



SUMMARY OF ACTIONS TAKEN

March 3, 2026 – Wexner Medical Center Board Meeting

Members Present:

Gary R. Heminger
Tomislav B. Mitevski
Juan Jose Perez
George A. Skestos
Kara J. Trott

Kendall C. Buchan
Robert H. Schottenstein
Cindy Hilsheimer
Amy Chronis
John W. Zeiger (ex officio)

Walter E. Carter Jr. (ex officio)
Ravi V. Bellamkonda (ex officio)
Michael Papadakis (ex officio)
John J. Warner (ex officio)

Members Present via Zoom:

Stephen D. Steinour

Members Absent:

Leslie H. Wexner

Hiroyuki Fujita

PUBLIC SESSION

The Wexner Medical Center Board convened for its 57th meeting on Tuesday, March 3, 2026, via Zoom and in person at Longaberger Alumni House on Ohio State's Columbus campus. Board Secretary Jessica A. Eveland called the meeting to order at 1:59 p.m.

Item for Action:

1. Approval of Minutes: No changes were requested to the December 2, 2025, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

Items for Discussion:

2. Chief Executive Officer's Report: Dr. John Warner, chief executive officer of the Wexner Medical Center and executive vice president at Ohio State, began his comments by celebrating the opening of the new University Hospital. The state-of-the-art facility welcomed its first patients on February 22, 2026. The transfer of patients to the new building finished without incident and ahead of schedule thanks to months of meticulous planning and practice. During the tower's first week of operation, it had already hosted 598 admissions, 374 surgeries and 120 births. A unique photo project in the hospital, which includes images from each of the state's 88 counties, signifies the medical center's commitment to serving all Ohioans.

Elsewhere in the medical enterprise, the College of Medicine received its highest-ever rankings from the Blue Ridge Institute for Medical Research. Three departments were ranked in the top 10 and nine additional departments were ranked in the top 30. Overall, the college is ranked No. 35.

Dr. Warner closed by recognizing Dr. Amy Moore, who was appointed as interim dean of the College of Medicine on January 20, 2026, and William "Skip" Hidlay, who is retiring from his role as chief communications and marketing officer after several years of impactful service.



(See Attachment X for background information, page XX)

3. James Cancer Hospital Report: During her remarks, Chief Executive Officer Kimryn Rathmell reviewed recent clinical-trial and fundraising activity at the OSUCCC – James and outlined several scientific and clinical advances, including how custom 3D-printed models are improving tumor-removal accuracy, a \$6 million grant to evaluate the best treatments for rare sarcomas, and new research revealing how biotin supplements may interfere with cancer care.

Dr. Rathmell then detailed the Building Research, Innovation and care Delivery for Groups with Early onset cancers, or BRIDGE, program. The initiative seeks to better understand what is driving the increased incidence of early onset cancers and improve care and outcomes for patients. In addition to bringing to bear top-notch research and clinical care, the program also focuses on the social, emotional and financial well-being of patients — making it unique nationally.

(See Attachment X for background information, page XX)

4. Wexner Medical Center Financial Report: Chief Financial Officer Richard Silveria provided a high-level report out of the medical center's financial results. The first half of FY2026 was positive for the Wexner Medical Center, setting a strong foundation as the new University Hospital opened. Through the first six months, the health system's total operating revenue was \$2.8 billion compared to the budget of \$2.7 billion, putting the institution \$88.5 million, or 3.3%, ahead of budget and \$362.8 million, or 14.9%, ahead of FY2025. This strong performance was driven by higher acuity with inpatient volumes and continued growth in outpatient services. Infusion activity, radiation treatments, imaging, cardiac volumes and transplants continue to outpace the budget and the prior year. Additionally, 340B contract pharmacy and specialty outpatient pharmacy totals were \$28.1 million, or 31.7%, above budget, contributing to strong operating revenue. On the expense side, the health system ended the quarter with \$2.55 billion in expenses compared to a budgeted amount of \$2.5 billion. This is \$39 million, or 1.6%, above budget and driven by strong volumes. Overall, the health system's expense and labor management was solid and in line with volumes for FY2026.

Total cash decreased \$111.0 million for the year. The health system continued to experience high capital spend, driven by construction of the new University Hospital as well as costs related to Outpatient Care Powell. Days cash on hand totaled 121.3 days compared to the target of 116.6.

(See Attachment X for background information, page XX)

Items for Action:

5. Resolution No. 2026-83, Recommend Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts:

APPROVAL TO INCREASE PROFESSIONAL SERVICES CONTRACTS
BSH – LOWER-LEVEL RENOVATION

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS
MMP CONCOURSE RENOVATION
STEFANIE SPIELMAN COMPREHENSIVE BREAST CENTER LINAC REPLACEMENT

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS
OUTPATIENT CARE EAST CLINIC RENOVATIONS AND RELOCATIONS
UH-DOAN HALL SPRINKLER INSTALLATION

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.



THE OHIO STATE UNIVERSITY

WHEREAS in accordance with the attached materials, the university desires to increase professional services contracts for the following project; and

	Prof. Serv. Approval Requested	Total Requested	
BSH – Lower-Level Renovation	\$2.0M	\$2.0M	Auxiliary funds

WHEREAS in accordance with the attached materials, the university desires to enter into/increase professional services and construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
MMP Concourse – Renovation	\$0.5M	\$5.3M	\$5.8M	Auxiliary funds
Stefanie Spielman Comprehensive Breast Center Linac Replacement	\$0.2M	\$4.7M	\$4.9M	Auxiliary funds

WHEREAS in accordance with the attached materials, the university desires to enter into construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
Outpatient Care East – Clinic Renovations and Relocations	\$3.9M	\$3.9M	Auxiliary funds
UH-Doan Hall Sprinkler Installation	\$8.8M	\$8.8M	Auxiliary funds

NOW THEREFORE BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to The Ohio State University Board of Trustees for approval.

BE IT FURTHER RESOLVED, That the president and/or senior vice president for business and finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Attachment X for background information, page XX)

6. Resolution No. 2026-84, Recommend for Approval for Acquisition of Real Property – 6515 Pullman Drive:

3.384 +/- ACRES AT 6515 PULLMAN DRIVE,
LEWIS CENTER, DELAWARE COUNTY, OHIO

Synopsis: Authorization to purchase real property located at 6515 Pullman Drive, Lewis Center, Ohio, is proposed.

WHEREAS The Ohio State University seeks to purchase approximately 3.384 acres of improved real property located at 6515 Pullman Drive, Lewis Center, Ohio, identified as Delaware County parcel number 318-220-01-058-026 at a purchase price of \$7,500,000; and



THE OHIO STATE UNIVERSITY

WHEREAS the purchase of this property supports the Wexner Medical Center's long term strategic plans:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the purchase of said property be recommended to The Ohio State University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the president and/or senior vice president for business and finance shall be authorized to take any action required to effect the purchase of the aforementioned property upon the terms and conditions deemed to be in the best interest of the university and at a purchase price at or below the appraised value.

(See Attachment X for background information, page XX)

7. Resolution No. 2026-85, Ratification of Committee Appointment FY2026:

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for FY2026 are as follows:

Quality and Professional Affairs Committee

Juan Jose Perez, Chair
George A. Skestos
Ravi V. Bellamkonda
Michael Papadakis
John J. Warner
Eric Bourekas
Stacy A. Brethauer
David E. Cohn
Scott A. Holliday
Kami Maddocks
Traci Mignery
Elizabeth Seely
Corrin Steinhauer
Andrew M. Thomas

8. Resolution No. 2026-86, Obstetrical Services Standards for FY2026:

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER

Synopsis: Approval of the annual review of the Obstetrical Services Standards for FY2026 for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Obstetrical Services Standards for FY2026 ensure the appropriate evidence-based protocols, adequate provisions and equipment, qualified staffing, delineated obstetrical privileges and comprehensive faculty and staff training, supported by the Quality Assessment and Performance Improvement (QAPI) program, necessary to safely and effectively manage all aspects of obstetrical care, including emergencies, complications and immediate postdelivery care, in accordance with the scope and complexity of the services offered; and



WHEREAS the Obstetrical Services Standards for FY2026 are incorporated into and reflected within the Scope of Care documents for the Department of Emergency Services — University Hospital, the Department of Emergency Services — The Ohio State University Wexner Medical Center, East Hospital, and the Labor and Delivery/Antepartum/OB Emergency Department (attached); and

WHEREAS the board recognizes that federal regulations require the governing body to identify and document which staff must complete the required obstetrical training and acknowledges its responsibility to ensure such requirements are incorporated into the Scope of Care documents for the Department of Emergency Services — University Hospital, the Department of Emergency Services — The Ohio State University Wexner Medical Center, East Hospital, and the Labor and Delivery/Antepartum/OB Emergency Department (attached); and

WHEREAS the annual review of the Obstetrical Services Standards for FY26 was reviewed by the Quality and Professional Affairs Committee on February 24, 2026:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and The Ohio State University Board of Trustees hereby approve the Obstetrical Services Standards for FY2026, which are incorporated into the Scope of Care documents for the Department of Emergency Services — University Hospital, the Department of Emergency Services — The Ohio State Wexner Medical Center, East Hospital, and the Labor and Delivery/Antepartum/OB Emergency Department (attached) for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and East Hospital, which include the provisions necessary to ensure compliance with applicable federal regulatory requirements.

(See Attachment X for background information, page XX)

Action: Upon the motion of Mr. Heminger, seconded by Dr. Warner, the Wexner Medical Center Board recommended these items for approval by roll-call vote with the following members present and voting: Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Ms. Trott, Dr. Buchan, Mr. Schottenstein, Mr. Steinour, Ms. Hilsheimer, Ms. Chronis, Mr. Zeiger, President Carter, Dr. Bellamkonda, Mr. Papadakis and Dr. Warner.

EXECUTIVE SESSION

It was moved by Dr. Warner and seconded by Mr. Zeiger that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential.

A roll-call vote was taken, and the board voted to go into executive session with the following members present and voting: Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Ms. Trott, Dr. Buchan, Mr. Schottenstein, Mr. Steinour, Ms. Hilsheimer, Ms. Chronis, Mr. Zeiger, President Carter, Dr. Bellamkonda, Mr. Papadakis and Dr. Warner.

The Wexner Medical Center Board entered executive session at 2:35 p.m. and adjourned at 5:08 p.m.