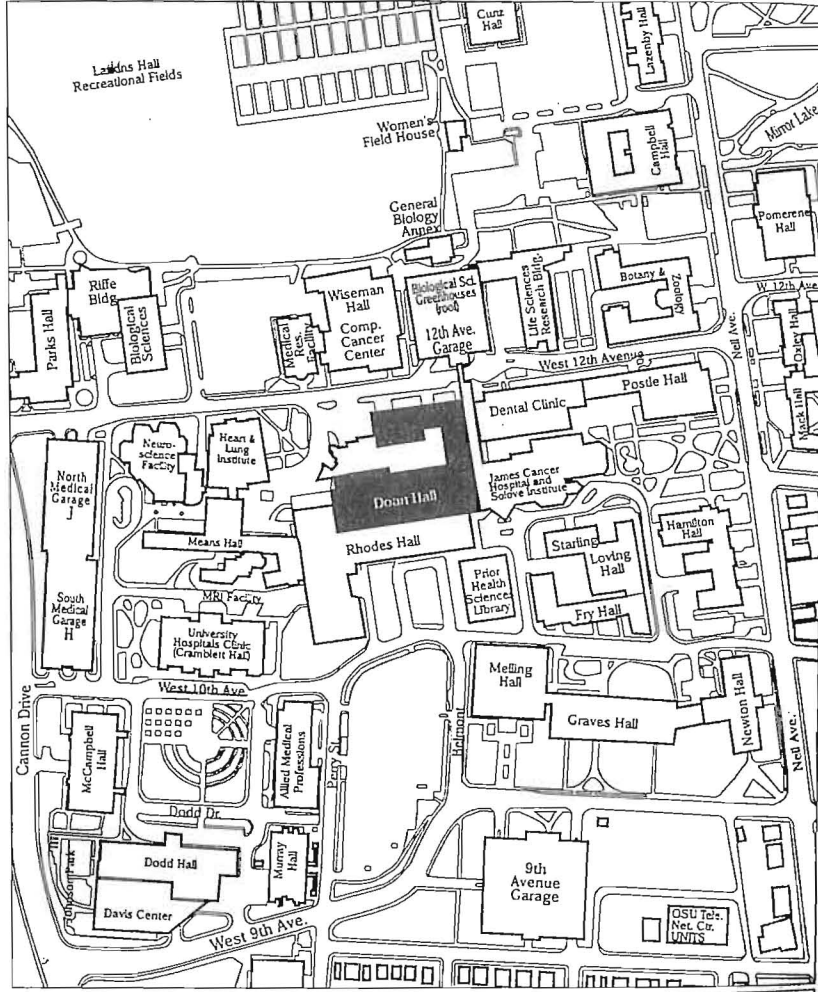
ATI/OARDC - Center for Education and Economic Development



Office of Business and Finance
Office of the University Architect and Physical Planning

December 8, 1999

Doan Hall - Bone Marrow Transplant



Office of Business and Finance
 Office of the University Architect and Physical Planning

November 18, 1999

PURCHASE OF REAL PROPERTY

1445, 1457, 1469 AND 1544 NEIL AVENUE
COLUMBUS, OHIO

Location and Description

The four properties to be purchased previously were owned by the Dr. Florence Lenahan Myers Charitable Remainder Unitrust with The Ohio State University Foundation as the remainderman and the Treasurer of the Foundation serving as Trustee of the Unitrust. The properties currently are owned by the Foundation.

- 1445 Neil Avenue - This brick and frame building was constructed as two residential structures in 1910; they were renovated, connected, and converted to a ten-unit apartment building in 1968. The building, in average condition, consists of 8,270 square feet on 0.284 acres. It is located on the west side of Neil Avenue north of King Avenue.
- 1457 Neil Avenue - This five-unit apartment was constructed as a brick and frame residential building 1905 and converted to apartments and renovated in 1973. The building, in average condition, consists of 3,135 square feet on 0.135 acres and is located on the west side of Neil Avenue north of King Avenue.
- 1469 Neil Avenue - This five-unit apartment building, a brick and frame structure, was constructed in 1908 and renovated and converted to apartments in 1970. The building, in average condition, has 3,862 square feet on 0.135 acres and is located on the west side of Neil Avenue north of King Avenue.
- 1544 Neil Avenue - This eight-unit apartment was built as a brick and frame structure in 1900 and renovated around 1970. In average condition, it has 4,983 square feet on 0.138 acres and is located on the east side of Neil Avenue south of Ninth Avenue.

These properties are located outside but close to the South Campus acquisition area. Each of the properties is less than one block from other University property.

Appraisals and Purchase Price

Based on MAI appraisals for each property completed by Wilhelm and Associates and Ralph Berger & Associates in February and May 2000, respectively, the average aggregate value of these properties is \$843,500. The Foundation has agreed to sell these properties to the University at that price.

Use of the Property

Title to 1445, 1457, and 1469 Neil Avenue will be taken in the name of the State of Ohio for the use of The Ohio State University. Title to 1544 Neil Avenue will be taken in the name of the Board of Trustees of The Ohio State University since, initially, its use will be for investment purposes. Although these properties are outside the University's acquisition area, their acquisition is important in meeting the University's student housing needs. These properties will be available for use as student housing, which will help to address the shortage of University owned and operated beds by adding 36 bedrooms to the University's residential properties. The purchase of these properties and the proposed uses are consistent with the long-range plans of the University.

PURCHASE OF REAL PROPERTY (contd)

The purchase of 1445, 1457 and 1469 Neil Avenue will be internally financed and any debt service will be paid out of receipts from the properties. The Land Purchase Account will provide funds for the purchase of 1544 Neil Avenue. Housing, Food Services, and Event Centers (HFSEC) will manage the four properties. HFSEC will receive the net proceeds from the operation and be responsible for any operating deficit that might occur. While at the present time no program is specifically identified as benefiting from these properties, this purchase does expand the ability of HFSEC to respond to such requests.

Proposed Purchase of Real Property On Neil Avenue






No True Scale



Map Provided by University Engineer's Office

Office of Business and Finance
June 2, 2000

-  OSU Property
-  Proposed Purchase
-  Southern Boundary of South Campus Acquisition Area

OSU Board of Trustees

June 2, 2000

Preliminary Tuition and Fee Recommendations

- I. Context
- II. Recommendations
- III. Implications
- IV. Conclusion
- V. Additional Information

Office of Academic Affairs
Office of Business and Finance
May 31, 2000

I. CONTEXT

A. Review of benchmarking comparison:

1. Revenues per student FTE at OSU (\$5,893 per FTE student) are significantly less (19%) than benchmark institution average¹.
2. State support per student FTE at OSU is also significantly less (\$653 less or 7%) than benchmark institutions¹.
3. Resident undergraduate fees at OSU are significantly below the average (\$245 per student or 6%) for benchmark institutions².
4. Resident undergraduate fees at OSU rank 9th among 13 Ohio public assisted universities and are \$276 (6%) below the State average³.

B. Conclusion

This makes OSU an excellent value for Ohio taxpayers, but it also means OSU does not have the resources to fully match or beat our competition in critical areas such as services to our students.

¹ Based on FY 98 IPEDS Financial Survey.

² Based on Fall 1999 AAUD Tuition and Fee Survey.

³ Based on Fall 1999 Board of Regents Tuition and Fee Survey

II. RECOMMENDATIONS

- A. In order to maintain a competitive position financially, OSU needs to increase student fees, effective Autumn Quarter 2000.
1. Resident undergraduate instructional and general fees will increase \$246 per year (6.0%), or \$82 per quarter for a full time student. Fees for non resident undergraduate students will increase \$645 per year (5.3%).
 2. Resident graduate instructional and general fees will increase \$291 per year (5.1%), or \$97 per quarter. Fees for non resident graduate students will increase \$747 per year (5.0%).
 3. Increases above 5.0% are recommended for professional and graduate student instructional fees on a selected basis in Law, Medicine, Dentistry, Vet Med, and Business MBA.
- B. University student financial aid will be increased proportionally to minimize hardship on our neediest students.
- C. 0.5% of the Undergraduate instructional fee increase allowed under the fee cap will be set aside for improved services to students and instructional technology.
- D. Weighted increase of all charges and fees will be 5.8% for resident undergraduates who live on the Columbus Campus.

E. Increases for students on extended campuses will be significantly less due to additional State funding through Access Challenge and for the first time their fees will be divided into upper and lower divisions and fees for lower division students will actually decline.

F. Recommended Differential Fee Increase⁴

We are recommending differential fee increases for graduate and professional students in the seven programs listed below. These monies will be used to improve services to students in those colleges inside and outside the classroom.

College	Resident Instructional Fee		Non-Resident Surcharge ⁵	
	%	\$	%	\$
Law (semester)	19.0	1,538	5.0	494
Business (MBA) ⁶	35.2	2,259	5.0	456
Business (EMBA) ⁷	NA	25,725	5.0	456
M. of Accounting ⁸	NA	14,685	5.0	456
Medicine	8.5	1,056	5.0	1,050
Dentistry	9.5	990	5.0	939
Vet Medicine	8.5	837	5.0	969

⁴ Annually (3 quarters or 2 semesters), unless indicated otherwise.

⁵ Non-resident students pay both resident and non-resident fees.

⁶ Second year of a multi-year plan.

⁷ First year of a multi-year plan. Increases are annualized over the regular MBA program fees.

⁸ First year of a multi-year plan. Increases are over the regular graduate fees.

G. Recommended Fee Increase for Extended Campus⁹

Due to changes in the funding guidelines for the Access Challenge, a recommendation for the Regional Campus Fees will not be presented until the July 7 Board meeting; however, we expect these fees to be divided into upper and lower division for the first time. In accordance with State guidelines the lower division must decrease by 5.0% over FY 2000 rates and the upper division may increase up to 3.0% over FY 2000 rates.

H. General Fee:

Recommended allocation of the General Fee for the Columbus Campus for FY 2001 is as follows:

Category	FY 2001 Allocation Per Student Per Quarter ¹⁰
Counseling and Consultation Services	\$11.80
Disability Services	9.01
International Education	6.55
Recreation and Intramurals ¹¹	18.91
Student Affairs Administration	7.78
Student Health Service	23.70
Student Life Offices	14.81
Student Union General Fund Support ²	13.85
Other ¹²	<u>10.59</u>
	\$117.00

Note: This is a 6.4% increase over FY 2000.

Note: General Fee per student per quarter is calculated by taking the annual budget divided by the predicted FTE total for the year. In FY 2001 the annual FTE is predicted to be 141,899.

Note: THIS TABLE REPRESENTS A RECLASSIFICATION OF COSTS BETWEEN THE INSTRUCTIONAL AND GENERAL FEES AS PROVIDED FOR BY STATE LAW AND DOES NOT AFFECT THE TOTAL INCREASE IN FEES.

⁹ Excludes ATI.

¹⁰ FY 2001 Enhanced Budget uses a space cost per square foot figure that represents the average cost of the space to the General Fund. (Law/semester fee is \$176.00).

¹¹ Includes only nonrevenue portion supported by General Funds.

¹² Includes Student Personnel Program, Student Housing, University ID Center, Student Affairs Projects, Student Commuter Services, Student Advocacy Program and Parent Association.

I. Other Charges and Fees

1. Summary of changes in student charges and fees:

The total cost for a resident undergraduate to attend OSU Columbus Campus and live in University housing will increase \$635 per year or 5.8%.

	Percent Increase	Dollar Increase
Tuition ¹³	6.0%	\$246
Room & Board ¹⁴	5.0%	255
Textbooks & Supplies	5.0%	42
Health Insurance ¹⁵	11.6%	69
Parking & Bus Pass ¹⁶	14.8%	18
COTA Bus Pass	0.0%	0
Football Tickets	5.6%	5
Basketball Tickets ¹⁷	0.0%	0

2. Other Increases are as follows:

Application Fees	No change
Acceptance Fees	No change
Basic Telephone Service	9% decrease
Other Computer Fees	No change
Faculty & Staff Parking	15% increase
Faculty & Staff Health Insurance ¹⁸	7% increase
James Cancer Hospital	5% increase
University Hospitals	5% increase

¹³ Undergraduate tuition will increase 5.5% assuming the Technology Fee is approved and 6.0% if it is not.

¹⁴ South dorm 2/room, 10 meal plan.

¹⁵ Based on the single student medical only rate.

¹⁶ Rates are for the Columbus Campus.

¹⁷ Some tickets increased \$3.

¹⁸ Family Plan - Prime Care.

III. IMPLICATIONS

A. Why are student fees at OSU increasing more than inflation?

1. The University is committed to improving itself and its value to the people of Ohio.
2. The University is behind competitors in resources available to meet student needs.
3. Although students will share in providing additional resources through higher tuition, the University will also seek other funding sources including private fund raising, sponsored research and internal reallocations through improved operations.
4. Financial Aid will be protected for our neediest students.

B. Additional funding will improve the experience of our students:

1. Reduce student/faculty ratio
2. Maintain purchasing power of library acquisition
3. Increase scholarships and financial aid
4. Increase wages for student workers
5. Improved services to students
6. Improved access to instructional technology

C. OSU is still a tremendous value to Ohio's taxpayers

Academic Reputation	University	Annual Tuition ¹⁹
40²⁰	Ohio State	\$4,110
67 ²	Miami	6,112
88 ²	Ohio University	4,800
116 ²¹	Cincinnati	4,998
148 ³	Kent State University	5,014

IV. CONCLUSION

- A. OSU is an excellent value for Ohio taxpayers, but is not as well funded as its competitors.
- B. OSU students expect and deserve the same or better level of service as students elsewhere.
- C. The combination of increased student fees and state support will allow OSU to continue to make significant improvements in the quality of services to students in FY 2001.

¹⁹ Source: *Ohio Board of Regents, Fall Survey of Student Charges, 1999*

²⁰ Based on *U.S. News and World Report*, America's Best College Exclusive Ranking, 1999.

²¹ Based on *U.S. News and World Report*, America's Best College Exclusive Ranking, 1997.

- D. The increased cost of all tuition and fees to a resident undergraduate on the Columbus Campus will be \$635 for the academic year, or less than \$2.75 a day for an eleven week quarter.