

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FIVE HUNDRED AND THIRTY-FIRST
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 4 – August 20, 2025

The Board of Trustees and its committees met in Columbus, Ohio, at Longaberger Alumni House, unless noted otherwise herein, and virtually over Zoom on June 4; July 2, 16 and 30; and August 13, 19 and 20, 2025, pursuant to adjournment.

**

**

**

Minutes of the last meetings were approved.

LEGAL, AUDIT, RISK AND COMPLIANCE COMMITTEE MEETING

Committee Chair Elizabeth P. Kessler called the meeting of the Legal, Audit, Risk and Compliance Committee to order on Wednesday, June 4, 2025, at 2:00 p.m.

Members Present: Elizabeth P. Kessler, Bradley R. Kastan, Juan Jose Perez, Kendall C. Buchan, John W. Zeiger (ex officio)

Members Present via Zoom: Michael F. Kiggin, Amy Chronis

Members Absent: N/A

It was moved by Ms. Kessler and seconded by Mr. Kastan that the committee recess into executive session to consult with legal counsel regarding pending or imminent litigation; to consider business-sensitive trade secrets; and to discuss personnel matters regarding the appointment, employment and compensation of public employees.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Ms. Kessler, Mr. Kastan, Mr. Kiggin, Mr. Perez, Dr. Buchan, Ms. Chronis and Mr. Zeiger.

The committee entered executive session at 2:09 p.m. The meeting adjourned at 5:24 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

TALENT, COMPENSATION AND GOVERNANCE COMMITTEE MEETING

Committee Chair Jeff Kaplan called the meeting of the Talent, Compensation and Governance Committee to order on Wednesday, July 2, 2025, at 2:00 p.m. The committee convened in Columbus, Ohio, in room 5000 of University Square South, and virtually over Zoom.

Members Present: Jeff M.S. Kaplan, Elizabeth P. Kessler, Reginald A. Wilkinson, Tomislav B. Mitevski, Juan Jose Perez, Kara J. Trott – arr. 2:11 p.m., John W. Zeiger (ex officio)

Members Present via Zoom: Gary R. Heminger – arr. 2:09 p.m.

Members Absent: N/A

It was moved by Mr. Kaplan and seconded by Mr. Perez that the committee recess into executive session to discuss business-sensitive trade secrets and personnel matters regarding the appointment, employment and compensation of public employees.

June 4 – August 20, 2025, Board of Trustees meetings

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Kaplan, Ms. Kessler, Dr. Wilkinson, Mr. Mitevski, Mr. Perez and Mr. Zeiger. Mr. Heminger and Ms. Trott were not present for this vote.

The committee entered into executive session at 2:04 p.m. and adjourned at 5:14 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

ACADEMIC AFFAIRS AND STUDENT LIFE COMMITTEE MEETING

Committee Chair Reginald Wilkinson called the meeting of the Academic Affairs and Student Life Committee to order on Wednesday, July 16, 2025, at 2:00 p.m.

Members Present: Reginald A. Wilkinson, Elizabeth A. Harsh, Jeff M.S. Kaplan, Bradley R. Kastan, Kendall C. Buchan, Eric Bielefeld, John W. Zeiger (ex officio)

Members Present via Zoom: Michael F. Kiggin – arr. 2:40 p.m., Stefanie Sanford – arr. 2:05 p.m.

Members Absent: Elizabeth P. Kessler

It was moved by Dr. Wilkinson and seconded by Mr. Kaplan that the committee recess into executive session to discuss business-sensitive trade secrets and personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Dr. Wilkinson, Mrs. Harsh, Mr. Kaplan, Mr. Kastan, Dr. Buchan, Dr. Bielefeld and Mr. Zeiger. Mr. Kiggin and Dr. Sanford were not present for this vote.

The committee entered executive session at 2:02 p.m. and reconvened in public session at 4:07 p.m. The committee adjourned at 4:53 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

MASTER PLANNING AND FACILITIES COMMITTEE MEETING

Committee Chair John Perez called the meeting of the Master Planning and Facilities Committee to order on Wednesday, July 30, 2025, at 1:57 p.m.

Members Present: Juan Jose Perez, Reginald A. Wilkinson, Pierre Bigby, Bradley R. Kastan, Kendall C. Buchan, Robert H. Schottenstein, Keith Myers

Members Present via Zoom: George A. Skestos – arr. 1:59 p.m.

Members Absent: Elizabeth A. Harsh, John W. Zeiger (ex officio)

It was moved by Mr. Perez and seconded by Mr. Bigby that the committee recess into executive session to consult with legal counsel regarding pending or imminent litigation, to consider business-sensitive trade secrets and to discuss details relative to security arrangements and emergency response protocols.

It was moved by Mr. Perez and seconded by Dr. Wilkinson that the committee recess into executive session to consider business-sensitive trade secrets and to consult with legal counsel regarding pending litigation. A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Perez, Dr. Wilkinson, Mr. Bigby, Mr. Kastan, Dr. Buchan, Mr. Schottenstein and Mr. Myers. Mr. Skestos was not present for this vote.

The committee entered executive session at 1:59 p.m. and reconvened in public session at 4:24 p.m. The meeting adjourned at 4:31 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

FINANCE AND INVESTMENT COMMITTEE MEETING

Committee Chair Tomislav Mitevski called the meeting of the Finance and Investment Committee to order on Wednesday, August 13, 2025, at 9:30 a.m.

Members Present: Tomislav B. Mitevski, Pierre Bigby, Gary R. Heminger, George A. Skestos, John W. Zeiger (ex officio)

Members Present via Zoom: Michael F. Kiggin, Amy Chronis

Members Absent: Kent M. Stahl

It was moved by Mr. Mitevski and seconded by Mr. Bigby that the committee recess into executive session to consider business-sensitive trade secrets. A roll-call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Mitevski, Mr. Bigby, Mr. Kiggin, Mr. Skestos, Ms. Chronis and Mr. Zeiger. Mr. Heminger was not present for this vote.

The committee entered into executive session at 9:31 a.m. and reconvened in public session at 11:24 a.m. The meeting adjourned at 11:59 a.m.

(See Appendix X for Summary of Actions Taken, page XX)

TALENT, COMPENSATION AND GOVERNANCE COMMITTEE MEETING

June 4 – August 20, 2025, Board of Trustees meetings

Committee Chair Jeff Kaplan called the meeting of the Talent, Compensation and Governance Committee to order on Wednesday, August 13, 2025 at 1:00 p.m.

Members Present: Jeff M.S. Kaplan, Elizabeth P. Kessler, Gary R. Heminger, Reginald A. Wilkinson, Tomislav B. Mitevski, Juan Jose Perez, Kara J. Trott, John W. Zeiger (ex officio)

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Mr. Kaplan and seconded by Mr. Heminger that the committee recess into executive session to discuss business-sensitive trade secrets and personnel matters regarding the appointment, employment and compensation of public employees.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Kaplan, Ms. Kessler, Mr. Heminger, Dr. Wilkinson, Mr. Mitevski, Mr. Perez, Ms. Trott and Mr. Zeiger.

The committee entered into executive session at 1:05 p.m. and adjourned at 3:25 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

FULL-BOARD EXECUTIVE SESSION

Board Chair John W. Zeiger called the meeting of the Board of Trustees to order on Tuesday, August 19, 2025, at 9:28 a.m.

Members Present: John W. Zeiger, Elizabeth P. Kessler, Gary R. Heminger, Jeff M.S. Kaplan, Elizabeth A. Harsh, Reginald A. Wilkinson, Michael F. Kiggin, Tomislav B. Mitevski, Pierre Bigby, Juan Jose Perez, Bradley R. Kastan, George A. Skestos, Kara J. Trott, Patrick J. Tiberi

Members Present via Zoom: N/A

Members Absent: N/A

Mr. Zeiger:

Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Zeiger:

Thank you. At this time, I would like to convene this meeting of the Board of Trustees and move that the board recess into executive session to consult with legal counsel regarding pending or imminent litigation; to consider business-sensitive trade secrets; and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

Upon the motion of Mr. Zeiger, seconded by Mr. Perez, the Board of Trustees adopted the foregoing motion by unanimous roll-call vote, cast by trustees: Mr. Zeiger, Ms. Kessler, Mr. Heminger, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Ms. Trott and Mr. Tiberi.

The meeting entered executive session at 9:29 a.m. and adjourned at 12:06 p.m.

WEXNER MEDICAL CENTER BOARD MEETING

Board Secretary Jessica A. Eveland called the meeting of the Wexner Medical Center Board to order on Tuesday, August 19, 2025, at 12:59 p.m.

Members Present: Gary R. Heminger, Tomislav B. Mitevski, Juan Jose Perez, George A. Skestos, Kara J. Trott, Robert H. Schottenstein, Cindy Hilsheimer, Amy Chronis, Hiroyuki Fujita, John W. Zeiger (ex officio), Walter E. Carter Jr. (ex officio), Ravi V. Bellamkonda (ex officio), John J. Warner (ex officio)

Members Present via Zoom: Stephen D. Steinour – arr. 1:03 p.m., Michael Papadakis (ex officio)

Members Absent: Leslie H. Wexner

It was moved by Mr. Schottenstein and seconded by Dr. Warner that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential.

A roll-call vote was taken, and the Board voted to go into executive session with the following members present and voting: Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Ms. Trott, Mr. Schottenstein, Mr. Steinour, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Dr. Bellamkonda, Mr. Papadakis and Dr. Warner.

The Wexner Medical Center Board entered executive session at 1:40 p.m. and adjourned at 4:21 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

ATHLETICS COMMITTEE MEETING

June 4 – August 20, 2025, Board of Trustees meetings

Committee Chair Gary Heminger called the meeting of the Athletics Committee to order on Wednesday, August 20, 2025, at 7:59 a.m.

Members Present: Gary R. Heminger, Michael F. Kiggin, Elizabeth P. Kessler, Jeff M.S. Kaplan, Pierre Bigby, Bradley R. Kastan, George R. Skestos, Kendall C. Buchan, John W. Zeiger (ex officio)

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Mr. Heminger and seconded by Mr. Kaplan that the committee recess into executive session to discuss business-sensitive trade secrets and to discuss personnel matters involving the appointment, employment and compensation of public employees.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Heminger, Mr. Kiggin, Ms. Kessler, Mr. Kaplan, Mr. Bigby, Mr. Kastan, Mr. Skestos, Dr. Buchan and Mr. Zeiger.

The committee entered into executive session at 8:05 a.m., and the meeting adjourned at 9:48 a.m.

(See Appendix X for Summary of Actions Taken, page XX)

FULL-BOARD PUBLIC SESSION

Board Chair John W. Zeiger convened The Ohio State University Board of Trustees on Wednesday, August 20, 2025, at 10:03 a.m.

Members Present: John W. Zeiger, Elizabeth P. Kessler, Gary R. Heminger, Jeff M.S. Kaplan, Elizabeth A. Harsh, Reginald A. Wilkinson, Michael F. Kiggin, Tomislav B. Mitevski, Pierre Bigby, Juan Jose Perez, Bradley R. Kastan, George A. Skestos, Kara J. Trott

Members Present via Zoom: N/A

Members Absent: Patrick J. Tiberi

Mr. Zeiger:

Good morning and welcome to this session of the Board of Trustees meeting of The Ohio State University. Will the Secretary please advise when a quorum of trustees is present?

Ms. Eveland:

A quorum is present.

Mr. Zeiger:

Thank you. I would like to convene this meeting of the Board of Trustees and remind everyone with us today that this meeting is being recorded and livestreamed for the public by WOSU. I also ask that everyone with us this morning follow rules of decorum proper to the conducting of the business at hand.

I'd like to start the meeting this morning by welcoming our two newest members to this Board of Trustees — Trustee Pat Tiberi and Student Trustee Patrick Arp, both of whom have been appointed by Governor DeWine to the Board of Trustees since our last public meeting. Pat Tiberi has had a remarkable career as a public servant, having served — and served with distinction — in the Congress of the United States from the central Ohio area for many years. He's currently the CEO of the Ohio Business Roundtable. Patrick is a junior studying biomedical science and economics — to make sure that he has plenty of things to do — and has already impressed us as a very thoughtful and good contributor. So, we welcome both Pat and Patrick to this board and appreciate your service in this respect.

RECOGNITION OF DISTINGUISHED UNIVERSITY PROFESSORS

Mr. Zeiger:

We have a special event this morning. It focuses on the core mission of this university, which is the education and research that distinguish us from so many other universities. We have the privilege of honoring the newest Distinguished University Professors, each of whom is an accomplished faculty member known as an expert in their field both at the university and well beyond. Each is an outstanding scholar, mentor and educator.

Academic excellence is the highest priority of this Board of Trustees, as we have discussed at many of our meetings. And the accomplishments of these individuals add to the excellence and prestige of our university. So, we welcome our honorees this morning with great pride.

Provost Bellamkonda — if you would please introduce the newest Distinguished University Professors? Thank you.

Dr. Bellamkonda:

Thank you, Mr. Chairman.

Mr. Chairman and members of the board, it is my distinct honor to introduce to you The Ohio State University's Distinguished University Professors for 2025. Before I make the introductions, however, I'd like to explain what the title "Distinguished University Professor" means and what a significant recognition it represents.

This is the highest honor bestowed by Ohio State. Period. Since its creation more than 35 years ago, the Distinguished University Professor title has been awarded to a very limited group of exceptional faculty members each year. This

year, we are fortunate to have five. They hold the title in perpetuity. Nominations are put forward by our colleagues and, following an extremely rigorous review process, the candidates' records in teaching, research and scholarly activity, as well as creative work and service, are evaluated, and final recommendations are made by the members of the President and Provost's Advisory Committee, a committee of peers. Distinguished University Professors are awarded \$30,000 as a one-time grant to support their academic work. They also automatically become members of the President and Provost's Advisory Committee. That means that Ohio State can call on their expertise to advise us on how best to promote academic excellence at the university.

This year's Distinguished University Professors are: Dr. Patrick Green, College of Veterinary Medicine; Dr. Peter Hahn, College of Arts and Sciences; Dr. Anita Hopper, College of Arts and Sciences; Dr. Michael Lisa, College of Arts and Sciences; and Dr. Phil Popovich, College of Medicine.

Dr. Green is unable to join us today. However, with your permission, I will introduce Dr. Green as well.

Dr. Patrick Green is internationally recognized for his pioneering research that has significantly advanced the understanding of human T-cell leukemia viruses, or HTLV, and retroviruses. Widely regarded as the preeminent researcher and worldwide leader in the structure-function relationships of HTLV proteins and their role in disease, Dr. Green has not only improved our understanding of cancer-causing retroviruses, but is also applying his discoveries to the development of therapeutics and vaccines to address such conditions.

Dr. Green is the director of our Center for Retroviral Research and is a senior advisor at The Ohio State University Comprehensive Cancer Center. The relevance of Dr. Green's work to human health has been broad and significant, especially with respect to cancer, leading to a long list of prestigious awards and scientific recognitions. He's a Fellow of the American Association of the Advancement of Science, American Academy of Microbiology, American Cancer Society, Leukemia Society of America, amongst other honors. He's been recognized by the International Retrovirology Association for exceptional contributions to the field of HTLV and other related viruses. And, in 2019, he received the Dale McFarlin Award for outstanding service to the association. In 2009, he was named a University Distinguished Scholar, a recognition of outstanding scholarly activity, research or creative works. May we now see a video of Dr. Green.

[VIDEO PRESENTATION]

Dr. Bellamkonda:

Congratulations to Dr. Green, sir. Thanks.

It is now my pleasure to introduce Distinguished University Professor Peter Han. Peter Hahn is a prominent scholar recognized for his extensive contributions to the field of U.S. foreign policy, especially regarding the Middle East. His work has significantly shaped the understanding of U.S. diplomatic history and international relations, earning him a recognition as the leading expert in his field. He's authored eight books, co-edited a collection of articles and published nearly 100 scholarly reviews, essays and commentaries. His research has been supported by prestigious fellowships, including the National Endowment for the

Humanities, the Fulbright Scholar Program and the Office of the Secretary of Defense. In recognition of his research achievements, Dr. Hahn has received the Society for Historians of American Foreign Relations Distinguished Service Award in 2017 and the Stuart L. Bernath Lecture Prize in 1998.

In addition to his research during his over three-decade tenure at Ohio State, Dr. Hahn has exemplified excellence in teaching and mentorship. He has developed and taught courses on U.S. foreign policy, modern U.S. history, including a study abroad program focusing on World War II in Europe. I'd like to go on that program. Dr. Hahn has mentored nearly 40 PhD students and 34 master's students, many of whom have gone on to prestigious careers.

This spring, Dr. Hahn also retired from Ohio State after more than 30 years of service to the university. He now proudly bears the title of professor emeritus. May we now please see the video of Dr. Hahn.

[VIDEO PRESENTATION]

Dr. Bellamkonda:

Congratulations, Dr. Hahn. Would you like to say a couple words?

Dr. Hahn:

I would. Thank you for the opportunity to address the board briefly.

I'm deeply honored to accept this award of Distinguished University Professor. Ohio State University has been a remarkable place for me to pursue my professional aspirations. The Department of History boasts a dynamic cohort of scholars in diplomatic and military history — many of them here this morning — who have earned a reputation for comprising the nation's finest research and graduate education program in those fields. Department chairs, including the current one, Professor Scott Levi, have maintained standards of excellence and have carefully shepherded resources in support of scholarly achievements. The Mershon Center for International Security Studies has been a gateway for interdisciplinary perspectives and discussion that sharpened my scholarship.

To put it succinctly, it's hard to imagine a better environment for me as I analyzed the long and complicated history of U.S. foreign policy in the Middle East.

Ohio State's commitment to excellence among undergraduates has created fabulous opportunities for me to pursue my other passion, which is teaching. In partnership with colleagues David Steigerwald and Peter Mansoor, I learned that there is no better way to instruct students and alumni about the D-Day invasion except to walk with them on Omaha Beach.

I cherish the traditional classroom where I taught the intricacies of U.S. foreign policy to hundreds of undergraduates who were destined for careers in civil and military service, and also in medicine, business and engineering, among other professions — citizens all. Through their questions and comments, I learned how to articulate the narrative more cogently, more evenhandedly and more comprehensively. Semester after semester, they demonstrated the synergy generated by Ohio State's dual commitment to excellence in teaching and excellence in research. My students confirmed my principled view that

undergraduate instruction was our original purpose and remains our most important mission.

Thank you.

Dr. Bellamkonda:

Thank you, Dr. Hahn, for everything that you do.

Mr. Chairman, it's my pleasure now to introduce our Distinguished University Professor, Dr. Anita Hopper.

Dr. Anita Harper's groundbreaking research has significantly advanced the understanding of transfer RNA biogenesis and processing. She was the first to discover mutants that accumulate unspliced tRNAs, a finding that has paved the way for numerous biochemical assays in tRNA splicing. Her recent work has identified more than 140 novel proteins involved in tRNA intron turnover and nuclear-cytoplasmic bidirectional movement, providing new insights into tRNA biogenesis.

Throughout her career, Dr. Hopper has published more than 120 peer reviewed papers and has been continuously funded by the National Institutes of Health since 1976. Her exceptional contributions to science have been recognized by numerous awards, including the election to the National Academy of Sciences, the American Academy of Arts and Sciences, the American Academy of Microbiology, and the American Association for the Advancement of Science. She's received the Lifetime Achievements in Science Award from the RNA Society and has also received the Ohio State Distinguished Scholar Award in 2012. In addition to her research, Dr. Hopper is a dedicated educator, having mentored dozens of postdoctoral fellows, graduate and undergraduate and high school students.

Maybe now please see the video of Dr. Hopper.

[VIDEO PRESENTATION]

Dr. Bellamkonda:

Dr. Hopper, congratulations. We're proud of your work. Would you like to share a few words, please?

Dr. Hopper:

OK, most of what I would have liked to say is in that video.

I have three passions I might like to describe. The first is what I do: basic research — what I call discovery research. This is investigations into the unknown, and it is so important because without advances into the unknown, there's no application in medicine, health or the environment. And we do a very good job in basic sciences here at Ohio State.

The second passion is mentorship. So, as a first-generation college student, I would not be here at all if I hadn't had dedicated, supportive mentors who advised me all the way through. So, part of my mission here is payback, to have

the next generation of young scientists have the support that they need to pursue.

And then the third passion is state-supported schools. So, all my education and all my academic career has been in state-supported schools, and they are essential to the mission of this country and of our next generation. Ohio State is, I think, the best of the universities that I've been at because it is so crazy large, and we have everything here from sciences to engineering and physics all on one campus, which means we can interact in ways that would not be possible if we were dispersed in different groups. So, this has been a wonderful place for me to teach undergraduates, graduate students, postdocs; to conduct what I think is unique research; and to look forward to next generation of scientists.

Dr. Bellamkonda:

Thank you so much and congratulations.

We now switch gears to atomic physics, in a matter of sense. It is my pleasure to introduce you to Distinguished University Professor, Dr. Michael Lisa.

Dr. Michael Lisa's research bridges the boundary between the traditional fields of nuclear physics and high-energy particle physics. His experimental studies investigate collisions between very heavy atomic nuclei traveling at nearly the speed of light. His goal is to melt these nuclei into a hot stew of quarks, which are usually trapped within the protons, which constitute the nucleus. This phenomenon, known as the quark-gluon plasma, was last seen in nature only microseconds after the Big Bang — not the TV show.

Dr. Lisa's research is responsible for seminal breakthrough discoveries. His development of azimuthally sensitive femtoscopy is a touchstone in the field, allowing for precise measurements of the size and lifetime of the fireball created in nuclear collisions. More recently, his work has led to the exciting development of measuring the vorticity of the quark-gluon plasma, a way to quantify how fast this extreme fluid is swirling.

Widely recognized for his scientific contributions, Dr. Lisa received the Sambamurti Memorial Prize Lectureship from Brookhaven National Lab, where he was, and he was also a Fulbright Scholar. He's a Fellow of the American Association of the Advancement of Science and the American Physical Society. In 2020, he was named a University Distinguished Scholar.

May we now please see a video of Dr. Lisa.

[VIDEO PRESENTATION]

Dr. Bellamkonda:

Congratulations, Dr. Lisa. Would you like to share a few thoughts please?

Dr. Lisa:

Sure. Thank you. Thanks to the Board of Trustees and university. I'm very honored by this title.

It's been a pleasure to be at Ohio State. I bring international research from national labs, from international labs to Ohio State. We're working at scales 100,000 times smaller than a single atom, at very high energies, as was said. And this leads to new phenomenon never anticipated before. And there have been three discoveries — which I won't go into the details on — made here at Ohio State by students at Ohio State.

As I guess the video said, presenting very complex physical systems to bright young minds really can lead to surprising and fascinating results. It's been a pleasure to work with the students here. I'm always — well, I used to be very surprised by what they can do, and now I am no longer surprised. These young students, then, are leading to basically the intellectual infrastructure of our country. They enter the workforce with skills that they really could get nowhere else. I'll sort of echo the words said before that the size of this university allows me to access other scientific departments, the engineering department to promote my scientific research. And the support of the faculty has been tremendous in terms of sharing knowledge from atomic physics, quantum optics, etcetera, to sort of expand my own research. I'd say the collaborative culture of OSU is largely unique. I talked to colleagues at other universities, and this is not ubiquitous. It's something that is special here, and it's a culture that we strive for. I've noticed this, that we strive for this. It leads to excellence and sort of builds on itself, and that's something valuable that we need to keep in mind as we move forward.

The teaching aspect here is also very important. I found the culture very supportive of teaching. Teaching is a passion of mine. I was able to write a textbook on the physics of sports, as a matter of fact, and this actually has been quite popular. And I find that the passion for teaching is also reflected among my colleagues. Once again, this leads to a culture that supports instruction of our young people. I found Ohio State a fantastic place to work and unique place to develop the science and education I've been able to participate in. So, thank you.

Dr. Bellamkonda:

Thank you so much. You're an important part of creating that culture. Thank you.

Finally, it is my pleasure to introduce you to Distinguished University Professor, Dr. Phillip Popovich.

Dr. Phillip Popovich has conducted more than 20 years of groundbreaking research at Ohio State, leading to significant discoveries, including the crucial role of immune cells in regulating spinal-cord injury and repair processes.

Dr. Popovich serves as the chair of the Department of Neuroscience in the College of Medicine as well as the executive director of the Belford Center for Spinal Cord Injury and the director for the Center for Brain and Spinal Cord Repair. Many of you also know him as one of our faculty public members who offers his valuable perspectives and expertise this board.

Throughout his career, he has published more than 160 peer reviewed papers and has secured more than \$90 million in research funding. In recognition of his exceptional research achievements, Dr. Popovich has been honored with the university's Distinguished Scholar award in 2018. In addition to research, Dr.

Popovich has also demonstrated excellence in teaching, mentorship and service. Throughout his tenure, he has mentored more than 140 students, postdoctoral researchers and fellow faculty members. Dr Popovich has a long record of service to Ohio State and his broader field, serving on more than 60 Ohio State committees and over 35 national or international organizations.

May we please now see the video of Dr. Popovich.

[VIDEO PRESENTATION]

Dr. Bellamkonda:

Thank you so much. Would you like to share a few words, Dr. Popovich?

Dr. Popovich:

Sure. Thank you very much. Given the video and your comments, I'll be brief.

Even though I'm being honored with this award today, I think it's important to acknowledge that that my professional accomplishments were made possible because of Ohio State, to the many resources and investments they've made in my lab and in me in particular, but also to the exceptional trainees, colleagues and friends whose collaboration makes this really complex work that we do engaging and rewarding, and a lot of fun to do.

One of the advantages of being an academic scientist is being able to travel the world, and I've been fortunate to do that. I've given hundreds of lectures across the world and have visited many institutions that you often see in our aspirational list of places that we'd like to be like. And I can tell you that none of them surpass Ohio State in terms of quality of faculty, trainees and resources. So, I'm truly honored and proud to be part of this institution. And I again thank the board and my colleagues for nominating me and bestowing me with this honor.

Dr. Bellamkonda:

As your chief academic officer, I also want to convey my thanks to this board. We have incredible faculty, and the board and your focus on academic excellence is an asset to this university, and it gives me pleasure to support our faculty.

May I, at this time, invite Chairman Zeiger and President Carter to please step forward so we can present our faculty with some medallions?

[PRESENTATION OF MEDALLIONS]

Mr. Zeiger:

Wow.

Our board is very committed to academic excellence, and we've seen just an extraordinary display of Ohio State's greatest this morning, and we know there are many other faculty members who are following the same path. So, thank you for the commitment you've made to the university. We are so pleased to honor you for what has just been a tremendous contribution to the university and to the academic world. So, thank you so much.

I'd be remiss if we didn't say also a special thank you to Dr. Popovich, our friend. He has served with distinction as an advisor to, and participant in, a number of our university Board of Trustees committees. He is a respected voice who speaks on behalf of the faculty and gives us a perspective that is unique and important. So, Phil, thank you for that.

Dr. Popovich:

Thank you.

APPROVAL OF MINUTES

Mr. Zeiger:

Our next order of business this morning is the approval of the minutes from our May meeting of the Board of Trustees. They have been distributed to the trustees. Are there any additions or corrections to those minutes?

Hearing none, the minutes will be approved as distributed. (*Minutes were approved.*)

PRESIDENT'S REPORT

Mr. Zeiger:

I now invite President Carter to update us on the developments and give us his report. Ted?

Mr. Carter:

Thank you, Mr. Chairman. And I want to add my congratulations to our Distinguished University Professors. And, yes — you do not have to stay for the rest of the meetings. We've held you hostage enough already, so if you do want to depart — or if you do want to stay — you're welcome.

I want to join the chairman in welcoming our two new board members: Trustee Pat Tiberi and our new undergraduate student trustee, Patrick Arp. We are fortunate to be led by a board that cares about our mission and continually challenges us to think big and bold.

Trustee Tiberi couldn't be here today, but to him and Trustee Arp, I would say that we appreciate your service, and I look forward to working closely with you to build a strong future for Ohio State.

We have had a busy summer since this board last met. Of course, the highlight was a few weeks ago when we celebrated the Class of 2025 during our summer commencement ceremony. We awarded 1,769 degrees and certificates that day to the future leaders of Ohio.

I am proud to say that the total number of living Buckeye alumni is now over 629,000. 629,000. That is an incredible network of leaders all around the world who represent the collective power of an Ohio State education.

As we send one class of graduates out into the world, we are excited to welcome the newest cohort of Buckeyes. As you all know, we are six days from the start of the fall semester, and I'm already feeling the energy and excitement as students and faculty return to campus. In fact, today is the first of the move-in days — the biggest move-in day. Forty-five hundred students moving in on campus just today.

As I've said to our university community, last year was an incredible year for us, in terms of student enrollment, success in the classroom, record research activity, record philanthropy and of course our historic run to the national championship. But I have every reason to believe we are going to raise the bar even higher this year.

I look at the quality of our faculty — which was just on display — the talents of our students, the partnerships we have across the community, the opportunities we have to invest in ourselves, and I am as optimistic as I have ever been about Ohio State's future.

So, we are excited to get the fall semester underway and continue our pursuit of excellence.

And when we say we want to compete with the best in everything we do, we mean it. We're looking forward to hosting the No. 1-ranked team in the country at the Horseshoe next week.

Maybe the most significant announcement we made this summer was the launch of Ohio State's new AI Fluency initiative. This is an effort to make sure every Ohio State student, beginning with the Class of 2029, is fluent in artificial intelligence, or AI, when they graduate.

This isn't limited to computer science and technology students; we will integrate AI into every program of study, whether it's agriculture, health care, the arts or accounting. That's because we recognize that AI is transforming just about every part of our lives. We want our students to be ready.

Our goal isn't to teach students how to use ChatGPT, it's about equipping students with the skills they need to use this technology to do good. And it's about preparing a tech-ready workforce for Ohio.

I just read a story that said 57 million people in this country are interested in learning AI, but higher education is only meeting a tiny fraction of that demand. I am proud that Ohio State is out in front.

Our teams have been working hard to implement the AI Fluency initiative in preparation for the fall semester. All undergraduates will be required to participate in a General Education Launch Seminar and GenAI workshops that will be integrated into the First Year Success series.

A new “Unlocking Generative AI” course will also be available to students in all majors. Students in the course will learn skills to interact with AI creatively and responsibly while exploring AI’s impact on society.

I want to thank Provost Bellamkonda, who has worked closely with our academic leadership to successfully move this effort forward. This work is key to our vision to define the future of higher education at Ohio State, and we expect that, ultimately, AI will touch almost every aspect of campus life.

We have made several new appointments, by the way, on our senior leadership team. On August 1, we welcomed Rob Lowden as our new vice president and chief information officer. Rob comes to us from Indiana University, where he served for 20 years, and we are pleased to have attracted someone with his experience and expertise to our university. I know he’s going to bring big thinking to our work in the technology space.

We also shared the bittersweet news that Elizabeth Parkinson has decided to retire as senior vice president for marketing and communications, effective next March. Elizabeth has capably led our marketing and communications teams for the past four years, and she has graciously given us a runway to prepare for the transition.

Beginning September 1, Mike Eicher will become senior vice president for external affairs and will assume leadership of marketing, as well as our government relations team, in addition to continuing to lead advancement and alumni relations. Senior Vice President for Administration and Planning Chris Kabourek will also become a senior advisor to me and oversee our communications team. I thank both Mike and Chris for taking on these expanded leadership roles.

We are also welcoming a familiar face back to campus — as you can see on the screen. President Emeritus E. Gordon Gee is returning to Ohio State for a one-year residency to consult on academic initiatives. President Emeritus Gee brings significant experience from his many years of leadership at Ohio State and across higher education, and I know we will benefit from his perspectives.

The last time we were together, I discussed our ongoing work to implement the provisions of Senate Bill 1, most of which took effect on June 27. It has been no small task to bring us into compliance with the legislation under a compressed timeline, and I want to again recognize Provost Bellamkonda, Anne Garcia and Stacy Rastauskas for their leadership.

As planned, we have launched a centralized website that covers the full details related to SB 1 and implementation guidance for our university community. We are also in regular communication with faculty and others across our campus as we prepare for a new academic year with the law in place. I’m pleased with our work and our continued commitment to providing all students, faculty and staff with the support they need to successfully learn, teach and do life-saving research.

I’ll conclude my report by saying that we have been hard at work building out the details of our Education for Citizenship 2035 strategic plan. I am grateful to this board and our entire campus community for the inputs and ideas they’ve shared with me about Ohio State’s future. And I am excited to share more details as our campus comes back together this fall.

I have said that I believe the future of higher education will run through America's great land-grant universities. And I think Americans are looking to places like Ohio State to lead the way forward. I've seen that recently as I have had opportunities to participate on *Face the Nation* and join the NCAA Board of Governors. Ohio State is driving the conversation forward, and we are very excited to keep that conversation going. There's more to come, very soon.

Mr. Chairman, that concludes my report. Thank you all.

Mr. Zeiger:

Thank you, President Carter.

An institution as large and prominent as Ohio State presents a wide array of pressing matters for our president to deal with on a daily basis. We've learned that it takes a leader who is also an optimist to recognize the abundance of opportunities these challenges present — opportunities in student academics, research, patient care and outreach throughout our state and beyond.

President Carter, the board continues to be impressed by your ability, with the help of your team, to manage the day-to-day complexities of the university while also developing, and now beginning to implement, a plan to enhance Ohio State's unique strengths and position. The board feels a momentum you are generating — changes that will enhance student preparation and academic excellence, grow our already tremendous research portfolio and set the standard for top-tier patient care. We are confident this momentum will continue and gain speed over the next year, benefiting every student and inspiring all who love Ohio State.

You are a fine ambassador to our community and to every constituency of this university. You connect well with students, faculty, staff, alumni and our partners on the Columbus campus, on our regional campuses, and with the leaders and students and citizens of our state.

It goes without saying that the board is deeply appreciative of the collaborative working relationship we have enjoyed with you. Without question, the alignment we have built and maintained over the past 20 months provides us an outstanding foundation for the university's future.

We are grateful for your leadership and your partnership, and we are excited that the future holds great things for Ohio State under your leadership.

CONSENT AGENDA

Mr. Zeiger:

We will now move to our consent agenda, the final item of business this morning.

I think it's important that the public understand that there are 35 items on this consent agenda list, but all of them have been reviewed by our committees, which have met on a regular basis since our last public meeting.

And I hold in my hand the materials that have resulted from these deliberations. For those who are listening but not seeing, this is about a four-inch thick set of resolutions for today, which reflect literally hours and hours and hours of not only administrative time, but time of this board.

Among these various proposals for consideration today are: measures that will approve the university's operating and capital budgets, which are reviewed in great detail by our board; proposals ratifying the policies and procedures for patient care and patient experience at the Wexner Medical Center; and some cleanup, adjusting some of the membership of our committees and some of the authority of our committees.

In addition to these items that have been thoroughly reviewed by our committees, we also have resolutions in memoriam, and we have two hand-carried resolutions that we will deal with this morning. The two hand carried resolutions — one on the board's assessment of President Carter's performance during fiscal year '25 and the related compensation adjustments, and the other identifying presidential goals for fiscal year '26 that the board has set — these both will be part of the materials that will be presented for action on the consent agenda. Copies of the hand-carried items are available from our media relations team for the public.

Two of the resolutions we deal with this morning implement the requirements of newly passed Senate Bill 1. One of those complies with the legislative mandate that we limit the voting privileges of our student trustees. The board has been and continues to be clear that we believe our student trustees add unique value and are important voices, and frankly, we're disappointed that they will not be voting members going forward. While the university will honor this legislative change, our trustees continue to believe that we have outstanding student trustees, both currently and in the past, and will remain most appreciative of their views as we have our committee meetings in which they will participate fully.

The second resolution this morning implements other provisions of Senate Bill 1. Those documents implementing those provisions reflect just a tremendous amount of work, commitment and focus by many across this university, since as President Carter mentioned, that law went into effect on June 27. On behalf of the trustees, I want to express appreciation to everyone who worked in this major undertaking, particularly since the approach was one of collaboration between diverse groups on this campus — students, faculty and administration all were in participation.

There are significant changes in those provisions that we implement today, but we need to be very, very clear on one fundamental point: These changes have not and will not alter the mission of the university. Ohio State is and will steadfastly remain committed to academic freedom, open inquiry, intellectual diversity and rigorous academic conversation and debate — just as it has been since its founding.

RESOLUTIONS IN MEMORIAM

Resolution No. 2026-15

CAROL A. BAKER

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death of Carol A. Baker, Professor Emeritus in the College of Nursing, on April 24, 2025. She was 88 years old.

Professor Baker received her BSN (1958) and MSN (1972) from The Ohio State University, and she earned her PhD from University of Illinois. Professor Baker became a Professor and Lecturer in 1972 until she retired in 1995 with emeritus status. She was a trailblazer as one of the first nursing faculty to hold a joint appointment at the College of Nursing and the Arthur G. James Cancer Hospital. She loved teaching students and staff nurses how to implement research into practice.

Professor Baker was a very active alumna of The Ohio State University and the College of Nursing, having served as President of the College of Nursing's Alumni Association Board for many years and dedicating time to raise money for student scholarships. She was part of a group of nursing alumni leaders — many of whom had been presidents of the alumni society — who saw a need for nursing student scholarships. They set an ambitious goal of raising \$1 million for scholarships by the College of Nursing's centennial year in 2014. They achieved that goal by organizing letter writing campaigns to nursing alumni, several golf outings, a chocolate fantasy dessert event and a wine tasting.

After retirement, Professor Baker learned how to play golf and discovered a hidden passion for downhill skiing, joining the Columbus and Cleveland Ski Clubs. She enjoyed both domestic and foreign travel with her husband and close friends. She became an avid gardener and always said to herself, "gardening is taking care of things. That's what nurses do."

Food carried special significance in Carol's life, both during her career and in her volunteerism. She focused on teaching her patients the importance of nutrition and their overall health. She loved caring for and providing service to others, which she continued after retirement as she coordinated and served "Monday Meals" to Friends of the Homeless, a support mission of First Community Church. She credited her organizational skills — attributes learned from teaching — for being able to feed so many people every Monday.

When Professor Baker was asked what she thought her greatest legacy will be, she answered that it was her love for nursing and her enthusiasm for the profession.

On behalf of the entire Ohio State community, the Board of Trustees expresses to the family and loved ones of Professor Carol A. Baker its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

ROBERT A. BUERKI

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow upon the passing on June 7, 2025, of Robert A. Buerki, PhD, Professor Emeritus in the College of Pharmacy.

Professor Buerki received his BS in pharmacy from the St. Louis College of Pharmacy in 1963 and his MS in social studies of pharmacy in 1967 from the University of Wisconsin. He received his PhD in adult education and educational development, with a minor in history of science, in 1972 from The Ohio State University and his MA in public history in 1988 from Wright State University. A member of the faculty of The Ohio State University College of Pharmacy Division of Pharmacy Practice and Science since 1965, Dr. Buerki retired in June 2011. As Professor Emeritus, he continued to teach the history of pharmacy and professional ethics on a part-time basis. He served as Secretary-Treasurer, Chairman-Elect and Chairman of the American Association of Colleges of Pharmacy Section of Continuing Professional Education from 1970-1979; Secretary-Treasurer, Vice President and President of Rho Chi Pharmacy Honor Society from 1967-1978; and as Historian for both of these organizations. He also served as President-Elect, President and Secretary of the American Institute of the History of Pharmacy from 1981-1985.

During his 46-year career, Dr. Buerki authored over 80 articles, book chapters and books on various aspects of professional ethics and the history of pharmaceutical education. He received many awards, including the National Rho Chi Society Distinguished Service Award in 1972 and 1978, the Certificate of Commendation from the Academy of the History of Pharmacy in 1987 and the American Association of Colleges of Pharmacy Section of Continuing Professional Education's William L. Blockstein Award for sustained contributions to continuing pharmaceutical education in 2000. Dr. Buerki was inducted into the International Academy of the History of Pharmacy (AIHP) in 2003, received the AIHP's Edward Kremers Award for distinguished pharmaco-historical writing by an American in 2004 and received the Edmund D. Pellegrino Medal for his contributions to health care ethics in 2006.

On behalf of the university community, the Board of Trustees expresses to the family and loved ones of Professor Emeritus Robert Buerki its deepest sympathy for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt appreciation.

KONRAD DABROWSKI

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death of Konrad Dabrowski, Professor in the College of Food, Agricultural, and Environmental Sciences School of Environment and Natural Resources, on June 26, 2025.

Professor Dabrowski joined the faculty in 1989 and served for 36 years with distinction until 2025. Dr. Dabrowski earned his MS and PhD from Agriculture University, Olsztyn, Poland, and his DSc from Agricultural University, Szczecin, Poland. He focused his exemplary scholarly career on aquaculture and fish physiology. Recognized as a foundational figure in the field of aquaculture, Dr. Dabrowski made an indelible mark, becoming an internationally recognized expert in this field. His work sought to advance and broaden the understanding of linkages between nutrition and genetics, primarily in freshwater fish.

Professor Dabrowski has made a lasting scholarly impact on improvements in aquaculture and fish production in controlled environments. Dr. Dabrowski led international collaborations in Southeast Asia, Africa, the Middle East and Europe

to advance the understanding of the biological value of fish diet formulations and reproduction, the role of nutrition of early life stages of aquaculture species, and their growth and survival.

Dr. Dabrowski held two patents — one on dietary formulations and one on methods of producing chimeric fish. He served the field of aquaculture and fish physiology generously as an active member of regional, national and international scientific and professional organizations and served on the editorial boards of more than 10 scientific journals. He was the author of more than 390 peer-reviewed publications, and his research shaped global thinking in fisheries science. Over 21,000 citations were credited to his work.

He expanded learning and development for both undergraduate and graduate students through exemplary research, guest lectures and teaching. He mentored generations of undergraduate and graduate students, Fulbright Scholars and visiting scholars from around the world. As an internationally recognized expert, he traveled extensively to present his research, teach, learn new methods and build scientific collaborations.

He facilitated academic and professional growth among students with enduring influence to study-controlled reproduction, early life history, maturation, sex reversal, and gynogenesis of several fish species. He encouraged student engagement in research and outreach communications, including presenting their work at Aquaculture America, and many of his mentees have gone on to careers in academia and government agencies and carry this work forward.

On behalf of the university community, the Board of Trustees expresses to the family and loved ones of Professor Konrad Dabrowski its deepest sympathy for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

MELVIN N. GREENBALL

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on March 27, 2025, of Melvin N. Greenball, Professor Emeritus in the Department of Accounting Management Information Systems in Fisher College of Business. He was 87 years old.

Dr. Greenball received his BS with distinction in accounting and economics from Indiana University in 1958. He went on to earn an MBA with distinction in 1961 from the University of Michigan and his PhD from the University of Chicago in the fields of mathematical methods and computers, economics and accounting in 1966. He passed his CPA exam in Indiana in 1958 and in Ohio in 1987.

His first role in accounting was as an Auditor at Arthur Anderson from 1961-1962. After graduating with his PhD from the University of Chicago, he served as Assistant Professor of business administration at the University of California, Berkeley from 1966-1968.

In 1968, he joined The Ohio State University and became a Professor at the then-College of Administrative Science until 1982. With a brief break from 1982-1986, he would return to the school, now called the College of Business, in 1987. This

began his long, storied career as Professor of Accounting at Ohio State that would last until retirement.

Dr. Greenball taught a wide variety of classes, from undergraduate studies in personal individual taxation to macroeconomics. His course offerings included accounting theory and theory of finance seminars and workshops. One of Professor Greenball's unique innovations was his scientific and scholarly approach to teaching classical accounting theories of valuation and income measurement. He designed a set of unifying examples, which helped students develop intuition about the costs and benefits of the various theories. He was always happy to preside over dissertations of PhD candidates seeking to learn from him. Dedicated to his field, Professor Greenball could be found sharing wisdom on radio and television programs as well as consulting.

While he worked hard to be an excellent teacher, he never stopped learning or engaging in vigorous research. This is evidenced by his published texts and articles featured in publications such as the Journal of Accounting Research, Empirical Research in Accounting and others.

When Dr. Greenball was not teaching or writing, he was reviewing the work of others in his field. A theorist at heart, Professor Greenball examined and eloquently spoke about his proposal of a "flat tax system" based on his research on the disparities of tax rates based on income and marital status. This innovative thinking, combined with his love for the field, earned him numerous accolades throughout his career.

Perhaps the greatest compliment is that Dr. Greenball was known as a generous and conscientious instructor who managed to impart his passion for the science of accounting to all of his students. He was granted faculty emeritus status effective April 1, 1997.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Melvin N. Greenball its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

JOHN F. GRIMES

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 16, 2025, of John F. Grimes, Associate Professor Emeritus with The Ohio State University in the College of Food, Agricultural, and Environmental Sciences (CFAES).

Mr. Grimes began working for Ohio State University Extension in Brown County in March 1986 as an Extension Associate focusing on agriculture. He became the county Extension Agent, focusing on agriculture, in Adams and Brown counties as of January 1990. From January 1994 to mid-February 1998, Mr. Grimes served as an agriculture Extension Agent in Brown County. He was promoted to Assistant Professor during this time. He served as the agriculture and natural resources Extension Educator in Highland County from February 1998 through December 2010. Mr. Grimes then served as the Extension State Beef Coordinator and an Associate Professor from 2011 until his retirement on May 1, 2019.

Mr. Grimes was most recently recognized in 2025 as an inductee into the Animal Science Hall of Fame by the CFAES Department of Animal Sciences at Ohio State for his many years of leadership, research and service to Ohio's beef industry. He received the Industry Excellence Award from the Ohio Cattlemen's Association in 2022 and the Ohio Angus Association's Distinguished Service Award in 2015.

Mr. Grimes was known as an accomplished cattleman, as well as a mentor and a servant leader through his work in Extension and his contributions to many industry organizations. He held several leadership roles in the Ohio Cattlemen's Association, Ohio Beef Council, Ohio Angus Association, National Cattlemen's Beef Association, American Angus Association (board of directors member) and the Beef Improvement Federation. He also chaired the boards of Angus Genetics Inc. and Certified Angus Beef.

Mr. Grimes authored numerous educational publications and videos, and presented programs for beef producers locally and nationally, as well as his colleagues. He was well known for combining academic research and practical knowledge. He provided leadership on the Ohio State University Extension beef team, which provided research, programming and materials for the industry.

His research on early weaning of beef calves was recognized nationally and helped to inform producers nationwide with results of his study presented at meetings of the National Association of County Agricultural Agents, with cattlemen's organizations and in the Journal of Extension. He also conducted research on agronomic crop production, wrote beef resource and livestock judging educational materials for youth throughout the state, and presented educational clinics that addressed a variety of beef production and showmanship topics in multiple Ohio counties and several states.

Mr. Grimes earned his Bachelor's degree in animal science in 1983, and his Master's degree in animal science in 1988, both at The Ohio State University. After his college graduation, before joining Extension, Mr. Grimes returned home and founded Maplecrest Farms, a purebred Angus seedstock operation still in business today.

On behalf of the university community, the Board of Trustees expresses to the family and loved ones of John F. Grimes its deepest sympathy for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees, and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

LOIS ANN HUNGATE

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 12, 2025, of Lois Ann Hungate, Professor Emeritus in the Department of Agricultural, Environmental, and Development Economics in the College of Food, Agricultural, and Environmental Sciences. She was 95.

Professor Hungate grew up on a vegetable farm and then received her Bachelor's degree, Master's degree and PhD from The Ohio State University. For 31 years, she taught at Ohio State, retiring as Associate Professor of Agricultural Economics. Lois was a member of the American Marketing Association and the American Agricultural Economics Association. She also served as a member of Ohio State's

American Agricultural Economics Club for several years and was a 10-year 4-H member.

Professor Hungate had a 100% extension appointment, working closely with food retail management teams during a time when many small grocers needed her expertise. The food retailers she worked with were able to improve the profitability of their stores and to grow their stores because of her extension education. She hosted a weekly radio show at Ohio State on food economics and was a co-author of a book named Food and Economics. She researched and wrote many Extension publications on key topics such as food marketing, consumer demand for different types of retail, and food price inflation.

Members of her department remember Professor Hungate as a wonderful colleague who was always ready to offer a young faculty member advice. She was the only female faculty member for many years and may have been the first woman faculty member in the department. She was a lovely soul who was fervent in her passion for Extension, endowing a graduate fellowship to provide ongoing support for graduate students in extension education.

Professor Hungate took a three-month sabbatical with Ohio State at the University of Hawaii (Oahu). That passion for travel and discovery continued through her life, and she traveled all over the world with the Ohio State Alumni Association. In retirement, she and her husband traveled extensively — including frequent bookings for transit on commercial ships — and shared tales and wisdom about their travels with others.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Lois Ann Hungate its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

ANN LILLY

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 4, 2025, of Ann Lilly, Professor Emeritus in the Department of Dance in the College of Arts and Sciences. She was 95.

After graduating from West Virginia University, Ann accepted a teaching position at Marion-Franklin High School in Columbus. She rented a house on Beck Street in the early days of the German Village restoration movement, unknowingly landing across from a vacant lot that, within days, would become the site of a carnival. She spent the first months of her Columbus life urging her family not to visit, for fear they would take her back to West Virginia if they saw the camp of carnival employees she was now calling neighbors.

Instead, Ann met the moment — and made a life.

Encouraged to apply for a position at The Ohio State University, her experience as a swimming coach was an unexpected match for the needs of the synchronized swimming team. That was her first toe-dip into becoming a Buckeye, leading to decades of meaningful contributions, legendary tailgates and a Master of Arts degree in physical education in 1964. Her organizational strengths and calm authority led to her being recruited as stage manager for the very first dance

performance in Mershon Auditorium in 1960. Ann continued providing occasional support until the Dance Department was formalized in 1968, when she was appointed Assistant to the founding Chair, Helen Alkire.

For nearly two decades, Ann helped orchestrate the rise of what became one of the premier academic dance programs in the country — not from the spotlight, but from the wings, where she made everything run smoother and everyone feel steadier. She later served as Assistant Dean of Curriculum and Advising in the former College of the Arts, helping students navigate their way through Ohio State. Ann had a way of gently pointing out true north that felt like more like remembering than being told.

Two former deans began their tributes with the same sentence: “Most of all, I loved her laugh.” That may say more than any title — or tribute — ever could.

While Ann's professional world flourished, she also became a steward of German Village's restoration and preservation movement. She joined the German Village Commission, eventually serving as its long-time Chair. Ann's leadership extended beyond policy into placemaking. She was instrumental in creating the Grace Highfield Garden in Schiller Park and quietly funded the flower beds at the park entrance and the plantings around the Umbrella Girl fountain. Ann helped establish the nonprofit status of Friends of Schiller Park and led the organization through important milestones as its President. Her leadership style was quiet but unmistakable. The German Village Society honored her with the Frank Fetch Award, the Caretakers of a Legacy President's Award, and, in 2024, recognized her as a German Village Legend. The awards that seemed to tickle her most were the record-breaking run of “Best in Show” from the Garden Club for her stunning window boxes.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Ann Lilly its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family and loved ones as an expression of the board's heartfelt sympathy and appreciation.

STEVEN M. STILL

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death, on July 10, 2025, of Steven M. Still, Professor Emeritus in the Department of Horticulture and Crop Science in the College of Food, Agricultural, and Environmental Sciences. He was 80.

Professor Still received his BS in soils, an MS in agriculture education and a PhD in horticulture from the University of Illinois. As a Teaching and Research Assistant at University of Illinois, he noted the need for a better textbook, leading him to write the Manual of Herbaceous Ornamental Plants, which was adopted by over 100 other colleges and universities. He joined the faculty at Kansas State in 1974, and his research into utilizing hardwood bark in potting media transformed greenhouse practices worldwide. He joined the faculty at The Ohio State University in 1979, and he remained there throughout the rest of his 30-year professorial career.

In 1983, Dr. Still organized the first symposium dedicated to growing perennials, sponsored by Ohio State. Following this initial meeting, Steven met with growers

and, out of that meeting, the Perennial Plant Association (PPA) was formed. He remained its Executive Director until his retirement in 2017.

One year after joining the faculty at Ohio State, he was appointed as the inaugural Director of Chadwick Arboretum, developing the land into a premier facility to preserve trees, creating a living classroom for students in horticulture and other related areas, and a garden where all could relax and appreciate nature and plants. From this humble beginning, Chadwick Arboretum and Learning Gardens is now 60 acres of trees, shrubs, perennials and annuals. It also includes a 5,000 square foot garden dedicated to Dr. Still.

The Steven M. Still Perennial Garden was originally designed by renowned British designer Adrian Bloom and was dedicated in 2007. In 2024, the garden was completely redesigned and reinstalled in the original style but now includes updated cultivars, pathways and a patio for relaxation. Steven was able to attend the rededication in August 2024 with his family.

Dr. Still served on many boards including: President of the International Plant Propagator's Society and The American Horticultural Society, in addition to his work leading the PPA. He was an award-winning professor and received the Medal of Honor from the Garden Club of America, the LC Chadwick Education Award from the American Nursery and Landscape Association, and the Liberty Hyde Bailey Award from the American Horticultural Society. Trees have been planted in his honor in gardens and arboreta across the country.

Steven was a consummate gentleman, leading with actions, generosity and love for people, education and plants. He embodied all that is vital about horticulture and horticulture education — not just the plant itself, not just the student, but the nurturing of becoming, knowledge-sharing and community building. He inspired students, colleagues and gardeners to see beyond immediate tasks, to recognize the joy in discovery and the responsibility in stewardship. His passion for students, plants and education extended beyond the formal classroom with many memorable lessons taking place at the best public gardens, private landscapes leading production facilities around the state and across the country. His teaching and writing continue to guide professionals and hobbyists. The gardens he helped build survive as dynamic classrooms and tranquil spaces for thousands. His students now scatter worldwide, teaching and designing with the confidence and curiosity he instilled in them.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Steven M. Still its deepest sympathy for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

PRESIDENTIAL REVIEW AND COMPENSATION

Resolution No. 2026-16

Synopsis: Approval of changes to the president's base compensation and the issuance of a performance award to the president, is proposed.

WHEREAS it is best practice across higher education for a governing board to conduct an annual performance review of the university president; and

WHEREAS the Procedure for Setting and Reviewing Compensation for University Executives authorizes the chair of the Talent, Compensation and Governance Committee to review and approve the total compensation of the president, subject to ratification by the committee and the Board of Trustees; and

WHEREAS under the terms of President Carter's letter of offer, the president shall be entitled to annual increases in his base salary as determined by the Board of Trustees; and

WHEREAS under the terms of President Carter's letter of offer, the president shall be eligible for an annual performance award for achieving mutually agreed-upon performance measures; and

WHEREAS pursuant to its charter, the Talent, Compensation and Governance Committee has reviewed the performance of the president for Fiscal Year 2025 and believes that President Carter has demonstrated strong leadership and progress with regard to the performance goals set forth by the president and the Board of Trustees last year; and

WHEREAS the Talent, Compensation and Governance Committee has reviewed and recommends for approval the compensation changes set forth below:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves a base salary increase for the president of \$51,233, which amounts to 4.5% of his base salary; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves a performance award for the president of \$398,475 for Fiscal Year 2025.

(See Appendix X for background information, page XX)

APPROVAL OF FISCAL YEAR 2026 PRESIDENTIAL GOALS

Resolution No. 2026-17

Synopsis: Approval of the attached presidential goals for Fiscal Year 2026, is proposed.

WHEREAS under the terms of President Carter's letter of offer, each fiscal year, the president and the Board of Trustees will set forth the president's goals; and

WHEREAS in order to establish these goals, the president is submitting the attached for review and approval by the Board of Trustees; and

WHEREAS once approved by the Board of Trustees, the attached goals will serve as the basis to evaluate the president during his review period:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached goals, which focus on 1) Academic Excellence, 2) Enterprise Artificial Intelligence, 3) Transformative Research and Innovation, 4) Operations, 5) Healthcare and 6) Talent and Culture.

(See Appendix X for background information, page XX)

APPROVAL TO ESTABLISH A MASTER OF SYSTEMS ENGINEERING

Resolution No. 2026-18

IN THE COLLEGE OF ENGINEERING

Synopsis: Approval to establish a Master of Systems Engineering degree program in the College of Engineering is proposed.

WHEREAS the proposed Master of Systems Engineering is a professional program aimed at practicing engineers seeking to increase their systems engineering modeling, planning, and decision-making skills; and

WHEREAS the proposed program would be technically based and education on concepts, principles, tools, and methods to model and manage systems engineering projects and programs across engineering settings and disciplines; and

WHEREAS the target audience for the program is engineers in business, industry, healthcare, and government who have worked in the field and are responsible for modeling, designing and deploying complex systems and may be employed in the public or private sectors; and

WHEREAS the curriculum is a minimum of 30 semester credit hours, will be delivered completely online, has well-developed learning outcomes, includes 15 required credit hours, 12 credit hours of electives and a three-credit hour capstone course, with content offered by faculty in the College of Engineering and the John Glenn College of Public Affairs; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on March 19, 2025; and

WHEREAS the University Senate approved this proposal on April 17, 2025:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish a Master of Systems Engineering degree program in the College of Engineering.

(See Appendix X for background information, page XX)

FACULTY PERSONNEL ACTIONS

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the May 21, 2025, meeting of the board, including the following appointments, faculty awards, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: ROBERT BAKER
Title: Professor (The Phyllis and Richard Leet Endowed Chair in Chemistry)
College: Arts and Sciences
Term: August 15, 2025, through August 14, 2030

Name: GLEN BARBER
Title: Professor (The Klotz Chair in Cancer Research #2)
College: Medicine
Term: May 1, 2025, through June 30, 2029

Name: AMANDA BERRIAN
Title: Associate Professor (Dr. Tom Mack Endowed Chair in Global One Health)
College: College of Veterinary Medicine
Term: July 1, 2025, through June 30, 2030

Name: ARAVIND CHANDRASEKARAN
Title: Interim Dean (The John W. Berry, Sr. Chair in Business)
College: Fisher College of Business
Term: June 1, 2025, through June 30, 2027, or until a permanent dean is appointed

Name: WEI-LUN (HARRY) CHAO
Title: Associate Professor (College of Engineering Innovation Scholar)
College: Engineering
Term: August 15, 2025, through June 30, 2030

Name: DENNIS HIRSCH
Title: Professor (The Kara J. Trott Endowed Professorship in Law in honor of Prof. Lawrence Herman)
College: Law
Term: August 15, 2025, through August 15, 2030

Name: YUHENG HU
Title: Associate Professor (Fisher College of Business Distinguished Associate Professor)
College: Fisher College of Business
Term: August 15, 2025, through August 14, 2028

Name: JEN-YI HUANG*
Title: Professor (The Dale A. Seiberling Professorship in Food Engineering)
College: Food, Agricultural, and Environmental Sciences
Term: January 1, 2026, through December 31, 2031

June 4 – August 20, 2025, Board of Trustees meetings

Name: KIM JORDAN
Title: Professor-Clinical (The Joseph S. Platt-Porter, Wright, Morris, & Arthur Professorship)
College: Law
Term: August 15, 2025, through August 15, 2030

Name: MARGARET KWOKA
Title: Professor (The Frank R. Strong Chair in Law)
College: Law
Term: August 15, 2025, through August 15, 2030

Name: GABRIEL LADE*
Title: Professor (The C. William Swank Chair in Rural and Urban Policy)
College: Food, Agricultural, and Environmental Sciences
Term: August 15, 2025, through August 14, 2030

Name: KRISTEN LINDQUIST*
Title: Professor (Robert K. and Dale J. Weary Chair in Social Psychology)
College: Arts and Sciences
Term: August 15, 2025, through June 30, 2030

Name: GREGORY NIXON
Title: Professor-Clinical (The Vision Service Plan (VSP) Chair for the Advancement of Professional Practice)
College: Optometry
Term: June 1, 2025, through June 30, 2026

Name: MASAKI OSHIKAWA*
Title: Professor (Ohio Eminent Scholar in Condensed Matter Theory)
College: Arts and Sciences
Term: January 1, 2026, through June 30, 2030

Name: MARC SPINDELMAN
Title: Professor (The Heck-Faust Memorial Chair in Constitutional Law)
College: Law
Term: August 15, 2025, through August 15, 2030

Name: JOHN STAFFORD*
Title: Professor (The Charles Austin Doan Chair of Medicine Funded by the Charles Austin Doan Fund)
College: Medicine
Term: August 1, 2025, through June 30, 2029

Name: TODD STARKER
Title: Professor-Clinical (Charles W. Ebersold and Florence Whitcomb Ebersold Professorship)
College: Law
Term: August 15, 2025, through August 15, 2030

Name: YU SU
Title: Associate Professor (College of Engineering Innovation Scholar)
College: Engineering
Term: August 15, 2025, through June 30, 2030

Name: SHIGEO TAMIYA

June 4 – August 20, 2025, Board of Trustees meetings

Title: Associate Professor (The Dr. Frederick H. Davidorf Honorary Professorship Fund)
College: Medicine
Term: August 1, 2025, through June 30, 2029

Name: WEN TANG
Title: Associate Professor (Burghes Professorship in the College of Medicine)
College: Medicine
Term: August 1, 2025, through June 30, 2029

Name: JIN WANG
Title: Professor (Distinguished Professor of Engineering)
College: Engineering
Term: August 15, 2025, through June 30, 2030

Name: JENNIFER WOYACH
Title: Professor (The Bertha Bouroncle M.D. and Andrew Pereny Chair of Medicine)
College: Medicine
Term: July 1, 2025, through June 30, 2029

Reappointments

Name: GEORGIOS ANAGNOSTOU
Title: Professor (The Miltiadis Marinakis Endowed Professorship of Modern Greek Language and Culture)
College: Arts and Sciences
Term: July 1, 2025, through June 30, 2030

Name: MICHAEL BEVIS
Title: Professor (Ohio Eminent Scholar in Geodynamics)
College: Arts and Sciences
Term: June 1, 2022, through May 31, 2027

Name: STEVEN CLINTON
Title: Professor (The Robert A. and Martha O. Schoenlaub Cancer Research Chair)
College: Medicine
Term: July 1, 2025, through June 30, 2029

Name: SARAH COLE
Title: Professor (The Michael E. Mortiz Chair in Alternative Dispute Resolution)
College: Law
Term: June 1, 2025, through May 31, 2030

Name: VADIM FEDOROV
Title: Professor (Corrine Frick Research Chair in Heart Failure and Arrhythmia)
College: Medicine
Term: July 1, 2025, through June 30, 2029

Name: DATTA GAITONDE

June 4 – August 20, 2025, Board of Trustees meetings

Title: Professor (The John Glenn Endowed Chair for Technology and Space Exploration and Ohio Research Scholar in Advanced Propulsion System Integration)

College: Engineering

Term: July 1, 2025, through June 30, 2030

Name: B. SCOTT GAUDI

Title: Professor (The Thomas Jefferson Chair for Discovery and Space Exploration)

College: Arts and Sciences

Term: September 1, 2024, through August 31, 2029

Name: ANDREW GLASSMAN

Title: Professor and Chair (The Frank J. Kloenne Chair in Orthopedic Surgery)

College: Medicine

Term: July 1, 2025, through June 30, 2026

Name: SUSAN OLESIK

Title: Divisional Dean for Natural and Mathematical Sciences

College: Arts and Sciences

Term: July 1, 2025, through June 30, 2027

Name: LISA PINKERTON

Title: Associate Professor-Clinical (The Marie Clay Endowed Chair in Reading Recovery and Early Literacy)

College: Education and Human Ecology

Term: August 15, 2025, through August 14, 2030

Name: FRANK SCHWARTZ

Title: Professor (Ohio Eminent Scholar in Hydrogeology)

College: Arts and Sciences

Term: June 1, 2022, through May 31, 2027

Name: JAMI SHAH

Title: Professor (Honda Designated Professorship in Engineering Design for Manufacturing)

College: Engineering

Term: July 1, 2025, through June 30, 2028

Name: LU ZHANG

Title: Professor (John W. Galbreath Chair in Real Estate)

College: Fisher College of Business

Term: October 1, 2025, through August 14, 2030

*New Hire

University Faculty Awards

Name: BRUCE ACKLEY

Title: Lecturer (Provost's Award for Distinguished Teaching by a Lecturer)

College: Food, Agricultural, and Environmental Sciences

Name: LAURA BOUCHER

Title: Associate Professor-Clinical (Alumni Award for Distinguished Teaching)

College: Medicine

Name: KELLEN CALINGER-YOAK

Title: Assistant Professor-Clinical (Provost's Award for Distinguished Teaching by a Lecturer)

College: Arts and Sciences

Name: MEOW GOH

Title: Associate Professor (Alumni Award for Distinguished Teaching)

College: Arts and Sciences

Name: PETER HAHN

Title: Professor (Distinguished University Professor)

College: Arts and Sciences

Name: L. CAMILLE HÉBERT

Title: Professor (President and Provost's Award for Distinguished Faculty Service)

College: Law

Name: ANITA HOPPER

Title: Professor (Distinguished University Professor)

College: Arts and Sciences

Name: JEFFREY JOHNSTON

Title: Senior Lecturer (Provost's Award for Distinguished Teaching by a Lecturer)

College: Pharmacy

Name: SARA GOMBASH LAMPE

Title: Assistant Professor-Clinical (Alumni Award for Distinguished Teaching)

College: Medicine

Name: MITCHELL LERNER

Title: Professor (President and Provost's Award for Distinguished Faculty Service)

College: Arts and Sciences, Newark

Name: ANDY MAY

Title: Associate Professor (Alumni Award for Distinguished Teaching)

College: Engineering

Name: LISA NGUYEN

Title: Lecturer (Provost's Award for Distinguished Teaching by a Lecturer)

College: Arts and Sciences

Name: TANYA NOCERA

Title: Professor-Clinical (Alumni Award for Distinguished Teaching)

College: Engineering

Name: NIKOLE PATSON

Title: Professor (Alumni Award for Distinguished Teaching)

College: Arts and Sciences, Marion

Name: KRISTIN PAULUS

June 4 – August 20, 2025, Board of Trustees meetings

Title: Senior Lecturer (Provost's Award for Distinguished Teaching by a Lecturer)

College: Education and Human Ecology

Name: PHILLIP POPOVICH

Title: Professor and Chair (Distinguished University Professor)

College: Medicine

Name: COLLEEN SETTINERI

Title: Professor-Clinical (Alumni Award for Distinguished Teaching)

College: Law

Name: RUTH SMITH

Title: Assistant Professor-Clinical (Provost's Award for Distinguished Teaching by a Lecturer)

College: Arts and Sciences

Name: KRISTIN STOVER

Title: Assistant Professor-Clinical (Alumni Award for Distinguished Teaching)

College: Medicine

Name: SARA WATSON

Title: Associate Professor (President and Provost's Award for Distinguished Faculty Service)

College: Arts and Sciences

Name: LINDY WEAVER

Title: Associate Professor-Clinical (Alumni Award for Distinguished Teaching)

College: Medicine

Name: SHIRLEY YU

Title: Associate Professor (Alumni Award for Distinguished Teaching)

College: Education and Human Ecology

(See Appendix X for background information, page XX)

**ADOPTION OF REQUIRED POLICIES, RULES AND PLANS
PURSUANT TO OHIO SENATE BILL 1, THE ADVANCE OHIO HIGHER
EDUCATION ACT**

Resolution No. 2026-20

Synopsis: Adoption of policies and plans for which Board of Trustees approval is required under Ohio Senate Bill 1, the Advance Ohio Higher Education Act.

WHEREAS Ohio Senate Bill 1 (SB1), the Advance Higher Education Act, took effect on June 27, 2025; and

WHEREAS the university created an implementation committee to identify all applicable requirements in SB1, consult with key organizational constituencies about each such measure (including faculty, staff, and student representatives), and develop appropriate action steps to meet these requirements; and

WHEREAS SB1 requires the Board of Trustees to adopt a series of policies in accordance with statutory requirements, including those concerning diversity, equity, and inclusion (DEI), intellectual diversity, controversial beliefs, faculty annual reviews, post-tenure review, tenure, and retrenchment, and to submit those policies to the chancellor of higher education for review; and

WHEREAS SB1 further requires the Board of Trustees to identify a plan for developing and offering a course or courses on civic literacy, which shall be required for all students beginning with those graduating in the spring semester of the 2029-2030 academic year, and to submit that plan to the chancellor of higher education for approval; and

WHEREAS, to fulfill these requirements, the following policies, which are attached hereto, were revised in consultation with workgroups consisting of faculty, staff, and students from across the university:

- DEI, Intellectual Diversity, and Controversial Beliefs under the Advance Ohio Higher Education Act (as required by R.C. 3345.0217(B));
- Faculty Annual Review, Post-Tenure Review, and Reappointment (as required by R.C. 3345.452(B) and R.C. 3345.453(B)); and
- Faculty Appointments, Tenure, and Retrenchment (as required by R.C. 3345.454(B)); and

WHEREAS SB1 likewise required changes to Faculty Rules 3335-5-04, 3335-5-04.1, and 3335-5-04.4 to address new complaint processes and post-tenure review as set forth in these policies, and these changes were similarly developed in consultation with key university constituents, including Senate leadership, which are attached hereto; and

WHEREAS the university has likewise developed the American Civic Literacy Plan and Request for Approval for providing civic literacy courses pursuant to R.C. 3345.382(B), which is attached hereto; and

WHEREAS the Board supports each policy, rule, and plan developed to meet these requirements, and has an obligation to adopt these provisions directly and submit them to the chancellor of higher education:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the DEI, Intellectual Diversity, and Controversial Beliefs under the Advance Ohio Higher Education Act policy; the Faculty Annual Review, Post-Tenure Review, and Reappointment policy; the Faculty Appointments, Tenure, and Retrenchment policy; the revisions to Faculty Rules 3335-5-04, 3335-5-04.1, and 3335-5-04.5; and the American Civic Literacy Plan and Request for Approval, and directs the President to take all required steps to submit these policies, rules, and plan to the chancellor of higher education as required by law.

(See Appendix X for background information, page XX)

APPROVAL OF FISCAL YEAR 2026 CAPITAL INVESTMENT PLAN

Resolution No. 2026-21

Synopsis: Authorization and acceptance of the Capital Investment Plan for the fiscal year ending June 30, 2026, as proposed.

WHEREAS the university has presented the recommended capital expenditures for the fiscal year ending June 30, 2026; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that Capital Investment Plan for the fiscal year ending June 30, 2026, as described in the accompanying documents, be approved; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations must be submitted individually by the university for approval by the Board of Trustees, as provided for by Board policy.

(See Appendix X for background information, page XX)

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2026-22

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

BLANKENSHIP HALL UPGRADES
BRAIN AND SPINE HOSPITAL – LOWER-LEVEL RENOVATION
DOAN HALL – PET/CT REPLACEMENT
OUTPATIENT CARE EAST – CLINIC RENOVATIONS & RELOCATIONS

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION
CONTRACTS**

EAST HOSPITAL – CHILLER & COOLING TOWER REPLACEMENT
HERRICK DRIVE REBUILD
1922 CLUB
POLARIS MEP UPDATES
600 ACKERMAN – SPECIALTY PHARMACY EXPANSION

**APPROVAL TO INCREASE CONSTRUCTION CONTRACTS
TUNNEL REHABILITATION PHASE 1**

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Requested	
Blankenship Hall Upgrades	\$1.2M	\$1.2M	University funds
Brain and Spine Hospital – Lower-Level Renovation	\$0.3M	\$0.3M	Auxiliary funds
Doan Hall – PET/CT Replacement	\$0.4M	\$0.4M	Auxiliary funds
Outpatient Care East – Clinic Renovations & Relocations	\$1.1M	\$1.1M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
East Hospital – Chiller & Cooling Tower Replacement	\$1.2M	\$5.8M	\$7.0M	Auxiliary funds
Herrick Drive Rebuild	\$0.6M	\$3.4M	\$4.0M	University debt
1922 Club	\$0.2M	\$14.3M	\$14.5M	University debt Auxiliary funds
Polaris MEP Updates	\$0.8M	\$6.6M	\$7.4M	Auxiliary funds
600 Ackerman – Specialty Pharmacy Expansion	\$1.2M	\$14.0M	\$15.2M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
Tunnel Rehabilitation Phase 1	\$5.5M	\$5.5M	University debt University funds State funds Partner funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix X for background information, page XX)

**APPROVAL OF OHIO STATE ENERGY PARTNERS UTILITY SYSTEM
CAPITAL IMPROVEMENTS PLAN FOR FISCAL YEAR 2026**

Resolution No. 2026-23

Utility System Life-Cycle Renovation, Repair and Replacement Projects

Synopsis: Approval of the Ohio State Energy Partners LLC ("OSEP") utility system capital improvements plan ("OSEP CIP") for fiscal year 2026; authorization for OSEP to make such capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement").

WHEREAS the Agreement requires OSEP to annually submit an OSEP CIP for approval; and

WHEREAS the Board of Trustees approved an interim fiscal year 2026 OSEP CIP in May 2025, prior to the university's finalization of its capital investment plan for fiscal year 2026; and

WHEREAS the university has now finalized its capital investment plan for fiscal year 2026; and

WHEREAS the fiscal year 2026 OSEP CIP includes the requests for approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2025; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvement projects, including the construction schedules and supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS these utility system capital improvement projects will be delivered pursuant to the terms of the Agreement, including the schedules as detailed in the project approval requests; and

WHEREAS these capital expenditures for the approved OSEP CIP utility system projects will be added to the utility fee pursuant to the Agreement and any associated university directives; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the projects and the OSEP CIP alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the OSEP CIP for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance & Investment Committee has reviewed the OSEP CIP for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the fiscal year 2026 OSEP CIP; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes OSEP to proceed with these fiscal year 2026 capital improvements to the Utility System as outlined in the attached materials.

(See Appendix X for background information, page XX)

APPROVAL FOR DISPOSITION OF REAL PROPERTY

Resolution No. 2026-24

THAYER ROAD
BATH TOWNSHIP, ALLEN COUNTY, OHIO

Synopsis: Authorization to sell real property located along Thayer Road, Bath Township, Allen County, Ohio, is proposed.

WHEREAS The Ohio State University seeks to sell 5.369 acres along Thayer Road, Bath Township, Ohio, identified as Allen County parcel number 37-3500-02-001.000, to Allen County so they may improve and widen Thayer Road; and

WHEREAS the sale of this property corresponds with the strategic investment and divestment of land assets in support of the university's current and future needs; and

June 4 – August 20, 2025, Board of Trustees meetings

WHEREAS the administration has identified this site as excess and no longer aligning with current and future planned needs:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the sale of the aforementioned property upon terms and conditions deemed to be in the best interest of the university and at a sale price at or above the appraised value.

(See Appendix X for background information, page XX)

APPROVAL OF FISCAL YEAR 2026 OPERATING BUDGET

Resolution No. 2026-25

Synopsis: Approval of the Operating Budget for the Fiscal Year ending June 30, 2026, is proposed.

WHEREAS The State of Ohio Biennial Budget for State Fiscal Years 2026 and 2027, including funding levels for State institutions of higher education, has been signed into law; and

WHEREAS Tuition and mandatory fee levels for the Columbus and Regional Campuses for the Academic Year 2025-2026 were proposed at the May 21, 2025, Board of Trustees meeting; and

WHEREAS The Administration now recommends approval of the Fiscal Year 2026 Operating Budget for the University for the Fiscal Year ending June 30, 2026.

NOW THEREFORE

BE IT RESOLVED, That the University's Operating Budget for the Fiscal Year ending June 30, 2026, as described in the accompanying Fiscal Year 2026 Operating Budget Book for the Fiscal Year ending June 30, 2026, be approved with authorization for the President to make expenditures within the projected income.

(See Appendix X for background information, page XX)

APPOINTMENT TO THE SELF-INSURANCE BOARD

Resolution No. 2026-26

Synopsis: Appointment of a member to the Self-Insurance Board is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

June 4 – August 20, 2025, Board of Trustees meetings

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approve that the following individual be appointed as a member of the Self-Insurance Board effective September 1, 2025 for the term specified below:

Christopher A. Cray, term ending June 30, 2027

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

UNIVERSITY FOUNDATION REPORT

Resolution No. 2026-27

Synopsis: Approval of the University Foundation Report as of June 30, 2025, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of two (2) endowed chairs: the Dr. Harold "Hal" Miller and Betty J. Miller Endowed Chair in Organic Chemistry and Biochemistry and the Endowed Chair in Integrative Health; five (5) endowed professorships: the Honda Endowed Professorship in Artificial Intelligence in Mechanics and Manufacturing, the Dr. John M. McGregor Department of Neurosurgery Professorship, the Jeffrey Professorship in Children, Young Adult and Family Psychiatry, The Leon M. McCorkle Jr. Professorship in Commercial Law, and the Colleen McMahon Professorship in Music; two (2) professorship funds: The Ernestine R. Lowrie Professorship Fund in Thoracic Surgery and the Wayne Urban Endowed Professorship Fund; one (1) scholarship as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; and twenty-one (21) additional named endowed funds; (ii) the revision of twenty-six (26) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of June 30, 2025.

(See Appendix X for background information, page XX)

NAMING OF INTERNAL SPACES

Resolution No. 2026-28

IN UNIVERSITY HOSPITAL

Synopsis: Approval for the naming of internal spaces in the University Hospital located at 650 W. 10th Avenue is proposed.

WHEREAS The Ohio State University is taking a major step forward with the development of the new University Hospital that, combined with modern educational space, will enhance a unified Ohio State Wexner Medical Center campus; and

WHEREAS the Ohio State Wexner Medical Center campus provides leading-edge research, outstanding clinical training and world-class patient care; and

WHEREAS the following donors have provided significant contributions to the Wexner Medical Center and University Hospital; and

- Stan and Jodi Ross
- Dr. Mark Landon
- Dawson Fund
- Cindy and Larry Hilsheimer

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- Stanley D. and Joan H. Ross Neurosciences Critical Care Unit (Floor 14)
- Mark B. Landon, MD and Jane Landon Visitor Lounge (Floor 23 Visitor Lounge)
- Janet and Elden Thomas Sanctuary (Room 2075)
- Cindy and Larry Hilsheimer Chairman's Conference Room (Room 0075)

NAMING OF INTERNAL SPACES

Resolution No. 2026-29

IN THE RIFFE BUILDING

Synopsis: Approval for the naming of the 2nd floor pharmacy classroom (classroom A) and the student lounge in the Riffe Building, located at 496 W. 12th Ave, is proposed.

WHEREAS the College of Pharmacy is consistently ranked a top pharmacy school in the country, home to world-class faculty, dedicated students and innovative researchers working toward improving medications and medication-related health outcomes; and

WHEREAS the College of Pharmacy commits to providing students access to state-of-the-art facilities and spaces to promote learning; and

WHEREAS the donors listed below have provided significant contributions to the Riffe Building renovations; and

- Dr. Robert Weber and Mrs. Barbara Weber
- Mrs. Ann M. Klein and Mr. Barry E. Klein

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned spaces be named the following:

- Dr. Robert J. and Barbara B. Weber Classroom
- Ann & Barry Klein Family Student Lounge

NAMING OF INTERNAL SPACES

Resolution No. 2026-30

IN MASON HALL

Synopsis: Approval for the naming of internal spaces in Mason Hall, located at 250 W. Woodruff Avenue, is proposed.

WHEREAS Mason Hall is currently undergoing renovations to accommodate the growing and changing needs of Max M. Fisher College of Business students, reinforcing the university's commitment to being a preeminent business school that creates transformational ideas and leaders; and

WHEREAS Mason Hall includes state-of-the-art spaces for active learning and research to the benefit of students and faculty; and

WHEREAS the donors listed below have provided significant contributions to Fisher College of Business and are currently recognized with spaces affected by the renovation; and

- Nu Chapter Delta Sigma Pi Corporation
- Kathryn Esselburn
- Charles and Lynne Klatskin

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the spaces be named the following:

- Nu Chapter Delta Sigma Pi Corporation Room (room 133)
- Esselburn Breakout Room (room 140D)
- Neil M. Klatskin Conference Room and Neil M. Klatskin Collaborative and Learning Resource Corridor

NAMING OF INTERNAL SPACE

Resolution No. 2026-31

IN THE JAMES OUTPATIENT CARE

Synopsis: Approval for the naming of room 1234 in The Ohio State University Wexner Medical Center James Outpatient Care facility, located at 2121 Kenny Road, is proposed.

WHEREAS The James Outpatient Care facility provides convenient access to state-of-the-art health services for The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (OSUCCC – James) patients; and

WHEREAS the facility includes a variety of services supporting the OSUCCC – James program; and

WHEREAS Albert & Karen Sheridan and Stephen Sheridan have provided significant contributions to the OSUCCC – James and the James Outpatient Care facility; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal space be named the following:

- Generous gift from the Metzger/Sheridan Family Fund (Room 1234)

NAMING OF INNOVATION DISTRICT AT OHIO STATE

Resolution No. 2026-32

Synopsis: Approval for the administrative renaming of the university's innovation community, currently known as Carmenton, is proposed.

WHEREAS the administrative naming of the university's innovation community was approved on May 19, 2022; and

WHEREAS upon further consideration with stakeholders as plans for the district have evolved, a new name is recommended that provides brand clarity and accurately conveys the district's purpose; and

WHEREAS this change does not affect the names of streets approved on May 19, 2022; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Innovation District at Ohio State.

**NAMING OF THE WATERMAN – MULTISPECIES ANIMAL LEARNING
COMPLEX**

Resolution No. 2026-33

**IN THE COLLEGE OF FOOD, AGRICULTURAL, AND ENVIRONMENTAL
SCIENCES**

Synopsis: Approval for the naming of the Multispecies Animal Learning Complex, located at the northwest corner of Lane Avenue and Kenny Road, is proposed.

WHEREAS the new Multispecies Animal Learning Complex (MALC) is being constructed to meet the aims of the Waterman Agricultural and Natural Resources Laboratory to provide comprehensive agricultural education; and

WHEREAS the College of Food, Agricultural, and Environmental Sciences (CFAES) aims to maintain consistent nomenclature across Waterman Complex; and

WHEREAS CFAES recommends and Planning, Architecture and Real Estate reviewed this change; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Waterman—Multispecies Animal Learning Complex.

APPROVAL FOR A PERPETUAL GAS TRANSMISSION EASEMENT

Resolution No. 2026-34

IN THE WEXNER MEDICAL CENTER

Synopsis: Approval for the naming of the Powell outpatient care location (building #1046), located at 7171 Sawmill Parkway, is proposed.

WHEREAS the new Powell outpatient facility is part of the Wexner Medical Center's suburban outpatient care program, supporting growth in the region and excellence in academic health care; and

WHEREAS the facility will provide convenient access to comprehensive health care services to the Powell community; and

WHEREAS the Wexner Medical Center recommends and Planning, Architecture and Real Estate reviewed this change; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named Outpatient Care Powell.

NAMING OF COMMERCIAL VEHICLE INNOVATION LABORATORY

Resolution No. 2026-35

IN THE COLLEGE OF ENGINEERING

Synopsis: Approval for the administrative naming of the building located at 920 Kinner Road (building #1145) in the College of Engineering, is proposed.

WHEREAS the building being constructed at 920 Kinner Road will further the mission of the Center for Automotive Research; and

WHEREAS this facility name accurately reflects its purpose and current naming standards within the College of Engineering; and

WHEREAS the College of Engineering recommends and Planning, Architecture and Real Estate reviewed these changes; and

June 4 – August 20, 2025, Board of Trustees meetings

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Commercial Vehicle Innovation Laboratory.

AMENDMENT TO THE *BYLAWS OF THE BOARD OF TRUSTEES*

Resolution No. 2026-36

Synopsis: Amendment to the *Bylaws of the Board of Trustees* related to Ohio Senate Bill 1, the Advance Ohio Higher Education Act, and organizational changes to the Academic Affairs and Student Life Committee.

WHEREAS Ohio Senate Bill 1 (SB1), the Advance Higher Education Act, took effect on June 27, 2025; and

WHEREAS SB1 prohibits student trustees from serving as voting members on the full Board of Trustees and from attending Board executive sessions, but student trustees may continue to serve on Board committees, as their input and perspectives deepen the Board's understanding of the student experience; and

WHEREAS the university has reorganized research operations such that the Enterprise for Research, Innovation and Knowledge now reports to the Executive Vice President and Provost, such that all of these operations may be addressed by the Board's Academic Affairs and Student Life Committee, rather than in a separate Research, Innovation and Strategic Partnerships Committee; and

WHEREAS these developments require amending Board Bylaw 3335-1-02 to reflect the changes to student trustee authority and Board committee standing and authority:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached amendment to Board Bylaw 3335-1-02.

(See Appendix X for background information, page XX)

RATIFICATION OF COMMITTEE APPOINTMENTS FY2026

Resolution No. 2026-37

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for Fiscal Year 2026 are as follows:

Academic Affairs & Student Life:

Reginald A. Wilkinson, Chair
Elizabeth A. Harsh, Vice Chair
Elizabeth P. Kessler
Jeff M.S. Kaplan
Michael F. Kiggin
Bradley R. Kastan

Kara J. Trott

Patrick C. Arp

Phillip Popovich (faculty member)

Eric Bielefeld (faculty member)
Stefanie Sanford
John W. Zeiger (ex officio)

Athletics:

Gary R. Heminger, Chair
Michael F. Kiggin, Vice Chair
Elizabeth P. Kessler
Jeff M.S. Kaplan
Pierre Bigby
Bradley R. Kastan
George A. Skestos
Patrick C. Arp
John W. Zeiger (ex officio)

Finance & Investment:

Tomislav B. Mitevski, Chair
Pierre Bigby, Vice Chair
Gary R. Heminger
Michael F. Kiggin
George A. Skestos
Kendall C. Buchan
Amy Chronis
Kent M. Stahl
John W. Zeiger (ex officio)

Legal, Audit, Risk & Compliance:

Elizabeth P. Kessler, Chair
Bradley R. Kastan, Vice Chair
Michael F. Kiggin
Juan Jose Perez
Patrick C. Arp
Amy Chronis
John W. Zeiger (ex officio)

Finance Committee, Wexner Medical Center:

Stephen D. Steinour, Chair
John W. Zeiger
Tomislav B. Mitevski
Juan Jose Perez
Pierre Bigby
George A. Skestos

Master Planning & Facilities:

Juan Jose Perez, Chair
George A. Skestos, Vice Chair
Elizabeth A. Harsh
Reginald A. Wilkinson
Pierre Bigby
Bradley R. Kastan
Kendall C. Buchan
Robert H. Schottenstein
Keith Myers
John W. Zeiger (ex officio)

Talent, Compensation & Governance:

Jeff M.S. Kaplan, Chair
Elizabeth P. Kessler, Vice Chair
Gary R. Heminger
Reginald A. Wilkinson
Tomislav B. Mitevski
Juan Jose Perez
John W. Zeiger (ex officio)

Wexner Medical Center:

Leslie H. Wexner, Chair
Gary R. Heminger
Tomislav B. Mitevski
Juan Jose Perez
George A. Skestos
Kara J. Trott
Kendall C. Buchan
Robert H. Schottenstein
Stephen D. Steinour
Cindy Hilsheimer
Amy Chronis
Hiroyuki Fujita
John W. Zeiger (ex officio, voting)
Walter E. Carter Jr (ex officio, voting)
Ravi V. Bellamkonda (ex officio, voting)
Michael Papadakis (ex officio, voting)
John J. Warner (ex officio, voting)

Quality & Professional Affairs Committee, Wexner Medical Center:

Juan Jose Perez, Chair
George A. Skestos
Ravi V. Bellamkonda
Michael Papadakis
John J. Warner
Jay M. Anderson
Eric Bourekas
Carol R. Bradford
Stacy A. Brethauer

Amy Chronis
John J. Warner
Michael Papadakis

David E. Cohn
Scott A. Holliday
Kami J. Maddocks
Elizabeth Seely
Deana Sievert
Corrin Steinhauer
Andrew M. Thomas

Foundation Board Representative:

Pierre Bigby

Alumni Board Representative:

Elizabeth A. Harsh

BE IT FURTHER RESOLVED, That these appointments shall take effect at the adjournment of the meeting at which they are approved and remain in effect through the fiscal year ending June 30, 2026, or until they are superseded by a subsequent action of the board, whichever occurs first, so long as the persons appointed continue to be eligible to serve in such a capacity.

**THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER
CLINICAL QUALITY MANAGEMENT, PATIENT SAFETY AND PATIENT
EXPERIENCE PLAN**

Resolution No. 2026-38

**OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL
CENTER**

Synopsis: Approval of the annual review of the Clinical Quality Management, Patient Safety and Patient Experience Plan for FY26 for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital and Ohio State East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Clinical Quality Management, Patient Safety and Patient Experience Plan for FY26 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of the University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital and Ohio State East Hospital; and

WHEREAS the annual review of the Clinical Quality Management, Patient Safety and Patient Experience Plan for FY26 was approved by the Quality Leadership Council on May 28, 2025; and

WHEREAS the annual review of the Clinical Quality Management, Patient Safety and Patient Experience Plan for FY26 was approved by the University Hospitals Medical Staff Administrative Committee on July 9, 2025; and

WHEREAS on July 22, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the Clinical Quality Management, Patient Safety and Patient Experience Plan for FY26:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approve the Clinical Quality Management, Patient Safety and Patient Experience Plan for FY26 for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital and Ohio State East Hospital as outlined in the attached document.

(See Appendix X for background information, page XX)

**THE JAMES CANCER HOSPITAL QUALITY, SAFETY AND EXPERIENCE
COUNCIL PLAN**

Resolution No. 2026-39

**THE OHIO STATE COMPREHENSIVE CANCER CENTER
ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

Synopsis: Approval of the annual review of The James Quality, Safety and Experience Council Plan for FY26 for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James Quality, Safety and Experience Council Plan for FY26 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of The James; and

WHEREAS the annual review of The James Quality, Safety and Experience Council Plan for FY26 was approved by The James Quality, Patient Safety, and Reliability Committee on April 23, 2025; and

WHEREAS the annual review of The James Quality, Safety and Experience Council Plan for FY26 was approved by The James Medical Staff Administration Committee on May 16, 2025; and

WHEREAS on July 22, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of The James Quality, Safety and Experience Council Plan for FY26:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approve The James Quality, Safety and Experience Council Plan for FY26 as outlined in the attached document.

(See Appendix X for background information, page XX)

PLAN FOR PATIENT CARE SERVICES

Resolution No. 2026-40

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL CENTER

Synopsis: Approval of the annual review of the plan for patient care services for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital and The Ohio State University Wexner Medical Center East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the plan for inpatient and outpatient care services describes the integration of clinical departments and personnel who provide care and services to patients at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital and Ohio State East Hospital; and

WHEREAS the annual review of the plan for patient care services was approved by the University Hospital Medical Staff Administrative Committee on May 14, 2025; and

WHEREAS on June 24, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and Board of Trustees hereby approve the plan for patient care services for the Ohio State University Hospitals, including University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital and Ohio State East Hospital as outlined in the attached Plan for Patient Care Services.

(See Appendix X for background information, page XX)

PLAN FOR PATIENT CARE SERVICES

Resolution No. 2026-41

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER ARTHUR G. JAMES CANCER HOSPITAL AND

RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval of the annual review of the plan for patient care services for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James plan for patient care services describes the integration of clinical departments and personnel who provide care and services to patients at The James; and

WHEREAS the annual review of the plan for patient care services was approved by The James Medical Staff Administrative Committee on April 18, 2025; and

WHEREAS on June 24, 2025 the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approve the plan for patient care services for The James as outlined in the attached Plan for Patient Care Services.

(See Appendix X for background information, page XX)

**SCOPE OF CARE
THE OHIO STATE UNIVERSITY AMBULATORY SURGERY CENTER
OUTPATIENT CARE NEW ALBANY**

Resolution No. 2026-42

Synopsis: Approval of the annual review of the scope of patient care services for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the scope of care describes services related to elective outpatient procedures at The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany; and

WHEREAS ON June 24, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the scope of patient care services for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approve the scope of care for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany.

(See Appendix X for background information, page XX)

**SCOPE OF CARE
THE OHIO STATE UNIVERSITY AMBULATORY SURGERY CENTER
OUTPATIENT CARE DUBLIN**

Resolution No. 2026-43

Synopsis: Approval of the annual review of the scope of patient care services for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the scope of care describes services related to elective outpatient procedures at The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin; and

WHEREAS ON June 24, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the scope of patient care services for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approve the scope of care for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin.

(See Appendix X for background information, page XX)

PATIENT COMPLAINT AND GRIEVANCE MANAGEMENT

Resolution No. 2026-44

**OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL
CENTER**

Synopsis: Approval of the review of the Patient Complaint and Grievance Management policy for FY26 for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital and Ohio State East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

June 4 – August 20, 2025, Board of Trustees meetings

WHEREAS in order to promote patient satisfaction, the Wexner Medical Center is committed to resolving any patient complaints and grievances that may arise in a timely and effective manner, and as set forth in the attached Patient Complaint and Grievance Management policy; and

WHEREAS the review of the Patient Complaint and Grievance Management policy was approved by the Ohio State University Hospitals Medical Staff Administrative Committee on June 11, 2025; and

WHEREAS on June 24, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the Patient Complaint and Grievance Management policy, including the delegation of the responsibility for reviewing and resolving grievances to the Ohio State University Hospitals Grievance Committee:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approves the Patient Complaint and Grievance Management policy for the OSU Wexner Medical Center, including delegation of the responsibility for reviewing and resolving grievances to the Ohio State University Hospitals Grievance Committee.

(See Appendix X for background information, page XX)

PATIENT COMPLAINT AND GRIEVANCE MANAGEMENT

Resolution No. 2026-45

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER
THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval of the review of Patient Complaint and Grievance Management policy for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS in order to promote patient satisfaction, The James is committed to resolving any patient complaints and grievances that may arise in a timely and effective manner; and as set forth in the attached Patient Complaint and Grievance Management policy; and

WHEREAS the review of the Patient Complaint and Grievance Management policy was approved by The James Medical Staff Administrative Committee on June 20, 2025:

WHEREAS on June 24, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the Patient

June 4 – August 20, 2025, Board of Trustees meetings

Complaint and Grievance Management policy, including delegation of the responsibility for reviewing and resolving grievances to The James Grievance Committee:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approve the Patient Complaint and Grievance Management policy, including delegation of the responsibility for reviewing and resolving grievances to The James Grievance Committee.

(See Appendix X for background information, page XX)

**DIRECT PATIENT CARE SERVICES CONTRACTS AND
PATIENT IMPACT SERVICE CONTRACTS EVALUATION**

Resolution No. 2026-46

OHIO STATE UNIVERSITY HOSPITALS d/b/a OSU WEXNER MEDICAL
CENTER

Synopsis: Approval of the annual review of the direct patient care service contracts and patient impact service contracts for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital and Ohio State East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Ohio State University Hospitals direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital and Ohio State East Hospital; and

WHEREAS the annual review of these contracts was approved by the Ohio State University Hospital Medical Staff Administrative Committee on June 11, 2025; and

WHEREAS on June 24, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital and Ohio State East Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approve the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital and Ohio State East Hospital as

outlined in the attached University Hospitals Contracted Services Annual Evaluation Report.

(See Appendix X for background information, page XX)

**DIRECT PATIENT CARE SERVICES CONTRACTS AND
PATIENT IMPACT SERVICE CONTRACTS EVALUATION**

Resolution No. 2026-47

THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER
ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE

Synopsis: Approval of the annual review of the direct patient care services contracts and patient impact service contracts for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at The James; and

WHEREAS the annual review of these contracts was approved by The James Medical Staff Administrative Committee on June 20, 2025; and

WHEREAS on June 24, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approve the annual review of the direct patient care service contracts and patient impact service contracts for The James as outlined in the attached The James Contracted Services Annual Evaluation Report.

(See Appendix X for background information, page XX)

**CONTRACTED SERVICES THE OHIO STATE UNIVERSITY AMBULATORY
SURGERY CENTER OUTPATIENT CARE NEW ALBANY**

Resolution No. 2026-48

Synopsis: Approval of the annual review of the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the contracted services are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for the mission of The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany; and

WHEREAS on June 24, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approve the annual review of the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany.

(See Appendix X for background information, page XX)

**CONTRACTED SERVICES THE OHIO STATE UNIVERSITY AMBULATORY
SURGERY CENTER OUTPATIENT CARE DUBLIN**

Resolution No. 2026-49

Synopsis: Approval of the annual review of the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the contracted services are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for the mission of The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin; and

WHEREAS on June 24, 2025, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board and the Board of Trustees hereby approve the annual review of the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin.

(See Appendix X for background information, page XX)

Mr. Zeiger:

Given these consent agenda items, we will have two votes, each of which will be by roll call. First, we will vote on item No. 7 — Approval of the Fiscal Year 2026 Capital Investment Plan — and item No. 11, which is the Approval of the Fiscal Year 2026 Operating Budget.

Mr. Kaplan has been advised to abstain.

Upon the motion of Mr. Zeiger, seconded by Dr. Wilkinson, the Board of Trustees adopted the foregoing resolutions by unanimous roll-call vote, cast by the following trustees: Mr. Zeiger, Ms. Kessler, Mr. Heminger, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos and Ms. Trott. Mr. Kaplan abstained.

Ms. Eveland:

Motion carries.

Mr. Zeiger:

Thank you. I will now move that the board approve the remaining items on the consent agenda.

Upon the motion of Mr. Zeiger, seconded by Mr. Heminger, the Board of Trustees adopted the foregoing resolutions by majority roll-call vote, cast by the following trustees: Mr. Zeiger, Ms. Kessler, Mr. Heminger, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos and Ms. Trott.

Ms. Eveland:

Motion carries.

Mr. Zeiger:

Thank you again. Is there any further business to come before the board today?

Hearing none, this meeting will be adjourned. Thank you so much.

The meeting adjourned at 10:53 a.m.

Attest:

June 4 – August 20, 2025, Board of Trustees meetings

John W. Zeiger
Chairman

Jessica A. Eveland
Secretary

DRAFT