

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FIVE HUNDRED AND TWENTY-NINTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 6, 2024 – February 19, 2025

The Board of Trustees and its committees met at Longaberger Alumni House in Columbus, Ohio, and virtually over Zoom on December 6 and 17, 2024; January 15 and 29, 2025; and February 5, 12 and 17-19, 2025, pursuant to adjournment.

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Minutes of the last meetings were approved.

LEGAL, AUDIT, RISK AND COMPLIANCE COMMITTEE MEETING

Committee Chair Elizabeth Kessler called the meeting of the Legal, Audit, Risk and Compliance Committee to order on Friday, December 6, 2024, at 8:57 a.m.

Members Present: Elizabeth P. Kessler, Kendall C. Buchan, John W. Zeiger (ex officio)

Members Present via Zoom: Bradley R. Kastan, Alan A. Stockmeister – arr. 9:03 a.m., Elizabeth A. Harsh, Juan Jose Perez, Amy Chronis – arr. 9:26 a.m.

Members Absent: Michael F. Kiggin

It was moved by Ms. Kessler and seconded by Mr. Zeiger that the committee recess into executive session to consult with legal counsel regarding pending or imminent litigation and to consider business-sensitive trade secrets that are required to be kept confidential by federal and state statutes.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Ms. Kessler, Mr. Kastan, Mrs. Harsh, Mr. Perez, Dr. Buchan, and Mr. Zeiger. Mr. Stockmeister and Ms. Chronis were not present for this vote.

The committee entered executive session at 8:59 a.m., and the meeting adjourned at 11:53 a.m.

(See Appendix X for Summary of Actions Taken, page XX)

RESEARCH, INNOVATION AND STRATEGIC PARTNERSHIPS COMMITTEE MEETING

Committee Chair Lewis Von Thaer called the meeting of the Research, Innovation and Strategic Partnerships Committee to order on Tuesday, December 17, 2024, at 1:26 p.m.

Members Present: Lewis Von Thaer, Reginald A. Wilkinson, Juan Jose Perez, Bradley R. Kastan, John W. Zeiger (ex officio)

Members Present via Zoom: Joshua H.B. Kerner, Phillip Popovich

Members Absent: N/A

It was moved by Mr. Von Thaer and seconded by Mr. Kastan that the committee recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Von Thae, Dr. Wilkinson, Mr. Perez, Mr. Kastan, Mr. Kerner, Dr. Popovich and Mr. Zeiger.

The committee entered executive session at 2:03 p.m., and the meeting adjourned at 3:01 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

TALENT, COMPENSATION AND GOVERNANCE COMMITTEE MEETING

Committee Chair Jeff Kaplan called the meeting of the Talent, Compensation and Governance Committee to order on Wednesday, January 15, 2025, at 2:00 p.m.

Members Present: Jeff M.S. Kaplan, Elizabeth P. Kessler, Reginald A. Wilkinson, Tomislav B. Mitevski, Juan Jose Perez

Members Present via Zoom: Alan A. Stockmeister, Gary R. Heminger, John W. Zeiger (ex officio)

Members Absent: N/A

It was moved by Mr. Kaplan and seconded by Mr. Mitevski that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes; to discuss personnel matters regarding the appointment, employment and compensation of public employees; and to consult with legal counsel regarding pending or imminent litigation.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Kaplan, Ms. Kessler, Mr. Stockmeister, Mr. Heminger, Dr. Wilkinson, Mr. Mitevski, Mr. Perez and Mr. Zeiger.

The committee entered into executive session at 2:03 p.m. and reconvened in public session at 4:32 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

ACADEMIC AFFAIRS AND STUDENT LIFE COMMITTEE MEETING

Committee Chair Reginald Wilkinson called the meeting of the Academic Affairs and Student Life Committee to order on Wednesday, January 29, 2025, at 1:59 p.m.

Members Present: Reginald A. Wilkinson, Elizabeth A. Harsh, Bradley R. Kastan, Kendall C. Buchan, Eric Bielefeld

December 6, 2024 – February 19, 2025, Board of Trustees meetings

Members Present via Zoom: Elizabeth P. Kessler, Jeff M.S. Kaplan, Michael F. Kiggin, John W. Zeiger (ex officio)

Members Absent: N/A

It was moved by Dr. Wilkinson and seconded by Mrs. Harsh that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Dr. Wilkinson, Mrs. Harsh, Ms. Kessler, Mr. Kaplan, Mr. Kiggin, Mr. Kastan, Dr. Buchan, Dr. Bielefeld and Mr. Zeiger.

The committee entered executive session at 2:32 p.m. and adjourned at 3:57 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

MASTER PLANNING AND FACILITIES COMMITTEE MEETING

Committee Chair John Perez called the meeting of the Master Planning and Facilities Committee to order on Wednesday, February 5, 2025, at 1:58 p.m.

Members Present: Juan Jose Perez, Reginald A. Wilkinson, Pierre Bigby, Kendall C. Buchan, Robert H. Schottenstein,

Members Present via Zoom: George A. Skestos, Alan A. Stockmeister

Members Absent: Elizabeth A. Harsh, John W. Zeiger (ex officio)

It was moved by Mr. Perez and seconded by Dr. Wilkinson that the committee recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes and to consult with legal counsel regarding pending or imminent litigation.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Perez, Mr. Skestos, Mr. Stockmeister, Dr. Wilkinson, Mr. Bigby, Dr. Buchan and Mr. Schottenstein.

The committee entered executive session at 1:59 p.m. and reconvened in public session at 3:25 p.m. The committee adjourned at 3:49 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

FINANCE AND INVESTMENT COMMITTEE MEETING

Committee Chair Tomislav Mitevski called the meeting of the Finance and Investment Committee to order on Wednesday, February 12, 2025, at 1:58 p.m.

Members Present: Tomislav B. Mitevski, Pierre Bigby, George A. Skestos – arr. 2:05 p.m., Joshua H.B. Kerner

Members Present via Zoom: Gary R. Heminger – arr. 2:01 p.m., Michael F. Kiggin, Amy Chronis – arr. 2:00 p.m., Kent M. Stahl, John W. Zeiger (ex officio)

Members Absent: N/A

It was moved by Mr. Mitevski and seconded by Mr. Bigby that the committee recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes and to consult with legal counsel regarding pending or imminent litigation.

A roll-call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Mitevski, Mr. Bigby, Mr. Kiggin, Mr. Kerner, Mr. Stahl and Mr. Zeiger. Mr. Heminger, Mr. Skestos and Ms. Chronis were not present for this vote.

The committee entered into executive session at 2:00 p.m. and reconvened in public session at 4:00 p.m. The committee adjourned at 4:06 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

ATHLETICS COMMITTEE MEETING

Committee Chair Gary Heminger called the meeting of the Athletics Committee to order on Monday, February 17, 2025, at 2:29 p.m.

Members Present: Gary R. Heminger, Michael F. Kiggin, Alan A. Stockmeister, Elizabeth P. Kessler, Jeff M.S. Kaplan, Pierre Bigby, Bradley R. Kastan, George R. Skestos, Kendall C. Buchan, John W. Zeiger (ex officio)

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Mr. Heminger and seconded by Mr. Kaplan that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Heminger, Mr. Kiggin, Mr.

December 6, 2024 – February 19, 2025, Board of Trustees meetings

Stockmeister, Ms. Kessler, Mr. Kaplan, Mr. Bigby, Mr. Kastan, Mr. Skestos, Dr. Buchan and Mr. Zeiger.

The committee entered into executive session at 2:54 p.m., and the meeting adjourned at 4:57 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

FULL-BOARD EXECUTIVE SESSION

Board Chair John W. Zeiger called the meeting of the Board of Trustees to order on Tuesday, February 18, 2025, at 8:54 a.m.

Members Present: John W. Zeiger, Alan A. Stockmeister, Gary R. Heminger, Elizabeth P. Kessler, Jeff M.S. Kaplan, Elizabeth A. Harsh, Reginald A. Wilkinson, Michael F. Kiggin, Tomislav B. Mitevski, Pierre Bigby, Juan Jose Perez, Bradley R. Kastan, George A. Skestos, Kara J. Trott, Joshua H.B. Kerner and Kendall C. Buchan.

Members Present via Zoom: N/A

Members Absent: N/A

Mr. Zeiger:

Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Zeiger:

Thank you. At this time, I would like to convene this meeting of the Board of Trustees and move that the Board recess into executive session to consult with legal counsel regarding pending or imminent litigation; to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes; and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

Upon the motion of Mr. Zeiger, seconded by Mr. Heminger, the Board of Trustees adopted the foregoing motion by unanimous roll-call vote, cast by trustees: Mr. Zeiger, Mr. Stockmeister, Mr. Heminger, Ms. Kessler, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Ms. Trott, Mr. Kerner and Dr. Buchan.

The meeting entered executive session at 8:56 a.m. and adjourned at 12:10 p.m.

WEXNER MEDICAL CENTER BOARD MEETING

Board Secretary Jessica A. Eveland called the meeting of the Wexner Medical Center Board to order on Tuesday, February 18, 2025, at 2:08 p.m.

Members Present: Alan A. Stockmeister, Gary R. Heminger, Tomislav B. Mitevski, Juan Jose Perez, George A. Skestos, Joshua H.B. Kerner, Robert H. Schottenstein, Cindy Hilsheimer, Hiroyuki Fujita, John W. Zeiger (ex officio), Walter E. Carter Jr. (ex officio), Ravi V. Bellamkonda (ex officio), Michael Papadakis (ex officio), John J. Warner (ex officio)

Members Present via Zoom: N/A

Members Absent: Leslie H. Wexner, Stephen D. Steinour

It was moved by Mr. Stockmeister and seconded by Mr. Mitevski that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes; to consult with legal counsel regarding pending or imminent litigation; and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the Board voted to go into executive session with the following members present and voting: Mr. Stockmeister, Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Mr. Kerner, Mr. Schottenstein, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Dr. Bellamkonda, Mr. Papadakis and Dr. Warner.

The Wexner Medical Center Board entered executive session at 2:40 p.m. and adjourned at 4:55 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

FULL-BOARD PUBLIC SESSION

Board Chairman John Zeiger reconvened The Ohio State University Board of Trustees on Wednesday, February 19, 2025, at 9:00 a.m.

Members Present: John W. Zeiger, Alan A. Stockmeister, Gary R. Heminger, Elizabeth P. Kessler, Jeff M.S. Kaplan, Elizabeth A. Harsh, Reginald A. Wilkinson, Michael F. Kiggin, Tomislav B. Mitevski, Pierre Bigby, Juan Jose Perez, Bradley R. Kastan, George A. Skestos, Kara J. Trott, Joshua H.B. Kerner and Kendall C. Buchan.

Members Present via Zoom: N/A

Members Absent: N/A

Mr. Zeiger:

Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Zeiger:

Thank you. I would like to convene this meeting of the Board of Trustees and remind everyone with us today that this meeting is being recorded and livestreamed for the public by WOSU.

APPROVAL OF MINUTES

Mr. Zeiger:

Our first order of business is the approval of the November Board of Trustees meeting minutes. These have been distributed to all trustees. If there are no additions or corrections, the minutes will stand as approved.

Hearing none, they are approved. *(Minutes were approved.)*

BUCKEYES IN THE SPOTLIGHT

Mr. Zeiger:

It is a true privilege to serve on the Board of Trustees of this institution. We learn so much, and we get to see so much more than the general public gets to see. And there is never a shortage of accomplishments that would be worthy for celebration by this Board. This meeting we've heard about new milestones in clinical care, like the 10-way kidney transplant chain that Dr. John Warner described for us yesterday. Then we hear about breathtaking research. And of course, we hear about the success of our students who make the most of the opportunities that are rather amazing here at Ohio State.

The university's achievement in athletics is also a subject of deep pride for all of us and many others across the state and the country. Recent weeks have given us much to be proud of. The Ohio State football team won the national championship in the first-ever 12-team College Football Playoff, and won it in a spectacular fashion. And just days before, our spirit and dance teams also won national championships. You might say they initiated the path of momentum for the football team to finish in Atlanta.

Equally impressive, and very important, are the success of these students in their respective fields of competition are their academic accomplishments. We learned from Ross Bjork on Monday that, department wide, Ohio State student-

athletes achieved a cumulative grade point average of 3.368, reminding us that the student experience is still largely focused on academic learning and accomplishment. And the football team joins their counterparts at Harvard as the only Division I football teams in the country with a perfect academic progress rate as measured by the NCAA. Truly a remarkable accomplishment and one of which all Buckeyes should be very proud.

Given these accomplishments, it is the Board's great pleasure to welcome representatives this morning of our football team, dance and spirit teams to the meeting today, along with members of their coaching staffs. I would like to invite Executive Associate Athletics Director Carey Hoyt to introduce our guests this morning and then spend a few minutes with us and them sharing their experience. Carey?

Ms. Hoyt:

I'm Carey Hoyt. This is my 23rd year here at Ohio State. I have the privilege of serving with our athletic director, Ross Bjork, who unfortunately couldn't be here this morning. I also have oversight of our football program and our spirit program. We had an excellent year, obviously, with teams winning national championships. And for me, it's an honor to get to work with local programs. Obviously, at football, the highest, biggest stage in America, and our spirit squad. Equally as impressive, the sports are completely different. My favorite part of being in administration is getting to work with a variety of athletes and coaches. And I will tell you that is not a coincidence that these two programs are national champions. The coaching staff, the leadership that our coaches provide for our student-athletes is second to none. When you go to a dance practice, when you go to a football practice, they are equally intense — attention to detail, and our leadership of our coaches, the dedication to holding our student athletes accountable is what I can say, unequivocally, has made these two teams national champions.

So, I'll introduce our coaches who are with us today. We have Melissa McGhee, the director of our spirit program. We have Ray Sharp, who's the head coach of our mascot program. With our football program, we have our co-offensive coordinators, Brian Hartline and Keenan Bailey, Co-defensive Coordinator Tim Walton. Coaches, I'll start with the spirit program, you can introduce student-athletes. Thank you.

Ms. McGhee:

Thanks, Carey. As Carey said, my name is Melissa McGhee, and I've been with the spirit program for 14 years now. Also a graduate of The Ohio State University. So, proud to be back here and proud to introduce a few of our student-athletes who are on our championship teams, as well.

So, we have two representatives from our mascot program and two representatives from our dance team here to introduce to all of you. And I'll ask them to stand if you guys don't mind being recognized right now. Starting with our dance team, we have Ellie Wagner and Diana Natalicchio, who are both of our captains for the season. Ellie is from Minneapolis, Minnesota, studying strategic communications, and Diana is from Woodcliff Lake, New Jersey, studying psychology. On our mascot team, we have Emily Hayward and Jeff Moody. Emily is studying the impressive biomedical engineering, coming from Mars, Pennsylvania. And Jeff, from Fredericktown, studying exercise science.

So, I'm thrilled for these athletes to be in here to receive their recognition. It is our great honor not only to compete in our sport, but also to represent this university. And so thank you, again, for the recognition. We are thrilled to be here.

Mr. Hartline:

Thank you. So, I speak for Coach Day and rest of the coaching staff. We appreciate it. We wouldn't be here without you guys. So, I want to make sure we're clear on that. I want to thank, again, Coach Walton and Coach Bailey. The rest of the coaching staff send their regards.

We just got done with the mat drill. So, these guys are just hustling over here from their workout this morning. Did a good job with that. So, I'll introduce these guys. First: the son of Lorenzo Styles and Laverna. He's from Pickerington, Ohio. So, he's in town, went to Pickerington Central High School. He's a junior. Plays linebacker and studies sports industry. Sonny Styles.

The second gentleman I'd like to introduce is Caleb Downs. To his left. Son of Gary and Tanya Downs. He's from Georgia — Atlanta — went to Mill Creek High School. He's a sophomore, and he plays safety, and he's studying sports industry. Caleb Downs.

Next one is Carson Hinzman. He is from Spring Valley, Wisconsin. Son of John and Tera Hinzman. Went to Saint Croix Central High School. Yeah, there you go. He's the one holding the beautiful trophy as well. He's a junior, he's an offensive lineman, helped us win the national championship playing center this year, and he's also studying sports industry.

The last gentleman: Tegra Tshabola. Parents are Angel and John Tshabola. From West Chester, Ohio, went to Lakota West High School. So, he's a local boy. He is a junior, again, playing offensive line, guard, tackle. Anything we asked Tegra to do, he did, and he is studying communications. Tegra Tshabola.

It goes without saying, to finalize this, I am a Buckeye through and through, and to be here is a true honor. I know a handful of gentlemen, ladies in this room and, honestly, year in and year out you guys' support is unparalleled. We would not be where we are today if it wasn't for you guys. And to continue on this path, we need your support. So, thank you and go Bucks.

Mr. Zeiger:

I don't think any of us can fully appreciate how much hard work it took for both our national championship teams — all three of our national championship teams to accomplish the ultimate goal. That hard work is not seen by everybody every day, but we do understand that it takes a lot to get where you attained. So, thank you for representing this university in a very important and incredible way on the largest stage that we have in this country. So, thank you

to each and every one of you and your teammates, and the coaches, for just remarkable accomplishments.

As we prepare to do our responsibilities as trustees, we think a lot about where young people will go and why we are doing this, and it's not lost on us that one of the recent persons associated with our athletic program is now the lieutenant governor of the State of Ohio. So, we will watch with interest, where each of our young athletes go, and the success they have, and know that they'll make important contributions not only in the state of Ohio but across the country. An exciting time for us.

PRESIDENT'S REPORT

Mr. Zeiger:

The next item on our program this morning is the report from President Carter. Ted, the floor is yours.

Mr. Carter:

Chairman Zeiger, members of the Board: good morning.

I appreciate the opportunity to tell you a little bit about what our teams have been working on since the last time we met. And what a great way to start off the meeting by celebrating our athletes at the national-championship level.

You may remember that we predicted 2025 was going to be a year when The Ohio State University made history. Seven weeks in, we are definitely delivering.

I am so proud of the achievements of our students, faculty and staff so far this year. And we are just getting started.

As you know, Lynda and I recently celebrated our first full year as Buckeyes. We are even more excited about the work and mission of Ohio State today than when we first arrived here in Columbus.

And that's a credit to the leadership of this Board, the tireless commitment of our faculty and staff, the enthusiasm of our students, and the support from our partners. So, just a simple thank you.

Of course, as we just heard from our football players, we kicked off the New Year at the Rose Bowl, part of the greatest run in college football playoff history.

I assume I don't need to recap what took place over that four-week period—though I'm not tired of talking about it still. I'll simply take this opportunity to congratulate, once again, Coach Day, his staff and our student-athletes on bringing home our ninth national title.

I'm so pleased that we have Coach Day as the leader of our program and our young men.

As the chairman mentioned, our success on the field gave us a tremendous platform to talk about our success off the field. We took full advantage of that megaphone.

Our team's perfect academic progress rate — which, by the way, puts us in the exclusive company of Harvard University — earned national media attention. Our website had its highest traffic in over two years.

I know many people associate Ohio State with athletic excellence, and we're very proud of that. But we strive for excellence in all aspects — athletics, student learning, research and patient care.

With the nation's eyes on Ohio State, I'm very pleased that we were able to deliver that message of excellence far and wide.

Speaking of excellence, I want to officially welcome the newest member of our leadership team: Dr. Ravi Bellamkonda, who joined us as executive vice president and provost in January. Ravi — welcome officially.

This was a search we knew we had to get right. And we did.

What stood out to me about Ravi is that he shares our vision for academic excellence as our true North Star. I'm happy to have him and Lalita on board, and I have every confidence that with Ravi and the team we've assembled, Ohio State is going to do big things.

We have already been able to celebrate some of those victories early in the semester.

I'm proud to share with you that we retained over 98% of our new first-year students on the Columbus campus from fall to spring. That's a great proof point when you consider that we had our largest first-year class in history this past year. To me, it says that students and families recognize the quality and value that we provide, and they want to be a part of it.

We've also made exciting announcements when it comes to faculty excellence. A few weeks ago, Professor Adam Leroy from our Department of Astronomy was named the recipient of the 2025 Henry Draper Medal, awarded by the National Academy of Sciences for extraordinary discovery in astronomical physics.

This honor puts Professor Leroy in elite company: Nine previous Draper Medal recipients have gone on to win the Nobel Prize in Physics. We are proud of Professor Leroy and the national acclaim an award like this brings to the world-class faculty of Ohio State.

And, we have announced the new Agostini Prize, named in honor of professor emeritus and Nobel Laureate Pierre Agostini. This award will be our most prestigious honor for scholarly and artistic achievement and will give us an opportunity to lift up the best of the best work taking place here at Ohio State.

Now, I could talk at length about the successes of our students, faculty and staff.

But I share these highlights because I want us to always remember that the work we do at Ohio State is creating impact each and every day.

There's a lot happening in the world today, and I'll get to that in a moment. What has struck me about this university — and frankly every institution of higher learning I've had the privilege of serving — is that even during times of uncertainty or challenge, the work of higher education never stops.

We still have the unique and sacred privilege of educating the next generation of leaders, of preparing them for success in life and work, of exposing them to new ideas and teaching them not what to think but how to think.

We still have the responsibility of conducting research that grows the economy, discovering new medical treatments that give hope where there was none before, and providing patient care that changes lives.

As public land-grant universities, we still have the noble mission of serving as the primary engines of growth and opportunity for the communities we serve.

We still hold true to our founding values of access and opportunity for all — the values that have made America the envy of the world when it comes to higher learning.

None of that has changed. In fact, I would argue our mission is more important now than ever. And I would further argue that the future of higher education is going to emerge from public land-grant institutions like ours. There is a race for leadership right now in that space. Ohio State can be, and will be, at the forefront.

No doubt, higher education has found itself at the center of many developments at the state and federal levels as of late.

We anticipated that new leadership both locally and nationally would bring new ideas and priorities. Certainly, a number of the policy proposals put forward in recent weeks will impact Ohio State, some significantly so. We are monitoring each new development and communicating with the campus as necessary.

Just last week, we shared with students, faculty and staff that we are continuing our evaluation of diversity, equity and inclusion efforts across campus and have stood up two working groups to review jobs and programming related to DEI.

And as of a few days ago, we along with our colleagues in public education have learned of additional guidance from the Department of Education's Office of Civil Rights regarding DEI. This new guidance will inform and likely accelerate our work.

But as we said at the outset of our review, our goal in being proactive was to be prepared to make changes if necessary. I expect that will be the case. And I have heard and understand the concerns and questions we've received from students, faculty and staff.

I will not pretend to have all the answers here at this very moment. And I will not pretend these conversations are easy or will continue to be easy. My job, as president, is to make sure that first, we follow the law; second, that we take care of our students, faculty and staff; and third, that we stay true to our values as a land-grant university serving the people of Ohio.

I will always advocate for a competitive, affordable Ohio State that provides life-saving research and patient care, and I take every opportunity to share our story with elected leaders who historically have recognized the tremendous return that their investment in higher education yields.

I recently had an opportunity to meet with both of our new U.S. Senators, Senator Husted and Senator Moreno, in Washington, D.C., and I was pleased with our conversations. Here in Ohio, we appreciate Governor DeWine's budget recommendation that makes important investments in access, research and clinical care, including support for veterinary medicine and behavioral health, both priorities for us.

The message I've shared with our elected officials, and with every Ohioan, is that a strong and competitive Ohio State means a strong and competitive Ohio. This is what higher education does: We create opportunity, we are engines for growth, we change lives. And few do it on the scale of The Ohio State University.

That is why our 10-year Education for Citizenship strategic framework is so important for the future of our state. Since we introduced the framework in November, we have been hard at work developing the priorities that will form the final plan.

I have told our teams, this is the time to be bold. We will be making exciting investments in academic excellence that will enhance Ohio State's leadership role in the areas that will grow the future workforce. And we have big ideas around affordability that will help keep an Ohio State education accessible for every student who wants to earn it.

I am excited about the work we've put into this plan so far and look forward to keeping you updated as we get closer to our release date of July 1.

I thank you again for your leadership and support as we prepare for Ohio State's next chapter.

Mr. Chairman, with that, I'll turn it back to you.

Mr. Zeiger:

Thank you, Ted. I want to publicly again acknowledge this Board's strong confidence in President Carter's leadership. And I particularly want to emphasize that he has been open with us about some of the challenges that the university will face in likely near term. I want to be very clear this Board supports President Carter and his team strongly as they navigate the policy changes that are coming from various levels of government. You do have our support, Ted, as you work through these changes.

The close working relationship that President Carter has built with the trustees over the last year has been impressive and invaluable. We look forward to continuing that relationship, Ted, with you to complete not just what we need to do to adapt to the new circumstances, but also to continue to enhance the opportunity for our students over the very long-term.

CONSENT AGENDA

We have now arrived at the consent agenda. Today there are 15 resolutions for the Board's consideration and approval. As members of the public may not know, these have all been discussed thoroughly in our various committee sessions for the subject area that they are fitting into.

In addition to what has been distributed previously, we have one hand-carry resolution this morning. It ratifies the appointment of Richard Silveria as vice president and CFO of the Wexner Medical Center, extends the contract of Head Football Coach Ryan Day and Senior Vice President for Advancement Mike Eicher, and reappoints Dr. Trevor Brown as dean of the John Glenn College of Public Affairs. Copies of that resolution are available from the Media Relations team.

Also on the consent agenda is a measure approving recipients of the university's Distinguished Service Award. This honor recognizes extraordinary and lasting impact these individuals have made on their association with Ohio State. We congratulate them and thank them and look forward to recognizing them during the upcoming commencement ceremonies.

Lastly, item four on our consent agenda establishes the Salmon P. Chase Center for Civics, Culture, and Society and makes it a tenure initiating unit of this university. It is the view of this Board that the Chase Center will be a strong and unique addition to Ohio State's academic offerings, one that ties directly to our motto of "Education for Citizenship" and our mission of preparing our students to be thoughtful members of our society will be advanced by this program. We have insisted, under Trustee Kaplan's leadership, that this program have a truly national underpinning of excellent quality, and we believe that is occurring. It is well known that the creation of the Chase Center was spurred by legislative action undertaken by the Ohio General Assembly. But given the diligent, collaborative work of Professor Lee Strang, who is the center's first inaugural executive director, his efforts to integrate this center into the academic life of this university have been important and effective, and we want to be clear that this Board is excited to formally recognize the importance and fully support the process and commitment of the Chase Center. We believe the Chase Center can be a model of excellence and an integral part of this university as it fulfills its mission.

RESOLUTIONS IN MEMORIAM

Resolution No. 2025-55

MARION L. CREMER

Synopsis: The Board of Trustees of The Ohio State University expresses its sympathy regarding the November 6, 2024, death of Professor Emerita Marion L. Cremer, who specialized in hospitality management in what is today the College of Education and Human Ecology. She was 89.

Cremer was considered a beloved professor who made significant developmental contributions to the college's Hospitality Management program. As was said at her celebration of life service, hospitality and mastery of culinary arts were the center of her life. After earning a 1958 MS in food and nutrition, a program then located

in a division within the School of Home Economics, College of Agriculture, she became a registered dietitian and worked for two food companies and two hospitals over a span of seven years.

She returned to Ohio State in 1965 to earn a PhD, which she achieved in 1969. The subject of her dissertation was an analysis of quality factors in frozen meal components. She undertook the study, as stated in her dissertation, because food processing was becoming increasingly important to the service segment of the food industry. The college's late Professor Emerita Rachel Hubbard served on Cremer's committee.

While earning her PhD, Cremer worked half-time as an instructor in the School of Home Economics, and half-time for The Refectory, a cafeteria in Pomerene Hall associated with the home economics program over the years. Upon earning the advanced degree, Cremer became an assistant professor and later advanced to professor with tenure.

Cremer was known for her lectures and for guiding many graduate students toward their degrees in the program that became Hospitality Management in later years. She authored several textbooks that helped advance the field of food technology. One of the most prominent was *Quality Food in Quantity: Management and Science* published by the McCutchan Publishing Company. She also co-authored the book *Purchasing for Food Service Managers* from the same publisher, including updating its fifth edition in 2005.

She published in peer-reviewed journals such as the *Journal of the American Dietetic Association* and wrote research circulars for the university's Ohio Agricultural Research and Development Center. She also wrote articles for the center's bimonthly *Ohio Report* magazine. For instance, in the March/April 1983 issue, she described the findings from her research study comparing "Food quality and energy use — microwave vs. convection ovens." Her work was essential during a time when microwave ovens were beginning to become common in the United States market.

For her many contributions, Cremer was recognized with an Ohio State hospitality management lifetime achievement award. She was a 50-plus year member of the Academy of Nutrition and Dietetics, a member of the American Home Economics Association and of the Columbus Dietetic Association, among other professional associations. She retired from Ohio State in 1992 and was granted emerita status.

Cremer loved the restaurant business and will surely be missed by restaurant owners and servers in the Columbus area. She also was an avid photographer, producing many stellar photos over the years as a member of the Photo Society of The Ohio State University Retirees Association.

On behalf of the entire university community, the Board of Trustees expresses to the family of Professor Emerita Marion L. Cremer its deepest sympathy for their loss. It is directed that this resolution shall be inscribed upon the minutes of the Board of Trustees and a copy tendered to her loved ones as an expression of the board's heartfelt appreciation.

MARK E. HEADINGS

Synopsis: The Board of Trustees of The Ohio State University expresses its condolences on the death of Mark E. Headings, Professor Emeritus in the Department of Entomology of the College of Food, Agricultural, and Environmental Sciences, on December 19, 2024. He was 87.

Mark was born on May 2, 1937, in Halsey, Oregon, where his family owned a grass seed farm. He was a graduate of Western Mennonite High School and pursued higher education at Hesston College and Goshen College before earning his MS in 1971 and his PhD in forest entomology in 1975 from Michigan State University.

Dr. Headings dedicated his career to education and research, serving for two years at the University of Guam and for 35 years as professor of entomology at The Ohio State University Agricultural Technical Institute (ATI). At Ohio State ATI, his passion for teaching brought the world of insects to thousands of undergraduate students. He conducted research on various plants and insects during his tenure. Dr. Headings greatly contributed to faculty governance and committee service at Ohio State ATI. He retired in 2013.

In his retirement years, Dr. Headings and his wife, Mary, split their time between Ohio and Arizona. Hiking, collecting insects and watching birds were some of his favorite activities. Mark enjoyed being a hobby farmer, beekeeper and avid traveler, as all of these things reflected his love of creation and curiosity about the world. He was also a man of deep faith as an active member of The Gideons International, Smithville Mennonite Church (Ohio), and Christ Chapel (Arizona). He did two years of alternative service with PAX in Greece and other European countries and served alongside Mary in Haiti for two years with Mennonite Central Committee.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Dr. Mark E. Headings its deepest sympathy for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

LARRY E. MILLER

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death, on October 5, 2024, of Larry E. Miller, PhD, professor emeritus of agricultural education in the university's College of Food, Agricultural, and Environmental Sciences. He was 81.

Dr. Miller joined the faculty of Ohio State as a professor in the Department of Agricultural Education in June 1979. In this department, he taught research methods and teacher education courses in agricultural extension and education until he retired in 2010 with the title of faculty emeritus.

Dr. Miller had a long service record associated with vocational/career and technical education, having been involved with various organizations such as the Association for Career and Technical Education, Ohio Association of Career and Technical Educators, National Association of Agricultural Educators, Association for International Agricultural and Extension Education, American Association for Agricultural Education, Association for Career and Technical Education Research, Future Farmers of America, and Omicron Tau Theta, among many others.

Dr. Miller authored and contributed to over 50 scholarly publications and received over 275 invitations to present his papers. Due to his scholarly activity and professional reputation for expertise, he served on many editorial boards, including those for the Journal of Agricultural Education, Journal of Vocational Technical Education and Journal of Vocational Education Research. He is a past editor of the Journal of Agricultural Education and the Agricultural Education Magazine.

Dr. Miller also served as a graduate advisor and committee member for many master's- and doctoral-level students. Dr. Miller was selected as one of eight out of over 3,800 faculty members to be awarded The Ohio State University Alumni Award for Distinguished Teaching in 1986. He has had extensive involvement in international development activities with over 100 consultancies in nearly 20 countries.

Dr. Miller earned a Bachelor of Science degree from the University of Missouri – Columbia in agricultural education in 1965 and a Master of Science degree from Northwest Missouri State University, with a major in agricultural education and a minor in animal science, in 1969. He received his Doctor of Philosophy from Purdue University in 1972, with a focus in agricultural education, and minors in counseling and personnel services, and agronomy.

Dr. Miller taught vocational agriculture to students at Carroll County High School in Carrollton, Missouri, and at Nodaway-Holt High School in Graham, Missouri. He also served as a faculty member at Northwest Missouri State University, Purdue University, Virginia Polytechnic Institute and State University, and the University of Missouri – Columbia.

Miller was admired by his fellow faculty members, students, advisees and the agricultural education profession in Ohio, around the United States of America and throughout the world.

On behalf of the university community, the Board of Trustees expresses to the family of Distinguished University Professor Larry E. Miller its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

CAROLE ROGEL POIRIER

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on September 30, 2024, of Carole Rogel Poirier, associate professor emerita in the Department of History in the College of Arts and Sciences. She was 85.

Carole Rogel Poirier was born in Cleveland on January 30, 1939. She graduated from Euclid High School in 1956; received a BA from Flora Stone Mather College (Western Reserve University), Cleveland, in 1960; and from Columbia University in New York three degrees: an MA (1961), a certificate from its Institute on East Central Europe (1962) and a PhD (1966).

Professor Rogel Poirier taught in the Department of History at The Ohio State University from 1964 until her retirement in 1990. From 1988-1990, she was vice chair of the department. She was a longtime member of the American Historical

Association; the American Association for the Advancement of Slavic Studies; the Association for Southeast European Studies, of which she was president in 1981; and the American Association of University Professors (Ohio State chapter secretary, 1973-1974). She was also a founding member of the Society for Slovene Studies, of which she was president from 1984-1990 and treasurer from 1998-2012. She also wrote a history of the society.

Throughout her career, Rogel authored numerous books and articles on Slovene and Yugoslav history and lectured extensively on the breakup of former Yugoslavia in the 1990s. Her books include *The Slovenes and Yugoslavia 1890-1914* (1977), *The Breakup of Yugoslavia and the War in Bosnia* (1998), *The Breakup of Yugoslavia and Its Aftermath* (2004), and, with Leopoldina Plut-Pregelj, *The Historical Dictionary of Slovenia* (1997). Additionally, Rogel is remembered for her work in mentoring and promoting many young scholars of Slovene studies. In 2002, the Republic of Slovenia awarded her an Honorary Gold Medal of Freedom for contributions in America to the scholarship and teaching about Slovenes and Slovenia.

She is remembered by her colleagues for her deep knowledge, her kindness and her generosity. Professor Emerita Jane Hathaway remembers Professor Rogel's support and care on behalf of female faculty at the university. Beyond Ohio State, Professor Emeritus Tom Priestly recalls collaborating on a special volume of Slavic Studies in 2018 with Professor Rogel, who had encouraged his work for many years at various meetings of the Society for Slovene Studies. Professor Emerita Myroslava Znayenko, who knew Professor Rogel from the time when they were both graduate students, describes her friend as a dedicated scholar and teacher, and as a lovely human being.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Carol Rogel Poirier its deepest sympathy for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt appreciation.

STACY WEISLOGEL

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on November 30, 2024, of Professor Emeritus Stacy Weislogel, from the former Department of Aviation in the College of Engineering. He was 85.

Mention Stacy Weislogel's name in the corridors of The Ohio State University Airport, and you are likely to get a nod of recognition. Many aviation alumni credit the late professor emeritus with contributing to their career success at some of the nation's largest airlines while colleagues smile as they recall his characteristic attention to detail as an administrator. An attorney, engineer and Ohio State aviation pioneer, Weislogel served nearly four decades in the Department of Aviation, airport and College of Engineering.

Weislogel earned his bachelor's degree in engineering in 1962 and returned to his alma mater as an aviation instructor in 1968. He advanced to become a full professor (1979), aviation department chair (1982–90) and airport director (1982–83) before serving as a College of Engineering associate dean (1990–2006) and interim dean (1992). When Weislogel retired in 2006, the Board of Trustees

honored him as a professor emeritus. A supporter of multiple aviation organizations, he was particularly devoted to the Ohio State Aviation Alumni Society, which he helped reenergize in 2012.

At the society's reunion in autumn 2023, Weislogel's commitment was recognized when the annual student award was renamed the Stacy Weislogel Award. The honor "established a legacy for which I am most appreciative," Weislogel commented previously. He instituted the award in 2012 to recognize outstanding aviation student leaders.

In addition to mentoring students, Weislogel considered his contributions to the field of aviation to be among his most notable achievements. Courses he developed and taught focused on the national aviation system, flight instruction methodology, airplane performance, flight test engineering and legal aspects of aviation. He conducted research for the Federal Aviation Administration and NASA, the latter resulting in the designation of Ohio State as the U.S. General Aviation Airfoil Design and Analysis Center for two five-year terms.

Throughout his career, Weislogel logged flights in 27 different types of aircraft and served as a flight test pilot for a number of NASA projects. At Ohio State, he piloted flights in the 1970s that provided transportation for faculty, administrators and sports teams and guided students in these trips' "flying classrooms."

Gratified by numerous accolades and professional memberships, a long career and accomplished mentees, Weislogel remained as passionate about aviation as ever until his unexpected passing.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Emeritus Stacy Weislogel its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

DISTINGUISHED SERVICE AWARDS

Resolution No. 2025-56

Synopsis: Approval of Distinguished Service Awards to be presented in 2025 is proposed.

WHEREAS President Carter reviewed and supported the recommendations of the Distinguished Service Awards Committee for Patricia Brundige, William Farrar, Elizabeth (BA '82) and Richard Germain, Gerald Newsom, Charles Wise and Melissa Conrath (PhD '86) to be recognized at commencement ceremonies in 2025; and

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, that Distinguished Service Awards be approved for awarding in 2025 as designated above.

(See Appendix X for background information, page XX)

PERSONNEL ACTIONS

Resolution No. 2025-57

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the November 20, 2024, meeting of the Board, including the following appointments and contract amendments:

Appointment

Name: Richard Silveria
Title: Vice President and Chief Financial Officer
Unit: Wexner Medical Center
Term: April 1, 2025

Appointment/Contract Extension

Name: Michael Eicher
Title: Senior Vice President for Advancement and President, Ohio State University Foundation
Unit: Office of the President
Term: January 1, 2025 – June 30, 2025

Name: Ryan Day
Title: Head Football Coach
Unit: Department of Athletics
Term: February 1, 2025 – January 31, 2032

Reappointment

Name: Trevor Brown
Title: Dean, John Glenn College of Public Affairs
Unit: Office of Academic Affairs
Term: June 30, 2028

APPROVAL TO ESTABLISH THE SALMON P. CHASE CENTER FOR CIVICS, CULTURE, AND SOCIETY AS A TENURE-INITIATING UNIT

Resolution No. 2025-58

Synopsis: Approval to establish the Salmon P. Chase Center for Civics, Culture, and Society as a tenure-initiating unit.

WHEREAS pursuant to section 3335.39 of the Revised Code, the Ohio General Assembly created the Salmon P. Chase Center for Civics, Culture, and Society (Chase Center) at The Ohio State University; and

WHEREAS the enacting legislation establishes the Chase Center “as an independent academic unit within the Ohio state university ... [that] shall conduct teaching and research in the historical ideas, traditions and texts that have shaped the American constitutional order and society,” and further has “the authority to house tenure-track faculty who hold their appointments in the center” and “the authority to offer courses and develop certificate, minor, and major programs as well as graduate programs, and offer degrees”; and

WHEREAS the University Senate’s Council on Academic Affairs granted the Chase Center temporary center status in September 2023 to support the center’s initial organizational efforts pending the hiring of the Chase Center’s inaugural executive director, Lee Strang, in August 2024; and

WHEREAS, since his hire, Professor Strang has worked diligently to develop the Chase Center and position it for future success, including by engaging extensively with faculty, staff, and students across the university and developing external support and partnerships to ensure that the Chase Center meets all applicable requirements for a tenure-initiating unit and has a distinct and sustainable academic focus that advances its statutory mission; and

WHEREAS the Chase Center presented a proposal for tenure-initiating unit status to the Council on Academic Affairs that outlines this work and the efforts to meet the enacting legislation’s requirements that the Chase Center house tenure-track faculty, “offer courses and develop certificate, minor, and major programs as well as graduate programs, and offer degrees,” and exercise all other authority set forth in that statute; and

WHEREAS the proposal was extensively reviewed by the Council on Academic Affairs and approved at its meeting on December 11, 2024, by a vote of 13-3; and

WHEREAS, while the University Senate has not advanced this proposal to the Board of Trustees for consideration despite the Council’s endorsement, section 3335.39 of the Revised Code requires the university to establish the Chase Center in line with the statutory requirements, which the Board both fully supports and has a duty to faithfully implement:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby establishes the Salmon P. Chase Center for Civics, Culture, and Society as a tenure-initiating unit with the authority to offer courses and develop certificate, minor, and major programs as well as graduate programs, and offer degrees, and to exercise all other authority set forth in section 3335.39 of the Revised Code.

FACULTY PERSONNEL ACTIONS

Resolution No. 2025-59

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the November 20, 2024, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: EZEKIEL JOHNSTON-HALPERIN
Title: Professor (ENGIE-Axium Endowed Professorship)
College: Office of Academic Affairs
Term: September 1, 2024, through August 31, 2029

Name: MITCH PHELPS
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)
College: Pharmacy
Term: November 1, 2024, through October 31, 2027

Name: EMMA READ
Title: Professor-Clinical (Ruth Stanton Chair in Veterinary Medicine)
College: Veterinary Medicine
Term: January 1, 2025, through December 31, 2030

Reappointments

Name: MARCELO DAPINO
Title: Professor (American Honda Motor Co., Inc. Designated Professorship)
College: Engineering
Term: September 1, 2024, through August 31, 2025

Name: JONDA MCNAIR
Title: Professor (The Charlotte S. Huck Professorship in Children's Literature)
College: Education and Human Ecology
Term: August 15, 2025, through August 14, 2030

Name: JOHN NUSSTEIN
Title: Professor (Dr. William J. Meyers Endowed Chair in Endodontics)
College: Dentistry
Term: July 1, 2024, through August 14, 2026

(See Appendix X for background information, page XX)

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2025-60

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

BRAIN & SPINE – AHU REPLACEMENT
DENTAL SIMULATION SPACE MODERNIZATION

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION
CONTRACTS**

BUS TESTING FACILITY
SCHOTTENSTEIN CENTER – MAIN ROOF REPLACEMENT
2001 POLARIS PARKWAY – CELL THERAPY LAB

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

EMERGENCY RESPONSE RADIO SYSTEM
JAMES OUTPATIENT CARE - NUC MED EXPANSION
OHIO STATE EAST HOSPITAL – EMERGENCY GENERATOR

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Requested	
Brain & Spine – AHU Replacement	\$5.2M	\$5.2M	Auxiliary Funds
Dental Simulation Space Modernization	\$1.4M	\$1.4M	University funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Bus Testing Facility	\$0.2M	\$14.4M	\$14.6M	Partner funds
Schottenstein Center – Main Roof Replacement	\$1.2M	\$6.8M	\$8.0M	Auxiliary funds
2001 Polaris Pkwy – Cell Therapy Lab	\$0.3M	\$4.3M	\$4.6M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
Emergency Response Radio System	\$3.2M	\$3.2M	Auxiliary funds
James Outpatient Care – Nuc Med Expansion	\$5.0M	\$5.0M	Auxiliary funds
Ohio State East Hospital – Emergency Generator	\$4.2M	\$4.2M	Auxiliary funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans.

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the fiscal year 2025 Capital Investment Plan be amended to include professional services approval for the Dental Simulation Space Modernization project; and

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix X for background information, page XX)

**APPROVAL TO AMEND THE OHIO STATE ENERGY PARTNERS UTILITY
SYSTEM CAPITAL IMPROVEMENTS PLAN FOR FISCAL YEAR 2025**

Resolution No. 2025-61

Utility System Life-Cycle Renovation, Repair and Replacement Projects

Synopsis: Approval to amend the Ohio State Energy Partners LLC ("OSEP") utility system capital improvements plan ("OSEP CIP") for fiscal year 2025; authorization for OSEP to make such additional capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement").

WHEREAS the Agreement requires OSEP to annually submit an OSEP CIP for approval; and

WHEREAS the Board of Trustees approved fiscal year 2025 OSEP CIP in August 2024,

WHEREAS OSEP has requested approval to amend its fiscal year 2025 OSEP CIP with the addition of two utility system capital improvement projects; and

WHEREAS OSEP has provided detailed descriptions of the proposed additional capital improvement projects, including the construction schedules and supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS these additional utility system capital improvement projects will be delivered pursuant to the terms of the Agreement, including the schedules as detailed in the project approval requests; and

WHEREAS the capital expenditures for the additional approved utility system projects will be added to the utility fee pursuant to the Agreement and any associated university directives; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the additional projects and the alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the additional projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance & Investment Committee has reviewed the additional projects for alignment with the university's Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the amended fiscal year 2025 OSEP CIP; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes OSEP to proceed with these additional fiscal year 2025 capital improvements to the Utility System as outlined in the attached materials.

(See Appendix X for background information, page XX)

APPROVAL FOR DISPOSITION OF REAL PROPERTY

Resolution No. 2025-62

23.50+/- ACRES AT 3455 WEST DUBLIN GRANVILLE ROAD,
FRANKLIN COUNTY, COLUMBUS, OHIO

Synopsis: Authorization to sell real property located at 3455 West Dublin-Granville Road, Franklin County, Columbus Ohio, is proposed.

WHEREAS The Ohio State University seeks to sell approximately 23.50 acres of unimproved real property located at 3455 West Dublin-Granville Road, Columbus, Ohio, identified as Franklin County parcel numbers 010-158972, 010-228184 and portions of parcels 010-158960 and 010-158961. All parcels are situated along and near West Dublin Granville Road and located north of the Don Scott Airport; and

WHEREAS the sale of this property supports the strategic investment and divestment of land assets in support of the university's current and future needs; and

WHEREAS the administration has identified this site as excess and no longer aligning with current and future planned needs:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the sale of the aforementioned property upon terms and conditions deemed to be in the best interest of the university and at a sale price at or above the appraised value.

(See Appendix X for background information, page XX)

APPROVAL TO ENTER INTO A JOINT USE AGREEMENT

Resolution No. 2025-63

**BETWEEN THE OHIO STATE UNIVERSITY
AND PrimaryOne HEALTH**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with PrimaryOne Health, an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill to cover general infrastructure and equipment for the PrimaryOne Health Specialty Access Project located 1180 E Main St, Columbus, OH, is proposed.

WHEREAS The Ohio State University was allocated \$250,000 in the 2025-2026 State Capital Bill that was specifically designated for use by PrimaryOne Health; and

WHEREAS PrimaryOne Health will utilize the funds to install general infrastructure and equipment at the PrimaryOne Health Specialty Access Project to provide pharmaceuticals and health services to residents of Central Ohio; and

WHEREAS PrimaryOne Health commits to making the facilities available for the university's use; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the PrimaryOne Health Specialty Access Project for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by PrimaryOne Health only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Health Specialty Access Project will promote the University's mission to advance the well-being of the people of Ohio and the global community through positive health outcomes; and

WHEREAS before the state capital appropriation may be released to PrimaryOne Health, the Ohio Department of Higher Education requires that a JUA between the university and PrimaryOne Health be signed to document the value of the appropriation to the university and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Administration and Planning be authorized to take any action required to effect this Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

(See Appendix X for background information, page XX)

APPROVAL TO ENTER INTO A JOINT USE AGREEMENT

Resolution No. 2025-64

BETWEEN THE OHIO STATE UNIVERSITY AND REV1 VENTURES

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with Rev1 Ventures, an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill to cover general infrastructure and equipment for the Rev1 Ventures Innovation Center & Incubator located at Kenny Rd & Lane Ave, Columbus, OH, is proposed.

WHEREAS The Ohio State University was allocated \$500,000 in the 2025-2026 State Capital Bill that was specifically designated for use by Rev1 Ventures; and
WHEREAS Rev1 Ventures will utilize the funds to install general infrastructure and equipment at the Rev1 Ventures Innovation Center & Incubator to provide office and lab space for start-up entrepreneurs; and

WHEREAS Rev1 Ventures commits to making the facilities available for the university's use; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the Rev1 Ventures Innovation & Incubation Center for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by Rev1 Ventures only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Rev1 Ventures Innovation & Incubation Center will promote the University's mission to advance high-impact science and technology companies in Ohio and the global community through providing incubation space to launch such companies; and

WHEREAS before the state capital appropriation may be released to Rev1 Ventures, the Ohio Department of Higher Education requires that a JUA between the university and Rev1 Ventures be signed to document the value of the appropriation to the university and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Administration and Planning be authorized to take any action required to effect this Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

(See Appendix X for background information, page XX)

**AUTHORIZATION FOR ESTABLISHMENT OF A NEW UNIVERSITY
AFFILIATE GREAT RIVER INSURANCE, LLC**

Resolution No. 2025-65

Synopsis: Authorization to establish a new affiliate for a university-owned captive insurance company (hereafter "Great River Insurance, LLC") in the state of Vermont is recommended.

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University (hereinafter "Ohio State" and/or "University"), ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board;

WHEREAS the establishment of Great River Insurance, LLC is necessary to manage and mitigate risks, enhance cost-efficiency, and improve the overall control of the insurance program and process for the university.

WHEREAS Great River Insurance, LLC objectives are to: 1) reduce the cost of insurance and create a more tailored risk management strategy; 2) improve cash flow by retaining underwriting profits and investment income within the university; 3) provide custom insurance coverage for risks that are difficult or expensive to insure in the traditional market; 4) stabilize insurance premium pricing over time and reduce reliance on commercial insurers; and 5) gain better control over coverage design, the claims handling process, and loss prevention initiatives.

WHEREAS as Great River Insurance, LLC will require structure and therefore the university will serve as sole owner of the captive and establish governance to include a board of directors with representatives from the university and industry experts. The entity will be a single captive (pure captive) domiciled in Vermont; appropriately capitalized based on regulatory requirements and anticipated risk exposure; and will adhere to all university regulatory reporting requirements.

WHEREAS Great River Insurance, LLC will comply with all applicable regulations in its chosen domicile including securing the license to operate as an insurer and ensuring that capital and surplus requirements are met to maintain solvency standards; and

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the establishment of the affiliated entity, Great River Insurance, LLC, and authorizes and directs the President and/or Senior Vice President for Business and Finance, in consultation with other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT FURTHER RESOLVED, That, in accordance with the Policy on Affiliated Entities, the Senior Vice President for Business and Finance is hereby designated as the senior University official charged with oversight of this entity and that Great River Insurance, LLC shall report periodically to the University and Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and Great River Insurance, LLC shall be memorialized through a memorandum of agreement and that the entity shall operate in accordance with the Policy on Affiliated Entities, its governance documents including its articles of incorporation, operating and code of regulations; and

BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of Great River Insurance, LLC, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix X for background information, page XX)

UNIVERSITY FOUNDATION REPORT

Resolution No. 2025-66

Synopsis: Approval of the University Foundation Report as of December 31, 2024, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one (1) designated professorship: the Smathers Designated Professor at the Moritz Entrepreneurial Business Law Clinic; one (1) endowed chair: the Dr. Tom Mack Endowed Chair in Global One Health; one (1) endowed chair fund: the Edward and Julie Bacome Foundation Head Basketball Coach Fund; two (2) endowed professorships: The Russell C. Shaw and Lynn B. Shaw Endowed Professorship in Mathematics and the Kaufmann Family Professorship for Breakthroughs in Psychiatry and Behavioral Health; four (4) endowed professorship funds: The Dr. Frederick H. Davidorf Honorary Professorship Fund, the Elizabeth McKeever Ross Professorship Fund, The Drs. Malati and Ganesh Potdar Professorship Fund in Radiation Oncology-Proton Therapy and the Tingkang Xia Endowed Professorship Fund in Physics; nine (9) scholarships as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; two (2) scholarships as part of the Joseph A. Alutto Global Leadership Initiative and fifty-four (54) additional named endowed funds; (ii) the revision of thirteen (13) named endowed funds; (iii) the closure of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of December 31, 2024.

(See Appendix X for background information, page XX)

NAMING OF THE JULIA S. HANSEN AUDITORIUM

Resolution No. 2025-67

IN MORRILL HALL

Synopsis: Approval for the naming of the auditorium in Morrill Hall, located at 1465 Mt. Vernon Ave. in Marion, Ohio, is proposed.

WHEREAS Ohio State Marion's key values include renovating supporting infrastructure for the benefit of student-focused activities and achievement; and

WHEREAS the Morrill Hall auditorium functions as an educational facility and event space for students that hosts performances, campus events, and graduation ceremonies; and

WHEREAS Julia Hansen and Ron Cramer have provided significant contributions to The Ohio State University at Marion; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That, in acknowledgement of Julia Hansen's and Ron Cramer's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named The Julia S. Hansen Auditorium.

NAMING OF THE REID FAMILY CAREER CLOSET

Resolution No. 2025-68

IN THE YOUNKIN SUCCESS CENTER

Synopsis: Approval for the naming of the career closet in the Younklin Success Center located at 1640 Neil Ave, is proposed.

WHEREAS College completion has a broad impact on the long-term success, well-being and happiness of students but is negatively affected by symptoms of poverty that include clothing insecurity; and

WHEREAS the Monda Student Resource Center works to serve students impacted by financial insecurity by providing resources including but not limited to the career closet, dressing rooms, and a food pantry; and

WHEREAS Mrs. Allyson R. Reid and Mr. James W. Reid have provided significant contributions to the Monda Student Resource Center; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That, in acknowledgement of Mrs. Allyson R. Reid's and Mr. James W. Reid's philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Reid Family Career Closet.

NAMING OF THE REACTOR ANNEX

Resolution No. 2025-69

IN THE COLLEGE OF ENGINEERING

Synopsis: Approval for the naming of the building located at 1296 Kinnear Road (Building 155), is proposed.

WHEREAS The Radiation Dosimetry Calibration Facility was named for its original purpose; and

WHEREAS the adjacent Nuclear Reactor Lab has grown in research and has been using the space for several years, as the space no longer functions as a radiation dosimetry calibration and storage facility; and

WHEREAS Planning, Architecture and Real Estate recommends this change; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Reactor Annex.

Mr. Zeiger:

Those are the items on the consent agenda.

Upon the motion of Mr. Zeiger, seconded by Mr. Stockmeister, the Board of Trustees adopted the foregoing resolution by majority roll-call vote, cast by the following trustees: Mr. Zeiger, Mr. Stockmeister, Mr. Heminger, Ms. Kessler, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Ms. Trott, Mr. Kerner and Dr. Buchan.

Ms. Eveland:

Motion carries.

Mr. Zeiger:

Thank you. Are there any other matters to come before the Board in this meeting? Hearing none, the meeting is adjourned. Thank you so much.

The meeting adjourned at 9:26 a.m.

Attest:

John W. Zeiger
Chairman

Jessica A. Eveland
Secretary