



**SUMMARY OF ACTIONS TAKEN**

*December 2, 2025 – Wexner Medical Center Board Meeting*

**Members Present:**

Gary R. Heminger  
Tomislav B. Mitevski  
Juan Jose Perez  
George A. Skestos  
Kara J. Trott

Robert H. Schottenstein  
Stephen D. Steinour  
Cindy Hilsheimer  
Amy Chronis  
John W. Zeiger (ex officio)

Walter E. Carter Jr. (ex officio)  
Ravi V. Bellamkonda (ex officio)  
Michael Papadakis (ex officio)  
John J. Warner (ex officio)

**Members Present via Zoom:**

Kendall C. Buchan

Hiroyuki Fujita

**Members Absent:**

Leslie H. Wexner

**PUBLIC SESSION**

The Wexner Medical Center Board convened for its 56th meeting on Tuesday, December 2, 2025, via Zoom and in person at Longaberger Alumni House on Ohio State's Columbus campus. Board Secretary Jessica A. Eveland called the meeting to order at 1:59 p.m.

**Item for Action:**

1. Approval of Minutes: No changes were requested to the August 19, 2025, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

**Items for Discussion:**

Mr. Rick Lucas, president and executive director of the Ohio Nurses Association and, joined the Board to share concerns related to the safety of healthcare providers within the medical center in the areas surrounding it. He related alleged incidents and called for enhanced accountability of leadership, greater investments in safety infrastructure and staffing, additional protocols to protect staff and patients, and the hiring of additional healthcare staff.

2. Chief Executive Officer's Report: Dr. John Warner, chief executive officer of the Wexner Medical Center and executive vice president at Ohio State, noted that this meeting would be the Board's last prior to the opening of the new University Hospital. Staff and healthcare providers held their first of three "dress rehearsals," opportunities to run different scenarios to learn how to move and work in the new space, in October. The second will occur on December 4. The medical center is on track to meet its hiring goals for the new facility, having filled 2,030 of 2,178 planned positions.

Dr. Warner celebrated the 25th anniversary of the Dorothy M. Davis Heart and Lung Research Institute as well as the awarding of the Jay and Jeanie Schottenstein Prize in Cardiovascular Surgery to Dr. Joseph Wu of the Stanford Cardiovascular Institute. He then thanked Dr. Carol



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Bradford for her contributions to the College of Medicine following an announcement on December 1 that she will be stepping down from her leadership post at the end of the year. Dr. Warner closed by recognizing the record \$29.2 million raised by Pelotonia this year.

(See Attachment X for background information, page XX)

- 3. James Cancer Hospital Report: Chief Executive Officer Kimryn Rathmell began her remarks by recounting the longstanding success of Pelotonia. Including the \$29.2 million raised this year, the organization has raised \$339 million over the past 17 years to fund lifesaving cancer research and care. She then explained the need for an expanded, more audacious vision for The James driven by a four-part framework: enabling a curiosity-driven culture, expanding our reach, providing ultimate individualized care and learning from every encounter. Work is already underway to empower providers and staff at The James to achieve these aims.

(See Attachment X for background information, page XX)

- 4. Wexner Medical Center Financial Report: Chief Financial Officer Richard Silveria provided a high-level report out of the medical center's financial results. The first quarter of FY26 was positive for the Wexner Medical Center, setting a strong foundation for the year. Driven by strong surgical volumes, infusion activity as well as a favorable service mix, the health system's total operating revenue during this period was \$1.38 billion, compared to the budget of \$1.35 billion. This puts the health system 2.3% ahead of budget and 16.3% ahead of FY25. The health system ended the quarter with \$1.25 billion in expenses compared to the budget of \$1.24 billion, or 0.4% above budget driven by the strong volumes in FY26. Overall, the health system's expense and labor management were solid and in line with volumes for the fiscal year. The medical center closed Q1 with 126 days cash on hand compared to the target of 121.5.

(See Attachment X for background information, page XX)

### Items for Action:

- 5. Resolution No. 2026-50. Recommend Approval to Enter Into/Increase Professional Services and Increase Construction Contracts:

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**  
EAST HOSPITAL- TOWER – ELEVATOR RENOVATIONS

**APPROVAL TO INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**  
EAST HOSPITAL – FIRE SUPPRESSION

**APPROVAL TO INCREASE CONSTRUCTION CONTRACTS**  
WMC OUTPATIENT CARE POWELL

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts for the following project; and

	Prof. Serv. Approval Requested	Total Requested	
East Hospital – Tower – Elevator Renovations	\$1.7M	\$1.7M	Auxiliary funds



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WHEREAS in accordance with the attached materials, the University desires to increase professional services and construction contracts for the following project; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
East Hospital – Fire Suppression	\$0.6M	\$6.8M	\$7.4M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following project; and

	Construction Approval Requested	Total Requested	
WMC Outpatient Care Powell	\$4.7M	\$4.7M	Auxiliary funds

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval.

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into professional services and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Attachment X for background information, page XX)

6. Resolution No. 2026-51, Approval of the East Hospital Level III Trauma Center Verification:

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER

Synopsis: Approval of the triennial review of the Level III Trauma Center for East Hospital, is proposed.

WHEREAS, the mission of the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and East Hospital, is to improve people’s lives through innovation in research, education, and patient care; and

WHEREAS, the Ohio State University Hospitals continue to provide emergency, specialty, and subspecialty clinical trauma services, as well as professional and public education, injury prevention, research, and performance improvement programs (collectively, the “Trauma Program”); and

WHEREAS, the Ohio State University Hospitals intend to continue to meet all requirements and criteria to maintain Level III Trauma Center verification at East Hospital and support its Trauma Program, including ensuring that the necessary personnel, facilities, and equipment are made available to support a Level III Trauma Center at East Hospital; and

WHEREAS, the triennial review of a Level III Trauma Center at East Hospital was approved by the Ohio State University Hospitals Medical Staff Administrative Committee on October 8, 2025; and



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WHEREAS, the triennial review of a Level III Trauma Center at East Hospital was approved by the Quality and Professional Affairs Committee on October 28, 2025:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Wexner Medical Center Board and The Ohio State University Board of Trustees hereby commit to maintain the high standards needed to provide optimal care to all trauma patients and supports the East Hospital Level III Trauma Center verification by the American College of Surgeons Committee on Trauma.

(See Attachment X for background information, page XX)

7. Resolution No. 2026-52, Approval of Amendments to the *Bylaws of the Medical Staff* – Ohio State University Hospitals d/b/a OSU Wexner Medical Center:

### OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER

Synopsis: The amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS a summary of the proposed amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff Administrative Committee on September 10, 2025; and

WHEREAS on October 28, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and The Ohio State University Board of Trustees hereby approve the amendments to the *Bylaws of the Medical Staff* for The Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

8. Resolution No. 2026-53, Approval of Amendments to the *Bylaws of the Medical Staff* – The Ohio State University Comprehensive Cancer Center, Arthur G. James Cancer Hospital and Richard J. Solove Research Institute:

### THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: The amendments to the *Bylaws of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS a summary of the proposed amendments to the *Bylaws of the Medical Staff* of the James Cancer Hospital is attached; and



WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the *Bylaws of the Medical Staff* of the James Cancer Hospital were approved by the James Cancer Hospital Medical Staff Administrative Committee on September 19, 2025; and

WHEREAS on October 28, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the amendments to the *Bylaws of the Medical Staff* of the James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and The Ohio State University Board of Trustees hereby approve the amendments to the *Bylaws of the Medical Staff* of the James Cancer Hospital.

(See Attachment X for background information, page XX)

9. Resolution No. 2026-54, Approval of Amendments to the *Medical Staff Rules and Regulations* – The Ohio State University Comprehensive Cancer Center, Arthur G. James Cancer Hospital and Richard J. Solove Research Institute:

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER  
ARTHUR G. JAMES CANCER HOSPITAL AND  
RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: The amendments to the *Medical Staff Rules and Regulations* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS a summary of the proposed amendments to the *Medical Staff Rules and Regulations* of the James Cancer Hospital is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the *Medical Staff Rules and Regulations* of the James Cancer Hospital were approved by the James Cancer Hospital Medical Staff Administrative Committee on September 19, 2025; and

WHEREAS on October 28, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the amendments to the *Medical Staff Rules and Regulations* of the James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and The Ohio State University Board of Trustees hereby approve the amendments to the *Medical Staff Rules and Regulations* for The James.

(See Attachment X for background information, page XX)

**Action:** Upon the motion of Mr. Perez, seconded by Dr. Warner, the Wexner Medical Center Board recommended these items for approval by roll-call vote with the following members present and voting: Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Ms. Trott, Dr. Buchan, Mr. Schottenstein, Mr. Steinour, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Dr. Bellamkonda, Mr. Papadakis and Dr. Warner.



## **EXECUTIVE SESSION**

It was moved by Dr. Warner and seconded by Mr. Zeiger that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential.

A roll-call vote was taken, and the Board voted to go into executive session with the following members present and voting: Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Ms. Trott, Dr. Buchan, Mr. Schottenstein, Mr. Steinour, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Dr. Bellamkonda, Mr. Papadakis and Dr. Warner.

The Wexner Medical Center Board entered executive session at 2:40 p.m. and adjourned at 5:35 p.m.

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