



September 2, 2016 meeting, Board of Trustees

The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on Thursday, September 1, 2016 at 2:00pm.

Present: Alex Shumate, Chairman, Michael J. Gasser, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Erin P. Hoeflinger, Alex R. Fischer, Abigail S. Wexner, Hiroyuki Fujita, Halie M. Vilagi, Lydia A. Lancaster, Corbett A. Price, and James D. Klingbeil. Alan VanderMolen was late.

Mr. Shumate:

Good Afternoon. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Shumate:

I hereby move that the board recess into executive session to consider business sensitive trade secret matters required to be kept confidential by Federal and State statutes, and to discuss personnel matters regarding the appointment, employment, and compensation of public officials.

Upon the motion of Mr. Shumate, seconded by Mr. Gasser, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Shumate, Mr. Gasser, Mrs. Kass, Mr. Jurgensen, Dr. Wadsworth, Mr. Kellogg, Mr. Smucker, Mrs. Hoeflinger, Mr. Fischer, Mrs. Wexner, Dr. Fujita, Ms. Vilagi, and Dr. Lancaster.

Dr. Thompson:

Motion carries, Mr. Chairman.

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The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on Friday, September 2, 2016 at 10:00am.

Mr. Shumate:

Good morning everyone. I would like to reconvene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Shumate:

So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on all cell phones and other communication devices be turned off at this time and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand. Before we begin our meeting, I would like to recognize our new trustee. Dr. Fujita brings to us a wealth of experience. He has achieved tremendous success in business as a technology entrepreneur. He serves on a variety of boards and brings a deep understanding of governance and fiduciary responsibility and his strong scholarly background will benefit our goal of academic excellence. He has been a community leader in Northeast Ohio, an important outreach

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for our institution. Dr. Fujita deepens and enriches the skill set of our board and I am pleased that he is with us today. Welcome.

Dr. Fujita:

Thank you very much, Mr. Chairman.

Mr. Shumate:

Would you like to say anything?

Dr. Fujita:

Mr. Chairman, this is my second day and I am already, very much, overwhelmed by the sheer size of what this institution has to offer. I am trying to understand how I can have a positive difference here but I am looking forward to working with the board and leadership and everybody in this community to make a difference. Thank you very much for having me.

Mr. Shumate:

Thank you. At this time, I would like to call upon our graduate student trustee, Dr. Lydia Lancaster, to present the student recognition awards.

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### **STUDENT RECOGNITION AWARDS**

Dr. Lancaster:

Thank you Chairman Shumate. I would like to call Mark Calhoun and Claire Bollinger up to the table please. The applause is well deserved for sure.

I would first like to introduce Mark. Mark Calhoun is in his fifth and final year of his PhD program in Biomedical Engineering. Prior to attending OSU, Mark went to Olentangy High School. He completed his undergraduate degree in Biomedical Engineering at Rose-Hulman Institute of Technology, which culminated into a life-changing experience wherein he and a friend designed and built a forearm prosthetic for a young boy. After graduation, Mark's plans to complete a postdoctoral research fellowship with the goal of becoming a professor with his own research lab.

Being a central Ohio native, Mark knew that he wanted to give back to his community while at OSU and has compiled an excellent service record along the way. He is the founding president of the Biomedical Engineering Graduate Student Association, which notably put together a large symposium that educated students about jobs in the industry, exposed local companies to the talent pool at Ohio State, and raised thousands of dollars for his organization to reinvest in enhancing the graduate student experience in his department. In addition, he has participated in many other service activities, including going back to Olentangy in his first year to give talks to the students on his path to success up to that point.

Mark has also been very successful in securing funding. In addition to winning over \$4,000 in travel awards, he began on a fellowship through the Nanoscale Science and Engineering Center before winning the HHMI (Howard Hughes Medical Institute) grad fellowship. Here, he gained critical insight to the medical world and patient care, which has helped propel his research forward. Currently, he has the honor of serving as a Pelotonia Fellow. Coming from a family that has been touched by cancer and having completed the 100 and 180 mile rides, which is very impressive, Mark fully understands the motivation and sacrifice riders and fundraisers go through. Being on the receiving

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end of their fundraising efforts provides so much more motivation for him to make new discoveries in the lab.

Congratulations, Mark! Do you have anything to share?

Mr. Calhoun:

First off, thank you to the board for having me here and recognizing me. I know you are all very important members of the community and have a lot of things on your plate so I appreciate you taking the time to recognize me. I also have a ton of thank you's to family, my parents, and my brothers for continually pushing me. I would also like to thank my labmates, my advisor, and everyone in the department that has really supported me, especially my team on the Biomedical Engineering Graduate Student Association. There are so many thank you's to give.

I want to share my experience with Pelotonia this year. Like Lydia mentioned, I did the 180-mile ride this year and if I had to summarize that in just a few words I would say, wow, my butt really hurt. I mean really, I was sitting on a garbage bag full of ice in the dorm room that they give us after the first day just having completed the 100 and I am thinking how am I going to do 80 the next day.

I always used to joke when I was younger and people would ask me, how did you achieve what you did. I would always say, well there were two things. One, I was too dumb to know what I was getting myself into and two, I was too stubborn to quit. That really proved to be exactly what happened in this experience.

The second day, about 30 miles in, I was ready to quit. When you are going through that much pain, all you are thinking about are all the times you took for granted when you were not in pain. I was really going to quit but then I thought about what it means to see through what you said you would do, and to not be a quitter.

When I came here, I said that I was going to not only be a product of my environment but for my environment to be a product of me. It is really important to see through things that you say that you are going to do and I thought about how no matter how much pain I was going through in the saddle, no matter how big the hill in front of me, no matter how strong the head wind, really no matter how big the adversity out there, none of that could be bigger than what I have in my heart. Thank you.

Dr. Lancaster:

Thank you for those wonderful comments.

The other student we would like to recognize today is Claire. Claire Bollinger is a graduate teaching associate in the School of Health and Rehabilitation Sciences earning her doctorate in Public Health with a specialization in Environmental Health Sciences. She has distinguished herself as an exceptional student and an engaged member of the College of Public Health and the Pelotonia communities.

Before graduate school, Claire worked as a high school science teacher and coach with Teach for America. This experience led her to pursue a career in education and research in the field of public health. As a graduate teaching associate within the Colleges of Public Health and Medicine, she has worked with undergraduate and graduate students, domestically and in China, and enjoys pushing them to think critically and apply their unique skill sets to address global health challenges. Her passion for teaching and research extends outside the classroom, where she created a student research roundtable to facilitate interactions between undergraduate and graduate students in formulating, conducting, and presenting their research.

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Beyond academic pursuits, Claire is passionate about funding cancer research and connecting with the Columbus community through Pelotonia. Since 2011, she has committed hundreds of hours, cycled thousands of miles, and raised over \$4,000 to fund innovative cancer research. In 2012, she helped a fellow student create the College of Public Health's peloton and has been captain since 2014. Claire continues to lead fundraising, recruiting, and training efforts throughout the college. In addition to cycling, Claire enjoys physical activity through the practice of yoga and running. Part of her dissertation research centers on factors associated with physical activity behaviors during pregnancy and the impact of perceived access to support for physical activity. She looks forward to continuing to work toward understanding and facilitating improved wellness for women and their children. After graduation, Claire plans to teach within the health sciences undergraduate program and ride in and promote Pelotonia for decades to come.

Congratulations, Claire!

Ms. Bollinger:

Good morning and thank you to the Board of Trustees for this award. I am humbled and deeply honored. This award means a great deal to me, especially since it recognizes the importance of Pelotonia.

I first became involved with Pelotonia as a volunteer and was inspired. In 2012, I rode my first 100 miles and was even more moved. I am a rider, advocate, and captain in part, because riding, both literally and figuratively, alongside thousands of like-minded people, with the one goal to end cancer pushes me to work harder physically and mentally. I am inspired to think outside of the box as a result of seeing the advancements in new cancer therapies that have been accomplished at the James. This is thanks not only to the fundraising efforts but also to the environment of innovation that the James encourages. I cannot stress enough how much I have gained from this community of brilliant and passionate physicians, researchers, patients, students, and advocates.

In accepting this award, I also would like to thank the people who have made it possible for me to be where I am today. My gratitude goes to those who have made the road smoother, those who have helped to light the way and those who have ridden beside me in my journey. First, I want to thank my parents and acknowledge that their hard work, their examples of achievement, and their decision to invest in my education afforded me immeasurable privilege which opened wide the doors for me. A special thanks to my mother, my godmother, and all the other female physicians and scientists who served as my role models and whether they intended this or not, instilled in me a curiosity in healthcare that extends beyond prescribing medications or removing diseased tissues. I recognize this now as the seeds of my interest in public health.

Here, at The Ohio State University, I have numerous people to thank. Within the College of Public Health, I have been shown the very best teaching and scholarship. I want to thank a few especially prominent individuals. Dr. Bisesi has been a guiding force in my teaching, learning, and research. My advisor, Dr. Hood, has challenged me to problem solve in my research in ways I would have previously never considered. I also would like to thank Dean William Martin for fostering a college environment which allows students to flourish and for providing the funds for the pizza for research roundtable. It would have been a much bumpier road to where I am without the guidance I have received from Dr. Thomas Knobloch. Dr. Knobloch, thank you for lending an ear, serving as a sounding board, and finally, thank you for providing me with invaluable opportunities to engage in cancer research outside of my area of focus. My sincerest thanks also go to my mentor Julie Bower who has allowed me to find my passion in a research project under her guidance and has motivated me to work past the headaches of data collection to see the larger purpose of our work. I am very excited at the prospect that I will be fortunate enough to collaborate with her for years to come.

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I would also like to thank the College of Public Health undergraduate students who I have taught and those like Jamie Lester and Brianna VanNoy, who you will be seeing big things from, who also trusted my guidance and allowed me to hone my mentoring skills on them. Thank you again to the Board of Trustees and to all of the faculty and staff in the College of Public Health who set a remarkable example of how to work towards empowering students to find their path and make a lasting change, rather than a path simply making good grades.

Dr. Lancaster:

Thank you very much and again congratulations.

Mr. Shumate:

Again to both Claire and to Mark, we congratulate you and we know for sure that you will have very successful and full lives and speaking on behalf of the Board, I wish you great success in all your future endeavors. Let's give them another round of applause. We have another very special opportunity this morning to hear from Mr. Doug Ulman who is the CEO of Pelotonia and see just a few glimpses of what Pelotonia has become. Doug, welcome.

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## **PELOTONIA UPDATE**

Mr. Ulman:

Thank you so much. I can assure you that I am so appreciative of the opportunity to provide a brief update to the Board of Trustees, but I can also assure you that I would prefer to never follow Mark and Claire again at this podium. Congratulations and obviously they just epitomize what the Pelotonia community is all about. I also want to acknowledge that while I get to sit here before you, two of my colleagues, Michael and Jill are here and there are others back at the office who deserve so much of the credit for providing this platform for our community to engage in something really special. I also want to thank those of you around the table who make this possible and many of you have participated actively in various ways and our success would not be possible without you, so thank you so much.

It is great to be here. I am going to take just a few minutes and give you a little recap of Pelotonia '16 and a little glimpse into the future but I would be remiss if I did not remind everybody that our fundraising deadline is October 6 so we are not done yet. The numbers you are going to see are preliminary and should you feel obligated or urged to leave here and tell all your friends and family that would be wonderful. We are excited about what took place just about a month ago and what we have going forward. Rather than bore you with a lot of statistics, I will just highlight a few statistics to show you the breadth of what is going on.

Riders from 40 states and 10 countries, donors from 44 countries and all 50 states, \$15.5 million is closer to \$15.8 because we did these slides two days ago. The number continues to go up and we are on pace to break last year's record which was \$23 plus million and that is really a testament to this community and the people who actively participate and also really a testament to the volunteers because it takes nearly 3000 volunteers to make the weekend a success. Rather than bore you more details, I wanted to show you a quick video that we did to recap the experience of the weekend last month.

*(Video Presentation)*

Hopefully that gives you a little bit of a sense for the experience during the weekend but as we all know, the real reason that we do this, the real reason we bring thousands of

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people together during that weekend is to celebrate their fundraising success and their participation in something much bigger and some of the statistics you see on the screen really highlight why we do this. How many young scientists can we fund? Like those that you heard from earlier. How many idea grants, how many colleges across the university can we support so that we can ultimately translate that into lives saved and lives impacted?

Without getting into the details of a lot of the research success, one of the most special things that happened this year during the ride was that a woman from Virginia signed up to ride and we contacted her to find out why she and her husband were coming back and she said they had always wanted to come ride in Pelotonia. Her husband is actually an alum of The Ohio State University and they signed up, they started raising money, and she has had unprecedented success, she raised more than \$25,000 in her first year and we were able to uncover a pretty unique story about Susan and I want to show you just one short clip of what she shared with 15,000 people during the opening ceremony on Friday before Pelotonia.

*(Video Presentation)*

We can talk about raising tens of millions or hundreds of millions of dollars and we can talk about how many riders and volunteers, but at the end of the day, it is stories like Susan's and if you would have seen her meet for the first time, Dr. Byrd and Dr. Johnson who are responsible for that research, it was a really, really powerful moment.

Going forward, our goal is really simple. How do we create more stories like Susan's? The platform of Pelotonia has the potential to save and impact in a positive manner, so many more lives and we are really excited to try to figure out how to raise money every minute of every day around the world to pedal away this disease that impacts all of our lives. I will highlight a few opportunities that we are interested in pursuing and that is how do we allow people to participate actively in this movement to end cancer on a daily, weekly, monthly, and yearly basis through the use of the social enterprise, technology, merchandise and products, and other innovative avenues so that we are really bullish and excited about the future of what we can accomplish together.

At its core, Pelotonia is a community of people who care about a cause and the bike is just the platform and the conduit to achieve something way more important and way more special. On behalf of our team, on behalf of this community who is so excited about the future of Pelotonia we thank you for your leadership and your support. We look forward to sharing even greater success and greater news in the coming months and years. Thank you so much.

Mr. Shumate:

Doug, thank you. I do not know if any members of the Board have any questions for Doug, or any comments that you would like to make?

Mrs. Wexner:

Pelotonia was a fabulous idea. It got started and it had great success from the beginning but Doug is with us now and has really taken this organization to the next level of leadership and success. I think that the limit is infinite in terms of what he can accomplish and just within the world of these bike rides supporting cancer and supporting cancer research, we are just an unbelievable example. Closely catching up with the Pan Mass Challenge and really sharing the knowledge with other communities and other universities because at the end of the day, he really does see it as one goal and that is ending cancer, not just here. We could not be more proud of your team and just so thrilled to have you in this community. Thank you, Doug.

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Mr. Shumate:

What a wonderful way to start our meeting this morning, celebrating our students and recognizing their great accomplishments and then Pelotonia, the impact, the changing of lives, and the research that underlies that success as well. Let's give another round of applause for our students. The first order of business on our agenda is the minutes of our June meeting which were distributed to all members of the Board. If there are no additions or corrections, the minutes are approved as distributed.

Now I would like to call upon our president, Dr. Drake.

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### **PRESIDENT'S REPORT**

President Drake:

Thanks very much, Alex. Good morning, nice to see everyone here and let me begin by echoing Alex's comments regarding Dr. Fujita. Very nice to have you as a part of the board and you said it was your second day and you are impressed with the size and complexity of the enterprise but we are impressed with your ability to contribute from the very beginning and look forward to many years of working with you. Thank you joining us.

Dr. Fujita:

Thank you very much President Drake.

President Drake:

Also, let me acknowledge the excellent work of my neighbor, Doug Ulman. Doug, I know you put a lot into Pelotonia and it is not easy. We really do appreciate that so very much. This year, you were talking about how much people were riding and now I am able to say I have done 150 miles these three years and some people confuse that to thinking it means 150 in each of the three years but I mean cumulatively. It still is great to be able to be out there and to ride with everyone and to see the great enthusiasm that there is in supporting this. The goal really is to put our resources together in a way that we can then invest them so that we do what we can to end cancer. It is a wonderful and laudable goal that is great to see the great examples of what we are doing. You showed some today.

This summer, I traveled across Ohio as I do in the summers and we had our state tours. We were in 14 counties, 16 cities and one of our stops was in Cincinnati. We were at a hospital to learn about the Ohio Colorectal Cancer Prevention Initiative. It is a statewide program led by an Ohio State cancer scientist and made possible through Pelotonia research funding. This is an initiative that tests patients and their relatives for Lynch Syndrome. Because of the groundbreaking research supported by Pelotonia, we are able to identify it in family members before they have the symptoms and to do things then to prevent them from getting these cancers. In many of those cases this saved their lives because these are preventable and predictable. It is a relatively small number of people given the large number of people who have cancer but a significant number of people nevertheless. Focused research allowed us to do this and we were able to meet patients there and it was very touching.

We met a woman who had Lynch Syndrome and the issue that she really had was if this was going to affect her children, her adult children. Her daughter was found to be one of the people who was positive for this and was able to get a surgery that will prevent her from dying from the sequela of this and so she was quite vocal in her appreciation for this. The concept that you have a disease that you are passing onto your children and



is going to be fatal is something that would be unbearable to live with and the fact that you can be tested and then provide a therapy or put your children in touch with a therapy that will save their lives and will allow them to grow old is something that was just an incredible relief to her and to many other people. Once again, if I could ask everyone to really thank you for the great work that you are doing and look forward to a great future.

I am going to speak about a few other things that we are doing here at Ohio State that I think are good exemplars. We have been working a lot on advancing access, affordability, and excellence and that has led to a record demand for an Ohio State education and helped lead to the most talented and diverse class of incoming students in our history, just admitted about a week and a half ago.

We had nearly 50,000 applicants last year, up from 46,000 the year before last and 29,000 five years ago so that has been a nearly 70% increase in applications over those five years. It is particularly notable because in Ohio and the rest of the country, high school graduations peaked in 2010 and 2011 and have been essentially flat since then so we have a great increase in the popularity and desirability of an Ohio State education at a time when the class of people who are eligible has really not been expanding all that much. We like to think of that as relatively good progress.

Our average ACT score is predicted for this class, we have to wait another week or so before we have the final numbers, but the prediction is that it will be 29.2 and that is up from 28.9 last year. 28.9 was an all-time record and now 29.2 is an all-time record. 95% of our students are in the top quarter of their high school graduating classes and it is terrific. I would say that as we are really focused on admitting an ever more talented group of students, we are also really focused on making sure that we continue to reflect the diversity of Ohio and the nation and we have been able to make progress there. We still have a ways to go but we were able to increase the number of underrepresented students that we have on campus and that is a good thing at the same time that our ACT scores are going up.

I had another opportunity, along with Mr. Shumate and Mr. Fischer and others who were representing the city, to welcome students at convocation and when they were sitting there in the Schott it was great. There are just under 8,000 students that come from all 88 Ohio counties, from 46 states, and from 15 countries, almost as diverse as the Pelotonia sponsorship group. A really good statistic is that about one in five of our new buckeyes are the first in their family to attend a university and that is a great expansion of opportunity and a place that is really important to us. We also know that about 1800 of the students who are entering were eligible for our affordability grants; we were able to not only have tuition that was flat this year which was nice to be able to continue but we are able to provide funding to lower the cost of education by giving grants to a total of 15,000 students this year because we included Columbus students and students on our regional campuses.

We are looking forward to being able to find ways to decrease the cost of education even more by having a decrease in the cost of tuition or the fees for students attending our summer sessions. We have a great capacity; we have a physical plant that is here year round. We use it very actively in August through May but it is not as widely used in the summer and I think that is a capacity we would like to take advantage of and make it cost effective for students to attend school in the summer and also to be able to advance towards their degree. That is two ways that makes their education less expensive for them and gets them out there and into the world more quickly and that is something that is very positive.

Our faculty and staff are vital partners of course in every part of what we do on the campus and yesterday we recognized Distinguished Staff Award recipients and we will get a chance to do it on Saturday as well during the Buckeyes opening game at The Shoe. This summer our Office of Student Life and staff hosted the National Summit on Collegiate Financial Wellness, bringing together a record number of student support

professionals from across the U.S. We had 280 people coming here for a national conference on student financial wellness. It is a really important issue for us. We have also expanded our nationally recognized programs in student financial literacy, held campus-wide forums on affordability and financial management, and hosted an advising summit with a focus on shortening a student's pathway to graduation.

In August we launched the Institute for Teaching and Learning. It is another important step for us to do what we can to enhance the quality of our student experience. It is the first of its kind at Ohio State and holds the promise to establish national best practices in higher education. Our faculty are leading this effort which is highly collaborative and dedicated to working across disciplines to elevate the importance of work in the classroom. 72 of our new faculty signed up for this first program and we hope these are the test case people during this first year and we will look forward to learning from them and then really having the institute expand broadly over the coming years.

Another new addition to campus over this summer is the latest phase in the expanded North Residential District which is providing first and second year students with affordable modern housing. The residence halls are an important part of the university's Second Year Transformational Experience Program. Living on campus boosts the likelihood of academic success and we are very happy to be able to provide these collaborative, updated living and learning spaces to more buckeyes. They were also designed with a more sustainable campus in mind and something that is always first and foremost in our plans. We are pleased that the new residence halls feature a 36% energy savings per square foot. Waste and water reduction strategies have been used throughout and we have increased green space in the area by 157%, which are very important parts of bringing the new residence halls to the campus.

While we have much work to do, Ohio State is making great strides in national sustainability measures and practices. We had a very special event earlier this week. Prince Albert the Second of Monaco visited Ohio State to learn more about our research, our academics, and our programming. He was particularly impressed in our zero waste efforts at Ohio Stadium. Monaco plans to build a new sports stadium as a global model of sustainability and what better place to learn about that than the campus of Ohio State and here in Columbus. If anybody who has seen photographs or visited Monaco they have very little space and they are very interested in being able to do things with their space that are sustainable. I know that many of you were there at Mershon Auditorium and know that our collective efforts are really providing an example for people around the world.

We also saw Buckeyes on the global stage in South America at the Olympic games and we were about to join with Gene Smith, this Monday evening, to welcome back our Buckeye Olympians and I want to make sure I have the names here of those that we welcomed back. We had Dustin Tynes, Eleanor Harvey, Aina Cid Centrells, Lou Rosselli, Nichelle Prince, and Kyle Snyder and these were athletes who competed in swimming, fencing, and rowing. We had an assistant coach on the wrestling team. One thing that I thought was very cool about this, as they were all lining up, Kyle competed for the United States but Dustin, the swimmer, competed for the Bahamas, Eleanor fenced for the Canadian team, Aina was a rower for the Swiss team, Lou Rosselli was a coach for the U.S. team, Nichelle the soccer player was for the Canadian team, so we had people from all over the world who came here and then went to represent their home countries and Kyle and Nichelle had their very big heavy medals which was really a very cool thing to celebrate. The women's soccer team from Canada won the bronze medal and Kyle, as I think you all know, was the heavyweight gold medal champion. I will say a couple of things about Kyle. He is really a special student starting his junior year. He was the youngest Olympic wrestling champion in U.S. history. He was the first Ohio State current athlete to win an Olympic medal since Lucas in 1960 for basketball. It had been many years since we had been able to do that and it is great to have a current athlete win an Olympic medal. Kyle also won the NCAA championship, I should mention, this year and he also was the world champion in heavyweight wrestling this year for all

comers. He had what we would call a good year. He is just twenty years old, he has a 3.88 GPA, and is all academic Big Ten. A round of applause for a very good year for a Buckeye.

Buckeye Nation stretches far and wide. We have almost 540,000 alumni now plus countless friends around the world and they will all be celebrating with us the conclusion of our *But for Ohio State* Campaign. It is already the largest in our university's history, in fact it has already surpassed its \$2.5 billion goal. I think we are still counting up to the afternoon of September 30 so there is still time to keep pushing us forward but it has been a wonderful success for us. The impact is felt in many ways across the campus. A couple of ways that our fundraising has really helped us is the opening of the Ross Neuroscience Institute and in a few weeks we will be opening the Brain and Spine Hospital, and then later this month, we will be opening the Jameson Crane Sports Medicine Institute. Both of those will be serving patients within just several weeks which is tremendous. I have provided a few examples of the *But for Ohio State* fundraising campaign in my report but they only scratch the surface. It is fair to say that few institutions do as many things for as many people and as many areas as we do. We see it in research, we see it in teaching, we see it in support programs, the excellence of our students, and we see it in the quality of patient care at the Wexner Medical Center. We are doing everything that we can to continue to define what it means to be a 21 century public research university. What Ohio State does matters, in our state, across the nation, and as we have seen, around the world and I look forward to continuing that important leadership work this academic year. That concludes my report.

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#### COMMITTEE REPORTS

Mr. Shumate:

Thank you President Drake and thank you for leadership. The university has momentum and is truly making a difference in the world. At this time, we would like to hear from our committee chairs and our committee reports. I know the committees were very actively engaged over the past couple of days with very important strategic activities and we will start with our Wexner Medical Center Board report, Abigail Wexner.

Mrs. Wexner:

Thank you, Mr. Chairman. The Wexner Medical Center Board met on Wednesday. We began our meeting by taking the time to mourn the loss and also celebrate the life of a very dear friend of ours, John Wolfe. Many of you know that Mr. Wolfe was a member of the medical center board, and as many of you also know how deep of a commitment he and his family had to The Ohio State University, the medical center, and particularly The James and they were in fact instrumental in the very creation of The James Cancer Hospital. Despite his quiet and shy manner, John was really a fierce advocate for all things Columbus. He loved his family and he loved his community and he loved his Buckeyes. He worked tirelessly for many decades on all of our behalves. He was a man who never sought recognition. He was incredibly generous of spirit and so generous with his wisdom. A man like John, the finest and kindest of men, cannot really be replaced but I know that all of us, and myself certainly included, will be inspired by his legacy to continue to work on behalf of this community as he would have done.

The board reviewed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* for both the University Hospitals and The James. These changes were largely housekeeping in nature. The Wexner Medical Center Board approved the Plans for Patient Care Services for the University Hospitals and The James. These plans are a regulatory requirement that must be approved annually. They describe the medical center's mission, values and vision, and its philosophy for patient care services.

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Dr. Retchin, who is here, provided his CEO update. He began by introducing two wonderful new recruits, Dr. Cheryl Lee and Dr. Tim Pawlik, who if I recall come to us from the University of Michigan and Johns Hopkins, just to point out the level of recruit that we are now able to attract at the Wexner Medical Center. Dr. Retchin is really formulating a fantastic team of both staff, administrators, and really incredible doctors and researchers and again, a testament to the movement that we are seeing at the Wexner Medical Center and Ohio State. Dr. Retchin also reviewed the performance scorecard and provided a year-in-review.

Mr. Larmore then shared the fiscal year 2016 financial summary, reviewed our performance for one month into the current fiscal year, and shared the health system budget for fiscal year 2017. Mr. Kasey then reviewed one contract for chillers at the Morehouse Medical Plaza. This was also reviewed by the Master Planning and Facilities and Finance Committees. Both the amendments to the *Bylaws and Rules and Regulations of the Medical Staff* and the contract were approved by the Wexner Medical Center Board and are included on the consent agenda. We also met in executive session. And that concludes my report. Thank you, Mr. Chairman.

(See Appendix II for background information, page 80)

Mr. Shumate:

Thank you. Are there any questions or comments?

President Drake:

One quick comment, if I may, and to echo something that Mrs. Wexner said about the success of the medical center over this year and the last year and that trajectory is really tremendous. We dramatically exceeded the goals we had in several areas, really putting us on an incredibly sound financial footing. The quality of patient care and the quality of patient satisfaction continues to improve. Then you mentioned the leadership changes we have had over the past eighteen months and have been an incredible change. I would also echo the comments that you shared about Mr. Wolfe and the real impact that he had on the community and so many more. It was so touching to hear multiple stories that individuals have about him and they shared the common theme of his individual connection and knowing him was loving him and really appreciating being in his presence. A great loss for us but we feel his spirit through the progress that we are making broadly and that we will continue to touch people for many years to come. Thank you for your comments.

Mr. Shumate:

Thank you. Any other questions or comments? If not, Alex, will you give us the Master Planning and Facilities Committee report?

Mr. Fischer:

Yes, thank you, Mr. Chairman. The Master Planning and Facilities Committee met both yesterday and during an off cycle meeting about a month ago. During our meeting, there were four items presented for discussion. The first was by Ms. Readey who shared exciting information and accolades to the university for an APPA (Leadership in Educational Facilities) Award for the excellence of our Facilities Operations and Development staff and team. The honor recognizes national leadership in our staff's performance of facilities management. We had an opportunity to acknowledge that leadership with the breadth of a number of staff members that were present with us at yesterday's meeting and in celebrating their contributions that they make to our campus. We will circulate to all the board members, a video that was presented as a part of the awards ceremony that gives in about three minutes this great snapshot of the thousands of acres and rooftops, the hundreds of miles of streets, and sidewalks that every single

day our facilities staff is not only doing a great job of taking care of but, as this award demonstrates, a national leadership job of taking care of.

Next, Mr. Kasey presented our physical environment scorecard report and we are pleased that most all the items are coded as green. There has been an outstanding issue that has been yellow and that is major crimes on campus and at our last meeting we asked that we dig deeper into those items. I am pleased to report that while we have much progress to make, we are actually seeing decreases in this category and we dove deeper into those crimes that are being committed. While not to minimize them, they are in the categories of thefts, burglaries, and robberies. The committee has been looking at no tolerance for any thefts but digging deep and looking for ways to improve those challenges on our campus.

We then received the major project status report. We noted that Pomerene and Oxley Halls are coded as yellow. These are two complicated renovations on our campus. They are in the early stages and you know, as drywall comes down and we get in the guts of 100-year-old buildings, we are cautious about the budgets on both of those projects. Also coded yellow are the Covelli Sports Arena and student athletic development center. We reported at the previous meeting that both of those projects have been under a good review before we even got started. I know our athletic director and our facilities team will be bringing some collaborative recommendations back on both of those projects in the months ahead.

Mr. Myers then presented an update on Framework 2.0. The planning team has been continuing their work on the campus. We will be, timing wise, bringing back a series of recommendations for the adoption of the framework plan throughout the fall but would anticipate completing that work later this year.

We did have three items for action. We had professional services and construction contracts, including projects that had been funded by the state capital budget and bundling infrastructure projects for Postle Hall and Fontana Laboratories. These projects are providing, under state resources, improvements to high quality spaces for our students, faculty, and staff. The detailed materials are in your board books. Know that they have been reviewed and approved by both our committee and the Finance Committee. We also reviewed and recommend the sale of two pieces of real property, one in Richland County and easements related to Cannon Drive and again, both finance and the facilities committee have reviewed those projects. Those resolutions are included in today's consent agenda. We also met in executive session and as I close out my report, I would simply note Dr. Drake reported on the 6800 new beds. We did quietly but heroically give our facilities team a big accolade because they not only delivered those 6800 beds on time and in the fall we will have the opportunity as a Board to see them, they did it \$35 million under budget which I think is something specifically worthy of our applause. Mr. Chairman, that concludes my report.

Mr. Shumate:

Fantastic. Thank you, Alex. Any questions or comments? Excellent work by the committee and we really appreciate your leadership. Talent and Compensation, Jerry?

Mr. Jurgensen:

Thank you, Mr. Chairman. The Talent and Compensation Committee met yesterday.

We started our meeting by recognizing the 2016 Distinguished Staff Award recipients for their contributions and service to Ohio State. Each year, the award honors 12 staff members for their outstanding leadership, accomplishments, and service to the university. These award recipients are nominated and carefully chosen by a selection committee based on the following contributions: first, is enhancing quality of work life for colleagues or customers of the university; second, providing outstanding and ongoing

service to all university stakeholders; third, developing creative solutions to improve department or university operations; and fourth, consistent demonstration of one or more of the university's values. The committee was clearly impressed by all of these individuals' commitment to furthering the mission of Ohio State. They came from all areas of the campus, including extension and one of the regional campuses. These individuals had an opportunity to be recognized by the committee yesterday but as the president suggested, we told them that was just a rehearsal because the real deal happens tomorrow when they have to walk out on the field in front of over 100,000 people and get recognized. We thank the president and we thank Gene, for allowing that to happen and I think it is totally appropriate. People legitimately focus on the quality of our faculty but I think what often goes under noticed are the staff employees of Ohio State and it takes a lot of dedicated people to make a place this large and complex operate and it is great to be able, on an annual basis, to recognize a number of them.

We had two items for action that the committee reviewed, both of which will be on our consent agenda. The first was appointing Craig Kent as our new Dean and The Leslie H. and Abigail S. Wexner Dean's Chair in Medicine in the College of Medicine and also he will hold the title of Vice President of Health Sciences at the Wexner Medical Center and I believe Dr. Kent started yesterday, if I am not mistaken. That was our first item. Our second item, the committee then reviewed changes to the sponsored dependent healthcare benefit program. This is a healthcare program unique to Ohio State. This is not something that very many other universities do and the committee has been following this program. We were brought recommendations for some changes. The change will freeze sponsored dependent enrollment as of December 31, 2016 in the faculty and staff medical plan, and effective for the 2017 plan year. Individuals enrolled in sponsored dependent medical coverage will be required to participate for an entire plan year. Vision and dental coverage will also be limited to sponsored dependents currently enrolled in the medical plan. We have been following claims data and other things and the changes that are being recommended to us make good sense. Both of these items were approved by the committee and will be on the consent agenda.

The committee was then provided with an overview of the Fair Labor Standards Act regulation. This essentially is about altering the definition of overtime and these changes will occur this fall and will require steps by the university to minimize the impact to employees affected by these changes. It will change, in some cases, the manner in which people are paid, the frequency with which they are paid, and secondly, it will need to be managed in order to control the cost of this to the university. Careful consideration will be given to whether or not employees' jobs are actually classified properly and whether or not overtime is appropriate. I think one of the unintended consequences of this is that it will cause leadership in the university to look at the way work is done and to determine whether or not overtime is actually required or if there is a more efficient and effective way to do what we have to do. While on the surface it may lead to higher expenses for the university, I think in the long run this is the kind of thing that can lead to more effective and efficient operations, if handled the right way. The committee then met in executive session and that concludes my report.

Mr. Shumate:

Thank you. Are there any questions or comments? I would note that as Jerry referenced, we did honor the staff at the meeting of the Talent and Compensation Committee and also the board was very pleased to have dinner with the leadership of the University Staff Advisory Committee. I note that the chair and the chair-elect are in the audience today and I would like to ask Tom Hatch, who is the chair of the University Staff Advisory Committee to stand and also Liz Gordon-Canlas who is the chair-elect. Please stand and be recognized. Thank you for your leadership and your great work. At this time, we would like to call upon Erin to give our Advancement Committee report.

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Mrs. Hoeflinger:

Thank you, Mr. Chairman. We had a great meeting. There were a lot of topics that are covered in the advancement report. I am just going to talk about three of them.

First, Mr. Eicher highlighted some of the endowments presented for approval. This month's packet included over \$16.3 million in new endowed funds, including 70 new scholarship funds. Three namings were presented for approval including the naming of internal spaces in the Wexner Medical Center's Jameson Crane Sports Medicine Institute; the Brain and Spine Hospital; and the Schumaker Student Athlete Development Complex. The Foundation Report and the naming resolutions were approved by the Advancement Committee and are included in the agenda today.

We also talked about alumni paying it forward. Mr. Evanovich who is in the seats over there, spoke with Mr. Smith about the Buckeye Alumni Recruitment program, also known as BAR. Our alumni across the U.S. and in other countries go out and recruit and talk to potential students about coming to Ohio State. It is a great program and they do not just watch Buckeye games. They actually talk it through. It is a volunteer group and I think you said there were over 300 this year that we have already trained. It is an opportunity for us to go to the right parts of the state and parts of the state that are not represented as fully and for students that are not as represented.

Finally, I would be remiss to mention, the campaign close. I would like to ask Mike Eicher to come forward and talk a little about the campaign close. He had it in my notes to talk about but he and his team have had what is a record breaking year that President Drake talked about and a record breaking campaign. I would love it if we could really ask him since he and his team have lead that effort to come forward and speak about it. He hates that he is doing this, by the way. He does not like to take the recognition, so thank you.

Mr. Eicher:

Thanks Erin and I thought you were kidding actually when you said you were going to have me come. I am really excited after seven years of the *But for Ohio State* campaign, we are down to I think 28 days left in the campaign and looking forward to celebrating, not a big number, but the impact philanthropy has had on this university. We will hold the number in suspense until we get to that night but we are actually planning a few days of celebration. On September 28th, we will celebrate endowed chair holders and the power philanthropy has had in attracting some of our best and brightest and retaining some of our best and brightest faculty. The night on the oval which many of you are coming to will be a celebration of the end of the campaign and we have over 700 RSVPs so far to that night. It will be a special night celebrating the impact of philanthropy. And then, the next day, Dr. Retchin will celebrate medicine and the future of medicine with a series of TED-like talks and then in that afternoon, we will celebrate the power philanthropy has had on our students and particularly scholarships and we are looking forward to that. The next day a special recognition will take place at the homecoming game the next day. All in all, it has been, I think, a marvelous experience but we want to celebrate the impact of giving in a special way and in a way that sets us up for the future. Most of you have RSVP'd so we are looking forward to having you there. Thank you.

Mrs. Hoeflinger:

It is hard to get numbers out of Mike as he comes down to the very last minute so know that it is already a record breaking fiscal year.

Mr. Eicher:

The end of the fiscal year, and President Drake mentioned a little bit, but we had a record breaking year, \$454 million in gifts and pledges, we call it new activity, a record in terms of the cash receipts at \$386 million. We had a record number of donors and some of

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them, a record number of principal gifts, those are the gifts above \$5 million. It was a good year all in all and we have already started turning our sights to this year and have set pretty aggressive goals in all of those categories for the current year.

Mrs. Hoeflinger:

Great. Thanks. Any other questions? Thank you very much. Then we met in executive session and that concludes my report, Mr. Chairman.

Mr. Shumate:

Well, thank you. Any questions of Erin or Mike? Excellent work. The audit and compliance report. Tim?

Mr. Smucker:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday and we had three items for discussion on the agenda. The first item was an update from our external audit partner, Ms. Christa Dewire of PwC. She presented a status update on the university's fiscal year 2016 audit. Planning has been completed with no significant changes in the audit plan, significant risks, or expected deliverables that Ms. Dewire had discussed with the Committee at our previous meetings. Interim procedures are well underway with no significant issues identified to date. Weekly status meetings are being held with management to track progress and avoid surprises.

Next, Gates Garrity-Rokous provided the committee with an update on the university's compliance and integrity program. Gates, as well as the university's Americans with Disabilities Act coordinator, Scott Lissner, provided a brief report on the impact of the Americans with Disabilities Act (ADA) on Ohio State. ADA oversight for the university focuses on three primary areas: employment, educational programs, and facilities. In recent years as with all of us individually, digital access, things like websites and online textbooks, have been an area of increased emphasis for the Office of Civil Rights, which enforces the ADA. Gates also provided an update on the university's Title IX efforts. With the university requirement that sophomores live on campus, the university is carefully monitoring what the additional number of students on campus means for reporting rates of sexual assaults and the number of public safety notices issued on campus for areas related to sexual assault, dating violence, and other similar offenses. Gates also provided an update on the progress on the action items required under our OCR (Office of Civil Rights) Resolution Agreement with the Department of Education and all items remain on track.

Finally, Chris Culley and Gates presented the Audit and Compliance Committee scorecard. Chris and Gates noted that there are no significant changes in the scorecard from the April meeting to this meeting. The committee then met in executive session and this concludes my report.

Mr. Shumate:

Thank you. Any questions? Linda, the academic affairs and student life report?

Mrs. Kass:

Thank you, Mr. Chairman. The Academic Affairs and Student Life Committee met yesterday and we began with Provost McPherson's, who is in our audience, update about our academic priorities and their alignment with President Drake's 2020 vision. The provost outlined two central themes that the Office of Academic Affairs' leadership intends to focus on during the upcoming academic year, one is enhancing student experience and success; and two is enhancing faculty success. Both themes will incorporate our commitment to inclusive excellence.



Within the theme of student success, the intention is to have conversations focused on the general education curriculum, the regional campuses, and graduate education. Within the theme of faculty success, discussions will include faculty trends, faculty recruitment and retention, and new models of faculty rewards. The provost also touched on the role of the university's Institute for Teaching and Learning within the academic priorities.

Dr. Javaune Adams-Gaston, senior vice president for student life and Ms. Molly Ranz Calhoun, associate vice president for student life, gave a brief update on the opening of phase two of the north residential district. Dr. Adams-Gaston explained how the buildings in the district were constructed based on strategy and the academic priority of enhancing student experience and success. Their overview set the stage for a larger discussion and at the November Academic Affairs and Student Life Committee meeting, there will be a deeper dive on the north residential district and the Second Year Transformational Experience Program.

Provost McPheron then reviewed the academic scorecard, highlighting the Gallup Index and the National Survey of Student Engagement high impact performance practices for students, the latter being a critical predictor of student success. It includes practices such as being a part of a learning community, service learning, research with faculty, internship or field experience, and studying abroad. Dr. McPheron also highlighted our success in increasing student aid, including need-based aid. The Provost concluded with preliminary thoughts on how the academic scorecard could be changed to better align with and reflect our strategic goals. The committee agreed that the scorecard should be refreshed, both with what we measure and the goals we set for ourselves.

Next, Dolan Evanovich, vice president for strategic enrollment planning, who is here this morning, reviewed a draft of the mission and vision statement with the committee and discussed the highly engaged process that informed the statement. This updated statement is an important part of our forthcoming reaccreditation process. Importantly, it adds language that highlights our diversity and inclusive excellence goals.

Dr. McPheron presented four items for action for this committee's endorsement: a number of routine faculty personnel actions; the awarding of honorary degrees to Jeni Britton Bauer, Robert Moses, and Leonard Susskind; amendments to the *Code of Student Conduct*; and the adoption of uniform statewide standards for remediation-free status. These resolutions are on the consent agenda for approval by the full board. The committee then met in executive session. That concludes my report, Mr. Chairman.

Mr. Shumate:

Thank you. Any questions? Any comments? And again, very important work that is going on in all of our committees and I do think it is important for the full board to be aware of the major items that are dealt with in our committee structure. Mike Gasser on the Finance Committee?

Mr. Gasser:

Thank you, Mr. Chairman. The Finance Committee also met yesterday and we had six items for discussion.

First, Ms. Devine presented the university financial scorecards and the fiscal year 2016 interim financial report. All indicators on the university scorecard met or exceeded goals, with the exception of change in net assets, which was affected by the performance of our long-term investment pool and I am going to talk about that in a few minutes. We also applauded the improved financial performance of the Wexner Medical Center and Mrs. Wexner already talked about that. We were very pleased to see the increase of days cash on hand, which I think is now 114 days so a big applause to that organization. Ms. Devine then provided an overview of graduate and professional tuition. Her

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presentation outlined the intersection of gross tuition revenue, institutional financial aid, and factors such as graduate fee authorizations and we really appreciate the transparency we received on fees and tuition and asked for continued transparency there.

Mr. Papadakis reviewed the internal bank report, highlighting how capital projects are funded through the university and as I think we all know, as capital projects are undertaken in colleges and universities the university loans money to the colleges and then has an agreement with the college where they pay back to the university as a debt basis. We reviewed that total loan internal bank highlight.

Mr. Chatas, Mr. Lane, and Mr. Papadakis reviewed the past year's performance of the university's investments. The past fiscal year was a difficult one for endowments across the country, particularly because of turbulence in global markets and we all know that, including unusual events such as the British vote to exit the European Union, or Brexit as we all have it known today. Beyond this unusual year, Mr. Chatas and Mr. Lane remain confident in the long-term strategy for the investment pool.

Ms. Readey updated the committee on the major projects that are coded yellow, and Mr. Fischer already commented on those. The Finance Committee only looks at projects if they are yellow and if they are green they stay in the Master Planning and Facilities Committee. If they are yellow, they get a lot more of free help because the Finance Committee looks at them also, so the best way to not have free help is to keep them green. That is the way I would look at it.

The Finance Committee additionally discussed three items for the consent agenda. The first is a resolution to enter into professional services and construction contracts and again, Mr. Fischer already touched on those and the Finance Committee approved the ones that he touched on.

Mr. Chatas then presented a proposal to discount summer term tuition for Columbus campus undergraduates by 25 percent as President Drake touched upon that in his opening remarks and how important it is. This plan is expected to save students at least \$1.7 million a year and complements the new Summer Term academic structure that was introduced this past summer. Together, the more flexible calendar and discounted pricing are expected to help students make better use of summer term. And, Mr. Chairman, this really is a win win win scenario as President Drake alluded to, it will reduce the cost to save the students some money, hopefully speed up their time of graduation, and the third win is that it will better utilize the assets that the university has by being fully utilized in the summertime. We did ask Mr. Chatas to come back to us to show us the numbers to see how this is being utilized going forward.

Finally, Mr. Chatas introduced a resolution to create a new fund to invest a portion of Wexner Medical Center operating funds in the long-term operating fund to generate higher returns. The strong performance, which we talked about a second ago has increased the amount of cash on hand and that is making the new fund possible. These resolutions were all passed by the Finance Committee and are included in the consent agenda today. Mr. Chairman, the committee then met in executive session and that will conclude my report.

Mr. Shumate:

Thank you. Any questions? I appreciate that report. Tim Smucker, you are doing double duty today and the Governance Committee report?

Mr. Smucker:

Thank you, Mr. Chairman. As you have already mentioned, the Governance Committee welcomed our newest trustee, Dr. Hiroyuki Fujita.

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The two items the committee had for discussion at the meeting this morning were directly related to a new appointment. First we discussed the Board of Trustees nomination process. Dr. Reid, who was not able to join us for our meeting, drafted a note from the chair of governance to members of the board soliciting their input on priority characteristics of potential trustees. This information is then provided to the governor's office highlighting the key trustee characteristics that must be considered in the appointments. Dr. Fujita indeed meets a number of the characteristics we have been seeking and we appreciate our continued partnership with our governor.

We also discussed trustee onboarding. Dr. Fujita will soon go through the onboarding process. As the new Governance Committee Chair, Dr. Reid plans to continue to review and improve our onboarding. The first step in doing so is to solicit feedback from our newest board members on their onboarding experience, as well as solicit feedback from more senior trustees on their process from years ago. The committee also plans to utilize resources from the Association of Governing Boards as they have done excellent work around this topic and have articles available regarding best practices to inform our process moving forward.

We also reviewed two items for action. Chairman Shumate presented the ratification of committee appointments. This includes appointing Janet Reid as chair of the Governance Committee and I will serve as vice chair. The Advancement Committee will have a new chair in Erin Hoeflinger, with Alan VanderMolen serving as vice chair and we have also added Jim Klingbeil as the vice chair of the Master Planning and Facilities Committee. Erin Hoeflinger has been appointed to the Academic Affairs and Student Life Committee and Alan VanderMolen will serve on the Finance Committee.

Finally, I will serve as chair of the Audit and Compliance Committee with Jerry Jurgensen serving as the vice chair. Chairman Shumate also presented the ratification of an appointment to the Wexner Medical Center Board. This appoints Robert Schottenstein to a three-year term on the Wexner Medical Center Board. The committee also met in executive session. And this concludes my report.

Mr. Shumate:

Any questions? And again, want to emphasize to the members of the board to please review the skills chart to identify any gaps or desired characteristics for future trustees we will have up to potentially four appointments coming up in the next 18 months so we really need to focus on that process and I know that the Governance Committee will be meeting before our next meeting to advance that process. We have an excellent process in place with our Governor and we really want to capitalize on that going forward. Any questions or comments from anyone? If not, the consent agenda is before the trustees and I would like to call upon President Drake to present that agenda.

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### **CONSENT AGENDA**

President Drake:

Thank you, Chairman Shumate. Today we have a total of 20 resolutions on the consent agenda.

We will hold separate votes for item 7, Personnel Actions; item 8, Faculty Personnel Actions; item 16, Authorization to Enter Into/Increase Professional Services/Construction Contracts; and item 19, Approval of Discounted Tuition for Summer Term.

We are seeking approval for the following:

**RESOLUTIONS IN MEMORIAM**

Resolution No. 2017-7

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the president be requested to convey copies to the families of the deceased.

**David L. Bickelhaupt**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 8, 2016, of David L. Bickelhaupt, Professor Emeritus in the Department of Finance in the Fisher College of Business.

Professor Bickelhaupt was born in Syracuse, New York on May 16, 1929. He received his BS in 1951 from the University of Pennsylvania, his MS from Columbia University, and his PhD in economics and insurance in 1959 from the University of Pennsylvania.

He became a member of The Ohio State University faculty as an associate professor in 1959 and served for 29 years before retiring in 1988. In 1979 he took a one-year professional leave to accept a position as a visiting professor of insurance at the University of Arizona at Tucson where he taught courses in risk and insurance. While there, he took a computer and data processing course, recognizing the potential for the use of computers in data processing and organization, communication, and managing information by systems.

His primary areas of research interest were in the fields of risk management, insurance, and international business.

The author of several books on the subject of insurance and many articles in professional publications, Dr. Bickelhaupt was also active in the professional community. He was elected to serve on the State Teachers Retirement Board of Ohio for eight years and served as executive director of the Griffith Foundation for Insurance Education from 1959-1964. Additional professional contributions included serving on the National C.L.U. (Chartered Life Underwriter) Grading Panel and as a member of the National Examination Committee for the Insurance Institute of America.

On behalf of the university community, the Board of Trustees expresses to the family of Professor David L. Bickelhaupt its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

**Douglas L. Dill**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 14, 2016, of Douglas L. Dill, Assistant Professor Emeritus of The Ohio State University Extension Service.

Professor Dill was born May 8, 1949, in Sidney, OH. He completed his Bachelor of Science degree in 1971 in Comprehensive Social Studies from Urbana College and the Master of Science degree in 1978 in Agricultural Education from The Ohio State University.

His Extension career in Ohio began on October 1, 1972 as the County Extension Agent, 4-H in Perry County. On March 1, 1974, he moved to Champaign County as the County Extension Agent, 4-H. He held this position until his retirement on December 31, 2002.

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Doug gave leadership to many different 4-H youth educational programs. His programming and expertise included working with the camping program for the youth in both of the counties that he worked in. While in Champaign County, he conducted an "Advisor Home Study Course" that almost 200 4-H advisors enrolled in. This program was also conducted in counties outside of Champaign and was also taught at the District 4-H Advisor Institute. Many of Doug's programs were used throughout the entire state during his career of working with 4-H youth including the members, junior leaders, as well as the advisors to the 4-H clubs. Doug served on many committees and was a member of the National Association of 4-H Extension Agents.

On behalf of the university community, the Board of Trustees expresses to the family of Assistant Professor Douglas L. Dill its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

### **John W. Dimmick**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 20, 2016, of John W. Dimmick, Associate Professor Emeritus of Communication in the College of Arts and Sciences.

Professor Dimmick was born and raised in Indiana. He attended Indiana University, Bloomington, where he received his BA and MA in 1966 and 1968, respectively, and went on to earn his PhD in communication at the University of Michigan in 1973. After serving as an Assistant Professor at the University of Illinois, Chicago, Professor Dimmick joined the Department of Communication at The Ohio State University in 1977, where he served for more than 30 years.

Professor Dimmick's scholarship focused on media economics which resulted in his award winning book, *Media Competition and Coexistence: The Theory of the Niche* (Erlbaum, 2003). *The Theory of the Niche* is a bio-ecological theory that provides a framework for explaining how media forms and industries compete and coexist in limited resource environments. Niche theory contends that a new medium grows, competes, and survives by providing utility or gratifications to consumers. Gratification opportunities are consumers' beliefs that the medium provides opportunities for satisfaction. To occupy a unique niche, a medium must differentiate itself from other media. Media are measured for their breadth (i.e. fulfilling a range of gratifications), overlap (i.e. perceived similarity in gratifications obtained with two mediums), and competitive superiority (i.e. outperforming alternatives for providing gratifications). Niche theory predicts that new media will compete with established media for consumers' time, satisfaction, and advertising dollars; if a medium does not differentiate itself it will not survive or coexist with other media to serve an audience.

Professor Dimmick and his colleagues used niche theory in many ways, such as analyzing competition between cable and broadcast media industries for advertising resources, analyzing competition between the internet and traditional news media for satisfying consumers' need for news, assessing the competitive superiority of interpersonal media for maintaining relationships, and observing a new niche for mobile media channels, that of filling the interstices, or gaps, between daily scheduled activities. Professor Dimmick also co-authored an analysis of the conceptualization and measurement of diversity in mass communication.

Besides his book, Professor Dimmick authored or co-authored 48 journal articles and book chapters and edited two journal special issues. He advised nine master's degree students and 10 doctoral students, while collaborating with many other graduate students and faculty colleagues.

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Following his retirement in 2012, Professor Dimmick continued his scholarship with colleagues, formed a consulting business on media competition research, and continued mentoring junior scholars. He remained devoted to his graduate students.

On behalf of the university community, the Board of Trustees expresses to the family of Associate Professor John W. Dimmick its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

### **Jack J. Eggspuehler**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 30, 2016, of Jack J. Eggspuehler, Professor Emeritus in the Department of Aviation.

Professor Eggspuehler received his Bachelor's degree and a Master's degree in Education from the University of Illinois. Following his service in the U.S. Air Force from 1951-1953, he joined the instructional staff of the Institute of Aviation at the University of Illinois. He joined The Ohio State University as Director of the School of Aviation from 1958-1963. The school was restructured as the Department of Aviation in 1963, and Professor Eggspuehler served as chair from 1963-1978. He was also the director of the OSU Airport from 1958-1978. From 1978-1980 he served in the College of Engineering, Office of Development, retiring in 1980. Following retirement, he continued teaching aviation safety courses at the university.

He was an accomplished pilot holding several FAA airman certificates and ratings, including airline transport pilot, flight and ground instructor, and designated pilot examiner. He established an Air Transportation Service within the Department of Aviation which provided on-demand airplane transportation to the university community. During the 1970's he participated in U.S./Soviet pilot exchange programs.

Professor Eggspuehler was a dedicated and spell-binding lecturer. He brought a keen wit and genuine enthusiasm to the teaching of his aviation classes and flight students. He participated in many aviation research projects at Ohio State and was successful in encouraging other university departments to become involved in aviation research. An active member of the university community, he served on numerous committees and as president of the OSU Faculty Club.

During his career, Professor Eggspuehler was a highly recognized professional for his contributions to the general aviation and university aviation communities. He served a term as University Aviation Association President and he was the recipient of many awards, including the United Airlines Wheatley award in recognition of outstanding contributions to aerospace education; the Aviation Week & Space Technology Distinguished Service Award for his service in achieving safer utilization of aircraft; the Aircraft Owners and Pilots Association Meritorious Award for outstanding contributions to flight safety; the National Association of Flight Instructors Lifetime Achievement Award; and the National Aeronautic Association Elder Statesman Award, with the citation, "In recognition of Jack J. Eggspuehler, a teacher of flight and an ambassador of aviation, for a lifetime of dedicated service to the enhancement of aviation safety through education."

In 1967, Professor Eggspuehler led the effort that established the National Association of Flight Instructors, dedicated to raising and maintaining the professional standing of the nation's flight instructors. He was a principal in Traveling Aviation Seminars, Inc., a firm that presented FAA airman certification short courses. In 1966, he formed Aerosafe, Inc., an aviation safety consulting firm, serving as its president for more than 30 years.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Jack J. Eggspuehler its deepest sympathy and sense of understanding of their

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loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

### **Charles E. Gribble**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 3, 2016, of Charles E. Gribble, Professor Emeritus of Slavic and East European Languages and Literatures.

Professor Gribble held a Bachelor of Arts degree from the University of Michigan, and a Master of Arts and PhD from Harvard University. He taught at Brandeis University and Indiana University before coming to The Ohio State University in 1975. Professor Gribble was promoted to the rank of full professor in 1989 and taught in the Department of Slavic and East European Languages and Literatures for 35 years. His teaching and scholarship interests focused on Slavic linguistics and philology, with expertise not only in Russian but also in Old Church Slavonic, Serbo-Croatian, Bulgarian, Czech, Polish, and Lithuanian.

Professor Gribble directed eight doctoral dissertations and nine MA theses and served on innumerable graduate committees. In addition, Charles served as chair of the department from 1990 to 1996, and later as graduate studies chair from 2001 to 2008. He was also a longtime member of the Advisory Council of the Resource Center for Medieval Slavic Studies. In recognition of his dedicated teaching, scholarship, and service, the university honored him with the Harlan Hatcher Arts and Sciences Distinguished Faculty Award in 2007.

Professor Gribble published his first book, *Readings in the History of the Russian language, 11th to 15th Centuries* in 1964, while still a graduate student. This was followed by *Medieval Slavic Texts* in 1973, which was reprinted in 2016; *A Short Dictionary of 18th-Century Russian* in 1976; *Russian Root List with a Sketch of Word Formation* in 1981 with a revised second edition in 1983; *Workbook to the Russian Root List*, (with Gary Browning) in 1985; *Reading Bulgarian through Russian* in 1987, which was revised to the second edition in 2013; and, as his crowning achievement, *The Forms of Russian* in 2014. In addition, he was the editor of *Studies Presented to Professor Roman Jakobson by his Students* in 1968, *Alexander Lipson: In Memoriam* in 1994, and *Monastic Traditions: Selected Proceedings of the Fourth International Hilandar Conference* (with Predrag Matejić) in 2003. He also published some 30 articles, 19 book reviews, and 14 co-authored volumes of curricular materials for the Individualized Instruction program at The Ohio State University. In recognition of his impact in scholarship, Charles was presented with a festschrift on the occasion of his 70th birthday - *Studia Caroliensia: Papers in Linguistics and Folklore in Honor of Charles E. Gribble* (edited by Robert A. Rothstein, Ernest Scatton, and Charles E. Townsend) in 2006.

Charles also left a profound and enduring mark on the field of Slavic Studies through his leadership of Slavica Publishers, which he founded in 1966. During his 30-year editorship, from 1966 to 1997, Slavica grew to become the largest venue for Slavistic publications in the Western Hemisphere. As the publisher, Charles personally edited some 250 books and over 60 issues of scholarly journals. Charles worked with special devotion to promote the field of Bulgarian Studies in North America through his publications, editorial work, teaching, and service to the profession. In 2006, he was presented with the Marin Drinov Medal, the highest honor given by the Bulgarian Academy of Sciences, which is considered the equivalent of an honorary degree.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Charles E. Gribble its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

September 2, 2016 meeting, Board of Trustees

**Larry A. Nagode**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 19, 2016, of Larry A. Nagode, Associate Professor Emeritus of Veterinary Biosciences in the College of Veterinary Medicine.

Associate Professor Nagode received his BS degree from Montana State College in 1959 and his DVM from Colorado State University in 1963. He arrived at The Ohio State University in 1963 to pursue his doctorate in veterinary pathology from the then Department of Veterinary Pathology and received his PhD in 1968. During this time, he held fellowships sponsored by the Mark Morris Animal Foundation and the National Cancer Institute. Between 1968 and 1970, he held a special fellowship position in the Department of Biochemistry in the School of Medicine at the University of Pennsylvania, studying the relationship of inorganic pyrophosphatase and Ca-ATPase activities of alkaline phosphatase to the mechanism of action of parathyroid hormone and vitamin D. He began his faculty career at The Ohio State University in 1970 when he was appointed to the position of assistant professor in the Department of Veterinary Pathobiology in the College of Veterinary Medicine.

In 1973, Dr. Nagode took sabbatical at the University of Bern in Bern, Switzerland to study the mechanisms of calcium transport in intestine and bone. That year, he was also promoted to associate professor with tenure, a position he held until his retirement in 2006. Prior to his educational pursuits, he served in the United States Army and the United States Army Reserves between 1956 and 1964. His contributions to the college's educational, discovery, and service missions were substantial and impactful.

Dr. Nagode served on the College of Veterinary Medicine's Research Committee between 2000 and 2002 and spent six years as a member of the Veterinary Information Network providing extensive internet consultation. He first authored or coauthored over 111 publications, including peer reviewed research papers, abstracts, invited papers, and book chapters. He was the principal investigator on 12 grants from the National Institutes of Health, the USDA, Morris Foundation, Winn Foundation, and the State of Ohio. He was instrumental in teaching eight courses in the veterinary medicine curriculum during his teaching years.

Following Dr. Nagode's retirement in 2006, he continued to study, teach, and provide consultation to the Veterinary Information Network.

On behalf of the university community, the Board of Trustees expresses to the family of Associate Professor Larry A. Nagode its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

**Allen L. Ulrich**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 3, 2016, of Allen Ulrich, Professor Emeritus of The Ohio State University Extension Service.

Professor Ulrich completed his Bachelor of Science degree in 1958 in Agriculture Economics and his Master of Science degree in 1968 in Agricultural Education from The Ohio State University.

His Extension career in Ohio began in 1959 as the Associate County Extension Agent in Ottawa County. In 1959, he moved to Lorain County as the Associate County Extension Agent, 4-H and in 1967 he became the Area Extension Agent, 4-H for the Fremont Area. Professor Ulrich also served as Acting Area Supervisor for the Fremont Area from 1975 to



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1978. In 1982 he moved to the State 4-H Office in Columbus as an Extension Specialist, 4-H Volunteer Leadership. He held this position until his retirement in 1988.

Al gave leadership to many different 4-H youth educational programs. His programming and expertise included working with the youth with rabbit projects, conducting a saddle horse school on nutrition and disease, and leadership training workshops for junior leader officers. He conducted weekly radio and TV spots for advisor education which were very innovative and "ahead of its time". He was involved with numerous in-service training workshops and conferences both as a participant and as an instructor. Al served on many committees and was a member of the Ohio Cooperative Extension Agents Association, the National Association of County Agricultural Agents, and the National Association of 4-H Extension Agents where he served as the secretary, vice president, and president during his career.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Allen L. Ulrich its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

#### **James A. Visconti**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 23, 2016, of James Visconti, PhD, Professor Emeritus in the College of Pharmacy.

Professor Visconti received his BS in pharmacy from the St. Louis College of Pharmacy in 1961 and was awarded the Outstanding Senior Student. He received his MSc in hospital pharmacy, also from St. Louis College of Pharmacy, in 1963 and his PhD from the University of Mississippi in 1969. In 1967 he was awarded a public health service fellowship for his studies, the first for the department of pharmaceutical administration at "Ole Miss." Upon completion of his PhD, Dr. Visconti was recruited to The Ohio State University by Clifton J. Latiolais and Lloyd M. Parks, Dean of the College of Pharmacy, to direct the Drug Information Center at The Ohio State University Hospitals and begin to develop and coordinate a group of clinical teachers/practitioners to introduce the concepts of clinical pharmacy into the undergraduate curriculum at the college. He was elected the first chairman, 1990-1995, of the Expert Advisory Panel on Drug Information Science, the USP General Committee on Revision.

During his 35-year career at The Ohio State University, Dr. Visconti received many awards. He received the Roche Hospital Pharmacy Research award in 1969, 1972, and 1974. He was awarded the ASHP Research Award for the most significant contribution to hospital pharmacy research in 1972 and 1980. He was the co-recipient, with Richard Reuning, of the AACP Lyman Award in 1975 for the most significant article published in the Journal of Pharmaceutical Education. Dr. Visconti was elected to the Italian Society of Hospital Pharmacists roll of honor in 1986. He received the first ASHP Research and Education Foundation two-year preceptor fellowship in drug information in 1991, previously receiving one-year fellowships in 1988 and 1989. In 2004, the year Dr. Visconti retired from Ohio State, he was awarded the Clifton Latiolais Award for his personal commitment, his philosophical perspective, and enthusiasm in institutional pharmacy practice.

On behalf of the university community, the Board of Trustees expresses to the family of Professor James A. Visconti its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

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**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS  
OF THE MEDICAL STAFF OF UNIVERSITY HOSPITALS**

Resolution No. 2017-8

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by a joint University Hospitals and James Bylaws Committee on April 19, 2016; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff Administrative Committee on May 11, 2016; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff on June 3, 2016; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Quality and Professional Affairs Committee of the Wexner Medical Center Board on June 28, 2016; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Wexner Medical Center Board on August 31, 2016:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals.

(See Appendix III for background information, page 171)

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**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS  
OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL  
AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2017-9

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The James Cancer Hospital were approved by a joint University Hospitals and James Bylaws Committee on April 19, 2016; and

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The James Cancer Hospital were approved by the James Medical Staff Administrative Committee on June 8, 2016; and

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The James Cancer Hospital were approved by the James Medical Staff on June 22, 2016; and

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WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The James Cancer Hospital were approved by the Quality and Professional Affairs Committee of the Wexner Medical Center Board on June 28, 2016; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The James Cancer Hospital were approved by the Wexner Medical Center Board on August 31, 2016:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached *Bylaws and Rules and Regulations of the Medical Staff* of The James Cancer Hospital.

(See Appendix IV for background information, page 177)

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### **AMENDMENTS TO THE CODE OF STUDENT CONDUCT**

Resolution No. 2017-10

Synopsis: Approval of the following amendments to the *Code of Student Conduct*, is proposed.

WHEREAS the university entered into a Resolution Agreement with the Office of Civil Rights; and

WHEREAS the Resolution Agreement requires the university to revise and make consistent Title IX-related policies, procedures, guidelines; and

WHEREAS the proposed changes to the *Code of Student Conduct* were approved by the University Senate on March 24, 2016:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Code of Student Conduct* be adopted as recommended by the University Senate.

(See Appendix V for background information, page 183)

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### **RATIFICATION OF COMMITTEE APPOINTMENTS 2016-2017**

Resolution No. 2017-11

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2016-2017 are as follows:

**Academic Affairs and Student Life Committee:**

Linda S. Kass, Chair  
Cheryl L. Krueger, Vice Chair  
Janet B. Reid  
Clark C. Kellogg  
Timothy P. Smucker  
**ERIN P. HOEFLINGER**  
Abigail S. Wexner  
Lydia A. Lancaster  
James D. Klingbeil  
Richard K. Herrmann (faculty member)  
Alex Shumate (ex officio)

**Finance Committee:**

Michael J. Gasser, Chair  
Brent R. Porteus, Vice Chair  
W. G. "Jerry" Jurgensen  
Jeffrey Wadsworth  
Alexander R. Fischer  
Halie M. Vilagi  
Corbett A. Price  
**ALAN VANDERMOLEN**  
Alex Shumate (ex officio)

**Advancement Committee:**

**ERIN P. HOEFLINGER, CHAIR**  
**ALAN VANDERMOLEN, VICE CHAIR**  
Linda S. Kass  
Janet B. Reid  
Clark C. Kellogg  
Cheryl L. Krueger  
Brent R. Porteus  
Alexander R. Fischer  
Abigail S. Wexner  
Halie M. Vilagi  
Corbett A. Price  
Nancy J. Kramer  
Craig S. Bahner  
Barbara J. Tootle (Alumni Assn member)  
Samira K. Beckwith (Alumni Assn member)

James F. Dietz (Foundation Board member)  
Daniel J. Wampler (Foundation Board member)  
Alex Shumate (ex officio)

**Audit and Compliance Committee:**

**TIMOTHY P. SMUCKER, CHAIR**  
**W. G. "JERRY" JURGENSEN, VICE CHAIR**  
Michael J. Gasser  
Jeffrey Wadsworth  
Lydia A. Lancaster  
James D. Klingbeil  
Lawrence A. Hilsheimer  
Amy Chronis  
Craig S. Morford  
Alex Shumate (ex officio)

**Governance Committee:**

**JANET B. REID, CHAIR**  
**TIMOTHY P. SMUCKER, VICE CHAIR**  
Linda S. Kass  
Erin P. Hoeflinger  
Halie M. Vilagi  
Alan VanderMolen  
Alex Shumate (ex officio)

**Talent and Compensation:**

W. G. "Jerry" Jurgensen, Chair  
Janet B. Reid, Vice Chair  
Michael J. Gasser  
Erin P. Hoeflinger  
Halie M. Vilagi  
Corbett A. Price  
Alex Shumate (ex officio)

**Master Planning and Facilities:**

Alexander R. Fischer, Chair  
**JAMES D. KLINGBEIL, VICE CHAIR**  
Brent R. Porteus  
Lydia A. Lancaster  
Robert H. Schottenstein  
Alex Shumate (ex officio)

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**RATIFICATION OF APPOINTMENT TO THE WEXNER MEDICAL CENTER BOARD**

Resolution No. 2017-12

Synopsis: Ratification of appointment to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS The Wexner Medical Center Board bylaws permit the appointment of up to six public members by the chair of the University Board of Trustees, in consultation with the university president and the chair of the University Board of Trustees Governance Committee, and ratified by the University Board of Trustees; and

September 2, 2016 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That the University Board of Trustees hereby ratifies the following appointment to the Wexner Medical Center Board effective September 2, 2016, for the term specified below:

Public Member

Robert H. Schottenstein, 1st term, ending May 13, 2019

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance, or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled.

\*\*\*

### **CHANGES TO SPONSORED DEPENDENT HEALTHCARE BENEFITS PROGRAM**

Resolution No. 2017-15

Synopsis: Approval of changes to sponsored dependent healthcare benefits program, is proposed.

WHEREAS the university provides certain healthcare benefits to eligible faculty and staff and their eligible dependents; and

WHEREAS in Board of Trustees' Resolution No. 2005-19, the Board of Trustees approved a sponsored dependent healthcare benefits program, which provided access to healthcare benefits for same-sex domestic partners and their children, and other sponsored dependents; and

WHEREAS the university desires to make certain changes to the sponsored dependent healthcare benefits program elements, outlined in the attachment to Resolution No. 2005-19:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the changes to the sponsored dependent healthcare benefits program elements, as outlined on the attached Appendix A; and

BE IT FURTHER RESOLVED, That such changes shall be effective for plan years beginning on or after January 1, 2017; and

BE IT FURTHER RESOLVED, That the Office of Human Resources is hereby authorized to take such actions as are necessary to effectuate or carry out such changes.

(See Appendix VI for background information, page 190)

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### **HONORARY DEGREES**

Resolution No. 2017-16

Synopsis: Approval of the below honorary degrees, is proposed.

WHEREAS pursuant to paragraph (A)(3) of rule 3335-1-03 of the Administrative Code, the president, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of honorary degree as listed below:

September 2, 2016 meeting, Board of Trustees

Jeni Britton Bauer Doctor of Business Administration

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of an honorary degrees as listed below:

Robert. P. Moses Doctor of Science  
Leonard Susskind Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the awarding of the above honorary degrees.

(See Appendix VII for background information, page 191)

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**ADOPTION OF UNIFORM STATEWIDE STANDARDS  
FOR REMEDIATION-FREE STATUS**

Resolution No. 2017-17

Synopsis: Approval to adopt updates and technical revisions as established by the presidents of Ohio's public colleges and universities in May 2016 to the uniform statewide standards for remediation-free status as approved by the board in 2013, is proposed.

WHEREAS approximately one-third of all recent public high school graduates who enter a public college or university in Ohio must enroll in at least one remedial course in English or mathematics; and

WHEREAS the state of Ohio wishes to reduce the number of college and career bound students who need non-credit bearing remedial courses before they can begin their credit bearing work; and

WHEREAS Ohio House Bill 153 (FY12-FY13 operating budget bill) required that the presidents of all state institutions of higher education jointly establish uniform statewide standards for students to be considered remediation-free for college level English, writing, mathematics, and science; and

WHEREAS the presidents of Ohio's public colleges and universities established standards for remediation-free status in December 2012; and

WHEREAS Ohio House Bill 153 (FY12-FY13 operating budget bill) provided that the managing authority of each state institution of higher education adopt the remediation-free status standards into the institution's policies; and

WHEREAS 3345.061 (F) of the Ohio Revised Code requires that the managing authority of each state institution of higher education adopt updates and technical revisions to the remediation-free status standards into the institution's policies:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the adoption of the updates and technical revisions to the adopted uniform statewide standards for remediation-free status for The Ohio State University.

(See Appendix VIII for background information, page 194)

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## **UNIVERSITY FOUNDATION REPORT**

Resolution No. 2017-18

Synopsis: Approval of the University Foundation Report as of July 31, 2016, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of one (1) endowed chair: The Teckie and Don Shackelford Chair in Canine Medicine; one (1) program support fund from an Ohio State University Foundation Board member: the Robert H. Schottenstein and Jeri Beth Block Cancer Endowment Fund; one (1) scholarship fund from an Ohio State University Foundation Board member: the Cloyd Veterinary Medicine Endowed Scholarship Fund; two (2) Ohio Scholarship Challenge funds from Ohio State University Foundation Board members: the Michael H. and Jo Ann Carpenter Scholarship Fund III and the Robert J. Weiler Real Estate Endowed Scholarship in Law; forty-five (45) new and two (2) revised endowed funds as part of the Ohio Scholarship Challenge; thirty-three (33) additional named endowed funds; the revision of five (5) named endowed funds; and the closure of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of July 31, 2016.

(See Appendix IX for background information, page 196)

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## **NAMING OF INTERNAL SPACES IN THE WEXNER MEDICAL CENTER JAMESON CRANE SPORTS MEDICINE INSTITUTE**

Resolution No. 2017-19

Synopsis: Approval for the naming of internal spaces at the new Jameson Crane Sports Medicine Institute, located at the corner of Ackerman Road and Fred Taylor Drive, is proposed.

WHEREAS The Ohio State University is uniquely situated to combine the efforts of an academic medical center, a prominent athletic department, and a major research university to create a preeminent academic Sports Medicine Institute; and

WHEREAS the Jameson Crane Sports Medicine Institute will house multidisciplinary programs in education, clinical care, research, physical performance, and surgical suites under one roof making it the largest multi-disciplinary sports medicine facility in the country with a square footage of 140,000 dedicated to physical therapy, sports performance, outpatient surgery, and research; and

WHEREAS the donors listed below have provided significant contributions to support the construction of the new Jameson Crane Sports Medicine Institute:

- Bruce A. and Susan R. Edwards
- Joyce and Ron Erkis, DDS
- Bette and David Lauer

September 2, 2016 meeting, Board of Trustees

- Mark and Sunny Masser

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the spaces in the Jameson Crane Sports Medicine Institute be named the following:

- Second Floor - Bruce and Susan Edwards Family Administrative Visitor Lounge
- Second Floor - Dr. Ron and Joyce Erkis Family Consultation Room (4)
- Third Floor - Dr. Ron and Joyce Erkis Family Motion Laboratory Conference Room
- First Floor - Bette and Dave Lauer Surgery Director's Office
- Second Floor - Mark and Sunny Masser Family Director's Office

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### **NAMING OF THE BRAIN AND SPINE HOSPITAL**

Resolution No. 2017-20

Synopsis: Approval for the naming of the building at 300 W. Tenth Avenue, as the Brain and Spine Hospital, is proposed.

WHEREAS the former Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was renamed 300 W. Tenth Avenue in November 2014 when the new cancer hospital opened; and

WHEREAS the building was targeted for renovation and repurposing as part of space plans for The Ohio State University Wexner Medical Center; and

WHEREAS the building has been renovated to enable the provision of services to patients with neurological disorders, such as Alzheimer's, Parkinson's, multiple sclerosis, spinal cord injury, traumatic brain injury, stroke, and many others, and the new facility will be part of The Ohio State University Wexner Medical Center Neurological Institute providing advanced clinical services and innovative research to improve the diagnosis, treatment, and cure of neurological diseases:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the building at 300 W. Tenth Avenue in the Wexner Medical Center shall be named the Brain and Spine Hospital.

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### **NAMING OF THE SCHUMAKER STUDENT ATHLETE DEVELOPMENT COMPLEX**

Resolution No. 2017-21

#### **DEPARTMENT OF ATHLETICS**

Synopsis: Approval for naming the Student-Athlete Development Complex, located in the heart of the Athletics District of The Ohio State University Columbus campus as the Schumaker Student-Athlete Development Complex, is proposed.

WHEREAS the Schumaker Student-Athlete Development Complex will be a new state-of-the-art facility to support the physical, social, and psychological development of student-athletes; and



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WHEREAS the Schumaker Student-Athlete Development Complex will be the home to over 800 student-athletes participating on 33 teams to lift, condition, train, rehabilitate, and enhance mental preparation and nutritional prowess to ensure peak performance; and

WHEREAS the generosity of the extended Shirley Schumaker family has made a lasting impact at The Ohio State University by providing opportunities for outstanding student-athletes to hone their talents; and

WHEREAS the extended Shirley Schumaker family has provided significant contributions to the Department of Athletics to support the building of the Student-Athlete Development Complex:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the Student-Athlete Development Complex be named the Schumaker Student-Athlete Development Complex.

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**SALE OF REAL PROPERTY: RICHLAND COUNTY**

Resolution No. 2017-23

COUNTY PARCELS 038-60-500-61-000 AND 039-91-500-02-000  
WALKER LAKE ROAD  
RICHLAND COUNTY, OHIO

Synopsis: Approval to sell unimproved real property located along Walker Lake Road, Mansfield and Ontario, Richland County, Ohio, is proposed.

WHEREAS the property, parcels 038-60-500-61-000 and 039-91-500-02-000, is located on The Ohio State University Mansfield Campus and is titled to the state of Ohio and will require state legislative approval for sale; and

WHEREAS The Ohio State University Mansfield Campus, through its framework planning efforts, and other university departments have declared the property surplus; and

WHEREAS proceeds from the sale of the above referenced property will benefit The Ohio State University Mansfield Campus:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice presidents for business and finance be authorized to take any action required to effect the sale of the property and to negotiate a purchase contract containing terms and conditions deemed to be in the best interest of the university.

(See Appendix X for background information, page 287)

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**EASEMENT: CANNON DRIVE RELOCATION PROJECT**

Resolution No. 2017-24

CANNON DRIVE RELOCATION PROJECT  
PERPETUAL ROADWAY EASEMENT, PERPETUAL SANITARY  
SEWER EASEMENT, AND RELEASE OF OLD ROADWAY PLATS  
BETWEEN THE OHIO STATE UNIVERSITY  
AND THE CITY OF COLUMBUS  
COLUMBUS, OHIO

September 2, 2016 meeting, Board of Trustees

Synopsis: Approval to grant a perpetual roadway easement, a perpetual sanitary sewer easement, and release the old roadway plats to the City of Columbus, Ohio in support of the Cannon Drive Relocation project, is proposed.

WHEREAS the Cannon Drive Relocation project, in partnership with the City of Columbus, will relocate Cannon Drive from King Avenue to Herrick Drive, construct a levee, and open up additional developable acreage in this area of campus; and

WHEREAS in support of the project, a perpetual roadway easement should be granted to the City of Columbus for the development of the new Cannon Drive, final acreage to be determined by survey, and Ohio State will be responsible for all maintenance and operation of the roadway within the easement area; and

WHEREAS a perpetual sanitary sewer easement should be granted to the City of Columbus for the relocation of the Franklin Main sanitary sewer, final acreage to be determined by survey, and the City of Columbus will be responsible for ongoing maintenance; and

WHEREAS the release of old roadway plats associated with old Cannon Drive and John Herrick Drive: Plat Book 83, page 73 and Plat Book 77, page 25 is also necessary to support this project; and

WHEREAS the monetary consideration for each of the proposed easements is \$1.00:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice presidents for business and finance shall be authorized to take any action required to affect the grant of perpetual easements and release old roadway plats upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the university.

(See Appendix XI for background information, page 288)

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**THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER  
LONG-TERM COMPONENT OPERATING ENDOWMENT FUND**

Resolution No. 2017-26

Synopsis: Approval of The Ohio State University Wexner Medical Center (OSUWMC) Long-Term Component Operating Endowment Fund, is proposed.

WHEREAS operating funds earned by OSUWMC currently exceed OSUWMC near-term operating needs; and

WHEREAS the university desires to invest certain of such excess operating funds for long-term investment performance; and

WHEREAS the university desires to establish a new endowment fund with such excess OSUWMC operating funds with the intent to support future OSUWMC operating needs and capital:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the establishment of The Ohio State University Wexner Medical Center Long-Term Component Operating Endowment Fund as of September 2, 2016.

September 2, 2016 meeting, Board of Trustees

(See Appendix XII for background information, page 289)

Mr. Shumate:

May I have a motion please?

Upon the motion of Mr. Porteus, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing resolutions with thirteen affirmative votes, cast by trustees Dr. Lancaster, Ms. Vilagi, Dr. Fujita, Mrs. Wexner, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Mrs. Kass, Mr. Gasser, and Mr. Shumate.

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President Drake:

Thank you. We are also seeking your approval of the following: Ms. Vilagi and Dr. Lancaster will abstain.

### PERSONNEL ACTIONS

Resolution No. 2017-13

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the June 3, 2016, meeting of the board, including the following appointments:

#### Appointments

Name: CRAIG KENT\*  
Title: Dean  
College: Medicine  
Title: Professor (The Leslie H. and Abigail S. Wexner Dean's Chair in Medicine)  
College: Medicine  
Term: September 1, 2016 through August 31, 2021

\*New Hire

\*\*\*

### FACULTY PERSONNEL ACTIONS

Resolution No. 2017-14

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the June 3, 2016, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves, and emeritus titles:

#### Appointments

Name: SARA M. BUTLER\*  
Title: Professor (King George III Professorship in British History)  
College: Arts and Sciences  
Term: September 1, 2016 through August 31, 2021

Name: TIMOTHY A. JUDGE\*  
Title: Professor (Joseph A. Alutto Chair in Leadership Effectiveness)  
College: Max. M. Fisher College of Business  
Term: September 1, 2016 through August 31, 2021

September 2, 2016 meeting, Board of Trustees

Name: CRAIG KENT\*  
Title: Dean  
College: Medicine  
Title: Professor (The Leslie H. and Abigail S. Wexner Dean's Chair in Medicine)  
College: Medicine  
Term: September 1, 2016 through August 31, 2021

Name: MAMUKA KVARATSKHELIA  
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)  
College: Pharmacy  
Term: July 1, 2016 through June 30, 2019

Name: ROBERT A. MAGNUSSEN  
Title: Associate Professor (Bruce and Susan Edwards Sports Medicine Professorship Fund)  
College: Medicine  
Effective: July 1, 2016 through June 30, 2020

Name: ERNSET L. MAZZAFERRI  
Title: Associate Professor-Clinical (Charles A. Bush M.D. Professorship in Cardiovascular Medicine)  
College: Medicine  
Term: July 1, 2016 through June 30, 2020

Name: BRIAN E. ROE  
Title: Professor (The Fred N. VanBuren Professorship in Farm Management)  
College: Food, Agricultural, and Environment Sciences  
Effective: July 1, 2016 through June 30, 2021

Name: STEVEN J. SPENCER  
Title: Chair (The Robert K. and Dale J. Weary Chair in Social Psychology)  
Department: Psychology  
Effective: September 1, 2016 through August 31, 2021

Name: CAROLINE S. WAGNER  
Title: Associate Professor (The Ambassador Milton A. and Roslyn Z. Wolf Chair)  
College: John Glenn College of Public Affairs  
Term: July 1, 2016 through June 30, 2019

Reappointments

Name: MARTHA BELURY  
Title: Professor (The Carol S. Kennedy Professor in Human Nutrition)  
College: Education and Human Ecology  
Term: September 1, 2016 through August 30, 2021

Name: STEPHEN M. GAVAZZI  
Title: Dean and Director  
College: The Ohio State University - Mansfield  
Term: July 1, 2016 through June 30, 2021

\*New Hire

(See Appendix XIII for background information, page 291)

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**APPROVAL OF DISCOUNTED TUITION FOR SUMMER TERM**

Resolution No. 2017-25

Synopsis: Approval of discounted tuition pricing for summer term, effective for summer term 2017, is proposed.

WHEREAS The Ohio State University is committed to access, affordability, and excellence for students; and

WHEREAS the university is seeking to enhance opportunities for undergraduate students to reduce their time to degree by taking full advantage of academic offerings throughout the calendar year; and

WHEREAS the Ohio Task Force on Affordability and Efficiency in Higher Education recommended that colleges and universities consider opportunities to increase productivity during summer; and

WHEREAS the university implemented a new structure for summer term in 2016 to offer students more flexibility and variety as a first step in a process to enhance summer utilization; and

WHEREAS the administration is now recommending discounted summer tuition to further provide an incentive for undergraduate students to take advantage of summer course offerings as part of their overall education and as an opportunity to make progress toward their degrees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the following:

- That summer term tuition (instructional and general fees) for Columbus campus undergraduates be discounted 25 percent compared with fall and spring semesters, effective summer term 2017 (FY18) and continuing in following years; and
- That tuition (instructional and general fees) for up to three credit-hours of the first four-week session of summer term 2017 be discounted 50 percent compared to fall and spring semesters for all students (undergraduate, graduate, and professional) on the Columbus and regional campuses as a one-time phase out of an existing discount; and
- That the discounted summer tuition structure described above will apply to summer term 2017 and the individual sessions within the term pending approval of a waiver from the chancellor of the Ohio Department of Higher Education that will be sought by the university upon board approval of this proposal.

(See Appendix XIV for background information, page 294)

Mr. Shumate:

May I have a motion please?

Upon the motion of Mr. Gasser, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing resolutions with eleven affirmative votes, cast by trustees Dr. Fujita, Mrs. Wexner, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Mrs. Kass, Mr. Gasser, and Mr. Shumate. Dr. Lancaster and Ms. Vilagi abstained.

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President Drake:

We are also seeking your approval of the following and Dr. Lancaster will abstain.

**AUTHORIZATION TO ENTER INTO/INCREASE  
PROFESSIONAL SERVICES/CONSTRUCTION CONTRACTS**

Resolution No. 2017-22

**Approval To Enter Into Professional Services Contracts**

Advanced Materials Corridor - Phase 1  
Postle Partial Replacement

**Approval To Enter Into/Increase Professional Services And Construction Contracts**

Franklin County Extension Office  
Fry Hall - Optometry Clinic Entrance  
Elevator Safety Repairs and Replacements  
Fire System Replacements  
HVAC Repair and Replacements  
Roof Repair and Replacements  
Morehouse - Chiller and Electrical Distribution

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects:

	Prof. Serv. Approval Requested	Total Project Cost	
Advanced Materials Corridor - Phase 1 (Renovation of Old Koffolt and Fontana)	\$5.9M	\$59.1M	university debt development funds university funds state funds
Postle Partial Replacement	\$2M	\$95.0M	university debt development funds university funds state funds

WHEREAS in accordance with the attached materials, the university desires to enter into professional services and enter into/increase construction contracts for the following projects:

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
Franklin County Extension Office	\$0.5M	\$4.8M	\$5.3M	development funds
Fry Hall - Optometry Clinic Entrance	\$1.0M	\$5.5M	\$6.5M	university funds
Elevator Safety Repairs and Replacements	\$0.8M	\$3.2M	\$4.0M	state funds
Fire System Replacements (Increase)	\$0.0M	\$0.8M	\$6.1M	university funds state funds
HVAC Repair and Replacements	\$1.5M	\$5.8M	\$7.3M	state funds

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Roof Repair and Replacements	\$1.0M	\$3.8M	\$4.8M	state funds
Morehouse - Chiller and Electrical Distribution	\$1.8M	\$6.2M	\$8.0M	auxiliary funds

WHEREAS the Capital Investment Plan (CIP) outlines capital projects recommended for funding and was approved by the Board of Trustees on June 3, 2016; and

WHEREAS the CIP provided for the design phase of the Franklin County Extension Office; and

WHEREAS construction funding for this project has been identified through a development gift; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the amendment to the Capital Investment Plan to include the design and construction phases of the Franklin County Extension Office project; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for business and finance be authorized to enter into professional services contracts and enter into construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix XV for background information, page 300)

Mr. Shumate:

Motion please?

Upon the motion of Mr. Porteus, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing resolutions with twelve affirmative votes, cast by trustees Ms. Vilagi, Dr. Fujita, Mrs. Wexner, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Mrs. Kass, Mr. Gasser, and Mr. Shumate. Dr. Lancaster abstained.

Mr. Shumate:

Thank you. The next meeting of the Board will take place on Friday, November 4, 2016. If there is no other business to come before the Board, this meeting is adjourned. Thank you very much.

Attest:

Alex Shumate  
Chairman

Blake Thompson  
Secretary

Commencement Convocation, August 7, 2016



APPENDIX I

Degrees Conferred at

THE OHIO STATE UNIVERSITY

COMMENCEMENT CONVOCATION

August 7, 2016

(approved by the Board of Trustees at the June 2016 meeting)

COMMENCEMENT ADDRESS

*Jeni Britton Bauer*

DOCTOR OF BUSINESS ADMINISTRATION

Hailed as a culinary genius and pioneer of the artisan ice cream movement, Jeni Britton Bauer has been perfecting her craft as a wildly imaginative ice cream maker and visionary entrepreneur for 20 years. As the founder of Columbus-based Jeni's Splendid Ice Creams, her name has become synonymous with innovation, creativity and delicious desserts.

Ms. Bauer worked in a French pastry shop and studied fine art and art history at Ohio State before opening Scream, her first ice cream stall in Columbus' North Market, in 1996. At Scream, she crafted unique flavors from scratch every day, laying the foundation for the opening of Jeni's Splendid Ice Creams, also at the North Market, in 2002.

With a vision that ice cream could be better and more interesting, Ms. Bauer built an artisanal-desserts empire.

Today, her ice creams are served up in 23 "scoop shops" in eight cities - from Nashville to Los Angeles - and in more than 1,100 stores across the country.

Inspired by her grandmother's 10-acre garden, where she picked berries for jams and collected maple sap for syrup as a child, Ms. Bauer uses only whole ingredients and dairy from grass-grazed cows in her recipes, rather than synthetic flavorings and commodity ice cream mix. Jeni's hands-on team flavors its ice creams with carefully sourced, often local ingredients, including wildflower honey, whole fruits, vegetables and herbs from nearby farms.

Salty Caramel, Brambleberry Crisp and other signature flavors anchor a menu that also includes limited-edition flavors inspired by the seasons, pop culture and world trends.

Ms. Bauer is the author of *The New York Times* best-seller *Jeni's Splendid Ice Creams at Home*. With more than 100,000 copies in print, the cookbook dubbed the "homemade-ice cream-making Bible" by *The Wall Street Journal* earned Ms. Bauer a 2012 James Beard Award, America's most coveted honor for food and culinary arts writing. Her follow-up, *Jeni's Splendid Ice Cream Desserts*, was published in 2014. And last year, she was named one of *Fast Company's* Most Creative People in Business.

An active community member, Ms. Bauer co-founded Local Matters, a fresh-food-for-all Columbus-based nonprofit, and she serves on the boards of the Wexner Center for the Arts and Columbus College of Art & Design.

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RECIPIENT OF HONORS

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*Raimund E. Goerler*

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DISTINGUISHED SERVICE AWARD

As Ohio State's university archivist, Raimund E. Goerler dedicated more than three decades to preserving and sharing the history of Buckeye Nation. Under his leadership, the University Archives - a repository of documents, photographs and artifacts - became a model for other institutions nationwide.

Dr. Goerler received his undergraduate degree from the State University of New York at Buffalo, and his graduate degrees from Case Western Reserve University and Kent State University. In 1978, he joined Ohio State's University Archives. There, he brought significant collections, such as the papers of Jesse Owens and Woody Hayes, to the university, and developed a records retention program that was adopted by public colleges throughout the state.

From 2000 until 2010, Dr. Goerler served as assistant director for Special Collections and Archives. In 2009, he also served as interim director of libraries, which involved overseeing the return of materials and staff to the newly renovated William Oxley Thompson Memorial Library while maintaining services for the campus community. He efficiently coordinated the rededication activities of the building, including its grand opening gala.

During his tenure at Ohio State, Dr. Goerler established two world renowned collections: the Byrd Polar Research Center Archival Program - one of the most important sites in the world for historical polar information - and the Ohio Congressional Archives.

Additionally, Dr. Goerler developed an oral history program that continues to add reflections from faculty, staff and students to the university's official memory. Following his retirement in 2010, Dr. Goerler and his wife ensured the continuation of this program by establishing the Raimund and Sharon Goerler Endowment for Oral History in University Archives Fund.

A talented author and professor, Dr. Goerler has designed and taught highly popular classes about the history of the university, and he has written three books on the topic. After *An Illustrated History of The Ohio State University* was published, he donated the royalties to the University Archives.

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*John H. Litchfield*

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DISTINGUISHED SERVICE AWARD

For more than 50 years, John H. Litchfield has demonstrated a passionate commitment to the food science and technology field. Drawing on his considerable experience working in both academia and industry, he has become an invaluable resource to Ohio State and to generations of new food science students.

After completing his undergraduate degree at the Massachusetts Institute of Technology, Dr. Litchfield began his career with Searle Food Corporation in Florida as chief chemist. He served as a first lieutenant in the U.S. Army, with assignment as food advisor, Berlin Command. By 1956, he had earned his graduate and doctoral degrees in food technology from the University of Illinois at Urbana-Champaign.

Following completion of these degrees, he joined Swift & Company in Chicago as a

food technologist, which led to a faculty appointment in the Department of Food Engineering at the Illinois Institute of Technology. In 1960, he moved to Ohio and began a prolific, 33-year career as a chief researcher at Battelle.

His service to Ohio State began in 1970, when he served on a committee to propose the formation of a new Department of Food Science, and later chaired the department's Industrial Advisory Committee. In 1977, he became an adjunct professor in the Department of Human Nutrition and Food Management and went on to serve as an adjunct professor in the Department of Food Science and Technology - a position he still holds.

Every weekday, Dr. Litchfield can be found on campus working with students, teaching, advising and coaching. As an instructor, he

provides one-on-one laboratory assistance for food science students and has served on numerous thesis and dissertation committees. For 20 years, he has coached the Ohio State Food Science and Technology Team in the Institute of Food Technologists College Bowl and has led the team to six regional wins and three national championship victories. He also supports students through substantial donations every year to scholarships and funds at the university.

For his efforts, he has received multiple distinguished service awards, was voted Professor of the Year by the Food Science Club and has twice received the Meritorious Service to Students Award from the Agricultural and Natural Resources Council.

## The Graduate School

Interim Dean: M. Scott  
Herness

## Doctor of Musical Arts

**Baolu Chen**, Beachwood  
B.A., M.A. (Tianjin  
Conservatory of Music)  
M.Mus. (Cleveland State  
University)  
*Music*  
*Dr. Steven Glaser*

## Doctor of Philosophy

**Sheilamae Ablay**, Murrieta,  
CA  
Bachelor's (University of  
California, Irvine)  
M.A.  
*Sociology*  
*Dr. Reanne Frank*  
*Dr. Zhenchao Qian*

**Anas Abdalla Mahmoud Abu  
Doleh**, Columbus  
B.S. (Yarmouk University)  
M.S. (Jordan University of  
Science and Technology)  
*Electrical and Computer  
Engineering*  
*Dr. Umit Catalyurek*

**Scott Michael Adams**,  
Bloomington, IN  
B.S. (University of Arizona)  
M.S.  
*Astronomy*  
*Dr. Christopher Kochanek*

**Fatih Akyol**, Corum, Turkey  
B.S. (University of Gazi Antep)  
M.S.  
*Electrical and Computer  
Engineering*  
*Dr. Siddharth Rajan*

**Katie Allison Albanese**,  
Columbus  
B.S. Biology (University of  
North Carolina at  
Wilmington)  
*Environmental Science*  
*Dr. Roman Lanno*  
*Dr. Yu-Ping Chin*

**Reham Kh. H. S. Aljeeran**,  
Surra, Kuwait  
B.Educ. (College of Basic  
Education)  
M.A.  
*Education*  
*Dr. Richard Voithofer*

**Esen Andic**, Columbus  
B.S., M.A. (Izmir University of  
Economics)  
*Business Administration*  
*Dr. Thomas Goldsby*

**Stephanie Aubry**, Columbus  
B.A. (University of Central  
Florida)  
B.A., M.A. (Southern Illinois  
University Carbondale)  
*Spanish and Portuguese*  
*Dr. Ana Del Sarto*

**Anys Bacha**, Dublin  
B.S., M.S. (Western Michigan  
University)  
M.S.  
*Computer Science and  
Engineering*  
*Dr. Mircea-Radu Teodorescu*

**Lauren P. Bailes**, Columbus  
B.A. (Eastern College)  
M.A. (Teachers College,  
Columbia University)  
*Education*  
*Dr. Roger Goddard*

**Andrea Michelle Baldwin**,  
Columbus  
B.S. (Harding University)  
*Chemistry*  
*Dr. Anita Mattson*

**Ayse Baltacioglu Brammer**,  
Istanbul, Turkey  
B.A. (Ankara University)  
B.A. (Koc University)  
M.A.  
*History*  
*Dr. Jane Hathaway*

**Aneil Bhattacharya Baron**,  
Columbus  
B.A. (University of Chicago)  
M.S. (London School of  
Economics and Political  
Science)  
M.A., M.S.  
*Agricultural, Environmental  
and Development  
Economics*  
*Dr. Elena Irwin*

**Yuksel Ozan Basciftci**,  
Ankara, Turkey  
B.S. (Hacettepe University)  
M.S. (Bilkent University)  
*Electrical and Computer  
Engineering*  
*Dr. Fusun Ozguner*  
*Dr. Can Koksal*

**Patrick Ryan Bell**, Columbus  
B.S., M.S., Master's  
(Oklahoma State  
University)  
*Environmental Science*  
*Dr. Rattan Lal*

**Steven Timothy Bengal**,  
Columbus  
B.A. (University of Michigan,  
Ann Arbor)  
M.A.  
*Psychology*  
*Dr. Duane Wegener*

**Anthony J. Bradfield**,  
Columbus  
B.A., B.S. (University of  
Toledo)  
M.A.  
*Economics*  
*Dr. John Kagel*

**Katherine Anne  
Brind'Amour**,  
Stewartstown, PA  
B.S. (Arizona State University)  
*Public Health*  
*Dr. Thomas Wickizer*

**Allison Faith Brogan**,  
Lexington  
B.A. (Denison University)  
M.A.  
*Theatre*  
*Dr. Joy Reilly*

**Brandon Charles Bryant**,  
Columbus  
B.S. (Florida State University)  
*Physics*  
*Dr. Stuart Raby*

**Carl Davis Buenger**, Bryan,  
TX  
B.A. (Rice University)  
*Mathematics*  
*Dr. Nimish Shah*

**David Bwire**, Columbus  
Bachelor's (Moi University)  
M.A. (Middlebury College)  
*Education*  
*Dr. Valerie Kinloch*

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**Jiexin Cao**, Columbus  
Bachelor's, Master's (Peking  
University)  
M.S.  
*Pharmaceutical Sciences*  
*Dr. Stuart Mangel*

**Zachary Lee Carson**,  
Columbus  
M.S.  
*Physics*  
*Dr. Samir Mathur*

**Jessica Ann Chadwick**,  
Columbus  
B.S. (University of California,  
San Diego)  
*Ohio State Biochemistry*  
*Program*  
*Dr. Jill Rafael-Fortney*

**Lingqian Chang**, Baiyin,  
China  
B.Engr. (Dalian University of  
Technology)  
Master's (Chinese Academy of  
Sciences)  
M.S.  
*Biomedical Engineering*  
*Dr. Wu Lu*

**Samartha Channagiri Ajit**,  
Columbus  
B.S., M.S. (Bangalore  
University)  
M.S. (University of California,  
Irvine)  
*Materials Science and*  
*Engineering*  
*Dr. David McComb*

**Chun-Ming Chen**, Taichung  
City, Taiwan  
B.S. (National Chiao Tung  
University)  
M.S. (University of Southern  
California)  
*Computer Science and*  
*Engineering*  
*Dr. Han-Wei Shen*

**Kuan-Yu Chen**, Columbus  
B.S., M.S. (National Taiwan  
University)  
*Evolution, Ecology, and*  
*Organismal Biology*  
*Dr. Elizabeth Marschall*  
*Dr. Stuart Ludsin*

**Litong Chen**, Guangzhou,  
China  
M.A.  
*East Asian Languages and*  
*Literatures*  
*Dr. Marjorie Chan*

**Na Chen**, Changsha, China  
Bachelor's (Sun Yat-sen  
University)  
M.P.A., Master's (Auburn  
University Main Campus)  
*City and Regional Planning*  
*Dr. Gulsah Akar*  
*Dr. Philip Viton*

**Po-Hsu Chen**, Taipei, Taiwan  
Bachelor's (National Taipei  
University)  
M.S. (National Tsing Hua  
University)  
*Statistics*  
*Dr. Thomas Santner*  
*Dr. Angela Dean*

**Qin Chen**, Sammamish, WA  
B.A., M.A. (Peking University)  
M.A.  
*East Asian Languages and*  
*Literatures*  
*Dr. Kirk Denton*

**Yu Kyoung Cho**, Namyangju-  
si, Korea  
B.S., M.S. (Seoul National  
University)  
*Pharmaceutical Sciences*  
*Dr. A. Phelps*

**Elena Yin-Yin Chung**,  
Rockville, MD  
B.S. (University of Maryland,  
College Park)  
*Chemical Engineering*  
*Dr. Liang-Shih Fan*

**Jamie Stoddard Church**,  
Columbus  
B.S. (University of  
Massachusetts Amherst)  
*Neuroscience Graduate*  
*Studies Program*  
*Dr. Dana McTigue*

**LaPorchia Antoinette**  
**Collins**, Columbus  
Agricultural, Environmental  
and  
*Development Economics*  
*Dr. Elena Irwin*

**Matthew Michael Couch**,  
Gahanna  
B.S. (College of William and  
Mary)  
M.A.  
*Education*  
*Dr. Susan Jones*

**Morris R. Council III**,  
Columbus  
B.S.Educ. (Miami University  
Oxford)  
*Education*  
*Dr. Ralph Gardner*

**Reshma Davidson**,  
Trivandrum, India  
M.S. (University of Madras)  
*Molecular, Cellular, and*  
*Developmental Biology*  
*Dr. Jian-Qiu Wu*

**Austin Lewis Dean**, Chagrin  
Falls  
B.A. (Grinnell College)  
M.A. (Georgetown University)  
*History*  
*Dr. Christopher Reed*  
*Dr. Robert McMahon*

**Paul Armstrong Debell**,  
Columbus  
B.A. (College of William and  
Mary)  
M.A.  
*Political Science*  
*Dr. Goldie Shabad*

**Ted Michael Dickinson**,  
Hilliard  
B.A. (Marshall University)  
M.A.  
*Communication*  
*Dr. David Ewoldsen*

**Hao Ding**, Columbus  
*Bachelor's (Tongji University)*  
*Computer Science and*  
*Engineering*

**Kerry Dixon**, Granville  
B.A. (Bates College)  
M.A. (University of Chicago)  
*Education*  
*Dr. Valerie Kinloch*

**Marc Robinson Dotson**,  
Columbus  
B.S. (Southern Utah  
University)  
M.S. (London School of  
Economics and Political  
Science)  
*Business Administration*  
*Dr. Greg Allenby*

**Veronica Vin-yi Dunham**,  
Columbus  
B.S. (Illinois Wesleyan  
University)  
*Chemistry*  
*Dr. Anita Mattson*

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**Michael John Eades**, Marion  
B.S.Eng.Phys.  
*Nuclear Engineering*  
*Dr. Thomas Blue*

**Luke David Edholm**,  
Andover, MN  
B.A. (University of Saint  
Thomas)  
*Mathematics*  
*Dr. Jeffery McNeal*

**Lauren Rae Elliott-Dorans**,  
Columbus  
B.A., M.A. (Ohio University)  
M.A.  
*Political Science*  
*Dr. Thomas Nelson*

**Julia Raquel Elmer**,  
Cincinnati  
B.A., M.A. (American  
University, Washington)  
M.B.A. (University of South  
Carolina)  
M.Pub.Hlth. (University of  
Sydney)  
M.C.R.P.  
*City and Regional Planning*  
*Dr. Bernadette Hanlon*

**Christopher Michael  
Erlinger**, La Verne, CA  
B.A. (Northwestern University)  
*Greek and Latin*  
*Dr. Carolina Lopez-Ruiz*

**Guodong Fan**, Shanghai,  
China  
Bachelor's (Dalian Jiaotong  
University)  
Master's (Tongji University)  
*Mechanical Engineering*  
*Dr. Marcello Canova*

**Matthew John Faulkner**,  
Wooster  
B.S., M.S. (Illinois State  
University)  
*Animal Sciences*  
*Dr. William Weiss*

**Rebecca Marie Favorito**,  
Columbus  
B.A. (Bard College)  
M.A. (University of Durham)  
*History*  
*Dr. Daniel Hobbins*  
*Dr. Scott Levi*

**Shawn Dennis Flanagan**,  
Columbus  
B.A. (Denison University)  
M.A. (University of  
Connecticut)  
M.H.A. (University of  
Pittsburgh)  
*Human Sciences*  
*Dr. William Kraemer*

**Michael Douglas Furman**,  
Columbus  
B.A. (Louisiana State  
University, Baton Rouge)  
M.A.  
*Slavic and East European  
Languages and Literatures*  
*Dr. Jennifer Suchland*  
*Dr. Gabriella Modan*

**James Christopher  
Gallagher**, Columbus  
B.S. (Ohio Northern  
University)  
M.S.  
*Physics*  
*Dr. Fengyuan Yang*

**Matthew Donald Gallovic**,  
Carboro, NC  
B.S. (Northwestern University)  
M.S.  
*Chemical Engineering*  
*Dr. Barbara Wyslouzil*  
*Dr. Kristy Ainslie*

**Miguel Garcia**, Rye Brook,  
NY  
B.A., M.A. (State University of  
New York at Stony Brook)  
*Spanish and Portuguese*  
*Dr. Terrell Morgan*  
*Dr. Rebeka Campos-Astorkiza*

**Monica del Carmen Garcia  
Blizzard**, Columbus  
B.A., M.A. (University of Notre  
Dame)  
M.A.  
*Spanish and Portuguese*  
*Dr. Laura Podalsky*

**Kevin Alexander Gardner**,  
Fleming  
B.S.Mech.Eng., M.S.  
*Mechanical Engineering*  
*Dr. Amos Gilat*

**Brandon Lee Gillie**, West  
Newton, PA  
B.S. (University of Pittsburgh)  
M.A.  
*Psychology*  
*Dr. Julian Thayer*

**Luis Felipe Giraldo Trujillo**,  
Ibague, Colombia  
Diploma (Universidad  
Nacional de Colombia)  
M.S. (Universidad de Los  
Andes)  
M.S.  
*Electrical and Computer  
Engineering*  
*Dr. Kevin Passino*

**James Edward Giuliani**,  
Columbus  
B.S.Aero.Astro.Eng., M.S.  
*Aeronautical and Astronautical  
Engineering*  
*Dr. Jen-Ping Chen*

**Evan Zachary Goldstein**,  
Columbus  
B.A. (Case Western Reserve  
University)  
*Neuroscience Graduate  
Studies Program*  
*Dr. Dana McTigue*

**David R. Gonzalez**, King  
George, VA  
B.S., M.S. (Western Michigan  
University)  
*Aeronautical and Astronautical  
Engineering*  
*Dr. Datta Gaitonde*

**James Stevenson  
Goodenberger**,  
Reynoldsburg  
B.A. (Hastings College)  
*Agricultural, Environmental  
and Development  
Economics*  
*Dr. Henry Klaiber*  
*Dr. Sathya Gopalakrishnan*

**Tyler Adam Growden**, Delta  
B.S.Elec.Cptr.Eng., M.S.  
*Electrical and Computer  
Engineering*  
*Dr. Paul Berger*

**Christopher David  
Hartmann**, Columbus  
B.S. (Xavier University)  
M.A.  
*Geography*  
*Dr. Becky Mansfield*

**Jacqueline Hyland Heath**,  
Hilliard  
B.A. (American University,  
Washington)  
M.A.  
*Psychology*  
*Dr. Michael Vasey*

Commencement Convocation, August 7, 2016

**Alexander Heeren**, Columbus  
B.S. (University of Wisconsin-  
Madison)  
M.S. (University of Minnesota,  
Twin Cities)  
*Environment and Natural  
Resources*  
Dr. Eric Toman

**Jennifer Kathryn Hellmann**,  
Columbus  
B.S. (Messiah College)  
*Evolution, Ecology, and  
Organismal Biology*  
Dr. Ian Hamilton

**Joel Higley**, Powell  
B.S. (United States Air Force  
Academy)  
Master's (Air University-  
Community College of the  
Air Force)  
*History*  
Dr. Peter Mansoor

**Melinda Sue Hill**, Galena  
B.S., M.S.  
*Human Sciences*  
Dr. Brian Focht

**Lauren Elizabeth Himmel**,  
Columbus  
B.S., D.V.M.  
*Comparative and Veterinary  
Medicine*  
Dr. Ching-Shih Chen

**Nichole L. Hodges**,  
Westerville  
B.A. (East Carolina University)  
M.Pub.Hlth.  
*Public Health*  
Dr. Mira Katz

**Dustin Hunter Hoffman**,  
Columbus  
B.S., M.S.  
*Computer Science and  
Engineering*  
Dr. Bruce Weide

**Jill Ashley Hoffman**, Upper  
Arlington  
B.S. (Pennsylvania State  
University)  
M.S.W. (Temple University)  
*Social Work*  
Dr. Dawn Anderson-Butcher

**Casey Michael Holycross**,  
Dayton  
B.S.Mech.Eng. (Wright State  
University)  
*Aeronautical and Astronautical  
Engineering*  
Dr. Mo-How Shen

**Siavash HosseinyAlamdary**,  
Malayer, Iran  
B.S. (University of Tabriz)  
M.S. (University of Tehran)  
M.S.  
*Civil Engineering*  
Dr. Alper Yilmaz

**Biao Huang**, Columbus  
B.S. (Beijing Normal  
University)  
M.S.  
*Physics*  
Dr. Tin-Lun Ho

**I-Wen Huang**, Changhua,  
Taiwan  
B.S. (National Cheng Kung  
University)  
M.S. (State University of New  
York at Stony Brook)  
*Materials Science and  
Engineering*  
Dr. Rudolph Buchheit

**Jiaqing Huang**, Columbus  
Bachelor's (Shandong  
University)  
*Electrical and Computer  
Engineering*  
Dr. Yuejie Chi

**Mao Huang**, Changsha, China  
Bachelor's (China Agricultural  
University)  
M.S.  
*Horticulture and Crop Science*  
Dr. Clay Sneller

**Xiang Hui**, Tianjin, China  
B.A. (Indiana University  
Bloomington)  
M.A.  
*Economics*  
Dr. Maryam Saeedi

**Jaejin Hwang**, San Mateo,  
CA  
B.Eng., M.S. (Ajou University)  
*Industrial and Systems  
Engineering*  
Dr. William Marras

**Muhtadi Muhammad Islam**,  
Canal Winchester  
B.S. (University of Dayton)  
*Integrated Biomedical Science  
Graduate Program*  
Dr. Jeffrey Parvin

**Victor Hugo Iturra Rivera**,  
Columbus  
B.S.Bus.Admin. (Universidad  
Austral de Chile)  
Master's (Universidad Catolica  
del Norte)  
M.S.  
*Agricultural, Environmental  
and Development  
Economics*  
Dr. Mark Partridge

**Carla B. Jagger**, Mount  
Gilead  
B.S.Agr., M.S.  
*Agricultural and Extension  
Education*  
Dr. Melena Whittington

**Gabriela Joanna  
Jakubowska**, Columbus  
B.A. (State University of New  
York at Binghamton)  
M.A.  
*Anthropology*  
Dr. Paul Sciuilli  
Dr. Samuel Stout

**Benjamin Andres Jara  
Valencia**, Columbus  
Titulo.Bach., Magister  
(Pontifical Catholic  
University of Chile)  
M.S.  
*Agricultural, Environmental  
and Development  
Economics*  
Dr. Mark Partridge

**Rajith Madushanka  
Jayasinha Arachchige**,  
Pannipitiya, Sri Lanka  
B.S. (University of Colombo)  
M.S. (Central Michigan  
University)  
M.S.  
*Chemistry*  
Dr. Christopher Jaroniec

**Yanan Jia**, Houma, China  
B.S. (China University of  
Mining and Technology)  
M.S. (University of Toledo)  
*Statistics*  
Dr. Catherine Calder

**Heather Grace Kaplan**,  
Columbus  
B.S., M.S. (Pennsylvania State  
University)  
*Arts Administration, Education  
and Policy*  
Dr. Sydney Walker

Commencement Convocation, August 7, 2016

**Jenna Rose Karras**, Columbus  
B.S. (University of Wisconsin - Eau Claire)  
*Molecular, Cellular, and Developmental Biology*  
Dr. Frances Huebner

**Hussam H. Kashou**, Dublin  
B.S.Elec.Cptr.Eng., M.A.  
*Education*  
Dr. Anika Anthony

**Zachary Edward Kenitzer**, Louisville, KY  
B.S., M.S. (University of Louisville)  
*City and Regional Planning*  
Dr. Jennifer Cowley

**Ashley Rae Kennard**, Troy  
B.A. (University of Cincinnati - Main Campus)  
M.A.  
*Communication*  
Dr. David Ewoldsen

**Sarah Peters Kernan**, Naperville, IL  
B.A.Honors (University of Missouri-Kansas City)  
M.A.  
*History*  
Dr. Daniel Hobbins  
Dr. Alison Beach

**Hae Na Kim**, Columbus  
B.A. (Sookmyung Women's University)  
Master's (Indiana University Bloomington)  
M.A.  
*Education*  
Dr. David Stein

**Hyeyoung Kim**, Columbus  
B.Engr., Master's (University of Seoul)  
*Geography*  
Dr. Ningchuan Xiao

**Hyun Sung Kim**, Dae-jeon, Korea  
Bachelor's (Korea University)  
*Materials Science and Engineering*  
Dr. Michael Sumption

**Min A Kim**, Rochester Hills, MI  
B.A. (Chung-Ang University)  
B.A. (University of Michigan, Ann Arbor)  
M.A.  
*History of Art*  
Dr. Julia Andrews

**Yoon Jung Kim**, Busan, Korea  
B.A. (Pusan National University)  
M.A. (University of Wisconsin-Madison)  
*Education*  
Dr. Alan Hirvela

**Samuel Joshua Kuhr**, Columbus  
B.S., M.S. (University of Dayton)  
M.S.  
*Materials Science and Engineering*  
Dr. Hamish Fraser

**Fei Lao**, Nanning, China  
B.Engr. (China Agricultural University)  
*Food Science and Technology*  
Dr. M. Giusti

**Giang Thi Le**, Ninh Binh, Viet Nam  
Diploma (Moscow State University)  
*Mathematics*  
Dr. Michael Davis

**Soo Yun Lee**, Seoul, Korea  
B.A. (Chung-Ang University)  
M.A. (State University of New York at Buffalo)  
*Education*  
Dr. Francis Troyan

**Dongyue Li**, Luoyang, China  
Bachelor's (People's Liberation Army Information Engineering University)  
M.S.  
*Geodetic Science and Surveying*  
Dr. Michael Durand

**Xiaofei Li**, Xi'an, China  
Bachelor's (Zhejiang University)  
*Materials Science and Engineering*  
Dr. Jianjun Guan

**Tara Jeanne Lindberg**, Lebanon  
B.A., M.A.  
*Education*  
Dr. Antoinette Miranda

**Monica Elissa Lindgren**, Windsor, CA  
B.A. (University of North Carolina at Chapel Hill)  
M.A.  
*Psychology*  
Dr. Janice Kiecolt-Glaser  
Dr. Julian Thayer

**Jessica Kristen Linley**, Columbus  
B.A., M.S.W.  
*Social Work*  
Dr. Keith Warren

**Xiaotong Liu**, Yantai, China  
B.S. (Shanghai Jiao Tong University)  
M.S.  
*Computer Science and Engineering*  
Dr. Han-Wei Shen

**Gleides Alexandra Lopes Rizzi**, New York, NY  
B.S. (New York University)  
M.S. (City University of New York (All Inst.))  
*Education*  
Dr. Ralph Gardner

**Karen Ivette Lopez Alonzo**, Boaco, Nicaragua  
Bachelor's (International University of Latin American Integration)  
Master's (Arizona State University)  
M.A.  
*Spanish and Portuguese*  
Dr. Terrell Morgan  
Dr. Rebeka Campos-Astorkiva

**Horacio Daniel Lopez Nicora**, Asuncion, Paraguay  
Ingeniero (Universidad Nacional de Asuncion)  
Licenciatura (Universidad Comenera del Paraguay)  
M.S. (University of Illinois at Urbana-Champaign)  
M.S.  
*Plant Pathology*  
Dr. Terry Niblack

**Gregory Harrison Lott**, Granville  
B.A. (Dickinson College)  
M.S. (Canisius College)  
*Human Sciences*  
Dr. Brian Turner



Commencement Convocation, August 7, 2016

**Qiuping Lu**, Columbus  
B.S. (Nanjing University)  
M.S.  
*Nuclear Engineering*  
Dr. Xiaodong Sun

**Rong Lu**, Dafeng, China  
B.S. (Nanjing Normal University)  
M.S. (Middle Tennessee State University)  
M.S.  
*Biostatistics*  
Dr. Grzegorz Rempala

**Jennifer Peterson Lundine**, Columbus  
B.A., M.A.  
*Speech and Hearing Science*  
Dr. Rebecca McCauley  
Dr. Stacy Harnish

**Andrew Lionel Luttrell**, Columbus  
B.A. (Eastern Illinois University)  
M.A.  
*Psychology*  
Dr. Richard Petty

**Duchao Lv**, Columbus  
Bachelor's (Xi'an Jiaotong University)  
M.S.  
*Materials Science and Engineering*  
Dr. Yunzhi Wang

**David W. Mahaffey**, Centerville  
B.S. (Illinois Institute of Technology)  
M.S.  
*Industrial and Systems Engineering*  
Dr. Rajiv Shivpuri

**Sebastien J. Mainville**, Montreal, QC  
B.A. (Concordia University)  
M.A. (McGill University)  
M.A.  
*Political Science*  
Dr. Alexander Wendt

**Ashley Michelle Matheny**, Vienna, WV  
B.A., B.S.Civ.Eng., M.S.  
*Civil Engineering*  
Dr. Gil Bohrer

**Rachel Grant Mauk**, Columbus  
B.S., M.S.  
*Atmospheric Sciences*  
Dr. Jay Hobgood

**Samantha Mary McDonnell**, Columbus  
B.S.Elec.Cptr.Eng., M.S.  
*Electrical and Computer Engineering*  
Dr. Waleed Khalil

**Yingdan Mei**, Nanning, Guangxi, China  
Bachelor's, Master's (Renmin University of China)  
M.S.  
*Agricultural, Environmental and Development Economics*  
Dr. Brent Sohngen

**Sara Elizabeth Mernitz**, Columbus  
B.A. (University of Minnesota, Twin Cities)  
M.S.  
*Human Sciences*  
Dr. Claire Kamp Dush

**Vittorio Emanuele Merola**, Columbus  
B.A. (University of Texas at Austin)  
M.A. (University of Wisconsin-Madison)  
M.A.  
*Political Science*  
Dr. Sarah Brooks

**Cecelia Rosemarie Miller**, Pickerington  
B.S., M.S.  
*Integrated Biomedical Science Graduate Program*  
Dr. John Byrd  
Dr. Erin Hertlein

**Adil Baig Moghal**, Columbus  
B.S. (West Virginia University)  
*Ohio State Biochemistry Program*  
Dr. Michael Ibba

**Sushant Nivasrao More**, Thane West, Maharashtra, India  
B.S., M.S. (Indian Institute of Science Education and Research)  
M.S.  
*Physics*  
Dr. Richard Furnstahl

**Joel Pedro Moreira**, Mafra, Portugal  
Licenciatura (University of Coimbra)  
*Mathematics*  
Dr. Vitaly Bergelson

**Pranietha Mohan Mudliar**, Pune, India  
B.S., M.S. (University of Pune)  
*Environment and Natural Resources*  
Dr. Jeremy Brooks  
Dr. Tomas Koontz

**Robert Owen Munk**, DeWitt, MI  
B.S. (Michigan State University)  
M.A.  
*Economics*  
Dr. Audrey Light

**Kimberly Ann Murphy**, Mount Pearl, NL  
B.S. (Memorial University of Newfoundland)  
M.S. (McGill University)  
*Education*  
Dr. Laura Justice

**Kevin Joseph Nelson**, Columbus  
B.S.Chem.Eng. (Miami University Oxford)  
M.S.  
*Biomedical Engineering*  
Dr. Samir Ghadiali  
Dr. Bryan Whitson

**Allison Kathleen Nicoletti**, Columbus  
B.A. (Illinois Wesleyan University)  
*Accounting and Management Information Systems*  
Dr. Annette Beatty

**John Francis Obrycki**, Columbus  
B.A. (Miami University Oxford)  
M.A. (Brandeis University)  
M.S. (Ball State University)  
*Environment and Natural Resources*  
Dr. Nicholas Basta

**Alexis Ortiz-Rosario**, Columbus  
B.S.Ind.Sys.Eng. (University of Puerto Rico)  
M.S.  
*Biomedical Engineering*  
Dr. Hojjat Adeli  
Dr. John Buford

**Edward Justin Page**, Washington, PA  
M.A. (Pennsylvania State University)  
*Education*  
Dr. Helen Malone

Commencement Convocation, August 7, 2016

**Christopher Chun-Herng Pan**, Little Rock, AR  
B.S. (Rhodes College)  
*Pharmaceutical Sciences*  
*Dr. Nam Lee*

**Jeffrey Rao Parker**,  
Columbus  
B.A. (Brigham Young  
University)  
M.A.  
*Slavic and East European  
Languages and Literatures*  
*Dr. Andrea Sims*

**James K. Perrin, Jr.**, Mill  
Creek, WA  
B.A. (Cornell University)  
M.A. (Villanova University)  
*History*  
*Dr. Christopher Grimsley*

**Tracee Lynn Perryman**,  
Toledo  
B.A. (University of Michigan,  
Ann Arbor)  
M.A. (Bowling Green State  
University)  
*Social Work*  
*Dr. Tamara Davis*

**Anil Kenneth Persad**,  
Chaguanas, Trinidad and  
Tobago  
D.V.M. (University of the West  
Indies)  
M.S.  
*Comparative and Veterinary  
Medicine*  
*Dr. Jeffrey LeJeune*

**Vitaly Petrishchev**, Columbus  
Diploma (Moscow State  
University)  
M.S.  
*Aeronautical and Astronautical  
Engineering*  
*Dr. Igor Adamovich*

**Xijun Piao**, Benxi, China  
B.S. (Fudan University)  
*Chemistry*  
*Dr. Dennis Bong*

**Alejandro Jose Pina Ortega**,  
Guayana, Venezuela  
Bachelor's (Universidad de  
Los Andes)  
M.S.  
*Electrical and Computer  
Engineering*  
*Dr. Longya Xu*

**Paige Marie Piper**, Columbus  
B.A. (Wright State University)  
M.A. (Bowling Green State  
University)  
*French and Italian*  
*Dr. Margaret Flinn*

**Gabriel Aaron Piser**,  
Philadelphia, PA  
B.A. (Earlham College)  
M.A. (State University of New  
York at Binghamton)  
*Comparative Studies*  
*Dr. Eugene Holland*

**Jason Robert Pitarresi**,  
Hamburg, NY  
B.S. (State University of New  
York at Geneseo)  
*Ohio State Biochemistry  
Program*  
*Dr. Michael Ostrowski*

**Christopher Joel Plumberg**,  
Denver, PA  
B.A. (Eastern College)  
M.S.  
*Physics*  
*Dr. Ulrich Heinz*

**Mikaella Polyviou**, Limassol,  
Cyprus  
Bachelor's (University of  
Cyprus)  
M.Bus.Log.Eng.  
*Business Administration*  
*Dr. August Knemeyer*  
*Dr. Manus Rungtusanatham*

**Ashley Marie Powers**,  
Buckeye Lake  
B.B.A., B.A. (Eastern Michigan  
University)  
M.A. (Bowling Green State  
University)  
*French and Italian*  
*Dr. Sarah-Grace Heller*

**Michael Presley**, Columbus  
B.S.Weld.Eng., M.S.  
*Materials Science and  
Engineering*  
*Dr. Hamish Fraser*

**Charlie Jacob Pyle**, Upper  
Arlington  
Pharm.D.  
*Pharmaceutical Sciences*  
*Dr. Daren Knoell*  
*Dr. Larry Schlesinger*

**Yun Qiu**, Ji'an, China  
B.S., Bachelor's (Peking  
University)  
M.S.  
*Agricultural, Environmental  
and Development  
Economics*  
*Dr. Sathya Gopalakrishnan*

**Samyam Rajbhandari**,  
Lalitpur, Nepal  
B.A. (Williams College)  
M.S.  
*Computer Science and  
Engineering*  
*Dr. P. Sadayappan*

**Andrei Rajkovic**, Pittsburgh,  
PA  
*Molecular, Cellular, and  
Developmental Biology*  
*Dr. Michael Ibbá*

**Rachel Amy Ralston**, San  
Luis Obispo, CA  
B.A. (University of California,  
Berkeley)  
M.A.  
*Communication*  
*Dr. Nancy Rhodes*

**Mario Andres Ramos  
Veloza**, Columbus  
Titulo.Bach. (Universidad  
Nacional de Colombia)  
M.A.  
*Economics*  
*Dr. David Blau*

**Nilini Sugeesha Ranbaduge**,  
Colombo, Sri Lanka  
B.S. (University of Colombo)  
*Chemistry*  
*Dr. Vicki Wysocki*

**Jason W. Reece**, Columbus  
B.A. (Miami University Oxford)  
M.C.R.P.  
*City and Regional Planning*  
*Dr. Jennifer Cowley*

**Xiaodi Ren**, Ruzhou, China  
B.S., M.S. (Wuhan University)  
*Chemistry*  
*Dr. Yiyang Wu*

**Theodoto Wafula Ressa**,  
Funyula, Kenya  
M.A.  
*Education*  
*Dr. Laurie Katz*

Commencement Convocation, August 7, 2016

- Michael Richard Riedl**,  
Louisville, KY  
B.S., Bachelor's (University of  
Dayton)  
M.S.  
*Electrical and Computer  
Engineering*  
*Dr. Lee Potter*
- Catherine Saenz**, Easton, PA  
B.S. (University of Maryland,  
College Park)  
M.A. (University of  
Connecticut)  
*Human Sciences*  
*Dr. Jeff Volek*
- Christian David Salazar  
Valenzuela**, Quito, Ecuador  
B.S. (Pontificia Universidad  
Catolica del Ecuador)  
*Evolution, Ecology, and  
Organismal Biology*  
*Dr. H. Gibbs*
- Jaime Omar Salinas  
Zabalaga**, Columbus  
Bachelor's (Universidad  
Catolica Boliviana)  
M.Educ. (Universidad Mayor  
de San Simon)  
M.A.  
*Spanish and Portuguese*  
*Dr. Fernando Unzueta*
- Margaret Sanders**, Austin, TX  
B.S. (University of Texas at  
Austin)  
M.A.  
*Education*  
*Dr. Lynley Anderman*
- Varittha Sanphuang**,  
Bangkok, Thailand  
B.Eng. (Asian University)  
M.S.  
*Electrical and Computer  
Engineering*  
*Dr. John Volakis*
- Jordan David Satler**,  
Columbus  
B.S., M.S. (San Diego State  
University)  
*Evolution, Ecology, and  
Organismal Biology*  
*Dr. Bryan Carstens*
- John McDonald Schaefer**,  
Columbus  
B.A. (Ohio Wesleyan  
University)  
M.S. (Southern Connecticut  
State University)  
*Education*  
*Dr. Helen Malone*
- Ezra Schricker**, Columbus  
B.A. (University of Chicago)  
M.A.  
*Political Science*  
*Dr. Alexander Thompson*
- Eric Jon Schussler**,  
Columbus  
B.A., M.S. (Gannon University)  
*Health and Rehabilitation  
Sciences*  
*Dr. James Onate*
- Haleigh Morgan Scott**,  
Columbus  
B.A. (University of Toledo)  
M.A.  
*Psychology*  
*Dr. Susan Haverkamp*
- Marnie Nicole Shapiro**,  
Columbus  
B.A., M.A. (California State  
University, Northridge)  
*Education*  
*Dr. Nancy Neef*
- Luv Sharma**, Allahbad, India  
B.Tech. (Motilal Nehru  
National Institute of  
Technology)  
M.S., M.B.A.  
*Business Administration*  
*Dr. Aravind Chandrasekaran*  
*Dr. Kenneth Boyer*
- John Brendan Shaw**,  
Columbus  
B.A. (University of Kansas)  
M.A.  
*English*  
*Dr. Martin Ponce*
- Yinxuan Shi**, Taicang,  
Suzhou, China  
B.S. (University of Electronic  
Science and Technology of  
China)  
*Computer Science and  
Engineering*  
*Dr. Roger Crawfis*
- Su Hyun Shin**, Columbus  
B.A., M.A. (Seoul National  
University)  
*Human Sciences*  
*Dr. Dean Lillard*  
*Dr. Catherine Montalto*
- Jonathan Kenji Shintaku**,  
Fresno, CA  
B.S. (University of California,  
Los Angeles)  
*Molecular, Cellular, and  
Developmental Biology*  
*Dr. Denis Guttridge*
- Chaitanya Prakash Shivade**,  
Pune, India  
B.Eng. (University of Pune)  
M.S.  
*Computer Science and  
Engineering*  
*Dr. John Fosler-Lussier*  
*Dr. Albert Lai*
- Cameron Michael Shriver**,  
Oxford  
B.A. (College of William and  
Mary)  
M.A.  
*History*  
*Dr. Margaret Newell*
- Tabatha Renee Simmons**,  
Elmore  
B.S. (Ohio Northern  
University)  
*Molecular, Cellular, and  
Developmental Biology*  
*Dr. Kevin Flanigan*
- Keith Collins Skowronski**,  
Columbus  
B.S.Mech.Eng.  
M.B.A. (University of Akron)  
*Business Administration*  
*Dr. W. Benton*
- Angela Denise Smith**,  
Columbus  
B.S.Bus.Admin., M.A.  
M.B.A. (Franklin University)  
*Education*  
*Dr. Joshua Hawley*
- Porsha Latrice Smith**,  
Columbus  
B.S.Chem.(Georgia State  
University)  
*Integrated Biomedical Science  
Graduate Program*  
*Dr. Robert Baiocchi*
- Eric Paul Snyder**, Columbus  
B.A. (Piedmont College)  
M.A. (University of Georgia)  
*Philosophy*  
*Dr. Stewart Shapiro*
- Mark Sokolsky**, Columbus  
B.A.Honors (McMaster  
University)  
M.A. (University of Toronto)  
*History*  
*Dr. Nicholas Breyfogle*

Commencement Convocation, August 7, 2016

**Wendy Fergusson Soltz**,  
Columbus  
B.A. (Indiana University  
Bloomington)  
M.A. (George Washington  
University)  
M.A. (Brandeis University)  
*History*  
*Dr. Robin Judd*

**Garrett Evan Somers**, San  
Carlos, CA  
B.S. (University of California,  
San Diego)  
M.S.  
*Astronomy*  
*Dr. Marc Pinsonneault*

**Trent Taylor Steidley**,  
Columbus  
B.A. (Oklahoma State  
University)  
M.A.  
*Sociology*  
*Dr. Andrew Martin*  
*Dr. Dana Haynie*

**Brooke Nan Stevens**,  
Columbus  
B.S. (James Madison  
University)  
*Environmental Science*  
*Dr. Nicholas Basta*

**Jed H. Stinner**, Smithville  
B.S. (Ohio University)  
*Environmental Science*  
*Dr. Richard Moore*  
*Dr. Casey Hoy*

**Elizabeth Ashley Stratis**,  
Columbus  
B.A. (Boston University)  
M.A.  
*Psychology*  
*Dr. Luc Lecavalier*  
*Dr. Michael Vasey*

**William Robert Stromeyer**,  
Pittsford, NY  
B.F.A., M.B.A. (Rochester  
Institute of Technology)  
*Business Administration*  
*Dr. Raymond Noe*

**Christopher Alan Summers**,  
Columbus  
B.A. (Pennsylvania State  
University)  
*Business Administration*  
*Dr. Rebecca Reczek*

**David Wayne Sweeten**,  
Columbus  
B.A. (Sam Houston State  
University)  
M.A. (Purdue University)  
*English*  
*Dr. Ethan Knapp*

**Haley Star Swenson**,  
Columbus  
B.A. (Vanderbilt University)  
M.A.  
*Women's, Gender and  
Sexuality Studies*  
*Dr. Mytheli Sreenivas*  
*Dr. Steven Lopez*

**Tunde Katalin Szivak**,  
Columbus  
B.S. (United States Military  
Academy)  
M.A. (University of  
Connecticut)  
*Human Sciences*  
*Dr. William Kraemer*

**Emily Kathryn Tarr**,  
Columbus  
B.A. (University of Michigan,  
Ann Arbor)  
*Labor and Human Resources*  
*Dr. Steffanie Wilk*

**Emre Tepe**, Istanbul, Turkey  
B.S., M.S. (Istanbul Technical  
University)  
M.C.R.P.  
*City and Regional Planning*  
*Dr. Jean-Michel Guldmann*

**Sri Devi Thakkilapati**, Parma  
B.A. (Cleveland State  
University)  
M.A.  
*Sociology*  
*Dr. Steven Lopez*

**Erin Ashley Kellogg Truong**,  
West Des Moines, IA  
B.A.Honors (University of  
Southern California)  
M.A.  
*Psychology*  
*Dr. Charles Emery*

**Shinsuke Tsuchiya**, Zushi,  
Japan  
B.A., M.A. (Brigham Young  
University)  
*East Asian Languages and  
Literatures*  
*Dr. Charles Quinn*

**Anthony Thomas Vesco**,  
New Philadelphia  
B.A. (Case Western Reserve  
University)  
M.A.  
*Psychology*  
*Dr. Mary Fristad*  
*Dr. Michael Vasey*

**Amber L. Vlasnik**, Kettering  
B.A.Honors (Saint Norbert  
College)  
M.Liberal.Stds. (Louisiana  
State University, Baton  
Rouge)  
*Education*  
*Dr. Tatiana Suspitsyna*

**Kanu Wahi**, Domlur, India  
B.S., M.S. (Manipal University)  
*Molecular Genetics*  
*Dr. Susan Cole*

**Jessica T. Walz**, Bryan  
B.A.Honors (Ohio Wesleyan  
University)  
M.A.  
*Anthropology*  
*Dr. Dawn Kitchen*

**Alan Yao Wang**, Chillicothe  
B.S.Chem.Eng., M.S.  
*Chemical Engineering*  
*Dr. Liang-Shih Fan*

**Junyang Wang**, Shenyang,  
China  
Bachelor's (Shanghai  
University of Finance and  
Economics)  
M.S.  
*Statistics*  
*Dr. Mario Peruggia*  
*Dr. Christopher Hans*

**Shi Wang**, Wuxi, China  
Bachelor's (Zhejiang  
University)  
*Mathematics*  
*Dr. Jean-Francois Lafont*

**Rosanna Pereira Watowicz**,  
Cleveland Heights  
B.S. (Miami University Oxford)  
M.S.  
*Health and Rehabilitation  
Sciences*  
*Dr. Christopher Taylor*

**Melissa Margaret Weber-  
Mayrer**, Columbus  
B.S.Educ., M.A.  
*Education*  
*Dr. Shayne Piasta*

Commencement Convocation, August 7, 2016

**Jeremy Bryant Weiss,**  
Columbus  
B.A. (University of Southern  
California)  
M.A. (University of Wyoming)  
*Philosophy*  
*Dr. Edward D'Arms*  
*Dr. Sigrun Svavarsdottir*

**Alessandra Marie Welker,**  
Columbus  
B.A. (Colby College)  
*Neuroscience Graduate  
Studies Program*  
*Dr. Christine Beattie*

**Andrew James Wendruff,**  
Columbus  
B.A. (Mercyhurst University)  
M.S. (University of Alberta)  
*Geological Sciences*  
*Dr. Loren Babcock*

**Douglas Evan Wertepny,**  
Columbus  
B.S. (University of Dayton)  
M.S.  
*Physics*  
*Dr. Yuri Kovchegov*

**Larkin Gene Weyand,**  
Columbus  
B.A. (Brigham Young  
University)  
M.F.A. (University of  
Maryland, College Park)  
*Education*  
*Dr. George Newell*

**Kenneth John White, Jr.,**  
Columbus  
B.A. (Wayne State University)  
Master's (Belmont University)  
M.S.  
*Human Sciences*  
*Dr. Michael Betz*

**Leticia Rose Wiggins,**  
Columbus  
B.A., M.A.  
*History*  
*Dr. Lilia Fernandez*

**Rebecca Nicole Williams-  
Wagner,** Columbus  
B.S. (Otterbein University)  
*Microbiology*  
*Dr. Tina Henkin*

**Christopher Ryan Willis,**  
Columbus  
B.S. (Lipscomb University)  
*Physics*  
*Dr. Linn Van Woerkom*

**Yi Xie,** Columbus  
Bachelor's (University of  
Science and Technology of  
China)  
*Nuclear Engineering*  
*Dr. Jinsuo Zhang*

**Zichen Xu,** Nanchang, China  
M.S. (University of South  
Florida)  
*Electrical and Computer  
Engineering*  
*Dr. Xiaorui Wang*

**Ziwei Xu,** Kunshan, China  
B.A. (Shanghai Ocean  
University)  
M.Educ. (University of Texas  
at Austin)  
*Education*  
*Dr. Nancy Neef*

**Chun-Ting Yang,** Kaohsiung,  
Taiwan  
B.Educ. (National Taiwan  
Normal University)  
M.A. (National Chung Cheng  
University)  
*Education*  
*Dr. Leslie Moore*

**Jennifer Yang,** Columbus  
B.S. (University of Cincinnati -  
Main Campus)  
*Molecular, Cellular, and  
Developmental Biology*  
*Dr. Gregory Lesinski*

**Yuan Yang,** Columbus  
Bachelor's (Zhejiang  
University)  
M.S.  
*Materials Science and  
Engineering*  
*Dr. Michael Sumption*

**Justin Robert Young,** Dublin  
B.S. (Otterbein University)  
M.S.  
*Physics*  
*Dr. Ezekiel Johnston-Halperin*

**Ingy Abdelkareem Youssef,**  
Cairo, Egypt  
Bachelor's, M.S. (Ain Shams  
University)  
M.S.  
*Computer Science and  
Engineering*  
*Dr. Anish Arora*

**Ruixuan Ryan Yu,** San Jose,  
CA  
B.A. (University of California,  
Berkeley)  
*Ohio State Biochemistry  
Program*  
*Dr. Jennifer Ottesen*

**Chen Zhang,** Yokohama,  
Kanagawa, Japan  
B.A. (Peking University)  
Master's (University of Tokyo)  
*Slavic and East European  
Languages and Literatures*  
*Dr. Alexander Burry*

**Meng Zhang,** Suzhou, China  
Bachelor's (East China  
University of Science and  
Technology)  
*Biophysics*  
*Dr. Dongping Zhong*

**Ning Zhang,** Linyi, China  
Bachelor's (Shandong  
Agricultural University)  
Master's (Zhejiang Agriculture  
and Forestry University)  
*Horticulture and Crop Science*  
*Dr. John Finer*

**Qing Zhang,** Zhumadian,  
China  
B.S. (Zhejiang University)  
*Mathematics*  
*Dr. James Cogdell*

**Zhifen Zhang,** Guangzhou,  
China  
B.S.Agr. (South China  
Agricultural University)  
M.S.  
*Horticulture and Crop Science*  
*Dr. John Finer*

**Shuting Zhao,** Hangzhou,  
China  
Bachelor's (Zhejiang  
University)  
Master's (Cornell University)  
*Biomedical Engineering*  
*Dr. Xiaoming He*

**Yuxi Zhao,** Beijing, China  
Bachelor's (Beijing Forestry  
University)  
Bachelor's (University of  
International Business and  
Economics)  
M.S. (University of  
Massachusetts Amherst)  
*Geography*  
*Dr. Darla Munroe*

**Cheng Zheng**, Shanghai, China  
B.S. (Peking University)  
*Mathematics*  
*Dr. Nimish Shah*

**Wenli Zheng**, Hangzhou, China  
B.S. (Shanghai Jiao Tong University)  
M.S. (University of Southern California)  
*Electrical and Computer Engineering*  
*Dr. Xiaorui Wang*

**Hongkun Zhu**, Beijing, China  
B.S. (China Agricultural University)  
*Microbiology*  
*Dr. Kurt Fredrick*

**Christopher Joseph Ziehm**, Columbus  
B.S. (Kent State University)  
M.S.  
*Chemistry*  
*Dr. Claudia Turro*

**Jonathan Douglas Zizka**, Columbus  
B.S. (University of Arizona)  
M.S.  
*Physics*  
*Dr. Ratnasingham Sooryakumar*

### **Doctor of Audiology**

**Amy Stewart Custer**, Anna  
B.A.  
*Speech and Hearing Science*

**Molly Ann Krygowski**, Girard  
B.A.  
*Speech and Hearing Science*

**Jeffrey D. Mills**, Dublin  
B.S.Hspty.Mgt.  
*Speech and Hearing Science*

### **Doctor of Nursing Practice**

**Sheila Mary Chucta**, Galena  
B.S.Nursing (Capital University)  
M.S.  
*Nursing*

### **Doctor of Physical Therapy**

**Holli Nicole Mueller**, Harrison  
B.S.Educ.  
*Health and Rehabilitation Sciences*

### **Specialist in Education**

**D. Michele Sanderson**, Columbus  
B.A. (Capital University)  
Diploma (Bradford School)  
M.S.  
*Education*

### **Master in the Study of Law**

**Donna Anne Ruch**, Columbus  
B.S.Bus.Admin., M.S.W.  
*Law*

### **Master of Applied Clinical and Preclinical Research**

**Peter Andrew Bell**, Winter Garden, FL  
B.B.A. (Harding University)  
*Interdisciplinary Programs*

**Jolie M. Benner**, Columbus  
B.S.  
*Interdisciplinary Programs*

**Kelsi E. Bryan**, Delaware  
B.S.Nursing (University of Cincinnati - Main Campus)  
*Interdisciplinary Programs*

**Carli Erin Davis**, Cincinnati  
B.S. (University of Cincinnati - Main Campus)  
*Interdisciplinary Programs*

**Janae Fitzpatrick**, Muncie, IN  
B.S. (Ball State University)  
*Interdisciplinary Programs*

**Lisa P. Hines**, Marysville  
B.S. (Franklin University)  
*Interdisciplinary Programs*

**Kathryn Lynn Jelinek**, Hilliard  
B.S. (Xavier University)  
*Interdisciplinary Programs*

**Cherelle Nicole Johnson**, Reynoldsburg  
B.S. (Central State University)  
*Interdisciplinary Programs*

**Isabel H. Manning**, Columbus  
B.S.  
*Interdisciplinary Programs*

**Danielle McPherson**, Chula Vista, CA  
B.A. (National University, San Diego)  
*Interdisciplinary Programs*

**Rebecca Kay Moore**, Orient  
B.S.Nursing (Capital University)  
*Interdisciplinary Programs*

**Holly Marie Steigelman**, Columbus  
B.A. (Miami University Oxford)  
*Interdisciplinary Programs*

**Sanjay Varikuti**, Dublin  
B.S. (Osmania University)  
M.S. (University of Hyderabad)  
M.S. (Western Kentucky University)  
*Interdisciplinary Programs*

**Ariel Lynn Zugg**, Caledonia  
B.S.Pharm.Sci.  
*Interdisciplinary Programs*

### **Master of Architecture**

**Alexander Ross Argyris**, Waynesville  
B.A. (Capital University)  
*Architecture*

**Ryan Patrick Riordan**, Glenview, IL  
B.S.Arch.  
*Architecture*

### **Master of Arts**

**Anjali Agarwal**, Moradabad, India  
B.Engn., M.S. (Birla Institute of Technology and Science)  
*Psychology*

**Katharina Aigner**, Vienna, Austria  
B.A., M.A. (University of Vienna)  
*Germanic Languages and Literatures*

Commencement Convocation, August 7, 2016

**Karli Nicole Biro**, Van Wert  
B.S. (Ohio University)  
*Speech-Language Pathology  
Program*

**Megan Anne Blaney**,  
Columbus  
B.S. (Elon University)  
*Education*

**Olivia Boaz**, Columbus  
B.S. (Miami University)  
*Speech-Language Pathology  
Program*

**Brandy Borders**, Chillicothe  
B.S. (Ohio University)  
*Speech-Language Pathology  
Program*

**Jennifer Jasmine Brewer**,  
Columbus  
B.A. (Fresno Pacific College)  
*Communication*

**Ann Marie Bryner**, Columbus  
B.A. (Eastern College)  
*Spanish and Portuguese*

**Kassi Shae Burnett**, Hilliard  
B.A.  
*Germanic Languages and  
Literatures*

**Dylan James Cahn**,  
Columbus  
B.A. (Saint Mary's College of  
Maryland)  
*History*

**Pengyuan Cao**, Ningjin  
County, China  
B.A. (Nankai University)  
*East Asian Studies*

**Karolina Chimchenko**, Seven  
Hills  
B.A.  
*Slavic and East European  
Studies*

**Keegan Cothorn**, Buhl, ID  
B.A., M.A. (Boise State  
University)  
*East Asian Studies*

**Hieu Vu Dang**, Hanoi, Viet  
Nam  
B.S. (Wittenberg University)  
*Economics*

**Adrienne Marie Darah**,  
Toledo  
B.A.  
*Speech-Language Pathology  
Program*

**Sarajane Octavia Davis**,  
Columbus  
B.A. (University of Virginia)  
*History*

**Jillian DeSimone**, Columbus  
B.S. (Stockton University)  
*Speech-Language Pathology  
Program*

**John Benjamin DiTrapani**,  
Columbus  
B.S. (Virginia Polytechnic  
Institute and State  
University)  
*Psychology*

**Alecia Annette Dole**,  
Reynoldsburg  
B.S. (Xavier University)  
*Education*

**Madeline Marie Doran**,  
Columbus  
B.A.Honors (University of  
Kentucky)  
*Psychology*

**Courtney Downing**,  
Columbus  
B.A. (Youngstown State  
University)  
*Education*

**Nicole Elizabeth Dusthimer**,  
Powell  
B.A. (Miami University Oxford)  
*Psychology*

**Michael Tyler Englehart**,  
Columbus  
B.A. (University of South  
Carolina)  
*Sociology*

**Yue Evans**, Pataskala  
B.A., B.S.Bus.Admin.  
*Public Policy and  
Management*

**Matthew Thomas Faska**,  
Columbus  
B.A. (Baldwin Wallace  
University)  
*Education*

**Jillian Michele Faulhaber**,  
Westerville  
B.S.Educ.  
*Education*

**Emily Gloria Foster**,  
Columbus  
B.A. (Ohio Wesleyan  
University)  
*Education*

**John Paul Fox**, Milford Center  
B.S.Educ.  
*Education*

**Monica Ann Fox**, Columbus  
B.S.Design  
*Speech-Language Pathology  
Program*

**Amy Elizabeth Franklin**,  
Columbus  
B.S. (Franklin University)  
*Education*

**Tammy Gabrelcik**, Mount  
Gilead  
B.Art.Educ.  
*Education*

**Lauren Elizabeth Gebhardt-  
Kram**, Bel Air, MD  
B.S. (Towson University)  
*Sociology*

**Evelyn Ann Gertz**,  
Tallahassee, FL  
B.A. (University of Michigan,  
Ann Arbor)  
*Sociology*

**Adam John Gerval**,  
Columbus  
B.A. (University of Kansas)  
*East Asian Studies*

**Anne-Marie Giardina**, Hilliard  
B.A. (Capital University)  
*Education*

**Jennifer Gill**, Columbus  
B.S.H.E.  
*Education*

**Joshua Allen Gillespie**,  
Chillicothe  
B.A.  
*Education*

**Ajda Zeynep Gokcen**,  
Gahanna  
B.A.  
*Linguistics*

**Eric Brent Gulley**, Westerville  
B.S. (Ohio University)  
Master's (Ohio Dominican  
University)  
*Education*

**Nupur Gupta**, Delhi, DL, India  
B.A. (University of Delhi)  
M.S. (Indira Gandhi Institute of  
Development Research)  
*Economics*

Commencement Convocation, August 7, 2016

**Lauren Ann Hausman,**  
Powell  
B.S.Educ. (Miami University  
Oxford)  
*Education*

**Christine Matve Hecht,**  
Bexley  
B.S.Mech.Eng. (University of  
Dayton)  
*Education*

**Lauren Elizabeth Hensley,**  
Dayton  
B.S.Educ. (Wright State  
University)  
*Education*

**Michael Joseph Irwin,** West  
Chester  
B.A. (University of Cincinnati)  
*Economics*

**Nicole Joanna Izzo,**  
Columbus  
B.A. (Wheeling Jesuit  
University)  
*Education*

**Chaya Aviva Katz,** Columbus  
B.S. (Coppin State University)  
*Education*

**Jennifer Kim,** Columbus  
B.A. (University of California,  
Berkeley)  
*Speech-Language Pathology  
Program*

**MinSub Kim,** Columbus  
B.A., M.A. (Yonsei University)  
*Economics*

**Madeline Ruth Knauer,** Blue  
Ash  
B.S.Educ. (University of  
Alabama- Birmingham)  
*Education*

**Kelly Ann Krispinsky,**  
Ashland  
B.S.Educ. (Ashland University)  
*Education*

**O Sub Kwon,** Busan, Korea  
B.A. (Peking University)  
*Economics*

**Nicholas W. Laccheo,** Canal  
Winchester  
B.S.H.E., B.A.  
*Public Policy and  
Management*

**Deborah Huei Lan,**  
Beavercreek  
B.S.  
*Education*

**Eric Gerard LaPlant,** Gig  
Harbor, WA  
B.A. (University of Oregon)  
M.S. (Pennsylvania State  
University)  
*Sociology*

**Stephanie Marie Lemut,**  
Parma  
B.A. (Denison University)  
*Education*

**Junkan Li,** Beijing, China  
Bachelor's (Nankai University)  
Master's (Peking University)  
*Economics*

**Shuqi Li,** Jinan, China  
B.A., B.S. (University of Iowa)  
*Psychology*

**Christine Lindner,** Columbus  
Bachelor's (Ball State  
University)  
*Public Policy and  
Management*

**Chengbi Liu,** Beijing, China  
B.A. (Calvin College)  
*Geography*

**Sean Lawrence McGovern,**  
Columbus  
B.A.  
*Public Policy and  
Management*

**Victoria Lynn Measles,**  
Columbus  
B.A. (Pace University-New  
York)  
*History*

**Jose De Jesus Monroy, Jr.,**  
Columbus  
B.A. (San Francisco State  
University)  
*Communication*

**Amanda Kay Montoya,**  
Columbus  
B.S. (University of  
Washington)  
*Psychology*

**Carolin Mueller,** Zeitz,  
Germany  
B.Educ. (Technical University  
of Dresden)  
*Germanic Languages and  
Literatures*

**Mario Enrique Negrete  
Garcia,** Leon, Guanajuato,  
Mexico  
Licenciatura (Centro de  
Investigacion y Docencia  
Economicas)  
*Economics*

**Steven Yasuto Nozaki,**  
Columbus  
B.S.Civ.Eng., M.S.  
*Education*

**Patrick William O'Donnell,**  
Hitchcock, TX  
B.A. (Capital University)  
*Education*

**Shungo Omiya,** Chiba, Japan  
B.A. (Keio University)  
Master's (University of Tokyo)  
*Economics*

**Lauren Kate Pace,**  
Worthington  
B.A.  
*Education*

**Avelina Catherine Padin,**  
Strongsville  
B.S. (Xavier University)  
*Psychology*

**Eun Jeong Park,** Columbus  
B.A. (Korea National  
University of Education)  
M.A. (Yonsei University)  
M.S. (State University of New  
York College at Potsdam)  
*Education*

**Helen E. Patton,** Gahanna  
B.S.Bus.Admin. (Franklin  
University)  
*Public Policy and  
Management*

**Kristin Suzanne Perry,**  
Ashland  
B.S. (Eastern Michigan  
University)  
*Education*

**Milica Petrovic,** Columbus  
B.A. (Kenyon College)  
*Education*

**Eleanor Louise Pierman,**  
Columbus  
B.S.  
*Arts Administration, Education  
and Policy*



Commencement Convocation, August 7, 2016

- Kara Kathleen Rader**, Valley City  
B.A. (Cleveland State University)  
*Communication*
- Leah Gamao Reilly**, Dublin  
B.A. (University of Santo Thomas)  
M.B.A. (Wright State University)  
*Public Policy and Management*
- Erin Nicole Roby**, Columbus  
B.S. (Allegheny College)  
*Education*
- Sara Rodriguez-Arguelles Riva**, Columbus  
B.S., M.A. (Autonomous University of Madrid)  
M.A. (Universidad Complutense de Madrid)  
B.A. (Universidad Nacional de Educacion a Distancia)  
*Women's, Gender and Sexuality Studies*
- Sayoudh Roy**, New Delhi, DL, India  
B.A.Honors (University of Delhi)  
*Economics*
- Michael Russell**, Canal Winchester  
B.S. (Ohio University)  
*Public Policy and Management*
- Mary Ellen Rutemeyer**, Soddy Daisy, TN  
B.A. (East Tennessee State University)  
*Germanic Languages and Literatures*
- Caitlin Schweikert**, Richfield  
B.S. (Bowling Green State University)  
*Speech-Language Pathology Program*
- Ilana Seager**, Auckland, New Zealand  
B.A. (Yale University)  
*Psychology*
- Katelyn Rose Seitz**, Columbus  
B.S.Bus.Admin. (Oklahoma State University)  
*Speech-Language Pathology Program*
- Saeed Shaker Akhtekhane**, Tehran, Iran  
Bachelor's (University of Tabriz)  
Master's (Tarbiat Modarres University)  
M.S. (East Carolina University)  
*Economics*
- Emily T. Shevelow**, Pickerington  
B.A.  
*Speech-Language Pathology Program*
- Chelsey Nicole Shidaker**, Columbus  
B.S., B.A. (University of Cincinnati - Main Campus)  
*Education*
- Shitong Zhan Sigler**, Big Prairie  
B.A. (College of Wooster)  
*Music*
- Katelyn Sinclair**, Strongsville  
B.S. (Kent State University)  
*Speech-Language Pathology Program*
- Kristofer John Sirevaag**, Granite City, IL  
B.S. (Indiana University Bloomington)  
*East Asian Languages and Literatures*
- Kimberly Erin Smith**, South Euclid  
B.S.H.E.  
*Speech-Language Pathology Program*
- Stephanie Marie Smith**, Eden Prairie, MN  
B.A. (Saint Olaf College)  
*Psychology*
- Eric Paul Snyder**, Columbus  
B.A. (Piedmont College)  
M.A. (University of Georgia)  
*Linguistics*
- Katie B. Snyder**, Etna  
B.S.Educ.  
M.A.Teaching (Western Governors University)  
*Education*
- Hannah Lynne Stewart**, Columbus  
B.A. (Kenyon College)  
*Slavic and East European Studies*
- Margaret Irene Strong**, Mansfield  
B.S.Educ.  
*Education*
- Hillary Rose Tindall**, Rock Hill, SC  
B.S. (Claflin University)  
*Education*
- Joanna Caroline Toy**, Columbus  
B.A. (Williams College)  
M.Educ. (Georgia College and State University)  
*Comparative Studies*
- Angela Tu**, Hacienda Heights, CA  
B.A. (University of California, Los Angeles)  
*Women's, Gender and Sexuality Studies*
- Eunice Yukyeong Uhm**, Cliffside Park, NJ  
B.A. (American University, Washington)  
*History of Art*
- John Joseph Underwood**, Tipp City  
B.S. (Murray State University)  
*Education*
- Stacey R. Valentas**, Gahanna  
B.S. (Ohio University)  
*Education*
- Seth Eric Warncke**, West Chester  
Bachelor's (Wright State University)  
*Germanic Languages and Literatures*
- Mason Wakefield Watson**, Columbus  
B.A. (College of William and Mary)  
*History*
- Kristen Cecilia Williams**, Columbus  
B.A. (University of Michigan, Ann Arbor)  
*Psychology*
- Courtney Danielle Wilson**, Canal Winchester  
B.S.H.E., M.Educ.  
*Education*
- Jianyu Xu**, Columbus  
B.S., Bachelor's, Master's (Peking University)  
*Economics*

Commencement Convocation, August 7, 2016

**Shuo Xu**, Beijing, China  
B.A. (University of Virginia)  
*Economics*

**Jennifer Qian Zhang**,  
Columbus  
B.A.  
*Linguistics*

**Xiaoli Zhang**, Columbus  
B.S. (Tsinghua University)  
*Psychology*

**Master of Business Administration**

**Astrid Arca**, Columbus  
B.S., M.A. (George Mason University)  
*Business Administration*

**Racquel Lovelene Armstrong**, Beachwood  
B.A. (Wellesley College)  
M.S. (University of Pennsylvania)  
*Business Administration*

**George John Asimou**,  
Cleveland  
B.A. (Johns Hopkins University)  
J.D. (Case Western Reserve University)  
*Business Administration*

**Kelley Elizabeth Bagayoko**,  
Columbus  
B.A., J.D. (Tulane University of Louisiana)  
*Business Administration*

**Amy Lynn Berio**, Grove City  
Bachelor's (American Military University)  
*Business Administration*

**Mark Ezra Bobo**, Blacklick  
B.S.Agr.  
*Business Administration*

**Gregory Boone**, Columbus  
B.S.Bus.Admin.  
*Business Administration*

**Steven Lewis Browne, Jr.**,  
New Albany  
B.S.Bus.Admin. (Ohio Dominican University)  
*Business Administration*

**Tracy Lynn Carter**, Groveport  
B.S. (Franklin University)  
M.S. (Warren National University)  
*Business Administration*

**Shuh-Kuen Chang**,  
Columbus  
B.S. (Soochow University)  
M.S. (National Taiwan University)  
Ph.D.  
*Business Administration*

**Sherra Cook**, Columbus  
B.A. (Hampton University)  
M.A. (Columbia University, Main Div.)  
*Business Administration*

**Adamos Dalis**, Worthington  
Bachelor's (National Technical University of Athens)  
M.S., Ph.D. (University of California, Los Angeles)  
*Business Administration*

**Kristen Jayne Davis**,  
Cincinnati  
B.A., M.Educ. (Ohio University)  
*Business Administration*

**Kevin Joseph Donlon**, Dublin  
B.S. (University of Connecticut)  
M.D. (Medical College of Wisconsin)  
*Business Administration*

**Lea Kionna Dotson**, Warren  
B.A. (Kent State University)  
*Business Administration*

**Gloria Nahir Feliciano**,  
Columbus  
B.S.Elec.Eng. (University of Puerto Rico)  
*Business Administration*

**Patti A. Flinn**, Blacklick  
B.A.  
*Business Administration*

**Arcia Estefania Fusi**,  
Columbus  
B.A. (National University, San Diego)  
*Business Administration*

**Wendy Yvette Gittens**,  
Columbus  
Bachelor's (Western Kentucky University)  
M.A. (Webster University)  
*Business Administration*

**Li Gong**, Columbus  
Bachelor's, Master's, Ph.D. (Lanzhou University)  
*Business Administration*

**Jeffrey Scott Greenley**,  
Columbus  
B.A. (Brigham Young University)  
J.D., M.S. (University of Dayton)  
*Business Administration*

**Ryan James Hagness**,  
Columbus  
B.S.Aero.Astro.Eng. (University of Minnesota, Twin Cities)  
*Business Administration*

**Apollos Ramon Harris**, West Chester  
B.S. (Grambling State University)  
M.Educ., Ed.D. (University of Cincinnati-Main Campus)  
*Business Administration*

**Chris Heckler**, Columbus  
B.S.Chem.Eng. (University of Toledo)  
*Business Administration*

**Jessica Sarah Horowitz-Moore**, New Albany  
B.A.  
J.D. (Hofstra University)  
*Business Administration*

**Dominique Howse**, Acworth, GA  
B.S. (Jackson State University)  
M.S. (The New School)  
*Business Administration*

**Caroline Jarka**, Columbus  
B.A. (Washington University in Saint Louis)  
M.A.  
*Business Administration*

**Feng Jin**, Columbus  
Bachelor's (Shanghai University)  
Master's (Fudan University)  
Ph.D. (Rutgers University-New Brunswick)  
*Business Administration*

**Kiev Lamarr**, Blacklick  
B.A. (University of Cincinnati-Main Campus)  
*Business Administration*

**Aneesa Zakkiyya Locke-Hines**, Columbus  
B.S.  
M.A. (Rider University)  
*Business Administration*

Commencement Convocation, August 7, 2016

**David William Maile,**  
Maineville  
*Business Administration*

**Tinola Natasha Mayfield-  
Guerrero,** Toledo  
B.A., M.A. (University of  
Toledo)  
*Business Administration*

**Shaun Martin Mitchell,**  
Perrysburg  
B.S.Educ. (Bowling Green  
State University)  
*Business Administration*

**Spencer Lewis Myers,**  
Columbus  
B.S.Bus.Admin. (Villanova  
University)  
*Business Administration*

**Andrew Joseph Otey,**  
Columbus  
B.S. (Miami University Oxford)  
*Business Administration*

**Michael Lee Owens,**  
Delaware  
B.S.Chem.Eng.  
*Business Administration*

**James D. Pisula,** Columbus  
B.A. (Denison University)  
*Business Administration*

**Tyree Marquet Pollard,**  
Toledo  
B.S. (University of Toledo)  
Master's (Lourdes University)  
*Business Administration*

**Kathleen K. Rains,** Columbus  
B.A. (Washington University in  
Saint Louis)  
M.Educ. (University of  
Missouri-Saint Louis)  
*Business Administration*

**Zachary A. Rausch,** Blacklick  
B.A. (Hillsdale College)  
*Business Administration*

**Eric Wayne Rittenour,**  
Gahanna  
*Business Administration*

**Meran Edyta Rogers,**  
Cleveland  
B.S., Master's (Case Western  
Reserve University)  
*Business Administration*

**Donald James Ross,**  
Gahanna  
B.A.  
*Business Administration*

**Michael Chang Salwiesz,**  
Shaker Heights  
Bachelor's (University of  
Toledo)  
M.S.W. (University of  
Michigan, Ann Arbor)  
M.Educ. (University of  
Nevada, Las Vegas)  
Ph.D. (Case Western Reserve  
University)  
*Business Administration*

**Anshul Kumar Singh,**  
Columbus  
B.Engr. (Panjab University)  
M.S. (University of  
Tennessee-Knoxville)  
*Business Administration*

**Jonathan Smiley,** Columbus  
B.A., Bachelor's (Wittenberg  
University)  
*Business Administration*

**Caitlin Smith,** Springfield  
B.A.  
*Business Administration*

**Priya Annapurna Sonty,**  
Cincinnati  
B.A. (Case Western Reserve  
University)  
M.Educ. (Christian Brothers  
University)  
J.D.  
*Business Administration*

**John Charles Speiser,**  
Columbus  
B.B.A. (University of Cincinnati  
- Main Campus)  
*Business Administration*

**Jonathan Burns Stone,**  
Columbus  
B.A. (Miami University Oxford)  
*Business Administration*

**Emily Kay Storey,** Columbus  
B.A. (University of Akron)  
*Business Administration*

**Geron Akili Tate,** Columbus  
B.A. (Capital University)  
*Business Administration*

**Graham Ashley Tucker,**  
Columbus  
B.A., M.Educ. (Ohio  
University)  
Master's (University of Oxford)  
*Business Administration*

**Jayesh Vallabh,** Columbus  
B.S.  
M.D. (University of Toledo)  
*Business Administration*

**Jennifer Vargo,** Columbus  
B.A. (Denison University)  
M.S.W.  
*Business Administration*

**Gregory Allen Watts,**  
Columbus  
B.S.  
*Business Administration*

**Arzell Javan West-Estell,**  
Sharonville  
B.A. (Xavier University of  
Louisiana)  
*Business Administration*

**Anthony Alexander  
Williams,** Westerville  
B.S. (Central State University)  
*Business Administration*

**Denise Nichole Williams,**  
Cuyahoga Falls  
B.S. (Kent State University)  
*Business Administration*

**Matthew Burrell Williams,**  
Worthington  
B.S., M.A. (Miami University  
Oxford)  
*Business Administration*

**Michael Allen Williams,**  
Columbus  
B.S.  
*Business Administration*

**Ramesh Chandra Naidu  
Yelisetti,** Columbus  
B.Tech. (Andhra University)  
M.S. (Southern Polytechnic  
State University)  
*Business Administration*

## **Master of City and Regional Planning**

**Nicholas Ian Emehiser,**  
Columbus  
B.A. (Oklahoma State  
University)  
*City and Regional Planning*

**Eric James Gayetsky,** Dublin  
B.S.C.R.P.  
*City and Regional Planning*

**Patrick John Holland,** Troy  
B.S.Educ.  
*City and Regional Planning*

**Nathan Michael Shay,**  
Columbus  
B.S.Civ.Eng. (Ohio Northern  
University)  
*City and Regional Planning*

Commencement Convocation, August 7, 2016

### **Master of Dental Hygiene**

**Lauren Anne Clouse**,  
Somerset  
B.S.Dent.Hygn.  
*Dental Hygiene*

**Renajia Lashea Menchaca**,  
Canal Winchester  
B.S.Dent.Hygn.  
*Dental Hygiene*

### **Master of Education**

**Victoria Jane Brink**, Hilliard  
B.A.  
*Education*

**Joy Ellen Currington**,  
Gahanna  
B.A.  
*Education*

**Brock Denver Graham**, Lima  
B.A.  
*Education*

**Azeem Anwar Malik**,  
Siddharthnagar, India  
B.S., M.S. (Aligarh Muslim  
University)  
*Education*

**Josabeth Midia Martin**,  
Columbus  
B.S.Educ.  
*Education*

### **Master of Environment And Natural Resources**

**Kimberly Erin Chapman**,  
Columbus  
B.A. (University of Arkansas)  
*Environment and Natural  
Resources*

**Kurt Andrew Henry**, Ravenna  
B.A. (Kent State University)  
*Environment and Natural  
Resources*

**Allan Marion Hurtt**,  
Columbus  
B.S. (Shawnee State  
University)  
*Environment and Natural  
Resources*

**Kyle T. Kirker**, Canal  
Winchester  
B.A.  
*Environment and Natural  
Resources*

**Dan Liu**, Jiamusi, China  
Bachelor's (Northeast Forestry  
University)  
*Environment and Natural  
Resources*

**Kyle Robert Seitz**, Sunbury  
B.A.  
*Environment and Natural  
Resources*

### **Master Of Fine Arts**

**Joseph Paul Buehrer**,  
Columbus  
B.F.A. (University of Toledo)  
*Industrial, Interior and Visual  
Communication Design*

**Jonathan Michael Capps**,  
Columbus  
B.A. (Centre College)  
*Art*

**David Liam McKenzie**,  
Banchory, United Kingdom  
B.A. (University of Edinburgh  
Business School)  
*Industrial, Interior and Visual  
Communication Design*

**Darwin Muljono**, Columbus  
B.S.Design  
*Industrial, Interior and Visual  
Communication Design*

**Molly Dulcenea Olguin**,  
Flagstaff, AZ  
Bachelor's (Williams College)  
*English*

**Jason William Tiberio**,  
Canfield  
B.F.A. (Kent State University)  
*Industrial, Interior and Visual  
Communication Design*

**Jacinda Walker**, Cleveland  
B.F.A. (University of Akron)  
*Industrial, Interior and Visual  
Communication Design*

**Nayeon Yang**, Seoul, Korea  
B.F.A. (School of the Art  
Institute of Chicago)  
*Art*

### **Master of Global Engineering Leadership**

**Brian James Hawkins**,  
Columbus  
B.S.Mech.Eng.  
*Global Engineering  
Leadership*

**Kaleb Michael Reed**,  
Bainbridge  
B.S.Mech.Eng.  
*Global Engineering  
Leadership*

**John Nelson Van Fossen**,  
Columbus  
B.S.Elec.Cptr.Eng.  
*Global Engineering  
Leadership*

### **Master of Landscape Architecture**

**Yuanyuan Huang**, Columbus  
B.Engr. (Anhui Agricultural  
University)  
*Landscape Architecture*

**Tameka Marie Sims**,  
Columbus  
B.A. (Kent State University)  
*Landscape Architecture*

**Keli Wong**, Columbus  
B.S. (University of California,  
Santa Barbara)  
*Landscape Architecture*

**Yuli Zhao**, Jinchang, China  
Bachelor's (Chongqing  
University)  
*Landscape Architecture*

### **Master of Mathematical Sciences**

**Eduan E. Martinez-Soto**, San  
Juan, PR  
B.S. (Universidad  
Metropolitana)  
*Mathematics*

### **Master of Music**

**Erik Soren Malmer**, Sugar  
Land, TX  
Bac Music (University of  
Houston)  
*Music*

**Shitong Zhan Sigler**, Big  
Prairie  
B.A. (College of Wooster)  
*Music*

**Colin Andrews Wood**,  
Columbus  
Bac Music (West Virginia  
University)  
*Music*

**Master of Public Administration**

**Kelly Lynn Capatosto**, Columbus  
B.A., M.A.  
*Public Policy and Management*

**Wenna Chen**, Guangzhou, China  
Bachelor's (Xiangtan University)  
*Public Policy and Management*

**Erik J. Clarke**, Columbus  
B.A. (Kent State University)  
*Public Policy and Management*

**Jovan Givens**, Chicago, IL  
B.A. (University of Louisiana at Lafayette)  
*Public Policy and Management*

**Kelsey Mae Hamilton**, Avon Lake  
B.S.PH (Kent State University)  
*Public Policy and Management*

**Kurt Andrew Henry**, Ravenna  
B.A. (Kent State University)  
*Public Policy and Management*

**Master of Public Health**

**Akwasi Agyeman**, Columbus  
Ph.D. (Ohio University)  
*Public Health*

**Dhuha Alwan**, Dublin  
B.Med.&B.Surg. (University of Baghdad)  
*Public Health*

**Christina Lee Avila**, Columbus  
B.S. (Wright State University)  
*Public Health*

**Chau-Sa Thanh Dang**, Columbus  
B.A.  
*Public Health*

**Megan Alvira Geise**, Hilliard  
B.S.Educ.  
*Public Health*

**Christy Anne King**, Wellington  
B.S.  
*Public Health*

**Aaron Kimberly Messer**, Columbus  
B.S.Nutrition, D.V.M.  
*Public Health*

**Michelle Chi Nguyen**, Columbus  
*Public Health*

**Kaitlyn Michele Riemenschneider**, Worthington  
B.S.H.E.  
*Public Health*

**Rebekah Sanchez-Hodge**, Kettering  
B.S.Agr.  
*Public Health*

**Hannah Elizabeth Urig**, Sandusky  
B.S. (University of Findlay)  
*Public Health*

**Neel Sunil Vaidya**, Mansfield  
B.S., M.D.  
*Public Health*

**Katarina Visnjic**, Columbus  
B.S.Pharm.Sci.  
*Public Health*

**Samantha Jones Willy**, Yellow Springs  
B.A. (Arizona State University)  
*Public Health*

**Emily Angela Yang**, Columbus  
B.S. (Miami University)  
*Public Health*

**Master of Science**

**Cody Michael Allison**, Burgoon  
B.S.Civ.Eng.  
*Civil Engineering*

**Salem Almaani**, Toronto, ON  
B.Med.&B.Surg. (University of Jordan)  
*Medical Science*

**Carlos Andres Almeida**, Cincinnati  
B.S. (University of Illinois at Urbana-Champaign)  
*Mechanical Engineering*

**Faris Abdullah O. Alshahrani**, Hilliard  
B.Dent.Surg. (King Abdul Aziz University)  
*Dentistry*

**Lamees Rasheed M. Alssum**, Saint Francis, WI  
B.Dent.Surg. (King Saud University)  
*Dentistry*

**Khaled A. T. A. S. A. Altabtbaei**, Kuwait City, Kuwait  
Bachelor's (Kuwait University)  
*Dentistry*

**Katharine Elizabeth Ankrom**, Columbus  
B.S. (University of Mount Union)  
*Horticulture and Crop Science*

**Anna Maria Apostel**, Columbus  
B.S. (Denison University)  
*Civil Engineering*

**Amy R. Aston**, Columbus  
D.D.S. (West Virginia University)  
*Dentistry*

**Albert Mathews Augustine**, Mumbai, India  
B.Engr. (University of Mumbai)  
*Computer Science and Engineering*

**Mohamed Ali Mohamed Ahmed Badawi**, San Carlos, CA  
Bachelor's, M.S. (Alexandria University)  
*Pharmaceutical Sciences*

**Alice Baek**, Columbus  
B.S. (University of Michigan, Ann Arbor)  
*Pharmaceutical Sciences*

**Richard Laurence Bailey**, Columbus  
B.A.  
*Human Sciences*

**Jarrod Cameron Barnes**, Westerville  
B.S. (University of Louisville)  
*Human Sciences*

**Amy Jo Baughman**, Bloomingburg  
B.S.Agr.  
*Agricultural and Extension Education*

Commencement Convocation, August 7, 2016

**Kathryn Elizabeth Bender,**  
Galena  
B.S. (Centre College)  
*Agricultural, Environmental  
and Development  
Economics*

**Jason Andrew Benedict,**  
Columbus  
B.S.  
*Public Health*

**Molly Marie Bennett,**  
Strongsville  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Kristie Jimenez Blake,** Dublin  
B.S.Bus.Admin.  
*Nursing*

**Corinne Frances Bocci,**  
Sagamore Hills  
B.A. (Youngstown State  
University)  
*Agricultural, Environmental  
and Development  
Economics*

**Laura Marie Bond,** Estacada,  
OR  
B.S. (Oregon State University)  
*Environmental Science*

**Caitlin Marie Boone,**  
Bainbridge Island, WA  
B.S. (Western Washington  
University)  
*Mechanical Engineering*

**Jennifer Lynn Bosse,**  
Columbus  
B.S.  
*Molecular, Cellular, and  
Developmental Biology*

**Jed Brensinger,** Orwigsburg,  
PA  
B.S. (Gwynedd-Mercy  
College)  
*Environment and Natural  
Resources*

**John William Brockmeier,**  
Brea, CA  
B.S.Civ.Eng. (California State  
University, Fullerton)  
*Geodetic Science and  
Surveying*

**Carl Davis Buenger,** Bryan,  
TX  
B.A. (Rice University)  
*Mathematics*

**Helen Sarah Bunker,**  
Pittsburgh, PA  
B.S.Chem.Eng. (Carnegie  
Mellon University)  
*Food Science and Technology*

**Elizabeth Joan Bushong,**  
Gahanna  
B.A. (Franklin and Marshall  
College)  
M.S. (University of Georgia)  
*Physics*

**Man Cao,** Jinan, China  
Bachelor's (Zhejiang  
University)  
*Computer Science and  
Engineering*

**Ethan Garrett Carder,** Kenton  
B.S. (University of Findlay)  
*Animal Sciences*

**Luke Anthony Cardinale,**  
Reynoldsburg  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Jerry Casbohm,** Columbus  
B.S. (Pennsylvania State  
University Erie, The  
Behrend College)  
*Chemistry*

**Ethan Solomon Chaleff,**  
Columbus  
B.S. (Case Western Reserve  
University)  
*Nuclear Engineering*

**Sachin Chandrashekar,**  
Mangalore, India  
B.Tech. (National Institute of  
Technology Karnataka)  
*Industrial and Systems  
Engineering*

**Ankur Chaudhry,**  
Moradabad, India  
B.Tech. (SASTRA University)  
*Computer Science and  
Engineering*

**Jian Chen,** Tianjin, China  
Bachelor's (Nankai University)  
Master's (Renmin University of  
China)  
*Agricultural, Environmental  
and Development  
Economics*

**Paula Renee Chen,** North  
Canton  
B.S.Nutrition  
*Animal Sciences*

**Wei Chen,** Columbus  
B.S., Bachelor's (Peking  
University)  
*Agricultural, Environmental  
and Development  
Economics*

**Wenna Chen,** Guangzhou,  
China  
Bachelor's (Xiangtan  
University)  
*Agricultural, Environmental  
and Development  
Economics*

**Privata Simon Chiwindo,**  
Mbeya, Tanzania  
B.S. (Mzumbe University)  
*Agricultural, Environmental  
and Development  
Economics*

**Young Suk Cho,** Seoul,  
Korea  
B.S. (Handong Global  
University)  
M.S. (Georgia Institute of  
Technology)  
*Computer Science and  
Engineering*

**Samir Chowdhury,** Dhaka,  
Bangladesh  
B.S. (Tufts University)  
*Mathematics*

**Emre Cinkilic,** Columbus  
Bachelor's (Dokuz Eylul  
University)  
M.S.  
*Materials Science and  
Engineering*

**Kelly Ann Claborn,**  
Columbus  
B.S.  
*Environment and Natural  
Resources*

**Merideth Ann Cooper,**  
Hilliard  
B.S.Chem.Eng. (University of  
Dayton)  
*Chemical Engineering*

**Erica Danielle Cramer,**  
Columbus  
B.S.Food.Sci.  
*Food Science and Technology*

**Daniel L. Crown,**  
Gaithersburg, MD  
B.A. (University of Maryland,  
College Park)  
*Agricultural, Environmental  
and Development  
Economics*

Commencement Convocation, August 7, 2016

**Bryan Fagan Cunningham,**  
Canfield  
B.S. (Youngstown State  
University)  
*Chemistry*

**Ozgur Dalkilic,** Columbus  
B.S., M.S. (Bogazici  
University)  
*Electrical and Computer  
Engineering*

**Stacy Louise Danczak,**  
Macedonia  
B.A.  
*Human Sciences*

**Yu Dang,** Chengdu, China  
B.Engr. (Sichuan University)  
*Food, Agricultural and  
Biological Engineering*

**Michael Augusto Darcy,**  
Londonderry, NH  
B.S. (Carnegie Mellon  
University)  
*Physics*

**Matheus De Nardo,** Wooster  
B.S.Env.Nat.Res.  
*Environment and Natural  
Resources*

**Julia Deitz,** Chesterland  
B.S. (University of Toledo)  
*Materials Science and  
Engineering*

**Hilmi Can Deliktas,** Ankara,  
Turkey  
B.Engr. (Istanbul Technical  
University)  
*Civil Engineering*

**Justin Robert Dennison,**  
Columbus  
B.S.Elec.Cptr.Eng.  
*Electrical and Computer  
Engineering*

**Nicholas Joseph DePaola,**  
Columbus  
B.S. (Kent State University)  
*Anatomy*

**Chasity Christian Dills,**  
Columbus  
B.S. (Clemson University)  
*Evolution, Ecology, and  
Organismal Biology*

**Marc Charles Doran,** Huber  
Heights  
B.S.Mat.Sci.Eng.  
*Materials Science and  
Engineering*

**Alayna Clarisse Dorobek,**  
Fremont  
B.A. (Case Western Reserve  
University)  
*Environment and Natural  
Resources*

**Rayan El Helou,** North  
Ridgeville  
B.S.Elec.Cptr.Eng.  
*Electrical and Computer  
Engineering*

**Meredith Milo Eyre,** Westlake  
B.A. (College of Wooster)  
*Plant Pathology*

**Ariella Feldman,** Rockville,  
MD  
B.S. (University of Maryland,  
College Park)  
*Food Science and Technology*

**Andres Fabricio Fischdick  
Acuna,** Rio de Janeiro,  
Brazil  
Mech.Engr. (Universidade  
Federal do Rio Grande do  
Sul)  
*Welding Engineering*

**Derek Jordan Foley,**  
Columbus  
B.A.  
*Earth Sciences*

**Michele Lorena Folmar,**  
Winnsboro, TX  
B.S. (University of Texas at  
Tyler)  
*Chemistry*

**Jaclyn Fraley,** Westerville  
B.S.Nursing (Kent State  
University)  
*Nursing*

**Danielle Marie Fredette,**  
Bloomington  
B.S.Elec.Eng. (Cedarville  
University)  
*Electrical and Computer  
Engineering*

**Elizabeth Anne Fugate,**  
Madisonville, KY  
B.S. (Western Kentucky  
University)  
*Chemistry*

**Lindsay Frances Fujawa,**  
Ann Arbor, MI  
B.S. (Texas A&M University)  
D.D.S. (Texas A&M University,  
Baylor College of Dentistry)  
*Dentistry*

**Ubah S. Gaani,** New Albany  
B.S. Nursing  
*Nursing*

**Roma Gandhi,** Dallas, TX  
D.D.S. (University of  
Pennsylvania)  
*Dentistry*

**Camille Vera Gannam,**  
Truckee, CA  
D.D.S. (Harvard School of  
Dental Medicine)  
*Dentistry*

**Spencer Michael Gardner,**  
Columbus  
B.S.Biomed.Eng.  
*Anatomy*

**Paul Douglas Garman,**  
Webster, NY  
B.A., B.S. (State University of  
New York at Buffalo)  
*Chemical Engineering*

**Micah Lee Gerhardt,**  
Columbus  
B.S.H.E.  
*Human Sciences*

**Monica Prasad Gibson,** St.  
Francis, WI  
B.Dent.Surgy. (Rajiv Gandhi  
University of Health  
Sciences)  
*Dentistry*

**Jennifer Delgado Godman,**  
Fayetteville, NC  
B.S. (North Carolina State  
University)  
Bachelor's (University of  
Glasgow)  
*Comparative and Veterinary  
Medicine*

**Sheng Guo,** Guangzhou,  
China  
B.S. (Zhejiang University)  
*Mathematics*

**Jeremy Jacob Gutman,**  
Loveland  
B.S.Elec.Cptr.Eng.  
*Electrical and Computer  
Engineering*

**Amber Janielle Hall,** Canal  
Winchester  
B.S.Alld.Hlth.Prof.  
*Nursing*

Commencement Convocation, August 7, 2016

**Xu Benjamin Han**, St. Louis,  
MO  
B.A. (Macalester College)  
D.D.S. (University of  
Minnesota, Twin Cities)  
*Dentistry*

**Matthew Lawrence  
Handford**, Hilliard  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Christian Bradley Howard**,  
Lumberton, NC  
B.S. (Wake Forest University)  
*Chemistry*

**Yong Hu**, Columbus  
B.Engr. (Hefei University of  
Technology)  
*Mechanical Engineering*

**Jiaqing Huang**, Columbus  
Bachelor's (Shandong  
University)  
*Electrical and Computer  
Engineering*

**Sarah Hulbert**, Columbus  
B.S. (Western Michigan  
University)  
*Biophysics*

**Yi-chen Hung**, Taichung City,  
Taiwan  
B.S. (National Chiao Tung  
University)  
*Chemical Physics*

**Elizabeth Blair Hustead**,  
Sarasota, FL  
B.A. (Ohio Wesleyan  
University)  
M.S. (University of Florida)  
*Agricultural and Extension  
Education*

**Ginny A. Isaq**, Columbus  
B.A. (University of Nairobi)  
M.A. (Clark University)  
*Nursing*

**Nusrat Sharmin Islam**,  
Dhaka, Bangladesh  
B.S. (Bangladesh University of  
Engineering and  
Technology)  
*Computer Science and  
Engineering*

**Priyanka Iyer**, Columbus  
B.A. (University of Colorado at  
Boulder)  
M.Pub.Hlth., D.D.S.  
(University of Michigan,  
Ann Arbor)  
*Dentistry*

**Timothy Bruce Jaquet**,  
Orville  
B.A. (Eastern Mennonite  
College)  
*Agricultural, Environmental  
and Development  
Economics*

**Gaganjit Singh Jhally**,  
Singapore, Singapore  
B.Engr. (Nanyang  
Technological University,  
Singapore)  
*Computer Science and  
Engineering*

**Lilong Jiang**, Laizhou, China  
Bachelor's (Northeastern  
University)  
*Computer Science and  
Engineering*

**Rodney Lee Jones, Jr.**,  
Grove City  
B.S.Mat.Sci.Eng.  
*Materials Science and  
Engineering*

**Varun Joshi**, Bhopal, India  
Master's, Bachelor's (Indian  
Institute of Technology  
Madras)  
*Mechanical Engineering*

**Chaitanya Krishna Kande**,  
Hyderabad, India  
B.Tech. (Vellore Institute of  
Technology)  
*Computer Science and  
Engineering*

**Afnan Abdulahad E.  
Kashkari**, Hilliard  
B.Dent.Surg. (King Abdul  
Aziz University)  
*Dentistry*

**Brandon Lee Kemerling**,  
Peoria, IL  
B.A. (Monmouth College)  
*Welding Engineering*

**Osama Ayad Ghaly Khalil**,  
Sohag, Egypt  
B.S. (American University in  
Cairo)  
B.Med.&B.Surg. (Cairo  
University)  
*Mathematics*

**Arjun Khanna**, Pepper-Pike  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Nathan Andrew Kidder**,  
Hillsboro  
B.S.Aero.Astro.Eng.  
*Aeronautical and Astronautical  
Engineering*

**Christopher Joseph Kovacs**,  
Columbus  
B.S.Mat.Sci.Eng.  
*Materials Science and  
Engineering*

**Lakshmikanth Krishnan  
Kaushik**, Bangalore, India  
B.Engr. (Visvesvaraya  
Technological University)  
*Computer Science and  
Engineering*

**Kunal Vikas Kulkarni**,  
Bangalore, India  
B.Engr. (Visvesvaraya  
Technological University)  
*Computer Science and  
Engineering*

**Steven Paul Laake**, Dayton  
B.S.Bus.Admin.  
*Agricultural and Extension  
Education*

**Jonathen Henry LaFontaine**,  
Euclid  
B.S.Aero.Astro.Eng.  
*Aeronautical and Astronautical  
Engineering*

**Hanna Martin Lafranconi**,  
Maineville  
B.S. (University of San  
Francisco)  
*Physics*

**Amoolya Dattatraya Lalsare**,  
Nashik, India  
B.Tech. (Vellore Institute of  
Technology)  
*Chemical Engineering*

**Christopher Euseby  
Lameck**, Mbeya, Tanzania  
B.S. (Sokoine University of  
Agriculture)  
*Agricultural and Extension  
Education*

**Xiaoxu Li**, Yulin, China  
Bachelor's (Shanghai Jiao  
Tong University)  
*Electrical and Computer  
Engineering*



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**Yuanxin Li**, Columbus  
Bachelor's (Nanjing University  
of Posts and  
Telecommunications)  
Master's (Tsinghua University)  
*Electrical and Computer  
Engineering*

**Man Liang**, Shijiazhuang,  
China  
Bachelor's (Beijing Forestry  
University)  
*Civil Engineering*

**Hsun-Chia Lin**, Yilan, Taiwan  
B.S. (National Tsing Hua  
University)  
*Nuclear Engineering*

**Yongxiao Lin**, Shanwei,  
China  
B.S. (Sichuan University)  
M.S. (Shandong University)  
M.A. (State University of New  
York at Buffalo)  
*Mathematics*

**Brianne M. Linne**, Annandale,  
NJ  
B.S. (University of Rochester)  
*Food Science and Technology*

**Chang Liu**, Chengdu, China  
Bachelor's (Sichuan  
University)  
*Industrial and Systems  
Engineering*

**Peng Liu**, Columbus  
Bachelor's (University of  
Science and Technology  
Beijing)  
Master's (Beijing Institute of  
Technology)  
*Electrical and Computer  
Engineering*

**Nathan Marlowe Lord**,  
Columbus  
B.S.Elec.Cptr.Eng.  
*Mechanical Engineering*

**Amanda Elaine Luoma**,  
Cortland  
B.S.Nutrition  
*Animal Sciences*

**Daniel N. Marcus**, Columbus  
B.S. (University of Michigan,  
Ann Arbor)  
*Microbiology*

**Tara Lynn Martin**, Columbus  
B.S. (University of Maryland,  
Baltimore)  
D.V.M. (Virginia Polytechnic  
Institute and State  
University)  
*Comparative and Veterinary  
Medicine*

**Adam Zane Mattmuller**,  
Marysville  
B.S.Mech.Eng.  
*Nuclear Engineering*

**Brelon James May**, Marion,  
NY  
B.S.Chem.Eng. (Clarkson  
University)  
*Materials Science and  
Engineering*

**Chase Adam McVey**,  
Scottsdale, AZ  
B.S. (Northern Arizona  
University)  
*Chemistry*

**Sean Michael Meehan**,  
Dublin  
B.S. (University of Notre  
Dame)  
*Mathematics*

**Rebekah Anne Meller**,  
Wauseon  
B.S.Agr.  
*Animal Sciences*

**Mathew D. Merritt**, Loveland  
B.A. (Capital University)  
*Human Sciences*

**Kevin James Meyer**,  
Columbus  
B.S. (University of Texas at  
Austin)  
*Earth Sciences*

**Paschal Simon Milindi**,  
Kigoma, Tanzania  
B.S.Agric.Eng. (Sokoine  
University of Agriculture)  
*Food, Agricultural and  
Biological Engineering*

**Colbert Miller**, Columbus  
B.S. (Beloit College)  
*Chemistry*

**Kali Kristine Moore**,  
Columbus  
B.S.Alld.Hlth.Prof.  
*Health and Rehabilitation  
Sciences*

**Myles Thomas Moore**,  
Mahopac, NY  
B.Appl.Sci. (SUNY College at  
Oneonta)  
*Earth Sciences*

**Juan Carlos Morales**, Katy,  
TX  
*Anatomy*

**Jeremy Christopher Moss**,  
Milan  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Kassim Jumanne Msuya**,  
Dar-es-salaam, Tanzania  
B.S. (Sokoine University of  
Agriculture)  
*Agricultural, Environmental  
and Development  
Economics*

**Ninad Muddebihal**,  
Bangalore, India  
B.Engr. (Visvesvaraya  
Technological University)  
*Electrical and Computer  
Engineering*

**Yutichai Mueanngern**,  
Bangkok, Thailand  
B.S. (University of Texas at  
Austin)  
*Chemistry*

**Renata Mundim Ribeiro**,  
Columbus  
Bachelor's (Centro  
Universitario de Patos de  
Minas)  
*Horticulture and Crop Science*

**Joyce Donald Mwakatoga**,  
Morogoro, Tanzania  
B.S. (Sokoine University of  
Agriculture)  
*Agricultural and Extension  
Education*

**Steven Todd Nagel**, Amelia  
B.A., B.S.  
*Evolution, Ecology, and  
Organismal Biology*

**Evan Donald Nash**, Omaha,  
NE  
B.S. (University of Nebraska-  
Lincoln)  
*Mathematics*

**Vyacheslav Nikitin**,  
Columbus  
B.S. (Loyola University  
Chicago)  
M.A.  
*Statistics*

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**Marliese Dion Nist**, Galena  
B.A. (University of Virginia)  
B.S. Nursing  
*Nursing*

**Boniphace Mokiri Nkombe**,  
Mainland, Tanzania  
B.S. (Sokoine University of  
Agriculture)  
*Horticulture and Crop Science*

**Victoria Boniface Nkuba**,  
Iringa, Tanzania  
B.S.Agr. (Sokoine University  
of Agriculture)  
*Agricultural, Environmental  
and Development  
Economics*

**Markus Henry Novak**,  
Columbus  
B.S.Elec.Cptr.Eng.  
*Electrical and Computer  
Engineering*

**Evan Daniel O'Brien**, Powell  
B.S.Weld.Eng.  
*Welding Engineering*

**Rebecca Elizabeth  
Oppermann**, Grove City  
B.S.Ald.Hlth.Prof.  
*Health and Rehabilitation  
Sciences*

**Colleen C. Orellana**,  
Columbus  
B.A. (Case Western Reserve  
University)  
D.D.S.  
*Dentistry*

**Shannon Marie Osborne**,  
Columbus  
B.A., M.Pub.Hlth.  
*Nursing*

**Kelly Ann Ostrowski**, Dublin  
B.A. (Mount Holyoke College)  
*Nursing*

**Guchan Ozbilgin**, Istanbul,  
Turkey  
B.S. (Sabanci University)  
*Electrical and Computer  
Engineering*

**Xiang Pan**, Wuhan, China  
Bachelor's (Beijing University  
of Posts and  
Telecommunications)  
*Computer Science and  
Engineering*

**Iti Harshad Patel**, Hilliard  
B.S.Env.Eng.  
*Civil Engineering*

**Elias Robert Pavlatos**, South  
Charleston  
B.A. (Wittenberg University)  
*Biomedical Engineering*

**Sahika Ruzgar Peker**,  
Istanbul, Turkey  
Bachelor's (Istanbul Technical  
University)  
*Industrial and Systems  
Engineering*

**Rodrigo Alberto Perez Silva**,  
Santiago, Chile  
Licenciado, Magister, Diploma  
(Pontifical Catholic  
University of Chile)  
*Agricultural, Environmental  
and Development  
Economics*

**Matthew Riley Porter**, Poland  
Bachelor's (College of  
Wooster)  
*Environment and Natural  
Resources*

**Jonathan Mac Pozderac**,  
Columbus  
B.A. (Wittenberg University)  
*Electrical and Computer  
Engineering*

**Kayla Fay Presley**,  
Beavercreek  
B.S.Mat.Sci.Eng.  
*Materials Science and  
Engineering*

**Ahmad Abdulmajid A.  
Qazali**, Columbus  
B.Dent.Surg. (King Saud  
University)  
*Dentistry*

**Yue Qiao**, Chuzhou, China  
B.Engr. (University of Science  
and Technology of China)  
*Computer Science and  
Engineering*

**Jiuzhou Qin**, Columbus  
B.S.Elec.Cptr.Eng. (University  
of Nebraska-Lincoln)  
*Electrical and Computer  
Engineering*

**Shridhar Ramachandran**,  
Chennai, India  
Bachelor's (Birla Institute of  
Technology and Science)  
*Computer Science and  
Engineering*

**Brielle Godlove Reiff**,  
Cincinnati  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Revathi Rengarajan**,  
Chennai, India  
B.Tech. (Amrita University)  
*Mechanical Engineering*

**Frederick Anuheha Weitao  
Lee Reppun**, Kaneohe, HI  
B.A. (Harvard University)  
*Environmental Science*

**Joao Vinicius Ribeiro Leite  
Silva**, Maceio, Brazil  
B.Engr. (Federal University of  
Alagoas)  
*Chemical Engineering*

**Bryan Edward Riggs**,  
Columbus  
B.S.Weld.Eng.  
*Welding Engineering*

**Katherine Ann Ritchey**,  
Columbus  
B.A. (University of Notre  
Dame)  
*Mathematics*

**Carter Anderson Rockhill**,  
Cleveland, WI  
B.A. (Marquette University)  
*Human Sciences*

**Maria M. Rodriguez-Santos**,  
Columbus  
B.S.Nutrition  
*Nursing*

**Stefanie Anne Root**,  
Lancaster  
B.S. (Heidelberg University)  
*Human Sciences*

**Brian M. Roy**, Clinton  
Township, MI  
B.S. (University of Detroit  
Mercy)  
*Dentistry*

**Dylan Carl Rusch**, Jackson,  
WI  
B.S. (Edgewood College)  
*Human Sciences*

**Neetha Santosh**, Bangalore,  
India  
B.Dent.Surg. (Baba Farid  
University of Health  
Sciences)  
*Dentistry*

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**Matthew Scott Scheidt**,  
Columbus  
B.S. (The New School)  
B.S. (Purdue University)  
*Mechanical Engineering*

**Nidhi Seethapathi**, Columbus  
Bachelor's (University of  
Mumbai)  
*Mechanical Engineering*

**Soumyo Sengupta**, Kanpur,  
India  
B.Engr. (Manipal University)  
*Mechanical Engineering*

**Gaofeng Sha**, Hangzhou,  
China  
B.Engr. (Hohai University)  
Master's (Chinese Academy of  
Sciences)  
*Welding Engineering*

**Karnik Ashwin Shah**,  
Mumbai, India  
B.Dent.Surg. (Maharashtra  
University of Health  
Sciences)  
*Dentistry*

**Kelsey Lyn Shaler**, Bangor,  
ME  
B.S. (University of Maine)  
*Mechanical Engineering*

**Yunming Shao**, Columbus  
B.Engr. (China University of  
Petroleum)  
*Geodetic Science and  
Surveying*

**Timothy Ryan Shaub**, Akron  
B.S.Educ.  
*Human Sciences*

**Yu She**, Changsha, China  
Bachelor's (Taiyuan University  
of Technology)  
Master's (Harbin Institute of  
Technology)  
*Mechanical Engineering*

**Bobo Shi**, Jinchang, China  
B.S. (Fudan University)  
M.S., Ph.D.  
*Computer Science and  
Engineering*

**Junfeng Shi**, Columbus  
B.Engr. (Tongji University)  
*Mechanical Engineering*

**Tim Daniel Showlin II**, Akron  
B.A. (University of Dayton)  
*Human Sciences*

**Gregory Vahagn Simonian**,  
Los Angeles, CA  
B.S. (California Institute of  
Technology)  
*Astronomy*

**Theodore Canyon Smith**,  
Leetonia  
B.A. (Case Western Reserve  
University)  
*Anatomy*

**Danbee Song**, Seoul, Korea  
B.B.A., M.B.A. (Yonsei  
University)  
*Agricultural, Environmental  
and Development  
Economics*

**Jennifer Song**, Dublin  
B.S. (Rutgers University-New  
Brunswick)  
D.V.M.  
*Comparative and Veterinary  
Medicine*

**Sreyas Srimath Tirumala**,  
New Delhi, India  
B.S. (Guru Gobind Singh  
Indraprastha University)  
*Computer Science and  
Engineering*

**Jessica Marie Storer**,  
Norwalk  
B.S. (Providence College)  
*Molecular, Cellular, and  
Developmental Biology*

**Glenn Eric Sutula**, Columbus  
B.S. (Denison University)  
*Environmental Science*

**Eva Gisselle Vasquez  
Orejarena**, Bucaramanga,  
Colombia  
B.S. (Industrial University of  
Santander)  
*Food Science and Technology*

**Nathan Regis Vaughn**,  
Columbus  
B.S.Elec.Cptr.Eng.  
*Electrical and Computer  
Engineering*

**Nicole E. Vrettos**, Columbus  
B.S. (Wittenberg University)  
*Pharmacology*

**Hugh David Walpole**,  
Columbus  
B.A. (University of Maryland,  
College Park)  
*Environment and Natural  
Resources*

**Andrea Blake Wanamaker**,  
Dublin  
B.S., M.S. (University of  
Denver)  
*Biomedical Engineering*

**Huaiyi Wang**, Columbus  
B.Eng., M.S. (Harbin Institute  
of Technology)  
*Electrical and Computer  
Engineering*

**Qiuwan Wang**, Columbus  
B.S.Mat.Sci.Eng.  
*Welding Engineering*

**Seth Tyler Warthen**, Newark  
B.S. (Ohio University)  
*Atmospheric Sciences*

**Grant Edward Weaver**,  
Wooster  
B.S.Educ.  
*Human Sciences*

**Michele Rae Wing**, Columbus  
B.A. (College of Wooster)  
Ph.D. (University of North  
Carolina at Chapel Hill)  
*Nursing*

**Tara Lynn Wolfe**, Columbus  
B.S. Nursing  
*Nursing*

**Nicholas Linder Wood**,  
Columbus  
B.S.Chem.Eng.  
*Chemical Engineering*

**Yajun Wu**, Beijing, China  
B.S. (Wuhan University)  
*Food Science and Technology*

**Neng Xiao**, Wuhan, China  
Bachelor's (Wuhan University)  
*Chemistry*

**Jue Xiong**, Wuhan, China  
B.S. (Wuhan University)  
*Mathematics*

**Shicong Xu**, Rogers, AR  
B.S.Bus.Admin., B.S.  
(University of Arkansas)  
*Agricultural, Environmental  
and Development  
Economics*

**Congcong Xue**, Shanghai,  
China  
B.S. (Beijing University of  
Chemical Technology)  
*Chemistry*

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**Samuel Yacinthe**, Columbus  
B.S. (University of Central  
Florida)  
*Mechanical Engineering*

**Mariah Beth Yaufman**,  
Bellbrook  
B.S.Civ.Eng.  
*Civil Engineering*

**Melissa Marie Yetmar**,  
Strongsville  
B.S.H.E.  
*Nursing*

**Yuan Yuan**, Columbus  
Bachelor's (Huazhong  
University of Science and  
Technology)  
Master's (Chinese Academy of  
Sciences)  
*Computer Science and  
Engineering*

**Jiyu Zhang**, Nanchang, China  
B.Engr. (Hefei University of  
Technology)  
*Mechanical Engineering*

**Kaiwen Zhang**, Xi'an, China  
B.S.Weld.Eng.  
*Welding Engineering*

**Xiaoqin Zhang**, Shanghai,  
China  
B.S. (Shanghai Jiao Tong  
University)  
*Nuclear Engineering*

**Yachen Zhang**, Columbus  
B.Engr. (Jinan University)  
*Food Science and Technology*

**Yifei Zhang**, Heze City, China  
Bachelor's (Nanjing University  
of Aeronautics and  
Astronautics)  
*Industrial and Systems  
Engineering*

**Qian Zheng**, Hangzhou,  
China  
Bachelor's (Zhejiang  
Gongshang University)  
*Civil Engineering*

**Qinfan Zhou**, Yixing, China  
Bachelor's (South China  
University of Technology)  
*Food, Agricultural and  
Biological Engineering*

**Tingyang Zhou**, Shenyang,  
China  
Bachelor's (Dalian Maritime  
University)  
*Biophysics*

**Yitong Zhou**, Qingyang,  
China  
B.Engr. (Tsinghua University)  
*Mechanical Engineering*

### Master of Social Work

**Nicole Brown**, Ashland  
B.A.  
*Social Work*

**Sharon Bryant**, Columbus  
Bachelor's (Capital University)  
*Social Work*

**Mary E. Connolly**, Columbus  
B.A.  
*Social Work*

**Sally Ann Dunlap**, Columbus  
B.A. (Wake Forest University)  
*Social Work*

**Michal Elias-Bachrach**,  
Bexley  
B.A. (University of  
Pennsylvania)  
*Social Work*

**Laura Ellen Ford**, Columbus  
B.S. (Ashland University)  
*Social Work*

**Amanda Marie Fraley**,  
Mansfield  
B.A. (Malone University)  
*Social Work*

**Sara Elizabeth Friedman**,  
Dublin  
B.S.SocWork  
*Social Work*

**Megan Lorraine Lee**,  
Pickerington  
B.A. (Kent State University)  
*Social Work*

**Jasmine Deshawna Martin**,  
Columbus  
Bachelor's (Bethune Cookman  
College)  
*Social Work*

**Cara Devon McClenathan**,  
Galion  
B.A.  
*Social Work*

**Michelle E. McGregor**,  
Mansfield  
B.A.  
*Social Work*

**Brianna Katherine Milk**,  
Bidwell  
B.A.  
*Social Work*

**Season Dawn Shipe**,  
Columbus  
B.S. (Franklin University)  
*Social Work*

**Terence Lee Sims**, Hilliard  
B.A. (Eckerd College)  
*Social Work*

**Rebecca Madilyn  
Thompson**, Granville  
B.S. (Eastern Michigan  
University)  
*Social Work*

**Catherine Elizabeth Tipton**,  
Columbus  
Bachelor's (Southwest Baptist  
University)  
*Social Work*

**Ryan Matthew Ware**,  
Columbus  
B.A.  
M.S. (University of Cincinnati-  
Main Campus)  
*Social Work*

**Samantha Jones Willy**,  
Yellow Springs  
B.A. (Arizona State University)  
*Social Work*

## College of Arts and Sciences

Executive Dean: David C. Manderscheid

Peter L. Hahn, Divisional Dean  
Arts and Humanities

Christopher M. Hadad,  
Divisional Dean  
Natural and Mathematical  
Sciences

Janet M. Box-Steffensmeier,  
Divisional Dean  
Social and Behavioral  
Sciences

## Bachelor of Arts

Adnan Y. Mohammad  
Abdulgader, Benghazi  
David Benton Abernathy IV,  
Hillsboro  
Netanel Adar, Jerusalem,  
Israel  
Timi Ademodi, Worthington  
Azhar Ali, Columbus  
Tyler Drew Allen, Chillicothe  
Gabriel Maxon Anderson,  
Columbus  
Javier Nicolas Angel,  
Columbus  
Wayne Darien Apgar,  
Centerville  
Hodho A. Arab, Columbus  
Hannah Jolynn Arbaugh,  
Chillicothe  
George Edward Ardolino,  
Dublin  
Cecilia Maria Armstrong,  
Brecksville  
Esthela Janette Artiga,  
Washington, DC  
Samuel Gerald Auricchio,  
Dayton  
Ayub Abdi-nur Awnuh,  
Columbus  
Connor James Woodrow  
Bailey, Tipp City  
Jordan Elise Bailey, Kenton  
Richard Destin Bailey, Shaker  
Heights  
Alivia Marie Ball, Bellevue  
Emmi Benthous Banner,  
Cincinnati  
*Magna Cum Laude*  
Brigette Elaine Barger,  
Groveport  
Kayla Jeanne Barnett,  
Pickerington  
Mackenzie Paige Beachler,  
Westerville  
Kyle Matthew Beeler,  
Perrysburg

Jacob Edward Benjamin,  
Liberty Township  
Olimpia Berdysz, Cleveland  
Chad Michael Bessmer, North  
Royalton  
*Cum Laude*  
Marianne Danielle Leigh Birie,  
Hilltop  
Akil Malik Shabazz Blanton,  
Lorain  
Henry Boakyedankwah,  
Brooklyn, NY  
James Edward Bockstahler,  
Toledo  
Joey Elijah Boggs, Cincinnati  
Justin Michael Booker,  
Columbus  
Jacob Bosiokovic, Delaware  
Alec Mohamed Bouria,  
Cleveland  
Louis Joseph Bournique,  
Delaware  
Ruby Kathleen Bowen,  
Pataskala  
Rachel Clarice Brandenburg,  
Newark  
EmilyAnn Rebecca Breakey,  
Harrisburg, PA  
Kaitlyn Taylor Bretz, Charlotte,  
NC  
Kristen Paige Bridges,  
Cincinnati  
Anisa L. Brown, Lorain  
Christopher Alexander Brown,  
Plantation, FL  
Tamra Elizabeth Brunston,  
Long Beach, CA  
Joseph John Bruscato,  
Cincinnati  
Stephanie Camille Burrs,  
Columbus  
*Cum Laude*  
Rubin Cabiness, Newark  
Jennifer Renee Cain, Bucyrus  
Blake Harrison Calvin, Austin,  
TX  
Michael Thomas Camp,  
Columbus  
*Magna Cum Laude*  
Alina V. Caponigro,  
Westerville  
Ryan Joseph Carroll, Derby,  
NY  
Ryan Taylor Case, South  
Salem  
Chi Weng Chan, Macau  
*Cum Laude*  
Michael Scott Chaney, Athens  
*Magna Cum Laude*  
JieKai Chen, Jinhua, Zhejiang,  
China  
Zhi Chen, Guangzhou, China  
Ricky Cheng, Roswell, GA  
Mitchell Jordan Cheung,  
Woodside, NY  
Ashley Christine Chickerella,  
Lewis Center  
*Summa Cum Laude*

Kourtney Leciera Clark,  
Cleveland  
Zachary Aaron Coblentz,  
Gahanna  
Alexandra Elizabeth Cole,  
Mansfield  
Lin Cong, Zhengzhou, China  
*Cum Laude*  
Brandon Ovet Conley,  
Houston, TX  
Cody Campbell Cook,  
Pataskala  
David Lee Cook, Marysville  
Kenneth Rashad Courts,  
Harrisburg, PA  
Alyson Britnee Cronebach,  
Dover  
Jaime Brian Cruse, Brunswick  
*Cum Laude*  
Ilan Danon, Fair Lawn, NJ  
*Cum Laude*  
Meaghan Kelly Davey,  
Oswego, IL  
Jason Noll De Laughder,  
Centerburg  
Suzanna Marguerite DeHart,  
Franklin  
Kellie Jeanne Dempsey,  
Bexley  
Nataly Deniz-Jimenez, Las  
Vegas, NV  
David Michael Desenberg, Jr.,  
Lima  
Mitchell Deskins, Mason  
Clint Austin Difatta, Pittsburgh,  
PA  
James Phillip Dodrill, Upper  
Arlington  
Nicholas Samuel Dodson,  
Dayton  
Hannah Elizabeth Douglas,  
Pickerington  
Patricia Collette Duffy,  
Columbus  
Joseph Francis Eierman,  
Sunbury  
Derek Tyler Erskine, Salem  
Daniela Escamilla, San  
Salvador, El Salvador  
Stephen Anthony Ettienne,  
Waterbury, CT  
Maya Angela Evans,  
Cleveland  
Gina Michelle Falzarano,  
Marysville  
Gabrielle Joy Feery, Lewis  
Center  
Audrey Paige Finkle, Newark  
Alexander Samuel Fixler,  
Cincinnati  
*Cum Laude*  
Whitney Marie Flaherty,  
Columbus  
Shawn Flynn, Delaware  
*Magna Cum Laude*  
Matthew Patrick Fojas,  
Twinsburg

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Giuseppe James Fricano, Ada  
*Cum Laude*

Sean Ryan Fronce, Syracuse,  
NY

William Frost, Grove City

Rao Fu, Beijing, China  
*Cum Laude*

Daniel Dean Furbee, Hebron

Nicola A. Gabriele,  
Youngstown

Caleb Fulton Garcia, Sunbury

Mark Harold Gardiner, Upper  
Arlington

Kara Moriah Gemian, Lincoln  
Park, NJ

Chad Thomas Gerlach, St.  
Henry

David Joseph Gerstner,  
Wapakoneta

Nicole A. Gillette, Hilliard

Christopher John Glodde,  
Kinsman

Mitchel Scott Graf, Delaware

Jaleel Ali Grant, Sr., Columbus

Shelby Quinn Greeley, Lima

Shakuria Monque Green,  
Cleveland

Benjamin Louis Grutsch,  
Worthington

Sahro Hussein Guled,  
Columbus

Scott Thomas Guroy,  
Columbus

Raymond Nicklaus Guzzo,  
Cleveland

Kathryn Amanda Hallinan,  
Dublin

Fei Han, Beijing, China

Nicole Jean Harvey,  
Columbus

Walter Douglas Haupt, Dublin

Aubrey Ann Hawk,  
Wapakoneta

Julie Elizabeth Heilman,  
Ashland

Audra Jane Heinrichs, Toledo

Samantha Ann Henson,  
Gallipolis

Margaret Marie Heyward,  
Columbus

Elizabeth Ann Higbie,  
Westerville

David O. Higuera, Bogota,  
Colombia

Chase L. Hoffman, Westerville

Eric Scott Hoffman, Solon

Lynne Ann Hoffman, Hilliard

Michelle Marie Hoffmann,  
Chagrin Falls

Laura Eileen Hogan, Rocky  
River  
*Summa Cum Laude*

Danhong Hong, Jackson

Anna Marie Hranilovich,  
Columbus

Cerena Renee Ibara-Cech,  
Warren

Alexander Michael Ilg,  
Twinsburg

Caleb Mikal Jackson, Dayton

Ferenc Janossy, Cleveland  
Heights

Thomas Clayton Jerge, Avon  
Lake

Jennifer Elizabeth Johnson,  
London

Deja Jones, Canal Winchester

Owen David Kalis, Plano, TX

Aaron Michael Kaplan,  
Pittsburgh, PA

Matthew West Kelly, Fairfield,  
IA

Katherine Kieninger, Xenia

Hyun Kim, Seoul, Korea

Tiffany Hanah Kim,  
Tallahassee, FL  
*Cum Laude*

Ebony Nicole Kimble,  
Cincinnati

Jesse Raymond King, Victoria,  
BC, Canada

Kendall Kinoshita, Shaker  
Heights

Brittney Nichole Kirkpatrick,  
New Straitsville  
*Cum Laude*

Sara Marcella Klips, Columbus

Kevin Howard Knight,  
Cincinnati

Taylor Knore, Pickerington

Logan Walker Korn,  
Worthington

Leah Varghese Kunnath,  
Pepper Pike

Scott Michael LaVoy, Toledo

Lindsay Anne Lawell,  
Worthington

Grace Elizabeth Lear, Medina

Hyeonjeong Lee, Busan,  
Korea

Tyler Justin Lehman,  
Westerville

Brittney Nichole Leonard,  
Mount Sterling

Harrison Dean Levy,  
Cleveland

Luhan Li, Beijing, China

Thomas Francis Lillis IV,  
Fairfield, CT  
*Magna Cum Laude*

Alexa Grace Liston,  
Centerburg

Eduardo Lozano, Chicago, IL

Calvin Francis Lugo,  
Columbus

Katrina Leticia Lugo, Corona,  
CA

Shannon Maan, West Chester

Kayla Mariah Martinez,  
Cleveland

Rita Elizabeth Mayer, Medina

Taylor L. McClain, Newark

Marquela E. McClellan,  
Lorton, VA

Lindsey Taylor McHenry,  
Owensville  
*Magna Cum Laude*

Ryan M. Mecum, Miamisburg

Ryley Ann Mercer, Marysville  
*Cum Laude*

Samantha Eileen Michalski,  
Buffalo, NY

Mary Dominica Sky Middaugh,  
Slidell, LA

Nathan Ross Miller, Seville

Steven Randall Miller, Canton

Tyler Jacob Miller, Delphos

Kathryn M. Mitchell, Columbus

Katherine Marie Miyoshi,  
Strongsville  
*Cum Laude*

James Maxwell Monast,  
Columbus

Caitlyn Cecelia Monter,  
Millersburg

Jacob Michael Montgomery,  
Wellston

Mollie C. Moore, Columbus  
*Cum Laude*

Hayden Luc Moreau, Granville  
*Magna Cum Laude*  
*with Honors in the Arts and*  
*Sciences*

Hana Muhammad, Dublin

Sara Ryan Mulhern, West  
Chester, PA

Anthony Charles Murdock,  
Reynoldsburg

Drew Scott Murray, Cleveland

Isabella Rose Nadler, Athens

Andrew James Nagel, Lewis  
Center

HariPriya Nalluri, Dublin

Kevin Nguyen, Dublin

Nicholas James Abraham  
Niedermeier, Cincinnati

Kris Steven Nunke,  
Springboro

Francis Joseph O'Donnell,  
Westerville

Brendan Gerard O'Neil,  
Stoughton, MA

Michael O'Toole, Cincinnati

Toritseju Kenekueyero  
Omatseye, Warri, Delta  
State, Nigeria

Kailani Malia Onofrey,  
Perrysburg

Brennan Don Orians, Findlay

Miami Taylor Owens, Lewis  
Center

Neeli P. Oza, Dublin

Kabilan Palaniappan, Saline,  
MI

Allison Monique Paquette,  
Westerville

Jake Tyler Paston, Syosset,  
NY

Richard James Patterson,  
Columbus

Yssis Akilah Patterson,  
Cleveland

Commencement Convocation, August 7, 2016

Michael Harry Pavlik, Rocky River	Thomas David Schutt, Glen Ellyn, IL	Jordan Matthew Teutsch, Youngstown
Lisa Michelle Penn, Cleveland	Kevin Edward Schwartz, Delaware	Emma Pennell Timan, Hilliard <i>Magna Cum Laude</i>
Robert E. Pennell, Jr., West Jefferson	Renee Elizabeth Scott, Reynoldsburg	Benjamin James Todd, Newark
Shamiyah Yvonne Perkins, Mansfield	<i>Cum Laude</i> Tatiana Marie Scott, New York, NY	Epifanio Antonio Torres, Columbus
Alex Stephen Perry, San Diego, CA	Travis David Seagraves, Warren	Derek John Traini, Westerville
James Raymond Petit, Westerville	<i>Magna Cum Laude</i> Abbey Lynn Sebert, Columbus	Lydia Nicole Tritschler, Granville
Andrea Leigh Piening, Toledo	Philippe Olatilawa Secker, Cincinnati	Julianne Leigh Tuohy, Olmsted Falls
Meghan Laurel Pierce, Broadview Heights	David Alexander Severance, Dayton	Alex Thomas Turissini, Maumee <i>Magna Cum Laude</i>
Alexander Joseph Powell, Cincinnati	Alea Hope Sheldon, Kenton	Sean Frederick Vahldiek, Dayton
Caitlin Rachel Presley, Milford	Zihao Shen, Xi'an, China <i>Magna Cum Laude</i>	Alexander Steven Van Camp, Louisville, KY
Rebecca Lynn Price, Pataskala	Hamilton Albert Shi, Columbus	<i>Magna Cum Laude</i> Hannah Marie VanLaningham, Columbus
Nicholas J. Proverbs, LaBelle, FL	Katherine Anne Shirley, Huntington, NY	Andrea Vazquez, Orlando, FL
Scott Charles Ramage, Broadview Heights	Jackie Ray Shreves, New Matamoras	Leticia Vazquez-villa, Columbus
Jesse Eugene Ramsier, Mount Vernon	Diamond Dache Sims, Toledo	Liliana Larimer Vela, Pittsburgh, PA
Christian James Raterman, Dublin	William Robert Slusarz, Chesterland	Angelo Joseph Veto, Cleveland
Lucki Mee Ratsavong, Akron	Anna Catherine Smith, Youngstown	Alexander Joseph Vidrick, Powell
Kasey Nicole Reames, London	Anthony D. Smith, Dayton	Shawn Alan Walters, Coshocton
Ryan Nicholas Reese, Shaker Heights	Cody Lee Smith, Hamilton	Dongni Wang, Beijing, China <i>Magna Cum Laude</i>
Armani Shaquon Louis Reeves, Boston, MA	Dalton James Smith, Lima	Siqi Wang, China <i>Cum Laude</i>
Madison Fay Reiman, Maineville	Jennifer Leight Smith, London, KY	William Evan Ward, Lewis Center
Siyi Ren, Jiangyin, Jiangsu, China	Kristina Maritza Smith, Columbus	Phyllis Jeneane Warden, Dayton
Emma Christine Rengert, Columbus	Travis James Smith, Grove City	Rio Watanabe, Kamagaya, Japan
Charnelle Marie Richardson, Columbus	Jacob Alan Snook, York, PA	Jacob William Waters, Marysville
Jacob Elias Robinson, Columbus	Benjamin David Snyder, New Albany	Elliet Elizabeth Webb, Lewis Center
Morgan Ann Rogers, Pickerington	Stephanie Erin Sopczak, Columbus	Joshua George Weemhoff, Chagrin Falls
Anne Louise Ruhl, Worthington	Andrew Paul Spector, Westport, CT	Allison L. Weida, Worthington
Sittikiat Bank Saelim, Groveport	Nathan Gregory Squire, Middletown	Jason Lee Weir, New Albany
Raquel Marie Sain, Bay Village	Sean Andrew Staff, Columbus	Phillip Orval Weirich II, Oak Harbor
Marciana Judith Samblero, Chesterland	Kory Austin Stearns, Hilliard	Amber Shanice West, Dayton
Sierra Evon Sanchez, Toledo	Emily Marjorie Steel, Columbus	Timothy Eugene Whissen, Newark
Mark J. Sandel, Arlington Heights, IL <i>Magna Cum Laude</i>	Ella Steiman, Moscow, Russia	Elexus Jionde White, Charlotte, NC
Tami Michelle Saunders, Toledo	Tessa Alexandra Stenger, North Olmsted <i>Cum Laude</i>	William Marshall Whitelaw IV, Dublin
Kevin Patrick Sayre, Columbus	Mark A. Stevens, Bellefontaine	Mia Wong Widjaja, Columbus
Leah Elizabeth Schneider, Marysville	Erin Elizabeth Ann Strittmather, Vermilion	Timothy Fitzgerald Wiggins, Tiffin
Andrew D. Schroeder, Columbus Grove	Miquel Alann Stubbs, Columbus	Rachel Kiona Williams, Columbus
Dylan Conrad Schulz, Stow	Mark Scott Summers, Pittsburgh, PA	Joseph P. Williamson, Canton <i>Cum Laude</i>
	Emma MacTaggart Swysgood, Sunbury <i>Magna Cum Laude</i>	
	Megan Kathryn Szumowski, Atlanta, GA	

## Commencement Convocation, August 7, 2016

Donielle Elise Wingo,  
Columbus  
Allison Renee Wittenberg,  
Chagrin Falls

Jasmine Allegra Woodson,  
New York, NY

Xiaoyu Wu, Hunan, China  
Zhenfang Yan, Wenzhou,  
China

Xinyuan You, Ordos, Nei  
Mongol Autonomous  
Region, China

John T. Youngs, Beaver Creek  
Ryan Hughes Zahora,  
Kettering

Liyu Zhang, Shenyang,  
Liaoning, China

*Magna Cum Laude*

Randy Ray Ziadeh, Cincinnati

Daniel James Zimmerman,  
Wyoming

Margaret Eileen Zimmerman,  
Lakewood

### Bachelor of Arts in Journalism

Kyle Smith Powell, Walton, KY

Brooke Danielle Proffitt,  
Miamisburg

Maria Isabel Swick, Morral

### Bachelor of Fine Arts

Kendra Joy Zarbaugh,  
Columbus

*Magna Cum Laude*  
*with Honors in the Arts*  
*with Distinction in Art*

### Bachelor of Music

Clay Howard Hammond,  
Pickerington

Kylie Michelle Harwell, Naples,  
Italy

Cindy Lopez, Newark

### Bachelor of Science in Design

Thomas Anthony Gallagher III,  
Aurora

Matthew Joseph Greco,  
Fairport, NY

Yu Lei, Chengdu, China

### Bachelor of Science in Geographic Information Sciences

Nathan Alexander Baumgard,  
Bay Village

Sean Thomas Curtin, Mason

Alexis Shavon Rodgers,  
Lansing, MI

Yinlong Wu, Maanshan, China

### Bachelor of Science

Ahmed Abdullah Almatrafi,  
Jeddah, Saudi Arabia

Anner O. Arroyo, Glassboro,  
NJ

Elizabeth Michele Athey,  
Newark

Amy Alexandra Ayers,  
Hinckley

Pamela Miguelina Bailes  
Lazala, Springfield

Paul Eric Baker, Columbus  
*Magna Cum Laude*

Caleb Michael Bell, Waterville  
Savannah Rachele Bever,  
Sunbury

Kylie Michelle Bieniek,  
Whitehouse

Jordan Daniel Bohlen,  
Olmsted Falls

Molly Erin Breidenbach,  
Dayton

Brandon Thomas Brown,  
Powell

Dylan Scott Brown, Columbus  
Julia Bukstein, Columbus  
*Cum Laude*

Benny Chin-Hing Chean,  
Dallas, TX

Krystal Chedid, North  
Ridgeville

*Cum Laude*

Amy Elizabeth Cherne,  
Willoughby Hills

Han Choi, Ypsilanti, MI

Christopher David Clark,  
Mansfield

*Magna Cum Laude*

Matthew Long Coleman,  
Groveport

Zachary Micheal Kramer  
Cotter, Springfield

George Randall Domer,  
Worthington

Keirra Ann Dukes, Dayton

Abigail Escudero, Macedonia  
Nkafu Etchi, Douala,  
Cameroon

William Daniel Everts, Dublin  
Vincent Paul Fisher, Hartville

Kelsey Elise Fout, Findlay

Kyle David Fraley, Mansfield

Kelsey Lynne Girbino,  
Mayfield Village

Nicholas Andrew Hager,  
Grove City

Katherine Ann Haines,  
Columbus

*with Research Distinction in Earth  
Sciences*

Jeremy Austin Hamilton,  
Johns Creek, GA

Abdul-Rizaq Ali Hamoud,  
Hilliard

Dominique Michelle Harbaugh,  
Newark

Neal Logan Hegarty, Orient  
Sara Lynne Hessler,  
Westerville

Benton Hoang, Fremont  
*Cum Laude*

Danhong Hong, Jackson  
Stacey Lynn Honious,  
Beavercreek

Erin Lee Houston, Columbus  
Jida G. Hubana, Tulubolo,  
Ethiopia

Aaron D. Jenkins, New  
Philadelphia

Mitchell Johnson, Dublin  
*Summa Cum Laude*

Annelise Virginia Jongekrijg,  
Lake Orion, MI

*Cum Laude*

Natalie Rebecca Kells,  
Reynoldsburg

*Cum Laude*  
*with Honors in the Arts and  
Sciences*

Suhail Mufeed Khan,  
Strongsville

Megan Michelle Knapke,  
Versailles

Manjula R. Koppera,  
Zanesville

Nathan Paul Kortokrax, Kalida  
Katerina Noelle Kostas, New  
Albany

Kiersten Nicole Lanzo,  
Youngstown

Rayyan Ibn Laryea, Cleveland  
Kangjun Li, Yunnan, China

Jean Lin, Taipei, Taiwan  
Xiaoyu Ma, Zhengzhou,  
Henan, China

Krista Lauren Malcolm,  
Blairstown, NJ

Megan Paulette Matthews,  
Troy

Alicia Marie McFadden, Dublin  
Tyler Joseph Mears,  
Columbus

Nicole Michelle Meyer,  
Massillon

Michael Charles Mossbarger,  
Sandy Hook, CT

Matthew Charles Muncrief,  
Dublin

Ana Audrey Muschler,  
Cleveland Heights

Muhammad Addin Bin  
Muzatkar, Ipoh, Malaysia



## Commencement Convocation, August 7, 2016

Elizabeth Anne Nester,  
Mansfield  
Shelby Ann Newsad, Beverly  
*Magna Cum Laude*  
*with Research Distinction in*  
*Biochemistry*  
Jenna Nguyen, Vietnam  
April Ou, McKinney, TX  
Michela Maria Paradiso,  
Upper Arlington  
*Magna Cum Laude*  
Bhavik Patel, Amelia  
Sunny Mahesh Patel,  
Willoughby  
Michelle Elaine Patton,  
Dearborn Heights, MI  
Jessica Jeannette Pentecost,  
Chillicothe  
*with Research Distinction in Earth*  
*Sciences*  
Daniel James Pinto,  
Brecksville  
Diana Nicole Ponitz, Shaker  
Heights  
*Magna Cum Laude*  
*with Honors in the Arts and*  
*Sciences*  
Renee Elizabeth Prows,  
Cincinnati  
Jayateerth Raghavendra Rao,  
Syracuse, NY  
Victoria Elyse Reick-Mitrisin,  
Liberty Township  
Tyler Joseph Rohan,  
Pittsburgh, PA  
*with Research Distinction in Earth*  
*Sciences*  
Emily Lillian Rusnak, Stow  
Michael Allan Rutana,  
Bainbridge Township  
Elisabeth Cordelia Saunders,  
Columbus  
Calla Mildred Schmid,  
Cleveland  
Sarah Ann Scott, Dublin  
Jay Prakash Seetharaman,  
Solon  
*Cum Laude*  
*with Honors in the Arts and*  
*Sciences*  
Rachel Jordan Shaw, Hudson  
Teya Benz Siva, Columbus  
Amanda Nicole Sklenar,  
Blacklick  
*Summa Cum Laude*  
Akil Jordan Smith, Brooklyn,  
NY  
Nathan A. Smith, Dublin  
Megan Michelle Sokolowski,  
Broadview Heights  
Anna Therese Stammen,  
Celina  
Sarah Elizabeth Stokar,  
Northfield  
Alexander James Strickmaker,  
Dover  
Kayla Mae Thompson,  
Vandalia

Elizabeth Maureen Visger,  
Painesville  
Hoang Anh Thi Vu, Columbus  
Xiao Wang, Jinan, Shandong,  
China  
*Magna Cum Laude*  
*with Honors in the Arts and*  
*Sciences*  
Yizhen Wang, Taiyuan, China  
Sara Lynn Wesselkamper,  
Cincinnati  
*Cum Laude*  
Amani Rasha Williams,  
Cincinnati  
Chunjiao Wu, Jinan City,  
China  
Xinyue Yao, Nanchang,  
Jiangxi, China  
*Magna Cum Laude*  
*with Honors in the Arts and*  
*Sciences*  
*with Honors Research Distinction in*  
*Neuroscience*  
Zhe Zhang, Wuhan, China  
*Magna Cum Laude*  
Qiaodan Zuo, Tianjin, China

**Associate of Arts**

Farhiya Mahamed Abdi,  
Blacklick  
Talia Walnut Abedon,  
Mansfield  
*Summa Cum Laude*  
David Benton Abernathy IV,  
Hillsboro  
Aarion Alan Akers, Bucyrus  
*Summa Cum Laude*  
Matthew Parker Altman,  
Cincinnati  
*Magna Cum Laude*  
Ashley Nichole Atchison,  
Westerville  
*Summa Cum Laude*  
Debbie Ann Barker, Newark  
Elizabeth Hannah Beattey,  
Nashport  
Linnea Kristina Beighley,  
Granville  
Samoni M. Bell, Columbus  
Brian Christopher Bonito, Fort  
Myers, FL  
Braidon Lee Bradley, Kenton  
Levi George Brake, Ohio City  
Kelsey Amber Brown,  
Lexington  
Maris Jane Bucci, Bellville  
Ian Burke, Pickerington  
Daphne Renee Cable, Hebron  
Kelsey Renee Canter,  
Centerburg  
Naomi Nicole Carpenter,  
Nashport  
Jesse Cheshire, Granville  
*Cum Laude*  
Jihyun Chung, Dublin  
Carissa Colangelo, Columbus

Faith Danielle Comtess,  
Columbus  
Paul Edward Conningham II,  
Newark  
Arielle Alexandra Marie  
Cottrell, Alexandria  
Nun CungBik, Cincinnati  
Jessica Amber Dalton,  
Norwalk  
Oprah Winfrey Darkwah,  
Newark  
Liam Dominic Delaney,  
Newark  
Desiree Joli Deyo, Centerburg  
Nicholas James Eader,  
Pataskala  
*Cum Laude*  
Aaron Michael Ebbert, St.  
Clairsville  
*Summa Cum Laude*  
Thomas Jack Ellis, Hebron  
Kaitlyn Noelle Engle, Newark  
*Cum Laude*  
Kelsey Ann Esterline, Dublin  
Christina J. Fisher, Cambridge  
Thomas David Foster, Jr.,  
Newark  
Allison Nicole Franz, Canal  
Winchester  
Kayla Ciera Garrabrant,  
Bellville  
Matthew Wesley Grandstaff,  
Newark  
Karlyn Jean Greeley, Lima  
Stacy Marie Haliburton,  
Mansfield  
Yousef Ali Hamoud, Hilliard  
*Magna Cum Laude*  
Meghan M. Harlow, Mount  
Perry  
*Magna Cum Laude*  
Sierra Amber Harmon,  
McGuffey  
Stacy Lee Hartings, Maria  
Stein  
Kyle David Hawk, Danville  
Matthew William Hayes,  
Gahanna  
Mona Lisa Hoffman, Leipsic  
*Magna Cum Laude*  
Tyler Carlton Hurlburt, Lima  
Holly M. Kaple, New  
Washington  
Nicole Lynn Kappeler, Dublin  
Jessica Lynn Kennedy,  
Granville  
Rebecca Ann Kinstle,  
Greenwich  
Janny Lee, Columbus  
Alyna Gwilym Lewis, Delaware  
Tiffany LeeAnn Long, Kenton  
Frank J. Loreda, Cincinnati  
Tori Anne Lumbatis, Newark  
Joshua Ray Lyday, Pataskala  
Tia Nicole Lyons, Delaware  
Apparitia Lacy-Jay Matthews,  
Zanesville

Khadijah Abdullah Mbai,  
Reynoldsburg  
Jacoby Ray McCormick, Lima  
Ryan Daniel McLaughlin,  
Johnstown  
Charles William Lawrence  
Miller, Carroll  
*Cum Laude*  
Jared Andrew Miller, Marion  
Halima Abdullahi Mohamed,  
Blacklick  
Derek Matthew Mohr,  
Defiance  
Ryan Montgomery, Batavia  
Kelly Aaron Moore, Newark  
Lauren Joanne Munch,  
Chagrin Falls  
*Magna Cum Laude*  
Katheryn Alice Nimeth, Mount  
Vernon  
Melissa Kay Oberhauser,  
Saint Louisville  
Paige Ratterman, Loveland  
Sierra Nicole Ridenour, Hilliard  
*Cum Laude*  
Tiana Jacqueline Rogers,  
Gahanna  
Jessica Alejandra Rosas  
Torres, Worthington  
Theodora Marie Roush,  
Kirkersville  
Joshua Alan Schwartz,  
Botkins  
Lucas Sencio, Columbus  
Ashley Ann Shadwell, Powell  
Breanna Marie Sharp, Liberty  
Center  
Holden David Slagel, Dublin  
Michelle Pauline Smith,  
Gahanna  
Nathan Stenson, Bucyrus  
*Magna Cum Laude*  
Baylee Sural, Pataskala  
Elam Getachew Teferi,  
Columbus  
Peter Vinh Tran, Westerville  
Richard Douglas Tury, Etna  
*Cum Laude*  
Nicholas Mark Vous,  
Delaware  
Melanie M. Waits, Marion  
Matthew William Warnecke,  
Delphos  
Zach Scott Weisend, Newark  
John Alfred Wetzels, Johnstown  
*Cum Laude*  
Cullen Matthew Willett, Hilliard  
Amanda Jean Williams,  
Johnstown  
*Summa Cum Laude*  
Janae Lucille Wright, Utica  
Ilea Spring Zoll, Mansfield

## The Max M. Fisher College of Business

Dean: Anil K. Makhija

### Bachelor of Science in Business Administration

Gonzalo Adriaola-Mendoza,  
Arequipa, Peru  
Ethan D. Axe, Copley  
Emmi Benthous Banner,  
Cincinnati  
*Magna Cum Laude*  
Nathaniel Jacob Barlow,  
Vandalia  
Rosaria Marie Barone,  
Perrysburg  
Ryan Edward Blackburn,  
Baltimore  
*Cum Laude*  
Henry E. Blade, Marion  
Jake Daniel Boes, Hudson  
Greg Borojevich, Columbus  
*Cum Laude*  
Huy Duong Bui, Luc Nam, Bac  
Giang, Viet Nam  
*Cum Laude*  
Rebecca Danielle Carpenter,  
West Chester  
*Magna Cum Laude*  
Sihui Chen, Shenzhen, China  
*Magna Cum Laude*  
Jin Feng, Shaoxing, China  
Connor Fullenkamp, Dublin  
*Cum Laude*  
Michael Christopher Ganske,  
Bowling Green  
Lauren Marie Giancola,  
Fairport, NY  
*Cum Laude*  
Zachary Richard Hancock,  
West Chester  
Brooke D. Heslep, Dallas, TX  
Brendan Alexander Holland,  
Willoughby  
*Magna Cum Laude*  
Joel Steven Hornsby, Marion  
Haruna Kanazawa, Dublin  
*Summa Cum Laude*  
Evan Michael Kardasz,  
Mansfield  
Brett David Kohlmayer, West  
Chester  
*Magna Cum Laude*  
Talor Rae Krauth, Richfield  
Dangqing Li, Columbus  
Jiahui Li, Shijiazhuang, China  
Jing Li, Tianjin, China  
Luhan Li, Beijing, China  
Jingyuan Lin, Fuzhou, Fujian,  
China  
Sai Lu, Beijing, China  
Jinzhe Luan, Beijing, China  
*Magna Cum Laude*  
*with Honors in Accounting*  
Yawen Luo, Chengdu, China

Deanna Kimberly Mateja,  
Zanesville  
James George Metrakos,  
Parma  
Amanda Marie Middleton,  
Mansfield  
David Walter Mog, Mentor  
*Cum Laude*  
Troy Richard Monteforte,  
Seven Hills  
*Cum Laude*  
Spencer Joseph Moses, New  
Lebanon  
*Cum Laude*  
Joseph E. Page, Central  
Village, CT  
Alex Michael Ranttila, Cortland  
Diana Denise Recendez,  
Arcadia, CA  
Austin Taylor Richardson,  
Westerville  
Andrew Michael Sager,  
Willoughby  
*Magna Cum Laude*  
Jonathan Patrick Simpson,  
Westerville  
Eric Christopher Smith,  
Strongsville  
Matthew Richard Snyder,  
Columbus  
*Cum Laude*  
Jia Song, Dublin  
Lisa Mary Stark, Newtown, PA  
Jiayun Sun, Shanghai, China  
Patricia Linn Taggart, Negley  
*Summa Cum Laude*  
*with Honors in Business*  
*Administration*  
*with Honors Research Distinction in*  
*Accounting*  
Matthew Stephen VanDorn,  
St. Clairsville  
Daniel Peter Violet, Sunbury  
Tayler Kenneth Wagner,  
Cranberry Township, PA  
Haili Wang, Shenyang, China  
Yao Wang, Anshan, China  
*Cum Laude*  
Zihao Wang, Heng Yang,  
HuNan, China  
William Zachary Wax, Sardis  
Jiahui Yu, Shenyang, China  
*Cum Laude*  
Lu Yu, Shanghai, China  
Liyu Zhang, Shenyang, China  
*Magna Cum Laude*  
Wenbo Zhang, Chengde,  
China  
Jiazhe Zhou, Jiaying, China  
*Magna Cum Laude*

Commencement Convocation, August 7, 2016

## College of Dentistry

Dean: Patrick M. Lloyd

## Doctor of Dental Surgery

Natalie M. Jawyn, Akron  
B.A. (College of Wooster)  
M.S. (University of Akron)

Erik R. Johnson, Youngstown  
B.A. (Youngstown State  
University)

Christopher J. Karapasha,  
Canton  
B.S. (University of Akron)

Joshua Benjamin Tyson,  
Scotch Plains, NJ  
B.S. (Morehouse College)  
M.Pub.Hlth. (University of  
Medicine and Dentistry of  
New Jersey)

Carlvin Yao Yu, Pickerington  
B.S.Mech.Eng.

## Bachelor of Science in Dental Hygiene

Abby Lynn Crowell, Eaton  
Rachel M. Dyer, Galion  
*Cum Laude*  
Veronica Venice Harris,  
Oakland CA

## College of Education and Human Ecology

Dean: Cheryl L. Achterberg

## Bachelor of Science in Human Development and Family Science

Sonya Kumar Bangalore,  
Columbus  
Bridgit Mae Burkhart, Bowling  
Green  
Nora Graciela De Arco, Mason  
Ryan Christopher Dennis,  
Delaware  
Makenzie Dana Erdos, Medina  
*Magna Cum Laude*  
Heather Brienne Gruhlke,  
Sandusky  
Syed Abdul-Moiz Hasan,  
Toledo  
Rachel Elizabeth Kolenz,  
Seven Hills

Jenna Grace LaBorde,  
Gahanna  
Kelly Leann Landrum, Jackson  
Holly Suzanne Mays,  
Pataskala  
Hillary Rose Mosher, Dublin  
Semaj S. Seward, Columbus  
Taja Mercedes-Shenae  
Tolliver, Salisbury, MD  
Quinn Maxine Voisard,  
Cincinnati

## Bachelor of Science in Human Ecology

Hannah Jolynn Arbaugh,  
Chillicothe  
Veronica Boone, Macedonia  
Blake Braun, Worthington  
*Cum Laude*  
Zachary Rian Graham, Lima  
Caylee Ann Hanson,  
Columbus  
Josy Annette Hepp, Hilliard  
Brianna LaTrice King, Avon  
Gyeong Eun Lee, Seosan,  
South Korea  
Shawn Eric Marshman,  
Southwick, MA  
Aartiben Sumanbhai Patel,  
Dublin  
Kellye Lauren Sauder,  
Delaware  
Dylan Connor Shanks, New  
Albany  
Alexa Rae Whittekind, Hilliard  
Tianni Wu, Chengdu, China

## Bachelor of Science in Hospitality Management

Kelsey Lynn Dingelstedt,  
Arcadia  
Carrie Dunn, Cleveland  
*Cum Laude*  
Zachary Joseph Durham,  
Fayetteville  
Chloe Elizabeth Holman,  
Fostoria  
Zachariah Charles McGuire,  
Marysville  
Levi Christian Shamp,  
Wooster  
Yuhan Xue, Columbus  
*Cum Laude*

## Bachelor of Science in Nutrition

Chhoeun Prem Callahan,  
Columbus  
Kendra Leann Gerner,  
Ashtabula

Erwin A. Letellier, Guayaquil,  
Ecuador  
Gyuri Park, Fredericksburg,  
VA

## Bachelor of Science in Education

Lauren Suzanne Alberti,  
Toledo  
*Magna Cum Laude*  
Matthew James Begley, Tipp  
City  
*Cum Laude*  
Darlene Marie Berrios Ramos,  
Reynoldsburg  
Maranda Rashel Bliss,  
Chillicothe  
Jackson Warren Bond,  
Nashville, TN  
Nicole Ann Bosse, Findlay  
*Magna Cum Laude*  
Emma Elizabeth Browning,  
Columbus  
Trevor Robert Burkett,  
Massillon  
Katie Jo Ann Burns, Ashley  
Tyler Harley Davis, Oregonia  
Benjamin Francis DeLeone,  
Uniontown  
Meghan Elizabeth Doherty,  
Delaware  
Jessica Ely, Laurelville  
Steven R. Farley, Mansfield  
*Cum Laude*  
Kirby Mark Francis, Edison  
Michael Joesph Furlong,  
Perrysburg  
Karilyn Jean Greeley, Lima  
Brienne Nicole Haag,  
Loudonville  
David Zachary Hall,  
Owensville  
Vincent Halsey Hardesty,  
Lexington  
*Cum Laude*  
Nikki Incorvaia, Stockholm, NJ  
Lindsay Nicole Johns,  
Pickerington  
Aaron Keith Johnson, Hudson  
Cameron James Johnston,  
Geelong, Victoria, Australia  
Alisha Nicole Keeton,  
Wintersville  
Sarah Kuhman Kinsey, Upper  
Arlington  
Gordon Stewart Koerber,  
Baltimore, MD  
*Magna Cum Laude*  
Hyuk Il Kwon, Columbus  
Paul Steven Maline,  
Lakewood  
Katelyn Marie Martin,  
Centerville  
*Magna Cum Laude*  
Tyler James McCoy, Grove  
City

## Commencement Convocation, August 7, 2016

Ashton Maximo Meggitt,  
Amherst  
Geebellue Tetteh Mensah,  
Cincinnati  
Katie Marie Mitchell, The  
Woodlands, TX  
*Cum Laude*  
Brianna Rose-Marie Neitzel,  
Brunswick  
Daniel McCarthy Nesson,  
Princeton, NJ  
Keenan Charles Newland,  
Lima  
Michael Benjamin O'Bryant,  
Canal Winchester  
Joshua Peter Paulus,  
Versailles  
*Cum Laude*  
Zachary Davis Roush, Lewis  
Center  
Ayanna Michele Saunders,  
Hilliard  
*Summa Cum Laude*  
Chelsey Allena Smith,  
Mechanicsburg  
*Magna Cum Laude*  
Tyler Richard Smith,  
Columbus  
Jessica Ann Soutar, Troy  
Kyle Thomas Staggs,  
Reynoldsburg  
Ryan Connor Stephens,  
Rutherford, NJ  
Audrey Leigh Umpleby,  
Columbus  
James Jacob Vitale,  
Centerville  
Anna Marie Vollhardt,  
Gahanna  
Nathaniel Harrison Webb,  
Mason  
*Cum Laude*  
David McDaniel Wetherholt,  
Columbus

### College of Engineering

Dean: David B. Williams

#### **Bachelor of Science in Architecture** (*Austin E. Knowlton School of Architecture*)

Lauren Reynolds, Milford  
Steven Jackson Walker,  
Farmersville  
Can Wang, Baotou, Inner  
Mongolia, China

#### **Bachelor of Science in Aviation**

Ryan Michael Phelps, Perry

#### **Bachelor of Science in Biomedical Engineering**

Inyoung Oh, Guri, Korea  
*Cum Laude*

#### **Bachelor of Science in Chemical Engineering**

Xiang Kang Bjorgum,  
Columbus  
Kristopher Ray Carnes,  
Coshocton  
Sarah Christine Drosos,  
Powell  
Ivan Huynh, Mason  
Matthew Kenta Inoue,  
Columbus  
Hyung-uk Kim, Houston, TX  
Joonkee Kim, Westlake  
Nathan Henry Wise, Lancaster

#### **Bachelor of Science in City and Regional Planning** (*Austin E. Knowlton School of Architecture*)

Taylor Elizabeth Gruenwald,  
Cincinnati

#### **Bachelor of Science in Civil Engineering**

Jenna Grace McCliment,  
Mansfield

#### **Bachelor of Science in Computer Science and Engineering**

Cameron Joseph Adams,  
Selbyville, DE  
Mike Reed Alquist, Brecksville  
Connor Matthew Bayzath,  
Chesterland  
Alexandra Marie Beigel,  
Sidney  
*Magna Cum Laude*  
Joseph Andrew Donnelly,  
Cincinnati  
Zaccary Joseph Gioffre, Katy,  
TX  
Ziming Gong, Nantong, China  
Justin Michael Gregorio,  
Monument, CO

Donald Herre, Beaver Creek  
Esko Antero Kautto, Columbus  
*Magna Cum Laude*  
Oliver Joseph Mason, Chagrin  
Falls  
Logan Patrick McCamish,  
Dublin  
Steven Joseph Miller,  
Cincinnati  
Tyler Joseph Schultz, Aurora  
Tyler Austin Stone, Columbus  
Yihan Yang, Taizhou, China  
*Summa Cum Laude*  
Huizhong Zhao, Dalian, China

#### **Bachelor of Science in Electrical and Computer Engineering**

Salamat S. Dikambaev,  
Columbus  
Robert Steven Schade, Marion  
Natnael Tesfaye, Gahanna  
Junjie Wang, Shanghai, China  
Cameron George Wrabel,  
Norwalk

#### **Bachelor of Science in Materials Science and Engineering**

Ingrid Huang, Mira Loma, CA  
Eric Alan Magnuson,  
Columbus  
*Summa Cum Laude*  
*with Honors in Engineering*  
*with Honors Research Distinction in*  
*Materials Science and*  
*Engineering*  
Abigail Jane Sutliff, Westerville  
*Cum Laude*

#### **Bachelor of Science in Mechanical Engineering**

John Harrison Fox, Mason  
*Cum Laude*  
Shuhan Li, Liuzhou, China  
*Magna Cum Laude*  
*with Honors Research Distinction in*  
*Mechanical Engineering*  
Keyue Zhang, Beijing, China

#### **Bachelor of Science in Welding Engineering**

Jeffrey Raymond Stewart,  
Cincinnati  
*Cum Laude*  
Taylor Scott Wyan, Akron  
*Magna Cum Laude*

**College of Food,  
Agricultural, and  
Environmental  
Sciences**

Interim Dean: Lonnie J. King

**Bachelor of Science in  
Agriculture**

Ryan Michael Alu, Columbus  
Alejandra Justine Arnott,  
Maumee  
Laura Elizabeth Bond, Warren  
Kelly Ann Croghan, Powell  
Ashley Brooke Cromer, West  
Salem  
Austin Fenner, Edon  
Meggin Ora Flath,  
Pleasantville  
Brooke Taylor Gehle, Celina  
Conner Howard Haney,  
Dassel, MN  
Michael J. Hazelet, East  
Liverpool  
Joshua Francis Lees,  
Cincinnati  
Gregory Michael Manuel,  
Rocky River  
Melissa Christine Prantl,  
Cincinnati  
Rebekah Wood Salyers,  
Carroll  
Davor Seferovic, Dublin  
Lauren Michelle Smith,  
Thornville  
*Cum Laude*  
Rebecca Smolak, Powell  
Kelsey Anne Taylor, Donovan,  
IL  
James Gilbert Thomas,  
Westerville  
Ian Jacob Van Kirk, Alexandria  
Abigail Jane VanTyne,  
Waterville  
Thomas James Waldo, Bloomdale  
Faith Michelle Walp-Gailis,  
Galloway  
Monica Lynne Winters, Stow  
Shelby Jennifer Zelek, Berea

**Bachelor of Science in  
Construction Systems  
Management**

Jerry Heath Hooper, Marion  
Derek Michael Kneesern,  
Tiffin  
Phillip Winston Wellmer,  
Gahanna  
Kyle Richard Zander,  
Westerville

**School of Environment  
and Natural Resources**

**Bachelor of Science in  
Environment and Natural  
Resources**

Katelynn Breanna Dougherty,  
Lewis Center  
Taylor Louis Faecher, Batavia  
Ethan James Godfrey, Mount  
Gilead  
Blake William Holder,  
Westerville  
Juliana Kristine Hussey,  
Granville  
*with Research Distinction in  
Forestry, Fisheries and Wildlife*  
George Ioannides, Dublin  
John Virgil Johnson III,  
Westerville  
Lauren C. Kurtz, Reading  
Levi Alan Lamp, Zanesville  
Ryan David Ludwig,  
Worthington  
*Magna Cum Laude*  
Matthew Martin Murphy,  
Columbus  
Emily F. Royer, Mentor  
*Cum Laude*  
Emily Anne Scott, Pataskala  
Jaymes Todd St. Clair,  
Summerville, SC  
*Cum Laude*  
Yidan Wang, Qingdao, China  
Jason Robert Wright,  
Lakewood

**Agricultural Technical  
Institute - Wooster**

**Associate in Applied  
Science**

Aspen K. Adams, Sherman, IL  
Alescia Jane Coppolino,  
Medina  
Darrell Joseph Doughty,  
Marysville  
Austin Robert Kleiber, Plain  
City  
Taylor Michaela McNamara,  
West Liberty  
Jennifer Michele Melick  
*Magna Cum Laude*  
Tyler William Nahs, Rittman  
Shelby Maranda Roach,  
Casstown  
Nate Allen Sherman,  
Cardington  
Erica Marie White, Norwalk  
*Cum Laude*

**Associate of Science**

Alexander Philip Berlin,  
Marshallville  
Dakota Micheal Jones, New  
London  
Elaina Rose McCarthy, Dalton  
Halle Elizabeth White,  
Chillicothe

**College of Medicine**

Interim Dean: E. Christopher  
Ellison

**Doctor of Medicine**

Rudolf Vasylio Bond,  
Columbus  
B.S. (University of Houston)  
Marcus Harris, Columbus  
Allison Elizabeth Pepple,  
Wapakoneta

**School of Health and  
Rehabilitation  
Sciences**

**Bachelor of Science in  
Health and Rehabilitation  
Sciences**

Matthew David Bach, Bucyrus  
Emma Eileen Botts,  
Springboro  
Ashleigh Danielle Luken,  
Piqua  
*Magna Cum Laude*  
Alyson Marie McPherson,  
West Jefferson  
Emily Marie Morehouse,  
Amelia  
*Cum Laude*  
Kirk H. Nolte, Westerville  
*Cum Laude*  
Peyton Dawn Patrick,  
Tallmadge  
Brandon Alexander Rasey,  
Waterville  
Kelsey Maureen Toolis, Avon  
Lake  
Taylor Ashley Woolard,  
Ashtabula

## College of Nursing

Dean: Bernadette M. Melnyk

### Bachelor of Science in Nursing

Rachael Elizabeth Backus,  
Columbus  
Stephanie Buzzard, Mansfield  
Nancy Lehan Concepcion,  
Galloway  
Rachel Lynn Davenport, Lima  
Emmertine D. Duncan,  
Reynoldsburg  
Charity A. Frierson, Pataskala  
Courtney Hahn, Canal  
Winchester  
Laura Louise Hanna,  
Lancaster  
Hallie Beth Hesson, Galloway  
Suzanne James, Lima  
Kelley Renee Jones, New  
Lexington  
Claudia E. Levins, Mansfield  
Laurie Anne Mankins,  
Columbus  
Hannah Grace Orr, Hebron  
Abby G. Peck, Lancaster  
Christine Lynn Pollard,  
Pataskala  
Virginia M. Robinett, Orient  
Davontay Marquez Robinson,  
Cincinnati  
Erica Dawn Sergeant,  
Marceline, MO  
Megan Sheppard, Paulding  
Michael Steven Slivka, Malta  
Brenda Renae Smith,  
Columbus  
Jody Marie Sprague,  
Columbus  
Chelsea Sue Strunk,  
Commercial Point  
Amanda M. Taylor, Milan  
Rebecca Marie Taylor,  
Crestline  
Katherine Marie Tester,  
Wapakoneta  
Christina Tippet, Newark  
Eloise Dianne Vaughn,  
Pataskala  
Betty Sue Walaszek,  
Pataskala

## College of Pharmacy

Dean: Henry J. Mann

### Bachelor of Science in Pharmaceutical Sciences

Shaymaa Daoudi, Columbus  
Andrew J. Myers, Limestone,  
NY  
Sandra M. Nader, Columbus  
Dominic Donald Ruta, Huron  
Catherine Christina Trihas,  
Strongsville

### John Glenn College of Public Affairs

Dean: Trevor L. Brown

### Bachelor of Arts

Faysal Amin Ahmed,  
Columbus  
Colleen Erin Craig, Canfield  
*Cum Laude*  
Brooke Ashley Gibbens,  
Rumson, NJ  
Jay Prakash Seetharaman,  
Solon  
*Cum Laude*  
*with Honors in Public Affairs*  
Aaron Michael Siedler,  
Holland

### College of Public Health

Dean: William J. Martin II

### Bachelor of Science in Public Health

Jasmine Yeboah-Boahene,  
Tema, Ghana

## College of Social Work

Dean: Thomas K. Gregoire

### Bachelor of Science in Social Work

Stephanie Charryse Andrews,  
Mansfield  
Courtney Becca Birkhimer,  
Newark  
Margaret Ann Crandall,  
Columbus  
Sheema Soltaria Marie  
Fairley, Lorain  
Shannon Louise Farley,  
Delaware  
*Magna Cum Laude*  
Bayli La'Rae Friz, Delaware  
*Magna Cum Laude*  
Anita Jean Gearhart,  
Westerville  
*Cum Laude*  
Debra A. Hare, Columbus  
LeLana Marie Harris,  
Columbus  
Vicki Lynn Morgan, Galena  
*Cum Laude*  
Rachael Elizabeth Now, St.  
Marys  
Ariana Marie Piazza,  
Cleveland  
*Cum Laude*  
Robin Lyn Runkle,  
Pickerington  
Tami Lisa Schaar, Rushville  
Christa Kendal Seymour,  
Columbus  
Jonathan Thompson,  
Pataskala  
Timothy Michael Turner,  
Columbus  
Megan Kate Winegardner,  
Lancaster  
Kendal Jane Witherup, Grove  
City

Commencement Convocation, August 7, 2016

**College of Veterinary  
Medicine**

Dean: Rustin M. Moore

**Doctor of Veterinary  
Medicine**

Amy Marie Levinsky,  
Boardman  
B.S.

Brittany Star Schultz, Bera  
B.S.

Jason Clayton Worman,  
Columbus

Kelsey Leigh Ozuk, Sylvania  
B.S.Agr.

APPENDIX II  
THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
SEVENTEENTH MEETING OF THE  
WEXNER MEDICAL CENTER BOARD

Columbus, Ohio, August 31, 2016

The Wexner Medical Center Board met on Wednesday, August 31 at the Richard M. Ross Heart Hospital, Columbus, Ohio, pursuant to adjournment.

\*\* \*\* \*

Minutes of the last meeting were approved.

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August 31, 2016 meeting, Wexner Medical Center Board

Ms. Link called the meeting of the Wexner Medical Center Board to order Wednesday, August 31, 2016 at 9:12am.

Present: Leslie H. Wexner, Alex Shumate, Janet B. Reid, William G. Jurgensen, Abigail S. Wexner, Corbett A. Price, Stephen D. Steinour, Michael V. Drake, Sheldon M. Retchin, Geoffrey S. Chatas, E. Christopher Ellison, David P. McQuaid, Michael A. Caligiuri, Amanda N. Lucas, Elizabeth O. Seely, and Marti C. Taylor. David B. Fischer and Cheryl L. Krueger were absent.

Ms. Link:

Good morning, I would like to convene the meeting of the Wexner Medical Center Board and note that a quorum is present.

Mr. Wexner:

Before we begin the meeting, and before I get to Sheldon, I would like to say, I think, I was in a funny way, John Wolfe's right hand man. He was always sitting on this side of me and I liked being his helper. The university, the medical center, all of us, and certainly Abigail and I personally, miss him and appreciate the impact that he had on the community. I have worked most of my adult life in the community with John and I have known many of the community leaders and different organizational leaders and John was the most unselfish and the most thoughtful. He was patient and touched so many things in the community. He worked so thoughtfully with a vast amount of impact. For obvious reasons his family cared about The James but they also cared about The Ohio State University and the medical center. When we were organizing this board, John was the first person that I talked to because I did not think that we could be successful without him. For obvious reasons, the newspaper, communications, and advertising were conflicts of interest that he was very concerned about. He was very thoughtful, his attorney, John Zeiger was very thoughtful and with a little pushing, John, for the first time, really got involved. He felt that he could get involved with something of substance like the medical center and I think he leaves an enormous void in the community and leaves that hole, if you would, in our hearts. I was thinking over the last several weeks, just in the medical center, the review of the buildings and trying to sort out things like sports medicine and getting involved in that helped us immensely. Everybody should know that the foundation, the evolution, and the success into the future of the medical center was largely John's work. He built that foundation and I think he gave us something to live up to in terms of teaming and real partnering. He lead his life partnering and being a positive impact on the community, and an unselfish impact. He had a unique way of seeing things in perspective and calmly, but very effectively, getting things done and bringing people together and we will miss him. Hopefully together we can fill a little bit of that spot that he has left for us.

Dr. Retchin:

I will add my own perspective. When I arrived here a year and a half ago, Les told me to reach out to Mr. Wolfe. When you move to a new area, you do not know names, you do not know personalities, and you do not know the history. John invited me down to the Dispatch, to his office. Those of you who knew John, and I know everybody did, he is a very quiet person. He sat down in the chair and I thought, wow, this is going to be a difficult meeting, I am not sure I have much to say in terms of conversation. How many questions can I ask? I have just been here for a few weeks, what am I going to do? We talked for a few minutes and he was so quiet. I thought well, I will ask him, Mr. Wolfe, could you tell me anything about the medical center? It was like a switch I had turned on, and it reminded me of this rich oral history that I thought to myself, boy, I cannot wait to see the movie. He knew details, down to people and times of the day. His oral history gave me such a perspective, not only of the medical center but of Columbus, The Ohio State University, and the Wolfe Family. He was such a friend. I know that it was a successful meeting because afterwards I got a text from Les and there were three words

that said, "Great meeting. Bravo." Quiet and a man of few words. John and Anne were wonderful to us when Tracy and I moved here and we will miss them dearly.

President Drake:

Everyone knew him so well and one of the things that has been interesting personally is I have come into communities and met people who have been in the community for a long period of time. There have been then circumstances where something would happen I am then supposed to say something at the service with a room full of people who have known the person for his or her whole life. I always feel entirely illegitimate in talking to people about someone they knew and grew up with. I would say about John Wolfe though that he reminds me of the Yosemite Valley, in that you arrive and you have never been there before, and you are there for a minute and you open your eyes and it is just a magnificent thing and it touches you like you have known it forever, just from the beginning and then it stays with you. Les was mentioning sitting here and saying that John always sat in a position a little bit to the left and as you were saying it Les, I had to remember that he was not actually here. He had such a presence that it is hard to believe that he is gone. I would say that his wisdom and kindness were things that were manifest in the very moment and his support, as Sheldon and Tracy were saying, when we arrived, his support was terrific. His wife Ann had lived in Pizzuti House when she was in high school and they had come over just then to walk around and see what the house was like and have dinner. It was a little bit like a piece of family and such a great presence in Columbus, a great presence in our lives, and then a great presence in the life of the community. It is one of those privileges that we all have, that is hard to get used to not being a part of our lives as the future goes on.

Mr. Wexner:

If anybody else would like to say anything I would be happy to take some time to talk about John.

Mr. Jurgensen:

Les, if I might, it is interesting listening to Sheldon's story because I had exactly the same story. I do not think I had been in town, maybe a few hours. The first day I was sitting at my desk and the assistant came in and said Mr. Wolfe would like to talk to you. I said, that is great, who is Mr. Wolfe? She explained to me who he was and he called and said do you think you could stop down for lunch? I did and it was probably a three-hour luncheon. He told me everything about my company that my company did not tell me when they were recruiting me. It was all positive and he described this civically-responsible citizen that Nationwide was and what it meant to the city and all of that I learned at that time. My sense of this was that I needed to listen. He was a newspaper man so he liked to report the facts. He liked to be on both sides and think about it the way the newspaper would think about it. He loved to gather points of view and intelligence to inform him on the editorial page. I think he took great personal pride in writing editorials. It was always Columbus first and maybe Children's Hospital second, and maybe Ohio State third. I am not sure but those are the things he really cared about. He wanted Columbus to be as great of a place as it could be and it certainly is for what that family has done and continues to do for the city. It is amazing. He was a terrific guy.

Mr. Shumate:

I will make a comment as well. To echo the sentiments, I think that John was such a wise person and you always knew that you would get good advice, sound advice, and very thoughtful advice. That is a tradition that hopefully a number of us will continue to embody. That is his legacy for me; to be thoughtful, to really care about the community, really care about people, to be open to other perspectives, and then to wisely execute in a thoughtful manner.

Dr. Wadsworth:

I had a similar experience when I became the CEO of Battelle. I went to see John. In our case, we sat at the opposite ends of a very long conference table in his office. I did not know him of course; he was very quiet spoken but he slowly gave me the history of Battelle in the early 70s which was a little bit fractious at the time. He walked his way through what was successful and what was not and then he asked me what we were doing. I explained we were in career in Japan and he kept bringing it back to Central Ohio. Eventually he said to me, where are you living and I said Upper Arlington and he said, and how do you find that? I said, oh it is wonderful, neighbors bring us cakes and he said, yes that is what we are about, that is who we are, and that is the community. I also loved hearing his political insights, that was one of our favorite moments together. We would ask him or Les would ask him, or somebody would ask him about some political issue and I think as Jerry said, once he started talking, you were going to listen because he had a lot of insights. He was a very special man, a very special family.

Dr. Caligiuri:

John was extremely fond of his cousin, John Wolfe, and of course he, for those of you who may not know, was one of the people that spearheaded the whole movement to establish The James. John, a couple of times, told me the story about how they had everything lined up and we were going to have the first cancer hospital in the Midwest United States, fulfilling Dr. James' dream. His cousin, John, was leading this effort and at that time, he needed a certificate of need, from the city and there was one person who would make that decision and that person was strongly opposed to having a certificate of need feeling that it was hopeless to have a cancer hospital in a city the size of Columbus. John relayed to me how when that was brought to his cousin's attention, that line in the city government was somehow eliminated and things got done. It speaks to his selflessness, his unselfishness, and I am so proud about what his cousin did for the city and how proud he was to, in a sense, carry on with the family tradition which he felt was established by his cousin and doing so much for the city and in my case, so much for The James.

Mr. Wexner:

Andy, I cannot tell whether you are smiling in agreement or have a thought.

Dr. Thomas:

Well, I think it is a great story and I have heard it myself and just to remember John telling it and the joy that he had about. I still remember the night of the opening ceremony at the new building, much less how much he loved the old building, but just the feelings he had and the emotions he had because it was going back generations in his family. The love of The James, and really the love of the whole medical center and the whole university.

Mr. Wexner:

We can move on in the agenda. The doing of the doing.

Dr. Retchin:

I believe the first item, Mr. Chair, is the minutes of the April meeting of the Wexner Medical Center Board. They have been distributed to everybody and if there are no additions or corrections, the minutes are approved as distributed.

Hearing no revisions, we will move on to the second item, the amendments to the *Bylaws and Rules and Regulations for the Medical Staff*. The bylaw changes are largely housekeeping in nature and we have added some clarifying language to ensure

August 31, 2016 meeting, Wexner Medical Center Board

compliance with certain regulations. We also added language requiring immediate disclosure for and licensure action in any state, any malpractice claims filed by any state, and any arrest by law enforcement. The amendments are in the sections related to privileges for giving orders and we have added some updates under the medical records section to provide greater clarity and guidance around discharge documentation and orders. Andy Thomas is here. Andy, do you want to make any comments?

Dr. Thomas:

No, you hit on the exact points that I had circled.

Dr. Retchin:

I believe a voice vote is required by the Board to include on the University's Board consent agenda so I guess I need to get a motion to approve.

**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS  
OF THE MEDICAL STAFF OF UNIVERSITY HOSPITALS**

Resolution No. 2017-02

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by a joint University Hospitals and James Bylaws Committee on April 19, 2016; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff Administrative Committee on May 11, 2016; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff on June 3, 2016; and

WHEREAS the proposed amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Quality and Professional Affairs Committee of the Wexner Medical Center Board on June 28, 2016:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the attached *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals be recommended to the University Board of Trustees for approval.

(See Attachment I for background information, page 111)

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**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS  
OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL  
AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2017-03

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

August 31, 2016 meeting, Wexner Medical Center Board

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff of The James Cancer Hospital* were approved by a joint University Hospitals and James Bylaws Committee on April 19, 2016; and

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff of The James Cancer Hospital* were approved by the James Medical Staff Administrative Committee on June 8, 2016; and

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff of The James Cancer Hospital* were approved by the James Medical Staff on June 22, 2016; and

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff of The James Cancer Hospital* were approved by the Quality and Professional Affairs Committee of the Wexner Medical Center Board on June 28, 2016:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the attached *Bylaws and Rules and Regulations of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute* be recommended to the University Board of Trustees for approval.

(See Attachment II for background information, page 117)

Upon the motion of Mr. Shumate, seconded by Mr. Wexner, The Wexner Medical Center Board members adopted the foregoing motion by unanimous voice vote.

Dr. Retchin:

The next item is the Plans for Patient Care Services for University Hospitals and The James. These must be approved annually. The plans describe the medical centers mission, values, and vision of its philosophy for patient care services. They have been reviewed and approved at the respective medical staff administrative committees for both University Hospitals and The James as well as reviewed and approved by the Quality and Professional Affairs Committee. There are no substantial changes to the documents from last year. And with that, I believe we also need a motion.

## **PLAN FOR PATIENT CARE SERVICES**

Resolution No. 2017-04

### **University Hospitals**

Synopsis: Approval of the annual review of the plan of care and scope of services for The Ohio State University Hospital, Richard M. Ross Heart Hospital, Harding Hospital, and University Hospital East, is proposed.

WHEREAS the mission of the Wexner Medical Center is to improve people's lives through the provision of high quality patient care; and

WHEREAS the University Hospitals plan for inpatient and outpatient care describes the integration of clinical departments and personnel who provide care and services to patients at The Ohio State University Hospital, Richard M. Ross Heart Hospital, Harding Hospital, and University Hospital East; and

WHEREAS the University Hospitals Plan for Patient Care Services was approved by the Quality and Professional Affairs Committee of the Wexner Medical Center Board on June 28, 2016:

August 31, 2016 meeting, Wexner Medical Center Board

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan of care and scope of services process for The Ohio State University Hospital, Richard M. Ross Heart Hospital, Harding Hospital, and University Hospital East as outlined in the attached Plan for Patient Care Services.

(See Attachment III for background information, page 123)

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### **PLAN FOR PATIENT CARE SERVICES**

Resolution No. 2017-05

#### **Arthur G. James Cancer Hospital**

Synopsis: Approval of the annual review of the plan of care and scope of services for the Arthur G. James Cancer Hospital, is proposed.

WHEREAS the mission of the Wexner Medical Center is to improve people's lives through the provision of high quality patient care; and

WHEREAS the plan for inpatient and outpatient care describes the integration of clinical departments and personnel who provide care and services to patients at the Arthur G. James Cancer Hospital: and

WHEREAS the Arthur G. James Cancer Hospital Plan for Patient Care Services was approved by the Quality and Professional Affairs Committee of the Wexner Medical Center Board on August 23, 2016:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan of care and scope of services process for the Arthur G. James Cancer Hospital as outlined in the attached Plan for Patient Care Services.

Upon the motion of Dr. Reid, seconded by Mr. Jurgensen, the Wexner Medical Center Board members adopted the foregoing motion by unanimous roll call vote, cast by board members Mr. Chatas, Dr. Retchin, Dr. Drake, Mr. Price, Mrs. Wexner, Mr. Jurgensen, Dr. Reid, and Mr. Shumate.

(See Attachment IV for background information, page 134)

Dr. Retchin:

With that, I will move on to my report, Mr. Chair. I am going to go over a few things under my report and first I want to make some introductions. Second, I am going to talk and call on Dan Like to talk about new construction and how we are doing in our current facilities and then I would like to give an overview for the year so let me begin by introductions.

Cheryl Lee joined the Wexner Medical Center on July 1 and serves as the Chair of the Department of Urology. She comes to us from the University of Michigan where she was the Robert H. and Eva M. Moyad Research Professor of Urology and only one of a handful of women in the U.S. to Chair a Department of Urology. She is a prominent expert in bladder cancer and has served as principal investigator, co-principal investigator, and site principal investigator for 50 clinical research trials supported by a broad range of funding. She also holds the Dorothy M. Davis Chair in Cancer Research.

Second, let me introduce to you, Tim Pawlik. I am going to hold applause and have them stand in a second. Tim joined our team on August 1 and serves as the Chair of the Department of Surgery. He joins us from Johns Hopkins where he was the John Cameron Professor in Alimentary Tract Diseases, chief of the Division of Surgical Oncology, program director of the Surgical Oncology Fellowship and director of the Hopkins Liver Tumor Center. He is the author of more than 600 published articles. Tim and I had a little discussion about that and it is amazing that he could do that by age 17. He has had more than 50 book chapters and has edited 5 surgical textbooks. Dr. Pawlik also holds the Urban Meyer and Shelley Meyer Chair for Cancer Research. This is just a reflection of being able to recruit people from top institutions with a background and fresh look about health care, health care delivery, and research. I think is all part of the transformation of The Ohio State University Wexner Medical Center. I would love for Tim and Cheryl to stand and be recognized. Cheryl, would you like to say anything.

Dr. Lee:

My family and I are really enjoying our time here in Columbus. We have had a fantastic welcome. I would like to publically thank Dr. Ellison, Dr. Caliguirri, Mr. Larmore, Dr. Retchin, and Dr. Drake and of course the board for the real commitment and energy towards our department. It is fantastic and great privilege to be a part of this medical center. Thank you.

Dr. Pawlik:

I would just like to echo Cheryl's comments. I would like to thank Chris, Mike, Sheldon and President Drake and really the entire medical center which I think put trust in me to continue on the legacy of outstanding medical care that will not only live here and at the university, but the rich legacy in the department of surgery with Dr. Zollinger and Dr. Ellison. I am incredibly excited to be here. My family is incredibly excited to be here. We have got some of those cakes that were mentioned earlier. It is a really wonderful and rich community here in Columbus and also here at the medical center so I am really excited. Thank you.

Dr. Retchin:

Thanks Tim and Cheryl. With that, I am going to move on to facilities updates. We are continuing to build and I always say that you know a great medical center when there is a crane on the property and of course with the openings of the Crane Sports Medicine Institute, it is even more poignant. Dan, will you update us?

Mr. Like:

Good morning, everybody. Going on what Mr. Wexner said, here are two facilities that Mr. John Wolfe had left a mark on. Personally, I got to meet him through this process and would not be here giving these great updates if it was not for his involvement. In fact, at the ribbon cutting, certainly we reflected on his legacy and his impact on the Upper Arlington facility. Mr. Wolfe was at the groundbreaking, 367 days before our ribbon cutting. He went to the beam topping off ceremony, signed the beam, had pictures, and we know he was with us in spirit on June 25. It was a sad day in the sense of reflecting on Mr. Wolfe and what he meant and that he is not with us anymore but certainly he left a legacy and this was a facility, one of many, that he left an impact on.

We had our ribbon cutting on the June 25. Cheryl Krueger joined us, government dignitaries, OSU leaders, and City of Upper Arlington officials. It was followed by a great community open house with over 500 people. A couple weeks later, we started opening the facility and as you can see, each week we essentially opened up a floor at a time, starting with the first floor and registration and lab and moving up to the heart floor, the third floor with internal medicine, and then the last group that moved in the first week of August was primary care and behavioral health. Just this week, general OB/GYN

opened up and then in the first quarter of next calendar year, we are going to open optometry, dentistry, and then The James mammography. This facility is unique in that this is our first ambulatory facility. It is the first of many things but one of them is to bring the health sciences into our ambulatory facilities which is unique for us at The Ohio State University and definitely a competitive advantage. It is a differentiation for us and it is great to have the Colleges of Optometry and Dentistry that will join us at the beginning of the calendar year.

I will speak briefly about the patient visits. As I discussed, we have moved in on a staggered fashion so that is part of the reason for the growth each week in patient visits. The total bar represents the weekly visits and the grey part of the bar represents existing patients that were being seen by our medical center. That is defined as if they have had a billed patient appointment within the last three years for a specialty. The red part of the bar is the one that we really want to pay attention to. Why we invest in ambulatory services is really to expand access to our community and this is an area that we want to continue to see grow. You can see at the bottom the percent of new patient visits. We expect this to be more in the mid-20's or even higher in some services. We have new physicians that are going to be starting in some services who are going to make a difference specifically in primary care and obstetrics and gynecology. It is a great start. With almost 500 visits per day in week six, we are well over 500 which is what we expected in the business plan and this is not even with optometry and dentistry numbers which of course will come in in the beginning of the calendar year.

Lastly, before I move on to the Jameson Crane facility, the capital budget of this facility is in a great position where we have a good contingency left, plenty that we will have available to build out optometry and dentistry and still even return money to the capital projects. It is definitely a great team effort with facilities and information technology, Mr. Lampert's involvement, and Mr. John Wolfe. It turned out fantastic. Early results for patient satisfaction, will be out in the next couple of weeks and I expect them to be very high. Any questions?

Mr. Wexner:

How do you define new patients?

Mr. Like:

A new patient is a patient that has not had an appointment with that particular specialty or a billed visit within the last three years, that is the CMS (Centers for Medicare and Medicaid Services) definition of a new patient, or has never even been to the medical center before so we are creating a brand new, unique patient number. Those are the areas that we really want to pay attention to. Are we able to attract new patients from the community into our medical center and one of the main objectives of why we invest in ambulatory and why it is really important to keep access available to our community.

Mr. Wexner:

Thinking in terms of market share and growing the practice, if you could average 400 times 50 weeks, just child's math, and we pick up 20,000 new customers/patients, that are in the medical center.

Mr. Like:

Yes, this is on patient visit, so this is not unique medical record numbers. I think later on Mr. McQuaid will go over the new scorecard. We are actually going to look at unique, new medical record numbers, for example, the 427 in week six, this could be a unique medical record numbers that could have gone to primary care but then also referred to and seen a cardiologist in the same week and they both would have been a new provider visit to those respective specialties.



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Mr. Wexner:

I would be curious in terms of ambition when you open a patient care center like this, is it new patients to the system, what the target would be. Would it be 5,000? 10,000? There has to be some number that you would apply.

Dr. Retchin:

It was in the proforma wasn't it, Dan?

Mr. Like:

It was, yes.

Dr. Retchin:

It is not only driving market share, but new patients bring a trickle effect, as they become a part of the system, loyalty, and the families they bring.

Mr. McQuaid:

I was simply going to add that it is very intentional, right? It is a focus and that is why we call it out now on the scorecard and really look at those unique identifier numbers. As we look across service lines, how are we making sure that in all of these various locations that we are growing new patient volume.

Mr. Wexner:

Any speculation though on a facility of this size? What you would expect in a population as large as Central Ohio?

Mr. McQuaid:

I think we could see 5%. I think we could see a range between 5% and 10%.

Mr. Wexner:

What would that be in numbers?

Mr. Larmore:

What is the annual business projected?

Mr. Like:

We are talking about approximately 600 visits per week times roughly 50; and then you have to back out and divide into that an average person may have three visits per year to get the number. I would say for a setting like this, for the size of the facility, we are adding new physicians and a full time primary care physician can actually add anywhere from 1800 to 2000 new patients to their panel if they are a brand new physician. I would say in the 5000 range is potential for this facility.

Mr. Larmore:

Remember this is not all in new capacity. Some of it is consolidating some of the smaller office locations into this.

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Mr. Wexner:

The idea of consolidating and having a new facility would be that you could attract patients across multiple disciplines and build loyal patients. If normally we are saying it is a population to attract new to our system of 5000, and then there is a follow or a shadow network relationship that falls out of that, how do we communicate to those new patients about the services and make them true loyalists to the medical center.

Mr. Like:

You are exactly right and that is exactly why the services that are in this facility are the services that are community based that create that foundation and that loyalty; primary care, dentistry, optometry, women's care. That is why our investment in space and people in this facility is around those service lines.

President Drake:

It would also be interesting, as time goes on, to look at the referral patterns from those patients who come into our system through this particular facility.

Mr. Like:

We have a new tool that will track just that. It has historically been very difficult for any health care system to really look at outpatient market share. Inpatient market share is publically reported and available with the state department of health. Outpatient is just hospital based, but it does not take into account all of the free standing physician practices. Now we have a tool that will be able to look at our outpatient market share and then also look at our referral patterns in and outside to see what impact we are going to make.

Dr. Wadsworth:

I had a question on that topic also. I reviewed a program this week called the HUMAN Project from New York University. I learned about the databases and the fact that they do not connect very well in order to do large scale studies. I am wondering if it might be useful for us to hear about because it is a bigger topic than just this but how are we going to deal with the data generation and the use of that data and do we have the right systems in place to take advantage and ask the various questions in a very systematic way. It is a rapidly evolving field and there are lots of competing methods and I am intrigued by how we are going to bring all of that together.

Dr. Retchin:

Jeff, are you talking about for research or system market analysis?

Dr. Wadsworth:

System market analysis which allows you to predict health outcomes which allows you to understand how different strata get treated and all of those things. The disparate databases are causing new ventures to start collecting their own data because they cannot trust the existing data or they cannot intersect it. I was wondering from a university perspective.

Dr. Retchin:

The Ohio State University Wexner Medical Center has a single platform. It is an electronic health record, which is EPIC, and EPIC is in both the hospital and in the outpatient arena and captures a wide variety of data, both text and closed coding that can be queried in an enterprise data warehouse. More importantly, the medical center

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is part of a network of institutions that have similar capabilities and a grant to actually study that and collaborate and that is the CTSA, the Clinical and Translational Science Award. There are about 62 of them in the United States and we are one of those, we are one of the successful ones. Some have actually received those awards and then lost them because it is so competitive. Duke was one of those, not calling them out, but we are a leader and it would be useful at a future board meeting to have the principal investigator come and talk about those queries and how we are all connected. That is Becky Jackson so we may do that, I think it would be a great dialogue.

Dr. Gabbe:

I was going to add that when the building was planned it was recognized that Upper Arlington had a large number of university employees who were members of the university health plan and bringing those services to that community was especially important. I think it would be important to describe as well how much more business we are getting from our own health plan members.

Mr. Like:

Great point, Dr. Gabbe, and we actually are tracking that. I should have added that on there but our tracker does include the percent of new patient visits of our own health plan members because as you stated that was also one of the main objectives of this facility.

The Jameson Crane Sports Medicine Institute, not yet open but getting closer by the day. A couple of important dates coming up, September 22 will be a private event with the sports medicine philanthropic advisory council and other dignitaries that are invited and on the 24th there will be the faculty, staff, and family member appreciation in the morning followed by the ribbon cutting and community open house later that afternoon. That was purposefully set-up on the 24th because that is a bye-weekend for the Ohio State football team so we will not have traffic in and around the area. In October, similar to Upper Arlington, we will have a phased opening which we found works very well. On October 10, physical therapy will open and the 17 the clinics will open. By mid-November we will start performing outpatient surgical operations at the facility.

Mrs. Wexner:

Can you remind us what happens with the other facilities? What is the percentage of migration in Morehouse and others?

Mr. Like:

With Upper Arlington and the Jameson Crane there were actually services that moved out of Martha Morehouse into Upper Arlington - high risk obstetrics, cardiac rehab, and cardiology, in order to better position those ambulatory services together. In combination of maternal/fetal medicine, cardiology, cardiac rehab, and sports medicine, we are talking about 35000 square feet or so that was vacated in Martha Morehouse. The long-term plan for the tower at Martha Morehouse is really to continue to add growth and capacity to the cancer ambulatory program. The cancer program has taken over the space that was vacated by high-risk obstetrics which is in the tower and then the sole remaining non-cancer service that is in the tower is neurology. We would love to bring neurology and really expand neurosciences in the pavilion where we already have a lot of neuro-related ambulatory services, neuro-rehab, physical medicine and rehabilitation, our assisted device clinic, and our comprehensive imaging center. It is really better setting up that complex around the patient and signature services. Great question. Any other questions or comments about the Jameson Crane?

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Mr. McQuaid:

I wanted to address the issue of big data and perhaps Beth NeCamp can make a comment on this. We are going to be working really hard with CRM (Customer Relationship Management) technology and I think that really gets to the core of how we can get after market share and patient preferences and tracking that information in these sites. Beth, did you want to offer anything else on that.

Ms. NeCamp:

We implemented a CRM for the customers in March and we have great feedback from those who are in the target group right now. We chose a firm called Evariant, which is the vendor and one of the reasons is they fit very nicely with EPIC. We can have all of the data, both our own data as well as Experian data, which is a large consumer database inside of that so we really can transform from a mass approach for marketing to a more individual and targeted approach. They also have a PRM (Physician Relationship Management) system that we are working very closely with strategic planning, so that we have the claims data and what referring physicians' patterns are more clearly versus just what they tell us. Those are all relatively new this fiscal year for us and I would be happy to come back and talk more about that.

Dr. Wadsworth:

Does that intersect with Kaiser Permanente, as an example, their databases?

Dr. Retchin:

Is it different?

Dr. Wadsworth:

Yes. What are the market forces? How much interoperability is there amongst these big databases?

Dr. Retchin:

Kaiser actually was homegrown in terms of its platform but obviously, size matters. I do not know if they have converted to EPIC but they are able to do that because of their size. Even then, it actually is an interesting segway to the ORIEN (Oncology Research Information Exchange Network) project. Many of the questions that we have require much bigger data than Kaiser. It requires a network to be able to get through the volume that you need to ask the appropriate questions. The ORIEN project that Mike's led is an example where you can get into some of the biomarkers and genomic information.

Dr. Caligiuri:

In cancer we have realized that no one center will have enough data so we have combined 13 cancer centers across the country. We co-founded an organization with Moffitt Cancer Center, an organization called ORIEN. The U.S. military has joined now and the VA (Veterans Affairs) has just joined and we currently have about 150,000 patients who consented to have all of their tissue and all their records to be electronic. We have a system to capture from different electronic medical records so that we can start to put the subsets of patients together. We have gotten two subscriptions from pharma, Celgene and Takeda who both bought five year subscriptions to the service to use it for, as Sheldon said, validation, biomarkers, discovery, and ultimately, clinical trial matching.

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Dr. Wadsworth:

I was also made aware of the difficulties of inherent bias in the data sets so it is big, complicated, and very sophisticated. I do not want to go down a rabbit trail. I think it is the future and it would be very valuable for the board to learn a little bit about how were dealing with it, what the options are, and what the new pieces are because those are very interesting.

Dr. Retchin:

It is one of the opportunities for the medical center to be a national leader and in fact it has one of few Departments of Biomedical Informatics, getting back to the CTSA as one of the leaders in this developing and emerging field.

Dr. Wadsworth:

Great. Thank you.

Dr. Retchin:

I will continue on my report. This is the scorecard for Fiscal Year 2016. I will maybe brag about the red bars a little bit which is maybe a little contrarian but, in part, some of the red bars reflect the fact that the team has selected ambitious goals of continued improvement. Not looking to continue where we are, this is a time of health reform and expanding and augmenting expectations. To comment on one of those, inpatient mortality, a few basis points in change but in large part, continuing to lead the nation in inpatient mortality, which is rather blunt but is an important aspect of patient care. Readmissions continues to be a challenge. We will talk about that some a little later and then patient satisfaction, continued improvement, and our ambitious goals to become one of the nations' leaders.

Skipping down to the good thing, and despite the continued competitiveness of the NIH (National Institutes of Health), we are continuing to grow our NIH portfolio which is where many medical schools are compared with their peers. I will talk about the *U.S. News and World Report* ratings and then the finances will be discussed by Mr. Larmore in a few minutes.

I thought I would segway from the scorecard and take a little poetic license and look at the year in review. It has been an important year, my rookie year if you will, getting to know some of the players with a very big staff and employment base.

We view patient satisfaction as a really important marker, not in terms of the business necessarily but in terms of the patient care we deliver. If you look and break down inpatient satisfaction and outpatient satisfaction, the important thing here is that directionally we continue to improve. We spend a lot of effort on patient satisfaction and recognize moving this requires a unified team approach with 20,000 employees. Every person counts from the bedside nurse and physician, to the front desk, and to those who keep the environment hygienic and clean. Everyone has a role. That is the only way we can continue to improve our satisfaction scores and most importantly the loyalty and confidence that our patients have for the system and you will continue to see this focus here.

If you were to ask me, when I started, where I thought the biggest opportunity and biggest challenge would be, it would be to recruit a very talented team. It is always the way I looked at a medical center. It is always the way I have looked at building and transforming a place where there was a division, a department, a school, or an institution. You can see I have spent the last year recruiting a team from great places I might add, from Wisconsin, Michigan, Hopkins, Texas, Jefferson, New York Presbyterian, St. Louis, and San Diego. I would stand behind every one of these

individuals. They come with a host of experience and expertise and a fresh look from the outside. Every one of these individuals is characterized by a quest to make this place better and we continue to blend with the existing individuals who also have a sense of what is possible for the medical center. I am very proud of this team. I am very proud of those who are already here and blending together and I look for great things in the future. The word of the day, if you were to ask me, is transformation. Mr. Wexner said when I was recruited here, that was what was needed - transformation and with health reform, changes in the marketplace, and changes in health care.

When I first got here, I met with George Barrett and was talking to him about what there is to see in the healthcare environment. It is always useful to pick the brains of someone who is in another segment and he said, what shocked him the most was the velocity of change. Healthcare is moving really fast and that is why bringing a team together of new and old is of paramount importance. I mentioned satisfaction and the need to move the organization and in my view, the most important component of that is the people and human resources. This year we updated our engagement scores, this is a Press Ganey instrument that we used. You can see we have improved ten basis points which is not easy. Again, you have 20,000 employees that you are reaching out to to gauge how they feel about where they work. As I said to an external group this past week, if you ask me about the medical center and compare with our peers in the marketplace. I only wish, given the recent Olympics, that we were able to judge this with a degree of difficulty, like a drive. Our people who come here, dive past a lot easier places to work. Every academic health center is like that and yet the loyalty that I have found, the teamwork, the comradery, and the esprit de corps is remarkable but something that we work at every day.

Dr. Wadsworth:

Sheldon, do you mind an observation? Employee engagement is really interesting, comparing to other institutions. It is also interesting internally. If you build a risk assessment map of the highest risk enterprises and plot that against employee engagement, because you really do not want disengaged people working on nuclear weapons, in my world, or nuclear reactors. This is an interesting internal exercise to try and ensure that the highest risk areas are the highest engaged employees.

Dr. Retchin:

I think that is a great point. I wish you had not brought up nuclear weapons but it is still a great point. When you look at becoming a high reliability organization, we looked at the nuclear power industry where no mistakes can be made. If you look at that in terms of the tedium of prevention of a single incident, you have to have engagement to be able to do that and a single purpose.

President Drake:

To point at something that came to us more broadly was the Gallup organization who was looking at a survey of alumni across the country over many years. They have a very large database and one of the things that they looked at most was engagement and they found a couple of things that were interesting.

First, they were sharing this with us because we had an extraordinarily engaged alumni group. It was really something that stood out as being wonderful for the university broadly, but they made a tie between engaged employees and employees who performed at a very high level saying that there was a high correlation between engaged employees and good things or disengaged employees and bad things like absenteeism, mistakes, and injuries on the job. Engagement was extremely important and just as a note to the group, they found that one of the things that was the strongest predictor of an engaged employee was someone who was engaged in college. In their description, one of the things that they found would be very useful for you to know when hiring

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someone is whether or not that person had been engaged when they were a collegiate student because engaged people in college became engaged employees and engaged employees perform better. It was an interesting thing for us to think about broadly from the time that freshmen come in all the way through, being engaged makes you a better citizen, better employee, et cetera.

Dr. Reid:

The importance of engagement is there. Dr. Retchin, on this, this is all people, everywhere, total faculty and cafeteria workers, everybody all together?

Dr. Retchin:

The only group that was missing was the faculty on this one. We are going to build toward that for this year.

Dr. Reid:

Okay, and this is 4.15 on a 1 to 5 scale?

Dr. Retchin:

Yes.

Dr. Reid:

I am making sure it is not 1 to 10. The other piece is, I assume this has been broken down so you see different divisions or different departments where there are great things going on and then the lessons learned and the best practices are being applied to the areas where maybe the scores are not as high.

Dr. Retchin:

We broke it down into some tiers so we can really focus some of our efforts in the coming year for continued improvement. I will say, to that point as we talk about engagement, there is a remarkable literature that is growing now on patient engagement. Judith Hibbard has spent her career exploring that to show one of the most powerful tools that we have in healthcare and improving outcomes is patient engagement and the whole science that is developing.

Mr. Jurgensen:

I do not know what tool we use to do employee engagement, but beyond numerical responses to set questions a lot of the tools have the ability for people to put in free form commentary. The challenge becomes how do you get into that, because if you have 50,000 people you create a rather large database of just comments. We always found a lot more fruitful things to explore in the commentary than we found in the numerical answers to set responses. Also, the next point would be that the numbers can get skewed in areas or departments or groups that are extremely small because people think they can find out who I am and what I said. If they have the law of large numbers to hide behind, they answer questions one way and if you do not have the law of large numbers, you answer questions a different way.

Dr. Retchin:

Points well made. The comments are a rich source, not to attempt to codify but in terms of insights. I read them and I do find them very insightful. Thank you.

Continuing on, research in a very competitive environment. We grew overall and also grew at the NIH level. Highlighting a few here with Joanne Turner's program project. Program projects are projects that are very large with components of smaller that fit thematically into a single program and program projects. The number you have is really the marker of the caliber of the institution and we are growing that as a portfolio. Of course, to point out Mike and the renewal of the cancer core grant with the Bo Derek award of a perfect 10 and just a remarkable success at the cancer center. We congratulate Mike once again.

Dr. Hammer and his \$2.6 million dollar grant from the National Institute of Allergy and Infectious Diseases and then Susan Moffatt-Bruce's award. It is one thing to look at quality as a factor in terms of delivering care, it is yet another to make it a part of your grant portfolio in terms of exploring and contributing to the literature. We congratulate Susan for that effort as well.

In other areas we are continuing to push capacity. Our problem here is not demand, it is capacity. Every day we are full at the end and we continue to look for more capacity to grow because the market place looks to us as a great medical center. You will see further efforts of this to expand our capacity both in terms of people becoming more efficient and also in terms of becoming more effective.

In financial performance, which you will hear more from Mr. Larmore in a second, we grew both the operations at a prestigious rate with the most successful year in the medical center's history and we also continue to improve the balance sheet now at 114 days in cash which is a remarkable growth on both.

In facilities, you have heard about Jameson Crane and Upper Arlington and the Brain and Spine Hospital, we are opening in the Fall.

I will get back to national rankings in a second. I wanted to acknowledge and shout out to the other colleges at the medical center. I see Henry Mann here from pharmacy who has got a top six College of Pharmacy in the nation, but also you can see the other colleges here all ranked. Veterinary medicine is now one of the top veterinary colleges in the country, dentistry in terms of NIH funding, and then the College of Optometry as well so a very successful health science enterprise. National rankings in terms of hospitals, we now have eight specialties ranked. We have jumped, so we are now one of the top 25 hospitals and health systems in the country and we have gone from, I believe, in the top 50 in one year. The methodology changed but also focus as well, and you can see the top specialties ranked. If you follow the lines across in this ranking, ENT/Otolaryngology is now number 7 and getting to the mantra, top five in five which was Ted Teknos' challenge to his faculty. We had an event recently celebrating that and reaching the top seven in the country. It is a noteworthy accomplishment Ted and I wonder if you would stand and be recognized. Ted, do you have any comments?

Dr. Teknos:

Of course, I always have comments. I also would like to echo what Tim and Cheryl said and we could not do this without resources from the hospital and the board. It has allowed us to really recruit the best talent in the country. We have great people and we are not going to quit until we are the best.

President Drake:

I appreciate your modesty and say that the key resources are really important but how those resources are employed is really where the rubber meets the road. I really want to congratulate you and the great focus you have brought to your department.



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Dr. Teknos:

Thank you.

Dr. Retchin:

Well done.

For national awards, just a few in terms of the most wired, you were talking, Jeff, about the electronic health record and the database and the platform. We continue to be recognized nationally, not only for our connectivity which is transactional but also our ability to create a data warehouse and be able to query the system. Of course, the recognition as a comprehensive cancer center, one of 45, and then some of the other recognitions on health grades and the UHC Birnbaum award for quality leadership.

For outreach and engagement, this is an area of partnership efforts by the medical center to reach out to other smaller hospitals, in large part, but also even hospitals that are similar size. We continue to explore partnerships but I would like to give a shout out here to Gail Marsh and her team for continuing to build on a virtual network as well as a real network using creative effort in terms of telestroke and in terms of using our GPO (Group Purchasing Organization) to bring value to our member and partners. You can see at the bottom as well, the influence of the PACT (Partners Achieving Community Transformation) to create a healthy community in the near east side of the region.

For strategic planning, we have embarked on an effort to establish direction and lay out a roadmap for our future after the first year now and bringing in this outstanding team to meld with those who are already here. Aligning this, most importantly, with the university's strategic planning effort that has also now commenced that I will be a part of, with a five-year time horizon in terms of the medical center and then a ten-year plan in terms of the facility development and long range financial plan. This also contains a very timely and proactive communications plan so that both in terms of development of the plan as well as getting input from all of our staff and faculty.

I will turn to our FY17 priorities and continuing to enhance quality, safety, and service. We believe that faculty recruitment is of paramount importance as well as retaining the talented individuals that we already have. We will continue to open new facilities, both at the medical center and in the community to spread our influence on the health of our community. We believe that our future involves growth but also as I mentioned, the demand is there, we need to build capacity so that we can ensure access to all of the remarkable services that we offer. We will continue to forge partnerships, both as a strategy and as a destiny for the medical center and above all, research is a major priority, not just to differentiate ourselves but to fulfill our destiny in terms of contributing to the literature and to the science of healthcare. All of this will be a part of our strategic plan and I will answer questions.

Dr. Wadsworth:

I would like to just do a shout out to the people who won research dollars and just to make the point. It is a world I live in and I know it is so competitive. It is so hard to do. It is a flat budget and to show increases is more impressive than maybe the numbers just up here because it is a real fight out there to win new money. Thank you.

Dr. Retchin:

Thanks Jeff. One of the reasons we attracted somebody of Craig Kent's caliber, who is a clinician scientist himself, a dean who will come here and bring two R01s, an active lab, which I think is a great marker. Our faculty are incredibly productive and if you look at it in terms of dollars per square foot it is amazing what they squeeze out to be ranked and continue to grow. Mike, I don't know if you have a comment on that.

Dr. Caligiuri:

Absolutely. To Sheldon's earlier point, what is really exciting is that while R01 grants, which is a type of NIH award that is very difficult to get, only about 7% are funded. Our programmatic grants through team collaborative work, without changing the number of investigators but getting those investigators to work collaboratively, 20 years ago we did not have any. In the last five years, we have put in over 80 such grants and 47% of them were funded. This is way above the funding metric which is about 14%. It is really what has developed here is not only intellectual rigor but collaborative culture.

President Drake:

Just a comment that was on one of the slides earlier that I think is a great reflection of all of the things that we are doing. That the hospital ranking was at 25 and I believe that is out of about 4700 hospitals that the organization used, so it is really at the tip top half of one percent of hospitals and moving up close to a magical line in the tiered world of 20, which is the honor roll of the most outstanding hospitals in the world. They have made a line arbitrarily at 20, but this is very close to that level and it reflects something else that Sheldon was saying, that it really is everyone, from the people who are cleaning the halls to the people that are working in the back rooms on data, to the operating rooms. Every one doing every little bit is what allows us to provide that better quality of care and it links to our founding mission as a university to do things that try to elevate the quality of life in our community. We have a great capacity to do good and we are doing really wonderfully in that and we have a great opportunity to do even more. It is wonderful to see this moving forward. Congratulations to everyone. Our doctors and nurses and the people on the frontlines are really working incredibly hard on the clinical side to improve outcomes and patient satisfaction and then in our laboratories to produce that new knowledge to help us elevate the quality of care broadly beyond our borders. We had a great year.

Dr. McPheron:

Sheldon, if I could just lean in on Jeff's comment about research. You saw Sheldon highlight the other health sciences colleges but last fiscal year, 14 of Ohio State's 15 colleges had NIH funding and it was in fact largely collaborative across college lines. It is an all of the university commitment to medical and biomedical advances.

President Drake:

It must be my turn again and one last comment is that we have had a very impressive year of recruiting outstanding people from across the country from New York to California and from Texas to Baltimore. We really brought in wonderful people to help lead us forward and what that says is that we had opportunities where we needed to have new leaders to come in and help us to move things forward. I want to say that a few months before that all started, Sheldon came on board and was able to grab the reigns and try to pull together a team to help things move forward. We have seen the incredible progress that we have made. We will talk a little bit more about the financial success, but all of the speaking we have been doing now has really been about the outcomes that we are most interested in but even the financial goals that we talk about later have been really remarkable. I want to take a pause and congratulate Sheldon on a great first year.

(See Attachment V for background information, page 146)

Dr. Retchin:

Thank you. I think we ought to end there. Next item, Mr. Chair, is a financial report. Mark?

Mr. Larmore:

I have set the record for the most number of slides. I will not spend a lot of time on each one but we have in the book the final results, some of which the numbers Sheldon spoke about. We also have the first month into fiscal year 2017, and then, since we did not have the board meeting last time, I have included the budget presentation. It was reviewed through the finance group before the prior board meeting and it went through at the university board meeting, but I thought it was important the board members here saw our forecast for 2017.

I have focused, given the end of year, more on how we grew year over year. On this slide, everything is positive growth, with the exception of worked hours because we had growth higher than we had budgeted so it is something we are currently working on. Operating revenue grew 8.6%. Our controllable expenses grew 8% and remember, we were in an expansion mode at this point because this includes a full year of the larger James facility being open and the prior year only had six months of that. Excess revenue over expenses grew 8.6% and Sheldon already spoke about the days cash on hand. A little larger than normal growth on cash and the capital budget went out a little late, so there is probably six of seven days and a day is just under \$8 million. There is a lag on capital so that is contributing to part of that growth but absent that almost a 20-day growth.

Focusing on the column all the way to the right, year-over-year growth, so all volumes positive and a slight increase in length of stay. If I had shown these slides in the first half of the year, you would have seen the length of stay had grown quite a bit and during the year we were able to take that down, so that is good.

There is a pretty noticeable increase in case mix. This is a small number but has a big impact on our financial numbers. You can see that our adjusted admissions, which we went through at the last meeting, have been normalized and it grew 3.7%, revenue grew 4.7%, and operating expenses grew 5.3%. This is more of a detailed presentation on the ambulatory growth. On the year-to-date you can see total growth of 3.6%. I will not read down through the various categories but just about every category grew. A couple of the smaller categories had slight decreases but we had volume growth across the board.

This is the P and L (Profit and Loss) at the end of fiscal year 2016. Across the bottom, you can see \$199 million bottom line. The budget was \$208 million and that is about \$9 million behind budget, but it was \$183 million last year, so it was an 8.6% bottom line growth year-over-year. With that bottom line growth, you can look at the capital cost, both depreciation and interest, grew by \$40 million. That is a full year of bringing the new building online. That 9.1% growth in total expenses if you strip the capital piece of it out is about 7.2% and as you can see from a budget standpoint, we expected that growth.

On the next page is the balance sheet. Other than with the net asset growth and the cash growth, nothing dramatic. Patient accounts receivable is always a challenge and so we have got rate growth, we have got volume growth, and we have a number of payers that are a challenge to collect from. It is a constant effort on that front. The next slide is the medical center and now we have rolled in the College of Medicine and the practice plan so that brings the bottom line to \$244 million with a budget of \$228 million. This is \$16 million positive to budget and a 12% growth over the \$218 million over from the prior year. Percentages don't change dramatically. The practice plan is about a \$425 million entity and the College of Medicine is \$215 million roughly. Both of those actually performed quite a bit better than budget and that is why this combined shows us ahead of budget.

Mrs. Wexner:

Can you explain that positive performance and the repeatability?

Mr. Larmore:

The next slide breaks it out. I spoke of the health system and the health system number includes the medical center investments. This was a year where, as Sheldon stated, we recruited a dean and we recruited two new chairs and with each of those, there is an expense that comes with that. The MCI (Medical Center Investments) number had grown year over year and that is reflecting on the health system side.

On the practice plan, a number of pluses and minuses. On the year-over-year base, that is \$9 to \$30 million. If you look, in the \$30 million there was a big deficit in the Department of Neurology in part of onboarding the new dean and that actually comes into the practice plan as a positive transfer so when you look from \$9 million to \$30 million, it's a pretty big growth. I would say volume had grown considerably on the practice plan side and then we actually qualified for a program called, Upper Payment Limit subsidy in the practice plan this year. That was actually a part of their positive variance. The college is a little unusual in that the college still operates on a cash basis, so the positive variance here was we received a number of payments on pledges that came in during June. From the college standpoint, that flows through, it is the spendable funds, not endowment funds. Endowment funds we would not count through the P and L here. These are good numbers and you will see when I get to the budget how we forecasted it so the practice plan will be similar. The college will not be similar to this because we do not expect those payments in the next year. That is how, as Sheldon said, how we ended fiscal year 2016 and from my view, a successful year. I could remember many years where just having a positive bottom line in a health system was success so it sets us up well for going forward, entering the strategic planning process that we are doing.

Mr. Steinour:

Mark, I think that is a really good year on top of a record year. I want to make sure we noted that.

Mr. Larmore:

I will move on to July, which I used to say red was my least favorite color but I cannot say that here, or scarlet. There is too much red on the slide. I think July started out soft on a volume standpoint, not on admissions. You can see surgical volume and outpatient volume are behind our targets. It was an odd month, a 31-day month which is usually a stronger revenue month. There was a three-day weekend in the month. We look at many different variables as we spread volume during the year from where the clinical meetings are, what month they are in, holidays, and such like that. Next year we will have to watch the weekends. That may have tripped us up a little bit there.

On the surgical side, I will mention that we had two of our most active surgeons that were out on injury. One with a leg injury and one with a hand injury so they were out of the OR (Operating Room) for the month and one that had a preplanned long vacation. They are back and the good news is I looked yesterday and the surgical volume for August is about 300 cases ahead of target. I think they are not only back operating but making up some of the ground that we were short last month, so that is good news.

On the bottom right, you can see worked hours per adjusted admission grew slightly at 3%, but the budget anticipated a higher growth. Operating revenue was 1.1% off budget. Quite frankly, from the statistics I would guess that would have been a little bit worse so I was happy to see that. As I said, costs were contained so we were 0.8% under budget, but we did miss our bottom line by roughly, a little less than \$1 million and cash continued to grow slightly in the month. July is a weak first month of the year. Admissions, we were

16 ahead but on the surgical side soft. We definitely get paid better on surgical business than medical business. Outpatient visits were 6000 behind, but I will show you where that is on one of the next slides. You can see that length of stay is very good. I would love to hang on to 6.02 all year if we could. For case mix, with the surgical volume being down you would expect the case mix to be softer than we had budgeted. The adjusted admissions are pretty close to budget with the revenue trailing and then expense is positive.

The outpatient chart, again, we probably could have trimmed it since the month and the year-to-date are the same this month, but you can see the 6000 visits. Rehab was about 5000 off and the physicians visits which are non-OSUP, these are the physician visits within the specialty care network and primary care network are slightly off by 4000 visits. Here is the P and L for the month of July. You can see the revenue, \$215 million, \$2.5 million short of target and actually a little short of last year and then on the expense side, savings on the expenses of \$1.8 million offsetting the revenue shortfall and about a 3% growth year-over-year. The bottom line is \$11.4 million profit, \$12.2 budgeted, so about \$800,000 behind budget.

I know that a few have asked the question on the prior year. In the prior year there was some judgmental accruals put in the first couple of months and until we get through the first quarter, I am a little suspect on the bottom line numbers but certainly, I am confident that we are pretty close to budget. From a balance sheet standpoint, there has not been a lot of change from June, just a one-month change, but cash continues to grow. It is a challenging receivable month but we can see some growth in the Adjusted Admission side.

The medical center includes the college so you can see actually both the college and the practice plan did better than budget. Most of it was on the practice plan side and you can see that swings the negative bottom line variance to \$2.7 million positive variance. With the practice plan, which you will see on the next slide, a little short on revenue given the volume but they had even larger savings on the expense side so that is where we picked up the positive variance on the budget. This is the slide that splits it so the top, which is what I spoke about, the medical center, you can see the practice plan had a \$2.2 million bottom line which was budgeted to actually have a loss in July. The College of Medicine was about \$700,000 better than the forecast. This is just the combined balance sheet which does not change from the one I spoke about. That is June and July. Any questions on the year-end or the month?

Ms. Vilagi:

I want to ask a question about the case mix index number. What does that number indicate and what are the consequences of it?

Mr. Larmore:

It is a measure of severity of the cases that are discharged. You can have an obstetrics case that may have a weight of 1 and you can have a cardiac surgery case or transplant that can have a weight of 35. It not only drives the severity but the rates that we are paid. Given my simple example, you would get paid 35 times the amount for the heart transplant than you would get paid for the delivery.

I am going to run through our forecast for fiscal year 2017. Interestingly enough, just a quick flashback, Anne Garcia, came up with during the cleaning out one of the desks in her office, the 1944 budget for the medical center. I was actually going to present that and see if anyone noticed but the total operating revenue for the medical center was \$500,000 and ironically the total number of patient rooms were 110 with 300 beds so they were triple rooms and the total number of discharges was 7700, of which 2500 of that was free care so a whole different time. I think Anne was most upset that within the dietary budget, the amount of money that the health system spent on relishes was more

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than they spent on legal so she was a little perturbed on that. That is all the history that I have from 1944.

President Drake:

I am glad it did not sound like an aspirational goal for us.

Mr. Larmore:

Here is the fiscal year 2017 budget for the health system. I think from a payer standpoint, here are the assumptions. Certainly as the population continues to age, our payer mix skirts more to the Medicare payer. Our challenge is to keep attracting more commercial to balance that. Just for an example, 1% shift to Medicare from a commercial payer is about \$7.5 million difference in the bottom line and Medicaid has decided to rebase the Medicaid program across the state. It is a work in progress. It should have already gone into place. They delayed it and they delayed it again. It is the challenge of getting everyone's data and the variety of interests, whether it is big academic hospitals, rural hospitals, safety net hospitals, the childrens' hospitals, trying not to leave anyone with a big gain or put a hurt on any is a challenge for them. They were almost there and then they found a huge error in the program and we just get periodic updates through the Ohio Health Association. They still have not come to conclusion on that. Our exposure in the last version that they sent out was about \$13 million, which we are pushing back on, so that is a pending issue during this year. We continue to negotiate rate increases with our managed care payers. For our volume, we are expecting a 3% growth on the inpatient side which is 1% more than we grew this year and we do have the Brain and Spine Hospital opening and that is 100 plus beds coming online. We have the capacity to grow faster than we grew last year. For the outpatient, Dan spoke about the two new ambulatory site openings and there is the capacity to grow there. Surgical volume is forecasted 1.6% growth, case mix fairly similar to 2016, length of stay at 6.2, which drives our capacity and it drives our staffing too because for every day, especially on the nursing side, we have variable staffing and as I said, brain and spine will open. From an expense standpoint 2% merit increase.

Dr. Reid:

I have a question for you. On the slide before, this is regarding the in- and out-patient growth and the surgical growth and how you put the projections together. We are opening the Brain and Spine Hospital, therefore we have x many more beds and therefore we should have x much more inpatient volume, or is it based on a stretch goal of increased referrals. How do we know if these are really super safe estimates or if these are stretch goals?

Mr. Larmore:

The baseline where we start are the physician complement who is here, where are they in their career here, are they established, do they have the similar book of business each year, who have we recruited over the last three years, where are they in their ramp up, and who do we know that has been recruited and is coming on board. We will count that but if they are not signed and in the moving van moving from where they are coming, we do not count that volume growth and that is how we establish the baseline. Of course, we do that initially and as we move through the budget process, a few more people will get signed. We will move that up but if not, you open 100 beds, you can bring 6000 cases through the place so we do not do it that way, saying well we expect 50% of that to fill up and target the growth that way. It is all based on the physicians that are here.

Dr. Reid:

These are based on very calculated assumptions based on the physicians we have and so forth, so there is no stretching here?

Mr. Larmore:

No, but you will see when I get back it to their risks and opportunities. Volume is good and plus and minuses because we lose a couple of high volume physicians in one direction but the more we attract that is an opportunity on the upside.

Dr. Retchin:

It requires a lot of collaborative team work to make it happen. Those are still ambitious numbers. Forget how we got to them, there are many health systems, as you know, who are experiencing softening.

Mr. Larmore:

I think it is also an access issue. We talked a little bit earlier about how we are tracking new patients coming into the system. You will see when I speak about the fiscal year 2017 scorecard, specifically putting transfers into the institution. How is that intentional, how are we growing across service lines, how are we pulling those patients into the system, how are we opening up access? We have significant challenges on the practice side of the equation. While we want to track new patient visits, some of them will not be able to do those visits unless we change the operating model and/or the physical part of the capacity for them to get in. While there is some conservatism built in, there are also aggressive tactics that we are working on so that we can open up the lid and grow more of that volume. In terms of length of stay, although 6.02 does not seem like a big number, we have roughly 60,000 discharges. Half of a day is 30,000 days which is 5000 discharges of capacity and it is why there is constant focus on keeping the length of stay as low as we can.

Mr. Wexner:

Janet, I think there is a further piece of this that reflects itself in the planning. Getting the days of cash, getting the leadership team in place, opening up the new James, and understanding where we are. The question is, what is the ambition? If you look at market share on a local basis, regional basis, how is the market growing, how has the market grown, and is our share of market high enough so you could do better than you have done and your relative position could fall back. I think that at a preliminary level it appears to me, that we have enormous opportunity for growth but that is the work of the work. If you just said you were going to compound growth, 15% you double, now maybe you cannot do that or maybe you can. I think there is some blue sky thinking about how the market has grown in the last 20 years and how I do not believe we have our fair share of the market, however it is defined, whether it is this county or six adjacent ones or within a 200 or 500-mile radius. I think that the point that Mark is making about the budget is looking at it line-by-line, function-by-function, person-by-person, rather than just saying well, 100 beds is x, I think is appropriate. The next big leap is to start looking at futures and ambitions.

Mr. Larmore:

On the expense side assumptions, you can see salaries at 2% and the fringe benefit rate is 35%, which is actually a small decrease from the prior year. Drug inflation is faster than medical supplies and a lot of that is driven by the new cancer drugs that continue to come out.

Mr. Steinour:

Mark, would you be able to comment on fringe. That is a very high number I think, comparatively, certainly for us not in health care?

Mr. Larmore:

All of the employees of the health system are in the university benefit package and I look at a couple components. One is the state pension component. The contributions to the state pension program is 14% and I think if you looked at your own businesses, the pension costs is probably half of that or less in most companies. That makes that number seem larger. The health component, I am not going to say it does not have work to do on it but it is not really disproportionate to normal health costs. We benchmark ourselves about national per member per year costs there. The tuition benefit is a couple percentage points of that number, there is a much better tuition benefit here than there is at most companies.

Mr. Jurgensen:

Mark, I'm curious about that pharma drug line. If you have been watching our income statement and I assume ours is not really materially different than anybody else's, that line has been a double digit grower for some time. I know we probably do not buy a lot of EpiPens but listening to that interview, which I thought was appalling, I wonder about price controls in pharma. If we price control utilities, is there going to be a cry to start reigning in people's ability to raise price just because they can when they cannot justify orphan drug pricing policy? I know that some of the stuff in Mike's world is extremely expensive and has a high research and development component but I am not sure that is really what is driving this aggregate number.

Mr. Caligiuri:

Excellent points, Jerry and there is a movement underway now certainly in the areas where combination chemotherapy that is prohibitively expensive from generic drugs and actually offers no increase in survival. It might be one dose versus three or a pill instead of IV. We are really getting push back, appropriately so, from the medical community about the pricing. There have been a number of drugs released where based on the merits of R&D, this needs to be 3, 4, 5 times a generic drug that gives you the same result. There is finally, both in the literature and in the late press, pushback from us as a community because we are not doing this. You see people backing down in the pricing, so this is a big problem.

President Drake:

In a macro sense, that is an issue with health care broadly and fee for service health care models that the value of the product is infinite and so that is a hard price magnet. It is hard to control prices in those circumstances if an incredible, miracle drug comes out. The one that got a lot of national attention was a cure for hepatitis C. The concept that you could cure a disease that someone might have had for 20, 30, 40 years, and you could make it go away in 8 weeks versus having liver cancer or a liver transplant, that is incredibly valuable. How much you charge for that and the charge was a fraction of the liver transplant surgery and a fraction of the cost of having liver cancer but was still \$100,000. That is a real debate that is going on in a variety of places. There is progress on one side and then a debate about value and pricing on the other.

Mr. Larmore:

There is a program that allows you to buy formulary drugs at a greatly discounted price called the 340B program and the medical center had come off of that a couple of years ago for compliance reasons. In the last year we fixed the compliance issues and we have been recertified to go back onto that program. It takes a while for them to activate it so there is probably \$5 million in savings this year but then the year after that it will be north of \$10 million.



For capital costs there is no planned debt increase and this year depreciation comes in slightly above. I guess we could say the James building is getting older by one year which is the big increase I spoke about prior. Capital is \$241 million and then the medical center investment is budgeted at \$150 million. It was \$140 million last year. Our vision is to continue to grow the physician base and most physicians today struggle in the first couple years as they ramp up their volume and the health system provides support towards that.

These are the volume projections at 3% on the inpatient side and so when we put this together we forecasted 2016 to come in at 59,391 and it actually ended in 59,358. We were pretty close on that and you can see the biggest growth percentage wise is Harding. It is only 173 cases but then University Hospitals has 4.6%, but that includes the brain and spine so about 1,200 case growth there.

On the ambulatory side, you can see the outpatient visits broken out by hospital and then with Dan's presentation you can see the ambulatory volume of 13% and that is with those two new facilities coming on.

The budget that we established was, at forecast, \$207 million. We actually came in at \$198 million. I did not change this because this was the budget that was incorporated in the university, overall. The biggest change in that was some of the year-end accruals. I would say that June was a little soft, just like we saw July. The budget is \$204 million and 5.2% growth in revenue and 5.7% growth on total expenses and 2.4% growth in bottom line or after the medical center investments stepping up \$10 million, it is just slightly below what our forecasts were at this time. The \$204 million is actually \$6 million higher than we actually ended the year.

The balance sheet is our best guess as to how the year will play out. We expect, since we are controlling capital growth, the capital spending cash should grow again in 2017. Here you can see that cash growth on the bottom \$156 million. This is the capital budget that I spoke of. We made some decisions last year along the way and they had not been packaged into an annual budget. Our normal capital budget is equivalent to our depreciation number of \$136 million and on the bottom I broke out those projects that we approved along the way last year, which was building out the 72 shell beds, a floor and a half in the James, one parking garage at \$25 million, and then the 700 Ackerman facility. The funds have been set aside in prior years but went through the capital process last year. They started out as a big buildout of a warehouse space that is there and we took a building that we were renting about 60,000 or 70,000 square feet in total and actually ended up buying it instead of continuing on a lease. It includes a lot of the back office for the physician practice and the health plan and it is right on the corner of Ackerman and 315.

We are going through the process right now. You can see on the right where the "must-dos" are listed and then the other projects are about \$52 million. The internal team is prioritizing what the capital ask is and of course the ask is always five times what is available and looking at the economics of it and the need to spend some of this money.

The Medicaid rebasing is still up in the air. We expect we will get more into bundled payments as we go through the year and certainly the value based purchasing. More and more of our increases from managed care companies are coming with a contingency attached to meet certain quality benchmarks. It is not just a straight increase anymore, therefore, the amount that we are seeing at risk in those contracts continues to grow. They have passed a new regulation on hospital based clinics. You get paid more if it is a hospital based clinic than if it is a physician clinic. We have a fix but there is a one year hold in it with Jameson Crane and Upper Arlington. They fixed it, at least for those two facilities but they fixed it with a year gap which makes no sense. Certainly as we are onboarding new medical leadership, I look at that as an opportunity. 340B I spoke about and then we continue with many revenue cycle projects to bring more dollars out of the same volume that we have.

Dr. Reid:

Can you give me just your hunch about the impact of bundled payments? That seems like it would continue to increase, but what does that mean for us?

Mr. Larmore:

It definitely does not mean we are getting paid more. I think as we package together not only the physician and the hospital piece of business, but then, looking at packaging the front end and the back end of the stay. That will be a challenge for us because we do not own that whole continuum right now. It is something that, as we go through the strategic plan, we have to be ready to do.

Mr. Reid:

Yeah, I would like to know more about that as we get more information because that is a trend.

Mr. McQuaid:

That is a really good point and one of the things that we will talk about for 2017 is that we are actually going to have a line item for this. How are we going to track this episode of care and today? If we were to look at where we are, about 1% of our total system growth's revenues are related to this. We have 250 patients and the CABG (Coronary Artery Bypass Grafting) and valve bundle. We have Medicaid waive one episode and COPD and asthma. The state program reconciles our payments annually. We have a small percentage of that but trending over time, to your really important point is, now that the director of Medicare has insisted by 2018 they want 50% of these to be bundled and that is the cautionary tale to the risks to the plan. You can get that same admission in but because of a new payment methodology, the qualities of those earnings goes down significantly.

Dr. Reid:

I know it is going to have an impact on us and I want to get a sense of how large the impact will be because the 1% today will not be the 1% soon.

Mr. McQuaid:

That is exactly right and Dr. Susan Moffatt-Bruce and teams of so many people are really working on this piece to prepare, to understand our cost accounting systems. How are we able to competitively price these types of things? It is a critically important strategic question.

Dr. Reid:

Alright, so more later. Just know, I care.

Mr. McQuaid:

We are going to track it so you will see it on the scorecard every month starting this fiscal year.

Mr. Jurgensen:

Mark, I have a question on salary and benefits. You have a 2% merit but a 6% plan increase in salary and benefits. What is happening with planned FTE (Full-time Equivalent) count and then the second would be how much of our salary and benefit line is variable or tied to productivity of one kind of another. How do we plan that?

Mr. Larmore:

The difference between the two is the volume growth. I would say almost half of our employee base is on a direct care side so that is totally variable to volume. An extra day in the bed is an extra 8 to 24 hours of nursing care that goes along with that so when we look at our volume growth, we actually look at what type of volume growth it is and if it is going to be short stay volume or long stay volume. In some of the ancillary areas, lab, radiology, and such like that, there is less of a direct correlation to volume growth but we do ramp that up and on the administrative side we have tried to hold that flat.

Mr. Wexner:

Going back to the Upper Arlington facility, we should do it offline, but look at that as a detailed business in and of itself. I think how patients come into this system, how we retain them, the volume of the facility, the dynamics of it, because we have never really done this. We would do more of this if it is a way to influence the market, offense, defense, all the aspects of it, but even just look at the budget of it because we are looking at numbers of patients and visits. I think there is an enormous amount of learning from this that can impact the medical center in a very dramatic way.

Mr. McQuaid:

Jerry, I would like to take a minute if I could, to address your question, an important piece of labor. On a biweekly basis, we have a team of folks that pay careful attention to biweekly paid FTEs, if you will, versus budgeted FTEs. We look at fixed and variable, we can adjust based upon acuity, we can adjust based upon a number of different variables to track on that. There is always opportunity to make sure we are keeping that in check but I wanted to let you know that internally, there is an entire team of folks that look at that and generally they are only looking at new incremental positions that are necessary and trying to keep all of that labor just right, if you will.

Mr. Larmore:

I will run quickly through the practice plan and the college, very similar assumptions. The benefits are a little different in the practice plan. They are in the university health program but priced differently so we did a budget increase there. Patient encounters is \$2.7 million. This is every encounter with a patient, whether it is in an ambulatory or inpatient, so it is the total encounters. We have changed the DEE (departmental efficiency and effectiveness) to college management system and this focuses more on controlling expense growth and making sure revenue growth is faster than the expense growth. Changing the messaging to be a growth mode not a cut mode but not saying we totally disregard managing the expense growth side on the practice plan and the same thing with the college. As you can see, there is pretty sizable growth from \$400 million to \$430 million and the bottom line, when I presented the bottom line from last year it was that \$30 million we finished and that included the \$10 million for neurology. If you took that out, \$19 million, we are projecting about a \$2 million increase in the bottom line for the practice plan.

I do not see the medical center investments are committed in there and established so there is not much sensitivity on that. We did resolve the issues with neurology. We have the new chairs on board and then the new facilities. We are implementing a new financial system across the entire university. Across the medical center and we are implementing a new decision support system called Strata. Both of those are IT initiatives that will take a lot of work this year.

The College of Medicine, again, similar assumptions going in is done on a cash basis. If you look on the bottom, more renovations during the year that come through the P and L, especially on smaller renovations is actually expensed so you can see a difference here. The forecast for 2016 was a loss. I showed you, again, this is what we submitted

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to the university. It was a positive number because of those pledge payments that came in June. We are actually forecasting a \$12 million decrease in cash and some of this is money that is within the college that departments are utilizing during the year. It is a little different format because it is not on an accrual basis. When we put this together, there is only a number of these things we have actually done so it is a good start to the year. We are at the final forecast and \$213 million will be our budget for 2017.

Mrs. Wexner:

Mark, I am having trouble reconciling that 222 to 244, right?

Mr. Larmore:

The \$10 million, actually, the pledge payments that came in June for the College of Medicine is in the \$244 million, that was \$19 million. That came in after we put the budget together so that is reflected as an increase to the 2016 forecast.

Mrs. Wexner:

If that was ultimately the case of \$244 million, forget the timing, then we are talking of a variance of much greater than 4.1%.

Mr. Larmore:

The pledge payments were a one-time thing. We are not expecting that so they are not built into the 2017 budget. There are challenges that we have built into the budget. I spoke about the Medicaid rebasing as the extra \$10 million on the medical center investments which is a reduction in that bottom line. I would not use \$244 million, I would use \$224 million, compared to the \$213 million. Yes, the budget is slightly lower than where we ended last year. That is the last slide.

(See Attachment VI for background information, page 147)

Dr. Retchin:

Any other questions for Mr. Larmore? Excellent presentation, great summary of 2016 and looking forward to 2017. I am going to move quickly, Jay, on contracts, we have one item.

Mr. Kasey:

This is a renewal project on the infrastructure for the Martha Morehouse complex. The complex was built in 1983. It was built as a residential and free-for-service for the state of Ohio and the tower was residential but the building was a treatment area. It was given to the university in 2000. At that time, there were three chillers in the unit and they were on the side that the state would cool the residents during the evening when the patients were there. When the residents were there, they would cool the building during the day when they were receiving treatment. When the university accepted ownership, the building was deemed as a hub for the medical center and the building backed towards 315 was the Wright Center for Imaging, very high tech equipment. At that time, we accepted the building, we added a chiller which enabled us to chill the entire facility at one time. However, there has been a steady increase in occupancy for ambulatory care at Martha Morehouse over the last 16 years.

Three cooling seasons ago, in some level of redundancy, we added a chiller on a flatbed tractor-trailer which we plugged into the back of the unit. We now are coming forward and asking for a replacement of the three old chillers and, of course, the truck gets removed. We will add three new chillers. Two of those chillers will be sufficient to carry the load on an average day at Martha Morehouse, with one back-up for redundancy. In

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addition, there are two emergency generators on site to carry the load if we lose power. One is a 350 kilowatt generator and the other is a 750 kilowatt generator. We are asking to replace the 350 kilowatt generator with another 750 kilowatt generator to carry the additional load that has developed at Martha Morehouse over the years. The generator is being removed and will be taken elsewhere in the university. I can answer questions.

Dr. Retchin:

We need a motion to approve. Is there any discussion?

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**

Resolution No. 2017-06

**Approval to Enter Into Professional Services and Construction Contracts**

Morehouse - Chiller and Electrical Distribution

Synopsis: Authorization to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services and construction contracts for the following project:

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
Morehouse - Chiller and Electrical Distribution	\$1.8M	\$6.2M	\$8M	auxiliary funds

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the project listed above be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the president and/or senior vice president for business and finance be authorized to enter into professional services contracts and construction contracts for the project listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Attachment VII for background information, page 170)

Upon the motion of Mr. Shumate, seconded by Mrs. Wexner, The Wexner Medical Center Board members adopted the foregoing motion by unanimous voice vote.

Dr. Retchin:

I am going to skip the *U.S. News and World Report* Item, even though it still deserves to be underscored. It was a great year. We are now number 25. Which is 5 behind honor roll and we have overtaken and passed University Hospital in Cleveland as the number two system in the state just behind the Cleveland Clinic. With that, Mr. Chair, I believe we need to move into executive session.

Upon the motion of Mr. Jurgensen, seconded by Mr. Shumate, the Wexner Medical Center Board members adopted the foregoing motion by unanimous roll call vote, cast by board members Mr. Chatas, Dr. Retchin, Dr. Drake, Mr. Steinour, Mr. Price, Mrs. Wexner, Mr. Jurgensen, Dr. Reid, Mr. Shumate, and Mr. Wexner.

August 31, 2016 meeting, Wexner Medical Center Board

Attest:

Leslie H. Wexner  
Chairman

Heather Link  
Associate Secretary

ATTACHMENT I

**Chapter 3335-43 - Bylaws of the Medical Staff of  
The Ohio State University Hospitals**

Updated **November 6, 2015**

**3335-43-04 Membership.**

(A) Qualifications.

(1) No change

- (2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed or certified to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff **and licensed health care professionals with clinical privileges** shall comply with provisions of state law and the regulations of the state medical board **or other state licensing board if applicable**. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the Wexner medical center board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All applicants for membership, **clinical privileges**, and members of the medical staff must provide basic health information to fully demonstrate that the applicant or member has, and maintains, the ability to perform requested clinical privileges. The chief medical officer of the medical center, medical directors, the department chairperson, the credentialing committee, the medical staff administrative committee, the quality and professional affairs committee of the Ohio state university Wexner medical center board, or the Ohio state university Wexner medical center board may initiate and request a physical or mental health evaluation of an applicant or member. Such request shall be in writing to the applicant. All members of the medical staff **and licensed health care professionals** will comply with medical staff and the Ohio state university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the Ohio state university hospitals which adversely impact overall patient care or which adversely impact the ability of the Ohio state university hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff **and licensed health care professionals** shall agree to comply with bylaws, rules and regulations, and policies and procedures adopted by the medical staff administrative committee and the Wexner medical center board, including but not limited to policies on professionalism, behaviors that undermine a culture of safety, annual education and training (list approved by the medical staff administrative committee and maintained in the chief medical officer's office), conflict of

interest, HIPAA compliance, and access and communication guidelines. Medical staff members and licensed health care professionals with clinical privileges must also comply with the university integrity program requirements including but not limited to billing, self-referral, ethical conduct and annual education. Medical staff members and licensed health care professionals with clinical privileges must immediately disclose to the chief medical officer and the department chairperson the occurrence of any of the following events: a licensure action in any state, any malpractice claims filed in any state or an arrest by law enforcement.

(3) - (7) No change

(B) - (G) No change

**3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.**

(A) Chief of staff.

The chief of staff shall:

(1) - (7) No change

~~(8) — Be representative to the council of the academy of medicine of the city of Columbus and Franklin county, or select a representative to serve on the council.~~

~~(9)~~(8) No change

~~(10)~~(9) Hold ~~regular~~—meetings of the elected medical staff officers, representatives from medical staff committees, the chief executive officer, the chief nursing officer and medical directors.

(B) - (G) No change

**3335-43-10 Administration of the medical staff of the Ohio state university hospitals**

(A) - (C) No change

(D) Medical staff committees.

(1) Appointments:

Appointments to all medical staff committees except the medical staff administrative committee, nominating committee and all health system committees, shall be made jointly by the chief of staff, chief of staff-elect, and the medical directors with medical staff administrative committee ratification. Representatives from the Ohio state university hospitals to health system committees shall be appointed jointly by the chief medical officer of the health system and the medical director. Unless otherwise provided by these bylaws, all appointments to medical staff committees shall be for ~~one year~~ two years and may be renewed. The chief of staff, chief medical officer, medical director, and the chief executive officer of the Ohio state university hospitals may serve on any medical staff committee as an ex-officio member without vote.



(2) - (3) No change

(E) Medical staff administrative committee.

(1) Composition.

(a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, the chief medical officer, and the chief executive officer of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the medical center subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly-biennial basis. Any members may be removed from the medical staff administrative committee at the recommendation of the dean, the executive vice president for health sciences or the chief medical officer of the medical center and subject to the review and approval of the medical staff administrative committee. A replacement will be appointed as outlined above to maintain the medical staff administrative committee's constituency. The chief medical officer shall be the chairperson and the chief of staff shall be vice-chairperson.

(b) - (c) No change

(2) - (4) No change

(F) - (M) No change

**MEDICAL STAFF RULES AND REGULATIONS (as of April 6, 2016)**  
**The Ohio State University Hospitals**

**84-05 Privileges for giving orders.**

(A) - (M) No change

(N) Hospital admission/observation orders.

Hospital admission/observation requires an appropriate level of care (ALOC) admission/observation orders designating the patient as an inpatient or an outpatient (observation). The appropriate level of care (ALOC) order may be written and signed by the attending physician. If the ALOC order for inpatient admission is written by a member of the limited staff or other licensed healthcare practitioner with appropriate clinical privileges, it must be co-signed by the attending physician prior to the patient being discharged from the hospital. Admission to any inpatient unit or placing a patient in observation status requires new, rewritten/reentered or renewed orders by the responsible physician, limited staff member or other licensed healthcare practitioner with appropriate clinical privileges and under the supervision of the collaborating physician.

**84-12 Medical records.**

(A) Each member of the medical staff shall conform to the medical information management department policies, including the following:

(1) - (2) No change

(3) Discharges

(a) Patients ~~may not be discharged without a~~ shall be discharged ~~only on~~ written or electronically entered discharge order ~~from the appropriately credentialed, of the~~ responsible medical staff member, limited staff member, or other licensed healthcare professional ~~with appropriate clinical privileges.~~

~~(b)~~ At the time of ~~ordering the patient's discharge, the~~ appropriately credentialed or at the time of the medical staff member's next visit to the hospital (if the attending medical staff member has authorized a member of the limited staff to sign the order of discharge), the attending medical staff member, limited staff member, or other licensed healthcare professional shall see that the record is complete. The attending medical staff member or his or her designee, who is ~~appropriately credentialed by the hospital,~~ is responsible for verifying the principal diagnosis, secondary diagnoses, the principal procedure, if any, and any other significant invasive procedures ~~that were performed during the hospitalization in the medical record by the time of discharge.~~ If a principal diagnosis ~~has not yet been determined, cannot be determined in the absence of outstanding test results, the attending medical staff member or his or her designee, who is appropriately credentialed by the hospital, must record then a "provisional" principal diagnosis should be used instead by the time of discharge.~~

~~(b)(c)~~ The discharge summary ~~for each patient must be~~ available to any facility receiving the patient before the patient arrives at the facility ~~completed by the responsible attending medical~~

~~staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, before the patient's discharge or transfer to a non-OSU health system facility. All other discharge summaries must be completed by the responsible attending medical staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, within three days of discharge. Electronic discharge instructions will suffice for the discharge summary if they contain the following: hospital course including reason for hospitalization and significant findings upon admission; principal and secondary diagnoses; relevant diagnostic test results; procedures performed and care, treatment and services provided to the patient; condition on discharge; medication list and medication instruction; the plan for follow-up tests and studies where results are still pending at discharge; coordination and planning for follow-up testing and physician appointments; plans for follow-up communication, and instructions. Similarly, the discharge summary must be available to the care provider before the patient arrives at any outpatient care visit subsequent to discharge. The discharge summary should be available within forty-eight hours of discharge for all patients. The discharge summary should be signed by the responsible medical staff member within forty-eight hours of availability.~~

~~(d) The discharge summary must contain the following elements:~~

- ~~i. hospital course including reason for hospitalization and significant findings upon admission;~~
- ~~ii. principal and secondary diagnoses or provisional diagnoses;~~
- ~~iii. relevant diagnostic test results;~~
- ~~iiii. procedures performed and care, treatment and services provided;~~
- ~~ivi. condition at discharge;~~
- ~~vi. medication list and medication instructions;~~
- ~~vii. plan for follow up of tests and studies for which results are pending at discharge;~~
- ~~viii. coordination and planning for follow-up testing and appointments;~~
- ~~viii. plans for follow up care and communication, and the instructions provided to the patient.~~

~~(e)(e) A complete summary is required on all patients who expire, regardless of length of stay.~~

~~(d) Any discharge summary must be signed by the responsible attending medical staff member.~~

~~(e)(f) All medical records must be completed by the attending medical staff member or, when applicable, the limited staff member or other licensed healthcare professional by the attending medical staff member's designee, who is appropriately credentialed by the hospital, within twenty-one days of discharge of the patient.~~

(g) Attending medical staff members shall be notified prior to suspension for all incomplete records. After notification, attending medical staff members shall have their admitting and

operative scheduling privileges suspended until all records are completed. ~~A list of delinquent incomplete records, by attending~~ Attending medical staff members shall receive electronic notification of delinquent records, shall be prepared and distributed by the medical information management department once each week. If an attempt is made by the attending medical staff member, or the attending medical staff member's designee, who is appropriately credentialed by the hospital, when applicable, to complete the record, and the record is not available, electronically for completion, the record shall not be counted against the attending medical staff member. Medical staff members who are suspended for a period of longer than one hundred twenty consecutive days are required to appear before the practitioner evaluation committee.

(f)(h) Records which are incomplete, more than twenty-one days after discharge or the patient's visit are defined as delinquent.

(4) - (10) No change

ATTACHMENT II

**Chapter 3335-111 - Bylaws of the Medical Staff of the  
Arthur G. James Cancer Hospital and Richard J. Solove Research Institute**

Updated **November 6, 2015**

**3335-111-04 Membership.**

(A) Qualifications.

- (1) No change
- (2) All members of the medical staff of the CHRI, except community associate attending staff, shall be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed or certified to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff and licensed health care professionals with clinical privileges shall comply with provisions of state law and the regulations of the respective state ~~licensing board~~medical board or other state licensing board if applicable. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research goals and ability to work with others with sufficient adequacy to assure the Wexner medical center board and the board of trustees of the Ohio state university that any patient treated by them at the CHRI will be given high quality medical care provided at CHRI, shall be qualified for eligibility for membership on the medical staff of the CHRI. Except for community associate staff, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes. Loss of such appointment shall result in immediate termination of membership on the CHRI medical staff and immediate termination of clinical privileges as of the effective date of the Ohio state university hospitals appointment termination. This consequence does not apply to an individual's suspension for completion of medical records. If the medical staff member regains an appointment to the Ohio state university hospitals medical staff, the affected medical staff member shall be eligible to apply for CHRI medical staff membership at that time. All applicants for membership, clinical privileges, and members of the medical staff must provide basic health information to fully demonstrate that the applicant or member has, and maintains, the ability to perform requested clinical privileges. The director of medical affairs of the CHRI, the medical director of credentialing, the department chairperson, the credentialing committee, the medical staff administrative committee, the quality and professional affairs committee of the Ohio state university Wexner medical center board, or the Ohio state university Wexner medical center board may initiate and request a physical or mental health evaluation of an applicant or member. Such request shall be in writing to the applicant.
- (3) All members of the medical staff and licensed health care professionals will comply with medical staff and the CHRI policies regarding employee and medical staff health and safety, provision of uncompensated care, and will comply with appropriate administrative directives and policies which, if not followed, could adversely impact overall patient care or may adversely impact the ability of the CHRI employees or staff to effectively

and efficiently fulfill their responsibilities. All members of the medical staff and licensed health care professionals shall agree to comply with bylaws, rules and regulations, and policies and procedures adopted by the medical staff administrative committee and the Wexner medical center board, including but not limited to policies on professionalism, behaviors that undermine a culture of safety, annual education and training (list approved by the medical staff administrative committee and maintained in the chief medical officer's office), conflict of interest, HIPAA compliance and access and communication guidelines. Medical staff members and licensed health care professionals with clinical privileges must also comply with the university integrity program requirements including but not limited to billing, self-referral, ethical conduct and annual education. Medical staff members and licensed health care professionals with clinical privileges must immediately disclose to the chief medical officer and the department chairperson the occurrence of any of the following events: a licensure action in any state, any malpractice claims filed in any state or an arrest by law enforcement.

(4) - (10) No changes

(B) - (G)

**3335-111-09 Elected officers of the medical staff of the CHRI.**

(A) Chief of staff.

The chief of staff shall:

(1) - (3) No changes

(4) Make medical staff committee appointments jointly with the ~~director of medical affairs-physician-in-chief~~ and chief of staff-elect for approval by the CHRI medical staff administrative committee.

(5) No changes

~~(6) — Be representative to the council of the academy of medicine of Columbus and Franklin county, or select a representative to serve on the council.~~

~~(7)~~(6) Serve as chairperson of the nominating committee of the medical staff.

(B) - (G) No changes

**3335-111-10 Administration of the medical staff of the CHRI.**

Medical staff committees.

(A) Appointments: Appointments to all medical staff committees except the medical staff administrative committee (MSAC) and the nominating committee will be made jointly by the chief of staff, chief of staff-elect, and the director of medical affairs with medical staff administrative committee ratification. Unless otherwise provided by the bylaws, all appointments to medical staff committees are for ~~one-year~~two years and may be renewed. The chairperson shall control the committee agenda, attendance of staff and guests and conduct the proceedings. A simple majority of appointed voting members shall constitute a quorum. All committee members appointed or elected to serve on a medical staff committee are expected to participate fully in the activities of those committees. The chief of staff, director of

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medical affairs and the chief executive officer of the CHRI may serve on any medical staff committee as an ex-officio member without vote.

(B) - (J) No changes

**MEDICAL STAFF RULES AND REGULATIONS**  
**Arthur G. James Cancer Hospital and Richard J. Solove Research Institute**  
**as of April 6, 2016**

**05 Order writing privileges.**

(A) - (K) No changes

(L) Hospital admission/observation orders.

Hospital admission/observation requires an appropriate level of care (ALOC) admission/observation order designating the patient as inpatient or outpatient (observation). The appropriate level of care (ALOC) order may be written and signed by the attending physician. If the ALOC order for inpatient admission is written by a member of the limited staff or other licensed healthcare practitioner with appropriate clinical privilege, it must be co-signed by the attending physician prior to the patient being discharged from the hospital. Admission to any inpatient unit or placing a patient in observation status requires new, rewritten/reentered or renewed orders by the responsible medical practitioner or limited staff member or other licensed healthcare professional with appropriate privileges and under the supervision of the responsible medical staff member.

**10 Medical records.**

(A) Each member of the medical staff shall conform to the following medical information management department policies:

(1) - (2) No changes

(3) Discharges.

(a) Patients ~~shall~~may not be discharged ~~only on~~without a written or electronically entered discharge order from the appropriately credentialed, of the responsible medical staff member, a limited staff member or other licensed healthcare professional ~~with appropriate clinical privileges.~~

~~(b)~~ At the time of discharge, the appropriately credentialed ordering the patient's discharge or at the time of next visit to the hospital, ~~if the~~ attending medical staff member, limited staff member, or other licensed healthcare professional has authorized a member of the limited medical staff to sign the order of discharge, ~~the attending medical staff member~~ is responsible for certifying the principal diagnosis, secondary diagnosis, the principal procedure, if any, and any other significant invasive procedures that were performed during the hospitalization in the medical record by the time of discharge. If a principal diagnosis ~~cannot be~~has not yet been determined, ~~in the absence of outstanding test results, the attending medical staff member must record then~~ a "provisional" principal diagnosis by the time of discharge should be used instead.

~~(b)(c)~~ The discharge summary ~~for each patient must be completed by the responsible medical staff member who is appropriately credentialed or the member's designee (who is appropriately credentialed) before the patient's transfer to a non-OSU facility. All other discharge summaries must be completed by the responsible attending medical staff member or the member's designee, who is appropriately credentialed by the~~



~~hospital, within three days of discharge, available to any facility receiving the patient before the patient arrives at the facility. Similarly, the discharge summary must be available to the care provider before the patient arrives at any outpatient care visit subsequent to discharge. The discharge summary should be available within forty-eight hours of discharge for all patients. The discharge summary should be signed by the responsible attending medical staff member within forty-eight hours of availability.~~

~~(d) The discharge summaries must contain the following elements:~~

- ~~i. Electronic discharge instructions will suffice for the discharge summary if they contain the following: hospital course including reason for hospitalization and significant findings upon admission;~~
- ~~ii. principal and secondary diagnoses or provisional diagnosis;~~
- ~~iii. relevant diagnostic test results;~~
- ~~iv. procedures performed and care, treatment and services provided to the patient;~~
- ~~v. condition on discharge;~~
- ~~vi. medication list and medication instruction~~instructions~~;~~
- ~~vii. the plan for follow-up of tests and studies where for which results are still pending at discharge;~~
- ~~viii. coordination and planning for follow-up testing and physician appointments;~~
- ~~ix. plans for follow-up care and communication, and the instructions provided to the patient. A complete summary is required on all patients who expire, regardless of length of stay. Any discharge summary must be signed by the responsible attending medical staff member.~~

~~(e)(e) All medical records must be completed by the attending medical staff member or, when applicable, the limited staff member or other licensed healthcare professional who is appropriately credentialed by the hospital, within twenty-one days of discharge of the patient.~~

~~(f) Attending medical staff members shall be notified prior to suspension for all incomplete records. After notification, attending medical staff members shall have their admitting and operative scheduling privileges suspended until all records are completed. Attending medical staff members shall receive electronic notification of delinquent records. If an attempt is made by the attending medical staff member, or the attending medical staff member's designee, who is appropriately credentialed by the hospital, when applicable, to complete the record, and the record is not available electronically for completion, the record shall not be counted against the attending medical staff member by his/her appropriately credentialed designee within twenty-one days of discharge of the patient. Attending medical staff members who have incomplete records (of patients discharged for more than twenty-one days) assigned to them will have their admitting and operative privileges suspended until all records are~~

~~completed. A list of delinquent records, by attending medical staff member, will be prepared and distributed by the medical records administrator once each week. The medical staff member will be given one week's notice of an intent to suspend. If an attempt is made by the attending medical staff member, or his/her appropriately credentialed designee when applicable, to complete the record, and the record is not available, the record is not counted against the attending medical staff member until the next list is prepared. Medical staff members who are suspended for a period of longer than one hundred twenty consecutive days are required to appear before the practitioner evaluation committee.~~

(d)(g) Records which are incomplete greater than twenty-one days after discharge or the patient's visit are defined as delinquent.

(4) - (11) No changes

ATTACHMENT III



**THE OHIO STATE UNIVERSITY**  
WEXNER MEDICAL CENTER

Approvals:

MSAC- 3/12/2014; 6/10/2015, 6/8/2016

QPAC-7/16/2014; 7/22/2015; 6/28/2016

Wexner Medical Center Board - 8/29/2014; 8/25/2015

**TITLE: THE OHIO STATE UNIVERSITY HOSPITAL, RICHARD M. ROSS HEART HOSPITAL, HARDING HOSPITAL, AND UNIVERSITY HOSPITAL EAST PLAN FOR PATIENT CARE SERVICES**

The Ohio State University Hospital, Richard M. Ross Heart Hospital, Harding Hospital, and University Hospital East (hereafter referred to as the Hospitals) plan for patient care services describes the integration of departments and personnel who provide care and services to patients based on the Hospitals' mission, vision, shared values and goals. The plan encompasses both inpatient and outpatient services of the Hospitals.

**OSU WEXNER MEDICAL CENTER MISSION, VISION AND VALUES**

**MISSION:** To improve people's lives through innovation in research, education, and patient care.

**VISION:** Working as a team, we will shape the future of medicine by creating, disseminating, applying new knowledge, and by personalizing health care to meet the needs of each individual.

**VALUES:** Excellence, Collaborating as One University, Integrity and Personal Accountability, Openness and Trust, Diversity in People and Ideas, Change and Innovation, Simplicity in Our Work, Empathy and Compassion, and Leadership.

The Hospitals embrace the mission, vision and values of The Ohio State Wexner Medical Center; in addition – our vision statement, developed by our staff members, physicians and administration team members, complements and reflects our unique role in The Ohio State's Wexner Medical Center.

**PHILOSOPHY OF PATIENT CARE SERVICES**

In collaboration with the community, the Hospitals will provide innovative, personalized, and patient-focused tertiary care service through:

- a) A mission statement that outlines the synergistic relationship between patient care, research, and education;
- b) Long-range strategic planning with hospital leadership to determine the services to be provided; including, but not limited to essential services as well as special emphasis on signature services (Heart, Cancer, Critical Care, Imaging, Neuroscience, and Transplantation services);
- c) Establishing annual goals and objectives that are consistent with the hospital mission, which are based on a collaborative assessment of needs;
- d) Planning and design conducted by hospital leadership, which involves the potential communities to be served;
- e) Provision of services that are appropriate to the scope and level required by the patients to be served based on assessment of need;
- f) Ongoing evaluation of services provided through formalized processes; e.g., performance assessment and improvement activities, budgeting and staffing plans;
- g) Integration of services through the following mechanisms: continuous quality improvement teams; clinical interdisciplinary quality programs; performance assessment and improvement activities; communications through management

- team meetings, administrative staff meetings, special forums, and leadership and employee education/development;
- h) Maintaining competent patient care leadership and staff by providing education designed to meet identified needs;
- i) Respect for each patient's rights and decisions as an essential component in the planning and provision of care; and,
- j) Staff member behaviors reflect a philosophical foundation based on the values of Ohio State's Wexner Medical Center.

## **THE HOSPITAL LEADERSHIP**

The Hospital leadership is defined as the governing board, administrative staff, physicians and nurses in appointed or elected leadership positions. The Hospital leadership is responsible for providing a framework for planning health care services provided by the organization based on the hospital's mission and for developing and implementing an effective planning process that allows for defining timely and clear goals.

The planning process includes a collaborative assessment of our customer and community needs, defining a long range strategic plan, developing operational plans, establishing annual operating budgets and monitoring compliance, establishing annual capital budgets, monitoring and establishing resource allocation and policies, and ongoing evaluation of the plans' implementation and success. The planning process addresses both patient care functions (patient rights, patient assessment, patient care, patient and family education, coordination of care, and discharge planning) and organizational support functions (information management, human resource management, infection control, quality and safety, the environment of care, and the improvement of organizational performance).

The Hospital leadership works collaboratively with all operational and clinical managers and leaders to ensure integration in the planning, evaluation and communication processes within and between departments to enhance patient care services and support. This occurs informally on a daily basis and formally via interdisciplinary leadership meetings. The leadership involves department heads in evaluating, planning and recommending annual budget expenses and capital objectives, based on the expected resource needs of their departments. Department leaders are held accountable for managing and justifying their budgets and resource utilization. This includes, but is not limited to identifying, investigating and budgeting for new technologies and resources which are expected to improve the delivery of patient care and services.

Other leadership responsibilities include:

- a) Communication of the organization's mission, goals, objectives and strategic plans across the organization;
- b) Ensuring appropriate and competent direction, management and leadership of all services and/or departments;
- c) Collaborating with community leaders and organizations to ensure services are designed to be appropriate for the scope and level of care required by the patients and communities served;
- d) Supporting the patient's continuum of care by integrating systems and services to improve efficiencies and care from the patient's viewpoint;
- e) Ensuring staffing resources are available to appropriately and effectively meet the needs of the patients served and to provide a comparable level of care to patients in all areas where patient care is provided;
- f) Ensuring the provision of a uniform standard of patient care throughout the organization;

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- g) Providing appropriate job enrichment, employee development and continuing education opportunities which serve to promote retention of staff and to foster excellence in care delivery and support services;
- h) Establishing standards of care that all patients can expect and which can be monitored through the hospital's performance assessment and improvement plan;
- i) Approving the organizational plan to prioritize areas for improvement, developing mechanisms to provide appropriate follow up actions and/or reprioritizing in response to untoward and unexpected events;
- j) Implementing an effective and continuous program to improve patient safety;
- k) Appointing appropriate committees, task forces, and other forums to ensure interdepartmental collaboration on issues of mutual concerns and requiring interdisciplinary input; and,
- l) Supporting patient rights and ethical considerations.

### **ROLE OF THE CHIEF NURSING OFFICER**

The Chief Nursing Officer of each hospital is a member of their Executive Leadership Team and is under the direction of the CEO / Executive Director of their respective hospital and the Chief Nurse Executive of the Health System. The Chief Nursing Officer has the requisite authority and responsibility for directing the activities related to the provision of nursing care in those departments defined as providing nursing care to patients.

The Chief Nursing Officer ensures the following functions are addressed:

- a) Evaluating patient care programs, policies, and procedures describing how patients' nursing care needs are assessed, evaluated and met throughout the organization;
- b) Developing and implementing the Plan for the Provision of Patient Care;
- c) Participating with leaders from the governing body, management, medical staff and clinical areas in organizational decision-making, strategic planning and in planning and conducting performance improvement activities throughout the organization;
- d) Implementing an effective, ongoing program to assess, measure and improve the quality of nursing care delivered to patients; developing, approving, and implementing standards of nursing practice, standards of patient care, and patient care policies and procedures that include current research/ literature findings that are evidence based;
- e) Participating with organizational leaders to ensure that resources are allocated to provide a sufficient number of qualified nursing staff to provide patient care;
- f) Ensuring that nursing services are available to patients on a continuous, timely basis; and
- g) Reviewing and/or revising the Plan for the Provision of Patient Care Services on an annual basis.

### **DEFINITION OF PATIENT SERVICES, PATIENT CARE AND PATIENT SUPPORT**

**Patient Services** are limited to those departments that have direct contact with patients. Patient services occur through organized and systematic throughput processes designed to ensure the delivery of appropriate, safe, effective and timely care and treatment. The patient throughput process includes those activities designed to coordinate patient care before admission, during the admission process, in the hospital, before discharge and at discharge. This process includes:

- **Access in:** emergency process, admission decision, transfer or admission process, registration and information gathering, placement;
- **Treatment and evaluation:** full scope of services; and,

- **Access out:** discharge decision, patient/family teaching and counseling, arrangements for continuing care and discharge.

**Patient Care** encompasses the recognition of disease and health, patient teaching, patient advocacy, spirituality and research. The full scope of patient care is provided by professionals who are charged with the additional functions of patient assessment and planning patient care based on findings from the assessment. Providing patient services and the delivery of patient care requires specialized knowledge, judgment, and skill derived from the principles of biological, chemical, physical, behavioral, psychosocial and medical sciences. As such, patient care and services are planned, coordinated, provided, delegated, and supervised by professional health care providers who recognize the unique physical, emotional and spiritual (body, mind and spirit) needs of each person. Under the auspices of the Hospitals, medical staff, registered nurses and allied health care professionals function collaboratively as part of an interdisciplinary, personalized patient-focused care team to achieve positive patient outcomes.

Competency for patient caregivers is determined in orientation and at least annually through performance evaluations and other department specific assessment processes. **Physicians-Credentialed providers** direct all medical aspects of patient care as delineated through the clinical privileging process and in accordance with the Medical Staff By-Laws. Registered nurses support the medical aspect of care by directing, coordinating, and providing nursing care consistent with statutory requirements and according to the organization's approved Nursing Standards of Practice and hospital-wide Policies and Procedures. Allied health care professionals provide patient care and services in keeping with their licensure requirements and in collaboration with physicians and registered nurses. Unlicensed staff may provide aspects of patient care or services at the direction of and under the supervision of licensed professionals.

**Nursing Care** (nursing practice) is defined as competently providing all aspects of the nursing process in accordance with Chapter 4723 of the Ohio Revised Code (ORC), which is the law regulating the Practice of Nursing in Ohio. The law gives the Ohio Board of Nursing the authority to establish and enforce the requirements for licensure of nurses in Ohio. This law, also, defines the practice of both registered nurses and licensed practical nurses. All of the activities listed in the definitions, including the supervision of nursing care, constitute the practice of nursing and therefore require the nurse to have a current valid license to practice nursing in Ohio.

**Patient Support** is provided by a variety of individuals and departments which might not have direct contact with patients, but which support the integration and continuity of care provided throughout the continuum of care by the hands-on care providers.

## SCOPE OF SERVICES / STAFFING PLANS

Each patient care service department has a defined scope of service approved by the hospital's administration and medical staff, as appropriate. The scope of service includes:

- the types and age ranges of patients served;
- methods used to assess and meet patient care needs (includes services most frequently provided such as procedures, services, etc.);
- the scope and complexity of patient care needs (such as most frequent diagnosis);
- support services provided directly or through referral contact;
- the extent to which the level of care or service meets patient need (hours of operation if other than 24 hours a day/7days a week and method used for ensuring hours of operation meet the needs of the patients to be served with regard to availability and timeliness);
- the availability of necessary staff (staffing plans) and,

- recognized standards or practice guidelines, when available (the complex or high level technical skills that might be expected of the care providers).

Additional operational details and staffing plans may also be found in department policies, procedures and operational/performance improvement plans.

Staffing plans for patient care service departments are developed based on the level and scope of care provided, the frequency of the care to be provided, and a determination of the level of staff that can most appropriately (competently and confidently) provide the type of care needed. Nursing units are staffed to accommodate a projected average daily patient census. Unit management (including nurse manager and/or charge nurse) reviews patient demands to plan for adequate staffing. Staffing can be increased or decreased to meet patient needs. When the number of patients is high or the need is great, float staff assist in providing care. When staff availability is projected to be low due to leaves of absence, the unit manager and director may request temporary agency nurses. Ohio State's Wexner Medical Center follows the Staffing Guidelines set by the American Nurses Association. In addition, we utilize staffing recommendations from various specialty nursing organizations, including: ENA, ANCC, AACN, AORN, ASPN, and others.

The Administrator, in conjunction with the budget and performance measurement process, reviews all patient care areas staffing and monitors ongoing regulatory requirements. Each department staffing plan is formally reviewed during the budget cycle and takes into consideration workload measures, utilization review, employee turnover, performance assessment, improvement activities, and changes in customer needs/expectations. A variety of workload measurement tools may be utilized to help assess the effectiveness of staffing plans.

## STANDARDS OF CARE

Personalized health care at Ohio State is "the integrated practice of medicine and patient support based upon an individual's unique biology, behavior, and environment". It is envisioned as health care that will seek to understand each person's individual requirements for the maintenance of their health, prevention of disease, and therapy tailored to their genetic uniqueness. Ideally, it also includes incorporating knowledge of their environment, health-related behaviors, culture and values. ~~Thus, personalized health care promises to be predictive, preventive, and participative.~~

Patients of the Hospitals can expect that:

- 1) Staff will do the correct procedures, treatments, interventions, and care following the policies, procedures, and protocols that have been established. Efficacy and appropriateness of procedures, treatment, interventions and care provided will be demonstrated based on patient assessments/reassessments, standard practice, and with respect for patient's rights and confidentiality.
- 2) Staff will provide a uniform standard of care and services throughout the organization.
- 3) Staff will design, implement and evaluate systems and services for care delivery (assessments, procedures, treatments, interventions) which are consistent with a personalized health care focus and which will be delivered:
  - a. With compassion, courtesy, respect and dignity for each individual without bias;
  - b. In a manner that best meets the individualized needs of the patient;
  - c. Coordinated through interdisciplinary collaboration, to ensure continuity and seamless delivery of care to the greatest extent possible; and,
  - d. In a manner that maximizes the efficient use of financial and human resources, streamlines processes, decentralizes services, enhances communication, supports technological advancements and maintains patient safety.

**Patient Assessment:**

Individual patient care requirements are determined by assessments (and reassessments) performed by qualified health professionals. Each service within the organization providing patient care has defined the scope of assessment provided. This assessment (and reassessment) of patient care needs continues throughout the patient's contact with the hospital.

**Coordination of Care:**

Patients are identified who require discharge planning to facilitate continuity of medical care and/or other care to meet identified needs. Discharge planning is timely, is addressed at minimum during initial assessment as well as during discharge planning processes and can be initiated by any member of the interdisciplinary team. Patient Care Resource Managers or Case Managers coordinate patient care between multiple delivery sites and multiple caregivers; collaborate with physicians and other members of the care team to assure appropriate treatment plan and discharge care.

**STANDARDS OF COMPETENT PERFORMANCE/STAFF EDUCATION**

All employees receive an orientation consistent with the scope of responsibilities defined by their job description and the patient population to whom they are assigned to provide care. Ongoing education (such as in-services) is provided within each department. In addition, the Educational Development and Resource Department provides annual mandatory education and provides appropriate staff education associated with performance improvement initiatives and regulatory requirements. Performance appraisals are conducted at least annually between employees and managers to review areas of strength and to identify skills and expectations that require further development.

**CARE DELIVERY MODEL**

The care delivery model is guided by the following goals:

- The patient and family will experience the benefits of **personalized** care that integrates skills of all care team members. The benefits include enhanced quality of care, improved service, appropriate length of hospitalization and minimized cost.
- Hospital employees will demonstrate behaviors consistent with the philosophy of **Personalized Health Care**. The philosophical foundation reflects a culture of collaboration, enthusiasm and mutual respect.
- Effective communication will impact patient care by ensuring timeliness of services, utilizing staff resources appropriately, and maximizing the patient's involvement in his/her own personalized plan of care.
- Configuring departmental and physician services to accommodate the care needs of the patient in a timely manner will maximize quality of patient care and patient satisfaction.
- The professional nursing practice model is a framework which reflects our underlying philosophy and vision of providing personalized nursing care.

Aspects of the professional model support:

- (1) matching nurses with specific skills to patients with specific needs to ensure "safe passage" to achieve the optimal outcome of their hospital stay;
- (2) the ability of the nurse to establish and maintain a therapeutic relationship with their patients;
- (3) the presence of an interdisciplinary team approach to patient care delivery. The knowledge and expertise of all caregivers is utilized to provide personalized care for the patient;
- (4) Physicians, nurses, pharmacists, respiratory therapists, case managers, dieticians and many other disciplines collaborate and provide input to patient care.
  - The patient and family will be involved in establishing the plan of care to ensure services that accommodate their needs, goals and requests.
  - Streamlining the documentation process will enhance patient care.



## **PATIENT RIGHTS AND ORGANIZATIONAL ETHICS**

### *Patient Rights*

In order to promote effective and compassionate care, the Hospitals' systems, policies, and programs are designed to reflect an overall concern and commitment to each person's dignity. All Hospital employees, physicians and staff have an ethical obligation to respect and support the rights of every patient in all interactions. It is the responsibility of all employees, physicians and staff of the Hospitals to support the efforts of the health care team, while ensuring that the patient's rights are respected. Each patient (and/or family member as appropriate) is provided a list of patient rights and responsibilities upon admission and copies of this list are posted in conspicuous places throughout the Hospitals.

### *Organizational Ethics*

The Hospitals have an ethics policy established in recognition of the organization's responsibility to patients, staff, physicians and the community served. General principles that guide behavior are:

- Services and capabilities offered meet identified patient and community needs and are fairly and accurately represented to the public.
- Adherence to a uniform standard of care throughout the organization, providing services only to those patients for whom we can safely care for within this organization. The hospitals do not discriminate based upon age, ancestry, color, disability, gender identity or expression, genetic information, HIV/AIDS status, military status, national origin, race, religion, sex, sexual orientation, or veteran status.
- Patients will be billed only for care and services provided.

### *Biomedical Ethics*

A biomedical ethical issue arises when there is uncertainty or disagreement regarding medical decisions, involving moral, social, or economic situations that impact human life. A mechanism is in place to provide consultation in the area of biomedical ethics in order to:

- improve patient care and ensure patient safety;
- clarify any uncertainties regarding medical decisions;
- explore the values and principles underlying disagreements;
- facilitate communication between the attending physician, the patient, members of the treatment team and the patient's family (as appropriate); and,
- mediate and resolve disagreements.

## **INTEGRATION OF PATIENT CARE AND SUPPORT SERVICES**

The importance of a collaborative interdisciplinary team approach, which takes into account the unique knowledge, judgment and skills of a variety of disciplines in achieving desired patient outcomes, serves as a foundation for integration. See Appendix A for a listing of support services.

Open lines of communication exist between all departments providing patient care, patient services and support services within the hospitals, and as appropriate with community agencies to ensure efficient, effective and continuous patient care. Functional relationships between departments are evidenced by cross-departmental Performance Improvement initiatives as well as the development of policies, procedures, protocols, and clinical pathways and algorithms.

To facilitate effective interdepartmental relationships, problem solving is encouraged at the level closest to the problem at hand. Staff is receptive to addressing one another's issues and concerns and work to achieve mutually acceptable solutions. Supervisors and managers have the responsibility and authority to mutually solve problems and seek solutions within their spans of control; positive interdepartmental communications are strongly encouraged. Employees from departments providing patient care services

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maintain open communication channels and forums with one another, as well as with service support departments to ensure continuity of patient care, maintenance of a safe patient environment and positive outcomes.

### **CONSULTATIONS AND REFERRALS FOR PATIENT SERVICES**

The Hospitals provide services as identified in the Plan for Providing Patient Care to meet the needs of our community. Patients whose assessed needs require services not offered are transferred to the member hospitals of The Ohio State's Wexner Medical Center in a timely manner after stabilization, or another quality facility (e.g., Nationwide Children's Hospital). Safe transportation is provided by air or ground ambulance with staff and equipment appropriate to the required level of care. Physician consultation occurs prior to transfer to ensure continuity of care. Referrals for outpatient care occur based on patient need.

### **INFORMATION MANAGEMENT PLAN**

The overall goal for information management is to support the mission of Ohio State's Wexner Medical Center. Specific information management goals related to patient care include:

- Develop and maintain an integrated information and communication network linking research, academic and clinical activities.
- Develop computer-based patient records with integrated clinical management and decision support.
- Support administrative and business functions with information technologies that enable improved quality of services, cost effectiveness, and flexibility.
- Build an information infrastructure that supports the continuous improvement initiatives of the organization.
- Ensure the integrity and security of the Hospital's information resources and protect patient confidentiality.

### **PATIENT CARE ORGANIZATIONAL IMPROVEMENT ACTIVITIES**

All departments are responsible for following the Hospitals' plan for improving organizational performance.

### **PLAN REVIEW**

The Hospital Plan for Providing Patient Care will be reviewed regularly by the Hospitals' leadership to ensure the plan is adequate, current and that the Hospitals are in compliance with the plan. Interim adjustments to the overall plan are made to accommodate changes in patient population, redesign of the care delivery systems or processes that affect the delivery, level or amount of patient care required.

**Appendix A: Scope of Services: Patient Support Services**

Other hospital services that support the comfort and safety of patients are coordinated and provided in a manner that ensures direct patient care and services are maintained in an uninterrupted, efficient, and continuous manner. These support services will be fully integrated with the patient services departments of the Hospitals:

DEPARTMENT	SERVICE
CASE MANAGEMENT	As part of the health care team, provides <b>world-class</b> personalized care coordination and resource management with patients and families.
CHAPLAINCY AND CLINICAL PASTORAL EDUCATION	Assists patients, their families and hospital personnel in meeting spiritual needs through professional pastoral and spiritual care and education.
CLINICAL ENGINEERING	Routine equipment evaluation, maintenance, and repair of electronic equipment, evaluation of patient owned equipment.
COMMUNICATIONS AND MARKETING	Responsible for developing strategies and programs to promote the organization's overall image and specific products and services to targeted internal and external audiences. Handles all media relations, advertising, internal communications, special events and publications.
DIAGNOSTIC TESTING AREAS	Provides tests based on verbal, electronic or written order. Preliminary report via phone or electronic patient record. Permanent reports <b>are included in the</b> patient record.
DIAGNOSTIC TRANSPORTATION	Provision of transportation services for patients requiring diagnostic, operative or other ancillary services.
EARLY RESPONSE TEAM (ERT)	Provides timely diagnostic and therapeutic intervention before there is a cardiac or respiratory arrest or an unplanned transfer to the Intensive Care Unit. Consists of a Critical Care RN and Respiratory Therapist who are trained to help patient care staff when there are signs that a patient's health is declining.
EDUCATIONAL DEVELOPMENT & RESOURCES	Provides and promotes ongoing development and training experiences to all member of the OSU Wexner Medical Center community; provides staff enrichment programs, organizational development, leadership development, orientation and training, skills training, continuing education, competency assessment and development, literacy programs and student affiliations.
ENDOSCOPY	Provides services to patients requiring a nonsurgical review of their digestive tract.
ENVIRONMENTAL SERVICES	Provides quality monitoring for routine housekeeping in patient rooms. Routine housekeeping of nursing unit environment. Additional services upon request: extermination, wall cleaning, etc.
EPIDEMIOLOGY	Enhance the quality of patient care and the work environment by minimizing the risk of acquiring infection within the hospital setting.
FACILITIES OPERATIONS	Provide oversight, maintenance and repair of the building's life safety, fire safety, and utility systems. Provide preventative, repair and routine maintenance in all areas of all buildings serving patients, guests, and staff. This would include items such as electrical, heating and ventilation, plumbing, and other such items. Also providing maintenance and repair to basic building components such as walls, floors, roofs, and building envelope. Additional services available upon request.
FISCAL SERVICES	Works with departments/units to prepare capital and operational budgets. <b>Monitors and reports on financial performance monthly.</b>

DEPARTMENT	SERVICE
HUMAN RESOURCES	Serves as a liaison for managers regarding all Human Resources information and services; assists departments with restructuring efforts; provides proactive strategies for managing planned change within the Health System; assists with Employee/Labor Relations issues; assists with performance management process; develops compensation strategies; develops hiring strategies and coordinates process for placements; provides strategies to facilitate sensitivity to issues of cultural diversity; provides HR information to employees, and establishes equity for payroll.
INFORMATION SYSTEMS	Work as a team assisting departments to explore, deploy and integrate reliable, state of the art Information Systems technology solutions to manage change.
MATERIALS MANAGEMENT	Routinely stocks supplies in patient care areas, distributes linen. Sterile Central Supply, Storeroom - upon request, distributes supplies/equipment not stocked on units.
MEDICAL INFORMATION MANAGEMENT	Maintains patient records serving the needs of the patient, provider, institution, and various third parties to health care.
NUTRITION SERVICES	Provides nutrition care and food service for Medical Center patients, staff, <u>students</u> , and visitors. Clinical nutrition assessment, <u>care plan development</u> , and consultation are available in both inpatient and outpatient settings. The Department provides food service to inpatients and selected outpatient settings in addition to operating <u>a variety of retail café locations and acts as a liaison for vending and sub-contracted food services providers-a full-service cafeteria and acts as a liaison for vending and sub-contracted food services providers. Serve as dietetic education preceptors.</u>
PATIENT ACCESS SERVICES	Coordinates registration/admissions with nursing management.
PATIENT EXPERIENCE	Develops programs for support of patient relations and customer service, and includes front-line services such as information desks.
PATIENT FINANCIAL SERVICES	Provides financial assistance upon request from patient/family. Also responsible for posting payments from patients and insurance companies among others to a patient's bill for services.
PHARMACY	Provides comprehensive pharmaceutical care through operational and clinical services. Responsible for medication distribution via central and satellite pharmacies, as well as 797 compliant IV compounding room and automated dispensing cabinets. Some of the many clinical services include pharmacokinetic monitoring, renal and hepatic dose adjustments, and patient educational Specialist pharmacists also round with patient care teams to optimize medication regimens and serve as the team's primary medication information resource.
PULMONARY DIAGNOSTICS LAB	Provides service to patients requiring an evaluation of the respiratory system. Performs Pulmonary Function Testing to assess the functional status of the respiratory system. Bronchoscopy and other diagnostic/interventional pulmonology procedures are performed to diagnose and/or treat abnormalities that exist in the airways, lung parenchyma or pleural space.
QUALITY AND OPERATIONS IMPROVEMENT	Provides an integrated quality management program and facilitates continuous quality improvement efforts throughout the medical center.
RESPIRATORY THERAPY	Provide all types of respiratory therapeutic interventions and diagnostic testing, by physician order, mainly to critically ill adults and neonates, requiring some type of ventilator support, bronchodilator therapy, or pulmonary hygiene, due to chronic lung disease, multiple trauma, pneumonia, surgical intervention, or prematurity.

DEPARTMENT	SERVICE
REHABILITATION SERVICES	Physical therapists, occupational therapists, speech and language pathologists, and recreational therapists evaluate and develop a plan of care and provide treatment based on the physician's referral. The professional works with each patient/family/caregiver, along with the interdisciplinary medical team, to identify and provide the appropriate therapy/treatment and education needed for the established discharge plan and facilitates safe and timely movement through the continuum of care.
RISK MANAGEMENT	Protect resources of the hospital by performing the duties of loss prevention and claims management. Programs include: Risk Identification, Risk Analysis, Risk Control, Risk Financing, Claims Management and Medical-Legal Consultation.
SAFETY	Handles issues associated with licensing and regulations, such as EPA and fire regulations.
SECURITY	Provides a safe and secure environment for patients, visitors, and staff members by responding to all emergencies such as workplace violence, fires, bomb threats, visitor/staff/patient falls, Code bB (cardiac arrests) in public places, internal and external disasters, armed aggressors, or any other incident that needs an emergency response.
SOCIAL WORK SERVICES	Social Work services are provided to patients/families to meet their medically related social and emotional needs as they impact on their medical condition, treatment, recovery and safe transition from one care environment to another. Social workers provide psychosocial assessment and intervention, crisis intervention, financial counseling, discharge planning, health education, provision of material resources and linkage with community agencies. Consults can be requested by members of the treatment team, patients or family members.
VOLUNTEER SERVICES	Volunteer Services credential and place volunteers to fill departmental requests. Volunteers serve in wayfinding, host visitors in waiting areas, serve as patient / family advisors, and assist staff. Volunteer Services manage the patient mail & flower room, cultural support volunteer program, and the pet visitation program. Volunteer Services serve as a liaison for the Service Board auxiliary which annually grants money to department-initiated projects than enhance the patient and family experience.

ATTACHMENT IV



Revised: May 2016  
MSAC Approval: July 8, 2016  
QPAC Approval: August 23, 2016  
Board Approval:

**THE ARTHUR G. JAMES CANCER HOSPITAL  
AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

**PLAN FOR PROVIDING PATIENT CARE SERVICES**

Prepared by: **ADMINISTRATION**

The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute's plan for patient care services describes the integration of departments and personnel who provide comprehensive care and services to patients with a cancer diagnosis and their families based on the hospital's mission, vision, shared values and goal. The plan encompasses both inpatient and outpatient services of the hospital.

**THE HOSPITAL'S MISSION, VISION, AND VALUES**

**Mission:** To eradicate cancer from individuals' lives by creating knowledge and integrating groundbreaking research with excellence in education and patient centered-care  
**Vision:** Creating a cancer-free world. One person, one discovery at a time.

**Values:** Excellence, Collaborating as One University, Integrity and Personal Accountability, Openness and Trust, Diversity in People and Ideas, Change and Innovation, Simplicity in Our Work, Empathy, Compassion, and Leadership.

Each of the three elements of The James Cancer Hospital's Mission contributes to the strength of the other two elements. The James' patient centered care is enhanced by the teaching and research programs, while patient service both directly and indirectly provides the foundation for teaching and research programs. At The James, no cancer is routine. Our researchers and oncologists study the unique genetic makeup of each patient's cancer, understand what drives it to develop and deliver the most advanced targeted treatment for the individual patient. This three-part mission and a staff dedicated to its fulfillment distinguish The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute as one of the nation's premier cancer treatment centers.

**Philosophy of Patient Care Services**

The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, in collaboration with the community provides innovative and patient-focused multi-disciplinary sub-specialized cancer care through:

- A mission statement that outlines the synergistic relationship between patient care, research and teaching;
- Long-range strategic planning with hospital leadership to determine the services to be provided;
- Establishing annual goals and objectives that are consistent with the hospital mission, and which are based on a collaborative assessment of patient/family and the community's needs;
- Planning and design conducted by hospital leadership, which involves the potential communities to be served;

- Provision of services that are appropriate to the scope and level required by the patients to be served based on assessment of need;
- Ongoing evaluation of services provided through formalized processes; such as performance assessment and improvement activities, budgeting and staffing plans;
- Integration of services through the following mechanisms: continuous quality improvement teams; clinical interdisciplinary quality programs; performance assessment and improvement activities; communications through management operations meetings, Division of Nursing governance structure, Medical Staff Administrative Committee, administrative staff meetings, participation in OSU WMC and Ohio State governance structures, special forums, and leadership and employee education/development;
- Maintaining competent patient care leadership and staff by providing education designed to meet identified needs;
- Respect for each patient's rights and decisions as an essential component in the planning and provision of care; and
- Staff member behaviors reflect a philosophical foundation based on the values of The James Cancer Hospital and Richard J. Solove Research Institute.

### **Hospital Leadership**

The Hospital leadership is defined as the governing board, administrative staff, physicians, nurses, clinical, and operational leaders in appointed or elected leadership positions. The hospital leadership is responsible for providing a framework to plan health care services that are to be provided by the organization based on the hospital's mission. Leadership responsibilities include developing and implementing a planning process that allows for defining timely and clear goals.

The planning process includes an assessment of our customer and community needs. This process begins by defining a long range strategic plan, developing operational plans, establishing annual operating budgets and monitoring compliance, establishing annual capital budgets, monitoring and establishing resource allocation and policies, and ongoing evaluation of each plans' implementation and success. The planning process addresses both patient care functions (patient rights, patient assessment, patient care, patient and family education, coordination of care, and discharge planning) and organizational support functions (information management, human resource management, infection control, quality and safety, the environment of care, and the improvement of organization performance).

The hospital leadership works collaboratively with all operational and clinical leaders to ensure integration in the planning, evaluation and communication processes both within and between departments to enhance patient care services and support. This occurs informally on a daily basis and formally via multi-disciplinary leadership meetings. The leadership team works with each department manager to evaluate, plan and recommend annual budget expenses and capital objectives, based on the expected resource needs of their department. Department leaders are accountable for managing and justifying their budgets and resource utilization. This includes, but is not limited to identifying, investigating and budgeting for new technologies and resources that are expected to improve the delivery of patient care and services.

Other leadership responsibilities include:

- Communicate the organization's mission, goals, objectives and strategic plans across the organization;
- Ensure appropriate and competent management and leadership of all services and/or departments;
- Collaborate with community leaders and organizations to ensure services are designed to be appropriate for the scope and level of care required by the patients and communities served;
- Support the continuum of care by integrating systems and services to improve efficiencies and care from the patient's viewpoint;

- Ensure staffing resources are available and competent to effectively meet the needs of the patients served and to provide a comparable level of care to patients in all areas where patient care is provided;
- Ensure the provision of a uniform standard of patient care throughout the organization;
- Provide appropriate job enrichment, employee development and continuing education opportunities that serve to promote retention of staff and to foster excellence in care delivery and support services;
- Establish standards of care that all patients can expect and which can be monitored through the hospital's performance assessment and improvement plan;
- Approve the organizational plan to prioritize areas for improvement, developing mechanisms to provide appropriate follow up actions and/or reprioritizing in response to untoward and unexpected events;
- Implement an effective and continuous program to improve patient safety;
- Appoint appropriate committees, task forces, and other forums to ensure interdepartmental collaboration on issues of mutual concerns and requiring interdisciplinary input; and,
- Support patient rights and ethical considerations.

### **Role of the Executive Director, Patient Services and Chief Nursing Officer**

The Executive Director, Patient Services and Chief Nursing Officer is a member of the Executive Leadership Team and is under the direction of the Senior Executive Director, Administration of the hospital. The Executive Director, Patient Service and Chief Nursing Officer has the requisite authority and responsibility for directing the activities related to the provision of care services in those departments defined as providing care to patients. The Executive Director, Patient Services and Chief Nursing Officer ensures the following functions are addressed:

- Evaluate patient care programs, policies, and procedures that describe how patients' care needs are assessed, evaluated, and met throughout the organization;
- Develop and implement the Plan for the Provision of Patient Care;
- Participate with leaders from the governing body, medical staff and clinical areas in organizational decision-making, strategic planning and in planning and conducting performance improvement activities through the organization;
- Implement an effective, ongoing program to assess, measure and improve the quality and safety of care provided to patients;
- Develop, approve, and implement standards of nursing practice, standards of patient care, and patient care policies and procedures that include current research and evidence based practice;
- Participate with organizational leaders to ensure that resources are allocated to provide sufficient number of qualified staff to provide patient care;
- Ensure that services are available to patients on a continuous, timely basis; and
- Review and/or revise the Plan for the Providing Patient Care Services on an annual basis.

### **Definition of Patient Services, Patient Care and Patient Support**

Patient Services is defined as those departments and care providers that have direct contact with patients. Patient services occur through an organized and systematic throughput processes designed to ensure the delivery of appropriate, safe, effective and timely care and treatment. The patient throughput process includes those activities designed to coordinate patient care before admission, during the admission process, in the hospital, before discharge and at discharge. This process includes

- **Access in:** emergency process, admission decision, transfer or admission process, registration and information gathering, placement
- **Treatment and evaluation:** full scope of services; and,



- **Access out:** discharge decision, patient/family education and counseling, arrangements for continuing care and discharge.

Patient Care encompasses the recognition of disease and health, patient education allowing the patient to participate in their care, patient advocacy, and spirituality. The full scope of patient care is provided by professionals who perform the functions of assessing and planning patient care based on information gathered from the assessment as well as past medical history, social history and other pertinent findings. Patient care and services are planned, coordinated, provided, delegated and supervised by professional health care providers who recognize the unique physical, emotional and spiritual (body, mind and spirit) needs of each person. Under the auspices of the hospital, medical staff, registered nurses and allied health care professionals function collaboratively as part of a multi-disciplinary, patient-focused care team in order to achieve positive patient outcomes and personalized care.

Competency for patient caregivers is determined during the orientation period and at least annually through performance evaluations and other department specific assessment processes. Physicians direct all medical aspects of patient care as delineated through the clinical privileging process and in accordance with the Medical Staff By-Laws. Registered nurses support the medical aspect of care by directing, coordinating, and providing nursing care consistent with statutory requirements and according to the organization's approved Nursing Standards of Practice and hospital-wide policies and procedures. Allied health care professionals provide patient care and services keeping with their licensure requirements and in collaboration with physicians and registered nurses. Unlicensed staff may provide aspects of patient care or services at the direction of and under the supervision of the licensed professionals.

**Nursing Care** (nursing practice ) is defined as competently providing all aspects of the nursing process in accordance with Chapter 4723 of the Ohio Revised Code (ORC), which is the law regulating the Practice of Nursing in Ohio. The law gives the Ohio Board of Nursing the authority to establish and enforce the requirements for licensure of nurses in Ohio. This law, also, defines the practice of both registered nurses and licensed practical nurses. All activities listed in the definitions, including the supervision of nursing care, constitute the practice of nursing and therefore require the nurse to have a current valid license to practice nursing in Ohio.

**Patient Support** is provided by a variety of individuals and departments which may not have direct contact with patients, but which support the integration and continuity of care provided throughout the continuum of care by the hands-on care providers

### **Scope of Services/Staffing Plans**

Each patient care service department has a defined scope of service approved by the hospital's administration and medical staff, as appropriate. The scope of service includes:

- The types and age ranges of patients served;
- Methods used to assess and meet patient care needs (including services most frequently provided such as procedures, medication administration, surgery, etc.);
- The scope and complexity of patient care needs
- The appropriateness, clinical necessity and timeliness of support services provided directly or through referral contact;
- The extent to which the level of care or service meets patient needs, hours of operation if other than 24 hours a day/7days a week and a method used to ensure hours of operation meet the needs of the patients to be served with regard to availability and timeliness;
- The availability of necessary staff (staffing plans); and
- Recognized standards or practice guidelines,

Staffing plans for patient care service departments are developed based on the level and scope of care provided, the frequency of the care to be provided, and a determination of the level of staff that can most appropriately competently and confidently provide the type of care needed. Nursing units are staffed to accommodate a projected average daily patient census. Unit management (including nurse manager and/or charge nurse) review patient demands to plan for adequate staffing. Staffing can be increased or decreased to meet patient needs or changes in volume. When the census is high or the need is great, float/resource staff are available to assist in providing care. When staff availability is projected to be low due to leaves of absence, the unit manager and director may request temporary agency nurses. The James follows the staffing guidelines set by the American Nurses Association. In addition, recommendations from various specialty nursing organizations, including ANCC, AACN, AORN, OCN, and others are used to develop staffing plans.

Administration leaders in conjunction with budget and performance measurements, review all patient care areas staffing and monitors ongoing regulatory requirements. Each department staffing plan is formally reviewed during the budget cycle and takes into consideration workload measures, utilization review, employee turnover, performance assessment, improvement activities, and changes in customer needs/expectation. A variety of workload measurement tools are utilized to help assess the effectiveness of staffing plans.

### **Standards of Care**

Individualized health care at The James is the integrated practice of medicine and patient support based upon the individual's unique biology, behavior, and environment. It is envisioned as health care that will utilize gene-based information to understand each person's individual requirements for the maintenance of their health, prevention of disease, and therapy tailored to their genetic uniqueness. Thus personalized health care promises to be predictive and preventive.

Patients of The James Cancer Hospital and Richard J. Solove Research Institute can expect that:

- Hospital staff provide the correct procedures, treatments, interventions and care. Their efficacy and appropriateness will be demonstrated based on patient assessment and reassessments, state-of-the-art practice and achievement of desired outcomes
- Hospital staff design, implement and evaluate care delivery systems and services which are consistent with a patient-centered care focus delivered with compassion, respect and dignity for each individual without bias in a manner that best meets the individual needs of the patients and families.
- Staff will provide a uniform standard of care and services throughout the organization
- Care will be coordinated through interdisciplinary collaboration to ensure continuity and seamless delivery of care to the greatest extent possible
- Efficient use of financial and human resources, streamlined processes, decentralized services, enhanced communication, supportive technological advancements while maintaining patient safety

#### **Patient Assessment:**

Individual patient and family care requirements are determined by on-going assessments performed by qualified health professionals. Each service providing patient care within the organization has defined the scope of assessment provided. This assessment and reassessment of patient care needs continues throughout the patient's contact with The

#### **James Coordination of Care:**

Staff identify patients who require discharge planning to facilitate continuity of medical care and/or other care to meet identified needs. Discharge planning is timely, addressed

during initial assessment and/or upon admission as well as during discharge planning process (rounds, etc.) and can be initiated by any member of the multidisciplinary team. Patient Care Resource Managers, Advanced Practice Nurses, and Social Workers coordinate and maintain close contact with the health care team members to finalize a discharge plan best suited for each individual patient.

**Medical Staff** members are assigned to a clinical department or division. Each clinical department has an appointed chief responsible for a variety of administrative duties including development and implementation of policies that support the provision of departmental services and maintaining the proper number of qualified and competent person needed to provide care within the service needs of the department.

**Patient Support Services** is provided by a variety of individuals and departments which might not have direct contact with patients, but which support the integration and continuity of care provided throughout the continuum of care by the hands-on care providers.

### **Care Delivery Model**

Individualized patient-focused care is the delivery model in which teams care for similar cancer patient populations, closely linking the physician and other caregivers for optimal communication and service delivery. Personalized patient-focused care is guided by the following goals:

- The patient and family will experience the benefits of individualized care that integrates skills of all care team members. The benefits include enhanced quality of care, improved service, appropriate length of hospitalization and minimized cost.
- Hospital employees will demonstrate behaviors consistent with the philosophy of personalized health care. The philosophical foundation reflects a culture of collaboration, enthusiasm and mutual respect.
- Effective communication will impact patient care by ensuring timeliness of services, utilizing staff resources appropriately, and maximizing the patient's involvement in his /her own plan of care.
- Configuring departmental and physician services to accommodate the care needs of the patient in a timely manner will maximize quality of patient care and patient satisfaction.
- Relationship based care, the professional nursing practice model, is a framework which reflects our guiding philosophy and vision of providing individualized nursing care. Aspects of the professional model support:
  - Matching nurses with specific skills to patients with specific needs to ensure "safe passage" to achieve the optimal outcome of their hospital stay
  - The ability of the nurse to establish and maintain a therapeutic relationship with their patients
  - The presence of interdisciplinary team approach to patient care delivery. The knowledge and expertise of all caregivers is utilized to provide personalized care for the patient.
  - Physicians, nurses, pharmacists, respiratory therapist, patient care resource managers and many other disciplines collaborate and provide input to patient care.
- The patient and family will be involved in establishing the plan of care to ensure services that accommodate their needs, goals and requests.
- Streamlining the documentation process will enhance patient care.

### **Patient Rights and Organizational Ethics**

#### *Patient Rights*

In order to promote effective and compassionate care, The James systems, processes, policies, and programs are designed to reflect an overall concern and commitment to

each person's dignity and privacy. All hospital employees, physicians and staff have an ethical obligation to respect and support the rights of every patient in all interactions. It is the responsibility of all employees, physicians and staff to support the efforts of the health care team, and for seeing that the patient's rights are respected. Each patient (and/or family member as appropriate) is given a list of patient rights and responsibilities upon admission and copies of this list are posted in conspicuous places throughout the hospital.

#### *Organizational Ethics*

The James has an ethics policy that articulates the organization's responsibility to patients, staff, physicians, and community served. General guiding principles include:

- Services and capabilities offered meet identified patient and community needs and are fairly and accurately represented to the public.
- The James adheres to a uniform standard of care throughout the organization, providing services only to those patients for whom we can safely provide care. The James does not discriminate based upon age, race, ethnicity, religion, culture, language, physical or mental disability, socioeconomic status, sex, sexual orientation, and gender identity or expression, or source of payment.
- Patients will only be billed for care and services provided.

#### *Biomedical Ethics*

A biomedical ethical issue arises when there is uncertainty or disagreement regarding medical decisions, involving moral, social, or economic situations that impact human life. A mechanism is in place to provide consultation in the area of biomedical ethics in order to:

- Improve patient care and ensure patient safety;
- Clarify any uncertainties regarding medical decisions;
- Explore the values and principles underlying disagreements;
- Facilitate communication between the attending physician, the patient, members of the treatment team and the patient's family (as appropriate); and,
- Mediate and resolve disagreements.

### **Integration of Patient Care and Support Services**

The importance of a collaborative interdisciplinary team approach, which takes into account the unique knowledge, judgment, and skills of a variety of disciplines in achieving desired patient outcomes, serves as a foundation for integration of patient care. Cross functional performance improvement initiates further support effective integration of Hospital and health system policies, procedures and protocols evidence functional relationships between departments. See appendix A for a listing of support services.

An open line of communication exists between all departments providing patient care, patient services and support services within the hospital, and, as appropriate with community agencies to ensure efficient, effective and continuous patient care. Functional relationships between departments are evidenced by cross-departmental performance improvement initiatives as well as the development of policies, procedures, protocols, and clinical pathways and algorithms

To facilitate effective interdepartmental relationships, problem solving is encouraged at the level closest to the problem at hand. Staff is receptive to addressing one another's issues and concerns and work to achieve mutually acceptable solutions. Supervisors and managers have the responsibility and authority to mutually solve problems and seek solutions within their span of control; positive interdepartmental communications are strongly encouraged. Employees from departments providing patient care services maintain open communication channels and forums with each other, as well as with service support departments to ensure continuity of patient care, maintenance of a safe patient environment and positive outcomes.

### **Consultations and Referrals For Patient Services**

The James provides services as identified in this plan in order to meet the needs of our community. Patients who have assessed needs that require services not offered at The James are transferred to the member hospital of The Ohio State Wexner Medical Center in a timely manner after stabilization, and/or transfers are arranged with another quality facility. Safe transportation is provided by air or ground ambulance with staff and equipment appropriate to the required level of care. Physician consultation occurs prior to transfer to ensure continuity of care. Referrals for outpatient care occur based on patient need.

### **Information Management Plan**

The overall goal for information management is to support the mission of The James. Specific information management goals related to patient care include:

- Develop and maintain an integrated information and communication network linking research, academic and clinical activities.
- Develop computer-based patient records with integrated clinical management and decision support.
- Support administrative and business functions with information technologies that enable improved quality of services, cost effectiveness, and flexibility.
- Build an information infrastructure that supports the continuous improvement initiative of the organization
- Ensure the integrity and security of the hospital's information resources and protect patient confidentiality.

### **Patient Organization Improvement Activities**

All departments participate in the hospital's plan for improving organizational performance.

### **Plan Review**

The Hospital Plan for Providing Patient Care will be reviewed regularly by the hospital's leadership to ensure the plan is adequate, current and that the hospital maintains compliance with the plan. Interim adjustments to the overall plan are made as necessary to accommodate changes in patient population, redesign of the care delivery systems or processes that affect the delivery, level or amount of patient care required.

**Appendix A: Scope of Services: Patient Support Services**

Other hospital services that support the comfort and safety of patients are coordinated and provided in a manner that ensures direct patient care and services are maintained in an uninterrupted, efficient, and continuous manner. These support services will be fully integrated with the patient services departments of the hospital:

<b>DEPARTMENT</b>	<b>SERVICE</b>
Chaplaincy and Clinical Pastoral Education	Assists patients, their families and hospital personnel in meeting spiritual needs through professional pastoral and spiritual care and education.
Clinical Engineering	Routine equipment evaluation, maintenance, and repair of electronic equipment, evaluation of patient owned equipment. Refer to James Hospital Policy 04-08 "Equipment Safety for Patient Care Areas".
Clinical Trials Laboratory	Responsible for the processing, cryopreservation and storage of cells for patients undergoing bone marrow or peripheral blood stem cell transplantation
Communications and Marketing	Responsible for developing strategies and programs to promote the organization's overall image, brand, reputation, and specific products and services to targeted internal and external audiences. Manages all media relations, advertising, internal communications, special events, digital and social properties, collateral materials and publications for the hospital.
Diagnostic Testing Areas	Provides tests based on verbal, electronic or written consult requests. Final Reports are included in the patient record.
Early Response Team (ERT)	Provides timely diagnostic and therapeutic intervention before there is a cardiac or respiratory arrest or an unplanned transfer to the Intensive Care Unit. The team is comprised of response RN and Respiratory Therapist trained to assist patient care staff when there are signs that a patient's health is declining
Environmental Services	Provides housekeeping of patient rooms and nursing unit environments.
Epidemiology	Enhance the quality of patient care and the work environment by minimizing the risk of acquiring infection within the hospital and ambulatory setting.
Facilities Operations	Provide oversight, maintenance and repair of the building's life safety, fire safety, and utility systems. Provide preventative, repair and routine maintenance in all areas of all buildings serving patients, guests, and staff.
Financial Services	Assists managers in preparation and management of capital and operational budgets; provides comprehensive patient billing services and works with patients and payers to facilitate meeting all payer requirements for payment.
Patient Experience	Develops programs for support of patient relations and customer service and information desk. Volunteers do way-finding, host visitors in waiting areas, serve as patient/family advisors and assist staff. Volunteer Services serves as a liaison for the Service Board auxiliary which annually grants money to department-initiated projects that enhance the patient and family experience

<b>DEPARTMENT</b>	<b>SERVICE</b>
Human Resources	Serves as a liaison for managers regarding all human resources information and services; assists departments with restructuring efforts; provides proactive strategies for managing planned change within the health system; assists with Employee/Labor Relations issues; assists with performance management process; develops compensation strategies; develops hiring strategies and coordinates process for placements; provides strategies to facilitate sensitivity to issues of cultural diversity; provides human resources information to employees, and established equity for payroll
Information Systems	Assists departments to explore, deploy and integrate reliable, state of the art information systems technology solutions to manage change.
Laboratory	Provides laboratory testing of ambulatory patients with a diagnosis of malignant disease and those that require urgent medical treatment given by the emergency department. Lab Reports are included in the patient record.
Materials Management	Supplies stock in patient care areas
Medical Information Management	Maintains patient records serving the needs of the patient, provider, institution and various third parties to health care in the inpatient and ambulatory setting
Nutrition Services	Provides nutrition care and food service to The James and ambulatory site patients, staff and visitors. Clinical nutrition assessment and consultation are available in both inpatient and outpatient settings. The department provides food service to inpatients and selected ambulatory settings.
Oncology Laboratories	Provides clinical laboratory support services for medical, surgical, bone marrow transplantation and radiation oncology units
Pathology	The Molecular Pathology Laboratory provides testing of inpatient and ambulatory patients with a diagnosis of malignant disease and/or genetic disease. Final Reports are included in the patient record.
Patient Access Services (PAS)	Coordinates registration/admissions with nursing management
Patient Care Resource Management and Social Services	Provides personalized care coordination and resource management with patients and families. Provides discharge planning, coordination of external agency contacts for patient care needs and crisis intervention and support for patients and their families. Provides services upon phone/consult request of physician, nurse or the patient or family
Patient Financial Services	Provides financial assistance upon request from the patient/family
Perioperative Services	Provides personalized care of the patient requiring surgical services from pre anesthesia through recovery for the ambulatory and in patient surgical patient.

<b>DEPARTMENT</b>	<b>SERVICE</b>
Pharmacy	Patient care services are delivered via specialty practice pharmacists and clinical generalists. Each practitioner promotes optimal medication use and assists in achieving the therapeutic goals of the patients. Areas of service include, but are not limited to: Oncology, Breast Oncology, Hematology, Bone Marrow Transplant, Gynecologic Oncology, Pain and Palliative Care, Anticoagulation Management, Infectious Disease, and Intensive Care.
Process Engineers	Process engineering utilizes industrial engineering knowledge and skills, as well as LEAN and Six Sigma methods to provide internal consulting, coaching and training services for all departments across all parts of The James Hospital in order to develop, implement, and monitor more efficient, cost-effective business processes and strategies.
Quality and Patient Safety	Provides integrated quality management and facilitates continuous quality improvement efforts throughout the Hospital.
Pulmonary Diagnostics Lab	Provides service to patients requiring an evaluation of the respiratory system including pulmonary function testing, bronchoscopy and other diagnostic/interventional pulmonary procedures.
Radiation Safety	Oversees the safe use of all forms of ionization radiation used in conjunction with humans for diagnostic, therapeutic, or research purposes at all OSUMC James locations.
Radiation Oncology	Responsible for clinical care related to the application of radiation treatments
Radiology Services	Provide state-of-the-art radiological diagnostic and therapeutic testing and treatment. Services offered by the Radiology Imaging Department range from general radiography and fluoroscopy to new and advanced interventional procedures, contrast imaging, which include, but not limited to CT, MRI, IVP, etc., in which contrast agents are administered by IV certified radiology technologists.
Rehabilitation Services	Physical therapists, occupational therapists, speech and language pathologist and recreational therapists, evaluate, formulate a plan of care, and provide treatment based on physician referral and along with the interdisciplinary medical team for appropriate treatment and education needed for the established discharge plan.
Respiratory Therapy	Provides respiratory therapeutic interventions and diagnostic testing, by physician order including ventilator support, bronchodilator therapy, and pulmonary hygiene.
Security	Provides a safe and secure environment for patients, visitors, and staff members by responding to emergencies such as workplace violence, fires, bomb threats, internal and external disasters, armed aggressors, or any other incident that needs and emergency response.
Staff Development and Education	Provides and promotes ongoing employee development and training related to oncology care, provides clinical orientation, and continuing education of staff



<b>DEPARTMENT</b>	<b>SERVICE</b>
Transfer Center	Responsible for greater patient flow efficiency and improved accessibility for patients who seek our high-quality care with improved throughput and patient flow management. Our patient flow management system, Tele Tracking, provides a real-time global view of OSUWMC's bed capacity and throughput. This helps us improve processes while increasing accessibility and maintaining quality and safety.

ATTACHMENT V

**The Ohio State University**  
WEXNER MEDICAL CENTER

FY 16 Y6 | Through June 2016

MEDICAL CENTER PERFORMANCE		FY15 Actual	FY16 Budget	FY16 Actual	Target Status
<b>A. Quality and Safety</b>					
1. Quality of Patient Safety					
a. Surgical Infections <sup>1</sup>		0.04	0.04	0.01	▲
b. 30-Day Mortality <sup>2</sup>		4.54	2.8	1.63	▲
c. 30-Day Readmission <sup>3</sup>		12.0%	11.0%	10.0%	▲
d. CAUTI <sup>4</sup> Standard Patient Ratio <sup>5</sup>		1.168	1.086	1.069	▲
2. Hospital Patient Satisfaction					
a. Net Promoter Score <sup>6</sup>		76.7%	82.0%	79.2%	▲
b. Michigan State University Health System Satisfaction <sup>7</sup>		82.0%	81.5%	80.0%	▲
c. HCAHPS <sup>8</sup> Patient Communication		81.7%	82.5%	82.8%	▲
d. HCAHPS <sup>8</sup> Nurse Communication		85.1%	81.0%	80.0%	▲
<b>B. Financial Performance</b>					
1. EBITDA <sup>9</sup>		\$17.5M	\$20.5M	\$19.0M	▲
<b>C. Employee Satisfaction</b>					
1. eNPS <sup>10</sup> Employee Satisfaction		481	490	493	▲
<b>D. Clinical Excellence</b>					
1. HEDIS <sup>11</sup> Star Rating - No. of Top Performers		1	0	0	▲
2. HEDIS <sup>11</sup> Star Rating - No. of Top Performers in Top 50		1	1	1	▲
<b>E. Operational Excellence</b>					
1. Operational Excellence - eM <sup>12</sup>		56	6 (EOP Scorecard)	56	▲
<b>F. Financial Stability</b>					
1. Free Cash Flow <sup>13</sup>		\$224.77M	\$200.8817M	\$224.77M	▲
2. Days Payable Outstanding <sup>14</sup>		60	60	59	▲
3. Days Sales Outstanding <sup>15</sup>		59	57	56	▲
<b>G. Resource Engagement and Skills</b>					
1. eNPS <sup>10</sup> Employee Satisfaction		471.887	472.888	472.482	▲
2. Engagement - eNPS <sup>10</sup> Star Rating		81.2%	81.2%	81.1%	▲
<b>H. Cost Management</b>					
1. Total System Total Operating Expenses per Patient-Discharge <sup>16</sup>		\$1,871.1	\$1,710.0	\$1,671.0	▲
2. Operating Cost Medical Revenue <sup>17</sup>		100%	100%	100%	▲

▲ Above or Exceeded Goal  
▲ Above  
▲ Below  
■ Pending

▲ Difference to the positive target  
▲ Performance through June 2016 is reported  
■ Performance through June 2016 is not reported

1. Patient safety and quality (PSQ) through 2015. All metrics.  
 2. Includes all acute care units through 2015.  
 3. Includes all acute care units through 2015.  
 4. Includes all acute care units through 2015.  
 5. Includes all acute care units through 2015.  
 6. Includes all acute care units through 2015.  
 7. Includes all acute care units through 2015.  
 8. Includes all acute care units through 2015.  
 9. Includes all acute care units through 2015.  
 10. Includes all acute care units through 2015.  
 11. Includes all acute care units through 2015.  
 12. Includes all acute care units through 2015.  
 13. Includes all acute care units through 2015.  
 14. Includes all acute care units through 2015.  
 15. Includes all acute care units through 2015.  
 16. Includes all acute care units through 2015.  
 17. Includes all acute care units through 2015.

Medical Center Performance Scorecard - 1 of 2

**Notes Pertaining to Quality and Patient Safety Metrics**

- 1. Surgical Infections:** Includes all acute care units through 2015. All metrics.
- 2. 30-Day Mortality:** Includes all acute care units through 2015.
- 3. 30-Day Readmission:** Includes all acute care units through 2015.
- 4. CAUTI Standard Patient Ratio:** Includes all acute care units through 2015.
- 5. Net Promoter Score:** Includes all acute care units through 2015.
- 6. Michigan State University Health System Satisfaction:** Includes all acute care units through 2015.
- 7. HCAHPS Patient Communication:** Includes all acute care units through 2015.
- 8. HCAHPS Nurse Communication:** Includes all acute care units through 2015.
- 9. EBITDA:** Includes all acute care units through 2015.
- 10. eNPS Employee Satisfaction:** Includes all acute care units through 2015.
- 11. HEDIS Star Rating - No. of Top Performers:** Includes all acute care units through 2015.
- 12. HEDIS Star Rating - No. of Top Performers in Top 50:** Includes all acute care units through 2015.
- 13. Free Cash Flow:** Includes all acute care units through 2015.
- 14. Days Payable Outstanding:** Includes all acute care units through 2015.
- 15. Days Sales Outstanding:** Includes all acute care units through 2015.
- 16. Total System Total Operating Expenses per Patient-Discharge:** Includes all acute care units through 2015.
- 17. Operating Cost Medical Revenue:** Includes all acute care units through 2015.

Medical Center Performance Scorecard - 2 of 2

ATTACHMENT VI



## Wexner Medical Center Board Meeting Health System Financial Summary

August 31, 2016



## Health System Financial Summary

June 2016



## The Ohio State University Health System Financial Highlights

For the YTD ended: June 30, 2016

Admissions	
Budget	-1.9%
Prior Yr	2.0%
Actual	59,358
Budget	60,521
Prior Yr	58,211

Surgeries	
Budget	0.0%
Prior Yr	2.2%
Actual	41,854
Budget	41,873
Prior Yr	40,958

O/P Visits	
Budget	-1.1%
Prior Yr	3.6%
Actual	1,724,176
Budget	1,743,430
Prior Yr	1,664,152

Worked Hrs / Adjusted Admit	
Budget	-2.6%
Prior Yr	-4.4%
Actual	196
Budget	194
Prior Yr	188

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## The Ohio State University Health System Financial Highlights

For the YTD ended: June 30, 2016  
(\$ in thousands)

Operating Revenue	
Budget	0.1%
Prior Yr	8.6%
Actual	\$2,571,526
Budget	\$2,569,923
Prior Yr	\$2,368,395

Controllable Costs	
Budget	-0.3%
Prior Yr	-8.0%
Actual	\$1,953,243
Budget	\$1,942,972
Prior Yr	\$1,808,229

Excess Revenue over Expense	
Budget	-4.4%
Prior Yr	8.6%
Actual	\$198,604
Budget	\$207,698
Prior Yr	\$182,873

Days Cash on Hand	
Budget	23.2%
Prior Yr	30.3%
Actual	114.0 \$674M
Budget	92.5 \$547M
Prior Yr	87.5 \$465M

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## The Ohio State University Health System Consolidated Activity Summary

For the YTD ended: June 30, 2016

OSUHS						
	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>CONSOLIDATED ACTIVITY SUMMARY</b>						
<b>Activity</b>						
Admissions	59,358	60,521	(1,163)	-1.9%	58,211	2.0%
Surgeries	41,852	41,873	(21)	-0.1%	40,951	2.2%
Outpatient Visits	1,724,176	1,743,430	(19,254)	-1.1%	1,664,152	3.6%
Average Length of Stay	6.29	6.10	(0.18)	-3.0%	6.12	-2.7%
Case Mix Index (CMI)	1.86	1.78	0.08	4.3%	1.78	4.2%
<b>Adjusted Admissions</b>	<b>112,348</b>	<b>112,808</b>	<b>(460)</b>	<b>-0.1%</b>	<b>108,361</b>	<b>3.7%</b>
Operating Revenue per AA	\$ 22,889	\$ 22,842	47	0.2%	\$ 21,857	4.7%
Operating Expense per AA	\$ 19,908	\$ 19,784	(124)	-0.7%	\$ 18,910	-5.3%



## The Ohio State University Health System Consolidated Outpatient Visit Summary

For the MTD & YTD ended: June 30, 2016

YTD						MTD						
ACTUAL	BUDGET	ACT-BUD VAR	BUDGET % VAR	PRIOR YEAR	PY % VAR	ACTUAL	BUDGET	ACT-BUD VAR	BUDGET % VAR	PRIOR YEAR	PY % VAR	
2,708	2,234	472	21%	2,350	0.9%	Supplies	26,085	25,699	386	1.5%	25,000	4.3%
8,855	11,292	(2,437)	-21%	8,800	+2%	EO Visits	113,812	113,002	810	-0.7%	112,670	0.8%
10,817	10,909	(92)	-0.8%	10,458	2.6%	Procedures	126,092	124,464	1,628	1.3%	118,980	6.5%
31	309	(278)	-90%	306	3.7%	Cont Lab	4,074	3,334	740	22%	3,400	19%
311	361	(50)	-14%	316	-2%	OT Lab	5,607	5,611	(4)	-0.1%	5,933	-4%
837	887	(50)	-6%	807	3%	Immunization Radiology	4,314	4,117	1,997	4.8%	4,009	4.7%
5,987	5,994	(7)	-0.1%	5,814	2.7%	Radiation Oncology	44,616	45,937	(1,321)	-3%	36,265	26.2%
9,780	9,387	3,933	42%	9,291	5%	AD Clinic	39,849	49,611	(9,762)	-20%	36,469	9.6%
36,572	37,919	(1,347)	-3.6%	36,203	1.0%	Chronic Visits	423,598	423,418	1,800	-0.4%	400,478	6.0%
94,125	14,640	79,485	543%	93,761	-1%	Case/Office Visits	947,602	983,339	(35,737)	-3.6%	98,240	6.5%
2,417	2,388	29	1%	2,467	-1.6%	Genetic	39,437	39,617	(180)	-0.5%	39,619	2.8%
11,908	11,439	469	4%	10,716	11.1%	Rehab Services	183,178	182,658	520	0.3%	118,136	11.6%
14,204	14,421	(217)	-1.5%	14,225	-0.6%	Radiology	183,023	184,515	(1,500)	-0.8%	152,142	7.5%
21,871	18,668	3,203	17%	22,218	-1.7%	Lab	246,127	270,172	(24,045)	-9%	266,042	-8.8%
2,368	2,050	318	16%	2,041	0.2%	Pharmacy	25,568	25,802	(234)	-0.9%	25,945	-1.8%
5,241	5,318	(77)	-1.4%	5,239	-1.8%	Other OP Visits	81,268	81,009	259	0.3%	81,399	-2.7%
11,958	16,262	(4,304)	-26%	12,271	-2.9%	Physician Visits	383,247	377,808	5,439	1.4%	374,655	2.7%
<b>148,425</b>	<b>152,424</b>	<b>(3,999)</b>	<b>-3.3%</b>	<b>144,414</b>	<b>1.4%</b>	<b>TOTAL OUTPATIENT VISITS</b>	<b>1,724,176</b>	<b>1,743,430</b>	<b>(19,254)</b>	<b>-1.1%</b>	<b>1,664,152</b>	<b>3.6%</b>



## The Ohio State University Health System Consolidated Statement of Operations

For the YTD ended: June 30, 2016  
(in thousands)


OSUHS						
	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>OPERATING STATEMENT</b>						
Total Operating Revenue	\$ 2,571,526	\$ 2,669,923	\$ 1,603	0.1%	\$ 2,368,398	8.6%
<b>Operating Expenses</b>						
Salaries and Benefits	1,139,902	1,147,302	7,400	0.6%	1,052,083	-8.3%
Supplies	280,954	287,972	7,018	2.4%	266,767	-5.3%
Drugs and Pharmaceuticals	231,115	216,317	(16,798)	-7.3%	207,338	-11.5%
Services	284,433	276,571	(7,862)	-2.8%	270,346	-5.2%
Depreciation	140,279	136,920	(3,359)	-2.5%	112,982	-24.2%
Interest	41,578	42,511	933	2.2%	28,856	-44.1%
Other	118,099	117,047	(1,052)	-0.9%	110,877	-6.7%
Total Expense	2,236,360	2,223,640	(12,720)	-0.6%	2,049,049	-9.1%
Gain (Loss) from Operations (pre MCI)	335,166	346,283	(11,117)	-3.2%	319,346	5.0%
<b>Medical Center Investments</b>						
Income from Investments	2,578	1,280	1,298	101.4%	1,869	37.9%
Other Gains (Losses)	1,051	135	916	678.5%	(1,454)	172.3%
Excess of Revenue over Expense	\$ 198,604	\$ 207,668	\$ (9,064)	-4.4%	\$ 182,873	9.6%

 THE OHIO STATE UNIVERSITY  
WEXNER MEDICAL CENTER

## The Ohio State University Health System Consolidated Balance Sheet

As of: June 30, 2016  
(in thousands)

	June 2016	June 2015	Change
<b>Assets</b>			
Cash	\$ 538,576	\$ 330,141	\$ 208,435
Net Patient Receivables	334,231	299,338	34,893
Other Current Assets	53,668	56,180	(15,512)
Assets Limited as to Use	255,488	256,029	469
Property, Plant & Equipment - Net	1,297,414	1,420,127	(22,713)
Other Assets	13,016	21,019	(8,003)
<b>Total Assets</b>	<b>\$ 2,592,403</b>	<b>\$ 2,394,834</b>	<b>\$ 197,569</b>
<b>Liabilities &amp; Net Assets</b>			
Current Liabilities	\$ 306,682	\$ 268,237	\$ 38,445
Other Liabilities	46,298	47,338	(1,040)
Long-Term Debt	793,762	839,232	(45,470)
Net Assets - Unrestricted	1,445,691	1,240,027	205,664
Net Assets - Restricted	-	-	-
<b>Total Liabilities &amp; Net Assets</b>	<b>\$ 2,592,403</b>	<b>\$ 2,394,834</b>	<b>\$ 197,569</b>

 THE OHIO STATE UNIVERSITY  
WEXNER MEDICAL CENTER

## OSU Wexner Medical Center Combined Statement of Operations For the YTD ended: June 30, 2016 (in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>OPERATING STATEMENT</b>						
Total Operating Revenue	\$3,288,723	\$3,148,147	\$ 60,676	1.9%	\$2,940,252	8.1%
<b>Operating Expenses</b>						
Salaries and Benefits	1,872,057	1,643,109	(28,948)	-1.8%	1,553,459	-7.8%
Supplies	306,799	313,237	6,439	2.1%	291,903	-5.1%
Drugs and Pharmaceuticals	257,874	239,565	(18,309)	-7.8%	232,213	-11.1%
Services	380,995	345,940	(15,056)	-4.4%	347,095	-4.6%
Depreciation	153,444	149,209	(4,235)	-2.8%	124,854	-23.9%
Interest/Debt	53,043	54,675	1,632	2.8%	40,599	-30.7%
Other Operating Expense	139,963	138,371	(1,592)	-1.2%	131,515	-6.3%
Medical Center Investments	30,058	35,953	15,895	44%	238	—
Total Expense	2,964,242	2,919,958	(44,284)	-1.5%	2,722,056	-8.9%
Excess of Revenue over Expense	\$ 244,481	\$ 228,189	\$ 16,292	7.1%	\$ 218,196	12.0%
<b>Financial Metrics</b>						
Adjusted Admissions	112,348	112,508	(161)	-0.1%	108,381	3.7%
OSUP Physician Encounters	2,435,363	2,388,448	46,915	1.9%	2,248,205	8.2%
Operating Revenue per AA	\$ 22,689	\$ 22,842	\$ 47	0.2%	\$ 21,857	4.7%
Total Expense per AA	\$ 19,908	\$ 19,764	\$ (144)	-0.7%	\$ 18,910	-5.2%
<small>This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.</small>						

## OSU Wexner Medical Center Combined Statement of Operations For the YTD ended: June 30, 2016 (in thousands)

	ACTUAL	BUDGET	ACT-BUD VARIANCE	BUDGET % VAR	PRIOR YEAR	PY % Var
<b>Health System</b>						
Revenues	\$2,671,626	\$2,569,923	\$ 1,003	0.1%	\$2,368,395	8.6%
Expenses	2,372,922	2,382,225	(10,697)	-0.5%	2,185,522	-8.6%
Net	198,694	207,698	(8,994)	-4.4%	182,873	8.6%
<b>OSUP</b>						
Revenues	\$ 424,616	\$ 394,943	\$ 29,672	7.5%	\$ 389,869	14.8%
Expenses	394,283	387,066	(7,217)	-1.9%	380,721	-9.3%
Net	30,332	27,876	2,454	8.8%	9,138	231.9%
<b>COMMOHS</b>						
Revenues	\$ 212,582	\$ 183,281	\$ 29,301	16.0%	\$ 201,998	5.2%
Expenses	197,039	190,867	(6,371)	-3.3%	175,810	-12.1%
Net	15,543	(7,386)	22,931	310.5%	26,188	-40.6%
<b>Total Medical Center</b>						
Revenues	\$3,288,723	\$3,148,147	\$ 60,676	1.9%	\$2,940,252	8.1%
Expense	2,964,242	2,919,958	(44,284)	-1.5%	2,722,056	-8.9%
Net	244,481	228,189	16,292	7.1%	218,196	12.0%
<small>This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.</small>						

## OSU Wexner Medical Center Combined Balance Sheet

As of: June 30, 2016  
(in thousands)

	June 2016	June 2015	Change
Cash	\$ 683,576	\$ 460,071	\$ 223,505
Net Patient Receivables	371,910	334,746	37,164
Other Current Assets	304,016	281,887	22,129
Assets Limited as to Use	256,498	256,029	469
Property, Plant & Equipment - Net	1,517,227	1,548,833	(31,605)
Other Assets	469,731	391,514	78,217
<b>Total Assets</b>	<b>\$ 3,541,958</b>	<b>\$ 3,272,060</b>	<b>\$ 269,878</b>
Current Liabilities	\$ 351,480	\$ 311,474	\$ 40,007
Other Liabilities	46,298	47,338	(1,040)
Long-Term Debt	904,418	962,032	(57,614)
Net Assets - Unrestricted	1,722,444	1,469,419	253,026
Net Assets - Restricted	517,312	481,818	35,500
<b>Liabilities and Net Assets</b>	<b>\$ 3,641,958</b>	<b>\$ 3,272,060</b>	<b>\$ 269,878</b>

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 THE OHIO STATE UNIVERSITY  
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## Health System Financial Summary

### July 2016



## The Ohio State University Health System Financial Highlights

For the YTD ended: July 31, 2016

Admissions	
Budget	0.3%
Prior Yr	-0.8%
Actual	5,083
Budget	5,067
Prior Yr	5,126

Surgeries	
Budget	-6.7%
Prior Yr	-6.8%
Actual	3,230
Budget	3,462
Prior Yr	3,464

O/P Visits	
Budget	-4.4%
Prior Yr	-5.7%
Actual	134,712
Budget	140,930
Prior Yr	142,880

Worked Hrs / Adjusted Admit	
Budget	12.1%
Prior Yr	-3.1%
Actual	195
Budget	207
Prior Yr	189

## The Ohio State University Health System

### Financial Highlights

For the YTD ended: July 31, 2016

(\$ in thousands)

Operating Revenue		Controllable Costs	
Budget	-1.1%	Budget	0.8%
Prior Yr	-0.5%	Prior Yr	-4.0%
Actual	\$214,862	Actual	\$168,108
Budget	\$217,350	Budget	\$169,489
Prior Yr	\$216,038	Prior Yr	\$161,598

Excess Revenue over Expense		Days Cash on Hand	
Budget	-6.3%	PY FY16	1.1%
Prior Yr	-40.4%	PY MTD	27.5%
Actual	\$11,434	Actual	115.6 \$688M
Budget	\$12,209	PY FY16	114.3 \$674M
Prior Yr	\$19,177	PY MTD	90.7 \$487M

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## The Ohio State University Health System

### Consolidated Activity Summary

For the MTD ended: July 31, 2016

OSUHS						
	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>CONSOLIDATED ACTIVITY SUMMARY</b>						
<b>Activity</b>						
Admissions	5,083	5,067	16	0.3%	5,126	-0.8%
Surgeries	3,230	3,462	(232)	-6.7%	3,464	-6.8%
Outpatient Visits	134,712	140,930	(6,218)	-4.4%	142,880	-5.7%
Average Length of Stay	6.02	6.17	0.15	2.4%	6.15	2.1%
Case Mix Index (CMI)	1.74	1.86	(0.12)	-6.4%	1.74	0.1%
Adjusted Admissions	9,611	9,431	180	1.9%	9,601	0.1%
Operating Revenue per AA	\$ 22,357	\$ 23,047	(690)	-3.0%	\$ 22,502	-0.6%
Operating Expense per AA	\$ 19,884	\$ 20,460	576	2.8%	\$ 19,304	-3.0%

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## The Ohio State University Health System Consolidated Outpatient Visit Summary For the MTD & YTD ended: July 31, 2016

OSUHS							WMC						
ACTUAL	BUDGET	ACT-BUD YTD	BUDGET % VAR	Prior YEAR	PY % VAR	CATEGORY	ACTUAL	BUDGET	ACT-BUD YTD	BUDGET % VAR	Prior YEAR	PY % VAR	
1,263	1,263	100%	0.0%	2,116	-41%	Surgeries	1,043	2,262	(1,219)	-54%	9,276	2,116	8.2%
9,496	13,539	(4,043)	-30%	9,838	-3%	ED Visits	9,496	13,523	(4,027)	-30%	9,838	-3%	
9,462	9,867	(405)	-4%	10,383	-4%	Procedures	9,462	9,867	(405)	-4%	10,383	-4%	
279	279	0%	0.0%	317	-12%	Colo Lab	279	288	(9)	-3%	317	-12%	
333	339	(6)	-2%	311	8%	SP Lab	333	339	(6)	-2%	311	8%	
282	285	(3)	-1.0%	348	-18%	Subspecialty and Ambulatory	282	285	(3)	-1.0%	348	-18%	
1,607	1,681	(74)	-4%	1,794	-12%	Radiation Oncology	1,607	1,681	(74)	-4%	1,794	-12%	
1,149	1,166	(17)	-1%	1,177	-1%	All Other	1,149	1,166	(17)	-1%	1,177	-1%	
31,203	36,033	(4,830)	-13%	36,216	-6%	Clinic Visits	31,203	36,033	(4,830)	-13%	36,216	-6%	
9,861	10,011	(150)	-1%	10,710	-7%	Specialty Visits	9,861	10,011	(150)	-1%	10,710	-7%	
1,131	1,160	(29)	-2%	1,486	-24%	Open House	1,131	1,160	(29)	-2%	1,486	-24%	
10,396	16,889	(6,493)	-38%	13,546	-23%	Referral Services	10,396	16,889	(6,493)	-38%	13,546	-23%	
12,368	13,079	(711)	-5%	13,512	-9%	Ref & Impt	12,368	13,079	(711)	-5%	13,512	-9%	
21,117	22,052	(935)	-4%	22,174	-4%	Lab	21,117	22,052	(935)	-4%	22,174	-4%	
1,829	1,925	(96)	-5%	2,046	-13.8%	Pharmacy	1,829	1,925	(96)	-5%	2,046	-13.8%	
4,029	403	3,626	898.2%	3,329	17.4%	Other OP Visits	4,029	403	3,626	898.2%	3,329	17.4%	
29,696	33,011	(3,315)	-10.0%	31,732	-6%	Physician Visits	29,696	33,011	(3,315)	-10.0%	31,732	-6%	
124,712	140,930	(16,218)	-12%	142,980	-13%	TOTAL OUTPATIENT VISITS	124,712	140,930	(16,218)	-12%	142,980	-13%	

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**THE OHIO STATE UNIVERSITY**  
WEXNER MEDICAL CENTER

## The Ohio State University Health System Consolidated Statement of Operations For the YTD ended: July 31, 2016 (in thousands)

OSUHS	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>OPERATING STATEMENT</b>						
Total Operating Revenue	\$ 214,962	\$ 217,360	\$ (2,488)	-1.1%	\$ 216,038	-0.5%
<b>Operating Expenses</b>						
Salaries and Benefits	96,141	98,434	2,293	2.3%	91,373	-5.2%
Supplies	22,517	23,228	711	3.1%	24,421	7.8%
Drugs and Pharmaceuticals	26,508	21,000	492	2.3%	22,281	8.0%
Services	25,359	25,377	18	0.1%	22,797	-11.2%
Depreciation	11,668	11,441	(227)	-1.1%	11,827	2.2%
Interest	3,349	3,340	(9)	-0.3%	3,617	4.8%
Other	11,958	10,127	(1,831)	-18.1%	9,120	-27.8%
Total Expense	191,109	192,947	1,847	1.0%	185,336	-3.1%
Gain (Loss) from Operations (pre MC)	23,782	24,403	(641)	-2.6%	30,792	-22.6%
Medical Center Investments	(12,548)	(12,414)	(134)	1.1%	(11,683)	-7.4%
Income from Investments	229	220	-	-0.0%	158	39.2%
Other Gains (Losses)	-	-	-	-	-	-
Excess of Revenue over Expense	\$ 11,434	\$ 12,209	\$ (775)	-6.3%	\$ 19,177	-40.4%

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**THE OHIO STATE UNIVERSITY**  
WEXNER MEDICAL CENTER

## The Ohio State University Health System Consolidated Balance Sheet

As of: July 31, 2016  
(in thousands)

	July 2016	June 2016	Change
<b>Assets</b>			
Cash	\$ 662,181	\$ 638,576	\$ 13,006
Net Patient Receivables	361,187	334,231	16,956
Other Current Assets	67,460	63,608	3,782
Assets Limited as to Use	268,537	266,499	39
Property, Plant & Equipment - Net	1,391,091	1,397,281	(6,190)
Other Assets	13,701	13,016	685
<b>Total Assets</b>	<b>\$2,621,147</b>	<b>\$2,692,270</b>	<b>\$ 28,877</b>
<b>Liabilities &amp; Net Assets</b>			
Current Liabilities	\$ 322,489	\$ 301,235	\$ 21,224
Other Liabilities	46,438	46,298	140
Long-Term Debt	789,842	793,762	(3,920)
Net Assets - Unrestricted	1,462,408	1,460,575	11,433
Net Assets - Restricted	-	-	-
<b>Total Liabilities &amp; Net Assets</b>	<b>\$2,621,147</b>	<b>\$2,692,270</b>	<b>\$ 28,877</b>

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 THE OHIO STATE UNIVERSITY  
WEXNER MEDICAL CENTER

## OSU Wexner Medical Center Combined Statement of Operations For the YTD ended: July 31, 2016 (in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>OPERATING STATEMENT</b>						
Total Operating Revenue	\$ 259,922	\$ 266,190	\$ (6,871)	-2.2%	\$ 267,843	-0.7%
Operating Expenses						
Salaries and Benefits	138,275	145,977	7,702	5.3%	130,404	-6.0%
Supplies	24,249	24,975	728	2.9%	26,503	8.5%
Drugs and Pharmaceuticals	22,342	23,389	1,027	4.4%	24,874	10.2%
Services	32,901	33,066	505	1.6%	30,467	-8.7%
Depreciation	12,961	12,064	(297)	-2.6%	12,690	2.9%
Interest/Debt	4,301	4,286	(16)	-0.3%	4,520	4.9%
Other Operating Expense	13,322	12,489	(913)	-7.4%	10,810	-23.2%
Medical Center Investments	640	448	(192)	-42%	3,578	---
<b>Total Expense</b>	<b>247,990</b>	<b>256,532</b>	<b>9,542</b>	<b>3.2%</b>	<b>243,848</b>	<b>-1.7%</b>
<b>Excess of Revenue over Expense</b>	<b>\$ 11,332</b>	<b>\$ 10,681</b>	<b>\$ 2,671</b>	<b>30.8%</b>	<b>\$ 13,703</b>	<b>-17.2%</b>
<b>Financial Metrics</b>						
Adjusted Admissions	9,611	9,431	180	1.9%	9,601	0.1%
Operating Revenue per AA	\$ 22,357	\$ 23,047	\$ (690)	-3.0%	\$ 22,602	-0.6%
Total Expense per AA	\$ 19,884	\$ 20,460	\$ 576	2.9%	\$ 19,304	-3.0%
<small>This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.</small>						

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 THE OHIO STATE UNIVERSITY  
WEXNER MEDICAL CENTER

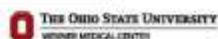
## OSU Wexner Medical Center Combined Statement of Operations

For the YTD ended: July 31, 2016  
(in thousands)

	ACTUAL	BUDGET	ACT-BUD VARIANCE	BUDGET % VAR	PRIOR YEAR	PY % Var
<b>Health System</b>						
Revenue	\$ 214,862	\$ 217,350	\$ (2,488)	-1.1%	\$ 216,038	-0.5%
Expenses	203,428	205,141	1,713	0.8%	196,861	-3.3%
Net	11,434	12,209	(775)	-6.3%	19,177	-40.4%
<b>OSUP</b>						
Revenues	\$ 30,621	\$ 33,662	\$ (3,132)	-9.3%	\$ 28,670	6.8%
Expenses	28,317	34,159	5,841	17.1%	29,836	5.1%
Net	2,200	(907)	2,710	636.0%	(1,167)	286.6%
<b>COMOHS</b>						
Revenues	\$ 13,940	\$ 14,191	\$ (252)	-1.8%	\$ 12,841	8.6%
Expenses	16,245	17,231	967	5.7%	17,145	5.3%
Net	(2,305)	(3,040)	735	34.2%	(4,304)	-46.4%
<b>Total Medical Center</b>						
Revenues	\$ 258,322	\$ 265,193	\$ (6,871)	-2.2%	\$ 257,548	0.7%
Expenses	247,990	266,532	8,542	3.3%	243,845	-1.3%
Net	11,332	8,661	2,671	30.6%	13,703	-17.3%

This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no offsetting entries are included.

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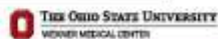


## OSU Wexner Medical Center Combined Balance Sheet

As of: July 31, 2016  
(in thousands)

	July 2016	June 2016	Change
Cash	\$ 703,526	\$ 680,218	\$ 23,308
Net Patient Receivables	387,954	371,794	16,160
Other Current Assets	307,467	282,526	24,941
Assets Limited as to Use	255,537	255,498	39
Property, Plant & Equipment - Net	1,510,456	1,524,145	(13,689)
Other Assets	410,448	394,973	15,475
<b>Total Assets</b>	<b>\$ 3,575,389</b>	<b>\$ 3,509,155</b>	<b>\$ 66,234</b>
Current Liabilities	\$ 368,206	\$ 337,828	\$ 30,378
Other Liabilities	46,438	46,298	140
Long-Term Debt	899,805	911,469	(11,664)
Net Assets - Unrestricted	1,751,188	1,724,254	26,934
Net Assets - Restricted	609,751	489,306	20,445
<b>Liabilities and Net Assets</b>	<b>\$ 3,575,389</b>	<b>\$ 3,509,155</b>	<b>\$ 66,234</b>

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**The Ohio State University  
Wexner Medical Center  
FY17 Budget**

August 31, 2016





## The Ohio State University Health System



### Assumptions FY17 Budget

Factor	Assumptions & Explanation
Payors	Increasing Medicare with aging population, Medicaid rebasing; Managed care at current contract rates 4%-6%
Admissions/outpatient visits	3.0% inpatient growth and 5.1% in outpatient growth
Surgeries	1.6% growth
Case mix index	1.85 equal to FY16
Length of stay	6.2 days
Total beds	Total average beds available of 1,304 with the addition of 87 Brain & Spine beds in FY2017



## Assumptions FY17 Budget

Factor	Assumptions & Explanation
Salary/wages	2% merit increase
Benefits	35% of salaries
Pharma/drugs	Drug cost inflation of 5% (James 7%)
Interest	Decreasing with no debt increase
Depreciation	Decrease 3.6% from FY16
Capital Projects to be approved	\$241M
Medical Center Investments (cash transfers to the College of Medicine and Faculty Group Practice)	Increased level of reinvestment to \$150M in FY17

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## The OSU Wexner Health System FY2017 Budget - Admissions

	Actual 2015	Forecast 2016	Budget 2017	Inc(Dec) FY16 to FY17
<b>ADMISSIONS</b>				
University Hospital *	25,413	25,820	27,000	4.6%
Ross Heart Hospital	6,927	6,620	6,700	1.2%
James Cancer Hospital	12,653	13,504	13,860	2.8%
University Hospital East	10,178	10,537	10,550	0.1%
OSU Harding Hospital	3,042	2,910	3,083	5.9%
<b>Consolidated</b>	<b>58,213</b>	<b>59,391</b>	<b>61,193</b>	<b>3.0%</b>

\*Includes Brain & Spine

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## The OSU Wexner Health System FY2017 Budget – Outpatient Visits

	Actual 2015	Forecast 2016	Budget 2017	Inc(Dec) FY16 to FY17
<b>OUTPATIENT VISITS</b>				
University Hospital	504,573	513,500	522,000	1.7%
Ross Heart Hospital	52,164	50,300	51,500	2.4%
James Cancer Hospital	359,253	397,354	417,222	5.0%
University Hospital East	235,800	229,624	232,317	1.2%
OSU Harding Hospital	25,776	25,683	25,683	0.0%
Ambulatory Services	329,717	406,680	458,190	12.7%
Specialty Care Network	161,436	112,610	116,895	3.8%
<b>Consolidated</b>	<b>1,668,719</b>	<b>1,735,751</b>	<b>1,823,807</b>	<b>5.1%</b>

## FY17 Health System Budget

	Forecast 2016	Budget 2017	% Change
<b>OPERATING STATEMENT</b>			
Total Operating Revenue	\$ 2,547,574	\$ 2,880,777	5.2%
Operating Expenses			
Salaries and Benefits	1,151,941	1,219,655	5.9%
Supplies	276,196	281,831	2.0%
Drugs and Pharmaceuticals	224,206	254,663	13.6%
Services	271,057	295,996	9.2%
Depreciation	138,787	133,605	-3.7%
Interest	41,865	39,385	-5.9%
Other	100,422	104,131	3.7%
Total Expenses	\$ 2,204,477	\$ 2,329,286	5.7%
Gain/Loss from Operations	\$ 343,097	\$ 351,491	2.4%
Medical Center Investments	(140,000)	(150,000)	7.1%
Investment Income	3,736	2,943	-21.2%
Excess of Revenue over Expenses	\$ 206,833	\$ 204,434	-1.2%
<b>Financial Metrics</b>			
Total Revenue per AA	\$ 22,870	\$ 23,237	1.6%
Total Expense per AA	\$ 19,790	\$ 20,191	2.0%
Total Expense per AA (excl Depr & Int)	\$ 18,168	\$ 18,691	2.9%
Operating EBIDA Margin	20.6%	19.6%	
Days Cash on Hand	116.7	137.1	
Debt Service Coverage	5.9	6.0	

## Balance Sheet

(in thousands)

	Preliminary 2016	Budget 2017
<b>Balance Sheet</b>		
<b>Assets</b>		
Cash	\$ 660,174	\$ 816,424
Accounts Receivable & Other Current Assets	419,075	437,534
Property, Plant, Equipment - net of Depreciation	1,362,516	1,406,410
Other	143,520	91,020
<b>Total Assets</b>	<b>\$ 2,585,285</b>	<b>\$2,751,388</b>
<b>Liabilities &amp; Fund Balance</b>		
Current Liabilities	\$ 302,331	\$ 304,701
Debt	843,554	797,063
Fund Balance	1,439,400	1,649,624
<b>Total Liabilities and Fund Balance</b>	<b>\$ 2,585,285</b>	<b>\$2,751,388</b>

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## Statement of Cash Flow from Operations

	Preliminary 2016	Budget 2017
<b>Sources of Cash:</b>		
Excess of Revenues over Expenses	\$ 206,833	\$ 204,434
Depreciation	138,797	133,606
Interest, Other and Non Operating, net	3,417	2,797
<b>Total Sources of Cash</b>	<b>\$ 349,047</b>	<b>\$ 340,837</b>
<b>Uses of Cash:</b>		
Change in Working Capital	\$ 17,778	\$ 13,096
Long Term Debt Payments	50,166	46,491
Cash Growth (Days Cash)	205,707	156,250
Routine Capital Expenditures	75,396	125,000
<b>Total Uses of Cash</b>	<b>\$ 349,047</b>	<b>\$ 340,837</b>

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## FY17 Health System Capital Budget

### Sources of Capital Funds

Cash Reserves	\$ 105,000
Cash from Operations	136,000
Funds Available	<u>\$ 241,000</u>

### Uses of Capital Funds

Bed Expansion (72 Beds)	\$ 60,000
Parking Garage Replacement	25,000
700 Ackerman Acquisition/Renovation	20,000
Select projects and equipment replacement	136,000
Funds Used	<u>\$ 241,000</u>

### Selected Projects and Equipment (Detail not finalized)

Bed Replacement	\$ 3,000
Lab Equipment	6,200
Infrastructure, Renovation	32,000
Unit directed funds	20,000
IT and analytics	11,000
Contingency/Opportunities	10,000
Other projects > \$05K	<u>61,800</u>
	<u>\$ 136,000</u>

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## The OSU Wexner Health System FY2017 Risks & Opportunities

- Volume
- Greater shift to Medicare with aging population
- Medicaid base rate changes, impact not finalized
- No allowance for bundled payments and alternative payment models
- Hospital based clinic impact on Jameson Crane & UA – FY17 (\$6M)
- Managed Care - Value Based Purchasing goals
- New College of Medicine Dean / Chair of Surgery / Chair of Urology
- 340B Drug Program
- Revenue Cycle projects

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## The Ohio State University Physicians, Inc. (OSUP)



### Assumptions FY17 Budget

Factor	Assumptions & Explanation
Salaries/Wages	2% merit increases
Benefits	5% increase over FY'16 rates
Dean's Tax	4% with no exclusions
Payors	High deductible plans continue to impact bad debt; Medicaid Diagnosis Groups Wave 1 impacts
Medicaid Upper Payment Limit	Budgeted \$6.5M at Corporate level
Patient Encounters (any billed patient)	2,700,000
DEE Guidelines	5% Revenue growth; operating expense growth half of revenue growth; provider expense growth equal to or less than revenue growth; unfunded admin time reduced by 10%.



## FY17 OSU Physicians Budget

	Forecast 2016	Budget 2017	% Change
<b>OPERATING STATEMENT</b>			
<u>Revenues</u>			
Total Revenue	\$ 400,894	\$ 430,964	7.5%
<u>Expenses</u>			
Faculty Salaries and Benefits	\$ 273,463	\$ 289,760	6.0%
Non Faculty Salaries and Benefits	85,512	93,327	9.1%
Supplies and Pharmaceuticals	33,357	37,027	11.0%
Purchased Services	25,520	25,861	1.3%
Depreciation	4,399	4,243	-3.5%
Interest	385	365	-5.4%
Other Operating Expense	33,177	36,803	10.9%
Medical Center Investments	(73,940)	(77,364)	4.6%
Total Expenses	381,873	410,022	7.4%
Gain/(Loss)	\$ 19,021	\$ 20,943	10.1%

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## Budget Sensitivities

- MCI support and funding commitments.
- Resolution of specific Departmental deficits – progress in groups such as Neuroscience and Physical Medicine & Rehab reduction in operating loss.
- Potential impact of new Chairs of Surgery and Urology.
- Opening of new Ambulatory Facility (Upper Arlington) – net new practice site – new provider revenue not covering expense in first year of operation.
- Two system implementations: Workday for financials, Strata for decision support. Timing and resource constraints.

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**The Ohio State University  
College of Medicine  
Office of Health Sciences  
FGP**



**Assumptions  
FY17 Budget**

Factor	Assumptions & Explanation
Salary/Wages	2% merit increase
Benefits	2% increase over FY16 rates
Dean's Tax	4% with no exclusions
DEE	Monitoring progress toward established guidelines for revenue growth, operating leverage and management of administrative and unfunded research activity
General Funds Allocation	Flat with current year
Capital	Includes renovations for Atwell Hall \$1.3M, Institute for Behavioral Medicine \$1.0M, and Hamilton Hall & Lincoln Tower \$0.5M each

## FY17 College of Medicine Budget

	Forecast 2016	Budget 2017	% Change
<b>OPERATING STATEMENT</b>			
<u>Sources</u>			
General Funds and Appropriations	\$ 88,824	\$ 88,518	-0.3%
Support from related entities	42,271	28,676	-32.2%
Other	54,948	54,269	-1.2%
<b>Total Sources</b>	<b>\$ 186,043</b>	<b>\$ 171,463</b>	<b>-7.8%</b>
<u>Uses</u>			
Faculty Salaries	\$ 58,046	\$ 61,871	6.8%
Non Faculty Salaries	61,106	61,965	1.4%
Benefits	40,820	44,267	8.4%
Supplies	16,951	12,829	-24.3%
Services	43,273	44,163	2.1%
Debt	12,174	12,134	-0.3%
Capital	8,643	7,923	-17.8%
Medical Center Investments	(52,583)	(61,572)	17.1%
<b>Total Uses</b>	<b>189,430</b>	<b>183,580</b>	<b>-3.1%</b>
<b>Gain/(Loss)</b>	<b>\$ (3,387)</b>	<b>\$ (12,117)</b>	<b>-257.7%</b>



## Budget Sensitivities

- DEE analysis expanded into Basic Sciences (SBS) and the School of Health and Rehabilitation Sciences (HRS) for FY17. Budgeted ratios improve for only 2 of 6 SBS departments vs. FY16 forecast. The FY17 ratio for HRS is flat vs. FY16.
- Continued sensitivity regarding MCI support and other funding commitments for proposed strategic initiatives
- Continued progress on Neurology workout plan





## Combined Medical Center



### OSUWMC Combined Income Statement For the years ended June 30,

	Forecast 2016	Budget 2017	% Change
<b>OPERATING STATEMENT</b>			
Total Operating Revenue	\$3,134,512	\$3,283,204	4.7%
<b>Operating Expenses</b>			
Salaries and Benefits	1,670,688	1,770,846	6.0%
Supplies and Pharmaceuticals	550,715	586,369	6.5%
Services	338,850	366,020	7.7%
Depreciation	152,829	145,771	-4.6%
Interest/Debt	54,424	51,854	-4.7%
Other Operating Expense	129,863	137,992	6.3%
Medical Center Investments	13,477	11,064	-17.9%
<b>Total Expense</b>	<b>2,912,045</b>	<b>3,059,945</b>	<b>5.4%</b>
<b>Excess of Revenue over Expense</b>	<b>\$ 222,467</b>	<b>\$ 213,259</b>	<b>-4.1%</b>
<b>Financial Metrics</b>			
Adjusted Admissions	111,393	115,318	3.5%
Net Revenue per AA	\$ 22,082	\$ 22,345	1.2%
Total Expense per AA	\$ 19,790	\$ 20,199	2.1%

This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.





## OSUWMC Combined Income Statement For the years ended June 30,

	Forecast 2016	Budget 2017	% Change
<b>Health System</b>			
Revenues	\$2,547,574	\$2,680,777	5.2%
Expenses	2,340,741	2,476,344	5.9%
Net	206,833	204,434	-1.2%
<b>OSUP</b>			
Revenues	\$ 400,894	\$ 430,964	7.5%
Expenses	381,873	410,022	7.4%
Net	19,021	20,943	10.1%
<b>COM/OHS</b>			
Revenues	\$ 188,043	\$ 171,463	-7.9%
Expenses	189,430	183,680	-3.1%
Net	(3,387)	(12,117)	-257.7%
<b>Total Medical Center</b>			
Revenues	\$3,134,512	\$3,283,204	4.7%
Expenses	2,912,045	3,069,845	5.4%
Net	222,467	213,359	-4.1%

This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.

**THE OHIO STATE UNIVERSITY**  
WEXNER MEDICAL CENTER

ATTACHMENT VII

**Project Data Sheet for Board of Trustees Approval**

**Morehouse - Chiller and Electrical Distribution**

OSU-160589 (CNI# 1500068)

Project Location: *Morehouse Medical Plaza*

• **approval requested and amount**  
 professional services/construction \$8.0M

• **project budget**  
 construction w/contingency \$6.2M  
 professional services \$1.8M  
 total project budget \$8.0M

• **project funding**  
 university debt  
 development funds  
 university funds  
 auxiliary funds  
 state funds

• **project schedule**  
 BoT prof services  
 /construction approval 09/16  
 design/bidding 10/15 - 11/17  
 construction 07/17 - 11/18

• **project delivery method**  
 general contracting  
 design/build  
 construction manager at risk

• **planning framework**  
 this project is included in the FY 2016 Capital Improvement Plan

• **project scope**  
 this project will install a new chilled water plant to serve the Martha M. Morehouse Medical Plaza  
 the project will also address code compliance concerns and update the primary electrical systems

• **approval requested**  
 approval is requested to enter professional services and construction contracts



• **project team**  
 University project manager: Kevin Koesters  
 A/E design architect: TBD  
 CM at risk: TBD

APPENDIX III

**Chapter 3335-43 - Bylaws of the Medical Staff  
of The Ohio State University Hospitals**

Updated **November 6, 2015**

**3335-43-04 Membership.**

(A) Qualifications.

(1) No change

- (2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed or certified to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff **and licensed health care professionals with clinical privileges** shall comply with provisions of state law and the regulations of the state medical board **or other state licensing board if applicable**. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the Wexner medical center board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All applicants for membership, **clinical privileges**, and members of the medical staff must provide basic health information to fully demonstrate that the applicant or member has, and maintains, the ability to perform requested clinical privileges. The chief medical officer of the medical center, medical directors, the department chairperson, the credentialing committee, the medical staff administrative committee, the quality and professional affairs committee of the Ohio state university Wexner medical center board, or the Ohio state university Wexner medical center board may initiate and request a physical or mental health evaluation of an applicant or member. Such request shall be in writing to the applicant. All members of the medical staff **and licensed health care professionals** will comply with medical staff and the Ohio state university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the Ohio state university hospitals which adversely impact overall patient care or which adversely impact the ability of the Ohio state university hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff **and licensed health care professionals** shall agree to comply with bylaws, rules and regulations, and policies and procedures adopted by the medical staff administrative committee and the Wexner medical center board, including but not limited to policies on professionalism, behaviors that undermine a culture of safety, annual education and training (list approved by the medical staff administrative committee and maintained in the chief medical officer's office), conflict of

interest, HIPAA compliance, and access and communication guidelines. Medical staff members and licensed health care professionals with clinical privileges must also comply with the university integrity program requirements including but not limited to billing, self-referral, ethical conduct and annual education. Medical staff members and licensed health care professionals with clinical privileges must immediately disclose to the chief medical officer and the department chairperson the occurrence of any of the following events: a licensure action in any state, any malpractice claims filed in any state or an arrest by law enforcement.

(3) - (7) No change

(B) - (G) No change

**3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.**

(A) Chief of staff.

The chief of staff shall:

(1) - (7) No change

~~(8) — Be representative to the council of the academy of medicine of the city of Columbus and Franklin county, or select a representative to serve on the council.~~

~~(9)~~(8) No change

~~(10)~~(9) Hold ~~regular~~—meetings of the elected medical staff officers, representatives from medical staff committees, the chief executive officer, the chief nursing officer and medical directors.

(B) - (G) No change

**3335-43-10 Administration of the medical staff of the Ohio state university hospitals**

(A) - (C) No change

(D) Medical staff committees.

(1) Appointments:

Appointments to all medical staff committees except the medical staff administrative committee, nominating committee and all health system committees, shall be made jointly by the chief of staff, chief of staff-elect, and the medical directors with medical staff administrative committee ratification. Representatives from the Ohio state university hospitals to health system committees shall be appointed jointly by the chief medical officer of the health system and the medical director. Unless otherwise provided by these bylaws, all appointments to medical staff committees shall be for ~~one year~~ two years and may be renewed. The chief of staff, chief medical officer, medical director, and the chief executive officer of the Ohio state university hospitals may serve on any medical staff committee as an ex-officio member without vote.

(2) - (3) No change

September 2, 2016 meeting, Board of Trustees

(E) Medical staff administrative committee.

(1) Composition.

(a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, the chief medical officer, and the chief executive officer of the Ohio state university hospitals. Additional members may be appointed to the medical staff administrative committee at the recommendation of the dean or the chief medical officer of the medical center subject to the approval of the medical staff administrative committee and subject to review/renewal on a yearly-biennial basis. Any members may be removed from the medical staff administrative committee at the recommendation of the dean, the executive vice president for health sciences or the chief medical officer of the medical center and subject to the review and approval of the medical staff administrative committee. A replacement will be appointed as outlined above to maintain the medical staff administrative committee's constituency. The chief medical officer shall be the chairperson and the chief of staff shall be vice-chairperson.

(b) - (c) No change

(2) - (4) No change

(F) - (M) No change

**MEDICAL STAFF RULES AND REGULATIONS (as of April 6, 2016)**  
**The Ohio State University Hospitals**

**84-05 Privileges for giving orders.**

(A) - (M) No change

(N) Hospital admission/observation orders.

Hospital admission/observation requires an appropriate level of care (ALOC) admission/observation orders designating the patient as an inpatient or an outpatient (observation). The appropriate level of care (ALOC) order may be written and signed by the attending physician. If the ALOC order for inpatient admission is written by a member of the limited staff or other licensed healthcare practitioner with appropriate clinical privileges, it must be co-signed by the attending physician prior to the patient being discharged from the hospital. Admission to any inpatient unit or placing a patient in observation status requires new, rewritten/reentered or renewed orders by the responsible physician, limited staff member or other licensed healthcare practitioner with appropriate clinical privileges and under the supervision of the collaborating physician.

**84-12 Medical records.**

(A) Each member of the medical staff shall conform to the medical information management department policies, including the following:

(1) - (2) No change

(3) Discharges

(a) Patients ~~may not be discharged without a~~ shall be discharged only on written or electronically entered discharge order ~~from the appropriately credentialed,~~ of the responsible medical staff member, limited staff member, or other licensed healthcare professional ~~with appropriate clinical privileges.~~

~~(b)~~ At the time of ordering the patient's discharge, the appropriately credentialed or at the time of the medical staff member's next visit to the hospital (if the attending medical staff member has authorized a member of the limited staff to sign the order of discharge), the attending medical staff member, limited staff member, or other licensed healthcare professional shall see that the record is complete. The attending medical staff member or his or her designee, who is appropriately credentialed by the hospital, is responsible for verifying the principal diagnosis, secondary diagnoses, the principal procedure, if any, and any other significant invasive procedures that were performed during the hospitalization in the medical record by the time of discharge. If a principal diagnosis has not yet been determined, cannot be determined in the absence of outstanding test results, the attending medical staff member or his or her designee, who is appropriately credentialed by the hospital, must record then a "provisional" principal diagnosis should be used instead by the time of discharge.

~~(b)(c)~~ The discharge summary for each patient must be available to any facility receiving the patient before the patient arrives at the facility completed by the responsible attending medical

~~staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, before the patient's discharge or transfer to a non-OSU health system facility. All other discharge summaries must be completed by the responsible attending medical staff member or the medical staff member's designee, who is appropriately credentialed by the hospital, within three days of discharge. Electronic discharge instructions will suffice for the discharge summary if they contain the following: hospital course including reason for hospitalization and significant findings upon admission; principal and secondary diagnoses; relevant diagnostic test results; procedures performed and care, treatment and services provided to the patient; condition on discharge; medication list and medication instruction; the plan for follow-up tests and studies where results are still pending at discharge; coordination and planning for follow-up testing and physician appointments; plans for follow-up communication, and instructions. Similarly, the discharge summary must be available to the care provider before the patient arrives at any outpatient care visit subsequent to discharge. The discharge summary should be available within forty-eight hours of discharge for all patients. The discharge summary should be signed by the responsible medical staff member within forty-eight hours of availability.~~

~~(d)~~ The discharge summary must contain the following elements:

- ~~i.~~ hospital course including reason for hospitalization and significant findings upon admission;
- ~~ix.~~ principal and secondary diagnoses or provisional diagnoses;
- ~~x.~~ relevant diagnostic test results;
- ~~xii.~~ procedures performed and care, treatment and services provided;
- ~~xiii.~~ condition at discharge;
- ~~xiiii.~~ medication list and medication instructions;
- ~~xv.~~ plan for follow up of tests and studies for which results are pending at discharge;
- ~~xvi.~~ coordination and planning for follow-up testing and appointments;
- ~~xvii.~~ plans for follow up care and communication, and the instructions provided to the patient.

~~(e)~~(e) A complete summary is required on all patients who expire, regardless of length of stay.

~~(d)~~ ~~Any discharge summary must be signed by the responsible attending medical staff member.~~

~~(e)~~(f) All medical records must be completed by the attending medical staff member or, when applicable, the limited staff member or other licensed healthcare professional by the attending medical staff member's designee, who is appropriately credentialed by the hospital, within twenty-one days of discharge of the patient.

(g) Attending medical staff members shall be notified prior to suspension for all incomplete records. After notification, attending medical staff members shall have their admitting and

operative scheduling privileges suspended until all records are completed. ~~A list of delinquent incomplete records, by attending~~ Attending medical staff members shall receive electronic notification of delinquent records, shall be prepared and distributed by the medical information management department once each week. If an attempt is made by the attending medical staff member, or the attending medical staff member's designee, who is appropriately credentialed by the hospital, when applicable, to complete the record, and the record is not available, electronically for completion, the record shall not be counted against the attending medical staff member. Medical staff members who are suspended for a period of longer than one hundred twenty consecutive days are required to appear before the practitioner evaluation committee.

(f)(h) Records which are incomplete, more than twenty-one days after discharge or the patient's visit are defined as delinquent.

(4) - (10) No change



APPENDIX IV

**Chapter 3335-111 - Bylaws of the Medical Staff of the  
Arthur G. James Cancer Hospital and Richard J. Solove Research Institute**

Updated **November 6, 2015**

**3335-111-04 Membership.**

(A) Qualifications.

- (1) No change
- (2) All members of the medical staff of the CHRI, except community associate attending staff, shall be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed or certified to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff and licensed health care professionals with clinical privileges shall comply with provisions of state law and the regulations of the respective state licensing board medical board or other state licensing board if applicable. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research goals and ability to work with others with sufficient adequacy to assure the Wexner medical center board and the board of trustees of the Ohio state university that any patient treated by them at the CHRI will be given high quality medical care provided at CHRI, shall be qualified for eligibility for membership on the medical staff of the CHRI. Except for community associate staff, CHRI medical staff members shall also hold appointments to the medical staff of the Ohio state university hospitals for consulting purposes. Loss of such appointment shall result in immediate termination of membership on the CHRI medical staff and immediate termination of clinical privileges as of the effective date of the Ohio state university hospitals appointment termination. This consequence does not apply to an individual's suspension for completion of medical records. If the medical staff member regains an appointment to the Ohio state university hospitals medical staff, the affected medical staff member shall be eligible to apply for CHRI medical staff membership at that time. All applicants for membership, clinical privileges, and members of the medical staff must provide basic health information to fully demonstrate that the applicant or member has, and maintains, the ability to perform requested clinical privileges. The director of medical affairs of the CHRI, the medical director of credentialing, the department chairperson, the credentialing committee, the medical staff administrative committee, the quality and professional affairs committee of the Ohio state university Wexner medical center board, or the Ohio state university Wexner medical center board may initiate and request a physical or mental health evaluation of an applicant or member. Such request shall be in writing to the applicant.
- (3) All members of the medical staff and licensed health care professionals will comply with medical staff and the CHRI policies regarding employee and medical staff health and safety, provision of uncompensated care, and will comply with appropriate administrative directives and policies which, if not followed, could adversely impact overall patient care or may adversely impact the ability of the CHRI employees or staff to effectively

and efficiently fulfill their responsibilities. All members of the medical staff and licensed health care professionals shall agree to comply with bylaws, rules and regulations, and policies and procedures adopted by the medical staff administrative committee and the Wexner medical center board, including but not limited to policies on professionalism, behaviors that undermine a culture of safety, annual education and training (list approved by the medical staff administrative committee and maintained in the chief medical officer's office), conflict of interest, HIPAA compliance and access and communication guidelines. Medical staff members and licensed health care professionals with clinical privileges must also comply with the university integrity program requirements including but not limited to billing, self-referral, ethical conduct and annual education. Medical staff members and licensed health care professionals with clinical privileges must immediately disclose to the chief medical officer and the department chairperson the occurrence of any of the following events: a licensure action in any state, any malpractice claims filed in any state or an arrest by law enforcement.

(4) - (10) No changes

(B) - (G)

**3335-111-09 Elected officers of the medical staff of the CHRI.**

(A) Chief of staff.

The chief of staff shall:

(1) - (3) No changes

(4) Make medical staff committee appointments jointly with the ~~director of medical affairs-physician-in-chief~~ and chief of staff-elect for approval by the CHRI medical staff administrative committee.

(5) No changes

~~(6) — Be representative to the council of the academy of medicine of Columbus and Franklin county, or select a representative to serve on the council.~~

~~(7)~~(6) Serve as chairperson of the nominating committee of the medical staff.

(B) - (G) No changes

**3335-111-10 Administration of the medical staff of the CHRI.**

Medical staff committees.

(A) Appointments: Appointments to all medical staff committees except the medical staff administrative committee (MSAC) and the nominating committee will be made jointly by the chief of staff, chief of staff-elect, and the director of medical affairs with medical staff administrative committee ratification. Unless otherwise provided by the bylaws, all appointments to medical staff committees are for ~~one-year~~two years and may be renewed. The chairperson shall control the committee agenda, attendance of staff and guests and conduct the proceedings. A simple majority of appointed voting members shall constitute a quorum. All committee members appointed or elected to serve on a medical staff committee are expected to participate fully in the activities of those committees. The chief of staff, director of

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medical affairs and the chief executive officer of the CHRI may serve on any medical staff committee as an ex-officio member without vote.

(B) - (J) No changes

**MEDICAL STAFF RULES AND REGULATIONS**  
**Arthur G. James Cancer Hospital and Richard J. Solove Research Institute**  
**as of April 6, 2016**

**05 Order writing privileges.**

(A) - (K) No changes

(L) Hospital admission/observation orders.

Hospital admission/observation requires an appropriate level of care (ALOC) admission/observation—orders order designating the patient as inpatient or outpatient (observation). The appropriate level of care (ALOC) order may be written a signed by the attending physician. If the ALOC order for inpatient admission is written by a member of the limited staff or other licensed healthcare practitioner with appropriate clinical privilege, it must be co-signed by the attending physician prior to the patient being discharged from the hospital. Admission to any inpatient unit or placing a patient in observation status requires new, rewritten/reentered or renewed orders by the responsible medical practitioner or limited staff member or other licensed healthcare professional with appropriate privileges and under the supervision of the responsible medical staff member.

**10 Medical records.**

(A) Each member of the medical staff shall conform to the following medical information management department policies:

(1) - (2) No changes

(3) Discharges.

(a) Patients ~~shall~~may not be discharged ~~only on~~without a written or electronically entered discharge order from the appropriately credentialed, of the—responsible medical staff member, a limited staff member or other licensed healthcare professional ~~with appropriate clinical privileges.~~

~~(b)~~—At the time of discharge, the appropriately credentialed~~ordering the patient's discharge or at the time of next visit to the hospital, if the~~ attending medical staff member, limited staff member, or other licensed healthcare professional has authorized a member of the limited medical staff to sign the order of discharge, the attending medical staff member is responsible for certifying the principal diagnosis, secondary diagnosis, the principal procedure, if any, and any other significant invasive procedures that were performed during the hospitalization~~in the medical record by the time of discharge.~~ If a principal diagnosis ~~cannot be~~has not yet been determined, ~~in the absence of outstanding test results, the attending medical staff member must record~~then a "provisional" principal diagnosis by the time of discharge should be used instead.

~~(b)~~(c) The discharge summary ~~for each patient must be completed by the responsible medical staff member who is appropriately credentialed or the member's designee (who is appropriately credentialed) before the patient's transfer to a non-OSU facility. All other discharge summaries must be completed by the responsible attending medical staff member or the~~

~~member's designee, who is appropriately credentialed by the hospital, within three days of discharge, available to any facility receiving the patient before the patient arrives at the facility. Similarly, the discharge summary must be available to the care provider before the patient arrives at any outpatient care visit subsequent to discharge. The discharge summary should be available within forty-eight hours of discharge for all patients. The discharge summary should be signed by the responsible attending medical staff member within forty-eight hours of availability.~~

~~(d) The discharge summaries must contain the following elements:~~

- ~~i. Electronic discharge instructions will suffice for the discharge summary if they contain the following: hospital course including reason for hospitalization and significant findings upon admission;~~
- ~~ii. principal and secondary diagnoses or provisional diagnosis;~~
- ~~iii. relevant diagnostic test results;~~
- ~~iv. procedures performed and care, treatment and services provided to the patient;~~
- ~~v. condition on discharge;~~
- ~~vi. medication list and medication instructioninstructions;~~
- ~~vii. the plan for follow-up of tests and studies where for which results are still pending at discharge;~~
- ~~viii. coordination and planning for follow-up testing and physician appointments;~~
- ~~ix. plans for follow-up care and communication, and the instructions provided to the patient. A complete summary is required on all patients who expire, regardless of length of stay. Any discharge summary must be signed by the responsible attending medical staff member.~~

~~(e)(e) All medical records must be completed by the attending medical staff member or, when applicable, the limited staff member or other licensed healthcare professional who is appropriately credentialed by the hospital, within twenty-one days of discharge of the patient.~~

~~(f) Attending medical staff members shall be notified prior to suspension for all incomplete records. After notification, attending medial staff members shall have their admitting and operative scheduling privileges suspended until all records are completed. Attending medical staff members shall receive electronic notification of delinquent records. If an attempt is made by the attending medical staff member, or the attending medical staff member's designee, who is appropriately credentialed by the hospital, when applicable, to complete the record, and the record is not available electronically for completion, the record shall not be counted against the attending medical staff member by his/her appropriately credentialed designee within twenty-one days of discharge of the patient. Attending medical staff members who have incomplete records (of patients discharged for more than twenty-one days) assigned to them will have their admitting~~

~~and operative privileges suspended until all records are completed. A list of delinquent records, by attending medical staff member, will be prepared and distributed by the medical records administrator once each week. The medical staff member will be given one week's notice of an intent to suspend. If an attempt is made by the attending medical staff member, or his/her appropriately credentialed designee when applicable, to complete the record, and the record is not available, the record is not counted against the attending medical staff member until the next list is prepared. Medical staff members who are suspended for a period of longer than one hundred twenty consecutive days are required to appear before the practitioner evaluation committee.~~

~~(d)(g)~~ Records which are incomplete greater than twenty-one days after discharge or the patient's visit are defined as delinquent.

(4) - (11) No changes

APPENDIX V

**CHAPTER 3335-23 CODE OF STUDENT CONDUCT**  
**As of September 2~~April 8~~, 2016**

**3335-23-02 Jurisdiction.**

The code applies to the on-campus conduct of all students and registered student organizations, including conduct using university computing or network resources. The code also applies to the off-campus conduct of students and registered student organizations in direct connection with:

(A)-(C) no changes

(D) Any activity that causes substantial destruction of property belonging to the university or members of the university community, or causes or threatens serious harm to the ~~health, safety,~~ or security of members of the university community, or creates or could ~~reasonably~~~~reasonable~~ create a hostile environment on campus as defined in the sexual misconduct, ~~sexual harassment, and relationship violence~~ policy; or

(E) no change

The code governs all campuses of the university. However, students attending regional campuses, centers, or institutes are advised to consult their local resources for additional information or rules pertaining to those locations, which may create hearing bodies or processes for the ~~locations~~~~location~~, consistent with these rules.

The university reserves the right to administer the code and proceed with the hearing process even if the student withdraws from the university, is no longer enrolled in classes, or subsequently fails to meet the definition of a student while a disciplinary matter is pending.

Students continue to be subject to federal, state, and local laws while at the university, and violations of those laws may also constitute violations of the code. In such instances, the university may proceed with university disciplinary action under the code independently of any criminal proceeding involving the same conduct and may impose sanctions for violation of the code even if such criminal proceeding is not yet resolved or is resolved in the student's favor.

**3335-23-03 Definitions.**

As used in the code:

(A) no changes

(B) "Student" ~~includes~~~~means~~ an individual who has been admitted to the university, paid an acceptance fee, registered for classes, or otherwise entered into any other contractual relationship with the university to take instruction.

(1)-(3) no changes

(C) "Members of the university community" includes, but ~~are~~~~is~~ not limited to, students, faculty, staff, and visitors to the campus.

(D) "Complaint" ~~includes~~~~means~~ information alleging a violation of the code of student conduct or other published rule, policy, standard, or guideline applicable to students

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at the university, provided to an authorized university official, per paragraph (A) of rule 3335-23-05 of the Administrative Code.

- (E) "Crime of violence" includes the offenses ~~as~~-stated in section ~~2901.2924~~.01 of the Revised Code.

#### **3335-23-04 Prohibited conduct.**

Any student found to have engaged, or attempted to engage, in any of the following conduct while within the university's jurisdiction, as set forth in rule 3335-23-02 of the Administrative Code, will be subject to disciplinary action by the university. For the purposes of this section, attempt shall be defined as conduct that, if successful, would constitute or result in the prohibited conduct.

- (A) Academic misconduct.

Any activity that tends to compromise the academic integrity of the university, or subvert the educational process. Examples of academic misconduct include, but are not limited to:

(1)-(5) no changes

- (6) Falsification, fabrication, or dishonesty in creating or reporting laboratory results, research results, and/or any other ~~assignments~~assignment;

(7)-(11) no changes

- (B) no changes

- (C) Sexual misconduct.

Sexual misconduct in any form is never acceptable. Students are responsible to know and adhere to the sexual misconduct, ~~sexual harassment, and relationship violence~~ policy which can be found at <http://hr.osu.edu/public/documents/policy/policy115.pdf>.

- (D)-(E) no changes

- (F) Dishonest conduct.

Dishonest conduct, including, but not limited to, knowingly reporting a false emergency; knowingly making false accusation of misconduct; misuse or falsification of university or related documents by actions such as forgery, alteration, or improper transfer; submission of information known by the submitter to be false to a university official.

- (G) Theft or unauthorized use of property.

Theft ~~or attempted theft~~, or the unauthorized use or possession of university property, services, resources, or the property of others.

- (H)-(M)

- (N) Student conduct system abuse.

Abuse of any university student conduct system, including but not limited to:

(1)-(3) no changes



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- (4) Knowingly instituting of a student conduct proceeding without cause;
- (5) ~~Discouraging/Attempting to discourage~~ an individual's proper participation in, or use of, a university student conduct system;
- (6) ~~Influencing/Attempting to influence~~ the impartiality of a member of a student conduct body prior to, and/or during the course of a student conduct proceeding;
- (7)-(8) no changes
- (9) Influencing ~~or attempting to influence~~ another person to commit an abuse of a university student conduct system.

(O) Violation of university rules or federal, state, and local laws.

Violation of other published university rules, policies, standards, guidelines, or violations of federal, state, or local law. ~~These university/University~~ rules, policies, standards, or guidelines include, but are not limited to, those which prohibit the misuse of computing resources, rules for student groups or organizations, and residence hall rules and regulations.

(P)-(R) no changes

### Student Conduct Procedures

#### 3335-23-05 Initiation and investigation of code violations.

(A) Initiation.

Person(s) witnessing or experiencing what they believe to be a possible code violation should provide an authorized university official with the information.

- (1) no changes
- (2) Complaints about possible non-residence hall related code violations should be provided to the director of student conduct, or chief student conduct officer for the regional campuses;
- (3)-(4) no changes

(B) Investigation.

- (1) Role of the university.
  - (a) no changes
  - (b) Residence hall directors, assistant hall directors, the director of student conduct, the chief conduct officer for the regional campuses, and other designated university personnel are authorized to investigate alleged violations other than those involving ~~subsections (paragraphs (B)(1)(c) and (B)(1)(d) of this paragraph~~rule;
  - (c) no changes

- (d) Only those personnel designated by the sexual misconduct, ~~sexual harassment, and relationship violence~~ policy shall investigate charges involving sexual misconduct.

(2)-(3) no changes

- (4) Upon completion of an investigation, the investigator will decide upon an appropriate course of action, which may include, but is not limited to:

- (a) Taking no further action, ~~r~~
- (b) Deferring further action with or without conditions, ~~or~~
- (c) no changes

### **3335-23-06 Filing of complaint and initiation of charges.**

A complaint alleging a violation of the code of student conduct ~~should~~**must** be filed with the university as soon as practicable following the discovery of the alleged violation. Absent extraordinary circumstances, the complaint must be filed within six months for cases of non-academic misconduct (paragraphs (B) to (R) of rule 3335-23-04 of the Administrative Code), and one month for academic misconduct (paragraph (A) of rule 3335-23-04 of the Administrative Code), from the date upon which a university official becomes aware of the alleged violation and identifies the student(s) who allegedly committed the violation. Absent extraordinary circumstances, the university must initiate charges, if any, within one year of the filing of the complaint. This time limitation does not apply to complaints of sexual misconduct. In all cases, a student charged with one or more violations of the code of student conduct has the right to be heard, subject to the student conduct procedures.

### **3335-23-10 Hearing procedures.**

Although the procedural requirements are not as formal as those existing in criminal or civil courts of law, to ensure fairness, the following procedures will apply and, unless already provided to the student, be included within the hearing notice:

(A)-(B) no changes

(C) Written statements and witnesses.

The respondent and the complainant, in charges involving sexual misconduct, may submit a written statement, invite relevant ~~factu~~**fact** witnesses to attend, invite character witnesses to submit written statements, ask questions of witnesses called by others, and will be notified of potential witnesses to be called. The respondent and the complainant must submit a list of potential witnesses to the hearing body at least two business days prior to the hearing. The university may present witnesses as well as question those presented by the respondent and the complainant.

(D) Witness absence.

The hearing body may allow written statements ~~for a fact witness~~ if, for good reason, a fact witness cannot attend the hearing.

(E) no changes

(F) Standard of evidence.

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A student will only be found in violation if a preponderance of evidence supports the ~~charges, charge(s)~~. In the event of a tie, the board will continue to deliberate. If after the board determines that exhaustive deliberations have occurred and a majority decision is not reached the student will be found not in violation.

(G) no changes

### **3335-23-13 Hearing bodies.**

(A) In addition to the committee on academic misconduct, the university conduct board, the director of student conduct, hearing officers within the student ~~conduct system~~ judicial-affairs, the coordinator of the committee on academic misconduct, university housing professional staff are to be considered as official university hearing bodies, and may hear cases of alleged violations of the code affording the respondent the same procedural guarantees as provided in hearings by a committee, or board.

(B)-(C) no changes

### **3335-23-16 University conduct board.**

(A) Membership.

The respondent may elect for the university conduct board to adjudicate charges involving prohibited behaviors listed in rule 3335-23-04 of the Administrative Code, except paragraphs (A) ~~(academic misconduct)~~ and (C) ~~(sexual misconduct)~~. For charges involving sexual misconduct to be heard by the board, there shall be no student membership. For charges involving prohibited behaviors listed in rule 3335-23-04 of the Administrative Code, except paragraphs (A) ~~(academic misconduct)~~ and (C) ~~(sexual misconduct)~~, the board consists of:

(1) no changes

(2) Twelve undergraduate student members, appointed by ~~the~~ undergraduate student government;

(3)-(5) no changes

(B)-(D) no changes

### **3335-23-18 Appellate process.**

(A) Right to appeal.

(1) A student found to have violated the code of student conduct has the right to appeal the original decision. The appeal is not intended to re-hear or re-argue the same case and is limited to the specific grounds outlined below in this rule. The appeal must state the specific grounds for the appeal and should include all supporting documentation. The appeal must be postmarked or hand delivered to the appropriate appeal officer, or sent via email, as provided below, within five working days after the date on which notice of the decision is sent to the student. Each student shall be limited to one appeal. The decision of the appeal officer is final.

(2) In cases involving charges involving sexual misconduct as defined by applicable university policy, the complainant may appeal the original

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decision in accordance with the appeals procedures provided in this section rule.

(3)-(4) no changes

(B) Grounds for appeal.

An appeal may be based only upon one or more of the following grounds:

(1)-(3) no changes

Non-attendance by the respondent or the complainant may not be the sole grounds for an appeal.

(C)-(E) no changes

### **3335-23-20 Interim suspension.**

When the vice president for student life or designee has reasonable cause to believe that the student's presence on university premises or at a university-related or registered student organization activity poses a significant risk of substantial harm to the safety or security of themselves, others, or to property, the student may be immediately suspended from all or any portion of university premises, university-related activities or registered student organization activities. This temporary suspension will be confirmed by a written statement and shall remain in effect until the conclusion of a full hearing or administrative decision, without undue delay, in accordance with the rules of the Ohio state university. The student may, within three working days of the imposition of the suspension, petition the vice president for student life for reinstatement. The petition must be in writing, and must include supporting documentation or evidence that the student does not pose, or no longer poses, a significant risk of substantial harm to the safety or security of themselves, others, or to property. A decision on such petition will be made without undue delay by the vice president for student life or designee.

### **3335-23-22 Authority.**

The bylaws of the university board of trustees and rules of the university faculty provide that the university president shall have the final responsibility and authority for the discipline of all students of the university (see paragraph (A) of rule 3335-11-01 of the Administrative Code). This responsibility and authority has been delegated by the president to the vice president for student life, whose office is also charged with responsibility for promulgation of rules governing student conduct (see paragraph (H) of rule 3335-1-03 of the Administrative Code).

The deans of colleges and of the graduate school, the directors of schools, and the chairpersons of departments, respectively, are responsible to the president through regular disciplinary channels for the discipline of all students in the activities of their respective colleges, schools, and departments (see paragraph (B) of rule 3335-11-01 of the Administrative Code). Likewise, the deans and directors of the regional campuses are responsible to the president through the executive vice president and provost for the discipline of all students in the activities of their respective campuses.

The Ohio state university code of student conduct is an official publication of the university board of trustees. All petitions for revision and amendment of this code of student conduct should be submitted through the office of the vice president for student life. The code shall remain consistent with the sexual misconduct, ~~sexual harassment, and relationship violence~~ policy; any code of student conduct changes related to that policy shall be done in consultation with the Title IX coordinator. Proposed revisions to the code shall be

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reviewed, in draft form, by the office of the president, the office of academic affairs, and the steering committee of the university senate before being presented for approval to the university senate by the council on student affairs. No revision shall become effective unless approved by the university board of trustees and until printed notice of such revisions is made available to students.

APPENDIX VI

APPENDIX A

**CHANGES TO  
SPONSORED DEPENDENT HEALTHCARE BENEFITS PROGRAM ELEMENTS**

The first paragraph of Section II of the Sponsored Dependent Healthcare Benefit Program Elements outlined in the attachment to Board of Trustees Resolution No. 2005-19 shall be deleted in its entirety and replaced with the following:

- II. Faculty and staff will not be permitted to enroll other sponsored dependents into faculty/staff medical, dental and vision plans, unless the other sponsored dependents meet the following criteria:
- (1) Any other sponsored dependent who is enrolled in the faculty/staff medical plan as of December 31, 2016 will be allowed to continue to enroll in the faculty/staff medical plan as long as they remain continuously enrolled in such plan on and after December 31, 2016 (hereinafter referred to as a "grandfathered sponsored dependent"). Grandfathered sponsored dependents must remain continuously enrolled in the faculty/staff medical plan to keep receiving this benefit.
  - (2) A grandfathered sponsored dependent may enroll in the faculty/staff dental and/or vision plan for any plan year beginning on or after January 1, 2017 only if such grandfathered sponsored dependent also remains continuously enrolled in the faculty/staff medical plan as described in subsection (1) above.
  - (3) A grandfathered sponsored dependent who is eligible to enroll in the faculty/staff medical plan for a plan year under subsection (1) above must remain enrolled in such plan for the entire plan year, unless the grandfathered sponsored dependent dies or provides proof of obtaining other medical coverage.

Any faculty/staff medical, dental and vision plan coverage under this Section II will continue to be provided without subsidy and at an actuarially determined group premium rate.

This Section II will be effective for plan years beginning on or after January 1, 2017.

All other provisions in the attachment to Resolution No. 2005-19 shall remain in full force and effect.

APPENDIX VII

**Jeni Britton Bauer**

Hailed as a culinary genius and pioneer of the artisan ice cream movement, Jeni Britton Bauer has been perfecting her craft as a wildly imaginative ice cream maker and visionary entrepreneur for 20 years. As the founder of Columbus-based Jeni's Splendid Ice Creams, her name has become synonymous with innovation, creativity and delicious desserts.

Ms. Bauer worked in a French pastry shop and studied fine art and art history at Ohio State before opening Scream, her first ice cream stall in Columbus' North Market, in 1996. At Scream, she crafted unique flavors from scratch every day, laying the foundation for the opening of Jeni's Splendid Ice Creams, also at the North Market, in 2002.

With a vision that ice cream could be better and more interesting, Ms. Bauer built an artisanal-desserts empire. Today, her ice creams are served up in 23 "scoop shops" in eight cities - from Nashville to Los Angeles - and in more than 1,100 stores across the country.

Inspired by her grandmother's 10-acre garden, where she picked berries for jams and collected maple sap for syrup as a child, Ms. Bauer uses only whole ingredients and dairy from grass-grazed cows in her recipes, rather than synthetic flavorings and commodity ice cream mix. Jeni's hands-on team flavors its ice creams with carefully sourced, often local ingredients, including wildflower honey, whole fruits, vegetables and herbs from nearby farms.

Salty Caramel, Brambleberry Crisp and other signature flavors anchor a menu that also includes limited-edition flavors inspired by the seasons, pop culture and world trends.

Ms. Bauer is the author of *The New York Times* best-seller *Jeni's Splendid Ice Creams at Home*. With more than 100,000 copies in print, the cookbook dubbed the "homemade-ice cream-making Bible" by *The Wall Street Journal* earned Ms. Bauer a 2012 James Beard Award, America's most coveted honor for food and culinary arts writing. Her follow-up, *Jeni's Splendid Ice Cream Desserts*, was published in 2014. And last year, she was named one of *Fast Company's* Most Creative People in Business.

An active community member, Ms. Bauer co-founded Local Matters, a fresh-food-for-all Columbus-based nonprofit, and she serves on the boards of the Wexner Center for the Arts and Columbus College of Art & Design.

**Robert P. Moses**

Professor Moses is an influential, world-renowned American educator and civil rights activist, known for his work as a leader of the Student Nonviolent Coordinating Committee on voter education and registration in Mississippi during the 1960s Civil Rights Movement. He was a graduate of Hamilton College and completed a master's in philosophy at Harvard University.

Robert Parris Moses was born on January 31, 1935 in Harlem, New York. One of the most influential leaders in the civil rights movement, Robert Parris Moses was essential in making Mississippi a central battleground state in the fight for voting rights. As an essential leader of the Student Nonviolent Coordinating Committee (SNCC), Moses presented himself as a “mere facilitator of grassroots activism rather than a charismatic figure like Martin Luther King Jr.” His modest demeanor and his success, especially in steering the events that led to the explosive 1964 Freedom Summer and the formation of the Mississippi Freedom Democratic Party, gave him a reputation of nearly heroic proportions

According to the New York Times, “if Chapter 1 of Mr. Moses's Mississippi odyssey was about voting, Chapter 2 is about algebra.” Since 1982 Moses has developed the nationwide Algebra Project in the United States. The Robert Moses Algebra Project is a national movement at the cutting edge of mathematics reform. The goal of the program is to have as many students as possible prepared for algebra by the end of 8th grade. In keeping with this goal, as an Algebra Project site, ACCESS actively trains teachers in the use of a five-step curricular process. An evaluation of the program by researchers at Lesley College, based in Cambridge, found that 92 percent of Algebra Project graduates in Cambridge enrolled in upper-level math courses in ninth grade; twice the rate of their peers in the city. At the M.L. King Academic Middle School in San Francisco, which uses the Moses technique, 56 percent of black 1997 graduates took college-prep courses in the ninth grade, compared with 24 percent of a demographically similar group in the district.

This project is well-aligned with The Ohio State University's commitment to diversity and inclusion and to community outreach and engagement. It is one of the very few mathematics education initiatives to come out of the African-American community in this country and it is arguably the most successful one.



### **Leonard Susskind**

Leonard Susskind is an American-born physicist. He was born in the South Bronx section of New York City he now resides in Palo Alto, California. He began working as a plumber at the age of 16, taking over from his father who had become ill. Later, he enrolled in the City College of New York as an engineering student, graduating with a BS in physics in 1962. In an interview in the *Los Angeles Times*, Susskind recalls the moment he discussed with his father this change in career path: "When I told my father I wanted to be a physicist, he said: 'Hell no, you ain't going to work in a drug store.' I said, "No. Not a pharmacist." I said, 'Like Einstein.' Susskind went on to earn a BA in physics from City College of New York. He earned his PhD in 1965 from Cornell University.

Dr. Susskind worked at Yeshiva University as an Associate Professor from 1966 to 1979, with a year at University of Tel Aviv from 1971 to 1972, before becoming a Professor of Physics at Stanford University in 1979. Today, he is the Felix Bloch professor of Theoretical Physics at Stanford University and director of the Stanford Institute for Theoretical Physics. Professor Leonard Susskind is one of the leading theoretical physicists of our era. He strongly influenced the course of theoretical physics with pioneering ideas in many areas for many years. His contributions have involved paradigm changes in the approach to fundamental questions underlying the laws of nature.

Dr. Susskind continues to be influential in the study of theoretical physics and as a mentor for the many young people working in this vibrant field. He is one of the originators of string theory, has written books on black holes, and as stated so eloquently in one of the external letters, "is one of the great physicists of this century."

## APPENDIX VIII

## NEW LANGUAGE

UNIFORM STATEWIDE STANDARDS for REMEDIATION-FREE STATUS – December 31, 2012

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**College Readiness Indicators – assessment thresholds to guarantee “remediation free” status at any public post-secondary institution in Ohio**

A student who meets or exceeds the following thresholds will be deemed as remediation free and eligible to enroll in a college credit-bearing course at any of Ohio's public institution of higher education.

Readiness Area	Threshold Score for Statewide Uniform Remediation-Free Status <sup>1</sup>						
	ACT	SAT	Accuplacer		MapleSoft T.A.	ALEKS	PlaceU (WebAssign)
English Sub Score	18	Writing 430 Critical Reading 450	Sentence Skills 88 or 5 on Writeplacer				
Reading Sub Score	22	450	80				
Mathematics Sub Score	22	520	55CLM		Algebra 50% of items correct	46	18

- Institutions are not required to place students scoring below the threshold score into remedial courses. Further, institutions are encouraged to establish an appeals process for students scoring below the threshold scores. The results of this appeals process could serve as a substitute for the remediation-free assessment thresholds listed above. An appeals process could include but is not limited to the following examples: high school or prior postsecondary grade point average, an institutional writing assessment, a portfolio, or recommendation of high school instructor or counselor.

## OLD LANGUAGE

UNIFORM STATEWIDE STANDARDS for REMEDIATION-FREE STATUS – December 31, 2012

page 8 of 8

**College Readiness Indicators – assessment thresholds to guarantee “remediation free” status at any public post-secondary institution in Ohio**

A student who meets or exceeds the following thresholds will be deemed as remediation free and eligible to enroll in a college credit-bearing course at any of Ohio's public institution of higher education.

Readiness Area	ACT	SAT	Accuplacer	COMPASS
English Sub Score	18 (or higher)	Writing 430 (or higher)	Sentence Skills 88 or < 5 on Writeplacer	<i>This assessment is not recommended.</i>
		Critical Reading 450 (or higher)		Reading Scale Score 88
Reading Sub Score	21 (or higher)	450 (or higher)	80	Reading Scale Score 88
Mathematics Sub Score	22 (or higher)	520 (or higher)	108EA or 69CLM	College Algebra Scale Score 54

September 2, 2016 meeting, Board of Trustees

UNIFORM STATEWIDE STANDARDS for REMEDIATION-FREE STATUS  
Established by the Presidents of Ohio's Public Colleges and Universities  
May, 2016

Ohio Revised Code Section 3345.061 (F) Not later than December 31, 2012, the presidents, or equivalent position, of all state institutions of higher education, or their designees, jointly shall establish uniform statewide standards in mathematics, science, reading, and writing each student enrolled in a state institution of higher education must meet to be considered in remediation-free status. The presidents also shall establish assessments, if they deem necessary, to determine if a student meets the standards adopted under this division. Each institution is responsible for assessing the needs of its enrolled students in the manner adopted by the presidents. The board of trustees or managing authority of each state institution of higher education shall adopt the remediation-free status standards, and any related assessments, into the institution's policies. The chancellor shall assist in coordinating the work of the presidents under this division.

Summary of changes to 2012 document for 2016 approval (recommended and approved by IHE presidents):

Updates:

- Replace "dual enrollment or PSEO courses" with "College Credit Plus courses"
- Replace effective dates for implementation from "Summer 2013 term" to "Summer 2016 term"
- Add language about the recommendation for creation of an appeals process for those students scoring below the threshold score, and examples of satisfactory substitution of appeals determinations for remediation free standards.

Technical revisions:

- Remove COMPASS assessment for both English and Math
- Increase ACT sub-score threshold in Reading from 21 to 22
- Remove Accuplacer Elementary Algebra Assessment (108EA), but retain the Accuplacer College Level Math Assessment (55CLM)
- Add MapleSoft T.A. assessment for Math, score  $\geq 50\%$
- Add ALEKS assessment for Math, score  $\geq 46\%$
- Add PlaceU(WebAssign) assessment for Math, score  $\geq 18$

APPENDIX IX



**BUT FOR OHIO STATE**  
Dashboard Report  
Campaign Progress vs. Time  
1/1/2009 through 06/30/2016 = \$2,794,631,552

**I. Campaign Progress**



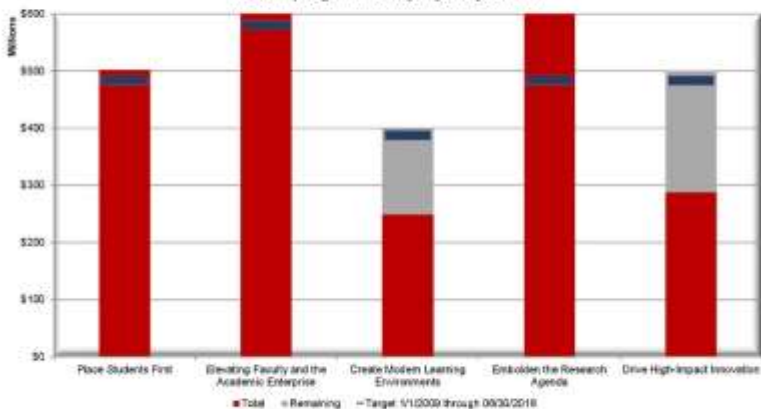
1 of 1



**BUT FOR OHIO STATE**  
Dashboard Report

1/1/2009 through 05/30/2016 = \$2,794,631,552

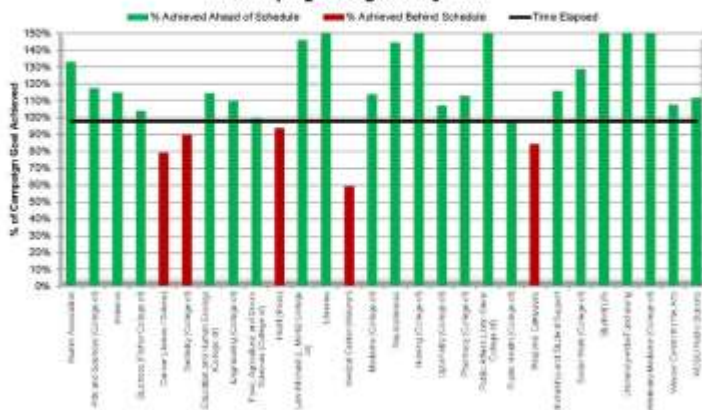
**II. Campaign Activity by Objective**



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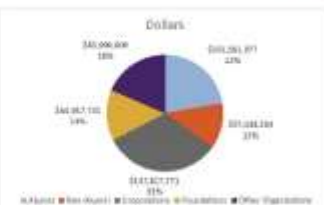
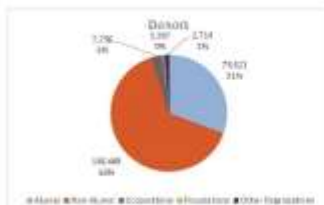
7/1/2009 through 6/30/2016 = \$2,859,905,923

**III. Campaign Progress by Unit**



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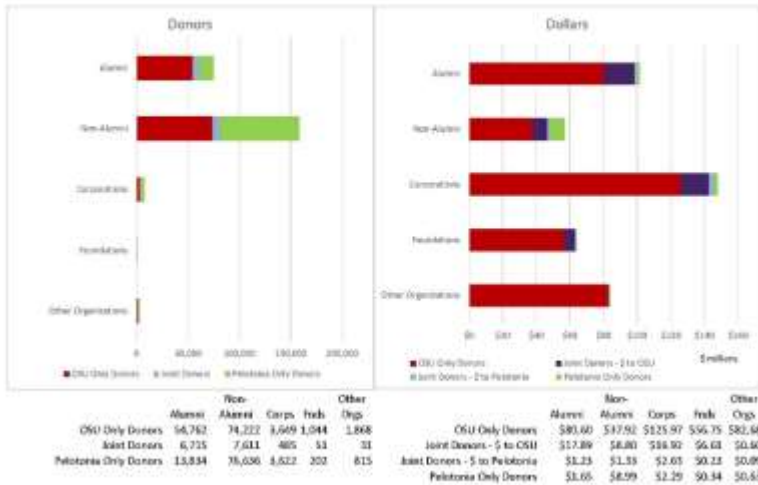
	7/1/2015 - 6/30/2015		7/1/2014 - 6/30/2014		% Change	
	Donors	Dollars	Donors	Dollars	Donors	Dollars
<b>Individuals</b>						
Alumni	75,311	\$101,361,877	72,248	\$118,471,198	4%	-16%
Non-Alumni	156,405	\$57,044,304	153,345	\$39,967,931	3%	-31%
<b>Individuals</b>	<b>231,716</b>	<b>\$158,406,181</b>	<b>225,593</b>	<b>\$158,439,129</b>	<b>4%</b>	<b>-11%</b>
<b>Organizations</b>						
Corporations	7,795	\$147,817,771	6,307	\$108,125,094	-17%	37%
Foundations	1,297	\$83,857,751	1,219	\$45,050,117	3%	47%
Other Organizations	2,714	\$89,096,839	3,042	\$68,648,937	22%	32%
<b>Organizations</b>	<b>11,797</b>	<b>\$295,772,332</b>	<b>11,990</b>	<b>\$222,062,139</b>	<b>2%</b>	<b>33%</b>
<b>Grand Total</b>	<b>243,513</b>	<b>\$454,178,513</b>	<b>237,583</b>	<b>\$380,501,268</b>	<b>4%</b>	<b>13%</b>



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FY2016 New Fundraising Activity Report  
Activity by Donor Type - Pelotonia Impact  
7/1/2015 through 6/30/2016



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FY2016 New Fundraising Activity Report  
Activity by Unit - Dollars  
7/1/2015 through 6/30/2016

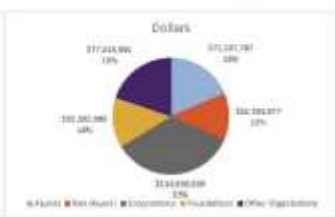
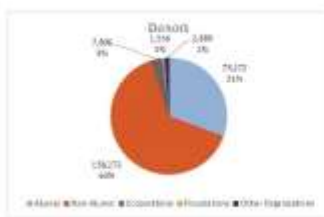
Unit	Actual	Realized	Propositions	Resolutions	Agreements	Net	Goal	% Actual vs. Target
<b>Colleges</b>								
Arts and Sciences College of	\$12,478,400	\$1,188,742	\$1,111,223	\$5,479,871	\$1,980,454	\$28,927,248	\$28,000,000	97%
Business College of	\$6,986,155	\$685,204	\$1,122,159	\$1,571,271	\$202,784	\$2,547,878	\$1,000,000	92%
Business and Economic College of	\$2,905,254	\$478,108	\$240,421	\$1,277,528	\$1,232,000	\$8,783,888	\$8,000,000	91%
Engineering College of	\$9,182,878	\$884,828	\$25,180,864	\$2,372,219	\$1,027,120	\$17,732,288	\$8,000,000	89%
Health, Behavioral and Society Sciences College of	\$6,381,708	\$2,117,178	\$821,454	\$2,126,863	\$104,077	\$27,628,881	\$20,000,000	90%
Law College of	\$6,038,417	\$148,378	\$828,917	\$1,481,538	\$192,180	\$6,400,527	\$6,000,000	93%
Nature College of	\$2,790,461	\$487,301	\$24,388	\$811,548	\$26,454	\$4,500,367	\$2,500,000	100%
Seidman College of	\$117,084	\$47,400	\$118,218	\$33,888	\$10,723	\$88,278	\$88,200	97%
<b>Regional Operations</b>	\$634,824	\$1,283,128	\$81,124	\$1,687,792	\$1,124,792	\$294,124	\$1,124,000	97%
OSU Area	\$11,888	\$78,792	\$8,054	\$82,918	\$1,150	\$48,078	\$48,000	100%
OSU Newark	\$17,811	\$60,376	\$36,262	\$108,228	\$13,228	\$27,961	\$18,000	176%
OSU Newark	\$12,989	\$36,572	\$18,009	\$60,244	\$1,190	\$13,811	\$18,000	122%
OSU Newark	\$171,008	\$368,379	\$175,441	\$75,809	\$1,500	\$628,338	\$1,500,000	35%
<b>Academic Support Units</b>	\$1,280,200	\$933,568	\$49,238	\$48,001	\$53,948	\$1,094,568	\$1,000,000	107%
Academic Resources	\$88,526	\$78,427	\$1,441	\$78,889	\$4,066	\$88,756	\$88,000	101%
Advisors	\$11,888,281	\$1,183,852	\$29,817,283	\$2,916,882	\$1,163,889	\$78,763,861	\$8,000,000	84%
Classics	\$482,287	\$1,088,828	\$1,292	\$68,328	\$10,438	\$4,982,978	\$4,988,000	100%
Classics and Student Support	\$6,156,168	\$1,078,318	\$2,580,567	\$2,111,574	\$635,441	\$38,289,881	\$12,000,000	291%
Classics Lib	\$193,816	\$1,978,588	\$420,811	\$84,688	\$1,144,888	\$3,242,254	\$3,750,000	120%
University-wide Positioning	\$3,038,817	\$1,524,285	\$10,889,578	\$243,288	\$988,000	\$17,423,082	\$11,500,000	120%
Virtual Learning in the Arts	\$164,522	\$257,350	\$58,178	\$1,861,188	\$28,178	\$6,288,488	\$6,000,000	103%
WGSU Radio Station	\$1,344,178	\$2,347,318	\$281,280	\$403,138	\$1,888,488	\$8,888,888	\$8,888,888	100%
<b>Academic Support Units</b>	\$14,448,200	\$15,000,000	\$48,487,200	\$8,888,200	\$14,710,000	\$198,647,200	\$27,710,000	140%
<b>University</b>	\$272,022,000	\$23,578,108	\$18,038,400	\$88,951,100	\$89,882,211	\$324,288,000	\$224,000,000	110%
<b>Health and Human Services</b>								
Health Affairs of Support								
Classics Center of Support	\$7,882,880	\$7,181,280	\$10,525,281	\$2,273,888	\$5,124,207	\$53,173,627	\$48,000,000	98%
Health, Behavior and Society	\$240,234	\$3,378,188	\$1,148,843	\$883,878	\$1,170,288	\$8,728,488	\$8,000,000	100%
Health Center (Physical)	\$2,902,381	\$1,222,888	\$1,801,000	\$2,811,111	\$838,000	\$71,875,211	\$18,000,000	72%
Healthcare College of	\$2,141,280	\$980,817	\$1,488,881	\$884,274	\$1,488,881	\$11,500,000	\$14,000,000	88%
Healthcare Center	\$1,181,280	\$1,588,280	\$1,204,423	\$4,088,427	\$1,887,788	\$18,278,207	\$18,000,000	99%
<b>Health and Human Services</b>	\$10,026,000	\$12,968,371	\$17,283,484	\$18,148,000	\$10,000,000	\$100,000,000	\$100,000,000	100%
Healthcare College of	\$1,881,881	\$1,988,481	\$881,218	\$2,181,822	\$1,181,244	\$4,888,888	\$4,888,888	100%
Healthcare College of	\$1,888,288	\$47,274	\$240,881	\$247,148	\$888,722	\$8,201,207	\$18,000,000	27%
Healthcare College of	\$2,871,174	\$728,828	\$1,888,288	\$1,847,728	\$488,888	\$1,288,478	\$1,888,888	80%
Healthcare College of	\$1,114,222	\$1,888,881	\$1,888,881	\$882,278	\$2,224,888	\$8,888,178	\$18,000,000	87%
Public Health College of	\$1,988,200	\$844,418	\$2,824,588	\$451,578	\$481,201	\$888,887	\$1,888,888	97%
Western Kentucky College of	\$1,888,200	\$1,128,200	\$1,228,200	\$1,824,200	\$1,824,200	\$1,824,200	\$1,824,200	100%
<b>Health and Human Services</b>	\$18,448,200	\$1,988,200	\$18,128,200	\$21,000,000	\$1,824,200	\$18,128,200	\$18,128,200	100%
<b>Medical and Health Services</b>	\$22,228,200	\$1,888,200	\$1,872,200	\$2,828,888	\$2,828,200	\$18,887,788	\$17,128,200	87%
<b>Grand Total</b>	\$48,904,817	\$27,848,948	\$14,141,271	\$81,827,791	\$82,948,200	\$64,000,000	\$48,000,000	115%
<b>Total to Date Target</b>								100%

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FY2016 Philanthropic Receipts Report  
**Receipts by Donor Type**  
 7/1/2015 through 6/30/2016

	7/1/2015 - 6/30/2016		7/1/2014 - 6/30/2015		% Change	
	Donors	Dollars	Donors	Dollars	Donors	Dollars
<b>Individuals</b>						
Alumni	75,272	\$72,207,797	72,872	\$82,428,758	3%	-12%
Non-Alumni	128,273	\$90,586,977	153,513	\$24,974,173	2%	-4%
<b>Individuals</b>	<b>203,545</b>	<b>\$162,794,774</b>	<b>226,385</b>	<b>\$107,402,931</b>	<b>3%</b>	<b>-11%</b>
<b>Organizations</b>						
Corporations	7,840	\$134,656,659	6,457	\$110,667,048	-7%	22%
Foundations	1,336	\$53,662,930	1,281	\$38,250,734	4%	37%
Other Organizations	2,803	\$77,066,891	2,127	\$72,882,438	32%	4%
<b>Organizations</b>	<b>12,002</b>	<b>\$265,386,481</b>	<b>11,865</b>	<b>\$222,830,220</b>	<b>7%</b>	<b>19%</b>
<b>Grand Total</b>	<b>215,547</b>	<b>\$428,181,255</b>	<b>238,250</b>	<b>\$330,233,151</b>	<b>3%</b>	<b>8%</b>



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September 2, 2016 meeting, Board of Trustees

	<u>Amount Establishing Endowment*</u>	<u>Total Commitment</u>
<u>Establishment of Named Endowed Funds (University)</u>		
The S. J. Whalen Endowed Fund Established September 2, 2016, with a fund transfer by the College of Engineering, Department of Materials Science and Engineering of an unrestricted gift from the estate of S. J. Whalen (MS 1951); used to improve instructional labs in the College of Engineering, Department of Materials Science and Engineering.	\$300,000.00	\$300,000.00
The S. J. Whalen Endowed Scholarship Fund Established September 2, 2016, with a fund transfer by the College of Engineering, Department of Materials Science and Engineering of an unrestricted gift from the estate of S. J. Whalen (MS 1951); used to provide undergraduate students in the College of Engineering, Department of Materials Science and Engineering.	\$100,000.00	\$100,000.00
The Grant S. Frazer Memorial Scholarship Fund Established September 2, 2016, with gifts from the Frazer family and friends; used to provide scholarships for students enrolled in the College of Veterinary Medicine who demonstrate a love of the profession and an extraordinary work ethic.	\$50,844.00	\$50,844.00
The Randy Hodson Memorial Endowed Fund Established September 2, 2016, with a fund transfer by the College of Arts and Sciences, Department of Sociology; used to provide support to students and/or faculty members in the Department of Sociology.	\$50,000.00	\$50,000.00
<u>Change in Description of Named Endowed Fund (University)</u>		
From: The Phyllis J. Bailey Endowment Fund To: Phyllis J. Bailey / Varsity "O" Women Endowment Fund		
<u>Closure of Fund (University)</u>		
The Demkee Athletic Scholarship Endowment Fund		
<u>Establishment of Named Endowed Chair (Foundation)</u>		
The Teckie and Don Shackelford Chair in Canine Medicine Established June 1, 2001, with gifts from Teckie (MA, Education, 1969) and Don Shackelford; used to provide a chair position to be held by an eminent faculty member at the College of Veterinary Medicine who has distinguished himself/herself in the clinical sciences specifically related to canines, maintains an active and productive research program, and who is an effective educator-teacher. Revised February 4, 2005 and September 2, 2016.	\$2,088,205.93	\$2,088,205.93



September 2, 2016 meeting, Board of Trustees

Establishment of Named Endowed Funds (Foundation)

<p>Laborers' Local 423 Scholarship Fund          Established September 2, 2016, with a gift from Eastland Manor, Inc; used to provide OSC scholarships with preference for, but not limited to, children or grandchildren of members of the Local 423 who are in good standing, and the children or grandchildren of members of the Local 423 who have retired and maintained continuous membership during their lifetime. Once this preference is exhausted, scholarships are to first support first generation college students and second to support students with demonstrated financial need. It is the donor's intent to support students at the cost of attendance.</p>	<p>\$5,000,000.00</p>	<p>\$5,000,000.00</p>
<p>The Blue Buffalo Veterinary Clinical Trials Office Endowed Fund          Established September 2, 2016, with gifts from the Blue Buffalo Company; used to support operational expenses for the veterinary clinical trials office to include staff, faculty, facilities, technology and equipment.</p>	<p>\$1,000,000.00</p>	<p>\$6,000,000.00</p>
<p>Robert J. Weiler Real Estate Endowed Scholarship in Law          Established September 2, 2016, with a gift from Dr. Robert J. Weiler (MA 1964, PhD 1968); used to provide OSC scholarships. It is the donor's preference that the University provide at least three (3) scholarships in perpetuity. First time recipients must be enrolled in the Michael E. Moritz College of Law and should have an expressed interest in the real estate field. It is the desire of the donor that the scholarships be awarded with particular attention to, but not limited to, African-American students who demonstrate financial need.</p>	<p>\$927,000.00</p>	<p>\$927,000.00</p>
<p>Robert H. Schottenstein and Jeri Beth Block Cancer Endowment Fund          Established September 2, 2016, with gifts from Robert H. Schottenstein and Jeri Beth Block, loyal philanthropists, advocates and volunteers who have shaped the university through service on the Board of Trustees, the Foundation Board, the James Foundation Board, the Wexner Center, Max M. Fisher College of Business, and Pelotonia; used to provide support for special initiatives or innovative research of the OSU Comprehensive Cancer Center (OSU CCC) and the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James), especially activities to advance the Cancer Free World and Drug Development Institute programs.</p>	<p>\$550,000.00</p>	<p>\$2,750,000.00</p>

September 2, 2016 meeting, Board of Trustees

<p>Cloyd Veterinary Medicine Endowed Scholarship Fund Established September 2, 2016, with gifts from G. Gilbert Cloyd (DVM 1969); shall be reinvested until the principal balance reaches \$2,500,000 or until such time the donor's estate gift is realized, whichever comes first. From that time forward, the annual distribution shall be used to provide up to four scholarships of equal value.</p>	<p>\$400,000.00</p>	<p>\$2,500,000.00</p>
<p>The Dr. Marjorie Josephine Cram Chema Memorial Scholarship Fund Established September 2, 2016, with gifts from Dr. Michael Chema (BS 1971); used to provide OSC scholarships. The donor requests that first-time recipients be graduates of Commonwealth-Parkview School in Puerto Rico. If a qualified candidate cannot be identified, graduates of any high school in Puerto Rico may be eligible.</p>	<p>\$351,000.00</p>	<p>\$351,000.00</p>
<p>The Auxiliary to the OVMA Endowed Scholarship Fund Established September 2, 2016, with gifts from the Auxiliary to the Ohio Veterinary Medical Association; used to provide OSC scholarships. First-time recipients must be enrolled in the College of Veterinary Medicine. First preference shall be given to students who have a family member who is a member of the OVMA. Second preference shall be given to students who have a family member who is a veterinarian.</p>	<p>\$475,165.38</p>	<p>\$475,165.38</p>
<p>Jarrett Family Scholarship Fund Established September 2, 2016, with gifts from Charles and Stephanie (JD 1981) Jarrett; used to provide OSC scholarships. First-time recipients must be enrolled in the Michael E. Moritz College of Law. Candidates' applications must demonstrate financial need, perseverance in overcoming obstacles, determination to strive toward attaining individual goals, and evidence of a commitment to professional growth as determined by the dean of admissions.</p>	<p>\$354,996.00</p>	<p>\$354,996.00</p>
<p>Harold T. Sargis Memorial Endowed Medical Scholarship Fund Established September 2, 2016, with gifts from the Margaret E. Sargis Trust in memory of Dr. Harold T. Sargis (BA 1936, MD 1941); used to provide scholarship assistance to worthy students enrolled in the College of Medicine.</p>	<p>\$200,000.00</p>	<p>\$200,000.00</p>
<p>David and Isabel Perry Endowment Fund for ALS Research Established September 2, 2016, with gifts from the estate of Isabel H. Perry (BS 1943) of Sylvania, Ohio in memory of her husband, David V. Perry (BSBA 1942); used to support the advancement of medical knowledge, including both basic and clinical research, towards finding the cause, innovative treatments and cure for ALS (Amyotrophic Lateral Sclerosis or Lou Gehrig's Disease).</p>	<p>\$197,618.30</p>	<p>\$197,618.30</p>

September 2, 2016 meeting, Board of Trustees

<p>Charles Wise Glenn College Founders Scholarship Fund          Established September 2, 2016, with gifts from Charles R. Wise; used to provide OSC scholarships. First-time recipients must be enrolled in the professional masters program at the John Glenn College of Public Affairs. It is the donor's preference that the scholarship support no more than two students annually with preference given to students that are in an assistantship.</p>	\$150,000.00	\$150,000.00
<p>The Donald Houser - GearLab Alumni Graduate Student Assistance Fund          Established September 2, 2016, with gifts from Donald R. Houser and alumni and friends of the OSU Gear and Power Transmission Research Laboratory (OSU GearLab); used to provide an annual award to an outstanding graduate student being recruited by the OSU GearLab (currently the Gear and Power Transmission Research Laboratory).</p>	\$118,550.00	\$118,550.00
<p>Robert A. Rapp Visiting Scholar Fund          Established September 2, 2016, with gifts from Dr. David Slate Williams (PhD 1978), Louise Williams and friends and family of Robert A. Rapp; used to support a visiting scholar in the Department of Materials Science and Engineering.</p>	\$109,722.44	\$109,722.44
<p>The Webber Family I Know I Can Founders' Endowed Scholarship          Established September 2, 2016, with gifts from David B. Webber (BS 1976) and Cynthia H. Webber (BS 1977); used to provide an OSC scholarship(s) for a student(s). First-time recipients must be identified by I Know I Can (IKIC) as eligible to receive an IKIC Founders' Scholarship. The value of the award shall be up to the full annual cost of tuition and fees and shall be awarded as a last dollar scholarship after all other financial aid resources have been identified.</p>	\$105,000.00	\$120,000.00
<p>The Peng Chen and Daisy Yen Endowed Graduate Assistance Fund in Family Resource Management in honor of Sherman Hanna          Established September 2, 2016, with gifts from Dr. Peng Chen (MS 1996, PhD 1997) and Daisy Yen (MS 1995); used to support students in their first year of study in the Consumer Sciences graduate program in the College of Education and Human Ecology who have expressed an interest in family financial management.</p>	\$104,050.00	\$250,000.00
<p>Drs. Steven A. Goldberg and Morris W. Goldberg Endowed Scholarship Fund          Established September 2, 2016, with gifts from the estate of Morris W. Goldberg (BA 1949, DDS 1952); used to provide scholarships to students enrolled in the College of Dentistry.</p>	\$102,836.15	\$102,836.15

September 2, 2016 meeting, Board of Trustees

<p>The Marvin T. Batte Endowed Scholarship Fund            Established September 2, 2016, with gifts from John V. Magee (BS 1981, JD 1984) and Irene L. Wallbaum (BS 1981, MS 1983); used to provide OSC scholarships. It is the donors' preference that this scholarship be merit-based, with additional considerations to include professional experience, internships, and involvement in student organizations. It is the donors' preference that first-time recipients are juniors, seniors, or graduate students and be enrolled in the College of Food, Agricultural, and Environmental Sciences with preference given to candidates studying in the Department of Agricultural, Environmental and Development Economics. It is the donors' preference that the scholarship support up to two students annually.</p>	\$100,176.30	\$125,000.00
<p>Baker Family Scholarship Fund            Established September 2, 2016, with a gift from Rodney (BS 1955, JD 1955) and Gayle Baker; used to provide OSC scholarships. First-time recipients must be enrolled in the College of Law and demonstrate financial need.</p>	\$100,000.00	\$100,000.00
<p>D. Keith and Hallie H. Grossman Scholarship Fund            Established September 2, 2016, with a gift from D. Keith Grossman (BS 1983); used to provide scholarships to a student(s) enrolled in the Integrated Business and Engineering Honors program in the College of Engineering and Max M. Fisher College of Business, with a preference for student(s) majoring in Biomedical Engineering and demonstrating strong academic performance.</p>	\$100,000.00	\$100,000.00
<p>The Carolyn Merry Women's Basketball Scholarship Fund            Established September 2, 2016, with a gift from Robert K. Redfield of Hilliard, Ohio, in honor of his spouse Carolyn Merry, former professor and chairperson of the Department of Civil and Environmental Engineering and Geodetic Science; used to supplement the grant-in-aid costs of an undergraduate student-athlete who is a member of the women's basketball team.</p>	\$100,000.00	\$100,000.00
<p>The Deborah Faulkner Shea Memorial Scholarship Fund            Established September 2, 2016, with a gift from Phillip (BS 1958) and Suzanne Faulkner; used to provide OSC scholarships. First-time recipients should be based on recommendations of the Dallas-Ft. Worth Alumni Club.</p>	\$100,000.00	\$100,000.00

September 2, 2016 meeting, Board of Trustees

<p>Margie and Dave Williams Engineering Scholarship Fund          Established September 2, 2016, with gifts from David B. and Margaret J. Williams; used to provide OSC scholarships. First-time recipients must be undergraduate students enrolled in the College of Engineering who demonstrate financial need. Preference shall be given to students who represent the first generation of his/her family to attend college. It is the donors' preference that the scholarship provide full tuition support to one or more students.</p>	\$100,000.00	\$100,000.00
<p>Class of 1974 Distinguished Student Endowed Scholarship Fund          Established September 2, 2016, with gifts from the Hospital &amp; Health Administration Class of 1974; used to provide OSC scholarships with a preference given to students in the Master of Health Administration (MHA) program.</p>	\$98,725.00	\$100,000.00
<p>The Sean and Anna Delaney Endowed Scholarship in Veteran Services for the College of Social Work          Established September 2, 2016, with a gift from Rick (BS 1982) and Carol (BS 1983, MD 1987) Delaney; used to provide OSC scholarships. The endowed fund's annual distribution shall be used to provide scholarships to support a participant in The Ohio State University College of Social Work Student Trainee Program placed at the Walter Reed National Military Medical Center through The Walter Reed/College of Social Work Collaborative for Excellence in Service to Veterans. First-time recipients must be enrolled in the College of Social Work and demonstrate a commitment to working with veterans post-graduation while following an educational plan consistent with high quality preparation for working with said population.</p>	\$97,500.00	\$125,000.00
<p>The Class of '69 Chemical Engineering Endowed Scholarship Fund          Established September 2, 2016, with gifts from the Chemical Engineering Class of 1969; used to provide one or more OSC scholarships to undergraduate students enrolled in the College of Engineering who are majoring in Chemical and Biomolecular Engineering.</p>	\$81,420.84	\$100,000.00
<p>Barry and Joan Gluck Students First Fund          Established September 2, 2016, with a gift from Barry (BA 1973) and Joan Gluck; used to support innovative projects for students in the Division of the Social and Behavioral Sciences, College of the Arts and Sciences for students who demonstrate financial need.</p>	\$80,000.00	\$80,000.00

September 2, 2016 meeting, Board of Trustees

<p>The Minnie M. McGee (MS 1976) MEP Eminence Endowment Fund</p>	<p>\$76,000.02</p>	<p>\$100,000.00</p>
<p>Established September 2, 2016, with gifts from the Minority Engineering Advisory Board and friends; used to provide OSC scholarships. Per the donors' request, first-time recipients must be undergraduate students enrolled in the College of Engineering who demonstrate academic merit. First preference shall be given to third or fourth year students, second preference shall be given to first and second year students. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, African American, Hispanic American, or Native American students. Furthermore, it is the donors' desire that in addition to academic merit, considerations are given to candidates who demonstrate financial need, are first generation college students and demonstrate socioeconomic disadvantage.</p>		
<p>P&amp;G Steven W. Jemison Endowed Scholarship in Law Fund</p>	<p>\$75,475.40</p>	<p>\$200,000.00</p>
<p>Established September 2, 2016, with gifts from alumni of the college employed at P&amp;G and P&amp;G matching gifts; used to provide OSC scholarships. First-time recipients must be enrolled in the Michael E. Moritz College of Law.</p>		
<p>Dr. Robert G. Sigler Scholarship Fund</p>	<p>\$75,000.00</p>	<p>\$100,000.00</p>
<p>Established September 2, 2016, with gifts from Dr. Robert Sigler (DVM 1975); used to provide OSC scholarships. It is the donor's intent to provide significant financial support to a fewer number of students. First-time recipients must be second, third, or fourth year students from the State of Ohio who are enrolled in the College of Veterinary Medicine's DVM program and have demonstrated an interest in small animal medicine. Additionally, first-time recipients must be in good academic standing with the University and demonstrate financial need.</p>		
<p>Bull Family Study Abroad Scholarship Fund</p>	<p>\$60,479.89</p>	<p>\$100,000.00</p>
<p>Established September 2, 2016, with a gift from David (MS 1967) and Nancy (PhD 1992) Bull; used to provide study abroad, OSC scholarships. First-time recipients must be enrolled in the College of Food, Agricultural and Environmental Sciences.</p>		
<p>Medicine and the Arts Endowment Fund at The Ohio State University Wexner Medical Center</p>	<p>\$57,612.63</p>	<p>\$57,612.63</p>
<p>Established September 2, 2016, with initial gifts from Dr. Linda C. Stone (MD 1979) and Laurence B. Stone of Columbus, Ohio; and contributions from other donors; used for the Medicine and the Arts program, a part of the Humanism in Medicine Initiative in the College of Medicine, providing visual and performing arts programs and events for students, faculty, staff and patients at the college and at The Ohio State University Wexner Medical Center.</p>		

September 2, 2016 meeting, Board of Trustees

<p>Don W. Miller Education Fund          Established September 2, 2016, with gifts from James Ellis (BS 1983), Ted Quinn and family and friends of Don Miller; used to provide OSC scholarships to the College of Engineering, Department of Mechanical and Aerospace Engineering. First time recipients shall be enrolled in the Nuclear Engineering program.</p>	<p>\$52,750.00</p>	<p>\$100,000.00</p>
<p>The Guzzetta Family Endowed Ohio State University Graduate Scholarship Fund          Established September 2, 2016, with gifts from Kathleen (Shea) Guzzetta, Robert F. Guzzetta (BS 1984, Life Member of the OSUAA), and other interested parties in honor of Robert's father, Dr. Franklin H. Guzzetta (BS 1957, PhD 1961, Life Member of the OSUAA); used to provide scholarship support. The University shall make a good conscience effort to award the scholarships based on the following selection criteria in descending order: demonstrate financial need, be United States citizens or legal residents to the extent allowable by federal and state law and University policy, be graduate students who are enrolled in the College of Arts and Sciences or its successor and majoring in chemistry or the Max M. Fisher College of Business (Business) or its successor, be full-time graduate students, attending the Columbus campus or its successor degree program, have a minimum 3.2 cumulative grade point average and be in good academic and good conduct standing with the University, demonstrate leadership abilities via significant involvement in community service, hold undergraduate degree(s) from these universities in the following order or preference: The Ohio State University (Columbus, OH), Miami University (Oxford, OH), Capital University (Columbus, OH), and/or Georgetown University (Washington, D.C.). The criteria will reset each selection period.</p>	<p>\$51,960.00</p>	<p>\$51,960.00</p>
<p>The Gary Kinzel Endowed Scholarship Fund          Established September 2, 2016, with gifts from the MAE Advisory Board, friends and family of Gary Kinzel (BME 1968, MS 1969); used to provide OSC scholarships. First-time recipients must be enrolled in a degree program in the Department of Mechanical and Aerospace Engineering.</p>	<p>\$51,800.00</p>	<p>\$100,000.00</p>
<p>The Jack and Sandra Cotter Study Abroad Scholarship Fund          Established September 2, 2016, with gifts from Jack (BS 1963, MBA 1969) and Sandra (BS 1983) Cotter; used to provide study abroad scholarships to undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences with first preference given to students majoring in Agricultural, Environmental, and Development Economics and second preference given to students in any other major within the college.</p>	<p>\$51,652.65</p>	<p>\$51,652.65</p>

September 2, 2016 meeting, Board of Trustees

<p>The Donna Helterbrant Jackson Scholarship Fund          Established September 2, 2016, with gifts from Bruce and Donna (BS 1974) Jackson; used to provide OSC scholarships. First-time recipients must be members of the Alumnae Scholarship Housing (ASH). If no members of ASH are eligible to receive this award, scholarships may support any student with demonstrated financial need. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, female students.</p>	<p>\$51,576.10</p>	<p>\$100,000.00</p>
<p>Michael H. and Jo Ann Carpenter Scholarship Fund III          Established September 2, 2016, with gifts from Michael H. (BA 1974, JD 1977) and Jo Ann A. (BS 1974, BS 1978) Carpenter; used to provide OSC scholarships in an amount equal to 100% of in-state tuition for an admitted first-year student at the Michael E. Moritz College of Law. Candidates must have superior academic credentials as demonstrated by an LSAT score that is among the highest scores in the entering class and a minimum grade point average of 3.25.</p>	<p>\$51,298.00</p>	<p>\$375,000.00</p>
<p>Colonel Jon T. Hoffman, USMCR Scholarship Fund          Established September 2, 2016, with a gift from Colonel Jon T. Hoffman (MA 1989) and Ms. Mary C. Hoffman; used to provide one or more scholarships to support an undergraduate student(s) participating in the WWII Study Abroad program. Should the program cease to exist, distribution will provide one or more scholarships to a history student(s) with preference for military history studies.</p>	<p>\$51,000.00</p>	<p>\$51,000.00</p>
<p>Grayce M. Sills Nursing Scholarship Fund          Established September 2, 2016, with gifts from Anastasia M. Christopher (BS 1974, MS 1976); used to provide OSC scholarships. First-time recipients must be graduate students in the College of Nursing.</p>	<p>\$50,985.00</p>	<p>\$100,000.00</p>
<p>The Yost Critical Difference for Women Emergency Fund          482808Established September 2, 2016, with gifts from Brenda Yost and matching gifts from Wells Fargo &amp; Company; used to provide OSC scholarships. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female undergraduate students who have interrupted their educational process before completing their degrees.</p>	<p>\$50,390.28</p>	<p>\$100,000.00</p>



September 2, 2016 meeting, Board of Trustees

<p>FEH Student Scholarship Endowment Fund          Established September 2, 2016, with gifts from Liza Reed and friends of the Fundamentals of Engineering for Honors Program; used to provide OSC scholarships designated to the College of Engineering, Fundamentals of Engineering for Honors Program (FEH). First-time recipients shall be enrolled in the College of Engineering and have completed at least one semester of the FEH or equivalent honors introduction to engineering program that may be established in the future.</p>	<p>\$50,330.00</p>	<p>\$100,000.00</p>
<p>Dickey Family Endowed Scholarship Fund          Established September 2, 2016, with gifts from James M. Dickey IV (BS 1983) and Accenture; used to provide OSC scholarships for the College of Engineering, Department of Integrated Systems Engineering. First-time recipients must have a cumulative grade point average of 3.2 or higher, demonstrate financial need and be a third year student enrolled in the Integrated Systems Engineering program. Preference shall be given to candidates who have demonstrated qualities which are highly valued by Accenture such as leadership, excellent communication skills, and being active in extracurricular activities. It is the donors' preference that the scholarship support one student annually.</p>	<p>\$50,306.25</p>	<p>\$100,000.00</p>
<p>The Kohn Wolf Honors &amp; Scholars Scholarship Fund          Established September 2, 2016, with gifts from Abraham and Idelle (BS 1974) Wolf; used to provide OSC scholarships. First-time recipients shall be enrolled in the Honors &amp; Scholars programs, with a preference for those with a business or health sciences major. Additional consideration shall be given to candidates who demonstrate financial need, but do not qualify for federal or state need-based grants. It is the donors' intent to provide a larger impact by supporting fewer students.</p>	<p>\$50,275.00</p>	<p>\$100,000.00</p>

September 2, 2016 meeting, Board of Trustees

<p>Connie S. and Phillip H. Meade Patient Advocacy Fund in Bone Marrow Transplant          Established September 2, 2016, with gifts made in memory of Connie S. Meade, RN and given in honor of her passion for oncology nursing, from her family, friends and colleagues; used to support educational, programmatic and assistance activities in Bone Marrow Transplant at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Projects funded shall focus on the enhancement of the patient care experience for all bone marrow transplant patients and their caregivers while at the medical center's facilities undergoing medical care and treatment. Project support shall be restricted to hospital-based, owned items that improve the patient experience, such as but not limited to, equipment, supplies, technology and other amenities; and may include expenses related to the program's support group activities for patients and caregivers when held by The James.</p>	\$50,262.10	\$50,247.10
<p>The Tosh Otani Memorial Program Fund          Established September 2, 2016, with gifts from the Otani family and friends; used to provide need-based scholarships for entering first-year undergraduate students to attend the University's First Year Experience (FYE) Leadership Collaborative. It is the donors' preference to support low-income and first generation undergraduates.</p>	\$50,225.20	\$50,225.20
<p>Max D. Phillips Endowed Scholarship Fund          Established September 2, 2016, with a gifts from Carter G. Phillips (BA 1973, DRH 2011) and Sue J. Henry; used to provide OSC scholarships. First-time recipients must be undergraduate students enrolled in the College of Arts and Sciences. Preference shall be given to candidates from Canton, Ohio who demonstrate financial need.</p>	\$50,224.24	\$100,000.00
<p>Gary T. and Annette Fazio Endowed Scholarship Fund          Established September 2, 2016, with a gift from Gary (BA 1972) and Annette Fazio; used to provide OSC scholarships. It is the donors' preference that first-time recipients be majoring in communication and come from a single parent household.</p>	\$50,171.56	\$100,000.00
<p>The Howard S. Biel Graduate Student Support Fund in Geography          Established September 2, 2016, with a gift from Howard S. Biel (MA 1971, PhD 1976); used to provide support to graduate students in the College of Arts and Sciences, Department of Geography.</p>	\$50,064.40	\$50,064.40

September 2, 2016 meeting, Board of Trustees

<p>Karen and Andy Ahijevych Nursing Scholarship Fund Established September 2, 2016, with gifts from Karen (BS 1970, MS 1971, PhD 1992) and Andy (BS 1967, MBA 1968) Ahijevych; used to provide OSC scholarships. First-time recipients must be undergraduate students enrolled in the College of Nursing and ranked as juniors or seniors. Candidates must be first generation students, have a minimum 2.0 grade point average, and demonstrate financial need. The donors prefer that the scholarships be used for tuition only.</p>	<p>\$50,010.00</p>	<p>\$100,000.00</p>
<p>The Buerck Family Scholarship Fund Established September 2, 2016, with gifts from Brett T. Buerck (BA 2005); used to provide OSC scholarships. First-time recipients must be undergraduate students with preference given to first generation students particularly candidates who have been raised by a single parent. Scholarships can be used for tuition, room and board, study abroad fees and travel expenses, including student teaching expenses, and additional educational expenses (including books).</p>	<p>\$50,000.00</p>	<p>\$500,000.00</p>
<p>The Stephen P. Burke Family Tutoring Endowment Fund Established September 2, 2016, with a gift from Stephen P. Burke (DDS 1992) of Dayton, Ohio; used to supplement the Department of Athletics personnel costs for the Student-Athlete Support Services Office.</p>	<p>\$50,000.00</p>	<p>\$150,000.00</p>
<p>The Reinhart Butter Annual Design Affair Fund Established September 2, 2016, with a gift from Dr. Reinhart F.H. Butter; used to support a workshop, round-table, debate, or lecture by renowned experts within the professional disciplines associated with the Ohio State University Department of Design.</p>	<p>\$50,000.00</p>	<p>\$50,000.00</p>
<p>The Tom W. Davis Men's Basketball Scholarship Fund Established September 2, 2016, with a gift from Tom W. Davis from Columbus, Ohio; used to supplement the grant-in-aid costs of an undergraduate student-athlete who a member of the men's basketball team.</p>	<p>\$50,000.00</p>	<p>\$150,000.00</p>
<p>The Drs. Carl and Lisa Dietrich Dental Scholarship Fund Established September 2, 2016, with gifts from Dr. Carl P. Dietrich III (DDS 1990) and Dr. Lisa H. Dietrich (DDS 1990); used to provide scholarships to students enrolled in the College of Dentistry with preference given to residents of the State of Ohio who demonstrate a well-rounded character, high moral standards, and a good work ethic during their time in the College.</p>	<p>\$50,000.00</p>	<p>\$50,000.00</p>

September 2, 2016 meeting, Board of Trustees

<p>The Marie Catherine Elliott '47 Scholarship Fund Established September 2, 2016, with a gift from Benjamin Henry, son of Marie C. Elliott (Shively); used to provide scholarship support to one undergraduate student enrolled in the College of Engineering who has a minimum grade point average of 3.0 and demonstrates financial need.</p>	\$50,000.00	\$50,000.00
<p>The Barbara Eng and Anna Eng Synchronized Swimming Athletic Scholarship Fund Established September 2, 2016, with a gift from Barbara Eng (BS 1969, MS 1971) Phoenixville, Pennsylvania; used to supplement the grant-in-aid costs of an undergraduate student-athlete who is a member of the synchronized swimming team.</p>	\$50,000.00	\$280,000.00
<p>The John C. "Jack" and Judy A. Fisher Family Endowed CFAES Scholarship Fund Established September 2, 2016, with gifts from John C. "Jack" (BS 1967, MS 1969) and Judith A. Fisher; used to provide a minimum of three OSC scholarships per year. First-time recipients must be enrolled in the College of Food, Agricultural, and Environmental Sciences and attending the Columbus campus or a regional campus including the Agricultural Technical Institute with preference given to candidates who are Ohio Farm Bureau Members or who have a relative who is an Ohio Farm Bureau Member. It is the donors' desire that one scholarship be awarded in each of these three focus areas: students who have expressed an interest in Agricultural Education (ACEL) and have participated in 4-H or FFA; students who have an interest in government affairs or public policy related to agriculture; students who have an interest in agri-business or finance related to agriculture. If there are no eligible candidates from a focus area, two scholarships may be awarded to candidates in one focus area.</p>	\$50,000.00	\$200,000.00
<p>Patricia A. Halloran Nursing Endowed Scholarship Fund Established September 2, 2016, with gifts from Patricia A. Halloran (BS 1963, MS 1964); used to provide OSC scholarships. First-time recipients must be sophomores enrolled in the College of Nursing, majoring in nursing with a minimum grade point average of 3.2 and demonstrate financial need.</p>	\$50,000.00	\$100,000.00
<p>Gerald J. Hudec Scholarship Auxiliary Fund Established September 2, 2016, with gifts from Gerald (BS 1967) and Jody Hudec; used to provide OSC scholarships designated to the College of Pharmacy. First-time recipients must be enrolled in the College of Pharmacy. This fund shall benefit the recipient or recipients of the Gerald J. Hudec Scholarship Fund provided they are eligible.</p>	\$50,000.00	\$125,000.00

September 2, 2016 meeting, Board of Trustees

<p>The Homer W. Joehlin Memorial Scholarship Endowment in Food, Agricultural, and Biological Engineering          Established September 2, 2016, with gifts from Stanley W. Joehlin (BAE 1960, <i>summa cum laude</i>; MS 1960) and children Kenneth A. Joehlin (BS 1980, MS 1982), Scott A. Joehlin (BS 1992), Linda E. Geist (BS 1978), and Rebecca Ford (BS 1984); used to provide OSC undergraduate scholarships designated to the Department of Food, Agricultural, and Biological Engineering (FABE) in the College of Food, Agricultural, and Environmental Sciences. First-time recipients shall be graduates of an Ohio high school with demonstrated financial need and have completed at least two semesters towards a degree in FABE. It is the donors' preference that the recipient shall have attended four years of high school in Ohio. Scholarships shall only be awarded to United States citizens or residents.</p>	<p>\$50,000.00</p>	<p>\$150,000.00</p>
<p>Harold M. and Nancy S. Keener Endowed Scholarship          Established September 2, 2016, with gifts from Harold M. (BAgrE <i>cum laude</i> 1967, MS 1968, PhD 1973) and Nancy S. Keener; used to support two (2) equal scholarships for sophomore students enrolled in the College of Food, Agricultural, and Environmental Sciences who have a 2.9 grade point average; one (1) scholarship for a student majoring in Food, Agricultural, and Biological Engineering and one (1) scholarship for a student majoring in Agricultural Systems Management.</p>	<p>\$50,000.00</p>	<p>\$50,000.00</p>
<p>Michael and Ann Birgitte LaRocco Scholarship          Established September 2, 2016, with gifts from Michael (BS 1978) and Ann Birgitte LaRocco; used to provide OSC scholarships. First-time recipients must be from the State of Ohio and be enrolled in either the Max M. Fisher College of Business or the College of Education and Human Ecology with preference given to candidates from the inner city of Cleveland or Columbus who are considered disadvantaged and are the first in their family to attend college.</p>	<p>\$50,000.00</p>	<p>\$100,000.00</p>
<p>The Wayne and Kathie Longbrake Scholarship Fund          Established September 2, 2016, with gifts from Wayne (BS 1967, MS 1974, PhD 1976) and Kathleen Longbrake; used to provide OSC scholarships. First-time recipients must be first generation college students with preference given to students from Stark, Wayne, Guernsey, or Muskingum counties in Ohio who volunteer in the community, have demonstrated leadership abilities, and have demonstrated financial need.</p>	<p>\$50,000.00</p>	<p>\$150,000.00</p>

September 2, 2016 meeting, Board of Trustees

<p>Dr. Michael and Kaylin Masonbrink Endowed Dentistry Scholarship Fund          Established September 2, 2016, with gifts from Dr. Michael (BA 1968, DDS 1971) and Mrs. Kaylin (BS 1970) Masonbrink; used to provide OSC scholarships. The donors request the scholarships provide tuition only. First-time recipients must be professional/doctoral students enrolled in the College of Dentistry with preference given to residents of the State of Ohio who are first generation dental students who demonstrate well-rounded character, high moral standards, and a good work ethic during their time in the college.</p>	\$50,000.00	\$200,000.00
<p>Dr. Michael Masonbrink and Kaylin Masonbrink Endowed Dentistry Scholarship Fund II          Established September 2, 2016, with gifts from Dr. Michael (BA 1968, DDS 1971) and Mrs. Kaylin (BS 1970) Masonbrink; used to provide OSC scholarships. The donors request the scholarships provide tuition only. First-time recipients must be professional/doctoral students enrolled in the College of Dentistry with preference given to residents of the State of Ohio who are first generation dental students who demonstrate well-rounded character, high moral standards, and a good work ethic during their time in the college.</p>	\$50,000.00	\$200,000.00
<p>Michael and Dina Morell CSE Scholarship Fund          Established September 2, 2016, with gifts from Michael A. Morell (BS 1993); used to provide OSC scholarships. First-time recipients must be a third or fourth year student enrolled in the Computer Science and Engineering program within the College of Engineering, Department of Computer Science Engineering, have a cumulative grade point average of 3.2 or higher and demonstrate financial need with preference given to candidates who have demonstrated leadership abilities. It is the donor's preference to maintain one award though the fund may be used to support additional students who meet the criteria.</p>	\$50,000.00	\$100,000.00
<p>Margaret and Vincent Petrella Scholarship Fund          Established September 2, 2016, with a grant from the Petrella Family Fidelity Charitable Gift Fund established by Vincent K. and Margaret A. Petrella (BS 1984); used to provide OSC scholarships. Preference shall be given to undergraduate students enrolled in the Max M. Fisher College of Business.</p>	\$50,000.00	\$250,000.00
<p>Tom and Susan Quinn Endowed Scholarship in Optometry Fund          Established September 2, 2016, with a gift from Drs. Thomas (OD 1979, MS 1981) and Susan (OD 1982) Quinn; used to provide OSC scholarships. First-time recipients must be entering their third year of study in the College of Optometry and demonstrate financial need and a history of volunteerism.</p>	\$50,000.00	\$100,000.00

September 2, 2016 meeting, Board of Trustees

<p>Professor Vincent T. Ricca Engineering Scholarship Fund          Established September 2, 2016, with gifts from Dr. Roy Koch (BS 1972, MS 1973); used to provide OSC scholarships. First-time recipients must be undergraduate students enrolled in the College of Engineering and be participating in the civil engineering program with a focus on water resources and environmental engineering or the environmental engineering program. Candidates must have a minimum 3.2 grade point average and demonstrate financial need. It is the donor's desire, that the scholarships be awarded with particular attention to, but not limited to, minority and/or female students to help diversify the College's student body and ultimately the engineering profession. It is the donor's intent to provide significant support to fewer students.</p>	<p>\$50,000.00</p>	<p>\$100,000.00</p>
<p>Sandy and Andy Ross Endowed Chadwick Director Support Fund          Established September 2, 2016, with a grant recommended by Sandra (BA 1970) and M. Andrew (BA 1964, JD 1967) Ross from their donor-advised fund at The Columbus Foundation; used to support the operation expenses of the Chadwick Arboretum and Learning Gardens including, but not limited to, research, extension, and student support.</p>	<p>\$50,000.00</p>	<p>\$50,000.00</p>
<p>Donovan D. and Shirley J. Schuster Endowed Fund          Established September 2, 2016, with gifts from Richard D. Schuster (JD 1981); used to provide OSC scholarships. First-time recipients must be enrolled in the Michael E. Moritz College of Law and demonstrate academic excellence and financial need based on their FAFSA applications with preference given to applicants who are married.</p>	<p>\$50,000.00</p>	<p>\$100,000.00</p>
<p>The Karen Shoupe and Robert J. Gilker Endowed Scholarship Fund          Established September 2, 2016, with gifts from Karen Shoupe (JD 1978) and Robert J. Gilker (JD 1978); used to provide OSC scholarship support to students enrolled in the Michael E. Moritz College of Law who demonstrate financial need, with first preference given to students from the Washington, DC metro area.</p>	<p>\$50,000.00</p>	<p>\$100,000.00</p>
<p>Dr. Ellamae Simmons Endowed Scholarship Fund          Established September 2, 2016, with a gift from Dr. Ellamae Simmons (BS 1948, MA 1950); used to provide scholarship support for students who are involved in one or more student organizations, volunteer in the community, and demonstrate leadership abilities with preference given to candidates who demonstrate financial need. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, female students of color.</p>	<p>\$50,000.00</p>	<p>\$50,000.00</p>

September 2, 2016 meeting, Board of Trustees

<p>Suguness Family Civil Engineering Endowed Scholarship Fund          Established September 2, 2016, with gifts from Suguneswaran S. Suguness (MS 1985); used to provide OSC scholarships. First-time recipients must be undergraduate students enrolled in the College of Engineering who are studying in the Department of Civil, Environmental, and Geodetic Engineering with preference given to students who demonstrate financial need and have earned a cumulative 3.2 grade point average. No more than three scholarships may be awarded annually.</p>	<p>\$50,000.00</p>	<p>\$100,000.00</p>
<p>Timothy A. Trautman Scholarship Fund          Established September 2, 2016, with a gift from Timothy A. Trautman (MS 1976); used to provide OSC scholarships. First-time recipients must be undergraduate students enrolled in the College of Arts and Sciences who are majoring in Natural Sciences. It is the donor's preference that one or more scholarships be awarded.</p>	<p>\$50,000.00</p>	<p>\$100,000.00</p>
<p>The Jonathan &amp; Olivia Wilkin Student Scholarship Fund          Established September 2, 2016, with a gift from Dr. Jonathan Wilkin (BA 1967; MS 1971; MD 1974) and Dr. Olive Wilkin (BS 1974); used to provide one or more scholarships to undergraduate or graduate students who have a minimum 3.0 grade point average, have completed the first two courses of beginning Japanese, and are committed to mastering the Japanese language as an integral part of his/her academic endeavor. Candidates must be enrolled in the Japanese language program at the time of application and demonstrate plans to continue the program during the scholarship period. Undergraduate students must be majoring in Japanese, and not in another language; and graduate students must have declared a primary focus on Japanese language.</p>	<p>\$50,000.00</p>	<p>\$50,000.00</p>
<p>The Langdon T. Williams Academic Coaching Fund          Established September 2, 2016, with a gift from Franklin International located in Columbus, Ohio; used to supplement the personnel costs of the Student Athlete Support Services academic coaching positions.</p>	<p>\$50,000.00</p>	<p>\$150,000.00</p>
<p>The Colonel Girard E. Besanceney Endowed Fund          Established September 2, 2016, with gifts from Colonel Girard E. Besanceney (BA 1973), Ohio State Newark Board of Trustees Chair, and resident of Hebron, Ohio; used as an unrestricted fund at the discretion of the dean of The Ohio State University at Newark to meet emerging priorities.</p>	<p>\$25,060.00</p>	<p>\$25,045.00</p>



September 2, 2016 meeting, Board of Trustees

Change in Name and Description of Named Endowed Fund (Foundation)

From: The I.A. Casper and Dolly Casper Symposium Endowment Fund

To: The I.A. Casper and Dolly Casper Fellows Program Fund

From: The Homer W. Joehlin Memorial Scholarship Fund in Food, Agricultural, and Biological Engineering

To: The Dolores A. Joehlin Memorial Scholarship Fund in Food, Agricultural, and Biological Engineering

Change in Name of Named Endowed Fund (Foundation)

From: The Bill Lhota '64 Endowed Scholarship Fund

To: The Bill and Sue Lhota Endowed Scholarship Fund

From: Cleo and Ella Toombs Medical Scholarship Fund

To: Benjamin and Cleo Toombs Medical Scholarship Fund

Change in Description of Named Endowed Fund (Foundation)

Hrusovsky Family Internship Fund

The O.A.R. "Heard the World" Scholarship Fund

Closure of Fund (University)

The Janet Garmhausen Bock Enrichment Fund for Ph.D. Students in Nursing

Total

\$16,377,719.06

\*Amounts establishing endowments as of July 31, 2016.

September 2, 2016 meeting, Board of Trustees

### **The S. J. Whalen Endowed Fund**

The Board of Trustees of The Ohio State University shall establish The S. J. Whalen Endowed Fund effective September 2, 2016, with a fund transfer by the College of Engineering, Department of Materials Science and Engineering of an unrestricted gift from the estate of S. J. Whalen (MS 1951).

The annual distribution from this fund shall be used to improve instructional labs in the College of Engineering, Department of Materials Science and Engineering. Expenditures from this fund shall be approved by the department's chair, in consultation with college's dean.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair of the Department of Materials Science and Engineering, in consultation with dean of the College of Engineering or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the College of Engineering that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the college named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the college's dean or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

### **The S. J. Whalen Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University shall establish The S. J. Whalen Endowed Scholarship Fund effective September 2, 2016, with a fund transfer by the College of Engineering, Department of Materials Science and Engineering of an unrestricted gift from the estate of S. J. Whalen (MS 1951).

The annual distribution from this fund shall be used to provide undergraduate students in the College of Engineering, Department of Materials Science and Engineering. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair of the Department of Materials Science and Engineering, in consultation with dean of the College of Engineering or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the College of Engineering that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the college named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the college's dean or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

#### **The Grant S. Frazer Memorial Scholarship Fund**

The Board of Trustees of The Ohio State University shall establish The Grant S. Frazer (MS 1986, MBA 2003) Memorial Scholarship Fund effective September 2, 2016, with gifts from the Frazer family and friends.

The annual distribution from this fund shall provide scholarships for students enrolled in the College of Veterinary Medicine who demonstrate a love of the profession and an extraordinary work ethic. Recipients shall be selected by the college's dean, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the dean of the College of Veterinary Medicine or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

#### **The Randy Hodson Memorial Endowed Fund**

The Board of Trustees of The Ohio State University shall establish The Randy Hodson Memorial Endowed Fund effective September 2, 2016, with a fund transfer by the College of Arts and Sciences, Department of Sociology.

The annual distribution from this fund shall be used to provide support to students and/or faculty members in the Department of Sociology. Awards may be used for travel, stipends or other types of support at the discretion of the chair of the department. Student scholarship recipients will be selected by the chair of the department, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the

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criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the college that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the college named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the executive dean of the College of Arts and Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

#### **Phyllis J. Bailey / Varsity "O" Women Endowment Fund**

The Phyllis J. Bailey Endowment Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the friends and colleagues of Phyllis J. Bailey who wish to extend their appreciation and thanks for Phyllis J. Bailey's tireless devotion to nurturing and promoting women's athletics at The Ohio State University. Effective September 2, 2016, the fund name shall be revised.

It was always the dream of Ms. Bailey to recognize the women who have contributed to the honor and fame of The Ohio State University in the field of athletics. In 1993, her dream came true; procedures were adopted by a group of former women athletes known as the Varsity "O" Women's Alumni Association, for the induction of women into The Ohio State University Sports Hall of Fame. A charter class of women was inducted in September 1993.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income of the Phyllis J. Bailey / Varsity "O" Women Endowment Fund shall be used to fund the programs, activities and expenses necessary to promote women in athletics at The Ohio State University. Specifically, the annual income may be used to (1) supplement student-athlete grant-in-aid scholarship costs of women athletes - the recipients shall be chosen by the Director of Athletics, or his/her designee, in consultation with the University Committee on Student Financial Aid; (2) to supplement expenses associated with the induction of women into The Ohio State University Sports Hall of Fame; (3) to conduct community symposiums to feature our most talented women athletes; and (4) to support any other projects that carry forward the mission of promoting women in athletics at The Ohio State University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use, shall be designated by the Board of Trustees, in consultation with the Director of Athletics, or his/her designee in order to carry out the desire of the donors.

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### **The Demkee Athletic Scholarship Endowment Fund**

The Demkee Athletic Scholarship Fund was established February 1, 1985, by the Board of Trustees of The Ohio State University with a gift from the Demkee family of Wooster, Ohio, through the Demkee Scholarship Fund. The name was changed to The Demkee Athletic Award Endowment Fund and description was revised April 4, 2008. The fund name and description were further revised on August 30, 2013. Effective September 2, 2016, the fund shall be closed and the gifts shall be transferred to The Demkee Dental Student Dentist-Athletic Provider Fund.

### **The Teckie and Don Shackelford Chair in Canine Medicine**

The Thekla R. and Donald B. Shackelford Professorship Fund in Canine Medicine was established June 1, 2001, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Teckie (MA, Education, 1969) and Don Shackelford. The required funding level was reached and the professorship was established February 4, 2005. The required funding level for an endowed chair has now been reached. Effective September 2, 2016, the chair shall be established.

The annual distribution from this fund shall be used to provide a chair position to be held by an eminent faculty member at the College of Veterinary Medicine who has distinguished himself/herself in the clinical sciences specifically related to canines, maintains an active and productive research program, and who is an effective educator-teacher. Selection shall be made as recommended by the dean of the College of Veterinary Medicine with the associate dean for Research, as well as the chairperson of the Department of Veterinary Clinical Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Laborers' Local 423 Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Laborers' Local 423 Scholarship Fund effective September 2, 2016, with a gift from Eastland Manor, Inc.

The annual distribution from this fund shall be used to provide scholarships with preference for, but not limited to, children or grandchildren of members of the Local 423 who are in good standing, and the children or grandchildren of members of the Local 423 who have

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retired and maintained continuous membership during their lifetime. The donor through Local 423 agrees to provide the University with information the University may need to validate scholarship eligibility in furtherance of those donor preferences. Once this preference is exhausted, scholarships are to support first generation college students. If no candidates are identified, scholarships are to support students with demonstrated financial need. It is the donor's intent to support students at the cost of attendance. Recipients are selected by Student Financial Aid. Every effort will be made to contact the president of the Local 423 each year to confirm a student's eligibility for the award provided that the Local 423 shall provide such confirmation to the University within five (5) business days of the receipt of such request.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive director of Student Financial Aid or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Blue Buffalo Veterinary Clinical Trials Office Endowed Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Blue Buffalo Veterinary Clinical Trials Office Endowed Fund effective September 2, 2016, with gifts from the Blue Buffalo Company.

The annual distribution from this fund shall be used to support operational expenses for the veterinary clinical trials office (CTO) to include staff, faculty, facilities, technology and equipment as recommended by the director of the CTO and approved by the dean of the College of Veterinary Medicine or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Robert J. Weiler Real Estate Endowed Scholarship in Law**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Robert J. Weiler Real Estate Endowed Scholarship in Law effective September 2, 2016, with a gift from Dr. Robert J. Weiler (MA 1964, PhD 1968).

The annual distribution from this fund shall provide scholarships. It is the donor's preference that the University provide at least three (3) scholarships in perpetuity. First time recipients must be enrolled in the Michael E. Moritz College of Law and should have an expressed interest in the real estate field. Each scholarship will provide up to 75% of the cost of law school tuition. If the recipient(s) of the scholarship(s) is an out-of-state resident, the scholarship will pay up to 75% of the out-of-state tuition for a period of one year while the recipient(s) establishes residency in the state of Ohio. It is the desire of the donor that the scholarships be awarded with particular attention to, but not limited to, African-American students who demonstrate financial need. Scholarship recipients shall be selected by the dean of the college or his/her designee, in consultation with Student Financial Aid and shall be known as *Robert J. Weiler Scholars*.

The scholarships are portable if the recipients change Ohio State campuses, transferable if they change major, and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Michael E. Moritz College of Law or his/her designee. Modifications to endowed funds shall

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be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Robert H. Schottenstein and Jeri Beth Block Cancer Endowment Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Robert H. Schottenstein and Jeri Beth Block Cancer Endowment Fund effective September 2, 2016, with gifts from Robert H. Schottenstein and Jeri Beth Block, loyal philanthropists, advocates and volunteers who have shaped the university through service on the Board of Trustees, the Foundation Board, the James Foundation Board, the Wexner Center, Max M. Fisher College of Business, and Pelotonia. This endowed fund furthers their longstanding commitment to supporting research, education and patient care.

The annual distribution from this fund shall provide support for special initiatives or innovative research of the OSU Comprehensive Cancer Center (OSU CCC) and the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James), especially activities to advance the Cancer Free World and Drug Development Institute programs. Expenditures from this fund shall be approved by the chief executive officer of The James and the director of the OSU CCC.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James and the director of the OSU CCC.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James and the director of the OSU-CCC. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Cloyd Veterinary Medicine Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Cloyd Veterinary Medicine Endowed Scholarship Fund effective September 2, 2016, with gifts from G. Gilbert Cloyd (DVM 1969).

The annual distribution from this fund shall be reinvested until the principal balance reaches \$2,500,000 or until such time the donor's estate gift is realized, whichever comes first. From that time forward, the annual distribution shall be used to provide up to four scholarships of equal value. The first awarding year, two scholarships shall be awarded to two third year students and two fourth year students. The second awarding year, and thereafter, the two scholarships awarded to third year students in the previous year can be renewed or can be awarded to two different fourth year students, and two new third year students shall be selected. To qualify, candidates must demonstrate financial need, academic excellence, and leadership ability. Recipients will be selected by the college's dean or his/her designee, in consultation with Student Financial Aid.



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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Dr. Marjorie Josephine Cram Chema Memorial Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Dr. Marjorie Josephine Cram Chema (BS 1971) Memorial Scholarship Fund effective September 2, 2016, with gifts from Dr. Michael Chema (BS 1971).

The annual distribution from this fund shall be used to provide scholarships. The donor requests that first-time recipients be graduates of Commonwealth-Parkview School in Puerto Rico. If a qualified candidate cannot be identified, graduates of any high school in Puerto Rico may be eligible. Expenditures from this fund shall be approved by Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Match distributions are not eligible to be reinvested in the fund's principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the

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purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Auxiliary to the OVMA Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Auxiliary to the OVMA Endowed Scholarship Fund effective September 2, 2016, with gifts from the Auxiliary to the Ohio Veterinary Medical Association.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be enrolled in the College of Veterinary Medicine. First preference shall be given to students who have a family member who is a member of the OVMA. Second preference shall be given to students who have a family member who is a veterinarian. Scholarship recipients shall be selected by the scholarship committee in the College of Veterinary Medicine, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Jarrett Family Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Jarrett Family Scholarship Fund effective September 2, 2016, with gifts from Charles and Stephanie (JD 1981) Jarrett.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be enrolled in the Michael E. Moritz College of Law. Candidates'

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applications must demonstrate financial need, perseverance in overcoming obstacles, determination to strive toward attaining individual goals, and evidence of a commitment to professional growth as determined by the dean of admissions. Scholarship recipients shall be selected by the dean of admissions, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Michael E. Moritz College of Law or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Harold T. Sargis Memorial Endowed Medical Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Harold T. Sargis Memorial Endowed Medical Scholarship Fund effective September 2, 2016, with gifts from the Margaret E. Sargis Trust in memory of Dr. Harold T. Sargis (BA 1936, MD 1941).

The annual distribution from this fund shall be used to provide scholarship assistance to worthy students enrolled in the College of Medicine. Expenditures from this fund shall be approved by the dean of the college. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **David and Isabel Perry Endowment Fund for ALS Research**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the David and Isabel Perry Endowment Fund for ALS Research effective September 2, 2016, with gifts from the estate of Isabel H. Perry (BS 1943) of Sylvania, Ohio in memory of her husband, David V. Perry (BSBA 1942).

The annual distribution from this fund shall be used to support the advancement of medical knowledge, including both basic and clinical research, towards finding the cause, innovative treatments and cure for ALS (Amyotrophic Lateral Sclerosis or Lou Gehrig's Disease). The distribution may support, but is not limited to, scientific supplies, equipment, salaries for research personnel and activities required for quality medical research. Expenditures from this fund shall be approved by chairperson of the Department of Neurology, in consultation with the dean of the College of Medicine.

If medical research and advancements have resulted in there no longer being a need for research on ALS, as determined in the sole discretion of the Board of Trustees and the dean of the College of Medicine, then such income from the fund will be used by the said college to support medical research, toward finding cures and innovative treatments for diseases afflicting mankind, with priority given to research focusing on other diseases of a neurodegenerative order.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Neurology, in consultation with the dean of the College of Medicine or their designees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chairperson of the Department of Neurology and dean of the College of Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

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### **Charles Wise Glenn College Founders Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Charles Wise Glenn College Founders Scholarship Fund effective September 2, 2016, with gifts from Charles R. Wise.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be enrolled in the professional masters program at the John Glenn College of Public Affairs. It is the donor's preference that the scholarship support no more than two students annually. Per the Ohio Scholarship Challenge, the goal is for the distribution to be awarded annually. Preference given to students that are in an assistantship. These recipients shall be highly qualified recruitable students. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid and approved by the college's dean. The recipients will be given a statement on Charles Wise.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the John Glenn College of Public Affairs, or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Donald Houser - GearLab Alumni Graduate Student Assistance Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Donald Houser - GearLab Alumni Graduate Student Assistance Fund effective September 2, 2016, with gifts from Donald R. Houser and alumni and friends of the OSU Gear and Power Transmission Research Laboratory (OSU GearLab).

The annual distribution from this fund shall be used to provide an annual award to an outstanding graduate student being recruited by the OSU GearLab (currently the Gear and Power Transmission Research Laboratory). Recipients will be selected using procedures designated by the director of the OSU GearLab. It is the donors' desire that particular attention be given to, but not limited to, United States citizens or residents.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

If the fund's principal balance reaches the minimum required to establish an endowed fellowship at that time, the fund shall be revised accordingly.

Should OSU GearLab cease to exist, this award will be directed to the Mechanical Engineering Graduate Studies Committee who shall use the award for a qualified individual studying in the mechanical design or vibration and acoustics areas.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Engineering or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Robert A. Rapp Visiting Scholar Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Robert A. Rapp Visiting Scholar Fund effective September 2, 2016, with gifts from Dr. David Slate Williams (PhD 1978), Louise Williams and friends and family of Robert A. Rapp.

The annual distribution from this fund shall be used to support a visiting scholar in the Department of Materials Science and Engineering as recommended by the department's chair, in consultation with the department's faculty and approved by the dean of the College of Engineering.

If in the future, the fund's gifted endowment principal reaches the required funding level at that time to establish an endowed professorship the fund shall be revised to the Robert A. Rapp Endowed Professorship. Thereafter, the annual distribution from this fund shall be used to support an endowed professorship in the College of Engineering, Department of Materials Science and Engineering. Appointment to the position shall be recommended to the Provost by the dean of the College of Engineering and approved by the University's Board of Trustees. The activities of the professorship shall be reviewed no less than every four years by the college's dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Webber Family I Know I Can Founders' Endowed Scholarship**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Webber Family I Know I Can Founders' Endowed Scholarship effective September 2, 2016, with gifts from David B. Webber (BS 1976) and Cynthia H. Webber (BS 1977).

The annual distribution from this fund shall be used to provide a scholarship(s) for a student(s). First-time recipients must be identified by I Know I Can (IKIC) as eligible to receive an IKIC Founders' Scholarship. The value of the award shall be up to the full annual cost of tuition and fees and shall be awarded as a last dollar scholarship after all other financial aid resources have been identified. If the annual distribution exceeds the amount awarded to the student, the excess can be used to award additional scholarships to additional students using the same criteria. The recipient(s) shall be selected by Student Financial Aid, in consultation with IKIC.

If IKIC changes the scholarship criteria of the Founders' Scholarship or if IKIC no longer offers Founders' Scholarships or if a Founders' Scholar is not able to be identified by IKIC for more than three consecutive years, Student Financial Aid may offer scholarship support from the fund to any student currently receiving external scholarship support from IKIC. If IKIC should cease to exist, Student Financial Aid may offer scholarship support to any student demonstrating a high level of financial need who graduated from a school district served by IKIC at the time of its dissolution. Expenditures from this fund shall be approved by Student Financial Aid.

Scholarships are portable if the recipients change campuses, transferable if they change major, and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Peng Chen and Daisy Yen Endowed Graduate Assistance Fund  
in Family Resource Management in Honor of Sherman Hanna**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Peng Chen and Daisy Yen Endowed Graduate Assistance Fund in Family Resource Management in Honor of Sherman Hanna effective September 2, 2016, with gifts from Dr. Peng Chen (MS 1996, PhD 1997) and Daisy Yen (MS 1995).

The annual distribution from this fund shall be used to support students in their first year of study in the Consumer Sciences graduate program in the College of Education and Human Ecology who have expressed an interest in family financial management. Recipients will be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Education and Human Ecology or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Drs. Steven A. Goldberg and Morris W. Goldberg Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Drs. Steven A. Goldberg (DDS 1979, MS 1988) and Morris W. Goldberg Endowed Scholarship Fund effective September 2, 2016, with gifts from the estate of Morris W. Goldberg (BA 1949, DDS 1952).



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The annual distribution from this fund shall be used to provide scholarships to students enrolled in the College of Dentistry. Recipients will be selected by the college's dean or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Dentistry or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Marvin T. Batte Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Marvin T. Batte Endowed Scholarship Fund effective September 2, 2016, with gifts from John V. Magee (BS 1981, JD 1984) and Irene L. Wallbaum (BS 1981, MS 1983).

This fund is in honor of Professor Emeritus, Dr. Marvin T. Batte (PhD University of Illinois, MS University of Kentucky, BS Eastern Kentucky University). Dr. Batte served as a faculty member at Ohio State from 1980 – 2011 for the Department of Agricultural, Environmental and Development Economics in the College of Food, Agricultural, and Environmental Sciences.

The annual distribution from this fund shall be used to provide scholarships. It is the donors' preference that this scholarship be merit-based, with additional considerations to include professional experience, internships, and involvement in student organizations. It is the donors' preference that first-time recipients are juniors, seniors, or graduate students and be enrolled in the College of Food, Agricultural, and Environmental Sciences with preference given to candidates studying in the Department of Agricultural, Environmental and Development Economics. It is the donors' preference that the scholarship support up to two students annually. Per the Ohio Scholarship Challenge, the goal is for the distribution to be awarded annually. Scholarship recipients shall be selected by the scholarship committee in the College of Food, Agricultural, and Environmental Sciences, in consultation with the department's chair or his/her designee and Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Match distributions are not eligible to be reinvested in the fund's principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Baker Family Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Baker Family Scholarship Fund effective September 2, 2016, with a gift from Rodney (BS 1955, JD 1955) and Gayle Baker.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be enrolled in the College of Law and demonstrate financial need. Scholarship recipients shall be selected by the college's dean of admissions, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if

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such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the college's dean or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **D. Keith and Hallie H. Grossman Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the D. Keith and Hallie H. Grossman Scholarship Fund effective September 2, 2016, with a gift from D. Keith Grossman (BS 1983).

The annual distribution from this fund shall provide scholarships to a student(s) enrolled in the Integrated Business and Engineering Honors program in the College of Engineering and Max M. Fisher College of Business, with a preference for student(s) majoring in Biomedical Engineering and demonstrating strong academic performance. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid. The committee may apply a secondary preference for students who meet these academic criteria, and also demonstrate financial need. The scholarship may be renewed each year for up to four total academic years, provided the student demonstrates annually that these academic criteria continue to be met.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering, or his/her designee, in consultation with the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) with the agreement of the donor named above for as long as the donor is alive and able to be contacted, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee, in consultation with the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Carolyn Merry Women's Basketball Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Carolyn Merry Women's Basketball Scholarship Fund effective September 2, 2016, with a gift from Robert K. Redfield of Hilliard, Ohio, in honor of his spouse Carolyn Merry, former professor and chairperson of the Department of Civil and Environmental Engineering and Geodetic Science.

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The annual distribution from this fund shall supplement the grant-in-aid costs of an undergraduate student-athlete who is a member of the women's basketball team. Scholarship recipients shall be selected by the director of the Department of Athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Deborah Faulkner Shea Memorial Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Deborah Faulkner Shea Memorial Scholarship Fund effective September 2, 2016, with a gift from Phillip (BS 1958) and Suzanne Faulkner.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients should be based on recommendations of the Dallas-Ft. Worth Alumni Club. Scholarship recipients shall be selected by Student Financial Aid, in coordination with the Dallas-Ft. Worth Alumni Scholarship Committee.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive director of Student Financial Aid or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Margie and Dave Williams Engineering Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Margie and Dave Williams Engineering Scholarship Fund effective September 2, 2016, with gifts from David B. and Margaret J. Williams.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be undergraduate students enrolled in the College of Engineering who demonstrate financial need. Preference shall be given to students who represent the first generation of his/her family to attend college. It is the donors' preference that the scholarship provide full tuition support to one or more students. Per the Ohio Scholarship Challenge, the goal is for the distribution to be awarded annually. Scholarship recipients shall be selected by the College's scholarship committee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the Provost, and the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Class of 1974 Distinguished Student Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish

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the Class of 1974 Distinguished Student Endowed Scholarship Fund effective September 2, 2016, with gifts from the Hospital & Health Administration Class of 1974.

The annual distribution from this fund shall be used to provide scholarships with a preference given to students in the Master of Health Administration (MHA) program. If the MHA program no longer exists, the scholarships may be awarded to students in any program related to hospital administration. Scholarship recipients shall be selected by the Chair of the Division of Health Services Management and Policy and the MHA Program director, in consultation with the Graduate School or Student Financial Aid if the Graduate School ceases to exist.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 5, 2019 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 5, 2019 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Public Health or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Sean and Anna Delaney Endowed Scholarship in Veteran Services for the College of Social Work**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Sean (MSW 2014) and Anna Delaney Endowed Scholarship in Veteran Services for the College of Social Work effective September 2, 2016, with a gift from Rick (BS 1982) and Carol (BS 1983, MD 1987) Delaney.

The annual distribution from this fund shall be used to provide scholarships. The endowed fund's annual distribution shall be used to provide scholarships to support a participant in The Ohio State University College of Social Work Student Trainee Program placed at the Walter Reed National Military Medical Center through The Walter Reed/College of Social

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Work Collaborative for Excellence in Service to Veterans. First-time recipients must be enrolled in the College of Social Work and demonstrate a commitment to working with veterans post-graduation while following an educational plan consistent with high quality preparation for working with said population. If The Walter Reed/College of Social Work Collaborative for Excellence in Service to Veterans ceases to exist, the scholarship will support students who demonstrate an interest in working with veterans post-graduation. Scholarship recipients shall be selected by the current mechanism established by the college's dean, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Social Work or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Class of '69 Chemical Engineering Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Class of '69 Chemical Engineering Endowed Scholarship Fund effective September 2, 2016, with gifts from the Chemical Engineering Class of 1969.

The annual distribution from this fund shall be used to provide one or more scholarships to undergraduate students enrolled in the College of Engineering who are majoring in Chemical and Biomolecular Engineering. Scholarship recipients shall be selected by the department scholarship committee, in consultation with the college's scholarship committee and Student Financial Aid.

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The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before May 11, 2019 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before May 11, 2019 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Barry and Joan Gluck Students First Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Barry and Joan Gluck Students First Fund effective September 2, 2016, with a gift from Barry (BA 1973) and Joan Gluck.

The annual distribution from this fund shall be used to support innovative projects for students in the Division of the Social and Behavioral Sciences, College of the Arts and Sciences for students who demonstrate financial need. The funds can be used to support internships, awards or other innovative programs suggested by and approved by the dean of Social and Behavioral Sciences.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of



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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of Barry and Joan Gluck that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Science or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Minnie M. McGee MEP Eminence Endowment Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Minnie M. McGee (MS 1976) MEP Eminence Endowment Fund effective September 2, 2016, with gifts from the Minority Engineering Advisory Board and friends.

The annual distribution shall provide scholarships. Per the group's request, first-time recipients must be undergraduate students enrolled in the College of Engineering who demonstrate academic merit. First preference shall be given to third or fourth year students, second preference shall be given to first and second year students. It is the group's desire that the scholarships be awarded with particular attention to, but not limited to, African American, Hispanic American, or Native American students. Furthermore, it is the group's desire that in addition to academic merit, considerations are given to candidates who demonstrate financial need, are first generation college students and demonstrate socioeconomic disadvantage.

Scholarship recipients shall be selected by the director of the MEP, in consultation with the college's scholarship committee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge and the annual distribution will not be matched. From that time forward, the scholarships will not be required to be portable, transferable, and renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean or the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **P&G Steven W. Jemison Endowed Scholarship in Law Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the P&G Steven W. Jemison (JD 1975) Endowed Scholarship in Law Fund effective September 2, 2016, with gifts from alumni of the college employed at P&G and P&G matching gifts.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be enrolled in the Michael E. Moritz College of Law. Scholarship recipients shall be selected by the college's dean of admissions, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2019, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2019, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Michael E. Moritz College of Law or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Dr. Robert G. Sigler Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. Robert G. Sigler Scholarship Fund effective September 2, 2016, with gifts from Dr. Robert Sigler (DVM 1975).

The annual distribution from this fund shall be used to provide scholarships. It is the donor's intent to provide significant financial support to a fewer number of students. First-time recipients must be second, third, or fourth year students from the State of Ohio who are enrolled in the College of Veterinary Medicine's DVM program and have demonstrated an interest in small animal medicine. Additionally, first-time recipients must be in good academic standing with the University and demonstrate financial need. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2021 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2021 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Bull Family Study Abroad Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Bull Family Study Abroad Scholarship Fund effective September 2, 2016, with a gift from David (MS 1967) and Nancy (PhD 1992) Bull.

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The annual distribution from this fund shall be used to provide study abroad scholarships. First-time recipients must be enrolled in the College of Food, Agricultural and Environmental Sciences. Scholarship recipients shall be selected by the college's dean or his/her designee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural or Environmental Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Medicine and the Arts Endowment Fund at The Ohio State University Wexner Medical Center**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Medicine and the Arts Endowment Fund at The Ohio State University Wexner Medical Center effective September 2, 2016, with initial gifts from Dr. Linda C. Stone (MD 1979) and Laurence B. Stone of Columbus, Ohio; and contributions from other donors.

The annual distribution from this fund shall be used for the Medicine and the Arts program, a part of the Humanism in Medicine Initiative in the College of Medicine, providing visual and performing arts programs and events for students, faculty, staff and patients at the college and at The Ohio State University Wexner Medical Center. Fund allocation shall be made by the dean of the college, in consultation with a representative of the Humanism in Medicine committee, the Medicine and the Arts board (or their alternatives having oversight of respective programs) and with the executive vice president of health sciences.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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#### **Don W. Miller Education Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Don W. Miller Education Fund effective September 2, 2016, with gifts from James Ellis (BS 1983), Ted Quinn and family and friends of Don Miller.

The annual distribution from this fund shall be used to provide scholarships to the College of Engineering, Department of Mechanical and Aerospace Engineering. First time recipients shall be enrolled in the Nuclear Engineering program. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid and the faculty and chair of the Nuclear Engineering program.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Guzzetta Family Endowed Ohio State University Graduate Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Guzzetta Family Endowed Ohio State University Graduate Scholarship Fund effective September 2, 2016, with gifts from Kathleen (Shea) Guzzetta, Robert F. Guzzetta (BS 1984, Life Member of the OSUAA), and other interested parties in honor of Robert's father, Dr. Franklin H. Guzzetta (BS 1957, PhD 1961, Life Member of the OSUAA).

The annual distribution from this fund shall be used to provide scholarship support. The University shall make a good conscience effort to award the scholarships based on the following selection criteria in descending order listed below. The criteria will reset each selection period. Candidates shall:

- Demonstrate financial need.
- Be United States citizens or legal residents to the extent allowable by federal and state law and University policy.
- Be graduate students who are enrolled in the College of Arts and Sciences or its successor and majoring in chemistry or the Max M. Fisher College of Business (Business) or its successor.
- Be full-time graduate students, attending the Columbus campus or its successor degree program.
- Have a minimum 3.2 cumulative grade point average and be in good academic and good conduct standing with the University.
- Demonstrate leadership abilities via significant involvement in community service.
- Hold undergraduate degree(s) from these universities in the following order of preference: The Ohio State University (Columbus, OH), Miami University (Oxford, OH), Capital University (Columbus, OH), and/or Georgetown University (Washington, D.C.).

Recipients shall be selected by the Graduate School, in consultation with the respective deans and Student Financial Aid. If the Graduate School ceases to exist, recipients shall be selected by Student Financial Aid.

The University reasonably may modify any criteria used to select scholarship recipients to the extent that such criteria are determined by the University, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Graduate School.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Graduate School. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Gary Kinzel Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Gary Kinzel Endowed Scholarship Fund effective September 2, 2016, with gifts from the MAE Advisory Board, friends and family of Gary Kinzel (BME 1968, MS 1969).

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be enrolled in a degree program in the Department of Mechanical and Aerospace Engineering. Scholarship recipients shall be selected by the scholarship committee in the department, in consultation with the College of Engineering and Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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### **The Jack and Sandra Cotter Study Abroad Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Jack and Sandra Cotter Study Abroad Scholarship Fund effective September 2, 2016, with gifts from Jack (BS 1963, MBA 1969) and Sandra (BS 1983) Cotter.

The annual distribution from this fund shall be used to provide study abroad scholarships to undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences. First preference shall be given to students majoring in Agricultural, Environmental, and Development Economics; second preference shall be given to students in any other major within the college. Scholarship recipients shall be selected by the college's scholarship committee under the guidelines approved by the college's dean or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Donna Helterbrant Jackson Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Donna Helterbrant Jackson Scholarship Fund effective September 2, 2016, with gifts from Bruce and Donna (BS 1974) Jackson.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be members of the Alumnae Scholarship Housing (ASH). If no members of ASH are eligible to receive this award, scholarships may support any student with demonstrated financial need. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, female students. Scholarship recipients shall be selected by Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.



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This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive director of Student Financial Aid or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Michael H. and Jo Ann Carpenter Scholarship Fund III**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Michael H. and Jo Ann Carpenter Scholarship Fund III effective September 2, 2016, with gifts from Michael H. (BA 1974, JD 1977) and Jo Ann A. (BS 1974, BS 1978) Carpenter.

The annual distribution from this fund shall be used to provide scholarships in an amount equal to 100% of in-state tuition for an admitted first-year student at the Michael E. Moritz College of Law. Candidates must have superior academic credentials as demonstrated by an LSAT score that is among the highest scores in the entering class and a minimum grade point average of 3.25. Scholarship recipients will be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2019, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2019, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge and the annual distribution will not be matched. From that time forward, the scholarships will not be

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required to be portable, transferable, and renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult dean of the Michael E. Moritz College of Law or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Colonel Jon T. Hoffman, USMCR Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Colonel Jon T. Hoffman, USMCR Scholarship Fund effective September 2, 2016, with a gift from Colonel Jon T. Hoffman (MA 1989) and Ms. Mary C. Hoffman.

The annual distribution from this fund shall be used to provide one or more scholarships to support an undergraduate student(s) participating in the WWII Study Abroad program. Should the program cease to exist, distribution will provide one or more scholarships to a history student(s) with preference for military history studies. Scholarship recipients shall be selected by the chair of the Department of History or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair of the Department of History or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences or his/her designee. Modifications to endowed

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funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Grayce M. Sills Nursing Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Grayce M. Sills (MA 1964, PhD 1968, DRH 2005) Nursing Scholarship Fund effective September 2, 2016, with gifts from Anastasia M. Christopher (BS 1974, MS 1976).

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be graduate students in the College of Nursing. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge and the annual distribution will not be matched. The scholarships will not be required to be portable, transferable, and renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Yost Critical Difference for Women Emergency Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Yost Critical Difference for Women Emergency Fund effective September 2, 2016, with gifts from Brenda Yost (BS 1973, MS 1977) and matching gifts from Wells Fargo & Company.

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The annual distribution from this fund shall be used to provide scholarships. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female undergraduate students who have interrupted their educational process before completing their degrees. Scholarship recipients shall be selected, in consultation with the Critical Difference for Women Scholarship Selection Committee, the director of The Women's Place and Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2019, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2019, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor and Wells Fargo & Company named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of The Women's Place or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **FEH Student Scholarship Endowment Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the FEH Student Scholarship Endowment Fund effective September 2, 2016, with gifts from Liza Reed (BS 2006, MS 2010) and friends of the Fundamentals of Engineering for Honors Program.

The annual distribution from this fund shall be used to provide scholarships designated to the College of Engineering, Fundamentals of Engineering for Honors Program (FEH). First-time recipients shall be enrolled in the College of Engineering and have completed at least one semester of the FEH or equivalent honors introduction to engineering program that may be established in the future. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

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The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Dickey Family Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dickey Family Endowed Scholarship Fund effective September 2, 2016, with gifts from James M. Dickey IV (BS 1983) and Accenture.

The annual distribution from this fund shall be used to provide scholarships for the College of Engineering, Department of Integrated Systems Engineering. First-time recipients must have a cumulative grade point average of 3.2 or higher, demonstrate financial need and be a third year student enrolled in the Integrated Systems Engineering program. Preference shall be given to candidates who have demonstrated qualities which are highly valued by Accenture such as leadership, excellent communication skills, and being active in extracurricular activities. It is the donors' preference that the scholarship support one student annually. Per the Ohio Scholarship Challenge, the goal is for the distribution to be awarded annually. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with the chair of the program and Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020 the University will match annual

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distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Kohn Wolf Honors & Scholars Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Kohn Wolf Honors & Scholars Scholarship Fund effective September 2, 2016, with gifts from Abraham and Idelle (BS 1974) Wolf.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients shall be enrolled in the Honors & Scholars programs, with a preference for those with a business or health sciences major. Additional consideration shall be given to candidates who demonstrate financial need, but do not qualify for federal or state need-based grants. It is the donors' intent to provide a larger impact by supporting fewer students. Scholarship recipients shall be selected by the director of the Honors & Scholars program, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

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The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Honors & Scholars program or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Connie S. and Phillip H. Meade Patient Advocacy Fund in Bone Marrow Transplant**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Connie S. and Phillip H. Meade Patient Advocacy Fund in Bone Marrow Transplant effective September 2, 2016, with gifts made in memory of Connie S. Meade, RN and given in honor of her passion for oncology nursing, from her family, friends and colleagues.

The annual distribution from this fund shall be used to support educational, programmatic and assistance activities in Bone Marrow Transplant at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Projects funded shall focus on the enhancement of the patient care experience for all bone marrow transplant patients and their caregivers while at the medical center's facilities undergoing medical care and treatment. Project support shall be restricted to hospital-based, owned items that improve the patient experience, such as but not limited to, equipment, supplies, technology and other amenities; and may include expenses related to the program's support group activities for patients and caregivers when held by The James.

Fund expenditures shall be recommended by the program director and approved by the chief executive officer of The James. Types of expenditures must be consistent with the medical center's Compliance policies (such as its Guidance regarding Gifts to Beneficiaries or its successor); and be in accordance with The James, Ohio State's Wexner Medical Center, state and federal health care policies, including if used for certain statutory exceptions on a limited basis.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the program director or the chief executive officer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In

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seeking such modification, the University and the Foundation shall consult the chief executive officer of The James. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Tosh Otani Memorial Program Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Tosh Otani Memorial Program Fund effective September 2, 2016, with gifts from the Otani family and friends.

The annual distribution from this fund shall be used to provide need-based scholarships for entering first-year undergraduate students to attend the University's First Year Experience (FYE) Leadership Collaborative. It is the donors' preference to support low-income and first generation undergraduates. If in the future the FYE Leadership Collaborative ceases to exist, the preference is that the annual distribution be used to support first-generation students benefiting from a first year experience program. It is the donors' intent to fulfill the land grant mission of the University by providing access to a quality education for its undergraduate students. Recipients will be selected by the Office of Undergraduate Admissions, University Orientation, and First Year Experience, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of University Orientation and First Year Experience. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Max D. Phillips Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Max D. Phillips (BA 1948) Endowed Scholarship Fund effective September 2, 2016, with a gifts from Carter G. Phillips (BA 1973, DRH 2011) and Sue J. Henry.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be undergraduate students enrolled in the College of Arts and Sciences. Preference shall be given to candidates from Canton, Ohio who demonstrate financial need. Scholarship recipients shall be selected by the college's executive dean or his/her designee, in consultation with Student Financial Aid.



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The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge and the annual distribution will not be matched. From that time forward, the scholarships will not be required to be portable, transferable, and renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Gary T. and Annette Fazio Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Gary T. and Annette Fazio Endowed Scholarship Fund effective September 2, 2016, with a gift from Gary (BA 1972) and Annette Fazio.

The annual distribution from this fund shall be used to provide scholarships. It is the donors' preference that first-time recipients be majoring in communication and come from a single parent household. Scholarship recipients shall be selected by Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable,

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transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive director of Student Financial Aid or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Howard S. Biel Graduate Student Support Fund in Geography**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Howard S. Biel Graduate Student Support Fund in Geography effective September 2, 2016, with a gift from Howard S. Biel (MA 1971, PhD 1976).

The annual distribution from this fund shall be used to provide support to graduate students in the College of Arts and Sciences, Department of Geography. Student recipients shall be selected by the chair of the department, or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Karen and Andy Ahijevych Nursing Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Karen and Andy Ahijevych Nursing Scholarship Fund effective September 2, 2016, with gifts from Karen (BS 1970, MS 1971, PhD 1992) and Andy (BS 1967, MBA 1968) Ahijevych.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be undergraduate students enrolled in the College of Nursing and ranked as juniors or seniors. Candidates must be first generation students, have a minimum 2.0 grade point average, and demonstrate financial need. The donors prefer that the scholarships be used for tuition only. Scholarship recipients shall be selected by the scholarship committee in the College of Nursing, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Buerck Family Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Buerck Family Scholarship Fund effective September 2, 2016, with gifts from Brett T. Buerck (BA 2005).

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be undergraduate students with preference given to first generation

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students particularly candidates who have been raised by a single parent. Scholarships can be used for tuition, room and board, study abroad fees and travel expenses, including student teaching expenses, and additional educational expenses (including books). Scholarship recipients shall be selected by Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive director of Student Financial Aid or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Stephen P. Burke Family Tutoring Endowment Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Stephen P. Burke Family Tutoring Endowment Fund effective September 2, 2016, with a gift from Stephen P. Burke (DDS 1992) of Dayton, Ohio.

The annual distribution from this fund shall be used to supplement the Department of Athletics personnel costs for the Student-Athlete Support Services Office. Expenditures shall be approved by the department's director.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Reinhart Butter Annual Design Affair Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Reinhart Butter Annual Design Affair Fund effective September 2, 2016, with a gift from Dr. Reinhart F.H. Butter.

The annual distribution from this fund shall be used to support a workshop, round-table, debate, or lecture by renowned experts within the professional disciplines associated with the Ohio State University Department of Design. The purpose of the event is the advancement of both theory and practice, preferably by engaging the audience in some form of participatory activities. Topics and invitees will be proposed by the department's Cultural Events Committee or the chair, and must be of interest to the majority of the faculty. If appropriate, successful participation at the event should be formally acknowledged.

If, in the future, the fund can no longer be used by the Department of Design, it should be offered for similar purposes to the Department of Dance or the 'Jazz Studies' area of study in the School of Music, in that order. Expenditures shall be approved by the chair of the department who administers the fund at that time, or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the department chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Tom W. Davis Men's Basketball Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Tom W. Davis Men's Basketball Scholarship Fund effective September 2, 2016, with a gift from Tom W. Davis from Columbus, Ohio.

Ninety percent of the annual distribution from this fund shall supplement the grant-in-aid costs of an undergraduate student-athlete who a member of the men's basketball team.

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Scholarship recipients shall be selected by the director of the Department of Athletics, in consultation with Student Financial Aid.

Ten percent of the annual distribution, plus any unused distribution, shall be reinvested in the endowment principal.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Drs. Carl and Lisa Dietrich Dental Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Drs. Carl and Lisa Dietrich Dental Scholarship Fund effective September 2, 2016, with gifts from Dr. Carl P. Dietrich III (DDS 1990) and Dr. Lisa H. Dietrich (DDS 1990).

The annual distribution from this fund shall be used to provide scholarships to students enrolled in the College of Dentistry. Preference shall be given to residents of the State of Ohio who demonstrate a well-rounded character, high moral standards, and a good work ethic during their time in the college. Recipients will be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the

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College of Dentistry or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Marie Catherine Elliott '47 Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Marie Catherine Elliott '47 Scholarship Fund effective September 2, 2016, with a gift from Benjamin Henry, son of Marie C. Elliott (Shively).

Marie Shively was born on a small farm in Fairfield County, near Sugar Grove, Ohio. She attended Ohio University (BS 1943) on an academic scholarship and later supported herself through The Ohio State University (MA 1947). College education provided Marie the opportunities to have a fulfilling career and to support and provide for her family. Recognizing its value, Marie encouraged and provided for a college education for her family. This scholarship is to acknowledge and honor Marie's recognition of the empowerment and benefits that a college education offers and to provide for others to achieve success and fulfillment through higher education.

The annual distribution from this fund shall be used to provide scholarship support to one undergraduate student enrolled in the College of Engineering. To qualify, candidates must have a minimum grade point average of 3.0 and demonstrate financial need.

Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, female students especially those who did not enter college directly out of high school. The scholarship can be renewed as long as the recipient meets the selection criteria.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

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**The Barbara Eng and Anna Eng  
Synchronized Swimming Athletic Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Barbara Eng and Anna Eng Synchronized Swimming Athletic Scholarship Fund effective September 2, 2016, with a gift from Barbara Eng (BS 1969, MS 1971) Phoenixville, Pennsylvania.

The annual distribution from this fund shall supplement the grant-in-aid costs of an undergraduate student-athlete who is a member of the synchronized swimming team. Scholarship recipients shall be selected by the director of the Department of Athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The John C. "Jack" and Judy A. Fisher Family Endowed CFAES Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The John C. "Jack" and Judy A. Fisher Family Endowed CFAES Scholarship Fund effective September 2, 2016, with gifts from John C. "Jack" (BS 1967, MS 1969) and Judith A. Fisher.

The annual distribution from this fund shall be used to provide a minimum of three scholarships per year. First-time recipients must be enrolled in the College of Food, Agricultural, and Environmental Sciences and attending the Columbus campus or a regional campus including the Agricultural Technical Institute. Preference shall be given to candidates who are Ohio Farm Bureau Members or who have a relative who is an Ohio Farm Bureau Member. It is the donors' desire that one scholarship be awarded in each of the three focus areas listed below. If there are no eligible candidates from a focus area, two scholarships may be awarded to candidates in one focus area.

- a) Students who have expressed an interest in Agricultural Education (ACEL) and have participated in 4-H or FFA
- b) Students who have an interest in government affairs or public policy related to agriculture
- c) Students who have an interest in agri-business or finance related to agriculture



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Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2019 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2019 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Patricia A. Halloran Nursing Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Patricia A. Halloran Nursing Endowed Scholarship Fund effective September 2, 2016, with gifts from Patricia A. Halloran (BS 1963, MS 1964).

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be sophomores enrolled in the College of Nursing, majoring in nursing with a minimum grade point average of 3.2 and demonstrate financial need. Scholarship recipients shall be selected by the dean of the College of Nursing or his/her designee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually,

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usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Gerald J. Hudec Scholarship Auxiliary Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Gerald J. Hudec Scholarship Auxiliary Fund effective September 2, 2016, with gifts from Gerald (BS 1967) and Jody Hudec.

The annual distribution from this fund shall be used to provide scholarships designated to the College of Pharmacy. First-time recipients must be enrolled in the college. This fund shall benefit the recipient or recipients of the Gerald J. Hudec Scholarship Fund provided they are eligible, otherwise scholarship recipients shall be selected by the college's dean or his/her designee, in consultation with Student Financial Aid. The combined benefit of the Gerald J. Hudec Scholarship Fund and the Gerald J. Hudec Scholarship Auxiliary Fund shall not exceed the total cost of attendance for any individual student.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

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The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Homer W. Joehlin Memorial Scholarship Endowment in Food, Agricultural, and Biological Engineering**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Homer W. Joehlin (BEE 1927) Memorial Scholarship Endowment in Food, Agricultural, and Biological Engineering effective September 2, 2016, with gifts from Stanley W. Joehlin (BAE 1960, *summa cum laude*; MS 1960) and children Kenneth A. Joehlin (BS 1980, MS 1982), Scott A. Joehlin (BS 1992), Linda E. Geist (BS 1978), and Rebecca Ford (BS 1984).

The annual distribution from this fund shall be used to provide undergraduate scholarships designated to the Department of Food, Agricultural, and Biological Engineering (FABE) in the College of Food, Agricultural, and Environmental Sciences. First-time recipients shall be graduates of an Ohio high school with demonstrated financial need and have completed at least two semesters towards a degree in FABE. It is the donors' preference that the recipient shall have attended four years of high school in Ohio. Scholarships shall only be awarded to United States citizens or residents. The scholarship amount for a student returning after an absence of one or more semesters may be affected by scholarship commitments by the fund during their absence and the availability of discretionary funds to provide the full renewal.

Scholarship recipients shall be selected by the department's chair and scholarship committee, in consultation with the dean of the college or his/her designee and Student Financial Aid. It is the donors' preference that this scholarship be awarded to multiple students at the same time and that no recipient shall receive more than two thirds of the current year's annual tuition per year.

Scholarships are portable if the recipients change Ohio State campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

The University's mission and admissions policy supports educational diversity recognizing and respecting individual differences in the areas of age, ancestry, color, disability, gender identity or expression, national and geographic origin, political beliefs, race, religion, sex, sexual orientation, socio-economic status, and other traits and ideologies. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches a minimum of \$100,000 up to a maximum of \$150,000 on or before

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December 31, 2020, the University will match annual distribution payouts in perpetuity. The transfer of the matching funds will occur once annually, usually in July. The first match shall be cumulative based on the distribution from the beginning gift in the endowment. Match distributions are not eligible to be reinvested in the fund's principal. Unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020, the fund will no longer be included in the Ohio Scholarship Challenge and the annual distribution will not be matched. From that time forward, the scholarships will not be required to be portable, transferable, or renewable; and the unused distribution can be reinvested in the fund's principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management not to exceed the percentage charged to all endowments.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences and chair of the Department of Food Agricultural, and Biological Engineering. If modification is necessary, it is the desire of the donor that the funds shall be used to fill another need within FABE, or its successor department. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Harold M. and Nancy S. Keener Endowed Scholarship**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Harold M. and Nancy S. Keener Endowed Scholarship effective September 2, 2016, with gifts from Harold M. (BAgrE *cum laude* 1967, MS 1968, PhD 1973) and Nancy S. Keener.

The annual distribution from this fund shall be used to support two (2) equal scholarships for sophomore students enrolled in the College of Food, Agricultural, and Environmental Sciences who have a 2.9 grade point average; one (1) scholarship for a student majoring in Food, Agricultural, and Biological Engineering and one (1) scholarship for a student majoring in Agricultural Systems Management. Scholarship recipients shall be selected by the college's scholarship committee under the guidelines approved by the college's dean or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Michael and Ann Birgitte LaRocco Scholarship**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Michael and Ann Birgitte LaRocco Scholarship effective September 2, 2016, with gifts from Michael (BS 1978) and Ann Birgitte LaRocco.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be from the State of Ohio and be enrolled in either the Max M. Fisher College of Business or the College of Education and Human Ecology. Preference shall be given to candidates from the inner city of Cleveland or Columbus who are considered disadvantaged and are the first in their family to attend college. Scholarship recipients shall be selected by Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2021, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2021, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of

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Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Wayne and Kathie Longbrake Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Wayne and Kathie Longbrake Scholarship Fund effective September 2, 2016, with gifts from Wayne (BS 1967, MS 1974, PhD 1976) and Kathleen Longbrake.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be first generation college students. Preference shall be given to students from Stark, Wayne, Guernsey, or Muskingum counties in Ohio who volunteer in the community, have demonstrated leadership abilities, and have demonstrated financial need. Scholarship recipients shall be selected by Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive director of Student Financial Aid or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Dr. Michael and Kaylin Masonbrink Endowed Dentistry Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. Michael and Kaylin Masonbrink Endowed Dentistry Scholarship Fund effective September 2, 2016, with gifts from Dr. Michael (BA 1968, DDS 1971) and Mrs. Kaylin (BS 1970) Masonbrink.

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The annual distribution from this fund shall be used to provide scholarships. The donors request the scholarships provide tuition only. First-time recipients must be professional/doctoral students enrolled in the College of Dentistry. Preference shall be given to residents of the State of Ohio who are first generation dental students who demonstrate well-rounded character, high moral standards, and a good work ethic during their time in the college. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Dentistry or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Dr. Michael Masonbrink and Kaylin Masonbrink  
Endowed Dentistry Scholarship Fund II**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. Michael Masonbrink and Kaylin Masonbrink Endowed Dentistry Scholarship Fund II effective September 2, 2016, with gifts from Dr. Michael (BA 1968, DDS 1971) and Mrs. Kaylin (BS 1970) Masonbrink.

The annual distribution from this fund shall be used to provide scholarships. The donors request the scholarships provide tuition only. First-time recipients must be professional/doctoral students enrolled in the College of Dentistry. Preference shall be given to residents of the State of Ohio who are first generation dental students who demonstrate well-rounded character, high moral standards, and a good work ethic during their time in the college. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

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The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Dentistry or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Michael and Dina Morell CSE Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Michael and Dina Morell CSE Scholarship Fund effective September 2, 2016, with gifts from Michael A. Morell (BS 1993).

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be a third or fourth year student enrolled in the Computer Science and Engineering program within the College of Engineering, Department of Computer Science Engineering, have a cumulative grade point average of 3.2 or higher and demonstrate financial need. Preference shall be given to candidates who have demonstrated leadership abilities. It is the donor's preference to maintain one award though the fund may be used to support additional students who meet the criteria. Scholarship recipients shall be selected by the scholarship committee in the College of Engineering, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually,



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usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Margaret and Vincent Petrella Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Margaret and Vincent Petrella Scholarship Fund effective September 2, 2016, with a grant from the Petrella Family Fidelity Charitable Gift Fund established by Vincent K. and Margaret A. Petrella (BS 1984).

The annual distribution from this fund shall be used to provide scholarships. Preference shall be given to undergraduate students enrolled in the Max M. Fisher College of Business. Scholarships may be used for tuition, study abroad fees, and study abroad travel expenses. Scholarship recipients shall be selected by Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the university.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principle balance reaches \$100,000 on or before June 30, 2021, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the funds' principal balance does not reach \$100,000 on or before June 30, 2021, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge and the annual distribution will not be matched. From that time forward, the scholarships will not be

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required to be portable transferable, and renewable; and unused distribution can be reinvested in the fund's principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Tom and Susan Quinn Endowed Scholarship in Optometry Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Tom and Susan Quinn Endowed Scholarship in Optometry Fund effective September 2, 2016, with a gift from Drs. Thomas (OD 1979, MS 1981) and Susan (OD 1982) Quinn.

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be entering their third year of study in the College of Optometry and demonstrate financial need and a history of volunteerism. Scholarship recipients shall be selected by the college's scholarship committee in the College of Optometry, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if

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such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Optometry or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Professor Vincent T. Ricca Engineering Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Professor Vincent T. Ricca Engineering Scholarship Fund effective September 2, 2016, with gifts from Dr. Roy Koch (BS 1972, MS 1973).

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be undergraduate students enrolled in the College of Engineering and be participating in the civil engineering program with a focus on water resources and environmental engineering or the environmental engineering program. Candidates must have a minimum 3.2 grade point average and demonstrate financial need. It is the donor's desire, that the scholarships be awarded with particular attention to, but not limited to, minority and/or female students to help diversify the college's student body and ultimately the engineering profession. It is the donor's intent to provide significant support to fewer students. Scholarship recipients shall be selected by the scholarship committee in the College of Engineering, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Sandy and Andy Ross Endowed Chadwick Director Support Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Sandy and Andy Ross Endowed Chadwick Director Support Fund effective September 2, 2016, with a grant recommended by Sandra (BA 1970) and M. Andrew (BA 1964, JD 1967) Ross from their donor-advised fund at The Columbus Foundation.

The annual distribution from this fund shall be used to support the operation expenses of the Chadwick Arboretum and Learning Gardens including, but not limited to, research, extension, and student support. Expenditures shall be approved by Chadwick's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Chadwick Arboretum and Learning Gardens, in consultation with the dean of the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the Rosses that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the Rosses, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Donovan D. and Shirley J. Schuster Endowed Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Donovan D. and Shirley J. Schuster Endowed Fund effective September 2, 2016, with gifts from Richard D. Schuster (JD 1981).

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be enrolled in the Michael E. Moritz College of Law and demonstrate academic excellence and financial need based on their FAFSA applications. Preference shall be given to applicants who are married. Scholarship recipients shall be selected by the dean of the Michael E. Moritz College of Law or his/her designee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020 the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

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If the fund's principal balance does not reach \$100,000 on or before June 30, 2020 the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Michael E. Moritz College of Law or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Karen Shoupe and Robert J. Gilker Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Karen Shoupe and Robert J. Gilker Endowed Scholarship Fund effective September 2, 2016, with gifts from Karen Shoupe (JD 1978) and Robert J. Gilker (JD 1978).

The annual distribution from this fund shall be used to provide scholarship support to students enrolled in the Michael E. Moritz College of Law who demonstrate financial need, with first preference given to students from the Washington, DC metro area. Scholarship recipients will be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2019, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2019, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge and the annual distribution will not be matched. From that time forward, the scholarships will not be required to be portable, transferable, and renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Michael E. Moritz College of Law or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Dr. Ellamae Simmons Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. Ellamae Simmons Endowed Scholarship Fund effective September 2, 2016, with a gift from Dr. Ellamae Simmons (BS 1948, MA 1950).

The annual distribution from this fund shall be used to provide scholarship support for students who are involved in one or more student organizations, volunteer in the community, and demonstrate leadership abilities. Preference shall be given to candidates who demonstrate financial need. Recipients will be selected by the director of the Ohio Union, in consultation with Student Financial Aid. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, female students of color.

Scholarships may be used for tuition, room and board, and study abroad travel expenses. Scholarships are renewable as long as recipients are in good standing with the University.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Ohio Union or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Ohio Union or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

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### **Suguness Family Civil Engineering Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Suguness Family Civil Engineering Endowed Scholarship Fund effective September 2, 2016, with gifts from Sugunesswaran S. Suguness (MS 1985).

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be undergraduate students enrolled in the College of Engineering who are studying in the Department of Civil, Environmental, and Geodetic Engineering. Preference shall be given to students who demonstrate financial need and have earned a cumulative 3.2 grade point average. No more than three scholarships may be awarded annually. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Timothy A. Trautman Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Timothy A. Trautman Scholarship Fund effective September 2, 2016, with a gift from Timothy A. Trautman (MS 1976).

The annual distribution from this fund shall be used to provide scholarships. First-time recipients must be undergraduate students enrolled in the College of Arts and Sciences

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who are majoring in Natural Sciences. It is the donor's preference that one or more scholarships be awarded. Scholarship recipients shall be selected by the divisional dean of Natural and Mathematical Sciences or his/her designee and approved by the executive dean of the College of Arts and Sciences or his/her designee, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before June 30, 2021, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before June 30, 2021, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge; the annual distribution will not be matched; the scholarships will not be required to be portable, transferable, or renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Jonathan & Olivia Wilkin Student Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Jonathan & Olivia Wilkin Student Scholarship Fund effective September 2, 2016, with a gift from Dr. Jonathan Wilkin (BA 1967; MS 1971; MD 1974) and Dr. Olive Wilkin (BS 1974).

The annual distribution from this fund shall be used to provide one or more scholarships to undergraduate or graduate students who have a minimum 3.0 grade point average, have completed the first two courses of beginning Japanese, and are committed to mastering the Japanese language as an integral part of his/her academic endeavor. Candidates must be enrolled in the Japanese language program at the time of application and demonstrate plans to continue the program during the scholarship period. Undergraduate students must be majoring in Japanese, and not in another language; and graduate students must have declared a primary focus on Japanese language. Candidates who are not learning Japanese as a second language as determined by the University and candidates who are receiving other scholarships for full tuition are not eligible.



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Preference shall be given to candidates who demonstrate financial need. The scholarship may be used for tuition, room and board, study abroad fees and travel, and additional educational expenses.

Scholarship recipients shall be selected annually by a committee of the College of Arts and Sciences, Department of East Asian Languages and Literature faculty in Japanese studies, in consultation with the department's chair and Student Financial Aid. The scholarship may be renewable based on the department's needs and wishes at the time.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Langdon T. Williams Academic Coaching Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Langdon T. Williams Academic Coaching Fund effective September 2, 2016, with a gift from Franklin International located in Columbus, Ohio.

The annual distribution from this fund shall supplement the personnel costs of the Student Athlete Support Services academic coaching positions.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of

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the Department of Athletics or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Colonel Girard E. Besanceney Endowed Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Colonel Girard E. Besanceney Endowed Fund effective September 2, 2016, with gifts from Colonel Girard E. Besanceney (BA 1973), Ohio State Newark Board of Trustees Chair, and resident of Hebron, Ohio.

The annual distribution from this fund shall be used as an unrestricted fund at the discretion of the dean of The Ohio State University at Newark to meet emerging priorities.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use, shall be designated by the Board of Trustees and the Foundation Board as recommended by the dean of The Ohio State University at Newark. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

#### **The I.A. Casper and Dolly Casper Fellows Program Fund**

The I.A. Casper and Dolly Casper Symposium Endowment Fund was established June 24, 2011, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Sheldon Casper Fund of the Sarasota Manatee Jewish Federation, Inc., and Sheldon Robert "Bob" Casper (BA 1966) in honor of his parents. Effective September 2, 2016, the fund name and description shall be revised.

The annual distribution from this fund shall support a student or junior faculty member for research purposes on topics related to political science. (Topics may change to address various issues from negotiations and the psychology of politics to wartime decisions and strategies.) In the year following the naming of the Casper Fellow, the Department of Political Science will host a Casper Symposium where the Fellow will present his or her research findings. The Casper Fellow will be named by the chairperson of the Department of Political Science. The chairperson of the Department of Political Science shall administer this fund, in consultation with the executive dean of the College of Arts and Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the

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executive dean of the College of Arts and Sciences, in consultation with the chairperson of the Department of Political Science.

### **The Dolores A. Joehlin Memorial Scholarship Fund in Food, Agricultural, and Biological Engineering**

The Homer W. Joehlin (BEE 1927) Memorial Scholarship Fund in Food, Agricultural, and Biological Engineering was established February 2, 2007, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from his children and grandchildren. Effective September 2, 2016, the fund name and description shall be revised.

The annual distribution from this fund shall be used to support undergraduate study abroad scholarship(s) for students enrolled in the College of Food, Agricultural, and Environmental Sciences and pursuing a degree in the Department of Food, Agricultural, and Biological Engineering with preference given to students enrolled in the professional engineering curriculum. Scholarship recipients will have graduated from high schools in Ohio, have demonstrated financial need, and be pursuing a study abroad experience in countries with medium or low Human Development Index values per the United Nations Development Programs criteria or similar ranking system. Scholarship recipients will be selected by the department's chair and scholarship committee, in consultation with the college's scholarship committee and Student Financial Aid.

It is the donors' preference in any year the entire distribution from the endowment is not used, it be held for use within the next two academic years, and any funds unused by the end of the third academic year be reinvested in the endowment principal at the discretion of the chair of the Department of Food, Agricultural, and Biological Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management not to exceed the percentage charged to all endowments.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences and the chair of the Department of Food, Agricultural, and Biological Engineering. If modification is necessary, it is the desire of the donors that the funds shall be used to fill another need within the Department of Food, Agricultural, and Biological Engineering, or its successor department. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Bill and Sue Lhota Endowed Scholarship Fund**

The Bill Lhota '64 Endowed Scholarship Fund was established April 8, 2016, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from William (BS 1964) and Susan Lhota. Effective September 2, 2016, the fund name shall be revised.

The annual distribution from this fund shall be used to provide need-based scholarships to undergraduate students enrolled in the College of Engineering. Preference will be given to candidates demonstrating leadership skills. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

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The scholarships are portable if the recipients change campuses, transferable if they change major, and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Matched distributions are not eligible to be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020, the fund will no longer be included in the Ohio Scholarship Challenge and the annual distribution will not be matched. From that time forward, the scholarships may not be portable, transferable, and renewable.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Benjamin and Cleo Toombs Medical Scholarship Fund**

The Cleo and Ella Toombs Medical Scholarship Fund was established March 2, 2007, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Ella Louise Toombs (MD 1981) of Washington, D.C. Effective September 2, 2016, the fund name shall be revised.

The annual distribution shall be reinvested to principal until it reaches \$100,000; upon reaching this level, it will be used to support medical education at the University, consistent with the University's mission and admissions policy. It is the donor's desire that a merit-based scholarship be awarded annually to incoming students in furtherance of the diversity mission in support of College of Medicine efforts to increase the representation of students from groups historically underrepresented in the medical profession who have been accepted for admissions at the College of Medicine. The donor wishes to encourage the recipient to serve as a mentor to others who are considering a career in medicine.

Scholarship recipients will be selected by the associate dean for Admissions and Records, in conjunction with the associate dean for Multicultural Affairs and the director of Financial Aid, College of Medicine, and, in consultation with the dean of the College of Medicine and with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use, shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Medicine, in consultation with the associate dean for Admissions and Records and in conjunction with the associate dean for Multicultural Affairs and the director of Financial Aid, College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

#### **Hrusovsky Family Internship Fund**

The Hrusovsky Family Excellence Award Fund at The Max M. Fisher College of Business was established October 29, 2009, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from John J. Hrusovsky II (BSBA 1986). The name and description were revised February 5, 2010, to the Hrusovsky Family / GroundWork Group Internship Fund. The name and description were revised again February 10, 2012. Effective September 2, 2016, the fund description shall be further revised.

The annual distribution from this fund will support Max M. Fisher College of Business students seeking internships, preference given, but not limited to, students seeking internships in information technologies. The award may be distributed anytime during the calendar year. Awards will be coordinated by the undergraduate scholarship committee, in consultation with the Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the Max M. Fisher College of Business.

#### **The O.A.R. "Heard the World" Scholarship Fund**

The O.A.R. "Heard the World" Scholarship Fund was established June 7, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from O.A.R. via Heard the World Fund at The Community Foundation. This gift is considered as credit

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for Mahoning County within The Ohio Scholarship Challenge. The description was revised on November 8, 2013. Effective September 2, 2016, the fund description shall be further revised.

The annual distribution from this fund shall provide scholarships. First-time recipients shall be undergraduate students. Preference shall be given to graduates of Liberty High School in Youngstown, Ohio who qualify for need-based financial aid. If Liberty High School no longer exists, then preference shall be given to graduates of the new high school for students from the same area. If no candidates exist, the scholarship criteria may be expanded to include students from any high school in the Youngstown, Ohio area. It is the donor's preference that scholarships be used for tuition-only. Scholarship recipients shall be selected by Student Financial Aid.

The scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is eligible to be included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2020, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2020, the fund will no longer be eligible to be included in the Ohio Scholarship Challenge and the annual distribution will not be matched. From that time forward, the scholarships will not be required to be portable, transferable, and renewable; and unused distribution can be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall seek advice from a representative of the donor, if possible, and the director Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Janet Garmhausen Bock Enrichment Fund for Ph.D. Students in Nursing**

The Janet Garmhausen Bock Enrichment Fund for Ph.D. Students in Nursing was established September 23, 2005, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. J. John (BS 1952; MD 1957) and Mrs. Janet G. Bock (BSNurs. cum laude, 1956) in honor of Janet Bock's 50th anniversary of graduation from The Ohio State University College of Nursing. Effective September 2, 2016, the fund shall be closed and the gifts shall be transferred to the Wilbur J. Garmhausen Scholarship Fund.







APPENDIX XII

**BACKGROUND**

**TOPICS:** Establishment of The Ohio State University Wexner Medical Center (OSUWMC) Long-Term Component Operating Endowment Fund effective September 2, 2016, with a transfer from OSUWMC operating funds.

**CONTEXT:** OSUWMC financial performance continues to be positive and operating fund balances have grown significantly. OSUWMC desires to transfer excess operating funds to establish a new long-term operating endowment fund to increase funds available for future operating and capital needs.

**SUMMARY:** OSUWMC executive management, in collaboration with university executive management, determined that current operating funds exceed near-term operating cash needs. OSUWMC desires to invest the funds for long-term investment performance with the intent to support future OSUWMC operating and capital needs from annual endowment distributions. The fund will be established with an initial transfer of \$50,000,000 followed by four subsequent monthly transfers of \$50,000,000 each (total \$250,000,000).

Annual endowment distributions shall be used to first fund the university's investment income account in an amount that would be the equivalent of the income earned if this endowment fund had remained invested as part of the short-term and intermediate pool.

Any current or prior annual distribution amount remaining after the funding of the university's investment income account, and market value of this endowment fund may be used for any purpose determined upon the unanimous approval of the OSUWMC chief executive officer, OSUWMC chief financial officer, and the university chief financial officer and senior vice president for business and finance.

If principal is to be invaded, the OSUWMC chief financial officer will provide 90-days advanced notice to the university's Office of Investments and the amount to be invaded will be limited to 10% of the fund market value during any 3-month (quarter) period.

The investment and management of and expenditures from the endowment fund will be in accordance with university policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's costs of development and fund management.

**REQUESTED OF THE FINANCE COMMITTEE:** Approval of the resolution.

	Amount Establishing Endowment*	Total Commitment
<u>Establishment of Named Endowed Funds (University)</u>		
The Ohio State University Wexner Medical Center (OSUWMC) Long-Term Component Operating Endowment Fund (Established with an operating funds transfer by The Ohio State University Wexner Medical Center; used to increase funds available for future OSUWMC operating needs)	\$50,000,000	\$250,000,000

**The Ohio State University Wexner Medical Center  
Long-Term Component Operating Endowment Fund**

The Ohio State University Wexner Medical Center (OSUWMC) Long-Term Component Operating Endowment Fund was established September 2, 2016 by the Board of Trustees of The Ohio State University with a transfer from OSUWMC of operating funds.

The annual distribution, prior unused distributions if any, realized or unrealized appreciation, and principal if necessary, shall be used to first fund the university's investment income account in an amount that would be the equivalent of the income earned if this endowment fund had remained invested as part of the Short-Term and Intermediate Pool.

Any current or prior annual distribution amount remaining after the funding of the university's investment income account, and market value of this endowment fund may be used for any purpose determined upon the unanimous approval of the OSUWMC chief executive officer, OSUWMC chief financial officer, and the university chief financial officer and senior vice president for business and finance.

If as a result thereof, principal is to be invaded, the OSUWMC chief financial officer will provide 90-days advanced notice to the university's Office of Investments and the amount to be invaded will be limited to 10% of the fund market value during any 3-month (quarter) period.

In any given year that the annual endowment distribution on this endowment fund is not fully used for its intended purpose, the unused portion will be held in this endowment fund's distribution account to be used in subsequent years as provided herein, or reinvested in the endowment principal as determined upon the unanimous approval of the OSUWMC chief executive officer, OSUWMC chief financial officer, and the university chief financial officer and senior vice president for business and finance.

The investment and management of and expenditures from all endowment funds shall be in accordance with university policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's costs of development and fund management.

The university reserves the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the university's charitable purposes. In seeking such modification, the university shall consult the OSUWMC chief executive officer, OSUWMC chief financial officer, and the university chief financial officer and senior vice president for business and finance. Modifications to endowed funds shall be approved by the university's Board of Trustees in accordance with the policies of the university.

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APPENDIX XIII

Appointments/Reappointment of Chairpersons

CAROL M. ANELLI, Interim Chair, Department of Entomology, effective June 1, 2016 through June 30, 2018

DAVID BRUENGER, Interim Director, School of Music, effective August 1, 2016 through May 31, 2017

\*MONICA F. COX, Chair, Department of Engineering Education, effective January 1, 2015 through May 31, 2020

PETER J. EMBI, Interim Chair, Department of Biomedical Informatics, effective July 1, 2016 through June 30, 2017

\*CHRISTIAN FALTIS, Chair, Department of Teaching and Learning, effective August 1, 2016 through July 31, 2020

THOMAS J. GOLDSBY, Chair, Department of Marketing and Logistics, effective September 1, 2016 through August 31, 2020

TRACY J. KITCHEL, Chair, Department of Agricultural Communication, Education, and Leadership, effective August 1, 2016 through June 30, 2020

\*\*LAURENCE V. MADDEN, Acting Chair, Department of Plant Pathology, effective September 1, 2016 through August 31, 2017

GLENN A. MARTINEZ, Director, Center for Languages, Literatures and Cultures, effective July 1, 2016 through May 31, 2020

BEVERLY J. MOSS, Interim Director, Center for the Study of Teaching and Writing, effective August 16, 2016 through May 31, 2017

\*\*PAUL REITTER, Director, Humanities Institute, effective July 1, 2016 through May 31, 2017

EUGENIA R. ROMERO, Interim Chair, Department of Spanish and Portuguese, effective July 1, 2016 through May 31, 2017

TAMAR RUDAVSKY, Director, Melton Center for Jewish Studies, effective September 1, 2016 through May 31, 2018

\*\*LARRY S. SCHLESINGER, Chair, Department of Microbial Infection and Immunity, effective July 1, 2015 through June 30, 2019

VISHWANATH V. SUBRAMANIAM, Chair, Department of Mechanical and Aerospace Engineering, effective June 1, 2016 through May 31, 2020

\*\*HUGH B. URBAN, Director, Center for the Study of Religion, effective July 1, 2016 through May 31, 2017

ROBYN R. WARHOL, Interim Chair, Department of English, effective July 16, 2016 through December 31, 2016

BRIAN L. WINER, Chair, Department of Physics, effective July 1, 2016 through May 31, 2020

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THOMAS E. WITTUM, Chair, Department of Veterinary Preventive Medicine, effective August 1, 2016 through June 30, 2021

\*New Hire

\*\*Reappointments

#### Faculty Professional Leaves

JILL C. HEATHCOCK, Associate Professor, School of Health and Rehabilitation Sciences, effective Summer Semester 2016, Autumn Semester 2016, and Spring Semester 2017

ROBYN S. WILSON, Associate Professor, School of Environment and Natural Resources, effective Autumn Semester 2016

#### Faculty Professional Leave - Cancellation

TAMAR RUDAVSKY, Professor, Department of Philosophy, effective Autumn Semester 2016

ROBYN R. WARHOL, Professor, Department of English, effective Autumn Semester 2016

#### Faculty Professional Leave – Change of Leave

JOHN V. FREUDENSTEIN, Professor, Department of Evolution, Ecology and Organismal Biology, effective Spring Semester 2017

KAREN J. LEWIS, Associate Professor, Knowlton School of Architecture, effective Spring Semester 2017

STUART A. RABY, Professor, Department of Physics, effective Autumn Semester 2016

#### Emeritus Titles

CHARLES M. ATKINSON, School of Music with the title Professor Emeritus, effective September 1, 2016

LINDA S.K. DALEY, College of Nursing with the title Professor-Clinical Emeritus, effective September 1, 2016

WARREN A. DICK, School of Environment and Natural Resources with the title Professor Emeritus, effective September 1, 2016

EUGENE JONES, Department of Agricultural, Environmental, and Development Economics with the title Associate Professor Emeritus, effective June 1, 2016

LINDSAY R. JONES, Department of Comparative Studies with the title Professor Emeritus, effective June 1, 2016

ALAN D. LETSON, Department of Ophthalmology with the title Professor-Clinical Emeritus, effective September 1, 2016

BERYL A. MILLER, Department of Dance with the title Professor Emeritus, effective January 1, 2017

DEBRA A. MODDELMOG, Department of English with the title Professor Emeritus, effective September 1, 2016

September 2, 2016 meeting, Board of Trustees

DOUGLAS A. NELSON, Department of Evolution, Ecology, and Organismal Biology with the title Associate Professor Emeritus, effective June 1, 2016

TERRY J. WILSON, School of Earth Sciences with the title Professor Emeritus, effective September 1, 2016

JACKIE D. WOOD, Department of Physiology and Cell Biology with the title Professor Emeritus, effective September 1, 2016

Promotion, Tenure, and Reappointments

**COLLEGE OF MEDICINE  
RESEARCH**

REAPPOINTMENT

Dorrance, Adrienne, Internal Medicine, effective September 1, 2017

APPENDIX XIV

**The Ohio State University Board of Trustees  
Finance Committee  
September 2, 2016**

**TOPIC:** Discounted Tuition for Summer Term

**CONTEXT:** The university has been pursuing a two-stage process to enhance opportunities for students to take summer term courses and make progress toward their degrees. The first step, enacted for summer term 2016, created a more flexible structure for summer that allows for a variety of 4-, 6-, 8- and 12-week courses.

The second step, as proposed, would discount summer term tuition (instructional and general fees) for Columbus campus undergraduates by 25% compared with fall and spring semesters to enhance the incentive for students to utilize the summer to make academic progress. The new discount would be effective as of summer term 2017 and apply to all sessions of summer other than the first four-week session.

Undergraduate tuition (does not include mandatory fees)	Fall/spring rate	Summer rate (25% discount)	Savings
Tuition per credit hour	\$398	\$298	\$99
Full course load (12-18 credits)	\$4,770	\$3,576	\$1,194

To assist students with the transition from the current summer pricing, the university will provide a 50% discount on up to 3 credit hours of study during the first four-week session of summer term 2017. This one-time discount will be available to all students (undergraduate, graduate and professional) on the Columbus campus and all regional campuses. It will expire after summer term 2017.

The recommendations to transform summer align with recommendation 7E of the Ohio Task Force on Affordability and Efficiency in Higher Education, which calls on colleges and universities to consider opportunities to increase productivity during the summer.

**SUMMARY:** Included are the following:

- Background
- Resolution for the discounted summer pricing plan for fiscal year 2018 (Attachment 2)

**REQUESTED OF THE FINANCE COMMITTEE:** Approval of the discounted summer pricing plan.

## I. Background

The university's plan to transform summer term includes these goals:

- Shorten students' time to degree
- Reduce cost for undergraduates
- Improve utilization of campus during the summer.

The new summer structure introduced for summer of 2016 (fiscal year 2017) offered students more flexible schedules including various course lengths and timing:

- 12-week term
- 4-week sessions
- 6-week sessions
- 8-week sessions

This proposal for discounted tuition represents the second phase of this plan and is designed to encourage more Columbus campus undergraduate students to take advantage of the summer term.

This could provide both an immediate benefit through discounted tuition and a long-term affordability benefit for students who use summer to reduce their time to degree.

## II. Implementation

For summer term 2017 (fiscal year 2018) and subsequent years, the summer term discount would:

- Reduce fall/spring tuition by 25%
- Apply to Columbus campus undergraduates
- Be available for any coursework during summer term
  - For summer term 2017 only, the first 3 credit hours of the first four-week session of summer would be discounted 50% for all students (undergraduates, professional and graduate students) on the Columbus campus or regional campuses. This 50% discount would apply only to summer term 2017; in subsequent years, only the 25% discount would remain.

	First 4-week session	Rest of summer
2016 (FY17)	3 free credits	Full rate
2017 (FY18)	50% discount for 3 credit hours of UG, Graduate and Professional (Columbus and regional campuses)	25% discount for UG only; Grad / Professional Full Rate (Columbus campus)
2018 (FY19)	25% discount for UG; Grad / Professional Full Rate (Columbus campus)	

**III. Impact on students:**

- A. Discount at full rollout will save undergraduates \$1.7 million (based on 2016 enrollment) and benefit more students than current first-session discount
  - i. 66% of summer term students do not take first-session courses
  - ii. Another 12% take both first-session and other summer coursework
  
- B. New model would end first session discount for graduate, professional and tagged master's programs after the summer term 2017 transition year.





## Summer Tuition Discount

Finance Committee | Sept. 1, 2016



### Transforming summer

A two-stage plan to enhance the value of summer term

#### Goals

- Shorten students' time to degree
- Reduce cost for undergraduates
- Improve utilization of campus during the summer

#### Context

- Aligns with recommendation of Task Force on Affordability and Efficiency

#### Implementation

- Stage 1: New summer structure introduced for summer of 2016 (FY17)
- Stage 2: Discounted pricing proposed to encourage summer study



## Stage 1: New structure

More flexible structure introduced in summer of 2016 (FY17)

- More flexible schedules for summer courses
- Various course lengths and timings
  - 12-week term
  - 6-week sessions
  - 4-week sessions
  - 8-week sessions



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## Stage 2: Discounted pricing

Recommendation for approval

- Introduce 25% discount on summer term tuition
  - Applies to undergraduate courses
  - Available for coursework during any session of summer structure

Undergraduate tuition (does not include mandatory fees)	Fall/spring rate	Summer (25% discount)	Savings
Tuition per credit hour	\$398	\$298	\$99
Full course load (12-18 credits)	\$4,770	\$3,576	\$1,194

- Phase out existing discount for first 4-week session

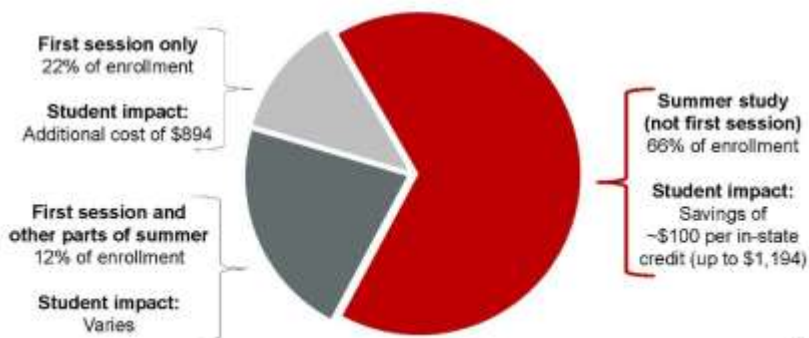
4



## Projected impact on students

Undergraduates will save \$1.7 million (based on 2016 enrollment)

**Summer 2016 distribution**  
(13,348 undergraduates took at least 1 course)



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## Implementation plan

### Summer of 2017

- 25% discount begins for Columbus campus undergraduates
- All students (undergraduates, graduate, professional, regional campus) will be eligible for 50% discount on 3 credits during first four-week session
  - Existing benefit was created to ease transition to semesters
  - Affected students have completed their studies

### Summer of 2018

- 25% discount remains in place for undergraduates
- First session discount ends

	First 4-week session	Rest of summer
2016 (FY17)	3 free credits	Full rate
2017 (FY18)	50% discount*	25% discount
2018 (FY19)	25% discount	

\*will also apply to professional, graduate and regional campus students

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APPENDIX XV

**Project Data Sheet for Board of Trustees Approval**

**Advanced Materials Corridor - Phase 1 (Renovation of Old Koffolt & Fontana)**

OSU-160973 (CNI# 13000325)

Project Location: old Koffolt Lab, Fontana Lab

• <b>approval requested and amount</b>	
professional services	\$5.8M
• <b>project budget</b>	
construction w/contingency	\$53.2M
professional services	\$5.8M
total project budget	\$58.1M



- **project funding**
  - university debt
  - development funds
  - university funds
  - auxiliary funds
  - state funds
- **project schedule**
  - BoT professional services approval 09/16
  - design/bidding 01/17 - 05/18
  - construction 05/18 - 12/19
- **project delivery method**
  - general contracting
  - design/build
  - construction manager at risk
- **planning framework**
  - this project is included in the FY 2017 Capital Improvement Plan for professional services only
  - scope and budget is based on feasibility studies completed in 2013 and 2014
- **project scope**
  - the project will include renovation of both old Koffolt and Fontana Labs
  - the program will include research labs, offices and classrooms
  - the project will also include site utilities
- **approval requested**
  - approval is requested to enter into professional services contracts

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• **project team**  
 University project manager: Ruth Miller  
 AC/Design consultant: TBD  
 CNI at Risk: TBD

**Project Data Sheet for Board of Trustees Approval**

**Postle Partial Replacement**

OSU-160807 (CNI# 15000123)

Project Location: Postle Hall

- **approval requested and amount**  
 professional services \$2M
- **project budget**  
 construction w/corrigency \$85.5M  
 professional services \$9.5M  
 total project budget \$95.0M
- **project funding**  
 university debt  
 development funds  
 university funds  
 auxiliary funds  
 state funds
- **project schedule**  
 BOT professional services approval 09/16  
 design/bidding TBD  
 construction TBD
- **project delivery method**  
 general contracting  
 design/build  
 construction manager at risk



- **planning framework**
  - this project is included in the FY 2017 Capital Improvement Plan for professional services only
- **project scope**
  - this project will replace a portion of Postle Hall and renovate/upgrade the remaining spaces
- **approval requested**
  - approval is requested to enter professional services contracts

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• <b>project team</b>	
University project manager	Randi Koestlin
AE/design architect	TSD
CM at Risk	TBD

**Project Data Sheet for Board of Trustees Approval**

**Franklin County Extension Office**

OSU-160920 (CNI# 16000029)

Project Location: Waterman Agriculture and Natural Resources Laboratory

• approval requested and amount professional services/construction	\$5.3M
• project budget	
construction w/contingency	\$4.8M
professional services	\$0.5M
total project budget	\$5.3M



- project funding
  - university debt
  - development funds
  - university funds
  - auxiliary funds
  - state funds

- project schedule
  - BoT prof. services
  - construction approval 09/16
  - design/bidding 12/16 - 07/17
  - construction 09/17 - 04/18

- project delivery method
  - general contracting
  - design/build
  - construction manager at risk

- planning framework
  - this project is included in the FY 2017 Capital Improvement Plan for professional services only
  - scope and budget is based on a feasibility study completed in 2016

- project scope
  - this project will create a new, centralized location on a COTA bus route, for the Franklin County Extension office, which will provide better access to the services provided to the public through the outreach function of the college
  - the project will include offices, meeting rooms and educational training space for Franklin County Extension
  - the College will move out of space currently rented by the College

- approval requested
  - approval is requested to amend the Capital Investment Plan to include funding for construction
  - approval is requested to enter into professional services and construction contracts

- 
- project team
    - University project manager: Margry Trishman
    - AE/design architect: TBD
    - Contractor: TBD

Project Data Sheet for Board of Trustees Approval

**Fry Hall - Optometry Clinic Entrance**

OSU-170011 (CNI# 16000008)

Project Location: Fry Hall

• <b>approval requested and amount</b>	
professional services/construction	\$6.5M
• <b>project budget</b>	
construction w/contingency	\$5.5M
professional services	\$1.0M
<b>total project budget</b>	<b>\$6.5M</b>

- **project funding**
  - university debt
  - development funds
  - university funds
  - auxiliary funds
  - state funds

• <b>project schedule</b>	
BoT prof. services	
construction approval	09/16
design/bidding	09/16 - 07/17
construction	08/17 - 09/17

- **project delivery method**
  - general contracting
  - designbuild
  - construction is insurer at risk

- **planning framework**
  - this project is included in the FY 2017 Capital Improvement Plan

- **project scope**
  - renovate the entrance to the Optometry Clinic
  - includes interior and exterior improvements to the patient reception area and the eyewear gallery
  - upgrade will improve the patient experience by refining patient way-finding and enhancing street level in age and visibility

- **approval requested**
  - approval is requested to enter into professional services and construction contracts




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• **project team**  
 University project manager: J Rapp  
 A/E/Design Architect:  
 General Contractor:

Project Data Sheet for Board of Trustees Approval

**Elevator Safety Repairs and Replacements**

OSU-160976 (CNI# 16000097)

Project Location: Columbus Campus

- **approval requested and amount**

professional services/construction	\$4.0M
------------------------------------	--------
  
- **project budget**

construction w/contingency	\$3.2M
professional services	\$0.8M
<b>total project budget</b>	<b>\$4.0M</b>
  
- **project funding**
  - university debt
  - development funds
  - university funds
  - auxiliary funds
  - state funds
  
- **project schedule**

BoT prof. services	
construction approval	09/16
design/bidding	01/17 - 12/17
construction	01/18 - 01/19
  
- **project delivery method**
  - general contracting
  - design/build
  - construction manager at risk
  
- **planning framework**
  - this project is included in the FY 2017 Capital Improvement Plan
  
- **project scope**
  - this project will renew the elevators in various campus buildings
  - proposed buildings currently include the Faculty Club, the Animal Science Building, Bricker Hall, Derby Hall, 33 W 11th Avenue, Enerson Classroom Building, Hamilton Hall, Hayes Hall, Howlett Hall, Pressey Hall, 18th Avenue Library, Stillman Hall and the Veterinary Hospital
  - exact building and elevators will be determined during design
  
- **approval requested**
  - approval is requested to enter professional services and construction contracts

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• **project team**  
 University project manager: Al Stazzone  
 AD/design architect: TBC  
 Contractor: TBC



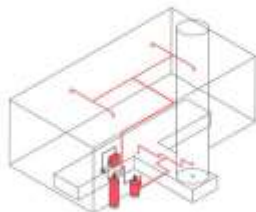
## Project Data Sheet for Board of Trustees Approval

**Fire System Replacements**

OSU-150010 (CNI# 14000395)

Project Location: Columbus Campus

• <b>approval requested and amount</b>			
	Orig	Incr	Total
prof svcs/cons	\$5.3M	\$0.8	\$6.1M
• <b>project budget</b>			
construction w/contingency			\$5.4M
professional services			\$0.7M
<b>total project budget</b>			<b>\$6.1M</b>



- **project funding**
  - university debt
  - development funds
  - university funds
  - auxiliary funds
  - state funds
- **project schedule**

BoT prof services		
construction approval		08/14
BoT increase approval		09/16
design/bidding	01/15 - 08/16	
construction	11/16 - 02/18	
- **project delivery method**
  - general contracting
  - design/build
  - construction manager at risk
- **planning framework**
  - this project is included in the FY 2015 Capital Improvement Plan as one of several bundled infrastructure projects which were identified for state funding
  - the additional scope for Cocksins Hall was included in the FY 2017 Capital Plan
- **project scope**
  - the project will evaluate and replace outdated fire alarm systems in several main campus buildings
  - planned buildings include Enarson Classroom Building, Agricultural Administration Building, Atwell Hall, Campbell Hall, Cocksins Hall, Mathematics Building, Sisson Hall, University Hall, Denney Hall, and the Electrosience Laboratory
  - project scope was expanded to include Scott Laboratory and the abatement of the ceilings and floors; the restoration of finishes; and new walls in several suites on the fourth floor of Cocksins Hall
- **approval requested**
  - approval is requested to increase the professional services and construction contracts for the additional scope

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• <b>project team</b>	
University project manager	Toru Ekegren
AE/design architect	WE Marks & Co.
Design-Build firm	

Project Data Sheet for Board of Trustees Approval

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**HVAC Repair and Replacements**

OSU-160979 (CNI# 1600096)

Project Location: Columbus Campus

- **approval requested and amount**

professional services/construction:	\$7.3M
-------------------------------------	--------
  
- **project budget**

construction w/contingency	\$5.8M
professional services	\$1.5M
total project budget	\$7.3M
  
- **project funding**
  - university debt
  - development funds
  - university funds
  - auxiliary funds
  - state funds
  
- **project schedule**

BoT prof services	
construction approval	09/16
design/bidding	01/17 - 11/17
construction	12/17 - 12/18
  
- **project delivery method**
  - general contracting
  - design/build
  - construction manager at risk
  
- **planning framework**
  - o this project is included in the FY 2017 Capital Improvement Plan
  
- **project scope**
  - o this project will replace or renovate HVAC systems in campus buildings
  - o priority buildings will be identified during design
  
- **approval requested**
  - o approval is requested to enter professional services and construction contracts

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• **project team**

University project manager:	Al Stuzzone
AE/design architect:	TBD
Contractor:	TBD

Project Data Sheet for Board of Trustees Approval

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**Roof Repair and Replacements**

OSU-160976 (CNI# 16000095)

Project Location: Columbus Campus

- **approval requested and amount**

professional services/construction	\$4.8M
------------------------------------	--------
  
- **project budget**

construction w/contingency	\$3.8M
professional services	\$1.0M
total project budget	\$4.8M
  
- **project funding**
  - university debt
  - development funds
  - university funds
  - auxiliary funds
  - state funds
  
- **project schedule**

BoT prof services	
construction approval	09/16
design/bidding	03/17 - 03/18
construction	04/18 - 10/18
  
- **project delivery method**
  - general contracting
  - design/build
  - construction manager at risk
  
- **planning framework**
  - this project is included in the FY 2017 Capital Improvement Plan
  
- **project scope**
  - this project will replace the roofs of Hamilton Hall, the Agricultural Engineering Building, 1100 Kinnear Road, the Emerson Classroom Building, and Pressey Hall
  
- **approval requested**
  - approval is requested to enter professional services and construction contracts.

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• **project team**

University project manager	Al Stazzoni
AE/design architect	TBD
Contractor	TBD

**Project Data Sheet for Board of Trustees Approval**

**Morehouse - Chiller and Electrical Distribution**

OSU-180589 (CNI# 1500088)

Project Location: *Morehouse Medical Plaza*

• approval requested and amount	
professional services/construction	\$8.0M
• project budget	
construction w/contingency	\$6.2M
professional services	\$1.8M
total project budget	\$8.0M



- project funding
  - university debt
  - development funds
  - university funds
  - auxiliary funds
  - state funds
- project schedule

BoT prof services		09/16
/construction approval		10/16 - 11/17
design/bidding		07/17 - 11/18
construction		
- project delivery method
  - general contracting
  - design/build
  - construction manager at risk
- planning framework
  - this project is included in the FY 2016 Capital Improvement Plan
- project scope
  - this project will install a new chilled water plant to serve the Martha M. Morehouse Medical Plaza
  - the project will also address code compliance concerns and update the primary electrical systems
- approval requested
  - approval is requested to enter professional services and construction contracts

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• project team	
University project manager:	Kevin Kwoleka
AE/design architect:	TBD
CM at Risk:	TBD