

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FIVE HUNDRED AND NINETEENTH  
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 16-18, 2023

The Board of Trustees and its committees met at Longaberger Alumni House in Columbus, Ohio, and virtually over Zoom on May 16-18, 2023, pursuant to adjournment.

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Minutes of the last meetings were approved.

**FULL-BOARD EXECUTIVE SESSION**

Board Chair Hiroyuki Fujita called the meeting of the Board of Trustees to order on Tuesday, May 16, 2023, at 9:28 a.m.

Members Present: Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, Jeff M.S. Kaplan, Elizabeth A. Harsh, Reginald A. Wilkinson, Tom B. Mitevski, Pierre Bigby, Juan Jose Perez, Bradley R. Kastan, George A. Skestos, Tanner R. Hunt, Taylor A. Schwein

Members Present via Zoom: Michael F. Kiggin

Members Absent: Lewis Von Thaer

Dr. Fujita:

Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Dr. Fujita:

Thank you. At this time, I would like to convene this meeting of the Board of Trustees and move that the Board recess into executive session to consult with legal counsel regarding pending or imminent litigation, to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

Upon the motion of Dr. Fujita, seconded by Dr. Wilkinson, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees: Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Mr. Hunt and Ms. Schwein.

The meeting entered executive session at 9:29 a.m. and adjourned at 12:10 p.m.

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**WEXNER MEDICAL CENTER BOARD MEETING**

Board Secretary Jessica Eveland called the meeting of the Wexner Medical Center Board to order on Tuesday, May 16, 2023, at 1:01 p.m.

Members Present: Leslie H. Wexner, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Tom B. Mitevski, Tanner R. Hunt, Robert H. Schottenstein, Cindy Hilsheimer, Amy Chronis, Hiroyuki Fujita (ex officio) (joined late), Melissa L. Gilliam (ex officio), Michael Papadakis (ex officio), John J. Warner (ex officio)

Members Present via Zoom: Stephen D. Steinour

Members Absent: W.G. Jurgensen

It was moved by Mr. Stockmeister, and seconded by Mr. Wexner, that the committee recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Hunt, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Gilliam, Mr. Papadakis and Dr. Warner. Dr. Fujita was not present for this vote.

The meeting entered executive session at 1:53 p.m. and adjourned at 4:38 p.m.

(See Appendix LXX for Summary of Actions Taken, page 1916)

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#### **TALENT, COMPENSATION & GOVERNANCE COMMITTEE**

Committee Chair John Zeiger called the meeting of the Talent, Compensation & Governance Committee of the Board of Trustees to order on Wednesday, May 17, 2023, at 7:59 a.m.

Members Present: John W. Zeiger, Elizabeth P. Kessler, Gary R. Heminger, Lewis Von Thaer, Jeff M.S Kaplan, Tom B. Mitevski, Hiroyuki Fujita (ex officio) (arrived late).

Members Present via Zoom: N/A

It was moved by Mr. Zeiger, and seconded by Mr. Von Thaer, that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss personnel matters regarding the appointment, employment, and compensation of public employees, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Zeiger, Ms. Kessler, Mr. Heminger, Mr. Von Thaer, Mr. Kaplan and Mr. Mitevski. Dr. Fujita was not present for this vote.

The meeting entered executive session at 8:01 a.m. and adjourned at 10:54 a.m.

(See Appendix LXXI for Summary of Actions Taken, page 1954)

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#### **LEGAL, AUDIT, RISK & COMPLIANCE COMMITTEE MEETING**

Committee Chair Elizabeth Kessler called the meeting of the Legal, Audit, Risk and Compliance Committee of the Board of Trustees to order on Wednesday, May 17, 2023, at 11:58 a.m.

Members Present: Elizabeth P. Kessler, Alan A. Stockmeister, Jeff M.S. Kaplan, Elizabeth A. Harsh, Juan Jose Perez, Taylor A. Schwein, Amy Chronis, Hiroyuki Fujita (ex officio)

Members Present via Zoom: N/A

Members Absent: Michael F. Kiggin

It was moved by Ms. Kessler, and seconded by Mr. Stockmeister, that the committee recess into executive session to consult with legal counsel regarding pending or imminent litigation, to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss personnel matters regarding the appointment, employment, and compensation of public employees.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Ms. Kessler, Mr. Stockmeister, Mr. Kaplan, Mrs. Harsh, Mr. Perez, Ms. Schwein, Ms. Chronis and Dr. Fujita.

The meeting entered executive session at 12:35 p.m. and adjourned at 2:08 p.m.

(See Appendix LXXII for Summary of Actions Taken, page 1956)

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#### **ACADEMIC AFFAIRS & STUDENT LIFE COMMITTEE MEETING**

Committee Chair Jeff Kaplan called the meeting of the Academic Affairs and Student Life Committee of the Board of Trustees to order on Wednesday, May 17, 2023, at 2:31 p.m.

Members Present: Jeff M.S. Kaplan, Elizabeth A. Harsh, Ms. Elizabeth P. Kessler, Reginald A. Wilkinson (arrived late), Pierre Bigby, Taylor A Schwein, Susan E. Cole, Hiroyuki Fujita (ex officio)

Members Present via Zoom: Michael F. Kiggin

Members Absent: N/A

It was moved by Mr. Kaplan, and seconded by Mrs. Harsh, that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Kaplan, Mrs. Harsh, Ms. Kessler, Mr. Wilkinson, Mr. Kiggin, Mr. Bigby, Ms. Schwein, Dr. Cole and Dr. Fujita.

The meeting entered executive session at 3:37 p.m. and adjourned at 4:29 p.m.

(See Appendix LXXIII for Summary of Actions Taken, page 2002)

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### **MASTER PLANNING & FACILITIES COMMITTEE MEETING**

Committee Vice Chair Alan Stockmeister called the meeting of the Master Planning and Facilities Committee of the Board of Trustees to order on Thursday, May 18, 2023, at 8:00 a.m.

Members Present: Alan A. Stockmeister, Elizabeth A. Harsh, Reginald A. Wilkinson, Pierre Bigby, Taylor A. Schwein, James D. Klingbeil and Robert H. Schottenstein.

Members Present via Zoom: N/A

Members Absent: Hiroyuki Fujita (ex officio)

It was moved by Mr. Stockmeister, and seconded by Mrs. Harsh, that the committee recess into executive session to discuss the purchase of property, to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Stockmeister, Mrs. Harsh, Dr. Wilkinson, Mr. Bigby, Ms. Schwein, Mr. Klingbeil and Mr. Schottenstein.

The meeting entered executive session at 8:00 a.m., public session at 9:21 a.m., and adjourned at 9:43 a.m.

(See Appendix LXXIV for Summary of Actions Taken, page 2043)

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### **FINANCE & INVESTMENT COMMITTEE MEETING**

Committee Chair Tom Mitevski called the meeting of the Finance and Investment Committee of the Board of Trustees to order on Thursday, May 18, 2023, at 9:57 a.m.

Members Present: Tom B. Mitevski, James D. Klingbeil, John W. Zeiger, Lewis Von Thaer, Pierre Bigby, Tanner R. Hunt and Amy Chronis.

Members Present via Zoom: Kent M. Stahl

Members Absent: Gary R. Heminger, Michael F. Kiggin and Hiroyuki Fujita (ex officio)

It was moved by Mr. Mitevski, and seconded by Mr. Von Thaer, that the committee recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to go into executive session with the following member present and voting: Mr. Mitevski, Mr. Klingbeil, Mr. Zeiger, Mr. Von Thaer, Mr. Bigby, Mr. Hunt, Ms. Chronis and Mr. Stahl.

The meeting entered executive session at 10:32 a.m. and adjourned at 11:55 a.m.

(See Appendix LXXV for Summary of Actions Taken, page 2105)

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**RESEARCH, INNOVATION & STRATEGIC PARTNERSHIPS  
COMMITTEE MEETING**

Committee Chair Lewis Von Thaer called the meeting of the Research, Innovation and Strategic Partnerships Committee of the Board of Trustees to order on Thursday, May 18, 2023, at 12:58 p.m.

Members Present: Lewis Von Thaer, Reginald A. Wilkinson, Juan Jose Perez, Tanner R. Hunt and Phillip Popovich.

Members Present via Zoom: N/A

Members Absent: Hiroyuki Fujita (ex officio)

It was moved by Mr. Von Thaer, and seconded by Dr. Wilkinson, that the committee recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to go into executive session with the following member present and voting: Mr. Von Thaer, Dr. Wilkinson, Mr. Perez, Mr. Hunt and Dr. Popovich.

The meeting entered executive session at 1:44 p.m. and adjourned at 2:31 p.m.

(See Appendix LXXVI for Summary of Actions Taken, page 2210)

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**FULL-BOARD PUBLIC SESSION**

Board Trustee John Zeiger reconvened The Ohio State University Board of Trustees on Thursday, May 18, 2023, at 3:00 p.m.

Members Present: Alan A. Stockmeister, John W. Zeiger, Elizabeth P. Kessler (joined late), Lewis Von Thaer, Jeff M.S. Kaplan, Elizabeth A. Harsh, Reginald A. Wilkinson, Tom B. Mitevski, Pierre Bigby, Juan Jose Perez, Bradley R. Kastan, George A. Skestos, Tanner R. Hunt (joined late), Taylor A. Schwein.

Members Present via Zoom: Michael F. Kiggin

Members Absent: Hiroyuki Fujita and Gary R. Heminger

Mr. Zeiger:

Good afternoon, everyone. Thank you for joining us. In Chairman Fujita's absence I have been asked to step in and lead today's session. So at this time, I would like to go ahead and convene this meeting of the Board of Trustees. Will the Secretary please note the attendance?

Ms. Eveland:

A quorum is present.

Dr. Zeiger:

Thank you. Reminder to everyone that this meeting is being recorded and livestreamed for the public on WOSU. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that any sound on cell phones and other devices be turned off, and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand.

Today I would like to express congratulations on behalf of the Trustees to the entire Ohio State community for an outstanding spring semester and academic year. Several of our graduate and professional programs have been recently recognized and reaffirmed as among the very best in the nation. And the work of our faculty and scholars continues to earn national recognition and make a difference for our students and the people and businesses of our community. We were informed again this week during our meetings of a number of our faculty members who have been recognized as members of very elite national organizations and academies, and again we recognize that makes a big difference for our students and for the rest of the university.

Closer to home, we would like to recognize our undergraduate student trustee, Tanner Hunt. Tanner not only graduated a week ago Sunday, but today will be his final meeting with the Board. Tanner, we appreciate all your dedication to Ohio State and the contributions you've made. It has been a real pleasure working with you and your input has been invaluable. I am very pleased your mother and sister are here with you today...there in the front row...welcome and thank you for loaning us Tanner for the past two years.

[APPLAUSE]

Tanner, we know you have a great career prospect lined up and you are off to start that, but we will miss you. Again we appreciate you and all you have done for the Trustees and the university.

Mr. Hunt:

Thank you everyone, I really appreciate it. When I first came to Ohio State, I never thought this would be part of my college experience. It's been an immense privilege. To the Board, President's Cabinet, student leaders and anyone else I've had the opportunity to cross paths with, I really appreciate your confidence in me and the support in my development as a Student Trustee. Also, thank you to Ohio State as a whole for allowing two voices to serve in this capacity; I believe it is really important. Lastly, thank you to my family. My dad wasn't able to come but thank you to my mom and dad for raising me and teaching me how to carry myself. I don't think I would be in this chair if it wasn't for you two. And my sister, for all your love and support, and checking me when my head gets too big. I will leave it at that. Thank you everyone, it has been a great two years.

[APPLAUSE]

Mr. Zeiger:

We have not one but two recent graduates on our Board of Trustees. Taylor Schwein is our graduate student trustee, and she received her Master of Science in nursing this spring, but Taylor is going to continue with us for another year as our graduate student trustee as she works to complete her doctorate degree in nursing.

Taylor, again thank you for all you do for this Board. Any comments about graduation?

Ms. Schwein:

Two down and one to go!

Mr. Zeiger:

I love the spirit. I finished at two.

We also are privileged today to have two new trustees with us as the public may be unaware. Trustees currently serve a nine-year term and cycle off and the Governor then appoints the replacement trustees. The Governor moved very expeditiously this time and we very much appreciate it. This process brought us George Skestos and Brad Kastan as our two new trustees. We are fortunate they both bring very significant experience and expertise to our discussions, and I am sure they will find it as rewarding as we have in their service in the next nine years. Thank you both.

[APPLAUSE]

Whenever we have new trustees that means we lose old friends. For the last nine years Abigail Wexner and Alex Fischer have served with a unique distinction on this board and we would be remiss if we did not express our appreciation to the two of them for major contributions. Abigail has brought a sense of judgment and decorum and knowing how to do the right thing in the right way to every meeting. Alex clearly has had a major involvement in all the building programs at Ohio State. We heard today with one notable exception, we are on schedule and on budget which is remarkable, and Alex had a big hand in that. While they are not here, we do express appreciation to Abigail and Alex for their long-time commitment.

[APPLAUSE]

Trustees are with charged with the responsibility of using their best judgement to protect the university in a fiduciary capacity and we try in every meeting to focus on what is best for the university in a strategic sense. It is not our role to run the place, but we are charged with responsibility for its strategic direction. This week the Board took several steps that I think should be highlighted today.

On Tuesday, the Board announced its opposition to the current version of Senate Bill 83. This was an action that was not taken lightly. It was the result of many consultations and considerations, but it was a statement we felt strongly about and one that was unanimously adopted by all trustees.

We needed to send a message to the General Assembly that we acknowledge the issues that are being raised not only by them but also by other components of society,

but we believe there are much better solutions that will not undermine the traditional shared governance model of universities, or risk weakening academic rigor, which we are committed to or impose extensive and expensive new bureaucratic reporting requirements. We have tried to make clear in our statement that we will seek to continue to work with the members of the legislature to address the fundamental flaws in the current version of this legislation, but those flaws are indeed fundamental because we believe they will diminish OSU's ability to fulfill its educational and research missions, and negatively impact, in our view, the economic future of the state of Ohio. We do however share with the General Assembly a commitment to free speech, open dialogue, and the importance of all views, diverse views of every nature being openly discussed without a threat of intimidation or negative consequences. The university is taking steps already to reinforce that we are sensitive to this issue and make sure all viewpoints are welcomed and respected within and on our campuses.

Today, the Board will take action to approve a resolution which reaffirms the fundamental and foundational values of intellectual diversity and our commitment to it. Today the trustees will also adopt a robust, updated campus free speech policy that again ensures the ability of all to be heard whether we agree with what they have to say or not. Additionally, in April of this year, the university updated its uniform hiring practices so as to preclude the use of required diversity statements except when they are required or mandated by federal law, research contracts, licensure requirements or accreditation mandates.

The Board also looks forward to working with the members of the General Assembly on Senate Bill 117, which would establish the Salmon P. Chase Center for Civics, Culture, and Society at Ohio State; that is an effort to broaden, even further, the intellectual diversity on our campuses and to provide an even better platform for education on the basic tenants of American democracy.

The Board's statement outlines our highest priority concerns with Senate Bill 83. I strongly encourage everyone to read the statement if you have not already. It is available on the university's news website.

Shifting gears, we ought to talk for a second on the presidential search, which is a focal point for all of us.

Chairman Fujita updated the university community last week on the status of the search for Ohio State's 17<sup>th</sup> president. We are pleased to report that great progress has been made. There is strong interest by highly qualified candidates and the process is moving forward efficiently and timely.

We are very thankful for the engagement of students, faculty and staff throughout this process, and we encourage all of you to keep providing input, comments and nominations online so that we have a maximum pool to evaluate for this extremely important decision.

During the time between the presidential hire and now, the members of the President's Cabinet will continue to lead the management and operations of the university. This aligns with how it has been done in the last presidential transition period and, I must say, we trustees are confident that the Cabinet is doing a very good job managing these issues on a day-to-day basis with only bringing extreme, priority issues to the Board. We are most appreciative of the Cabinet's commitment and success in this endeavor.

Let's reflect for a second on spring commencement. We can forget sometimes when we are trustees sitting here dealing with some weighty issues that this a great institution. This year we graduated at the spring commencement, not counting the earlier two commencements in the academic year, spring we graduated 12,400 individuals with certificates and degrees. Truly a remarkable accomplishment for our faculty and our university.

Closer to home on May 3 one of our dear colleagues, Dr. Reggie Wilkinson, served as the keynote speaker during a special ceremony recognizing master's, specialist and doctoral candidates from the College of Education and Human Ecology. He also received the Department of Political Science's 2023 Distinguished Alumni Award this month. Congratulations, Dr. Wilkinson, and thank you again for your tremendous service as a very, very fine trustee.

[APPLAUSE]

In closing on these opening comments, I would like to say that we are deeply thankful for the continued dedication and support of our faculty, our students and our staff across this university.

The Board looks forward to continuing to support you and the outstanding teaching, learning, service and discovery that you do here — now, and into the future.

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#### **APPROVAL OF MINUTES**

Mr. Zeiger:

Our first order of business is the approval of our February meeting minutes, which were distributed to all trustees. If there are no additions or corrections, the minutes will stand approved as distributed. (*Minutes were approved.*)

Next order of business, before we move to the consent agenda, it is time for our annual election of officers. Ms. Liza Kessler, vice chair of our Talent, Compensation and Governance Committee, would like to walk you through this process.

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#### **COMMITTEE OF THE WHOLE**

Upon motion of Ms. Kessler, seconded by Mr. Kaplan, the Board of Trustees convened a Committee of the Whole by unanimous voice vote, cast by trustees: Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaer, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Mr. Hunt and Ms. Schwein.

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#### **ELECTION OF OFFICERS**

Ms. Kessler:

As mentioned earlier, Dr. Fujita had to depart early due to a prior commitment, but I would still like to note for the record the Board's sincere gratitude for his strong leadership as our Board chairman this past year.

In keeping with our standard practice, Mr. Zeiger, as chair of the Talent, Compensation and Governance Committee, spent time talking individually with each trustee about their thoughts and opinions on the performance of our Board chairman and their recommendations moving forward. Out of that collaborative process the trustees have unanimously agreed to bring Dr. Fujita forward for reappointment. In addition, Dr. Fujita has recommended Mr. Zeiger for appointment as the Board's vice chair.

With this, we are bringing forward the following slate of officers for reappointment or appointment:

- Hiroyuki Fujita as Chair of the Board, and
- John Zeiger as Vice Chair of the Board.

Mr. Zeiger:

Any comments, discussion? Hearing none I will take the liberty to again commend Dr. Fujita for a tremendous commitment to OSU during the last year. I have been privileged to serve with three different chairs of this board and no one works harder and is more personally involved to accomplish consensus on important issues than Dr. Fujita. I thought it was extraordinary when I spoke to each of you there was not a single person who didn't have the enormous regard for his commitment and appreciation for what he has done. Thank you for your support of him.

Are there any other comments? Hearing none I will ask the secretary to call the roll call on the pending motion.

Ms. Eveland:

Motion carries.

Upon motion of Ms. Kessler, seconded by Dr. Wilkinson, the Board of Trustees passed the foregoing forgoing motion by majority roll call vote, cast by the following trustees: Mr. Stockmeister, Ms. Kessler, Mr. Von Thaer, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Mr. Hunt, and Ms. Schwein. Mr. Zeiger abstained.

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#### **ELECTION OF OFFICERS**

Resolution No. 2023-103

Synopsis: Approval of the following slate of officers is proposed.

WHEREAS the *Bylaws of The Ohio State University Board of Trustees* specify that the officers of the board shall be elected annually by the board; and

WHEREAS the officers of the board shall take office at the adjournment of the final meeting of the fiscal year ending June 30, and they shall hold their office through the following final fiscal year meeting of the Board, or until their successors are elected and qualified, so long as they shall continue to be eligible to serve as officers; and

WHEREAS a careful and diligent review was conducted by the Talent, Compensation and Governance Committee and the following slate of officers is recommended for approval by the Board:

Hiroyuki Fujita, Chair  
John W. Zeiger, Vice Chair

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the slate of officers as presented.

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**CONSENT AGENDA**

Mr. Zeiger:

Thank you all. We have now arrived at the portion of our meeting to deal with our consent agenda. Each trustee has been given a copy of the consent agenda, it is also available online for the public to review. Please notice we have placed two items for action directly on the consent agenda for approval today as they were not dealt with in committee. The first is Resolutions in Memoriam which recognizes the passing of emeritus faculty members. The second a resolution reaffirming the foundational values of intellectual diversity as I mentioned, that would be item two on the list of consent agenda items. Also, please note, number seven is the adoption of the campus free speech policy. A previous policy has been in effect for many years but this is an updated policy the Board adopted on an interim basis some months ago but wanted the full input from faculty, and that process has been completed and now we are adopting it on a permanent basis.

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**RESOLUTIONS IN MEMORIAM**

Resolution No. 2023-104

**BARBARA A. NELSON**

**Synopsis:** The Board of Trustees of The Ohio State University expresses its sympathy regarding the death on January 10, 2023, of Faculty Emerita Barbara A. Nelson in what was then the School of Physical Activity and Educational Services, College of Education and Human Ecology. She was 91.

Nelson received her BA from Montclair State University and taught fifth grade and high school in New Jersey before relocating to Ann Arbor. There she earned an MA and PhD from the University of Michigan.

Arriving in Columbus in 1967, she joined the brand-new School of Health, Physical Education and Recreation in the College of Education, which combined the separate Men's and Women's Physical Education Departments.

In her faculty role, Nelson was the coach of Field Hockey and taught in the Physical Education Teacher Education Program. As Title IX became a reality, she became interested in the personal meanings and social connections of sport. The area was first known as the Psych-Soc of sport. Interestingly, as women became more involved in sport at all levels, the subject was not yet being studied by sociologists or psychologists.

To bring together researchers, Nelson invited interested researchers from around the country and Canada to a seminar held at Ohio State in the early 1980s. The meeting brought together prominent coaches, researchers and writers and identified a new interdisciplinary area, Women in Sport. She and her program were sought after by graduate students from the United States and beyond.

Nelson was an excellent teacher and mentor to students who, themselves, have become leaders and scholars in the field of sport and leisure.

She retired in 1995 and became active and an officer in The Ohio State University Retirees Association. She continued her membership in the Ohio State Women's Golf Association.

In all, Nelson spent 26 years serving Ohio State as a coach, teacher, advisor and mentor to undergraduate and graduate students. They continue to honor her memory with their good works and loyalty to our university.

On behalf of the entire university community, the Board of Trustees expresses to the friends and former students of Emerita Professor Barbara A. Nelson its deepest sympathy for their loss. It is directed that this resolution shall be inscribed upon the minutes of the Board of Trustees, and a copy will be tendered to her loved ones as an expression of the board's heartfelt appreciation.

#### **SAMUEL JAMES WOODS**

**Synopsis:** The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on February 3, 2023, of Samuel J. Woods, Professor Emeritus of Crop Production and Management at the Agricultural Technical Institute (ATI), College of Food Agriculture, and Environmental Sciences, The Ohio State University.

Professor Woods served on the ATI faculty from 1977 until his retirement in 2005. During his 28-year tenure at ATI, he provided leadership to the Crop Production and Management program. Dr. Woods was instrumental in growing the program, started in 1972, into a state and nationally recognized program. He annually advised 40 to 50 crop production students. He advised the on-campus student Agronomy Club. Many of his students were passionate and become successful crop producers and strong contributors to the agronomic industries because of Dr. Woods advising and teaching. Professor Woods taught courses in crop production, weed control, crop disease, and forage crops. He received a CFAES advising award.

Professor Woods had great connections with the agronomic industry. A major accomplishment was the establishment of the ATI Land Lab which consisted of farmland dedicated to the crops program and an industry donated building for classroom and laboratory instruction on the farm. By establishing the Land Lab, ATI students were and are provided real-world learning experiences in planting, spraying, harvesting, and precision agriculture ... an opportunity to operate real production agricultural equipment and manage crop production and farmland. These experiences are not offered at many colleges and universities. The Land Lab also afforded Dr. Woods the opportunity to conduct applied research projects involving his students. The agronomic industry provided excellent promotional and financial support for Professor Woods' teaching and research programs. Each year he would publish a "Land Lab Report" outlining the teaching and research work that was done at the ATI Land Lab.

Dr. Woods was an excellent ATI citizen. He served on many committees that contributed to student success and the success of the Institute. He provided the leadership to the development and implementation of the Associate of Science in Agronomy – the transition program leading ATI students to a Bachelors Degree in the Horticulture and Crop Science Department.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Samuel James Woods its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of

Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**SYED SAIDUDDIN**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on November 10, 2022, of Syed Saiduddin, Professor Emeritus, Department of Veterinary Biosciences, The Ohio State University.

Professor Saiduddin earned his veterinary degree in India at the Andhra Veterinary College. He worked for the Indian Department of Animal Husbandry before applying to the University of Nevada, Reno, where he completed a Master of Science degree in 1964. He then completed a PhD program at the University of Wisconsin in 1968, studying under Dr. L.E. Casida, followed by post-doctoral studies at Tufts University under Dr. E.B. Astwood. He joined the faculty of the Department of Veterinary Physiology and Pharmacology at The Ohio State University in 1971 as an instructor where he continued research in the areas of endocrinology and reproductive physiology and taught reproductive physiology at the undergraduate, graduate, and professional levels. He was very active in professional societies, university governance, graduate education, and mentoring students and junior faculty during his 34 years of service before he retired in 2006 as a Professor Emeritus.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Syed Saiduddin its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

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**RECOGNITION OF FUNDAMENTAL EDUCATIONAL RESPONSIBILITIES**

Resolution No. 2023-105

Synopsis: Recognition of fundamental responsibilities in the education of students at The Ohio State University.

Members of the General Assembly of Ohio have raised questions regarding the university's commitment to intellectual diversity in its academic pursuits, and its dedication to allowing students the freedom to develop and express independent views on societal and political issues. In response, the Board of Trustees wishes to reconfirm the university's foundational commitment to the values of free speech, open debate, intellectual diversity, and the development of independent decision-making abilities in our students.

WHEREAS the Board of Trustees recognizes that, as a land-grant institution, the university has a deep and abiding responsibility to provide an educational environment that supports students as they learn, grow, and develop; and

WHEREAS it is essential that students have the ability to engage in free, open, and rigorous intellectual inquiry as part of such an educational environment without intimidation or fear of retaliation; and

WHEREAS, in providing such instruction and support to students, the university faculty is expected to develop students' abilities to make independent and informed conclusions about the important social and political issues facing their communities, consistent with the protections of academic freedom and requirements of academic responsibility; and

WHEREAS these abilities are best honed through a curriculum that provides and values true intellectual diversity, and that further recognizes the value of hearing and understanding different ideas and perspectives in reaching one's individual conclusions about matters of import; and

WHEREAS the Board of Trustees therefore recognizes that promoting, supporting, and protecting a free and independent inquiry process is central to the university's academic mission, and that the twin values of academic freedom and academic responsibility work in parallel with a willingness to hear, understand, debate, and learn from the differing points of view that arise as part of those discussions; and

WHEREAS the Board of Trustees holds itself responsible for setting clear, open expectations regarding the fundamental values of the university, and in turn expects faculty, staff, and students to promote a positive culture of academic excellence in alignment with those values:

**NOW THEREFORE**

**BE IT RESOLVED**, That the Board of Trustees hereby acknowledges that assuring intellectual diversity and promoting open dialogue are fundamental educational responsibilities of the university and its faculty to our students.

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**PERSONNEL ACTIONS**

Resolution No. 2023-106

**BE IT RESOLVED**, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the February 14, 2023, meeting of the Board, including the following appointments and contract amendments:

**New Hire**

Name:	Karen Rose
Title:	Dean, College of Nursing
Unit:	Office of Academic Affairs
Term:	July 1, 2023

**Appointment Extension**

Name:	Don Pope-Davis
Title:	Dean, College of Education and Human Ecology
Unit:	Office of Academic Affairs
Term:	July 1, 2023 – June 30, 2025

Name:	Henry Mann
Title:	Dean, College of Pharmacy
Unit:	Office of Academic Affairs
Term:	July 1, 2023 – August 31, 2023

**Interim Appointment**

Name:	Karla Zadnik
Title:	Interim Dean, College of Public Health
Unit:	Office of Academic Affairs

Date: July 1, 2023 – June 30, 2024

Name: Margaret Young  
Title: Interim Dean, Lima  
Unit: Office of Academic Affairs  
Date: March 30, 2023 – June 30, 2024

Name: Katie Hall  
Title: Interim Senior Vice President, Talent, Culture and Human Resources  
Unit: Office of the President  
Date: April 3, 2023 – March 31, 2024

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**APPROVAL TO ESTABLISH A MASTER OF HEALTH AND WELLNESS  
IN THE COLLEGE OF NURSING**

Resolution No. 2023-107

Synopsis: Approval to establish a Master of Health and Wellness degree in the College of Nursing is proposed.

WHEREAS the new program is designed to prepare expert leaders in evidence-based health and wellness programming and building wellness cultures to improve population health and well-being in a variety of settings; and

WHEREAS the program is designed for professionals who have earned at least a bachelor's degree in a healthcare-related discipline such as health sciences, counseling, public health, nursing, psychology, or social work, or a health- or wellness-related discipline such as allied health, exercise science, exercise physiology, health promotion, or public health; and

WHEREAS the new program will consist of 35 credit hours and can be completed in an online hybrid-flexible model or a fully online model with a full-time one-year completion or a part-time two-year completion, and there is memorandum of understanding in place with the Office of Technology and Digital Innovation; and

WHEREAS the resources are available to establish and maintain the program, and the proposal has the support of the college faculty and dean; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on March 1, 2023; and

WHEREAS the University Senate approved this proposal on April 20, 2023:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish a Master of Health and Wellness degree program in the College of Nursing.

(See Appendix LXXVII for background information, page 2241)

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**APPROVAL TO CHANGE THE NAME OF THE  
MASTER OF DENTAL HYGIENE DEGREE PROGRAM**

Resolution No. 2023-108

Synopsis: Approval to change the name of the Master of Dental Hygiene degree program in the College of Dentistry to the Master of Science in Dental Hygiene is proposed.

WHEREAS the Master of Dental Hygiene is not a commonly used degree within the profession, and respected peer institutions offer a Master of Science degree; and

WHEREAS students complete thesis research for partial fulfillment of the degree, and the new title is recognizable and validates the rigor of the program; and

WHEREAS the structure and content of the degree will remain the same at 38 credit hours and the completion of a thesis and internship; and

WHEREAS there are no anticipated changes to the descriptions of the curriculum, recruitment, admissions, institutional resources, program assessment or learning outcomes; and

WHEREAS the proposal has the support of the Division of Dental Hygiene and the dean of the College of Dentistry; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on March 1, 2023; and

WHEREAS the University Senate approved this proposal on April 20, 2023:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to change the name of the Master of Dental Hygiene degree program to the Master of Science in Dental Hygiene.

(See Appendix LXXVIII for background information, page 2271)

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**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2023-109

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes to the Bylaws of the University Senate in chapter 3335-19 and to rule 3335-5-46 of the *Rules of the University Faculty* would clarify procedure for setting the University Senate agenda, clarify types of proposals for Senate action, clarify the pathway for submitting a report to Senate, and move language on Senate committee attendance; and

WHEREAS the proposed changes to rule 3335-13-06 in the *Rules of the University Faculty* would amend the process for approving non-substantive changes to the university Intellectual Property policy; and

WHEREAS the proposed changes to rule 3335-5-48.7 in the *Rules of the University Faculty* would add faculty and student members to the Committee on Academic Misconduct, making the work of the committee more effective and efficient in the prompt adjudication of academic misconduct cases; and

WHEREAS the proposed changes to rules 3335-19, 3335-5-46, and 3335-13-06 of the *Rules of the University Faculty* were approved by the University Senate on March 23, 2023, and the proposed changes to rule 3335-5-48.7 of the *Rules of the University Faculty* were approved by the University Senate on April 20, 2023:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix LXXIX for background information, page 2276)

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**ADOPTION OF CAMPUS FREE SPEECH POLICY  
AND COMPLAINT INVESTIGATION, HEARING, AND RESOLUTION PROCESS**

Resolution No. 2023-110

Synopsis: Adoption of a campus free speech policy and process as required under Ohio Revised Code 3345.0215 is proposed.

WHEREAS the Board of Trustees recognizes that free speech is a foundational value in a free and open society; and

WHEREAS the Board of Trustees further believes that universities play a vital role in encouraging and supporting the wide-ranging and open discourse that is crucial to the marketplace of ideas; and

WHEREAS Ohio Revised Code 3345.0215 codified the public policy of the state of Ohio concerning campus free speech, and requires the Board of Trustees to adopt a policy affirming several principles of campus free speech and a process under which a student, student group, or faculty member may submit a complaint about an alleged violation of the forgoing policy; and

WHEREAS the Board of Trustees passed an interim Campus Free Speech Policy and Process at its August 18, 2022 meeting to emphasize the university's commitment to free speech for all members of the university community; and

WHEREAS following that meeting the university reviewed the interim policy through the established university policy process, including by soliciting feedback from students, faculty, and staff to ensure that the policy emphasizes the value of free speech and promotes its application through established university rules, procedures, and practices; and

WHEREAS this feedback was reviewed and synthesized into the attached Campus Free Speech policy and Complaint Investigation, Hearing, and Resolution Process and approved in accordance with the university policy process:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached Campus Free Speech policy and standards for the Complaint Investigation, Hearing, and Resolution Process in place of the interim policy.

(See Appendix LXXX for background information, page 2286)

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## FACULTY PERSONNEL ACTIONS

Resolution No. 2023-111

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the February 15, 2022, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

### Appointments

Name:	CINDY ANDERSON
Title:	Professor (Distinguished Professor of Maternal-Infant Health)
College:	Nursing
Term:	March 5, 2023, through March 5, 2028
Name:	AARON CLARK
Title:	Associate Professor-Clinical and Chair (The Warner M. and Lora Kays Pomerene Chair in Medicine)
College:	Medicine
Term:	March 1, 2023, through June 30, 2027
Name:	JENNIFER CLARK
Title:	Professor (Knowlton School Distinguished Professor)
College:	Engineering
Term:	June 1, 2023, through June 30, 2028
Name:	CHYKE DOUBENI
Title:	Professor (The Klotz Chair in Cancer Research #6)
College:	Medicine
Term:	May 1, 2023, through June 30, 2027
Name:	JAMES IPPOLITO*
Title:	Professor (Dr. Rattan Lal Endowed Professor)
College:	Food, Agricultural, and Environmental Sciences
Term:	July 1, 2023, through June 30, 2028
Name:	COURTNEY JATANA
Title:	Associate Professor-Clinical (Dr. Larry J. Peterson Endowed Professorship in Oral and Maxillofacial Surgery)
College:	Dentistry
Term:	May 1, 2023, through May 30, 2028
Name:	MATTHEW KALADY
Title:	Professor (The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research)
College:	Medicine
Term:	May 1, 2023, through June 30, 2027

Name: KELLY KENNEDY  
Title: Associate Professor-Clinical (Dr. Morgan L. Allison Endowed Professorship in Oral and Maxillofacial Surgery)  
College: Dentistry  
Term: May 1, 2023, through May 30, 2028

Name: DEANNA KROETZ  
Title: Dean and Professor  
College: Pharmacy  
Term: September 1, 2023, through June 30, 2028

Name: DANA MCTIGUE  
Title: Professor (The Belford Family Endowed Chair in Spinal Cord Injury (Belford Family Chair))  
College: Medicine  
Term: May 1, 2023, through June 30, 2027

Name: LORRAINE MION  
Title: Research Professor (Distinguished Professor of Gerontological Nursing)  
College: Nursing  
Term: April 10, 2023, through April 10, 2028

Name: ANTHONY PADGETT\*  
Title: General Manager (Tom Rieland Endowed WOSU General Manager)  
College: Administration and Planning  
Date: March 6, 2023

Name: SIDDHARTH RAJAN  
Title: Professor (Distinguished Professor of Engineering)  
College: Engineering  
Term: July 1, 2023, through June 30, 2028

Name: KAREN ROSE  
Title: Dean and Professor  
College: Nursing  
Term: July 1, 2023, through June 30, 2028

Name: BALASUBRAMANIAM SHANKER  
Title: Professor and Chair (The Elizabeth and John Tinkham Endowed Professorship in Engineering)  
College: Engineering  
Term: July 1, 2023, through June 30, 2028

Name: ERIC SINGER  
Title: Professor-Clinical (The Dave Longaberger Endowed Chair in Urology)  
College: Medicine  
Term: May 1, 2023, through June 30, 2027

Name: JOSHUA SMYTH\*  
Title: Professor (Ohio Eminent Scholar in Health Psychology)  
College: Arts and Sciences  
Term: August 1, 2023, through July 31, 2028

Name: MARGARET YOUNG  
Title: Interim Dean and Director  
College: The Ohio State University at Lima  
Term: April 19, 2023, through June 30, 2024, or until a new Dean and Director is appointed

Reappointments

Name: OLIVER ADUNKA  
Title: Professor (The William H. Saunders M.D. Professorship in Otolaryngology)  
College: Medicine  
Term: March 1, 2023, through June 30, 2027

Name: JENNIFER BOGNER  
Title: Professor (Bert C. Wiley, M.D., Chair in Physical Medicine and Rehabilitation)  
College: Medicine  
Term: October 1, 2023, through June 30, 2027

Name: JOHN CHRISTMAN  
Title: Professor (The John A. Prior Professorship)  
College: Medicine  
Term: July 1, 2023, through June 30, 2027

Name: DANIEL CLINCHOT  
Title: Professor and Chair (The Harry C. and Mary Elizabeth Powelson Professorship of Medicine)  
College: Medicine  
Term: September 1, 2023, through June 30, 2027

Name: PHILIP DIAZ  
Title: Professor (The Battelle Professorship in Inhalation Therapeutics)  
College: Medicine  
Term: September 1, 2023, through June 30, 2027

Name: RAMESH GANJU  
Title: Professor (Ernest Scott, M.D., Endowed Professorship in Pathology)  
College: Medicine  
Term: July 1, 2023, through June 30, 2027

Name: W.S. WINSTON HO  
Title: Professor (Distinguished Professor of Engineering)  
College: Engineering  
Term: July 1, 2022, through June 30, 2027

Name: SAFDAR KHAN  
Title: Professor-Clinical (The Dr. Benjamin R. and Helen Slack Wiltberger Memorial Chair in Orthopaedic Surgery)  
College: Medicine  
Term: July 1, 2023, through June 30, 2027

Name: JAMES LANDERS

Title: Associate Professor-Clinical (Harold L and Audrey P Enarson Professorship in Public Policy)  
College: John Glenn College of Public Affairs  
Term: August 15, 2022, through August 14, 2025

Name: PETER MANSOOR  
Title: Professor (Raymond E. Mason Chair in Military History)  
College: Arts and Sciences  
Term: July 1, 2019, through June 30, 2024

Name: Peter Mohler  
Title: Professor (The John H. and Mildred C. Lumley Chair in Medicine)  
College: Medicine  
Term: July 1, 2023, through June 30, 2027

Name: NAHUSH MOKADAM  
Title: Professor (The Gerard S. Kakos, MD and Thomas E. Williams, Jr., MD, PhD, Professorship)  
College: Medicine  
Term: August 15, 2023, through June 30, 2027

Name: OLUYINKA OLUTOYE  
Title: Professor (The E. Thomas Boles Jr. M.D. Chair in Pediatric Surgery)  
College: Medicine  
Term: August 1, 2023, through June 30, 2027

Name: JEFFREY PARVIN  
Title: Professor (The Louis Levy Professorship for Cancer)  
College: Medicine  
Term: July 1, 2022, through June 30, 2026

Name: RAPHAEL POLLOCK  
Title: Professor (The Klotz Chair in Cancer Research #4)  
College: Medicine  
Term: November 1, 2023, through June 30, 2027

Name: JAN SCHWAB  
Title: Professor (The William E. Hunt, M.D. and Charlotte M. Curtis Chair in Neuroscience)  
College: Medicine  
Term: February 1, 2023, through June 30, 2027

Name: CLAIRE VERSCHRAEGEN  
Title: Professor (Diane Nye and Michael Rayden Chair in Innovative Cancer Research)  
College: Medicine  
Term: July 1, 2023, through June 30, 2024

### Extensions

Name: DONALD POPE-DAVIS  
Title: Dean  
College: Education and Human Ecology  
Term: July 1, 2023, through June 30, 2025

Name: KARLA ZADNIK  
Title: Dean  
College: Optometry  
Term: July 1, 2024, through June 30, 2025

\*New Hire

(See Appendix LXXXI for background information, page 2292)

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**HONORARY DEGREE**

Resolution No. 2023-112

Synopsis: Approval of the honorary degree listed below is proposed.

WHEREAS the Committee on Honorary Degrees of the University Senate, pursuant to rule 3335-5-48.8 of the Administrative Code, has approved for recommendation to the Board of Trustees the awarding of the honorary degree as listed below:

General John M. Murray      Doctor of Public Service, *honoris causa*

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the awarding of the above honorary degree.

(See Appendix LXXXII for background information, page 2322)

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**DEGREES AND CERTIFICATES**

Resolution No. 2023-113

Synopsis: Approval of Degrees and Certificates for summer term 2023 is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on August 6, 2023, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools.

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**APPROVAL OF INTERIM CAPITAL INVESTMENT PLAN FOR FISCAL YEAR 2024**

Resolution No. 2023-114

Synopsis: Authorization and acceptance of the Interim Capital Investment Plan for the fiscal year ending June 30, 2024, is proposed.

WHEREAS the State of Ohio Biennial Budget for State Fiscal Years 2024 and 2025, including funding levels for state institutions of higher education, is still pending in the Ohio General Assembly; and,

WHEREAS the university has not yet finalized its operating budget for Fiscal Year 2024; and

WHEREAS the Interim Capital Investment Plan will allow the university to begin or continue capital projects in support of strategic goals during the period from July 1, 2023 through August 31, 2023; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding; and

WHEREAS the final fiscal year 2024 Capital Investment Plan will be presented for consideration at the August 2023 Board of Trustees meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Interim Capital Investment Plan for the fiscal year ending June 30, 2024; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations must be submitted individually by the university for approval by the Board of Trustees, as provided for by Board policy.

(See Appendix LXXXIII for background information, page 2323)

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**APPROVAL OF OHIO STATE ENERGY PARTNERS UTILITY SYSTEM INTERIM CAPITAL IMPROVEMENTS PLAN FOR FISCAL YEAR 2024**

Utility System Life-Cycle Renovation, Repair and Replacement Projects  
Utility System Expansion and Extension Projects

Resolution No. 2023-115

Synopsis: Approval of Ohio State Energy Partners LLC ("OSEP") fiscal year 2024 interim capital improvements plan and authorization for OSEP to make capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement"), is proposed.

WHEREAS the Agreement requires, OSEP to annually submit a utility system Capital Improvement Projects plan ("OSEP CIP") for university approval; and

WHEREAS the OSEP CIP includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2023; and

WHEREAS the university has not finalized its operating budget or capital investment plan for fiscal year 2024; and

WHEREAS it is necessary to begin or continue these time-sensitive utility systems projects until the fiscal year operating and capital plans are finalized and adopted; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvement projects, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the utility system capital improvement projects will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the projects and the projects' alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance & Investment Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

**NOW THEREFORE**

**BE IT RESOLVED**, That the Board of Trustees hereby approves that the fiscal year 2024 interim OSEP CIP as outlined in the attached materials; and

**BE IT FURTHER RESOLVED**, That the Board of Trustees authorizes OSEP to proceed with this fiscal year 2024 capital improvements to the Utility System as outlined in the attached materials.

(See Appendix LXXXIV for background information, page 2325)

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**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2023-116

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION  
CONTRACTS EAST HOSPITAL – 4TH FLOOR OR UPGRADES**

**APPROVAL TO INCREASE PROFESSIONAL SERVICES CONTRACTS  
WATERMAN – MULTISPECIES ANIMAL LEARNING CENTER (MALC)**

**APPROVAL TO INCREASE CONSTRUCTION CONTRACTS  
CAMPBELL HALL RENOVATION  
BIOMEDICAL AND MATERIALS ENGINEERING COMPLEX 2**

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts and enter into construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
East Hospital – 4 <sup>th</sup> Fl OR Upgrades	\$1.9M	\$20.4M	\$22.3M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the University desires to increase professional services contracts for the following project; and

	Prof. Serv. Approval Requested	Total Requested	
Waterman – Multispecies Animal Learning Center	\$0.9M	\$0.9M	Fundraising University funds University debt

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
Biomedical and Materials Engineering Complex Phase 2	\$76.4M	\$76.4M	Fundraising University debt State funds
Campbell Hall Renovation	\$49.0M	\$49.0M	Fundraising University funds State funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix LXXXV for background information, page 2328)

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**APPROVAL FOR PURCHASE OF REAL PROPERTY**  
0.1+/- ACRES ON WEST NORWICH AVENUE,  
COLUMBUS, FRANKLIN COUNTY, OHIO

Resolution No. 2023-117

Synopsis: Authorization to purchase property from the City of Columbus described as West Norwich Avenue between Perry Street and Tuttle Park Place, Columbus, Ohio, and being approximately 0.1 acres of land.

WHEREAS at the request of the university, the City of Columbus has offered to transfer at no cost the above-described street, subject to approval of the sale by the City of Columbus Council; and

WHEREAS the purchase of this property aligns the ownership with the present operating conditions:

**NOW THEREFORE**

**BE IT RESOLVED**, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the purchase of the aforementioned property upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the university.

(See Appendix LXXXVI for background information, page 2332)

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**APPROVAL OF INTERIM OPERATING BUDGET  
FOR FISCAL YEAR 2024**

Resolution No. 2023-118

Synopsis: Authorization to make expenditures in Fiscal Year 2024, is proposed.

WHEREAS the State of Ohio Biennial Budget for State Fiscal Years 2024 and 2025, including funding levels for state institutions of higher education, is still pending in the Ohio General Assembly; and,

WHEREAS the university has not yet finalized its operating budget for Fiscal Year 2024; and

WHEREAS this will allow the university to continue to advance the academic and financial goals during the period from July 1, 2023, through August 31, 2023; and

WHEREAS it is necessary to continue operating expenditures, including payment of faculty and staff, operation of the Ohio State University Wexner Medical Center and other auxiliaries and student instructional and support services prior to the time that the Fiscal Year 2024 operating budget is finalized and adopted; and

WHEREAS the Finance and Investment Committee has reviewed and recommends for approval the interim operating budget:

**NOW THEREFORE**

BE IT RESOLVED, That the Board of Trustees hereby authorizes the university to make operating expenditures consistent with the interim operating budget, pending the adoption of the Fiscal Year 2024 operating budget at the August 2023 Board of Trustees meeting.

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**APPROVAL OF TUITION WAIVER FOR STUDENTS PARTICIPATING IN STUDY  
ABROAD PROGRAMS THROUGH THIRD-PARTY PROVIDER OR DIRECT  
ENROLLMENT**

Resolution No. 2023-119

Synopsis: Waiver of tuition for Ohio State students who enroll in university-approved third-party provider or direct enrollment study abroad programs for Fiscal Year 2024 and Fiscal Year 2025 is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports academic programs that meet the needs of Ohio State students; and

WHEREAS Ohio State students who participate in study abroad programs through third-party providers or direct enrollment are required to pay tuition to the host institution; and

WHEREAS students benefit from continued enrollment at Ohio State during study abroad, which allows them to earn Ohio State credit, access financial aid and receive support when needed in other circumstances; and

WHEREAS Ohio State has, since Fiscal Year 2015, requested and received a tuition waiver for approved third-party provider or direct enrollment study abroad programs from the Board of Trustees and the Ohio Department of Higher Education (ODHE) so that students avoid two tuition payments during study abroad; and

WHEREAS the university seeks to continue the study abroad tuition waiver, but the current waiver expires after June 30, 2023; and

WHEREAS the Ohio Department of Higher Education requires a Board of Trustees resolution to consider a new tuition waiver per Ohio Revised Code and ODHE directive 2009-011:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves to waive tuition and fees at The Ohio State University for students enrolled in a third-party provider or direct enrollment study abroad program and to allow the students to remain enrolled at the university while participating in these programs; and

BE IT FURTHER RESOLVED, That this approval will become effective for all semesters and terms, beginning July 1, 2023, through June 30, 2025; and

BE IT FURTHER RESOLVED, That the administration will seek approval of a tuition waiver from the Ohio Department of Higher Education for state Fiscal Years 2024 and 2025.

(See Appendix LXXXVII for background information, page 2334)

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**AMENDMENT TO THE AUTHORIZATION FOR THE ISSUANCE OF ADDITIONAL  
GENERAL RECEIPTS OBLIGATIONS AND AUTHORIZATION OF MULTYEAR DEBT  
ISSUANCE PROGRAM II OF THE UNIVERSITY**

Resolution No. 2023-120

Synopsis: Amendment to the authorization for issuance of additional general receipts obligations and authorization of Multiyear Debt Issuance Program II to increase the aggregate principal amount that can be issued thereunder, is proposed.

WHEREAS this Board of Trustees (the "Board") of The Ohio State University (the "University") adopted a resolution dated August 19, 2021, titled "Authorization for the Issuance of Additional General Receipts Obligations and Authorization of Multiyear Debt Issuance Program II of the University" (the "Program II Resolution") wherein this Board, among other things, authorized the issuance of Senior Obligations and Subordinated Obligations of the University in an aggregate principal amount not to exceed \$800 million (\$800,000,000) by no later than June 30, 2025; and

WHEREAS the University has issued \$600 million of Senior Obligations pursuant to such Program II Resolution of the \$800 million authorized thereby; and

WHEREAS the Board has determined that it is in the best interests of the University to increase the total authorized aggregate principal amount of Obligations, in one or more series, to \$1.0 billion to be issued by no later than June 30, 2025, which amount is composed of (i) the \$800 million authorized by the Program II Resolution, of which \$200 million remains unissued, and (ii) an additional \$200 million, resulting in a total of \$400 million authorized to be issued after the date hereof and on or before June 30, 2025, for the purposes of financing, on an interim or permanent basis, the costs of University Facilities and paying costs and expenses associated with the issuance of such Obligations; and

WHEREAS this Board wishes to amend the Program II Resolution for such purpose, with all terms used herein and not otherwise defined having the respective meanings given them in the Program II Resolution:

**NOW THEREFORE**

**BE IT RESOLVED**, That the Board of Trustees hereby approves that the second paragraph of the Program II Resolution be amended to read as follows, with the additions thereto shown below being underlined and deletions thereto shown below being struck through:

**BE IT RESOLVED**, That the Board of Trustees of The Ohio State University hereby authorizes the issuance of Obligations in an aggregate principal amount not to exceed ~~\$800 million~~ \$1.0 billion, for the purposes as set forth in the recitals to this Program II Resolution; provided, however, that the foregoing limitation on the amount of Obligations that may be issued shall not apply to (i) any Bonds or Notes authorized to be issued under this Program II Resolution to retire or refund any Obligations previously issued under the Program Resolution, this Program II Resolution or any other Outstanding Obligations listed on Schedule 1 attached hereto and made a part hereof, or (ii) any capital lease or other type of indebtedness that does not constitute an Obligation as defined in the Indenture and is not issued pursuant to the Indenture, and, (iii) provided, further, that any Obligation or indebtedness described in (i) and (ii) above shall be excluded for purposes of calculating the total amount of Obligations issued pursuant to the authorization provided in this Program II Resolution; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that Schedule 1 attached to the Program II Resolution be amended to read as set forth on Schedule 1 attached hereto; and

BE IT FURTHER RESOLVED, That no further amendment, change, or modification of any kind whatsoever to the Program II Resolution is intended to be made thereto other than that which is expressly stated in the foregoing paragraph; and

BE IT FURTHER RESOLVED, That the Program II Resolution and this resolution shall be read together as one document, which may be referred to as the "Amended Program II Resolution"; and

BE IT FURTHER RESOLVED, That any outstanding obligations or other obligations issued or to be issued under the authority of the Program II Resolution or the Amended Program II Resolution shall remain in full force and effect and continue to be secured in accordance with their original terms.

(See Appendix LXXXVIII for background information, page 2335)

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**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN AND  
TRANSFER, ALSO TO DEPOSIT OR WITHDRAW FUNDS FROM BANK AND  
INVESTMENT ACCOUNTS, TO DESIGNATE DEPOSITORYES AND TO EXECUTE  
TREASURY- AND INSURANCE-RELATED AGREEMENTS**

Resolution No. 2023-121

Synopsis: Authorization for designated officials to buy, sell, assign and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of The Ohio State University, to designate depositories, and to execute treasury and insurance related agreements, is proposed.

WHEREAS designated officials of the university buy, sell, assign and transfer stocks, bonds and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University; and

WHEREAS designated officials of the university are responsible for the procurement and management of the university's insurance programs:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the university Treasurer and/or the university Senior Vice President for Business and Finance or their designees to buy, sell, assign and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the university Treasurer and/or the university Senior Vice President for Business and Finance or their designees be authorized to designate various financial institutions as depositories and/or custodians for The Ohio State

University, and to open and maintain accounts and enter into agreements at institutions providing financial products and services in the name of The Ohio State University; to engage in and sign agreements for bank financing, underwriting, brokerage, leasing, equipment financing, deposits, foreign currency exchange, hedging vehicles including forwards, futures, swaps and options, financial advisory services; and

BE IT FURTHER RESOLVED, That the university Treasurer and/or the university Senior Vice President for Business and Finance or their designees be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances, electronic fund transfers or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit, or other instruments owned or held by the university for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn, or endorsed by the university; and

BE IT FURTHER RESOLVED, That the university Treasurer and/or the university Senior Vice President for Business and Finance or their designees be authorized to engage in insurance-related transactions and sign insurance-related agreements to ensure coverage that best fits the needs of The Ohio State University to include, but not be limited to, insurance carrier, consulting and broker agreements, emergency response services, and third-party claim administrator contracts.

(See Appendix LXXXIX for background information, page 2336)

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#### **APPOINTMENT TO THE SELF-INSURANCE BOARD**

Resolution No. 2023-122

Synopsis: Appointment of members to the Self-Insurance Board is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President;

WHEREAS the terms of members L. Arick Forrest, MD, Reed Fraley, James H. Gilmour, Michael P. Leach, Cynthia A. Powell, CPA, and Andrew Thomas, MD expire on June 30, 2023; and

WHEREAS four members serve as members of the Self-Insurance Board based upon their position at Ohio State:

#### **NOW THEREFORE**

BE IT RESOLVED, That the Board of Trustees hereby approve that the following individuals be reappointed as members of the Self-Insurance Board effective July 1, 2023 for the terms specified below:

Michael P. Leach, term ending June 30, 2026 (reappointment)  
Cynthia A. Powell, CPA, term ending June 30, 2025 (reappointment)

BE IT RESOLVED, That the Board of Trustees hereby approve the appointment of the following ex officio, voting members of the Self-Insurance Board effective July 1, 2023:

President, Faculty Group Practice (L. Arick Forrest, MD)  
Chief Financial Officer, Wexner Medical Center (Vincent Tammaro)  
Chief Clinical Officer, Wexner Medical Center (Andrew Thomas, MD)  
Treasurer, Ohio State University (Jake Wozniak)

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

\*\*\*

**AUTHORIZATION OF SECOND AMENDMENT TO FIRST AMENDED AND  
RESTATE LONG-TERM LEASE AND CONCESSION AGREEMENT**

FOR THE OHIO STATE UNIVERSITY UTILITY SYSTEM

Resolution No. 2023-123

Synopsis: Authorization of that certain Second Amendment to First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System, including authorization to specify the calculation of federal and state tax fees paid to the Concessionaire, is proposed.

WHEREAS The Ohio State University (the “University”) has a long-term commitment to sustainability and the reduction of its impact on the environment, and the Board of Trustees of the University (the “Board”) and the president of the University (the “President”) believe the Concession Agreement (as defined below), which imposes certain sustainability obligations on the lessee and concessionaire thereunder, is a critical component of that commitment; and

WHEREAS the University and Ohio State Energy Partners LLC, a Delaware limited liability company (the “Concessionaire”), previously entered into a First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018 (the “Concession Agreement”), pursuant to which the Concessionaire leased from the University certain University utility facilities and utility system land, and obtained a grant from the University for the exclusive right to operate, maintain, possess, control and improve the utility system for the term set forth therein; and

WHEREAS it is proposed that the University enter into an amendment to the Concession Agreement (the “Amendment”) to provide for, among other things, the calculation of federal and state tax fees paid to the Concessionaire.

NOW THEREFORE

BE IT RESOLVED, That the Board hereby approves that it is in the best interests of the University to enter into the Amendment with the Concessionaire and to perform the obligations arising under, or in connection with, the Amendment; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes the University (1) to enter into the Amendment with the Concessionaire, and (2) to take such actions as the President and Senior Vice President for Business and Finance (“Authorized Officers”), or either of them, deems necessary, advisable or appropriate to perform obligations under the Amendment, such Authorized Officer’s taking of such action to be conclusive evidence of

such approval and determination of the necessity, advisability or appropriateness thereof; and

**BE IT FURTHER RESOLVED**, That the Board hereby authorizes and directs the Authorized Officers, or either of them, (1) to negotiate, execute, acknowledge and deliver the Amendment on such terms as any Authorized Officer deems necessary, advisable or appropriate, with such Authorized Officer's execution thereof to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof, and (2) to take such actions as any Authorized Officer deems necessary, advisable or appropriate to perform the obligations under the Amendment, with such Authorized Officer's taking of such action to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

**BE IT FURTHER RESOLVED**, That all actions previously taken by any Authorized Officer or employee of the University, by or on behalf of the University in connection with the Amendment, be, and each of the same hereby is, adopted, ratified, confirmed and approved in all respects; and

**BE IT FURTHER RESOLVED**, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

**BE IT FURTHER RESOLVED**, That this resolution shall take effect and be in force immediately upon its adoption.

(See Appendix XC for background information, page 2337)

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#### **UNIVERSITY FOUNDATION REPORT**

Resolution No. 2023-124

Synopsis: Approval of the University Foundation Report as of March 31, 2023, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and WHEREAS this report includes: (i) the establishment of one (1) endowed chair: The College of Engineering Endowed Chair; three (3) endowed professorships: the Endowed Professorship in Internal Medicine Research, the Endowed Professorship for Research in Internal Medicine, the Dr. Lee E. Shackelford Professorship in Psychiatry and Behavioral Health; one (1) designated professorship: the Berry's Blooms Designated Professorship; two (2) endowed professorship funds: the Timashev Professorship Fund in the College of Engineering, the Timashev Professorship Fund in the Max M. Fisher College of Business; eight (8) scholarships as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; and twenty-nine (29) additional named endowed funds; (ii) the revision of thirteen (13) named endowed funds; (iii) the closure of two (2) endowed funds:

**NOW THEREFORE**

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of March 31, 2023.

(See Appendix XCI for background information, page 2338)

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**NAMING OF THE STAMPS EMINENCE SCHOLARSHIP PROGRAM  
IN HONORS & SCHOLARS CENTER**

Resolution No. 2023-125

Synopsis: Approval for the naming of the Eminence Fellows Program in Honors & Scholars, is proposed.

WHEREAS the Eminence Fellows Program is a unique, four-year journey of academic rigor, service and leadership providing extraordinary opportunities and support for students that want to make a positive contribution to the world; and

WHEREAS the mission of the Eminence Fellows Program is to ensure that each Fellow maximizes their personal, professional and civic growth through an inclusive and supportive program that prepares them for their next steps as a changemaker; and

WHEREAS The Strive Foundation has provided significant contributions to the Honors & Scholars Center; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of The Strive Foundation's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the next five years the aforementioned program be named the Stamps Eminence Scholarship Program.

\*\*\*

**NAMING OF NETJETS LANDING  
IN OHIO STADIUM**

Resolution No. 2023-126

Synopsis: Approval for the naming of the Ohio State Loge Club and Northwest Suites area in Ohio Stadium, located at 411 Woody Hayes Drive, is proposed.

WHEREAS Ohio Stadium is a historic, 100-year-old facility and one of the most recognizable landmarks in all of college athletics;

WHEREAS the Loge Club and Northwest Suites includes 15 suites, 44 loge boxes and a club area exclusive to loge box owners and their guests on football game days;

WHEREAS the Loge Club and Northwest Suites serves as a first-class rental space for private events;

WHEREAS NetJets Inc. has provided significant contributions to the Department of Athletics; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of NetJets Inc.'s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that from July 1, 2023 – June 30, 2030 the aforementioned spaces be named NetJets Landing.

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**NAMING OF THE SARAH ROSS SOTER WOMEN'S HEALTH RESEARCH  
NEIGHBORHOOD  
IN THE PELOTONIA RESEARCH CENTER**

Resolution No. 2023-127

Synopsis: Approval for the naming of the 5th floor left neighborhood (5130) in the Pelotonia Research Center, located at 2255 Kenny Road, is proposed.

WHEREAS The Pelotonia Research Center will create hubs for groundbreaking, interdisciplinary research and foster collaborative and innovative research that addresses society's biggest challenges; and

WHEREAS a new program focused on women's health research will unite experts and leverage the strengths and breadth of Ohio State to collaborate across disciplines to conduct research and make discoveries that rapidly translate to clinical trials and patient care; and

WHEREAS Sarah Ross Soter has provided significant contributions to The Ohio State University and Enterprise for Research, Innovation and Knowledge which have spurred significant progress across many areas of human health, improving lives and the standard of care; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Sarah Ross Soter's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Sarah Ross Soter Women's Health Research Neighborhood.

\*\*\*

**NAMING OF THE SARAH ROSS SOTER WOMEN'S HEALTH RESEARCH PROGRAM  
AT THE OHIO STATE UNIVERSITY COLLEGE OF MEDICINE**

Resolution No. 2023-128

Synopsis: Approval for the naming of the women's health research program at The Ohio State University College of Medicine, is proposed.

WHEREAS the College of Medicine, one of the largest and most diverse academic medical centers in the country, combines innovative medical education with cutting-edge

research and science-based patient care to train physicians and health care professionals; and

WHEREAS the program will be devoted to translational research, fueling groundbreaking research, accelerating successful new treatments for women, creating and bringing to women new therapies to prevent and treat diseases that burden them more frequently and severely, and building a better future for women's health overall; and

WHEREAS Sarah Ross Soter has provided significant contributions to The Ohio State University College of Medicine; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Sarah Ross Soter's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the women's health research program be named The Sarah Ross Soter Women's Health Research Program.

\*\*\*

**NAMING OF INTERNAL SPACES  
IN THE JAMES OUTPATIENT CARE**

Resolution No. 2023-129

Synopsis: Approval for the naming of internal spaces in The Ohio State University Wexner Medical Center James Outpatient Care facility, to be located at 2121 Kenny Road, is proposed.

WHEREAS The James Outpatient Care facility will provide convenient access to state-of-the-art health services for The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (OSUCCC – James) patients; and

WHEREAS the facility will include a variety of services supporting the OSUCCC – James program; and

WHEREAS Cameron and Molly Mitchell have provided significant contributions to the OSUCCC – James and the James Outpatient Care facility; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy, and if at any time following the approval of the naming, circumstances change so that the continued use of the name may compromise the integrity or reputation of the University, the University may remove the name with the approval of the President and the Board of Trustees and notification of the donor, if possible:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:

- Cameron and Molly Mitchell Imaging Waiting Room (2200)

\*\*\*

**NAMING OF INTERNAL SPACES  
IN THE INTERDISCIPLINARY HEALTH SCIENCES CENTER**

Resolution No. 2023-130

Synopsis: Approval for the naming of internal spaces in the Interdisciplinary Health Sciences Center, located at 1645 Neil Avenue, is proposed.

WHEREAS the Interdisciplinary Health Sciences Center provides upgraded and flexible facilities to create a collaborative campus for interprofessional education throughout the College of Medicine and the Health Science colleges; and

WHEREAS through immersive interdisciplinary opportunities and next-generation educational technologies, future physicians and health science professionals will enrich their knowledge, experience, and professional connections, so they may effectively lead wherever they establish their practice; and

WHEREAS Dr. David H. and Suzanne Levine and Dr. Michael and Susan Patzakis have provided significant contributions to the College of Medicine and the Interdisciplinary Health Sciences Center; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming policy:

**NOW THEREFORE**

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:

- Generous gift from David H. Levine, MD, in memory of Suzanne Barclay Levine, RN, MS (285)
- Dr. Michael and Susan Patzakis Conference Room (372)

\*\*\*

**NAMING OF THE BILL MITSCH WETLAND COLLECTION ROOM  
IN THE HEFFNER WETLAND RESEARCH AND EDUCATION BUILDING**

Resolution No. 2023-131

Synopsis: Approval for the naming of the Conference Room (Room 101) in the Heffner Wetland Research and Education Building, located at 352 W Dodridge St, is proposed.

WHEREAS the College of Food, Agricultural, and Environmental Sciences (CFAES) works to sustain life every day through teaching, research, and extension statewide on all of our campuses; and

WHEREAS the Heffner Wetland Research and Education building provides analytical and teaching laboratories, classrooms, and meeting spaces for students and staff involved in the School of Environment and Natural Resources' aquatics program; and

WHEREAS during his professorship at the School of Environment and Natural Resources, Dr. Mitsch served as major advisor for more than 70 MS and PhD students, including many who completed research in the wetlands and labs; and

WHEREAS Dr. William Joseph Mitsch has provided invaluable service to the Environment and Natural Resources' wetland program as a retired Professor Emeritus and Founding Director of the Wilma H. Schiermeier Olentangy River Wetland Research Park, including donating his personal copies of theses and dissertations; and

WHEREAS Friends of the Olentangy Wetlands made significant contributions in honor of Dr. Mitsch to the Wilma H. Schiermeier Olentangy River Wetland Research Park; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Friends of the Olentangy Wetlands' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Bill Mitsch Wetland Collection Room.

\*\*\*

**NAMING OF INTERNAL SPACE  
IN THE FRANK STANTON VETERINARY SPECTRUM OF CARE CLINIC**

Resolution No. 2023-132

Synopsis: Approval for the naming of the exam room 5 (Room 177) in the Frank Stanton Veterinary Spectrum of Care Clinic, located at 655 Vernon L Tharp St, is proposed.

WHEREAS the College of Veterinary Medicine is consistently recognized as a leading veterinary education and research program and is among the largest of its kind, uniquely located in a heavily populated urban area surrounded by a strong rural and agricultural base; and

WHEREAS the veterinary primary care clinic will serve as a hands-on clinical training opportunity for veterinary students and support the continuum of clinical training and Spectrum of Care education that results in more confident and competent veterinary graduates; and

WHEREAS John and Barbara Morrison have provided significant contributions to the Frank Stanton Veterinary Spectrum of Care Clinic; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of John and Barbara Morrison's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named "In Memory of all our animals - from our 1,000 lb. horse Hollywood to our 9lb. cat Angelo. John & Barbara Morrison OSU '66."

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Mr. Zeiger:

We will now hold two roll-call votes. First, we will vote on item No. 11 — “Approval of Interim Capital Investment Plan for Fiscal Year 2024” and No. 15 – “Approval of Interim Operating Budget for Fiscal Year 2024.” Mr. Kaplan has been advised to abstain. I will make a motion we approve these items on a separate roll call.

Upon motion of Mr. Zeiger, seconded by Mr. Von Thaer, the Board of Trustees adopted the foregoing resolutions by majority roll call vote, cast by the following trustees: Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaer, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Mr. Hunt and Ms. Schwein. Mr. Kaplan abstained.

Ms. Eveland:

Motion carries.

Mr. Zeiger:

Thank you. Now we will vote on the remainder of the items listed on the consent agenda. I will make a motion to approve the items on the consent agenda other than items numbered 11 and 15 which were just approved.

Upon motion of Mr. Zeiger, seconded by Mr. Stockmeister, the Board of Trustees adopted the foregoing resolutions by a unanimous roll call vote cast by the following trustees: Mr. Stockmeister, Mr. Zeiger, Ms. Kessler, Mr. Von Thaer, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Mr. Hunt and Ms. Schwein.

Ms. Eveland:

Motion carries.

Mr. Zeiger:

We now conclude our meeting with thanks to everyone for their participation in these meetings this week. You should know the Trustees have worked incredibly hard the last three days, and for days in preparation for the last three days as have our staff, and the university administration as well. We appreciate all that very hard effort. Please note the next meeting of the Board of Trustees and its committees are scheduled Tuesday, August 15, through Thursday August 17.

Hearing no further business, this meeting will stand adjourned. Thank you all.

The meeting adjourned at 3:21 p.m.

Attest:



Hiroyuki Fujita  
Chairman



Jessica A. Eveland  
Secretary



Board of Trustees

University Square South  
15 East 15<sup>th</sup> Avenue  
Columbus, OH 43201

Phone (614) 292-6359  
Fax (614) 292-5903  
trustees.osu.edu

**SUMMARY OF ACTIONS TAKEN**

May 16, 2023 - Wexner Medical Center Board Meeting

**Members Present:**

Leslie H. Wexner	Robert H. Schottenstein	John J. Warner (ex officio)
Alan A. Stockmeister	Cindy Hilsheimer	
John W. Zeiger	Amy Chronis	
Gary R. Heminger	Hiroyuki Fujita (ex officio) (2:10 pm)	
Tom B. Mitevski	Melissa L. Gilliam (ex officio)	
Tanner R. Hunt	Michael Papadakis (ex officio)	

**Members Present via Zoom:**

Stephen D. Steinour

**Members Absent:**

W.G. "Jerry" Jurgensen

**PUBLIC SESSION**

The Wexner Medical Center Board convened for its 46th meeting on Tuesday, May 16, 2023, at the Longaberger Alumni House on Ohio State's Columbus campus. Board Secretary Jessica A. Eveland called the meeting to order at 1:01 p.m.

***Item for Action***

1. **Approval of Minutes:** No changes were requested to the February 14, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

***Items for Discussion***

2. **Chief Executive Officer's Report:** Dr. John Warner began by sharing his excitement to be a part of the Buckeye family and his growing enthusiasm as he learns more about the facilities, programs and people of the Ohio State Wexner Medical Center. He communicated some highlights on recent accomplishments and future plans:
  - The new Inpatient Tower is even more impressive from the inside than it is from the outside, and it's so exciting to think about how it will allow us to reimagine the way we deliver world-class, academic medical care. Equally exciting to see the new Interdisciplinary Health Sciences Center where the best and brightest future caregivers will learn.
  - Celebrated the milestone ribbon cutting of the new Pelotonia Research Center, one of the most advanced and impressive research facilities in the world right here in the heart of the university's Carmenton Innovation District.
  - Congratulations to Dean Bradford on the accomplishment of The Ohio State University Wexner Medical Center's College of Medicine being ranked No. 28 in the country for best research medical schools in 2024 *U.S. News and World Report* medical school rankings.



## THE OHIO STATE UNIVERSITY

- Proud to share that Forbes named the Wexner Medical Center to their list of Best Employers for Diversity (No. 8 of 49 hospitals named).

3. Leading the Way: James Outpatient Care: Dr. David Cohn, Ms. Jennifer Dauer and Mr. Kris Kipp gave a presentation regarding the opening of the new James Outpatient Care facility in the Carmenton district and how this new facility aligns to the overall strategy of the cancer program. (See Attachment LXX for background information, page 1920)
4. James Cancer Hospital Report: In the James Cancer Hospital Report, Dr. Cohn shared details regarding how the cancer program relies upon the breadth and depth of programs across the entire Wexner Medical Center to provide exemplary patient-centered cancer care. (See Attachment LXXI for background information, page 1934)
5. Wexner Medical Center Financial Report: Mr. Vincent Tammaro, Wexner Medical Center Chief Financial Officer, provided high-level information regarding the medical center's financial performance through the first three quarters of FY23 and will seek the Wexner Medical Center Board's endorsement of the FY24 operating and capital budgets. (See Attachment LXXII for background information, page 1944)

### **Items for Action**

6. Recommend for Approval Wexner Medical Center FY24 Budget: Mr. Tammaro shared the proposed FY24 budget for the combined Wexner Medical Center, which reflects an 8.4% increase in total operating revenue and an 11.7% increase in total expenses compared to the FY23 budget. (See Attachment LXXIII for background information, page 1949)
7. Resolution No. 2023-100: Recommendation to Enter Into/Increase Professional Services and Construction Contracts:

#### **APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**

East Hospital – 4<sup>th</sup> Floor OR Upgrades

Synopsis: Authorization to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services and construction contracts for the following project; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested
East Hospital – 4 <sup>th</sup> Floor OR Upgrades	\$1.9M	\$20.4M	\$22.3M auxiliary funds

NOW THEREFORE BE IT RESOLVED that the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the project listed above be recommended to the University Board of Trustees for approval.



BE IT FURTHER RESOLVED, that the President and/or Senior Vice President for Business and Finance be authorized to enter into professional services and construction contracts for the project listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Attachment LXXIV for background information, page 1953)

8. Resolution No. 2023-101: Ratification of Appointments to the Quality and Professional Affairs Committee for FY2023-24:

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for FY2023-24 are as follows:

**Quality and Professional Affairs Committee**

Alan A. Stockmeister, Chair  
Juan Jose Perez  
Tanner R. Hunt  
Melissa L. Gilliam  
Michael Papadakis  
**JOHN J. WARNER**  
Jay M. Anderson  
Carol R. Bradford  
Stacy A. Brethauer  
David E. Cohn  
Elizabeth Seely  
Andrew M. Thomas  
Scott A. Holliday  
Corrin Steinhauer  
Lisa Keder  
Paul Monk

9. Resolution No. 2023-102: University Hospitals Trauma Verification:

Synopsis: Approval of the applications for a Level 1 trauma verification for University Hospital and a Level 3 trauma verification for University Hospital East by the American College of Surgeons-Committee on Trauma, are proposed.

WHEREAS the Ohio State University Wexner Medical Center's mission includes teaching, research and patient care; and

WHEREAS the Wexner Medical Center is committed to maintaining the high standards required to provide optimal care for all trauma patients at University Hospitals emergency departments; and

WHEREAS the Wexner Medical Center is cognizant of the resources needed to support a Level 1 Trauma Program at University Hospital and a Level 3 Trauma Program at University Hospital East, and the contributions of these programs to its tripartite mission; and

WHEREAS on March 8, 2023, the University Hospitals Medical Staff Administrative Committee approved the proposed applications for a Level 1 trauma verification for University Hospital and a Level 3 trauma verification for University Hospital East by the American College of Surgeons-Committee on Trauma; and



WHEREAS on March 28, 2023, the Wexner Medical Center Board Quality and Professional Affairs Committee recommended for approval by the Wexner Medical Center Board the proposed applications for a Level 1 trauma verification for University Hospital and a Level 3 trauma verification for University Hospital East by the American College of Surgeons-Committee on Trauma:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves of the applications for a Level 1 trauma verification for University Hospitals and a Level 3 trauma verification for University Hospitals East by the American College of Surgeons-Committee on Trauma.

**Action:** Upon the motion of Mr. Zeiger seconded by Mr. Heminger, the Wexner Medical Center Board approved agenda item No. 6 – Recommend for Approval Wexner Medical Center FY24 Budget, and No. 7 – Recommend for Approval to Enter Into/Increase Professional Services and Construction Contracts to the University Board of Trustees for final approval by majority roll call vote with the following member present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Hunt, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Gilliam, Mr. Papadakis and Dr. Warner. Dr. Fujita was not present for this vote.

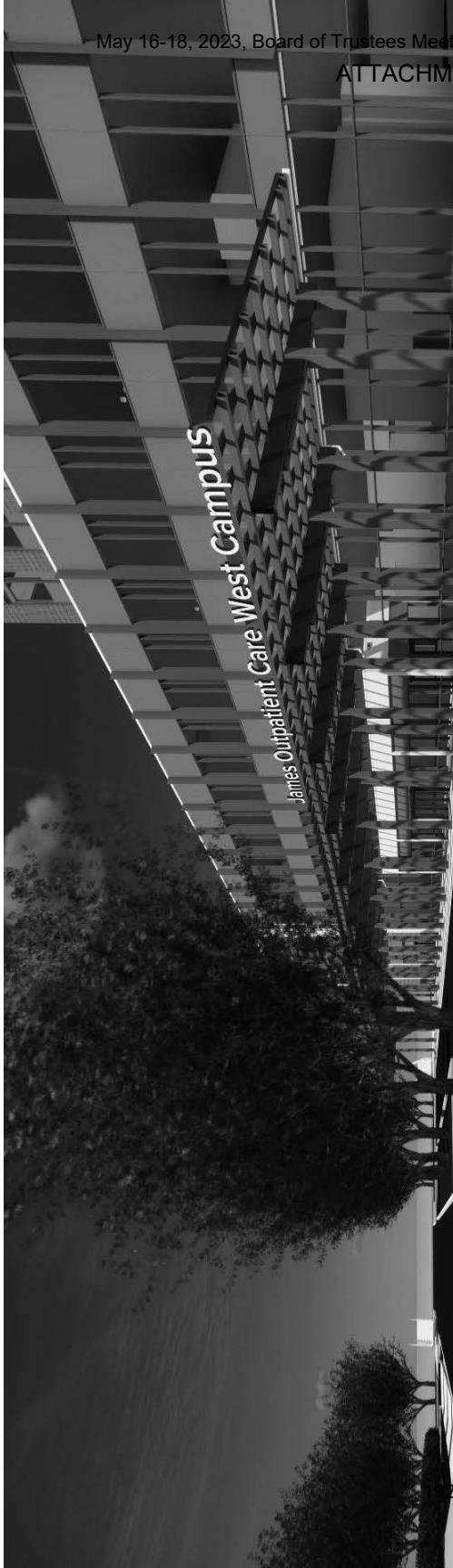
**Action:** Upon the motion of Mr. Stockmeister seconded by Mr. Hunt, the Wexner Medical Center Board approved item No. 8 – Quality and Professional Affairs Committee Items by majority roll call vote with only the votes of the following members used for approval: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Hunt, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Gilliam, Mr. Papadakis and Dr. Warner. Dr. Fujita was not present for this vote.

#### EXECUTIVE SESSION

It was moved by Mr. Stockmeister and seconded by Mr. Wexner that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the board voted to go into executive session with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Mr. Mitevski, Mr. Hunt, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Gilliam, Mr. Papadakis and Dr. Warner. Dr. Fujita was not present for this vote.

The Wexner Medical Center Board entered executive session at 1:53 p.m. and adjourned at 4:38 p.m.



# The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

David E. Cohn, MD, MBA, FACHE

May 16, 2023

Our Cancer Program Strategic Plan

THE OHIO STATE UNIVERSITY CANCER STRATEGIC PLAN INITIATIVES	
<b>OUR AMBITION</b> (We aim to be the cancer center of choice for prevention, treatment, care, and survivorship)	<b>GOALS</b>
1. <b>Talent and Culture</b> centered culture of talent	2. <b>Research: Transformational</b> of prevention, treatment and access
3. <b>Health and Wellbeing</b> centered and accessible	4. <b>Resource Stewardship</b> sustainability
	<i>Health Equity and Education</i>

- 1. Talent and Culture:** Foster a compassionate, patient-centered culture of innovation to attract and retain top talent
- 2. Research:** Transform cancer care across the continuum of prevention, treatment and survivorship
- 3. Health and Wellbeing:** Deliver leading-edge, patient-centered and accessible care
- 4. Resource Stewardship:** Advance financial growth and sustainability

## Health Equity and Education span each pillar of our strategic plan



**THE OHIO STATE UNIVERSITY**  
**WEXNER MEDICAL CENTER**

# Guiding principles for Cancer Program growth



Patient-centered  
culture of innovation  
and belonging and  
workplace of choice



Exceptional  
patient access  
and experience



Superior patient  
quality and safety



Cutting-edge,  
novel clinical trials



Recognized  
destination of choice  
for cancer care



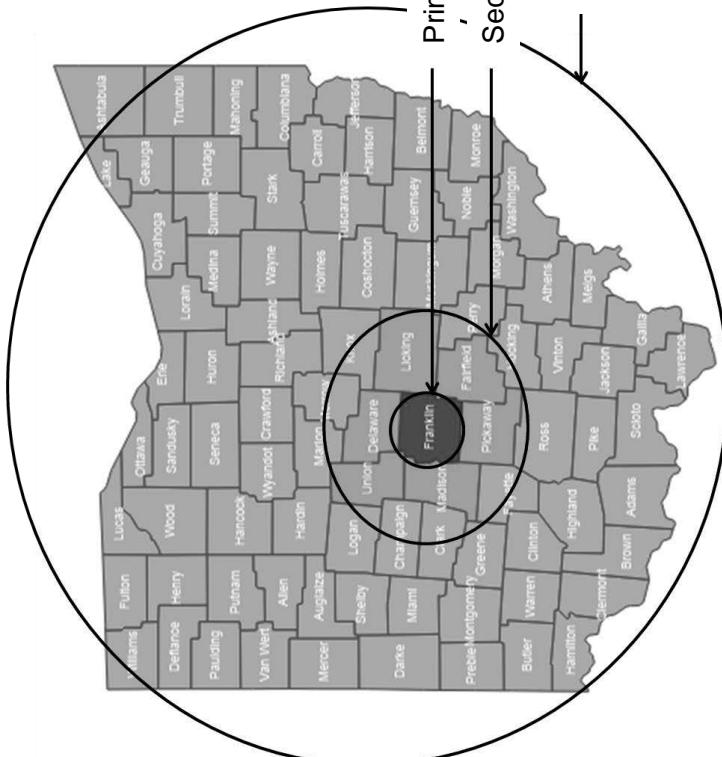
Investments to support  
clinical growth and  
research discovery

## Cancer market shift to outpatient

10 Year Cancer Industry Forecast (2022-2032)

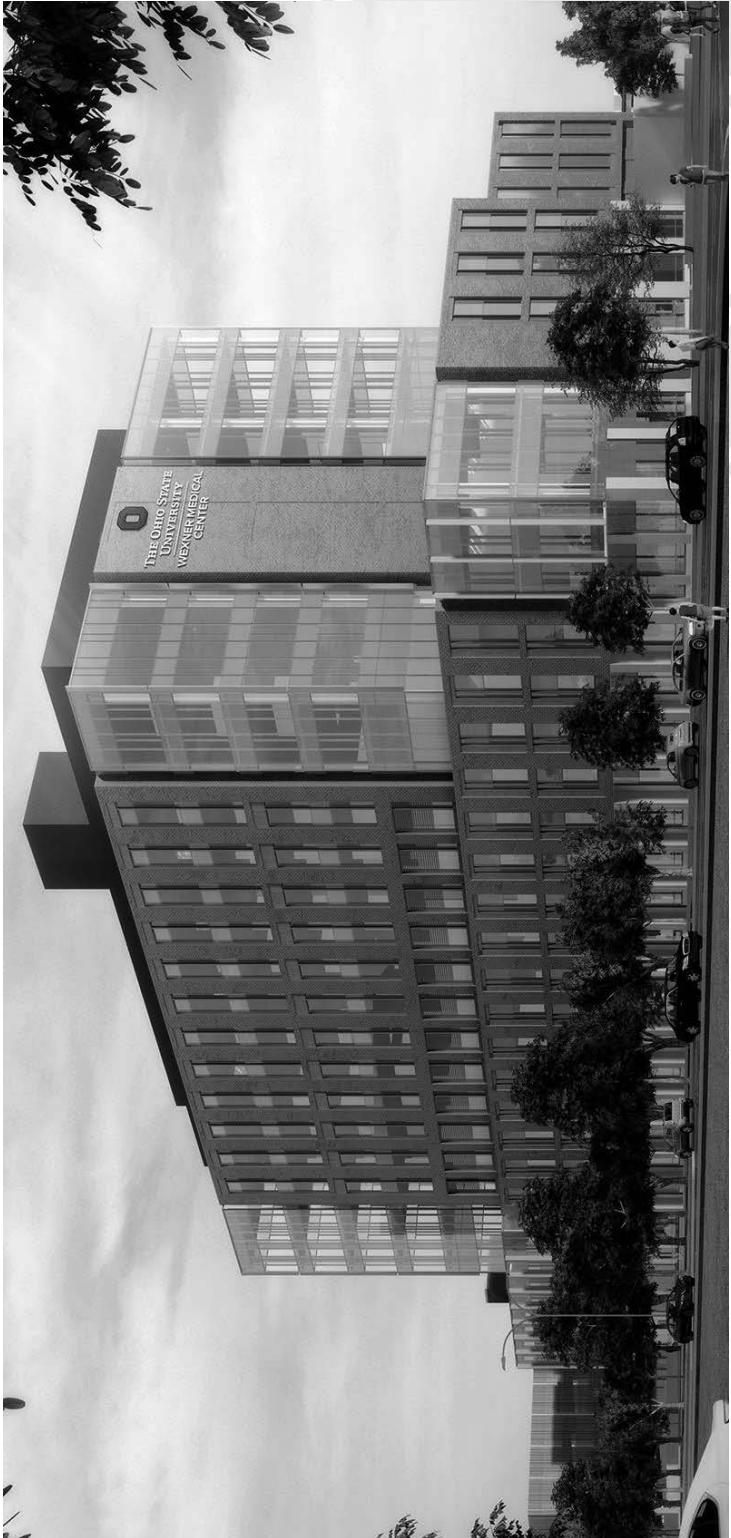
Market Area	Inpatient	Outpatient
Primary	1% 	17% 
Secondary	3% 	21% 
Tertiary	-8% 	10% 
State	-7% 	12% 
National	-1% 	16% 

Source: Sq2



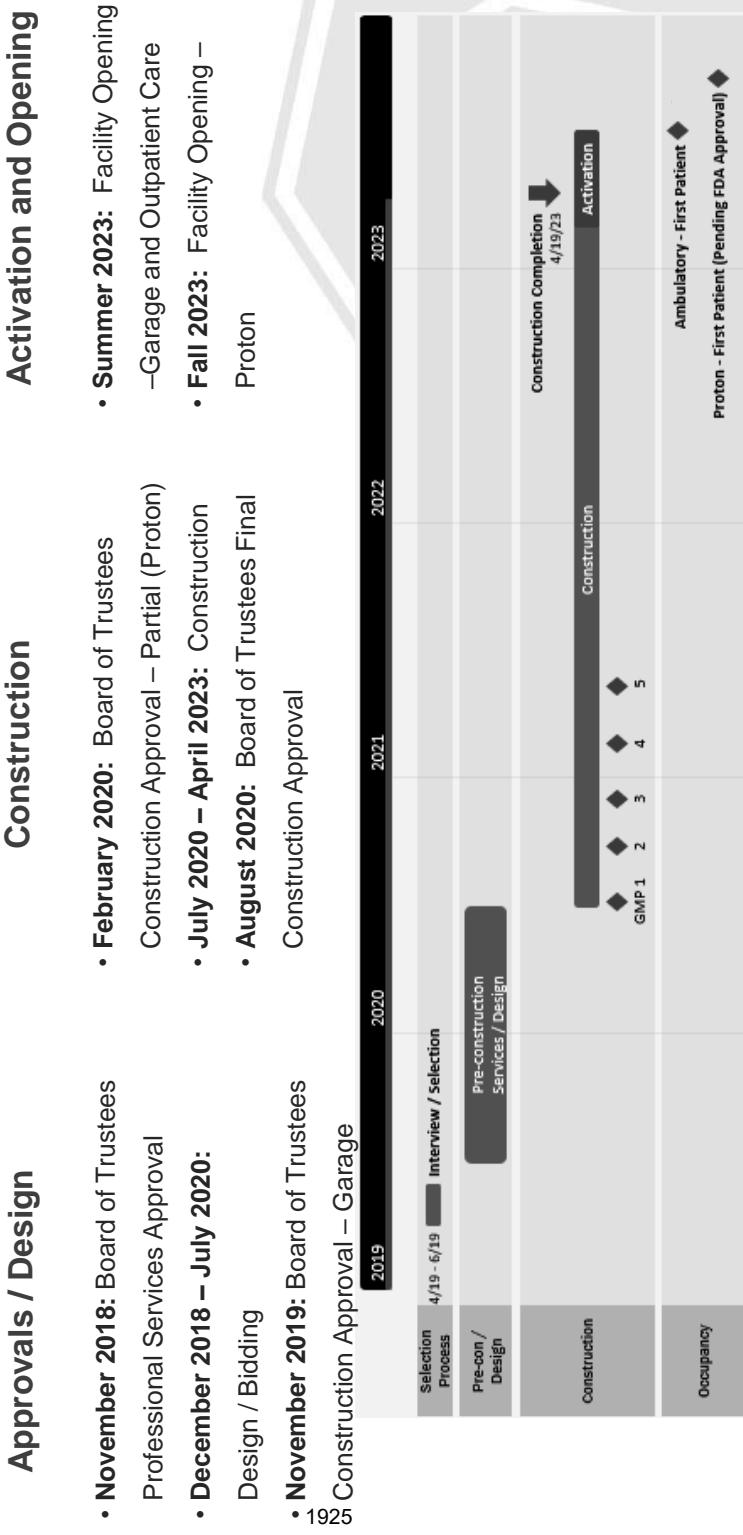
1923

# James Outpatient Care - West Campus

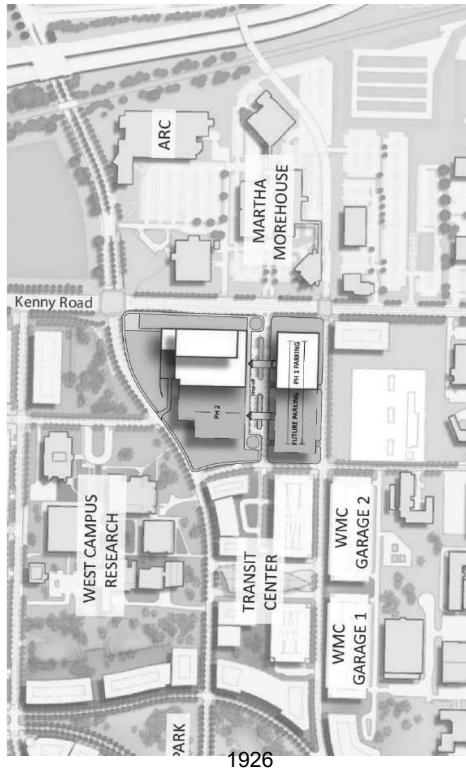


1924

# James Outpatient Care Project Timeline



# James Outpatient Care Site

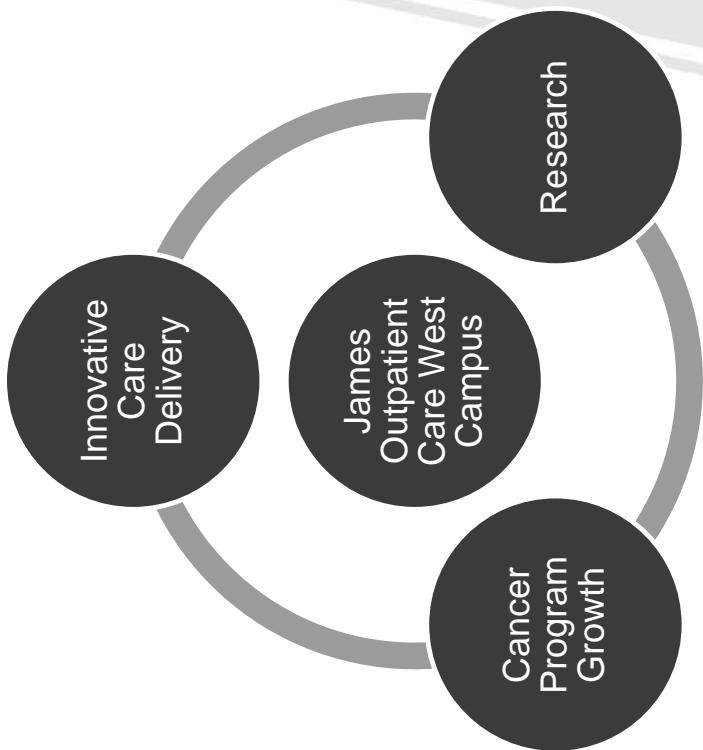


## Volume Projections

Statistic	FY24	FY29	CAGR
Outpatient Visits	62,193	75,596	4.0%
Outpatient Surgeries	4,170	5,264	4.8%
Proton Treatments	5,713	12,237	16.5%

*Surgeries/Treatments are a subset of visits*

# Three strategic platforms



# Proton Therapy Center

Innovation

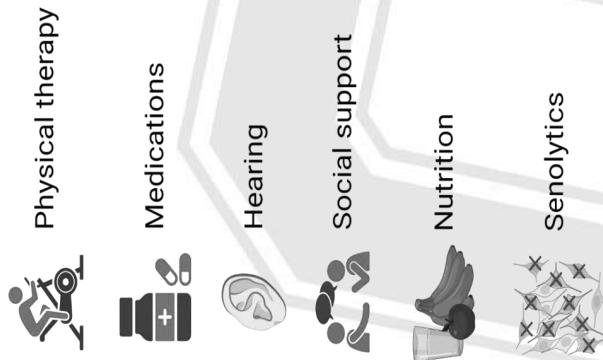
- First and only in Central Ohio
- Partnership with Nationwide Children's Hospital
- 65,000 sq. ft. total/\$105M cost
- 1<sup>st</sup> patient – Fall/Winter 2023



# Cancer and Aging Resiliency (CARE) Clinic

Innovation

- Comprehensive, multi-disciplinary care planning focused on needs associated with aging that occur within the context of a diagnosis of cancer
- Embeds a comprehensive geriatric assessment into oncology care
- Integrated research program to assess frailty and predict outcomes



# Advancing research distinction

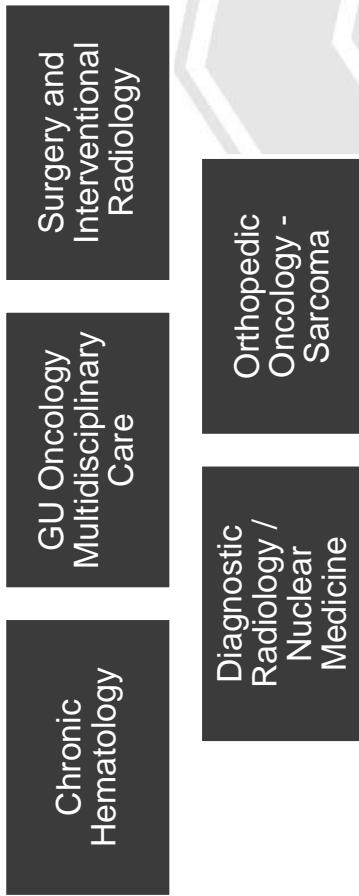
- Dedicated clinical trials unit and research space embedded within clinic areas
- Total Cancer Care® protocol - longitudinal surveillance study
- FLASH-radiotherapy and particle therapy research



Program  
Growth

# Programmatic growth

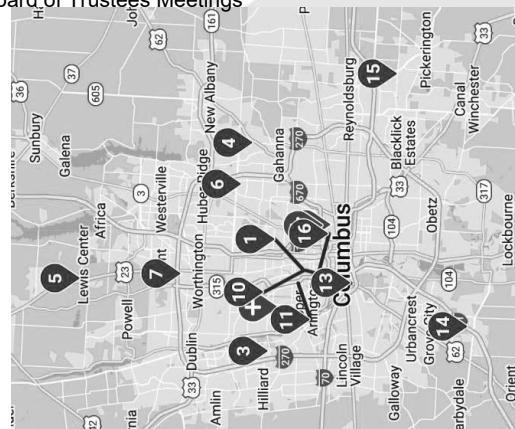
*Growth enabled by  
space to be occupied  
in West Campus*



*Additional growth enabled in the James Cancer Hospital through space created  
by movement to West Campus.*

# Other enablers of Cancer Program ambulatory strategy

## Cancer Ambulatory Locations



### Outpatient Care Dublin

- Mammography
- Diagnostic Breast Clinic
- High-Risk Breast Cancer Program
- Oncology Rehabilitation
- James Cancer Diagnostic Center

### Outpatient Care New Albany

- Mammography
- Cancer Surveillance Clinics

### Outpatient Care East

- Mammography, Lung Cancer Screening

### Outpatient Care Gahanna

- Mammography

# THANK YOU

for all you do to help  
create a cancer-free world!



# Wexner Medical Center Board Report

## The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

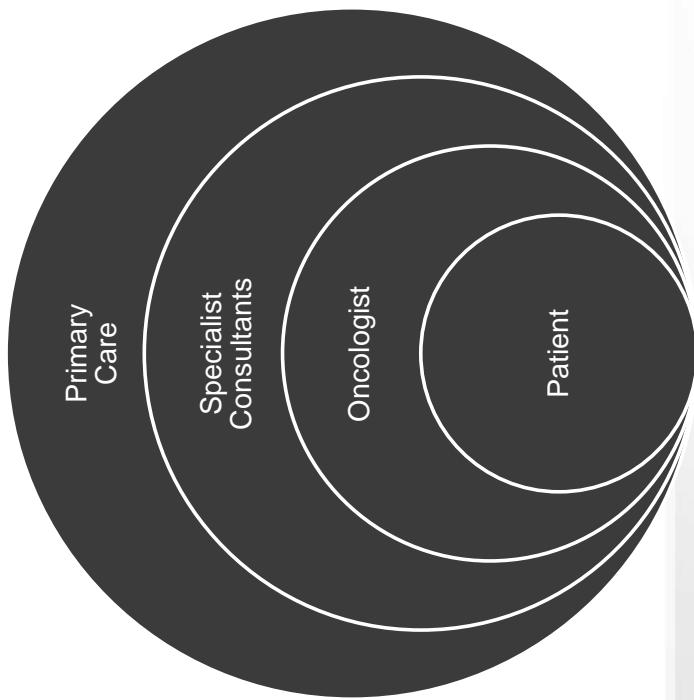
David E. Cohn, MD, MBA  
Interim Chief Executive Officer  
May 19, 2023

The James

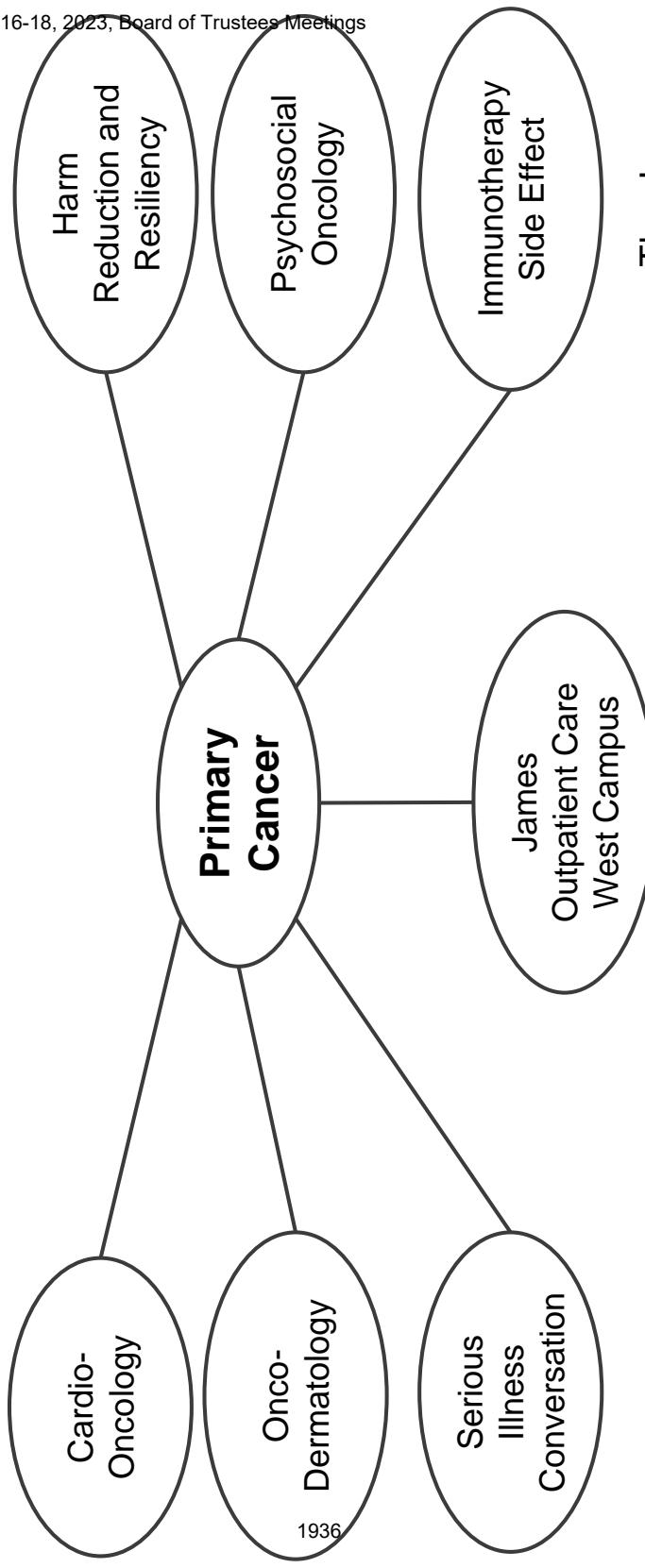


Creating a Cancer-free World.  
One Person, One Discovery at a Time.

# Where Does Cancer Care Delivery “Fit” in the Wexner Medical Center?



# Patient-Centered Care Extends Beyond “Cancer”



The James

THE OHIO STATE UNIVERSITY  
WEXNER MEDICAL CENTER

# Cardio-Oncology Program

**Objective:** lessen or eliminate the risk of heart damage or disease as a result of cancer and some cancer treatments

- One of only a handful of its kind in the U.S.

Close clinical and research collaboration between more than a dozen heart specialists at the Ross Heart Hospital and oncologists at The James

- Aims to eventually offer consultative services, clinics, research programs and training programs under one umbrella

1937

Co-Directors



Daniel Addison, MD



Ragavendra Baliga, MBBS

The James



# Oncodermatology Program

**Objective:** diagnose and manage skin, hair and nail-related effects of cancer therapy

- Complements existing strong program in diagnosis and treatment of skin cancer and evaluation of those at risk for skin cancer

Increasing complexity of oncology care has led to need for specialist dermatology expertise

- Clinic and inpatient consult service provide nationally recognized and unique comprehensive services for patients with cutaneous complications from IO therapies
- Research evaluating impact and disparities in rates of alopecia, and support from Pelotonia

1938

Medical Director



Brittany Dulmage, MD

The James



THE OHIO STATE UNIVERSITY  
WEXNER MEDICAL CENTER

# Serious Illness Conversation Program (SICP)

**Objective:** to improve goal-concordant care through patient-and family-centered communication

Co-Directors



- Goals and priorities of the health care system are not always aligned with those of the patients we serve

Simulation-based training for all James oncologists and advanced practice providers

- Implemented coaching process for SICP graduates as 'scholars' trained to train other clinicians
- Demonstrated feasibility (80% uptake to date), and patient / family satisfaction with communication

1939

Kavitha Norton, DO

Jillian Gustin, MD

The James



# Harm Reduction and Resiliency Program

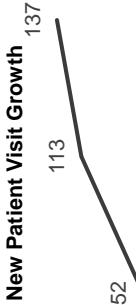
Medical Director



Sachin Kale, MD

**Objective:** to safely manage cancer related symptoms that are impacting quality of life

- Interdisciplinary clinic for cancer patients with active or prior substance misuse / use disorders
- Combines principles of palliative medicine, addiction management, medication management and accountability and harm reduction strategies
- Fills a critical and unmet need in a vulnerable population
- Unique clinic that exists in very few cancer programs



The James



# Psychosocial Oncology Program – Collaborative Care

**Objective:** improve the quality of life of cancer patients by providing psychosocial support

- A team-based approach that includes the patient's oncologist, a psychiatrist / psychologist, and a social worker
- Behavioral health interventions and support are provided according to the patient's needs in the context of cancer care
- Addresses increasing behavioral health needs across the continuum, with >150 patients receiving psychosocial oncology care since December 2022

1941

Medical Director



Kevin Johns, MD

The James



# Immunotherapy Side Effect Management Program

## Medical Director

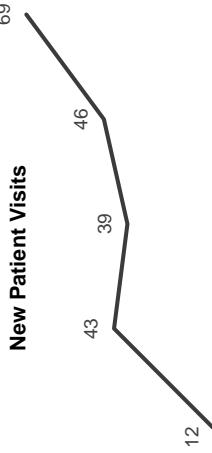


Alexa Simon Meara, MD

**Objective:** to manage and prevent immuno-oncology (IO)-related side effects

- Focus on improving cancer outcomes while maintaining quality of life
- Collaboration with non-cancer specialties for side effect management (dermatology, GI, endocrine, behavioral health, rehabilitation)
- Coordinates transition of care to minimize need for ED visits and hospitalization
- Focus on clinical trials to develop methods for treating and preventing IO-related side effects

1942



Nov 22 Dec 22 Jan 23 Feb 23 Mar 23

The James



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WEXNER MEDICAL CENTER

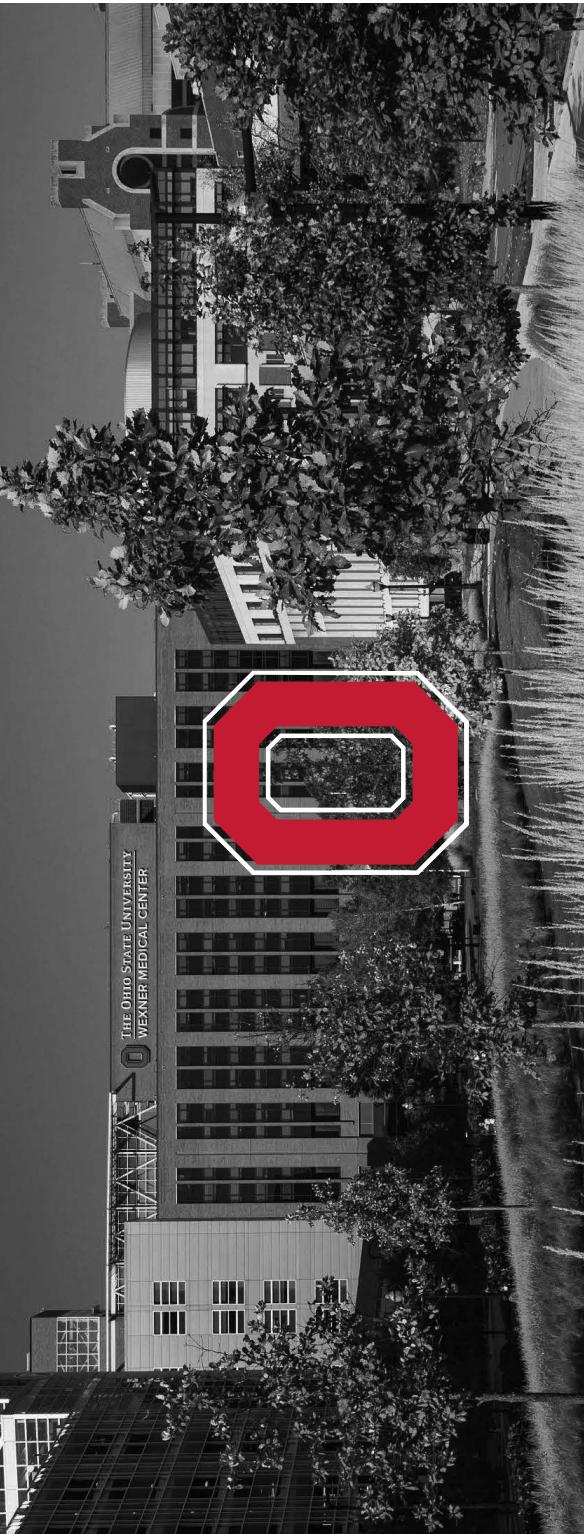
Together, we are working  
to create a cancer-free  
world.

One person,  
one discovery at a time.



The James

THE OHIO STATE UNIVERSITY  
WEXNER MEDICAL CENTER



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# Wexner Medical Center Board Public Session Financial Report

May 16, 2023

# The Ohio State University Health System

## Consolidated Statement of Operations For the YTD ended: March 31, 2023 (in thousands)

OPERATING STATEMENT		Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
<b>Total Operating Revenue</b>		<b>2,947,475</b>	<b>2,933,582</b>	<b>13,893</b>	<b>0.5%</b>	<b>2,704,317</b>	<b>9.0%</b>
<b>Operating Expenses</b>							
Salaries and Benefits	1,283,507	1,238,363	(45,144)	-3.6%	1,087,151	-18.1%	
Resident/Purchased Physician Services	146,346	142,003	(4,343)	-3.1%	123,597	-18.4%	
Supplies/Pharmaceuticals/Other	1,109,185	1,088,314	(20,871)	-1.9%	1,022,301	-8.5%	
Depreciation	166,368	166,376	8	0.0%	147,546	-12.8%	
Interest	33,564	33,564	-	0.0%	30,641	-9.5%	
<b>Total Expense</b>	<b>2,738,970</b>	<b>2,668,620</b>	<b>(70,350)</b>	<b>-2.6%</b>	<b>2,411,236</b>	<b>-13.6%</b>	
<b>Gain (Loss) from Operations (pre MCI)</b>	<b>208,505</b>	<b>264,962</b>	<b>(56,457)</b>	<b>-21.3%</b>	<b>293,081</b>	<b>-28.9%</b>	
<b>Medical Center Investments</b>							
Income from Investments	(173,112)	(173,112)	-	0.0%	(151,232)	-14.5%	
Other Gains (Losses)	19,963	23,701	(3,738)	-15.8%	21,539	-7.3%	
	19,491	19,820	(329)	---	19,511	---	
<b>Excess of Revenue over Expense</b>	<b>\$ 74,847</b>	<b>\$ 135,371</b>	<b>\$ (60,524)</b>	<b>-44.7%</b>	<b>\$ 182,899</b>	<b>-59.1%</b>	
<b>Non-Budgeted One-Time Recognitions</b>	<b>\$ 68,839</b>	<b>\$ -</b>	<b>\$ 68,839</b>	<b>0.0%</b>	<b>\$ 16,349</b>	<b>---</b>	
<b>Margin with Non-Budgeted One-Time Recognitions</b>	<b>\$ 143,686</b>	<b>\$ 135,371</b>	<b>\$ 8,315</b>	<b>6.1%</b>	<b>\$ 199,248</b>	<b>-27.9%</b>	
<b>Margin Percentage</b>	<b>4.9%</b>	<b>4.6%</b>	<b>0.3%</b>	<b>5.6%</b>	<b>7.4%</b>	<b>-2.5%</b>	
<b>EBIDA</b>	<b>\$ 343,618</b>	<b>\$ 335,311</b>	<b>\$ 8,307</b>	<b>2.5%</b>	<b>\$ 377,435</b>	<b>-9.0%</b>	
<b>EBIDA Margin Percentage</b>	<b>11.7%</b>	<b>11.4%</b>	<b>0.3%</b>	<b>2.0%</b>	<b>14.0%</b>	<b>-2.3%</b>	

# The Ohio State University Wexner Medical Center

## Combined Statement of Operations For the YTD ended: March 31, 2023 (in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	Py % Var
<b>OPERATING STATEMENT</b>						
Total Revenue	\$ 3,960,852	\$ 3,946,421	\$ 14,431	0.4%	\$ 3,654,290	8.4%
Operating Expenses						
Salaries and Benefits	2,239,914	2,194,178	(45,736)	-2.1%	1,960,625	-14.2%
Resident/Purchased Physician Services	146,346	142,003	(4,343)	-3.1%	123,597	-18.4%
Supplies/Pharmaceuticals/Other	1,280,980	1,257,619	(23,360)	-1.9%	1,166,299	-9.8%
Depreciation	181,187	180,026	(1,162)	-0.6%	164,164	-10.4%
Interest	33,720	33,762	42	0.1%	30,812	-9.4%
Total Expense	\$ 3,882,147	\$ 3,807,588	(\$74,559)	-2.0%	\$ 3,445,498	-12.7%
Gain (Loss) from Operations	\$ 78,705	\$ 138,834	\$ (60,128)	-43.3%	\$ 208,793	-62.3%
Excess of Revenue over Expense	\$ 78,705	\$ 138,834	\$ (60,128)	-43.3%	\$ 208,793	-62.3%
Non-Budgeted One-Time Recognitions	\$ 68,839	\$ -	\$ 68,839	0.0%	\$ 16,349	0.0%
Margin with Non-Budgeted One-Time Recognitions	\$ 147,544	\$ 138,834	\$ 8,711	6.3%	\$ 225,142	-34.5%
EBIDA	\$ 362,452	\$ 352,621	\$ 9,831	2.8%	\$ 420,118	-13.7%
<b>Financial Metrics</b>						
Integrated Margin Percentage	3.7%	3.5%	0.2%	5.9%	6.2%	-2.4%
EBIDA Margin Percentage	9.2%	8.9%	0.3%	2.4%	11.5%	-2.3%

\* This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.

\*\* Medical Center financials exclude market value adjustments for long-term investment funds

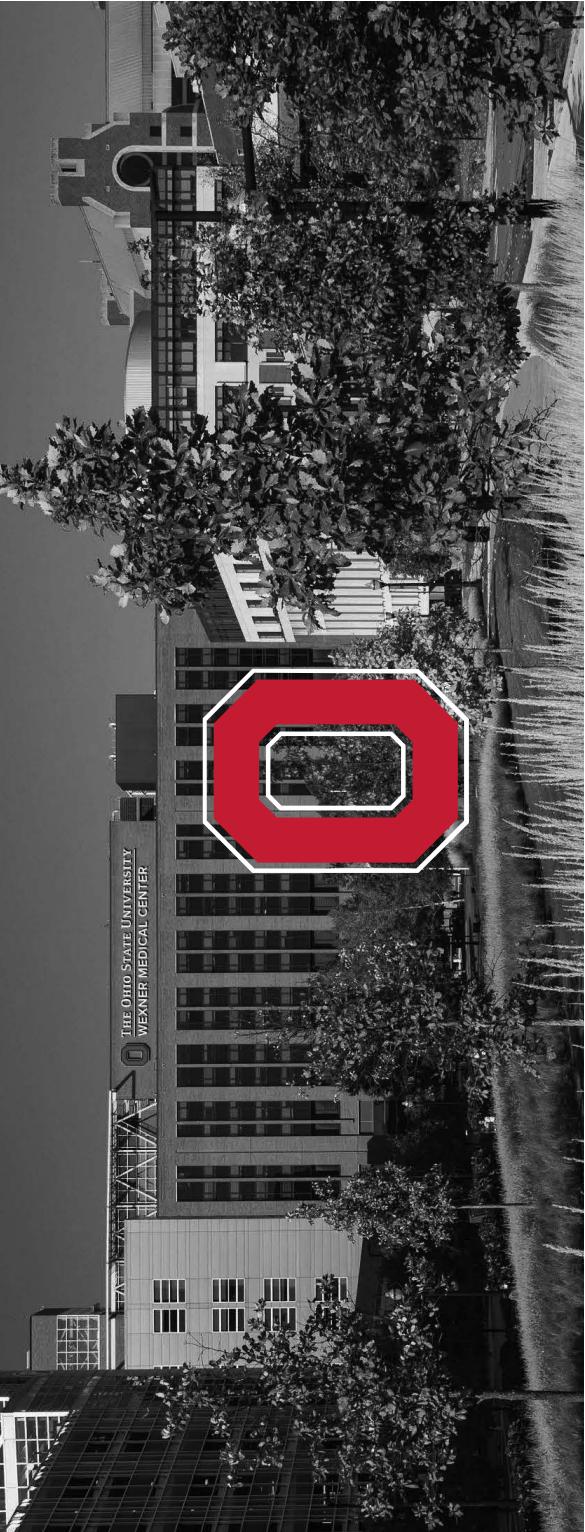
**The Ohio State University**  
**Combined Balance Sheet**  
**As of: March 31, 2023**  
*(in thousands)*

**The Ohio State University Wexner Medical Center**

	Mar 2023	June 2022	Mar 2022	FY'23-FY'22 Change
<b>Cash</b>	\$ 1,347,497	\$ 1,626,628	\$ 1,811,568	\$ (279,131)
Net Patient Receivables	572,682	556,491	542,703	16,191
Other Current Assets	246,269	203,459	238,000	42,810
<b>Assets Limited as to Use</b>				
1,101,205	1,300,769	1,358,697		(199,564)
<b>Property, Plant &amp; Equipment - Net</b>				
3,079,070	2,721,786	2,532,248		357,284
Other Assets	746,818	736,884	675,921	9,935
<b>Total Assets</b>	<b>\$ 7,093,541</b>	<b>\$ 7,146,016</b>	<b>\$ 7,159,137</b>	<b>\$ (52,475)</b>
<b>Current Liabilities</b>				
508,481	687,738	\$ 836,395	\$ (179,257)	
Other Liabilities	337,206	327,713	347,299	9,493
Long-Term Debt	1,279,152	1,340,497	1,335,569	(61,345)
<b>Net Assets - Unrestricted</b>				
4,234,147	4,070,176	3,969,637	163,972	
734,556	719,893	670,237	14,663	
<b>Net Assets - Restricted</b>				
<b>Liabilities and Net Assets</b>				
<b>Net Days in Accounts Receivable</b>	<b>46.6</b>	<b>49.0</b>	<b>48.5</b>	<b>2.4</b>

This Balance sheet is not intended to conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.

Thank you



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**Wexner Medical Center Board  
Public Session  
FY2024 Budget**

May 16, 2023

# The OSU Wexner Medical Center

## Combined Income Statement

### For the Years ended June 30

OPERATING STATEMENT (in thousands)	Forecast 2023	Budget 2024	% Change
<b>Total Revenue</b>	<b>\$ 5,452,910</b>	<b>\$ 5,913,106</b>	<b>8.4%</b>
<b>Operating Expenses</b>			
Salaries and Benefits	2,985,150	3,220,858	7.9%
Resident / Purchased Physician Services	199,282	215,923	8.4%
Supplies / Pharmaceuticals / Other	1,835,683	2,016,807	9.9%
Depreciation	229,582	254,745	11.0%
Interest	54,617	52,172	-4.5%
<b>Total Expense</b>	<b>\$ 5,304,314</b>	<b>\$ 5,760,505</b>	<b>8.6%</b>
<b>Gain (Loss) from Operations</b>	<b>\$ 148,596</b>	<b>\$ 152,601</b>	<b>2.7%</b>
<b>Excess of Revenue over Expense</b>	<b>\$ 148,596</b>	<b>\$ 152,601</b>	<b>2.7%</b>
<b>Non-Budgeted One-Time Recognitions</b>	<b>\$ 145,539</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Margin with Non-Budgeted One-Time Recognitions</b>	<b>\$ 294,135</b>	<b>\$ 152,601</b>	<b>-48.1%</b>
<b>EBIDA</b>	<b>\$ 578,334</b>	<b>\$ 459,518</b>	<b>-20.5%</b>
<b>Financial Metrics</b>			
<b>Integrated Margin Percentage</b>	<b>5.4%</b>	<b>2.6%</b>	<b>-2.8%</b>
<b>EBIDA Margin Percentage</b>	<b>10.6%</b>	<b>7.8%</b>	<b>-2.8%</b>

# The OSU Wexner Medical Center

## Combined Income Statement For the Years ended June 30

(in thousands)		Forecast 2023	Budget 2024	% Change
<b>Health System</b>				
Revenues	\$ 3,995,697	\$ 4,330,855		8.4%
Expenses	<u>3,712,757</u>	<u>4,179,381</u>		12.6%
Net	<u>282,940</u>	<u>151,474</u>		-46.5%
<b>OSUP</b>				
Revenues	\$ 866,100	\$ 943,175		8.9%
Expenses	<u>866,100</u>	<u>942,401</u>		8.8%
Net	<u>-</u>	<u>774</u>		-
<b>COM/OHS</b>				
Revenues	\$ 591,113	\$ 639,076		8.1%
Expenses	<u>579,918</u>	<u>638,723</u>		10.1%
Net	<u>11,195</u>	<u>353</u>		-96.8%
<b>Total Medical Center</b>				
Revenues	\$ 5,452,910	\$ 5,913,106		8.4%
Expenses	<u>5,158,775</u>	<u>5,760,505</u>		11.7%
Net	<u>294,135</u>	<u>152,601</u>		-48.1%

**Thank You**

Wexnermedical.osu.edu

## Project Data Sheet for Board of Trustees Approval

**East Hospital - 4th Floor OR Upgrades**

OSU-210545 (REQ ID# EAS210011)

Project Location: East Hospital - Main (398)

**• Approval Requested and Amount**

Professional services	\$1.9M
Construction w/contingency	\$20.4M
Total requested	\$22.3M

**• Project Budget**

Professional services	\$1.9M
Construction w/contingency	\$20.4M
Total project budget	\$22.3M

**• Project Funding**

Auxiliary funds

**• Project Schedule**

BoT professional services approval	05/23
Design	10/21 – 09/23
BoT construction approval	05/23
Construction	06/23 – 11/25
Facility opening (phased)	12/25

**• Project Delivery Method**

Construction manager at risk

**• Planning Framework**

- This project is included in the FY 2021, 2023, and 2024 Capital Investment Plans.

**• Project Scope**

- This phased project will renovate 10 existing rooms, two at a time, into nine new operating rooms and one large storage room on the 4th floor of the North Main Hospital Building.
- The renovation scope will address Joint Commission and Centers for Medicare and Medicaid Services requirements.
- Work will include new finishes throughout, HVAC, medical gas and electrical upgrades, new lights/booms, new AV integration equipment, and new flooring.

**• Approval Requested**

- Approval is requested to enter into professional services and construction contracts.

**• project team**

University project manager: Timmons, Lance  
 AE/design architect: IKM / Tec  
 CM at Risk or Design Builder: Ruscilli



**SUMMARY OF ACTIONS TAKEN**

*May 17, 2023 – Talent, Compensation & Governance Committee Meeting*

**Members Present:**

John W. Zeiger	Lewis Von Thaer	Hiroyuki Fujita ( <i>ex officio</i> )
Elizabeth P. Kessler	Jeff M.S. Kaplan	
Gary R. Heminger	Tomislav B. Mitevski	

**Members Present via Zoom:** N/A

**Members Absent:** N/A

**PUBLIC SESSION**

The Talent, Compensation & Governance Committee of The Ohio State University Board of Trustees convened on Wednesday, May 17, 2023, in person at Longaberger Alumni House on the Columbus campus. Committee Chair John Zeiger called the meeting to order 7:59 a.m.

**EXECUTIVE SESSION**

It was moved by Mr. Zeiger and seconded by Mr. Von Thaer that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss personnel matters regarding the appointment, employment and compensation of public employees, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Zeiger, Ms. Kessler, Mr. Heminger, Mr. Von Thaer, Mr. Kaplan, and Mr. Mitevski. Dr. Fujita was not present for this vote.

The committee entered executive session at 8:01 a.m. and reconvened in public session at 10:54 a.m.

**PUBLIC SESSION**

***Items for Discussion***

1. **Report on Departing Trustees and Election of Officers:** Committee Chair John Zeiger congratulated and thanked departing Trustees Abigail Wexner, Alex Fischer, and Undergraduate Student Trustee, Tanner Hunt for their service and contributions to the board. He also welcomed new Trustees, George Skestos and Bradley Kastan.

Mr. Zeiger also discussed the election officers resolution that will be included on the consent agenda presented at the full-board public session on Thursday. This resolution will re-elect Chairman Hiroyuki Fujita for an additional term. He thanked Dr. Fujita for steadfast leadership and dedication over the past year in his role as Chairman of the Board.

Dr. Fujita thanked Mr. Zeiger and his fellow trustees for their support. He then brought forward his nomination of Mr. Zeiger to serve a one-year term as vice chair of the board.



***Items for Action***

2. Approval of Minutes: No changes were requested to the February 14, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.
3. Resolution No. 2023-106, Personnel Actions

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the February 14, 2023, meeting of the Board, including the following appointments and contract amendments:

New Hire

Name:	Karen Rose
Title:	Dean, College of Nursing
Unit:	Office of Academic Affairs
Term:	July 1, 2023

Appointment Extension

Name:	Don Pope-Davis
Title:	Dean, College of Education and Human Ecology
Unit:	Office of Academic Affairs
Term:	July 1, 2023 – June 30, 2025

Name:	Henry Mann
Title:	Dean, College of Pharmacy
Unit:	Office of Academic Affairs
Term:	July 1, 2023 – August 31, 2023

Interim Appointment

Name:	Karla Zadnik
Title:	Interim Dean, College of Public Health
Unit:	Office of Academic Affairs
Date:	July 1, 2023 – June 30, 2024

Name:	Margaret Young
Title:	Interim Dean, Lima
Unit:	Office of Academic Affairs
Date:	March 30, 2023 – June 30, 2024

Name:	Katie Hall
Title:	Interim Senior Vice President, Talent, Culture and Human Resources
Unit:	Office of the President
Date:	April 3, 2023 – March 31, 2024

**Action:** Upon the motion of Mr. Zeiger, seconded by Mr. Kaplan, the foregoing resolutions were adopted by unanimous voice vote with the following members present and voting: Mr. Zeiger, Ms. Kessler, Mr. Von Thaer, Mr. Kaplan, Mr. Mitevski and Dr. Fujita. Mr. Heminger was not present for this vote.

The committee adjourned at 10:59 a.m.



Board of Trustees

University Square South  
15 East 15<sup>th</sup> Avenue  
Columbus, OH 43201

Phone (614) 292-6359  
Fax (614) 292-5903  
trustees.osu.edu

**SUMMARY OF ACTIONS TAKEN**

May 17, 2023 – Legal, Audit, Risk & Compliance Committee Meeting

**Voting Members Present:**

Elizabeth P. Kessler  
Alan A. Stockmeister  
Jeff M.S. Kaplan

Elizabeth A. Harsh  
Juan Jose Perez  
Taylor A. Schwein

Amy Chronis  
Hiroyuki Fujita (ex officio)

**Members Present via Zoom:** N/A

**Members Absent:**

Michael Kiggin

The Legal, Audit, Risk & Compliance Committee of The Ohio State University Board of Trustees convened on Wednesday, May 17, 2023, in person at Longaberger Alumni House on the Columbus campus and virtually over Zoom. Committee Chair Elizabeth Kessler called the meeting to order at 11:58 a.m.

**PUBLIC SESSION**

***Items for Action:***

1. **Approval of Minutes:** No changes were requested to the February 15, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

***Items for Discussion:***

2. **External Audit Update:** Mr. Dave Gagnon and Ms. Cathy Baumann from KPMG, the university's external auditor, presented an update on the results of the 2022 single audit and the plan for the 2023 audit.  
(See Attachment LXXV for background information, page 1958)
3. **Office of University Compliance & Integrity Update: Public Records, Conflicts of Interest, & Process Improvements:** Mr. Gates Garrity-Rokous and members of his team provided updates on the university's public records program, conflict of interest process, and ongoing process improvement work.  
(See Attachment LXXVI for background information, page 1983)
4. **Title IX Regulations Update:** Ms. Keesha Mitchell and Ms. Amy Golian provided an overview of recent regulatory activity from the U.S. Department of Education related to Title IX in public session.  
(See Attachment LXXVII for background information, page 2000)

**EXECUTIVE SESSION**

It was moved by Ms. Kessler, and seconded by Mr. Stockmeister, that the committee recess into executive session to consult with legal counsel regarding pending or imminent litigation, to consider business-



sensitive trade secrets that are required to be kept confidential by federal and state statutes, and to discuss personnel matters regarding the appointment, employment and compensation of public employees.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Ms. Kessler, Mr. Stockmeister, Mr. Kaplan, Mrs. Harsh, Mr. Perez, Ms. Schwein, Ms. Chronis, and Dr. Fujita.

The committee entered executive session at 12:35 p.m. and the meeting adjourned at 2:08 p.m.

# The Ohio State University Discussion with the Legal, Audit, Risk and Compliance Committee

Prepared on: April 19, 2023

Presented on: May 17, 2023



## Summary of Uniform Guidance audit results for June 30, 2022

Total expenditures of federal awards for the University for the year ended June 30, 2022 were \$1.15 billion.

Based on the audit procedures performed, the Summary of Results/Findings in the Single Audit Report reported the following:

- Type of reports issued on whether the financial statements were prepared in accordance with U.S. generally accepted accounting principles: **Unmodified opinions**
- Internal control deficiencies over financial reporting disclosed by the audit of the financial statements (previously communicated in November 2022 during the audit of the financial statements):
  - Material weaknesses: **No**
  - Significant deficiencies: **Yes**
- Noncompliance material to the financial statements: **No**
- Internal control deficiencies over major programs disclosed by the audit:
  - Material weaknesses: **No**
  - Significant deficiencies: **None reported**
- Type of report issued on compliance for major programs: **Unmodified**
- Audit findings that are required to be reported in accordance with 2 CFR 200.516(a): **No**
- Dollar threshold used to distinguish between Type A and Type B programs: **\$3,457,290**
- Auditee qualify as low-risk auditee: **Yes**

Our letter of required communications regarding our Single Audit is included in Appendix II.

*The single audit reporting package was filed with the Federal Audit Clearinghouse by the University on March 31, 2023.*

# Fiscal2023 Single Audit - Overview and scope

The Single Audit in accordance with the Uniform Guidance (UG) is required annually by federal regulation and is focused on compliance and internal control over compliance for programs that are federally funded. For auditees such as the University, programs audited must cover at least 20% of federal funds expended during the fiscal year. Major programs are selected for audit based on quantitative and qualitative risk considerations prescribed by federal regulations. Larger programs ("Type A," which for the University are over \$3 million, or more depending on total federal expenditures) must be audited as major programs at least once every three years; however, certain Type A programs may be required to be audited more frequently based on agency directives that they are "higher risk".

While risk assessments are still in progress, below is a summary of major programs recently audited for the University and the planned fiscal 2023 major programs:

Major programs – audited	FY22		FY23	
	Major programs – audited	Major programs – planned	Major programs – audited	Major programs – planned
– R&D Cluster (R&D)	– R&D	– R&D	– R&D	– R&D
– Student Financial Assistance Cluster (SFA)	– SFA	– SFA	– SFA	– SFA
– Education Stabilization Fund (ESF)	– ESF	– ESF	– PRF	– PRF
– Coronavirus Relief Fund (CRF)	– PRF	– Medicaid Cluster	– Head Start Cluster	– Head Start Cluster
– Provider Relief Fund (PRF)	– Medicaid Cluster	– Shuttered Venue Operators Grant	– Smith-Lever Funding	– Smith-Lever Funding
– HRSA COVID-19 Uninsured Program	– Shuttered Venue Operators Grant	– Protecting and Improving Health Globally; Building and Strengthening Public Health Impact, Systems, Capacity and Security	– Protecting and Improving Health Globally; Building and Strengthening Public Health Impact, Systems, Capacity and Security	– Protecting and Improving Health Globally; Building and Strengthening Public Health Impact, Systems, Capacity and Security
– Cooperative Extension Cluster	–	–	–	–
– Supplemental Nutritional Assistance Program Cluster	–	–	–	–
– Highway Planning and Construction Cluster	–	–	–	–
– Disaster Grants – Public Assistance	–	–	–	–

Finalization of major program determination is dependent upon the final supplementary schedule of expenditures of federal awards, risk assessment procedures, and requirements of the 2023 Compliance Supplement (expected to be issued over the next several weeks). Major program compliance test work over direct and material compliance requirements is planned based upon reliance on internal control over compliance. While we may test and report on internal control over compliance, we do not express an opinion on the effectiveness of internal control over compliance.



# Appendix

- Appendix I – Engagement Letter
- Appendix II – Single Audit Required Communications
- Appendix III – 2023 higher education industry update

Page 5  
Page 7  
Page 10

## Appendix I - Engagement Letter



KPMG  
Suite 500  
191 West Highview Blvd.  
Columbus, OH 43215-2966

Telephone +1 614 249 2300  
Fax +1 614 249 2348  
Kpmg.com

April 28, 2023

The Ohio State University  
108 Bricker Hall  
190 North Oval Mall  
Columbus, OH 43210

Attention: *Michael Papadakis, Senior Vice President of Business and Finance and Chief Financial Officer*

This letter amends our engagement letter dated April 7, 2022, confirming our understanding to provide professional audit services to The Ohio State University (the University) by substituting the attached Appendix I for the Appendix I originally attached to our engagement letter and amending its terms as noted below.

*Annual Report*

The auditing standards require us to read the other information in the University's annual report and consider whether a material inconsistency exists between the other information and the financial statements. Management has identified the following document(s) comprising the annual report:

- Message from the CFO

- Supplementary information on the Long-Term Investment Pool

Management will provide final versions of these documents to us in a timely manner, and if possible, before the date of our auditors' report. If some or all of the documents are not available until after that date, management will provide written representations that the final documents will be provided when available and prior to issuance by the University.

*Other Matters*

For the purpose of complying with the AICPA Code of Professional Conduct 1.200, the University agrees to provide to KPMG, at least annually, a complete and accurate legal entity listing and a listing of other affiliated entities not included on the legal entity listing (e.g., entities under common control, equity method investments, and others). The University further agrees to provide a listing of the University's officers and trustees and individuals in key positions with respect to the preparation or oversight of the financial statements. The University also agrees to provide information to KPMG about acquisitions, investments, or other transactions that may result in changes to the legal entity listing or the listing of other affiliated entities, not included on the legal entity listing, prior to the effective date of the acquisition, investment, or other transaction.

The attached Appendix I lists the services to be rendered and related fees to provide each specified service for the identified time period. Except as specified in this letter and in the Appendix I attached to this letter, all provisions of the aforementioned engagement letter remain in effect until either those changes with governance or we terminate this agreement, or mutually agree to the modification of its terms.

\*\*\*\*\*



The Ohio State University  
April 28, 2023  
Page 2 of 2

We shall be pleased to discuss this letter with you at any time. For your convenience in confirming these arrangements, we enclose a copy of this letter. Please sign in the space provided and return the copy to us.

Very truly yours,

KPMG LLP

David R. Gagnon  
Partner

ACCEPTED

The Ohio State University

Michael Papadakis  
Senior Vice President of Business and Finance and Chief Financial Officer

5/2/23

Date

# Engagement Letter

## Appendix I

### Reports, Services and Associated Fees

Based upon our discussions with and representations of management, our fees for services we will perform are estimated as follows:

Audit of the financial statements and related notes to the financial statements of The Ohio State University, a component unit of the State of Ohio, as of and for the year ending June 30, 2023.

Audit of the financial statements and related notes to the financial statements of The Ohio State University Foundation, a component unit of The Ohio State University, University, as of and for the year ending June 30, 2023

Audit of the financial statements and related notes to the financial statements of Campus Partners to the Community Urban redevelopment and Subsidiaries, a component unit of The Ohio State University, as of and for the year ending June 30, 2023

Audit of the financial statements and related notes to the financial statements of Ohio State University Physicians, Inc., a component unit of The Ohio State University, as of and for the year ending June 30, 2023

Audit of the financial statements and related notes to the financial statements of Transportation Research Center, Inc., a component unit of The Ohio State University, as of and for this year ending June 30, 2023

Audit of the financial statements and related notes to the financial statements of The Ohio State University Wexner Medical Center Health System, a series of departments of The Ohio State University, as of and for the year ending June 30, 2023

Where KPMG is reimbursed for expenses, KPMG will bill the University for the amount it paid and will not add any markup to the expense. After such expenses are incurred, KPMG may receive rebates or incentive payments based on its aggregate purchases, which may include expenses reimbursed by the University, in addition to other clients. Such rebates are not credited back to the University but are used to reduce KPMG's overhead.

All fees, charges, and other amounts payable to KPMG under the engagement letter do not include any sales, use, excise, value added, income or other applicable taxes, tariffs or duties, payment of which shall be the University's sole responsibility, excluding any applicable taxes based on KPMG's net income or taxes arising from the employment or independent contractor relationship between KPMG and its personnel.

Professional standards prohibit us from performing services for audit clients where the fee for such services is contingent, or has the appearance of being contingent, upon the results of such services. Professional standards also indicate that independence may be impaired if fees for professional services are outstanding for an extended period of time, therefore, it is important that our fees be paid promptly when billed. If a situation arises in which it may appear that our independence would be questioned because of past due unpaid fees, we may be prohibited from issuing our audit report and associated consent, if applicable.

Professional standards prohibit us from performing services for audit clients where the fee for such services is contingent, or has the appearance of being contingent, upon the results of such services. Professional standards also indicate that independence may be impaired if fees for professional services are outstanding for an extended period of time, therefore, it is important that our fees be paid promptly when billed. If a situation arises in which it may appear that our independence would be questioned because of past due unpaid fees, we may be prohibited from issuing our audit report and associated consent, if applicable.

Other reports that we will issue as part of and upon completion of this engagement are as follows:

### Single Audit

Reports issued in connection with the Uniform Guidance (included in University audit fee above)

The above estimates are based on the level of experience of the individuals who will perform the services. In addition, expenses are listed for reimbursement as incurred. Expenses for items such as travel, telephone and postage are estimated at 50%. Circumstances, encountered during the performance of these services that warrant additional time or expense could cause us to be unable to deliver them within the above estimates. We will endeavor to notify you of any such circumstances as they are assessed.

## Appendix II - Single Audit Required Communications



KPMG LLP  
Suite 650  
191 West Nationwide Blvd.  
Columbus, OH 43215-2568

March 30, 2023

The Legal Audit, Risk, and Compliance Committee of the Board of Trustees  
The Ohio State University  
Columbus, Ohio

Ladies and Gentlemen:

We have audited The Ohio State University (the University's) compliance with the types of compliance requirements described in the OMB Compliance Supplement (the Supplement) that could have a direct and material effect on each of the University's major federal programs for the year ended June 30, 2022, and have issued our report thereon under date of March 30, 2023. A single audit encompasses an audit of the financial statements and a compliance audit of federal awards. Under our professional standards, we are providing you with the accompanying information related to the conduct of our compliance audit. We have previously provided you with the information related to the audit of the consolidated financial statements in a presentation dated November 17, 2022.

### Our Responsibility under Professional Standards

We are responsible for forming and expressing an opinion on compliance for each of the University's major programs based on our audit of the types of compliance requirements referred to above. The University's major federal programs are identified in the schedule of findings and associated costs. We have a responsibility to perform our audit of compliance in accordance with auditing standards generally accepted in the United States, as well as standards contained in Government Auditing Standards, issued by the Comptroller General of the United States, and the Audit Guide for Single Audits of Federal Programs, issued by the Office of Management and Budget. We have a responsibility to obtain reasonable assurance that the audit of each major federal program occurred. In carrying out this responsibility, we planned and performed the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. Because of the nature of audit evidence and the characteristics of fraud, we are to obtain reasonable, not absolute, assurance that instances of material noncompliance are detected. We have no responsibility to plan and perform the audit to obtain reasonable assurance that noncompliance, whether caused by error or fraud, that is not direct and material to a major federal program are detected. Our audit does not relieve management or the audit of their responsibilities.

In addition, in planning and performing our audit of compliance, we considered internal control over compliance with the types of compliance requirements that could have a direct and material effect on each major federal program as an aid for designing audit tests. We have a responsibility to obtain reasonable assurance that the audit of each major federal program occurred in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance.

We also have a responsibility to communicate significant matters related to the audit of compliance that are, in our professional judgment, relevant to the responsibilities of the Legal, Audit, Risk, and Compliance Committee of the Board of Trustees (the Committee) in overseeing the financial reporting process. We are not required to design procedures for the purpose of identifying other matters to communicate to you.



The Legal Audit, Risk, and Compliance Committee of the Board of Trustees  
The Ohio State University  
March 30, 2023  
Page 2 of 2

### Student Financial Assistance

As indicated in the schedule of findings and questioned costs, we audited the Student Financial Assistance (SFA) cluster as a major program. We audited compliance with the types of compliance requirements described in the Supplement that could have a direct and material effect on the SFA cluster. These requirements included the Gramm-Leach-Bliley Act (GLBA) - Student Information Security special test. The three suggested audit procedures included in the Supplement for this special test are to (1) verify that the institution designated an individual to coordinate the information security program; (2) verify that the institution performed a risk assessment that addresses the three required areas in 10 CFR 314.4(b); and (3) verify that the institution documented a safeguard for each risk identified from step 2.

Our procedures over the GLBA were limited to inquiry of management and obtaining and reading management's documentation related to these three items. Our procedures did not include an analysis of the overall adequacy or completeness of the risk assessment performed or the safeguards for each risk identified by management.

### Disagreements with Management

There were no disagreements with management on compliance matters that would have caused a modification of our auditors' reports on compliance for each major federal program or on internal control over compliance.

### Significant Issues Discussed, or Subject to Correspondence, with Management

#### Material Written Communication

Attached to this letter please find a copy of the following material written communication between management and us:

#### 1. Management representation letter

#### Confirmation of Audit Independence

We hereby confirm that as of March 30, 2023, we are independent accountants with respect to the University under relevant professional and regulatory standards.

This letter to the Committee is intended solely for the information and use of the Committee, the Board of Trustees, and management, and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

**KPMG LLP**



## Single Audit Required Communications



Office of Business and Finance

Office of Business and Finance

March 30, 2023

KPMG LLP  
200 East Randolph Street, Suite 5500  
Chicago, Illinois 60601

Ladies and Gentlemen:

We are providing this letter in connection with your audit of the financial statements of the business-type activities, the aggregate discretely presented component units, and the related notes to the financial statements of The Ohio State University (the University) as of and for the year ended June 30, 2022, for the purpose of expressing opinions as to whether these financial statements present fairly, in all material respects, the respective financial position, changes in financial position, and, where applicable, cash flows thereof in conformity with U.S. generally accepted accounting principles (U.S. GAAP). We are also providing this letter to confirm our understanding that the purpose of your testing of transactions and records from the Ohio University's fiscal year ended June 30, 2022, is to determine whether the University's financial statements are in accordance with Title 2, Code of Federal Regulations Part 200, Uniform Grants and Agreements Requirements, and Principles, and Audit Requirements Part 75, Uniform Cost Guidelines. We are also providing this letter to confirm our understanding that the University complies with all material aspects of federal statistical requirements, with the exception of the Uniform Audit Requirements, and that the University has not received any federal awards that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2022. You were previously provided with a letter of representations under the date of November 17, 2022. No information has come to our attention that would cause us to believe that any of those previous representations should be modified.

We confirm, to the best of our knowledge and belief:

1. No events have occurred subsequent to November 17, 2022 and through the date of this letter that would require adjustment to or disclosure in the financial statements.
2. No information has come to our attention about conditions that existed as of June 30, 2022 that would have a material effect on the effectiveness of internal control over financial reporting as of June 30, 2022, or management's assertions thereof.
3. We are responsible for taking corrective action on audit findings of the compliance audit and have developed a corrective action plan that meets the requirements of the Uniform Guidance.

Additionally, we confirm, to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purposes of appropriately informing ourselves, as of March 30, 2023, the following representations made to you during your single audit:

4. The University has complied with requirements of federal statutes, regulations, and the terms and conditions of federal awards related to each of its major federal programs, except as identified in the schedule of findings and questioned costs.
5. We have accurately completed the appropriate sections of the data collection form.
6. The reporting packages does not contain protected personally identifiable information.



THE OHIO STATE UNIVERSITY

Very truly yours,  
The Ohio State University

\_\_\_\_\_  
Enrollment by

Mr. Michael Papadakis  
\_\_\_\_\_  
Enrollment by

Michael Papadakis  
\_\_\_\_\_  
Enrollment by

Senior Vice President and Chief Financial Officer  
\_\_\_\_\_  
Enrollment by

Kristine Devine  
\_\_\_\_\_  
Enrollment by

Vice President of Operations and Deputy Chief Financial Officer  
\_\_\_\_\_  
Enrollment by

Lisa Puglia  
\_\_\_\_\_  
Enrollment by

Controller and Senior Director of Shared Services  
\_\_\_\_\_  
Enrollment by

3/29/2023

3/29/2023

3/29/2023

3/29/2023

# Single Audit Required Communications



## Office of Business and Finance

Mr. Michael Papadakis

Senior Vice President  
Chief Financial Officer  
Bricker Hall Suite 108  
190 North Oval Mall  
Columbus, OH 43210

March 30, 2023

KPMG LLP  
200 East Randolph Street Suite 5500  
Chicago, Illinois 60601

To whom it may concern:

I am providing this letter in connection with your audit of the financial statements of the business-type activities, the aggregate discretely presented component units, and the related notes to the financial statements of The Ohio State University (the University) as of and for the year ended June 30, 2022, for the purpose of expressing opinions as to whether these financial statements present fairly, in all material respects, the respective financial position, changes in financial position, and, where applicable, cash flows thereon in conformity with U.S. generally accepted accounting principles (U.S. GAAP). I am also providing this letter to confirm our understanding that the purpose of your testing of transactions and records from the University's federal programs in accordance with Title 2 U.S. Code of Federal Regulations Part 200 (2 CFR 200), Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) was to obtain reasonable assurance the University complied, in all material aspects, with the requirements of federal statutes, regulations, and the terms and conditions of federal awards that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2022. You were previously provided with a letter from me under the date of November 17, 2022. No information has come to my attention that would cause us to believe that any of those previous representations should be modified. Additionally, I have reviewed the attached signed representation letter dated March 30, 2023 and I am not aware of information that would make the representations included therein inaccurate or incomplete.

Very truly yours,

The Ohio State University

*Christina M. Johnson*  
Christina M. Johnson, PhD  
President

3/28/2023



# 2023 higher education industry update

For The Ohio State University

May 2023



# Topics

## 2023 higher education industry update

Higher education  
audit committee  
and internal audit  
focus areas in  
2023

Commonfund  
Higher  
Education Price  
Index – 2022  
Update

The state of  
cybersecurity in  
higher education

Recent changes  
to the Gramm-  
Leach Bliley Act  
Safeguards Rule



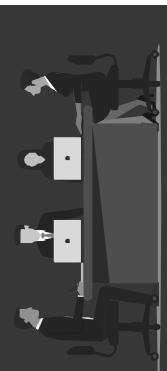
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# Higher education audit committee and internal audit focus areas in 2023

# Higher education audit committee focus areas in 2023

The risk agendas of college and university audit committees continue to expand. Beyond its core responsibilities regarding oversight of financial reporting and internal controls, the audit committee is dealing with long-standing and emerging industry risks, as well as risks specific to the institution. Accordingly, prioritizing the risk agenda in 2023 will be important. We've highlighted several potential areas of focus in 2023.

- Maintain a sharp focus on leadership and talent in finance and other key functions as the institution refines its business model amid continued staffing shortages.
- Keep a watchful eye on the institution's cybersecurity and data governance programs in relation to developing risks and regulations.
- Understand how the institution is managing and reporting on environmental, social, and governance (ESG) risks amid evolving stakeholder expectations.
- Understand the potential environmental, monetization, and compliance ramifications on the institution of the clean energy tax incentives available under the Inflation Reduction Act of 2022.
- Monitor protocols to ensure research compliance and integrity, including as to grant administration, conflicts of interest and commitment, undue foreign influence, and misconduct.
- Ask about management's processes to ensure integrity and consistency of data provided or available to creditors, ranking and rating agencies, grantors, and other third parties.
- As they relate to fundraising, investing, and other activities, understand the institution's posture, policies, and exposures regarding cryptocurrency.
- Consider how recent changes to Name, Image, Likeness (NIL) rules, as applicable, are affecting the institution's athletic enterprise in terms of operational, compliance, and reputational risks.
- Sharpen the institution's focus on ethics, compliance, and culture.
- Understand risks and changes to the scope of the institution's international activities and alliances.
- Help internal audit focus on the institution's most critical risks while adding value to the institution.
- **Take a fresh look at the audit committee's agenda, workload, and capabilities.**



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# Higher education internal audit focus areas in 2023

The opportunity for internal audit (IA) to maximize its influence within the institution and help respond to risk is ever-increasing. College and university IA functions can challenge the status quo to reduce risk, improve controls, and identify efficiencies and cost benefits across the institution. We've highlighted several risks and other focus areas to help maximize IAs' value to the institution in 2023.

- Cybersecurity, data governance, and distributed enterprise threats amid hybrid working, learning, and patient care environments.
- Sufficiency of management's compliance with evolving cybersecurity and data governance requirements, including recent changes to the Safeguards Rule of the Gramm-Leach Bliley Act (GLBA).
- Adequacy of safeguards to ensure proper migration of data and systems to the cloud. Continuing changes to workforce modes as well as talent shortages, both of which could impact internal controls and fraud risks.
- How digitization—including routines and dashboards used by IA for risk assessment and real-time auditing—can help mitigate IAs' workload and improve efficiency.
- Integrity and consistency of data used for environmental, social, and governance (ESG), rankings, and other external disclosures.
- Adequacy of key performance indicators to measure institution-wide compliance, training, and other imperatives.



- Appropriateness of and compliance with gift acceptance policies—including as to cryptocurrency—and processes for complying with donor restrictions.
- Given their significance to donor compliance and liquidity, effectiveness of policies and procedures in endowment and treasury management.
- Strength of protocols around research compliance and integrity, including as it pertains to grant administration (particularly appropriateness of sponsored charges and monitoring of higher risk subrecipients) and identification and disclosure of potential conflicts of interest and commitment, foreign influence, and misconduct.
- Management, monitoring, and verification of construction costs for major capital projects.
- As to significant NCAA programs, adequacy of Name, Image, Likeness (NIL) policies and procedures.
- Ways to elevate internal audit's profile as a valued advisor to the board, senior administration, and other departments.

# Commonfund Higher Education Price Index (HEPI) - 2022 Update



# HEPI - 2022 Update

## Overview

The Commonfund Higher Education Price Index (HEPI) - 2022 Update was issued in late 2022. The HEPI is an inflation index designed specifically for use by colleges and universities.

The report shows that costs for higher education institutions rose 5.2% for the year ended June 30, 2022, compared with 2.7% in FY2021 and 1.9% in FY2020. Since FY2000, the HEPI has increased at a higher annual rate than the Consumer Price Index (CPI) 83% of the time. However, for the first time since FY2013, the HEPI lagged the CPI, which was 7.2% over the same period. Still, year over year, costs rose in all eight components tracked by the HEPI.

## Highlights

- The 5.2% HEPI increase for FY2022 is the highest since the 6.0% rise for FY2001. The most pronounced cost increases were in three categories: utilities, which rose 43.1%; supplies and materials, which rose 21.5%; and service employee costs, which rose 8.6% (the largest increase in 20 years).
- The category with the smallest increase (2.1%) was faculty salaries which, while modest by historical standards, was more than twice the 1% rise in FY2021.
- The report also provides HEPI data by region and by institution-type. For example, in FY2022, the HEPI increase was highest at private baccalaureate institutions (5.7%), while doctoral institutions experienced the largest increase in faculty salaries (3.8%) and New England experienced the highest HEPI increase overall (6.0%).

## Additional takeaway

Although the HEPI cost category labelled “miscellaneous services” grew by 4.3% in FY2022, in FY2021 the same category showed the lowest rate of increase at only 2.0%. Anecdotally, we have observed that sector costs for professional services, such as insurance, consulting, legal, and accounting, grew at higher rates than this broader category statistic would suggest.

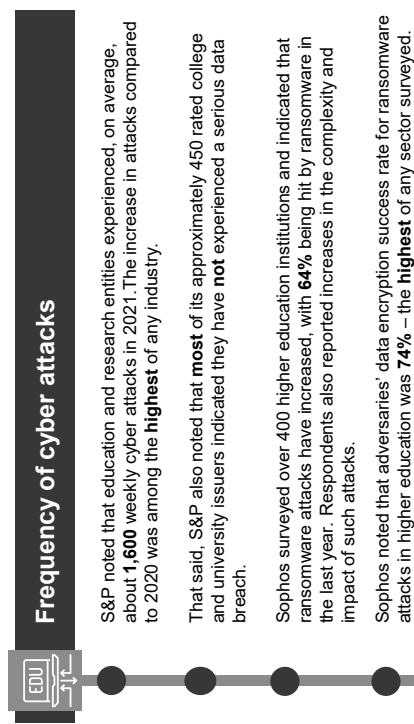


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# The state of cybersecurity in higher education

# The state of cybersecurity in higher education

Recent industry reports on cybersecurity include, among others, *Higher education is on high alert for cyber attacks (KPMG Audit Insights, May 2022)*, *The State of Ransomware in Education 2022* (A Sophos Whitepaper, July 2022), and *Cyber Risk in a New Era: U.S. Colleges and Universities Go Back to School on Cyber Security Preparedness* (S&P Global Ratings, September 2022). While these reports touch on various aspects of cybersecurity in higher education, they coalesce around a common theme: Colleges and universities are high-value targets for cyber attackers due to the vast amount of sensitive data they process, yet they often lack sufficient cyber defenses in light of the broad stakeholder groups they serve and are more susceptible to attacks (which are increasing in every sector). The S&P and Sophos reports gathered and commented on survey data around several cybersecurity topics, including frequency of attacks, data recovery, other impacts and costs, third-party providers, and cyber insurance, and suggest preparedness and vigilance remain keys to risk mitigation.



# The state of cybersecurity in higher education (continued)

## Other impacts and costs of cyber attacks



Sophos noted that 97% of colleges and universities who experienced a ransomware attack said the attack impacted their ability to operate. Indeed, in terms of loss of business and revenue, private higher education institutions reported the highest impacts among all sectors. However, S&P noted that more private institutions carry cyber insurance than their public university counterparts, who are often more reliant on their state's cyber defenses (and resources to recover from an attack). Colleges and universities experienced higher overall costs (\$1.42 million) than the global average to remediate a ransomware attack. Loss of revenue and slower-than-average recovery times contributed to this higher cost. However, cyber insurance payout rates to institutions for clean-up costs were 37%, the highest of any sector. In fact, Sophos reported that higher education had the slowest recovery across all sectors for entities hit by a ransomware attack. Overall, 40% in higher education took **over a month** to recover – twice the global average of 20% – with 9% reporting a recovery period of three-to-six months, more than double the global average of 4%. Nearly one-third of higher education respondents took one-to-three months to recover, again about double the global average of 16%.

## Cyber insurance



S&P noted that **more than 50%** of rated institutions have cyber insurance, with an average coverage limit of **\$7.8 million**. Current year-over-year rate increases for such policies were between **40%-60%**. Per Sophos, the growth in ransomware attacks is the single largest driver of claims.

Insurers deem the sector **high-risk** and require increasing levels of risk mitigation by institutions in their underwriting. Sophos noted that **96%** of institutions have improved cyber defenses to obtain insurance, and S&P noted that **only 13%** of rated issuers who have cyber insurance reported a serious breach, suggesting these mitigation efforts are working.

## Third-party providers



S&P noted that rating actions due to cyber attacks have, to date, been limited to revising outlooks to negative. However, just as sector cyber defenses are improving, threats from third-party IT providers are expanding.

S&P noted that many of its rated institutions with cyber insurance who experienced a serious breach cited issues with third-party providers with access to sensitive data as the cause (e.g., the Blackbaud breach in 2020). As noted in several KPMG publications, the criticality of evaluating third-party vendors (particularly IT providers), to ensure they meet the institution's criteria for adequate safeguards cannot be overstated.

# Recent changes to the Gramm-Leach Bliley Act Safeguards Rule

# Recent changes to the Gramm-Leach-Bliley Act (GLBA) Safeguards Rule

The GLBA regulates the collection, disclosure and protection of consumers' nonpublic information. Higher education institutions are subject to the Safeguards Rule in 16 CFR Part 314, under which the GLBA applies to program participation agreements with the U.S. Department of Education for federal student aid. Accordingly, institutions must have an information security program and policies for handling and protecting data covered by the law. Several key changes to the Safeguards Rule are due to become effective June 9, 2023 (deferred from their original effective date of December 9, 2022) and are discussed below.

## Key changes include:

- **Qualified Individual (16 CFR 314.4(a)):** Requires a single "Qualified Individual" be designated to oversee, implement, and enforce the institution's information security program (ISP). This individual would typically be the chief information security officer. However, it may be an affiliate or service provider if the institution retains compliance responsibility, designates a senior officer to oversee the Qualified Individual, and ensures the Qualified Individual's ISP adequately protects the institution.
- **Risk assessment (16 CFR 314.4(b)(1)):** Reinforces the criticality of risk assessment, which is required to be written, in designing an ISP through expanded descriptions, including the requirement to periodically perform additional risk assessments to evaluate reasonably foreseeable internal and external security risks.



# Recent changes to the Gramm-Leach-Bliley Act (GLBA) Safeguards Rule (continued)

## Key changes include (continued):

- **Security controls identified in the risk assessment (16 CFR 314.4(c)(1)-(8)):** In addition to addressing elements of adequate risk assessments, safeguards specified in the CFR include:

- Logical and physical access controls limiting access to authorized users and to the scope of those users' authorizations.
- Encryption of customer information, both in transit and at rest.
- Secure development practices for internally developed applications and security assessments for externally sourced applications.
- Multi-factor authentication for individuals accessing systems.
- Secure disposal of customer information no more than two years after the information was last used to provide a product or service.
- Implementation and review of a data retention policy.
- Change management procedures.
- Measures to monitor and log activity of authorized users and detect unauthorized access to, use of, or tampering with customer information.



# Recent changes to the Gramm-Leach-Bliley Act (GLBA) Safeguards Rule (continued)

## Key changes include (continued):

- **Regular control testing and monitoring (16 CFR 314.4(d)(2)):** Absent effective continuous monitoring or other systems to detect, on an ongoing basis, changes in information systems that may create vulnerabilities, the institution must conduct annual penetration testing and vulnerability assessments.
- **Personnel policies and procedures (16 CFR 314.4(e)):** Requires updated and relevant security awareness training for personnel. In addition, qualified information security personnel must manage security risks and oversee ISPs, security updates and training must be provided to such personnel to address relevant risks, and such personnel deemed key must be current on changing threats and countermeasures.
- **Service providers (16 CFR 314.4(f)(3)):** Overseeing service providers must include assessments based on the risk they present and the adequacy of their safeguards.
- **Incident response (16 CFR 314.4(h)):** Requires establishment of a written incident response plan with specified elements to respond to and recover from material security incidents.
- **Reporting to governance (16 CFR 314.4(i)):** The designated Qualified Individual must submit a written report at least annually to the institution's governing body on the overall status of and material matters related to the institution's ISP.





# Questions?

For additional information and audit committee resources, including National Audit Committee Peer Exchange series, a Quarterly webcast, and suggested publications, visit the KPMG Audit Committee Institute (ACI) at [www.kpmg.com/ACI](http://www.kpmg.com/ACI)

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## Meeting of the Legal, Audit, Risk and Compliance Committee (LARC), May 17, 2023

Following are highlights of our more detailed read-ahead materials

- **Results of fiscal 2022 Single Audit:**
  - Unmodified opinions on seven major programs
  - Type A program threshold: \$3,457,290
  - No noncompliance or internal control findings regarding major programs
  - Filing, including Data Collection Form, submitted to Federal Clearinghouse in March 2023
- **Fiscal 2023 Single Audit plan:**
  - Identification and selection of major programs underway
  - Five major programs identified to date (three of these were audited in fiscal 2022)
  - Significant interim testing planned
- **Update on fiscal 2023 overall audit plan**
- **Industry update:**
  - Higher education audit committee and internal audit focus areas
  - Higher Education Price Index
  - Cybersecurity and data privacy emerging matters



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# Public Records: Update

Scott Hainer, Director of Public Records

1983

# Ohio Public Records Law

## Overview

### History and intent

- **Enacted in 1963** for state government
- **Foundation:** government records are “the people’s records”
- **Requires** that records be maintained, and access facilitated
- **Exemptions** must also be protected

### Aligns with University values

- **Advancing Integrity and Respect:** Building trust through transparency, authentic engagement, and public access

### Balancing transparency and privacy

- **Increasingly challenging** across diverse University operations



# Requirements

## Definition of "Records"

- Any document, device, or item created or received by or under the jurisdiction of the University
- Documents the organization, functions, policies, decisions, procedures, operations, or other activities of Ohio State
- Can be in any medium or format – does not matter where the documents are if they are “records” under Ohio law

1985

## “Public Records” can include:

- Personnel files and related records (e.g., salary and compensation information); meeting minutes and agendas
- Documents exchanged or between the University and third-parties
- Correspondence (including emails) detailing University operations
- Records must already exist – the creation of records or provision of information is not required

# Process

## Key Exemptions

- **Federal:** student records (FERPA); health care records (HIPAA); other privacy restrictions on financial and personal information
- **Ohio:** intellectual property, trade secrets

## Reliance on Key University Partners

- **University Libraries:** sets records retention schedules; coordinates retention of unit-specific records; assists in analyzing evolving types of records created by the University
- **Office of Legal Affairs:** Ohio Public Records Law interpretations; contract review; application of exemptions; gathering of records
- **Office of Marketing and Communications:** coordination of responses to media requests and communications to leadership; creation of websites; gathering of records

# Ohio State's Public Records Office

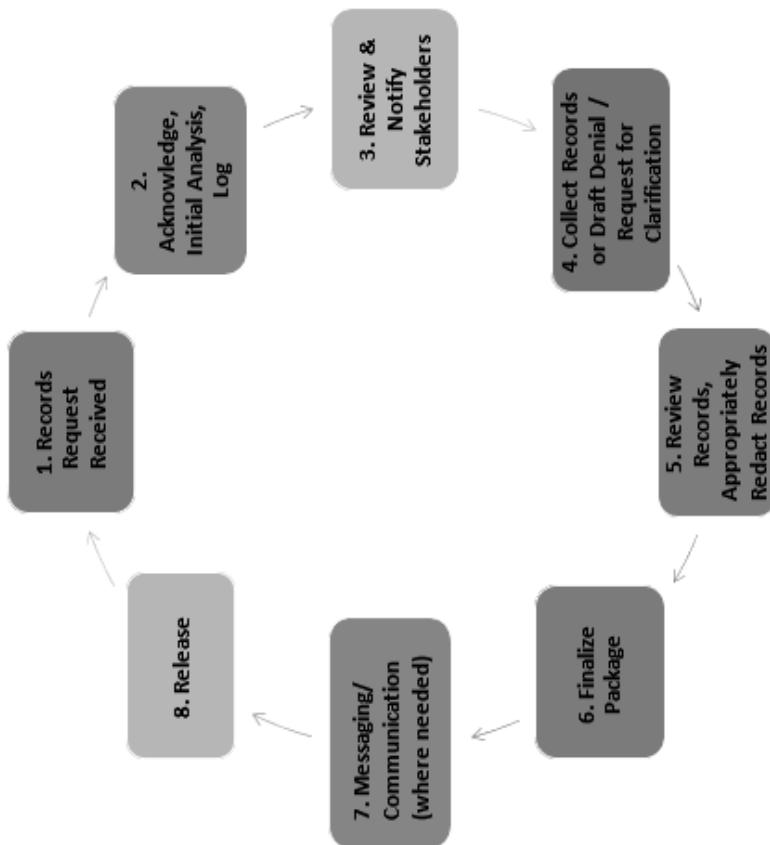
## Overview

- Established in 2013
- Provides central resource to requesters and University personnel
- Manages complex requests and reviews

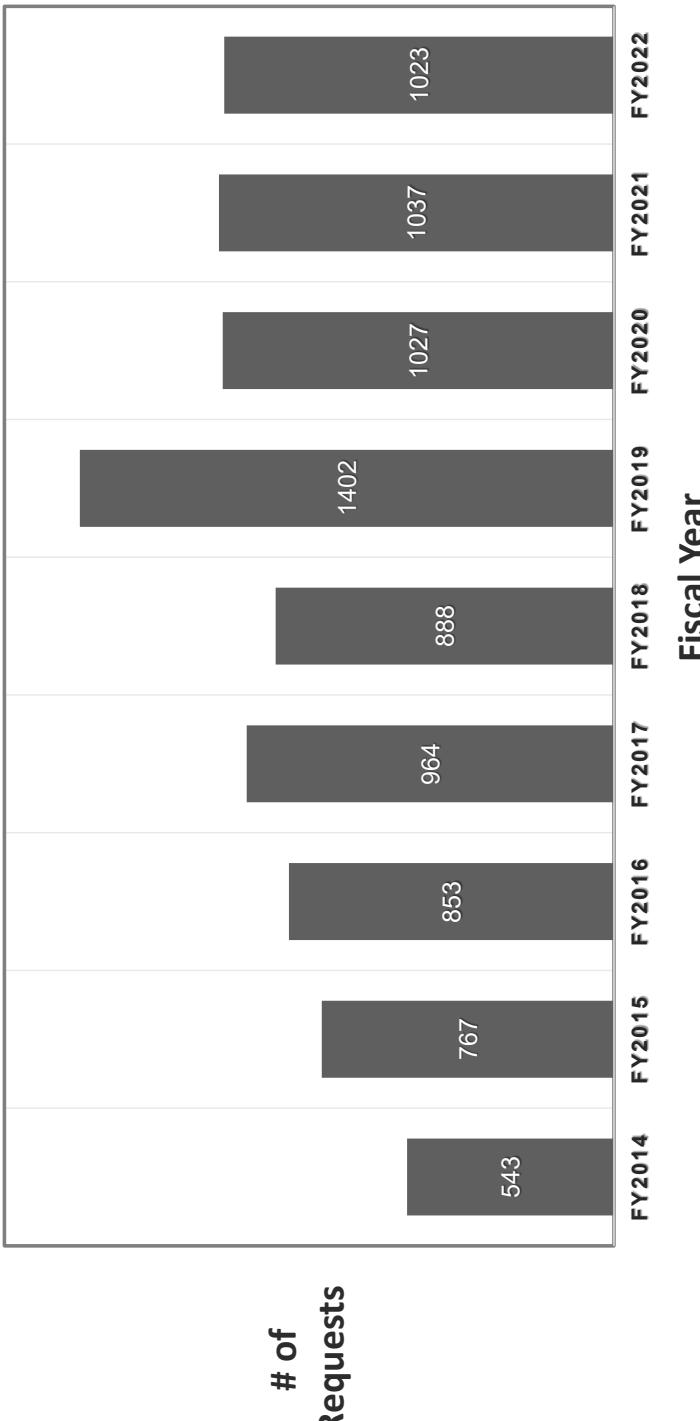
1987

## Key Units

- Medical Center, Office of Human Resources, Public Safety, Purchasing
- Training to key units



# Key Metrics



# Overall Trends

## Expected Increases:

- Complexity of University operations and external partnerships
- Number, complexity, and expansiveness of requests
- Complexity of legal analysis
- Expectations of privacy
- Anonymous requests, attorney requests

# Conflicts of Interest

Jessica Tobias, Ethics Director and Compliance Investigator

1990

# Overview

- ✓ Background
- ✓ Outside Activities and Conflicts Policy
- ✓ University Technology Commercialization Company (UTCC) Rule



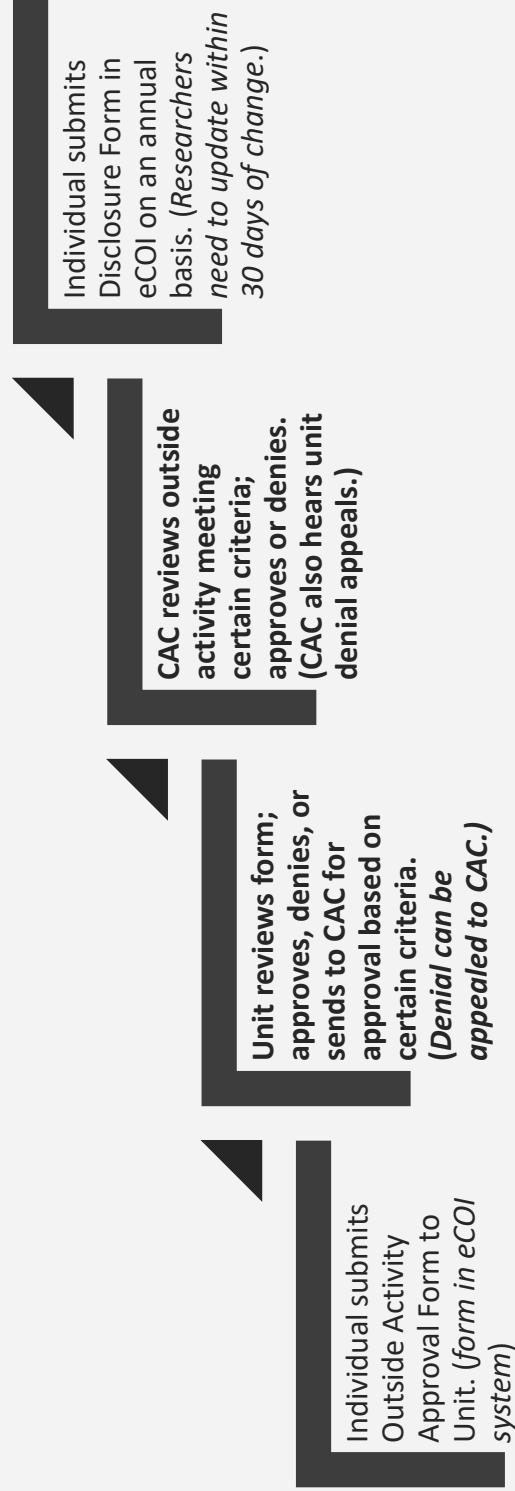
# Background: Regulatory Overview

Laws and Regulations		Ohio Ethics Law O.R.C. 102 & 2921	Federal Research	Ohio Technology Commercialization O.R.C. 3345	CMS Open Payments
Purpose	Ensure public employees maintain high ethical standards	Manage potential conflicts of interest in research	Allow university inventors to own interest in technology	Monitor physician/manufacturer and others	
The Ohio State University Rules, Policies, & Requirements		3335-13-03 University Facilities			
		Nepotism Policy	3335-13-07 Technology Commercialization	3335-13-06 Rights to and Interests in Intellectual	
		Financial Code of Ethics			
			Medical Center Vendor Interaction Policy	Medical Center Conflict of Interest Protocol/Process	
			Conflict of Interest and Work Outside the University Policy		
			Faculty Financial Conflict of Interest Policy		
			Faculty Paid External Consulting Policy		
			Faculty Conflict of Commitment Policy		
			OSU BOT Protocol	Intellectual Property Policy	
Individuals covered by law/regulation				Varies (faculty with intellectual property)	~1600 physicians and others
Current disclosure process				CEO Invention Disclosure	Open payments data reviewed against eCOI Form
Manager/reviewer	OUCI/Med Center Compliance	Office of Research Integrity/Dean/Chair	Corporate Engagement Office (CEO)	Med Center Compliance	

May 16-18, 2028, Board of Trustees Meetings

# Outside Activities and Conflicts Policy

*Consolidated policy supports expedited review and consistent determinations*



# Metrics: Outside Activities Approval Process

Monitoring since September 1

- Number of Requests
- Average Approval Time
- Mode
- Percent completed within 7 days

# University Faculty Rule 3335-13-07:

## University Technology Commercialization Company (UTCC)

### Rule Purpose:

- Provide faculty, staff, and students the opportunity to hold personal financial interests in UTCCs while protecting the integrity of the university's teaching, research, and creative expression.

### 2022 Amendments:

- **Add provisions that better mirror Ohio Law and other Ohio universities' rules;** OSU's rule was more restrictive
- **Expand the definition of a UTCC;** OSU's rule only applied to start-ups in limited circumstances.
- **Extend potentially applicable exception to additional provisions of the Ohio Ethics Law;** OSU's rule only provided an exception to one public contract provisions. Now, the rule provides exceptions to Revised Code sections 102.03, 102.04, 2921.42 and 2921.43.
- **Clarifies participants' responsibilities to the university;** outlines COI management standards

# Compliance Process Improvement

Gates Garrity-Rokous, Vice President & Chief Compliance Officer  
Robert Moormann, Compliance Testing, Monitoring, and Transparency  
Director

1996

# Additional Efficiency Initiatives

## Specific Examples

- **Business Information Security Review service (Digital Security & Trust):** assists units in evaluate risks and removing inefficiencies; focuses resources on value-added activities
- **DIRT Process Enhancement (Digital Security & Trust):** revision of incident response process to streamline decisions
- **Key Risk Indicators (KRIs) (Digital Security & Trust):** identifies risk to departments/units using metrics from university tools with data in Splunk to increase overall awareness on risk posture; enabled users to determine and understand risks in their own systems

- **Case Assessment; Educational Conversations (Office of Institutional Equity):** systematic review of reports to assess priority; process for structured conversations with complainants and respondents to ensure prompt response
- **Clery Program Review (OUCI):** completed program review to confirm prior improvements and identify additional efficiencies for cross-university reporting process
- **Youth Research Observation Program and Research Contributors (COMOR-C):** developed system for minors and others who wish to participate in research activities, while ensuring compliance with policies and regulations regarding research participation

# Overall Metrics

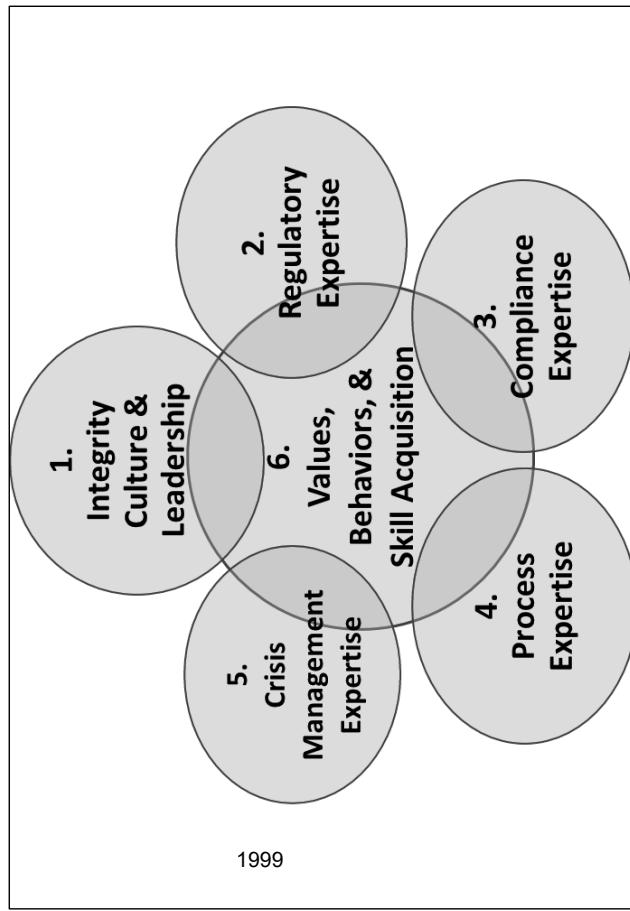
Average efficiencies gained (# per initiative)

- Clarity/simplicity (10)
- Improvement in effectiveness of compliance control (10)
- Make compliance easier for students/faculty/staff (9)
- Save time for students/faculty/staff (9)

Every compliance unit identified subject matter experts;  
Developed online toolkit, templates and metrics

# Emphasizing Process Expertise Through Compliance Career Framework

## Compliance Career Framework



- **Surveyed staff** to provide baseline and identify cross-unit mentoring and peer coaching opportunities
- **Identified subject matter experts** for all areas of process improvement and project management
- **Integrated into annual reviews**, unit and individual goals, and building into position descriptions
- **Improving reporting** and metrics for projects



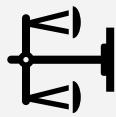
# Title IX Regulations Update

Amy Golian, Keesha Mitchell

**Legal, Audit, Risk, and Compliance Committee**  
May 2023

## **TITLE IX RULEMAKING**

- Proposed new Title IX regulations published in June 2022
- Received over 238,000 public comments and indicated new rules likely published in May 2023 and go into effect for the 2023-24 academic year
- The university is well positioned to implement if final rules are substantially similar to proposed rules



# **Title IX Regulations**

Updates on the U.S.  
Department of Education  
Office for Civil Rights (OCR)  
activities involving Title IX

## **ATHLETICS-SPECIFIC REGULATIONS**



- OCR published a Notice of Proposed Rulemaking on April 6<sup>th</sup>
- Focus is a student's eligibility for athletic teams
- Impermissible to have a categorical ban on eligibility based on sex
- Public comments accepted on proposed rule through May 15<sup>th</sup>



**SUMMARY OF ACTIONS TAKEN**

*May 17, 2023 – Academic Affairs and Student Life Committee Meeting*

**Members Present:**

Jeff M.S. Kaplan	Reginald A. Wilkinson	Susan E. Cole
Elizabeth A. Harsh	Pierre Bigby	Hiroyuki Fujita (ex officio)
Elizabeth P. Kessler	Taylor A. Schwein	

**Members Present via Zoom:**

Michael Kiggin

**Members Absent:** N/A

The Academic Affairs and Student Life Committee of The Ohio State University Board of Trustees convened on Wednesday, May 17, 2023, in person at Longaberger Alumni House on the Columbus campus and virtually via Zoom. Committee Chair Jeff Kaplan called the meeting to order at 2:31 p.m.

**PUBLIC SESSION**

***Items for Discussion***

1. **Provost's Report:** Provost Melissa Gilliam kicked off the committee's public session with her Provost's Report, featuring updates on academic excellence. Highlights included updates on the Academic Plan, faculty awards and recognition, new deans, and updates on recruiting and supporting first-generation students and students around the state of Ohio.  
Dr. Ayanna Howard, dean of the College of Engineering, shared information and answered questions on ChatGPT and generative artificial intelligence technologies as they relate to higher education. Dean Howard studies human-robotic systems and artificial intelligence and, among her many accolades, she has been appointed to serve on the National Artificial Intelligence Advisory Committee.  
(See Attachment LXXVIII for background information, page 2011)
2. **Senior Vice President for Student Life's Report:** During her report, Dr. Melissa Shivers, senior vice president for student life, featured a look at student engagement as a strategic driver of student success.  
(See Attachment LXXIX for background information, page 2036)

***Items for Action***

3. **Approval of Minutes:** No changes were requested to the February 15, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.
4. **Resolution No. 2023-107, Approval to Establish a Master of Health and Wellness:**

IN THE COLLEGE OF NURSING

Synopsis: Approval to establish a Master of Health and Wellness degree in the College of Nursing is proposed.



## THE OHIO STATE UNIVERSITY

WHEREAS the new program is designed to prepare expert leaders in evidence-based health and wellness programming and building wellness cultures to improve population health and well-being in a variety of settings; and

WHEREAS the program is designed for professionals who have earned at least a bachelor's degree in a healthcare-related discipline such as health sciences, counseling, public health, nursing, psychology, or social work, or a health- or wellness-related discipline such as allied health, exercise science, exercise physiology, health promotion, or public health; and

WHEREAS the new program will consist of 35 credit hours and can be completed in an online hybrid-flexible model or a fully online model with a full-time one-year completion or a part-time two-year completion, and there is memorandum of understanding in place with the Office of Technology and Digital Innovation; and

WHEREAS the resources available to establish and maintain the program, and the proposal has the support of the college faculty and dean; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on March 1, 2023; and

WHEREAS the University Senate approved this proposal on April 20, 2023:

### NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish a Master of Health and Wellness degree program in the College of Nursing.

(See Appendix LXXVII for background information, page 2241)

5. Resolution No. 2023-108, Approval to Change the Name of the Master of Dental Hygiene Degree Program:

Synopsis: Approval to change the name of the Master of Dental Hygiene degree program in the College of Dentistry to the Master of Science in Dental Hygiene is proposed.

WHEREAS the Master of Dental Hygiene is not a commonly used degree within the profession, and respected peer institutions offer a Master of Science degree; and

WHEREAS students complete thesis research for partial fulfillment of the degree, and the new title is recognizable and validates the rigor of the program; and

WHEREAS the structure and content of the degree will remain the same at 38 credit hours and the completion of a thesis and internship; and

WHEREAS there are no anticipated changes to the descriptions of the curriculum, recruitment, admissions, institutional resources, program assessment or learning outcomes; and

WHEREAS the proposal has the support of the Division of Dental Hygiene and the dean of the College of Dentistry; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on March 1, 2023; and

WHEREAS the University Senate approved this proposal on April 20, 2023:



## THE OHIO STATE UNIVERSITY

### NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to change the name of the Master of Dental Hygiene degree program to the Master of Science in Dental Hygiene.

(See Appendix LXXVIII for background information, page 2271)

6. Resolution No. 2023-109, Amendments to the *Rules of the University Faculty*:

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes to the Bylaws of the University Senate in chapter 3335-19 and to rule 3335-5-46 of the *Rules of the University Faculty* would clarify procedure for setting the University Senate agenda, clarify types of proposals for Senate action, clarify the pathway for submitting a report to Senate, and move language on Senate committee attendance; and

WHEREAS the proposed changes to rule 3335-13-06 in the *Rules of the University Faculty* would amend the process for approving non-substantive changes to the university Intellectual Property policy; and

WHEREAS the proposed changes to rule 3335-5-48.7 in the *Rules of the University Faculty* would add faculty and student members to the Committee on Academic Misconduct, making the work of the committee more effective and efficient in the prompt adjudication of academic misconduct cases; and

WHEREAS the proposed changes to rules 3335-19, 3335-5-46, and 3335-13-06 of the *Rules of the University Faculty* were approved by the University Senate on March 23, 2023, and the proposed changes to rule 3335-5-48.7 of the *Rules of the University Faculty* were approved by the University Senate on April 20, 2023:

### NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Attachment LXXIX for background information, page 2276)

7. Resolution No. 2023-110, Adoption of Campus Free Speech Policy and Complaint Investigation, Hearing, and Resolution Process:

Synopsis: Adoption of a campus free speech policy and process as required under Ohio Revised Code 3345.0215 is proposed.

WHEREAS the Board of Trustees recognizes that free speech is a foundational value in a free and open society; and

WHEREAS the Board of Trustees further believes that universities play a vital role in encouraging and supporting the wide-ranging and open discourse that is crucial to the marketplace of ideas; and

WHEREAS Ohio Revised Code 3345.0215 codified the public policy of the state of Ohio concerning campus free speech, and requires the Board of Trustees to adopt a policy affirming several principles of campus free speech and a process under which a student, student group, or faculty member may submit a complaint about an alleged violation of the forgoing policy; and



## THE OHIO STATE UNIVERSITY

WHEREAS the Board of Trustees passed an interim Campus Free Speech Policy and Process at its August 18, 2022 meeting to emphasize the university's commitment to free speech for all members of the university community; and

WHEREAS following that meeting the university reviewed the interim policy through the established university policy process, including by soliciting feedback from students, faculty, and staff to ensure that the policy emphasizes the value of free speech and promotes its application through established university rules, procedures, and practices; and

WHEREAS this feedback was reviewed and synthesized into the attached Campus Free Speech policy and Complaint Investigation, Hearing, and Resolution Process and approved in accordance with the university policy process:

### NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached Campus Free Speech policy and standards for the Complaint Investigation, Hearing, and Resolution Process in place of the interim policy.

(See Appendix LXXX for background information, page 2286)

#### 8. Resolution No. 2023-111. Faculty Personnel Actions:

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the February 15, 2022, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

##### Appointments

Name: CINDY ANDERSON  
Title: Professor (Distinguished Professor of Maternal-Infant Health)  
College: Nursing  
Term: March 5, 2023, through March 5, 2028

Name: AARON CLARK  
Title: Associate Professor-Clinical and Chair (The Warner M. and Lora Kays Pomerene Chair in Medicine)  
College: Medicine  
Term: March 1, 2023, through June 30, 2027

Name: JENNIFER CLARK  
Title: Professor (Knowlton School Distinguished Professor)  
College: Engineering  
Term: June 1, 2023, through June 30, 2028

Name: CHYKE DOUBENI  
Title: Professor (The Klotz Chair in Cancer Research #6)  
College: Medicine  
Term: May 1, 2023, through June 30, 2027

Name: JAMES IPPOLITO\*  
Title: Professor (Dr. Rattan Lal Endowed Professor)  
College: Food, Agricultural, and Environmental Sciences  
Term: July 1, 2023, through June 30, 2028



## THE OHIO STATE UNIVERSITY

Name:	COURTNEY JATANA
Title:	Associate Professor-Clinical (Dr. Larry J. Peterson Endowed Professorship in Oral and Maxillofacial Surgery)
College:	Dentistry
Term:	May 1, 2023, through May 30, 2028
Name:	MATTHEW KALADY
Title:	Professor (The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research)
College:	Medicine
Term:	May 1, 2023, through June 30, 2027
Name:	KELLY KENNEDY
Title:	Associate Professor-Clinical (Dr. Morgan L. Allison Endowed Professorship in Oral and Maxillofacial Surgery)
College:	Dentistry
Term:	May 1, 2023, through May 30, 2028
Name:	DEANNA KROETZ
Title:	Dean and Professor
College:	Pharmacy
Term:	September 1, 2023, through June 30, 2028
Name:	DANA MCTIGUE
Title:	Professor (The Belford Family Endowed Chair in Spinal Cord Injury (Belford Family Chair))
College:	Medicine
Term:	May 1, 2023, through June 30, 2027
Name:	LORRAINE MION
Title:	Research Professor (Distinguished Professor of Gerontological Nursing)
College:	Nursing
Term:	April 10, 2023, through April 10, 2028
Name:	ANTHONY PADGETT*
Title:	General Manager (Tom Rieland Endowed WOSU General Manager)
College:	Administration and Planning
Date:	March 6, 2023
Name:	SIDDHARTH RAJAN
Title:	Professor (Distinguished Professor of Engineering)
College:	Engineering
Term:	July 1, 2023, through June 30, 2028
Name:	KAREN ROSE
Title:	Dean and Professor
College:	Nursing
Term:	July 1, 2023, through June 30, 2028
Name:	BALASUBRAMANIAM SHANKER
Title:	Professor and Chair (The Elizabeth and John Tinkham Endowed Professorship in Engineering)
College:	Engineering
Term:	July 1, 2023, through June 30, 2028



Name:	ERIC SINGER
Title:	Professor-Clinical (The Dave Longaberger Endowed Chair in Urology)
College:	Medicine
Term:	May 1, 2023, through June 30, 2027
Name:	JOSHUA SMYTH*
Title:	Professor (Ohio Eminent Scholar in Health Psychology)
College:	Arts and Sciences
Term:	August 1, 2023, through July 31, 2028
Name:	MARGARET YOUNG
Title:	Interim Dean and Director
College:	The Ohio State University at Lima
Term:	April 19, 2023, through June 30, 2024, or until a new Dean and Director is appointed
Title:	Professor (The William H. Saunders M.D. Professorship in Otolaryngology)
College:	Medicine
Term:	March 1, 2023, through June 30, 2027
Name:	JENNIFER BOGNER
Title:	Professor (Bert C. Wiley, M.D., Chair in Physical Medicine and Rehabilitation)
College:	Medicine
Term:	October 1, 2023, through June 30, 2027
Name:	JOHN CHRISTMAN
Title:	Professor (The John A. Prior Professorship)
College:	Medicine
Term:	July 1, 2023, through June 30, 2027
Name:	DANIEL CLINCHOT
Title:	Professor and Chair (The Harry C. and Mary Elizabeth Powelson Professorship of Medicine)
College:	Medicine
Term:	September 1, 2023, through June 30, 2027
Name:	PHILIP DIAZ
Title:	Professor (The Battelle Professorship in Inhalation Therapeutics)
College:	Medicine
Term:	September 1, 2023, through June 30, 2027
Name:	RAMESH GANJU
Title:	Professor (Ernest Scott, M.D., Endowed Professorship in Pathology)
College:	Medicine
Term:	July 1, 2023, through June 30, 2027
Name:	W.S. WINSTON HO
Title:	Professor (Distinguished Professor of Engineering)
College:	Engineering
Term:	July 1, 2022, through June 30, 2027



Name:	SAFDAR KHAN
Title:	Professor-Clinical (The Dr. Benjamin R. and Helen Slack Wiltberger Memorial Chair in Orthopaedic Surgery)
College:	Medicine
Term:	July 1, 2023, through June 30, 2027
Name:	JAMES LANDERS
Title:	Associate Professor-Clinical (Harold L and Audrey P Enarson Professorship in Public Policy)
College:	John Glenn College of Public Affairs
Term:	August 15, 2022, through August 14, 2025
Name:	PETER MANSOOR
Title:	Professor (Raymond E. Mason Chair in Military History)
College:	Arts and Sciences
Term:	July 1, 2019, through June 30, 2024
Title:	Professor (The John H. and Mildred C. Lumley Chair in Medicine)
College:	Medicine
Term:	July 1, 2023, through June 30, 2027
Name:	NAHUSH MOKADAM
Title:	Professor (The Gerard S. Kakos, MD and Thomas E. Williams, Jr., MD, PhD, Professorship)
College:	Medicine
Term:	August 15, 2023, through June 30, 2027
Name:	OLUYINKA OLUTOYE
Title:	Professor (The E. Thomas Boles Jr. M.D. Chair in Pediatric Surgery)
College:	Medicine
Term:	August 1, 2023, through June 30, 2027
Name:	JEFFREY PARVIN
Title:	Professor (The Louis Levy Professorship for Cancer)
College:	Medicine
Term:	July 1, 2022, through June 30, 2026
Name:	RAPHAEL POLLOCK
Title:	Professor (The Klotz Chair in Cancer Research #4)
College:	Medicine
Term:	November 1, 2023, through June 30, 2027
Name:	JAN SCHWAB
Title:	Professor (The William E. Hunt, M.D. and Charlotte M. Curtis Chair in Neuroscience)
College:	Medicine
Term:	February 1, 2023, through June 30, 2027
Title:	Professor (Diane Nye and Michael Rayden Chair in Innovative Cancer Research)
College:	Medicine
Term:	July 1, 2023, through June 30, 2024



**Extensions**

Name: DONALD POPE-DAVIS  
Title: Dean  
College: Education and Human Ecology  
Term: July 1, 2023, through June 30, 2025

Name: KARLA ZADNIK  
Title: Dean  
College: Optometry

(See Appendix LXXXI for background information, page 2292)

9. **Resolution No. 2023-112, Honorary Degree:**

Synopsis: Approval of the honorary degree listed below is proposed.

WHEREAS the Committee on Honorary Degrees of the University Senate, pursuant to rule 3335-5-48.8 of the Administrative Code, has approved for recommendation to the Board of Trustees the awarding of the honorary degree as listed below:

General John M. Murray      Doctor of Public Service, *honoris causa*

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the awarding of the above honorary degree.

(See Appendix LXXXII for background information, page 2322)

10. **Resolution No. 2023-113, Degrees and Certificates:**

Synopsis: Approval of Degrees and Certificates for summer term 2023 is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on August 6, 2023, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools.

**Action:** Upon the motion of Mr. Kaplan, seconded by Dr. Wilkinson, the committee adopted the foregoing resolutions by voice vote with the following members present and voting: Mr. Kaplan, Mrs. Harsh, Ms. Kessler, Dr. Wilkinson, Mr. Kiggin, Mr. Bigby, Ms. Schwein, Dr. Cole and Dr. Fujita.



**EXECUTIVE SESSION**

It was moved by Mr. Kaplan, and seconded by Mrs. Harsh, that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes, to consult with legal counsel regarding pending or imminent litigation, and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Kaplan, Mrs. Harsh, Ms. Kessler, Dr. Wilkinson, Mr. Kiggin, Mr. Bigby, Ms. Schwein, Dr. Cole and Dr. Fujita.

The committee entered executive session at 3:37 p.m. and the meeting adjourned at 4:29 p.m.

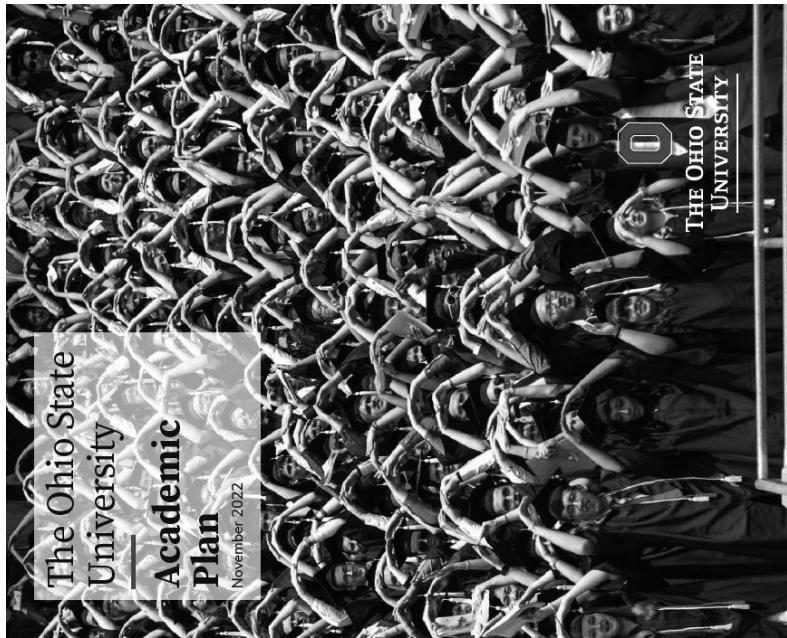
# Provost's Report

## May 2023

**Melissa Gilliam**  
Executive Vice President and Provost  
2011

THE OHIO STATE UNIVERSITY

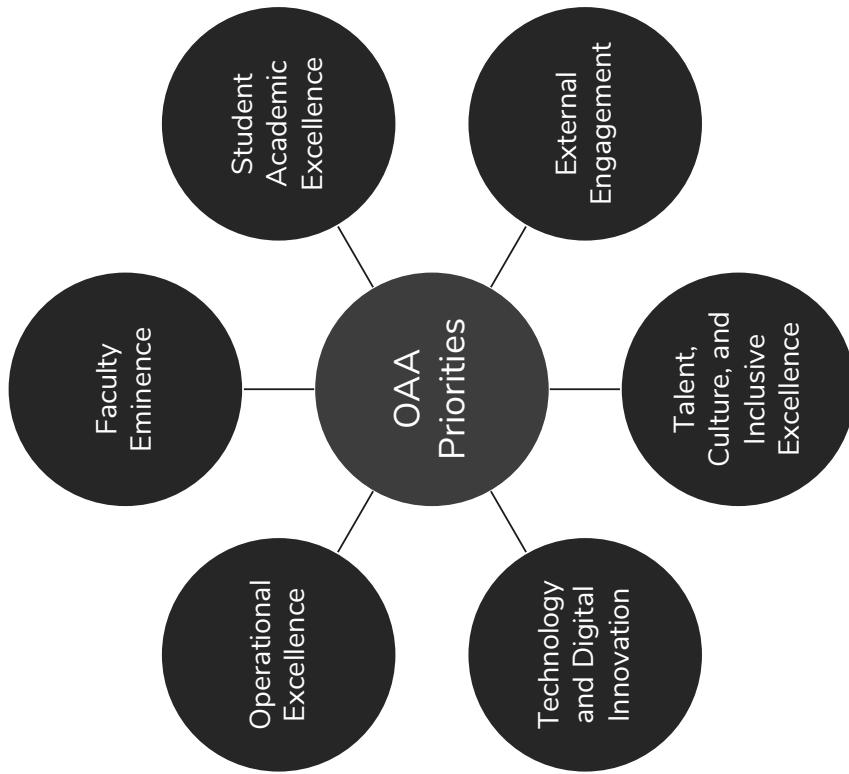




# A Shared Academic Vision for Ohio State

2012





# Academic Plan

Where we will focus to  
achieve eminence and  
excellence.

2013

# President and Provost's Award for Distinguished Faculty Service



**Piers Norris Turner**  
Associate Professor

Department of Philosophy  
College of Arts and Sciences  
Director, Center for Ethics and  
Human Values



**Steven Lopez**  
Associate Professor

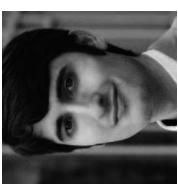
Department of Sociology  
College of Arts and Sciences



**Kay Bea Jones**  
Professor

Knowlton School of Architecture  
College of Engineering

# Provost's Award for Distinguished Teaching by a Lecturer



**Steven Bengal**

Associated Faculty/Lecturer  
Department of Psychology  
College of Arts and Sciences



**Lijuan Bi**

Lecturer, Department of Mathematics  
The Ohio State University at Newark  
College of Arts and Sciences



**Molly Downing**

Assistant Professor of Practice  
Division of Pharmacy  
Education and Innovation  
College of Pharmacy



**Steven Bengal**

Associated Faculty/Lecturer  
Department of Psychology  
College of Arts and Sciences



**Patrick J. Sours**

Senior Lecturer  
Dept. of Civil, Environmental and Geodetic Eng.  
College of Engineering  
Dept. of Food, Agricultural and Biological Eng.  
College of Food, Agricultural, and Environmental Sciences

# Provost's Midcareer Scholars: Scarlet and Gray Associate Professors inaugural cohort

**Stephanie Di Stasi**  
Associate Professor  
College of Medicine

**Steffen Lindert**  
Associate Professor  
College of Arts and Sciences

**Brian Foster**  
Associate Professor  
College of Dentistry

**Kelly Purtell**  
Associate Professor  
College of Education and Human  
Ecology

**Emmanuel Hatzakis**  
Associate Professor, Clinical  
College of Food, Agricultural,  
and Environmental Sciences

**Mary Rodriguez**  
Associate Professor  
College of Food, Agricultural,  
and Environmental Sciences

**Jasmeet Hayes**  
Associate Professor  
College of Arts and Sciences

**Elissa Washuta**  
Associate Professor  
College of Arts and Sciences

**John Rehbeck**  
Associate Professor  
College of Arts and Sciences

**Jiangjiang (Chris) Zhu**  
Associate Professor  
College of Education and  
Human Ecology  
Comprehensive Cancer Center

# Rose named dean, College of Nursing

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- Karen Rose, PhD, MS, RN, FGSA, FAAN
- Currently vice dean, College of Nursing
- Tenured professor
- Director, Center for Healthy Aging, Self-Management, and Complex Care
- Effective July 1



# Kroetz named dean, College of Pharmacy

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- Deanna L. Kroetz, PhD
- Joins from University of California, San Francisco (UCSF)
- Professor and chair, Department of Bioengineering and Therapeutic Sciences in the Schools of Pharmacy and Medicine
- Ohio State alumna
- Effective Sept. 1

## Young named interim dean and director, Lima campus

- Maggie Young, DMA
  - Associate professor of music, Office of Academic Affairs faculty fellow
  - Director of academic enrichment at Ohio State Lima
- Oversees the Honors, Undergraduate Research, Service Learning, and Education Abroad programs



# Thank you, Senior Vice Provost Gilbert!

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**Charlene Gilbert**, senior vice provost for student academic excellence

- Will become provost and senior vice president for academic affairs at Clark Atlanta University (CAU)



# Thank you, Deans Mann and Melnyk!

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Dean Bernadette Melnyk  
College of Nursing



Dean Henry Mann  
College of Pharmacy

# New U.S. News & World Report rankings

## New Top-10 highlights of 2023-2024 “Best Graduate Schools” rankings:

- No. 2: Student counseling and personnel services (EHE)
- No. 3: Veterinary Medicine
- No. 8: Food, Agricultural and Biological Engineering
- No. 8: Nursing (master's program)
- No. 8: Master of Health Administration (Public Health)

# Buckeyes First

## Providing resources for Ohio State's first-generation students

- Supports first-generation students throughout their academic journey
- Provides access to:
  - Individualized success coaching
  - Workshops
  - Social events
  - Tutoring
  - Supplemental instruction

2023



# Ohio State joins STARS Network

- 16 universities, including Yale, MIT, University of Chicago, Brown, and University of Iowa
- Grant from the Trout Foundation
- Helps students from small towns and rural areas enroll in, succeed at, and graduate from college
- Builds on our efforts to attract students from small towns and rural areas, particularly first-generation students residing in Ohio's 32 Appalachian counties



# Regional campus research day



# 2023 James F. Patterson Land-Grant University Lecture



**Robert J. Jones**  
Chancellor  
University of Illinois  
Urbana-Champaign

2026



Thank you!  
2027

## Generative artificial intelligence and academic integrity

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### BACKGROUND

There has been a significant increase in the popularity and availability of a variety of generative artificial intelligence (AI) tools, including ChatGPT, Google Bard, and others. These tools will help shape the future of work, research, and technology.

Implications of recent and rapid advances in these tools are resounding across the landscape of teaching and learning. From discussions of academic integrity to efforts in course design, AI is quickly becoming an embedded element of the teaching and learning process that requires the acknowledgement and attention of instructors, instructional designers, and academic leaders.

### What is ChatGPT?

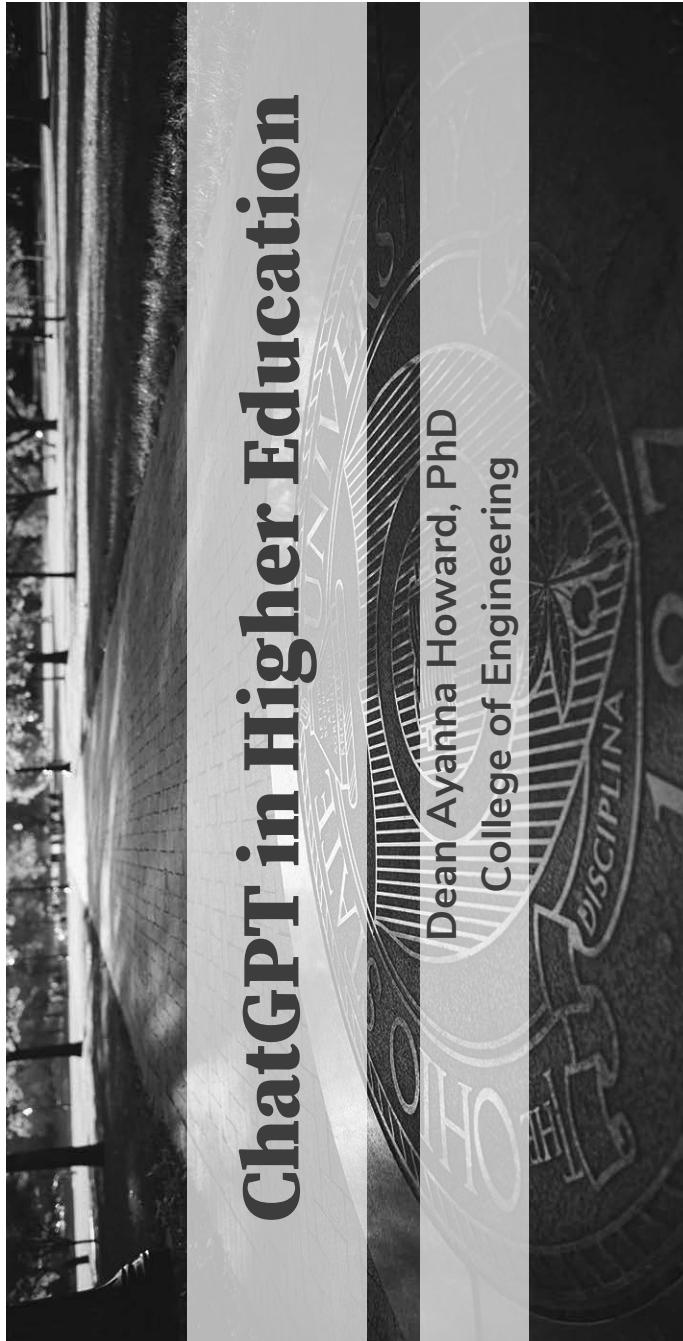
ChatGPT is an artificial intelligence (AI) internet chatbot that was developed by OpenAI and offered for wide release earlier this year following the limited release of a prototype in November 2022. The web-based technology enables users to receive detailed responses and articulate answers across wide range of subject areas.

### OHIO STATE RESOURCES ON AI

- Michael V. Drake Institute for Teaching and Learning: <https://drakeinstitute.osu.edu/news/2023/03/20/artificial-intelligence-offers-opportunities-and-challenges-teaching-perspectives>
- Teaching & Learning Resource Center: <https://teaching.resources.osu.edu/teaching-topics/ai-considerations-teaching-learning>
- Committee on Academic Misconduct: <https://oaa.osu.edu/academic-integrity-and-misconduct>

### ACADEMIC INTEGRITY

All students have obligations under the Code of Student Conduct to complete all academic and scholarly activities with fairness and honesty. Our professional students also have the responsibility to uphold the professional and ethical standards found in their respective academic honor codes. Specifically, students are not to use “unauthorized assistance in the laboratory, on field work, in scholarship or on a course assignment” unless such assistance has been authorized specifically by the course instructor. In addition, students are not to submit their work without acknowledging any “word-for-word use and/or paraphrasing” of writing, ideas or other work that is not their own. These requirements apply to all students — undergraduate, graduate, and professional.



# What is ChatGPT?

# ChatGPT in Action

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ChatGPT is an AI tool, which has been trained to understand user-generated prompts (e.g. questions) in natural language and replies in response (hence "chat")

## ChatGPT

Examples	Capabilities	Limitations
"Explain quantum computing in simple terms" →	Remembers what user said earlier in the conversation	May occasionally generate incorrect information
"Give an creative idea for a 10 year old's birthday" →	Allows user to provide follow-up corrections	May occasionally produce harmful instructions or biased content
"How do I make an HTTP request in JavaScript?" →	Trained to decline inappropriate requests	Limited knowledge of world and events since 2021

Send a message



# History: Tools Banned in Higher Ed – We've Been Here Before!

- Calculators
- Laptops in the classroom
- Wikipedia

There's a starting assumption:

- These tools allow students to cheat

We eventually evolve to consider:

- How do we rethink the delivery of our instruction to capitalize on the good?

# Negative Outcomes

- It's very simple to use and easy to be fooled into thinking that it's always right
- Generates Wrong Answers
  - To make up for knowledge gaps (e.g., lack of training data concerning certain topics), ChatGPT will provide a response to the best of its ability rather than say "I don't know"
- Biased discourse
  - No citations or references
  - A compilation of a variety of sources
    - How ChatGPT gets a particular answer is not replicable
- Pretty good at writing and solving problems (essays, speeches, answers to exam questions)

 Tell me about the Board of Trustees at Ohio State.

 The Board of Trustees is the governing body of Ohio State University. The board is responsible for overseeing the university's mission, strategic direction, and financial well-being. The board is composed of 20 members, 15 of whom are appointed by the governor of Ohio and confirmed by the Ohio Senate. The other five members are elected by Ohio State's alumni association.

 ChatGPT

Board of Trustees | University Board | Current Trustees

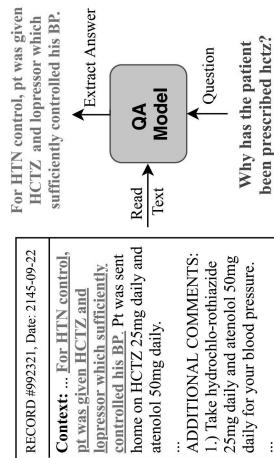
The governor of Ohio appoints 15 voting Ohio residents who serve nine-year terms and two voting student trustees who serve two-year terms. Additionally, the board selects up to three non-voting, non-Ohio residents to serve as charter trustees for three-year terms.

 OSU Website

 THE OHIO STATE UNIVERSITY

# Positive Outcomes with ChatGPT

- Personal librarian (check your sources)
- Enabling new research directions
- Customizing course content (e.g., history of Ohio State)
- Helping students solve coding problems (doesn't always compile out the box)
- New job opportunities (e.g. AI prompt engineer)



Yu Su (CSE) - Question  
Answering from Electronic  
Medical Records

Thank you!





# Student Engagement as a Driver of Success

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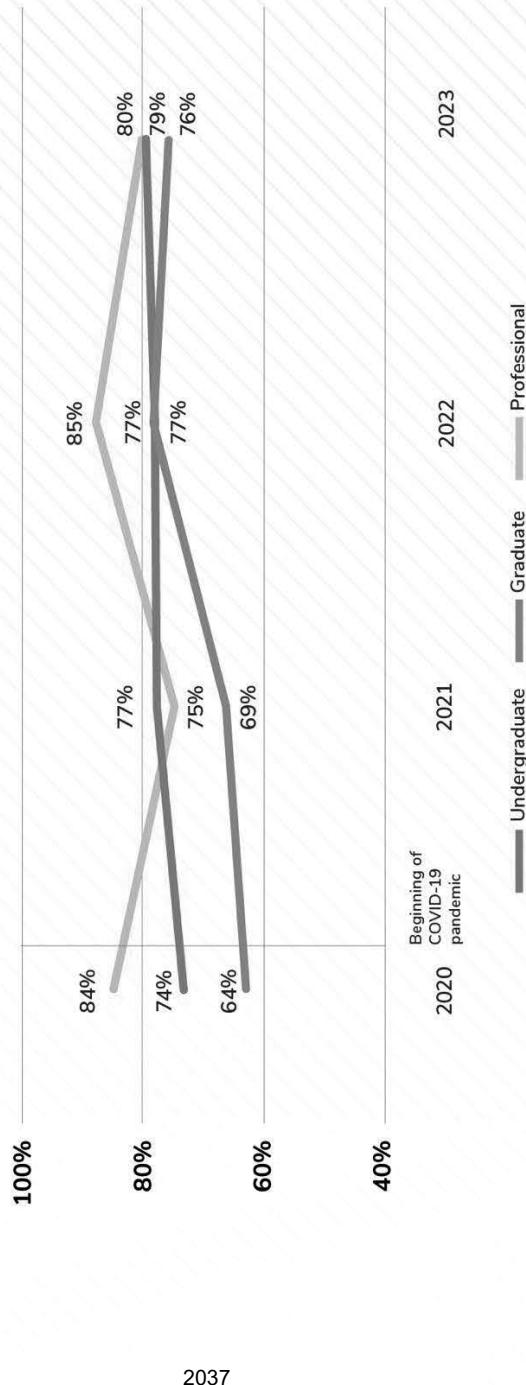
Dr. Melissa S. Shivers,

Senior Vice President for Student Life



# Student Engagement at Ohio State

## Trends in Student Engagement



Source: Student Life Survey

# Impacts of Student Engagement



Compared to uninvolved students, students who are involved on campus are:

**1.9X**

times more likely to feel a sense of belonging to Ohio State

**1.7X**

times more likely to say they have developed as a leader at Ohio State

**2.1X**

times more likely to agree that their experiences at Ohio State helped them set professional goals



# Esports Arena

## By the numbers:

**1,426** unique student users  
(Autumn 2022)

**7,490** total arena visits  
(Autumn 2022)

**4** premier teams

**40** Esports team members

2039





# Student Employment

## By the numbers:

**4,600** student employees  
in the Office of Student Life

**2** paid professional development  
opportunities per semester for  
students in Student Employment  
Experience (SEE)

Students who are in the SEE program  
are **2.5 times** more likely to report that  
their supervisor helped them make  
connections between their work and their  
classes than peers not the program





# A Student Perspective

Name: Noah Striker

Major: Communication

Hometown: Uhrichsville, OH  
2041

Campus: Columbus





# Questions?



**SUMMARY OF ACTIONS TAKEN**

May 18, 2023 – Master Planning & Facilities Committee Meeting

**Members Present:**

Alan A. Stockmeister  
Elizabeth A. Harsh  
Reginald A. Wilkinson

Pierre Bigby  
Taylor A. Schwein  
James D. Klingbeil

Robert H. Schottenstein

**Members Present via Zoom:** N/A

**Members Absent:**

Hiroyuki Fujita (ex officio)

**PUBLIC SESSION**

The Master Planning & Facilities Committee of The Ohio State University Board of Trustees convened on Thursday, May 18, 2023, in person at the Longaberger Alumni House on the Columbus campus and virtually over Zoom. Committee Vice-Chair Alan Stockmeister called the meeting to order at 8:00 a.m.

**EXECUTIVE SESSION**

It was moved by Mr. Stockmeister, and seconded by Mrs. Harsh, that the committee recess into executive session to discuss the purchase of property, to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Stockmeister, Mrs. Harsh, Dr. Wilkinson, Mr. Bigby, Ms. Schwein, Mr. Klingbeil, and Mr. Schottenstein.

The committee entered executive session at 8:00 a.m. and returned to public session at 9:21 a.m.

**PUBLIC SESSION**

The Master Planning & Facilities Committee of The Ohio State University Board of Trustees re-convened in public session at 9:21 a.m.

***Items for Discussion***

1. **Physical Environment Scorecard:** Mr. Jay Kasey presented the Physical Environment Scorecard, which tracks metrics related to campus operations and safety.  
(See Attachment LXXX for background information, page 2048)
2. **Major Project Updates:** Mr. Mark Conselyea, vice president for facilities operations and development, provided the standard report on all projects over \$20M. The two projects on this update that are not listed as “on target” are the Combined Heat and Power Plant (CHP) project and The James Outpatient Care project.  
(See Attachment LXXXI for background information, page 2049)
3. **Resource Stewardship Update:** This agenda item was moved to the August meeting due to time constraints.



## THE OHIO STATE UNIVERSITY

4. Framework 3.0: Ms. Amanda Hoffsis presented the draft Framework 3.0 plan, focusing on the district level scenarios developed during workshops that occurred over the past four months. The draft plan will undergo further refinement over the summer months with the goal of presenting a final plan at the August board meeting.  
(See Attachment LXXXII for background information, page 2063)
5. Biomedical and Materials Engineering Complex (BMEC) Phase 2 and Campbell Hall Design Reviews: This agenda item was moved to the August meeting due to time constraints.

(See Attachment LXXXIII for background information, page 2094)

### ***Items for Action***

6. Approval of Minutes: No changes were requested to the February 16, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.
7. Resolution No. 2023-114: Approval of Interim Capital Investment Plan for Fiscal Year 2024:  
Synopsis: Authorization and acceptance of the Interim Capital Investment Plan for the fiscal year ending June 30, 2024, is proposed.  
WHEREAS The State of Ohio Biennial Budget for State Fiscal Years 2024 and 2025, including funding levels for state institutions of higher education, is still pending in the Ohio General Assembly; and,  
WHEREAS the university has not yet finalized its operating budget for Fiscal Year 2024; and WHEREAS the Interim Capital Investment Plan will allow the university to begin or continue capital projects in support of strategic goals during the period from July 1, 2023 through August 31, 2023; and WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and  
WHEREAS only those projects outlined in these recommendations will be approved for funding; and  
WHEREAS the final fiscal year 2024 Capital Investment Plan will be presented for consideration at the August 2023 Board of Trustees meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Interim Capital Investment Plan for the fiscal year ending June 30, 2024; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations must be submitted individually by the university for approval by the Board of Trustees, as provided for by Board policy.

(See Appendix LXXXIII for background information, page 2323)



8. Resolution No. 2023-115: Approval of FY24 Interim Ohio State Energy Partners Capital Plan:

Utility System Life-Cycle Renovation, Repair and Replacement Projects  
Utility System Expansion and Extension Projects

Synopsis: Approval of Ohio State Energy Partners LLC ("OSEP") fiscal year 2024 interim capital improvements plan and authorization for OSEP to make capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement"), is proposed.

WHEREAS the Agreement requires, OSEP to annually submit a utility system Capital Improvement Projects plan ("OSEP CIP") for university approval; and

WHEREAS the OSEP CIP includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2023; and

WHEREAS the university has not finalized its operating budget or capital investment plan for fiscal year 2024; and

WHEREAS it is necessary to begin or continue these time-sensitive utility systems projects until the fiscal year operating and capital plans are finalized and adopted; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvement projects, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the utility system capital improvement projects will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the projects and the projects' alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance & Investment Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the fiscal year 2024 interim OSEP CIP as outlined in the attached materials; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes OSEP to proceed with this fiscal year 2024 capital improvements to the Utility System as outlined in the attached materials.

(See Appendix LXXXIV for background information, page 2325)



**THE OHIO STATE UNIVERSITY**

9. Resolution No. 2023-116: Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts:

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**  
EAST HOSPITAL – 4TH FLOOR OR UPGRADES

**APPROVAL TO INCREASE PROFESSIONAL SERVICES CONTRACTS**  
WATERMAN – MULTISPECIES ANIMAL LEARNING CENTER (MALC)

**APPROVAL TO INCREASE CONSTRUCTION CONTRACTS**  
CAMPBELL HALL RENOVATION  
BIOMEDICAL AND MATERIALS ENGINEERING COMPLEX 2

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts and enter into construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
East Hospital – 4 <sup>th</sup> Fl OR Upgrades	\$1.9M	\$20.4M	\$22.3M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the University desires to increase professional services contracts for the following project; and

	Prof. Serv. Approval Requested	Total Requested	
Waterman – Multispecies Animal Learning Center	\$0.9M	\$0.9M	Fundraising University funds University debt

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
Biomedical and Materials Engineering Complex Phase 2	\$76.4M	\$76.4M	Fundraising University debt State funds
Campbell Hall Renovation	\$49.0M	\$49.0M	Fundraising University funds State funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and



WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans.

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix LXXXV for background information, page 2328)

10. Resolution No. 2023-117: Approval for Purchase of Real Property:

Synopsis: Authorization to purchase property from the City of Columbus described as West Norwich Avenue between Perry Street and Tuttle Park Place, Columbus, Ohio and being approximately 0.1 acres of land.

WHEREAS at the request of the university, the City of Columbus has offered to transfer at no cost the above described street, subject to approval of the sale by the City of Columbus Council; and

WHEREAS the purchase of this property aligns the ownership with the present operating conditions:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the purchase of the aforementioned property upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the university.

(See Appendix LXXXVI for background information, page 2332)

**Action:** Upon the motion of Dr. Wilkinson, seconded by Mr. Bigby, the committee adopted the resolutions by majority voice vote with the following members present and voting: Mr. Stockmeister, Mrs. Harsh, Dr. Wilkinson, Mr. Bigby, Ms. Schwein, Mr. Klingbeil and Mr. Schottenstein.

The committee adjourned at 9:43 a.m.

		FY23 Year-To-Date			Comments		
PHYSICAL ENVIRONMENT		Actual	Prior Year Same Period (FY22 YTD)	Target (Budget)	Target %Var	Actual vs Target	FY23 Annual Target (Budget)
<b>A. FINANCIAL</b>							
1. A&P Total Uses (General & Earnings Funds)	\$122,801,415	\$153,827,052	\$150,715,508	2.1%	▼	\$208,367,500	
<b>B. OPERATIONAL</b>							
1. % Projects Completed On Time >200K	70.0%	96.9%	90.0%	7.6%	►	90.0%	31 of 32 Projects completed On-Time.
2. % Projects Completed On Budget >200K	90.0%	100.0%	90.0%	11.1%	—	90.0%	32 of 32 Projects completed On-Budget.
3. Capital Investment Program Spend*	\$813.3	\$837.9	\$985.3	-13.2%	—	\$1,317.5	In Millions
4. Facility Condition Index**	0.10	0.11	0.08	37.5%	—	0.08	Completed building assessments as of March 31, 2023; 1192 buildings as assessed. 20.1 million GSF. Not a representative sample, target range still under review.
5. CABS Riders	2,006,594	2,204,960	2,352,000	-6.3%	—	2,911,000	Despite a year-over-year increase in total ridership, year to date ridership did not achieve projected numbers.
6. WMC Parking Garage Peak Time Occupancy % ***	75.3%	80.3%	80.0%	0.4%	◀	80.0%	WMC Parking Garage: Transient & 93.2%; Permit & 76.1%; Month 77.7% CampusParc uses stop counters to track counts. In high demand we have counts over 100%.
7. Cost of Daily Temporary Parking Space Closures	\$132,474.8	\$151,510	\$108,696	39.4%	►	\$135,965.00	DHC Contribution YTD: 610 Ackerman Road, DHC Elite, 2 Martha Morehouse Renovation, West Campus - BP 2, the 22nd Avenue Garage, Sisson East lot, Dodd Hall/Windows, & Orion Hall.
8. WOSU Broadcast Audience (Viewers, Listeners)	663,638	629,750	663,638	-5.1%	◀	648,625	WOSU-TV: Increased to 82 Counties. Market for Internet Classical 101 listeners increased over 22% compared to July 2022. TV increased 9,000 households from January. Reflects January data. March data not available for distribution.
9. WOSU Digital Audience (Unique Visitors, Video Views, Digital Audio)	3,882,533	4,491,791	3,882,533	15.7%	◀	5,715,982	All digital platforms increased compared to July 2022. Unique visitors 19.9%, Video views 17%, and Streaming 6%.
<b>C. SAFETY</b>							
1. EH Recordable Accident Rate (CYTD):	0.66	0.66	1.60	-58.8%	◀	1.60	2023 Calendar YTD
2. Major On-Campus Crimes	174	144	125	15.2%	◀	166	Under target for month; over target YTD; all categories are down except theft of motor vehicle parts
3. Avg Response Time to In-Progress Calls for Svc	6.57	4.35	5.00	-8.3%	◀	5.00	Below Target Month and YTD
4. Traffic Accidents Injury	21	12	21	-42.9%	—	26	Below Target Month and YTD
5. Traffic Accidents Non-Injury	80	84	80	5.0%	◀	95	Below Target Month; slightly above YTD
6. Off-Campus Crime Statistics	1,212	907	1,212	-25.2%	◀	1,761	Below Target Month and YTD

\* For B3. Capital Investment Program Spend. Green = "Target %Variance" of + or - 10%, with an additional 'Yellow range extending 10% above and 20% below the Green range.

\*\* For B4. Facility Condition Index. Green: <= 0.08; Yellow: >= 0.08, <= 0.15; Red: > 0.15. Target %Variance = Actual - Target.

\*\*\* For B6&7. Parking Garage Peak Time Occupancy % the target is 80% + or - 5% pts., with an additional 5% pt. Yellow range in both directions. Peak time measured on weekdays between 12:30 and 1:30 p.m.

■ Meets or surpasses Target

□ Within +/- 2.5% of Prior 4-Mo Target %Var

■ Does not meet Target by >10%

□ Data Pending

# Major Project Updates

Projects Over \$20M

MAY 2023

# Project Status Report - Current Projects Over \$20M

PROJECT NAME	CONSTRUCTION COMPLETION DATE	APPROVALS		BUDGET	ON TIME	ON BUDGET
		DES	CON			
Pelotonia Research Center	COMPLETE	✓	✓	\$227.8 M		
The James Outpatient Care	4/23	✓	✓	\$356.5 M		
Jane E. Heminger Hall and Newton Renovation	5/23	✓	✓	\$31.7 M		
Arts District	6/23	✓	✓	\$165.3 M		
Energy Advancement and Innovation Center	9/23	✓	✓	\$48.9 M		
Interdisciplinary Health Sciences Center	1/24	✓	✓	\$157.3 M		
Combined Heat & Power Plant/District Heating & Cooling Loop	3/24	✓	✓	\$289.9 M		
Newark – Founders Hall Enhancements	4/24	✓	✓	\$26.4 M		
Martha Morehouse Facility Improvements	7/24	✓	✓	\$41.8 M		
Celeste Lab Renovation	8/24	✓	✓	\$49.7 M		
Cannon Drive Relocation - Phase 2	12/24	✓	✓	\$68.1 M		
Wexner Medical Center Inpatient Hospital	10/25	✓	✓	\$1,904.2 M		
<b>TOTAL – 12 PROJECTS</b>				<b>\$3,367.6 M</b>		

On Track  Watching Closely  Not on Track 

# Pelotonia Research Center



## PELOTONIA RESEARCH CENTER

Construct a five-story laboratory building in Carmelton to serve multiple research disciplines, including biomedical, life sciences, engineering, and environmental sciences. The facility will also include a 55,000 square foot exterior plaza to provide collaborative space for the district.

**PROJECT FUNDING:** Auxiliary funds; university funds; university debt; fundraising

**PROJECT UPDATE:** Partial occupancy inspection granted by the State of Ohio. Large exterior signs to be installed early May. North side exterior plaza will complete in July 2023.

CONSULTANTS	
Architect of Record	Pelli Clarke Pelli
CM at Risk	Whiting Turner/CK



CURRENT BUDGET	
Construction w/ Cont	\$182.2 M
Total Project	\$227.8 M

PROJECT SCHEDULE	
BoT Approval	11/17
Construction	COMPLETE
Facility Opening	6/23

# The James Outpatient Care



## THE JAMES OUTPATIENT CARE

Construct an approximately 385,000 square foot outpatient facility including a surgical center, proton therapy, and medical office space. The proton therapy facility will focus on leading-edge cancer treatments and research. The facility will also include a 640-space parking garage.

**PROJECT FUNDING:** Auxiliary funds; fundraising; partner funds

**PROJECT UPDATE:** Life safety inspections for the remainder of the building began in April 2023. Finishes are ongoing at all levels. Major and minor equipment is being installed throughout. Site work and landscaping will be completed prior to building opening in July.

CONSULTANTS	
Architect of Record	Perkins & Will
CM at Risk	BoltLinbeck

CURRENT BUDGET	
Construction w/ Cont	\$229.6 M
Total Project	\$356.5 M

PROJECT SCHEDULE	
BoT Approval	11/18
Construction	7/20-4/23
Facility Opening – Outpatient	7/23
Facility Opening – Proton	10/23



## Jane E. Heminger Hall and Newton Renovation



### JANE E. HEMINGER HALL AND NEWTON RENOVATION

Construct an additional 35,000 square foot addition to the south of Newton Hall and renovate 12,300 square feet on the first floor that will include flexible classrooms, informal learning spaces and offices.

**PROJECT FUNDING:** University funds; fundraising; state funds

**PROJECT UPDATE:** The renovation in Newton Hall is ongoing with wall installation complete and the large tiered classroom being readied for concrete. The Newton façade work is nearing completion and will create a much-needed light filled space along Neil Avenue for students, faculty and staff.

CONSULTANTS	
Architect of Record	Meacham & Apel
CM at Risk	Rusilli

CURRENT BUDGET	
Construction w/ Cont	\$28.4 M
Total Project	\$31.7 M

PROJECT SCHEDULE	
BoT Approval	2/18
Construction – Heminger	COMPLETE
Construction – Newton	10/22 - 5/23
Fac Opening - Heminger	COMPLETE
Fac Opening – Newton	6/23



## Arts District

### ARTS DISTRICT

Renovate and expand the School of Music (SoM) building (Timashev Family Music Building) and construct a new Department of Theatre, Film, and Media Arts (DTFMA) building. The project will also extend Annie and John Glenn Avenue from College Road to High Street and make modifications to College Road and adjacent pedestrian spaces.

**PROJECT FUNDING:** University funds; university debt; fundraising; partner funds

**PROJECT UPDATE:** Staff equipment move started March 2023. DTFMA is scheduled for partial occupancy April 2023. Substantial completion is scheduled for June 2023. Building will be set up for teaching and performances autumn semester, August 2023. Audio-visual components will continue to be installed based on availability.

CURRENT BUDGET		CONSULTANTS	
Construction w/ Cont	\$146.6 M	Architect of Record	DLR
Total Project	\$165.3 M	CM at Risk	Holder Construction
PROJECT SCHEDULE			
BoT Approval	8/15		
Construction – SoM	COMPLETE		
Construction – DTFMA	6/19-6/23		
Facility Opening – SoM	COMPLETE	On Budget- DTFMA	On Time - DTFMA
Facility Opening – DTFMA	8/23		



# Energy Advancement and Innovation Center



## ENERGY ADVANCEMENT AND INNOVATION CENTER

Construct an approximately 66,000 square foot facility centered around diverse collaborations to propel the next generation of convergent energy research and technology incubation. The facility will prioritize passive and active strategies to reduce energy usage and will include the installation of a direct current (DC) microgrid with photovoltaics/solar panels on the roof.

**PROJECT FUNDING:** Partner funds; university funds

**PROJECT UPDATE:** Building shell and roof are complete. Structural steel is complete and ready for photovoltaic solar array installation.

CONSULTANTS	
Architect of Record	Moody Nolan
CM at Risk	Whiting Turner/CK

CURRENT BUDGET	
Construction w/ Cont	\$39.0 M
Total Project	\$48.9 M



PROJECT SCHEDULE	
BoT Approval	2/19
Construction	10/21-9/23
Facility Opening	10/23

## Interdisciplinary Health Sciences Center



### INTERDISCIPLINARY HEALTH SCIENCES CENTER

Multi-phase renovation of 120,000 square feet and addition of 100,000 square feet to create a collaborative campus for inter-professional education throughout the health sciences, including the College of Medicine, Optometry, Nursing, and the School of Health and Rehabilitation Sciences. Program spaces include classrooms, anatomy labs, research labs, administrative and building support.

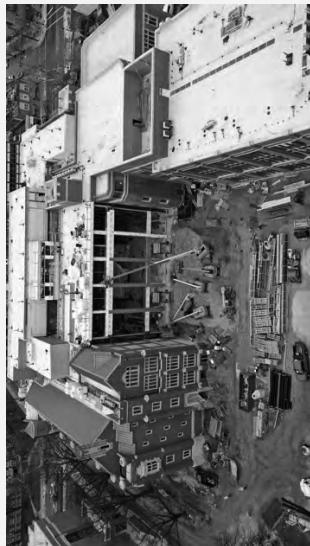
**PROJECT FUNDING:** Auxiliary funds; university funds; state funds; fundraising

**PROJECT UPDATE:** Classroom wing: Final inspections are complete, as is site work along 10th Avenue. Furniture & AV installations are now in progress, and the formal move-in will occur in mid-July in preparation for the start of classes in August. Hamilton Hall: Forum exterior enclosure is nearly complete. Interior finishes are nearing completion on floors 2, 3 & 4 and are in progress on the first floor. Air handler units are operational and being used for temporary conditioning. Quad underground utilities are nearing completion and site paving work is progressing.

CONSULTANTS	
Architect of Record	Acock Assoc
CM at Risk	Gilbane

CURRENT BUDGET	
Construction w/ Cont	\$139.2 M
Total Project	\$157.3 M

PROJECT SCHEDULE	
BoT Approval	11/17
Construction	11/19-1/24
Facility Opening	2/24



# CHP/DHC

## COMBINED HEAT AND POWER PLANT/ DISTRICT HEATING AND COOLING LOOP – CHP/ DHC

105 MW combined heat and power (CHP) plant, with a heating capacity of 285 kbtu/hr of superheated steam. The CHP plant will also contain an 8,000-ton cooling facility, with future build-out potential to 13,000-ton. Installation of heating hot water (HHW) and chilled water (CW) on the midwest and west campuses to support existing and new campus buildings. Rehabilitation of John Herrick Drive bridge to support new utilities which connect the CHP to main campus.

### PROJECT FUNDING: Utility fee

**PROJECT UPDATE:** CHP plant mechanical and electrical work progressing forward. Distribution system installation at midwest campus in process and on target for completion. CHP by-pass plant in operation and providing chilled water and heating hot water to west campus Pelotonia Research Center and outpatient facilities.

CONSULTANTS	
Operator's Engineer	HDR
Design-Builder (CHP)	MasTec
CMR (DHC/Bridge)	Whiting Turner/CK
A/E (DHC)	RMF Engineering
A/E (Bridge)	EMH&T

CURRENT BUDGET	
Total Project	\$289.9 M

On Budget	On Time
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## Newark Founders Hall Enhancements



### NEWARK FOUNDERS HALL ENHANCEMENTS

The project will renovate approximately 90,000 square feet for Ohio State and Central Ohio Technical College. This project will address building, mechanical systems, electrical, building envelope, exterior facade and improve energy savings. The renovation will include updated faculty offices, classrooms and student collaboration areas.

**PROJECT FUNDING:** University funds; state funds; fundraising, partner funds – COTC

**PROJECT UPDATE:** Abatement and selective demolition inside of the building has begun. Full demolition started April 2023. Exterior improvements and site work will begin in June 2023.

CONSULTANTS	
Architect of Record	TCI
CM at Risk	ROBERTSON

CURRENT BUDGET	
Construction w/ Cont	\$23.3 M
Total Project	\$26.4 M

PROJECT SCHEDULE	
BoT Approval	11/22
Construction	1/23-4/24
Facility Opening	7/24

**On Budget**  


**On Time**  


# Martha Morehouse Facility Improvements

## MARTHA MOREHOUSE FACILITY IMPROVEMENTS

Renovate 14 department areas in 6 phases. Phase 1 will renovate the auditorium, update the existing elevators and one additional elevator. Phases 2-6 will construct an 8,500 square foot addition to the north and west, expanding registration, laboratory spaces, and waiting area; renovate 105,000 square feet of existing space including pulmonary rehabilitation, urgent care, OSUWMC perioperative assessment center; comprehensive weight management, food service, and patient drop-off/pick-up canopy.

### PROJECT FUNDING: Auxiliary funds

**PROJECT UPDATE:** Phase 4 construction is ongoing with an anticipated opening date of August 2023. This phase includes west registration, lab, Advanced Immediate Care, OSU Preoperative Assessment Clinic, Comprehensive Weight Management, and BistroOH!

CONSULTANTS	
Architect of Record	BDTAID
CM at Risk	Elford

CURRENT BUDGET	
Construction w/ Cont	\$38.7 M
Total Project	\$41.8 M

### PROJECT SCHEDULE

BoT Approval	8/19
Construction	9/20-7/24
Facility Opening - Phased	8/24



## Celeste Lab Renovation



### CELESTE LAB RENOVATION

Upgrade the building mechanical, electrical and plumbing systems; renovate approximately 18,500 square feet of chemistry labs and support spaces; improve the exterior envelope.

**PROJECT FUNDING:** University funds; state funds; fundraising

**PROJECT UPDATE:** Restroom renovations continue. Donor wall installation is complete. The phased construction of the laboratories has begun. The phasing allows classes to continue while construction is ongoing.

CURRENT BUDGET		CONSULTANTS	
Construction w/ Cont	\$41.2 M	Architect of Record	BHDP
Total Project	\$49.7 M	CM at Risk	Elford

PROJECT SCHEDULE	
BoT Approval	8/18
Construction	7/20-8/24
Facility Opening	8/24



## Cannon Drive Relocation – Phase 2

### CANNON DRIVE RELOCATION – PHASE 2

Rebuild Cannon Drive between John Herrick Drive and Woody Hayes Drive at its current elevation and construct a certified ODNR flood protection levee.

Work also includes a new signalized intersection at Woody Hayes Drive and the continued expansion of the river park.

**PROJECT FUNDING:** University debt; auxiliary funds; partner funds

**PROJECT UPDATE:** Siphon construction underway. Roadway construction began April 2023. Drake Union abatement to begin in June with demolition to occur in the fall.

CONSULTANTS	
Architect/Engineer	EMH&T
CM at Risk	Igel/Ruhlin (JV)

CURRENT BUDGET	
Construction w/ Cont	\$55.5 M
Total Project	\$68.1 M

PROJECT SCHEDULE	
BoT Approval	8/17
Construction	8/22 – 12/24
Facility Opening	1/25



# Wexner Medical Center Inpatient Hospital



## WEXNER MEDICAL CENTER INPATIENT HOSPITAL

Construct a new 1.9M square foot inpatient hospital tower with up to 820 beds in private room settings replacing and expanding on the 440 beds in Rhodes Hall and Doan Hall including an additional 84 James beds. Facilities will include state-of-the-art diagnostic, treatment and inpatient service areas including emergency department, imaging, operating rooms, 60 neonatal intensive care unit bassinets, critical care and medical/surgical beds, and leading-edge digital technologies to advance patient care, teaching and research.

**PROJECT FUNDING:** University debt; fundraising; auxiliary funds

**PROJECT UPDATE:** Steel framing is complete. Enclosure is complete through L18 with much of the building up to L21. Interior framing, mechanical, electrical, and plumbing rough-in is ongoing through L18.

CONSULTANTS	
Architect of Record	HDR
CM at Risk	Walsh-Turner (JV)

CURRENT BUDGET	
Construction w/ Cont	\$1,711.1 M
Total Project	\$1,904.2 M

PROJECT SCHEDULE	
BoT Approval	2/18
Construction	9/20-10/25
Facility Opening	Q1/Q2 2026

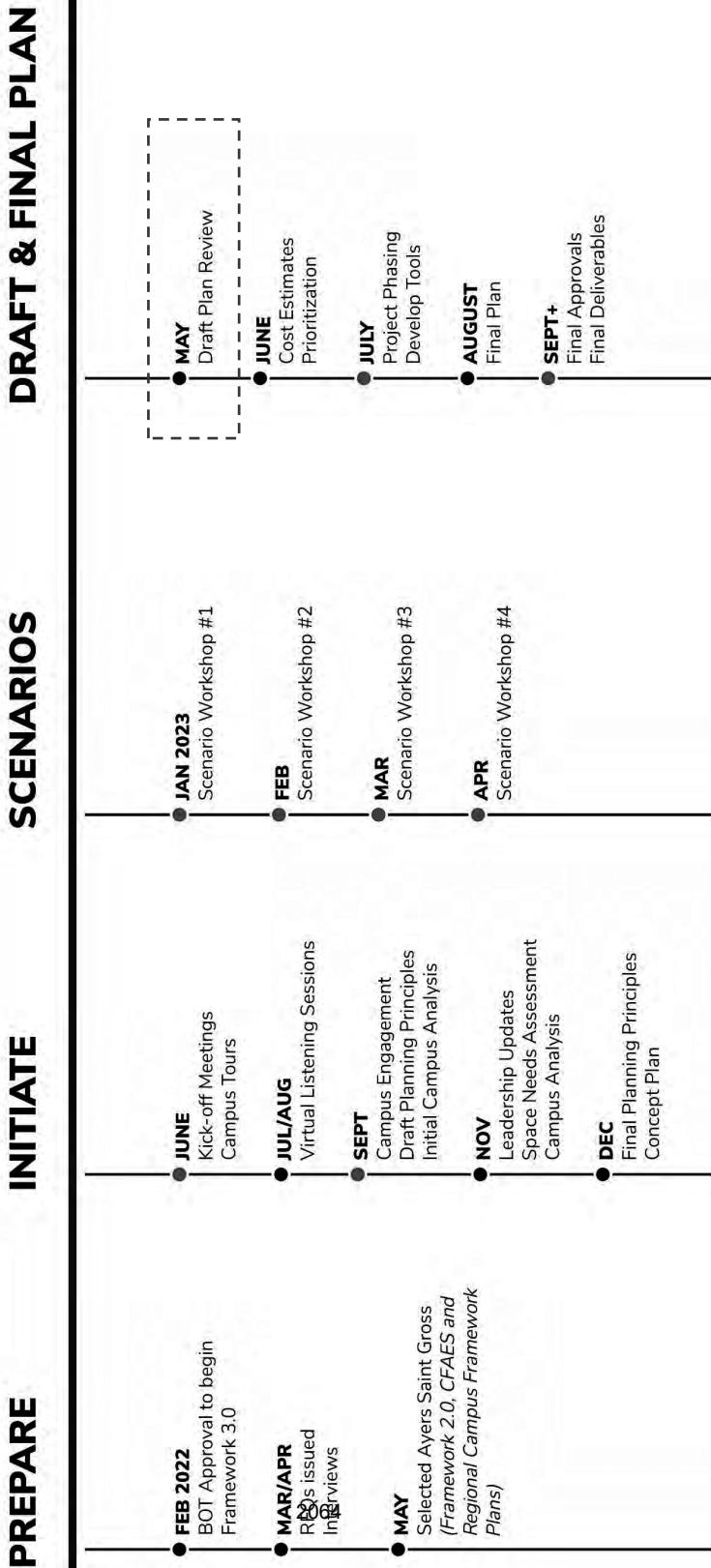
# The Ohio State University Framework 3.0

2063

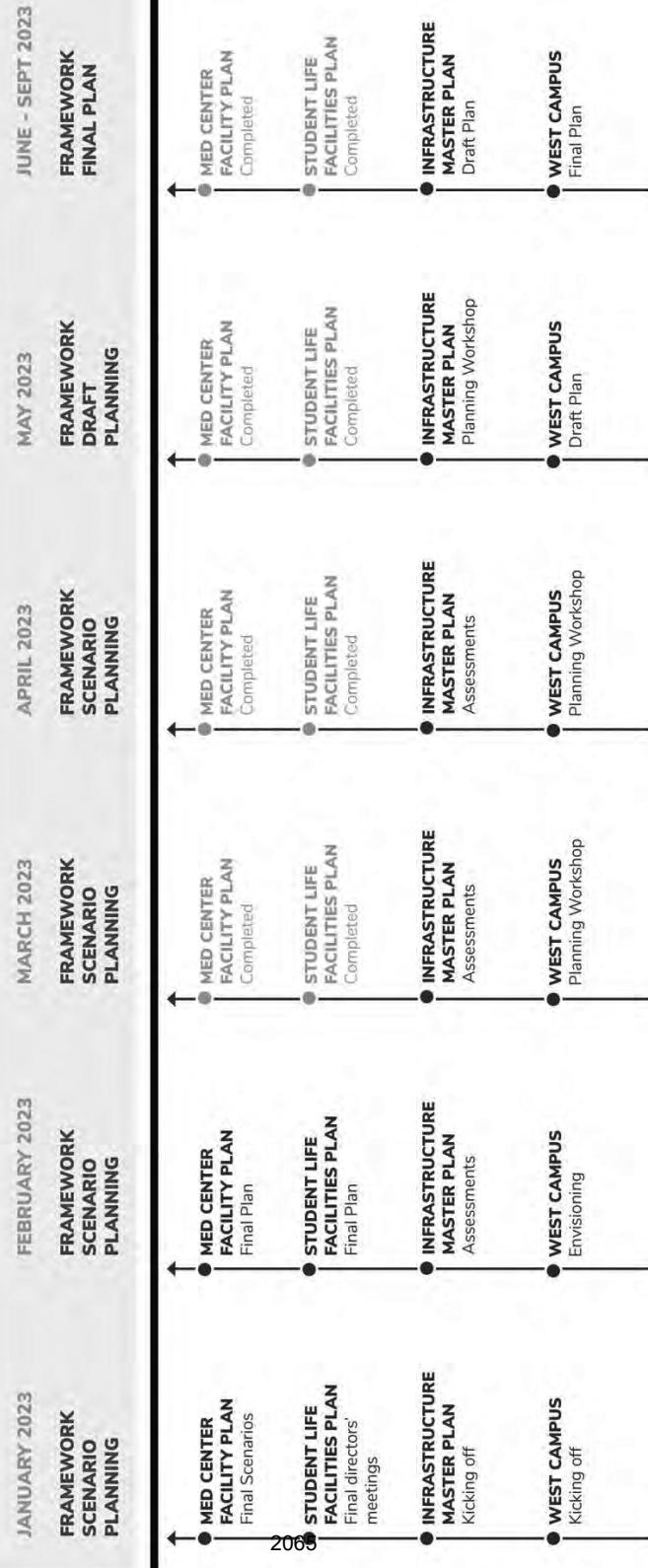
AYERS  
SAINT  
GROSS

O  
THE OHIO STATE  
UNIVERSITY

May 18, 2023



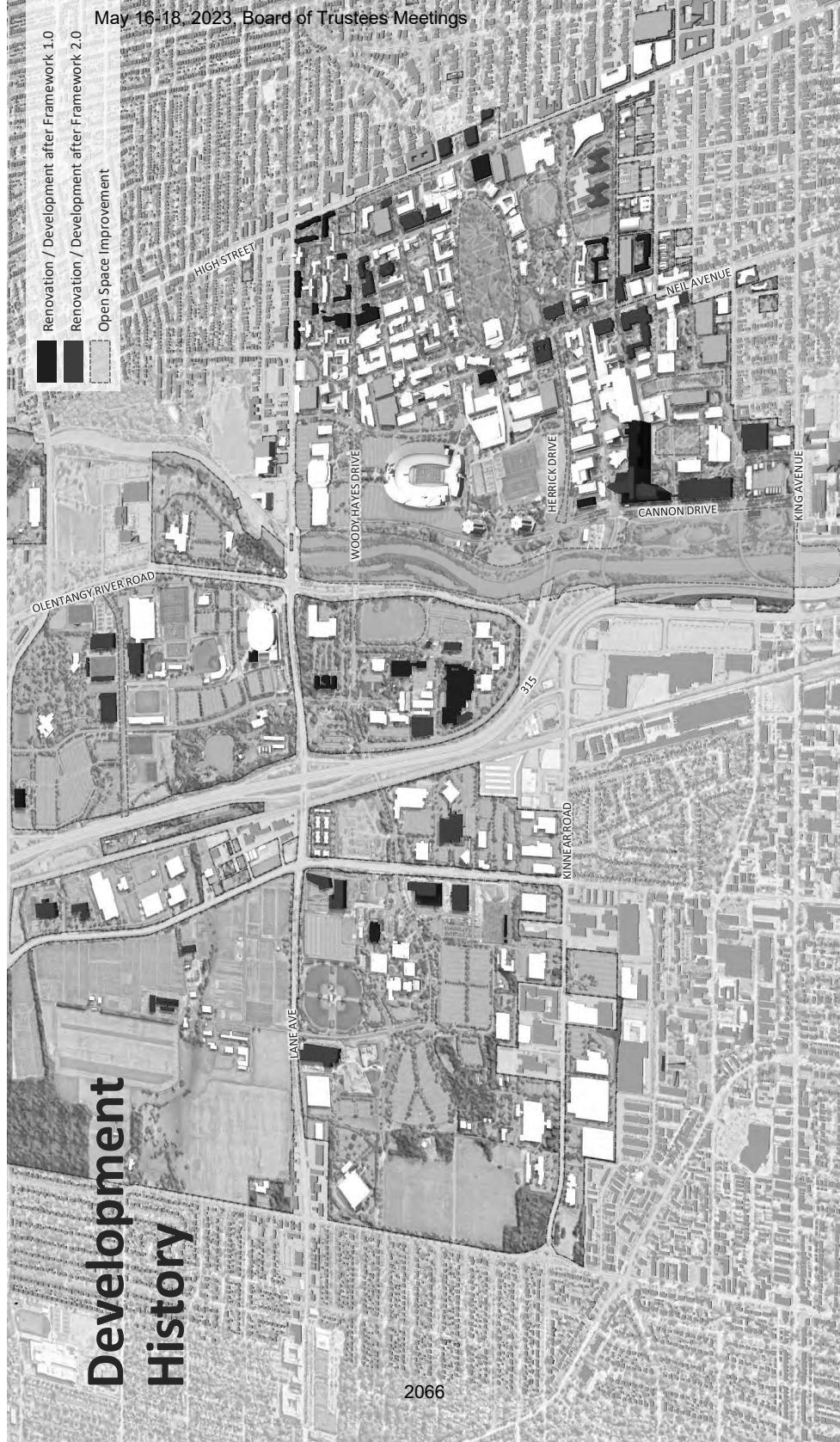
# Parallel Planning



Renovation / Development after Framework 1.0

Renovation / Development after Framework 2.0

Open space improvement



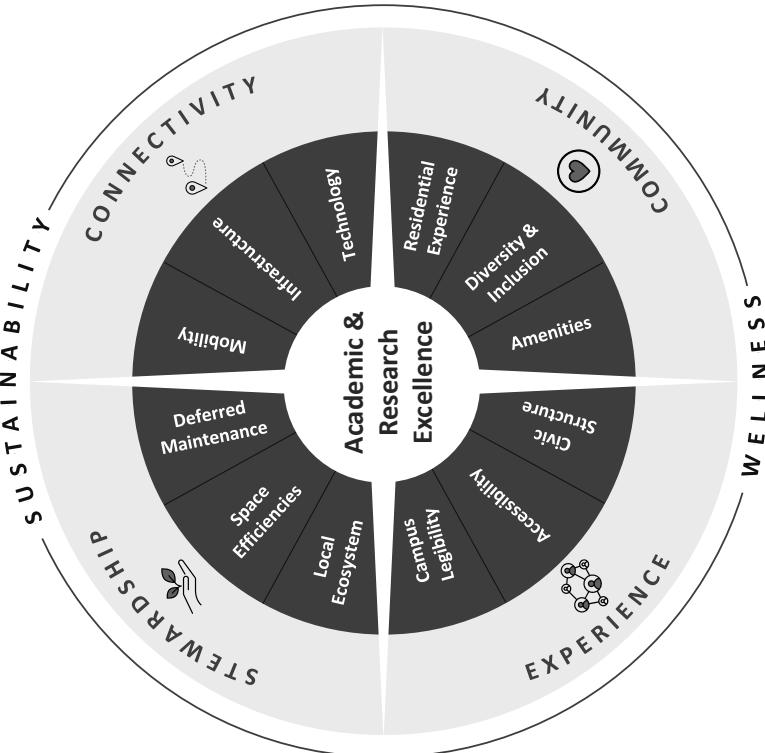
# Development History

# Planning Drivers for Framework 3.0

	Growing Columbus Region		Innovation / Partnership Acceleration
	North Knot Connection		Changing Nature of Work And Learning
	Bus Rapid Transit Connector 2067		Changing Nature of Discovery
	Olentangy River Corridor Planning		Resource Stewardship
	Higher Education Landscape		

# Framework 3.0 Principles

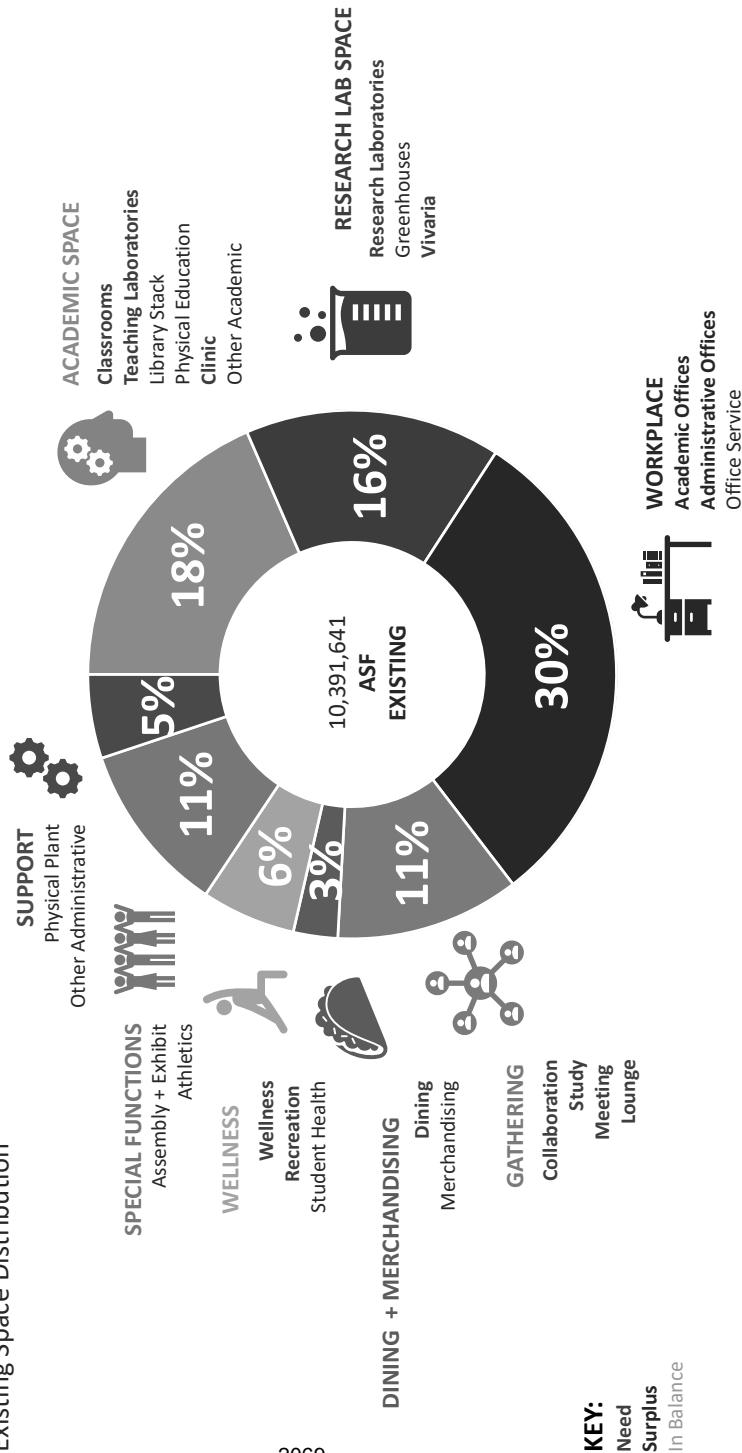
The physical campus will enhance Ohio State's position as a leading public university.



## Preliminary Areas of Need + Surplus

## Existing Space Distribution

2069



# Projection Scenarios

## SCENARIO 1

**Undergraduate Students**

**Decline by 4.2%**  
Approximately 2,000, apply proportionally across colleges

**Graduate Professional**

**Remain level**

**Graduate Students**

**Remain level**

**Faculty**

**Remain level**

**Staff / Student Employees**

**Remain level**

**Inpatient Admissions**

**Moderate Growth**

**Outpatient Visits**

**Moderate Growth**

## SCENARIO 2

**Increase by 4.2%**  
Approximately 2,000, apply proportionally across STEM colleges

**Remain level**

**Increase by 7.3%**  
Approximately 800+, apply proportionally across STEM colleges

**Increase by 7.3%**  
Approximately 300+, apply proportionally across STEM colleges

**Increase by 3.85%**  
Apply proportionally across STEM colleges, flat across administrative units

**Increase by 3.4%**  
Average annual discharge growth

**Increase by 4.3%**  
Average annual outpatient growth

# Campus Experience

Visitors

Faculty

Staff

Students

# Arrival Experience

First Impressions & Everyday Experience



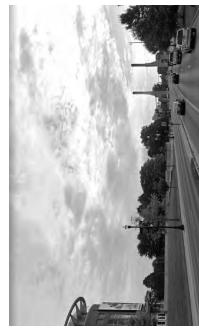
Lane Ave + SR315 (looking east)  
2072



315 + Cannon Drive (looking east)



High Street and 11<sup>th</sup> Ave (looking north)



Lane Ave @ Schottenstein Center (looking east)



Kinnear Road



Neil Ave + Annie and John Glenn (looking north)

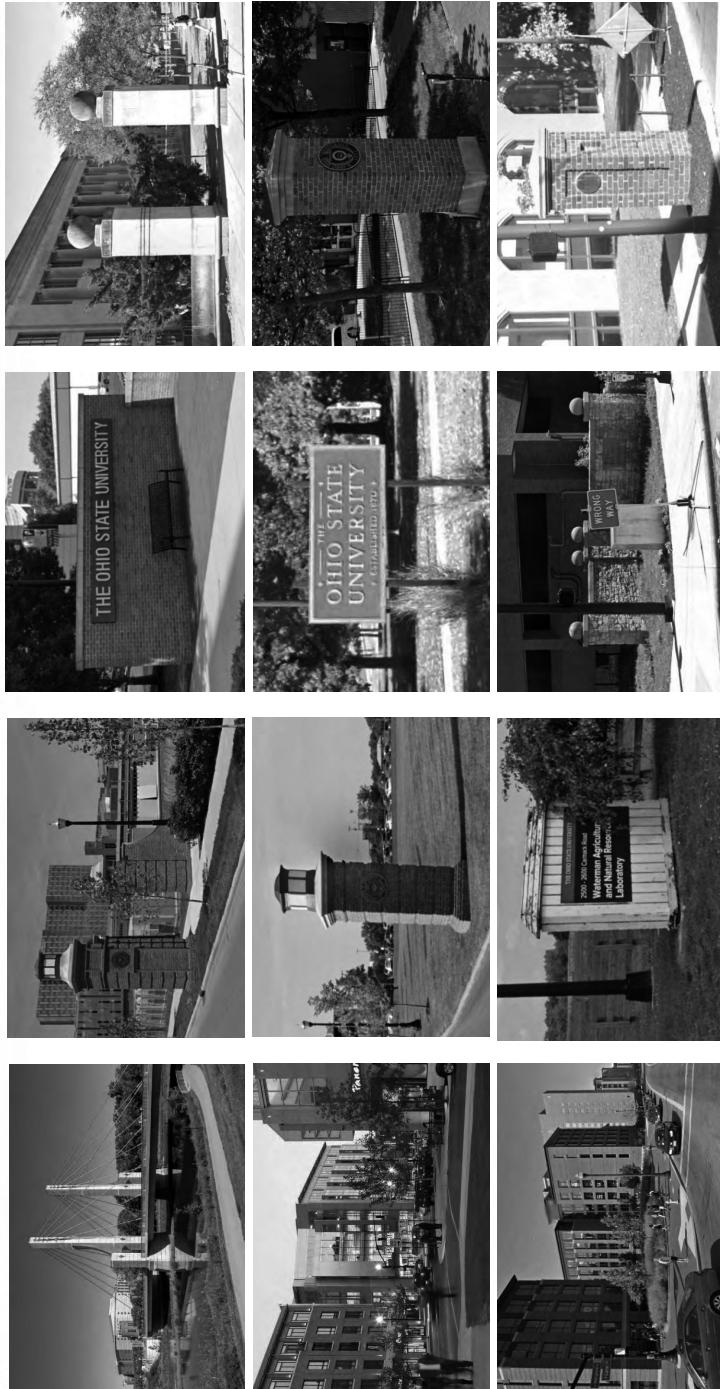


Martha Morehouse



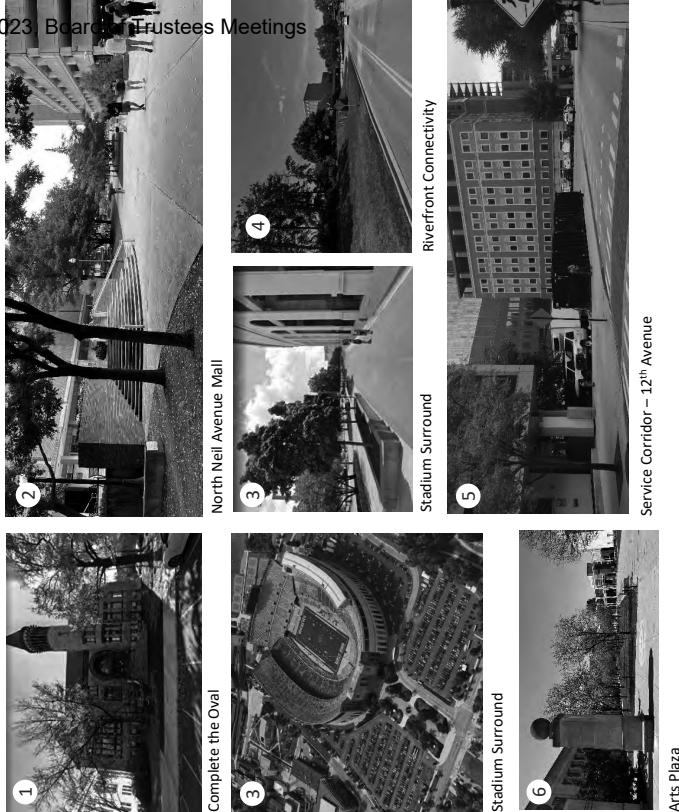
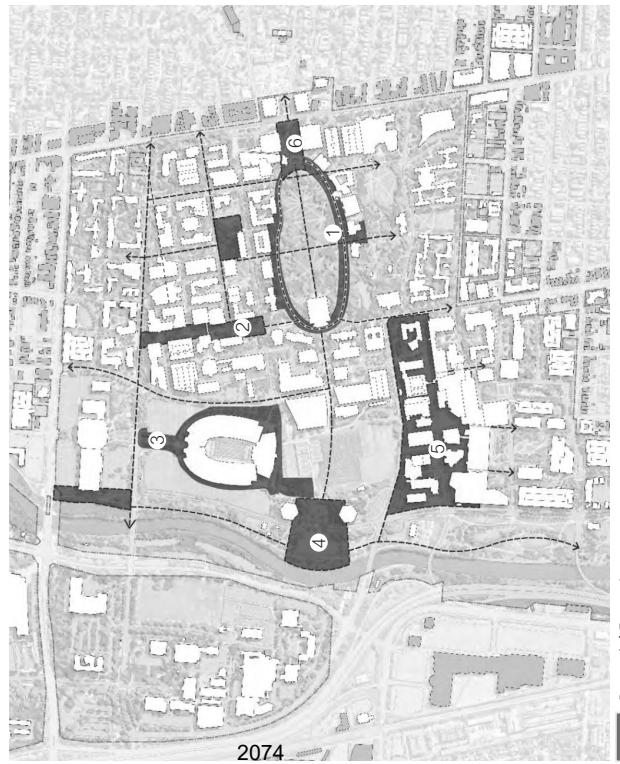
Lane Ave + Tuttle Park Place (looking east)

# Arrival Experience – Existing Gateways



# Placemaking Opportunity Areas

Greater Legibility, Quality, Use, and Accessibility



Service Corridor – 12<sup>th</sup> Avenue

Arts Plaza

# Disparities in Space Quality and Facility Condition



# Workplace



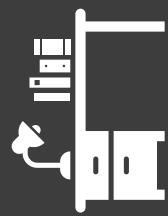
## PEOPLE

(EMPLOYEES)



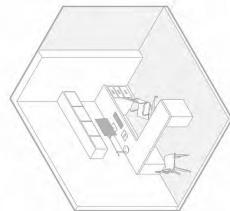
## TIME

(SCHEDULES)



## SPACE

# From Office to Workplace



2077

## SINGLE SPACE | PALETTE OF PLACES

### One Size Fits All

Allocations based on title

### Roles + Styles Differ

Space driven by functional needs

### Set Office Hours

Productivity measured by time in office

### Flexible Schedules

Intentional interactions + focus time

### Individual

Office as status

### Collective

Place to support a team

### Assigned

Ownership

### Shared

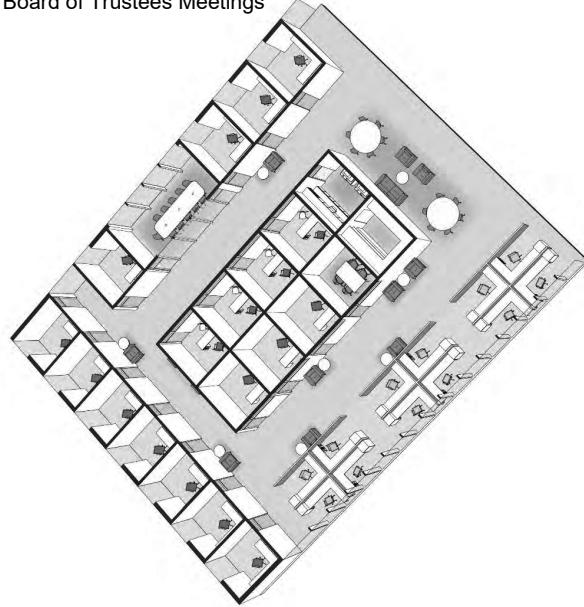
Optimization

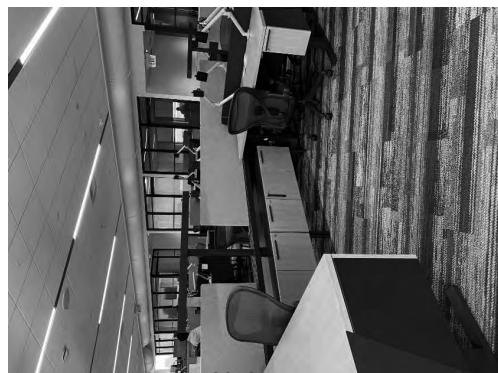
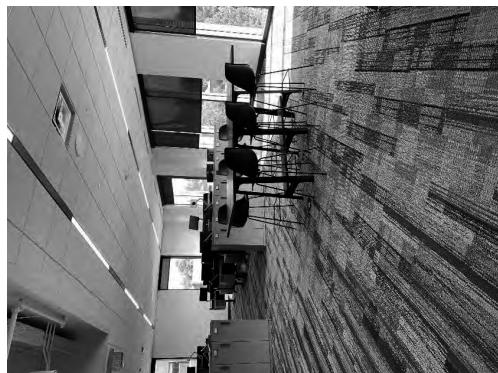
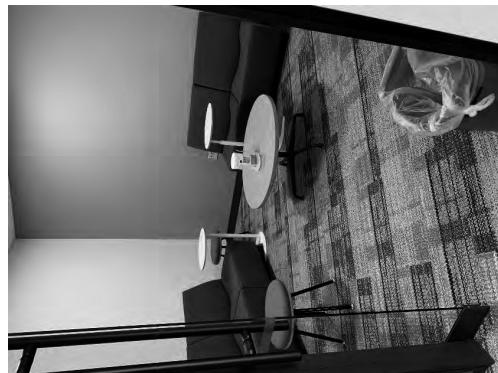
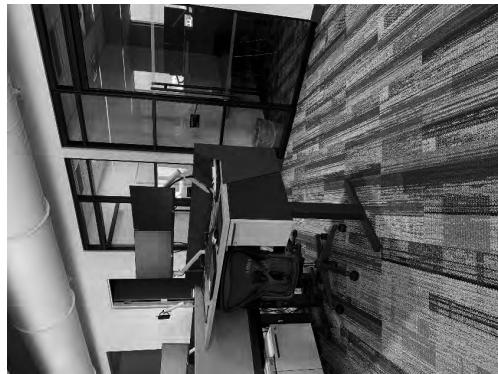
### Office Suites

Gatekeeper mentality

### Hubs

Porous + adaptable





# Applying New Standards

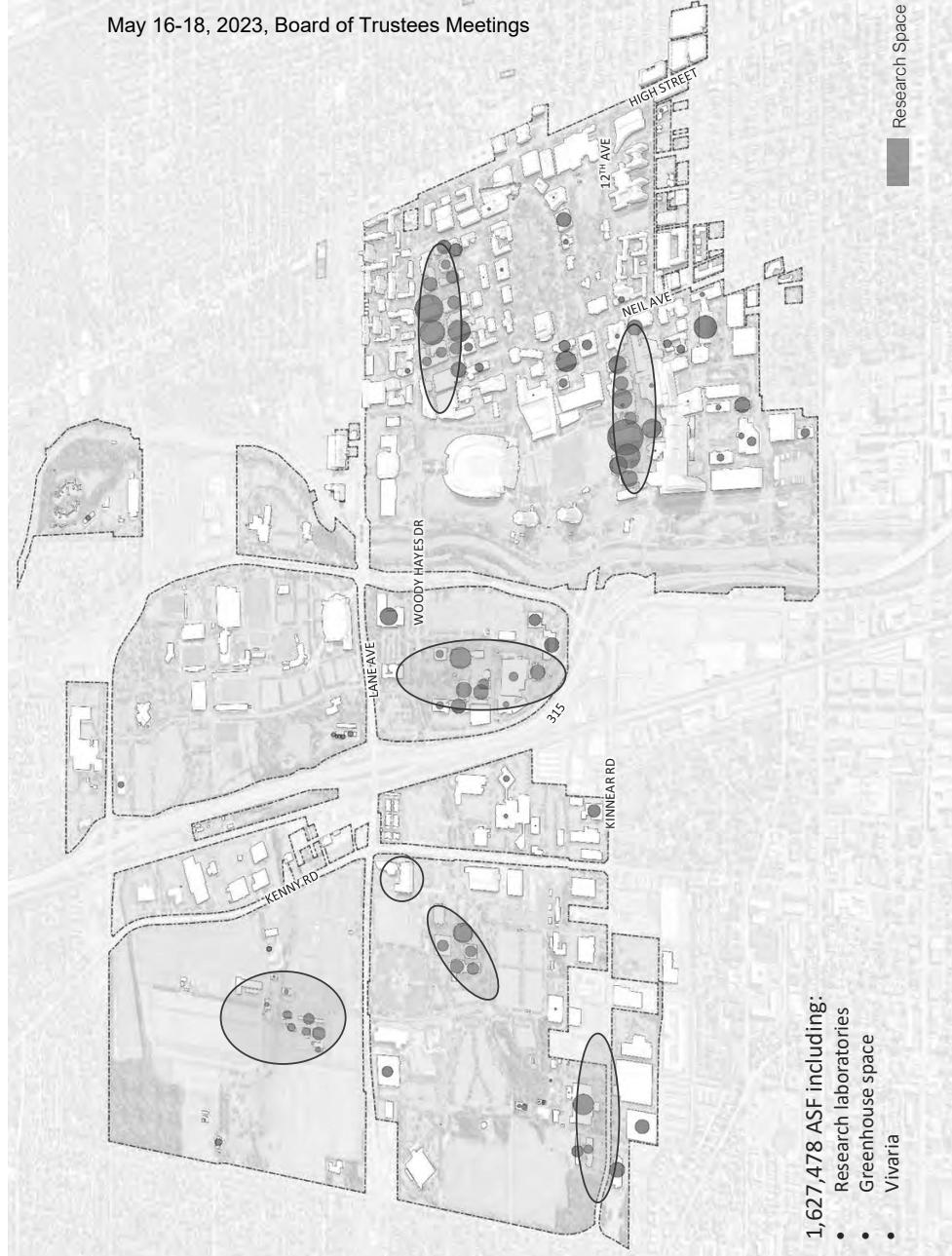
University Square North

# Existing Research Areas

## What we heard:

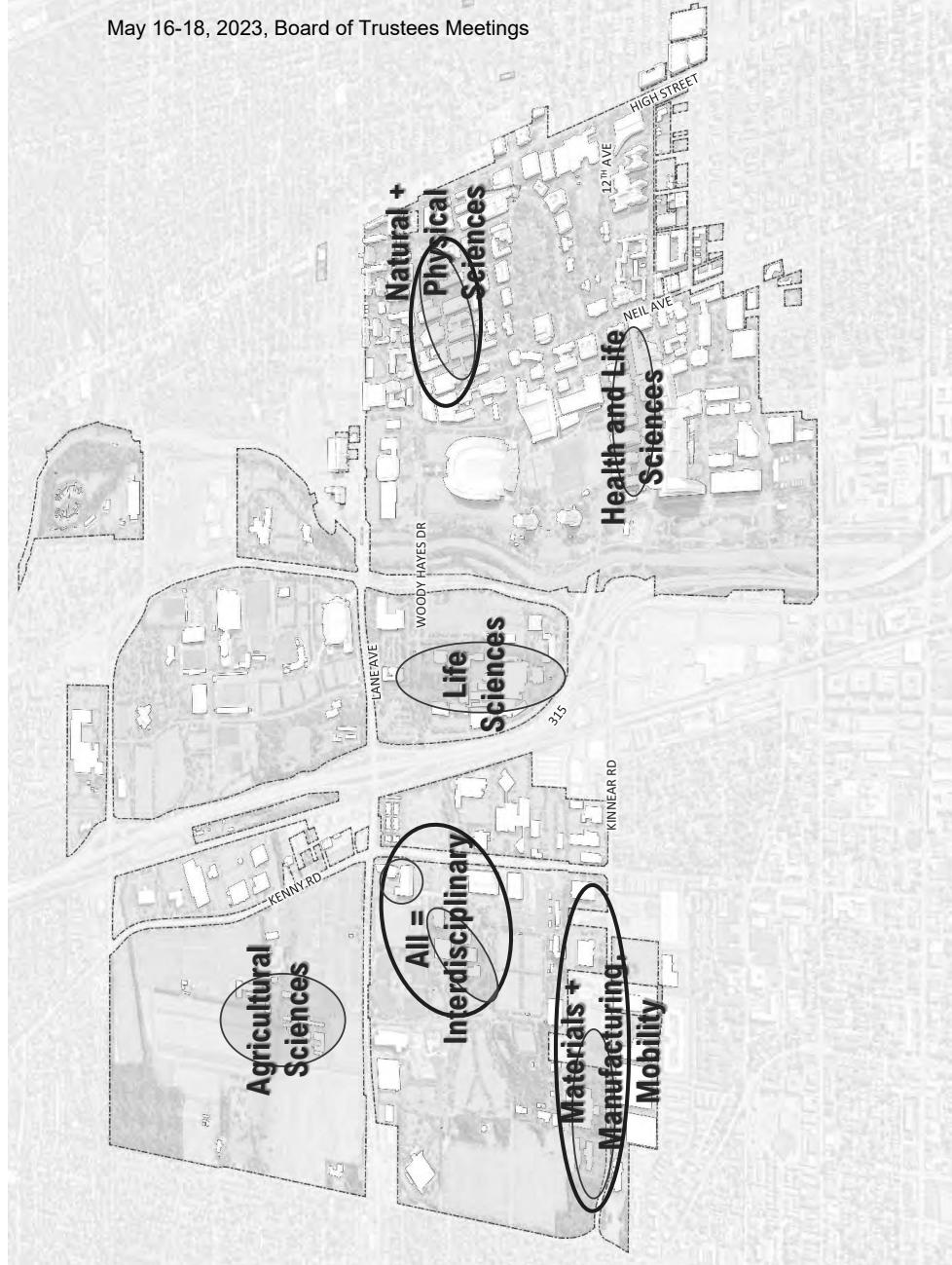
- Access to quality laboratory space is a pain point for many units
- Location of lab space and cores matters more on a campus of this scale
- Desire for rapid growth – 164,000 ASF per year
- Drive national eminence in disciplinary research which is critical for interdisciplinarity

2079

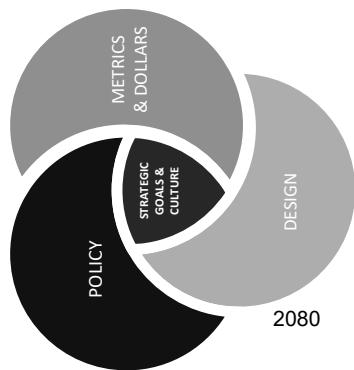


1,627,478 ASF including:  
• Research laboratories  
• Greenhouse space  
• Vivaria

Research Space



## Strategies





# Students + Faculty Need



Dense + inaccessible seating

**Less of this...**



Tablet armchairs



Fixed seating



Front-facing setups

## Students + Faculty Need



More of this...



# University Owned and Operated Housing

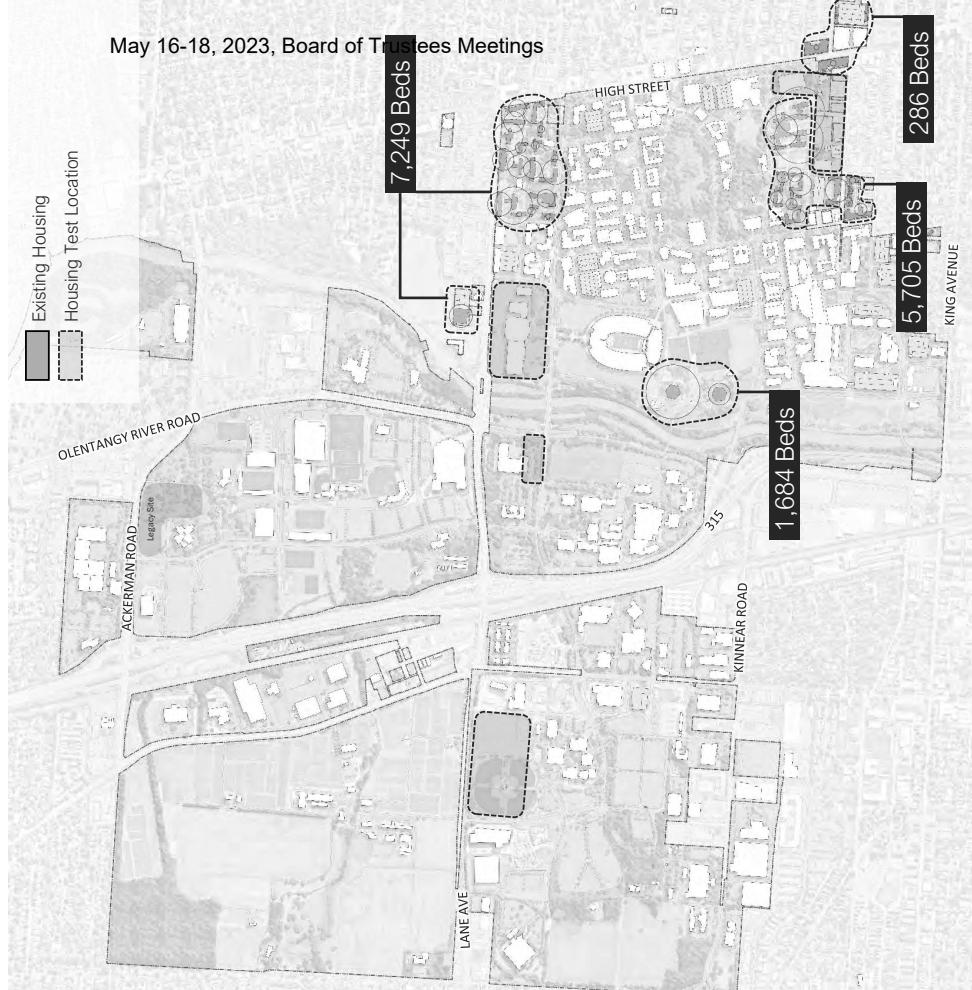
First and Second Year Experience



UNMET DEMAND

FACILITY  
QUALITY

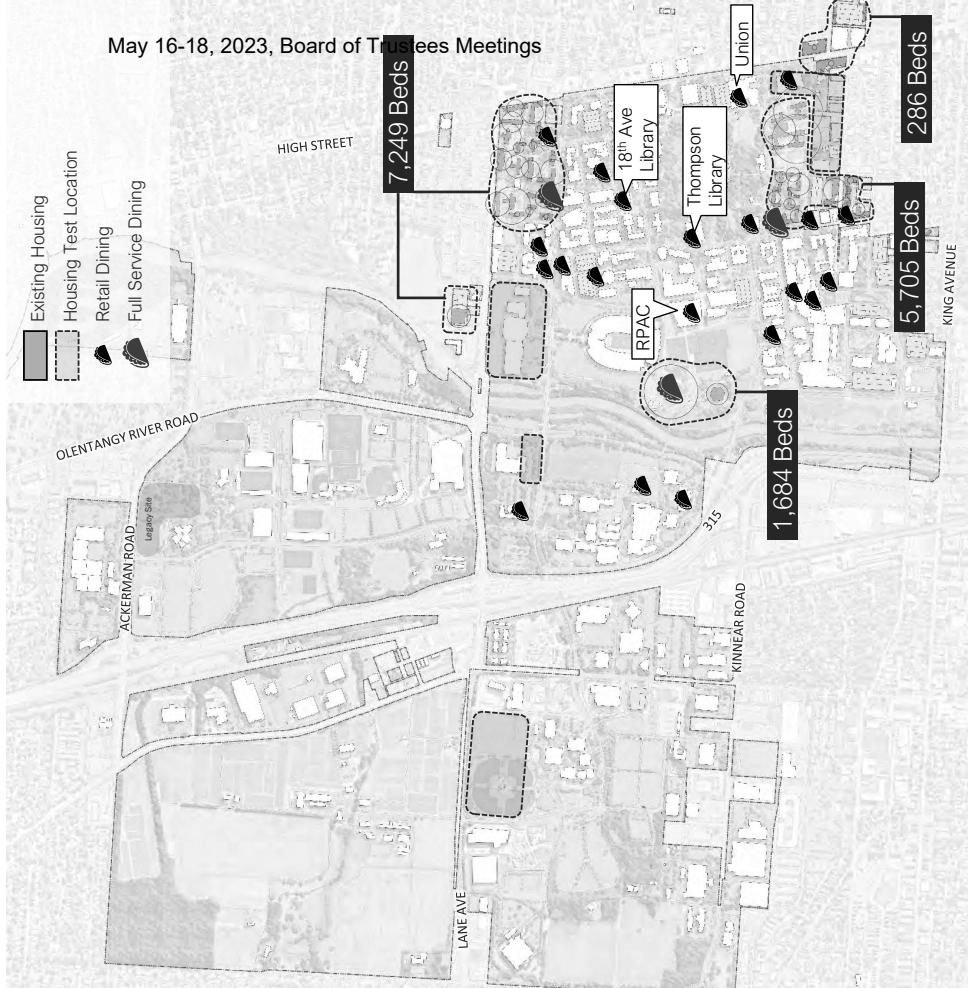
DE-DENSIFY  
ROOMS



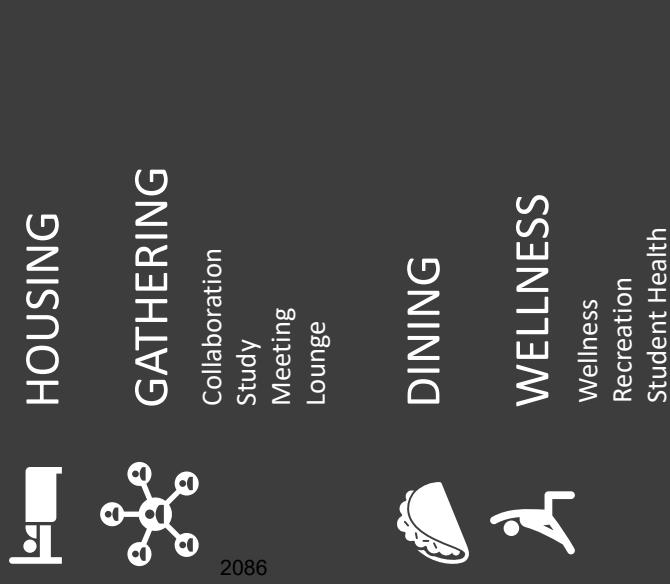
# Creating Community

## HOUSING

- Planning for 1,300 net new first- and second-year student beds
- Long-term replacement of 4,000 beds due to de-densification and demolition
- Renovate aging residence halls to create equity across campus



# Creating Community

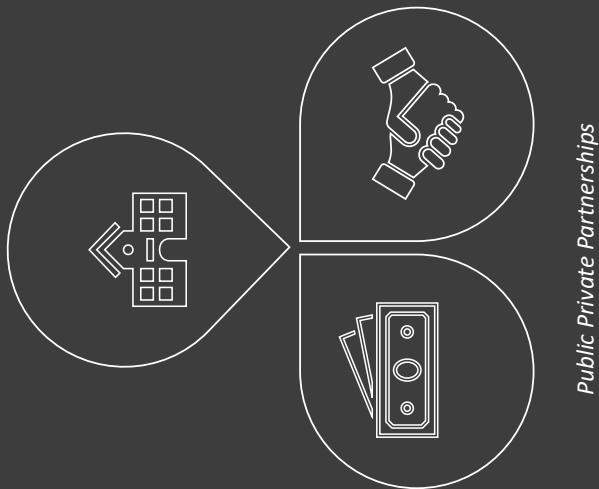


# Housing Demand



Beyond the 1<sup>st</sup> and 2<sup>nd</sup> year  
experience...

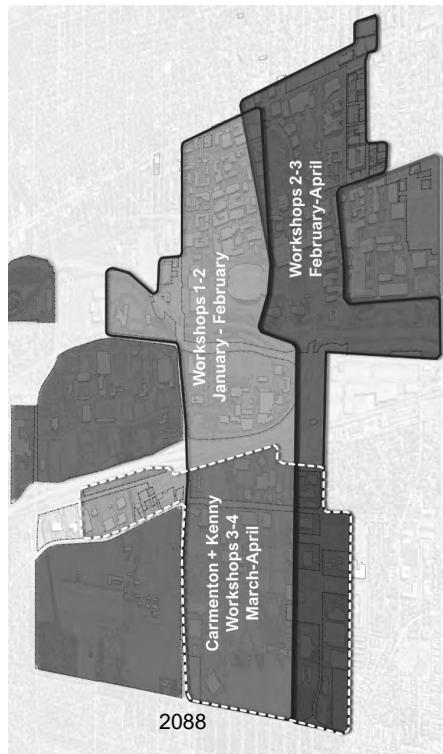
- Upper-division undergraduates
- Graduate students
- Family students
- Faculty
- Staff



*Public Private Partnerships*

# Scenario Planning Process

Geographic, Iterative, Interactive

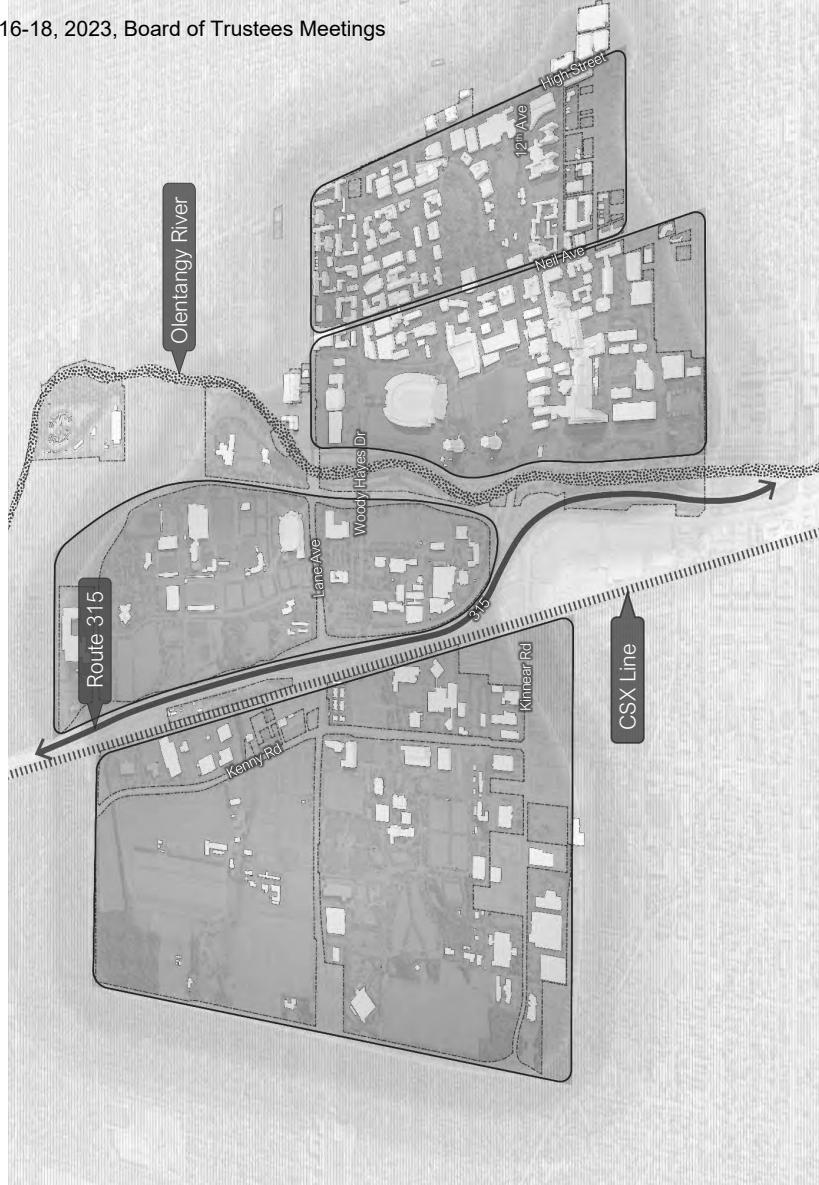


## Existing Conditions



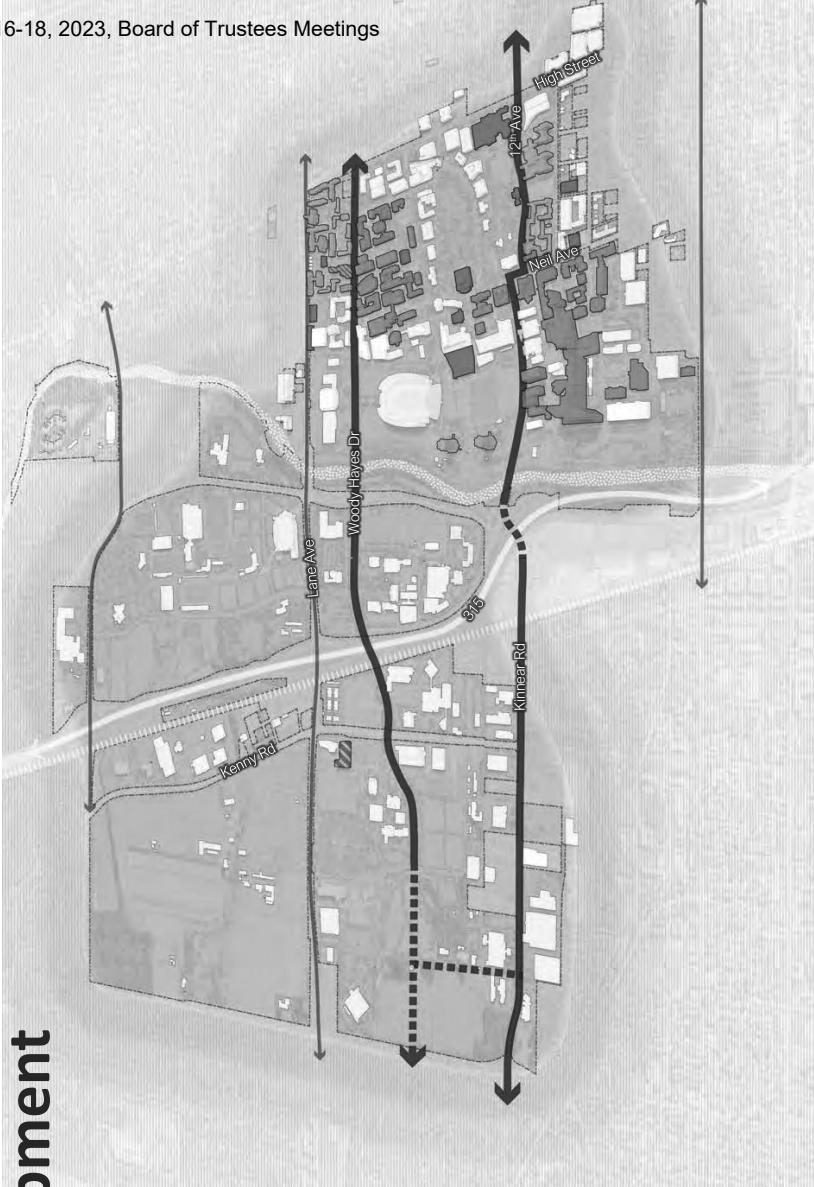
# North-South Campus Sections

- Existing Barrier
- Adjacent Community
- North-South Sections

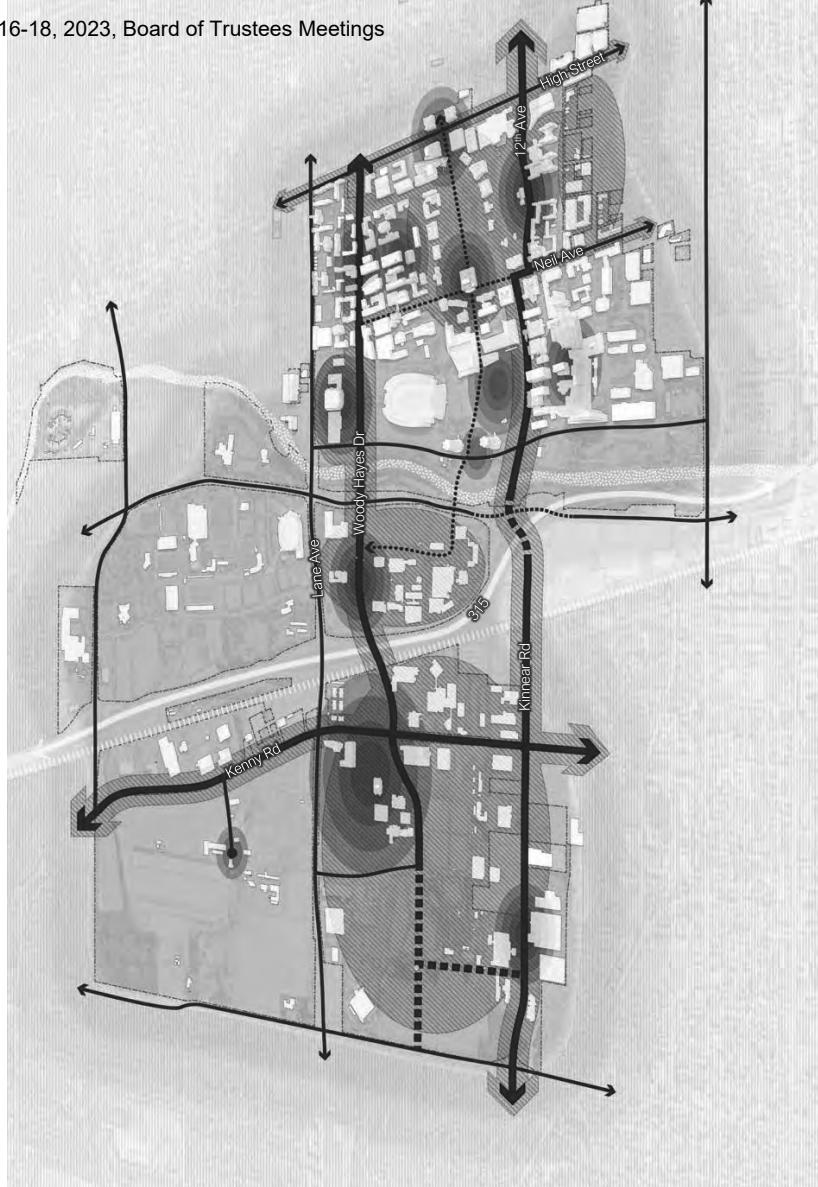


# High Activity Areas + Opportunities for Increased Density/Development

- Existing Barrier
- Adjacent Community
- ↔ Key East-West Corridors
- ↔ Future Vehicular Connection
- Academic & Research
- Housing
- Amenity
- Hospital
- Opportunity Area
- 2091



# Key Connections + Interdisciplinary Hubs

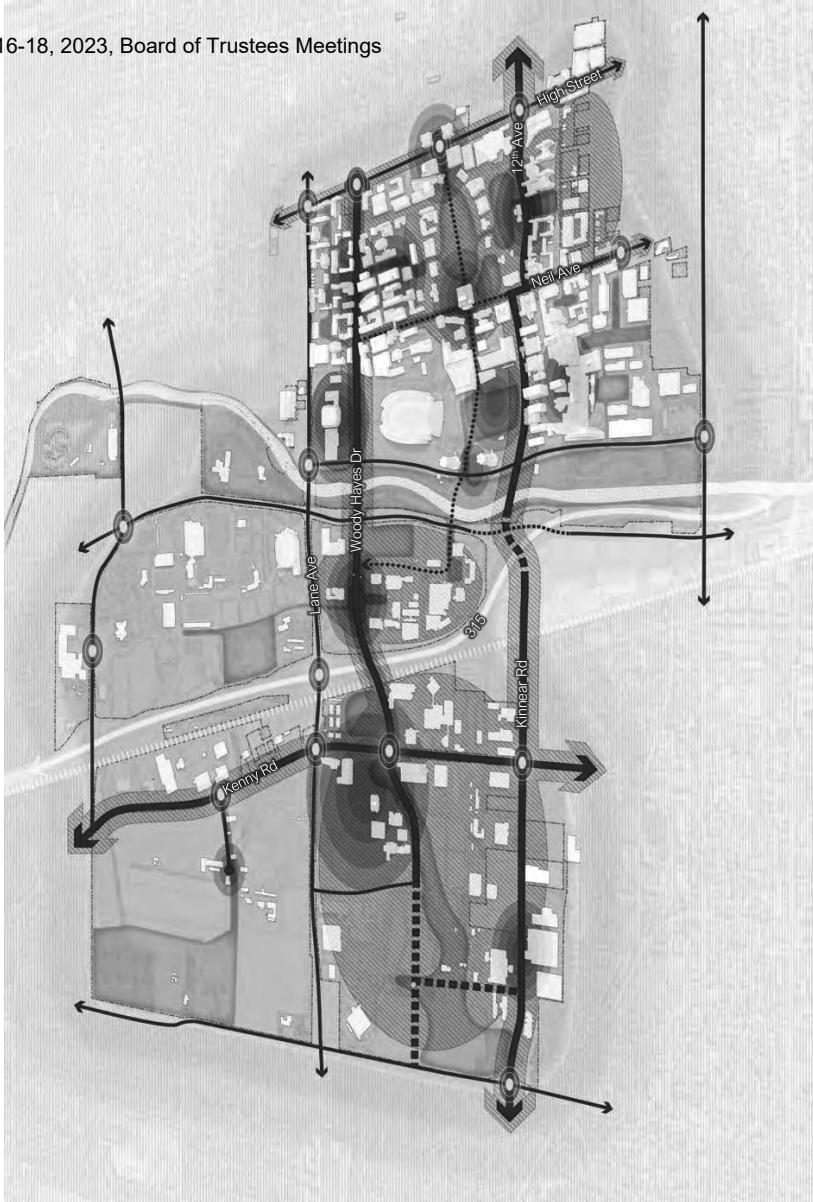


- Existing Barrier
- Adjacent Community
- ↔ Existing Vehicular Connection
- ↔ Future Vehicular Connection
- Opportunity Area
- Key Pedestrian Connection
- Existing Hub
- Future Hub

2092

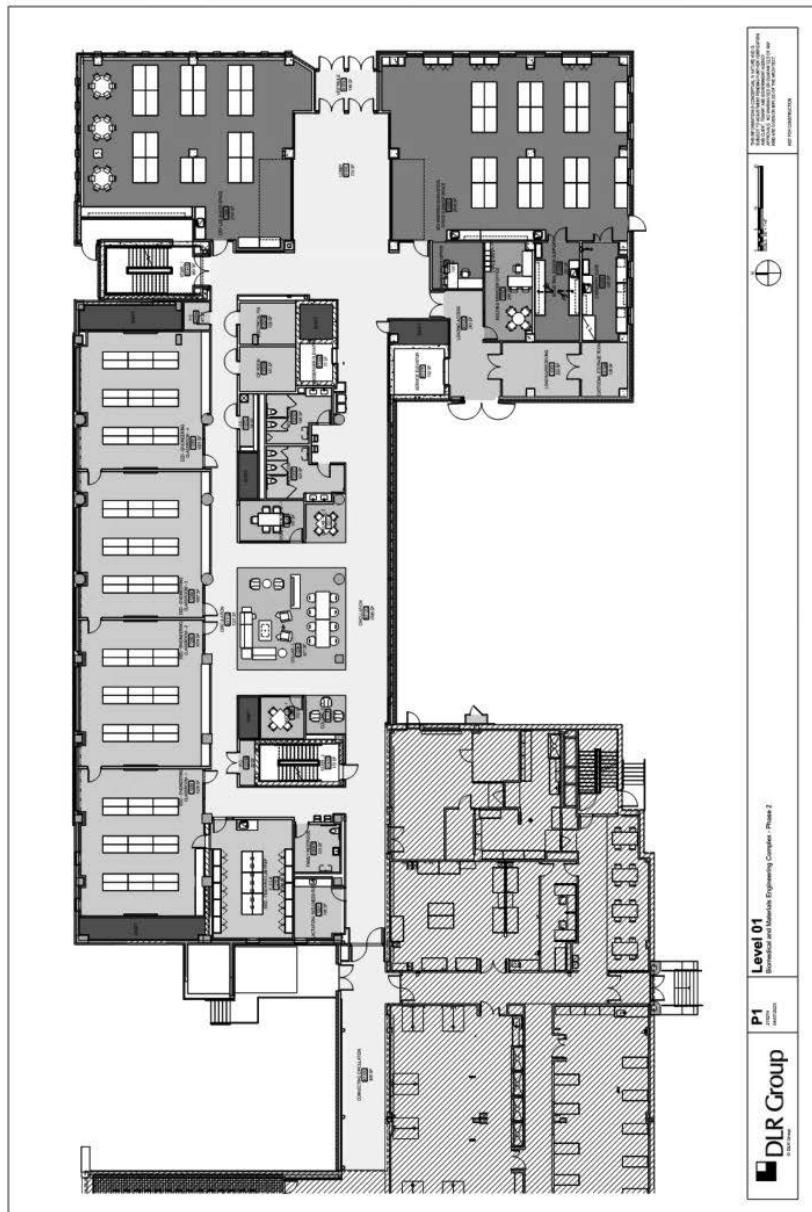
# Concept Plan

- Existing Barrier
- Adjacent Community
- ↔ Existing Vehicular Connection
- ↔ Future Vehicular Connection
- Opportunity Area
- Key Pedestrian Connection
- Existing Hub
- Future Hub
- Open Space Network
- Campus Thresholds & Gateways
- 2093



# Biomedical Materials Engineering Complex (BMEC)



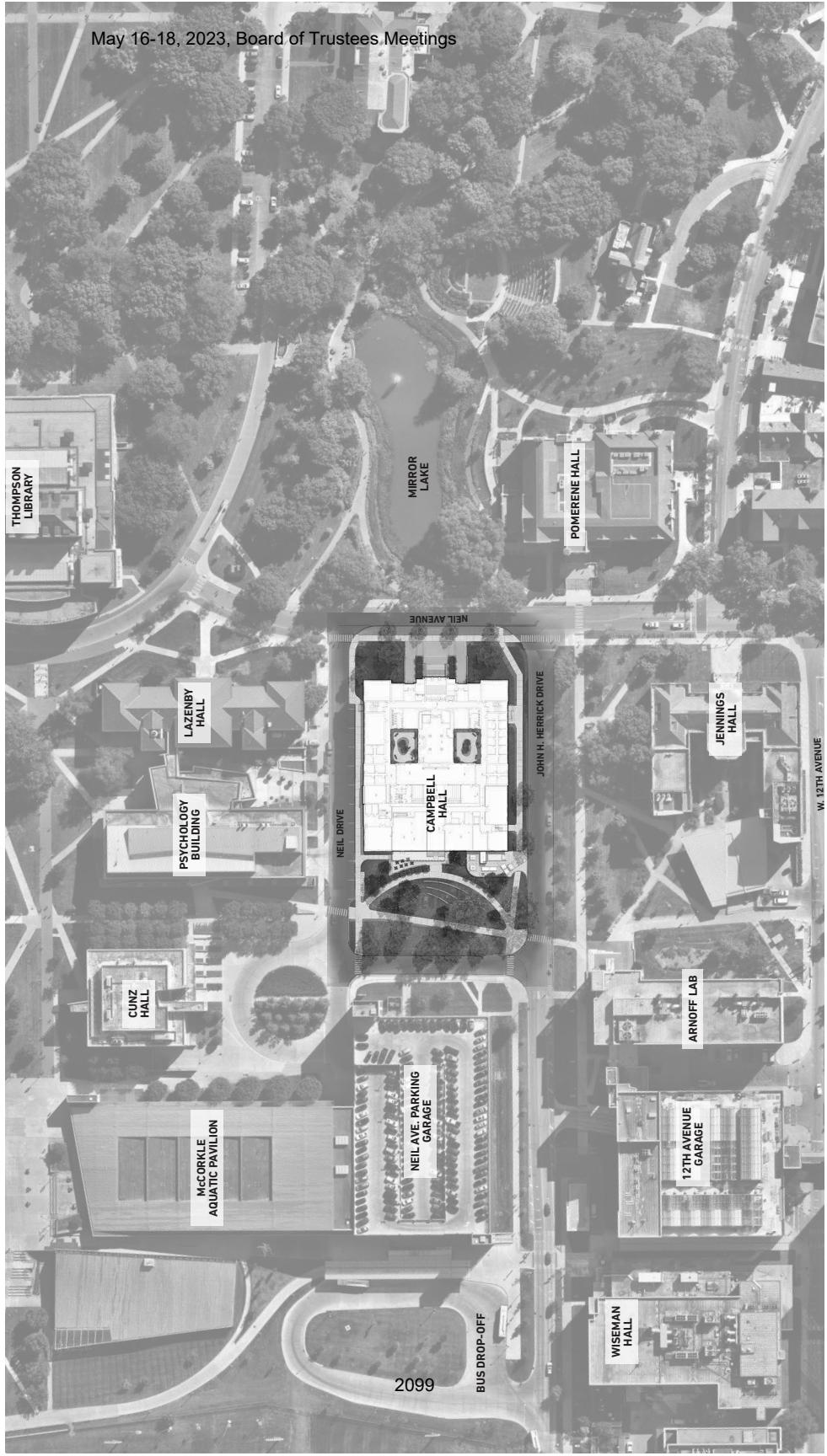


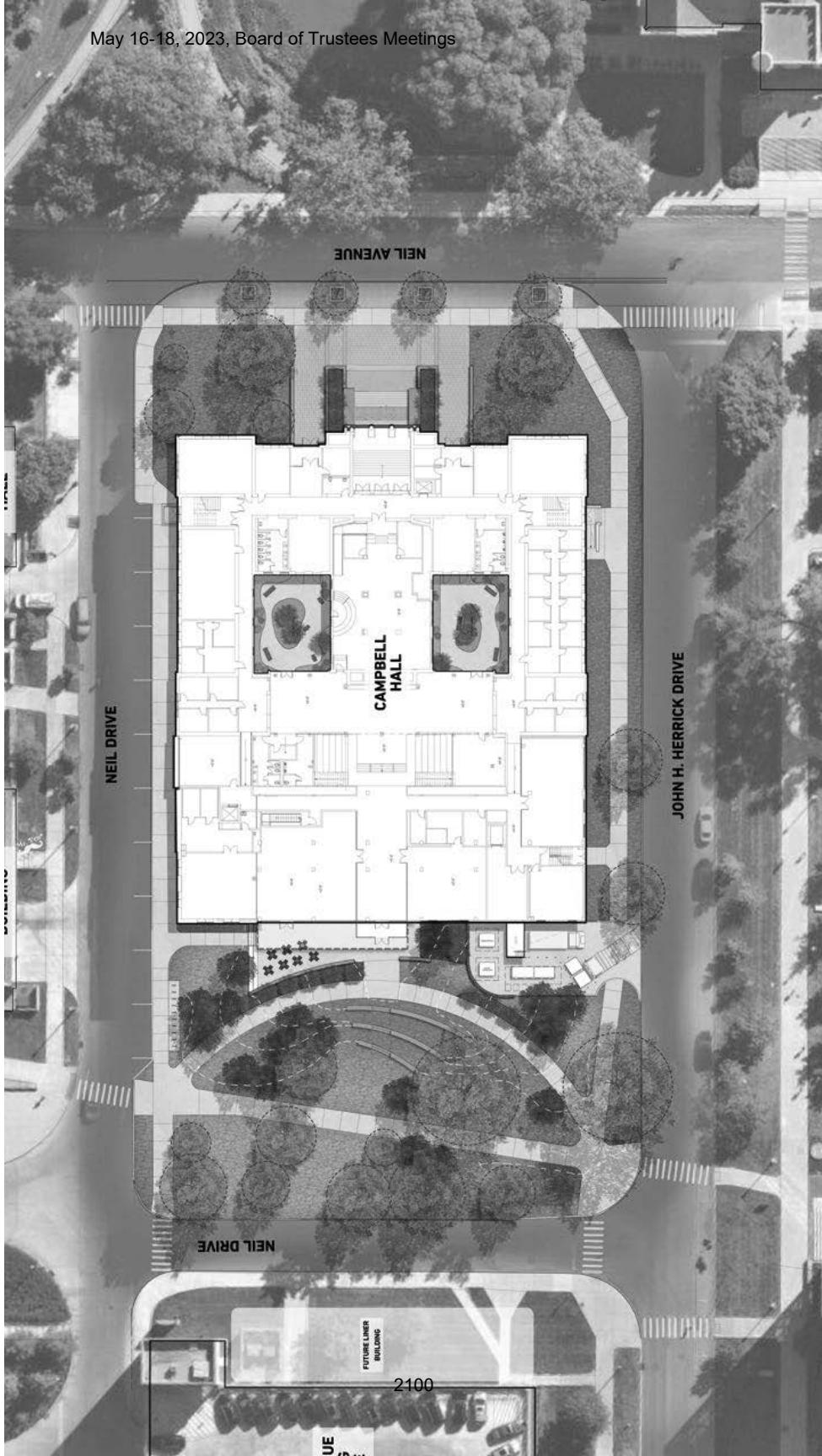


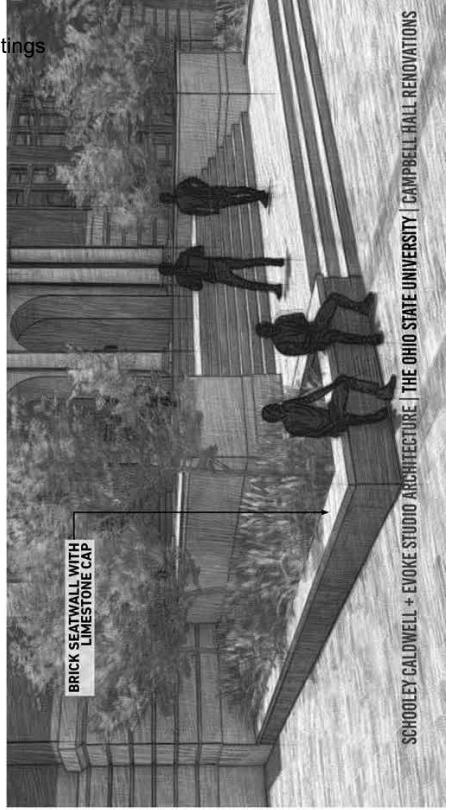
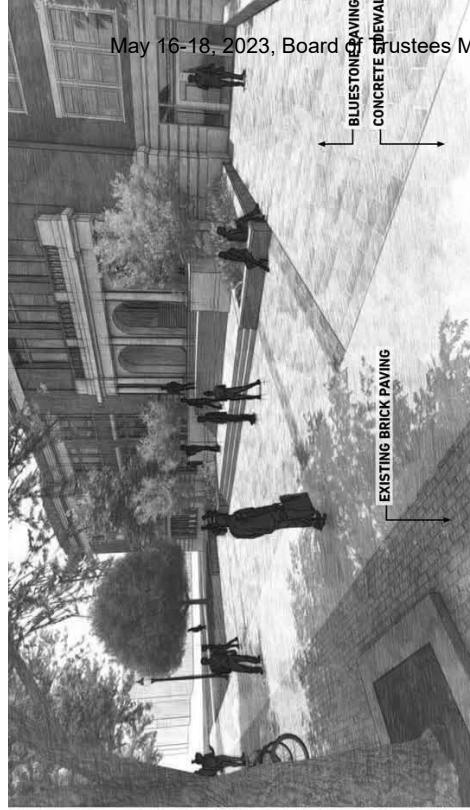
East Elevation

# Campbell Hall Renovation

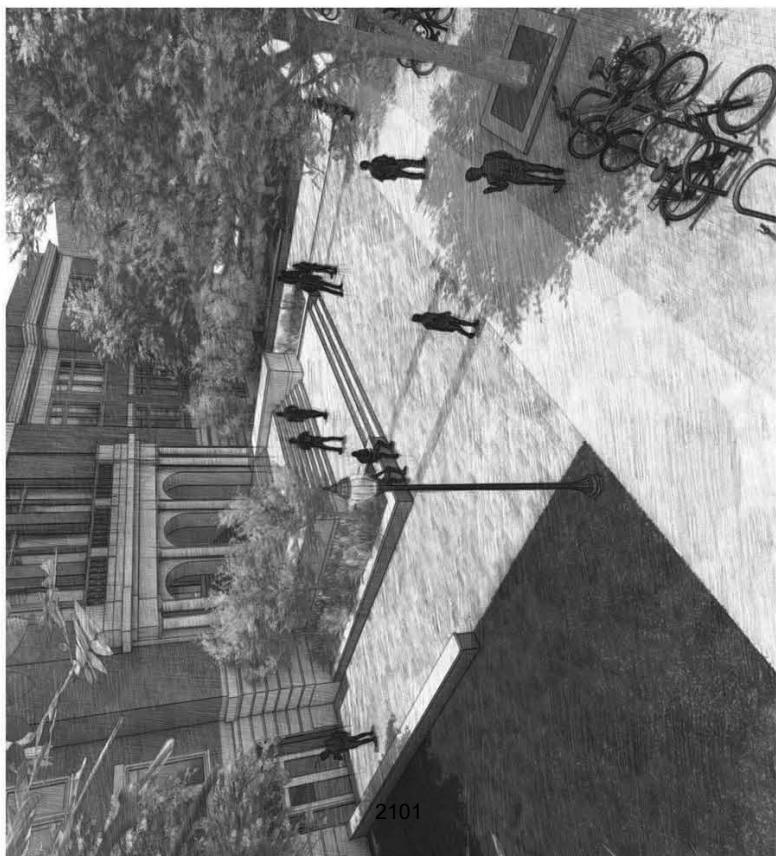
Master Planning and Facilities Committee  
May 2023



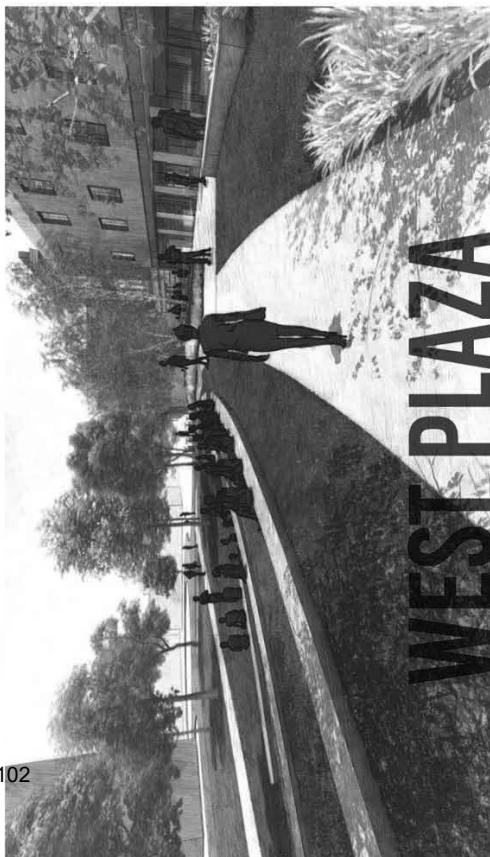
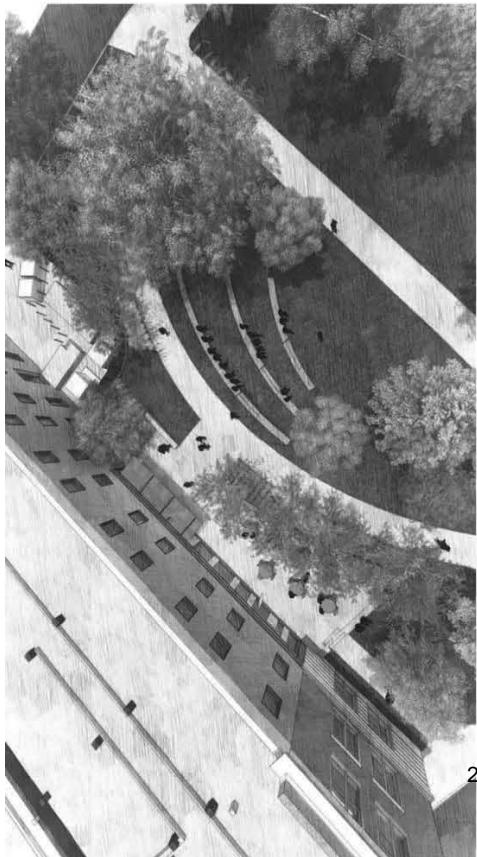




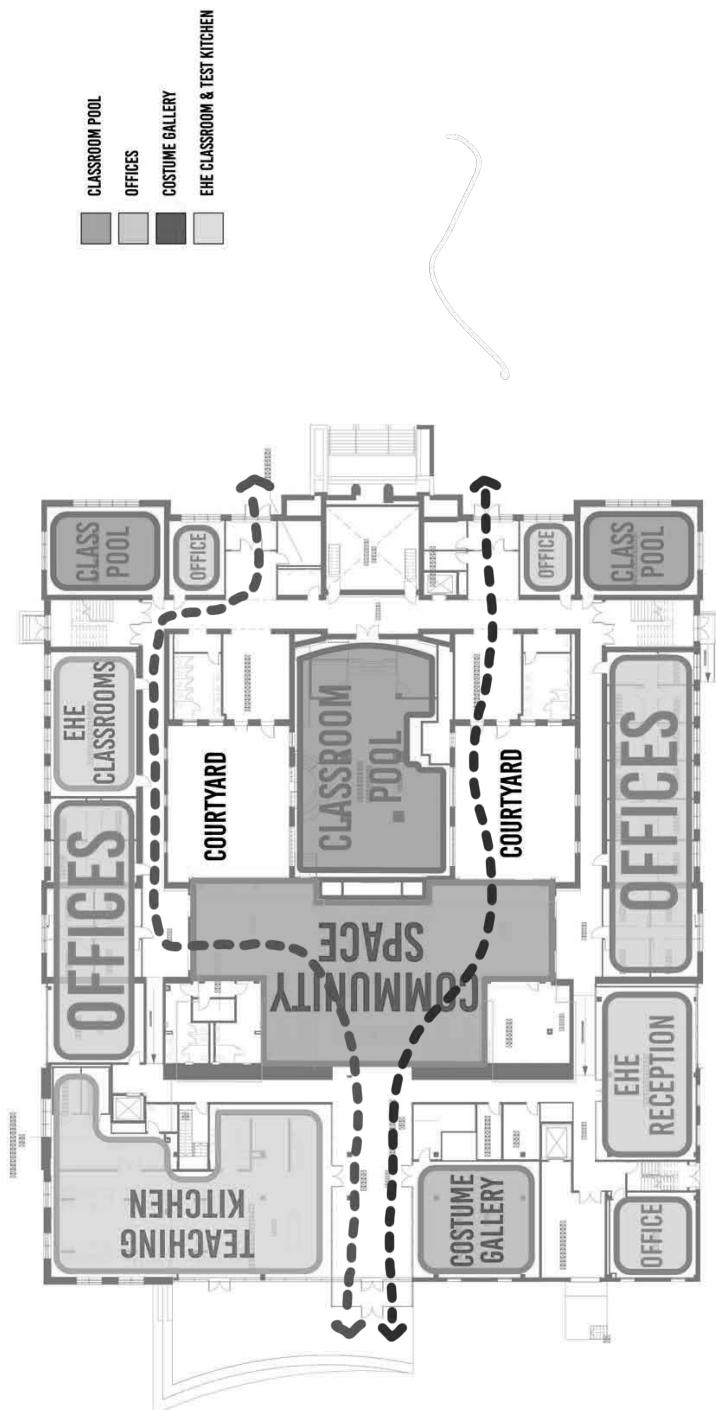
SCHOOLLEY CALDWELL + EVOKE STUDIO ARCHITECTURE | THE OHIO STATE UNIVERSITY | CAMPBELL HALL RENOVATIONS



**EAST PLAZA**



# 1ST FLOOR





# COMMUNITY SPACE

SCHODLEY CALDWELL + EVOKE STUDIO ARCHITECTURE | THE OHIO STATE UNIVERSITY | CAMPBELL HALL REVOLUTIONS



**SUMMARY OF ACTIONS TAKEN**

*May 18, 2023 – Finance & Investment Committee Meeting*

**Voting Members Present:**

Tom B. Mitevski  
James D. Klingbeil  
John W. Zeiger

Lewis Von Thaer  
Pierre Bigby  
Tanner R. Hunt

Amy Chronis

**Member Present via Zoom:**

Kent M. Stahl

**Members Absent:**

Gary R. Heminger  
Michael Kiggin  
Hiroyuki Fujita (ex officio)

The Finance & Investment Committee of The Ohio State University Board of Trustees convened on Thursday, May 18, 2023, in person in the Longaberger Alumni House on the Columbus campus and virtually over Zoom. Committee Chair Tom Mitevski called the meeting to order at 9:57 a.m.

**PUBLIC SESSION**

***Items for Discussion***

1. **University Financial Scorecards:** Michael Papadakis, Kris Devine, and Vinny Tammaro reviewed the financial scorecards for the consolidated enterprise, university and OSUWMC for the third quarter of FY 2023 and highlighted areas of success and those in need of continued monitoring as we move through the final quarter of FY 2023.  
(See Attachment LXXXIV for background information, page 2121)
2. **FY24 Interim Operating Budget:** Michael Papadakis, Kris Devine and Vinny Tammaro presented on the interim operating budget and interim capital and Ohio State Energy Partners capital plans. The interim operating budget will cover the time period of July 1 to August 31, 2023. As background, the State of Ohio Biennial Budget, which provides higher education funding, is still pending in the General Assembly. The approval of the interim budget allows the university to continue to operate while the state budget is being finalized.  
(See Attachment LXXXV for background information, page 2124)
3. **FY24 Interim Capital Investment Plan and FY24 Interim Ohio State Energy Partners Capital Plan:** The final FY 2024 operating budget and capital investment plan will be finalized and adopted at the August 2023 Board of Trustees meeting.  
(See Attachment LXXXVI for background information, page 2132)



## THE OHIO STATE UNIVERSITY

4. **Advancement Update:** Michael Eicher provided updates on the *Time and Change* campaign, fiscal year, and *Scarlet & Gray Advantage* fundraising progress. The Foundation Report includes the establishment of endowments totaling \$23M. Eight naming resolutions will be presented on the consent agenda.

(See Attachment LXXXVII for background information, page 2134)

### ***Items for Action***

5. **Approval of Minutes:** No changes were requested to the February 16, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

6. **Resolution No. 2023-114, Approval of Interim Operating Budget for Fiscal Year 2024:**

**Synopsis:** Authorization and acceptance of the Interim Capital Investment Plan for the fiscal year ending June 30, 2024, is proposed.

WHEREAS The State of Ohio Biennial Budget for State Fiscal Years 2024 and 2025, including funding levels for state institutions of higher education, is still pending in the Ohio General Assembly; and,

WHEREAS the university has not yet finalized its operating budget for Fiscal Year 2024; and

WHEREAS the Interim Capital Investment Plan will allow the university to begin or continue capital projects

in support of strategic goals during the period from July 1, 2023 through August 31, 2023; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding; and

WHEREAS the final fiscal year 2024 Capital Investment Plan will be presented for consideration at the August 2023 Board of Trustees meeting:

**NOW THEREFORE**

**BE IT RESOLVED**, That the Board of Trustees hereby approves the Interim Capital Investment Plan for the fiscal year ending June 30, 2024; and

**BE IT FURTHER RESOLVED**, That any request for authorization to proceed with any project contained in these recommendations must be submitted individually by the university for approval by the Board of Trustees, as provided for by Board policy.

7. **Resolution No. 2023-115, Approval of Interim Capital Investment Plan for Fiscal Year 2024:**

**Synopsis:** Approval of Ohio State Energy Partners LLC ("OSEP") fiscal year 2024 interim capital improvements plan and authorization for OSEP to make capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement"), is proposed.

WHEREAS the Agreement requires, OSEP to annually submit a utility system Capital Improvement Projects plan ("OSEP CIP") for university approval; and



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WHEREAS the OSEP CIP includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2023; and

WHEREAS the university has not finalized its operating budget or capital investment plan for fiscal year 2024; and

WHEREAS it is necessary to begin or continue these time-sensitive utility systems projects until the fiscal year operating and capital plans are finalized and adopted; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvement projects, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the utility system capital improvement projects will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the projects and the projects' alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance & Investment Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

### NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the fiscal year 2024 interim OSEP CIP as outlined in the attached materials; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes OSEP to proceed with this fiscal year 2024 capital improvements to the Utility System as outlined in the attached materials.

(See Appendix LXXXIII for background information, page 2323)

8. Resolution No. 2023-115, Approval of Ohio State Energy Partners Utility System Interim Capital Improvements Plan for Fiscal Year 2024:

#### Utility System Life-Cycle Renovation, Repair and Replacement Projects Utility System Expansion and Extension Projects

Synopsis: Approval of Ohio State Energy Partners LLC ("OSEP") fiscal year 2024 interim capital improvements plan and authorization for OSEP to make capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement"), is proposed.

WHEREAS the Agreement requires, OSEP to annually submit a utility system Capital Improvement Projects plan ("OSEP CIP") for university approval; and

WHEREAS the OSEP CIP includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2023; and

WHEREAS the university has not finalized its operating budget or capital investment plan for fiscal year 2024; and



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WHEREAS it is necessary to begin or continue these time-sensitive utility systems projects until the fiscal year operating and capital plans are finalized and adopted; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvement projects, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the utility system capital improvement projects will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the projects and the projects' alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance & Investment Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

### NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the fiscal year 2024 interim OSEP CIP as outlined in the attached materials; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes OSEP to proceed with this fiscal year 2024 capital improvements to the Utility System as outlined in the attached materials.

(See Appendix LXXXIV for background information, page 2325)

9. Resolution No. 2023-119, Approval of Tuition Waiver for Students Participating in Study Abroad Programs Through Third-Party Provider or Direct Enrollment:

Synopsis: Waiver of tuition for Ohio State students who enroll in university-approved third-party provider or direct enrollment study abroad programs for Fiscal Year 2024 and Fiscal Year 2025 is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports academic programs that meet the needs of Ohio State students; and

WHEREAS Ohio State students who participate in study abroad programs through third-party providers or direct enrollment are required to pay tuition to the host institution; and

WHEREAS students benefit from continued enrollment at Ohio State during study abroad, which allows them to earn Ohio State credit, access financial aid and receive support when needed in other circumstances; and

WHEREAS Ohio State has, since Fiscal Year 2015, requested and received a tuition waiver for approved third-party provider or direct enrollment study abroad programs from the Board of Trustees and the Ohio Department of Higher Education (ODHE) so that students avoid two tuition payments during study abroad; and

WHEREAS the university seeks to continue the study abroad tuition waiver, but the current waiver expires after June 30, 2023; and



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WHEREAS the Ohio Department of Higher Education requires a Board of Trustees resolution to consider a new tuition waiver per Ohio Revised Code and ODHE directive 2009-011:

### NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves to waive tuition and fees at The Ohio State University for students enrolled in a third-party provider or direct enrollment study abroad program and to allow the students to remain enrolled at the university while participating in these programs; and

BE IT FURTHER RESOLVED, That this approval will become effective for all semesters and terms, beginning July 1, 2023, through June 30, 2025; and

BE IT FURTHER RESOLVED, That the administration will seek approval of a tuition waiver from the Ohio Department of Higher Education for state Fiscal Years 2024 and 2025.

(See Appendix LXXXVII for background information, page 2334)

**10. Resolution No. 2023-120, Amendment to the Authorization for the Issuance of Additional General Receipts Obligations and Authorization of Multiyear Debt Issuance Program II of The University:**

Synopsis: Amendment to the authorization for issuance of additional general receipts obligations and authorization of Multiyear Debt Issuance Program II to increase the aggregate principal amount that can be issued thereunder, is proposed.

WHEREAS this Board of Trustees (the "Board") of The Ohio State University (the "University") adopted a resolution dated August 19, 2021, titled "Authorization for the Issuance of Additional General Receipts Obligations and Authorization of Multiyear Debt Issuance Program II of the University" (the "Program II Resolution") wherein this Board, among other things, authorized the issuance of Senior Obligations and Subordinated Obligations of the University in an aggregate principal amount not to exceed \$800 million (\$800,000,000) by no later than June 30, 2025; and

WHEREAS the University has issued \$600 million of Senior Obligations pursuant to such Program II Resolution of the \$800 million authorized thereby; and

WHEREAS the Board has determined that it is in the best interests of the University to increase the total authorized aggregate principal amount of Obligations, in one or more series, to \$1.0 billion to be issued by no later than June 30, 2025, which amount is composed of (i) the \$800 million authorized by the Program II Resolution, of which \$200 million remains unissued, and (ii) an additional \$200 million, resulting in a total of \$400 million authorized to be issued after the date hereof and on or before June 30, 2025, for the purposes of financing, on an interim or permanent basis, the costs of University Facilities and paying costs and expenses associated with the issuance of such Obligations; and

WHEREAS this Board wishes to amend the Program II Resolution for such purpose, with all terms used herein and not otherwise defined having the respective meanings given them in the Program II Resolution:

### NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the second paragraph of the Program II Resolution be amended to read as follows, with the additions thereto shown below being underlined and deletions thereto shown below being struck through:



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BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby authorizes the issuance of Obligations in an aggregate principal amount not to exceed \$800 million \$1.0 billion, for the purposes as set forth in the recitals to this Program II Resolution; provided, however, that the foregoing limitation on the amount of Obligations that may be issued shall not apply to (i) any Bonds or Notes authorized to be issued under this Program II Resolution to retire or refund any Obligations previously issued under the Program

Resolution, this Program II Resolution or any other Outstanding Obligations listed on Schedule 1 attached hereto and made a part hereof, or (ii) any capital lease or other type of indebtedness that does not constitute an Obligation as defined in the Indenture and is not issued pursuant to the Indenture, and, (iii) provided, further, that any Obligation or indebtedness described in (i) and (ii) above shall be excluded for purposes of calculating the total amount of Obligations issued pursuant to the authorization provided in this Program II Resolution; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that Schedule 1 attached to the Program II Resolution be amended to read as set forth on Schedule 1 attached hereto; and

BE IT FURTHER RESOLVED, That no further amendment, change, or modification of any kind whatsoever to the Program II Resolution is intended to be made thereto other than that which is expressly stated in the foregoing paragraph; and

BE IT FURTHER RESOLVED, That the Program II Resolution and this resolution shall be read together as one document, which may be referred to as the "Amended Program II Resolution"; and

BE IT FURTHER RESOLVED, That any outstanding obligations or other obligations issued or to be issued under the authority of the Program II Resolution or the Amended Program II Resolution shall remain in full force and effect and continue to be secured in accordance with their original terms.

(See Appendix LXXXVIII for background information, page 2335)

11. Resolution No. 2023-121, Authorization for Designated Officials to Buy, Sell, Assign and Transfer, also to Deposit or Withdraw Funds from Bank and Investment Accounts, to Designate Depositories and to Execute Treasury-and Insurance-Related Agreements:

Synopsis: Authorization for designated officials to buy, sell, assign and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of The Ohio State University, to designate depositories, and to execute treasury and insurance related agreements, is proposed.

WHEREAS designated officials of the university buy, sell, assign and transfer stocks, bonds and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University; and

WHEREAS designated officials of the university are responsible for the procurement and management of the university's insurance programs:

### NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the university Treasurer and/or the university Senior Vice President for Business and Finance or their designees to buy, sell, assign and transfer any and all stocks, bonds, evidences of interest and/or indebtedness,



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rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the university Treasurer and/or the university Senior Vice President for Business and Finance or their designees be authorized to designate various financial institutions as depositories and/or custodians for The Ohio State University, and to open and maintain accounts and enter into agreements at institutions providing financial products and services in the name of The Ohio State University; to engage in and sign agreements for bank financing, underwriting, brokerage, leasing,

equipment financing, deposits, foreign currency exchange, hedging vehicles including forwards, futures, swaps and options, financial advisory services; and

BE IT FURTHER RESOLVED, That the university Treasurer and/or the university Senior Vice President for Business and Finance or their designees be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances, electronic fund transfers or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit, or other instruments owned or held by the university for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn, or endorsed by the university; and

BE IT FURTHER RESOLVED, That the university Treasurer and/or the university Senior Vice President for Business and Finance or their designees be authorized to engage in insurance-related transactions and sign insurance-related agreements to ensure coverage that best fits the needs of The Ohio State University to include, but not be limited to, insurance carrier, consulting and broker agreements, emergency response services, and third-party claim administrator contracts.

(See Appendix LXXXIX for background information, page 2336)

### 12. Resolution No. 2023-122, Appointment to the Self-Insurance Board:

Synopsis: Appointment of members to the Self-Insurance Board is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President;

WHEREAS the terms of members L. Arick Forrest, MD, Reed Fraley, James H. Gilmour, Michael P. Leach, Cynthia A. Powell, CPA, and Andrew Thomas, MD expire on June 30, 2023; and

WHEREAS four members serve as members of the Self-Insurance Board based upon their position at Ohio State:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approve that the following individuals be reappointed as members of the Self-Insurance Board effective July 1, 2023 for the terms specified below:

Michael P. Leach, term ending June 30, 2026 (reappointment)  
Cynthia A. Powell, CPA, term ending June 30, 2025 (reappointment)



## THE OHIO STATE UNIVERSITY

BE IT RESOLVED, That the Board of Trustees hereby approve the appointment of the following ex officio, voting members of the Self-Insurance Board effective July 1, 2023:

President, Faculty Group Practice (L. Arick Forrest, MD)  
Chief Financial Officer, Wexner Medical Center (Vincent Tammaro)  
Chief Clinical Officer, Wexner Medical Center (Andrew Thomas, MD)  
Treasurer, Ohio State University (Jake Wozniak)

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

**13. Resolution No. 2023-123, Authorization of the Second Amendment to the First Amended and Restated Long-Term Lease and Concession Agreement:**

### FOR THE OHIO STATE UNIVERSITY UTILITY SYSTEM

Synopsis: Authorization of that certain Second Amendment to First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System, including authorization to specify the calculation of federal and state tax fees paid to the Concessionaire, is proposed.

WHEREAS The Ohio State University (the "University") has a long-term commitment to sustainability and the reduction of its impact on the environment, and the Board of Trustees of the University (the "Board") and the president of the University (the "President") believe the Concession Agreement (as defined below), which imposes certain sustainability obligations on the lessee and concessionaire thereunder, is a critical component of that commitment; and

WHEREAS the University and Ohio State Energy Partners LLC, a Delaware limited liability company (the "Concessionaire"), previously entered into a First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018 (the "Concession Agreement"), pursuant to which the Concessionaire leased from the University certain University utility facilities and utility system land, and obtained a grant from the University for the exclusive right to operate, maintain, possess, control and improve the utility system for the term set forth therein; and

WHEREAS it is proposed that the University enter into an amendment to the Concession Agreement (the "Amendment") to provide for, among other things, the calculation of federal and state tax fees paid to the Concessionaire.

### NOW THEREFORE

BE IT RESOLVED, That the Board hereby approves that it is in the best interests of the University to enter into the Amendment with the Concessionaire and to perform the obligations arising under, or in connection with, the Amendment; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes the University (1) to enter into the Amendment with the Concessionaire, and (2) to take such actions as the President and Senior Vice President for Business and Finance ("Authorized Officers"), or either of them, deems necessary, advisable or appropriate to perform obligations under the Amendment, such Authorized Officer's taking of such action to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes and directs the Authorized Officers, or either of them, (1) to negotiate, execute, acknowledge and deliver the Amendment on such terms as any Authorized Officer deems necessary, advisable or appropriate, with such



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Authorized Officer's execution thereof to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof, and (2) to take such actions as any Authorized Officer deems necessary, advisable or appropriate to perform the obligations under the Amendment, with such Authorized Officer's taking of such action to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

BE IT FURTHER RESOLVED, That all actions previously taken by any Authorized Officer or employee of the University, by or on behalf of the University in connection with the Amendment, be, and each of the same hereby is, adopted, ratified, confirmed and approved in all respects; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were

in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

(See Appendix XC for background information, page 2337)

14. Resolution No. 2023-124, Approval of the University Foundation Report:

Synopsis: Approval of the University Foundation Report as of March 31, 2023, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and WHEREAS this report includes: (i) the establishment of one (1) endowed chair: The College of Engineering Endowed Chair; three (3) endowed professorships: the Endowed Professorship in Internal Medicine Research, the Endowed Professorship for Research in Internal Medicine, the Dr. Lee E. Shackelford Professorship in Psychiatry and Behavioral Health; one (1) designated professorship: the Berry's Blooms Designated Professorship; two (2) endowed professorship funds: the Timashev Professorship Fund in the College of Engineering, the Timashev Professorship Fund in the Max M. Fisher College of Business; eight (8) scholarships as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; and twenty-nine (29) additional named endowed funds; (ii) the revision of thirteen (13) named endowed funds; (iii) the closure of two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves The Ohio State University Foundation Report as of March 31, 2023.

(See Appendix XCI for background information, page 2338)

15. Resolution No. 2023-125, Naming of the Stamps Eminence Scholarship Program:

IN HONORS & SCHOLARS CENTER

Synopsis: Approval for the naming of the Eminence Fellows Program in Honors & Scholars, is proposed.



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WHEREAS The Eminence Fellows Program is a unique, four-year journey of academic rigor, service and leadership providing extraordinary opportunities and support for students that want to make a positive contribution to the world; and

WHEREAS the mission of the Eminence Fellows Program is to ensure that each Fellow maximizes their personal, professional and civic growth through an inclusive and supportive program that prepares them for their next steps as a changemaker; and

WHEREAS The Strive Foundation has provided significant contributions to the Honors & Scholars Center; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

### NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of The Strive Foundation's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the next five years the aforementioned program be named the Stamps Eminence Scholarship Program.

#### 16. Resolution No. 2023-126, Naming of NetJets Landing:

Synopsis: Approval for the naming of the Ohio State Loge Club and Northwest Suites area in Ohio Stadium, located at 411 Woody Hayes Drive, is proposed.

WHEREAS Ohio Stadium is a historic, 100-year-old facility and one of the most recognizable landmarks in all of college athletics;

WHEREAS the Loge Club and Northwest Suites includes 15 suites, 44 loge boxes and a club area exclusive to loge box owners and their guests on football game days;

WHEREAS the Loge Club and Northwest Suites serves as a first-class rental space for private events;

WHEREAS NetJets Inc. has provided significant contributions to the Department of Athletics; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

### NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of NetJets Inc.'s philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that from July 1, 2023 – June 30, 2030 the aforementioned spaces be named NetJets Landing.

#### 17. Resolution No. 2023-127, Naming of the Sarah Ross Soter Women's Health Research Neighborhood:

### IN THE PELOTONIA RESEARCH CENTER

Synopsis: Approval for the naming of the 5TH floor left neighborhood (5130) in the Pelotonia Research Center, located at 2255 Kenny Road, is proposed.



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WHEREAS The Pelotonia Research Center will create hubs for groundbreaking, interdisciplinary research and foster collaborative and innovative research that addresses society's biggest challenges; and

WHEREAS a new program focused on women's health research will unite experts and leverage the strengths and breadth of Ohio State to collaborate across disciplines to conduct research and make discoveries that rapidly translate to clinical trials and patient care; and

WHEREAS Sarah Ross Soter has provided significant contributions to The Ohio State University and Enterprise for Research, Innovation and Knowledge which have spurred significant progress across many areas of human health, improving lives and the standard of care; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

### NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Sarah Ross Soter's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative

Code, that for the life of the physical facility the aforementioned space be named the Sarah Ross Soter Women's Health Research Neighborhood.

18. Resolution No. 2023-128, Naming of the Sarah Ross Soter Women's Health Research Program:

Synopsis: Approval for the naming of the women's health research program at The Ohio State University College of Medicine, is proposed.

WHEREAS The College of Medicine, one of the largest and most diverse academic medical centers in the country, combines innovative medical education with cutting-edge research and science-based patient care to train physicians and health care professionals; and

WHEREAS the program will be devoted to translational research, fueling groundbreaking research, accelerating successful new treatments for women, creating and bringing to women new therapies to prevent and treat diseases that burden them more frequently and severely, and building a better future for women's health overall; and

WHEREAS Sarah Ross Soter has provided significant contributions to The Ohio State University College of Medicine; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

### NOW THEREFORE

BE IT RESOLVED, that in acknowledgement of Sarah Ross Soter's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that the women's health research program be named The Sarah Ross Soter Women's Health Research Program.

19. Resolution No. 2023-129, Naming of Internal Spaces:

Synopsis: Approval for the naming of internal spaces in The Ohio State University Wexner Medical Center James Outpatient Care facility, to be located at 2121 Kenny Road, is proposed.



## THE OHIO STATE UNIVERSITY

WHEREAS The James Outpatient Care facility will provide convenient access to state-of-the-art health services for The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (OSUCCC – James) patients; and

WHEREAS the facility will include a variety of services supporting the OSUCCC – James program; and

WHEREAS Cameron and Molly Mitchell have provided significant contributions to the OSUCCC – James and the James Outpatient Care facility; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy, and if at any time following the approval of the naming, circumstances change so that the continued use of the name may compromise the integrity or reputation of the University, the University may remove the name with the approval of the President and the Board of Trustees and notification of the donor, if possible:

### NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:

- Cameron and Molly Mitchell Imaging Waiting Room (2200)

### 20. Resolution No. 2023-130, Naming of Internal Spaces:

#### IN THE INTERDISCIPLINARY HEALTH SCIENCES CENTER

Synopsis: Approval for the naming of internal spaces in the Interdisciplinary Health Sciences Center, located at 1645 Neil Avenue, is proposed.

WHEREAS the Interdisciplinary Health Sciences Center provides upgraded and flexible facilities to create a collaborative campus for interprofessional education throughout the College of Medicine and the Health Science colleges; and

WHEREAS through immersive interdisciplinary opportunities and next-generation educational technologies, future physicians and health science professionals will enrich their knowledge, experience and professional connections, so they may effectively lead wherever they establish their practice; and

WHEREAS Dr. David H. and Suzanne Levine and Dr. Michael and Susan Patzakis have provided significant contributions to the College of Medicine and the Interdisciplinary Health Sciences Center; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming policy:

### NOW THEREFORE

BE IT RESOLVED, that in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:



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- Generous gift from David H. Levine, MD, in memory of Suzanne Barclay Levine, RN, MS (285)
- Dr. Michael and Susan Patzakis Conference Room (372)

### 21. Resolution No. 2023-131, Naming of the Bill Mitsch Wetland Collection Room:

#### IN THE HEFFNER WETLAND RESEARCH AND EDUCATION BUILDING

Synopsis: Approval for the naming of the Conference Room (Room 101) in the Heffner Wetland Research and Education Building, located at 352 W Dodridge St, is proposed.

WHEREAS The College of Food, Agricultural, and Environmental Sciences (CFAES) works to sustain life every day through teaching, research, and extension statewide on all of our campuses; and

WHEREAS the Heffner Wetland Research and Education building provides analytical and teaching laboratories, classrooms, and meeting spaces for students and staff involved in the School of Environment and Natural Resources' aquatics program; and

WHEREAS During his professorship at the School of Environment and Natural Resources, Dr. Mitsch served as major advisor for more than 70 MS and PhD students, including many who completed research in the wetlands and labs; and

WHEREAS Dr. William Joseph Mitsch has provided invaluable service to the Environment and Natural Resources' wetland program as a retired Professor Emeritus and Founding Director of the Wilma H. Schiermeier Olentangy River Wetland Research Park, including donating his personal copies of theses and dissertations; and

WHEREAS Friends of the Olentangy Wetlands made significant contributions in honor of Dr. Mitsch to the Wilma H. Schiermeier Olentangy River Wetland Research Park; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

#### NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Friends of the Olentangy Wetlands' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Bill Mitsch Wetland Collection Room.

### 22. Resolution No. 2023-132, Naming of Internal Space:

#### IN THE FRANK STANTON VETERINARY SPECTRUM OF CARE CLINIC

Synopsis: Approval for the naming of the exam room 5 (Room 177) in the Frank Stanton Veterinary Spectrum of Care Clinic, located at 655 Vernon L Tharp St, is proposed.

WHEREAS the College of Veterinary Medicine is consistently recognized as a leading veterinary education and research program and is among the largest of its kind, uniquely located in a heavily populated urban area surrounded by a strong rural and agricultural base; and

WHEREAS the veterinary primary care clinic will serve as a hands-on clinical training opportunity for veterinary students and support the continuum of clinical training and Spectrum of Care education that results in more confident and competent veterinary graduates; and



## THE OHIO STATE UNIVERSITY

WHEREAS John and Barbara Morrison have provided significant contributions to the Frank Stanton Veterinary Spectrum of Care Clinic; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

### NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of John and Barbara Morrison's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named "In Memory of all our animals - from our 1,000 lb. horse Hollywood to our 9lb. cat Angelo. John & Barbara Morrison OSU '66."

23. Resolution No. 2023-116, Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts:

#### **APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS EAST HOSPITAL – 4TH FLOOR OR UPGRADES**

#### **APPROVAL TO INCREASE PROFESSIONAL SERVICES CONTRACTS** WATERMAN – MULTISPECIES ANIMAL LEARNING CENTER (MALC)

#### **APPROVAL TO INCREASE CONSTRUCTION CONTRACTS** CAMPBELL HALL RENOVATION BIOMEDICAL AND MATERIALS ENGINEERING COMPLEX 2

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts and enter into construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
East Hospital – 4 <sup>th</sup> Fl OR Upgrades	\$1.9M	\$20.4M	\$22.3M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the University desires to increase professional services contracts for the following project; and

	Prof. Serv. Approval Requested	Total Requested	
Waterman – Multispecies Animal Learning Center	\$0.9M	\$0.9M	Fundraising University funds



**THE OHIO STATE UNIVERSITY**

University  
debt

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following projects; and

Biomedical and Materials Engineering Complex Phase 2	\$76.4M	\$76.4M	Fundraising University debt State funds
Campbell Hall Renovation	\$49.0M	\$49.0M	Fundraising University funds State funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans.

**NOW THEREFORE**

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix LXXXV for background information, page 2328)

**24. Resolution No. 2023-117, Approval for Purchase of Real Property:**

Synopsis: Authorization to purchase property from the City of Columbus described as West Norwich Avenue between Perry Street and Tuttle Park Place, Columbus, Ohio and being approximately 0.1 acres of land.

WHEREAS at the request of the university, the City of Columbus has offered to transfer at no cost the above described street, subject to approval of the sale by the City of Columbus Council; and

WHEREAS the purchase of this property aligns the ownership with the present operating conditions:

**NOW THEREFORE**

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the purchase of the aforementioned property upon the terms outlined above and any additional terms and conditions deemed to be in the best interest of the university.

(See Appendix LXXXVI for background information, page 2332)



**Action:** Upon the motion of Mr. Mitevski, seconded by Mr. Von Thaer, the committee adopted the foregoing motions by voice vote with the following members present and voting: Mr. Mitevski, Mr. Klingbeil, Mr. Zeiger, Mr. Von Thaer, Mr. Bigby, Mr. Hunt, Ms. Chronis, and Mr. Stahl.

**Written Reports**

In the public session materials, there were three written reports shared for the committee to review:

- a. FY 23 Interim Financial Report (See Attachment LXXXVIII for background information, page 2139)
- b. Detailed Foundation Report (See Attachment LXXXIX for background information, page 2145)
- c. Major Project Updates (See Attachment XC for background information, page 2206)

**EXECUTIVE SESSION**

It was moved by Mr. Mitevski, and seconded by Mr. Von Thaer, that the committee recess into executive session to discuss to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Mitevski, Mr. Klingbeil, Mr. Zeiger, Mr. Von Thaer, Mr. Bigby, Mr. Hunt, Ms. Chronis, and Mr. Stahl.

The committee entered executive session at 10:32 a.m. and adjourned at 11:55 a.m.

## CONSOLIDATED FINANCIAL SCORECARD

Enterprise Operating Activity				FYTD Actual				FYTD Plan				Status			
1. Sources		\$7.1B			\$6.7B				\$6.7B				106%		
2. Uses		\$6.6B			\$6.2B				\$6.2B				105%		
3. Sources less Uses		\$503.3M			\$448.0M				\$448.0M				112%		
Capital Projects / Financing				FYTD Actual				FYTD Plan				Status			
1. Capital Spend Activity		\$789M			\$853M				\$853M				92%		
2. Debt Service & Financing Activity <small>(Debt Service includes principal repayment)</small>		\$195M			\$203M				\$203M				96%		
Liquidity				FY23 Q3				Target				Status			
1. Operating Liquidity - Days Cash on Hand		117			Policy > 90 Days				Policy > 90 Days				Stable		
2. Total Enterprise Liquidity - Days Cash on Hand		214			> 180 Days				> 180 Days				Stable		
Investment Performance															
Operating Funds				FY23 Q3				Benchmark				Status			
FYTD Performance		2.19%			1.53%				1.53%				+0.66%		
3-Year Performance		1.26%			0.35%				0.35%				+0.91%		
Long Term Investment Pool				FY23 Q3				Benchmark				Status			
FYTD Performance		4.30%			0.40%				0.40%				+3.90%		
3-Year Performance		13.60%			10.40%				10.40%				+3.20%		
Institutional Financial Metrics															
1. Credit Rating		Aa1 / AA / AA+			Aa1 / AA / AA+				Aa1 / AA / AA+				Stable		
2. Debt Service to Operating Expenses (OpEx)		2.5%			< 4.0%				< 4.0%				Stable		
3. Debt Service Coverage (EBIDA/DS)		5.1x			Target				Target				Stable		
4. Cash & Investments to OpEx		1.21x			FYE 22				FYE 22				Stable		
					FYE 23 Forecast				FYE 22				Stable		

## UNIVERSITY FINANCIAL SCORECARD

University Operating Activity		FYTD Actual	FYTD Plan	Status
1. Sources		\$3.2B	\$3.2B	101%
2. Uses		\$3.0B	\$3.0B	100%
3. Sources less Uses		\$194.8M	\$170.8M	114%
Revenue Drivers		FYTD Actual	FYTD Plan	Status
1. Enrollment - summer, autumn, spring		149,187	152,292	98%
2. Credit Hours - summer, autumn, spring		1,860,346	1,899,659	98%
3. Tuition and Fees, gross		\$1,066.2M	\$1,063.9M	100%
4. Total Grants and Contracts (Exchange & Non-Exchange)		\$763.4M	\$686.5M	111%
5. State Operating Support		\$381.2M	\$370.9M	103%
6. LTPP Distributions		\$260.8M	\$264.6M	99%
7. Advancement Cash Receipts		\$96.2M	\$124.5M	77%
8. Net Contribution from Auxiliary Enterprises		\$3.8M	\$32.7M	11%
Performance Metrics		Current Year	Prior Year	Status
1. New first year student retention		93.4%	94.0%	99%
2. Four year graduation rate		72.3%	70.8%	102%
3. Six year graduation rate		88.1%	88.0%	100%

## MEDICAL CENTER FINANCIAL SCORECARD

Medical Center Operating Activity		FYTD Actual	FYTD Plan	Status
1. Sources		\$3.0B	\$2.9B	101%
2. Uses		\$2.7B	\$2.6B	103%
3. Sources less Uses		\$245.7M	\$293.3M	84%
4. OSUP Sources less Uses		\$26.1M	\$30.8M	85%
Revenue Drivers		FYTD Actual	FYTD Plan	Status
1. Patient Admissions	45,101	46,731		97%
2. Patients in Inpatient Beds	57,519	57,802		100%
3. Patient Discharges	45,468	46,814		97%
4. Total Surgeries	41,664	38,817		107%
5. Outpatient Visits	1,340,960	1,445,075		93%
6. ED Visits	89,309	86,385		103%
Performance / Activity Metrics		FYTD Actual	FYTD Plan	Status
1. Adjusted Admissions	100,883	96,356		105%
2. Operating Revenue / Adjusted Admit	\$29,315	\$30,445		96%
3. Expense / Adjusted Admit	\$27,150	\$27,696		98%
4. Operating EBITDA Margin	11.7%	11.4%		103%
5. Liquidity Days Cash on Hand	155.9 Days	130.0 Days	Stable	
6. Debt Service Coverage	5.9x	5.8x	Stable	

# FY 2024 Interim Operating Budget

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Michael Papadakis, Senior Vice President and CFO  
Vincent Tammaro, Vice President and CFO OSUWMC  
Kris Devine, Deputy CFO & Vice President of Operations

Finance & Investment Committee | May 18, 2023

## Why do we need an interim budget?

- The State of Ohio Biennial Budget for State Fiscal Years (FY) 2024 and 2025, which includes funding for state institutions of higher education is still pending in the Ohio General Assembly. The state budget solidifies state subsidy and in-state undergraduate tuition parameters.
- An interim budget allows the university to continue to operate and advance the academic and healthcare missions during the period from July 1, 2023, through August 31, 2023, prior to the time that the FY2024 operating budget is finalized and adopted at the August 2023 Board of Trustees meeting.

# University Sources & Uses: Historical and FY 2024 Plan

Sources \$ in thousands	FY 2022 Actual	FY 2023 Forecast	FY 2024 Plan
Tuition & Fees, gross	\$ 1,271,606	\$ 1,323,030	\$ 1,376,956
State Share of Instruction	\$ 403,957	\$ 417,215	\$ 421,387
State Line Item Appropriations	\$ 89,685	\$ 91,441	\$ 94,756
Exchange Grants & Contracts	\$ 814,074	\$ 871,751	\$ 892,820
Non-Exchange Grants & Contracts	\$ 253,603	\$ 130,331	\$ 107,380
Sales & Services - Auxiliaries, gross	\$ 407,181	\$ 452,451	\$ 456,549
Sales & Services - ED Depts	\$ 197,121	\$ 229,520	\$ 216,517
Gifts - Current Use	\$ 174,362	\$ 143,564	\$ 166,000
Endowment Distributions	\$ 323,532	\$ 347,727	\$ 363,182
Interest Income	\$ 43,111	\$ 39,467	\$ 59,075
Other Operating Revenues	\$ 53,829	\$ 109,500	\$ 58,800
Net Transfers from OSU Health System	\$ 195,432	\$ 204,575	\$ 208,908
<b>Total Sources</b>	<b>\$ 4,227,492</b>	<b>\$ 4,360,572</b>	<b>\$ 4,422,331</b>
<b>Uses</b>			
Salaries & Benefits	\$ 2,110,481	\$ 2,245,832	\$ 2,392,170
Fee Authorization	\$ 130,040	\$ 130,348	\$ 129,350
Student Aid, gross	\$ 489,745	\$ 436,537	\$ 448,185
Supplies & Other	\$ 1,039,801	\$ 1,176,617	\$ 1,223,682
Debt Service	\$ 103,772	\$ 112,356	\$ 83,205
<b>Total Uses</b>	<b>\$ 3,873,838</b>	<b>\$ 4,101,691</b>	<b>\$ 4,276,592</b>
<b>Sources Less Uses</b>	<b>\$ 353,654</b>	<b>\$ 258,881</b>	<b>\$ 145,740</b>

# FY 2024 University Sources & Uses (Jul - Aug)

Sources \$ in thousands	Jul		Aug		Total
Tuition & Fees, gross	\$ 44,237	\$ 44,237	\$ 88,473	\$ 88,473	
State Share of Instruction	\$ 35,115	\$ 35,115	\$ 70,230	\$ 70,230	
State Line Item Appropriations	\$ 7,896	\$ 7,896	\$ 15,792	\$ 15,792	
Exchange Grants & Contracts	\$ 83,114	\$ 83,114	\$ 166,229	\$ 166,229	
Non-Exchange Grants & Contracts	\$ 13,449	\$ 13,449	\$ 26,898	\$ 26,898	
Sales & Services - Auxiliaries, gross	\$ 17,156	\$ 17,156	\$ 34,312	\$ 34,312	
Sales & Services - ED Depts	\$ 19,600	\$ 19,600	\$ 39,199	\$ 39,199	
Gifts - Current Use	\$ 14,192	\$ 14,192	\$ 28,383	\$ 28,383	
Endowment Distributions	\$ 30,265	\$ 30,265	\$ 60,530	\$ 60,530	
Interest Income	\$ 4,923	\$ 4,923	\$ 9,846	\$ 9,846	
Other Operating Revenues	\$ 4,900	\$ 4,900	\$ 9,759	\$ 9,759	
Net Transfers from OSU Health System	\$ 17,409	\$ 17,409	\$ 34,819	\$ 34,819	
<b>Total Sources</b>	<b>\$ 292,255</b>	<b>\$ 292,255</b>	<b>\$ 584,510</b>	<b>\$ 584,510</b>	
Uses					
Salaries & Benefits	\$ 198,878	\$ 198,878	\$ 397,756	\$ 397,756	
Fee Authorization	\$ 468	\$ 468	\$ 936	\$ 936	
Student Aid, gross	\$ 21,423	\$ 21,423	\$ 42,846	\$ 42,846	
Supplies & Other	\$ 104,012	\$ 104,012	\$ 208,025	\$ 208,025	
Debt Service	\$ 6,934	\$ 6,934	\$ 13,888	\$ 13,888	
<b>Total Uses</b>	<b>\$ 331,715</b>	<b>\$ 331,715</b>	<b>\$ 663,430</b>	<b>\$ 663,430</b>	
<b>Sources Less Uses</b>	<b>\$ (39,460)</b>	<b>\$ (39,460)</b>	<b>\$ (78,920)</b>	<b>\$ (78,920)</b>	

# Health System Income Statement: Historical and FY 2024 Plan

	\$ in thousands	FY 2022 Actual	FY 2023 Forecast	FY 2024 Plan
<b>Revenue</b>				
Total Operating Revenue	\$ 3,816,536	\$ 3,995,697	\$ 4,330,855	
<b>Total Operating Revenue</b>	<b>\$ 3,816,536</b>	<b>\$ 3,995,697</b>	<b>\$ 4,330,855</b>	
<b>Expenses</b>				
Salaries & Benefits	\$ 1,721,204	\$ 1,850,328	\$ 1,983,905	
Supplies	\$ 423,060	\$ 469,523	\$ 501,127	
Drugs & Pharmaceuticals	\$ 510,658	\$ 542,704	\$ 618,885	
Services	\$ 399,278	\$ 405,697	\$ 451,564	
Depreciation	\$ 187,800	\$ 218,174	\$ 242,307	
Interest	\$ 42,275	\$ 44,443	\$ 41,879	
University Overhead	\$ 74,793	\$ 74,157	\$ 78,581	
Other Expenses	\$ 59,387	\$ 68,028	\$ 71,338	
<b>Total Expenses</b>	<b>\$ 3,418,455</b>	<b>\$ 3,673,054</b>	<b>\$ 3,989,586</b>	
<b>Gain/Loss from Operations</b>	<b>\$ 398,081</b>	<b>\$ 322,643</b>	<b>\$ 341,269</b>	
Medical Center Investments	\$ (190,419)	\$ (229,071)	\$ (240,361)	
Income from Investments	\$ (726)	\$ 26,463	\$ 26,943	
Other Gains (Losses)	\$ 119,974	\$ 162,905	\$ 23,623	
<b>Excess of Revenue over Expenses</b>	<b>\$ 326,910</b>	<b>\$ 282,940</b>	<b>\$ 151,474</b>	

# FY 2024 Health System Income Statement (Jul - Aug)

	\$ in thousands	Jul	Aug	Total
<b>Revenue</b>				
Total Operating Revenue	\$ 360,905	\$ 360,905	\$ 360,905	\$ 721,809
<b>Total Operating Revenue</b>	<b>\$ 360,905</b>	<b>\$ 360,905</b>	<b>\$ 360,905</b>	<b>\$ 721,809</b>
 <b>Expenses</b>				
Salaries & Benefits	\$ 165,325	\$ 165,325	\$ 165,325	\$ 330,651
Supplies	\$ 41,761	\$ 41,761	\$ 41,761	\$ 83,521
Drugs & Pharmaceuticals	\$ 51,574	\$ 51,574	\$ 51,574	\$ 103,148
Services	\$ 37,630	\$ 37,630	\$ 37,630	\$ 75,261
Depreciation	\$ 20,192	\$ 20,192	\$ 20,192	\$ 40,385
Interest	\$ 3,490	\$ 3,490	\$ 3,490	\$ 6,980
University Overhead	\$ 6,548	\$ 6,548	\$ 6,548	\$ 13,097
Other Expenses	\$ 5,945	\$ 5,945	\$ 5,945	\$ 11,890
<b>Total Expenses</b>	<b>\$ 332,466</b>	<b>\$ 332,466</b>	<b>\$ 332,466</b>	<b>\$ 664,331</b>
 <b>Gain/Loss from Operations</b>	<b>\$ 28,439</b>	<b>\$ 28,439</b>	<b>\$ 28,439</b>	<b>\$ 56,878</b>
Medical Center Investments	\$ (20,030)	\$ (20,030)	\$ (20,030)	\$ (40,060)
Income from Investments	\$ 2,245	\$ 2,245	\$ 2,245	\$ 4,491
Other Gains (Losses)	\$ 1,969	\$ 1,969	\$ 1,969	\$ 3,937
 <b>Excess of Revenue over Expenses</b>	<b>\$ 12,623</b>	<b>\$ 12,623</b>	<b>\$ 12,623</b>	<b>\$ 25,246</b>

# OSU Physicians Income Statement: Historical and FY 2024 Plan

\$ in thousands	FY 2022		FY 2023		FY 2024 Plan	
	Actual	Forecast	Actual	Forecast	Actual	Forecast
<b>Revenue</b>						
Net Patient Revenue	\$ 614,375	\$ 625,970	\$ 693,167			
Other Revenue	\$ 144,499	\$ 240,131	\$ 250,048			
MCI	\$ 118,155	\$ 137,253	\$ 153,934			
<b>Total Revenue</b>	<b>\$ 877,029</b>	<b>\$ 1,003,354</b>	<b>\$ 1,097,149</b>			
<b>Expenses</b>						
Provider Salaries & Benefits	\$ 595,123	\$ 601,550	\$ 653,621			
Provider Incentives	\$ 32,671	\$ 41,263	\$ 38,458			
Non-Provider Salaries & Benefits	\$ 136,829	\$ 186,741	\$ 209,951			
Other Expenses	\$ 106,445	\$ 173,801	\$ 194,345			
<b>Total Expenses</b>	<b>\$ 871,068</b>	<b>\$ 1,003,354</b>	<b>\$ 1,096,375</b>			
<b>Change in Net Assets</b>	<b>\$ 5,961</b>	<b>\$ 0</b>	<b>\$ 774</b>			

# FY 2024 OSU Physicians Income Statement

## (Jul – Aug)

	\$ in thousands	Jul	Aug	Total
<b>Revenue</b>				
Net Patient Revenue	\$ 55,901	\$ 64,286	\$ 120,186	
Other Revenue	\$ 20,165	\$ 23,190	\$ 43,355	
MCI	\$ 12,414	\$ 14,276	\$ 26,690	
<b>Total Revenue</b>	<b>\$ 88,480</b>	<b>\$ 101,752</b>	<b>\$ 190,231</b>	
<b>Expenses</b>				
Provider Salaries & Benefits	\$ 52,711	\$ 60,618	\$ 113,329	
Provider Incentives	\$ 3,101	\$ 3,567	\$ 6,668	
Non-Provider Salaries & Benefits	\$ 16,932	\$ 19,471	\$ 36,403	
Other Expenses	\$ 15,673	\$ 18,024	\$ 33,697	
<b>Total Expenses</b>	<b>\$ 88,417</b>	<b>\$ 101,680</b>	<b>\$ 190,097</b>	
<b>Change in Net Assets</b>	<b>\$ 62</b>	<b>\$ 72</b>	<b>\$ 134</b>	

## ATTACHMENT LXXXVI

FY2024-2028 Interim Capital Investment Plan  
05/18/2023

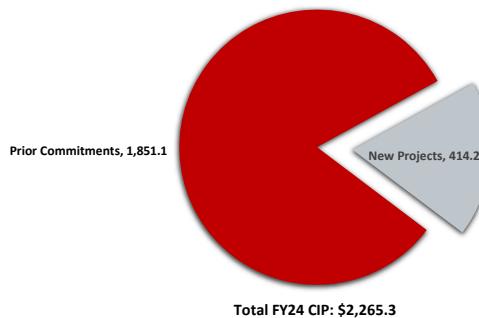


Table 1 - Prior Commitments - Remaining Spend (As of Apr. 30 Actuals)

Line	Capital Priority	Projected Capital Expenditures					\$ in Millions
		FY2024	FY2025	FY2026	FY2027	FY2028	
1	Arts District	\$ 10.1	\$ 2.7	\$ -	\$ -	\$ -	\$ 12.8
2	BMEC Phase 2	\$ 14.3	\$ 27.4	\$ 20.3	\$ 18.4	\$ 1.5	\$ 81.9
4	Bus Testing Facility	\$ 3.2	\$ 9.1	\$ 5.3	\$ 5.3	\$ 2.9	\$ 25.8
5	Campbell Hall Renovation	\$ 26.6	\$ 27.2	\$ 3.9	\$ -	\$ -	\$ 57.7
6	Cannon Drive Relocation - Phase 2	\$ 43.4	\$ 6.5	\$ 0.9	\$ -	\$ -	\$ 50.8
7	Celeste Lab Renovation	\$ 9.1	\$ 4.5	\$ 2.4	\$ -	\$ -	\$ 16.0
8	Elevator Safety Repairs and Replacements	\$ 2.8	\$ 1.6	\$ -	\$ -	\$ -	\$ 4.3
9	Energy Advancement and Innovation Center	\$ 12.8	\$ 1.0	\$ -	\$ -	\$ -	\$ 13.9
10	Newark - Founders Hall Enhancements	\$ 12.6	\$ 10.1	\$ -	\$ -	\$ -	\$ 22.7
11	Interdisciplinary Health Sciences Center	\$ 32.3	\$ 12.2	\$ 2.7	\$ -	\$ -	\$ 47.2
12	Interdisciplinary Research Facility	\$ 13.0	\$ 10.9	\$ -	\$ -	\$ -	\$ 23.9
13	Library Book Depository Phase 3	\$ 9.5	\$ 2.6	\$ -	\$ -	\$ -	\$ 12.0
14	Martha Morehouse Facility Improvements	\$ 11.5	\$ 6.1	\$ -	\$ -	\$ -	\$ 17.6
15	Jane E Heminger Hall and Newton Renovation	\$ 4.3	\$ -	\$ -	\$ -	\$ -	\$ 4.3
16	Roof Repairs and Replacements	\$ 4.0	\$ 0.2	\$ -	\$ -	\$ -	\$ 4.2
18	Vet Med - Equine Arena	\$ 3.2	\$ 6.6	\$ -	\$ -	\$ -	\$ 9.8
19	Wexner Medical Center Inpatient Hospital	\$ 329.0	\$ 269.8	\$ 225.5	\$ 91.4	\$ -	\$ 915.8
20	WMC Loading Dock Expansion and Renovation	\$ 13.5	\$ 1.3	\$ 0.5	\$ -	\$ -	\$ 15.3
22	WMC Outpatient Care New Albany	\$ 1.0	\$ 3.9	\$ -	\$ -	\$ -	\$ 4.9
23	WMC Outpatient Care Powell	\$ 3.1	\$ 0.9	\$ 6.8	\$ 7.1	\$ 1.0	\$ 19.0
24	WMC Outpatient Care West Campus	\$ 73.6	\$ 3.5	\$ -	\$ -	\$ -	\$ 77.2
25	Wooster - Fisher Aud Renovation	\$ 0.4	\$ 4.0	\$ 3.5	\$ -	\$ -	\$ 7.9
26	Roll Up Other Projects	\$ 209.8	\$ 134.1	\$ 57.3	\$ 4.9	\$ 0.0	\$ 406.1
27	Subtotal	\$ 843.2	\$ 546.4	\$ 329.2	\$ 127.0	\$ 5.4	\$ 1,851.1

FY2024-2028 Interim Capital Investment Plan  
05/18/2023

Table 2 - New Projects Beginning in FY2024

Line	Capital Priority	Projected Capital Expenditures					\$ in Millions
		FY2024	FY2025	FY2026	FY2027	FY2028	
1	Anticipated Spend for CIP Changes	\$ 10.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 10.0
2	Roll up of Small Infrastructure RDM Projects	\$ 16.6	\$ 13.7	\$ 9.5	\$ 0.1	\$ 0.0	\$ 39.9
3	Small Programmatic Cash Ready	\$ 9.1	\$ 16.9	\$ 8.0	\$ 0.4	\$ 0.0	\$ 34.4
4	WMC/COM - Roll up of Multiple Cash Ready	\$ 197.7	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 197.7
5	New Major Projects						
6	A&S - Biological Sciences Building Upgrades	\$ 0.4	\$ 2.4	\$ 5.3	\$ 4.7	\$ 2.3	\$ 15.0
7	A&S - Department of Economics Relocation	\$ 0.8	\$ 3.1	\$ 3.5	\$ 2.3	\$ 0.3	\$ 10.0
8	FAES - Multispecies Animal Learning Center - Waterman	\$ 4.2	\$ 15.3	\$ 17.4	\$ 11.2	\$ 1.7	\$ 49.8
9	VET - PET/CT Space Renovation	\$ 1.3	\$ 3.6	\$ 1.6	\$ 0.0	\$ 0.0	\$ 6.5
10	WMC - Inpatient Hospital Endo/Bronch/Admin Unshelling	\$ 8.0	\$ 18.0	\$ 1.0	\$ 0.0	\$ 0.0	\$ 27.0
11	WMC - James Cellular Therapy Lab (Polaris)	\$ 6.8	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 6.8
12	WMC - James Outpatient Care Buildout	\$ 6.8	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 6.8
13	WMC - Magnetic Resonance Linear Accelerator & Housing	\$ 6.0	\$ 4.3	\$ 0.0	\$ 0.0	\$ 0.0	\$ 10.3
14	Grand Total	\$ 267.7	\$ 77.3	\$ 46.3	\$ 18.7	\$ 4.2	\$ 414.2

Table 3 - Funding for New Projects by Type and Funding Source

Line	Unit	Local	Fundraising	Grant	Partnership/Other		University Debt	Grand Total	% By Unit	\$ in Millions	
					Partnership	Other				Def. Maint. Addressed	Def. Maint. %
1	Academic Support	\$ 62.1	\$ 31.5	\$ 0.3	\$ 0.5	\$ 15.2	\$ 109.6	\$ 26%	\$ 22.9	\$ 21%	
2	Athletics	\$ 14.3	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 14.3	\$ 3%	\$ 4.7	\$ 33%	
3	Infrastructure	\$ 13.4	\$ 0.0	\$ 8.1	\$ 0.5	\$ 3.5	\$ 25.4	\$ 6%	\$ 23.4	\$ 92%	
4	Regional Campuses	\$ 0.2	\$ 0.0	\$ 0.0	\$ 1.7	\$ 0.0	\$ 1.8	\$ 0.4%	\$ 1.4	\$ 76%	
5	Student Life	\$ 14.5	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 14.5	\$ 4%	\$ 12.0	\$ 83%	
6	Wexner Medical Center	\$ 248.6	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 248.6	\$ 60%	\$ 35.2	\$ 14%	
7	Grand Total	\$ 353.0	\$ 31.5	\$ 8.4	\$ 2.6	\$ 18.7	\$ 414.2	\$ 100%	\$ 99.6	\$ 24%	



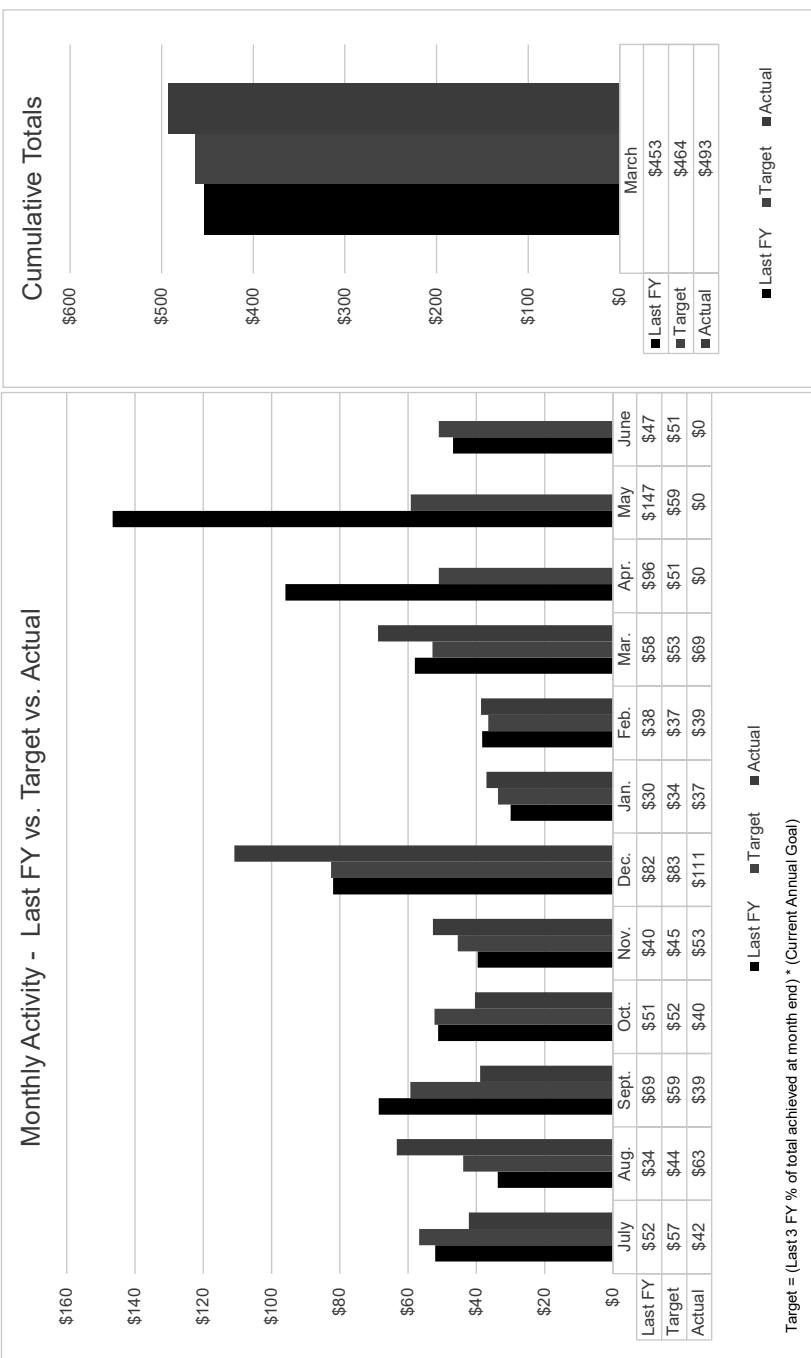
## ADVANCEMENT SCORECARD

DATA THROUGH March 31, 2023		FY23 GOAL	FY23 TO 3/31	3 FY AVERAGE TO 3/31	YTD TARGET
<b>A FISCAL YEAR MEASURES</b>					
1. GIFTS AND PLEDGES	\$625M	\$521.3M	\$453.4M	\$388.6M	112.4%
2. CASH	\$475M	\$396.7M	\$393.7M	\$332.2M	123.5%
3. TOTAL DONORS	245,000	193,230	199,052	190,728	90.9%
A. RENEWED DONORS	141,000	119,579	104,234	110,153	86.2%
B. ACQUIRED AND REACQUIRED DONORS	104,000	73,651	94,818	80,574	97.3%
<b>B EVENTS</b>					
1. CONSTITUENT ATTENDANCE ACROSS EVENTS	40,000	16,813	14,134	25,891	-
2. AVERAGE NET PROMOTER SCORE	72.0	70.18	76	72.75	-



FY2023 New Fundraising Activity Report  
**Monthly Activity**  
7/1/2022 through 3/31/2023

Monthly Activity - Last FY vs. Target vs. Actual



# Time & Change + Scarlet & Gray Advantage

Activity	
Time & Change: Student Success	\$1,249
»All Scholarships	\$608
»Undergrad-available Scholarships	\$437
»Scarlet & Gray Advantage	\$164
»Endowment	\$99
»Current Use	\$65

All activity listed in millions.

Fundraising for Scarlet & Gray Advantage began on 7/1/2021.

As of 3/31/2023

TIME  
AND  
CHANGE

THE OHIO STATE CAMPAIGN



**Overall Progress**  
from 10/1/2016 to 3/31/2023  
Time Elapsed: 81%

The Ohio State University

**703,847**  
Inspiring 1,000,000 Donors

Raising \$4,500,000,000

**\$3,903,771,125**

Fundraising Progress					
Metric	Received to Date	Goal	% of Goal	\$ from Goal	Target
New Fundraising Activity	\$3,903.77M	\$4,500.00M	87%	(\$596.23M)	\$3,530.03M
Endowment	\$843.42M	\$875.00M	96%	(\$31.58M)	\$686.39M

**Capital**      \$468.31M      \$718.50M      65%      (\$250.19M)      \$527.67M      89%      (\$59.36M)

New Fundraising Activity current target of 78% of goal based on required compound annual growth from FY2017 through FY2024  
Endowment current target of 78% of goal based on required compound annual growth from FY2017 through FY2024  
Capital current target of 73% of goal based on scheduled approval of capital projects

% of Target > = 100%  
% of Target between 95% and 100%  
% of Target < 95%

• • •



## New Fundraising Activity

from 10/1/2016 to 3/31/2023



### The Ohio State University

Overall		\$4,500,000	\$3,904,069M	\$3,530,039M		\$374,039M
Group	Unit Modified	Goal	Received to Date	Target	\$ from Target	
Colleges	Arts and Sciences (College of) Business (Fisher College of)	\$4,000,000 \$2,000,000	\$372,577M \$1,30,64M	\$313,78M \$156,89M	\$58,79M (\$26,25M)	
	Education and Human Ecology (College of)	\$60,000M	\$67,91M	\$47,07M	\$20,84M	
	Engineering (College of)	\$450,000M	\$519,69M	\$363,00M	\$66,69M	
	Food, Agricultural and Enviro Sciences (C..	\$225,000M	\$242,23M	\$176,50M	\$65,88M	
	Law (Michael E. Moritz College of)	\$50,000M	\$42,40M	\$39,22M	\$3,17M	
	Public Affairs (John Glenn College of)	\$20,000M	\$12,46M	\$15,69M	(\$3,23M)	
	Social Work (College of)	\$15,000M	\$23,35M	\$11,77M	\$12,19M	
Regional Campuses	OSU Lima	\$5,50M	\$3,04M	\$4,31M	(\$1,28M)	
	OSU Mansfield	\$6,90M	\$4,92M	\$5,41M	(\$0,50M)	
	OSU Marion	\$7,40M	\$6,56M	\$5,80M	\$0,76M	
	OSU Newark	\$20,200M	\$18,12M	\$15,85M	\$2,28M	
Academic Support Units	Athletics	\$4,000,000	\$381,10M	\$313,78M	\$67,32M	
	Libraries	\$45,000M	\$34,37M	\$35,30M	(\$0,93M)	
	Scholarship and Student Support	\$225,000M	\$202,65M	\$176,50M	\$26,15M	
	Student Life	\$25,000M	\$22,21M	\$19,61M	\$2,60M	
	Wexner Center for the Arts	\$25,000M	\$21,25M	\$19,61M	\$1,64M	
	WOSU Public Media	\$70,000M	\$71,61M	\$54,91M	\$16,70M	
Wexner Medical Center	Medical Center (Wexner)	\$1,475,000M	\$1,005,41M	\$1,157,08M	(\$151,65M)	
	Medicine (College of)	\$125,000M	\$112,07M	\$98,06M	\$14,02M	
Health Sciences Colleges	Dentistry (College of)	\$60,000M	\$43,11M	\$47,07M	(\$3,96M)	
	Nursing (College of)	\$40,000M	\$45,12M	\$31,38M	\$13,74M	
	Optometry (College of)	\$15,000M	\$12,37M	\$11,77M	\$1,10M	
	Pharmacy (College of)	\$40,000M	\$46,25M	\$31,38M	\$14,88M	
	Public Health (College of)	\$20,000M	\$32,61M	\$15,69M	\$16,92M	
	Veterinary Medicine (College of)	\$175,000M	\$187,88M	\$137,28M	\$50,60M	

Target Percentage to Date: 78%

(\$100M) \$ from Target  
% of Goal Achieved

THE OHIO STATE UNIVERSITY

**TOPIC:** Fiscal Year 2023 Interim Financial Report – March 31, 2023

**CONTEXT:** The purpose of this report is to provide an update of financial results for the nine months ending March 31, 2023.

**FINANCIAL SUMMARY**

The university's overall financial position remains strong, driven by the post-pandemic rebound. The year-to-date financial results reflect a return to normal university operations and a full college experience for our students. Operating revenues increased \$651 million in the first nine months of fiscal year 2023 compared to the first nine months of fiscal year 2022, driven primarily by strong growth in healthcare revenues, increases in all major auxiliary enterprises, higher grant and contract revenues, and increased tuition and fees. Specific impacts include:

- A \$424 million increase in healthcare revenues, reflecting strong outpatient surgical activity, service mix and practice expansion.
- A \$62 million increase in auxiliary revenues, primarily due to the return to normal operations for Business Advancement, housing and dining rate increases for new first-year students, an additional home football game and one additional premium game, and increased revenues from on-campus events.
- A \$60 million increase in grants and contracts, primarily due to increases in private grants of \$29 million, federal grants of \$24 million, and state grants of \$14 million, offset by decreases in local grants of \$7 million.
- A \$53 million increase in student tuition, due primarily to resident and non-resident rate increases and a rate increase to those undergraduate students not in the Ohio State Tuition Guarantee.

The year-to-date increase in net position was \$517 million, up \$133 million compared to the prior year. The increase is primarily due to a \$255 million increase in net investment income and an \$11 million increase in state share of instruction and appropriations, offset by a \$94 million decrease in federal COVID-19 assistance programs, \$17 million increase in net operating loss, and an \$18 million increase in interest expense. Additional details on university revenues, expenses, cash and investments and cash flows are provided below.

**Revenues**

*Student tuition and fees, net* - increased \$53 million or 6.6%, to \$865 million for the first nine months of fiscal year 2023, compared to the first nine months of fiscal year 2022, due primarily to an increase in gross tuition and other student fees of \$36 million and a decrease in scholarship allowances of \$17 million. Gross tuition and other student fees increased by \$19 million for autumn semester, \$19 million for spring semester, and decreased by \$2 million for summer semester. Autumn and spring tuition increased primarily due to resident and non-resident rate increases and a rate increase to those undergraduate students not in the Ohio State Tuition Guarantee. Summer tuition decreased \$2 million primarily due to a two-day shift in academic calendars. Scholarship allowances decreased \$17 million due primarily to decreases in HEERF financial aid to students.

*Grants and contracts* – increased \$60 million in the first nine months of fiscal year 2023 compared to the first nine months of fiscal year 2022 due primarily to increases in private grants of \$29 million, federal grants of \$24 million, and state grants of \$14 million, offset by decreases in local grants of \$7 million.

*Gifts* – decreased \$23 million over the prior year due primarily to decreases in current use gifts of \$15 million, decreases in additions to permanent endowments of \$4 million, and decreases in private capital gifts of \$4 million.

*Sales and services of auxiliary enterprises* - increased \$62 million over the prior year due primarily to a \$23 million increase in Business Advancement (Schottenstein Center, Blackwell, and Fawcett Center), a \$19 million increase in Student Life housing and dining revenues, and an \$18 million increase in Athletics revenues due to an additional home football game and one additional premium game.

*Federal COVID-19 assistance programs* – decreased \$94 million from the prior year primarily due to decreases in HEERF grants to students of \$57 million; HEERF institutional grants of \$47 million; Shuttered Venue Operators Grant for the Schottenstein Center of \$10 million; and Payroll Protection Program grants of \$1 million; offset by increases in Ohio Governor's Emergency Education Relief of \$12 million; and FEMA funding of \$9 million. This trend will continue as we return to normal business operations post-pandemic as COVID financial assistance programs dissipate.

*Sales and services of the OSU Health System and OSU Physicians, Inc* - increased \$424 million to \$4,004 million. The Health System has had strong outpatient surgical activity and service mix. The Health System also experienced growth in oncology and non-oncology infusion volume and increased nuclear medicine treatments. OSU Physicians revenues increased \$225 million due primarily to practice expansion and integration of the departments from the Health System to OSU Physicians.

*Sales and services of educational departments* – increased \$5 million to \$144 million reflecting the return to normal operations.

**Expenses**

*University* – expenses increased \$157 million to \$2,739 million in the first nine months of fiscal year 2023. Salaries increased \$82 million, or 7%, primarily due to a 3% increase in faculty and staff salary guidelines and additional investments in human capital related to research growth, faculty investment, staffing support returning to normal operations, and equity adjustments due to the current competitive workforce marketplace. Benefits increased \$35 million, or 11%, primarily due to increases in salary guidelines and

composite benefit rates as well as strategic hiring. Graduate fee authorizations increased \$7 million, or 8%. Supplies and services increased \$32 million, primarily due to inflation, increased travel activity and related expenses, fees paid to Ohio State Energy Partners, and increases due to the resumption of normal operations and research growth, offset by a reduction in COVID-19-related expenses. Student aid decreased \$11 million primarily due to decreases in Federal assistance from HEERF III funding. Depreciation increased \$12 million compared to prior year.

**OSU Health System and OSU Physicians** - expenses increased \$449 million to \$3,623 million. The Health System experienced increased expenses due to growth in outpatient surgery and pharmaceutical volumes. The Health System continues to experience high agency spend due to the hiring and staffing challenges that continue to impact the healthcare industry.

**Auxiliary** – expenses increased \$62 million to \$337 million in the first nine months of fiscal year 2023. The increase is primarily due to increases in Athletics of \$20 million, Student Life housing and dining of \$20 million, and Business Advancement (Schottenstein Center, Blackwell, and Fawcett Center) of \$18 million due primarily to increased number of events and labor and supply costs.

#### **Cash and Investments**

For the nine months ending March 31, 2023, total university cash and investments decreased \$313 million to \$10,941 million compared to June 30, 2022, primarily due to decreases in temporary investments (including unexpended bond proceeds) of \$1,162 million, investments held under securities lending program of \$179 million, and other long-term investments of \$3 million, offset by increases in cash and cash equivalents of \$729 million and Long-Term Investment Pool of \$302 million. Additional details are provided below.

#### **Long-Term Investment Pool and Temporary Investments**

For the nine months ending March 31, 2023, the fair value of the university's Long-Term Investment Pool increased by \$302 million to \$7,262 million. Changes in total valuation compared to the prior year are summarized below:

	2023	2022
Market Value at June 30	\$ 6,960,782	\$ 7,041,973
Net Principal Additions	236,750	189,122
Change in Market Value	206,995	148,019
Income Earned	148,634	120,634
Distributions	(216,300)	(193,590)
Expenses	(74,535)	(71,965)
Market Value at March 31	<hr/> \$ 7,262,326	<hr/> \$ 7,234,193

Net principal additions include new endowment gifts (\$56.4 million), reinvestment of unused endowment distributions (\$14.2 million), and other net transfers of university monies (\$163.8 million, with the majority to the Med Center Long-Term Operating Fund). Change in fair value includes realized gains (losses) on the sale of investment assets and unrealized gains (losses) associated with assets held in the pool on March 31, 2023. Income earned includes interest and dividends and is used primarily to help fund distributions. Expenses include investment management expenses (\$54.7 million), University Development related expenses (\$17.0 million), and other administrative-related expenses (\$0.5 million).

#### LTIP Investment Returns

For the nine months ending March 31, 2023, the LTIP earned a return, net of investment fees, of 4.30%. The comparable nine months ending March 31, 2022 saw a net investment return of 6.51%.

#### Temporary Investments

For the nine months ending March 31, 2023, the Tier 1 Investments (0-1 Year maturity) earned a return of 2.59%, outperforming the blended benchmark of ICE Bofa 6m US Treasury Bill benchmark and Bank of America ML 91-day T-Bill (2.43%) by 0.16%. Tier 2 Investments (1-5 Year maturity) earned 1.94%, outperforming the blended benchmark of ICE Bofa US Corp & Govt 1-3 Years, BBG US Govt/Credit 1-5 Years, and ICE Bofa 6m US Treasury Bill (0.97%) by 0.97%.

For the nine months ending March 31, 2022, the Tier 1 Investments earned a return of -0.41%. Tier 2 Investments returned -2.71% for this same time-period.

#### **Noncash Assets and Liabilities**

Unexpended bond proceeds decreased \$355 million, reflecting expenditures for capital projects. Deposits and advance payments for goods and services were up \$55 million, primarily reflecting remaining tuition and fee receipts for spring semester. These amounts will be recognized as tuition revenue over the course of the semester.

#### **Cash Flows**

University cash and cash equivalents increased \$729 million in the first nine months of fiscal year 2023 compared to June 30, 2022. Net cash used in operating activities was \$362 million, compared to net cash used by operating activities of \$216 million in the first nine months of the prior fiscal year. The increase in cash usage relates primarily to payments made to employees and vendors, partially offset by increases in receipts from sales and services, tuition and fees, and grants and contracts. Net cash provided by

noncapital financing activities was \$703 million in the first nine months of fiscal year 2023, compared to \$807 million for the prior year. The decrease is due primarily to decreases in Federal COVID-19 assistance. Net cash used by capital financing activities was \$865 million in the first nine months of fiscal year 2023 due primarily to the payments for capital assets of \$755 million. Net cash provided by investing activities was \$1,253 million, primarily due to sales of investments.

THE OHIO STATE UNIVERSITY  
 CONSOLIDATED STATEMENTS OF NET POSITION - UNAUDITED  
 March 31, 2023 and June 30, 2022  
 (in thousands)

	As of March 2023	As of June 2022	Increase/(Decrease) Dollars	%
<b>ASSETS:</b>				
Current Assets:				
Cash and cash equivalents	\$ 1,209,001	\$ 479,601	\$ 729,400	152.1%
Temporary investments	1,824,049	2,631,011	(806,962)	-30.7%
Accounts receivable, net	859,631	848,760	10,871	1.3%
Notes receivable - current portion, net	25,231	25,231	-	0.0%
Pledges receivable - current portion, net	61,395	61,395	-	0.0%
Accrued interest receivable	22,773	23,109	(336)	-1.5%
Inventories, prepaid expenses, and other assets	209,940	146,401	63,539	43.4%
Investments held under securities lending program	23,111	201,994	(178,883)	-88.6%
Total Current Assets	<u>4,235,131</u>	<u>4,417,502</u>	<u>(182,371)</u>	<u>-4.1%</u>
Noncurrent Assets:				
Unexpended bond proceeds	323,707	679,040	(355,333)	-52.3%
Notes receivable, net	14,512	19,213	(4,701)	-24.5%
Pledges receivable, net	116,230	116,230	-	0.0%
Net other post-employment benefit asset	441,127	441,127	-	0.0%
Long-term investment pool	7,262,327	6,960,782	301,545	4.3%
Other long-term investments	299,300	301,855	(2,555)	-0.8%
Leases receivable, net	64,906	55,272	9,634	17.4%
Other noncurrent assets	228,907	228,907	-	0.0%
Capital assets, net	7,970,711	7,583,147	387,564	5.1%
Total Noncurrent Assets	<u>16,721,727</u>	<u>16,385,573</u>	<u>336,154</u>	<u>2.1%</u>
<b>Total Assets</b>	<b><u>20,956,858</u></b>	<b><u>20,803,075</u></b>	<b><u>153,783</u></b>	<b><u>0.7%</u></b>
Deferred Outflows:				
Pension	584,364	584,364	-	0.0%
Other post-employment benefits	11,545	11,545	-	0.0%
Other deferred outflows	21,580	22,505	(925)	-4.1%
<b>Total Assets and Deferred Outflows</b>	<b><u>\$ 21,574,347</u></b>	<b><u>\$ 21,421,489</u></b>	<b><u>\$ 152,858</u></b>	<b><u>0.7%</u></b>
<b>LIABILITIES AND NET POSITION:</b>				
Current Liabilities:				
Accounts payable and accrued expenses	\$ 757,073	\$ 783,201	\$ (26,128)	-3.3%
Medicare advance payment program	-	79,601	(79,601)	-100.0%
Deposits and advance payments for goods and services	504,813	450,115	54,698	12.2%
Current portion of bonds, notes and leases payable	113,038	112,937	101	0.1%
Long-term bonds payable, subject to remarketing	275,000	275,000	-	0.0%
Liability under securities lending program	23,111	201,994	(178,883)	-88.6%
Other current liabilities	123,811	139,325	(15,514)	-11.1%
Total Current Liabilities	<u>1,796,846</u>	<u>2,042,173</u>	<u>(245,327)</u>	<u>-12.0%</u>
Noncurrent Liabilities:				
Bonds, notes and leases payable	3,318,573	3,388,885	(70,312)	-2.1%
Concessionaire payable	341,721	355,786	(14,065)	-4.0%
Net pension liability	1,497,793	1,497,793	-	0.0%
Net other post-employment benefit liability	15,661	15,661	-	0.0%
Compensated absences	210,261	203,505	6,756	3.3%
Self-insurance accruals	79,053	100,497	(21,444)	-21.3%
Amounts due to third-party payors - Health System	80,657	87,306	(6,649)	-7.6%
Irrevocable split-interest agreements	32,595	32,324	271	0.8%
Refundable advances for Federal Perkins loans	23,238	23,238	-	0.0%
Advance from concessionaire	945,966	963,663	(17,697)	-1.8%
Other noncurrent liabilities	283,606	281,045	2,561	0.9%
Total Noncurrent Liabilities	<u>6,829,124</u>	<u>6,949,703</u>	<u>(120,579)</u>	<u>-1.7%</u>
<b>Total Liabilities</b>	<b><u>8,625,970</u></b>	<b><u>8,991,876</u></b>	<b><u>(365,906)</u></b>	<b><u>-4.1%</u></b>
Deferred Inflows:				
Parking service concession arrangement	380,429	387,652	(7,223)	-1.9%
Pension	1,681,316	1,681,316	-	0.0%
Other post-employment benefits	456,823	456,823	-	0.0%
Other deferred inflows	315,541	306,166	9,375	3.1%
<b>Total Deferred Inflows</b>	<b><u>2,834,109</u></b>	<b><u>2,831,957</u></b>	<b><u>2,152</u></b>	<b><u>0.1%</u></b>
<b>Total Net Position</b>	<b><u>10,114,268</u></b>	<b><u>9,597,656</u></b>	<b><u>516,612</u></b>	<b><u>5.4%</u></b>
<b>Total Liabilities, Deferred Inflows, and Net Position</b>	<b><u>\$ 21,574,347</u></b>	<b><u>\$ 21,421,489</u></b>	<b><u>\$ 152,858</u></b>	<b><u>0.7%</u></b>

**THE OHIO STATE UNIVERSITY**  
**CONSOLIDATED STATEMENTS OF REVENUES, EXPENSES,**  
**AND CHANGES IN NET POSITION - UNAUDITED**  
**For the Nine Months Ended March 31, 2023 and March 31, 2022**  
 (in thousands)

	March 2023	March 2022	Increase/(Decrease) Dollars	Increase/(Decrease) %
<b>Operating Revenues:</b>				
Student tuition and fees, net	\$ 865,403	\$ 812,037	\$ 53,366	6.6%
Federal grants and contracts	344,604	320,472	24,132	7.5%
State grants and contracts	69,013	54,705	14,308	26.2%
Local grants and contracts	17,177	24,935	(7,758)	-31.1%
Private grants and contracts	270,029	241,163	28,866	12.0%
Sales and services of educational departments	144,351	139,295	5,056	3.6%
Sales and services of auxiliary enterprises	330,615	269,074	61,541	22.9%
Sales and services of the OSU Health System, net	3,253,104	3,054,754	198,350	6.5%
Sales and services of OSU Physicians, Inc., net	750,742	525,503	225,239	42.9%
Other operating revenues	95,304	47,472	47,832	100.8%
<b>Total Operating Revenues</b>	<b>6,140,342</b>	<b>5,489,410</b>	<b>650,932</b>	<b>11.9%</b>
<b>Operating Expenses:</b>				
<b>Educational and General:</b>				
Instruction and departmental research	952,760	852,525	100,235	11.8%
Separately budgeted research	452,003	411,908	40,095	9.7%
Public service	134,046	122,233	11,813	9.7%
Academic support	216,054	201,681	14,373	7.1%
Student services	85,497	73,997	11,500	15.5%
Institutional support	243,567	292,147	(48,580)	-16.6%
Operation and maintenance of plant	131,765	108,133	23,632	21.9%
Scholarships and fellowships	133,095	141,464	(8,369)	-5.9%
Auxiliary enterprises	336,562	274,482	62,080	22.6%
OSU Health System	2,896,446	2,661,891	234,555	8.8%
OSU Physicians, Inc.	726,833	512,294	214,539	41.9%
Depreciation	390,577	378,640	11,937	3.2%
<b>Total Operating Expenses</b>	<b>6,699,205</b>	<b>6,031,395</b>	<b>667,810</b>	<b>11.1%</b>
<b>Operating Loss</b>	<b>(558,863)</b>	<b>(541,985)</b>	<b>(16,878)</b>	<b>3.1%</b>
<b>Non-operating Revenues (Expenses):</b>				
State share of instruction and line-item appropriations	381,237	369,590	11,647	3.2%
Federal subsidies for Build America Bonds interest	8,491	8,794	(303)	-3.4%
Federal non-exchange grants	63,264	64,434	(1,170)	-1.8%
Federal COVID-19 assistance programs	32,673	126,764	(94,091)	-74.2%
State non-exchange grants	24,154	30,369	(6,215)	-20.5%
Gifts	128,252	143,552	(15,300)	-10.7%
Net investment income	389,473	134,348	255,125	189.9%
Interest expense	(132,358)	(114,658)	(17,700)	15.4%
Other non-operating revenues (expenses)	33,622	7,568	26,054	344.3%
<b>Net Non-operating Revenues</b>	<b>928,808</b>	<b>770,761</b>	<b>158,047</b>	<b>20.5%</b>
<b>Income (loss) before changes in net position</b>	<b>369,945</b>	<b>228,776</b>	<b>141,169</b>	<b>61.7%</b>
<b>Changes in Net Position</b>				
State capital appropriations	33,587	34,241	(654)	-1.9%
Private capital gifts	51,705	55,137	(3,432)	-6.2%
Additions to permanent endowments	61,375	65,473	(4,098)	-6.3%
<b>Total Changes in Net Position</b>	<b>146,667</b>	<b>154,851</b>	<b>(8,184)</b>	<b>-5.3%</b>
<b>Increase (decrease) in Net Position</b>	<b>516,612</b>	<b>383,627</b>	<b>\$ 132,985</b>	<b>34.7%</b>
<b>Net Position - Beginning of Year</b>	<b>9,597,656</b>	<b>8,885,418</b>		
<b>Net Position - End of Period</b>	<b>\$ 10,114,268</b>	<b>\$ 9,269,045</b>		

**THE OHIO STATE UNIVERSITY****STATEMENTS OF CASH FLOWS - UNAUDITED****For the Nine Months Ended March 31, 2023 and March 31, 2022**

(in thousands)

	<b>March 2023</b>	<b>March 2022</b>	<b>Increase/(Decrease) Dollars</b>	<b>%</b>
<b>Cash Flows from Operating Activities:</b>				
Tuition and fee receipts	\$ 850,663	\$ 760,381	90,282	11.9%
Grant and contract receipts	653,193	598,638	54,555	9.1%
Receipts for sales and services	4,358,905	4,036,421	322,484	8.0%
Payments to or on behalf of employees	(3,035,020)	(2,640,390)	(394,630)	-14.9%
University employee benefit payments	(744,004)	(648,796)	(95,208)	-14.7%
Payments to vendors for supplies and services	(2,442,103)	(2,264,060)	(178,043)	-7.9%
Payments to students and fellows	(120,637)	(124,508)	3,871	3.1%
Student loans issued	(3,069)	(2,797)	(272)	-9.7%
Student loans collected	11,435	8,189	3,246	39.6%
Student loan interest and fees collected	1,078	1,169	(91)	-7.8%
Other receipts (payments)	107,782	59,288	48,494	81.8%
Net cash provided (used) by operating activities	<u>(361,777)</u>	<u>(216,465)</u>	<u>(145,312)</u>	<u>-67.1%</u>
<b>Cash Flows from Noncapital Financing Activities:</b>				
State share of instruction and line-item appropriations	381,237	366,427	14,810	4.0%
Non-exchange grant receipts	94,418	94,803	(385)	-0.4%
Federal COVID-19 assistance programs	32,673	126,764	(94,091)	-74.2%
Gift receipts for current use	128,252	144,910	(16,658)	-11.5%
Additions to permanent endowments	61,375	65,473	(4,098)	-6.3%
Drawdowns of federal direct loan proceeds	289,102	291,968	(2,866)	-1.0%
Disbursements of federal direct loans to students	(285,649)	(284,543)	(1,106)	-0.4%
Repayment of loans from related organization	1,131	-	1,131	100.0%
Amounts received for annuity and life income funds	917	2,268	(1,351)	-59.6%
Amounts paid to annuitants and life beneficiaries	(1,644)	(1,644)	0	0.0%
Agency funds receipts	6,357	5,591	766	13.7%
Agency funds disbursements	(5,588)	(5,051)	(537)	-10.6%
Net cash provided by noncapital financing activities	<u>702,581</u>	<u>806,966</u>	<u>(104,385)</u>	<u>-12.9%</u>
<b>Cash Flows from Capital Financing Activities:</b>				
Proceeds from capital debt and leases	-	718,763	(718,763)	-100.0%
Gift receipts for capital projects	51,705	51,278	427	0.8%
Payments for purchase or construction of capital assets	(755,264)	(802,750)	47,486	5.9%
Principal payments on capital debt and leases	(68,467)	(55,607)	(12,860)	-23.1%
Interest payments on capital debt and leases	(97,797)	(72,839)	(24,958)	-34.3%
Federal subsidies for Build America Bonds interest	5,305	10,707	(5,402)	-50.5%
Net cash provided (used) by capital financing activities	<u>(864,518)</u>	<u>(150,448)</u>	<u>(714,070)</u>	<u>-474.6%</u>
<b>Cash Flows from Investing Activities:</b>				
Purchases of investments	(6,739,947)	(6,331,455)	(408,492)	-6.5%
Proceeds from sales and maturities of investments	7,853,361	5,236,891	2,616,470	50.0%
Investment income	<u>139,700</u>	<u>386,975</u>	<u>(247,275)</u>	<u>-63.9%</u>
Net cash provided (used) by investing activities	<u>1,253,114</u>	<u>(707,589)</u>	<u>1,960,703</u>	<u>277.1%</u>
<b>Net Increase (Decrease) in Cash</b>	<b>729,400</b>	<b>(267,536)</b>	<b>\$ 996,936</b>	<b>372.6%</b>
Cash and Cash Equivalents - Beginning of Year	479,601	1,214,387		
Cash and Cash Equivalents - End of Period	<b>\$ 1,209,001</b>	<b>\$ 946,851</b>		

**Berry's Blooms Designated Professorship**

The Board of Trustees of The Ohio State University shall establish the Berry's Blooms Designated Professorship, effective May 18, 2023, with gifts from Robert Charles Berry, Teri Ann Berry, friends, family and colleagues.

The fund supports a designated professorship position in The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (OSUCCC – James) focused on pancreatic cancer access and research if full funding is reached. Preference shall be given to candidates conducting research to improve access to multidisciplinary care for pancreatic cancer. Prior to full funding or if the position is vacant, the fund may support increasing community access to, and research on, multi-disciplinary care for pancreatic cancer from high-volume specialized providers, at the direction of Dr. Timothy Pawlik (or successor). Spending may include, but is not limited to, research related to early detection, surgery, treatment and survivorship of pancreatic cancer patients as well as community outreach and awareness. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the OSUCCC – James.

This designated professorship shall cease to exist when annual funding ends.

**The College of Engineering Endowed Chair**

The Board of Trustees of The Ohio State University shall establish The College of Engineering Endowed Chair effective May 18, 2023, as a quasi-endowment, with a fund transfer by the College of Engineering from the Academic Strategic Venture Capital Fund.

The annual distribution from this fund supports a chair position in the College of Engineering. The highest ranking official in the college or his/her designee shall determine the focus of the position and may revise the focus every five years or sooner if needed. If the position is vacant, the annual distribution may be used to support faculty in the college. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with the University's Gift Acceptance Policy, Fund Transfers – Unrestricted to Endowment Policy, Investment Policy, and all other applicable University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the College of Engineering that the quasi-endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. If the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the college or his/her designee to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

**Debbie Casto OSU Veterinary Scholarship Fund**

The Board of Trustees of The Ohio State University shall establish the Debbie Casto OSU Veterinary Scholarship Fund effective May 18, 2023, as a quasi-endowment, with a fund transfer by the College of Veterinary Medicine of an estate gift from the Larry Clarke Trust in memory of Debbie Casto (BS 1975).

The annual distribution from this fund provides one or more scholarships to students who are enrolled in the College of Veterinary Medicine. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Veterinary Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with the University's Gift Acceptance Policy, Fund Transfers – Unrestricted to Endowment Policy, Investment Policy, and all other applicable University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the College of Veterinary Medicine that the quasi-endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. If the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the college or his/her designee to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

**Marilyn E. George Scholarship Fund**

The Board of Trustees of The Ohio State University shall establish the Marilyn E. George Scholarship Fund effective May 18, 2023, as a quasi-endowment, with a fund transfer by the College of Veterinary Medicine of an estate gift from Marilyn E. George (BS 1949).

The annual distribution from this fund shall be used for the specified purpose of providing academic scholarships or other financial assistance for needy and deserving students who are majoring in or seeking their graduate degree in veterinary medicine. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Veterinary Medicine, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Veterinary Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with the University's Gift Acceptance Policy, Fund Transfers – Unrestricted to Endowment Policy, Investment Policy, and all other applicable University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the College of Veterinary Medicine that the quasi-endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. If the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the college or his/her designee to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

**Soaring Eagle Endowed Scholarship Award Fund for Veterinary Excellence**

The Board of Trustees of The Ohio State University shall establish the Soaring Eagle Endowed Scholarship Award Fund for Veterinary Excellence effective May 18, 2023, as a quasi-endowment, with a fund transfer by the College of Veterinary Medicine of an estate gift from Laura Smith.

The annual distribution from this fund provides scholarship support for one professional level student in the College of Veterinary Medicine who is pursuing a DVM degree with preference given to candidates who have experience volunteering with animals prior to enrollment at the University. Expenses may include tuition, student teaching expenses, and additional educational expenses. Recipients shall be selected by the dean of the College of Veterinary Medicine, in consultation with Student Financial Aid. Recipients may receive the award multiple years.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Unused annual distribution shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with the University's Gift Acceptance Policy, Fund Transfers – Unrestricted to Endowment Policy, Investment Policy, and all other applicable University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the College of Veterinary Medicine that the quasi-endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. If the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the college or his/her designee to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

**Reuben Klamer Young Leadership Fund**

The Board of Trustees of The Ohio State University shall establish the Reuben Klamer Young Leadership Fund effective May 18, 2023, as a quasi-endowment, with a fund transfer by the Max M. Fisher College of Business of an unrestricted gift from the estate of Reuben B. Klamer (BSBA 1944).

The annual distribution from this fund shall be used at the discretion of the highest ranking official in the Max M. Fisher College of Business or his/her designee for young leadership. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the Max M. Fisher College of Business or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with the University's Gift Acceptance Policy, Fund Transfers – Unrestricted to Endowment Policy, Investment Policy, and all other applicable University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the Max M. Fisher College of Business that the quasi-endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. If the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the college or his/her designee to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

**John McGregor Lectureship**

The Board of Trustees of The Ohio State University shall establish the John McGregor Lectureship, as a quasi-endowment, effective May 18, 2023, with a fund transfer by the Department of Neurological Surgery.

The annual distribution from this fund will contribute to elevating the national profile of neurosurgery and the neurological institute across the clinical, research, and education missions by supporting a lectureship focused on education and outreach in neurosurgery featuring prominent speakers and regional and national attendees. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Medicine.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with the University's Gift Acceptance Policy, Fund Transfers – Unrestricted to Endowment Policy, Investment Policy, and all other applicable University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the Department of Neurological Surgery that the quasi-endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the unit named above. If the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the unit. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

**The Francis W. Davis Graduate Fellowship Support Fund for Cinema**

The Francis W. Davis Fellowship for the Department of Photography and Cinema was established September 2, 1983, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University from Agnes Turner Davis (B.S.H.E. '30). The name of the fund and description were revised February 4, 1993. Because the Master of Arts degree in cinema no longer exists, the need for this fund has ceased to exist, leaving unused income. Pursuant to the terms of the fund, and in order to further the donor's intent, Board of Trustees, in consultation with the appropriate college dean, department chairperson, or program administrative officer responsible for cinema studies, recommends that the fund name and description be further revised as set forth herein, effective May 18, 2023.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution from this fund provides graduate fellowship support in cinema or video with preference being given to a qualified student(s) whose major area is studio, laboratory, historical, or theoretical studies in cinema or in video. Support shall be awarded to an outstanding student(s) with the potential for making a significant contribution to the field, and shall be given only when all conditions are met. If no students meet the selection criteria, the scholarship(s) will be open to all graduate students in Theatre, Film, and Media Arts. Recipients, the number of recipients, and amount of support shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Arts and Sciences, in consultation with Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Board of Trustees, in consultation with the highest ranking official in the College of Arts and Sciences or his/her designee and the highest ranking official responsible for cinema studies or his/her designee in order to carry out the desire of the donor.

**The Dale R. Pflaumer Athletic Scholarship Fund**

The Dale R. Pflaumer Athletic Scholarship Fund was established April 2, 1993, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from family and friends in memory of Dale R. Pflaumer (B.Cer.E. '58). Pursuant to the terms of the fund as established, and in order to further the donors' intent, the director of the Department of Athletics recommends the fund description be revised as set forth herein, effective May 18, 2023.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution shall be used to supplement the grant-in-aid scholarship costs of the Senior Head Football Manager who is pursuing an undergraduate degree at The Ohio State University. If the Head Football Manager is not a senior, the underclassman serving as the Head Manager may be the recipient. In all cases, the recipient must be carrying a minimum of 12 academic credit hours per semester and have a minimum grade point average of 2.00 on a 4.0 scale. The recipients must be making satisfactory progress towards a degree. Any remaining distribution shall be used to supplement the grant-in-aid scholarship costs football managers who are pursuing undergraduate degrees. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the Department of Athletics. Recipients shall be selected by the director of the department, in consultation with, Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the highest ranking official in the Department of Athletics or his/her designee, in order to carry out the desire of the donors.

**Warren Wheeler Memorial Fund**

The Warren Wheeler Memorial Fund was established January 10, 1980, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends and associates of the late Warren Wheeler, M.D. The need for this faculty position has so diminished as to provide unused income. Pursuant to the terms of the fund as first established, the appropriate administrative official of the University who is directly responsible for pediatric education recommends that the fund description be revised as set forth herein, effective May 18, 2023.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution is to be used to partially underwrite the cost of an annual visiting professorship in pediatrics. The funding of this faculty position will be jointly sponsored by the Warren Wheeler Fund and Nationwide Children's Hospital. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment.

If the position is vacant, the annual distribution may be used to support faculty in the College of Medicine in the field of pediatrics. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The concept of the Warren Wheeler Memorial Fund is to provide annual support for a pediatric expert who will serve for a few days in the kinds of functions carried out by Dr. Wheeler during his years in training residents in pediatrics at Children's Hospital and the Department of Pediatrics at The Ohio State University. Dr. Wheeler was an outstanding clinician of diverse interests and abilities. It would be after his pattern that the candidates for the visiting professor would be selected and it would be clear that his primary role would be to participate with the house staff in their day-to-day experiences which would perpetuate the traditions of Dr. Wheeler's outstanding contributions to the training of pediatric house staff.

Should the need for the faculty position cease to exist or so diminish as to provide unused distribution, then the distribution may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the University who is then directly responsible for pediatric education.

**Endowed Professorship in Internal Medicine Research**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Endowed Professorship in Internal Medicine Research, effective May 18, 2023, with a gift from OSU Internal Medicine LLC.

The annual distribution from this fund shall be used for a professorship for the advancement of basic and translational research in internal medicine and shall be held by a faculty member who is or shall be a member of the Department of Internal Medicine in the College of Medicine. The professorship shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of internal medicine research and maintains an active productive research program. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment.

If the position is vacant, the annual distribution may be used to support the faculty in the College of Medicine, Department of Internal Medicine. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Endowed Professorship for Research in Internal Medicine**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Endowed Professorship for Research in Internal Medicine, effective May 18, 2023, with a gift from OSU Internal Medicine LLC.

The annual distribution from this fund shall be used for a professorship for the advancement of research in internal medicine and shall be held by a faculty member who is or shall be a member of the Department of Internal Medicine in the College of Medicine. The professorship shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of internal medicine research and maintains an active productive research program. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment.

If the position is vacant, the annual distribution may be used to support the faculty in the College of Medicine, Department of Internal Medicine. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Dr. Lee E. Shackelford Professorship in Psychiatry and Behavioral Health**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. Lee E. Shackelford Chair Fund in Psychiatry and Behavioral Health effective August 30, 2019, with gifts from Dr. Lee E. Shackelford (MD 1988). The required funding level for a professorship has been reached. Effective May 18, 2023, the fund name and description shall be revised and the position shall be established.

The annual distribution from this fund supports a professorship position in the Department of Psychiatry and Behavioral Health. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. If the position is vacant, the annual distribution may be used to support research in the department. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Medicine.

Should the gifted endowment principal balance reach \$3,500,000 by December 31, 2025, the endowment shall be revised to the Dr. Lee E. Shackelford Chair in Psychiatry and Behavioral Health. Thereafter, the annual distribution from this fund shall support a chair position in the Department of Psychiatry and Behavioral Health.

After December 31, 2025, the endowment may be revised if the gifted endowment principal balance reaches the minimum funding level required at that date for a chair position.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation, may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Timashev Professorship Fund in the College of Engineering**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Timashev Professorship Fund in the College of Engineering effective May 18, 2023, with gifts from the Timashev Family Foundation.

If the gifted principal balance reaches \$1,000,000 by June 30, 2032, the annual distribution from this fund shall support a professorship position in the College of Engineering working with the Timashev Center for Software Innovation. If the position is vacant, the annual distribution shall be used for faculty/staff support in the center.

The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. Expenditures shall be approved in accordance with the then current guidelines and procedures established by College of Engineering, in consultation with the highest ranking official in the Timashev Center for Software Innovation or his/her designee.

Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Engineering, in consultation with the highest ranking official in the Timashev Center for Software Innovation or his/her designee.

The highest ranking official in the College of Engineering or his/her designee, in consultation with the highest ranking official in the Timashev Center for Software Innovation or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Engineering or his/her designee, in consultation with the highest ranking official in the Timashev Center for Software Innovation or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Timashev Professorship Fund in the Max M. Fisher College of Business**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Timashev Professorship Fund in the Max M. Fisher College of Business effective May 18, 2023, with gifts from the Timashev Family Foundation.

If the gifted principal balance reaches \$1,000,000 by June 30, 2032, the annual distribution from this fund shall support a professorship position in the Max M. Fisher College of Business working with the Timashev Center for Software Innovation. If the position is vacant, the annual distribution shall be used for faculty/staff support in the center.

The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the Max M. Fisher College of Business, in consultation with the highest ranking official in the Timashev Center for Software Innovation or his/her designee.

Expenditures shall be approved in accordance with the then current guidelines and procedures established by the Max M. Fisher College of Business, in consultation with the highest ranking official in the Timashev Center for Software Innovation or his/her designee.

The highest ranking official in the Max M. Fisher College of Business or his/her designee, in consultation with the highest ranking official in the Timashev Center for Software Innovation or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Max M. Fisher College of Business or his/her designee, in consultation with the highest ranking official in the Timashev Center for Software Innovation or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Timashev Center for Software Innovation Support Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Timashev Center for Software Innovation Support Fund effective May 18, 2023, with gifts from the Timashev Family Foundation.

The annual distribution from this fund provides staff, research, and program support for the Timashev Center for Software Innovation at the discretion of the highest ranking official in the center or his/her designee. Expenditures may include, but are not limited to, salaries, space rental, research seed funding, expenses related to hosting conferences on campus, travel and conference registrations, and any other expenditures approved by the highest ranking official of the center. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the Enterprise for Research, Innovation and Knowledge.

The highest ranking official in the Enterprise for Research, Innovation and Knowledge or his/her designee, in consultation with the highest ranking officials in the Max M. Fisher College of Business and the College of Engineering or their designees has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Enterprise for Research, Innovation and Knowledge or his/her designee, in consultation with the highest ranking officials in the Max M. Fisher College of Business and the College of Engineering or their designees to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Timashev Center for Software Innovation Assistant Professors Support Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Timashev Center for Software Innovation Assistant Professors Support Fund effective May 18, 2023, with gifts from the Timashev Family Foundation.

The annual distribution from this fund supports faculty working with the Timashev Center for Software Innovation who shall be known as Timashev Assistant Professors. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the Enterprise for Research, Innovation and Knowledge, in consultation with the highest ranking officials in the Max M. Fisher College of Business and the College of Engineering or their designees.

The highest ranking official in the Timashev Center for Software Innovation or his/her designee, in consultation with the highest ranking officials in the Max M. Fisher College of Business and the College of Engineering or their designees has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Timashev Center for Software Innovation or his/her designee, in consultation with the highest ranking officials in the Max M. Fisher College of Business, the College of Engineering and the Enterprise for Research, Innovation and Knowledge or their designees to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Timashev Center for Software Innovation Graduate Student Support Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Timashev Center for Software Innovation Graduate Student Support Fund effective May 18, 2023, with gifts from the Timashev Family Foundation.

The annual distribution from this fund provides support to graduate, doctoral, or post-doctoral students who are studying or conducting research in the Timashev Center for Software Innovation. Expenditures may include scholarships, stipends, research support, or similar expenses. If no students meet the selection criteria, the scholarship(s) will be open to all students. Recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by Enterprise for Research, Innovation and Knowledge, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Enterprise for Research, Innovation and Knowledge or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Enterprise for Research, Innovation and Knowledge or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Bernard M. Bass and Ruth R. Bass Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Bernard M. Bass (BA 1946, MA 1947, PhD 1949) and Ruth R. Bass Scholarship Fund effective May 18, 2023, with an estate gift from Ruth R. Bass.

The annual distribution from this fund provides one or more merit-based scholarships to full-time students who are majoring in psychology who have demonstrated an interest in organizational psychology. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Arts and Sciences, in consultation with Student Financial Aid. Scholarships are renewable as long as the recipients are in good standing with the University and meet the selection criteria.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Timashev Center for Software Innovation Undergraduate Student Support Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Timashev Center for Software Innovation Undergraduate Student Support Fund effective May 18, 2023, with gifts from the Timashev Family Foundation and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides support to undergraduate students who are studying or conducting research in the Timashev Center for Software Innovation. Expenditures may include scholarships, stipends, research support, or similar expenses. If no students meet the selection criteria, the scholarship(s) will be open to all students. Recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by Enterprise for Research, Innovation and Knowledge, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Enterprise for Research, Innovation and Knowledge or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Enterprise for Research, Innovation and Knowledge or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Dr. James L. Emerson Endowed Memorial Scholarship Fund in Veterinary Medicine**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Dr. James L. Emerson Endowed Memorial Scholarship Fund in Veterinary Medicine effective May 18, 2023, with gifts given in memory of Dr. James L. Emerson (DVM 1962) from Madalyn Emerson (BS 1962), family, friends and colleagues.

The annual distribution from this fund provides one or more scholarships to DVM students who demonstrate financial need with preference given to students interested in pursuing veterinary pathology. If no students meet the selection criteria, the scholarship(s) will be open to all DVM students. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Veterinary Medicine, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Veterinary Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Veterinary Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Jaden “Chief” Woodard Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Jaden “Chief” Woodard Scholarship Fund effective May 18, 2023, with gifts from Michael R. Bergeron and Anne S. Bergeron and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund supplements the grant-in-aid costs of undergraduate student-athletes. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the Department of Athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Department of Athletics or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Department of Athletics or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Columbus Transportation Leadership Endowed Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Columbus Transportation Leadership Endowed Fund effective May 18, 2023, with grants from the City of Columbus, Department of Public Service and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are pursuing a major within the Department of Civil, Environmental and Geodetic Engineering. Preference shall be given to candidates who have an interest in pursuing a career in the public sector in Central Ohio. The grantor desires that when awarding these scholarships special consideration be given to candidates who are members of organizations recognized by the University that are open to all but whose missions seek to advance the need of historically underserved populations in the field of engineering such as the Minority Engineering Program and Women in Engineering. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Engineering, in consultation with Student Financial Aid and the college's office of Diversity, Outreach & Inclusion.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the grantor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the grantor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the grantor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Dr. Thomas B. Turner Livestock Judging Coach Endowed Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. Thomas B. Turner Livestock Judging Coach Endowed Fund effective May 18, 2023, with gifts from Dr. Thomas Bruce Turner (BS 1970) and Susan Calhoon Turner (BS 1983).

The annual distribution from this fund supports the livestock judging team. Expenditures include, but are not limited to, salary and/or benefits for the livestock judging team coach, training materials, educational purposes, travel expenses, registration fees for competitions and other programmatic supplies. First preference shall be to support the livestock judging team coach's salary/benefits.

If at any time the gifted principal balance of the fund reaches the then current minimum required for a clinical professorship, at the discretion of the highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee, the fund name and purpose shall be revised to support a clinical position supporting the livestock judging team.

Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Food, Agricultural, and Environmental Sciences.

The highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors.

Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Swartz Family Memorial Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Swartz Family Memorial Scholarship Fund effective May 18, 2023, with gifts from Ronald Swartz and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled in the College of Social Work. First preference shall be given to candidates who plan to work in the child welfare system and/or were engaged in the child welfare system as children. Second preference shall be given to candidates who plan to work in the domestic violence field. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Social Work or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Social Work or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Combs Family Endowment Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Combs Family Endowment Fund effective May 18, 2023, with gifts from Randy Edwin Combs (BS 1977) in memory of Ralph and Dixie Combs, and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

50% of the annual distribution from this fund provides one or more scholarships to undergraduate students who demonstrate financial need. The donor desires that when awarding this scholarship special consideration be given to students who are members of organizations recognized by the University that are open to all, but whose missions seek to advance the needs of the LGBTQ community. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who graduated or attended an Ohio high school in a community with a population of 30,000 or less, such as Centerburg High School in Centerburg, Ohio. Recipients shall be known as Combs Family LGBTQ and Allies Scholars.

50% of the annual distribution from this fund provides one or more scholarships to undergraduate students enrolled in The Ohio State University at Newark (or successor) who demonstrate financial need. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who graduated or attended an Ohio high school in a community with a population of 30,000 or less, such as Centerburg High School in Centerburg, Ohio. Recipients shall be known as Combs Family Newark Campus Scholars.

Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the Office of Diversity and Inclusion and The Ohio State University at Newark, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking officials in the Office of Diversity and Inclusion and The Ohio State University at Newark or his/her/their designee(s) has/have the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking officials in the Office of Diversity and Inclusion and The Ohio State University at Newark or his/her/their designee(s) to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**John and Betty Baird Nursing Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the John and Betty Baird Nursing Scholarship Fund effective May 18, 2023, with gifts from Betty Jean Baird and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled in the College of Nursing and demonstrate financial need. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Nursing or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Nursing or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Dr. James E. Parsons Microbiology Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. James E. Parsons Microbiology Scholarship Fund effective May 18, 2023, with an estate gift from Dr. James E. Parsons (BS 1961, MS 1963, PhD 1977).

The annual distribution from this fund provides scholarship support to students enrolled in the College of Arts and Sciences who are preparing for a microbiology teaching career at the doctoral level. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Henry J. Mann Endowed Fund for the Advancement of Pharmacy Practice**

The Board of Trustees of The Ohio State University shall establish The Henry J. Mann Endowed Fund for the Advancement of Pharmacy Practice effective May 18, 2023, with gifts from family, friends and colleagues of Henry J. Mann in honor of his distinguished tenure as dean of the College of Pharmacy.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Pharmacy to advance the professional practice of pharmacy. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The endowment may be revised when the gifted endowment principal reaches the minimum funding level required at that date for a professorship or chair position. Thereafter, the annual distribution from this fund shall be used for a professorship or chair position in the College of Pharmacy. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. If the position is vacant, the annual distribution may be used to support faculty in the college. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Pharmacy or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University may modify the purpose of this fund. The University shall consult the highest ranking official in the College of Pharmacy or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

**Brian D. Joseph Fund for Greek Dialectology**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Brian D. Joseph Fund for Greek Dialectology effective May 18, 2023, with gifts from Dr. Brian Daniel Joseph, who having spent some 50 years studying, researching, and writing about the Greek language, from its earliest instantiation in the second millennium BC up to its contemporary form and taking in all of its varieties, takes great pleasure in supporting the linguistic investigation of Greek at The Ohio State University.

The annual distribution from this fund supports research, teaching, and programmatic needs in the Greek language, both ancient and modern in all of its varieties. Expenditures may be used for, but are not limited to, support for visiting scholars/lecturers, research and travel support for students and faculty, and other programmatic needs. It is the donor's desire that the Department of Linguistics collaborate with other units to identify relevant areas, projects, and events to support. Expenditures may be recommended by the highest ranking official in the department or his/her designee and shall be approved in accordance with the then current guidelines and procedures established by the College of Arts and Sciences.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Dr. Lisa Palermo Edwards Memorial Fund & Dr. James Palermo Honorary Fund for Periodontology**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. Lisa Palermo Edwards Memorial Fund & Dr. James Palermo Honorary Fund for Periodontology effective May 18, 2023, with gifts from Patricia A. Palermo (BS 1963) and family and friends.

The annual distribution from this fund supports residents in the periodontology program. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Dentistry.

The highest ranking official in the College of Dentistry or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Dentistry or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Mathews & Gilkerson Fund for American Political Transformation**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Mathews & Gilkerson Fund for American Political Transformation effective May 18, 2023, with gifts from Susan M. Mathews (BA 1988) and Christopher P. Gilkerson (BA 1987) in honor of their family.

The annual distribution from this fund supports PhD candidates in the Department of Political Science who have an intention of working for the common good whether in academia or a profession to help transform and strengthen the American political system by integrating practice and theory. Expenditures also will include support for annual recognition in the form of a scholarship or award for graduate students in the department who display excellence in teaching. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Arts and Sciences. Recipients, the number of recipients, and amount of each support shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Mathews & Gilkerson Buckeyes Care Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Mathews & Gilkerson Buckeyes Care Scholarship Fund effective May 18, 2023, with gifts from Susan M. Mathews (BA 1988) and Christopher P. Gilkerson (BA 1987) in honor of their family, and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to incoming first-year or first-year transfer undergraduate students who are enrolled in the College of Arts and Sciences and demonstrate financial need. The donors, in honor of their family, desire to support candidates who have worked for or are members of student or community organizations that are open to all but whose missions focus on social justice, environmental or climate change issues and who have the intention of someday working for the common good in their chosen field. Scholarships are renewable as long as recipients maintain a minimum 3.0 grade point average (on a 4.0 scale). If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are enrolled in the college. Recipients, the number of recipients, and amount of each support shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Graber Family Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Graber Family Scholarship Fund effective May 18, 2023, with gifts from Don R. Graber (BS 1966) and Gloria D. Graber given in the memory of Claude Graber, Iona L. Graber, Larry C. Graber, and Bruce C. Graber (BS 1961 Cum Laude, MS 1963).

The annual distribution from this fund supplements the grant-in-aid costs of undergraduate student-athletes with a preference for those majoring in the STEMM Disciplines (Science, Technology, Engineering, Math or Medicine). Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the Department of Athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Department of Athletics or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Department of Athletics or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Julie Bell Lindsay Fund for TBDBITL**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Julie Bell Lindsay Fund for TBDBITL effective May 18, 2023, with gifts from Julie Bell Lindsay (BA 1993).

The annual distribution from this fund supports The Ohio State University Marching Band ("TBDBITL"). Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Arts and Sciences.

The highest ranking official in the College of Arts and Sciences or his/her designee, in consultation with the highest ranking official in the School of Music or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Dr. Norton H. Neff Memorial Lectureship in Neuropsychopharmacology Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Dr. Norton H. Neff Memorial Lectureship in Neuropsychopharmacology Fund effective May 18, 2023, with a gift from Dr. Maria H. Neff.

The annual distribution from this fund supports an annual visiting lecture focused on the topic of neuropsychopharmacology in the Department of Psychiatry and Behavioral Health. Expenditures may be used for any expenses associated with the lecture, including the cost of travel and honorarium, for speakers who are leaders in their fields to share their research or clinical expertise to help educate, engage, and inspire residents, fellows, physicians, and researchers. If funding is available after the lectureship has been held, or in any given year a lectureship cannot be held, funds may be used to further the educational experience of psychiatry fellows and residents, such as travel awards, research support, and other educational expenses. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Medicine.

The highest ranking official in the College of Medicine or his/her designee, in consultation with the highest ranking official in the Department of Psychiatry and Behavioral Health or his/her designee, has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee, in consultation with the highest ranking official in the Department of Psychiatry and Behavioral Health or his/her designee, to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The John C. and Linda Baese Prososki Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The John C. and Linda Baese Prososki Endowed Scholarship Fund effective May 18, 2023, with a gift from Dr. Linda Baese Prososki (DVM 1987) and Dr. John C. Prososki (DVM 1986) in honor of the education they received at the College of Veterinary Medicine.

The annual distribution from this fund provides one or more scholarships to DVM students who are enrolled in the College of Veterinary Medicine and graduated from a rural high school. Preference shall be given to candidates who have a desire to work in a rural or underserved area upon graduation. If no students meet the selection criteria, the scholarship(s) will be open to all DVM students who are enrolled in the college. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Veterinary Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Veterinary Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Support Fund for the Interventional Cardiology Fellowship Program**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Support Fund for the Interventional Cardiology Fellowship Program effective May 18, 2023, with gifts from Dr. Arnold P. Good and Lisa M. Newmark.

The annual distribution from this fund supports the interventional cardiology fellowship program in the College of Medicine, with the funds directed toward activities that enhance the structural heart fellowship program. If the structural heart fellowship program ceases to exist, the funds may be directed toward activities that enhance any interventional cardiology fellowship program in the college. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Jennifer Roberts Watts '74 Nursing Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Jennifer Roberts Watts '74 Nursing Scholarship Fund effective May 18, 2023, with gifts from Jennifer Roberts Watts (BS 1974) and Ralph S. Watts and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled in the College of Nursing. Preference shall be given to candidates who demonstrate the greatest financial need. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Nursing or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Nursing or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Ray A. Miller CFAES Endowed Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Ray A. Miller CFAES Endowed Fund effective May 18, 2023, with gifts from Linda S. Miller (BS 1968, MA 1994) given in memory of her husband, Dr Raymond A. Miller (BS 1966, MS 1968, PhD 1976).

The annual distribution from this fund shall be used at the discretion of the highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

If at any time the gifted principal balance reaches the then current minimum required for a restricted endowed fund, the fund name shall be revised to The Ray A. Miller CFAES Council Endowed Scholarship Fund and the annual distribution will provide one or more scholarship(s) to students who are members of the Student Council in the College of Food, Agricultural, and Environmental Sciences. Preference shall be given to candidates who demonstrate financial need. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the college. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Welding Engineering Awards Endowed Support Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Welding Engineering Awards Endowed Support Fund effective May 18, 2023, with gifts from members of the Welding Engineering Alumni Society.

The annual distribution from this fund provides annual awards to welding engineering students in the Department of Materials Science and Engineering. Recipients may be recommended by the department. Recipients, the number of recipients, and amount of each award shall be determined in accordance with the then current guidelines and procedures established by the College of Engineering, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The annual distribution may also be used for other purposes related to welding engineering student support at the discretion of the highest ranking official in the department or his/her designee. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Engineering.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Patrick J. Mahoney Endowed Clinical Excellence Award in Physical Therapy**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Patrick J. Mahoney Endowed Clinical Excellence Award in Physical Therapy effective May 18, 2023, with gifts from Patrick J. Mahoney.

The annual distribution from this fund rewards clinical excellence in students and clinical education partners in the School of Health and Rehabilitation Sciences. Expenditures shall be recommended by the highest ranking official in the Division of Physical Therapy or his/her designee and approved by the highest ranking official in the school or his/her designee.

The highest ranking official in the College of Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Neil B. Mills Endowed Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Neil B. Mills (MS 1962, PhD 1970) Endowed Fund effective May 18, 2023, with gifts from Valyrie Mills Walter.

The annual distribution from this fund shall be used at the discretion of the highest ranking official in the College of Veterinary Medicine. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

If at any time the gifted principal balance reaches the then current minimum required to establish a restricted endowed fund, the annual distribution shall be used to provide one or more scholarship(s) to students who are enrolled in the College of Veterinary Medicine and are from Maine, Kentucky, or Ohio. First preference shall be given to candidates accepted into the Veterinary Early Commitment Program (or successor) who intend to practice large animal medicine. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the college. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Veterinary Medicine or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Veterinary Medicine or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Ernest D. Levert Sr. Welding Engineering Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish Ernest D. Levert Sr. Welding Engineering Endowed Scholarship Fund effective May 18, 2023, with gifts from Ernest D. Levert Sr. (BS 1982) and matching gifts from Lockheed Martin Corporation.

The annual distribution from this fund provides renewable scholarships to undergraduate students who are enrolled in the College of Engineering with preference given to candidates who demonstrate financial need and are participants in the Minority Engineering Program or its successor. First consideration shall be given to candidates who are majoring in welding engineering. If there are no candidates majoring in welding engineering, second consideration shall be given to candidates pursuing a degree in the Department of Materials Science and Engineering. If there are no candidates pursuing a degree in the Department of Materials Science and Engineering, the scholarship(s) will be open to all undergraduate students who are enrolled in the college with preference given to candidates who demonstrate financial need and are participants in the Minority Engineering Program or its successor. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Dixie Sayre Miller Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Dixie Sayre Miller (MA 1981) Endowed Scholarship Fund effective May 18, 2023, with gifts from Lisa M. Westwater.

The annual distribution from this fund provides one or more renewable scholarships to graduate and/or undergraduate students who are enrolled in the Austin E. Knowlton School of Architecture and studying architecture. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the school. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Engineering, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Engineering or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Kathy and Mike Peppe College of Nursing Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Kathy and Mike Peppe College of Nursing Fund effective May 18, 2023, with gifts from Kathryn K. Peppe (BA 1969, MS 1971) and Michael G. Peppe (BS 1966).

The annual distribution from this fund shall be used at the discretion of the highest ranking official in the College of Nursing. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

If at any time the gifted principal balance of the fund reaches the then current minimum required to establish a restricted endowed fund, the fund name shall be revised to the Kathy and Mike Peppe Doctoral Scholarship Fund and shall be used to provide scholarships to doctoral students enrolled in the College of Nursing.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Nursing or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Nursing or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Esther A. Winterfeldt Endowment for Human Ecology**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish The Esther A. Winterfeldt Endowment for Human Ecology effective May 18, 2023, with an estate gift from Dr. Esther Ann Winterfeldt (PhD 1970) and transfer money from the College of Education and Human Ecology.

The annual distribution from this fund shall be used at the discretion of the chairperson of Human Nutrition within the Department of Human Sciences (formerly called the Department of Human Nutrition and Food Management) to support faculty development and student scholarships. Expenditures for faculty development shall be approved in accordance with the then current guidelines and procedures established by the College of Education and Human Ecology. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Education and Human Ecology or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Education and Human Ecology or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Gluck Family Internship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, shall establish the Barry and Joan Gluck Students First Fund effective September 2, 2016, with a gift from Barry (BA 1973) and Joan Gluck given in honor of Professor Herb Asher. Effective May 18, 2023, the fund name and description shall be revised.

The annual distribution from this fund shall be used to support internship programs in the Department of Political Science for students who are enrolled in the College of Arts and Sciences. First preference shall be given to students who demonstrate financial need. It is the donors' desire to support students in increments of at least \$1,000. Internships may be awarded in varying amounts based on student enrollment, available funding, and other factors. Recipients, the number of recipients, and amount of each internship shall be determined in accordance with the then current guidelines and procedures established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of Barry and Joan Gluck that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Callahan Family Fund Scholarship**

The Callahan Family Fund Scholarship was established January 29, 2016, by the Board of Trustees of The Ohio State University, with gifts from Brian Callahan (BS 1983), Marcy Callahan (BA 1983) and The Callahan Family Fund. Effective May 18, 2023, the fund description shall be revised.

The annual distribution from this fund shall be used to supplement the grant-in-aid costs of student-athletes up to the cost of tuition and fees. First -time recipients must demonstrate financial need. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the Department of Athletics, in consultation with Student Financial Aid.

The scholarships are portable if the recipients change campuses, transferable if they change major, and are renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

This fund is included in the Ohio Scholarship Challenge. The University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Under the Challenge, unused annual distribution cannot be reinvested in the fund's principal.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Department of Athletics or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Peng Chen and Daisy Yen Endowed Graduate Assistance Fund  
in Family Resource Management in Honor of Sherman Hanna**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, established The Peng Chen and Daisy Yen Endowed Graduate Assistance Fund in Family Resource Management in Honor of Sherman Hanna effective September 2, 2016, with gifts from Dr. Peng Chen (MS 1996, PhD 1997) and Daisy Yen (MS 1995) to honor the tradition of the graduate program and to pass on the good will they received from professors, alumni and fellow students with the hope the fund's recipients will continue the tradition. Effective May 18, 2023, the fund description shall be revised.

The annual distribution from this fund shall be used to recruit and/or support students in their first year of study in the consumer sciences graduate program in the College of Education and Human Ecology who are seeking degrees in family financial management and have expressed an interest in pursuing a career in family financial planning. Candidates should demonstrate high academic achievement, financial need and good character. The annual distribution may be used to pay for student tuition and fees, as well as costs related to the program. Recipients, the number of recipients, and amount of support shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid. If no students meet the selection criteria for three consecutive years, support will be open to students in the following order of preference.

- 1) graduate students enrolled in the college's consumer sciences graduate program
- 2) undergraduate students enrolled in the college's consumer sciences program who are seeking degrees in family financial management and have expressed an interest in pursuing a career in family financial planning
- 3) graduate students enrolled in the Department of Human Sciences

Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Unused annual distribution shall be held for up to three years in the distribution fund to be used in subsequent years. The highest ranking official in the College of Education and Human Ecology or his/her designee has the discretion to hold all or a portion of the unused distribution held longer than three years in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution held longer than three years in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Education and Human Ecology or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Michael Oliver Garraway Memorial Scholarship Endowment Fund**

The Michael Oliver Garraway Memorial Scholarship Endowment Fund was established April 6, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from his wife, Annie Marie Garraway, and the estate of Michael Oliver Garraway, professor emeritus in the Department of Plant Pathology. The description was revised April 3, 2009. Effective May 18, 2023, the fund description shall be revised.

The annual distribution from this fund provides one or more scholarships to undergraduate students who are enrolled full-time, are pursuing a major in the College of Food, Agricultural, and Environmental Sciences with preference given to first generation college students. Qualified applicants will have demonstrated integrity, dependability and consideration for others, cooperation with fellow students, teachers, and the community.

Qualified applicants also will have demonstrated sincere interest and concern for the preservation and improvement of fields associated to the recipient's major, such as food, agricultural and environmental sciences. It is the donors' desire to provide scholarships in amounts equal to but no greater than the full cost of non-Ohio resident tuition and fees for a full-time student as determined by the University. The donor desires that when awarding this scholarship, special consideration be given to students who graduated from high schools in these locations in this order of preference.

- Dominica
- Organization of Eastern Caribbean States (Anguilla, Antigua and Barbuda, British Virgin Islands, Grenada, Montserrat, St. Kitts and Nevis, St. Lucia, St. Vincent, and the Grenadines)
- The Commonwealth of The Bahamas, Barbados, Jamaica, Trinidad, or Tobago

If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are enrolled full-time with first preference given to those who graduated from high schools in Dominica, Organization of Eastern Caribbean States (Anguilla, Antigua and Barbuda, British Virgin Islands, Grenada, Montserrat, St. Kitts and Nevis, St. Lucia, St. Vincent, the Grenadines), the Commonwealth of The Bahamas, Barbados, Jamaica, Trinidad or Tobago.

This geographic region specification is of the highest preference and priority of all criteria.

Scholarships may be renewed annually for up to three additional years of support provided the recipient is making good academic progress toward his/her degree, retains full-time status, and continues to demonstrate the qualities required of the scholarship. Scholarships may be awarded in varying amounts based on student enrollment, available funding, and other factors. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid. If she so desires, the donor may be apprised of the selection process to the extent allowable by the Family Educational Rights and Privacy Act (FERPA).

The highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years for scholarship purposes as described herein, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the total endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity through distribution funds granted to selected students as described herein. Should the

University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above or her designee. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Hajek Family Endowed Scholarship Fund in Nuclear Engineering**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, established the Hajek Family Endowed Scholarship Fund in Nuclear Engineering effective January 27, 2017, with gifts from Brian Keith Hajek (MS 1972), Edith Ann Hajek, and others. Effective May 18, 2023, the fund description shall be revised.

The annual distribution shall provide scholarship support to students enrolled in the College of Engineering. Candidates must demonstrate high academic performance and have expressed an interest in and be qualified for careers in commercial nuclear power and regulation or related research in the United States. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, candidates who are United States citizens or permanent residents and are members of organizations recognized by the University that are open to all but whose missions seek to advance the need of underrepresented engineering students and actively contribute to nurturing a more diverse and inclusive community.

Recipients, who shall be referred to as Hajek Scholars, shall be recommended by the highest ranking official in the Nuclear Engineering Program. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the College of Engineering, in consultation with Student Financial Aid. It is the donors' desire that scholarships be awarded in amounts equal to 20% of the cost of in-state tuition and fees for attending the Columbus campus. Scholarships may be awarded in varying amounts based on student enrollment, available funding, and other factors. The college shall provide recipients with appropriate documentation enabling them to identify themselves as Hajek Scholars on resumes and job applications.

If there is ever a time that students meeting the scholarship criteria described above cannot be identified, then accumulated funds may be used for these alternate uses in the following order of preference.

- 1) To support Mechanical Engineering undergraduate students pursuing an undergraduate minor in Nuclear Engineering or a master's degree in Nuclear Engineering, provided that the entire annual distribution from The George W. Hendrix and Elizabeth L. Hendrix Mechanical Engineering Scholarship Fund has already been awarded. Candidates must have expressed an interest in and be qualified for careers in commercial nuclear power and regulation or related research in the United States. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, candidates who are United States citizens or permanent residents and are members of organizations recognized by the University that are open to all but whose missions seek to advance the need of underrepresented engineering students and actively contribute to nurturing a more diverse and inclusive community.
- 2) To provide scholarship support to students who are members of the Minority Engineering Program or Women in Engineering Program and are enrolled in the minor nuclear program or graduate nuclear program.
- 3) To provide scholarship support to students who are members of the Minority Engineering Program or Women in Engineering Program and are enrolled in the College of Engineering.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The college agrees that scholarship and travel funds shall be allowed to accumulate for a maximum of five years at which time if not used by Hajek Scholars they shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purposes of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Engineering or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Nancy Byrd Johnson and Howard M. Johnson Endowed Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, established the Nancy Byrd Johnson and Howard M. Johnson Endowed Fund effective August 19, 2021, with gifts from Dr. Howard Marcellus Johnson (BS 1958, MS 1959, PhD 1962). Effective May 18, 2023, the fund description shall be revised.

The annual distribution from this fund supports biological science research being conducted by students and/or faculty. The donor desires to support research focused on the genetics and epigenetics of gene activation, including events that cause genetic dysregulation. If no such research is being conducted, the fund may be used to support research focused on, but not limited to, the fields of biophysics, molecular genetics, and gene activation. The donor desires such research is part of interdisciplinary studies, promotes diversity, and has potential to lead to new avenues of discovery. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the College of Arts and Sciences.

The highest ranking official in the College of Arts and Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Arts and Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Mike Kaufmann Diversity, Equity & Inclusion Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, established the Mike Kaufmann Diversity, Equity & Inclusion Scholarship Fund effective February 16, 2023, with gifts from Cardinal Health Foundation and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program. Effective May 18, 2023, the fund description shall be revised.

The annual distribution from this fund provides one or more scholarships to undergraduate students who have demonstrated interest in careers in the mental health field with preference given to students whose major is in the Department of Psychology. The donor desires that when awarding this scholarship, special consideration be given for students who have experience living or working in diverse environments and/or who have overcome substantial educational or economic obstacles and/or who are affiliated with programs and services in the Office of Diversity and Inclusion and/or are members of organizations recognized by the University that are open to all but whose missions seek to advance the needs of populations historically underrepresented in the field of psychology, such as the Black Students in Psychology Club. It is the donor's desire to provide as significant financial support as possible to one eligible recipient. Any remaining distribution shall be used to provide as significant financial support as possible to additional eligible recipients. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the Office of Diversity and Inclusion, in consultation with Student Financial Aid. Recipients may reapply for this scholarship as long as they continue to meet the eligibility criteria.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the Office of Diversity and Inclusion or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donor named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the Office of Diversity and Inclusion or his/her designee to identify a similar purpose consistent with the original intent of the donor. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Maryann Z. and Larry Kennedy Endowed Fund in Drug Discovery**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, established the Maryann Z. and Larry Kennedy Endowed Fund in Drug Discovery effective May 20, 2021, with gifts from Maryann Z. Kennedy (BS 1978) and Lawrence D. Kennedy. Effective May 18, 2023, the fund description shall be revised.

The annual distribution from this fund supports advancing drug discovery in the College of Pharmacy. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

If the gifted principal balance of the Fund reaches the required endowment funding level of \$1,000,000 to establish a professorship, or \$3,500,000 to establish a chair, by December 31, 2029, the fund name shall be revised to the Maryann Z. and Larry Kennedy Endowed Professorship (Chair) in Drug Discovery. Thereafter, the annual distribution shall support a professorship (chair) position in the College of Pharmacy focused on advancing drug discovery. The position holder shall be appointed and reviewed in accordance with the then current guidelines and procedures for faculty appointment. If the position is vacant, the annual distribution may be used to support the faculty in the College of Pharmacy focused on advancing drug discovery. Expenditures shall be approved in accordance with the then current guidelines and procedures established by the college.

The highest ranking official in the College of Pharmacy or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Pharmacy or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**John Lewis Legacy of Courage Scholarship Fund Endowed by the Chick-fil-A Peach Bowl**

The Chick-fil-A Bowl Scholarship Fund was established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Peach Bowl, Inc. and Chick-fil-A, Inc. Effective August 19, 2021, the fund name and description was revised. Effective May 18, 2023, the fund description shall be revised.

The annual distribution from this fund shall provide a renewable scholarship to an undergraduate student who graduated from one of the following Title 1 schools within the Atlanta Public Schools system: BEST Academy, Carver High School, Coretta Scott King Young Women's Leadership Academy, Douglass High School, Jackson High School, Mays High School, South Atlanta High School, Therrell High School, or Washington High School. If more than one candidate is identified, the award shall be given to the candidate with the highest academic ability. If more than one scholarship is awarded, the University Foundation shall apprise the donors. If no student is identified in a given semester or academic year, second preference is to award a scholarship to a student from any Title 1 high school in the metropolitan Atlanta area. If no candidates meet the second selection criterion, the scholarship may be awarded to any student from (1) Grady High School (APS) or North Atlanta High School (APS), or (2) any Title 1 high school in the state of Georgia. If there are no candidates from any of these filters, then the benefit can be used for other Title 1 high school students as determined by the University Foundation. Recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in Student Financial Aid or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in Student Financial Aid or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Paul A. Mahle Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, established the Paul A. Mahle Scholarship Fund effective February 16, 2023, with gifts from Dennis Mahle (BS 1977) and Deborah Mahle and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program. Effective May 18, 2023, the fund description shall be revised.

The annual distribution from this fund provides one or more scholarships to first-year undergraduate students who are enrolled in the College of Food, Agricultural, and Environmental Sciences, graduated from a high school in Mercer County, Ohio, and demonstrate academic merit. Preference shall be given to candidates who are former or current members of 4-H or FFA. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are enrolled in the college and demonstrate academic merit. Scholarship recipients, the number of recipients, and amount of each scholarship shall be determined in accordance with the then current guidelines and procedures for scholarship administration established by the college, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee has the discretion to hold all or a portion of the unused distribution in the distribution fund to be used in subsequent years, and/or reinvest all or a portion of the unused distribution in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should the University units referenced in this endowment restructure in the future, the terms of the endowment shall apply to their successors in interest. The University and the Foundation may modify the purpose of this fund, in consultation with the donors named above. In accordance with Ohio Revised Code, if the purpose of the fund becomes unlawful, impracticable, impossible to achieve, or wasteful, the University and Foundation may modify the purpose of this fund. The University and the Foundation shall consult the highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee to identify a similar purpose consistent with the original intent of the donors. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Frank A. and Carol O. Ray Endowment Fund**

The Frank A. and Carol O. Ray Endowment Fund was established September 22, 2004, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Frank (J.D., 1973) and Carol Ray. The invadable principal of the fund has fallen below the minimum required by the Board of Trustees. Effective May 18, 2023, the endowment will be dissolved and the balance of the fund, if any, will revert to current use funds.

**Michael and Andee Rupe Endowed Scholarship Fund**

The Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, established the Michael and Andee Rupe Endowed Scholarship Fund effective April 6, 2018, with gifts from Michael C. Rupe (BA 1992) and Andee L. Rupe (BA 1992). Effective August 27, 2020, the fund description was revised. Effective May 18, 2023, the fund shall be closed and gifts from the donors totaling \$125,000, less scholarships awarded totaling \$15,900, shall be transferred to the Michael and Andee Rupe Sports Marketing Scholarship Fund – a current use fund in the College of Education and Human Ecology.

# Major Project Updates

Projects Over \$20M

MAY 2023

# Project Status Report - Current Projects Over \$20M

PROJECT NAME	CONSTRUCTION COMPLETION DATE	APPROVALS		BUDGET	ON TIME	ON BUDGET
		DES	CON			
Pelotonia Research Center	COMPLETE	✓	✓	\$227.8 M		
The James Outpatient Care	4/23	✓	✓	\$356.5 M		
Jane E. Heminger Hall and Newton Renovation	5/23	✓	✓	\$31.7 M		
Arts District	6/23	✓	✓	\$165.3 M		
Energy Advancement and Innovation Center	9/23	✓	✓	\$48.9 M		
Interdisciplinary Health Sciences Center	1/24	✓	✓	\$157.3 M		
Combined Heat & Power Plant/District Heating & Cooling Loop	3/24	✓	✓	\$289.9 M		
Newark - Founders Hall Enhancements	4/24	✓	✓	\$26.4 M		
Martha Morehouse Facility Improvements	7/24	✓	✓	\$41.8 M		
Celeste Lab Renovation	8/24	✓	✓	\$49.7 M		
Cannon Drive Relocation - Phase 2	12/24	✓	✓	\$68.1 M		
Wexner Medical Center Inpatient Hospital	10/25	✓	✓	\$1,904.2 M		
<b>TOTAL - 12 PROJECTS</b>				<b>\$3,367.6 M</b>		

On Track  Watching Closely  Not on Track 

# The James Outpatient Care



## THE JAMES OUTPATIENT CARE

Construct an approximately 385,000 square foot outpatient facility including a surgical center, proton therapy, and medical office space. The proton therapy facility will focus on leading-edge cancer treatments and research. The facility will also include a 640-space parking garage.

**PROJECT FUNDING:** Auxiliary funds; fundraising; partner funds

**PROJECT UPDATE:** Life safety inspections for the remainder of the building began in April 2023. Finishes are ongoing at all levels. Major and minor equipment is being installed throughout. Site work and landscaping will be completed prior to building opening in July.

CONSULTANTS	
Architect of Record	Perkins & Will
CM at Risk	BoltLinbeck

CURRENT BUDGET	
Construction w/ Cont	\$229.6 M
Total Project	\$356.5 M

PROJECT SCHEDULE	
BoT Approval	11/18
Construction	7/20-4/23
Facility Opening – Outpatient	7/23
Facility Opening – Proton	10/23



# CHP/DHC

## COMBINED HEAT AND POWER PLANT/ DISTRICT HEATING AND COOLING LOOP – CHP/ DHC

105 MW combined heat and power (CHP) plant, with a heating capacity of 285 kbtu/hr of superheated steam. The CHP plant will also contain an 8,000-ton cooling facility, with future build-out potential to 13,000-ton. Installation of heating hot water (HHW) and chilled water (CW) on the midwest and west campuses to support existing and new campus buildings. Rehabilitation of John Herrick Drive bridge to support new utilities which connect the CHP to main campus.

### PROJECT FUNDING: Utility fee

**PROJECT UPDATE:** CHP plant mechanical and electrical work progressing forward. Distribution system installation at midwest campus in process and on target for completion. CHP by-pass plant in operation and providing chilled water and heating hot water to west campus Pelotonia Research Center and outpatient facilities.

CONSULTANTS	
Operator's Engineer	HDR
Design-Builder (CHP)	MasTec
CMR (DHC/Bridge)	Whiting Turner/CK
A/E (DHC)	RMF Engineering
A/E (Bridge)	EMH&T

CURRENT BUDGET	
Total Project	\$289.9 M

On Budget	On Time
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Board of Trustees

University Square South  
15 East 15<sup>th</sup> Avenue  
Columbus, OH 43201

Phone (614) 292-6359  
Fax (614) 292-5903  
trustees.osu.edu

### SUMMARY OF ACTIONS TAKEN

May 18, 2023 – Research, Innovation & Strategic Partnerships Committee

#### Members Present:

Lewis Von Thaer	Juan Jose Perez	Phillip Popovich
Reginald A. Wilkinson	Tanner R. Hunt	

#### Members Present via Zoom: N/A

#### Members Absent:

Hiroyuki Fujita (ex officio)

The Research, Innovation & Strategic Partnerships Committee of The Ohio State University Board of Trustees convened on Thursday, May 18, 2023, in person at Longaberger Alumni House on the Columbus campus. Committee Chair Lewis Von Thaer called the meeting to order at 12:58 p.m.

#### **PUBLIC SESSION**

##### *Items for Discussion*

1. **Committee Chair's Remarks:** Mr. Von Thaer kicked off the meeting by extending congratulations on the opening of the Pelotonia Research Center at Carmenton. This center will house researchers working to identify solutions and accelerate collaboration to address cancer, cardiovascular and pulmonary medicine, neurologica

l disease, microbiomes and food systems and health.

2. **George Washington Carver Science Park and the Terrestrial Analog Facility Impacts on Research, Education and Economic Development:** Interim Executive Vice President for Research, Innovation and Knowledge Peter Mohler introduced a panel to discuss the research, education and economic development implications of the Voyager Space/Nanoracks partnership and our collective work on Starlab, the George Washington Carver Science Park and the Terrestrial Analog Facility to be housed at Ohio State. Dr. John M. Horack, Neil Armstrong Chair in Aerospace Policy, Miss Cassidy Brozovich, senior undergraduate student in the Department of Food, Agricultural and Biological Engineering and Mr. Kenny McDonald, president and CEO of the Columbus Partnership, participated in the panel.

(See Attachment XCI for background information, page number 2212)

3. **Pelotonia Research Center's Future Impact on Societal Challenges:** Dr. Peter Mohler along with Dr. Russell Lonser, professor and chair of the Department of Neurological Surgery, and Dr. Sayoko Moroi, professor and chair of the Department of Ophthalmology and Visual Sciences, discussed the recently launched Gene Therapy Institute and its holistic approach to providing global impact. A portion of this research will be housed in the Pelotonia Research Center at Carmenton, which opened on Monday, May 15.

(See Attachment XCII for background information, page number 2224)



***Items for Action***

4. Approval of Minutes: No changes were requested to the February 16, 2023, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

**EXECUTIVE SESSION**

It was moved by Mr. Von Thaer, and seconded by Dr. Wilkinson, that the committee recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes and to consult with legal counsel regarding pending or imminent litigation.

A roll call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Von Thaer, Dr. Wilkinson, Mr. Perez. Mr. Hunt and Dr. Popovich.

The committee entered executive session at 1:44 p.m., and the meeting adjourned at 2:31 p.m.

# Research Innovation & Strategic Partnerships Committee Meeting

2212

# George Washington Carver Science Park and Starlab Terrestrial Analog Facility: Impacts on research, education and economic development

2213

John M. Horack, Professor and Neil Armstrong Chair in Aerospace Policy  
Cassidy Brozovich, Undergraduate Student, Food, Agricultural and  
Biological Engineering  
Kenny McDonald, President and CEO, Columbus Partnership



 THE OHIO STATE UNIVERSITY

# Spaceflight, Starlab, and The Ohio State University

## *An integrated strategy to build a path forward*

**John M. Horack, PhD** - *The Ohio State University*  
*Professor and Neil Armstrong Chair in Aerospace Policy*  
*College of Engineering and John H. Glenn College of Public Affairs*

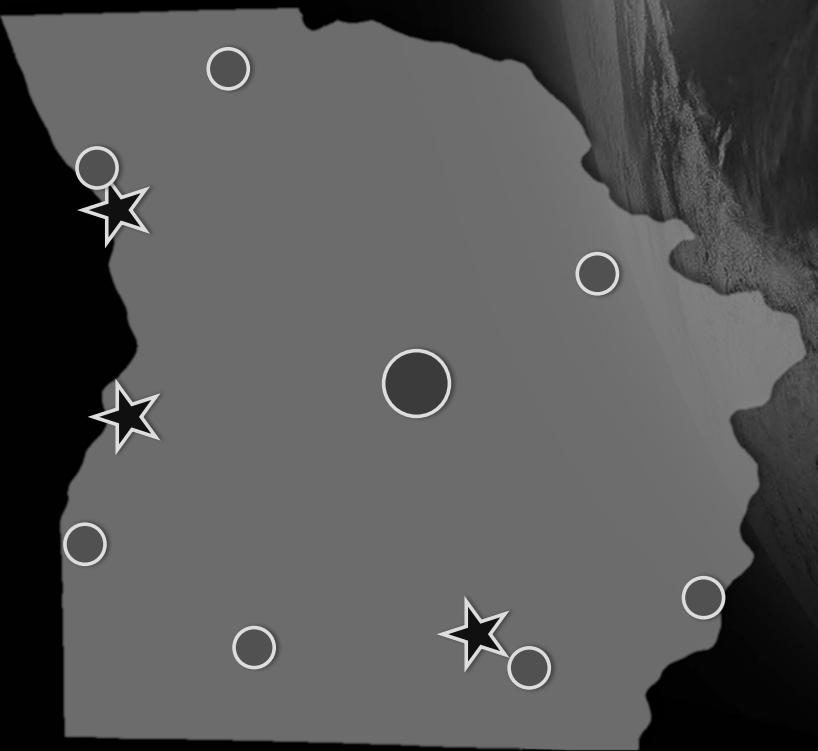
[horack.1@osu.edu](mailto:horack.1@osu.edu)

The Ohio State University

**May 2023**

# Spaceflight and Ohio - A unique history, present, and future

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NASA is moving from government-designed, owned, and operated to commercially-procured launch services for people and cargo.



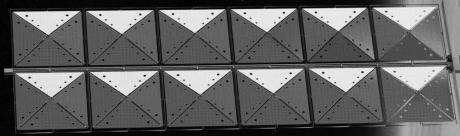
To that end, NASA made three awards in December 2021 for the development of commercial free-flying space stations in low-Earth orbit.

# STARLAB

## A NEXT-GENERATION COMMERCIAL SPACE STATION

---

- *Voyager/Nanoracks awarded \$160 million from NASA to develop Starlab*
- *NASA will be the anchor tenant*
- *Supports civil, commercial, national and security space domains*
- *Starlab is expected to deploy in a single launch in 2028*



*George Washington Carver Science Park (GWCSP) is the world's first space-focused research park with assets on the ground and in space. As the home for the GWCSP Terrestrial Analog Facility, Ohio State plays a critical role in testing missions, parallel research development and experimentation and unique learning opportunities.*



Ohio State's role in Starlab and GWCSP provides a ~60-year leadership advantage for Ohio State, fortifying our land grant mission through commercial space research and innovation in low-Earth orbit.



GEORGE  
WASHINGTON  
CARVER

SCIENCE  
PARK

# George Washington Carver Science Park

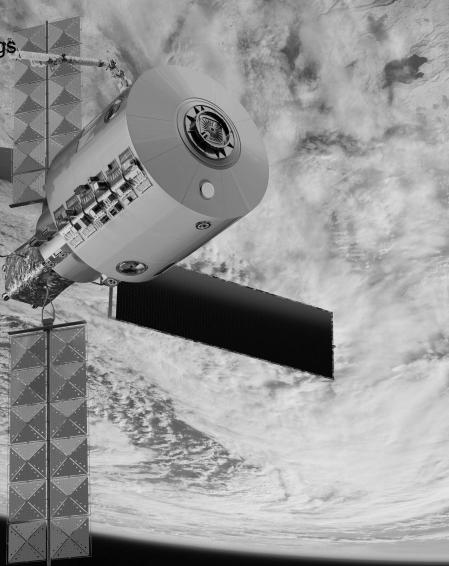
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Multi-domain research in space  
and on earth

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- Human/Biological Research
- Agriculture/Plant Research
- Materials/Manufacturing
- Physical Sciences
- Earth/Space Sciences
- Open workbench areas
- External instrument hosting
- Commercial projects
- STEM Education



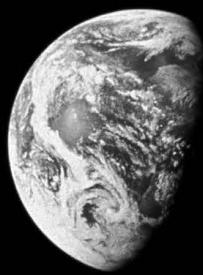
# Ohio State's Strategic roles in Starlab - GWCSP

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- **Leading growth of the global research community** across university, industry, non-profit, and government entities.
- **Engaged in outreach and growth of STEM education activities**, starting in grade school in cooperation with DreamUp, community and other key partners.
- **Providing scientific leadership in specific areas, including agricultural and planetary biological research** aboard Starlab – GWCSP.
- **Spearheading research commercialization, start-up company development, incubation, and innovation** derived from Starlab - GWCSP research.
- **Hosting the *Starlab* Terrestrial Analog Facility and anchor site of the GWCSP** to provide comprehensive payload, research, testing, and engineering ecosystem development for flight.



THE OHIO STATE UNIVERSITY



Thank You

**Miss Cassidy Brozovich**  
Bachelor's Degree (May 2023)  
Food, Agricultural and Biological Engineering



2222

**Mr. Kenny McDonald**  
President and CEO  
Columbus Partnership



# Impact of the Pelotonia Research Center: Gene Therapy Institute

Peter Mohler, Interim Executive Vice President, Research, Innovation and Knowledge  
Russell Lonser, Professor and Chair, Department of Neurological Surgery  
Sayoko Moroi, Chair and Director of the Havener Eye Institute, Professor of Ophthalmology

## Gene Therapy at Ohio State

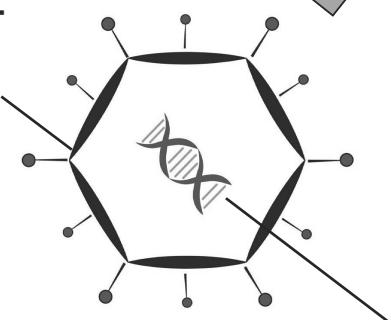
Ohio State is home to the largest nervous system gene therapy clinical program in the world.

Ohio State is pioneering new ways to more effectively deliver gene therapy. Teams are working to tackle diseases like Parkinson's disease, Huntington's disease, multiple vision disorders, Alzheimer's disease and even addiction.



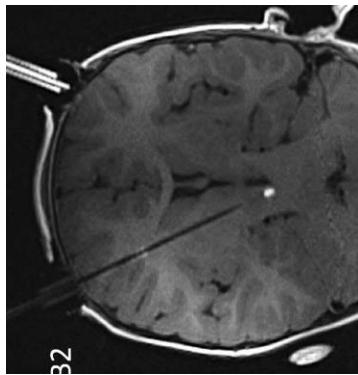
Nervous system disorders require  
“next generation” gene therapy

Capsid

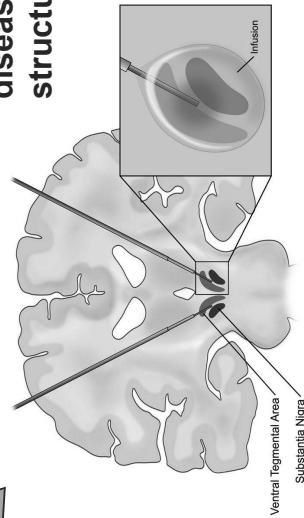


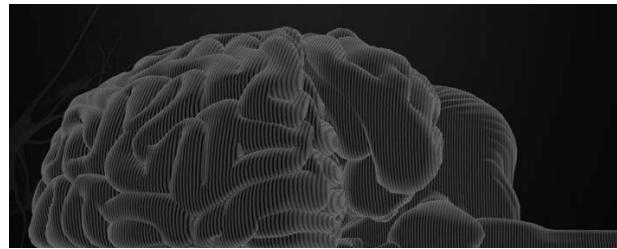
2226

Therapeutic Gene



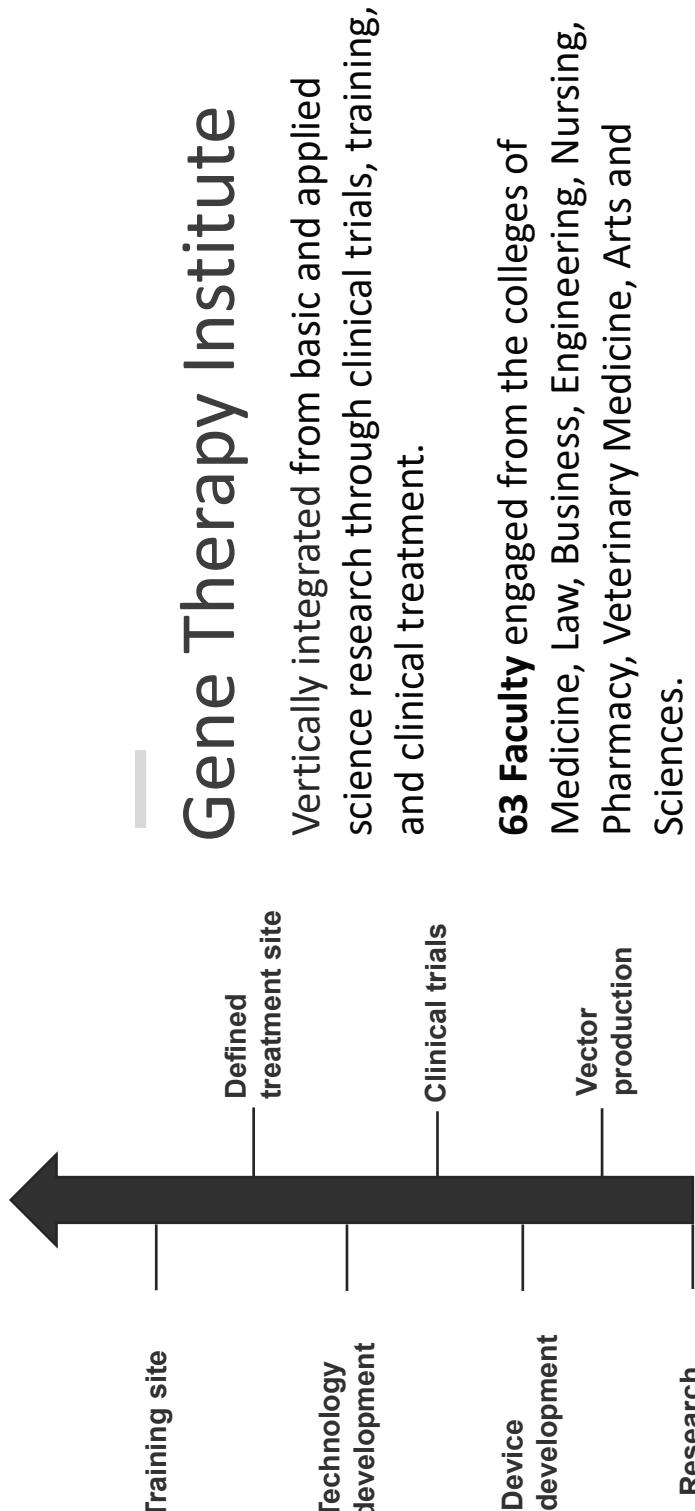
Infusion  
into  
diseased  
structure





# Gene Therapy Institute objectives

- Foster interdisciplinary community in gene therapy science and transformative care
- Create infrastructure to accelerate gene therapy science and cures for complex diseases
- Develop business model to ensure long-term sustainability
- Generate IP, new companies and outside partnerships
- Train the next generation of scientists and physicians in gene therapeutics
- Support Ohio as the destination for clinical gene therapy



# External Partners Key for Success

## Industry – Foundations - Federal/FDA – Universities - Philanthropy

Opportunity	Program	Partner
Basic/Translational Research	Multiple	Investigator, Biogen, Eikonklastes, Allen Institute, Battelle, Neucore Bio, UC Berkeley
Plasmid and vector development	Multiple	Investigator, Forge Therapeutics, Andelyn Biosciences, Allen Institute
Clinical trials	Multiple	Investigator, Voyager, uniQure, Regenix Bio, Aviado Bio, Biogen, Neucore Bio, Battelle, Bayer, UC San Diego, Brodno (Warsaw)
Device development	Ball joint guide array	Investigator
Device development	Robotics	Medtronic
Imaging and work-flow	Portable Imaging	Hyperfine
Gene infusion training	Training	Ohio State
Gene therapy treatment sites	Ambulatory Sites	Ohio State

# Research



Training site

Defined treatment site

Clinical trials

Vector production

Research

Technology development  
2230

Device development



Neucore Bio<sup>™</sup>  
PROFESSIONAL NEUROSCIENCE



eikonoklastes  
THERAPEUTICS



Sy Moroi, MD, PhD



Daniel Gallego-Perez,  
PhD



Krystian Bankiewicz,  
MD, PhD



Paco Herson, PhD



Yin Ren, MD, PhD



Raymond Gao, PhD

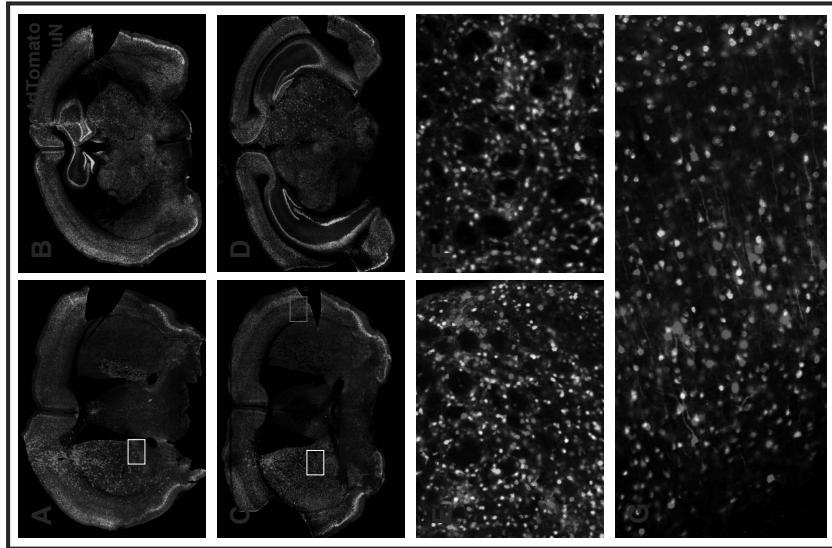


**BATTELIE**

**ALLEN**  
INSTITUTE

**\$12.4M in NIH Awards in FY2022**

THE OHIO STATE UNIVERSITY



# Research



**Krystof Bankiewicz, MD, PhD**  
The Ohio State University

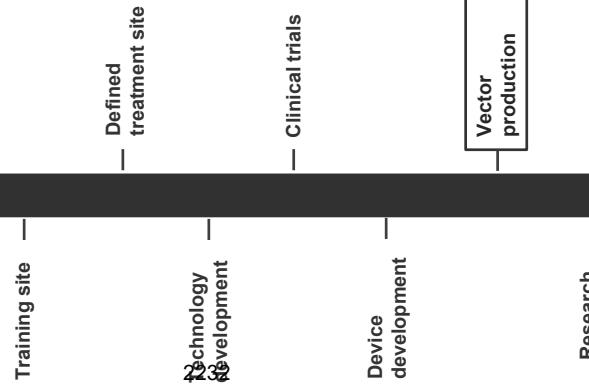
CRISPR Program: Correction via allele-specific  
excision of pathogenic repeats (Huntington's  
disease and Amyotrophic Lateral Sclerosis)



**Jennifer Doudna, PhD**  
UC Berkeley

- Training site
- Technology development
- Device development
- Clinical trials
- Vector production
- Research

# Vector Production & Delivery



Victor Van Laar, PhD



Lei Cao, PhD



**Neucore Bio**

# Device Development



Training site

Defined treatment site

Technology development

Clinical trials

Vector production

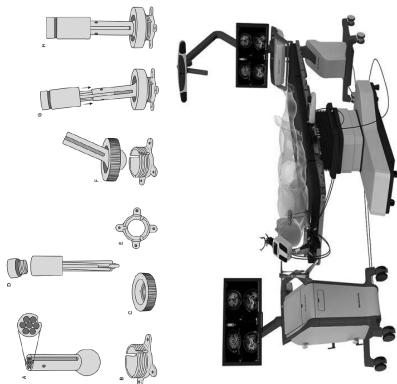
Device development



J. Bradley Elder, MD



Luis Samaranch, PhD



# HYPERFINE



# Medtronic

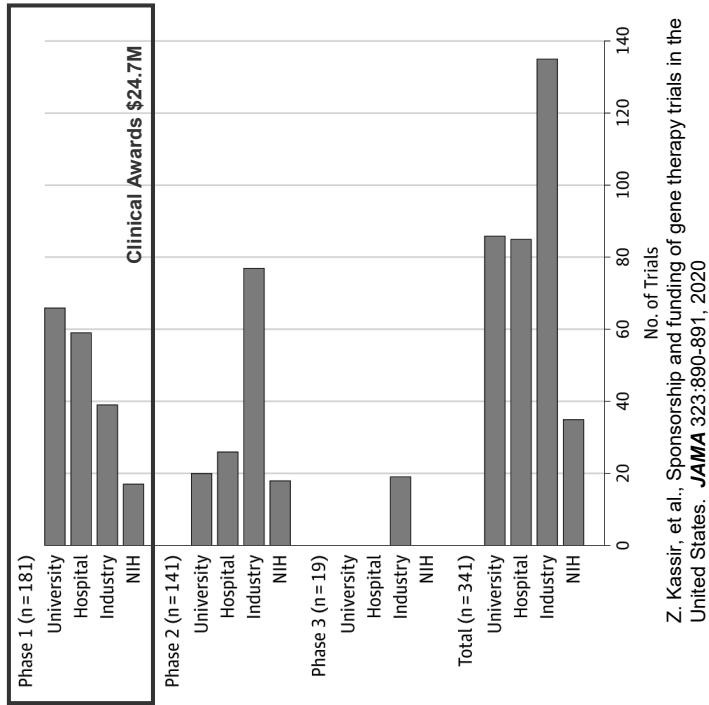
# Clinical Trials: First in Human



Training site  
Technology development  
2334  
Device development  
Vector production  
Research

Defined treatment site

Clinical trials



Z. Kassir, et al., Sponsorship and funding of gene therapy trials in the United States. *JAMA* 323:890-891, 2020

# Clinical Trials: First in Human



RegenXBio™



Voyager®  
THERAPEUTICS



uniQure



Krystof Bankiewicz,  
MD, PhD



J. Bradley Elder, MD



Mark Tuszynski,  
MD, PhD



Sandra Kostyk,  
MD



Matthew Ohr,  
MD



Neucore Bio™  
PRECISION NEUROMEDICINES



BAYER



AVIADO BIO



THE OHIO STATE UNIVERSITY



Technology  
development



Device  
development



Research



Vector  
production



Clinical trials



Defined  
treatment site



Training site

## Current Trials

Current Trials		Emerging Trials	
	Disease		Disease
Training site	Macular degeneration	Origin	Frontotemporal dementia
—	Parkinson's disease (regenerative)	Regenix Bio	AviadoBio
—	Parkinson's disease (symptomatic)	Investigator (OSU)	Phase I
—	Multisystem atrophy	Investigator (OSU)	Phase I
—	Huntington's disease	Investigator (OSU)	Phase I
—	Alzheimer's disease	UniQure	Phase I
—	AADC-deficiency	Investigator (UCSD)	Phase I
—	Malignant glioma (multiple)	Investigator	Phase I
—	—	Industry	Phase I
Clinical trials		Clinical trials	
Research	Device development	Origin	Clinical Trial
—	Vector production	Eikonklastes	Phase I
—	Technology development	Investigator (OSU)	Phase I
—	—	Investigator (OSU)	Phase I
—	—	Investigator (OSU)	Phase I
—	Leukodystrophy	Investigator (OSU)	Phase I

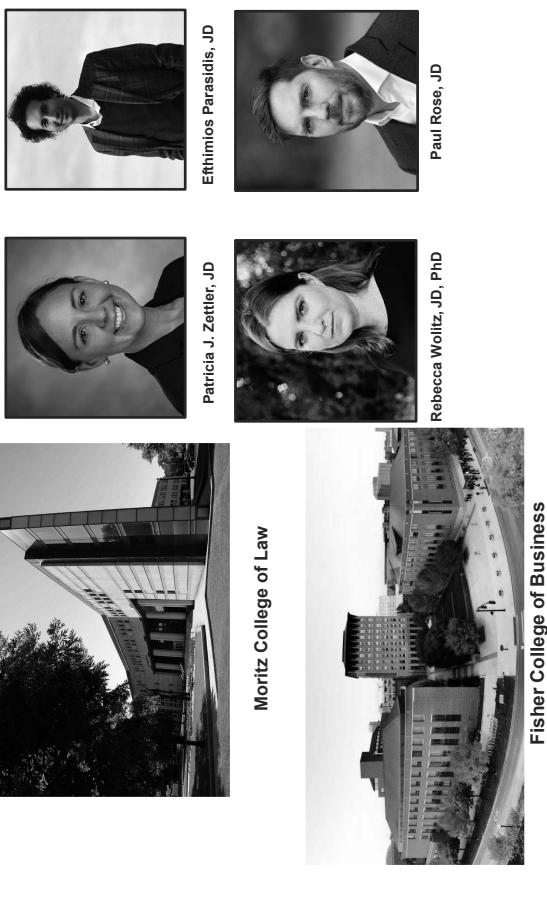
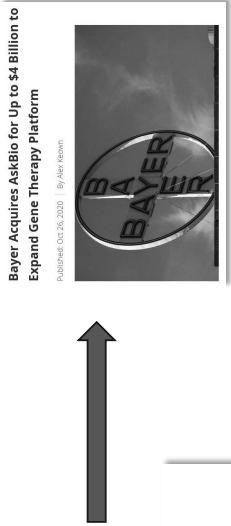
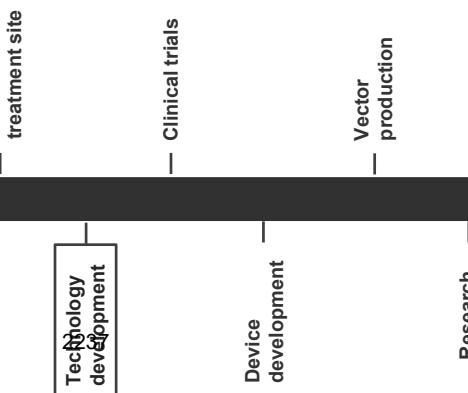
## Clinical Trials



# Technology Development and Commercialization



\$14.6 million NIH award will accelerate gene therapy research for rare disorder



Fisher College of Business

Aravind Chandrasekaran, PhD



THE OHIO STATE UNIVERSITY

Paul Rose, JD

Rebecca Woltz, JD, PhD



Eftimios Parasidis, JD

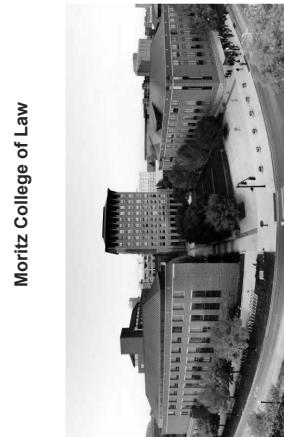
Patricia J. Zettler, JD



Paul Rose, JD



Rebecca Woltz, JD, PhD



Moritz College of Law



Fisher College of Business

# Clinical Treatment and Destination Medicine



- Training site
- Technology development
- Device development
- Research
- Clinical trials
- Vector production



## Largest nervous system gene therapy clinical program worldwide

**TODAY** ON THE SHOW COVID-19 & KIDS SHOPPING HEALTH PARENTS FOOD TRENDING BLACK VOICES • TODAY all day

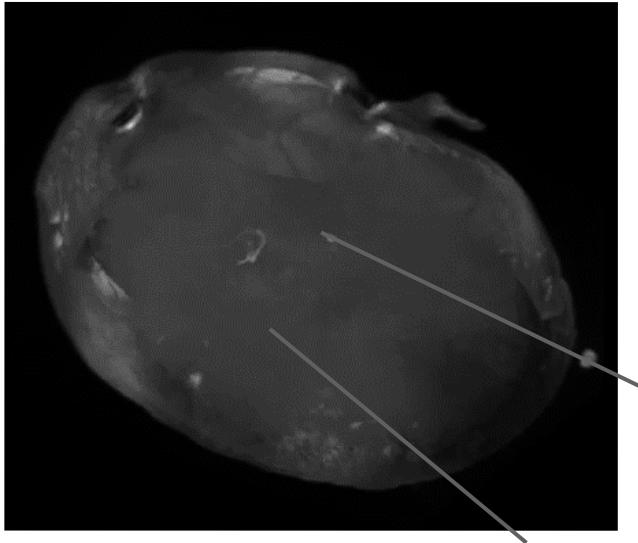
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Gene therapy is 'nothing short of a miracle' for 6-year-old with rare health condition

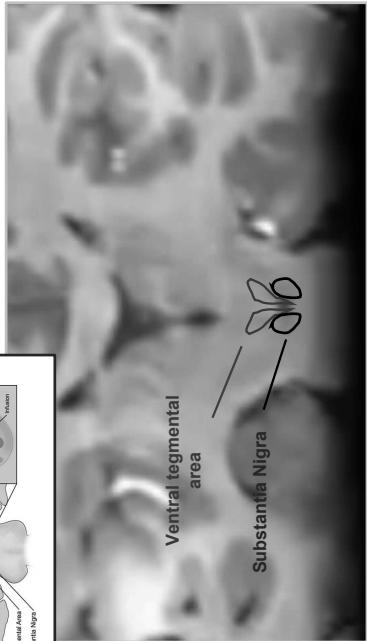
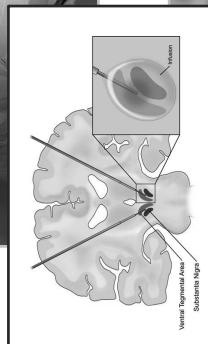
"This is nothing short of a miracle," mom Shantie Stagg told TODAY of a gene therapy that has helped her son who has a rare health condition.

---

**THE OHIO STATE UNIVERSITY**



AADC-deficiency treated with  
AAV-AADC gene therapy



## Clinical Training Site



### Training site

- Defined treatment site
- Clinical trials
- Vector production

### Technology development

### Device development

## The Impact of Ohio State Teams

Global impact of Ohio State  
science: Science and training to  
impact patients across the globe



***Proposal for a Master of Health and Wellness (HW)  
Professional Degree Program***

Mode of Delivery: *Distance Learning, Distance Hybrid or Classroom*

---

***The Ohio State University  
College of Nursing***

**BASIC CHARACTERISTICS OF THE EDUCATIONAL PROGRAM**

- 1. Brief description of the disciplinary purpose and significance of proposed degree.** (max 300 words)  
The OSU College of Nursing proposes to create a new Master of Health and Wellness (HW) professional degree to prepare expert leaders in evidence-based health and wellness programming and building wellness cultures to improve population health and well-being in a variety of settings. It is distinct from other programs available at OSU (Appendix A) and in Ohio (Table 3) in focus. Program significance is supported by multiple trends at all societal levels to improve health and engagement in wellness. Over 90% of organizations with over 50 employees now offer some type of health promotion programming and resources. Employers increasingly recognize their return on investment in health and wellness in terms of improved employee health outcomes, reduced costs and other productivity benefits (Melnik et al., 2018<sup>1</sup>). In February 2021, the Ohio Bureau of Workers' Compensation started the "Better You, Better Ohio!" to help employers start health and wellness programs<sup>2</sup>. Career opportunities for graduates of this proposed HW degree align with the U.S. Bureau of Labor Statistics (BLS, 2021<sup>3</sup>) description of 'social and community service managers' who coordinate and supervise programs and organizations that support public wellbeing. The BLS projects 17% growth in this area between 2019 to 2029, a rate much faster than the average for all occupations. Projections for Ohio are an 11.9% increase between 2018-2028 (US Department of Labor, 2021<sup>4</sup>).
- 2. Definition of the focus of the program.** (max 300 words) *This is only intended to be an overview. Make sure to explicitly identify if plans include defined lines of curricular focus within the degree program (tracks or concentrations) and whether they will be noted on the transcript.*

The proposed HW program will prepare expert leaders in Health and Wellness programming and building wellness cultures to improve population health and well-being in a variety of community and

<sup>1</sup> Melnyk, BM., Gascon, G., Amaya, M., Mehta, L. (2018). A comprehensive approach to university wellness emphasizing Million Hearts demonstrates improvement in population cardiovascular risk. Building Healthy Academic Communities Journal, 2(2): 6-11. doi: [10.18061/bhac.v2i2.6555](https://doi.org/10.18061/bhac.v2i2.6555)

<sup>2</sup> Ohio Bureau of Workers' Compensation, Better You, Better Ohio! Health and Wellness Program, <https://info.bwc.ohio.gov/wps/portal/gov/bwc/for-employers/workers-compensation-coverage/rates-and-bonuses/Health-and-wellness>

<sup>3</sup> Bureau of Labor Statistics, U.S. Department of Labor, Occupational Outlook Handbook, Social and Community Service Managers, at <https://www.bls.gov/ooh/management/social-and-community-service-managers.htm>

<sup>4</sup> US Department of Labor, Long-Term Occupational Projections (2018-2028), Social and Community Services Managers, [https://projectionscentral.org/Projections/LongTerm?AreaName=&AreaNameSelect%5B%5D=39&Name=&NameSelect%5B%5D=711&items\\_per\\_page=10](https://projectionscentral.org/Projections/LongTerm?AreaName=&AreaNameSelect%5B%5D=39&Name=&NameSelect%5B%5D=711&items_per_page=10)

organizational settings. Program graduates could be employed in roles such as chief wellness officers or directors of health promotion and wellness innovation in a variety of community, corporate and organizational settings. The proposed masters level Health and Wellness (HW) program is distinct from existing degree programs. The College of Nursing undergraduate Health and Wellness program focuses on promoting individual health, whereas the proposed Master of Health and Wellness program emphasizes graduate level leadership in wellness intervention programming and building wellness cultures within organizations and communities. The College of Nursing M.S. in Nursing program with multiple specialization tracks prepares advanced practice nurses, a Master of Clinical Research (MCR) program provides clinical research training for research staff roles, and a Master of Healthcare Innovation (MHI) program focuses on mid-level leadership innovation in healthcare that is not specific to health promotion and wellness interventions/programming. The proposed Master of Health and Wellness (HW) program is also distinct from other health-related OSU degrees as summarized in Appendix A.

3. **Rationale for degree name.** (max 100 words) *For example, Master of Science or Master of Arts degree names identify degrees that prepare students for original research and usually include original research that leads to a thesis as culminating experience, or may include a research capstone. "Master of" degree names have a capstone culminating experience that demonstrably integrates what has been learned during the degree coursework. Justify the disciplinary field in the degree title if not tightly linked to the stated focus of program.*

The focus of the proposed professional Master of Health and Wellness (HW) program in preparing expert leaders in health and wellness programming and building wellness cultures is consistent with the health and wellness concepts in the proposed degree name. The proposed program does not focus on conducting original research and instead will include a capstone project requirement as this is more consistent with a professional masters degree.

4. **Duration of the program.**

a. **Total credit hours.** *Identify minimum total credit hours (indicate whether semester or quarter) for completion of the program. If there are differences in credit expectations among the proposed tracks or concentrations, state those differences.*

The HW program includes a minimum of 35 semester credit hours within full-time and part-time study options. The program does not include specialization tracks or concentrations.

**Normal or typical length of time for students to complete the program.** *If there are differences in duration among the proposed tracks or concentrations, state those differences. Identify if students will be enrolled full-time and/or part-time.*

- The full-time 1-year option includes required coursework taken in three consecutive semesters.
- The part-time 2-year option includes required coursework taken in six consecutive semesters.

5. **Admission timing.** *Provide proposed date for implementation of the program, and indicate if program plan includes more than one cohort being admitted per year.*

Assuming approval by the Ohio Department of Higher Education in Spring 2023, we project starting the program in Autumn 2023 by admitting a part-time cohort. Going forward, both a full time and part time cohort will be admitted each Autumn.

6. **Primary target audience for the program and admission requirements.** (max 300 words) *For*

*example, traditional college age, working adults, professionals with specific existing credential, military personnel, etc. Define admission requirements (previous areas of study or degree earned, GPA, work experience or certification, standardized tests, writing samples, etc).*

The HW program is designed for professionals who have earned at least a bachelor's degree in a healthcare-related discipline (e.g. health sciences, counseling, public health, nursing, psychology, social work, etc.) or a health or wellness-related discipline (e.g. allied health, exercise science, exercise physiology, health promotion, public health etc.). Each of these types of degrees provides some basic undergraduate level content in health promotion and wellness that can serve as a sufficient foundation for the intermediate level graduate level health and wellness program content.

Admission requirements are:

- The general minimum criteria established by the Graduate School (<http://gpadmissions.osu.edu/grad/admissions.html>), including an overall GPA of at least 3.0 for the most recently earned degree
- Minimum English proficiency requirements/tests for international applicants per the Ohio State University Graduate and Professional Admissions website (<http://gpadmissions.osu.edu/intl/english-proficiency.html>)
- Bachelor's Degree in any health science/health promotion-wellness related discipline from an accredited institution – all college transcripts must be submitted
- Purpose and goals statement
- Three letters of recommendation
- Asynchronously recorded interview

A number of existing certifications were evaluated in relation to proposed admission requirements during the design of this degree. In context of the unique content and focus of the proposed program, no existing certifications were identified as an appropriate program admission requirement.

7. **Special efforts to enroll and retain underrepresented groups. (max 500 words)** *Offer plan to ensure recruitment, retention and graduation of groups underrepresented within the discipline. Provide as background (1) Institution and department profiles of total enrollment and graduate student enrollment of underrepresented groups within the discipline, and compare to (2) nationally reported values from NCES, Council of Graduate Schools, or other authoritative sources. Supply data by demographic group where available. Your Office of Institutional Research, or the Graduate School, can assist in gathering this data.*

According to OSU enrollment data (OSU Enrollment Tables, 2020), 21.2% of graduate students identify as a minority student compared to 21.7% graduate students in the College of Nursing who identify as minority (OSU CON Enrollment, 2020). The most recent graduation rates for all of the College of Nursing degree programs for underrepresented minority groups were similar to the overall program graduation rates (89% vs. 90%), based on the strong College of Nursing and Ohio State University infrastructure for recruitment and retention of underrepresented groups within the applicant pool.

The College of Nursing offers an array of supports and initiatives for students throughout the process of admissions, engagement in academic studies and graduation. The college has actively worked to implement a holistic admissions process which will be used to recruit and enroll a diverse student population in the HW program. The CON has a number of offices and initiatives designed to “embrace

the practice of treating the body, mind and spirit" (<https://nursing.osu.edu/offices-and-initiatives>). These offices and initiatives include but are not limited to:

- Diversity, Equity and Inclusion
- Office of Global Innovations
- Community Outreach and Engagement
- Technology support
- Technology Learning Complex (simulation)
- Mindstrong (cognitive-behavioral skills building for resilience)
- Center for Healthcare Innovation and Wellness
- Office of Student Affairs and Success

A key feature of supporting student success in graduate studies is through substantive ongoing advisement. The graduate student-faculty advisor relationship is critical to meet the individualized goals of the student and expected program outcomes. Student advisement is the primary responsibility of tenure track/tenured and clinical track faculty with at least 50% FTE with designated Graduate School Graduate Faculty status (Category P or M, respectively). New advisors of graduate students are introduced to advisement responsibilities in the College of Nursing New Faculty Orientation and receive at least one in-depth individualized orientation to advising session with the College of Nursing Graduate Studies Committee chairperson close in time to starting service as an advisor. Advisors are also introduced to the curriculum and key policy and procedures for the program in which they have been assigned graduate students to advise. Students also receive support from graduate program managers and data managers in the Office of Student Affairs and Success, which provides support for technical needs and data necessary for advisement.

## INSTITUTIONAL PLANNING FOR THE PROGRAM

1. **What are the physical facilities, equipment and staff needed to support the program? Indicate the impact that the proposed change will have on the physical resources and laboratories that currently accommodate existing program and services, or identify new laboratory and preceptor needs. Define if new staffing is needed to support these facilities or other aspects of the program.**

No additional physical facilities or equipment on campus will be required for students in the proposed Master of Health and Wellness (HW) program. The HW program will initially be offered as a fully online distance learning program with the didactic component offered entirely online, in both synchronous and asynchronous formats (Table 5.). Approval for distance hybrid and on campus delivery modes is sought to maximize delivery flexibility in the future. Applied field experiences will be facilitated by the program's co-directors who have a network of facilities cultivated from the College of Nursing undergraduate Health and Wellness Innovation program for which undergraduate students have some field experiences pertaining to health promotion and wellness. The College of Nursing has extensive experience with successful delivery of online graduate programs, including other professional masters degree programs offered in the College of Nursing, and is recognized as a campus and national leader in the quality of its online degree programs.

Course content will be delivered using a variety of multi-media formats including but not limited to video lecture capture, audio slide shows, interactive slide shows, case studies, online quizzes, and virtual discussion with instructors and classmates. Examples of online educational media that may be used include Zoom (web conferencing software), Panopto (screen and audio capture software), and VoiceThread (interactive audio-visual tool for shared discussions and presentations).

To ensure the use of evidence-based teaching-learning practices in online higher education, the HW courses will be developed in collaboration with the university Office of Distance Education and eLearning (ODEE). Faculty work closely with staff from ODEE to develop new courses for an online format guided by ODEE's course development rubric which aligns with Quality Matters criteria (2018<sup>5</sup>). While faculty focus on content of the course, ODEE Instructional Designers provide suggestions and technological solutions to provide a robust learning experience for students.

The College of Nursing has highly experienced information technology specialists who will assist with the technical aspects of the online course delivery format. Collectively, the CON has many years of experience delivering online programs and courses to graduate students. The HW program director will work closely with the CON instructional development specialists and ODEE (<https://odee.osu.edu>) instructional designers to assure smooth online course development and appropriate technical delivery of the course material. Distance education support services for faculty and students are also provided by the university through ODEE (2019a<sup>6</sup>, 2019b<sup>7</sup>).

Resources provided by ODEE are leveraged for implementation of best practices when making the decisions for online teaching, supporting an environment conducive to student learning. ODEE provides course development support including a 14-week development process of one-on-one support between an instructor and an instructional designer to create online courses. This support is followed by a 5-hour

<sup>5</sup> Quality Matters. (2018). Higher ed course design rubric. Retrieved from <https://www.qualitymatters.org/qa-resources/rubric-standards/higher-ed-rubric>

<sup>6</sup> Office of Distance Education and eLearning (2019a). *Ohio State University*. <https://odee.osu.edu>

<sup>7</sup> Office of Distance Education and eLearning (2019b). Resources. *Ohio State University* . <https://odee.osu.edu/odee-grants/resources>

review after an initial course offering to consider immediate feedback and concerns. Courses are then reviewed every three years between an instructor and an instructional designer to make improvements and updates based upon student feedback. ODEE also provides support for compliance with state authorization regulations for delivery of educational programs to students at a distance, including a dedicated program manager and program assistant (ODEE, 2019c<sup>8</sup>).

The OSU Graduate School is a strong support to the OSU CON and provides valuable oversight of graduate programs at OSU to ensure quality, including for proposals for new degrees. They offer support through vetting policies and procedures, faculty appointments, non-faculty committee members to doctoral committees, as well as assisting with student admission, addressing grievances and maintaining files. They provide faculty with assessment information from classroom learning activities through program level outcomes.

As a result of dedicated and well-prepared faculty in the CON, coupled with the high level of resources and support described previously, the online M.S. in Nursing Program is nationally ranked by U.S. News & World Report (USNWR) as #1 (2021a<sup>9</sup>) making it the eighth consecutive year that this program is ranked in the top six nationally. OSU is also known for online program excellence as demonstrated by the USNWR (2021b<sup>10</sup>) ranking of #7 for Online Bachelor's Programs, ranking in the top eight nationally for the past eight years.

2. **What is the evidence that a market for the new program(s) exists? How has estimated program demand been factored into realistic enrollment projections? How has this evidence been used in planning and budgeting processes to develop a quality program that can be sustained? (max 500 words)** *Using information added to the Appendix, provide evidence of need for the new degree program, including the opportunities for employment of graduates. Examples of potential metrics supporting program need include: Student interest and demand (Potential enrollment; Ability to sustain the critical mass of students. Surveys of potential student interest can be helpful); Institutional need (Plan for overall development of graduate programs at the proposing institutions); and, Societal demand (Intellectual development; Advancement of the discipline; Employment opportunities to meet regional, national and/or international needs).*

In Spring of 2019, a comprehensive review of relevant CIP codes (Classification of Instructional Programs<sup>11</sup>) related to Health and Wellness, Community Health and Preventative Medicine, Health Services Administration and Behavioral Aspects of Health<sup>12</sup> was completed. This type of review is able to locate education programs in both Ohio as well as the entire United States. In addition, the report provided the number of annual job openings for each of these codes.

Table 1. displays summary results for Ohio and the U.S. in calendar year 2017 (year data is last available). A review of the table reveals that for the four relevant CIP codes, 485 students graduated

<sup>8</sup> Office of Distance Education and eLearning. (2019c). State authorization. *Ohio State University*. Retrieved from <https://odee.osu.edu/user/login?destination=node/1358>

<sup>9</sup>USNWR. (2021a). Best online master's in nursing programs of 2021. Retrieved from <https://www.usnews.com/education/online-education/nursing/rankings?mode=table>

<sup>10</sup>USNWR. (2021b). Best online master's in nursing programs of 2021. Retrieved from <https://www.usnews.com/education/online-education/bachelors/rankings>

<sup>11</sup> The CIP is a taxonomy of instructional programs that provides a classification system for the thousands of different programs offered by postsecondary institutions. Its purpose is to facilitate the organization, collection, and reporting of fields of study and program completions. More information about CIP can be obtained at <https://nces.ed.gov/>.

<sup>12</sup> All available CIP codes were reviewed and these four were the most relevant to this proposal.

from programs in the U.S. while annual openings that were advertised for positions related to these CIP codes exceeded 165K. The market analysis also demonstrates that the posting intensity (the number of times a position is posted by companies seeking candidates for a position) ranges from 4:1 to 5:1. In other words, companies are advertising four or five times to fill one position.

Table 1. Graduates, Degree Delivery Method, Posting Intensity, Annual Job Openings and Median Salary

US GRADUATE DEGREES (INCLUDES OHIO)	# of Distance Graduates	# of Traditional Graduates	# Annual Openings	*Posting Intensity (# of posts per job)
51.0001: Health and Wellness, General	112	150	8359	4:1
51.2208, Community Health and Preventative Medicine	40	227	19,989	5:1
51.2211, Health Services Administration	333	586	13,457	5:1
51.2212, Behavioral Aspects of Health	0	119	123,950	4:1
Total	485	1082	165,755	

Table 2. shows the number of US Graduate Degrees (including Ohio) that offer distance or traditional graduate degrees by CIP Code. Of 98 degree programs in the US, 25 programs are offered online. The listing of top schools (10% or more of market) providing degrees related to these CIP codes shows that only one university with a significant market share, the University of Toledo, is located in Ohio.

Table 2. Number of US Graduate Programs (including Ohio) offering Distance or Traditional Degrees related to CIP Code Topics.

# of US Graduate Degrees (Includes Ohio) by CIP Code	Distance Programs	Traditional Programs	Schools Graduating 10% or more of Total Graduates
51.0001: Health and Wellness, General	8	12	American College of Healthcare Sciences, The University of Tampa, Towson University.
51.2208, Community Health and Preventative Medicine	3	20	Indiana University-Bloomington (43%); U of Toledo, U of North Florida & U of Florida each have about 8-9% market share
51.2211, Health Services Administration	14	30	Emory, ASU-Skysong, Lake Erie College of Osteo Med, U of Baltimore, ASU-Downtown, U of Illinois at Chicago, Vanderbilt, Texas A&M, U of Iowa (All of these schools fall below 10% market share.)
51.2212, Behavioral Aspects of Health		11	Tulane, Texas A&M, Harvard, U San Francisco
Total Programs	25	73	

The analysis also revealed that the median salary for positions associated with these CIP codes ranged from \$21/hour to \$46/hour with an average annual salary of almost \$70,000.

It is important to note that while this degree draws upon knowledge of health and wellness, community health and preventative medicine, health services administration and behavioral aspects of health, it is unique. The degree will prepare graduates to use this knowledge to use organizational or community data, evidence and innovation principles to plan, implement and develop relevant, timely and effective organization-wide initiatives which promote the resilience and well-being of all employees during regular and exigent circumstances.

## STATEWIDE ALTERNATIVES

*(max 300 words) You are encouraged to talk with your colleagues at other institutions to learn more about their programs and discuss your unique opportunities.*

**1. What programs are available in other institutions and how do they differ from the program being proposed? Explain the unique features of your program compared to others in the State.**

The HW degree focus represents novel professional degree program content. Most similar programs as identified by CIP codes marketing analysis are conceptually distinct in focus from the proposed HW program. There is only one program in Ohio offered at the University of Toledo that is indexed using Community Health and Preventative Medicine CIP coding, which does not substantively overlap with the conceptual focus of the HW program. Data provided in Tables 1 – 3 support the need for a new graduate degree program focused on health and wellness.

Table 3. displays the institutions that capture the largest portion of marketing for Community Health and Preventative Medicine CIP Code.

Table 3. Top Ten Programs in the US using Community Health and Preventative Medicine CIP Code (2017).

	# of Students	Market Share
Indiana University-Bloomington	66	24.70%
*University of Toledo	26	9.70%
University of North Florida	24	9.00%
University of Florida	22	8.20%
Southern Illinois University-Carbondale	20	7.50%
Stanford University	14	5.20%
University of Northern Iowa	13	4.90%
Lock Haven University	13	7.50%
University of Wisconsin-Madison	11	5.20%
Minnesota State University-Mankato	10	4.90%
Top Ten Market Share		86.80%

\*Note that only one of the top ten programs providing a classroom-delivered program within the Community Health and Preventative Medicine CIP code is located in Ohio.

**2. Address appropriateness of specific locale for the new program. For example, are you uniquely serving a region?**

The OSU College of Nursing is a leader in distance education at OSU and beyond. In the past five academic years, the CON has consistently increased enrollment in online programs from 373 students to 695 students. The CON graduate programs offered 68.3% of the total online programming at OSU (Jones & Griffiths, 2019). OSU CON has the expertise and experience to provide excellent online graduate level education for health and wellness for students within Ohio and throughout the nation.

### **3. Address opportunities for inter-institutional collaboration.**

No specific opportunities for inter-institutional collaboration have been identified at this time given that a similar program does not currently exist in the state. The proposed degree addresses a currently-unmet need in a disciplinary area for which there is strong need and demand. As such, the OSU College of Nursing administration is committed to exploring potential future collaborations with other institutions to bolster the ability to meet the needs of communities and organizations for expert leaders of health and wellness. Potential partner organizations include, but are not limited to, other universities/colleges in Ohio, as well as potential employers of program graduates.

## **GROWTH OF THE PROGRAM**

*(max 300 words) Answers to the following questions should be consistent with the Fiscal Impact Statement in Appendix.*

### **1. What future growth do you anticipate over several years, and how do you plan to manage this growth? When do you expect the program to be self-sufficient? For example, is there a point at which you need to hire new staff or faculty, or find additional space?**

Table 4. displays predicted enrollment for the first three years of the program. It is anticipated that 30 students will be admitted in Autumn of Year 1. Planned growth includes admitting 45 students in Year 2 of the program, and 60 new students in Year 3 and subsequent years. The projected admission numbers are considered maximum enrollment to provide quality teaching and advising with current staffing. The College of Nursing has a strong track record of success in growing its graduate programs in step with enrollment projections; e.g., for its multiple masters programs and the Doctorate of Nursing Practice (DNP) program, with additional new faculty and staff hired in step with enrollments growth.

Table 4. HW program projected enrollments by year, Full-time and Part-time combined.

Program	First Year (Autumn 2023)	Second Year (Autumn 2024)	Subsequent Years (Autumn 2025 and beyond)
Master of Health and Wellness	30 (part-time)	45 (30 part-time; 15 fulltime)	60 (40 part-time; 20 fulltime)

## CURRICULUM AND INSTRUCTIONAL DESIGN

1. **Curricular content.** *Using a variation on the Table below to match your proposed program, list here all the courses that comprise the program and identify if the program will include any new courses. Include course descriptions in the Appendix for all courses that are a part of the curriculum, including those required for transcripted tracks or specializations.*

### Master of Health and Wellness (HW) Program Outcomes

Health and Wellness (HW) program graduates will be able to:

1. Assess organizational and/or community health and wellness needs using a variety of data sources.
2. Apply theory, resources and evidence to create a sustainable and innovative culture of health and wellbeing that addresses diverse populations.
3. Lead interprofessional collaborative approaches to create a wellness culture and an organization-wide health and wellness strategic plan to improve population health and well-being.
4. Develop, implement, and evaluate relevant, evidence-based, cost-effective and high-impact programs to promote self-care, lifestyle behavior change, and health and wellbeing within a select organization or community.
5. Evaluate organizational and/or community culture, policies, practices, programs and resources to foster a culture of health and wellbeing.
6. Use data to formulate an organizational business case for value and return on investment.

Table 5. Curricular Content

COURSE #	TITLE	CREDITS
Required core courses for degree		
HCINNOV 7441	<sup>1</sup> Innovation Leadership: Leading From Within	3
NEW [HW] 7XXX	<sup>1</sup> Promoting Population Health and Wellbeing	3
Nursing 7779	<sup>2</sup> Evidence-Based Practice for Interprofessional Teams	3
KNHES 5652	Worksite Health Promotion	3
NEW [HW] 7XXX	Positive Psychology and Happiness	1
NEW [HW] 7XXX	Health and Wellness Resource Allocation in Organizations	2
NEW [HW] 7XXX	<sup>1</sup> Leading a Culture of Wellbeing in Organizations	3
Nursing 5115	<sup>2</sup> Mindstrong	1
NEW [HW] 7XXX	<sup>3</sup> HW Field Experience	4 (1 credit didactic; 3 credits field experience)

PAES/KNHES 5704	Health Promotion Program Evaluation	3
7XXX	Digital Health and Wellness Technologies for Individuals within Organizations and Communities	2
Nursing 6114	<sup>2</sup> Strategies for Personal Health	1
NEW [HW] 7XXX	<sup>1</sup> HW Capstone	3
Elective	(see list of course options in Table 8)	3
	TOTAL number of semester credit hours	35

<sup>1</sup>These courses will be presented in a synchronous online format to promote a personal connection between faculty and students. At least one course will be synchronous per semester in either the full time or part time curriculum plan.

<sup>2</sup>These courses were designed for interprofessional audiences across the university. As such, they have broad applicability and encourage interchange across professions and degrees.

<sup>3</sup>The field experience will occur on-site within a contracted organization or community.

Appendix B provides a crosswalk table to show the relationship between course objectives and HW program outcomes. Tables 6 and 7 display the HW sample plans of study for fulltime and partime study options, respectively.

Table 6. HW Sample Curriculum Plan -- Full Time (One Year)

Autumn	Credit Hours	Spring	Credit Hours	Summer	Credit Hours
KNHES 5652 Worksite Health Promotion	3	HW 7XXX Leading a Culture of Wellbeing in Organizations	3	HCINNOV 7441 Innovation Leadership: Leading From Within	3
HW 7XXX Promoting Population Health and Wellbeing	3	PAES/KNHES 5704 Health Promotion Program Evaluation	3	HW 7XXX Digital Health and Wellness Technologies for Individuals within Organizations and Communities	2
N7779 Evidence Based Practice for Interprofessional Teams	3	N5115 Mindstrong	1	N6114 Strategies for Personal Health	1
HW 7XXX Positive Psychology and Happiness	1	HW 7XXX Field Experience	4	HW 7XXX Capstone	3
HW 7XXX Health Wellness Resource Allocation in Organizations	2		3		
		Elective			
Semester Total	12	Semester Total	14	Semester Total	9

Table 7. HW Sample Curriculum Plan -- Part Time (Two Years)

YEAR ONE	Credit Hours		Credit Hours		Didactic
Autumn		Spring		Summer	
KNHES 5652 Worksite Health Promotion	3	HW 7XXX Leading a Culture of Wellbeing in Organizations	3	HCINNOV 7441 Innovation Leadership: Leading From Within	3
N7779 Evidence Based Practice for Interprofessional Teams	3	KNHES 5704 Health Promotion Program Evaluation	3	HW 7XXX Digital Health and Wellness Technologies for Individuals within Organizations and Communities	2

Semester Total	6	Semester Total	6	Semester Total	5
YEAR TWO					
HW 7XXX Promoting Population Health and Wellbeing	3	Elective	3		
HW 7XXX Positive Psychology and Happiness	1	N5115 Mindstrong	1	N6114 Strategies for Personal Health	1
HW 7XXX Health and Wellness Resource Allocation in Organizations	2	HW 7XXX Field Experience	4	HW 7XXX Capstone	3
Semester Total	6	Semester Total	8	Semester Total	4

Table 8. Elective Coursework Options

COURSE #	TITLE	CREDITS
HCINNOV 7440	Innovation in High Performing Organizations	3
KNHES 5703	Health Behavior Theory	3
KNHES 5651	Health Promotion Program Planning	3
KNHES 7726	Changing Physical Activity Behavior	3
PUBHHBP 7522	Program Planning and Implementation	3
PUBHHBP 7542	Settings and Special Populations in Health Promotion	3

2. **What are the requirements students must fulfill to complete the program successfully? (max 500 words)** *Expand on information in Table above, if needed including specific courses, course options and any other requirements (e.g. clinical hours, experiential learning, competencies, projects, minimal research credits, defined number of credits in different focus areas, etc). Define the minimal credits needed to complete the degree in any transcribed tracks or specializations.*

To successfully meet the degree requirements, a student will need to complete the required program coursework with a grade of B minus (B- or better) in all required coursework, maintain an overall GPA in graduate coursework of at least 3.0, and successfully complete the HW Capstone project.

3. **Description of a required culminating, or integrated learning, experience. (max 500 words).**

*Examples of suitable culminating experiences for different kinds of degrees include, but are not limited to: preparation of a thesis, dissertation or other creative written work; capstone or exit projects, which may be applied in nature and not necessarily involve research; comprehensive examinations; supervised field experiences, or any other integrated learning experience. With proper planning, the culminating experience may be integrated within coursework required for the degree.*

The field experience experience provides a total of 112.5 clock hours within an organization. The field experience is designed for the student to apply population health and wellness principles and best practices, including innovation, leadership, technology, and leading change that creates cultures of wellness within the organization or community. The program co-directors will provide oversight and individualize field placement sites. Local Columbus, OH sites include but are not limited to Ohio Health, Columbus City Schools, and Healthy New Albany and AccellWELL. The College of Nursing has a strong placements infrastructure with existing contractual agreements that can be leveraged to

provide these and other types of field experiences for students.

The HW 7XXX Health and Wellness Capstone course occurs in the last semester of the program and is the course in which the Capstone project will be completed. Students will be asked to respond to a hypothetical case study that contains 'real world' data elements (e.g. Health Productivity Index, claims, health risk appraisal, health behavior data, etc.) for which they analyze and generate a complete proposal to demonstrate students' application of knowledge gained during the program. The Capstone will also help the student integrate theoretical concepts and program planning principles with knowledge gained from their field experience. The project proposal will include key elements of a complete plan relevant to a health and wellness initiative within an organization: needs and organizational readiness assessment, evidence-based strategies for implementation, quality improvement measures and evaluation methods for determining efficacy and sustainability. Via the completed project proposal, the student will gain valuable insights into what they have learned in the program and will provide faculty an excellent opportunity to complete a summative evaluation of the student's integration of learning. The project proposal will be presented in written as well as oral presentation form within the Capstone course. Post-graduation, the student will be able to present the project as part of their portfolio during the interview process.

## INSTITUTIONAL STAFFING, FACULTY, AND STUDENT SUPPORT

1. **Faculty.** (max 300 words) *How many and what types of faculty (full-time and part-time) will be employed in the program? Describe how the number and type of faculty is sufficient to support the program, especially if the program contains a research or heavily mentored activity. How many, if any, new faculty will be hired for the program? The Appendix must include a 2-page CV of each program faculty, and the Faculty Matrix describing involvement of each faculty in teaching (a template for the Faculty Matrix is included at the end of this document).*

Approximately 9 College of Nursing faculty and additional faculty in the College of Education and Human Ecology and College of Public Health are available to teach courses within the HW program (See Appendix C. Faculty Matrix). Additional workload capacity is available with some, but not all current faculty, but there is an administration commitment to support of the program including for any new resources that may be needed as the program grows, such as hiring additional teaching faculty.

2. **Administration and Support.** (max 300 words) *What are the administrative arrangements for the proposed program, including oversight at the program, department and school/college level? Where will any needed financial support and staffing come from?*

The HW program will be supported by the College of Nursing and the OSU Graduate School. Administrative oversight of the program will be provided by the program Co-Directors, Dr. Megan Amaya and Dr. Kate Gawlik. The Co-Directors of the program, in collaboration with Senior Associate Dean for Academic Affairs and Educational Innovation, the College of Nursing Graduate Studies Committee (GSC), and a HW Subcommittee of GSC (established upon degree approval), will have responsibility for the overall supervision and direction of achieving program goals and student learning objectives. Specific activities will include:

- Promoting the program within the nursing academic and healthcare communities to engage partners
- Recruiting students into the program
- Interviewing prospective applicants and making admission recommendations to the HW subcommittee and GSC
- Assisting faculty in the delivery of the program content and students meeting learning objectives
- Providing oversight of the capstone projects in support of program faculty; identifying field experience sites; and designing, providing oversight, and evaluating the project.
- Evaluating all aspects of the program including program outcomes, course evaluations, faculty feedback and student achievement of learning objectives.

The Senior Associate Dean for Academic Affairs and Educational Innovation holds the responsibility for teaching assignments while the Graduate Studies Committee (GSC) oversees the admissions process and assignment of academic advisors. The role of academic advisors is to mentor students throughout their degree experience in areas such as curriculum planning and coaching throughout the program.

**ADDITIONAL PROPOSAL SECTIONS  
FOR ENTRY LEVEL GRADUATE PROGRAMS, PROFESSIONAL GRADUATE PROGRAMS, AND  
PROFESSIONAL SCIENCE MASTERS**

*The following three sections are not needed for all program proposals, but you must complete the relevant sections if they apply to your program. Delete the sections that are not relevant for your proposal.*

**1) ENTRY LEVEL GRADUATE DEGREE PROGRAMS**

*Standard graduate education in a discipline or professional area requires entry through a baccalaureate program. Therefore, if an initial knowledge base equivalent to the respective undergraduate degree is required for entry into a given graduate program, it cannot be considered entry level. An entry level graduate program is defined as a program of advanced study which admits: a) post baccalaureate students into a master's or doctoral degree program who do not possess undergraduate academic preparation in the specific area of advanced study or a closely related area, or b) postsecondary students directly into an extended master's or doctoral program where they first receive the customary baccalaureate experience in the given discipline or professional area. Entry level graduate programs are expected to fully reflect the level of intellectual process and knowledge characteristic of standard high quality graduate programs.*

*If you are proposing an entry level graduate degree program, address the following additional questions:*

- a) How is the program distinctly different, both conceptually and qualitatively, from the undergraduate degree programs in the same or related disciplines? If applicable, provide a detailed listing of the specific differences.
- b) How does the program emphasize the theoretical basis of the discipline as expressed in the methods of inquiry and ways of knowing in the discipline?
- c) How does the program place emphasis on professional decision making and teach the use of critical analysis in problem solving?
- d) How is the program designed to educate students broadly so that they have an understanding of the major issues and concerns in the discipline or professional area?
- e) Does the program identify faculty resources appropriate for the research component of the program?
- f) Does the program curriculum offer what students need to know for competence at the expected level of professional expertise?
- g) What plans have been made to address standards and guidelines for professional accreditation, if applicable?

**2) PROFESSIONAL GRADUATE DEGREE PROGRAMS**

*Professional graduate degree programs prepare students for professional and/or clinical practice. Generally, professional graduate degrees represent terminal degrees in their field. The resulting professional activity usually involves the giving of service to the public in the chosen field. The completion of preparation for professional practice is recognized by the award of the professional master's or doctoral degree. The following master's degree titles are representative: Master of*

*Business Administration (M.B.A.), Master of Public Administration (M.P.A.), Master of Occupational Therapy (M.O.T.), Master of Public Health (M.P.H.), Master of Social Work (M.S.W.), and Master of Architecture (M.Arch.). Representative professional doctoral degree titles include: Doctor of Audiology (Au.D.), Doctor of Management (DM), Doctor of Education (Ed.D.), Doctor of Physical Therapy (D.P.T.), Doctor of Musical Arts (DMA) and Doctor of Psychology (Psy.D.). "Intermediate" professional graduate degrees signifying work beyond the professional masters yet remaining short of the professional doctoral degree, such as the educational specialist degree (Ed.S.) are also appropriate professional credentials in certain fields. Professional graduate degree programs are expected to fully reflect the level of intellectual process and knowledge characteristic of standard high quality graduate programs. However, generally these are not research graduate degrees.*

*If you are proposing a professional graduate degree program, address the following additional questions:*

- a) What admission criteria, in addition to the traditionally required transcripts, standardized test scores, letter(s) of recommendation, and personal statements of purpose, are relevant to assess the potential for academic and professional success of prospective students? Will there be special consideration of student experience and extant practical skills within the admission process? If so, please elaborate.

There are no further admission criteria besides those listed in this document under *Basic Characteristics of the Educational Program, 6. Primary target audience for the program and admission requirements.*

- b) Is field/clinical experience subsumed within the academic experience? If so, how does that experience relate to the academic goals of the professional graduate degree program? Provide a description of the involvement of supervisory personnel. Describe the nature of the oversight of the field/clinical experience by the academic department. Provide an outline of the anticipated student activities as well as student requirements for competencies and hours of experience.

The HW field experience is subsumed within a required course to be taken for 1 didactic credit and 3 credits of field experience (= 112.5 clock hours of field experience). The field experience course integrates each of the HW program outcomes (Curriculum and Instruction Design section of this proposal) as shown in the Appendix B crosswalk table of course objectives with program outcomes. All students will have opportunities to engage in the specific types of activities reflected within the overall program learning outcomes.

On-site field experiences will be precepted and represent an opportunity for students to apply higher level cognitive skills and to connect theoretical concepts within field placement sites that provide opportunities to engage with health and wellness programming within organizations and communities as facilitated by the preceptor. A learning contract will be established at the outset of the field experience by the student, preceptor, and field experience course faculty that will be used as a basis for student evaluation for the field experience component of the course. Specific field experience activities will always focus on learning experiences relevant to health and wellness leadership, but specific activities will vary depending on individual student learning goals in which tailoring of learning activities occurs within a particular type of field placement site. For example,

students with specific interests in health promotion for mid-life adults within particular work contexts will be matched as closely as possible to this population and type of work site/s. These students may be precepted in organizations with robust employee wellness programs. Some activities may include planning, implementing, and evaluating new and existing employee wellness programming to promote and sustain health within the organization. Students with particular interests in wellness innovation within a special community of interest will be similarly matched; e.g., students may have field experiences at sites such as community wellness academies or with particular population groups who are traditionally underserved within community organizations such as the YMCA or local health departments. Some activities may include using innovation and evidence to design strategies to reach targeted populations and implement wellness programs to improve community health outcomes.

Preceptors will be assessed for fit after providing their curriculum vitae, resume, or complete the CON Graduate Preceptor Data form. Preceptors will provide evaluation of student work and students will have an opportunity to provide evaluation of their preceptors. Field experience course faculty will communicate with preceptors in collecting data to evaluate student work in precepted experiences and provide additional oversight as needed.

- c) Are the faculty qualifications associated with the professional graduate degree program appropriate for such faculty? Provide the specific qualifications for such faculty.

Refer to Appendix C Faculty Matrix for additional details. All faculty who teach in the HW program will be doctorally prepared and have OSU Graduate Faculty status of Graduate Faculty Category M or P. In addition, faculty will have a minimum of 2 years of employment in an academic institution within the past 5 years, average student evaluation of teaching scores that meet or exceed the College of Nursing average, and have specific professional experience and involvement in wellness innovation and/or health promotion leadership at a level that would be required to provide competent course instruction. A majority of the faculty will also have relevant health-related credentials and certifications in addition to professional and academic experience and earned degree credentials.

- d) How does accreditation by the appropriate professional organization relate to the academic curriculum and experience outlined in the program plan? Describe the specific aspects of the program plan, if any, that are necessary to achieve professional accreditation. Is completion of the degree program required for professional accreditation in the field?

Because the HW is a novel professional masters degree program there are currently no discipline-specific accrediting bodies who currently accredit this proposed new degree.

- e) How are theory and practice integrated within the curriculum?

Theory and practice are integrated throughout the curriculum as shown in the course objectives and in the Appendix B crosswalk table for the course objectives and program outcomes that integrate theory and applied activities. While there are not specific

national standards as related to a certification for this new degree, some standards that guide the program include but are not limited to:

### National standards:

- Population Health Management Standards (National Committee for Quality Assurance, 2018)
- Healthy People 2030 - [Use Healthy People 2030 in Your Work - Healthy People 2030 | health.gov](#)
- International Network of Health Promoting Hospitals and Health Services' Standards for Health Promoting Hospitals and Health Services - [Titel \(hphnet.org\)](#)
- World Health Organization Healthy Workplace Framework and Model - [Microsoft Word - Final HW Framework 31 Jan.doc \(who.int\)](#)

### Regional standards:

- Criteria for Accreditation (Higher Learning Commission, 2014)
- Assumed Practices (Higher Learning Commission, 2017)

f) What is the national credit hour norm for this degree program in your field? How was this norm derived? Is the number of credit hours required for graduation influenced by mandated professional experiences? If so, how?

As HW is a novel professional masters degree, there is not an existing national standard for the degree. The HW is proposed as a professional masters degree with a focus on application of knowledge, rather than the generation of new knowledge, and mirrors this aspect of our other existing professional masters degrees offered in the College of Nursing: Master of Clinical Research (MCR) program, and the Master of Healthcare Innovation (MHI) program. The HW program includes a minimum of 35 credit hours; a minimum of 30 semester credit hours is required for conferral of a masters degree at OSU.

g) Describe how the required culminating academic experience will contribute to the enhancement of the student's professional preparation.

The required culminating academic experience occurs within the HW 7XXX Health and Wellness Capstone course in the last semester of the program in which the Capstone project will be completed. Students will be asked to respond to a hypothetical case study that contains 'real world' data elements (e.g. Health Productivity Index, claims, health risk appraisal, health behavior data, etc.) for which they analyze and generate a complete proposal to demonstrate students' application of knowledge gained during the program. The Capstone proposal will thus help the student integrate theoretical concepts and program planning principles in the form of a complete plan relevant to a health promotion initiative within an organization: needs and organizational readiness assessment, evidence-based strategies for implementation, quality improvement measures and evaluation methods for determining efficacy and sustainability. The learning activities will directly contribute to the student's knowledge and skill set at the graduate level for their roles in leadership for health and wellness. Post-graduation, the student will be able to present their professional preparation as part of their portfolio during the interview process.

## Appendix A. OSU Health or Wellness-Related Master's Degrees

A search of graduate degrees at OSU (<https://gpadmissions.osu.edu/programs/>) reveals there are 0 “wellness” degrees and 32 “health” degrees, with 6 of those having a slightly related focus.

OSU Master's Degrees	Program Link	Focus
<b>School of Health and Rehabilitation Sciences:</b> Health and Rehabilitation Sciences	<a href="https://gpadmissions.osu.edu/programs/program.aspx?prog=0010">https://gpadmissions.osu.edu/programs/program.aspx?prog=0010</a>	Prepares registered, certified, and/or licensed health professionals for expanded roles in research, teaching, administration, and advanced professional practice in rehabilitation, clinical nutrition and health informatics.
<b>College of Nursing:</b> Health Care Innovation	<a href="https://gpadmissions.osu.edu/programs/program.aspx?prog=0258">https://gpadmissions.osu.edu/programs/program.aspx?prog=0258</a>	Provides the skills to lead innovative change in the rapidly evolving world of healthcare, including advancement of patient care or system processes.
<b>College of Public Health:</b> Health Services Management and Policy	<a href="https://gpadmissions.osu.edu/programs/program.aspx?prog=0115">https://gpadmissions.osu.edu/programs/program.aspx?prog=0115</a>	Provides students with an understanding of the various factors affecting health care policy formation, quality of care, patient safety, financial viability of health care systems, the role of health technology and ways of improving the delivery of care.
<b>College of Public Health:</b> Public Health	<a href="https://gpadmissions.osu.edu/programs/program.aspx?prog=0172">https://gpadmissions.osu.edu/programs/program.aspx?prog=0172</a>	Intended for students whose interest is in the academic subject matter of public health rather than in professional practice.
<b>College of Public Health:</b> Public Health (MPH)	<a href="https://gpadmissions.osu.edu/programs/program.aspx?prog=0140">https://gpadmissions.osu.edu/programs/program.aspx?prog=0140</a>	The Master of Public Health (MPH) degree program is designed to provide students with the knowledge and skills for general and specialized applied public health practice, both in the public sector and in private sector careers related to population health.
<b>College of Public Health:</b> Public Health (PEP)	<a href="https://gpadmissions.osu.edu/programs/program.aspx?prog=0141">https://gpadmissions.osu.edu/programs/program.aspx?prog=0141</a>	For experienced public health professionals delivered in a combination of on-campus and distance learning components the MPH-PEP curriculum focuses on practical skills and methods to plan, implement, manage and evaluate population health strategies in multiple settings. The unique concentration of specialization courses allows students to dig deeper into specific concepts in leadership, organizational operations, decision-making, cost-effectiveness evaluation and project management. Students also have opportunities to tailor their education through elective courses.

**Appendix B. Crosswalk of Course Objectives and HW Program Completion Outcomes**

	Assess organizational and/or community wellness needs using a variety of data sources.	Apply theory, resources and evidence to create a sustainable and innovative culture of health and wellbeing that addresses diverse populations.	Lead interprofessional approaches to create a wellness culture and an organization-wide wellbeing strategic plan.	Develop, implement, and evaluate relevant evidence-based, cost-effective and high-impact programs to promote self-care, health and wellbeing within a select organization or community	Evaluate organizational and/or community programs and practices, policies, culture resources to foster a culture of health and wellbeing.	Use data to formulate an organizational business case for value and return on investment.
<b>HCINNOV 7441 Innovation Leadership: Leading from Within (3 credits, Spring)</b>						
1. Articulate the benefits and challenges of oneself as a leader and describe the steps towards optimizing individual performance.			X			
2. Reflect on the role of the leader in innovation and describe the importance of wellness, renewal and energy management in achieving success in innovation and leadership.			X			
3. Identify methods to evaluate levels of self-knowledge and create action steps towards enhancing self-knowledge in themselves and those around them.			X			
4. Describe the theoretical principles of chaos and complexity and apply the concepts through an examination of their relationship to risk, role clarity and innovation leadership.			X			
5. Analyze their journey in leadership and where they are in their balance of leading themselves to leading others.			X			
<b>HW 7XXX Promoting Population Health and Wellbeing (3 credits, Autumn)</b>						
1. Examine the implications of health and organizational policies on health outcomes and health disparities.	X					
2. Apply measurement, methodology and theories to population health and population health change.		X				
3. Interpret and analyze population health data including population trends and challenges.	X				X	X
4. Implement strategies for engaging stakeholders and partners in population health interventions.						

**Appendix B. Crosswalk of Course Objectives and HW Program Completion Outcomes**

5. Apply culturally responsive strategies to address determinants of health relevant to population health interventions.	X	X	X		X	
7. Evaluate efficacy of implemented programs.	X	X	X	X	X	X
8. Incorporate health and wellbeing concepts into a Capstone Project to be carried out in subsequent semesters.	X	X		X		X
<b>N7779 Evidence-Based Practice for Interprofessional Teams (3 credits, Autumn)</b>						
1. Discuss the impact interprofessional collaboration has on organizational cultures, structures, and processes necessary for implementation, evaluation and sustainability of best practice across healthcare.	X		X	X	X	
2. Utilize EBP knowledge and skills to develop interprofessional strategies to drive best practice and improving outcomes.		X	X	X		X
3. Demonstrate research literacy to effectively critically appraise evidence.	X	X				X
4. Identify theories, models, and resources from across healthcare professions that influence adoption, evaluation and sustainability of evidence-based practice recommendations.		X				
5. Apply mentoring and leadership strategies to support integration to influence implementation and sustainability of best practice.		X	X		X	
<b>HW 7XXX Positive Psychology and Happiness (X credit, Autumn)</b>						
1. Examine the concepts of positive psychology and happiness.		X		X		

**Appendix B. Crosswalk of Course Objectives and HW Program Completion Outcomes**

2. Critically evaluate positive psychological theory and research.		X		X		
3. Analyze personal, societal, and circumstantial constructs that affect happiness.		X		X		
4. Apply evidence-based happiness strategies and approaches to promote personal happiness and foster happiness in others.				X		
<b>HW 7XXX Health and Wellness Resource Allocation in Organizations (2 credits, Autumn)</b>						
1. Articulate key financial concepts relevant to conducting health promotion and wellness initiatives within organizations that are consonant with organizational policies, ethical standards and regulatory requirements.	X	X		X	X	X
2. Construct a budget that accounts for needed capital expenditures, consumable materials as well as human resources for health promotion and wellbeing initiatives.		X		X	X	X
3. Analyze costs in relation to individual and organizational return and value on investment (ROI/VOI).		X		X	X	
4. Develop a financial plan for an organization's health promotion or wellness initiative.	X	X	X	X	X	X
<b>HW 7XXX Leading a Culture of Wellbeing in Organizations (4 credits, Spring)</b>						
1. Critique contemporary leadership, organizational and communication theories relevant to health promotion within organizations and communities.		X	X	X		

**Appendix B. Crosswalk of Course Objectives and HW Program Completion Outcomes**

2. Examine principles that contribute to stakeholder well-being and a positive organizational culture that fosters engagement and professional fulfillment.	X	X		X	X	
3. Interpret internal and external evidence to account for key organizational considerations in planning, implementing and evaluating health promotion and well-being initiatives.	X	X		X	X	X
4. Design a holistic strategic plan that builds and sustains a health-conscious and productive organizational culture.		X	X	X		X
5. Identify leadership characteristics and strategies that promote effective communication with individual and collective stakeholders in all levels of an organization.		X	X			
<b>KNHES 5652 Worksite Health Promotion (3 credits, Spring)</b>						
1. Explain the purpose, processes, and potential contributions of worksite health promotion.	X		X		X	
2. Interpret the extent and distribution of health problems among employment settings.	X	X				X
3. Use Health Risk Assessments as program planning, motivational and instructional tools.	X			X		
4. Estimate the contributions of health actions as etiologic factors for specific health problems in worksite populations.	X	X		X		X
5. Compose effective goals/objectives through formal planning approaches and research support.				X	X	X

**Appendix B. Crosswalk of Course Objectives and HW Program Completion Outcomes**

		Assess organizational and/or community wellness needs using a variety of data sources.	Apply theory, resources and evidence to create a sustainable and innovative culture of health and wellbeing that addresses diverse populations.	Lead interprofessional approaches to create a wellness culture and an organization-wide wellbeing strategic plan.	Develop, implement, and evaluate relevant evidence-based, cost-effective and high-impact programs to promote self-care, health and wellbeing within a select organization or community	Evaluate organizational and/or community programs and practices ,policies ,culture resources to foster a culture of health and wellbeing.	Use data to formulate an organizational business case for value and return on investment.
6. Design programs which produce health related behavior change and maintenance.	X		X	X	X		
7. Propose health promotion activities and resources sufficient to accomplish educational objectives.			X	X	X	X	X
8. Based on research literature design activities which will achieve health promotion goals.	X			X			X
9. Describe health promotion methods appropriate to the initiation and maintenance of health behavior change.		X		X			
10. Differentiate between health awareness, health education and health promotion campaigns.		X	X				
11. Effective use of instructional technology to enhance Health Promotion program effectiveness.				X			X
12. Effectively work in small groups to design, implement, and evaluate health promotion programs.			X	X	X		

**N5115 Mindstrong (1 credit, Spring)**

1. Appraise individual metacognition to discern knowledge about the cognition				X		
2. Distinguish personal mental distortions (unhealthy thinking patterns)				X		
3. Practice cognitive restructuring to reduce stress, anxiety, and unhealthy thinking patterns				X		
4. Recognize signs and symptoms of stress, anxiety, and depression				X		
5. Employ cognitive behavioral skills to increase mental resilience and protective factors				X		

**Appendix B. Crosswalk of Course Objectives and HW Program Completion Outcomes**

		Assess organizational and/or community wellness needs using a variety of data sources.					
6. Engage problem solving methods to compose healthier lifestyle outcomes			Apply theory, resources and evidence to create a sustainable and innovative culture of health and wellbeing that addresses diverse populations.		Lead interprofessional approaches to create a wellness culture and an organization-wide wellbeing strategic plan.	X	
7. Synthesize previous goals to create beginning sustainable habits to promote happiness and optimal well-being						X	
<b>HW 7XXX Field Experience (4 credits [1 credit didactic, 3 credits field experience], Spring)</b>							
1. Analyze, interpret, and apply organization analytics to design health programs, strategies, and institutional policies that support and promote health and well-being.	X	X			X	X	X
2. Apply appropriate principles and strategies to communicate about wellness initiatives.			X				
3. Apply cultural competency by recognizing the importance of a diverse workforce and adapting program and project needs appropriately.		X	X			X	
4. Create and apply population health promotion strategies such as environmental health, infection control, chronic disease prevention, and technology and innovation to create sustainable cultures of wellness for health and financial outcome improvement.	X	X	X	X	X		X
5. Apply leadership and systems thinking skills to develop collaborations and partnerships to advance individual and population health.			X	X			
<b>PAES 5704 Health Promotion Program Evaluation (3 credits, Spring)</b>							
1. Analyze political influence on the design, and interpretation of health program evaluations.		X				X	

**Appendix B. Crosswalk of Course Objectives and HW Program Completion Outcomes**

		Assess organizational and/or community wellness needs using a variety of data sources.					
2. Integrate evaluation planning with health program planning and implementation processes		X				X	
3. Design and implement process, impact and outcome evaluations.	X	X				X	X
4. Implement processes of continuous program refinement grounded in evaluation results.			X	X	X		
5. Choose the appropriate evaluation design for a specific health education program..			X	X	X		
6. Identify factors affecting the internal and external validity of an evaluation design.			X		X	X	
7. Describe factors which affect the validity and reliability of measurement instruments.					X	X	
8. Identify and/or develop mechanisms to assess educational methods and processes.	X	X					
9. Provide consultation for identifying indicators of program success.	X		X				X
10. Choose and/or develop appropriate data collection instruments.					X		
11. Collect data using reliable methods.				X			
12. Present evaluation results using descriptive statistics.					X		

**Appendix B. Crosswalk of Course Objectives and HW Program Completion Outcomes**

<b>HW 7XXX Digital Health and Wellness Technologies for Individual within Organizations and Communities (2 credits, Summer)</b>						
1. Apply learner-centered strategies to the design, development, and implementation of digital health interventions.	X	X		X		
2. Analyze theoretical concepts to guide development and implementation of digital health interventions.		X		X		X
3. Demonstrate principles that are ethical and just in the development, integration, and assessment of digital health interventions.	X			X		
4. Draw connections between the benefits and limitations of different technology modalities in health promotion programs.		X			X	X
5. Contrast digital health interventions versus traditionally delivered programs.		X			X	
6. Discuss innovation and entrepreneurship related to digital health interventions.		X	X			
7. Value interdisciplinary skills necessary to create, implement, and assess digital health interventions.			X	X	X	
8. Assess organizational or community needs and practices related to individual's health promotion and wellness.	X				X	

**Appendix B. Crosswalk of Course Objectives and HW Program Completion Outcomes**

		Assess organizational and/or community wellness needs using a variety of data sources.	Apply theory, resources and evidence to create a sustainable and innovative culture of health and wellbeing that addresses diverse populations.	Lead interprofessional approaches to create a wellness culture and an organization-wide wellbeing strategic plan.	Develop, implement, and evaluate relevant evidence-based, cost-effective and high-impact programs to promote self-care, health and wellbeing within a select organization or community	Evaluate organizational and/or community programs and practices, policies, culture resources to foster a culture of health and wellbeing.	Use data to formulate an organizational business case for value and return on investment.
<b>N6114 Strategies for Personal Health (1 credit, Summer)</b>				X			
1. Evaluate the interconnections between four dimensions of personal energy (physical, emotional, mental and spiritual energies) and their impact on overall personal health.				X			
2. Analyze the status of one's personal health in the four energy dimensions in relation to individualized health enhancement strategies to support enhanced personal health-related outcomes.				X			
3. Develop an individually-tailored personal health enhancement plan based on personal preferences, self-reflection and health enhancement activities (e.g., nutrition, physical activity) within the four dimensions of energy.				X			
4. Synthesize the level of evidence for a specific individualized health strategy within an area of priority personal interest related to at least one of the four energy dimensions.				X			

**Appendix B. Crosswalk of Course Objectives and HW Program Completion Outcomes**

		Assess organizational and/or community wellness needs using a variety of data sources.	Apply theory, resources and evidence to create a sustainable and innovative culture of health and wellbeing that addresses diverse populations.	Lead interprofessional approaches to create a wellness culture and an organization-wide wellbeing strategic plan.	Develop, implement, and evaluate relevant evidence-based, cost-effective and high-impact programs to promote self-care, health and wellbeing within a select organization or community.	Evaluate organizational and/or community programs and practices, policies, culture resources to foster a culture of health and wellbeing.	Use data to formulate an organizational business case for value and return on investment.
HW 7XXX Health and Wellness Capstone							
1. Conduct a needs and organizational change readiness assessment using qualitative and quantitative data sources.	X	X	X	X	X	X	X
2. Develop a strategic plan for creating a culture of health and wellness.		X	X	X			X
3. Create a population health wellness program using evidence-based strategies and quality improvement measures to promote a model for organizational health and wellness.			X		X		X
4. Define appropriate evaluation methods for determining efficacy and sustainability.				X		X	

### **Appendix C. Brief Format Syllabi**

#### **1. New HW subject-coded courses**

- HW 7xxx – Promoting Population Health and Wellbeing
- HW 7xxx – Positive Psychology and Happiness
- HW 7xxx – Health and Wellness Resource Allocation in Organizations
- HW 7xxx – Leading a Culture of Wellbeing in Organizations
- HW 7xxx – Digital Health and Wellness Technologies for Individuals Within Organizations and Communities
- HW 7xxx – HW Field Experience
- HW 7xxx – HW Capstone

#### **2. Existing courses**

- HCINNOV 7441 – Innovation Leadership: Leading From Within
- Nursing 5115 – Mindstrong
- Nursing 6114 – Strategies for Personal Health
- Nursing 7779 – Evidence-based Practice for Interprofessional Teams
- PAES/KNHES 5704 - Health Promotion Program Evaluation
- KNHES 5652 – Worksite Health Promotion



January 4, 2023

Vice Provost W. Randy Smith  
Council on Academic Affairs  
Office of Academic Affairs  
203 Bricker Hall  
190 North Oval Mall  
Columbus, OH 43210

**College of Dentistry**  
Division of Dental Hygiene  
3082 Postle Hall  
305 West 12<sup>th</sup> Avenue  
Columbus, Ohio 43210-1267

614-292-2228 Phone  
614-292-8013 Fax

[dent.osu.edu/dhy](http://dent.osu.edu/dhy)

Dear Dr. Smith,

The College of Dentistry Division of Dental Hygiene would like to propose a name change to the Master of Dental Hygiene Degree (MDH). We propose the name change to include Master of Science in Dental Hygiene Degree (MS). The structure and content of the MDH curriculum will remain the same. We do not anticipate changes to the descriptions of the curriculum, recruitment, admissions, institutional resources, program assessment, or learning outcomes in the MDH program. Since there will not be any programmatic changes taking place due to this name change, this will not affect students, faculty, or staff. We believe this name change accurately reflects the activities of the program, the quality, the rigor, and the research component of the graduate degree. We propose the intended effective date of the name change June 1, 2023. Following the approval of this proposal, all currently and subsequently enrolled students will be notified of the new name and an announcement will be added to the College of Dentistry Intranet.

Introduction:

The MDH program prepares students for careers in dental hygiene leadership and education through various individualized educational and field experiences combined with a substantive core curriculum. The program courses are designed to deepen the student's dental hygiene knowledge, education methodology, research analysis, and provide the theory and practice of laboratory, pre-clinical and clinical dental hygiene instruction. It is designed for students who are licensed dental hygienists and who have earned a bachelor's degree.

The MDH program is 38 credit hours consisting of courses in education, research, leadership, and includes a thesis and internship. As part of the program, students complete a six-credit-hour internship to apply the skills they have acquired from their coursework. This internship can be completed at various organizations or academic institutions and provide students with experience in teaching, curriculum development, administration, and/or other faculty roles.

Additionally, to receive the MDH degree, a student must write and defend a thesis under the guidance of graduate faculty members. The purpose of the thesis project is to show evidence of the student's ability to collect and evaluate information and to critically analyze theories in their chosen area of inquiry and construct, test, and defend a coherent argument. A thesis demonstrates a student's ability to present research results concisely and in a scholarly form. It further demonstrates the candidate's ability to produce original and independent work. Specifically, students in the MDH program take the following courses (12 credit hours total) to prepare them to carry out significant research and discover new knowledge:



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- *Introduction to Dental Research Designs, DENTHYG 6400, 3 Credit Hours-* This course is designed to present conception and technical problems in the development and implementation of clinical, behavioral, and basic science research projects related to dentistry. As an assignment of this course, students identify a research problem, the significance of the problem, complete a literature review for their thesis project, the limitation of the literature review, and demonstrate how their proposed thesis project will close the identified gap in research.
- *Statistical Analysis and its Application to Dental Hygiene, DENTHYG 6450, 3 Credit Hours-* this course covers basic statistical analysis and methods related to conducting research in dental hygiene. Students learn various statistical tests, the limitations of each statistical test, and use the SPSS system to compute various data to analyze given research problems. Additionally, as a course assignment, students write a comprehensive methodology of their research thesis project and complete a research protocol to apply for the Institutional Review Board approval (IRB) for their research. Particularly, by the end of this course, students have completed the methodology chapter of their master's degree thesis.
- *Thesis Research, DENTHYG 7999, 6 credit Hours-* Data collection, data analysis, discussion, and conclusion are completed in this course under the guidance of the graduate program faculty advisor. Students take this course once they receive an IRB approval for their thesis research, nonetheless, a student must take a minimum of six credits to graduate. The number of credit hours a student is enrolled in this course varies by the student's full-time or part-time status.

Below are some recent examples of students' theses research that alumni may participate in following program completion.

- **Williams, Cory S**, Kearney, CR. Presenteeism: Characteristics of Dental Hygienists Who Work When Sick. [Columbus]: Ohio State University, 2022
- **Johnston, Mhairi A**, Kearney, CR. Dental and Dental Hygiene Students Perceptions on Intraprofessional Education. [Columbus]: Ohio State University, 2022
- **Sandoval, Nelly F**, Kearney, CR. Perceptions of Dental Hygiene Students/Dental Hygiene Directors on the Integration of a Spanish Language Course in the Dental Hygiene Curriculum. [Columbus]: Ohio State University, 2022
- **Collins, David M**, Kearney, CR. Predictors of empathy among dental hygiene undergraduate students. [Columbus]: Ohio State University, 2021
- **Merritt, Amy R**, Kearney, CR. Preclinical yoga breathing and stretching exercises to reduce musculoskeletal pain and stress among dental hygiene students. [Columbus]: Ohio State University, 2021

The goals of the MDH program are:

- The dental hygiene program will prepare graduates for faculty and administrative positions in dental hygiene programs.
- The dental hygiene program will provide graduates with an appreciation of the skills necessary to be leaders in the profession.
- The dental hygiene program will prepare graduates to contribute to the body of knowledge in dental hygiene through research and scholarly activity.

### Recruitment in the MDH Program

The Ohio State University is authorized to offer the Master of Dental Hygiene program in all 50 states. Admission to the MDH program is selective and competitive. Applicants are evaluated based on academic



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performance, contributions to the profession, and educational and professional goals. The Dental Hygiene Graduate Studies Committee often contacts candidates who are under consideration for admission to schedule an interview. Interviews are conducted either on-campus or online. The application deadline is May 1.

Admission criteria outlined in the [Graduate School Handbook](#) apply to the MDH program. In addition, the MDH program requires the following criteria for admission:

- Completed online application.
- Non-refundable application fee.
- Baccalaureate degree in dental hygiene, or an associate degree from an accredited dental hygiene program and a baccalaureate degree in a related field
- Overall GPA of 3.0 or higher in undergraduate education and a minimum of 3.0 in the dental hygiene major
- Proof of an active dental hygiene license.
- Two letters of recommendation from persons acquainted with the candidate's academic program, scholastic ability, or professional performance.
- A statement of intent describing the candidate's educational and professional goals and objectives.
- Curriculum Vitae
- English proficiency requirement, if the candidate comes from a country where the first language is not English unless the candidate earned a bachelor's degree or higher in an English-speaking country.

### MDH Program Curriculum

Full-time students can complete the program in two years; the part-time option allows students up to five years to complete the degree. Students in the MDH core curriculum is as follows:

Course	Title	Description	Semester Hours
<b>Semester I</b>			
DHY 6100	Advanced Dental Hygiene Educational Theory and Methods	This course is the study of theory, principles, and research related to the faculty role in active teaching and learning, critical thinking, and development of course alignment in dental hygiene education.	G3
DHY 6200	Contemporary Issues in Dental Hygiene	This course is designed to explore current issues and policies facing the dental hygiene profession and to plan and implement strategies to make changes.	G3
DHY 6400	Introduction to Dental Research Designs	Conceptual and technical problems in the development and implementation of clinical, behavioral and basic science research projects related to dentistry.	G3
<b>Semester II</b>			
DHY 6000	Educational Policy and Management in Dental Hygiene	This course examines the concept of policy as it relates to educational institutions and their governance and practices while providing knowledge and skills in basic management and administration.	G3
DHY 6450	Statistical Analysis and its Application to Dental Hygiene	The Conceptual foundation of statistics related to basic, clinical and behavioral dental science are reviewed.	G3



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DHY 7100	Instructional Strategies in Dental Hygiene Education	This course explores modern educational methodology and course design in the teaching of dental hygiene students including technological advances in online and traditional teaching.	G3
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**Semester III**

DHY 7999	Thesis Research	Research for the master's thesis	G3
DHY 7200	Clinical and Laboratory Instruction	The theory and practice of laboratory, pre-clinical and clinical dental hygiene instruction and supervision will be provided as they relate to psychomotor skill development, student mentoring, and evaluation.	G3
	Approved Elective		≥ G2

**Semester IV**

DHY 7999	Thesis Research	Research for the master's thesis	G3
DHY 7191	Dental Hygiene Internship	Supervised learning in an area of dental leadership and education. Students complete this internship in a selected site implementing the skills acquired in DHY 6100, 7100 and 7200. Approval for all internships is required.	G6
DHY 7300	Leadership and Administration in Dental Hygiene Education	This course is designed to study leadership theories and program administration unique to dental hygiene educational programs including accreditation, human resources, faculty evaluation, budgeting, administration and outcomes assessment.	G3

Rationale and considerations:

The Division of Dental Hygiene proposes a name change for the following three reasons:

- MDH is not a common degree but rather a tagged degree and individuals outside of the dental hygiene field do not recognize it. Additionally, MDH is not a commonly used degree within the profession of dental hygiene.
- Students in the MDH degree program complete thesis research for the partial fulfillment of the degree. Changing the name from MDH to an MS is recognizable and validates the rigor of the program.
- Other highly regarded peer institutions with a similar degree in dental hygiene offer a MS degree. For example, the University of Michigan, the University of Missouri- Kansas City, Old Dominion University, The University of North Carolina, and the University of New Mexico.

College of Dentistry Approval Process:

The proposal was brought forth and discussed within the Dental Hygiene Graduate Studies Committee. The proposal was evaluated and approved by the Dental Hygiene Graduate Studies Committee on February 21, 2022, and the College of Dentistry Dean, Dr. Carroll Ann Trotman on March 7, 2022.

Please see the attached a copy of the Master of Dental Hygiene Compendium document. The compendium describes the policies, rules, procedures, faculty, and program curriculum in detail.

If you have any questions or need additional information, please don't hesitate to contact me.



Sincerely,

A handwritten signature in black ink that appears to read "Rebecca Henderson".

Rebecca Henderson, BSDH, MS  
Associate Professor – Clinical  
Interim Graduate Program Director  
College of Dentistry | Division of Dental Hygiene  
3054 Postle Hall | 305 W 12th Avenue Columbus, OH 43210  
Office: 614-292-1236  
[henderson.397@osu.edu](mailto:henderson.397@osu.edu)

CC: Rachel Kearney- Chair Division of Dental Hygiene; Dr. John Walters- Associate Dean, Advanced and Graduate Education, College of Dentistry

**The Ohio State University Board of Trustees  
Academic Affairs & Student Life Committee**

**Topic:**

Amendments to the *Rules of the University Faculty*

**Context:**

The University Senate has recommended revisions to the *Rules of the University Faculty* to address three topics:

**1. 3335-19 and 3335-5-46: Updates to the Bylaws of the University Senate.**

- a. The Rules Committee of the University Senate is charged with regularly reviewing the University Senate bylaws.
- b. These proposed revisions would clarify the procedure for setting the Senate agenda, clarify types of proposals for Senate action and the process for submitting each type of proposal, clarify pathways for submitting a report to Senate, and move language on Senate committee attendance from the bylaws to the rule governing Senate committees.

**2. 3335-13-06: Process for approving non-substantive changes to the university Intellectual Property Policy.**

- a. This rule change would amend the process for approving non-substantive changes to the university Intellectual Property policy.
- b. As part of this change, the university's Intellectual Property policy will be updated, and policy ownership will be transferred from the Office of Business and Finance to the Office of Innovation and Economic Development within the Enterprise for Research, Innovation and Knowledge (ERIK), where commercialization of intellectual property is now managed.
- c. These policy updates, and other future policy updates, will proceed through the university's standard policy review and approval process and in accordance with the requirements of rule 3335-13-06, and the Board of Trustees may be consulted but will not need to approve such changes.

**3. 3335-5-48.7: Committee on Academic Misconduct.**

- a. These proposed revisions would add faculty and student members to the Committee on Academic Misconduct, update references to job title, and specify the process for the director of the Office of the Committee on Academic Misconduct to make recommendations on student appointments.

**3335-19 and 3335-5-46: Updates to the Bylaws of the University Senate**

**3335-19-01 Rules of order.**

Unless otherwise indicated, all meetings of the senate (throughout these bylaws the word "senate" shall be taken to mean the university senate) shall be conducted in accordance with the latest revision of "Robert's Rules of Order."

(Board approval dates: 3/13/1978, 7/30/2001, 8/1/2005)

**3335-19-02 Meetings.**

(A) Regular meetings of the senate shall be held during the autumn and spring semesters. In the spring semester each year the steering committee shall recommend, and the senate shall adopt and publish, the schedule of regular meetings for the following academic year. This schedule shall include at least seven meetings spread over the academic year. The schedule shall make every effort to avoid meetings on days of major religious observances. Scheduled meetings may be cancelled by the steering committee when deemed appropriate.

(B) Meetings of the senate shall be held in-person, virtually, or in a hybrid format. Acceptable means of virtual participation, such as include teleconferencing or videoconferencing, ~~that~~ must allows verification of identity and permits full participation in meetings.

(C) Special meetings of the senate shall be scheduled upon:

1. Majority vote of senate members present and voting at any meeting, or
2. Call of the president of the university, or
3. Call of the steering committee, or
4. Petition signed by at least twenty-five voting members of the senate and presented to the secretary of the university senate.

(D) If the petition requesting a special meeting specifically requests a meeting at the earliest date and is transmitted with the necessary supporting material for distribution to the membership, then a special meeting shall be called within ~~eight~~ten calendar days of receipt of the petition by the secretary of the university senate.

(E) Written notice of the time and place of regular and special meetings, the order of business, and copies of any substantive proposals shall be sent to all members and alternate members at least five days prior to the senate meeting.

(F) At a time of emergency the president shall have authority to call a special meeting without a five day advance notice.

(G) All senate meetings shall be open to the public.

(Prior effective dates: 2/19/1988, 7/30/2001, 7/30/2010; Board approval dates: 6/22/2012, 6/6/2014, 2/27/2020, 2/10/2022)

(A) Every meeting of the senate shall have an agenda. The agenda shall include the time and place of the meeting, order of business, and copies of any substantive proposals.

(B) The steering committee shall establish the agenda for all regular senate meetings. For this purpose, the steering committee

1. Shall receive through the university senate office proposals for senate action, other reports and presentations to the senate from any committee of the senate, or university committee or council, or member of the senate, or any member of the university community.
2. Shall, as necessary, refer all board and substantive proposals for senate action to appropriate committees for review prior to entering them in an agenda (see rule 3335-19-07(C)), unless the proposal has been generated in such committee and has been so treated.

3. Shall, as soon as practicable, include in the senate agenda of a regular meeting all germane items submitted to the steering committee through the university senate office. Shall, as soon as practicable, include in the agenda of a regular meeting all items submitted by any committee of the senate, or university committee or council, or member of the senate.

- a. The steering chair shall, in consultation with appropriate members of the steering committee, make an initial evaluation of germaneness. Items deemed not germane will be returned to the submitter with a written explanation.
- b. If the item is re-submitted with the germaneness addressed, the item shall be placed on the steering agenda.
  - i. The steering committee shall evaluate the germaneness of the proposed business and whether it is fully developed. If the proposal is germane and fully developed, it shall be placed on the senate agenda.
  - ii. Any proposal deemed not germane for the senate by the steering committee shall be returned with a written explanation. Explanations shall indicate the appropriate constituent body, campus office, administrator, or entity where the issue can be more appropriately addressed.
  - iii. The steering committee shall work with proposers to ensure that proposals are developed sufficiently for senate deliberation and vote.
4. Shall set the agenda so that the scheduled business can be disposed of in a meeting of reasonable duration. The senate holds regular meetings seven times during the course of the academic year.

5. Shall include with each agenda an estimate of the time necessary to complete the regularly scheduled business of the senate.

6. ~~May Shall advise the senate regarding the need for a special meeting, when necessary to conduct time-sensitive business or when senate business exceeds the capacity of the regularly-scheduled meeting.~~ of the apparent need for a special meeting.

~~In special meetings, the specific purpose set by the initiators of the special meetings shall take precedence over all others. Additional agenda items established by the steering committee may follow if time permits.~~

(C) The secretary of the university senate shall send and make available electronically copies of the agenda for all senate meetings to all members and alternate members at least five calendar days prior to the meeting.

(Board approval dates: 3/13/1978, 11/28/1983, 2/19/1988, 1/7/2001, 7/30/2010, 4/6/2018)

**3335-19-04 Order of business.**

(A) The order of business for all meetings shall be as set forth in the agenda, except that the order of business and allocation of time may be altered by an action approved in the meeting. Upon completion of the business described in the agenda, the regular meetings shall proceed in the following order:

1. Unfinished business
2. New business
3. Comments and announcements
4. Adjournment

(B) A special meeting shall be limited to the purposes stated in its agenda.

(Board approval date: 3/13/1978)

**3335-19-05 Floor privileges.**

Proposals, measures, and resolutions shall be introduced on the senate floor by members of the senate only. Members of the university community who are not members of the senate may be granted the right to speak, but not to vote, on matters before the senate. When a request is made for this privilege, the presiding officer shall ask the senate for objections and, hearing none, shall grant permission to speak. If objections are raised, the privilege shall be extended only by an action of the senate.

(Board approval date: 3/13/1978)

**3335-19-06 Quorum and voting.**

(A) A simple majority of the voting membership of the senate, whether attending in person or virtually, shall constitute a quorum for the conduct of the senate's business. The same quorum, a simple majority, shall be required of each committee of the senate.

(B) Action by the senate shall be by vote of a majority of members present, except as otherwise required by these rules or by the latest revision of "Robert's Rules of Order." (Board approval dates: 3/13/1978, 5/25/1991, 8/1/2005, 2/10/2022)

**3335-19-07 Proposals for senate action.**

- (A) Proposals for senate action shall be classified as either routine, board, or substantive, and treated accordingly.
- (B) Routine proposals are those that relate to Senate business, do not establish or alter university policies, such as approval of the minutes or acceptance of reports or appointment of committee personnel, and include the call of a special meeting. Such proposals may be introduced and acted upon in any meeting, subject only to the test of germaneness.
- (C) SubstantiveBoard proposals are those thatwhich establish or alter an academic program of study, or rules or bylaws within the senate's purview, and which must be approved by the Board of Trustees.
- (D) Substantive proposals are those which address matters of university policy or university-wide concern, such as the approval of university policies or centers, or of resolutions related to university business or activities. Substantive proposals do not require approval by the Board of Trustees.
- (E) Board and substantive proposals shall be:
  - 1. Submitted to the university senate office in the complete and exact form intended for senate debate and adoption, and shall be processed by the steering committee following rule 3335-19-03 of the Administrative Code, except that proposals for presentation at a special meeting need not be submitted to the steering committee. If a board or substantive proposal is referred to a committee by the steering committee or by the senate, and any subsequent suggested changes are not acceptable to the originators of the proposal, then the steering committee shall place the original proposal and the suggested changes in the same agenda.
  - 2. Sent to all members and alternate members of the senate as part of the agenda at least five calendar days prior to the meeting.
  - 3. Moved and seconded by members of the senate and then opened for floor debate. The proposal may then be amended, referred to committee in whole or in part, tabled, postponed, divided, and/or adopted or rejected.
    - a. Amendments offered in floor debate are classified as minor or substantive. A substantive amendment alters the sense or strength of the original proposal. Determination of the status of an amendment is made by ruling of the presiding officer or by vote of the senate. Classification may be made at the time a motion to amend has been made and seconded or after the senate has voted affirmatively in favor of the motion to amend. If a motion from the floor is passed and is declared to be substantive or board-related, it cannot become effective until the next meeting of the senate. At that time it must be reconsidered, unless the committee which submitted the original proposal has requested a continuation from the steering committee. In case of a continuation, the steering committee shall, as soon as practicable, place the amendment on the agenda for reconsideration. The committee-party which that submitted the original proposal shall be afforded the opportunity to present arguments against the amendment or to move substitute language for the amendment at the time of reconsideration. If substitute language is approved by the senate, the amendment as modified will become effective at that time. If substitute language is defeated or is not presented, the senate

shall vote on reaffirmation of the amendment in the form originally passed except for possible changes of a purely editorial nature. The amendment may be reaffirmed and become effective at that time or it may be defeated. (This section may be set aside by a successful motion to suspend the bylaws of the senate as prescribed in paragraph (C) of rule 3335-19-13 of the Administrative Code.)

- (F) Substitute statements or suggested amendments which are included in an original proposal and distributed in an agenda shall each be acted upon as a board or substantive proposal.
- (G) Substitute statements or suggested amendments proposed by any senate or university committee or by any member of the senate, shall be received by the steering committee and shall be scheduled in the same agenda as the original proposal.
- (H) Prior to a senate vote a proposal that establishes or alters rules or bylaws within the senate's purview shall be reviewed by the rules committee, which may recommend changes in accordance with paragraph (B)(4) of rule 3335-5-47.3 of the Administrative Code.

(Board approval dates: 3/13/1978, 2/6/1983, 1/15/1987, 5/3/1987, 7/30/2001, 7/30/2010, 2/10/2022)

#### **3335-19-08 Reports.**

- (A) Reports are items on which no senate action other than acceptance is requested. They may be distributed with the agenda and presented by the secretary of the university senate by reporting the title, source, and date of receipt. If an oral presentation of a written report is to be made at the senate meeting, such oral presentation shall be limited to a short summary of the written report and to responses to questions concerning the report from members of the senate.
- (BA) Any member(s) of any committee of the senate may report to the senate on any matter before the committee. A written notification of intent to present a report shall be submitted to the university senate office, as specified in 3335-19-03 (B), at least twelve calendar days preceding the senate meeting. The steering committee shall decide whether a written report is required to be included with the senate agenda mailing. Reports coming from a minority of committee members may be brought to senate through the senate office, as specified in 3335- 19-03 (B), or for time-sensitive reports, as new business. Report by a minority of one may be denied a hearing by vote of two-thirds of the members of the senate present. A majority of the members of the senate present and voting may require a standing committee to report at the next regular meeting of the senate.
- (BC) Written notification of intent to present a report shall be submitted to the university senate office at least twelve days preceding the senate meeting. The steering committee shall decide whether a written report is required to be included with the senate agenda mailing.
- (C) Reports on which no senate action other than acceptance is requested, may be distributed with the agenda and presented by the secretary of the university senate by reporting the title, source, and date of receipt. If an oral presentation of a written report is to be made at the senate meeting, such oral presentation shall be limited to a short summary of the written report and to responses to questions concerning the report from members of the senate.
- (D) Reports for which written versions are not required by the steering committee may be included on the senate agenda. The secretary of the university senate shall be provided with a written synopsis when the report is presented.

(Board approval dates: 3/13/1978, 11/28/1983, 7/30/2010)

#### **3335-19-09 Office of the university senate.**

There shall be a permanent office of the university senate, administered by the secretary of the university senate, to facilitate the orderly conduct of the meetings of the senate and the work of the committees of the senate. The office shall also be responsible for maintaining liaison between

the senate and university committees. The staff shall consist of the secretary of the university senate and at least one full-time recording secretary.

(Board approval date: 3/13/1978)

**3335-19-10 Attendance.**

Members of the senate shall attempt to avoid conflicts between their academic schedule and the meetings of the senate and related committees. In the event of unavoidable conflict, it is expected the members will choose that resolution most favorable to their academic obligations. All members are expected to arrange for attendance by an alternate member at those senate meetings the member is unable to attend.

A committee member who misses all committee meetings in a semester may be removed by the committee chair and replaced, as appropriate, by an appointment made by the executive committee of faculty council, student leadership, the office of the president, or other relevant appointing body. Any mitigating circumstances should be reported to the committee chair and the chair should keep and report attendance records to the university senate office and the senate constituencies.

(Prior effective date: 3/13/1978; Board approval dates: 2/11/2011, 6/6/2014)

**3335-19-11 Minutes and reports of senate meetings.**

(A) Official minutes of the senate meetings shall be taken and kept by the secretary of the university senate. A secretary's report of action taken at each meeting of the senate shall be sent to all members and alternate members after each meeting, and approved by senate action in a subsequent meeting.

(B) The official record and minutes of all senate meetings shall be those "Secretary's Reports on Actions of the Senate," together with the appropriate supporting and reference documents, as have been submitted to and accepted by the senate. The secretary shall also have taken and have preserved, for reference purposes, verbatim electronic sound recordings of all proceedings in senate meetings.

(Board approval dates: 3/13/1978, 11/28/1983, 2/19/1988)

**3335-19-12 Transmittal and record of senate actions.**

(A) The secretary of the university senate shall transmit the results of senate actions to the president, board of trustees, and other appropriate agencies.

(B) The secretary shall maintain and periodically communicate to the members and alternate members of the senate and to the university faculty a record of those actions of the senate having continuing effect, and not published in the "Rules of the University Faculty."

1. At least once each year the secretary shall send a summary of such actions to all members and alternate members of the senate.
2. A permanent record of such actions shall be maintained in the office of the university senate and posted publicly. (Board approval dates: 3/13/1978, 2/6/1983, 11/28/1983, 7/4/1987)

**3335-19-13 Amendments and suspensions.**

(A) These bylaws may be amended as provided for in rule 3335-5-45 of the Administrative Code. Such proposals shall be substantive proposals (Rule 3335-19-07 of the Administrative Code) and shall be introduced in the agenda of a regular or special meeting.

(B) The secretary of the university senate, with the concurrence of the rules committee, is entrusted to make non-substantive emendations in diction and grammar, and is authorized to change titles of administrative offices, administrative officers, academic units, or student constituent groups in these bylaws following appropriate action on these title changes by the senate or the board of trustees.

(C) These bylaws may be suspended for a single and designated purpose. A proposal to suspend a provision of the bylaws may be introduced and acted upon in the same meeting, as a

routine proposal, provided that the suspension shall be germane to only one specific proposal, and the suspension is affirmed by a two-thirds vote.

(Board approval dates: 3/13/1978, 4/27/1986, 8/5/1996)

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**NOTE: Language on attendance at committees is moved from the bylaws to here:**

**3335-5-46 Senate Committees**

...

**6. Terms of service.**

- (a) Faculty members shall serve three-year terms and are eligible for immediate reappointment to a second term. Following that they are ineligible for reappointment until one full year has elapsed. Faculty members may not serve as chair of an individual committee for more than three successive years.
- (b) Unless otherwise specified by the rules, staff members shall serve two-year terms and be eligible for reappointment.
- (c) Unless otherwise specified by the rules, student members shall serve one-year terms and be eligible for reappointment.
- (d) Appointed administration members shall serve two-year terms and be eligible for reappointment.
- (e) Multiyear terms shall, whenever possible, be staggered so that approximately equal proportions of the number of members rotate off the committee each year.
- (f) Unless otherwise specified by the rules, terms of service of senate committee members shall begin and end on the first day of autumn semester; incoming members may attend meetings as non-voting members as soon as they are appointed or elected
- (g) A committee member who misses all committee meetings in a semester may be removed by the committee chair and replaced, as appropriate, by an appointment made by the executive committee of faculty council, student leadership, the office of the president, or other relevant appointing body. Any mitigating circumstances should be reported to the committee chair and the chair should keep and report attendance records to the university senate office and the senate constituencies.

**3335-13-06: Process for approving non-substantive changes to the university Intellectual Property Policy**

**Patent Intellectual Property Rights**

**3335-13-06 Rights to and interests in intellectual property, patents, and copyrights.**

The university shall have a policy or policies on intellectual property, patents, and copyrights (hereinafter referred to as "the policy").

(A) The intellectual properties, patents and copyrights committee of the university senate shall maintain the policy. Specifically, the committee shall review all proposed changes to the policy, and shall also have the power to initiate its own proposed changes to the policy. The chair of the committee shall also be designated as a member of the policy writing group for any revisions to the policy. Revisions shall be promulgated through the university policy process and then recommended to faculty council and the university senate. All substantive revisions to the policy must be approved by the faculty council and the university senate, in addition to the other approvals required by the university policy process. Revisions that are clearly non-substantive and of a technical nature, such as typographical errors, changes in grammar, format, title of administrative and academic units and executives, and cross- references, can be approved solely by the university's director of policy, the vice president responsible for the operation of the technology commercialization office, and the intellectual property, patents and copyrights committee.

(1) Membership, duties, and organization of the intellectual property, patents and copyrights committee shall be in accordance with rule 3335-5-48.19 of the Administrative Code.

(2) The policy on intellectual property, patents, and copyrights shall include specific procedures for appeals to the intellectual property, patents and copyrights committee.

(B) The board of trustees deems it in the best interest of the university, its faculty, staff, and students, and in the interest of the promotion of research and development to provide for participation by faculty, staff, and students in the proceeds from intellectual property conceived or developed by them as determined by the policy. The term "intellectual property" shall be defined in the policy.

(C) The university recognizes that copyright protections are fundamental to the academic mission, and that traditional scholarly and artistic intellectual works created by faculty, staff, and students generally belong to those individual creators. There are, however, instances defined in the policy in which specific rights, titles, and/or interests in copyrightable works created by faculty, staff, and students may vest in whole or in part in the university or other entities. As such, the policy shall establish the ownership of all rights, titles, and interests for copyrightable works created by faculty, staff, and students. The technical meaning of "copyrightable works" shall be defined in the policy.

(D) The policy shall be administered implemented under the direction of the president of the university or his/her their designees as determined by the policy.

**3335-5-48.7: Committee on academic misconduct**

(A) Membership.

The committee on academic misconduct shall consist of sixty-two forty-six members.

1. Thirty Twenty-four faculty, at least half of whom shall be tenure-track faculty. Faculty members are eligible for reappointment, but may not serve more than two consecutive terms.
2. Thirty Twenty students.
  - a. Fifteen Ten graduate students.
  - b. Fifteen Ten undergraduate students. The term of service shall begin with the summer term.
3. Two administrators.
  - a. The vice president of student life or designee, non-voting.
  - b. The ~~A~~ coordinator director of the Office of the Committee on Academic Misconduct, appointed by the executive vice president and provost, who shall not participate in the decisions of the committee. The ~~A~~ director may recommend student members for approval by the appointing body, as specified in 3335-5-46(B)(1).
4. Alternate members.

Faculty and students who have been regular members of the committee during the previous three years shall be eligible to be alternate members, providing they remain at the university in their same category.

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**Overview of Policy: Campus Free Speech**

The Office of Academic Affairs (OAA) is recommending a **Campus Free Speech** policy. An interim policy on campus free speech was approved by the university's Board of Trustees in August 2022 pursuant to Ohio Revised Code 3345.0215.

The proposed policy:

- Affirms the free speech principles set forth in Ohio Revised Code 3345.0215, including that students have a fundamental constitutional right to free speech; the university is committed to maintaining a campus as marketplace of ideas for all students and faculty; all students are free to state their own views about and contest the views expressed on campus; and primary responsibility of faculty is to engage in an honest, courageous, and persistent effort to search out and communicate the truth that lies in the areas of their competence. (Policy Details I, pp. 1-2)
- Defines to whom the policy applies and who may file a complaint. (Policy Details II, p. 2)
- Affirms that nothing in the policy will be interpreted as preventing or prohibiting the university from imposing lawful measures that do not violate the First Amendment. (Policy Details III, p. 2)
- Affirms that the policy will not be construed to interfere with a faculty member's academic freedom or restrict or impair the university's obligations under federal law. (Policy Details IV, p. 2)
- Includes a statement prohibiting retaliation against individual(s) who file a complaint under the policy. (Policy Details VI, p. 3)
- Establishes a fair and equitable resolution process for when a student, student group, or faculty member submits a complaint about an alleged violation of the free speech policy by an employee. (Procedure I, p. 3)



## Campus Free Speech University Policy

Applies to: Students, faculty, staff

### Responsible Office

### Office of Academic Affairs

### POLICY

Issued: 08/17/2022 (interim)

Revised: 05/30/2023

The Ohio State University's Shared Values include a commitment to diversity and innovation. Pursuant to these values, the university promotes a culture of welcoming differences, making connections among people and ideas, and encouraging open-minded exploration, risk-taking, and freedom of expression. As a land-grant institution, the university takes seriously its role in promoting and supporting public discourse. To that end, the university is steadfastly committed to protecting the First Amendment right to **free speech** and academic freedom on its **campus**, and to upholding the university's academic motto—"Education for Citizenship."

### Purpose of the Policy

To affirm principles of campus free speech and communicate the process for submitting and addressing complaints alleging free speech violations in accordance with [Ohio Revised Code \(ORC\) 3345.0215](#).

### Definitions

Term	Definition
Campus	All of the university's physical campuses and in person, online, and study abroad programs and instruction.
Faculty	For purposes of this policy, any person, whether or not the person is compensated by the university, and regardless of political affiliation, who is tasked with providing scholarship, academic research, or teaching, including tenured and nontenured professors, adjunct professors, visiting professors, lecturers, graduate students, instructors, and those in comparable positions, however titled. Does not include persons whose primary responsibilities are administrative or managerial. See ORC 3345.0215.
Free speech	Speech, expression, or assemblies protected by the First Amendment to the United States Constitution or Article I, Sections 3 and 11 of the Ohio Constitution, verbal or written, including, but not limited to, all forms of peaceful assembly, protests, demonstrations, rallies, vigils, marches, public speaking, distribution of printed materials, carrying signs, displays, or circulating petitions. Does not include the promotion, sale, or distribution of any product or service. See ORC 3345.0211.
Student	Any person who is enrolled on a full-time or part-time basis at the university. See ORC 3345.0211.
Student group	An officially recognized group at the university, or a group seeking official recognition, comprised of admitted students that receive, or are seeking to receive, benefits through the university. See ORC 3345.0211.
University employees	Faculty, staff, graduate associates, and student employees who are acting or serving in their role as an employee.

### Policy Details

- In accordance with ORC 3345.0215, the university affirms the following principles:
  - Students** have a fundamental constitutional right to free speech.
  - The university is committed to giving students broad latitude to speak, write, listen, challenge, learn, and discuss any issue, subject to Policy Details III.
  - The university is committed to maintaining a campus as a marketplace of ideas for all students and all **faculty** in which the free exchange of ideas is not to be suppressed because the ideas put forth are thought by some or



## Campus Free Speech University Policy

Applies to: Students, faculty, staff

even by most members of the institution's community to be offensive, unwise, immoral, indecent, disagreeable, conservative, liberal, traditional, radical, or wrong-headed.

- D. The role of the university's individual students and faculty is to make judgments about ideas for themselves, and to act on those judgments not by seeking to suppress free speech, but by openly and vigorously contesting the ideas that they oppose.
- E. The proper role of the university is not to attempt to shield individuals from free speech, including ideas and opinions they find offensive, unwise, immoral, indecent, disagreeable, conservative, liberal, traditional, radical, or wrong-headed.
- F. The university greatly values civility and mutual respect. Nevertheless, concerns about civility and mutual respect may never be used as a justification for closing off the discussion of ideas, however offensive, unwise, immoral, indecent, disagreeable, conservative, liberal, traditional, radical, or wrong-headed those ideas may be to some students or faculty.
- G. All students and faculty are free to state their own views about and contest the views expressed on campus, and to state their own views about and contest speakers who are invited to express their views on the campus. Nevertheless, they may not substantially obstruct or otherwise substantially interfere with the freedom of others to express views they reject or even loathe. To this end, the university has a responsibility to promote a lively and fearless freedom of debate and deliberation and protect that freedom.
- H. The university is committed to providing an atmosphere that is most conducive to speculation, experimentation, and creation by all students and all faculty, who will always remain free to inquire, study, evaluate, and gain new understanding.
- I. The primary responsibility of faculty is to engage an honest, courageous, and persistent effort to search out and communicate the truth that lies in the areas of their competence.

II. Only students, **student groups**, and faculty may submit complaints about alleged violations of this policy by **university employees** to the Office of University Compliance and Integrity at [compliance-integrity@osu.edu](mailto:compliance-integrity@osu.edu) or through the university's Anonymous Reporting Line at 866-294-9350 or [ohio-state.ethicspoint.com](http://ohio-state.ethicspoint.com).

III. Nothing in this policy will be interpreted as preventing or prohibiting the university from imposing lawful measures that do not violate the First Amendment to the United States Constitution or Article I, Sections 3 and 11 of the Ohio Constitution, such as:

- A. Constitutional time, place, and manner restrictions;
- B. Reasonable and viewpoint-neutral restrictions in nonpublic forums;
- C. Restricting the use of university property to protect the free speech rights of students and faculty and preserve the use of the property for the advancement of the university's mission;
- D. Prohibiting or limiting speech, expression, or assemblies that are not protected by the First Amendment to the United States Constitution or Article I, Sections 3 and 11 of the Ohio Constitution; and
- E. Content restrictions on speech that are reasonably related to a legitimate pedagogical purpose, such as classroom rules and expectations.

IV. Nothing in this policy will be construed to interfere with any faculty member's academic freedom under Faculty Rule 3335-5-01 or will be interpreted as restricting or impairing the university's obligations under federal law including, but not limited to, Title IV of the Higher Education Act of 1965, Title VI of the Civil Rights Act of 1964, Title VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Section 504 of the Rehabilitation Act of 1973, Title II of the Americans With Disabilities Act, Age Discrimination in Employment Act, and the Age Discrimination Act of 1975 as addressed through the Non-Discrimination, Harassment, and Sexual Misconduct policy.

V. Nothing in this policy will be construed to grant students the right to disrupt previously scheduled or reserved activities occurring in a traditional public forum. See ORC 3345.0215.



## Campus Free Speech University Policy

Applies to: Students, faculty, staff

VI. The university encourages all students, student groups, and faculty to file complaints about alleged violations of this policy, including any violation which results in a penalty imposed on a student's grade for an assignment or coursework that is unrelated to ordinary academic standards of substance and relevance, including any legitimate pedagogical concerns, and is instead based on the contents of student's free speech. Anyone filing a complaint concerning a violation or suspected violation of this policy must be acting in good faith and have reasonable grounds for believing the information disclosed indicates a policy violation. The university is committed to protecting individuals from interference with making a complaint under this policy and from retaliation for having made such a complaint.

### PROCEDURE

Issued: 08/17/2022 (interim)

Revised: 05/30/2023

- I. The university will review and respond to all complaints alleging violations of this policy as set forth in the Campus Free Speech Policy Complaint Investigation, Hearing, and Resolution Process *[see proposed process attached below the policy]*.
- II. The university will report complaint information annually to Ohio's chancellor of higher education in accordance with ORC 3345.0215.

### Responsibilities

Position or Office	Responsibilities
University	<ol style="list-style-type: none"><li>1. Review and respond to complaints alleging violations of this policy.</li><li>2. Report complaint information annually in accordance with Ohio law.</li></ol>

### Resources

Frequently Asked Questions, *[link to be added]*

University Policies, [policies.osu.edu](http://policies.osu.edu)

Non-Discrimination, Harassment, and Sexual Misconduct, [go.osu.edu/non-discrimination-policy](http://go.osu.edu/non-discrimination-policy)

Whistleblower, [hr.osu.edu/wp-content/uploads/policy140.pdf](http://hr.osu.edu/wp-content/uploads/policy140.pdf)

### Governance Documents

Campus Free Speech, Ohio Revised Code 3345.0215, [codes.ohio.gov/ohio-revised-code/section-3345.0215](http://codes.ohio.gov/ohio-revised-code/section-3345.0215)

Campus Free Speech Policy Complaint Investigation, Hearing, and Resolution Process, *[see attached below]*

Faculty Rule 3335-5-04, [trustees.osu.edu/bylaws-and-rules/3335-5](http://trustees.osu.edu/bylaws-and-rules/3335-5)

### Contacts

Subject	Office	Telephone	E-mail/URL
Policy questions	Office of Academic Affairs	614-292-5881	<a href="mailto:oaa.osu.edu">oaa.osu.edu</a>
Policy violation complaints	University Compliance and Integrity	614-292-3251	<a href="mailto:Compliance-integrity@osu.edu">Compliance-integrity@osu.edu</a> <a href="mailto:Compliance.osu.edu">Compliance.osu.edu</a>
Legal issues	Office of Legal Affairs	614-292-0611	<a href="mailto:legal.osu.edu">legal.osu.edu</a>

### History

Issued: 08/17/2022 Interim policy approved by BOT, 08/17/2022, Resolution #2023-16

Revised: 05/30/2023 Approved via university policy process and by BOT, 05/18/2023, Resolution #xx-xx

**Campus Free Speech Policy**  
**Complaint Investigation, Hearing, and Resolution Process**

**Complaints**

A student, student group, or faculty member of The Ohio State University, as defined in the Campus Free Speech policy *[link to be added]*, may submit a complaint about an alleged violation by a university employee of the Campus Free Speech policy, which proscribes specific conduct related to freedom of speech, including any violation which results in a penalty imposed on a student's grade for an assignment or coursework that is unrelated to ordinary academic standards of substance and relevance, including any legitimate pedagogical concerns, and is instead based on the contents of student's free speech.

Allegations of violations of the Campus Free Speech policy will be considered under this process only if they are made by a university student, student group, or faculty member, as defined in the Campus Free Speech policy.

Complaints must be submitted to the Office of University Compliance and Integrity (OUCI) at: [compliance-integrity@osu.edu](mailto:compliance-integrity@osu.edu) or by using [EthicsPoint](#), which allows for anonymous reporting.

**Intake and Investigation**

After receiving a complaint that alleges a violation of the Campus Free Speech policy, OUCI will acknowledge it in writing. When a complaint is filed and to determine whether potential evidence of a violation may be identified, OUCI will initiate a preliminary assessment to determine if the complaint fits within the policy; has been filed by a student, student group, or faculty member; is sufficiently credible; and states specific facts to support it.

If OUCI determines that a complaint does not allege a violation that can be addressed under the Campus Free Speech policy, OUCI must give the complainant the opportunity to clarify the nature of the complaint. OUCI may dismiss such a complaint if it cannot be addressed under the Campus Free Speech policy. This determination does not prohibit referral of the complaint to another applicable university process or office if appropriate.

If OUCI determines that the complaint should proceed, then OUCI will initiate an investigation. An investigator may interview parties and witnesses and request additional information.

The investigator will draft a summary of evidence and include documentation as deemed relevant by the investigator. The investigator will share the summary of evidence with the complainant and respondent. The complainant and respondent may submit a response to the summary of evidence to the investigator within five business days.

All parties are to direct inquiries about the investigation process, timeline, and status to the investigator. Informal resolution will be considered when requested by all parties, if applicable, and approved by the investigator. The parties may request informal resolution after a complaint has been approved for investigation, but prior to the start of a hearing. Informal resolution is intended for parties who prefer to resolve complaints without an investigative/hearing process. Informal resolution is a voluntary process designed to eliminate prohibited conduct, prevent its recurrence, and remedy its effects. Participation in informal resolution does not require a finding of responsibility for any policy violation. Informal resolution focuses on restoring access to education/employment and educating parties on the impact of reported behavior to decrease the risk of reoccurrence.

**Hearing**

Once the investigation is complete, a hearing officer will be appointed based on the respondent's employment status. The executive vice president and provost or their designee will serve as the hearing officer for matters involving faculty, and the senior vice president for talent, culture and human resources or their designee will serve as the hearing officer for all other respondents.

**Campus Free Speech Policy**  
**Complaint Investigation, Hearing, and Resolution Process**

The hearing officer will conduct a fair and impartial hearing via video conference or in-person and will adjudicate the case within 60 days of OUCI receiving a complaint, absent extenuating circumstances.

Prior to the hearing, the hearing officer will review the summary of evidence and any responses. During the hearing, the hearing officer will summarize the evidence, and the complainant and respondent will be provided an opportunity to provide a statement. The complainant and respondent may be accompanied by an advisor, who may only provide counsel or support for the party but may not actively participate in the process.

The hearing officer will provide a final determination in writing to the complainant and respondent. A respondent will only be found in violation if a preponderance of evidence supports the allegations in the complaint. Determinations may not be appealed.

**Resolutions and Sanctions**

If the hearing officer determines the university's policy was violated, the hearing officer will facilitate a resolution to address the violation and prevent any further violation of the policy in accordance with applicable rules, policies, or collective bargaining agreements.

The hearing officer will determine if a violation may merit any disciplinary sanctions or other appropriate measures. Violations by a faculty member, as defined under Faculty Rule 3335-5-19, will be adjudicated through the process governed by Faculty Rule 3335-5-04. All other faculty, as defined under Ohio Revised Code Section 3345.0215, will be sanctioned by the executive vice president and provost or their designee in accordance with university policy. Any other university employee will be sanctioned by the senior vice president for talent, culture and human resources or their designee in accordance with university policy or collective bargaining agreements.

**Retaliation**

University policy, as well as federal and state law, prohibit retaliation against any person in connection with an investigation. More information about the university's prohibition against retaliation is available in the university's Whistleblower policy. Concerns or questions about retaliation can be submitted to OUCI at: [compliance-integrity@osu.edu](mailto:compliance-integrity@osu.edu) or by using [EthicsPoint](#), which allows for anonymous reporting.

Appointments/Reappointments of Chairpersons

GREGORY CALDEIRA\*\*, Chair, Department of Political Science, July 1, 2023, through June 30, 2025

ADAM CARBERRY\*, Chair, Department of Engineering Education, August 1, 2023, through May 31, 2028

MATHEW COLEMAN, Chair, Department of Geography, July 1, 2023, through June 30, 2027

AMY DARRAGH, Director, School of Health and Rehabilitation Sciences, April 1, 2023, through March 30, 2028

JOSEPH GOODMAN\*\*, Chair, Department of Marketing and Logistics, September 1, 2023, through August 14, 2027

TIM HAAB (extension), Chair, Department of Agricultural, Environmental, and Development Economics, July 1, 2023, through July 15, 2023

JOSEPH HARSH\*, Director, Center for Life Sciences Education, July 1, 2023, through June 30, 2027

YANA HASHAMOVA, Interim Director, Advanced Computing Center for Arts and Design, July 1, 2023, through June 30, 2024

TIMOTHY JUDGE, Chair, Department of Management and Human Resources, August 15, 2023, through August 14, 2027

JEAN-FRANCOIS LAFONT (extension), Chair, Department of Mathematics, June 1, 2019, through June 30, 2023

STEVEN LOWER\*\*, Director, School of Earth Sciences, July 1, 2023, through June 30, 2024

MICHAEL MILLS\*\*, Chair, Department of Materials Science and Engineering, June 1, 2023, through May 31, 2027

BERNADETTE MINTON\*\*, Chair, Department of Finance, September 1, 2023, through August 14, 2027

UMIT OZKAN\*\*, Chair, Department of Chemical and Biomolecular Engineering, June 1, 2023, through May 31, 2027

PIERCE PAUL, Interim Chair, Department of Plant Pathology, February 20, 2023, through June 20, 2024, or until a new chair is named.

MYTHELI SREENIVAS, Chair, Department of Women's, Gender and Sexuality Studies, July 1, 2023, through June 30, 2027

CLAUDIA TURRO\*\*, Chair, Department of Chemistry and Biochemistry, July 1, 2023, through June 30, 2027

HUANXING YANG, Chair, Department of Economics, July 1, 2023, through June 30, 2027

CYTHNIA YOUNG\*, Chair, Department of African American and African Studies, July 1, 2023, through June 30, 2027

WEI ZHANG, Acting Chair, Department of Materials Science and Engineering, May 1, 2023, through January 15, 2024

\*\*Reappointment

\*New Hire

Faculty Professional Leaves

ADELEKE ADEEKO, Professor, Department of English, FPL for Spring 2024

CINDY ANDERSON, Professor, College of Nursing, FPL for Fall 2023

DAVID ANDERSON, Associate Professor, Department of Math, FPL for Spring 2024

SEAN ANTHONY, Professor, Department of Near Eastern and South Asian Languages and Literatures, FPL for Fall 2023

OSEI APPIAH, Professor, Department of Communication, FPL for Fall 2023

YARON AZRIELI, Professor, Department of Economics, FPL for Spring 2024

MICHAEL BETZ, Associate Professor, Department of Human Sciences, FPL for Fall 2023

KATHERINE BORLAND, Professor, Department of Comparative Studies, FPL for Spring 2024

NATASHA BOWEN, Professor, College of Social Work, FPL for Spring 2024

ERIC BRAATEN, Professor, Department of Physics, FPL for Fall 2023 and Spring 2024

NAOMI BRENNER, Associate Professor, Department of Near Eastern and South Asian Languages and Literatures, FPL for Fall 2023 and Spring 2024

CARMEL BUCKLEY, Professor, Department of Art, FPL for Fall 2023

RALF BUNDSCUH, Professor, Department of Physics, FPL for Fall 2023

CYNTHIA BURACK, Professor, Department of Women's, Gender and Sexuality Studies, FPL for Fall 2023 and Spring 2024

SARAH BUTLER, Professor, Department of History, FPL for Spring 2024

REBEKAH CAMPOS-ASTORKIZA, Associate Professor, Department of Spanish and Portuguese, FPL for Spring 2024

RAYMOND CAO, Professor, Department of Mechanical and Aerospace Engineering, FPL for Spring 2024

EMMANOUIL CHATZAKIS, Associate Professor, Department of Food Science and Technology, FPL for Fall 2023 and Spring 2024

ZHENHUA CHEN, Associate Professor, Knowlton School of Architecture, FPL for Spring 2024

HANNA CHO, Associate Professor, Department of Mechanical and Aerospace Engineering, FPL for Fall 2023 and Spring 2024

HYUNYI CHO, Professor, Department of Communication, FPL for Fall 2023

BRYAN CHOI, Associate Professor, College of Law, FPL for Fall 2023 and Spring 2024

SAMUEL CLARK, Professor, Department of Sociology, FPL for Fall 2023 and Spring 2024

CYNTHIA CLOPPER, Professor, Department of Linguistics, FPL for Fall 2023 and Spring 2024

JEFFREY COHEN, Professor, Department of Anthropology, FPL for Fall 2023

IGNACIO CORONA, Associate Professor, Department of Spanish and Portuguese, FPL for Spring 2024

FRANK COULSON, Professor, Department of Classics, FPL for Spring 2024

ROGER CRAWFIS, Associate Professor, Department of Computer Science and Engineering, FPL for Fall 2023

MELISSA CURLEY, Associate Professor, Department of Comparative Studies, FPL for Fall 2023 and Spring 2024

KAREN DANNEMILLER, Associate Professor, Department of Civil, Environmental, and Geodetic Engineering, FPL for Fall 2023

JIM DAVIS, Professor, Department of Computer Science and Engineering, FPL for Fall 2023 and Spring 2024

THOMAS DAVIS, Associate Professor, Department of English, FPL for Spring 2024

NOAH DORMADY, Associate Professor, John Glenn College of Public Affairs, FPL for Fall 2023

KIRAN D'SOUZA, Associate Professor, Department of Mechanical and Aerospace Engineering, FPL for Spring 2024

NANCY ETTLINGER, Professor, Department of Geography, FPL for Fall 2023

KATHY FAGAN-GRANDINETTI, Professor, Department of English, FPL for Fall 2023

RICHARD FLETCHER, Associate Professor, Department of Arts Administration, Education and Policy, FPL for Fall 2023

EDWARD FOLEY, Professor, College of Law, FPL for Fall 2023 and Spring 2024

JARED GARDNER, Professor, Department of English, FPL for Spring 2024

CHRISTOPHER GELPI, Professor, Department of Political Science, FPL for Fall 2023

STEVEN GLASER, Professor, School of Music, FPL for Spring 2024

PHILIP GRANDINETTI, Professor, Department of Chemistry and Biochemistry, FPL for Fall 2023

BO GUAN, Professor, Department of Math, FPL for Fall 2023 and Spring 2024

MARC GUERRERO, Associate Professor, Department of Educational Studies, FPL for Spring 2024

PETER HAMMEL, Professor, Department of Physics, FPL for Fall 2023

SARAH HAYFORD, Professor, Department of Sociology, FPL for Fall 2023 and Spring 2024

JAY HOLICK, Professor, Department of Molecular Genetics, FPL for Fall 2023 and Spring 2024

STEVEN HUEFNER, Professor, College of Law, FPL for Fall 2023

AYAZ HYDER, Associate Professor, College of Public Health, FPL for Fall 2023 and Spring 2024

LUDMILA ISURIN, Professor, Department of Slavic and East European Languages and Cultures, FPL for Spring 2024

SANJAY KRISHNA, Professor, Department of Electrical and Computer Engineering, FPL for Fall 2023

COMERT KURAL, Associate Professor, Department of Physics, FPL for Spring 2024

JESSE KWIEK, Professor, Department of Microbiology, FPL for Fall 2023

JEAN-FRANCOIS LAFONT, Professor, Department of Math, FPL for Spring 2024

GREGORY LAFYATIS, Associate Professor, Department of Physics, FPL for Spring 2024

EDEN LIN, Associate Professor, Department of Philosophy, FPL for Fall 2023

JENIFER LOCKE, Associate Professor, Department of Materials Science and Engineering, FPL for Spring 2024

LESLIE LOCKETT, Associate Professor, Department of English, FPL for Fall 2023 and Spring 2024

STEVEN MACEACHERN, Professor and Chair, Department of Statistics, FPL for Fall 2023

THOMAS MAGLERY, Associate Professor, Department of Chemistry and Biochemistry, FPL for Fall 2023

REBEKAH MATHENY, Associate Professor, Department of Design, FPL for Spring 2024

MATTHEW MAYHEW, Professor, Department of Educational Studies, FPL for Spring 2024

KRISTIN MERCER, Professor, Department of Horticulture and Crop Science, FPL for Fall 2023

JACQUELYN MESHELEMIAH, Associate Professor, College of Social Work, FPL for Fall 2023

MICHAEL MILLS, Professor, Department of Materials Science and Engineering, FPL for Fall 2023

WILLIAM MINOZZI, Professor, Department of Political Science, FPL for Fall 2023 and Spring 2024

EMILY MOYER-GUSE, Associate Professor, Department of Communication, FPL for Spring 2024

SARAH NEVILLE, Associate Professor, Department of English, FPL for Spring 2024

HOI NGUYEN, Professor, Department of Math, FPL for Fall 2023 and Spring 2024

KATHY NORTHERN, Associate Professor, College of Law, FPL for Fall 2023

PEDRO PEREIRA, Associate Professor, Department of Spanish and Portuguese, FPL for Fall 2023

JAMES PHELAN, Professor, Department of English, FPL for Fall 2023

SHAYNE PIASTA, Professor, Department of Teaching and Learning, FPL for Spring 2024

BARBARA PIPERATA, Professor, Department of Anthropology, FPL for Fall 2023

STEVEN QUIRING, Professor, Department of Geography, FPL for Fall 2023 and Spring 2024

MOHIT RANDERIA, Professor, Department of Physics, FPL for Fall 2023 and Spring 2024

CHRISTOPHER REED, Associate Professor, Department of History, FPL for Spring 2024

ELIZABETH RENKER, Professor, Department of English, FPL for Fall 2023 and Spring 2024

PATRICK ROBLIN, Professor, Department of Electrical and Computer Engineering, FPL for Spring 2024

PAUL ROSE, Professor, College of Law, FPL for Fall 2023

RANDOLPH ROTH, Professor, Department of History, FPL for Spring 2024

TAMAR RUDAVSKY, Professor, Department of Philosophy, FPL for Spring 2024

MATTHEW SALTZMAN, Professor, School of Earth Sciences, FPL for Fall 2023

TIMOTHY SAN PEDRO, Associate Professor, Department of Teaching and Learning, FPL for Spring 2024

RANDALL SCHWELLER, Professor, Department of Political Science, FPL for Fall 2023

LISA SHABEL, Associate Professor, Department of Philosophy, FPL for Fall 2023

HILLARY SHULMAN, Associate Professor, Department of Communication, FPL for Spring 2024

C.K. SHUM, Professor, School of Earth Sciences, FPL for Fall 2023 and Spring 2024

SUZANNE SILVER, Associate Professor, Department of Art, FPL for Fall 2023 and Spring 2024

JENNIFER SINNOTT, Associate Professor, Department of Statistics, FPL for Fall 2023 and Spring 2024

CAROL SMIDTS, Professor, Department of Mechanical and Aerospace Engineering, FPL for Fall 2023 and Spring 2024

JENNIFER SUCHLAND, Associate Professor, Department of Women's, Gender and Sexuality Studies, FPL for Spring 2024

KYOUNG LEE SWEARINGEN, Associate Professor, Department of Design, FPL for Fall 2023

NANDINI TRIVEDI, Professor, Department of Physics, FPL for Fall 2023 and Spring 2024

LIZ VIVAS, Associate Professor, Department of Math, FPL for Fall 2023

JOEL WAINWRIGHT, Professor, Department of Geography, FPL for Fall 2023 and Spring 2024

JIN WANG, Professor, Department of Electrical and Computer Engineering, FPL for Fall 2023

YUNZHI WANG, Professor, Department of Materials Science and Engineering, FPL for Spring 2024

SHANNON WINNUBST, Professor and Chair, Department of Women's, Gender and Sexuality Studies, FPL for Fall 2023

YIYING WU, Professor, Department of Chemistry and Biochemistry, FPL for Fall 2023

CATHY XIA, Professor, Department of Industrial Systems Engineering, FPL for Fall 2023

SUSAN YOON, Associate Professor, College of Social Work, FPL for Fall 2023 and Spring 2024

ULISES ZEVALLOS-AGUILAR, Professor, Department of Spanish and Portuguese, FPL for Spring 2024

MEI ZHUANG, Professor, Department of Mechanical and Aerospace Engineering, FPL for Fall 2023 and Spring 2024

Faculty Professional Leave Changes/Cancellations

N/A

Emeritus Titles

JULIA ANDREWS, Department of History of Art, with the title of Professor-Emeritus, effective June 1, 2023

JOHN CASTERLINE, Department of Sociology, with the title of Professor-Emeritus, effective June 1, 2023

DOUGLAS DANFORTH, Department of Obstetrics and Gynecology, with the title of Professor-Emeritus, effective May 1, 2023

JEFFERY DICK, Department of Extension, with the title of Associate Professor-Emeritus, effective March 1, 2023

ROBERT FOX, Department of Speech and Hearing Sciences, with the title of Professor-Emeritus, effective July 1, 2023

AVNER FRIEDMAN, Department of Mathematics, with the title of Professor-Emeritus, effective August 15, 2023

GARY GRAHAM, Department of Extension, with the title of Associate Professor-Emeritus, effective July 1, 2023

STEVEN HARRISON, Department of Horticulture and Crop Science, with the title of Professor-Emeritus, effective September 1, 2022

LYNDA HARTEL, University Libraries, with the title of Associate Professor-Emeritus, effective July 1, 2023

CIRIYAM JAYAPRAKASH, Department of Physics, with the title of Professor-Emeritus, effective October 1, 2023

STANLEY LEMESHOW, College of Public Health, with the title of Professor-Emeritus, effective June 1, 2023

MARK LOUX, Department of Horticulture and Crop Science, with the title of Professor-Emeritus, effective October 1, 2022

ELIZABETH MARSCHALL, Department of Evolution, Ecology, and Organismal Biology, with the title of Professor-Emeritus, effective February 1, 2023

DANIELLE MARX-SCOURAS, Department of French and Italian, with the title of Professor-Emeritus, effective June 1, 2023

WALTER MYSIW, Department of Physical Medicine and Rehabilitation, with the title of Professor-Emeritus, effective April 1, 2023

MARI NODA, Department of East Asian Languages and Literatures, with the title of Professor-Emeritus, effective June 1, 2023

LARRY ANTHONY NYE, Department of Extension, with the title of Assistant Professor-Emeritus, effective February 1, 2023

STEWART SHAPIRO, Department of Philosophy, with the title of Professor-Emeritus, effective June 1, 2023

PETER SHIELDS, Department of Internal Medicine, with the title of Professor-Emeritus, effective July 1, 2023

MARTHA SIMS, Department of English, with the title of Associated Faculty-Emeritus, effective August 15, 2020

MARK SULC, Department of Horticulture and Crop Science, with the title of Professor-Emeritus, effective November 1, 2022

JEANINE THOMPSON, Department of Theatre, Film, and Media Arts, with the title of Professor-Emeritus, effective June 1, 2023

DANIEL VERDIER, Department of Political Science, with the title of Professor-Emeritus, effective June 1, 2023

HARRISON WEED, Department of Internal Medicine, with the title of Professor-Clinical Emeritus, effective July 1, 2023

CRAIG WILLIAMS, Department of Psychiatry and Behavioral Health, with the title of Associated Faculty-Emeritus, effective March 1, 2023

DONALD WINFORD, Department of Linguistics, with the title of Professor-Emeritus, effective June 1, 2023

## 2022/2023 Promotion, Tenure and Reappointment Results

### COLLEGE OF THE ARTS AND SCIENCES

#### DIVISION OF ART AND HUMANITIES

##### PROMOTION TO PROFESSOR

Babel, Anna, Spanish and Portuguese, May 17, 2023  
Elmore, Bartow, History, May 17, 2023  
Fahey, Joseph, Theatre, Film, and Media Arts, Mansfield, May 17, 2023  
Fox, Amanda, Theatre, Film, and Media Arts, May 17, 2023  
Moss, Beverly, English, May 17, 2023  
Sieber, Patricia, East Asian Languages and Literatures, May 17, 2023  
Tanner, Heather, History, Mansfield, May 17, 2023  
Thomas, Mary, Women's Gender and Sexuality Studies, May 17, 2023  
Thrasher, John, Art, Mansfield, May 17, 2023

##### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Dugdale, Thomas, Theatre, Film, and Media Arts, May 17, 2023  
Kim, Pil Ho, East Asian Languages and Literatures, May 17, 2023  
Kletchka, Dana, Arts Administration, Education, and Policy, May 17, 2023  
Osterloh, Gina, Art, May 17, 2023  
Perkins, Crystal, Dance, May 17, 2023  
Sellman, Johanna, Near Eastern and South Asian Languages and Cultures, May 17, 2023  
Swearingen, Scott, Design, May 17, 2023

### DIVISION OF NATURAL AND MATHEMATICAL SCIENCES

##### PROMOTION TO PROFESSOR

Costa, Jr., Ozeas, School of Earth Sciences, Mansfield, May 17, 2023  
Kudryashov, Dmitri, Chemistry & Biochemistry, May 17, 2023  
Sotomayor, Marcos, Chemistry & Biochemistry, May 17, 2023

##### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Adams, Rachelle, Evolution, Ecology, and Organismal Biology, May 17, 2023  
Bennett, Alison, Evolution, Ecology, and Organismal Biology, May 17, 2023  
Caleda, Jonathan, Evolution, Ecology, and Organismal Biology, Marion, May 17, 2023  
Carter, Gerald, Evolution, Ecology, and Organismal Biology, May 17, 2023  
Chrisman, Micah, Mathematics, Marion, May 17, 2023  
Hood, James, Evolution, Ecology, and Organismal Biology, May 17, 2023  
Huang, Jingyin, Mathematics, May 17, 2023  
Paul, Subhadeep, Statistics, May 17, 2023  
Sevov, Christo, Chemistry & Biochemistry, May 17, 2023  
Sokolov, Alexander, Chemistry & Biochemistry, May 17, 2023  
Wade, Casey, Chemistry & Biochemistry, May 17, 2023  
Zhang, Shiyu, Chemistry & Biochemistry, May 17, 2023  
Zhang, Yuan, Statistics, May 17, 2023

## **2022/2023 Promotion, Tenure and Reappointment Results**

### **DIVISION OF SOCIAL AND BEHAVIORAL SCIENCES**

#### **PROMOTION TO PROFESSOR**

Golomb, Julie, Psychology, May 17, 2023  
Jungers, Melissa, Psychology, Newark, May 17, 2023  
Knoester, Christopher, Sociology, May 17, 2023  
Kogan, Vladimir, Political Science, May 17, 2023  
Leber, Andrew, Psychology, May 17, 2023  
Melamed, David, Sociology, May 17, 2023  
Okdie, Bradley, Psychology, Newark, May 17, 2023  
Pierskalla, Jan, Political Science, May 17, 2023  
Schmeer, Kammi, Sociology, May 17, 2023  
Vuolo, Michael, Sociology, May 17, 2023

#### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Acs, Alex, Political Science, May 17, 2023  
Bayer, Joseph, School of Communication, May 17, 2023  
Bonus, James Alex, School of Communication, May 17, 2023  
Kawa, Nicholas, Anthropology, May 17, 2023  
Kirby, Elizabeth, Psychology, May 17, 2023  
Saygin, Zeynep, Psychology, May 17, 2023

### **COLLEGE OF THE ARTS AND SCIENCES CLINICAL**

#### **PROMOTION TO PROFESSOR-CLINICAL**

Whitelaw, Gail, Speech and Hearing Science, May 17, 2023

#### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL**

Baxter, Jodi, Speech and Hearing Science, May 17, 2023

### **COLLEGE OF DENTISTRY**

#### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Meyer, Beau, May 17, 2023

### **COLLEGE OF DENTISTRY CLINICAL**

#### **PROMOTION TO PROFESSOR-CLINICAL**

Weiss, Gabriela, May 17, 2023

#### **PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT**

Kennedy, Kelly, May 17, 2023, and August 15, 2024

## **2022/2023 Promotion, Tenure and Reappointment Results**

### **REAPPOINTMENT**

Arora, Nidhi, August 15, 2024  
Chartier, Elizabeth, August 15, 2024  
Hammersmith, Kimberly, August 15, 2024  
Hsieh, Yuan-Lynn, August 15, 2024  
Kumar, Ashok, August 15, 2024  
Lee, Christopher, August 15, 2024  
Messina, Denise, August 15, 2024  
Morrison, Mark, August 15, 2024  
Reyes-Perez, Elisandra, August 15, 2024  
Wenzel, Mark, August 15, 2024  
Wright, Bridget, August 15, 2024

### **COLLEGE OF EDUCATION AND HUMAN ECOLOGY**

#### **PROMOTION TO PROFESSOR**

Graves, Scott, Educational Studies, May 17, 2023  
Lin, Tzu-Jung, Educational Studies, May 17, 2023

#### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Kim, Minjung, Educational Studies, May 17, 2023  
Kopec, Rachel, Human Sciences, May 17, 2023  
Lower-Hoppe, Leeann, Human Sciences, May 17, 2023

### **COLLEGE OF EDUCATION AND HUMAN ECOLOGY CLINICAL**

#### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL**

Pinkerton, Lisa, Teaching and Learning, May 17, 2023

### **REAPPOINTMENT**

Fast, Danene, Teaching and Learning, August 15, 2024  
Kennel, Julie, Human Sciences, August 15, 2024  
Middleton, Tanya, Educational Studies, August 15, 2024

### **COLLEGE OF ENGINEERING**

#### **PROMOTION TO PROFESSOR**

Allen, Theodore, Integrated Systems Engineering, May 17, 2023  
Bond, Michael, Computer Science and Engineering, May 17, 2023  
Kumar, Mrinal, Mechanical and Aerospace Engineering, May 17, 2023  
Lavender, Steven, Integrated Systems Engineering, May 17, 2023  
Martin, Julie, Engineering Education, May 17, 2023  
Qin, Feng, Computer Science and Engineering, May 17, 2023

## **2022/2023 Promotion, Tenure and Reappointment Results**

Shafieezadeh, Abdollah, Civil, Environmental, and Geodetic Engineering, May 17, 2023  
Soghrati, Soheil, Mechanical and Aerospace Engineering, May 17, 2023  
Sommerich, Carolyn, Integrated Systems Engineering, May 17, 2023  
Weinberg, Seth, Biomedical Engineering, May 17, 2023  
Zhang, Xinmiao, Electrical and Computer Engineering, May 17, 2023

### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Bassily, Raef, Computer Science and Engineering, May 17, 2023  
Carrel, Andre, Civil, Environmental, and Geodetic Engineering, May 17, 2023  
Delaine, David, Engineering Education, May 17, 2023  
Dringenberg, Emily, Engineering Education, May 17, 2023  
Gupta, Abhishek, Electrical and Computer Engineering, May 17, 2023  
Higuita-Castro, Natalia, Biomedical Engineering, May 17, 2023  
Kim, Jung Hyun, Mechanical and Aerospace Engineering, May 17, 2023  
Mirzaei, Golrok, Computer Science and Engineering, Marion, May 17, 2023  
Motoyama, Yasuyuki, Knowlton School of Architecture, May 17, 2023  
Rayo, Michael, Integrated Systems Engineering, May 17, 2023  
Reategui, Eduardo, Chemical and Biomolecular Engineering, May 17, 2023  
Skardal, Aleksander, Biomedical Engineering, May 17, 2023  
Swindle-Reilly, Katelyn, Biomedical Engineering, May 17, 2023  
Usher, Kareem, Knowlton School of Architecture, May 17, 2023  
Walter, Benjamin, Biomedical Engineering, May 17, 2023  
Walter, Devina, Biomedical Engineering, May 17, 2023

### **TENURE [AT THE CURRENT RANK OF ASSOCIATE PROFESSOR]**

Wang, Dean, Mechanical and Aerospace Engineering, May 17, 2023

## **COLLEGE OF ENGINEERING CLINICAL**

### **PROMOTION TO PROFESSOR-CLINICAL**

Fiorentini, Lisa, Electrical and Computer Engineering, May 17, 2023  
Metzler, Sandra, Mechanical and Aerospace Engineering, May 17, 2023  
Whitfield, Clifford, Mechanical and Aerospace Engineering, May 17, 2023

### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL**

Abell, Annie, Mechanical and Aerospace Engineering, May 17, 2023  
Leight, Jennifer, Biomedical Engineering, May 17, 2023

### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT**

Maxson, Andrew, Chemical and Biomolecular Engineering, May 17, 2023, and August 15, 2024

## **MAX M. FISHER COLLEGE OF BUSINESS**

## **2022/2023 Promotion, Tenure and Reappointment Results**

### **PROMOTION TO PROFESSOR**

Esper, Terry, Marketing and Logistics, May 17, 2023

Hill, James, Operations and Business Analytics, May 17, 2023

Leiblein, Michael, Management and Human Resources, May 17, 2023

Wang, Xue, Accounting and Management Information Systems, May 17, 2023

Zach, Tzachi, Accounting and Management Information Systems, May 17, 2023

### **MAX M. FISHER COLLEGE OF BUSINESS CLINICAL**

#### **PROMOTION TO PROFESSOR-CLINICAL**

Inks, Lawrence, Management and Human Resources, May 17, 2023

#### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL**

Pirim, Birsel, Finance, May 17, 2023

#### **REAPPOINTMENT**

Pinteris, George, Finance, August 15, 2024

### **COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES**

#### **PROMOTION TO PROFESSOR**

Bennett, Pamela, Extension, May 17, 2023

Gopalakrishnan, Sathya, Agricultural, Environmental, and Development Economics, May 17, 2023

Lindsey, Laura, Horticulture and Crop Science, May 17, 2023

Lower, Brian, School of Environment and Natural Resources, May 17, 2023

Lyon, Steven, School of Environment and Natural Resources, May 17, 2023

Raison, L. Brian, Extension, May 17, 2023

#### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Benitez Ponce, Maria Soledad, Plant Pathology, May 17, 2023

Cooperstone, Jessica, Horticulture and Crop Science, May 17, 2023

Demyan, M. Scott, School of Environment and Natural Resources, May 17, 2023

Fresnedo Ramirez, Jonathan, Horticulture and Crop Science, May 17, 2023

Jacobi, Sheila, Animal Sciences, May 17, 2023

Jacobs, Jonathan, Plant Pathology, May 17, 2023

Mastellar, Sara, Agricultural Technical Institute, May 17, 2023

Meuti Nicol, Megan, Entomology, May 17, 2023

### **COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES CLINICAL**

## **2022/2023 Promotion, Tenure and Reappointment Results**

### **PROMOTION TO PROFESSOR-CLINICAL**

Parkman, Anna, Agricultural, Environmental and Development Economics, May 17, 2023

### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT**

Cressman, Michael, Animal Sciences, May 17, 2023, and August 15, 2024

Lewandowski, Monica, Plant Pathology, May 17, 2023, and August 15, 2024

### **COLLEGE OF LAW**

#### **PROMOTION TO PROFESSOR**

Zettler, Patricia, May 17, 2023

### **JOHN GLENN COLLEGE OF PUBLIC AFFAIRS**

#### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Beaton, Erynn, May 17, 2023

### **COLLEGE OF MEDICINE**

#### **PROMOTION TO PROFESSOR**

Accornero, Federica, Physiology and Cell Biology, May 17, 2023

Backes, Carl, Pediatrics, May 17, 2023

Bartlett, Christopher, Pediatrics, May 17, 2023

Cebulla, Colleen, Ophthalmology and Visual Sciences, May 17, 2023

Chandler, Dawn, Pediatrics, May 17, 2023

Edwards, Jennifer, Pediatrics, May 17, 2023

Eiferman, Daniel, Surgery, May 17, 2023

Funderburg, Nicholas, School of Health and Rehabilitation Sciences, May 17, 2023

Heathcock, Jill, School of Health and Rehabilitation Sciences, May 17, 2023

Jacob, Naduparambil, Radiation Oncology, May 17, 2023

Khan, Mahmood, Emergency Medicine, May 17, 2023

Lee, Clara, Plastic and Reconstructive Surgery, May 17, 2023

Ma, Qin, Biomedical Informatics, May 17, 2023

Nimjee, Shahid, Neurological Surgery, May 17, 2023

Ning, Xia, Biomedical Informatics, May 17, 2023

Schmitt, Laura, School of Health and Rehabilitation Sciences, May 17, 2023

Seveau, Stephanie, Microbial Infection and Immunity, May 17, 2023

Stanford, Kristin, Physiology and Cell Biology, May 17, 2023

Stottmann, Rolf, Pediatrics, May 17, 2023

Wang, Ruoning, Pediatrics, May 17, 2023

Wen, Haitao, Microbial Infection and Immunity, May 17, 2023

White, Peter, Pediatrics, May 17, 2023

Yount, Jacob, Microbial Infection and Immunity, May 17, 2023

Zhou, Min, Neuroscience, May 17, 2023

## 2022/2023 Promotion, Tenure and Reappointment Results

### PROMOTION TO PROFESSOR WITH TENURE

Brock, Guy, Biomedical Informatics, May 17, 2023

### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Alinari, Lapo, Internal Medicine, May 17, 2023

Bansal, Shyam, Physiology and Cell Biology, May 17, 2023

Britt, Jr., Rodney, Pediatrics, May 17, 2023

Cloyd, Jordan, Surgery, May 17, 2023

Crerand, Canice, Pediatrics, May 17, 2023

Fareed, Naleef, Biomedical Informatics, May 17, 2023

Gur, Tamar, Psychiatry and Behavioral Health, May 17, 2023

Hand, Brittany, School of Health and Rehabilitation Sciences, May 17, 2023

He, Kai, Internal Medicine, May 17, 2023

Hoskinson, Kristen, Pediatrics, May 17, 2023

Joseph, Joshua, Internal Medicine, May 17, 2023

Miles, Wayne, Cancer Biology and Genetics, May 17, 2023

Mundy-Bosse, Bethany, Internal Medicine, May 17, 2023

Oghumu, Steve, Pathology, May 17, 2023

Presley, Carolyn, Internal Medicine, May 17, 2023

Ranganathan, Parvathi, Internal Medicine, May 17, 2023

Roberts, Ryan, Pediatrics, May 17, 2023

Sarkar, Anasuya, Internal Medicine, May 17, 2023

Shang, Ce, Internal Medicine, May 17, 2023

Sizemore, Gina, Radiation Oncology, May 17, 2023

Sizemore, Steven, Radiation Oncology, May 17, 2023

Sun, Nuo, Physiology and Cell Biology, May 17, 2023

Trask, Aaron, Pediatrics, May 17, 2023

Venere, Monica, Radiation Oncology, May 17, 2023

Wein, Nicolas, Pediatrics, May 17, 2023

Zhang, Ping, Biomedical Informatics, May 17, 2023

### TENURE [AT THE CURRENT RANK OF ASSOCIATE PROESSOR]

Fu, Jidong, Physiology and Cell Biology, May 17, 2023

Muszynski, Jennifer, Pediatrics, May 17, 2023

Rajaram, Murugesan, Microbial Infection and Immunity, May 17, 2023

Smith, Sakima, Internal Medicine, May 17, 2023

### **COLLEGE OF MEDICINE CLINICAL**

### PROMOTION TO PROFESSOR-CLINICAL

Chao, Albert, Plastic and Reconstructive Surgery, May 17, 2023

Cua, Clifford, Pediatrics, May 17, 2023

deSilva, Brad, Otolaryngology-Head and Neck Surgery, May 17, 2023

DeSocio, Peter, Anesthesiology, May 17, 2023

Gure, Tanya, Internal Medicine, May 17, 2023

## **2022/2023 Promotion, Tenure and Reappointment Results**

Holland-Hall, Cynthia, Pediatrics, May 17, 2023  
Jain, Sonu, Plastic and Reconstructive Surgery, May 17, 2023  
Maa, Tensing, Pediatrics, May 17, 2023  
Manickam, Kandamurugu, Pediatrics, May 17, 2023  
Matrka, Laura, Otolaryngology-Head and Neck Surgery, May 17, 2023  
Nafiu, Olubukola, Anesthesiology, May 17, 2023  
Schofield, Minka, Otolaryngology-Head and Neck Surgery, May 17, 2023  
Thomas, Andrew, Internal Medicine, May 17, 2023  
Tripathi, Ravi, Anesthesiology, May 17, 2023  
Vasu, Sumithira, Internal Medicine, May 17, 2023

### **PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT**

Allain, Dawn, Internal Medicine, May 17, 2023, and July 1, 2024  
Appling, Susan, School of Health and Rehabilitation Sciences, May 17, 2023, and July 1, 2024  
Bazan, Jose, Internal Medicine, May 17, 2023, and, July 1, 2024  
Dillhoff, Mary, Surgery, May 17, 2023, and, July 1, 2024  
Fischer, Anastasia, Pediatrics, May 17, 2023, and, July 1, 2024  
Flores, Antolin, Anesthesiology, May 17, 2023, and, July 1, 2024  
Franco, Veronica, Internal Medicine, May 17, 2023, and, July 1, 2024  
Gustin, Jillian, Internal Medicine, May 17, 2023, and, July 1, 2024  
Haddad, Nabil, Internal Medicine, May 17, 2023, and, July 1, 2024  
Li, Zaibo, Pathology, May 17, 2023, and, July 1, 2024  
Lu, Lanchun, Radiation Oncology, May 17, 2023, and, July 1, 2024  
Luke, Whitney, Physical Medicine and Rehabilitation, May 17, 2023, and, July 1, 2024  
Monk III, J. Paul, Internal Medicine, May 17, 2023, and, July 1, 2024  
Noria, Sabrena, Surgery, May 17, 2023, and, July 1, 2024  
Patel, Hiren, Pediatrics, May 17, 2023, and, July 1, 2024  
Rankin, Demicha, Anesthesiology, May 17, 2023, and, July 1, 2024  
Rosko, Ashley, Internal Medicine, May 17, 2023, and, July 1, 2024  
Snyder, Dane, Pediatrics, May 17, 2023, and, July 1, 2024  
Vidaurre, Jorge, Pediatrics, May 17, 2023, and, July 1, 2024  
Wood, Richard, Surgery, May 17, 2023, and, July 1, 2024  
Yearsley, Martha, Pathology, May 17, 2023, and, July 1, 2024

### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT**

Ahmad, Faraz, Family and Community Medicine, May 17, 2023, and July 1, 2024  
Allen, Jennifer, Internal Medicine, May 17, 2023, and July 1, 2024  
Balakrishna, Jayalakshmi, Pathology, May 17, 2023, and July 1, 2024  
Baliga, Sujith, Radiation Oncology, May 17, 2023, and July 1, 2024  
Boxley, Laura, Psychiatry and Behavioral Health, May 17, 2023, and July 1, 2024  
Butnariu, Madalina, Internal Medicine, May 17, 2023, and, July 1, 2024  
Clark, Sharon, Internal Medicine, May 17, 2023, and, July 1, 2024  
Collins, Courtney, Surgery, May 17, 2023, and, July 1, 2024  
Davis, Melissa, Family and Community Medicine, May 17, 2023, and, July 1, 2024  
Dixon, Kamilah, Obstetrics and Gynecology, May 17, 2023, and, July 1, 2024  
Friedberg, Aaron, Internal Medicine, May 17, 2023, and, July 1, 2024  
Ganith, Rashmi, Internal Medicine, May 17, 2023, and, July 1, 2024

## 2022/2023 Promotion, Tenure and Reappointment Results

Gold, Delia, Pediatrics, May 17, 2023, and, July 1, 2024  
Heacock, Allison, Internal Medicine, May 17, 2023, and, July 1, 2024  
Hickman, Lisa, Obstetrics and Gynecology, May 17, 2023, and, July 1, 2024  
Hill, Bryan, Anesthesiology, May 17, 2023, and, July 1, 2024  
Houle, James, Psychiatry and Behavioral Health, May 17, 2023, and, July 1, 2024  
Kalmar, Eileen, Biomedical Education and Anatomy, May 17, 2023, and, July 1, 2024  
Kemp, Erika, School of Health and Rehabilitation Sciences, May 17, 2023, and July 1, 2024  
Kerlek, Anna, Psychiatry and Behavioral Health, May 17, 2023, and, July 1, 2024  
Klamar, Karl, Physical Medicine and Rehabilitation, May 17, 2023, and, July 1, 2024  
Lazarus, Sophie, Psychiatry and Behavioral Health, May 17, 2023, and, July 1, 2024  
Li, Na, Internal Medicine, May 17, 2023, and, July 1, 2024  
Mao, Shengyi, Internal Medicine, May 17, 2023, and, July 1, 2024  
McConnell, Patrick, Surgery, May 17, 2023, and, July 1, 2024  
Mostafavifar, Mehran, Internal Medicine, May 17, 2023, and, July 1, 2024  
Okabe, Toshimasa, Internal Medicine, May 17, 2023, and, July 1, 2024  
Oostra, Tyler, Ophthalmology and Visual Sciences, May 17, 2023, and, July 1, 2024  
Pearlman, Rachel, Internal Medicine, May 17, 2023, and, July 1, 2024  
Pollack, Brandon, Internal Medicine, May 17, 2023, and, July 1, 2024  
Quinn, Melissa, Biomedical Education and Anatomy, May 17, 2023, and, July 1, 2024  
Rakowsky, Alexander, Pediatrics, May 17, 2023, and, July 1, 2024  
Rood, Kara, Obstetrics and Gynecology, May 17, 2023, and, July 1, 2024  
Rossetti, Allison, Internal Medicine, May 17, 2023, and, July 1, 2024  
Scott, Erin, Internal Medicine, May 17, 2023, and, July 1, 2024  
Seim, Nolan, Otolaryngology-Head and Neck Surgery, May 17, 2023, and, July 1, 2024  
Shenoy, Archana, Pathology, May 17, 2023, and, July 1, 2024  
Stevens, Erin, Internal Medicine, May 17, 2023, and, July 1, 2024  
Suttle, Markita, Pediatrics, May 17, 2023, and, July 1, 2024  
Tinoco, Gabriel, Internal Medicine, May 17, 2023, and, July 1, 2024  
Tong, Matthew, Internal Medicine, May 17, 2023, and, July 1, 2024  
Twanow, Jaime, Pediatrics, May 17, 2023, and, July 1, 2024  
VanKoevering, Kyle, Otolaryngology-Head and Neck Surgery, May 17, 2023, and, July 1, 2024  
Waterman, Brittany, Internal Medicine, May 17, 2023, and, July 1, 2024

### PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Afzal, Muhammad, Internal Medicine, May 17, 2023  
Agne, Julia, Internal Medicine, May 17, 2023  
Balasubramanian, Gokulakrishnan, Internal Medicine, May 17, 2023  
Beck, Kristen, Pediatrics, May 17, 2023  
Beltran, Ralph, Anesthesiology, May 17, 2023  
Bester, Stefanie, Pediatrics, May 17, 2023  
Bignall, Orville Newton-Ray, Pediatrics, May 17, 2023  
Bischof, Jason, Emergency Medicine, May 17, 2023  
Bjorklund, Kim, Plastic and Reconstructive Surgery, May 17, 2023  
Boubes, Khaled, Internal Medicine, May 17, 2023  
Brundrett, Megan, Pediatrics, May 17, 2023  
Ediger, Tracy, Pediatrics, May 17, 2023  
El Boghdadly, Zeinab, Internal Medicine, May 17, 2023  
Findlen, Ursula, Otolaryngology-Head and Neck Surgery, May 17, 2023

## 2022/2023 Promotion, Tenure and Reappointment Results

Folefac, Edmund, Internal Medicine, May 17, 2023  
Griffith, Brandy, Radiology, May 17, 2023  
Haamid, Fareeda, Pediatrics, May 17, 2023  
Hamilton, III, Charles, Anesthesiology, May 17, 2023  
Hart, Stephen, Pediatrics, May 17, 2023  
Hritz, Christopher, Internal Medicine, May 17, 2023  
Jin, Ning, Internal Medicine, May 17, 2023  
Koterba, Christine, Pediatrics, May 17, 2023  
Kryszak, Elizabeth, Pediatrics, May 17, 2023  
Lawrence, Alec, Anesthesiology, May 17, 2023  
Lewis, Kristen, Internal Medicine, May 17, 2023  
Lockwood, Bethany, Internal Medicine, May 17, 2023  
Lutmer, Jeffrey, Pediatrics, May 17, 2023  
Mackinaw-Koons, Barbara, Pediatrics, May 17, 2023  
Matcheswalla, Shabbir, Internal Medicine, May 17, 2023  
McKnight, Erin, Pediatrics, May 17, 2023  
Meyers, Lori, Anesthesiology, May 17, 2023  
Mikhail, Irene, Pediatrics, May 17, 2023  
Moharir, Alok, Anesthesiology, May 17, 2023  
Mytinger, John, Pediatrics, May 17, 2023  
Patrick, Michael, Pediatrics, May 17, 2023  
Pootrakul, Llana, Dermatology, May 17, 2023  
Purcell, Michael, Emergency Medicine, May 17, 2023  
Richards, Rebekah, Emergency Medicine, May 17, 2023  
Rose, Sean, Pediatrics, May 17, 2023  
San Miguel, Christopher, Emergency Medicine, May 17, 2023  
Schlegel, Amy, Pediatrics, May 17, 2023  
Seabrook, Ruth, Pediatrics, May 17, 2023  
Shah, Nilay, Pediatrics, May 17, 2023  
Shipp, Desmond, Dermatology, May 17, 2023  
Skaug, Melissa, Pediatrics, May 17, 2023  
Speckaert, Amy, Orthopaedics, May 17, 2023  
Tornero-Bold, Melissa, Anesthesiology, May 17, 2023  
Uhl, Bethany, Pediatrics, May 17, 2023  
Villella, Anthony, Pediatrics, May 17, 2023  
Walton, Jennifer, Pediatrics, May 17, 2023  
Weaver, Tristan, Anesthesiology, May 17, 2023  
Wojnaroski, Mary, Pediatrics, May 17, 2023

### REAPPOINTMENT

Aalberg, Joshua, Radiology, July 1, 2024  
Aase, Darrin, Psychiatry and Behavioral Health, July 1, 2024  
Abraham, Neethu, Internal Medicine, July 1, 2024  
Abraham, Roshini, Pathology, July 1, 2024  
Abrams, Mary Ann, Pediatrics, July 1, 2024  
Abshier-Ware, Courtney, Obstetrics and Gynecology, July 1, 2024  
Adeli, Amir, Neurology, July 1, 2024  
Aeilts, Amber, Internal Medicine, July 1, 2024

## 2022/2023 Promotion, Tenure and Reappointment Results

Agnese, Doreen, Surgery, July 1, 2024  
Ajam, Amna, Radiology, July 1, 2024  
Akasaka, Kento, Psychiatry and Behavioral Health, July 1, 2024  
Albrechta, Steven, Family and Community Medicine, July 1, 2024  
Aldiab, Muna, Internal Medicine, July 1, 2024  
Alzaeim, Nabil, Internal Medicine, July 1, 2024  
Andoh, Adjoa, Pediatrics, July 1, 2024  
Aquino, Anthony, Radiology, July 1, 2024  
Arnold, Brandon, Pediatrics, July 1, 2024  
Ashfaq, Naveed, Internal Medicine, July 1, 2024  
Attar, Talal, Internal Medicine, July 1, 2024  
Atway, Said, Orthopaedics, July 1, 2024  
Avenarius, Matthew, Pathology, July 1, 2024  
Ayad, Onsy, Pediatrics, July 1, 2024  
Baker, Cindy, Internal Medicine, July 1, 2024  
Banas, Dave, Family and Community Medicine, July 1, 2024  
Barron, Kimberly, Orthopaedics, July 1, 2024  
Barterian, Justin, Psychiatry and Behavioral Health, July 1, 2024  
Bartholomew, Deborah, Obstetrics and Gynecology, July 1, 2024  
Bartholomew, Dennis, Pediatrics, July 1, 2024  
Bartman, Veronique, Family and Community Medicine, July 1, 2024  
Batchos, Elisabeth, Physical Medicine and Rehabilitation, July 1, 2024  
Baun, Robert, Pediatrics, July 1, 2024  
Beatty, Christopher, Pediatrics, July 1, 2024  
Beaulieu, Cynthia, Physical Medicine and Rehabilitation, July 1, 2024  
Behrooz, Anoosheh, Family and Community Medicine, July 1, 2024  
Behzadi, Jennifer, Internal Medicine, July 1, 2024  
Bell, Erica, Neurology, July 1, 2024  
Benson, Don, Internal Medicine, July 1, 2024  
Berner, Robin, Family and Community Medicine, July 1, 2024  
Beyer, Sasha, Radiation Oncology, July 1, 2024  
Bhatt, Meera, Internal Medicine, July 1, 2024  
Bigelow, Amee, Pediatrics, July 1, 2024  
Blakaj, Dukagjin, Radiation Oncology, July 1, 2024  
Bobulsky, Gregory, Internal Medicine, July 1, 2024  
Bond, David, Internal Medicine, July 1, 2024  
Borchers, James , Family and Community Medicine, July 1, 2024  
Boudoulas, Konstantinos, Internal Medicine, July 1, 2024  
Boulter, Daniel, Radiology, July 1, 2024  
Bowden, Sasi, Pediatrics, July 1, 2024  
Bozinovski, John, Surgery, July 1, 2024  
Brammer, Jonathan, Internal Medicine, July 1, 2024  
Braswell, Erica, Pediatrics, July 1, 2024  
Breckenridge, Mary, Internal Medicine, July 1, 2024  
Brethauer, Stacy, Surgery, July 1, 2024  
Brock, Pamela, Internal Medicine, July 1, 2024  
Brown, Maria, Pediatrics, July 1, 2024  
Brownlowe, Katherine, Psychiatry and Behavioral Health, July 1, 2024

## 2022/2023 Promotion, Tenure and Reappointment Results

Brownstein, Jeremy, Radiation Oncology, July 1, 2024  
Buoni, William, Family and Community Medicine, July 1, 2024  
Buschur, Elizabeth, Internal Medicine, July 1, 2024  
Cacioppo, Carrie, Pediatrics, July 1, 2024  
Cackovic, Michael, Obstetrics and Gynecology, July 1, 2024  
Carpenter, Kristen, Psychiatry and Behavioral Health, July 1, 2024  
Carter, Jennifer, Psychiatry and Behavioral Health, July 1, 2024  
Castellano, David, Ophthalmology and Visual Sciences, July 1, 2024  
Catignani, Karen, Internal Medicine, July 1, 2024  
Chandawarkar, Aarti, Pediatrics, July 1, 2024  
Chase, Dustin, Internal Medicine, July 1, 2024  
Chaudhari, Monika, Pediatrics, July 1, 2024  
Chonko, Douglas, Orthopaedics, July 1, 2024  
Christian, Whitney, Family and Community Medicine, July 1, 2024  
Chung, Melissa, Pediatrics, July 1, 2024  
Clark, Cullen, Pediatrics, July 1, 2024  
Coe, Megan, Pediatrics, July 1, 2024  
Colburn, Nora, Internal Medicine, July 1, 2024  
Cook, AJ, Internal Medicine, July 1, 2024  
Cooper, Julia, Internal Medicine, July 1, 2024  
Cooper, Avraham, Internal Medicine, July 1, 2024  
Copenheaver, Duane, Pediatrics, July 1, 2024  
Corrigan, Kelly, Radiology, July 1, 2024  
Cosgrove, Tara, Pediatrics, July 1, 2024  
Crescenze, Irene, Urology, July 1, 2024  
Crichton, Kristin, Pediatrics, July 1, 2024  
Cuff, Steven, Pediatrics, July 1, 2024  
Cunningham, Lisa, Surgery, July 1, 2024  
Dalm, Brian, Neurological Surgery, July 1, 2024  
Daniels, Curt, Internal Medicine, July 1, 2024  
Dardani, Marcella, Radiology, July 1, 2024  
Dason, Shawn, Urology, July 1, 2024  
Dawson, Erica, Neurology, July 1, 2024  
Day, Shandra, Internal Medicine, July 1, 2024  
Dean, Steven, Internal Medicine, July 1, 2024  
Decker, Emily, Pediatrics, July 1, 2024  
Denny, Sarah, Pediatrics, July 1, 2024  
Diaz, Daniel, Internal Medicine, July 1, 2024  
DiLorenzo, Carlo, Pediatrics, July 1, 2024  
Dimitrova, Galina, Anesthesiology, July 1, 2024  
Dixon, Phillip, Emergency Medicine, July 1, 2024  
Dodson, Ed, Otolaryngology-Head and Neck Surgery, July 1, 2024  
Donnally, Michael, Internal Medicine, July 1, 2024  
Doraiswamy, Vignesh, Internal Medicine, July 1, 2024  
Dryden, Jefferson, Anesthesiology, July 1, 2024  
Dulmage, Brittany, Dermatology, July 1, 2024  
Dunn, Amy, Pediatrics, July 1, 2024  
Dunn, Michael, Pediatrics, July 1, 2024

## 2022/2023 Promotion, Tenure and Reappointment Results

Ehrman, Sarah, Internal Medicine, July 1, 2024  
Erdem, Guliz, Pediatrics, July 1, 2024  
Esakkky, Rajalakshmi, Internal Medicine, July 1, 2024  
Estrada, Maria, Pediatrics, July 1, 2024  
Evans, Joshua, Ophthalmology and Visual Sciences, July 1, 2024  
Farris, Adam, Anesthesiology, July 1, 2024  
Fernandes, Ashley, Pediatrics, July 1, 2024  
Ford, Carla, Ophthalmology and Visual Sciences, July 1, 2024  
Fu, Chelsea, Family and Community Medicine, July 1, 2024  
Gebhard, Robyn, Radiology, July 1, 2024  
Gilchrist, Richard, Psychiatry and Behavioral Health, July 1, 2024  
Giles, Mariann, Family and Community Medicine, July 1, 2024  
Glassman, Andrew, Orthopaedics, July 1, 2024  
Gleeson, Sean, Pediatrics, July 1, 2024  
Goldberg, Jaron, Emergency Medicine, July 1, 2024  
Grandominico-Bradford, Jodi, Internal Medicine, July 1, 2024  
Grannon, Kelly, Internal Medicine, July 1, 2024  
Gray, Anthea, Physical Medicine and Rehabilitation, July 1, 2024  
Grever, Gail, Internal Medicine, July 1, 2024  
Groner, Judith, Pediatrics, July 1, 2024  
Guirgis, Hossam, Psychiatry and Behavioral Health, July 1, 2024  
Gundroo, Aijaz, Internal Medicine, July 1, 2024  
Gupta, Nilendu, Radiation Oncology, July 1, 2024  
Haffner, Darrah, Pediatrics, July 1, 2024  
Haglund, Karl, Radiation Oncology, July 1, 2024  
Haisley, Kelly, Surgery, July 1, 2024  
Halawehish, Ihab, Surgery, July 1, 2024  
Hamilton, Phillip, Internal Medicine, July 1, 2024  
Harfi, Thura, Internal Medicine, July 1, 2024  
Hart, Phil, Internal Medicine, July 1, 2024  
Harty, Roger, Internal Medicine, July 1, 2024  
Hauersperger, Karla, Pediatrics, July 1, 2024  
Haurani, Mounir, Surgery, July 1, 2024  
Hawley, Jeffrey, Radiology, July 1, 2024  
Hendershot, Cathleen, Radiology, July 1, 2024  
Hendricks, Justin, Psychiatry and Behavioral Health, July 1, 2024  
Herman, Derrick, Internal Medicine, July 1, 2024  
Hersey, Stephen, Pediatrics, July 1, 2024  
Hickey, Scott, Pediatrics, July 1, 2024  
Hoffman, Jeff, Pediatrics, July 1, 2024  
Hoisington-Stabile, Amy, Psychiatry and Behavioral Health, July 1, 2024  
Holfinger, Steven, Internal Medicine, July 1, 2024  
Hollingshead, Nicole, Psychiatry and Behavioral Health, July 1, 2024  
Horseman, Casia, Psychiatry and Behavioral Health, July 1, 2024  
Hu, Ling, Anesthesiology, July 1, 2024  
Hughes, Daralee, Emergency Medicine, July 1, 2024  
Humphrey, Daniela, Pediatrics, July 1, 2024  
Ing, Steven, Internal Medicine, July 1, 2024

## 2022/2023 Promotion, Tenure and Reappointment Results

Jackson, Jason, Pediatrics, July 1, 2024  
Jaglowski, Samantha, Internal Medicine, July 1, 2024  
Jammu, Balpreet, Family and Community Medicine, July 1, 2024  
Jarjour, Wael, Internal Medicine, July 1, 2024  
Jonaus, Sarah, Internal Medicine, July 1, 2024  
Jones, Chris, Pediatrics, July 1, 2024  
Jordan, Shelby, Pediatrics, July 1, 2024  
Jungwirth, Greg, Family and Community Medicine, July 1, 2024  
Kaffenberger, Jessica, Dermatology, July 1, 2024  
Kageorge, David, Family and Community Medicine, July 1, 2024  
Kahwash, Rami, Internal Medicine, July 1, 2024  
Kalbfleisch, Steven, Internal Medicine, July 1, 2024  
Kalinin, Andrew, Radiology, July 1, 2024  
Kamp, Anna, Pediatrics, July 1, 2024  
Karcic, Arsal, Internal Medicine, July 1, 2024  
Kauffman, Emily, Emergency Medicine, July 1, 2024  
Kegelmeyer, Deborah, School of Health and Rehabilitation Sciences, July 1, 2024  
Kenney, James, Internal Medicine, July 1, 2024  
Kerger, Amy, Radiology, July 1, 2024  
Kerlin, Bryce, Pediatrics, July 1, 2024  
Khan, Kashif, Internal Medicine, July 1, 2024  
Khan, Nadeem, Pediatrics, July 1, 2024  
Kielt, Julie, Internal Medicine, July 1, 2024  
Kielt, Matthew, Pediatrics, July 1, 2024  
Kim, Daniel, Physical Medicine and Rehabilitation, July 1, 2024  
Kittai, Adam, Internal Medicine, July 1, 2024  
Kman, Nicholas, Emergency Medicine, July 1, 2024  
Kopanczyk, Rafal, Anesthesiology, July 1, 2024  
Kopechek, Jack, Pediatrics, July 1, 2024  
Kornder, Nicole, Family and Community Medicine, July 1, 2024  
Kotha, Kavitha, Pediatrics, July 1, 2024  
Kovalcik, Jason, Pediatrics, July 1, 2024  
Krishna, Rajeev, Psychiatry and Behavioral Health, July 1, 2024  
Krishna, Nidhi, Radiology, July 1, 2024  
Kumar Gulati, Deepak, Neurology, July 1, 2024  
Kumthekar, Rohan, Pediatrics, July 1, 2024  
Kunar, Jillian, Pediatrics, July 1, 2024  
Kuzma, Mary Kay, Pediatrics, July 1, 2024  
Lacy, Sara, Family and Community Medicine, July 1, 2024  
Lakhani, Sushil, Neurology, July 1, 2024  
Lamb, Maggie, Pediatrics, July 1, 2024  
Lastinger, Lauren, Internal Medicine, July 1, 2024  
Lawlor, Jim, Internal Medicine, July 1, 2024  
Lee, Anthony, Pediatrics, July 1, 2024  
Lee, James, Neurology, July 1, 2024  
Lee, Jennifer, Pediatrics, July 1, 2024  
Lee, Marc, Pediatrics, July 1, 2024  
Lee, Vivien, Neurology, July 1, 2024

## 2022/2023 Promotion, Tenure and Reappointment Results

Lehman, Kristina, Internal Medicine, July 1, 2024  
Leisring, Joshua, Internal Medicine, July 1, 2024  
Lemanek, Kathleen, Pediatrics, July 1, 2024  
Lenobel, Scott, Radiology, July 1, 2024  
Lester, Jesse, Anesthesiology, July 1, 2024  
Levine, Edward, Internal Medicine, July 1, 2024  
Levine, Rachael, Pediatrics, July 1, 2024  
Li, Shirley, Pathology, July 1, 2024  
Li, Susan, Internal Medicine, July 1, 2024  
Lin, Judith, Internal Medicine, July 1, 2024  
Lind, Meredith, Otolaryngology-Head and Neck Surgery, July 1, 2024  
Lipari, Adele, Radiology, July 1, 2024  
Lipps, Ashley, Internal Medicine, July 1, 2024  
Liu, Gil, Pediatrics, July 1, 2024  
Logan, Drew, Internal Medicine, July 1, 2024  
Long, Risa, Family and Community Medicine, July 1, 2024  
Long, William, Pediatrics, July 1, 2024  
Lozanski, Yu-Ting, Family and Community Medicine, July 1, 2024  
Lucas, Elizabeth, Pediatrics, July 1, 2024  
Luttrull, Michael, Radiology, July 1, 2024  
Lysandrou, Plato, Anesthesiology, July 1, 2024  
MacDonald, Jen, Pediatrics, July 1, 2024  
MacKinlay, Alison, Family and Community Medicine, July 1, 2024  
Maddock, Kami, Internal Medicine, July 1, 2024  
Mah, May, Pediatrics, July 1, 2024  
Makary, Mina, Radiology, July 1, 2024  
Malalur, Pannaga, Internal Medicine, July 1, 2024  
Mangray, Shamli, Pathology, July 1, 2024  
Martens, Kris, Neuroscience, July 1, 2024  
Marzec, Sarah, Pediatrics, July 1, 2024  
Mason, Janet, Family and Community Medicine, July 1, 2024  
Masum, Rukya, Radiology, July 1, 2024  
Mazzaferrri, Ernest, Internal Medicine, July 1, 2024  
McCallister, Jennifer, Internal Medicine, July 1, 2024  
McCutcheon, Samar, Psychiatry and Behavioral Health, July 1, 2024  
McEntyre, Wanda, Physical Medicine and Rehabilitation, July 1, 2024  
McGinty, Heather, Psychiatry and Behavioral Health, July 1, 2024  
McGuirk, Rachael, Family and Community Medicine, July 1, 2024  
McGwire, Gerd, Pediatrics, July 1, 2024  
McLaughlin, Douglas, Pediatrics, July 1, 2024  
Miller, Cecelia, Pathology, July 1, 2024  
Miller, Timothy, Orthopaedics, July 1, 2024  
Mindel, Jesse, Neurology, July 1, 2024  
Misquitta, Douglas, Psychiatry and Behavioral Health, July 1, 2024  
Mohamed, Tahagod, Pediatrics, July 1, 2024  
Moreno, Jose, Psychiatry and Behavioral Health, July 1, 2024  
Mosley, Claudia, Biomedical Education and Anatomy, July 1, 2024  
Mustillo, Peter, Pediatrics, July 1, 2024

## 2022/2023 Promotion, Tenure and Reappointment Results

Nagar, Arpit, Radiology, July 1, 2024  
Nahata, Leena, Pediatrics, July 1, 2024  
Nair, Shalina, Family and Community Medicine, July 1, 2024  
Najjar, Mohammed, Pediatrics, July 1, 2024  
Narayanan, Anita, Pediatrics, July 1, 2024  
Nash, Patricia, Pediatrics, July 1, 2024  
Natwa, Mona, Radiology, July 1, 2024  
Needleman, Lawrence, Psychiatry and Behavioral Health, July 1, 2024  
Nelin, Mary Ann, Pediatrics, July 1, 2024  
Newmeyer, Amy, Pediatrics, July 1, 2024  
Niedermier, Julie, Psychiatry and Behavioral Health, July 1, 2024  
Nolan, Larry, Family and Community Medicine, July 1, 2024  
Noon, Kristen, Anesthesiology, July 1, 2024  
Obarski, Timothy, Internal Medicine, July 1, 2024  
Obole, Eshetu, Internal Medicine, July 1, 2024  
O'Brien, Nicole, Pediatrics, July 1, 2024  
Obryntba, Kathryn, Pediatrics, July 1, 2024  
O'Dorisio, Nathan, Internal Medicine, July 1, 2024  
Ong, Shirley, Neurology, July 1, 2024  
Oppong, Bridget, Surgery, July 1, 2024  
Orion, Kristine, Surgery, July 1, 2024  
Ortiz Cruzado, Ernesto, Psychiatry and Behavioral Health, July 1, 2024  
Oyortey, Michele, Pediatrics, July 1, 2024  
Painter, Alana, Pediatrics, July 1, 2024  
Palmer, Joshua, Radiation Oncology, July 1, 2024  
Palmer, Sandra, Family and Community Medicine, July 1, 2024  
Pancholi, Preeti, Pathology, July 1, 2024  
Pannu, Navraj, Family and Community Medicine, July 1, 2024  
Pannu, Sonal, Internal Medicine, July 1, 2024  
Patel, Alpa, Pediatrics, July 1, 2024  
Patel, Mitva, Radiology, July 1, 2024  
Paul, Jisna, Internal Medicine, July 1, 2024  
Payne, Jason, Radiology, July 1, 2024  
Pearson, Gregory, Plastic and Reconstructive Surgery, July 1, 2024  
Petri-Pickstone, Benita, Family and Community Medicine, July 1, 2024  
Pineda, Pedro, Anesthesiology, July 1, 2024  
Pommering, Thomas, Pediatrics, July 1, 2024  
Pona, Ashleigh, Psychiatry and Behavioral Health, July 1, 2024  
Pongor, Raymond, Family and Community Medicine, July 1, 2024  
Price, Jonathan, Pediatrics, July 1, 2024  
Quach, Stephanie, Pediatrics, July 1, 2024  
Quick, Allison, Radiation Oncology, July 1, 2024  
Rai, Deepak, Internal Medicine, July 1, 2024  
Rao, Sheela, Pediatrics, July 1, 2024  
Ravindran, Reno, Pediatrics, July 1, 2024  
Redman, Chuck, Internal Medicine, July 1, 2024  
Rempala, Helena, Psychiatry and Behavioral Health, July 1, 2024  
Reneau, John, Internal Medicine, July 1, 2024

## 2022/2023 Promotion, Tenure and Reappointment Results

Rikabi, Ali, Radiology, July 1, 2024  
Rinehart-Thompson, Laurie, School of Health and Rehabilitation Sciences, July 1, 2024  
Robinson, Peter, Neurology, July 1, 2024  
Rodenberg, Richard, Pediatrics, July 1, 2024  
Rogers, Alan, Radiology, July 1, 2024  
Rosenheck, Justin, Internal Medicine, July 1, 2024  
Safdar, Adnan, Neurology, July 1, 2024  
Saha, Heather, Internal Medicine, July 1, 2024  
Salloum, Ralph, Pediatrics, July 1, 2024  
Sardesai, Sagar, Internal Medicine, July 1, 2024  
Sarwar, Sajed, Internal Medicine, July 1, 2024  
Sawalha, Yazeed, Internal Medicine, July 1, 2024  
Scherzer, Daniel, Pediatrics, July 1, 2024  
Scherzer, Rebecca, Pediatrics, July 1, 2024  
Schmerler, Betsy, Pediatrics, July 1, 2024  
Schmucker, Ryan, Plastic and Reconstructive Surgery, July 1, 2024  
Schord, Jeffrey, Family and Community Medicine, July 1, 2024  
Schord, Shauna, Pediatrics, July 1, 2024  
Schumacher, Eric, Internal Medicine, July 1, 2024  
Senter-Jamieson, Leigha, Internal Medicine, July 1, 2024  
Shah, Zarine, Radiology, July 1, 2024  
Shanker, Kirti, Family and Community Medicine, July 1, 2024  
Shellhaas, Cynthia, Obstetrics and Gynecology, July 1, 2024  
Shirilla, Nicole, Biomedical Education and Anatomy, July 1, 2024  
Sikic-Klisovic, Eleonora, Psychiatry and Behavioral Health, July 1, 2024  
Singh, Hark, Family and Community Medicine, July 1, 2024  
Singh, Priya, Internal Medicine, July 1, 2024  
Skeans, Jake, Internal Medicine, July 1, 2024  
Slone, Hasel, Radiology, July 1, 2024  
Soghomonyan, Suren, Anesthesiology, July 1, 2024  
Spetie, Lacramioara, Psychiatry and Behavioral Health, July 1, 2024  
Stanich, Peter, Internal Medicine, July 1, 2024  
Stauber, Michael, Psychiatry and Behavioral Health, July 1, 2024  
Stearns, Walter, Psychiatry and Behavioral Health, July 1, 2024  
Stenger, Michael, Pediatrics, July 1, 2024  
Stevenson Perrin, Shannon, Internal Medicine, July 1, 2024  
Stieglitz, Heather, Pathology, July 1, 2024  
Strafford, Katherine, Obstetrics and Gynecology, July 1, 2024  
Suelves Cogollos, Ana, Ophthalmology and Visual Sciences, July 1, 2024  
Sugrue, Katy, Pediatrics, July 1, 2024  
Taj-Schaal, Nazhi, Internal Medicine, July 1, 2024  
Tang, Bingfeng, Radiology, July 1, 2024  
Tayal, Neeraj, Internal Medicine, July 1, 2024  
Timan, Chris, Pediatrics, July 1, 2024  
Tomatis Souverbielle, Cristina, Pediatrics, July 1, 2024  
Tucker, Angela, Family and Community Medicine, July 1, 2024  
Tullock, Melissa, Pediatrics, July 1, 2024  
Urs, Jagadisharaje, Pediatrics, July 1, 2024

## **2022/2023 Promotion, Tenure and Reappointment Results**

Valasek, Amy, Pediatrics, July 1, 2024  
Vaughn, Jennifer, Internal Medicine, July 1, 2024  
Venkatesh, Rajitha, Pediatrics, July 1, 2024  
Vilensky, Michael, Psychiatry and Behavioral Health, July 1, 2024  
Vogt, Beth, Pediatrics, July 1, 2024  
Wang, Shu-Hua, Internal Medicine, July 1, 2024  
Weber, Kevin, Neurology, July 1, 2024  
Welker, Kristen, School of Health and Rehabilitation Sciences, July 1, 2024  
Wellner, Michael, Internal Medicine, July 1, 2024  
Wells-Di Gregorio, Sharla, Internal Medicine, July 1, 2024  
Welsh, Leah, Family and Community Medicine, July 1, 2024  
Westbrook, Travis, Psychiatry and Behavioral Health, July 1, 2024  
Widman, Joshua, Internal Medicine, July 1, 2024  
Widmann, Maria, Pediatrics, July 1, 2024  
Williams, Nicole, Internal Medicine, July 1, 2024  
Williams Alexander, Maria, Family and Community Medicine, July 1, 2024  
Wilson, Jessie, Pediatrics, July 1, 2024  
Winerman, Mark, Pediatrics, July 1, 2024  
Witwer, Andrea, Psychiatry and Behavioral Health, July 1, 2024  
Wright, Lydia, Pediatrics, July 1, 2024  
Yacob, Desale, Pediatrics, July 1, 2024  
Yang, Yuanquan, Internal Medicine, July 1, 2024  
Yates, Andrew, Pediatrics, July 1, 2024  
Zareba, Karolina, Internal Medicine, July 1, 2024  
Zayek, Maurice, Internal Medicine, July 1, 2024  
Zepeda-Orozco, Diana, Pediatrics, July 1, 2024

### **COLLEGE OF MEDICINE RESEARCH**

#### **PROMOTION TO RESEARCH PROFESSOR**

Lowes, Linda, Pediatrics, May 17, 2023

#### **PROMOTION TO RESEARCH ASSOCIATE PROFESSOR**

Yan, Pearly, Internal Medicine, May 17, 2023

#### **REAPPOINTMENT**

Allan, Nik, Psychiatry and Behavioral Health, July 1, 2024  
Bare, Dan, Physiology and Cell Biology, July 1, 2023  
Belevych, Andriy, Physiology and Cell Biology, July 1, 2023  
Carley, Andrew, Internal Medicine, July 1, 2024  
Chung, Sangwoon, Internal Medicine, July 1, 2023  
Czeisler, Catherine, Pathology, July 1, 2023  
Drissi, Rachid, Pediatrics, July 1, 2024  
Hall-Stoodley, Luanne, Microbial Infection and Immunity, July 1, 2023  
Hu, Zhiwei, Surgery, July 1, 2023  
Karpurapu, Manjula, Internal Medicine, July 1, 2023  
Khazem, Lauren, Psychiatry and Behavioral Health, July 1, 2024

## **2022/2023 Promotion, Tenure and Reappointment Results**

Kolacz, Jacek, Psychiatry and Behavioral Health, July 1, 2024  
Larue, Ross, Cancer Biology and Genetics, July 1, 2023  
Le, Nhat, Cancer Biology and Genetics, February 1, 2024  
Nho, Richard, Internal Medicine, July 1, 2024  
Orfila, James, Neurological Surgery, July 1, 2024  
Pietrzak, Maciej, Biomedical Informatics, July 1, 2024  
Prabha Ganesan, Latha, Internal Medicine, July 1, 2023  
Song, Chunhua, Internal Medicine, July 1, 2024  
Toris, Carol, Ophthalmology and Visual Sciences, July 1, 2023  
Vicetti Miguel, Rodolfo, Otolaryngology-Head and Neck Surgery, July 1, 2024

### **COLLEGE OF NURSING**

#### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Fortney, Christine, May 17, 2023

### **COLLEGE OF NURSING CLINICAL**

#### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL**

Mackos, Amy, May 17, 2023

#### **REAPPOINTMENT**

Casler, Kelly, August 15, 2024  
McNett, Molly, August 15, 2024  
Overcash, Janine, August 15, 2024  
Zurmehly, Joyce, August 15, 2024

### **COLLEGE OF NURSING RESEARCH**

#### **PROMOTION TO RESEARCH PROFESSOR**

Monroe, Todd, May 17, 2023

#### **REAPPOINTMENT**

Gorr, Matthew, August 15, 2024  
Tan, Alai, August 15, 2024

### **COLLEGE OF OPTOMETRY**

#### **PROMOTION TO PROFESSOR**

Chandler, Heather, May 17, 2023

### **COLLEGE OF OPTOMETRY CLINICAL**

## **2022/2023 Promotion, Tenure and Reappointment Results**

### **REAPPOINTMENT**

Flom, Roanne, August 15, 2024

### **COLLEGE OF PHARMACY**

#### **PROMOTION TO PROFESSOR**

Cheng, Xiaolin, May 17, 2023

#### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Donneyong, Macarius, May 17, 2023

Mitton-Fry, Mark, May 17, 2023

Radwanski, Przemyslaw, May 17, 2023

### **COLLEGE OF PHARMACY CLINICAL**

### **REAPPOINTMENT**

Lahrman, Rebecca, August 15, 2024

Neidecker, Marjorie, August 15, 2024

Porter, Brianne, August 15, 2024

Rodis, Jennifer, August 15, 2024

Schmuhl, Kelsey, August 15, 2024

Sullivan, Donald, August 15, 2024

### **COLLEGE OF PUBLIC HEALTH**

#### **PROMOTION TO PROFESSOR**

Berman, Micah, May 17, 2023

Norris, Alison, May 17, 2023

#### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Hyder, Ayaz, May 17, 2023

Padamsee, Tasleem, May 17, 2023

Roberts, Megan, May 17, 2023

### **COLLEGE OF PUBLIC HEALTH CLINICAL**

#### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT**

Wapner, Andrew, May 17, 2023, and August 15, 2024

### **COLLEGE OF SOCIAL WORK**

#### **PROMOTION TO PROFESSOR**

## **2022/2023 Promotion, Tenure and Reappointment Results**

Dabelko-Schoeny, Holly, May 17, 2023  
Karandikar, Sharvari, May 17, 2023

### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Davis, Alan, May 17, 2023  
McInroy, Lauren, May 17, 2023

## **UNIVERSITY LIBRARIES**

### **PROMOTION TO PROFESSOR**

Longmeier, Meris, May 17, 2023  
Page, Jessica, May 17, 2023

### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Dhakal, Kerry, May 17, 2023  
Espinosa de los Monteros, Pamela, May 17, 2023  
Faulkner, Ash, May 17, 2023  
Overbey, Tracey, May 17, 2023

## **COLLEGE OF VETERINARY MEDICINE**

### **PROMOTION TO PROFESSOR**

Habing, Gregory, Veterinary Preventive Medicine, May 17, 2023  
Quimby, Jessica, Veterinary Clinical Sciences, May 17, 2023  
Selmic, Laura, Veterinary Clinical Sciences, May 17, 2023  
Wang, QiuHong, Veterinary Preventive Medicine, May 17, 2023

### **PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE**

Goncalves Arruda, Andreia, Veterinary Preventive Medicine, May 17, 2023  
Kenney, Scott, Veterinary Preventive Medicine, May 17, 2023  
Kim, Sanggu, Veterinary Biosciences, May 17, 2023

## **COLLEGE OF VETERINARY MEDICINE CLINICAL**

### **PROMOTION TO PROFESSOR-CLINICAL**

Lerche, Phillip, Veterinary Clinical Sciences, May 17, 2023

### **PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT**

Matusicky, Michelle, Veterinary Clinical Sciences, May 17, 2023, and August 15, 2024  
Meeker, Stacey, Veterinary Preventive Medicine, May 17, 2023, and August 15, 2024  
Newbold, Georgina, Veterinary Clinical Sciences, May 17, 2023, and August 15, 2024

### **REAPPOINTMENT**

Byron, Julie, Veterinary Clinical Sciences, August 15, 2024  
Cooper, Edward, Veterinary Clinical Sciences, August 15, 2024

## **2022/2023 Promotion, Tenure and Reappointment Results**

Gordon, Eric, Veterinary Preventive Medicine, August 15, 2024  
Lozier, Joseph, Veterinary Clinical Sciences, August 15, 2024  
Motta, Tatiana, Veterinary Clinical Sciences, August 15, 2024  
Mudge, Margaret, Veterinary Clinical Sciences, August 15, 2024  
Schreeg, Megan, Veterinary Biosciences, August 15, 2024  
Wilhelm, Alissa, Veterinary Preventive Medicine, August 15, 2024  
Yardley, Jonathan, Veterinary Clinical Sciences, August 15, 2024

## Gen. (Ret.) John M. Murray

General Murray was commissioned as an Infantry officer in the U.S. Army upon graduation from The Ohio State University in 1982. Throughout his career, General Murray has served in leadership positions and commanded from Company through Division, with various staff assignments at the highest levels of the Army. In 2018, he became the first Commanding General of United States Army Futures Command, a new four-star Army Command headquartered in Austin, TX. General Murray retired from active duty in 2022 after nearly 40 years of service.



General Murray has held numerous command positions. His command assignments include: Commanding General Joint Task Force-3; Deputy Commanding General – Support for U.S. Forces Afghanistan; Commander Bagram Airfield; Commanding General 3rd Infantry Division at Fort Stewart, Georgia; Commander, 3rd Brigade, 1st Cavalry Division, at Fort Hood, Texas while serving in Operation IRAQI FREEDOM; Commander, 1st Battalion, 18th Infantry, 1st Infantry Division, United States Army Europe and Seventh Army, Germany; Commander, C Company, 1-12th Infantry Battalion, 4th Infantry Division (Mechanized), Fort Carson, Colorado.

Previously, he was the Deputy Chief of Staff, G-8, in the Pentagon; Director, Force Management, the Pentagon; Assistant Deputy Director for Joint Training, J-7, Joint Staff, Suffolk, Virginia; Director, Joint Center for Operational Analysis, United States Joint Forces Command, Suffolk, Virginia; Deputy Commanding General (Maneuver), 1st Cavalry Division, Fort Hood, Texas; Deputy Commanding General (Maneuver), Multi-National Division-Baghdad OPERATION IRAQI FREEDOM, Iraq; G-3 (Operations), III Corps, Fort Hood, Texas; Chief of Staff, III Corps and Fort Hood, Fort Hood, Texas; C-3, Multi-National Corps-Iraq, OPERATION IRAQI FREEDOM, Iraq; G-3 (Operations), 1st Infantry Division, United States Army Europe and Seventh Army, Germany; Chief, Space Control Protection Section, J-33, United States Space Command, Peterson Air Force Base, Colorado; S-3(Operations), later Executive Officer, 1st Battalion, 5th Cavalry, 1st Cavalry Division, Fort Hood, Texas; Chief, Plans, G-1, III Corps and Fort Hood, Fort Hood, Texas.

General Murray's awards and decorations include: the Distinguished Service Medal with Oak Leaf Cluster, the Defense Superior Service Medal with Oak Leaf Cluster, the Legion of Merit with two Oak Leaf Clusters, the Bronze Star Medal with three Oak Leaf Clusters, the Defense Meritorious Service Medal, the Meritorious Service Medal with two Oak Leaf Clusters, the Army Commendation Medal with Oak Leaf Cluster, the Joint Service Achievement Medal, the Army Achievement Medal with Oak Leaf Cluster, the Ranger Tab, the Combat Infantryman Badge, the Expert Infantryman Badge, the Parachutist Badge, the Air Assault Badge, the Joint Chiefs of Staff Identification Badge and the Army Staff Identification Badge.

General Murray hails from Kenton, Ohio. He and his wife, Jane, have three lovely daughters and seven grandchildren.

## APPENDIX LXXXIII

FY2024-2028 Interim Capital Investment Plan  
05/18/2023

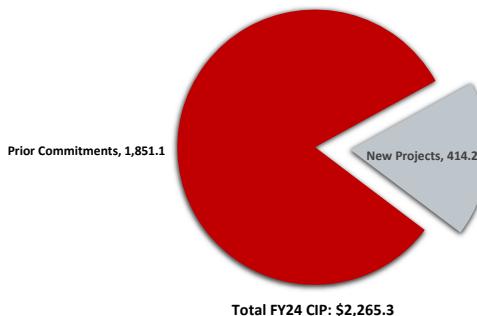


Table 1 - Prior Commitments - Remaining Spend (As of Apr. 30 Actuals)

Line	Capital Priority	Projected Capital Expenditures					\$ in Millions
		FY2024	FY2025	FY2026	FY2027	FY2028	
1	Arts District	\$ 10.1	\$ 2.7	\$ -	\$ -	\$ -	\$ 12.8
2	BMEC Phase 2	\$ 14.3	\$ 27.4	\$ 20.3	\$ 18.4	\$ 1.5	\$ 81.9
4	Bus Testing Facility	\$ 3.2	\$ 9.1	\$ 5.3	\$ 5.3	\$ 2.9	\$ 25.8
5	Campbell Hall Renovation	\$ 26.6	\$ 27.2	\$ 3.9	\$ -	\$ -	\$ 57.7
6	Cannon Drive Relocation - Phase 2	\$ 43.4	\$ 6.5	\$ 0.9	\$ -	\$ -	\$ 50.8
7	Celeste Lab Renovation	\$ 9.1	\$ 4.5	\$ 2.4	\$ -	\$ -	\$ 16.0
8	Elevator Safety Repairs and Replacements	\$ 2.8	\$ 1.6	\$ -	\$ -	\$ -	\$ 4.3
9	Energy Advancement and Innovation Center	\$ 12.8	\$ 1.0	\$ -	\$ -	\$ -	\$ 13.9
10	Newark - Founders Hall Enhancements	\$ 12.6	\$ 10.1	\$ -	\$ -	\$ -	\$ 22.7
11	Interdisciplinary Health Sciences Center	\$ 32.3	\$ 12.2	\$ 2.7	\$ -	\$ -	\$ 47.2
12	Interdisciplinary Research Facility	\$ 13.0	\$ 10.9	\$ -	\$ -	\$ -	\$ 23.9
13	Library Book Depository Phase 3	\$ 9.5	\$ 2.6	\$ -	\$ -	\$ -	\$ 12.0
14	Martha Morehouse Facility Improvements	\$ 11.5	\$ 6.1	\$ -	\$ -	\$ -	\$ 17.6
15	Jane E Heminger Hall and Newton Renovation	\$ 4.3	\$ -	\$ -	\$ -	\$ -	\$ 4.3
16	Roof Repairs and Replacements	\$ 4.0	\$ 0.2	\$ -	\$ -	\$ -	\$ 4.2
18	Vet Med - Equine Arena	\$ 3.2	\$ 6.6	\$ -	\$ -	\$ -	\$ 9.8
19	Wexner Medical Center Inpatient Hospital	\$ 329.0	\$ 269.8	\$ 225.5	\$ 91.4	\$ -	\$ 915.8
20	WMC Loading Dock Expansion and Renovation	\$ 13.5	\$ 1.3	\$ 0.5	\$ -	\$ -	\$ 15.3
22	WMC Outpatient Care New Albany	\$ 1.0	\$ 3.9	\$ -	\$ -	\$ -	\$ 4.9
23	WMC Outpatient Care Powell	\$ 3.1	\$ 0.9	\$ 6.8	\$ 7.1	\$ 1.0	\$ 19.0
24	WMC Outpatient Care West Campus	\$ 73.6	\$ 3.5	\$ -	\$ -	\$ -	\$ 77.2
25	Wooster - Fisher Aud Renovation	\$ 0.4	\$ 4.0	\$ 3.5	\$ -	\$ -	\$ 7.9
26	Roll Up Other Projects	\$ 209.8	\$ 134.1	\$ 57.3	\$ 4.9	\$ 0.0	\$ 406.1
27	Subtotal	\$ 843.2	\$ 546.4	\$ 329.2	\$ 127.0	\$ 5.4	\$ 1,851.1

FY2024-2028 Interim Capital Investment Plan  
05/18/2023

Table 2 - New Projects Beginning in FY2024

Line	Capital Priority	Projected Capital Expenditures					\$ in Millions
		FY2024	FY2025	FY2026	FY2027	FY2028	
1	Anticipated Spend for CIP Changes	\$ 10.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 10.0
2	Roll up of Small Infrastructure RDM Projects	\$ 16.6	\$ 13.7	\$ 9.5	\$ 0.1	\$ 0.0	\$ 39.9
3	Small Programmatic Cash Ready	\$ 9.1	\$ 16.9	\$ 8.0	\$ 0.4	\$ 0.0	\$ 34.4
4	WMC/COM - Roll up of Multiple Cash Ready	\$ 197.7	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 197.7
5	New Major Projects						
6	A&S - Biological Sciences Building Upgrades	\$ 0.4	\$ 2.4	\$ 5.3	\$ 4.7	\$ 2.3	\$ 15.0
7	A&S - Department of Economics Relocation	\$ 0.8	\$ 3.1	\$ 3.5	\$ 2.3	\$ 0.3	\$ 10.0
8	FAES - Multispecies Animal Learning Center - Waterman	\$ 4.2	\$ 15.3	\$ 17.4	\$ 11.2	\$ 1.7	\$ 49.8
9	VET - PET/CT Space Renovation	\$ 1.3	\$ 3.6	\$ 1.6	\$ 0.0	\$ 0.0	\$ 6.5
10	WMC - Inpatient Hospital Endo/Bronch/Admin Unshelling	\$ 8.0	\$ 18.0	\$ 1.0	\$ 0.0	\$ 0.0	\$ 27.0
11	WMC - James Cellular Therapy Lab (Polaris)	\$ 6.8	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 6.8
12	WMC - James Outpatient Care Buildout	\$ 6.8	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 6.8
13	WMC - Magnetic Resonance Linear Accelerator & Housing	\$ 6.0	\$ 4.3	\$ 0.0	\$ 0.0	\$ 0.0	\$ 10.3
14	Grand Total	\$ 267.7	\$ 77.3	\$ 46.3	\$ 18.7	\$ 4.2	\$ 414.2

Table 3 - Funding for New Projects by Type and Funding Source

Line	Unit	Local	Fundraising	Grant	Partnership/Other		University Debt	Grand Total	% By Unit	\$ in Millions	
					Partnership	Other				Def. Maint. Addressed	Def. Maint. %
1	Academic Support	\$ 62.1	\$ 31.5	\$ 0.3	\$ 0.5	\$ 15.2	\$ 109.6	\$ 26%	\$ 22.9	\$ 21%	
2	Athletics	\$ 14.3	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 14.3	\$ 3%	\$ 4.7	\$ 33%	
3	Infrastructure	\$ 13.4	\$ 0.0	\$ 8.1	\$ 0.5	\$ 3.5	\$ 25.4	\$ 6%	\$ 23.4	\$ 92%	
4	Regional Campuses	\$ 0.2	\$ 0.0	\$ 0.0	\$ 1.7	\$ 0.0	\$ 1.8	\$ 0.4%	\$ 1.4	\$ 76%	
5	Student Life	\$ 14.5	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 14.5	\$ 4%	\$ 12.0	\$ 83%	
6	Wexner Medical Center	\$ 248.6	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 248.6	\$ 60%	\$ 35.2	\$ 14%	
7	Grand Total	\$ 353.0	\$ 31.5	\$ 8.4	\$ 2.6	\$ 18.7	\$ 414.2	\$ 100%	\$ 99.6	\$ 24%	

**BACKGROUND**

**TOPIC:** Approval of Fiscal Year 2024 Ohio State Energy Partners Utility System Interim Capital Improvements Plan

**CONTEXT:** Pursuant to the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement"), Ohio State Energy Partners LLC ("OSEP") will fund and implement capital improvements to the Utility System. Capital investments made by OSEP will be tied to the annual Utility Fee structure pursuant to the Agreement.

Proposed capital projects are evaluated for alignment with applicable strategic, financial, and physical plans and to ensure continued reliability, safety, and compliance.

Approval of these projects is pursuant to project scopes, project cost breakdowns, and total project costs outlined below, any applicable university directives, applicable project approval request forms, and supporting documentation submitted pursuant to the Agreement.

The OSEP capital projects are categorized into one of two types:

1. Life-Cycle Renovations, Repairs, and Replacement Projects ("LFC"): LFC projects are for improvements to existing campus utility system plants and distribution networks.
2. Expansion Projects ("EXP"): EXP projects are to expand the capacity of the campus utility systems or to extend the campus utility systems to new campus facilities.

**SUMMARY:**Heating Hot Water Piping Replacement – 36-24-LFC

Scope: Design of the replacement of approximately 5,260 feet of heating hot water ("HHW") piping serving the Math Tower; Arps, Cockins, Denney, Dulles, Hayes, Hopkins, Hughes, Orton, Ramseyer, and University Halls; and the Faculty Club. The involved piping is beyond its useful life and is currently subject to multiple leaks. This project will also replace end-of-life equipment in the McCracken HHW Station. Because this project will require a significant amount of design and logistics coordination, design approval is necessary at this time to ensure that construction can begin in a timely manner in fiscal year 2025.

Design Only Cost Request: \$ 0.463 M

Project Cost Breakdown	Cost
FY 2024 – Design Cost	\$ 0.463 M
FY 2025 – Construction Estimate	\$ 1.861 M
FY 2026 – Construction Estimate	\$ 3.020 M
<b>Total Project Cost Estimate</b>	<b>\$ 5.344 M</b>

**McCracken Cooling Tower Upgrade 93-24-LFC**

Scope: Improvements to the safety and efficiency of the central cooling plant systems in the McCracken Power Plant. The project will include replacing the cooling surface area fill material in the cooling towers, resealing the basins to stop leakage, and installing scaffolding within the cooling towers to enhance maintenance safety.

Design and Construction Cost Request: \$ 2.049 M

Project Cost Breakdown	Cost
FY 2024 – Design & Construction Cost	\$ 2.049 M
<b>Total Project Cost</b>	<b>\$ 2.049 M</b>

**Steam Vaults Repair and Replacement 133-23-LFC**

Scope: Design the replacement and repair of multiple steam utility vaults to address water infiltration and deterioration. The project will also include the replacement or new installation of deteriorated valves, insulation, vault access and protection systems, and missing sump pumps. This project was previously approved for design in fiscal year 2023. In February 2023, approval was given for OSEP to use the approved design funds for the emergency replacement of the 12<sup>th</sup> Avenue steam vault in the Wexner Medical Center area.

Design Only Cost Request: \$ 0.726 M

Project Cost Breakdown	Cost
FY 2023 – Emergency Construction Cost	\$ 0.697 M
FY 2024 – Design Cost	\$ 0.726 M
FY 2025 – Construction Estimate	\$ 5.046 M
FY 2026 – Construction Estimate	\$ 4.291 M
<b>Total Project Cost Estimate</b>	<b>\$ 10.760 M</b>

**OSU Electrical Substation Upgrade 134-23-LFC**

Scope: Multiple upgrades and replacements of equipment at the end of its useful life in the OSU high voltage electrical substation on Cannon Drive. The project will include replacements of equipment at the end of its useful life; and new installation of a code requirement grounding bar around the basement perimeter. This project was previously approved for design.

Construction Cost Request: \$2.031 M

Project Cost Breakdown	Cost
FY 2023 – Design Cost	\$ 0.192 M
FY 2024 – Construction Cost	\$ 2.031 M
<b>Total Project Cost</b>	<b>\$ 2.223 M</b>

South Campus Central Chiller Plant Variable Frequency Drive Replacements 157-24-LFC

Scope: Replacement of 17 Variable Frequency Drive motors ("VFDs") in the cooling towers, chilled water pumps, and air handlers in the South Campus Central Chiller Plant. The current equipment is original to the construction of the chiller plant, is beyond its ten-year expected lifespan, and is no longer supported by the original equipment manufacturer. Approval is necessary at this time to enable replacement to begin before the peak cooling season.

Design and Construction Cost Request: \$ 1.877 M

Project Cost Breakdown	Cost
FY 2024 – Design & Construction Cost	\$ 1.877 M
<b>Total Project Cost</b>	<b>\$ 1.877 M</b>

OSU Student Life North District Cooling – High Rises – 162-24-LFC

Scope: Design the chilled water connection for Jones, Taylor, and Drackett Towers to the existing chilled water district loop in the North Residential District which is fed by the East Regional Chilled Water Plant.

Design Only Cost Request: \$ 0.767 M

Project Cost Breakdown	Cost
FY 2024 – Design	\$ 0.767 M
FY 2025 – Construction Estimate	\$ 5.015 M
FY 2025 – Construction Estimate	\$ 2.672 M
<b>Total Project Cost Estimate</b>	<b>\$ 8.454 M</b>

Laundry Building Demolition – Utility Systems Decommissioning 181-24-LFC

Scope: The disconnection, decommissioning, and relocation of natural gas and electricity infrastructure serving the Laundry Building. This work is in conjunction with the university's project (OSU-230467) to demolish the Laundry Building in the summer of 2023. Relocation of some of the infrastructure is needed to minimize the risk of interruptions in utility service to adjacent buildings.

Design and Construction Request: \$ 0.272 M

Project Cost Breakdown	Cost
FY 2024 – Design and Construction	\$ 0.272 M
<b>Total Project Cost</b>	<b>\$ 0.272 M</b>

**REQUESTED OF THE MASTER PLANNING & FACILITIES AND THE FINANCE & INVESTMENT COMMITTEES:** Approval of the resolution.

**Project Data Sheet for Board of Trustees Approval****East Hospital - 4th Floor OR Upgrades**

OSU-210545 (REQ ID# EAS210011)

Project Location: East Hospital - Main (398)

**• Approval Requested and Amount**

Professional services	\$1.9M
Construction w/contingency	\$20.4M
Total requested	\$22.3M

**• Project Budget**

Professional services	\$1.9M
Construction w/contingency	\$20.4M
Total project budget	\$22.3M

**• Project Funding**

Auxiliary funds

**• Project Schedule**

BoT professional services approval	05/23
Design	10/21 – 09/23
BoT construction approval	05/23
Construction	06/23 – 11/25
Facility opening (phased)	12/25

**• Project Delivery Method**

Construction manager at risk

**• Planning Framework**

- This project is included in the FY 2021, 2023, and 2024 Capital Investment Plans.

**• Project Scope**

- This phased project will renovate 10 existing rooms, two at a time, into nine new operating rooms and one large storage room on the 4th floor of the North Main Hospital Building.
- The renovation scope will address Joint Commission and Centers for Medicare and Medicaid Services requirements.
- Work will include new finishes throughout, HVAC, medical gas and electrical upgrades, new lights/booms, new AV integration equipment, and new flooring.

**• Approval Requested**

- Approval is requested to enter into professional services and construction contracts.

**• project team**

University project manager: Timmons, Lance  
 AE/design architect: IKM / Tec  
 CM at Risk or Design Builder: Ruscilli

## Project Data Sheet for Board of Trustees Approval

### Waterman - Multispecies Animal Learning Center (MALC)

OSU-180048 (REQ ID# FAES22CO0001)

Project Location: Waterman - Multispecies Animal Learning Center (1321)

- **Approval Requested and Amount**

Professional services	\$0.9M
Total requested	\$0.9M

- **Project Budget**

Professional services	TBD
Construction w/contingency	TBD
Total project budget	TBD

- **Project Funding**

Fundraising, university funds, university debt

- **Project Schedule**

BoT professional services approval	08/17
Design	08/22 – 11/23
BoT construction approval	11/23
Construction	01/24 – 09/25
Facility opening	10/25

- **Project Delivery Method**

Construction manager at risk

- **Planning Framework**

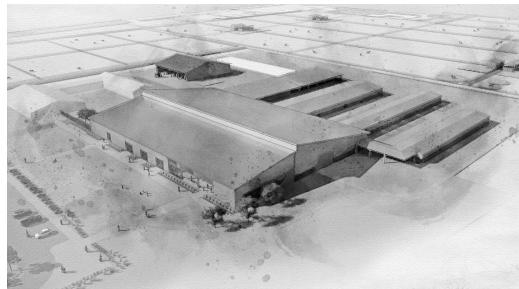
- This project is included in the FY 2018 and FY 2024 Capital Investment Plans.

- **Project Scope**

- Approval is requested to increase professional services through design development.
- The MALC facility will enhance teaching and outreach programs on the Columbus campus and expand interdisciplinary collaborations.
- The project will consist of an interconnected series of barns housing different species which include swine, equine, poultry and others. The facility will include an arena, wet labs, classrooms, storage areas and public viewing areas.
- The project will replace aging storm and animal waste management infrastructure as well as provide new gas, electric and water utilities to the project site.

- **Approval Requested**

- Approval is requested to increase professional services contracts.



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- **project team**

University project manager:	Munger, Steve
AE/design architect:	Wellogy
CM at Risk or Design Builder:	Corna Kokosing

## Project Data Sheet for Board of Trustees Approval

### Biomedical and Materials Engineering Complex Phase 2

OSU-210274 (REQ ID# ENG219001)

Project Location: *MacQuigg Laboratory (265), Watts Hall (107)*

- **Approval Requested and Amount**

Construction w/contingency	\$76.4M
Total requested	\$76.4M

- **Project Budget**

Professional services	\$9.6M
Construction w/contingency	\$80.4M
Total project budget	\$90.0M

- **Project Funding**

University debt, fundraising, state funds

- **Project Schedule**

BoT professional services approval	02/21
Design	05/21 – 05/23
BoT construction approval	05/23
Construction	07/23 – 07/25
Facility opening	09/25



- **Project Delivery Method**

Construction manager at risk

- **Planning Framework**

- This project is included in the FY 2021 and FY 2023 Capital Investment Plans.
- A programming study was completed in 2020. The renewal will capitalize on education, research, innovation and well-being. This project will be a gateway to engineering at the university.

- **Project Scope**

- The project will bring together the college of engineering's advanced materials - from the departments of Materials Science and Engineering, Biomedical Engineering and Chemical and Biomolecular Engineering maximizing collaborative learning and research.
- Previous Board approval included the demolition of Watts Hall.
- The project will renovate existing MacQuigg Hall and construct an addition that will house research and teaching labs, collaboration spaces, offices and classroom space.

- **Approval Requested**

- Approval is requested to increase construction contracts.

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- **project team**

University project manager: Hyde, Carrie  
AE/design architect: DLR Group  
CM at Risk or Design Builder: Walsh Construction

## Project Data Sheet for Board of Trustees Approval

### Campbell Hall Renovation

OSU-210281 (REQ ID# EHE219001)

*Project Location: Campbell Hall (018)*

- **Approval Requested and Amount**

Construction w/contingency	\$49.0M
Total requested	\$49.0M

- **Project Budget**

Professional services	\$5.4M
Construction w/contingency	\$55.8M
Total project budget	\$61.2M

- **Project Funding**

Fundraising, university funds, state funds

- **Project Schedule**

BoT professional services approval	05/21
Design	12/21 – 06/23
BoT construction approval (enabling)	11/22
BoT construction approval	05/23
Construction	02/23 – 01/25
Facility opening	02/25

- **Project Delivery Method**

Construction manager at risk

- **Planning Framework**

- This project is included in the FY 2021 and FY 2023 Capital Investment Plans.

- **Project Scope**

- This project will support the College of Education and Human Ecology's educational goals and mission by providing updated space that will promote collaborative work and hands-on learning environments. The project will renovate 115,000 square feet of existing offices, research and computer labs, teaching kitchen, department and pool classrooms, and collaborative areas.
- The project scope will address existing aging infrastructure by replacing building systems, roof and windows.
- Previous Board approval was for the renovation of 9,000 square feet of office and lab space in Evans Lab for faculty to use during the renovation of Campbell Hall.

- **Approval Requested**

- Approval is requested to increase construction contracts.



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- **project team**

University project manager: Henderly, Todd  
AE/design architect: Schooley Caldwell  
CM at Risk or Design Builder: Holder Construction

**APPROVAL FOR PURCHASE OF REAL PROPERTY  
WEST NORWICH AVENUE  
COLUMBUS, FRANKLIN COUNTY, OHIO**

**Background**

The Ohio State University owns Lawrence Tower and the adjacent parking structure located at 328 West Lane Avenue and 322 West Lane Avenue, Columbus, Ohio. The site was acquired in 2009. There is a retaining wall on the north side of the buildings that abuts the City of Columbus' Tuttle Park. The retaining wall supports the university's structures.

The retaining wall was built into the West Norwich Avenue right of way prior to the university's ownership. The southern 31+ feet of West Norwich Avenue right of way was vacated in 1972. However, the retaining wall was constructed not only on the vacated portion of the right of way, but also on the remaining 18+ feet of the right of way that was not vacated. To clear property ownership records, the university requested the City of Columbus vacate the remaining 18+ feet of West Norwich Avenue occupied by the retaining wall.

It appears that staff both at OSU and the City of Columbus have believed the northern portion of the right of way was conveyed at some point, but no vacation is on record for the northern area.

The university has been maintaining the retaining wall since acquisition; most recently by covering all expenses to remove graffiti on the wall.

The City has agreed to transfer at no cost subject to final City approvals and to retention of a general utility easement for those utilities currently located within the right of way.

**Location and Description**

The subject property consists of approximately 0.1 acres between Perry Street and Tuttle Park Place, Columbus, Ohio.

**Property History**

The property is currently vested in the City of Columbus.

**Purchase of Property**

PARE recommends that the university proceed with acquisition of the land upon terms and conditions deemed to be in the best interest of the university. Project expenses, such as title and survey, will be provided by Student Life.

May 16-18, 2023, Board of Trustees Meetings



## BACKGROUND

### TOPIC:

Continuation of tuition waiver for students participating in study abroad programs through a third-party provider or direct enrollment. This waiver has been in effect since Fiscal Year 2015.

### CONTEXT:

Ohio State students are involved in three types of approved study-abroad programs:

- Reciprocal Exchange Programs
  - Formal university-level agreement with a foreign university where students from one university study at the other and vice versa.
  - Students pay tuition to their home institution only.
- Ohio State-Sponsored Programs
  - Programs designed by Ohio State faculty.
  - Students are enrolled for graded Ohio State credit and pay tuition and fees to Ohio State.
- Third-Party Provider/Direct Enroll Programs
  - Programs that have been approved by Ohio State but are offered by another university or provider.
  - Students enroll and pay fees to the other university or provider. (To maintain access to financial aid, a student must also enroll at Ohio State for graded academic credit.)

Before the university implemented a tuition waiver in Fiscal Year 2015, students participating in study abroad programs through third-party providers or direct enrollment programs were required to pay the tuition or charge for these programs — in addition to Ohio State tuition and fees if they wished to remain enrolled at the university.

As a result, students either paid two tuition payments for the term (one to the host institution and one to Ohio State) or de-enrolled from Ohio State when they were involved in study abroad. De-enrollment was not an option for those utilizing financial aid. De-enrolling also caused students to be “off our radar,” inhibiting Ohio State’s ability to provide assistance in the case of situations such as natural disasters and medical emergencies.

On April 4, 2014, the Board of Trustees approved the establishment of a waiver of tuition and fees for students enrolled in these programs and the establishment of a fee of \$400 for program services. The board-approved tuition waiver was submitted to the state in accordance with procedures established by the Ohio Department of Higher Education and approved on August 6, 2014.

This waiver has been renewed by the Board of Trustees and the state consistently since, as it must be renewed every two years to remain in effect.

We are requesting approval of the enclosed resolution approving the continuation of the tuition and fee waiver for third-party provider/direct enroll programs.

## BACKGROUND

**TOPICS:** Amendment to the authorization for the issuance of general receipts obligations and authorization of Multiyear Debt Issuance Program II of the University.

**CONTEXT:** Pursuant to a prior resolution adopted by the Board of Trustees on August 19, 2021 (the "Program II Resolution"), the Board of Trustees authorized the issuance of The Ohio State University General Receipts Bonds and Commercial Paper Notes (the "Senior Obligations") and subordinated bonds and notes (the "Subordinated Obligations" and, together with the Senior Obligations, the "Obligations") in an aggregate principal amount not to exceed \$800 million by no later than June 30, 2025. In September 2021, the University issued \$600 million of Senior Obligations as Series 2021A General Receipts Bonds pursuant to such Program II Resolution.

**SUMMARY:** The proposed resolution amends the Program II Resolution. Under the proposed resolution, it is requested that the Board of Trustees increase the total authorized principal amount of Obligations that may be issued under the Program II Resolution by \$200 million, for a total of \$1.0 billion, comprised of (i) the \$800 million currently authorized by the Program II Resolution, of which \$200 million remains unissued, and (ii) an additional \$200 million, resulting in a total of \$400 million authorized to be issued after the date hereof and on or before June 30, 2025. The University is **not** proposing to lengthen the issuance period so such amount would need to be issued on or before June 30, 2025. It is in the best interest of the University that the University be authorized to issue up to \$400 million of Obligations through June 30, 2025, to provide flexibility for the University to issue debt to pay for facilities.

**REQUESTED OF THE FINANCE & INVESTMENT COMMITTEE:** Approval of the resolution.

## BACKGROUND

**TOPICS:** Annual resolution to authorize the university treasurer and/or the university Senior Vice President for the Office of Business and Finance to undertake a variety of financial transactions on behalf of the university.

**CONTEXT:** This annual resolution is required by the institutions with which the university does business. There are no changes from last year's annual resolution.

**SUMMARY:** This resolution will continue the current policies that authorize the university Treasurer and/or Senior Vice President for the Office of Business and Finance or their designees to provide oversight and signature authority over the function of buying, selling, and transferring of stocks, bonds, and other financial instruments. The resolution continues the authorization that allows the university Treasurer and/or Senior Vice President for the Office of Business and Finance or their designees to designate depositories and custodians and to open and maintain accounts at various financial institutions. It allows the university Treasurer or the treasurer's designees to be authorized to enter into agreements with institutions providing financial products and services on behalf of the university. In addition, the university Treasurer and/or Senior Vice President for the Office of Business and Finance or their designees retain the authorization to sign agreements for bank financing, underwriting, brokerage, leasing, equipment financing, deposits, foreign currency exchange, hedging vehicles including forwards, futures, swaps and options, and other financial advisory services. The resolution also will continue the current authorization that allows the university Treasurer and/or Senior Vice President for the Office of Business and Finance or their designees to enter into insurance-related agreements which include emergency response service agreements.

**REQUESTED OF THE FINANCE & INVESTMENT COMMITTEE:** Approval of the resolution.

The Ohio State University  
Board of Trustees

May 18, 2023

**BACKGROUND**

**TOPIC:** Authorization of the Second Amendment to the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System.

**CONTEXT:** Change and clarification of the application of federal and state taxes used in the calculation of the Utility Fee pursuant to the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement").

**SUMMARY:** The Agreement allows Ohio State Energy Partners LLC (the "Concessionaire") to include certain fees for taxes in the Utility Fee the Concessionaire charges to the University.

This amendment to the Agreement would make a minor modification to the current application of the fees associated with the State of Ohio commercial activity tax pursuant to Ohio Rev. Code Ann. § 5751 *et seq.* This modification is in favor of the University.

This amendment would also clarify the application of the state and federal tax fees by inserting mathematical formulas to supplement the definition and descriptions.

## APPENDIX XCI

	<u>Amount Establishing Endowment*</u>	<u>Total Commitment</u>
<u>Establishment of Named Designated Professorship (University)</u>		
Berry's Blooms Designated Professorship Established May 18, 2023, with gifts from Robert Charles Berry, Teri Ann Berry, friends, family and colleagues; supports a designated professorship position in The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (OSUCC – James) focused on pancreatic cancer access and research if full funding is reached. Preference shall be given to candidates conducting research to improve access to multidisciplinary care for pancreatic cancer. Prior to full funding or if the position is vacant, the fund may support increasing community access to, and research on, multi-disciplinary care for pancreatic cancer from high-volume specialized providers, at the direction of Dr. Timothy Pawlik (or successor). Spending may include, but is not limited to, research related to early detection, surgery, treatment and survivorship of pancreatic cancer patients as well as community outreach and awareness. This designated professorship shall cease to exist when annual funding ends.	\$204,170.00	\$225,000.00
<u>Establishment of Named Endowed Chair (University)</u>		
The College of Engineering Endowed Chair Established May 18, 2023, as a quasi-endowment, with a fund transfer by the College of Engineering from the Academic Strategic Venture Capital Fund; supports a chair position in the College of Engineering. The highest ranking official in the college or his/her designee shall determine the focus of the position and may revise the focus every five years or sooner if needed. If the position is vacant, the annual distribution may be used to support faculty in the college.	\$3,500,000.00	\$3,500,000.00
<u>Establishment of Named Endowed Fund (University)</u>		
Debbie Casto OSU Veterinary Scholarship Fund Established May 18, 2023, with a fund transfer by the College of Veterinary Medicine of an estate gift from the Larry Clarke Trust in memory of Debbie Casto (BS 1975); provides one or more scholarships to students who are enrolled in the College of Veterinary Medicine.	\$4,000,000.00	\$4,000,000.00
Marilyn E. George Scholarship Fund Established May 18, 2023, with a fund transfer by the College of Veterinary Medicine of an estate gift from Marilyn E. George (BS 1949); used for the specified purpose of providing academic scholarships or other financial assistance for needy and deserving students who are majoring in or seeking their graduate degree in veterinary medicine.	\$894,478.28	\$894,478.28

Soaring Eagle Endowed Scholarship Award Fund for Veterinary Excellence Established May 18, 2023, with a fund transfer by the College of Veterinary Medicine of an estate gift from Laura Smith; provides scholarship support for one professional level student in the College of Veterinary Medicine who is pursuing a DVM degree with preference given to candidates who have experience volunteering with animals prior to enrollment at the University. Expenses may include tuition, student teaching expenses, and additional educational expenses.	\$600,000.00	\$600,000.00
Reuben Klamer Young Leadership Fund Established May 18, 2023, with a fund transfer by the Max M. Fisher College of Business of an unrestricted gift from the estate of Reuben B. Klamer (BSBA 1944); used at the discretion of the highest ranking official in the Max M. Fisher College of Business or his/her designee for young leadership.	\$250,000.00	\$250,000.00
John McGregor Lectureship Established May 18, 2023, with a fund transfer by the Department of Neurological Surgery; contributes to elevating the national profile of neurosurgery and the neurological institute across the clinical, research, and education missions by supporting a lectureship focused on education and outreach in neurosurgery featuring prominent speakers and regional and national attendees.	\$200,000.00	\$200,000.00
<u>Change in Name and Description of Named Endowed Fund</u> (University)		
From: The Francis W. Davis Fellowship for the Department of Photography and Cinema To: The Francis W. Davis Graduate Fellowship Support Fund for Cinema		
<u>Change in Description of Named Endowed Fund</u> (University)		
The Dale R. Pflaumer Athletic Scholarship Fund		
Warren Wheeler Memorial Fund		
<u>Establishment of Named Endowed Professorships</u> (Foundation)		
Endowed Professorship in Internal Medicine Research Established May 18, 2023, with a gift from OSU Internal Medicine LLC; used for a professorship for the advancement of basic and translational research in internal medicine and shall be held by a faculty member who is or shall be a member of the Department of Internal Medicine in the College of Medicine. The professorship shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of internal medicine research and maintains an active productive research program.	\$1,000,000.00	\$1,000,000.00

Endowed Professorship for Research in Internal Medicine Established May 18, 2023, with a gift from OSU Internal Medicine LLC; used for a professorship for the advancement of research in internal medicine and shall be held by a faculty member who is or shall be a member of the Department of Internal Medicine in the College of Medicine. The professorship shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of internal medicine research and maintains an active productive research program.	\$1,000,000.00	\$1,000,000.00
Dr. Lee E. Shackelford Professorship in Psychiatry and Behavioral Health Established May 18, 2023, with gifts from Dr. Lee E. Shackelford (MD 1988); supports a professorship position in the Department of Psychiatry and Behavioral Health. Revised May 18, 2023. Should the gifted endowment principal balance reach \$3,500,000 by December 31, 2025, the endowment shall be revised to the Dr. Lee E. Shackelford Chair in Psychiatry and Behavioral Health. Thereafter, the annual distribution from this fund shall support a chair position in the Department of Psychiatry and Behavioral Health. After December 31, 2025, the endowment may be revised if the gifted endowment principal balance reaches the minimum funding level required at that date for a chair position.	\$1,406,567.02	\$3,500,000.00
<u>Establishment of Named Endowed Professorship Funds</u> (Foundation)		
Timashev Professorship Fund in the College of Engineering Established May 18, 2023, with gifts from the Timashev Family Foundation; supports a professorship position in the College of Engineering working with the Timashev Center for Software Innovation if the gifted principal balance reaches \$1,000,000 by June 30, 2032. If the position is vacant, shall be used for faculty/staff support in the center.	\$440,000.00	\$2,475,000.00
Timashev Professorship Fund in the Max M. Fisher College of Business Established May 18, 2023, with gifts from the Timashev Family Foundation; supports a professorship position in the Max M. Fisher College of Business working with the Timashev Center for Software Innovation if the gifted principal balance reaches \$1,000,000 by June 30, 2032. If the position is vacant, shall be used for faculty/staff support in the center.	\$440,000.00	\$2,475,000.00
<u>Establishment of Named Endowed Fund</u> (Foundation)		

Timashev Center for Software Innovation Support Fund Established May 18, 2023, with gifts from the Timashev Family Foundation; provides staff, research, and program support for the Timashev Center for Software Innovation at the discretion of the highest ranking official in the center or his/her designee. Expenditures may include, but are not limited to, salaries, space rental, research seed funding, expenses related to hosting conferences on campus, travel and conference registrations, and any other expenditures approved by the highest ranking official of the center.	\$3,240,000.00	\$18,850,000.00
Timashev Center for Software Innovation Assistant Professors Support Fund Established May 18, 2023, with gifts from the Timashev Family Foundation; supports faculty working with the Timashev Center for Software Innovation who shall be known as Timashev Assistant Professors.	\$1,400,000.00	\$8,100,000.00
Timashev Center for Software Innovation Graduate Student Support Fund Established May 18, 2023, with gifts from the Timashev Family Foundation; provides support to graduate, doctoral, or post-doctoral students who are studying or conducting research in the Timashev Center for Software Innovation. Expenditures may include scholarships, stipends, research support, or similar expenses. If no students meet the selection criteria, the scholarship(s) will be open to all students.	\$1,000,000.00	\$4,050,000.00
Bernard M. Bass and Ruth R. Bass Scholarship Fund Established May 18, 2023, with an estate gift from Ruth R. Bass; provides one or more merit-based scholarships to full-time students who are majoring in psychology who have demonstrated an interest in organizational psychology.	\$511,199.93	\$511,199.93
Timashev Center for Software Innovation Undergraduate Student Support Fund Established May 18, 2023, with gifts from the Timashev Family Foundation and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; provides support to undergraduate students who are studying or conducting research in the Timashev Center for Software Innovation. Expenditures may include scholarships, stipends, research support, or similar expenses. If no students meet the selection criteria, the scholarship(s) will be open to all students.	\$440,000.00	\$4,050,000.00
The Dr. James L. Emerson Endowed Memorial Scholarship Fund in Veterinary Medicine Established May 18, 2023, with gifts given in memory of Dr. James L. Emerson (DVM 1962) from Madalyn Emerson (BS 1962), family, friends and colleagues; provides one or more scholarships to DVM students who demonstrate financial need with preference given to students interested in pursuing veterinary pathology. If no students meet the selection criteria, the scholarship(s) will be open to all DVM students.	\$303,754.30	\$303,754.30

The Jaden "Chief" Woodard Scholarship Fund Established May 18, 2023, with gifts from Michael R. Bergeron and Anne S. Bergeron and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; supplements the grant-in-aid costs of undergraduate student-athletes.	\$211,112.00	\$500,000.00
Columbus Transportation Leadership Endowed Fund Established May 18, 2023, with grants from the City of Columbus, Department of Public Service and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; provides one or more scholarships to undergraduate students who are pursuing a major within the Department of Civil, Environmental and Geodetic Engineering. Preference shall be given to candidates who have an interest in pursuing a career in the public sector in Central Ohio. The grantor desires that when awarding these scholarships special consideration be given to candidates who are members of organizations recognized by the University that are open to all but whose missions seek to advance the need of historically underserved populations in the field of engineering such as the Minority Engineering Program and Women in Engineering.	\$200,000.00	\$200,000.00
Dr. Thomas B. Turner Livestock Judging Coach Endowed Fund Established May 18, 2023, with gifts from Dr. Thomas Bruce Turner (BS 1970) and Susan Calhoon Turner (BS 1983); supports the livestock judging team. Expenditures include, but are not limited to, salary and/or benefits for the livestock judging team coach, training materials, educational purposes, travel expenses, registration fees for competitions and other programmatic supplies. First preference shall be to support the livestock judging team coach's salary/benefits.	\$192,526.00	\$192,526.00
Swartz Family Memorial Scholarship Fund Established May 18, 2023, with gifts from Ronald Swartz and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; provides one or more scholarships to undergraduate students who are enrolled in the College of Social Work. First preference shall be given to candidates who plan to work in the child welfare system and/or were engaged in the child welfare system as children. Second preference shall be given to candidates who plan to work in the domestic violence field.	\$160,000.00	\$300,000.00

The Combs Family Endowment Fund Established May 18, 2023, with gifts from Randy Edwin Combs (BS 1977) in memory of Ralph and Dixie Combs, and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program. 50% provides one or more scholarships to undergraduate students who demonstrate financial need. The donor desires that when awarding this scholarship special consideration be given to students who are members of organizations recognized by the University that are open to all, but whose missions seek to advance the needs of the LGBTQ community. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who graduated or attended an Ohio high school in a community with a population of 30,000 or less, such as Centerburg High School in Centerburg, Ohio. 50% provides one or more scholarships to undergraduate students enrolled in The Ohio State University at Newark (or successor) who demonstrate financial need. If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who graduated or attended an Ohio high school in a community with a population of 30,000 or less, such as Centerburg High School in Centerburg, Ohio.	\$150,743.09	\$150,743.09
John and Betty Baird Nursing Scholarship Fund Established May 18, 2023, with gifts from Betty Jean Baird and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; provides one or more scholarships to undergraduate students who are enrolled in the College of Nursing and demonstrate financial need.	\$150,000.00	\$150,000.00
Dr. James E. Parsons Microbiology Scholarship Fund Established May 18, 2023, with an estate gift from Dr. James E. Parsons (BS 1961, MS 1963, PhD 1977); provides scholarship support to students enrolled in the College of Arts and Sciences who are preparing for a microbiology teaching career at the doctoral level.	\$135,716.18	\$868,963.67
The Henry J. Mann Endowed Fund for the Advancement of Pharmacy Practice Established May 18, 2023, with gifts from family, friends and colleagues of Henry J. Mann in honor of his distinguished tenure as dean of the College of Pharmacy; used at the discretion of the dean of the College of Pharmacy to advance the professional practice of pharmacy. May be revised when the gifted endowment principal reaches the minimum funding level required at that date for a professorship or chair position. Thereafter, this fund shall be used for a professorship or chair position in the college. If the position is vacant, the annual distribution may be used to support faculty in the college.	\$110,500.00	\$110,500.00

Brian D. Joseph Fund for Greek Dialectology Established May 18, 2023, with gifts from Dr. Brian Daniel Joseph, who having spent some 50 years studying, researching, and writing about the Greek language, from its earliest instantiation in the second millennium BC up to its contemporary form and taking in all of its varieties, takes great pleasure in supporting the linguistic investigation of Greek at The Ohio State University; supports research, teaching, and programmatic needs in the Greek language, both ancient and modern in all of its varieties. Expenditures may be used for, but are not limited to, support for visiting scholars/lecturers, research and travel support for students and faculty, and other programmatic needs. It is the donor's desire that the Department of Linguistics collaborate with other units to identify relevant areas, projects, and events to support.	\$105,000.00	\$105,000.00
Dr. Lisa Palermo Edwards Memorial Fund & Dr. James Palermo Honorary Fund for Periodontology Established May 18, 2023, with gifts from Patricia A. Palermo (BS 1963) and family and friends; supports residents in the periodontology program.	\$102,230.00	\$102,230.00
Mathews & Gilkerson Fund for American Political Transformation Established May 18, 2023, with gifts from Susan M. Mathews (BA 1988) and Christopher P. Gilkerson (BA 1987) in honor of their family; supports PhD candidates in the Department of Political Science who have an intention of working for the common good whether in academia or a profession to help transform and strengthen the American political system by integrating practice and theory. Expenditures also will include support for annual recognition in the form of a scholarship or award for graduate students in the department who display excellence in teaching.	\$100,000.00	\$172,500.00
Mathews & Gilkerson Buckeyes Care Scholarship Fund Established May 18, 2023, with gifts from Susan M. Mathews (BA 1988) and Christopher P. Gilkerson (BA 1987) in honor of their family, and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; provides one or more scholarships to incoming first-year or first-year transfer undergraduate students who are enrolled in the College of Arts and Sciences and demonstrate financial need. The donors, in honor of their family, desire to support candidates who have worked for or are members of student or community organizations that are open to all but whose missions focus on social justice, environmental or climate change issues and who have the intention of someday working for the common good in their chosen field. Scholarships are renewable as long as recipients maintain a minimum 3.0 grade point average (on a 4.0 scale). If no students meet the selection criteria, the scholarship(s) will be open to all undergraduate students who are enrolled in the college.	\$100,000.00	\$100,000.00

Graber Family Scholarship Fund Established May 18, 2023, with gifts from Don R. Gruber (BS 1966) and Gloria D. Gruber given in the memory of Claude Gruber, Iona L. Gruber, Larry C. Gruber, and Bruce C. Gruber (BS 1961 Cum Laude, MS 1963); supplements the grant-in-aid costs of undergraduate student-athletes with a preference for those majoring in the STEMM Disciplines (Science, Technology, Engineering, Math or Medicine).	\$100,000.00	\$100,000.00
Julie Bell Lindsay Fund for TBDBITL Established May 18, 2023, with gifts from Julie Bell Lindsay (BA 1993); supports The Ohio State University Marching Band ("TBDBITL").	\$100,000.00	\$100,000.00
Dr. Norton H. Neff Memorial Lectureship in Neuropsychopharmacology Fund Established May 18, 2023, with a gift from Dr. Maria H. Neff; supports an annual visiting lecture focused on the topic of neuropsychopharmacology in the Department of Psychiatry and Behavioral Health. Expenditures may be used for any expenses associated with the lecture, including the cost of travel and honorarium, for speakers who are leaders in their fields to share their research or clinical expertise to help educate, engage, and inspire residents, fellows, physicians, and researchers. If funding is available after the lectureship has been held, or in any given year a lectureship cannot be held, funds may be used to further the educational experience of psychiatry fellows and residents, such as travel awards, research support, and other educational expenses.	\$100,000.00	\$100,000.00
The John C. and Linda Baese Prososki Endowed Scholarship Fund Established May 18, 2023, with a gift from Dr. Linda Baese Prososki (DVM 1987) and Dr. John C. Prososki (DVM 1986) in honor of the education they received at the College of Veterinary Medicine; provides one or more scholarships to DVM students who are enrolled in the College of Veterinary Medicine and graduated from a rural high school. Preference shall be given to candidates who have a desire to work in a rural or underserved area upon graduation. If no students meet the selection criteria, the scholarship(s) will be open to all DVM students who are enrolled in the college.	\$100,000.00	\$100,000.00
Support Fund for the Interventional Cardiology Fellowship Program Established May 18, 2023, with gifts from Dr. Arnold P. Good and Lisa M. Newmark; supports the interventional cardiology fellowship program in the College of Medicine, with the funds directed toward activities that enhance the structural heart fellowship program. If the structural heart fellowship program ceases to exist, the funds may be directed toward activities that enhance any interventional cardiology fellowship program in the college.	\$100,000.00	\$100,000.00
Jennifer Roberts Watts '74 Nursing Scholarship Fund Established May 18, 2023, with gifts from Jennifer Roberts Watts (BS 1974) and Ralph S. Watts and matching funds as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; provides one or more scholarships to undergraduate students who are enrolled in the College of Nursing. Preference shall be given to candidates who demonstrate the greatest financial need.	\$100,000.00	\$500,000.00

The Ray A. Miller CFAES Endowed Fund Established May 18, 2023, with gifts from Linda S. Miller (BS 1968, MA 1994) given in memory of her husband, Dr Raymond A. Miller (BS 1966, MS 1968, PhD 1976); used at the discretion of the highest ranking official in the College of Food, Agricultural, and Environmental Sciences or his/her designee. If at any time the gifted principal balance reaches the then current minimum required for a restricted endowed fund, the fund name shall be revised to The Ray A. Miller CFAES Council Endowed Scholarship Fund and the annual distribution will provide one or more scholarship(s) to students who are members of the Student Council in the college. Preference shall be given to candidates who demonstrate financial need. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the college.	\$68,830.00	\$68,830.00
Welding Engineering Awards Endowed Support Fund Established May 18, 2023, with gifts from members of the Welding Engineering Alumni Society; provides annual awards to welding engineering students in the Department of Materials Science and Engineering.	\$54,600.00	\$54,600.00
Patrick J. Mahoney Endowed Clinical Excellence Award in Physical Therapy Established May 18, 2023, with gifts from Patrick J. Mahoney; rewards clinical excellence in students and clinical education partners in the School of Health and Rehabilitation Sciences.	\$50,375.00	\$50,375.00
The Neil B. Mills Endowed Fund Established May 18, 2023, with gifts from Valyrie Mills Walter; used at the discretion of the highest ranking official in the College of Veterinary Medicine.	\$50,300.00	\$50,300.00
Ernest D. Levert Sr. Welding Engineering Endowed Scholarship Fund Established May 18, 2023, with gifts from Ernest D. Levert Sr. (BS 1982) and matching gifts from Lockheed Martin Corporation provides renewable scholarships to undergraduate students who are enrolled in the College of Engineering with preference given to candidates who demonstrate financial need and are participants in the Minority Engineering Program or its successor. First consideration shall be given to candidates and are majoring in welding engineering. If there are no candidates majoring in welding engineering, second consideration shall be given to candidates pursuing a degree in the Department of Materials Science and Engineering. If there are no candidates pursuing a degree in the Department of Materials Science and Engineering, the scholarship(s) will be open to all undergraduate students who are enrolled in the college with preference given to candidates who demonstrate financial need and are participants in the Minority Engineering Program or its successor.	\$50,200.00	\$50,200.00

The Dixie Sayre Miller Endowed Scholarship Fund Established May 18, 2023, with gifts from Lisa M. Westwater; provides one or more renewable scholarships to graduate and/or undergraduate students who are enrolled in the Austin E. Knowlton School of Architecture and studying architecture. If no students meet the selection criteria, the scholarship(s) will be open to all students who are enrolled in the school.	\$50,000.00	\$50,000.00
Kathy and Mike Peppe College of Nursing Fund Established May 18, 2023, with gifts from Kathryn K. Peppe (BA 1969, MS 1971) and Michael G. Peppe (BS 1966); used at the discretion of the highest ranking official in the College of Nursing. If at any time the gifted principal balance of the fund reaches the then current minimum required to establish a restricted endowed fund, the fund name shall be revised to the Kathy and Mike Peppe Doctoral Scholarship Fund and shall be used to provide scholarships to doctoral students enrolled in the College of Nursing.	\$50,000.00	\$50,000.00
The Esther A. Winterfeldt Endowment for Human Ecology Established May 18, 2023, with an estate gift from Dr. Esther Ann Winterfeldt (PhD 1970) and transfer money from the College of Education and Human Ecology; used at the discretion of the chairperson of Human Nutrition within the Department of Human Sciences (formerly called the Department of Human Nutrition and Food Management) to support faculty development and student scholarships. Expenditures for faculty development shall be approved in accordance with the then current guidelines and procedures established by the College of Education and Human Ecology.	\$50,000.00	\$50,000.00
<u>Change in Name and Description of Named Endowed Fund (Foundation)</u>		
From: Barry and Joan Gluck Students First Fund To: Gluck Family Internship Fund		
<u>Change in Description of Named Endowed Fund (Foundation)</u>		
Callahan Family Fund Scholarship		
The Peng Chen and Daisy Yen Endowed Graduate Assistance Fund in Family Resource Management in Honor of Sherman Hanna		
The Michael Oliver Garraway Memorial Scholarship Endowment Fund		
Hajek Family Endowed Scholarship Fund in Nuclear Engineering		
Nancy Byrd Johnson and Howard M. Johnson Endowed Fund		
Mike Kaufmann Diversity, Equity & Inclusion Scholarship Fund		

Maryann Z. and Larry Kennedy Endowed Fund in Drug Discovery		
John Lewis Legacy of Courage Scholarship Fund Endowed by the Chick-fil-A Peach Bowl		
Paul A. Mahle Scholarship Fund		
<u>Closure of Named Endowed Fund</u> <u>(Foundation)</u>		
The Frank A. and Carol O. Ray Endowment Fund		
Michael and Andee Rupe Endowed Scholarship Fund		
Total	\$23,572,301.80	

\*Amounts establishing endowments as of March 31, 2023, unless notated otherwise.